

ANNUAL BUDGET

2017-2018





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June 15, 2017

Honorable Mayor, Council Members, and the Gilbert Community:

Gilbert, Arizona continues to effectively manage rapid growth and economic expansion while successfully preserving hometown traditions. With an estimated population of over 247,000 residents, Gilbert has become the fifth largest city in Arizona and the 85th largest city across the nation. Yet, amid this growth, Gilbert has the lowest unemployment rate in the region and is recognized as the 2nd Safest City in the U.S. according to the 2015 FBI Uniform Crime Report as well as Wallet hub's 1st Highest Median Income in Arizona and Move.org's 1st Best City for Raising a Families. In FY 2017, Gilbert's economic development team facilitated 38 projects representing over \$210 million in capital investments, over 3,400 jobs, and 1.3 million new or expanded square feet ensuring Gilbert remains a premier destination for both residents and businesses alike.

Gilbert is also very proud to report that both Fitch and Moody's gave Gilbert's General Obligation bonds a AAA rating, which is the highest rating available. These decisions were based on Gilbert's exceptionally strong credit characteristics, including a demonstrated commitment to building and maintaining strong reserves, robust long-term planning, strengthening regional economy, and manageable debt burdens. The Aaa rating places Gilbert in the top 1% of municipalities nationally.

Gilbert also welcomed nine new businesses to the Heritage District, which continues to grow with nearly 300,000 square-feet of residential and retail under construction and over \$67M of private capital investment since FY13. Gilbert's northwest employment corridor and central business district also continue to thrive with GoDaddy retaining 1,400 jobs and expanding their footprint to 180,000 square feet. This makes Gilbert the largest base of GoDaddy employment. Mercedes Benz, Merrill Lynch, and other corporate and retail users opened this year at Rivulon and Silent Aire is constructing a new 146,000 square-foot manufacturing facility at Park Lucero that represents over 400 new and retained jobs. Orbital ATK Space Systems Group also completed their 60,000 square-foot expansion at Gilbert Spectrum, representing the retention of existing jobs and the expansion of approximately 140 new science and technology-oriented jobs for Gilbert.

A progressive community demands progressive governance, and Gilbert's Council and executive leadership stepped up. Gilbert now undertakes a zero-based process for one third of the organization every year, and always applies priority, program, and performance-based approaches. Directors are tasked with balancing the budget through consensus, rather than presenting requests and waiting to hear back. Only once the directors achieve consensus is the Town Manager presented with the recommended budget. This collaborative approach allows Gilbert to promote transparency, the importance of short- and long-term planning, and maintain a strong return on investment for the zero-based process while staying focused on the citizens and businesses that we all serve in different capacities.

Gilbert staff and Council align both short-term goals and resources toward the long-term realization of Gilbert's established strategic initiatives: Community Livability; Technology Leader; Long and Short Term Financial Plans; Infrastructure; Economic Development; and High Performing Government.

These strategic initiatives guide the formulation of organizational goals and corresponding budget for the following fiscal year. The Council retreat as well as the budget kickoff in August 2017 allows staff to initiate the process with clear direction and focus governing the priorities for service delivery in FY 2018. Through the Council workshop and a subsequent study session, the Council and the

Executive Team began by formulating key focus areas to center our efforts and resources on accomplishing our goals with excellence:

- Maintaining Service Levels
- Deferred Maintenance
- Long-Range Infrastructure Planning
- Staffing Plans
- Compensation Maintenance/Performance Management
- Innovations and Efficiencies

The budget for FY 2018 reflects an effort to deliver both effective and efficient services to our community. Even given Gilbert's growth, the budget is balanced assuming planned revenue increases in the utility funds as discussed at the February Financial Retreat, and applies the non-recurring level of construction-related revenues toward non-recurring costs. Recommended increases in ongoing expenses are within the growth in ongoing levels of revenue recognized as a result of growth both in population and in additional retail opportunities within Gilbert.

FINANCIAL IMPACT

With carry forwards and contingency adjustments, the proposed budget of \$964,803,850 is an increase of \$114,309,220 million from FY 2017. The change from FY 2017 primarily reflects the budget necessary for carry forward and new/potential capital projects. It reflects a net increase in CIP of \$212 million (\$486 million in FY 2018 vs \$274 million which was included in FY 2017), the removal of \$100 million for Bond refundings, \$16 million of new personnel and operating requests, and various budget decreases for one time expenditures in the FY 2017 budget. The budget also includes a capital projects contingency budget of \$100 million to allow Council the flexibility and legal authority to respond to community needs.

Balanced Financial Plan: The proposed FY 2018 Budget is balanced based upon identified revenues and expenditures.

Constitutional Expenditure Limit: The proposed FY 2018 Budget reflects expenses that will be under the constitutional expenditure limitation. Staff regularly monitors conformity with the constitutional expenditure requirements and will recommend, if necessary, continuing adjustments and modifications necessary to comply with expenditure limitation requirements.

State Shared Revenues: The proposed FY 2018 Budget reflects State Shared Revenues based upon Census population adjustments and statutory distribution formulas, taking into account currently projected State sales and income tax collections (provided by the Arizona League of Cities and Towns), which reflect the state's budgeted HURF distributions.

Secondary Property Tax Levy: Council voted to adopt a tax levy of \$21.65 million, which reduces the tax rate to \$1.03 per \$100 of assessed value, down from last year's rate of \$1.06.

Utility Rate Modifications: The FY 2018 Budget reflects revenues projected from rate changes in Gilbert's water, wastewater, environmental services, and reclaimed water rates. No rate changes have been adopted, but staff will be gathering data and exploring options with Council in order to ensure fiscal sustainability of the enterprise funds. Cost of service has been increasing over the past decade, but no increases in rates have been made since 2009. Gilbert does not make a profit on these funds, but rather charges only what is needed to provide the services. Current rates are projected to provide too little revenue to support ongoing service.

Fund Balance: The Revenue Summary lists the use of carry over funds in an amount just over \$390 million. This reflects use of revenues which were received in prior fiscal years in excess of minimum fund balance.

Capital Project Financing – System Development Fees: The FY 2018 Budget reflects revenues projected from the continued collection of System Development Fees as allowed under current State Law.

FUNDING CHALLENGES

The challenge continues to responsibly apply revenues generated by growth to the ongoing service demands created by growth. Gilbert has several large-scale park, public safety, and road projects planned which are not eligible for system development fee revenues. Other financing options, including potential general obligation bonds, are being considered.

Another challenge is balancing revenues and expenditures in the enterprise funds. Water, wastewater, and trash collection services have not seen a rate increase since at least 2009, with trash service actually receiving a rate *decrease* in 2012. While the Town has worked hard to be efficient in operations, cost of materials and supplies have increased over the past ten years. The Town is looking at options, including rate changes, to address the growing gap. The Town does not make a profit from the enterprise funds, but rather aims to have revenues cover the cost of service.

A third challenge is Gilbert's effort to maintain an accurate population count so state shared revenues can be more accurately distributed given Gilbert's substantial growth since the last Census in 2010. As allowed in state statute, Gilbert chose to strategically invest \$4 million for the U.S. Census Bureau to conduct a mid-decade census. The updated population figure helped the Town realize a greater, more accurate, portion of state shared revenues which are divided based on relative populations of the recipient jurisdictions. In FY 2017 alone, the updated population helped the Town receive about \$7.3 million more in revenue than would have been received using the 2010 population numbers. Unfortunately, methodologies used to estimate the 2017 population undervalued the growth happening in Gilbert. Town officials continue to monitor the issue and are pressing for more accurate methodologies moving forward.

A fourth challenge is the large unfunded liability in the Public Safety Retirement System (PSPRS). As of June 30, 2016, Gilbert's unfunded liability for both police and fire was just over \$60 million. The Town is taking action to pay this down over the next four years, including over \$10 million in extra payments during FY 2017.

QUALITY GOVERNANCE

In the midst of so much change, Gilbert remains consistent in its relentless pursuit of quality service. While Gilbert boasts the lowest staffing ratio of any of our peer communities, it is the caliber of those staff members that makes the difference that we see here every day. I am thankful and honored to serve by their side.

Respectfully,



Patrick S. Banger
Town Manager

PURPOSE OF THE BUDGET DOCUMENT

The budget sets forth a strategic resource allocation plan that is aligned with strategic initiatives, community goals, preferences, and needs. Through the budget, Gilbert demonstrates accountability to its residents and customers. Toward that end, the budget document acts as a policy document, financial plan, operations guide, and a communication device. This section provides the reader with a basic understanding of the components of the budget document and what is included in each.

ORGANIZATION OF THE BUDGET DOCUMENT

The budget document includes seven major areas:

1. The **Introduction** provides the Manager's budget message along with information about Gilbert, including the organization, vision, mission and values, strategic initiatives, Gilbert facts, fund structure, budget process, and a summary of policy statements.
2. The **Financial Overview** illustrates the total financial picture of Gilbert, including projected fund balances, five year fund forecasts, the sources and uses of funds, and property tax information.
3. The operating fund tabs – **General, Enterprise, Streets** - include information on all business units within each fund. Each operating fund section is organized in the same manner with a business unit page and a page for each department within the business unit.
4. The non-operating fund tabs – **Internal Service, Replacement Funds, Special Revenue, and Debt** – include information at the fund level.
5. The **Capital Improvement** section includes information regarding the scheduled current year capital projects and the projected operating costs for the projects currently under construction.
6. The **Debt** section provides an overview of the types of debt issued, debt capacity, and outstanding debt.
7. The **Appendix** includes a detailed listing of authorized positions (FTE basis), the approved capital outlay list, Arizona Auditor General Schedules A-G, transfer schedules, and a glossary (including acronyms).

Manager's Budget Message

The Manager's budget message is a transmittal letter introducing the budget and the long and short-term goals that the budget addresses. The message outlines the assumptions used in budget development such as economy, revenue constraints, and Council priorities. Also included is an overview of the budget development process, major changes to the budget from prior years, and challenges facing the organization.

Financial Overview

The financial overview begins with charts displaying Gilbert's available revenues (sources) and the expenditures (intended uses). The fund balance pages provide a look at the level of beginning fund balances, budgeted revenues and expenditures, and projected ending fund balance. Every year the budget must be balanced, ensuring that expenditures will never exceed the total available resources.

The Budget Summary provides an overview of the revenue and expenditure history and projections for each category. The Long-Term Financial Planning pages provide the reader with background information on the process, as well as the Five Year Plans for the major operating funds. Revenues and expenses are shown in detail, followed by a discussion of the major funding sources by type, including assumptions and anticipated future growth.

The property tax page includes all of the property tax rates for each taxing jurisdiction within Gilbert. Gilbert includes four school districts, and taxes are shown for each.

Fund Tabs

The first page in each Fund tab is an overview of the fund(s) within that section. It includes an explanation of the fund's purpose and a summary financial outlook. Next are department descriptions that outline each functional area, the strategic initiatives addressed by divisions within that department, an organization chart, benchmarks, and summary personnel and financial information.

Benchmarks listed in the fund tabs are a sample of those included in the Gilbert's 2016 Benchmark Report, available online at www.gilbertaz.gov. Each department identified two to three local and two to three national municipal benchmarks that were appropriate for their particular functional area, based on population and service delivery. A complete list of benchmark communities and performance metrics may be found in the full report.

Organization Charts

Throughout the document are charts that depict the budget organizational structure (not a reporting structure). Shading in a given functional area indicates that the area is funded by an alternate funding source.

Department summaries include the following components:

Purpose Statement: Explains why the Department exists and provides a brief list of services provided.

Accomplishments: Highlight success and improvements that were completed during the prior fiscal year.

Objectives: Communicate what is going to be accomplished during the budget year, and aligns with the department goals and Strategic Initiatives of the entire organization.

Budget Notes: Explain any noteworthy changes from the previous year.

Strategic Initiatives: Each department/division has selected the Strategic Initiatives that align with the stated goals for the new budget year. Please refer to the Strategic Initiatives pages of this document to view a full description of the icons that will be represented on the department/division pages.

Performance/Activity Measures: Identify desired outcomes and measure results to better define progress towards the desired service levels.

Personnel by Activity: Depict total approved staffing by Division within the Department for the prior three fiscal years and for the budget year.

Expenses by Division: Reflect total expenses by Division within the Department for the prior three fiscal years and the budget year, including transfers out to cover a division's share of expenses that were incurred elsewhere in the budget.

Expenses by Category: Break out expenses into the categories of personnel, supplies and contractual, capital outlay, and transfers out to provide an overview of the allocation of resources by type.

Operating Results: Some functional areas charge user fees when a specific service provided has a direct benefit to a specific user. Other services provide general public benefit, such as public safety, streets, or parks, and are primarily paid by general revenues, such as sales tax or state-shared revenues. The operating results show the net of direct revenues less expenditures.

Replacement Funds

Replacement funds relate directly to an operating fund, but are tracked separately to ensure that aging equipment and/or infrastructure can be replaced or reconstructed. The sole financing source is the respective operating fund. Each replacement fund has a separate fund number in order to identify the fund balance for these activities. In the Comprehensive Annual Financial Report (CAFR), these funds are reported as part of the operating fund.

Capital Improvements

The Capital Improvement Plan (CIP) is an integral part of the budget process, and is updated each year. This document describes all known capital projects with a dollar value greater than \$100,000. Projects included in the FY 2018 budget are shown in the project detail section, which includes a brief description, project priority ranking, and a repair and replacement logo (when appropriate). The repair and replacement logo is added to projects to identify them as non-growth related projects that demonstrate Gilbert's commitment to long range infrastructure planning.

The first year of the CIP is included in the adopted budget each year. Both the initial capital investment and the subsequent impacts to the operating budget are integrated into Gilbert's short and long-term balanced financial plans. Projects in future years are included for planning purposes and are calculated into the 5-year forecasts to estimate long-term funding availability.

Debt

Gilbert issues debt to finance buildings, recreation facilities, and infrastructure construction. The debt section explains the types of bonds, the legal criteria, debt limits and capacity, and outstanding debt.

Appendix

Capital Outlay: Items with a useful life greater than one fiscal period, with capitalized acquisition costs of \$10,000 or more, are individually approved and included in this section.

Personnel Detail: Every staff position is approved by the Council and is included in the personnel detail. Historic information is included for the prior three years. A small number of positions are shown on the personnel listing as 'Limited Term Agreements' (LTAs). These positions are typically for a one year period and must be re-authorized/prioritized through the budget process.

Schedules A-G: This section includes (A) summaries of estimated revenues and expenditures, (B) tax levy and tax rate information, (C) revenues other than property tax, (D) fund types of other financing resources and interfund transfers, (E) expenditures within each fund by department, (F) expenditures by department, and (G) full-time employees and personnel compensation by fund. The State of Arizona Office of the Auditor General requires cities and towns to include this information in their annual budgets.

Transfer Schedules: This part of the budget document illustrates interfund transfers (by fund) that are scheduled for the current fiscal year.

Glossary/Acronyms: Many of the terms used in government are unique. The unique terms are described in the glossary.

Any questions regarding the document can be directed to 480-503-6757 or budget@gilbertaz.gov.



The Government Finance Officers Association of the United States and Canada presented an award for Distinguished Budget Presentation to the Town of Gilbert for its annual budget for the fiscal year beginning July 1, 2016.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to determine eligibility for another award.



The International City/County Management Association (ICMA) recognized Gilbert, Arizona with a Certificate of Excellence in Performance Management for its data-driven management and reporting efforts.

The 2017 certificate recipients were recognized on the basis of criteria that includes data collection and verification, continuous improvement, and public reporting. Certificates are awarded at three levels: Achievement, Distinction, and Excellence. Certificates of Excellence were awarded to communities that track and report key outcomes, survey residents and employees, utilize visual communications, and foster a performance-driven culture.

In 2017, ICMA recognized 57 local governments for exemplary performance management initiatives. Gilbert is among 25 jurisdictions internationally receiving the Certificate of Excellence – the highest level awarded.

The Town was incorporated July 6, 1920, and operates under the Council-Manager form of government. Six council members are elected at large to four-year staggered terms. The Council establishes policy through the enactment of laws (ordinances). The Mayor is a member of the Council, directly elected by the voters for a four-year term, and serves as the chairperson of the Council.

MAYOR AND COUNCIL



Mayor Jenn Daniels



Vice Mayor
Victor Petersen



Council member
Eddie Cook



Council member
Scott Anderson



Council member
Jordan Ray



Council member
Brigitte Peterson



Council member
Jared Taylor

EXECUTIVE TEAM

Town Manager, *Patrick Banger*

Deputy Town Manager, *Jacob Ellis*

Deputy Town Manager, *Leah Hubbard-Rhineheimer*

Deputy Town Manager, *Vacant*

Chief Digital Officer, *Dana Berchman*

Development Services Director, *Kyle Mieras*

Economic Development Director, *Dan Henderson*

Interim Finance Director, *Hakon Johanson*

Fire Chief, *Jim Jobusch*

Human Resources Director, *Jolean Fleck*

Information Technology Director, *Mark Kramer*

Intergovernmental Relations Director, *Rene Guillen*

Management and Budget Director, *Kelly Pfof*

Parks and Recreation Director, *Rod Buchanan*

Police Chief, *Michael Soelberg*

Presiding Judge, *John Hudson*

Public Works Director, *Jessica Marlow*

Interim Town Attorney, *Andrew McQuire*

Town Clerk, *Lisa Maxwell*

Assistant to Town Manager, *Mary Goodman*

ACKNOWLEDGEMENTS

Management and Budget Director, *Kelly Pfof*

Management and Budget Analyst, *Cris Parisot*

Management and Budget Analyst, *Laura Lorenzen*

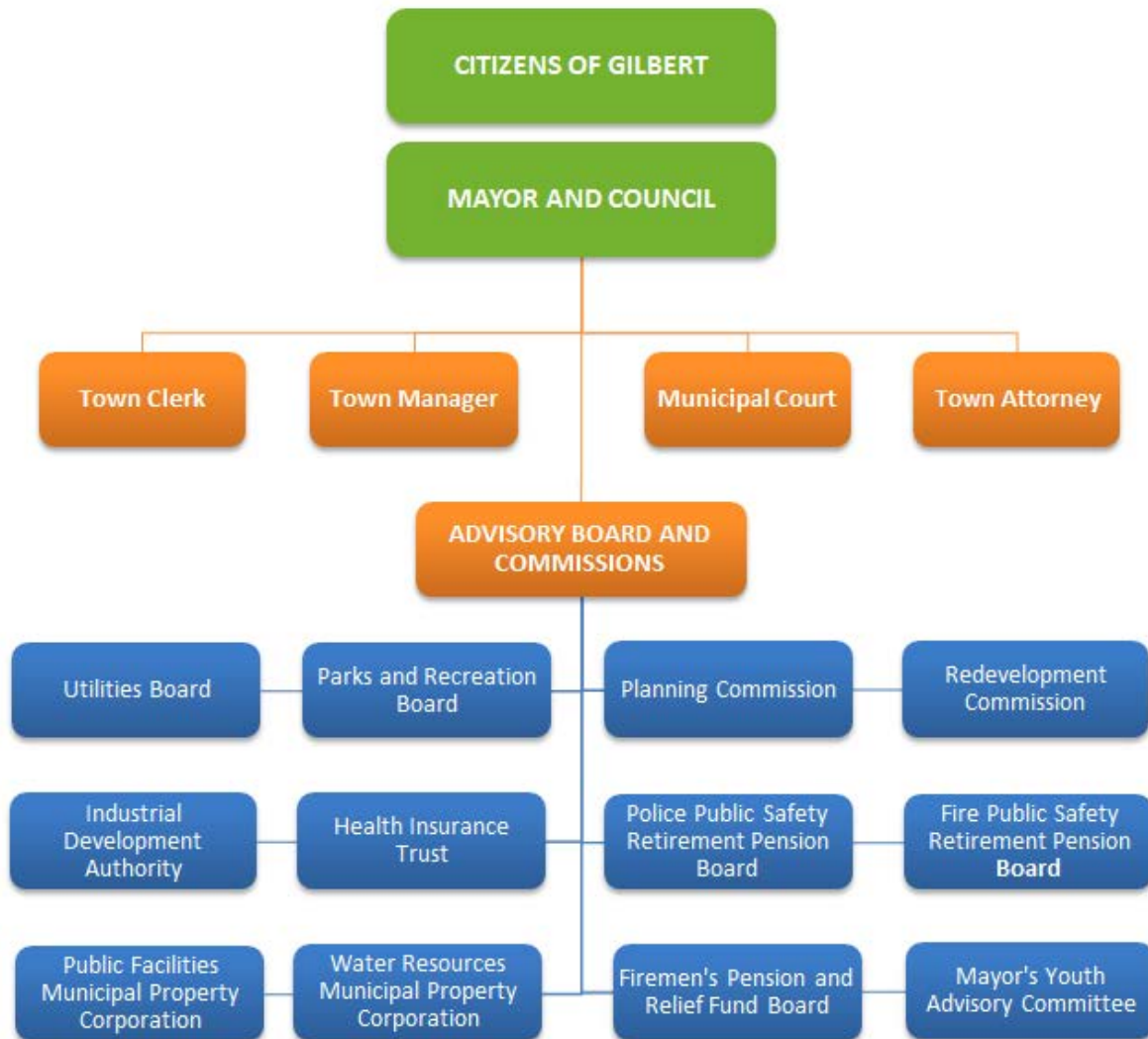
Management and Budget Analyst, *Justine Bruno*

Management and Budget Analyst, *Vacant*

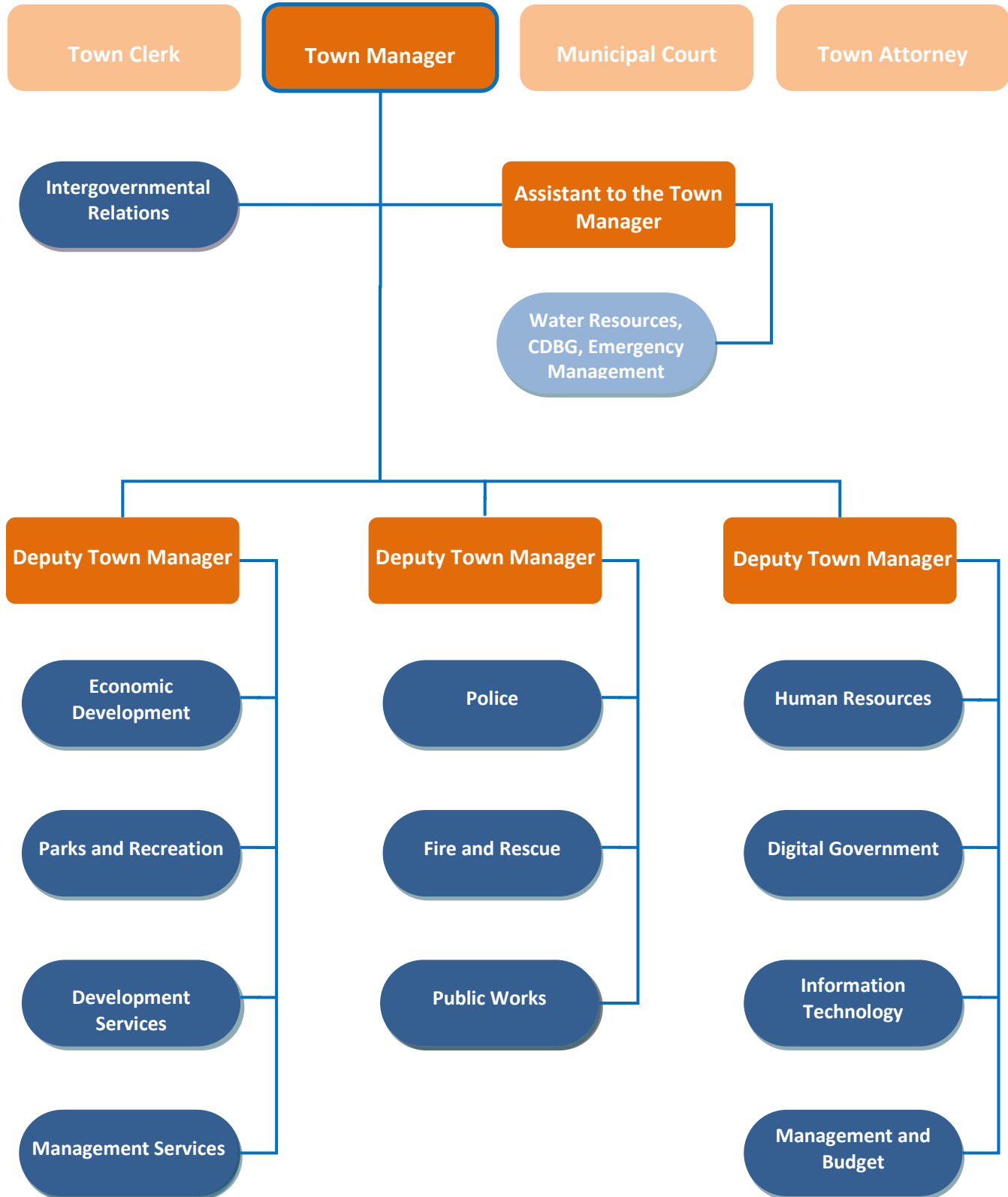
Management Support Specialist, *Kim Leone*

Special thanks to *Zara Bish*, Multi-Media Specialist, for cover design

Advisory Organizational Chart



Organizational Report Chart



ORGANIZATIONAL VISION

Gilbert will be the best in class in all lines of service.

ORGANIZATIONAL MISSION

We are a service organization committed to enhancing quality of life and serving with integrity, trust, and respect.

ORGANIZATIONAL VALUES

As a team, the Town of Gilbert values:

<u>Integrity</u>	by being ethical, professional and trustworthy
<u>Respect</u>	by being fair, courteous and valuing others
<u>Accountability</u>	by being responsible for our actions and following through on our commitments
<u>Innovation</u>	by continuously improving services through progressive and creative outcomes
<u>Learning</u>	by developing our knowledge and skills
<u>Communication</u>	through transparency, collaboration and accessible information



Mission
 We are a **service organization** committed to **enhancing** quality of life and serving with **integrity, trust, and respect.**

Vision
as Team Gilbert we
Gilbert will be best in class in all lines of **service.**

Value

Integrity
 by being ethical, professional, and trustworthy.

Respect
 by being fair, courteous, and valuing others.

Accountability
 by being responsible for our actions and following through on our commitments.

Innovation
 by continuously improving services through progressive and creative outcomes.

Learning
 by developing our knowledge and skills.

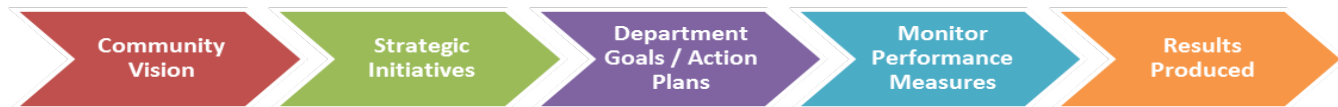
Communication
 through transparency, collaboration, and accessible information.



In FY 2011, the Town Council adopted a new Strategic Plan for the Town of Gilbert. This plan is centered around the community vision, which guides the development of the strategic initiatives of the plan. From these initiatives, strategic action plans are implemented, and results are produced and measured.

COMMUNITY VISION

Gilbert, a safe, healthy, clean, attractive community that embraces our town's heritage yet recognizes the opportunities of the future without sacrificing the resources of today.



Organizational alignment with the Gilbert community vision is achieved by establishing individual performance measures and benchmarks that compliment department goals, and town-wide strategic initiatives. The FY 2018 budget was developed with the Council strategic initiatives as a key factor in the decision-making process. The goals and objectives included in the department information tie directly to the strategic initiatives, and represent intermediate steps to achieving those Council-identified priorities. **Accordingly, icons (pictured below) are included on each division and department page to highlight the link between the strategic initiatives and individual goals.**

The Council reviews and updates the Strategic Initiatives during their annual retreat. Management staff and departmental personnel utilize the Strategic Initiatives to guide daily operations. An administrative interpretation of each initiative is included as a starting point from which department goals and strategic action plans follow.

STRATEGIC INITIATIVES



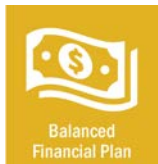
Community Livability

The Town of Gilbert takes pride in being a community with a family focus, special welcoming feel, outstanding service delivery, and firm commitment to retain its defining characteristics while it continues to grow. This strategic initiative provides direction to include livability considerations in all decision-making and service delivery. Our motto is: "Gilbert: Clean, Safe, Vibrant."



Be a Technology Leader

Gilbert places a high value on the potential for applied technology to improve service efficiency. While technology has a cost, it can be used to reduce expenses while expanding service to a growing population. This initiative directs the organization to seek technology improvement that can provide the greatest benefit for the investment. If all segments of service delivery embrace the intention to be a technology leader we will continually improve systems and results.



Long-and Short-Term Balanced Financial Plans

Gilbert is committed to providing a comprehensive financial perspective that enables proactive management of government finances. Long-term financial planning ensures that financial perspective is strategically incorporated into organizational planning, demonstrates good management to all stakeholders including bond rating agencies, and clarifies the organization's strategic direction by identifying and prioritizing the most important issues it faces. Short-term financial planning is more tactical in nature, identifying the specific near term objectives that will ultimately help to achieve the long term goals. Gilbert will provide transparency, clarity, and timely visibility and insight into impending issues, allowing for flexibility in decision making and incremental corrections.



Proactively Address Infrastructure Needs

Gilbert will have a strong and effective infrastructure management system. A growing community must pay attention to infrastructure needs by planning for both the future expansion and the deterioration of existing infrastructure. This serves the residents, business and future economic development and contributes to community livability. We will create an infrastructure plan and management system that will support policy decision-making and inform administrative processes.



Economic Development with Primary Emphasis on Advancing Science and Technology

Gilbert is committed to attracting, growing and retaining business and industry within the community. The Town Council will be well prepared for the recovering economy and encourage collaboration and innovation that contributes to the community vision. As such, it is important to identify and execute a sound economic development plan that supports an advanced economy conducive to attracting the talent and investment of science and technology-based organizations with an emphasis on the biomedical and life science industry. The appropriate policies and procedures to be business-friendly in support of the Vision and Strategic Initiatives are paramount.



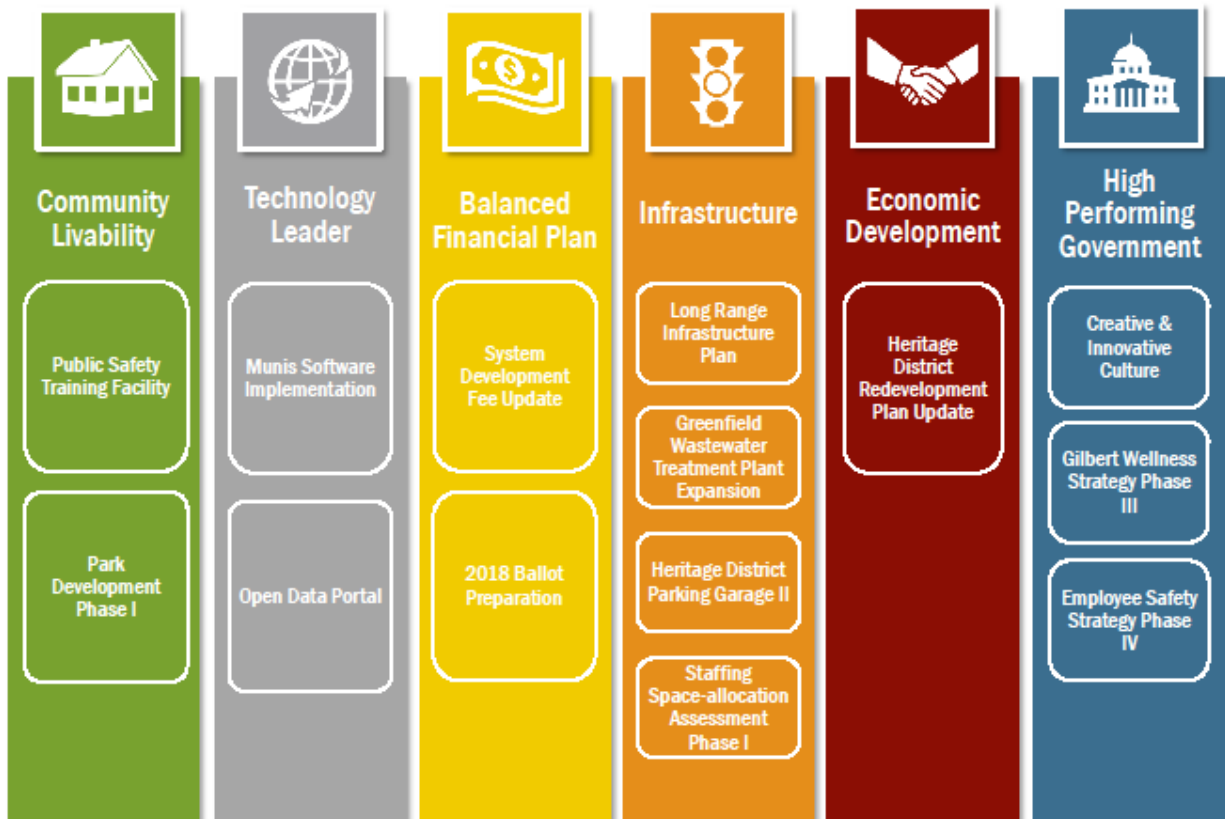
High Performing Government

Gilbert is committed to highly efficient operations while delivering superior results. Excellent performance requires aligning efforts that drive internal effectiveness with those that create external impact. Gilbert will achieve optimal performance by aligning strategy with operational goals supported by best management practices and effective internal and external collaboration. Committed to the initiative of becoming a high performing organization, Gilbert will deliver unparalleled quality of service at the highest value for all of its stakeholders.

The following town-wide goals have been identified for FY 2018:



FY18 ORGANIZATIONAL STRATEGIC PRIORITIES



FY 2018 Organizational Priority Goals

COMMUNITY LIVABILITY	
GOAL TITLE	FY18 GOAL STATEMENT
Public Safety Training Facility	Complete design and identify funding sources for the Public Safety Training Center by June 30, 2018.
Park Development: Phase I	1. Complete Phase I park design by April 2018 for Gilbert Regional and Rittenhouse Parks 2. Prepare construction solicitations by June 2018.
TECHNOLOGY LEADER	
Munis Implementation	Replace the Finance system by June 30, 2018, and begin implementation of Human Resources and Payroll system.
Open Data Portal	Create an Open Data Policy and Portal by June 30, 2018.
BALANCED FINANCIAL PLAN	
System Development Fee Update	Update the Town's system development fee study and IIP so the first draft of documents is completed by June 30, 2018 in preparation for the noticing process to begin.
2018 Ballot Preparation	Develop the 2018 ballot questions to ask voters, which may include additional bond authorization and potential land sale, by February 2018.
INFRASTRUCTURE	
Long Range Infrastructure Plan	1. P&R: Complete and implement next 20% of assets identified in LRIP for Parks by June 30, 2018. 2. PW: Develop potable water main replacement program strategy and resource needs by June 30, 2018. 3. PW: Develop sewer forcemain replacement program strategy and resource needs by June 30, 2018.
Greenfield WRF Expansion	Award Guaranteed Maximum Price contracts for construction of the facility by December 2017.
Heritage District Parking Garage II	Issue construction contract and notice to proceed for the construction of the parking garage by May 31, 2018.
Staffing Space Allocation Assessment: Phase I	Complete a staffing space-allocation assessment of the Public Safety Building to determine space allocation needs and potential CIP projects by June 30, 2018.
ECONOMIC DEVELOPMENT	
Heritage District Redevelopment Plan Update	Complete the final draft of the Heritage District Redevelopment Plan by June 30, 2018.
HIGH PERFORMING GOVERNMENT	
Creative & Innovative Culture	Develop an Innovation Master plan by June 30, 2018.
Gilbert Wellness Phase III	Implement Phase III of Gilbert Wellness, to focus on incorporating incentives to engage employees, by March 31, 2018.
Employee Safety Strategy Phase IV	Implement Phase IV of the Employee Safety Strategy with the Police department by June 30, 2018.

The Foundation to Being a High Performing Organization

For over 20 years, Gilbert has been committed to Continuous Quality Improvement (CQI). CQI began in 1994 and established Gilbert's culture and commitment to continually improving the services we provide. In 2012, the town introduced Franklin Covey's *The 4 Disciplines of Execution*TM and the concept of Wildly Important Goals (WIGs). In 2014, Gilbert embarked on enhancing the commitment to quality service by introducing Lean Six Sigma. As Gilbert grows and the demand for service increases, the organization has to be in a position to respond thoughtfully, strategically and in a fiscally responsible manner. Therefore the introduction of Lean Six Sigma was an intentional and systematic approach to enhancing our improvement efforts and relying on best practices to deliver continuous efficiency and effectiveness from a customer-centric point of view. Since departments are so diverse and there is no "one size fits all," we believe by taking the best aspects of both CQI and Lean Six Sigma, we are equipping the organization with a variety of quality tools and proven techniques in order to:

- Improve Service Delivery
- Increase Customer Satisfaction
- Encourage Innovation
- Enhance the Culture of Continuous Improvement
- Yield a Return on Investment
- Reduce Costs
- Increase Internal Capacity
(without adding staff)

Dedicated to being a High Performing Organization, we are committed to delivering unparalleled quality of service at the highest value for all of our stakeholders. Through the various process improvement efforts; Continuous Quality Improvement (CQI), Franklin Covey's *The 4 Disciplines of Execution*TM, and Lean-Six Sigma we strive to continuously evaluate, improve and optimize our operations while delivering superior results to our customers.

Gilbert History

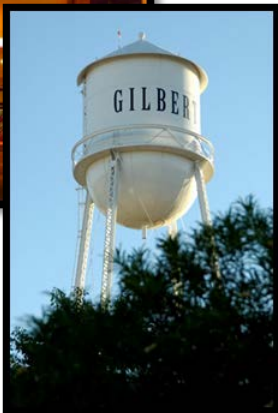
HISTORY

In 1902, the Arizona Eastern Railway asked for donations of right of way in order to establish a rail line between Phoenix and Florence. A rail siding was established on property owned by William "Bobby" Gilbert. The siding, and the town that sprung up around it, eventually became known as Gilbert. Gilbert was a prime farming community, fueled by the construction of the Roosevelt Dam and the Eastern and Consolidated Canals in 1911. It remained an agriculture town for many years, and was known as the "Hay Capital of the World" until the late 1920s. Gilbert began to take its current shape during the 1970s, when the Town Council approved a strip annexation that encompassed 53 square miles of county land. Although the population was only 1,971 in 1970, the Council realized that Gilbert would eventually grow and develop much like the neighboring communities of Tempe, Mesa, and Chandler. This proved to be a farsighted decision as Gilbert positioned itself for growth in the 1980s and beyond. Today, Gilbert's estimated population is 247,600 with 72.6 square miles within its planning area.



GILBERT TODAY

Located in the Southeast Valley of the Phoenix metropolitan area, Gilbert is actively growing and diversifying its economic base, citing global-minded innovation and entrepreneurship as keys to productivity. A community that boasts solid infrastructure, a high availability of skilled labor, close proximity to other major markets and an unbeatable quality of life, Gilbert offers an advantageous business climate.



The community also offers one of the highest concentrations of graduate and professional degrees among competing western U.S. cities. According to 2015 American Community Survey data, more than 41 percent of Gilbert residents hold a bachelor's degree or higher, compared to the Phoenix average of 29 percent. In addition, Gilbert boasts one of the highest median household incomes in the state at \$83,857 (according to ESRI Business Analyst 2017).

Gilbert's 2015 estimated population of 247,542 continues to grow, having experienced 58 percent growth between 2000 and 2005; and 21 percent between 2005 and 2010. With attractive demographics, award-winning amenities, and a business-friendly environment, Gilbert was recently named the Best Place to Raise a Family in Arizona by WalletHub. This past year, the thriving community was also named in the 7th Best City to Be a Homeowner by SmartAsset, and the 2nd Safest City in the United States for communities over 100,000 residents by Law Street Media.



Largest City in the U.S.*



Largest City in Arizona*

* Source: U.S. Census Annual Population Estimates, 2015

GILBERT AT A GLANCE:

Year Founded: 1891
Year Incorporated: 1920

Planning Area: 72.6 square miles
Elevation: 1,273 feet

Annual average rainfall: 4.9 inches
Annual sunshine days: 337 days

Average Temperature in Fahrenheit (High/Low):
January 67/40
April 83/56
July 104/85
October 91/69

Transaction Privilege Tax Rate:
State/County 6.3%
Gilbert 1.5%

Total Housing Units: 79,299
Vacancy Rate 7.2%

More information and statistics can be found at:
<http://www.gilbertaz.gov>

Census 2010 Population: 208,352

Census Annual Estimates (as of 7/1/15): 247,542
Estimated Population (as of 7/1/17): 247,600

Median age: 32.9

Under 18	31.9%
18-24	7.3%
25-44	30.6%
45-64	22.4%
65 and over	7.8%

Highway Distances from Gilbert:

Albuquerque, NM	477 Miles
Dallas, TX	1,028 Miles
Denver, CO	841 Miles
Las Vegas, NV	315 Miles
Los Angeles, CA	415 Miles
Phoenix, AZ	12 Miles
Salt Lake City, UT	708 Miles
San Diego, CA	381 Miles
San Francisco, CA	813 Miles
Tucson, AZ	104 Miles

Demographics:

MEDIAN AGE

Gilbert

32.9

Greater
Phoenix

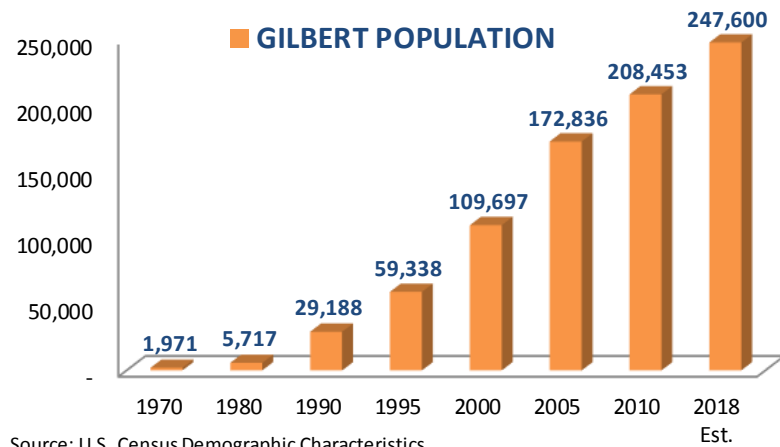
36.9



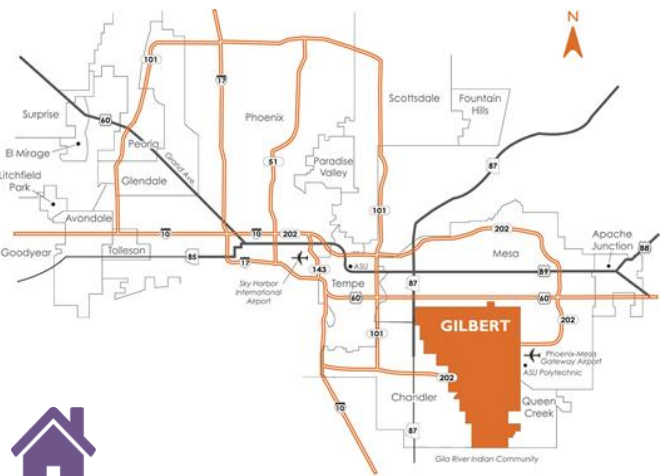
EDUCATIONAL ATTAINMENT

	Gilbert	Greater Phoenix
High School Graduate:	16.6%	23.7%
Some College, no degree:	26.9%	25.1%
Associate Degree:	10.9%	8.5%
Bachelor's Degree:	27.7%	18.8%
Graduate/Professional Degree:	13.6%	10.6%
High School Graduate or Greater:	95.6%	86.6%
Bachelor's Degree or Higher:	41.3%	29.3%

Source: U.S. Census American Community Survey, 2011-2015



Source: U.S. Census Demographic Characteristics



Gilbert

Greater
Phoenix

HOUSEHOLD CHARACTERISTICS

Median owner-occupied housing value	\$243,500	\$179,100
Median household income	\$83,857	\$56,081
Average household size	3.13	2.76

Source: U.S. Census American Community Survey, 2011-2016. Median household income: ESRI Business Analyst, 2017

RACE / ETHNICITY



■ White, 70.5%	■ Black or African American, 2.8%
■ Hispanic, 16.3%	■ American Indian or Alaska Native, 0.9%
■ Asian, 6.8%	■ Native Hawaiian and Other Pacific, 0.1%
■ Other Race, 0.1%	■ Two or More Races, 2.7%

Source: U.S. Census American Community Survey, 2011-2015

AWARDS / RECOGNITION

- **Best Place to Raise a Family in Arizona** (WalletHub, 2017)
- **7th Best City to Be a Homeowner** (SmartAsset, 2017)
- **16th Happiest Place to Live** (WalletHub, 2017)
- **2nd City for Under-35 Homeownership** (SmartAsset, 2017)
- **2nd Safest City in the United States** (Law Street Media, 2016)
- **Best City for Raising a Family** (Move.org, 2016)
- **Top 10 Cleanest Cities in America** (Expedia, 2016)
- **Best Phoenix Suburb** (Thrillist, 2016)
- **7th Safest City for Drivers** (NerdWallet, 2016)
- **17th Most Caring City in America** (WalletHub, 2016)
- **7th Happiest City in America** (Zippia, 2016)
- **#5 Best Dog Park in the U.S.** (USA Today 10Best, 2016)

2nd

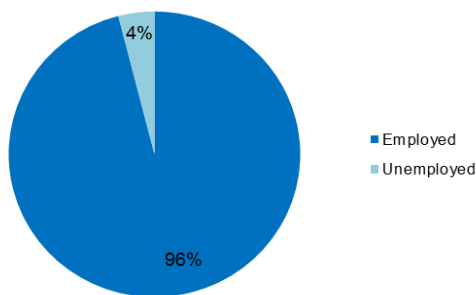
Safest City
in the U.S.

GILBERT GROWTH



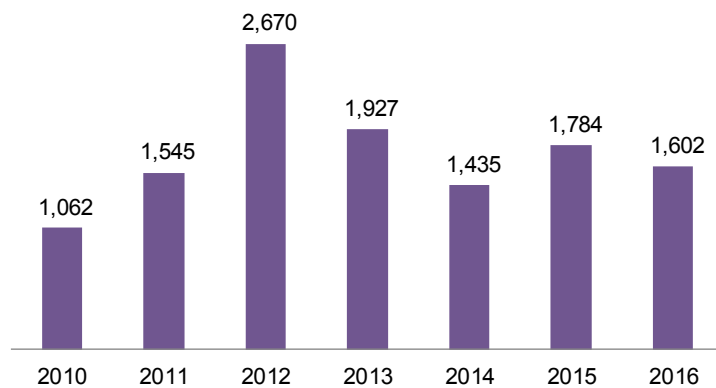
CIVILIAN LABOR FORCE

2016 Labor force = 135,702



Source: Arizona Department of Administration, Special Unemployment Report - 2016

■ Single-Family Housing Permits, Calendar Year



PRINCIPAL EMPLOYERS

Gilbert Unified School District	3,572
Banner Health	2,758
Town of Gilbert	1,356
Wal-Mart Stores, Inc.	1,348
GoDaddy Software, Inc.	1,216
Higley Unified School District	1,037
Fry's Food Stores	1,009
B H Drywall	997
Dignity Health	971
Hunter Contracting	650

Source: Gilbert Comprehensive Annual Financial Report, FY2016

ECONOMIC HIGHLIGHTS

- **More than 103,400** estimated jobs in Gilbert (Economic Modeling Specialists, Inc. Q2 2017)
- Arizona's first economic development organization to be accredited by the International Economic Development Council (IEDC, 2017)
- With nearly 1,400 buildings with rentable space, Gilbert boasts: **4.3 million square feet of office**; **11.4 million square feet of retail**; and **8.7 million square feet of industrial/flex spaces**. (Xceligent, Q2 2017)

The financial accounts for Gilbert are organized on the basis of funds or account groups. In governmental accounting, a fund is a separate self-balancing set of accounts used to show operating results for a particular activity or activities. Funds are categorized into three classes: governmental, proprietary, or fiduciary. Different fund types are found within each of these three classes. Major funds are identified and described below.

GOVERNMENTAL FUNDS

- **General Fund (Major Fund)** – The General Fund accounts for the resources and uses of various Gilbert departments. A majority of the daily operating activity is recorded in this fund. Governmental accounting requires the General Fund be used for all financial resources except those required to be accounted for in another fund. Departments included:

- Management and Policy
- Management Services
- Municipal Court
- Development Services
- Police
- Fire and Rescue
- Parks and Recreation

Special Revenue Funds – These funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for a specific purpose.

- **Street HURF Fund (Highway User Revenue Fund)**
Street operating costs eligible for state highway revenues are included in this fund. Revenues are primarily derived from state-shared fuel tax.
- **Community Development Block Grant Fund**
This fund accounts for all federal CDBG revenue. The revenue is used for expenditures that create a more viable community, such as downtown renovation and social services.
- **HOME Fund**
This fund accounts for Federal Home Investment Partnership revenue. The revenue is used for expenditures that create and maintain affordable housing within Gilbert.

- **Grants**
The Town accounts for grant revenue and the related expenditures in a separate fund. The entire expense is typically included in this fund and any amount not supported by grant revenue is transferred from another fund.
- **Other Special Revenue**
Other special projects are accounted for in this group of funds. The activity extends beyond one fiscal year and is for a specific event.
- **System Development Fees**
This set of funds segregates the revenue to pay for growth-related capital projects. The revenue is used to pay for eligible projects or to repay debt issued for growth-related construction.
- **Maintenance Improvement Districts**
Arizona State Statutes provide that improvement districts can be established to pay for streetlights and parkway improvements. Gilbert established two funds for these districts. Revenue is received from the benefitting property owners.

Other Capital Funds – These funds include CIP Admin, bonds, outside sources and Maricopa Association of Governments funding.

Debt Service Funds – The short and long-term payment of principal and interest on borrowed funds is accounted for in these funds.

Special Assessment Funds – Property owners requiring specific capital improvements, from which benefit is primarily restricted to those specific property owners, may form a special assessment district. Special levies are collected from those property owners to cover those costs. There are presently three types special assessment districts in Gilbert; Improvement Districts, Streetlight Improvement Districts and Parkway Maintenance Improvement Districts.

PROPRIETARY FUNDS

Enterprise Funds – These are funds in which the services provided are financed and operated similarly to those of a private business. User fees are established and revised as needed to ensure that revenues are adequate to meet all necessary expenditures. The following are considered enterprise funds:

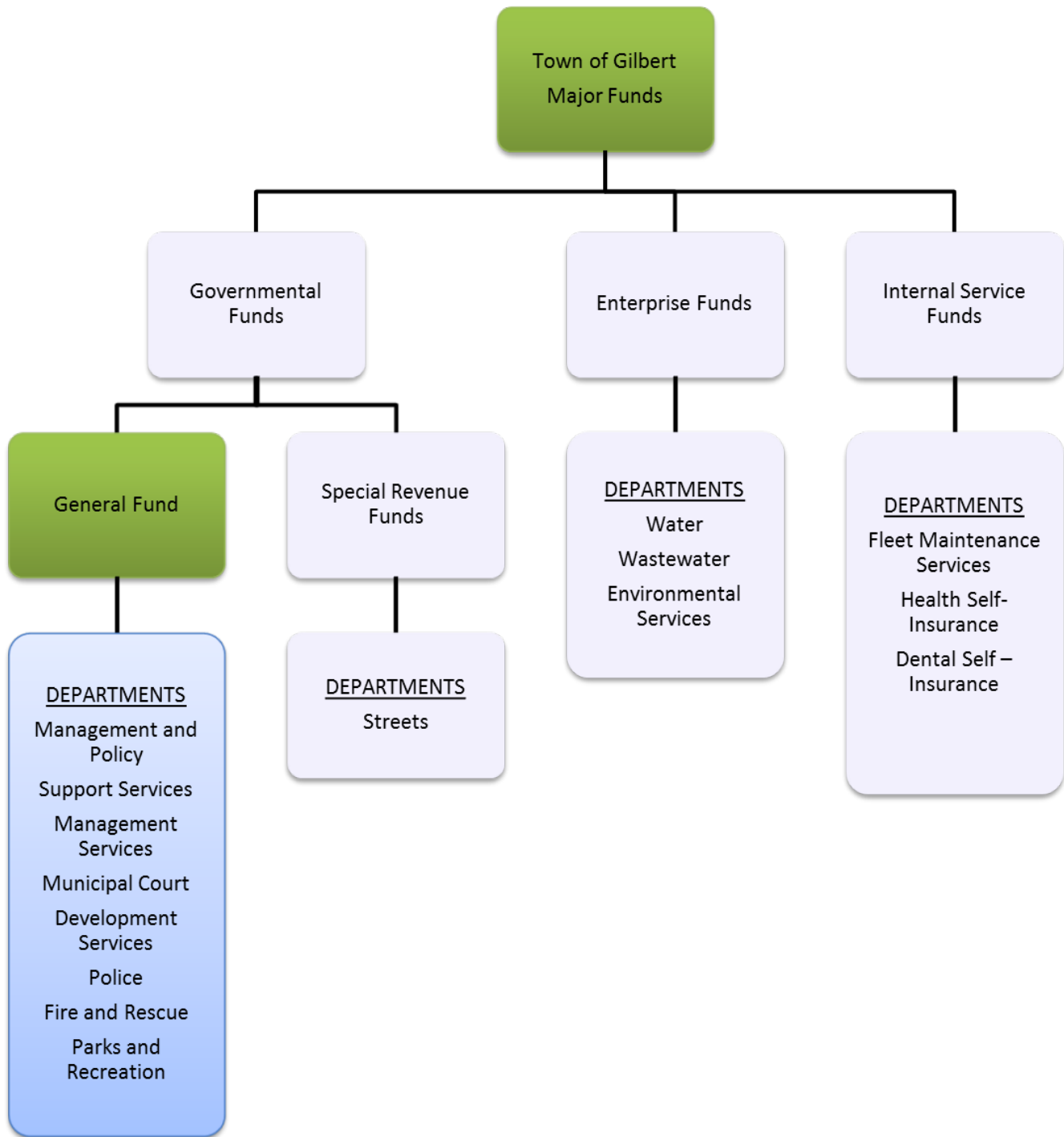
- Water
- Wastewater
- Environmental Services - Residential
- Environmental Services – Commercial

Internal Service Funds – Gilbert has three Internal Service Funds: fleet maintenance, health self-insurance, and dental self-insurance. The Internal Service Funds are used to provide service to other departments and to recover the cost of that service. The use of these funds provides a more complete picture of the cost to provide a given public service, because more of the total costs are included in the respective cost center.

FIDUCIARY FUNDS

Trust and Agency Funds – This fund type is for assets held by the Town in a trustee capacity or as an agent for individuals, private organizations, other governmental units or other funds. Use of these funds facilitates discharge of responsibilities placed upon the governmental unit by virtue of law or other similar authority. Gilbert has one Trust and Agency Fund: Volunteer Fire Pension.

Fund Structure



Represents
Major Fund

Represents
Departments that are
substantially funded by
a Major Fund

BUDGET DEVELOPMENT

The Council determines the priorities for the year and staff develops a budget that best incorporates Council priorities and fits within the resources available.

Council set the following boundaries for FY 2018 budget preparation:

- No change in local sales tax rate (1.5%)
- The secondary property tax rate for FY 2018 is proposed to be reduced slightly from \$1.06 to \$1.003 per \$100 of assessed value. The rate is the result of the levy that is required to fund anticipated debt service payments. Use of \$650k of fund balance is also budgeted.
- Maintain minimum fund balance policies

The major steps in preparation of the budget were:

- Council input on initiatives, boundaries, and priorities
- Review business case for new requests or changes to existing requests for funding tying each back to specific services
- Update revenue and expense projections and five-year projections for operating funds
- Collaborative budget process with Executive Team members to determine requests that will be recommended to the Town Manager
- Prioritization of available resources to align with Council priorities
- Financial Retreat with the Executive Team and Council
- Town Manager finalizes and balances the proposed budget
- Present draft to Council
- Council reviews and adopts

The Budget Calendar page depicts the timing in more detail.

STATE EXPENDITURE LIMIT

The State of Arizona sets a limit on the expenditures of local jurisdictions. State statute sets the limits unless otherwise approved by the voters. Gilbert received voter approval to increase

this limit to match the community's desired service levels. Gilbert must budget at or below this limit.

The expenditure limit base approved by the voters must be used in determining Gilbert's expenditure limit until a new base is adopted. Some of the specific items excluded from the expenditure limit are: revenue from bond sales, revenues received for interest, trust and agency accounts, federal and state grants, and amounts accumulated for the purchase of land, buildings, or improvements if the voters approved.

BUDGET AMENDMENTS

Under Arizona Revised Statutes, the budget cannot increase once Council adopts the preliminary budget.

Transfers between budget line items are submitted throughout the year to align the budget with actual expenses and requirements. This provides a more refined picture of what the base should be for the next budget year and assists departments undergoing the zero based budget process.

BUDGET CARRYFORWARD

If completion of a project or acquisition is not guaranteed during a fiscal year, the amount must be included in the budget for the following fiscal year and balanced along with other requests.

CONTINGENCY

The contingency account is used for emergency or unanticipated needs or opportunities.

The General Fund Minimum Fund Balance Policy states that 25% of ongoing expenditures and one year of debt service must be maintained. Annually, this is evaluated to ensure that the proposed budget will allow the minimum fund balance to be maintained. For FY 2018 the ongoing budgeted expenditures were \$141.5M. When calculated at 25% plus one year of debt service, the minimum fund balance requirement is \$43.5M.

While the minimum fund balance is only in case of extreme emergency or high priority of council, contingency is regularly used and budgeted for

each year. For FY 2018, the General Fund contingency is approximately \$15.0M. Gilbert budgets for contingencies in the following funds:

- General
- Streets - HURF
- Streets – Road and Maintenance
- Water
- Wastewater
- Environmental Services – Residential
- Environmental Services – Commercial
- Replacement Funds
- Capital Improvement Plan (CIP)
- Grants
- Special Revenues
- Fleet

BUDGET BASIS

The budget is prepared on an annual basis generally consistent with Generally Accepted Accounting Principles (GAAP). Gilbert's Governmental Funds consist of the General Fund, Special Revenue Funds, Debt Service Funds, and other Capital Funds. Governmental fund type budgets are developed using the modified accrual basis of accounting.

Under the modified accrual basis, revenues are estimated for the fiscal year that they are accrued. Principal and interest on general long-term debt is budgeted as expenditures when due, whereas other expenditures are budgeted based on the timing of receipt of the goods or services.

Proprietary Fund Budgets – Water, Wastewater, Environmental Services, and Internal Service Funds - are adopted using the full accrual basis of accounting whereby revenue projections are developed recognizing revenues earned in the period. Expenditure estimates are developed for all expenses incurred during the fiscal year.

The major differences between the budget and the Comprehensive Annual Financial Report (CAFR) are:

- Certain revenues, expenditures, and transfers are not included in the budget, but are accrued and reported on the GAAP basis. For example, the increases or decreases in compensated absences are not included for budget purposes but are in the CAFR
- Indirect administrative cost allocations to the Enterprise Funds are accounted for as transfers in or out on the budgetary basis, but are recorded as revenues and expenses for the CAFR
- New capital outlays in the Enterprise Funds are presented as expenses in the budget, but recorded as assets in the CAFR
- Depreciation expense is not included in the budget, but is an expense in the CAFR
- Debt service principal payments in the Enterprise Funds are expenses in the budget, but reported as reduction of long-term debt liability in the CAFR
- Encumbrances are treated as expenses in the year the purchase is made for budget purposes

Fund Type	Accounting Basis	Budget Basis
Governmental Fund - General Fund	Modified Accrual	Modified Accrual
Governmental Fund - Streets Fund (HURF)	Modified Accrual	Modified Accrual
Governmental Fund – Road and Maintenance Fund (Vehicle License Tax)	Modified Accrual	Modified Accrual
Proprietary Fund - Water	Full Accrual	Full Accrual
Proprietary Fund - Wastewater	Full Accrual	Full Accrual
Proprietary Fund - Environmental Services	Full Accrual	Full Accrual

Date	Action
August 1 - September 15, 2016	CIP - Initial departmental meetings (review/prioritize new/existing CIP projects)
September 8 - 15, 2016	Budget Kick Off - Supervisors, Second in Command and Executive Team
September 15 - November 30, 2016	Departments enter requests in SharePoint for FY 2018 budget and five year plans
September 15 - November 30, 2016	Analysts meet with Departments to review base budgets, new budget requests, CIP needs, position changes, possible re-org's, and contract renewal needs
September 15 - November 1, 2016	Police, Fire and Water Departments prepare and submit zero based budgets
November 2016	CIP - Follow up meetings with Departments to review funding/timing/prioritization of projects
December 2016	Financial review of CIP projects
January - February 2017	Executive Team reviews departmental requests
January - February 15, 2017	Departments revise year end projections based on six months activity
February 8, 2017	Present Executive Team recommendations to Town Manager
February 24, 2017	Council Financial Retreat
March 7 – 29, 2017	Departments complete; purpose statements, current year accomplishments, upcoming year objectives, and performance measures/benchmarks.
March 28, 2017	Town Manager recommendations to Executive Team
April 2017	OMB discussions with Council members
April 20, 2017	Council Study Session - Introduction to the FY 2018 Budget/CIP
May 4, 2017	Council adopts preliminary budget
May 4, 2017	Declare the Draft FY 2018-2027 CIP a public document and direct staff to publish the notice of public hearing
May 4, 2017	Public Hearing to consider declaring June 29, 2017 as the date of public hearing and adoption of the FY 2018 property tax levy
June 15, 2017	Public Hearing and adopt FY 2018-2027 Capital Improvement Plan
June 15, 2017	Council adopts final budget
June 29, 2017	Property Tax public hearing/Adoption of FY 2018 Property Tax levy

INTRODUCTION

The Policies of Responsible Financial Management were revised and adopted in August 2017 by Council and establish the framework for overall fiscal planning and management by setting forth guidelines for current activities and long range planning. These Policies of Responsible Financial Management are intended to foster and support the continued financial strength and stability of Gilbert.

PURPOSE

Gilbert's financial policies establish the framework for overall fiscal planning and management. The policies set forth guidelines for both current activities and long range planning. The purposes of the financial policies are:

- **Balanced Budget** – The Town is required, by Arizona Revised Statute, to adopt a balanced budget each fiscal year. A balanced budget is one in which the sum of estimated revenues and appropriated fund balances is equal to appropriations.
- **Fiscal Conservatism** – To ensure that the Town is at all times in solid financial condition, defined as:
 - ✓ **Maximized efficiency** – best possible service at the lowest possible cost
 - ✓ **Cash solvency** – the ability to pay bills
 - ✓ **Budgetary solvency** – the ability to balance the budget
 - ✓ **Long-term solvency** – the ability to pay future costs
 - ✓ **Service level solvency** – the ability to provide needed and desired services
- **Flexibility** – To ensure the Town is in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress.
- **Transparency and Communication** – To utilize best practices in communicating financial information to facilitate sound decision-making, to promote openness and transparency, and to inspire public confidence and trust.
- **Adherence to the Highest Accounting and Management Practices** – As set by the Governmental Accounting Standards Board and the Government Finance Officers Association standards for financial reporting and budgeting.

SCOPE

Gilbert has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public, including the provision and maintenance of public facilities and infrastructure. In times of tight budgets, of major changes in federal and state policies toward local government, and of limited growth in the Town's tax base, Gilbert needs to ensure that it is capable of adequately funding and providing those government services desired by the community. Ultimately, the Town's reputation and success will depend on the public's awareness and acceptance of the management and delivery of these services.

These adopted Policies of Responsible Financial Management establish guidelines for the Town's overall fiscal planning and management. These principles are intended to foster and support the continued financial strength and stability of the Town of Gilbert as reflected in its financial goals. Gilbert's financial goals are broad, fairly timeless statements of the financial position the Town seeks to attain:

- To deliver quality services in an affordable, efficient and cost-effective manner and to provide full value for each tax dollar
- To maintain an adequate financial base to sustain a sufficient level of municipal services, thereby preserving the quality of life in the Town of Gilbert

- To have the ability to withstand local and regional economic fluctuations, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding as they affect the Town's residents
- To maintain a high bond credit rating to ensure the Town's access to the bond markets and to provide assurance to the Town's taxpayers that the Town government is well managed and financially sound

Following these policies will enhance Gilbert's financial health as well as its credibility with its citizens; the public in general, bond rating agencies and investors. To achieve these purposes as the Town of Gilbert continues to grow and develop, it is important to regularly engage in the process of financial planning including reaffirming and updating these financial guidelines. Policy changes will be needed as the Town continues to grow and become more diverse and complex in the services it provides, as well as the organization under which it operates to provide these services to its citizens.

POLICY STATEMENT SUMMARY

The following is intended as a summary of each policy. For the full a version of the policies use the hyperlink or web address: [Policies of Responsible Financial Management](http://www.gilbertaz.gov/home/showdocument?id=10056) or <http://www.gilbertaz.gov/home/showdocument?id=10056>

1) Accounting, Auditing and Financial Procedures

Defines financial reporting and audit requirements. A Comprehensive Annual Financial Report (CAFR) is produced annually according to Generally Accepted Accounting Principles. Independent annual audits are performed; procurement for these services is completed every five years.

2) Budget Administration

Defines levels of budgetary controls, transfer authority, and appropriation carry forward consideration. The Town Council sets policy and adopts the annual budget at the fund level as a total amount of expenditures. Financial control is set by Council at the fund level, with budgetary control for operating performance administered at the departmental level by the Town Manager. Budget adjustments between funds, projects, or contingency transactions to accommodate Council-approved actions, such as bond transactions, will be administered by the Office of Management and Budget, and will not exceed available revenues or the maximum approved expenditure authorization. Grants and restricted appropriations are administered by department. Directors may authorize transfers within non-personnel budget lines at the same fund, department, and project level. The Town Manager or his/her designee is authorized to administer a budget adjustment process *within* a fund between departments or projects. The Budget Manager or his/her designee is authorized to approve any adjustments *between* funds, projects, or contingency transactions up to \$25,000. The Town Manager or his/her designee is authorized to approve any adjustments between funds, projects, or contingency transactions up to \$50,000. Council action is required to approve adjustments between funds, projects, or contingency transactions over \$50,000. All annual appropriations lapse at year-end and are considered for inclusion in the subsequent year's budget on a case-by-case basis.

3) Interfund Loans

Gilbert may loan resources from one fund to another fund experiencing a temporary cash shortage. Interfund loans differ from a transfer of funds in that the amounts are provided with a requirement for repayment. Loans shall be documented with repayment terms clearly described. The Town Manager or his/her designee is authorized to approve interfund loans up to \$50,000 which have a repayment term within the following fiscal year. All other interfund loans must be approved through Council action. Factors to be considered when evaluating an interfund loan may include: borrowing funds current financial condition, estimates of the borrowing fund's future resources to repay the loan, purpose of the

loan, established repayment terms (including whether interest will be paid), the loan's current status, and the frequency of making loans.

4) Long-Range Planning

Gilbert needs to have the ability to anticipate future challenges in revenue and expense imbalances so that corrective action can be taken before a crisis develops. In order to provide Town officials with pertinent data to make decisions, the Management and Budget Director shall annually develop, in coordination with departments, five-year revenue and expenditure forecasts for the General Fund, Enterprise Funds, and Streets Fund. These forecasts will identify changes in revenue and expenditures due to projected new development in Gilbert, economic indicators, legislative or program changes, labor agreements, and capital projects coming online. Oversight of Intergovernmental Agreements, Development Agreements and grant applications is the responsibility of the Office of Management and Budget.

5) Repair and Replacement Funding

Outlines requirements for each of the Gilbert's repair and replacement funds; Water, Wastewater, and Environmental Services. Funding for each of the replacement funds will be determined based on the needs of Gilbert in accordance with plans established to manage the repair and replacement cycles of fleet and infrastructure. An annual review of the replacement fund balances will be done to determine if the fund is over/under funded.

6) Contingency

Outlines the budgeting of contingency funds for the General, Water, Wastewater, Environmental Services, and Streets (HURF) and Roadway and Maintenance Funds, as well as the associated replacement funds. Funding levels for contingency in each of these funds is determined annually during the budget process and will reflect the most-likely occurrences and levels of service for the following fiscal year. Contingency funds may be requested for unanticipated needs and opportunities that arise during the year.

7) Revenue Diversification

Provides guidelines for improving the stability of revenue sources in the General Fund. Gilbert values a diversified mix of revenue sources to mitigate the risk of volatility. The General Fund revenue base includes sales taxes, state shared revenues, and other revenue sources. Gilbert has a secondary property tax which can only be used for voter-authorized general obligation debt and not for operating expenditures. Gilbert will strive to maintain a diversified and stable revenue base to shelter it from economic changes or short-term fluctuations by doing the following:

- Periodically conducting a cost of service study to determine if all allowable fees are being properly calculated and set at an appropriate level;
- Establishing new charges and fees as appropriate and as permitted by law;
- Pursuing legislative change, when necessary, to permit changes or establishment of user charges and fees;
- Aggressively collecting all revenues, related interest and late penalties as authorized by the Arizona Revised Statutes.

8) Use of Revenue

Gilbert avoids dependence on temporary revenue sources to fund recurring government services. One-time revenues should be used only for one-time expenditures and not for ongoing expenditures. By definition, one-time revenues cannot be relied on in future budget years. Examples of one-time revenues are unexpected audit collections for sales tax, sales of Town assets, or one-time payments to the Town.

Sales tax revenue is a volatile source of revenue since it is a direct function of economic cycles. Sales tax revenues that exceed the normal growth rate should be used for one-time expenditures or to

increase reserves for the inevitable economic downturns. When sales tax revenue growth is less than the normal growth rate, it may be necessary to use reserves until appropriate expenditure reductions or other measures can be implemented. Interest income is also volatile. Any interest earnings that exceed the average annual earnings over the last ten years should be used for one-time expenditures or to increase reserves.

The best use of one-time revenues is to invest in projects that will result in long term operating cost savings. Appropriate uses of one-time revenues include strategic investments, such as early debt retirement, capital expenditures that will reduce operating costs, information technology projects that will improve efficiency and special projects that will not incur ongoing operating costs. If projects are deemed appropriate strategic investments and do include increased ongoing operating costs, these costs should be acknowledged and planned for in long-range planning efforts prior to approval.

9) Fees and Charges

User fees and charges are payments for purchased, publicly provided services that benefit specific individuals. Gilbert relies on user fees and charges to supplement other revenue sources in order to provide public services. On a regular basis, Gilbert will conduct a cost of service study to identify the full cost of providing a service for which fees are charged. The calculation of full cost will include all reasonable and justifiable direct and indirect cost components; direct labor, direct materials, and departmental or Town-wide indirect cost. User fees related to Enterprise fund operations are calculated to recover the entire cost of operations, including indirect, debt service, reserve for replacement and overhead.

10) Debt Management

Provides guidelines for the issuance of debt, preservation of Gilbert's bond ratings, maintenance of adequate debt reserves, and compliance with debt instrument covenants and provisions, and required disclosure to investors, underwriters and rating agencies.

While issuance of bonds is frequently an appropriate method of financing long-term capital projects, such issuance must be carefully monitored to preserve the Gilbert's credit strength and to provide the necessary flexibility to fund future capital needs.

- Identify and prioritize potential capital investments, the related costs and benefits.
- Identify potential funding sources for each improvement as outlined in the Capital Improvement Plan.
- Utilize other professionals as necessary to ensure compliance with the requirements of the issuance of bonds. (Approval from Town Council must also be obtained.)
- Utilize other professionals as necessary to determine whether the bonds will be sold competitively, or as a negotiated sale, or as a direct placement with a financial institution. The determination will be based on the financing needs and prevailing market conditions.
- Other conditions that need to be considered include: market conditions, financial limits (see below under "Restrictions on Debt Issuance"), long-term forecasts and specific funding sources. Finance and OMB will be responsible for reviewing the funding sources and financial forecasts to ensure compliance with existing bond covenants, debt limits and the potential impact on existing bond ratings prior to the issuance of any new bonds.
- Finance and OMB will ensure that pledged resources of the Town are adequate, in any general economic situation, so as to not hinder the Town's ability to pay its debt when due.

Types of debt instruments utilized by Gilbert include General Obligation (G.O.) bonds, Revenue bonds, Municipal Property Corporation (MPC) bonds, and Improvement District bonds.

Restrictions on debt issuance:

- Where appropriate, the Gilbert will consider “pay as you go” capital financing and/or the use of impact fees.
- Gilbert will not issue bonds to fund current operations.
- Gilbert will comply with applicable debt service coverage limitations in the bond covenants for Revenue bonds.
- Under the provisions of the Arizona Constitution, outstanding general obligation bonded debt for combined water, wastewater, electric, parks and open space, streets and public safety purposes may not exceed 20% of Gilbert’s net secondary assessed valuation, nor may outstanding general obligation bonded debt for all other purposes exceed 6% of Gilbert’s net secondary assessed valuation.

Debt Management Process:

- Gilbert will monitor the debt portfolio for restructuring or refunding opportunities. Refunding bonds will be measured against a standard of the net present value debt service savings exceeding 3% of the principal amount of the bonds being refunded, or if the net present value savings exceed \$500,000, or for the purposes of modifying restrictive covenants or to modify the existing debt structure to the benefit of the Town.
- Gilbert will maintain regular contact with rating agencies through telephonic conferences, meetings, or visits on and off-site. Gilbert will secure ratings on all bonds issued when economically feasible.
- The Finance Department shall maintain a debt book for all bonds issued and update the book on an annual basis. This debt book shall include specific information regarding the size and type of debt issued, projects financed by the bonds, debt service schedules and other pertinent information related to each specific bond issue.
- This policy shall be reviewed and updated each year by the Finance and Budget Departments.

11) Post-Issuance Compliance for Tax-Exempt Governmental Bonds

Outlines responsible parties within the organization to ensure compliance with the Internal Revenue Code and Treasury Regulations.

12) Purchasing

The Town shall require adequate financial controls to be included in the Town’s standard contract terms so as to provide assurance of minimum risk and access to review compliance with contract terms and conditions. Among these controls are the right to audit all provisions of contracts, the right to require appropriate levels of insurance, and the right to require complete financial reports if appropriate for the solicitation. All Purchasing transactions in the Town shall adhere to the adopted Purchasing Code.

13) Capital Improvement Plan

Gilbert adopts a Capital Improvement Plan that provides for all improvements needed. The Capital Improvement Plan is a public document that communicates timing and costs associated with constructing, staffing, maintaining, and operating publicly financed facilities and improvements with a total cost over \$100,000.

Projects included within the five-year program must have sound cost estimates, an identified site, and verified financing sources, as well as confirmation it can be operationally staffed and maintained within the budget resources. The first five years of projected costs are combined with other data gathering techniques to project operating results for five years. This information is the basis for developing the next year’s budget and is incorporated into the five-year financial forecasts.

The purpose of the Capital Improvement Plan is to systematically identify, plan, schedule, finance, track and monitor capital projects to ensure cost-effectiveness as well as conformance to established policies.

- The Town Manager will annually submit a financially balanced, multi-year Capital Improvement Plan for review by the Gilbert Council pursuant to the timeline established in the annual budget preparation schedule. The Capital Improvement Plan will incorporate a methodology to determine a general sense of project priority according to developed criteria.

The Capital Improvement Program shall provide:

- A statement of the objectives of the Capital Improvement Plan, including the relationship with the Town's General Plan, department master plans, necessary service levels, and expected facility needs, as appropriate.
- An implementation program for each of the capital improvements that provides for the coordination and timing of project construction among various Town departments.
- An estimate of each project's costs, anticipated sources of revenue for financing the project, and an estimate of the impact of each project on Town revenues and operating budgets. No capital project shall be funded unless operating impacts have been assessed and the necessary funds can be reasonably anticipated to be available when needed.
- For the systematic improvement, maintenance, and replacement of the Town's capital infrastructure as needed.
- A summary of proposed debt requirements.
- The Town will match programs and activities identified in the Capital Improvement Plan with associated funding sources. Reimbursements shall be applied to like projects and activities.
- The performance and continued use of capital infrastructure is essential to delivering public services. Deferring essential maintenance and/or asset replacement can negatively impact service delivery and increase long term costs. As such, the Town will periodically assess the condition of assets and infrastructure and appropriately plan for required major maintenance and replacement needs. Efforts will be made to allocate sufficient funds in the multi-year capital plan and operating budgets for condition assessment, preventative and major maintenance, and repair and replacement of critical infrastructure assets.

14) Fund Balance Classifications

The Governmental Accounting Standards Board (GASB) Statement No. 54 establishes accounting and financial reporting standards for all governments that report governmental funds. Governmental funds are defined as funds generally used to account for activities supported by taxes, grants, and similar resources and include the general fund, special revenue funds, debt service funds, and capital projects funds. GASB No. 54 does not apply to proprietary or fiduciary funds that include the enterprise, internal service, trust and agency funds.

For purposes of this policy and in accordance with GASB No. 54, unrestricted fund balance shall consist of the "committed", "assigned" and "unassigned" portions of fund balance.

- When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, as a general rule, the Town would consider the restricted amount to have been spent first.
- When an expenditure is incurred for purposes for which committed, assigned and unassigned fund balances are available, as a general rule, the Town would first reduce the committed amounts, followed by assigned amounts, and then unassigned.
- For committed fund balance: formal action by Council through resolution is required to establish, modify or rescind committed fund balance. Such Council resolution must occur before the end of the reporting period.
- For assigned fund balance: The Council authorizes the Finance Director to assign fund balance amounts to a specific purpose.

15) Minimum Unrestricted Fund Balance for the General Fund

GASB No. 54 requires entities to create a formal policy that establishes a minimum level at which unrestricted general fund balance is to be maintained.

Fund balance is an important indicator of Gilbert's financial position. Maintaining reserves is considered a prudent management practice. Adequate fund balances are maintained to allow Gilbert to continue providing services to the community in case of unexpected emergencies or requirements and/or economic downturns.

A minimum unrestricted fund balance policy ensures the continuance of sound financial management of public resources when faced with unanticipated events that could adversely affect the financial condition of Gilbert and jeopardize the continuation of public services. This policy will ensure Gilbert maintains adequate unrestricted fund balance in the general fund to provide the capacity to:

- Provide funds for unforeseen expenditures related to emergencies
- Mitigate significant economic downturns or revenue shortfalls
- Stabilize the volatility of primary revenue streams
- Allow for responsiveness to legislative changes
- Secure and maintain investment grade bond ratings
- Provide for long-term stability of the Town's financial status

Gilbert shall establish and maintain a minimum unrestricted fund balance for the General Fund. This fund balance shall be adjusted for non-spendable funds to ensure adequate balance is retained based on actual cash available. For purposes of initially establishing the balance and maintaining hereafter, Gilbert shall retain a minimum requirement of 90 days working capital of the current fiscal year, which is equal to approximately 25% of General Fund budgeted expenditures, plus one year's worth of General Fund debt service payments. Current fiscal year expenditures shall be less capital outlay and transfers out budgeted for the General Fund. For purposes of this calculation, the expenditures shall be the budget as originally adopted by ordinance. Appropriation from the minimum unrestricted fund balance shall require the approval of Council. The Council may authorize use of the minimum unrestricted fund balance for unanticipated events threatening the public health, safety or welfare. The use of minimum unrestricted fund balance should be utilized only after all budget sources have been examined for available funds.

Any use of the minimum unrestricted fund balance must include a repayment plan based on a multi-year financial projection that plans to restore the fund balance to the minimum adopted level within the three fiscal years following the fiscal year in which the event occurred. Compliance with the provisions of this policy shall be reviewed as part of the annual budget adoption process.

16) Debt Service Reserve Policy

Revenues from the secondary property tax rate are used exclusively to pay debt service on the Town's general obligation bonds. Annual changes in debt service payments and property valuation will result in volatility of the property tax rate. State statute allows for municipalities to purposefully create reserve funds of up to 10% which can be used to smooth annual rate volatility or to proactively protect against unexpected collection risk or delinquency. The Town's debt service reserve policy moving forward will be as follows:

After current year debt service payments are encumbered, if the debt service fund balance exceeds 5% of next year's debt service cost, Council may consider the use of fund balance (in excess of the 5%) for the following purposes in order:

1. Reduce total interest cost
2. Reduce total term of debt outstanding
3. Reduce the proposed levy/tax rate, and/or

4. Hold the balance to leverage for future opportunities.

17) Economic Development Reserve

Recognizing the importance of investment in local economic development activities, the Town shall annually budget an Economic Development Reserve of \$5 million in the General Fund for the purpose of supporting economic development activities in Gilbert. Utilization of this funding shall occur within existing Town policies on expenditures and use of funding, requiring Council approval for expenditures exceeding \$50,000.

18) Cost Containment

Gilbert values its history and emphasis of maximizing cost containment opportunities, as demonstrated by its continual placement amongst the lowest cost per citizen of comparative communities in the Phoenix metropolitan area. As a trendsetter in this regard, comparisons with other communities will be important, but they will only be used as an indication of how the town can improve. Gilbert will continually strive to improve upon this performance, embedding cost containment into its budget strategies and daily operations.

19) Acceptance and Use of Federal Funds

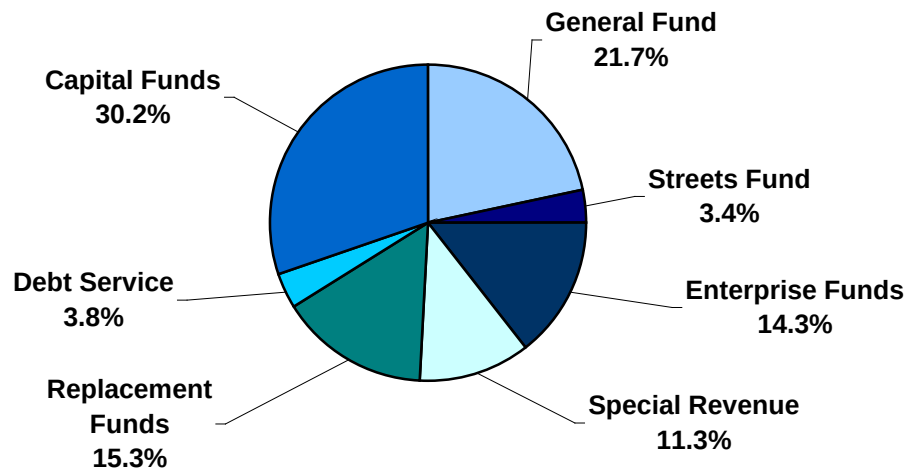
Gilbert considers the following while assessing each application, acceptance and use of grant funding:

- Tax impact
- Value to the local taxpayer
- Resulting financial, administrative and/or regulatory burden
- Appropriate use of temporary funding
- Resolution of genuine problem/need

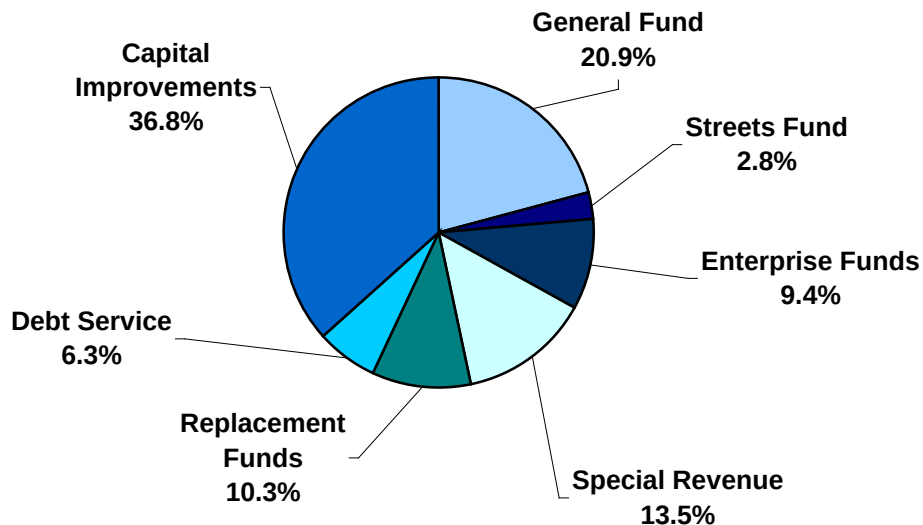
This policy outlines the procedures for evaluation of the grant, the application/acceptance of the grant, grant administration, and departmental responsibilities. Prior to recommending acceptance and use of grant funds, staff will communicate to council any additional requirements or implied commitments attached to the use of the funds, such as; impacts to staff/workload, implications for future year(s) budget(s), matching requirements, or provision of same or similar services by other community organizations.



Revenue and Expenditure Summary



The funds available for FY 2018 are approximately \$1,124,108,000. This consists of new revenue and funds carried forward from the previous fiscal years. The revenue detail for each area is found within the budget document – either in the summary section or in the budget detail for that department. The graph above shows percentage of sources by major category, excluding Internal Service Funds.



The total expenditures for FY 2018 are approximately \$938,351,000. The expenditure detail for each area is found within the budget document – either in the summary section or in the budget detail for that department. The graph above shows percent of expenditures by major category, excluding Internal Service Funds.



Fund Balances

	Starting Balance	Revenue	Transfer Revenue	Total Sources
GENERAL FUND	\$ 85,864,197	\$ 158,425,500	\$ 5,649,280	\$ 249,938,977
ENTERPRISE FUNDS				
Water	34,513,125	43,179,000	-	\$ 77,692,125
Wastewater	17,684,265	26,575,000	820,000	\$ 45,079,265
Enviro Svcs - Residential	15,434,031	18,638,640	170,000	\$ 34,242,671
Enviro Svcs - Commercial	1,989,079	2,720,300	-	\$ 4,709,379
STREETS	12,556,862	25,401,000	-	\$ 37,957,862
INTERNAL SERVICE				
Fleet Maintenance	295,988	8,229,000	-	\$ 8,524,988
Health Self-Insurance	1,093,925	17,096,100	-	\$ 18,190,025
Dental Self-Insurance	362,473	1,207,000	-	\$ 1,569,473
REPLACEMENT FUNDS				
General	12,852,913	40,000	2,300,000	\$ 15,192,913
Water	80,299,572	200,000	12,000,000	\$ 92,499,572
Wastewater	66,999,335	200,000	2,747,000	\$ 69,946,335
Enviro Svcs - Residential	5,113,542	715,000	3,200,000	\$ 9,028,542
Enviro Svcs - Commercial	602,435	3,000	412,000	\$ 1,017,435
Streets	5,395,462	20,000	428,000	\$ 5,843,462
Fleet Maintenance	245,227	-	-	\$ 245,227
SUB TOTAL OPERATING FUNDS	\$ 341,302,431	\$ 302,649,540	\$ 27,726,280	\$ 671,678,251
SPECIAL REVENUE FUNDS				
CDBG/HOME	10,356	2,239,650	-	\$ 2,250,006
Solid Waste Container	-	170,000	-	\$ 170,000
Traffic Signal SDF	8,514,588	2,015,000	-	\$ 10,529,588
Police SDF	1,702,445	4,000,000	-	\$ 5,702,445
Fire SDF	(11,596,583)	2,400,000	-	\$ (9,196,583)
General Government SDF	(6,342,255)	2,700,000	-	\$ (3,642,255)
Parks and Recreation SDF	32,103,434	9,165,000	-	\$ 41,268,434
Water SDF	8,453,105	11,100,000	-	\$ 19,553,105
Water Resource Fee	7,058,841	3,550,000	-	\$ 10,608,841
Wastewater SDF	1,920,095	-	-	\$ 1,920,095
Wastewater SDF - Neely	4,354,792	1,000,000	-	\$ 5,354,792
Wastewater SDF - Greenfield	18,484,018	4,000,000	-	\$ 22,484,018
Grants	3,220,499	6,936,490	-	\$ 10,156,989
Police Impound	94,720	310,000	-	\$ 404,720
Street Light Improvement	38,449	1,902,530	-	\$ 1,940,979
Parkway Improvement	166,357	1,050,550	-	\$ 1,216,907
Other Special Revenue	3,000,729	3,291,540	-	\$ 6,292,269
OTHER CAPITAL FUNDS				
CIP Administration	-	1,906,040	-	\$ 1,906,040
Outside Sources	21,336,240	4,874,000	83,000	\$ 26,293,240
GO Bonds Proceeds	77,245,387	-	-	\$ 77,245,387
Contingency	-	100,000,000	-	\$ 100,000,000
Prop 400	14,201,368	6,725,000	-	\$ 20,926,368
Municipal Property Corporation	330,687	-	-	\$ 330,687
Parks, Recreation & Open Space	2,050,843	331,500	-	\$ 2,382,343
WRMPC - Future Bonds	36,423,543	25,170,980	-	\$ 61,594,523
MPC - Wastewater System	(1,641,810)	50,000,000	-	\$ 48,358,190
DEBT SERVICE	15,198,051	27,186,430	32,538,400	\$ 74,922,881
TRUST ACCOUNTS	87,548	-	-	\$ 87,548
TOTAL ALL FUNDS	\$ 577,717,878	\$ 574,674,250	\$ 60,347,680	\$ 1,212,739,808



Fund Balances

	Expense	Transfer Expense	Total Uses	Ending Balance
GENERAL FUND	\$ 195,932,680	\$ 10,495,440	\$ 206,428,120	\$ 43,510,857
ENTERPRISE FUNDS				
Water	36,873,160	15,025,950	\$ 51,899,110	\$ 25,793,015
Wastewater	30,998,840	3,770,530	\$ 34,769,370	\$ 10,309,895
Enviro Svcs - Residential	18,113,380	4,089,430	\$ 22,202,810	\$ 12,039,861
Enviro Svcs - Commercial	2,595,920	555,950	\$ 3,151,870	\$ 1,557,509
STREETS	25,943,240	4,911,670	\$ 30,854,910	\$ 7,102,952
INTERNAL SERVICE				
Fleet Maintenance	8,504,820	-	\$ 8,504,820	\$ 20,168
Health Self-Insurance	16,697,900	-	\$ 16,697,900	\$ 1,492,125
Dental Self-Insurance	1,250,000	-	\$ 1,250,000	\$ 319,473
REPLACEMENT FUNDS				
General	6,381,480	-	\$ 6,381,480	\$ 8,811,433
Water	23,598,640	-	\$ 23,598,640	\$ 68,900,932
Wastewater	58,231,530	-	\$ 58,231,530	\$ 11,714,805
Enviro Svcs - Residential	6,133,330	-	\$ 6,133,330	\$ 2,895,212
Enviro Svcs - Commercial	716,450	-	\$ 716,450	\$ 300,985
Streets	1,756,670	-	\$ 1,756,670	\$ 4,086,792
Fleet Maintenance	-	-	\$ -	\$ 245,227
SUB TOTAL OPERATING FUNDS	\$ 433,728,040	\$ 38,848,970	\$ 472,577,010	\$ 199,101,241
SPECIAL REVENUE FUNDS				
CDBG/HOME	2,239,650	-	\$ 2,239,650	\$ 10,356
Solid Waste Container	-	170,000	\$ 170,000	\$ -
Traffic Signal SDF	3,069,980	-	\$ 3,069,980	\$ 7,459,608
Police SDF	-	2,678,550	\$ 2,678,550	\$ 3,023,895
Fire SDF	9,384,250	814,870	\$ 10,199,120	\$ (19,395,703)
General Government SDF	-	2,401,890	\$ 2,401,890	\$ (6,044,145)
Parks and Recreation SDF	32,466,000	5,333,310	\$ 37,799,310	\$ 3,469,124
Water SDF	13,091,480	10,005,090	\$ 23,096,570	\$ (3,543,465)
Water Resource Fee	36,793,090	-	\$ 36,793,090	\$ (26,184,249)
Wastewater SDF	1,216,780	-	\$ 1,216,780	\$ 703,315
Wastewater SDF - Neely	1,007,000	-	\$ 1,007,000	\$ 4,347,792
Wastewater SDF - Greenfield	12,315,710	-	\$ 12,315,710	\$ 10,168,308
Grants	7,192,190	-	\$ 7,192,190	\$ 2,964,799
Police Impound	329,160	65,000	\$ 394,160	\$ 10,560
Street Light Improvement	2,038,600	-	\$ 2,038,600	\$ (97,621)
Parkway Improvement	1,216,260	-	\$ 1,216,260	\$ 647
Other Special Revenue	4,777,740	30,000	\$ 4,807,740	\$ 1,484,529
OTHER CAPITAL FUNDS				
CIP Administration	1,906,040	-	\$ 1,906,040	\$ -
Outside Sources	26,539,660	-	\$ 26,539,660	\$ (246,420)
GO Bonds Proceeds	64,821,560	-	\$ 64,821,560	\$ 12,423,827
Contingency	100,000,000	-	\$ 100,000,000	\$ -
Prop 400	35,537,930	-	\$ 35,537,930	\$ (14,611,562)
Municipal Property Corporation	-	-	\$ -	\$ 330,687
Parks, Recreation & Open Space	2,382,000	-	\$ 2,382,000	\$ 343
WRMPC - Future Bonds	66,588,420	-	\$ 66,588,420	\$ (4,993,897)
MPC - Wastewater System	47,295,000	-	\$ 47,295,000	\$ 1,063,190
DEBT SERVICE	58,864,810	-	\$ 58,864,810	\$ 16,058,071
TRUST ACCOUNTS	2,500	-	\$ 2,500	\$ 85,048
TOTAL ALL FUNDS	\$ 964,803,850	\$ 60,347,680	\$ 1,025,151,530	\$ 187,588,278

The Fund Balances table shows the estimated carry forward balance combined with new revenue and transfers from other funds to provide an available resources column. Total uses include expenses and transfers to other funds that subtract from the available resources. The ending balance is a projection based on estimated beginning balance plus an assumption of 100% budgeted revenue collection and 100% budgeted funds expended.

