

The Phoenix Detail Budget 2011-12



City of Phoenix

City of Phoenix, Arizona
2011-12 Annual Budget Detail

Mayor and City Council

Phil Gordon
Mayor

Thelda Williams
Vice Mayor
District 1

Bryan Jeffries
District 2

Bill Gates
District 3

Tom Simplot
District 4

Claude Mattox
District 5

Sal DiCiccio
District 6

Michael Nowakowski
District 7

Michael Johnson
District 8

Mayor's Office

Bill Scheel
Mayor Co-Chief of Staff

Marchelle Franklin
Mayor Co-Chief of Staff

City Council Office

Penny Parrella
Council Chief of Staff

Management Staff

David Cavazos
City Manager

Ed Zuercher
Assistant City Manager

David Krietor
Deputy City Manager

Jerome Miller
Deputy City Manager

Rick Naimark
Deputy City Manager

Jane Morris
Executive Assistant to the
City Manager

Lisa Takata
Executive Assistant to the
City Manager

Karen Peters
Government Relations Director

Department Heads

Wylie Bearup
Street Transportation Director

Paul Blue
Community and Economic
Development Director

Carolyn Bristo
Acting Public Works Director

James Burke
Acting Parks and Recreation
Director

John Chan
Phoenix Convention Center
Director

Debbie Cotton
Public Transit Director

Jeff DeWitt
Finance Director

Kim Dorney
Housing Director

Moises Gallegos
Acting Human Services
Director

Toni Garvey
City Librarian

Bill Greene
Acting City Auditor

Chris Hallett
Acting Neighborhood Services
Director

Robert Khan
Fire Chief

Lionel Lyons
Equal Opportunity Director

Toni Maccarone
Public Information Director

Neil Mann
Acting Water Services Director

Cris Meyer
City Clerk

Danny Murphy
Aviation Director

Mario Paniagua
Budget and Research Director

Janet Smith
Human Resources Director

Debra Stark
Planning and Development
Director

Charles T. Thompson, Sr.
Chief Information Officer

Gary Verburg
City Attorney

Joe Yahner
Acting Police Chief

Chief Presiding Judge

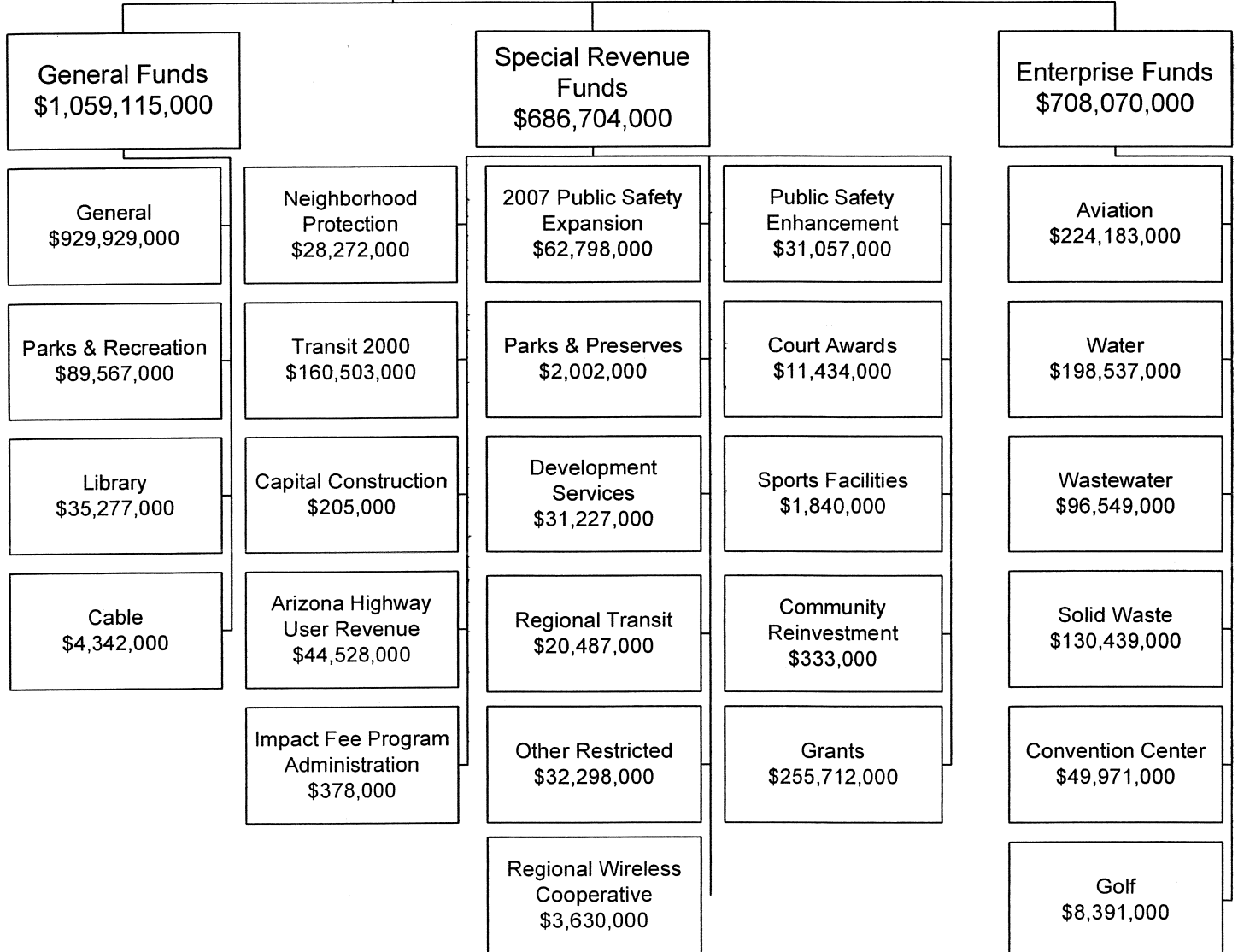
Roxanne K. Song Ong

Final Adoption by the
City Council
June 22, 2011

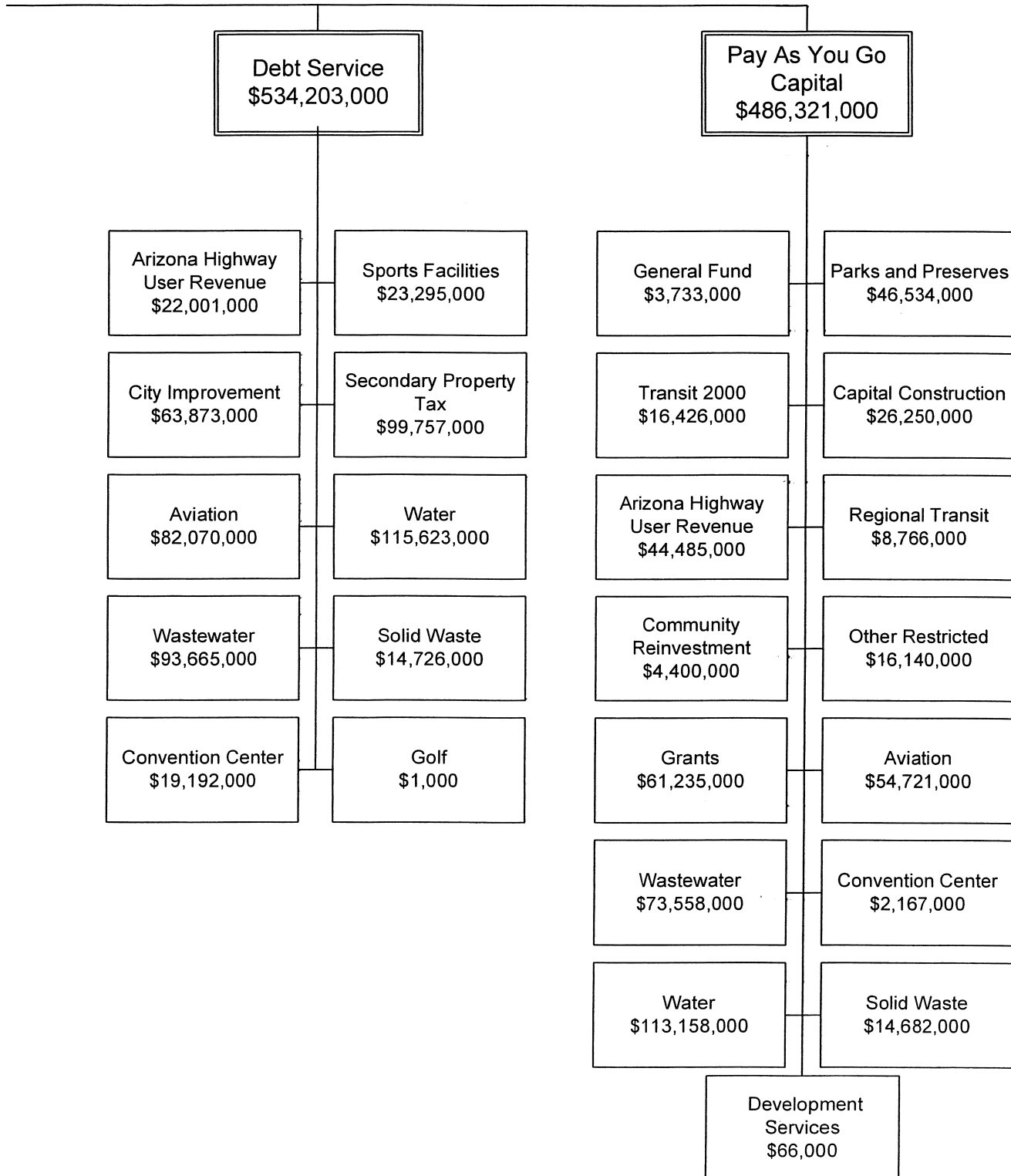
City of Phoenix

**2011-12 Operating Budget
\$3,474,413,000**

**Operating Expenditures
\$2,453,889,000**



Financial Organizational Chart



BUDGET DOCUMENT OVERVIEW

This overview outlines the City of Phoenix 2011-2012 Annual Budget. Copies of the document are available in the Phoenix Public Library or by contacting the City of Phoenix Budget and Research Department at (602) 262-4800. Also, this document can be made available in alternate formats (large print, Braille, audio cassette or compact disc) upon request. For information, contact the Budget and Research Department or City TTY relay at (602) 534-5500.

2011-12 Summary Budget Document

The Summary Budget contains a narrative description of Phoenix programs and services planned for the upcoming fiscal year. Also included is a narrative description of all revenue sources and a description of legal constraints and financial policies.

2011-12 Detail Budget Document

The Detail Budget, presented here, provides extensive statistical data (including multiyear comparisons) for each City department and fund. This statistical data includes staffing allocation and planned expenditures by organizational sub-unit and type.

2011-16 Capital Improvement Program

Finally, the 2011-16 Capital Improvement Program provides Phoenix's planned construction program by project and detailed sources of funds.

Glossaries

Definitions of the terms used throughout the budget documents are presented in the glossaries included in the Detail Budget document and the Capital Improvement Program.

If you need further clarification of any of the terms used in the document, please contact the City of Phoenix Budget and Research Department at (602) 262-4800.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Phoenix
Arizona**

For the Fiscal Year Beginning

July 1, 2010

President

Executive Director

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM General Government	DEPARTMENT Mayor	DEPARTMENT NO. 10
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Program Goal

The Mayor is elected on a nonpartisan ballot to represent the entire city for a four-year term that expires in January 2012. The Mayor represents the city in all official capacities and provides leadership to the City Council, administrative staff and the community at large. The Mayor recommends policy direction for the city and chairs all City Council meetings.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 1,488,833	\$ 1,202,692	\$ 1,259,655	4.7%
CONTRACTUAL SERVICES	78,728	176,624	173,523	-1.8%
INTERDEPARTMENTAL CHARGES AND CREDITS	269,477	57,431	3,730	-93.5%
SUPPLIES	5,666	1,600	1,600	-
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 1,842,704	\$ 1,438,347	\$ 1,438,508	0.0%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	13.0	11.0	11.0	-
PART-TIME POSITIONS (FTE)	0.5	0.5	0.5	-
TOTAL	13.5	11.5	11.5	-

SOURCE OF FUNDS

General Funds	\$ 1,835,600	\$ 1,428,038	\$ 1,428,199	0.0%
Other Restricted Funds	7,104	10,309	10,309	-
TOTAL	\$ 1,842,704	\$ 1,438,347	\$ 1,438,508	0.0%

CITY OF PHOENIX, ARIZONA

PROGRAM CHANGES

PROGRAM General Government	DEPARTMENT Mayors Office				DEPARTMENT NO. 10
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
No changes.					

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Mayor			10	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Mayor						
<u>Full Time</u>						
Mayor's Assistant	C22	2.0	-	2.0	-	2.0
Council Research Analyst	C17	1.0	-	1.0	-	1.0
Council Admin Specialist	C14	1.0	-	1.0	-	1.0
Council Secretary	C11	2.0	-	2.0	-	2.0
Mayor	998	1.0	-	1.0	-	1.0
Exec Asst to Mayor	907	1.0	-	1.0	-	1.0
Asst to the Mayor (a)	904	1.0	-	1.0	-	1.0
Special Asst to the Mayor	838	1.0	-	1.0	-	1.0
Council Aide	726	3.0	(2.0)	1.0	-	1.0
Total Full Time		13.0	(2.0)	11.0	-	11.0
<u>Part Time</u>						
Clerical Trainee	314	0.5	-	0.5	-	0.5
Total Part Time		0.5	-	0.5	-	0.5
Total Mayor		13.5	(2.0)	11.5	-	11.5

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM General Government	DEPARTMENT City Council	DEPARTMENT NO. 11
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Program Goal

The City Council is composed of eight council members elected by districts on a nonpartisan ballot. Four-year terms for council members from odd-numbered districts expire in January 2012. Terms for council members from even-numbered districts expire in January 2014. The City Council serves as the legislative and policy-making body of the municipal government and has responsibilities for enacting city ordinances, appropriating funds to conduct city business and providing policy direction to the administrative staff. Under the provisions of the City Charter, the City Council appoints a city manager, who is responsible for carrying out its established policies and administering operations.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 3,294,132	\$ 2,984,365	\$ 3,011,395	0.9%
CONTRACTUAL SERVICES	151,319	306,292	306,769	0.2%
INTERDEPARTMENTAL CHARGES AND CREDITS	117,646	61,856	3,959	-93.6%
SUPPLIES	38,608	1,050	1,050	-
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 3,601,705	\$ 3,353,563	\$ 3,323,173	-0.9%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	40.0	30.0	30.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	40.0	30.0	30.0	-

SOURCE OF FUNDS

General Funds	\$ 3,601,705	\$ 3,353,563	\$ 3,323,173	-0.9%
Other Restricted Funds	-	-	-	-
TOTAL	\$ 3,601,705	\$ 3,353,563	\$ 3,323,173	-0.9%

PROGRAM CHANGES

PROGRAM General Government	DEPARTMENT City Council				DEPARTMENT NO. 11
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
No changes.					

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM General Government		DEPARTMENT City Council		DEPARTMENT NO. 11		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
City Council						
Council Assistant	C22	6.0	-	6.0	-	6.0
Council Research Analyst	C17	7.0	-	7.0	-	7.0
Council Admin Specialist	C14	1.0	(1.0)	-	-	-
Council Secretary	C11	2.0	-	2.0	-	2.0
Councilman	997	8.0	-	8.0	-	8.0
Asst to the City Manager	904	-	1.0	1.0	-	1.0
Management Asst III	840	1.0	(1.0)	-	-	-
Council Aide	726	7.0	(2.0)	5.0	-	5.0
Clerical Trainee	314	5.0	(5.0)	-	-	-
Secretary III	025	1.0	-	1.0	-	1.0
Total City Council		38.0	(8.0)	30.0	-	30.0

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM General Government	DEPARTMENT City Manager	DEPARTMENT NO. 12
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Program Goal

The city manager provides professional administration of the policies and objectives established by the Mayor and City Council, develops alternative solutions to community problems for Mayor and City Council consideration and plans programs that meet the future public needs of the city. Deputy city managers oversee and provide assistance to city departments to ensure achievement of their departmental objectives and the objectives of the city government as a whole.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 3,711,780	\$ 3,172,894	\$ 3,269,981	3.1%
CONTRACTUAL SERVICES	28,921	62,105	66,570	7.2%
INTERDEPARTMENTAL CHARGES AND CREDITS	(1,434,629)	(1,043,747)	(1,059,159)	-1.5%
SUPPLIES	8,368	12,550	12,300	-2.0%
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 2,314,440	\$ 2,203,802	\$ 2,289,692	3.9%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	19.0	18.0	18.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	19.0	18.0	18.0	-

SOURCE OF FUNDS

General Funds	\$ 2,111,238	\$ 1,889,836	\$ 1,973,208	4.4%
Water Funds	203,202	313,966	316,484	
TOTAL	\$ 2,314,440	\$ 2,203,802	\$ 2,289,692	3.9%

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM General Government	DEPARTMENT City Manager's Office				DEPARTMENT NO. 12
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
No Changes					

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM General Government	DEPARTMENT City Manager	DEPARTMENT NO. 12
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ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
City Manager		19.0	(1.0)	18.0	-	18.0
Total City Manager		19.0	(1.0)	18.0	-	18.0

DETAIL BY DIVISION

City Manager

Full Time

City Manager	940	1.0	-	1.0	-	1.0
Asst City Manager	914	1.0	-	1.0	-	1.0
Deputy City Manager	912	3.0	-	3.0	-	3.0
Exec Asst to the City Mgr	908	1.0	-	1.0	-	1.0
Asst to the City Manager	904	1.0	(1.0)	-	-	-
Water Resources Mgt Advsr	903	1.0	-	1.0	-	1.0
Asst Water Resources Mgt Advsr	842	1.0	-	1.0	-	1.0
Secretary II*U8	721	1.0	-	1.0	-	1.0
Management Asst II	037	2.0	1.0	3.0	-	3.0
Secretary to City Manager	035	1.0	-	1.0	-	1.0
Admin Secretary	027	5.0	(1.0)	4.0	-	4.0
Total Full Time		18.0	(1.0)	17.0	-	17.0
<u>Temporary</u>						
Exec Asst to the City Mgr	908	1.0	-	1.0	-	1.0
Total Temporary		1.0	-	1.0	-	1.0
Total City Manager		19.0	(1.0)	18.0	-	18.0
Total City Manager		19.0	(1.0)	18.0	-	18.0

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM General Government	DEPARTMENT Government Relations	DEPARTMENT NO. 43
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Program Goal

Government Relations represents the city, as appropriate, in contacts with federal, state, regional, county and other city governments. Government Relations is also charged with citywide grants coordination.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 721,280	\$ 777,976	\$ 871,034	12.0%
CONTRACTUAL SERVICES	664,260	441,497	443,616	0.5%
INTERDEPARTMENTAL CHARGES AND CREDITS	19,898	11,238	4,142	-63.1%
SUPPLIES	2,096	3,200	2,500	-21.9%
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 1,407,534	\$ 1,233,911	\$ 1,321,292	7.1%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	5.0	6.0	6.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	5.0	6.0	6.0	-

SOURCE OF FUNDS

General Funds	\$ 1,310,688	\$ 1,233,911	\$ 1,321,292	7.1%
Other Restricted Funds	96,846	-	-	-
TOTAL	\$ 1,407,534	\$ 1,233,911	\$ 1,321,292	7.1%

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM General Government	DEPARTMENT Government Relations				DEPARTMENT NO. 43
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Reduce funding for subscriptions and memberships and consultants and other professional services.	-	(\$21,000)			
Total	-	(\$21,000)			

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM General Government		DEPARTMENT Government Relations			DEPARTMENT NO. 43	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Government Relations						
Intergovern Affairs Coord	908	1.0	-	1.0	-	1.0
Management Asst III * IP	841	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Management Asst I	031	-	1.0	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Government Relations		5.0	1.0	6.0	-	6.0

Public Information

Public Information
Office

PHX 11 /
know 99

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM General Government	DEPARTMENT Public Information	DEPARTMENT NO. 42
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Program Goal

The Public Information Office disseminates information on city governmental services to residents and assists them in using and understanding the information. The office also encourages participation in city government and develops programming for the government access cable television channel.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 2,965,548	\$ 2,726,091	\$ 2,736,042	0.4%
CONTRACTUAL SERVICES	122,444	56,402	85,834	52.2%
INTERDEPARTMENTAL CHARGES AND CREDITS	(156,069)	(211,425)	(288,127)	-36.3%
SUPPLIES	52,701	54,945	41,450	-24.6%
EQUIPMENT AND MINOR IMPROVEMENTS	-	33,200	49,500	49.1%
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	(189)	-	-	-
TOTAL	\$ 2,984,435	\$ 2,659,213	\$ 2,624,699	-1.3%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	25.0	22.0	22.0	-
PART-TIME POSITIONS (FTE)	2.2	1.5	1.5	-
TOTAL	27.2	23.5	23.5	-

SOURCE OF FUNDS

General Funds	\$ 2,657,661	\$ 2,326,571	\$ 2,319,043	-0.3%
Other Restricted Funds	326,774	332,642	305,656	-8.1%
TOTAL	\$ 2,984,435	\$ 2,659,213	\$ 2,624,699	-1.3%

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM General Government	DEPARTMENT Public Information		DEPARTMENT NO. 42
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Public Information Office	\$ 1,848,210	\$ 1,618,900	\$ 1,585,202
Phoenix Channel 11 / know 99	1,292,294	1,251,738	1,327,624
Inter-Departmental Charges	(156,069)	(211,425)	(288,127)
Total	\$ 2,984,435	\$ 2,659,213	\$ 2,624,699

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM	DEPARTMENT				DEPARTMENT NO.
General Government	Public Information				42
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Eliminate funding to create a specialized standalone PDF version of the City Connection employee newsletter.	-	(\$8,000)			
Restore contracted services to provide closed-captioning on Phoenix Channel 11.			-	\$57,000	
Total	-	(\$8,000)	-	\$57,000	

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Public Information			42	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Public Information		10.0	-	10.0	-	10.0
Phoenix Channel 11/ Know 99		17.2	(3.7)	13.5	-	13.5
Total Public Information		27.2	(3.7)	23.5	-	23.5
DETAIL BY DIVISION						
Public Information						
<u>Full Time</u>						
Public Information Dir	906	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Public Information Officer	035	6.0	-	6.0	-	6.0
Public Information Specialist	033	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		10.0	-	10.0	-	10.0
Total Public Information		10.0	-	10.0	-	10.0
Phoenix Channel 11/ Know 99						
<u>Full Time</u>						
Excellence In Educ Prog Dir	903	1.0	(1.0)	-	-	-
Video Station Manager	840	1.0	-	1.0	-	1.0
Secretary II	321	1.0	(1.0)	-	-	-
Chief Video Engineer	035	1.0	-	1.0	-	1.0
Video Productions Coordinator	035	4.0	-	4.0	-	4.0
Media Productions Specialist	032	4.0	-	4.0	-	4.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		14.0	(2.0)	12.0	-	12.0
<u>Part Time</u>						
Secretary II*U8	721	0.5	-	0.5	-	0.5
Clerk III	320	0.7	(0.7)	-	-	-
Media Productions Specialist	032	1.0	-	1.0	-	1.0
Total Part Time		2.2	(0.7)	1.5	-	1.5
<u>Temporary</u>						
Management Asst II	037	1.0	(1.0)	-	-	-
Total Temporary		1.0	(1.0)	-	-	-
Total Phoenix Channel 11/ Know 99		17.2	(3.7)	13.5	-	13.5
Total Public Information		27.2	(3.7)	23.5	-	23.5

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM General Government	DEPARTMENT City Auditor	DEPARTMENT NO. 19
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Program Goal

The City Auditor Department supports the city manager and elected officials in meeting residents' needs for quality government, products and services by providing independent and objective feedback on the city's programs, activities and functions. The city auditor's work is vital in maintaining trust and confidence that city resources are used effectively and honestly. The City Auditor budget also funds an annual independent audit conducted by outside auditors in accordance with the City Charter. This includes an audit of city accounting and financial records, the federal single audit, review of the City of Phoenix Employees' Retirement System, external audits of specific activities and review of business systems for possible improvements.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 3,695,649	\$ 3,451,309	\$ 3,570,684	3.5%
CONTRACTUAL SERVICES	499,155	1,015,724	560,811	-44.8%
INTERDEPARTMENTAL CHARGES AND CREDITS	(1,690,299)	(1,527,736)	(1,564,903)	-2.4%
SUPPLIES	4,275	8,350	8,350	-
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 2,508,780	\$ 2,947,647	\$ 2,574,942	-12.6%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	26.0	26.0	26.0	-
PART-TIME POSITIONS (FTE)	0.5	0.5	0.5	-
TOTAL	26.5	26.5	26.5	-

SOURCE OF Funds

General Funds	\$ 2,508,780	\$ 2,947,647	\$ 2,574,942	-12.6%
TOTAL	\$ 2,508,780	\$ 2,947,647	\$ 2,574,942	-12.6%

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

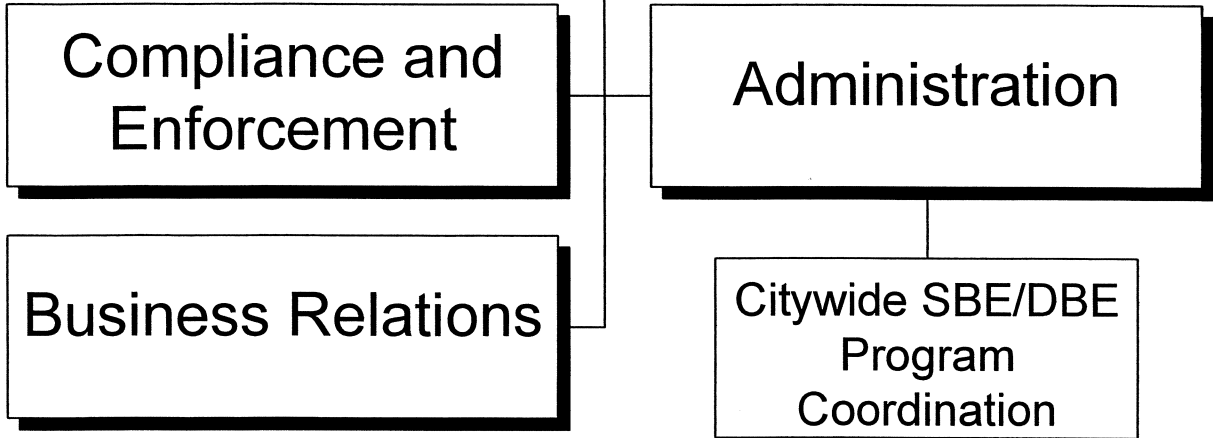
PROGRAM General Government	DEPARTMENT City Auditor				DEPARTMENT NO. 19
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
No changes.					

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		City Auditor			19	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
City Auditor						
<u>Full Time</u>						
City Auditor	908	1.0	-	1.0	-	1.0
Asst City Auditor	904	1.0	-	1.0	-	1.0
Deputy City Auditor	842	2.0	-	2.0	-	2.0
Tax Hearing Officer*Chief	040	1.0	-	1.0	-	1.0
Internal Auditor IV*EDP	039	2.0	-	2.0	-	2.0
Internal Auditor IV	038	4.0	-	4.0	-	4.0
Internal Auditor III	036	8.0	-	8.0	-	8.0
Internal Auditor II	033	5.0	-	5.0	-	5.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		25.0	-	25.0	-	25.0
<u>Part Time</u>						
Clerk I	316	0.5	-	0.5	-	0.5
Total Part Time		0.5	-	0.5	-	0.5
<u>Temporary</u>						
Internal Auditor III	036	1.0	-	1.0	-	1.0
Total Temporary		1.0	-	1.0	-	1.0
Total City Auditor		26.5	-	26.5	-	26.5

Equal Opportunity



2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM General Government	DEPARTMENT Equal Opportunity	DEPARTMENT NO. 21
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Program Goal

The Equal Opportunity Department promotes and enforces equal opportunities for city employees and the public through voluntary affirmative action, education, community involvement and enforcement programs. These programs are carried out by a combination of staff and volunteer panels appointed by the Mayor and City Council.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 2,944,594	\$ 2,702,794	\$ 2,756,712	2.0%
CONTRACTUAL SERVICES	90,313	79,348	62,545	-21.2%
INTERDEPARTMENTAL CHARGES AND CREDITS	19,070	(77,260)	(139,466)	-80.5%
SUPPLIES	5,265	11,400	11,400	-
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 3,059,242	\$ 2,716,282	\$ 2,691,191	-0.9%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	25.0	26.0	26.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	25.0	26.0	26.0	-

SOURCE OF FUNDS

General Funds	\$ 2,622,291	\$ 2,322,589	\$ 2,287,480	-1.5%
Community Development Block Grant Funds	236,825	237,475	244,996	3.2%
Federal and State Grant Funds	182,507	137,637	145,303	5.6%
Other Restricted Funds	17,619	18,581	13,412	-27.8%
TOTAL	\$ 3,059,242	\$ 2,716,282	\$ 2,691,191	-0.9%

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM General Government	DEPARTMENT Equal Opportunity		DEPARTMENT NO. 21
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Administration	\$ 809,727	\$ 816,878	\$ 834,498
Business Relations	1,376,499	1,401,026	1,408,535
Compliance and Enforcement	853,946	575,638	587,624
Inter-Departmental Charges	19,070	(77,260)	(139,466)
Total	\$ 3,059,242	\$ 2,716,282	\$ 2,691,191

CITY OF PHOENIX, ARIZONA

PROGRAM CHANGES

PROGRAM General Government	DEPARTMENT Equal Opportunity				DEPARTMENT NO. 21
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
No Changes					

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM General Government	DEPARTMENT Equal Opportunity	DEPARTMENT NO. 21
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ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS

SUMMARY BY DIVISION

Administration		6.0	-	6.0	-	6.0
Business Relations		13.0	1.0	14.0	-	14.0
Compliance and Enforcement		6.0	-	6.0	-	6.0
Total Equal Opportunity		25.0	1.0	26.0	-	26.0

DETAIL BY DIVISION

Administration

Full Time

Equal Opportunity Dir	907	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Equal Opportunity Specialist	035	2.0	-	2.0	-	2.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		6.0	-	6.0	-	6.0

Total Administration

6.0 - 6.0 - 6.0

Business Relations

Full Time

Deputy Equal Opportunity Dir	841	1.0	-	1.0	-	1.0
Secretary II*Office Auto U8	723	1.0	-	1.0	-	1.0
Secretary II*U8	721	2.0	-	2.0	-	2.0
Management Asst II	037	1.0	-	1.0	-	1.0
Equal Opportunity Spec*Lead	036	1.0	-	1.0	-	1.0
Equal Opportunity Specialist	035	6.0	-	6.0	-	6.0
Equal Opportunity Progrms Asst	031	1.0	-	1.0	-	1.0
Total Full Time		13.0	-	13.0	-	13.0

Temporary

Equal Opportunity Progrms Asst	031	-	1.0	1.0	-	1.0
Total Temporary		-	1.0	1.0	-	1.0

Total Business Relations

13.0 1.0 14.0 - 14.0

Compliance and Enforcement

Full Time

Secretary II*U8	721	1.0	-	1.0	-	1.0
Clerk II*U8	718	1.0	-	1.0	-	1.0
Equal Opportunity Spec*Lead	036	2.0	-	2.0	-	2.0
Equal Opportunity Specialist	035	1.0	-	1.0	-	1.0
Equal Opportunity Progrms Asst	031	1.0	-	1.0	-	1.0
Total Full Time		6.0	-	6.0	-	6.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM General Government		DEPARTMENT Equal Opportunity			DEPARTMENT NO. 21	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	2011-12 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Total Compliance and Enforcement		6.0	-	6.0	-	6.0
Total Equal Opportunity		25.0	1.0	26.0	-	26.0

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM General Government	DEPARTMENT Phoenix Employment Relations Board	DEPARTMENT NO. 29
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Program Goal

The Phoenix Employment Relations Board oversees administration of the city's Meet and Confer ordinance. Primary responsibilities of the board include conducting representation elections and selecting mediators and fact finders to resolve impasses. The board consists of five members appointed by the City Council and has one staff member.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 84,671	\$ 84,520	\$ 142,449	68.5%
CONTRACTUAL SERVICES	62,000	76,651	64,998	-15.2%
INTERDEPARTMENTAL CHARGES AND CREDITS	(44,674)	(27,330)	(45,887)	-67.9%
SUPPLIES	525	499	499	-
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 102,522	\$ 134,340	\$ 162,059	20.6%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	1.0	1.0	1.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	1.0	1.0	1.0	-

SOURCE OF FUNDS

General Funds	\$ 102,522	\$ 134,340	\$ 162,059	20.6%
TOTAL	\$ 102,522	\$ 134,340	\$ 162,059	20.6%

PROGRAM CHANGES

PROGRAM General Government	DEPARTMENT Phoenix Employment Relations Board				DEPARTMENT NO. 29
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
No Changes					

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM General Government		DEPARTMENT Phoenix Employment Relations Board			DEPARTMENT NO. 29	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Phoenix Employment Relations Board						
Legal Secretary *PERB	028	1.0	-	1.0	-	1.0
Total Phoenix Employment Relations Board		1.0	-	1.0	-	1.0

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM General Government	DEPARTMENT Regional Wireless Cooperative	DEPARTMENT NO. 32
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Program Goal

The Regional Wireless Cooperative (RWC) is an independent, multi-jurisdictional organization which manages and operates a regional radio communications network built to seamlessly serve the interoperable communication needs of first responders and other municipal radio users in and around Central Arizona's Valley of the Sun. Formerly known as the Phoenix Regional Wireless Network, the RWC has expanded to service a still-growing list of cities, towns, and fire districts, along with many other area entities who serve public safety needs. The RWC was formed through a governance structure founded on the principle of cooperation for the mutual benefit of all members.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 21,131	\$ 362,084	\$ 413,425	14.2%
CONTRACTUAL SERVICES	706	3,404,423	4,140,794	21.6%
INTERDEPARTMENTAL CHARGES AND CREDITS	52	(2,741,259)	(5,410,294)	-97.4%
SUPPLIES	-	7,562	3,600	-52.4%
EQUIPMENT AND MINOR IMPROVEMENTS	-	505,890	-	-100.0%
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	(21,888)	1,998,503	4,482,105	+ 100.0%
TOTAL	\$ 1	\$ 3,537,203	\$ 3,629,630	2.6%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	5.0	4.0	4.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	5.0	4.0	4.0	-

SOURCE OF FUNDS

Regional Wireless Cooperative	\$ 1	\$ 3,537,203	\$ 3,629,630	2.6%
TOTAL	\$ 1	\$ 3,537,203	\$ 3,629,630	2.6%

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM General Government	DEPARTMENT Regional Wireless Cooperative (RWC)				DEPARTMENT NO. 32
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
No Changes					

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT Regional Wireless Cooperative			DEPARTMENT NO. 32	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Regional Wireless Cooperative						
Asst Chief Information Officer	905	1.0	-	1.0	-	1.0
Police Comm Op*Lead Radio/911	330	1.0	(1.0)	-	-	-
Admin Aide	326	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Management Asst I	031	1.0	-	1.0	-	1.0
Total Regional Wireless Cooperative		5.0	(1.0)	4.0	-	4.0

Retirement Systems

General Pension

Police Pension

Fire Pension

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM General Government	DEPARTMENT Retirement Systems	DEPARTMENT NO. 27
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Program Goal

Retirement Systems provides staff support to the general, police and fire retirement boards and administers retirement programs for all city employees.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 1,311,658	\$ 1,398,613	\$ 1,450,824	3.7%
CONTRACTUAL SERVICES	73,528	87,812	84,674	-3.6%
INTERDEPARTMENTAL CHARGES AND CREDITS	195,588	181,667	170,886	-5.9%
SUPPLIES	11,314	13,675	13,675	-
EQUIPMENT AND MINOR IMPROVEMENTS	28,245	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	(1,620,329)	(1,681,767)	(1,720,059)	-2.3%
TOTAL	\$ 4	\$ -	\$ -	-

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	14.0	14.0	14.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	14.0	14.0	14.0	-

SOURCE OF FUNDS

General Funds	\$ 4	\$ -	\$ -	-
TOTAL	\$ 4	\$ -	\$ -	-

PROGRAM CHANGES

PROGRAM General Government	DEPARTMENT Retirement Systems				DEPARTMENT NO. 27
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
No Changes					

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM General Government	DEPARTMENT Retirement Systems		DEPARTMENT NO. 27
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Retirement - General City	\$ 1,218,868	\$ 1,389,291	\$ 1,478,977
Retirement - Sworn Police	141,161	83,518	50,200
Retirement - Sworn Fire	64,716	27,291	19,996
Subtotal	1,424,745	1,500,100	1,549,173
Inter-Departmental Charges	195,588	181,667	170,886
Expenditure Transfer	(1,620,329)	(1,681,767)	(1,720,059)
Total	\$ 4	\$ -	\$ -

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Retirement Systems			27	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Retirement - General City						
Retirement Program Adm	904	1.0	-	1.0	-	1.0
Secretary II*U8	721	2.0	-	2.0	-	2.0
Investment Manager	039	1.0	-	1.0	-	1.0
Accountant IV	037	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg I	035	1.0	-	1.0	-	1.0
Management Asst I	031	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Retirement Assistant	028	4.0	-	4.0	-	4.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Retirement Systems		14.0	-	14.0	-	14.0

Law

Criminal

Civil

Management
Services

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM General Government	DEPARTMENT Law	DEPARTMENT NO. 30
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Program Goal

The Law Department provides effective legal services to the Mayor and City Council, city manager, departments and advisory boards; interprets and enforces city, state and federal laws as they pertain to city services and activities; and effectively administers and prosecutes criminal cases filed in Phoenix Municipal Court using the prosecutorial function and discretion in a fair, impartial and efficient manner.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 24,044,867	\$ 24,187,474	\$ 24,264,117	0.3%
CONTRACTUAL SERVICES	1,144,895	1,226,673	1,191,996	-2.8%
INTERDEPARTMENTAL CHARGES AND CREDITS	(5,236,764)	(5,318,651)	(5,618,665)	-5.6%
SUPPLIES	207,342	195,713	203,701	4.1%
EQUIPMENT AND MINOR IMPROVEMENTS	50,420	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 20,210,760	\$ 20,291,209	\$ 20,041,149	-1.2%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	209.0	203.0	202.0	-0.5%
PART-TIME POSITIONS (FTE)	1.0	1.0	1.0	-
TOTAL	210.0	204.0	203.0	-0.5%

SOURCE OF FUNDS

General Funds	\$ 18,869,661	\$ 18,504,777	\$ 18,234,235	-1.5%
Court Award Funds	265,004	281,901	281,901	-
Federal and State Grant Funds	1,013,105	1,449,839	1,471,028	1.5%
Other Restricted Funds	62,990	54,692	53,985	-1.3%
TOTAL	\$ 20,210,760	\$ 20,291,209	\$ 20,041,149	-1.2%

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM General Government	DEPARTMENT Law		DEPARTMENT NO. 30
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Civil	\$ 7,676,443	\$ 7,488,932	\$ 7,732,106
Criminal	15,822,124	16,148,294	16,028,583
Management Services	1,948,957	1,972,634	1,899,125
Inter-Departmental Charges	(5,236,764)	(5,318,651)	(5,618,665)
Total	\$ 20,210,760	\$ 20,291,209	\$ 20,041,149

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM General Government	DEPARTMENT Law				DEPARTMENT NO. 30
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Eliminate a vacant Assistant City Attorney II* Prosecutor assigned to the Trial Bureau.	(1.0)	(\$101,000)			
Total	(1.0)	(\$101,000)			

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM General Government	DEPARTMENT Law	DEPARTMENT NO. 30
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ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Civil		52.0	(1.0)	51.0	-	51.0
Criminal		147.0	(5.0)	142.0	(1.0)	141.0
Management Services		11.0	-	11.0	-	11.0
Total Law		210.0	(6.0)	204.0	(1.0)	203.0

DETAIL BY DIVISION

Civil

Full Time

Chief Counsel	907	1.0	-	1.0	-	1.0
Asst Chief Counsel	845	5.0	-	5.0	-	5.0
Asst City Atty IV	844	24.0	(1.0)	23.0	-	23.0
Legal Secretary *U8	727	12.0	-	12.0	-	12.0
Legal Assistant	329	1.0	-	1.0	-	1.0
Court/Legal Clerk II	322	2.0	-	2.0	-	2.0
Secretary II	321	1.0	-	1.0	-	1.0
Natural Resources Historian	040	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Legal Secretary *Lead	028	3.0	-	3.0	-	3.0
Total Full Time		52.0	(1.0)	51.0	-	51.0
Total Civil		52.0	(1.0)	51.0	-	51.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Law			30	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Criminal						
<u>Full Time</u>						
City Prosecutor	907	1.0	-	1.0	-	1.0
Deputy City Pros *Chf Asst	905	1.0	-	1.0	-	1.0
Deputy City Prosecutor	845	2.0	-	2.0	-	2.0
Asst City Atty IV	844	1.0	-	1.0	-	1.0
Asst City Atty IV*Pros	844	6.0	-	6.0	-	6.0
Asst City Atty III*Pros	842	19.0	(1.0)	18.0	-	18.0
Legal Secretary*U8	727	1.0	-	1.0	-	1.0
Legal Assistant	329	11.0	-	11.0	-	11.0
Legal Secretary	327	4.0	-	4.0	-	4.0
Admin Aide	326	1.0	-	1.0	-	1.0
Caseworker I	325	1.0	-	1.0	-	1.0
Court/Legal Clerk II	322	28.0	-	28.0	-	28.0
Secretary II	321	1.0	-	1.0	-	1.0
Court/Legal Clerk I	320	6.0	-	6.0	-	6.0
Asst City Atty II*Pros	039	25.0	(2.0)	23.0	(1.0)	22.0
Info Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0
Admin Asst II	035	3.0	-	3.0	-	3.0
User Technology Specialist	035	1.0	-	1.0	-	1.0
Legal Assistant Supervisor	033	1.0	-	1.0	-	1.0
Admin Asst I	030	4.0	-	4.0	-	4.0
Legal Assistant*Lead-U7	030	1.0	(1.0)	-	-	-
Caseworker II	028	6.0	-	6.0	-	6.0
Legal Secretary*Lead	028	3.0	(1.0)	2.0	-	2.0
Legal Secretary*U7	027	1.0	-	1.0	-	1.0
Court/Legal Clerk III*Pros	026	6.0	-	6.0	-	6.0
Secretary III	025	1.0	-	1.0	-	1.0
Court/Legal Clerk III	024	1.0	-	1.0	-	1.0
Total Full Time		137.0	(5.0)	132.0	(1.0)	131.0
<u>Part Time</u>						
Caseworker II	028	1.0	-	1.0	-	1.0
Total Part Time		1.0	-	1.0	-	1.0
<u>Temporary</u>						
Asst City Atty IV*Pros	844	1.0	-	1.0	-	1.0
Asst City Atty III*Pros	842	2.0	-	2.0	-	2.0
Casework Aide	320	1.0	-	1.0	-	1.0
Asst City Atty II*Pros	039	2.0	-	2.0	-	2.0
Admin Asst II	035	2.0	-	2.0	-	2.0
Caseworker II	028	1.0	-	1.0	-	1.0
Total Temporary		9.0	-	9.0	-	9.0
Total Criminal		147.0	(5.0)	142.0	(1.0)	141.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Law			30	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Management Services						
<u>Full Time</u>						
City Attorney	912	1.0	-	1.0	-	1.0
Chief Asst City Attorney	908	1.0	-	1.0	-	1.0
Management Services Adm	841	1.0	-	1.0	-	1.0
Personnel Aide	726	1.0	-	1.0	-	1.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Accountant II	033	1.0	-	1.0	-	1.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		11.0	-	11.0	-	11.0
Total Management Services		11.0	-	11.0	-	11.0
Total Law		210.0	(6.0)	204.0	(1.0)	203.0

Information Technology Services

Office of CIO

Enterprise Technical
Operations

Enterprise Application
Services

Program Management
Office

Enterprise
Infrastructure Services

Water Technology
Services

Aviation Technology
Services

Information Security
and Privacy Office

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM General Government	DEPARTMENT Information Technology Services	DEPARTMENT NO. 20
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Program Goal

Information Technology Services (ITS) coordinates the use of information technology across the various departments and agencies of city government to ensure that accurate and timely information is provided to residents, elected officials, city management and staff in the most cost-effective manner possible. The department provides operating departments with information processing through the application and coordination of computer technology and procures, manages and maintains the city's radio, telephone and computer network systems.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 23,440,510	\$ 23,887,554	\$ 23,695,969	-0.8%
CONTRACTUAL SERVICES	13,761,074	12,548,885	13,749,592	9.6%
INTERDEPARTMENTAL CHARGES AND CREDITS	(38,199,088)	(32,791,902)	(2,730,246)	91.7%
SUPPLIES	1,767,789	2,102,712	3,201,890	52.3%
EQUIPMENT AND MINOR IMPROVEMENTS	1,486,225	51	-	-100.0%
DEBT SERVICE PAYMENTS	1,018,178	409,698	490,975	19.8%
MISCELLANEOUS TRANSFERS	21,889	(1,888,503)	(4,452,105)	-100.0%
TOTAL	\$ 3,296,577	\$ 4,268,495	\$ 33,956,075	+ 100.0%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	202.0	191.0	182.0	-4.7%
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	202.0	191.0	182.0	-4.7%

SOURCE OF FUNDS

General Funds	\$ 1,736,106	\$ 3,187,968	\$ 32,872,272	+ 100.0%
Other Restricted Funds	129,907	250,000	250,000	-
City Improvement Funds	1,018,178	409,698	490,975	19.8%
Aviation Funds	195,043	197,893	157,527	-20.4%
Water Funds	217,343	222,936	185,301	-16.9%
TOTAL	\$ 3,296,577	\$ 4,268,495	\$ 33,956,075	+ 100.0%

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM General Government	DEPARTMENT Information Technology Services		DEPARTMENT NO. 20
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Office of CIO	\$ 295,319	\$ 301,475	\$ 310,555
Enterprise Technical Operations	6,922,434	6,923,458	5,736,693
Enterprise Application Services	8,306,885	8,804,256	8,821,998
Program Management Office	2,164,287	2,181,964	2,111,322
Enterprise Infrastructure Services	18,139,667	17,465,499	17,434,896
Aviation Technology Services	152,167	153,945	157,527
Water Technology Services	174,467	178,988	185,301
Information Security and Privacy Office	689,346	641,114	1,437,054
Regional Wireless Cooperative	3,632,915	-	-
Debt Service	1,018,178	409,698	490,975
Inter-Departmental Charges	(38,199,088)	(32,791,902)	(2,730,246)
Total	\$ 3,296,577	\$ 4,268,495	\$ 33,956,075

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM General Government	DEPARTMENT Information Technology Services				DEPARTMENT NO. 20
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Eliminate a vacant Lead Information Technology Systems Specialist from the Program Management Office Division.	(1.0)	(\$96,000)			
Eliminate two filled Telecommunications Specialists that support the vehicle make-ready process.	(2.0)	(130,000)			
Eliminate a vacant Telecommunications Operator position.	(1.0)	(40,000)			
Eliminate two filled Information Technology Analyst Programmer I positions responsible for supporting the web and the Project Portfolio Management (PPM) Tool.	(2.0)	(202,000)			
Convert a temporary VHF radio position that provides services to the Fire Department to full time.			-	-	
Total	(6.0)	(\$468,000)	-	-	

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM General Government	DEPARTMENT Information Technology	DEPARTMENT NO. 20
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ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS

SUMMARY BY DIVISION

Office of CIO		3.0	(1.0)	2.0	-	2.0
Enterprise Technical Operations		57.0	(1.0)	56.0	(3.0)	53.0
Enterprise Application Services		45.0	-	45.0	(2.0)	43.0
Program Management Office		14.0	-	14.0	(1.0)	13.0
Enterprise Infrastructure Services		77.0	(9.0)	68.0	(3.0)	65.0
Aviation Technology Services		1.0	-	1.0	-	1.0
Water Technology Services		1.0	-	1.0	-	1.0
Info Security & Privacy Office		4.0	-	4.0	-	4.0
Total Information Technology		202.0	(11.0)	191.0	(9.0)	182.0

DETAIL BY DIVISION

Office of CIO

Full Time

Chief Information Officer	909	1.0	-	1.0	-	1.0
Deputy Chief Information Off	843	1.0	(1.0)	-	-	-
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		3.0	(1.0)	2.0	-	2.0
Total Office of CIO		3.0	(1.0)	2.0	-	2.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Information Technology			20	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Enterprise Technical Operations						
<u>Full Time</u>						
Asst Chief Information Officer	905	1.0	-	1.0	-	1.0
Enterprise Technology Manager	841	1.0	-	1.0	-	1.0
Management Services Adm	841	1.0	-	1.0	-	1.0
Personnel Clerk II	723	1.0	-	1.0	-	1.0
Senior Drafting Technician*Doc	330	1.0	-	1.0	-	1.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Support Services Aide	324	2.0	-	2.0	-	2.0
Secretary II	321	2.0	-	2.0	-	2.0
User Technology Specialist*U2	228	17.0	(2.0)	15.0	-	15.0
Telecommunications Specialist	223	4.0	-	4.0	(2.0)	2.0
Supplies Clerk II*U2	215	2.0	-	2.0	-	2.0
Lead Info Tech Systems Spec	042	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg III	039	-	-	-	1.0	1.0
Lead User Technology Spec	039	6.0	-	6.0	-	6.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	4.0	-	4.0	-	4.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Contracts Specialist II	035	1.0	-	1.0	-	1.0
Personnel Officer	035	1.0	-	1.0	(1.0)	-
User Technology Specialist	035	2.0	-	2.0	-	2.0
Accountant II	033	1.0	-	1.0	-	1.0
Personnel Analyst I	030	1.0	-	1.0	(1.0)	-
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Secretary III	025	2.0	-	2.0	-	2.0
Total Full Time		56.0	(2.0)	54.0	(3.0)	51.0
<u>Temporary</u>						
User Technology Specialist*U2	228	1.0	1.0	2.0	-	2.0
Total Temporary		1.0	1.0	2.0	-	2.0
Total Enterprise Technical Operations		57.0	(1.0)	56.0	(3.0)	53.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Information Technology			20	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Enterprise Application Services						
<u>Full Time</u>						
Deputy Chief Information Off	843	1.0	-	1.0	-	1.0
Lead Info Tech Systems Spec	042	5.0	-	5.0	-	5.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Senior Info Tech Systems Spec	040	12.0	-	12.0	-	12.0
Info Tech Analyst/Prg III	039	17.0	-	17.0	-	17.0
Info Tech Analyst/Prg II	037	5.0	-	5.0	-	5.0
Senior User Technology Spec	037	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg I	035	2.0	-	2.0	(2.0)	-
Info Tech Service Specialist	033	1.0	-	1.0	-	1.0
Total Full Time		45.0	-	45.0	(2.0)	43.0
Total Enterprise Application Services		45.0	-	45.0	(2.0)	43.0
Program Management Office						
<u>Full Time</u>						
Enterprise Technology Manager	841	1.0	-	1.0	-	1.0
Lead Info Tech Systems Spec	042	6.0	-	6.0	(1.0)	5.0
Info Tech Project Manager	041	5.0	-	5.0	-	5.0
Info Tech Analyst/Prg III	039	2.0	-	2.0	-	2.0
Total Full Time		14.0	-	14.0	(1.0)	13.0
Total Program Management Office		14.0	-	14.0	(1.0)	13.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

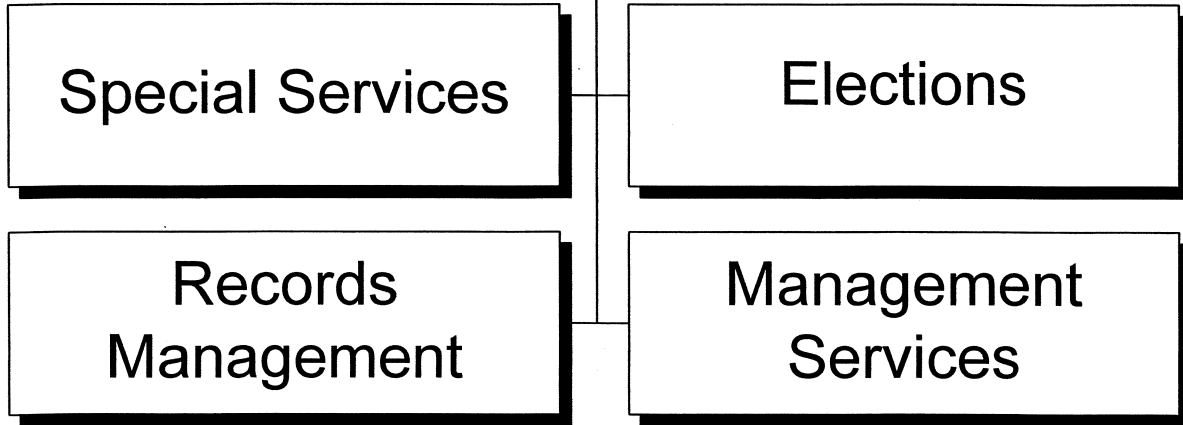
PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Information Technology			20	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Enterprise Infrastructure Services						
<u>Full Time</u>						
Deputy Chief Information Off	843	1.0	-	1.0	-	1.0
Enterprise Technology Manager	841	1.0	-	1.0	-	1.0
User Support Specialist	330	8.0	-	8.0	-	8.0
Senior Computer Operator	328	2.0	(2.0)	-	-	-
Telecommunications Aide	326	2.0	-	2.0	-	2.0
Support Services Aide	324	1.0	-	1.0	-	1.0
Telecommunications Operator	321	3.0	-	3.0	(1.0)	2.0
User Technology Specialist*U2	228	8.0	(1.0)	7.0	-	7.0
Lead Info Tech Systems Spec	042	4.0	-	4.0	-	4.0
Senior Info Tech Systems Spec	040	12.0	-	12.0	-	12.0
Info Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0
Lead User Technology Spec	039	3.0	-	3.0	-	3.0
Information Tech Systems Spec	038	7.0	-	7.0	-	7.0
Communications Engineer	037	3.0	-	3.0	-	3.0
Senior User Technology Spec	037	5.0	(1.0)	4.0	-	4.0
Info Tech Supv* 1st Shift	035	1.0	(1.0)	-	-	-
User Technology Specialist	035	3.0	(1.0)	2.0	-	2.0
Info Tech Supervisor	034	1.0	(1.0)	-	-	-
Curriculum/Training Coord	033	2.0	-	2.0	(2.0)	-
Info Tech Service Specialist	033	1.0	-	1.0	-	1.0
Computer Production Scheduler	032	2.0	-	2.0	-	2.0
Telecommunications Svcs Asst	032	1.0	-	1.0	-	1.0
Lead Computer Operator	030	2.0	(2.0)	-	-	-
Office Systems Technology Spec	030	1.0	-	1.0	-	1.0
Telecommunications Center Supv	027	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Total Full Time		77.0	(9.0)	68.0	(3.0)	65.0
Total Enterprise Infrastructure Services		77.0	(9.0)	68.0	(3.0)	65.0
Aviation Technology Services						
<u>Full Time</u>						
Deputy Chief Information Off	843	1.0	-	1.0	-	1.0
Total Full Time		1.0	-	1.0	-	1.0
Total Aviation Technology Services		1.0	-	1.0	-	1.0
Water Technology Services						
<u>Full Time</u>						
Deputy Chief Information Off	843	1.0	-	1.0	-	1.0
Total Full Time		1.0	-	1.0	-	1.0
Total Water Technology Services		1.0	-	1.0	-	1.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Information Technology			20	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Info Security & Privacy Office						
<i>Full Time</i>						
Enterprise Technology Manager	841	1.0	-	1.0	-	1.0
Senior Info Tech Systems Spec	040	3.0	-	3.0	-	3.0
Total Full Time		4.0	-	4.0	-	4.0
Total Info Security & Privacy Office		4.0	-	4.0	-	4.0
Total Information Technology		202.0	(11.0)	191.0	(9.0)	182.0

City Clerk



2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM General Government	DEPARTMENT City Clerk and Elections	DEPARTMENT NO. 22/23
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Program Goal

The City Clerk Department maintains orderly and accessible records of all city activities and transactions including posting all public meeting notifications; prepares agendas and minutes for City Council formal meetings; provides for effective administration of city elections and annexations; administers liquor, bingo and regulatory license services; and provides printing, typesetting, document imaging, and mail delivery services to all city departments.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 8,265,649	\$ 6,040,141	\$ 6,217,974	2.9%
CONTRACTUAL SERVICES	3,373,675	2,482,809	3,288,778	32.5%
INTERDEPARTMENTAL CHARGES AND CREDITS	(7,258,269)	(4,407,842)	(3,721,030)	15.6%
SUPPLIES	423,305	507,572	469,595	-7.5%
EQUIPMENT AND MINOR IMPROVEMENTS	33,094	-	13,000	+100.0%
DEBT SERVICE PAYMENTS	163,890	27,390	20,640	-24.6%
MISCELLANEOUS TRANSFERS	(19,113)	2,920	2,920	-
TOTAL	\$ 4,982,231	\$ 4,652,990	\$ 6,291,877	35.2%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	70.0	64.0	63.0	-1.6%
PART-TIME POSITIONS (FTE)	2.0	3.0	3.0	-
TOTAL	72.0	67.0	66.0	-1.5%

SOURCE OF FUNDS

General Funds	\$ 4,817,757	\$ 4,621,781	\$ 6,267,563	35.6%
City Improvement Funds	163,890	27,390	20,640	-24.6%
Other Restricted	584	3,819	3,674	-3.8%
TOTAL	\$ 4,982,231	\$ 4,652,990	\$ 6,291,877	35.2%

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM	DEPARTMENT		DEPARTMENT NO.
General Government	City Clerk and Elections		22/23
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Director's Office	\$ 486,381	\$ 525,434	\$ 534,300
Management Services			
Fiscal	405,051	421,043	391,206
Mail Services	1,732,214	1,716,979	1,724,462
Printing Services	2,584,680	1,812,580	2,063,018
Subtotal	4,721,945	3,950,602	4,178,686
Records Management			
Council Support	322,945	380,720	424,069
Domestic Partner Registry	584	3,441	3,483
Official Records	900,678	676,428	596,650
Subtotal	1,224,207	1,060,589	1,024,202
Special Services			
License Services	522,787	565,747	584,969
Office Systems	3,089,901	1,212,586	1,185,772
Special Services	1,613,119	1,265,910	1,414,420
Subtotal	5,225,807	3,044,243	3,185,161
Elections	418,270	452,574	1,069,918
Debt Service	163,890	27,390	20,640
Inter-Departmental Charges	(7,258,269)	(4,407,842)	(3,721,030)
Total	\$ 4,982,231	\$ 4,652,990	\$ 6,291,877

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM General Government	DEPARTMENT City Clerk and Elections				DEPARTMENT NO. 22/23
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Reduce funding for software and training to maintain compatibility with newer versions of office productivity software.	-	(\$20,000)			
Total	-	(\$20,000)			

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM General Government		DEPARTMENT City Clerk and Elections			DEPARTMENT NO. 22/23	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Director's Office		2.0	-	2.0	-	2.0
Management Services		22.0	1.0	23.0	(1.0)	22.0
Records Management		15.0	(1.0)	14.0	-	14.0
Special Services		33.0	(5.0)	28.0	-	28.0
Total City Clerk and Elections		72.0	(5.0)	67.0	(1.0)	66.0
DETAIL BY DIVISION						
Director's Office						
Director's Office						
<u>Full Time</u>						
City Clerk	907	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		2.0	-	2.0	-	2.0
Total Director's Office		2.0	-	2.0	-	2.0
Total Director's Office		2.0	-	2.0	-	2.0
Management Services						
Fiscal						
<u>Full Time</u>						
Deputy City Clerk	841	1.0	-	1.0	-	1.0
Personnel Clerk II	723	1.0	-	1.0	-	1.0
Budget Analyst I	032	1.0	-	1.0	-	1.0
Personnel Aide*U7	026	1.0	-	1.0	(1.0)	-
Total Full Time		4.0	-	4.0	(1.0)	3.0
Total Fiscal		4.0	-	4.0	(1.0)	3.0
Mail Services						
<u>Full Time</u>						
Mail Service Worker	111	5.0	-	5.0	-	5.0
Mail Service Supervisor	027	1.0	-	1.0	-	1.0
Total Full Time		6.0	-	6.0	-	6.0
Total Mail Services		6.0	-	6.0	-	6.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		City Clerk and Elections			22/23	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Printing Services						
<u>Full Time</u>						
Planning Graphic Designer	332	1.0	-	1.0	-	1.0
Desktop Publisher *Lead	325	1.0	-	1.0	-	1.0
Offset Press Op *Special Press	325	3.0	-	3.0	-	3.0
Desktop Publisher	324	1.0	-	1.0	-	1.0
Support Services Aide	324	1.0	-	1.0	-	1.0
Repro & Bindery Equip Operator	320	3.0	-	3.0	-	3.0
Clerk II	318	1.0	-	1.0	-	1.0
Printing Services Supervisor	036	1.0	-	1.0	-	1.0
Total Full Time		12.0	-	12.0	-	12.0
<u>Part Time</u>						
Repro & Bindery Equip Operator	320	-	1.0	1.0	-	1.0
Total Part Time		-	1.0	1.0	-	1.0
Total Printing Services		12.0	1.0	13.0	-	13.0
Total Management Services		22.0	1.0	23.0	(1.0)	22.0
Records Management						
Council Support						
<u>Full Time</u>						
Council Reporter	028	3.0	-	3.0	-	3.0
Total Full Time		3.0	-	3.0	-	3.0
Total Council Support		3.0	-	3.0	-	3.0
Official Records						
<u>Full Time</u>						
Deputy City Clerk	841	1.0	-	1.0	-	1.0
Records Clerk II *Lead	323	1.0	-	1.0	-	1.0
Records Clerk II	322	5.0	(1.0)	4.0	-	4.0
Management Asst II	037	1.0	-	1.0	-	1.0
Admin Asst I *Open Mtg LawCoord	032	1.0	-	1.0	-	1.0
Records Supervisor	027	1.0	-	1.0	-	1.0
Records Clerk III	026	2.0	-	2.0	-	2.0
Total Full Time		12.0	(1.0)	11.0	-	11.0
Total Official Records		12.0	(1.0)	11.0	-	11.0
Total Records Management		15.0	(1.0)	14.0	-	14.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

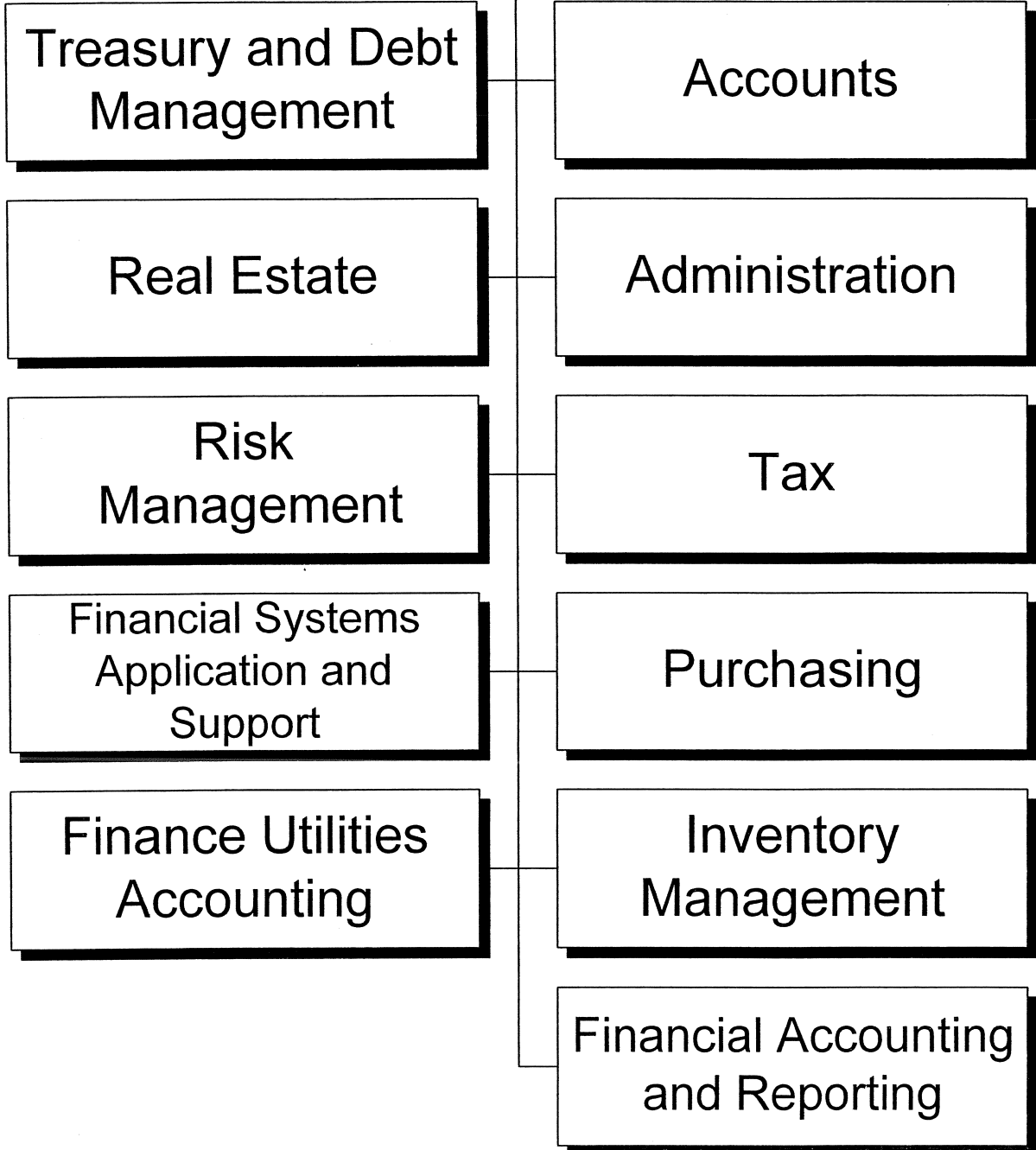
PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		City Clerk and Elections			22/23	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Special Services						
Property Records						
<u>Full Time</u>						
Property Records Specialist	327	3.0	(3.0)	-	-	-
Property Records Supervisor	035	1.0	(1.0)	-	-	-
Total Full Time		4.0	(4.0)	-	-	-
Total Property Records		4.0	(4.0)	-	-	-
Special Services						
<u>Full Time</u>						
Asst City Clerk	903	1.0	-	1.0	-	1.0
Deputy City Clerk	841	1.0	-	1.0	-	1.0
Elections Coord*Citizen Supprt	036	1.0	-	1.0	-	1.0
Elections Coordinator	035	2.0	-	2.0	-	2.0
Elections/Annexation Spec II	032	5.0	-	5.0	-	5.0
Council Reporter	028	1.0	-	1.0	-	1.0
Total Full Time		11.0	-	11.0	-	11.0
<u>Part Time</u>						
Elections/Annexation Spec I	327	2.0	-	2.0	-	2.0
Total Part Time		2.0	-	2.0	-	2.0
Total Special Services		13.0	-	13.0	-	13.0
License Services						
<u>Full Time</u>						
Business License Service Clerk	324	5.0	-	5.0	-	5.0
Management Asst II	037	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Total Full Time		7.0	-	7.0	-	7.0
Total License Services		7.0	-	7.0	-	7.0
Office Systems						
<u>Full Time</u>						
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Lead User Technology Spec	039	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg II	037	2.0	-	2.0	-	2.0
Senior User Technology Spec	037	3.0	(1.0)	2.0	-	2.0
User Technology Specialist	035	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		9.0	(1.0)	8.0	-	8.0
Total Office Systems		9.0	(1.0)	8.0	-	8.0
Total Special Services		33.0	(5.0)	28.0	-	28.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM General Government		DEPARTMENT City Clerk and Elections			DEPARTMENT NO. 22/23	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	2011-12 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Total City Clerk and Elections		72.0	(5.0)	67.0	(1.0)	66.0

Finance



2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM General Government	DEPARTMENT Finance	DEPARTMENT NO. 35
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Program Goal

The Finance Department strives to maintain a fiscally sound governmental organization that conforms to legal requirements and to generally accepted financial management principles; maintains effective procurement procedures for commodities and services; provides for effective treasury management and a citywide risk management program; acquires, manages and disposes of property for public facilities; provides an effective debt management program; and provides financial advisory services for all city departments.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 25,994,596	\$ 25,124,988	\$ 25,882,274	3.0%
CONTRACTUAL SERVICES	3,007,488	3,433,646	4,180,102	21.7%
INTERDEPARTMENTAL CHARGES AND CREDITS	(7,647,909)	(7,229,430)	(10,497,107)	-45.2%
SUPPLIES	166,661	253,429	267,229	5.4%
EQUIPMENT AND MINOR IMPROVEMENTS	803	-	-	-
DEBT SERVICE PAYMENTS	60,546	14,271	11,996	-15.9%
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 21,582,185	\$ 21,596,904	\$ 19,844,494	-8.1%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	266.0	248.0	247.0	-0.4%
PART-TIME POSITIONS (FTE)	0.8	1.2	1.2	-
TOTAL	266.8	249.2	248.2	-0.4%

SOURCE OF FUNDS

General Funds	\$ 19,223,320	\$ 19,149,729	\$ 17,159,805	-10.4%
Water Funds	958,820	994,474	1,130,049	13.6%
Wastewater Funds	767,391	759,010	759,010	-
Sports Facilities Funds	109,060	128,570	128,570	-
Aviation	147,766	191,621	270,450	41.1%
Other Restricted	314,863	360,804	374,330	3.7%
City Improvement Funds	59,046	11,271	8,996	-20.2%
Public Housing Funds	1,919	1,425	13,284	+100.0%
TOTAL	\$ 21,582,185	\$ 21,596,904	\$ 19,844,494	-8.1%

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM General Government	DEPARTMENT Finance		DEPARTMENT NO. 35
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Administration	\$ 2,343,065	\$ 2,163,053	\$ 2,497,887
Finance Utilities	1,875,603	1,861,430	1,931,167
Accounts			
Administration	235,054	215,374	252,868
Accounting	403,858	401,507	413,805
Accounts Payable	1,086,247	1,132,959	1,176,269
Assisted Housing Accounting	134,294	63,091	15,634
Housing Section 8 Accounting	396,328	335,766	294,660
Payroll	1,119,728	1,130,037	1,175,634
Treasury Collections	1,372,667	1,311,064	1,345,200
Subtotal	4,748,176	4,589,798	4,674,070
Risk Management	1,408,003	1,429,906	1,444,771
Financial Accounting and Reporting			
Financial Accounting and Reporting	1,743,065	1,730,324	1,941,883
Housing Central Accounting	211,907	236,952	245,275
Subtotal	1,954,972	1,967,276	2,187,158
Treasury and Debt Management	1,206,558	1,239,866	1,179,331
Financial Systems Application and Support			
SAP Operations	3,049,448	3,255,579	3,213,938
Systems Support	608,784	608,825	1,061,481
Staff Water System	-	-	61,769
Subtotal	3,658,232	3,864,404	4,337,188
Inventory Management			
Inventory Management	134,776	134,805	137,090
Petroleum Stores	389,506	398,549	415,909
Surplus Property	398,488	339,806	346,344
Subtotal	922,770	873,160	899,343

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM	DEPARTMENT		DEPARTMENT NO.
General Government	Finance (Continued)		35
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Purchasing			
Purchasing Administration	146,530	143,523	146,189
Purchasing	2,565,110	2,505,715	2,600,821
Subtotal	2,711,640	2,649,238	2,747,010
Real Estate			
Administration	306,754	171,416	192,194
Appraisal	528,796	536,427	550,893
Property Management	662,257	661,176	613,509
Right-of-Way Acquisition	914,377	908,451	914,358
Relocation	470,416	416,666	386,451
Title	504,310	481,424	494,866
Subtotal	3,386,910	3,175,560	3,152,271
Tax			
Administration	419,972	407,128	415,656
Information System	592,676	395,776	415,556
PLT Licensing	458,037	438,052	456,166
Tax Accounting	1,375,438	1,286,298	1,306,377
Tax Audit	1,464,292	1,771,008	1,966,219
Tax Enforcement	644,704	703,110	722,435
Subtotal	4,955,119	5,001,372	5,282,409
Debt Service	59,046	11,271	8,996
Inter-Departmental Charges	(7,647,909)	(7,229,430)	(10,497,107)
Total	\$ 21,582,185	\$ 21,596,904	\$ 19,844,494

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM General Government	DEPARTMENT Finance Department				DEPARTMENT NO. 35
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Charge the Water Services Department for cashiering services resulting from consolidation of services to one location. Position reduction offset is shown in Water Services Department.			-	(\$62,000)	
Total			-	(\$62,000)	

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Finance			35	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Administration		16.0	(1.0)	15.0	(1.0)	14.0
Finance Utilities		17.0	(1.0)	16.0	-	16.0
Accounts		56.2	(5.6)	50.6	-	50.6
Risk Management		13.0	-	13.0	-	13.0
Financial Accounting & Reporting		18.0	(1.0)	17.0	-	17.0
Treasury and Debt Management		11.0	(2.0)	9.0	-	9.0
Financial Systems Apps & Support		16.0	-	16.0	-	16.0
Inventory Management		9.0	-	9.0	-	9.0
Purchasing		28.0	(2.0)	26.0	-	26.0
Real Estate		37.0	(5.0)	32.0	-	32.0
Tax		45.6	-	45.6	-	45.6
Total Finance		266.8	(17.6)	249.2	(1.0)	248.2

DETAIL BY DIVISION

Administration

Finance Administration

Full Time

Finance Director	909	1.0	-	1.0	-	1.0
Asst Finance Director	906	1.0	-	1.0	-	1.0
Deputy Finance Director *IDA	903	1.0	-	1.0	-	1.0
Deputy Finance Director	842	1.0	-	1.0	-	1.0
Admin Aide*U8	726	1.0	-	1.0	-	1.0
Personnel Aide	726	1.0	-	1.0	(1.0)	-
Personnel Clerk II	723	1.0	-	1.0	-	1.0
Investment and Debt Manager	041	1.0	-	1.0	-	1.0
Accountant IV	037	3.0	-	3.0	-	3.0
Management Asst II	037	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Personnel Officer	035	1.0	(1.0)	-	-	-
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		15.0	(1.0)	14.0	(1.0)	13.0
Total Finance Administration		15.0	(1.0)	14.0	(1.0)	13.0

Investments and Cash Management

Full Time

Investment Manager	039	1.0	-	1.0	-	1.0
Total Full Time		1.0	-	1.0	-	1.0
Total Investments and Cash Management		1.0	-	1.0	-	1.0
Total Administration		16.0	(1.0)	15.0	(1.0)	14.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Finance			35	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Finance Utilities						
Finance-Utilities/Travel						
<u>Full Time</u>						
Admin Aide	326	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Total Full Time		2.0	-	2.0	-	2.0
Total Finance-Utilities/Travel		2.0	-	2.0	-	2.0
Utilities						
<u>Full Time</u>						
Deputy Finance Director	842	1.0	-	1.0	-	1.0
Accounting Supervisor	039	1.0	-	1.0	-	1.0
Accountant IV	037	2.0	-	2.0	-	2.0
Info Tech Analyst/Prg II	037	1.0	-	1.0	-	1.0
Rate Analyst	036	1.0	-	1.0	-	1.0
Accountant III	035	3.0	-	3.0	-	3.0
Water & Wastewtr Econ Anlst	035	1.0	-	1.0	-	1.0
Accountant II	033	3.0	-	3.0	-	3.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		14.0	-	14.0	-	14.0
<u>Temporary</u>						
Accountant IV	037	1.0	(1.0)	-	-	-
Total Temporary		1.0	(1.0)	-	-	-
Total Utilities		15.0	(1.0)	14.0	-	14.0
Total Finance Utilities		17.0	(1.0)	16.0	-	16.0
Accounts						
Accounts Administration						
<u>Full Time</u>						
Deputy Finance Director	842	1.0	-	1.0	-	1.0
Account Clerk Supervisor	027	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		3.0	-	3.0	-	3.0
<u>Part Time</u>						
Account Clerk II	321	0.2	0.4	0.6	-	0.6
Total Part Time		0.2	0.4	0.6	-	0.6
Total Accounts Administration		3.2	0.4	3.6	-	3.6

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Finance			35	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Accounts Accounting						
<u>Full Time</u>						
Account Clerk III	325	2.0	-	2.0	-	2.0
Accountant IV	037	1.0	-	1.0	-	1.0
Accountant I	030	1.0	-	1.0	-	1.0
Total Full Time		4.0	-	4.0	-	4.0
Total Accounts Accounting		4.0	-	4.0	-	4.0
Accounts Payable						
<u>Full Time</u>						
Account Clerk III	325	9.0	-	9.0	-	9.0
Accountant IV	037	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Accountant II	033	1.0	-	1.0	-	1.0
Accountant I	030	2.0	-	2.0	-	2.0
Total Full Time		14.0	-	14.0	-	14.0
Total Accounts Payable		14.0	-	14.0	-	14.0
Assisted Housing Accounting						
<u>Full Time</u>						
Account Clerk III	325	2.0	(2.0)	-	-	-
Total Full Time		2.0	(2.0)	-	-	-
Total Assisted Housing Accounting		2.0	(2.0)	-	-	-
Housing Section 8 Accounting						
<u>Full Time</u>						
Account Clerk III	325	3.0	(2.0)	1.0	-	1.0
Accountant II	033	1.0	-	1.0	-	1.0
Accountant I	030	1.0	-	1.0	-	1.0
Total Full Time		5.0	(2.0)	3.0	-	3.0
Total Housing Section 8 Accounting		5.0	(2.0)	3.0	-	3.0
Payroll						
<u>Full Time</u>						
Account Clerk III * U8	725	5.0	(1.0)	4.0	-	4.0
Payroll Supervisor	037	1.0	-	1.0	-	1.0
Accountant III	035	2.0	-	2.0	-	2.0
Accountant II	033	3.0	(1.0)	2.0	-	2.0
Accountant I	030	3.0	-	3.0	-	3.0
Total Full Time		14.0	(2.0)	12.0	-	12.0
Total Payroll		14.0	(2.0)	12.0	-	12.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Finance			35	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Treasury Collections						
<u>Full Time</u>						
Treasury Collections Rep*TAR	329	7.0	-	7.0	-	7.0
Treasury Collections Rep	328	4.0	-	4.0	-	4.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Treasury Collections Supv	032	2.0	-	2.0	-	2.0
Total Full Time		14.0	-	14.0	-	14.0
Total Treasury Collections		14.0	-	14.0	-	14.0
Total Accounts		56.2	(5.6)	50.6	-	50.6
Risk Management						
Risk Management Administration						
<u>Full Time</u>						
Deputy Finance Director	842	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Asst Risk Management Admin	039	1.0	-	1.0	-	1.0
Accountant IV	037	1.0	-	1.0	-	1.0
Risk Management Coordinator	037	3.0	-	3.0	-	3.0
Accountant II	033	1.0	-	1.0	-	1.0
Claims Adjuster II	033	2.0	-	2.0	-	2.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Secretary III	025	2.0	-	2.0	-	2.0
Total Full Time		13.0	-	13.0	-	13.0
Total Risk Management Administration		13.0	-	13.0	-	13.0
Total Risk Management		13.0	-	13.0	-	13.0
Financial Accounting & Reporting						
Financial Accounting and Reporting						
<u>Full Time</u>						
Deputy Finance Director	842	1.0	-	1.0	-	1.0
Accounting Supervisor	039	1.0	-	1.0	-	1.0
Accountant IV	037	3.0	-	3.0	-	3.0
Accountant III	035	4.0	-	4.0	-	4.0
Accountant II	033	6.0	(1.0)	5.0	-	5.0
Accountant I	030	1.0	-	1.0	-	1.0
Total Full Time		16.0	(1.0)	15.0	-	15.0
Total Financial Accounting and Reporting		16.0	(1.0)	15.0	-	15.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Finance			35	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Housing Central Accounting						
<u>Full Time</u>						
Accountant III	035	1.0	-	1.0	-	1.0
Accountant I	030	1.0	-	1.0	-	1.0
Total Full Time		2.0	-	2.0	-	2.0
Total Housing Central Accounting		2.0	-	2.0	-	2.0
Total Financial Accounting & Reporting		18.0	(1.0)	17.0	-	17.0
Treasury and Debt Management						
Treasury and Debt Management						
<u>Full Time</u>						
Account Clerk III	325	1.0	-	1.0	-	1.0
Account Clerk II	321	5.0	-	5.0	-	5.0
Meter Collection Clerk	319	2.0	(2.0)	-	-	-
Accountant IV	037	1.0	-	1.0	-	1.0
Accountant II	033	2.0	-	2.0	-	2.0
Total Full Time		11.0	(2.0)	9.0	-	9.0
Total Treasury and Debt Management		11.0	(2.0)	9.0	-	9.0
Total Treasury and Debt Management		11.0	(2.0)	9.0	-	9.0
Financial Systems Apps & Support						
SAP Operations						
<u>Full Time</u>						
Lead Info Tech Systems Spec	042	1.0	-	1.0	-	1.0
Info Tech Project Manager	041	2.0	-	2.0	-	2.0
Accountant IV	037	3.0	-	3.0	-	3.0
Info Tech Analyst/Prg II	037	1.0	-	1.0	-	1.0
Inventory Management Coord	037	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	1.0	-	1.0	-	1.0
Accountant III	035	3.0	-	3.0	-	3.0
Accountant I	030	1.0	-	1.0	-	1.0
Total Full Time		13.0	-	13.0	-	13.0
Total SAP Operations		13.0	-	13.0	-	13.0
Systems Support						
<u>Full Time</u>						
Lead Info Tech Systems Spec	042	1.0	-	1.0	-	1.0
Lead User Technology Spec	039	1.0	-	1.0	-	1.0
User Technology Specialist	035	1.0	-	1.0	-	1.0
Total Full Time		3.0	-	3.0	-	3.0
Total Systems Support		3.0	-	3.0	-	3.0

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Finance			35	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Total Financial Systems Apps & Support		16.0	-	16.0	-	16.0
Inventory Management						
Inventory Management						
<u>Full Time</u>						
Supplies Clerk I*U2	212	1.0	-	1.0	-	1.0
Total Full Time		1.0	-	1.0	-	1.0
Total Inventory Management		1.0	-	1.0	-	1.0
Petroleum Stores						
<u>Full Time</u>						
Equipment Op IV*Fuel Distrib	219	3.0	-	3.0	-	3.0
Supplies Clerk II*U2	215	1.0	-	1.0	-	1.0
Inventory Management Coord	037	1.0	-	1.0	-	1.0
Petroleum Supplies Supervisor	034	1.0	-	1.0	-	1.0
Total Full Time		6.0	-	6.0	-	6.0
Total Petroleum Stores		6.0	-	6.0	-	6.0
Surplus Property						
<u>Full Time</u>						
Supplies Clerk I*U2	212	1.0	-	1.0	-	1.0
Supplies Supervisor	034	1.0	-	1.0	-	1.0
Total Full Time		2.0	-	2.0	-	2.0
Total Surplus Property		2.0	-	2.0	-	2.0
Total Inventory Management		9.0	-	9.0	-	9.0
Purchasing						
Finance Purchasing Administration						
<u>Full Time</u>						
Procurement Manager	038	3.0	-	3.0	-	3.0
Management Asst II	037	1.0	-	1.0	-	1.0
Total Full Time		4.0	-	4.0	-	4.0
Total Finance Purchasing Administration		4.0	-	4.0	-	4.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Finance			35	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Purchasing						
<u>Full Time</u>						
Buyer Aide	326	2.0	-	2.0	-	2.0
Contracts Specialist II *Lead	037	2.0	-	2.0	-	2.0
Contracts Specialist II	035	2.0	-	2.0	-	2.0
Procurement Supervisor	034	2.0	(1.0)	1.0	-	1.0
Accountant II	033	1.0	-	1.0	-	1.0
Senior Buyer	032	6.0	-	6.0	-	6.0
Auto Parts Buyer	031	1.0	(1.0)	-	-	-
Buyer	031	4.0	-	4.0	-	4.0
Secretary III	025	4.0	-	4.0	-	4.0
Total Full Time		24.0	(2.0)	22.0	-	22.0
Total Purchasing		24.0	(2.0)	22.0	-	22.0
Total Purchasing		28.0	(2.0)	26.0	-	26.0
Real Estate						
<u>Administration</u>						
<u>Full Time</u>						
Deputy Finance Director	842	1.0	-	1.0	-	1.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Asst Real Estate Admin	039	1.0	(1.0)	-	-	-
Management Asst II	037	1.0	-	1.0	-	1.0
Project Management Assistant	031	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		7.0	(1.0)	6.0	-	6.0
Total Administration		7.0	(1.0)	6.0	-	6.0
<u>Appraisal</u>						
<u>Full Time</u>						
Asst Real Estate Admin	039	1.0	-	1.0	-	1.0
Review Appraiser	037	3.0	-	3.0	-	3.0
Total Full Time		4.0	-	4.0	-	4.0
Total Appraisal		4.0	-	4.0	-	4.0
<u>Property Management</u>						
<u>Full Time</u>						
Property Management Supervisor	037	1.0	-	1.0	-	1.0
Property Specialist	032	6.0	(1.0)	5.0	-	5.0
Total Full Time		7.0	(1.0)	6.0	-	6.0
Total Property Management		7.0	(1.0)	6.0	-	6.0

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM General Government		DEPARTMENT Finance			DEPARTMENT NO. 35	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Right-of-Way Acquisition						
<u>Full Time</u>						
Project Manager	036	4.0	-	4.0	-	4.0
Property Specialist	032	4.0	(1.0)	3.0	-	3.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Total Full Time		9.0	(1.0)	8.0	-	8.0
Total Right-of-Way Acquisition		9.0	(1.0)	8.0	-	8.0
Relocation						
<u>Full Time</u>						
Asst Real Estate Admin	039	1.0	-	1.0	-	1.0
Relocation Specialist	033	3.0	(1.0)	2.0	-	2.0
Total Full Time		4.0	(1.0)	3.0	-	3.0
Total Relocation		4.0	(1.0)	3.0	-	3.0
Title						
<u>Full Time</u>						
Property Specialist	032	6.0	(1.0)	5.0	-	5.0
Total Full Time		6.0	(1.0)	5.0	-	5.0
Total Title		6.0	(1.0)	5.0	-	5.0
Total Real Estate		37.0	(5.0)	32.0	-	32.0
Tax						
Administration						
<u>Full Time</u>						
Deputy Finance Director	842	1.0	-	1.0	-	1.0
Asst Tax & License Adm	039	1.0	-	1.0	-	1.0
Total Full Time		2.0	-	2.0	-	2.0
Total Administration		2.0	-	2.0	-	2.0
Information System						
<u>Full Time</u>						
Tax Enforcement Supervisor	031	1.0	-	1.0	-	1.0
Total Full Time		1.0	-	1.0	-	1.0
Total Information System		1.0	-	1.0	-	1.0
PLT Licensing						
<u>Full Time</u>						
Customer Service Clerk	320	4.0	-	4.0	-	4.0
Remote Comp Term Op	320	1.0	-	1.0	-	1.0
Customer Service Clerk *Lead-U7	022	1.0	-	1.0	-	1.0
Total Full Time		6.0	-	6.0	-	6.0

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Finance			35	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
<u>Part Time</u>						
Customer Service Clerk	320	0.6	-	0.6	-	0.6
Total Part Time		0.6	-	0.6	-	0.6
Total PLT Licensing		6.6	-	6.6	-	6.6
<u>Tax Accounting</u>						
<u>Full Time</u>						
Account Clerk III	325	1.0	-	1.0	-	1.0
Key Entry Operator*Senior	321	3.0	-	3.0	-	3.0
Accountant III	035	1.0	-	1.0	-	1.0
Accountant I	030	2.0	-	2.0	-	2.0
Tax Auditor	030	1.0	-	1.0	-	1.0
Lead Key Entry Operator	025	1.0	-	1.0	-	1.0
Total Full Time		9.0	-	9.0	-	9.0
Total Tax Accounting		9.0	-	9.0	-	9.0
<u>Tax Audit</u>						
<u>Full Time</u>						
Account Clerk III	325	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Senior Tax Auditor	033	8.0	-	8.0	-	8.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Tax Auditor	030	9.0	-	9.0	-	9.0
Total Full Time		20.0	-	20.0	-	20.0
Total Tax Audit		20.0	-	20.0	-	20.0
<u>Tax Enforcement</u>						
<u>Full Time</u>						
License Inspector	327	7.0	-	7.0	-	7.0
Total Full Time		7.0	-	7.0	-	7.0
Total Tax Enforcement		7.0	-	7.0	-	7.0
Total Tax		45.6	-	45.6	-	45.6
Total Finance		266.8	(17.6)	249.2	(1.0)	248.2

Budget and Research

Program Budget
and Research

Technical
Analysis

Administration

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM General Government	DEPARTMENT Budget and Research	DEPARTMENT NO. 31
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Program Goal

The Budget and Research Department ensures effective and efficient allocation of city resources to enable the City Council, city manager and city departments to provide quality services to our residents.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 3,116,192	\$ 3,347,338	\$ 3,389,649	1.3%
CONTRACTUAL SERVICES	129,881	155,779	151,031	-3.0%
INTERDEPARTMENTAL CHARGES AND CREDITS	(387,672)	(331,825)	(355,833)	-7.2%
SUPPLIES	7,116	6,205	6,240	0.6%
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	(38,755)	-	-	-
TOTAL	\$ 2,826,762	\$ 3,177,497	\$ 3,191,087	0.4%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	27.0	26.0	26.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	27.0	26.0	26.0	-

SOURCE OF FUNDS

General Funds	\$ 2,826,762	\$ 3,177,497	\$ 3,191,087	0.4%
TOTAL	\$ 2,826,762	\$ 3,177,497	\$ 3,191,087	0.4%

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM General Government	DEPARTMENT Budget and Research		DEPARTMENT NO. 31
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Administration	\$ 652,059	\$ 720,297	\$ 761,735
Program Budget and Research	1,207,660	1,336,505	1,411,330
Technical Analysis	1,354,715	1,452,520	1,373,855
Inter-Departmental Charges	(387,672)	(331,825)	(355,833)
Total	\$ 2,826,762	\$ 3,177,497	\$ 3,191,087

2011-2012 OPERATING BUDGET

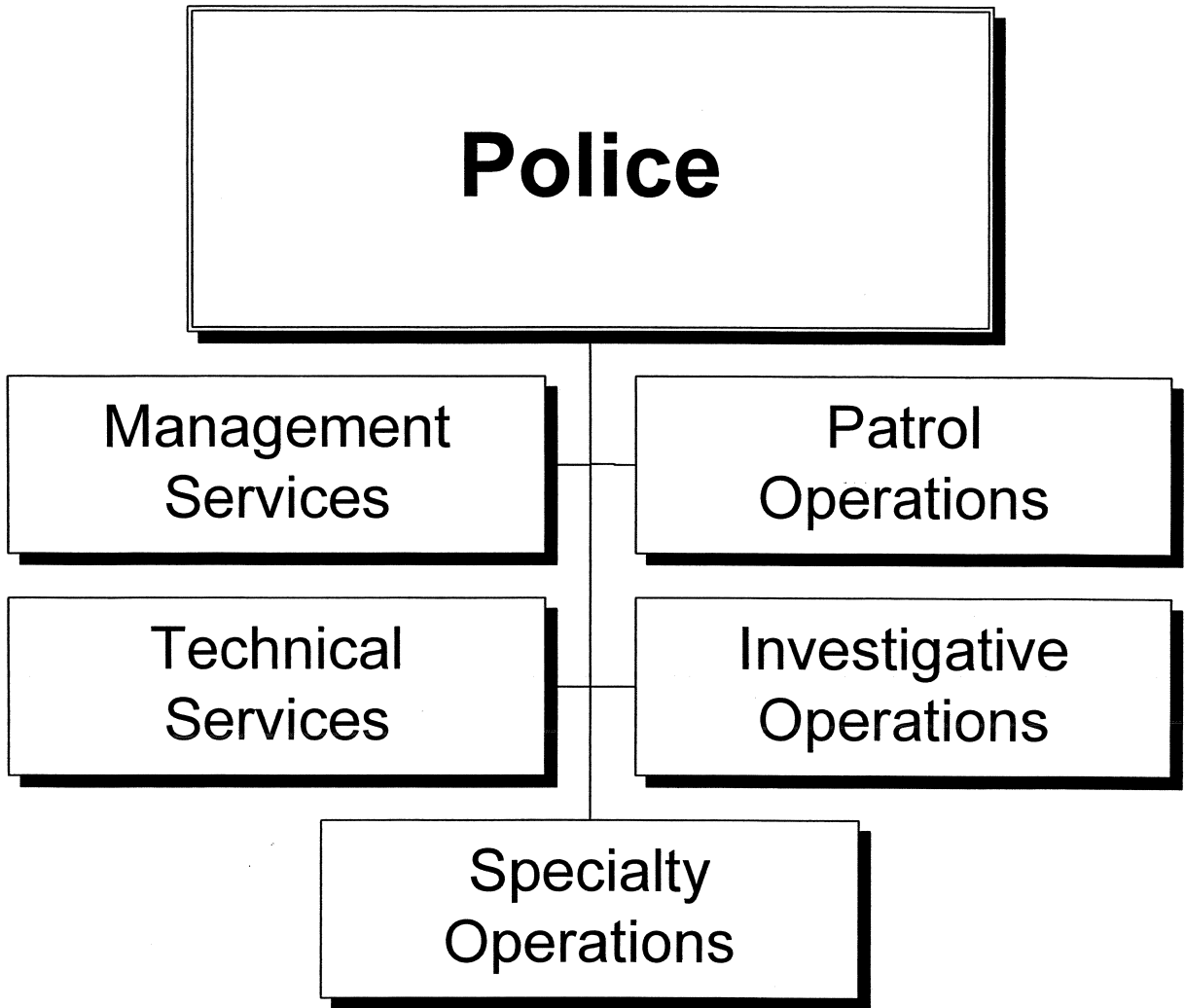
PROGRAM CHANGES

PROGRAM General Government	DEPARTMENT Budget and Research				DEPARTMENT NO. 31
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
No Changes					