Some of the funds indicate a planned deficit position during this fiscal year. Following is an explanation of the variance:

- The Water SDF, Water Resource Fee, Fire SDF, and General Government SDF Funds have planned deficits due to cash funding of capital projects. Gilbert updates the 10-Year Capital Improvement Plan annually to determine long range cash balances in these funds.
- WRMPC Bonds – Progress on the Greenfield Wastewater Treatment Plant project is underway, and significant design/construction activity is anticipated in FY 2018. In order to optimize the timing of the bond issuance and avoid unnecessary interest costs, the bonds will not be sold until construction is ready to begin; dependent upon board approval. As a result the fund had a planned deficit for FY 2017. The deficit will be reimbursed after bonds are sold.
- The Street Light Improvement District Fund assesses a levy on a homeowner's property tax bill for the street light usage in their subdivision. The amount assessed each year is calculated on projected expenditures and number of lots in the subdivision. The amount levied cannot exceed a certain percentage of the assessed value of the property. As the property values rise, the amount that is levied can increase accordingly.
- Under Arizona Revised Statutes, the budget cannot increase once Council adopts the preliminary budget. To protect Gilbert against unforeseen emergencies or opportunities, an amount remaining in excess of the minimum fund balance is allocated as contingency. The ending balances in the major operating funds will reflect this change from the beginning balance.



Budget Summary

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
General Fund	901.18	917.67	940.96	944.49	982.69
Enterprise Funds	245.69	258.78	268.78	266.78	271.78
Streets Funds	57.00	50.67	50.67	50.67	53.67
Internal Service Funds	26.00	26.00	26.00	26.00	26.00
Replacement Funds	0.00	0.00	0.00	0.00	0.00
Special Revenue	11.45	11.45	12.10	10.95	10.95
Capital Improvements	7.40	7.40	7.40	12.40	12.40
Debt Service	0.00	0.00	0.00	0.00	0.00
Trust Accounts	0.00	0.00	0.00	0.00	0.00
Total Personnel	1,248.72	1,271.97	1,305.91	1,311.29	1,357.49

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
General Fund	127,299,305	133,706,253	182,675,720	158,568,997	195,932,680
Enterprise Funds	57,114,884	61,873,329	101,552,770	60,126,379	88,581,300
Streets Funds	18,712,919	18,916,238	25,397,400	20,383,017	25,943,240
Internal Service Funds	24,347,619	27,318,465	28,445,420	22,448,821	26,452,720
Replacement Funds	4,382,804	11,216,516	34,492,720	4,666,821	96,818,100
Special Revenue	14,065,271	11,390,288	48,312,370	11,084,524	127,137,890
Capital Improvements	41,493,974	17,778,811	266,571,070	25,104,492	345,070,610
Debt Service	82,218,608	75,902,621	163,044,660	62,642,844	58,864,810
Trust Accounts	2,500	2,500	2,500	2,500	2,500
Total Expenses	\$369,637,884	\$358,105,021	\$ 850,494,630	\$365,028,395	\$ 964,803,850

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	111,872,140	118,374,049	136,237,770	135,801,694	143,466,840
Supplies & Contractual	185,033,420	178,416,539	317,735,270	176,551,691	220,542,310
Capital Outlay	72,732,324	61,314,433	396,521,590	52,675,010	600,794,700
Total Expenses	\$369,637,884	\$358,105,021	\$ 850,494,630	\$365,028,395	\$ 964,803,850



Budget Summary

REVENUE BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
General Fund	136,904,146	147,720,702	155,210,500	160,498,500	158,425,500
Enterprise Funds	81,733,032	84,528,427	83,996,170	84,926,500	91,112,940
Streets Funds	21,123,702	22,798,905	24,801,000	25,001,000	25,401,000
Internal Service Funds	24,668,322	23,060,389	29,030,630	24,199,100	26,532,100
Replacement Funds	1,110,623	1,382,995	503,000	630,100	1,178,000
Special Revenue	46,981,252	53,117,958	56,345,280	50,369,580	55,830,760
Capital Improvements	79,954,399	20,227,819	201,846,650	76,026,259	189,007,520
Debt Service	20,718,659	21,858,074	130,065,000	28,065,000	27,186,430
Trust Accounts	68	202	-	-	-
Total Revenue	\$413,194,203	\$374,695,471	\$ 681,798,230	\$449,716,039	\$ 574,674,250

REVENUE BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Taxes and Fees	136,555,510	148,215,132	149,453,990	149,628,990	152,978,080
License and Permits	4,848,775	4,852,536	4,008,000	4,405,000	4,427,000
Intergovernmental	78,375,609	81,395,723	122,952,780	93,677,300	128,892,750
Charges for Service	109,059,304	112,257,507	119,883,730	116,353,689	120,880,100
Fine and Forfeits	4,476,290	4,618,089	4,180,000	4,119,600	4,110,000
Special Assessments	1,373,315	2,412,090	177,975,000	77,877,200	105,486,430
Other Non-Operating	78,505,400	20,944,394	103,344,730	3,654,260	57,899,890
Total Revenue	\$413,194,203	\$374,695,471	\$ 681,798,230	\$449,716,039	\$ 574,674,250

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	413,194,203	374,695,471	681,798,230	449,716,039	574,674,250
Transfers In	58,484,520	71,682,916	66,320,950	61,126,450	60,347,680
Total Sources	\$471,678,723	\$446,378,387	\$ 748,119,180	\$510,842,489	\$ 635,021,930
Total Expenses	369,637,884	358,105,021	850,494,630	365,028,395	964,803,850
Transfers Out	58,484,521	71,682,916	66,320,950	61,126,450	60,347,680
Total Uses	\$428,122,405	\$429,787,937	\$ 916,815,580	\$426,154,845	\$1,025,151,530
Net Operating Result	\$ 43,556,318	\$ 16,590,450	\$(168,696,400)	\$ 84,687,644	\$ (390,129,600)



Revenue Summary By Fund

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
GENERAL FUND:					
Non-Allocated	120,290,519	129,728,543	140,480,000	144,615,000	142,550,000
Management and Policy	96,352	138,731	91,500	100,000	99,000
Management Services	537,640	275,319	119,000	196,000	194,000
Municipal Court	258,841	322,993	233,000	348,000	338,000
Development Services	6,720,575	6,949,736	5,923,000	6,479,000	6,493,000
Police	3,887,639	3,859,615	3,451,000	3,399,000	3,403,000
Fire and Rescue	1,572,650	1,656,951	1,690,000	1,764,000	1,854,000
Parks and Recreation	3,483,893	3,710,014	3,223,000	3,597,500	3,494,500
Non Departmental	56,037	1,078,800	-	-	-
TOTAL GENERAL FUND	\$ 136,904,146	\$ 147,720,702	\$ 155,210,500	\$ 160,498,500	\$ 158,425,500
ENTERPRISE OPERATIONS:					
Water	38,938,293	40,991,158	41,201,000	41,238,500	43,179,000
Wastewater	24,730,318	25,249,660	25,645,000	25,965,000	26,575,000
Environmental Svc - Residential	15,608,152	15,679,964	14,775,500	15,249,000	18,638,640
Environmental Svc - Commercial	2,456,269	2,607,645	2,374,670	2,474,000	2,720,300
TOTAL ENTERPRISE	\$ 81,733,032	\$ 84,528,427	\$ 83,996,170	\$ 84,926,500	\$ 91,112,940
STREETS:					
HURF	21,123,702	22,798,905	24,801,000	25,001,000	15,651,000
Roadway and Maintenance	-	-	-	-	9,750,000
TOTAL STREETS	\$ 21,123,702	\$ 22,798,905	\$ 24,801,000	\$ 25,001,000	\$ 25,401,000
INTERNAL SERVICES	\$ 24,668,322	\$ 23,060,389	\$ 29,030,630	\$ 24,199,100	\$ 26,532,100
REPLACEMENT FUNDS:					
General	118,990	146,491	40,000	82,000	40,000
Street	104,746	130,458	20,000	103,200	20,000
Water	341,562	451,258	200,000	234,900	200,000
Wastewater	335,302	454,941	200,000	150,500	200,000
Environmental Svc - Residential	205,275	190,759	40,000	57,500	715,000
Environmental Svc - Commercial	3,203	7,202	3,000	2,000	3,000
Fleet	1,545	1,886	-	-	-
TOTAL REPLACEMENT FUNDS	\$ 1,110,623	\$ 1,382,995	\$ 503,000	\$ 630,100	\$ 1,178,000
SUB TOTAL OPERATING FUNDS	\$ 265,539,825	\$ 279,491,418	\$ 293,541,300	\$ 295,255,200	\$ 302,649,540
SPECIAL REVENUE FUNDS:					
CDBG/HOME	826,213	603,782	1,938,500	747,000	2,239,650
Development Fees	40,623,303	46,477,859	39,675,000	40,180,000	40,100,000
Grants	1,140,164	1,170,479	7,709,650	2,709,650	6,936,490
Police Impound	303,879	324,717	310,000	290,000	310,000
Special Districts	2,531,281	2,577,830	2,953,990	2,953,990	2,953,080
Other Special Revenue	1,556,412	1,963,291	3,758,140	3,488,940	3,291,540
TOTAL SPECIAL REVENUE	\$ 46,981,252	\$ 53,117,958	\$ 56,345,280	\$ 50,369,580	\$ 55,830,760
OTHER CAPITAL FUNDS	\$ 79,954,399	\$ 20,227,819	\$ 201,846,650	\$ 76,026,259	\$ 189,007,520
DEBT SERVICE	\$ 20,718,659	\$ 21,858,074	\$ 130,065,000	\$ 28,065,000	\$ 27,186,430



Revenue Summary By Fund

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
TRUST ACCOUNTS	\$ 68	\$ 202	\$ -	\$ -	\$ -
GRAND TOTAL REVENUE	<u>\$ 413,194,203</u>	<u>\$ 374,695,471</u>	<u>\$ 681,798,230</u>	<u>\$ 449,716,039</u>	<u>\$ 574,674,250</u>
CARRY OVER FUNDS					\$ 390,129,600
TOTAL RESOURCES					<u>\$ 964,803,850</u>



Revenue Summary By Fund By Type

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
GENERAL FUND					
Taxes and Fees	74,530,974	80,497,509	84,220,000	85,895,000	88,675,000
License and Permit	4,790,601	4,787,456	3,948,000	4,347,000	4,367,000
Intergovernmental	47,052,109	47,821,821	57,128,000	59,300,000	54,535,000
Charges for Service	5,841,655	6,268,332	5,576,500	6,291,000	6,186,000
Fines and Forfeits	3,846,881	4,014,009	3,576,000	3,614,000	3,626,000
Other Non-Operating	841,926	4,331,575	762,000	1,051,500	1,036,500
TOTAL GENERAL FUND	\$ 136,904,146	\$ 147,720,702	\$ 155,210,500	\$ 160,498,500	\$ 158,425,500
ENTERPRISE OPERATIONS					
Taxes and Fees					
License and Permit	58,174	65,080	60,000	58,000	60,000
Intergovernmental	1,144,303	1,144,446	1,100,000	1,000,000	1,200,000
Charges for Service	80,009,472	82,592,068	82,370,170	83,396,500	85,707,940
Fines and Forfeits	159	50	-	-	-
Other Non-Operating	520,924	726,783	466,000	472,000	4,145,000
TOTAL ENTERPRISE OPERATIONS	\$ 81,733,032	\$ 84,528,427	\$ 83,996,170	\$ 84,926,500	\$ 91,112,940
STREETS FUND					
Intergovernmental	20,865,938	22,523,652	24,700,000	24,900,000	25,300,000
Charges for Service	5,452	1,529	1,000	1,000	1,000
Fines and Forfeits	8,873	12,728	-	-	-
Other Non-Operating	243,439	260,996	100,000	100,000	100,000
TOTAL STREETS FUND	\$ 21,123,702	\$ 22,798,905	\$ 24,801,000	\$ 25,001,000	\$ 25,401,000
INTERNAL SERVICES					
Intergovernmental	550,270	386,991	605,000	405,000	755,000
Charges for Service	21,764,165	21,617,634	28,361,290	23,631,430	25,374,100
Other Non-Operating	2,353,887	1,055,764	64,340	162,670	403,000
TOTAL INTERNAL SERVICES	\$ 24,668,322	\$ 23,060,389	\$ 29,030,630	\$ 24,199,100	\$ 26,532,100
REPLACEMENT FUNDS					
Charges for Service	172,109	157,508	-	87,900	150,000
Fines and Forfeits	790	-	-	-	-
Special Assessments	75,004	91,325	-	91,200	-
Other Non-Operating	862,720	1,134,162	503,000	451,000	503,000
TOTAL REPLACEMENT FUNDS	\$ 1,110,623	\$ 1,382,995	\$ 503,000	\$ 630,100	\$ 1,178,000
SPECIAL REVENUE FUNDS					
Taxes and Fees	42,601,688	48,294,058	42,233,990	42,733,990	42,653,080
Intergovernmental	1,985,491	1,784,663	10,279,780	4,103,280	9,807,770
Charges for Service	1,260,923	1,593,382	1,878,120	1,709,620	1,555,020
Fines and Forfeits	619,587	591,302	604,000	505,600	484,000
Special Assessments	1,049	1,187	-	-	-
Other Non-Operating	512,514	853,366	1,349,390	1,317,090	1,330,890
TOTAL SPECIAL REVENUE	\$ 46,981,252	\$ 53,117,958	\$ 56,345,280	\$ 50,369,580	\$ 55,830,760



Revenue Summary By Fund By Type

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
CAPITAL IMPROVEMENTS					
Intergovernmental	6,777,498	7,734,150	29,140,000	3,969,020	36,769,980
Charges for Service	-	-	1,696,650	1,236,239	1,906,040
Special Assessments	118,422	113,955	171,010,000	70,821,000	100,000,000
Other Non-Operating	874,507	12,309,247	-	-	-
TOTAL CAPITAL IMPROVEMENT	\$ 7,770,427	\$ 20,157,352	\$ 201,846,650	\$ 76,026,259	\$ 138,676,020
DEBT SERVICE					
Taxes and Fees	19,422,848	19,423,565	23,000,000	21,000,000	21,650,000
Special Assessments	1,178,840	2,205,623	6,965,000	6,965,000	5,486,430
Other Non-Operating	72,295,415	272,299	100,100,000	100,000	50,381,500
TOTAL DEBT SERVICE	\$ 92,902,631	\$ 21,928,541	\$ 130,065,000	\$ 28,065,000	\$ 77,517,930
TRUST ACCOUNTS					
Other Non-Operating	68	202	-	-	-
TOTAL TRUST ACCOUNTS	\$ 68	\$ 202	\$ -	\$ -	\$ -
GRAND TOTAL REVENUE	<u>\$ 413,194,203</u>	<u>\$ 374,695,471</u>	<u>\$ 681,798,230</u>	<u>\$ 449,716,039</u>	<u>\$ 574,674,250</u>



Revenue Detail

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
GENERAL FUND					
NON-ALLOCATED:					
Privilege License Tax	71,374,278	76,950,956	81,275,000	83,000,000	86,000,000
CATV Franchise Fee	1,804,405	2,450,273	2,000,000	2,000,000	1,800,000
Electric Franchise	381,530	394,626	395,000	395,000	395,000
Natural Gas Franchise	551,368	544,534	550,000	500,000	480,000
State Shared Privilege License Tax	19,041,027	19,942,683	22,800,000	22,200,000	22,300,000
Urban Revenue Sharing	25,222,298	25,085,553	30,356,000	30,285,000	29,400,000
SRP in Lieu	1,200,604	1,186,667	1,205,000	1,160,000	1,100,000
Investment Income	383,583	609,490	400,000	700,000	700,000
Other Revenue	329,541	2,563,476	1,499,000	4,375,000	375,000
Use Permit Fees	1,885	285	-	-	-
TOTAL NON-ALLOCATED	\$ 120,290,519	\$ 129,728,543	\$ 140,480,000	\$ 144,615,000	\$ 142,550,000
MANAGEMENT AND POLICY					
Mayor and Council	62,910	62,204	70,000	75,000	75,000
Manager:					
Town Manager	3,341	44,507	-	-	-
Communication	3,000	-	2,000	-	2,000
Human Resources:					
Administration	5,802	8,217	7,000	7,000	7,000
Risk Management	2,978	-	-	-	-
Total Human Resources	8,780	8,217	7,000	7,000	7,000
Economic Development Administra	-	45	-	-	-
InformationTechnology:					
Communication Services	-	2,760	-	-	-
Application Operations	3,077	-	-	-	-
Copy and Print Services	-	929	-	-	-
Total InformationTechnology	3,077	3,689	-	-	-
Office of Management and Budget	637	-	-	-	-
Total Manager	81,745	118,662	79,000	82,000	84,000
Town Clerk	839	362	500	-	-
Town Prosecutor	13,768	19,707	12,000	18,000	15,000
TOTAL MANAGEMENT AND POLIC \$	96,352	\$ 138,731	\$ 91,500	\$ 100,000	\$ 99,000



Revenue Detail

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
MANAGEMENT SERVICES					
Accounting	27,736	25,373	19,000	19,000	19,000
Purchasing	90,511	92,826	100,000	177,000	175,000
Tax Compliance	419,393	157,120	-	-	-
TOTAL MANAGEMENT SERVICES	\$ 537,640	\$ 275,319	\$ 119,000	\$ 196,000	\$ 194,000
COURT					
Municipal Court	258,841	322,993	233,000	348,000	338,000
TOTAL COURT	\$ 258,841	\$ 322,993	\$ 233,000	\$ 348,000	\$ 338,000
DEVELOPMENT SERVICES					
Permits, Licensing, and Alarms	486,105	647,731	664,000	602,000	612,000
Plan Review and Inspection - Bldg	3,638,386	3,814,236	3,300,000	3,400,000	3,400,000
Plan Review and Inspection - Fire	336,772	485,081	350,000	418,000	420,000
Plan Review and Inspection - Engir	1,688,264	1,437,722	1,075,000	1,501,000	1,501,000
Plan Review and Inspection - Code	880	635	-	-	-
Planning Services	570,168	564,331	534,000	558,000	560,000
TOTAL DEVELOPMENT SERVICES	\$ 6,720,575	\$ 6,949,736	\$ 5,923,000	\$ 6,479,000	\$ 6,493,000
POLICE DEPARTMENT					
Internal Affairs	500	-	-	-	-
Animal Control	155	115	-	-	-
Incarceration	778,802	705,512	630,000	630,000	630,000
Uniform Patrol	538,988	458,915	458,000	426,000	418,000
Traffic Unit	1,622,007	1,861,760	1,630,000	1,560,000	1,600,000
Detention / Court Support	399,185	432,596	385,000	435,000	410,000
School Programs	-	13,691	-	-	-
Enforcement Support	-	2,498	-	-	-
Records	32,087	33,545	30,000	33,000	30,000
Property	6,512	-	3,000	-	-
Alarm Management	143,610	-	-	-	-
Training Coordination	4,513	-	-	-	-
Counseling Services	352,027	334,206	315,000	315,000	315,000
General Investigations	1,500	-	-	-	-
Property Crimes	7,634	6,436	-	-	-
Persons Crimes VCU	119	-	-	-	-
Tactical Operations	-	10,341	-	-	-
TOTAL POLICE DEPARTMENT	\$ 3,887,639	\$ 3,859,615	\$ 3,451,000	\$ 3,399,000	\$ 3,403,000
FIRE AND RESCUE DEPARTMENT					
Administration	11,417	23,097	10,000	-	-
Training	9,770	6,826	10,000	-	-
Operations	1,459,436	1,530,798	1,597,000	1,699,000	1,779,000
Prevention	85,516	90,785	73,000	65,000	75,000
Public Education	6,141	5,445	-	-	-



Revenue Detail

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Investigations	230	-	-	-	-
Emergency Operations Center	140	-	-	-	-
TOTAL FIRE AND RESCUE DEPAR	\$ 1,572,650	\$ 1,656,951	\$ 1,690,000	\$ 1,764,000	\$ 1,854,000
PARKS AND RECREATION					
Administration	83	-	-	-	-
Public Safety Center	217,800	217,800	218,000	220,000	225,000
Heritage Annex	11,424	16,800	10,000	31,000	35,500
Parks and Open Space	17,177	15,757	25,000	25,000	25,000
Freestone Park	100,739	84,428	93,000	86,000	85,000
Crossroads Park	134,259	139,067	128,000	145,500	153,000
McQueen Park	132,395	103,728	132,000	107,000	107,000
Hetchler Park	388	15,198	6,000	12,000	12,000
Discovery Park	64,169	77,304	82,000	74,000	74,000
Cosmo Park	5,813	1,730	1,000	1,000	1,000
Elliot District Park	201,836	199,553	75,000	197,000	5,000
Sunview Park	800	1,627	-	-	-
Villa Madeira Park	225	225	-	-	-
Water Tower Park	-	985	-	-	-
Trail System	504	504	-	-	-
Riparian	-	40,372	26,000	21,000	24,000
Gilbert Pool	22	-	-	-	-
Mesquite Pool	76,122	90,804	81,000	72,000	72,000
Greenfield Pool	146,687	170,687	140,000	142,000	142,000
Perry Pool	105,726	116,048	103,000	102,000	102,000
Willams Field Pool	85,026	116,147	80,000	108,000	108,000
Community Center	162,887	160,060	138,000	167,000	172,000
McQueen Activity Center	230,305	269,833	211,000	272,000	286,000
Page Park Center	8,830	721	-	-	-
Freestone Recreation Center	770,089	916,397	815,000	956,000	975,000
Southeast Regional Library	153,213	148,019	138,000	142,000	145,000
Perry Branch Library	138,079	134,824	125,000	132,000	132,000
Youth Sports	51,045	55,560	50,000	55,000	55,000
Adult Sports	365,942	304,573	275,000	295,000	295,000
Special Events	276,529	284,013	250,000	207,000	235,000
Adaptive Recreation	21,714	27,250	21,000	28,000	29,000
Outdoor Programs	4,065	-	-	-	-
TOTAL PARKS AND RECREATION	\$ 3,483,893	\$ 3,710,014	\$ 3,223,000	\$ 3,597,500	\$ 3,494,500
NON DEPARTMENTAL					
Capital Projects	56,037	1,078,800	-	-	-
TOTAL NON DEPARTMENTAL	\$ 56,037	\$ 1,078,800	\$ -	\$ -	\$ -
TOTAL GENERAL FUND	<u>\$ 136,904,146</u>	<u>\$ 147,720,702</u>	<u>\$ 155,210,500</u>	<u>\$ 160,498,500</u>	<u>\$ 158,425,500</u>



Revenue Detail

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
ENTERPRISE OPERATIONS					
WATER					
Non-Allocated:					
Meter Water Sales	35,347,439	37,086,284	37,800,000	38,110,000	39,763,000
Meter Installation	256,399	286,881	275,000	210,000	250,000
Hydrant Water Metered Sales	211,760	242,067	200,000	284,000	250,000
Account Activation Fee	293,570	300,844	300,000	300,000	300,000
Delinquency/Late Fee	1,007,228	949,806	975,000	955,000	970,000
Investment Income	229,977	295,471	275,000	225,000	275,000
Other Non-Allocated	163,199	659,730	6,000	144,500	156,000
Total Non-Allocated	37,509,572	39,821,083	39,831,000	40,228,500	41,964,000
Production:					
North Water Plant Production	68	-	-	-	-
Santan Vista Water Treatment Plant	1,144,303	1,051,389	1,100,000	1,000,000	1,200,000
Total Production	1,144,371	1,051,389	1,100,000	1,000,000	1,200,000
Quality	-	150	-	-	-
Distribution	5,360	66,301	-	-	-
Metering	47,827	52,090	40,000	10,000	15,000
Public Works Administration	231,163	145	230,000	-	-
TOTAL WATER	\$ 38,938,293	\$ 40,991,158	\$ 41,201,000	\$ 41,238,500	\$ 43,179,000
WASTEWATER					
Non-Allocated:					
Reuse/Recharge Water Use Charge	855,190	933,511	880,000	975,000	960,000
Commercial Wastewater	2,248,939	2,434,059	2,300,000	2,380,000	2,558,000
Residential Wastewater	21,454,357	21,442,274	22,412,000	22,500,000	23,025,000
Investment Income	103,963	131,718	43,000	100,000	22,000
Total Non-Allocated	24,662,449	24,942,662	25,635,000	25,955,000	26,565,000
Collection	38,374	295,518	-	-	-
Plant Operations:					
Neely Treatment Facility	-	400	-	-	-
Total Plant Operations	-	400	-	-	-
Quality	10,174	11,080	10,000	10,000	10,000
Riparian Programs	19,321	-	-	-	-
TOTAL WASTEWATER	\$ 24,730,318	\$ 25,249,660	\$ 25,645,000	\$ 25,965,000	\$ 26,575,000
ENVIRONMENTAL SVC - RESIDENTIAL					
Non-Allocated:					
Collection	14,516,976	14,693,871	14,116,000	14,500,000	14,374,600



Revenue Detail

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Investment Income	108,719	124,775	100,000	100,000	100,000
Other Non-Allocated	1,519	1,931	-	-	3,700,000
Total Non-Allocated	14,627,214	14,820,577	14,216,000	14,600,000	18,174,600
Uncontained	22,351	17,408	25,000	25,000	25,000
Recycling	942,306	738,512	519,500	604,000	424,040
Environmental Programs	16,281	22,322	15,000	20,000	15,000
TOTAL ENVIRO SVC RESIDENTIAL \$	15,608,152	\$ 15,679,964	\$ 14,775,500	\$ 15,249,000	\$ 18,638,640
ENVIRONMENTAL SVC - COMMERCIAL					
Non-Allocated:					
Collection	(8,309)	574	-	-	-
Investment Income	11,838	13,800	13,000	12,000	13,000
Other Non-Allocated	2,319	2,417	-	3,000	2,000
Total Non-Allocated	5,848	16,791	13,000	15,000	15,000
Administration	48,000	54,000	50,000	48,000	50,000
Collections	1,857,896	1,870,544	1,714,670	1,811,000	1,976,000
Rolloffs	544,525	666,310	597,000	600,000	679,300
TOTAL ENVIRO SVC COMMERCIAL \$	2,456,269	\$ 2,607,645	\$ 2,374,670	\$ 2,474,000	\$ 2,720,300
TOTAL ENTERPRISE	\$ 81,733,032	\$ 84,528,427	\$ 83,996,170	\$ 84,926,500	\$ 91,112,940
STREETS					
HURF					
Non-Allocated:					
Highway User Tax	12,900,529	13,588,215	15,000,000	15,200,000	15,550,000
Auto Lieu Tax	7,960,788	8,695,503	9,700,000	9,700,000	-
Investment Income	94,559	116,495	100,000	100,000	100,000
Other Non-Allocated	19,549	249,691	-	-	-
Total Non-Allocated	20,975,425	22,649,904	24,800,000	25,000,000	15,650,000
Street Maintenance:					
Asphalt Patching	4,621	-	-	-	-
Total Street Maintenance	4,621	-	-	-	-
Traffic Control:					
Street Signs	2,720	12,125	-	-	-
Street Lighting	111,107	72,071	1,000	1,000	1,000
Traffic Signal Maintenance	25,481	57,111	-	-	-
Total Traffic Control	139,308	145,512	1,000	1,000	1,000
Right of Way Maintenance:					
Landscape Maintenance	900	2,857	-	-	-
Shoulder Maintenance	1,187	-	-	-	-



Revenue Detail

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Concrete Repair	2,261	632	-	-	-
Total Right of Way Maintenance	4,348	3,489	-	-	-
TOTAL HURF	\$ 21,123,702	\$ 22,798,905	\$ 24,801,000	\$ 25,001,000	\$ 15,651,000
ROADWAY AND MAINTENANCE					
Auto Lieu Tax	-	-	-	-	9,750,000
TOTAL ROADWAY AND MAINTENANCE	\$ -	\$ -	\$ -	\$ -	\$ 9,750,000
TOTAL STREETS	\$ 21,123,702	\$ 22,798,905	\$ 24,801,000	\$ 25,001,000	\$ 25,401,000
INTERNAL SERVICE					
Fleet Maintenance	7,474,597	6,397,402	8,159,000	5,809,000	8,229,000
Copy Services	1,282	-	-	-	-
Health Self-Insurance	16,079,619	15,536,790	19,714,630	17,233,100	17,096,100
Dental Self-Insurance	1,112,824	1,126,197	1,157,000	1,157,000	1,207,000
TOTAL INTERNAL SERVICES	\$ 24,668,322	\$ 23,060,389	\$ 29,030,630	\$ 24,199,100	\$ 26,532,100
REPLACEMENT FUNDS					
General	118,990	146,491	40,000	82,000	40,000
Water	341,562	451,258	200,000	234,900	200,000
Wastewater	335,302	454,941	200,000	150,500	200,000
Environmental Svc - Residential	205,275	190,759	40,000	57,500	715,000
Environmental Svc - Commercial	3,203	7,202	3,000	2,000	3,000
Streets	104,746	130,458	20,000	103,200	20,000
Fleet	1,545	1,886	-	-	-
TOTAL REPLACEMENT FUNDS	\$ 1,110,623	\$ 1,382,995	\$ 503,000	\$ 630,100	\$ 1,178,000
SUB TOTAL OPERATING FUNDS	\$ 265,539,825	\$ 279,491,418	\$ 293,541,300	\$ 295,255,200	\$ 302,649,540
SPECIAL REVENUE FUNDS					
CDBG/HOME	826,213	603,782	1,938,500	747,000	2,239,650
Solid Waste Container	160,678	164,914	165,000	170,000	170,000
Traffic Signal SDF	1,688,300	1,958,658	1,815,000	2,015,000	2,015,000
Police SDF	3,914,269	4,848,953	4,000,000	4,000,000	4,000,000
Fire SDF	2,063,008	2,360,387	2,100,000	2,400,000	2,400,000
General Government SDF	2,595,244	3,203,874	2,700,000	2,700,000	2,700,000
Parks and Recreation SDF	8,759,378	10,845,309	8,865,000	9,165,000	9,165,000
Water SDF	10,582,761	12,025,448	10,580,000	10,580,000	11,100,000
Water Resource Fee	2,711,735	2,416,762	2,150,000	2,150,000	3,550,000
Wastewater SDF	968,485	15,423	-	-	-
Wastewater SDF - Neely	384,110	1,964,447	1,000,000	2,000,000	1,000,000
Wastewater SDF - Greenfield	6,795,335	6,673,684	6,300,000	5,000,000	4,000,000
Grants	1,140,164	1,170,479	7,709,650	2,709,650	6,936,490
Police Impound	303,879	324,717	310,000	290,000	310,000



Revenue Detail

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Street Light Improvement	1,628,379	1,730,607	1,952,850	1,952,850	1,902,530
Parkway Improvement	902,902	847,223	1,001,140	1,001,140	1,050,550
Other Special Revenue	1,556,412	1,963,291	3,758,140	3,488,940	3,291,540
TOTAL SPECIAL REVENUE FUNDS	\$ 46,981,252	\$ 53,117,958	\$ 56,345,280	\$ 50,369,580	\$ 55,830,760
OTHER CAPITAL FUNDS					
CIP Administration	728,620	742,959	1,696,650	1,236,239	1,906,040
CIP Contingency Source	-	-	100,000,000	-	100,000,000
Outside Sources	861,275	12,232,505	2,056,000	2,056,000	4,874,000
Prop 400	6,062,110	4,792,874	-	-	6,725,000
GO Bond Proceeds	118,422	113,955	71,010,000	70,821,000	-
Revenue Obligations	39,686,455	68,486	-	-	331,500
MPC - Public Facilities	32,497,517	657	-	-	-
MPC - Water System	-	2,275,059	27,084,000	1,913,020	25,170,980
MPC - Wastewater System	-	1,324	-	-	50,000,000
TOTAL OTHER CAPITAL FUNDS	\$ 79,954,399	\$ 20,227,819	\$ 201,846,650	\$ 76,026,259	\$ 189,007,520
DEBT SERVICE					
General Obligation Debt/HURF	19,519,475	19,546,760	23,100,000	21,100,000	21,700,000
Improvement Districts	1,189,312	2,235,416	6,965,000	6,965,000	5,486,430
MPC - Public Facilities	(31,565)	233	-	-	-
MPC - Water System	4,353	13,553	100,000,000	-	-
Debt Sinking Fund	37,084	62,112	-	-	-
TOTAL DEBT SERVICE	\$ 20,718,659	\$ 21,858,074	\$ 130,065,000	\$ 28,065,000	\$ 27,186,430
TRUST ACCOUNTS	\$ 68	\$ 202	\$ -	\$ -	\$ -
GRAND TOTAL REVENUE	\$ 413,194,203	\$ 374,695,471	\$ 681,798,230	\$ 449,716,039	\$ 574,674,250



Expense Summary

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
GENERAL FUND:					
Management and Policy	19,528,330	20,344,585	22,476,985	20,509,938	22,277,330
Management Services	1,933,317	2,138,228	2,298,695	2,282,691	2,725,920
Municipal Court	3,120,401	3,219,060	3,237,830	3,200,816	3,298,070
Development Services	5,381,493	5,598,142	6,014,940	6,484,648	7,041,370
Public Works - Engineering	675,675	599,385	1,050,950	789,410	578,250
Police	41,224,157	42,649,816	47,993,310	54,395,518	53,751,110
Fire and Rescue	25,418,802	28,138,059	29,860,230	32,526,516	33,641,880
Parks and Recreation	16,227,305	17,056,502	17,907,050	18,055,300	19,870,060
Non-Departmental	13,789,825	13,962,476	36,835,730	20,024,160	37,748,690
Contingency/Reserves	-	-	15,000,000	300,000	15,000,000
TOTAL GENERAL FUND	\$ 127,299,305	\$ 133,706,253	\$ 182,675,720	\$ 158,568,997	\$ 195,932,680
ENTERPRISE OPERATIONS:					
Water	24,607,127	27,134,712	51,336,170	27,950,652	36,873,160
Wastewater	16,124,319	16,580,556	29,924,710	16,569,677	30,998,840
Environmental Svc - Residential	14,218,263	15,680,185	17,809,910	13,672,929	18,113,380
Environmental Svc - Commercial	2,165,175	2,477,876	2,481,980	1,933,121	2,595,920
TOTAL ENTERPRISE	\$ 57,114,884	\$ 61,873,329	\$ 101,552,770	\$ 60,126,379	\$ 88,581,300
STREETS:					
HURF	18,712,919	18,916,238	25,397,400	20,383,017	14,669,320
Roadway and Maintenance	-	-	-	-	11,273,920
TOTAL STREETS	\$ 18,712,919	\$ 18,916,238	\$ 25,397,400	\$ 20,383,017	\$ 25,943,240
INTERNAL SERVICES	\$ 24,347,619	\$ 27,318,465	\$ 28,445,420	\$ 22,448,821	\$ 26,452,720
REPLACEMENT FUNDS:					
General	1,070,020	2,802,118	4,347,820	978,000	6,381,480
Streets	64,916	334,127	1,052,520	149,000	1,756,670
Water	2,012,172	4,627,696	8,158,790	833,532	23,598,640
Wastewater	319,187	1,459,043	16,951,140	1,442,289	58,231,530
Environmental Svc - Residential	908,919	1,783,573	3,474,000	1,264,000	6,133,330
Environmental Svc - Commercial	7,590	209,959	508,450	-	716,450
TOTAL REPLACEMENT FUNDS	\$ 4,382,804	\$ 11,216,516	\$ 34,492,720	\$ 4,666,821	\$ 96,818,100
SUBTOTAL OPERATING FUNDS	\$ 231,857,531	\$ 253,030,801	\$ 372,564,030	\$ 266,194,035	\$ 433,728,040
SPECIAL REVENUE FUNDS:					
CDBG/HOME	835,764	603,757	1,948,460	746,444	2,239,650
Development Fees	7,416,240	4,779,824	30,932,250	4,191,173	109,344,290
Grants	1,308,161	1,510,059	7,709,650	590,170	7,192,190
Police Impound	251,977	314,361	355,580	271,931	329,160
Special Districts	2,545,656	2,635,639	3,095,370	2,937,518	3,254,860
Other Special Revenue	1,707,473	1,546,648	4,271,060	2,347,288	4,777,740
TOTAL SPECIAL REVENUE	\$ 14,065,271	\$ 11,390,288	\$ 48,312,370	\$ 11,084,524	\$ 127,137,890



Expense Summary

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
OTHER CAPITAL FUNDS	\$ 41,493,974	\$ 17,778,811	\$ 266,571,070	\$ 25,104,492	\$ 345,070,610
DEBT SERVICE	\$ 82,218,608	\$ 75,902,621	\$ 163,044,660	\$ 62,642,844	\$ 58,864,810
TRUST ACCOUNTS	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
GRAND TOTAL EXPENSES	<u>\$ 369,637,884</u>	<u>\$ 358,105,021</u>	<u>\$ 850,494,630</u>	<u>\$ 365,028,395</u>	<u>\$ 964,803,850</u>



Expense Detail

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
GENERAL FUND					
MANAGEMENT AND POLICY					
Mayor and Council	661,228	579,294	797,950	689,860	724,920
Boards and Commissions	25,132	25,398	33,440	22,382	19,440
Town Manager	2,917,040	3,349,686	1,280,010	1,244,730	1,382,230
Communications	797,034	830,497	973,180	911,355	971,300
Intergovernmental Relations	300,285	189,930	316,430	329,609	461,350
Human Resources:					
Administration	1,237,279	1,309,029	1,552,090	1,527,910	1,650,000
Learning and Development	393,468	446,992	409,890	421,257	463,430
Risk Management	348,388	366,934	465,070	375,508	445,450
Payroll	224,547	246,139	232,680	221,920	-
Total Human Resources	2,203,682	2,369,094	2,659,730	2,546,595	2,558,880
Economic Development:					
Economic Development Admin	1,317,045	1,310,600	1,521,500	1,817,739	1,437,220
Redevelopment	111,867	48,060	3,470	153,470	380,520
Shop Gilbert	9,829	12,192	13,500	13,689	13,500
Tourism	101,920	377,122	328,860	326,600	420,890
Total Economic Development	1,540,661	1,747,974	1,867,330	2,311,498	2,252,130
Information Technology:					
Administration	265,251	288,608	297,320	294,810	299,540
Communication Services	3,242,349	3,016,368	4,620,960	3,517,238	3,395,100
Application Operations	3,030,349	3,239,830	4,258,345	3,536,617	4,785,080
GIS Application and Support	655,034	691,759	806,630	718,824	828,520
Copy and Printing Services	-	257,167	260,000	275,500	260,000
Total Information Technology	7,192,983	7,493,732	10,243,255	8,342,989	9,568,240
Management and Budget	722,524	622,865	682,460	691,960	708,750
Town Clerk	578,130	519,222	655,160	630,654	514,670
Neighborhood Services	3,414	15,946	121,800	-	-
Legal:					
General Counsel	802,722	832,950	1,039,780	1,033,332	1,146,000
Prosecutor	1,783,495	1,767,997	1,806,460	1,754,974	1,969,420
Total Legal	2,586,217	2,600,947	2,846,240	2,788,306	3,115,420
TOTAL MANAGEMENT AND POLIC	\$ 19,528,330	\$ 20,344,585	\$ 22,476,985	\$ 20,509,938	\$ 22,277,330
MANAGEMENT SERVICES					
Finance:					
Administration	196,535	254,904	304,200	327,280	362,430
Accounting	916,621	931,433	950,000	986,960	1,213,850
Purchasing	406,095	533,446	551,520	551,341	561,100
Tax Compliance	414,066	418,445	492,975	417,110	588,540
Total Finance	1,933,317	2,138,228	2,298,695	2,282,691	2,725,920



Expense Detail

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
TOTAL MANAGEMENT SERVICES	\$ 1,933,317	\$ 2,138,228	\$ 2,298,695	\$ 2,282,691	\$ 2,725,920
COURT					
Municipal Court	3,120,401	3,219,060	3,237,830	3,200,816	3,298,070
TOTAL COURT	\$ 3,120,401	\$ 3,219,060	\$ 3,237,830	\$ 3,200,816	\$ 3,298,070
DEVELOPMENT SERVICES					
Administration	233,006	219,248	212,940	241,435	235,890
Permits and Licensing	613,962	638,081	697,160	518,300	705,050
Plan Review and Inspection:					
Administration	229,281	240,047	240,940	250,299	245,030
Building	1,344,654	1,610,436	1,509,590	1,443,160	1,648,340
Fire	194,150	178,015	238,540	659,202	356,110
Engineering	923,960	828,345	960,130	1,001,445	1,059,910
Planning	266,651	267,416	278,010	285,135	288,470
Code	508,132	472,044	580,850	499,692	537,710
Engineering Development	-	-	-	246,690	298,220
Total Plan Review and Inspection	3,466,828	3,596,303	3,808,060	4,385,623	4,433,790
Planning Services	1,067,697	1,144,510	1,296,780	1,285,700	1,344,760
Transportation Planning	-	-	-	53,590	321,880
TOTAL DEVELOPMENT SERVICES	\$ 5,381,493	\$ 5,598,142	\$ 6,014,940	\$ 6,484,648	\$ 7,041,370
PUBLIC WORKS					
Engineering Services:					
Administration	148,795	170,440	375,480	304,870	130,630
Development	145,402	189,263	190,040	-	-
Traffic	381,478	239,682	485,430	484,540	447,620
Total Engineering Services	675,675	599,385	1,050,950	789,410	578,250
TOTAL PUBLIC WORKS	\$ 675,675	\$ 599,385	\$ 1,050,950	\$ 789,410	\$ 578,250
POLICE DEPARTMENT					
Administration	686,327	695,531	2,348,540	8,916,430	3,108,280
Animal Control	143,966	143,966	145,000	144,000	157,000
Incarceration	1,454,453	1,265,761	1,581,000	1,550,000	1,400,000
Professional Standards:					
Internal Affairs	506,057	545,278	532,560	608,365	687,210
Hiring/Inspections	430,139	462,883	564,330	450,310	562,030
Alarm Management	70,201	-	-	-	-
Training & Program Coordination	419,720	388,425	441,240	453,965	473,320
Crime Prevention	245,423	194,010	228,050	153,760	205,280
Total Professional Standards	1,671,540	1,590,596	1,766,180	1,666,400	1,927,840
Patrol Services:					
Uniform Patrol	16,900,722	17,518,025	19,254,460	20,085,524	22,237,620
Detention / Court Support	691,831	784,492	900,240	798,640	760,690



Expense Detail

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Enforcement Support	813,345	809,371	834,910	819,070	835,900
Civilian Support	426,966	401,385	336,640	252,830	311,290
Total Patrol Services	18,832,864	19,513,273	21,326,250	21,956,064	24,145,500
Support Services:					
Administration	384,075	364,714	452,440	457,230	443,230
Records	855,808	1,061,027	1,091,870	998,630	1,215,480
Communications	2,945,937	3,063,773	3,198,700	2,989,079	3,074,630
Property	608,500	612,450	635,100	560,195	608,100
Planning and Research	169,177	172,067	174,850	185,310	191,560
Total Support Services	4,963,497	5,274,031	5,552,960	5,190,444	5,533,000
Counseling Services	747,497	824,074	877,520	786,470	902,530
Investigations:					
General Investigations	1,167,749	674,579	680,710	746,375	928,700
Persons Crimes - CSCU	1,173,057	1,251,672	1,467,820	1,426,955	1,698,050
Persons Crimes - VCU	1,026,284	1,067,332	995,800	942,400	1,112,990
Property Crimes	1,337,831	1,306,008	1,494,570	1,490,920	1,822,460
Intel and Analysis Unit	1,017,967	1,132,321	1,341,310	1,346,650	1,469,030
Crime Scene Unit	-	666,985	733,880	722,575	778,200
Total Investigations	5,722,888	6,098,897	6,714,090	6,675,875	7,809,430
Special Enforcement:					
Crime Suppression	1,491,450	1,815,106	1,888,550	1,879,235	2,413,530
Traffic Unit	2,434,969	2,490,142	2,590,150	2,518,475	2,818,260
School Programs	1,124,121	1,133,709	1,208,860	1,223,070	1,336,620
Total Special Enforcement:	5,050,540	5,438,957	5,687,560	5,620,780	6,568,410
Tactical Operations:					
SWAT	291,389	250,608	272,370	246,535	300,120
Crime Apprehension	807,402	795,099	837,230	784,600	906,400
Special Investigations	851,794	759,023	884,610	857,920	992,600
Total Tactical Operations	1,950,585	1,804,730	1,994,210	1,889,055	2,199,120
TOTAL POLICE DEPARTMENT	\$ 41,224,157	\$ 42,649,816	\$ 47,993,310	\$ 54,395,518	\$ 53,751,110
FIRE AND RESCUE DEPARTMENT					
Administration:					
Administration	721,193	688,055	1,056,550	2,562,852	1,647,770
Organizational Performance	4,278	452,487	316,130	377,760	-
Total Administration	725,471	1,140,542	1,372,680	2,940,612	1,647,770
Operations:					
Training	681,118	792,530	817,580	780,630	812,570
Operations	22,736,678	22,414,762	23,888,070	24,826,847	26,859,930
Resource	5,951	2,319,154	2,325,880	2,526,107	2,819,300
Total Operations	23,423,747	25,526,446	27,031,530	28,133,584	30,491,800



Expense Detail

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Prevention	615,324	730,878	742,170	764,777	798,140
Community	449,428	588,752	557,820	526,939	548,830
Emergency Operations Center	204,832	151,441	156,030	160,604	155,340
TOTAL FIRE AND RESCUE	\$ 25,418,802	\$ 28,138,059	\$ 29,860,230	\$ 32,526,516	\$ 33,641,880
PARKS AND RECREATION					
Administration	1,155,371	1,272,845	1,174,120	1,102,550	1,189,270
Facilities Maintenance:					
Facilities Maintenance	974,407	909,432	1,108,090	1,057,822	1,025,600
Municipal Office I	490,931	441,684	435,490	467,519	553,390
Public Works Facility	115,431	286,822	143,780	130,837	296,780
Municipal Office II	158,319	187,229	189,520	175,879	222,700
Public Safety Center	963,490	1,021,794	1,139,900	1,157,727	1,241,570
South Area Service Center	202,646	217,500	215,370	205,370	215,370
Heritage Annex	27,659	23,891	42,380	42,380	30,980
Traffic Center/Radio Facility	11,533	29,513	18,740	17,815	291,740
University Building	-	-	-	135,240	691,090
Total Facilities Maintenance	2,944,416	3,117,865	3,293,270	3,390,589	4,569,220
Parks and Open Space:					
Parks Administration	2,181,461	2,292,767	2,404,760	2,466,115	2,574,170
Freestone Park	384,095	508,457	519,050	532,072	570,950
Crossroads Park	456,066	441,097	325,760	333,816	370,040
McQueen Park	249,291	269,591	252,920	281,973	304,060
Hetchler Park	162,868	119,703	142,030	144,360	143,230
Nichols Park	47,226	56,549	46,140	53,837	58,010
Elliot District Park	35,599	35,472	35,950	55,879	36,120
Rittenhouse Basin	-	-	5,000	500	5,000
Riparian Preserve	-	356,656	405,880	404,143	395,350
John Allen Park	10,348	10,903	11,100	11,075	11,150
Veterans Park	3,511	9,379	6,920	6,810	6,960
Page Park	40,833	41,428	55,900	66,355	56,070
Circle G Basin	25,612	23,994	24,520	28,005	23,750
Oak Tree Park	19,832	27,800	27,440	27,330	27,520
Village II Park	9,180	13,075	13,900	13,490	13,960
Old West Park	9,775	5,833	7,400	7,080	7,430
Sunview Park	21,669	30,418	25,760	31,895	25,830
Villa Madeira Park	12,787	11,023	13,330	13,155	13,360
Vista Alegre Park	11,783	12,326	16,830	16,773	16,870
Discovery Park	166,647	167,552	227,080	228,300	273,710
Cosmo Park	165,282	131,764	154,030	162,098	113,630
Water Tower Park	95,145	60,505	75,350	64,865	75,390
Western Canal Amenities	23,178	26,650	32,220	31,314	32,270
Vaughn Avenue Basin	19,460	23,540	27,450	27,333	28,000
Zanjero Park	26,280	35,412	30,570	30,520	30,570
Sonoqui Wash	51,131	79,677	22,750	22,950	22,750



Expense Detail

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Trail System	78,648	115,628	107,050	107,127	98,050
Other Parks	32,201	8,493	22,500	62,781	22,500
Heritage District	68,305	67,318	72,020	70,000	72,020
Total Parks and Open Space	4,408,213	4,983,010	5,111,610	5,310,451	5,428,720
Aquatics:					
Gilbert Pool	24,954	-	-	-	-
Mesquite Pool	263,892	245,898	281,520	260,810	285,450
Greenfield Pool	229,580	258,113	240,300	236,970	265,360
Perry Pool	177,952	179,176	253,720	251,530	243,040
Williams Field Pool	205,085	180,461	246,340	240,130	229,360
Total Aquatics	901,463	863,648	1,021,880	989,440	1,023,210
Recreation Centers:					
Community Center	426,923	425,938	431,080	449,890	425,810
McQueen Activity Center	524,026	545,426	575,830	567,240	616,960
Page Park Center	11,318	22,829	14,310	16,920	13,710
Freestone Recreation Center	1,084,296	1,250,233	1,305,130	1,288,190	1,273,400
SE Regional Library	2,935,777	2,719,022	2,809,940	2,822,840	3,096,860
Perry Branch Library	874,553	890,213	1,137,890	1,137,890	1,124,720
Total Recreation Centers	5,856,893	5,853,661	6,274,180	6,282,970	6,551,460
Recreation Programs:					
Youth Sports	74,469	63,579	88,140	78,410	87,090
Adult Sports	291,408	253,018	280,200	267,750	278,480
Special Events Administration	303,100	306,035	322,150	316,270	319,950
Special Events	231,014	279,634	271,820	250,570	353,320
Adaptive Recreation	60,958	63,207	69,680	66,300	69,340
Total Recreation Programs	960,949	965,473	1,031,990	979,300	1,108,180
TOTAL PARKS AND RECREATION	\$ 16,227,305	\$ 17,056,502	\$ 17,907,050	\$ 18,055,300	\$ 19,870,060
NON-DEPARTMENTAL					
Transportation:					
Phoenix Mesa Gateway Airport	350,000	350,000	350,000	350,000	350,000
Total Transportation	350,000	350,000	350,000	350,000	350,000
Outside Agencies:					
Youth Special Programs	123,000	115,000	-	-	-
Senior Programs	137,000	138,030	138,030	138,030	138,030
Social Services	178,500	299,124	437,000	417,000	430,700
Museum Support	51,480	51,584	51,500	51,500	51,500
Culture and Arts	-	-	-	-	-
Total Outside Agencies	489,980	603,738	626,530	606,530	620,230
ED Reserve	-	-	5,000,000	-	5,000,000
Capital Projects	8,576,495	7,748,091	19,277,600	7,952,180	29,636,160
Contingency	-	-	10,000,000	300,000	10,000,000
Other	4,373,350	5,260,647	16,581,600	11,115,450	7,142,300



Expense Detail

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
TOTAL NON-DEPARTMENTAL	\$ 13,789,825	\$ 13,962,476	\$ 51,835,730	\$ 20,324,160	\$ 52,748,690
TOTAL GENERAL FUND	\$ 127,299,305	\$ 133,706,253	\$ 182,675,720	\$ 158,568,997	\$ 195,932,680
ENTERPRISE OPERATIONS					
WATER					
Administration	416,006	362,864	755,070	635,820	486,600
Water Conservation	339,332	366,246	508,190	407,891	489,860
Production:					
North Water Treatment Plant	4,029,957	4,149,637	4,768,950	4,740,047	4,136,480
Santan Vista Water Treatment Plant	2,341,546	2,254,898	3,042,220	2,411,943	3,334,890
SCADA	-	-	-	-	809,450
Well Production	2,685,296	3,122,954	3,542,740	4,079,495	3,387,200
Backflow Prevention	195,614	199,569	207,090	208,390	206,470
Total Production	9,252,413	9,727,058	11,561,000	11,439,875	11,874,490
Quality	613,379	603,145	817,680	732,417	631,830
Distribution	1,689,125	1,556,078	2,841,230	2,753,688	2,330,230
Metering	3,519,605	4,043,613	4,163,220	4,174,187	4,197,420
Utility Customer Service	612,338	650,262	661,260	630,564	651,420
Public Works Administration	185,551	122,897	227,310	197,328	211,580
Utility Locates	223,626	228,933	267,850	223,195	263,040
Water Resources	5,527,565	5,628,160	6,175,380	4,719,160	6,709,510
Non-Departmental:					
Debt Service	252,044	-	-	-	-
Contingency	-	-	2,500,000	-	2,500,000
Capital Projects	1,774,428	3,678,606	20,153,640	1,817,419	6,052,180
Other	201,715	166,850	704,340	219,108	475,000
Total Non-Departmental	2,228,187	3,845,456	23,357,980	2,036,527	9,027,180
TOTAL WATER FUND	\$ 24,607,127	\$ 27,134,712	\$ 51,336,170	\$ 27,950,652	\$ 36,873,160
WASTEWATER					
Administration:					
Administration	317,234	232,402	602,490	838,080	301,520
Utility Customer Service	583,585	606,239	615,750	587,202	610,200
Public Works Administration	98,400	79,947	134,320	116,269	115,470
Utility Locates	223,626	228,933	267,850	223,196	263,040
Total Administration	1,222,845	1,147,521	1,620,410	1,764,747	1,290,230
Collections:					
Collections	3,489,685	3,938,763	3,704,220	3,518,764	-
Lift Stations	-	-	-	-	2,710,280
Gravity Systems	-	-	-	-	1,757,830
Total Collections	3,489,685	3,938,763	3,704,220	3,518,764	4,468,110



Expense Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
Plant Operations:					
Neely Treatment Facility	4,408,450	4,376,213	4,643,460	4,534,580	4,760,820
Greenfield Treatment Facility	2,741,575	2,908,384	3,675,320	3,273,535	3,336,950
Total Plant Operations	7,150,025	7,284,597	8,318,780	7,808,115	8,097,770
Reclaimed:					
Effluent Reuse	1,014,127	1,357,224	1,063,510	1,077,500	1,136,750
Effluent Recharge	558,414	642,969	644,490	609,360	658,560
Total Reclaimed	1,572,541	2,000,193	1,708,000	1,686,860	1,795,310
Quality	502,289	535,561	526,410	505,450	514,510
Riparian Programs	440,718	-	-	-	-
Storm Water	26,913	-	-	-	-
Non-Departmental:					
Contingency	-	-	2,000,000	50,000	2,000,000
Capital Projects	1,644,491	1,618,929	10,932,720	1,153,618	12,672,910
Other	74,812	54,992	1,114,170	82,123	160,000
Total Non-Departmental	1,719,303	1,673,921	14,046,890	1,285,741	14,832,910
TOTAL WASTEWATER	\$ 16,124,319	\$ 16,580,556	\$ 29,924,710	\$ 16,569,677	\$ 30,998,840
ENVIRONMENTAL SERVICES - RESIDENTIAL					
Administration:					
Residential Administration	415,914	460,334	665,170	545,480	657,450
Utility Customer Service	573,823	602,135	612,170	583,768	602,980
Public Works Administration	79,459	63,416	116,150	100,881	102,180
Total Administration	1,069,196	1,125,885	1,393,490	1,230,129	1,362,610
Residential Collections	6,996,864	6,391,471	6,497,690	6,459,880	7,335,200
Uncontained Collections	3,093,063	2,382,867	2,860,790	2,386,569	2,758,850
Recycling	2,115,933	1,468,673	1,717,210	1,541,472	1,928,440
Environmental Programs	440,601	432,915	482,060	507,476	467,300
Recycling Outreach	216,803	235,330	318,190	264,535	338,370
Street Cleaning	-	817,453	937,250	832,751	876,380
Storm Water	-	309,261	403,660	326,800	633,540
Non-Departmental:					
Contingency	-	-	1,500,000	10,000	1,500,000
Capital Projects	209,304	2,451,447	1,244,230	9,683	679,690
Other	76,499	64,883	455,340	103,634	233,000
Total Non-Departmental	285,803	2,516,330	3,199,570	123,317	2,412,690
TOTAL ENVIRO SVC - RESIDENTIA	\$ 14,218,263	\$ 15,680,185	\$ 17,809,910	\$ 13,672,929	\$ 18,113,380
ENVIRONMENTAL SERVICES - COMMERCIAL					
Administration:					
Commercial Administration	26,151	25,317	39,950	17,180	71,540
Utility Customer Service	5,147	6,715	5,410	5,240	9,900



Expense Detail

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Public Works Administration	12,317	12,355	17,570	15,228	16,270
Total Administration	43,615	44,387	62,930	37,648	97,710
Commercial Collections	1,580,027	1,745,817	1,477,460	1,378,797	1,608,300
Commercial Rolloffs	517,054	475,749	543,690	505,350	565,890
Non-Departmental:					
Contingency	-	-	250,000	-	250,000
Capital Projects	16,512	207,661	105,190	76	43,020
Other	7,967	4,262	42,710	11,250	31,000
Total Non-Departmental	24,479	211,923	397,900	11,326	324,020
TOTAL ENVIRO SVC - COMMERCIAL	\$ 2,165,175	\$ 2,477,876	\$ 2,481,980	\$ 1,933,121	\$ 2,595,920
TOTAL ENTERPRISE OPERATIONS	\$ 57,114,884	\$ 61,873,329	\$ 101,552,770	\$ 60,126,379	\$ 88,581,300
STREETS					
HURF					
Administration:					
Administration	272,385	308,047	340,180	358,610	463,760
Public Works Administration	68,920	63,622	120,820	104,622	99,910
Utility Locates	49,695	50,874	59,530	49,599	58,450
Total Administration	391,000	422,543	520,530	512,831	622,120
Streets Maintenance:					
Asphalt Patching	384,021	422,482	337,580	369,948	435,920
Street Cleaning	921,922	-	-	-	-
Preventive Maintenance	3,146,012	5,149,652	6,210,890	6,150,415	334,310
Crack Sealing	671,246	727,041	696,370	624,675	693,460
Fog Sealing	515,770	460,096	661,160	642,766	672,200
Total Streets Maintenance	5,638,971	6,759,271	7,906,000	7,787,804	2,135,890
Traffic Control:					
Street Marking	526,874	647,748	641,180	637,195	534,120
Street Signs	359,158	407,130	467,450	472,060	502,120
Street Lighting	1,801,937	1,765,498	3,501,970	3,209,693	3,709,370
Traffic Signal Maintenance	1,273,745	1,770,336	2,182,600	1,987,362	2,255,820
Traffic Operations Center	513,712	534,610	686,760	587,690	593,790
Total Traffic Control	4,475,426	5,125,322	7,479,960	6,894,000	7,595,220
Right of Way Maintenance:					
Landscape Maintenance	1,710,218	1,831,003	2,198,450	2,036,132	2,205,880
Shoulder Maintenance	232,225	230,144	240,900	236,535	251,210
Concrete Repair	822,625	1,110,963	931,260	1,330,413	927,050
Total Right of Way Maintenance	2,765,068	3,172,110	3,370,610	3,603,080	3,384,140
Hazard Response	223,224	215,156	209,770	211,959	214,410
Storm Water	43,958	-	-	-	-
Non-Departmental:					
Contingency	-	-	1,400,000	50,000	500,000



Expense Detail

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Capital Projects	5,110,421	3,166,751	4,195,920	1,243,127	-
Other	64,851	55,085	314,610	80,216	217,540
Total Non-Departmental	5,175,272	3,221,836	5,910,530	1,373,343	717,540
TOTAL HURF FUND	\$ 18,712,919	\$ 18,916,238	\$ 25,397,400	\$ 20,383,017	\$ 14,669,320
ROADWAY AND MAINTENANCE					
Administration	-	-	-	-	5,622,700
Non-Departmental:					
Contingency	-	-	-	-	900,000
Capital Projects	-	-	-	-	4,751,220
Total Non-Departmental	-	-	-	-	5,651,220
TOTAL ROADWAY & MAINT FUND	\$ -	\$ -	\$ -	\$ -	\$ 11,273,920
TOTAL STREETS FUND	\$ 18,712,919	\$ 18,916,238	\$ 25,397,400	\$ 20,383,017	\$ 25,943,240
INTERNAL SERVICE					
Fleet Maintenance	7,489,311	6,508,450	9,443,580	6,165,821	8,504,820
Copy Services	285,690	187,140	-	-	-
Health Self Insurance	15,530,060	19,505,138	17,801,840	15,083,000	16,697,900
Dental Self Insurance	1,042,558	1,117,737	1,200,000	1,200,000	1,250,000
TOTAL INTERNAL SERVICE	\$ 24,347,619	\$ 27,318,465	\$ 28,445,420	\$ 22,448,821	\$ 26,452,720
REPLACEMENT FUNDS					
General	1,070,020	2,802,118	4,347,820	978,000	6,381,480
Water	2,012,172	4,627,696	8,158,790	833,532	23,598,640
Wastewater	319,187	1,459,043	16,951,140	1,442,289	58,231,530
Environmental Svc - Residential	908,919	1,783,573	3,474,000	1,264,000	6,133,330
Environmental Svc - Commercial	7,590	209,959	508,450	-	716,450
Streets	64,916	334,127	1,052,520	149,000	1,756,670
TOTAL REPLACEMENT FUNDS	\$ 4,382,804	\$ 11,216,516	\$ 34,492,720	\$ 4,666,821	\$ 96,818,100
SUB-TOTAL OPERATING FUNDS	\$ 231,857,531	\$ 253,030,801	\$ 372,564,030	\$ 266,194,035	\$ 433,728,040
SPECIAL REVENUE FUNDS					
CDBG/HOME:					
Administration	100,012	126,516	171,250	165,090	143,450
Projects	735,752	477,241	1,777,210	581,354	2,096,200
Total CDBG/HOME	835,764	603,757	1,948,460	746,444	2,239,650
Development Fees:					
Traffic Signal SDF	955,275	1,865,382	3,616,510	490,262	3,069,980
Fire SDF	1,335,206	73,085	2,037,280	6,886	9,384,250
Parks and Recreation SDF	5,457	-	2,236,000	-	32,466,000
Water SDF	855,416	20,249	1,845,980	139,525	13,091,480



Expense Detail

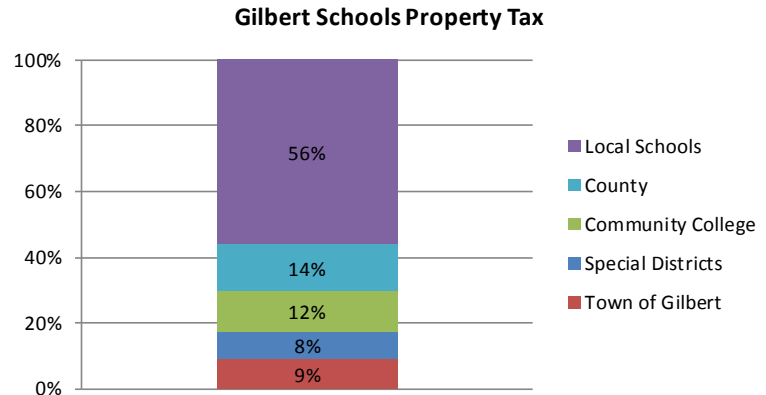
	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Water Resource Fee	4,248,228	2,762,464	16,181,360	3,438,978	36,793,090
Wastewater SDF	16,658	58,644	1,711,120	81,225	1,216,780
Wastewater SDF - Neely	-	-	-	-	1,007,000
Wastewater SDF - Greenfield	-	-	3,304,000	34,297	12,315,710
Total Development Fees	7,416,240	4,779,824	30,932,250	4,191,173	109,344,290
Grants	1,308,161	1,510,059	7,709,650	590,170	7,192,190
Police Impound	251,977	314,361	355,580	271,931	329,160
Special Districts:					
Street Light Improvement	1,682,203	1,780,370	1,997,650	1,897,650	2,038,600
Parkway Improvement	863,453	855,269	1,097,720	1,039,868	1,216,260
Total Special Districts	2,545,656	2,635,639	3,095,370	2,937,518	3,254,860
Other Special Revenue	1,707,473	1,546,648	4,271,060	2,347,288	4,777,740
TOTAL SPECIAL REVENUE FUNDS	\$ 14,065,271	\$ 11,390,288	\$ 48,312,370	\$ 11,084,524	\$ 127,137,890
OTHER CAPITAL FUNDS					
Administration	728,620	742,959	1,696,650	1,236,239	1,906,040
CIP Contingency	-	-	100,000,000	-	100,000,000
Outside Sources	880,968	134,402	13,661,670	372,952	26,539,660
Bond Proceeds	3,849,263	6,668,256	42,764,540	6,279,432	64,821,560
Prop 400	10,886,393	2,944,931	7,909,770	905,589	35,537,930
Revenue Obligations	25,148,730	7,167,024	4,453,130	14,175	2,382,000
MPC - Water System	-	-	96,085,310	14,774,211	66,588,420
MPC - Wastewater System	-	121,239	-	1,521,894	47,295,000
TOTAL OTHER CAPITAL FUNDS	\$ 41,493,974	\$ 17,778,811	\$ 266,571,070	\$ 25,104,492	\$ 345,070,610
DEBT SERVICE					
General Obligation Debt	18,324,984	22,815,040	23,082,250	25,874,934	22,295,550
Street and Highway	3,383,320	3,395,820	3,416,250	3,416,250	3,417,250
Public Facilities MPC	48,102,913	13,756,138	14,296,180	14,296,180	15,399,230
Water Resources MPC	10,793,864	33,739,334	113,014,070	9,819,570	10,005,090
Subordinate Lien	-	-	2,270,910	2,270,910	2,261,260
Improvement Districts	1,613,527	2,196,289	6,965,000	6,965,000	5,486,430
TOTAL DEBT SERVICE	\$ 82,218,608	\$ 75,902,621	\$ 163,044,660	\$ 62,642,844	\$ 58,864,810
TRUST ACCOUNTS					
Fire Pension	2,500	2,500	2,500	2,500	2,500
TOTAL TRUST ACCOUNTS	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
GRAND TOTAL EXPENSES	\$ 369,637,884	\$ 358,105,021	\$ 850,494,630	\$ 365,028,395	\$ 964,803,850



Property Tax Rates

The property tax rate for Gilbert is approximately \$1.03/\$100 in secondary assessed valuation, there is no primary property tax. Town of Gilbert property tax is collected for debt repayment only, not for operations.

Residents in Gilbert, based on address, are served primarily within four school districts. Each district has a unique primary and secondary tax rate. The distribution of property tax based on FY 2018 information is shown below for each district. These figures exclude certain special districts. The graph to the right shows the percentage allocation for the Gilbert School District.



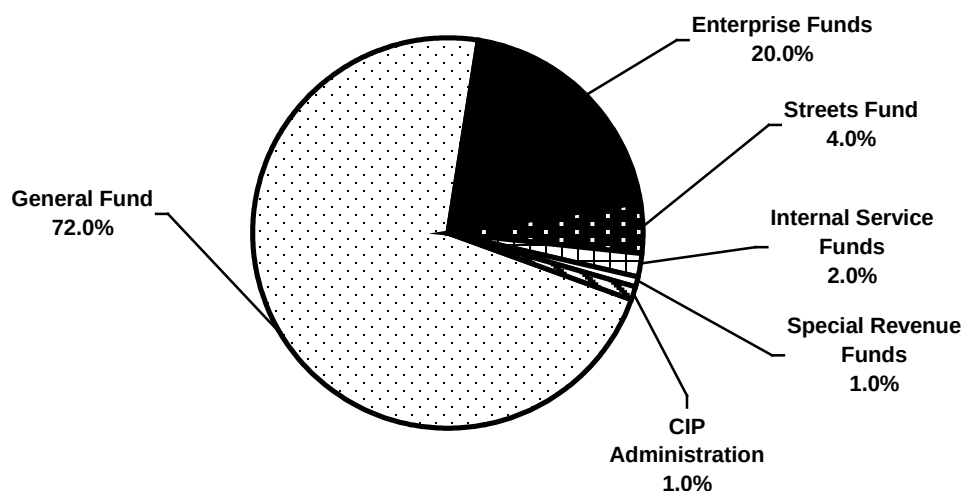
	Gilbert School District	Chandler School District	Higley School District	Mesa School District
Primary (Operating)				
State	\$0.00	\$0.00	\$0.00	\$0.00
County	1.40	1.40	1.40	1.40
Community College	1.20	1.20	1.20	1.20
Education Equalization	0.49	0.49	0.49	0.49
Special Health Care District	0.19	0.19	0.19	0.19
Gilbert	0.00	0.00	0.00	0.00
East Valley Institute	0.00	0.00	0.00	0.00
Local School District	4.31	4.08	4.06	4.51
Total Primary	\$7.59	\$7.36	\$7.34	\$7.79
Secondary (Debt)				
County	\$0.00	\$0.00	\$0.00	\$0.00
Community College	0.21	0.21	0.21	0.21
Flood Control	0.18	0.18	0.18	0.18
County Library	0.06	0.06	0.06	0.06
Central Arizona Project	0.14	0.14	0.14	0.14
Special Health Care District	0.09	0.09	0.09	0.09
Gilbert	1.03	1.03	1.03	1.03
East Valley Institute	0.05	0.05	0.05	0.05
Local School District	2.12	2.41	3.16	2.81
Total Secondary	\$3.88	\$4.17	\$4.92	\$4.57
Total				
State	\$0.00	\$0.00	\$0.00	\$0.00
County	1.40	1.40	1.40	1.40
Community College	1.41	1.41	1.41	1.41
Education Equalization	0.49	0.49	0.49	0.49
Flood Control	0.18	0.18	0.18	0.18
County Library	0.06	0.06	0.06	0.06
Central Arizona Project	0.14	0.14	0.14	0.14
Special Health Care District	0.28	0.28	0.28	0.28
Gilbert	1.03	1.03	1.03	1.03
East Valley Institute	0.05	0.05	0.05	0.05
Local School District	6.43	6.49	7.22	7.32
Total Tax Rate	\$11.47	\$11.53	\$12.26	\$12.36



Personnel Summary

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
GENERAL FUND					
Management and Policy	118.15	120.15	123.00	120.15	126.15
Management Services	19.00	21.00	21.00	24.00	25.00
Court	30.92	30.92	30.92	30.92	31.92
Development Services	59.30	60.30	61.30	68.30	71.30
Public Works	6.60	6.60	6.60	3.60	4.60
Police	350.00	353.00	365.00	365.00	381.50
Fire and Rescue	201.00	203.00	210.00	210.00	217.00
Parks and Recreation	116.21	122.70	123.14	122.52	125.22
TOTAL GENERAL FUND	901.18	917.67	940.96	944.49	982.69
ENTERPRISE FUNDS					
Water	116.45	123.95	129.95	128.95	130.95
Wastewater	45.24	42.50	42.50	42.50	43.50
Environmental Svc - Residential	76.72	84.05	88.05	87.05	87.89
Environmental Svc - Commercial	7.28	8.28	8.28	8.28	9.44
TOTAL ENTERPRISE FUNDS	245.69	258.78	268.78	266.78	271.78
STREETS FUND	57.00	50.67	50.67	50.67	53.67
INTERNAL SERVICE FUNDS	26.00	26.00	26.00	26.00	26.00
SPECIAL REVENUE	11.45	11.45	12.10	10.95	10.95
CIP ADMINISTRATION	7.40	7.40	7.40	12.40	12.40
TOTAL TOWN POSITIONS	<u>1,248.72</u>	<u>1,271.97</u>	<u>1,305.91</u>	<u>1,311.29</u>	<u>1,357.49</u>

**FY 2018
Personnel By Fund**



Background

Gilbert prepares an annual update to the Long Term Financial Plan (LTFP). The plan is a tool that provides Council and citizens with information necessary to understand Gilbert's financial condition. This dynamic tool allows the Town policy makers and staff to envision how the future might look if revenue and expenditure trends continue. The long-term financial impact of today's decisions can also be projected. Gilbert uses specific data from the CIP to assess fiscal health for the Five Year Plans and uses trend analysis to project 20 years for the Long Term Financial Plan. Gilbert also maintains a staffing model that helps project staffing needs and how they impact future financial stability. Many factors are considered in the long-term planning; some of the major factors are discussed below.

Financial Trend/Environmental Analysis

A number of financial indicators are analyzed to determine significant impacts in financial trends. This annual analysis focuses on the Gilbert's General Fund, Highway User Revenue Fund (HURF), Roadway and Maintenance Fund (Vehicle License Tax), and Enterprise Funds (Water, Wastewater, and Environmental Services).

This analysis is conducted annually through the Office of Management and Budget working with the departments to analyze the prior five year period and any impacts that may be significant in the five year forecast. Population changes have the largest impact on revenue trends since state shared revenues are largely based on population and are major revenue sources to the General Fund, HURF Fund, and Roadway Maintenance Fund. In 2015, Gilbert elected to commission a special census count and update the population number used for state shared revenues. Had this not been done, the State would have continued to use the 2010 population number. Although the special census efforts cost about \$4 million, the new population number allowed Gilbert to realize over \$7 million more state shared revenues in the first year. It is likely Gilbert will see about \$25 million over five years (until the next decennial census count). Gilbert continues to monitor population and methodologies used to make the annual updates.

Long-Term Revenue and Expenditure Forecasting

Each year the revenue and expenditure trends are updated and re-examined using current data for the General Fund and Enterprise Funds, HURF and Roadway and Maintenance Fund (VLT), incorporating adopted Gilbert policies of Responsible Financial Management, expenditure patterns, revenue trends, fund balances, and other known financial impacts. Other significant factors are analyzed, such as SDF analysis, the Long-Range Infrastructure Plan, and staffing plans.

The five year forecasts for the General Fund, Enterprise Funds, and Streets Funds have been included in this document.

Fiscal Policy Review

Gilbert's Policies of Responsible Financial Management are reviewed and updated annually in an effort to continually improve fiscal sustainability and best practices. All changes are brought to Council for consideration and adoption.

Debt Analysis

Gilbert uses debt carefully and strategically evaluates options to reduce interest costs. Existing debt is monitored for refunding savings and early payoff options. In FY 2016 Gilbert was able to refund existing Water Resources Municipal Property Corporation (WRMPC) debt to save nearly \$15 million. In FY 2017, Gilbert again refunded debt (general obligation) to save over \$3 million. Gilbert's debt is most often associated with growth-related projects where the revenue source (system development fees) are collected incrementally over time and the debt structure matches the revenue stream even though the projects (i.e. water and wastewater treatment plant expansions) need to be completed and placed in service ahead of the system development fee collections.

Financial Balance Analysis

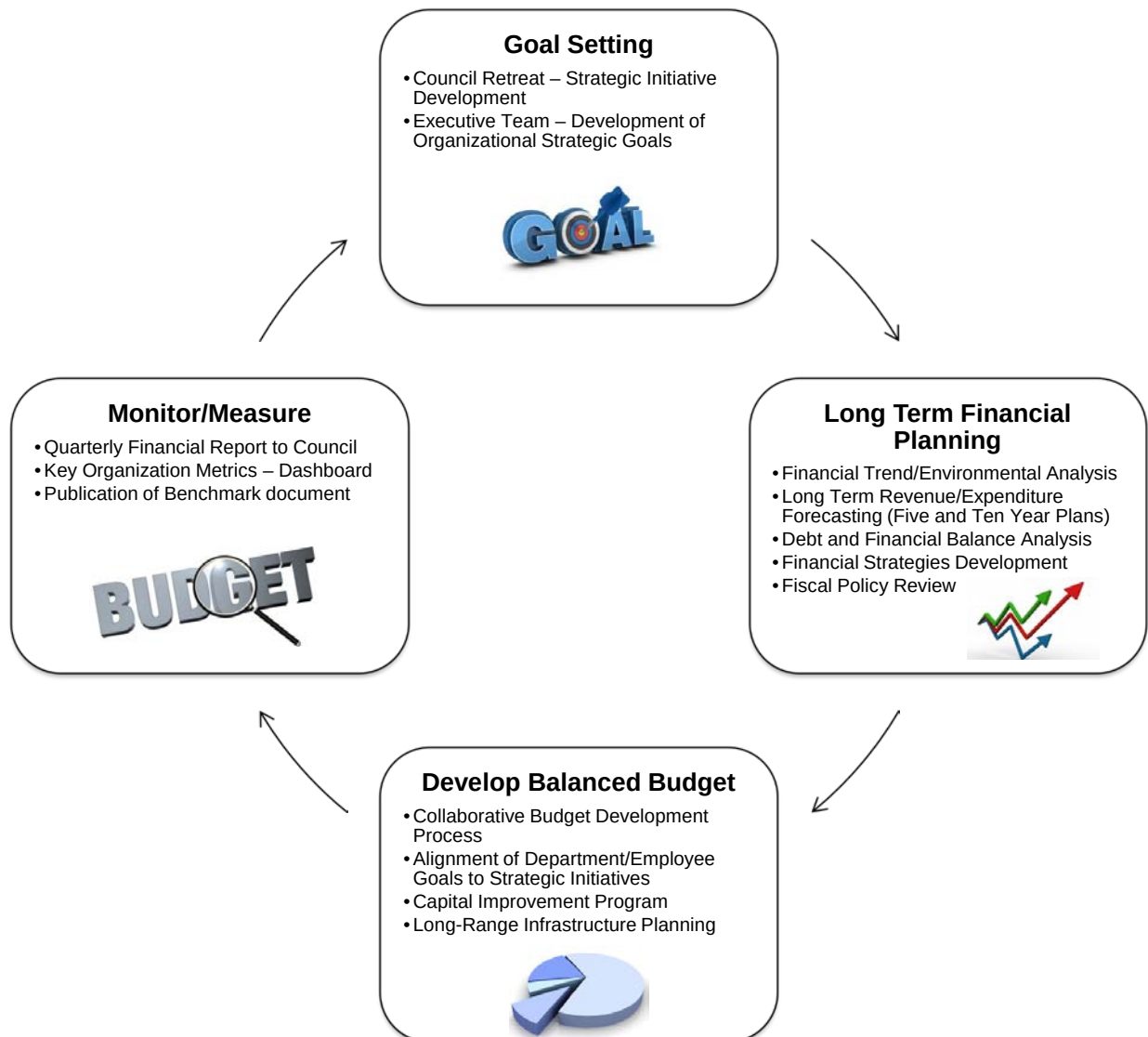
Monitor and maintain appropriate levels of reserve to ensure adequate resources are available to fund operations and reasonably protect against volatility and emergency. This review ensures compliance with Gilbert's Policies of Responsible Financial Management and legal requirements.

Financial Strategies Development

Analyze cash flows and funding gaps for capital projects and develop a gap-closing strategy which will meet the future infrastructure needs of Gilbert, and ensure that anticipated resources will be able to sustain ongoing operations.

Long Term Financial Plan Process

The long term financial planning activities are ongoing throughout the fiscal year and coordinate with the budget development process. The illustration below represents strategic planning, long term financial planning and budget activities that are executed in a coordinated fashion. Elected officials, Management, the Office of Management and Budget, and staff in various departments are tasked throughout the year to participate in completing each of these activities.



Goal Setting

Each year, usually in August, the Town Council meets with staff at a Council Retreat. Topics of particular interest to Council and staff are presented and discussed. Among those topics is the development of the Strategic Priorities or organization goals that will guide the organization for the upcoming fiscal year and which support Gilbert's Strategic Initiatives. Currently the Council has identified six Strategic Initiatives, of which, one is Long and Short Term Balanced Financial Plans. The six Strategic Initiatives were adopted in 2011. After the Strategic Priorities are developed, the Executive Team is tasked with assessing the Town's needs and determining organizational goals that will drive requests for resources during the budget process. Council gives additional direction on specific financial-related topics each spring, usually in February, at the Financial Retreat.

Long Term Financial Planning

During the second quarter of the fiscal year, Gilbert begins the Financial Trend and Environmental Analysis. Team members, from various departments, are utilized as they can provide expertise on operations of a given area. The team members are tasked with reviewing a five-year history for revenues and expenses. Any significant changes in the trends shown are investigated and contributing factors are noted. For example, revenues for a particular area may show an increase in year three of the five-year period and that increase corresponds to the implementation of a new fee. This analysis is also factored into the Long Term Financial Plan.

After the historical trends are analyzed, the same team is tasked to anticipate impacts in the coming five-year period. Any significant changes in revenues or expenses are noted. Information gathered during this process also becomes important when developing the Long-Term Revenue/Expenditure Forecast.

Also during the second quarter of the fiscal year, Gilbert begins the annual budget development. During this process increases or decreases to the base budgets are requested. Any significant increases/decreases should be consistent with information received during the financial trend and environmental analysis phase of Long Term Financial Planning. The Long-Term Revenue/Expenditure Forecasting combine information received from the financial trend and environmental analysis with information received during the upcoming year's budget development process and use it to develop the forecasting models for the General Fund and Enterprise Funds.

In a related effort, the Office of Management and Budget analyzes the current debt structure to evaluate the revenue sources for debt service and repayment. Fund balances are also analyzed to ensure that the appropriate levels of reserves are maintained for policy compliance, legal requirements and best practices. If any policy changes are anticipated the proposed revisions are brought to Council for consideration and adoption. To date, the revisions made have been to make the policies more, rather than less, restrictive.

Development of financial strategies combines all known information related to cash flows, capital projects, and long range infrastructure plans to obtain a comprehensive forecast of required future resources. Ideally, the comparison of available/anticipated sources of funding vs. available/anticipated uses aligns. If any gaps are noted, financial strategies are developed to align sources and uses.

Develop Balanced Budget

In January each year, once the Long-Term Financial Plan has been outlined, the collaborative budget development process begins with the Executive Team. The Executive Team meets frequently throughout January and February, to review all submitted requests from the departments and evaluate them based on their contributions towards organization goal achievement. This would include all CIP and operating requests for General Fund, Enterprise Funds, Streets Funds, Internal Service Funds and Special Revenues Funds.

After the Executive Team makes final recommendation to the Town Managers Office, the budget is presented by the Office of Management and Budget to the Town Council for Preliminary and Final Adoption in accordance with Arizona Revised Statute.

Monitoring of Budget

Budgets are maintained by the departments throughout the year, utilizing their budget analysts for special requests related to emergencies, or unforeseen opportunities that arise. Quarterly budget reports are provided to Council by the Office of Management and Budget following receipt of that quarter's final sales tax revenues from the Department of Revenue.

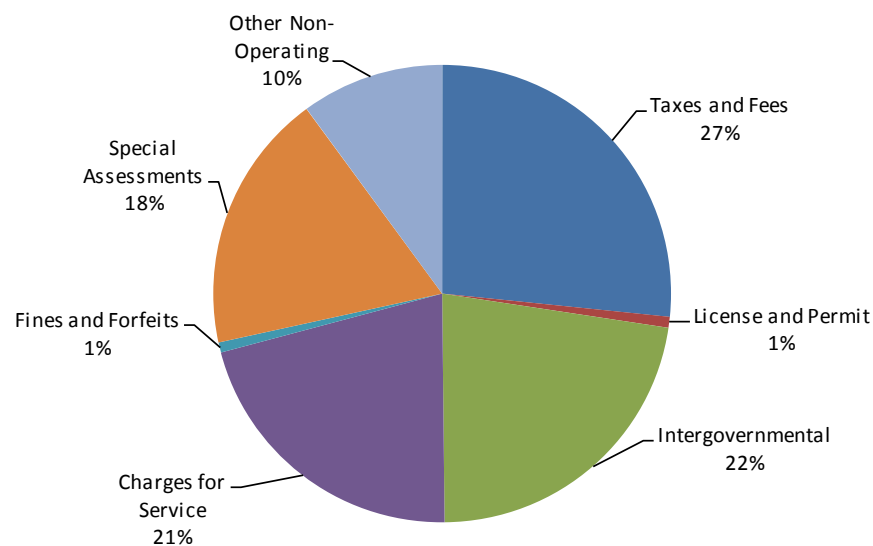
ALL REVENUE SOURCES

This section of the budget document includes detailed information regarding revenue types, including historical information, assumptions for the FY 2018 budget, and future projections. Information on bond proceeds, property tax, and special assessments is found in the debt section.

The total new revenue anticipated for FY 2018 is \$748,119,180. Of this amount, \$629,699,440 is anticipated in new revenue collections and \$56,175,190 in transfers of resources from one fund to another to cover the appropriate cost of business expenses by the benefitting fund. Fund balance is also applied for one-time expenses. Historically, large spikes in revenue in a given year can typically be attributed to the sale of bonds for capital projects, however current levels of construction-related revenues are also considered nonrecurring, and are therefore applied toward nonrecurring expenses. Details on areas of change are found in the summary section of the budget. The major revenue sources for all funds are shown on the table and graph below by major categories.

FY 2018 Revenue Sources All Funds by Type (Excludes Transfers)

	Actual 2014-15	Actual 2015-16	Budget 2016-17	Projected 2016-17	Budget 2017-18
Taxes and Fees	136,555,510	148,215,132	149,453,990	149,628,990	152,978,080
License and Permit	4,848,775	4,852,536	4,008,000	4,405,000	4,427,000
Intergovernmental	78,375,609	81,395,723	122,952,780	93,677,300	128,892,750
Charges for Service	109,059,304	112,257,507	119,883,730	116,353,689	120,880,100
Fines and Forfeits	4,476,290	4,618,089	4,180,000	4,119,600	4,110,000
Special Assessments	1,373,315	2,412,090	177,975,000	77,877,200	105,486,430
Other Non-Operating	78,505,400	20,944,394	103,344,730	3,654,260	57,899,890
Total	\$ 413,194,203	\$ 374,695,471	\$ 681,798,230	\$ 449,716,039	\$ 574,674,250



TAXES AND FEES

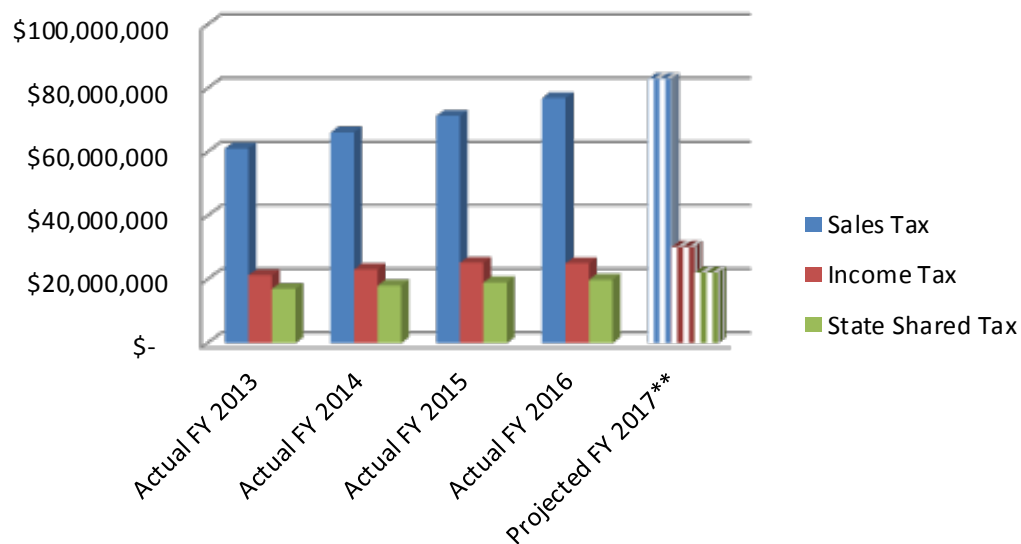
Local Sales Tax

Gilbert levies a one and one-half percent sales tax on sales transacted within Gilbert's boundary. The State collects sales tax revenue and remits the amount collected weekly. During the recession, Gilbert experienced a decline in sales tax collections similar in nature to reductions seen around the state and nation, but has continued to see steady increases over the last couple of years. Staff cautiously monitors the amounts attributable to construction as the town approaches build out, and allocates \$5 million of sales tax received from construction activities to one-time instead of ongoing expenses.

The projections are based on the following assumptions, which remain consistent from last year:

- Retail sales tax will remain somewhat stable in Gilbert, and will continue to increase over time
- Any future spikes in construction sales tax will be considered one-time, not sustainable
- Permit activity will level off as growth continues at a more even pace
- Other sales tax areas will grow at the same pace as retail
- The sales tax rate will hold steady at 1.5%

Below is a five year history of the three major revenue sources for the General Fund:



Property Tax

Gilbert has a secondary property tax rate, which can only be used to repay debt issued for voter approved bonds. General Obligation bonds are issued to pay for construction of streets, parks, facilities, and utility infrastructure. The rate is approximately \$1.03 per \$100 in secondary assessed value, which equates to about 9% of the total property tax rate for property in the Gilbert School District. While the Gilbert School District is the largest, there are four school districts that cover Gilbert including Gilbert, Higley, Mesa, and Chandler.

More information on general obligation debt and the property tax is found in the debt section as well as on the property tax rate page following the revenue source information.

Assessments

Assessment districts are established for street lights, parkway improvements, and capital improvements that benefit specific users. The street light district (SLID) revenue is based on the cost of electricity for the district area. The amount is revised and levied every year, and each district is calculated separately. Parkway Improvement Districts (PKID) pay for the cost of maintenance and improvements in parkway areas for eleven subdivisions in Gilbert. The amount for each PKID is levied on an equal per lot basis. The levy for these districts is calculated and assessed annually based on projected and historical costs. The levy for street lights and parkway maintenance is collected on the property tax bill and is included with taxes and fees.

Capital Improvement Districts repay improvement debt issued for one-time construction of infrastructure. The benefited property in the area is levied an assessment to repay the debt issued. This revenue is included in the other non-operating category.

System Development Fees

System Development Fees (SDF) are charged to all new development. The fees are collected to pay for infrastructure required due to growth, so that new growth is provided the same level of service as the existing community. Fees are collected for traffic signals, water, wastewater, parks, public safety and general government (debt service only). A water resource fee is charged to pay for the cost of increasing water rights to accommodate new growth and guarantee a 100-year assured water supply.

Gilbert completed a full SDF study in partnership with a third party consultant, adopted May 2014, to ensure that our fee structure is in line with the current environment and compliant with legislative changes. A revision to the Water Resources, Water, Wastewater (Greenfield and Neely Service areas) SDF areas was adopted in August 2017.

LICENSE AND PERMITS

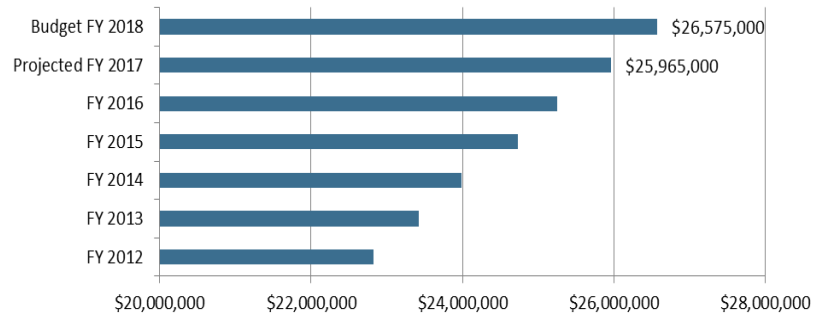
License fees are charged for business registration and alcoholic beverage licenses. Permit fees are charged for building, fire, engineering, signs, and alarms. Permit fee revenue is subject to changes in the construction industry.

INTERGOVERNMENTAL

Funding received from any other government agency is considered intergovernmental. The largest source is state shared revenue for sales tax, income tax, highway user revenue, vehicle license tax and local transportation assistance fund. The state shared revenue is distributed as follows:

Sales Tax:	Twenty-five percent of the distribution base of state sales tax is distributed based on the relation of Gilbert's population to the total population of all incorporated cities and towns in the state.
Income Tax:	Fifteen percent of the state income tax is distributed based on the relation of Gilbert's population to the total population of all incorporated cities and towns in the state. There is a two year time lag in distribution. Therefore, the tax on income earned in FY 2016 is distributed to cities in FY 2018.

Revenue Sources



Highway User Revenue:

Cities and towns receive 27.5% of the highway user revenue fund. One half of the monies received are distributed based on the relation of Gilbert's population to the total population of all incorporated cities and towns in the State. The remaining one half is distributed based on the basis of the "county of origin" of gasoline sales and the relation of Gilbert's population to the total incorporated population of Maricopa County. These funds must be used solely for street purposes.

Vehicle License:

Twenty-five percent of the net revenues collected for the licensing of motor vehicles by the county are distributed back based on the population of Gilbert in relation to the total incorporated population of Maricopa County.

Local Transportation Assistance Fund (LTAF):

The State Lottery distributes funds based on population. LTAF funds are applied only to transit-related expenses.

CHARGES FOR SERVICE

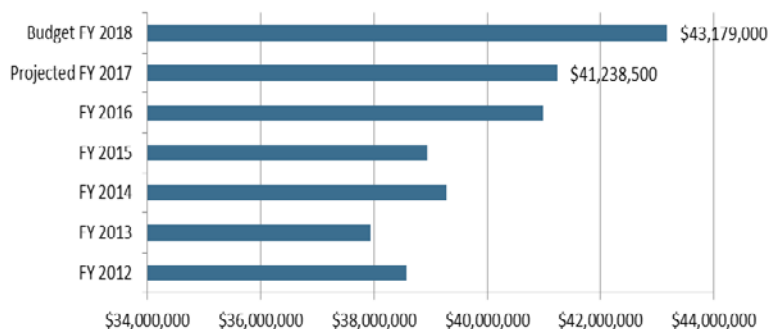
All charges for service are based on the philosophy that whoever benefits from the service should pay a portion or all of the cost to provide that service. Charges for service include user fees for recreation services, water consumption, wastewater, and solid waste disposal. The goal is for internal services, enterprise operations, and all adult sports to be 100% self-supporting. Gilbert completes an annual rate review to examine the rates and rate structures for water, wastewater, and environmental services.

Water

Water user fees are reviewed annually to ensure that revenue is able to cover 100% of the actual and anticipated cost of providing water to customers. The cost includes pumping water from the ground, treating the surface and ground water, distributing the water to customers, reading the meters, and maintaining the system. The largest revenue source for the Water Fund is revenues received from meter water sales. Rate increases and rate structure changes are being evaluated in FY 2018 in order to balance ongoing revenues and expenditures.

Wastewater

Staff reviews wastewater fees annually to ensure revenue covers 100% of the cost of operations. Wastewater operations



include collection, treatment, and recovery of wastewater. Wastewater revenues primarily consist of residential/commercial wastewater charges for and charges for reclaimed water. Of these three revenue sources, the largest revenue source is residential sewer, contributing approximately 87% of the total fund revenues. Commercial and reclaimed revenues account for 9% and 4% respectively. Rate increases and structure changes are being evaluated in FY 2018 in order to balance ongoing revenues and expenditures.

Environmental Services

Environmental Services includes solid waste collection of residential barrels, uncontained, and recycling, and for commercial and roll-off customers. The operation also includes street sweeping and the household hazardous waste facility, as well as environmental compliance. Annual rate reviews ensure that revenue covers the total cost of operations. The costs impacting rates the most in these funds are personnel, landfill tipping fees, equipment maintenance, and replacement.

Rate increases and structure changes are being evaluated in FY 2018 in order to balance ongoing revenues and expenditures.

FINES AND FORFEITS

Fines are collected by the Court based on citations issued by the Police Department and cases prosecuted by the Prosecutor's office.

INVESTMENT INCOME

In order to maximize available resources, Gilbert reviews upcoming expenditure needs, and works with a financial advisor to appropriately invest cash. Often this is done with the State of Arizona Local Government Investment Pool (LGIP). The State has recently made available investment pool options with higher interest rates for longer investment terms. Gilbert is utilizing some of those pools in an effort to maximize investment income.

OTHER NON-OPERATING

This revenue category includes property rental, insurance recoveries, donations and contributions, and other one-time revenue not categorized elsewhere. Most of the other non-operating is highly unpredictable and is included in the budget at a minimal amount unless a specific source is known during budget preparation.

BOND PROCEEDS

The FY 2018 revenue budget includes bond proceeds for the Greenfield Wastewater Plant Expansion. It is anticipated that \$50M in bonds will be authorized by the Water Resources Municipal Property Corporation in order to complete the plant expansion. Bonds, once the issuance is authorized, are anticipated to be sold in the spring of 2018, however the timing is dependent upon the construction progression and conditions of the bond market. For further details related to these projects, please refer to the Capital Improvement Plan FY 2018-2027 on the [Town of Gilbert Website](https://www.gilbertaz.gov/) or <https://www.gilbertaz.gov/>.

More information on debt and bond proceeds is found in the Debt section.



General Fund Five-Year Forecast

	Budget FY 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022
BEGINNING FUND BALANCE (Less Committed)	85,864,000	43,511,000	44,131,000	54,366,000	56,332,000
REVENUE	158,426,000	167,227,000	171,850,000	175,808,000	179,803,000
TOTAL REVENUE	158,426,000	167,227,000	171,850,000	175,808,000	179,803,000
TRANSFERS IN	5,649,000	5,649,000	5,649,000	5,649,000	5,649,000
TOTAL SOURCES	249,939,000	216,387,000	221,630,000	235,823,000	241,784,000
ONGOING EXPENDITURES					
BASE EXPENDITURES	141,514,000	141,514,000	141,514,000	141,514,000	141,514,000
CIP MAINTENANCE COSTS	-	1,993,000	2,965,000	3,651,000	4,990,000
FIVE YEAR PLAN	-	4,614,000	8,551,000	11,888,000	15,009,000
SUB-TOTAL ONGOING EXPENDITURES	141,514,000	148,121,000	153,030,000	157,053,000	161,513,000
ONE-TIME EXPENDITURES					
ONE TIME EXPENDITURES	9,017,000	-	-	-	-
FIVE YEAR PLAN	-	1,733,000	933,000	10,238,000	601,000
CAPITAL OUTLAY/CAPITAL IMPROVEMENTS	30,402,000	11,988,000	3,223,000	2,137,000	1,871,000
CONTINGENCY	10,000,000	-	-	-	-
ECONOMIC DEVELOPMENT RESERVE	5,000,000	-	-	-	-
SUB-TOTAL ONE-TIME EXPENDITURES	54,419,000	13,721,000	4,156,000	12,375,000	2,472,000
TRANSFERS OUT	10,495,000	10,414,000	10,078,000	10,063,000	10,411,000
TOTAL USES	206,428,000	172,256,000	167,264,000	179,491,000	174,396,000
ANNUAL OPERATING RESULT	(42,353,000)	620,000	10,235,000	1,966,000	11,056,000
FUND BALANCE	43,511,000	44,131,000	54,366,000	56,332,000	67,388,000
MINIMUM FUND BALANCE	43,490,000	43,110,000	44,340,000	45,350,000	46,460,000
FUND BALANCE ABOVE MINIMUM	21,000	1,021,000	10,026,000	10,982,000	20,928,000

Five Year Plan Assumptions:

- ✓ Years 2-5 of plan include an additional 26 positions as anticipated by departments
- ✓ In FY 2018, the transfer to the General Equipment Replacement Fund was increased based on a calculation using asset value, useful life, remaining useful life, and anticipated replacement costs
- ✓ Compensation structure is maintained in five year plan as directed by compensation philosophy adopted by Council
- ✓ Minimum fund balance per policy is calculated at three months of operating expenses and one year of debt service
- ✓ Contingency is included in FY 2018 at \$10,000,000, but will be evaluated annually during the budget process to determine appropriate budget levels in subsequent years



Water Fund Five-Year Forecast

	Budget FY 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022
BEGINNING FUND BALANCE (Less Committed)	34,514,000	25,794,000	25,647,000	28,244,000	29,065,000
REVENUE	43,179,000	43,975,000	44,787,000	45,615,000	46,460,000
TOTAL REVENUE	43,179,000	43,975,000	44,787,000	45,615,000	46,460,000
TRANSFERS IN	-	-	-	-	-
TOTAL SOURCES	77,693,000	69,769,000	70,434,000	73,859,000	75,525,000
ONGOING EXPENDITURES					
BASE EXPENDITURES	27,817,000	27,817,000	27,817,000	27,817,000	27,817,000
CIP MAINTENANCE COSTS		47,000	148,000	148,000	148,000
FIVE YEAR PLAN		1,294,000	1,332,000	1,600,000	1,575,000
SUB-TOTAL ONGOING EXPENDITURES	27,817,000	29,158,000	29,297,000	29,565,000	29,540,000
ONE-TIME EXPENDITURES					
ONE TIME EXPENDITURES	737,000				
FIVE YEAR PLAN		20,000	110,000	-	-
CAPITAL OUTLAY/CAPITAL IMPROVEMENTS	5,819,000	10,918,000	8,757,000	11,203,000	8,000,000
CONTINGENCY	2,500,000				
SUB-TOTAL ONE-TIME EXPENDITURES	9,056,000	10,938,000	8,867,000	11,203,000	8,000,000
TRANSFERS OUT	15,026,000	4,026,000	4,026,000	4,026,000	16,026,000
TOTAL USES	51,899,000	44,122,000	42,190,000	44,794,000	53,566,000
ANNUAL OPERATING RESULT	(8,720,000)	(147,000)	2,597,000	821,000	(7,106,000)
FUND BALANCE	25,794,000	25,647,000	28,244,000	29,065,000	21,959,000
MINIMUM FUND BALANCE	16,782,563	17,099,813	17,125,563	17,208,313	17,196,563
FUND BALANCE ABOVE MINIMUM	9,011,438	8,547,188	11,118,438	11,856,688	4,762,438

The Five Year Plan assumptions:

- ✓ In FY 2018, the Water Department completed a zero-base budget
- ✓ FY 2018 revenues assume additional revenue needed to balance long term
- ✓ FY 2019 - FY 2021 transfers to the replacement fund have been suspended in order to balance the fund as a short-term measure to support operating fund health
- ✓ Rate adjustments are being reviewed for consideration in FY 2018



Wastewater Fund Five-Year Forecast

	Budget FY 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022
BEGINNING FUND BALANCE (Less Committed)	17,683,000	10,309,000	9,524,000	8,964,000	8,751,000
REVENUE	26,575,000	27,087,000	27,609,000	28,141,000	28,684,300
REVENUES - ONE-TIME					
TOTAL REVENUE	26,575,000	27,087,000	27,609,000	28,141,000	28,684,300
TRANSFERS IN	820,000	820,000	820,000	820,000	820,000
TOTAL SOURCES	45,078,000	38,216,000	37,953,000	37,925,000	38,255,300
ONGOING EXPENDITURES					
BASE EXPENDITURES	15,327,000	15,327,000	15,327,000	15,327,000	15,327,000
CIP MAINTENANCE COSTS		218,000	680,000	1,008,000	1,308,000
FIVE YEAR PLAN		584,000	1,009,000	1,114,000	1,454,000
SUB-TOTAL ONGOING EXPENDITURES	15,327,000	16,129,000	17,016,000	17,449,000	18,089,000
ONE-TIME EXPENDITURES					
ONE TIME EXPENDITURES	1,273,000				
FIVE YEAR PLAN		652,000	506,000	500,000	300,000
CAPITAL OUTLAY/CAPITAL IMPROVEMENTS	12,398,000	686,000	242,000	-	-
CONTINGENCY	2,000,000				
ECONOMIC DEVELOPMENT RESERVE	-				
SUB-TOTAL ONE-TIME EXPENDITURES	15,671,000	1,338,000	748,000	500,000	300,000
TRANSFERS OUT	3,771,000	11,225,000	11,225,000	11,225,000	11,225,000
TOTAL USES	34,769,000	28,692,000	28,989,000	29,174,000	29,614,000
ANNUAL OPERATING RESULT	(7,374,000)	(785,000)	(560,000)	(213,000)	(109,700)
FUND BALANCE	10,309,000	9,524,000	8,964,000	8,751,000	8,641,300
MINIMUM FUND BALANCE	6,830,000	7,030,000	7,250,000	7,360,000	7,520,000
FUND BALANCE ABOVE MINIMUM	3,479,000	2,494,000	1,714,000	1,391,000	1,121,300

The Five Year Plan assumptions:

- ✓ FY 2018 revenues assume additional revenue needed to balance long term
- ✓ FY 2018 - FY 2022 transfers to the replacement fund have been reduced in order to balance the fund as a short-term measure to support operating fund health
- ✓ Rate adjustments are being reviewed for consideration in FY 2018
- ✓ FY 2018 – FY 2022 minimum fund balance includes an increase to cover one year of debt service in anticipation of bonds being sold for the Greenfield Plant Expansion

	Budget FY 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022
BEGINNING FUND BALANCE (Less Committed)	15,434,000	12,039,000	9,881,000	9,883,000	9,054,000
REVENUE	18,638,640	18,890,000	19,147,000	19,408,000	19,674,000
TOTAL REVENUE	18,638,640	18,890,000	19,147,000	19,408,000	19,674,000
TRANSFERS IN	170,000	170,000	170,000	170,000	170,000
TOTAL SOURCES	34,242,640	31,099,000	29,198,000	29,461,000	28,898,000
ONGOING EXPENDITURES					
BASE EXPENDITURES	14,345,000	14,529,000	14,718,000	14,911,000	15,109,000
CIP MAINTENANCE COSTS		-	-	-	-
FIVE YEAR PLAN		313,000	406,000	634,000	809,000
SUB-TOTAL ONGOING EXPENDITURES	14,345,000	14,842,000	15,124,000	15,545,000	15,918,000
ONE-TIME EXPENDITURES					
ONE TIME EXPENDITURES	466,000				
FIVE YEAR PLAN		66,000	-	-	-
CAPITAL OUTLAY/CAPITAL IMPROVEMENTS	1,803,000	2,141,000	-	648,000	-
CONTINGENCY	1,500,000				
SUB-TOTAL ONE-TIME EXPENDITURES	3,769,000	2,207,000	-	648,000	-
TRANSFERS OUT	4,089,000	4,169,000	4,191,000	4,214,000	4,237,000
TOTAL USES	22,203,000	21,218,000	19,315,000	20,407,000	20,155,000
ANNUAL OPERATING RESULT	(3,394,360)	(2,158,000)	2,000	(829,000)	(311,000)
FUND BALANCE	12,039,640	9,881,000	9,883,000	9,054,000	8,743,000
MINIMUM FUND BALANCE	3,590,000	3,710,000	3,780,000	3,890,000	3,980,000
FUND BALANCE ABOVE MINIMUM	8,449,640	6,171,000	6,103,000	5,164,000	4,763,000

The Five Year Plan assumptions:

- ✓ FY 2018 revenues assume additional revenue needed to balance long term
- ✓ Rate adjustments are being reviewed for consideration in FY 2018
- ✓ FY 2018 – FY 2022 assumes increases related to landfill costs



Environmental Services - Commercial Five-Year Forecast

	Budget FY 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022
BEGINNING FUND BALANCE (Less Committed)	1,990,000	1,558,000	1,337,000	1,341,000	1,319,000
REVENUE	2,720,300	2,720,000	2,720,000	2,720,000	2,720,000
TOTAL REVENUE	2,720,300	2,720,000	2,720,000	2,720,000	2,720,000
TRANSFERS IN	-	-	-	-	-
TOTAL SOURCES	4,710,300	4,278,000	4,057,000	4,061,000	4,039,000
ONGOING EXPENDITURES					
BASE EXPENDITURES	2,298,000	2,298,000	2,298,000	2,298,000	2,298,000
CIP MAINTENANCE COSTS		-	-	-	-
FIVE YEAR PLAN		28,000	54,000	80,000	100,000
SUB-TOTAL ONGOING EXPENDITURES	2,298,000	2,326,000	2,352,000	2,378,000	2,398,000
ONE-TIME EXPENDITURES					
ONE TIME EXPENDITURES	5,000				
FIVE YEAR PLAN		-	-	-	-
CAPITAL OUTLAY/CAPITAL IMPROVEMENTS	43,000	59,000	-	-	-
CONTINGENCY	250,000				
SUB-TOTAL ONE-TIME EXPENDITURES	298,000	59,000	-	-	-
TRANSFERS OUT	556,000	556,000	364,000	364,000	364,000
TOTAL USES	3,152,000	2,941,000	2,716,000	2,742,000	2,762,000
ANNUAL OPERATING RESULT	(431,700)	(221,000)	4,000	(22,000)	(42,000)
FUND BALANCE	1,558,300	1,337,000	1,341,000	1,319,000	1,277,000
MINIMUM FUND BALANCE	570,000	580,000	590,000	590,000	600,000
FUND BALANCE ABOVE MINIMUM	988,300	757,000	751,000	729,000	677,000

The Five Year Plan assumptions:

- ✓ FY 2018 revenues assume additional revenue needed to balance long term
- ✓ Rate adjustments are being reviewed for consideration in FY 2018
- ✓ FY 2018 – FY 2022 assumes increases related to landfill costs



Streets Five-Year Forecast

	Budget FY 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022
BEGINNING FUND BALANCE (Less Committed)	12,557,000	7,104,000	6,372,000	4,646,000	4,310,000
REVENUE	25,401,000	25,908,000	26,267,000	26,631,000	27,001,000
TOTAL REVENUE	25,401,000	25,908,000	26,267,000	26,631,000	27,001,000
TRANSFERS IN	-	-	-	-	-
TOTAL SOURCES	37,958,000	33,012,000	32,639,000	31,277,000	31,311,000
ONGOING EXPENDITURES					
BASE EXPENDITURES	13,531,000	13,531,000	13,531,000	13,531,000	13,531,000
CIP MAINTENANCE COSTS		49,000	139,000	165,000	249,000
FIVE YEAR PLAN		530,000	1,025,000	1,258,000	1,564,000
SUB-TOTAL ONGOING EXPENDITURES	13,531,000	14,110,000	14,695,000	14,954,000	15,344,000
ONE-TIME EXPENDITURES					
ONE TIME EXPENDITURES	740,000				
FIVE YEAR PLAN		-	-	-	5,000
CAPITAL OUTLAY/CAPITAL IMPROVEMENTS	10,272,000	7,619,000	11,804,000	10,519,000	10,697,000
CONTINGENCY	1,400,000				
SUB-TOTAL ONE-TIME EXPENDITURES	12,412,000	7,619,000	11,804,000	10,519,000	10,702,000
TRANSFERS OUT	4,911,000	4,911,000	1,494,000	1,494,000	1,264,000
TOTAL USES	30,854,000	26,640,000	27,993,000	26,967,000	27,310,000
ANNUAL OPERATING RESULT	(5,453,000)	(732,000)	(1,726,000)	(336,000)	(309,000)
FUND BALANCE	7,104,000	6,372,000	4,646,000	4,310,000	4,001,000
MINIMUM FUND BALANCE	6,800,000	6,090,000	3,670,000	3,740,000	3,840,000
FUND BALANCE ABOVE MINIMUM	304,000	282,000	976,000	570,000	161,000

The Five Year Plan Assumptions:

- ✓ In FY 2018, the Streets Fund was split into two separate funds based on recommendations from financial auditors. The Streets Department is now funded through the Roadway and Maintenance Fund and the Streets Fund. The Roadway and Maintenance Fund is primarily funded through Vehicle License Tax revenues; while the Streets Fund is primarily funded through Highway User Revenue Funds. Both funds are presented in the five year forecast shown above
- ✓ FY 2020 – Transfers out decrease significantly due to the retirement of 2007 HURF bonds. This also accounts for the reduction in the calculation of minimum fund balance

FUND DESCRIPTION

The General Fund is the largest operating fund in the budget and includes the most diverse operations. The General Fund provides accounting for all activities that do not have a specific revenue source. The revenue collected for support of the entire community is deposited in the General Fund to finance Public Safety, Development Services, Parks and Recreation, and Internal Support functions. Much of the General Fund is supported by tax revenues, but services that benefit a specific user often recover all or part of the cost of service through a user fee. The following table indicates the percentage of tax support provided for each major area:

Program	FY 2018 Budgeted Expenses	FY 2018 Fee Supported	FY 2018 Transfer Supported	FY 2018 Tax Supported	FY 2018 % Tax Supported
Management and Policy	\$ 22,277,330	\$ 99,000	\$ 3,841,740	\$ 18,336,590	82%
Management Services*	2,725,920	194,000	723,180	1,808,740	66%
Municipal Court	3,298,070	338,000	-	2,960,070	90%
Development Services	7,041,370	6,493,000	-	548,370	8%
Public Works Engineering	578,250	-	-	578,250	100%
Police	53,751,110	3,403,000	95,000	50,253,110	93%
Fire and Rescue	33,641,880	1,854,000	35,000	31,752,880	94%
Parks and Recreation	19,870,060	3,494,500	499,760	15,875,800	80%
Non-Departmental*	63,244,130	-	454,600	62,789,530	99%
Total General Fund	\$ 206,428,120	\$ 15,875,500	\$ 5,649,280	\$ 184,903,340	90%

*Expenses include transfers.

The total General Fund Revenue budget including fees and taxes is \$158,425,500. Fees charged to recover the cost of service total \$15,875,500. The tax supported (non-allocated) revenue of \$142,550,000 is detailed in the Financial Overview section of this document. The tax supported amount includes use of fund balance. In addition, transfers from other operating funds as a recovery of costs incurred to support the operations of Water, Wastewater, Environmental Services Residential, Environmental Services Commercial, and Streets total \$5,649,280.

More detail on revenue and expenditures is included in the Financial Overview section and in the individual sections for that activity.

FUND NARRATIVE

The single largest revenue source that supports the General Fund is local sales tax collected by current and new businesses located in the community. Construction sales tax has historically been a driving element of local sales tax. However, as Gilbert approaches build out, construction revenues will continue to lessen. Some of this result has been offset by additional retail sales tax opportunities. Development of the Five-Year Plan must account for not only economic cycles, but the anticipated build-out structure of Gilbert's revenues.



GENERAL FUND

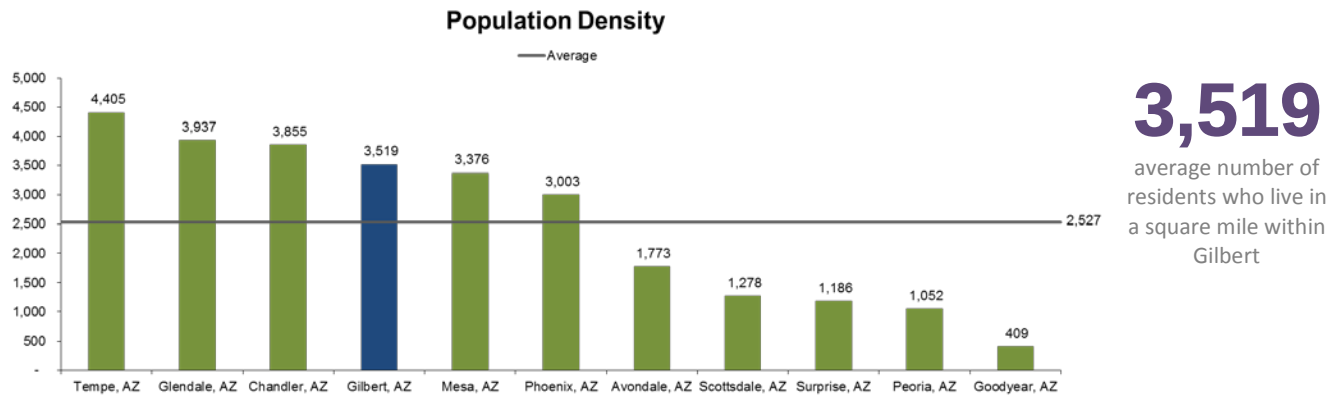
PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Management and Policy	118.15	120.15	123.00	120.15	126.15
Management Services	19.00	21.00	21.00	24.00	25.00
Municipal Court	30.92	30.92	30.92	30.92	31.92
Development Services	59.30	60.30	61.30	68.30	71.30
Public Works Engineering	6.60	6.60	6.60	3.60	4.60
Police	350.00	353.00	365.00	365.00	381.50
Fire and Rescue	201.00	203.00	210.00	210.00	217.00
Parks and Recreation	116.21	122.70	123.14	122.52	125.22
Non-Departmental	0.00	0.00	0.00	0.00	0.00
Total Personnel	901.18	917.67	940.96	944.49	982.69

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Management and Policy	19,528,330	20,344,585	22,476,985	20,509,938	22,277,330
Management Services	1,933,317	2,138,228	2,298,695	2,282,691	2,725,920
Municipal Court	3,120,401	3,219,060	3,237,830	3,200,816	3,298,070
Development Services	5,381,493	5,598,142	6,014,940	6,484,648	7,041,370
Public Works Engineering	675,675	599,385	1,050,950	789,410	578,250
Police	41,224,157	42,649,816	47,993,310	54,395,518	53,751,110
Fire and Rescue	25,418,802	28,138,059	29,860,230	32,526,516	33,641,880
Parks and Recreation	16,227,305	17,056,502	17,907,050	18,055,300	19,870,060
Non-Departmental	13,789,825	13,962,476	51,835,730	20,324,160	52,748,690
Total Expenses	\$ 127,299,305	\$ 133,706,253	\$ 182,675,720	\$ 158,568,997	\$ 195,932,680

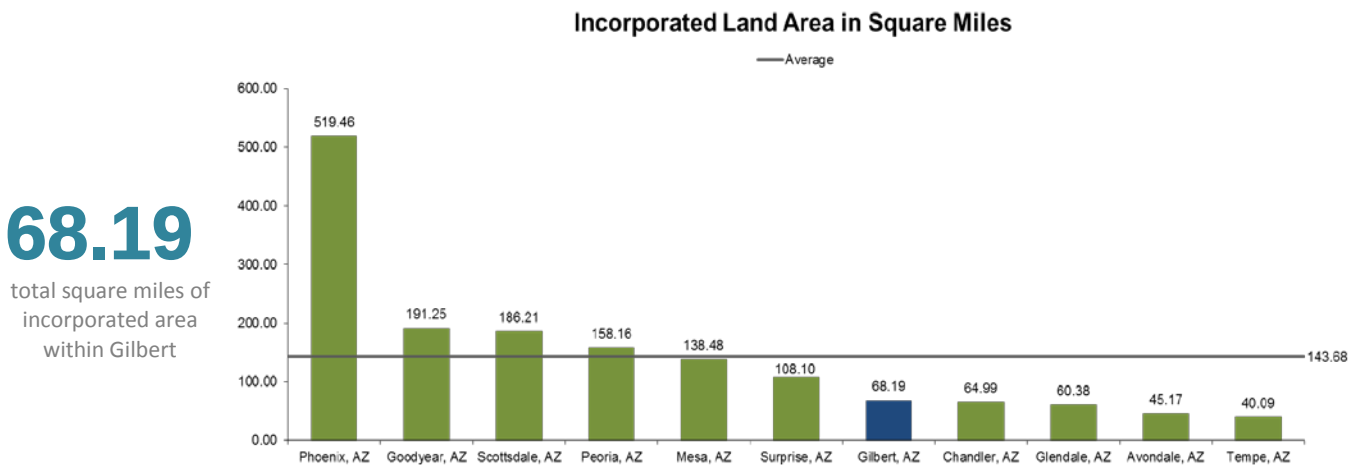
EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	86,377,878	92,522,722	104,655,740	108,645,240	111,788,620
Supplies & Contractual	35,891,363	33,121,335	58,079,160	41,152,713	53,741,810
Capital Outlay	5,030,064	8,062,196	19,940,820	8,771,044	30,402,250
Total Expenses	\$ 127,299,305	\$ 133,706,253	\$ 182,675,720	\$ 158,568,997	\$ 195,932,680

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	136,904,146	147,720,702	155,210,500	160,498,500	158,425,500
Transfers In	6,847,116	4,989,256	7,552,970	5,552,970	5,649,280
Total Sources	\$ 143,751,262	\$ 152,709,958	\$ 162,763,470	\$ 166,051,470	\$ 164,074,780
Total Expenses	127,299,305	133,706,253	182,675,720	158,568,997	195,932,680
Transfers Out	11,356,982	6,963,172	9,042,110	9,042,110	10,495,440
Total Uses	\$ 138,656,287	\$ 140,669,425	\$ 191,717,830	\$ 167,611,107	\$ 206,428,120
Net Operating Result	\$ 5,094,975	\$ 12,040,533	\$ (28,954,360)	\$ (1,559,637)	\$ (42,353,340)

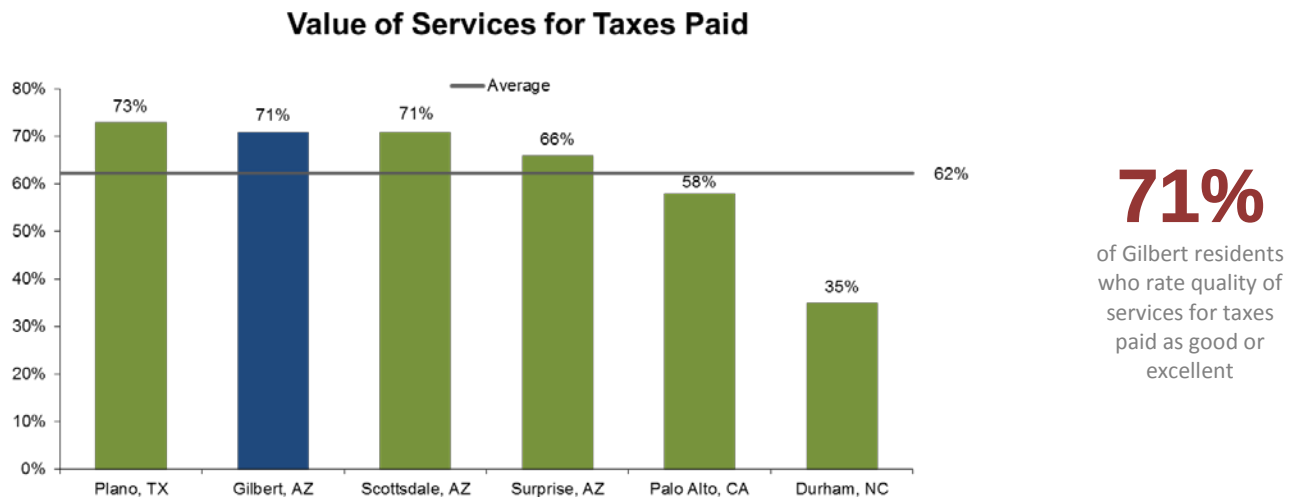
General Fund Benchmarks



Source: July 1, 2016 Maricopa Association of Governments (MAG) Population Estimates; July 2017 Maricopa County Incorporated Areas – Maricopa County Recorder's Office.

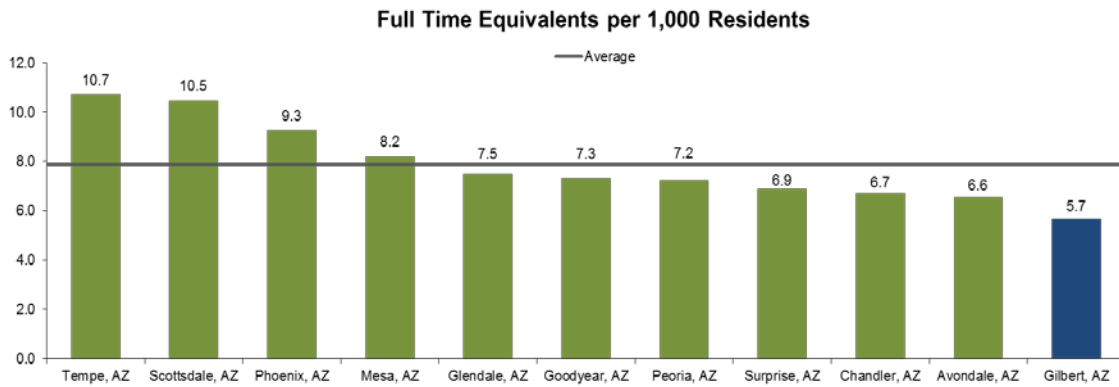


*The Municipal Planning Area of Gilbert is 72.6 square miles; the total incorporated land area is 68.19 square miles.
Source: July 2017 Maricopa County Incorporated Areas – Maricopa County Recorder's Office.



*Figures represent survey respondents in each community who answered "good" or "excellent".
Source: Municipal National Citizen Survey (NCS). Plano report completed in 2015; Gilbert, 2017; Scottsdale, 2016; Surprise, 2015; Palo Alto, 2016; and Durham, 2016.

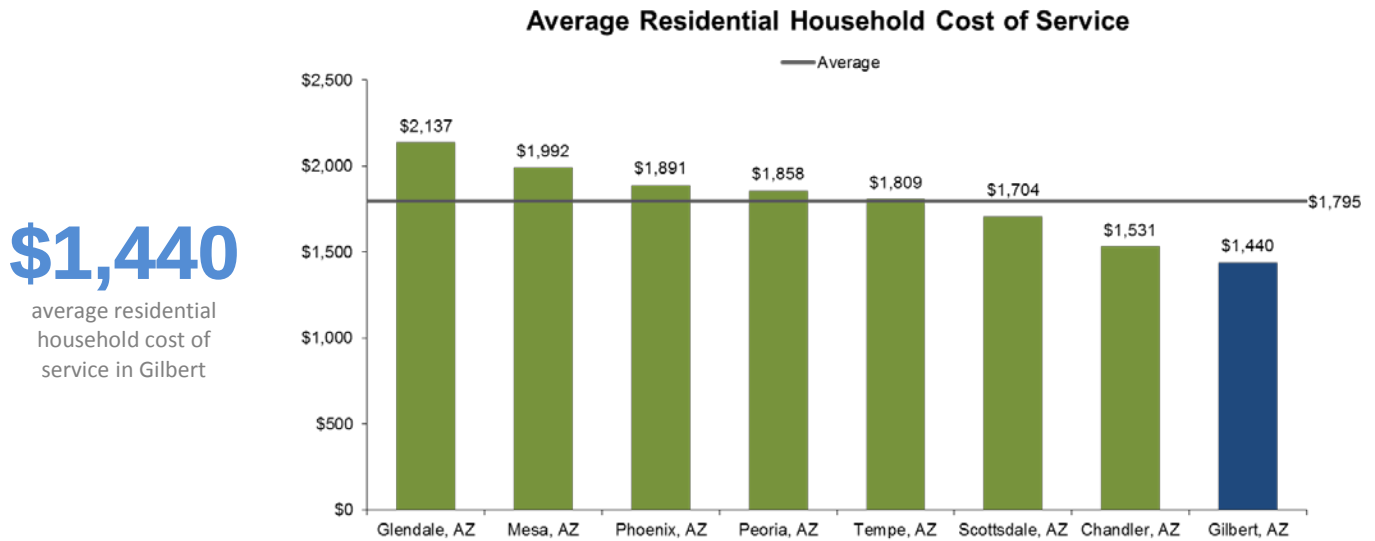
General Fund Benchmarks



5.7

Adopted Full Time Equivalents (FTE) per 1,000 residents in Gilbert FY 2018

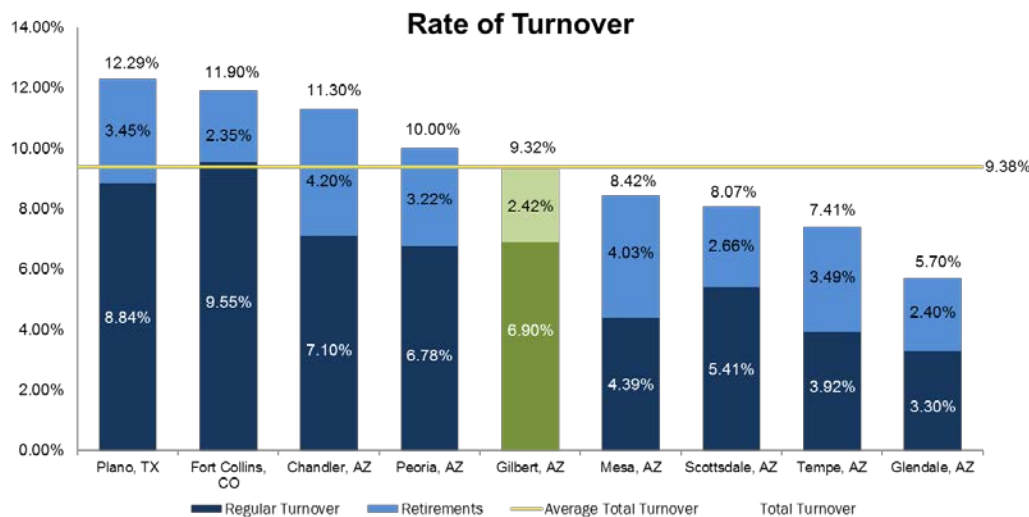
Source: FY 2018 Municipal Budget Documents; July 1, 2016 MAG Population Estimates.



\$1,440

average residential household cost of service in Gilbert

Source: City of Tempe, 2017 Comparative Cost of Services Report.



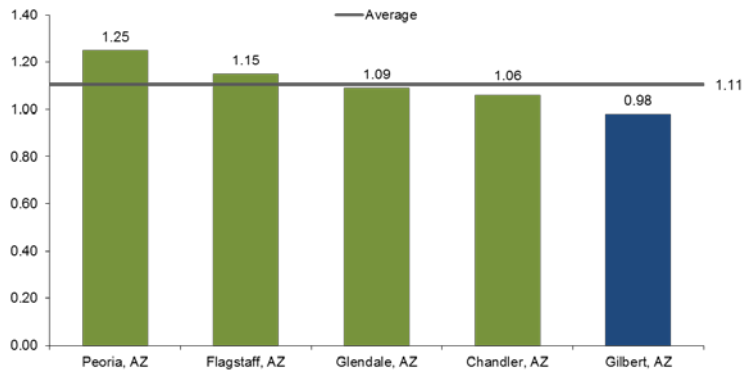
9.32%

rate of turnover for Gilbert employees in FY 2017

Note: Data represents full time (sworn and non-sworn), excluding seasonal and part-time.
Source: Information provided was obtained from municipal Human Resources staff.

General Fund Benchmarks

Cases Filed, Cases Disposed, and Clearance Rates



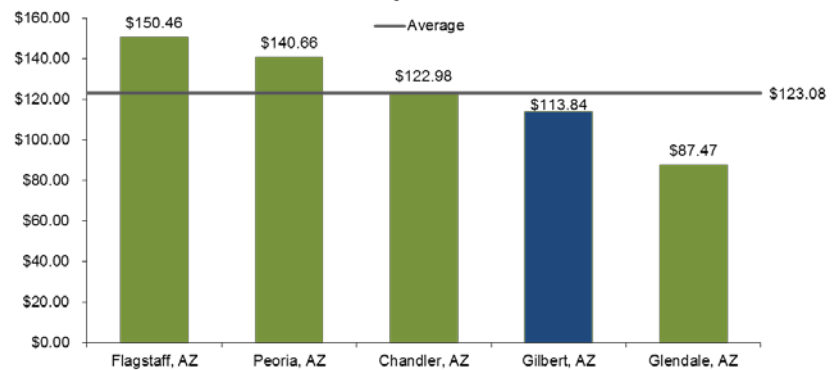
32,194

court cases filed in Gilbert
in FY 2016

\$123.08

average cost
per court case
in FY 2016

Cost per Case



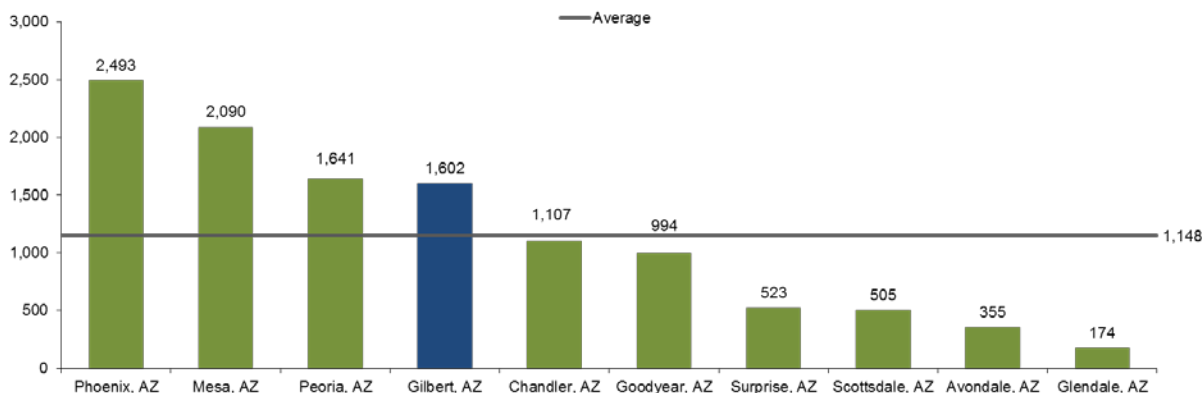
*Cost of processing a case that results in a sufficient outcome.

Comparison to Benchmark Communities

City / Town	Cases Filed	Cases Disposed	Clearance Rate
Peoria, AZ	11,930	14,934	1.25
Flagstaff, AZ	16,449	18,920	1.15
Glendale, AZ	44,758	48,897	1.09
Chandler, AZ	30,716	32,716	1.06
Gilbert, AZ	32,194	31,434	0.98

Source: Arizona Administrative Office of the Courts Statistical Data Reports, FY 2016.

Total Single Family Building Permits

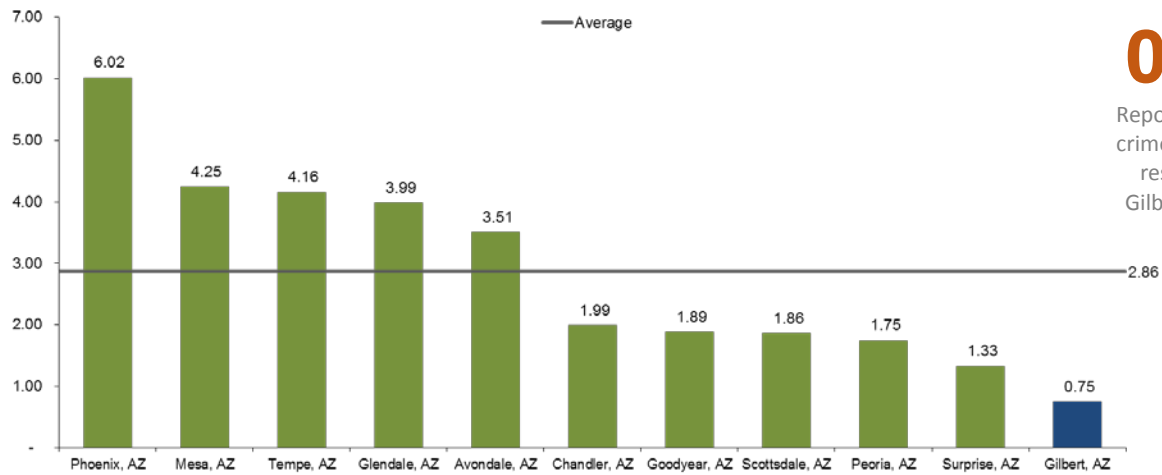


*Total number of single family building permits for calendar year 2016.

Source: Central Homebuilders Association of Arizona.

General Fund Benchmarks

Violent Crime Rates per 1,000 Residents

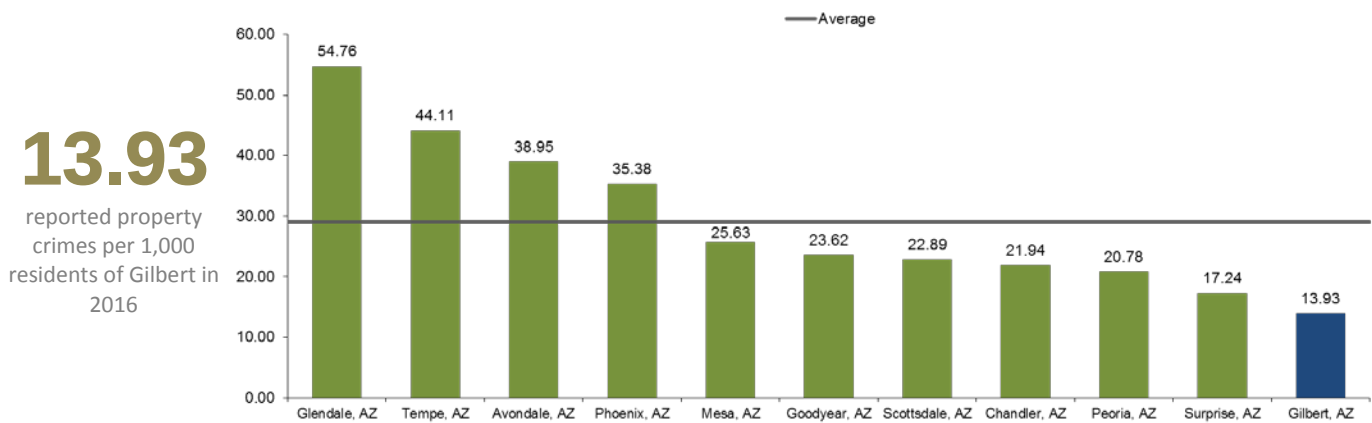


0.75

Reported violent crimes per 1,000 residents of Gilbert in 2015

* Violent crime rate measures the reported number of violent crimes per 1,000 residents.
Source: Valley Benchmark Cities, FY 2016.

Property Crime Rates per 1,000 Residents

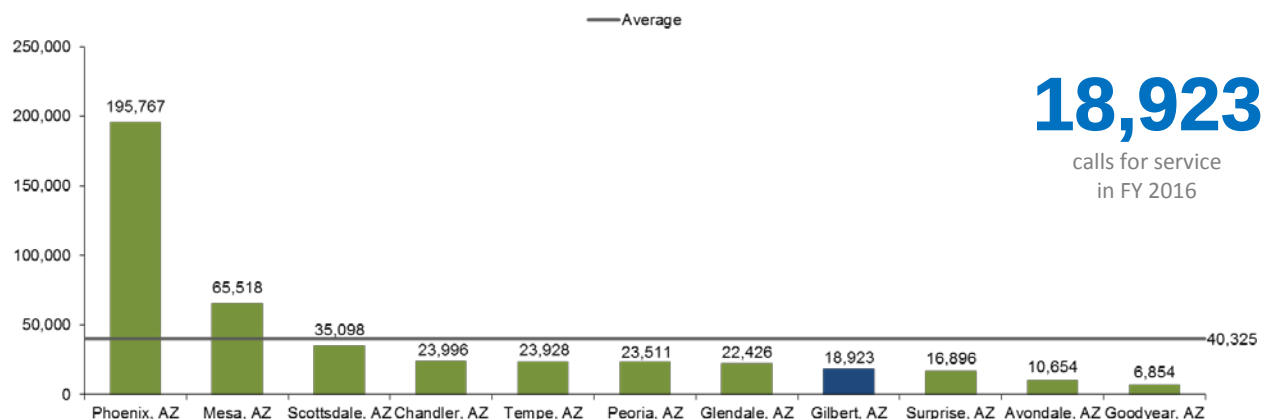


13.93

reported property crimes per 1,000 residents of Gilbert in 2016

* Property crime rate measures the reported number of property crimes per 1,000 residents.
Source: Valley Benchmark Cities, FY 2016.

Total Fire Calls for Service



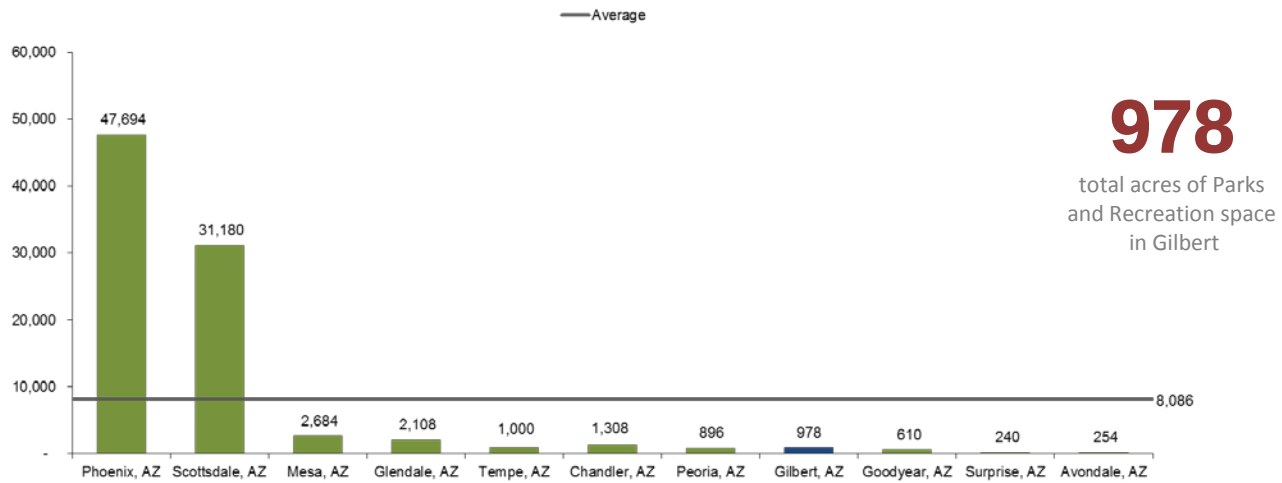
18,923

calls for service in FY 2016

Source: Valley Benchmark Cities, FY 2016.

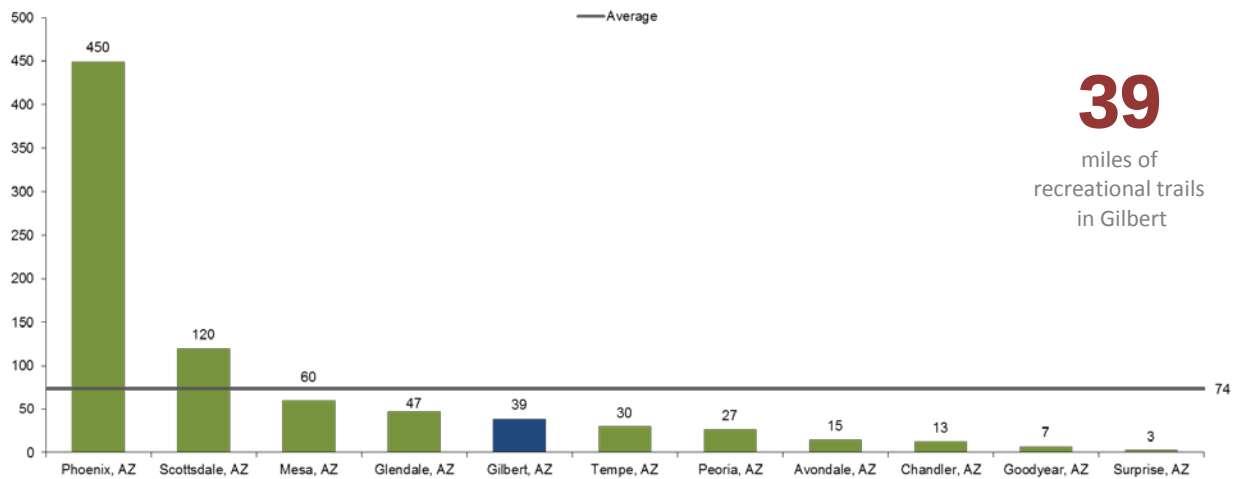
General Fund Benchmarks

Total Park Acreage



*Note: Park acreage includes open, planned, and improved space owned by the jurisdiction and designated as a park.
Source: Valley Benchmark Cities, FY 2016.*

Total Miles of Trails



*Note: Figures have been rounded to the nearest whole number.
Source: Valley Benchmark Cities, FY 2016.*



DEPARTMENT DESCRIPTION

This unit represents the core policy and managerial functions of Gilbert, including Mayor and Council, Town Manager, Town Clerk, General Counsel, and Prosecutor. The Mayor and Council represent the legislative side of government and establish policy for Gilbert. The Mayor and Council also approve the budget and capital improvement plans; determine and set the annual tax levy; and appoint the Town Manager, Town Attorney, Town Clerk, Municipal Court Judge, and citizen Boards and Commissions.

The Town Manager, representing the executive side of government, is responsible for the day-to-day oversight and management of all departments and coordination of all municipal programs and services. The Town Clerk's main responsibilities include the coordination of the Town Council agenda process, administration of elections, and administration of the town's records management program. Legal services are provided by an in-house attorney and contracted services.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

Community
Livability



Technology
Leader



Financial
Plan



Infrastructure



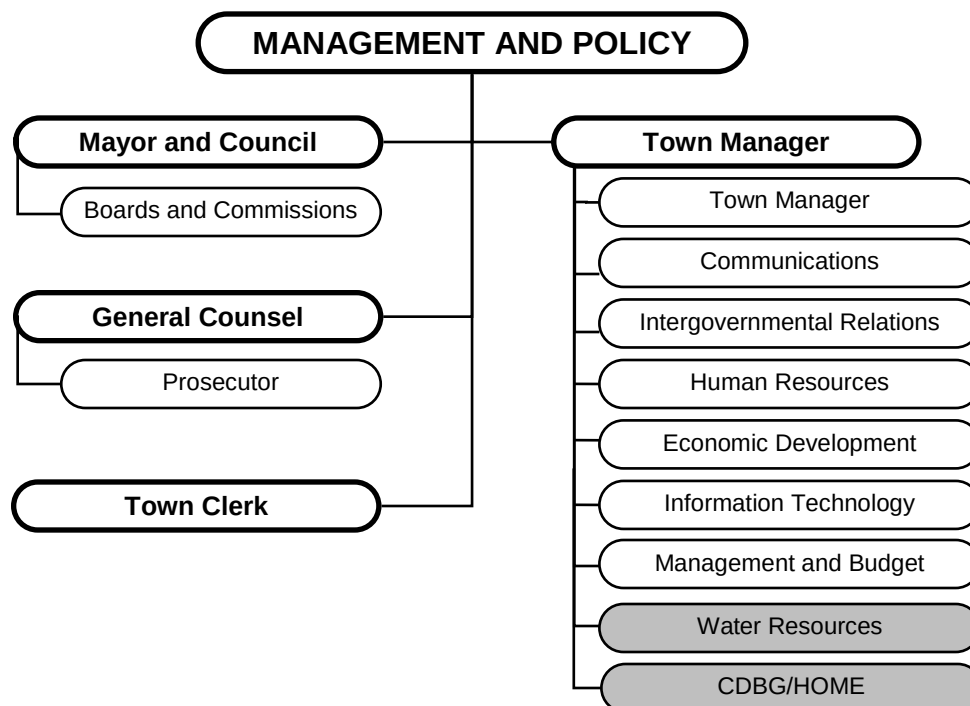
Economic
Development



High Performing
Government



ORGANIZATIONAL CHART



MANAGEMENT AND POLICY

PERSONNEL BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Mayor and Council	2.00	2.00	2.00	2.00	2.00
Boards and Commissions	0.00	0.00	0.00	0.00	0.00
Town Manager	7.00	7.00	7.00	7.15	7.15
Communications	6.00	6.00	7.00	7.00	7.00
Intergovernmental Relations	2.00	2.00	2.00	3.00	3.00
Economic Development	8.00	8.00	8.00	8.00	9.00
Human Resources	21.00	21.00	22.00	20.00	21.00
Information Technology	36.00	38.00	38.00	38.00	40.00
Management and Budget	6.00	6.00	6.00	6.00	6.00
Town Clerk	6.00	6.00	6.00	5.00	5.00
Neighborhood Services	1.15	1.15	1.00	0.00	0.00
General Counsel	4.00	4.00	5.00	5.00	5.00
Prosecutor	19.00	19.00	19.00	19.00	21.00
Total Personnel	118.15	120.15	123.00	120.15	126.15

EXPENSES BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Mayor and Council	661,228	579,294	797,950	689,860	724,920
Boards and Commissions	25,132	25,398	33,440	22,382	19,440
Town Manager	2,917,040	3,349,686	1,280,010	1,244,730	1,382,230
Communications	797,034	830,497	973,180	911,355	971,300
Intergovernmental Relations	300,285	189,930	316,430	329,609	461,350
Economic Development	1,540,661	1,747,974	1,867,330	2,311,498	2,252,130
Human Resources	2,203,682	2,369,094	2,659,730	2,546,595	2,558,880
Information Technology	7,192,983	7,493,732	10,243,255	8,342,989	9,568,240
Management and Budget	722,524	622,865	682,460	691,960	708,750
Town Clerk	578,130	519,222	655,160	630,654	514,670
Neighborhood Services	3,414	15,946	121,800	-	-
General Counsel	802,722	832,950	1,039,780	1,033,332	1,146,000
Prosecutor	1,783,495	1,767,997	1,806,460	1,754,974	1,969,420
Total Expenses	\$ 19,528,330	\$ 20,344,585	\$ 22,476,985	\$ 20,509,938	\$ 22,277,330

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	12,081,206	14,093,891	13,531,730	12,982,140	14,275,450
Supplies & Contractual	7,430,281	6,204,190	8,945,255	7,314,158	8,001,880
Capital Outlay	16,843	46,504	-	213,640	-
Total Expenses	\$ 19,528,330	\$ 20,344,585	\$ 22,476,985	\$ 20,509,938	\$ 22,277,330

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	96,352	138,731	91,500	100,000	99,000
Total Expenses	19,528,330	20,344,585	22,476,985	20,509,938	22,277,330
Net Operating Result	\$(19,431,978)	\$(20,205,854)	\$(22,385,485)	\$(20,409,938)	\$(22,178,330)

PURPOSE STATEMENT

The Mayor and Council provide community leadership, develop policies to guide Gilbert in delivering services and achieving community goals and advance and promote the physical, social, cultural and economic environment of Gilbert through effective civic leadership and the participation of our citizens. The Town Council is comprised of the Mayor and six Council Members. The Council establishes policy through the enactment of laws (ordinances) and the adoption of resolutions. The Mayor and Councilmembers are elected at-large, representing the entire community. Members are elected for four year terms at general municipal elections that are held every two years, resulting in an overlap in the terms of office.

ACCOMPLISHMENTS FY 2017

- ◆ Successful completion of the Mayoral transition with an emphasis on the smooth transfer of representation at the Regional level including MAG, GPEC, Valley Metro and Phoenix-Mesa Gateway Airport Authority
- ◆ Greater efficiency and utilization of Council and staff time associated with improvement processes regarding scheduling of Council meetings and retreats and ceremonial events as well as presentations and proclamations through their online availability

OBJECTIVES FY 2018

- ◆ Provide vision and implement strategic initiatives
- ◆ Continue to develop, foster, maintain and facilitate relationships with Federal, State, County, Tribal and local partners
- ◆ Identify community panels in their respective areas of expertise to advise the Town Council on issues of importance as Gilbert prepares and approaches build-out
- ◆ Streamline constituent inquiries and responses through coordination with Gilbert 311
- ◆ Utilizing the new curriculum for the Mayor's Youth Advisory Committee to drive additional youth involvement and participation in the development of Town policies and youth led service projects

BUDGET NOTES

No significant changes occurred in the Mayor and Council budget for FY 2018.

STRATEGIC INITIATIVES

Community
Livability



Technology
Leader



Financial
Plan



Infrastructure



Economic
Development



High Performing
Government



PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
# of National Committees with Councilmember participation	0	0	0	1
# of Statewide Committees with Councilmember participation	3	3	4	5
# of Regional Committees with Councilmember participation	11	11	11	12



Mayor and Council

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Mayor and Council	2.00	2.00	2.00	2.00	2.00
Total Personnel	2.00	2.00	2.00	2.00	2.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Mayor and Council	661,228	579,294	797,950	689,860	784,920
Total Expenses	\$ 661,228	\$ 579,294	\$ 797,950	\$ 689,860	\$ 784,920

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	480,643	477,912	506,980	485,550	487,450
Supplies & Contractual	180,585	101,382	290,970	204,310	297,470
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 661,228	\$ 579,294	\$ 797,950	\$ 689,860	\$ 784,920

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	62,910	62,204	70,000	75,000	75,000
Total Expenses	661,228	579,294	797,950	689,860	784,920
Net Operating Result	\$ (598,318)	\$ (517,090)	\$ (727,950)	\$ (614,860)	\$ (709,920)

PURPOSE STATEMENT

The Town Manager implements the policies developed by the Town Council by providing leadership to departments while working with outside agencies, and by ensuring responsive, cost effective local government services to Gilbert residents.

The Town Manager's Office directs and coordinates organizational activities; promotes community relations; reviews and recommends the annual operating and capital budgets; reviews financial forecasts and management analysis; performs budgetary control functions; submits recommendations to the Town Council; promotes economic development; coordinates special projects; and supervises and coordinate the daily activities of the Town government.

ACCOMPLISHMENTS FY 2017

- ◆ Received upgraded credit rating from Fitch to AAA, representing the Gilbert's second AAA rating from a major rating agency; the first was from Moody's on the Gilbert's General Obligation bonds in 2015
- ◆ Attained lowest overall crime rate of top 100 largest communities based on review of 2015 FBI Uniform Crime Report (UCR)
- ◆ Selected as one of 10 new cites to participate in Bloomberg Philanthropies' What Works Cities (WWC) initiative
- ◆ Completed an optimization review of all Town Boards and Committees
- ◆ Secured long-term lease for Gilbert Cemetery

- ◆ Began implementation of constituent services 311 system for Gilbert
- ◆ Created a General Fund long-range forecast of town revenues and expenditures, as well as an organization-wide staffing forecast through 2030
- ◆ Completed biennial National Citizen Survey of Gilbert residents to gather feedback on a variety of topics

OBJECTIVES FY 2018

- ◆ Complete work with WWC to provide an open data platform to strengthen resident engagement, and enhance the availability of data in the community
- ◆ Continue focus on Gilbert's long-range infrastructure plan and long-range revenue and expenditure forecast
- ◆ Foster relationships with community, businesses and other agencies, while furthering the goals and objectives of the organization by serving on various governmental and community boards
- ◆ In partnership with Economic Development, continue to promote growth in Gilbert's economic corridors in an effort to attract and retain businesses in the community

BUDGET NOTES

Staffing levels changed slightly due to reallocation of current employees. No other significant changes have occurred. In FY 2019, Emergency Operations will move from Fire and Rescue to the Town Manager's office.

STRATEGIC INITIATIVES

Community
Livability



Technology
Leader



Financial
Plan



Infrastructure



Economic
Development



High Performing
Government



PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Overall Quality of Life in Gilbert (good or excellent) per NCS	99%	N/A	97%	N/A
Percentage of residents rating value for service for taxes paid (good or excellent) per NCS	74%	N/A	76%	N/A
Percentage of residents rating overall quality of city/town services (good or excellent) per NCS	90%	N/A	92%	N/A



Town Manager

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Town Manager	7.00	7.00	7.00	7.15	7.15
Total Personnel	7.00	7.00	7.00	7.15	7.15

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Town Manager	2,917,040	3,349,686	1,280,010	1,244,730	1,382,230
Total Expenses	\$ 2,917,040	\$ 3,349,686	\$ 1,280,010	\$ 1,244,730	\$ 1,382,230

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	1,058,847	2,943,980	1,131,100	1,081,680	1,246,420
Supplies & Contractual	1,858,193	405,706	148,910	163,050	135,810
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 2,917,040	\$ 3,349,686	\$ 1,280,010	\$ 1,244,730	\$ 1,382,230

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	3,341	44,507	-	-	-
Total Expenses	2,917,040	3,349,686	1,280,010	1,244,730	1,382,230
Net Operating Result	\$ (2,913,699)	\$ (3,305,179)	\$ (1,280,010)	\$ (1,244,730)	\$ (1,382,230)

PURPOSE STATEMENT

The Office of Communications is focused on establishing Gilbert as a leader in digital government. Responsible for all internal, external and digital communications, video production, broadcast media, public relations, media relations, social media and marketing efforts for Gilbert, the Communications department leverages digital tools to connect with residents. Through our innovative use of technology, we are engaging residents and visitors with sleek web design, high-quality and high-definition video production, mobile applications, social media and other forms of digital media.

ACCOMPLISHMENTS FY 2017

- ◆ Secured Wymo as sponsor for SPARK App League
- ◆ Secured partnership with What Works Cities, signed agreement to create an Open Data Portal
- ◆ Created and hired a social media analyst to oversee coordination of more than 25 social media channels
- ◆ Created a viral video seen by more than 500,000 to promote Gilbert to Justin Timberlake's hit song, "Can't Stop the Feeling"

- ◆ Expanded reach of Digital State of the Town to more than 20,000 views on social media platforms
- ◆ Created weekly podcast, Government Gone Digital

OBJECTIVES FY 2018

- ◆ Complete agreement and partnership with What Works Cities to create an open data policy and portal
- ◆ Begin the redesign of the Gilbert website, www.gilbertaz.gov
- ◆ Continue to expand reach of Digital State of the Town on multiple platforms
- ◆ Develop and expand data and innovation initiatives, 311 launch, SPARK, What Works Cities, etc.
- ◆ Continue to expand podcast reach of Government Gone Digital

BUDGET NOTES

Staffing levels remain the consistent from FY 2017. No major changes have occurred in the Communications budget for FY 2018.

STRATEGIC INITIATIVES

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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Social Media Following: Facebook	2,578	5,114	12,500	15,000
Social Media Following: Twitter	8,253	11,100	14,500	16,500
Videos produced	N/A	125	150	165



Communications

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Communications	6.00	6.00	7.00	7.00	7.00
Total Personnel	6.00	6.00	7.00	7.00	7.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Communications	797,034	830,497	973,180	911,355	971,300
Total Expenses	\$ 797,034	\$ 830,497	\$ 973,180	\$ 911,355	\$ 971,300

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	679,310	671,600	794,880	745,400	777,500
Supplies & Contractual	117,724	158,897	178,300	165,955	193,800
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 797,034	\$ 830,497	\$ 973,180	\$ 911,355	\$ 971,300

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	3,000	-	2,000	-	2,000
Total Expenses	797,034	830,497	973,180	911,355	971,300
Net Operating Result	\$ (794,034)	\$ (830,497)	\$ (971,180)	\$ (911,355)	\$ (969,300)

Intergovernmental Relations

PURPOSE STATEMENT

The purpose of the Gilbert Office of Intergovernmental Relations is to represent and advocate the interests of the Town of Gilbert to the benefit of its citizens and business community. The mission is to build, foster, maintain and facilitate meaningful and strategic relationships on behalf of Gilbert both internally and with local, tribal, regional, state and federal organizations, agencies, groups and individuals. The Office of Intergovernmental Relations houses the Town's policy and legislative team, staff for the Mayor and Council, and the town's neighborhood outreach coordinator. It is a part of the Town Manager's Office and serves all town departments in addition to the Mayor and Council.

ACCOMPLISHMENTS FY 2017

- ◆ Rolled out Gilbert 311 to public at large to provide centralized, accountable constituent issue reporting and tracking
- ◆ Expanded interaction between mayor and council to include regular meetings with legislative delegation from LD17

- ◆ Secured regional funding from the Maricopa Association of Governments necessary for the construction of the traffic interchange at Lindsay Road and the 202

OBJECTIVES FY 2018

- ◆ Secure ongoing restoration of HURF funding for transportation infrastructure
- ◆ Enact policies at the state level that support local efforts to foster economic development while protecting taxpayers
- ◆ Implement a program to engage HOAs and other neighborhood group in an organized and meaningful way
- ◆ Provide proper staff support for elected officials and department representatives serving on external organizations

BUDGET NOTES

Staffing levels increased by one FTE as a result of a reorganization that occurred during FY 2017. As a result, personnel costs have increased over the FY 2017 adopted levels. The Supplies and Contractual budget increases in FY 2018 due to additional contracted consulting approved to assist with Gilbert's growing infrastructure needs. During FY 2018, it is anticipated that one FTE will move from Intergovernmental Relations to Communications in order to oversee to Gilbert 311 initiative.

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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Satisfaction of Council with preparation and support for National, Statewide and Regional Committees	N/A	80%	90%	80%
Total number of bills introduced during the annual Arizona State Legislative Session	1,163	1,247	1,057	1,150
Number of bills tracked that had a direct impact on Gilbert	120	107	80	100
Number of issues handled through Gilbert 311	N/A	N/A	N/A	300



Intergovernmental Relations

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Intergovernmental Relations	2.00	2.00	2.00	3.00	3.00
Total Personnel	2.00	2.00	2.00	3.00	3.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Intergovernmental Relations	300,285	189,930	316,430	329,609	461,350
Total Expenses	\$ 300,285	\$ 189,930	\$ 316,430	\$ 329,609	\$ 461,350

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	271,871	141,076	284,740	273,520	374,160
Supplies & Contractual	28,414	48,854	31,690	56,089	87,190
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 300,285	\$ 189,930	\$ 316,430	\$ 329,609	\$ 461,350

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	-	-	-	-	-
Total Expenses	300,285	189,930	316,430	329,609	461,350
Net Operating Result	\$ (300,285)	\$ (189,930)	\$ (316,430)	\$ (329,609)	\$ (461,350)

PURPOSE STATEMENT

The Human Resources department provides programs, services and professional assistance designed to: attract, retain and develop high quality employees; maintain competitive compensation and benefits; ensure compliance with employment laws, rules and policies; promote an organizational culture of integrity, respect, accountability, learning and communication; promote employee safety, minimize organizational loss and promote careful management of risk.

ACCOMPLISHMENTS FY 2017

- ◆ Selected a new Third Party Administrator (TPA) and developed a third health plan option
- ◆ Identified and implemented improvements around three targeted areas from the Workplace Climate Survey
- ◆ Implemented phase II of the employee wellness program
- ◆ Implemented a new compensation structure for Gilbert
- ◆ Implemented the phase III employee safety strategy

OBJECTIVES FY 2018

- ◆ Propose/adopt a high deductible health plan option for employees
- ◆ Expand the number of benchmark positions and test the market to maintain current position
- ◆ Develop a best in class leadership development program
- ◆ Launch phase III of the Gilbert wellness program
- ◆ Update the STAR evaluation program
- ◆ Identify alternative retiree health benefit options
- ◆ Implement the final phase of the employee safety strategy

BUDGET NOTES

The staffing levels in Human Resources have fluctuated over the past 12 months. The Payroll Department, consisting of three FTE, moved from Human Resources to Finance. In addition one FTE, a Receptionist, moved from the Town Clerk's Office to Human Resources. An additional Analyst was added during the FY 2018 budget process. No other significant changes have occurred.

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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Turnover rate for regular employees	8.44%	9.55%	8.00%	8.70%
Percentage of successful placements	85%	86%	90%	87%
Direct Learning expenditure per employee	\$363	\$424	\$342	\$330
Health/Dental benefits as a % of total compensation (not including overtime)	40%	42%	42%	40%
Experience modification rate	0.98	1.29	1.23	1.45
Worker's Compensation premium cost per employee	\$1,441	\$1,591	\$1,730	\$2,269
Average value of public entity insurance claims	\$2,311	\$2,100	\$2,100	\$2,200



Human Resources

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
HR Administration	12.00	11.00	12.00	13.00	14.00
Learning and Development	3.00	3.00	3.00	3.00	3.00
Risk Management	3.00	4.00	4.00	4.00	4.00
Payroll	3.00	3.00	3.00	0.00	0.00
Total Personnel	21.00	21.00	22.00	20.00	21.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
HR Administration	1,237,279	1,309,029	1,552,090	1,527,910	1,650,000
Learning and Development	393,468	446,992	409,890	421,257	463,430
Risk Management	348,388	366,934	465,070	375,508	445,450
Payroll	224,547	246,139	232,680	221,920	-
Total Expenses	\$ 2,203,682	\$ 2,369,094	\$ 2,659,730	\$ 2,546,595	\$ 2,558,880

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	1,987,361	1,940,566	2,253,030	2,174,290	2,186,550
Supplies & Contractual	216,321	428,528	406,700	372,305	372,330
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 2,203,682	\$ 2,369,094	\$ 2,659,730	\$ 2,546,595	\$ 2,558,880

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	8,780	8,217	7,000	7,000	7,000
Total Expenses	2,203,682	2,369,094	2,659,730	2,546,595	2,558,880
Net Operating Result	\$ (2,194,902)	\$ (2,360,877)	\$ (2,652,730)	\$ (2,539,595)	\$ (2,551,880)

PURPOSE STATEMENT

The purpose of the Gilbert Office of Economic Development is to attract, grow, and retain business and industry to the community. The Office of Economic Development works with other divisions and departments to ensure Gilbert's tourism, redevelopment, real estate and overall business climate remains competitive and open to business.

ACCOMPLISHMENTS FY 2017

- ◆ Completed year five of a five-year (FY 2013 – FY 2017) strategic plan focused on job growth and capital investment
- ◆ Developed a new five-year strategic plan to forecast FY 2018 – FY 2022 OED operations
- ◆ Completed a national marketing campaign in support of Gilbert Tourism efforts, including the development of visitor profiles
- ◆ Completed Heritage District Stakeholder outreach in eight focus areas in support of a 10-year Redevelopment plan
- ◆ Delivered a Startup School entrepreneurship curriculum to local and aspiring entrepreneurs in support of local small business initiatives
- ◆ Launched a new national marketing campaign to better position Gilbert on the national and international scale

- ◆ Developed a method to measure the return on investment of Gilbert Economic Development efforts in partnership with multiple departments
- ◆ Completed the study for a 2nd parking garage in the Heritage District

OBJECTIVES FY 2018

- ◆ Implement year one of the FY 2018 – FY 2022 five year strategic plan
- ◆ Complete a 10 year update of the Gilbert Redevelopment plan and prepare it for adoption
- ◆ Implement year 1 of the FY 2018 – FY 2022 five-year tourism plan
- ◆ Develop a five-year marketing plan to support the goals and objectives identified in the strategic plan related to business attraction, retention and expansion, tourism, and redevelopment
- ◆ Complete the design for a 2nd parking garage in the Heritage District

BUDGET NOTES

One FTE focused on Tourism is included in the FY 2018 budget. One-time expenses totaling approximately \$355,000 are included in the Redevelopment budget for FY 2018. Included in the one-time budgets are a Redevelopment Plan update and a Heritage District Master Plan.

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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Lead Generation	254	736	250	250
Staff Assisted Projects	43	38	35	35
Announced Capital Investment	\$290,626,383	\$205,833,706	\$280,000,000	\$250,000,000
Announced Jobs	1,658	2,083	3,100	1,700
Retention Calls	53	197	50	90



Economic Development

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Economic Development	8.00	8.00	8.00	8.00	9.00
Total Personnel	8.00	8.00	8.00	8.00	9.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Economic Development	1,317,045	1,310,600	1,521,500	1,817,739	1,437,220
Redevelopment	111,867	48,060	3,470	153,470	380,520
Shop Gilbert	9,829	12,192	13,500	13,689	13,500
Tourism	101,920	377,122	328,860	326,600	420,890
Total Expenses	\$ 1,540,661	\$ 1,747,974	\$ 1,867,330	\$ 2,311,498	\$ 2,252,130

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	816,918	930,390	898,930	963,950	1,039,340
Supplies & Contractual	706,900	802,434	968,400	1,197,548	1,212,790
Capital Outlay	16,843	15,150	-	150,000	-
Total Expenses	\$ 1,540,661	\$ 1,747,974	\$ 1,867,330	\$ 2,311,498	\$ 2,252,130

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	-	45	-	-	-
Total Expenses	1,540,661	1,747,974	1,867,330	2,311,498	2,252,130
Net Operating Result	\$ (1,540,661)	\$ (1,747,929)	\$ (1,867,330)	\$ (2,311,498)	\$ (2,252,130)

PURPOSE STATEMENT

Protect Gilbert's information, ensure technology infrastructure is sustainable, invest in strategic technologies that empower departments to provide exceptional service to the community while keeping staff levels lean, and build adequate infrastructure to prepare for localized disaster that may cause IT service interruptions.

ACCOMPLISHMENTS FY 2017

- ◆ Implemented the initial phase of permitting, electronic plan review, business licensing, and code compliance systems
- ◆ Began implementation of the finance system
- ◆ Implemented the Parks and Recreation reservations system replacement
- ◆ Completed implementation of the new electronic patient care system
- ◆ Replaced the municipal network core switch equipment
- ◆ Replaced the 911 call center call recording system
- ◆ Upgraded fire stations 5, 7 and 10 from commercial provider communications to Gilbert owned fiber optic
- ◆ Completed replacement of mobile data computers for Police patrol cars

OBJECTIVES FY 2018

- ◆ Implement online application and payments for permitting
- ◆ Implement the finance system replacement, estimated to go live July 2018
- ◆ Complete electronic citation pilot for Police Patrol Division.
- ◆ Begin implementation of Human Resources and Payroll software systems
- ◆ Evaluate options for upgrading the Interactive Map System
- ◆ Provide IT Infrastructure support for the construction of Fire Station 9

BUDGET NOTES

Two positions are being added to the Information Technology budget for FY 2018; Security Analyst and one Mobile Device Technician. The Security Analyst will implement known cybersecurity best practices for Gilbert while the Mobile Device Technician will help manage the growing number of mobile devices used throughout Gilbert. Supplies and Contractual decrease from FY 2017 levels as a result of fewer projects being undertaken by the Information Technology team.

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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
% of high priority work-orders resolved by Information Technology in 24 hours	77	75	84	84
Number of critical work orders per year	21	14	16	20
% Unplanned down time for phone system	0.025	0.001	0.001	<0.010
% Unplanned down time for data network	0.010	0.034	0.016	<0.030
% In service time for Utility Bill payment system	99.38	99.63	99.97	>99.50
% In service time for Building Inspection scheduling and results	99.38	99.63	99.69	>99.50
% In service time for Parks and Recreation reservations systems	99.91	99.97	99.98	>99.50



Information Technology

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Information Technology Admin	2.00	2.00	2.00	2.00	2.00
Communication Services	9.00	9.00	9.00	9.00	10.00
Application Operations	18.00	19.00	19.00	19.00	20.00
GIS Application and Support	7.00	8.00	8.00	8.00	8.00
Copy Services	0.00	0.00	0.00	0.00	0.00
Total Personnel	36.00	38.00	38.00	38.00	40.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Information Technology Admin	265,251	288,608	297,320	294,810	299,540
Communication Services	3,242,349	3,016,368	4,620,960	3,517,238	3,395,100
Application Operations	3,030,349	3,239,830	4,258,345	3,536,617	4,785,080
GIS Application and Support	655,034	691,759	806,630	718,824	828,520
Copy Services	-	257,167	260,000	275,500	260,000
Total Expenses	\$ 7,192,983	\$ 7,493,732	\$ 10,243,255	\$ 8,342,989	\$ 9,568,240

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	3,379,521	3,632,653	4,034,790	3,922,200	4,315,900
Supplies & Contractual	3,813,462	3,829,725	6,208,465	4,357,149	5,252,340
Capital Outlay	-	31,354	-	63,640	-
Total Expenses	\$ 7,192,983	\$ 7,493,732	\$ 10,243,255	\$ 8,342,989	\$ 9,568,240

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	3,077	3,689	-	-	-
Total Expenses	7,192,983	7,493,732	10,243,255	8,342,989	9,568,240
Net Operating Result	\$ (7,189,906)	\$ (7,490,043)	\$(10,243,255)	\$ (8,342,989)	\$ (9,568,240)

PURPOSE STATEMENT

The Office of Management and Budget (OMB) is responsible for developing, enacting, and implementing Gilbert's budget, strategic planning, and performance accountability management. The department assists in the oversight of the Town's resources, including meeting legal requirements for financial management and developing town-wide policies.

ACCOMPLISHMENTS FY 2017

- ◆ Received the Distinguished Budget Presentation Award for the 18th consecutive year from the Government Finance Officers Association
- ◆ Achieved a AAA GO Bond Rating from Fitch
- ◆ Implemented annual Zero Based Budget to 1/3 of Town departments
- ◆ Issued GO Bonds to secure Streets Project funding
- ◆ Enhanced Development Agreement Database functionality for monitoring and tracking various agreements and obligations to cover 30-years
- ◆ Orchestrated first Annual Financial Retreat with Council
- ◆ General Fund Long-Range Forecast of Town revenues and expenditures completed
- ◆ Completed first biennial audit of Land Use Assumptions, Infrastructure Improvements Plan and System Development Fees

OBJECTIVES FY 2018

- ◆ Receive the Distinguished Budget Presentation Award for the 19th consecutive year from the Government Finance Officers Association
- ◆ Receive the ICMA Center for Performance Management Certificate of Excellence Award
- ◆ Continue conducting cost analysis of Town's fees and charges
- ◆ Adopt new water and wastewater SDF Fees
- ◆ Review and adopt updated utility rates
- ◆ Secure appropriate bond financing for Greenfield Plant Expansion
- ◆ Coordinate CQI and LEAN efforts for Gilbert

BUDGET NOTES

Staffing levels have remained consistent since FY 2014. One time funding for consultant work received in FY 2017 is removed from the FY 2018 Supplies and Contractual budget. No other significant changes have occurred.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Maintain high quality bond rating and ultimately achieve AAA for G.O. (Standard & Poor's)	AA+	AA+	AA+	AAA
Maintain high quality bond rating and ultimately achieve Aaa for G.O. (Moody's)	Aaa	Aaa	Aaa	Aaa
Maintain high quality bond rating for G.O.(Fitch)	AA+	AAA	AAA	AAA



Management and Budget

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Management and Budget	6.00	6.00	6.00	6.00	6.00
Total Personnel	6.00	6.00	6.00	6.00	6.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Management and Budget	722,524	622,865	682,460	691,960	708,750
Total Expenses	\$ 722,524	\$ 622,865	\$ 682,460	\$ 691,960	\$ 708,750

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	650,675	565,130	634,860	632,320	681,150
Supplies & Contractual	71,849	57,735	47,600	59,640	27,600
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 722,524	\$ 622,865	\$ 682,460	\$ 691,960	\$ 708,750

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	637	-	-	-	-
Total Expenses	722,524	622,865	682,460	691,960	708,750
Net Operating Result	\$ (721,887)	\$ (622,865)	\$ (682,460)	\$ (691,960)	\$ (708,750)

PURPOSE STATEMENT

The Town Clerk serves citizens in a courteous, impartial manner that promotes confidence and trust, provides all customers with quality service in an efficient and timely manner, and works in harmony with elected officials. The Clerk's Office prepares council agendas and related documents; records legislative actions; attests official actions of the Council; maintains, protects, preserves official records of the Town; and conducts fair and impartial Town elections in accordance with federal, state and local laws.

ACCOMPLISHMENTS FY 2017

- ◆ Successfully conducted two elections for the seats of Mayor, two Councilmembers and authorization for a land sale
- ◆ Processed a record number of early voters (1,852) for the November general election
- ◆ Delivered hands-on user training for OnBase search/retrieval and email retention
- ◆ Continued to work in partnership with Information Technology on implementation of OnBase Agenda Manager for electronic agenda creation
- ◆ Negotiated a new contract for codification of Town Ordinances providing enhanced capabilities and features for internal and external users of the online Town Code

- ◆ Eliminated the requirement to post Council agendas at three off-site locations, allowing staff more time to complete other tasks

OBJECTIVES FY 2018

- ◆ Respond to 100% of all subpoenas within timeframe established by law
- ◆ Respond to 80% of all public records requests within 24 hours of receipt, excluding Fridays, weekends and holidays
- ◆ Post agendas and public notices at official posting locations at least 24 hours prior to meeting or event
- ◆ Post minutes of Council to the website within two (2) working days of approval
- ◆ Monitor departments that serve as liaisons to Boards and Commissions to assure compliance with posting requirements
- ◆ Work with departments that serve as liaisons to Boards and Commissions to implement OnBase Agenda Manager for creation of electronic agendas
- ◆ Implement electronic Public Records Request tracking software

BUDGET NOTES

Assigned FTE decreased as a result of one employee being reassigned to Human Resources. Supplies and Contractual decrease in FY 2018 due to being a non-election year.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Percentage of public records requests responded to within 24 hours	80%	96%	75%	80%
Percentage of subpoenas responded to within timeframe established by law	100%	100%	100%	100%
Percentage of agendas and public notices posted at least 24 hours prior to meeting in conformance with Open Meeting Law	100%	100%	100%	100%
Percentage of draft minutes posted to the website within three working days of meeting for accessibility and transparency	100%	100%	100%	100%
Percentage of elections held that comply with federal, state and local laws	100%	N/A	100%	N/A



Town Clerk

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Town Clerk	6.00	6.00	6.00	5.00	5.00
Total Personnel	6.00	6.00	6.00	5.00	5.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Town Clerk	578,130	519,222	655,160	630,654	514,670
Total Expenses	\$ 578,130	\$ 519,222	\$ 655,160	\$ 630,654	\$ 514,670

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	488,552	495,203	434,280	449,620	459,350
Supplies & Contractual	89,578	24,019	220,880	181,034	55,320
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 578,130	\$ 519,222	\$ 655,160	\$ 630,654	\$ 514,670

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	839	362	500	-	-
Total Expenses	578,130	519,222	655,160	630,654	514,670
Net Operating Result	\$ (577,291)	\$ (518,860)	\$ (654,660)	\$ (630,654)	\$ (514,670)

PURPOSE STATEMENT

The mission of the Town Attorney is to provide the highest quality legal services to elected and appointed officials and to staff in conducting town business. Support is provided through the rendering of legal advice and opinions; preparation and review of contracts, ordinances, resolutions and other documents; preparation of standard procedures for staff; and attending regular meetings with town staff.

ACCOMPLISHMENTS FY 2017

- ◆ Assisted Gilbert in obtaining a Certificate of Necessity so Gilbert Fire and Rescue can provide ambulance service to citizens
- ◆ Assisted with the implementation of billing for the ambulance transportation services
- ◆ Drafted and assisted in the implementation of the Town of Gilbert revised Sign Code
- ◆ Developed body worn video camera policy and procedures
- ◆ Revised easement forms to be used by CIP and Development Services to establish standard operating procedures
- ◆ Coordinated review of Town Code provisions with Code Compliance and prosecutors to improve enforcement procedures

OBJECTIVES FY 2018

- ◆ Assist with policy development for the Gilbert Chandler Unified Holding Facility
- ◆ Develop comprehensive 4th Amendment curriculum
- ◆ Review all Town Form Contracts and amend as necessary
- ◆ Review all development agreements of the past five years and standardize
- ◆ Assist Economic Development in the development of jobs incentive policy
- ◆ Draft report of legislation necessitating code changes and changes for local businesses
- ◆ Draft privacy policies regarding open data platforms
- ◆ Planning Commission Findings of Fact follow up

BUDGET NOTES

There are no significant changes to the supplies and contractual budget for FY 2018. Minor increases to the personnel budget are resulting from increases in compensation and benefits.

STRATEGIC INITIATIVES

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Per Capita Legal Expenditures	\$3.41	\$3.48	\$4.60	\$4.72

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
General Counsel	4.00	4.00	5.00	5.00	5.00
Total Personnel	4.00	4.00	5.00	5.00	5.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
General Counsel	802,722	832,950	1,039,780	1,033,332	1,146,000
Total Expenses	\$ 802,722	\$ 832,950	\$ 1,039,780	\$ 1,033,332	\$ 1,146,000

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	522,214	563,252	690,660	542,590	796,660
Supplies & Contractual	280,508	269,698	349,120	490,742	349,340
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 802,722	\$ 832,950	\$ 1,039,780	\$ 1,033,332	\$ 1,146,000

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	-	-	-	-	-
Total Expenses	802,722	832,950	1,039,780	1,033,332	1,146,000
Net Operating Result	\$ (802,722)	\$ (832,950)	\$ (1,039,780)	\$ (1,033,332)	\$ (1,146,000)

PURPOSE STATEMENT

The Prosecutor's Office is dedicated to handling criminal misdemeanor cases in a fair and just manner, safeguarding the rights of both the victim and the accused, and protecting the citizens of Gilbert. We are committed to pursuing justice with professionalism and integrity.

ACCOMPLISHMENTS FY 2017

- ◆ An additional prosecutor was trained on forfeiture cases
- ◆ Long form complaint reviews for Domestic Violence cases was reduced from 30 days to 15 days
- ◆ Successfully partnered with DV officers by engaging in weekly DV meetings to secure victim participation and best outcomes in prosecution and by hosting nine presentations with community educators to broaden services to DV victims
- ◆ Increased initial contact with DV victims by 25% and non-DV victims by 10%, where the victim did not invoke their victims' rights
- ◆ Created 11 new victim communications and updated 24 victim notification documents to improve communication to victims
- ◆ Successfully teamed with the police department to establish a process for submitting potential felony cases to the County for timely review

OBJECTIVES FY 2018

- ◆ The department will reduce its outstanding paper files by 30%, through electronic scanning or destruction
- ◆ Provide an option of electronic discovery for the defense bar
- ◆ Increase post-conviction contact with DV victims by 20% where the victim chooses not to invoke their victims' rights to further promote victim safety and increase future reporting of criminal offenses
- ◆ Create a Prosecutor Training Manual for Domestic Violence cases
- ◆ Create a Prosecutor Training Manual for Civil Forfeiture cases
- ◆ Create a victim handbook to provide to victims of crime to explain the general criminal process, FAQ's, victims' rights and restitution
- ◆ Create a Domestic Violence pamphlet for domestic violence victims addressing questions and processes specific to domestic violence cases

BUDGET NOTES

Increases to the Prosecutor's budget are driven by the addition of one Administrative Support Specialist (1 FTE) and one Administrative Support Technician (1 FTE). Additionally, an Administrative Technician was approved for a limited term agreement (LTA) for FY 2018.

STRATEGIC INITIATIVESCommunity
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	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Percentage of cases charged after review	68%	70%	70%	70%
Number of criminal cases	5,164	5,068	5,052	5,100
Volunteer hours served	164.00	324.00	300.00	300.00

Prosecutor

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Prosecutor	19.00	19.00	19.00	19.00	21.00
Total Personnel	19.00	19.00	19.00	19.00	21.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Prosecutor	1,783,495	1,767,997	1,806,460	1,754,974	1,969,420
Total Expenses	\$ 1,783,495	\$ 1,767,997	\$ 1,806,460	\$ 1,754,974	\$ 1,969,420

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	1,742,460	1,716,881	1,761,180	1,711,020	1,910,970
Supplies & Contractual	41,035	51,116	45,280	43,954	58,450
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 1,783,495	\$ 1,767,997	\$ 1,806,460	\$ 1,754,974	\$ 1,969,420

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	13,768	19,707	12,000	18,000	15,000
Total Expenses	1,783,495	1,767,997	1,806,460	1,754,974	1,969,420
Net Operating Result	\$ (1,769,727)	\$ (1,748,290)	\$ (1,794,460)	\$ (1,736,974)	\$ (1,954,420)

DEPARTMENT DESCRIPTION

This unit represents the financial and management services functions of the Town, including: Accounting, Purchasing, Tax Compliance, Fleet Maintenance, and Utility Customer Service. Management Services operations include the maintenance of accurate and complete financial records; the provision of meaningful and timely financial reports and information; payment of all vendors; management of Town-wide purchasing activities; responsibility for local sales tax education and compliance; management of billing and customer service operations for utilities; and management of Town-wide fleet maintenance.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

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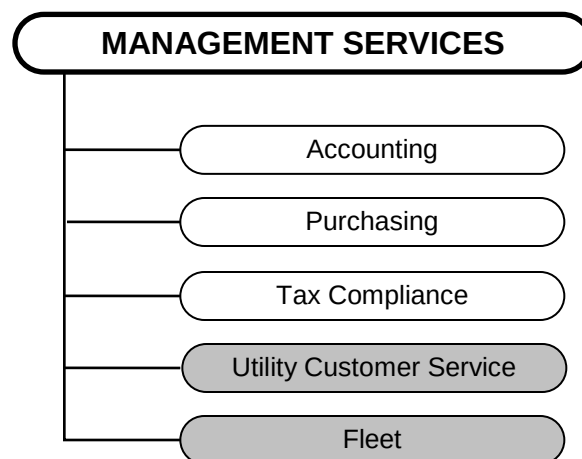
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ORGANIZATIONAL CHART





MANAGEMENT SERVICES

PERSONNEL BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	1.00	1.00	1.00	1.00	1.00
Accounting	9.00	9.00	9.00	12.00	12.00
Purchasing	5.00	7.00	7.00	7.00	7.00
Tax Compliance	4.00	4.00	4.00	4.00	5.00
Total Personnel	19.00	21.00	21.00	24.00	25.00

EXPENSES BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	196,535	254,904	304,200	327,280	362,430
Accounting	916,621	931,433	950,000	986,960	1,213,850
Purchasing	406,095	533,446	551,520	551,341	561,100
Tax Compliance	414,066	418,445	492,975	417,110	588,540
Total Expenses	\$ 1,933,317	\$ 2,138,228	\$ 2,298,695	\$ 2,282,691	\$ 2,725,920

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	1,775,678	1,977,384	2,097,640	2,104,550	2,517,540
Supplies & Contractual	157,639	160,844	201,055	178,141	208,380
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 1,933,317	\$ 2,138,228	\$ 2,298,695	\$ 2,282,691	\$ 2,725,920

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	537,640	275,319	119,000	196,000	194,000
Total Expenses	1,933,317	2,138,228	2,298,695	2,282,691	2,725,920
Net Operating Result	\$ (1,395,677)	\$ (1,862,909)	\$ (2,179,695)	\$ (2,086,691)	\$ (2,531,920)

PURPOSE STATEMENT

The Accounting Division ensures accurate financial reporting on the results of operations and processes financial transactions in a timely manner. The Accounting Division's responsibilities include the general ledger, accounts payable, accounts receivable, payroll, special assessments, capital assets, cash and debt management, and grant accounting.