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
General Government		Budget and Research			31	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Administration		6.0	-	6.0	-	6.0
Program Budget and Research		10.0	-	10.0	-	10.0
Technical Analysis		11.0	(1.0)	10.0	-	10.0
Total Budget and Research		27.0	(1.0)	26.0	-	26.0
DETAIL BY DIVISION						
Administration						
<u>Full Time</u>						
Budget & Research Director	908	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Management Intern	027	3.0	(1.0)	2.0	-	2.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		6.0	(1.0)	5.0	-	5.0
<u>Temporary</u>						
Asst Finance Director	906	-	1.0	1.0	-	1.0
Total Temporary		-	1.0	1.0	-	1.0
Total Administration		6.0	-	6.0	-	6.0
Program Budget and Research						
<u>Full Time</u>						
Deputy Budget & Research Dir	842	2.0	-	2.0	-	2.0
Management Asst II	037	8.0	-	8.0	-	8.0
Total Full Time		10.0	-	10.0	-	10.0
Total Program Budget and Research		10.0	-	10.0	-	10.0
Technical Analysis						
<u>Full Time</u>						
Deputy B&R Dir*Tech Analysis	844	1.0	-	1.0	-	1.0
Deputy Budget & Research Dir	842	1.0	(1.0)	-	-	-
Budget Anlst III*Tech Analysis	039	1.0	-	1.0	-	1.0
Budget Analyst III	038	3.0	-	3.0	-	3.0
Budget Analyst II	035	5.0	-	5.0	-	5.0
Total Full Time		11.0	(1.0)	10.0	-	10.0
Total Technical Analysis		11.0	(1.0)	10.0	-	10.0
Total Budget and Research		27.0	(1.0)	26.0	-	26.0



2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Public Safety	DEPARTMENT Police	DEPARTMENT NO. 48
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Program Goal

The Police Department provides the community with a law enforcement system that integrates and uses all departmental, civic and community resources for police services and protection of the lives and property of our residents.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 498,442,668	\$ 481,817,973	\$ 495,331,204	2.8%
CONTRACTUAL SERVICES	29,957,203	39,961,188	45,625,235	14.2%
INTERDEPARTMENTAL CHARGES AND CREDITS	(1,447,646)	(2,377,288)	(7,394,137)	-100.0%
SUPPLIES	8,821,670	11,377,392	8,719,610	-23.4%
EQUIPMENT AND MINOR IMPROVEMENTS	5,223,189	2,033,953	3,471,296	70.7%
DEBT SERVICE PAYMENTS	5,213,436	2,171,518	2,948,515	35.8%
MISCELLANEOUS TRANSFERS	97,704	(885,432)	(378,024)	57.3%
TOTAL	\$ 546,308,224	\$ 534,099,304	\$ 548,323,699	2.7%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	4,799.0	4,468.0	4,458.0	-0.2%
PART-TIME POSITIONS (FTE)	28.7	28.7	19.7	-31.4%
TOTAL	4,827.7	4,496.7	4,477.7	-0.4%

SOURCE OF FUNDS

General Funds	\$ 435,584,922	\$ 418,377,427	\$ 428,454,922	2.4%
Neighborhood Protection Funds	21,901,255	21,333,791	20,958,127	-1.8%
Public Safety Enhancement Funds	20,410,631	18,826,512	19,363,676	2.9%
Public Safety Expansion Funds	43,888,569	48,450,232	48,830,302	0.8%
Federal and State Grant Funds	8,766,086	14,359,464	10,241,888	-28.7%
Court Award Funds	4,241,271	4,416,732	11,151,812	+100.0%
City Improvement Funds	5,215,624	2,174,143	2,951,140	35.7%
Other Restricted Funds	4,479,494	4,371,513	4,582,342	4.8%
Convention Center Funds	767,226	683,687	683,687	-
Sports Facilities Funds	1,053,146	1,105,803	1,105,803	-
TOTAL	\$ 546,308,224	\$ 534,099,304	\$ 548,323,699	2.7%

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM Public Safety	DEPARTMENT Police		DEPARTMENT NO. 48
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Management Services	34,546,127	40,257,038	40,008,031
Patrol Operations	166,860,764	156,582,852	163,993,817
Technical Services	60,272,623	65,613,153	69,763,350
Investigative Operations	76,734,128	70,501,013	71,202,543
Specialty Operations	109,734,075	98,452,943	100,606,682
Neighborhood Protection	21,045,689	20,463,737	20,250,447
Public Safety Enhancement	19,988,439	18,422,358	19,124,768
Public Safety Expansion	41,285,194	46,452,101	47,176,949
Federal and State Grants	12,073,207	17,557,254	20,640,109
Debt Service	5,215,624	2,174,143	2,951,140
Inter-Departmental Charges	(1,447,646)	(2,377,288)	(7,394,137)
Total	\$ 546,308,224	\$ 534,099,304	\$ 548,323,699

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM Public Safety	DEPARTMENT Police				DEPARTMENT NO. 48
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Eliminate the Callback Unit in the Communications Bureau. This service will be transitioned from part-time staff to an internet-based application.	(9.0)	(251,000)			
Eliminate two Polygraph Examiners in the Employment Services Bureau. This reduction is possible due to the Citywide hiring freeze.	(2.0)	(209,000)			
Eliminate a vacant Assistant Police Chief and a vacant Police Commander position. This reduction will require the department to redeploy existing resources and staffing assignments.	(2.0)	(433,000)			
Eliminate five vacant Police Automated System (PACE) Secretaries in the Records and Identification Bureau.	(5.0)	(285,000)			
Eliminate the Office of the Public Safety Manager and the Public Safety Manager position.	(1.0)	-			
Total	(19.0)	(1,178,000)			

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM Public Safety	DEPARTMENT Police	DEPARTMENT NO. 48
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ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Management Services		289.0	(35.0)	254.0	(9.0)	245.0
Patrol Operations		1,389.0	(82.0)	1,307.0	-	1,307.0
Technical Services		694.7	(62.0)	632.7	(10.0)	622.7
Investigative Operations		596.0	(47.0)	549.0	-	549.0
Specialty Operations		819.0	(75.0)	744.0	-	744.0
Neighborhood Protection		221.0	-	221.0	-	221.0
Public Safety Enhancement		225.0	(5.0)	220.0	-	220.0
Public Safety Expansion		575.0	(23.0)	552.0	-	552.0
Federal and State Grants		19.0	(2.0)	17.0	-	17.0
Total Police		4,827.7	(331.0)	4,496.7	(19.0)	4,477.7

DETAIL BY DIVISION

Management Services

Full Time

Police Chief	966	1.0	-	1.0	-	1.0
Public Safety Manager	966	1.0	-	1.0	(1.0)	-
Police Commander*Exec Asst Chf	962	1.0	-	1.0	-	1.0
Police Commander*Asst Chief	960	6.0	-	6.0	(1.0)	5.0
Police Commander	862	7.0	(1.0)	6.0	(1.0)	5.0
Management Services Adm	841	1.0	-	1.0	-	1.0
Legal Secretary*U8	727	1.0	-	1.0	-	1.0
Admin Aide*U8	726	1.0	-	1.0	-	1.0
Personnel Clerk II	723	8.0	-	8.0	-	8.0
Personnel Clerk I	721	1.0	-	1.0	-	1.0
Secretary II*U8	721	1.0	-	1.0	-	1.0
Police Lieutenant*Law	641	1.0	-	1.0	-	1.0
Police Lieutenant	638	16.0	(7.0)	9.0	-	9.0
Police Sergeant	634	40.0	(9.0)	31.0	-	31.0
Police Officer	428	66.0	(17.0)	49.0	-	49.0
Admin Aide	326	13.0	-	13.0	-	13.0
Police Statistical Rsrch Aide	326	6.0	-	6.0	-	6.0
Account Clerk III	325	3.0	-	3.0	-	3.0
Police Assistant	325	3.0	-	3.0	-	3.0
Fingerprint Technician	324	2.0	-	2.0	-	2.0
Police Coding Clerk	324	5.0	-	5.0	-	5.0
Municipal Security Guard	323	3.0	-	3.0	-	3.0
Police Automated System Sec	323	4.0	-	4.0	(4.0)	-
Secretary II*Office Automation	323	1.0	-	1.0	-	1.0
Police Records Clk	322	4.0	-	4.0	-	4.0
Secretary II	321	9.0	-	9.0	-	9.0
Customer Service Clerk	320	1.0	-	1.0	-	1.0
Police Aide	318	6.0	-	6.0	-	6.0
User Technology Specialist*U2	228	2.0	-	2.0	-	2.0

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Public Safety		Police			48	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Aircraft Technician	224	1.0	-	1.0	-	1.0
Crime Scene Section Supervisor	039	1.0	-	1.0	-	1.0
Personnel Supervisor	038	1.0	-	1.0	-	1.0
Polygraph Examiner*Lead	038	1.0	-	1.0	-	1.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg II	037	2.0	-	2.0	-	2.0
Management Asst II	037	1.0	-	1.0	-	1.0
Police Research Supervisor	037	1.0	-	1.0	-	1.0
Polygraph Examiner	037	4.0	-	4.0	(2.0)	2.0
Senior User Technology Spec	037	1.0	-	1.0	-	1.0
Project Manager	036	1.0	-	1.0	-	1.0
Admin Asst II	035	2.0	-	2.0	-	2.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Personnel Officer	035	1.0	-	1.0	-	1.0
Accountant II	033	3.0	-	3.0	-	3.0
Criminal Intelligence Analyst	033	7.0	-	7.0	-	7.0
Personnel Analyst II	033	1.0	-	1.0	-	1.0
Police Public Relations Rep	033	1.0	-	1.0	-	1.0
Police Research Analyst	033	5.0	-	5.0	-	5.0
Video Services Unit Supervisor	033	2.0	-	2.0	-	2.0
Media Productions Specialist	032	1.0	-	1.0	-	1.0
Police R & I Bureau Shift Supv	031	3.0	-	3.0	-	3.0
Accountant I	030	2.0	-	2.0	-	2.0
Admin Asst I	030	3.0	-	3.0	-	3.0
Personnel Analyst I	030	5.0	-	5.0	-	5.0
Secretarial Supervisor	029	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Personnel Aide*U7	026	2.0	-	2.0	-	2.0
Police Automated System Sec*Ld	025	1.0	-	1.0	-	1.0
Secretary III	025	9.0	(1.0)	8.0	-	8.0
Total Full Time		280.0	(35.0)	245.0	(9.0)	236.0
<u>Part Time</u>						
Police Records Clk	322	1.0	-	1.0	-	1.0
Total Part Time		1.0	-	1.0	-	1.0
<u>Temporary</u>						
Police Lieutenant	638	2.0	-	2.0	-	2.0
Police Officer	428	6.0	-	6.0	-	6.0
Total Temporary		8.0	-	8.0	-	8.0
Total Management Services		289.0	(35.0)	254.0	(9.0)	245.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Public Safety		Police			48	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Patrol Operations						
<u>Full Time</u>						
Police Commander	862	6.0	-	6.0	-	6.0
Police Lieutenant	638	32.0	(1.0)	31.0	-	31.0
Police Sergeant	634	109.0	(11.0)	98.0	-	98.0
Police Officer	428	1,195.0	(69.0)	1,126.0	-	1,126.0
Police Assistant	325	12.0	(1.0)	11.0	-	11.0
Police Automated System Sec	323	1.0	-	1.0	-	1.0
Secretary II*Precinct	322	6.0	-	6.0	-	6.0
Police Aide	318	22.0	-	22.0	-	22.0
Admin Asst I	030	6.0	-	6.0	-	6.0
Total Full Time		1,389.0	(82.0)	1,307.0	-	1,307.0
Total Patrol Operations		1,389.0	(82.0)	1,307.0	-	1,307.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Public Safety		Police			48	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Technical Services						
<u>Full Time</u>						
Police Commander	862	1.0	-	1.0	-	1.0
Police Computer Svcs Bur Adm	843	1.0	-	1.0	-	1.0
Police Fiscal Administrator	842	1.0	-	1.0	-	1.0
Police R & I Bureau Adm	842	1.0	-	1.0	-	1.0
Police Lieutenant	638	3.0	(1.0)	2.0	-	2.0
Police Sergeant	634	7.0	(1.0)	6.0	-	6.0
Police Officer	428	52.0	(11.0)	41.0	-	41.0
Crime Scene Specialist III	330	10.0	-	10.0	-	10.0
Police Comm Op*Lead Radio/911	330	6.0	(1.0)	5.0	-	5.0
User Support Specialist	330	1.0	-	1.0	-	1.0
Police Comm Op*Radio/911	329	112.0	(2.0)	110.0	-	110.0
Crime Scene Specialist II	328	17.0	-	17.0	-	17.0
Forensic Photo Spec*Ld	328	1.0	-	1.0	-	1.0
Police Comm Operator	328	75.0	(13.0)	62.0	-	62.0
Senior Computer Operator	328	3.0	-	3.0	-	3.0
Forensic Photo Spec	327	5.0	-	5.0	-	5.0
Admin Aide	326	3.0	-	3.0	-	3.0
Fingerprint Technician*Lead	326	4.0	(1.0)	3.0	-	3.0
Laboratory Technician	325	8.0	-	8.0	-	8.0
Police Assistant	325	3.0	-	3.0	-	3.0
Police Property Technician	325	19.0	(1.0)	18.0	-	18.0
Fingerprint Technician	324	16.0	(3.0)	13.0	-	13.0
Supplies Clerk II*U3	324	4.0	(2.0)	2.0	-	2.0
Computer Systems Librarian	323	1.0	-	1.0	-	1.0
Police Automated System Sec	323	48.0	(5.0)	43.0	(1.0)	42.0
Police Records Clk*Lead	323	5.0	(2.0)	3.0	-	3.0
Word Processing Secretary*U3	323	1.0	-	1.0	-	1.0
Police Records Clk	322	59.0	(5.0)	54.0	-	54.0
Secretary II	321	6.0	-	6.0	-	6.0
Customer Service Clerk	320	1.0	-	1.0	-	1.0
Police Aide	318	3.0	-	3.0	-	3.0
User Technology Specialist*U2	228	10.0	(4.0)	6.0	-	6.0
Communications Technician	218	2.0	-	2.0	-	2.0
Lead Info Tech Systems Spec	042	1.0	-	1.0	-	1.0
Asst Crime Lab Administrator	041	2.0	-	2.0	-	2.0
Info Tech Project Manager	041	6.0	(1.0)	5.0	-	5.0
Forensic Science Section Supv	040	10.0	-	10.0	-	10.0
Senior Info Tech Systems Spec	040	3.0	-	3.0	-	3.0
Forensic Scientist IV	039	24.0	-	24.0	-	24.0
Info Tech Analyst/Prg III	039	3.0	-	3.0	-	3.0
Lead User Technology Spec	039	4.0	-	4.0	-	4.0
Info Tech Analyst/Prg II	037	8.0	(3.0)	5.0	-	5.0
Management Asst II	037	1.0	-	1.0	-	1.0

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM Public Safety		DEPARTMENT Police			DEPARTMENT NO. 48	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Senior User Technology Spec	037	8.0	(2.0)	6.0	-	6.0
Crime Scene Shift Supervisor	035	4.0	-	4.0	-	4.0
Forensic Scientist III	035	18.0	-	18.0	-	18.0
Info Tech Analyst/Prg I	035	2.0	-	2.0	-	2.0
Info Tech Supv*1st Shift	035	1.0	-	1.0	-	1.0
Police Comm Shift Supv*Lead	035	1.0	-	1.0	-	1.0
Police R & I Operations Supv	035	2.0	-	2.0	-	2.0
User Technology Specialist	035	4.0	-	4.0	-	4.0
Police Comm Shift Supervisor	034	3.0	-	3.0	-	3.0
Police Alarm Coordinator	033	1.0	-	1.0	-	1.0
Forensic Scientist II	032	16.0	-	16.0	-	16.0
Police Communications Supv	032	21.0	-	21.0	-	21.0
Police R & I Bureau Shift Supv	031	11.0	(3.0)	8.0	-	8.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Lead Computer Operator	030	2.0	-	2.0	-	2.0
Police Property Supervisor	030	4.0	-	4.0	-	4.0
Clerical Supervisor	027	1.0	(1.0)	-	-	-
Police Automated System Sec*Ld	025	7.0	(1.0)	6.0	-	6.0
Secretary III	025	4.0	-	4.0	-	4.0
Police Records Clk*Alarms Lead	024	2.0	-	2.0	-	2.0
Police Records Clk*Traffic Ld	024	1.0	-	1.0	-	1.0
Total Full Time		665.0	(63.0)	602.0	(1.0)	601.0
<u>Part Time</u>						
Police Comm Operator	328	5.7	-	5.7	-	5.7
Police Assistant	325	18.0	-	18.0	(9.0)	9.0
Police Records Clk	322	4.0	-	4.0	-	4.0
Total Part Time		27.7	-	27.7	(9.0)	18.7
<u>Temporary</u>						
Police Comm Op*Radio/911	329	2.0	-	2.0	-	2.0
Police Comm Shift Supv*Lead	035	-	1.0	1.0	-	1.0
Total Temporary		2.0	1.0	3.0	-	3.0
Total Technical Services		694.7	(62.0)	632.7	(10.0)	622.7

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Public Safety		Police			48	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Investigative Operations						
<u>Full Time</u>						
Police Commander	862	4.0	-	4.0	-	4.0
Police Lieutenant	638	13.0	-	13.0	-	13.0
Police Sergeant	634	71.0	(1.0)	70.0	-	70.0
Police Officer	428	459.0	(43.0)	416.0	-	416.0
Police Asst*Special Detail	326	6.0	-	6.0	-	6.0
Police Assistant	325	14.0	-	14.0	-	14.0
Remote Comp Term Op*CAU Lead	323	1.0	-	1.0	-	1.0
Secretary II*Precinct	322	1.0	-	1.0	-	1.0
Secretary II	321	16.0	-	16.0	-	16.0
Police Aide	318	2.0	-	2.0	-	2.0
Internal Auditor II	033	1.0	-	1.0	-	1.0
Police Research Analyst	033	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Secretary III	025	3.0	-	3.0	-	3.0
Total Full Time		593.0	(44.0)	549.0	-	549.0
<u>Temporary</u>						
Police Sergeant	634	2.0	(2.0)	-	-	-
Police Officer	428	1.0	(1.0)	-	-	-
Total Temporary		3.0	(3.0)	-	-	-
Total Investigative Operations		596.0	(47.0)	549.0	-	549.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Public Safety		Police			48	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Specialty Operations						
<u>Full Time</u>						
Police Commander	862	5.0	(1.0)	4.0	-	4.0
Police Lieutenant	638	15.0	(2.0)	13.0	-	13.0
Police Sergeant	634	80.0	(6.0)	74.0	-	74.0
Police Officer*Chief Pilot	432	2.0	-	2.0	-	2.0
Police Officer*Flight Instr	431	13.0	-	13.0	-	13.0
Police Officer*Rescue Pilot	430	13.0	-	13.0	-	13.0
Police Officer	428	554.0	(59.0)	495.0	-	495.0
Commercial Vehicle Inspector	329	1.0	(1.0)	-	-	-
Admin Aide	326	2.0	-	2.0	-	2.0
Police Asst*Special Detail	326	2.0	-	2.0	-	2.0
Police Statistical Rsrch Aide	326	1.0	-	1.0	-	1.0
Supplies Clerk III*U3	326	1.0	-	1.0	-	1.0
Police Assistant	325	49.0	(1.0)	48.0	-	48.0
Municipal Security Guard	323	46.0	-	46.0	-	46.0
Secretary II*Office Automation	323	3.0	-	3.0	-	3.0
Secretary II*Precinct	322	2.0	-	2.0	-	2.0
Secretary II	321	7.0	-	7.0	-	7.0
Police Aide	318	3.0	-	3.0	-	3.0
User Technology Specialist*U2	228	1.0	-	1.0	-	1.0
Aircraft Technician*QA	226	1.0	-	1.0	-	1.0
Aircraft Technician	224	4.0	(1.0)	3.0	-	3.0
Aircraft Maintenance Supv	036	1.0	-	1.0	-	1.0
Traffic Safety Coordinator	035	1.0	-	1.0	-	1.0
Criminal Intelligence Analyst	033	1.0	-	1.0	-	1.0
Admin Asst I	030	3.0	-	3.0	-	3.0
Secretary III	025	4.0	(1.0)	3.0	-	3.0
Total Full Time		815.0	(72.0)	743.0	-	743.0
<u>Temporary</u>						
Police Sergeant	634	3.0	(2.0)	1.0	-	1.0
Police Assistant	325	1.0	(1.0)	-	-	-
Total Temporary		4.0	(3.0)	1.0	-	1.0
Total Specialty Operations		819.0	(75.0)	744.0	-	744.0
Neighborhood Protection						
<u>Full Time</u>						
Police Sergeant	634	16.0	-	16.0	-	16.0
Police Officer	428	205.0	-	205.0	-	205.0
Total Full Time		221.0	-	221.0	-	221.0
Total Neighborhood Protection		221.0	-	221.0	-	221.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Public Safety		Police			48	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Public Safety Enhancement						
<u>Full Time</u>						
Police Commander	862	2.0	-	2.0	-	2.0
Personnel Clerk II	723	1.0	-	1.0	-	1.0
Police Lieutenant	638	5.0	-	5.0	-	5.0
Police Sergeant	634	13.0	-	13.0	-	13.0
Police Officer	428	121.0	-	121.0	-	121.0
Police Comm Op*Lead Radio/911	330	2.0	(2.0)	-	-	-
Police Comm Op*Radio/911	329	38.0	(2.0)	36.0	-	36.0
Crime Scene Specialist II	328	4.0	-	4.0	-	4.0
Police Comm Operator	328	3.0	-	3.0	-	3.0
Admin Aide	326	4.0	-	4.0	-	4.0
Police Asst*Special Detail	326	2.0	-	2.0	-	2.0
Police Assistant	325	1.0	-	1.0	-	1.0
Secretary II*Office Automation	323	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg III	039	1.0	(1.0)	-	-	-
Lead User Technology Spec	039	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg II	037	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Admin Asst II	035	2.0	-	2.0	-	2.0
Forensic Scientist III	035	3.0	-	3.0	-	3.0
Info Tech Analyst/Prg I	035	1.0	-	1.0	-	1.0
Police R & I Operations Supv	035	1.0	-	1.0	-	1.0
Public Information Officer	035	1.0	-	1.0	-	1.0
User Technology Specialist	035	1.0	-	1.0	-	1.0
Criminal Intelligence Analyst	033	2.0	-	2.0	-	2.0
Budget Analyst I	032	1.0	-	1.0	-	1.0
Forensic Scientist II	032	2.0	-	2.0	-	2.0
Media Productions Specialist	032	1.0	-	1.0	-	1.0
Police Communications Supv	032	5.0	-	5.0	-	5.0
Admin Asst I	030	3.0	-	3.0	-	3.0
Total Full Time		225.0	(5.0)	220.0	-	220.0
Total Public Safety Enhancement		225.0	(5.0)	220.0	-	220.0

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT Police			DEPARTMENT NO. 48	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Public Safety Expansion						
<u>Full Time</u>						
Police Commander	862	3.0	-	3.0	-	3.0
Personnel Clerk II	723	2.0	-	2.0	-	2.0
Police Lieutenant	638	18.0	-	18.0	-	18.0
Police Sergeant	634	99.0	-	99.0	-	99.0
Police Officer	428	280.0	-	280.0	-	280.0
Police Comm Op*Lead Radio/911	330	3.0	-	3.0	-	3.0
User Support Specialist	330	3.0	(1.0)	2.0	-	2.0
Police Comm Op*Radio/911	329	42.0	-	42.0	-	42.0
Crime Scene Specialist II	328	12.0	-	12.0	-	12.0
Forensic Photo Spec*Ld	328	1.0	-	1.0	-	1.0
Police Comm Operator	328	2.0	-	2.0	-	2.0
Forensic Photo Spec	327	3.0	-	3.0	-	3.0
Admin Aide	326	1.0	-	1.0	-	1.0
Police Asst*Special Detail	326	3.0	-	3.0	-	3.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Laboratory Technician	325	1.0	-	1.0	-	1.0
Police Assistant	325	20.0	(2.0)	18.0	-	18.0
Police Property Technician	325	1.0	-	1.0	-	1.0
Supplies Clerk II*U3	324	2.0	(1.0)	1.0	-	1.0
Police Records Clk	322	4.0	-	4.0	-	4.0
Secretary II*Precinct	322	2.0	-	2.0	-	2.0
Secretary II	321	1.0	-	1.0	-	1.0
Police Aide	318	18.0	(7.0)	11.0	-	11.0
Aircraft Technician	224	4.0	-	4.0	-	4.0
Info Tech Project Manager	041	2.0	(1.0)	1.0	-	1.0
Forensic Scientist IV	039	5.0	-	5.0	-	5.0
Info Tech Analyst/Prg III	039	2.0	-	2.0	-	2.0
Lead User Technology Spec	039	2.0	-	2.0	-	2.0
Info Tech Analyst/Prg II	037	5.0	(3.0)	2.0	-	2.0
Senior User Technology Spec	037	3.0	(2.0)	1.0	-	1.0
Crime Scene Shift Supervisor	035	1.0	-	1.0	-	1.0
Forensic Scientist III	035	4.0	-	4.0	-	4.0
User Technology Specialist	035	5.0	(3.0)	2.0	-	2.0
Police Comm Shift Supervisor	034	1.0	-	1.0	-	1.0
Safety Analyst II	033	2.0	(1.0)	1.0	-	1.0
Budget Analyst I	032	1.0	(1.0)	-	-	-
Forensic Scientist II	032	1.0	-	1.0	-	1.0
Operations Analyst	032	1.0	-	1.0	-	1.0
Police Communications Supv	032	6.0	-	6.0	-	6.0
Police R & I Bureau Shift Supv	031	1.0	-	1.0	-	1.0
Admin Asst I	030	4.0	-	4.0	-	4.0
Police Property Supervisor	030	1.0	(1.0)	-	-	-
Personnel Aide*U7	026	1.0	-	1.0	-	1.0

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT Police			DEPARTMENT NO. 48	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		575.0	(23.0)	552.0	-	552.0
Total Public Safety Expansion		575.0	(23.0)	552.0	-	552.0
Federal and State Grants						
<u>Full Time</u>						
Police Sergeant	634	4.0	-	4.0	-	4.0
Police Officer	428	5.0	(3.0)	2.0	-	2.0
Forensic Scientist II	032	1.0	-	1.0	-	1.0
Total Full Time		10.0	(3.0)	7.0	-	7.0
<u>Temporary</u>						
Admin Aide*U8	726	-	1.0	1.0	-	1.0
Secretary II*U8	721	-	1.0	1.0	-	1.0
Police Officer	428	1.0	(1.0)	-	-	-
Forensic Scientist I	330	1.0	(1.0)	-	-	-
Laboratory Technician	325	1.0	-	1.0	-	1.0
Criminal Intelligence Analyst	033	2.0	-	2.0	-	2.0
Info Tech Service Specialist	033	1.0	-	1.0	-	1.0
Police Research Analyst	033	1.0	1.0	2.0	-	2.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Temporary		9.0	1.0	10.0	-	10.0
Total Federal and State Grants		19.0	(2.0)	17.0	-	17.0
Total Police		4,827.7	(331.0)	4,496.7	(19.0)	4,477.7

Fire

Operations

Administration

Human Resources

Support Services

Urban Services

Training Services

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Public Safety	DEPARTMENT Fire	DEPARTMENT NO. 57
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Program Goal

The Fire Department provides the highest level of life and property safety through fire prevention, fire control, emergency medical and public education services.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 238,238,106	\$ 235,884,576	\$ 244,735,728	3.8%
CONTRACTUAL SERVICES	10,566,399	11,565,551	10,881,197	-5.9%
INTERDEPARTMENTAL CHARGES AND CREDITS	2,983,501	2,367,032	359,314	-84.8%
SUPPLIES	10,564,039	10,648,604	10,834,217	1.7%
EQUIPMENT AND MINOR IMPROVEMENTS	3,240,262	2,097,452	1,284,552	-38.8%
DEBT SERVICE PAYMENTS	3,482,636	670,332	1,394,059	+100.0%
MISCELLANEOUS TRANSFERS	42,608	-	-	-
TOTAL	\$ 269,117,551	\$ 263,233,547	\$ 269,489,067	2.4%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	2,057.0	1,999.0	1,996.0	-0.2%
PART-TIME POSITIONS (FTE)	9.2	9.2	7.5	-18.5%
TOTAL	2,066.2	2,008.2	2,003.5	-0.2%

SOURCE OF FUNDS

General Funds	\$ 222,091,073	\$ 220,950,634	\$ 226,891,826	2.7%
Neighborhood Protection Funds	8,440,649	6,918,477	7,313,965	5.7%
Public Safety Enhancement Funds	11,246,531	10,896,513	11,242,459	3.2%
Public Safety Expansion Funds	11,946,328	13,245,754	13,967,601	5.4%
Federal and State Grant Funds	5,918,283	4,447,927	2,787,768	-37.3%
Development Services Funds	1,876,108	1,335,399	1,063,789	-20.3%
Other Restricted Funds	4,115,943	4,768,511	4,827,600	1.2%
City Improvement Funds	3,482,636	670,332	1,394,059	+100.0%
TOTAL	\$ 269,117,551	\$ 263,233,547	\$ 269,489,067	2.4%

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM Public Safety	DEPARTMENT Fire		DEPARTMENT NO. 57
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Administration	\$ 10,764,873	\$ 11,302,538	\$ 11,231,759
Training Services	9,886,092	8,167,815	6,640,303
Operations	202,503,362	204,791,568	213,192,349
Human Resources	3,195,845	2,758,894	2,745,787
Support Services	26,947,572	25,109,242	25,717,903
Urban Services	9,353,670	8,066,126	8,207,593
Debt Service	3,482,636	670,332	1,394,059
Inter-Departmental Charges	2,983,501	2,367,032	359,314
Total	\$ 269,117,551	\$ 263,233,547	\$ 269,489,067

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM	DEPARTMENT				DEPARTMENT NO.
Public Safety	Fire				57
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Eliminate a vacant part-time Secretary position from the Crisis Response Unit.	(0.5)	(\$16,000)			
Eliminate a vacant part-time Equipment Service Worker.	(1.0)	(43,000)			
Eliminate a vacant part-time Courier position from the Technical Services Division.	(0.2)	(7,000)			
Reduce funding for sworn and civilian overtime by adjusting the training schedule and delaying work on in-house special projects.	-	(374,000)			
Eliminate a vacant Personnel Analyst I position from the Personnel Section.	(1.0)	(60,000)			
Eliminate a vacant Paramedic Training Coordinator position from the Emergency Medical Services Section.	(1.0)	(71,000)			
Eliminate a vacant Management Assistant II position from the Administration Division.	(1.0)	(107,000)			
Add funding needed to operate Fire Station 59 located at 65th Avenue and Buckeye Road.			-	\$133,000	
Total	(4.7)	(\$678,000)	-	\$133,000	

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Public Safety		Fire			57	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Administration		66.1	(1.0)	65.1	(1.0)	64.1
Training Services		41.1	25.0	66.1	(2.5)	63.6
Operations		1,753.9	(73.0)	1,680.9	-	1,680.9
Human Resources		26.7	-	26.7	(1.0)	25.7
Support Services		103.8	(3.0)	100.8	(0.2)	100.6
Urban Services		74.6	(6.0)	68.6	-	68.6
Total Fire		2,066.2	(58.0)	2,008.2	(4.7)	2,003.5

DETAIL BY DIVISION

Administration

Full Time

Fire Chief	956	1.0	-	1.0	-	1.0
Fire Batt Chf*Exec Asst Chief	952	2.0	-	2.0	-	2.0
Fire Batt Chf*Asst Chief	950	5.0	-	5.0	-	5.0
Fire Batt Chf*Deputy	854	4.0	-	4.0	-	4.0
Management Services Adm	841	1.0	(1.0)	-	-	-
Fire Captain 56hr	555	1.0	-	1.0	-	1.0
Admin Aide	326	1.0	-	1.0	-	1.0
Account Clerk III	325	16.0	-	16.0	-	16.0
Records Clerk II	322	2.0	-	2.0	-	2.0
Account Clerk II	321	5.0	-	5.0	-	5.0
Secretary II	321	2.0	-	2.0	-	2.0
Building Maint Worker*U2	220	1.0	-	1.0	-	1.0
Courier*U2	211	3.0	-	3.0	-	3.0
Medical Billing Supervisor	039	1.0	-	1.0	-	1.0
Information Tech Systems Spec	038	1.0	-	1.0	-	1.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	(1.0)	-
Budget Analyst II	035	1.0	-	1.0	-	1.0
Casework Services Coordinator	035	1.0	-	1.0	-	1.0
Accountant II	033	2.0	-	2.0	-	2.0
Volunteer Coordinator	033	1.0	-	1.0	-	1.0
Budget Analyst I	032	1.0	-	1.0	-	1.0
Accountant I	030	1.0	-	1.0	-	1.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Account Clerk Supervisor	027	2.0	-	2.0	-	2.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Clerical Supervisor	027	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Secretary III	025	3.0	-	3.0	-	3.0
Total Full Time		65.0	(1.0)	64.0	(1.0)	63.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Public Safety		Fire			57	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
<u>Part Time</u>						
Caseworker III	032	1.1	-	1.1	-	1.1
Total Part Time		1.1	-	1.1	-	1.1
Total Administration		66.1	(1.0)	65.1	(1.0)	64.1
Training Services						
<u>Full Time</u>						
Fire Batt Chf*Deputy	854	3.0	-	3.0	-	3.0
Fire Batt Chf*Division	852	3.0	-	3.0	-	3.0
Fire Captain*40hr	565	7.0	(3.0)	4.0	-	4.0
Firefighter 56hr	551	-	28.0	28.0	-	28.0
GIS Technician	330	1.0	-	1.0	-	1.0
Admin Aide	326	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
User Technology Specialist*U2	228	5.0	-	5.0	-	5.0
Supplies Clerk I*U2	212	1.0	-	1.0	-	1.0
Lead Info Tech Systems Spec	042	1.0	-	1.0	-	1.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	3.0	-	3.0	-	3.0
Paramedic Training Coordinator	034	2.0	-	2.0	(1.0)	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Secretary III	025	2.0	-	2.0	-	2.0
Total Full Time		33.0	25.0	58.0	(1.0)	57.0
<u>Part Time</u>						
Secretary II	321	0.5	-	0.5	(0.5)	-
Casework Aide	320	1.0	-	1.0	-	1.0
Fire Equipment Service Worker	218	1.0	-	1.0	(1.0)	-
Fire Comm Op*Emerg Disp		1.6	-	1.6	-	1.6
Total Part Time		4.1	-	4.1	(1.5)	2.6
<u>Temporary</u>						
Caseworker III	032	4.0	-	4.0	-	4.0
Total Temporary		4.0	-	4.0	-	4.0
Total Training Services		41.1	25.0	66.1	(2.5)	63.6

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Public Safety		Fire			57	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Operations						
<u>Full Time</u>						
Fire Batt Chf*Deputy	854	4.0	-	4.0	-	4.0
Fire Batt Chief*DepChfShftCmdr	854	6.0	-	6.0	-	6.0
Fire Batt Chf*Division	852	1.0	-	1.0	-	1.0
Fire Battalion Chief 56hr	851	24.0	-	24.0	-	24.0
Admin Asst III	840	1.0	-	1.0	-	1.0
Fire Captain*40hr	565	19.0	-	19.0	-	19.0
Fire Engineer*40hr	562	2.0	-	2.0	-	2.0
Firefighter*40hr	561	1.0	-	1.0	-	1.0
Fire Captain 56hr	555	327.0	(15.0)	312.0	-	312.0
Fire Engineer 56hr	552	385.0	(21.0)	364.0	-	364.0
Firefighter 56hr	551	866.0	(36.0)	830.0	-	830.0
Emergency Dispatcher*Lead	330	1.0	-	1.0	-	1.0
Fire Emergency Dispatcher*Lead	330	5.0	-	5.0	-	5.0
User Support Specialist	330	1.0	-	1.0	-	1.0
Emergency Dispatcher	328	1.0	-	1.0	-	1.0
Fire Emergency Dispatcher	328	76.0	-	76.0	-	76.0
Admin Aide	326	2.0	-	2.0	-	2.0
Secretary II	321	8.0	-	8.0	-	8.0
Equipment Repair Spec	222	1.0	-	1.0	-	1.0
Fire Equipment Service Worker	218	2.0	-	2.0	-	2.0
Supplies Clerk I*U2	212	1.0	-	1.0	-	1.0
Fire Performance Auditor	037	2.0	-	2.0	-	2.0
Senior User Technology Spec	037	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Personnel Analyst II	033	1.0	-	1.0	-	1.0
Fire Communications Supervisor	032	6.0	-	6.0	-	6.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Clerical Supervisor	027	1.0	-	1.0	-	1.0
Secretary III	025	3.0	-	3.0	-	3.0
Total Full Time		1,750.0	(72.0)	1,678.0	-	1,678.0
<u>Part Time</u>						
Fire Comm Op*Emerg Disp		0.9	-	0.9	-	0.9
Total Part Time		0.9	-	0.9	-	0.9
<u>Temporary</u>						
Fire Captain*40hr	565	1.0	-	1.0	-	1.0
Fire Emergency Dispatcher	328	2.0	(1.0)	1.0	-	1.0
Total Temporary		3.0	(1.0)	2.0	-	2.0
Total Operations		1,753.9	(73.0)	1,680.9	-	1,680.9

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Public Safety		Fire			57	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Human Resources						
<u>Full Time</u>						
Fire Batt Chf*Deputy	854	3.0	-	3.0	-	3.0
Fire Batt Chf*Division	852	1.0	-	1.0	-	1.0
Personnel Aide	726	1.0	-	1.0	-	1.0
Personnel Clerk II	723	2.0	-	2.0	-	2.0
Personnel Clerk I	721	1.0	-	1.0	-	1.0
Fire Captain*40hr	565	1.0	-	1.0	-	1.0
Fire Captain 56hr	555	1.0	-	1.0	-	1.0
Senior Drafting Technician	328	1.0	-	1.0	-	1.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Account Clerk II	321	3.0	-	3.0	-	3.0
Secretary II	321	2.0	-	2.0	-	2.0
Personnel Officer	035	1.0	-	1.0	-	1.0
Public Information Specialist	033	1.0	-	1.0	-	1.0
Media Productions Specialist	032	3.0	-	3.0	-	3.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Personnel Analyst I	030	1.0	-	1.0	(1.0)	-
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		26.0	-	26.0	(1.0)	25.0
<u>Part Time</u>						
Admin Aide	326	0.7	-	0.7	-	0.7
Total Part Time		0.7	-	0.7	-	0.7
Total Human Resources		26.7	-	26.7	(1.0)	25.7

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Public Safety		Fire			57	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Support Services						
<u>Full Time</u>						
Fire Batt Chf*Deputy	854	3.0	-	3.0	-	3.0
Fire Batt Chf*Division	852	2.0	-	2.0	-	2.0
Fire 911 Administrator	841	1.0	-	1.0	-	1.0
Fire Captain*40hr	565	10.0	(1.0)	9.0	-	9.0
Senior Drafting Technician	328	2.0	-	2.0	-	2.0
Admin Aide	326	2.0	-	2.0	-	2.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Supplies Clerk II*U3	324	1.0	-	1.0	-	1.0
Account Clerk II	321	1.0	-	1.0	-	1.0
Secretary II	321	3.0	-	3.0	-	3.0
Firefighter Trainee	320	7.0	(1.0)	6.0	-	6.0
User Technology Specialist*U2	228	6.0	-	6.0	-	6.0
Facilities Projects Planner	225	1.0	-	1.0	-	1.0
Equipment Repair Spec	222	4.0	-	4.0	-	4.0
Building Maint Worker*U2	220	4.0	-	4.0	-	4.0
Fire Equipment Service Worker	218	8.0	(1.0)	7.0	-	7.0
Supplies Clerk II*U2	215	5.0	-	5.0	-	5.0
Supplies Clerk I*U2	212	4.0	-	4.0	-	4.0
Courier*U2	211	1.0	-	1.0	-	1.0
Lead Info Tech Systems Spec	042	1.0	-	1.0	-	1.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Architect	039	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg III	039	2.0	-	2.0	-	2.0
Lead User Technology Spec	039	4.0	-	4.0	-	4.0
Fire Protection Engineer	038	2.0	-	2.0	-	2.0
Info Tech Analyst/Prg II	037	2.0	-	2.0	-	2.0
Management Asst II	037	2.0	-	2.0	-	2.0
Senior User Technology Spec	037	2.0	-	2.0	-	2.0
Info Tech Analyst/Prg I	035	1.0	-	1.0	-	1.0
User Technology Specialist	035	12.0	-	12.0	-	12.0
Supplies Supervisor	034	1.0	-	1.0	-	1.0
Fire Comm Supervisor*Telecom	033	1.0	-	1.0	-	1.0
Senior GIS Technician	032	1.0	-	1.0	-	1.0
Building Maint Foreman	031	1.0	-	1.0	-	1.0
Supplies Clerk III*U7	027	2.0	-	2.0	-	2.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		103.0	(3.0)	100.0	-	100.0
<u>Part Time</u>						
Secretary II	321	0.3	-	0.3	-	0.3
Supplies Clerk I*U3	321	0.3	-	0.3	-	0.3
Courier*U2	211	0.2	-	0.2	(0.2)	-
Total Part Time		0.8	-	0.8	(0.2)	0.6

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Public Safety		Fire			57	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Total Support Services		103.8	(3.0)	100.8	(0.2)	100.6
Urban Services						
<u>Full Time</u>						
Fire Batt Chf*Deputy	854	1.0	-	1.0	-	1.0
Asst to the Fire Chief*P & R	842	1.0	-	1.0	-	1.0
Fire Captain*Inves 44hr	575	12.0	-	12.0	-	12.0
Fire Captain*40hr	565	11.0	(2.0)	9.0	-	9.0
Fire Captain 56hr	555	3.0	-	3.0	-	3.0
Fire Prevention Spec II*Ind/PR	335	8.0	-	8.0	-	8.0
Fire Prevention Spec II	333	23.0	(3.0)	20.0	-	20.0
Data Control Specialist	322	1.0	-	1.0	-	1.0
Records Clerk II	322	2.0	-	2.0	-	2.0
Secretary II	321	3.0	-	3.0	-	3.0
Customer Service Clerk	320	1.0	-	1.0	-	1.0
Fire Protection Engineer*Lead	039	1.0	-	1.0	-	1.0
Fire Protection Engineer	038	3.0	(1.0)	2.0	-	2.0
Secretary III	025	2.0	-	2.0	-	2.0
Total Full Time		72.0	(6.0)	66.0	-	66.0
<u>Part Time</u>						
Admin Aide	326	0.3	-	0.3	-	0.3
Fire Prevention Spec Trnee	326	1.3	-	1.3	-	1.3
Total Part Time		1.6	-	1.6	-	1.6
<u>Temporary</u>						
Fire Batt Chf*Deputy	854	1.0	-	1.0	-	1.0
Total Temporary		1.0	-	1.0	-	1.0
Total Urban Services		74.6	(6.0)	68.6	-	68.6
Total Fire		2,066.2	(58.0)	2,008.2	(4.7)	2,003.5

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Public Safety	DEPARTMENT Emergency Management	DEPARTMENT NO. 59
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Program Goal

The Emergency Management Program provides the city with the capability to mitigate, plan for, respond to and recover from large-scale community emergencies and disasters as a result of human-caused, technological or natural hazards.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 575,470	\$ 567,173	\$ 482,917	-14.9%
CONTRACTUAL SERVICES	119,809	96,226	75,959	-21.1%
INTERDEPARTMENTAL CHARGES AND CREDITS	(81,877)	(144,611)	(83,704)	42.1%
SUPPLIES	4,375	6,159	5,820	-5.5%
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 617,777	\$ 524,947	\$ 480,992	-8.4%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	6.0	5.0	5.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	6.0	5.0	5.0	-

SOURCE OF FUNDS

General Funds	\$ 80,643	\$ 71,168	\$ 29,619	-58.4%
Public Safety Enhancement Funds	453,726	453,779	451,373	-0.5%
Federal and State Grant Funds	83,408	-	-	-
TOTAL	\$ 617,777	\$ 524,947	\$ 480,992	-8.4%

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM Public Safety	DEPARTMENT Emergency Management				DEPARTMENT NO. 59
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Eliminate funding for a software upgrade at the Emergency Operations Center. Eliminating the software upgrade could impact the City's ability to share information with other agencies during an emergency.	-	(8,000)			
Total	-	(8,000)			

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM Public Safety		DEPARTMENT Emergency Management			DEPARTMENT NO. 59	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE		PAY RANGE	2010-11 AUTHORIZED POSITIONS ADDITIONS/ REDUCTIONS		2011-12 AUTHORIZED POSITIONS AS OF 6/30/11 ADDITIONS/ REDUCTIONS AUTHORIZED POSITIONS	
Emergency Management						
Emergency Management Coord		840	1.0	(1.0)	-	-
Management Asst II		037	1.0	-	1.0	1.0
Accountant III		035	1.0	-	1.0	1.0
Admin Asst II		035	2.0	-	2.0	2.0
Secretary III		025	1.0	-	1.0	1.0
Total Emergency Management			6.0	(1.0)	5.0	5.0

Municipal Court

Civil
Traffic

Information Systems
& Technology

Financial
Management

Criminal

Adjudication

Management
Services

Administration

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Criminal Justice	DEPARTMENT Municipal Court	DEPARTMENT NO. 50
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Program Goal

The Municipal Court provides with integrity, to all individuals who come before this court: equal access, professional and impartial treatment, and just resolution of all court matters.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 28,730,371	\$ 27,803,932	\$ 29,580,354	6.4%
CONTRACTUAL SERVICES	1,982,281	5,704,213	5,636,644	-1.2%
INTERDEPARTMENTAL CHARGES AND CREDITS	1,267,955	984,342	622,039	-36.8%
SUPPLIES	338,356	412,399	466,399	13.1%
EQUIPMENT AND MINOR IMPROVEMENTS	239,042	1,468,286	1,216,316	-17.2%
DEBT SERVICE PAYMENTS	5,538,548	3,395,100	3,324,700	-2.1%
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 38,096,553	\$ 39,768,272	\$ 40,846,452	2.7%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	311.0	308.0	307.0	-0.3%
PART-TIME POSITIONS (FTE)	7.4	7.4	7.4	-
TOTAL	318.4	315.4	314.4	-0.3%

SOURCE OF FUNDS

General Funds	\$ 30,492,410	\$ 29,588,799	\$ 30,953,768	4.6%
City Improvement Funds	5,538,548	3,395,100	3,324,700	-2.1%
Other Restricted Funds	1,995,331	6,784,373	6,567,984	-3.2%
Federal and State Grant Funds	70,264	-	-	-
TOTAL	\$ 38,096,553	\$ 39,768,272	\$ 40,846,452	2.7%

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM Criminal Justice	DEPARTMENT Municipal Court		DEPARTMENT NO. 50
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Administration	\$ 776,564	\$ 690,628	\$ 795,480
Management Services	1,486,351	1,443,712	1,483,235
Information Systems and Technology	3,391,793	3,299,412	3,688,343
Adjudication	6,280,729	6,318,569	6,638,279
Criminal	8,338,420	7,725,503	8,207,628
Civil Traffic	7,089,366	7,127,266	7,540,191
Financial Management	3,053,725	3,108,561	3,348,403
Grants	873,102	5,675,179	5,198,154
Debt Service	5,538,548	3,395,100	3,324,700
Inter-Departmental Charges	1,267,955	984,342	622,039
Total	\$ 38,096,553	\$ 39,768,272	\$ 40,846,452

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM General Government	DEPARTMENT Municipal Court				DEPARTMENT NO. 50
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Eliminate funds for printed forms.		(\$10,000)			
Reduce funding for contracted interpreters due to decreased demand.		(\$62,000)			
Eliminate an Administrative Assistant II in the Mangement Services Division.	(1.0)	(\$88,000)			
Total	(1.0)	(\$160,000)			

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Criminal Justice		Municipal Court			50	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Administration		4.0	-	4.0	-	4.0
Management Services		13.0	-	13.0	(1.0)	12.0
Information Systems & Technology		24.0	-	24.0	-	24.0
Adjudication		32.4	-	32.4	-	32.4
Criminal		102.0	-	102.0	-	102.0
Civil Traffic		105.0	(2.0)	103.0	-	103.0
Financial Management		38.0	(1.0)	37.0	-	37.0
Total Municipal Court		318.4	(3.0)	315.4	(1.0)	314.4
DETAIL BY DIVISION						
Administration						
<u>Full Time</u>						
Chief Presiding Judge	980	1.0	-	1.0	-	1.0
Municipal Court Exec Officer	903	1.0	-	1.0	-	1.0
Asst City Atty IV	844	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Total Full Time		4.0	-	4.0	-	4.0
Total Administration		4.0	-	4.0	-	4.0
Management Services						
<u>Full Time</u>						
Municipal Court Administrator	841	1.0	-	1.0	-	1.0
Personnel Clerk II	723	1.0	-	1.0	-	1.0
Secretary II*U8	721	1.0	-	1.0	-	1.0
Clerk III*U8	720	1.0	-	1.0	-	1.0
Admin Aide	326	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	(1.0)	-
Budget Analyst II	035	1.0	-	1.0	-	1.0
Personnel Officer	035	1.0	-	1.0	-	1.0
Curriculum/Training Coord	033	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Personnel Analyst I	030	1.0	-	1.0	-	1.0
Clerical Supervisor	027	1.0	-	1.0	-	1.0
Total Full Time		13.0	-	13.0	(1.0)	12.0
Total Management Services		13.0	-	13.0	(1.0)	12.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Criminal Justice		Municipal Court			50	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Information Systems & Technology						
<u>Full Time</u>						
Municipal Court Info Sys Off	903	1.0	-	1.0	-	1.0
Lead Info Tech Systems Spec	042	1.0	-	1.0	-	1.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Senior Info Tech Systems Spec	040	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg III	039	4.0	-	4.0	-	4.0
Lead User Technology Spec	039	1.0	-	1.0	-	1.0
Information Tech Systems Spec	038	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg II	037	6.0	-	6.0	-	6.0
Senior User Technology Spec	037	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg I	035	3.0	-	3.0	-	3.0
User Technology Specialist	035	1.0	-	1.0	-	1.0
Info Tech Service Specialist	033	2.0	-	2.0	-	2.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Total Full Time		24.0	-	24.0	-	24.0
Total Information Systems & Technology		24.0	-	24.0	-	24.0
Adjudication						
<u>Full Time</u>						
City Judge	880	21.0	-	21.0	-	21.0
Presiding Court Hrng Off	086	1.0	-	1.0	-	1.0
Municipal Court Hrng Off	081	3.0	-	3.0	-	3.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		26.0	-	26.0	-	26.0
<u>Part Time</u>						
City Judge	880	6.4	-	6.4	-	6.4
Total Part Time		6.4	-	6.4	-	6.4
Total Adjudication		32.4	-	32.4	-	32.4

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Criminal Justice		Municipal Court			50	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Criminal						
<u>Full Time</u>						
Municipal Court Administrator	841	1.0	-	1.0	-	1.0
Court Interpreter	329	6.0	-	6.0	-	6.0
Substance Abuse Screener	328	5.0	-	5.0	-	5.0
Admin Aide	326	1.0	-	1.0	-	1.0
Bailiff*Lead	325	5.0	-	5.0	-	5.0
Bailiff	324	28.0	-	28.0	-	28.0
Court/Legal Clerk II	322	36.0	-	36.0	-	36.0
Secretary II	321	1.0	-	1.0	-	1.0
Court/Legal Clerk I	320	6.0	-	6.0	-	6.0
Asst Court Administrator	035	1.0	-	1.0	-	1.0
Substance Abuse Screening Supv	034	1.0	-	1.0	-	1.0
Court Supervisor*Interpreter	032	1.0	-	1.0	-	1.0
Court Supervisor	030	5.0	-	5.0	-	5.0
Secretary III	025	1.0	-	1.0	-	1.0
Court/Legal Clerk III	024	3.0	-	3.0	-	3.0
Total Full Time		101.0	-	101.0	-	101.0
<u>Part Time</u>						
City Judge	880	1.0	-	1.0	-	1.0
Total Part Time		1.0	-	1.0	-	1.0
Total Criminal		102.0	-	102.0	-	102.0
Civil Traffic						
<u>Full Time</u>						
Municipal Court Administrator	841	1.0	-	1.0	-	1.0
Bailiff*Lead	325	1.0	-	1.0	-	1.0
Municipal Security Guard*Lead	325	2.0	-	2.0	-	2.0
Bailiff	324	9.0	-	9.0	-	9.0
Municipal Security Guard*Badge	324	1.0	-	1.0	-	1.0
Municipal Security Guard	323	11.0	-	11.0	-	11.0
Court/Legal Clerk II	322	55.0	(1.0)	54.0	-	54.0
Court/Legal Clerk I	320	7.0	-	7.0	-	7.0
Asst Court Administrator	035	2.0	(1.0)	1.0	-	1.0
Court Supervisor	030	8.0	-	8.0	-	8.0
Secretary III	025	1.0	-	1.0	-	1.0
Court/Legal Clerk III	024	7.0	-	7.0	-	7.0
Total Full Time		105.0	(2.0)	103.0	-	103.0
Total Civil Traffic		105.0	(2.0)	103.0	-	103.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Criminal Justice		Municipal Court			50	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Financial Management						
<u>Full Time</u>						
Municipal Court Controller	841	1.0	-	1.0	-	1.0
Treasury Collections Rep	328	16.0	-	16.0	-	16.0
Account Clerk III	325	5.0	-	5.0	-	5.0
Account Clerk II	321	7.0	(1.0)	6.0	-	6.0
Accountant III	035	1.0	-	1.0	-	1.0
Accountant II	033	1.0	-	1.0	-	1.0
Treasury Collections Supv	032	3.0	-	3.0	-	3.0
Accountant I	030	3.0	-	3.0	-	3.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		38.0	(1.0)	37.0	-	37.0
Total Financial Management		38.0	(1.0)	37.0	-	37.0
Total Municipal Court		318.4	(3.0)	315.4	(1.0)	314.4

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Criminal Justice	DEPARTMENT Public Defender	DEPARTMENT NO. 53
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Program Goal

The Public Defender Program provides legal representation for indigent defendants in Phoenix Municipal Court.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 1,050,080	\$ 1,091,962	\$ 1,128,995	3.4%
CONTRACTUAL SERVICES	3,458,175	3,542,059	3,565,163	0.7%
INTERDEPARTMENTAL CHARGES AND CREDITS	15,042	16,798	6,892	-59.0%
SUPPLIES	12,909	7,914	7,400	-6.5%
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 4,536,206	\$ 4,658,733	\$ 4,708,450	1.1%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	9.0	9.0	9.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	9.0	9.0	9.0	-

SOURCE OF FUNDS

General Funds	\$ 4,536,206	\$ 4,658,733	\$ 4,708,450	1.1%
TOTAL	\$ 4,536,206	\$ 4,658,733	\$ 4,708,450	1.1%

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM Criminal Justice	DEPARTMENT Public Defender				DEPARTMENT NO. 53
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Reduce contracted compensation for Court Appointed Attorneys in the Public Defender's Office.	-	(\$24,000)			
Total	-	(\$24,000)			

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Criminal Justice		Public Defender			53	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Public Defender						
Public Defender	845	1.0	-	1.0	-	1.0
Forensic Toxicology Expert	844	1.0	-	1.0	-	1.0
Asst City Atty III	842	1.0	-	1.0	-	1.0
Court/Legal Clerk II	322	2.0	-	2.0	-	2.0
Court/Legal Clerk I	320	1.0	-	1.0	-	1.0
Asst City Atty II	039	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Court/Legal Clerk III	024	1.0	-	1.0	-	1.0
Total Public Defender		9.0	-	9.0	-	9.0

Street Transportation

Planning, Design
and Programming

Traffic Services

Management
Services

Design and
Construction
Management

Street Maintenance

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Transportation	DEPARTMENT Street Transportation	DEPARTMENT NO. 63
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Program Goal

The Street Transportation Department plans for the safe and convenient movement of people and vehicles on city streets, effectively maintains the city's streets, designs and inspects the construction of streets to assure they meet specifications and minimizes street damage through the control of irrigation and storm water.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 57,347,894	\$ 55,412,393	\$ 56,997,525	2.9%
CONTRACTUAL SERVICES	17,146,930	18,868,371	19,293,907	2.3%
INTERDEPARTMENTAL CHARGES AND CREDITS	(18,540,556)	(14,116,933)	(15,446,976)	-9.4%
SUPPLIES	6,138,967	6,037,222	6,754,493	11.9%
EQUIPMENT AND MINOR IMPROVEMENTS	363,141	476,500	2,668,974	+ 100.0%
DEBT SERVICE PAYMENTS	403,130	67,130	139,977	+ 100.0%
MISCELLANEOUS TRANSFERS	493,739	-	-	-
TOTAL	\$ 63,353,245	\$ 66,744,683	\$ 70,407,900	5.5%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	717.0	665.0	665.0	-
PART-TIME POSITIONS (FTE)	2.0	2.0	2.0	-
TOTAL	719.0	667.0	667.0	-

SOURCE OF FUNDS

Arizona Highway User Revenue Funds	\$ 41,798,275	\$ 43,473,164	\$ 44,528,550	2.4%
General Funds	20,984,671	21,579,191	22,526,800	4.4%
City Improvement Funds	403,130	67,130	139,977	+ 100.0%
Capital Construction	129,276	129,942	134,880	3.8%
Federal and State Grant Funds	30,559	24,725	23,000	-7.0%
Other Restricted Funds	7,334	1,470,531	3,054,693	+ 100.0%
TOTAL	\$ 63,353,245	\$ 66,744,683	\$ 70,407,900	5.5%

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM	DEPARTMENT		DEPARTMENT NO.
Transportation	Street Transportation		63
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Management Services			
Management Services	\$ 3,671,638	\$ 3,902,020	\$ 5,567,064
Environmental and Safety	167,414	221,805	229,405
Subtotal	3,839,052	4,123,825	5,796,469
Planning, Design and Programming			
Planning, Design and Programming	2,602,029	1,535,498	1,477,379
Street Lighting	11,427,055	11,502,751	11,685,358
Storm Water Management	980,500	339,577	335,539
Utilities	1,730,534	1,598,921	1,530,812
Subtotal	16,740,118	14,976,747	15,029,088
Traffic Services			
Grants	17,858	12,725	16,000
Signing and Striping Shop	5,638,885	5,719,896	6,292,930
Traffic operations	2,652,867	2,527,642	2,441,311
Traffic Signal Group	12,920,474	12,620,122	13,538,765
Right-of-Way Coordination	4,287,302	4,333,531	4,350,284
Subtotal	25,517,386	25,213,916	26,639,290
Street Maintenance			
Street Maintenance Administration	1,061,236	1,065,418	531,065
Engineering and Technical Group	2,985,960	3,774,060	3,885,496
General Maintenance - Service Centers	21,070,934	22,213,731	24,627,291
Subtotal	25,118,130	27,053,209	29,043,852
Design and Construction Management			
DCM Administration	635,312	641,552	655,762
DCM Zones	5,236,639	5,343,228	5,062,640
Materials Laboratory	1,830,960	1,421,289	1,522,240
Survey	1,850,371	1,769,145	1,815,193
Landscape Design and Drafting	542,419	105,010	0
Light Rail Support	180,284	146,565	150,365
Subtotal	10,275,985	9,426,789	9,206,200
Debt Service	403,130	67,130	139,977
Inter-Departmental Charges	(18,540,556)	(14,116,933)	(15,446,976)
Total	\$ 63,353,245	\$ 66,744,683	\$ 70,407,900

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM Transportation	DEPARTMENT Street Transportation				DEPARTMENT NO. 63
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Add contracted landscape and streetlight maintenance and utility costs for completed streetscape projects from the 2006 Bond Program.			-	\$15,000	\$50,000
Total			-	\$15,000	\$50,000

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM Transportation	DEPARTMENT Street Transportation	DEPARTMENT NO. 63
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ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS

SUMMARY BY DIVISION

Management Services	35.0	(2.0)	33.0	-	33.0
Planning, Design and Programming	49.0	(5.0)	44.0	-	44.0
Traffic Services	228.0	(12.0)	216.0	-	216.0
Street Maintenance	299.0	(16.0)	283.0	-	283.0
Design and Construction Management	108.0	(17.0)	91.0	-	91.0
Total Street Transportation	719.0	(52.0)	667.0	-	667.0

DETAIL BY DIVISION

Management Services

Management Services

Full Time

Street Transportation Dir	909	1.0	-	1.0	-	1.0
Asst Street Transportation Dir	905	1.0	-	1.0	-	1.0
Management Services Adm	841	1.0	-	1.0	-	1.0
Personnel Clerk II	723	2.0	(1.0)	1.0	-	1.0
User Technology Specialist *U3	335	1.0	-	1.0	-	1.0
Account Clerk III	325	2.0	-	2.0	-	2.0
Secretary II	321	2.0	-	2.0	-	2.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Information Tech Systems Spec	038	1.0	-	1.0	-	1.0
Personnel Supervisor	038	1.0	-	1.0	-	1.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg II	037	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	2.0	-	2.0	-	2.0
Accountant III	035	1.0	-	1.0	-	1.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg I	035	2.0	(1.0)	1.0	-	1.0
Materials Supervisor	035	1.0	-	1.0	-	1.0
Accountant II	033	1.0	-	1.0	-	1.0
Personnel Analyst II	033	1.0	-	1.0	-	1.0
Safety Analyst II	033	1.0	-	1.0	-	1.0
Budget Analyst I	032	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Safety Analyst I	030	1.0	-	1.0	-	1.0
Account Clerk Supervisor	027	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Personnel Aide *U7	026	1.0	-	1.0	-	1.0
Secretary III	025	3.0	-	3.0	-	3.0
Total Full Time		35.0	(2.0)	33.0	-	33.0
Total Management Services		35.0	(2.0)	33.0	-	33.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Transportation		Street Transportation			63	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Total Management Services		35.0	(2.0)	33.0	-	33.0
Planning, Design and Programming						
Utilities						
<u>Full Time</u>						
Chief Engineering Tech	331	5.0	-	5.0	-	5.0
GIS Technician	330	3.0	-	3.0	-	3.0
Senior Engineering Tech	328	1.0	-	1.0	-	1.0
Engineering Tech	324	2.0	-	2.0	-	2.0
Civil Engineer III	039	1.0	-	1.0	-	1.0
Plan Review Coordinator	037	1.0	-	1.0	-	1.0
GIS Coordinator	036	1.0	-	1.0	-	1.0
Project Manager	036	1.0	-	1.0	-	1.0
Principal Engineering Tech	035	2.0	-	2.0	-	2.0
Senior GIS Technician	032	2.0	-	2.0	-	2.0
Chief Engineering Tech*U7	031	1.0	-	1.0	-	1.0
Total Full Time		20.0	-	20.0	-	20.0
Total Utilities		20.0	-	20.0	-	20.0
Planning, Design and Programming						
<u>Full Time</u>						
Deputy Street Transp Director	842	1.0	-	1.0	-	1.0
Engineering Supervisor	840	1.0	-	1.0	-	1.0
Chief Engineering Tech	331	3.0	-	3.0	-	3.0
Senior Drafting Technician	328	1.0	(1.0)	-	-	-
Senior Engineering Tech	328	1.0	-	1.0	-	1.0
Chief Construction Insp	226	1.0	-	1.0	-	1.0
Traffic Engineer III*Team Ldr	040	1.0	-	1.0	-	1.0
Civil Engineer III	039	2.0	-	2.0	-	2.0
Traffic Engineer III	039	1.0	-	1.0	-	1.0
Civil Engineer II	035	2.0	(1.0)	1.0	-	1.0
Environmental Quality Spec	035	2.0	-	2.0	-	2.0
Principal Engineering Tech	035	3.0	-	3.0	-	3.0
Traffic Engineer II	035	1.0	(1.0)	-	-	-
Accountant II	033	1.0	-	1.0	-	1.0
Total Full Time		21.0	(3.0)	18.0	-	18.0
Total Planning, Design and Programming		21.0	(3.0)	18.0	-	18.0
Street Lighting						
<u>Full Time</u>						
Senior Engineering Tech	328	1.0	-	1.0	-	1.0
Principal Engineering Tech	035	1.0	-	1.0	-	1.0
Chief Engineering Tech*U7	031	1.0	-	1.0	-	1.0
Total Full Time		3.0	-	3.0	-	3.0

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Transportation		Street Transportation			63	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Total Street Lighting		3.0	-	3.0	-	3.0
Storm Water Management						
<u>Full Time</u>						
Senior Drafting Technician	328	1.0	(1.0)	-	-	-
Senior Engineering Tech	328	1.0	-	1.0	-	1.0
Engineering Tech	324	1.0	(1.0)	-	-	-
Civil Engineer III	039	1.0	-	1.0	-	1.0
Civil Engineer II	035	1.0	-	1.0	-	1.0
Total Full Time		5.0	(2.0)	3.0	-	3.0
Total Storm Water Management		5.0	(2.0)	3.0	-	3.0
Total Planning, Design and Programming		49.0	(5.0)	44.0	-	44.0
Traffic Services						
Signing and Striping Shop						
<u>Full Time</u>						
Admin Aide	326	1.0	-	1.0	-	1.0
Communications Dispatcher	322	1.0	-	1.0	-	1.0
Equipment Op III*Lead Striper	117	3.0	-	3.0	-	3.0
Equipment Op III	116	3.0	-	3.0	-	3.0
Sign Specialist II	115	2.0	-	2.0	-	2.0
Traffic Maintenance Worker	115	24.0	(3.0)	21.0	-	21.0
Sign Specialist I	111	2.0	-	2.0	-	2.0
Semiskilled Worker	110	14.0	-	14.0	-	14.0
Traffic Engineer III	039	1.0	-	1.0	-	1.0
Traffic Maintenance Frmn III	029	3.0	(1.0)	2.0	-	2.0
Traffic Maintenance Frmn II	027	5.0	-	5.0	-	5.0
Total Full Time		59.0	(4.0)	55.0	-	55.0
<u>Temporary</u>						
Traffic Maintenance Worker	115	-	2.0	2.0	-	2.0
Traffic Maintenance Frmn II	027	-	2.0	2.0	-	2.0
Total Temporary		-	4.0	4.0	-	4.0
Total Signing and Striping Shop		59.0	-	59.0	-	59.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Transportation		Street Transportation			63	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Traffic Operations						
<u>Full Time</u>						
Deputy Street Transp Director	842	1.0	-	1.0	-	1.0
Traffic Engineering Supervisor	840	1.0	-	1.0	-	1.0
Senior Engineering Tech	328	10.0	-	10.0	-	10.0
Engineering Tech*Traffic Count	325	1.0	-	1.0	-	1.0
Meter Collection Clerk	319	-	2.0	2.0	-	2.0
Traffic Engineer III	039	2.0	(1.0)	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Principal Engineering Tech	035	1.0	-	1.0	-	1.0
Traffic Engineer II	035	2.0	-	2.0	-	2.0
Chief Engineering Tech*U7	031	3.0	-	3.0	-	3.0
Total Full Time		22.0	1.0	23.0	-	23.0
Total Traffic Operations		22.0	1.0	23.0	-	23.0
Traffic Signal Group						
<u>Full Time</u>						
Traffic Engineering Supervisor	840	1.0	-	1.0	-	1.0
Support Services Aide	324	3.0	-	3.0	-	3.0
Electrician*Lead	223	1.0	-	1.0	-	1.0
Electrician*Safety	223	1.0	-	1.0	-	1.0
Electrician	222	19.0	(1.0)	18.0	-	18.0
Traffic Signal Technician	222	26.0	-	26.0	-	26.0
Cement Finisher*U2	216	1.0	-	1.0	-	1.0
Electrician Helper	215	16.0	(2.0)	14.0	-	14.0
Traffic Maintenance Worker*U2	215	2.0	-	2.0	-	2.0
Semiskilled Worker*U2	210	3.0	-	3.0	-	3.0
Traffic Engineer III	039	1.0	-	1.0	-	1.0
Traffic Signal Superintendent	037	1.0	-	1.0	-	1.0
Signal Systems Specialist II	036	1.0	-	1.0	-	1.0
Traffic Engineer II	035	1.0	-	1.0	-	1.0
Traffic Signal Supervisor	034	2.0	-	2.0	-	2.0
Electrical Maintenance Foreman	032	4.0	(1.0)	3.0	-	3.0
Signal Systems Specialist I	032	5.0	-	5.0	-	5.0
Traffic Signal Technician Frmn	032	4.0	(1.0)	3.0	-	3.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Total Full Time		93.0	(5.0)	88.0	-	88.0
<u>Temporary</u>						
Electrician Helper	215	5.0	(5.0)	-	-	-
Total Temporary		5.0	(5.0)	-	-	-
Total Traffic Signal Group		98.0	(10.0)	88.0	-	88.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Transportation		Street Transportation			63	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Right-of-Way Coordination						
<u>Full Time</u>						
Deputy Street Transp Director	842	1.0	-	1.0	-	1.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Support Services Aide	324	6.0	-	6.0	-	6.0
Chief Construction Insp	226	6.0	-	6.0	-	6.0
Senior Construction Insp	225	14.0	-	14.0	-	14.0
Materials Technician	214	3.0	-	3.0	-	3.0
Parking Meter Specialist	115	2.0	-	2.0	-	2.0
Construction Insp Supv	036	3.0	-	3.0	-	3.0
Principal Engineering Tech	035	2.0	-	2.0	-	2.0
Chief Construction Insp*U7	034	2.0	-	2.0	-	2.0
Accountant II	033	1.0	-	1.0	-	1.0
Admin Aide*U7	026	2.0	-	2.0	-	2.0
Total Full Time		43.0	-	43.0	-	43.0
<u>Temporary</u>						
Senior Construction Insp*U1	125	3.0	(1.0)	2.0	-	2.0
Civil Engineer II	035	1.0	(1.0)	-	-	-
Principal Engineering Tech	035	2.0	(1.0)	1.0	-	1.0
Total Temporary		6.0	(3.0)	3.0	-	3.0
Total Right-of-Way Coordination		49.0	(3.0)	46.0	-	46.0
Total Traffic Services		228.0	(12.0)	216.0	-	216.0
Street Maintenance						
Street Maintenance Administration						
<u>Full Time</u>						
Admin Aide	326	1.0	-	1.0	-	1.0
Senior Engineering Tech*U1	119	2.0	-	2.0	-	2.0
Street Maint Superintendent	040	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Street Maint Foreman III	029	1.0	(1.0)	-	-	-
Total Full Time		7.0	(1.0)	6.0	-	6.0
Total Street Maintenance Administration		7.0	(1.0)	6.0	-	6.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Transportation		Street Transportation			63	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Engineering and Technical Group						
<u>Full Time</u>						
Chief Engineering Tech	331	1.0	-	1.0	-	1.0
Chief Construction Insp*U1	126	3.0	-	3.0	-	3.0
Senior Construction Insp*U1	125	1.0	-	1.0	-	1.0
Civil Engineer III	039	1.0	-	1.0	-	1.0
Plan Review Coordinator	037	1.0	-	1.0	-	1.0
Principal Engineering Tech	035	2.0	-	2.0	-	2.0
Horticulturist	034	1.0	-	1.0	-	1.0
Total Full Time		10.0	-	10.0	-	10.0
Total Engineering and Technical Group		10.0	-	10.0	-	10.0
General Maintenance - Service Centers						
<u>Full Time</u>						
Welder	122	1.0	-	1.0	-	1.0
Parks Equipment Mechanic	119	1.0	-	1.0	-	1.0
Equipment Op IV	118	16.0	-	16.0	-	16.0
Equipment Op III*Asphalt	117	2.0	-	2.0	-	2.0
Equipment Op III*Concrete	117	2.0	-	2.0	-	2.0
Cement Finisher	116	13.0	-	13.0	-	13.0
Equipment Op III	116	25.0	-	25.0	-	25.0
Motor Broom Operator	116	29.0	(2.0)	27.0	-	27.0
Street Maint Worker II*Rapid	114	5.0	-	5.0	-	5.0
Equipment Op II	113	9.0	(1.0)	8.0	-	8.0
Street Maint Worker II	113	33.0	(1.0)	32.0	-	32.0
Trades Helper	113	13.0	(1.0)	12.0	-	12.0
Street Maint Worker I	111	74.0	(8.0)	66.0	-	66.0
Laborer	108	3.0	-	3.0	-	3.0
Street Maint Supervisor	033	6.0	-	6.0	-	6.0
Street Maint Foreman III	029	6.0	(1.0)	5.0	-	5.0
Street Maint Foreman II	027	25.0	-	25.0	-	25.0
Admin Aide*U7	026	6.0	-	6.0	-	6.0
Street Maint Foreman I	025	12.0	(1.0)	11.0	-	11.0
Total Full Time		281.0	(15.0)	266.0	-	266.0
<u>Temporary</u>						
Equipment Op III	116	1.0	-	1.0	-	1.0
Total Temporary		1.0	-	1.0	-	1.0
Total General Maintenance - Service Centers		282.0	(15.0)	267.0	-	267.0
Total Street Maintenance		299.0	(16.0)	283.0	-	283.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

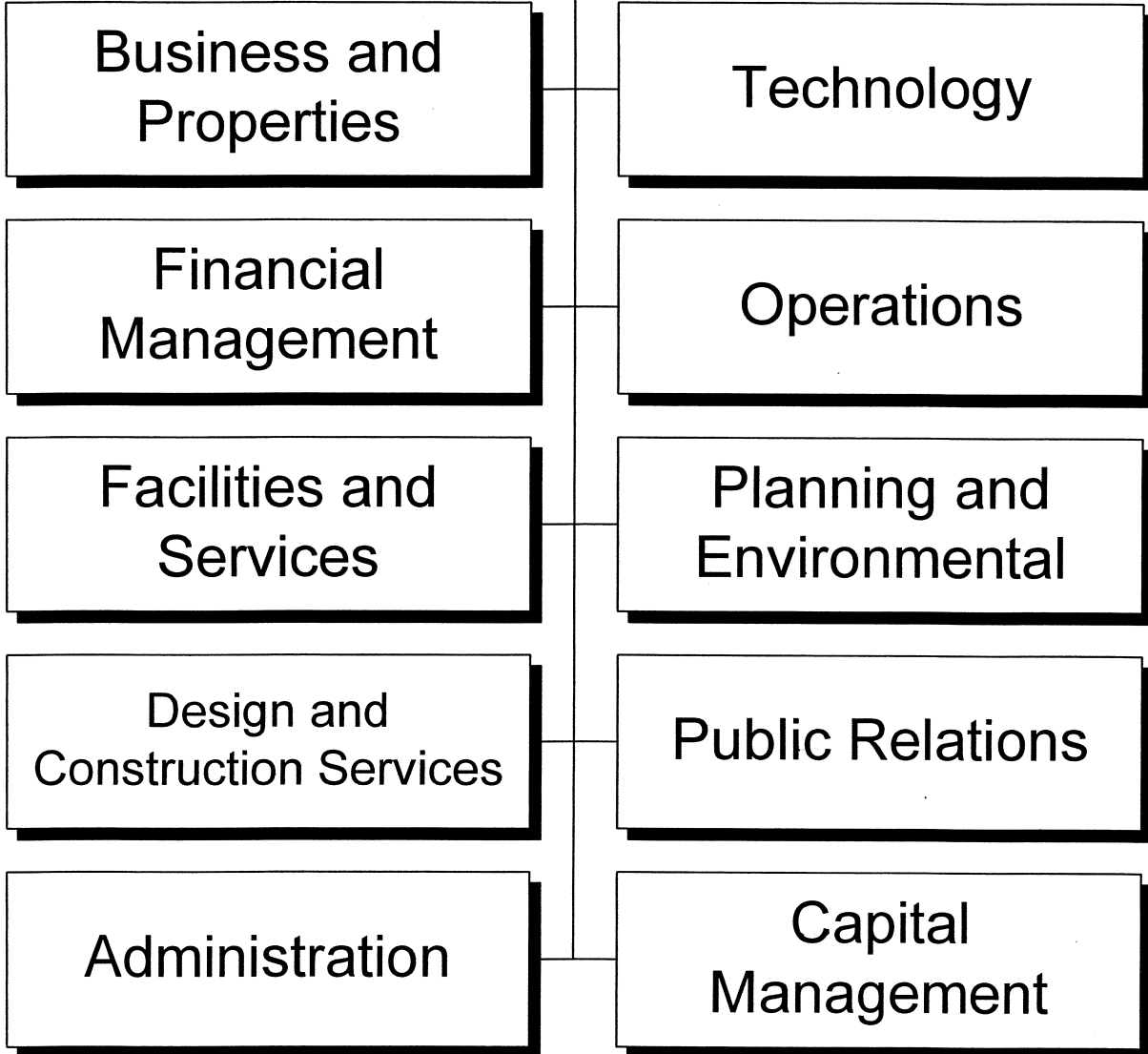
PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Transportation		Street Transportation			63	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Design and Construction Management						
DCM Administration						
<u>Full Time</u>						
Deputy Street Transp Director	842	1.0	-	1.0	-	1.0
Secretary II	321	2.0	-	2.0	-	2.0
Records Clerk I	320	1.0	(1.0)	-	-	-
Admin Asst II	035	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Total Full Time		6.0	(1.0)	5.0	-	5.0
<u>Temporary</u>						
GIS Technician	330	1.0	(1.0)	-	-	-
Total Temporary		1.0	(1.0)	-	-	-
Total DCM Administration		7.0	(2.0)	5.0	-	5.0
DCM Zones						
<u>Full Time</u>						
Engineering Supervisor	840	1.0	-	1.0	-	1.0
Chief Engineering Tech	331	1.0	-	1.0	-	1.0
Chief Construction Insp	226	4.0	-	4.0	-	4.0
Senior Construction Insp	225	20.0	-	20.0	-	20.0
Civil Engineer III*Team Ldr	041	1.0	-	1.0	-	1.0
Civil Engineer III	039	5.0	-	5.0	-	5.0
Construction Insp Supv	036	4.0	-	4.0	-	4.0
Project Manager	036	2.0	(2.0)	-	-	-
Civil Engineer II	035	2.0	-	2.0	-	2.0
Principal Engineering Tech	035	4.0	-	4.0	-	4.0
Total Full Time		44.0	(2.0)	42.0	-	42.0
<u>Temporary</u>						
Senior Construction Insp*U1	125	8.0	(7.0)	1.0	-	1.0
Total Temporary		8.0	(7.0)	1.0	-	1.0
Total DCM Zones		52.0	(9.0)	43.0	-	43.0
Materials Laboratory						
<u>Full Time</u>						
Engineering Supervisor	840	1.0	-	1.0	-	1.0
Chief Engineering Tech	331	1.0	-	1.0	-	1.0
Chief Materials Plant Insp	223	1.0	-	1.0	-	1.0
Chief Materials Technician	223	2.0	-	2.0	-	2.0
Senior Materials Technician	220	8.0	(2.0)	6.0	-	6.0
Civil Engineer II	035	2.0	-	2.0	-	2.0
Materials Supervisor	035	2.0	-	2.0	-	2.0
Chief Engineering Tech*U7	031	1.0	-	1.0	-	1.0
Total Full Time		18.0	(2.0)	16.0	-	16.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Transportation		Street Transportation			63	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
<u>Part Time</u>						
Survey Aide	211	1.0	-	1.0	-	1.0
Total Part Time		1.0	-	1.0	-	1.0
Total Materials Laboratory		19.0	(2.0)	17.0	-	17.0
Survey						
<u>Full Time</u>						
Electrical Insp II *Ind/PR	335	1.0	-	1.0	-	1.0
Senior Party Chief	223	2.0	-	2.0	-	2.0
Party Chief	221	5.0	(1.0)	4.0	-	4.0
Construction Drafting Tech	219	2.0	-	2.0	-	2.0
Instrument Technician	216	7.0	(1.0)	6.0	-	6.0
Survey Aide	211	4.0	(1.0)	3.0	-	3.0
Survey Engineer	039	1.0	-	1.0	-	1.0
Survey Supervisor	035	1.0	-	1.0	-	1.0
Senior GIS Technician	032	1.0	-	1.0	-	1.0
Total Full Time		24.0	(3.0)	21.0	-	21.0
<u>Part Time</u>						
Survey Aide	211	1.0	-	1.0	-	1.0
Total Part Time		1.0	-	1.0	-	1.0
Total Survey		25.0	(3.0)	22.0	-	22.0
Landscape Design and Drafting						
<u>Full Time</u>						
Principal Landscape Architect	039	1.0	(1.0)	-	-	-
Landscape Architect II	036	1.0	-	1.0	-	1.0
Landscape Architect I	033	1.0	-	1.0	-	1.0
Total Full Time		3.0	(1.0)	2.0	-	2.0
Total Landscape Design and Drafting		3.0	(1.0)	2.0	-	2.0
Light Rail Support						
<u>Full Time</u>						
Traffic Engineer III	039	1.0	-	1.0	-	1.0
Plan Review Coordinator	037	1.0	-	1.0	-	1.0
Total Full Time		2.0	-	2.0	-	2.0
Total Light Rail Support		2.0	-	2.0	-	2.0
Total Design and Construction Management		108.0	(17.0)	91.0	-	91.0
Total Street Transportation		719.0	(52.0)	667.0	-	667.0

Aviation



2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Transportation	DEPARTMENT Aviation	DEPARTMENT NO. 66
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Program Goal

The Aviation Department provides the Phoenix metropolitan area with a self-supporting system of airports and aviation facilities that accommodate general and commercial aviation in a safe, efficient and convenient manner.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 69,945,001	\$ 69,954,344	\$ 73,971,112	5.7%
CONTRACTUAL SERVICES	86,962,365	91,277,639	94,983,856	4.1%
INTERDEPARTMENTAL CHARGES AND CREDITS	26,221,947	28,936,673	27,410,304	-5.3%
SUPPLIES	9,502,686	10,999,522	11,317,154	2.9%
EQUIPMENT AND MINOR IMPROVEMENTS	2,119,887	2,560,950	1,763,500	-31.1%
DEBT SERVICE PAYMENTS	2,975	-	-	-
MISCELLANEOUS TRANSFERS	31,117	180,000	240,000	33.3%
TOTAL	\$ 194,785,978	\$ 203,909,128	\$ 209,685,926	2.8%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	848.0	841.0	852.0	1.3%
PART-TIME POSITIONS (FTE)	2.7	-	-	-
TOTAL	850.7	841.0	852.0	1.3%

SOURCE OF FUNDS

Aviation Funds	\$ 194,785,978	\$ 203,909,128	\$ 209,685,926	2.8%
TOTAL	\$ 194,785,978	\$ 203,909,128	\$ 209,685,926	2.8%

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM Transportation	DEPARTMENT Aviation		DEPARTMENT NO. 66
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Aviation Administration	\$ 10,806,993	\$ 11,495,424	\$ 11,485,776
Business and Properties	9,575,077	9,433,719	9,946,535
Public Relations	3,280,900	3,795,899	4,070,251
Design and Construction Services	23,226,676	23,385,775	24,125,720
Capital Management	5,186,537	2,792,880	2,503,472
Facilities and Services	68,736,479	72,307,946	73,952,842
Financial Management	3,879,303	3,503,274	4,317,383
Operations	28,459,922	30,521,932	31,873,506
Planning and Environmental	2,821,870	3,476,463	3,552,341
Technology	12,590,274	14,259,143	16,447,796
Inter-Departmental Charges	26,221,947	28,936,673	27,410,304
Total	\$ 194,785,978	\$ 203,909,128	\$ 209,685,926

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM Transportation	DEPARTMENT Aviation				DEPARTMENT NO. 66
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Add staff needed to improve the coordination, oversight and project management for all capital projects at Sky Harbor International Airport. Costs will be offset by a reduction in contracted services.			3.0	(268,000)	
Add communications staff needed to support paging operations. Cost will be completely offset with savings in overtime and payments to external vendors.			3.0	-	
Add airfield maintenance staff needed to provide continuous coverage for airfield and pavement maintenance activities. Costs will be offset by a reduction in contracted services.			5.0	(117,000)	
Total			11.0	(385,000)	

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM Transportation	DEPARTMENT Aviation	DEPARTMENT NO. 66
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ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS

SUMMARY BY DIVISION

Aviation Administration	62.7	(0.7)	62.0	-	62.0
Business and Properties	24.0	-	24.0	1.0	25.0
Public Relations	14.0	(2.0)	12.0	-	12.0
Design and Construction Services	36.0	-	36.0	-	36.0
Capital Management	6.0	-	6.0	-	6.0
Facilities and Services	396.0	(23.0)	373.0	6.0	379.0
Financial Management	36.0	-	36.0	-	36.0
Operations	226.5	(1.5)	225.0	2.0	227.0
Planning and Environmental	21.0	-	21.0	-	21.0
Technology	47.5	(1.5)	46.0	2.0	48.0
Total Aviation	869.7	(28.7)	841.0	11.0	852.0

DETAIL BY DIVISION

Aviation Administration

Full Time

Aviation Director	911	1.0	-	1.0	-	1.0
Asst Aviation Director	907	3.0	-	3.0	-	3.0
Deputy Aviation Dir	842	1.0	(1.0)	-	-	-
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Personnel Clerk II	723	3.0	-	3.0	-	3.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Records Clerk II	322	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Customer Service Clerk	320	1.0	-	1.0	-	1.0
Courier*U2	211	2.0	-	2.0	-	2.0
Economic Development Prog Mgr	038	2.0	-	2.0	-	2.0
Personnel Supervisor	038	1.0	-	1.0	-	1.0
Management Asst II	037	2.0	-	2.0	-	2.0
Senior Arts Specialist	037	1.0	(1.0)	-	-	-
Project Manager	036	3.0	-	3.0	-	3.0
Admin Asst II	035	3.0	-	3.0	-	3.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Environmental Quality Spec	035	1.0	-	1.0	-	1.0
Public Information Officer	035	1.0	-	1.0	-	1.0
Museum Curator	034	1.0	-	1.0	-	1.0
Curriculum/Training Coord	033	1.0	-	1.0	-	1.0
Internal Auditor II	033	1.0	-	1.0	-	1.0
Personnel Analyst II	033	3.0	-	3.0	-	3.0
Public Information Specialist	033	3.0	-	3.0	-	3.0
Relocation Specialist	033	2.0	-	2.0	-	2.0
Safety Analyst II	033	2.0	-	2.0	-	2.0
Caseworker III	032	1.0	-	1.0	-	1.0
Property Specialist	032	1.0	1.0	2.0	-	2.0

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT	DEPARTMENT NO.			
Transportation		Aviation	66			
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Management Asst I	031	1.0	-	1.0	-	1.0
Project Management Assistant	031	1.0	-	1.0	-	1.0
Training Specialist	030	1.0	-	1.0	-	1.0
Museum Assistant	029	3.0	-	3.0	-	3.0
Caseworker II	028	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Admin Intern	026	2.0	-	2.0	-	2.0
Personnel Aide*U7	026	1.0	-	1.0	-	1.0
Secretary III	025	5.0	-	5.0	-	5.0
Total Full Time		62.0	(1.0)	61.0	-	61.0
<u>Part Time</u>						
Public Information Aide	324	0.7	(0.7)	-	-	-
Total Part Time		0.7	(0.7)	-	-	-
<u>Temporary</u>						
Museum Assistant	029	-	1.0	1.0	-	1.0
Total Temporary		-	1.0	1.0	-	1.0
Total Aviation Administration		62.7	(0.7)	62.0	-	62.0
Business and Properties						
<u>Full Time</u>						
Deputy Aviation Dir	842	1.0	-	1.0	-	1.0
Secretary II*U8	721	1.0	-	1.0	-	1.0
Admin Aide	326	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Economic Development Prog Mgr	038	4.0	-	4.0	-	4.0
Project Manager	036	7.0	-	7.0	1.0	8.0
Accountant III	035	1.0	-	1.0	-	1.0
Economic Development Spec	033	3.0	-	3.0	-	3.0
Management Asst I	031	2.0	-	2.0	-	2.0
Project Management Assistant	031	1.0	-	1.0	-	1.0
Accountant I	030	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		24.0	-	24.0	1.0	25.0
Total Business and Properties		24.0	-	24.0	1.0	25.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Transportation		Aviation			66	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Public Relations						
<u>Full Time</u>						
Deputy Aviation Dir	842	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Aviation Marketing Supervisor	038	2.0	-	2.0	-	2.0
Public Information Officer	035	1.0	-	1.0	-	1.0
Video Productions Coordinator	035	1.0	-	1.0	-	1.0
Public Information Specialist	033	3.0	-	3.0	-	3.0
Volunteer Coordinator	033	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Admin Intern	026	2.0	(2.0)	-	-	-
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		14.0	(2.0)	12.0	-	12.0
Total Public Relations		14.0	(2.0)	12.0	-	12.0
Design and Construction Services						
<u>Full Time</u>						
Deputy Aviation Dir	842	1.0	-	1.0	-	1.0
Special Projects Administrator	840	3.0	-	3.0	-	3.0
Senior Drafting Technician	328	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Chief Construction Insp	226	6.0	-	6.0	-	6.0
Architect	039	1.0	-	1.0	-	1.0
Civil Engineer III	039	4.0	-	4.0	-	4.0
Building Facilities Supt	038	1.0	-	1.0	-	1.0
Economic Development Prog Mgr	038	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Construction Insp Supv	036	1.0	-	1.0	-	1.0
Project Manager	036	6.0	-	6.0	-	6.0
Planner II	035	1.0	-	1.0	-	1.0
Economic Development Spec	033	1.0	-	1.0	-	1.0
Chief Drafting Technician*U7	031	1.0	-	1.0	-	1.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		33.0	-	33.0	-	33.0
<u>Temporary</u>						
Chief Construction Insp	226	3.0	-	3.0	-	3.0
Total Temporary		3.0	-	3.0	-	3.0
Total Design and Construction Services		36.0	-	36.0	-	36.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Transportation		Aviation			66	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Capital Management						
<u>Full Time</u>						
Deputy Aviation Dir	842	1.0	-	1.0	-	1.0
Economic Development Prog Mgr	038	1.0	-	1.0	-	1.0
Project Manager	036	2.0	-	2.0	-	2.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		6.0	-	6.0	-	6.0
Total Capital Management		6.0	-	6.0	-	6.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Transportation		Aviation			66	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Facilities and Services						
<u>Full Time</u>						
Deputy Aviation Dir	842	1.0	-	1.0	-	1.0
Admin Aide	326	3.0	-	3.0	-	3.0
Facility Contract Compl Spec	326	6.0	-	6.0	-	6.0
Support Services Aide	324	6.0	-	6.0	-	6.0
Equipment Services Aide	322	1.0	-	1.0	-	1.0
Records Clerk II	322	1.0	-	1.0	-	1.0
Secretary II	321	2.0	-	2.0	-	2.0
Utilities Service Trainee	318	2.0	(2.0)	-	-	-
User Technology Specialist*U2	228	11.0	-	11.0	-	11.0
Electronic Systems Specialist	225	5.0	-	5.0	-	5.0
Building Equip Op II*U2	223	7.0	-	7.0	-	7.0
Electrician*Safety	223	1.0	-	1.0	-	1.0
Heavy Equip Mech*Mobile Repair	223	1.0	-	1.0	-	1.0
Building Equip Op I	222	31.0	-	31.0	-	31.0
Electrician	222	24.0	-	24.0	-	24.0
Heavy Equip Mech	222	5.0	-	5.0	-	5.0
Welder*U2	222	2.0	-	2.0	-	2.0
Auto Technician*Master Tech	220	6.0	-	6.0	-	6.0
Building Maint Worker*U2	220	34.0	-	34.0	-	34.0
Equipment Op IV*U2	218	4.0	-	4.0	-	4.0
Equipment Op III*Aprt Striper	217	4.0	-	4.0	-	4.0
Locksmith	217	2.0	-	2.0	-	2.0
Auto Parts Clerk III	216	1.0	-	1.0	-	1.0
Cement Finisher*U2	216	2.0	-	2.0	-	2.0
Equipment Op III*U2	216	2.0	-	2.0	-	2.0
Motor Broom Operator*U2	216	7.0	-	7.0	-	7.0
Auto Parts Clerk II	215	1.0	-	1.0	-	1.0
Sign Specialist II*U2	215	2.0	-	2.0	-	2.0
Supplies Clerk II*U2	215	4.0	-	4.0	-	4.0
Building Equip Op Appr	214	5.0	(5.0)	-	-	-
Airfield Maint Worker II	213	3.0	-	3.0	1.0	4.0
Equipment Op II*U2	213	6.0	-	6.0	-	6.0
Trades Helper*U2	213	5.0	-	5.0	-	5.0
Auto Parts Clerk I	212	1.0	-	1.0	-	1.0
Supplies Clerk I*U2	212	9.0	-	9.0	-	9.0
Airfield Maint Worker I	211	19.0	-	19.0	4.0	23.0
Custodial Worker II*Window	211	1.0	-	1.0	-	1.0
Equipment Op I*U2	211	12.0	-	12.0	-	12.0
Sign Specialist I*U2	211	1.0	-	1.0	-	1.0
Custodial Worker II	210	6.0	(1.0)	5.0	-	5.0
Semiskilled Worker*U2	210	28.0	-	28.0	-	28.0
Trades Trainee	210	2.0	(1.0)	1.0	-	1.0
Equipment Service Wkr I	209	3.0	-	3.0	-	3.0

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Transportation		Aviation			66	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Custodial Worker I*U2	208	36.0	(11.0)	25.0	-	25.0
Aviation Superintendent	040	4.0	-	4.0	-	4.0
Lead User Technology Spec	039	1.0	-	1.0	-	1.0
Energy Management Supt	038	1.0	(1.0)	-	-	-
Senior User Technology Spec	037	1.0	-	1.0	-	1.0
Project Manager	036	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Aviation Supv III	035	8.0	-	8.0	1.0	9.0
Equipment Maintenance Supv	035	2.0	-	2.0	-	2.0
Electrical Facilities Supv	034	1.0	-	1.0	-	1.0
Supplies Supervisor	034	1.0	-	1.0	-	1.0
Solid Waste Admin Analyst	033	1.0	-	1.0	-	1.0
Building Equipment Supervisor	032	11.0	-	11.0	-	11.0
Electrical Maintenance Foreman	032	6.0	-	6.0	-	6.0
Aviation Supv II	031	3.0	-	3.0	-	3.0
Building Maint Foreman	031	7.0	-	7.0	-	7.0
Equipment Shop Foreman	031	2.0	-	2.0	-	2.0
Management Asst I	031	1.0	-	1.0	-	1.0
Contracts Specialist I	030	2.0	-	2.0	-	2.0
Aviation Supv I*Special Maint	028	3.0	-	3.0	-	3.0
Aviation Supv I	027	8.0	-	8.0	-	8.0
Custodial Supervisor II	027	1.0	-	1.0	-	1.0
Facility Contr Compl Spec*Ld	027	1.0	-	1.0	-	1.0
Supplies Clerk III*U7	027	2.0	-	2.0	-	2.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Custodial Supervisor I	025	9.0	(1.0)	8.0	-	8.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		395.0	(22.0)	373.0	6.0	379.0
<u>Temporary</u>						
Electrician	222	1.0	(1.0)	-	-	-
Total Temporary		1.0	(1.0)	-	-	-
Total Facilities and Services		396.0	(23.0)	373.0	6.0	379.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM Transportation		DEPARTMENT Aviation			DEPARTMENT NO. 66	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Financial Management						
<u>Full Time</u>						
Deputy Aviation Dir	842	1.0	-	1.0	-	1.0
Account Clerk III	325	8.0	-	8.0	-	8.0
Accountant IV	037	1.0	-	1.0	-	1.0
Contracts Specialist II*Lead	037	1.0	-	1.0	-	1.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Project Manager	036	1.0	-	1.0	-	1.0
Accountant III	035	2.0	-	2.0	-	2.0
Budget Analyst II	035	3.0	-	3.0	-	3.0
Accountant II	033	6.0	-	6.0	-	6.0
Accountant I	030	7.0	-	7.0	-	7.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Contracts Specialist I	030	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		36.0	-	36.0	-	36.0
Total Financial Management		36.0	-	36.0	-	36.0
Operations						
<u>Full Time</u>						
Deputy Aviation Dir	842	1.0	-	1.0	-	1.0
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Admin Aide	326	4.0	-	4.0	-	4.0
Airport Ops Asst	326	67.0	-	67.0	-	67.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Communications Dispatcher* Av	324	22.0	-	22.0	2.0	24.0
Records Clerk II	322	17.0	-	17.0	-	17.0
Secretary II	321	4.0	-	4.0	-	4.0
Airport Operations Technician	216	17.0	-	17.0	-	17.0
Airport Security Guard	209	25.0	-	25.0	-	25.0
Aviation Superintendent	040	8.0	-	8.0	-	8.0
Project Manager	036	1.0	-	1.0	-	1.0
Admin Asst II	035	2.0	-	2.0	-	2.0
Aviation Supv III	035	3.0	-	3.0	-	3.0
Contracts Specialist II	035	1.0	-	1.0	-	1.0
Aviation Supv II*Comm Center	032	1.0	-	1.0	-	1.0
Aviation Supv II	031	27.0	-	27.0	-	27.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Aviation Supv I	027	9.0	-	9.0	-	9.0
Records Clerk III	026	2.0	-	2.0	-	2.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		216.0	-	216.0	2.0	218.0

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT	DEPARTMENT NO.			
Transportation		Aviation	66			
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
<u>Part Time</u>						
Airport Service Worker	216	1.5	(1.5)	-	-	-
Total Part Time		1.5	(1.5)	-	-	-
<u>Temporary</u>						
Airport Ops Asst	326	8.0	-	8.0	-	8.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Total Temporary		9.0	-	9.0	-	9.0
Total Operations		226.5	(1.5)	225.0	2.0	227.0
Planning and Environmental						
<u>Full Time</u>						
Deputy Aviation Dir	842	1.0	-	1.0	-	1.0
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Admin Aide	326	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Environmental Programs Coord	040	1.0	-	1.0	-	1.0
Economic Development Prog Mgr	038	2.0	-	2.0	-	2.0
Project Manager	036	4.0	-	4.0	-	4.0
Environmental Quality Spec	035	3.0	-	3.0	-	3.0
Planner II	035	4.0	-	4.0	-	4.0
Noise Abatement Specialist	031	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Total Full Time		20.0	-	20.0	-	20.0
<u>Temporary</u>						
Project Manager	036	1.0	-	1.0	-	1.0
Total Temporary		1.0	-	1.0	-	1.0
Total Planning and Environmental		21.0	-	21.0	-	21.0

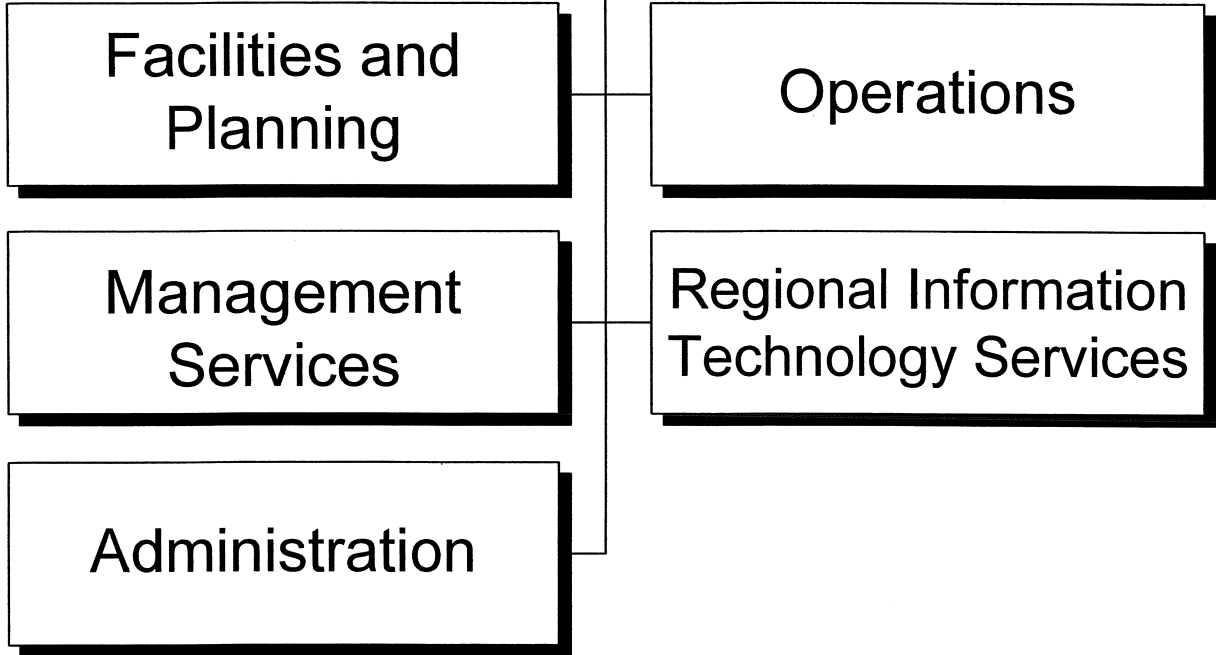
2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Transportation		Aviation			66	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Technology						
<u>Full Time</u>						
GIS Technician	330	2.0	-	2.0	-	2.0
User Support Specialist	330	3.0	-	3.0	-	3.0
Support Services Aide	324	2.0	-	2.0	-	2.0
User Technology Specialist*U2	228	8.0	-	8.0	-	8.0
Info Tech Project Manager	041	2.0	-	2.0	-	2.0
Senior Info Tech Systems Spec	040	2.0	-	2.0	-	2.0
Info Tech Analyst/Prg III	039	2.0	-	2.0	-	2.0
Lead User Technology Spec	039	3.0	-	3.0	-	3.0
Info Tech Analyst/Prg II	037	4.0	-	4.0	2.0	6.0
Senior User Technology Spec	037	6.0	-	6.0	-	6.0
GIS Coordinator	036	1.0	-	1.0	-	1.0
User Technology Specialist	035	7.0	-	7.0	-	7.0
Senior GIS Technician	032	3.0	(1.0)	2.0	-	2.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		47.0	(1.0)	46.0	2.0	48.0
<u>Part Time</u>						
Computer Operator	325	0.5	(0.5)	-	-	-
Total Part Time		0.5	(0.5)	-	-	-
Total Technology		47.5	(1.5)	46.0	2.0	48.0
Total Aviation		869.7	(28.7)	841.0	11.0	852.0

CITY OF PHOENIX, ARIZONA

Public Transit



2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Transportation	DEPARTMENT Public Transit	DEPARTMENT NO. 67
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Program Goal

The Public Transit Department provides improved public transit services and increased ridership in the Phoenix urbanized area through the operation of a coordinated regional fixed route and paratransit bus transportation system.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 13,410,332	\$ 12,920,574	\$ 13,288,772	2.8%
CONTRACTUAL SERVICES	164,904,845	149,820,296	155,913,437	4.1%
INTERDEPARTMENTAL CHARGES AND CREDITS	11,706,212	11,519,068	11,134,289	-3.3%
SUPPLIES	14,287,550	17,772,916	18,772,476	5.6%
EQUIPMENT AND MINOR IMPROVEMENTS	74,610	329,930	70,970	-78.5%
DEBT SERVICE PAYMENTS	43,957,545	46,122,252	48,395,586	4.9%
MISCELLANEOUS TRANSFERS	(1,248,439)	-	-	-
TOTAL	\$ 247,092,655	\$ 238,485,036	\$ 247,575,530	3.8%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	112.0	139.0	137.0	-1.4%
PART-TIME POSITIONS (FTE)	-	2.5	2.5	-
TOTAL	112.0	141.5	139.5	-1.4%

SOURCE OF FUNDS

Transit 2000 Funds	\$ 148,798,916	\$ 132,081,407	\$ 150,503,084	13.9%
General Funds	22,588,610	19,294,839	19,231,524	-0.3%
City Improvement Funds	43,959,048	46,122,252	48,395,586	4.9%
Human Services Grant	179,754	-	-	-
Local Transportation Assistance Funds	3,705,768	-	-	-
Federal Transit Authority Funds	12,457,166	20,769,652	8,958,313	-56.9%
Regional Transit Funds	15,403,393	20,216,886	20,487,023	1.3%
TOTAL	\$ 247,092,655	\$ 238,485,036	\$ 247,575,530	3.8%

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM Transportation	DEPARTMENT Public Transit		DEPARTMENT NO. 67
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Administration	\$ 3,583,313	\$ 4,008,554	\$ 4,069,161
Regional Information Technology Services	1,936,898	2,510,964	2,263,101
Facilities and Planning	6,357,542	9,044,242	9,274,517
Bus Operations	152,964,134	140,721,641	146,319,640
Fare Systems and Management Services	4,842,927	2,891,579	2,993,851
Rail Operations	21,742,581	21,666,736	23,125,385
Debt Service	43,959,048	46,122,252	48,395,586
Inter-Departmental Charges	11,706,212	11,519,068	11,134,289
Total	\$ 247,092,655	\$ 238,485,036	\$ 247,575,530

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM Transportation	DEPARTMENT Public Transit				DEPARTMENT NO. 67
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Initiate various operational efficiencies including re-classing a vacant Accountant I position to an Account Clerk III. Add funding for taxi cab vouchers for ADA certified passengers under the age of 65.	-	(\$83,000)	-	\$50,000	
	-	(\$83,000)	-	\$50,000	

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM Transportation	DEPARTMENT Public Transit	DEPARTMENT NO. 67
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ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Administration		36.0	(2.0)	34.0	(2.0)	32.0
Management Services		21.0	(1.0)	20.0	-	20.0
Regional Information Tech Svcs		14.0	(1.0)	13.0	-	13.0
Facilities and Planning		20.0	(1.0)	19.0	-	19.0
Operations		21.0	34.5	55.5	-	55.5
Total Public Transit		112.0	29.5	141.5	(2.0)	139.5

DETAIL BY DIVISION

Administration

Full Time

Public Transit Director	908	1.0	-	1.0	-	1.0
Asst Public Transit Director	904	1.0	-	1.0	-	1.0
Management Asst III	840	1.0	-	1.0	-	1.0
Personnel Aide	726	1.0	-	1.0	(1.0)	-
Secretary II*U8	721	1.0	-	1.0	-	1.0
Admin Aide	326	2.0	-	2.0	-	2.0
Account Clerk II	321	2.0	-	2.0	-	2.0
Supplies Clerk I*U3	321	2.0	-	2.0	-	2.0
Customer Service Clerk	320	9.0	-	9.0	-	9.0
Management Asst II	037	1.0	-	1.0	-	1.0
Facility Coordinator	036	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Equal Opportunity Specialist	035	1.0	-	1.0	-	1.0
Public Information Officer	035	1.0	-	1.0	-	1.0
Personnel Analyst II	033	1.0	-	1.0	(1.0)	-
Public Information Specialist	033	2.0	(1.0)	1.0	-	1.0
Equal Opportunity Progrms Asst	031	1.0	(1.0)	-	-	-
Admin Secretary	027	1.0	-	1.0	-	1.0
Supplies Clerk III*U7	027	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Customer Service Clerk*Lead-U7	022	3.0	-	3.0	-	3.0
Total Full Time		36.0	(2.0)	34.0	(2.0)	32.0
Total Administration		36.0	(2.0)	34.0	(2.0)	32.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Transportation		Public Transit			67	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Management Services						
<u>Full Time</u>						
Deputy Public Transit Director	842	1.0	-	1.0	-	1.0
Account Clerk II*U8	721	1.0	-	1.0	-	1.0
Admin Aide	326	1.0	-	1.0	-	1.0
Account Clerk III	325	4.0	-	4.0	-	4.0
Contracts Specialist II*Lead	037	1.0	-	1.0	-	1.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Admin Asst II	035	2.0	-	2.0	-	2.0
Budget Analyst II	035	2.0	-	2.0	-	2.0
Contracts Specialist II	035	1.0	-	1.0	-	1.0
Accountant II	033	4.0	(1.0)	3.0	-	3.0
Accountant I	030	1.0	-	1.0	-	1.0
Total Full Time		21.0	(1.0)	20.0	-	20.0
Total Management Services		21.0	(1.0)	20.0	-	20.0
Regional Information Tech Svcs						
<u>Full Time</u>						
Deputy Public Transit Director	842	1.0	-	1.0	-	1.0
User Technology Specialist*U3	335	1.0	(1.0)	-	-	-
Account Clerk II	321	1.0	-	1.0	-	1.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0
Lead User Technology Spec	039	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg II	037	3.0	-	3.0	-	3.0
Senior User Technology Spec	037	3.0	-	3.0	-	3.0
Admin Asst II	035	1.0	-	1.0	-	1.0
User Technology Specialist	035	1.0	-	1.0	-	1.0
Total Full Time		14.0	(1.0)	13.0	-	13.0
Total Regional Information Tech Svcs		14.0	(1.0)	13.0	-	13.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

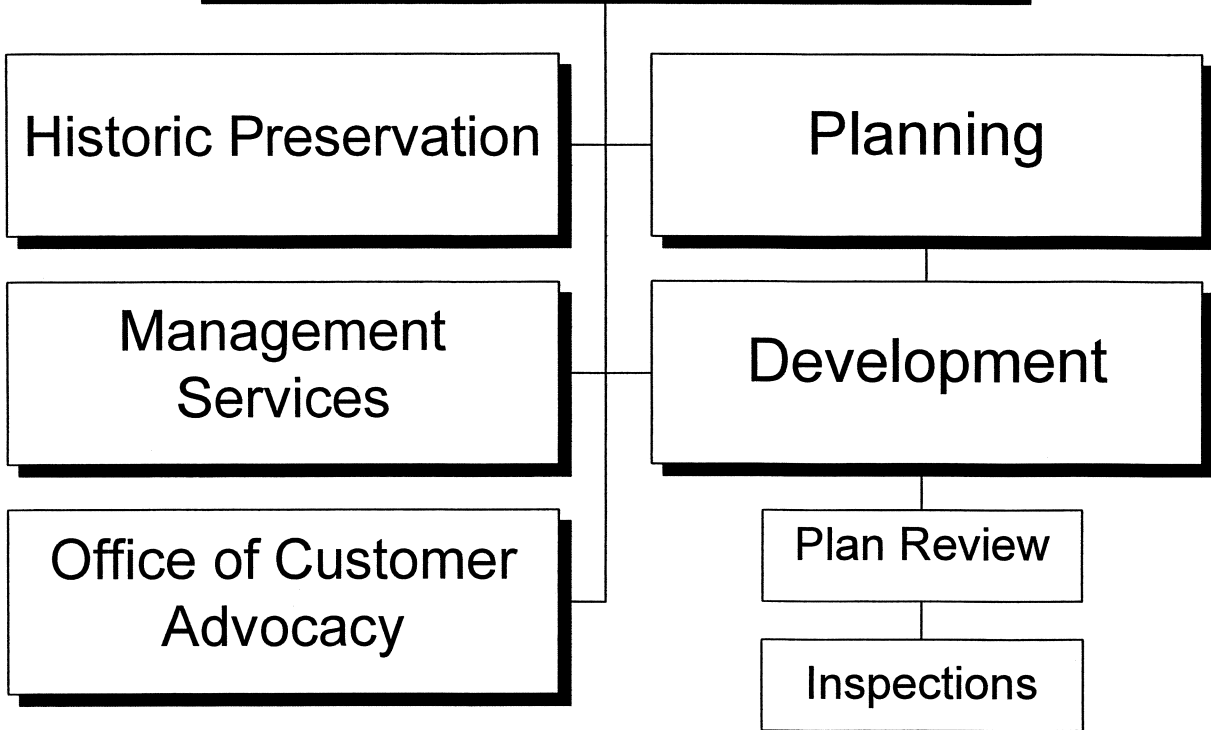
PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Transportation		Public Transit			67	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Facilities and Planning						
<u>Full Time</u>						
Asst to the City Manager	904	1.0	-	1.0	-	1.0
Deputy Public Transit Director	842	1.0	-	1.0	-	1.0
Environmental Programs Coord	040	1.0	-	1.0	-	1.0
Civil Engineer III	039	1.0	-	1.0	-	1.0
Principal Planner	039	1.0	-	1.0	-	1.0
Management Asst II	037	2.0	-	2.0	-	2.0
Planner III	037	2.0	-	2.0	-	2.0
Project Manager	036	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Planner II	035	2.0	-	2.0	-	2.0
Building Maintenance Supv	033	1.0	-	1.0	-	1.0
Planner I	033	1.0	-	1.0	-	1.0
Project Management Assistant	031	1.0	-	1.0	-	1.0
Street Maint Foreman III	029	1.0	-	1.0	-	1.0
Street Maint Foreman II	027	2.0	-	2.0	-	2.0
Total Full Time		19.0	-	19.0	-	19.0
<u>Temporary</u>						
Civil Engineer III	039	1.0	(1.0)	-	-	-
Total Temporary		1.0	(1.0)	-	-	-
Total Facilities and Planning		20.0	(1.0)	19.0	-	19.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM Transportation		DEPARTMENT Public Transit			DEPARTMENT NO. 67	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Operations						
<u>Full Time</u>						
Deputy Public Transit Director	842	1.0	-	1.0	-	1.0
Admin Aide	326	1.0	-	1.0	-	1.0
Facility Contract Compl Spec	326	3.0	-	3.0	-	3.0
Transportation Clerk	320	-	3.0	3.0	-	3.0
Minibus Operator*Dispatcher	114	-	2.0	2.0	-	2.0
Minibus Operator	113	-	25.0	25.0	-	25.0
Transit Superintendent	039	1.0	-	1.0	-	1.0
Equipment Analyst	037	2.0	-	2.0	-	2.0
Management Asst II	037	1.0	-	1.0	-	1.0
Transit Field Operations Mgr	037	1.0	-	1.0	-	1.0
Project Manager	036	1.0	-	1.0	-	1.0
Transportation Supervisor	036	-	1.0	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Contracts Specialist II	035	1.0	-	1.0	-	1.0
Quality Assurance Engineer	035	3.0	-	3.0	-	3.0
Transit Ops Contract Supv	035	1.0	-	1.0	-	1.0
Management Asst I	031	1.0	-	1.0	-	1.0
Admin Asst I	030	2.0	1.0	3.0	-	3.0
Asst Transportation Supervisor	029	-	1.0	1.0	-	1.0
Total Full Time		20.0	33.0	53.0	-	53.0
<u>Part Time</u>						
Minibus Operator	113	-	2.5	2.5	-	2.5
Total Part Time		-	2.5	2.5	-	2.5
<u>Temporary</u>						
Project Manager	036	1.0	(1.0)	-	-	-
Total Temporary		1.0	(1.0)	-	-	-
Total Operations		21.0	34.5	55.5	-	55.5
Total Public Transit		112.0	29.5	141.5	(2.0)	139.5

Planning and Development



2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Community Development	DEPARTMENT Planning and Development Services	DEPARTMENT NO. 85
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Program Goal

The Planning and Development Department manages planning, development and preservation for a better Phoenix. Key services of the department include design review, permitting, inspections, implementation and updates to the General Plan, administration of the zoning ordinance, processing rezoning requests, and Historic Preservation.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 28,761,541	\$ 27,699,038	\$ 28,668,060	3.5%
CONTRACTUAL SERVICES	1,397,990	2,713,208	2,914,172	7.4%
INTERDEPARTMENTAL CHARGES AND CREDITS	2,639,906	2,217,947	1,192,664	-46.2%
SUPPLIES	139,065	362,598	773,014	+100.0%
EQUIPMENT AND MINOR IMPROVEMENTS	192,375	54,000	54,000	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	(317,340)	-	-	-
TOTAL	\$ 32,813,537	\$ 33,046,791	\$ 33,601,910	1.7%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	249.0	251.0	249.0	-0.8%
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	249.0	251.0	249.0	-0.8%

SOURCE OF FUNDS

General Funds	\$ 6,502,121	\$ 4,963,650	\$ 4,995,304	0.6%
Community Development Block Grant Funds	66,224	65,562	65,562	-
Development Services Funds	25,522,057	27,075,422	28,162,800	4.0%
Federal and State Grant Funds	-	500,000	-	-
Other Restricted Funds	723,135	442,157	378,244	-14.5%
TOTAL	\$ 32,813,537	\$ 33,046,791	\$ 33,601,910	1.7%

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM	DEPARTMENT		DEPARTMENT NO.
Community Development	Planning and Development Services		85
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Administrative Services			
Director's Office	\$ 899,665	\$ 907,651	\$ 834,563
Management Services			
Impact Fee Administration Support	371,753	570,270	658,854
Information Services	1,752,514	1,761,959	2,165,302
Management Services Administration	2,098,772	2,702,287	3,206,292
Personnel and Training	390,443	296,808	121,582
Records Management	1,279,933	1,631,590	1,805,264
Subtotal	5,893,415	6,962,914	7,957,294
Historic Preservation	688,545	(3,041)	-
Office of Customer Advocacy	524,465	220,078	402,568
Planning	5,695,452	5,561,895	5,213,887
Development Services			
Plan Review			
Commercial	3,528,960	3,505,646	3,564,488
Residential	-	212,031	410,576
Civil and Site	2,108,241	2,036,520	2,230,240
Inspections			
Commercial	7,127,213	7,392,090	7,526,137
Residential	1,982,540	2,368,747	2,551,622
Civil and Site	1,725,135	1,664,313	1,717,871
Subtotal	16,472,089	17,179,347	18,000,934
Inter-Departmental Charges	2,639,906	2,217,947	1,192,664
Total	\$ 32,813,537	\$ 33,046,791	\$ 33,601,910

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM	DEPARTMENT				DEPARTMENT NO.
Community Development	Planning and Development Department				85
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
No Changes					

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM Community Development	DEPARTMENT Planning and Development	DEPARTMENT NO. 85
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ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS

SUMMARY BY DIVISION

Administrative Services		6.0	-	6.0	-	6.0
Management Services		44.0	(3.0)	41.0	(2.0)	39.0
Historic Preservation		5.0	-	5.0	-	5.0
Office of Customer Advocacy		3.0	1.0	4.0	-	4.0
Planning		28.0	-	28.0	-	28.0
Development		163.0	4.0	167.0	-	167.0
Total Planning and Development		249.0	2.0	251.0	(2.0)	249.0

DETAIL BY DIVISION

Administrative Services

Director's Office

Full Time

Development Services Dir	908	1.0	-	1.0	-	1.0
Asst Development Services Dir	904	1.0	-	1.0	-	1.0
Deputy Development Svcs Dir	842	1.0	-	1.0	-	1.0
Senior Structural Plans Eng	040	1.0	-	1.0	-	1.0
Principal Planner	039	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		6.0	-	6.0	-	6.0
Total Director's Office		6.0	-	6.0	-	6.0
Total Administrative Services		6.0	-	6.0	-	6.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Development		Planning and Development			85	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Management Services						
Management Services Admin						
<u>Full Time</u>						
Planning Director	908	1.0	(1.0)	-	-	-
Management Services Adm	841	1.0	-	1.0	-	1.0
Personnel Clerk II	723	1.0	-	1.0	-	1.0
Senior Engineering Tech	328	2.0	-	2.0	-	2.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Engineering Tech	324	3.0	-	3.0	-	3.0
Secretary II	321	1.0	(1.0)	-	-	-
Principal Planner	039	1.0	-	1.0	-	1.0
Planner III	037	1.0	-	1.0	-	1.0
Rate Analyst	036	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Budget Analyst II	035	1.0	(1.0)	-	-	-
Personnel Analyst II	033	1.0	(1.0)	-	-	-
Admin Secretary	027	1.0	(1.0)	-	-	-
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		18.0	(5.0)	13.0	-	13.0
<u>Temporary</u>						
Principal Planner	039	1.0	(1.0)	-	-	-
Total Temporary		1.0	(1.0)	-	-	-
Total Management Services Admin		19.0	(6.0)	13.0	-	13.0
Information Services						
<u>Full Time</u>						
GIS Technician	330	1.0	-	1.0	-	1.0
Property Records Specialist	327	-	3.0	3.0	-	3.0
Senior Planning Technician	327	1.0	-	1.0	-	1.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg III	039	4.0	-	4.0	-	4.0
Senior User Technology Spec	037	2.0	-	2.0	-	2.0
Info Tech Analyst/Prg I	035	1.0	-	1.0	-	1.0
Property Records Supervisor	035	-	1.0	1.0	-	1.0
User Technology Specialist	035	1.0	-	1.0	-	1.0
Info Tech Service Specialist	033	1.0	(1.0)	-	-	-
Senior GIS Technician	032	2.0	-	2.0	-	2.0
Total Full Time		14.0	3.0	17.0	-	17.0
Total Information Services		14.0	3.0	17.0	-	17.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Development		Planning and Development			85	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Impact Fee Administration Support						
<u>Full Time</u>						
Info Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Total Full Time		3.0	-	3.0	-	3.0
Total Impact Fee Administration Support		3.0	-	3.0	-	3.0
Personnel and Training						
<u>Full Time</u>						
Personnel Supervisor	038	1.0	-	1.0	(1.0)	-
Curriculum/Training Coord	033	1.0	-	1.0	-	1.0
Personnel Aide* U7	026	1.0	-	1.0	(1.0)	-
Total Full Time		3.0	-	3.0	(2.0)	1.0
Total Personnel and Training		3.0	-	3.0	(2.0)	1.0
Records Management						
<u>Full Time</u>						
Records Clerk II	322	3.0	-	3.0	-	3.0
Management Asst II	037	1.0	-	1.0	-	1.0
Records Supervisor	027	1.0	-	1.0	-	1.0
Total Full Time		5.0	-	5.0	-	5.0
Total Records Management		5.0	-	5.0	-	5.0
Total Management Services		44.0	(3.0)	41.0	(2.0)	39.0
Historic Preservation						
<u>Full Time</u>						
Historic Preservation Officer	840	1.0	-	1.0	-	1.0
Planner III	037	1.0	-	1.0	-	1.0
Planner II	035	2.0	-	2.0	-	2.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		5.0	-	5.0	-	5.0
Total Historic Preservation		5.0	-	5.0	-	5.0
Total Historic Preservation		5.0	-	5.0	-	5.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Development		Planning and Development			85	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Office of Customer Advocacy						
Office of Customer Advocacy						
<u>Full Time</u>						
Business Assistance Adm	841	1.0	(1.0)	-	-	-
Engineering Tech	324	-	1.0	1.0	-	1.0
Economic Development Prog Mgr	038	-	1.0	1.0	-	1.0
Planner III	037	1.0	-	1.0	-	1.0
Project Manager	036	1.0	-	1.0	-	1.0
Total Full Time		3.0	1.0	4.0	-	4.0
Total Office of Customer Advocacy		3.0	1.0	4.0	-	4.0
Total Office of Customer Advocacy		3.0	1.0	4.0	-	4.0
Planning						
Planning and Zoning						
<u>Full Time</u>						
Asst Planning Director	904	1.0	-	1.0	-	1.0
Management Asst III	840	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Principal Planner	039	3.0	-	3.0	-	3.0
Planner III	037	3.0	-	3.0	-	3.0
Planner II*Village	036	6.0	-	6.0	-	6.0
Planner II	035	4.0	-	4.0	-	4.0
Planner I	033	6.0	-	6.0	-	6.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Secretary III*Council Reporter	027	2.0	-	2.0	-	2.0
Total Full Time		28.0	-	28.0	-	28.0
Total Planning and Zoning		28.0	-	28.0	-	28.0
Total Planning		28.0	-	28.0	-	28.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Development		Planning and Development			85	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Development						
Inspections Commercial						
Full Time						
Deputy Development Svcs Dir	842	1.0	-	1.0	-	1.0
Building Code Examiner	335	1.0	-	1.0	-	1.0
Electrical Insp II*Ind/PR	335	4.0	-	4.0	-	4.0
Mechanical Plans Examiner II	335	1.0	-	1.0	-	1.0
Plumbing/Mech Insp II*Ind/PR	335	5.0	-	5.0	-	5.0
Structural Inspector II*Ind/PR	335	5.0	-	5.0	-	5.0
Electrical Inspector II	333	6.0	-	6.0	-	6.0
Elevator Inspector II	333	6.0	-	6.0	-	6.0
Plumbing/Mech Insp II	333	7.0	-	7.0	-	7.0
Structural Inspector II	333	6.0	-	6.0	-	6.0
Sign Inspector	330	3.0	-	3.0	-	3.0
Engineering Tech	324	3.0	-	3.0	-	3.0
Customer Service Clerk*Plans	322	3.0	-	3.0	-	3.0
Records Clerk II	322	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Structural Inspections Supv	037	1.0	-	1.0	-	1.0
Electrical Insp Field Supv	036	2.0	-	2.0	-	2.0
Elevator Insp Field Supv	036	1.0	-	1.0	-	1.0
Plumbing/Mech Insp Field Supv	036	2.0	-	2.0	-	2.0
Site Development Supervisor	036	1.0	-	1.0	-	1.0
Structural Insp Field Supv	036	2.0	-	2.0	-	2.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		64.0	-	64.0	-	64.0
Total Inspections Commercial		64.0	-	64.0	-	64.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Development		Planning and Development			85	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Plan Review Commercial						
<u>Full Time</u>						
Building Code Examiner*Lead	336	1.0	-	1.0	-	1.0
Building Code Examiner	335	2.0	-	2.0	-	2.0
Electrical Plans Examiner II	335	3.0	-	3.0	-	3.0
Mechanical Plans Examiner II	335	3.0	-	3.0	-	3.0
Structural Plans Examiner II	335	1.0	-	1.0	-	1.0
Fire Prevention Spec II	333	-	3.0	3.0	-	3.0
Sign Inspector	330	2.0	-	2.0	-	2.0
Engineering Tech	324	4.0	-	4.0	-	4.0
Secretary II	321	2.0	-	2.0	-	2.0
Development Services Team Ldr	040	3.0	-	3.0	-	3.0
Electrical Plans Engineer	039	1.0	-	1.0	-	1.0
Mechanical Plans Engineer	039	1.0	-	1.0	-	1.0
Structural Plans Engineer	039	5.0	-	5.0	-	5.0
Fire Protection Engineer	038	-	1.0	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Planner III	037	1.0	-	1.0	-	1.0
Civil Engineer II	035	1.0	-	1.0	-	1.0
Planner II	035	2.0	-	2.0	-	2.0
Total Full Time		33.0	4.0	37.0	-	37.0
Total Plan Review Commercial		33.0	4.0	37.0	-	37.0
Inspections Residential						
<u>Full Time</u>						
Const Permit Spec II	334	-	2.0	2.0	-	2.0
General Inspector II	333	14.0	2.0	16.0	-	16.0
General Inspections Supervisor	037	1.0	-	1.0	-	1.0
General Insp Field Supv	036	2.0	-	2.0	-	2.0
Total Full Time		17.0	4.0	21.0	-	21.0
<u>Temporary</u>						
General Inspector II	333	2.0	(2.0)	-	-	-
Total Temporary		2.0	(2.0)	-	-	-
Total Inspections Residential		19.0	2.0	21.0	-	21.0
Plan Review Residential						
<u>Full Time</u>						
Const Permit Spec II	334	6.0	-	6.0	-	6.0
Engineering Tech	324	1.0	-	1.0	-	1.0
Const Permit Supv	036	1.0	-	1.0	-	1.0
Total Full Time		8.0	-	8.0	-	8.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Development		Planning and Development			85	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
<u>Temporary</u>						
Const Permit Spec II	334	2.0	(2.0)	-	-	-
Total Temporary		2.0	(2.0)	-	-	-
Total Plan Review Residential		10.0	(2.0)	8.0	-	8.0
<u>Inspections Civil and Site</u>						
<u>Full Time</u>						
Civil Inspector III	334	2.0	-	2.0	-	2.0
Civil Inspector II	333	8.0	-	8.0	-	8.0
Civil Engineer III	039	1.0	-	1.0	-	1.0
Civil Inspections Field Supv	036	1.0	-	1.0	-	1.0
Total Full Time		12.0	-	12.0	-	12.0
Total Inspections Civil and Site		12.0	-	12.0	-	12.0
<u>Plan Review Civil and Site</u>						
<u>Full Time</u>						
Chief Engineering Tech	331	2.0	-	2.0	-	2.0
Senior Engineering Tech	328	4.0	-	4.0	-	4.0
Engineering Tech	324	3.0	-	3.0	-	3.0
Planning Technician	324	1.0	-	1.0	-	1.0
Development Services Team Ldr	040	1.0	-	1.0	-	1.0
Civil Engineer III	039	1.0	-	1.0	-	1.0
Principal Planner	039	1.0	-	1.0	-	1.0
Traffic Engineer III	039	1.0	-	1.0	-	1.0
Plan Review Coordinator	037	1.0	-	1.0	-	1.0
Planner III	037	1.0	-	1.0	-	1.0
Civil Engineer II	035	1.0	-	1.0	-	1.0
Planner II	035	3.0	-	3.0	-	3.0
Principal Engineering Tech	035	3.0	-	3.0	-	3.0
Landscape Architect I	033	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		25.0	-	25.0	-	25.0
Total Plan Review Civil and Site		25.0	-	25.0	-	25.0
Total Development		163.0	4.0	167.0	-	167.0
Total Planning and Development		249.0	2.0	251.0	(2.0)	249.0

Housing

Management
Services

Property
Management

Development

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Community Development	DEPARTMENT Housing	DEPARTMENT NO. 86
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Program Goal

The Housing Department provides and promotes diversified living environments for low-income families, seniors and persons with disabilities through the operation and leasing of assisted and affordable housing.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 13,836,267	\$ 15,038,232	\$ 16,183,282	7.6%
CONTRACTUAL SERVICES	58,442,365	61,969,890	58,697,716	-5.3%
INTERDEPARTMENTAL CHARGES AND CREDITS	166,813	(99,858)	(475,855)	-100.0%
SUPPLIES	1,172,120	1,028,622	915,290	-11.0%
EQUIPMENT AND MINOR IMPROVEMENTS	178,398	356,900	299,000	-16.2%
DEBT SERVICE PAYMENTS	78,348	73,385	72,385	-1.4%
MISCELLANEOUS TRANSFERS	(203,013)	(1,103,322)	(554,598)	49.7%
TOTAL	\$ 73,671,298	\$ 77,263,849	\$ 75,137,220	-2.8%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	184.0	189.0	188.0	-0.5%
PART-TIME POSITIONS (FTE)	3.2	3.2	3.2	-
TOTAL	187.2	192.2	191.2	-0.5%

SOURCE OF FUNDS

Public Housing Funds	\$ 66,485,131	\$ 70,006,235	\$ 70,823,913	1.2%
Federal and State Grant Funds	1,995,359	2,007,714	902,408	-55.1%
Community Development Block Grant Funds	2,852,562	2,127,684	1,662,796	-21.8%
General Funds	209,533	114,175	56,925	-50.1%
HOPE VI	344,017	1,246,277	152,438	-87.8%
City Improvement Funds	74,323	73,385	72,385	-1.4%
Human Services Grant	-	-	-	-
Other Restricted Funds	1,710,373	1,688,379	1,466,355	-13.2%
TOTAL	\$ 73,671,298	\$ 77,263,849	\$ 75,137,220	-2.8%

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM Community Development	DEPARTMENT Housing		DEPARTMENT NO. 86
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Management Services	\$ 1,804,512	\$ 2,782,431	\$ 3,090,972
Development Housing Development HOPE VI	7,292,757 668,943	7,390,681 1,515,920	6,224,810 522,976
Property Management Conventional Housing Section 8	15,689,348 47,974,602	15,906,749 49,694,541	16,823,031 48,878,901
Debt Service	74,323	73,385	72,385
Inter-Departmental Charges	166,813	(99,858)	(475,855)
Total	\$ 73,671,298	\$ 77,263,849	\$ 75,137,220

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM Community Development	DEPARTMENT Housing				DEPARTMENT NO. 86
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
No Changes					

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Development		Housing			86	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Management Services		25.0	-	25.0	(1.0)	24.0
Development		24.2	5.0	29.2	-	29.2
Property Management		138.0	-	138.0	-	138.0
Total Housing		187.2	5.0	192.2	(1.0)	191.2
DETAIL BY DIVISION						
Management Services						
<u>Full Time</u>						
Housing Director	907	1.0	-	1.0	-	1.0
Asst Housing Director	904	1.0	-	1.0	-	1.0
Deputy Housing Director	842	2.0	-	2.0	-	2.0
Management Services Adm	841	1.0	-	1.0	-	1.0
Personnel Aide	726	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Supplies Clerk II*U2	215	1.0	-	1.0	-	1.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Housing Manager	039	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg II	037	2.0	-	2.0	-	2.0
Management Asst II	037	1.0	-	1.0	-	1.0
Modernization Manager	037	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Housing Development Specialist	035	1.0	-	1.0	-	1.0
Housing Supervisor	035	1.0	-	1.0	-	1.0
Personnel Officer	035	1.0	-	1.0	(1.0)	-
Building Maintenance Supv	033	1.0	-	1.0	-	1.0
Info Tech Service Specialist	033	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		22.0	-	22.0	(1.0)	21.0
<u>Temporary</u>						
Building Maint Worker*U2	220	2.0	(2.0)	-	-	-
Admin Asst II	035	-	1.0	1.0	-	1.0
Housing Development Specialist	035	-	1.0	1.0	-	1.0
Project Management Assistant	031	1.0	-	1.0	-	1.0
Total Temporary		3.0	-	3.0	-	3.0
Total Management Services		25.0	-	25.0	(1.0)	24.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Development		Housing			86	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Development						
<u>Full Time</u>						
Deputy Housing Director	842	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Casework Services Coordinator	035	1.0	-	1.0	-	1.0
Environmental Quality Spec	035	1.0	-	1.0	-	1.0
Housing Development Specialist	035	5.0	-	5.0	-	5.0
Building Maintenance Supv	033	1.0	-	1.0	-	1.0
Caseworker III	032	1.0	-	1.0	-	1.0
Project Management Assistant	031	2.0	-	2.0	-	2.0
Caseworker II	028	6.0	-	6.0	-	6.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		20.0	-	20.0	-	20.0
<u>Part Time</u>						
Secretary II	321	0.5	-	0.5	-	0.5
Clerk II	318	0.5	-	0.5	-	0.5
Clerk I	316	1.0	-	1.0	-	1.0
Laborer*U2	208	0.7	-	0.7	-	0.7
Caseworker II	028	0.5	-	0.5	-	0.5
Total Part Time		3.2	-	3.2	-	3.2
<u>Temporary</u>						
Management Asst II	037	1.0	-	1.0	-	1.0
Project Management Assistant	031	-	1.0	1.0	-	1.0
Total Temporary		1.0	1.0	2.0	-	2.0
<u>Full Time</u>						
Account Clerk III	325	-	4.0	4.0	-	4.0
Total Full Time		-	4.0	4.0	-	4.0
Total Development		24.2	5.0	29.2	-	29.2

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Development		Housing			86	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Property Management						
<u>Full Time</u>						
Housing Inspector	327	4.0	-	4.0	-	4.0
Caseworker I	325	5.0	-	5.0	-	5.0
Housing Program Representative	323	27.0	-	27.0	-	27.0
Secretary II	321	5.0	-	5.0	-	5.0
Customer Service Clerk	320	1.0	-	1.0	-	1.0
Building Maint Worker*U2	220	23.0	-	23.0	-	23.0
Trades Helper*U2	213	33.0	-	33.0	-	33.0
Semiskilled Worker*U2	210	3.0	-	3.0	-	3.0
Housing Manager	039	1.0	-	1.0	-	1.0
Housing Supervisor	035	2.0	-	2.0	-	2.0
Asst Housing Supervisor	032	3.0	-	3.0	-	3.0
Caseworker III	032	1.0	-	1.0	-	1.0
Building Maint Foreman	031	6.0	-	6.0	-	6.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Housing Inspector*Lead	028	1.0	-	1.0	-	1.0
Housing Prog Asst*Property Mgr	028	12.0	-	12.0	-	12.0
Housing Investigator	027	1.0	-	1.0	-	1.0
Housing Program Assistant	026	4.0	-	4.0	-	4.0
Total Full Time		133.0	-	133.0	-	133.0
<u>Temporary</u>						
Housing Program Representative	323	1.0	-	1.0	-	1.0
Trades Helper*U2	213	1.0	-	1.0	-	1.0
Housing Development Specialist	035	1.0	-	1.0	-	1.0
Project Management Assistant	031	1.0	-	1.0	-	1.0
Community Worker III	023	1.0	-	1.0	-	1.0
Total Temporary		5.0	-	5.0	-	5.0
Total Property Management		138.0	-	138.0	-	138.0
Total Housing		187.2	5.0	192.2	(1.0)	191.2

CITY OF PHOENIX, ARIZONA

HOUSING DEPARTMENT
Department Summary by Source of Funds
2011-12 Operating Budget

	Total	Affordable Housing	CDBG	Conventional Housing	HOME	HOPWA	Section 8	Central Office	Other
Management and Administration	79,768	-	-	-	-	-	-	73,577	6,191
Conventional Housing									
East	4,166,364	-	-	4,166,364	-	-	-	-	-
Foothills	1,567,343	-	-	1,567,343	-	-	-	-	-
Matthew Henson	167,323	-	-	-	-	-	-	-	167,323
West	2,639,790	-	-	2,639,790	-	-	-	-	-
Total	8,540,820	-	-	8,373,497	-	-	-	-	167,323
Modernization	307,899	-	-	-	-	-	-	-	307,899
Resident Services/Special Projects									
Family Self-Sufficiency	268,049	-	-	121,462	-	-	146,587	-	-
Misc/Other	(31,103)	-	-	-	-	-	-	-	(31,103)
Total	236,946	-	-	121,462	-	-	146,587	-	(31,103)
Scattered Sites									
Administration/Maintenance	2,524,709	4,800	-	2,519,909	-	-	-	-	-
Misc/Other	250,875	-	-	-	-	-	-	-	250,875
Total	2,775,584	4,800	-	2,519,909	-	-	-	-	250,875
Senior Housing									
City Owned Housing	3,649,082	-	-	2,109,570	-	-	1,315,526	-	223,996
Misc/Other	(45,043)	-	-	-	-	-	-	-	(45,043)
Total	3,604,049	-	-	2,109,570	-	-	1,315,526	-	178,953
Affordable Housing									
Administration	1,021,207	1,021,207	-	-	-	-	-	-	-
Domestic Violence Housing Units	54,000	-	-	-	-	-	-	-	54,000
Properties	439,156	366,771	-	-	-	-	-	-	72,385
Total	1,514,363	1,387,978	-	-	-	-	-	-	126,385
Housing Development									
CDBG	1,662,796	-	1,662,796	-	-	-	-	-	-
HOME	2,309,260	-	-	2,309,260	-	-	-	-	-
HOPWA	2,204,607	-	-	-	-	2,204,607	-	-	-
Neighborhood Stabilization	735,635	-	-	-	-	-	-	-	735,635
Misc/Other	215,723	-	-	-	-	-	-	-	215,723
Total	7,128,021	-	1,662,796	-	2,309,260	2,204,607	-	-	951,358
Section 8									
Moderate Rehabilitation	424,169	-	-	-	-	-	424,169	-	-
Vouchers	50,094,574	-	-	-	-	-	49,958,070	-	136,504
Total	50,518,743	-	-	-	-	-	50,382,239	-	136,504
HOPE VI	431,027	-	-	-	-	-	-	-	431,027
Grand Total ¹	\$ 75,137,220	\$ 1,392,778	\$ 1,662,796	\$ 13,124,438	\$ 2,309,260	\$ 2,204,607	\$ 51,844,352	\$ 73,577	\$ 2,525,412

¹ Totals presented above may not match the Department Detail and Summary sheets. Differences in the presentation of Inter-Departmental Charges, may cause the totals by program area to differ.

Community and Economic Development

Economic
Development

Downtown
Development

Workforce
Connection

Corporate
Relations

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Community Development	DEPARTMENT Community and Economic Development	DEPARTMENT NO. 87
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Program Goal

The Community and Economic Development Department creates or facilitates development activities that add or retain jobs, enhances city revenues and enhances the quality of life including business development in Sky Harbor Center, downtown redevelopment area and other non-redevelopment areas.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 10,059,331	\$ 10,326,680	\$ 11,098,193	7.5%
CONTRACTUAL SERVICES	12,682,900	17,846,639	12,371,494	-30.7%
INTERDEPARTMENTAL CHARGES AND CREDITS	492,496	574,023	502,875	-12.4%
SUPPLIES	128,666	218,307	188,615	-13.6%
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	2,529,093	1,335,968	2,696,962	+100.0%
MISCELLANEOUS TRANSFERS	7,233	-	-	-
TOTAL	\$ 25,899,719	\$ 30,301,617	\$ 26,858,139	-11.4%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	102.0	105.0	105.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	102.0	105.0	105.0	-

SOURCE OF FUNDS

General Funds	\$ 4,944,119	\$ 4,505,678	\$ 4,885,686	8.4%
City Improvement Funds	2,529,093	1,335,968	2,696,962	+100.0%
Community Development Block Grant Funds	910,282	845,179	476,822	-43.6%
Federal and State Grant Funds	13,684,014	16,597,707	14,069,201	-15.2%
Sports Facilities Funds	132,859	133,314	135,051	1.3%
Community Reinvestment Funds	216,471	312,051	332,608	6.6%
Aviation Funds	11,153	68,782	68,693	-0.1%
Wastewater Funds	-	-	-	-
Water Funds	574,671	553,351	567,441	2.5%
Convention Center Funds	516,453	462,791	452,677	-2.2%
Other Restricted Funds	2,380,604	5,486,796	3,172,998	-42.2%
TOTAL	\$ 25,899,719	\$ 30,301,617	\$ 26,858,139	-11.4%

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM Community Development	DEPARTMENT Community and Economic Development		DEPARTMENT NO. 87
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Downtown Development	\$ 652,163	\$ 325,434	\$ 325,398
Economic Development	8,749,173	11,581,255	9,581,181
Workforce Connection	12,812,946	15,392,842	12,825,642
Corporate Relations	663,848	1,092,095	926,081
Debt Service	2,529,093	1,335,968	2,696,962
Inter-Departmental Charges	492,496	574,023	502,875
Total	\$ 25,899,719	\$ 30,301,617	\$ 26,858,139

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM General Government	DEPARTMENT Community and Economic Development				DEPARTMENT NO. 87
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Reclassify a vacant Assistant Director to a Deputy Director position.		(\$39,000)			
Total		(\$39,000)			

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM Community Development	DEPARTMENT Community & Economic Development	DEPARTMENT NO. 87
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ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Downtown Development		9.0	-	9.0	-	9.0
Economic Development		36.0	3.0	39.0	-	39.0
Workforce Connection		54.0	(2.0)	52.0	-	52.0
Corporate Relations		2.0	3.0	5.0	-	5.0
Total Community & Economic Development		101.0	4.0	105.0	-	105.0

DETAIL BY DIVISION

Downtown Development

Full Time

Deputy Economic Dev Director	842	1.0	-	1.0	-	1.0
Economic Development Prog Mgr	038	2.0	-	2.0	-	2.0
Project Manager	036	1.0	-	1.0	-	1.0
Economic Development Spec	033	1.0	-	1.0	-	1.0
Management Asst I	031	1.0	-	1.0	-	1.0
Project Management Assistant	031	2.0	-	2.0	-	2.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		9.0	-	9.0	-	9.0
Total Downtown Development		9.0	-	9.0	-	9.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT	DEPARTMENT NO.			
Community Development		Community & Economic Development	87			
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Economic Development						
<u>Full Time</u>						
Community & Econ Dev Dir	909	1.0	-	1.0	-	1.0
Asst Com/Econ Dev Dir	906	1.0	-	1.0	-	1.0
Deputy Economic Dev Director	842	2.0	-	2.0	-	2.0
Motion Picture Assistant	727	1.0	-	1.0	-	1.0
Admin Aide*U8	726	1.0	-	1.0	-	1.0
User Technology Specialist*U3	335	2.0	-	2.0	-	2.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Business Assistance Coord	039	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0
Economic Development Prog Mgr	038	6.0	-	6.0	-	6.0
Management Asst II	037	1.0	-	1.0	-	1.0
Project Manager	036	6.0	-	6.0	-	6.0
Accountant III	035	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Accountant II	033	1.0	-	1.0	-	1.0
Economic Development Spec	033	1.0	-	1.0	-	1.0
Project Management Assistant	031	2.0	-	2.0	-	2.0
Accountant I	030	1.0	-	1.0	-	1.0
Personnel Analyst I	030	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Secretary III	025	2.0	-	2.0	-	2.0
Total Full Time		36.0	-	36.0	-	36.0
<u>Temporary</u>						
Business Assistance Coord	039	-	2.0	2.0	-	2.0
Accountant II	033	-	1.0	1.0	-	1.0
Total Temporary		-	3.0	3.0	-	3.0
Total Economic Development		36.0	3.0	39.0	-	39.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Development		Community & Economic Development			87	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Workforce Connection						
<u>Full Time</u>						
Deputy Human Services Director	842	1.0	-	1.0	-	1.0
Admin Aide	326	2.0	-	2.0	-	2.0
Workforce Development Aide	325	5.0	-	5.0	-	5.0
Secretary II	321	3.0	-	3.0	-	3.0
Workforce Development Supv *Adt	038	1.0	-	1.0	-	1.0
Workforce Development Supv	037	2.0	-	2.0	-	2.0
Project Manager	036	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Senior Workforce Dev Spec	035	1.0	-	1.0	-	1.0
Caseworker III*Workforce Dev	033	1.0	-	1.0	-	1.0
Caseworker III	032	1.0	-	1.0	-	1.0
Workforce Development Spec	031	2.0	-	2.0	-	2.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Training Specialist	030	1.0	-	1.0	-	1.0
Caseworker II	028	15.0	-	15.0	-	15.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		39.0	-	39.0	-	39.0
<u>Temporary</u>						
Workforce Development Aide	325	1.0	-	1.0	-	1.0
Customer Service Clerk	320	1.0	(1.0)	-	-	-
Accountant III	035	1.0	-	1.0	-	1.0
Accountant II	033	1.0	-	1.0	-	1.0
Caseworker III*Workforce Dev	033	1.0	-	1.0	-	1.0
Workforce Development Spec	031	5.0	1.0	6.0	-	6.0
Training Specialist	030	1.0	-	1.0	-	1.0
Caseworker II	028	4.0	(2.0)	2.0	-	2.0
Total Temporary		15.0	(2.0)	13.0	-	13.0
Total Workforce Connection		54.0	(2.0)	52.0	-	52.0
Corporate Relations						
<u>Full Time</u>						
Protocol Program Adm	838	-	1.0	1.0	-	1.0
Economic Development Prog Mgr	038	1.0	-	1.0	-	1.0
Asst Protocol Program Adm	037	-	1.0	1.0	-	1.0
Management Asst I	031	-	1.0	1.0	-	1.0
Project Management Assistant	031	1.0	-	1.0	-	1.0
Total Full Time		2.0	3.0	5.0	-	5.0
Total Corporate Relations		2.0	3.0	5.0	-	5.0
Total Community & Economic Development		101.0	4.0	105.0	-	105.0

Neighborhood Services

Coordination

Revitalization

Administrative Services

Preservation

Community Development

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Community Development	DEPARTMENT Neighborhood Services	DEPARTMENT NO. 88
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Program Goal

To preserve and improve the physical, social and economic health of Phoenix neighborhoods, support neighborhood self-reliance and enhance the quality of life of residents through community-based problem solving, neighborhood-oriented services and public/private cooperation.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 19,075,028	\$ 20,276,441	\$ 21,030,989	3.7%
CONTRACTUAL SERVICES	19,399,357	26,017,248	86,307,494	+ 100.0%
INTERDEPARTMENTAL CHARGES AND CREDITS	2,447,647	2,086,961	2,387,773	14.4%
SUPPLIES	529,832	562,036	600,502	6.8%
EQUIPMENT AND MINOR IMPROVEMENTS	19,952	-	45,000	+ 100.0%
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	(1)	(27,450)	57,456	+ 100.0%
TOTAL	\$ 41,471,815	\$ 48,915,236	\$ 110,429,214	+ 100.0%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	212.0	220.0	217.0	-1.4%
PART-TIME POSITIONS (FTE)	0.5	0.5	0.5	-
TOTAL	212.5	220.5	217.5	-1.4%

SOURCE OF FUNDS

General Funds	\$ 11,521,400	\$ 10,694,181	\$ 11,532,226	7.8%
Community Development Block Grant Funds	13,451,116	15,839,349	28,230,538	78.2%
Public Housing Funds	957,282	1,630,000	3,000,000	84.0%
Federal and State Grant Funds	15,436,835	20,603,129	67,576,056	+ 100.0%
City Improvement Funds	-	-	-	-
Other Restricted Funds	105,182	148,577	90,394	-39.2%
TOTAL	\$ 41,471,815	\$ 48,915,236	\$ 110,429,214	+ 100.0%

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM	DEPARTMENT		DEPARTMENT NO.
Community Development	Neighborhood Services		88
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Director's Office	\$ 534,415	\$ 261,915	\$ 439,067
Administrative Services	2,455,233	2,514,466	4,707,940
Community Development			
Grants Administration	4,759,879	6,656,287	12,241,683
Housing and Economic Recovery Grant	8,285,097	9,988,714	55,144,105
Neighborhood Economic Development	469,910	895,544	1,529,514
Subtotal	13,514,886	17,540,545	68,915,302
Neighborhood Revitalization			
Housing Rehabilitation and Loan Programs	9,432,437	12,961,459	20,042,214
Hardship Assistance			
Graffiti Busters	1,843,450	2,089,205	2,081,016
Lead Hazard Control Grant	754,699	1,010,701	1,088,645
Subtotal	12,030,586	16,061,365	23,211,875
Neighborhood Coordination			
Neighborhood Coordination	936,395	933,986	898,391
Neighborhood Fightback	717,419	608,874	618,230
Neighborhood Notification	80,673	85,458	19,434
Weed and Seed Grant	185,029	110,200	159,788
Housing Counseling	-	-	90,000
Subtotal	1,919,516	1,738,518	1,785,843
Neighborhood Preservation			
Code Enforcement	2,268,369	2,332,470	2,339,524
Demolitions	6,301,163	6,378,996	6,641,890
Subtotal	8,569,532	8,711,466	8,981,414
Inter-Departmental Charges	2,447,647	2,086,961	2,387,773
Total	\$ 41,471,815	\$ 48,915,236	\$ 110,429,214

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM	DEPARTMENT				DEPARTMENT NO.
Community Development	Neighborhood Services Department				88
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Eliminate a vacant Administrative Aide position responsible for notifying residents of Capital Improvement Program projects.			(1.0)	(\$11,000)	
Add funding for contract positions and materials to the Graffiti Buster program to address citywide graffiti areas.			-	109,000	
Total			-	\$98,000	

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Development		Neighborhood Services			88	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Director's Office		3.0	-	3.0	-	3.0
Administrative Services		23.0	(1.0)	22.0	(2.0)	20.0
Community Development		31.5	-	31.5	-	31.5
Neighborhood Revitalization		54.0	10.0	64.0	-	64.0
Neighborhood Coordination		19.0	(1.0)	18.0	(1.0)	17.0
Neighborhood Preservation		82.0	-	82.0	-	82.0
Total Neighborhood Services		212.5	8.0	220.5	(3.0)	217.5
DETAIL BY DIVISION						
Director's Office						
<u>Full Time</u>						
Neighborhood Services Dir	908	1.0	-	1.0	-	1.0
GIS Technician	330	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		3.0	-	3.0	-	3.0
Total Director's Office		3.0	-	3.0	-	3.0
Administrative Services						
<u>Full Time</u>						
Deputy Neighborhood Svcs Dir	842	1.0	-	1.0	-	1.0
Personnel Aide	726	1.0	-	1.0	(1.0)	-
Account Clerk III*U8	725	1.0	-	1.0	-	1.0
GIS Technician	330	1.0	-	1.0	-	1.0
Account Clerk III	325	2.0	(1.0)	1.0	-	1.0
Community Worker II	321	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg III	039	2.0	-	2.0	-	2.0
Economic Development Prog Mgr	038	1.0	-	1.0	-	1.0
Accountant IV	037	1.0	-	1.0	-	1.0
Management Asst II	037	2.0	-	2.0	-	2.0
Senior User Technology Spec	037	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Personnel Officer	035	1.0	-	1.0	(1.0)	-
Management Asst I	031	1.0	-	1.0	-	1.0
Project Management Assistant	031	1.0	-	1.0	-	1.0
Accountant I	030	1.0	-	1.0	-	1.0
Secretarial Supervisor	029	1.0	-	1.0	-	1.0
Total Full Time		22.0	(1.0)	21.0	(2.0)	19.0

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Development		Neighborhood Services			88	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
<u>Temporary</u>						
Project Manager	036	1.0	-	1.0	-	1.0
Total Temporary		1.0	-	1.0	-	1.0
Total Administrative Services		23.0	(1.0)	22.0	(2.0)	20.0
Community Development						
<u>Full Time</u>						
Deputy Neighborhood Svcs Dir	842	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Housing Development Manager	039	1.0	-	1.0	-	1.0
Economic Development Prog Mgr	038	2.0	-	2.0	-	2.0
Grants Compliance Supervisor	038	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Project Manager	036	7.0	-	7.0	-	7.0
Environmental Quality Spec	035	1.0	-	1.0	-	1.0
Housing Development Specialist	035	1.0	-	1.0	-	1.0
Project Management Assistant	031	3.0	-	3.0	-	3.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		20.0	-	20.0	-	20.0
<u>Part Time</u>						
Secretary II	321	0.5	-	0.5	-	0.5
Total Part Time		0.5	-	0.5	-	0.5
<u>Temporary</u>						
Deputy Neighborhood Svcs Dir	842	1.0	-	1.0	-	1.0
Housing Rehabilitation Spec	331	2.0	-	2.0	-	2.0
Landlord/Tenant Counselor	328	1.0	-	1.0	-	1.0
Housing Development Manager	039	2.0	-	2.0	-	2.0
Info Tech Analyst/Prg II	037	1.0	-	1.0	-	1.0
Project Manager	036	3.0	-	3.0	-	3.0
Accountant II	033	1.0	-	1.0	-	1.0
Total Temporary		11.0	-	11.0	-	11.0
Total Community Development		31.5	-	31.5	-	31.5

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

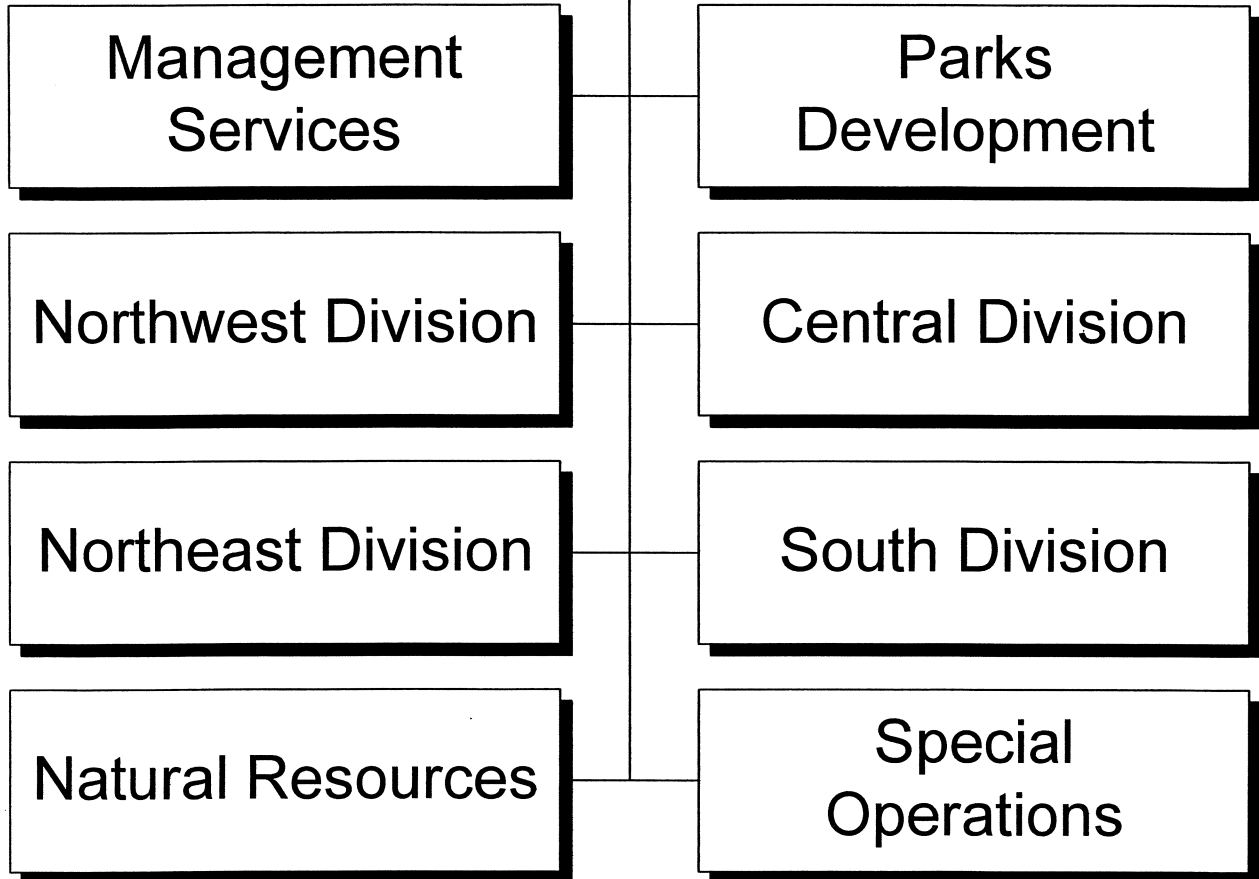
PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Development		Neighborhood Services			88	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Neighborhood Revitalization						
<u>Full Time</u>						
Deputy Neighborhood Svcs Dir	842	1.0	-	1.0	-	1.0
Housing Rehabilitation Spec	331	6.0	-	6.0	-	6.0
Neighborhood Maint Tech I	324	1.0	-	1.0	-	1.0
Rehabilitation Loan Processor	324	3.0	-	3.0	-	3.0
Community Worker II	321	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Clerk III	320	2.0	-	2.0	-	2.0
Supplies Clerk II*U2	215	1.0	-	1.0	-	1.0
Trades Helper*U2	213	11.0	-	11.0	-	11.0
Economic Development Prog Mgr	038	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Housing Rehabilitation Supv	036	1.0	-	1.0	-	1.0
Neighborhood Svcs Prog Coord	033	1.0	-	1.0	-	1.0
Community Outreach Supervisor	032	1.0	-	1.0	-	1.0
Building Maint Foreman	031	3.0	-	3.0	-	3.0
Project Management Assistant	031	2.0	-	2.0	-	2.0
Secretary III	025	1.0	-	1.0	-	1.0
Community Worker III	023	3.0	-	3.0	-	3.0
Total Full Time		41.0	-	41.0	-	41.0
<u>Temporary</u>						
Housing Rehabilitation Spec	331	4.0	2.0	6.0	-	6.0
Landlord/Tenant Counselor	328	-	1.0	1.0	-	1.0
Rehabilitation Loan Processor	324	2.0	-	2.0	-	2.0
Community Worker II	321	1.0	-	1.0	-	1.0
Trades Helper*U2	213	1.0	-	1.0	-	1.0
Management Asst II	037	-	1.0	1.0	-	1.0
Project Manager	036	2.0	3.0	5.0	-	5.0
Community Outreach Supervisor	032	-	1.0	1.0	-	1.0
Property Specialist	032	-	1.0	1.0	-	1.0
Accountant I	030	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Community Worker III	023	1.0	1.0	2.0	-	2.0
Total Temporary		13.0	10.0	23.0	-	23.0
Total Neighborhood Revitalization		54.0	10.0	64.0	-	64.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Development		Neighborhood Services			88	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Neighborhood Coordination						
<u>Full Time</u>						
Deputy Neighborhood Svcs Dir	842	1.0	-	1.0	-	1.0
Landlord/Tenant Counselor	328	3.0	-	3.0	-	3.0
Admin Aide	326	1.0	-	1.0	(1.0)	-
Secretary II	321	1.0	-	1.0	-	1.0
Economic Development Prog Mgr	038	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	(1.0)	-	-	-
Neighborhood Specialist	035	8.0	-	8.0	-	8.0
Project Management Assistant	031	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Community Worker III	023	1.0	-	1.0	-	1.0
Total Full Time		19.0	(1.0)	18.0	(1.0)	17.0
Total Neighborhood Coordination		19.0	(1.0)	18.0	(1.0)	17.0
Neighborhood Preservation						
<u>Full Time</u>						
Deputy Neighborhood Svcs Dir	842	1.0	-	1.0	-	1.0
Neighborhood Preserv Insp I	331	51.0	-	51.0	-	51.0
Neighborhood Maint Tech II	328	1.0	-	1.0	-	1.0
Neighborhood Maint Tech I	324	9.0	-	9.0	-	9.0
Secretary II	321	2.0	-	2.0	-	2.0
Management Asst II	037	1.0	-	1.0	-	1.0
Neighborhood Preserv Supv	036	2.0	-	2.0	-	2.0
Neighborhood Preserv Insp II	034	9.0	-	9.0	-	9.0
Management Asst I	031	1.0	-	1.0	-	1.0
Neighborhood Maint Tech III	029	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		79.0	-	79.0	-	79.0
<u>Temporary</u>						
Neighborhood Preserv Insp I	331	3.0	-	3.0	-	3.0
Total Temporary		3.0	-	3.0	-	3.0
Total Neighborhood Preservation		82.0	-	82.0	-	82.0
Total Neighborhood Services		212.5	8.0	220.5	(3.0)	217.5

Parks and Recreation



2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Community Enrichment	DEPARTMENT Parks and Recreation	DEPARTMENT NO. 74
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Program Goal

The Parks and Recreation Department provides and maintains a diverse parks and recreation system available and accessible to all, which contributes to the physical, mental, social and cultural needs of the community and permits outlets that cultivate a wholesome sense of civic pride and social responsibility.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 66,308,172	\$ 62,556,948	\$ 64,022,029	2.3%
CONTRACTUAL SERVICES	20,157,883	20,848,946	22,261,791	6.8%
INTERDEPARTMENTAL CHARGES AND CREDITS	3,450,431	3,362,983	2,524,266	-24.9%
SUPPLIES	4,453,279	5,637,772	5,580,757	-1.0%
EQUIPMENT AND MINOR IMPROVEMENTS	486,420	481,000	1,673,700	+100.0%
DEBT SERVICE PAYMENTS	2,000,199	410,607	332,873	-18.9%
MISCELLANEOUS TRANSFERS	(1,000)	-	-	-
TOTAL	\$ 96,855,384	\$ 93,298,256	\$ 96,395,416	3.3%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	790.0	759.0	757.0	-0.3%
PART-TIME POSITIONS (FTE)	238.3	241.4	242.4	0.4%
TOTAL	1,028.3	1,000.4	999.4	-0.1%

SOURCE OF FUNDS

General Funds	\$ 89,235,357	\$ 86,336,216	\$ 89,566,828	3.7%
Other Restricted Funds	2,703,464	3,660,472	3,636,679	-0.6%
Federal and State Grant Funds	801,488	618,261	617,380	-0.1%
Human Services Grant Funds	-	-	-	-
City Improvement Funds	2,000,199	410,607	332,873	-18.9%
Convention Center Funds	324,084	350,491	239,166	-31.8%
Parks and Preserves Funds	1,790,792	1,922,209	2,002,490	4.2%
TOTAL	\$ 96,855,384	\$ 93,298,256	\$ 96,395,416	3.3%

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM	DEPARTMENT		DEPARTMENT NO.
Community Enrichment	Parks and Recreation		74
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Director's Office			
Director's Office	\$ 981,225	\$ 1,094,918	\$ 1,125,752
Management Services	6,935,396	7,487,518	7,280,283
Subtotal	7,916,621	8,582,436	8,406,035
Operations			
Operations Administration	4,850	-	-
Central Division	11,637,222	10,101,512	10,187,501
Northeast Division	12,217,101	13,948,888	14,853,163
Northwest Division	15,588,786	15,629,775	16,474,480
South Division	16,656,149	15,077,506	15,710,971
Subtotal	56,104,108	54,757,681	57,226,115
Programs			
Programs Administration	380,474	429,051	446,544
Natural Resources	8,699,145	8,255,397	8,785,385
Parks Development	1,339,552	1,189,488	1,245,138
Specialized Operations			
Specialized Maintenance and Aquatics	9,958,311	10,074,790	11,019,200
Sports and Turf Management	7,006,543	6,235,823	6,409,860
Subtotal	27,384,025	26,184,549	27,906,127
Debt Service	2,000,199	410,607	332,873
Inter-Departmental Charges	3,450,431	3,362,983	2,524,266
Total	\$ 96,855,384	\$ 93,298,256	\$ 96,395,416

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM	DEPARTMENT				DEPARTMENT NO.
Community Enrichment	Parks and Recreation				74
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Convert a vacant full time Park Ranger II position to 1.5 FTE of part-time Park Ranger II.	(1.0)	(\$59,000)	1.5	\$52,000	
Eliminate a vacant Management Assistant I position responsible for managing concession and cell phone tower contracts.	(1.0)	(76,000)			
Reduce IT Helpdesk Support by eliminating evening and weekend coverage.	-	(26,000)			
Reduce City's portion of annual utility costs for the Arizona Science Center from 50% to 40%.	-	(46,000)			
Add staff to protect and preserve 500 additional acres and 8 miles of additional trails in the Sonoran Preserve.			2.0	171,000	
Add staff to maintain landscaping, temporary visitor center, and parking lot at Tovrea Castle.			0.5	28,000	
Implement the Council-adopted pools restoration plan, which allows for the reopening of eight previously closed pools in the Summer of 2012.			-	666,000	\$1,214,000
Total	(2.0)	(\$207,000)	4.0	\$917,000	\$1,214,000

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Parks and Recreation			74	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Director's Office		46.7	(2.8)	43.9	(1.0)	42.9
Operations		644.2	(16.1)	628.1	(1.5)	626.6
Programs		338.1	(9.7)	328.4	1.5	329.9
Total Parks and Recreation		1,029.0	(28.6)	1,000.4	(1.0)	999.4
DETAIL BY DIVISION						
Director's Office						
Director's Office						
<u>Full Time</u>						
Parks & Recreation Dir	910	1.0	-	1.0	-	1.0
Secretary II*Office Auto U8	723	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Public Information Officer	035	1.0	-	1.0	-	1.0
Recreation Coordinator III	033	2.0	-	2.0	-	2.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		7.0	-	7.0	-	7.0
<u>Part Time</u>						
Offset Press Operator	324	0.8	-	0.8	-	0.8
Equipment Op I	111	1.4	(0.8)	0.6	-	0.6
Total Part Time		2.2	(0.8)	1.4	-	1.4
Total Director's Office		9.2	(0.8)	8.4	-	8.4

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POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Parks and Recreation			74	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Management Services						
<u>Full Time</u>						
Deputy Parks & Rec Director	842	1.0	-	1.0	-	1.0
Personnel Aide	726	1.0	-	1.0	-	1.0
Personnel Clerk II	723	2.0	-	2.0	-	2.0
Account Clerk II*U8	721	2.0	-	2.0	-	2.0
User Technology Specialist*U3	335	2.0	-	2.0	-	2.0
Recreation Programmer	326	1.0	-	1.0	-	1.0
Account Clerk III	325	5.0	(1.0)	4.0	-	4.0
Youth Counselor	323	1.0	-	1.0	-	1.0
Customer Service Clerk	320	1.0	-	1.0	-	1.0
Personnel Supervisor	038	1.0	-	1.0	-	1.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Budget Analyst II	035	2.0	-	2.0	-	2.0
User Technology Specialist	035	1.0	-	1.0	-	1.0
Accountant II	033	1.0	-	1.0	-	1.0
Personnel Analyst II	033	1.0	-	1.0	-	1.0
Safety Analyst II	033	1.0	-	1.0	-	1.0
Management Asst I	031	2.0	-	2.0	(1.0)	1.0
Recreation Coordinator II	030	1.0	-	1.0	-	1.0
Clerical Supervisor	027	1.0	-	1.0	-	1.0
Total Full Time		30.0	(1.0)	29.0	(1.0)	28.0
<u>Part Time</u>						
Youth Counselor	323	1.0	-	1.0	-	1.0
Recreation Leader	321	1.8	-	1.8	-	1.8
Information Clerk	319	0.5	-	0.5	-	0.5
Recreation Instructor	318	0.2	-	0.2	-	0.2
Total Part Time		3.5	-	3.5	-	3.5
<u>Temporary</u>						
Recreation Programmer	326	3.0	(1.0)	2.0	-	2.0
Recreation Coordinator II	030	1.0	-	1.0	-	1.0
Total Temporary		4.0	(1.0)	3.0	-	3.0
Total Management Services		37.5	(2.0)	35.5	(1.0)	34.5
Total Director's Office		46.7	(2.8)	43.9	(1.0)	42.9
Operations						
Operations Administration						
<u>Full Time</u>						
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		1.0	-	1.0	-	1.0

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POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Parks and Recreation			74	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Total Operations Administration		1.0	-	1.0	-	1.0
Central Division						
<u>Full Time</u>						
Deputy Parks & Rec Director	842	1.0	-	1.0	-	1.0
Recreation Programmer	326	3.0	-	3.0	-	3.0
Secretary II	321	1.0	-	1.0	-	1.0
Building Maint Worker	120	5.0	(1.0)	4.0	-	4.0
Parks Equipment Mechanic	119	1.0	-	1.0	-	1.0
Parks Maint Mechanic	117	2.0	-	2.0	-	2.0
Supplies Clerk II	115	1.0	-	1.0	-	1.0
Equipment Op II*Gangmower Op	114	3.0	-	3.0	-	3.0
Trades Helper	113	1.0	-	1.0	-	1.0
Gardener*Sprinkler System	112	8.0	-	8.0	-	8.0
Gardener	111	20.0	-	20.0	-	20.0
Semiskilled Worker	110	2.0	-	2.0	-	2.0
Groundskeeper	108	41.0	(1.0)	40.0	-	40.0
Parks Supervisor	035	1.0	-	1.0	-	1.0
Recreation Supervisor	035	2.0	(1.0)	1.0	-	1.0
Park Manager	033	3.0	-	3.0	-	3.0
Recreation Coordinator III	033	6.0	-	6.0	-	6.0
Recreation Coordinator II	030	10.0	-	10.0	-	10.0
Parks Foreman II	029	3.0	-	3.0	-	3.0
Parks Foreman I	027	8.0	-	8.0	-	8.0
Total Full Time		122.0	(3.0)	119.0	-	119.0
<u>Part Time</u>						
Recreation Programmer	326	1.1	(0.1)	1.0	-	1.0
Recreation Leader	321	12.6	-	12.6	-	12.6
Customer Service Clerk	320	1.7	-	1.7	-	1.7
Recreation Instructor	318	6.0	-	6.0	-	6.0
Typist I	317	0.6	-	0.6	-	0.6
Parks and Recreation Aide	311	19.1	-	19.1	-	19.1
Gardener	111	0.4	-	0.4	-	0.4
Groundskeeper	108	1.6	-	1.6	-	1.6
Civic Plaza Operations Supv	035	0.1	-	0.1	-	0.1
Total Part Time		43.2	(0.1)	43.1	-	43.1
Total Central Division		165.2	(3.1)	162.1	-	162.1

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POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Parks and Recreation			74	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Northeast Division						
<u>Full Time</u>						
Deputy Parks & Rec Director	842	1.0	-	1.0	-	1.0
Recreation Programmer	326	4.0	-	4.0	-	4.0
Secretary II	321	1.0	-	1.0	-	1.0
Customer Service Clerk	320	1.0	-	1.0	-	1.0
Building Maint Worker	120	4.0	-	4.0	-	4.0
Parks Equipment Mechanic	119	1.0	-	1.0	-	1.0
Parks Maint Mech*Plumb Install	119	2.0	-	2.0	-	2.0
Supplies Clerk II	115	1.0	-	1.0	-	1.0
Equipment Op II*Gangmower Op	114	4.0	-	4.0	-	4.0
Landscape Equipment Operator	114	1.0	-	1.0	-	1.0
Gardener*Sprinkler System	112	15.0	(2.0)	13.0	-	13.0
Gardener	111	13.0	(1.0)	12.0	-	12.0
Semiskilled Worker	110	3.0	-	3.0	-	3.0
Groundskeeper	108	33.0	-	33.0	-	33.0
Parks Supervisor	035	1.0	-	1.0	-	1.0
Recreation Supervisor	035	1.0	-	1.0	-	1.0
Recreation Coordinator III	033	5.0	-	5.0	-	5.0
Recreation Coordinator II	030	8.0	(1.0)	7.0	-	7.0
Parks Foreman II	029	1.0	-	1.0	-	1.0
Parks Foreman I	027	6.0	-	6.0	-	6.0
Total Full Time		106.0	(4.0)	102.0	-	102.0
<u>Part Time</u>						
Youth Counselor	323	2.0	-	2.0	-	2.0
Recreation Leader	321	14.0	-	14.0	-	14.0
Customer Service Clerk	320	1.1	-	1.1	-	1.1
Recreation Instructor	318	9.8	-	9.8	-	9.8
Parks and Recreation Aide	311	4.2	-	4.2	-	4.2
Gardener	111	0.3	-	0.3	-	0.3
Groundskeeper	108	1.9	-	1.9	-	1.9
Total Part Time		33.3	-	33.3	-	33.3
Total Northeast Division		139.3	(4.0)	135.3	-	135.3

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POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Parks and Recreation			74	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Northwest Division						
<u>Full Time</u>						
Deputy Parks & Rec Director	842	1.0	-	1.0	-	1.0
Recreation Programmer	326	5.0	-	5.0	-	5.0
Secretary II	321	1.0	-	1.0	-	1.0
Customer Service Clerk	320	3.0	-	3.0	(1.0)	2.0
Building Maint Worker	120	4.0	-	4.0	-	4.0
Parks Equipment Mechanic	119	3.0	-	3.0	-	3.0
Parks Maint Mechanic	117	3.0	(1.0)	2.0	-	2.0
Supplies Clerk II	115	1.0	-	1.0	-	1.0
Equipment Op II*Gangmower Op	114	5.0	-	5.0	-	5.0
Landscape Equipment Operator	114	2.0	-	2.0	-	2.0
Trades Helper	113	2.0	-	2.0	-	2.0
Gardener*Sprinkler System	112	18.0	(1.0)	17.0	-	17.0
Gardener	111	18.0	-	18.0	-	18.0
Semiskilled Worker	110	2.0	-	2.0	-	2.0
Groundskeeper	108	51.0	-	51.0	-	51.0
Parks Supervisor	035	2.0	(1.0)	1.0	-	1.0
Recreation Supervisor	035	2.0	(1.0)	1.0	-	1.0
Recreation Coordinator III	033	7.0	-	7.0	-	7.0
Recreation Coordinator II	030	5.0	-	5.0	-	5.0
Parks Foreman II	029	3.0	-	3.0	-	3.0
Parks Foreman I	027	12.0	-	12.0	-	12.0
Total Full Time		150.0	(4.0)	146.0	(1.0)	145.0
<u>Part Time</u>						
Recreation Leader	321	10.8	-	10.8	-	10.8
Customer Service Clerk	320	0.5	-	0.5	-	0.5
Recreation Instructor	318	8.0	-	8.0	-	8.0
Typist I	317	0.1	-	0.1	-	0.1
Parks and Recreation Aide	311	9.4	-	9.4	-	9.4
Gardener	111	0.3	-	0.3	-	0.3
Groundskeeper	108	5.6	-	5.6	-	5.6
Total Part Time		34.7	-	34.7	-	34.7
Total Northwest Division		184.7	(4.0)	180.7	(1.0)	179.7

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PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Parks and Recreation			74	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
South Division						
<u>Full Time</u>						
Deputy Parks & Rec Director	842	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Customer Service Clerk	320	2.0	-	2.0	-	2.0
Building Maint Worker	120	4.0	-	4.0	-	4.0
Parks Equipment Mechanic	119	3.0	-	3.0	-	3.0
Parks Maint Mech*Plumb Install	119	1.0	-	1.0	-	1.0
Parks Maint Mechanic	117	3.0	(1.0)	2.0	-	2.0
Supplies Clerk II	115	1.0	-	1.0	-	1.0
Equipment Op II*Gangmower Op	114	5.0	(1.0)	4.0	-	4.0
Landscape Equipment Operator	114	1.0	-	1.0	-	1.0
Trades Helper	113	1.0	-	1.0	-	1.0
Gardener*Sprinkler System	112	11.0	(1.0)	10.0	-	10.0
Gardener	111	8.0	-	8.0	-	8.0
Semiskilled Worker	110	4.0	-	4.0	-	4.0
Groundskeeper	108	36.0	(1.0)	35.0	-	35.0
Park Manager	033	1.0	-	1.0	-	1.0
Recreation Coordinator III	033	5.0	-	5.0	-	5.0
Recreation Coordinator II	030	10.0	-	10.0	(1.0)	9.0
Parks Foreman II	029	3.0	-	3.0	-	3.0
Parks Foreman I	027	7.0	-	7.0	-	7.0
Total Full Time		108.0	(4.0)	104.0	(1.0)	103.0
<u>Part Time</u>						
Recreation Leader	321	33.5	-	33.5	-	33.5
Recreation Instructor	318	4.3	-	4.3	-	4.3
Parks and Recreation Aide	311	5.9	-	5.9	-	5.9
Groundskeeper	108	1.3	-	1.3	0.5	1.8
Total Part Time		45.0	-	45.0	0.5	45.5
<u>Temporary</u>						
Parks Equipment Mechanic	119	1.0	(1.0)	-	-	-
Total Temporary		1.0	(1.0)	-	-	-
Total South Division		154.0	(5.0)	149.0	(0.5)	148.5
Total Operations		644.2	(16.1)	628.1	(1.5)	626.6

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POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Parks and Recreation			74	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Programs						
Programs Administration						
<u>Full Time</u>						
Asst Parks & Rec Director	906	1.0	-	1.0	-	1.0
Gardener* Sprinkler System	112	1.0	-	1.0	-	1.0
Groundskeeper	108	3.0	-	3.0	-	3.0
Park Ranger II	026	1.0	-	1.0	-	1.0
Total Full Time		6.0	-	6.0	-	6.0
Total Programs Administration		6.0	-	6.0	-	6.0
Natural Resources						
<u>Full Time</u>						
Deputy Parks & Rec Director	842	1.0	-	1.0	-	1.0
Recreation Programmer	326	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Customer Service Clerk	320	1.0	-	1.0	-	1.0
Trades Helper	113	1.0	-	1.0	-	1.0
Gardener* Sprinkler System	112	2.0	-	2.0	-	2.0
Gardener	111	1.0	-	1.0	-	1.0
Semiskilled Worker	110	1.0	-	1.0	-	1.0
Groundskeeper	108	13.0	-	13.0	-	13.0
Management Asst II	037	1.0	(1.0)	-	-	-
Pueblo Grande Administrator	037	1.0	-	1.0	-	1.0
City Archaeologist	036	1.0	-	1.0	-	1.0
Parks Supervisor	035	3.0	-	3.0	-	3.0
Museum Curator	034	1.0	-	1.0	-	1.0
Park Manager	033	1.0	-	1.0	-	1.0
Recreation Coordinator II	030	1.0	-	1.0	-	1.0
Museum Assistant	029	2.0	-	2.0	-	2.0
Parks Foreman II	029	1.0	-	1.0	-	1.0
Park Ranger III	028	9.0	-	9.0	-	9.0
Parks Foreman I	027	3.0	-	3.0	-	3.0
Park Ranger II	026	49.0	(1.0)	48.0	(1.0)	47.0
Total Full Time		95.0	(2.0)	93.0	(1.0)	92.0
<u>Part Time</u>						
Museum Aide	325	1.3	-	1.3	-	1.3
Recreation Leader	321	2.1	-	2.1	(1.0)	1.1
Recreation Instructor	318	2.1	-	2.1	-	2.1
Parks and Recreation Aide	311	1.0	-	1.0	-	1.0
Park Ranger II	026	-	-	-	1.5	1.5
Total Part Time		6.5	-	6.5	0.5	7.0
Total Natural Resources		101.5	(2.0)	99.5	(0.5)	99.0

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POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Parks and Recreation			74	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Parks Development						
<u>Full Time</u>						
Management Asst III	840	1.0	-	1.0	-	1.0
GIS Technician	330	1.0	-	1.0	-	1.0
Principal Landscape Architect	039	1.0	-	1.0	-	1.0
Landscape Architect II	036	4.0	-	4.0	-	4.0
Landscape Architect I	033	3.0	-	3.0	-	3.0
Recreation Coordinator II	030	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		12.0	-	12.0	-	12.0
Total Parks Development		12.0	-	12.0	-	12.0
Specialized Maintenance and Aquatics						
<u>Full Time</u>						
Account Clerk II	321	1.0	-	1.0	-	1.0
Welder	122	1.0	-	1.0	-	1.0
Building Maint Worker	120	8.0	-	8.0	-	8.0
Parks Equipment Mechanic	119	1.0	-	1.0	-	1.0
Parks Maint Mech*Plumb Install	119	6.0	-	6.0	-	6.0
Parks Maint Mechanic	117	1.0	-	1.0	-	1.0
Backhoe/Loader Op	116	1.0	-	1.0	-	1.0
Equipment Op III	116	5.0	(1.0)	4.0	-	4.0
Supplies Clerk II	115	1.0	-	1.0	-	1.0
Urban Forestry Technician	115	9.0	(1.0)	8.0	-	8.0
Equipment Op II	113	6.0	-	6.0	-	6.0
Trades Helper	113	5.0	-	5.0	-	5.0
Gardener*Sprinkler System	112	5.0	-	5.0	-	5.0
Gardener	111	11.0	-	11.0	-	11.0
Groundskeeper	108	13.0	(1.0)	12.0	-	12.0
Parks Special Operations Supv	037	1.0	-	1.0	-	1.0
Recreation Supv*Aquatics	036	1.0	-	1.0	-	1.0
Parks Supervisor	035	1.0	-	1.0	-	1.0
Forestry Supervisor	034	1.0	-	1.0	-	1.0
Parks Special Maintenance Supv	034	1.0	-	1.0	-	1.0
Recreation Coord III*Aquatics	034	2.0	-	2.0	-	2.0
Water Resource Specialist	033	1.0	-	1.0	-	1.0
Building Maint Foreman	031	1.0	-	1.0	-	1.0
Parks Specialized Maint Frmn	031	1.0	-	1.0	-	1.0
Parks Foreman II	029	4.0	(2.0)	2.0	-	2.0
Parks Foreman I	027	6.0	-	6.0	-	6.0
Supplies Clerk III*U7	027	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		96.0	(5.0)	91.0	-	91.0

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POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Parks and Recreation			74	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
<u>Part Time</u>						
Account Clerk I*U8	719	0.3	-	0.3	-	0.3
Pool Manager	324	8.0	-	8.0	-	8.0
Assistant Pool Manager	321	1.1	-	1.1	-	1.1
Recreation Leader	321	1.0	-	1.0	-	1.0
Lifeguard	317	19.9	9.2	29.1	-	29.1
Parks & Recreation Aide*Cash	313	(0.3)	0.6	0.3	-	0.3
Parks and Recreation Aide	311	10.5	(4.0)	6.5	-	6.5
Equipment Op II	113	0.6	(0.6)	-	-	-
Total Part Time		41.1	5.2	46.3	-	46.3
<u>Temporary</u>						
Landscape Equipment Operator	114	1.0	(1.0)	-	-	-
Total Temporary		1.0	(1.0)	-	-	-
Total Specialized Maintenance and Aquatics		138.1	(0.8)	137.3	-	137.3
<u>Sports and Turf Management</u>						
<u>Full Time</u>						
Deputy Parks & Rec Director	842	1.0	-	1.0	-	1.0
Recreation Programmer	326	1.0	-	1.0	-	1.0
Building Maint Worker	120	2.0	-	2.0	-	2.0
Equipment Op II*Gangmower Op	114	3.0	(1.0)	2.0	-	2.0
Gardener*Sprinkler System	112	7.0	(3.0)	4.0	-	4.0
Gardener	111	3.0	-	3.0	-	3.0
Greenskeeper	111	8.0	(3.0)	5.0	-	5.0
Semiskilled Worker	110	-	-	-	1.0	1.0
Groundskeeper	108	10.0	-	10.0	-	10.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Parks Supervisor	035	1.0	-	1.0	-	1.0
Recreation Supervisor	035	1.0	-	1.0	-	1.0
Park Manager	033	3.0	-	3.0	-	3.0
Recreation Coordinator III	033	3.0	-	3.0	-	3.0
Parks Specialized Maint Frmn	031	1.0	-	1.0	-	1.0
Recreation Coordinator II	030	3.0	-	3.0	-	3.0
Parks Foreman I	027	4.0	-	4.0	-	4.0
Park Ranger II	026	-	-	-	1.0	1.0
Total Full Time		52.0	(7.0)	45.0	2.0	47.0
<u>Part Time</u>						
Recreation Programmer	326	0.9	(0.9)	-	-	-
Recreation Leader	321	12.2	-	12.2	-	12.2
Recreation Instructor	318	6.2	-	6.2	-	6.2
Parks and Recreation Aide	311	6.1	-	6.1	-	6.1
Groundskeeper	108	3.1	-	3.1	-	3.1
Total Part Time		28.5	(0.9)	27.6	-	27.6