ACCOMPLISHMENTS FY 2017

- ◆ Received Certificate of Achievement for Excellence in Financial Reporting for the 26th consecutive year from the Government Finance Officers Association (GFOA)
- ◆ Received an unmodified opinion on the Comprehensive Annual Financial Report (CAFR) with no weaknesses noted
- ◆ Met all required processing and reporting deadlines for responsible areas
- ◆ Attended the trainings, analysis, SET testing and set up for the new financial software system, including a new chart of accounts
- ◆ Worked with the Information Technology division and the Development Services Dept. with the implementation of the Energov software system by providing accounting information and testing to ensure proper accounting transactions occurred
- ◆ Worked closely with the Parks and Recreation Dept. with the implementation of the ActiveNet software system by providing the necessary accounting information and cash handling procedures

- ◆ Assisted in the completion of the Kronos time clock system upgrade and roll-out
- ◆ Revised the purchasing card procedure reconciliation process to expedite processing and posting of p-card transactions

OBJECTIVES FY 2018

- ◆ Prepare the CAFR in conformance with Generally Accepted Accounting Principles and GFOA financial reporting excellence criteria
- ◆ Maintain a system of internal controls with no material weaknesses
- ◆ Meet all processing and reporting deadlines for responsible areas
- ◆ Continue to provide Accounts Payable training to all newly hired administrative assistants and newly promoted supervisors or managers
- ◆ Continue to work with the Information Technology division in the implementation and conversion from EDEN to the new financial software system
- ◆ Shorten year-end accounts payable closing process
- ◆ Successfully complete the transition of the Accounting Manager's and Senior Accountant's job responsibilities within the division

BUDGET NOTES

During FY 2017, Payroll functions were transitioned from Human Resources to Accounting, including the transfer of three (3) FTEs, causing an increase in the Accounting personnel budget for FY 2018.

STRATEGIC INITIATIVES

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Number of material weaknesses in internal controls reported by the auditors	0	0	0	0
Percent of time processes and reports are completed by the required deadlines	100%	100%	100%	100%
% of invoices paid within 30-days	75.0%	73.6%	75.0%	80.0%

Accounting

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Accounting	9.00	9.00	9.00	12.00	12.00
Total Personnel	9.00	9.00	9.00	12.00	12.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Accounting	916,621	931,433	950,000	986,960	1,213,850
Total Expenses	\$ 916,621	\$ 931,433	\$ 950,000	\$ 986,960	\$ 1,213,850

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	786,861	802,596	810,020	857,030	1,068,870
Supplies & Contractual	129,760	128,837	139,980	129,930	144,980
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 916,621	\$ 931,433	\$ 950,000	\$ 986,960	\$ 1,213,850

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	27,736	25,373	19,000	19,000	19,000
Total Expenses	916,621	931,433	950,000	986,960	1,213,850
Net Operating Result	\$ (888,885)	\$ (906,060)	\$ (931,000)	\$ (967,960)	\$ (1,194,850)

PURPOSE STATEMENT

The Purchasing Division works with Gilbert departments to ensure that goods and services are procured in a timely and cost-effective manner that is compliant with the Gilbert Procurement Code and Federal and State statutes.

ACCOMPLISHMENTS FY 2017

- ◆ Achieved savings of \$300,000 based on spend analysis conducted on selected commodity purchases, rebidding existing contracts, and combining and placing existing purchases under cooperative contracts
- ◆ Completion of three (3) eLearning Purchasing Training Modules
- ◆ Completion of major revisions and updates to the Town Procurement Code in September 2016

OBJECTIVES FY 2018

- ◆ Achieve savings of \$200,000 based on spend analysis conducted on selected commodity purchases, rebidding existing contracts, and combining and placing existing purchases under cooperative contracts
- ◆ Complete revision and updates of Purchasing Manual to reflect Procurement Code Revisions approved by Council (September 2016) and three new eLearning Purchasing Training Modules
- ◆ Complete revision/updates to selected solicitation and contract templates

BUDGET NOTES

There are no significant changes to the Purchasing budget for FY 2018.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Savings achieved based on spend analysis	\$712,340	\$682,348	\$300,000	\$200,000

Purchasing

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Purchasing	5.00	7.00	7.00	7.00	7.00
Total Personnel	5.00	7.00	7.00	7.00	7.00
EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Purchasing	406,095	533,446	551,520	551,341	561,100
Total Expenses	\$ 406,095	\$ 533,446	\$ 551,520	\$ 551,341	\$ 561,100
EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	401,697	518,987	543,630	546,590	550,010
Supplies & Contractual	4,398	14,459	7,890	4,751	11,090
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 406,095	\$ 533,446	\$ 551,520	\$ 551,341	\$ 561,100
OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	90,511	92,826	100,000	177,000	175,000
Total Expenses	406,095	533,446	551,520	551,341	561,100
Net Operating Result	\$ (315,584)	\$ (440,620)	\$ (451,520)	\$ (374,341)	\$ (386,100)

PURPOSE STATEMENT

To promote voluntary tax compliance through systematic and comprehensive tax compliance programs designed to educate the community in a fair, equitable and cost-effective manner, while providing superior customer service to all of our customers.

ACCOMPLISHMENTS FY 2017

- ◆ Achieved 99% compliance rate from reviewed taxpayers
- ◆ Achieved 98% customer satisfaction
- ◆ Transaction Privilege Tax (TPT) Simplification: continued active role as pilot city for new Arizona Department of Revenue (AZDOR) processes
- ◆ Leader of statewide city-staffed taxpayer education seminars
- ◆ Instrumental in guiding the transition of self-collecting cities into the AZDOR tax administration system to the benefit of Gilbert taxpayers
- ◆ Developed enhanced tax data analysis & reporting system

OBJECTIVES FY 2018

- ◆ Achieve 95% taxpayer compliance
- ◆ Achieve 95% customer satisfaction
- ◆ Continue to play an active, statewide role in the TPT simplification implementation process to keep our customers up to date with the latest requirements
- ◆ Identify additional opportunities, and implement solutions, to assist our taxpayers with their AZDOR compliance requirements
- ◆ Continue to enhance and expand the capabilities of our tax data analysis & reporting system as AZDOR provides additional taxpayer information

BUDGET NOTES

In the FY 2018 budget, one (1) FTE, a Tax Compliance Analyst, was added, increasing the personnel budget. Minor increases in the supplies and contractual budget are related to one-time expenses associated with the new FTE.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
% of Reviewed Taxpayers brought into Compliance	94%	97%	99%	95%
Customer Satisfaction	98%	95%	98%	95%



Tax Compliance

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Tax Compliance	4.00	4.00	4.00	4.00	5.00
Total Personnel	4.00	4.00	4.00	4.00	5.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Tax Compliance	414,066	418,445	492,975	417,110	588,540
Total Expenses	\$ 414,066	\$ 418,445	\$ 492,975	\$ 417,110	\$ 588,540

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	401,230	405,162	448,540	381,220	544,760
Supplies & Contractual	12,836	13,283	44,435	35,890	43,780
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 414,066	\$ 418,445	\$ 492,975	\$ 417,110	\$ 588,540

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	419,393	157,120	-	-	-
Total Expenses	414,066	418,445	492,975	417,110	588,540
Net Operating Result	\$ 5,327	\$ (261,325)	\$ (492,975)	\$ (417,110)	\$ (588,540)

DEPARTMENT DESCRIPTION

The Municipal Court provides resolution to cases as mandated under the Arizona and United States constitutions.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the

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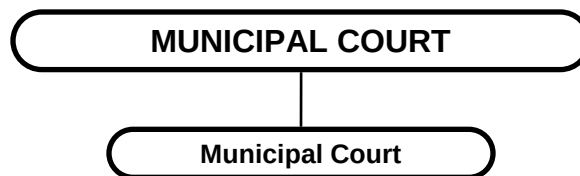
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ORGANIZATIONAL CHART





MUNICIPAL COURT

PERSONNEL BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Municipal Court	30.92	30.92	30.92	30.92	31.92
Total Personnel	30.92	30.92	30.92	30.92	31.92

EXPENSES BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Municipal Court	3,120,401	3,219,060	3,237,830	3,200,816	3,298,070
Total Expenses	\$ 3,120,401	\$ 3,219,060	\$ 3,237,830	\$ 3,200,816	\$ 3,298,070

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	2,723,879	2,803,491	2,810,710	2,780,810	2,870,730
Supplies & Contractual	396,522	415,569	427,120	420,006	427,340
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 3,120,401	\$ 3,219,060	\$ 3,237,830	\$ 3,200,816	\$ 3,298,070

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	258,841	322,993	233,000	348,000	338,000
Total Expenses	3,120,401	3,219,060	3,237,830	3,200,816	3,298,070
Net Operating Result	\$ (2,861,560)	\$ (2,896,067)	\$ (3,004,830)	\$ (2,852,816)	\$ (2,960,070)

PURPOSE STATEMENT

To resolve the cases filed in the court in a timely and just manner, consistent with the Constitutions of the United States and Arizona, Arizona State Law and local ordinances.

ACCOMPLISHMENTS FY 2017

- ◆ Expanded electronic filing to include all civil traffic complaints
- ◆ Launched the East Valley Veterans' Court with the assistance of our cohort courts and the Gilbert Prosecutor's Office
- ◆ Expanded use of OnBase to include distributing protective orders to the Gilbert Police Department electronically

OBJECTIVES FY 2018

- ◆ Expand electronic filing to include all complaints generated by the Police Department
- ◆ Enhance notifications using text messaging
- ◆ Implement appropriate best practices recommended by Arizona's Fairness and Justice Task Force including bail reform and judicial discretion concerning fines & fees
- ◆ Implement appropriate requirements prescribed by the Arizona Supreme Court to enhance the safety of personnel and patrons

BUDGET NOTES

In the FY 2018 budget, one (1) FTE, a Customer Service Supervisor was added, increasing the personnel budget. Minor increases in the supplies and contractual budget are related to one-time and ongoing expenses associated with the addition of the new FTE.

STRATEGIC INITIATIVES

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Percentage of active cases disposed within 90 days with a target of 55%	79%	70%	85%	85%
Maintain a case disposition rate of 1.00 or greater	0.99	0.98	1.00	1.00
Maintain a competitive cost per disposed case relative to benchmarked courts	\$111.86	\$114.51	\$117.00	\$118.00
Maintain higher revenue per case disposed rate relative to benchmarked courts	\$271.75	\$264.87	\$260.00	\$265.00



Municipal Court

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Municipal Court	30.92	30.92	30.92	30.92	31.92
Total Personnel	30.92	30.92	30.92	30.92	31.92

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Municipal Court	3,120,401	3,219,060	3,237,830	3,200,816	3,298,070
Total Expenses	\$ 3,120,401	\$ 3,219,060	\$ 3,237,830	\$ 3,200,816	\$ 3,298,070

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	2,723,879	2,803,491	2,810,710	2,780,810	2,870,730
Supplies & Contractual	396,522	415,569	427,120	420,006	427,340
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 3,120,401	\$ 3,219,060	\$ 3,237,830	\$ 3,200,816	\$ 3,298,070

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	258,841	322,993	233,000	348,000	338,000
Total Expenses	3,120,401	3,219,060	3,237,830	3,200,816	3,298,070
Net Operating Result	\$ (2,861,560)	\$ (2,896,067)	\$ (3,004,830)	\$ (2,852,816)	\$ (2,960,070)

DEPARTMENT DESCRIPTION

The Development Services Department is committed to developing and sustaining a community of excellence through exceptional customer service. The divisions in the Development Services Department guide land development to maintain community aesthetics as well as protect the health, safety and welfare of citizens. The individual divisions are: Administration, Planning Services, Transportation Planning, Development Engineering, Plan Review and Inspection, and Permits and Licensing.

Planning guides development through the General Plan and Town Ordinances. Transportation Planning provides effective transportation planning for all modes, short and long term. Development Engineering is responsible for engineering standards, technical reviews and ensuring the integrity of development and infrastructure. Plan Review and Inspection ensures compliance with codes and guidelines during review of construction documents, and ensures that the structures and systems are constructed by the developers in compliance with the approved plans and code. Permits and Licensing processes permit applications and licenses.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

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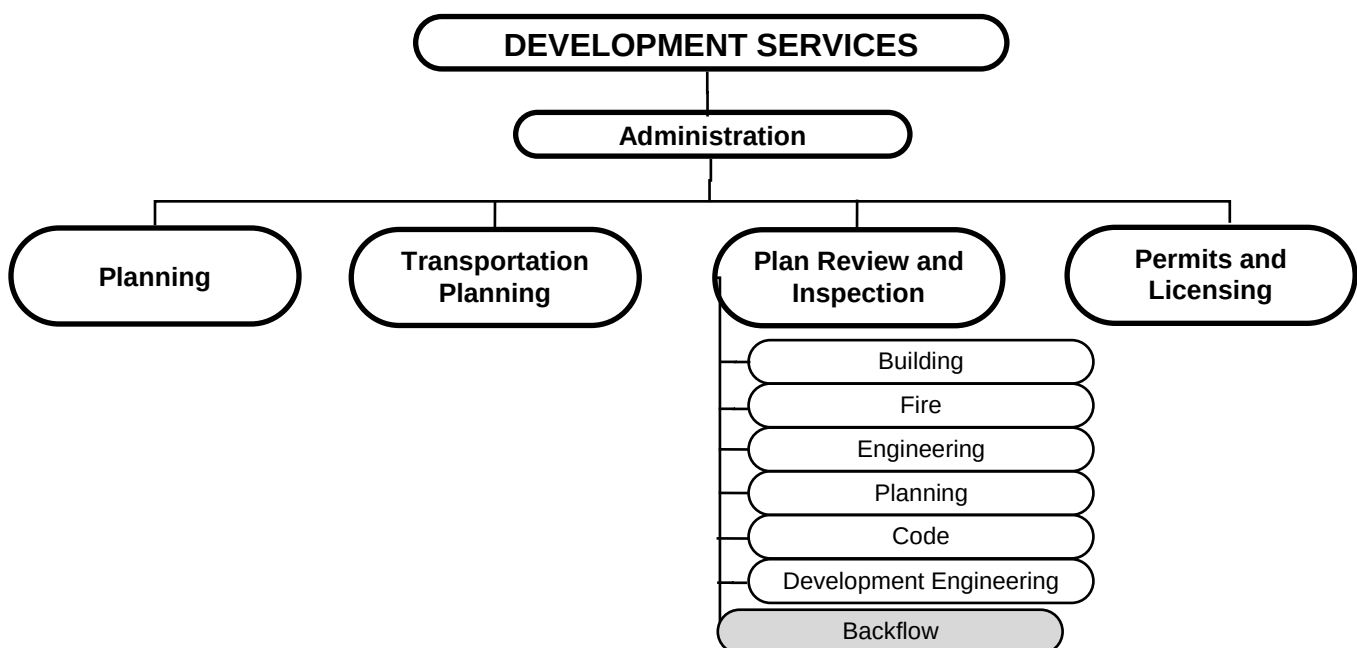
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DEVELOPMENT SERVICES

PERSONNEL BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	2.00	2.00	2.00	2.00	2.00
Permits and Licensing	5.50	6.50	6.50	6.50	6.50
Plan Review and Inspection	40.80	39.80	38.80	44.80	46.80
Planning Services	11.00	12.00	14.00	14.00	14.00
Transportation Planning	0.00	0.00	0.00	1.00	2.00
Total Personnel	59.30	60.30	61.30	68.30	71.30

EXPENSES BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	233,006	219,248	212,940	241,435	235,890
Permits and Licensing	613,962	638,081	697,160	518,300	705,050
Plan Review and Inspection	3,466,828	3,596,303	3,808,060	4,385,623	4,433,790
Planning Services	1,067,697	1,144,510	1,296,780	1,285,700	1,344,760
Transportation Planning	-	-	-	53,590	321,880
Total Expenses	\$ 5,381,493	\$ 5,598,142	\$ 6,014,940	\$ 6,484,648	\$ 7,041,370

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	4,966,687	5,089,844	5,522,170	5,702,830	6,333,000
Supplies & Contractual	414,806	508,298	488,770	777,818	652,370
Capital Outlay	-	-	4,000	4,000	56,000
Total Expenses	\$ 5,381,493	\$ 5,598,142	\$ 6,014,940	\$ 6,484,648	\$ 7,041,370

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	6,720,575	6,949,736	5,923,000	6,479,000	6,493,000
Total Expenses	5,381,493	5,598,142	6,014,940	6,484,648	7,041,370
Net Operating Result	\$ 1,339,082	\$ 1,351,594	\$ (91,940)	\$ (5,648)	\$ (548,370)

Permits and Licensing

PURPOSE STATEMENT

Permits and Licensing is responsible for providing accurate and timely service for business licenses, building/engineering permits and burglar alarm permitting functions with quality service.

ACCOMPLISHMENTS FY 2017

- ◆ Online forms continued to be created to provide additional customer service to customers and increase efficiency for staff; business License forms were specifically targeted this fiscal year
- ◆ The Energov system was successfully implemented with staff for the service of Permit and Business License customers
- ◆ A link for the customer service surveys are now included on all outgoing emails for the Customer Service Professionals resulting in an overall year-to-date score of 4.90 out of 5 with 5 being the highest

OBJECTIVES FY 2018

- ◆ Implement an online application process for Business Licensing
- ◆ Implement on-line payment processing for Permits and Business Licensing
- ◆ Partner with Tax Compliance to identify active businesses that have not applied for a business license or renewed their license
- ◆ Enhance cross-training to expand staff available to assist customers with permits, business licenses and burglar alarm registration

BUDGET NOTES

There were no significant changes to the Permits and Licensing budget in FY 2018, aside from minor increases for supplies and contractual expenses. The increase in supplies and contractual is largely driven by an increase in postage, software, and training expenses.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Answer incoming calls within the American Water Works Association industry standard of 58 seconds	0:56	0:40	0:45	0:45
Maintain the abandoned call rate below the American Water Works Association industry standard of 5.8%	6.0%	5.0%	4.0%	4.0%



Permits and Licensing

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Permits and Licensing	5.50	6.50	6.50	6.50	6.50
Total Personnel	5.50	6.50	6.50	6.50	6.50

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Permits and Licensing	613,962	638,081	697,160	518,300	705,050
Total Expenses	\$ 613,962	\$ 638,081	\$ 697,160	\$ 518,300	\$ 705,050

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	371,020	457,830	437,870	417,210	437,460
Supplies & Contractual	242,942	180,251	259,290	101,090	267,590
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 613,962	\$ 638,081	\$ 697,160	\$ 518,300	\$ 705,050

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	486,105	647,731	664,000	602,000	612,000
Total Expenses	613,962	638,081	697,160	518,300	705,050
Net Operating Result	\$ (127,857)	\$ 9,650	\$ (33,160)	\$ 83,700	\$ (93,050)

Plan Review and Inspection

PURPOSE STATEMENT

The Plan Review and Inspections Division ensures the safe and aesthetically desired environment within Gilbert by providing plan review and inspection services in the administration of Gilbert's adopted codes, ordinances, standards, regulations and guidelines related to construction, backflow prevention, signage, zoning and other Gilbert requirements.

ACCOMPLISHMENTS FY 2017

- ◆ Processed over 2,786 permit applications
- ◆ Processed over 494 commercial permits applications valuing \$131,629,708.52; 96 of which were large commercial projects
- ◆ Processed over 1,982 residential building permits; 28 custom homes and 891 standard homes
- ◆ Resolved 99% of Code Compliance cases without the need for legal action via citation or long form complaint
- ◆ Successfully completed The EnerGov Database Conversion for all Development Services Divisions

OBJECTIVES FY 2018

- ◆ Complete all plan reviews and requested inspections within established timeframes
- ◆ Respond to 100% of code compliance complaints received within one working day of receipt
- ◆ Review all Home Occupation business license requests within established guidelines
- ◆ Resolve 98% of the total number of code compliance cases without issuing citations or filing long form complaints

BUDGET NOTES

During FY2017, Council authorized two new FTE for Development Services: one (1) Senior Plans Examiner for Building and one (1) Plans Examiner for Fire. Also, during FY2017, Engineering Development transitioned from Public Works to Development Services. This transition resulted in the addition of three (3) FTE to Plan Review and Inspection. Another mid-year change, included the conversion of a Permit Technician from an LTA to an FTE. New FTE added in FY2018 include one (1) Building Inspector I and one (1) Engineering Inspector II. Significant increases in the personnel budget are being driven by the addition of eight (8) FTE from FY2017 to FY2018.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
% of building safety inspection requests completed within scheduled times	100%	100%	100%	100%
% of fire inspections completed within 48 hours of requests	100%	100%	100%	100%
% of Home Occupation business license reviews completed within established timeframes	100%	100%	100%	100%
% of code compliance complaints responded to within one working day of receipt	100%	100%	100%	100%
% of code compliance cases resolved without the issuance of citations or filing long form complaints	98%	99%	99%	98%



Plan Review and Inspection

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	2.00	1.00	1.00	1.00	1.00
Building	16.55	16.55	16.55	18.55	19.55
Fire	2.45	2.45	2.45	3.45	3.45
Engineering	8.95	8.95	8.95	8.95	9.95
Planning	3.05	3.05	3.05	3.05	3.05
Code	7.80	7.80	6.80	6.80	6.80
Engineering Development	0.00	0.00	0.00	3.00	3.00
Total Personnel	40.80	39.80	38.80	44.80	46.80

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	229,281	240,047	240,940	250,299	245,030
Building	1,344,654	1,610,436	1,509,590	1,443,160	1,648,340
Fire	194,150	178,015	238,540	659,202	356,110
Engineering	923,960	828,345	960,130	1,001,445	1,059,910
Planning	266,651	267,416	278,010	285,135	288,470
Code	508,132	472,044	580,850	499,692	537,710
Engineering Development	-	-	-	246,690	298,220
Total Expenses	\$ 3,466,828	\$ 3,596,303	\$ 3,808,060	\$ 4,385,623	\$ 4,433,790

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	3,347,889	3,331,451	3,639,590	3,785,120	4,179,900
Supplies & Contractual	118,939	264,852	164,470	596,503	197,890
Capital Outlay	-	-	4,000	4,000	56,000
Total Expenses	\$ 3,466,828	\$ 3,596,303	\$ 3,808,060	\$ 4,385,623	\$ 4,433,790

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	5,664,302	5,737,674	4,725,000	5,319,000	5,321,000
Total Expenses	3,466,828	3,596,303	3,808,060	4,385,623	4,433,790
Net Operating Result	\$ 2,197,474	\$ 2,141,371	\$ 916,940	\$ 933,377	\$ 887,210

PURPOSE STATEMENT

The mission of the Planning Services Division is to enhance the quality of life for our community by guiding development with proficiency and commitment.

ACCOMPLISHMENTS FY 2017

- ◆ Assisted Energov team with implementation of the new permitting system for Gilbert and went Live in February 2017
- ◆ Created new Development Review Board comprised of Planning Commission and Design Review Board
- ◆ Entitled development in Rivulon for Volvo and retail/office building
- ◆ Entitled Heritage District projects: Whiskey Row and OHSO Eatery and Brewery
- ◆ Updated sign code and adoption in summer 2017

OBJECTIVES FY 2018

- ◆ Kick-off process to request services for the 10 year update of the 2020 General Plan to be voted on by the residents in 2020
- ◆ Continue customer service program Taking Care of Small Business
- ◆ Continue to support targeted growth with Best in Class service on zoning and design review applications
- ◆ Continue implementation of Energov with additional training for key staff
- ◆ Continue to foster the 'Find a Way to Say Yes' (FAWTSY) philosophy as a way of doing business and recognize these efforts
- ◆ Amend Land Development Code to reflect current business practices and community desires

BUDGET NOTES

The FY 2018 Planning Services budget reflects minor increases in the personnel budget, mostly related to benefit changes. Increases to the supplies and contractual budget largely reflect increases for professional development.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
% of items continued due to ad errors	1%	1%	1%	1%
% of draft minutes completed within 72 hours	100%	100%	100%	100%
% of planning review comments returned on schedule	98%	98%	98%	98%
% of planning projects completed within established schedules	98%	98%	98%	98%



Planning Services

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Planning Services	11.00	12.00	14.00	14.00	14.00
Total Personnel	11.00	12.00	14.00	14.00	14.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Planning Services	1,067,697	1,144,510	1,296,780	1,285,700	1,344,760
Total Expenses	\$ 1,067,697	\$ 1,144,510	\$ 1,296,780	\$ 1,285,700	\$ 1,344,760

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	1,027,756	1,097,181	1,249,750	1,236,060	1,281,260
Supplies & Contractual	39,941	47,329	47,030	49,640	63,500
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 1,067,697	\$ 1,144,510	\$ 1,296,780	\$ 1,285,700	\$ 1,344,760

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	570,168	564,331	534,000	558,000	560,000
Total Expenses	1,067,697	1,144,510	1,296,780	1,285,700	1,344,760
Net Operating Result	\$ (497,529)	\$ (580,179)	\$ (762,780)	\$ (727,700)	\$ (784,760)

Transportation Planning

PURPOSE STATEMENT

The mission of the Transportation Planning Division is to provide effective transportation planning in ensuring that the Town's visions for all modes of transportation are planned appropriately in both the short and long-term.

ACCOMPLISHMENTS FY 2017

- ◆ Initiated the Multi-Modal Transportation Plan
- ◆ Initiated the American with Disabilities Transition Plan
- ◆ Successfully implemented a new Transportation Planning Division in Development Services

OBJECTIVES FY 2018

- ◆ Update the Transportation Master Plan
- ◆ Deliver a long-range transportation framework to be incorporated into the next Regional Transportation Plan (all modes)
- ◆ Implement an alternative paratransit option to managed Dial-A-Ride costs

BUDGET NOTES

During FY 2017, the Transportation Planning division was created. This included the transition of one (1) FTE from Public Works to Transportation Planning. In FY 2018, one (1) Transportation Planner was authorized. The addition of the Transportation Planner drives an increase in both the personnel and supplies and contractual budget; however, much of the expense in FY 2018 is related to the full operational impact of the Transportation Division. Since it was added mid-year in FY 2017, year-long operating expenses will not be realized until FY 2018.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Percent of transportation planning projects completed within established schedules	N/A	N/A	N/A	98%
Number of linear feet of public rights-of-way improved for ADA compliance	N/A	N/A	N/A	15,840
Percent of regional transportation funding reimbursement available (LTAF/ALCP)	N/A	N/A	N/A	100%



Transportation Planning

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Transportation Planning	0.00	0.00	0.00	1.00	2.00
Total Personnel	0.00	0.00	0.00	1.00	2.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Transportation Planning	-	-	-	53,590	321,880
Total Expenses	\$ -	\$ -	\$ -	\$ 53,590	\$ 321,880

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	-	-	-	53,590	220,030
Supplies & Contractual	-	-	-	-	101,850
Capital Outlay	-	-	-	-	-
Total Expenses	\$ -	\$ -	\$ -	\$ 53,590	\$ 321,880

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	-	-	-	-	-
Total Expenses	-	-	-	53,590	321,880
Net Operating Result	\$ -	\$ -	\$ -	\$ (53,590)	\$ (321,880)

BUSINESS UNIT DESCRIPTION

Engineering Services oversees traffic operations, traffic engineering and manages the Capital Improvement Program. Engineering also provides support for non-capital projects throughout the year.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

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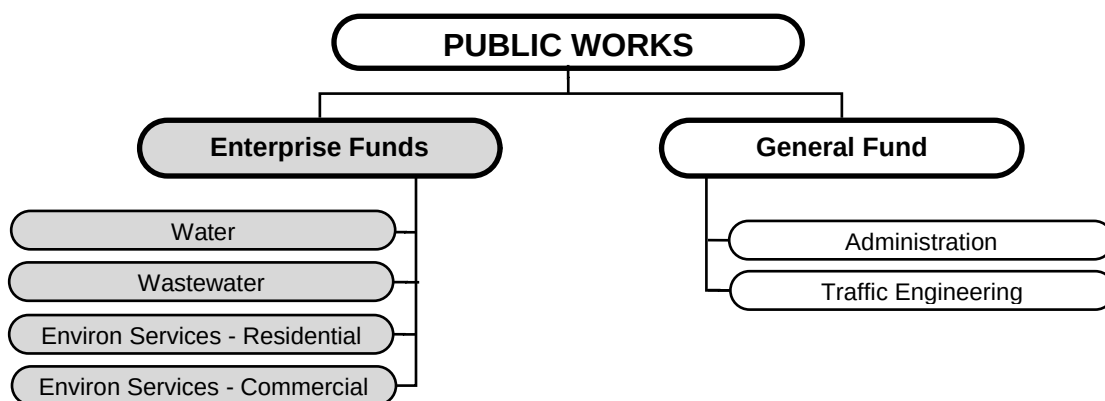


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PUBLIC WORKS

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	1.60	1.60	1.60	0.60	0.60
Development	2.00	2.00	2.00	0.00	0.00
Traffic	3.00	3.00	3.00	3.00	4.00
Total Personnel	6.60	6.60	6.60	3.60	4.60

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	148,795	170,440	375,480	304,870	130,630
Development	145,402	189,263	190,040	-	-
Traffic	381,478	239,682	485,430	484,540	447,620
Total Expenses	\$ 675,675	\$ 599,385	\$ 1,050,950	\$ 789,410	\$ 578,250

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	507,657	359,238	627,030	377,100	468,510
Supplies & Contractual	168,018	240,147	423,920	412,310	109,740
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 675,675	\$ 599,385	\$ 1,050,950	\$ 789,410	\$ 578,250

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	-	-	-	-	-
Total Expenses	675,675	599,385	1,050,950	789,410	578,250
Net Operating Result	\$ (675,675)	\$ (599,385)	\$ (1,050,950)	\$ (789,410)	\$ (578,250)

PURPOSE STATEMENT

Engineering Services strives to provide timely and excellent customer service in all we do. We promote safe and efficient public infrastructure improvements while working to minimize the short and long term maintenance demands. We work with residents, businesses, outside agencies and other Town departments/divisions to deliver on the Town's commitment to Best in Class for the Town's public infrastructure to all of our resident and visitors.

ACCOMPLISHMENTS FY 2017

- ◆ Kicked off construction of the Santan Vista Water Treatment Plant 24 million gallon per day expansion
- ◆ Construction of improvements to the intersection of Cooper and Guadalupe Roads began in the second quarter of FY 2017 and will conclude in FY 2018
- ◆ Completed the Master Plan for Parking in the Heritage District and site was selected for construction of a new five level parking structure
- ◆ Road reconstruction projects on Baseline and Elliot Roads were completed
- ◆ Completed the middle segment of the Heritage Trail along the Consolidated Canal
- ◆ Commissioned the 195th operating traffic signal in Gilbert
- ◆ Converted the intersection of Higley and Chandler Heights Road to a leading left hand turn operation with a flashing yellow arrow; resulting in a drastic reduction in left hand turn collisions
- ◆ Completion of LED street light standards developed

OBJECTIVES FY 2018

- ◆ Develop and refine Standard Operating Procedures and tools for managing and documenting capital improvement projects
- ◆ Refine the GIS tools for sharing public works infrastructure construction impacts with residents and Town departments
- ◆ Complete the Design Concept Report for Service Traffic Interchange at Lindsay Road and the State Route 202
- ◆ Negotiate a guaranteed maximum price for the Phase III Expansion at the Greenfield Water Reclamation Plant and initiate construction
- ◆ Initiate construction of a new parking structure in the Heritage District
- ◆ Convert operation of left turn signals in Gilbert to be generally a leading left indicator to be consistent with our region
- ◆ Construct a wastewater lift station on Fiesta Blvd to serve the businesses located in the northwest corner of Gilbert
- ◆ Review of Right-of-Way policy
- ◆ Review/update of Gilbert Standards, Specifications and Details

BUDGET NOTES

In FY 2017 Development Engineering was re-organized under Development Services, thus accounting for the overall reduction in the personnel and supplies and contractual budget. One FTE is approved for FY 2018 for Traffic Engineering.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Percentage of Citizen Contacts responded to within 24 hours	90%	90%	85%	90%
# of left turn safety enhancement projects implemented	N/A	N/A	1	2



Engineering Services

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	1.60	1.60	1.60	0.60	0.60
Development	2.00	2.00	2.00	0.00	0.00
Traffic	3.00	3.00	3.00	3.00	4.00
Total Personnel	6.60	6.60	6.60	3.60	4.60

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	148,795	170,440	375,480	304,870	130,630
Development	145,402	189,263	190,040	-	-
Traffic	381,478	239,682	485,430	484,540	447,620
Total Expenses	\$ 675,675	\$ 599,385	\$ 1,050,950	\$ 789,410	\$ 578,250

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	507,657	359,238	627,030	377,100	468,510
Supplies & Contractual	168,018	240,147	423,920	412,310	109,740
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 675,675	\$ 599,385	\$ 1,050,950	\$ 789,410	\$ 578,250

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	-	-	-	-	-
Total Expenses	675,675	599,385	1,050,950	789,410	578,250
Net Operating Result	\$ (675,675)	\$ (599,385)	\$ (1,050,950)	\$ (789,410)	\$ (578,250)

DEPARTMENT DESCRIPTION

The members of the Gilbert Police Department are committed to serving the citizens of Gilbert, its business community, and its visitors in a professional, proactive, and community-oriented manner. Our success is measured by the working relationships we maintain with our citizens, our businesses and our visitors, and the safety and security the community experiences. Our mission is to provide the community of Gilbert with a professional service organization that effectively and uniformly enforces the law and provides citizen assistance. We are dedicated to the advancement of the community policing philosophy in partnership with the community to serve its needs in a professional, efficient, and effective manner.

STRATEGIC INITIATIVES

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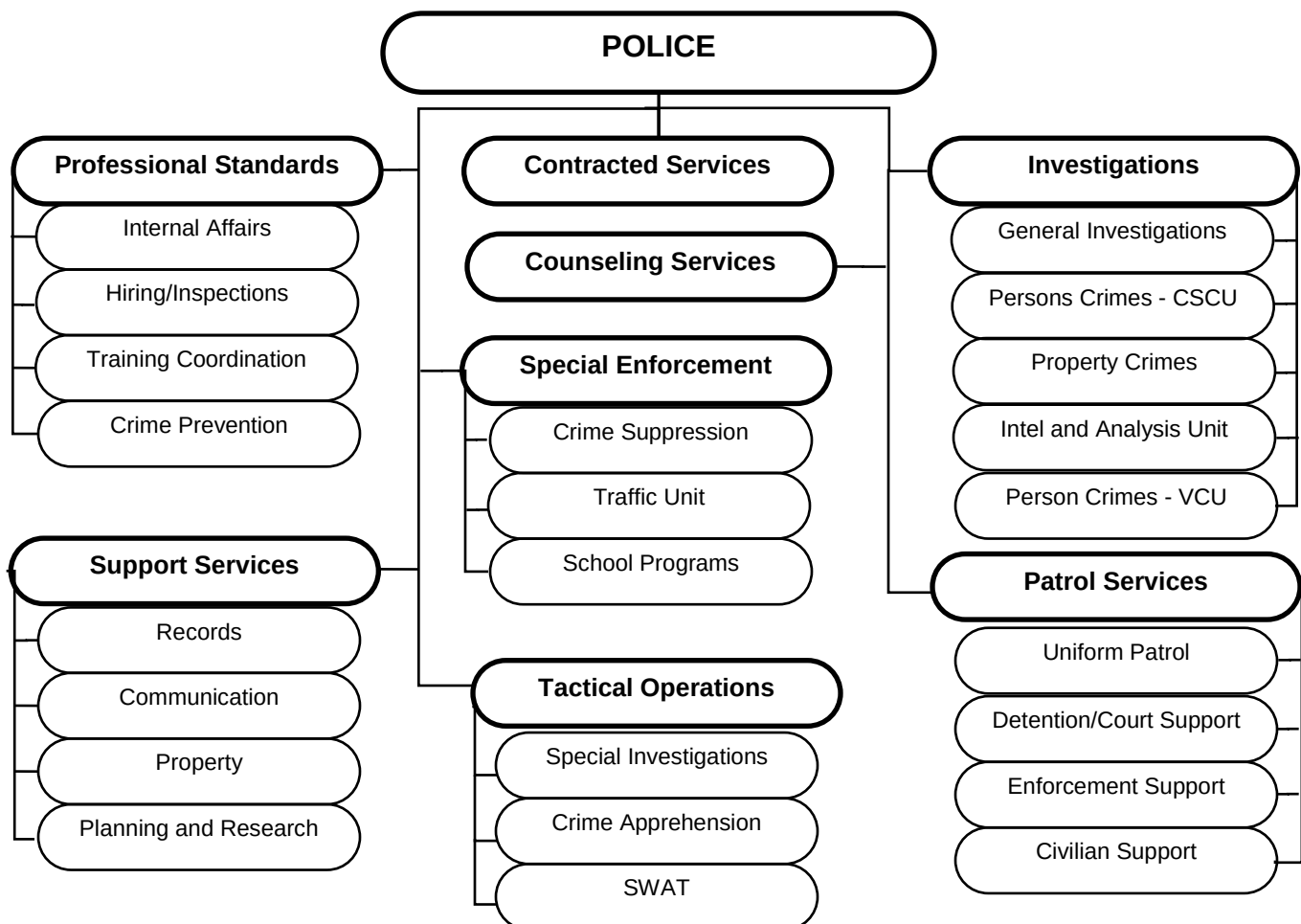
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PERSONNEL BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	4.50	4.50	4.50	4.00	4.00
Contracted Services	0.00	0.00	0.00	0.00	0.00
Professional Standards	17.00	17.00	18.00	17.50	18.50
Patrol Services	159.50	161.50	170.50	170.50	180.00
Support Services	64.50	64.50	64.50	65.50	67.50
Counseling Services	8.50	8.50	8.50	8.50	8.50
Investigations	40.00	43.00	45.00	45.00	47.00
Special Enforcement	44.00	42.00	42.00	42.00	44.00
Tactical Operations	12.00	12.00	12.00	12.00	12.00
Total Sworn	228.00	230.00	242.00	242.00	256.00
Total Civilian	122.00	123.00	123.00	123.00	125.50
Total Personnel	350.00	353.00	365.00	365.00	381.50

EXPENSES BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	686,327	695,531	2,348,540	8,916,430	3,108,280
Contracted Services	1,598,419	1,409,727	1,726,000	1,694,000	1,557,000
Professional Standards	1,671,540	1,590,596	1,766,180	1,666,400	1,927,840
Patrol Services	18,832,864	19,513,273	21,326,250	21,956,064	24,145,500
Support Services	4,963,497	5,274,031	5,552,960	5,190,444	5,533,000
Counseling Services	747,497	824,074	877,520	786,470	902,530
Investigations	5,722,888	6,098,897	6,714,090	6,675,875	7,809,430
Special Enforcement	5,050,540	5,438,957	5,687,560	5,620,780	6,568,410
Tactical Operations	1,950,585	1,804,730	1,994,210	1,889,055	2,199,120
Total Expenses	\$ 41,224,157	\$ 42,649,816	\$ 47,993,310	\$ 54,395,518	\$ 53,751,110

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	35,840,219	37,537,171	41,853,900	48,490,530	47,129,470
Supplies & Contractual	5,287,646	4,932,871	5,894,910	5,653,473	6,206,910
Capital Outlay	96,292	179,774	244,500	251,515	414,730
Total Expenses	\$ 41,224,157	\$ 42,649,816	\$ 47,993,310	\$ 54,395,518	\$ 53,751,110

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	3,887,639	3,859,615	3,451,000	3,399,000	3,403,000
Total Expenses	41,224,157	42,649,816	47,993,310	54,395,518	53,751,110
Net Operating Result	\$(37,336,518)	\$(38,790,201)	\$(44,542,310)	\$(50,996,518)	\$(50,348,110)

PURPOSE STATEMENT

The Town of Gilbert has entered into two separate intergovernmental agreements (IGA) with Maricopa County: Animal Control and Incarceration. Animal Control promotes and protects health, safety, and welfare of pets and people. The incarceration agreement funds detainee booking fees and housing fees for pre-trial misdemeanor offenses and misdemeanants.

ACCOMPLISHMENTS FY 2017

- ◆ Execute IGA with Arizona Humane Society for services not filled by Maricopa County Animal Control
- ◆ Renewed animal control and sheltering services through Maricopa County IGA
- ◆ Continued operation of the Unified Holding Facility (G-CUHF) project in conjunction with the Chandler Police Department and opened the fully operational facility for short-term holds; longer-term holds will continue with the county

OBJECTIVES FY 2018

- ◆ Continue to provide animal control and sheltering services through Maricopa County IGA

BUDGET NOTES

Incarceration booking rates for the County increased to \$325.65 for FY 2018 from \$306.84 in FY 2017 (6.1% increase), while housing rates increased to \$101.72 for FY 2018 from \$90.37 in FY 2017 (12.6% increase). Despite the increases in the County housing and booking rates, the Gilbert-Chandler Unified Holding Facility (G-CUHF) has reduced the number of detainees in County facilities, resulting in a reduction in County incarceration costs and a decrease in the supplies and contractual budget.

The IGA with the Humane Society is budgeted in Investigations to assist with incidents involving animals.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Calls for Animal Control Services	264	219	240	245
Cost per Call – Animal Control	\$ 545.33	\$ 657.38	\$ 599.86	\$587.62
Cost per Capita – Animal Control	\$ 0.60	\$ 0.59	\$0.59	\$0.65
Daily Inmate Housing Rates (County)	\$ 81.85	\$ 85.49	\$90.37	\$101.72
Cost per Capita – Incarceration (County)	\$ 6.68	\$ 5.64	\$6.07	\$5.77

Contracted Services

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Animal Control	0.00	0.00	0.00	0.00	0.00
Incarceration	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Animal Control	143,966	143,966	145,000	144,000	157,000
Incarceration	1,454,453	1,265,761	1,581,000	1,550,000	1,400,000
Total Expenses	\$ 1,598,419	\$ 1,409,727	\$ 1,726,000	\$ 1,694,000	\$ 1,557,000

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	-	-	-	-	-
Supplies & Contractual	1,598,419	1,409,727	1,726,000	1,694,000	1,557,000
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 1,598,419	\$ 1,409,727	\$ 1,726,000	\$ 1,694,000	\$ 1,557,000

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	778,957	705,627	630,000	630,000	630,000
Total Expenses	1,598,419	1,409,727	1,726,000	1,694,000	1,557,000
Net Operating Result	\$ (819,462)	\$ (704,100)	\$ (1,096,000)	\$ (1,064,000)	\$ (927,000)

Professional Standards

PURPOSE STATEMENT

The Gilbert Police Department Office of Professional Standards oversees internal affairs, recruiting, hiring, training, public information, crime prevention and volunteer program; emphasizing the maintenance of professional police standards and open lines of communication in the furtherance of the department mission.

ACCOMPLISHMENTS FY 2017

- ◆ Quarterly property room inspection of accounts and records of all monies, drugs, and firearms were conducted to verify their correctness. Quarterly inspections for 2016 reported 100% compliance
- ◆ Monthly claims audit was performed to ensure that collisions, property damage, property losses and police actions which give rise to a claim have been properly reported and documented
- ◆ GPD volunteers provided 8,852 hours of service and provided 53 police department tours for about 636 citizens and children
- ◆ Giving Back: Organized and maintained participation in community and fundraising events to provide for 120 needy Gilbert families
- ◆ Conducted policy compliance inspections in each section of the police department resulting in policy and procedure updates
- ◆ Increased recruitment efforts to include both

civilian and sworn applicants; website was improved to attract more applicants

- ◆ Hosted quarterly Police-Community Partnership meetings with several community and civil action groups

OBJECTIVES FY 2018

- ◆ Maintain all allotted officer and civilian positions approved by Town Council
- ◆ Complete 50% of total internal investigations within 90-days of the initiation of a formal investigation
- ◆ Maintain community relations projects to further positive relationships with citizens and community action groups
- ◆ Increase the footprint of the recruiting program
- ◆ Restructure the Office of Professional Standards to reallocate Public Affairs, Training, Hiring & Recruiting Units to Special Operations Division. The Office of Professional Standards will be comprised of Internal Affairs and Policy/Compliance

BUDGET NOTES

The FY 2018 budget includes the addition of one (1) Civilian Investigator to assist with business license investigations and Police's multi-year staffing plan. Increases in supplies and contractual expenses largely relate to hiring and onboarding costs for all new Police FTE, which includes the necessary supplies and training.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
% of total investigations completed within 90-days	73%	62%	23%	75%
% of total investigations completed and routed within 90-days	55%	23%	30%	50%
Actual number of officers and civilians hired including over-hires	29	30	30	24
% of new authorized positions filled	94%	100%	100%	100%
Number of public contacts by Crime Prevention Unit	4,700,000	4,800,000	4,800,000	5,000,000



Professional Standards

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Internal Affairs	4.00	4.00	4.00	4.00	5.00
Hiring/Inspections	5.00	5.00	6.00	6.50	6.50
Alarm Management	1.00	0.00	0.00	0.00	0.00
Training & Program Coord	4.00	5.00	5.00	4.00	4.00
Crime Prevention	3.00	3.00	3.00	3.00	3.00
Total Sworn	4.00	4.00	4.00	4.00	5.00
Total Civilian	13.00	13.00	14.00	13.50	13.50
Total Personnel	17.00	17.00	18.00	17.50	18.50

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Internal Affairs	506,057	545,278	532,560	608,365	687,210
Hiring/Inspections	430,139	462,883	564,330	450,310	562,030
Alarm Management	70,201	-	-	-	-
Training & Program Coord	419,720	388,425	441,240	453,965	473,320
Crime Prevention	245,423	194,010	228,050	153,760	205,280
Total Expenses	\$ 1,671,540	\$ 1,590,596	\$ 1,766,180	\$ 1,666,400	\$ 1,927,840

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	1,451,313	1,356,634	1,514,400	1,406,580	1,626,010
Supplies & Contractual	220,227	233,962	251,780	259,820	301,830
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 1,671,540	\$ 1,590,596	\$ 1,766,180	\$ 1,666,400	\$ 1,927,840

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	144,110	-	-	-	-
Total Expenses	1,671,540	1,590,596	1,766,180	1,666,400	1,927,840
Net Operating Result	\$ (1,527,430)	\$ (1,590,596)	\$ (1,766,180)	\$ (1,666,400)	\$ (1,927,840)

PURPOSE STATEMENT

The Patrol Services Division provides the first response to both emergency and non-emergency calls for service including, in-progress crimes, traffic collisions, and reports of felony and misdemeanor crimes. Additional services include search and rescue, community policing, proactive intelligence-based patrolling, fielding public safety concerns, providing field training for new officers, and traffic enforcement.

ACCOMPLISHMENTS FY 2017

- ◆ Maintained patrol zone staffing:
Central District – two zones/six beats;
San Tan District – two zones/five beats
- ◆ Participated in Data-Driven Approaches to Crime and Traffic Safety (DDACTS) III in cooperation with the Special Operations Division
- ◆ Maintained the Town of Gilbert as the second safest city in the U.S. for cities over 200,000 residents based on FBI statistics
- ◆ Full implementation of body worn cameras in patrol

OBJECTIVES FY 2018

- ◆ Expand the number of overall Patrol coverage to include two additional squads servicing high call volume areas, in the center of Town
- ◆ Continue DDACTS model in areas where it supports the Special Operations Division towards the goal of crime and collision reduction in the appropriate, yet to be determined area
- ◆ Improve the variety of call type exposure for new Officers In Training (OIT's) by staffing the aforementioned two new additional squads with Field Training Officers (FTO's)
- ◆ Maintain Town of Gilbert as the second safest city in the U.S. for cities over 200,000 residents

BUDGET NOTES

The FY 2018 Patrol budget includes the addition of eight (8) new police officers, one (1) commander, and 0.5 FTE for an administrative assistant. The additional sworn positions require patrol vehicles (2 officers per vehicle), uniforms, training, and other necessary equipment. Other increases are related to the Officer Cell Phone project; outfitting officers with mobile devices. Decreases in the Detention/Court Support budget are driven by a reduction in the overtime budget for FY 2018.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Crimes committed per 1,000 population	15.4	14.7	15.5	15.2
Number of felony arrests	2,030	1,789	1,950	1,960
Number of misdemeanor arrests	6,819	6,174	6,300	6,400
Dispatched Calls for Service	64,574	68,606	71,000	75,000
Officer initiated Calls for Service	108,225	112,444	114,000	116,000



Patrol Services

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Uniform Patrol	133.50	135.50	145.50	145.50	155.00
Detention/Court Support	8.00	8.00	8.00	9.00	9.00
Enforcement Support	12.00	12.00	13.00	12.00	12.00
Civilian Support	6.00	6.00	4.00	4.00	4.00
Total Sworn	133.00	135.00	145.00	145.00	154.00
Total Civilian	26.50	26.50	25.50	25.50	26.00
Total Personnel	159.50	161.50	170.50	170.50	180.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Uniform Patrol	16,900,722	17,518,025	19,254,460	20,085,524	22,237,620
Detention/Court Support	691,831	784,492	900,240	798,640	760,690
Enforcement Support	813,345	809,371	834,910	819,070	835,900
Civilian Support	426,966	401,385	336,640	252,830	311,290
Total Expenses	\$ 18,832,864	\$ 19,513,273	\$ 21,326,250	\$ 21,956,064	\$ 24,145,500

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	17,194,946	18,173,231	19,542,510	20,193,060	22,172,770
Supplies & Contractual	1,542,986	1,331,691	1,539,240	1,511,604	1,724,350
Capital Outlay	94,932	8,351	244,500	251,400	248,380
Total Expenses	\$ 18,832,864	\$ 19,513,273	\$ 21,326,250	\$ 21,956,064	\$ 24,145,500

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	938,173	894,009	843,000	861,000	828,000
Total Expenses	18,832,864	19,513,273	21,326,250	21,956,064	24,145,500
Net Operating Result	\$(17,894,691)	\$(18,619,264)	\$(20,483,250)	\$(21,095,064)	\$(23,317,500)

PURPOSE STATEMENT

The Support Services Division is responsible for providing all necessary logistical and police strategic support for the police department and other Town of Gilbert departments. Support Services personnel provide support through their roles in the 911 Communications Dispatch Center, Central Records, Property and Evidence, Planning and Research and Youth and Adult Resources.

ACCOMPLISHMENTS FY 2017

- ◆ The Communications Dispatch Center handled 201,397 incoming calls including 58,519 911 calls as well as 56,972 outgoing calls; and answered 93% of 911 calls within 10 seconds
- ◆ Central Records and Property continued with the digitization of paper records; the project is now 45% complete; 2,047 information requests, 23,480 police incident reports, and 21,904 citations were processed
- ◆ Phase II of the e-citation program was completed, which converted paper citations into digital format for efficient delivery to municipal court
- ◆ The implementation of digital redaction and delivery of records to client base
- ◆ Impounded 24,643 items for secure storage. Enhanced internal chain of custody procedures and workflows

- ◆ Planning and Research completed the FY 2018 zero-based budget and updated the Police Department five-year Staffing Plan through FY 2022

OBJECTIVES FY 2018

- ◆ Communications will continue to fill vacant positions and maintain 90% or greater success rate for answering 911 lines within ten (10) seconds and non-emergency phone lines within thirty (30) seconds
- ◆ Central Records and Property will transfer criminal warrant work to Central Records from Communications; continue the digitization of paper records/documents for archiving; expand the use of electronic records request and document delivery to client base; enhance internal disposal procedures for final item disposition; and develop a firearms specialist role among to streamline and enhance services
- ◆ Planning and Research will implement the 2nd generation body worn camera program - full hardware replacement and refine and develop the five-year Staffing Plan

BUDGET NOTES

The FY 2018 budget increases reflect the addition of two (2) Records Clerks, increasing personnel expenses. Other increases result from additional funding allocated for hiring and recruitment. Decreases in the Communication budget are being driven by changes to compensation and benefits; no FTE added except in the Records division.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Time between emergency call received to dispatching an officer	25 seconds	23 seconds	23 seconds	23 seconds
Success rate answering 911 calls within 10-seconds	93.1%	92.3%	93.0%	93.0%
Success rate answer Non-Emergency 911 calls within 30-seconds	99.7%	99.6%	99.7%	99.6%



Support Services

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	2.00	2.00	2.00	2.00	2.00
Records	16.00	16.00	16.00	17.00	19.00
Communication	37.50	37.50	37.50	37.50	37.50
Property	7.00	7.00	7.00	7.00	7.00
Planning and Research	2.00	2.00	2.00	2.00	2.00
Total Sworn	0.00	0.00	0.00	0.00	0.00
Total Civilian	64.50	64.50	64.50	65.50	67.50
Total Personnel	64.50	64.50	64.50	65.50	67.50

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	384,075	364,714	452,440	457,230	443,230
Records	855,808	1,061,027	1,091,870	998,630	1,215,480
Communication	2,945,937	3,063,773	3,198,700	2,989,079	3,074,630
Property	608,500	612,450	635,100	560,195	608,100
Planning and Research	169,177	172,067	174,850	185,310	191,560
Total Expenses	\$ 4,963,497	\$ 5,274,031	\$ 5,552,960	\$ 5,190,444	\$ 5,533,000

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	4,522,067	4,866,835	5,050,920	4,733,360	5,022,150
Supplies & Contractual	441,430	407,196	502,040	457,084	510,850
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 4,963,497	\$ 5,274,031	\$ 5,552,960	\$ 5,190,444	\$ 5,533,000

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	43,112	33,545	33,000	33,000	30,000
Total Expenses	4,963,497	5,274,031	5,552,960	5,190,444	5,533,000
Net Operating Result	\$ (4,920,385)	\$ (5,240,486)	\$ (5,519,960)	\$ (5,157,444)	\$ (5,503,000)

PURPOSE STATEMENT

Gilbert Youth and Adult Resources (GYAR) provides a comprehensive counseling program to Gilbert residents referred by the Gilbert Police Department, Gilbert Municipal Court, or Gilbert Fire Rescue Department in order to improve quality of life, assist victims of crime, and reduce offender recidivism. Services provided include DUI screening and referral, youth diversion programs, adult court programs, domestic violence screening and referral, young adult drug/alcohol assessment/counseling, victim assistance, crisis intervention and information and referrals.

ACCOMPLISHMENTS FY 2017

- ◆ Implement a Veteran's Court program with Gilbert Municipal Court Veterans in collaboration with the East Valley initiative
- ◆ Provided 4200+ clients with GYAR services
- ◆ Provided 12 community youth diversion classes, 12 adolescent life fundamentals classes, and 12 adolescent drug and alcohol classes
- ◆ Conducted court ordered counseling services within 30-days of court's order
- ◆ Recidivism rate for domestic violence clients <3%; recidivism rate for juvenile status offenders <1%
- ◆ Reviewed 615 danger assessments submitted and responded to 344 (56%) of intimate partner domestic violence high-risk cases within a 48-hour window

- ◆ Implemented Crisis Intervention Teams (CIT) program to provide an innovative model of policing when working with mentally ill/substance using suspects

OBJECTIVES FY 2018

- ◆ Provide 4200+ clients with GYAR services
- ◆ Maintain and enhance Veterans court
- ◆ Develop and implement counseling software program
- ◆ Conduct court ordered counseling services within 30-days of court's order
- ◆ Maintain a recidivism rate of less than 5% on domestic violence offenses
- ◆ Conduct danger assessments on intimate partner domestic violence cases – to identify those cases where early contact with domestic violence victims is prudent
- ◆ Grow CIT program to provide an innovative model of policing when working with mentally ill/substance using suspects. CIT include coordinating extensive Police Mental Health Training including adding a modified CIT to dispatch and/or detention staff

BUDGET NOTES

There are no significant changes to Counseling Services in FY 2018. Changes to personnel expenditures reflect changes in compensation and benefits; no FTE added.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Victims Offered Services	875	1,000	975	900
Total number of Veterans served in Veterans Court	N/A	N/A	36	70
# of staff offered CIT training	N/A	N/A	24	40
Total clients served	3,900	4,200	4,300	4,300



Counseling Services

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Counseling Services	8.50	8.50	8.50	8.50	8.50
Total Personnel	8.50	8.50	8.50	8.50	8.50

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Counseling Services	747,497	824,074	877,520	786,470	902,530
Total Expenses	\$ 747,497	\$ 824,074	\$ 877,520	\$ 786,470	\$ 902,530

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	729,022	807,829	855,260	762,660	875,860
Supplies & Contractual	18,475	16,245	22,260	23,810	26,670
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 747,497	\$ 824,074	\$ 877,520	\$ 786,470	\$ 902,530

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	352,027	334,206	315,000	315,000	315,000
Total Expenses	747,497	824,074	877,520	786,470	902,530
Net Operating Result	\$ (395,470)	\$ (489,868)	\$ (562,520)	\$ (471,470)	\$ (587,530)

PURPOSE STATEMENT

The Gilbert Police Department Investigations Section is dedicated to conducting timely and thorough investigations leading to successful prosecution and justice for victims. Comprised of the Violent Crimes Unit, Child/Sex Crimes Unit, Property Crimes Unit and Intelligence Unit, the Criminal Investigations Section investigates complex felony crimes such as: homicide, aggravated assault, sexual assault, child abuse/endangerment, robbery, burglary, theft, fraud and organized retail theft.

ACCOMPLISHMENTS FY 2017

- ◆ Exceeded national average for clearance rates for violent crimes
- ◆ Exceeded national average for clearance rates for property crimes
- ◆ Transitioned three allocated positions from the patrol division to establish the Family Violence/DV Unit in CID
- ◆ Transitioned two allocated Crime Scene Technician positions from the Patrol Division to the Criminal Investigations Division
- ◆ Filled two previously vacant detective positions in the Child/Sex Crimes Unit and Property Crimes Unit
- ◆ Established a partnership with the Maricopa County Attorney's Office and the Mesa Police Department Forensic Services to send all sex assault kits for examination

◆ OBJECTIVES FY 2018

- ◆ Maintain or exceed a department clearance rate which is higher than the national average for crimes of violence
- ◆ Maintain or exceed a department clearance rate that is higher than the national average for property crimes
- ◆ Maintain or exceed clearance rates on crimes of violence compared to previous year
- ◆ Maintain or exceed clearance rates on property offenses compared to previous year

BUDGET NOTES

In the FY 2018 budget, one (1) detective for Person Crimes – CSCU, and one (1) detective for Property Crimes was added. The detective positions and the affiliated vehicle, uniform, and protective equipment expenses have driven increases in the personnel budgets. Funding for a crime lab feasibility study has increased supplies and contractual expenses in Investigations. Other supply and contractual increases are related to one-time expenses for forensic software and surveillance equipment in the Intel and Analysis budget.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Clearance rate – Violent Crimes	61.1%	62.0%	62.0%	62.0%
Clearance rate – Property Crimes	25.4%	25.5%	25.5%	25.5%
Total number of cases	896	1,062	1,012	1,050
Total number of arrests/complaints	205	250	298	300
Total number of cases inactivated	304	282	265	270
Percentage of cases inactivated	33.9%	26.5%	26.2%	26.2%



Investigations

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
General Investigations	4.00	4.00	4.00	4.00	4.00
Persons Crimes - CSCU	10.00	11.00	11.00	11.00	12.00
Persons Crimes - VCU	7.00	7.00	7.00	6.00	6.00
Property Crimes	10.00	11.00	11.00	11.00	12.00
Intel and Analysis Unit	9.00	10.00	10.00	11.00	11.00
Crime Scene Unit	0.00	0.00	2.00	2.00	2.00
Total Sworn	32.00	34.00	36.00	36.00	38.00
Total Civilian	8.00	9.00	9.00	9.00	9.00
Total Personnel	40.00	43.00	45.00	45.00	47.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
General Investigations	1,167,749	674,579	680,710	746,375	928,700
Persons Crimes - CSCU	1,173,057	1,251,672	1,467,820	1,426,955	1,698,050
Persons Crimes - VCU	1,026,284	1,067,332	995,800	942,400	1,112,990
Property Crimes	1,337,831	1,306,008	1,494,570	1,490,920	1,822,460
Intel and Analysis Unit	1,017,967	1,132,321	1,341,310	1,346,650	1,469,030
Crime Scene Unit	-	666,985	733,880	722,575	778,200
Total Expenses	\$ 5,722,888	\$ 6,098,897	\$ 6,714,090	\$ 6,675,875	\$ 7,809,430

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	4,922,707	5,094,914	5,657,710	5,662,580	6,524,210
Supplies & Contractual	800,181	882,009	1,056,380	1,013,295	1,218,220
Capital Outlay	-	121,974	-	-	67,000
Total Expenses	\$ 5,722,888	\$ 6,098,897	\$ 6,714,090	\$ 6,675,875	\$ 7,809,430

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	9,253	6,436	-	-	-
Total Expenses	5,722,888	6,098,897	6,714,090	6,675,875	7,809,430
Net Operating Result	\$ (5,713,635)	\$ (6,092,461)	\$ (6,714,090)	\$ (6,675,875)	\$ (7,809,430)

PURPOSE STATEMENT

The Special Enforcement section provides support and addresses problem areas and crime trends through the use of data, research and specialized equipment. It is comprised of Crime Suppression Team, School Resource Officers (SRO), Day and Night Traffic Teams, Traffic Investigations Unit, K-9 Officers as well as the Civilian Patrol Technicians (CPT).

ACCOMPLISHMENTS FY 2017

- ◆ Successfully added two Family Violence Officers and one Family Violence/K9/Crime Scene Unit Sergeant
- ◆ Completed Data-Driven Approaches to Crime and Traffic Safety (DDACTS) III program, meeting two of three programs
- ◆ Worked jointly with other agencies (city, state and federal) to apprehend violent offenders
- ◆ Participated in numerous multi-agency DUI task forces
- ◆ Initiated latent fingerprint program. Crime scene tech enrolled and attending latent print comparison academy with anticipated completion in FY 2016 3rd quarter
- ◆ Crime Scene/Latent Fingerprinting removed from Special Enforcement and placed in Criminal Investigations Division as part of a reorganization plan

OBJECTIVES FY 2018

- ◆ Maintain school resource officer staffing in all public high schools located in the Town of Gilbert and two at large units to provide coverage to junior high and elementary schools
- ◆ Maintain school resource officer staffing in all public high schools located in the Town of Gilbert and two at large units to provide coverage to Junior High and Elementary schools
- ◆ Maintain or reduce traffic collision rates based upon collisions per thousand population
- ◆ Maintain or reduce alcohol/drug related traffic collision rates based upon alcohol/drug related collisions per thousand population
- ◆ Expand the capacity of our Crime Scene Unit to include a latent print analysis and comparison program

BUDGET NOTES

For the FY 2018 budget, two (2) Domestic Violence officers have been added to Crime Suppression. This includes vehicle, uniform, and protective equipment expenses. Training for K-9 units, the Crime Suppression Team, and School Resource Officers have also been budgeted. An increased need for overtime, standby, and callout expenses in Crime Suppression and Traffic have resulted in an increase to the personnel budget as well.

STRATEGIC INITIATIVES

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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Number of DUI arrests	1,611	1,496	1,500	1,600
Alcohol related collisions per 1,000 residents	0.66	0.63	0.66	0.64
Traffic contacts	50,293	58,000	63,000	65,000
Collisions per 1,000 residents	13.0	13.5	14.5	13.4



Special Enforcement

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Crime Suppression	14.00	14.00	14.00	14.00	16.00
Traffic Unit	18.00	18.00	18.00	18.00	18.00
School Programs	12.00	10.00	10.00	10.00	10.00
Total Sworn	44.00	42.00	42.00	42.00	44.00
Total Civilian	0.00	0.00	0.00	0.00	0.00
Total Personnel	44.00	42.00	42.00	42.00	44.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Crime Suppression	1,491,450	1,815,106	1,888,550	1,879,235	2,413,530
Traffic Unit	2,434,969	2,490,142	2,590,150	2,518,475	2,818,260
School Programs	1,124,121	1,133,709	1,208,860	1,223,070	1,336,620
Total Expenses	\$ 5,050,540	\$ 5,438,957	\$ 5,687,560	\$ 5,620,780	\$ 6,568,410

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	4,753,513	5,091,951	5,322,870	5,338,150	6,051,780
Supplies & Contractual	295,667	297,557	364,690	282,515	417,280
Capital Outlay	1,360	49,449	-	115	99,350
Total Expenses	\$ 5,050,540	\$ 5,438,957	\$ 5,687,560	\$ 5,620,780	\$ 6,568,410

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	1,622,007	1,875,451	1,630,000	1,560,000	1,600,000
Total Expenses	5,050,540	5,438,957	5,687,560	5,620,780	6,568,410
Net Operating Result	\$ (3,428,533)	\$ (3,563,506)	\$ (4,057,560)	\$ (4,060,780)	\$ (4,968,410)

PURPOSE STATEMENT

The Gilbert Police Department Tactical Operations Section is comprised of three units: SWAT, Special Investigations, and Criminal Apprehension. SWAT provides tactical support to other police department units and assists with executing high-risk warrants, barricaded suspects, hostage situations or any incident in which there is increased danger to the public. The Criminal Apprehension Team (CAT) provides direct support to other Investigations units and apprehends wanted felons. The Special Investigations Team (SIT) works to suppress organized crime, narcotics trafficking and vice. All CAT members are trained SWAT members.

ACCOMPLISHMENTS FY 2017

- ◆ Replaced eight expiring SCBA packs for the SWAT team
- ◆ Successfully resolved all tactical operations without injury or loss of life to officers or innocent persons, and without injury or loss of life to suspects caused by SWAT
- ◆ Implemented a state of the art recordable camera system on SWAT personnel vehicle that allows viewing capability
- ◆ RICO funds were used to convert a warehouse for SIT investigations that allowed SIT and CAT to apprehend high level drug dealers and seize illegal drugs

- ◆ SIT detectives seized a large amount of narcotics and over \$350,000 in racketeering funds
- ◆ Created a new training module related to Active Shooter/Hostile Event response that will be instructed by CAT and SWAT

OBJECTIVES FY 2018

- ◆ Provide one unit training day per month for Entry Team, Precision Rifle Operators, Tactical Negotiations Team, Breachers, and Tactical Equipment Operators
- ◆ Provide one four hour block of firearms training/month for Entry and Precision Rifle Operators
- ◆ Provide one additional 4 hour block of sniper training to Precision Rifle Operators
- ◆ Provide basic SWAT School to new unit members
- ◆ Provide specialized tactical medicine to all new SWAT paramedics
- ◆ Provide SCBA School to new unit members

BUDGET NOTES

FY 2018 budget increases are related to maintenance costs from the SWAT training facility and overtime and call-out needs. Increases in the personnel budgets are largely related to step and range movements for sworn officers; no FTE added.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Total Special Investigations team cases	180	112	150	180
% of special operations members trained in knowledge, skills, and abilities	100%	100%	100%	100%
Number of special operations members completing the course of instruction	31	31	28	31
Number of tactical operations	16	15	10	12
Annual training hours per SWAT Officer	260	260	260	260



Tactical Operations

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
SWAT	0.00	0.00	0.00	0.00	0.00
Crime Apprehension	6.00	6.00	6.00	6.00	6.00
Special Investigations	6.00	6.00	6.00	6.00	6.00
Total Sworn	12.00	12.00	12.00	12.00	12.00
Total Civilian	0.00	0.00	0.00	0.00	0.00
Total Personnel	12.00	12.00	12.00	12.00	12.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
SWAT	291,389	250,608	272,370	246,535	300,120
Crime Apprehension	807,402	795,099	837,230	784,600	906,400
Special Investigations	851,794	759,023	884,610	857,920	992,600
Total Expenses	\$ 1,950,585	\$ 1,804,730	\$ 1,994,210	\$ 1,889,055	\$ 2,199,120

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	1,635,195	1,512,106	1,636,250	1,542,910	1,830,910
Supplies & Contractual	315,390	292,624	357,960	346,145	368,210
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 1,950,585	\$ 1,804,730	\$ 1,994,210	\$ 1,889,055	\$ 2,199,120

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	-	10,341	-	-	-
Total Expenses	1,950,585	1,804,730	1,994,210	1,889,055	2,199,120
Net Operating Result	\$ (1,950,585)	\$ (1,794,389)	\$ (1,994,210)	\$ (1,889,055)	\$ (2,199,120)

DEPARTMENT DESCRIPTION

The Gilbert Fire and Rescue Department provides unconditional protection against natural and man-made crises through community education, fire code compliance, emergency management, fire suppression, rescue, and emergency medical services.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

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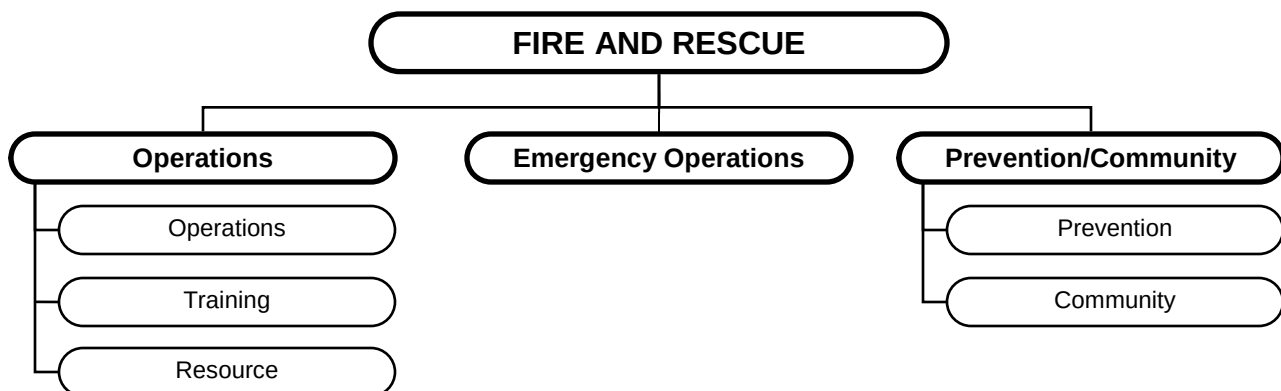
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FIRE AND RESCUE

PERSONNEL BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	6.00	4.00	4.00	4.00	5.00
Organizational Performance	0.00	2.00	2.00	0.00	0.00
Operations	184.00	185.00	192.00	194.00	200.00
Prevention/Community	10.00	11.00	11.00	11.00	11.00
Emergency Operations	1.00	1.00	1.00	1.00	1.00
Total Personnel	201.00	203.00	210.00	210.00	217.00

EXPENSES BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	721,193	688,055	1,056,550	2,562,852	1,647,770
Organizational Performance	4,278	452,487	316,130	377,760	-
Operations	23,423,747	25,526,446	27,031,530	28,133,584	30,491,800
Prevention/Community	1,064,752	1,319,630	1,299,990	1,291,716	1,346,970
Emergency Operations	204,832	151,441	156,030	160,604	155,340
Total Expenses	\$ 25,418,802	\$ 28,138,059	\$ 29,860,230	\$ 32,526,516	\$ 33,641,880

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	22,184,860	23,879,209	25,991,420	28,697,040	29,409,570
Supplies & Contractual	3,233,942	4,168,275	3,478,090	3,495,311	4,232,310
Capital Outlay	-	90,575	390,720	334,165	-
Total Expenses	\$ 25,418,802	\$ 28,138,059	\$ 29,860,230	\$ 32,526,516	\$ 33,641,880

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	1,572,650	1,656,951	1,690,000	1,764,000	1,854,000
Total Expenses	25,418,802	28,138,059	29,860,230	32,526,516	33,641,880
Net Operating Result	\$(23,846,152)	\$(26,481,108)	\$(28,170,230)	\$(30,762,516)	\$(31,787,880)

PURPOSE STATEMENT

The Fire and Rescue Operations Division is dedicated to protecting the lives and property of our citizens and those who visit Gilbert. We will strive to provide emergency services that meet or exceed national and local standards while maximizing the use of available resources.

ACCOMPLISHMENTS FY 2017

- ◆ Maintained a sub four-minute response time average to emergency incidents
- ◆ Completed the purchase and took delivery of two pumper trucks
- ◆ Completed the purchase and outfitting of two rescue ambulances that allows Gilbert to meet the conditions of its Arizona Department of Health Services, Certificate of Necessity
- ◆ Implemented a Low Acuity Pilot response model within the community
- ◆ Completed the design of Fire Station #9
- ◆ Completed mandatory training for operational personnel
- ◆ In cooperation with the Gilbert Police Department, initiated Active Shooter/Hostile Event response training for all operational personnel

OBJECTIVES FY 2018

- ◆ Maintain a sub four-minute response time average to emergency incidents
- ◆ To complete purchase and take delivery of a new Fire Pumper, Ladder, and Utility Vehicle
- ◆ Begin construction of Fire Station #9
- ◆ Complete Low Acuity Pilot and provide analysis of program performance against defined program objectives
- ◆ Complete the ASHE training program for all operational personnel
- ◆ Implement Health Insurance Portability and Accountability Act (HIPAA) requirements for data storage and transmission

BUDGET NOTES

Included in the FY 2018 budget are three Captains and three Engineers to staff the new Fire Station #9. These six employees combined with the six added in FY 2017 will fully staff the station. One time purchases include, but are not limited to, ballistic protection equipment and replacement of 26 thermal imaging cameras. The Fire Department completed a zero base budget for FY 2018.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Average response time from apparatus en route to on scene (travel time in minutes : seconds)	3:57	3:55	3:51	3:55
Average time from dispatch to fire unit en route (turnout time in minutes : seconds)	1:04	1:02	1:24	1:20
Training hours per operations employee	265	270	247	250
Structure fires per 1,000 population	0.22	0.29	0.32	0.35

Operations

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Training	5.00	5.00	5.00	5.00	5.00
Operations	179.00	175.00	182.00	184.00	190.00
Resource	0.00	5.00	5.00	5.00	5.00
Total Personnel	184.00	185.00	192.00	194.00	200.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Training	681,118	792,530	817,580	780,630	812,570
Operations	22,736,678	22,414,762	23,888,070	24,826,847	26,859,930
Resource	5,951	2,319,154	2,325,880	2,526,107	2,819,300
Total Expenses	\$ 23,423,747	\$ 25,526,446	\$ 27,031,530	\$ 28,133,584	\$ 30,491,800

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	20,357,052	21,634,352	23,356,160	24,473,250	26,428,970
Supplies & Contractual	3,066,695	3,851,488	3,284,650	3,326,169	4,062,830
Capital Outlay	-	40,606	390,720	334,165	-
Total Expenses	\$ 23,423,747	\$ 25,526,446	\$ 27,031,530	\$ 28,133,584	\$ 30,491,800

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	1,469,206	1,537,624	1,607,000	1,699,000	1,779,000
Total Expenses	23,423,747	25,526,446	27,031,530	28,133,584	30,491,800
Net Operating Result	\$(21,954,541)	\$(23,988,822)	\$(25,424,530)	\$(26,434,584)	\$(28,712,800)

PURPOSE STATEMENT

The Prevention and Community Divisions focus on making our community a safe place to live, visit, and work by embracing fire prevention principles through fire plan review, fire code compliance, fire investigation, and community interaction and education.

ACCOMPLISHMENTS FY 2017

- ◆ Completed annual fire inspection of all high hazard occupancies within the Town of Gilbert, with Fire Operations conducting annual safety surveys on all low hazard occupancies
- ◆ Completed two Community Emergency Response Team classes to Gilbert citizens
- ◆ Provided various life safety programs addressing smoke detectors, drowning prevention, car seat safety, bicycle helmet safety, and school talks
- ◆ Conducted Back to School and Holiday Toy drives for local needy families
- ◆ Created centralized electronic data collection system to capture community interactions and public safety training events
- ◆ Purchased and outfitted a new Community Assistance support vehicle

OBJECTIVES FY 2018

- ◆ Provide two Community Emergency Response Team classes to Gilbert citizens
- ◆ Enhance online digital resources available to the public through updates of department website and social media tools
- ◆ Provide various life safety programs addressing smoke detectors, drowning prevention, car seat safety, bicycle helmet safety, and school talks
- ◆ Conduct Back to School and Holiday Toy drives for local needy families
- ◆ Begin evaluation of the commercial occupancy inspection program in order to improve efficiency

BUDGET NOTES

The Fire Department completed a zero base budget for FY 2018. As a result of the zero base budget, there are no significant changes to the Prevention/Community budget. No additional staffing was requested.

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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
% of total commercial occupancies inspected	82%	84%	100%	100%
Arson fires per 1,000 population	0.04	0.04	0.03	0.04
Public education contacts per 1,000 population	72	75	75	80
Total volunteer participation hours	20,835	21,000	18,268	19,181



Prevention/Community

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Prevention	6.00	7.00	7.00	7.00	7.00
Community	4.00	4.00	4.00	4.00	4.00
Total Personnel	10.00	11.00	11.00	11.00	11.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Prevention	615,324	730,878	742,170	764,777	798,140
Community	449,428	588,752	557,820	526,939	548,830
Total Expenses	\$ 1,064,752	\$ 1,319,630	\$ 1,299,990	\$ 1,291,716	\$ 1,346,970

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	991,657	1,164,615	1,183,470	1,202,150	1,241,440
Supplies & Contractual	73,095	105,046	116,520	89,566	105,530
Capital Outlay	-	49,969	-	-	-
Total Expenses	\$ 1,064,752	\$ 1,319,630	\$ 1,299,990	\$ 1,291,716	\$ 1,346,970

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	91,887	96,230	73,000	65,000	75,000
Total Expenses	1,064,752	1,319,630	1,299,990	1,291,716	1,346,970
Net Operating Result	\$ (972,865)	\$ (1,223,400)	\$ (1,226,990)	\$ (1,226,716)	\$ (1,271,970)

PARKS AND RECREATION

DEPARTMENT DESCRIPTION

The Parks and Recreation Department provides opportunities for the citizens to develop skills, learn, exercise, grow, compete, and to accomplish and enjoy a wide-range of leisure pursuits. The Department activities include park and recreation services, programs, activities, and facilities for the community. Department programs include Aquatics, Adult Sports, Special Events, Riparian Programs, Concerts in the Parks, Youth Sports, and Adaptive Recreation Programming. Contracted concession services are offered at various park and facility sites, including Freestone Railroad and Rip City Batting Cages at Freestone Park. The department works closely with the Parks, Recreation and Library Services Advisory Board, and the Human Relations Commission.

Major facilities and park area resources maintained and managed by the department include: the Freestone Recreation Center, McQueen Park Activity Center, Gilbert Community Center, Page Park Center, meeting rooms at the Southeast Regional Library, Freestone Park, Crossroads Park, McQueen Park, Nichols Park, Discovery Park, Cosmo Park, Zanjero Park, Riparian Preserve, Gilbert Soccer Complex, Water Tower Park, 11 neighborhood parks, and four swimming pools. Additional recreation and municipal areas maintained by the department include 11 parkway improvement districts, the trail system, Civic Center Complex and the South Area Service Center grounds. The department also oversees Facilities Maintenance and library contracts.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

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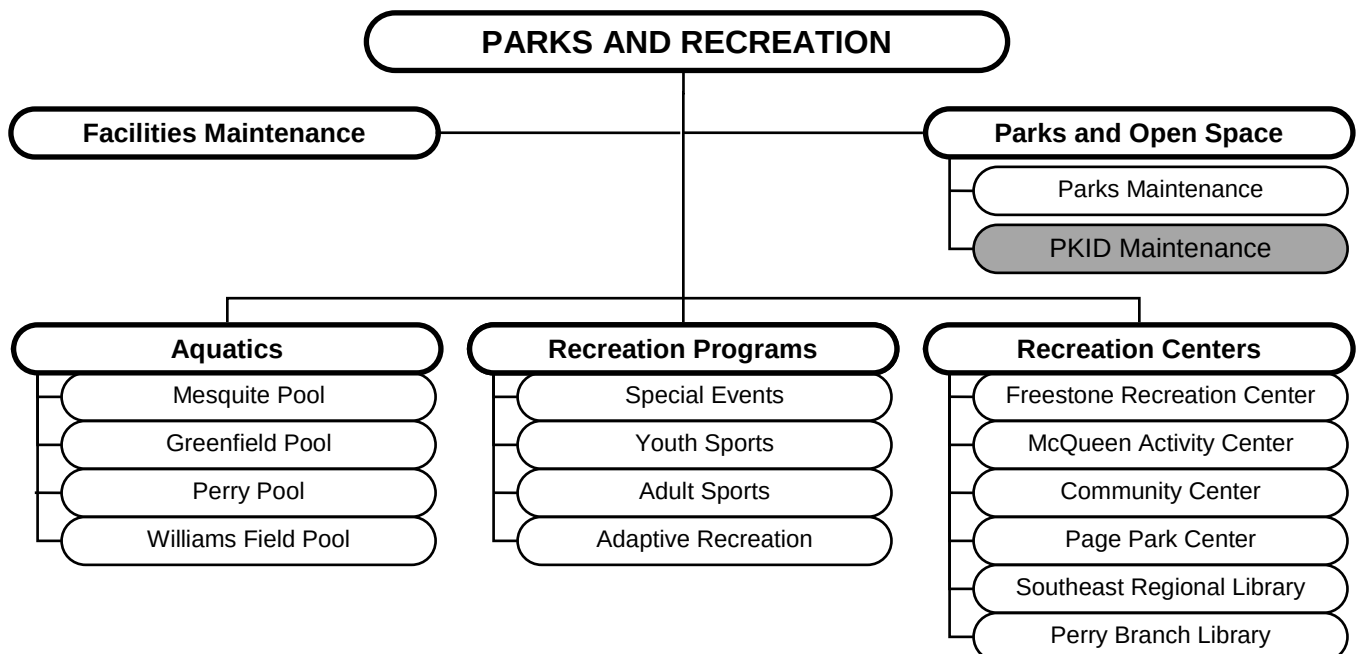
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PARKS AND RECREATION

PERSONNEL BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	9.99	10.58	10.58	10.58	10.58
Facilities Maintenance	11.00	12.00	12.00	12.00	12.48
Parks and Open Space	31.88	35.71	35.71	35.09	37.31
Aquatics	17.98	17.78	17.78	17.78	17.78
Recreation Centers	38.54	39.81	40.12	40.12	40.12
Recreation Programs	6.82	6.82	6.95	6.95	6.95
Total Personnel	116.21	122.70	123.14	122.52	125.22

EXPENSES BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	1,155,371	1,272,845	1,174,120	1,102,550	1,189,270
Facilities Maintenance	2,944,416	3,117,865	3,293,270	3,390,589	4,569,220
Parks and Open Space	4,408,213	4,983,010	5,111,610	5,310,451	5,428,720
Aquatics	901,463	863,648	1,021,880	989,440	1,023,210
Recreation Centers	5,856,893	5,853,661	6,274,180	6,282,970	6,551,460
Recreation Programs	960,949	965,473	1,031,990	979,300	1,108,180
Total Expenses	\$ 16,227,305	\$ 17,056,502	\$ 17,907,050	\$ 18,055,300	\$ 19,870,060

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	6,297,692	6,782,494	7,186,110	7,119,790	7,300,350
Supplies & Contractual	9,898,892	10,209,180	10,696,940	10,912,510	12,010,310
Capital Outlay	30,721	64,828	24,000	23,000	559,400
Total Expenses	\$ 16,227,305	\$ 17,056,502	\$ 17,907,050	\$ 18,055,300	\$ 19,870,060

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	3,483,893	3,710,014	3,223,000	3,597,500	3,494,500
Total Expenses	16,227,305	17,056,502	17,907,050	18,055,300	19,870,060
Net Operating Result	\$(12,743,412)	\$(13,346,488)	\$(14,684,050)	\$(14,457,800)	\$(16,375,560)

Facilities Maintenance

PURPOSE STATEMENT

To maintain and repair assigned facilities and associated systems and equipment in proper working order for the safety and effective use of facilities and to respond to facility maintenance and repair needs of customers.

ACCOMPLISHMENTS FY 2017

- ◆ Replaced one cooling tower at Public Safety building
- ◆ Replaced two air conditioning units at the Heritage Annex building
- ◆ Replace the lobby furniture in the police lobby in Public Safety building
- ◆ Add a backup A/C to the Public Safety building 911 area
- ◆ Conducted a facility assessment on Town buildings by an outside vendor

OBJECTIVES FY 2018

- ◆ Replace the cooling fan coils in the Council Chamber with quiet unit and change the duct work on units that were installed in 1992

- ◆ Replace the cooling tower at Municipal Center II
- ◆ Replace fifteen A/C units at Public Works
- ◆ Replace eleven swamp coolers at Public Works
- ◆ Replace one cooling tower at Public Safety building
- ◆ Replace four gate operators at Public Safety building
- ◆ Perform roof repair for the Public Safety building to extend the life an additional five years

BUDGET NOTES

Part time staffing equivalent to .48 FTE was added at the University Building. All personnel and contractual expenses for the University Building are one-time expenses in FY 2018. Staff will reevaluate these expenditures for FY 2019. The adopted budget for Facilities includes approximately \$1,000,000 in one-time contractual expenditures and \$399,400 in one-time capital expenditures.

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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Cost per square foot – Municipal Center I (51,050 square feet)	\$9.62	\$8.65	\$9.16	\$10.84
Cost per square foot – Public Works (33,000 square feet)	\$3.50	\$8.69	\$3.96	\$8.99
Cost per square foot – Municipal Center II (51,500 square feet)	\$3.07	\$3.64	\$3.42	\$4.32
Cost per square foot – Public Safety building (178,000 square feet)	\$5.41	\$5.74	\$6.50	\$6.98
Cost per square foot – South Area Service Center (86,000 square feet)	\$2.36	\$2.53	\$2.39	\$2.50
Cost per square foot – Radio Maintenance Facility (7,580 square feet)	\$1.52	\$3.89	\$2.35	\$2.47
Number of Emergency Call-outs	17	25	57	60



Facilities Maintenance

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Facilities Maintenance	11.00	12.00	12.00	12.00	12.48
Total Personnel	11.00	12.00	12.00	12.00	12.48
EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Facilities Maintenance	974,407	909,432	1,108,090	1,057,822	1,025,600
Municipal Center	490,931	441,684	435,490	467,519	553,390
Public Works Facility	115,431	286,822	143,780	130,837	296,780
Municipal Office II	158,319	187,229	189,520	175,879	222,700
Public Safety Center	963,490	1,021,794	1,139,900	1,157,727	1,241,570
South Area Service Center	202,646	217,500	215,370	205,370	215,370
Heritage Annex	27,659	23,891	42,380	42,380	30,980
Traffic Center/Radio Facility	11,533	29,513	18,740	17,815	291,740
University Building	-	-	-	135,240	691,090
Total Expenses	\$ 2,944,416	\$ 3,117,865	\$ 3,293,270	\$ 3,390,589	\$ 4,569,220
EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	819,239	816,604	932,230	892,350	968,430
Supplies & Contractual	2,094,456	2,268,474	2,361,040	2,498,239	3,201,390
Capital Outlay	30,721	32,787	-	-	399,400
Total Expenses	\$ 2,944,416	\$ 3,117,865	\$ 3,293,270	\$ 3,390,589	\$ 4,569,220
OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	229,224	234,600	228,000	251,000	260,500
Total Expenses	2,944,416	3,117,865	3,293,270	3,390,589	4,569,220
Net Operating Result	\$ (2,715,192)	\$ (2,883,265)	\$ (3,065,270)	\$ (3,139,589)	\$ (4,308,720)

PURPOSE STATEMENT

To provide clean, safe and well-maintained parks, trails and open space areas for the residents of Gilbert and visiting patrons. Amenities include baseball and softball fields, multi-purpose play areas, playgrounds, sport courts (volleyball, tennis, basketball), a skate park, dog parks, lakes, trails and picnic areas.

ACCOMPLISHMENTS FY 2017

- ◆ Ballfields at Freestone Park laser leveled
- ◆ Renovated recirculation system at Cosmo Lake
- ◆ Renovated aeration system at Water Ranch Lake
- ◆ Upgrades made to Circle G tennis court
- ◆ Completed improvements to Heritage Trail north of Warner Road
- ◆ Installed fencing around cactus garden at Riparian Preserve
- ◆ Completed installation of new landscape on Crossroads Park access road
- ◆ Made improvement to the Riparian ethnobotanical garden by installing wood fencing to better protect the plants
- ◆ All picnic tables and benches throughout the Riparian Preserve were re-painted by an Eagle Scout
- ◆ Completed 28 field trips serving over 1800 school-aged children

- ◆ Offered two new pre-school programs as well as school break and summer
- ◆ Offered a new Jr. Ranger Program with 15 participants in the first program year

OBJECTIVES FY 2018

- ◆ Install new irrigation controllers in 25% of park locations
- ◆ Complete repairs to Freestone Park lake pumps and aeration systems
- ◆ Complete ADA assessment for parks and recreation facilities
- ◆ Complete renovation to trail along southeast perimeter of Freestone Park
- ◆ Resurface Discovery Park parking lot
- ◆ Begin design process for new regional park
- ◆ Offer camps at the Riparian for the entire summer session

BUDGET NOTES

Two part-time Park Rangers and one Grounds Maintenance Worker have been added in FY 2018. Major one-time expenditures include \$85,000 to convert 1.5 acres of turf to low water use desert xeriscape, \$40,000 for a marquee sign at Crossroads Park, and \$106,000 for two vehicles for new vehicles and equipment.

STRATEGIC INITIATIVES

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Ramada rentals	897	1,036	1,050	1,050
Sport court rentals	2,037	1,936	1,950	2,025
Riparian revenue generated	\$19,321	\$34,887	\$22,000	\$26,000



Parks and Open Space

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Parks and Open Space	31.88	35.71	35.71	35.09	37.31
Total Personnel	31.88	35.71	35.71	35.09	37.31

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Parks and Open Space	4,408,213	4,983,010	5,111,610	5,310,451	5,428,720
Total Expenses	\$ 4,408,213	\$ 4,983,010	\$ 5,111,610	\$ 5,310,451	\$ 5,428,720

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	1,820,251	2,175,400	2,240,710	2,317,180	2,303,050
Supplies & Contractual	2,587,962	2,775,569	2,846,900	2,970,271	2,965,670
Capital Outlay	-	32,041	24,000	23,000	160,000
Total Expenses	\$ 4,408,213	\$ 4,983,010	\$ 5,111,610	\$ 5,310,451	\$ 5,428,720

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	658,305	680,478	568,000	668,500	486,000
Total Expenses	4,408,213	4,983,010	5,111,610	5,310,451	5,428,720
Net Operating Result	\$ (3,749,908)	\$ (4,302,532)	\$ (4,543,610)	\$ (4,641,951)	\$ (4,942,720)

PURPOSE STATEMENT

To provide a variety of aquatics programs for the community to include public swimming lessons, swim team, dive team, Guardstart programs, special events, and pool rentals. The aquatics programs contribute to community livability by providing important spring and summer activities for youth and adults of our community.

ACCOMPLISHMENTS FY 2017

- ◆ Completed the transition to Active.net software registration for the aquatics program, including now utilizing point-of-sale systems at the pools for registration and revenue handling
- ◆ Provided aquatics maintenance services as required by our IGA's to maintain the pools for the Gilbert, Higley, and Chandler school districts for their program use
- ◆ Offseason maintenance on the Williams Field and Perry pool decks has refurbished the decking system and will increase its lifespan
- ◆ Hosted 6,798 youths and adults through our swim lesson program in 2016; this program serves all ages and abilities, is GAP eligible, and includes specialized classes such as Paddleboard yoga, diving, and special needs swim lessons

- ◆ Increased rental opportunities for private group rentals at Mesquite Pool, including ramada rentals for birthday parties during public swimming hours

OBJECTIVES FY 2018

- ◆ Continue to refine Long Range Infrastructure Plan asset inventory program developed for pool infrastructure and equipment budget forecasts
- ◆ Increase social media marketing with assistance from communications division. Utilize all social media avenues possible to increase program awareness and participation
- ◆ Continue to implement optimization strategies to increase revenues and decrease expenditures on an annual basis
- ◆ Work with our IGA partners to maintain excellent and safe facilities for the benefit of our residents and school students
- ◆ Implement Optimization strategies to Refine the use of Active.net software and utilize the new software to enhance communication with program participants

BUDGET NOTES

There were no significant changes to the FY 2018 Aquatics budget.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Attendance at recreation swim	32,301	30,652	33,000	34,000
Number of specialty aquatics classes	50 classes	65 classes	75 classes	75 classes
Number of programs at Greenfield Pool	18	18	24	28

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Gilbert Pool	0.00	0.00	0.00	0.00	0.00
Mesquite Pool	5.13	5.05	5.05	5.05	5.05
Greenfield Pool	4.25	4.22	4.22	4.22	4.22
Perry Pool	4.19	4.14	4.14	4.14	4.14
Williams Field Pool	4.41	4.37	4.37	4.37	4.37
Total Personnel	17.98	17.78	17.78	17.78	17.78

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Gilbert Pool	24,954	-	-	-	-
Mesquite Pool	263,892	245,898	281,520	260,810	285,450
Greenfield Pool	229,580	258,113	240,300	236,970	265,360
Perry Pool	177,952	179,176	253,720	251,530	243,040
Williams Field Pool	205,085	180,461	246,340	240,130	229,360
Total Expenses	\$ 901,463	\$ 863,648	\$ 1,021,880	\$ 989,440	\$ 1,023,210

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	602,631	580,572	669,770	666,990	670,950
Supplies & Contractual	298,832	283,076	352,110	322,450	352,260
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 901,463	\$ 863,648	\$ 1,021,880	\$ 989,440	\$ 1,023,210

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	413,583	493,686	404,000	424,000	424,000
Total Expenses	901,463	863,648	1,021,880	989,440	1,023,210
Net Operating Result	\$ (487,880)	\$ (369,962)	\$ (617,880)	\$ (565,440)	\$ (599,210)

PURPOSE STATEMENT

Recreation centers provide clean, safe and well-maintained indoor recreational facilities for a wide variety of programs and activities. Services include an extensive class program for all ages, fitness and wellness activities, gymnasiums, sports opportunities, community events, rentals, public meetings and forums. Centers also provide space for senior programs and meals, social service office space, and various other community uses. The amenities and programs offered at the centers add to the livability of Gilbert and enhance the quality of life.