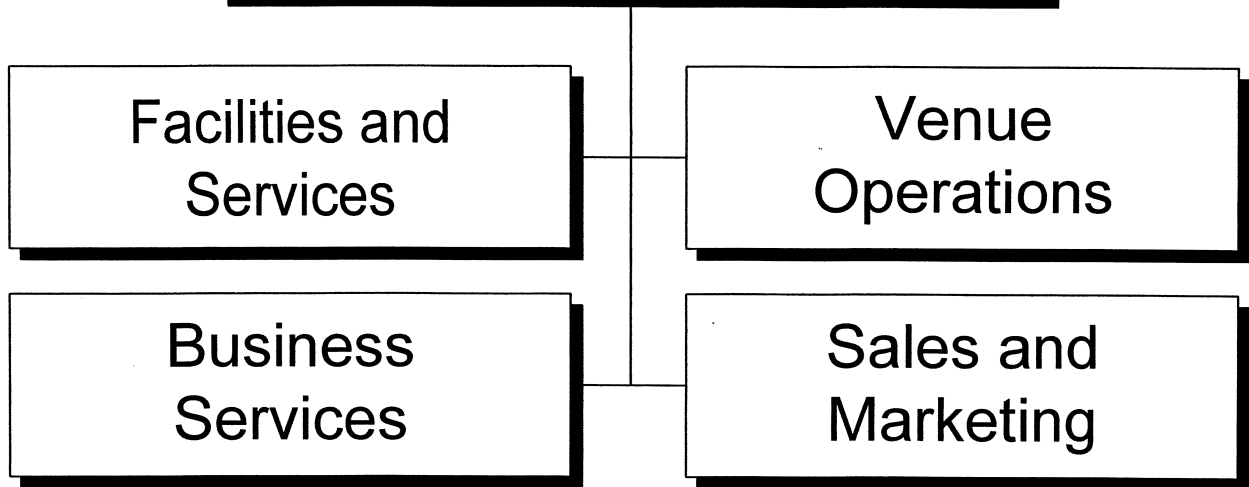
CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Parks and Recreation			74	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
<u>Temporary</u>						
Parks Maint Mechanic	117	-	1.0	1.0	-	1.0
Total Temporary		-	1.0	1.0	-	1.0
Total Sports and Turf Management		80.5	(6.9)	73.6	2.0	75.6
Total Programs		338.1	(9.7)	328.4	1.5	329.9
Total Parks and Recreation		1,029.0	(28.6)	1,000.4	(1.0)	999.4

Phoenix Convention Center



2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Community Enrichment	DEPARTMENT Phoenix Convention Center	DEPARTMENT NO. 76
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Program Goal

The Phoenix Convention Center encourages organizations to hold conventions and trade shows in Phoenix, and facilitates activities that expand the leisure time activities for the general public by providing diversified entertainment and cultural programs in downtown Phoenix.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 22,451,740	\$ 22,513,077	\$ 23,330,571	3.6%
CONTRACTUAL SERVICES	21,936,315	22,527,328	21,882,390	-2.9%
INTERDEPARTMENTAL CHARGES AND CREDITS	1,170,613	1,379,004	1,117,858	-18.9%
SUPPLIES	711,330	1,192,791	1,156,521	-3.0%
EQUIPMENT AND MINOR IMPROVEMENTS	77,372	40,000	-	-100.0%
DEBT SERVICE PAYMENTS	-	-	11,972	+100.0%
MISCELLANEOUS TRANSFERS	(3,586)	-	-	-
TOTAL	\$ 46,343,784	\$ 47,652,200	\$ 47,499,312	-0.3%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	258.0	258.0	255.0	-1.2%
PART-TIME POSITIONS (FTE)	20.3	18.0	18.0	-
TOTAL	278.3	276.0	273.0	-1.1%

SOURCE OF FUNDS

Convention Center Funds	\$ 44,426,168	\$ 45,713,076	\$ 45,597,184	-0.3%
Sports Facilities Funds	500,000	440,000	470,000	6.8%
General Funds	1,314,836	1,392,669	1,307,476	-6.1%
City Improvement Funds	-	-	11,972	+100.0%
Other Restricted	102,780	106,455	112,680	5.8%
TOTAL	\$ 46,343,784	\$ 47,652,200	\$ 47,499,312	-0.3%

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM Community Enrichment	DEPARTMENT Phoenix Convention Center		DEPARTMENT NO. 76
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Administration	\$ 998,377	\$ 1,028,633	\$ 741,762
Business Services	3,993,198	4,123,762	4,323,351
Facilities & Services	14,668,637	15,100,989	15,737,630
Sales and Marketing	2,984,699	3,075,270	3,209,989
Venue Operations	22,028,260	22,504,542	21,886,750
Tourism and Hospitality	500,000	440,000	470,000
Debt Service	-	-	11,972
Inter-Departmental Charges	1,170,613	1,379,004	1,117,858
Total	\$ 46,343,784	\$ 47,652,200	\$ 47,499,312

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM Community Enrichment	DEPARTMENT Phoenix Convention Center				DEPARTMENT NO. 76
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
No Changes					

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM Community Enrichment	DEPARTMENT Phoenix Convention Center	DEPARTMENT NO. 76
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ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Administration		14.4	(0.8)	13.6	(3.0)	10.6
Business Services		33.4	-	33.4	-	33.4
Operations		182.0	(1.0)	181.0	-	181.0
Sales and Marketing		32.0	-	32.0	-	32.0
Venue Management		16.5	(0.5)	16.0	-	16.0
Total Phoenix Convention Center		278.3	(2.3)	276.0	(3.0)	273.0

DETAIL BY DIVISION

Administration

Full Time

Convention Center Dir	908	1.0	-	1.0	-	1.0
Personnel Clerk II	723	2.0	-	2.0	-	2.0
Secretary II	321	2.0	-	2.0	-	2.0
Project Manager	036	1.0	-	1.0	-	1.0
Personnel Officer	035	1.0	-	1.0	(1.0)	-
Curriculum/Training Coord	033	1.0	-	1.0	(1.0)	-
Safety Analyst II	033	1.0	-	1.0	(1.0)	-
Admin Asst I	030	2.0	-	2.0	-	2.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		12.0	-	12.0	(3.0)	9.0

Part Time

Civic Plaza Worker	207	2.4	(0.8)	1.6	-	1.6
Total Part Time		2.4	(0.8)	1.6	-	1.6
Total Administration		14.4	(0.8)	13.6	(3.0)	10.6

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Phoenix Convention Center			76	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Business Services						
<u>Full Time</u>						
Deputy Convention Center Dir	842	1.0	-	1.0	-	1.0
Admin Aide	326	1.0	-	1.0	-	1.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Account Clerk II	321	1.0	-	1.0	-	1.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0
Lead User Technology Spec	039	1.0	-	1.0	-	1.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg II	037	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Contracts Specialist II	035	2.0	-	2.0	-	2.0
User Technology Specialist	035	3.0	-	3.0	-	3.0
Accountant II	033	3.0	-	3.0	-	3.0
Budget Analyst I	032	1.0	-	1.0	-	1.0
Management Asst I	031	2.0	-	2.0	-	2.0
Accountant I	030	2.0	-	2.0	-	2.0
Ticket Services Supervisor	030	1.0	-	1.0	-	1.0
Asst Ticket Services Supv	027	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		29.0	-	29.0	-	29.0
<u>Part Time</u>						
Ticket Seller	320	4.4	-	4.4	-	4.4
Total Part Time		4.4	-	4.4	-	4.4
Total Business Services		33.4	-	33.4	-	33.4

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Phoenix Convention Center			76	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Operations						
<u>Full Time</u>						
Deputy Convention Center Dir	842	1.0	-	1.0	-	1.0
Support Services Aide	324	2.0	-	2.0	-	2.0
User Technology Specialist*U2	228	4.0	-	4.0	-	4.0
Building Equip Op II*U2	223	2.0	-	2.0	-	2.0
Electrician*Lead	223	4.0	-	4.0	-	4.0
Building Equip Op I	222	10.0	-	10.0	-	10.0
Electrician	222	9.0	-	9.0	-	9.0
Welder*U2	222	1.0	-	1.0	-	1.0
Building Maint Worker*U2	220	13.0	-	13.0	-	13.0
Communications Technician	218	2.0	-	2.0	-	2.0
Locksmith	217	1.0	-	1.0	-	1.0
Supplies Clerk II*U2	215	2.0	-	2.0	-	2.0
Trades Helper*U2	213	3.0	-	3.0	-	3.0
Supplies Clerk I*U2	212	3.0	-	3.0	-	3.0
Gardener*U2	211	1.0	-	1.0	-	1.0
Event Services Worker	210	55.0	-	55.0	-	55.0
Convention Center Maint Supt	039	1.0	-	1.0	-	1.0
Lead User Technology Spec	039	1.0	-	1.0	-	1.0
Building Facilities Supt	038	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Production Services Manager	037	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	2.0	-	2.0	-	2.0
Project Manager	036	1.0	-	1.0	-	1.0
Asst Production Services Mgr	035	1.0	-	1.0	-	1.0
Event Services Manager	035	1.0	-	1.0	-	1.0
User Technology Specialist	035	2.0	-	2.0	-	2.0
Security Systems Supervisor	034	1.0	-	1.0	-	1.0
Senior Building Equipment Supv	034	1.0	-	1.0	-	1.0
Asst Event Services Manager	033	1.0	-	1.0	-	1.0
Building Maintenance Supv	033	2.0	-	2.0	-	2.0
Facilities Service Coordinator	033	1.0	-	1.0	-	1.0
Production Coordinator	033	5.0	-	5.0	-	5.0
Asst Security Systems Supv	032	1.0	-	1.0	-	1.0
Building Equipment Supervisor	032	2.0	-	2.0	-	2.0
Electrical Maintenance Foreman	032	2.0	-	2.0	-	2.0
Building Maint Foreman	031	3.0	-	3.0	-	3.0
Parks Foreman I	027	1.0	-	1.0	-	1.0
Production Assistant	027	4.0	-	4.0	-	4.0
Supplies Clerk III*U7	027	1.0	-	1.0	-	1.0
Event Services Supervisor	026	7.0	-	7.0	-	7.0
Secretary III	025	3.0	-	3.0	-	3.0
Event Services Lead	023	19.0	-	19.0	-	19.0
Total Full Time		179.0	-	179.0	-	179.0

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Phoenix Convention Center			76	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
<u>Part Time</u>						
Customer Service Clerk	320	2.0	-	2.0	-	2.0
Municipal Worker Trainee	100	1.0	(1.0)	-	-	-
Total Part Time		3.0	(1.0)	2.0	-	2.0
Total Operations		182.0	(1.0)	181.0	-	181.0
Sales and Marketing						
<u>Full Time</u>						
Deputy Convention Center Dir	842	1.0	-	1.0	-	1.0
Planning Graphic Designer	332	1.0	-	1.0	-	1.0
Admin Aide	326	1.0	-	1.0	-	1.0
Support Services Aide	324	2.0	-	2.0	-	2.0
Secretary II	321	1.0	-	1.0	-	1.0
Sign Specialist II*U2	215	1.0	-	1.0	-	1.0
Senior Sales/Marketing Supv	038	2.0	-	2.0	-	2.0
Facility Coordinator	036	1.0	-	1.0	-	1.0
Sales Supervisor	036	1.0	-	1.0	-	1.0
Public Information Officer	035	1.0	-	1.0	-	1.0
Sales Manager	033	8.0	-	8.0	-	8.0
Events Coordinator	031	6.0	-	6.0	-	6.0
Event Services Lead	023	1.0	-	1.0	-	1.0
Total Full Time		27.0	-	27.0	-	27.0
<u>Part Time</u>						
Events Representative	326	2.5	-	2.5	-	2.5
Events Representative-PT	326	2.5	-	2.5	-	2.5
Total Part Time		5.0	-	5.0	-	5.0
Total Sales and Marketing		32.0	-	32.0	-	32.0
Venue Management						
<u>Full Time</u>						
Deputy Convention Center Dir	842	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Economic Development Prog Mgr	038	1.0	-	1.0	-	1.0
Event Operations Manager	038	1.0	-	1.0	-	1.0
Facility Coordinator	036	4.0	-	4.0	-	4.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Volunteer Coordinator	033	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		11.0	-	11.0	-	11.0
<u>Part Time</u>						
Customer Service Clerk	320	5.5	(0.5)	5.0	-	5.0
Total Part Time		5.5	(0.5)	5.0	-	5.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Phoenix Convention Center			76	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Total Venue Management		16.5	(0.5)	16.0	-	16.0
Total Phoenix Convention Center		278.3	(2.3)	276.0	(3.0)	273.0

Human Services

Community Services

Education

Senior Services

Management Services

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Community Enrichment	DEPARTMENT Human Services	DEPARTMENT NO. 89
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Program Goal

The Human Services Department promotes self-sufficiency by providing a wide array of services that foster the economic, physical and social well-being of residents.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 28,268,970	\$ 29,558,931	\$ 28,750,897	-2.7%
CONTRACTUAL SERVICES	29,851,569	29,145,391	29,951,740	2.8%
INTERDEPARTMENTAL CHARGES AND CREDITS	2,001,485	1,875,870	1,318,851	-29.7%
SUPPLIES	2,255,168	2,345,889	2,252,385	-4.0%
EQUIPMENT AND MINOR IMPROVEMENTS	72,748	39,094	15,350	-60.7%
DEBT SERVICE PAYMENTS	419,451	68,872	87,391	26.9%
MISCELLANEOUS TRANSFERS	(36,403)	1	-	-100.0%
TOTAL	\$ 62,832,988	\$ 63,034,048	\$ 62,376,614	-1.0%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	422.0	381.0	381.0	-
PART-TIME POSITIONS (FTE)	36.0	34.5	35.3	2.3%
TOTAL	458.0	415.5	416.3	0.2%

SOURCE OF FUNDS

Human Services Grant Funds	\$ 43,627,607	\$ 44,172,464	\$ 42,765,750	-3.2%
General Funds	17,642,828	17,763,656	18,493,191	4.1%
Community Development Block Grant Funds	839,322	665,029	674,710	1.5%
Federal and State Grant Funds	8,911	23,455	15,000	-36.0%
Water Funds	250,000	250,000	250,000	-
City Improvement Funds	419,451	68,872	87,391	26.9%
Transit 2000 Funds	-	-	-	-
Other Restricted Funds	44,869	90,572	90,572	-
TOTAL	\$ 62,832,988	\$ 63,034,048	\$ 62,376,614	-1.0%

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM	DEPARTMENT		DEPARTMENT NO.
Community Enrichment	Human Services		89
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Management Services			
Director's Office	\$ 654,247	\$ 470,093	\$ 473,629
Management Services Division	3,094,045	3,002,029	3,263,031
Subtotal	3,748,292	3,472,122	3,736,660
Education			
Head Start	24,952,624	23,992,135	24,484,052
Senior Services			
Administration	942,745	822,810	750,833
Meals/Nutrition	4,111,358	4,405,564	4,645,675
Multiple Purpose	3,882,971	4,378,274	4,399,228
Counseling	(2,276)	-	-
Employment	416,475	-	-
Transportation			
Subtotal	9,351,273	9,606,648	9,795,736
Community Services			
Administration	872,977	909,229	900,779
Client Services	15,088,525	15,670,267	14,872,096
Community Initiatives	337,489	110,057	112,072
Homeless Programs	4,680,563	6,427,095	6,197,984
Youthbuild	267,717	7,727	-
Family Advocacy Center	1,112,592	894,026	870,993
Subtotal	22,359,863	24,018,401	22,953,924
Debt Service	419,451	68,872	87,391
Inter-Departmental Charges	2,001,485	1,875,870	1,318,851
Total	\$ 62,832,988	\$ 63,034,048	\$ 62,376,614

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM Community Enrichment	DEPARTMENT Human Services				DEPARTMENT NO. 89
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Eliminate a vacant Human Services Program Coordinator position.	(1.0)	(\$110,000)			
Add staff, contractual services and internal charges for the new Helen Drake Senior Center.			1.8	\$144,000	
	(1.0)	(\$110,000)	1.8	\$144,000	

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Human Services			89	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Management Services		38.0	-	38.0	-	38.0
Education		147.0	13.0	160.0	-	160.0
Senior Services		165.0	(48.5)	116.5	1.8	118.3
Community Services		108.0	(7.0)	101.0	(1.0)	100.0
Total Human Services		458.0	(42.5)	415.5	0.8	416.3
DETAIL BY DIVISION						
Management Services						
Director's Office						
Full Time						
Human Services Director	908	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		5.0	-	5.0	-	5.0
Total Director's Office		5.0	-	5.0	-	5.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Human Services			89	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Management Services Division						
<u>Full Time</u>						
Personnel Aide	726	1.0	-	1.0	-	1.0
Personnel Clerk II	723	2.0	-	2.0	-	2.0
Personnel Clerk I	721	1.0	-	1.0	-	1.0
User Technology Specialist*U3	335	2.0	-	2.0	-	2.0
Admin Aide	326	1.0	-	1.0	-	1.0
Account Clerk III	325	2.0	-	2.0	-	2.0
Secretary II	321	1.0	-	1.0	-	1.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0
Lead User Technology Spec	039	1.0	-	1.0	-	1.0
Personnel Supervisor	038	1.0	-	1.0	-	1.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Human Services Planning Supv	037	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg II	037	3.0	-	3.0	-	3.0
Management Asst II	037	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	1.0	-	1.0	-	1.0
Accountant III	035	2.0	-	2.0	-	2.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Contracts Specialist II	035	1.0	-	1.0	-	1.0
Accountant II	033	3.0	-	3.0	-	3.0
Curriculum/Training Coord	033	1.0	-	1.0	-	1.0
Personnel Analyst II	033	1.0	-	1.0	-	1.0
Volunteer Coordinator	033	1.0	-	1.0	-	1.0
Accountant I	030	1.0	-	1.0	-	1.0
Total Full Time		33.0	-	33.0	-	33.0
Total Management Services Division		33.0	-	33.0	-	33.0
Total Management Services		38.0	-	38.0	-	38.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Human Services			89	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Education						
Head Start						
<u>Full Time</u>						
Deputy Human Services Director	842	1.0	-	1.0	-	1.0
Caseworker I	325	51.0	-	51.0	-	51.0
Secretary II	321	2.0	-	2.0	-	2.0
Clerk I	316	3.0	-	3.0	-	3.0
Laborer	108	1.0	-	1.0	-	1.0
Human Svcs Prog Coord*Ctr Ops	038	1.0	-	1.0	-	1.0
Human Services Program Coord	037	2.0	-	2.0	-	2.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Head Start Area Supervisor	035	3.0	-	3.0	-	3.0
Dietitian	033	1.0	-	1.0	-	1.0
Head Start Education Spec	033	4.0	-	4.0	-	4.0
Youth Services Coordinator	033	1.0	-	1.0	-	1.0
Caseworker III	032	7.0	-	7.0	-	7.0
Caseworker II*MentalHealthSpec	030	4.0	-	4.0	-	4.0
Training Specialist	030	3.0	-	3.0	-	3.0
Caseworker II	028	1.0	-	1.0	-	1.0
Head Start Educator*Prog Asst	028	10.0	-	10.0	-	10.0
Head Start Educator	026	7.0	-	7.0	-	7.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		104.0	-	104.0	-	104.0
<u>Temporary</u>						
Caseworker I	325	2.0	12.0	14.0	-	14.0
Youth Counselor	323	30.0	-	30.0	-	30.0
Secretary II	321	1.0	-	1.0	-	1.0
Clerk I	316	4.0	1.0	5.0	-	5.0
Admin Asst II	035	-	1.0	1.0	-	1.0
Head Start Area Supervisor	035	1.0	-	1.0	-	1.0
Caseworker III	032	1.0	-	1.0	-	1.0
Training Specialist	030	1.0	(1.0)	-	-	-
Caseworker II	028	1.0	-	1.0	-	1.0
Head Start Educator*Prog Asst	028	2.0	-	2.0	-	2.0
Total Temporary		43.0	13.0	56.0	-	56.0
Total Head Start		147.0	13.0	160.0	-	160.0
Total Education		147.0	13.0	160.0	-	160.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Human Services			89	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Senior Services						
Administration						
<u>Full Time</u>						
Deputy Human Services Director	842	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	1.0	2.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		4.0	-	4.0	1.0	5.0
Total Administration		4.0	-	4.0	1.0	5.0
Meals/Nutrition						
<u>Full Time</u>						
Cook	322	12.0	-	12.0	-	12.0
Secretary II	321	2.0	-	2.0	-	2.0
Laborer	108	4.0	-	4.0	-	4.0
Dietitian	033	1.0	-	1.0	-	1.0
Meal Delivery Supervisor	025	5.0	-	5.0	-	5.0
Total Full Time		24.0	-	24.0	-	24.0
<u>Part Time</u>						
Cook	322	1.8	-	1.8	-	1.8
Communications Clerk	320	0.8	-	0.8	-	0.8
Food Service Worker	320	7.4	-	7.4	0.8	8.2
Meal Delivery Aide	320	24.5	-	24.5	-	24.5
Total Part Time		34.5	-	34.5	0.8	35.3
Total Meals/Nutrition		58.5	-	58.5	0.8	59.3
Multiple Purpose						
<u>Full Time</u>						
Recreation Programmer	326	2.0	-	2.0	-	2.0
Senior Center Assistant	322	16.0	-	16.0	-	16.0
Secretary II	321	8.0	-	8.0	-	8.0
Human Services Program Coord	037	1.0	-	1.0	-	1.0
Senior Programs Supervisor II	032	5.0	-	5.0	-	5.0
Senior Programs Supervisor I	030	13.0	-	13.0	-	13.0
Total Full Time		45.0	-	45.0	-	45.0
Total Multiple Purpose		45.0	-	45.0	-	45.0
Counseling						
<u>Full Time</u>						
Secretary II	321	1.0	-	1.0	-	1.0
Caseworker III	032	1.0	-	1.0	-	1.0
Caseworker II	028	7.0	-	7.0	-	7.0
Total Full Time		9.0	-	9.0	-	9.0

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Human Services			89	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Total Counseling		9.0	-	9.0	-	9.0
Transportation						
<u>Full Time</u>						
Transportation Clerk	320	4.0	(4.0)	-	-	-
Minibus Operator*Dispatcher	114	2.0	(2.0)	-	-	-
Minibus Operator	113	37.0	(37.0)	-	-	-
Transportation Supervisor	036	1.0	(1.0)	-	-	-
Admin Asst I	030	1.0	(1.0)	-	-	-
Asst Transportation Supervisor	029	2.0	(2.0)	-	-	-
Total Full Time		47.0	(47.0)	-	-	-
<u>Part Time</u>						
Minibus Operator	113	1.5	(1.5)	-	-	-
Total Part Time		1.5	(1.5)	-	-	-
Total Transportation		48.5	(48.5)	-	-	-
Total Senior Services		165.0	(48.5)	116.5	1.8	118.3
Community Services						
Administration						
<u>Full Time</u>						
Deputy Human Services Director	842	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Human Services Program Coord	037	3.0	-	3.0	-	3.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Caseworker II	028	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		8.0	-	8.0	-	8.0
Total Administration		8.0	-	8.0	-	8.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Human Services			89	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Client Services						
<u>Full Time</u>						
Admin Aide	326	1.0	-	1.0	-	1.0
Caseworker I	325	24.0	(5.0)	19.0	-	19.0
Secretary II	321	6.0	-	6.0	-	6.0
Customer Service Clerk	320	6.0	-	6.0	-	6.0
Building Maint Worker	120	1.0	-	1.0	-	1.0
Laborer	108	3.0	-	3.0	-	3.0
Human Services Center Supv	036	3.0	-	3.0	-	3.0
Caseworker III	032	9.0	-	9.0	-	9.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Caseworker II	028	14.0	-	14.0	-	14.0
Clerical Supervisor	027	1.0	-	1.0	-	1.0
Secretary III	025	2.0	-	2.0	-	2.0
Total Full Time		71.0	(5.0)	66.0	-	66.0
<u>Temporary</u>						
Caseworker II	028	-	5.0	5.0	-	5.0
Total Temporary		-	5.0	5.0	-	5.0
Total Client Services		71.0	-	71.0	-	71.0
Community Initiatives						
<u>Full Time</u>						
Caseworker III	032	1.0	-	1.0	-	1.0
Total Full Time		1.0	-	1.0	-	1.0
Total Community Initiatives		1.0	-	1.0	-	1.0
Homeless Program						
<u>Full Time</u>						
Admin Asst II	035	1.0	-	1.0	-	1.0
Caseworker II	028	2.0	-	2.0	-	2.0
Total Full Time		3.0	-	3.0	-	3.0
<u>Temporary</u>						
Housing Inspector	327	1.0	-	1.0	-	1.0
Caseworker I	325	3.0	(3.0)	-	-	-
Caseworker III	032	1.0	-	1.0	-	1.0
Caseworker II	028	7.0	-	7.0	-	7.0
Total Temporary		12.0	(3.0)	9.0	-	9.0
Total Homeless Program		15.0	(3.0)	12.0	-	12.0
Youthbuild						
<u>Full Time</u>						
Human Services Program Coord	037	1.0	-	1.0	(1.0)	-
Total Full Time		1.0	-	1.0	(1.0)	-

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Human Services			89	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Total Youthbuild		1.0	-	1.0	(1.0)	-
Family Advocacy Center						
Full Time						
Management Asst III	840	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Casework Services Coordinator	035	1.0	(1.0)	-	-	-
Caseworker III	032	1.0	(1.0)	-	-	-
Caseworker II	028	7.0	(2.0)	5.0	-	5.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		12.0	(4.0)	8.0	-	8.0
Total Family Advocacy Center		12.0	(4.0)	8.0	-	8.0
Total Community Services		108.0	(7.0)	101.0	(1.0)	100.0
Total Human Services		458.0	(42.5)	415.5	0.8	416.3

2011-2012 OPERATING BUDGET

HUMAN SERVICES
Department Summary by Source of Funds
2011-12 Operating Budget

	Total	Area Agency on Aging	CDBG/HUD	DES/CSA	General Funds	Dept of Health & Human Services	Other
Director's Office	473,629	-	-	-	473,629	-	-
Management Services	2,805,903	-	-	-	2,791,531	-	14,372
Education							
Child Development Program	10,502,742	-	-	-	821,066	9,681,676	-
Head Start	15,055,146	-	-	-	195,902	12,927,007	1,932,237
Total	25,557,888	-	-	-	1,016,968	22,608,683	1,932,237
Senior Services							
Administration	760,741	-	-	-	735,741	-	25,000
Multiple Purpose	4,722,077	395,034	-	-	4,327,043	-	-
Meal/Nutrition Operations	4,701,739	2,581,886	-	-	2,119,853	-	-
Total	10,184,557	2,976,920	-	-	7,182,637	-	25,000
Community Services							
Administration	1,564,532	-	-	-	1,448,441	-	116,091
Community Initiatives	112,072	-	-	-	112,072	-	-
DES Programs	11,907,665	-	-	10,674,663	-	-	1,233,002
Family Service Centers	2,923,555	-	-	-	2,923,555	-	-
Financial Assistance	185,670	-	-	-	185,670	-	-
Homeless Programs	5,646,503	-	-	170,077	1,374,048	-	2,671,901
Human Services Center #1	134,547	-	-	-	134,547	-	-
Family Advocacy Center	880,093	-	-	-	850,093	-	30,000
Total	23,354,637	-	1,430,477	10,844,740	7,028,426	-	4,050,994
Grand Total ¹	\$ 62,376,614	\$ 2,976,920	\$ 1,430,477	\$ 10,844,740	\$ 18,493,191	\$ 22,608,683	\$ 6,022,603

¹ Totals presented above match the Department Detail and Summary sheets. Differences in the presentation of Inter-Departmental Charges, may cause the totals by program area to differ.

Office of Arts and Culture

Cultural Planning and Assistance

Cultural Facility Development

Public Art Program

Arts Education Program

Grants Program

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Community Enrichment	DEPARTMENT Office of Arts and Culture	DEPARTMENT NO. 45
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Program Goal

The Office of Arts and Culture supports the development of the arts and cultural community in Phoenix, and seeks to raise the level of awareness and participation of city residents in the preservation, expansion and enjoyment of arts and culture.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 1,304,537	\$ 1,429,864	\$ 1,238,999	-13.3%
CONTRACTUAL SERVICES	609,827	263,375	225,714	-14.3%
INTERDEPARTMENTAL CHARGES AND CREDITS	(680,973)	(597,459)	(629,272)	-5.3%
SUPPLIES	15,662	5,259	6,140	16.8%
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 1,249,053	\$ 1,101,039	\$ 841,581	-23.6%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	15.0	12.0	12.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	15.0	12.0	12.0	-

SOURCE OF FUNDS

General Funds	\$ 926,087	\$ 1,032,905	\$ 813,881	-21.2%
Federal and State Grant Funds	249,518	52,491	19,100	-63.6%
Local Transportation Assistance Funds	64,832	-	-	-
Other Restricted Funds	8,616	15,643	8,600	-45.0%
TOTAL	\$ 1,249,053	\$ 1,101,039	\$ 841,581	-23.6%

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

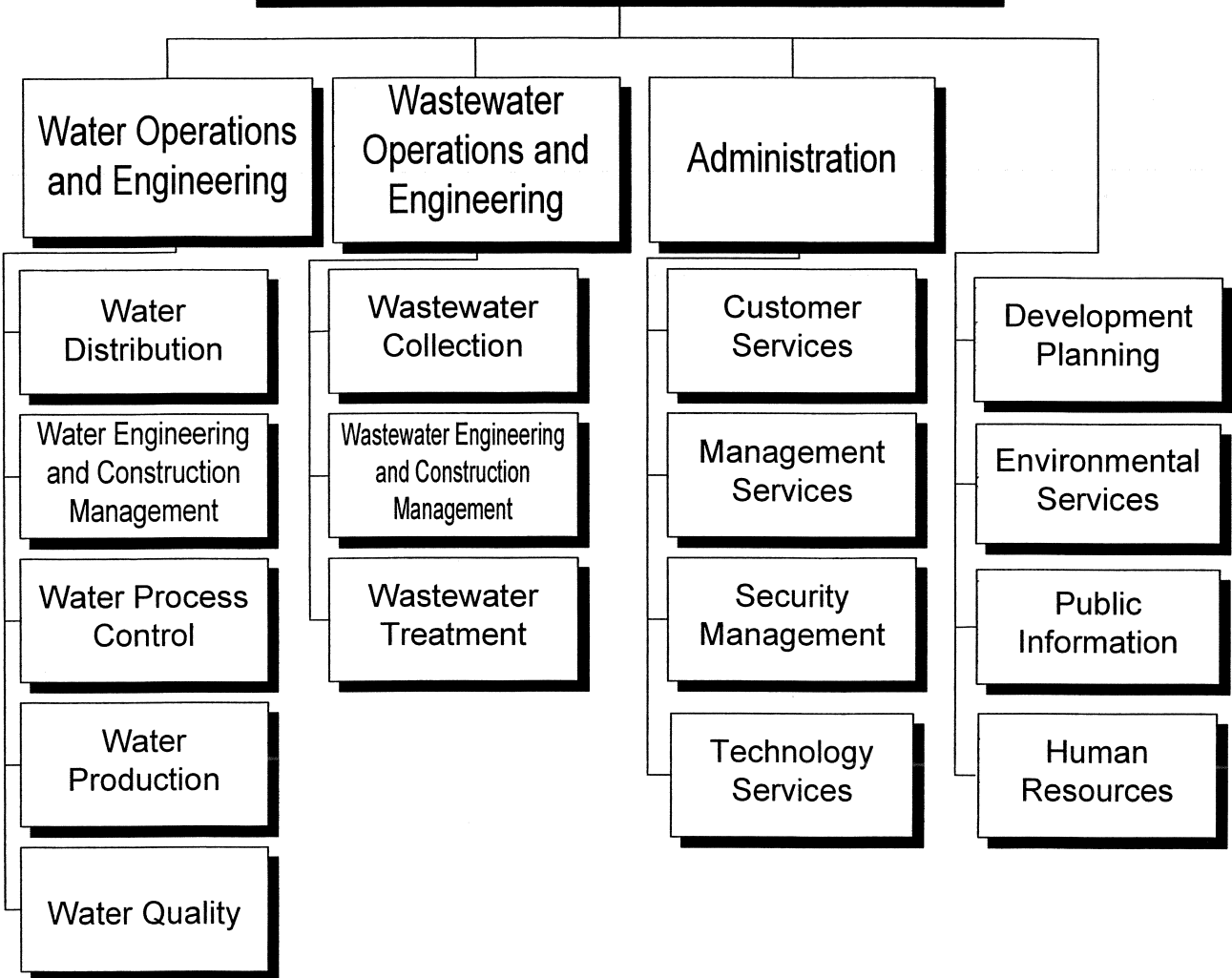
PROGRAM Community Enrichment	DEPARTMENT Office of Arts and Culture				DEPARTMENT NO. 45
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
No Changes					

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Community Enrichment		Office of Arts and Culture			45	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Office of Arts and Culture						
Arts & Culture Administrator	903	1.0	-	1.0	-	1.0
Protocol Program Adm	838	1.0	(1.0)	-	-	-
Admin Aide	326	1.0	-	1.0	-	1.0
Asst Protocol Program Adm	037	1.0	(1.0)	-	-	-
Senior Arts Specialist	037	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Arts Specialist	033	6.0	-	6.0	-	6.0
Management Asst I	031	1.0	(1.0)	-	-	-
Secretary III	025	1.0	-	1.0	-	1.0
Total Office of Arts and Culture		15.0	(3.0)	12.0	-	12.0

Water Services



2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Environmental Services	DEPARTMENT Water Services	DEPARTMENT NO. 84
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Program Goal

The Water Services Department is responsible for the Water and Wastewater Programs. The Water Program provides a safe and adequate domestic water supply to all residents in the Phoenix water service area. The Wastewater Program assists in providing a clean, healthy environment through the effective management of all water borne wastes generated within the Phoenix drainage area.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 122,489,965	\$ 123,724,823	\$ 128,992,789	4.3%
CONTRACTUAL SERVICES	66,505,885	69,630,092	71,635,433	2.9%
INTERDEPARTMENTAL CHARGES AND CREDITS	(1,938,486)	6,244,843	1,518,419	-75.7%
SUPPLIES	61,805,339	64,310,337	75,475,974	17.4%
EQUIPMENT AND MINOR IMPROVEMENTS	2,599,024	4,242,325	2,414,103	-43.1%
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	(714,063)	-	-	-
TOTAL	\$ 250,747,664	\$ 268,152,420	\$ 280,036,718	4.4%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	1,509.0	1,480.0	1,479.0	-0.1%
PART-TIME POSITIONS (FTE)	18.1	17.1	17.1	-
TOTAL	1,527.1	1,497.1	1,496.1	-0.1%

SOURCE OF FUNDS

Water Funds	\$ 164,732,844	\$ 175,770,531	\$ 186,861,671	6.3%
Wastewater Funds	86,014,820	90,712,643	91,289,834	0.6%
Federal and State Grant Funds	-	101,446	-	-100.0%
Other Restricted Funds	-	1,567,800	1,885,213	
TOTAL	\$ 250,747,664	\$ 268,152,420	\$ 280,036,718	4.4%

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM	DEPARTMENT		DEPARTMENT NO.
Environmental Services	Water Services		84
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Director's Office			
Director's Office	\$ 2,960,926	\$ 3,971,312	\$ 3,629,383
Water Resources and Development	6,658,546	8,019,308	7,953,256
Environmental Services	13,118,474	15,414,903	15,732,442
Human Resources	1,837,226	3,096,303	3,247,720
Public Information	370,660	375,162	385,421
Subtotal	24,945,832	30,876,988	30,948,222
Water Overhead	925,217	-	-
Administration			
Customer Services	30,343,930	28,811,471	29,980,390
Management Services	9,236,617	4,145,133	3,714,389
Technology Service	183,500	5,495,980	6,121,468
Security Management	718,536	829,162	878,221
Subtotal	40,482,583	39,281,746	40,694,468
Wastewater Operations and Engineering			
Wastewater Collection	19,234,517	20,225,349	19,932,012
Wastewater Engineering	3,400,843	3,117,708	3,230,713
Wastewater Treatment	41,154,998	42,696,232	43,649,608
Subtotal	63,790,358	66,039,289	66,812,333
Water Operations and Engineering			
Water Distribution	22,673,744	24,090,961	38,399,539
Water Engineering and Construction	5,101,264	4,633,059	4,922,372
Water Production	79,824,725	82,069,145	91,583,099
Water Quality	-	-	-
Water Process Control	14,942,427	14,916,389	5,158,266
Subtotal	122,542,160	125,709,554	140,063,276
Inter-Departmental Charges	(1,938,486)	6,244,843	1,518,419
Total	\$ 250,747,664	\$ 268,152,420	\$ 280,036,718

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM Environmental Services	DEPARTMENT Water Services				DEPARTMENT NO. 84
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Eliminate a Utilities Services Specialist position as a result of the consolidation of cashiering services to one location.	(1.0)	(\$50,000)			
Provide additional funding for operating costs associated with the Granular Activated Carbon Facility at Val Vista Water Treatment Plant, scheduled to be fully operational in FY2012-13.			-	\$7,015,000	\$14,283,000
Provide additional funding for chemicals at the new 24th Street Water Treatment Plant chlorine dioxide facility, scheduled to be fully operational in January 2012.			-	188,000	375,000
	(1.0)	(\$50,000)	-	\$7,203,000	\$14,658,000

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM Environmental Services	DEPARTMENT Water Services	DEPARTMENT NO. 84
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ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Water Services		1,140.1	(23.0)	1,117.1	(1.0)	1,116.1
Wastewater Services		384.0	(4.0)	380.0	-	380.0
Total Water Services		1,524.1	(27.0)	1,497.1	(1.0)	1,496.1

DETAIL BY DIVISION

Water Services

Water Administration

Full Time

Water Services Director	910	1.0	-	1.0	-	1.0
Asst Water Services Dir-Admstrn	906	1.0	-	1.0	-	1.0
Asst Water Services Dir-Ops	906	1.0	-	1.0	-	1.0
Asst Water Services Dir-Tech	906	1.0	-	1.0	-	1.0
Asst Planning Director	904	1.0	(1.0)	-	-	-
Secretary II	321	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Water Services Project Coord	037	2.0	-	2.0	-	2.0
Admin Secretary	027	2.0	-	2.0	-	2.0
Secretary III	025	2.0	(1.0)	1.0	-	1.0
Total Full Time		13.0	(2.0)	11.0	-	11.0

Temporary

Management Asst III	840	1.0	(1.0)	-	-	-
Total Temporary		1.0	(1.0)	-	-	-
Total Water Administration		14.0	(3.0)	11.0	-	11.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Environmental Services		Water Services			84	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
<u>Customer Services</u>						
<u>Full Time</u>						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0
Utilities Credit Counselor	328	3.0	-	3.0	-	3.0
Utilities Service Spec * Lead	325	15.0	-	15.0	-	15.0
Utilities Service Spec	324	80.0	-	80.0	(1.0)	79.0
Communications Dispatcher	322	2.0	-	2.0	-	2.0
Field Inspector *U2	218	2.0	-	2.0	-	2.0
Water Services Specialist	216	31.0	-	31.0	-	31.0
Water Meter Technician II	215	1.0	-	1.0	-	1.0
Water Services Technician	215	91.0	(6.0)	85.0	-	85.0
Water Meter Technician I	213	6.0	-	6.0	-	6.0
Equipment Op I *U2	211	1.0	-	1.0	-	1.0
Asst Customer Svcs Adm	037	2.0	-	2.0	-	2.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Water Customer Svc Spvr II *Fld	034	4.0	-	4.0	-	4.0
Water Customer Services Spv II	033	5.0	-	5.0	-	5.0
Water Customer Services Spv I	030	23.0	-	23.0	-	23.0
Secretary III	025	2.0	-	2.0	-	2.0
Total Full Time		270.0	(6.0)	264.0	(1.0)	263.0
<u>Part Time</u>						
Clerk II	318	6.5	-	6.5	-	6.5
Utilities Service Spec	318	10.1	-	10.1	-	10.1
Water Services Tech Trnee	212	0.5	-	0.5	-	0.5
Total Part Time		17.1	-	17.1	-	17.1
<u>Temporary</u>						
Customer Services Adm	841	1.0	(1.0)	-	-	-
Development Services Team Ldr	040	1.0	(1.0)	-	-	-
Water Customer Services Spv II	033	1.0	(1.0)	-	-	-
Water Customer Services Spv I	030	1.0	(1.0)	-	-	-
Total Temporary		4.0	(4.0)	-	-	-
Total Customer Services		291.1	(10.0)	281.1	(1.0)	280.1

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM Environmental Services		DEPARTMENT Water Services			DEPARTMENT NO. 84	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Management Services						
<u>Full Time</u>						
Management Services Adm	841	1.0	-	1.0	-	1.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Civil Engineer III*Team Ldr	041	1.0	(1.0)	-	-	-
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Water Services Project Coord	037	2.0	-	2.0	-	2.0
Accountant III	035	2.0	-	2.0	-	2.0
Admin Asst II	035	2.0	-	2.0	-	2.0
Budget Analyst II	035	6.0	-	6.0	-	6.0
Civil Engineer II	035	2.0	-	2.0	-	2.0
Contracts Specialist II	035	1.0	-	1.0	-	1.0
Accountant II	033	1.0	-	1.0	-	1.0
Secretary III	025	2.0	-	2.0	-	2.0
Total Full Time		23.0	(1.0)	22.0	-	22.0
Total Management Services		23.0	(1.0)	22.0	-	22.0
Technology Services						
<u>Full Time</u>						
User Support Specialist	330	3.0	-	3.0	-	3.0
Secretary II	321	1.0	-	1.0	-	1.0
User Technology Specialist*U2	228	1.0	-	1.0	-	1.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Senior Info Tech Systems Spec	040	3.0	-	3.0	-	3.0
Info Tech Analyst/Prg III	039	4.0	-	4.0	-	4.0
Info Tech Analyst/Prg II	037	3.0	-	3.0	-	3.0
Senior User Technology Spec	037	5.0	-	5.0	-	5.0
Info Tech Analyst/Prg I	035	1.0	-	1.0	-	1.0
User Technology Specialist	035	6.0	-	6.0	-	6.0
Admin Asst I	030	2.0	(1.0)	1.0	-	1.0
Total Full Time		30.0	(1.0)	29.0	-	29.0
<u>Temporary</u>						
Deputy Water Services Director	842	-	1.0	1.0	-	1.0
Total Temporary		-	1.0	1.0	-	1.0
Total Technology Services		30.0	-	30.0	-	30.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Environmental Services		Water Services			84	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Security Management						
<u>Full Time</u>						
Municipal Security Guard*Lead	325	3.0	(1.0)	2.0	-	2.0
Municipal Security Guard	323	4.0	-	4.0	-	4.0
Security Systems Supervisor	034	1.0	-	1.0	-	1.0
Admin Asst I	030	3.0	-	3.0	-	3.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		12.0	(1.0)	11.0	-	11.0
Total Security Management		12.0	(1.0)	11.0	-	11.0
Development Planning						
<u>Full Time</u>						
Deputy Planning Director	842	1.0	-	1.0	-	1.0
Water Services Superintendent	841	1.0	(1.0)	-	-	-
Chief Engineering Tech	331	1.0	-	1.0	-	1.0
GIS Technician	330	7.0	-	7.0	-	7.0
Senior Drafting Technician	328	1.0	-	1.0	-	1.0
Senior Engineering Tech	328	6.0	-	6.0	-	6.0
Engineering Tech	324	3.0	-	3.0	-	3.0
Support Services Aide	324	1.0	-	1.0	-	1.0
Instrumentation & Cont Spec	222	1.0	-	1.0	-	1.0
Building Maint Worker*U2	220	1.0	-	1.0	-	1.0
Civil Engineer III*Team Ldr	041	2.0	-	2.0	-	2.0
Water Services Tech Sup Coord	041	1.0	-	1.0	-	1.0
Civil Engineer III	039	6.0	-	6.0	-	6.0
Info Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0
Principal Planner	039	3.0	-	3.0	-	3.0
Personnel Supervisor	038	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg II	037	2.0	-	2.0	-	2.0
Water Facilities Supervisor	037	1.0	-	1.0	-	1.0
Water Services Project Coord	037	1.0	-	1.0	-	1.0
GIS Coordinator	036	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg I	035	1.0	-	1.0	-	1.0
Planner II	035	1.0	-	1.0	-	1.0
Principal Engineering Tech	035	6.0	-	6.0	-	6.0
Water & Wastewtr Econ Anlst	035	1.0	-	1.0	-	1.0
Public Information Specialist	033	1.0	-	1.0	-	1.0
Water Resource Specialist	033	3.0	-	3.0	-	3.0
Senior GIS Technician	032	7.0	-	7.0	-	7.0
Chief Engineering Tech*U7	031	2.0	-	2.0	-	2.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Records Clerk III	026	2.0	-	2.0	-	2.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		68.0	(1.0)	67.0	-	67.0

CITY OF PHOENIX, ARIZONA

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POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Environmental Services		Water Services			84	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Total Development Planning		68.0	(1.0)	67.0	-	67.0
Environmental Services						
<u>Full Time</u>						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0
Laboratory Superintendent	841	1.0	(1.0)	-	-	-
Pollution Control Supt	841	1.0	(1.0)	-	-	-
Plumbing/Mech Insp I	331	3.0	-	3.0	-	3.0
Computer Operator	325	1.0	-	1.0	-	1.0
Laboratory Technician	325	11.0	(1.0)	10.0	-	10.0
Engineering Tech	324	1.0	-	1.0	-	1.0
Support Services Aide	324	2.0	-	2.0	-	2.0
Records Clerk II	322	2.0	-	2.0	-	2.0
Secretary II	321	3.0	-	3.0	-	3.0
Senior Water Quality Inspector	222	42.0	-	42.0	-	42.0
Asst Laboratory Superintendent	040	1.0	-	1.0	-	1.0
Environmental Programs Coord	040	2.0	-	2.0	-	2.0
Civil Engineer III	039	1.0	-	1.0	-	1.0
Asst to the Water Supt	038	1.0	-	1.0	-	1.0
Chemist III*Specialty	038	4.0	-	4.0	-	4.0
Chemist III	037	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	2.0	-	2.0	-	2.0
Water Services Project Coord	037	1.0	-	1.0	-	1.0
Chemist II*Specialty	036	3.0	-	3.0	-	3.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Chemist II	035	4.0	-	4.0	-	4.0
Chief Water Quality Inspector	035	5.0	-	5.0	-	5.0
Environmental Quality Spec	035	8.0	-	8.0	-	8.0
Info Tech Analyst/Prg I	035	2.0	-	2.0	-	2.0
Chemist I*Quality Assurance	033	3.0	-	3.0	-	3.0
Safety Analyst II	033	1.0	-	1.0	-	1.0
Chemist I*Specialty	032	11.0	-	11.0	-	11.0
Chemist I	031	13.0	(1.0)	12.0	-	12.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Total Full Time		134.0	(4.0)	130.0	-	130.0
<u>Temporary</u>						
Environmental Programs Coord	040	1.0	(1.0)	-	-	-
Total Temporary		1.0	(1.0)	-	-	-
Total Environmental Services		135.0	(5.0)	130.0	-	130.0

CITY OF PHOENIX, ARIZONA

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POSITION SCHEDULE

PROGRAM		DEPARTMENT	DEPARTMENT NO.			
Environmental Services		Water Services	84			
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Human Resources						
<u>Full Time</u>						
Personnel Aide	726	1.0	-	1.0	-	1.0
Personnel Clerk II	723	5.0	-	5.0	-	5.0
Secretary II	321	1.0	-	1.0	-	1.0
Personnel Supervisor	038	1.0	-	1.0	-	1.0
Water Services Project Coord	037	1.0	-	1.0	-	1.0
Curriculum/Training Coord	033	2.0	-	2.0	-	2.0
Personnel Analyst II	033	3.0	-	3.0	-	3.0
Safety Analyst II	033	1.0	-	1.0	-	1.0
Ops & Maintenance Supervisor	032	3.0	-	3.0	-	3.0
Safety Analyst I	030	2.0	-	2.0	-	2.0
Personnel Aide*U7	026	2.0	-	2.0	-	2.0
Total Full Time		22.0	-	22.0	-	22.0
Total Human Resources		22.0	-	22.0	-	22.0
Public Information						
<u>Full Time</u>						
Public Information Officer	035	1.0	-	1.0	-	1.0
Public Information Specialist	033	2.0	-	2.0	-	2.0
Total Full Time		3.0	-	3.0	-	3.0
Total Public Information		3.0	-	3.0	-	3.0

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POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Environmental Services		Water Services			84	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Water Distribution						
Full Time						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0
Water Systems Operator	329	6.0	-	6.0	-	6.0
Support Services Aide	324	10.0	-	10.0	-	10.0
Communications Dispatcher	322	6.0	-	6.0	-	6.0
Account Clerk II	321	2.0	-	2.0	-	2.0
Secretary II	321	1.0	-	1.0	-	1.0
Ops & Maintenance Tech*Spec	227	1.0	-	1.0	-	1.0
Electrician*Lead	223	1.0	-	1.0	-	1.0
Instrumentation & Cont Spec*Ld	223	1.0	-	1.0	-	1.0
Machinist*Lead	223	1.0	-	1.0	-	1.0
Electrician	222	7.0	-	7.0	-	7.0
Heavy Duty Maintenance Mech	222	10.0	-	10.0	-	10.0
Instrumentation & Cont Spec	222	4.0	-	4.0	-	4.0
Machinist	222	1.0	-	1.0	-	1.0
Welder*U2	222	2.0	-	2.0	-	2.0
Ops & Maintenance Tech	221	22.0	-	22.0	-	22.0
Senior Utility Technician	218	48.0	(1.0)	47.0	-	47.0
Backhoe/Loader Op*U2	216	1.0	-	1.0	-	1.0
Utility Specialty Technician	215	29.0	-	29.0	-	29.0
Equipment Maint Helper*Maint	214	1.0	(1.0)	-	-	-
Utility Technician	214	108.0	-	108.0	-	108.0
Courier*U2	211	1.0	-	1.0	-	1.0
Asst to the Water Supt	038	1.0	-	1.0	-	1.0
Asst Water Distribution Supt	038	1.0	-	1.0	-	1.0
Water Facilities Supervisor	037	2.0	-	2.0	-	2.0
Water Services Project Coord	037	1.0	-	1.0	-	1.0
Environmental Quality Spec	035	1.0	-	1.0	-	1.0
Principal Engineering Tech	035	1.0	-	1.0	-	1.0
Water Services Proc Cont Spec	035	1.0	-	1.0	-	1.0
Senior Utility Supervisor	033	2.0	-	2.0	-	2.0
Electrical Maintenance Foreman	032	1.0	-	1.0	-	1.0
Energy Management Specialist	032	1.0	-	1.0	-	1.0
Ops & Maintenance Supervisor	032	3.0	-	3.0	-	3.0
Utility Supervisor	031	8.0	-	8.0	-	8.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Water Systems Operator*Lead	030	1.0	-	1.0	-	1.0
Utility Foreman	029	20.0	-	20.0	-	20.0
Total Full Time		309.0	(2.0)	307.0	-	307.0
Total Water Distribution		309.0	(2.0)	307.0	-	307.0

CITY OF PHOENIX, ARIZONA

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POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Environmental Services		Water Services			84	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Water Engineering and Construction Mg						
<u>Full Time</u>						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0
Chief Engineering Tech	331	1.0	-	1.0	-	1.0
Senior Engineering Tech	328	4.0	-	4.0	-	4.0
Ops & Maintenance Tech*Spec	227	2.0	-	2.0	-	2.0
Utility Specialty Technician	215	2.0	-	2.0	-	2.0
Civil Engineer III*Team Ldr	041	4.0	-	4.0	-	4.0
Civil Engineer III	039	9.0	-	9.0	-	9.0
Hydrologist	039	1.0	-	1.0	-	1.0
Water Services Project Coord	037	5.0	-	5.0	-	5.0
Civil Engineer II	035	4.0	-	4.0	-	4.0
Principal Engineering Tech	035	2.0	-	2.0	-	2.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Secretary III	025	2.0	-	2.0	-	2.0
Total Full Time		38.0	-	38.0	-	38.0
Total Water Engineering and Construction Mg		38.0	-	38.0	-	38.0
Water Production						
<u>Full Time</u>						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0
Engineering Tech	324	2.0	-	2.0	-	2.0
Support Services Aide	324	5.0	-	5.0	-	5.0
Ops & Maintenance Tech*Spec	227	29.0	-	29.0	-	29.0
Electrician*Lead	223	1.0	-	1.0	-	1.0
Instrumentation & Cont Spec*Ld	223	2.0	-	2.0	-	2.0
Electrician	222	13.0	-	13.0	-	13.0
Heavy Duty Maintenance Mech	222	11.0	-	11.0	-	11.0
Instrumentation & Cont Spec	222	6.0	-	6.0	-	6.0
Ops & Maintenance Tech	221	63.0	-	63.0	-	63.0
Building Maint Worker*U2	220	3.0	-	3.0	-	3.0
Utility Helper	212	7.0	-	7.0	-	7.0
Courier*U2	211	1.0	-	1.0	-	1.0
Custodial Worker I*U2	208	1.0	-	1.0	-	1.0
Asst to the Water Supt	038	2.0	-	2.0	-	2.0
Management Asst II	037	1.0	-	1.0	-	1.0
Water Facilities Supervisor	037	4.0	-	4.0	-	4.0
Water Services Project Coord	037	1.0	-	1.0	-	1.0
Water Services Proc Cont Spec	035	3.0	-	3.0	-	3.0
Electrical Maintenance Foreman	032	1.0	-	1.0	-	1.0
Ops & Maintenance Supervisor	032	8.0	-	8.0	-	8.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Total Full Time		166.0	-	166.0	-	166.0
Total Water Production		166.0	-	166.0	-	166.0

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POSITION SCHEDULE

PROGRAM		DEPARTMENT Water Services			DEPARTMENT NO. 84	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Water Quality						
<u>Full Time</u>						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0
Total Full Time		1.0	-	1.0	-	1.0
Total Water Quality		1.0	-	1.0	-	1.0
Process Control						
<u>Full Time</u>						
User Technology Specialist *U2	228	8.0	-	8.0	-	8.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Senior Info Tech Systems Spec	040	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg III	039	3.0	-	3.0	-	3.0
Lead User Technology Spec	039	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg II	037	2.0	-	2.0	-	2.0
Senior User Technology Spec	037	3.0	-	3.0	-	3.0
Info Tech Analyst/Prg I	035	6.0	-	6.0	-	6.0
User Technology Specialist	035	2.0	-	2.0	-	2.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		28.0	-	28.0	-	28.0
Total Process Control		28.0	-	28.0	-	28.0
Total Water Services		1,140.1	(23.0)	1,117.1	(1.0)	1,116.1

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Environmental Services		Water Services			84	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Wastewater Services						
Wastewater Collection						
<u>Full Time</u>						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0
Support Services Aide	324	7.0	-	7.0	-	7.0
Remote Comp Term Op	320	5.0	(1.0)	4.0	-	4.0
Electrician*Lead	223	1.0	-	1.0	-	1.0
Electrician	222	3.0	-	3.0	-	3.0
Heavy Duty Maintenance Mech	222	1.0	-	1.0	-	1.0
Ops & Maintenance Tech	221	11.0	-	11.0	-	11.0
Building Maint Worker*U2	220	2.0	-	2.0	-	2.0
Senior Utility Technician	218	26.0	-	26.0	-	26.0
Utility TV Technician	218	5.0	-	5.0	-	5.0
Backhoe/Loader Op*Const	217	4.0	-	4.0	-	4.0
Equipment Op III*U2	216	4.0	-	4.0	-	4.0
Supplies Clerk II*U2	215	12.0	-	12.0	-	12.0
Utility Specialty Technician	215	15.0	(1.0)	14.0	-	14.0
Utility Technician	214	48.0	-	48.0	-	48.0
Supplies Clerk I*U2	212	7.0	-	7.0	-	7.0
Asst to the Water Supt	038	1.0	-	1.0	-	1.0
Water Facilities Supervisor	037	1.0	-	1.0	-	1.0
Water Services Project Coord	037	1.0	-	1.0	-	1.0
Principal Engineering Tech	035	1.0	-	1.0	-	1.0
Supplies Supervisor	034	1.0	-	1.0	-	1.0
Ops & Maintenance Supervisor	032	1.0	-	1.0	-	1.0
Building Maint Foreman	031	1.0	-	1.0	-	1.0
Utility Supervisor	031	6.0	-	6.0	-	6.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Utility Foreman	029	14.0	-	14.0	-	14.0
Supplies Clerk III*U7	027	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		182.0	(2.0)	180.0	-	180.0
Total Wastewater Collection		182.0	(2.0)	180.0	-	180.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Environmental Services		Water Services			84	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Wastewater Engineering and Constr Mgm						
<u>Full Time</u>						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Civil Engineer III *Team Ldr	041	3.0	-	3.0	-	3.0
Civil Engineer III	039	7.0	-	7.0	-	7.0
Water Services Project Coord	037	4.0	-	4.0	-	4.0
Civil Engineer II	035	2.0	-	2.0	-	2.0
Principal Engineering Tech	035	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		21.0	-	21.0	-	21.0
Total Wastewater Engineering and Constr Mg		21.0	-	21.0	-	21.0
Wastewater Treatment						
<u>Full Time</u>						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0
Water Services Superintendent	841	1.0	(1.0)	-	-	-
Secretary II	321	5.0	-	5.0	-	5.0
Ops & Maintenance Tech *Tm Ldr	230	1.0	-	1.0	-	1.0
User Technology Specialist *U2	228	1.0	-	1.0	-	1.0
Ops & Maintenance Tech *Spec	227	15.0	-	15.0	-	15.0
Electrician *Lead	223	1.0	-	1.0	-	1.0
Instrumentation & Cont Spec *Ld	223	1.0	-	1.0	-	1.0
Electrician	222	8.0	-	8.0	-	8.0
Heavy Duty Maintenance Mech	222	8.0	-	8.0	-	8.0
Instrumentation & Cont Spec	222	8.0	-	8.0	-	8.0
Machinist	222	1.0	-	1.0	-	1.0
Ops & Maintenance Tech	221	92.0	-	92.0	-	92.0
Equipment Op IV *U2	218	3.0	-	3.0	-	3.0
Utility Technician	214	2.0	-	2.0	-	2.0
Utility Helper	212	7.0	-	7.0	-	7.0
Courier *U2	211	1.0	-	1.0	-	1.0
Semiskilled Worker *U2	210	1.0	-	1.0	-	1.0
Civil Engineer III	039	1.0	(1.0)	-	-	-
Asst to the Water Supt	038	2.0	-	2.0	-	2.0
Water Facilities Supervisor	037	3.0	-	3.0	-	3.0
Water Services Proc Cont Spec	035	4.0	-	4.0	-	4.0
Instrumentation & Cont Supv	034	1.0	-	1.0	-	1.0
Budget Analyst I	032	1.0	-	1.0	-	1.0
Electrical Maintenance Foreman	032	1.0	-	1.0	-	1.0
Ops & Maintenance Supervisor	032	11.0	-	11.0	-	11.0
Total Full Time		181.0	(2.0)	179.0	-	179.0
Total Wastewater Treatment		181.0	(2.0)	179.0	-	179.0

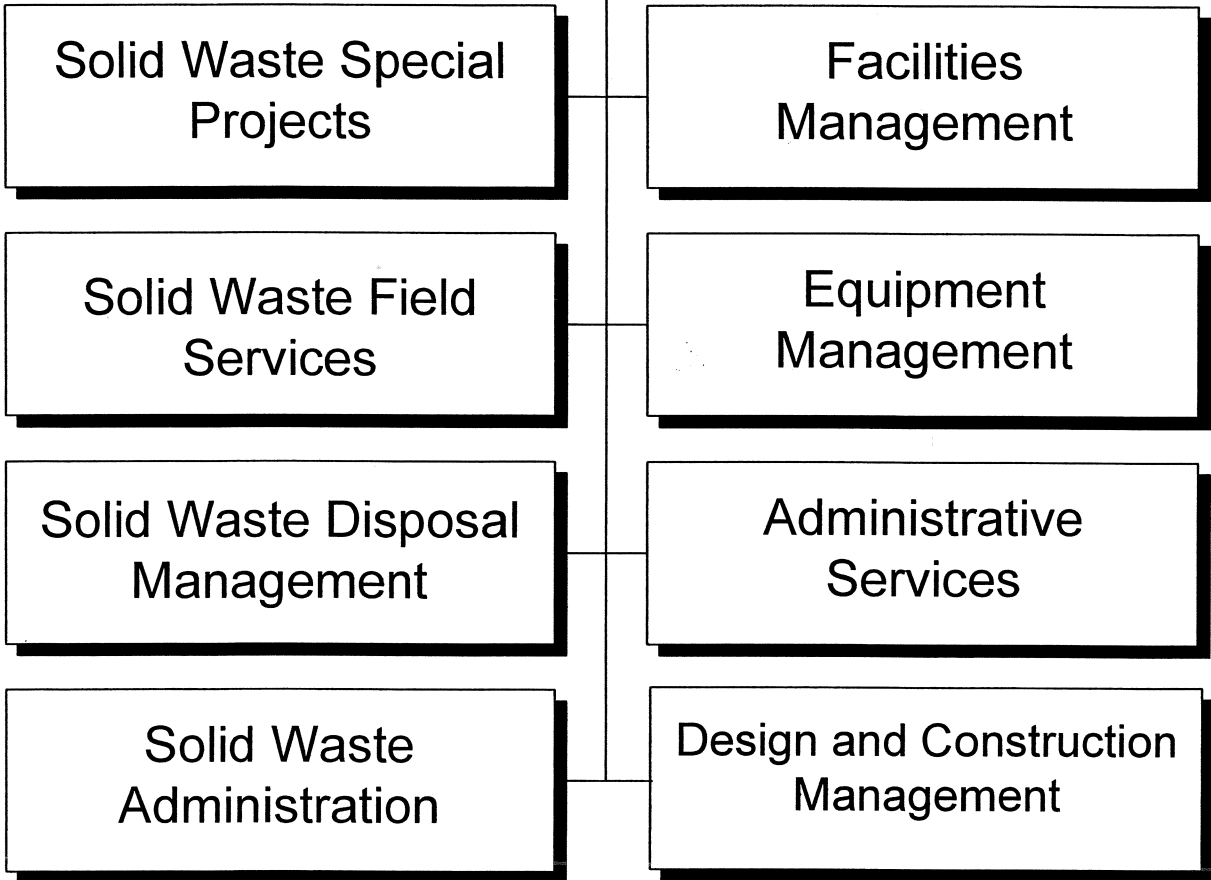
CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM Environmental Services		DEPARTMENT Water Services			DEPARTMENT NO. 84	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11 AUTHORIZED POSITIONS	2010-11 ADDITIONS/ REDUCTIONS	2010-11 AUTHORIZED POSITIONS AS OF 6/30/11	2011-12 ADDITIONS/ REDUCTIONS	2011-12 AUTHORIZED POSITIONS
Total Wastewater Services		384.0	(4.0)	380.0	-	380.0
Total Water Services		1,524.1	(27.0)	1,497.1	(1.0)	1,496.1

Public Works



2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Environmental Services	DEPARTMENT Public Works	DEPARTMENT NO. 70PW
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Program Goal

The Public Works Department provides mechanical and electrical maintenance and energy conservation services for city facilities; procures, manages and maintains the city's fleet of vehicular equipment; and provides for the economical, safe and aesthetic design and construction of facilities on city property.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 50,668,114	\$ 49,229,943	\$ 50,623,047	2.8%
CONTRACTUAL SERVICES	29,665,854	29,768,685	29,928,311	0.5%
INTERDEPARTMENTAL CHARGES AND CREDITS	(94,367,457)	(94,217,218)	(96,264,155)	-2.2%
SUPPLIES	28,685,814	31,477,020	32,787,137	4.2%
EQUIPMENT AND MINOR IMPROVEMENTS	1,928,666	510,000	546,000	7.1%
DEBT SERVICE PAYMENTS	6,336,842	2,978,922	3,642,414	22.3%
MISCELLANEOUS TRANSFERS	(12,049)	(2,504)	(2,504)	-
TOTAL	\$ 22,905,784	\$ 19,744,848	\$ 21,260,250	7.7%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	567.0	519.0	518.0	-0.2%
PART-TIME POSITIONS (FTE)	0.4	-	-	-
TOTAL	567.4	519.0	518.0	-0.2%

SOURCE OF FUNDS

General Funds	\$ 15,209,827	\$ 15,308,011	\$ 16,399,520	7.1%
City Improvement Funds	6,336,842	2,978,922	3,642,414	22.3%
Other Restricted Funds	1,359,115	800,754	801,531	0.1%
Federal and State Grants	-	657,161	416,785	-36.6%
TOTAL	\$ 22,905,784	\$ 19,744,848	\$ 21,260,250	7.7%

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM	DEPARTMENT		DEPARTMENT NO.
Environmental Services	Public Works		70PW
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Administration			
Administration	\$ 2,984,762	\$ 2,727,618	\$ 2,590,936
Environmental Programs	212,308	252,525	256,978
Information Technology	1,391,970	1,361,569	1,389,206
Personnel Services	958,645	905,938	931,271
Animal Control	2,171,279	2,018,289	2,119,203
Subtotal	7,718,964	7,265,939	7,287,594
Design and Construction Management			
Engineering and Architectural Services	4,338,182	3,204,753	3,087,239
Technical Services	3,484,783	2,207,956	2,258,915
	7,822,965	5,412,709	5,346,154
Facilities Management			
Building Maintenance	2,906,390	4,249,272	600,000
Customer Services	519,227	654,511	636,527
Energy Management	691,992	1,058,143	1,140,387
Facilities Administration	9,394,688	8,316,202	5,044,418
Facilities Management	13,462,948	12,920,273	17,620,733
Installations	6,501,781	5,508,615	5,461,839
Service Center and Building Support	5,444,674	4,988,571	7,868,600
Specialized Building Services	695	-	-
Transit Facilities	84,803	101	-
Facility Projects	4,830	109	-
Parking Operations	87,551	89,748	92,180
Subtotal	39,099,579	37,785,545	38,464,684
Equipment Management			
Administration	1,090,747	1,115,440	1,224,668
Auto Stores	12,484,507	12,505,959	12,459,689
Capital Equipment	125,172	100,000	-
Equipment Maintenance	23,731,677	25,074,990	25,954,385
Fleet Control	2,188,738	2,184,052	2,232,626
Fleet Operations	16,674,050	19,538,510	20,912,191
Subtotal	56,294,891	60,518,951	62,783,559
Debt Service	6,336,842	2,978,922	3,642,414
Inter-Departmental Charges	(94,367,457)	(94,217,218)	(96,264,155)
Total	\$ 22,905,784	\$ 19,744,848	\$ 21,260,250

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

PROGRAM CHANGES

PROGRAM Environmental Services	DEPARTMENT Public Works				DEPARTMENT NO. 70PW
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
Eliminate a vacant Assistant Public Works Director position that served as City Engineer.	(1.0)	(\$189,000)			
Eliminate four vehicles from the EAS Division Fleet.	-	(18,000)			
Reduce funding for travel, training and conferences related to professional certifications and designations.	-	(87,000)			
Eliminate funding for special contractual services in the Alarm Services Division.	-	(30,000)			
Reduce funding for landscape maintenance at the Phoenix Art Museum.	-	(65,000)			
Eliminate accident repair funds and surplus equipment in the Equipment Management Division.	-	(292,000)			
Total	(1.0)	(\$681,000)			

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM Environmental Services	DEPARTMENT Public Works	DEPARTMENT NO. 70PW
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ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Administration		38.4	(5.4)	33.0	-	33.0
Design and Construction Mgmt		56.0	(7.0)	49.0	(1.0)	48.0
Facilities Management		158.0	(12.0)	146.0	-	146.0
Equipment Management		315.0	(24.0)	291.0	-	291.0
Total Public Works		567.4	(48.4)	519.0	(1.0)	518.0

DETAIL BY DIVISION

Administration

Administration

Full Time

Public Works Director	910	1.0	-	1.0	-	1.0
Asst Public Works Director	906	2.0	-	2.0	-	2.0
Deputy Public Works Director	842	1.0	-	1.0	-	1.0
Account Clerk III	325	2.0	(1.0)	1.0	-	1.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Admin Asst II	035	2.0	(1.0)	1.0	-	1.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Contracts Specialist II	035	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Contracts Specialist I	030	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Secretary III	025	1.0	(1.0)	-	-	-
Total Full Time		17.0	(3.0)	14.0	-	14.0

Part Time

Engineering Tech	324	0.4	(0.4)	-	-	-
Total Part Time		0.4	(0.4)	-	-	-
Total Administration		17.4	(3.4)	14.0	-	14.0

Environmental Programs

Full Time

Environmental Programs Coord	040	1.0	-	1.0	-	1.0
Total Full Time		1.0	-	1.0	-	1.0
Total Environmental Programs		1.0	-	1.0	-	1.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Environmental Services		Public Works			70PW	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Information Technology						
<u>Full Time</u>						
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0
Lead User Technology Spec	039	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	1.0	(1.0)	-	-	-
Info Tech Analyst/Prg I	035	2.0	-	2.0	-	2.0
User Technology Specialist	035	3.0	-	3.0	-	3.0
Total Full Time		9.0	(1.0)	8.0	-	8.0
Total Information Technology		9.0	(1.0)	8.0	-	8.0
Personnel Services						
<u>Full Time</u>						
Personnel Aide	726	1.0	-	1.0	-	1.0
Personnel Clerk II	723	2.0	-	2.0	-	2.0
Personnel Supervisor	038	1.0	-	1.0	-	1.0
Curriculum/Training Coord	033	1.0	-	1.0	-	1.0
Personnel Analyst II	033	2.0	-	2.0	-	2.0
Safety Analyst II	033	1.0	-	1.0	-	1.0
Safety Analyst I	030	1.0	-	1.0	-	1.0
Training Specialist	030	1.0	(1.0)	-	-	-
Personnel Aide*U7	026	1.0	-	1.0	-	1.0
Total Full Time		11.0	(1.0)	10.0	-	10.0
Total Personnel Services		11.0	(1.0)	10.0	-	10.0
Total Administration		38.4	(5.4)	33.0	-	33.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Environmental Services		Public Works			70PW	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Design and Construction Mgmt						
Engineering & Architectural Svcs						
<u>Full Time</u>						
City Engineer	908	1.0	-	1.0	(1.0)	-
Admin Asst III	840	1.0	-	1.0	-	1.0
Engineering Supervisor	840	1.0	(1.0)	-	-	-
Labor Compliance Specialist	731	3.0	-	3.0	-	3.0
Personnel Aide	726	1.0	(1.0)	-	-	-
Civil Inspector II	333	2.0	(2.0)	-	-	-
Account Clerk III	325	1.0	-	1.0	-	1.0
Engineering Tech*Lead	325	1.0	-	1.0	-	1.0
Engineering Tech	324	2.0	-	2.0	-	2.0
Secretary II	321	1.0	-	1.0	-	1.0
Architect	039	2.0	-	2.0	-	2.0
Civil Engineer III	039	2.0	-	2.0	-	2.0
Mechanical Engineer	039	1.0	-	1.0	-	1.0
Principal Landscape Architect	039	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	1.0	-	1.0	-	1.0
Labor Compliance Supervisor	036	1.0	-	1.0	-	1.0
Landscape Architect II	036	1.0	(1.0)	-	-	-
Project Manager	036	1.0	-	1.0	-	1.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Environmental Quality Spec	035	4.0	-	4.0	-	4.0
Accountant II	033	2.0	-	2.0	-	2.0
Project Management Assistant	031	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Secretary III	025	2.0	-	2.0	-	2.0
Total Full Time		37.0	(5.0)	32.0	(1.0)	31.0
<u>Temporary</u>						
Principal Engineering Tech	035	1.0	(1.0)	-	-	-
Total Temporary		1.0	(1.0)	-	-	-
Total Engineering & Architectural Svcs		38.0	(6.0)	32.0	(1.0)	31.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Environmental Services		Public Works			70PW	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Technical Services						
<u>Full Time</u>						
GIS Technician	330	4.0	(1.0)	3.0	-	3.0
Procurement Manager	038	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
GIS Coordinator	036	1.0	-	1.0	-	1.0
Contracts Specialist II	035	7.0	-	7.0	-	7.0
Info Tech Analyst/Prg I	035	1.0	-	1.0	-	1.0
Senior GIS Technician	032	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Contracts Specialist I	030	1.0	-	1.0	-	1.0
Total Full Time		18.0	(1.0)	17.0	-	17.0
Total Technical Services		18.0	(1.0)	17.0	-	17.0
Total Design and Construction Mgmt		56.0	(7.0)	49.0	(1.0)	48.0
Facilities Management						
<u>Building Maintenance</u>						
<u>Full Time</u>						
Facilities Projects Planner	225	1.0	-	1.0	-	1.0
Building Equip Op II*U2	223	3.0	-	3.0	-	3.0
Building Equip Op I	222	5.0	(2.0)	3.0	-	3.0
Electrician	222	5.0	(1.0)	4.0	-	4.0
Building Maint Worker*U2	220	5.0	-	5.0	-	5.0
Building Equipment Supervisor	032	2.0	-	2.0	-	2.0
Electrical Maintenance Foreman	032	1.0	-	1.0	-	1.0
Building Maint Foreman	031	1.0	-	1.0	-	1.0
Total Full Time		23.0	(3.0)	20.0	-	20.0
Total Building Maintenance		23.0	(3.0)	20.0	-	20.0
<u>Customer Services</u>						
<u>Full Time</u>						
Support Services Aide	324	2.0	-	2.0	-	2.0
Supplies Clerk II*U2	215	1.0	-	1.0	-	1.0
Supplies Clerk I*U2	212	2.0	(2.0)	-	-	-
Admin Asst II	035	1.0	-	1.0	-	1.0
Supplies Supervisor	034	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Total Full Time		8.0	(2.0)	6.0	-	6.0
Total Customer Services		8.0	(2.0)	6.0	-	6.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM Environmental Services		DEPARTMENT Public Works			DEPARTMENT NO. 70PW	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Energy Management						
<u>Full Time</u>						
Energy Management Supt	038	1.0	(1.0)	-	-	-
Energy Management Engineer	035	2.0	-	2.0	-	2.0
Budget Analyst I	032	1.0	-	1.0	-	1.0
Energy Management Specialist	032	3.0	-	3.0	-	3.0
Total Full Time		7.0	(1.0)	6.0	-	6.0
Total Energy Management		7.0	(1.0)	6.0	-	6.0
Facilities Administration						
<u>Full Time</u>						
Deputy Public Works Director	842	2.0	-	2.0	-	2.0
Facility Contract Compl Spec	326	2.0	-	2.0	-	2.0
Secretary II	321	2.0	-	2.0	-	2.0
Facilities Projects Planner	225	2.0	-	2.0	-	2.0
Building Facilities Supt	038	1.0	-	1.0	-	1.0
Property Manager	037	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Contracts Specialist II	035	1.0	-	1.0	-	1.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Total Full Time		14.0	-	14.0	-	14.0
<u>Temporary</u>						
Building Facilities Supt	038	1.0	-	1.0	-	1.0
Total Temporary		1.0	-	1.0	-	1.0
Total Facilities Administration		15.0	-	15.0	-	15.0
Facilities Management						
<u>Full Time</u>						
Electronic Systems Specialist	225	1.0	-	1.0	-	1.0
Facilities Projects Planner	225	7.0	-	7.0	-	7.0
Building Equip Op II*U2	223	9.0	(1.0)	8.0	-	8.0
Building Equip Op I	222	12.0	(2.0)	10.0	-	10.0
Electrician	222	25.0	(1.0)	24.0	-	24.0
Building Maint Worker*U2	220	10.0	-	10.0	-	10.0
Electrician Apprentice	214	3.0	(3.0)	-	-	-
Facilities Management Supt	039	1.0	(1.0)	-	-	-
Electrical Facilities Supv	034	1.0	-	1.0	-	1.0
Security Systems Supervisor	034	1.0	-	1.0	-	1.0
Senior Building Equipment Supv	034	1.0	-	1.0	-	1.0
Building Equipment Supervisor	032	2.0	-	2.0	-	2.0
Electrical Maintenance Foreman	032	3.0	(1.0)	2.0	-	2.0
Building Maint Foreman	031	1.0	-	1.0	-	1.0
Total Full Time		77.0	(9.0)	68.0	-	68.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Environmental Services		Public Works			70PW	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Total Facilities Management		77.0	(9.0)	68.0	-	68.0
Installations						
<u>Full Time</u>						
Building Equip Op II*U2	223	1.0	-	1.0	-	1.0
Electrician	222	1.0	-	1.0	-	1.0
Total Full Time		2.0	-	2.0	-	2.0
Total Installations		2.0	-	2.0	-	2.0
Parking Operations						
<u>Full Time</u>						
Admin Aide*Empl Parking Coord	327	1.0	-	1.0	-	1.0
Total Full Time		1.0	-	1.0	-	1.0
Total Parking Operations		1.0	-	1.0	-	1.0
Service Ctr. and Bldg. Support						
<u>Full Time</u>						
Facility Contract Compl Spec	326	6.0	-	6.0	-	6.0
Property Manager	037	1.0	-	1.0	-	1.0
Contract Compliance Supervisor	032	1.0	-	1.0	-	1.0
Facility Contr Compl Spec*Ld	027	1.0	-	1.0	-	1.0
Total Full Time		9.0	-	9.0	-	9.0
Total Service Ctr. and Bldg. Support		9.0	-	9.0	-	9.0
Specialized Building Services						
<u>Full Time</u>						
Municipal Security Guard*Badge	324	1.0	-	1.0	-	1.0
Support Services Aide	324	2.0	-	2.0	-	2.0
Electronic Systems Specialist	225	3.0	-	3.0	-	3.0
Facilities Projects Planner	225	1.0	(1.0)	-	-	-
Locksmith	217	2.0	(1.0)	1.0	-	1.0
Building Facilities Supt	038	1.0	-	1.0	-	1.0
Communications Engineer	037	1.0	-	1.0	-	1.0
Communications Supervisor	034	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Total Full Time		14.0	(2.0)	12.0	-	12.0
Total Specialized Building Services		14.0	(2.0)	12.0	-	12.0
Transit Facilities						
<u>Full Time</u>						
Building Equip Op II*U2	223	1.0	-	1.0	-	1.0
Electrician	222	1.0	-	1.0	-	1.0
Total Full Time		2.0	-	2.0	-	2.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Environmental Services		Public Works			70PW	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
<u>Temporary</u>						
Solid Waste Administrator	838	-	1.0	1.0	-	1.0
Electrician	222	-	1.0	1.0	-	1.0
Project Manager	036	-	1.0	1.0	-	1.0
Energy Management Engineer	035	-	1.0	1.0	-	1.0
Management Asst I	031	-	1.0	1.0	-	1.0
Total Temporary		-	5.0	5.0	-	5.0
Total Transit Facilities		2.0	5.0	7.0	-	7.0
Total Facilities Management		158.0	(12.0)	146.0	-	146.0
Equipment Management						
Administration						
<u>Full Time</u>						
Deputy Public Works Director	842	1.0	-	1.0	-	1.0
Admin Aide	326	1.0	-	1.0	-	1.0
Account Clerk II	321	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Equipment Maintenance Supt	039	1.0	-	1.0	-	1.0
Equipment Analyst	037	1.0	-	1.0	-	1.0
Public Works Operations Mgr	037	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg I	035	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		10.0	-	10.0	-	10.0
Total Administration		10.0	-	10.0	-	10.0
Auto Stores						
<u>Full Time</u>						
Account Clerk II	321	3.0	-	3.0	-	3.0
Auto Parts Clerk III	216	7.0	(1.0)	6.0	-	6.0
Auto Parts Clerk II	215	16.0	(1.0)	15.0	-	15.0
Auto Parts Clerk I	212	2.0	-	2.0	-	2.0
Equipment Op I*U2	211	2.0	-	2.0	-	2.0
Equipment Parts Supervisor	034	1.0	-	1.0	-	1.0
Tire Program Supervisor	031	1.0	-	1.0	-	1.0
Inventory Control Specialist	026	2.0	-	2.0	-	2.0
Total Full Time		34.0	(2.0)	32.0	-	32.0
Total Auto Stores		34.0	(2.0)	32.0	-	32.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Environmental Services		Public Works			70PW	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Equipment Maintenance						
<u>Full Time</u>						
Mobile Dispatcher	323	1.0	-	1.0	-	1.0
Equipment Services Aide	322	8.0	(1.0)	7.0	-	7.0
Heavy Equip Mech*Emer Repair	223	3.0	(1.0)	2.0	-	2.0
Heavy Equip Mech*Landfill Mech	223	3.0	-	3.0	-	3.0
Heavy Equip Mech*Mobile Repair	223	10.0	-	10.0	-	10.0
Equipment Repair Spec	222	4.0	(1.0)	3.0	-	3.0
Heavy Equip Mech	222	69.0	(4.0)	65.0	-	65.0
Welder*U2	222	2.0	-	2.0	-	2.0
Auto Technician*Master Tech	220	44.0	(4.0)	40.0	-	40.0
Equipment Service Wkr II	213	57.0	(5.0)	52.0	-	52.0
Equipment Service Wkr I	209	10.0	(3.0)	7.0	-	7.0
Equipment Maintenance Supv	035	8.0	(1.0)	7.0	-	7.0
Equipment Shop Foreman	031	23.0	(2.0)	21.0	-	21.0
Total Full Time		242.0	(22.0)	220.0	-	220.0
<u>Temporary</u>						
Heavy Equip Mech	222	1.0	-	1.0	-	1.0
Total Temporary		1.0	-	1.0	-	1.0
Total Equipment Maintenance		243.0	(22.0)	221.0	-	221.0
Fleet Control						
<u>Full Time</u>						
Equipment Control Specialist	330	3.0	-	3.0	-	3.0
Buyer Aide	326	1.0	-	1.0	-	1.0
Equipment Services Aide	322	3.0	-	3.0	-	3.0
Body Repair Specialist	222	1.0	-	1.0	-	1.0
Equipment Service Wkr II	213	2.0	-	2.0	-	2.0
Equipment Fabrication Foreman	031	1.0	-	1.0	-	1.0
Total Full Time		11.0	-	11.0	-	11.0
Total Fleet Control		11.0	-	11.0	-	11.0
Fleet Operations						
<u>Full Time</u>						
Equipment Services Aide	322	1.0	-	1.0	-	1.0
Heavy Equip Mech	222	1.0	-	1.0	-	1.0
Methods & Standards Analyst	222	5.0	-	5.0	-	5.0
Auto Technician*Master Tech	220	6.0	-	6.0	-	6.0
Fuel System Support Technician	217	2.0	-	2.0	-	2.0
Fuel Management Specialist	029	2.0	-	2.0	-	2.0
Total Full Time		17.0	-	17.0	-	17.0
Total Fleet Operations		17.0	-	17.0	-	17.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Environmental Services		Public Works			70PW	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Total Equipment Management		315.0	(24.0)	291.0	-	291.0
Total Public Works		567.4	(48.4)	519.0	(1.0)	518.0

2011-2012 OPERATING BUDGET

DEPARTMENT SUMMARY

PROGRAM Environmental Services	DEPARTMENT Solid Waste Management	DEPARTMENT NO. 70SW
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Program Goal

The Solid Waste Management Program assists in providing a safe and aesthetically acceptable environment through effective, integrated management of the solid waste stream, including collection, disposal, source reduction and recycling activities.

EXPENDITURES BY CHARACTER

CHARACTER	2009-10 ACTUAL EXPENDITURES	2010-11 ESTIMATED EXPENDITURES	2011-12 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2010-11 ESTIMATE
PERSONAL SERVICES	\$ 43,116,949	\$ 43,902,964	\$ 45,961,485	4.7%
CONTRACTUAL SERVICES	19,610,999	21,543,395	23,179,476	7.6%
INTERDEPARTMENTAL CHARGES AND CREDITS	30,757,972	30,992,561	31,060,198	0.2%
SUPPLIES	5,504,826	5,258,487	4,591,827	-12.7%
EQUIPMENT AND MINOR IMPROVEMENTS	12,538,859	13,127,900	16,645,700	26.8%
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	(101,190)	-	5,000,000	+100.0%
TOTAL	\$ 111,428,415	\$ 114,825,307	\$ 126,438,686	10.1%

AUTHORIZED POSITIONS

FULL-TIME POSITIONS	603.0	603.0	603.0	-
PART-TIME POSITIONS (FTE)	11.0	7.3	7.3	-
TOTAL	614.0	610.3	610.3	-

SOURCE OF FUNDS

Solid Waste Funds	\$ 111,428,415	\$ 114,825,307	\$ 126,438,686	10.1%
General Funds	-	-	-	-
Federal and State Grant Funds	-	-	-	-
TOTAL	\$ 111,428,415	\$ 114,825,307	\$ 126,438,686	10.1%

CITY OF PHOENIX, ARIZONA

2011-2012 OPERATING BUDGET

DEPARTMENT DETAIL

PROGRAM Environmental Services	DEPARTMENT Solid Waste Management		DEPARTMENT NO. 70SW
ORGANIZATION DETAIL	2009-2010 ACTUAL EXPENDITURES	2010-2011 ESTIMATED EXPENDITURES	2011-2012 COUNCIL ALLOWANCE
Disposal Management	\$ 26,300,804	\$ 30,324,125	\$ 35,150,101
Administration	902,718	1,222,161	6,275,995
Field Services	42,377,597	42,306,795	44,366,012
Special Projects	11,089,324	9,979,665	9,586,380
Inter-Departmental Charges	30,757,972	30,992,561	31,060,198
Total	\$ 111,428,415	\$ 114,825,307	\$ 126,438,686

PROGRAM CHANGES

PROGRAM Environmental Services	DEPARTMENT Solid Waste Management				DEPARTMENT NO. 70SW
DESCRIPTION	2011-2012				ADDITIONAL 2012-2013 COSTS
	REDUCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	
No Changes					

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM Environmental Services	DEPARTMENT Solid Waste Management	DEPARTMENT NO. 70SW
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ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Administration		124.0	1.0	125.0	-	125.0
Disposal Management		117.0	(1.0)	116.0	-	116.0
Field Services		362.0	-	362.0	-	362.0
Special Projects		11.0	(3.7)	7.3	-	7.3
Total Solid Waste Management		614.0	(3.7)	610.3	-	610.3

DETAIL BY DIVISION

Administration

Full Time

Solid Waste Administrator	838	2.0	-	2.0	-	2.0
Solid Waste Environ Spec * Ld	329	7.0	-	7.0	-	7.0
Solid Waste Environ Spec	328	20.0	-	20.0	-	20.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Support Services Aide	324	20.0	-	20.0	-	20.0
Communications Dispatcher	322	4.0	-	4.0	-	4.0
Solid Waste Equipment Operator	116	28.0	-	28.0	-	28.0
Equipment Op II	113	12.0	-	12.0	-	12.0
Solid Waste Worker	111	10.0	-	10.0	-	10.0
Public Works Operations Mgr	037	1.0	-	1.0	-	1.0
Solid Waste Superintendent	036	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Admin Asst II	035	-	1.0	1.0	-	1.0
Accountant II	033	1.0	-	1.0	-	1.0
Solid Waste Admin Analyst	033	1.0	-	1.0	-	1.0
Operations Analyst	032	2.0	-	2.0	-	2.0
Senior GIS Technician	032	1.0	-	1.0	-	1.0
Solid Waste Supervisor	031	6.0	-	6.0	-	6.0
Solid Waste Foreman	029	5.0	-	5.0	-	5.0
Secretary III	025	-	1.0	1.0	-	1.0
Total Full Time		123.0	2.0	125.0	-	125.0
<u>Temporary</u>						
Public Works Operations Mgr	037	1.0	(1.0)	-	-	-
Total Temporary		1.0	(1.0)	-	-	-
Total Administration		124.0	1.0	125.0	-	125.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Environmental Services		Solid Waste Management			70SW	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2010-11		2011-12	
			ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Disposal Management						
<u>Full Time</u>						
Deputy Public Works Director	842	1.0	-	1.0	-	1.0
Solid Waste Administrator	838	1.0	-	1.0	-	1.0
Solid Waste Environ Spec *Ld	329	2.0	-	2.0	-	2.0
Senior Engineering Tech	328	1.0	-	1.0	-	1.0
Solid Waste Environ Spec	328	5.0	-	5.0	-	5.0
Support Services Aide	324	5.0	-	5.0	-	5.0
Secretary II	321	1.0	-	1.0	-	1.0
Customer Service Clerk	320	6.0	-	6.0	-	6.0
Weigh Station Clerk	320	12.0	-	12.0	-	12.0
Equipment Op IV	118	21.0	-	21.0	-	21.0
Landfill Equipment Operator	118	16.0	-	16.0	-	16.0
Parks Maint Mechanic	117	2.0	-	2.0	-	2.0
Solid Waste Equipment Operator	116	2.0	-	2.0	-	2.0
Equipment Op II	113	4.0	-	4.0	-	4.0
Equipment Op I	111	1.0	-	1.0	-	1.0
Semiskilled Worker	110	3.0	-	3.0	-	3.0
Laborer	108	14.0	(1.0)	13.0	-	13.0
Civil Engineer III	039	1.0	-	1.0	-	1.0
Solid Waste Superintendent	036	3.0	-	3.0	-	3.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Civil Engineer II	035	2.0	-	2.0	-	2.0
Environmental Quality Spec	035	1.0	-	1.0	-	1.0
Solid Waste Admin Analyst	033	2.0	-	2.0	-	2.0
Solid Waste Supv *Inspections	032	1.0	-	1.0	-	1.0
Solid Waste Foreman	029	6.0	-	6.0	-	6.0
Solid Waste Landfill Foreman	029	3.0	-	3.0	-	3.0
Total Full Time		117.0	(1.0)	116.0	-	116.0
Total Disposal Management		117.0	(1.0)	116.0	-	116.0

2011-2012 OPERATING BUDGET

POSITION SCHEDULE

PROGRAM		DEPARTMENT			DEPARTMENT NO.	
Environmental Services		Solid Waste Management			70SW	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	2010-11			2011-12	
		AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/11	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Field Services						
<u>Full Time</u>						
Deputy Public Works Director	842	1.0	-	1.0	-	1.0
Solid Waste Environ Spec	328	28.0	-	28.0	-	28.0
Support Services Aide	324	7.0	-	7.0	-	7.0
Solid Waste Equipment Operator	116	281.0	-	281.0	-	281.0
Laborer	108	7.0	-	7.0	-	7.0
Info Tech Analyst/Prg II	037	1.0	-	1.0	-	1.0
Solid Waste Superintendent	036	4.0	-	4.0	-	4.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Personnel Analyst II	033	1.0	-	1.0	-	1.0
Solid Waste Admin Analyst	033	1.0	-	1.0	-	1.0
Solid Waste Supervisor	031	4.0	-	4.0	-	4.0
Solid Waste Foreman	029	26.0	-	26.0	-	26.0
Total Full Time		362.0	-	362.0	-	362.0
Total Field Services		362.0	-	362.0	-	362.0
Special Projects						
<u>Part Time</u>						
Solid Waste Equipment Operator	116	11.0	(3.7)	7.3	-	7.3
Total Part Time		11.0	(3.7)	7.3	-	7.3
Total Special Projects		11.0	(3.7)	7.3	-	7.3
Total Solid Waste Management		614.0	(3.7)	610.3	-	610.3

PROGRAM SUMMARY

DEPARTMENT

Contingencies

DEPARTMENT NO.

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SOURCE OF FUNDS

	2009-10	2010-11	2011-12	Percent Change
General Fund	\$ 29,800,000	\$ 34,000,000	\$37,890,000	11.4%
Aviation	14,000,000	14,000,000	14,000,000	0.0
Convention Center	5,000,000	3,000,000	3,000,000	0.0
Development Services	900,000	2,000,000	2,000,000	0.0
Golf	50,000	50,000	50,000	0.0
Solid Waste	4,000,000	4,000,000	4,000,000	0.0
Transit 2000	10,500,000	12,400,000	10,000,000	(19.4)
Wastewater	11,000,000	11,000,000	4,500,000	(59.1)
Water	23,000,000	18,000,000	9,000,000	(50.0)
TOTAL	<u>\$ 98,250,000</u>	<u>\$ 98,450,000</u>	<u>\$84,440,000</u>	<u>(14.2)%</u>

EXPLANATION

The Contingency Fund (also commonly referred to as a "rainy day fund") provides for revenue shortfalls and unanticipated costs that may occur after the budget is adopted. The possibility of natural disasters, public or employee safety emergencies or up-front costs for productivity opportunities necessitates the need for adequate contingency funds. Use of these contingency funds requires the recommendation of the city manager and City Council approval.

GENERAL FUND CONTINGENCY

The budget reflects an increase in the General Fund contingency from the 2010-11 budgeted level of \$31,000,000 plus a \$3,000,000 set aside for the Convention Center. The General Fund contingency in 2011-12 will be \$35,840,000 plus a \$2,000,000 set aside for Fire to cover the future cost of Fire positions currently being funded by grants which expire in January 2013 and a \$50,000 set aside for the Neighborhood Services Department to establish a regional graffiti partnership with the Arizona Department of Transportation and the Maricopa Association of Governments, each to address the problem of graffiti within the City of Phoenix. The 2010-11 contingency of \$31,000,000 was equal to 3.1 percent of General Fund expenditures. Over the last ten years, the General Fund contingency has been as low as 2.6 percent and will be at its highest level in 2011-12 at 3.4 percent.

PROGRAM SUMMARY

DEPARTMENT

DEPARTMENT NO.