ACCOMPLISHMENTS FY 2017

- ◆ Completion of the Freestone Recreation Center roof replacement project
- ◆ Successfully transitioned from CLASS to our new Active.Net registration and membership software
- ◆ Gilbert Community Center hosted five events that were at or near capacity; with over 1,000 total participants
- ◆ Optimization plan for the McQueen Park Activity Center included implementation of a new Youth Volleyball League
- ◆ Replaced strength equipment and all free weights in the fitness area at the Freestone Recreation Center
- ◆ Participated in the annual Fiesta Bowl Parade for the 2nd consecutive year
- ◆ The Centers Division realized over \$200,000 in additional revenue at the midpoint of the fiscal year from the same time frame in FY 2016

- ◆ Extensive facility maintenance improvements were made at all centers and the Southeast Regional Library to include paint, flooring, cabinetry, lighting, furniture and equipment upgrades

OBJECTIVES FY 2018

- ◆ Continue comprehensive reviews of all center policies and procedures
- ◆ Revise and refine current birthday party packages at Freestone Recreation Center
- ◆ Implement small group fitness training programs at the Freestone Recreation Center
- ◆ Implement annual staff evaluations for the Instructor work group
- ◆ Develop corporate team building rental packages for the Freestone Recreation Center
- ◆ Standardize center data tracking reports
- ◆ Cross departmental training between centers and front office on facility/program operations
- ◆ Develop center based rental packages

BUDGET NOTES

No additional staffing was added to the Recreation Centers in FY 2018. Ongoing contractual increases include an additional \$265,000 in the contract with Maricopa County for library services. One-time expenditures include painting the exterior and replacing carpet at the Southeast Regional Library.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Number of passes sold (annual, 6 month, monthly) at the Freestone Recreation Center	8,146	9,444	12,000	13,000
Annual participation at the Freestone Recreation Center	225,223	218,871	228,000	231,000
Number of Independent Contractor contracts executed for class programs	41	37	42	42



Recreation Centers

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Community Center	5.79	5.83	6.14	6.14	6.14
McQueen Activity Center	8.87	8.93	8.93	8.93	8.93
Page Park Center	0.00	0.00	0.00	0.00	0.00
Freestone Recreation Center	20.09	20.99	20.99	20.99	20.99
Southeast Regional Library	3.79	4.06	4.06	4.06	4.06
Perry Branch Library	0.00	0.00	0.00	0.00	0.00
Total Personnel	38.54	39.81	40.12	40.12	40.12

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Community Center	426,923	425,938	431,080	449,890	425,810
McQueen Activity Center	524,026	545,426	575,830	567,240	616,960
Page Park Center	11,318	22,829	14,310	16,920	13,710
Freestone Recreation Center	1,084,296	1,250,233	1,305,130	1,288,190	1,273,400
Southeast Regional Library	2,935,777	2,719,022	2,809,940	2,822,840	3,096,860
Perry Branch Library	874,553	890,213	1,137,890	1,137,890	1,124,720
Total Expenses	\$ 5,856,893	\$ 5,853,661	\$ 6,274,180	\$ 6,282,970	\$ 6,551,460

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	1,594,534	1,686,331	1,812,410	1,742,980	1,845,460
Supplies & Contractual	4,262,359	4,167,330	4,461,770	4,539,990	4,706,000
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 5,856,893	\$ 5,853,661	\$ 6,274,180	\$ 6,282,970	\$ 6,551,460

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	1,463,403	1,629,854	1,427,000	1,669,000	1,710,000
Total Expenses	5,856,893	5,853,661	6,274,180	6,282,970	6,551,460
Net Operating Result	\$ (4,393,490)	\$ (4,223,807)	\$ (4,847,180)	\$ (4,613,970)	\$ (4,841,460)

Recreation Programs

PURPOSE STATEMENT

To improve the quality of life by providing recreational, leisure and educational opportunities for all residents and community groups. We will accomplish this by providing quality programming, making the best use of our existing resources, developing a supportive population of participants and developing effective collaborations and partnerships with local businesses and community groups.

ACCOMPLISHMENTS FY 2017

- ◆ Inaugural Off the Street Arts Festival was produced in October 2016. Over 70 artists/vendors and 20 performing artists participated and an estimated 3,000+ patrons visited the event
- ◆ Updated Youth Sports Coalition handbook
- ◆ APS and Phoenix Suns Rebound Project recipient to have the basketball court at Page Park renovated
- ◆ Adaptive Recreation Cheerleading Team was awarded the Gold Medal at the Special Olympics Regional Competition for the 7th consecutive year
- ◆ Adaptive Recreation participation in Special Olympics state competitions reached an all-time high of 58 participants
- ◆ The Annual Toys for Tots Softball Tournament had 16 teams this year
- ◆ Adult sports schedules, sports manuals, rosters, and updated standings are now available online

- ◆ Successfully transitioned department activities from CLASS to our new Active.Net registration software

OBJECTIVES FY 2018

- ◆ Expand the Off the Streets Festival to work with Discover Gilbert and the Economic Development staff to expand the event to be a two day festival
- ◆ Update the Special Event Code to clearly define what a special event is and to update the necessary areas of the code to meet the expansion and growing needs of Gilbert
- ◆ Provide a diverse selection of inviting, family friendly and safe special events in Gilbert
- ◆ Maintain positive relationships with current event supporters and expand those relationships to new businesses in Gilbert
- ◆ Increase Adaptive Recreation participation in basketball by 10%
- ◆ Increase Adaptive Recreation event participation by 10%
- ◆ Establish a partnership with City of Mesa to supplement Gilbert field space in order to accommodate the 2017 Gilbert Days Softball Tournament
- ◆ Establish a new 30 and over adult basketball division to be played three times per year

BUDGET NOTES

Increase in expenditures is due to a one-time request to install permanent lighting on the Gilbert Water Tower.

STRATEGIC INITIATIVES

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Number of athletes representing Team Gilbert at Special Olympics State Bowling and Cheer Competitions	51	51	58	60
Number of electronic communication reaches (web page clicks, social media views, recreation guide ad views, video placement views)	11,647	146,945	375,000	400,000
% of ratings above average or excellent on the event satisfaction surveys provided to participants and sponsors for each special event	76.43	83.15	86.16	85.00



Recreation Programs

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Youth Sports	0.86	0.86	0.86	0.86	0.86
Adult Sports	1.71	1.71	1.71	1.71	1.71
Special Events Admin	3.57	3.57	3.57	3.57	3.57
Special Events	0.00	0.00	0.00	0.00	0.00
Adaptive Recreation	0.68	0.68	0.81	0.81	0.81
Total Personnel	6.82	6.82	6.95	6.95	6.95

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Youth Sports	74,469	63,579	88,140	78,410	87,090
Adult Sports	291,408	253,018	280,200	267,750	278,480
Special Events Admin	303,100	306,035	322,150	316,270	319,950
Special Events	231,014	279,634	271,820	250,570	353,320
Adaptive Recreation	60,958	63,207	69,680	66,300	69,340
Total Expenses	\$ 960,949	\$ 965,473	\$ 1,031,990	\$ 979,300	\$ 1,108,180

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	543,109	534,828	520,440	584,050	515,130
Supplies & Contractual	417,840	430,645	511,550	395,250	593,050
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 960,949	\$ 965,473	\$ 1,031,990	\$ 979,300	\$ 1,108,180

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	719,295	671,396	596,000	585,000	614,000
Total Expenses	960,949	965,473	1,031,990	979,300	1,108,180
Net Operating Result	\$ (241,654)	\$ (294,077)	\$ (435,990)	\$ (394,300)	\$ (494,180)

The General Fund non-departmental section of the budget captures all expenditures that are not directly contributed to a business unit.

Transportation

Transportation consists of the contract with Phoenix-Mesa Gateway Airport. The mission of Phoenix-Mesa Gateway Airport is to develop a safe, efficient, economical and environmentally acceptable air transportation facility.

Outside Agencies

The purpose of outside agencies is to augment funding for various social service agencies that provide service in Gilbert. Staff reviews and scores each application received. Based on the outcome of the scoring process, a proposed recommendation is made to Council.

Capital Projects

The budget for capital projects is determined by the FY2018-2027 Capital Improvement Plan that was adopted by Council on June 15, 2017. Numerous projects have General Fund funding in FY 2018. The following is a summary of the expenditures by CIP category:

Municipal Facilities	\$ 8,789,630
Parks and Recreation	5,253,870
Streets	1,330,990
Redevelopment	14,079,830
Traffic Signals	181,840
	<u>\$ 29,636,160</u>

More detail on these CIP projects can be found in the Capital Improvements section.

Other

Insurance

This is the General Fund portion of the Public Entity Insurance package. Policies include police liability, auto liability, auto damage, contractor's equipment, property, general liability, and general excess.

Tuition Reimbursement

Based on historical usage, \$150,000 is budgeted to reimburse employees of the General Fund for tuition expenses. This is capped at \$5,000 per employee per fiscal year.

Pay for Performance/Market

Council adopted a compensation philosophy which illustrates the importance of linking pay with exceptional service. An allowance is budgeted in FY 2018 for employees who demonstrate exceptional performance.

Council requires that Gilbert is maintaining a compensation structure that is competitive with the market. Funding is allocated annually for market adjustments as recommended by Human Resources.

Economic Development Reserve

The adopted budget includes an Economic Development Reserve. This reserve recognizes the importance of investment in local economic development activities. Per Policy Statement 2011-005, Gilbert shall annually budget an Economic Development Reserve of \$5 million in the General Fund for the purpose of supporting economic development activities in Gilbert.

Contingency

Contingency is budgeted for emergencies and unforeseen events at the time of budget approval. Contingency for FY 2018 was calculated to equal the unassigned fund balance after all reserves were identified. Calculation for the contingency amount can be found in the Budget Process section of the document.



Non-Departmental

PERSONNEL	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
No Personnel Allocations	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Transportation	350,000	350,000	350,000	350,000	350,000
Outside Agencies	489,980	603,738	626,530	606,530	620,230
Capital Projects	8,576,495	7,748,091	19,277,600	7,952,180	29,636,160
Other	4,373,350	5,260,647	16,581,600	11,115,450	7,142,300
ED Reserve	-	-	5,000,000	-	5,000,000
Contingency	-	-	10,000,000	300,000	10,000,000
Total Expenses	\$ 13,789,825	\$ 13,962,476	\$ 51,835,730	\$ 20,324,160	\$ 52,748,690

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	-	-	5,035,030	390,450	1,484,000
Supplies & Contractual	8,903,617	6,281,961	27,523,100	11,988,986	21,892,570
Capital Outlay	4,886,208	7,680,515	19,277,600	7,944,724	29,372,120
Total Expenses	\$ 13,789,825	\$ 13,962,476	\$ 51,835,730	\$ 20,324,160	\$ 52,748,690

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	56,037	1,078,800	-	-	-
Total Expenses	13,789,825	13,962,476	51,835,730	20,324,160	52,748,690
Net Operating Result	\$(13,733,788)	\$(12,883,676)	\$(51,835,730)	\$(20,324,160)	\$(52,748,690)

FUNDS DESCRIPTION

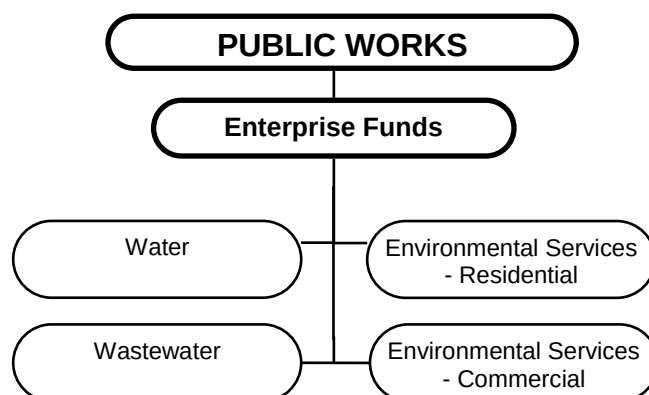
Enterprise funds are designed to allow a government operation to reflect a financial picture similar to a business enterprise. Gilbert operates these funds on the philosophy that the fees charged will cover 100% of the cost to provide these services – including cost of internal support from the General Fund. Enterprise Funds include:

Water	Ensure a safe, dependable water supply
Wastewater	Provide a safe, dependable wastewater collection/treatment system, and a reclaimed water reuse system
Env. Services – Residential	Environmentally sound collection and disposal of solid waste for residential customers, and environmental programs such as storm water
Env. Services – Commercial	Environmentally sound collection and disposal of solid waste for commercial customers

FUND ACTIVITY

The following is a statement of revenue, expenses, and transfers for the enterprise funds based on the adopted budget for FY 2018.

	Water	Wastewater	Environmental Services	
			Residential	Commercial
Total Operating Revenues	\$ 43,179,000	\$ 26,575,000	\$ 18,638,640	\$ 2,720,300
Total Operating Expenses	(36,873,160)	(30,998,840)	(18,113,380)	(2,595,920)
Operating Income (Loss)	<u>\$ 6,305,840</u>	<u>\$ (4,423,840)</u>	<u>\$ 525,260</u>	<u>\$ 124,380</u>
Non-Operating Revenues (Expenses)	-	-	-	-
Income (Loss) Before Transfers	<u>\$ 6,305,840</u>	<u>\$ (4,423,840)</u>	<u>\$ 525,260</u>	<u>\$ 124,380</u>
Operating Transfers In	-	820,000	170,000	-
Operating Transfers Out	(15,025,950)	(3,770,530)	(4,089,430)	(555,950)
Net Income	<u>\$ (8,720,110)</u>	<u>\$ (7,374,370)</u>	<u>\$ (3,394,170)</u>	<u>\$ (431,570)</u>

ORGANIZATIONAL CHART



ENTERPRISE FUNDS

PERSONNEL BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Water	116.45	123.95	129.95	128.95	130.95
Wastewater	45.24	42.50	42.50	42.50	43.50
Environmental Svc-Residential	76.72	84.05	88.05	87.05	87.89
Environmental Svc-Commercial	7.28	8.28	8.28	8.28	9.44
Total Personnel	245.69	258.78	268.78	266.78	271.78

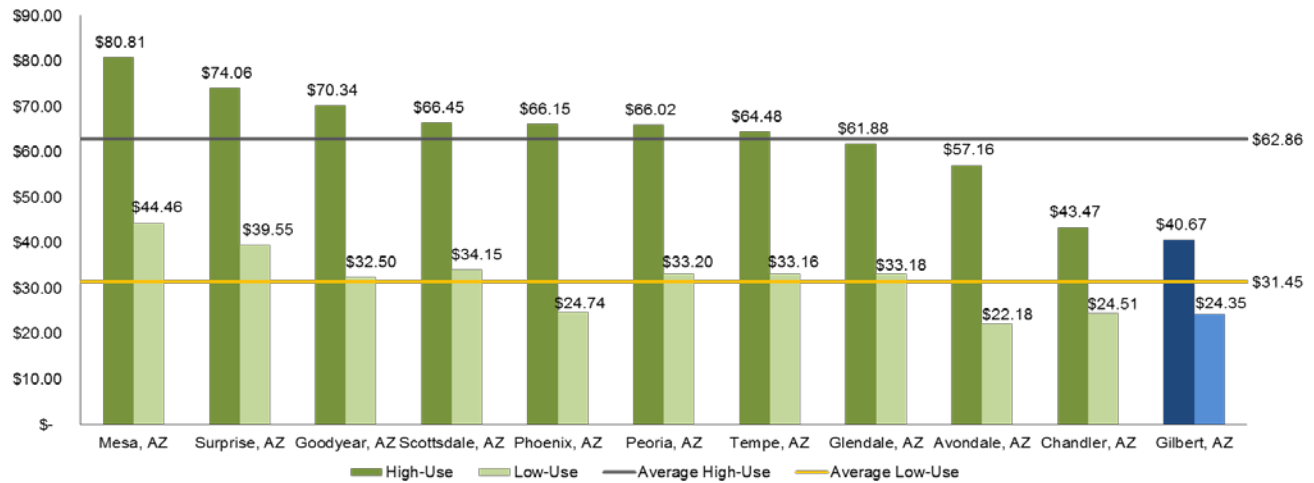
EXPENSES BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Water	24,607,127	27,134,712	51,336,170	27,950,652	36,873,160
Wastewater	16,124,319	16,580,556	29,924,710	16,569,677	30,998,840
Environmental Svc-Residential	14,218,263	15,680,185	17,809,910	13,672,929	18,113,380
Environmental Svc-Commercial	2,165,175	2,477,876	2,481,980	1,933,121	2,595,920
Total Expenses	\$ 57,114,884	\$ 61,873,329	\$ 101,552,770	\$ 60,126,379	\$ 88,581,300

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	17,221,492	17,949,539	21,746,120	18,889,071	21,413,890
Supplies & Contractual	34,315,855	34,994,931	46,287,870	37,173,850	47,104,780
Capital Outlay	5,577,537	8,928,859	33,518,780	4,063,458	20,062,630
Total Expenses	\$ 57,114,884	\$ 61,873,329	\$ 101,552,770	\$ 60,126,379	\$ 88,581,300

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	81,733,032	84,528,427	83,996,170	84,926,500	91,112,940
Transfers In	751,644	956,938	990,000	990,000	990,000
Total Sources	\$ 82,484,676	\$ 85,485,365	\$ 84,986,170	\$ 85,916,500	\$ 92,102,940
Total Expenses	57,114,884	61,873,329	101,552,770	60,126,379	88,581,300
Transfers Out	18,632,956	25,643,050	25,790,570	25,790,570	23,441,860
Total Uses	\$ 75,747,840	\$ 87,516,379	\$ 127,343,340	\$ 85,916,949	\$ 112,023,160
Net Operating Result	\$ 6,736,836	\$ (2,031,014)	\$ (42,357,170)	\$ (449)	\$ (19,920,220)

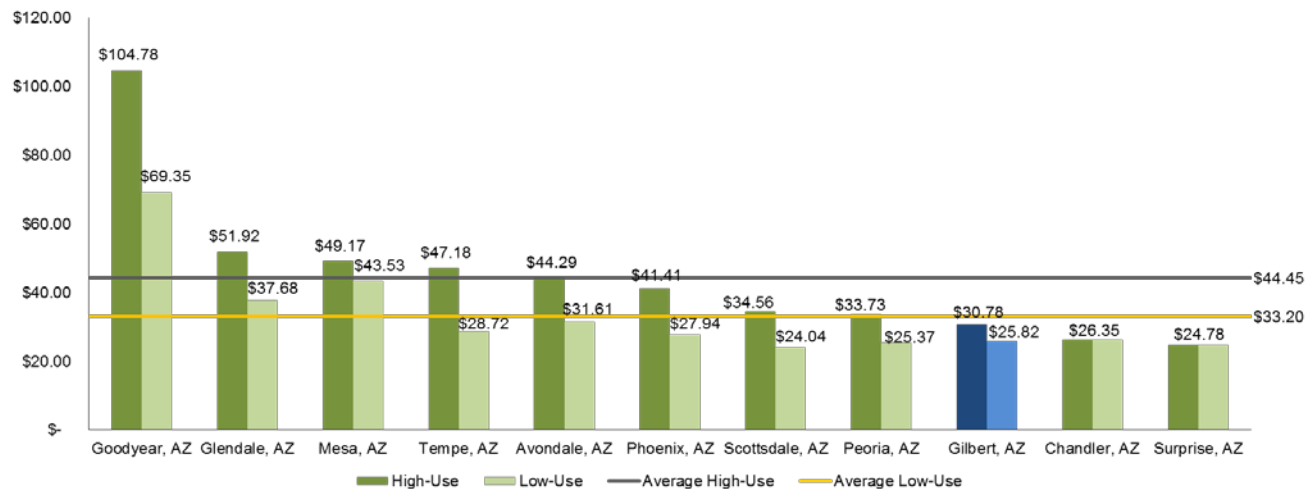
Enterprise Funds Benchmarks

Benchmark: Average Monthly Water Bill (High and Low-Use)



*Figures assume high-use for SFR equates to 17,000 gallons on a 1" meter; low-use for SFR equates to 9,000 gallons on a ¾ meter.
Source: Valley Benchmark Cities, FY 2015/16

Benchmark: Average Monthly Sewer Bill (High and Low-Use)

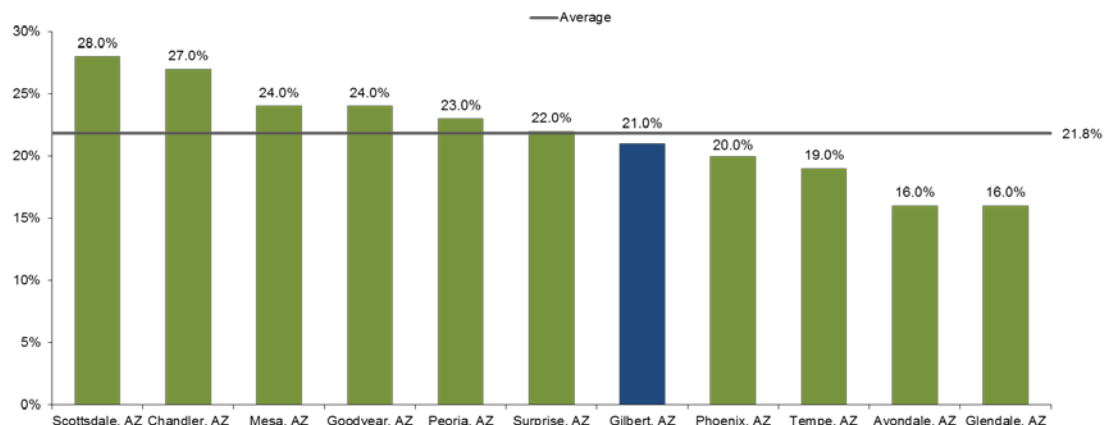


* Figures assume high-use for SFR equates to 12,000 gallons; low-use for SFR equates to 8,000 gallons.
Source: Valley Benchmark Cities, FY 2015/16

Benchmark: Residential Waste Diverted Through Recycling



21.0%
Waste diverted by
Gilbert customers



Source: Valley Benchmark Cities, FY 2015/16



FUND DESCRIPTION

Gilbert's Water Fund is financed and operated in a manner similar to a private business enterprise. The mission of the Water Division is to ensure a safe and dependable water supply for all residents, businesses, and visitors of Gilbert. The division ensures compliance with the Department's Goals, Gilbert Strategic Plan, Gilbert Code, and local, state, and federal regulations. The Water Division maintains the necessary tools, equipment, and properly trained and skilled personnel in order to meet the public's expectations and resolve problems at the appropriate staff level.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

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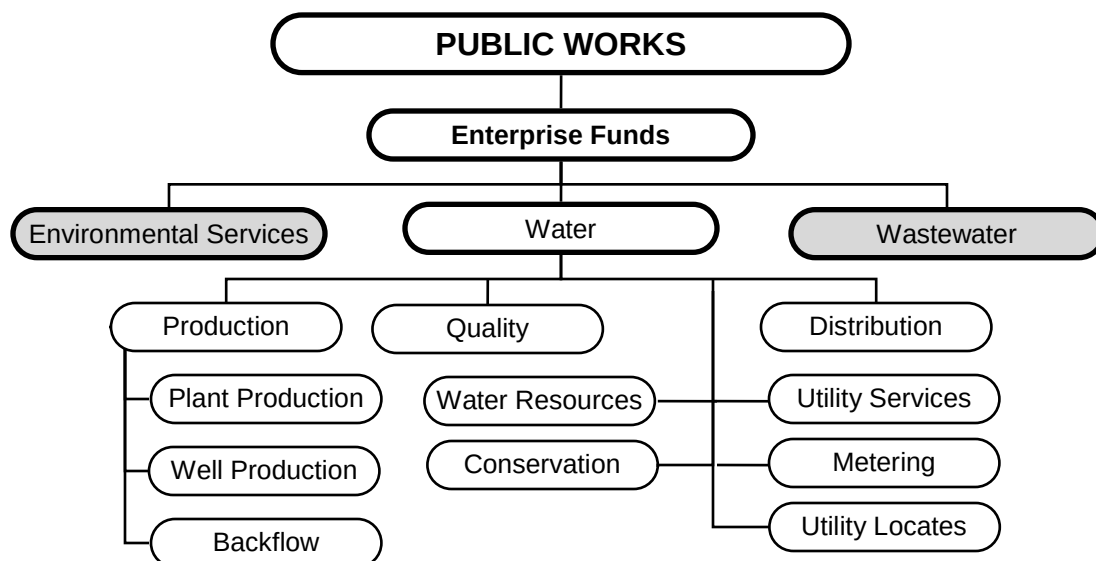
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ORGANIZATIONAL CHART



PERSONNEL BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	1.00	1.50	1.50	1.50	1.50
Conservation	3.00	4.00	4.00	4.00	4.00
Production	40.20	42.20	47.20	47.20	49.20
Quality	6.00	6.00	6.00	5.00	5.00
Distribution	13.00	17.00	17.00	17.00	17.00
Metering	27.00	28.00	28.00	28.00	28.00
Utility Customer Service	15.25	15.25	15.25	15.25	15.25
Public Works Administration	4.00	3.00	4.00	4.00	4.00
Utility Locates	6.00	6.00	6.00	6.00	6.00
Water Resources	1.00	1.00	1.00	1.00	1.00
Total Personnel	116.45	123.95	129.95	128.95	130.95

EXPENSES BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	416,006	362,864	755,070	635,820	486,600
Conservation	339,332	366,246	508,190	407,891	489,860
Production	9,252,413	9,727,058	11,561,000	11,439,875	11,874,490
Quality	613,379	603,145	817,680	732,417	631,830
Distribution	1,689,125	1,556,078	2,841,230	2,753,688	2,330,230
Metering	3,519,605	4,043,613	4,163,220	4,174,187	4,197,420
Utility Customer Service	612,338	650,262	661,260	630,564	651,420
Public Works Administration	185,551	122,897	227,310	197,328	211,580
Utility Locates	223,626	228,933	267,850	223,195	263,040
Water Resources	5,527,565	5,628,160	6,175,380	4,719,160	6,709,510
Non-Departmental	2,228,187	3,845,456	23,357,980	2,036,527	9,027,180
Total Expenses	\$ 24,607,127	\$ 27,134,712	\$ 51,336,170	\$ 27,950,652	\$ 36,873,160

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	7,404,112	7,715,873	9,583,050	8,448,074	9,452,370
Supplies & Contractual	15,384,899	15,607,465	21,270,480	17,356,442	21,601,830
Capital Outlay	1,818,116	3,811,374	20,482,640	2,146,136	5,818,960
Total Expenses	\$ 24,607,127	\$ 27,134,712	\$ 51,336,170	\$ 27,950,652	\$ 36,873,160

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	38,938,293	40,991,158	41,201,000	41,238,500	43,179,000
Transfers In	-	-	-	-	-
Total Sources	\$ 38,938,293	\$ 40,991,158	\$ 41,201,000	\$ 41,238,500	\$ 43,179,000
Total Expenses	24,607,127	27,134,712	51,336,170	27,950,652	36,873,160
Transfers Out	9,492,804	13,759,943	13,880,800	13,880,800	15,025,950
Total Uses	\$ 34,099,931	\$ 40,894,655	\$ 65,216,970	\$ 41,831,452	\$ 51,899,110
Net Operating Result	\$ 4,838,362	\$ 96,503	\$(24,015,970)	\$ (592,952)	\$ (8,720,110)

PURPOSE STATEMENT

To ensure Gilbert's water supply is used in the most efficient manner, and that Gilbert complies with state regulations regarding water conservation.

ACCOMPLISHMENTS FY 2017

- ◆ Audited six high-priority municipal facilities and provided customized water efficiency upgrade recommendations for each building. Initiated upgrades of water using fixtures at those sites
- ◆ Promoted and implemented Water Wise Gilbert program, performing Water Efficiency Checkups on 22 commercial facilities; labeled seven Water Wise Gilbert
- ◆ Planned and executed the largest Gilbert Water Festival to date— Two days and over 1,700 Gilbert Public School 4th graders participated
- ◆ Increased enrollment in the HOA Water Budget program to 54 participants. Sixteen of those enrolled in 2016 met the goal to be named a Water Wise Gilbert Community and were honored by Town Council
- ◆ Partnered with Gilbert Digital staff to craft modern, cohesive marketing materials and expanded advertising routes to include social media ads and Nextdoor
- ◆ Retrofitted faucet aerators in Gilbert Police Headquarters in conjunction with education partners UA Project WET and Islands Elementary 6th grade class

OBJECTIVES FY 2018

- ◆ Develop the Water Conservation section of the Integrated Water Resources Master Plan
- ◆ Increase outreach to and participation among large residential water users by performing 5-10 water audits on residences using over 500,000 gallons a year
- ◆ Implement the WaterFluence web platform for HOA Water Budget program participants and evaluate efficacy of platform for ease of use, staff time efficiencies, and customer service
- ◆ Create 30 individual "Did you know" facts about the Gilbert Water and Wastewater divisions for distribution on social media
- ◆ Work with maintenance contractors at two municipal sites to reduce cooling tower water use
- ◆ Facilitate a comprehensive water and energy audit at Public Safety Building complex to determine efficiency upgrade priorities, costs of upgrades, and payback calculations of upgrades

BUDGET NOTES

There are no significant changes to the FY 2018 personnel or supplies and contractual budget. Water Conservation completed a zero based budget for FY 2018.

STRATEGIC INITIATIVES

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Number of students participating in education programs	3,862	4,183	4,500	4,500
Residential Water Checkups performed	281	300	473	500
Number of participants in the Landscape Irrigation Assistance Program	31	44	54	60

Conservation

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Conservation	3.00	4.00	4.00	4.00	4.00
Total Personnel	3.00	4.00	4.00	4.00	4.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Conservation	339,332	366,246	508,190	407,891	489,860
Total Expenses	\$ 339,332	\$ 366,246	\$ 508,190	\$ 407,891	\$ 489,860

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	289,546	249,253	394,760	297,660	343,370
Supplies & Contractual	49,786	92,306	113,430	110,231	146,490
Capital Outlay	-	24,687	-	-	-
Total Expenses	\$ 339,332	\$ 366,246	\$ 508,190	\$ 407,891	\$ 489,860

PURPOSE STATEMENT

Provide safe Potable drinking water that meets or exceeds the EPA requirements.

ACCOMPLISHMENTS FY 2017

- ◆ Continued design development for Santan Vista WTP phase II expansion
- ◆ Replace south finished water reservoir roof at North WTP
- ◆ Replaced Variable Frequency drives at North WTP pump Station, as part of LRIP
- ◆ Replaced residuals handling pumps at North WTP, as part of LRIP
- ◆ Well Site 7 CIP completed, site brought on line
- ◆ Cleaned and inspected 8 finished water storage reservoirs at various sites throughout town
- ◆ Upgraded Programmable Logic Controllers at well sites 23 and 24
- ◆ Installed new chlorinators at wells 4 and 25

OBJECTIVES FY 2018

- ◆ Completion of phase II construction spring of 2018 for 48 mgd production
- ◆ Complete Site 5 rehabilitation and upgrades
- ◆ Continue work on developing 4 mg reservoir at Site 30 and developing well 30
- ◆ Bring well 31 online for potable water use

BUDGET NOTES

For FY 2018, the Water Department created a new cost center for SCADA, the IT system that operates the water plants and distribution systems. The reduction in FTE count noted is due to a reallocation of personnel within the department. Additionally, a lead mechanic and a lead operator are included in FY 2018. Increases to supplies and contractual for the Santan Vista Water Treatment Plant are related to the ongoing plant expansion.

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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Peak day demand (million gallons)	65.3	68.3	71.0	74.0
Daily average water production (million gallons)	42.9	44.6	46.0	47.0
# of exceeded MCL's for water quality	0	0	0	0
Average % of ground water production	27.50%	24.78%	28.00%	25.00%
Average % of surface water production	72.50%	75.22%	72.00%	75.00%
# of incidents/down-time considered a water outage	0	0	0	0
# of times Production was not able to meet system demand	0	0	0	0



Production

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
North Plant Production	18.33	19.33	18.33	18.33	13.00
Santan Vista WTP	11.33	11.33	16.33	16.33	17.00
SCADA System	0.00	0.00	0.00	0.00	7.00
Well Production	8.34	9.34	10.34	10.34	10.00
Backflow	2.20	2.20	2.20	2.20	2.20
Total Personnel	40.20	42.20	47.20	47.20	49.20

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
North Plant Production	4,029,957	4,149,637	4,768,950	4,740,047	4,136,480
Santan Vista WTP	2,341,546	2,254,898	3,042,220	2,411,943	3,334,890
SCADA System	-	-	-	-	809,450
Well Production	2,685,296	3,122,954	3,542,740	4,079,495	3,387,200
Backflow	195,614	199,569	207,090	208,390	206,470
Total Expenses	\$ 9,252,413	\$ 9,727,058	\$ 11,561,000	\$ 11,439,875	\$ 11,874,490

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	3,283,118	3,350,609	4,073,490	3,702,410	4,213,870
Supplies & Contractual	5,969,295	6,283,108	7,487,510	7,737,465	7,644,120
Capital Outlay	-	93,341	-	-	16,500
Total Expenses	\$ 9,252,413	\$ 9,727,058	\$ 11,561,000	\$ 11,439,875	\$ 11,874,490

PURPOSE STATEMENT

To ensure Gilbert's drinking water supply is safe and dependable for all customers, and water quality meets or exceeds all local, state and federal rules and regulations. Provide timely customer service to minimize drinking water quality discrepancy/issues.

ACCOMPLISHMENTS FY 2017

- ◆ Maintained 100% compliance with all drinking water regulations, no notices of violation or public notifications issued due to failure to meet drinking water standards
- ◆ Provided timely response and service to all customer complaints and inquiries with outstanding record of customer satisfaction
- ◆ Maintained analytical laboratory certification and compliance, revised all standard operating procedures to reflect the most current version of analytical methods
- ◆ Completed lead and copper sampling and testing at Gilbert's residential, public and educational facilities
- ◆ Implemented the use of laptops for field personnel to better support customers during service calls

- ◆ Optimized LIMS system to automate reporting and data analysis abilities

OBJECTIVES FY 2018

- ◆ Maintain compliance with all drinking water regulations
- ◆ Provide timely response and resolution to all customer complaints and inquiries
- ◆ Assure publication of Consumer Confidence Report (CCR) with accuracy and in a timely manner
- ◆ Procure new instrumental technology and implement analytical methods for the analysis of TTHMs
- ◆ Fill department vacancy and train new staff on all analytical methods
- ◆ Provide support to water treatment plants by focusing on optimization of chemical usage and plant performance

BUDGET NOTES

In FY 2017, a vacant position was removed from Water Quality, thus accounting for the reduction in FTE. Water Quality completed a zero based budget process for FY 2018.

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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Number of violations per year	0	0	0	0
Number of missed deadlines for compliance reports	0	0	0	0
Number of analyses performed in-house	38,000	53,356	54,710	55,000
Number of customer complaints	118	36	36	35
Percent of customer complaints resolved to their satisfaction	100%	100%	100%	100%
Number of feet of new main disinfected and certified	115,124	109,799	106,915	105,000

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Quality	6.00	6.00	6.00	5.00	5.00
Total Personnel	6.00	6.00	6.00	5.00	5.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Quality	613,379	603,145	817,680	732,417	631,830
Total Expenses	\$ 613,379	\$ 603,145	\$ 817,680	\$ 732,417	\$ 631,830

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	408,287	456,477	515,390	467,570	462,150
Supplies & Contractual	205,092	146,668	302,290	264,847	169,680
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 613,379	\$ 603,145	\$ 817,680	\$ 732,417	\$ 631,830

PURPOSE STATEMENT

Water Distribution ensures the integrity of Gilbert's underground water infrastructure by maintaining the water distribution system infrastructure and associated assets.

ACCOMPLISHMENTS FY 2017

- ◆ Successfully replaced 141 fire hydrant at a total cost of \$329,800 including material, equipment and labor
- ◆ Successfully repaired 122 fire hydrant at a total cost \$35,350 including material, equipment and labor cost. Estimated savings of \$605,000
- ◆ Completed field observation for on (4) standard operating procedures
- ◆ Participated in the AZ Water training; Water Distribution Operations and Maintenance Workshop
- ◆ Successfully repaired 63 water service leaks and 38 water main breaks
- ◆ Successfully exercised 6,000 water valves

OBJECTIVES FY 2018

- ◆ Meet or exceed the annual fire hydrant preventive maintenance goal by completing required maintenance on 2,325 fire hydrants
- ◆ Successfully accomplish the water valve LRIP replacement goal of 180 replacements
- ◆ Successfully accomplish the fire hydrant LRIP replacement goals of 180 replacements
- ◆ Operate and exercise a minimum of 8,000 water distribution system valves

BUDGET NOTES

There are no significant changes to the personnel; no new FTE. Supplies and contractual was reduced significantly as funding for repair and maintenance Job Order Contracting was removed. This task will be handled internally through a crew approved during FY 2016. Capital outlay is reduced as the purchases for the new crew were one-time funds. Water Distribution completed a zero based budget for FY 2018.

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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Number of fire hydrant preventative maintenance performed	2,052	3,481	1,275	2,400
Number of fire hydrants painted	623	433	1,215	2,400
Number of water valves replaced	13	50	70	180
Number of fire hydrants replaced	52	90	180	180
Number of water service leaks repaired	50	63	120	120
Number of water main breaks repaired	9	38	36	36
Number of water valves exercised	5,216	5,379	6,000	8,000

Distribution

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Distribution	13.00	17.00	17.00	17.00	17.00
Total Personnel	13.00	17.00	17.00	17.00	17.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Distribution	1,689,125	1,556,078	2,841,230	2,753,688	2,330,230
Total Expenses	\$ 1,689,125	\$ 1,556,078	\$ 2,841,230	\$ 2,753,688	\$ 2,330,230

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	774,445	931,850	1,188,770	1,206,030	1,210,050
Supplies & Contractual	914,680	609,488	1,323,460	1,218,658	1,070,180
Capital Outlay	-	14,740	329,000	329,000	50,000
Total Expenses	\$ 1,689,125	\$ 1,556,078	\$ 2,841,230	\$ 2,753,688	\$ 2,330,230

PURPOSE STATEMENT

Provide accurate and timely meter readings for accounting of all domestic water produced by Gilbert that is used for residential, commercial, and/or industrial purposes through the installation of new water meters and the monthly reading of existing water meters.

ACCOMPLISHMENTS FY 2017

- ◆ Completed of the water meter replacement long range infrastructure program's (LRIP) annual goal, to ensure the appropriate collection of revenues based on accurate consumption. Complies with Arizona Department of Water Resources guidelines as it relates to unaccounted water loss
- ◆ Completed one year of testing small diameter water meters, with results indicating that 49% of the water meters identified are under registering by an average of 4%
- ◆ Completed one year of productivity tracking for individual/group performance and maintained training matrix for all employees
- ◆ Revised eight standard operating procedures (SOP's) to increase employee safety and awareness
- ◆ Created standard details relating to the above ground large meter and backflow assemblies and made revisions to GIL310
- ◆ Continued to implement drive-by meter reading with AMI capability

- ◆ Added two new standard operating procedures (SOP's) to increase employee safety and awareness
- ◆ Implemented an OSHA Safety Training program which consist of 30 contact hours

OBJECTIVES FY 2018

- ◆ Continue the Water Meter Replacement Program (LRIP) to ensure water meters that meet age and consumption criteria are replaced. Re-evaluate the Water Meter Replacement Program to validate the accuracy of change out criteria
- ◆ Complete all large water meter tests for the year and replace large water meters found to be under-registering
- ◆ Continue installing all water meters in a timely manner to increase customer confidence and minimize disruption
- ◆ Replace all water meters that register as zero consumption at time of testing to increase customer confidence and accuracy
- ◆ Continue with the testing of all water meter sizes in Gilbert's water system to include 3/4-inch through 8-inch water meters to adhere to the Water Meter Testing Program (LRIP)

BUDGET NOTES

There are no significant changes to the Meters budget. Meters completed a zero based budget for FY 2018.

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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Number of lock-off for delinquent payment	4,924	3,903	4,637	3,092
Number of service orders per year	18,199	19,642	19,207	19,531
Average meter reads per cycle per M&O Worker	384	361	376	376
Number of meters read for the year	878,395	994,455	1,007,335	1,010,916
Number of new water meters installed	1,580	1,425	1,610	1,380
Number of water meters replaced	5,652	8,787	9,050	6,936
Number of water meters tested	400	1,322	1,450	772

Metering

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Metering	27.00	28.00	28.00	28.00	28.00
Total Personnel	27.00	28.00	28.00	28.00	28.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Metering	3,519,605	4,043,613	4,163,220	4,174,187	4,197,420
Total Expenses	\$ 3,519,605	\$ 4,043,613	\$ 4,163,220	\$ 4,174,187	\$ 4,197,420

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	1,657,442	1,724,367	1,814,940	1,812,410	1,831,820
Supplies & Contractual	1,818,475	2,319,246	2,348,280	2,361,777	2,365,600
Capital Outlay	43,688	-	-	-	-
Total Expenses	\$ 3,519,605	\$ 4,043,613	\$ 4,163,220	\$ 4,174,187	\$ 4,197,420

PURPOSE STATEMENT

The mission of the Customer Service Center is to ensure accurate and timely billing of utility customers. The division provides quality customer service to residents and the general public through the various contact points available.

ACCOMPLISHMENTS FY 2017

- ◆ Online forms continued to be created to provide additional customer service to customers and increase efficiency for staff
- ◆ The Autopay form was put online increasing the number of customers signing up for Autopay and donating to the Neighbor to Neighbor program
- ◆ A link for the customer service surveys are now included on all outgoing emails for the Customer Service Professionals resulting in an overall year-to-date score of 4.90 out of 5 with 5 being the highest

OBJECTIVES FY 2018

- ◆ Partner with Tax Compliance to identify rental properties that are not paying the appropriate sales tax
- ◆ Expand cross-training with staff to include billing functions
- ◆ Implement enhanced quality monitoring for call center staff

BUDGET NOTES

There are no significant changes to the Utility Customer Service budget for FY 2018. The budget includes minor decreases in the personnel budget related to changes in compensation and benefits.

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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
% of utility customers participating in Autopay	31%	33%	36%	38%
% of utility customers participating in E-bills to view their utility billing statements online	18%	18%	19%	20%
Time to answer incoming calls (American Water Works Association industry standard of 58 seconds)	3:15	1:38	1:24	1:00
Abandoned call rate (Maintain below the American Water Works Association industry standard of 5.8%)	16%	8%	6%	5%

Utility Customer Service

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Utility Customer Service	15.25	15.25	15.25	15.25	15.25
Total Personnel	15.25	15.25	15.25	15.25	15.25

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Utility Customer Service	612,338	650,262	661,260	630,564	651,420
Total Expenses	\$ 612,338	\$ 650,262	\$ 661,260	\$ 630,564	\$ 651,420

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	346,893	358,061	365,450	332,129	354,610
Supplies & Contractual	265,445	292,201	295,810	298,435	296,810
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 612,338	\$ 650,262	\$ 661,260	\$ 630,564	\$ 651,420

Public Works Administration

PURPOSE STATEMENT

The mission of Public Works Department is to provide reliable customer-focused services by efficiently utilizing highly qualified employees and the latest technology to construct and maintain public infrastructure to enhance community livability.

Our vision is that the Public Works Department will be considered an industry leader by demonstrating continuous quality improvement, innovation, and enhanced processes to provide the best value to our customers.

While keeping the mission and vision in mind, it is the desire of the Public Works Department Administration to provide direction and oversight within all areas of operation and planning. These areas include Engineering, Environmental Services, Street Maintenance, Water, and Wastewater. Public Works Administration is committed to optimizing services to the community and providing prompt, courteous, and informed service to our external and internal customers.

ACCOMPLISHMENTS FY 2017

- ◆ Continued developing the comprehensive, department wide safety initiative utilizing town resources and associated outside agencies
- ◆ Created a cohesive department wide template to be utilized for Standard Operating Procedures for each division within Public Works
- ◆ Utilized identified written procedures against the day to day functions within Public Works to establish reasonable expectancies for crews and work teams

- ◆ Implemented additional components of the Long Range Infrastructure Plan for critical assets within Public Works
- ◆ Evaluated the cost-effectiveness of department programs, procedures and processes by process mapping several areas with human resources consultant

OBJECTIVES FY 2018

- ◆ Continue with Long Range Infrastructure Plan documentation of underground assets by developing potable water and force main rehabilitation and replacement programs
- ◆ Implement asset management tracking of remaining assets that are not currently fully utilizing the asset management system
- ◆ Continue refining the comprehensive, department-wide safety initiative utilizing town resources and associated outside agencies
- ◆ Evaluate the cost-effectiveness of department programs, procedures and processes by field validating and updating remaining standard operating procedures that are used in each work group

BUDGET NOTES

The Public Works Administration budget did not change significantly from FY 2017. Minor increases related to benefits are noted. Supplies and contractual shows a slight reduction due to completion of items that required one-time funding in FY 2017. A zero based budget was completed for FY 2018.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Ratio of administration staff to total department	1:74.7	1:102.2	1:78.4	1:80.4



Public Works Administration

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Public Works Admin	4.00	3.00	4.00	4.00	4.00
Total Personnel	4.00	3.00	4.00	4.00	4.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Public Works Admin	185,551	122,897	227,310	197,328	211,580
Total Expenses	\$ 185,551	\$ 122,897	\$ 227,310	\$ 197,328	\$ 211,580

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	161,835	112,683	177,560	147,916	189,500
Supplies & Contractual	23,716	10,214	49,750	49,412	22,080
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 185,551	\$ 122,897	\$ 227,310	\$ 197,328	\$ 211,580

PURPOSE STATEMENT

Protect Gilbert owned underground utilities from damage and or disruption of service to customers and facilitate the locating of utilities within the parameters set forth by Arizona State law.

ACCOMPLISHMENTS FY 2017

- ◆ Evaluated performance measures/metrics for all job related activities and tasks to improve operational efficiencies
- ◆ Accurately located Gilbert owned utilities within parameters set forth by Arizona Revised Statutes
- ◆ Received no fines from the Arizona Corporation Commission
- ◆ Collaborated with Geographic Information Systems (GIS) staff to update inconsistencies found in the field
- ◆ Responded to all emergencies and unknown Bluestake requests within specific timelines as required
- ◆ Participation in all Capital Improvement Projects and final walk throughs for town construction projects related to underground infrastructure
- ◆ Responded successfully to more than 26,850 utility locate requests from Arizona 811, consisting of 130,650 separate utilities to be located
- ◆ Maintained safety training to ensure compliance with safety training for all employees

OBJECTIVES FY 2018

- ◆ Accurately locate all Gilbert owned utilities within the parameters of the Arizona Revised Statutes
- ◆ Respond to all utility locating requests within the specified timelines required
- ◆ Receive no fines from the Arizona Corporation Commission
- ◆ Continue the development of standard operating procedures as a means of ensuring employee safety and overall work knowledge
- ◆ Continue to develop operational programs for the department to improve efficiencies
- ◆ Continue with the interdepartmental cross training program
- ◆ Continue assisting with the development of Public Works related training programs and workshops
- ◆ Continue identifying and correcting discrepancies on GIS

BUDGET NOTES

There are no significant changes to the Locates FY 2018 budget. Locates completed a zero based budget for FY 2018.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Number of Utility Locates requests from Arizona 811	19,337	22,844	26,850	27,380
Number of Emergency Locates requests from Arizona 811	275	290	325	335

Utility Locates

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Utility Locates	6.00	6.00	6.00	6.00	6.00
Total Personnel	6.00	6.00	6.00	6.00	6.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Utility Locates	223,626	228,933	267,850	223,195	263,040
Total Expenses	\$ 223,626	\$ 228,933	\$ 267,850	\$ 223,195	\$ 263,040

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	195,183	183,715	209,780	194,665	218,350
Supplies & Contractual	28,443	45,218	58,070	28,530	44,690
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 223,626	\$ 228,933	\$ 267,850	\$ 223,195	\$ 263,040

PURPOSE STATEMENT

Ensure the availability of potable water to meet current and future demands for all water demand sectors in Gilbert, and to make certain the water supply is used in the most efficient and sustainable method.

ACCOMPLISHMENTS FY 2017

- ◆ Renewed one-year leases with San Carlos Apache Tribe and Fort McDowell Yavapai Nation for 43,274 AF of Central Arizona Project (CAP) water
- ◆ Entered into agreements with Salt River Project, New Magma Irrigation District, Roosevelt Water Conservation District and Queen Creek Irrigation District to store groundwater credits, offsetting costs by \$1,428,000
- ◆ Completed percolation enhancements at South Recharge Site, improving performance by 600%
- ◆ Initiated the update to Water Resources Master Plan, including developing a strategy for final resources acquisition (continues into FY 2018)
- ◆ Coordinated the utility rate adjustment process, developing new rate structures to enhance efficiency of water use
- ◆ Completed all revisions to past reports to the Arizona Department of Water Resources to receive an updated accounting of Gilbert's standing within the Assured Water Supply rules

OBJECTIVES FY 2018

- ◆ Continue advocacy for effective water management policies that do not adversely impact Gilbert
- ◆ Maximize Gilbert's ability to make use of all water resources available to the utility
- ◆ Develop a permit database and renewal schedule for all water resources permits to maintain compliance
- ◆ Coordinate Water Resources Master Plan update components to ensure conservation goals align with the findings of the demand forecast
- ◆ Maintain and enhance relationships with key water delivery entities
- ◆ Begin enacting the water resources acquisition strategy identified in the Master Plan update

BUDGET NOTES

The FY 2018 supplies and contractual budget includes increases associated the cost of water delivery. There are no significant changes to the personnel budget. Water Resources completed a zero based budget for FY 2018.

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Gallons per capita per day water consumption	191	188	192	190
% increase in surface water supply (additional acquisition)	00.00%	00.00%	00.00%	11.54%
Addition to portfolio of stored credits (in acre feet)	32,000	29,000	31,000	34,000

Water Resources

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Water Resources	1.00	1.00	1.00	1.00	1.00
Total Personnel	1.00	1.00	1.00	1.00	1.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Water Resources	5,527,565	5,628,160	6,175,380	4,719,160	6,709,510
Total Expenses	\$ 5,527,565	\$ 5,628,160	\$ 6,175,380	\$ 4,719,160	\$ 6,709,510

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	130,073	189,702	165,340	179,510	143,180
Supplies & Contractual	5,397,492	5,438,458	6,010,040	4,539,650	6,566,330
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 5,527,565	\$ 5,628,160	\$ 6,175,380	\$ 4,719,160	\$ 6,709,510

The non-departmental section of the budget captures all expenditures that are not directly attributed to a business unit. An overview of each section is below.

Debt

Debt is issued to finance construction of water facilities and is repaid through user fees. More information on this can be found in the Debt Section of this budget document.

Contingency

Contingency is budgeted for emergencies and unforeseen events at the time of budget approval. In FY 2018, \$2,500,000 is budgeted for contingency.

Capital Projects

The budget for Capital Projects is determined by the FY 2018-2027 Capital Improvement Plan that was adopted as part of the budget, by Council on June 15, 2017. The following projects require Water Fund funding for FY 2018:

NWTP Chemical Lines	\$ 1,300,000
NWTP - Finished Water Pump	1,131,000
Well Site Upgrades - Various	954,000
Baseline-Fiesta Tech to McQueen	575,000
Cooper/Guadalupe Intersection	495,000
Reservoir and Pump Station	411,000
2018 Integrated WR Master Plan	300,000
Arsenic Treatment Relocation	277,000
Constellation Way	241,000
ADA Transition Plan	120,000
Germann - Val Vista to Higley	61,000
Waterline Ext - McQueen Rd	49,000
Guadalupe/Gilbert Intersection	43,000
Ash Street - Phase I	38,000
HR Talent Mgmt System	26,000
Welcome Home Veterans Park	19,000
Waterline Extension - Desert Lane	15,000

More detail on these CIP projects can be found in the Capital Improvements section of this document.

Miscellaneous

Insurance

This is the Water Fund portion of the Public Entity Insurance package. Policies include Auto Liability, Auto Damage, Contractor's Equipment, Property, General Liability, and General Excess.

Pay for Performance/Market

Council adopted a compensation philosophy which illustrates the importance of linking pay with exceptional service. An allowance is budgeted in FY 2018 for employees who demonstrate exceptional performance.

Council requires that Gilbert is maintaining a compensation structure that is competitive with the market. Funding is allocated annually for market adjustments as recommended by Human Resources.

Tuition Reimbursement

Based on historical usage, \$20,000 is budgeted to reimburse employees of the Water Fund for tuition expenses. This is capped at \$5,000 per employee per fiscal year.

Non-Departmental

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
No Personnel Allocation	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Debt	252,044	-	-	-	-
Contingency	-	-	2,500,000	-	2,500,000
Capital Projects	1,774,428	3,678,606	20,153,640	1,817,419	6,052,180
Other	201,715	166,850	704,340	219,108	475,000
Total Expenses	\$ 2,228,187	\$ 3,845,456	\$ 23,357,980	\$ 2,036,527	\$ 9,027,180

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	-	-	461,040	46,104	275,000
Supplies & Contractual	453,759	166,850	2,743,300	173,287	2,999,720
Capital Outlay	1,774,428	3,678,606	20,153,640	1,817,136	5,752,460
Total Expenses	\$ 2,228,187	\$ 3,845,456	\$ 23,357,980	\$ 2,036,527	\$ 9,027,180

FUND DESCRIPTION

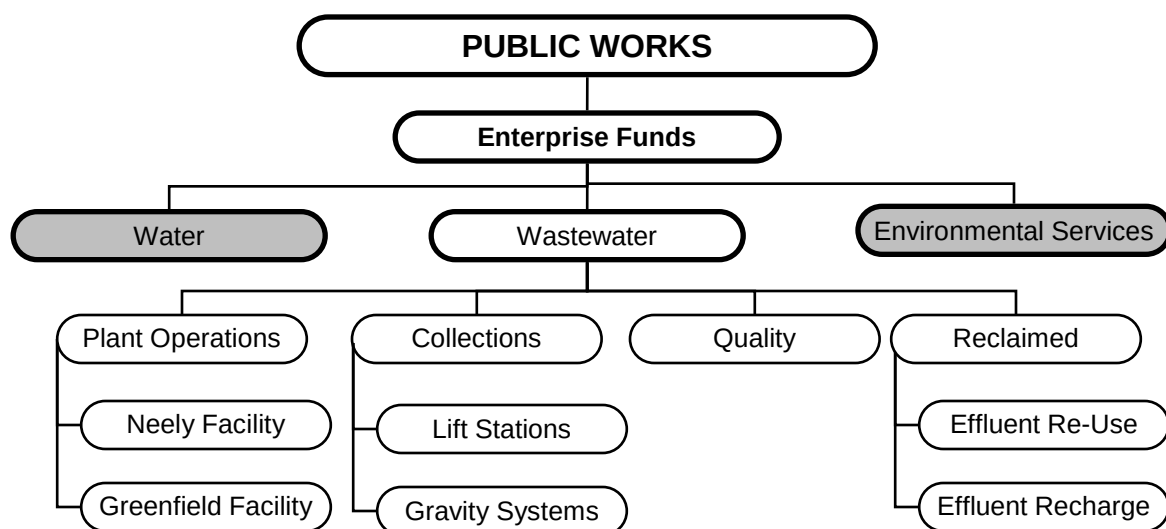
Gilbert's Wastewater Fund is financed and operated in a manner similar to a private business enterprise. Costs of providing the services to the public are financed through user charges. The mission of the Wastewater Division is to protect the health and safety of the public and provide reliable and efficient wastewater collection, wastewater treatment, reclaimed water reuse and recharge, wastewater discharge monitoring of industrial and commercial businesses, and mosquito control operations all in a cost effective manner. To responsibly and efficiently accomplish this mission, goals have been established for each functional area. In order to maintain proactive operation and maintenance programs, proper planning is conducted to accurately assess and anticipate the needs of the public and infrastructure. The Wastewater Division maintains the necessary tools, equipment, and properly trained and skilled personnel in order to meet the public's expectations and resolve problems at the appropriate staff level.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

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WASTEWATER

PERSONNEL BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	2.00	2.50	2.50	2.50	2.50
Collection	21.60	21.60	21.60	21.60	22.20
Plant Operations	0.00	0.00	0.00	0.00	0.00
Reclaimed	12.40	12.40	12.40	12.40	12.80
Quality	6.00	6.00	6.00	6.00	6.00
Riparian Programs	3.24	0.00	0.00	0.00	0.00
Storm Water	0.00	0.00	0.00	0.00	0.00
Non-Departmental	0.00	0.00	0.00	0.00	0.00
Total Personnel	45.24	42.50	42.50	42.50	43.50

EXPENSES BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	1,222,845	1,147,521	1,620,410	1,764,747	1,290,230
Collection	3,489,685	3,938,763	3,704,220	3,518,764	4,468,110
Plant Operations	7,150,025	7,284,597	8,318,780	7,808,115	8,097,770
Reclaimed	1,572,541	2,000,193	1,708,000	1,686,860	1,795,310
Quality	502,289	535,561	526,410	505,450	514,510
Riparian Programs	440,718	-	-	-	-
Storm Water	26,913	-	-	-	-
Non-Departmental	1,719,303	1,673,921	14,046,890	1,285,741	14,832,910
Total Expenses	\$ 16,124,319	\$ 16,580,556	\$ 29,924,710	\$ 16,569,677	\$ 30,998,840

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	3,852,923	3,671,413	4,169,840	3,628,701	4,169,430
Supplies & Contractual	10,604,376	11,290,214	14,822,150	11,787,413	14,431,450
Capital Outlay	1,667,020	1,618,929	10,932,720	1,153,563	12,397,960
Total Expenses	\$ 16,124,319	\$ 16,580,556	\$ 29,924,710	\$ 16,569,677	\$ 30,998,840

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	24,730,318	25,249,660	25,645,000	25,965,000	26,575,000
Transfers In	590,920	792,060	820,000	820,000	820,000
Total Sources	\$ 25,321,238	\$ 26,041,720	\$ 26,465,000	\$ 26,785,000	\$ 27,395,000
Total Expenses	16,124,319	16,580,556	29,924,710	16,569,677	30,998,840
Transfers Out	7,789,688	10,295,359	10,291,540	10,291,540	3,770,530
Total Uses	\$ 23,914,007	\$ 26,875,915	\$ 40,216,250	\$ 26,861,217	\$ 34,769,370
Net Operating Result	\$ 1,407,231	\$ (834,195)	\$ (13,751,250)	\$ (76,217)	\$ (7,374,370)

PURPOSE STATEMENT

The Wastewater Collection Section is dedicated to providing safe, reliable, efficient, and cost effective operation and maintenance of the wastewater collection system which includes sewer lines, manholes, lift stations, and sewer force mains.

ACCOMPLISHMENTS FY 2017

- ◆ Provided safety training to all personnel
- ◆ Performed daily inspections at all lift station
- ◆ Performed annual preventive maintenance service on all lift station pumps
- ◆ Responded to and made repairs to sanitary sewer pipelines and manholes in need of maintenance
- ◆ Performed odor control monitoring activities throughout the sewer system and routinely added odor control chemicals to the system
- ◆ Treated 6,325 sewer manholes for roach control
- ◆ Performed routine sewer pipeline cleaning equivalent to 20% of the sewer system to prevent blockages, overflows, and odors
- ◆ Conducted routine inspections equivalent to 10% of the entire sewer system using televised inspection equipment (CCTV) in order to identify problem areas that can lead to blockages, overflows, and deterioration of infrastructure

OBJECTIVES FY 2018

- ◆ Clean 20% of the sanitary sewer system to prevent sewer line blockages, overflows, and odors
- ◆ Inspect 15% of the sanitary sewer system using television inspection (CCTV) equipment to identify problem areas that can lead to sewer line blockages, overflows, and long term deterioration of the infrastructure
- ◆ Respond to emergency customer contact events within a one hour to minimize public health, safety, and environmental hazards
- ◆ Inspect all lift station sites daily
- ◆ Conduct safety training for specific operational tasks for all appropriate staff to ensure that operations are performed correctly and safely
- ◆ Complete the rehabilitation of the Layton Lakes Lift Station force main pipelines

BUDGET NOTES

In FY 2018, the collections cost center was inactivated to better track costs associated with the separate components of the wastewater system; lift stations and gravity systems. A SCADA programmer was added – split funded by Collections/Reclaimed. Supplies and contractual increased based on one-time funding for infrastructure repairs and maintenance, as well as increases associated with IGAs.

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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
% of sewer system cleaned annually	21%	18%	20%	20%
% of sewer system inspected annually	16%	12%	10%	15%
Number of sewer odor complaints	129	110	122	125
Number of sewer line blockage complaints	65	67	74	75
% of lift station pumps pulled for preventive maintenance/service	100%	100%	100%	100%
Total annual gallons pumped by lift stations (Million Gallons)	2,228	2,331	2,367	2,600
% of employees receiving required safety training	100%	100%	100%	100%

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Collection	21.60	21.60	21.60	21.60	0.00
Lift Stations	0.00	0.00	0.00	0.00	14.60
Gravity Systems	0.00	0.00	0.00	0.00	7.60
Total Personnel	21.60	21.60	21.60	21.60	22.20

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Collection	3,489,685	3,938,763	3,704,220	3,518,764	-
Lift Stations	-	-	-	-	2,710,280
Gravity Systems	-	-	-	-	1,757,830
Total Expenses	\$ 3,489,685	\$ 3,938,763	\$ 3,704,220	\$ 3,518,764	\$ 4,468,110

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	1,367,753	1,435,136	1,567,810	1,390,720	1,659,910
Supplies & Contractual	2,099,403	2,503,627	2,136,410	2,128,044	2,783,200
Capital Outlay	22,529	-	-	-	25,000
Total Expenses	\$ 3,489,685	\$ 3,938,763	\$ 3,704,220	\$ 3,518,764	\$ 4,468,110

PURPOSE STATEMENT

Wastewater Reclamation Plant (WRP) operations are dedicated to providing safe, reliable, efficient, and cost effective operation and maintenance of the wastewater treatment facility operations, sludge wasting operations, and reclaimed water production.

ACCOMPLISHMENTS FY 2017

- ◆ Preventative maintenance work was performed on wastewater treatment plant equipment at the Greenfield WRP
- ◆ Preventative maintenance work was performed on wastewater treatment plant equipment at the Neely WRP
- ◆ Began detailed design efforts associated with the Greenfield WRP Phase III Expansion Project
- ◆ A review and update of the intergovernmental agreement (IGA) associated with the Greenfield WRP among the three partner agencies continued
- ◆ A third party performance review and facility condition assessment of the Neely WRP was completed with favorable results

OBJECTIVES FY 2018

- ◆ Conduct routine meetings with the Greenfield WRP operations staff (City of Mesa) and the Neely Wastewater Reclamation Plant operations contractor (Severn Trent) to evaluate plant operations and maintenance projects
- ◆ Continuously track and conduct treatment plant capacity evaluations with the Neely WRP operations contractor (Severn Trent) and Greenfield WRP operations agency (City of Mesa)
- ◆ Conduct daily coordination with the Neely WRP operations contractor (Severn Trent) and the Greenfield WRP operations staff (City of Mesa) regarding reclaimed water quality and production
- ◆ Complete an update of the IGA associated with the Greenfield WRP
- ◆ Complete detailed design efforts and begin the construction phase for the Greenfield WRP Phase III Expansion Project

BUDGET NOTES

Increases in the FY 2018 budget are attributed to increases in the IGA for the Neely plant. The Greenfield plant budget decreased slightly due to completion of one-time repair and maintenance projects.

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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Cost of treatment - Neely (per Million Gallons)	\$1,487	\$1,359	\$1,351	\$1,364
Cost of treatment - Greenfield (per Million Gallons)	\$1,551	\$1,512	\$1,517	\$1,539
Total annual gallons of wastewater influent - Neely Treatment Plant (Million Gallons)	3,033	3,221	3,436	3,490
Total annual gallons of wastewater influent - Greenfield Treatment Plant (Million Gallons)	1,789	1,923	2,007	2,136
% of available treatment capacity utilized at Neely Treatment Plant	76%	80%	85%	87%
% of available treatment capacity utilized at Greenfield Treatment Plant	61%	66%	69%	73%
Total Average Daily Influent - Neely & Greenfield WRPs Combined (Million Gallons Per Day)	13.21	14.09	14.91	15.41



Plant Operations

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Neely Treatment Facility	0.00	0.00	0.00	0.00	0.00
Greenfield Treatment Facility	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Neely Treatment Facility	4,408,450	4,376,213	4,643,460	4,534,580	4,760,820
Greenfield Treatment Facility	2,741,575	2,908,384	3,675,320	3,273,535	3,336,950
Total Expenses	\$ 7,150,025	\$ 7,284,597	\$ 8,318,780	\$ 7,808,115	\$ 8,097,770

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	-	-	-	-	-
Supplies & Contractual	7,150,025	7,284,597	8,318,780	7,808,115	8,097,770
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 7,150,025	\$ 7,284,597	\$ 8,318,780	\$ 7,808,115	\$ 8,097,770

PURPOSE STATEMENT

The Effluent Reuse and Recharge Sections are dedicated to providing safe, reliable, and cost effective operation and maintenance of the effluent reuse infrastructure and facilities which includes reclaimed water lines, valves, meters, recovered water wells, pumps, reservoirs, ground water recharge facilities, injection wells, and monitoring wells. Effluent Reuse and Recharge Section operations help provide a reduction and reliance of potable water sources for parks, high water use landscaping areas, and lake developments. It also provides wildlife habitat and aquifer replenishment through groundwater recharge facility operations.

ACCOMPLISHMENTS FY 2017

- ◆ Performed daily reclaimed water monitoring and delivery operations for all user sites and met customer water demands
- ◆ Provided safety training to all Effluent Reuse and Recharge Personnel
- ◆ Disked/ripped all recharge basins as needed
- ◆ Inspected, maintained, and took readings at all reclaimed and recovered water system meters
- ◆ Performed all permit required water quality sampling and monitoring and submitted regulatory reports on schedule

- ◆ Completed the installation of an automated reclaimed water delivery and monitoring system at Crossroads Park lake

OBJECTIVES FY 2018

- ◆ Perform water quality sampling and monitoring of reclaimed water and recovered water to ensure compliance with regulations
- ◆ Respond to emergency customer contact events within one hour to minimize hazards and interruptions in service
- ◆ Exercise reclaimed water system valves to verify operability
- ◆ Complete the magnetic water meter conversion project at all reclaimed water user sites
- ◆ Inspect all well sites, reservoirs, and pump stations daily to verify proper performance
- ◆ Monitor and distribute reclaimed water and recovered water to customer sites daily to meet irrigation demands, thus reducing the use of potable water
- ◆ Conduct annual safety training for specific operational tasks to ensure that operations are performed correctly and safely

BUDGET NOTES

A SCADA programmer was added – split funded by Collections/Reclaimed. There are no significant changes to the supplies and contractual budget.

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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
# of permit limit violations per year (APP and Reuse)	0	0	0	0
# of reclaimed water overflow events per year	0	0	0	0
Total annual reclaimed water produced/reused (Million Gallons)	4,482	4,750	4,931	5,115
% of total reclaimed water reused by customers	31%	42%	42%	40%
% of total reclaimed water recharged to aquifer	69%	58%	58%	60%
% of employees receiving required safety training	100%	100%	100%	100%

Reclaimed

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Effluent Re-use	7.40	7.40	7.40	7.40	7.40
Effluent Recharge	5.00	5.00	5.00	5.00	5.40
Total Personnel	12.40	12.40	12.40	12.40	12.80

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Effluent Re-use	1,014,127	1,357,224	1,063,510	1,077,500	1,136,750
Effluent Recharge	558,414	642,969	644,490	609,360	658,560
Total Expenses	\$ 1,572,541	\$ 2,000,193	\$ 1,708,000	\$ 1,686,860	\$ 1,795,310

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	931,018	941,530	989,840	955,810	1,019,860
Supplies & Contractual	641,523	1,058,663	718,160	731,050	775,450
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 1,572,541	\$ 2,000,193	\$ 1,708,000	\$ 1,686,860	\$ 1,795,310

PURPOSE STATEMENT

The Wastewater Quality Section is dedicated to providing safe, reliable, and cost effective pollution control activities relating to the wastewater discharge of commercial and industrial businesses. Wastewater Quality Section operations strive to maintain pollutant levels in the wastewater stream below those levels mandated by regulations and oversight agency agreements.

ACCOMPLISHMENTS FY 2017

- ◆ Inspected commercial businesses of concern for compliance with Wastewater and Storm Water code requirements and to ensure that proper pretreatment device operation and maintenance is being performed
- ◆ Performed required inspections and sampling events at permitted industrial sites
- ◆ Completed/submitted all required regulatory reports to oversight agencies on schedule
- ◆ Continued to participate in the multi-city coordination group meetings to align commercial pretreatment program compliance strategies and education
- ◆ Reviewed new commercial/industrial business design plans
- ◆ Provided the necessary safety training to all Wastewater Quality personnel

- ◆ Transitioned to 100% paperless commercial and industrial user field inspections through the use of electronic tablets

OBJECTIVES FY 2018

- ◆ Perform annual inspections and sampling activities at all industrial users requiring a wastewater discharge permit to ensure compliance with regulatory requirements
- ◆ Inspect and educate all commercial businesses of concern once annually to verify compliance with wastewater and storm water code requirements and ensure that proper pretreatment device operation and maintenance is being performed
- ◆ Review and process all new wastewater questionnaires to obtain familiarity with business operations relating to code requirements
- ◆ Continue to perform sewer flow monitoring studies in specific areas to track pipeline capacities
- ◆ Distribute related educational information to customers during inspections/service calls
- ◆ Conduct annual safety training for specific operational tasks to ensure that operations are performed correctly and safely

BUDGET NOTES

There are no significant changes to the personnel or supplies and contractual budget for FY 2018.

STRATEGIC INITIATIVESCommunity
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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Commercial businesses of concern inspected	1,169	1,347	1,740	1,700
Commercial businesses of concern inspected	100%	100%	100%	100%
Permitted industrial users	27	26	27	28
Permitted industrial users inspected	100%	100%	100%	100%
New business development plans reviewed	148	182	210	210
Wastewater sampling events (days)	24	35	40	40
New business registrations processed	831	1,049	980	1,000

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Quality	6.00	6.00	6.00	6.00	6.00
Total Personnel	6.00	6.00	6.00	6.00	6.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Quality	502,289	535,561	526,410	505,450	514,510
Total Expenses	\$ 502,289	\$ 535,561	\$ 526,410	\$ 505,450	\$ 514,510

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	442,816	483,110	466,780	445,820	454,880
Supplies & Contractual	59,473	52,451	59,630	59,630	59,630
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 502,289	\$ 535,561	\$ 526,410	\$ 505,450	\$ 514,510

The non-departmental section of the budget captures all expenditures that are not directly attributed to a business unit. An overview of each section is below.

Contingency

Contingency is budgeted for emergencies and unforeseen events at the time of budget approval. In FY 2018, \$2,000,000 is budgeted for contingency.

Capital Projects

The budget for Capital Projects is determined by the FY 2018-2027 Capital Improvement Plan that was adopted by Council on June 15, 2017. The following projects require Wastewater Fund funding for FY 2018:

Fiesta Tech Sewer Service	\$4,732,000
Reclaimed Water Line Ext	1,857,000
Reclaimed Water Res #1 Rehab	1,431,000
Candlewood Lift Station	1,040,000
GWRP - Plant Improvements	895,000
Alternative Recovery Well R-5	774,000
Welcome Home Veterans Park	622,000
Reclaimed Water Vault	403,000
2018 Integrated WR Master Plan	300,000
System Wide Force Main Retrofit	223,000
South Recharge Site - Phase II	157,000
Greenfield Odor Control Scrubber	138,000
Ash Street - Phase I	52,000
ADA Transition Plan	40,000
HR Talent Management System	11,000

More detail on these CIP projects can be found in the Capital Improvements section of this document.

Miscellaneous

Insurance

This is the Wastewater Fund portion of the Public Entity Insurance Package. Policies include Auto Liability, Auto Damage, Contractor's Equipment, Property, General Liability, and General Excess.

Pay for Performance/Market

Council adopted a compensation philosophy which illustrates the importance of linking pay with exceptional service. An allowance is budgeted in FY 2018 for employees who demonstrate exceptional performance.

Council requires that Gilbert is maintaining a compensation structure that is competitive with the market. Funding is allocated annually for market adjustments as recommended by Human Resources.

Tuition Reimbursement

Based on historical usage, \$3,000 is budgeted to reimburse employees of the Wastewater Fund for tuition expenses. This is capped at \$5,000 per employee per fiscal year. Additional amounts could be funded through contingency if needed.

Non-Departmental

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
No Personnel Allocation	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Debt	-	-	-	-	-
Contingency	-	-	2,000,000	50,000	2,000,000
Capital Projects	1,644,491	1,618,929	10,932,720	1,153,618	12,672,910
Other	74,812	54,992	1,114,170	82,123	160,000
Total Expenses	\$ 1,719,303	\$ 1,673,921	\$ 14,046,890	\$ 1,285,741	\$ 14,832,910

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	-	-	200,620	20,000	92,000
Supplies & Contractual	74,812	54,992	2,913,550	112,178	2,367,950
Capital Outlay	1,644,491	1,618,929	10,932,720	1,153,563	12,372,960
Total Expenses	\$ 1,719,303	\$ 1,673,921	\$ 14,046,890	\$ 1,285,741	\$ 14,832,910

FUND DESCRIPTION

The mission of Environmental Services - Residential is to manage Gilbert's integrated solid waste operations and to provide environmentally sound and cost effective services to meet the needs of the residents. Gilbert's solid waste activities are financed and operated in a manner similar to private business enterprises, where costs of providing the services to the residential and commercial customers are covered by user charges.

These operations and services are directed toward ensuring the public health and welfare through the collection and disposal of solid waste (garbage, hazardous waste, and recyclable materials) from residential and commercial/industrial sources, educating members of the general public and business community regarding the proper disposal of wastes, and encouraging the diversion of waste from landfills through the recycling, reuse, and recovery of selected materials.

The Residential Fund also contains Street Cleaning (sweeping) and Environmental Compliance (stormwater). These programs are in line with the mission of the Environmental Services division and promote the public health and safety of our citizens.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

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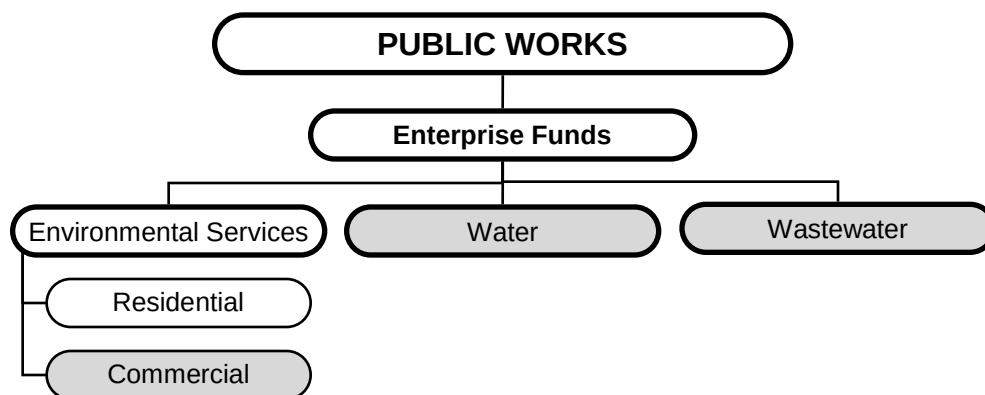
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ORGANIZATIONAL CHART





ENVIRONMENTAL SERVICES - RESIDENTIAL

PERSONNEL BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	5.52	5.52	5.52	5.52	5.56
Residential Collections	71.20	68.20	72.20	72.20	72.50
Street Cleaning	0.00	7.33	7.33	6.33	6.33
Storm Water	0.00	3.00	3.00	3.00	3.50
Non-Departmental	0.00	0.00	0.00	0.00	0.00
Total Personnel	76.72	84.05	88.05	87.05	87.89

EXPENSES BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	1,069,196	1,125,885	1,393,490	1,230,129	1,362,610
Residential Collections	12,863,264	10,911,256	11,875,940	11,159,932	12,828,160
Street Cleaning	-	817,453	937,250	832,751	876,380
Storm Water	-	309,261	403,660	326,800	633,540
Non-Departmental	285,803	2,516,330	3,199,570	123,317	2,412,690
Total Expenses	\$ 14,218,263	\$ 15,680,185	\$ 17,809,910	\$ 13,672,929	\$ 18,113,380

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	5,315,938	5,972,299	7,319,510	6,165,221	7,032,900
Supplies & Contractual	6,826,436	6,724,338	8,492,170	6,744,025	9,277,790
Capital Outlay	2,075,889	2,983,548	1,998,230	763,683	1,802,690
Total Expenses	\$ 14,218,263	\$ 15,680,185	\$ 17,809,910	\$ 13,672,929	\$ 18,113,380

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	15,608,152	15,679,964	14,775,500	15,249,000	18,638,640
Transfers In	160,724	164,878	170,000	170,000	170,000
Total Sources	\$ 15,768,876	\$ 15,844,842	\$ 14,945,500	\$ 15,419,000	\$ 18,808,640
Total Expenses	14,218,263	15,680,185	17,809,910	13,672,929	18,113,380
Transfers Out	1,161,004	1,326,069	1,369,770	1,369,770	4,089,430
Total Uses	\$ 15,379,267	\$ 17,006,254	\$ 19,179,680	\$ 15,042,699	\$ 22,202,810
Net Operating Result	\$ 389,609	\$ (1,161,412)	\$ (4,234,180)	\$ 376,301	\$ (3,394,170)

PURPOSE STATEMENT

Residential Collections manages Gilbert's residential solid waste operations by providing efficient and effective services through best management practices to meet the needs of the community. Services are provided to protect the health, safety and wellness of the community. Residential includes the collection and disposition of contained and uncontained refuse, recycling, household hazardous waste (HHW), and green organics material. Outreach is performed to engage and educate residents of programs and services.

ACCOMPLISHMENTS FY 2017

- ◆ Balanced residential collection routes
- ◆ Implemented post-trip inspection lane to minimize equipment down time and repairs
- ◆ Automated container delivery and repair work request tracking system (paperless)

OBJECTIVES FY 2018

- ◆ Continue route optimization for more efficient service delivery and rate stabilization
- ◆ Develop an asset refurbishment and replacement schedule
- ◆ Decrease OSHA recordable and non-recordable injury rate
- ◆ Research and implement technology to improve operational efficiency
- ◆ Research and implement technology to improve fleet management
- ◆ Establish a weekly/monthly financial expense management process
- ◆ Create and establish a recycling diversion goal and increase outreach activities

BUDGET NOTES

For FY 2018, two new residential collections operators were approved for hire. In addition, a reallocation of staff time between collections, recycling and commercial operations was completed in order to more accurately reflect the resources required for the programs. Supplies and contract increases for increased landfill fees and infrastructure repair and maintenance funding for stormwater. Capital outlay increases are for the purchase of two new trucks for the approved FTEs.

STRATEGIC INITIATIVES

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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Number of residential customers	72,424	74,095	75,803	77,500
Total tons of contained refuse collected	70,271	73,424	74,354	75,284
Total tons of uncontained refuse collected	17,962	17,428	15,500	17,050
Total tons of recycling collected/blue barrel	18,870	19,924	21,210	22,496
Recycling rate - residential contained	21.20%	21.34%	22.19%	23.01%
Households served by HHW Facility	7,077	8,393	9,100	9,550
Pounds of HHW collected	452,894	459,682	504,000	530,000



Residential Collections

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Residential Collections	31.00	31.00	31.00	31.00	28.29
Uncontained Collections	21.00	20.00	24.00	24.00	24.00
Recycling	9.70	8.70	8.70	8.70	12.21
Environmental Programs	4.50	4.50	4.50	4.50	4.00
Outreach Programs	5.00	4.00	4.00	4.00	4.00
Total Personnel	71.20	68.20	72.20	72.20	72.50

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Residential Collections	6,996,864	6,391,471	6,497,690	6,459,880	7,335,200
Uncontained Collections	3,093,063	2,382,867	2,860,790	2,386,569	2,758,850
Recycling	2,115,933	1,468,673	1,717,210	1,541,472	1,928,440
Environmental Programs	440,601	432,915	482,060	507,476	467,300
Outreach Programs	216,803	235,330	318,190	264,535	338,370
Total Expenses	\$ 12,863,264	\$ 10,911,256	\$ 11,875,940	\$ 11,159,932	\$ 12,828,160

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	4,568,148	4,702,044	5,342,410	4,854,050	5,287,090
Supplies & Contractual	6,428,531	5,715,632	5,779,530	5,551,882	6,261,070
Capital Outlay	1,866,585	493,580	754,000	754,000	1,280,000
Total Expenses	\$ 12,863,264	\$ 10,911,256	\$ 11,875,940	\$ 11,159,932	\$ 12,828,160

The non-departmental section of the budget captures all expenditures that are not directly contributed to a business unit. An overview of each section is below.

Contingency

Contingency is budgeted for emergencies and unforeseen events at the time of budget approval. Contingency is calculated to equal the unassigned fund balance after all reserves were identified. In FY 2018, \$1,500,000 is budgeted for contingency.

Capital Projects

The budget for Capital Projects is determined by the FY 2018-2027 Capital Improvement Plan that was adopted by Council on June 15, 2017. The following projects require Environmental Services Residential Fund funding for FY 2018:

CNG Fueling Station	\$	443,000
Strmwtr Pump Station Assmt		157,000
ADA Transition Plan		40,000
Ash Street Extension		24,000
HR Talent Mgmt System		16,000

More detail on these CIP projects can be found in the Capital Improvements section of this budget document.

Miscellaneous

Insurance

This is the Environmental Services Residential Fund portion of the Public Entity Insurance package. Policies include Auto Liability, Auto Damage, Contractor's Equipment, Property, General Liability, and General Excess.

Pay for Performance/Market

Council adopted a compensation philosophy which illustrates the importance of linking pay with exceptional service. An allowance is budgeted in FY 2018 for employees who demonstrate exceptional performance.

Council requires that Gilbert is maintaining a compensation structure that is competitive with the market. Funding is allocated annually for market adjustments as recommended by Human Resources.

Tuition Reimbursement

Based on historical usage, \$10,000 is budgeted to reimburse employees of the Environmental Services Residential Fund for tuition expenses. This is capped at \$5,000 per employee per fiscal year. Additional funding may be provided through contingency if necessary.



Non-Departmental

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
No Personnel Allocation	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Contingency	-	-	1,500,000	10,000	1,500,000
Capital Projects	209,304	2,451,447	1,244,230	9,683	679,690
Other	76,499	64,883	455,340	103,634	233,000
Total Expenses	\$ 285,803	\$ 2,516,330	\$ 3,199,570	\$ 123,317	\$ 2,412,690

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	(25)	-	352,140	35,000	148,000
Supplies & Contractual	76,524	64,883	1,603,200	78,634	1,742,000
Capital Outlay	209,304	2,451,447	1,244,230	9,683	522,690
Total Expenses	\$ 285,803	\$ 2,516,330	\$ 3,199,570	\$ 123,317	\$ 2,412,690

FUND DESCRIPTION

The Environmental Services Commercial Collections section offers services for commercial businesses for their trash and recycling collection needs. Gilbert offers three, four, six and eight cubic yard front-end load containers, as well as 10, 20, and 40 cubic yard, roll-off boxes. Staff collaborates with customers to engage in innovative opportunities for recycling. The goal is to always charge a price that is fair to customers and to provide excellent customer service. Services are offered seven days a week.

Operations and services are directed toward ensuring the public health and welfare through the disposal of commercial solid waste from commercial/industrial sources. The division promotes the diversion of these wastes through comprehensive recycling programs.

Commercial services are provided to all of the Town of Gilbert facilities and staff is available to respond to emergency situations.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

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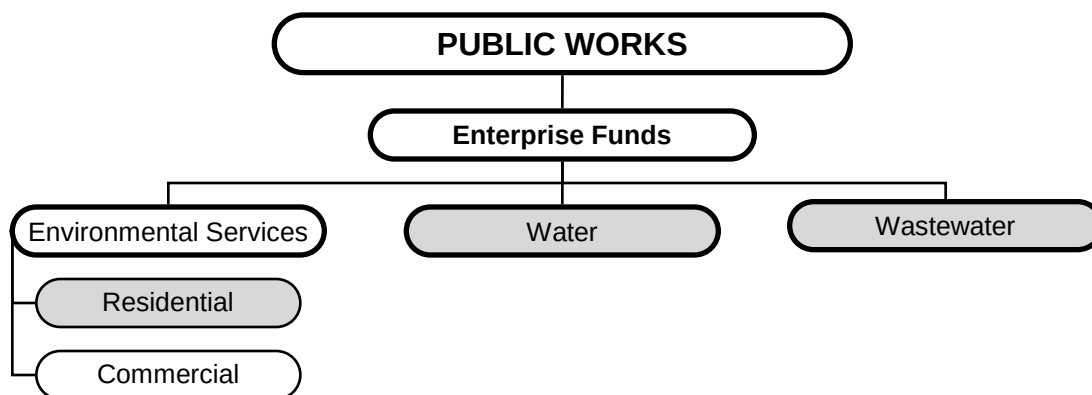
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ORGANIZATIONAL CHART





ENVIRONMENTAL SERVICES - COMMERCIAL

PERSONNEL BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	0.48	0.48	0.48	0.48	0.94
Commercial Collections	6.80	7.80	7.80	7.80	8.50
Non-Departmental	0.00	0.00	0.00	0.00	0.00
Total Personnel	7.28	8.28	8.28	8.28	9.44

EXPENSES BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	43,615	44,387	62,930	37,648	97,710
Commercial Collections	2,097,081	2,221,566	2,021,150	1,884,147	2,174,190
Non-Departmental	24,479	211,923	397,900	11,326	324,020
Total Expenses	\$ 2,165,175	\$ 2,477,876	\$ 2,481,980	\$ 1,933,121	\$ 2,595,920

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	648,519	589,954	673,720	647,075	759,190
Supplies & Contractual	1,500,144	1,372,914	1,703,070	1,285,970	1,793,710
Capital Outlay	16,512	515,008	105,190	76	43,020
Total Expenses	\$ 2,165,175	\$ 2,477,876	\$ 2,481,980	\$ 1,933,121	\$ 2,595,920

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	2,456,269	2,607,645	2,374,670	2,474,000	2,720,300
Transfers In	-	-	-	-	-
Total Sources	\$ 2,456,269	\$ 2,607,645	\$ 2,374,670	\$ 2,474,000	\$ 2,720,300
Total Expenses	2,165,175	2,477,876	2,481,980	1,933,121	2,595,920
Transfers Out	189,460	261,679	248,460	248,460	555,950
Total Uses	\$ 2,354,635	\$ 2,739,555	\$ 2,730,440	\$ 2,181,581	\$ 3,151,870
Net Operating Result	\$ 101,634	\$ (131,910)	\$ (355,770)	\$ 292,419	\$ (431,570)

Commercial Collections

PURPOSE STATEMENT

The Commercial Collection Section of the Environmental Services Division strives to offer safe, efficient, and effective solid waste and recycling collection to town facilities, non-profit institutions, and the business community of Gilbert. The section endeavors to promote fair competition amongst all commercial waste haulers that operate within the town through competitive pricing and customer service.

ACCOMPLISHMENTS FY 2017

- ◆ Implemented town-wide Commercial front load rezoning
- ◆ Maintained zero OSHA recordable injury rate
- ◆ Implemented post-trip inspection lane to minimize equipment down time and repairs

OBJECTIVES FY 2018

- ◆ Continue route optimization for more efficient service delivery and rate stabilization
- ◆ Conduct full scale route audit
- ◆ Develop an asset refurbishment and replacement schedule
- ◆ Evaluate roll-off rezoning
- ◆ Maintain OSHA recordable and non-recordable injury rate
- ◆ Research and implement technology to improve operation efficiency
- ◆ Research and implement technology to improve fleet management
- ◆ Establish a weekly/monthly financial expense management process

BUDGET NOTES

In FY 2018, a reallocation of staff time between residential collections/ recycling and commercial operations was completed in order to more accurately reflect the resources required for the programs. No new personnel were approved. Supplies and contractual increased slightly due to increased landfill fees.

STRATEGIC INITIATIVES

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Tons of refuse collected	22,650	22,016	20,666	21,411
Cubic yards of refuse collected	727,848	686,867	738,304	710,000
Tons of recycling collected	666	1,414	1,357	1,562
Recycling rate - diversion	3.00%	6.03%	6.16%	6.80%



Commercial Collections

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Commercial Collections	5.80	5.80	5.80	5.80	6.50
Commercial Rolloffs	1.00	2.00	2.00	2.00	2.00
Total Personnel	6.80	7.80	7.80	7.80	8.50

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Commercial Collections	1,580,027	1,745,817	1,477,460	1,378,797	1,608,300
Commercial Rolloffs	517,054	475,749	543,690	505,350	565,890
Total Expenses	\$ 2,097,081	\$ 2,221,566	\$ 2,021,150	\$ 1,884,147	\$ 2,174,190

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	608,709	549,621	584,650	612,420	648,690
Supplies & Contractual	1,488,372	1,364,598	1,436,500	1,271,727	1,525,500
Capital Outlay	-	307,347	-	-	-
Total Expenses	\$ 2,097,081	\$ 2,221,566	\$ 2,021,150	\$ 1,884,147	\$ 2,174,190

The non-departmental section of the budget captures all expenditures that are not directly attributed to a business unit. An overview of each section is below.

Contingency

Contingency is budgeted for emergencies and unforeseen events at the time of budget approval. In FY 2018, \$250,000 is budgeted for contingency.

Capital Projects

The budget for Capital Projects is determined by the FY 2018-2027 Capital Improvement Plan that was adopted by Council on June 15, 2017. The following projects require Environment Services Commercial Fund funding for FY 2018:

CNG Fueling Station	\$	43,000

More detail on this CIP projects can be found in the Capital Improvements section of this budget document.

Miscellaneous

Insurance

This is the Environmental Services Commercial Fund portion of the Public Entity Insurance package. Policies include Auto Liability, Auto Damage, Contractor's Equipment, Property, General Liability, and General Excess.

Pay for Performance/Market

Council adopted a compensation philosophy which illustrates the importance of linking pay with exceptional service. An allowance is budgeted in FY 2018 for employees who demonstrate exceptional performance.

Council requires that Gilbert is maintaining a compensation structure that is competitive with the market. Funding is allocated annually for market adjustments as recommended by Human Resources.

Tuition Reimbursement

Based on historical usage, \$1,000 is budgeted to reimburse employees of the Environmental Services Commercial Fund for tuition expenses. This is capped at \$5,000 per employee per fiscal year. Additional amounts could be funded through contingency if needed.

Non-Departmental

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
No Personnel Allocation	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Contingency	-	-	250,000	-	250,000
Capital Projects	16,512	207,661	105,190	76	43,020
Other	7,967	4,262	42,710	11,250	31,000
Total Expenses	\$ 24,479	\$ 211,923	\$ 397,900	\$ 11,326	\$ 324,020

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	-	-	32,410	3,300	19,000
Supplies & Contractual	7,967	4,262	260,300	7,950	262,000
Capital Outlay	16,512	207,661	105,190	76	43,020
Total Expenses	\$ 24,479	\$ 211,923	\$ 397,900	\$ 11,326	\$ 324,020

FUND DESCRIPTION

It is Streets mission to provide a safe, reliable, and an efficient roadway system that encompasses the following operations: streets maintenance, traffic control systems, rights-of-way, and storm drain systems.

To responsibly and efficiently accomplish this mission, goals have been set for each area of responsibility. In order to maintain proactive operation and maintenance programs, planning and teamwork are emphasized. The Streets Division maintains the necessary tools, equipment, and properly trained and skilled personnel in order to meet customer expectations and resolve problems at the most appropriate level of responsibility. State-shared gasoline tax (HURF) and vehicle license tax (VLT) revenues fund Gilbert's Street Division. In FY 2017 these two revenues are recorded in separate funds, as HURF is a restricted funding source governed by Arizona State Statute. Vehicle License Tax is in the Roadway and Maintenance Fund, these funds are not restricted.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the

Community
Livability



department.