Contingencies

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The 2011-12 budget continues the gradual increase of the contingency percentage. In March 2010, the Council agreed to increase the Contingency Fund each year for the next several years, with the goal of achieving a fund that equals 5.0 percent of General Fund expenditures. This higher contingency percentage will improve the city's ability to withstand future economic cycles. In 2010-11, \$3,000,000 was added to the contingency fund, raising the percentage to 3.1 percent. In the 2011-12 budget, another \$3,000,000 was added above the 3.1 percent level. Another \$40,000 was added in 2011-12 as a result of state-sales tax performing better than expected, which will help toward reaching the 5.0 percent goal more quickly. These actions increase the contingency percentage to 3.4 percent for 2011-12.

The following table shows contingency funding and set-aside amounts over the past ten years. As with the \$2,000,000 for Fire and the \$50,000 for Neighborhood Services in 2011-12, set-asides have been used in the past to prepare for known future costs such as declining grant funding and new capital project operating costs.

**Comparison of Annual Budget for General Fund Contingency Amount
to Operating Expenditures
(000's)**

Fiscal Year	General Fund Operating Expenditures*	Contingency and Set-Aside Amounts	Percent of Operating Expenditures
2002-03	\$888,014	\$27,190 3,652	3.1%
2003-04	872,112	22,700 —	2.6
2004-05	925,603	23,800 —	2.6
2005-06	968,051	24,740 —	2.6
2006-07	1,083,304	28,860 —	2.7
2007-08	1,184,192	34,230 —	2.9
2008-09	1,177,763	31,900 —	2.7
2009-10	1,110,780	29,800 —	2.7
2010-11	1,012,414	31,000 3,000	3.1

PROGRAM SUMMARY

DEPARTMENT

DEPARTMENT NO.

Contingencies

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Fiscal Year	General Fund Operating Expenditures	Contingency and Set-Aside Amounts	Percent of Operating Expenditures
2011-12	1,059,115	35,840 2,050	3.4

OTHER FUND CONTINGENCIES

Similar to the General Fund, other funds also include contingency amounts. The contingency amounts and percentages of total operating expenditures vary to accommodate differences in the volatility of operations and revenues. Use of these amounts requires City Council approval. The following table shows the contingency amount for each of the other funds.

**2011-12 Other Fund Operating Expenditure and
Contingency Amount
(000's)**

Fund	Operating Expenditures	Contingency Amount	Percent of Operating Expenditures
Transit 2000	\$160,617	\$10,000	6.2%
Development Services	31,212	2,000	6.4
Aviation	224,139	14,000	6.2
Water	198,459	9,000	4.5
Wastewater	96,549	4,500	4.7
Solid Waste	130,414	4,000	3.1
Convention Center	49,957	3,000	6.0
Golf	8,391	50	0.6

DEBT SERVICE SUMMARY

Debt service expenditures include payments of principal, interest, sinking fund transfers, costs of issuance and bond reserve requirements for bonds issued. The debt service allowance in 2011-12 for existing debt and future bond sales is \$570,296,000. This is funded by Water (20%), Secondary Property Tax (18%), Wastewater (16%), Aviation (15%), City Improvement (11%), Arizona Highway User Revenue (4%), Convention Center (3%), Solid Waste (3%) and other various funds (10%). Other various funding sources include Sports Facilities, General Government Nonprofit Corporation Bonds, Passenger Facility Charges and Reserve Funds. City Improvement includes \$63.9 million in general government nonprofit corporation bonds debt service payments funded by General Fund (\$13.7 million), Transit 2000 (\$48.4 million), Housing (\$0.1 million) and capital funds (\$1.7 million). Secondary Property Tax represents the annual tax levy for debt service, federal subsidy and related interest earnings.

Types of Bonds Issued and Security

Under Arizona law, cities are authorized to issue voter-approved general obligation, highway user revenue and utility revenue bonds. For the city of Phoenix, this includes property tax-supported bonds and revenue bonds (such as water revenue and airport revenue bonds).

The city's general obligation bonds are "full faith and credit" bonds. This means they are secured by a legally binding pledge to levy property taxes without limit to make annual bond principal and interest payments. Water and airport revenue bonds are secured by a pledge of these enterprises' net revenues (revenues net of operation and maintenance expenses) and do not constitute a general obligation of the city backed by general taxing power. Highway user revenue bonds are secured by state-shared gas taxes and other highway user fees and charges and also are not general obligations of the city.

Debt Management

In general, the city has used general obligation bonds to finance capital programs of general government (non-enterprise) departments. These include programs such as fire protection, police protection, libraries, parks and recreation, service centers and storm sewers. The debt service on these bonds is paid from the secondary property tax levy. By state law, the city can only use its secondary property tax levy to pay principal and interest on long-term debt.

Currently, to finance the capital programs of enterprise departments, the city has used revenue bonds secured by and repaid from the revenues of these enterprises. In the past, the city also has used general obligation bonds for water, airport, sanitary sewer and solid waste purposes when deemed appropriate.

Since the 1950s, the city has used a community review process to develop and acquire voter approval for general obligation bond programs. At a bond election held on March 14, 2006, voters approved all of the \$878.5 million of the 2006 Citizens' Bond

DEBT SERVICE SUMMARY

Committee-recommended bond authorizations. These authorizations provided funding to construct capital improvements in the following areas:

- Police and Fire Protection
- Police, Fire and Computer Technology
- Parks, Recreation and Mountain Preserves
- Education Facilities
- Library Facilities
- Street Improvements
- Storm Sewers
- Senior Facilities
- Cultural Facilities
- Affordable Housing Neighborhood Revitalization

Bond Ratings

As shown in the chart below, the city's bonds are rated favorably by the major bond rating agencies, Moody's Investors Service and Standard and Poor's. The city's general obligation bonds are rated Aa1 and AAA, respectively. Standard and Poor's has also assigned a Financial Management Assessment (FMA) score of "strong."

City of Phoenix Bond Ratings

	Rating ⁽¹⁾	
	Moody's	Standard & Poor's
General Obligation	Aa1	AAA
Senior Lien Water Revenue ⁽³⁾	Aa2	AAA
Junior Lien Water Revenue ⁽²⁾	Aa2	AAA
Senior Lien Airport Revenue ⁽²⁾	Aa3	AA-
Junior Lien Airport Revenue ⁽²⁾	A1	A+
Senior Lien Street and Highway User Revenue	Aa3	AAA
Junior Lien Street and Highway User Revenue	A1	AA
Senior Lien Tax Excise Tax Revenue ⁽²⁾	Aa2	AAA
Junior Lien Tax Excise Tax Revenue ⁽³⁾	Aa3	AA
Subordinated Excise Tax Revenue ⁽²⁾	Aa3	AA
Senior Lien Wastewater System Revenue ⁽²⁾	Aa2	AAA
Junior Lien Wastewater System Revenue ⁽²⁾	Aa2	AA+
Rental Car Facility Charge Revenue Bonds ⁽²⁾	A3	A-
Transit Excise Tax Revenue Bonds (Light Rail) ⁽²⁾	Aa3	AA
State of AZ Distribution Revenue Bonds ⁽²⁾	Aa3	AA
Senior Hotel Revenue Bonds ⁽⁴⁾	Ba1	BB+
Subordinate Hotel Revenue Bonds ⁽⁴⁾	A2	A-

⁽¹⁾ Represents underlying rating, if insured.

⁽²⁾ Issued by the Civic Improvement Corporation.

⁽³⁾ No bonds currently outstanding.

⁽⁴⁾ Issued by the Downtown Phoenix Hotel Corporation.

DEBT SERVICE SUMMARY

Maintaining high bond ratings has resulted in a broader market for the city's bonds and lower interest costs to the city. The following table is a statement of the city's bonded indebtedness as of March 1, 2011.

Statement of Bonded Indebtedness⁽¹⁾
(In Thousands of Dollars)

General Obligation Bonds

Purpose	Non-Enterprise General Obligation Bonds	Revenue-Supported General Obligation Bonds	Total General Obligation Bonds	Revenue Bonds	Total Bonds
Various	\$1,500,380	\$ —	\$1,500,380	\$ —	\$1,500,380
Airport	—	11,350	11,350	—	11,350
Sanitary Sewer	—	41,502	41,502	—	41,502
Solid Waste	—	18,385	18,385	—	18,385
Water	—	60,187	60,187	—	60,187
Public Housing	—	—	—	—	—
Street and Highway	—	—	—	41,881	41,881
Subtotal	\$1,500,380	\$ 131,424	\$1,631,804	\$ 41,881	\$1,673,685
Less: Restricted Funds	(341,233)	—	(341,233)	—	(341,233)
Direct Debt	\$1,159,147	\$ 131,424	\$1,290,571	\$41,881	\$1,332,452
Less: Revenue Supported	—	(131,424)	(131,424)	(41,881)	(173,305)
Net Debt	\$1,159,147	\$ —	\$1,159,147	\$ —	\$1,159,147

⁽¹⁾Represents general obligation bonds outstanding as of March 1, 2011. Such figures do not include the outstanding principal amounts of certain general obligation bonds and street and highway user revenue bonds which have been refunded or the payment of which has been provided for in advance of maturity. The payment of the refunded debt service requirements is secured by obligations issued or fully guaranteed by the United States of America which were purchased with proceeds of the refunding issues and other available moneys and are held in irrevocable trusts and are scheduled to mature at such times and in sufficient amounts to pay when due all principal, interest and redemption premiums where applicable, on the refunded bonds.

DEBT SERVICE SUMMARY**Debt Limitation**

Under the provisions of the Arizona Constitution, outstanding general obligation bonded debt for combined water, sewer, lighting, parks, open space preserves, playgrounds, recreational facilities, public safety, law enforcement, fire emergency, and street and transportation may not exceed 20% of a city's net secondary assessed valuation, nor may outstanding general obligation bonded debt for all other purposes exceed 6% of a city's net secondary assessed valuation. Unused borrowing capacity as of March 1, 2011 based upon 2010-11 assessed valuation is shown in the following tables.

**Water, Sewer, Lighting, Parks, Open Space & Preserves, Playgrounds,
Recreational Facilities, Public Safety, Law Enforcement, Fire and Emergency
Services Facilities, and Streets and Transportation Facilities Bonds**

20% Constitutional Limitation	\$3,218,461,665
Direct General Obligation Bonds Outstanding ⁽¹⁾	<u>(1,241,159,070)</u>
Unused 20% Limitation Borrowing Capacity	<u>\$1,977,302,595</u>

All Other General Obligation Bonds

6% Constitutional Limitation		\$ 965,538,499
Direct General Obligation Bonds Outstanding	\$390,645,000 ⁽¹⁾	
Less: Principal Redemption Funds held in Restricted Fund as of April 1, 2010	<u>(341,232,663)</u>	
Direct General Obligation Bonds Outstanding		<u>(49,412,337)</u>
Unused 6% Limitation Borrowing Capacity		<u>\$ 916,126,162</u>

⁽¹⁾Represents general obligation bonds outstanding as of March 1, 2011.

Debt Burden

Debt burden is a measurement of the relationship between the debt of the city supported by its property tax base (net direct debt) to the broadest and most generally available measure of wealth in the community: the assessed valuation of all taxable property and the assessed valuation adjusted to reflect market value. In addition, net debt can be compared to population to determine net debt per capita. The city makes these comparisons each time it offers bonds for sale. They are included in the official statements (bond prospectuses) that are distributed to prospective investors. The following table provides debt burden ratios as of March 1, 2011.

DEBT SERVICE SUMMARY**Net Direct General Obligation Bonded Debt Ratios**

	Per Capita Debt Pop. Est. <u>(1,445,632)⁽¹⁾</u>	Secondary Assessed Valuation <u>(\$16,092,308,323)</u>	Full Cash Valuation <u>(\$144,772,030,661)</u>
Direct General Obligation Bonded Debt Outstanding as of March 1, 2011	\$892.74	8.02%	0.89%
Net Direct General Obligation Bonded Debt Outstanding as of March 1, 2011	\$801.83	7.20%	0.80%

⁽¹⁾ Population reflects the U.S. Department of Commerce, Census Bureau's 2010 Census number.

The city's debt burden remains in the low-to-moderate range. This means the amount of net debt supported by the city's property tax base is moderate relative to the value of that tax base.

The city has considerable bonded debt outstanding. However, the use of revenue bonds for enterprise activities and enterprise-supported general obligation bonds, in combination with a well-managed, property tax-supported bond program, has permitted the maintenance of a low-to-moderate debt burden.

General Government Nonprofit Corporation Bonds

In addition to bonded debt, the city uses nonprofit corporation bonds as a financing tool. This form of financing involves the issuance of bonds by a nonprofit corporation for city-approved projects. The city makes annual payments equal to the bond debt service requirements to the corporation.

The city's payments to the corporation are guaranteed by a pledge of excise taxes or utility revenues generated by the city's airport, water system or wastewater system. Pledged excise taxes may include city sales, use, utility and franchise taxes; license and permit fees; and state-shared sales and income taxes.

The city has used nonprofit corporation financing selectively. In general, it has financed only those projects that will generate revenues adequate to support the annual debt service requirements or that generate economic benefits that more than offset the cost of financing. The city also has used nonprofit corporation financing for projects essential

DEBT SERVICE SUMMARY

to health and safety: e.g., police precinct stations. Similar to bonded debt, these financings are rated by bond rating agencies.

**Debt Service by Source of Funds and Type of Expenditure
(In Thousands of Dollars)**

Fund	2009-10 Actual	2010-11 Estimate	2011-12 Budget
Secondary Property Tax	\$201,361	\$156,041	\$ 99,757
Aviation	77,533	78,013	82,070
Arizona Highway User Revenue	31,246	31,247	22,001
Convention Center	18,592	18,594	19,192
General	25,880	10,223	13,749
Golf	20	—	1
Grant Funds - Housing	74	74	164
Solid Waste	12,790	12,836	14,726
Sports Facilities	9,872	20,200	23,295
Transit 2000	43,959	46,122	48,396
Wastewater	69,743	70,900	93,665
Water	112,316	111,044	115,623
Capital Funds - Various Sources	5,172	33,839	37,749
Total	<u>\$608,558</u>	<u>\$589,133</u>	<u>\$570,296</u>
Type of Expenditure			
Principal	\$294,952	\$245,061	\$196,520
Interest	308,921	337,208	368,814
Other	4,685	6,864	4,962
Total	<u>\$608,558</u>	<u>\$589,133</u>	<u>\$570,296</u>

PERSONAL SERVICES SUMMARY

PERSONAL SERVICES DETAIL EXPENDITURES	2009-10	2010-11	2011-12
	ACTUAL EXPENDITURES	ESTIMATED EXPENDITURES	COUNCIL ALLOWANCE
SUMMARY	(in 000's)	(in 000's)	(in 000's)
General Employees			
Salaries and Wages	\$577,102	\$551,908	\$562,123
Employee Benefits	267,488	286,872	312,066
Benefits as % of Salaries and Wages	46.4%	52.0%	55.5%
Police Sworn Personnel			
Salaries and Wages	289,571	272,758	275,485
Employee Benefits	118,692	116,165	119,044
Benefits as % of Salaries and Wages	41.0%	42.6%	43.2%
Fire Sworn Personnel			
Salaries and Wages	140,600	137,612	141,403
Employee Benefits	62,899	63,655	67,382
Benefits as % of Salaries and Wages	44.7%	46.3%	47.7%
Totals			
Salaries and Wages	\$1,007,273	\$962,278	\$979,011
Employee Benefits	449,079	466,692	498,492
Benefits as % of Salaries and Wages	44.6%	48.5%	50.9%
Total Salaries, Wages and Employee Benefits	\$1,456,352	\$1,428,970	\$1,477,503
EMPLOYEE SALARY AND BENEFIT DETAIL			
Salaries and Wages			
Full-Time Salaries	\$873,701	\$863,701	\$880,219
Part-Time/Other Salaries	90,127	80,578	82,874
All Overtime/Constant Staffing	33,227	34,215	32,146
Holiday	10,218	10,055	10,248
Total Salaries	\$1,007,273	\$988,549	\$1,005,487
Estimated Salary Savings - Salary and Wage Portion	-	(26,271)	(26,476)
Total Salaries With Estimated Salary Savings	\$1,007,273	\$962,278	\$979,011

PERSONAL SERVICES SUMMARY

PERSONAL SERVICES DETAIL EXPENDITURES	2009-10	2010-11	2011-12
	ACTUAL EXPENDITURES	ESTIMATED EXPENDITURES	COUNCIL ALLOWANCE
	(in 000's)	(in 000's)	(in 000's)
Employee Benefits			
Pension Contribution - General	\$88,262	\$93,864	\$108,319
Pension Contribution - Police	64,678	60,431	65,433
Pension Contribution - Fire	28,644	26,986	30,275
Social Security/Medicare	47,049	48,302	49,801
Industrial Insurance	14,545	19,416	19,913
Health Insurance	116,838	133,652	141,416
Life Insurance	1,894	1,189	1,156
Long-Term Disability Insurance	848	1,024	1,498
Unemployment Insurance	728	572	480
Post Employment Health Benefits - GASB 45	17,204	39,000	39,001
Post Employment Health Plan - Police	428	483	489
Post Employment Health Insurance - Fire	1,368	1,281	1,153
Fire Exercise Equipment Program	37	37	37
Fire Sick Leave Benefit	1,291	1,057	523
Fire Vacation Benefit	392	447	130
Clothing Allowance - General	681	649	430
Clothing Allowance - Police	4,512	4,208	4,149
Clothing Allowance - Fire	1,042	1,006	1,019
Dental Insurance	11,543	11,919	12,021
Tool Allowance	366	347	348
Executive Transportation Allowance	1,530	1,498	1,490
Communication Allowance	485	464	463
Deferred Compensation	38,138	26,330	26,522
Employee Suggestion Awards	34	6	5
Flexrap Benefits Program	0	1	1
Financial Aid	2	6	6
Cancer Insurance - Fire	0	120	119
Cancer Insurance - Police	332	241	235
Management Development	164	183	261
Relocation Pay	-	-	-
Employee Reimbursement - Tuition	2,972	1,999	3,000
Employee Reimbursement - Seminars	1,381	941	300
Employee Reimbursement - Other	5	5	5
Employee Reimbursement - Reduced Transit Fare	1,109	1,185	1,186
Employee Reimbursement - Memberships	40	58	200
Employee Reimbursement - Ballistic Vest	312	335	335
Fire Employee Assistance Program	225	218	225
Total Benefits	\$449,079	\$479,460	\$511,944
Estimated Salary Savings - Benefits Portion	-	(12,768)	(13,452)
Total Benefits With Estimated Salary Savings	\$449,079	\$466,692	\$498,492
Total Salaries, Wages and Employee Benefits	\$1,456,352	\$1,428,970	\$1,477,503

PROGRAM INFORMATION

Employee benefit costs are distributed proportionately to each department's budget, rather than making a lump sum appropriation for these items. This distribution of costs for each employee benefit results in more accurate costs for each program.

A summary of the total estimated expenditures for various employee benefits in 2010-2011 compared with the 2011-2012 budget allowance is shown in the following table. Brief discussions of individual employee benefits follow the table.

Comparison of 2010-2011 Employee Benefit Allowance to 2011-2012 Final Allowance (in 000's)

Employee Benefits	2010-2011 Estimate	2011-2012 Budget	\$ Change	%Change
Pension Contribution - General	\$93,864	\$108,319	\$14,455	15.4%
Pension Contribution - Police	60,431	65,433	5,002	8.3%
Pension Contribution - Fire	26,986	30,275	3,289	12.2%
FICA/Medicare	48,302	49,801	1,499	3.1%
Industrial Insurance	19,416	19,913	497	2.6%
Health Insurance	133,652	141,416	7,764	5.8%
Life Insurance	1,189	1,156	(33)	-2.8%
Long-Term Disability Insurance	1,024	1,498	474	46.3%
Unemployment Insurance	572	480	(92)	-16.1%
Retiree - Health Insurance - General	39,000	39,001	1	0.0%
Retiree - Health Insurance - Fire	1,281	1,153	(128)	-10.0%
Post Employee Health Plan - Police	483	489	6	1.2%
Fire Exercise Equipment Program	37	37	0	0.0%
Fire Sick Leave Benefit	1,057	523	(534)	-50.5%
Fire Vacation Benefit	447	130	(317)	-70.9%
Uniform Allowance - General	649	430	(219)	-33.7%
Uniform Allowance - Police	4,208	4,149	(59)	-1.4%
Uniform Allowance - Fire	1,006	1,019	13	1.3%
Dental Insurance	11,919	12,021	102	0.9%
Tool Allowance	347	348	1	0.3%
Executive Transportation Allowance	1,498	1,490	(8)	-0.5%
Communication Allowance	464	463	(1)	-0.2%
Deferred Compensation	26,330	26,522	192	0.7%
Employee Suggestion Awards	6	5	(1)	-16.7%
Flexrap Benefits Program	1	1	0	0.0%
Child Care	6	6	0	0.0%
Cancer Insurance	120	119	(1)	-0.8%
Cancer Insurance - Police	241	235	(6)	-2.5%
Management Development	183	261	78	42.6%
Relocation Pay	0	0	0	0.0%

PROGRAM INFORMATION

Employee Benefits	2010-2011 Estimate	2011-2012 Budget	\$ Change	%Change
Employee Reimbursement - Tuition	\$1,999	\$3,000	\$1,001	50.1%
Employee Reimbursement - Seminars	941	300	(641)	-68.1%
Employee Reimbursement - Other	5	5	0	0.0%
Employee Reimbursement – Reduced Transit Fare	1,185	1,186	1	0.1%
Employee Reimbursement – Memberships	58	200	142	244.8%
Employee Ballistic Vests	335	335	0	0.0%
Fire Employee Assistance Program	218	225	7	3.2%
Total Benefits	\$479,460	\$511,944	\$32,484	6.8%

¹ Includes part-time employees and Medicare coverage for sworn employees employed on a continuous basis after March 31, 1986.

City contributions for pension benefits are shown in the following table. The estimated cost per employee is calculated based on the number of active members.

City Pension Cost Per Employee

Pension System	Estimated Active Members	Appropriation For 2011-2012	
		Pension Contribution	Cost Per Employee
General Retirement	8,896	\$108,319,000	\$12,176
Police ²	3,017	65,433,000	21,688
Fire ^{2,3}	1,472	30,275,000	20,567

² Active membership excludes DROP (Deferred Retirement Option Plan) participants.

³ Reflects net pension contribution, exclusive of 2011-12 state fire insurance premium tax revenue estimate of \$3,500,000.

PROGRAM INFORMATION**Pension for General City Employees**

The 2011-2012 budget for general City employee pension costs is \$108,319,000. This amount complies with the requirement established by the actuary (\$106,694,000) plus an allowance for pension administrative costs (\$1,625,000).

All full-time general employees participate in the General City Employees Pension Fund. Employees contribute 5% of their gross pay under an employer pick-up plan. The City contributes an actuarially determined amount to fully fund benefits for active members and to amortize any unfunded actuarial liability as a level percent of member payroll. The general employee system amortizes this unfunded liability over an open period of 20 years.

Under the General City Employee plan, members are eligible for retirement benefits at age 60 with ten or more years of service credit or age 62 with five or more years of service credit. Members can also become eligible for retirement benefits when years of service and age add to 80. The benefit is based on 2% of the member's highest three consecutive years' salary for each year of credited service to a maximum of 32 ½ years. The benefit increase beyond 32 ½ years is at a declining rate. The increase in general employee retirement costs is due to an increase in the number of retirees over the last few years and market returns that were less favorable than expected.

Pension for Public Safety City Employees

The Public Safety Retirement System, enacted by the State Legislature in 1968, applies to local firefighters and police officers and sworn law enforcement personnel of other public agencies. Recent Pension Reform bills were signed into law to be effective July 20, 2011. The Public Safety Retirement System provides for retirement after 20 years of service for current members, and 25 years of service for new hires after January 1, 2012. Retirement benefits are generally based on 50% of the employee's highest three consecutive years of service for current members, and highest five consecutive years of service for new hires after January 1, 2012. The annual benefit increases after the 20 or 25 year threshold, to a maximum of 80% of the average monthly compensation.

Effective in July of 2011, employees will contribute 8.65% of their salary. The employee contribution rate will increase gradually until fiscal year 2015-2016, when the employees will contribute 11.65% or a two-thirds City and one-third employee split, whichever is less, with a floor of 7.65% for employees and 8% for employers. The City contributes an actuarially determined amount to fully fund benefits for active members and to amortize any unfunded actuarial liability as a level percent of member payroll. The Public Safety Retirement System amortizes this unfunded liability over an open period of 26 years.

City contributions to the Phoenix Fire Fighters Pension Fund are partially funded by a state-imposed insurance premium tax on all fire insurance policies sold within the City. This premium tax is estimated at \$3,500,000 for 2011-2012.

Increases in public safety retirement costs are largely due to less than expected average investment returns.

PROGRAM INFORMATION**Social Security/Medicare**

The 2011-2012 appropriation for Social Security/Medicare is \$49,801,000, \$1,499,000 or 3.1% more than the 2010-2011 estimate of \$48,302,000. The estimated number of employees who contribute to Social Security is 9,783.8 or 65.2% of City FTEs (full time equivalent). This includes 573.8 full-time equivalents for part-time City employees.

The following table shows the rate and increase in the maximum Social Security taxes since 2001.

SOCIAL SECURITY TAXES

Calendar Year	Base	Rate	Maximum Amount	Annual % Increase
2001	80,400	6.20	4,985	5.5
2002	84,900	6.20	5,264	5.6
2003	87,000	6.20	5,394	2.5
2004	87,900	6.20	5,450	1.0
2005	90,000	6.20	5,580	2.4
2006	94,200	6.20	5,840	4.7
2007	97,500	6.20	6,045	3.5
2008	102,000	6.20	6,324	4.6
2009	106,800	6.20	6,622	4.7
2010	106,800	6.20	6,622	0
2011	106,800	6.20	6,622	0

Medicare is calculated at 1.45% of wages. Unlike Social Security, which has a maximum salary amount subject to the tax (i.e., \$106,800 in calendar year 2011); there is no limit to wages subject to the Medicare tax. All employees are subject to Medicare tax with the exception of sworn employees hired prior to March 31, 1986.

Industrial Insurance

As of April 1, 2003, the City became self-insured for the industrial insurance program. The benefits are administered by a third party contractor, including all injuries occurring on or after April 1, 2003. Claims that occur with a date of injury prior to April 1, 2003 are administered by the Arizona State Industrial Commission Fund. By State law, the City is required to insure its employees for injuries, illnesses and death that occur in the course and scope of their employment with the City. Costs for this insurance in 2011-2012 are estimated at \$19,913,000, an increase of \$497,000 or 2.6% more than the current year's cost of \$19,416,000. The amount complies with the recommendation of a recent actuarial analysis.

PROGRAM INFORMATION**Unemployment Insurance Program**

During its 1977 session, the Arizona Legislature amended the Employment Security Law of Arizona to extend the State's unemployment insurance program to local governments. Effective January 1, 1978, the City assumed the costs of unemployment claims submitted by former employees for reimbursement to the State administered program. Costs for this insurance in 2011-2012 are estimated at \$480,000, a decrease of \$92,000 or 16.1% less than the current year's cost of \$572,000.

Health and Dental Insurance

The 2011-2012 allowance for employee health insurance is \$141,416,000, an increase of \$7,764,000 or 5.8% over 2010-2011 estimated expenditures of \$133,652,000. This increase is partially due to an increase in health insurance rates. In addition, actual costs for 2010-2011 are lower due to additional reductions in force and vacant positions.

Dental insurance in 2011-2012 is estimated at \$12,021,000, an increase of \$102,000 or .9% over 2010-2011 estimated expenditures of \$11,919,000. This year's dental plan changes incurred no significant rate increase or decrease.

Long-term Disability Insurance

The 2011-2012 allowance for long-term disability insurance is \$1,498,000 reflecting an increase over 2010-2011 estimated expenditures. The rates are based on a recent actuarial analysis of the Long-Term Disability Program.

Post Employment Health Benefits – GASB 45

Retired employees meeting certain qualifications are eligible to participate in the City Health Insurance Program along with the City's active employees. In addition, retirees receive a direct subsidy to offset health care costs during retirement. Employees eligible to retire in 15 years or less from August 1, 2007, will receive a monthly subsidy from the City's Medical Expense Reimbursement Plan (MERP) when they retire. In June 2004, the Governmental Accounting Standards Board (GASB) issued Statement No. 45 (GASB 45) which addresses how local governments should account for and report costs and obligations related to post-employment health care and other post-employment non-pension benefits (OPEB). The City's annual OPEB costs must be based on actuarially determined amounts that will provide sufficient resources to pay benefits as they come due. The annual required contribution to fully comply with GASB 45 is \$39.0 million amortized over the next 24 years. Net new funding included in 2011-2012 is \$39.0 million.

PROGRAM INFORMATION

Uniform Allowance

Police, fire and certain general employees receive a uniform allowance. The combined uniform allowance budget in 2011-2012 is \$5,598,000. Police Officers receive an annual allowance of \$1,150. Police Lieutenants and Sergeants receive an annual allowance of \$1,395. Sworn Police Middle Managers and Executives also receive an annual allowance of \$1,550. Firefighters receive an annual allowance of \$625 and Sworn Fire Middle Managers and Executives receive an annual allowance of \$925.

2011-2012 Employee Benefit Values

The value of each of the major benefit categories expressed as a percentage of wages is shown in the table that follows.

Benefit Type	General	Police	Fire
Health, Dental, Life, Long Term Disability, Unemployment ¹	18.06%	11.94%	12.05%
Pension ²	18.18%	25.63%	25.76%
Social Security and Medicare ³	7.66%	1.35%	1.20%
Holidays, personal and educational leave	5.91%	6.08%	3.94%
Vacation ⁴	5.77%	5.77%	5.77%
Sick Leave	5.77%	5.77%	5.77%
Industrial Insurance	2.32%	2.32%	2.32%

¹ Not applicable to part-time and delegate agency personnel.

² Rates reflect actuarial valuation percentages.

³ General Social Security is taxed at 6.2% of earnings up to \$106,800. Medicare is taxed at 1.45% of all earnings. Police and fire employees hired after 3/31/86 are taxed at the Medicare rate of 1.45% of all earnings.

⁴ Reflects estimated composite rate based on 10 years of service.

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 001 - Supervisory and Professional Employees
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
011	1,446	2,063	17,347	24,752
012	1,513	2,165	18,158	25,979
013	1,576	2,265	18,907	27,186
014	1,655	2,383	19,864	28,600
015	1,732	2,489	20,779	29,869
016	1,803	2,586	21,632	31,034
017	1,886	2,721	22,630	32,656
018	1,974	2,874	23,691	34,486
019	2,063	3,013	24,752	36,150
020	2,165	3,169	25,979	38,022
021	2,265	3,326	27,186	39,915
022	2,383	3,508	28,600	42,099
023	2,489	3,687	29,869	44,242
024	2,586	3,858	31,034	46,301
025	2,721	4,070	32,656	48,838
026	2,874	4,274	34,486	51,293
027	3,013	4,488	36,150	53,851
028	3,169	4,725	38,022	56,701
029	3,326	4,964	39,915	59,571
030	3,508	5,224	42,099	62,691
031	3,687	5,488	44,242	65,853
032	3,858	5,770	46,301	69,243
033	4,070	6,077	48,838	72,925
034	4,274	6,380	51,293	76,565
035	4,488	6,703	53,851	80,434
036	4,725	7,046	56,701	84,552
037	4,964	7,413	59,571	88,962
038	5,224	7,783	62,691	93,392
039	5,488	8,183	65,853	98,197
040	5,770	8,615	69,243	103,376
041	6,077	9,046	72,925	108,555
042	6,380	9,514	76,565	114,171
043	6,703	10,001	80,434	120,016
044	7,046	10,514	84,552	126,173
045	7,413	11,053	88,962	132,642
046	7,783	11,617	93,392	139,402
047	8,183	12,210	98,197	146,515
048	8,615	12,842	103,376	154,107
049	9,046	13,487	108,555	161,845
050	9,514	14,160	114,171	169,915
081	8,458	8,458	101,500	101,500
086	10,271	10,271	123,248	123,248

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 002 - Field Unit 1 Employees
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
100	1,453	2,057	17,430	24,690
101	1,804	2,340	21,653	28,080
102	1,898	2,409	22,776	28,912
103	1,990	2,472	23,878	29,661
104	2,047	2,550	24,565	30,597
105	2,094	2,619	25,126	31,429
106	2,151	2,704	25,813	32,448
107	2,217	2,791	26,603	33,488
108	2,269	2,888	27,227	34,653
109	2,340	2,992	28,080	35,901
110	2,409	3,113	28,912	37,357
111	2,472	3,234	29,661	38,813
112	2,550	3,351	30,597	40,206
113	2,619	3,501	31,429	42,016
114	2,704	3,656	32,448	43,867
115	2,791	3,810	33,488	45,718
116	2,888	3,992	34,653	47,902
117	2,992	4,150	35,901	49,795
118	3,113	4,318	37,357	51,813
119	3,234	4,495	38,813	53,934
120	3,351	4,680	40,206	56,160
121	3,501	4,869	42,016	58,427
122	3,656	5,063	43,867	60,757
123	3,810	5,266	45,718	63,190
124	3,992	5,477	47,902	65,728
125	4,150	5,696	49,795	68,349
126	4,318	5,931	51,813	71,178

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 003 - Field Unit 1 "A" Employees
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
100	1,257	1,257	15,080	15,080
101	1,990	2,340	23,878	28,080
102	2,047	2,409	24,565	28,912
103	2,094	2,472	25,126	29,661
104	2,151	2,550	25,813	30,597
105	2,217	2,619	26,603	31,429
106	2,269	2,704	27,227	32,448
107	2,340	2,791	28,080	33,488
108	2,409	2,888	28,912	34,653
109	2,472	2,992	29,661	35,901
110	2,550	3,113	30,597	37,357
111	2,619	3,234	31,429	38,813
112	2,704	3,351	32,448	40,206
113	2,791	3,501	33,488	42,016
114	2,888	3,656	34,653	43,867
115	2,992	3,810	35,901	45,718
116	3,113	3,992	37,357	47,902
117	3,234	4,150	38,813	49,795
118	3,351	4,318	40,206	51,813
119	3,501	4,495	42,016	53,934
120	3,656	4,680	43,867	56,160
121	3,810	4,869	45,718	58,427
122	3,992	5,063	47,902	60,757

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 004 - Field Unit 2 Employees
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
200	1,257	1,257	15,080	15,080
201	1,919	2,349	23,026	28,184
202	2,002	2,416	24,024	28,995
203	2,077	2,482	24,918	29,786
204	2,141	2,531	25,688	30,368
205	2,175	2,607	26,104	31,283
206	2,238	2,669	26,853	32,032
207	2,293	2,747	27,518	32,968
208	2,349	2,846	28,184	34,154
209	2,416	2,936	28,995	35,235
210	2,482	3,035	29,786	36,421
211	2,531	3,151	30,368	37,814
212	2,607	3,262	31,283	39,146
213	2,669	3,392	32,032	40,706
214	2,747	3,553	32,968	42,640
215	2,846	3,708	34,154	44,491
216	2,936	3,862	35,235	46,342
217	3,035	4,033	36,421	48,402
218	3,151	4,203	37,814	50,440
219	3,262	4,385	39,146	52,624
220	3,392	4,553	40,706	54,642
221	3,553	4,744	42,640	56,930
222	3,708	4,923	44,491	59,072
223	3,862	5,122	46,342	61,464
224	4,033	5,356	48,402	64,272
225	4,203	5,628	50,440	67,538
226	4,385	5,918	52,624	71,011
227	4,553	6,217	54,642	74,610
228	4,744	6,502	56,930	78,021

**Salary Plan 022 - Field Unit 2 Multi-Skilled Employees
Effective July 11, 2011**

214	2,747	2,846	32,968	34,154
221	3,553	4,475	42,640	53,706
225	4,203	4,553	50,440	54,642
227	4,553	5,013	54,642	60,154
230	5,212	5,212	62,546	62,546

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 005 - Field Unit 2 "A" Employees
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
201	2,077	2,349	24,918	28,184
202	2,141	2,416	25,688	28,995
203	2,175	2,482	26,104	29,786
204	2,238	2,531	26,853	30,368
205	2,293	2,607	27,518	31,283
206	2,349	2,669	28,184	32,032
207	2,416	2,747	28,995	32,968
208	2,482	2,846	29,786	34,154
209	2,531	2,936	30,368	35,235
210	2,607	3,035	31,283	36,421
211	2,669	3,151	32,032	37,814
212	2,747	3,262	32,968	39,146
213	2,846	3,392	34,154	40,706
214	2,936	3,553	35,235	42,640
215	3,035	3,708	36,421	44,491
216	3,151	3,862	37,814	46,342
217	3,262	4,033	39,146	48,402
218	3,392	4,203	40,706	50,440
219	3,553	4,385	42,640	52,624
220	3,708	4,553	44,491	54,642
221	3,862	4,744	46,342	56,930
222	4,033	4,923	48,402	59,072
223	4,203	5,122	50,440	61,464
224	4,385	5,356	52,624	64,272
225	4,553	5,628	54,642	67,538

Schedule of Monthly and Annual Salary Ranges
Salary Plan 006 - Unit 3 Office and Clerical Employees
Effective July 11, 2011

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
300	1,257	1,257	15,080	15,080
311	1,473	2,115	17,680	25,376
312	1,550	2,213	18,595	26,562
313	1,610	2,317	19,323	27,810
314	1,695	2,442	20,342	29,307
315	1,771	2,550	21,258	30,597
316	1,846	2,657	22,152	31,886
317	1,933	2,799	23,192	33,592
318	2,028	2,941	24,336	35,298
319	2,115	3,068	25,376	36,816
320	2,213	3,208	26,562	38,501
321	2,317	3,364	27,810	40,373
322	2,442	3,533	29,307	42,390
323	2,550	3,708	30,597	44,491
324	2,657	3,883	31,886	46,592
325	2,799	4,077	33,592	48,922
326	2,941	4,271	35,298	51,251
327	3,068	4,488	36,816	53,851
328	3,208	4,709	38,501	56,514
329	3,364	4,935	40,373	59,218
330	3,533	5,190	42,390	62,275
331	3,708	5,444	44,491	65,333
332	3,883	5,706	46,592	68,474
333	4,077	5,994	48,922	71,926
334	4,271	6,276	51,251	75,317
335	4,488	6,580	53,851	78,957
336	4,709	6,904	56,514	82,846

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 007 - Unit 4 Police Officers
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
400	3,288	4,552	39,458	54,621
428	3,815	5,975	45,781	71,698
429	6,200	6,200	74,402	74,402
430	6,432	6,432	77,189	77,189
431	6,672	6,672	80,059	80,059
432	6,918	6,918	83,013	83,013

**Salary Plan 011 - Unit 6 Police Professional and Supervisory Employees
Effective July 11, 2011**

634	5,959	8,185	71,510	98,218
638	7,131	9,823	85,571	117,874
641	8,278	11,372	99,341	136,469

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 008 - Unit 5 Fire - 56 Hour Employees
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
551	3,846	6,521	46,149	78,254
552	5,418	6,999	65,010	83,994
555	4,245	7,617	50,940	91,402

**Salary Plan 009 - Unit 5 Fire - 40 Hour Staff Employees
Effective July 11, 2011**

561	4,229	7,173	50,752	86,070
562	5,959	7,699	71,510	92,394
565	4,670	8,379	56,035	100,547

**Salary Plan 010 - Unit 5 Fire - 40 Hour Non-Staff Employees
Effective July 11, 2011**

570	3,846	3,846	46,155	46,155
575	4,247	6,588	50,960	79,061

Schedule of Monthly and Annual Salary Ranges
Salary Plan 012 - Confidential Office and Clerical Employees
Effective July 11, 2011

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
711	1,480	2,116	17,763	25,397
712	1,550	2,215	18,595	26,582
713	1,610	2,328	19,323	27,934
714	1,699	2,444	20,384	29,328
715	1,773	2,553	21,278	30,638
716	1,856	2,664	22,277	31,970
717	1,933	2,798	23,192	33,571
718	2,028	2,941	24,336	35,298
719	2,116	3,080	25,397	36,962
720	2,215	3,241	26,582	38,896
721	2,328	3,406	27,934	40,872
722	2,444	3,588	29,328	43,056
723	2,553	3,765	30,638	45,178
724	2,664	3,952	31,970	47,424
725	2,798	4,162	33,571	49,941
726	2,941	4,378	35,298	52,541
727	3,080	4,604	36,962	55,245
728	3,241	4,843	38,896	58,115
729	3,406	5,086	40,872	61,027
730	3,588	5,347	43,056	64,168
731	3,765	5,450	45,178	65,395
732	3,952	5,713	47,424	68,557
733	4,162	5,999	49,941	71,989
734	4,378	6,285	52,541	75,421
735	4,604	6,588	55,245	79,061

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 013 - Middle Management Employees
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
835	4,510	7,107	54,122	85,280
836	4,735	7,459	56,826	89,502
837	4,982	7,842	59,779	94,099
838	5,228	8,230	62,733	98,758
839	5,486	8,642	65,832	103,709
840	5,760	9,074	69,118	108,888
841	6,044	9,526	72,530	114,317
842	6,351	10,007	76,211	120,078
843	6,675	10,504	80,101	126,048
844	7,001	11,033	84,011	132,392
845	7,351	11,580	88,213	138,965
880	12,083	12,083	144,999	144,999

**Salary Plan 014 - Middle Management - 56 Hour Employees
Effective July 11, 2011**

850	5,584	8,796	67,005	105,551
851	5,862	9,237	70,345	110,845
852	6,159	9,700	73,904	116,404
853	6,462	10,183	77,549	122,196
854	6,791	10,692	81,486	128,309

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 024 - Middle Management Fire - 40 HR
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
852	6,158	9,699	73,898	116,384
853	6,461	10,185	77,530	122,217
854	6,790	10,696	81,478	128,348

**Salary Plan 025 - Executive - Fire
Effective July 11, 2011**

950	7,802	12,291	93,625	147,491
952	8,539	13,454	102,473	161,445
956	10,402	16,393	124,823	196,714

**Salary Plan 026 - Middle Management - Police
Effective July 11, 2011**

862	7,125	12,282	85,498	147,383
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**Salary Plan 027 - Executive - Police
Effective July 11, 2011**

960	8,202	14,156	98,424	169,874
962	8,970	15,364	107,636	184,369
966	10,935	17,214	131,225	206,569

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 018 - Executive Employees
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
900	5,489	8,644	65,874	103,730
903	6,684	10,532	80,205	126,381
904	7,030	11,064	84,365	132,766
905	7,379	11,624	88,546	139,485
906	7,757	12,217	93,080	146,598
907	8,147	12,834	97,760	154,003
908	8,557	13,482	102,690	161,782
909	8,994	14,163	107,931	169,957
910	9,447	14,881	113,360	178,568
911	9,923	15,638	119,080	187,658
912	10,431	16,422	125,174	197,059
913	10,953	17,241	131,435	206,898
914	11,501	18,103	138,008	217,235
915	12,076	19,009	144,914	228,114
916	12,679	19,961	152,152	239,533
917	13,314	20,958	159,765	251,493
918	13,981	22,008	167,773	264,098
919	14,680	23,109	176,155	277,306
920	15,415	24,265	184,974	291,179
940	13,633	21,473	163,592	257,670
980	13,865	13,865	166,375	166,375

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 016 - Elected Officials
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
997	5,133	5,133	61,599	61,599
998	7,333	7,333	87,999	87,999

**Salary Plan 023 - Council Office Staff
Effective July 11, 2011**

C11	3,085	4,576	37,024	54,912
C12	3,229	4,800	38,750	57,595
C13	3,392	5,056	40,706	60,674
C14	3,576	5,328	42,910	63,939
C15	3,763	5,597	45,157	67,163
C16	3,936	5,886	47,237	70,637
C17	4,153	6,198	49,837	74,381
C18	4,358	6,505	52,291	78,062
C19	4,576	6,824	54,912	81,890
C20	4,800	7,183	57,595	86,195
C21	5,056	7,563	60,674	90,750
C22	5,328	7,982	63,939	95,784

PROGRAM INFORMATION

Employee benefit costs are distributed proportionately to each department's budget, rather than making a lump sum appropriation for these items. This distribution of costs for each employee benefit results in more accurate costs for each program.

A summary of the total estimated expenditures for various employee benefits in 2010-2011 compared with the 2011-2012 budget allowance is shown in the following table. Brief discussions of individual employee benefits follow the table.

Comparison of 2010-2011 Employee Benefit Allowance to 2011-2012 Final Allowance (in 000's)

Employee Benefits	2010-2011 Estimate	2011-2012 Budget	\$ Change	%Change
Pension Contribution - General	\$93,864	\$108,319	\$14,455	15.4%
Pension Contribution - Police	60,431	65,433	5,002	8.3%
Pension Contribution - Fire	26,986	30,275	3,289	12.2%
FICA/Medicare	48,302	49,801	1,499	3.1%
Industrial Insurance	19,416	19,913	497	2.6%
Health Insurance	133,652	141,416	7,764	5.8%
Life Insurance	1,189	1,156	(33)	-2.8%
Long-Term Disability Insurance	1,024	1,498	474	46.3%
Unemployment Insurance	572	480	(92)	-16.1%
Retiree - Health Insurance - General	39,000	39,001	1	0.0%
Retiree - Health Insurance - Fire	1,281	1,153	(128)	-10.0%
Post Employee Health Plan - Police	483	489	6	1.2%
Fire Exercise Equipment Program	37	37	0	0.0%
Fire Sick Leave Benefit	1,057	523	(534)	-50.5%
Fire Vacation Benefit	447	130	(317)	-70.9%
Uniform Allowance - General	649	430	(219)	-33.7%
Uniform Allowance - Police	4,208	4,149	(59)	-1.4%
Uniform Allowance - Fire	1,006	1,019	13	1.3%
Dental Insurance	11,919	12,021	102	0.9%
Tool Allowance	347	348	1	0.3%
Executive Transportation Allowance	1,498	1,490	(8)	-0.5%
Communication Allowance	464	463	(1)	-0.2%
Deferred Compensation	26,330	26,522	192	0.7%
Employee Suggestion Awards	6	5	(1)	-16.7%
Flexrap Benefits Program	1	1	0	0.0%
Child Care	6	6	0	0.0%
Cancer Insurance	120	119	(1)	-0.8%
Cancer Insurance - Police	241	235	(6)	-2.5%
Management Development	183	261	78	42.6%
Relocation Pay	0	0	0	0.0%

PROGRAM INFORMATION

Employee Benefits	2010-2011 Estimate	2011-2012 Budget	\$ Change	%Change
Employee Reimbursement - Tuition	\$1,999	\$3,000	\$1,001	50.1%
Employee Reimbursement - Seminars	941	300	(641)	-68.1%
Employee Reimbursement - Other	5	5	0	0.0%
Employee Reimbursement – Reduced Transit Fare	1,185	1,186	1	0.1%
Employee Reimbursement – Memberships	58	200	142	244.8%
Employee Ballistic Vests	335	335	0	0.0%
Fire Employee Assistance Program	218	225	7	3.2%
Total Benefits	\$479,460	\$511,944	\$32,484	6.8%

¹ Includes part-time employees and Medicare coverage for sworn employees employed on a continuous basis after March 31, 1986.

City contributions for pension benefits are shown in the following table. The estimated cost per employee is calculated based on the number of active members.

City Pension Cost Per Employee

Pension System	Estimated Active Members	Appropriation For 2011-2012	
		Pension Contribution	Cost Per Employee
General Retirement	8,896	\$108,319,000	\$12,176
Police ²	3,017	65,433,000	21,688
Fire ^{2,3}	1,472	30,275,000	20,567

² Active membership excludes DROP (Deferred Retirement Option Plan) participants.

³ Reflects net pension contribution, exclusive of 2011-12 state fire insurance premium tax revenue estimate of \$3,500,000.

PROGRAM INFORMATION**Pension for General City Employees**

The 2011-2012 budget for general City employee pension costs is \$108,319,000. This amount complies with the requirement established by the actuary (\$106,694,000) plus an allowance for pension administrative costs (\$1,625,000).

All full-time general employees participate in the General City Employees Pension Fund. Employees contribute 5% of their gross pay under an employer pick-up plan. The City contributes an actuarially determined amount to fully fund benefits for active members and to amortize any unfunded actuarial liability as a level percent of member payroll. The general employee system amortizes this unfunded liability over an open period of 20 years.

Under the General City Employee plan, members are eligible for retirement benefits at age 60 with ten or more years of service credit or age 62 with five or more years of service credit. Members can also become eligible for retirement benefits when years of service and age add to 80. The benefit is based on 2% of the member's highest three consecutive years' salary for each year of credited service to a maximum of 32 ½ years. The benefit increase beyond 32 ½ years is at a declining rate. The increase in general employee retirement costs is due to an increase in the number of retirees over the last few years and market returns that were less favorable than expected.

Pension for Public Safety City Employees

The Public Safety Retirement System, enacted by the State Legislature in 1968, applies to local firefighters and police officers and sworn law enforcement personnel of other public agencies. Recent Pension Reform bills were signed into law to be effective July 20, 2011. The Public Safety Retirement System provides for retirement after 20 years of service for current members, and 25 years of service for new hires after January 1, 2012. Retirement benefits are generally based on 50% of the employee's highest three consecutive years of service for current members, and highest five consecutive years of service for new hires after January 1, 2012. The annual benefit increases after the 20 or 25 year threshold, to a maximum of 80% of the average monthly compensation.

Effective in July of 2011, employees will contribute 8.65% of their salary. The employee contribution rate will increase gradually until fiscal year 2015-2016, when the employees will contribute 11.65% or a two-thirds City and one-third employee split, whichever is less, with a floor of 7.65% for employees and 8% for employers. The City contributes an actuarially determined amount to fully fund benefits for active members and to amortize any unfunded actuarial liability as a level percent of member payroll. The Public Safety Retirement System amortizes this unfunded liability over an open period of 26 years.

City contributions to the Phoenix Fire Fighters Pension Fund are partially funded by a state-imposed insurance premium tax on all fire insurance policies sold within the City. This premium tax is estimated at \$3,500,000 for 2011-2012.

Increases in public safety retirement costs are largely due to less than expected average investment returns.

PROGRAM INFORMATION

Social Security/Medicare

The 2011-2012 appropriation for Social Security/Medicare is \$49,801,000, \$1,499,000 or 3.1% more than the 2010-2011 estimate of \$48,302,000. The estimated number of employees who contribute to Social Security is 9,783.8 or 65.2% of City FTEs (full time equivalent). This includes 573.8 full-time equivalents for part-time City employees.

The following table shows the rate and increase in the maximum Social Security taxes since 2001.

SOCIAL SECURITY TAXES

Calendar Year	Base	Rate	Maximum Amount	Annual % Increase
2001	80,400	6.20	4,985	5.5
2002	84,900	6.20	5,264	5.6
2003	87,000	6.20	5,394	2.5
2004	87,900	6.20	5,450	1.0
2005	90,000	6.20	5,580	2.4
2006	94,200	6.20	5,840	4.7
2007	97,500	6.20	6,045	3.5
2008	102,000	6.20	6,324	4.6
2009	106,800	6.20	6,622	4.7
2010	106,800	6.20	6,622	0
2011	106,800	6.20	6,622	0

Medicare is calculated at 1.45% of wages. Unlike Social Security, which has a maximum salary amount subject to the tax (i.e., \$106,800 in calendar year 2011); there is no limit to wages subject to the Medicare tax. All employees are subject to Medicare tax with the exception of sworn employees hired prior to March 31, 1986.

Industrial Insurance

As of April 1, 2003, the City became self-insured for the industrial insurance program. The benefits are administered by a third party contractor, including all injuries occurring on or after April 1, 2003. Claims that occur with a date of injury prior to April 1, 2003 are administered by the Arizona State Industrial Commission Fund. By State law, the City is required to insure its employees for injuries, illnesses and death that occur in the course and scope of their employment with the City. Costs for this insurance in 2011-2012 are estimated at \$19,913,000, an increase of \$497,000 or 2.6% more than the current year's cost of \$19,416,000. The amount complies with the recommendation of a recent actuarial analysis.

PROGRAM INFORMATION**Unemployment Insurance Program**

During its 1977 session, the Arizona Legislature amended the Employment Security Law of Arizona to extend the State's unemployment insurance program to local governments. Effective January 1, 1978, the City assumed the costs of unemployment claims submitted by former employees for reimbursement to the State administered program. Costs for this insurance in 2011-2012 are estimated at \$480,000, a decrease of \$92,000 or 16.1% less than the current year's cost of \$572,000.

Health and Dental Insurance

The 2011-2012 allowance for employee health insurance is \$141,416,000, an increase of \$7,764,000 or 5.8% over 2010-2011 estimated expenditures of \$133,652,000. This increase is partially due to an increase in health insurance rates. In addition, actual costs for 2010-2011 are lower due to additional reductions in force and vacant positions.

Dental insurance in 2011-2012 is estimated at \$12,021,000, an increase of \$102,000 or .9% over 2010-2011 estimated expenditures of \$11,919,000. This year's dental plan changes incurred no significant rate increase or decrease.

Long-term Disability Insurance

The 2011-2012 allowance for long-term disability insurance is \$1,498,000 reflecting an increase over 2010-2011 estimated expenditures. The rates are based on a recent actuarial analysis of the Long-Term Disability Program.

Post Employment Health Benefits – GASB 45

Retired employees meeting certain qualifications are eligible to participate in the City Health Insurance Program along with the City's active employees. In addition, retirees receive a direct subsidy to offset health care costs during retirement. Employees eligible to retire in 15 years or less from August 1, 2007, will receive a monthly subsidy from the City's Medical Expense Reimbursement Plan (MERP) when they retire. In June 2004, the Governmental Accounting Standards Board (GASB) issued Statement No. 45 (GASB 45) which addresses how local governments should account for and report costs and obligations related to post-employment health care and other post-employment non-pension benefits (OPEB). The City's annual OPEB costs must be based on actuarially determined amounts that will provide sufficient resources to pay benefits as they come due. The annual required contribution to fully comply with GASB 45 is \$39.0 million amortized over the next 24 years. Net new funding included in 2011-2012 is \$39.0 million.

PROGRAM INFORMATION

Uniform Allowance

Police, fire and certain general employees receive a uniform allowance. The combined uniform allowance budget in 2011-2012 is \$5,598,000. Police Officers receive an annual allowance of \$1,150. Police Lieutenants and Sergeants receive an annual allowance of \$1,395. Sworn Police Middle Managers and Executives also receive an annual allowance of \$1,550. Firefighters receive an annual allowance of \$625 and Sworn Fire Middle Managers and Executives receive an annual allowance of \$925.

2011-2012 Employee Benefit Values

The value of each of the major benefit categories expressed as a percentage of wages is shown in the table that follows.

Benefit Type	General	Police	Fire
Health, Dental, Life, Long Term Disability, Unemployment ¹	18.06%	11.94%	12.05%
Pension ²	18.18%	25.63%	25.76%
Social Security and Medicare ³	7.66%	1.35%	1.20%
Holidays, personal and educational leave	5.91%	6.08%	3.94%
Vacation ⁴	5.77%	5.77%	5.77%
Sick Leave	5.77%	5.77%	5.77%
Industrial Insurance	2.32%	2.32%	2.32%

¹ Not applicable to part-time and delegate agency personnel.

² Rates reflect actuarial valuation percentages.

³ General Social Security is taxed at 6.2% of earnings up to \$106,800. Medicare is taxed at 1.45% of all earnings. Police and fire employees hired after 3/31/86 are taxed at the Medicare rate of 1.45% of all earnings.

⁴ Reflects estimated composite rate based on 10 years of service.

Schedule of Monthly and Annual Salary Ranges
Salary Plan 001 - Supervisory and Professional Employees
Effective July 11, 2011

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
011	1,446	2,063	17,347	24,752
012	1,513	2,165	18,158	25,979
013	1,576	2,265	18,907	27,186
014	1,655	2,383	19,864	28,600
015	1,732	2,489	20,779	29,869
016	1,803	2,586	21,632	31,034
017	1,886	2,721	22,630	32,656
018	1,974	2,874	23,691	34,486
019	2,063	3,013	24,752	36,150
020	2,165	3,169	25,979	38,022
021	2,265	3,326	27,186	39,915
022	2,383	3,508	28,600	42,099
023	2,489	3,687	29,869	44,242
024	2,586	3,858	31,034	46,301
025	2,721	4,070	32,656	48,838
026	2,874	4,274	34,486	51,293
027	3,013	4,488	36,150	53,851
028	3,169	4,725	38,022	56,701
029	3,326	4,964	39,915	59,571
030	3,508	5,224	42,099	62,691
031	3,687	5,488	44,242	65,853
032	3,858	5,770	46,301	69,243
033	4,070	6,077	48,838	72,925
034	4,274	6,380	51,293	76,565
035	4,488	6,703	53,851	80,434
036	4,725	7,046	56,701	84,552
037	4,964	7,413	59,571	88,962
038	5,224	7,783	62,691	93,392
039	5,488	8,183	65,853	98,197
040	5,770	8,615	69,243	103,376
041	6,077	9,046	72,925	108,555
042	6,380	9,514	76,565	114,171
043	6,703	10,001	80,434	120,016
044	7,046	10,514	84,552	126,173
045	7,413	11,053	88,962	132,642
046	7,783	11,617	93,392	139,402
047	8,183	12,210	98,197	146,515
048	8,615	12,842	103,376	154,107
049	9,046	13,487	108,555	161,845
050	9,514	14,160	114,171	169,915
081	8,458	8,458	101,500	101,500
086	10,271	10,271	123,248	123,248

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 002 - Field Unit 1 Employees
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
100	1,453	2,057	17,430	24,690
101	1,804	2,340	21,653	28,080
102	1,898	2,409	22,776	28,912
103	1,990	2,472	23,878	29,661
104	2,047	2,550	24,565	30,597
105	2,094	2,619	25,126	31,429
106	2,151	2,704	25,813	32,448
107	2,217	2,791	26,603	33,488
108	2,269	2,888	27,227	34,653
109	2,340	2,992	28,080	35,901
110	2,409	3,113	28,912	37,357
111	2,472	3,234	29,661	38,813
112	2,550	3,351	30,597	40,206
113	2,619	3,501	31,429	42,016
114	2,704	3,656	32,448	43,867
115	2,791	3,810	33,488	45,718
116	2,888	3,992	34,653	47,902
117	2,992	4,150	35,901	49,795
118	3,113	4,318	37,357	51,813
119	3,234	4,495	38,813	53,934
120	3,351	4,680	40,206	56,160
121	3,501	4,869	42,016	58,427
122	3,656	5,063	43,867	60,757
123	3,810	5,266	45,718	63,190
124	3,992	5,477	47,902	65,728
125	4,150	5,696	49,795	68,349
126	4,318	5,931	51,813	71,178

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 003 - Field Unit 1 "A" Employees
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
100	1,257	1,257	15,080	15,080
101	1,990	2,340	23,878	28,080
102	2,047	2,409	24,565	28,912
103	2,094	2,472	25,126	29,661
104	2,151	2,550	25,813	30,597
105	2,217	2,619	26,603	31,429
106	2,269	2,704	27,227	32,448
107	2,340	2,791	28,080	33,488
108	2,409	2,888	28,912	34,653
109	2,472	2,992	29,661	35,901
110	2,550	3,113	30,597	37,357
111	2,619	3,234	31,429	38,813
112	2,704	3,351	32,448	40,206
113	2,791	3,501	33,488	42,016
114	2,888	3,656	34,653	43,867
115	2,992	3,810	35,901	45,718
116	3,113	3,992	37,357	47,902
117	3,234	4,150	38,813	49,795
118	3,351	4,318	40,206	51,813
119	3,501	4,495	42,016	53,934
120	3,656	4,680	43,867	56,160
121	3,810	4,869	45,718	58,427
122	3,992	5,063	47,902	60,757

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 004 - Field Unit 2 Employees
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
200	1,257	1,257	15,080	15,080
201	1,919	2,349	23,026	28,184
202	2,002	2,416	24,024	28,995
203	2,077	2,482	24,918	29,786
204	2,141	2,531	25,688	30,368
205	2,175	2,607	26,104	31,283
206	2,238	2,669	26,853	32,032
207	2,293	2,747	27,518	32,968
208	2,349	2,846	28,184	34,154
209	2,416	2,936	28,995	35,235
210	2,482	3,035	29,786	36,421
211	2,531	3,151	30,368	37,814
212	2,607	3,262	31,283	39,146
213	2,669	3,392	32,032	40,706
214	2,747	3,553	32,968	42,640
215	2,846	3,708	34,154	44,491
216	2,936	3,862	35,235	46,342
217	3,035	4,033	36,421	48,402
218	3,151	4,203	37,814	50,440
219	3,262	4,385	39,146	52,624
220	3,392	4,553	40,706	54,642
221	3,553	4,744	42,640	56,930
222	3,708	4,923	44,491	59,072
223	3,862	5,122	46,342	61,464
224	4,033	5,356	48,402	64,272
225	4,203	5,628	50,440	67,538
226	4,385	5,918	52,624	71,011
227	4,553	6,217	54,642	74,610
228	4,744	6,502	56,930	78,021

**Salary Plan 022 - Field Unit 2 Multi-Skilled Employees
Effective July 11, 2011**

214	2,747	2,846	32,968	34,154
221	3,553	4,475	42,640	53,706
225	4,203	4,553	50,440	54,642
227	4,553	5,013	54,642	60,154
230	5,212	5,212	62,546	62,546

Schedule of Monthly and Annual Salary Ranges
Salary Plan 005 - Field Unit 2 "A" Employees
Effective July 11, 2011

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
201	2,077	2,349	24,918	28,184
202	2,141	2,416	25,688	28,995
203	2,175	2,482	26,104	29,786
204	2,238	2,531	26,853	30,368
205	2,293	2,607	27,518	31,283
206	2,349	2,669	28,184	32,032
207	2,416	2,747	28,995	32,968
208	2,482	2,846	29,786	34,154
209	2,531	2,936	30,368	35,235
210	2,607	3,035	31,283	36,421
211	2,669	3,151	32,032	37,814
212	2,747	3,262	32,968	39,146
213	2,846	3,392	34,154	40,706
214	2,936	3,553	35,235	42,640
215	3,035	3,708	36,421	44,491
216	3,151	3,862	37,814	46,342
217	3,262	4,033	39,146	48,402
218	3,392	4,203	40,706	50,440
219	3,553	4,385	42,640	52,624
220	3,708	4,553	44,491	54,642
221	3,862	4,744	46,342	56,930
222	4,033	4,923	48,402	59,072
223	4,203	5,122	50,440	61,464
224	4,385	5,356	52,624	64,272
225	4,553	5,628	54,642	67,538

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 006 - Unit 3 Office and Clerical Employees
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
300	1,257	1,257	15,080	15,080
311	1,473	2,115	17,680	25,376
312	1,550	2,213	18,595	26,562
313	1,610	2,317	19,323	27,810
314	1,695	2,442	20,342	29,307
315	1,771	2,550	21,258	30,597
316	1,846	2,657	22,152	31,886
317	1,933	2,799	23,192	33,592
318	2,028	2,941	24,336	35,298
319	2,115	3,068	25,376	36,816
320	2,213	3,208	26,562	38,501
321	2,317	3,364	27,810	40,373
322	2,442	3,533	29,307	42,390
323	2,550	3,708	30,597	44,491
324	2,657	3,883	31,886	46,592
325	2,799	4,077	33,592	48,922
326	2,941	4,271	35,298	51,251
327	3,068	4,488	36,816	53,851
328	3,208	4,709	38,501	56,514
329	3,364	4,935	40,373	59,218
330	3,533	5,190	42,390	62,275
331	3,708	5,444	44,491	65,333
332	3,883	5,706	46,592	68,474
333	4,077	5,994	48,922	71,926
334	4,271	6,276	51,251	75,317
335	4,488	6,580	53,851	78,957
336	4,709	6,904	56,514	82,846

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 007 - Unit 4 Police Officers
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
400	3,288	4,552	39,458	54,621
428	3,815	5,975	45,781	71,698
429	6,200	6,200	74,402	74,402
430	6,432	6,432	77,189	77,189
431	6,672	6,672	80,059	80,059
432	6,918	6,918	83,013	83,013

**Salary Plan 011 - Unit 6 Police Professional and Supervisory Employees
Effective July 11, 2011**

634	5,959	8,185	71,510	98,218
638	7,131	9,823	85,571	117,874
641	8,278	11,372	99,341	136,469

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 008 - Unit 5 Fire - 56 Hour Employees
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
551	3,846	6,521	46,149	78,254
552	5,418	6,999	65,010	83,994
555	4,245	7,617	50,940	91,402

**Salary Plan 009 - Unit 5 Fire - 40 Hour Staff Employees
Effective July 11, 2011**

561	4,229	7,173	50,752	86,070
562	5,959	7,699	71,510	92,394
565	4,670	8,379	56,035	100,547

**Salary Plan 010 - Unit 5 Fire - 40 Hour Non-Staff Employees
Effective July 11, 2011**

570	3,846	3,846	46,155	46,155
575	4,247	6,588	50,960	79,061

Schedule of Monthly and Annual Salary Ranges
Salary Plan 012 - Confidential Office and Clerical Employees
Effective July 11, 2011

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
711	1,480	2,116	17,763	25,397
712	1,550	2,215	18,595	26,582
713	1,610	2,328	19,323	27,934
714	1,699	2,444	20,384	29,328
715	1,773	2,553	21,278	30,638
716	1,856	2,664	22,277	31,970
717	1,933	2,798	23,192	33,571
718	2,028	2,941	24,336	35,298
719	2,116	3,080	25,397	36,962
720	2,215	3,241	26,582	38,896
721	2,328	3,406	27,934	40,872
722	2,444	3,588	29,328	43,056
723	2,553	3,765	30,638	45,178
724	2,664	3,952	31,970	47,424
725	2,798	4,162	33,571	49,941
726	2,941	4,378	35,298	52,541
727	3,080	4,604	36,962	55,245
728	3,241	4,843	38,896	58,115
729	3,406	5,086	40,872	61,027
730	3,588	5,347	43,056	64,168
731	3,765	5,450	45,178	65,395
732	3,952	5,713	47,424	68,557
733	4,162	5,999	49,941	71,989
734	4,378	6,285	52,541	75,421
735	4,604	6,588	55,245	79,061

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 013 - Middle Management Employees
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
835	4,510	7,107	54,122	85,280
836	4,735	7,459	56,826	89,502
837	4,982	7,842	59,779	94,099
838	5,228	8,230	62,733	98,758
839	5,486	8,642	65,832	103,709
840	5,760	9,074	69,118	108,888
841	6,044	9,526	72,530	114,317
842	6,351	10,007	76,211	120,078
843	6,675	10,504	80,101	126,048
844	7,001	11,033	84,011	132,392
845	7,351	11,580	88,213	138,965
880	12,083	12,083	144,999	144,999

**Salary Plan 014 - Middle Management - 56 Hour Employees
Effective July 11, 2011**

850	5,584	8,796	67,005	105,551
851	5,862	9,237	70,345	110,845
852	6,159	9,700	73,904	116,404
853	6,462	10,183	77,549	122,196
854	6,791	10,692	81,486	128,309

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 024 - Middle Management Fire - 40 HR
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
852	6,158	9,699	73,898	116,384
853	6,461	10,185	77,530	122,217
854	6,790	10,696	81,478	128,348

**Salary Plan 025 - Executive - Fire
Effective July 11, 2011**

950	7,802	12,291	93,625	147,491
952	8,539	13,454	102,473	161,445
956	10,402	16,393	124,823	196,714

**Salary Plan 026 - Middle Management - Police
Effective July 11, 2011**

862	7,125	12,282	85,498	147,383
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**Salary Plan 027 - Executive - Police
Effective July 11, 2011**

960	8,202	14,156	98,424	169,874
962	8,970	15,364	107,636	184,369
966	10,935	17,214	131,225	206,569

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 018 - Executive Employees
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
900	5,489	8,644	65,874	103,730
903	6,684	10,532	80,205	126,381
904	7,030	11,064	84,365	132,766
905	7,379	11,624	88,546	139,485
906	7,757	12,217	93,080	146,598
907	8,147	12,834	97,760	154,003
908	8,557	13,482	102,690	161,782
909	8,994	14,163	107,931	169,957
910	9,447	14,881	113,360	178,568
911	9,923	15,638	119,080	187,658
912	10,431	16,422	125,174	197,059
913	10,953	17,241	131,435	206,898
914	11,501	18,103	138,008	217,235
915	12,076	19,009	144,914	228,114
916	12,679	19,961	152,152	239,533
917	13,314	20,958	159,765	251,493
918	13,981	22,008	167,773	264,098
919	14,680	23,109	176,155	277,306
920	15,415	24,265	184,974	291,179
940	13,633	21,473	163,592	257,670
980	13,865	13,865	166,375	166,375

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 016 - Elected Officials
Effective July 11, 2011**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
997	5,133	5,133	61,599	61,599
998	7,333	7,333	87,999	87,999

**Salary Plan 023 - Council Office Staff
Effective July 11, 2011**

C11	3,085	4,576	37,024	54,912
C12	3,229	4,800	38,750	57,595
C13	3,392	5,056	40,706	60,674
C14	3,576	5,328	42,910	63,939
C15	3,763	5,597	45,157	67,163
C16	3,936	5,886	47,237	70,637
C17	4,153	6,198	49,837	74,381
C18	4,358	6,505	52,291	78,062
C19	4,576	6,824	54,912	81,890
C20	4,800	7,183	57,595	86,195
C21	5,056	7,563	60,674	90,750
C22	5,328	7,982	63,939	95,784

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

The City of Phoenix relies on many State, Federal, and other types of grants and special revenues to carry out a variety of needed programs and services. Grants have funded important public improvement projects, provided services for low-income residents, implemented innovative police programs and provided numerous other services that would not have been possible without the grant resources.

The following budget information summarizes programs by departments that are funded by grants in 2011-12. The fiscal period for many of these grants differs from the City, resulting in expenditure and reporting overlaps. In some cases, by the time the budget is adopted, the grant agency may not have notified a department of funding amounts for the next fiscal year. These funds will be programmed when the grant is awarded.

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
COMMUNITY AND ECONOMIC DEVELOPMENT:				
<u>Workforce Investment Act (WIA)</u> This program provides comprehensive job services through strategically placed one-stop centers to create a skilled workforce and meet the demands of local businesses. Multiple year entitlements are reflected.	07/01/08-06/30/12	U.S. Dept. of Labor	\$ 12,672	\$ 12,806
<u>Workforce Investment Act (WIA-ARRA)</u> - This program provides funding to enhance training services available to job seeking customers to meet local business needs for a skilled and qualified workforce. This allocation was awarded as a part of the American Recovery and Reinvestment Act of 2009. Multiple year entitlements are reflected.	02/17/09-06/30/12	U.S. Dept. of Labor	2,704	26
<u>YouthBuild</u> -This grant provides funds that will be used to provide disadvantaged youth with the education and employment skills necessary to achieve economic self-sufficiency in occupations high in demand. Multiple year entitlements are reflected.	07/01/09-06/30/14	U.S. Dept. of Labor	724	86

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<p><u>Community Development Block Grant (CDBG) - Community and Economic Development</u> Department's portion of this grant makes loans possible for small businesses, funds consulting services for small businesses, and provides for training to develop Phoenix's workforce. This grant is also utilized by the Equal Opportunity, Housing, Human Services, Neighborhood Services, Parks and Recreation, Planning and Development, and Street Transportation departments. Multiple year entitlements are reflected.</p>	07/01/03-06/30/12	U.S. Dept. of Housing and Urban Development	\$ 852	\$ 477
<p><u>Maryvale Revitalization Grant - This grant provides funding for streetscape improvements along 67th Avenue in the Maryvale Revitalization Corporation's service area. Multiple year entitlements are reflected.</u></p>	07/01/09-06/30/12	U.S. Dept. of Housing and Urban Development	2	145
<p><u>State Energy Sector Partnership (SESP) - This grants primary goal is to provide local workers with the opportunity to seek short term training programs that result in national industry-recognized certifications to help them be more marketable and employable to the businesses in need. Multiple year entitlements are reflected.</u></p>	01/29/10-01/28/13	U.S. Dept. of Labor / Maricopa County Human Services Department	225	876

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Energize Phoenix (EPHX)</u> - This grant is a partnership with the Public Works Department. This program is designed to provide access to capital for business and property owners to implement energy efficient measures along the Light Rail Corridor. Multiple year entitlements are reflected.	05/24/10-05/23/13	U.S. Dept. of Energy (DOE)	\$ 266	\$ 275
Community and Economic Development Subtotal			\$ 17,445	\$ 14,691
EQUAL OPPORTUNITY:				
<u>Community Development Block Grant (CDBG) - Equal Opportunity</u> Department's portion of the grant is directed toward investigations, fair housing education, and outreach. This grant is also utilized by the Community and Economic Development, Housing, Human Services, Neighborhood Services, Parks and Recreation, Planning and Development, and Street Transportation departments.	07/01/10-06/30/12	U.S. Dept. of Housing and Urban Development	\$ 237	\$ 245
<u>Fair Housing Assistance Program</u> This grant represents federal reimbursements for Fair Housing Act complaints that have been processed by the Compliance and Enforcement Division.	07/01/10-06/30/12	U.S. Dept. of Housing and Urban Development	138	145
Equal Opportunity Subtotal			\$ 375	\$ 390

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
FINANCE:				
<u>Conventional Housing</u> - This grant provides low and moderate-income families and individuals' subsidized housing at City-owned apartment complexes and single-family detached houses. This funding pays for accounting services.	07/01/05-06/30/12	U.S. Dept. of Housing and Urban Development	\$ 1	\$ 13
Finance Subtotal			\$ 1	\$ 13
FIRE:				
<u>Child Safety Seat Grant</u> - This grant funds overtime related to child safety seat inspection, distribution and training.	10/01/09-09/30/10	Governor's Office of Highway Safety	\$ 60	\$ -
<u>Assistance to Firefighters Grants (AFG)</u> - This grant provide funds to purchase smoke alarms, a mobile kitchen fire simulator, a mobile fire safety house, and shirts for volunteers.	06/01/10-06/30/11	U.S. Dept. of Homeland Security/FEMA	126	-
<u>American Recovery & Reinvestment Act of 2009 (ARRA) DPS VOCA</u> This grant provides funds for on scene victim assistance and crisis intervention services.	10/01/09-09/30/11	Arizona Criminal Justice Commission	78	84
<u>Victims of Crime Act (VOCA)</u> - This grant funds two Caseworker Aides to provide crisis management services.	07/01/10-06/30/12	Arizona Dept. of Public Safety	222	270
<u>9-1-1 Public Safety Answering Points</u> - This grant is used for local network management of Public Safety Answering Points for emergency telecommunication services.	07/01/03-06/30/12	Arizona Dept. of Administration	254	261

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>9-1-1 Public Safety Answering Points Maintenance</u> - This grant is used to maintain the Public Safety Answering Points for emergency telecommunication services.	07/01/03-06/30/12	Arizona Dept. of Administration	\$ 1,056	\$ 1,122
<u>Community Emergency Notification System</u> - This grant funds equipment for the 26 Public Safety Answering Points to notify large number of citizens in a timely manner of impending danger.	07/01/08-06/30/12	Maricopa Association of Governments	161	164
<u>Assistance to Firefighters Grant Thermal Cameras</u> - This grant provides funds to purchase 59 thermal imaging cameras to replace existing cameras	01/22/10-01/21/11	U.S. Dept. of Homeland Security/FEMA	467	-
<u>ECG Field Trials</u> - This grant provides funds to purchase equipment and software from Phillips Medical Systems to allow the transmission of field electrocardiogram (ECG) data from field personnel directly to the receiving hospital.	05/01/10-04/30/11	St Josephs, PV, Mayo Hospitals	56	-
<u>Maricopa County Department of Public Health (MCDPH) Immunization Program</u> - This grant provides funds for the Child Immunization Program.	05/16/07-05/15/11	Maricopa County Public Health	105	-
<u>Arizona Department of Health Services (ADHS) Immunization Grant</u> - This grant provides funds for the Child Immunization Program.	01/01/08-06/30/11	Arizona Dept. of Health	20	-
<u>Arizona Crime Victims Assistance Grant</u> - This grant provides funds to train program volunteers for crisis management services.	07/01/10-06/30/11	Arizona Criminal Justice Commission	8	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Federal Emergency Management Agency (FEMA) Grant</u> - This grant provides funds to enhance the operational capability of the Arizona Urban Search and Rescue (USAR) team and its equipment cache for emergencies involving weapons of mass destruction.	05/01/09-10/31/11	U.S. Dept. of Homeland Security/FEMA	\$ 921	\$ 495
<u>Metropolitan Medical Response System Grant</u> - This grant provides funds to sustain and enhance a medical response system composed of local medical responders.	10/01/09-12/31/11	U.S. Dept. of Homeland Security/U.S. Dept. of Health and Human Services	172	123
<u>State Homeland Security Grant Program</u> - This grant provides personal protection and communications equipment for the Terrorist Incident Phoenix Response Team.	07/01/07-09/30/10	U.S. Dept. of Homeland Security/U.S. Dept. of Justice	297	-
<u>Urban Area Security Initiative</u> - This grant provides funds to create a sustainable national model program to enhance security and overall preparedness to prevent, respond to, and recover from threats of acts of terrorism.	10/01/09-09/30/10	U.S. Dept. of Homeland Security/Office of Domestic Preparedness	138	-
<u>Citizens Emergency Response Team (CERT)</u> - This grant provides funds for training and equipment purchase.	07/31/09-08/31/10	U.S. Dept. of Homeland Security/Office of Domestic Preparedness	6	-
<u>Interagency Threat Assessment and Coordination Group (ITACG) Grant</u> - This grant provides funds to cover all expenses related to the assignment of the fire captain to the National Counter Terrorism Center in Washington, DC for a period of one year.	10/01/09-09/31/10	U.S. Dept. of Homeland Security/Office of Domestic Preparedness	32	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>State Wildland Fires</u> - This grant provides funds to assist with the suppression of wild fires on State Lands.	07/01/08-06/30/11	Arizona State Land Department	\$ 23	\$ -
<u>American Recovery & Reinvestment Act of 2009 (ARRA) Justice Assistance Grant</u> - This grant provides funds for victim assistance and crisis intervention services.	07/01/09-02/29/13	U.S. Department of Justice	246	269
Fire Subtotal			<u>\$ 4,448</u>	<u>\$ 2,788</u>
HOUSING:				
<u>HOPE VI</u> - This grant provides funding to reconstruct the Matthew Henson and Krohn West public housing sites and provides the basis for redevelopment of adjoining areas.	06/01/02-06/30/12	U.S. Dept. of Housing and Urban Development	\$ 6,583	\$ 1,229
<u>HOME</u> - The Housing Department's portion of this grant supports several programs focusing on increasing home ownership opportunities and the quality and quantity of affordable housing for low and moderate-income households. This grant is also utilized by the Neighborhood Services Department. Multiple year entitlements are reflected.	01/01/97-06/30/12	U.S. Dept. of Housing and Urban Development	14,082	18,635
<u>Section 8</u> - This grant provides low and moderate-income families and individuals with subsidized market-rate multi-family rental housing.	07/01/05-06/30/12	U.S. Dept. of Housing and Urban Development	50,569	50,296
<u>Conventional Housing</u> - This grant provides low and moderate-income families and individuals' subsidized housing at City-owned apartment complexes and single-family detached houses.	07/01/05-06/30/12	U.S. Dept. of Housing and Urban Development	14,008	15,742

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>HOPWA (Housing Opportunities for Persons With AIDS)</u> - This grant provides rental assistance, short-term emergency/transitional housing and acquisition and/or rehabilitation of housing units.	07/01/99-06/30/12	U.S. Dept. of Housing and Urban Development	\$ 1,299	\$ 2,205
<u>Community Development Block Grant</u> - The Housing Department's portion of this grant provides funds to non-profit agencies to acquire, create, or rehabilitate affordable housing and help new home buyers with down-payment and closing cost assistance. This grant is also utilized by the Equal Opportunity, Community and Economic Development, Human Services, Neighborhood Services, Parks and Recreation, and Planning and Development, and Streets departments. Multiple year entitlements are reflected.	07/01/00-06/30/12	U.S. Dept. of Housing and Urban Development	2,128	2,384
<u>ROSS Grant</u> - This grant provides employment and educational training for public housing residents. Multiple year entitlements are reflected.	08/29/02-06/30/12	U.S. Dept. of Housing and Urban Development	243	121
<u>Special Housing Fund</u> - These funds resulted from a refunding of Section 8 bonds. Funds provide assistance to people with incomes up to 80% of the median per a use agreement with the U.S. Department of Housing and Urban Development.	07/01/05-06/30/12	U.S. Dept. of Housing and Urban Development	36	36
<u>Special Housing Revenue</u> - These funds are parking revenues earned in prior years at the Housing Department facility at 8 th Street and Jefferson. Funds are used for minor improvements at the facility.	07/01/05-06/30/12	Parking Revenues	2	15

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Section 8 New Construction</u> - This program provides funding for two senior housing facilities (Sunnyslope Manor and Fillmore Gardens).	07/01/05-06/30/12	U.S. Dept. of Housing and Urban Development	\$ 1,586	\$ 6,026
<u>Family Self-Sufficiency Program</u> These funds are used to provide case management and supportive services to assist families in achieving economic self-sufficiency. This grant is also utilized by the Human Services Department.	07/01/05-06/30/12	U.S. Dept. of Housing and Urban Development	182	233
<u>Neighborhood Stabilization Program (NSP)</u> - NSP was established for the purpose of stabilizing communities that have suffered from foreclosures and abandonment. Through the purchase and redevelopment of foreclosed and abandoned homes and residential properties, the goal of the program is being realized.	07/30/08-03/01/12	U.S. Dept. of Housing and Urban Development	2,550	3,652
<u>Neighborhood Stabilization Program 2</u> - Similar to the original NSP program, the funding from this ARRA stimulus grant will be used to acquire and rehabilitate multi-family housing units. This grant is shared with the Neighborhood Services Department.	02/11/10-02/11/13	U.S. Dept. of Housing and Urban Development	10,775	8,892
<u>Phoenix Residential Investment Development Effort Board and Arizona Department of Housing</u> These funds are used to help families and individuals overcome the barriers to obtaining housing by offering assistance with security and utility deposits.	07/01/07-06/30/12	Arizona Dept. of Housing & PRIDE Board	6	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Bridge Subsidy Program</u> - These funds provide permanent supportive housing for individuals in the public behavioral health care system.	05/01/10-04/30/15	Magellan Behavioral Health Services	\$ 169	\$ 167
<u>Special Housing Revenue Fund</u> This fund is set-up to account for revenue and expenditures from the proceeds of the sale of Public Housing Units (Scattered Sites).	07/01/08-06/30/12	Sale of Public Housing Units	1,607	2,021
<u>ARRA 2009 Phoenix Workforce Connection (PWC)</u> - This grant provided funding for thirty students to receive work experience while training with public and private employers through the Summer Youth Work Employment Program.	07/01/10-06/30/11	U.S. Dept. of Housing and Urban Development	42	-
<u>ARRA Green Retrofit Program</u> - This stimulus grant provides funding for energy efficiency upgrades at the Sunnyslope Manor senior housing site.	09/15/09-09/14/12	U.S. Dept. of Housing and Urban Development	1,591	-
<u>ARRA 2009 Community Development Block Grant</u> - This grant includes infrastructure and public facility needs at McCarty on Monroe.	04/01/09-06/30/12	U.S. Dept. of Housing and Urban Development	123	-
Housing Subtotal			<u>\$ 107,581</u>	<u>\$111,654</u>

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
HUMAN SERVICES:				
<u>Community Development Block Grant - The Human Services</u> Department's portion of this grant provides funding for homeless services and case management support to promote self-sufficient families. This grant is also utilized by Community and Economic Development, Equal Opportunity, Housing, Neighborhood Services, Planning and Development, Parks and Recreation, and Streets departments.	07/01/10-06/30/12	U.S. Dept. of Housing & Urban Development	\$ 665	\$ 675
<u>Emergency Shelter Grant (ESG)</u> This grant provides funds to assist homeless individuals with shelter and supportive services.	07/01/10-06/30/12	U.S. Dept. of Housing & Urban Development	782	756
<u>Overflow Shelter Services</u> - This program provides funds for shelter services for homeless individuals.	07/01/10-06/30/12	Arizona Dept. of Economic Security	185	170
<u>Homelessness Prevention & Rapid Housing Program (HPRP-ARRA)</u> The grant provides financial assistance and services to prevent individuals and families from becoming homeless and help those who are experiencing homelessness to be quickly re-housed and stabilized.	08/01/09-07/31/12	U.S. Dept. of Housing & Urban Development	2,897	2,664
<u>Older Americans Act</u> - These funds provide a variety of services for the elderly at all levels that include congregate and home-delivered meals and Senior Center operations	07/01/10-06/30/12	Area Agency on Aging	2,897	2,977

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Youthbuild</u> - This grant is for a two-year construction training program for men and women between 18 and 22 years old who have dropped out of school and are unemployed.	04/01/09-10/31/10	U.S. Dept. of Labor	\$ 9	\$ -
<u>Head Start</u> - This is a national program that provides comprehensive developmental services to low-income pre-school children. The City contracts with social service agencies and school districts to deliver the services.	07/01/10 - 06/30/12	U.S. Dept. of Health and Human Services	18,762	23,363
<u>Head Start (ARRA/COLA)</u> - The grant provides additional funding for cost of living adjustment (COLA) to the Head Start delegate agencies' staff.	09/01/09 - 06/30/11	U.S. Dept. of Health and Human Services	104	-
<u>Head Start (ARRA/QUALITY)</u> - The grant provides additional funding for program improvement	09/01/09 - 10/29/10	U.S. Dept. of Health and Human Services	491	-
<u>Head Start (ARRA/EXPANSION)</u> The grant provides additional funding to create more Head Start slots.	09/30/09 - 09/29/11	U.S. Dept. of Health and Human Services	943	189
<u>Head Start (ARRA/Early Head Start)</u> The grant provides additional funding to create more Head Start slots.	09/30/09 - 09/29/11	U.S. Dept. of Health and Human Services	4,450	989
<u>Community Services Block Grant (CSBG)</u> - This grant provides funding for a number of programs designed to provide baseline social services and emergency assistance to needy individuals.	07/01/10-06/30/12	U.S. Dept. of Health and Human Services	1,498	1,557
<u>Community Services Block Grant (CSBG-ARRA)</u> - This grant provides additional funding to serve low income individuals and families through emergency financial assistance.	07/01/09 - 06/30/11	U.S. Dept. of Health and Human Services	3	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Social Services Block Grant (SSBG)</u> This grant provides funding for a variety of programs designed to provide social services such as case management, community outreach and emergency assistance to those in need.	07/01/10-06/30/12	U.S. Dept. of Health and Human Services	\$ 652	\$ 628
<u>Qwest</u> - This grant provides funding for case management services provided through family services centers.	07/01/09-06/30/12	Arizona Dept. of Economic Security	30	30
<u>Temporary Assistance for Needy Families (TANF)</u> - This program provides funds for a variety of community and social service operations involving income eligible households, such as case management, community outreach and emergency assistance.	07/01/10-06/30/12	Arizona Dept. of Economic Security	1,060	1,324
<u>APS Funds</u> - These funds assist elderly and disabled low-income APS customers who have difficulty paying their utility bills.	07/01/09-06/30/12	Arizona Community Action Association/APS	27	27
<u>Freed Utility Deposit - LIHEAP/URRD</u> The funds freed from the LIHEAP deposit provide further heating/cooling financial assistance to low income families.	07/01/10-06/30/12	Arizona Dept. of Economic Security	116	115
<u>Low-Income Home Energy Assistance Program (LIHEAP)</u> - This program provides heating/cooling bill assistance to low income households.	07/01/10-06/30/12	Arizona Dept. of Economic Security	7,918	7,020

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>ACAA - Home Emergency Assistance (Southwest)</u> - This grant provides funds to pay Southwest Gas bills for income-qualified customers in crisis situations.	07/01/10-06/30/12	Arizona Community Action Association	\$ 73	\$ 71
<u>ACAA - Low Income Emergency Assistance Fund</u> - This grant provides funds to conduct application intake and determine eligibility for ACAA's energy Assistance Program	07/01/10-06/30/12	Arizona Community Action Association	40	40
<u>ACAA Utility Repair, Replacement, and Deposit Program (URRD)</u> - This program provides repairs/replacements to existing utility-related appliances or systems.	07/01/10-06/30/12	Arizona Community Action Association	731	685
<u>ACAA - (APS Bill Assistance)</u> - This grant provides funds to low- income APS clients.	07/01/10-06/30/12	Arizona Community Action Association	30	30
<u>ACAA - SRP Bill Assistance</u> - This grant provides financial assistance to low-income SRP clients.	07/01/10-06/30/12	Arizona Community Action Association	374	70
<u>ACAA - Pullium</u> - This grant provides financial assistance to low-income clients.	07/01/10-06/30/12	Arizona Community Action Association	10	-
<u>Gila River Indian Community (GRIC) Indian Gaming Revenue Grant</u> - This funding provides grief counseling services for secondary victims of homicide, suicide, and death unknown.	10/01/08-06/30/12	Gila River Tribe	5	5
<u>Salt River Pima - Maricopa Community Tribal Gaming Revenue Grant</u> - This funding provides grief counseling services for secondary victims of homicide, suicide, and death unknown.	10/01/08-06/30/12	Salt River Pima - Maricopa Tribe	18	10

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Housing Trust Fund</u> - This program prevents the eviction and mortgage foreclosure of families with children and temporary lodging for families in need.	07/01/09-06/30/11	Governor's Office of Housing Development	\$ 1	\$ -
<u>Project Assist</u> - This program provides assistance to eligible households for payment of water bills.	07/01/10-06/30/12	Water Customer Contributions	90	60
Human Services Subtotal			\$ <u>44,861</u>	\$ <u>43,455</u>
INFORMATION TECHNOLOGY:				
<u>Public Safety Interoperable Communication (PSIC) Grant</u> - This grant will add several mountain top sites to the Phoenix Regional Wireless Network (PRWN), which will provide broad coverage of the metropolitan area and much of Maricopa County.	11/06/07-03/31/11	U.S. Dept. of Homeland Security	\$ 1,462	\$ -
<u>Community Policing Oriented Police Services(COPS) Technology Interoperability 2007 Grant</u> - This Grant increases communications system capacity by the addition of 700 MHz and 800 MHz frequencies to supplement current capacity and provides for other agencies to join the Phoenix Regional Wireless Network (PRWN) and have wide-area roaming capabilities for interoperability in the region.	09/01/07-02/29/12	U.S. Dept. of Justice	2,417	-
Information Technology Subtotal			\$ <u>3,879</u>	\$ <u>-</u>

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
LAW:				
<u>Victim's Rights Information Fund</u> This grant is used to support the direct costs of implementing Victim's Rights Laws by funding a Victim's Rights Clerk, Secretary and Notification Clerk.	07/01/10-06/30/12	Arizona Office of the Attorney General	\$ 202	\$ 212
<u>BJA (Bureau of Justice Assistance) ePRO (Electronic Prosecutor Record Organization) Electronic Info System Improvement</u> - This grant provides funding for an Information Systems Improvement Project to functionally migrate from the current case management system to a new system.	07/01/10-06/30/12	U.S. Dept. of Justice, Bureau of Justice Assistance	33	34
<u>Arizona Criminal Justice Commission (ACJC) Victim's Assistance Grant</u> This grant provides funding for a part-time Caseworker II to provide support services to victims of misdemeanor crimes.	07/01/10-06/30/12	Arizona Criminal Justice Commission	20	17
<u>Victim of Crimes Act (VOCA)</u> - This grant provides funding for a Victim Advocate and a Caseworker Aide in the Victim Service Unit. This grant is also utilized by the Fire Department.	07/01/10-06/30/12	Arizona Dept. of Public Safety	90	82
<u>Victim of Crimes Act (VOCA)</u> - This grant provides funding for an elder abuse advocate in the City Prosecutor's Office. This grant is also utilized by the Fire Department.	07/01/10-06/30/12	Arizona Dept. of Public Safety	73	78
<u>Community Oriented Policing Services (COPS) 08 Technology Grant</u> - This grant will be used to obtain equipment, software, and programming for Phase II of the Electronic Case Organization project.	10/08/08-06/30/11	U.S. Dept. of Justice / Community Oriented Policing	5	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<p>* <u>Governors Office of Highway Safety (GOHS) Traffic Safety Resource Prosecutor</u> - This grant provides funding for an Assistant City Attorney IV position to educate and inform Arizona prosecutors and judges of the benefits and merits of prosecuting and adjudicating defendants who repeatedly commit impaired driving offenses.</p>	10/01/10-06/30/12	Governors Office of Highway Safety and National Association of Prosecutor Coordinators	\$ 195	\$ 197
<p><u>American Recovery and Reinvestment Act (ARRA) (EPRO)/ E-Discovery Grant</u> - This grant funds equipment needed for electronic copies of evidence to be placed on an off-site secure server for defense attorneys to retrieve and upload discovery via a password protected link to a website.</p>	03/01/09-06/30/12	U.S. Dept. of Justice	50	33
<p><u>American Recovery and Reinvestment Act (ARRA) COM PROS JAG (Community Prosecution Justice Assistance Grant)</u> - This grant funds two Community Prosecutor positions and two Community Prosecution Specialist positions to work in targeted neighborhoods to address neighborhood specific problems in collaboration with police precincts, other city departments, and community organizations.</p>	03/01/09-06/30/12	U.S. Dept. of Justice	552	576