Technology
Leader

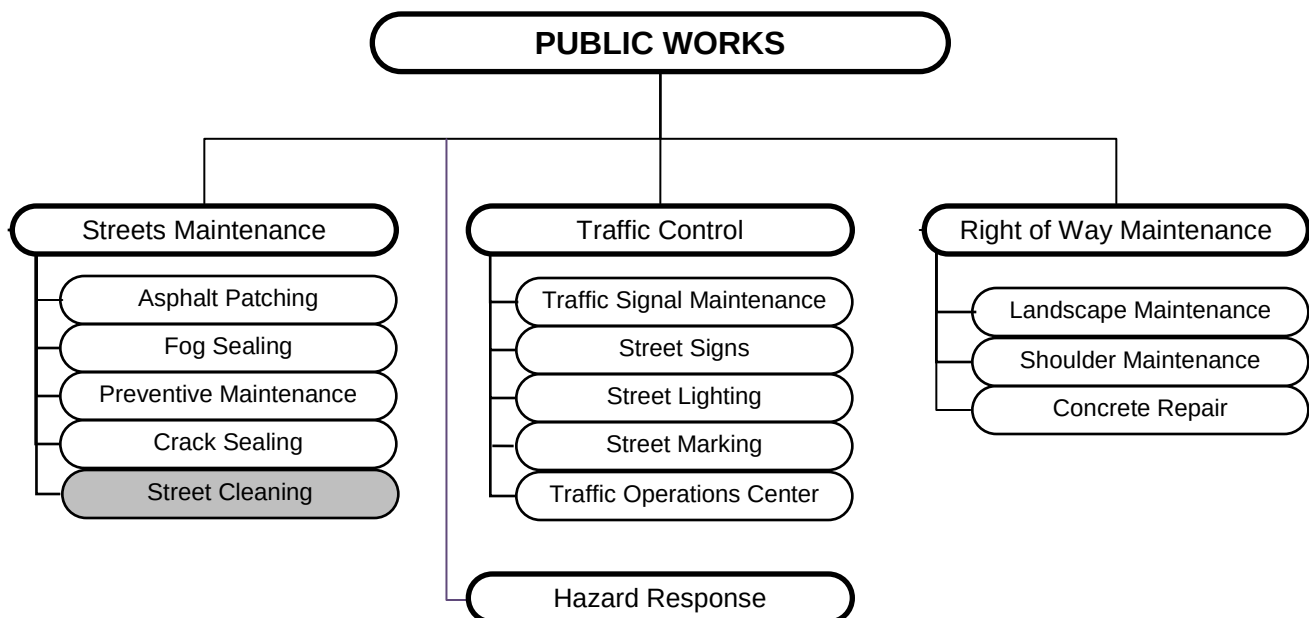
Financial
Plan

Infrastructure



Economic
Development

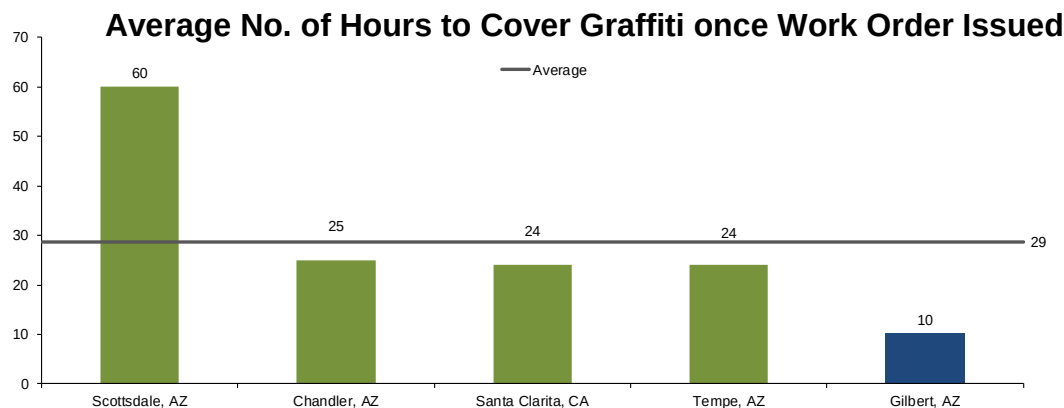
High Performing
Government

**ORGANIZATIONAL CHART**

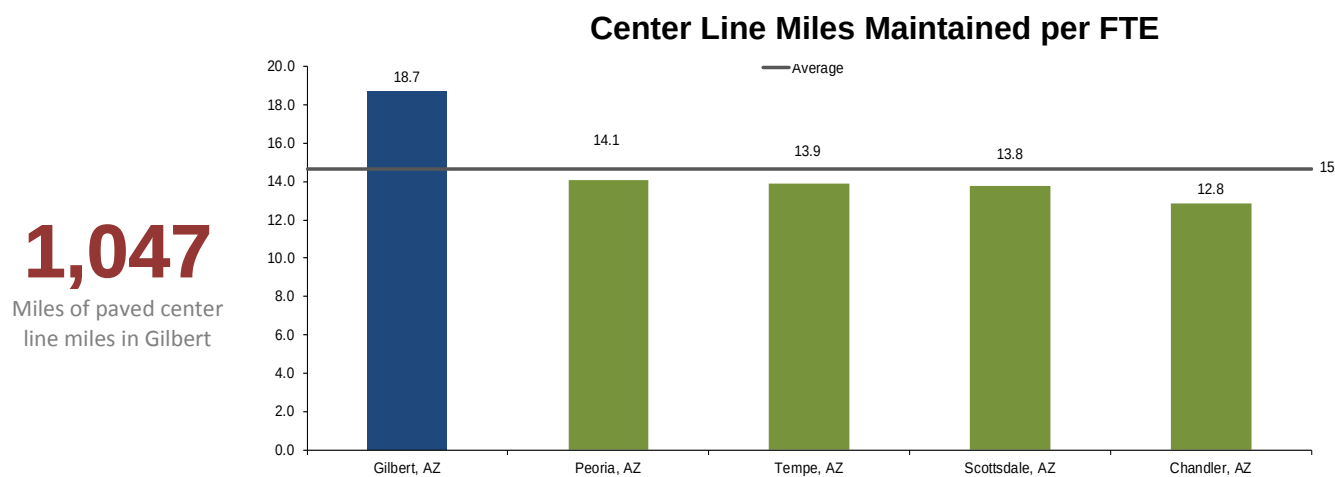


STREETS FUND

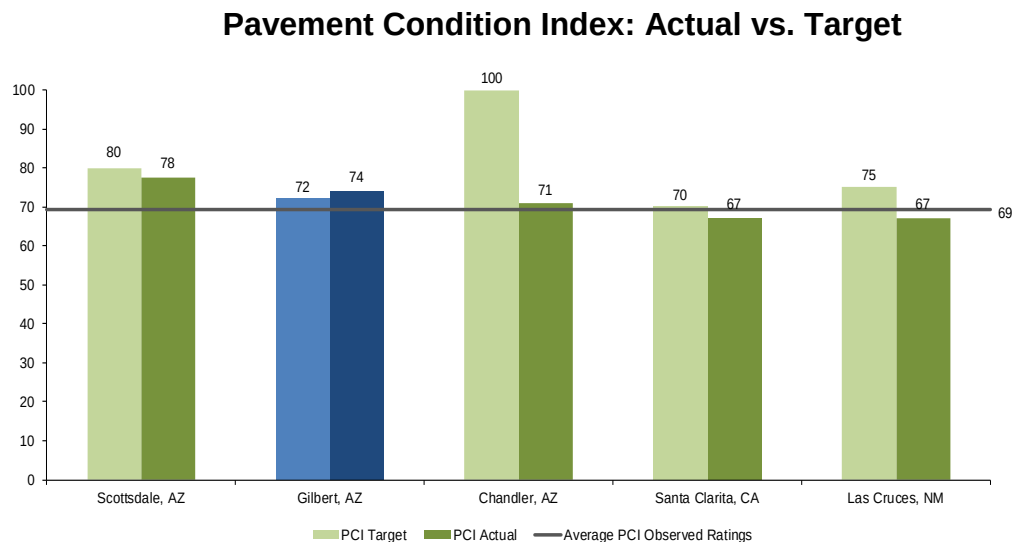
PERSONNEL BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
HURF	57.00	50.67	50.67	50.67	53.67
Roadway and Maintenance	0.00	0.00	0.00	0.00	0.00
Total Personnel	57.00	50.67	50.67	50.67	53.67
EXPENSES BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
HURF	18,712,919	18,916,238	25,397,400	20,383,017	14,669,320
Roadway and Maintenance	-	-	-	-	11,273,920
Total Expenses	\$ 18,712,919	\$ 18,916,238	\$ 25,397,400	\$ 20,383,017	\$ 25,943,240
EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	3,969,021	3,654,159	4,117,050	3,761,773	4,331,750
Supplies & Contractual	6,820,964	7,377,154	11,227,430	9,521,117	11,339,070
Capital Outlay	7,922,934	7,884,925	10,052,920	7,100,127	10,272,420
Total Expenses	\$ 18,712,919	\$ 18,916,238	\$ 25,397,400	\$ 20,383,017	\$ 25,943,240
OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	21,123,702	22,798,905	24,801,000	25,001,000	25,401,000
Transfers In	50,000	50,000	-	-	-
Total Sources	\$ 21,173,702	\$ 22,848,905	\$ 24,801,000	\$ 25,001,000	\$ 25,401,000
Total Expenses	18,712,919	18,916,238	25,397,400	20,383,017	25,943,240
Transfers Out	4,494,280	4,576,709	4,878,160	4,878,160	4,911,670
Total Uses	\$ 23,207,199	\$ 23,492,947	\$ 30,275,560	\$ 25,261,177	\$ 30,854,910
Net Operating Result	\$ (2,033,497)	\$ (644,042)	\$ (5,474,560)	\$ (260,177)	\$ (5,453,910)



Note: For Scottsdale, AZ and Chandler, AZ the average median of the range is provided above.
 Source: Information provided was obtained from municipal streets staff.



Note: FTE shown above all support Streets functions, but are not all located to the Streets Department.
 Source: Information provided was obtained from municipal streets staff.



74
Pavement Condition Index (PCI) ranking of Gilbert streets

Source: Information provided was obtained from municipal streets staff.
 Note: Actuals rounded to the nearest whole number.



FUND DESCRIPTION

It is the Streets division mission to provide a safe, reliable, and an efficient roadway system that encompasses the following operations: streets maintenance, traffic control systems, rights-of-way, and storm drain systems.

To responsibly and efficiently accomplish this mission, goals have been set for each area of responsibility. In order to maintain proactive operation and maintenance programs, planning and teamwork are emphasized. The Streets Division maintains the necessary tools, equipment, and properly trained and skilled personnel in order to meet customer expectations and resolve problems at the most appropriate level of responsibility. State-shared gasoline tax (HURF) revenues fund Gilbert's HURF fund. This funding source is restricted to eligible expenses as defined by Arizona State Statute.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

Community
Livability



Technology
Leader

Financial
Plan

Infrastructure

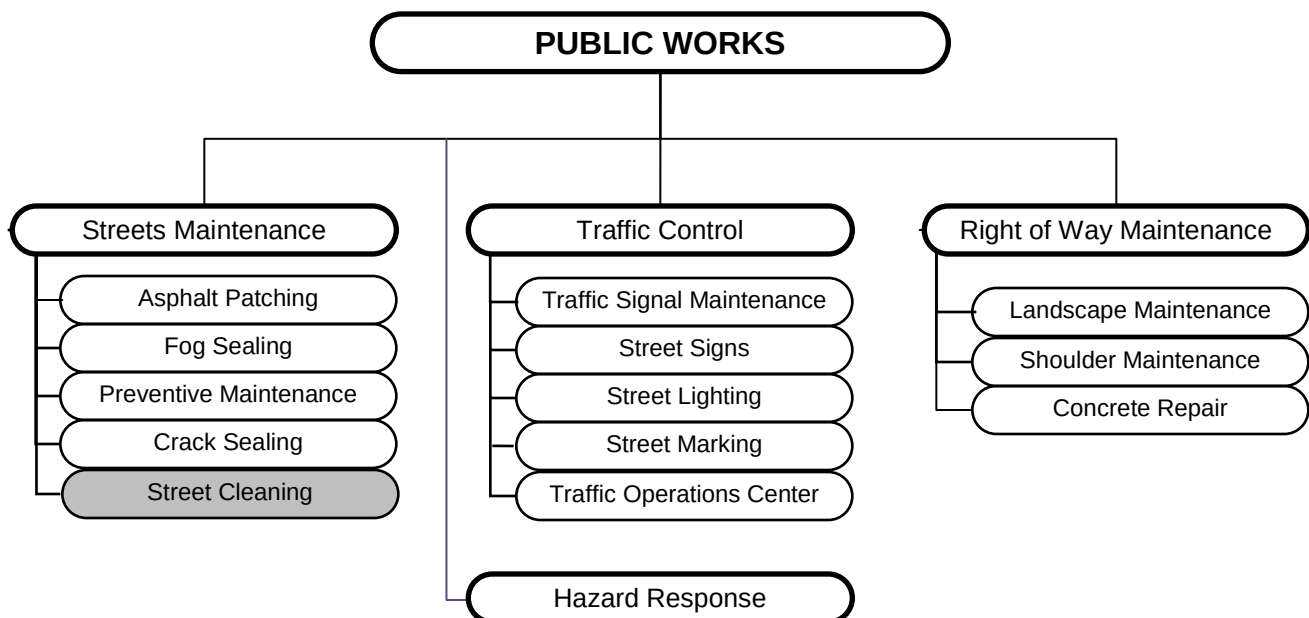


Economic
Development

High Performing
Government



ORGANIZATIONAL CHART



PERSONNEL BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	2.00	3.00	3.00	3.00	3.00
Streets Maintenance	27.67	20.34	20.34	20.34	21.34
Traffic Control	19.66	19.66	19.66	19.66	21.66
Right of Way Maintenance	5.33	5.33	5.33	5.33	5.33
Hazard Response	2.34	2.34	2.34	2.34	2.34
Storm Water	0.00	0.00	0.00	0.00	0.00
Non-Departmental	0.00	0.00	0.00	0.00	0.00
Total Personnel	57.00	50.67	50.67	50.67	53.67

EXPENSES BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	391,000	422,543	520,530	512,831	622,120
Streets Maintenance	5,638,971	6,759,271	7,906,000	7,787,804	2,135,890
Traffic Control	4,475,426	5,125,322	7,479,960	6,894,000	7,595,220
Right of Way Maintenance	2,765,068	3,172,110	3,370,610	3,603,080	3,384,140
Hazard Response	223,224	215,156	209,770	211,959	214,410
Storm Water	43,958	-	-	-	-
Non-Departmental	5,175,272	3,221,836	5,910,530	1,373,343	717,540
Total Expenses	\$ 18,712,919	\$ 18,916,238	\$ 25,397,400	\$ 20,383,017	\$ 14,669,320

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	3,969,021	3,654,159	4,117,050	3,761,773	4,331,750
Supplies & Contractual	6,820,964	7,377,154	11,227,430	9,521,117	10,299,570
Capital Outlay	7,922,934	7,884,925	10,052,920	7,100,127	38,000
Total Expenses	\$ 18,712,919	\$ 18,916,238	\$ 25,397,400	\$ 20,383,017	\$ 14,669,320

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	21,123,702	22,798,905	24,801,000	25,001,000	15,651,000
Transfers In	50,000	50,000	-	-	-
Total Sources	\$ 21,173,702	\$ 22,848,905	\$ 24,801,000	\$ 25,001,000	\$ 15,651,000
Total Expenses	18,712,919	18,916,238	25,397,400	20,383,017	14,669,320
Transfers Out	4,494,280	4,576,709	4,878,160	4,878,160	836,820
Total Uses	\$ 23,207,199	\$ 23,492,947	\$ 30,275,560	\$ 25,261,177	\$ 15,506,140
Net Operating Result	\$ (2,033,497)	\$ (644,042)	\$ (5,474,560)	\$ (260,177)	\$ 144,860

Streets Maintenance

PURPOSE STATEMENT

The mission of Streets Maintenance is to maintain the roadway system ensuring a high degree of reliability, safety, ride ability and meeting or exceeding all applicable regulations for roadways in a cost effective manner.

ACCOMPLISHMENTS FY 2017

- ◆ Addressed all concrete deviation complaints within same business day
- ◆ Completed Islands subdivision handicap ramp improvements (Phase II)
- ◆ Completed Islands subdivision overlay project (Phase II)
- ◆ Patched 100% of all scheduled roadways prior to scheduled maintenance
- ◆ Fogsealed 100% of all scheduled maintenance
- ◆ Cracksealed 100% of all roadways prior to scheduled maintenance
- ◆ Maintained a network Pavement Condition Index of 73.6

OBJECTIVES FY 2018

- ◆ Re-rate 20% of roadway network annually
- ◆ Complete Circle G Meadows subdivision overlay project
- ◆ Complete Circle G Meadows subdivision handicap ramp improvements
- ◆ Patch 100% of all scheduled roadways prior to scheduled maintenance
- ◆ Fog Seal 100% of all scheduled maintenance
- ◆ Crack Seal 100% of all roadways prior to scheduled maintenance
- ◆ Maintain a network Pavement Condition Index rating of 72.0

BUDGET NOTES

The FY 2018 budget includes one new FTE for the asphalt patching group. Supplies and contractual, as well as capital outlay are reduced as they are now budgeted in the Roadway and Maintenance Fund (Vehicle License Tax). Maintenance for newly completed CIP projects is that is typically included has been allocated in the new Roadway and Maintenance Fund.

STRATEGIC INITIATIVES

Community
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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Arterials swept twice per month	100%	100%	100%	100%
Residential roadways swept once per month	100%	100%	100%	100%
Pavement condition index(PCI)	72.5	72.0	73.6	72.0
% of areas crack sealed prior to yearly scheduled maintenance	100%	100%	100%	100%
% of areas fog sealed for scheduled maintenance	100%	100%	100%	100%
% of areas patched prior to yearly scheduled maintenance	100%	100%	100%	100%
% of roadway network re-rated	0%	0%	0%	20%



Streets Maintenance

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Asphalt Patching	3.33	3.33	3.33	3.33	4.33
Street Cleaning	7.33	0.00	0.00	0.00	0.00
Preventive Maintenance	3.34	3.34	3.34	3.34	3.34
Crack Sealing	8.34	8.34	8.34	8.34	8.34
Fog Sealing	5.33	5.33	5.33	5.33	5.33
Total Personnel	27.67	20.34	20.34	20.34	21.34

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Asphalt Patching	384,021	422,482	337,580	369,948	435,920
Street Cleaning	921,922	-	-	-	-
Preventive Maintenance	3,146,012	5,149,652	6,210,890	6,150,415	334,310
Crack Sealing	671,246	727,041	696,370	624,675	693,460
Fog Sealing	515,770	460,096	661,160	642,766	672,200
Total Expenses	\$ 5,638,971	\$ 6,759,271	\$ 7,906,000	\$ 7,787,804	\$ 2,135,890

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	1,520,897	1,115,776	1,187,050	1,072,440	1,303,460
Supplies & Contractual	1,321,799	949,038	861,950	858,364	832,430
Capital Outlay	2,796,275	4,694,457	5,857,000	5,857,000	-
Total Expenses	\$ 5,638,971	\$ 6,759,271	\$ 7,906,000	\$ 7,787,804	\$ 2,135,890

PURPOSE STATEMENT

The mission of Traffic Control is to operate and maintain the traffic control systems to improve safety by regulating the flow of traffic, increasing visibility, ensuring a high degree of reliability, meeting or exceeding all applicable regulations for all Regulatory Infrastructure.

ACCOMPLISHMENTS FY 2017

- ◆ All signal monitors tested
- ◆ Replaced over 2,500 high-pressure sodium lamps
- ◆ Completed 95% of streetlight work orders within ten business days
- ◆ Painted 10% of traffic signal poles
- ◆ All long line and short line striping completed within the fiscal year
- ◆ Replaced 100% stop signs within one-hour of receiving notification
- ◆ Initiated LRIP for replacement of signs ten years or older
- ◆ Initiated LRIP for Streetlight rehab project

OBJECTIVES FY 2018

- ◆ Replace all signs over ten years old
- ◆ Replace 100% of all identified Streetlights scheduled for replacement per LRIP
- ◆ Establish inspection plan for Signal poles
- ◆ 100% of all long line and short line striping performed within the fiscal year
- ◆ 100% of stop signs replaced within one hour of receiving notification
- ◆ 100% of signal monitors tested
- ◆ 95% of streetlight work orders to be completed within ten business days
- ◆ Inventory 100% of traffic signal poles

BUDGET NOTES

Two new FTE have been approved for FY 2018 for Traffic Signal Maintenance and the Traffic Operations Center. There were no significant changes to the supplies and contractual budget. Capital outlay is budgeted for a vehicle for the approved FTEs.

STRATEGIC INITIATIVES

Community
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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Signal monitors tested	100%	100%	100%	100%
Traffic signals painted	20	20	10	10
Streetlight work orders completed within 10 business days	98%	98%	95%	95%
Number of signs over 10 years old replaced	0	0	0	5,841
Long line and short line striping completed	100%	100%	100%	100%
Stop signs replaced within one hour	100%	100%	100%	100%

Traffic Control

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Street Marking	0.33	0.33	0.33	0.33	0.33
Street Signs	4.33	4.33	4.33	4.33	4.33
Street Lighting	4.50	4.50	4.50	4.50	4.50
Traffic Signal Maintenance	6.50	6.50	6.50	6.50	7.50
Traffic Operations Center	4.00	4.00	4.00	4.00	5.00
Total Personnel	19.66	19.66	19.66	19.66	21.66

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Street Marking	526,874	647,748	641,180	637,195	534,120
Street Signs	359,158	407,130	467,450	472,060	502,120
Street Lighting	1,801,937	1,765,498	3,501,970	3,209,693	3,709,370
Traffic Signal Maintenance	1,273,745	1,770,336	2,182,600	1,987,362	2,255,820
Traffic Operations Center	513,712	534,610	686,760	587,690	593,790
Total Expenses	\$ 4,475,426	\$ 5,125,322	\$ 7,479,960	\$ 6,894,000	\$ 7,595,220

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	1,556,838	1,638,746	1,684,820	1,616,520	1,833,650
Supplies & Contractual	2,902,350	3,486,576	5,795,140	5,277,480	5,723,570
Capital Outlay	16,238	-	-	-	38,000
Total Expenses	\$ 4,475,426	\$ 5,125,322	\$ 7,479,960	\$ 6,894,000	\$ 7,595,220

Right of Way Maintenance

PURPOSE STATEMENT

The Mission of Right of Way (ROW) Maintenance is to maintain the aesthetics and drainage within the right of way, control dust and prevent the spread of noxious weeds.

ACCOMPLISHMENTS FY 2017

- ◆ Maintained all dirt roads, shoulders and alleys for safety, dust prevention in compliance with PM - 10 regulations and weed control
- ◆ Inspected and maintained dry wells and storm structures in compliance with the Storm Water Management Plan
- ◆ Continued with our tree planting program, exceeding our goal by planting 240 trees during the fiscal year
- ◆ Maintained trash pickup and cleanup of bus stops, structures and trash pickup in the Heritage District
- ◆ Increased ROW landscaped area from 283 acres to 309 acres

OBJECTIVES FY 2018

- ◆ Maintain all dirt roads, shoulders and alleys for safety, dust prevention in compliance with PM - 10 regulations and weed control
- ◆ Inspect and maintain dry wells and storm structures in compliance with the Storm Water Management Plan
- ◆ Continue with our tree planting program goal of planting 200 trees during the fiscal year
- ◆ Maintain trash pickup and cleanup of bus stops, structures and trash pickup in the Heritage District
- ◆ Evaluate 50% of the storm water inlets and outfall inventory

BUDGET NOTES

There are no significant changes to the FY 2018 budget.

STRATEGIC INITIATIVES

Community
Livability



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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
ROW acres maintained by contractor	330	283	309	309
Storm inlets inspected and in proper working order	2,500	4,500	4,500	4,500
Shoulders, alleys and dirt roads inspected and weeds sprayed three times annually	3.5 miles	3.5 miles	3.5 miles	3.5 miles
Inspection of irrigation controllers weekly (target 50% of controllers weekly)	90%	100%	100%	100%
Shoulder and dirt roads reconstructed within five working days of a storm event or customer request	100%	100%	100%	100%
Bus shelter trash picked up weekly and pressure washed monthly by contractor	116	114	127	127



Right of Way Maintenance

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Landscape Maintenance	2.50	2.50	2.50	2.50	2.50
Shoulder Maintenance	2.50	2.50	2.50	2.50	2.50
Concrete Repair	0.33	0.33	0.33	0.33	0.33
Total Personnel	5.33	5.33	5.33	5.33	5.33

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Landscape Maintenance	1,710,218	1,831,003	2,198,450	2,036,132	2,205,880
Shoulder Maintenance	232,225	230,144	240,900	236,535	251,210
Concrete Repair	822,625	1,110,963	931,260	1,330,413	927,050
Total Expenses	\$ 2,765,068	\$ 3,172,110	\$ 3,370,610	\$ 3,603,080	\$ 3,384,140

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	410,767	417,553	426,280	430,420	439,810
Supplies & Contractual	2,354,301	2,754,557	2,944,330	3,172,660	2,944,330
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 2,765,068	\$ 3,172,110	\$ 3,370,610	\$ 3,603,080	\$ 3,384,140

PURPOSE STATEMENT

The mission is to keep right of way clear of driving hazards and unsightly graffiti within expected times.

ACCOMPLISHMENTS FY 2017

- ◆ Responded to 100% of dead animal calls with the rights of way within one hour of receiving the request eliminating any possibility of road hazard
- ◆ Delivered 100% of block party barricades and street closure signs to assigned address on scheduled dates
- ◆ Initiated a Standard Operating Procedure for the day to day maintenance of our chain saws that are used for storm cleanup. That allowed our teams to be better prepared when a storm strikes

OBJECTIVES FY 2018

- ◆ Respond and remove 100% of graffiti within 48 hours of notice from the Police department
- ◆ Respond to 100% of dead animal calls with the rights of way within one hour of receiving the request eliminating any possibility of road hazard
- ◆ Deliver 100% of block party barricades and street closure signs to assigned address on scheduled dates

BUDGET NOTES

There are no significant changes to the FY 2018 budget.

STRATEGIC INITIATIVES

Community
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Government

PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Dead animals removed from right-of-way within one hour of the call	100%	100%	100%	100%
Graffiti removed within 48 hours of notification from the police department	100%	100%	100%	100%
Barricades delivered on scheduled dates	100%	100%	100%	100%



Hazard Response

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Hazard Response	2.34	2.34	2.34	2.34	2.34
Total Personnel	2.34	2.34	2.34	2.34	2.34

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Hazard Response	223,224	215,156	209,770	211,959	214,410
Total Expenses	\$ 223,224	\$ 215,156	\$ 209,770	\$ 211,959	\$ 214,410

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	169,891	171,390	174,170	175,860	179,310
Supplies & Contractual	53,333	43,766	35,600	36,099	35,100
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 223,224	\$ 215,156	\$ 209,770	\$ 211,959	\$ 214,410

The non-departmental section of the budget captures all expenditures that are not directly contributed to a business unit. An overview of each section is below.

Contingency

Contingency is budgeted for emergencies and unforeseen events at the time of budget approval. Contingency is calculated to equal the unassigned fund balance after all reserves were identified. In FY 2018, \$200,000 is budgeted for contingency.

Capital Projects

The budget for Capital Projects is allocated to the Roadway and Maintenance Fund. No capital projects are anticipated from the Streets (HURF) fund.

More detail on CIP projects can be found in the Capital Improvements section of this document.

Miscellaneous

Insurance

This is the Streets (HURF) Fund portion of the Public Entity Insurance package. Policies include Auto Liability, Auto Damage, Contractor's Equipment, Property, General Liability, and General Excess.

Pay for Performance/Market

Council adopted a compensation philosophy which illustrates the importance of linking pay with exceptional service. An allowance is budgeted in FY 2018 for employees who demonstrate exceptional performance.

Council requires that Gilbert is maintaining a compensation structure that is competitive with the market. Funding is allocated annually for market adjustments as recommended by Human Resources.

Tuition Reimbursement

Based on historical usage, \$12,000 is budgeted to reimburse employees of the Streets (HURF) Fund for tuition expenses. This is capped at \$5,000 per employee per fiscal year. Pre-authorization is required for all classes.



Non-Departmental

PERSONNEL	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
No Personnel Allocation	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Contingency	-	-	1,400,000	50,000	500,000
Capital Projects	5,110,421	3,166,751	4,195,920	1,243,127	-
Miscellaneous	64,851	55,085	314,610	80,216	217,540
Total Expenses	\$ 5,175,272	\$ 3,221,836	\$ 5,910,530	\$ 1,373,343	\$ 717,540

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	-	-	198,070	20,000	111,000
Supplies & Contractual	64,851	55,085	1,516,540	110,216	606,540
Capital Outlay	5,110,421	3,166,751	4,195,920	1,243,127	-
Total Expenses	\$ 5,175,272	\$ 3,221,836	\$ 5,910,530	\$ 1,373,343	\$ 717,540

ROADWAY AND MAINTENANCE

FUND DESCRIPTION

It is the Streets division mission to provide a safe, reliable, and an efficient roadway system that encompasses the following operations: streets maintenance, traffic control systems, rights-of-way, and storm drain systems.

To responsibly and efficiently accomplish this mission, goals have been set for each area of responsibility. In order to maintain proactive operation and maintenance programs, planning and teamwork are emphasized. The Streets Division maintains the necessary tools, equipment, and properly trained and skilled personnel in order to meet customer expectations and resolve problems at the most appropriate level of responsibility.

State-shared vehicle license tax (VLT) revenues are the funding source for the Roadway and Maintenance fund. This fund is utilized for preventative maintenance activities, capital projects and debt service. Prior to FY 2017, these funds were combined in the Highway User Revenue Funds (HURF) Fund.

STRATEGIC INITIATIVES

These icons indicate the strategic initiatives addressed through divisions within the department.

Community
Livability



Technology
Leader

Financial
Plan

Infrastructure

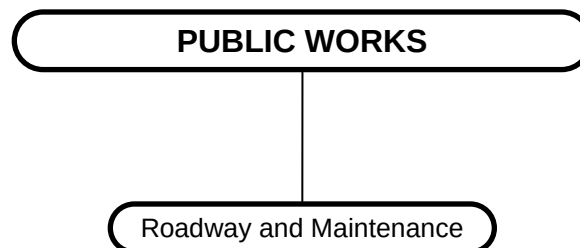


Economic
Development

High Performing
Government



ORGANIZATIONAL CHART





ROADWAY AND MAINTENANCE

PERSONNEL BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	0.00	0.00	0.00	0.00	0.00
Non-Departmental	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00
EXPENSES BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Administration	-	-	-	-	5,622,700
Non-Departmental	-	-	-	-	5,651,220
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 11,273,920
EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	-	-	-	-	-
Supplies & Contractual	-	-	-	-	1,039,500
Capital Outlay	-	-	-	-	10,234,420
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 11,273,920
OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	-	-	-	-	9,750,000
Transfers In	-	-	-	-	-
Total Sources	\$ -	\$ -	\$ -	\$ -	\$ 9,750,000
Total Expenses	-	-	-	-	11,273,920
Transfers Out	-	-	-	-	4,074,850
Total Uses	\$ -	\$ -	\$ -	\$ -	\$ 15,348,770
Net Operating Result	\$ -	\$ -	\$ -	\$ -	\$ (5,598,770)

INTERNAL SERVICE FUNDS

FUND DESCRIPTION

The internal service funds provide a method to charge the internal user of services based on their use. The concept is the same as enterprise funds, except the customers are internal. The goal of these funds is to allocate 100% of the cost of the service to the appropriate internal users. Gilbert has set up the following internal service funds:

Fleet Maintenance	Maintenance of all passenger vehicles
Copy Services	Coordination of printing and internal photocopying
Health Self Insurance	Accounting for self insurance for health coverage under direction of a trust board
Dental Self Insurance	Accounting for self insurance for dental coverage

FUND NARRATIVE

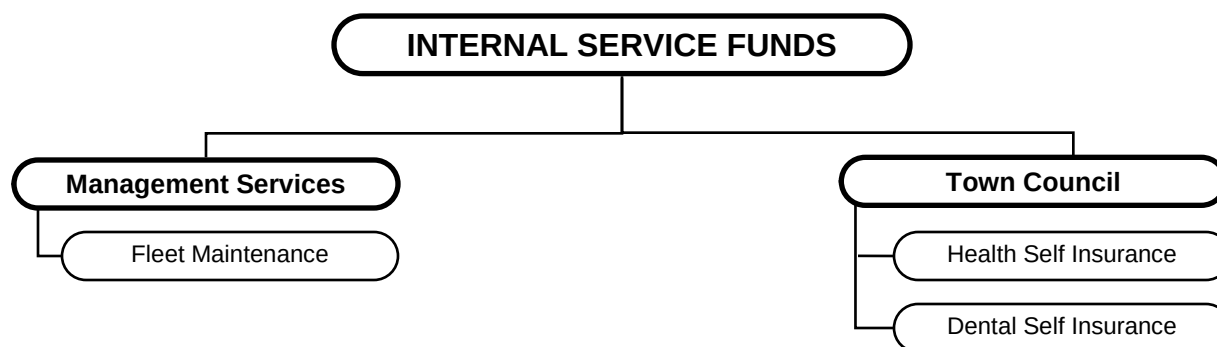
Fleet Maintenance undergoes a rate review annually. This year, the recommended hourly rate is \$89.90 per hour. The hourly rate is calculated based on the total labor-related budget amounts divided by an estimate of productive hours. A percentage is added to the sale of parts to cover the cost of shop and operating supplies. The parts mark-up percentage is 25.3%. Fuel has a mark-up of \$.18 cents per gallon, for diesel and unleaded, to cover the cost of maintaining and replacing the fueling system. Compressed natural gas has a mark-up of \$.31 per diesel gallon equivalent.

Copy Services replaces copiers as needed and pays for letterhead and envelopes to allow for the best price, while charging the cost to the user. Gilbert contracts with an outside vendor to administer copy services. Copy services was moved to General Fund during FY 2016 under the Information Technology umbrella.

Health Self Insurance accounts for costs of health insurance. All contributions are deposited into this fund, and claims are paid as approved by the administrator. The Town of Gilbert medical plan was created July 1, 2003. The plan is self-funded and administered by Aetna.

Dental Self Insurance accounts for costs of dental insurance. All contributions are deposited in this fund. The Dental Self Insurance Fund was created July 1, 2010. The plan is self-funded and administered by Delta Dental.

ORGANIZATIONAL CHART





INTERNAL SERVICE FUNDS

PERSONNEL BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Fleet Maintenance	26.00	26.00	26.00	26.00	26.00
Copy Services	0.00	0.00	0.00	0.00	0.00
Health Self Insurance	0.00	0.00	0.00	0.00	0.00
Dental Self Insurance	0.00	0.00	0.00	0.00	0.00
Total Personnel	26.00	26.00	26.00	26.00	26.00

EXPENSES BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Fleet Maintenance	7,489,311	6,508,450	9,443,580	6,165,821	8,504,820
Copy Services	285,690	187,140	-	-	-
Health Self Insurance	15,530,060	19,505,138	17,801,840	15,083,000	16,697,900
Dental Self Insurance	1,042,558	1,117,737	1,200,000	1,200,000	1,250,000
Total Expenses	\$ 24,347,619	\$ 27,318,465	\$ 28,445,420	\$ 22,448,821	\$ 26,452,720

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	1,750,335	1,731,619	2,025,430	1,827,610	2,061,530
Supplies & Contractual	22,572,082	25,586,846	26,342,960	20,544,181	24,391,190
Capital Outlay	25,202	-	77,030	77,030	-
Total Expenses	\$ 24,347,619	\$ 27,318,465	\$ 28,445,420	\$ 22,448,821	\$ 26,452,720

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	24,668,322	23,060,389	29,030,630	24,199,100	26,532,100
Transfers In	-	77,690	-	-	-
Total Sources	\$ 24,668,322	\$ 23,138,079	\$ 29,030,630	\$ 24,199,100	\$ 26,532,100
Total Expenses	24,347,619	27,318,465	28,445,420	22,448,821	26,452,720
Transfers Out	-	-	2,000,000	-	-
Total Uses	\$ 24,347,619	\$ 27,318,465	\$ 30,445,420	\$ 22,448,821	\$ 26,452,720
Net Operating Result	\$ 320,703	\$ (4,180,386)	\$ (1,414,790)	\$ 1,750,279	\$ 79,380

PURPOSE STATEMENT

To provide quality and cost effective fleet vehicle and equipment maintenance, repair, procurement specification and disposition, while ensuring maximum safety & availability for the entire service duty life cycle.

ACCOMPLISHMENTS FY 2017

- ◆ Obtained CNG Vehicle & Equipment Certification for inspection, maintenance and safety protocol for CNG support employees
- ◆ Implemented 100% paperless vehicle and equipment tracking records
- ◆ Installed and implemented new fuel storage tank monitoring system to improve accuracy in fuel usage tracking and safety monitoring
- ◆ Implemented shop asset tracking system, assigning assets to specific employees for usage controls
- ◆ Maintenance of CNG refueling stations enabled the reduction of 111,208 gallons of equivalent petroleum consumption
- ◆ Procured, upfitted and released for service 68 vehicles/equipment valued at \$4.1M
- ◆ Completed installation and training of GM & Ford diagnostic software enabling elimination of specific outsourcing services
- ◆ Completed Service Technician task management assessment & benchmarking,

against vendors, showing Gilbert Fleet Maintenance staff to be best in class

OBJECTIVES FY 2018

- ◆ Complete impact assessment study and define long-term plans for replacement of on-site fuel storage tanks (North Area Service Center, Neely sites)
- ◆ Research and identify procurement & conversion plans for new Fleet Management Software System
- ◆ Review Internal Service Fund rate structure and competitive benchmarking data
- ◆ Implement Maintenance Shop Safety Self-Audit process to ensure proactive alignment with both Gilbert and OSHA Safety standards
- ◆ Complete utilization study on entire vehicle fleet and evaluate for potential Motorpool implementation

BUDGET NOTES

The FY 2018 Fleet Maintenance budget for fuel was reduced significantly due to usage and trends in fuel costs. Additionally, the tool allowance increased to better align with market rates. Other minor increases in the personnel budget relate to changes in compensation and benefits; no FTE added.

STRATEGIC INITIATIVES

Community
Livability

Technology
Leader



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Infrastructure



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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Technician productivity ratio	70%	65%	70%	70%
Number of outsourced work orders	1,642	1,619	1,500	1,600
Total number of work orders	9,246	8,937	8,800	8,900
Total preventative maintenance work orders	80%	78%	75%	75%
Total unscheduled work orders	20%	22%	25%	25%
Total number of vehicles/equipment supported	778	812	818	834
Vehicle per Maintenance Employee Ratio	56:1	58:1	51:1	52:1



Fleet Maintenance

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Shop	19.75	19.75	19.75	19.75	19.75
Parts	5.75	5.75	5.75	5.75	5.75
Fuel	0.25	0.25	0.25	0.25	0.25
Commercial	0.25	0.25	0.25	0.25	0.25
Non-Departmental	0.00	0.00	0.00	0.00	0.00
Total Personnel	26.00	26.00	26.00	26.00	26.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Shop	1,594,962	1,584,431	1,854,410	1,832,401	1,814,070
Parts	1,893,762	1,820,629	1,918,530	1,598,070	1,894,180
Fuel	2,554,887	1,724,186	3,175,810	1,481,900	2,914,920
Commercial	1,445,700	1,379,204	1,397,380	1,243,450	1,416,650
Non-Departmental	-	-	1,097,450	10,000	465,000
Total Expenses	\$ 7,489,311	\$ 6,508,450	\$ 9,443,580	\$ 6,165,821	\$ 8,504,820

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	1,750,335	1,731,619	2,025,430	1,827,610	2,061,530
Supplies & Contractual	5,738,976	4,776,831	7,341,120	4,261,181	6,443,290
Capital Outlay	-	-	77,030	77,030	-
Total Expenses	\$ 7,489,311	\$ 6,508,450	\$ 9,443,580	\$ 6,165,821	\$ 8,504,820

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	7,474,597	6,397,402	8,159,000	5,809,000	8,229,000
Transfers In	-	-	-	-	-
Total Sources	\$ 7,474,597	\$ 6,397,402	\$ 8,159,000	\$ 5,809,000	\$ 8,229,000
Total Expenses	7,489,311	6,508,450	9,443,580	6,165,821	8,504,820
Transfers Out	-	-	-	-	-
Total Uses	\$ 7,489,311	\$ 6,508,450	\$ 9,443,580	\$ 6,165,821	\$ 8,504,820
Net Operating Result	\$ (14,714)	\$ (111,048)	\$ (1,284,580)	\$ (356,821)	\$ (275,820)

PURPOSE STATEMENT

This fund provides financing for health benefits for employees, dependents, and eligible members under retiree and Consolidated Omnibus Budget Reconciliation Act (COBRA) continuation through an Exclusive Provider Organization (EPO) network.

ACCOMPLISHMENTS FY 2017

- ◆ Repaid loan from General Fund of \$1.2M and closed FY 2017 with a positive balance in reserve funds
- ◆ Conducted a competitive Request For Proposal (RFP) for a third-party administrator for medical plan, resulting in a new vendor, Aetna
- ◆ Implemented Phase II of Gilbert Wellness, to include creation of a five-year plan, education and engagement of employees by creating of a Gilbert Wellness site, sending over 40 announcements, eight videos featuring Directors, and six wellness events
- ◆ Ensured appropriate compliance to the Affordable Care Act (ACA) through review of regular, temporary, contract, and terminated employees to ensure eligible employees were offered health insurance by Gilbert, and conducting the appropriate year-end reporting

- ◆ Implemented a third medical plan option For FY 2018, of a narrow network plan, Banner Select, at reduced rates, in addition to the low premium plan (Preferred) and the traditional plan (Legacy)

OBJECTIVES FY 2018

- ◆ Provide a competitive benefit package to Town employees and provide education in order to improve utilization and understanding of benefits
- ◆ Implement Phase III of Gilbert Wellness, to include incentives, and increased engagement to encourage behavior change to manage rising healthcare costs and promote work/life harmony
- ◆ Conduct claims audit
- ◆ Review and identify an automated benefits enrollment system

BUDGET NOTES

In FY 2017, Gilbert completed competitive procurement for Third-Party Administrator services. Aetna was selected to provide these services beginning in FY 2018. This change, along with offering a new Banner Select plan is expected to generate substantial savings for medical and pharmacy claims.

STRATEGIC INITIATIVES

Community
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Plan

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Government

PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Average total plan cost (expense) per participating employee per month	\$1,101	\$1,455	\$1,216	\$1,121
Average actual total premium per employee per month	\$1,074	\$1,071	\$1,287	\$1,335
Average actual town premium contribution per employee per month	\$860	\$856	\$1,004	\$1,024
Health plan participants	3,332	3,359	3,324	3,360
Reserve in excess of estimated Incurred But Not Reported (IBNR) claims (reflects medical and dental)	\$4,144,221	\$(231,388)	\$1,281,139	\$2,250,000



Health Self Insurance

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Health Self Insurance	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Health Self Insurance	15,530,060	19,505,138	17,801,840	15,083,000	16,697,900
Total Expenses	\$ 15,530,060	\$ 19,505,138	\$ 17,801,840	\$ 15,083,000	\$ 16,697,900

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	-	-	-	-	-
Supplies & Contractual	15,530,060	19,505,138	17,801,840	15,083,000	16,697,900
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 15,530,060	\$ 19,505,138	\$ 17,801,840	\$ 15,083,000	\$ 16,697,900

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	16,079,619	15,536,790	19,714,630	17,233,100	17,096,100
Transfers In	-	-	-	-	-
Total Sources	\$ 16,079,619	\$ 15,536,790	\$ 19,714,630	\$ 17,233,100	\$ 17,096,100
Total Expenses	15,530,060	19,505,138	17,801,840	15,083,000	16,697,900
Transfers Out	-	-	2,000,000	-	-
Total Uses	\$ 15,530,060	\$ 19,505,138	\$ 19,801,840	\$ 15,083,000	\$ 16,697,900
Net Operating Result	\$ 549,559	\$ (3,968,348)	\$ (87,210)	\$ 2,150,100	\$ 398,200

Dental Self Insurance

PURPOSE STATEMENT

This fund provides financing for dental benefits for employees, dependents, and eligible members under retiree and Consolidated Omnibus Budget Reconciliation Act (COBRA) continuation.

ACCOMPLISHMENTS FY 2017

- ◆ Sufficient premiums to pay plan expenses
- ◆ Maintained plan with no premium increase

OBJECTIVES FY 2018

- ◆ Sufficient premiums to pay plan expenses
- ◆ Offset claim trend through member education about maximizing value in use of the plan, with the goal of keeping premium costs neutral, and contributing to overall wellness

BUDGET NOTES

The Dental Self Insurance Fund was implemented in FY 2011. Prior to this time, the dental plan was fully insured through a dental insurance company. The contribution rate for dental premiums is shared between the Town of Gilbert and employees. The Town of Gilbert contribution rate for dental premiums is 80% of the total premium (both single and family coverage). Employees pay 20% of the premium. Retirees and COBRA participants are responsible for full premium costs.

STRATEGIC INITIATIVES

Community
Livability

Technology
Leader

Financial
Plan



Infrastructure

Economic
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PERFORMANCE MEASURES	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Average total plan cost (expense) per participating employee per month	\$85	\$85	\$87	\$89
Average actual premium per employee per month	\$87	\$96	\$94	\$95
Average actual town premium contribution per employee per month	\$68	\$77	\$75	\$76
Dental plan participants	3,411	3,315	3,315	3,340



Dental Self Insurance

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Dental Self Insurance	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Dental Self Insurance	1,042,558	1,117,737	1,200,000	1,200,000	1,250,000
Total Expenses	\$ 1,042,558	\$ 1,117,737	\$ 1,200,000	\$ 1,200,000	\$ 1,250,000

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	-	-	-	-	-
Supplies & Contractual	1,042,558	1,117,737	1,200,000	1,200,000	1,250,000
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 1,042,558	\$ 1,117,737	\$ 1,200,000	\$ 1,200,000	\$ 1,250,000

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	1,112,824	1,126,197	1,157,000	1,157,000	1,207,000
Transfers In	-	-	-	-	-
Total Sources	\$ 1,112,824	\$ 1,126,197	\$ 1,157,000	\$ 1,157,000	\$ 1,207,000
Total Expenses	1,042,558	1,117,737	1,200,000	1,200,000	1,250,000
Transfers Out	-	-	-	-	-
Total Uses	\$ 1,042,558	\$ 1,117,737	\$ 1,200,000	\$ 1,200,000	\$ 1,250,000
Net Operating Result	\$ 70,266	\$ 8,460	\$ (43,000)	\$ (43,000)	\$ (43,000)

FUNDS DESCRIPTION

Replacement Funds are savings accounts for replacement of rolling stock, equipment, or infrastructure. Gilbert established replacement funds to account for the use of the assets over time, to provide for the interim period between high-growth and build out, and to reduce the intergenerational inequities of future generations replacing the infrastructure “used up” by the previous generation. If funds were not available for replacement, substantial fee increases might be necessary and/or debt issued unnecessarily, which increases the cost of replacement by the cost of interest and related debt issuance. The Council decided to fund the Replacement Funds for the replacement value of rolling stock and equipment in FY 2006. The intent of this decision was to ensure that the amount deposited in the replacement fund, in addition to the residual value of the asset sold would be sufficient to purchase a replacement asset.

FUND INFORMATION

General Equipment Replacement – The General Fund makes contributions to the General Fund Equipment Replacement fund based on the useful life of the rolling stock and equipment. Future rolling stock and equipment replacements will be purchased through this fund. Gilbert established the General Fund Equipment Replacement fund in FY 2002. Due to budget constraints contributions to the replacement fund were discontinued in FY 2007, but transfers were reinstated in FY 2015.

Water Repair and Replacement – Gilbert established a Water Repair and Replacement fund in FY 2004 to annually set aside the cost of using assets over their useful life. It is the intention to use this funding in the future to replace infrastructure that benefits the community as a whole such as wells, larger diameters water mains, reservoirs, and treatment facilities. The Water Repair and Replacement Fund includes a fleet replacement component.

Wastewater Repair and Replacement – Gilbert established a Wastewater Repair and Replacement fund in FY 2004 to annually set aside the cost of using assets over the life of the assets. It is the intention to use this funding in the future to replace infrastructure that benefits the community as a whole, such as lift stations, larger diameter wastewater mains, reclaimed water reservoirs, and wastewater treatment facilities. The Wastewater Repair and Replacement Fund also includes a fleet replacement component.

Environmental Services Residential Equipment Replacement – The Residential Fund makes contributions to the Environmental Services Residential Equipment Replacement fund based on the useful life of the infrastructure and rolling stock assets, in order to finance future replacement. This structure evens out the cash flow in the operating fund and provides better cost information upon which to base user fees.

Environmental Services Commercial Equipment Replacement – The Commercial Fund makes contributions to the Environmental Services Commercial Equipment Replacement fund based on the useful life of the infrastructure and rolling stock to finance future replacement. This structure evens out the cash flow in the operating fund and provides better cost information upon which to base user fees.

Streets Equipment Replacement – Gilbert established the Street Equipment Replacement fund in FY 2002. The Street Fund cost centers make contributions to the Street Fund Replacement fund based on the useful life of the rolling stock and equipment. Future rolling stock and equipment replacements will be purchased through this fund.

REPLACEMENT FUNDS

Fleet Maintenance Equipment Replacement – Fleet Maintenance charges internal customers for service rendered. A portion of this internal charge includes funding for replacement of the fuel and compressed natural gas system, facility space, and certain equipment. The funding is then transferred to the Fleet Equipment Replacement fund for future replacement of Fleet assets.

The anticipated fund balance as of July 1, 2017 for each replacement fund is listed below.

Fund	Fund Balance
General	\$ 12,852,913
Water	80,299,572
Wastewater	66,999,335
Environmental Services - Residential	5,113,542
Environmental Services - Commercial	602,435
Streets	5,395,462
Fleet Maintenance	245,227
Total Fund Balance	\$ 171,508,486

Based on budgeted revenues and expenditures for FY 2018, the anticipated ending fund balance for each replacement fund is as follows:

Fund	Fund Balance
General	\$ 8,811,433
Water	68,900,932
Wastewater	11,714,805
Environmental Services - Residential	2,895,212
Environmental Services - Commercial	300,985
Streets	4,086,792
Fleet Maintenance	245,227
Total Fund Balance	\$ 96,955,386



REPLACEMENT FUNDS

GENERAL REPLACEMENT FUND	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	118,990	146,491	40,000	82,000	40,000
Transfers In	5,500,000	1,043,160	1,993,160	1,993,160	2,300,000
Total Sources	\$ 5,618,990	\$ 1,189,651	\$ 2,033,160	\$ 2,075,160	\$ 2,340,000
Total Expenses	1,070,020	2,802,118	4,347,820	978,000	6,381,480
Transfers Out	-	-	-	-	-
Total Uses	\$ 1,070,020	\$ 2,802,118	\$ 4,347,820	\$ 978,000	\$ 6,381,480
Net Operating Result	\$ 4,548,970	\$ (1,612,467)	\$ (2,314,660)	\$ 1,097,160	\$ (4,041,480)

WATER REPLACEMENT FUND	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	341,562	451,258	200,000	234,900	200,000
Transfers In	6,853,294	21,543,360	10,971,440	10,971,440	12,000,000
Total Sources	\$ 7,194,856	\$ 21,994,618	\$ 11,171,440	\$ 11,206,340	\$ 12,200,000
Total Expenses	2,012,172	4,627,696	8,158,790	833,532	23,598,640
Transfers Out	-	-	-	-	-
Total Uses	\$ 2,012,172	\$ 4,627,696	\$ 8,158,790	\$ 833,532	\$ 23,598,640
Net Operating Result	\$ 5,182,684	\$ 17,366,922	\$ 3,012,650	\$ 10,372,808	\$ (11,398,640)

WASTEWATER REPLACEMENT FUND	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	335,302	454,941	200,000	150,500	200,000
Transfers In	6,819,818	9,305,750	9,305,750	9,305,750	2,747,000
Total Sources	\$ 7,155,120	\$ 9,760,691	\$ 9,505,750	\$ 9,456,250	\$ 2,947,000
Total Expenses	319,187	1,459,043	16,951,140	1,442,289	58,231,530
Transfers Out	-	-	-	-	-
Total Uses	\$ 319,187	\$ 1,459,043	\$ 16,951,140	\$ 1,442,289	\$ 58,231,530
Net Operating Result	\$ 6,835,933	\$ 8,301,648	\$ (7,445,390)	\$ 8,013,961	\$ (55,284,530)

ENVIRO SVCS RES REPLACEMENT FUND	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	205,275	190,759	40,000	57,500	715,000
Transfers In	389,474	496,660	496,660	496,660	3,200,000
Total Sources	\$ 594,749	\$ 687,419	\$ 536,660	\$ 554,160	\$ 3,915,000
Total Expenses	908,919	1,783,573	3,474,000	1,264,000	6,133,330
Transfers Out	-	-	-	-	-
Total Uses	\$ 908,919	\$ 1,783,573	\$ 3,474,000	\$ 1,264,000	\$ 6,133,330
Net Operating Result	\$ (314,170)	\$ (1,096,154)	\$ (2,937,340)	\$ (709,840)	\$ (2,218,330)



REPLACEMENT FUNDS

ENVIRO SVCS COMM REPLACEMENT FUND	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	3,203	7,202	3,000	2,000	3,000
Transfers In	67,360	112,370	112,370	112,370	412,000
Total Sources	\$ 70,563	\$ 119,572	\$ 115,370	\$ 114,370	\$ 415,000
Total Expenses	7,590	209,959	508,450	-	716,450
Transfers Out	-	-	-	-	-
Total Uses	\$ 7,590	\$ 209,959	\$ 508,450	\$ -	\$ 716,450
Net Operating Result	\$ 62,973	\$ (90,387)	\$ (393,080)	\$ 114,370	\$ (301,450)

STREETS REPLACEMENT FUND	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	104,746	130,458	20,000	103,200	20,000
Transfers In	425,000	428,290	428,290	428,290	428,000
Total Sources	\$ 529,746	\$ 558,748	\$ 448,290	\$ 531,490	\$ 448,000
Total Expenses	64,916	334,127	1,052,520	149,000	1,756,670
Transfers Out	-	-	-	-	-
Total Uses	\$ 64,916	\$ 334,127	\$ 1,052,520	\$ 149,000	\$ 1,756,670
Net Operating Result	\$ 464,830	\$ 224,621	\$ (604,230)	\$ 382,490	\$ (1,308,670)

FLEET MAINTENANCE REPLACEMENT FUND	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	1,545	1,886	-	-	-
Transfers In	-	-	-	-	-
Total Sources	\$ 1,545	\$ 1,886	\$ -	\$ -	\$ -
Total Expenses	-	-	-	-	-
Transfers Out	-	-	-	-	-
Total Uses	\$ -	\$ -	\$ -	\$ -	\$ -
Net Operating Result	\$ 1,545	\$ 1,886	\$ -	\$ -	\$ -

FUNDS DESCRIPTION

Special Revenue Funds are a distinct type of fund that are used to account for a specific activity. The activities range from System Development Fees to Police Security. Each fund is treated like a separate checkbook. These funds are typically used to provide additional transparency on the use of revenues which have special restrictions.

FUND INFORMATION

The individual division pages provide more detail regarding the funds in the Special Revenue group. Following is a brief description of each division page.

CDBG/HOME – Activities for federally funded programs that provide affordable housing, fair housing, limited redevelopment, and limited social service activities are recorded in this fund.

System Development Fees – The system development fee funds provide the accounting for the revenue collected from building permits to pay for various infrastructure in the community that is required due to growth.

Grants – The Grant fund houses the revenues and expenses for all federal and state grant activity in Gilbert except those related to a specific capital project or the CDBG or HOME programs. All expenses related to a grant are found here. The portion of these expenses not funded with grant revenues is financed with transfers from other funds.

Police Impound – The Police Impound fund was established as a result of Arizona Law A.R.S. 28-3511. This law requires a mandatory tow and 30-day impound of vehicles when the driver commits specific civil traffic and criminal traffic offenses. Expenditures associated with the tow program operations and administration is recorded in this fund.

Special Districts – These districts are established under Arizona Revised Statute to pay for street lights and parkway improvements in various areas of Gilbert.

Other Special Revenue – This category of funds includes a wide array of unique activities, each required to be accounted for separately. They are consolidated here for reporting purposes.



SPECIAL REVENUE FUNDS

PERSONNEL BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
CDBG/HOME	1.85	1.85	2.00	1.85	1.85
System Development Fees	0.00	0.00	0.00	0.00	0.00
Grants	0.00	0.00	0.00	0.00	0.00
Police Impound	4.00	4.00	4.00	4.00	4.00
Special Districts	2.60	2.60	3.10	3.10	3.10
Other Special Revenue	3.00	3.00	3.00	2.00	2.00
Total Personnel	11.45	11.45	12.10	10.95	10.95

EXPENSES BY DIVISION	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
CDBG/HOME	835,764	603,757	1,948,460	746,444	2,239,650
System Development Fees	7,416,240	4,779,824	30,932,250	4,191,173	109,344,290
Grants	1,308,161	1,510,059	7,709,650	590,170	7,192,190
Police Impound	251,977	314,361	355,580	271,931	329,160
Special Districts	2,545,656	2,635,639	3,095,370	2,937,518	3,254,860
Other Special Revenue	1,707,473	1,546,648	4,271,060	2,347,288	4,777,740
Total Expenses	\$ 14,065,271	\$ 11,390,288	\$ 48,312,370	\$ 11,084,524	\$ 127,137,890

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	1,905,124	1,856,662	2,244,940	1,683,060	2,159,870
Supplies & Contractual	4,331,610	4,380,977	11,245,530	4,971,719	12,289,880
Capital Outlay	7,828,537	5,152,649	34,821,900	4,429,745	112,688,140
Total Expenses	\$ 14,065,271	\$ 11,390,288	\$ 48,312,370	\$ 11,084,524	\$ 127,137,890

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	46,981,252	53,117,958	56,345,280	50,369,580	55,830,760
Transfers In	98,364	13,394	-	-	-
Total Sources	\$ 47,079,616	\$ 53,131,352	\$ 56,345,280	\$ 50,369,580	\$ 55,830,760
Total Expenses	14,065,271	11,390,288	48,312,370	11,084,524	127,137,890
Transfers Out	22,001,580	34,499,985	24,610,110	21,415,610	21,498,710
Total Uses	\$ 36,066,851	\$ 45,890,273	\$ 72,922,480	\$ 32,500,134	\$ 148,636,600
Net Operating Result	\$ 11,012,765	\$ 7,241,079	\$ (16,577,200)	\$ 17,869,446	\$ (92,805,840)

PURPOSE STATEMENT

The Community Resources function within the Town Manager's Office administers federal funds such as Community development Block Grants (CDBG) and HOME Investment Partnership Funds. These funds are used to promote sustainable neighborhoods, repair/replace aging infrastructure, increase disability access, and promote fair housing and redevelopment activities for low to moderate areas and households.

ACCOMPLISHMENTS FY 2017

- ◆ Preserved and improved habitability of owner-occupied housing through emergency and minor home repair improvements for 68 eligible Gilbert homeowners
- ◆ Purchased and rehabilitated one single-family unit to be used as permanent affordable housing for qualified/eligible renters with dependent children
- ◆ Completed design for Page Park Center building renovation

OBJECTIVES FY 2018

- ◆ Preserve and improve habitability of owner-occupied housing through emergency and minor home repair improvements for 65 eligible Gilbert homeowners
- ◆ Purchase and rehabilitate one single-family unit to be used as permanent affordable housing for qualified/eligible renters with dependent children
- ◆ Complete renovation of Page Park Center building renovation for use by the community

BUDGET NOTES

Staffing levels expensed to CDBG decreased in FY 2017 based on actual hours worked on CDBG related projects. It is anticipated that this percentage will change again in FY 2018.

STRATEGIC INITIATIVESCommunity
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DevelopmentHigh Performing
Government**PERFORMANCE MEASURES**

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
# of households receiving repair and rehab	85	67	68	65
# of households benefiting from revitalization and infrastructure improvements	650	N/A	N/A	500
# of units added to the Gilbert affordable rental housing stock	2	1	1	1

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
CDBG/HOME	1.85	1.85	2.00	1.85	1.85
Total Personnel	1.85	1.85	2.00	1.85	1.85

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
CDBG/HOME	835,764	603,757	1,948,460	746,444	2,239,650
Total Expenses	\$ 835,764	\$ 603,757	\$ 1,948,460	\$ 746,444	\$ 2,239,650

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	179,035	182,594	232,520	223,770	202,000
Supplies & Contractual	656,729	395,875	430,250	430,250	430,250
Capital Outlay	-	25,288	1,285,690	92,424	1,607,400
Total Expenses	\$ 835,764	\$ 603,757	\$ 1,948,460	\$ 746,444	\$ 2,239,650

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	826,213	603,782	1,938,500	747,000	2,239,650
Transfers In	83,944	13,394	-	-	-
Total Sources	\$ 910,157	\$ 617,176	\$ 1,938,500	\$ 747,000	\$ 2,239,650
Total Expenses	835,764	603,757	1,948,460	746,444	2,239,650
Transfers Out	-	-	-	-	-
Total Uses	\$ 835,764	\$ 603,757	\$ 1,948,460	\$ 746,444	\$ 2,239,650
Net Operating Result	\$ 74,393	\$ 13,419	\$ (9,960)	\$ 556	\$ -

System Development Fees

PURPOSE STATEMENT

The primary purpose of System Development Fees (SDF) is to ensure that the cost of providing infrastructure to new development is paid for by new development and not by the existing community. By state law, SDFs may only pay for projects identified in the town's Infrastructure Improvement Plan (IIP).

FEE DESCRIPTIONS

Following are descriptions and fees for a typical single-family residential permit requiring a 3/4 inch meter:

Water System and Resource \$6,286

The Water System and Resource SDF is a charge to new development to cover the costs of expanding the water system and acquiring additional water resources necessary to serve new growth.

The Water System fee design includes the supply, transportation, treatment, purification and distribution of water, and any appurtenances for those facilities. The model includes an assumption that the equivalent residential unit (ERU) will be 404 gallons per day. Fees are dependent upon the meter size, with costs progressively increasing from a 3/4 inch meter up to a 2 inch meter or higher as needed.

Wastewater System

Neely Area	\$1,933
Greenfield Area	\$3,182

The Wastewater SDF is a charge to new development to cover the costs of expanding the wastewater system necessary to serve new growth. The fee design includes facilities, and the collection, interception, transportation, treatment and disposal of wastewater, and any appurtenances for those facilities. The model includes an assumption that the equivalent single family residential unit generates 148 gallons per day of wastewater flow. Fees are calculated based on a 3/4 inch meter, progressing up to a 2 inch meter or higher as needed.

Public Safety \$2,469

Public Safety SDFs represent a combination of Fire, Police and Public Safety Debt Service. The charge is to new development to recover Gilbert's cost of providing police and fire facilities including all appurtenances, equipment and vehicles required to serve new growth. Fees cannot be used for facilities built to replace services that were once provided elsewhere in the municipality, except for the portion of such a facility built specifically to meet the needs of growth.

Traffic Signals \$450

The Traffic Signal SDF is a charge to new development to cover the cost of expanding the traffic signal network. The fee design uses a plan-based approach derived from trip generation rates, trip rate adjustment factors, and the growth cost for specific intersection improvements to be completed over the next ten years.

Parks and Recreation \$4,081

The Parks and Recreation SDF is a charge to new development to recover the costs of expanding parks and recreation facilities, providing general public benefit in support of new growth.

General Government \$1,155

General Government SDFs are used solely for the payment of principal and interest on the portion of the bonds, notes or other debt service obligations issued before June 1, 2011 to finance construction of the facility.

Development fees for libraries are currently collected under this category and used solely for debt service payments on existing library facilities that were oversized to accommodate future development.

BUDGET NOTES

In August of 2017, Gilbert adopted updated Water and Wastewater SDFs. The new fees are effective October 17, 2017.



System Development Fees

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
No Personnel Allocation	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Traffic Signals	955,275	1,865,382	3,616,510	490,262	3,069,980
Fire	1,335,206	73,085	2,037,280	6,886	9,384,250
Parks and Recreation	5,457	-	2,236,000	-	32,466,000
Water System	855,416	20,249	1,845,980	139,525	13,091,480
Water Resources	4,248,228	2,762,464	16,181,360	3,438,978	36,793,090
Wastewater System	16,658	58,644	1,711,120	81,225	1,216,780
Wastewater SDF-Neely	-	-	-	-	1,007,000
Wastewater SDF-Greenfield	-	-	3,304,000	34,297	12,315,710
Total Expenses	\$ 7,416,240	\$ 4,779,824	\$ 30,932,250	\$ 4,191,173	\$109,344,290

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	-	-	-	-	-
Supplies & Contractual	-	-	-	-	122,000
Capital Outlay	7,416,240	4,779,824	30,932,250	4,191,173	109,222,290
Total Expenses	\$ 7,416,240	\$ 4,779,824	\$ 30,932,250	\$ 4,191,173	\$109,344,290

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	40,623,303	46,477,859	39,675,000	40,180,000	40,100,000
Transfers In	-	-	-	-	-
Total Sources	\$ 40,623,303	\$ 46,477,859	\$ 39,675,000	\$ 40,180,000	\$ 40,100,000
Total Expenses	7,416,240	4,779,824	30,932,250	4,191,173	109,344,290
Transfers Out	21,782,888	34,358,965	24,380,110	21,185,610	21,403,710
Total Uses	\$ 29,199,128	\$ 39,138,789	\$ 55,312,360	\$ 25,376,783	\$130,748,000
Net Operating Result	\$ 11,424,175	\$ 7,339,070	\$ (15,637,360)	\$ 14,803,217	\$ (90,648,000)

PURPOSE STATEMENT

The Grant Fund is required to segregate the costs associated with grant awards from the federal or state government. Grant funds require meticulous reporting of actual costs for reimbursement requests.

ACCOMPLISHMENTS FY 2017

- ◆ Received \$842,000 in federal grant funds
- ◆ Completed single audit report for FY 2016 with no material weaknesses

OBJECTIVES FY 2018

- ◆ Completion of single audit report with no findings

BUDGET NOTES

The grant fund includes a contingency of \$5,000,000 for unknown grants at the time of budget adoption. A like amount is also budgeted for revenue. Departments apply for grants as opportunities arise.

STRATEGIC INITIATIVES

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Federal grants received	\$1,189,561	\$982,310	\$842,000	\$1,500,000

Grants

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Grants	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Grants	1,308,161	1,510,059	7,709,650	590,170	7,192,190
Total Expenses	\$ 1,308,161	\$ 1,510,059	\$ 7,709,650	\$ 590,170	\$ 7,192,190

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	337,188	395,460	116,950	206,530	126,400
Supplies & Contractual	579,473	767,062	5,137,340	237,492	5,355,940
Capital Outlay	391,500	347,537	2,455,360	146,148	1,709,850
Total Expenses	\$ 1,308,161	\$ 1,510,059	\$ 7,709,650	\$ 590,170	\$ 7,192,190

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	1,140,164	1,170,479	7,709,650	2,709,650	6,936,490
Transfers In	85	-	-	-	-
Total Sources	\$ 1,140,249	\$ 1,170,479	\$ 7,709,650	\$ 2,709,650	\$ 6,936,490
Total Expenses	1,308,161	1,510,059	7,709,650	590,170	7,192,190
Transfers Out	-	-	-	-	-
Total Uses	\$ 1,308,161	\$ 1,510,059	\$ 7,709,650	\$ 590,170	\$ 7,192,190
Net Operating Result	\$ (167,912)	\$ (339,580)	\$ -	\$ 2,119,480	\$ (255,700)

PURPOSE STATEMENT

Arizona Revised Statutes §28-3511 requires the mandatory tow and 30-day impound of vehicles when the driver commits specific civil and criminal traffic offenses. Under this statute, anyone of interest in the vehicle may request a tow hearing for its release. Tow hearings are held before a tow hearing coordinator who is responsible to determine if the vehicle in question was towed properly. The coordinator also reviews cases where a vehicle is eligible for early release. If the subject vehicle is ineligible for early release a hearing is required to determine vehicle disposition. These hearings are conducted after the 30 day impound period has closed. A \$150 administrative fee is collected for every vehicle released; these fees are placed into the vehicle impound fund to cover staff and program costs. All fees are pursuant to Arizona Revised Statutes §28-3511.

ACCOMPLISHMENTS FY 2017

- ◆ Conducted over 2,000 tow hearings
- ◆ Issued citations for violations of Arizona Revised Statutes §28-3512J; all of which resulted in “responsible” findings
- ◆ Conducted a zero-base review of all supply and contractual expenses in order to maintain fund solvency; resulted in a 47% reduction to the supply and contractual budget for FY 2018

OBJECTIVES FY 2018

- ◆ Conduct hearings as required pursuant to Arizona Revised Statutes §28-3511
- ◆ Continue to review and manage the revised towing program that was implemented in FY 2014 and is being renewed in FY 2018
- ◆ Provide training to staff on Arizona Revised Statutes §28-3511 to include statutory changes

BUDGET NOTES

For FY 2018, the supplies and contractual budget was significantly reduced in order to maintain the solvency of the Impound fund. Existing budget for vehicle expenses were eliminated from the budget entirely and minor personnel expenses were transferred to the general fund, resulting in an overall decrease in both the personnel and supplies and contractual budget.

STRATEGIC INITIATIVES

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PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Number of Tow Hearings Conducted	2,064	2,259	2,485	2,150
Number of Proper Tows	2,064	2,259	2,485	2,150
Number of Vehicles Eligible for Early Release	2,064	2,259	2,485	2,150



Police Impound

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Police Impound	4.00	4.00	4.00	4.00	4.00
Total Personnel	4.00	4.00	4.00	4.00	4.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Police Impound	251,977	314,361	355,580	271,931	329,160
Total Expenses	\$ 251,977	\$ 314,361	\$ 355,580	\$ 271,931	\$ 329,160

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	234,837	291,795	318,880	253,830	309,860
Supplies & Contractual	17,140	22,566	36,700	18,101	19,300
Capital Outlay	-	-	-	-	-
Total Expenses	\$ 251,977	\$ 314,361	\$ 355,580	\$ 271,931	\$ 329,160

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	303,879	324,717	310,000	290,000	310,000
Transfers In	-	-	-	-	-
Total Sources	\$ 303,879	\$ 324,717	\$ 310,000	\$ 290,000	\$ 310,000
Total Expenses	251,977	314,361	355,580	271,931	329,160
Transfers Out	45,124	47,922	50,000	50,000	65,000
Total Uses	\$ 297,101	\$ 362,283	\$ 405,580	\$ 321,931	\$ 394,160
Net Operating Result	\$ 6,778	\$ (37,566)	\$ (95,580)	\$ (31,931)	\$ (84,160)

PURPOSE STATEMENT

Special Districts are established to pay for specific statute allowed expenses. Gilbert has established funds to account for parkway improvement districts and street light improvement districts. The revenue for these districts is a levy amount on the annual property tax bill of the homeowners within the district.

FUND DESCRIPTIONS

Street Light Improvement Districts

Gilbert uses Street Light Improvement Districts (SLID) to recover the electric costs of streetlights installed within subdivisions and business parks through the community. This is part of the established policy of assuring that growth pays its own way as development occurs within the community. There are currently approximately 367 SLIDs, and more are added annually.

The Council adopted an FY 2018 budget of \$2,038,600 and a levy of \$1,902,530. The levy is assessed to property tax parcels within each district based upon the relative value of each parcel.

Parkway Improvement Districts

Gilbert has eleven subdivisions which use a Parkway Maintenance Improvement District (PKID) for maintenance of their drainage, retention, and off-site improvements. All other subdivisions approved since 1983 meet this maintenance obligation through homeowner's associations (HOA).

The costs of each PKID are recovered through special assessments which are levied on a per lot basis each year.

Gilbert has historically provided the levels of service sought by the neighborhoods. Recent improvements include: landscape renovations, play structure replacement, irrigation improvements, and common wall renovations.

The amount levied in FY 2018 is \$1,050,550. The anticipated expenditures are \$1,216,260. The levy is based on prior year collections and adjustments for budget to actual expenses for prior years.

Special Districts

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Street Light Improvement	0.00	0.00	0.00	0.00	0.00
Parkway Improvement	2.60	2.60	3.10	3.10	3.10
Total Personnel	2.60	2.60	3.10	3.10	3.10

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Street Light Improvement	1,682,203	1,780,370	1,997,650	1,897,650	2,038,600
Parkway Improvement	863,453	855,269	1,097,720	1,039,868	1,216,260
Total Expenses	\$ 2,545,656	\$ 2,635,639	\$ 3,095,370	\$ 2,937,518	\$ 3,254,860

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	184,652	167,622	240,700	188,290	234,950
Supplies & Contractual	2,340,207	2,468,017	2,854,670	2,749,228	3,019,910
Capital Outlay	20,797	-	-	-	-
Total Expenses	\$ 2,545,656	\$ 2,635,639	\$ 3,095,370	\$ 2,937,518	\$ 3,254,860

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	2,531,281	2,577,830	2,953,990	2,953,990	2,953,080
Transfers In	-	-	-	-	-
Total Sources	\$ 2,531,281	\$ 2,577,830	\$ 2,953,990	\$ 2,953,990	\$ 2,953,080
Total Expenses	2,545,656	2,635,639	3,095,370	2,937,518	3,254,860
Transfers Out	-	-	-	-	-
Total Uses	\$ 2,545,656	\$ 2,635,639	\$ 3,095,370	\$ 2,937,518	\$ 3,254,860
Net Operating Result	\$ (14,375)	\$ (57,809)	\$ (141,380)	\$ 16,472	\$ (301,780)

PURPOSE STATEMENT

These funds provide distinct accounting for specific activities. All activities in the Special Revenue Funds have specific sources of revenue identified. A majority of the revenue must be from outside sources in order to qualify as a Special Revenue Fund.

FUND DETAIL

Public Safety Funds

Contributions to support awards and expenses for special activities such as victim assistance.

Confiscated Funds

Dollars provided through confiscation of property by the Police Department.

Public Safety Security

Companies contract for security and pay a flat hourly rate. Security is provided during construction and at special events.

Transportation Coordination

Established to account for transportation related needs and services.

JCEF Funds

Judicial Collection Enforcement Fund is a mandatory fee established by the State of Arizona. When a defendant is placed on a payment plan or fails to appear in Civil Traffic Court, the fee is imposed. This is a restricted fund which requires prior authorization from the State through a grant process to expend funds.

Fill the Gap

This fee is mandated by the State of Arizona. The purpose is to set aside funds to assist the Municipal Court in times when there is insufficient funding for projects. This is a restricted fund which requires prior authorization from the state through a grant process to expend funds.

Court Automation Fund

When a defendant attends traffic school, 25% of the fee received is deposited into the Court Automation Fund. This is a non-restricted fund that is authorized by municipal code and statute. Historically, funding has been used to acquire necessary hardware and software, and for employee development.

Court Enhancement Fund

This fee was established to further court operations. It is assessed on a per charge basis when a fine is imposed. This is a non-restricted fund that is authorized by municipal code and statute. Historically, funding has been used for staffing needs, operational supplies, and employee development.

Cable TV

Contribution for purchase of cable equipment for the Council chambers.

Santan Mitigation

Contribution from Salt River Project to offset homeowners associations' landscaping costs on subdivisions that are located next to the Santan Generating Plant.



Other Special Revenue

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Court Enhancement	1.00	1.00	1.00	1.00	1.00
Court JCEF	1.00	1.00	1.00	1.00	1.00
Fill the Gap	0.00	0.00	0.00	0.00	0.00
Transportation Coordination	1.00	1.00	1.00	0.00	0.00
Total Personnel	3.00	3.00	3.00	2.00	2.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Special Revenue	1,707,473	1,546,648	4,271,060	2,347,288	4,777,740
Total Expenses	\$ 1,707,473	\$ 1,546,648	\$ 4,271,060	\$ 2,347,288	\$ 4,777,740

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	969,412	819,191	1,335,890	810,640	1,286,660
Supplies & Contractual	738,061	727,457	2,786,570	1,536,648	3,342,480
Capital Outlay	-	-	148,600	-	148,600
Total Expenses	\$ 1,707,473	\$ 1,546,648	\$ 4,271,060	\$ 2,347,288	\$ 4,777,740

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	1,556,412	1,963,291	3,758,140	3,488,940	3,291,540
Transfers In	14,335	-	-	-	-
Total Sources	\$ 1,570,747	\$ 1,963,291	\$ 3,758,140	\$ 3,488,940	\$ 3,291,540
Total Expenses	1,707,473	1,546,648	4,271,060	2,347,288	4,777,740
Transfers Out	173,568	93,098	180,000	180,000	30,000
Total Uses	\$ 1,881,041	\$ 1,639,746	\$ 4,451,060	\$ 2,527,288	\$ 4,807,740
Net Operating Result	\$ (310,294)	\$ 323,545	\$ (692,920)	\$ 961,652	\$ (1,516,200)

OTHER CAPITAL FUNDS

PURPOSE STATEMENT

Plan for future town infrastructure needs and ensure Gilbert funded infrastructure is designed and constructed to the appropriate standards.

ACCOMPLISHMENTS FY 2017

- ◆ Updated all capital improvement project related contracts to include on-call service, JOC, construction and professional services contracts to current industry standards
- ◆ Assigned all FY 2017 budgeted projects to a Project Manager, implementing each capital project programmed to the satisfaction of client divisions
- ◆ Assisted in the emergency repair and ultimate procurement of design and construction contracts for the reconstruction for force mains after catastrophic premature failures
- ◆ Continued to refine the project development phase for project incorporation into the Capital Improvement Plan
- ◆ Assisted with the review and scoping of system development fee capital projects
- ◆ Continued the reorganization of the CIP team through the promotion of three Senior Project Managers to Project Supervisors, hiring of three new Senior Project Managers and a Project Analyst

OBJECTIVES FY 2018

- ◆ Purchase and implement Gilbert's project manager software that integrates Gilbert's financial, GIS and retention data base with capital projects manual processes for the consistent and reliable implementation of capital improvement projects
- ◆ Create historic bid pricing database in order to provide accurate and timely budget and cost estimates to client divisions to assist with their decision making process
- ◆ Complete programmed capital projects within budget and schedule to the satisfaction of client divisions
- ◆ Continue to refine the project development phase for project incorporation into the Capital Improvement Plan

BUDGET NOTES

The CIP division (Administration) completed a re-organization of the division in FY 2017, increasing the FTE count by five positions, which were approved by Council mid-year. Project Management software has also been budgeted for FY 2018 and will be purchased/implemented in coordination with the IT department.

STRATEGIC INITIATIVES

Community
Livability



Technology
Leader



Financial
Plan



Infrastructure



Economic
Development



High Performing
Government



PERFORMANCE MEASURES

	Actual FY 2015	Actual FY 2016	Projected FY 2017	Anticipated FY 2018
Total investment in capital projects	\$69,857,504	\$50,030,976	\$42,486,034	\$200,000,000



OTHER CAPITAL FUNDS

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Capital Projects Administration	7.40	7.40	7.40	12.40	12.40
Total Personnel	7.40	7.40	7.40	12.40	12.40

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Capital Projects Administration	728,620	742,959	1,696,650	1,236,239	1,906,040
CIP Contingency	-	-	100,000,000	-	100,000,000
Outside Sources	880,968	134,402	13,661,670	372,952	26,539,660
Bonds Proceeds	3,849,263	6,668,256	42,764,540	6,279,432	64,821,560
Prop 400	10,886,393	2,944,931	7,909,770	905,589	35,537,930
Revenue Obligations	25,148,730	7,167,024	4,453,130	14,175	2,382,000
MPC - Water System	-	-	96,085,310	14,774,211	66,588,420
MPC - Wastewater System	-	121,239	-	1,521,894	47,295,000
Total Expenses	\$ 41,493,974	\$ 17,778,811	\$266,571,070	\$ 25,104,492	\$ 345,070,610

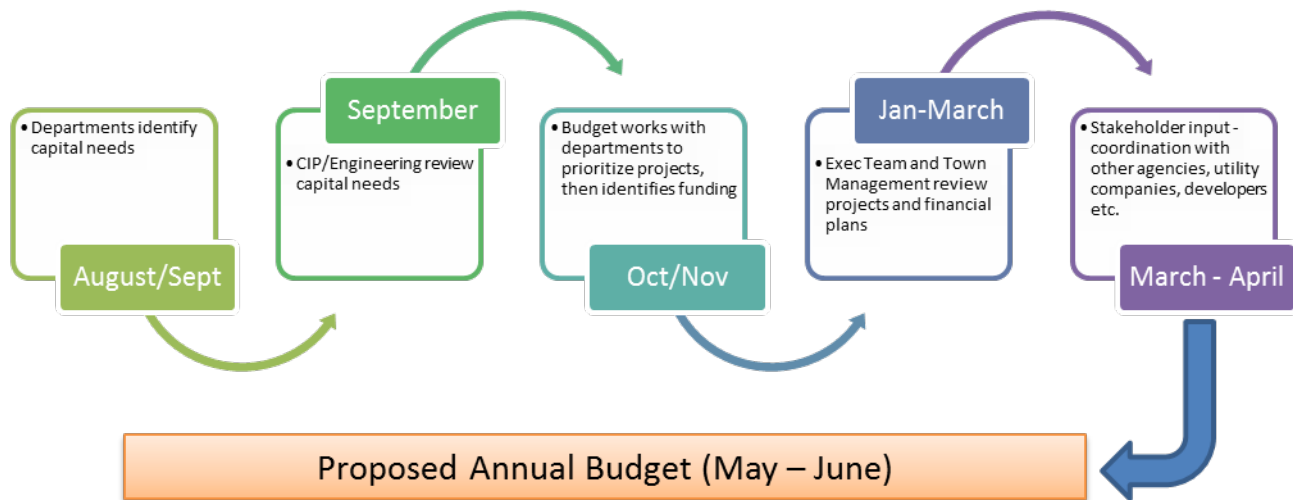
EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	648,290	659,348	1,448,490	994,940	1,711,180
Supplies & Contractual	961,149	1,928,301	748,160	542,767	12,376,270
Capital Outlay	39,884,535	15,191,162	264,374,420	23,566,785	330,983,160
Total Expenses	\$ 41,493,974	\$ 17,778,811	\$266,571,070	\$ 25,104,492	\$ 345,070,610

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	79,954,399	20,227,819	201,846,650	76,026,259	189,007,520
Transfers In	-	-	-	-	83,000
Total Sources	\$ 79,954,399	\$ 20,227,819	\$201,846,650	\$ 76,026,259	\$ 189,090,520
Total Expenses	41,493,974	17,778,811	266,571,070	25,104,492	345,070,610
Transfers Out	74,315	-	-	-	-
Total Uses	\$ 41,568,289	\$ 17,778,811	\$266,571,070	\$ 25,104,492	\$ 345,070,610
Net Operating Result	\$ 38,386,110	\$ 2,449,008	\$ (64,724,420)	\$ 50,921,767	\$ (155,980,090)

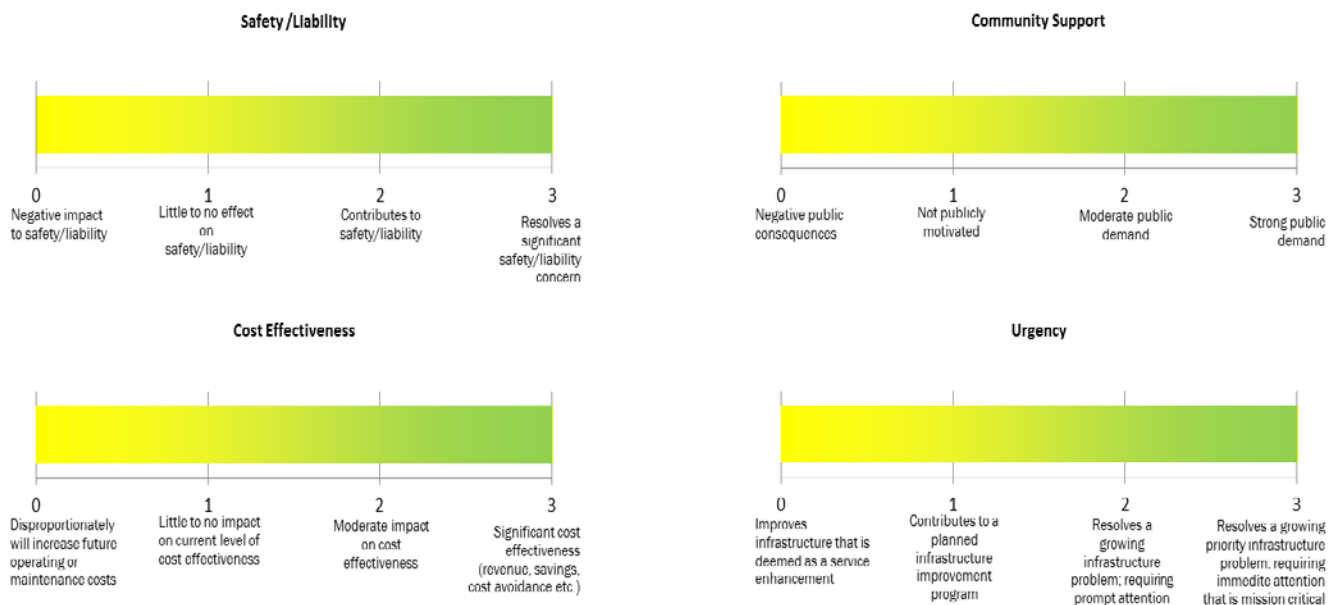
Capital Improvement Plan Summary

The Capital Improvement planning process begins in the late summer/fall each year and follows the same development schedule as the operating budgets.

Departments identify capital needs, and present the business case for their requests to the CIP/Engineering group. The Engineering group reviews the capital needs with the departments, clarifies/refines the scope of work and provides cost estimates. Once cost estimates are provided, the Office of Management and Budget works with the departments to prioritize requests (discussed further in an upcoming section) and fund each project appropriately. The OMB review includes a review of the capital needs in relation to the five year plans and long term financial planning documents. The results of the prioritization and five year plans are utilized during Executive Team and Town Management discussions as projects are recommended/not recommended to Council for adoption in the proposed budget.



In October/November, the prioritization of projects is the focus of CIP development. Departments/stakeholders review each recommended capital improvement project based on four evaluation criteria to determine which projects are the most advantageous to pursue.



The Executive Team and Town Management provide input on how each of these scores is weighted when the total ranking is calculated. Based on this calculation, each project receives a single total



Capital Improvement Plan Summary

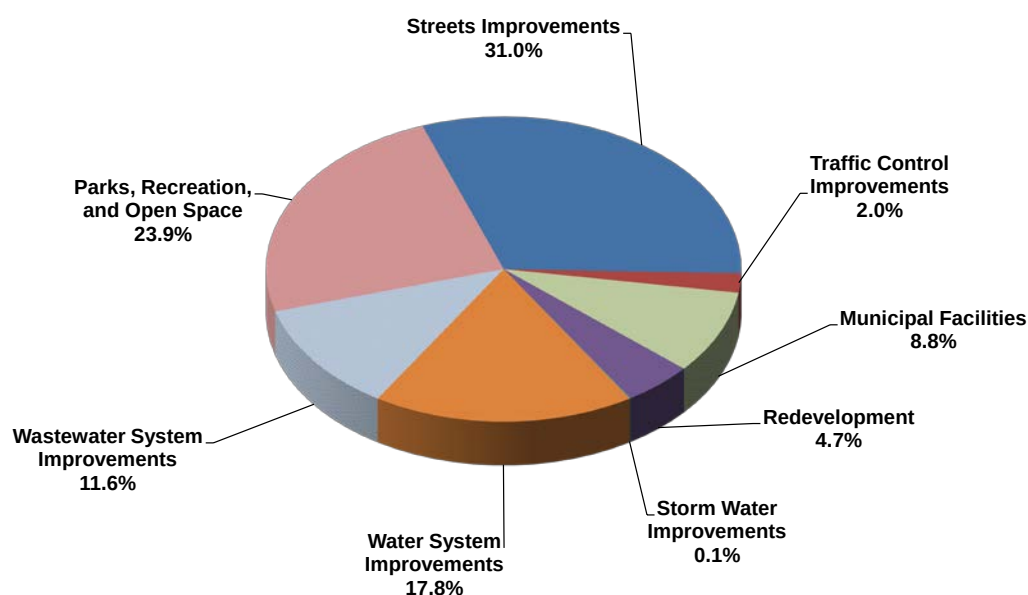
project ranking score ranging from 0-3; with 3 being the highest possible score. The score is one of the elements that is considered in both the Executive Team and Town Management deliberations.

Upon completion of this process, the CIP is incorporated into the proposed budget, and presented to Council for consideration. The FY 2018 - 2027 Capital Improvement Plan was adopted on June 15, 2017. Only the first year of the plan (FY 2018) is funded. The other years are adopted for planning and forecasting purposes. The following is a summary of the ten year plan. Detailed descriptions of the projects budgeted for FY 2018 are included in this section as well.

Capital Expenses: (1,000s)

	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10
Streets Improvements	\$ 495,639	\$ 53,526	\$ 111,835	\$ 32,266	\$ 101,085	\$ 53,448	\$ 42,223	\$ 71,810	\$ 29,446
Traffic Control Improvements	32,694	3,237	6,386	2,562	9,219	1,583	2,763	6,944	-
Municipal Facilities	141,072	32,210	19,718	6,020	55,215	744	500	19,585	7,080
Redevelopment	75,454	42,151	27,782	1,962	435	-	-	3,124	-
Storm Water Improvements	1,105	-	157	300	-	648	-	-	-
Water System Improvements	284,159	37,344	136,256	14,825	23,913	8,576	13,932	49,313	-
Wastewater System Improvements	186,198	8,210	127,674	11,179	5,059	7,508	3,118	11,295	12,155
Parks, Recreation, and Open Space	382,451	25,996	53,540	13,409	48,660	6,840	7,301	137,238	89,467
Total Capital Expenses	\$ 1,598,772	\$ 202,674	\$ 483,348	\$ 82,523	\$ 243,586	\$ 79,347	\$ 69,837	\$ 299,309	\$ 138,148

Total Capital Improvement Plan By Project Type

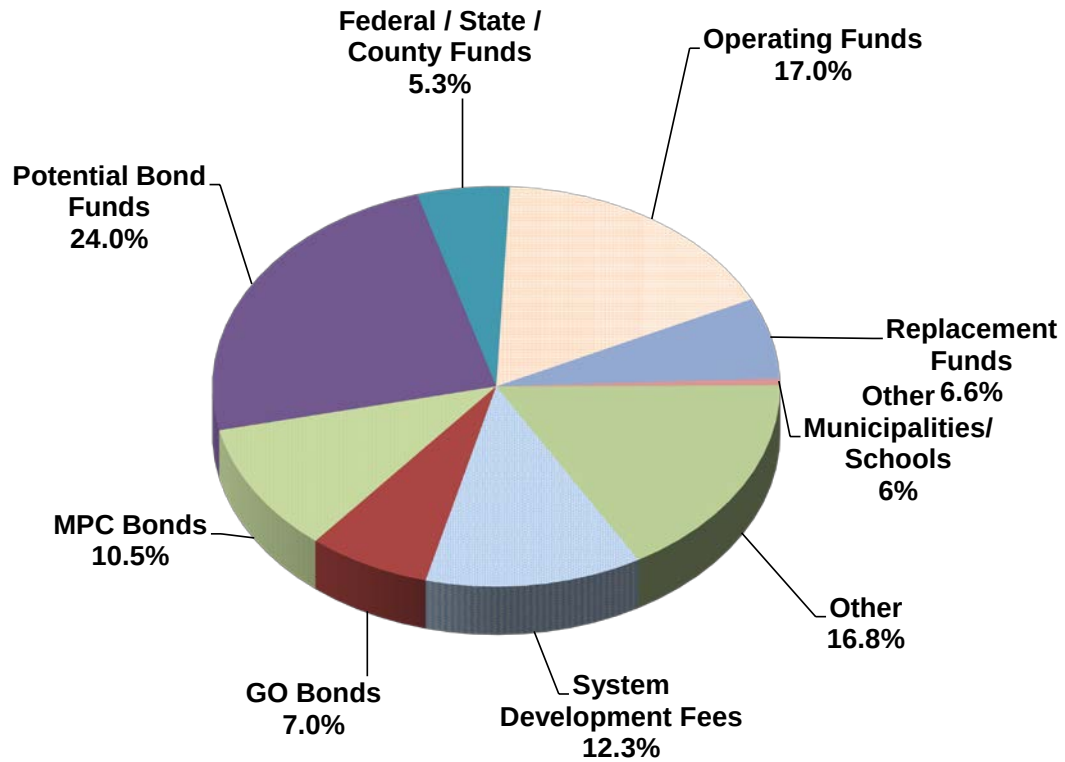




Capital Improvement Plan Summary

	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10
Capital Sources: (1,000s)									
WRMPC-2007 Bonds	\$ 13	\$ 13	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WRMPC-Potential Bonds	48,938	1,643	47,295	-	-	-	-	-	-
WRMPC - Intergov Contribution	27,084	2,298	24,786	-	-	-	-	-	-
WRMPC - Bonds (SDF)	59,048	17,246	41,802	-	-	-	-	-	-
PFMPC-2009 Bonds	33,021	33,021	-	-	-	-	-	-	-
2001 GO Bonds 02-03	1	1	-	-	-	-	-	-	-
2006 GO Bonds 08	18,411	16,219	2,192	-	-	-	-	-	-
2007 GO Bonds 08	19,843	10,692	9,151	-	-	-	-	-	-
2017 GO Bonds	73,163	162	52,658	20,343	-	-	-	-	-
2021 Potential Public Safety Bonds	59,382	-	-	-	53,935	5,447	-	-	-
2021 Potential Streets Bonds	157,201	-	-	-	87,162	36,908	22,312	10,819	-
2021 Potential Parks Bonds	117,430	-	-	-	-	-	5,930	111,500	-
2025 Potential Streets Bonds	49,975	-	-	-	-	-	-	48,632	1,343
State Grant	255	-	255	-	-	-	-	-	-
Federal Grant	1,725	16	1,709	-	-	-	-	-	-
CDBG	2,665	188	1,607	435	435	-	-	-	-
MAG RTP Arterial Fund	75,433	14,966	9,728	12,315	10,104	3,854	13,781	10,685	-
MAG Revolving Fund	4,053	2,673	25,812	(6,549)	(6,354)	(44)	(3,379)	(8,106)	-
Aesthetic Funds	2,613	-	2,613	-	-	-	-	-	-
Developer Contribution	4,837	3,875	885	-	77	-	-	-	-
Salt River Project	19	19	-	-	-	-	-	-	-
CIP Outside Sources	15,698	11,665	4,033	-	-	-	-	-	-
CIP O/S Revolving Fund	1,132	(12,528)	18,372	(5,778)	-	31	-	1,035	-
City of Mesa	8,794	-	-	-	-	-	-	8,794	-
Water Repl Fund	29,577	6,852	19,736	846	-	-	-	2,143	-
Wastewater Repl Fund	75,192	2,981	54,352	1,874	4,989	7,508	3,118	370	-
General Fund	98,814	23,880	29,643	11,988	3,223	2,137	1,871	23,836	2,236
Roadway and Maintenance Fund	49,219	2,538	4,753	7,619	11,804	10,519	10,697	1,289	-
Env. Services - Res.	13,329	2,655	680	2,141	-	648	-	125	7,080
Water Fund	87,515	6,972	6,055	10,918	8,757	11,203	8,000	35,610	-
Wastewater Fund	23,228	2,895	12,675	686	242	-	-	2,139	4,591
Env. Services - Comm.	385	225	43	59	-	-	-	58	-
Fire SDF	13,396	2,312	9,384	850	-	-	-	850	-
Park SDF	37,239	6,565	21,866	1,763	7,045	-	-	-	-
Signal SDF	15,913	1,911	3,070	1,058	5,912	1,136	780	2,046	-
Water SDF	37,958	3,041	13,091	657	2,073	-	5,932	13,164	-
Wastewater SDF	1,932	715	1,217	-	-	-	-	-	-
Water Resources SDF	54,773	4,109	36,793	3,101	10,770	-	-	-	-
Greenfield Wastewater SDF	21,426	34	12,316	-	-	-	-	9,076	-
Neely Wastewater SDF	2,813	-	1,007	1,776	30	-	-	-	-
Future Growth Funding	56,903	-	-	7,643	7,410	-	795	25,244	15,811
Park SDF - Prior to 2012	11,776	539	11,237	-	-	-	-	-	-
Private Fund	1,275	-	-	-	-	-	-	-	1,275
Investment Income	71	70	1	-	-	-	-	-	-
Unidentified	105,812	-	-	-	-	-	-	-	105,812
Miscellaneous	79,492	32,211	2,531	8,778	35,972	-	-	-	-
Total Sources	\$ 1,598,772	\$ 202,674	\$ 483,348	\$ 82,523	\$ 243,586	\$ 79,347	\$ 69,837	\$ 299,309	\$ 138,148

Capital Improvement Plan By Funding Source Type





Capital Improvement Plan Operating Impacts

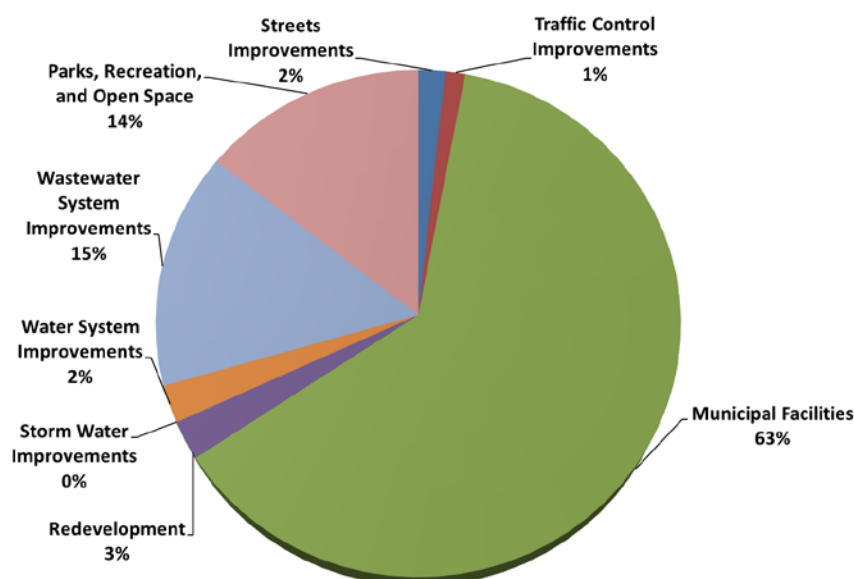
One of the considerations when a project is being proposed is the operating impacts that will result upon completion of the project. These impacts most commonly involve additional costs that will need to be incorporated into the operating budget for personnel, supplies, contractual services or utility costs. Certain projects may also generate revenue upon completion. Operating impacts are summarized here and are also noted in the project detail pages of this section. Ongoing impacts are compounded year over year, while one-time impacts are shown in the anticipated year. Details can be found in the Project Detail pages of this document.