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<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>American Recovery and Reinvestment Act (ARRA) OHD JAG (Office of Homeland Defense Justice Assistance Grant) U.S. Attorney</u> This grant will be used to restore a City Prosecutor who serves as a Special Assistant U.S. Attorney. This position assists with border related violent crimes.	08/01/09-06/30/12	U.S. Dept. of Justice	\$ 230	\$ 242
Law Subtotal			\$ 1,450	\$ 1,471
LIBRARY:				
<u>State Grants in Aid/Webmaster</u> - This grant funds a webmaster for the Phoenix Public Library's Virtual Library.	07/01/06-06/30/12	Arizona State Library	\$ 76	\$ 76
<u>21st Century Learning</u> - This grant funds the second year of the Digital Studio program, Arizona's first 21 st century learning center at Burton Barr Central Library.	07/01/10-06/30/11	Arizona State Library, et al	48	-
<u>First Things First</u> - This grant funds a series of programs for children and their parents at several branches, aimed at promoting literacy among young children.	07/01/10-06/30/11	Arizona First Things First – N. Phoenix Regional Partnership Council	367	-
<u>American Recovery & Reinvestment Act of 2009 (ARRA) - Community Development Block Grant</u> - This grant, received through the Neighborhood Services Department, is being used to develop a Workforce Literacy program at Ocotillo Branch Library.	07/01/10-06/30/12	U.S. Dept. of Housing and Urban Development	50	981

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Valley of the Sun United Way Grant</u> This grant funds outreach literacy programs and story time activities at Cholla and Harmon Libraries.	07/01/10-06/30/11	Valley of the Sun United Way	\$ 22	\$ -
<u>Library Patron Materials</u> - This grant funds the purchase of physical library collections including books, DVDs, CDs, and books-on-tape.	07/01/10-06/30/11	Arizona State Library, et al	32	-
<u>College Depot</u> - This program provides a one-stop information center to improve college access.	07/01/10-06/30/12	Arizona Community Foundation	264	257
Library Subtotal			\$ 859	\$ 1,314

NEIGHBORHOOD SERVICES:

<u>Community Development Block Grant (CDBG)</u> - The Neighborhood Services Department's portion of this grant provides for neighborhood revitalization, economic development, and improved community facilities and services. Funds must be used to address at least one of three objectives: 1) to benefit low and moderate-income persons; 2) to aid in the prevention or elimination of slum and blight; or 3) to fund activities that meet other urgent community development needs. This grant is also utilized by the Community and Economic Development, Equal Opportunity, Housing, Human Services, Parks and Recreation, Planning and Development, and Street Transportation departments. Multiple year entitlements are reflected.	07/01/01-06/30/12	U.S. Dept. of Housing and Urban Development	\$ 15,839	\$ 28,232
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SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>HOME</u> - Neighborhood Services Department's portion of this grant makes funds available to increase the quality and quantity of affordable housing for low and moderate-income households. This grant is also utilized by the Housing Department. Multiple year entitlements are reflected.	06/26/09-06/25/12	U.S. Dept. of Housing and Urban Development	\$ 1,630	\$ 3,000
<u>Weatherization Program</u> - This grant funds repair and replacement of roofs, windows, and doors for low-income residents pursuant to criteria established by the U.S. Dept. of Energy's Low-Income Home Energy Assistance Program.	07/01/10-06/30/12	Arizona Dept. of Commerce	1,078	1,073
<u>Weatherization Program-Southwest Gas (SWG)</u> - This grant funds repair and replacement of roofs, windows, and doors for low-income residents pursuant to criteria established by SWG.	07/01/10-06/30/12	Arizona Dept. of Commerce	178	118
<u>Lead Hazard Control</u> - This grant funds the testing and control of lead-based paint hazards in older housing for low-income families with children less than six years old.	01/01/10-12/31/12	U.S. Dept. of Housing and Urban Development	238	100
<u>Weed and Seed</u> - This grant funds a comprehensive program to "weed" crime and "seed" social services and property rehabilitation. The program is concentrated in the Capitol Mall, Canyon Corridor and Maryvale neighborhoods. These grants are also utilized by the Police Department. Multiple year entitlements are reflected.	06/01/09-05/31/12	U.S. Dept. of Justice	121	160

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Arizona Public Service (APS) Grant Program</u> - This grant provides funding to assist low-income homeowners in making their homes more energy efficient.	01/01/10-12/31/11	Arizona Public Service	\$ 30	\$ 470
<u>Salt River Project</u> - This grant provides funds to assist low-income homeowners for weatherization improvements, repairs and replacement of electrical HVAC systems such as air conditioners, heat pumps, evaporative coolers and water heaters.	05/01/10-04/30/12	Arizona Community Action Association	79	379
<u>Urban Homesteading</u> - This grant provides funding for the repair and resale of homes for home ownership opportunities.	07/31/89-06/30/11	U.S. Dept. of Housing and Urban Development	4	-
<u>Industrial Development Authority</u> The interest earned on the initial loan proceeds is available to use for housing development.	03/28/00-06/30/11	Industrial Development Authority	258	-
<u>American Recovery & Reinvestment Act of 2009 (ARRA) - Community Development Block Grant (CDBG) Facility</u> - Funded by the Federal American Recovery and Reinvestment Act (ARRA) this grant will be used for improvements to public facilities.	07/01/09-09/30/12	U.S. Dept. of Housing and Urban Development	983	611

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>American Recovery & Reinvestment Act of 2009 (ARRA) - Weatherization Program</u> - Funded by the Federal American Recovery and Reinvestment Act (ARRA), this grant will be used to provide energy efficient home improvements to residents under the 200% poverty level, as determined annually by the U.S. Department of Health and Human Services. Type of improvements include wall and ceiling insulation, window sealing, weather stripping, repair, replacement, or installation of new electric and/or gas heating and cooling systems, room pressure balancing, and other health and safety measures.	04/01/09-03/31/12	Arizona Dept. of Commerce	\$ 2,962	\$ 2,073
<u>American Recovery & Reinvestment Act of 2009 (ARRA) - Sustainable Energy Resources for Consumers (SERC)</u> - Funded by the Federal American Recovery and Reinvestment Act (ARRA), this grant expands the Weatherization program beyond the materials, benefits and technologies currently covered by the Weatherization Assistance Program (WAP).	03/11/10-03/31/12	Arizona Dept. of Commerce	49	698
<u>American Recovery & Reinvestment Act of 2009 (ARRA) - Energize Phoenix</u> - Funded by the Federal American Recovery and Reinvestment Act (ARRA), this grant is a collaborative public/private partnership to reduce energy consumption in the light-rail corridor through education and marketing. NSD has the residential portion of this grant administered by Public Works.	07/01/10-06/30/13	U.S. Dept. of Housing and Urban Development	2,726	4,504

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>American Recovery & Reinvestment Act of 2009 (ARRA) - Lead Hazard Control</u> - Funded by the Federal American Recovery and Reinvestment Act (ARRA), this grant will be used to fund the testing and control of lead-based paint hazards in older housing for low-income families with children less than six years old.	04/15/09-04/14/12	U.S. Dept. of Housing and Urban Development	\$ 773	\$ 989
<u>American Recovery & Reinvestment Act of 2009 (ARRA) - Healthy Home</u> Funded by the Federal American Recovery and Reinvestment Act (ARRA), the Healthy Homes Demonstration Project partners with Phoenix Children's Hospital to assess health and safety hazards in privately owned homes with children.	04/15/09-04/14/12	U.S. Dept. of Housing and Urban Development	550	158
<u>Neighborhood Stabilization Program I (NSPI)</u> - Funded by the Housing and Economic Recovery Act of 2008 (HERA) the purpose of this grant is to purchase foreclosed or abandoned homes at a discount and to rehabilitate, resell, or redevelop these homes in order to stabilize neighborhoods and stem the decline in the values of neighboring homes. This grant is also utilized by the Housing Department.	03/11/09-03/11/13	U.S. Dept. of Housing and Urban Development	7,859	5,716

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Neighborhood Stabilization Program II (ARRA)</u> - Funded by the Federal American Recovery and Reinvestment Act (ARRA), the purpose of this grant is to purchase foreclosed or abandoned homes at a discount and to rehabilitate, resell, or redevelop these homes in order to stabilize neighborhoods and stem the decline in the values of neighboring homes. This grant is also utilized by the Housing Department.	02/11/10-02/11/13	U.S. Dept. of Housing and Urban Development	\$ 2,704	\$ 34,472
<u>Neighborhood Stabilization Program III</u> - Funded by the Dodd-Frank Wall Street Reform and Consumer Protection Act, the purpose of this grant is to purchase foreclosed or abandoned homes at a discount and to rehabilitate, resell, or redevelop these homes in order to stabilize neighborhoods and stem the decline in the values of neighboring homes. This grant is also utilized by the Housing Department.	04/15/11-04/15/14	U.S. Dept. of Housing and Urban Development	-	16,054
<u>Community Development Block Grant (CDBG) CIP</u> - The Neighborhood Services Department's portion of this grant provides for neighborhood revitalization, economic development, and improved community facilities and services. Funds must be used to address at least one of three objectives: 1) to benefit low and moderate-income persons; 2) to aid in the prevention or elimination of slum and blight; or 3) to fund activities that meet other urgent community development needs. Multiple year entitlements are reflected.	07/01/06-06/30/12	U.S. Dept. of Housing and Urban Development	355	2,468

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Neighborhood Stabilization Program I (NSPI) CIP</u> - Funded by the Housing and Economic Recovery Act of 2008 (HERA) the purpose of this grant is to purchase foreclosed or abandoned homes at a discount and to rehabilitate, resell, or redevelop these homes in order to stabilize neighborhoods and stem the decline in the values of neighboring homes. This grant is also utilized by the Housing Department.	03/11/09-03/11/13	U.S. Dept. of Housing and Urban Development	\$ 1,110	\$ 1,209
<u>Neighborhood Stabilization Program II (ARRA) CIP</u> - Funded by the Federal American Recovery and Reinvestment Act (ARRA), the purpose of this grant is to purchase foreclosed or abandoned homes at a discount and to rehabilitate, resell, or redevelop these homes in order to stabilize neighborhoods and stem the decline in the values of neighboring homes. This grant is also utilized by the Housing Department.	02/11/10-02/11/13	U.S. Dept. of Housing and Urban Development	10	290
<u>Communities Learning In Partnership</u> - This planning grant provides funds to create a collaboration among the community colleges, the Phoenix Union High School District, businesses, workforce development, and non-profits to improve degree and certification completion of low income youth in post secondary education.	10/01/09-06/30/11	National League of Cities / Bill & Melinda Gates Foundation	12	-
Neighborhood Services Subtotal			\$ <u>39,548</u>	\$ <u>102,774</u>

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
OFFICE OF ARTS AND CULTURE:				
<u>Local Arts Aid</u> - This grant provides general support for local art agencies.	07/01/10-06/30/12	Arizona Commission on the Arts	\$ 25	\$ 19
<u>21st Century Community Learning Center Grant</u> - These funds provide after-school academic and arts enrichment activities in schools throughout Maricopa County.	07/01/10-06/30/11	U.S. Dept. of Education	27	-
Office of Arts and Culture Subtotal			\$ 52	\$ 19
OFFICE OF ENVIRONMENTAL PROGRAMS:				
<u>Brownfields Job Training</u> - This grant funds an Environmental and Water/Wastewater Technician Training program for residents in west Phoenix and the Enterprise Community.	04/01/07-12/31/11	U.S. Environmental Protection Agency	\$ 109	\$ -
<u>Brownfields Del Rio</u> - This grant provides funding for preparation of a brownfields area land use plan for the Del Rio Area.	12/01/10-12/31/12	U.S. Environmental Protection Agency	25	25
Office of Environmental Programs Subtotal			\$ 134	\$ 25
PARKS AND RECREATION:				
<u>Department of Economic Security (DES) South Partners</u> - This grant provides activities for developmentally disabled adults, including basic living skills, exercise, community interaction, adventure trips, sports, dances, and arts and crafts.	07/01/10-06/30/12	Arizona Dept. of Economic Security	\$ 189	\$ 176

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Justice Assistance Grant</u> - The Parks and Recreation Department's portion of this grant funds truancy and violence prevention programs for youth in partnership with area schools. This grant is also utilized by the Police Department.	10/01/09-09/30/13	U.S. Dept. of Justice	\$ 130	\$ 137
<u>Arizona Nutrition Network</u> - This grant funds youth nutrition education programs at Phoenix Activity City sites.	10/01/10-09/30/11	Arizona Dept. of Health Services	299	304
<u>Community Development Block Grant (CDBG)</u> -The Parks and Recreation Department's portion of this grant funds capital improvement projects at Sueno Park that include constructing a path, security lighting, new playground, and fitness equipment. This grant is also utilized by Community and Economic Development, Equal Opportunity, Housing, Human Services, Neighborhood Services, Planning and Development, and Street Transportation departments.	07/01/10-09/30/12	U.S Dept. of Housing and Urban Development	69	21
Parks and Recreation Subtotal			<u>\$ 687</u>	<u>\$ 638</u>
PLANNING AND DEVELOPMENT:				
<u>Certified Local Government Grant</u> This grant is for completion of the post-World War II commercial study.	07/01/09-09/30/10	National Park Service	\$ 8	\$ -
<u>Preserve America Grant</u> - This grant provides funding to develop historic interpretation for Tovrea Castle.	10/01/08-10/31/11	National Park Service	-	87

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Community Development Block Grant (CDBG)</u> - The Planning and Development Department's portion of this grant reflects charges for work done for the Neighborhood Services Department relating to target areas. This grant is also utilized by the Community and Economic Development, Equal Opportunity, Housing, Human Services, Neighborhood Services, Parks and Recreation, and Street Transportation departments. Multiple year entitlements are reflected.	07/01/03-06/30/12	U.S. Dept. of Housing and Urban Development	\$ 66	\$ 66
<u>American Recovery and Reinvestment Act (ARRA09)</u> - The Planning and Development Department's portion of this grant reflects charges for developing and implementing the Phoenix Green Building Code and Incentives Program. Charges also include incentives awarded for green permits that are issued.	10/01/10-depletion	Office of Energy Efficiency and Renewable Energy & U.S. Department of Energy	500	-
Planning and Development Subtotal			\$ 574	\$ 153
POLICE:				
<u>Gang Resistance Education and Training (GREAT) Local</u> - This grant provides funding for one Police Officer position to teach the GREAT curriculum to 7th grade school children.	07/01/09-03/31/11	U.S. Dept. of Justice / Bureau of Justice Assistance	\$ 34	\$ -

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Gang Resistance Education and Training (GREAT) Regional</u> - This grant provides funding for one Sergeant and one Police Officer position to assist the GREAT National Training Team with mentoring and GREAT officer training throughout the Southwest.	07/01/09-03/31/12	U.S. Dept. of Justice / Bureau of Justice Assistance	\$ 315	\$ 302
<u>AZPOST Training Academy Grant</u> This grant provides funding for the Arizona Law Enforcement Academy. In addition, the grant is funding an expansion project at the Training Bureau's driving track.	07/01/06-06/30/12	Arizona Police Officer Standards and Training Board (AZPOST)	327	1,196
<u>DNA Backlog (VI & VII) Grant Program</u> - This grant provides funding for overtime, contractual services to solve backlogged cases, and travel expenses to outside labs and operating expenses.	10/01/09-03/31/12	Arizona Criminal Justice Commission	470	454
<u>State Homeland Security Grant Program (SHSGP)</u> - This grant provides funding to improve training practices for emergency response situations and purchase new equipment to protect first responders in hazardous materials situations. This grant is also utilized by the Fire Department.	10/01/09-09/30/11	U.S. Dept. of Homeland Security (via Arizona Dept. of Homeland Security)	552	1,044
<u>ARRA 2009 Internet Crimes Against Children (ICAC) Recovery Act</u> - This grant provides funding for one Detective and a Secretary III. The Detective will investigate internet crimes against children and perform other duties as assigned. The Secretary III will perform various administrative duties supporting the unit.	04/01/09-03/31/13	U.S. Dept. of Justice	212	194

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Buffer Zone Protection Plan (BZPP)</u> This grant provides funding to support terrorism prevention activities through the acquisition of equipment and the implementation of target hardening measures at selected sites.	12/01/07- 02/28/12	U.S. Dept. of Homeland Security (via Arizona Dept. of Homeland Security)	\$ 379	\$ 129
<u>High Intensity Drug Trafficking Area (HIDTA)</u> - This grant funds equipment and operational expenses for major narcotics conspiracy investigations. This grant also funds the salary and employee-related expenses of two Sergeant positions and overtime.	01/01/09- 12/31/12	Office of National Drug Control Policy	1,215	1,379
<u>Solving Cold Cases with DNA</u> - This grant provides funds to reduce the backlog of cold cases by funding two temporary positions and overtime. This grant also funds the outsourcing of DNA sample testing and the purchase of computers, software and the creation of a cold case database.	10/01/08- 03/31/11	U.S. Dept. of Justice / National Institute of Justice	279	-
<u>DEA Cannabis Program</u> - This grant provides funding for overtime, supplies and travel for officers assigned to cannabis eradication.	01/01/11- 12/31/11	U.S. Dept. of Justice / DEA	18	-
<u>Multi-Jurisdictional Gang Task Force</u> This grant provides funding for overtime, computer equipment, seven surveillance vehicles and travel for officers assigned to the Multi-jurisdictional Gang Task Force.	10/01/07- 12/31/10	Bureau of Justice Assistance / U.S. Dept. of Justice	71	-
<u>COPS Technology Grants 2006</u> This grant provides funding for Phase I of Records Management (PACE); office furniture, computer workstations, servers, hard drives, software analysis tools, licenses, and consultants.	11/22/05- 11/21/10	U.S. Dept. of Justice	142	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>COPS Technology 2009</u> - This grant provides funding to acquire the Automated Vehicle Locator (AVL) software module for the Computer Aided Dispatch (CAD) system which will improve incident management, resource utilization, and enhance officer safety.	03/11/09-03/10/12	U.S. Dept. of Justice	\$ 500	\$ -
<u>Community Traffic Safety Programs</u> This program provides funds to increase public awareness of traffic-related safety issues.	09/10/09-12/31/11	Governor's Office of Highway Safety	223	10
<u>Youth Alcohol Education/Enforcement</u> - This grant provides funding for overtime to conduct youth-targeted DUI surveillance activities and training.	03/04/10-12/31/11	Governor's Office of Highway Safety	96	15
<u>Alcohol/DUI Prevention</u> - This grant provides funding for the Arizona Drug Recognition Expert operations and equipment, including a DUI van. This grant also funds overtime fro the DUI/Underage Task Force.	12/09/09-09/30/11	Governor's Office of Highway Safety	355	39
<u>Operation Home Defense</u> - This grant represents the Police Department's portion of costs in working in cooperation with the City's Law Department and Prosecutor's Office. This grant provides funding to expand the operations of the Police Department's Home Invasion Kidnapping Enforcement (HIKE) Unit by providing funding for two Criminal Intelligence Analyst positions, specialized equipment, and overtime.	08/01/09-07/31/12	American Recovery & Reinvestment Act (ARRA) – 2009 Edward Byrne Competitive	546	368

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Urban Areas Security Initiative Grant Program (UASI)</u> - This grant covers the cost to create a sustainable national model program to enhance security and overall preparedness to prevent, respond to, and recover from threats or acts of terrorism. This grant is also utilized by the Office of Emergency Management and the Fire Department.	10/01/09-09/30/11	U.S. Dept. of Homeland Security (via Arizona Dept. of Homeland Security)	\$ 2,532	\$ 2,632
<u>ARRA 2009 Byrne JAG Formula</u> This grant funds three Police programs, electronic citations, software upgrades, and custom software development and implementation.	03/01/09-02/28/13	U.S. Dept. of Justice/Bureau of Justice Assistance (via Maricopa County)	2,605	498
<u>Full Service Forensic Crime Laboratory Grant Program (CLAB)</u> This grant provides funding for crime lab equipment and software. This grant also provides funding for overtime and contractual services to solve backlogged cases.	07/01/09-09/30/11	Arizona Criminal Justice Commission	278	-
<u>Internet Crimes Against Children (ICAC)</u> - This grant provides funding for one Sergeant position to supervise the Internet Crimes Against Children Task Force. Funds are also used to purchase investigative equipment, computer hardware/software, training, and miscellaneous supplies and resources.	07/01/09-09/30/12	U.S. Dept. of Justice	367	232
<u>Coverdell National Forensic Sciences</u> This grant provides funding to improve the quality, timeliness and credibility of forensic science services for criminal justice purposes by funding crime scene and evidence supplies and training.	10/01/10-09/30/11	Arizona Criminal Justice Commission	133	35

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Weed and Seed</u> - Funding is provided to reduce criminal activity related to drugs, gangs and prostitution in the Canyon Corridor and Maryvale areas. These grants are also utilized by the Neighborhood Services Department.	10/01/09-09/30/11	U.S. Dept. of Justice	\$ 149	\$ 121
<u>Transportation Security Administration National Explosives Detection Canine Team Program</u> This program provides training, salaries, vehicles, canine, equipment and supplies for eight canine teams that operate to deter and detect the introduction of explosives devices into the transportation system.	04/01/08-03/31/13	U.S. Dept. of Homeland Security / Transportation Security Administration	200	112
<u>Project Safe Neighborhood Programs</u> - This grant provides funding for two Project Safe Neighborhood programs by assisting a joint task force effort with the Bureau of Alcohol, Tobacco and Firearms. The grant funds overtime costs to support expeditious testing of guns and ammunition evidence, and overtime costs for on-going investigations.	07/01/10-06/30/11	Arizona Criminal Justice Commission	74	-
<u>Human Trafficking Task Force</u> - This grant supports the development of the Greater Phoenix Human Trafficking Task Force Program. This program is designed to assist local law enforcement in identifying, interdicting, and investigating human trafficking in the Phoenix Metropolitan Area.	12/01/04-09/30/11	U.S. Dept. of Justice	76	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Drug Gang and Violent Crime Control (DGVCC)</u> - This grant provides funding for overtime to support the testing and data entry of guns and ammunition evidence into the National Integrated Ballistic Information Network (NIBIN).	07/01/10-06/30/11	Arizona Criminal Justice Commission	\$ 57	\$ -
<u>Project Eagle Eye</u> - This grant provides funding for investigative equipment to enhance existing capabilities of narcotics and border-related violence interdiction operations. This grant also funds overtime and standby costs to increase after-hours response to incidents of border-related violence.	07/01/10-06/30/12	U.S. Dept. of Justice	100	648
<u>COPS Technology 2010: COPLINK Project</u> - This grant provides funding for servers, software, data conversion, additional modules, and Windows client licenses. This grant will be utilized to support the state wide COPLINK initiative, which allows criminal justice data to be compiled in a central repository in order to allow data sharing across jurisdictions.	12/16/09-12/15/12	U.S. Dept. of Justice	500	-
<u>Justice Assistance Grant (JAG) 2010</u> - This grant provides funding for various Police programs including forensic analysis, auto theft, gang enforcement, K-9 and the purchase of police equipment.	10/01/09-09/30/13	U.S. Dept. of Justice / Bureau of Justice Assistance (via Maricopa County)	609	239
<u>ARRA Governor's Public Safety Stabilization Program</u> - This grant provides funding for overtime for sworn and civilian support personnel to identify solvable homicide cold cases and expedite adjudication.	10/01/10-09/30/11	Governor's Office of Economic Recovery	167	83

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>COPS Technology 2010: Enhanced Mobile Data Security Project</u> - This grant provides funding for security software and additional wireless hot spots for patrol officers.	12/16/09-12/15/12	U.S. Dept. of Justice	\$ 300	\$ -
<u>Justice Assistance Grant (JAG) 2008/2009</u> - This grant provides funding for the Forensic Analysis program which includes a temporary Forensic Scientist position. In addition, this grant provides funding for the Fugitive Extradition program which includes two civilian administrative positions, overtime, travel, and contracting with private prisoner transport service related to prisoner extradition.	10/01/07-09/30/12	U.S. Dept. of Justice / Bureau of Justice Assistance (via Maricopa County)	478	512
Police Subtotal			\$ <u>14,359</u>	\$ <u>10,242</u>
PUBLIC TRANSIT:				
<u>Federal Transit Administration Grant</u> funding is made available annually to mass transit organizations based on a formula provided under the Federal Transit Act of 1964, as amended. The funds may be used for associated capital maintenance, lease purchase payments, and capital purchases.	07/01/02-06/30/12	U.S. Dept. of Transportation	\$ 20,187	\$ 9,983
<u>Arizona Department of Transportation (LTAF II)</u> - This grant provides additional statewide transit and transportation funding. The Arizona Department of Transportation distributes the funds to the Regional Public Transportation Authority (RPTA), which then distributes the funds to cities.	07/01/06-06/30/11	Arizona Dept. of Transportation	1,284	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Federal Emergency Management Administration</u> - The Transit Security Grant Program (TSGP) provides grant funding to the nation's key high-threat urban areas to enhance security measures for their critical transit infrastructure including bus and rail systems.	07/01/08-06/30/11	Federal Emergency Management Administration	\$ 191	\$ -
Public Transit Subtotal			\$ 21,662	\$ 9,983
PUBLIC WORKS:				
<u>American Recovery & Reinvestment Act of 2009 (ARRA) Department of Energy (DOE) Energy Efficiency & Conservation Block Grant-Formula Projects</u> - This grant will provide funding for the City to develop a comprehensive citywide energy efficiency and conservation strategy, perform energy audits, continue traffic signal LED conversion and install solar panels for major City facilities.	07/01/09-06/30/12	U.S. Dept. of Energy	\$ 3,335	\$ 8,480
<u>American Recovery & Reinvestment Act of 2009 (ARRA) U.S. Environmental Protection Agency (EPA) Discretionary Grant</u> - This grant will provide funding needed to retrofit heavy duty diesel apparatus and transit buses to reduce diesel emissions.	07/01/09-06/30/11	U.S. Environmental Protection Agency	704	-
<u>American Recovery & Reinvestment Act of 2009 (ARRA) DOE Energy Efficiency & Conservation Block Discretionary Grant</u> - This grant will provide funding needed to implement the Energize Phoenix Grant that will reduce electricity consumption, generate jobs, and transform neighborhoods.	07/01/10-06/30/13	U.S. Dept. of Energy	1,077	8,684

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>American Recovery & Reinvestment Act of 2009 (ARRA) Local Energy Assurance Planning (LEAP) Grant</u> This grant will provide funding to develop an Energy Assurance plan that identifies the procedures needed for staff to operate emergency generators to ensure enough electricity is generated to maintain critical operations.	06/18/10-06/30/11	U.S. Dept of Energy	\$ 300	\$ -
Public Works Subtotal			\$ 5,416	\$ 17,164
STREET TRANSPORTATION:				
<u>Roadway Engineering/Safety Grant</u> This grant funds improvements to department safety and training programs that will improve traffic calming, enhance collision data management, improve construction zone safety, and improve pedestrian safety at Halloween and in school zones.	10/01/09-09/30/12	Arizona Governor's Office of Highway Safety	\$ 25	\$ 23
<u>LED Traffic Signal Retrofits Grant</u> This grant funds the conversion of the City's traffic signals from incandescent lights to LED lights.	07/01/09-06/30/12	U.S. Dept. of Energy	2,540	50
<u>Community Development Block Grant (CDBG) - The Street</u> Transportation Department's portion of this grant provides funding for a variety of street improvements in areas benefiting low-income residents. This grant is also utilized by the Community and Economic Development, Equal Opportunity, Housing, Human Services, Neighborhood Services, Parks and Recreation, and Planning and Development departments.	07/01/07-06/30/12	U.S. Dept. of Housing and Urban Development	559	100

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Project Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2010-11 Estimate (000's)</u>	<u>2011-12 Budget (000's)*</u>
<u>Community Development Block Grant (ARRA-CDBG-R)</u> - The Street Transportation Department's portion of this grant provides funding for a variety of street improvements in areas benefiting low-income residents. This grant is also utilized by the Community and Economic Development, Equal Opportunity, Housing, Human Services, Neighborhood Services, and Planning and Development Services departments.	07/01/09-09/30/12	U.S. Dept. of Housing and Urban Development	\$ 100	\$ -
Street Transportation Subtotal			\$ 3,224	\$ 173
WATER:				
<u>Water Retrofit Program HET</u> - This grant provides matching funds for the City to purchase high efficiency toilets (HETs) for installation in low income households.	10/01/10-09/30/11	Bureau of Reclamation	\$ 30	\$ -
<u>AZWARN1</u> - This grant provides funding to assist in the development of an operational plan and website for the intrastate mutual aid program for water and wastewater utilities emergency assistance.	10/01/09-09/30/10	Arizona Department of Homeland Security	71	-
<u>City Design 25th Anniversary Initiative Grant</u> - This grant partially funds the redesign of one block of Pierce Street in front of the Downtown Market and integrates built and living shade to enhance pedestrian comfort.	07/01/10-12/31/11	National Endowment for the Arts	25	-
Water Subtotal			\$ 126	\$ -
GRAND TOTAL			\$ 266,681	\$ 316,947

*As of June 21, 2011.

CENTRAL SERVICE COST ALLOCATIONS

BACKGROUND

The Citywide Cost Allocation Plan, originally established in the mid-1960s, allocates central service costs to City line departments.

These allocations are used to: (1) develop fees for various City services, (2) transfer the cost of support services to enterprise, capital, and special revenue funds resulting in inter-fund transfers (Aviation, Water, Wastewater, Solid Waste, Convention Center, Development Services, Sports Facilities, and Capital Improvement Program), and (3) prepare City bids to evaluate contracting for services.

UNALLOWABLE COSTS

The Federal government allows for an allocation to recover costs of indirect and support services in the administration of all Federal grants. However, some administrative costs of general government are unallowable.

Unallowable costs in the City government include portions of Banking and Cashiering, City Clerk's Office, City Manager's Office, Budget and Research Administration, Public Information, Elections, and Mayor and Council. Starting in FY 1985-86, a separate cost allocation plan was developed for non-federal purposes (fee recovery enterprise fund transfers). These allocations are higher because federal unallowable costs are included.

CENTRAL SERVICE COSTS

Central service costs include the following:

Accounting	Human Resources	Material Management
Accounts Payable	Administration	Money Management and
Custodial Services	Information Technology	Debt Service
Electrical Maintenance	Services	Payroll
Facilities Maintenance	Insurance	Real Estate
Fringe Benefits Administration	Internal and External Auditing	Safety
General Management Services	Labor Relations and Training	Switchboard
	Legal Services	Various Financial Services

Costs of a specific activity that are charged directly to another department are not included in the cost allocation plan. This leaves only "net" costs to be allocated. All "net" costs are allocated to the major service activities (cost centers) of the City using methodology that will produce an equitable distribution of costs. Examples of the methodology used to allocate costs are a building's square footage for building maintenance functions, and the number of a department's authorized employees for human resource-related activities.

BENEFITS

Accurate allocations of central service costs result in more equitable fees charged for services. User fees help to reduce the burden placed on the general tax base.

CENTRAL SERVICE COST ALLOCATIONS

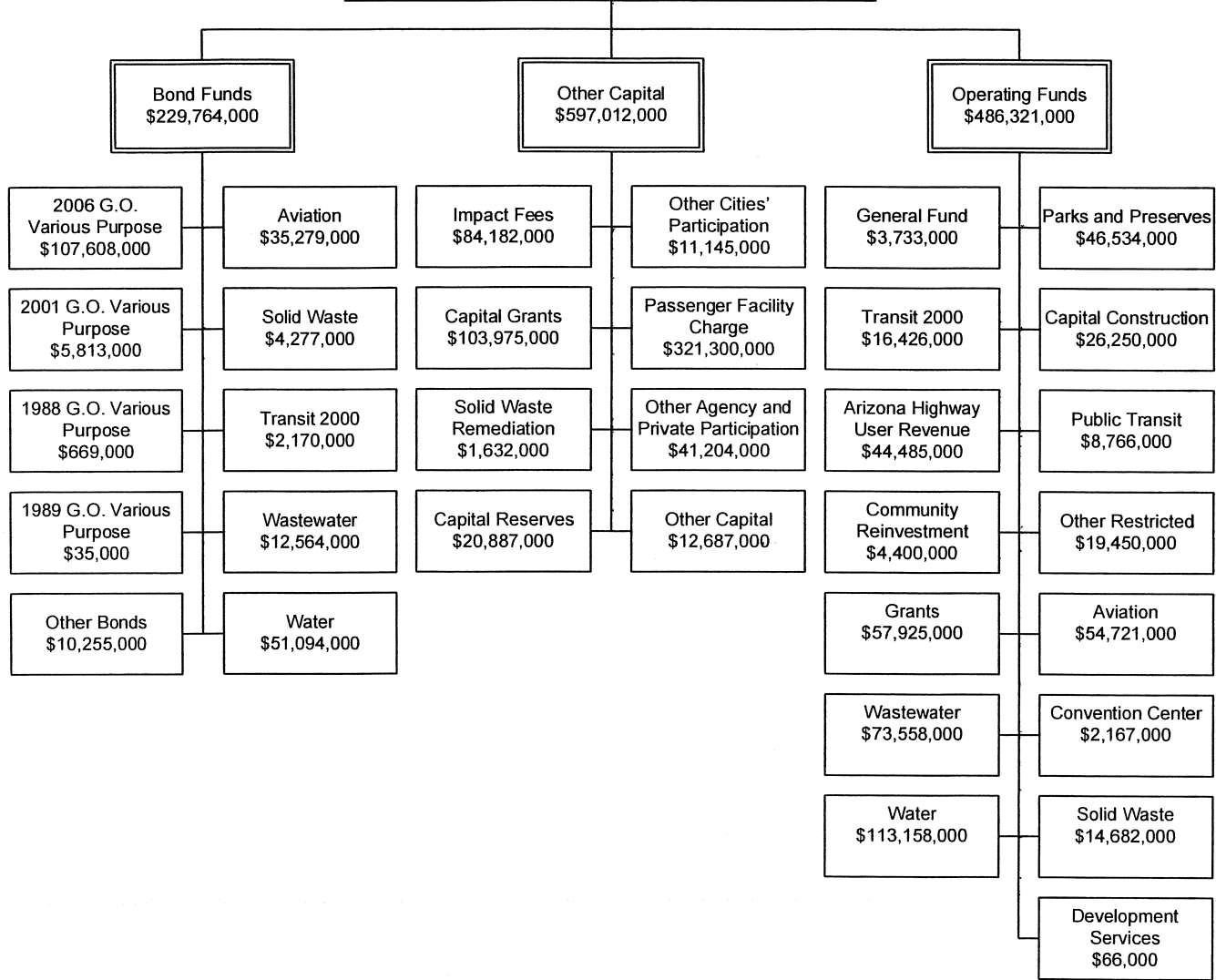
ALLOCATION OF CITYWIDE SERVICE COSTS TO COST CENTERS

<u>Cost Centers</u>	<u>2010-11 Estimated Allocations</u>	<u>2011-12 Projected Allocations</u>
Aviation	\$4,364,000	\$5,673,000
Cable Communications	35,000	37,000
City Prosecutor	1,770,000	1,918,000
Community and Economic Dev	936,000	1,062,000
Community Services	4,841,000	4,854,000
Fire	6,929,000	9,229,000
Golf Courses	333,000	344,000
Housing	2,390,000	2,643,000
Human Services	2,518,000	2,863,000
Library	1,170,000	1,560,000
Municipal Court	1,039,000	1,418,000
Neighborhood Services	2,339,000	2,732,000
Neighborhood Services-CDBG	764,000	838,000
Parks and Recreation	4,883,000	5,539,000
Phoenix Convention Center	1,725,000	2,281,000
Planning and Development Svcs	2,923,000	3,878,000
Police	14,706,000	18,357,000
Public Defender	195,000	202,900
Public Transit – Transit 2000	5,485,000	5,927,000
Public Works - EAS	463,000	550,000
Solid Waste	4,668,000	5,035,000
Sports Facilities	105,000	105,000
Street Lighting	224,000	225,000
Street Transportation	4,550,000	5,789,000
Substance Abuse Screening	24,000	33,000
Tax, Licensing and Collections	991,000	1,475,000
Video Productions	325,000	351,000
Wastewater	1,945,000	2,263,000
Water	<u>5,591,000</u>	<u>10,193,000</u>
Total	<u>\$77,931,000</u>	<u>\$97,374,900</u>

Budgeted central service costs, which are shown as inter-fund transfers, are included on the applicable Fund Statement Schedules in Part III of this book.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

**2011-12 Capital Improvement Program
\$1,313,097,000**



2011-2016 CAPITAL IMPROVEMENT PROGRAM

**SCHEDULE 1
SUMMARY OF 2011-16 CAPITAL IMPROVEMENT PROGRAM
By Program
(In Thousands of Dollars)**

Program	2011-12	2012-13	2013-14	2014-15	2015-16	5-Year Total
Arts and Cultural Facilities	\$ 14,804	\$ 1,828	\$ -	\$ -	\$ -	\$ 16,632
Aviation	435,812	125,513	57,339	43,878	55,372	717,914
Economic Development	10,254	19,019	4,000	4,000	4,000	41,273
Energy Conservation	17,747	8,468	1,000	1,000	1,000	29,215
Facilities Management	19,198	8,413	4,081	789	1,330	33,811
Fire Protection	21,140	13,973	-	-	-	35,113
Historic Preservation	2,759	2,591	434	-	-	5,784
Housing	60,044	15,052	11,678	11,678	11,678	110,130
Human Services	2,857	12,188	-	-	-	15,045
Information Technology	14,254	12,277	8,703	7,940	7,200	50,374
Libraries	7,698	8,511	1,850	2,100	200	20,359
Neighborhood Services	11,786	6,211	-	-	-	17,997
Parks, Recreation and Mountain Preserves	99,758	46,267	1,000	1,000	1,000	149,025
Phoenix Convention Center	2,212	3,579	5,443	4,967	5,565	21,766
Police Protection	25,509	17,940	-	-	-	43,449
Public Transit	77,991	56,121	59,534	46,975	32,658	273,279
Solid Waste Disposal	29,244	7,020	15,785	17,050	10,050	79,149
Street Transportation and Drainage	155,265	146,716	77,804	85,874	82,201	547,860
Wastewater	107,163	58,961	110,541	45,464	135,595	457,724
Water	197,602	100,648	116,495	132,960	203,715	751,420
Total	\$ 1,313,097	\$ 671,296	\$ 475,687	\$ 405,675	\$ 551,564	\$ 3,417,319

2011-2016 CAPITAL IMPROVEMENT PROGRAM

**SCHEDULE 2
SUMMARY OF 2011-16 CAPITAL IMPROVEMENT PROGRAM
By Source of Funds
(In Thousands of Dollars)**

Funds	2011-12	2012-13	2013-14	2014-15	2015-16	5-Year Total
<u>Operating Funds:</u>						
General Funds	\$ 3,733	\$ 5,492	\$ 4,916	\$ 4,874	\$ 5,460	\$ 24,475
Parks and Preserves	46,534	29,006	1,000	1,000	1,000	78,540
Transit 2000	16,426	5,711	3,530	2,985	2,522	31,174
Development Services	66	55	59	257	-	437
Capital Construction	26,250	18,229	18,759	19,305	19,872	102,415
Arizona Highway Users	44,485	36,400	63,541	60,625	61,231	266,282
Public Transit	8,766	7,028	4,048	7,603	5,215	32,660
Community Reinvestment	4,400	2,000	2,000	2,000	2,000	12,400
Community Development Block Grants (CDBG)	3,310	171	170	171	171	3,993
Other Restricted	16,140	10,750	10,500	10,500	10,500	58,390
Grant Funds	57,925	23,135	5,762	5,762	5,762	98,346
Enterprise Funds:						
Aviation	54,721	33,492	19,426	15,356	15,650	138,645
Convention Center	2,167	2,285	3,272	2,732	3,335	13,791
Solid Waste	14,682	6,175	7,177	6,327	9,250	43,611
Wastewater	73,558	43,011	69,649	36,605	56,478	279,301
Water	113,158	65,424	104,283	127,650	107,967	518,482
Total Operating Funds	\$ 486,321	\$ 288,364	\$ 318,092	\$ 303,752	\$ 306,413	\$ 1,702,942
<u>Bond Funds:</u>						
Property Tax Supported:						
1988 Various Purpose	\$ 669	\$ 1,581	\$ -	\$ -	\$ -	\$ 2,250
1989 Historic Preservation	35	-	-	-	-	35
2001 Various Purpose	5,813	14,223	100	1,900	-	22,036
2006 Various Purpose	107,608	138,411	5,080	-	-	251,099
Nonprofit Corporation Bonds:						
Aviation	35,279	6,238	482	-	-	41,999
Solid Waste	4,277	170	4,825	10,500	-	19,772
Transit 2000	2,170	-	-	-	-	2,170
Wastewater	12,564	3,529	7,923	2,319	47,275	73,610
Water	51,094	34,135	9,536	4,531	88,407	187,703
Other	10,255	500	-	-	-	10,755
Total Bond Funds	\$ 229,764	\$ 198,787	\$ 27,946	\$ 19,250	\$ 135,682	\$ 611,429
<u>Other Capital Sources:</u>						
Impact Fees	\$ 84,182	\$ 15,258	\$ 3,908	\$ 920	\$ 6,580	\$ 110,848
Passenger Facility Charge	321,300	69,364	14,462	8,813	15,313	429,252
Other Cities' Share -						
SROG and Val Vista	11,145	6,032	35,621	7,178	33,103	93,079
Solid Waste Remediation	1,632	700	3,810	250	800	7,192
Capital Grants	103,975	53,404	48,393	59,568	52,574	317,914
Federal, State and						
Other Participation	40,133	30,191	21,001	5,944	1,099	98,368
Capital Reserves	20,887	9,196	2,454	-	-	32,537
Parks Capital Gifts	1,071	-	-	-	-	1,071
Other Capital	12,687	-	-	-	-	12,687
Total Other Capital Sources	\$ 597,012	\$ 184,145	\$ 129,649	\$ 82,673	\$ 109,469	\$ 1,102,948
TOTAL	\$ 1,313,097	\$ 671,296	\$ 475,687	\$ 405,675	\$ 551,564	\$ 3,417,319

2011-2016 CAPITAL IMPROVEMENT PROGRAM

SCHEDULE 3
SUMMARY OF 2011-16 CAPITAL IMPROVEMENT PROGRAM
FINANCED FROM OPERATING FUNDS
(In Thousands)

Program	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Arts and Cultural Facilities	\$ 1,195	\$ -	\$ -	\$ -	\$ -	\$ 1,195
Aviation	53,590	33,282	19,202	15,128	15,650	136,852
Economic Development	6,545	4,000	4,000	4,000	4,000	22,545
Energy Conservation	17,747	8,468	1,000	1,000	1,000	29,215
Facilities Management	1,752	2,619	846	739	1,330	7,286
Historic Preservation	87	-	-	-	-	87
Housing	44,068	8,487	8,433	8,433	8,433	77,854
Information Technology Services	10,256	7,700	7,734	7,940	7,200	40,830
Libraries	1,455	200	200	200	200	2,255
Neighborhood Services	3,967	-	-	-	-	3,967
Parks, Recreation and Mountain Preserves	46,820	29,007	1,000	1,000	1,000	78,827
Phoenix Convention Center	2,212	3,508	5,443	4,967	5,565	21,695
Public Transit	26,179	22,589	37,578	10,588	7,737	104,671
Solid Waste	14,365	6,150	7,150	6,300	9,250	43,215
Street Transportation and Drainage	70,785	54,629	52,299	79,930	81,103	338,746
Wastewater	72,778	42,606	69,237	36,191	56,178	276,990
Water	112,520	65,119	103,970	127,336	107,767	516,712
Total	\$ 486,321	\$ 288,364	\$ 318,092	\$ 303,752	\$ 306,413	\$ 1,702,942

Source of Funds

General Funds:

General Funds	\$ 3,733	\$ 5,292	\$ 4,716	\$ 4,674	\$ 5,260	\$ 23,675
Library	-	200	200	200	200	800
Total General Funds	\$ 3,733	\$ 5,492	\$ 4,916	\$ 4,874	\$ 5,460	\$ 24,475

Special Revenue Funds:

Parks and Preserves	\$ 46,534	\$ 29,006	\$ 1,000	\$ 1,000	\$ 1,000	\$ 78,540
Transit 2000	16,426	5,711	3,530	2,985	2,522	31,174
Development Services	66	55	59	257	-	437
Capital Construction	26,250	18,229	18,759	19,305	19,872	102,415
Arizona Highway Users	44,485	36,400	63,541	60,625	61,231	266,282
Public Transit	8,766	7,028	4,048	7,603	5,215	32,660
Community Reinvestment	4,400	2,000	2,000	2,000	2,000	12,400
Community Development Block Grants (CDBG)	3,310	171	170	171	171	3,993
Other Restricted	16,140	10,750	10,500	10,500	10,500	58,390
Grant Funds	57,925	23,135	5,762	5,762	5,762	98,346
Total Special Revenue Funds	\$ 224,302	\$ 132,485	\$ 109,369	\$ 110,208	\$ 108,273	\$ 684,637

Enterprise Funds:

Aviation	\$ 54,721	\$ 33,492	\$ 19,426	\$ 15,356	\$ 15,650	\$ 138,645
Convention Center	2,167	2,285	3,272	2,732	3,335	13,791
Solid Waste	14,682	6,175	7,177	6,327	9,250	43,611
Wastewater	73,558	43,011	69,649	36,605	56,478	279,301
Water	113,158	65,424	104,283	127,650	107,967	518,482
Total Enterprise Funds	\$ 258,286	\$ 150,387	\$ 203,807	\$ 188,670	\$ 192,680	\$ 993,830

Total Operating Funds	\$ 486,321	\$ 288,364	\$ 318,092	\$ 303,752	\$ 306,413	\$ 1,702,942
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2011-2016 CAPITAL IMPROVEMENT PROGRAM

**SCHEDULE 4
SUMMARY OF 2011-16 CAPITAL IMPROVEMENT PROGRAM
FINANCED FROM BOND FUNDS
(In Thousands)**

Program	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Arts and Cultural Facilities	\$ 13,609	\$ 1,828	\$ -	\$ -	\$ -	\$ 15,437
Aviation	35,279	6,238	482	-	-	41,999
Economic Development	3,409	15,019	-	-	-	18,428
Facilities Management	6,060	5,794	1,427	-	-	13,281
Fire Protection	21,140	13,953	-	-	-	35,093
Historic Preservation	2,672	2,591	434	-	-	5,697
Housing	7,621	3,320	-	-	-	10,941
Human Services	2,605	12,188	-	-	-	14,793
Information Technology	3,998	4,577	969	-	-	9,544
Libraries	4,889	2,812	1,650	1,900	-	11,251
Neighborhood Services	7,819	6,211	-	-	-	14,030
Parks, Recreation and Mountain Preserves	14,280	17,260	-	-	-	31,540
Phoenix Convention Center	-	71	-	-	-	71
Police Protection	25,078	17,940	-	-	-	43,018
Public Transit	2,270	3	-	-	-	2,273
Solid Waste	4,347	170	4,825	10,500	-	19,842
Street Transportation and Drainage	12,547	51,192	850	-	-	64,589
Wastewater	11,286	3,091	7,773	2,319	47,275	71,744
Water	50,855	34,529	9,536	4,531	88,407	187,858
Total	\$ 229,764	\$ 198,787	27,946	19,250	135,682	\$ 611,429

Source of Funds

Property Tax Supported:

1988 Various Purpose	\$ 669	\$ 1,581	\$ -	\$ -	\$ -	\$ 2,250
1989 Historic Preservation Bonds	35	-	-	-	-	35
2001 Various Purpose	5,813	14,223	100	1,900	-	22,036
2006 Various Purpose	107,608	138,411	5,080	-	-	251,099

Nonprofit Corporation Bonds:

Aviation	35,279	6,238	482	-	-	41,999
Solid Waste	4,277	170	4,825	10,500	-	19,772
Transit 2000	2,170	-	-	-	-	2,170
Wastewater	12,564	3,529	7,923	2,319	47,275	73,610
Water	51,094	34,135	9,536	4,531	88,407	187,703
Other	10,255	500	-	-	-	10,755

Total Bond Funds	\$ 229,764	\$ 198,787	\$ 27,946	\$ 19,250	\$ 135,682	\$ 611,429
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SCHEDULE 5
SUMMARY OF 2011-16 CAPITAL IMPROVEMENT PROGRAM
FINANCED FROM OTHER CAPITAL FUNDS
(In Thousands)

Program	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Aviation	\$ 346,943	\$ 85,993	\$ 37,655	\$ 28,750	\$ 39,722	\$ 539,063
Economic Development	300	-	-	-	-	300
Facilities Management	11,386	-	1,808	50	-	13,244
Fire Protection	-	20	-	-	-	20
Housing	8,355	3,245	3,245	3,245	3,245	21,335
Human Services	252	-	-	-	-	252
Libraries	1,354	5,499	-	-	-	6,853
Parks, Recreation and Mountain Preserves	38,658	-	-	-	-	38,658
Police Protection	431	-	-	-	-	431
Public Transit	49,542	33,529	21,956	36,387	24,921	166,335
Solid Waste	10,532	700	3,810	250	800	16,092
Street Transportation and Drainage	71,933	40,895	24,655	5,944	1,098	144,525
Wastewater	23,099	13,264	33,531	6,954	32,142	108,990
Water	34,227	1,000	2,989	1,093	7,541	46,850
Total	\$ 597,012	\$ 184,145	\$ 129,649	\$ 82,673	\$ 109,469	\$ 1,102,948

Source of Funds

Impact Fees	\$ 84,182	\$ 15,258	\$ 3,908	\$ 920	\$ 6,580	\$ 110,848
Passenger Facility Charge	321,300	69,364	14,462	8,813	15,313	429,252
Other Cities' Share -						
SROG and Val Vista	11,145	6,032	35,621	7,178	33,103	93,079
Solid Waste Remediation	1,632	700	3,810	250	800	7,192
Capital Grants	103,975	53,404	48,393	59,568	52,574	317,914
Federal, State and						
Other Participation	40,133	30,191	21,001	5,944	1,099	98,368
Capital Reserves	20,887	9,196	2,454	-	-	32,537
Parks Capital Gifts	1,071	-	-	-	-	1,071
Other Capital	12,687	-	-	-	-	12,687
Total Other Capital Funds	\$ 597,012	\$ 184,145	\$ 129,649	\$ 82,673	\$ 109,469	\$ 1,102,948

2011-2016 CAPITAL IMPROVEMENT PROGRAM

**SCHEDULE 6
2011-12 CAPITAL IMPROVEMENT PROGRAM
BY SOURCE OF FUNDS
(In Thousands of Dollars)**

	Total Program	Pay-As- You-Go Operating	Misc. Bonds *	2006 Bonds	Nonprofit Corporation Bonds	Other Capital Sources
Arts and Cultural Facilities	\$ 14,804	\$ 1,195	\$ -	\$ 13,347	\$ 262	\$ -
Aviation	435,812	53,590	-	-	35,279	346,943
Economic Development	10,254	6,545	-	3,409	-	300
Energy Conservation	17,747	17,747	-	-	-	-
Facilities Management	19,198	1,752	150	400	5,510	11,386
Fire Protection	21,140	-	992	19,213	935	-
Historic Preservation	2,759	87	910	1,762	-	-
Housing	60,044	44,068	-	7,621	-	8,355
Human Services	2,857	-	705	1,900	-	252
Information Technology	14,254	10,257	118	2,838	1,041	-
Libraries	7,698	1,455	788	4,093	8	1,354
Neighborhood Services	11,786	3,967	313	7,506	-	-
Parks, Recreation and Mountain Preserves	99,758	46,820	486	13,504	290	38,658
Phoenix Convention Center	2,212	2,212	-	-	-	-
Police Protection	25,509	-	978	21,438	2,662	431
Public Transit	77,991	26,179	-	88	2,182	49,542
Solid Waste Disposal	29,244	14,365	-	70	4,277	10,532
Street Transportation and Drainage	155,265	70,784	1,077	10,154	1,317	71,933
Wastewater	107,163	72,778	-	-	11,286	23,099
Water	197,602	112,520	-	265	50,590	34,227
Total	\$ 1,313,097	\$ 486,321	\$ 6,517	\$ 107,608	\$ 115,639	\$ 597,012

* Remaining 1988, 1989 and 2001 bond funds. Of this amount, \$5,813,000 is 2001 bond funds, \$35,000 is 1989 Historic Preservation bonds and \$669,000 in 1988 bonds.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

**SCHEDULE 7
RESOURCES AND EXPENDITURES BY CAPITAL FUND
2011-12 CAPITAL IMPROVEMENT PROGRAM
(In Thousands of Dollars)**

	RESOURCES			EXPENDITURES	FUND BALANCES		
	Beginning Balance	Projected Revenue ¹	Total	Estimated Expenditures	Ending Fund Balance	Projected Resources Beyond 11/12 ²	Funds Available Beyond 11/12
Capital Fund							
BONDS AND RELATED FUNDS							
2006 Bonds							
Libraries, Senior & Cultural Centers	\$ (13,993)	\$ 34,000	\$ 20,007	\$ 18,248	\$ 1,759	\$ 16,835	\$ 18,594
Education	(7,190)	8,000	810	1,363	(553)	3,750	3,197
Affordable Housing & Neighborhoods	13,244	16,000	29,244	16,751	12,493	8,805	21,298
Parks and Open Spaces	(18,206)	29,000	10,794	13,415	(2,621)	14,650	12,029
Police, Fire & Homeland Security	(634)	47,000	46,366	42,147	4,219	25,000	29,219
Police, Fire & City Technology	2,735	4,000	6,735	2,838	3,897	1,900	5,797
Street and Storm Sewer Improvement	25,990	27,000	52,990	12,846	40,144	13,935	54,079
2001 Bonds							
Affordable Housing & Homeless Shelter	1,753	-	1,753	700	1,053	-	1,053
Educational, Youth & Cultural Facilities	(72)	1,975	1,903	43	1,860	-	1,860
Environmental Improvement & Cleanup	336	630	966	150	816	-	816
Fire Protection Facilities & Equipment	(83)	500	417	116	301	400	701
Neighborhood Protection & Senior Centers	4,958	500	5,458	364	5,094	1,855	6,949
New & Improved Libraries	3,780	900	4,680	788	3,892	-	3,892
Parks, Open Space & Recreation	(287)	1,000	713	45	668	3,425	4,093
Police Protection Facilities & Equipment	(2,031)	1,570	(461)	520	(981)	2,160	1,179
Police, Fire & Computer Technology	(504)	1,000	496	1,452	(956)	1,215	259
Preserving Phoenix Heritage	(96)	925	829	829	-	-	-
Storm Sewers	(1,760)	-	(1,760)	10	(1,770)	1,770	-
Street Improvements	(515)	1,000	485	796	(311)	1,225	914
1989 Historic Preservation	36	-	36	35	1	-	1
1988 Bonds							
Community Education/Cultural Facilities	-	-	-	-	-	-	-
Freeway Mitigation, Neighborhood Stabilization, Slum & Blight Elimination	846	-	846	270	576	1,000	1,576
Parks, Recreation & Mountain Preserves	413	-	413	399	14	-	14
Police Protection	27	-	27	-	27	-	27
1984 Fire & Police Protection	1	-	1	-	1	-	1
Nonprofit Corporation Bonds							
Aviation	156,754	100,000	256,754	35,279	221,475	638,020	859,495
Phoenix Convention Center	26,365	-	26,365	-	26,365	-	26,365
Golf	67	-	67	-	67	-	67
Solid Waste	4,513	-	4,513	4,277	236	75,000	75,236
Transit 2000	53,958	-	53,958	2,170	51,788	-	51,788
Wastewater	54,456	225,000	279,456	12,564	266,892	130,000	396,892
Water	(89,216)	-	(89,216)	51,094	(140,310)	600,000	459,690
Other	38,863	1,373	40,236	10,255	29,981	109,500	139,481
OTHER FINANCING							
Impact Fees	117,654	(4,000)	113,654	84,182	29,472	-	29,472
Passenger/Customer Facility Charge	(18,117)	145,334	127,217	321,300	(194,083)	581,332	387,249
Other Cities' Participation in Joint Ventures	(4,927)	11,145	6,218	11,145	(4,927)	4,927	-
Solid Waste Remediation	8,509	-	8,509	1,632	6,877	-	6,877
Capital Grants	38,016	103,975	141,991	103,975	38,016	-	38,016
Federal, State & Other Participation	(1,967)	40,133	38,166	40,133	(1,967)	1,967	-
Capital Gifts	1,090	50	1,140	1,071	69	-	69
Private Participation	2,696	600	3,296	-	3,296	-	3,296
Capital Reserves	189,111	-	189,111	20,887	168,224	-	168,224
Other Capital	31,414	-	31,414	12,687	18,727	-	18,727
TOTAL	\$ 617,987	\$ 798,610	\$ 1,416,597	\$ 826,776	\$ 589,821	\$ 2,238,671	\$ 2,828,492

¹ Includes bond proceeds and funds which "pass through" bond funds such as grants, land sales and other agency and private participation.

² Includes bonds authorized and available for sale, pledged resources and cost recovery for projects billed and/or reimbursed on a cash flow basis.

Arts and Cultural Facilities

The \$16.6 million Arts and Cultural Facilities program is funded with 2001 and 2006 bonds. The following projects are planned for bond funding:

- Renovate a facility for the Arizona Opera
- Renovate a facility for the Black Theatre Troupe
- Complete renovation and expansion of the Phoenix Theatre
- Renovate a facility for Ballet Arizona

2011-2016 CAPITAL IMPROVEMENT PROGRAM

Arts and Cultural Facilities
 Capital Improvement Program Summary

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Cultural Facilities	14,535,955	1,804,160	-	-	-	16,340,115
Percent for Art	268,152	24,000	-	-	-	292,152
Total	\$14,804,107	\$1,828,160	-	-	-	\$16,632,267
Source of Funds						
<u>Operating Funds</u>						
Other Restricted Funds	1,195,000	-	-	-	-	1,195,000
Total Operating Funds	\$1,195,000	-	-	-	-	\$1,195,000
<u>Bond Funds</u>						
2001 Bonds	-	1,768,660	-	-	-	1,768,660
2006 Bonds	13,347,107	59,500	-	-	-	13,406,607
Nonprofit Corporation Bonds - Water	262,000	-	-	-	-	262,000
Total Bond Funds	\$13,609,107	\$1,828,160	-	-	-	\$15,437,267
Total Sources of Funds	\$14,804,107	\$1,828,160	-	-	-	\$16,632,267

Aviation

The Aviation program totals \$717.9 million and includes projects for Phoenix Sky Harbor International Airport and two satellite airports, Phoenix Deer Valley and Phoenix Goodyear. The Aviation program is funded with Aviation operating revenue, federal grant funds, Aviation nonprofit corporation bonds and Passenger Facility Charge funds.

Major improvements for Sky Harbor International Airport include the following:

- Develop and manage airport infrastructure
- Construct the PHX Sky Train system
- Construct roadway, runway and taxiway improvements
- Acquire and maintain properties for the Community Noise Reduction Program
- Implement various development studies and services
- Rehabilitate Terminal 4 including rebuilding moving walkways, food and beverage tenant space improvements, pavement reconstruction and restroom remodeling
- Construct security improvements, including an intruder alarm, roadway detection system and emergency operations center expansion
- Provide soundproofing to non-residential qualified establishments within airport proximity
- Improve and redevelop various facilities
- Replace signage including wayfinding, roadway and terminal directories
- Develop and upgrade various airport technology systems

The Aviation program also includes taxiway, safety and structure improvements at the Phoenix Deer Valley and Phoenix Goodyear airports and support of development projects at Phoenix-Mesa Gateway Airport.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

**Aviation
Capital Improvement Program Summary**

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Development Studies	6,731,150	5,522,000	5,171,000	5,171,000	5,522,000	28,117,150
Facilities Maintenance	16,991,000	-	-	-	-	16,991,000
General Aviation	1,595,000	1,495,000	1,495,000	1,495,000	1,495,000	7,575,000
Infrastructure	5,485,000	-	-	-	-	5,485,000
Land Acquisition	16,101,000	12,700,000	12,700,000	12,700,000	12,700,000	66,901,000
Phoenix Deer Valley Airport	5,029,000	-	-	-	-	5,029,000
Phoenix Goodyear Airport	5,519,000	2,554,000	159,000	-	-	8,232,000
Phoenix-Mesa Gateway Airport	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	6,500,000
PHX Sky Train	225,409,000	5,239,000	220,000	-	-	230,868,000
Roads, Bridges, and Drainage	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Runway and Taxiway Improvements	23,392,171	1,500,000	1,500,000	1,500,000	1,500,000	29,392,171
Security Facilities	23,236,202	8,549,000	627,000	132,000	1,048,000	33,592,202
Terminal 4	24,651,645	15,860,374	17,579,000	13,545,000	13,921,000	85,557,019
Terminal Redevelopment	100,000	-	-	-	-	100,000
Vehicle Parking Facilities	1,862,000	-	-	-	-	1,862,000
Aviation Contingency	40,521,000	66,595,000	13,326,000	5,035,000	14,885,000	140,362,000
Debt	34,432,501	-	-	-	-	34,432,501
Percent for Art	457,000	1,199,000	262,250	-	-	1,918,250
Total	\$435,812,669	\$125,513,374	\$57,339,250	\$43,878,000	\$55,371,000	\$717,914,293
Source of Funds						
<u>Operating Funds</u>						
Aviation	53,590,375	33,282,000	19,202,000	15,128,000	15,649,500	136,851,875
Total Operating Funds	\$53,590,375	\$33,282,000	\$19,202,000	\$15,128,000	\$15,649,500	\$136,851,875
<u>Bond Funds</u>						
Nonprofit Corporation Bonds - Aviation	35,279,000	6,238,000	482,250	-	-	41,999,250
Total Bond Funds	\$35,279,000	\$6,238,000	\$482,250	-	-	\$41,999,250
<u>Other Financing</u>						
Capital Grants	25,643,500	16,630,000	23,192,000	19,937,000	24,408,500	109,811,000
Passenger Facility Charge	321,299,794	69,363,374	14,463,000	8,813,000	15,313,000	429,252,168
Total Other Financing	\$346,943,294	\$85,993,374	\$37,655,000	\$28,750,000	\$39,721,500	\$539,063,168
Total Sources of Funds	\$435,812,669	\$125,513,374	\$57,339,250	\$43,878,000	\$55,371,000	\$717,914,293

Economic Development

The \$41.3 million Economic Development program is funded with 2006 bonds and Downtown Community Reinvestment funds. The program includes the following downtown and citywide economic development projects:

- Facilitate and assist bioscience development in Phoenix
- Construct downtown infrastructure improvements to sidewalks, landscaping and lighting
- Increase business redevelopment and public art enhancements
- Revitalize public infrastructure in West Phoenix
- Acquire property for the relocation of the Arizona State Fairgrounds

2011-2016 CAPITAL IMPROVEMENT PROGRAM

Economic Development
 Capital Improvement Program Summary

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Downtown Development	7,513,124	10,339,573	4,000,000	4,000,000	4,000,000	29,852,697
Economic Development	2,052,785	8,679,580	-	-	-	10,732,365
Debt	300,000	-	-	-	-	300,000
Percent for Art	387,605	-	-	-	-	387,605
Total	\$10,253,514	\$19,019,153	\$4,000,000	\$4,000,000	\$4,000,000	\$41,272,667
Source of Funds						
<u>Operating Funds</u>						
Community Reinvestment	4,400,000	2,000,000	2,000,000	2,000,000	2,000,000	12,400,000
Operating Grants	2,144,985	2,000,000	2,000,000	2,000,000	2,000,000	10,144,985
Total Operating Funds	\$6,544,985	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$22,544,985
<u>Bond Funds</u>						
2006 Bonds	3,408,529	15,019,153	-	-	-	18,427,682
Total Bond Funds	\$3,408,529	\$15,019,153	-	-	-	\$18,427,682
<u>Other Financing</u>						
Other Capital	300,000	-	-	-	-	300,000
Total Other Financing	\$300,000	-	-	-	-	\$300,000
Total Sources of Funds	\$10,253,514	\$19,019,153	\$4,000,000	\$4,000,000	\$4,000,000	\$41,272,667

Energy Conservation

The \$29.2 million Energy Conservation Program is funded with General, Water and Wastewater operating funds. This program includes capital projects to continue the city's energy conservation efforts and also includes energy efficient retrofit cost reduction efforts at various city facilities.

The city's Energy Conservation Program has been in place for more than 20 years. Through the program's efforts in addressing energy efficient retrofits, energy efficient design and management, metering for efficient operations and implementation of new technology, first year annualized cost savings average \$250,000.

Energy saving retrofits have been completed for lighting, heating, ventilation, air conditioning and control systems. American Recovery and Reinvestment funds will be used extensively to make city facilities more energy efficient.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

Energy Conservation
 Capital Improvement Program Summary

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Energy Projects	17,746,981	8,468,000	1,000,000	1,000,000	1,000,000	29,214,981
Total	\$17,746,981	\$8,468,000	\$1,000,000	\$1,000,000	\$1,000,000	\$29,214,981
Source of Funds						
<u>Operating Funds</u>						
General Funds	500,000	500,000	500,000	500,000	500,000	2,500,000
Operating Grants	16,746,981	7,468,000	-	-	-	24,214,981
Wastewater Operating	300,000	300,000	300,000	300,000	300,000	1,500,000
Water Operating	200,000	200,000	200,000	200,000	200,000	1,000,000
Total Operating Funds	\$17,746,981	\$8,468,000	\$1,000,000	\$1,000,000	\$1,000,000	\$29,214,981
Total Sources of Funds	\$17,746,981	\$8,468,000	\$1,000,000	\$1,000,000	\$1,000,000	\$29,214,981

Facilities Management

The Facilities Management program totals \$33.8 million and is funded with 2001 bonds, 2006 bonds, nonprofit corporation bonds, General funds, impact fees and other restricted funds. The following projects are planned for 2001 and 2006 bond funding:

- Replace critical facility and support systems in Phoenix City Hall and Personnel Building
- Reconfigure Phoenix City Hall to increase work space efficiency

Also included in the program is funding for remediation of contaminated soil from leaking underground storage tanks. Planned uses of General funds and nonprofit corporation bonds include major facility repairs and maintenance for service centers, maintenance shops and office buildings according to the facility management plan.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

Facilities Management
Capital Improvement Program Summary

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Downtown Facilities Management	1,359,800	4,825,850	540,000	500,000	1,250,000	8,475,650
Environmental Projects	250,000	250,000	-	-	-	500,000
Equipment Management	1,400,000	185,380	1,808,311	50,000	-	3,443,691
Metro-Facilities Management	6,181,000	1,494,000	306,000	239,000	80,000	8,300,000
Other Facilities	2,849,000	-	-	-	-	2,849,000
Finance	6,748,000	-	-	-	-	6,748,000
Brownfields	-	1,501,608	1,426,521	-	-	2,928,129
Debt	410,000	-	-	-	-	410,000
Percent for Art	-	156,650	-	-	-	156,650
Total	\$19,197,800	\$8,413,488	\$4,080,832	\$789,000	\$1,330,000	\$33,811,120
Source of Funds						
<u>Operating Funds</u>						
General Funds	1,502,000	2,369,000	846,000	739,000	1,330,000	6,786,000
Other Restricted Funds	250,000	250,000	-	-	-	500,000
Total Operating Funds	\$1,752,000	\$2,619,000	\$846,000	\$739,000	\$1,330,000	\$7,286,000
<u>Bond Funds</u>						
2001 Bonds	150,000	185,380	-	-	-	335,380
2006 Bonds	400,000	5,609,108	1,426,521	-	-	7,435,629
Nonprofit Corporation Bonds - General Government	5,509,800	-	-	-	-	5,509,800
Total Bond Funds	\$6,059,800	\$5,794,488	\$1,426,521	-	-	\$13,280,809
<u>Other Financing</u>						
Impact Fees	799,000	-	1,808,311	50,000	-	2,657,311
Other Capital	10,587,000	-	-	-	-	10,587,000
Total Other Financing	\$11,386,000	-	\$1,808,311	\$50,000	-	\$13,244,311
Total Sources of Funds	\$19,197,800	\$8,413,488	\$4,080,832	\$789,000	\$1,330,000	\$33,811,120

Fire Protection

The \$35.1 million Fire Protection program is funded with impact fees, nonprofit corporation bonds, 2001 and 2006 bonds. The following fire stations are planned for bond funding:

Fire Station Construction

- New Station 55 near the borders of the Deer Valley and North Gateway villages along the I-17 corridor
- New Station 59 in Estrella Village
- New Station 74 in west Ahwatukee Foothills

The following firefighter training and technology projects are also included for bond funding:

- Study and pilot new fire communication technology
- Design and construct a Dispatch and Emergency Operations Center

2011-2016 CAPITAL IMPROVEMENT PROGRAM

Fire Protection
Capital Improvement Program Summary

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Communications, Command, and Control System	6,181,551	-	-	-	-	6,181,551
Fire Training	299,979	-	-	-	-	299,979
Lease Purchase	935,000	-	-	-	-	935,000
New Fire Station Development	2,653,635	12,745,454	-	-	-	15,399,089
Operations Center	10,324,228	-	-	-	-	10,324,228
Opticom System	674,884	1,000,000	-	-	-	1,674,884
Percent for Art	71,122	227,000	-	-	-	298,122
Total	\$21,140,399	\$13,972,454	-	-	-	\$35,112,853
Source of Funds						
<u>Bond Funds</u>						
2001 Bonds	991,863	701,000	-	-	-	1,692,863
2006 Bonds	19,213,536	13,251,689	-	-	-	32,465,225
Nonprofit Corporation Bonds - General Government	935,000	-	-	-	-	935,000
Total Bond Funds	\$21,140,399	\$13,952,689	-	-	-	\$35,093,088
<u>Other Financing</u>						
Impact Fees	-	19,765	-	-	-	19,765
Total Other Financing	-	\$19,765	-	-	-	\$19,765
Total Sources of Funds	\$21,140,399	\$13,972,454	-	-	-	\$35,112,853

Historic Preservation

The Historic Preservation program totals \$5.8 million and is funded with federal and state grant funds, 1989, 2001 and 2006 bonds. The following projects are planned:

- Provide grants for low income homeowners to complete exterior rehabilitation work on their homes
- Acquire and rehabilitate threatened historic buildings citywide
- Provide matching grants for residential and commercial historic property owners to rehabilitate historic properties in exchange for conservation easements
- Provide funds to rehabilitate city-owned historic buildings and facilities.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

**Historic Preservation
Capital Improvement Program Summary**

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
City Facilities	589,000	-	-	-	-	589,000
Demonstration Projects	497,622	657,624	-	-	-	1,155,246
Exterior Rehab	290,000	-	-	-	-	290,000
Exterior Rehabilitation Assistance Program	395,383	433,500	433,500	-	-	1,262,383
Parks Historic Preservation	368,113	831,600	-	-	-	1,199,713
Threatened Buildings Citywide	420,050	668,000	-	-	-	1,088,050
Tovrea Castle	116,937	-	-	-	-	116,937
Percent for Art	82,254	-	-	-	-	82,254
Total	\$2,759,359	\$2,590,724	\$433,500	-	-	\$5,783,583
Source of Funds						
<u>Operating Funds</u>						
Operating Grants	86,883	-	-	-	-	86,883
Total Operating Funds	\$86,883	-	-	-	-	\$86,883
<u>Bond Funds</u>						
1989 Bonds	34,813	-	-	-	-	34,813
2001 Bonds	875,366	-	-	-	-	875,366
2006 Bonds	1,762,297	2,590,724	433,500	-	-	4,786,521
Total Bond Funds	\$2,672,476	\$2,590,724	\$433,500	-	-	\$5,696,700
Total Sources of Funds	\$2,759,359	\$2,590,724	\$433,500	-	-	\$5,783,583

Housing

The Housing program totals \$110.1 million and is funded with Community Development Block Grant (CDBG) funds, 2006 bonds and public housing federal grant funds.

Housing projects using 2006 bond funds include:

- Acquire and expand city-owned properties for affordable housing
- Provide a new loan program to increase affordable properties
- Install air conditioning units in public housing to replace obsolete evaporative coolers

Nonprofit projects using 2006 bond funds include:

- Provide funding for construction of the United Methodist Outreach Ministries New Day Center homeless shelter for families

Modernization projects for public housing units are proposed based on the availability of grant funds. City Council approved allocations of Community Development Block Grant funds also are programmed.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

Housing
Capital Improvement Program Summary

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Affordable Housing Development	2,500,000	2,502,134	2,500,000	2,500,000	2,500,000	12,502,134
Affordable Housing Remodeling	15,763,291	3,245,000	3,245,000	3,245,000	3,245,000	28,743,291
Conventional Housing Modernization	170,550	170,550	170,550	170,550	170,550	852,750
HOME Special Project	13,385,879	6,673,343	5,452,343	5,452,343	5,452,343	36,416,251
HOPE VI	4,256,879	-	-	-	-	4,256,879
Hope VI - Phase 5	2,204,198	-	-	-	-	2,204,198
Hope VI Krohn West - Phase 1	1,814,421	-	-	-	-	1,814,421
Hope VI Krohn West - Phase 2	2,032,130	54,000	-	-	-	2,086,130
Multifamily Acquisition	9,065,718	-	-	-	-	9,065,718
Nonprofit Projects	550,000	-	-	-	-	550,000
Public Housing Modernization	-	77,021	-	-	-	77,021
Rental Housing Development	-	2,019,442	-	-	-	2,019,442
Senior Housing Acquisition	399,934	-	-	-	-	399,934
Senior Housing Modernization	2,310,000	310,000	310,000	310,000	310,000	3,550,000
Special Needs	5,542,324	-	-	-	-	5,542,324
Percent for Art	48,910	-	-	-	-	48,910
Total	\$60,044,234	\$15,051,490	\$11,677,893	\$11,677,893	\$11,677,893	\$110,129,403
Source of Funds						
<u>Operating Funds</u>						
	1,700,000	-	-	-	-	1,700,000
Community Development	720,550	170,550	170,550	170,550	170,550	1,402,750
Hope Grant	1,076,551	54,000	-	-	-	1,130,551
Operating Grants	34,615,265	5,762,343	5,762,343	5,762,343	5,762,343	57,664,637
Other Restricted Funds	5,955,965	2,500,000	2,500,000	2,500,000	2,500,000	15,955,965
Total Operating Funds	\$44,068,331	\$8,486,893	\$8,432,893	\$8,432,893	\$8,432,893	\$77,853,903
<u>Bond Funds</u>						
2006 Bonds	7,620,612	3,319,597	-	-	-	10,940,209
Total Bond Funds	\$7,620,612	\$3,319,597	-	-	-	\$10,940,209
<u>Other Financing</u>						
Capital Grants	8,355,291	3,245,000	3,245,000	3,245,000	3,245,000	21,335,291
Total Other Financing	\$8,355,291	\$3,245,000	\$3,245,000	\$3,245,000	\$3,245,000	\$21,335,291
Total Sources of Funds	\$60,044,234	\$15,051,490	\$11,677,893	\$11,677,893	\$11,677,893	\$110,129,403

Human Services

The \$15.0 million Human Services program is funded with 2001 and 2006 bonds and provides for design and construction of the Southwest Family Services Center, the 51st Avenue Senior Center, and the purchase of land for the 16th Street Senior Center.

In addition, there is one nonprofit project:

- Native American Connections Business and Cultural Center

2011-2016 CAPITAL IMPROVEMENT PROGRAM

Human Services
 Capital Improvement Program Summary

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Community Services Projects	705,000	6,115,141	-	-	-	6,820,141
Family Advocacy Center	1,495,276	-	-	-	-	1,495,276
Nonprofit Projects	-	1,851,595	-	-	-	1,851,595
Senior Services Projects	656,986	4,133,540	-	-	-	4,790,526
Percent for Art	-	87,263	-	-	-	87,263
Total	\$2,857,262	\$12,187,539	-	-	-	\$15,044,801
Source of Funds						
<u>Bond Funds</u>						
2001 Bonds	705,000	6,155,311	-	-	-	6,860,311
2006 Bonds	1,900,262	6,002,228	-	-	-	7,902,490
Nonprofit Corporation Bonds - Wastewater	-	30,000	-	-	-	30,000
Total Bond Funds	\$2,605,262	\$12,187,539	-	-	-	\$14,792,801
<u>Other Financing</u>						
Capital Grants	252,000	-	-	-	-	252,000
Total Other Financing	\$252,000	-	-	-	-	\$252,000
Total Sources of Funds	\$2,857,262	\$12,187,539	-	-	-	\$15,044,801

Information Technology

The \$50.4 million Information Technology program is funded with 2006 bonds; nonprofit corporation bonds; Water, Wastewater, Solid Waste Disposal and Aviation revenues; General funds and other restricted funds. Projects planned for 2006 bond funding include the following:

- Acquire electronic equipment to provide improved customer service
- Establish and equip an alternate information technology operations center to ensure business continuity
- Deploy voice/data convergence-ready equipment to upgrade and enhance staff connectivity
- Improve the city's Geographic Information System

2011-2016 CAPITAL IMPROVEMENT PROGRAM

**Information Technology
Capital Improvement Program Summary**

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Communications	7,912,406	6,000,000	6,000,000	6,000,000	6,000,000	31,912,406
GIS	-	1,227,492	550,000	-	-	1,777,492
Network Support	1,264,681	1,153,383	-	-	-	2,418,064
Phoenix Web	1,225,296	1,060,000	-	-	-	2,285,296
Technology Management	2,706,064	1,041,503	953,254	740,242	-	5,441,063
Telecommunications	698,020	1,200,000	1,200,000	1,200,000	1,200,000	5,498,020
Telephone Services	104,227	-	-	-	-	104,227
Election Projects	-	595,000	-	-	-	595,000
Tax and License System	342,709	-	-	-	-	342,709
Total	\$14,253,403	\$12,277,378	\$8,703,254	\$7,940,242	\$7,200,000	\$50,374,277
Source of Funds						
<u>Operating Funds</u>						
	191,240	-	-	-	-	191,240
Aviation	1,130,673	209,991	224,271	228,030	-	1,792,965
Development Services	65,934	55,040	58,780	256,999	-	436,753
General Funds	1,685,915	1,200,000	1,200,000	1,200,000	1,200,000	6,485,915
Other Restricted Funds	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	30,000,000
Solid Waste Operating	317,447	25,018	26,718	27,183	-	396,366
Transit 2000	38,248	-	-	-	-	38,248
Wastewater Operating	413,538	104,996	112,136	114,015	-	744,685
Water Operating	413,538	104,996	112,136	114,015	-	744,685
Total Operating Funds	\$10,256,533	\$7,700,041	\$7,734,041	\$7,940,242	\$7,200,000	\$40,830,857
<u>Bond Funds</u>						
2001 Bonds	118,023	258,262	-	-	-	376,285
2006 Bonds	2,838,118	3,819,075	969,213	-	-	7,626,406
Nonprofit Corporation Bonds - General Government	1,040,729	500,000	-	-	-	1,540,729
Total Bond Funds	\$3,996,870	\$4,577,337	\$969,213	-	-	\$9,543,420
Total Sources of Funds	\$14,253,403	\$12,277,378	\$8,703,254	\$7,940,242	\$7,200,000	\$50,374,277

Libraries

The Libraries program totals \$20.4 million and is funded with 2001 and 2006 bonds, impact fees, library revenue, federal grants, and General Funds. Projects planned for 2001 and 2006 bond funding include the following:

- Complete construction of South Mountain Regional Branch Library
- Acquire land for a west Ahwatukee Branch Library
- Complete the replacement of Palo Verde Branch Library
- Complete improvements to Ironwood Branch Library
- Replace the central heating and cooling system at Burton Barr Library
- Complete library technology improvements

Impact fees are included to acquire land for a west Ahwatukee Branch Library, to design a new library in the Desert View area, and to partially fund the design and construction of an Estrella Branch Library. Federal grants and General Funds are proposed to construct a Workforce Literacy Center at Ocotillo Branch Library.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

Libraries

Capital Improvement Program Summary

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Branch Libraries	7,621,154	8,422,223	1,750,000	200,000	200,000	18,193,377
Central Library	-	-	100,000	1,900,000	-	2,000,000
Percent for Art	76,700	88,840	-	-	-	165,540
Total	\$7,697,854	\$8,511,063	\$1,850,000	\$2,100,000	\$200,000	\$20,358,917
Source of Funds						
<u>Operating Funds</u>						
General Funds	-	200,000	200,000	200,000	200,000	800,000
Operating Grants	981,000	-	-	-	-	981,000
Other Restricted Funds	473,500	-	-	-	-	473,500
Total Operating Funds	\$1,454,500	\$200,000	\$200,000	\$200,000	\$200,000	\$2,254,500
<u>Bond Funds</u>						
2001 Bonds	788,300	1,891,459	100,000	1,900,000	-	4,679,759
2006 Bonds	4,092,647	920,840	1,550,000	-	-	6,563,487
Nonprofit Corporation Bonds - Water	8,000	-	-	-	-	8,000
Total Bond Funds	\$4,888,947	\$2,812,299	\$1,650,000	\$1,900,000	-	\$11,251,246
<u>Other Financing</u>						
Impact Fees	1,354,407	5,498,764	-	-	-	6,853,171
Total Other Financing	\$1,354,407	\$5,498,764	-	-	-	\$6,853,171
Total Sources of Funds	\$7,697,854	\$8,511,063	\$1,850,000	\$2,100,000	\$200,000	\$20,358,917

Neighborhood Services

The Neighborhood Services program totals \$18.0 million and is funded with federal grants, Community Development Block Grant (CDBG) funds and 2006 bonds.

Projects include the following:

- Purchase and redevelop foreclosed properties to assist with neighborhood stabilization
- Partner with the community and other city departments to address critical neighborhood projects and blight elimination
- Acquire property and provide development incentives for blight elimination and revitalization
- Construct neighborhood infrastructure such as sidewalks, lighting, alley improvements and landscaping to enhance aging neighborhoods

2011-2016 CAPITAL IMPROVEMENT PROGRAM

Neighborhood Services
Capital Improvement Program Summary

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Acquisition Slum and Blight	3,378,669	-	-	-	-	3,378,669
Capitol Mall	19,900	-	-	-	-	19,900
Garfield	314,900	-	-	-	-	314,900
Isaac	886,700	-	-	-	-	886,700
Neighborhood Infrastructure	1,022,807	-	-	-	-	1,022,807
Neighborhood Resource Centers	60,000	-	-	-	-	60,000
Neighborhood Revitalization	5,367,008	5,015,000	-	-	-	10,382,008
New Northtown/Sunnyslope	699,992	-	-	-	-	699,992
South Phoenix Village	35,700	-	-	-	-	35,700
Small High Schools	-	1,195,572	-	-	-	1,195,572
Total	\$11,785,676	\$6,210,572	-	-	-	\$17,996,248
Source of Funds						
<u>Operating Funds</u>						
Community Development	2,468,322	-	-	-	-	2,468,322
Operating Grants	1,498,539	-	-	-	-	1,498,539
Total Operating Funds	\$3,966,861	-	-	-	-	\$3,966,861
<u>Bond Funds</u>						
2001 Bonds	313,000	-	-	-	-	313,000
2006 Bonds	7,505,815	6,210,572	-	-	-	13,716,387
Total Bond Funds	\$7,818,815	\$6,210,572	-	-	-	\$14,029,387
Total Sources of Funds	\$11,785,676	\$6,210,572	-	-	-	\$17,996,248

Parks, Recreation and Mountain Preserves

The Parks, Recreation and Mountain Preserves program totals \$149.0 million and is funded with nonprofit corporation bonds, 2001 and 2006 bonds, parks monopole sites revenue, impact fees, grants, Parks and Preserves Initiative and other restricted funds. The program provides for acquisition and development of new park sites, preserves, specialty areas and improvements to existing parks.

The following major projects are planned for 2001 and 2006 bond funds:

- Construct, improve and renovate parks citywide
- Acquire land for neighborhood mini-park sites
- Renovate aquatics facilities citywide
- Renovate and construct park upgrades to comply with the Americans with Disabilities Act
- Construct La Pradera Community Center
- Design and renovate the Phoenix Center for the Arts

Parks and Preserves projects include improvements to community and neighborhood parks and land for the Sonoran Preserve. Impact fees are included to acquire and develop park sites in the Ahwatukee, Deer Valley, Desert View, Estrella, Laveen and North Gateway areas, and to acquire open space preserve land in the northern areas. Parks monopole sites revenue is included to add amenities to parks with monopole sites.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

**Parks, Recreation and Mountain Preserves
Capital Improvement Program Summary**

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
General Park Development	40,830,082	21,949,599	-	-	-	62,779,681
Lease Purchase	90,000	-	-	-	-	90,000
Nonprofit Projects	2,103,963	406,521	-	-	-	2,510,484
Park Land Acquisition	43,903,087	12,213,938	-	-	-	56,117,025
Specialty Areas	6,948,739	10,554,622	1,000,000	1,000,000	1,000,000	20,503,361
Trails	5,666,154	641,864	-	-	-	6,308,018
Percent for Art	216,000	500,449	-	-	-	716,449
Total	\$99,758,025	\$46,266,993	\$1,000,000	\$1,000,000	\$1,000,000	\$149,025,018
Source of Funds						
<u>Operating Funds</u>						
Community Development	20,933	-	-	-	-	20,933
Other Restricted Funds	264,971	-	-	-	-	264,971
Parks and Preserves	46,534,214	29,006,521	1,000,000	1,000,000	1,000,000	78,540,735
Total Operating Funds	\$46,820,118	\$29,006,521	\$1,000,000	\$1,000,000	\$1,000,000	\$78,826,639
<u>Bond Funds</u>						
1988 Bonds	398,555	-	-	-	-	398,555
2001 Bonds	87,644	1,651,584	-	-	-	1,739,228
2006 Bonds	13,503,880	15,367,651	-	-	-	28,871,531
Nonprofit Corporation Bonds - General Government	90,000	-	-	-	-	90,000
Nonprofit Corporation Bonds - Wastewater	150,000	241,237	-	-	-	391,237
Nonprofit Corporation Bonds - Water	50,000	-	-	-	-	50,000
Total Bond Funds	\$14,280,079	\$17,260,472	-	-	-	\$31,540,551
<u>Other Financing</u>						
Capital Grants	19,974,870	-	-	-	-	19,974,870
Capital Reserves	2,000,000	-	-	-	-	2,000,000
Impact Fees	13,511,842	-	-	-	-	13,511,842
Other Capital	2,100,141	-	-	-	-	2,100,141
Parks Capital Gifts	1,070,975	-	-	-	-	1,070,975
Total Other Financing	\$38,657,828	-	-	-	-	\$38,657,828
Total Sources of Funds	\$99,758,025	\$46,266,993	\$1,000,000	\$1,000,000	\$1,000,000	\$149,025,018

Phoenix Convention Center

The \$21.8 million Phoenix Convention Center program is funded with Convention Center operating revenue, 2001 and 2006 bonds, and General funds. In addition to the Convention Center, this program includes projects and improvements for the Herberger and Orpheum Theaters, Symphony Hall plus the Regency, Heritage and Convention Center parking garages.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

**Phoenix Convention Center
Capital Improvement Program Summary**

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Parking Facilities	562,803	2,293,000	4,136,500	2,235,000	2,230,000	11,457,303
Phoenix Convention Center	1,369,500	1,125,000	266,000	1,462,000	1,815,000	6,037,500
Theatres	280,000	161,395	1,040,000	1,270,000	1,520,000	4,271,395
Total	\$2,212,303	\$3,579,395	\$5,442,500	\$4,967,000	\$5,565,000	\$21,766,198
Source of Funds						
<u>Operating Funds</u>						
Convention Center Operating	2,167,303	2,285,000	3,272,000	2,732,000	3,335,000	13,791,303
General Funds	45,000	1,223,000	2,170,500	2,235,000	2,230,000	7,903,500
Total Operating Funds	\$2,212,303	\$3,508,000	\$5,442,500	\$4,967,000	\$5,565,000	\$21,694,803
<u>Bond Funds</u>						
2001 Bonds	-	71,395	-	-	-	71,395
Total Bond Funds	-	\$71,395	-	-	-	\$71,395
Total Sources of Funds	\$2,212,303	\$3,579,395	\$5,442,500	\$4,967,000	\$5,565,000	\$21,766,198

Police Protection

The Police Protection program totals \$43.4 million and is funded with 2006 bonds. The following projects are planned:

- Design and construct aircraft hangar facilities at the Deer Valley Airport
- Acquire land for a new northwest precinct
- Upgrade or replace the Police Automated Computer Entry (PACE) System
- Renovate buildings for use as the Cactus Park Precinct

2011-2016 CAPITAL IMPROVEMENT PROGRAM

Police Protection
 Capital Improvement Program Summary

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Helicopter	4,405,778	-	-	-	-	4,405,778
Lease Purchase	960,000	-	-	-	-	960,000
Police Facilities	18,203,462	2,783,072	-	-	-	20,986,534
Police Technology	1,940,360	14,300,000	-	-	-	16,240,360
Training Facilities	-	440,000	-	-	-	440,000
Percent for Art	-	416,959	-	-	-	416,959
Total	\$25,509,600	\$17,940,031	-	-	-	\$43,449,631
Source of Funds						
<u>Bond Funds</u>						
2001 Bonds	978,000	626,000	-	-	-	1,604,000
2006 Bonds	21,438,138	17,314,031	-	-	-	38,752,169
Nonprofit Corporation Bonds - General Government	2,662,154	-	-	-	-	2,662,154
Total Bond Funds	\$25,078,292	\$17,940,031	-	-	-	\$43,018,323
<u>Other Financing</u>						
Impact Fees	431,308	-	-	-	-	431,308
Total Other Financing	\$431,308	-	-	-	-	\$431,308
Total Sources of Funds	\$25,509,600	\$17,940,031	-	-	-	\$43,449,631

Public Transit

The \$273.3 million Public Transit program is funded with Transit 2000 revenue, regional transportation revenue including the half-cent countywide sales tax, Transit nonprofit corporation bonds, Arizona Highway User Revenue, capital construction and grants from various sources.

Phoenix voters approved Transit 2000, a 0.4 percent sales tax, on March 14, 2000, to fund extensive improvements to the city's public transit system. Projects in the Public Transit program include the following:

- Acquire buses and purchase Dial-a-Ride replacement vans
- Improve and maintain bus stops, park-and-ride locations and transit centers
- Renovate, refurbish and equip North and South maintenance facilities
- Implement technology enhancements including a wireless communication system for the regional bus system
- Acquire land and plan for future light rail northwest extension
- Develop Desert Sky, East Baseline and Laveen/59th Avenue park-and-ride facilities

2011-2016 CAPITAL IMPROVEMENT PROGRAM

Public Transit
Capital Improvement Program Summary

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Bus and Vehicle Acquisition	22,133,049	23,327,049	25,406,414	41,248,000	26,080,000	138,194,512
Light Rail (Non Federal)	325,447	230,024	30,234,499	245,944	-	31,035,914
Light Rail Northwest Extension	10,794,807	209,268	201,054	110,000	-	11,315,129
Maintenance Facilities	11,032,274	10,387,832	407,224	427,585	448,964	22,703,879
Other Transit Projects	1,264,512	825,000	860,000	898,000	938,000	4,785,512
Passenger Facilities	10,088,772	18,273,636	1,509,527	3,820,473	5,191,081	38,883,489
Planning Projects	148,481	115,000	115,000	75,000	-	453,481
Technology/Communications	18,312,210	2,750,000	800,092	150,000	-	22,012,302
Contingencies	3,500,000	-	-	-	-	3,500,000
Percent for Art	392,000	3,000	-	-	-	395,000
Total	\$77,991,552	\$56,120,809	\$59,533,810	\$46,975,002	\$32,658,045	\$273,279,218
Source of Funds						
<u>Operating Funds</u>						
Arizona Highway Users	-	-	30,000,000	-	-	30,000,000
Operating Grants	9,791,340	16,878,114	4,047,831	7,603,141	5,214,940	43,535,366
Transit 2000	16,388,041	5,710,562	3,530,266	2,985,296	2,522,345	31,136,510
Total Operating Funds	\$26,179,381	\$22,588,676	\$37,578,097	\$10,588,437	\$7,737,285	\$104,671,876
<u>Bond Funds</u>						
2006 Bonds	88,000	-	-	-	-	88,000
Nonprofit Corporation Bonds - Transit 2000	2,170,289	-	-	-	-	2,170,289
Nonprofit Corporation Bonds - Wastewater	12,000	3,000	-	-	-	15,000
Total Bond Funds	\$2,270,289	\$3,000	-	-	-	\$2,273,289
<u>Other Financing</u>						
Capital Grants	49,541,882	33,529,133	21,955,713	36,386,565	24,920,760	166,334,053
Total Other Financing	\$49,541,882	\$33,529,133	\$21,955,713	\$36,386,565	\$24,920,760	\$166,334,053
Total Sources of Funds	\$77,991,552	\$56,120,809	\$59,533,810	\$46,975,002	\$32,658,045	\$273,279,218

Solid Waste Disposal

The \$79.1 million Solid Waste Disposal program includes projects at the city's open landfill, closed landfills and transfer stations, and is funded with Solid Waste revenue, Solid Waste Remediation funds and nonprofit corporation bond funds. Projects planned in the Solid Waste program include:

- Monitor and maintain methane gas extraction systems, cell lining and capping, and install landscaping at the Skunk Creek Landfill
- Monitor and maintain methane gas extraction systems and cell lining at the State Route 85 Landfill
- Maintain soil capping and the methane gas collection system at the closed 19th Avenue Landfill
- Monitor groundwater and methane gas and install landscaping at the closed 27th Avenue Landfill

2011-2016 CAPITAL IMPROVEMENT PROGRAM

Solid Waste Disposal
Capital Improvement Program Summary

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
19th Avenue Landfill	1,632,462	700,108	1,309,672	250,000	800,000	4,692,242
27th Avenue Landfill	1,575,000	-	900,000	-	950,000	3,425,000
Other Projects	2,400,000	-	-	-	-	2,400,000
Skunk Creek Landfill	5,840,000	225,000	2,000,000	650,000	2,300,000	11,015,000
SR 85 Landfill	15,892,529	4,725,000	11,500,000	16,150,000	6,000,000	54,267,529
Transfer Station	1,500,000	1,200,000	-	-	-	2,700,000
Brownfields	70,000	-	-	-	-	70,000
Percent for Art	334,227	170,000	75,000	-	-	579,227
Total	\$29,244,218	\$7,020,108	\$15,784,672	\$17,050,000	\$10,050,000	\$79,148,998
Source of Funds						
<u>Operating Funds</u>						
Solid Waste Operating	14,365,000	6,150,000	7,150,000	6,300,000	9,250,000	43,215,000
Total Operating Funds	\$14,365,000	\$6,150,000	\$7,150,000	\$6,300,000	\$9,250,000	\$43,215,000
<u>Bond Funds</u>						
2006 Bonds	70,000	-	-	-	-	70,000
Nonprofit Corporation Bonds - Solid Waste	4,276,756	170,000	4,825,000	10,500,000	-	19,771,756
Total Bond Funds	\$4,346,756	\$170,000	\$4,825,000	\$10,500,000	-	\$19,841,756
<u>Other Financing</u>						
Capital Reserves	6,500,000	-	-	-	-	6,500,000
Impact Fees	2,400,000	-	-	-	-	2,400,000
Solid Waste Remediation	1,632,462	700,108	3,809,672	250,000	800,000	7,192,242
Total Other Financing	\$10,532,462	\$700,108	\$3,809,672	\$250,000	\$800,000	\$16,092,242
Total Sources of Funds	\$29,244,218	\$7,020,108	\$15,784,672	\$17,050,000	\$10,050,000	\$79,148,998

Street Transportation and Drainage

The Street Transportation and Drainage program totals \$547.9 million and is funded with Arizona Highway User Revenues, 2006 bonds, Capital Construction funds and participation from other agencies. Included in the program are major street, storm drainage, traffic improvement, and other street maintenance and improvement projects.