The FY 2018-2027 expense operating impacts are shown by project type below:

Operation and Maintenance Impact (1,000s):	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total
Streets Improvements	\$ -	\$ 10	\$ 86	\$ 94	\$ 174	\$ 364
Traffic Control Improvements	30	39	53	71	75	268
Municipal Facilities	328	2,611	3,339	3,489	3,639	13,406
Redevelopment	-	133	133	133	133	532
Storm Water Improvements	-	-	-	-	-	-
Water System Improvements	20	47	148	148	148	511
Wastewater System Improvements	15	218	680	1,008	1,308	3,229
Parks, Recreation, and Open Space	12	17	261	797	1,986	3,073
Net Additional Operating Cost	\$ 405	\$ 3,075	\$ 4,700	\$ 5,740	\$ 7,463	\$ 21,383

The operating impacts by expense type and anticipated revenue are shown below:

Operation and Maintenance Impact (1,000s):	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total
Personnel	\$ 2	\$ 2,032	\$ 2,572	\$ 2,712	\$ 3,422	\$ 10,740
Contractual Services	341	432	1,173	1,949	2,686	6,580
Supplies	36	353	568	636	831	2,423
Utilities	26	245	372	423	499	1,563
Insurance	-	14	16	21	26	77
Total O&M Impact	\$ 405	\$ 3,075	\$ 4,700	\$ 5,740	\$ 7,463	\$ 21,383
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Projects are grouped by project type. For each of the project types, a map is included at the beginning of the project detail. Each project is noted on the map by their project number.

▪ Streets (ST)	▪ Wastewater (WW)
▪ Redevelopment (RD)	▪ Storm Water (SW)
▪ Water (WA)	▪ Municipal Facilities (MF)
▪ Traffic (TS)	▪ Parks and Recreation (PR)

The pages that follow show specific details of each project that is budgeted in FY 2018. Each project detail will contain:

Project Title

This represents a descriptive name for the requested capital project. It may name a specific building, development, section of roadway, park, intersection, or length of pipeline. Located next to the project name, a Repair and Maintenance Icon (shown right) may appear. This indicates that the purpose of the project is either repair or replacement of existing infrastructure. This demonstrates Gilbert's commitment to maintaining existing infrastructure to reduce the overall cost of ownership and provide for more reliable service to the citizens.



Project Description

This describes the requested capital project. The narrative generally includes the following information:

- Physical description of the improvements (e.g. 24,000 square-foot building, three miles of road, 12-acre park with playground equipment, etc.);
- Justification for the project or alternatives to constructing the improvement.

Project Ranking

Each project receives a project ranking score during the CIP development process. The ranking is shown in the lower left hand corner of each project description.

Expenses and Sources

This represents an engineer's preliminary estimate of the cost, timing of expenditures and applicable funding sources. It contains the estimates for major cost elements of the project, and all costs are stated in current day dollars. In addition to the expenditure side, a proposed source of funding to construct the project is presented.

Operations/Maintenance and Revenue Impact

This section presents the expenses associated with staffing, maintaining, and operating the completed project. This information is then carried over to Gilbert's Long-Term Financial Plan and annual operating budget to reflect the ongoing income and expenses upon project completion.

Additionally, any revenues that are generated from the completion of the project are shown.



Streets Projects Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Ocotillo Road - Greenfield to Higley	ST054	\$ 61,844	\$ 246	\$ 375	\$ -	\$ 61,223	\$ -	\$ -	\$ -	\$ -
Germann Road - Val Vista to Higley	ST058	13,916	13,103	813	-	-	-	-	-	-
Baseline Road - Burk to Consolidated Cana	ST071	1,340	-	-	-	1,340	-	-	-	-
Baseline Road - Greenfield to Power	ST078	17,916	112	-	-	-	-	-	17,804	-
Recker Road - Ocotillo to Chandler Heights	ST080	5,539	-	-	-	-	-	-	5,539	-
Hunt Highway - Val Vista to 164th Street	ST084	13,239	40	-	-	-	-	-	-	13,199
Cooper and Guadalupe Intersection	ST094	18,025	9,023	9,002	-	-	-	-	-	-
Recker Road - 660' North of Ray to 1320' Nc	ST096	2,555	14	2,526	15	-	-	-	-	-
Higley Road - Riggs to Hunt Highway	ST098	12,752	1,973	-	-	-	-	-	10,779	-
Ocotillo Road - Val Vista to Greenfield	ST099	17,750	-	-	17,750	-	-	-	-	-
Ocotillo Road - Recker to Power	ST102	2,969	2,270	699	-	-	-	-	-	-
Power Road - San Tan Freeway to Pecos Rd	ST103	6,262	1,418	4,844	-	-	-	-	-	-
Elliot Road Improvements - Neely to Burk	ST105	4,887	-	-	-	-	-	-	4,887	-
Val Vista Drive - Appleby to Riggs	ST112	24,967	3,447	893	-	6,225	14,402	-	-	-
Lindsay Road - Queen Creek to Ocotillo	ST114	2,611	-	2,583	28	-	-	-	-	-
Hunt Highway - Higley to Recker	ST115	14,904	-	-	-	-	-	-	-	14,904
Recker Road - Riggs to Hunt Highway	ST116	8,408	2	99	-	-	-	-	8,307	-
Lindsay Road - Pecos to SR202	ST117	11,071	-	11,071	-	-	-	-	-	-
Warner Road - Power to 1/4 Mile West	ST118	2,432	-	-	-	-	-	-	2,432	-
Power Road - Guadalupe to San Tan Freeway	ST120	12,230	-	-	-	-	12,150	40	40	-
Val Vista Drive - Riggs to Hunt Highway	ST127	5,584	-	-	-	-	-	-	5,584	-
Ray Road - Val Vista to Power	ST128	2,586	-	-	-	2,546	40	-	-	-
Guadalupe and Gilbert Intersection	ST129	10,402	10,159	243	-	-	-	-	-	-
Warner and Greenfield Intersection	ST130	12,448	-	-	-	-	12,368	40	40	-
Ray and Gilbert Intersection	ST131	7,864	-	-	-	-	-	-	7,864	-
Elliot and Gilbert Intersection	ST132	14,187	7	143	4,966	9,036	35	-	-	-
Guadalupe and Val Vista Intersection	ST133	14,089	-	-	-	-	-	14,009	80	-
Guadalupe and Power Intersection	ST134	7,554	-	-	-	-	-	-	7,554	-
Guadalupe and Greenfield Intersection	ST135	14,950	-	-	-	-	-	14,890	60	-
Elliot and Greenfield Intersection	ST136	13,913	-	-	-	-	13,853	60	-	-
Elliot and Val Vista Intersection	ST137	14,963	-	-	-	14,903	60	-	-	-
Elliot and Cooper Intersection	ST138	15,650	7	15,643	-	-	-	-	-	-
Elliot and Higley Intersection	ST139	12,744	-	-	-	-	-	12,684	60	-
Germann Road - Gilbert to Val Vista	ST145	22,079	7	22,072	-	-	-	-	-	-
Higley and Warner Improvements	ST152	8,786	8,445	341	-	-	-	-	-	-
Left-Turn Safety Enhancement	ST154	1,048	166	402	220	220	40	-	-	-
ADA Transition Replacement	ST155	1,845	469	726	325	325	-	-	-	-
Constellation Way, South of Coldwater Blvd	ST157	2,178	55	-	-	-	-	-	780	1,343
Lindsay Road/SR 202 Traffic Interchange	ST158	9,201	551	6,588	2,062	-	-	-	-	-
Higley & Pecos Improvements	ST159	842	-	-	842	-	-	-	-	-
Gilbert Road Railroad Crossing Upgrade	ST160	4,643	-	4,643	-	-	-	-	-	-
Transit Master Plan	ST161	255	-	255	-	-	-	-	-	-
Mesquite Street Sidewalk Improvements	ST162	403	-	-	-	403	-	-	-	-
Arterial Streets Reconstruction	ST163	1,755	1,093	662	-	-	-	-	-	-
Meadowbrook Village Reconstruction	ST164	858	785	73	-	-	-	-	-	-
Palm Street Improvements	ST165	385	64	321	-	-	-	-	-	-
Adora Trails Improvements	ST166	50	47	3	-	-	-	-	-	-



Streets Projects Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Gilbert Rd - Baseline to North of Guadalupe	ST168	6,149	-	6,149	-	-	-	-	-	-
Val Vista Drive Reconstruction	ST169	3,451	-	3,451	-	-	-	-	-	-
Stonebridge Lakes Reconstruction	ST170	3,609	-	686	2,923	-	-	-	-	-
Val Vista Drive/Eastern Canal Bridge Repair	ST171	471	-	25	446	-	-	-	-	-
Val Vista Lakes Overlay and Improvements	ST172	8,707	-	8,707	-	-	-	-	-	-
Higley and Baseline Intersection Improvement	ST174	5,028	23	4,963	42	-	-	-	-	-
Mustang Road - SR202 to Germann	ST175	1,446	-	1,446	-	-	-	-	-	-
Higley Road Reconstruction	ST176	1,263	-	1,263	-	-	-	-	-	-
Guadalupe Road Reconstruction	ST177	5,489	-	-	1,125	4,364	-	-	-	-
Higley/San Tan Loop 202 Improvements	ST178	1,022	-	-	1,022	-	-	-	-	-
PM10 Paving - FY 2018 to FY 2022	ST179	2,125	-	125	500	500	500	500	-	-
Total Capital Expenses		\$ 495,639	\$ 53,526	\$ 111,835	\$ 32,266	\$ 101,085	\$ 53,448	\$ 42,223	\$ 71,810	\$ 29,446

Capital Sources: (1,000s)

2006 GO Bonds 08	\$ 18,411	\$ 16,219	\$ 2,192	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2007 GO Bonds 08	19,843	10,692	9,151	-	-	-	-	-	-	-
2017 GO Bonds	67,783	162	47,278	20,343	-	-	-	-	-	-
2021 Potential Streets Bonds	157,201	-	-	-	87,162	36,908	22,312	10,819	-	-
2025 Potential Streets Bonds	49,975	-	-	-	-	-	-	48,632	1,343	-
State Grant	255	-	255	-	-	-	-	-	-	-
MAG RTP Arterial Fund	75,433	14,966	9,728	12,315	10,104	3,854	13,781	10,685	-	-
MAG Revolving Fund	4,053	2,673	25,812	(6,549)	(6,354)	(44)	(3,379)	(8,106)	-	-
Developer Contribution	4,631	3,669	885	-	77	-	-	-	-	-
CIP Outside Sources	4,033	-	4,033	-	-	-	-	-	-	-
CIP O/S Revolving Fund	856	(1,089)	926	42	-	31	-	946	-	-
City of Mesa	8,794	-	-	-	-	-	-	8,794	-	-
Water Repl Fund	5,548	-	5,548	-	-	-	-	-	-	-
Wastewater Repl Fund	189	-	189	-	-	-	-	-	-	-
General Fund	2,789	1,457	1,332	-	-	-	-	-	-	-
Roadway and Maintenance Fund	40,666	1,799	3,906	6,115	9,225	10,072	9,509	40	-	-
Water Fund	6,793	2,938	599	-	629	2,627	-	-	-	-
Wastewater Fund	242	-	-	-	242	-	-	-	-	-
Wastewater SDF	-	-	-	-	-	-	-	-	-	-
Investment Income	41	40	1	-	-	-	-	-	-	-
Unidentified	28,103	-	-	-	-	-	-	-	-	28,103
Total Sources	\$ 495,639	\$ 53,526	\$ 111,835	\$ 32,266	\$ 101,085	\$ 53,448	\$ 42,223	\$ 71,810	\$ 29,446	

Operation and Maintenance Impact (1,000s)

Total Operation and Maintenance Impact	\$ -	\$ 10	\$ 86	\$ 94	\$ 174	\$ -
Total Revenue	-	-	-	-	-	-
Net Additional Cost	\$ -	\$ 10	\$ 86	\$ 94	\$ 174	\$ -



Streets Project Detail

ST054 – Ocotillo Road – Greenfield to Higley

Project Description:

Design and construction of Ocotillo Road to minor arterial standards.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 6,787	241	350	-	6,196	-	-	-	-
Construction Mgmt	\$ 1,719	5	25	-	1,689	-	-	-	-
Land/ROW	\$ 1,254	-	-	-	1,254	-	-	-	-
Construction	\$ 52,084	-	-	-	52,084	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$61,844	\$ 246	\$ 375	\$ -	\$61,223	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2007 GO Bonds 08	\$ 246	246	-	-	-	-	-	-	-
2021 Potential Streets Bond	\$ 61,223	-	-	-	61,223	-	-	-	-
CIP O/S Revolving Fund	\$ 375	-	375	-	-	-	-	-	-
Total Sources	\$61,844	\$ 246	\$ 375	\$ -	\$61,223	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST058 – Germann Road – Val Vista to Higley

Project Description:

Completion of Germann Road to major arterial standards.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 1,327	1,010	317	-	-	-	-	-	-
Construction Mgmt	\$ 1,255	1,105	150	-	-	-	-	-	-
Land/ROW	\$ 3,114	2,810	304	-	-	-	-	-	-
Construction	\$ 8,220	8,178	42	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$13,916	\$13,103	\$ 813	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2006 GO Bonds 08	\$ 157	157	-	-	-	-	-	-	-
2007 GO Bonds 08	\$ 1,683	1,683	-	-	-	-	-	-	-
MAG RTP Arterial Fund	\$ 7,904	5,624	2,280	-	-	-	-	-	-
MAG Revolving Fund	\$ 2,987	4,515	(1,528)	-	-	-	-	-	-
Developer Contribution	\$ 181	181	-	-	-	-	-	-	-
Water Fund	\$ 1,000	939	61	-	-	-	-	-	-
Investment Income	\$ 4	4	-	-	-	-	-	-	-
Total Sources	\$13,916	\$13,103	\$ 813	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST094 – Cooper and Guadalupe Intersection

Project Description:

Intersection improvements to reduce congestion and related drainage improvements.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 1,893	1,770	123	-	-	-	-	-	-
Construction Mgmt	\$ 1,226	557	669	-	-	-	-	-	-
Land/ROW	\$ 690	288	402	-	-	-	-	-	-
Construction	\$ 14,081	6,408	7,673	-	-	-	-	-	-
Equipment & Furniture	\$ 135	-	135	-	-	-	-	-	-
Total Expenses	\$18,025	\$ 9,023	\$ 9,002	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2006 GO Bonds 08	\$ 1,036	1,036	-	-	-	-	-	-	-
2007 GO Bonds 08	\$ 8,396	4,618	3,778	-	-	-	-	-	-
2017 GO Bonds	\$ 1,587	148	1,439	-	-	-	-	-	-
MAG RTP Arterial Fund	\$ 5,187	2,831	2,356	-	-	-	-	-	-
MAG Revolving Fund	\$ 343	(402)	745	-	-	-	-	-	-
Wastewater Repl Fund	\$ 189	-	189	-	-	-	-	-	-
Water Fund	\$ 1,287	792	495	-	-	-	-	-	-
Total Sources	\$18,025	\$ 9,023	\$ 9,002	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Streets Project Detail

ST096 – Recker Rd – 660' North of Ray to 1,320 North

Project Description:

Completion of Recker Road improvements to minor arterial standards.

Project Priority: 2.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 177	2	175	-	-	-	-	-	-
Construction Mgmt	\$ 160	-	145	15	-	-	-	-	-
Land/ROW	\$ 1,061	12	1,049	-	-	-	-	-	-
Construction	\$ 1,157	-	1,157	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 2,555	\$ 14	\$ 2,526	\$ 15	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2017 GO Bonds	\$ 2,428	-	2,413	15	-	-	-	-	-
Developer Contribution	\$ 112	112	-	-	-	-	-	-	-
CIP O/S Revolving Fund	\$ -	(112)	112	-	-	-	-	-	-
Investment Income	\$ 15	14	1	-	-	-	-	-	-
Total Sources	\$ 2,555	\$ 14	\$ 2,526	\$ 15	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	2	2	2	2	2	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST102 – Ocotillo Road – Recker to Power

Project Description:

Completion of Ocotillo Road from Recker to Power to minor arterial standards. Queen Creek is the lead agency.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ -	-	-	-	-	-	-	-	-
Construction Mgmt	\$ 1	1	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 2,968	2,269	699	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 2,969	\$ 2,270	\$ 699	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Developer Contribution	\$ 2,269	2,269	-	-	-	-	-	-	-
Roadway and Maintenance	\$ 700	1	699	-	-	-	-	-	-
Total Sources	\$ 2,969	\$ 2,270	\$ 699	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST103 – Power Road – San Tan Freeway to Pecos Road

Project Description:

Completion of Power road improvements to major arterial standards.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 37	4	33	-	-	-	-	-	-
Construction Mgmt	\$ 116	116	-	-	-	-	-	-	-
Land/ROW	\$ 863	863	-	-	-	-	-	-	-
Construction	\$ 5,246	435	4,811	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 6,262	\$ 1,418	\$ 4,844	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2007 GO Bonds 08	\$ 3,866	1,030	2,836	-	-	-	-	-	-
MAG Revolving Fund	\$ 2,396	388	2,008	-	-	-	-	-	-
Total Sources	\$ 6,262	\$ 1,418	\$ 4,844	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Streets Project Detail

ST112 – Val Vista – Appleby to Riggs

Project Description:

Completion of Val Vista Drive to major arterial standards.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 2,050	1,203	387	-	460	-	-	-	-
Construction Mgmt	\$ 1,070	102	38	-	930	-	-	-	-
Land/ROW	\$ 6,694	2,141	468	-	4,085	-	-	-	-
Construction	\$ 15,153	1	-	-	750	14,402	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$24,967	\$ 3,447	\$ 893	\$ -	\$ 6,225	\$14,402	\$ -	\$ -	\$ -
Sources: (1,000s)									
2006 GO Bonds 08	\$ 3,205	2,312	893	-	-	-	-	-	-
2007 GO Bonds 08	\$ 1,135	1,135	-	-	-	-	-	-	-
2021 Potential Streets Bond	\$ 20,152	-	-	-	5,750	14,402	-	-	-
Developer Contribution	\$ 77	-	-	-	77	-	-	-	-
Water Fund	\$ 156	-	-	-	156	-	-	-	-
Wastewater Fund	\$ 242	-	-	-	242	-	-	-	-
Total Sources	\$24,967	\$ 3,447	\$ 893	\$ -	\$ 6,225	\$14,402	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	80	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST114 – Lindsay Road – Queen Creek to Ocotillo

Project Description:

Completion of Lindsay Road to minor arterial standards.

Project Priority: 1.82

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 172	-	172	-	-	-	-	-	-
Construction Mgmt	\$ 206	-	178	28	-	-	-	-	-
Land/ROW	\$ 636	-	636	-	-	-	-	-	-
Construction	\$ 1,597	-	1,597	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 2,611	\$ -	\$ 2,583	\$ 28	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2017 GO Bonds	\$ 2,611	-	2,583	28	-	-	-	-	-
Total Sources	\$ 2,611	\$ -	\$ 2,583	\$ 28	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	4	4	4	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ 4	\$ 4	\$ 4	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST116 – Recker Road – Riggs to Hunt Highway

Project Description:

Completion of Recker Road to major collector street standards, including a waterline to tie into existing infrastructure.

Project Priority: 1.04

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 776	-	5	-	-	-	-	771	-
Construction Mgmt	\$ 674	-	5	-	-	-	-	669	-
Land/ROW	\$ 1,078	-	5	-	-	-	-	1,073	-
Construction	\$ 5,880	2	84	-	-	-	-	5,794	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 8,408	\$ 2	\$ 99	\$ -	\$ -	\$ -	\$ -	\$ 8,307	\$ -
Sources: (1,000s)									
2025 Potential Streets Bond	\$ 8,307	-	-	-	-	-	-	8,307	-
General Fund	\$ 101	2	99	-	-	-	-	-	-
Total Sources	\$ 8,408	\$ 2	\$ 99	\$ -	\$ -	\$ -	\$ -	\$ 8,307	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Streets Project Detail

ST117 – Lindsay Road – Pecos to SR202

Project Description:

Completion of Lindsay Road to major arterial standards.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 1,100	-	1,100	-	-	-	-	-	-
Construction Mgmt	\$ 1,006	-	1,006	-	-	-	-	-	-
Land/ROW	\$ 1,045	-	1,045	-	-	-	-	-	-
Construction	\$ 7,920	-	7,920	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$11,071	\$ -	\$11,071	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2017 GO Bonds	\$ 1,746	-	1,746	-	-	-	-	-	-
MAG RTP Arterial Fund	\$ 5,325	-	647	700	-	-	3,978	-	-
MAG Revolving Fund	\$ -	-	4,678	(700)	-	-	(3,978)	-	-
CIP Outside Sources	\$ 4,000	-	4,000	-	-	-	-	-	-
Total Sources	\$11,071	\$ -	\$11,071	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	17	17	17	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ 17	\$ 17	\$ 17	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST129 – Guadalupe and Gilbert Intersection

Project Description:

Intersection improvements to reduce congestion. Project includes related drainage improvements.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 862	862	-	-	-	-	-	-	-
Construction Mgmt	\$ 820	820	-	-	-	-	-	-	-
Land/ROW	\$ 952	952	-	-	-	-	-	-	-
Construction	\$ 7,660	7,417	243	-	-	-	-	-	-
Equipment & Furniture	\$ 108	108	-	-	-	-	-	-	-
Total Expenses	\$10,402	\$10,159	\$ 243	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2006 GO Bonds 08	\$ 4,314	4,269	45	-	-	-	-	-	-
MAG RTP Arterial Fund	\$ 6,511	6,511	-	-	-	-	-	-	-
MAG Revolving Fund	\$ (1,673)	(1,828)	155	-	-	-	-	-	-
Water Fund	\$ 1,250	1,207	43	-	-	-	-	-	-
Total Sources	\$10,402	\$10,159	\$ 243	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST132 – Elliot and Gilbert Intersection

Project Description:

Intersection improvements to reduce congestion. Project includes related drainage improvements.

Project Priority: 1.77

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 1,089	7	143	939	-	-	-	-	-
Construction Mgmt	\$ 1,028	-	-	957	36	35	-	-	-
Land/ROW	\$ 1,680	-	-	1,680	-	-	-	-	-
Construction	\$10,288	-	-	1,288	9,000	-	-	-	-
Equipment & Furniture	\$ 102	-	-	102	-	-	-	-	-
Total Expenses	\$14,187	\$ 7	\$ 143	\$ 4,966	\$ 9,036	\$ 35	\$ -	\$ -	\$ -
Sources: (1,000s)									
2017 GO Bonds	\$ 1,412	7	143	1,262	-	-	-	-	-
2021 Potential Streets Bond	\$ 9,000	-	-	-	9,000	-	-	-	-
MAG RTP Arterial Fund	\$ 3,775	-	-	1,579	2,196	-	-	-	-
MAG Revolving Fund	\$ -	-	-	2,125	(2,160)	35	-	-	-
Total Sources	\$14,187	\$ 7	\$ 143	\$ 4,966	\$ 9,036	\$ 35	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	7	7	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7	\$ 7	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Streets Project Detail

ST138 – Elliot and Cooper Intersection

Project Description:

Intersection improvements to reduce congestion with related traffic signal and drainage improvements

Project Priority: 1.69

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 1,099	7	1,092	-	-	-	-	-	-
Construction Mgmt	\$ 958	-	958	-	-	-	-	-	-
Land/ROW	\$ 1,361	-	1,361	-	-	-	-	-	-
Construction	\$ 12,130	-	12,130	-	-	-	-	-	-
Equipment & Furniture	\$ 102	-	102	-	-	-	-	-	-
Total Expenses	\$ 15,650	\$ 7	\$ 15,643	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2017 GO Bonds	\$ 11,510	7	11,503	-	-	-	-	-	-
MAG RTP Arterial Fund	\$ 4,140	-	553	797	2,790	-	-	-	-
MAG Revolving Fund	\$ -	-	3,587	(797)	(2,790)	-	-	-	-
Total Sources	\$ 15,650	\$ 7	\$ 15,643	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST145 – Germann Road – Gilbert to Val Vista

Project Description:

Completion of Germann Road to major arterial standards.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 1,360	-	1,360	-	-	-	-	-	-
Construction Mgmt	\$ 1,440	7	1,433	-	-	-	-	-	-
Land/ROW	\$ 4,803	-	4,803	-	-	-	-	-	-
Construction	\$ 14,176	-	14,176	-	-	-	-	-	-
Equipment & Furniture	\$ 300	-	300	-	-	-	-	-	-
Total Expenses	\$ 22,079	\$ 7	\$ 22,072	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2007 GO Bonds 08	\$ 2,544	7	2,537	-	-	-	-	-	-
2017 GO Bonds	\$ 4,090	-	4,090	-	-	-	-	-	-
MAG RTP Arterial Fund	\$ 15,445	-	2,882	9,162	3,401	-	-	-	-
MAG Revolving Fund	\$ -	-	12,563	(9,162)	(3,401)	-	-	-	-
Total Sources	\$ 22,079	\$ 7	\$ 22,072	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	55	55	55	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ 55	\$ 55	\$ 55	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST152 – Higley and Warner Improvements

Project Description:

Completion of intersection improvements to major arterial standards.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 1,309	968	341	-	-	-	-	-	-
Construction Mgmt	\$ 593	593	-	-	-	-	-	-	-
Land/ROW	\$ 1,022	1,022	-	-	-	-	-	-	-
Construction	\$ 5,862	5,862	-	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 8,786	\$ 8,445	\$ 341	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2006 GO Bonds 08	\$ 8,786	8,445	341	-	-	-	-	-	-
Total Sources	\$ 8,786	\$ 8,445	\$ 341	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Streets Project Detail

ST154 – Left Turn Safety Enhancements

Project Description:

Modification of various intersections that were constructed with a negative offset causing left turn sight distance restrictions for turning traffic.

Project Priority: 1.82

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 160	40	60	30	30	-	-	-	-
Construction Mgmt	\$ 172	12	40	40	40	40	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 716	114	302	150	150	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,048	\$ 166	\$ 402	\$ 220	\$ 220	\$ 40	\$ -	\$ -	\$ -
Sources: (1,000s)									
Roadway and Maintenance	\$ 1,048	166	402	220	220	40	-	-	-
Total Sources	\$ 1,048	\$ 166	\$ 402	\$ 220	\$ 220	\$ 40	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST155 – ADA Transition Replacement

Project Description:

Multi-year program for the replacement of deficient sidewalks, sidewalk ramps, driveways, and pedestrian push buttons.

Project Priority: 2.64

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 125	2	73	25	25	-	-	-	-
Construction Mgmt	\$ 65	16	49	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,655	451	604	300	300	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,845	\$ 469	\$ 726	\$ 325	\$ 325	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Roadway and Maintenance	\$ 1,845	469	726	325	325	-	-	-	-
Total Sources	\$ 1,845	\$ 469	\$ 726	\$ 325	\$ 325	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST158 – Lindsay Rd/SR202 Traffic Interchange

Project Description:

Construction of a new full access traffic interchange at Lindsay Rd and SR202 (Santan Freeway).

Project Priority: 2.27

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 4,594	551	4,043	-	-	-	-	-	-
Construction Mgmt	\$ 1,645	-	1,645	-	-	-	-	-	-
Land/ROW	\$ 900	-	900	-	-	-	-	-	-
Construction	\$ 2,062	-	-	2,062	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 9,201	\$ 551	\$ 6,588	\$ 2,062	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2017 GO Bonds	\$ 5,571	-	5,571	-	-	-	-	-	-
MAG RTP Arterial Fund	\$ 2,901	-	676	-	-	2,225	-	-	-
MAG Revolving Fund	\$ -	-	163	2,062	-	(2,225)	-	-	-
General Fund	\$ 729	551	178	-	-	-	-	-	-
Total Sources	\$ 9,201	\$ 551	\$ 6,588	\$ 2,062	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Streets Project Detail

ST160 – Gilbert Road Railroad Crossing Upgrade

Project Description:

Upgrade railroad crossing at Gilbert Road – north of Elliot, to comply with federal standards. Will be completed in coordination with WA124, WA125 and RD211.

Project Priority: 2.46

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 436	-	436	-	-	-	-	-	-
Construction Mgmt	\$ 344	-	344	-	-	-	-	-	-
Land/ROW	\$ 40	-	40	-	-	-	-	-	-
Construction	\$ 3,823	-	3,823	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 4,643	\$ -	\$ 4,643	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2017 GO Bonds	\$ 1,190	-	1,190	-	-	-	-	-	-
Water Repl Fund	\$ 3,453	-	3,453	-	-	-	-	-	-
Total Sources	\$ 4,643	\$ -	\$ 4,643	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST161 – Transit Master Plan

Project Description:

Development of the first Transit Master Plan. Project will include several transit options such as bus, circulator, light rail, and commuter rail with associated facilities.

Project Priority: 1.13

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 250	-	250	-	-	-	-	-	-
Construction Mgmt	\$ 5	-	5	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 255	\$ -	\$ 255	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
State Grant	\$ 255	-	255	-	-	-	-	-	-
CIP Outside Sources	\$ 33	-	33	-	-	-	-	-	-
CIP O/S Revolving Fund	\$ (33)	-	(33)	-	-	-	-	-	-
Total Sources	\$ 255	\$ -	\$ 255	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST163 – Arterial Streets Reconstruction

Project Description:

Project addresses failing sections of arterial pavement throughout Gilbert.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 140	135	5	-	-	-	-	-	-
Construction Mgmt	\$ 162	108	54	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,453	850	603	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,755	\$ 1,093	\$ 662	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Roadway and Maintenance	\$ 1,755	1,093	662	-	-	-	-	-	-
Total Sources	\$ 1,755	\$ 1,093	\$ 662	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Streets Project Detail

ST164 – Meadowbrook Village Reconstruction

Project Description:

Completion of reconstruction of asphalt and pedestrian walkways of Meadowbrook Village.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 80	80	-	-	-	-	-	-	-
Construction Mgmt	\$ 75	73	2	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 703	632	71	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 858	\$ 785	\$ 73	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 858	785	73	-	-	-	-	-	-
Total Sources	\$ 858	\$ 785	\$ 73	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	5	5	5	5	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ 5	\$ 5	\$ 5	\$ 5	\$ 5	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST165 – Palm Street Improvements

Project Description:

Design and construction of the west half of Palm Street around the Municipal Complex.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 15	10	5	-	-	-	-	-	-
Construction Mgmt	\$ 60	2	58	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 310	52	258	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 385	\$ 64	\$ 321	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
CIP O/S Revolving Fund	\$ 195	-	195	-	-	-	-	-	-
General Fund	\$ 190	64	126	-	-	-	-	-	-
Total Sources	\$ 385	\$ 64	\$ 321	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	3	3	3	3	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ 3	\$ 3	\$ 3	\$ 3	\$ 3	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST166 – Adora Trails Improvements

Project Description:

Engineering services to provide a construction plan for infrastructure improvements, replacements and new infrastructure.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 44	44	-	-	-	-	-	-	-
Construction Mgmt	\$ 6	3	3	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 50	\$ 47	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Roadway and Maintenance	\$ 50	47	3	-	-	-	-	-	-
Total Sources	\$ 50	\$ 47	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Streets Project Detail

ST168 – Gilbert Rd – Baseline to North Guadalupe Reconstruction

Project Description:
Major reconstruction of
deteriorated asphalt pavement
on Gilbert Road.



Project Priority: 2.23

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6- 10	Beyond 10 Yrs
Professional Services	\$ 567	-	567	-	-	-	-	-	-
Construction Mgmt	\$ 621	-	621	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 4,961	-	4,961	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 6,149	\$ -	\$ 6,149	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2017 GO Bonds	\$ 4,054	-	4,054	-	-	-	-	-	-
Water Repl Fund	\$ 2,095	-	2,095	-	-	-	-	-	-
Total Sources	\$ 6,149	\$ -	\$ 6,149	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST169 – Val Vista Drive Reconstruction

Project Description:
Major reconstruction of
deteriorated asphalt pavement
on Val Vista Drive.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6- 10	Beyond 10 Yrs
Professional Services	\$ 332	-	332	-	-	-	-	-	-
Construction Mgmt	\$ 364	-	364	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 2,755	-	2,755	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 3,451	\$ -	\$ 3,451	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2017 GO Bonds	\$ 3,128	-	3,128	-	-	-	-	-	-
General Fund	\$ 323	-	323	-	-	-	-	-	-
Total Sources	\$ 3,451	\$ -	\$ 3,451	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST170 – Stonebridge Lakes Reconstruction

Project Description:
Reconstruction of deteriorated
residential asphalt pavement in
Stonebridge Lakes and
updating for ADA compliance.



Project Priority: 2.60

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6- 10	Beyond 10 Yrs
Professional Services	\$ 326	-	326	-	-	-	-	-	-
Construction Mgmt	\$ 376	-	340	36	-	-	-	-	-
Land/ROW	\$ 20	-	20	-	-	-	-	-	-
Construction	\$ 2,887	-	-	2,887	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 3,609	\$ -	\$ 686	\$ 2,923	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2017 GO Bonds	\$ 686	-	686	-	-	-	-	-	-
Roadway and Maintenance	\$ 2,923	-	-	2,923	-	-	-	-	-
Total Sources	\$ 3,609	\$ -	\$ 686	\$ 2,923	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Streets Project Detail

ST171 – Val Vista Drive/Eastern Canal Bridge Repair

Project Description:
Reconstruction of the deck surface using a bonded overlay.



Project Priority: 1.69

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 68	-	20	48	-	-	-	-	-
Construction Mgmt	\$ 75	-	5	70	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 328	-	-	328	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 471	\$ -	\$ 25	\$ 446	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2017 GO Bonds	\$ 471	-	25	446	-	-	-	-	-
Total Sources	\$ 471	\$ -	\$ 25	\$ 446	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST172 – Val Vista Lakes Overlay and Improvements

Project Description:
Edge line mill and overlay of approx. 369k square yards of residential local and collector roadway.



Project Priority: 2.05

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 671	-	671	-	-	-	-	-	-
Construction Mgmt	\$ 661	-	661	-	-	-	-	-	-
Land/ROW	\$ 120	-	120	-	-	-	-	-	-
Construction	\$ 7,255	-	7,255	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 8,707	\$ -	\$ 8,707	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2017 GO Bonds	\$ 8,707	-	8,707	-	-	-	-	-	-
Total Sources	\$ 8,707	\$ -	\$ 8,707	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST174 – Higley and Baseline Intersection Improvements

Project Description:
Intersection improvements per the terms of a Development Agreement in anticipation of increased traffic volumes due to pending development in the area.

Project Priority: 2.18

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 560	23	537	-	-	-	-	-	-
Construction Mgmt	\$ 558	-	516	42	-	-	-	-	-
Land/ROW	\$ 210	-	210	-	-	-	-	-	-
Construction	\$ 3,700	-	3,700	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 5,028	\$ 23	\$ 4,963	\$ 42	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
MAG RTP Arterial Fund	\$ 3,775	-	334	77	1,500	-	1,864	-	-
MAG Revolving Fund	\$ -	-	3,441	(77)	(1,500)	-	(1,864)	-	-
Developer Contribution	\$ 885	-	885	-	-	-	-	-	-
CIP Outside Sources	\$ -	-	-	-	-	-	-	-	-
CIP O/S Revolving Fund	\$ 319	-	277	42	-	-	-	-	-
Roadway and Maintenance	\$ 49	23	26	-	-	-	-	-	-
Total Sources	\$ 5,028	\$ 23	\$ 4,963	\$ 42	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Streets Project Detail

ST175 – Mustang Road – SR202 to Germann

Project Description:

Design and construction of the east half street improvements to meet the requirements of a Development Agreement.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ -	-	-	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,446	-	1,446	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,446	\$ -	\$ 1,446	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2006 GO Bonds 08	\$ 913	-	913	-	-	-	-	-	-
General Fund	\$ 533	-	533	-	-	-	-	-	-
Total Sources	\$ 1,446	\$ -	\$ 1,446	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST176 – Higley Road Reconstruction

Project Description:

Complete reconstruction of Higley Road North of Elliot southbound lanes adjacent to Higley Groves.



Project Priority: 1.82

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 120	-	120	-	-	-	-	-	-
Construction Mgmt	\$ 138	-	138	-	-	-	-	-	-
Land/ROW	\$ 5	-	5	-	-	-	-	-	-
Construction	\$ 1,000	-	1,000	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,263	\$ -	\$ 1,263	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Roadway and Maintenance	\$ 1,263	-	1,263	-	-	-	-	-	-
Total Sources	\$ 1,263	\$ -	\$ 1,263	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ST179 – PM10 Paving – FY 2018 to FY 2022

Project Description:

Assessment in FY 2018 of unimproved areas. Pending completion of the assessment, areas will be prioritized for funding requests in FY 2019 – 2022.

Project Priority: 1.46

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 230	-	110	30	30	30	30	-	-
Construction Mgmt	\$ 175	-	15	40	40	40	40	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,720	-	-	430	430	430	430	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 2,125	\$ -	\$ 125	\$ 500	\$ 500	\$ 500	\$ 500	\$ -	\$ -
Sources: (1,000s)									
Roadway and Maintenance	\$ 2,125	-	125	500	500	500	500	-	-
Total Sources	\$ 2,125	\$ -	\$ 125	\$ 500	\$ 500	\$ 500	\$ 500	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Traffic Control Project Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Higley and Warner	TS122	\$ 439	\$ 423	\$ 16	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ray and Recker	TS123	392	349	43	-	-	-	-	-	-
Val Vista and Baseline Signal Improvements	TS130	617	37	580	-	-	-	-	-	-
Advanced Traffic Management System - Phx	TS131	2,019	-	-	-	2,019	-	-	-	-
Advanced Traffic Management System - Phx	TS132	1,477	331	1,146	-	-	-	-	-	-
Advanced Traffic Management System - Phx	TS133	1,627	-	-	-	-	-	1,627	-	-
Advanced Traffic Management System - Phx	TS134	1,264	-	-	-	-	-	-	1,264	-
Advanced Traffic Management System - Net	TS135	401	276	125	-	-	-	-	-	-
Recker and Cooley Loop North	TS144	571	31	-	-	540	-	-	-	-
Recker and Cooley Loop South	TS145	535	31	-	-	504	-	-	-	-
Williams Field and Cooley Loop West	TS146	535	31	-	-	504	-	-	-	-
Williams Field and Cooley Loop East	TS147	540	31	-	-	509	-	-	-	-
Riggs and Recker	TS150	468	-	-	-	468	-	-	-	-
Val Vista and Ocotillo	TS154	565	26	-	-	539	-	-	-	-
Val Vista and Chandler Heights	TS155	604	27	-	-	577	-	-	-	-
Greenfield and Ocotillo	TS156	439	36	403	-	-	-	-	-	-
Recker and Warner	TS157	569	-	569	-	-	-	-	-	-
Recker and Ocotillo	TS158	577	-	-	-	577	-	-	-	-
Higley and Coldwater	TS162	546	-	-	-	546	-	-	-	-
Baseline Road Fiber Optic Infrastructure	TS165	569	122	447	-	-	-	-	-	-
Fiber Optic Communications Infrastructure R	TS166	744	-	70	674	-	-	-	-	-
Traffic Operations Center Video Wall Replac	TS168	196	49	147	-	-	-	-	-	-
Adaptive Signal Control System - San Tan V	TS170	604	-	-	604	-	-	-	-	-
East Valley Travel Monitoring	TS173	295	49	246	-	-	-	-	-	-
Advance Detection Safety Improvement	TS174	2,002	162	396	196	801	447	-	-	-
Safe Routes to School Enhanced Crosswalk	TS175	72	70	2	-	-	-	-	-	-
Williams Field and Palomino Creek	TS182	409	356	53	-	-	-	-	-	-
Queen Creek and 156th Street	TS183	389	265	124	-	-	-	-	-	-
Elliot Rd W. of McQueen	TS184	500	464	36	-	-	-	-	-	-
Warner and Concord	TS185	502	42	460	-	-	-	-	-	-
Val Vista and Appleby	TS186	499	-	-	-	499	-	-	-	-
Ray and Key Biscayne	TS187	457	29	428	-	-	-	-	-	-
Chandler Heights Rd/Seville Blvd - Shamroc	TS188	575	-	575	-	-	-	-	-	-
Higley Rd and Marbella Rd/Crescent Way	TS189	520	-	520	-	-	-	-	-	-
Queen Creek and Recker Road	TS190	520	-	-	520	-	-	-	-	-
Intersection Signal Program	ISP	9,656	-	-	568	1,136	1,136	1,136	5,680	-
Total Capital Expenses		\$ 32,694	\$ 3,237	\$ 6,386	\$ 2,562	\$ 9,219	\$ 1,583	\$ 2,763	\$ 6,944	\$ -

Capital Sources: (1,000s)

2017 GO Bonds	\$ 580	\$ -	\$ 580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Federal Grant	1,725	16	1,709	-	-	-	-	-	-	-
CIP Outside Sources	-	-	-	-	-	-	-	-	-	-
CIP O/S Revolving Fund	120	58	62	-	-	-	-	-	-	-
General Fund	696	513	183	-	-	-	-	-	-	-
Roadway and Maintenance Fund	8,174	739	794	1,504	2,579	447	1,188	923	-	-
Signal SDF	15,901	1,911	3,058	1,058	5,912	1,136	780	2,046	-	-
Future Growth Funding	5,498	-	-	-	728	-	795	3,975	-	-
Total Sources	\$ 32,694	\$ 3,237	\$ 6,386	\$ 2,562	\$ 9,219	\$ 1,583	\$ 2,763	\$ 6,944	\$ -	\$ -



Traffic Control Project Summary

	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Operation and Maintenance Impact (1,000s)									
Total Operation and Maintenance Impact			\$ 30	\$ 39	\$ 53	\$ 71	\$ 75	\$ -	
Total Revenue			-	-	-	-	-	-	
Net Additional Cost			\$ 30	\$ 39	\$ 53	\$ 71	\$ 75	\$ -	



Traffic Control Project Detail

TS122 – Higley and Warner

Project Description:

Design and installation of a major arterial traffic signal at the intersection of Higley and Warner, and connection to the signal system.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 31	17	14	-	-	-	-	-	-
Construction Mgmt	\$ 6	4	2	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 339	339	-	-	-	-	-	-	-
Equipment & Furniture	\$ 63	63	-	-	-	-	-	-	-
Total Expenses	\$ 439	\$ 423	\$ 16	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Signal SDF	\$ 439	423	16	-	-	-	-	-	-
Total Sources	\$ 439	\$ 423	\$ 16	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			2	2	2	2	2		
Utilities			2	2	2	2	2		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ 4	\$ 4	\$ 4	\$ 4	\$ 4		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

TS123 – Ray and Recker

Project Description:

Design and installation of a major arterial traffic signal at the intersection of Ray and Recker, and connection to the signal system.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 50	41	9	-	-	-	-	-	-
Construction Mgmt	\$ 15	9	6	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 265	255	10	-	-	-	-	-	-
Equipment & Furniture	\$ 62	44	18	-	-	-	-	-	-
Total Expenses	\$ 392	\$ 349	\$ 43	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Signal SDF	\$ 392	349	43	-	-	-	-	-	-
Total Sources	\$ 392	\$ 349	\$ 43	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			2	2	2	2	2		
Utilities			2	2	2	2	2		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ 4	\$ 4	\$ 4	\$ 4	\$ 4		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

TS130 – Val Vista and Baseline Signal Improvements

Project Description:

Various modifications to the intersection; including new signal heads, signal poles, and mast arms on all corners.

Project Priority: 2.38

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 83	37	46	-	-	-	-	-	-
Construction Mgmt	\$ 45	-	45	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 399	-	399	-	-	-	-	-	-
Equipment & Furniture	\$ 90	-	90	-	-	-	-	-	-
Total Expenses	\$ 617	\$ 37	\$ 580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2017 GO Bonds	\$ 580	-	580	-	-	-	-	-	-
Roadway and Maintenance	\$ 37	37	-	-	-	-	-	-	-
Total Sources	\$ 617	\$ 37	\$ 580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		



Traffic Control Project Detail

TS132 – Advanced Traffic Management System – Phase IV

Project Description:

Design and installation of the northwest fiber ring; including fiber optic cable, enclosures and related infrastructure.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 293	265	28	-	-	-	-	-	-
Construction Mgmt	\$ 39	-	39	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,145	66	1,079	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,477	\$ 331	\$ 1,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Federal Grant	\$ 1,096	-	1,096	-	-	-	-	-	-
Signal SDF	\$ 381	331	50	-	-	-	-	-	-
Total Sources	\$ 1,477	\$ 331	\$ 1,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TS135 – Advanced Traffic Management System – Network CCTV

Project Description:

Furnish install and integrate four CCTV cameras, video cameras, multi-channel decoders, broadband radios, traffic controllers, and core switches for the Traffic Operations Center.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ -	-	-	-	-	-	-	-	-
Construction Mgmt	\$ 5	2	3	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	\$ 396	274	122	-	-	-	-	-	-
Total Expenses	\$ 401	\$ 276	\$ 125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Roadway and Maintenance	\$ 401	276	125	-	-	-	-	-	-
Total Sources	\$ 401	\$ 276	\$ 125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	2	2	2	2	2	2	2	2	2
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TS156 – Greenfield and Ocotillo

Project Description:

Design and installation of a major arterial traffic signal at the intersection of Greenfield and Ocotillo, and connection to the signal system.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 36	34	2	-	-	-	-	-	-
Construction Mgmt	\$ 12	-	12	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 341	2	339	-	-	-	-	-	-
Equipment & Furniture	\$ 50	-	50	-	-	-	-	-	-
Total Expenses	\$ 439	\$ 36	\$ 403	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Roadway and Maintenance	\$ 55	-	55	-	-	-	-	-	-
Signal SDF	\$ 384	36	348	-	-	-	-	-	-
Total Sources	\$ 439	\$ 36	\$ 403	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	2	2	2	2	2	2	2	2	2
Utilities	2	2	2	2	2	2	2	2	2
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ 4	\$ 4	\$ 4	\$ 4	\$ 4	\$ 4	\$ 4	\$ 4	\$ 4
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Traffic Control Project Detail

TS157 – Recker and Warner

Project Description:

Design and installation of a major arterial traffic signal at the intersection of Recker and Warner, and connection to the signal system.

Project Priority: 1.46

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 51	-	51	-	-	-	-	-	-
Construction Mgmt	\$ 23	-	23	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 375	-	375	-	-	-	-	-	-
Equipment & Furniture	\$ 120	-	120	-	-	-	-	-	-
Total Expenses	\$ 569	\$ -	\$ 569	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Signal SDF	\$ 569	-	569	-	-	-	-	-	-
Total Sources	\$ 569	\$ -	\$ 569	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		2	2	2	2	2	2	2	2
Utilities		2	2	2	2	2	2	2	2
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ 4	\$ 4	\$ 4	\$ 4	\$ 4	\$ 4	\$ 4	\$ 4
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TS165 – Baseline Road Fiber Optic Infrastructure

Project Description:

Design and construction of fiber optic communication infrastructure on Baseline Road.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 185	35	150	-	-	-	-	-	-
Construction Mgmt	\$ 10	6	4	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 374	81	293	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 569	\$ 122	\$ 447	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Federal Grant	\$ 415	4	411	-	-	-	-	-	-
Roadway and Maintenance	\$ 154	118	36	-	-	-	-	-	-
Total Sources	\$ 569	\$ 122	\$ 447	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TS166 – Fiber Optic Infrastructure Replacement

Project Description:

Repair/replace existing fiber optic communications infrastructure along arterial streets.



Project Priority: 2.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 132	-	50	82	-	-	-	-	-
Construction Mgmt	\$ 128	-	20	108	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 484	-	-	484	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 744	\$ -	\$ 70	\$ 674	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Roadway and Maintenance	\$ 744	-	70	674	-	-	-	-	-
Total Sources	\$ 744	\$ -	\$ 70	\$ 674	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Traffic Control Project Detail

TS168 – Traffic Operations Center Video Wall

Project Description:

Replace existing video wall in the Traffic Operations Center; which includes upgrading of equipment and updating of the layout of the center.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 25	-	25	-	-	-	-	-	-
Construction Mgmt	\$ 53	-	53	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 118	49	69	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 196	\$ 49	\$ 147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 196	49	147	-	-	-	-	-	-
Total Sources	\$ 196	\$ 49	\$ 147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

TS173 – East Valley Traffic Monitoring

Project Description:

Install ARID devices at 40 locations in Gilbert to facilitate the calculation of arterial travel times in the East Valley.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 67	37	30	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 228	12	216	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 295	\$ 49	\$ 246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Federal Grant	\$ 214	12	202	-	-	-	-	-	-
Roadway and Maintenance	\$ 81	37	44	-	-	-	-	-	-
Total Sources	\$ 295	\$ 49	\$ 246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			4	4	4	4	4		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ 4	\$ 4	\$ 4	\$ 4	\$ 4		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

TS174 – Advance Detection Safety Improvement

Project Description:

Implement advance detection at intersections that have correctable personal injury crashes.

Project Priority: 1.93

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ -	-	-	-	-	-	-	-	-
Construction Mgmt	\$ 90	-	26	21	21	22	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 162	162	-	-	-	-	-	-	-
Equipment & Furniture	\$ 1,750	-	370	175	780	425	-	-	-
Total Expenses	\$ 2,002	\$ 162	\$ 396	\$ 196	\$ 801	\$ 447	\$ -	\$ -	\$ -
Sources: (1,000s)									
Roadway and Maintenance	\$ 2,002	162	396	196	801	447	-	-	-
Total Sources	\$ 2,002	\$ 162	\$ 396	\$ 196	\$ 801	\$ 447	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	5	5	5	5		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ 5	\$ 5	\$ 5	\$ 5		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		



Traffic Control Project Detail

TS175 – Safe Routes to Schools

Project Description:

Project will design and construct pedestrian beacons to support Safe Routes to School at two locations. Project is led by Arizona Dept. of Transportation.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 6	4	2	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 66	66	-	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 72	\$ 70	\$ 2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Roadway and Maintenance	\$ 72	70	2	-	-	-	-	-	-
Total Sources	\$ 72	\$ 70	\$ 2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			2	2	2	2	2		
Utilities			2	2	2	2	2		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ 4	\$ 4	\$ 4	\$ 4	\$ 4		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

TS182 – Williams Field and Palomino Creek

Project Description:

Design and installation of a traffic signal at the intersection of Williams Field and Palomino Creek, and connection to the signal system.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 31	30	1	-	-	-	-	-	-
Construction Mgmt	\$ 7	5	2	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 321	321	-	-	-	-	-	-	-
Equipment & Furniture	\$ 50	-	50	-	-	-	-	-	-
Total Expenses	\$ 409	\$ 356	\$ 53	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Signal SDF	\$ 409	356	53	-	-	-	-	-	-
Total Sources	\$ 409	\$ 356	\$ 53	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			2	2	2	2	2		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ 2	\$ 2	\$ 2	\$ 2	\$ 2		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

TS183 – Queen Creek and 156th Street

Project Description:

Design and construction of a traffic signal at the intersection of Queen Creek and 156th Street, and connection to the signal system.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 31	24	7	-	-	-	-	-	-
Construction Mgmt	\$ 7	6	1	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 351	235	116	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 389	\$ 265	\$ 124	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
CIP O/S Revolving Fund	\$ 120	58	62	-	-	-	-	-	-
Signal SDF	\$ 269	207	62	-	-	-	-	-	-
Total Sources	\$ 389	\$ 265	\$ 124	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			2	2	2	2	2		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ 2	\$ 2	\$ 2	\$ 2	\$ 2		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		



Traffic Control Project Detail

TS184 – Elliot Rd W. of McQueen

Project Description:

Project will design and construct a traffic signal on Elliot Road west of McQueen. Includes connection to the signal system.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 38	18	20	-	-	-	-	-	-
Construction Mgmt	\$ 9	-	9	-	-	-	-	-	-
Land/ROW	\$ 1	1	-	-	-	-	-	-	-
Construction	\$ 445	445	-	-	-	-	-	-	-
Equipment & Furniture	\$ 7	-	7	-	-	-	-	-	-
Total Expenses	\$ 500	\$ 464	\$ 36	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 500	464	36	-	-	-	-	-	-
Total Sources	\$ 500	\$ 464	\$ 36	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

TS185 – Warner and Concord

Project Description:

Design and installation of a traffic signal at the intersection Warner Road and Concord Street, median modifications and connection to the signal system.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 45	42	3	-	-	-	-	-	-
Construction Mgmt	\$ 12	-	12	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 345	-	345	-	-	-	-	-	-
Equipment & Furniture	\$ 100	-	100	-	-	-	-	-	-
Total Expenses	\$ 502	\$ 42	\$ 460	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Roadway and Maintenance	\$ 45	39	6	-	-	-	-	-	-
Signal SDF	\$ 457	3	454	-	-	-	-	-	-
Total Sources	\$ 502	\$ 42	\$ 460	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

TS187 – Ray and Key Biscayne

Project Description:

Design and construction of a traffic signal at the intersection of Ray Road and Key Biscayne, and connection to the signal system.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 45	29	16	-	-	-	-	-	-
Construction Mgmt	\$ 12	-	12	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 300	-	300	-	-	-	-	-	-
Equipment & Furniture	\$ 100	-	100	-	-	-	-	-	-
Total Expenses	\$ 457	\$ 29	\$ 428	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Signal SDF	\$ 457	29	428	-	-	-	-	-	-
Total Sources	\$ 457	\$ 29	\$ 428	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		



Traffic Control Project Detail

TS188 – Chandler Heights Rd/Seville Blvd – Shamrock Estate Rd

Project Description:

Project will design and construct a traffic signal at the intersection of Chandler Heights and Seville.

Project Priority: 1.82

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 55	-	55	-	-	-	-	-	-
Construction Mgmt	\$ 20	-	20	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 500	-	500	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 575	\$ -	\$ 575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Roadway and Maintenance	\$ 30	-	30	-	-	-	-	-	-
Signal SDF	\$ 545	-	545	-	-	-	-	-	-
Total Sources	\$ 575	\$ -	\$ 575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	4	8	12	16	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ 4	\$ 8	\$ 12	\$ 16			
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TS189 – Higley Rd and Marbella Rd/Crescent Way

Project Description:

Design and installation of a major arterial traffic signal at the intersection Higley Road and Marbella Blvd; including minor median work.

Project Priority: 1.82

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 45	-	45	-	-	-	-	-	-
Construction Mgmt	\$ 20	-	20	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 455	-	455	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 520	\$ -	\$ 520	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Roadway and Maintenance	\$ 30	-	30	-	-	-	-	-	-
Signal SDF	\$ 490	-	490	-	-	-	-	-	-
Total Sources	\$ 520	\$ -	\$ 520	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Municipal Facility Project Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Fire Station 9	MF023	\$ 10,020	\$ 741	\$ 9,279	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer Station	MF032	7,080	-	-	-	-	-	-	-	7,080
Public Safety Training Facility	MF040	73,878	14,671	3,939	1,333	53,935	-	-	-	-
Municipal Center I Renovation - Phase II	MF053	14,876	-	1,375	-	-	-	-	13,501	-
Human Resources Talent Management Syst	MF056	299	233	66	-	-	-	-	-	-
Adaptive Response Unit (ARU 2)	MF216	1,000	-	-	-	-	-	-	1,000	-
Fire Station 7	MF217	5,945	5,735	210	-	-	-	-	-	-
Topaz Radio	MF223	11,002	5,988	350	440	480	744	500	2,500	-
Permitting System Replacement	MF227	1,952	1,611	341	-	-	-	-	-	-
CNG Fueling Station	MF228	3,240	2,754	486	-	-	-	-	-	-
Adaptive Response Unit 1 (ARU 1)	MF229	1,000	-	-	1,000	-	-	-	-	-
Utility Billing and Customer Service System	MF231	2,600	-	-	2,600	-	-	-	-	-
Finance, HR, and Payroll System Replacem	MF232	1,816	430	1,386	-	-	-	-	-	-
Parks and Recreation Reservation System R	MF234	211	47	164	-	-	-	-	-	-
Fleet Maintenance Facility	MF235	647	-	-	647	-	-	-	-	-
Public Safety Roof	MF236	190	-	-	-	-	-	-	190	-
Welcome Home Veterans Park	MF237	1,200	-	1,200	-	-	-	-	-	-
American with Disabilities Act (ADA) Transiti	MF238	800	-	800	-	-	-	-	-	-
System Development Fee Study	MF239	122	-	122	-	-	-	-	-	-
Police Records Management Replacement	MF240	800	-	-	-	800	-	-	-	-
North Area Service Center Paving Project	MF241	1,560	-	-	-	-	-	-	1,560	-
South Area Service Center Paving Project	MF242	834	-	-	-	-	-	-	834	-
Total Capital Expenses		\$ 141,072	\$ 32,210	\$ 19,718	\$ 6,020	\$ 55,215	\$ 744	\$ 500	\$ 19,585	\$ 7,080

Capital Sources: (1,000s)

PFMPC-2009 Bonds	\$ 14,496	\$ 14,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2021 Potential Public Safety Bonds	59,382	-	-	-	53,935	5,447	-	-	-	-
General Fund	37,333	12,599	8,791	1,773	1,280	(4,703)	500	17,093	-	-
Roadway and Maintenance Fund	298	-	53	-	-	-	-	245	-	-
Env. Services - Res.	12,074	2,529	499	1,841	-	-	-	125	7,080	-
Water Fund	1,663	27	165	697	-	-	-	774	-	-
Wastewater Fund	1,613	-	673	650	-	-	-	290	-	-
Env. Services - Comm.	385	225	43	59	-	-	-	58	-	-
Fire SDF	13,396	2,312	9,384	850	-	-	-	850	-	-
Park SDF	50	-	50	-	-	-	-	-	-	-
Signal SDF	12	-	12	-	-	-	-	-	-	-
Water SDF	12	-	12	-	-	-	-	-	-	-
Water Resources SDF	12	-	12	-	-	-	-	-	-	-
Greenfield Wastewater SDF	12	-	12	-	-	-	-	-	-	-
Neely Wastewater SDF	12	-	12	-	-	-	-	-	-	-
Future Growth Funding	300	-	-	150	-	-	-	150	-	-
Investment Income	22	22	-	-	-	-	-	-	-	-
Total Sources	\$ 141,072	\$ 32,210	\$ 19,718	\$ 6,020	\$ 55,215	\$ 744	\$ 500	\$ 19,585	\$ 7,080	

Operation and Maintenance Impact (1,000s)

Total Operation and Maintenance Impact	\$ 328	\$ 2,611	\$ 3,339	\$ 3,489	\$ 3,639	\$ -
Total Revenue	-	-	-	-	-	-
Net Additional Cost	\$ 328	\$ 2,611	\$ 3,339	\$ 3,489	\$ 3,639	\$ -



Municipal Facilities Project Detail

MF023 – Fire Station 9

Project Description:

Construction of new Fire Station on Ocotillo Road East of Higley Road. New fire pumper and related staffing are included in the maintenance costs shown.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 774	14	760	-	-	-	-	-	-
Construction Mgmt	\$ 995	7	988	-	-	-	-	-	-
Land/ROW	\$ 525	525	-	-	-	-	-	-	-
Construction	\$ 6,496	195	6,301	-	-	-	-	-	-
Equipment & Furniture	\$ 1,230	-	1,230	-	-	-	-	-	-
Total Expenses	\$10,020	\$ 741	\$ 9,279	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Fire SDF	\$10,020	741	9,279	-	-	-	-	-	-
Total Sources	\$10,020	\$ 741	\$ 9,279	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	1,135	1,135	1,135	1,135		
Contractual Services			-	15	15	15	15		
Supplies			-	140	140	140	140		
Utilities			-	22	22	22	22		
Insurance			-	8	8	8	8		
Total O&M Impact			\$ -	\$ 1,320	\$ 1,320	\$ 1,320	\$ 1,320		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

MF040 – Public Safety Training Facility

Project Description:

Construction and equipping of joint public safety training facility. The project will provide critical support for current and long-term training needs necessary for the delivery of quality public safety services, as well as support for regional training efforts.

Project Priority: 2.33

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 4,129	185	3,929	15	-	-	-	-	-
Construction Mgmt	\$ 4,532	22	10	1,318	3,182	-	-	-	-
Land/ROW	\$14,464	14,464	-	-	-	-	-	-	-
Construction	\$48,353	-	-	-	48,353	-	-	-	-
Equipment & Furniture	\$ 2,400	-	-	-	2,400	-	-	-	-
Total Expenses	\$73,878	\$14,671	\$ 3,939	\$ 1,333	\$53,935	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
PFMPC-2009 Bonds	\$14,496	14,496	-	-	-	-	-	-	-
2021 Potential Public Safety	\$59,382	-	-	-	53,935	5,447	-	-	-
General Fund	\$ -	175	3,939	1,333	-	(5,447)	-	-	-
Total Sources	\$73,878	\$14,671	\$ 3,939	\$ 1,333	\$53,935	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	60	120		
Contractual Services			-	-	-	30	60		
Supplies			-	-	-	30	60		
Utilities			-	-	-	25	50		
Insurance			-	-	-	5	10		
Total O&M Impact			\$ -	\$ -	\$ -	\$ 150	\$ 300		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

MF053 - Municipal Center I Renovations – Phase II

Project Description:

Remodeling of the existing facilities in order to improve the function and use of the facility based upon current and future demand.

Project Priority: 1.13

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 1,436	-	75	-	-	-	-	1,361	-
Construction Mgmt	\$ 1,562	-	-	-	-	-	-	1,562	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$10,964	-	1,300	-	-	-	-	9,664	-
Equipment & Furniture	\$ 914	-	-	-	-	-	-	914	-
Total Expenses	\$14,876	\$ -	\$ 1,375	\$ -	\$ -	\$ -	\$ -	\$13,501	\$ -
Sources: (1,000s)									
General Fund	\$14,876	-	1,375	-	-	-	-	13,501	-
Total Sources	\$14,876	\$ -	\$ 1,375	\$ -	\$ -	\$ -	\$ -	\$13,501	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		



Municipal Facilities Project Detail

MF056 – Human Resources Talent Management System

Project Description:

Implementation of an automated onboarding system, performance management and learning management system.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 283	217	66	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	\$ 16	16	-	-	-	-	-	-	-
Total Expenses	\$ 299	\$ 233	\$ 66	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 233	233	-	-	-	-	-	-	-
Roadway and Maintenance	\$ 13	-	13	-	-	-	-	-	-
Env. Services - Res.	\$ 16	-	16	-	-	-	-	-	-
Water Fund	\$ 26	-	26	-	-	-	-	-	-
Wastewater Fund	\$ 11	-	11	-	-	-	-	-	-
Total Sources	\$ 299	\$ 233	\$ 66	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

MF217 – Fire Station 7

Project Description:

The current location of Fire Station 7 is not adequate to maintain four-minute response times. Construction of a new two-story, three-bay fire station at Cooper and Warner Roads will provide better coverage and assure a more timely response to this area.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 544	544	-	-	-	-	-	-	-
Construction Mgmt	\$ 409	409	-	-	-	-	-	-	-
Land/ROW	\$ 332	332	-	-	-	-	-	-	-
Construction	\$ 4,643	4,433	210	-	-	-	-	-	-
Equipment & Furniture	\$ 17	17	-	-	-	-	-	-	-
Total Expenses	\$ 5,945	\$ 5,735	\$ 210	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 4,281	4,164	117	-	-	-	-	-	-
Fire SDF	\$ 1,664	1,571	93	-	-	-	-	-	-
Total Sources	\$ 5,945	\$ 5,735	\$ 210	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

MF223 – Topaz Radio

Project Description:

The cities of Mesa, Gilbert, Apache Junction have formed an East Valley Cooperative to provide radio support and communications infrastructure for the public safety entities of these cities. This covers our police, fire and public works radio systems.

Project Priority: 1.69

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 589	589	-	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	\$ 10,413	5,399	350	440	480	744	500	2,500	-
Total Expenses	\$ 11,002	\$ 5,988	\$ 350	\$ 440	\$ 480	\$ 744	\$ 500	\$ 2,500	\$ -
Sources: (1,000s)									
General Fund	\$ 10,953	5,939	350	440	480	744	500	2,500	-
Water Fund	\$ 27	27	-	-	-	-	-	-	-
Investment Income	\$ 22	22	-	-	-	-	-	-	-
Total Sources	\$ 11,002	\$ 5,988	\$ 350	\$ 440	\$ 480	\$ 744	\$ 500	\$ 2,500	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Municipal Facilities Project Detail

MF227 – Permitting System Replacement

Project Description:

Replace the EDEN permitting system with a new software application that can better automate the planning, building, engineering, inspections and code compliance process.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 651	651	-	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	\$ 1,301	960	341	-	-	-	-	-	-
Total Expenses	\$ 1,952	\$ 1,611	\$ 341	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 1,952	1,611	341	-	-	-	-	-	-
Total Sources	\$ 1,952	\$ 1,611	\$ 341	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

MF228 – CNG Fueling Station

Project Description:

Construction of a compressed natural gas fueling station at the South Area Service Center for the Town's refuse collection fleet.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 253	251	2	-	-	-	-	-	-
Construction Mgmt	\$ 250	216	34	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 2,737	2,287	450	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 3,240	\$ 2,754	\$ 486	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Env. Services - Res.	\$ 2,972	2,529	443	-	-	-	-	-	-
Env. Services - Comm.	\$ 268	225	43	-	-	-	-	-	-
Total Sources	\$ 3,240	\$ 2,754	\$ 486	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

MF232 – Finance, HR, and Payroll System Replacement

Project Description:

Replace the town's finance, HR, and payroll systems. The current systems were implemented in 2001.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ -	-	-	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	\$ 1,816	430	1,386	-	-	-	-	-	-
Total Expenses	\$ 1,816	\$ 430	\$ 1,386	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 1,816	430	1,386	-	-	-	-	-	-
Total Sources	\$ 1,816	\$ 430	\$ 1,386	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	250	250	250	250	250	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Municipal Facilities Project Detail

MF234 – Parks and Recreation System Replacement

Project Description:
Replacement of the Parks and Recreation reservations computer software system.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 176	45	131	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	\$ 35	2	33	-	-	-	-	-	-
Total Expenses	\$ 211	\$ 47	\$ 164	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 211	47	164	-	-	-	-	-	-
Total Sources	\$ 211	\$ 47	\$ 164	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	78	78	78	78	78	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ 78	\$ 78	\$ 78	\$ 78	\$ 78	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

MF237 – Welcome Home Veterans Park

Project Description:
Design and construction of the water, sewer and reclaimed water lines related to the proposed park. Project will not move forward with actual expenditure until Operation Welcome Home meets their obligations per the agreement.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 126	-	126	-	-	-	-	-	-
Construction Mgmt	\$ 147	-	147	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 927	-	927	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,200	\$ -	\$ 1,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 559	-	559	-	-	-	-	-	-
Water Fund	\$ 19	-	19	-	-	-	-	-	-
Wastewater Fund	\$ 622	-	622	-	-	-	-	-	-
Total Sources	\$ 1,200	\$ -	\$ 1,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	21	21	21	21	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ 21	\$ 21	\$ 21	\$ 21	\$ 21	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

MF238 – Americans with Disabilities Act (ADA) Transition Plan

Project Description:
This project will provide Gilbert with a self-evaluation and transition plan update.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 750	-	750	-	-	-	-	-	-
Construction Mgmt	\$ 50	-	50	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 800	\$ -	\$ 800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 560	-	560	-	-	-	-	-	-
Roadway and Maintenance	\$ 40	-	40	-	-	-	-	-	-
Env. Services - Res.	\$ 40	-	40	-	-	-	-	-	-
Water Fund	\$ 120	-	120	-	-	-	-	-	-
Wastewater Fund	\$ 40	-	40	-	-	-	-	-	-
Total Sources	\$ 800	\$ -	\$ 800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Municipal Facilities Project Detail

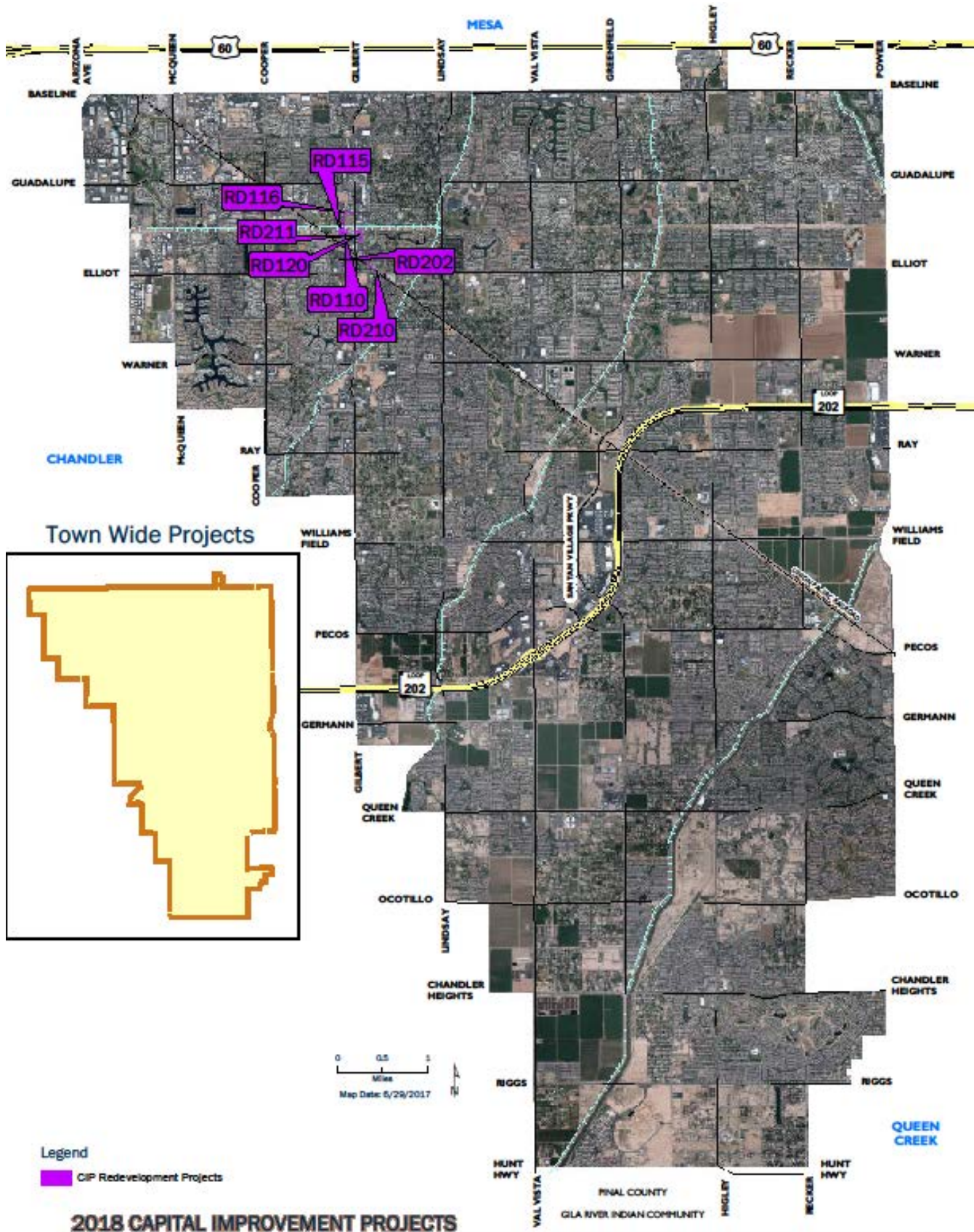
MF239 – System Development Fee Study

Project Description:

As required by Arizona Revised Statute, updates of Land Use Assumptions, Infrastructure Improvements Plan, and System Development Fees are required every five years.

Project Priority: 2.28

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 122	-	122	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 122	\$ -	\$ 122	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Fire SDF	\$ 12	-	12	-	-	-	-	-	-
Park SDF	\$ 50	-	50	-	-	-	-	-	-
Signal SDF	\$ 12	-	12	-	-	-	-	-	-
Water SDF	\$ 12	-	12	-	-	-	-	-	-
Water Resources SDF	\$ 12	-	12	-	-	-	-	-	-
Greenfield Wastewater SDF	\$ 12	-	12	-	-	-	-	-	-
Neely Wastewater SDF	\$ 12	-	12	-	-	-	-	-	-
Total Sources	\$ 122	\$ -	\$ 122	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -





Redevelopment Project Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Vaughn Avenue Parking Structure	RD110	\$ 8,443	\$ 8,297	\$ 146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
West Washington Street Parking	RD112	1,024	-	-	-	-	-	-	1,024	-
University Building	RD115	34,566	32,184	2,382	-	-	-	-	-	-
Ash Street - Phase I	RD116	1,560	1,364	196	-	-	-	-	-	-
Park and Ride Enhancements Study	RD117	126	-	-	126	-	-	-	-	-
Heritage District Parking Garage III Study	RD119	236	-	-	236	-	-	-	-	-
Parking Structure II	RD120	18,500	118	18,382	-	-	-	-	-	-
Heritage District Water and Sewer Improvemen	RD201	940	70	-	435	435	-	-	-	-
Page Park Center Renovations	RD202	1,874	118	1,756	-	-	-	-	-	-
Southeast Corner Elliot and Gilbert	RD208	2,100	-	-	-	-	-	-	2,100	-
Trail Beautification along Canal East of Gilbe	RD209	1,165	-	-	1,165	-	-	-	-	-
Feasibility Study to Connect Elliot Road and	RD210	120	-	120	-	-	-	-	-	-
Heritage District Transportation Improvemen	RD211	4,800	-	4,800	-	-	-	-	-	-
Total Capital Expenses		\$ 75,454	\$ 42,151	\$ 27,782	\$ 1,962	\$ 435	\$ -	\$ -	\$ 3,124	\$ -

Capital Sources: (1,000s)

PFMPC-2009 Bonds	\$ 8,257	\$ 8,257	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2017 GO Bonds	4,800	-	4,800	-	-	-	-	-	-	-
CDBG	2,665	188	1,607	435	435	-	-	-	-	-
CIP O/S Revolving Fund	-	-	4,650	(4,650)	-	-	-	-	-	-
General Fund	20,809	1,089	14,080	3,427	-	-	-	-	2,213	-
Roadway and Maintenance Fund	81	-	-	-	-	-	-	-	81	-
Env. Services - Res.	150	126	24	-	-	-	-	-	-	-
Water Fund	1,090	222	38	-	-	-	-	-	830	-
Wastewater Fund	110	58	52	-	-	-	-	-	-	-
Miscellaneous	37,492	32,211	2,531	2,750	-	-	-	-	-	-
Total Sources	\$ 75,454	\$ 42,151	\$ 27,782	\$ 1,962	\$ 435	\$ -	\$ -	\$ -	\$ 3,124	\$ -

Operation and Maintenance Impact (1,000s)

Total Operation and Maintenance Impact	\$ -	\$ 133	\$ 133	\$ 133	\$ 133	\$ -
Total Revenue	-	-	-	-	-	-
Net Additional Cost	\$ -	\$ 133	\$ 133	\$ 133	\$ 133	\$ -



Redevelopment Project Detail

RD110 – Vaughn Ave Parking Structure

Project Description:

Design and construction of a structured parking facility located near Vaughn and Ash.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 963	913	50	-	-	-	-	-	-
Construction Mgmt	\$ 497	487	10	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 6,983	6,897	86	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 8,443	\$ 8,297	\$ 146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
PFMPC-2009 Bonds	\$ 8,257	8,257	-	-	-	-	-	-	-
General Fund	\$ 186	40	146	-	-	-	-	-	-
Total Sources	\$ 8,443	\$ 8,297	\$ 146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-	-	-
Contractual Services			-	-	-	-	-	-	-
Supplies			-	-	-	-	-	-	-
Utilities			-	-	-	-	-	-	-
Insurance			-	-	-	-	-	-	-
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

RD115 – University Building

Project Description:

Construction of an 87,000 square foot building located on Vaughn Ave, west of Gilbert Road.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 2,624	2,624	-	-	-	-	-	-	-
Construction Mgmt	\$ 2,148	2,148	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 28,563	26,181	2,382	-	-	-	-	-	-
Equipment & Furniture	\$ 1,231	1,231	-	-	-	-	-	-	-
Total Expenses	\$ 34,566	\$ 32,184	\$ 2,382	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Miscellaneous	\$ 34,566	32,184	2,382	-	-	-	-	-	-
Total Sources	\$ 34,566	\$ 32,184	\$ 2,382	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-	-	-
Contractual Services			-	-	-	-	-	-	-
Supplies			-	-	-	-	-	-	-
Utilities			-	-	-	-	-	-	-
Insurance			-	-	-	-	-	-	-
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

RD116 – Ash Street Phase I

Project Description:

Extend Ash Street from the Western Power Line Trail to Juniper Ave with a tie in to Heater Court to the west.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 130	127	3	-	-	-	-	-	-
Construction Mgmt	\$ 205	143	62	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,225	1,094	131	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,560	\$ 1,364	\$ 196	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 1,013	931	82	-	-	-	-	-	-
Env. Services - Res.	\$ 150	126	24	-	-	-	-	-	-
Water Fund	\$ 260	222	38	-	-	-	-	-	-
Wastewater Fund	\$ 110	58	52	-	-	-	-	-	-
Miscellaneous	\$ 27	27	-	-	-	-	-	-	-
Total Sources	\$ 1,560	\$ 1,364	\$ 196	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-	-	-
Contractual Services			-	-	-	-	-	-	-
Supplies			-	-	-	-	-	-	-
Utilities			-	-	-	-	-	-	-
Insurance			-	-	-	-	-	-	-
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Redevelopment Project Detail

RD120 – Parking Structure II

Project Description:

Complete the master/concept plan, design and construction of the second parking garage in the Heritage District.

Project Priority: 2.31

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 1,640	118	1,522	-	-	-	-	-	-
Construction Mgmt	\$ 1,250	-	1,250	-	-	-	-	-	-
Land/ROW	\$ 210	-	210	-	-	-	-	-	-
Construction	\$ 15,400	-	15,400	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 18,500	\$ 118	\$ 18,382	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
CIP O/S Revolving Fund	\$ -	-	4,650	(4,650)	-	-	-	-	-
General Fund	\$ 15,750	118	13,732	1,900	-	-	-	-	-
Miscellaneous	\$ 2,750	-	-	2,750	-	-	-	-	-
Total Sources	\$ 18,500	\$ 118	\$ 18,382	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	50	50	50	50	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	53	53	53	53	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ 103	\$ 103	\$ 103	\$ 103	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

RD201 – Heritage District Water and Sewer Improvements

Project Description:

Project will repair and replace water and sewer lines located in priority locations within the Heritage District.



Project Priority: 1.87

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 74	65	-	9	-	-	-	-	-
Construction Mgmt	\$ 140	5	-	105	30	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 726	-	-	321	405	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 940	\$ 70	\$ -	\$ 435	\$ 435	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
CDBG	\$ 940	70	-	435	435	-	-	-	-
Total Sources	\$ 940	\$ 70	\$ -	\$ 435	\$ 435	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

RD202 – Page Park Center Renovations

Project Description:

Renovate Page Park Center to meet current code and ADA Standards.

Project Priority: 0.91

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 165	96	69	-	-	-	-	-	-
Construction Mgmt	\$ 153	21	132	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,556	1	1,555	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,874	\$ 118	\$ 1,756	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
CDBG	\$ 1,725	118	1,607	-	-	-	-	-	-
Miscellaneous	\$ 149	-	149	-	-	-	-	-	-
Total Sources	\$ 1,874	\$ 118	\$ 1,756	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	10	10	10	10	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	20	20	20	20	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ 30	\$ 30	\$ 30	\$ 30	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Redevelopment Project Detail

RD210 – Feasibility Study to Connect Elliot Rd and Elm

Project Description:

The Elm/Elliot feasibility study would examine another ingress and egress access point for the Heritage District.

Project Priority: 1.37

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 100	-	100	-	-	-	-	-	-
Construction Mgmt	\$ 20	-	20	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 120	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 120	-	120	-	-	-	-	-	-
Total Sources	\$ 120	\$ -	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

RD211 – Heritage District Transportation Improvements

Project Description:

Modifications to the intersection of Vaughn Avenue and Gilbert Road to add additional capacity on Vaughn.

Project Priority: 2.31

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 500	-	500	-	-	-	-	-	-
Construction Mgmt	\$ 400	-	400	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 3,900	-	3,900	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 4,800	\$ -	\$ 4,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
2017 GO Bonds	\$ 4,800	-	4,800	-	-	-	-	-	-
Total Sources	\$ 4,800	\$ -	\$ 4,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		



Storm Water Project Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Sonoqui Wash Landscaping	SW007	648	-	-	-	-	648	-	-	-
Stormwater Pump Station Assessment	SW008	157	-	157	-	-	-	-	-	-
Storm Water Mitigation Assessment	SW009	300	-	-	300	-	-	-	-	-
Total Capital Expenses		\$ 1,105	\$ -	\$ 157	\$ 300	\$ -	\$ 648	\$ -	\$ -	\$ -

Capital Sources: (1,000s)

Env. Services - Res.		\$ 1,105	\$ -	\$ 157	\$ 300	\$ -	\$ 648	\$ -	\$ -	\$ -
Total Sources		\$ 1,105	\$ -	\$ 157	\$ 300	\$ -	\$ 648	\$ -	\$ -	\$ -

Operation and Maintenance Impact (1,000s)

Total Operation and Maintenance Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		-	-	-	-	-	-	-	-	-
Net Additional Cost		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Stormwater Project Detail

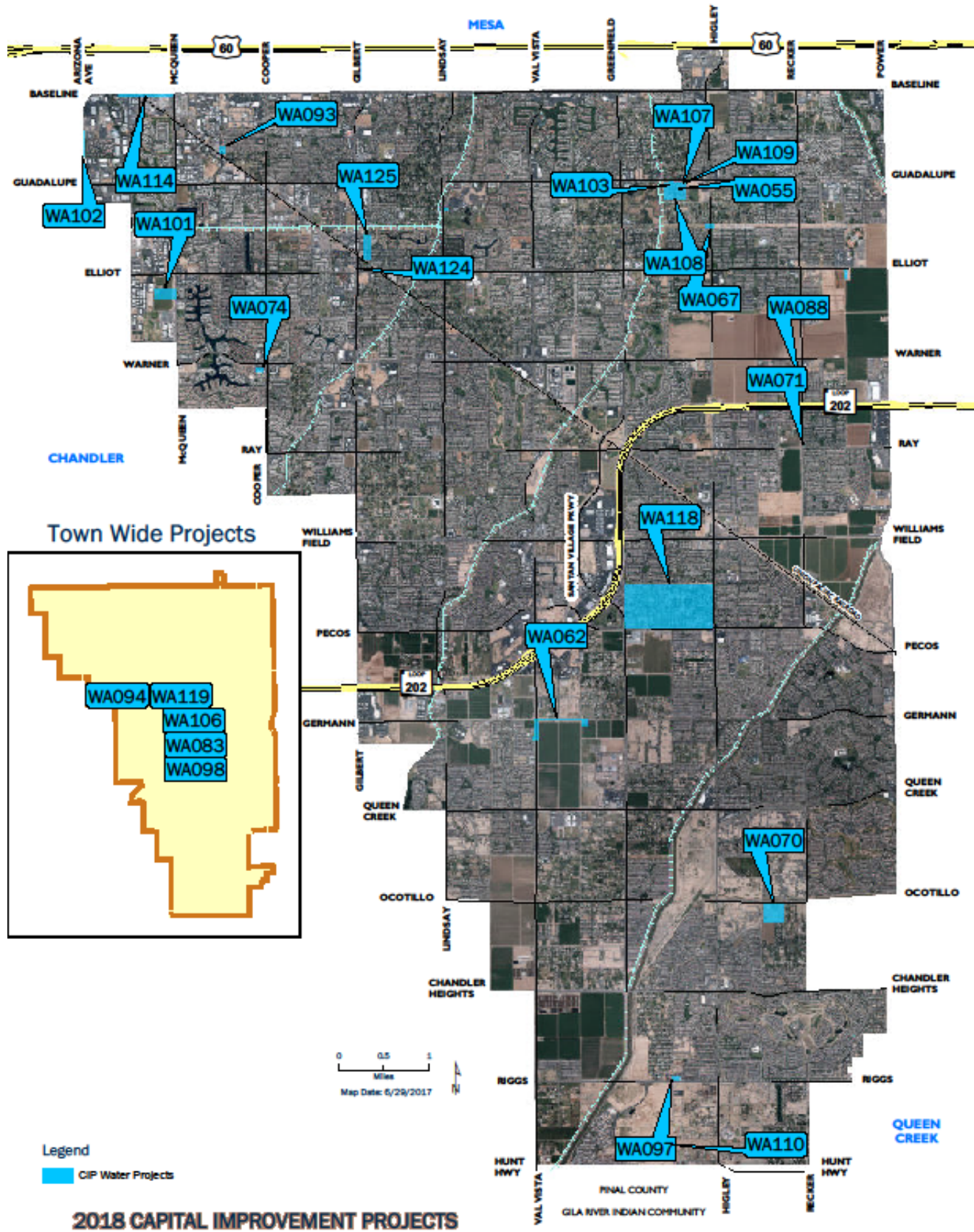
SW008 – Stormwater Pump Station Assessment

Project Description:

Assessment of five stormwater pump stations, including wet wells, piping, outfall locations and control serviceability, and regulatory requirements for discharge.

Project Priority: 1.69

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 125	-	125	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ 32	-	32	-	-	-	-	-	-
Construction	\$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 157	\$ -	\$ 157	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Env. Services - Res.	\$ 157	-	157	-	-	-	-	-	-
Total Sources	\$ 157	\$ -	\$ 157	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		





Water Project Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Well, 2 MG Reservoir and Pump Station	WA027	\$ 14,283	\$ 859	\$ -	\$ -	\$ 260	\$ -	\$ -	\$ 13,164	\$ -
NWTP Chlorine Conversion	WA055	2,399	99	2,300	-	-	-	-	-	-
Reservoir, Pump Station and Well Conversic	WA062	18,529	921	17,608	-	-	-	-	-	-
Zone 2 to Zone 4 Interconnect	WA067	1,008	-	351	657	-	-	-	-	-
Santan Vista Water Treatment Plant - Phase	WA070	68,980	19,589	49,391	-	-	-	-	-	-
Ray - Recker Direct Well System	WA071	6,571	618	5,953	-	-	-	-	-	-
Reservoir #7 Tank Replacement and Site In	WA074	6,546	5,956	590	-	-	-	-	-	-
Direct System Well	WA081	5,934	2	-	-	-	-	5,932	-	-
Bridges Well	WA080	4,755	-	-	-	4,755	-	-	-	-
Water Rights - WMA Settlement	WA083	10,500	-	10,500	-	-	-	-	-	-
Trend Homes Direct System Well Conversio	WA088	7,434	659	6,775	-	-	-	-	-	-
Well Site Upgrades at Various Sites	WA093	3,018	1,699	1,319	-	-	-	-	-	-
Water Rights - Phase II	WA094	30,490	4,109	13,831	2,390	10,160	-	-	-	-
Arsenic Treatment Facility Relocation	WA097	1,000	723	277	-	-	-	-	-	-
San Carlos Apache Tribe 100 Year Water Ri	WA098	11,000	-	11,000	-	-	-	-	-	-
NWTP - Backwash Pumps	WA100	6,284	1	-	-	-	-	-	6,283	-
Waterline Extension - McQueen Road/Indust	WA101	234	185	49	-	-	-	-	-	-
Waterline Extension - Desert Lane to San Ar	WA102	998	983	15	-	-	-	-	-	-
NWTP South Reservoir Roof Replacement	WA103	970	748	222	-	-	-	-	-	-
NIA Priority CAP Water Acquisition	WA106	2,771	-	1,450	711	610	-	-	-	-
NWTP - Finished Water Pump #10	WA107	1,155	-	1,131	24	-	-	-	-	-
NWTP - Variable Frequency Drive Replacem	WA108	300	99	201	-	-	-	-	-	-
NWTP - Finished Water VFD Replacement -	WA109	163	63	100	-	-	-	-	-	-
Constellation Way Water Main	WA110	389	31	358	-	-	-	-	-	-
Waterline - Power Road Elliot to Warner	WA112	2,662	-	-	-	-	-	-	2,662	-
Baseline - Fiesta Tech to McQueen	WA114	2,644	-	575	2,069	-	-	-	-	-
Waterline - Linda Lane Replacement	WA116	846	-	-	846	-	-	-	-	-
NWTP - Office Space Expansion	WA117	802	-	-	-	-	-	-	802	-
Waterline - Tankersley Replacement	WA118	3,395	-	3,395	-	-	-	-	-	-
2018 Integrated Water Resources Master Pl	WA119	600	-	600	-	-	-	-	-	-
Water Rights - Resiliency and Capacity	WA120	48,384	-	-	8,128	8,128	8,128	8,000	16,000	-
NWTP North Reservoir Roof Replacement	WA121	1,377	-	1,377	-	-	-	-	-	-
NWTP - Storage Building	WA122	3,260	-	-	-	-	-	-	3,260	-
New Reservoir and Reservoir Replacement I	WA123	7,142	-	-	-	-	-	-	7,142	-
Heritage District South - Water Line Replace	WA124	2,496	-	2,496	-	-	-	-	-	-
Heritage District North - Water Line Replace	WA125	4,392	-	4,392	-	-	-	-	-	-
Water Line-Lindsay - Baseline to Harwell	WA126	448	-	-	-	-	448	-	-	-
Total Capital Expenses		\$ 284,159	\$ 37,344	\$ 136,256	\$ 14,825	\$ 23,913	\$ 8,576	\$ 13,932	\$ 49,313	\$ -



Water Project Summary

	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Capital Sources: (1,000s)									
WRMPC-2007 Bonds	\$ 13	\$ 13	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WRMPC - Intergov Contribution	27,084	2,298	24,786	-	-	-	-	-	-
WRMPC - Bonds (SDF)	59,048	17,246	41,802	-	-	-	-	-	-
Developer Contribution	117	117	-	-	-	-	-	-	-
CIP O/S Revolving Fund	-	(117)	117	-	-	-	-	-	-
Water Repl Fund	23,979	6,852	14,138	846	-	-	-	2,143	-
Water Fund	77,969	3,785	5,253	10,221	8,128	8,576	8,000	34,006	-
Wastewater Fund	300	-	300	-	-	-	-	-	-
Water SDF	37,946	3,041	13,079	657	2,073	-	5,932	13,164	-
Water Resources SDF	54,761	4,109	36,781	3,101	10,770	-	-	-	-
Future Growth Funding	2,942	-	-	-	2,942	-	-	-	-
Total Sources	\$ 284,159	\$ 37,344	\$ 136,256	\$ 14,825	\$ 23,913	\$ 8,576	\$ 13,932	\$ 49,313	\$ -
Operation and Maintenance Impact (1,000s)									
Total Operation and Maintenance Impact			\$ 20	\$ 47	\$ 148	\$ 148	\$ 148	\$ -	
Total Revenue			-	-	-	-	-	-	
Net Additional Cost			\$ 20	\$ 47	\$ 148	\$ 148	\$ 148	\$ -	



Water Project Detail

WA055 – NWTP Chlorine Conversion

Project Description:

The existing chlorine gas feed system is at the end of its useful life and will be replaced with a liquid chlorine bulk storage and feed system.