Major street and storm drainage projects for 2006 bond funding include:

- Construct a bridge at Riverview Drive between 18th and 22nd streets
- Expand city of Phoenix wireless network for connections to on-street devices for traffic signal coordination
- Construct Camelback Corridor Improvements
- Construct improvements to 32nd Street from Washington Street to McDowell Road
- Construct a downtown storm drain relief system
- Construct landscape and streetscape improvements in the West Phoenix Revitalization Area
- Construct historic districts streetscape improvements
- Design and construct traffic calming infrastructure
- Storm drain rehabilitation
- Construct local drainage improvements
- Construct phase II of the Intelligent Transportation System (ITS) fiber optic backbone
- Design and partially construct a drainage system along Arcadia Drive from Indian School and Camelback roads, and along Lafayette Boulevard from Arcadia Drive to 44th Street

Major street projects for AHUR funding include the following projects:

- Construct one mile of major street at Lower Buckeye Road from 43rd to 35th avenues
- Design, acquire right-of-way, and construct for one mile of major street at Buckeye Road from 7th to 16th streets
- Construct one and a half miles of major street on 7th Avenue from Southern to the Salt River
- Design, acquire right-of-way, and construct one mile of major street at Baseline Road from 59th to 51st avenues
- Design, acquire right-of-way, and construct one mile of major street at 64th Street from Utopia to the Loop 101
- Implement safety enhancements in the reverse lane corridor
- Construct one mile of major street at Pinnacle Peak Road from 43rd to 35th avenues
- Construct one and a half miles of major street at Pinnacle Peak Road from 55th to 43rd avenues
- Construct one mile of major street at 35th Avenue from Baseline Road to Southern Avenue
- Construct 7.5 miles of major street and bridges at Sonoran Boulevard (includes

- funding from state and local aid)
- Acquire land, design and construct Black Mountain Parkway ramps to the State Route 51 (includes funding from federal aid)
- Complete the design, acquire land, and construct Avendia Rio Salado Parkway (includes funding from federal aid)
- Construct one mile of major street at 43rd Avenue from Lower Buckeye to Buckeye roads
- Construct a mile of major street at 75th Avenue from Lower Buckeye to Buckeye
- Construct one mile of major street at 56th Street from Deer Valley to Pinnacle Peak roads
- Construct a mile of major street at 32nd Street from Southern Avenue to Broadway Road
- Construct a mile of major street at Buckeye Road from 67th to 59th avenues
- Construct a mile of major street at Lower Buckeye from 51st to 43rd avenues
- Construct a bridge at Greenway Parkway and Cave Creek Wash
- Retrofit landscaping on existing major streets
- Major street overlay
- Major street slurry seal and crack seal

Capital Construction funding is planned for the following types of projects:

- Local paving and drainage projects
- Residential street resurfacing
- Landscaping along freeways
- Sidewalks
- Sidewalk ramps
- Dust control
- Traffic calming

2011-2016 CAPITAL IMPROVEMENT PROGRAM

**Street Transportation and Drainage
Capital Improvement Program Summary**

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
ADA Compliance	33,169	590,995	10,000	10,000	10,000	654,164
Drainage Channels and Detention Basins	5,955,421	-	-	-	-	5,955,421
Local Drainage Solutions	5,838,678	21,153,903	1,075,000	1,075,000	1,075,000	30,217,581
Major Street, Bridge, Pedestrian and Bikeway Construction	74,135,899	76,631,643	43,427,500	47,018,500	43,524,711	284,738,253
Major Trunk Storm Sewers	3,548,040	-	-	-	-	3,548,040
Retrofit	1,755,232	2,606,377	500,000	500,000	500,000	5,861,609
Street Modernization	2,285,805	4,933,890	550,000	578,358	600,000	8,948,053
Street Rehabilitation	41,290,723	31,112,500	29,229,750	31,429,750	33,729,750	166,792,473
Streetlighting	210,000	100,000	100,000	100,000	100,000	610,000
Traffic Calming Improvements	1,289,500	3,596,029	729,500	3,229,500	729,500	9,574,029
Traffic Signal Improvements	15,231,049	5,096,407	1,932,500	1,932,500	1,932,500	26,124,956
Major Street, Bridge, Pedestrian and Bikeway Construction	1,610,667	-	-	-	-	1,610,667
Percent for Art	2,080,290	894,276	250,000	-	-	3,224,566
Total	\$155,264,473	\$146,716,020	\$77,804,250	\$85,873,608	\$82,201,461	\$547,859,812
Source of Funds						
<u>Operating Funds</u>						
Arizona Highway Users	44,384,916	36,399,869	33,540,653	60,624,955	61,230,540	236,180,933
Capital Construction	26,249,588	18,228,995	18,758,675	19,305,153	19,872,421	102,414,832
Community Development	100,000	-	-	-	-	100,000
Operating Grants	50,000	-	-	-	-	50,000
Total Operating Funds	\$70,784,504	\$54,628,864	\$52,299,328	\$79,930,108	\$81,102,961	\$338,745,765
<u>Bond Funds</u>						
1988 Bonds	270,302	1,581,161	-	-	-	1,851,463
2001 Bonds	806,064	913,982	-	-	-	1,720,046
2006 Bonds	10,154,085	48,581,076	700,000	-	-	59,435,161
Nonprofit Corporation Bonds - General Government	17,000	-	-	-	-	17,000
Nonprofit Corporation Bonds - Wastewater	1,111,000	75,000	150,000	-	-	1,336,000
Nonprofit Corporation Bonds - Water	189,000	41,000	-	-	-	230,000
Total Bond Funds	\$12,547,451	\$51,192,219	\$850,000	-	-	\$64,589,670
<u>Other Financing</u>						
Capital Grants	207,271	-	-	-	-	207,271
Capital Reserves	12,086,600	9,196,300	2,454,000	-	-	23,736,900
Federal, State and Other Participation	40,133,492	30,190,906	21,000,922	5,943,500	1,098,500	98,367,320
Impact Fees	19,505,155	1,507,731	1,200,000	-	-	22,212,886
Total Other Financing	\$71,932,518	\$40,894,937	\$24,654,922	\$5,943,500	\$1,098,500	\$144,524,377
Total Sources of Funds	\$155,264,473	\$146,716,020	\$77,804,250	\$85,873,608	\$82,201,461	\$547,859,812

Wastewater

The Wastewater program totals \$457.7 million and is funded with Wastewater operating revenue, Wastewater nonprofit corporation bonds, impact fees and other cities' share in joint ventures funds.

Major Wastewater projects include the following:

- Expand 91st Avenue Wastewater Treatment Plant
- Repair and replace wastewater treatment plant equipment
- Study, design and construct the Regional Capacity Management Facility
- Construct relief sewers citywide
- Expand, improve and replace sewer lift stations
- Construct parallel sections of the Broadway Sewer from 32nd Street to 51st Avenue to provide additional capacity
- Rehabilitate selected sewers of various sizes and materials located throughout the city
- Improve technology including automatic meter reading
- Various Wastewater management studies, security improvements, staff charges and consultant fees
- Construct pump stations
- Construct a Wastewater collection maintenance yard
- Design the Tres Rios Flood Control and Ecosystem Restoration

2011-2016 CAPITAL IMPROVEMENT PROGRAM

**Wastewater
Capital Improvement Program Summary**

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
23rd Avenue WWTP	2,345,773	3,585,000	4,321,000	2,718,000	2,200,000	15,169,773
91st Avenue WWTP	12,897,263	9,974,536	62,657,000	7,577,292	6,875,000	99,981,091
91st Avenue WWTP Studies	56,000	-	-	-	950,000	1,006,000
Automation	8,452,659	349,980	114,100	-	-	8,916,739
Buildings	2,327,268	-	-	-	-	2,327,268
Lift Stations	3,070,670	1,775,000	4,125,000	2,005,000	16,730,000	27,705,670
Multi-City Sewer Lines	4,397,133	986,000	11,459,000	9,062,000	63,098,000	89,002,133
North Gateway Reclamation Plant	-	-	-	1,060,000	-	1,060,000
Phoenix Sewers	59,764,706	39,957,917	26,676,345	22,692,698	45,391,781	194,483,447
Security/Fire Compliance	3,213,250	1,096,750	-	-	-	4,310,000
Tres Rios	5,837,694	-	-	-	-	5,837,694
Wastewater System Studies	1,078,000	350,000	1,189,000	350,000	350,000	3,317,000
Debt	700,000	-	-	-	-	700,000
Percent for Art	3,022,000	885,053	-	-	-	3,907,053
Total	\$107,162,416	\$58,960,236	\$110,541,445	\$45,464,990	\$135,594,781	\$457,723,868
Source of Funds						
<u>Operating Funds</u>						
Wastewater Operating	72,777,540	42,606,381	69,236,794	36,190,789	56,177,667	276,989,171
Total Operating Funds	\$72,777,540	\$42,606,381	\$69,236,794	\$36,190,789	\$56,177,667	\$276,989,171
<u>Bond Funds</u>						
2006 Bonds	-	46,000	-	-	-	46,000
Nonprofit Corporation Bonds - Wastewater	11,133,258	3,044,058	7,773,212	2,319,453	47,275,384	71,545,365
Nonprofit Corporation Bonds - Water	153,000	-	-	-	-	153,000
Total Bond Funds	\$11,286,258	\$3,090,058	\$7,773,212	\$2,319,453	\$47,275,384	\$71,744,365
<u>Other Financing</u>						
Impact Fees	12,994,718	8,232,000	900,000	870,000	6,580,000	29,576,718
Other Cities' Share in Joint Ventures	10,103,900	5,031,797	32,631,439	6,084,748	25,561,730	79,413,614
Total Other Financing	\$23,098,618	\$13,263,797	\$33,531,439	\$6,954,748	\$32,141,730	\$108,990,332
Total Sources of Funds	\$107,162,416	\$58,960,236	\$110,541,445	\$45,464,990	\$135,594,781	\$457,723,868

Water

The \$751.4 million Water program is funded with Water operating revenue, nonprofit corporation bonds, impact fees and city of Mesa participation in the Val Vista Water Treatment Plant joint venture.

Major projects include the following:

- Acquire and construct new wells and rehabilitate existing wells
- Construct new reservoirs, and rehabilitate existing reservoirs and basins
- Rehabilitate existing booster stations
- Complete construction of a granulated activated carbon regeneration facility at Val Vista Water Treatment Plant
- Replace and rehabilitate the Val Vista Transmission Main from the Val Vista Water Treatment Plant to 48th Street
- Rehabilitate the Val Vista Water Treatment Plant
- Design and construct a joint sludge dewatering facility for Union Hills Water Treatment Plant and Cave Creek Water Reclamation Plant
- Construct treatment optimization strategies, process control efficiency improvements and implement plant equipment rehabilitation at Cave Creek Water Reclamation Plant, 24th Street, Union Hills and Deer Valley Water Treatment Plants
- Construct production improvements to water treatment plants, reservoirs, wells and booster stations such as treatment processes, chemical facilities, equipment and facility improvements
- Install new service meters and construct plumbing connections for alley service relocations
- Repair and replace leaking water services
- Construct water main improvements recommended in the integrity study and rehabilitate existing mains citywide
- Construct new mains in growth areas
- Relocate water lines for light rail northwest extension
- Inspect and assess 260 miles of 42-inch and larger water transmission mains
- Design and construct new water mains and install new fire hydrants in the Garfield Neighborhood (7th to 16th streets and Van Buren to Roosevelt streets)
- Acquire and install software and hardware to automate meter reading
- Conduct various water system studies
- Construct security upgrades at remote facilities

2011-2016 CAPITAL IMPROVEMENT PROGRAM

Water
Capital Improvement Program Summary

Project Summary	2011-12	2012-13	2013-14	2014-15	2015-16	Total
24th Street Plant	7,654,169	430,000	918,000	270,000	9,570,000	18,842,169
Automation	14,600,517	1,524,970	519,150	57,000	450,000	17,151,637
Boosters	3,960,776	31,163	1,317,882	60,688	1,570,000	6,940,509
Cave Creek	1,166,875	63,125	-	855,000	55,000	2,140,000
Deer Valley Plant	1,150,892	450,000	270,000	1,283,443	1,950,000	5,104,335
Lake Pleasant Plant	460,000	-	-	-	-	460,000
Production	19,903,481	12,554,981	11,894,896	12,599,240	13,528,167	70,480,765
Security	1,350,000	1,350,000	750,000	750,000	750,000	4,950,000
Service Replacements	1,296,000	1,400,000	1,083,000	1,650,000	1,675,000	7,104,000
Storage	27,199,338	7,930,000	7,312,255	6,934,980	23,454,000	72,830,573
Union Hills Plant	4,863,434	2,750,000	997,488	25,901,625	8,532,000	43,044,547
Val Vista Plant	12,263,750	300,000	20,146,211	600,000	15,995,000	49,304,961
Water Mains	90,043,270	65,466,138	67,676,150	74,256,870	113,001,125	410,443,553
Water System Studies	350,000	350,000	315,000	350,000	5,650,000	7,015,000
Wells	8,844,785	3,780,000	3,295,500	7,391,235	7,535,000	30,846,520
Debt	250,000	-	-	-	-	250,000
Percent for Art	2,243,700	2,268,437	-	-	-	4,512,137
Total	\$197,600,987	\$100,648,814	\$116,495,532	\$132,960,081	\$203,715,292	\$751,420,706
Source of Funds						
<u>Operating Funds</u>						
Arizona Highway Users	100,000	-	-	-	-	100,000
Water Operating	112,419,959	65,119,327	103,970,426	127,335,496	107,767,440	516,612,648
Total Operating Funds	\$112,519,959	\$65,119,327	\$103,970,426	\$127,335,496	\$107,767,440	\$516,712,648
<u>Bond Funds</u>						
2006 Bonds	265,000	300,000	-	-	-	565,000
Nonprofit Corporation Bonds - Wastewater	158,000	136,000	-	-	-	294,000
Nonprofit Corporation Bonds - Water	50,431,941	34,093,487	9,535,850	4,531,235	88,406,574	186,999,087
Total Bond Funds	\$50,854,941	\$34,529,487	\$9,535,850	\$4,531,235	\$88,406,574	\$187,858,087
<u>Other Financing</u>						
Impact Fees	33,185,177	-	-	-	-	33,185,177
Other Cities' Share in Joint Ventures	1,040,910	1,000,000	2,989,256	1,093,350	7,541,278	13,664,794
Total Other Financing	\$34,226,087	\$1,000,000	\$2,989,256	\$1,093,350	\$7,541,278	\$46,849,971
Total Sources of Funds	\$197,600,987	\$100,648,814	\$116,495,532	\$132,960,081	\$203,715,292	\$751,420,706

**2009-10 SCHEDULE 1
RESOURCES AND EXPENDITURES BY FUND
Actual
(In Thousands of Dollars)**

	Resources						Expenditures				Ending Fund Balances
	Beginning Fund Balances	Revenue	Recovery	Fund Transfer		Total	Operating	Capital	Debt Service	Total	
				To	From						
General Funds:											
General	\$ 45,580	\$ 260,804	\$ 1,070	\$ 736,349	\$ 129,814	\$ 913,989	\$ 866,542	\$ 695	\$ -	\$ 867,237	\$ 46,752
Parks and Recreation	-	19,111	74	70,050	-	89,235	89,235	-	-	89,235	-
Library	-	1,349	17	31,700	-	33,066	33,065	1	-	33,066	-
Cable Communications	-	9,330	-	-	4,546	4,784	4,784	-	-	4,784	-
Total General Funds	\$ 45,580	\$ 290,594	\$ 1,161	\$ 838,099	\$ 134,360	\$ 1,041,074	\$ 993,626	\$ 696	\$ -	\$ 994,322	\$ 46,752
Special Revenue Funds:											
Excise Tax	\$ -	\$ 917,441	\$ -	\$ -	\$ 917,441	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Neighborhood Protection-Police	(4,951)	(163)	-	15,131	98	9,919	20,629	-	-	20,629	(10,710) ^{2/}
Neighborhood Protection-Fire	(2,179)	(74)	-	5,403	35	3,115	8,441	-	-	8,441	(5,326) ^{2/}
Neighborhood Protection-Block Watch	2,099	171	-	1,081	7	3,344	1,272	-	-	1,272	2,072
2007 Public Safety Expansion-Police	16,832	281	-	34,505	106	51,512	43,889	-	-	43,889	7,623
2007 Public Safety Expansion-Fire	5,351	81	-	8,626	26	14,032	11,946	-	-	11,946	2,086
Public Safety Enhancement-Police	(2,220)	-	-	14,867	-	12,647	20,863	-	-	20,863	(8,216) ^{2/}
Public Safety Enhancement-Fire	(1,932)	-	-	9,111	-	7,179	11,247	-	-	11,247	(4,068) ^{2/}
Parks and Preserves	41,547	2,665	425	21,615	66	66,186	1,791	14,843	-	16,634	49,552
Transit 2000	235,879	52,537	2,528	125,297	44,223	372,018	148,799	3,210	-	152,009	220,009
Court Awards	1,263	5,179	2	-	-	6,444	4,506	-	-	4,506	1,938
Development Services	13,726	28,168	2	-	2,546	39,350	27,398	35	-	27,433	11,917
Capital Construction	7,109	269	579	17,434	-	25,391	163	21,963	-	22,126	3,265
Sports Facilities	32,663	1,113	-	13,804	550	47,030	1,795	-	9,872	11,667	35,363
Arizona Highway User Revenue	10,903	104,745	3,098	543	595	118,694	41,798	22,520	31,246	95,564	23,130
Local Transportation Assistance	-	3,771	-	-	-	3,771	3,771	-	-	3,771	-
Regional Transit	7,491	58,096	87	-	38,832	26,842	15,404	248	-	15,652	11,190
Community Reinvestment	14,141	2,748	-	16	5,092	11,813	217	1,136	-	1,353	10,460
Secondary Property Tax	100	200,977	-	69,911	69,527	201,461	-	-	201,361	201,361	100
Impact Fee Program Administration	961	301	-	-	-	1,262	756	-	-	756	506
Regional Wireless Cooperative	-	99	-	-	-	99	-	-	-	-	99
City Improvement	701	-	-	72,178	-	72,879	-	-	72,178	72,178	701
Other Restricted Funds	34,407	25,209	91	1,050	501	60,256	20,347	1,858	-	22,205	38,051
Grant Funds	22,213	230,107	545	-	1,227	251,638	191,199	33,121	-	224,320	27,318
Total Special Revenue Funds	\$ 436,104	\$ 1,633,721	\$ 7,357	\$ 410,572	\$ 1,080,872	\$ 1,406,882	\$ 576,231	\$ 98,934	\$ 314,657	\$ 989,822	\$ 417,060
Enterprise Funds:											
Aviation	\$ 173,626	\$ 308,088	\$ 2,649	\$ 15,089	\$ 9,433	\$ 490,019	\$ 195,140	\$ 13,607	\$ 77,533	\$ 286,280	\$ 203,739
Water	145,364	345,587	2,003	24,885	33,068	484,771	167,054	58,754	112,316	338,124	146,647
Wastewater	136,640	223,079	3,792	5,000	26,775	341,736	86,782	24,205	69,743	180,730	161,006
Solid Waste	45,013	138,906	1,431	-	9,273	176,077	111,429	2,326	12,790	126,545	49,532
Convention Center	50,800	17,605	144	49,006	3,115	114,440	46,034	1,018	18,592	65,644	48,796
Golf Course	(7,345)	5,552	-	-	279	(2,072)	7,926	-	20	7,946	(10,018) ^{3/}
Total Enterprise Funds	\$ 544,098	\$ 1,038,817	\$ 10,019	\$ 93,980	\$ 81,943	\$ 1,604,971	\$ 614,365	\$ 99,910	\$ 290,994	\$ 1,005,269	\$ 599,702
GRAND TOTAL	\$ 1,025,782	\$ 2,963,132	\$ 18,537	\$ 1,342,651	\$ 1,297,175	\$ 4,052,927	\$ 2,184,222	\$ 199,540	\$ 605,651	\$ 2,989,413	\$ 1,063,514

^{1/} General fund sales tax revenue is reflected as a transfer from the excise tax fund. Total transfer equates to \$655.9 million, and is included in the General Funds revenue total of \$946.5 million shown on Schedule 2.

^{2/} The dedicated public safety funds have been severely impacted by declines in sales tax revenues. In November 2010, the Mayor and City Council adopted a plan to balance Fire by June 30, 2014 and Police by June 30, 2015.

^{3/} The Parks Department is exploring various ideas, including alternative operating structures, to correct the negative fund balance in the Golf Course Fund.

2010-11 SCHEDULE 1
RESOURCES AND EXPENDITURES BY FUND
Estimate
(In Thousands of Dollars)

	Resources				Expenditures				Ending Fund Balances	
	Beginning Fund Balances	Revenue	Recovery	Fund Transfer To From	Total	Operating	Capital	Debt Service		
General Funds:										
General	\$ 46,752	\$ 278,938	\$ 1,500	\$ 718,100	\$ 128,220	\$ 841,216	\$ 1,441	\$ -	\$ 842,657	\$ 74,413
Parks and Recreation	-	19,052	-	67,284	-	86,336	-	-	86,336	-
Library	-	1,238	-	32,313	-	33,551	-	-	33,551	-
Cable Communications	-	9,566	-	-	5,403	4,163	-	-	4,163	-
Total General Funds	\$ 46,752	\$ 308,794	\$ 1,500	\$ 817,697	\$ 133,623	\$ 965,266	\$ 1,441	\$ -	\$ 966,707	\$ 74,413
Special Revenue Funds:										
Excise Tax	\$ -	\$ 951,896	\$ -	\$ -	\$ 951,896	\$ -	\$ -	\$ -	\$ -	\$ -
Neighborhood Protection-Police	(10,710)	(162)	-	20,952	36	19,433	-	-	19,433	(9,389) ^{2/}
Neighborhood Protection-Fire	(5,326)	(60)	-	8,613	13	6,918	-	-	6,918	(3,704) ^{2/}
Neighborhood Protection-Block Watch	2,072	270	-	1,278	3	1,901	-	-	1,901	1,716
2007 Public Safety Expansion-Police	7,623	100	-	40,663	87	48,450	-	-	48,450	(151) ^{2/}
2007 Public Safety Expansion-Fire	2,086	50	-	10,641	18	13,246	-	-	13,246	(487) ^{2/}
Public Safety Enhancement-Police	(8,216)	-	-	23,547	-	19,280	-	-	19,280	(3,948) ^{2/}
Public Safety Enhancement-Fire	(4,068)	-	-	9,603	-	10,897	-	-	10,897	(5,362) ^{2/}
Parks and Preserves	49,552	600	400	25,415	52	1,922	36,182	-	37,811	37,811
Transit 2000	220,009	51,627	2,000	131,302	46,329	132,081	3,718	-	135,799	222,810
Court Awards	1,938	4,707	-	-	-	6,645	-	-	6,699	1,946
Development Services	11,917	31,000	-	-	2,172	28,411	2	-	28,413	12,332
Capital Construction	3,265	200	400	16,751	-	20,816	11,863	-	22,063	8,553
Sports Facilities	35,363	395	-	13,473	184	1,808	-	20,200	22,008	27,039
Arizona Highway User Revenue	23,130	105,632	800	78	-	43,474	35,636	31,247	110,357	19,283
Regional Transit	11,190	47,126	-	-	31,419	20,217	212	-	20,429	6,468
Community Reinvestment	10,460	7,375	-	-	2,287	312	6,116	-	6,428	9,120
Secondary Property Tax	100	156,041	-	-	-	156,141	-	156,041	156,041	100
Impact Fee Program Administration	506	159	-	-	-	442	-	-	442	223
Regional Wireless Cooperative	99	2,050	-	1,920	-	3,537	-	-	3,537	532
City Improvement	701	-	-	58,076	-	-	-	58,076	58,076	701
Other Restricted Funds	38,051	23,677	-	4,583	508	32,721	5,912	-	38,633	27,170
Grant Funds	27,318	273,439	-	235	376	220,130	46,551	-	266,681	33,936
Total Special Revenue Funds	\$ 417,060	\$ 1,656,122	\$ 3,600	\$ 367,130	\$ 1,035,380	\$ 610,079	\$ 146,192	\$ 265,564	\$ 1,021,835	\$ 386,697
Enterprise Funds:										
Aviation	\$ 203,739	\$ 321,917	\$ -	\$ 3,423	\$ 27,140	\$ 204,367	\$ 39,971	\$ 78,013	\$ 322,351	\$ 179,588
Water	146,647	358,621	-	24,000	19,026	178,320	74,706	111,044	364,070	146,172
Wastewater	161,006	231,790	-	-	23,633	91,471	40,863	70,900	203,234	165,929
Solid Waste	49,532	140,143	-	-	8,748	114,826	13,650	12,836	141,312	39,615
Convention Center	48,796	23,030	-	37,560	1,893	47,210	1,351	18,594	67,155	40,338
Golf Course	(10,018)	5,922	-	-	253	8,299	-	-	8,299	(12,648) ^{3/}
Total Enterprise Funds	\$ 598,702	\$ 1,081,423	\$ -	\$ 64,983	\$ 80,693	\$ 644,493	\$ 170,541	\$ 291,387	\$ 1,106,421	\$ 558,994
GRAND TOTAL	\$ 1,063,514	\$ 3,046,339	\$ 5,100	\$ 1,249,810	\$ 1,249,696	\$ 2,219,838	\$ 318,174	\$ 556,951	\$ 3,094,963	\$ 1,020,104

1/ General fund sales tax revenue is reflected as a transfer from the excise tax fund. Total transfer equates to \$652.0 million, and is included in the General Funds revenue total of \$961.0 million shown on Schedule 2.

2/ The dedicated public safety funds have been severely impacted by declines in sales tax revenues. In November 2010, the Mayor and City Council adopted a plan to balance Fire by June 30, 2014 and Police by June 30, 2015.

3/ The Parks Department is exploring various ideas, including alternative operating structures, to correct the negative fund balance in the Golf Course Fund.

2011-12 SCHEDULE 1
RESOURCES AND EXPENDITURES BY FUND
Budget
(in Thousands of Dollars)

	Resources				Expenditures				Ending Fund Balances
	Beginning Fund Balances	Revenue	Recovery	Fund Transfer To From	Total	Operating	Capital	Debt Service	
General Funds:									
General	\$ 74,413	\$ 270,154	\$ 1,500	\$ 709,986	\$ 122,391	\$ 933,662	\$ 3,733	\$ -	\$ 933,662
Parks and Recreation	-	16,723	-	72,844	-	89,567	-	-	89,567
Library	-	1,256	-	34,021	-	35,277	-	-	35,277
Cable Communications	-	9,566	-	-	5,224	4,342	-	-	4,342
Total General Funds	\$ 74,413	\$ 297,699	\$ 1,500	\$ 816,851	\$ 127,615	\$ 1,062,848	\$ 3,733	\$ -	\$ 1,062,848
Special Revenue Funds:									
Excise Tax	\$ -	\$ 966,785	\$ -	\$ -	\$ 966,785	\$ -	\$ -	\$ -	\$ -
Neighborhood Protection-Police	(9,389)	(162)	-	18,837	132	9,154	-	-	19,758
Neighborhood Protection-Fire	(3,704)	(60)	-	6,726	8	2,954	-	-	7,314
Neighborhood Protection-Block Watch	1,716	270	-	1,345	2	3,329	-	-	1,200
2007 Public Safety Expansion-Police	(151)	100	-	43,012	290	42,671	-	-	48,830
2007 Public Safety Expansion-Fire	(487)	40	-	10,754	53	10,254	-	-	13,968
Public Safety Enhancement-Police	(3,949)	-	-	15,257	55	11,253	-	-	19,815
Public Safety Enhancement-Fire	(5,362)	-	-	9,354	-	3,992	-	-	11,242
Parks and Preserves	37,811	600	400	26,910	33	65,688	-	-	48,536
Transit 2000	222,810	52,326	2,000	112,114	48,932	340,318	-	-	176,929
Court Awards	1,946	11,425	-	-	-	13,371	-	-	11,434
Development Services	12,332	33,100	-	17,377	2,930	42,502	66	-	31,227
Capital Construction	8,553	125	400	14,386	184	26,455	26,250	-	26,455
Sports Facilities	27,039	395	-	450	-	1,840	-	23,295	25,135
Arizona Highway User Revenue	19,283	91,126	800	450	-	111,659	44,528	22,001	111,014
Regional Transit	6,468	28,864	-	-	4,474	30,858	8,766	-	29,253
Community Reinvestment	9,120	3,854	-	-	3,721	9,253	4,400	-	4,733
Secondary Property Tax	100	99,757	-	-	-	99,857	-	99,757	100
Impact Fee Program Administration	223	203	-	-	-	426	-	378	48
Regional Wireless Cooperative	532	3,622	-	-	-	4,154	-	63,873	3,630
City Improvement	701	-	-	63,873	-	64,574	-	-	63,873
Other Restricted Funds	27,170	27,056	-	4,565	850	57,941	16,140	-	48,438
Grant Funds	33,935	300,835	-	-	374	334,396	61,235	-	316,947
Total Special Revenue Funds	\$ 386,697	\$ 1,620,261	\$ 3,600	\$ 344,960	\$ 1,028,823	\$ 1,326,695	\$ 224,302	\$ 208,926	\$ 1,119,932
Enterprise Funds:									
Aviation	\$ 179,588	\$ 329,036	\$ -	\$ -	\$ 5,673	\$ 502,951	\$ 54,721	\$ 82,070	\$ 360,974
Water	146,172	366,046	-	4,000	22,345	494,473	113,158	115,623	427,318
Wastewater	165,929	230,882	-	-	10,287	386,524	73,558	93,665	263,772
Solid Waste	39,615	142,568	-	-	6,754	175,429	14,682	14,726	159,847
Convention Center	40,338	17,706	-	39,685	2,360	95,369	2,167	19,192	71,330
Golf Course	(12,648)	6,130	-	-	253	(6,771)	-	1	8,392
Total Enterprise Funds	\$ 558,994	\$ 1,092,968	\$ -	\$ 43,685	\$ 47,672	\$ 1,647,975	\$ 258,286	\$ 325,277	\$ 1,291,633
GRAND TOTAL	\$ 1,020,104	\$ 3,010,928	\$ 5,100	\$ 1,205,496	\$ 1,204,110	\$ 4,037,518	\$ 486,921	\$ 534,203	\$ 3,474,413

1/ General fund sales tax revenue is reflected as a transfer from the excise tax fund. Total transfer equates to \$650.9 million, and is included in the General Funds revenue total of \$948.6 million shown on Schedule 2.
 2/ The dedicated public safety funds have been severely impacted by declines in sales tax revenues. In November 2010, the Mayor and City Council adopted a plan to balance Fire by June 30, 2014 and Police by June 30, 2015.
 3/ The Parks Department is exploring various ideas, including alternative operating structures, to correct the negative fund balance in the Golf Course Fund.

2011-2012 ANNUAL BUDGET

SCHEDULE 2
OPERATING FUND REVENUES BY MAJOR SOURCE
Revenue Estimates by Detail Source
(In Thousands of Dollars)

Revenue Source	Actual Revenue 2009-10	Estimate 2010-11	Budget 2011-12
GENERAL FUND			
CITY SALES TAXES			
Local Sales Taxes	\$ 338,533	\$ 378,828	\$ 398,016
Privilege License Fees (Annual)	2,008	2,342	2,465
Other General Fund Excise Taxes	15,048	14,105	14,425
Subtotal (City Sales Taxes)	\$ 355,589	\$ 395,275	\$ 414,906
STATE SHARED TAXES			
Sales Tax	\$ 106,916	\$ 110,137	\$ 110,696
State Income Tax	190,546	143,647	122,065
Vehicle License Tax	49,500	48,500	48,045
Subtotal (State Shared Taxes)	\$ 346,962	\$ 302,284	\$ 280,806
PRIMARY PROPERTY TAX	\$ 121,366	\$ 131,100	\$ 126,763
USER FEES/OTHER REVENUE			
Alcoholic Beverage License	\$ 1,728	\$ 1,800	\$ 1,900
Liquor License Permits/Penalty Fees	710	850	900
Amusement Machines	61	70	70
Other Business Licenses	51	69	80
Other Business License Applications	319	309	320
Subtotal (Licenses & Permits)	\$ 2,869	\$ 3,098	\$ 3,270
CABLE COMMUNICATIONS	\$ 9,330	\$ 9,566	\$ 9,566
MUNICIPAL COURT			
Moving Violations	\$ 12,018	\$ 10,500	\$ 10,500
Criminal Offense Fines	435	425	420
Parking Violations	1,076	1,210	1,210
Driving While Intoxicated	1,106	1,150	1,150
Other Receipts	2,799	3,691	3,594
Defensive Driving Program	2,238	3,200	3,300
Subtotal (Fines & Forfeitures)	19,672	20,176	20,174
Substance Abuse Screening Service	543	585	585
Subtotal (Municipal Court)	\$ 20,215	\$ 20,761	\$ 20,759
COURT DEFAULT FEE	\$ 1,110	\$ 1,100	\$ 1,100
POLICE			
Personal Service Billings	\$ 7,859	\$ 6,700	\$ 6,750
False Alarm Assesments	2,386	3,082	3,252
Records & Information	225	240	247
Pawnshop Regulatory Fees	992	1,100	1,100
Police Training	42	42	42
Police - Miscellaneous	4,177	5,207	1,207
Subtotal (Police)	\$ 15,681	\$ 16,371	\$ 12,598

2011-2012 ANNUAL BUDGET

SCHEDULE 2
OPERATING FUND REVENUES BY MAJOR SOURCE
Revenue Estimates by Detail Source
(In Thousands of Dollars)

Revenue Source	Actual Revenue 2009-10	Estimate 2010-11	Budget 2011-12
LIBRARY			
Fees & Fines	\$ 1,264	\$ 1,178	\$ 1,195
Rentals/Interest	85	60	61
Subtotal (Library)	\$ 1,349	\$ 1,238	\$ 1,256
PARKS & RECREATION			
Rental of Property	\$ 252	\$ 176	\$ 176
Concessions	144	140	140
Alcoholic Beverage Permits	56	50	50
Swimming Pools	437	435	553
Swimming Pool Construction Fee	20	20	20
Ballpark Fees	680	750	750
South Mountain Park	1,180	1,102	1,102
Athletic Field Utilities & Maintenance	39	74	-
Miscellaneous & Other	1,432	1,735	1,555
Papago/Oakland A's	425	429	454
Municipal Stadium	68	95	90
Maryvale Stadium/Milwaukee Brewers	74	632	632
Cricket Pavilion	2,034	1,589	1,631
Interest	(28)	(50)	(50)
Subtotal (Parks & Recreation)	\$ 6,813	\$ 7,177	\$ 7,103
PLANNING			
Rezoning Fees (Plans Implementation)	\$ 388	\$ 390	\$ 390
Zoning Administrative Adjustment Fees	601	609	600
Other	10	3	3
Subtotal (Planning)	\$ 999	\$ 1,002	\$ 993
STREET TRANSPORTATION			
Utility Ordinance-Inspection	\$ 1,016	\$ 1,500	\$ 850
Fiber Optics ROW Fee	2,184	2,353	2,366
Revocable Permits	131	151	151
Pavement Cuts	281	360	250
Right-of-Way Fee	217	217	217
Other	1,330	1,779	1,290
Subtotal (Street Transportation)	\$ 5,159	\$ 6,360	\$ 5,124
FIRE			
Emergency Transportation Service	\$ 31,466	\$ 35,200	\$ 36,750
Fire Prevention Inspection Fees	584	725	800
Computer Aided Dispatch	4,667	5,300	5,459
Fire - Miscellaneous	4,821	4,938	4,902
Subtotal (Fire)	\$ 41,538	\$ 46,163	\$ 47,911
HAZARDOUS MATERIALS INSPECTION FEE	\$ 1,297	\$ 1,300	\$ 1,300
NEIGHBORHOOD SERVICES	\$ 463	\$ 600	\$ 600

2011-2012 ANNUAL BUDGET

**SCHEDULE 2
OPERATING FUND REVENUES BY MAJOR SOURCE
Revenue Estimates by Detail Source
(In Thousands of Dollars)**

Revenue Source	Actual Revenue 2009-10	Estimate 2010-11	Budget 2011-12
HUMAN SERVICES	\$ 313	\$ 197	\$ 183
PROPERTY REVENUES			
Rentals & Concessions	\$ 3,007	\$ 2,733	\$ 2,491
Garages(Regency, PSq., Hist. Mus.)	2,389	2,399	2,449
305 Garage	2,122	2,100	2,100
Sale of Property	1,124	1,800	1,800
Subtotal (Property Revenues)	\$ 8,642	\$ 9,032	\$ 8,840
INTEREST (GF)	\$ 273	\$ 250	\$ 300
PARKING METERS	\$ 2,171	\$ 2,050	\$ 2,200
SRP IN-LIEU TAXES	\$ 1,395	\$ 1,448	\$ 1,473
ALL OTHER RECEIPTS			
Recovery of Damage Claims	\$ 465	\$ 525	\$ 525
Miscellaneous	2,516	4,054	1,060
Subtotal (All Other Receipts)	\$ 2,981	\$ 4,579	\$ 1,585
TOTAL GENERAL FUND	\$ 946,515	\$ 960,951	\$ 948,636
SPECIAL REVENUE FUNDS			
NEIGHBORHOOD PROTECTION			
Police Neighborhood Protection	\$ 15,131	\$ 17,789	\$ 18,837
Police Block Watch	1,081	1,278	1,345
Fire Neighborhood Protection	5,403	6,390	6,726
Interest/Other	(65)	48	48
Subtotal (Neighborhood Protection)	\$ 21,550	\$ 25,505	\$ 26,956
2007 PUBLIC SAFETY EXPANSION			
Police 2007 Public Safety Expansion	\$ 34,505	\$ 40,663	\$ 43,012
Fire 2007 Public Safety Expansion	8,626	10,165	10,754
Interest	362	150	140
Subtotal (Public Safety Expansion)	\$ 43,493	\$ 50,978	\$ 53,906
PUBLIC SAFETY ENHANCEMENT			
Police Public Safety Enhancement	\$ 14,867	\$ 14,885	\$ 15,257
Fire Public Safety Enhancement	9,111	9,127	9,354
Subtotal (Public Safety Enhancement)	\$ 23,978	\$ 24,012	\$ 24,611
PARKS AND PRESERVES			
Sales Taxes	\$ 21,615	\$ 25,415	\$ 26,910
Interest/Other	955	600	600
CIP	1,710	-	-
Subtotal (Parks and Preserves)	\$ 24,280	\$ 26,015	\$ 27,510

2011-2012 ANNUAL BUDGET

SCHEDULE 2
OPERATING FUND REVENUES BY MAJOR SOURCE
Revenue Estimates by Detail Source
(In Thousands of Dollars)

Revenue Source	Actual Revenue 2009-10	Estimate 2010-11	Budget 2011-12
TRANSIT 2000			
Sales Taxes	\$ 86,465	\$ 101,660	\$ 107,640
Fare Box Revenues	34,936	35,679	36,571
Light Rail	6,872	7,219	7,312
Interest/Other	10,729	8,729	8,443
Subtotal (Transit 2000)	\$ 139,002	\$ 153,287	\$ 159,966
COURT AWARD FUNDS	\$ 5,179	\$ 4,707	\$ 11,425
DEVELOPMENT SERVICES			
Building Permit Fees	\$ 10,889	\$ 11,100	\$ 11,600
Building Plans Review Fees	5,689	6,538	7,600
Building - Other	5,694	6,560	6,610
DCO - Miscellaneous Fees	243	550	500
DCO - Site Plan Fees	1,090	1,100	1,100
New Sign Permit Fees	895	890	900
Other	161	242	440
Fire Prevention Inspection Fees	1,325	1,270	1,500
Engineering Permits	1,052	1,250	1,350
Engineering Plans Review	1,130	1,500	1,500
Subtotal (Development Services)	\$ 28,168	\$ 31,000	\$ 33,100
CAPITAL CONSTRUCTION			
Sales Taxes	\$ 17,414	\$ 16,751	\$ 17,377
Interest/Other	269	200	125
Subtotal (Capital Construction)	\$ 17,683	\$ 16,951	\$ 17,502
SPORTS FACILITIES			
Local Excise Taxes	\$ 12,502	\$ 13,473	\$ 14,386
Interest/Other	1,113	395	395
Subtotal (Sports Facilities)	\$ 13,615	\$ 13,868	\$ 14,781
HIGHWAY USER REVENUE			
Incorporated Cities Share	\$ 83,875	\$ 84,523	\$ 72,181
300,000 Population Share	20,104	20,209	18,045
Interest	731	600	600
Other	35	300	300
Subtotal (Highway User Revenue)	\$ 104,745	\$ 105,632	\$ 91,126
LOCAL TRANSPORTATION ASSISTANCE	\$ 3,771	\$ -	\$ -
REGIONAL TRANSIT REVENUES			
Buses - RPTA & Multi-City	\$ 12,943	\$ 20,188	\$ 20,487
Regional Transportation Plan	40,376	26,897	8,350
Other	4,777	41	27
Subtotal (Transit)	\$ 58,096	\$ 47,126	\$ 28,864
COMMUNITY REINVESTMENT	\$ 2,748	\$ 7,375	\$ 3,854
SECONDARY PROP TAX & G.O. BOND REDEMPTION			
Secondary Property Tax	\$ 200,121	\$ 150,753	\$ 94,529
Interest/Other	856	5,288	5,228
Subtotal (Secondary Prop Tax & G.O. Debt Service)	\$ 200,977	\$ 156,041	\$ 99,757

CITY OF PHOENIX, ARIZONA

2011-2012 ANNUAL BUDGET

SCHEDULE 2
OPERATING FUND REVENUES BY MAJOR SOURCE
Revenue Estimates by Detail Source
(In Thousands of Dollars)

Revenue Source	Actual Revenue 2009-10	Estimate 2010-11	Budget 2011-12
IMPACT FEE PROGRAM ADMINISTRATION			
Impact Fee Program Administration	\$ 288	\$ 150	\$ 200
Interest/Other	13	9	3
Subtotal (Impact Fee Program Administration)	\$ 301	\$ 159	\$ 203
REGIONAL WIRELESS COOPERATIVE	\$ 99	\$ 2,050	\$ 3,622
OTHER RESTRICTED FUNDS			
Court Special Fees	\$ 1,866	\$ 2,155	\$ 2,082
Monopole Rental	142	140	140
Heritage Square	17	19	19
Tennis Centers	20	20	20
Tennis Center Interest	1	2	2
Vehicle Impound Program	3,860	3,418	3,143
Stormwater	-	4,583	4,565
Affordable Housing Program	2,012	1,739	5,248
Other Restricted (gifts/trusts)	17,290	16,184	16,402
Subtotal (Other Restricted Fees)	\$ 25,208	\$ 28,260	\$ 31,621
GRANT FUNDS			
Public Housing	\$ 86,034	\$ 96,490	\$ 82,230
Human Services	43,805	44,172	42,766
Federal Transit Administration	12,617	21,401	9,983
Community Development	18,897	20,529	34,665
Criminal Justice	12,597	15,809	11,713
Other Federal & State Grants	56,156	75,038	119,478
Subtotal (Grant Funds)	\$ 230,106	\$ 273,439	\$ 300,835
TOTAL SPECIAL REVENUE FUNDS	\$ 942,999	\$ 966,405	\$ 929,639
ENTERPRISE FUNDS			
GOLF COURSES			
Golf Course Fees	\$ 3,471	\$ 3,598	\$ 3,701
Golf Range Balls	377	383	396
Golf Identification Cards	173	193	200
Golf Cart Rental	1,048	1,070	1,138
Coffee Shops	63	70	78
Sales	417	459	469
Building Facility Rental	113	200	200
Interest/Other	(110)	(51)	(52)
Subtotal (Golf Courses)	\$ 5,552	\$ 5,922	\$ 6,130
CONVENTION CENTER			
Excise Taxes	\$ 34,801	\$ 37,560	\$ 39,685
Operating Revenue	13,638	19,711	14,275
Parking Revenue	3,016	2,694	2,831
Interest/Other	951	625	600
Subtotal (Convention Center)	\$ 52,406	\$ 60,590	\$ 57,391

2011-2012 ANNUAL BUDGET

SCHEDULE 2
OPERATING FUND REVENUES BY MAJOR SOURCE
Revenue Estimates by Detail Source
(In Thousands of Dollars)

Revenue Source	Actual Revenue 2009-10	Estimate 2010-11	Budget 2011-12
SOLID WASTE			
Solid Waste Service Fees	\$ 123,274	\$ 123,325	\$ 123,625
City Landfill Fees	6,596	7,340	7,440
Interest/Other	9,036	9,478	11,503
Subtotal (Solid Waste)	\$ 138,906	\$ 140,143	\$ 142,568
AVIATION			
SKY HARBOR			
Airlines	\$ 101,188	\$ 103,000	\$ 108,000
Concessions	159,358	171,300	173,317
Rental Car Facility	36,135	37,000	37,000
Gasoline Sales	547	420	420
Interest	3,263	1,620	1,620
Other	2,879	3,373	3,348
Subtotal (Sky Harbor)	\$ 303,370	\$ 316,713	\$ 323,705
GOODYEAR	\$ 1,703	\$ 1,707	\$ 1,724
DEER VALLEY	3,015	3,497	3,607
Subtotal (Aviation)	\$ 308,088	\$ 321,917	\$ 329,036
WATER SYSTEM			
Water Sales (Base & Consumption)	\$ 251,539	\$ 258,566	\$ 265,882
Water Sales (Wholesale)	3,193	3,000	3,000
Environmental Consumption Charge	45,852	47,531	48,884
Raw Water Charge	19,066	21,799	24,552
Interest (Including Plan 6)	6,243	3,104	1,254
Water Development Fee	1,606	1,200	1,500
Water Service Connections	2,146	2,300	2,800
Combined Service Fees	3,126	6,000	6,000
Water Resource Acquisition Fee	1,284	650	900
Val Vista (s/f 403-405)	8,314	9,723	9,439
Water Right - Irrigation/Land Lease	740	500	500
Other	2,478	4,248	1,935
Subtotal (Water System)	\$ 345,587	\$ 358,621	\$ 366,646
WASTEWATER SYSTEM			
Sewer Service Charge	\$ 150,955	\$ 159,779	\$ 159,818
Environmental User Charge	14,344	15,042	15,039
Environmental Other Charge	20,311	21,240	21,237
Sewer Development Fee	1,485	1,100	1,400
Interest	4,132	2,794	1,716
Sales of Effluent	11,132	11,815	12,336
Multi-City Sewer System	17,452	14,784	14,772
Other	3,268	5,236	4,564
Subtotal (Wastewater System)	\$ 223,079	\$ 231,790	\$ 230,882
TOTAL ENTERPRISE FUNDS	\$ 1,073,618	\$ 1,118,983	\$ 1,132,653
TOTAL OPERATING FUND REVENUE	\$ 2,963,132	\$ 3,046,339	\$ 3,010,928

**SCHEDULE 4
CITY OF PHOENIX
ASSESSED VALUE INFORMATION**

	<u>Primary</u>	<u>Secondary</u>
2010-11 Assessed Valuation	<u>\$ 15,102,603,682</u>	<u>\$ 16,092,308,323</u>
2011-12 Assessed Valuation Associated with 2010-11 Properties	\$ 11,990,785,079	\$ 12,102,076,605
Percent Change from 2010-11	-20.6%	-24.8%
2011-12 Assessed Valuation Associated with New Construction	<u>\$ 241,696,950</u>	<u>\$ 241,696,950</u>
Total 2011-12 Assessed Valuation	<u>\$ 12,232,482,029</u>	<u>\$ 12,343,773,555</u> (*)
Percent Change from 2010-11	-19.0%	-23.3%

(*) Assessed Valuation by Class

<u>Class</u>	<u>Assessed Valuation</u>	<u>% Change from 2010-11</u>
Mines, Timber, Utility, Commercial	5,867,943,350	-23.9%
Agricultural	412,393,696	-38.4%
Residential	5,999,781,699	-21.5%
Railroad	12,793,625	-3.3%
Historic	50,861,185	-12.8%
	<u>\$ 12,343,773,555</u>	<u>-23.3%</u>

2011-2012 ANNUAL BUDGET

**SCHEDULE 5
EXPENDITURES BY PROGRAM AND SOURCE OF FUNDS
(In Thousands of Dollars)**

Program	Total	General, Library, & Parks	Neighborhood Protection		Public Safety Enhancement		
			Police	Fire	Police	Fire	
General Government							
Mayor	\$ 1,438	\$ 1,428	\$ -	\$ -	\$ -	\$ -	
City Council	3,323	3,323	-	-	-	-	
City Manager	2,289	1,973	-	-	-	-	
Government Relations	1,321	1,321	-	-	-	-	
Public Information	2,625	2	-	-	-	-	
City Auditor	2,575	2,575	-	-	-	-	
Equal Opportunity	2,690	2,287	-	-	-	-	
Human Resources	11,730	11,008	-	-	-	-	
Phoenix Employment Relations Board	162	162	-	-	-	-	
Regional Wireless Cooperative	3,630	-	-	-	-	-	
Retirement Systems	-	-	-	-	-	-	
Law	3,963	3,963	-	-	-	-	
Information Technology	33,956	32,418	-	-	-	-	
City Clerk and Elections	6,293	6,268	-	-	-	-	
Finance	19,844	17,160	-	-	-	-	
Budget and Research	3,191	3,191	-	-	-	-	
Total General Government	\$ 99,030	\$ 87,079	\$ -	\$ -	\$ -	\$ -	
Public Safety							
¹ Police	\$ 548,323	\$ 428,454	\$ 20,958	\$ -	\$ 19,364	\$ -	
Fire	269,490	226,892	-	7,314	-	11,242	
Emergency Management	481	30	-	-	451	-	
Total Public Safety	\$ 818,294	\$ 655,376	\$ 20,958	\$ 7,314	\$ 19,815	\$ 11,242	
Criminal Justice							
Municipal Court	\$ 40,847	\$ 30,954	\$ -	\$ -	\$ -	\$ -	
City Prosecutor	16,079	14,272	-	-	-	-	
Public Defender	4,708	4,708	-	-	-	-	
Total Criminal Justice	\$ 61,634	\$ 49,934	\$ -	\$ -	\$ -	\$ -	
Transportation							
Street Transportation	\$ 70,408	\$ 20,956	\$ -	\$ -	\$ -	\$ -	
Aviation	209,686	-	-	-	-	-	
Public Transit	247,576	19,232	-	-	-	-	
Total Transportation	\$ 527,670	\$ 40,188	\$ -	\$ -	\$ -	\$ -	
Community Development							
Planning and Development Services	\$ 33,602	\$ 4,995	\$ -	\$ -	\$ -	\$ -	
Housing	75,136	57	-	-	-	-	
Community and Economic Development	26,859	4,886	-	-	-	-	
Neighborhood Services	110,429	11,532	-	-	-	-	
Total Community Development	\$ 246,026	\$ 21,470	\$ -	\$ -	\$ -	\$ -	
Community Enrichment							
Parks and Recreation	\$ 96,395	\$ 89,567	\$ -	\$ -	\$ -	\$ -	
Library	36,070	35,277	-	-	-	-	
Golf	8,341	-	-	-	-	-	
Phoenix Convention Center	47,497	1,307	-	-	-	-	
Human Services	62,377	18,493	-	-	-	-	
Office of Arts and Culture	842	814	-	-	-	-	
Total Community Enrichment	\$ 251,522	\$ 145,458	\$ -	\$ -	\$ -	\$ -	
Environmental Services							
Water	\$ 280,039	\$ -	\$ -	\$ -	\$ -	\$ -	
Solid Waste Management	126,439	-	-	-	-	-	
Public Works	21,261	16,400	-	-	-	-	
Environmental Programs	1,407	978	-	-	-	-	
Total Environmental Services	\$ 429,146	\$ 17,378	\$ -	\$ -	\$ -	\$ -	
² Contingencies	\$ 84,440	\$ 37,890	\$ -	\$ -	\$ -	\$ -	
TOTALS	\$ 2,517,762	\$ 1,054,773	\$ 20,958	\$ 7,314	\$ 19,815	\$ 11,242	

2011-2012 ANNUAL BUDGET

SCHEDULE 5 (continued)
EXPENDITURES BY PROGRAM AND SOURCE OF FUNDS
(In Thousands of Dollars)

Program	Public Safety Expansion		Cable Comm	Parks & Preserves	Transit 2000	Court Awards	Development Services
	Police	Fire					
General Government							
Mayor	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City Council	-	-	-	-	-	-	-
City Manager	-	-	-	-	-	-	-
Government Relations	-	-	-	-	-	-	-
Public Information	-	-	2,317	-	-	-	-
City Auditor	-	-	-	-	-	-	-
Equal Opportunity	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-
Phoenix Employment Relations Board	-	-	-	-	-	-	-
Regional Wireless Cooperative	-	-	-	-	-	-	-
Retirement Systems	-	-	-	-	-	-	-
Law	-	-	-	-	-	-	-
Information Technology	-	-	454	-	-	-	-
City Clerk and Elections	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-
Budget and Research	-	-	-	-	-	-	-
Total General Government	-	-	\$ 2,771	\$ -	\$ -	\$ -	\$ -
Public Safety							
Police	\$ 48,830	\$ -	\$ -	\$ -	\$ -	\$ 11,152	\$ -
Fire	-	13,968	-	-	-	-	1,064
Emergency Management	-	-	-	-	-	-	-
Total Public Safety	\$ 48,830	\$ 13,968	\$ -	\$ -	\$ -	\$ 11,152	\$ 1,064
Criminal Justice							
Municipal Court	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City Prosecutor	-	-	-	-	-	282	-
Public Defender	-	-	-	-	-	-	-
Total Criminal Justice	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 282	\$ -
Transportation							
Street Transportation	\$ -	\$ -	\$ 1,571	\$ -	\$ -	\$ -	\$ -
Aviation	-	-	-	-	-	-	-
Public Transit	-	-	-	-	150,503	-	-
Total Transportation	\$ -	\$ -	\$ 1,571	\$ -	\$ 150,503	\$ -	\$ -
Community Development							
Planning and Development Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,163
Housing	-	-	-	-	-	-	-
Community and Economic Development	-	-	-	-	-	-	-
Neighborhood Services	-	-	-	-	-	-	-
Total Community Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,163
Community Enrichment							
Parks and Recreation	\$ -	\$ -	\$ -	\$ 2,002	\$ -	\$ -	\$ -
Library	-	-	-	-	-	-	-
Golf	-	-	-	-	-	-	-
Phoenix Convention Center	-	-	-	-	-	-	-
Human Services	-	-	-	-	-	-	-
Office of Arts and Culture	-	-	-	-	-	-	-
Total Community Enrichment	\$ -	\$ -	\$ -	\$ 2,002	\$ -	\$ -	\$ -
Environmental Services							
Water	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Solid Waste Management	-	-	-	-	-	-	-
Public Works	-	-	-	-	-	-	-
Environmental Programs	-	-	-	-	-	-	-
Total Environmental Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
² Contingencies	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 2,000
TOTALS	\$ 48,830	\$ 13,968	\$ 4,342	\$ 2,002	\$ 160,503	\$ 11,434	\$ 31,227

2011-2012 ANNUAL BUDGET

SCHEDULE 5 (continued)
EXPENDITURES BY PROGRAM AND SOURCE OF FUNDS
(In Thousands of Dollars)

Program	Capital Construction	Sports Facilities	AHUR	Regional Transit	Community Reinvestment	City Improvement	Other Restricted
General Government							
Mayor	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10
City Council	-	-	-	-	-	-	-
City Manager	-	-	-	-	-	-	-
Government Relations	-	-	-	-	-	-	-
Public Information	-	-	-	-	-	-	306
City Auditor	-	-	-	-	-	-	-
Equal Opportunity	-	-	-	-	-	-	13
Human Resources	-	-	-	-	-	303	419
Phoenix Employment Relations Board	-	-	-	-	-	-	-
Regional Wireless Cooperative	-	-	-	-	-	-	3,630
Retirement Systems	-	-	-	-	-	-	-
Law	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	491	250
City Clerk and Elections	-	-	-	-	-	21	4
Finance	-	129	-	-	-	9	374
Budget and Research	-	-	-	-	-	-	-
Total General Government	\$ -	\$ 129	\$ -	\$ -	\$ -	\$ 824	\$ 5,006
Public Safety							
¹ Police	\$ -	\$ 1,106	\$ -	\$ -	\$ -	\$ 2,951	\$ 4,582
Fire	-	-	-	-	-	1,394	4,828
Emergency Management	-	-	-	-	-	-	-
Total Public Safety	\$ -	\$ 1,106	\$ -	\$ -	\$ -	\$ 4,345	\$ 9,410
Criminal Justice							
Municipal Court	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,325	\$ 6,568
City Prosecutor	-	-	-	-	-	-	54
Public Defender	-	-	-	-	-	-	-
Total Criminal Justice	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,325	\$ 6,622
Transportation							
Street Transportation	\$ 135	\$ -	\$ 44,528	\$ -	\$ -	\$ 140	\$ 3,055
Aviation	-	-	-	-	-	-	-
Public Transit	-	-	-	20,487	-	48,396	-
Total Transportation	\$ 135	\$ -	\$ 44,528	\$ 20,487	\$ -	\$ 48,536	\$ 3,055
Community Development							
Planning and Development Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 378
Housing	-	-	-	-	-	72	1,466
Community and Economic Development	-	135	-	-	333	2,697	3,173
Neighborhood Services	-	-	-	-	-	-	90
Total Community Development	\$ -	\$ 135	\$ -	\$ -	\$ 333	\$ 2,769	\$ 5,107
Community Enrichment							
Parks and Recreation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 333	\$ 3,637
Library	-	-	-	-	-	-	460
Golf	-	-	-	-	-	-	-
Phoenix Convention Center	-	470	-	-	-	12	113
Human Services	-	-	-	-	-	87	91
Office of Arts and Culture	-	-	-	-	-	-	9
Total Community Enrichment	\$ -	\$ 470	\$ -	\$ -	\$ -	\$ 432	\$ 4,310
Environmental Services							
Water	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,885
Solid Waste Management	-	-	-	-	-	-	-
Public Works	-	-	-	-	-	3,642	802
Environmental Programs	70	-	-	-	-	-	109
Total Environmental Services	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ 3,642	\$ 2,796
² Contingencies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTALS	\$ 205	\$ 1,840	\$ 44,528	\$ 20,487	\$ 333	\$ 63,873	\$ 36,306

2011-2012 ANNUAL BUDGET

**SCHEDULE 5 (continued)
EXPENDITURES BY PROGRAM AND SOURCE OF FUNDS
(In Thousands of Dollars)**

Program	Grants	Aviation	Water	Wastewater	Solid Waste	Convention Center	Golf Course
General Government							
Mayor	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City Council	-	-	-	-	-	-	-
City Manager	-	-	316	-	-	-	-
Government Relations	-	-	-	-	-	-	-
Public Information	-	-	-	-	-	-	-
City Auditor	-	-	-	-	-	-	-
Equal Opportunity	390	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-
Phoenix Employment Relations Board	-	-	-	-	-	-	-
Regional Wireless Cooperative	-	-	-	-	-	-	-
Retirement Systems	-	-	-	-	-	-	-
Law	-	-	-	-	-	-	-
Information Technology	-	158	185	-	-	-	-
City Clerk and Elections	-	-	-	-	-	-	-
Finance	13	270	1,130	759	-	-	-
Budget and Research	-	-	-	-	-	-	-
Total General Government	\$ 403	\$ 428	\$ 1,631	\$ 759	\$ -	\$ -	\$ -
Public Safety							
¹ Police	\$ 10,242	\$ -	\$ -	\$ -	\$ -	\$ 684	\$ -
Fire	2,788	-	-	-	-	-	-
Emergency Management	-	-	-	-	-	-	-
Total Public Safety	\$ 13,030	\$ -	\$ -	\$ -	\$ -	\$ 684	\$ -
Criminal Justice							
Municipal Court	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City Prosecutor	1,471	-	-	-	-	-	-
Public Defender	-	-	-	-	-	-	-
Total Criminal Justice	\$ 1,471	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation							
Street Transportation	\$ 23	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Aviation	-	209,686	-	-	-	-	-
Public Transit	8,958	-	-	-	-	-	-
Total Transportation	\$ 8,981	\$ 209,686	\$ -	\$ -	\$ -	\$ -	\$ -
Community Development							
Planning and Development Services	\$ 66	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Housing	73,541	-	-	-	-	-	-
Community and Economic Development	14,546	69	567	-	-	453	-
Neighborhood Services	98,807	-	-	-	-	-	-
Total Community Development	\$ 186,960	\$ 69	\$ 567	\$ -	\$ -	\$ 453	\$ -
Community Enrichment							
Parks and Recreation	\$ 617	\$ -	\$ -	\$ -	\$ -	\$ 239	\$ -
Library	333	-	-	-	-	-	-
Golf	-	-	-	-	-	-	8,341
Phoenix Convention Center	-	-	-	-	-	45,595	-
Human Services	43,456	-	250	-	-	-	-
Office of Arts and Culture	19	-	-	-	-	-	-
Total Community Enrichment	\$ 44,425	\$ -	\$ 250	\$ -	\$ -	\$ 45,834	\$ 8,341
Environmental Services							
Water	\$ -	\$ -	\$ 186,864	\$ 91,290	\$ -	\$ -	\$ -
Solid Waste Management	-	-	-	-	126,439	-	-
Public Works	417	-	-	-	-	-	-
Environmental Programs	25	-	225	-	-	-	-
Total Environmental Services	\$ 442	\$ -	\$ 187,089	\$ 91,290	\$ 126,439	\$ -	\$ -
² Contingencies	\$ -	\$ 14,000	\$ 9,000	\$ 4,500	\$ 4,000	\$ 3,000	\$ 50
TOTALS	\$ 255,712	\$ 224,183	\$ 198,537	\$ 96,549	\$ 130,439	\$ 49,971	\$ 8,391

¹ The Office of the Public Safety Manager is shown combined with the Police Department through 2010-11. The Public Safety Manager is eliminated in 2011-12 and the administrative position assigned to this office is assigned to the Police Department.

² The General Fund contingency includes a \$2 million set aside for Fire and \$50 thousand for Neighborhood Services.

2011-2012 ANNUAL BUDGET

**SCHEDULE 6
EXPENDITURES BY DEPARTMENT ¹**
(In Thousands of Dollars)

Program	2009-10 Actual	2010-11		2011-12 Budget	Percent Change from 2010-11		
		Budget	Estimate		Budget	Estimate	
General Government							
Mayor	\$ 1,842	\$ 1,598	\$ 1,438	\$ 1,438	(10.1%)	(0.1%)	
City Council	3,602	3,344	3,354	3,323	(0.6%)	(0.9%)	
City Manager	2,314	2,230	2,204	2,289	2.6%	3.9%	
Government Relations	1,408	1,218	1,234	1,321	8.5%	7.1%	
² Public Information	2,985	2,559	2,660	2,625	2.6%	(1.3%)	
City Auditor	2,509	3,058	2,948	2,575	(15.8%)	(12.6%)	
Equal Opportunity	3,060	2,774	2,717	2,690	(3.0%)	(1.0%)	
Human Resources	12,644	11,059	10,609	11,730	6.1%	10.6%	
Phoenix Employment Relations Board	103	101	134	162	60.8%	20.9%	
Regional Wireless Cooperative	-	-	3,537	3,630	-	2.6%	
Retirement Systems	-	-	-	-	-	-	
Law	4,099	3,922	3,871	3,963	1.0%	2.4%	
Information Technology	3,296	5,739	4,269	33,956	100.0+	100.0+	
City Clerk and Elections	4,983	4,939	4,653	6,293	27.4%	35.2%	
Finance	21,582	22,361	21,597	19,844	(11.3%)	(8.1%)	
Budget and Research	2,827	2,930	3,177	3,191	8.9%	0.4%	
Total General Government	\$ 67,254	\$ 67,832	\$ 68,402	\$ 99,030	46.0%	44.8%	
Public Safety							
³ Police	\$ 546,307	\$ 539,778	\$ 534,099	\$ 548,323	1.6%	2.7%	
Fire	269,117	274,923	263,232	269,490	(2.0%)	2.4%	
Emergency Management	618	576	525	481	(16.5%)	(8.4%)	
Total Public Safety	\$ 816,042	\$ 815,277	\$ 797,856	\$ 818,294	0.4%	2.6%	
Criminal Justice							
Municipal Court	\$ 38,096	\$ 42,110	\$ 39,767	\$ 40,847	(3.0%)	2.7%	
City Prosecutor	16,112	16,321	16,421	16,079	(1.5%)	(2.1%)	
Public Defender	4,536	4,657	4,659	4,708	1.1%	1.1%	
Total Criminal Justice	\$ 58,744	\$ 63,088	\$ 60,847	\$ 61,634	(2.3%)	1.3%	
Transportation							
⁴ Street Transportation	\$ 63,352	\$ 65,584	\$ 66,746	\$ 70,408	7.5%	5.5%	
Aviation	194,786	204,493	203,908	209,686	2.5%	2.8%	
Public Transit	247,094	244,271	238,486	247,576	1.4%	3.8%	
Total Transportation	\$ 505,232	\$ 514,348	\$ 509,140	\$ 527,670	2.6%	3.6%	

2011-2012 ANNUAL BUDGET

**SCHEDULE 6 (continued)
EXPENDITURES BY DEPARTMENT ¹
(In Thousands of Dollars)**

Program	2009-10 Actual	2010-11		2011-12 Budget	Percent Change from 2010-11		
		Budget	Estimate		Budget	Estimate	
Community Development							
² Planning and Development Services	\$ 32,813	\$ 35,984	\$ 33,048	\$ 33,602	(6.6%)	1.7%	
Housing	73,670	82,881	77,264	75,136	(9.3%)	(2.8%)	
⁵ Community and Economic Development	25,899	24,787	30,303	26,859	8.4%	(11.4%)	
² Neighborhood Services	41,471	105,802	48,914	110,429	4.4%	100.0+	
Total Community Development	\$ 173,853	\$ 249,454	\$ 189,529	\$ 246,026	(1.4%)	29.8%	
Community Enrichment							
⁴ Parks and Recreation	\$ 96,854	\$ 97,515	\$ 93,297	\$ 96,395	(1.1%)	3.3%	
² Library	33,709	35,379	34,527	36,070	2.0%	4.5%	
Golf	7,926	8,697	8,299	8,341	(4.1%)	0.5%	
Phoenix Convention Center	46,345	51,308	47,652	47,497	(7.4%)	(0.3%)	
² Human Services	62,833	58,858	63,033	62,377	6.0%	(1.0%)	
Office of Arts and Culture	1,249	1,075	1,101	842	(21.7%)	(23.6%)	
Total Community Enrichment	\$ 248,916	\$ 252,832	\$ 247,909	\$ 251,522	(0.5%)	1.5%	
Environmental Services							
Water	\$ 250,747	\$ 286,986	\$ 268,152	\$ 280,039	(2.4%)	4.4%	
Solid Waste Management	111,429	121,873	114,826	126,439	3.7%	10.1%	
⁴ Public Works	22,906	29,230	19,745	21,261	(27.3%)	7.7%	
Environmental Programs	1,277	1,356	1,508	1,407	3.8%	(6.7%)	
Total Environmental Services	\$ 386,359	\$ 439,445	\$ 404,231	\$ 429,146	(2.3%)	6.2%	
⁵ Contingencies	\$ -	\$ 98,450	\$ -	\$ 84,440	(14.2%)	-	
⁶ Innovation and Efficiency Savings	\$ -	\$ (6,951)	\$ -	\$ -	-	-	
GRAND TOTAL	\$ 2,256,400	\$ 2,493,775	\$ 2,277,914	\$ 2,517,762	1.0%	10.5%	

- ¹ For purposes of this schedule, department budget allocations include Grants and City Improvement debt service payments.
- ² The following consolidations were implemented mid-year in the 2010-11 citywide reorganization: Family Advocacy with Human Services; Historic Preservation with Planning and Development; International and Sister Cities with Community and Economic Development; and portions of Education and Youth with Library Services, Neighborhood Services and Public Information.
- ³ The Office of the Public Safety Manager is shown combined with the Police Department through 2010-11. The Public Safety Manager is eliminated in 2011-12 and the administrative position assigned to this office is assigned to the Police Department.
- ⁴ Engineering and Architectural Services was consolidated as part of the 2010-11 budget cuts. Fiber Optic and Cable utilities are now included in Street Transportation. The remainder of Engineering and Architectural Services is now included in Public Works.
- ⁵ The General Fund contingency includes a \$2 million set aside for Fire and \$50 thousand for Neighborhood Services.
- ⁶ The Innovation and Efficiency Task Force was created in January 2010 and given the goal of achieving \$10 million in savings from April 2010 through June 2011. As of May 2010, \$3,049,000 in savings was identified. The remaining \$6,951,000 was identified after the 2010-11 budget was adopted.

2011-2012 ANNUAL BUDGET

SCHEDULE 7
EXPENDITURES BY DEPARTMENT
BY SOURCE OF FUNDS INCLUDING BUDGET CHANGES
(In Thousands of Dollars)

Program	2011-12	Recommended Changes	Total	General Funds	Enterprise Funds	Special Revenue Funds ¹
General Government						
Mayor	\$ 1,438	\$ -	\$ 1,438	\$ 1,428	\$ -	\$ 10
City Council	3,323	-	3,323	3,323	-	-
City Manager	2,289	-	2,289	1,973	316	-
Government Relations	1,343	(22)	1,321	1,321	-	-
Public Information	2,575	50	2,625	2,319	-	306
City Auditor	2,575	-	2,575	2,575	-	-
Equal Opportunity	2,690	-	2,690	2,287	-	403
Human Resources	11,098	632	11,730	11,008	-	722
Phoenix Employment Relations Board	162	-	162	162	-	-
Regional Wireless Cooperative	3,630	-	3,630	-	-	3,630
Retirement Systems	-	-	-	-	-	-
Law	3,963	-	3,963	3,963	-	-
Information Technology	34,423	(467)	33,956	32,872	343	741
City Clerk and Elections	6,313	(20)	6,293	6,268	-	25
Finance	19,844	-	19,844	17,160	2,159	525
Budget and Research	3,191	-	3,191	3,191	-	-
Total General Government	\$ 98,857	\$ 173	\$ 99,030	\$ 89,850	\$ 2,818	\$ 6,362
Public Safety						
² Police	\$ 549,501	\$ (1,178)	\$ 548,323	\$ 428,454	\$ 684	\$ 119,185
Fire	270,035	(545)	269,490	226,892	-	42,598
Emergency Management	489	(8)	481	30	-	451
Total Public Safety	\$ 820,025	\$ (1,731)	\$ 818,294	\$ 655,376	\$ 684	\$ 162,234
Criminal Justice						
Municipal Court	\$ 41,007	\$ (160)	\$ 40,847	\$ 30,954	\$ -	\$ 9,893
City Prosecutor	16,180	(101)	16,079	14,272	-	1,807
Public Defender	4,732	(24)	4,708	4,708	-	-
Total Criminal Justice	\$ 61,919	\$ (285)	\$ 61,634	\$ 49,934	\$ -	\$ 11,700
Transportation						
Street Transportation	\$ 70,393	\$ 15	\$ 70,408	\$ 22,527	\$ -	\$ 47,881
Aviation	210,031	(345)	209,686	-	209,686	-
Public Transit	247,609	(33)	247,576	19,232	-	228,344
Total Transportation	\$ 528,033	\$ (363)	\$ 527,670	\$ 41,759	\$ 209,686	\$ 276,225

2011-2012 ANNUAL BUDGET

SCHEDULE 7 (continued)
 EXPENDITURES BY DEPARTMENT
 BY SOURCE OF FUNDS INCLUDING BUDGET CHANGES
 (In Thousands of Dollars)

Program	2011-12	Recommended Changes	Total	General Funds	Enterprise Funds	Special Revenue Funds ¹
Community Development						
Planning and Development Services	\$ 33,586	\$ 16	\$ 33,602	\$ 4,995	\$ -	\$ 28,607
Housing	75,136	-	75,136	57	-	75,079
Community and Economic Development	26,910	(51)	26,859	4,886	1,089	20,884
Neighborhood Services	110,332	97	110,429	11,532	-	98,897
Total Community Development	\$ 245,964	\$ 62	\$ 246,026	\$ 21,470	\$ 1,089	\$ 223,467
Community Enrichment						
Parks and Recreation	\$ 96,379	\$ 16	\$ 96,395	\$ 89,567	\$ 239	\$ 6,589
Library	35,006	1,064	36,070	35,277	-	793
Golf	8,341	-	8,341	-	8,341	-
Phoenix Convention Center	47,481	16	47,497	1,307	45,595	595
Human Services	62,388	(11)	62,377	18,493	250	43,634
Office of Arts and Culture	842	-	842	814	-	28
Total Community Enrichment	\$ 250,437	\$ 1,085	\$ 251,522	\$ 145,458	\$ 54,425	\$ 51,639
Environmental Services						
Water	\$ 280,017	\$ 22	\$ 280,039	\$ -	\$ 278,154	\$ 1,885
Solid Waste Management	126,415	24	126,439	-	126,439	-
Public Works	21,941	(680)	21,261	16,400	-	4,861
Environmental Programs	1,407	-	1,407	978	225	204
Total Environmental Services	\$ 429,780	\$ (634)	\$ 429,146	\$ 17,378	\$ 404,818	\$ 6,950
³ Contingencies	\$ 84,440	\$ -	\$ 84,440	\$ 37,890	\$ 34,550	\$ 12,000
GRAND TOTAL	\$ 2,519,455	\$ (1,693)	\$ 2,517,762	\$ 1,059,115	\$ 708,070	\$ 750,577

¹ For purposes of this schedule, department budget allocations include Grants and City Improvement debt service payments.
² The Office of the Public Safety Manager is shown combined with the Police Department through 2010-11. The Public Safety Manager is eliminated in 2011-12 and the administrative position assigned to this office is assigned to the Police Department.
³ The General Fund contingency includes a \$2 million set aside for Fire and \$50 thousand for Neighborhood Services.

**SCHEDULE 8
EXPENDITURES BY DEPARTMENT
AND CHARACTER OF EXPENDITURE**
(In thousands of Dollars)

Program	Personal Services	Contractual Services	Interdepartmental Charges and Credits	Supplies	Equipment and Minor Improvements	Debt Service Payments	Miscellaneous / Transfers	Total
General Government								
Mayor	\$ 1,258	\$ 174	\$ 4	\$ 2	\$ -	\$ -	\$ -	1,438
City Council	3,011	307	4	1	-	-	-	3,323
City Manager	3,269	67	(1,059)	12	-	-	-	2,289
Government Relations	870	444	4	3	-	-	-	1,321
Public Information	2,736	86	(288)	41	50	-	-	2,625
City Auditor	3,571	561	(1,565)	8	-	-	-	2,575
Equal Opportunity	2,755	63	(139)	11	-	-	-	2,690
Human Resources	9,614	3,333	(1,629)	109	-	303	-	11,730
Phoenix Employment Relations Board	143	65	(46)	-	-	-	-	162
Regional Wireless Cooperative	413	4,141	(5,410)	4	-	-	4,482	3,630
Retirement Systems	1,450	85	171	14	-	-	(1,720)	-
Law	9,079	418	(5,669)	135	-	-	-	3,963
Information Technology	23,696	13,749	(2,730)	3,202	-	491	(4,452)	33,956
City Clerk and Elections	6,218	3,289	(3,721)	470	13	21	3	6,293
Finance	25,882	4,180	(10,497)	267	-	12	-	19,844
Budget and Research	3,390	151	(356)	6	-	-	-	3,191
Total General Government	\$ 97,355	\$ 31,113	\$ (32,926)	\$ 4,285	\$ 63	\$ 827	\$ (1,687)	\$ 99,030
Public Safety								
Police	\$ 495,331	\$ 45,625	\$ (7,394)	\$ 8,720	\$ 3,471	\$ 2,948	\$ (378)	548,323
Fire	244,737	10,881	359	10,834	1,285	1,394	-	269,490
Emergency Management	483	76	(84)	6	-	-	-	481
Total Public Safety	\$ 740,551	\$ 56,582	\$ (7,119)	\$ 19,560	\$ 4,756	\$ 4,342	\$ (378)	\$ 818,294
Criminal Justice								
Municipal Court	\$ 29,581	\$ 5,637	\$ 622	\$ 466	\$ 1,216	\$ 3,325	\$ -	40,847
City Prosecutor	15,186	774	50	69	-	-	-	16,079
Public Defender	1,129	3,565	7	7	-	-	-	4,708
Total Criminal Justice	\$ 45,896	\$ 9,976	\$ 679	\$ 542	\$ 1,216	\$ 3,325	\$ -	\$ 61,634
Transportation								
Street Transportation	\$ 56,998	\$ 19,294	\$ (15,447)	\$ 6,754	\$ 2,669	\$ 140	\$ -	70,408
Aviation	73,971	94,984	27,410	11,317	1,764	-	240	209,686
Public Transit	13,290	155,913	11,134	18,772	71	48,396	-	247,576
Total Transportation	\$ 144,259	\$ 270,191	\$ 23,097	\$ 36,843	\$ 4,504	\$ 48,536	\$ 240	\$ 527,670

CITY OF PHOENIX, ARIZONA

2011-2012 ANNUAL BUDGET

SCHEDULE 8 (continued)
EXPENDITURES BY DEPARTMENT
AND CHARACTER OF EXPENDITURE
(In thousands of Dollars)

Program	Personal Services	Contractual Services	Interdepartmental Charges and Credits	Supplies	Equipment and Minor Improvements	Debt Service Payments	Miscellaneous / Transfers	Total
Community Development								
Planning and Development Services	\$ 28,668	\$ 2,914	\$ 1,193	\$ 773	\$ 54	\$ -	\$ -	33,602
Housing	16,183	58,698	(476)	915	299	72	(555)	75,136
Community and Economic Development	11,099	12,371	503	189	-	2,697	-	26,859
Neighborhood Services	21,031	86,307	2,388	601	45	-	57	110,429
Total Community Development	\$ 76,981	\$ 160,290	\$ 3,608	\$ 2,478	\$ 398	\$ 2,769	\$ (498)	\$ 246,026
Community Enrichment								
Parks and Recreation	\$ 64,022	\$ 22,262	\$ 2,524	\$ 5,580	\$ 1,674	\$ 333	\$ -	96,395
Library	22,269	3,446	4,201	6,105	49	-	-	36,070
Golf	5,649	1,045	403	1,119	125	-	-	8,341
Phoenix Convention Center	23,330	21,881	1,117	1,157	-	12	-	47,497
Human Services	28,752	29,952	1,319	2,252	15	87	-	62,377
Office of Arts and Culture	1,239	226	(629)	6	-	-	-	842
Total Community Enrichment	\$ 145,261	\$ 78,812	\$ 8,935	\$ 16,219	\$ 1,863	\$ 432	\$ -	\$ 251,522
Environmental Services								
Water	\$ 128,992	\$ 71,636	\$ 1,519	\$ 75,478	\$ 2,414	\$ -	\$ -	280,039
Solid Waste Management	45,961	23,179	31,060	4,592	16,646	-	5,001	126,439
Public Works	50,625	29,928	(96,264)	32,787	546	3,642	(3)	21,261
Environmental Programs	1,621	161	(399)	24	-	-	-	1,407
Total Environmental Services	\$ 227,199	\$ 124,904	\$ (64,084)	\$ 112,881	\$ 19,606	\$ 3,642	\$ 4,998	\$ 429,146
² Contingencies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 84,440	\$ 84,440
TOTALS	\$ 1,477,502	\$ 731,868	\$ (67,810)	\$ 192,808	\$ 32,406	\$ 63,873	\$ 87,115	\$ 2,517,762

¹ The Office of the Public Safety Manager is shown combined with the Police Department through 2010-11. The Public Safety Manager is eliminated in 2011-12 and the administrative position assigned to this office is assigned to the Police Department.

² The General Fund contingency includes a \$2 million set aside for Fire and \$50 thousand for Neighborhood Services.

2011-2012 ANNUAL BUDGET

SCHEDULE 9
POSITIONS BY DEPARTMENT
 Number of Full Time Equivalent Positions

Program	2009-10	2010-11	^{1/} Additions/Reductions		2011-12
	Actual	Estimate	2010-11	2011-12	Allowances Ending June 30, 2012 Authorized
General Government					
Mayor	13.5	13.5	(2.0)	-	11.5
City Council	40.0	38.0	(8.0)	-	30.0
City Manager	19.0	19.0	(1.0)	-	18.0
Government Relations	5.0	5.0	1.0	-	6.0
Public Information	27.2	27.2	(3.7)	-	23.5
City Auditor	26.5	26.5	-	-	26.5
Equal Opportunity	25.0	25.0	1.0	-	26.0
Human Resources	79.6	79.6	(2.5)	16.0	93.1
Phoenix Employment Relations Board	1.0	1.0	-	-	1.0
Retirement Systems	14.0	14.0	-	-	14.0
Law	210.0	210.0	(6.0)	(1.0)	203.0
Information Technology	202.0	202.0	(11.0)	(9.0)	182.0
City Clerk and Elections	72.0	72.0	(5.0)	(1.0)	66.0
Finance	266.8	266.8	(17.6)	(1.0)	248.2
Budget and Research	27.0	27.0	(1.0)	-	26.0
Regional Wireless Cooperative	5.0	5.0	(1.0)	-	4.0
Total General Government	1,033.6	1,031.6	(56.8)	4.0	978.8
Public Safety					
^{2/} Police	4,827.7	4,827.7	(331.0)	(19.0)	4,477.7
Fire	2,066.2	2,066.2	(58.0)	(4.7)	2,003.5
Emergency Management	6.0	6.0	(1.0)	-	5.0
Total Public Safety	6,899.9	6,899.9	(390.0)	(23.7)	6,486.2
Criminal Justice					
Municipal Court	318.4	318.4	(3.0)	(1.0)	314.4
Public Defender	9.0	9.0	-	-	9.0
Total Criminal Justice	327.4	327.4	(3.0)	(1.0)	323.4
Transportation					
Street Transportation	719.0	719.0	(52.0)	-	667.0
Aviation	850.7	869.7	(28.7)	11.0	852.0
Public Transit	112.0	112.0	29.5	(2.0)	139.5
Total Transportation	1,681.7	1,700.7	(51.2)	9.0	1,658.5
Community Development					
Planning and Development	249.0	249.0	2.0	(2.0)	249.0
Housing	187.2	187.2	5.0	(1.0)	191.2
Community and Economic Development	102.0	101.0	4.0	-	105.0
Neighborhood Services	212.5	212.5	8.0	(3.0)	217.5
Total Community Development	750.7	749.7	19.0	(6.0)	762.7
Community Enrichment					
Parks and Recreation	1,028.3	1,029.0	(28.6)	(1.0)	999.4
Library	330.0	332.0	4.8	19.8	356.6
Golf	95.4	95.4	-	-	95.4
Phoenix Convention Center	278.3	278.3	(2.3)	(3.0)	273.0
Human Services	458.0	458.0	(42.5)	0.8	416.3
Office of Arts and Culture	15.0	15.0	(3.0)	-	12.0
Total Community Enrichment	2,205.0	2,207.7	(71.6)	16.6	2,152.7

CITY OF PHOENIX, ARIZONA

SCHEDULE 9
POSITIONS BY DEPARTMENT
 Number of Full Time Equivalent Positions (Continued)

Program	2009-10 Actual	2010-11 Estimate	1/ Additions/Reductions		2011-12
			2010-11	2011-12	Allowances Ending June 30, 2012 Authorized
Environmental Services					
Water Services	1,527.1	1,524.1	(27.0)	(1.0)	1,496.1
Solid Waste Management	614.0	614.0	(3.7)	-	610.3
Public Works	567.4	567.4	(48.4)	(1.0)	518.0
Environmental Programs	14.0	14.0	(1.0)	-	13.0
Total Environmental Services	2,722.5	2,719.5	(80.1)	(2.0)	2,637.4
TOTAL	15,620.8	15,636.5	(633.7)	(3.1)	14,999.7

1. Additions/Reductions reflect the combined total of budget reductions, budget additions and new positions associated with opening new facilities.
2. The Office of the Public Safety Manager is shown combined with the Police Department through 2010-11. The Public Safety Manager position is eliminated in 2011-12 and the administrative position assigned to this office is assigned to the Police Department.

2011-2012 ANNUAL BUDGET

SCHEDULE 10
CAPITAL IMPROVEMENT PROGRAM
FINANCED FROM OPERATING FUNDS
(In Thousands of Dollars)

Program	2009-10 Actual	2010-11 Estimate	2011-12 Budget
Arts and Cultural Facilities	\$ 327	\$ 450	\$ 1,195
Aviation	13,219	38,957	53,590
Economic Development	1,136	6,118	6,545
Energy Conservation	1,494	6,044	17,747
Facilities Management	482	875	1,752
Historic Preservation	-	8	87
Housing	29,473	35,625	44,068
Information Technology	1,780	7,675	10,256
Libraries	568	408	1,455
Neighborhood Services	969	1,475	3,967
Parks, Recreation and Mountain Preserves	15,249	36,276	46,820
Phoenix Convention Center	1,179	1,351	2,212
Public Transit	3,617	4,825	26,179
Solid Waste Disposal	2,052	13,422	14,365
Street Transportation and Drainage	45,687	50,643	70,785
Wastewater	23,832	40,144	72,778
Water	58,476	73,878	112,520
Total	\$ 199,540	\$ 318,174	\$ 486,321

Source of Funds

General Funds:

General Funds	\$ 695	\$ 1,441	\$ 3,733
Library	1	-	-
Total General Funds	\$ 696	\$ 1,441	\$ 3,733

Special Revenue Funds:

Parks and Preserves	\$ 14,843	\$ 36,182	\$ 46,534
Transit 2000	3,210	3,718	16,426
Development Services	35	2	66
Capital Construction	21,963	11,863	26,250
Arizona Highway Users	22,520	35,636	44,485
Public Transit	248	212	8,766
Community Reinvestment	1,136	6,116	4,400
Community Development Block Grants (CDBG)	624	983	3,310
Other Restricted	1,858	5,912	16,140
Grant Funds	32,497	45,568	57,925
Total Special Revenue Funds	\$ 98,934	\$ 146,192	\$ 224,302

Enterprise Funds:

Aviation	\$ 13,607	\$ 39,971	\$ 54,721
Convention Center	1,018	1,351	2,167
Solid Waste	2,326	13,650	14,682
Wastewater	24,205	40,863	73,558
Water	58,754	74,706	113,158
Total Enterprise Funds	\$ 99,910	\$ 170,541	\$ 258,286

Total Operating Funds	\$ 199,540	\$ 318,174	\$ 486,321
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**SCHEDULE 11: DEBT SERVICE EXPENDITURES
BY PROGRAM, SOURCE OF FUNDS AND TYPE OF EXPENDITURE**
(In Thousands of Dollars)

Program	2009 - 10 Actual			2010 - 11 Estimate			2011 - 12 Budget		
	Principal	Interest &		Principal	Interest &		Principal	Interest &	
		Other ¹	Total		Other ¹	Total		Other ¹	Total
Aviation	\$ 26,735	\$ 52,827	\$ 79,562	\$ 28,525	\$ 79,686	\$ 108,211	\$ 33,975	\$ 82,528	\$ 116,503
Cultural Facilities	2,275	6,538	8,813	2,350	7,192	9,542	5,180	7,944	13,124
Economic Development	13,270	16,811	30,081	14,700	25,856	40,556	18,185	25,297	43,482
Environmental Programs	-	360	360	215	467	682	225	581	806
Fire Protection	-	3,502	3,502	715	4,141	4,856	-	4,728	4,728
Freeway Mitigation	-	407	407	260	407	667	275	397	672
Golf	-	20	20	-	-	-	-	1	1
Historic Preservation	1,025	510	1,535	25	467	492	5	478	483
Human Services	185	518	703	195	648	843	40	637	677
Information Systems	-	765	765	2,215	892	3,107	2,350	857	3,207
Libraries	1,280	3,616	4,896	1,555	4,042	5,597	3,185	4,185	7,370
Local Streets/Street Improvements/Lighting	-	4,494	4,494	-	5,418	5,418	290	5,903	6,193
Maintenance Service Centers	-	522	522	375	545	920	400	530	930
Major Streets and Freeways	28,285	2,961	31,246	29,740	1,507	31,247	6,266	15,735	22,001
Municipal Administration Building	-	50	50	-	50	50	-	50	50
Neighborhood Preservation & Senior Services Centers	15	2,548	2,563	1,495	2,877	4,372	825	2,857	3,682
Parks & Recreation/Open Space	10,537	10,873	21,410	9,130	8,930	18,060	15,895	9,439	25,334
Phoenix Convention Center	1,795	16,797	18,592	1,895	18,421	20,316	2,460	16,732	19,192
Police, Fire, and Computer Tech	1,665	4,144	5,809	-	4,179	4,179	1,940	4,210	6,150
Police Protection	3,135	5,125	8,260	5,935	5,830	11,765	2,480	6,477	8,957
Public Housing	1,135	1,209	2,344	1,195	1,433	2,628	260	1,834	2,094
Public Transit	21,063	22,896	43,959	24,278	21,844	46,122	27,765	20,631	48,396
Solid Waste Disposal	6,110	6,681	12,791	6,430	6,406	12,836	8,045	6,681	14,726
Storm Sewer	15,420	10,944	26,364	14,295	11,178	25,473	21,095	10,864	31,959
Street Light Refinancing	220	41	261	135	32	167	280	26	306
Wastewater	25,605	44,138	69,743	26,185	44,715	70,900	37,253	56,412	93,665
Water	38,222	74,094	112,316	40,085	70,959	111,044	44,125	71,498	115,623
Early Redemption	80,748	7,311	88,059	32,358	4,584	36,942	(37,084)	4	(37,080)
General Government Nonprofit Corporation Bonds	16,227	11,918	28,145	775	11,105	11,880	805	14,600	15,405
Bond Issuance Costs	-	986	986	-	261	261	-	1,660	1,660
Total Program	\$ 294,952	\$ 313,606	\$ 608,558	\$ 245,061	\$ 344,072	\$ 589,133	\$ 196,520	\$ 373,776	\$ 570,296

¹ Other expenditures include trustee and consultant fees

SCHEDULE 11: DEBT SERVICE EXPENDITURES (continued)
BY PROGRAM, SOURCE OF FUNDS AND TYPE OF EXPENDITURE
(In Thousands of Dollars)

Source of Funds	2009 - 10 Actual			2010 - 11 Estimate			2011 - 12 Budget		
	Principal	Interest & Other ¹	Total	Principal	Interest & Other ¹	Total	Principal	Interest & Other ¹	Total
Operating Funds									
Secondary Property Tax	\$ 127,395	\$ 73,966	\$ 201,361	\$ 82,713	\$ 73,328	\$ 156,041	\$ 28,036	\$ 71,721	\$ 99,757
Sports Facilities	3,490	6,382	9,872	4,410	15,790	20,200	7,765	15,530	23,295
Arizona Highway User Revenue	28,285	2,961	31,246	29,740	1,507	31,247	6,266	15,735	22,001
City Improvement									
General	13,962	11,918	25,880	-	10,223	10,223	-	13,749	13,749
Housing	25	49	74	25	49	74	25	47	72
Transit 2000	21,063	22,896	43,959	24,278	21,844	46,122	27,765	20,631	48,396
Various Capital Funds	2,265	-	2,265	775	882	1,657	805	851	1,656
Aviation	26,735	50,798	77,533	28,525	49,488	78,013	33,975	48,095	82,070
Convention Center	1,795	16,797	18,592	1,895	16,699	18,594	2,460	16,732	19,192
Golf	-	20	20	-	-	-	-	1	1
Solid Waste	6,110	6,680	12,790	6,430	6,406	12,836	8,045	6,681	14,726
Wastewater	25,605	44,138	69,743	26,185	44,715	70,900	37,253	56,412	93,665
Water	38,222	74,094	112,316	40,085	70,959	111,044	44,125	71,498	115,623
Total Operating Funds	\$ 294,952	\$ 310,699	\$ 605,651	\$ 245,061	\$ 311,890	\$ 556,951	\$ 196,520	\$ 337,683	\$ 534,203
Capital Funds									
Nonprofit Corporation Bonds									
Aviation	-	2,030	2,030	-	2,679	2,679	-	1,275	1,275
Convention Center	-	-	-	-	1,722	1,722	-	-	-
Other	-	-	-	-	150	150	-	410	410
Golf	-	-	-	-	-	-	-	-	-
Wastewater	-	124	124	-	-	-	-	700	700
Water	-	313	313	-	-	-	-	250	250
Passenger Facility Charges	-	-	-	-	27,631	27,631	-	33,158	33,158
2006 Bonds	-	440	440	-	-	-	-	-	-
GO Bond Capital Reserve	-	-	-	-	-	-	-	300	300
Total Capital Funds	\$ -	\$ 2,907	\$ 2,907	\$ -	\$ 32,182	\$ 32,182	\$ -	\$ 36,093	\$ 36,093
Total Source of Funds	\$ 294,952	\$ 313,606	\$ 608,558	\$ 245,061	\$ 344,072	\$ 589,133	\$ 196,520	\$ 373,776	\$ 570,296

¹ Other expenditures include other debt service costs (i.e., trustee and consultant fees)

SCHEDULE 12
2011-2012 STATE EXPENDITURE LIMITATION
(In Thousands of Dollars)

	General and Special Revenue Funds	Federal Funds	AHUR Funds	Public Housing Funds	Aviation Funds	Water Funds	Convention Center Funds	Wastewater Funds	Golf Funds	Solid Waste Funds	Subtotal	Capital Projects Funds	Grand Total
A. Total Expenditures	\$1,754,819	\$218,604	\$111,014	\$98,343	\$360,974	\$427,318	\$71,330	\$263,772	\$8,392	\$159,847	\$3,474,413	\$826,776	\$4,301,189
B. Current Year Encumbrances /Expenditure Carryovers	(52,645)	(35,195)	(13,766)	(10,031)	(21,658)	(51,278)	(1,070)	(24,267)	(8)	(19,501)	(229,419)	(650,673)	(880,092)
C. Prior Year Encumbrances-Net of Recovery	52,796	38,144	14,830	11,635	20,796	54,053	1,118	24,671	9	17,951	236,003	873,292	1,109,295
D. Reclassify Staff and Administrative and In-Lieu Tax	(47,291)	-	-	302	5,673	22,345	2,277	10,287	253	6,154	-	-	-
E. Net Expenditures	<u>\$1,707,679</u>	<u>\$221,553</u>	<u>\$112,078</u>	<u>\$100,249</u>	<u>\$365,785</u>	<u>\$452,438</u>	<u>\$73,655</u>	<u>\$274,463</u>	<u>\$8,646</u>	<u>\$164,451</u>	<u>\$3,480,997</u>	<u>\$1,049,395</u>	<u>\$4,530,392</u>
F. Voter-Approved Alternative Expenditure Limitation													<u>5,480,270</u>
G. Expenditures Over(Under) Voter-Approved Alternative Expenditure Limitation													<u>(\$949,878)</u>

2011-2012 ANNUAL BUDGET

SCHEDULE 13

**GENERAL FUND (001-0001)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)**

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ 74,413
<u>Revenue</u>		
General Property Taxes - Primary	\$ 117,143	
Service Charges for Current Service	69,809	
Vehicle License Tax	48,045	
Fines and Forfeitures	20,759	
Use of Money and Property	10,613	
Parking Meters	2,200	
Other Revenues	<u>1,585</u>	
Total Revenue		<u>270,154</u>
<u>Recovery of Prior Years' Expenses</u>		<u>1,500</u>
<u>Interfund Transfers</u>		
From: Excise Tax Fund	\$ 650,937	
Water Funds:		
Central Service Cost Allocations	10,215	
In-Lieu Property Tax Payment	12,130	
Wastewater Funds:		
Central Service Cost Allocations	2,263	
In-Lieu Property Tax Payment	8,024	
Aviation:		
Central Service Cost Allocations	5,673	
Solid Waste:		
Central Service Cost Allocations	5,035	
In-Lieu Property Tax Payment	1,119	
Convention Center:		
Central Service Cost Allocations	2,277	
Golf Courses Parks Administration	253	
Public Housing:		
In-Lieu Property Tax Payment	302	
ASU Facilities Operations Fund	650	
Downtown Community Reinvestment Fund	1,721	
Development Services:		
Central Service Cost Allocations	2,930	
Cable Communications	5,224	
Sports Facilities		
Central Service Cost Allocations	105	
Phoenix Union Parking Maintenance	79	
T2000 Central Service Costs	407	
Neighborhood Protection Central Service Costs	109	
Public Safety Enhancement Central Service Costs	55	
Public Safety Expansion Central Service Costs	278	
Housing Central Office Central Service Costs	<u>200</u>	
Sub-Total Transfers From:		<u>709,986</u>
To: Parks and Recreation Fund	\$ (72,844)	
Library Fund	(34,021)	
City Improvement Fund	(13,749)	
Infrastructure Repayment Agreements	(298)	
Arizona Highway User Fund	(450)	
Retiree Rate Stabilization Fund	<u>(1,029)</u>	
Sub-Total Transfers To:		<u>(122,391)</u>
Total Interfund Transfers		<u>587,595</u>
TOTAL AVAILABLE FOR APPROPRIATION		<u>\$ 933,662</u>

SCHEDULE 13 (continued)

GENERAL FUND (001-0001)

SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012

(In Thousands of Dollars)

REQUIREMENTS

<u>Operating</u>		
Police	\$ 428,455	
Fire	226,892	
Contingencies	37,890	
Information Technology	32,418	
Municipal Court	30,954	
Street Transportation	20,956	
Public Transit	19,232	
Human Services	18,493	
Public Works	16,400	
Finance	17,160	
City Prosecutor	14,272	
Neighborhood Services	11,532	
Human Resources	11,008	
City Clerk and Elections	6,267	
Planning and Development Services	4,995	
Community and Economic Development	4,886	
Public Defender	4,708	
Law	3,963	
City Council	3,323	
Budget and Research	3,191	
City Auditor	2,575	
Equal Opportunity	2,287	
City Manager	1,973	
Mayor	1,428	
Phoenix Convention Center	1,307	
Government Relations	1,321	
Environmental Programs	978	
Office of Arts and Culture	814	
Phoenix Employment Relations Board	162	
Housing	57	
Emergency Management	30	
Public Information	2	
Total Operating Budget		<u>929,929</u>
<u>Capital</u>		
Information Technology	\$ 1,686	
Facilities Management	1,502	
Energy Conservation	500	
Phoenix Convention Center	45	
Total Capital Budget		<u>3,733</u>
TOTAL REQUIREMENTS		<u><u>933,662</u></u>
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		<u><u>\$ -</u></u>

SCHEDULE 14

PARKS AND RECREATION FUND (009-0003)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ -
<u>Revenue</u>		
Primary Property Taxes		<u>9,620</u>
Parks and Recreation Fee Revenue		
Cricket Pavilion	\$ 1,631	
Miscellaneous and Other	1,555	
South Mountain Park	1,102	
Ballpark Fees	750	
Maryvale Stadium / Milwaukee Brewers	632	
Swimming Pools	553	
Papago Stadium / Oakland A's	454	
Rental of Property	176	
Concessions	140	
Municipal Stadium	90	
Alcohol Beverage Permit	50	
Swimming Pool Construction Fee	20	
Interest and Other	<u>(50)</u>	
Total Fee Revenue		<u>7,103</u>
Interfund Transfer from General Fund		<u>72,844</u>
TOTAL AVAILABLE FOR APPROPRIATION		<u><u>89,567</u></u>
 REQUIREMENTS		
Parks and Recreation Department		<u>89,567</u>
TOTAL REQUIREMENTS		<u><u>89,567</u></u>
 ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		 <u><u>\$ -</u></u>

SCHEDULE 15

LIBRARY FUND (007-0002)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ -
<u>Revenue</u>		
Fees and Fines	\$ 1,195	
Rentals/Interest	<u>61</u>	
Total Revenue		<u>1,256</u>
Interfund Transfer from General Fund		<u>34,021</u>
TOTAL AVAILABLE FOR APPROPRIATION		<u><u>35,277</u></u>
REQUIREMENTS		
Library		<u>35,277</u>
TOTAL REQUIREMENTS		<u><u>35,277</u></u>
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		<u><u>\$ -</u></u>

SCHEDULE 16

CABLE COMMUNICATION FUND (025-0028)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011	\$	-
Operating Revenues		9,566
Interfund Transfer To General Fund - Residual Fund Balance		(5,224)
TOTAL AVAILABLE FOR APPROPRIATION		4,342

REQUIREMENTS

Operating

Public Information	\$	2,317	
Street Transportation		1,571	
Information Technology		454	

TOTAL REQUIREMENTS		4,342
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012	\$	-

SCHEDULE 17

EXCISE TAX FUND (010-0004)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Revenue

Privilege License Tax	\$ 308,309	
State Income Tax	122,065	
State Sales Tax	110,696	
Transit 2000	107,640	
Utility Privilege License and Franchise	89,707	
Police - 2007 Public Safety Expansion	43,012	
Convention Center Excise Tax	39,685	
Parks and Preserves	26,910	
Other Miscellaneous	18,995	
Police - Neighborhood Protection	18,837	
Capital Construction	17,377	
Police - Public Safety Enhancement	15,257	
Sports Facilities Excise Tax	14,386	
Fire - 2007 Public Safety Expansion	10,754	
Fire - Public Safety Enhancement	9,354	
Fire - Neighborhood Protection	6,726	
Alcohol Beverage Licenses	2,800	
Privilege License Fees	2,200	
Block Watch - Neighborhood Protection	1,345	
Other Business Licenses	400	
Privilege License Application Fees	260	
Amusement Machines	70	
	<hr/>	
Total Revenue		<hr/> 966,785

Interfund Transfers

To:	General Fund	\$ (650,937)	
	Transit 2000 Fund	(107,640)	
	Police - 2007 Public Safety Expansion	(43,012)	
	Convention Center Fund	(39,685)	
	Parks and Preserves Fund	(26,910)	
	Police - Neighborhood Protection	(18,837)	
	Capital Construction	(17,377)	
	Police - Public Safety Enhancement	(15,257)	
	Sports Facilities Fund	(14,386)	
	Fire - 2007 Public Safety Expansion	(10,754)	
	Fire - Public Safety Enhancement	(9,354)	
	Fire - Neighborhood Protection	(6,726)	
	Stormwater	(4,565)	
	Block Watch - Neighborhood Protection	(1,345)	
		<hr/>	
Total Interfund Transfers			<hr/> (966,785)

TOTAL AVAILABLE FOR APPROPRIATION

\$ -

SCHEDULE 18

POLICE NEIGHBORHOOD PROTECTION FUND (004-1345)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ (9,389) *
Interest Revenue		<u>(162)</u>
<u>Interfund Transfers</u>		
From: Excise Tax Fund	\$ 18,837	
To: Infrastructure Repayment Agreements	(23)	
General Fund Central Service Costs	<u>(109)</u>	
Total Interfund Transfers		<u>18,705</u>
TOTAL AVAILABLE FOR APPROPRIATION		<u><u>9,154</u></u>
REQUIREMENTS		
Police Department		<u>19,758</u>
TOTAL REQUIREMENTS		<u><u>19,758</u></u>
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		<u><u>\$ (10,604) *</u></u>

* The dedicated public safety funds have been severely impacted by declines in sales tax revenues. In November 2010, the Mayor and City Council adopted a plan to balance Police by June 30, 2015.

SCHEDULE 19

FIRE NEIGHBORHOOD PROTECTION FUND (004-1344)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$	(3,704) *
Interest Revenue			<u>(60)</u>
<u>Interfund Transfers</u>			
From: Excise Tax Fund	\$ 6,726		
To: Infrastructure Repayment Agreements	<u>(8)</u>		
Total Interfund Transfers			<u>6,718</u>
TOTAL AVAILABLE FOR APPROPRIATION			<u><u>2,954</u></u>
REQUIREMENTS			
Fire Department			<u>7,314</u>
TOTAL REQUIREMENTS			<u><u>7,314</u></u>
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		\$	<u><u>(4,360)</u></u> *

* The dedicated public safety funds have been severely impacted by declines in sales tax revenues. In November 2010, the Mayor and City Council adopted a plan to balance Fire by June 30, 2014.

SCHEDULE 20

BLOCK WATCH NEIGHBORHOOD PROTECTION FUND (004-1346)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ 1,716
Recovery of Damage Claims		<u>270</u>
<u>Interfund Transfers</u>		
From: Excise Tax Fund	\$ 1,345	
To: Infrastructure Repayment Agreements	<u>(2)</u>	
Total Interfund Transfers		<u>1,343</u>
TOTAL AVAILABLE FOR APPROPRIATION		<u><u>3,329</u></u>
REQUIREMENTS		
Blockwatch Grants		<u>1,200</u>
TOTAL REQUIREMENTS		<u><u>1,200</u></u>
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		<u><u>\$ 2,129</u></u>

SCHEDULE 21

POLICE 2007 PUBLIC SAFETY EXPANSION FUND (042-1432)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$	(151) *
Interest Revenue			<u>100</u>
<u>Interfund Transfers</u>			
From: Excise Tax Fund	\$	43,012	
To: Infrastructure Repayment Agreements		(52)	
General Fund Central Service Costs		<u>(238)</u>	
Total Interfund Transfers			<u>42,722</u>
TOTAL AVAILABLE FOR APPROPRIATION			<u><u>42,671</u></u>
REQUIREMENTS			
Police Department			<u>48,830</u>
TOTAL REQUIREMENTS			<u><u>48,830</u></u>
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		\$	<u><u>(6,159) *</u></u>

* The dedicated public safety funds have been severely impacted by declines in sales tax revenues. In November 2010, the Mayor and City Council adopted a plan to balance Police by June 30, 2015.

SCHEDULE 22

FIRE 2007 PUBLIC SAFETY EXPANSION FUND (042-1433)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ (487) *
Interest Revenue		<u>40</u>
<u>Interfund Transfers</u>		
From: Excise Tax Fund	\$ 10,754	
To: Infrastructure Repayment Agreements	(13)	
General Fund Central Service Costs	<u>(40)</u>	
Total Interfund Transfers		<u>10,701</u>
TOTAL AVAILABLE FOR APPROPRIATION		<u><u>10,254</u></u>

REQUIREMENTS

Fire Department		<u>13,968</u>
TOTAL REQUIREMENTS		<u><u>13,968</u></u>
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		<u><u>\$ (3,714) *</u></u>

* The dedicated public safety funds have been severely impacted by declines in sales tax revenues. In November 2010, the Mayor and City Council adopted a plan to balance Fire by June 30, 2014.

SCHEDULE 23

POLICE PUBLIC SAFETY ENHANCEMENT FUND (041-1373)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ (3,949) *
<u>Interfund Transfers</u>		
From: Excise Tax Fund	15,257	
To: General Fund Central Service Costs	<u>(55)</u>	
Total Interfund Transfers		<u>15,202</u>
TOTAL AVAILABLE FOR APPROPRIATION		<u><u>11,253</u></u>
 REQUIREMENTS		
<u>Operating</u>		
Police Department	\$ 19,364	
Emergency Management	<u>451</u>	
TOTAL REQUIREMENTS		<u><u>19,815</u></u>
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		<u><u>\$ (8,562) *</u></u>

* The dedicated public safety funds have been severely impacted by declines in sales tax revenues. In November 2010, the Mayor and City Council adopted a plan to balance Police by June 30, 2015.

SCHEDULE 24

FIRE PUBLIC SAFETY ENHANCEMENT FUND (041-1374)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011	\$	(5,362) *
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Interfund Transfer from Excise Tax Fund	\$	9,354
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TOTAL AVAILABLE FOR APPROPRIATION		<u>3,992</u>
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REQUIREMENTS

Fire Department	\$	11,242
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TOTAL REQUIREMENTS		<u>11,242</u>
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ESTIMATED ENDING FUND BALANCE JUNE 30, 2012	\$	<u>(7,250) *</u>
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* The dedicated public safety funds have been severely impacted by declines in sales tax revenues. In November 2010, the Mayor and City Council adopted a plan to balance Fire by June 30, 2014.

SCHEDULE 25

PARKS AND PRESERVES FUND (094-1022)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011	\$ 37,811
Interest Revenue	<u>600</u>
Recovery of Prior Years' Expenses	<u>400</u>
<u>Interfund Transfers</u>	
From: Excise Tax Fund	\$ 26,910
To: Infrastructure Repayment Agreements	<u>(33)</u>
Total Interfund Transfers	<u>26,877</u>
TOTAL AVAILABLE FOR APPROPRIATION	<u><u>65,688</u></u>
REQUIREMENTS	
Parks and Recreation Department	<u>2,002</u>
Parks, Recreation and Mountain Preserves Pay-As-You-Go Capital	<u>46,534</u>
TOTAL REQUIREMENTS	<u><u>48,536</u></u>
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012	<u><u>\$ 17,152</u></u>

SCHEDULE 26

TRANSIT 2000 FUND (012-1204, 1311, 1312, 1364)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ 222,810
<u>Revenue</u>		
Fare Box	\$ 36,571	
Bus Shelter Advertising	3,100	
Light Rail	7,312	
Interest/Other	<u>5,343</u>	
Total Revenue		<u>52,326</u>
<u>Recovery of Prior Years' Expenses</u>		<u>2,000</u>
<u>Interfund Transfers</u>		
From: Excise Tax Fund	\$ 107,640	
Regional Transit Fund	4,474	
To: City Improvement Fund	(48,396)	
Infrastructure Repayment Agreements	(129)	
General Fund Central Service Costs	<u>(407)</u>	
Total Interfund Transfers		<u>63,182</u>
TOTAL AVAILABLE FOR APPROPRIATION		<u><u>340,318</u></u>
 <u>REQUIREMENTS</u>		
<u>Operating</u>		
Public Transit	\$ 150,503	
Contingencies	<u>10,000</u>	
Total Operating		<u>160,503</u>
<u>Capital</u>		
Public Transit	\$ 16,096	
Office of Arts and Culture	292	
Information Technology	<u>38</u>	
Total Capital		<u>16,426</u>
TOTAL REQUIREMENTS		<u><u>176,929</u></u>
 ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		 <u><u>\$ 163,389</u></u>

SCHEDULE 27

COURT AWARD FUND (005-0025)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011	\$	1,946
Court Award Funds		11,425
TOTAL AVAILABLE FOR APPROPRIATION		13,371

REQUIREMENTS

<u>Operating</u>		
Police Department	\$	11,152
Law (City Prosecutor)		282
Total Operating		11,434
TOTAL REQUIREMENTS		11,434
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012	\$	1,937

SCHEDULE 28

DEVELOPMENT SERVICES FUND (011-0012)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011	\$	12,332
Development Services Fees		33,100
Interfund Transfer To General Fund - Central Service Cost Allocation		(2,930)
TOTAL AVAILABLE FOR APPROPRIATION		42,502

REQUIREMENTS

Operating

Planning and Development Services	\$	28,163	
Contingency		2,000	
Fire		1,064	
Total Operating			31,227

Capital

Information Technology	\$	66	
Total Capital			66

TOTAL REQUIREMENTS		31,293
 ESTIMATED ENDING FUND BALANCE JUNE 30, 2012	 \$	 11,209

SCHEDULE 29

CAPITAL CONSTRUCTION FUND (020-0059, 1021, 2012)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011	\$	8,553
Interest and Other Revenue		125
Recovery of Prior Years' Expenses		400
Interfund Transfer From Excise Tax Fund		17,377
TOTAL AVAILABLE FOR APPROPRIATION		26,455

REQUIREMENTS

Operating

Street Transportation	\$	135
Environmental Programs Department		70
Total Operating		205

Capital

Streets - Other Streets	\$	20,625
Streets - Storm Sewers		1,745
Environmental Programs		1,611
Streets - Major Streets		1,475
Streets - Traffic Improvements		794
Total Capital		26,250

TOTAL REQUIREMENTS		26,455
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ESTIMATED ENDING FUND BALANCE JUNE 30, 2012	\$	-
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SCHEDULE 30

SPORTS FACILITIES FUND (019-0024)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$	27,039
Interest			<u>395</u>
<u>Interfund Transfers</u>			
From: Excise Tax Fund	\$	14,386	
To: General Fund - Central Service Cost Allocations		(105)	
Phoenix Union Parking Maintenance		<u>(79)</u>	
Total Interfund Transfers			<u>14,202</u>
TOTAL AVAILABLE FOR APPROPRIATION			<u><u>41,636</u></u>

REQUIREMENTS

<u>Operating</u>			
Police Department	\$	1,106	
Phoenix Convention Center		470	
Economic Development		135	
Finance		<u>129</u>	
Total Operating			<u>1,840</u>
<u>Debt Service</u>			<u>23,295</u>
TOTAL REQUIREMENTS			<u><u>25,135</u></u>
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		\$	<u><u>16,501</u></u>

SCHEDULE 31

ARIZONA HIGHWAY USER REVENUE FUNDS (008-0007, 0008)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ 19,283
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Revenues

Highway User Revenue	90,226	
Interest	600	
Other	300	
		<hr/>

Total Revenues		<hr/> 91,126
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Recovery of Prior Years' Expenses		<hr/> 800
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Interfund Transfer From General Fund		<hr/> 450
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TOTAL AVAILABLE FOR APPROPRIATION		<hr/> <hr/> 111,659
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REQUIREMENTS

Operating

Street Transportation		44,528
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Debt Service

Major Streets		22,001
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Capital

Other Streets	20,143	
Major Streets	16,162	
Traffic Improvements	7,480	
Art & Cultural Facilities	700	
		<hr/>

Total Capital		<hr/> 44,485
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TOTAL REQUIREMENTS		<hr/> <hr/> 111,014
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ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		<hr/> <hr/> \$ 645
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SCHEDULE 32

REGIONAL TRANSIT FUND (021-0016-17, 1008, 1025, 1389)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ 6,468
<u>Revenue</u>		
Regional and Multi-City	\$ 28,837	
Other	<u>27</u>	
Total Revenue		<u>28,864</u>
Interfund Transfer To Transit 2000 Fund		<u>(4,474)</u>
TOTAL AVAILABLE FOR APPROPRIATION		<u><u>30,858</u></u>
 REQUIREMENTS		
Public Transit		<u>20,487</u>
Public Transit Pay-As-You-Go Capital		<u>8,766</u>
TOTAL REQUIREMENTS		<u><u>29,253</u></u>
 ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		 <u><u>\$ 1,605</u></u>

SCHEDULE 33

COMMUNITY REINVESTMENT FUND (045-0290-0299)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ 9,120
Community Reinvestment Contributions		<u>3,854</u>
<u>Interfund Transfers</u>		
To: General Fund	(1,721)	
City Improvement Capital Fund	<u>(2,000)</u>	
Total Interfund Transfers		<u>(3,721)</u>
TOTAL AVAILABLE FOR APPROPRIATION		<u><u>9,253</u></u>
REQUIREMENTS		
Economic Development Operating Costs		<u>333</u>
Economic Development Pay-As-You-Go Capital		<u>4,400</u>
TOTAL REQUIREMENTS		<u><u>4,733</u></u>
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		<u><u>\$ 4,520</u></u>

SCHEDULE 34

**GENERAL OBLIGATION BOND INTEREST AND REDEMPTION FUND
SECONDARY PROPERTY TAX (027-0027)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)**

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ 100
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Revenue

Secondary Property Tax Levy	\$ 94,529	
Interest/Other	<u>5,228</u>	

Total Revenue		<u>99,757</u>
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TOTAL AVAILABLE FOR APPROPRIATION		<u><u>99,857</u></u>
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REQUIREMENTS

<u>Debt Service</u>		<u>99,757</u>
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TOTAL REQUIREMENTS		<u><u>99,757</u></u>
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ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		<u><u>\$ 100</u></u>
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SCHEDULE 35

IMPACT FEE PROGRAM ADMINISTRATION FUND (031-1339)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ 223
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Revenue

Impact Fee Program Administration	\$ 200	
Interest/Other	<u>3</u>	

Total Revenue		<u>203</u>
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TOTAL AVAILABLE FOR APPROPRIATION		<u><u>426</u></u>
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REQUIREMENTS

Operating

Planning and Development Services	<u>\$ 378</u>	
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Total Operating		<u>378</u>
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TOTAL REQUIREMENTS		<u><u>378</u></u>
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ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		<u><u>\$ 48</u></u>
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SCHEDULE 36

REGIONAL WIRELESS COOPERATIVE (120-1450)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011	\$	532
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Other Membership Participation		3,622
		3,622

TOTAL AVAILABLE FOR APPROPRIATION		4,154
		4,154

REQUIREMENTS

<u>Operating</u>		3,630
		3,630

TOTAL REQUIREMENTS		3,630
		3,630

ESTIMATED ENDING FUND BALANCE JUNE 30, 2012	\$	524
		524

SCHEDULE 37

CITY IMPROVEMENT FUNDS (013-xxxx)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011 \$ 701

Interfund Transfers

From: General Fund	\$ 13,749
Transit 2000	48,396
Housing	72
Capital Fund	<u>1,656</u>

Total Interfund Transfers 63,873

TOTAL AVAILABLE FOR APPROPRIATION 64,574

REQUIREMENTS

Operating

Public Transit (013-0630, 0642, 0649)	\$ 48,396
Vehicle Lease Purchase/Rate Stabilization(013-0647)	4,316
Municipal Court Building (013-0637)	3,325
City Hall (013-0632)	1,798
Police Precincts (013-0622)	1,658
Arizona Center (013-0031)	727
Adams Street Garage (013-0638)	640
Fire Vehicles (013-0620, 0648)	521
Amphitheater (013-0026, 0631)	521
Personnel/Payroll System (CHRIS) (013-0642)	355
Public Works Vehicles (013-0620, 0646)	354
Rio Salado Project (013-0642)	299
Police Vehicles and Equipment (013-0620, 0646)	273
Driver Training Facility (013-0646)	178
Personnel Building Lease and Renovation (013-0630)	125
Police Training Academy (013-0642)	87
Whispering Willows (013-0631)	72
Street Vehicles (013-0646)	50
Human Services LARC (013-0642)	42
Municipal / Papago Stadium Improvement (013-0631)	39
Parks Improvements (013-0620, 0646, 0648)	24
City Clerk Micrographics Building (013-0646)	21
Information Technology Equipment (013-0648)	18
Public Works Okemah Service Center (013-0642)	16
Human Services - Vehicles (013-0620, 0648)	9
Finance Various Projects (013-0646, 0648)	7
Finance Vehicles (013-0646)	<u>2</u>

Total Operating 63,873

TOTAL REQUIREMENTS 63,873

ESTIMATED ENDING FUND BALANCE JUNE 30, 2012 \$ 701

SCHEDULE 38

AFFORDABLE HOUSING FUNDS (068-0240-0246, 0249)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011	\$	2,535
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Revenue

Public Housing Rentals	\$	4,286	
Development Contributions		750	
Interest		5	
Other Miscellaneous		207	
		207	

Total Revenue		5,248
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TOTAL AVAILABLE FOR APPROPRIATION		7,783
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REQUIREMENTS

Operating

Housing	\$	1,393	
Neighborhood Services		60	
		60	

Total Operating		1,453
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Capital

Housing Pay-As-You-Go Capital		5,956
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TOTAL REQUIREMENTS		7,409
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ESTIMATED ENDING FUND BALANCE JUNE 30, 2012	\$	374
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SCHEDULE 39

HOUSING CENTRAL OFFICE FUNDS (086-2186)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011	\$	3,048
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Interfund Transfer to General Fund Central Service Costs		(200)
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TOTAL AVAILABLE FOR APPROPRIATION		<u>2,848</u>
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REQUIREMENTS

Operating

Housing	\$	<u>74</u>
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Total Operating		<u>74</u>
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TOTAL REQUIREMENTS		<u>74</u>
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ESTIMATED ENDING FUND BALANCE JUNE 30, 2012	\$	<u>2,774</u>
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SCHEDULE 40

OTHER RESTRICTED FUNDS (031-xxxx (excl 1339) , 093-0014, 097-xxxx)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011 \$ 21,587

Revenue

Court Special Fees	\$ 2,082	
Monopole Revenue	140	
Heritage Square	19	
Tennis Centers	20	
Tennis Centers Interest	2	
Vehicle Impound Program	3,143	
Other Restricted Fees	16,402	
Total Revenue		<u>21,808</u>

Interfund Transfers

From: Excise Tax Fund	4,565	
To: General Fund	(650)	
Total Interfund Transfers		<u>3,915</u>

TOTAL AVAILABLE FOR APPROPRIATION

47,310

REQUIREMENTS

Operating

Municipal Court	6,568	
Fire	4,828	
Police	4,582	
Parks and Recreation	3,637	
Community and Economic Development	3,173	
Streets Transportation	3,055	
Water	1,885	
Public Works	802	
Library	459	
Human Resources	419	
Finance	374	
Public Information	306	
Information Technology	250	
Phoenix Convention Center	113	
Environmental Programs	109	
Human Services	91	
City Prosecutor	54	
Neighborhood Services	30	
Equal Opportunity	13	
Mayor	10	
Office of Arts and Culture	9	
City Clerk and Elections	4	
Total Operating		<u>30,771</u>

Capital

Information Technology	\$ 6,000	
Community and Economic Development	2,000	
Office of Arts and Culture	1,195	
Library	474	
Parks, Recreation & Mountain Preserves	265	
Public Works	250	
Total Capital		<u>10,184</u>

TOTAL REQUIREMENTS

40,955

ESTIMATED ENDING FUND BALANCE JUNE 30, 2012

\$ 6,355

SCHEDULE 41

AVIATION REVENUE FUND (056-0040)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011 \$ -

Revenue

Concessions	\$ 173,317
Airlines	108,000
Other/Federal Grants	3,348
Interest	1,620
Gasoline Sales	420
	420

Total Revenue 286,705

Interfund Transfers

To: Airport Operating Fund	\$ (207,261)
Airport Improvement Fund	(38,586)
	(38,586)

Total Interfund Transfers (245,847)

TOTAL AVAILABLE FOR APPROPRIATION 40,858

REQUIREMENTS

Operating

Aviation -

Debt Service 40,858

TOTAL REQUIREMENTS 40,858

ESTIMATED ENDING FUND BALANCE JUNE 30, 2012 \$ -

SCHEDULE 42

AVIATION OPERATION FUND (056-0041)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011	\$	-
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Interfund Transfers

From: Airport Revenue Fund	<u>\$ 207,261</u>	
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Total Interfund Transfers		<u>207,261</u>
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TOTAL AVAILABLE FOR APPROPRIATION		<u><u>207,261</u></u>
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REQUIREMENTS

Operating

Aviation Department	\$ 192,833	
Contingencies	14,000	
Information Technology	158	
Finance	<u>270</u>	

TOTAL REQUIREMENTS		<u><u>207,261</u></u>
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ESTIMATED ENDING FUND BALANCE JUNE 30, 2012	\$	<u><u>-</u></u>
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SCHEDULE 43

AVIATION IMPROVEMENT FUND (056-0042-0043)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ 127,999
<u>Interfund Transfers</u>		
From: Airport Revenue Fund	\$ 38,586	
Deer Valley Airport Fund	904	
To: General Fund - Central Service Allocation	(5,673)	
Goodyear Airport Fund	<u>(2,541)</u>	
Total Interfund Transfers		<u>31,276</u>
TOTAL AVAILABLE FOR APPROPRIATION		<u><u>159,275</u></u>

REQUIREMENTS

Economic Development Operating Costs		<u>69</u>
<u>Debt Service</u>		<u>19,911</u>
<u>Capital</u>		
Aviation	\$ 50,863	
Information Technology	<u>1,131</u>	
Total Capital		<u>51,994</u>
TOTAL REQUIREMENTS		<u><u>71,974</u></u>
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		<u><u>\$ 87,301</u></u>

SCHEDULE 44

DEER VALLEY AIRPORT FUND (056-0045)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ -
<u>Revenue</u>		
Aircraft Storage Fees	\$ 2,740	
Rentals and Concessions	309	
Fuel Sales	222	
Landing and Operator Fees	326	
Other	<u>10</u>	
Total Revenue		<u>3,607</u>
Interfund Transfer to Airport Improvement Fund		<u>(904)</u>
TOTAL AVAILABLE FOR APPROPRIATION		<u><u>2,703</u></u>
 REQUIREMENTS		
Deer Valley Airport Operating Costs		<u>2,480</u>
Aviation Pay-As-You-Go Capital		<u>223</u>
TOTAL REQUIREMENTS		<u><u>2,703</u></u>
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		<u><u>\$ -</u></u>

SCHEDULE 45

GOODYEAR AIRPORT FUND (056-0047)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ -
<u>Revenue</u>		
Aircraft Storage Fees	\$ 916	
Rentals and Concessions	644	
Fuel Sales	105	
Other	59	
Total Revenue		1,724
Interfund Transfer from Airport Improvement Fund		2,541
TOTAL AVAILABLE FOR APPROPRIATION		4,265
 REQUIREMENTS		
Goodyear Airport Operating Costs		1,761
Aviation Pay-As-You-Go Capital		2,504
TOTAL REQUIREMENTS		4,265
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		\$ -

SCHEDULE 46

CUSTOMER FACILITY FUND (058-1330-1338, excluding 1337)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011	\$ 51,589
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Customer Facility Charges	<u>37,000</u>
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TOTAL AVAILABLE FOR APPROPRIATION	<u><u>88,589</u></u>
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REQUIREMENTS

Aviation Department	<u>12,612</u>
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<u>Debt Service</u>	<u>21,301</u>
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TOTAL REQUIREMENTS	<u><u>33,913</u></u>
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ESTIMATED ENDING FUND BALANCE JUNE 30, 2012	<u><u>\$ 54,676</u></u>
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2011-2012 ANNUAL BUDGET

SCHEDULE 47

WATER FUND (062-0050, 0051, 0052, 0054, 0057, 0301)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ 142,322
<u>Revenue</u>		
Water Sales - Retail	\$ 263,846	
Environmental Consumption Charge	48,884	
Raw Water	24,552	
Water Service Fees	6,000	
Miscellaneous	4,471	
Water Sales - Wholesale	3,000	
Distribution Fees	2,800	
Development Occupational Fees	1,500	
Interest	1,254	
Water Resource Acquisition Fee	900	
Total Revenue		<u>357,207</u>
<u>Interfund Transfers</u>		
From: Water Impact Fee Fund	4,000	
To: Val Vista Operating	\$ (15,729)	
Val Vista Environmental	(3,883)	
Val Vista Replacement	(1,062)	
Regional Wireless Cooperative	-	
General Fund:		
In-Lieu Taxes	(12,130)	
Central Service Cost Allocation	(8,818)	
Total Interfund Transfers		<u>(37,622)</u>
TOTAL AVAILABLE FOR APPROPRIATION		<u><u>461,907</u></u>
<u>REQUIREMENTS</u>		
<u>Operating</u>		
Water Services Department	\$ 138,241	
Water Purchases for Resale	22,829	
Contingencies	8,000	
Finance Department	1,005	
Economic Development	567	
City Manager	316	
Human Services	250	
Environmental Programs	225	
Information Technology	185	
Total Operating		<u>171,618</u>
<u>Capital</u>		
Water Program	\$ 100,036	
Water Systems Studies	10,630	
Information Technology	529	
Energy Conservation	200	
Total Capital		<u>111,395</u>
<u>Debt Service</u>		<u>115,623</u>
TOTAL REQUIREMENTS		<u><u>398,636</u></u>
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		<u><u>\$ 63,271</u></u>

SCHEDULE 48

WATER VAL VISTA FUND (065-0403-0405)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$	3,850
 <u>Revenue</u>			
Mesa Reimbursement	\$ 9,395		
Interest	44		
Total Revenue			9,439
 <u>Interfund Transfers</u>			
From: Water Revenue	\$ 16,791		
Val Vista Environmental Fund	3,883		
To: General Fund - Central Service Cost Allocation	(1,397)		
Total Interfund Transfers			19,277
TOTAL AVAILABLE FOR APPROPRIATION			32,566
 <u>REQUIREMENTS</u>			
<u>Operating</u>			
Water Services Department	\$ 25,794		
Contingency	1,000		
Finance Department	125		
Total Operating			26,919
 <u>Capital</u>			
Water Pay-As-You-Go Capital	1,753		
Information Technology	10		
Total Capital			1,763
TOTAL REQUIREMENTS			28,682
 ESTIMATED ENDING FUND BALANCE JUNE 30, 2012			 \$ 3,884

SCHEDULE 49

WASTEWATER FUND (076-0090-0092, 0095-0098)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011 \$ 144,159

Revenue

Sewer Service Charge	\$ 158,249
Environmental User Charge	36,276
Other	6,173
Interest - All Other	1,716
Development Occupational Fees	<u>1,400</u>

Total Revenue 203,814

Interfund Transfers

To: Wastewater SROG Fund	\$ (11,624)
Wastewater SROG Environmental Fund	(7,245)
Wastewater SROG Replacement Fund	(2,332)

General Fund:

Capital Reserve Fund	-
In-Lieu Taxes	(8,024)
Central Service Cost Allocation	<u>(1,149)</u>

Total Interfund Transfers (30,374)

TOTAL AVAILABLE FOR APPROPRIATION 317,599

REQUIREMENTS

Operating

Wastewater Division	\$ 51,235
Contingencies	2,500
Finance Department	<u>486</u>

Total Operating 54,221

Capital

Wastewater Pay-As-You-Go	\$ 67,777
Information Technology	452
Energy Conservation	<u>300</u>

Total Capital 68,529

Debt Service 93,665

TOTAL REQUIREMENTS 216,415

ESTIMATED ENDING FUND BALANCE JUNE 30, 2012 \$ 101,184

SCHEDULE 50

WASTEWATER SROG FUND (079-0020, 0021, 0023)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ 21,770
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Revenue

Multi-City Sewer System	\$ 14,479
Sale of Sludge, Effluent and Miscellaneous	12,336
Interest	<u>253</u>

Total Revenue	<u>27,068</u>
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Interfund Transfers

To: General Fund - Central Service Cost Allocation	\$ (1,114)
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From: Wastewater Revenue Fund	13,956
Wastewater Environmental Fund	<u>7,245</u>

Total Interfund Transfers	<u>20,087</u>
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TOTAL AVAILABLE FOR APPROPRIATION	<u><u>68,925</u></u>
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REQUIREMENTS

Operating

Wastewater Division	\$ 40,055
Contingencies	2,000
Finance Department	<u>273</u>

Total Operating	<u>42,328</u>
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Capital

Wastewater Pay-As-You-Go Capital	5,000
Information Technology Pay-As-You Go Capital	<u>29</u>

Total Capital	<u>5,029</u>
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TOTAL REQUIREMENTS	<u><u>47,357</u></u>
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ESTIMATED ENDING FUND BALANCE JUNE 30, 2012	<u><u>\$ 21,568</u></u>
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SCHEDULE 51

SOLID WASTE FUND (073-0037, 1295)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ 39,615
 <u>Revenue</u>		
Solid Waste Service Fees	\$ 123,625	
Interest/Other	11,503	
City Landfill Fees	7,440	
Total Revenue		142,568
 <u>Interfund Transfers</u>		
To: General Fund:		
Central Service Cost Allocation	\$ (5,035)	
In-Lieu Property Tax Payment	(1,119)	
Capital Reserve Fund	(600)	
Total Interfund Transfers		(6,754)
 TOTAL AVAILABLE FOR APPROPRIATION		 175,429
 REQUIREMENTS		
<u>Operating</u>		
Solid Waste	\$ 126,439	
Contingencies	4,000	
Total Operating		130,439
 <u>Capital</u>		
Solid Waste	\$ 14,365	
Information Technology	317	
Total Capital		14,682
 <u>Debt Service</u>		
		14,726
 TOTAL REQUIREMENTS		 159,847
 ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		 \$ 15,582

SCHEDULE 52

CONVENTION CENTER FUND (083-0058, 1289)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ 40,338
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Revenue

Operating Revenue	\$ 14,275	
Parking Revenue	2,831	
Interest	600	
Total Revenue		17,706

Interfund Transfers

From:	Excise Tax Fund	\$ 39,685	
To:	General Fund - Central Service Cost Allocation	(2,277)	
	Infrastructure Repayment Agreements	(83)	
Total Interfund Transfers			37,325

TOTAL AVAILABLE FOR APPROPRIATION		95,369
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REQUIREMENTS

Operating

Phoenix Convention Center	\$ 45,597	
Contingencies	3,000	
Police Department	683	
Economic Development	452	
Parks and Recreation	239	
Total Operating		49,971

Capital

Convention Center	\$ 2,167	
Total Capital		2,167

Debt Service

		19,192
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TOTAL REQUIREMENTS		71,330
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ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		\$ 24,039
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2011-2012 ANNUAL BUDGET

SCHEDULE 54

PUBLIC HOUSING FUNDS (016-xxxx, 069-xxxx)
 SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
 (In Thousands of Dollars)

RESOURCES

	Section 8 Vouchers	Conventional	Other	Total
Estimated Beginning Fund Balance July 1, 2011	\$ 7,406	\$ 7,146	\$ 19,383	\$ 33,935
<u>Revenue</u>				
Section 8	50,293		2,056	52,349
Conventional		13,810		13,810
HOME Investment Partnership			13,769	13,769
HOPWA			2,205	2,205
Other			97	97
Total Revenue	50,293	13,810	18,127	82,230
<u>Interfund Transfers</u>				
To: General Fund - In-Lieu Taxes		(302)		(302)
City Improvement		(72)		(72)
Total Interfund Transfers	-	(374)	-	(374)
TOTAL AVAILABLE FOR APPROPRIATION	<u>57,699</u>	<u>20,582</u>	<u>37,510</u>	<u>115,791</u>
<u>REQUIREMENTS</u>				
<u>Operating</u>				
Housing	49,958	13,124	7,742	70,824
Finance			13	13
Neighborhood Services			3,000	3,000
Total Operating	49,958	13,124	10,755	73,837
<u>Capital</u>				
Housing			21,735	21,735
HOPE VI			2,770	2,770
Total Capital	-	-	24,505	24,505
TOTAL REQUIREMENTS	<u>49,958</u>	<u>13,124</u>	<u>35,260</u>	<u>98,342</u>
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012	\$ <u>7,741</u>	\$ <u>7,458</u>	\$ <u>2,250</u>	\$ <u>17,449</u>

SCHEDULE 55

**COMMUNITY DEVELOPMENT BLOCK GRANTS (017-xxxx)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011	\$	-
Community Development Block Grants		<u>34,665</u>
TOTAL AVAILABLE FOR APPROPRIATION		<u><u>34,665</u></u>

REQUIREMENTS

Operating

Neighborhood Services	\$ 28,231	
Housing	1,663	
Human Services	675	
Economic Development	477	
Equal Opportunity	245	
Planning	<u>65</u>	
Total Operating		<u>31,356</u>

Capital

Neighborhood Services	\$ 2,468	
Housing	720	
Street Transportation	100	
Parks and Recreation	<u>21</u>	
Total Capital		<u>3,309</u>

TOTAL REQUIREMENTS

ESTIMATED ENDING FUND BALANCE JUNE 30, 2012

<u><u>34,665</u></u>
\$ -

SCHEDULE 56

HOPE VI GRANTS (030-xxxx)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011	\$ -
HOPE VI Grant Receipts	<u>1,229</u>
TOTAL AVAILABLE FOR APPROPRIATION	<u><u>1,229</u></u>

REQUIREMENTS

Housing	<u>152</u>
Housing Pay-As-You-Go Capital	<u>1,077</u>
TOTAL REQUIREMENTS	<u><u>\$ 1,229</u></u>
ESTIMATED ENDING FUND BALANCE JUNE 30, 2012	<u><u>\$ -</u></u>

SCHEDULE 57

FEDERAL OR STATE GRANTS (015-xxxx, 018-xxxx, 022-xxxx)
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012
(In Thousands of Dollars)

RESOURCES

Estimated Beginning Fund Balance July 1, 2011		\$ -
<u>Revenue</u>		
Human Services	\$ 42,766	
Criminal Justice	11,713	
Transit	9,983	
Other Federal Grants:	<u>118,249</u>	
Total Revenue		<u>182,711</u>
TOTAL AVAILABLE FOR APPROPRIATION		<u><u>182,711</u></u>

REQUIREMENTS

<u>Operating</u>		
Neighborhood Services	\$ 67,576	
Human Services	42,781	
Economic Development	14,069	
Police	10,242	
Public Transit	8,958	
Fire	2,788	
Law	1,471	
Housing	903	
Parks and Recreation	617	
Public Works	417	
Library	333	
Equal Opportunity	145	
Environmental Programs	25	
Street Transportation	23	
Office of Arts and Culture	19	
Total Operating		<u>150,367</u>
<u>Capital</u>		
Public Works	\$ 16,747	
Housing	11,810	
Neighborhood Services	1,499	
Public Transit	1,025	
Library	981	
Economic Development	145	
Historic Preservation	87	
Streets Transportation	<u>50</u>	
Total Capital		<u>32,344</u>

TOTAL REQUIREMENTS		<u><u>182,711</u></u>
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ESTIMATED ENDING FUND BALANCE JUNE 30, 2012		<u><u>\$ -</u></u>
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ORDINANCE S-38012

AN ORDINANCE DETERMINING AND ADOPTING FINAL ESTIMATES OF PROPOSED EXPENDITURES BY THE CITY OF PHOENIX FOR THE FISCAL YEAR BEGINNING JULY 1, 2011, AND ENDING JUNE 30, 2012; DECLARING THAT SUCH SHALL CONSTITUTE A BUDGET FOR THE CITY OF PHOENIX FOR SUCH FISCAL YEAR.

WHEREAS, pursuant to the provisions of the laws of Arizona, the Charter and Ordinances of the City of Phoenix, the City Council is required to adopt a budget for the fiscal year beginning July 1, 2011, and ending June 30, 2012; and

WHEREAS, by the provisions of the City Charter and in compliance with the provisions of A.R.S. §§ 42-17101, 17102, 17103, 17104, 17105, 17106, 17107, and 17108, the City Council did on the 8th day of June, 2011, adopt and file with the City Clerk its tentative budget including an estimate of the different amounts required to meet the public expense for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Phoenix; and

WHEREAS, due notice has been given by the City Clerk as required by law, the said tentative budget is on file and open to inspection by anyone interested; and

WHEREAS, in accordance with said sections of the Code and following due public notice the Council met on the 22nd day of June, 2011, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, publication has been duly made as required by law, of said estimates together with a notice that the City Council will meet on the 6th day of July, 2011, at the hour of 1:00 p.m. in the City Council Chambers of the City of Phoenix, 200 West Jefferson St., Phoenix, Arizona for the purpose of making tax levies as set forth in said estimates; and

WHEREAS, the sums to be raised by primary taxation, as specified herein, do not in the aggregate amount exceed that amount as computed pursuant to A.R.S. § 42-17102;

NOW THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY OF PHOENIX as follows:

SECTION 1. The City Council has determined and adopted the following estimates of the proposed expenditures therein named and set forth for the conduct of the business of the City government of the City of Phoenix for the fiscal year beginning July 1, 2011, and ending June 30, 2012, and that the same shall constitute the official annual budget of the City for said fiscal year.

CITY OF PHOENIX, ARIZONA
PURPOSES OF PROPOSED PUBLIC EXPENSE

<u>Purpose</u>	<u>Amount of Appropriation</u> <u>2011-12</u>
<u>GENERAL FUNDS</u>	
General Government	\$ 101,350,728
Public Safety	655,376,367
Criminal Justice	35,662,218
Transportation	40,187,324
Community Development	21,470,141
Community Enrichment	20,614,548
Environmental Services	17,377,709
Contingencies	37,890,000
Capital Improvements	<u>3,732,915</u>
Total General Funds	<u>\$933,661,950</u>
 <u>PARKS AND RECREATION FUNDS</u>	
Parks and Recreation Operations and Maintenance, and Capital Improvements.	<u>\$89,566,828</u>
 <u>LIBRARY FUNDS</u>	
Library Operations and Maintenance, and Capital Improvements.	<u>\$35,276,754</u>
 <u>CABLE COMMUNICATION FUNDS</u>	
Cable Communication Operations and Maintenance.	<u>\$4,342,428</u>
 <u>ARIZONA HIGHWAY USER REVENUE FUNDS</u>	
Street Maintenance, Major Street Improvements, Traffic Improvements, Other Street Improvements, and Debt Service.	<u>\$111,014,366</u>
 <u>AVIATION FUNDS</u>	
Aviation Operations and Maintenance, Debt Service and Capital Improvement Expenditures.	<u>\$346,974,062</u>
Contingencies	<u>14,000,000</u>
Total Aviation Funds	<u>\$360,974,062</u>

Ordinance S-38012

<u>Purpose</u>	<u>Amount of Appropriation 2011-12</u>
<u>CAPITAL CONSTRUCTION FUNDS</u>	
Capital Improvements in the Street Transportation and Drainage Capital Improvement Program.	<u>\$26,454,565</u>
<u>CITY IMPROVEMENT FUND</u>	
Debt Service Payments for Adams Street Garage; Amphitheater and Land; Police Training Academy and Precincts; Transit Facilities and Improvements; Municipal Court Building; Rio Salado Projects; Personnel/Payroll Computer Systems; City Hall; Okemah Service Center; Local Alcohol Rehabilitation Center; Miscellaneous Redevelopment Projects; Other Equipment; Vehicles; Office, Service, and Training Facilities.	<u>\$63,872,939</u>
<u>COMMUNITY REINVESTMENT FUNDS</u>	
Community Reinvestment Capital Improvements and Related Operations and Maintenance.	<u>\$4,732,608</u>
<u>COURT AWARD FUNDS</u>	
Criminal Justice Programs.	<u>\$11,433,713</u>
<u>DEVELOPMENT SERVICES FUNDS</u>	
Development Services Operations and Maintenance, and Capital Improvement Expenditures.	<u>\$29,292,523</u>
Contingencies	<u>2,000,000</u>
Total Development Services Funds	<u>\$31,292,523</u>
<u>FEDERAL COMMUNITY DEVELOPMENT FUNDS</u>	
Community Development Program.	<u>\$34,665,229</u>
<u>FEDERAL OPERATING TRUST FUNDS</u>	
Federal and State Grant Programs.	<u>\$129,960,523</u>
<u>FEDERAL TRANSIT FUND</u>	
Transit Operations and Maintenance, and Capital Improvements.	<u>\$9,983,354</u>

<u>Purpose</u>	<u>Amount of Appropriation</u> <u>2011-12</u>
<u>GOLF COURSE FUNDS</u>	
Golf Course Operations and Maintenance, and Debt Service.	\$8,341,758
Contingencies	<u>50,000</u>
Total Golf Course Funds	<u>\$8,391,758</u>
<u>HOPE VI FEDERAL GRANT FUNDS</u>	
	<u>\$1,228,989</u>
<u>HUMAN SERVICES FEDERAL TRUST FUNDS</u>	
Human Services Program.	<u>\$42,765,750</u>
<u>NEIGHBORHOOD PROTECTION FUNDS</u>	
Eligible Police, Fire, and Block Watch Operations and Maintenance Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-3696.	<u>\$28,272,092</u>
<u>OTHER RESTRICTED FUNDS</u>	
Court Technology Enhancements; Parks Monopole Financed Enhancements; Heritage Square; Affordable Housing; and Other Restricted Funds from Fees and Contributions.	<u>\$48,814,833</u>
<u>PARKS AND PRESERVES FUNDS</u>	
Parks and Preserves Operations and Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance S-34725.	<u>\$48,536,704</u>
<u>PHOENIX CONVENTION CENTER FUNDS</u>	
Phoenix Convention Center Operations and Maintenance, Debt Service, and Capital Improvement Expenditures.	\$68,331,749
Contingencies	<u>3,000,000</u>
Total Phoenix Convention Center Funds	<u>\$71,331,749</u>
<u>PUBLIC HOUSING FUNDS</u>	
Public Housing Operations and Maintenance, Capital Improvements, and Debt Service.	<u>\$98,343,076</u>

Ordinance S-38012

<u>Purpose</u>	<u>Amount of Appropriation</u> <u>2011-12</u>
<u>PUBLIC SAFETY ENHANCEMENT FUNDS</u>	
Police, Fire, and Emergency Management Operations and Maintenance Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance S-31877.	<u>\$31,057,508</u>
<u>PUBLIC SAFETY EXPANSION FUNDS</u>	
Police and Fire Personnel and Service Expansion Funded with Privilege License and Excise Taxes in accordance with Ordinance G-4987.	<u>\$62,797,903</u>
<u>REGIONAL TRANSIT FUNDS</u>	
Regional Transportation Operations and Maintenance.	<u>\$29,253,322</u>
<u>REGIONAL WIRELESS COOPERATIVE FUNDS</u>	
Operations and Maintenance of the Regional Wireless Cooperative.	<u>\$3,629,630</u>
<u>SECONDARY PROPERTY TAX FUNDS</u>	
Debt Service on and Early Redemption of Outstanding Bonds and Long-Term Obligations.	<u>\$99,757,000</u>
<u>SOLID WASTE FUNDS</u>	
Solid Waste Operations and Maintenance, Capital Improvements, and Debt Service.	\$155,847,191
Contingencies	<u>4,000,000</u>
Total Solid Waste Funds	<u>\$159,847,191</u>
<u>SPORTS FACILITIES FUNDS</u>	
Sports Facilities Operations and Maintenance, Debt Service, and Capital Improvement Expenditures.	<u>\$25,134,555</u>

Ordinance S-38012

<u>Purpose</u>	<u>Amount of Appropriation</u> <u>2011-12</u>
<u>TRANSIT 2000 FUNDS</u>	
Transit Operations and Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-4259.	\$166,929,373
Contingencies	<u>10,000,000</u>
Total Transit 2000 Funds	<u>\$176,929,373</u>
<u>WASTEWATER SYSTEM FUNDS</u>	
Wastewater System Operations and Maintenance, Debt Service and Capital Improvement Expenditures.	\$259,272,012
Contingencies	<u>4,500,000</u>
Total Wastewater Funds	<u>\$263,772,012</u>
<u>WATER FUNDS</u>	
Water System Operations and Maintenance, Debt Service and Capital Improvement Expenditures.	\$418,317,549
Contingencies	<u>9,000,000</u>
Total Water Funds	<u>\$427,317,549</u>
<u>TOTAL APPROPRIATIONS 2011-12</u>	<u>\$3,474,412,836</u>

SECTION 2. Upon the approval of the City Manager, funds may be transferred within purposes set forth in Section 1, or within the purposes of separately adopted portions of this budget.

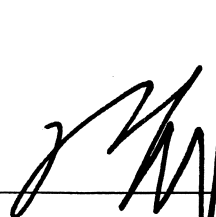
SECTION 3. Upon recommendation by the City Manager and with the approval of the City Council, expenditures may be made from the appropriation for contingencies.

SECTION 4. In the case of an emergency, the City Council may authorize the transfer of funds between purposes set forth in Section 1, if funds are available and the transfer does not conflict with the limitations provided by law (A.R.S. § 42-17106).

SECTION 5. The City Council may authorize appropriation increases, if funds are available, for purpose of expenditures that are exempt from the limitation provided in Article IX, Section 20, Constitution of Arizona.

SECTION 6. Money from any fund may be used for any of these purposes set forth in Section 1, except money specifically restricted by State law or by City Charter or City ordinances and resolutions.

PASSED by the Council of the City of Phoenix on this 22nd day of June, 2011.


MAYOR

ATTEST:

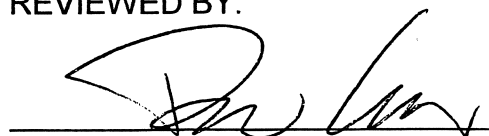

City Clerk



APPROVED AS TO FORM:


Acting City Attorney *epb*

REVIEWED BY:


City Manager

EEB:ms 918788 (CM#72) (Item#4) 6/22/2011

Ordinance S-38012

ORDINANCE S-38013

AN ORDINANCE ADOPTING THE FINAL CAPITAL FUNDS
BUDGET FOR THE CITY OF PHOENIX FOR THE FISCAL
YEAR 2011-2012.

BE IT ORDAINED BY THE COUNCIL OF THE CITY OF PHOENIX as
follows:

SECTION 1. The schedule set forth as Section 2 below is hereby adopted as the final 2011-2012 Capital Funds Budget for capital improvements to be made from authorized property tax and revenue supported general obligation bond sale proceeds, nonprofit corporation bond financing, federal and state funds, passenger facility charges, participation by other governmental entities in certain projects, impact fees, capital grants and gifts, capital reserves, solid waste remediation funds and other capital financing sources, for the year beginning July 1, 2011 and ending June 30, 2012.

SECTION 2. The City Council has determined and adopted the following estimates of proposed Capital expenditure improvements for the various purposes therein named for the fiscal year beginning July 1, 2011 and ending June 30, 2012.

Purpose	Appropriation Amount 2011-2012
<u>ARTS AND CULTURAL FACILITIES</u>	
Bond Funds and Nonprofit Corporation Bond Financing	<u>\$13,609,107</u>
<u>AVIATION</u>	
Passenger Facility Charges, Nonprofit Corporation Bond Financing and Capital Grant Funds	<u>\$382,222,294</u>
<u>ECONOMIC DEVELOPMENT</u>	
Bond Funds and Capital Reserve Funds	<u>\$3,708,529</u>
<u>FACILITIES MANAGEMENT</u>	
Bond Funds, Nonprofit Corporation Bond Financing, Development Impact Fees, and Other Capital Funds	<u>\$17,445,800</u>
<u>FIRE PROTECTION</u>	
Bond Funds and Nonprofit Corporation Bond Financing	<u>\$21,140,399</u>
<u>HISTORIC PRESERVATION</u>	
Bond Funds	<u>\$2,672,476</u>
<u>HOUSING</u>	
Bond Funds and Capital Grant Funds	<u>\$15,975,903</u>
<u>HUMAN SERVICES</u>	
Bond Funds and Capital Grant Funds	<u>\$2,857,262</u>

Ordinance S-38013

Purpose	Appropriation Amount 2011-2012
<u>INFORMATION TECHNOLOGY</u>	
Bond Funds and Nonprofit Corporation Bond Financing	<u>\$3,996,870</u>
<u>LIBRARIES</u>	
Bond Funds, Nonprofit Corporation Bond Financing and Development Impact Fees	<u>\$6,243,354</u>
<u>NEIGHBORHOOD SERVICES</u>	
Bond Funds	<u>\$7,818,815</u>
<u>PARKS, RECREATION AND MOUNTAIN PRESERVES</u>	
Bond Funds, Nonprofit Corporation Bond Financing, Development Impact Fees, Capital Grants and Gifts, Capital Reserves and Other Capital Funds	<u>\$52,937,907</u>
<u>POLICE PROTECTION</u>	
Bond Funds, Nonprofit Corporation Bond Financing and Development Impact Fees	<u>\$25,509,600</u>
<u>PUBLIC TRANSIT</u>	
Bond Funds, Nonprofit Corporation Bond Financing and Capital Grant Funds	<u>\$51,812,171</u>
<u>SOLID WASTE DISPOSAL</u>	
Bond Funds, Nonprofit Corporation Bond Financing, Capital Reserves, Development Impact Fees and Remediation Funds	<u>\$14,879,218</u>

Purpose	Appropriation Amount 2011-2012
<u>STREET TRANSPORTATION AND DRAINAGE</u>	
Bond Funds, Nonprofit Corporation Bond Financing, Development Impact Fees, Federal, State and Other Participation, Capital Grants and Capital Reserve Funds	<u>\$84,479,969</u>
<u>WASTEWATER</u>	
Nonprofit Corporation Bond Financing, Development Impact Fees and Other Cities' Participation Funds	<u>\$34,384,876</u>
<u>WATER</u>	
Bond Funds, Nonprofit Corporation Bond Financing, Development Impact Fees and Other Cities' Participation Funds	<u>\$85,081,028</u>
TOTAL	<u>\$826,775,578</u>

SECTION 3. Upon the approval of the City Manager, funds may be transferred within purposes set forth in Section 2.

SECTION 4. The City Council may authorize appropriation increases, if funds are available, for purpose of expenditures that are exempt from the limitation provided in Article IX, Section 20, Constitution of Arizona.

PASSED by the Council of the City of Phoenix this 22nd day of
June, 2011.



MAYOR

ATTEST:

C. Meyer, City Clerk



APPROVED AS TO FORM:

Margaret Wilson, Acting City Attorney *eeb*

REVIEWED BY:

D. Long, City Manager

EEB/ms 918792 (CM#73) (Item#5) 6/22/2011

ORDINANCE S-38014

AN ORDINANCE ADOPTING THE FINAL REAPPROPRIATION BUDGET FOR ITEMS OF EXPENDITURE PREVIOUSLY ADOPTED AS PART OF THE 2010-2011 FISCAL YEAR OPERATING AND CAPITAL FUND BUDGETS OF THE CITY OF PHOENIX BUT REMAINING AS UNEXPENDED FUNDS AS OF JUNE 30, 2011.

WHEREAS, the City of Phoenix adopts, pursuant to state law, an annual budget consisting of operating funds and capital funds for expenditure in each fiscal year, and did so for the fiscal year 2010-2011, and

WHEREAS, the requirements of planning and contracting for the acquisition of goods and services requires in many instances that the contracts for such goods and services cannot be immediately executed; and

WHEREAS, there remains from said items budgeted for the fiscal year 2010-2011 substantial amounts represented by executed but unfulfilled contracts, and

WHEREAS, the City Charter directs that amounts may be expended by the City only for goods and services actually received, and may not be expended in advance of the acquisition of such goods and services, and

WHEREAS, State Budget Law, A.R.S. § 42-17106 as amended, and as interpreted by the Attorney General, demands that no expenditures be made for a purpose not included in the budget, and no expenditure be made for any debt, obligation or liability incurred or created in any fiscal year in excess of the amount specified for each purpose in the budget for such fiscal year as finally adopted,

WHEREAS, it has become necessary to adopt a reappropriation and supplemental budget for sums to be expended in the fiscal year 2011-2012 from funds budgeted for the fiscal year 2010-2011, but remaining unexpended as of the close of the fiscal year on June 30, 2011.

NOW THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY OF PHOENIX as follows:

SECTION 1. This Council has determined and adopted the following estimates of proposed capital and operating fund expenditures as hereinafter set forth presenting a reappropriation of items previously budgeted for the fiscal year 2010-2011 but remaining unexpended at the close of said fiscal year, and representing amounts encumbered by means of outstanding contracts as of the close of said fiscal year. That said amounts and the purposes therefore are set forth in the schedule below as follows:

2011-2012 REAPPROPRIATED FUNDS

Fund	Amount
<u>OPERATING FUNDS:</u>	
<u>General Funds</u>	
General Government	\$1,228,000
Criminal Justice	567,000
Public Safety	7,146,000
Transportation	793,000
Environmental Services	2,580,000
Community Development	49,000
Community Enrichment	376,000
Capital Improvements	<u>143,000</u>
Total General Funds	<u>\$12,882,000</u>
<u>Parks and Recreation Funds</u>	
Parks and Recreation Operations and Maintenance.	<u>\$597,000</u>
<u>Library Funds</u>	
Library Operations and Maintenance.	<u>\$3,227,000</u>
<u>Cable Communication Funds</u>	
Cable Communication Operations and Maintenance.	<u>\$25,000</u>
<u>Arizona Highway User Revenue Funds</u>	
Major Street Improvements, Traffic Improvements, Other Street Improvements and Parkways.	<u>\$28,191,000</u>
<u>Aviation Funds</u>	
Aviation Operations and Maintenance, and Capital Improvements.	<u>\$34,502,000</u>

Ordinance S-38014

Fund	Amount
<u>Capital Construction Funds</u>	
Capital Improvements in Street Transportation and Drainage.	<u>\$7,548,000</u>
<u>Community Reinvestment Funds</u>	
Community Reinvestment Program.	<u>\$4,632,000</u>
<u>Court Award Funds</u>	
Criminal Justice Program.	<u>\$100,000</u>
<u>Development Services Funds</u>	
Development Services Operations and Maintenance.	<u>\$169,000</u>
<u>Federal Community Development Funds</u>	
Community Development Program.	<u>\$491,000</u>
<u>Federal Operating Trust Funds</u>	
Federal and State Grants.	<u>\$17,870,000</u>
<u>Federal Transit Funds</u>	
Federal Transit Grant Program.	<u>\$986,000</u>
<u>Golf Course Funds</u>	
Golf Course Operations, Maintenance, and Capital Improvements.	<u>\$137,000</u>
<u>HOPE VI Federal Grant Funds</u>	
HOPE VI Program.	<u>\$500,000</u>
<u>Human Services Federal Trust Funds</u>	
Human Services Program.	<u>\$33,000</u>

Ordinance S-38014

Fund	Amount
<u>Neighborhood Protection Funds</u>	
Eligible Police, Fire and Blockwatch Operations and Maintenance Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-3696.	<u>\$25,000</u>
<u>Other Restricted Funds</u>	
Other Restricted Funds Operations, Maintenance, and Capital Improvements.	<u>\$8,807,000</u>
<u>Parks and Preserves Funds</u>	
Parks and Preserves Operations, Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance S-34725.	<u>\$16,830,000</u>
<u>Phoenix Convention Center Funds</u>	
Phoenix Convention Center Operations and Maintenance, and Capital Improvements.	<u>\$2,854,000</u>
<u>Public Housing Funds</u>	
Public Housing Operations, Maintenance, and Capital Improvements.	<u>\$9,172,000</u>
<u>Public Safety Enhancement Funds</u>	
Police, Fire, and Emergency Management Operations and Maintenance Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance S-31877.	<u>\$180,000</u>
<u>Public Safety Expansion Funds</u>	
Police and Fire Personnel and Service Expansion Funded with Privilege License and Excise Taxes in accordance with Ordinance G-4987.	<u>\$485,000</u>

Ordinance S-38014

Fund	Amount
<u>Regional Transit Authority Funds</u>	
Regional Transit Operations and Maintenance, and Capital Improvements.	<u>\$95,000</u>
<u>Solid Waste Funds</u>	
Solid Waste Operations, Maintenance, and Capital Improvements.	<u>\$24,866,000</u>
<u>Sports Facilities Funds</u>	
Sports Facilities Operations and Maintenance, and Capital Improvements.	<u>\$1,079,000</u>
<u>Transit 2000 Funds</u>	
Transit Operations and Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-4259.	<u>\$67,462,000</u>
<u>Wastewater System and Multi-City Wastewater Funds</u>	
Wastewater System Operations and Maintenance, and Capital Improvements.	<u>\$43,076,000</u>
<u>Water Funds</u>	
Water System Operations and Maintenance, and Capital Improvements.	<u>\$58,451,000</u>
<u>CAPITAL PROJECTS FUNDS:</u>	
<u>2001 Educational, Youth and Cultural Facilities Bonds Funds</u>	<u>\$2,016,000</u>
<u>2001 Environmental Improvement and Cleanup Bond Funds</u>	<u>\$483,000</u>
<u>2001 Fire Protection Facilities and Equipment Bond Funds</u>	<u>\$259,000</u>

Ordinance S-38014

Fund	Amount
<u>2001 Library Facilities Bond Funds</u>	<u>\$229,000</u>
<u>2001 Neighborhood Protection and Senior Center Bond Funds</u>	<u>\$1,815,000</u>
<u>2001 Parks, Open Space and Recreational Facilities Bond Funds</u>	<u>\$303,000</u>
<u>2001 Police, Fire and Computer Technology Bond Funds</u>	<u>\$132,000</u>
<u>2001 Police Protection Facilities and Equipment Bond Funds</u>	<u>\$242,000</u>
<u>2001 Preserving Phoenix Heritage Bond Funds</u>	<u>\$144,000</u>
<u>2001 Storm Sewers Bond Funds</u>	<u>\$465,000</u>
<u>2001 Street Improvement Bond Funds</u>	<u>\$108,000</u>
<u>2006 Affordable Housing & Neighborhood Bond Funds</u>	<u>\$8,198,000</u>
<u>2006 Education Bond Funds</u>	<u>\$81,000</u>
<u>2006 Library, Senior & Cultural Center Bond Funds</u>	<u>\$17,408,000</u>
<u>2006 Parks & Recreation Bond Funds</u>	<u>\$6,328,000</u>
<u>2006 Police and Fire Protection Bond Funds</u>	<u>\$17,044,000</u>
<u>2006 Police, Fire and Computer Technology Bond Funds</u>	<u>\$1,004,000</u>
<u>2006 Street & Storm Sewer Improvement Bond Funds</u>	<u>\$13,193,000</u>
<u>Aviation Capital Funds</u>	<u>\$370,428,000</u>
<u>Capital Projects – Facilities Management Funds</u>	<u>\$400,000</u>
<u>City Improvement Capital Funds</u>	<u>\$38,266,000</u>
<u>Development Impact Fee Funds</u>	<u>\$23,690,000</u>
<u>Downtown Redevelopment and Public Parking Funds</u>	<u>\$258,000</u>

Ordinance S-38014

Fund	Amount
<u>Golf Capital Funds</u>	<u>\$100,000</u>
<u>Multi-City Wastewater Capital Funds</u>	<u>\$9,129,000</u>
<u>Neighborhood Stabilization Bond Funds</u>	<u>\$25,000</u>
<u>Parks, Recreation, Library, and Mountain Preserves Capital Funds</u>	<u>\$6,828,000</u>
<u>Phoenix Convention Center Capital Funds</u>	<u>\$100,000</u>
<u>Public Housing Capital Funds</u>	<u>\$8,374,000</u>
<u>Solid Waste Capital Funds</u>	<u>\$27,784,000</u>
<u>Storm Sewers and Flood Protection Capital Funds</u>	<u>\$36,000</u>
<u>Streets Capital Funds</u>	<u>\$91,333,000</u>
<u>Transit Capital Funds</u>	<u>\$7,408,000</u>
<u>Wastewater Capital Funds</u>	<u>\$12,836,000</u>
<u>Water Capital Funds</u>	<u>\$167,362,000</u>
TOTAL REAPPROPRIATED FUNDS	<u>\$1,179,081,000</u>

SECTION 2. In case of an emergency, the City Council may authorize the transfer of funds between the purposes set forth in Section 1 above, if the funds are available and the transfer does not conflict with the limitations provided by law under A.R.S. § 42-17106.

SECTION 3. Money from any fund may be used for any of these purposes set forth hereinabove, except money specifically restricted by state law or by City Charter or City ordinances and resolutions.

PASSED by the Council of the City of Phoenix this 22nd day of
June, 2011.



MAYOR

ATTEST:

C Meyer, City Clerk



APPROVED AS TO FORM:

Margaret Wilson, Acting City Attorney
ms

REVIEWED BY:

DV Long City Manager

EEB/ms 918794 (CM#74) (Item#6) 6/22/2011

Ordinance S-38014

ORDINANCE S-38068

AN ORDINANCE LEVYING SEPARATE AMOUNTS TO BE RAISED FOR PRIMARY AND SECONDARY PROPERTY TAX LEVIES UPON EACH ONE HUNDRED DOLLARS (\$100.00) OF THE ASSESSED VALUATION OF PROPERTY SUBJECT TO TAXATION WITHIN THE CITY OF PHOENIX FOR THE FISCAL YEAR ENDING JUNE 30, 2012.

WHEREAS, by the provisions of the City Charter an ordinance levying taxes for the fiscal year 2011-2012 is required to be finally adopted not later than the last regular Council meeting in July of said fiscal year, which date complies with State law requirements; and

WHEREAS, the County of Maricopa is now the tax assessing and collecting authority for the City of Phoenix, the City Clerk is hereby directed to transmit a certified copy of this tax levy ordinance to the Assessor and the Board of Supervisors of Maricopa County, Arizona as required by law.

NOW, THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY OF PHOENIX as follows:

SECTION 1. There is hereby levied on each ONE HUNDRED DOLLARS (\$100.00) of the limited assessed value of all property, real, personal and possessory interest, within the corporate limits of the City of Phoenix, except such property as may be

by law exempt from taxation, a primary property tax rate equating to \$1.0542 which is sufficient to generate a primary property levy of ONE HUNDRED TWENTY-EIGHT MILLION NINE HUNDRED FIFTY-FOUR THOUSAND EIGHT HUNDRED TWENTY-FIVE DOLLARS (\$128,954,825), an amount equal to the maximum allowable levy under the Arizona Constitution. The maximum allowable primary tax levy is allocated into the following amounts or rates for each of the following purposes:

(a) For the purpose of providing funds for the GENERAL MUNICIPAL AND ADMINISTRATIVE EXPENSES of the City, in accordance with Chapter XVIII - Section 8 of the City Charter, a tax rate of \$0.9042 per ONE HUNDRED DOLLARS (\$100.00) of limited assessed valuation of all taxable real, personal and possessory interest property in the City of Phoenix, which includes \$.08 per ONE HUNDRED DOLLARS (\$100.00) of such limited assessed valuation for the purpose of providing funds for the OPERATION AND MAINTENANCE OF PARKS AND PLAYGROUNDS, in accordance with Chapter XXIII - Section 2 - Subsection 2 of the City Charter.

(b) For the purpose of providing funds for the OPERATION AND MAINTENANCE OF LIBRARIES, in accordance with Chapter XVIII - Section 11 of the City Charter, a tax rate of \$0.15 per ONE HUNDRED DOLLARS (\$100.00) of limited assessed valuation of all taxable real, personal and possessory interest property in the City of Phoenix.

SECTION 2. In addition to the property tax levy for primary purposes set in Section 1 above, there is hereby levied on each ONE HUNDRED DOLLARS (\$100.00) of the unlimited assessed value of all property, real, personal and possessory interest, within the corporate limits of the City of Phoenix, except such property as may by law be exempt from taxation, a secondary tax rate of \$0.7658 for secondary purposes for paying principal

of and interest on or redemption charges on general obligation bonds of the City of Phoenix.

SECTION 3. The primary property tax rate as calculated in Section 1 and the secondary tax rate as calculated in Section 2 shall equal a combined tax rate of \$1.8200.

SECTION 4. Failure by the County officials of Maricopa County, Arizona to properly return the delinquent list, any irregularity in assessments or omissions in the same, or any irregularity in any proceedings shall not invalidate such proceedings or invalidate any title conveyed by a tax deed; failure or neglect of any officer or officers to timely perform any of the duties assigned to him or to them shall not invalidate any proceedings or any deed or sale pursuant thereto; the questioned validity of assessment or levy of taxes or of the judgment of sale by which collection of the same may be enforced shall not affect the lien of the City upon such property for the delinquent taxes unpaid thereon; overcharge as to part of the taxes or of costs shall not invalidate any proceedings for the collection of taxes or the foreclosure of the lien therefore or a sale of the property under such foreclosures; and all acts of officers de facto shall be valid as if performed by officers de jure.

PASSED by the Council of the City of Phoenix on this 6th day of July, 2011.

Sheldon Williams

ACTING MAYOR

ATTEST:

C. Muya City Clerk



APPROVED AS TO FORM:

Margaret Wilson Acting City Attorney *mbt*

REVIEWED BY:

D. Gray City Manager

EEB/ms: 920891 (CM #77) (Item #4) 7/6/2011

Ordinance S-38068

PHOENIX, ARIZONA
 2011-12 LEGAL LIMIT
 PROPERTY TAX LEVY FOR PRIMARY PURPOSES
 A.R.S. § 42-17051, Subsection A

1.	Maximum allowable levy for the prior year	\$ <u>123,931,966</u>
2.	The above figure increased by two percent (2%)	<u>126,410,605</u>
3.	Current Assessed Value of last year's property	<u>11,990,785,079</u>
4.	A. "3" divided by 100	<u>119,907,851</u>
	B. Maximum Allowable Tax Rate equals - "2" divided by "4A" (<u>\$126,410,605 ÷ \$119,907,851</u>)	<u>1.0542</u>
5.	Estimated Current Assessed Value	<u>12,232,482,029</u>
6.	A. Current Assessed Value divided by 100	<u>122,324,820</u>
	B. Levy equals - "4B" multiplied by "6A" (<u>\$1.0542 X \$122,324,820</u>)	<u>128,954,825</u>
	Estimated over collections of the 2010-11 primary property tax levy will reduce this estimate as follows:	
7.	A. Estimated over collections of 2010-11 primary levy	<u>-0-</u>
	B. Maximum Allowable Levy Limit for 2011-12	<u>\$ 128,954,825</u>
8.	Adjusted Allowable Levy Limit and Tax Rate:	
	A. Allowable Levy Limit for 2011-12	<u>\$ 128,954,825</u>
	B. Accepted Torts	<u>-0-</u>
	C. Adjusted Allowable Levy Limit	<u>\$ 128,954,825</u>
	D. Adjusted Allowable Tax Rate - "8C" divided by "6A" (<u>\$128,954,825 ÷ \$122,324,820</u>)	<u>1.0542</u>
	2011-12 Primary Levy	\$ 128,954,825
	2011-12 Primary Tax Rate	1.0542

Glossary

Accrual Basis Accounting – The most commonly used accounting method, which reports income when earned and expenses when incurred, as opposed to cash basis accounting, which reports income when received and expenses when paid. For the city's Comprehensive Annual Financial Report (CAFR), Phoenix recognizes grant revenues on a modified cash basis. Generally Accepted Accounting Principles (GAAP) recognizes grant revenues on an accrual basis.

Appropriation – An authorization granted by the City Council to make expenditures and to incur obligations for purposes specified in the appropriation ordinances. Three appropriation ordinances are adopted each year: 1) the operating funds ordinance, 2) the capital funds ordinance, and 3) the re-appropriated funds ordinance.

Arizona Highway User Revenue (AHUR) – Various gas tax and vehicle licensing fees imposed and collected by the state and shared with cities and towns. This revenue must be used for street or highway purposes.

Balanced Budget – Arizona law (Title 42 Arizona Revised Statutes) requires the City Council to annually adopt a balanced budget by purpose of public expense. State law defines this balanced budget as “the primary property tax levy, when added together with all other available resources, must equal these expenditures.” Therefore, no General Fund balances can be budgeted in reserve for subsequent fiscal years. Instead, an amount for contingencies (also commonly referred to as a “rainy day fund”) is included in the budget each year. The City Charter also requires an annual balanced budget. The Charter further requires that “the total of proposed expenditures shall not exceed the total of estimated income and fund balances.”

Base Budget Allowances – Funding for ongoing expenditures for personnel, commodities, contractual services and replacement of existing equipment previously authorized. The base budget allowance provides funding to continue previously authorized services and programs.

Block Watch Fund – This fund is the Block Watch portion of the Neighborhood Protection Fund. This fund is a portion of a voter-approved 0.1 percent sales tax increase approved in October 1993. Grant funds are awarded to communities for innovative methods to deter crime-related problems in their neighborhoods. The city disburses these funds through an annual application process.

Bonds – Debt instruments that require repayment of a specified principal amount on a certain date (maturity date), along with interest at a stated rate or according to a formula for determining the interest rate.

Bond Rating – An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full. Two agencies regularly review city bonds and generate bond ratings - Moody's Investors Service and Standard and Poor's Ratings Group.

Budget – A plan of financial operation for a specific time period (the city of Phoenix's adopted budget is for a fiscal year July 1 – June 30). The budget contains the estimated expenditures needed to continue the city's operations for the fiscal year and revenues anticipated to finance them.

Capital Budget – See Capital Improvement Program.

Capital Funds – Resources derived from issuance of bonds for specific purposes, related federal project grants and participation from other agencies used to finance capital expenditures.

Capital Improvement Program (CIP) – A plan for capital expenditures needed to maintain and expand the public infrastructure (for example, roads, sewers, water lines or parks). It projects these infrastructure needs for a set number of years and is updated annually to reflect the latest priorities, cost estimates or changing financial strategies. The first year of the adopted Capital Improvement Program becomes the Annual Capital Budget.

Capital Outlay – Items that cost more than \$5,000 and have a useful life of more than two years.

Capital Project – New facility, technology system, land acquisition or equipment acquisition, or improvements to existing facilities beyond routine maintenance. Capital projects are included in the Capital Improvement Program and become fixed assets.

Carryover – Expenditure originally planned for in the current fiscal year, but because of delays, is postponed to the following fiscal year.

CDBG – See Community Development Block Grant.

Central Service Cost Allocation – The method of distributing expenses for general staff and administrative overhead to the benefiting activity.

CIP – See Capital Improvement Program.

City Connection – Weekly employee newsletter containing information about the organization, news about employees, and personnel and benefits updates.

City Manager's Budget – See Preliminary Budget.

City of Phoenix Employees' Retirement Systems (COPERS) – A pension plan for full-time employees who retire from service with the city of Phoenix.

Civic Improvement Corporation (CIC) – Non-profit corporation established in 1973 as the main financing arm of the city of Phoenix to issue debt obligations secured by enterprise fund revenues or excise tax pledges.

Commodities – Consumable goods such as office supplies, repair and replacement parts, small tools and fuel, which are not of a capital nature.

Community Development Block Grant (CDBG) – Grant funds allocated by the federal government to the city of Phoenix to use for the prevention and removal of slum and blight, and to benefit low- and moderate-income persons. The city disburses these funds through an annual application process open to all nonprofit organizations and city departments.

Comprehensive Annual Financial Report (CAFR) – Official annual report of the city of Phoenix which includes statements of revenue, expenditures and changes in fund balances.

Contingency – An appropriation of funds to cover unforeseen events that occur during the fiscal year, such as flood emergencies, federal mandates shortfalls in revenue and similar eventualities.

Contractual Services – Expenditures for services performed by firms, individuals or other city departments.

Council-Manager Form of Government – An organizational structure in which the Mayor and City Council appoint an independent city manager to be the chief operating officer of a local government. In practice, a City Council sets policies and the city manager is responsible for implementing those policies effectively and efficiently.

Court Awards Fund – Revenues provided by court awards of confiscated property under both the federal and state organized crime acts. These funds are used for additional law enforcement activities in the Police and Law departments.

Cycle Time – The amount of time, from the customer's perspective, it takes to complete a defined task, process or service.

Debt Service – Payment of principal and interest on an obligation resulting from the issuance of bonds.

Depreciation – The decline in the value of an asset due to general wear and tear or obsolescence.

DBE – Disadvantaged Business Enterprise

Encumbrance – A reservation of funds to cover purchase orders, contracts or other funding commitments that are yet to be fulfilled. The budget basis of accounting considers an encumbrance to be the equivalent of expenditure.

Enterprise Funds – Funds that are accounted for in a manner similar to a private business. Enterprise funds usually recover their costs (including depreciation) through user fees. The city has five such self-supporting funds: Aviation, Water, Wastewater, Golf and Solid Waste. In addition, the Phoenix Convention Center Fund, which is primarily supported by earmarked excise taxes, uses enterprise fund accounting to provide for the periodic determination of net income.

Estimate – The most recent prediction of current year revenue and expenditures. Estimates are based upon several months of actual expenditure and revenue information and are prepared to consider the impact of unanticipated costs or other economic changes.

Excise Tax Fund – This fund is used to account for tax revenues ultimately pledged to pay principal and interest on various debt obligations. This fund includes local sales taxes, state-shared sales taxes, state-shared income taxes and sales tax license fees.

Expenditures – Refers to current cash operating expenses and encumbrances.

Expenditure Limit – See State Expenditure Limit

Fiduciary Funds – Funds used to account for assets held by the city of Phoenix as a trustee or agent. These funds cannot be used to support the city's own programs.

Fiscal Year – The city's charter designates July 1 to June 30 as the fiscal year.

FTE – See Full-Time Equivalent Position.

Full-Time Equivalent Position (FTE) – A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time clerk working for 20 hours per week would be equivalent to one half of a full-time position or 0.5 FTE.

Fund – An independent governmental accounting entity with a self-balancing group of accounts including assets, liabilities and fund balance, which record all financial transactions for specific activities of government functions.

Fund Balance – As used in the budget, the excess of resources over expenditures. The beginning fund balance is the residual funds brought forward from the previous fiscal year.

GAAP – See Generally Accepted Accounting Principles.

General Obligation Bonds (G.O. Bonds) – Bonds that require voter approval and finance a variety of public capital projects such as streets, buildings, parks and improvements. The bonds are backed by the “full faith and credit” of the issuing government.

General Funds – Resources derived from taxes and fees that have unrestricted use, meaning they are not earmarked for specific purposes.

Generally Accepted Accounting Principles (GAAP) – Uniform minimum standards of financial accounting and reporting that govern the form and content of basic financial statements. The city’s Comprehensive Annual Financial Report (CAFR) outlines adjustments needed to convert Phoenix’s budget basis of accounting to a GAAP basis.

GFOA – Government Finance Officers Association

Goal – A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a specific achievement in a given time period.

G. O. Bonds – See General Obligation Bonds.

Grant – A contribution by one government unit or funding source to another. The contribution is usually made to aid in the support of a specified function (e.g., library materials or drug enforcement, but it is sometimes for general purposes).

HUD – U.S. Department of Housing and Urban Development

Infrastructure – Facilities that support the daily life and growth of the city, for example, roads, water lines, sewers, public buildings, parks and airports.

Impact Fees – Fees adopted by the City Council in 1987 requiring new development in the city’s outlying planning areas to pay its proportional share of the costs associated with providing necessary public infrastructure.

Improvement Districts – Special assessment districts formed by property owners who desire and are willing to pay for mutually enjoyed improvements such as streets, sidewalks, sewers and lighting.

In Lieu Property Taxes (or In Lieu Taxes) – An amount charged to certain city enterprise and federally funded operations that equal the city property taxes that would be due on plant and equipment if these operations were for-profit companies. This includes the Water, Wastewater, Solid Waste and Public Housing funds.

Levy – See Tax Levy.

Mandate – Legislation passed by the state or federal government requiring action or provision of services and/or programs. Examples include the Americans with Disabilities Act, which requires actions such as physical facility improvements and provision of specialized transportation services.

M/W/SBE – Minority, Women, and Small Business Enterprise

Modified Accrual Basis – Method under which revenues are recognized in the period they become available and measurable, and expenditures are recognized in the period the associated liability is incurred. Most government accounting follows this method.

Neighborhood Protection Fund – This fund, also referred to as Proposition 301, is used to account for the funds generated by the 0.1 percent increase in the sales tax approved by voters in October 1993. The funds are to be used for the expansion of police, fire, and block watch programs. The breakdown of funding is as follows: Police 70 percent, Fire 25 percent and Block Watch 5 percent.

Net Direct Debt Ratio – The ratio between property tax-supported debt service and secondary-assessed valuation. The Net Direct Debt Ratio is one way to gauge the ability of a local property tax base to support general obligation debt service.

Objective – Desired output-oriented accomplishments that can be measured and achieved within a given time frame, and advance the activity and organization toward a corresponding goal.

Operating Funds – Resources derived from continuing revenue sources used to finance ongoing operating expenditures and “pay-as-you-go” capital projects.

Ordinance – A formal legislative enactment by the City Council. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the city.

Outstanding Bonds – Bonds not yet retired through principal and interest payments.

Parks and Preserves Fund – This fund is used to account for the funds generated by the 0.1 percent increase in the sales tax approved by voters in 1999 and reauthorized in 2008. The funds are to be used for the purchase of state trust lands for the Sonoran Desert Preserve Open Space, and the development of regional and neighborhood parks to enhance community safety and recreation.

Pay-As-You-Go Capital Projects – Capital projects whose funding comes from day-to day city operating revenue sources.

Percent-for-Art – An ordinance that allocates up to 1 percent of the city's capital improvement budget to fund public art projects.

Personal Services – All costs related to compensating city employees including employee benefits costs such as contributions for retirement, social security, and health and industrial insurance. It also includes fees paid to elected officials, jurors, and election judges and clerks. It does not include fees for professional or other services.

Plan Six Agreements – Agreements to provide funding to accelerate the construction of the Waddell and Cliff dams, and modification of the Roosevelt and Stewart dams, for the benefit of the city of Phoenix. These benefits include the use of additional unappropriated water, controlling floods, improving the safety of existing dams, and providing new and improved recreational facilities.

PLT – See Privilege License Tax.

Preliminary Budget – A balanced budget presented to the City Council by the city manager (sometimes referred to as the City Manager's Budget) based upon an earlier Trial Budget, City Council and community feedback and/or changing economic forecasts. Any City Council changes to the Preliminary Budget are incorporated into the final adopted budget.

Primary Property Tax – A tax levy that can be used to support any public expense.

Privilege License Tax (PLT) – The city of Phoenix's local sales tax, made up of more than 14 general categories.

Privilege License Tax Fees – Includes fees charged for Privilege License Tax (PLT) licenses and the annual fee per apartment unit on the rental of non-transient lodging. Fees recover the costs associated with administering an efficient and equitable system. A PLT license allows the licensee the privilege to conduct taxable business activities and to collect and remit those taxes.

Program – A group of related activities performed by one or more organizational units.

Property Tax – A levy upon each \$100 of assessed valuation of property within the city of Phoenix. Arizona has two types of property taxes. Primary property taxes support the city's General Fund and secondary property taxes pay general obligation debt.

Proposition 1 – See Public Safety Expansion Fund

Proposition 301 – See Neighborhood Protection Fund

Public Safety Enhancement Funds – The Public Safety Enhancement funds are used to account for a 2.0 percent increment of the 2.7 percent sales tax on utilities with franchise agreements. The Police Public Safety Enhancement Fund is dedicated to Police and Emergency Management needs and receives 62 percent of the revenues generated. The Fire Public Safety Enhancement Fund is dedicated to Fire needs and receives 38 percent of the revenues generated.

Public Safety Expansion Funds – This fund is used to account for the 0.2 percent increase in sales tax approved by Phoenix voters in 2007. The funds will be used to add 500 police personnel and 100 firefighters to the City of Phoenix. The Police Department receives 80 percent of revenues, the Fire Department receives 20 percent.

Reappropriated Funds – Funds for contracts entered in a previous fiscal year but which are still in progress.

Recoveries – Canceled prior year encumbrances.

Regional Wireless Cooperative (RWC) – An independent, multi-jurisdictional organization that manages and operates a regional radio communications network built to seamlessly serve the interoperable communication needs of first responders and other municipal radio users in and around Central Arizona's Valley of the Sun.

RPTA – Regional Public Transportation Authority

Resources – Total amounts available for appropriation including estimated revenues, fund transfers and beginning fund balances.

Restricted Funds – See Special Revenue Fund.

Salary Savings – Budget savings realized through employee turnover or vacant positions.

Secondary Property Tax – A tax levy restricted to the payment of debt service on bonded debt.

Self-Insurance – Self-funding of insurance losses. With the exception of airport operations, police aircraft operations, and excess general and automobile liability for losses in excess of \$7.5 million, the city is self-insured for general and automobile liability exposures.

Special Revenue Fund – A fund used to account for receipts from revenue sources that have been earmarked for specific activities and related expenditures. Examples include Arizona Highway User Revenue (AHUR) funds, which must be used for street and highway purposes, and secondary property tax, which is restricted to general-bonded debt obligations.

Sports Facilities Fund – A special revenue fund established to account for revenue raised from a designated portion of the hotel/motel tax and tax on short-term motor vehicle rentals. These funds pay the city's portion of the debt service and other expenditures related to the downtown sports arena.

State Expenditure Limit – A limitation on annual expenditures imposed by the Arizona

Constitution as approved by the voters in 1980. The limitation is based upon a city's actual 1979-80 expenditures adjusted for interim growth in population and inflation. Certain expenditures may be exempt by the State Constitution or by voter action.

State-Shared Revenues – Revenues levied and collected by the state but shared with local governments as determined by state government each year. In Arizona, a portion of the state's sales, income and vehicle license tax revenues are distributed on the basis of a city's relative population percentage.

Supplemental – Resources to provide new or enhanced programs or services over the base budget allocation.

Tax Levy – The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

Technical Review – A detailed line-item review of each city department's budget conducted by the Budget and Research Department.

Transit 2000 Fund – This fund is used to account for the 0.4 percent sales tax dedicated to transit approved by voters on March 14, 2000. Also included in this fund are fare box collections.

Trial Budget – A budget developed in early spring that presents a proposed balanced budget for discussion by the City Council and the community before the city manager submits his or her Preliminary Budget in late spring.

User Fees or User Charges – A fee paid for a public service or use of a public facility by the individual or organization benefiting from the service.