Project Priority: 2.51

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 322	92	230	-	-	-	-	-	-
Construction Mgmt	\$ 53	7	46	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 2,024	-	2,024	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 2,399	\$ 99	\$ 2,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Sources: (1,000s)

Water Repl Fund	\$ 1,000	-	1,000	-	-	-	-	-	-
Water Fund	\$ 1,399	99	1,300	-	-	-	-	-	-
Total Sources	\$ 2,399	\$ 99	\$ 2,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Operation and Maintenance Impact: (1,000s)

Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WA062 – Reservoir, Pump Station and Well Conversion

Project Description:

Design and construction of a four million gallon in – ground reservoir and pump station.

Project Priority: 1.69

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 1,331	6	1,325	-	-	-	-	-	-
Construction Mgmt	\$ 1,182	15	1,167	-	-	-	-	-	-
Land/ROW	\$ 1,311	900	411	-	-	-	-	-	-
Construction	\$ 14,705	-	14,705	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 18,529	\$ 921	\$ 17,608	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Sources: (1,000s)

WRMPC - Bonds (SDF)	\$ 17,202	5	17,197	-	-	-	-	-	-
Water Fund	\$ 411	-	411	-	-	-	-	-	-
Water SDF	\$ 916	916	-	-	-	-	-	-	-
Total Sources	\$ 18,529	\$ 921	\$ 17,608	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Operation and Maintenance Impact: (1,000s)

Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	1	1	1	1	1	1	1	1
Utilities	-	24	24	24	24	24	24	24	24
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ 25	\$ 25	\$ 25	\$ 25	\$ 25	\$ 25	\$ 25	\$ 25
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WA067 – Zone 2 to Zone 4 Interconnect

Project Description:

Installation of valves and piping to tie back –feed into Turner Ranch Reservoir into Zone 2.

Project Priority: 1.72

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 134	-	134	-	-	-	-	-	-
Construction Mgmt	\$ 152	-	117	35	-	-	-	-	-
Land/ROW	\$ 100	-	100	-	-	-	-	-	-
Construction	\$ 622	-	-	622	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,008	\$ -	\$ 351	\$ 657	\$ -	\$ -	\$ -	\$ -	\$ -

Sources: (1,000s)

Water SDF	\$ 1,008	-	351	657	-	-	-	-	-
Total Sources	\$ 1,008	\$ -	\$ 351	\$ 657	\$ -	\$ -	\$ -	\$ -	\$ -

Operation and Maintenance Impact: (1,000s)

Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Water Project Detail

WA070 – Santan Vista Water Treatment Plant – Phase II

Project Description:

Expansion of the facility to a capacity of 48 million gallons per day. This facility is joint use with the City of Chandler; Gilbert is the lead agency.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 7,792	5,728	2,064	-	-	-	-	-	-
Construction Mgmt	\$ 4,988	40	4,948	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 56,200	13,821	42,379	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 68,980	\$ 19,589	\$ 49,391	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
WRMPC - Intergov Contribt	\$ 27,084	2,298	24,786	-	-	-	-	-	-
WRMPC - Bonds (SDF)	\$ 41,846	17,241	24,605	-	-	-	-	-	-
Water Fund	\$ 50	50	-	-	-	-	-	-	-
Total Sources	\$ 68,980	\$ 19,589	\$ 49,391	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WA071 – Ray – Recker Direct Well System

Project Description:

Design and construction/conversion of a two million gallon per day well to a direct to system well; supplying reservoir #31.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 676	11	665	-	-	-	-	-	-
Construction Mgmt	\$ 553	28	525	-	-	-	-	-	-
Land/ROW	\$ 448	439	9	-	-	-	-	-	-
Construction	\$ 4,894	140	4,754	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 6,571	\$ 618	\$ 5,953	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water SDF	\$ 6,571	618	5,953	-	-	-	-	-	-
Total Sources	\$ 6,571	\$ 618	\$ 5,953	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	1	1	1	-	-
Utilities	-	-	-	-	24	24	24	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ 25	\$ 25	\$ 25	\$ 25	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WA074 – Reservoir #7 Tank Replacement and Site Improvement

Project Description:

Construction of new reservoir with detached wet well, new discharge manifold, valves, pressure gauges and flow meters.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 670	590	80	-	-	-	-	-	-
Construction Mgmt	\$ 426	426	-	-	-	-	-	-	-
Land/ROW	\$ 112	65	47	-	-	-	-	-	-
Construction	\$ 5,338	4,875	463	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 6,546	\$ 5,956	\$ 590	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Repl Fund	\$ 6,532	5,942	590	-	-	-	-	-	-
Water Fund	\$ 14	14	-	-	-	-	-	-	-
Total Sources	\$ 6,546	\$ 5,956	\$ 590	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Water Project Detail

WA083 – Water Rights – WMA Settlement

Project Description:

Payment for additional Central Arizona Project water rights in association with WMAT settlement.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ -	-	-	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ 10,500	-	10,500	-	-	-	-	-	-
Construction	\$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 10,500	\$ -	\$ 10,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Resources SDF	\$ 10,500	-	10,500	-	-	-	-	-	-
Total Sources	\$ 10,500	\$ -	\$ 10,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WA088 – Trend Homes Direct System Well Conversion

Project Description:

Design and construction of two million gallon per day well conversion from an existing irrigation use to a direct to system well.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 863	12	851	-	-	-	-	-	-
Construction Mgmt	\$ 741	14	727	-	-	-	-	-	-
Land/ROW	\$ 633	633	-	-	-	-	-	-	-
Construction	\$ 5,197	-	5,197	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 7,434	\$ 659	\$ 6,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
WRMPC-2007 Bonds	\$ 13	13	-	-	-	-	-	-	-
Water Fund	\$ -	-	-	-	-	-	-	-	-
Water SDF	\$ 7,421	646	6,775	-	-	-	-	-	-
Total Sources	\$ 7,434	\$ 659	\$ 6,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	65	65	65	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ 65	\$ 65	\$ 65	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WA093 – Well Site Upgrades as Various Sites

Project Description:

This project consists of multiple upgrades and replacement of various components at Booster Site #5

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 410	352	58	-	-	-	-	-	-
Construction Mgmt	\$ 150	33	117	-	-	-	-	-	-
Land/ROW	\$ 11	-	11	-	-	-	-	-	-
Construction	\$ 2,447	1,314	1,133	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 3,018	\$ 1,699	\$ 1,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Repl Fund	\$ 365	-	365	-	-	-	-	-	-
Water Fund	\$ 2,653	1,699	954	-	-	-	-	-	-
Total Sources	\$ 3,018	\$ 1,699	\$ 1,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	15	15	15	15	15	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Water Project Detail

WA094 – Water Rights – Phase II

Project Description:

Acquisition of water rights (long term lease) for 3,600 acre-feet of water, and continues a one year lease for 15,000 acre-feet for five additional years until the long-term lease can be secured.

Project Priority: 1.77

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ -	-	-	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ 30,490	4,109	13,831	2,390	10,160	-	-	-	-
Construction	\$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 30,490	\$ 4,109	\$ 13,831	\$ 2,390	\$ 10,160	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Resources SDF	\$ 30,490	4,109	13,831	2,390	10,160	-	-	-	-
Total Sources	\$ 30,490	\$ 4,109	\$ 13,831	\$ 2,390	\$ 10,160	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

WA097 – Arsenic Treatment Facility Relocation

Project Description:

Move arsenic treatment facility from Well Site 26 to Well Site 28.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 110	96	14	-	-	-	-	-	-
Construction Mgmt	\$ 218	130	88	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 622	497	125	-	-	-	-	-	-
Equipment & Furniture	\$ 50	-	50	-	-	-	-	-	-
Total Expenses	\$ 1,000	\$ 723	\$ 277	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Fund	\$ 1,000	723	277	-	-	-	-	-	-
Total Sources	\$ 1,000	\$ 723	\$ 277	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

WA098 – San Carlos Apache Tribe 100 Year Water Rights Lease

Project Description:

Purchase of water rights from the San Carlos Apache Tribe for a 100 year lease for the right to receive 5,900 acre feet each year.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ -	-	-	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ 11,000	-	11,000	-	-	-	-	-	-
Construction	\$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 11,000	\$ -	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Resources SDF	\$ 11,000	-	11,000	-	-	-	-	-	-
Total Sources	\$ 11,000	\$ -	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		



Water Project Detail

WA101 – Waterline Ext – McQueen Rd/Industrial Pk

Project Description:

Provides a waterline loop between the waterlines on McQueen and the industrial business park; providing system redundancy to the area.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 54	54	-	-	-	-	-	-	-
Construction Mgmt	\$ 15	15	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 165	116	49	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 234	\$ 185	\$ 49	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Fund	\$ 234	185	49	-	-	-	-	-	-
Total Sources	\$ 234	\$ 185	\$ 49	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

WA102 – Waterline Ext – Desert Lane to San Angelo

Project Description:

Complete approximately 1600 LF of 8" water line loop on Arizona Ave between San Angelo and Desert Lane.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 107	98	9	-	-	-	-	-	-
Construction Mgmt	\$ 57	57	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 834	828	6	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 998	\$ 983	\$ 15	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Fund	\$ 998	983	15	-	-	-	-	-	-
Total Sources	\$ 998	\$ 983	\$ 15	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

WA103 – NWTP South Reservoir Roof Replacement

Project Description:

Replacement of the south reservoir roof at the North Water Treatment Plant.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 97	69	28	-	-	-	-	-	-
Construction Mgmt	\$ 103	46	57	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 770	633	137	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 970	\$ 748	\$ 222	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Repl Fund	\$ 970	748	222	-	-	-	-	-	-
Total Sources	\$ 970	\$ 748	\$ 222	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			5	5	5	5	5		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ 5	\$ 5	\$ 5	\$ 5	\$ 5		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		



Water Project Detail

WA106 – NIA Priority CAP Water Acquisition

Project Description:

Application for an allocation of Non-Indian Agriculture Priority CAP water. Approximately 1,832 AF each year, depending upon availability may be allocated.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ -	-	-	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ 2,771	-	1,450	711	610	-	-	-	-
Construction	\$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 2,771	\$ -	\$ 1,450	\$ 711	\$ 610	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Resources SDF	\$ 2,771	-	1,450	711	610	-	-	-	-
Total Sources	\$ 2,771	\$ -	\$ 1,450	\$ 711	\$ 610	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WA107 – NWTP – Finished Water Pump #10

Project Description:

Addition of the #10 finished water pump at the North Water Treatment Plant. Allows for redundancy at the plant to maintain adequate pressures for the zones.

Project Priority: 2.05

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 120	-	120	-	-	-	-	-	-
Construction Mgmt	\$ 155	-	131	24	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 880	-	880	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,155	\$ -	\$ 1,131	\$ 24	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Fund	\$ 1,155	-	1,131	24	-	-	-	-	-
Total Sources	\$ 1,155	\$ -	\$ 1,131	\$ 24	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	3	3	3	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	8	8	8	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ 11	\$ 11	\$ 11	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WA108 – NWTP – Variable Frequency Drive Replacement

Project Description:

Replacement of the variable frequency drives for LLP#1 and 2, and soft starts for pumps #3 and 7.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 20	-	20	-	-	-	-	-	-
Construction Mgmt	\$ 80	-	80	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 200	99	101	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 300	\$ 99	\$ 201	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Repl Fund	\$ 300	99	201	-	-	-	-	-	-
Total Sources	\$ 300	\$ 99	\$ 201	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Water Project Detail

WA109 – NWTP – Finished Water VFD Replacement - LRIP

Project Description:

Replacement of two finished water variable frequency drives and three soft starts.



Project Priority: 2.27

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ -	-	-	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 163	63	100	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 163	\$ 63	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Repl Fund	\$ 163	63	100	-	-	-	-	-	-
Total Sources	\$ 163	\$ 63	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WA110 – Constellation Way Water Main

Project Description:

Design and construction of an 8" water line in the Constellation Way alignment.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 34	27	7	-	-	-	-	-	-
Construction Mgmt	\$ 33	4	29	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 322	-	322	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 389	\$ 31	\$ 358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Developer Contribution	\$ 117	117	-	-	-	-	-	-	-
CIP O/S Revolving Fund	\$ -	(117)	117	-	-	-	-	-	-
Water Fund	\$ 272	31	241	-	-	-	-	-	-
Total Sources	\$ 389	\$ 31	\$ 358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WA114 – Baseline – Fiesta Tech to McQueen

Project Description:

Design and construction of a water main on Baseline Road from Fiesta Tech to McQueen; providing for adequate fire protection for the immediate area.

Project Priority: 1.91

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 245	-	245	-	-	-	-	-	-
Construction Mgmt	\$ 330	-	330	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 2,069	-	-	2,069	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 2,644	\$ -	\$ 575	\$ 2,069	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Fund	\$ 2,644	-	575	2,069	-	-	-	-	-
Total Sources	\$ 2,644	\$ -	\$ 575	\$ 2,069	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Water Project Detail

WA118 – Waterline – Tankersley Replacement

Project Description:

A study and rehabilitation of the former Tankersley water system.



Project Priority: 1.91

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 497	-	497	-	-	-	-	-	-
Construction Mgmt	\$ 312	-	312	-	-	-	-	-	-
Land/ROW	\$ 200	-	200	-	-	-	-	-	-
Construction	\$ 2,386	-	2,386	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 3,395	\$ -	\$ 3,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Repl Fund	\$ 3,395	-	3,395	-	-	-	-	-	-
Total Sources	\$ 3,395	\$ -	\$ 3,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WA119 – 2018 Integrated Water Resources Master Plan

Project Description:

Prior master plan was completed in 2012. Best practices indicate that an update should be completed every five years.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 600	-	600	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ -	-	-	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 600	\$ -	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Fund	\$ 300	-	300	-	-	-	-	-	-
Wastewater Fund	\$ 300	-	300	-	-	-	-	-	-
Total Sources	\$ 600	\$ -	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WA121 – North Reservoir Roof Replacement

Project Description:

Replacement of the north reservoir roof at the North Water Treatment Plant.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 103	-	103	-	-	-	-	-	-
Construction Mgmt	\$ 147	-	147	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,127	-	1,127	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,377	\$ -	\$ 1,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Repl Fund	\$ 1,377	-	1,377	-	-	-	-	-	-
Total Sources	\$ 1,377	\$ -	\$ 1,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	2	2	2	2	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Water Project Detail

WA124 – Heritage District South – Water Line Replacement

Project Description:

Design and construction of the replacement of approx. 4,400 linear feet of water line in the Heritage District.



Project Priority: 1.87

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 291	-	291	-	-	-	-	-	-
Construction Mgmt	\$ 314	-	314	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,891	-	1,891	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 2,496	\$ -	\$ 2,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Repl Fund	\$ 2,496	-	2,496	-	-	-	-	-	-
Total Sources	\$ 2,496	\$ -	\$ 2,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WA125 – Heritage District North – Water Line Replacement

Project Description:

Design and construction of the replacement of approx. 8,200 linear feet of water line in the Heritage District.



Project Priority: 1.87

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 528	-	528	-	-	-	-	-	-
Construction Mgmt	\$ 470	-	470	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 3,394	-	3,394	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 4,392	\$ -	\$ 4,392	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Repl Fund	\$ 4,392	-	4,392	-	-	-	-	-	-
Total Sources	\$ 4,392	\$ -	\$ 4,392	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Map of Chandler, Arizona, showing 2018 Capital Improvement Projects (CIP) for wastewater.

Legend:

- Green callout: CIP Waste Water Projects

Map Date: 6/29/2017

Scale: 0 to 1 mile

Inset Map: Shows the location of Chandler within Maricopa County.

Map Labels:

- Streets:** BASELINE, GUADALUPE, ELLIOT, WARNER, RAY, WILLIAMS FIELD, PECOS, GERMANN, QUEEN CREEK, OCOTILLO, CHANDLER HEIGHTS, RIGGS, HUNT HWY, VAL VISTA, MESA, GREENFIELD, HIGLEY, RECKER, POWER.
- Highways:** 60, 202, 101.
- Projects (Callouts):** WW099, WW100, WW070, WW104, WW106, WW083, WW091, WW078, WW097, WW114, WW102, WW103, WW075, WW101, WW077, WW095, WW072.

2018 CAPITAL IMPROVEMENT PROJECTS



Wastewater Project Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Relief Sewers	WW069	15,097	-	-	7,493	40	-	-	-	7,564
Candlewood Lift Station and Force Main	WW070	10,156	235	9,921	-	-	-	-	-	-
Germann and Higley - 18" Reclaimed Water	WW072	5,416	29	5,387	-	-	-	-	-	-
Greenfield Water Reclamation Plant - Phase	WW075	50,000	2,205	47,795	-	-	-	-	-	-
South Recharge Site - Phase II	WW077	6,698	417	6,281	-	-	-	-	-	-
GWRP Reclaimed Water Pump Station Exp	WW078	1,596	86	1,510	-	-	-	-	-	-
Reclaimed Water Reservoir #1 Rehab	WW083	1,595	164	1,431	-	-	-	-	-	-
Reclaimed Water Recovery Well at Elliot Dis	WW089	2,257	451	-	1,776	30	-	-	-	-
Lift Station Odor Scrubber Replacements	WW091	2,032	1,509	523	-	-	-	-	-	-
Recharge Facility/South Area and 4 Recharg	WW094	9,076	-	-	-	-	-	-	9,076	-
Reclaimed Water Line Extension in Chandle	WW095	1,893	-	1,857	36	-	-	-	-	-
Riparian Preserve Distribution Structure Exp	WW096	1,849	-	-	-	-	-	-	1,849	-
GWRP - Various Plant Improvements	WW097	8,205	436	4,371	496	429	2,473	-	-	-
Fiesta Tech Sewer Service and Lift Station	WW099	5,141	409	4,732	-	-	-	-	-	-
Alternative Recovery Well R-5, McQueen Pa	WW100	899	125	774	-	-	-	-	-	-
Layton Lakes Lift Station Force Mains Reha	WW101	7,812	306	7,506	-	-	-	-	-	-
Greenfield Odor Control Scrubber	WW102	753	615	138	-	-	-	-	-	-
Force Main Repair - Greenfield & Ryan Rds.	WW103	1,500	1,154	346	-	-	-	-	-	-
Commerce and Neely Force Main Replacem	WW104	640	42	598	-	-	-	-	-	-
System Wide Force Main Retrofit	WW105	1,383	27	1,356	-	-	-	-	-	-
Concrete Pipe - Gravity Sewer Rehab	WW106	12,048	-	12,048	-	-	-	-	-	-
No. East Wastewater Basin Outfall Study	WW107	4,591	-	-	-	-	-	-	-	4,591
Reclaimed Water Vault - Recker/Warner	WW108	403	-	403	-	-	-	-	-	-
Activated Sludge Pumping Station Replacem	WW109	3,385	-	-	1,378	2,007	-	-	-	-
Oxidation Ditch Rotor Replacements	WW110	6,259	-	-	-	2,503	3,756	-	-	-
Effluent Filter Replacements	WW111	3,259	-	-	-	50	1,279	1,930	-	-
Waste Activated Sludge Pump/Scum Remov	WW112	721	-	-	-	-	-	351	370	-
Influent Odor Control System Replacement	WW113	837	-	-	-	-	-	837	-	-
Greenfield Repair and Replacement - Expan	WW114	20,697	-	20,697	-	-	-	-	-	-
Total Capital Expenses		\$ 186,198	\$ 8,210	\$ 127,674	\$ 11,179	\$ 5,059	\$ 7,508	\$ 3,118	\$ 11,295	\$ 12,155

Capital Sources: (1,000s)

WRMPC-2009 Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WRMPC-Potential Bonds	48,938	1,643	47,295	-	-	-	-	-	-	-
Water Repl Fund	50	-	50	-	-	-	-	-	-	-
Wastewater Repl Fund	75,003	2,981	54,163	1,874	4,989	7,508	3,118	370	-	-
Wastewater Fund	20,963	2,837	11,650	36	-	-	-	1,849	4,591	-
Wastewater SDF	1,932	715	1,217	-	-	-	-	-	-	-
Greenfield Wastewater SDF	21,414	34	12,304	-	-	-	-	9,076	-	-
Neely Wastewater SDF	2,801	-	995	1,776	30	-	-	-	-	-
Future Growth Funding	15,097	-	-	7,493	40	-	-	-	-	7,564
Total Sources	\$ 186,198	\$ 8,210	\$ 127,674	\$ 11,179	\$ 5,059	\$ 7,508	\$ 3,118	\$ 11,295	\$ 12,155	

Operation and Maintenance Impact (1,000s)

Total Operation and Maintenance Impact	\$ 15	\$ 218	\$ 680	\$ 1,008	\$ 1,308	\$ -
Total Revenue	-	-	-	-	-	-
Net Additional Cost	\$ 15	\$ 218	\$ 680	\$ 1,008	\$ 1,308	\$ -



Wastewater Project Detail

WW070 – Candlewood Lift Station and Force Main

Project Description:

Replacement of the Candlewood Lift Station to accommodate future flows per the 2012 Integrated Water Resources Master Plan.

Project Priority: 2.69

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 1,316	113	1,203	-	-	-	-	-	-
Construction Mgmt	\$ 1,055	30	1,025	-	-	-	-	-	-
Land/ROW	\$ 151	76	75	-	-	-	-	-	-
Construction	\$ 7,634	16	7,618	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$10,156	\$ 235	\$ 9,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Wastewater Repl Fund	\$ 7,886	-	7,886	-	-	-	-	-	-
Wastewater Fund	\$ 1,092	52	1,040	-	-	-	-	-	-
Wastewater SDF	\$ 183	183	-	-	-	-	-	-	-
Neely Wastewater SDF	\$ 995	-	995	-	-	-	-	-	-
Total Sources	\$10,156	\$ 235	\$ 9,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	10	10	10	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ 10	\$ 10	\$ 10	\$ 10	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WW072 – Germann and Higley – 18” Reclaimed Water Main

Project Description:

Install a reclaimed water main along Higley Road, closing a critical loop in the reclaimed system that will allow Gilbert to better meet customer demands.

Project Priority: 2.40

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 410	29	381	-	-	-	-	-	-
Construction Mgmt	\$ 476	-	476	-	-	-	-	-	-
Land/ROW	\$ 54	-	54	-	-	-	-	-	-
Construction	\$ 4,476	-	4,476	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 5,416	\$ 29	\$ 5,387	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Greenfield Wastewater SDF	\$ 5,416	29	5,387	-	-	-	-	-	-
Total Sources	\$ 5,416	\$ 29	\$ 5,387	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	28	28	28	28	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ 28	\$ 28	\$ 28	\$ 28	\$ 28	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WW075 – Greenfield Water Reclamation Plant – Phase III

Project Description:

Design and construction of the third phase expansion of the Greenfield Plant. This plant is a joint use facility in partnership with the City of Mesa and the Town of Queen Creek; with Mesa acting as lead agent.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 5,355	2,153	3,202	-	-	-	-	-	-
Construction Mgmt	\$ 1,039	52	987	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 43,606	-	43,606	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$50,000	\$ 2,205	\$47,795	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
WRMPC-Potential Bonds	\$ 48,938	1,643	47,295	-	-	-	-	-	-
Wastewater Fund	\$ 562	562	-	-	-	-	-	-	-
Wastewater SDF	\$ 500	-	500	-	-	-	-	-	-
Total Sources	\$50,000	\$ 2,205	\$47,795	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	300	600	900	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ 300	\$ 600	\$ 900	\$ 900	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Wastewater Project Detail

WW077 – South Recharge Site – Phase II

Project Description:

Expansion of the south recharge site to include new basins and extension of the delivery canal, thus increasing the sites recharge capacity.

Project Priority: 2.31

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 768	95	673	-	-	-	-	-	-
Construction Mgmt	\$ 673	-	673	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 5,257	322	4,935	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 6,698	\$ 417	\$ 6,281	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Wastewater Fund	\$ 574	417	157	-	-	-	-	-	-
Wastewater SDF	\$ 300	-	300	-	-	-	-	-	-
Greenfield Wastewater SDF	\$ 5,824	-	5,824	-	-	-	-	-	-
Total Sources	\$ 6,698	\$ 417	\$ 6,281	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	75	75	75	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	75	75	75	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ 150	\$ 150	\$ 150	\$ 150	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WW078 – GWRP Reclaimed Water Pump Station Expansion

Project Description:

Expansion of the pump station located at the reclaimed water reservoir adjacent to the Greenfield Water Reclamation Plant.

Project Priority: 2.87

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 159	77	82	-	-	-	-	-	-
Construction Mgmt	\$ 201	-	201	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,236	9	1,227	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,596	\$ 86	\$ 1,510	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Wastewater SDF	\$ 498	81	417	-	-	-	-	-	-
Greenfield Wastewater SDF	\$ 1,098	5	1,093	-	-	-	-	-	-
Total Sources	\$ 1,596	\$ 86	\$ 1,510	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	85	85	85	85	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	35	35	35	35	-	-
Utilities	-	-	-	55	55	55	55	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ 175	\$ 175	\$ 175	\$ 175	\$ 175	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WW083 – Reclaimed Water Reservoir #1 Rehab

Project Description:

Rehabilitation of two older reclaimed water reservoir tanks by recoating the inside and outside of the tanks and making other minor repairs.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 140	108	32	-	-	-	-	-	-
Construction Mgmt	\$ 110	56	54	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,345	-	1,345	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,595	\$ 164	\$ 1,431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Wastewater Fund	\$ 1,595	164	1,431	-	-	-	-	-	-
Total Sources	\$ 1,595	\$ 164	\$ 1,431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Wastewater Project Detail

WW091 – Lift Station Odor Control Scrubber Replacements

Project Description:

Design and construction of a Bohn bio-filtration system at the Gilbert Commons and Crossroads Lift Stations for the elimination of gases.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 380	348	32	-	-	-	-	-	-
Construction Mgmt	\$ 250	119	131	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,402	1,042	360	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 2,032	\$ 1,509	\$ 523	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Sources: (1,000s)

Wastewater Repl Fund	\$ 2,002	1,479	523	-	-	-	-	-	-
Wastewater Fund	\$ 30	30	-	-	-	-	-	-	-
Total Sources	\$ 2,032	\$ 1,509	\$ 523	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Operation and Maintenance Impact: (1,000s)

Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WW095 – Reclaimed Water Line Extension in Chandler Heights

Project Description:

Extension of 12" reclaimed water line from Chandler Heights and Greenfield to Higley Road. The extension provides for better flows and pressure to customers in south Gilbert.

Project Priority: 2.40

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 174	-	174	-	-	-	-	-	-
Construction Mgmt	\$ 225	-	189	36	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,494	-	1,494	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,893	\$ -	\$ 1,857	\$ 36	\$ -	\$ -	\$ -	\$ -	\$ -

Sources: (1,000s)

Wastewater Fund	\$ 1,893	-	1,857	36	-	-	-	-	-
Total Sources	\$ 1,893	\$ -	\$ 1,857	\$ 36	\$ -	\$ -	\$ -	\$ -	\$ -

Operation and Maintenance Impact: (1,000s)

Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	2	2	2	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ 2	\$ 2	\$ 2	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WW097 – Various Plant Improvements

Project Description:

Rehabilitation and replacement projects as identified in the IGA with the City of Mesa.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ -	-	-	-	-	-	-	-	-
Construction Mgmt	\$ 1	1	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 8,204	435	4,371	496	429	2,473	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 8,205	\$ 436	\$ 4,371	\$ 496	\$ 429	\$ 2,473	\$ -	\$ -	\$ -

Sources: (1,000s)

Wastewater Repl Fund	\$ 6,874	-	3,476	496	429	2,473	-	-	-
Wastewater Fund	\$ 1,331	436	895	-	-	-	-	-	-
Total Sources	\$ 8,205	\$ 436	\$ 4,371	\$ 496	\$ 429	\$ 2,473	\$ -	\$ -	\$ -

Operation and Maintenance Impact: (1,000s)

Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Wastewater Project Detail

WW099 – Fiesta Tech Sewer Service and Lift Station

Project Description:

Modification of the Fiesta Tech sewer service area to flow to the Neely Wastewater Plant for treatment.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 492	349	143	-	-	-	-	-	-
Construction Mgmt	\$ 436	50	386	-	-	-	-	-	-
Land/ROW	\$ 120	2	118	-	-	-	-	-	-
Construction	\$ 4,093	8	4,085	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 5,141	\$ 409	\$ 4,732	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Wastewater Fund	\$ 5,141	409	4,732	-	-	-	-	-	-
Total Sources	\$ 5,141	\$ 409	\$ 4,732	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

WW100 – Alternate Recovery Well R-5, McQueen Park

Project Description:

Drilling of an alternate Recovery Well to replace current Recovery Well R-1.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 150	102	48	-	-	-	-	-	-
Construction Mgmt	\$ 70	19	51	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 679	4	675	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 899	\$ 125	\$ 774	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Wastewater Fund	\$ 899	125	774	-	-	-	-	-	-
Total Sources	\$ 899	\$ 125	\$ 774	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			2	2	2	2	2		
Contractual Services			-	-	-	-	-		
Supplies			1	1	1	1	1		
Utilities			12	12	12	12	12		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ 15	\$ 15	\$ 15	\$ 15	\$ 15		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

WW101 – Layton Lakes Lift Station and Force Main Rehabilitation

Project Description:

Rehabilitation of two sewer force main pipelines that serve the Layton Lakes Lift Station.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 735	268	467	-	-	-	-	-	-
Construction Mgmt	\$ 702	38	664	-	-	-	-	-	-
Land/ROW	\$ 18	-	18	-	-	-	-	-	-
Construction	\$ 6,357	-	6,357	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 7,812	\$ 306	\$ 7,506	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Wastewater Repl Fund	\$ 7,812	306	7,506	-	-	-	-	-	-
Total Sources	\$ 7,812	\$ 306	\$ 7,506	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

Wastewater Project Detail

WW102 – Greenfield Odor Control Scrubber

Project Description:

Rehabilitation and repair of the existing odor control scrubber at the Greenfield Water Reclamation facility.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ -	-	-	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 753	615	138	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 753	\$ 615	\$ 138	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Wastewater Fund	\$ 753	615	138	-	-	-	-	-	-
Total Sources	\$ 753	\$ 615	\$ 138	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

WW103 – Force Main Repair – Greenfield and Ryan Rds.

Project Description:

Emergency services and construction related to emergency repairs due to a force main failure.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ -	-	-	-	-	-	-	-	-
Construction Mgmt	\$ 400	88	312	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,100	1,066	34	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,500	\$ 1,154	\$ 346	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Wastewater Repl Fund	\$ 1,500	1,154	346	-	-	-	-	-	-
Total Sources	\$ 1,500	\$ 1,154	\$ 346	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

WW104 – Commerce and Neely Force Main Replacements

Project Description:

Replacement of both force mains with inert materials and abandonment of existing infrastructure.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 45	20	25	-	-	-	-	-	-
Construction Mgmt	\$ 70	22	48	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 525	-	525	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 640	\$ 42	\$ 598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Water Repl Fund	\$ 50	-	50	-	-	-	-	-	-
Wastewater Repl Fund	\$ 590	42	548	-	-	-	-	-	-
Total Sources	\$ 640	\$ 42	\$ 598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		



Wastewater Project Detail

WW105 – System Wide Force Main Retrofit

Project Description:

Identification and prioritization of corrodible components for 14 force mains, with associated improvement plans.
Construction of improvements is scheduled for FY 2018.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 261	27	234	-	-	-	-	-	-
Construction Mgmt	\$ 122	-	122	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,000	-	1,000	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,383	\$ 27	\$ 1,356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Wastewater Repl Fund	\$ 1,133	-	1,133	-	-	-	-	-	-
Wastewater Fund	\$ 250	27	223	-	-	-	-	-	-
Total Sources	\$ 1,383	\$ 27	\$ 1,356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WW106 – Concrete Pipe – Gravity Sewer Rehab

Project Description:

Rehabilitation of the damaged section of pipe between Higley and Greenfield Roads.



Project Priority: 2.51

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 500	-	500	-	-	-	-	-	-
Construction Mgmt	\$ 432	-	432	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 11,116	-	11,116	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 12,048	\$ -	\$ 12,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Wastewater Repl Fund	\$ 12,048	-	12,048	-	-	-	-	-	-
Total Sources	\$ 12,048	\$ -	\$ 12,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

WW108 – Reclaimed Water Vault – Recker/Warner

Project Description:

Design and construction of a reclaimed water vault with motor actuated control valves at the intersection of Recker and Warner Roads.

Project Priority: 2.33

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 50	-	50	-	-	-	-	-	-
Construction Mgmt	\$ 103	-	103	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 250	-	250	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 403	\$ -	\$ 403	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Wastewater Fund	\$ 403	-	403	-	-	-	-	-	-
Total Sources	\$ 403	\$ -	\$ 403	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Wastewater Project Detail

WW114 – Greenfield Repair and Replacement - Expansion

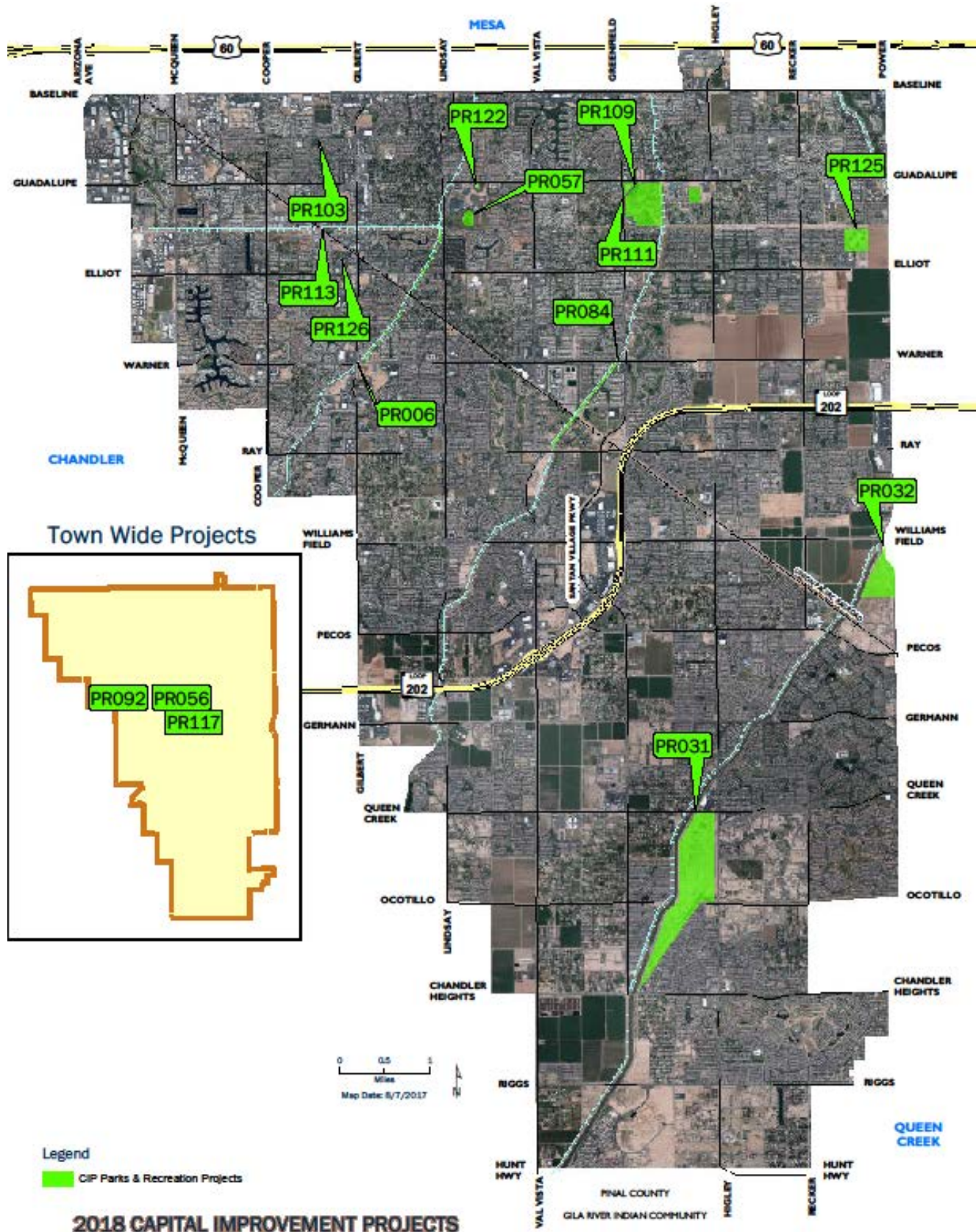
Project Description:

Conducted in coordination with
WW075 – Plant Expansion.
Replacement of plant systems
that are nearing end of life.



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6- 10	Beyond 10 Yrs
Professional Services	\$ 1,055	-	1,055	-	-	-	-	-	-
Construction Mgmt	\$ 1,151	-	1,151	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 18,491	-	18,491	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$20,697	\$ -	\$20,697	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Wastewater Repl Fund	\$20,697	-	20,697	-	-	-	-	-	-
Total Sources	\$20,697	\$ -	\$20,697	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		





Parks and Recreation Project Summary

Capital Expenses: (1,000s)

		Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Freestone Park Expansion (North)	PR003	\$ 10,710	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,710	\$ -
Heritage Trail Middle Segment (Consolidated)	PR006	1,935	1,063	872	-	-	-	-	-	-
Nichols Park at Water Ranch Phases II and III	PR019	4,433	-	-	-	-	1,219	20	3,194	-
Freestone Skate and Tennis Facility - Phase I	PR024	3,474	-	-	-	-	-	-	3,474	-
Gilbert Regional Park	PR031	83,814	1,285	15,044	4,685	35,972	-	2,681	24,147	-
Rittenhouse District Park	PR032	74,695	16,715	19,352	-	-	-	-	38,628	-
Marathon Trail (East Maricopa Floodway)	PR033	15,547	-	-	-	-	-	-	15,547	-
Skate Park	PR034	1,011	-	-	-	-	-	-	-	1,011
Culture and Education Center	PR037	67,750	-	-	-	-	-	-	-	67,750
Crossroads Park - Phase III	PR039	8,195	24	-	-	-	-	-	8,171	-
Freestone Recreation Center Pool	PR042	7,599	-	-	-	-	-	-	7,599	-
Crossroads Park - Stabilization of Lake Embury	PR053	3,058	-	-	3,058	-	-	-	-	-
Parks and Trails Signs	PR056	402	-	168	118	116	-	-	-	-
Urban Lakes Renovation	PR057	6,199	66	1,353	242	-	1,051	312	939	2,236
Rittenhouse Trail	PR058	3,653	-	-	-	-	-	-	-	3,653
Powerline Trail - Phase IV	PR062	3,402	-	-	-	3,402	-	-	-	-
McQueen Park - Phase IV	PR063	1,952	-	-	-	-	-	538	1,414	-
Hetchler Park - Phase II	PR069	3,067	-	-	-	-	-	-	-	3,067
Riparian Education Center	PR071	1,275	-	-	-	-	-	-	-	1,275
Crossroads Park NE Expansion - Phase II	PR079	2,092	-	-	-	-	-	-	-	2,092
South Area Pool	PR081	9,106	-	-	1,763	7,343	-	-	-	-
Public Bike Park Facility	PR082	1,147	-	-	-	-	-	-	-	1,147
Santan Vista Trail - Phase II	PR084	1,742	62	1,680	-	-	-	-	-	-
Santan Vista Trail - Phase III	PR085	5,238	4	-	-	-	-	-	5,234	-
Shade Structures - Various Locations	PR092	1,720	-	200	1,520	-	-	-	-	-
Santan Vista Trail - Phase IV	PR097	2,045	-	-	-	-	-	-	2,045	-
Trail - Santan Freeway - Val Vista to Discovery Park	PR101	2,720	-	-	-	-	-	-	-	2,720
Trail - Santan Freeway - Discovery Park to Crossroads	PR102	3,831	-	-	-	-	-	-	1,371	2,460
Playground Replacements - Various Park Sites	PR103	3,526	895	335	1,244	-	-	-	1,052	-
Water Tower Plaza - System Repairs and Upgrades	PR104	396	-	-	381	15	-	-	-	-
Riparian Preserve Yurts	PR107	164	-	-	-	-	-	-	-	164
Discovery Park Playground Structure	PR108	434	-	-	-	-	-	419	15	-
Riparian - Interpretive Sign Replacement	PR109	165	-	165	-	-	-	-	-	-
Powerline Trail - Recker to Powerline	PR110	1,933	-	-	-	-	-	-	1,933	-
Southeast Regional Library - Fountain/Parkir	PR111	600	-	600	-	-	-	-	-	-
Gilbert Youth Soccer Complex - Sprinkler Ad	PR112	3,144	-	-	-	-	-	620	2,524	-
Western Powerline Trail - UPRR Grade Separ	PR113	1,332	43	1,116	173	-	-	-	-	-
Elliot District Park Repairs Phase I	PR114	4,173	3,909	264	-	-	-	-	-	-
Town Store - Southeast Regional Library	PR115	130	-	-	-	-	130	-	-	-
Irrigation System Replacements	PR116	16,348	-	-	-	1,117	4,215	1,805	9,211	-
Irrigation Controller Replacements	PR117	950	41	234	225	225	225	-	-	-
Santan Vista Trail - Phase V	PR121	1,892	-	-	-	-	-	-	-	1,892
Freestone Recreation Center Roof	PR122	2,222	1,582	640	-	-	-	-	-	-
Trail Lighting	PR123	936	-	-	-	-	-	906	30	-
Cosmo Park Turf Project	PR124	470	-	-	-	470	-	-	-	-
Elliot District Park Improvements	PR125	11,665	307	11,358	-	-	-	-	-	-
Community Center Storage	PR126	159	-	159	-	-	-	-	-	-
Total Capital Expenses		\$ 382,451	\$ 25,996	\$ 53,540	\$ 13,409	\$ 48,660	\$ 6,840	\$ 7,301	\$ 137,238	\$ 89,467



Parks and Recreation Project Summary

	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Capital Sources: (1,000s)									
PFMPC-2009 Bonds	\$ 10,268	\$ 10,268	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2001 GO Bonds 02-03	1	1	-	-	-	-	-	-	-
2021 Potential Parks Bonds	117,430	-	-	-	-	-	5,930	111,500	-
Aesthetic Funds	2,613	-	2,613	-	-	-	-	-	-
Developer Contribution	89	89	-	-	-	-	-	-	-
Salt River Project	19	19	-	-	-	-	-	-	-
CIP Outside Sources	11,665	11,665	-	-	-	-	-	-	-
CIP O/S Revolving Fund	156	(11,380)	12,617	(1,170)	-	-	-	89	-
General Fund	37,187	8,222	5,257	6,788	1,943	6,840	1,371	4,530	2,236
Park SDF	37,189	6,565	21,816	1,763	7,045	-	-	-	-
Future Growth Funding	33,066	-	-	-	3,700	-	-	21,119	8,247
Park SDF - Prior to 2012	11,776	539	11,237	-	-	-	-	-	-
Private Fund	1,275	-	-	-	-	-	-	-	1,275
Investment Income	8	8	-	-	-	-	-	-	-
Unidentified	77,709	-	-	-	-	-	-	-	77,709
Miscellaneous	42,000	-	-	6,028	35,972	-	-	-	-
Total Sources	\$ 382,451	\$ 25,996	\$ 53,540	\$ 13,409	\$ 48,660	\$ 6,840	\$ 7,301	\$ 137,238	\$ 89,467

Operation and Maintenance Impact (1,000s)

Total Operation and Maintenance Impact	\$ 12	\$ 17	\$ 261	\$ 797	\$ 1,986	\$ -
Total Revenue	-	-	-	-	-	-
Net Additional Cost	\$ 12	\$ 17	\$ 261	\$ 797	\$ 1,986	\$ -



Parks and Recreation Project Detail

PR006 – Heritage Trail Middle Segment

Project Description:

Multi-modal canal trail improvements from the Western Canal south to Warner Road.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 367	339	28	-	-	-	-	-	-
Construction Mgmt	\$ 111	75	36	-	-	-	-	-	-
Land/ROW	\$ 45	-	45	-	-	-	-	-	-
Construction	\$ 1,412	649	763	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,935	\$ 1,063	\$ 872	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Aesthetic Funds	\$ 1,467	-	1,467	-	-	-	-	-	-
CIP O/S Revolving Fund	\$ (1,352)	-	(1,352)	-	-	-	-	-	-
General Fund	\$ 1,702	945	757	-	-	-	-	-	-
Park SDF	\$ 118	118	-	-	-	-	-	-	-
Total Sources	\$ 1,935	\$ 1,063	\$ 872	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	5	5	5	5	5	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	1	1	1	1	1	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ 6	\$ 6	\$ 6	\$ 6	\$ 6	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PR031 – Gilbert Regional Park

Project Description:

The 272 acre park will be designed to serve two purposes; flood control and stormwater retention, as well as park and recreation amenities.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 8,978	702	987	4,642	-	-	2,647	-	-
Construction Mgmt	\$ 1,110	46	987	43	-	-	34	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 73,726	537	13,070	-	35,972	-	-	24,147	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 83,814	\$ 1,285	\$ 15,044	\$ 4,685	\$ 35,972	\$ -	\$ 2,681	\$ 24,147	\$ -
Sources: (1,000s)									
2021 Potential Parks Bonds	\$ 26,828	-	-	-	-	-	2,681	24,147	-
CIP O/S Revolving Fund	\$ -	-	1,343	(1,343)	-	-	-	-	-
General Fund	\$ 746	746	-	-	-	-	-	-	-
Park SDF	\$ 10,908	-	10,908	-	-	-	-	-	-
Park SDF - Prior to 2012	\$ 3,332	539	2,793	-	-	-	-	-	-
Miscellaneous	\$ 42,000	-	-	6,028	35,972	-	-	-	-
Total Sources	\$ 83,814	\$ 1,285	\$ 15,044	\$ 4,685	\$ 35,972	\$ -	\$ 2,681	\$ 24,147	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	140	220	870	-	-
Contractual Services	-	-	-	-	70	110	435	-	-
Supplies	-	-	-	-	18	28	109	-	-
Utilities	-	-	-	-	4	6	22	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ 231	\$ 363	\$ 1,436	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PR032 – Rittenhouse District Park

Project Description:

The park is proposed at 165 acres and will serve two purposes; flood control/stormwater and parks and recreation amenities. Joint effort with Flood Control District of Maricopa County to

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 4,832	269	1,290	-	-	-	-	3,273	-
Construction Mgmt	\$ 8,044	203	1,290	-	-	-	-	6,551	-
Land/ROW	\$ 14,344	14,344	-	-	-	-	-	-	-
Construction	\$ 46,275	1,899	16,772	-	-	-	-	27,604	-
Equipment & Furniture	\$ 1,200	-	-	-	-	-	-	1,200	-
Total Expenses	\$ 74,695	\$ 16,715	\$ 19,352	\$ -	\$ -	\$ -	\$ -	\$ 38,628	\$ -
Sources: (1,000s)									
PFMPC-2009 Bonds	\$ 10,268	10,268	-	-	-	-	-	-	-
2021 Potential Parks Bonds	\$ 38,628	-	-	-	-	-	-	38,628	-
Park SDF	\$ 10,908	-	10,908	-	-	-	-	-	-
Park SDF - Prior to 2012	\$ 14,891	6,447	8,444	-	-	-	-	-	-
Total Sources	\$ 74,695	\$ 16,715	\$ 19,352	\$ -	\$ -	\$ -	\$ -	\$ 38,628	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Parks and Recreation Project Detail

PR053 – Crossroads Park – Stabilization of Lake Embankment

Project Description:

Development of an engineered solution to remedy ongoing erosion of the basin slope at the park lake.

Project Priority: 1.69

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 357	-	-	357	-	-	-	-	-
Construction Mgmt	\$ 325	-	-	325	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 2,376	-	-	2,376	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 3,058	\$ -	\$ -	\$ 3,058	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 3,058	-	-	3,058	-	-	-	-	-
Total Sources	\$ 3,058	\$ -	\$ -	\$ 3,058	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	3	3	3	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ 3	\$ 3	\$ 3	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PR056 – Parks and Trails Signs

Project Description:

The project will develop sign designs and themes for trail signage as well as replace worn or outdated park signs

Project Priority: 1.73

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 70	-	50	10	10	-	-	-	-
Construction Mgmt	\$ 56	-	26	16	14	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 276	-	92	92	92	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 402	\$ -	\$ 168	\$ 118	\$ 116	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 402	-	168	118	116	-	-	-	-
Total Sources	\$ 402	\$ -	\$ 168	\$ 118	\$ 116	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PR057 – Urban Lakes Renovation

Project Description:

The project addresses various infrastructure needs at specific locations each year. FY 2018 is planned for Freestone and Cosmo parks.



Project Priority: 1.40

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 713	43	89	36	-	137	41	113	254
Construction Mgmt	\$ 771	1	113	45	-	161	45	118	288
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 4,715	22	1,151	161	-	753	226	708	1,694
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 6,199	\$ 66	\$ 1,353	\$ 242	\$ -	\$ 1,051	\$ 312	\$ 939	\$ 2,236
Sources: (1,000s)									
General Fund	\$ 6,199	66	1,353	242	-	1,051	312	939	2,236
Total Sources	\$ 6,199	\$ 66	\$ 1,353	\$ 242	\$ -	\$ 1,051	\$ 312	\$ 939	\$ 2,236
Operation and Maintenance Impact: (1,000s)									
Personnel		-	-	-	-	-	-	-	-
Contractual Services		-	-	-	-	-	-	-	-
Supplies		-	-	-	-	-	-	-	-
Utilities		-	-	-	-	-	-	-	-
Insurance		-	-	-	-	-	-	-	-
Total O&M Impact		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Parks and Recreation Project Detail

PR084 – Santan Vista Trail – Phase II

Project Description:

Multi-modal Canal trail improvements along the Eastern Canal including concrete pathway, resting/sitting areas and signage.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 241	62	179	-	-	-	-	-	-
Construction Mgmt	\$ 248	-	248	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,253	-	1,253	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,742	\$ 62	\$ 1,680	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
Aesthetic Funds	\$ 1,146	-	1,146	-	-	-	-	-	-
CIP O/S Revolving Fund	\$ 596	62	534	-	-	-	-	-	-
Total Sources	\$ 1,742	\$ 62	\$ 1,680	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	3	3	3	3	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	1	1	1	1	1	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ 4	\$ 4	\$ 4	\$ 4	\$ 4	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PR092 – Shade Structures – Various Locations

Project Description:

Install shade structures over playground equipment and other park amenities such as sport fields, picnic areas and bleachers.

Project Priority: 1.91

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 94	-	94	-	-	-	-	-	-
Construction Mgmt	\$ 136	-	106	30	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,490	-	-	1,490	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,720	\$ -	\$ 200	\$ 1,520	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 1,720	-	200	1,520	-	-	-	-	-
Total Sources	\$ 1,720	\$ -	\$ 200	\$ 1,520	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	10	10	10	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ 10	\$ 10	\$ 10	\$ 10	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PR103 – Playground Replacements – Various Locations

Project Description:

Remove and replace play structures in John Allen Park and Villa Madeira Park.



Project Priority: 1.91

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 207	49	20	76	-	-	-	62	-
Construction Mgmt	\$ 101	26	15	30	-	-	-	30	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 3,218	820	300	1,138	-	-	-	960	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 3,526	\$ 895	\$ 335	\$ 1,244	\$ -	\$ -	\$ -	\$ 1,052	\$ -
Sources: (1,000s)									
General Fund	\$ 3,526	895	335	1,244	-	-	-	1,052	-
Total Sources	\$ 3,526	\$ 895	\$ 335	\$ 1,244	\$ -	\$ -	\$ -	\$ 1,052	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Parks and Recreation Project Detail

PR109 – Interpretive Sign Replacement

Project Description:

Replace original interpretive and informational signs located at the Riparian.

Project Priority: 1.95

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 25	-	25	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 140	-	140	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 165	\$ -	\$ 165	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 165	-	165	-	-	-	-	-	-
Total Sources	\$ 165	\$ -	\$ 165	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	1	1	2	2		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ 1	\$ 1	\$ 2	\$ 2		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

PR111 – Southeast Regional Library Fountain

Project Description:

The existing pump station and fountain will be modified and repaired.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 50	-	50	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 550	-	550	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 600	\$ -	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 600	-	600	-	-	-	-	-	-
Total Sources	\$ 600	\$ -	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			3	3	3	3	3		
Supplies			-	-	-	-	-		
Utilities			3	3	3	3	3		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ 6	\$ 6	\$ 6	\$ 6	\$ 6		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

PR113 – Western Powerline Trail - Crossing

Project Description:

Construct a grade separated pedestrian crossing over the Union Pacific Railroad at the intersection of the trail approximately ½ mile west of Gilbert Road.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 700	30	670	-	-	-	-	-	-
Construction Mgmt	\$ 105	13	92	-	-	-	-	-	-
Land/ROW	\$ 354	-	354	-	-	-	-	-	-
Construction	\$ 173	-	-	173	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 1,332	\$ 43	\$ 1,116	\$ 173	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
CIP O/S Revolving Fund	\$ 912	5	734	173	-	-	-	-	-
General Fund	\$ 420	38	382	-	-	-	-	-	-
Total Sources	\$ 1,332	\$ 43	\$ 1,116	\$ 173	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		



Parks and Recreation Project Detail

PR114 – Elliot District Park Repairs Phase I

Project Description:

Complete phase I repair work at Elliot District Park.

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 2,401	2,137	264	-	-	-	-	-	-
Construction Mgmt	\$ 223	223	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,461	1,461	-	-	-	-	-	-	-
Equipment & Furniture	\$ 88	88	-	-	-	-	-	-	-
Total Expenses	\$ 4,173	\$ 3,909	\$ 264	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 4,173	3,909	264	-	-	-	-	-	-
Total Sources	\$ 4,173	\$ 3,909	\$ 264	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

PR117 – Irrigation Controller Replacements

Project Description:

Replacement of obsolete irrigation controllers in parks and along trails. This project will be phased over four years.

Project Priority: 1.54

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 5	-	5	-	-	-	-	-	-
Construction Mgmt	\$ -	-	-	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 945	41	229	225	225	225	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 950	\$ 41	\$ 234	\$ 225	\$ 225	\$ 225	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 950	41	234	225	225	225	-	-	-
Total Sources	\$ 950	\$ 41	\$ 234	\$ 225	\$ 225	\$ 225	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		

PR122 – Freestone Recreation Center Roof

Project Description:

The project addresses water intrusion issues at the center .



Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 181	142	39	-	-	-	-	-	-
Construction Mgmt	\$ 153	102	51	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 1,888	1,338	550	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 2,222	\$ 1,582	\$ 640	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 2,222	1,582	640	-	-	-	-	-	-
Total Sources	\$ 2,222	\$ 1,582	\$ 640	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel			-	-	-	-	-		
Contractual Services			-	-	-	-	-		
Supplies			-	-	-	-	-		
Utilities			-	-	-	-	-		
Insurance			-	-	-	-	-		
Total O&M Impact			\$ -	\$ -	\$ -	\$ -	\$ -		
Total Revenue			\$ -	\$ -	\$ -	\$ -	\$ -		



Parks and Recreation Project Detail

PR125 – Elliot District Park Improvements

Project Description:

Construct improvements to the Elliot District Park to include ADA compliance, plaza concrete work, batting cages, ball field site grading and drainage etc. Park will remain closed for 12-18 months to complete repairs

Project Priority: 3.00

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 1,000	299	701	-	-	-	-	-	-
Construction Mgmt	\$ 460	5	455	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 10,205	3	10,202	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 11,665	\$ 307	\$ 11,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
CIP Outside Sources	\$ 11,665	11,665	-	-	-	-	-	-	-
CIP O/S Revolving Fund	\$ -	(11,358)	11,358	-	-	-	-	-	-
Total Sources	\$ 11,665	\$ 307	\$ 11,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PR126 – Community Center Storage

Project Description:

Storage facility to house program supplies, props and documents that are used at the community center.

Project Priority: 1.23

Expenses: (1,000s)	Total	Prior Years	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Years 6-10	Beyond 10 Yrs
Professional Services	\$ 19	-	19	-	-	-	-	-	-
Construction Mgmt	\$ 25	-	25	-	-	-	-	-	-
Land/ROW	\$ -	-	-	-	-	-	-	-	-
Construction	\$ 115	-	115	-	-	-	-	-	-
Equipment & Furniture	\$ -	-	-	-	-	-	-	-	-
Total Expenses	\$ 159	\$ -	\$ 159	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources: (1,000s)									
General Fund	\$ 159	-	159	-	-	-	-	-	-
Total Sources	\$ 159	\$ -	\$ 159	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operation and Maintenance Impact: (1,000s)									
Personnel	-	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total O&M Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



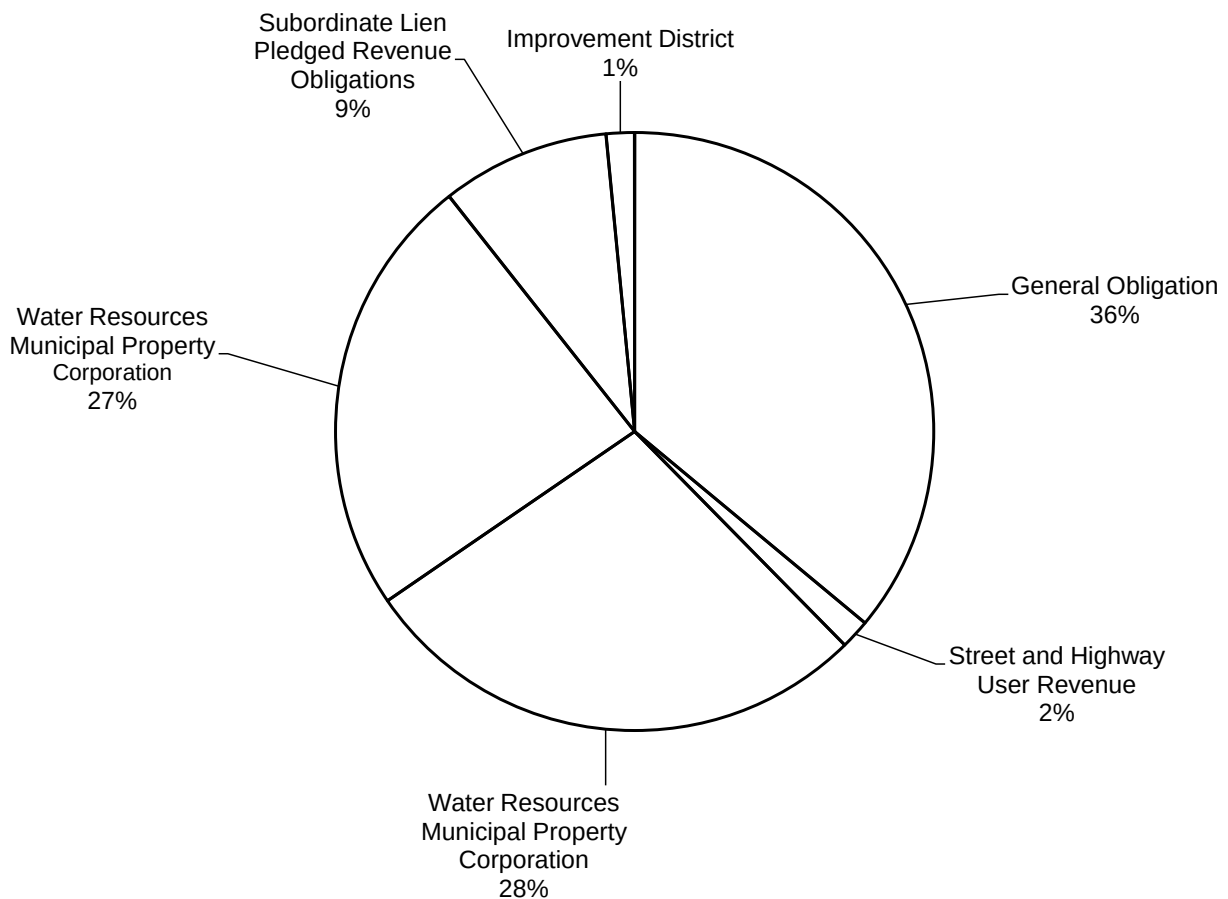


Debt Service

Gilbert issues debt to finance capital project construction. This section of the budget document provides summary information regarding the type of debt issued, the amount of debt outstanding, the legal limit for general obligation debt, the purpose for that debt, and future debt payment requirements.

The following table indicates what percentage each type of bond represents of the total outstanding debt for Gilbert as of July 1, 2017:

TYPE OF BOND	PRINCIPAL AMOUNT OUTSTANDING
General Obligation	\$ 143,945,000
Street and Highway User Revenue	6,345,000
Water Resources Municipal Property Corporation	111,110,000
Public Facility Municipal Property Corporation	95,570,000
Subordinate Lien Pledged Revenue Obligations	36,325,000
Improvement District	6,105,000
Total Bonds Outstanding	\$ 399,400,000



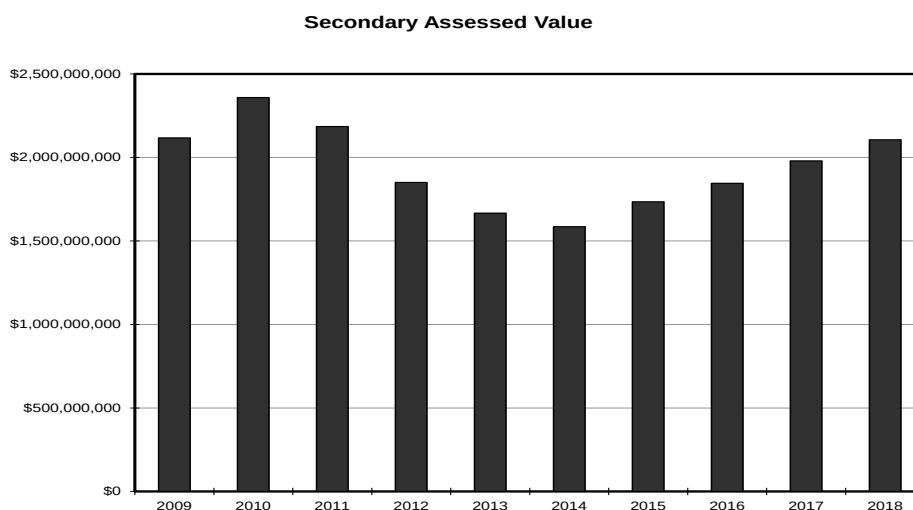
Description of Bond Types

General Obligation (G.O.) Bonds are backed by the full faith and credit of the issuing municipality. The bonds are secured by the property tax of the Town and are limited in capacity based on Gilbert's secondary assessed valuation as determined by the Maricopa County Assessor. The following table illustrates the changes in secondary assessed valuation over the past ten years and the amount of property tax received to repay debt.

Year	Secondary Assessed Valuation*	Percent Change	Property Tax Levy
2008/2009	2,116,972,860	-10.68%	31,836,500
2009/2010	2,358,865,992	11.43%	30,739,000
2010/2011	2,185,240,661	-7.36%	26,418,130
2011/2012	1,849,983,469	-15.34%	21,400,000
2012/2013	1,666,867,842	-9.90%	19,300,000
2013/2014	1,585,463,663	-4.88%	18,440,000
2014/2015	1,734,283,157	9.39%	19,500,000
2015/2016	1,845,325,449	6.40%	19,500,000
2016/2017	1,979,359,269	7.26%	21,000,000
2017/2018	2,105,762,268	6.39%	21,650,000

*Note: Beginning in 2015, the Maricopa County Assessor no longer distinguishes between primary and secondary assessed value. Valuations after 2015 are reported with the Full Cash Valuation.

Gilbert has been able to manage debt strategically and has been able to keep the same property tax rate for 12 years from FY 2003 through FY 2014 at \$1.15 per \$100 in secondary assessed valuation. Gilbert decreased the rate to approximately \$1.06 per \$100 in assessed valuation in FY 2015. Council has chosen to use debt service fund balance in FY 2017 and in FY 2018. The anticipated rate for FY 2018 is approximately \$1.03 which should generate about \$21.65 million of revenue. Actual debt service obligations for FY 2018 are scheduled to be \$22.30 million. Assessed value for Property Tax purposes lags market by nearly two years.



The Arizona Constitution and State Statute limits Gilbert's bonded debt capacity to certain percentages of Gilbert's secondary assessed valuation by the type of project to be constructed.

There is a limit of 20% of secondary assessed valuation for projects involving streets, water, sewer, artificial lighting, parks, open space, and recreational facility improvements.

There is a limit of 6% of secondary assessed valuation for any other general-purpose project.

Voter authorization is required before General Obligation Bonds can be issued. In 2001 a Citizens Bond Committee recommended the Council forward to the voters a bond authorization election in the amount of \$57,481,000. The Council approved this action and the bond authorization election was successful. In May 2003, the voters approved general obligation bonds in the amount of \$80 million to pay for street construction and in March 2006, voters approved \$75 million for street improvements and \$10 million for parks and recreation facilities. In November 2007, voters approved \$174 million for street improvements. The following table outlines the remaining authorization for each voter approved election:

<u>Election Date</u>	<u>Authorized</u>	<u>Issued</u>	<u>Remaining 20%</u>
November 2001	\$ 57,481,000	\$ 45,722,000	\$ 11,759,000
May 2003	\$ 80,000,000	\$ 80,000,000	\$ -
March 2006	\$ 85,000,000	\$ 85,000,000	\$ -
November 2007	\$ 174,000,000	\$ 173,993,080	\$ -

*** Remaining authorization is a de minimis amount

The information below shows the legal bonding limit for General Obligation bonds as of July 1, 2017.

Debt Capacity with Bond Premiums Included

6% Limitation

FY 2018 Secondary Assessed Valuation	\$ 2,623,742,589
Allowable 6% Debt	157,424,555
Less: 6% Debt Outstanding	-

Unused 6% Debt Capacity

\$ 157,424,555

20% Limitation

FY 2018 Secondary Assessed Valuation	\$ 2,623,742,589
Allowable 20% Debt	524,748,518
Less: 20% Debt Outstanding	(143,945,000)
Less: Unamortized Premium Counted Against Capacity	(9,516,726)

Unused 20% Debt Capacity

\$ 371,286,792

The following table provides the detail for the FY 2018 general obligation debt budget. Revenue is provided from the secondary property tax levy.

<u>Name</u>	<u>Issued</u>	<u>Outstanding</u>	<u>Debt Payments</u>
GO Series 2008	\$187,990,000	\$31,000,000	\$15,210,000
GO Series 2017	\$71,003,080	\$112,945,000	\$7,069,550
Total General Obligation	\$258,993,080	\$143,945,000	\$22,279,550

The last General Obligation Bond sale occurred in April 2017. That issue received a Moody's rating of Aaa and a Fitch rating of AAA which are the highest ratings possible. The 2017 issue used the remaining November 2007 authorization and refunded most of the outstanding GO Series 2008. The refunding saved nearly \$3.4M in interest. This is evidence of the Town's emphasis on responsible financial stewardship, as well a reflection of a great community.

Street and Highway User Revenue (HURF) Bonds are special revenue bonds issued specifically for the purpose of constructing street and highway projects. Gilbert received a ratings upgrade from S&P from a 'AA-' to a 'AA'. The bonds are secured by gas tax revenues collected by the State and distributed to municipalities throughout the State. The distribution of revenues is based on a formula of population and gas sales within the county of origin. These bonds are limited by the amount of HURF revenue received from the State. By state statute, the annual total debt service must not exceed one-half of the annual HURF revenues received.

The following table illustrates the debt service as a percent of anticipated revenue:

<i>Year</i>	<i>HURF Revenue</i>	<i>Debt Service</i>	<i>Coverage</i>
FY 2018	15,550,000	3,412,250	4.6x
FY 2019	15,861,000	3,412,500	4.6x

Water and Wastewater Revenue Bonds are issued to finance construction of water and wastewater facilities. The debt is repaid through user fees. The voters must approve the bonds. The amount of debt issued is limited by the revenue source to repay the debt. The wastewater portion of these bonds was paid off early to avoid additional interest charges, so there is no outstanding water or wastewater revenue bond debt.

Water Resources and Public Facilities Municipal Property Corporation Bonds are issued by non-profit corporations created by Gilbert as a financing mechanism for the purpose of funding the construction or acquisition of capital improvement projects. The Municipal Property Corporation is governed by a board of directors consisting of citizens from the community appointed by the Council. These bonds may be issued without voter approval. Water Resources issues are split into two funds based on the revenue source for debt repayment.

In June 2016, Gilbert refunded the outstanding 2007 WRMPC debt for a savings of nearly \$15 million and issued new debt for the San Tan Vista Water Treatment Plant expansion. Additional debt is anticipated to be issued in FY 2018 for the Greenfield Wastewater Treatment Plant expansion. System Development fees are used to pay back both of these bonds.

Subordinate Lien Pledged Revenue Obligations are payable only from a junior and subordinate pledge of revenues generated by the Town of Gilbert from Excise Taxes and State Shared Revenues. Payments on obligations are not a direct obligation of the Town and may not be paid by revenues from *ad valorem* property taxes. These bonds may be issued without voter approval.

Gilbert currently has one Subordinate Lien obligation which is paid using revenues from a lease.

Improvement District Bonds are generally issued to repay debt used to finance construction in a designated area within Gilbert. The property owners must agree to be assessed for the repayment of the costs of constructing improvements that benefit the owners' property. Gilbert is ultimately responsible for the repayment of the debt if the property owner does not pay.

The following table indicates the principal amount of debt paid annually by type of debt:

Fiscal Year	General Obligation	Street and Highway	MPC Public Facilities	MPC Water Resources	Subordinate Lien	Improvement District
2018	15,855,000	3,095,000	10,540,000	5,055,000	670,000	395,000
2019	16,645,000	3,250,000	11,040,000	5,285,000	700,000	395,000
2020	17,480,000	-	11,555,000	5,545,000	735,000	420,000
2021	18,355,000	-	11,720,000	5,835,000	770,000	445,000
2022	16,180,000	-	5,000,000	6,115,000	810,000	470,000
2023	17,000,000	-	2,850,000	6,445,000	850,000	490,000
2024	2,485,000	-	5,075,000	6,750,000	895,000	515,000
2025	2,605,000	-	9,025,000	7,080,000	935,000	540,000
2026	2,740,000	-	6,575,000	7,455,000	985,000	580,000
2027	2,875,000	-	10,990,000	7,740,000	1,035,000	610,000
2028	3,020,000	-	11,200,000	8,125,000	1,085,000	610,000
2029	3,110,000	-	-	8,315,000	1,140,000	635,000
2030	3,200,000	-	-	8,550,000	1,195,000	-
2031	3,360,000	-	-	6,835,000	1,235,000	-
2032	3,530,000	-	-	2,950,000	1,275,000	-
2033	3,705,000	-	-	3,070,000	1,320,000	-
2034	3,820,000	-	-	3,190,000	1,365,000	-
2035	3,930,000	-	-	3,320,000	1,415,000	-
2036	4,050,000	-	-	3,450,000	1,470,000	-
2037	-	-	-	-	1,525,000	-
2038	-	-	-	-	1,580,000	-
2039	-	-	-	-	1,640,000	-
2040	-	-	-	-	1,695,000	-
2041	-	-	-	-	1,810,000	-
2042	-	-	-	-	1,900,000	-
2043	-	-	-	-	1,995,000	-
2044	-	-	-	-	2,095,000	-
2045	-	-	-	-	2,200,000	-
	143,945,000	6,345,000	95,570,000	111,110,000	36,325,000	6,105,000

The following table indicates the total interest payments per year by type of debt:

Fiscal Year	General Obligation	Street and Highway	MPC Public Facilities	MPC Water Resources	Subordinate Lien	Improvement District
2018	6,424,550	317,250	4,844,225	4,777,563	1,586,256	301,428
2019	5,631,800	162,500	4,340,950	4,524,813	1,559,456	281,273
2020	4,799,550	-	3,823,225	4,260,563	1,524,456	260,478
2021	3,925,550	-	3,258,700	3,983,313	1,487,706	238,405
2022	3,007,800	-	2,679,575	3,691,563	1,449,206	215,058
2023	2,198,800	-	2,429,575	3,385,813	1,408,706	190,563
2024	1,688,800	-	2,287,075	3,063,563	1,366,206	164,920
2025	1,564,550	-	2,033,325	2,726,063	1,321,456	138,000
2026	1,434,300	-	1,582,075	2,372,063	1,274,706	109,423
2027	1,297,300	-	1,220,450	2,073,863	1,225,456	79,060
2028	1,153,550	-	616,000	1,686,863	1,173,706	47,940
2029	1,062,950	-	-	1,504,050	1,119,456	16,193
2030	969,650	-	-	1,254,600	1,062,456	-
2031	809,650	-	-	912,600	1,023,619	-
2032	641,650	-	-	639,200	981,938	-
2033	465,150	-	-	521,200	937,313	-
2034	354,000	-	-	398,400	891,113	-
2035	239,400	-	-	270,800	843,338	-
2036	121,500	-	-	138,000	786,738	-
2037	-	-	-	-	733,450	-
2038	-	-	-	-	678,169	-
2039	-	-	-	-	620,894	-
2040	-	-	-	-	561,444	-
2041	-	-	-	-	500,000	-
2042	-	-	-	-	409,500	-
2043	-	-	-	-	314,500	-
2044	-	-	-	-	214,750	-
2045	-	-	-	-	110,000	-
	\$37,790,500	\$479,750	\$29,115,175	\$42,184,888	\$27,165,994	\$2,042,738



Debt Service

PERSONNEL BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
No Personnel Allocation	0.00	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00	0.00

EXPENSES BY ACTIVITY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
General Obligation	18,324,984	22,815,040	23,082,250	25,874,934	22,295,550
Street and Highway	3,383,320	3,395,820	3,416,250	3,416,250	3,417,250
Public Facilities MPC	48,102,913	13,756,138	14,296,180	14,296,180	15,399,230
Water Resources MPC	10,793,864	33,739,334	113,014,070	9,819,570	10,005,090
Subordinate Lien	-	-	2,270,910	2,270,910	2,261,260
Improvement Districts	1,613,527	2,196,289	6,965,000	6,965,000	5,486,430
Total Expenses	\$ 82,218,608	\$ 75,902,621	\$ 163,044,660	\$ 62,642,844	\$ 58,864,810

EXPENSES BY CATEGORY	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Personnel	-	-	-	-	-
Supplies & Contractual	80,137,897	71,024,495	163,044,660	62,642,844	58,864,810
Capital Outlay	2,080,711	4,878,126	-	-	-
Total Expenses	\$ 82,218,608	\$ 75,902,621	\$ 163,044,660	\$ 62,642,844	\$ 58,864,810

OPERATING RESULTS	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Total Revenues	20,718,659	21,858,074	130,065,000	28,065,000	27,186,430
Transfers In	30,682,450	32,666,048	34,470,310	31,275,810	32,538,400
Total Sources	\$ 51,401,109	\$ 54,524,122	\$ 164,535,310	\$ 59,340,810	\$ 59,724,830
Total Expenses	82,218,608	75,902,621	163,044,660	62,642,844	58,864,810
Transfers Out	1,924,408	-	-	-	-
Total Uses	\$ 84,143,016	\$ 75,902,621	\$ 163,044,660	\$ 62,642,844	\$ 58,864,810
Net Operating Result	\$ (32,741,907)	\$ (21,378,499)	\$ 1,490,650	\$ (3,302,034)	\$ 860,020





Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
GENERAL FUND					
MANAGEMENT AND POLICY					
Mayor and Council					
Mayor and Council Assistant	1.00	1.00	1.00	1.00	1.00
Governmental Relationship Assistant	1.00	1.00	1.00	1.00	1.00
Total Mayor and Council	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Manager					
Town Manager	1.00	1.00	1.00	1.00	1.00
Assistant Town Manager	1.00	1.00	1.00	1.00	1.00
Program Supervisor	0.00	0.00	0.00	0.15	0.15
Assistant to Town Manager	3.00	3.00	3.00	3.00	3.00
Executive Assistant to Town Manager	1.00	1.00	1.00	1.00	1.00
Executive Staff Assistant	1.00	1.00	1.00	1.00	1.00
Total Manager	7.00	7.00	7.00	7.15	7.15
Communication					
Social Media Specialist	0.00	0.00	1.00	1.00	1.00
Chief Digital Officer	1.00	1.00	1.00	1.00	1.00
Digital Media and Marketing Officer	1.00	1.00	1.00	1.00	1.00
Digital Journalist	2.00	2.00	2.00	2.00	2.00
Multi-Media Analyst	1.00	1.00	1.00	1.00	1.00
Mobile Applications Analyst	1.00	1.00	1.00	1.00	1.00
Total Communication	6.00	6.00	7.00	7.00	7.00
Intergovernmental					
Governmental Relationship Assistant	1.00	1.00	1.00	1.00	1.00
Program Coordinator	0.00	0.00	0.00	1.00	1.00
Governmental Relationship Director	1.00	1.00	1.00	1.00	1.00
Total Intergovernmental	2.00	2.00	2.00	3.00	3.00
Human Resources:					
Personnel Administration					
Human Resources Director	1.00	1.00	1.00	1.00	1.00
Senior Human Resources Analyst	4.00	3.00	4.00	4.00	5.00
Human Resources Manager	2.00	2.00	2.00	2.00	2.00
Human Resources Supervisor	1.00	1.00	1.00	1.00	1.00
Human Resources Specialist	2.00	2.00	2.00	2.00	2.00
Receptionist	0.00	0.00	0.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00	2.00	2.00
Total Personnel Administration	12.00	11.00	12.00	13.00	14.00
Learning and Development					
Learning and Development Manager	1.00	1.00	1.00	1.00	1.00
Learning and Development Consultant	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Learning and Development	3.00	3.00	3.00	3.00	3.00
Risk Management					
Risk Manager	1.00	1.00	1.00	1.00	1.00
Senior Safety Specialist	0.00	1.00	1.00	0.00	0.00
Senior Claims Analyst	1.00	1.00	1.00	1.00	1.00



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
Safety Specialist	0.00	0.00	0.00	1.00	1.00
Senior Human Resources Analyst	0.00	1.00	1.00	1.00	1.00
Environmental and Safety Coordinator	1.00	0.00	0.00	0.00	0.00
Total Risk Management	3.00	4.00	4.00	4.00	4.00
Payroll					
Senior Payroll Specialist	2.00	2.00	2.00	0.00	0.00
Payroll Specialist	1.00	1.00	1.00	0.00	0.00
Total Payroll	3.00	3.00	3.00	0.00	0.00
Total Human Resources	21.00	21.00	22.00	20.00	21.00
Economic Development					
Economic Development Director	1.00	1.00	1.00	1.00	1.00
Economic Development Manager	1.00	1.00	1.00	1.00	1.00
Economic Development Administrator	4.00	4.00	4.00	4.00	4.00
Economic Development Analyst	1.00	1.00	1.00	1.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Economic Development	8.00	8.00	8.00	8.00	9.00
Information Technology:					
Information Technology Administration					
Information Technology Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Information Technology Administration	2.00	2.00	2.00	2.00	2.00
Communication Services					
IT Infrastructure Manager	1.00	1.00	1.00	1.00	1.00
Systems Engineer	3.00	3.00	3.00	3.00	3.00
Telecom Engineer	1.00	1.00	1.00	1.00	1.00
Communications Engineer	1.00	1.00	1.00	1.00	1.00
Network Administrator	1.00	1.00	1.00	1.00	1.00
Radio Technician	1.00	1.00	1.00	1.00	2.00
Audio/Visual Analyst	1.00	1.00	1.00	1.00	1.00
Total Communication Services	9.00	9.00	9.00	9.00	10.00
Application Operations and Support					
IT Applications Manager	1.00	1.00	1.00	1.00	1.00
IT Desktop Supervisor	1.00	1.00	1.00	1.00	1.00
Applications Administrator	4.00	4.00	4.00	4.00	4.00
Applications Engineer	2.00	2.00	2.00	2.00	2.00
Desktop Analyst	2.00	2.00	2.00	2.00	2.00
Applications Analyst	4.00	4.00	4.00	4.00	5.00
PC Technician	4.00	4.00	4.00	4.00	4.00
Help Desk Technician	0.00	1.00	1.00	1.00	1.00
Total Application Operations and Support	18.00	19.00	19.00	19.00	20.00
GIS Operations and Support					
GIS Supervisor	1.00	1.00	1.00	1.00	1.00
GIS Administrator	1.00	2.00	2.00	2.00	2.00
Senior GIS Technician	2.00	2.00	2.00	2.00	2.00



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
GIS Technician	2.00	2.00	2.00	2.00	2.00
Addressing Technician	1.00	1.00	1.00	1.00	1.00
Total GIS Operations and Support	7.00	8.00	8.00	8.00	8.00
Total Technology Services	36.00	38.00	38.00	38.00	40.00
Management and Budget					
Management and Budget Director	1.00	1.00	1.00	1.00	1.00
Senior Management and Budget Analyst	3.00	3.00	3.00	3.00	3.00
Senior Performance Management Analyst	1.00	1.00	1.00	1.00	1.00
Management Support Specialist	1.00	1.00	1.00	1.00	1.00
Total Management and Budget	6.00	6.00	6.00	6.00	6.00
Total Town Manager	<u>86.00</u>	<u>88.00</u>	<u>90.00</u>	<u>89.15</u>	<u>93.15</u>
Town Clerk					
Town Clerk	1.00	1.00	1.00	1.00	1.00
Deputy Town Clerk	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Receptionist	1.00	1.00	1.00	0.00	0.00
Management Support Specialist	2.00	2.00	2.00	2.00	2.00
Total Town Clerk	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>5.00</u>	<u>5.00</u>
Neighborhood Services					
Program Supervisor	0.15	0.15	0.00	0.00	0.00
Program Coordinator	1.00	1.00	1.00	0.00	0.00
Total Neighborhood Services	<u>1.15</u>	<u>1.15</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>
Legal Services:					
General Counsel					
Town Attorney	1.00	1.00	1.00	1.00	1.00
Assistant Town Attorney	1.00	1.00	2.00	2.00	2.00
Legal Advisor	1.00	1.00	1.00	1.00	1.00
Legal Secretary	1.00	1.00	1.00	1.00	1.00
Total General Counsel	4.00	4.00	5.00	5.00	5.00
Prosecutor					
Town Prosecutor	1.00	1.00	1.00	1.00	1.00
Assistant Town Prosecutor II	7.00	7.00	7.00	7.00	7.00
Legal Secretary	3.00	3.00	3.00	3.00	3.00
Administrative Supervisor	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00	2.00	3.00
Victim Advocate	2.00	2.00	2.00	2.00	3.00
Office Assistant	3.00	3.00	3.00	3.00	3.00
Total Prosecutor	19.00	19.00	19.00	19.00	21.00
Total Legal Services	<u>23.00</u>	<u>23.00</u>	<u>24.00</u>	<u>24.00</u>	<u>26.00</u>
TOTAL MANAGEMENT AND POLICY	<u>118.15</u>	<u>120.15</u>	<u>123.00</u>	<u>120.15</u>	<u>126.15</u>



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
MANAGEMENT SERVICES					
Administration					
Finance & Management Services Director	1.00	1.00	1.00	1.00	1.00
Total Management Services Administration	1.00	1.00	1.00	1.00	1.00
Accounting					
Accounting Manager	1.00	1.00	1.00	1.00	1.00
Accounting System Analyst	1.00	1.00	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00	1.00	1.00
Accountant	1.00	1.00	1.00	1.00	1.00
Accounting Technician	3.00	3.00	3.00	3.00	3.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Accounting Specialist	1.00	1.00	1.00	1.00	1.00
Senior Payroll Specialist	0.00	0.00	0.00	2.00	2.00
Payroll Specialist	0.00	0.00	0.00	1.00	1.00
Total Accounting	9.00	9.00	9.00	12.00	12.00
Purchasing					
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Purchasing Specialist	1.00	1.00	1.00	1.00	1.00
Contract Specialist	2.00	3.00	3.00	3.00	3.00
Inventory Services Specialist	0.00	1.00	1.00	1.00	1.00
Purchasing Manager	1.00	1.00	1.00	1.00	1.00
Total Purchasing	5.00	7.00	7.00	7.00	7.00
Tax Compliance					
Tax Compliance Specialist	1.00	1.00	1.00	1.00	1.00
Tax Compliance Analyst	2.00	2.00	2.00	2.00	3.00
Tax Compliance Manager	1.00	1.00	1.00	1.00	1.00
Total Tax Compliance	4.00	4.00	4.00	4.00	5.00
TOTAL MANAGEMENT SERVICES	<u>19.00</u>	<u>21.00</u>	<u>21.00</u>	<u>24.00</u>	<u>25.00</u>
COURT					
Municipal Court					
Presiding Judge	1.00	1.00	1.00	1.00	1.00
Municipal Judge	3.00	3.00	3.00	3.00	3.00
Civil Hearing Officer	1.00	1.00	1.00	1.00	1.00
Court Administrator	1.00	1.00	1.00	1.00	1.00
Administrative Supervisor	1.00	1.00	1.00	1.00	2.00
Deputy Court Administrator	1.00	1.00	1.00	1.00	1.00
Senior Court Services Clerk	5.00	5.00	5.00	5.00	5.00
Court Services Clerk	10.00	10.00	10.00	10.00	10.00
Court Enforcement Supervisor	1.00	1.00	1.00	1.00	1.00
Security Officer	4.00	4.00	4.00	4.00	4.00
Office Assistant	2.00	2.00	2.00	2.00	2.00
Court Interpreter	0.75	0.75	0.75	0.75	0.75
Pro Tem Judge	0.17	0.17	0.17	0.17	0.17
Total Municipal Court	<u>30.92</u>	<u>30.92</u>	<u>30.92</u>	<u>30.92</u>	<u>31.92</u>
TOTAL COURT	<u>30.92</u>	<u>30.92</u>	<u>30.92</u>	<u>30.92</u>	<u>31.92</u>



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
DEVELOPMENT SERVICES					
Development Services Administration					
Development Services Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Development Services Administration	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Permits and Licensing					
Customer Service Professional	4.30	4.30	4.30	4.30	4.30
Customer Service Manager	0.50	0.50	0.50	0.50	0.50
Customer Service Supervisor	0.70	0.70	0.70	0.70	0.70
Alarm Program Technician	0.00	1.00	1.00	1.00	1.00
Total Permits and Licensing	5.50	6.50	6.50	6.50	6.50
Plan Review and Inspection Services:					
Plan Review and Inspection Administration					
Plan Review and Inspection Manager	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	0.00	0.00	0.00	0.00
Total Plan Review and Inspection Admin	2.00	1.00	1.00	1.00	1.00
Plan Review and Inspection - Building					
Inspections Supervisor	0.75	0.75	0.75	0.75	0.75
Senior Inspector	1.00	1.00	1.00	1.00	1.00
Inspector II	4.00	4.00	4.00	4.00	4.00
Inspector I	3.00	3.00	3.00	3.00	4.00
Plan Review and Inspection Specialist	3.00	3.00	3.00	3.00	3.00
Plan Review Supervisor	0.80	0.80	0.80	0.80	0.80
Senior Plans Examiner	1.00	1.00	1.00	2.00	2.00
Plans Examiner	1.00	1.00	1.00	1.00	1.00
Permit Technician	2.00	2.00	2.00	3.00	3.00
Total Plan Review and Inspection - Building	16.55	16.55	16.55	18.55	19.55
Plan Review and Inspection - Fire					
Inspections Supervisor	0.25	0.25	0.25	0.25	0.25
Inspector II	1.00	1.00	1.00	1.00	1.00
Senior Plans Examiner	1.00	1.00	1.00	1.00	1.00
Plan Review Supervisor	0.20	0.20	0.20	0.20	0.20
Plans Examiner	0.00	0.00	0.00	1.00	1.00
Total Plan Review and Inspection - Fire	2.45	2.45	2.45	3.45	3.45
Plan Review and Inspection - Engineering					
Inspector II	5.00	5.00	5.00	5.00	6.00
Inspections Supervisor	0.95	0.95	0.95	0.95	0.95
Plans Examiner	1.00	1.00	1.00	1.00	1.00
Plans Review Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Plans Examiner	1.00	1.00	1.00	1.00	1.00
Total Plan Review and Inspection - Engineering	8.95	8.95	8.95	8.95	9.95
Plan Review and Inspection - Planning					
Plans Examiner	2.00	2.00	2.00	2.00	2.00
Senior Plans Examiner	1.00	1.00	1.00	1.00	1.00
Inspections Supervisor	0.05	0.05	0.05	0.05	0.05
Total Plan Review and Inspection - Planning	3.05	3.05	3.05	3.05	3.05



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
Plan Review and Inspection - Code					
Inspections Supervisor	0.80	0.80	0.80	0.80	0.80
Inspector II	1.00	1.00	1.00	1.00	1.00
Inspector I	4.00	4.00	4.00	4.00	4.00
Administrative Assistant	2.00	2.00	1.00	1.00	1.00
Total Plan Review and Inspection - Code	7.80	7.80	6.80	6.80	6.80
Engineering Development					
Development Engineer	0.00	0.00	0.00	1.00	1.00
Engineering Technician	0.00	0.00	0.00	1.00	1.00
Senior Plans Examiner	0.00	0.00	0.00	1.00	1.00
Total Engineering Development	0.00	0.00	0.00	3.00	3.00
Total Plan Review and Inspection Services	<u>40.80</u>	<u>39.80</u>	<u>38.80</u>	<u>44.80</u>	<u>46.80</u>
Planning Services					
Planning Services Manager	1.00	1.00	1.00	1.00	1.00
Principal Planner	1.00	1.00	1.00	1.00	1.00
Senior Planner	3.00	3.00	4.00	4.00	4.00
Planner II	2.00	2.00	2.00	2.00	2.00
Plan Review and Inspection Specialist	1.00	2.00	3.00	3.00	3.00
Planning Technician	2.00	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Planning Services	<u>11.00</u>	<u>12.00</u>	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>
Transportation Planning					
Transportation Planning Manager	0.00	0.00	0.00	1.00	1.00
Planner II	0.00	0.00	0.00	0.00	1.00
Total Transportation Planning	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	<u>2.00</u>
TOTAL DEVELOPMENT SERVICES	<u>59.30</u>	<u>60.30</u>	<u>61.30</u>	<u>68.30</u>	<u>71.30</u>
PUBLIC WORKS - ENGINEERING					
Engineering Administration					
Town Engineer	0.60	0.60	0.60	0.60	0.60
Senior Plans Examiner	1.00	1.00	1.00	0.00	0.00
Total Engineering Administration	1.60	1.60	1.60	0.60	0.60
Engineering Development					
Development Engineer	1.00	1.00	1.00	0.00	0.00
Engineering Technician	1.00	1.00	1.00	0.00	0.00
Senior Plans Examiner	0.00	0.00	0.00	0.00	0.00
Total Engineering Development	2.00	2.00	2.00	0.00	0.00
Engineering Traffic					
Town Traffic Engineer	1.00	1.00	1.00	1.00	1.00
Senior Traffic Engineering Specialist	1.00	1.00	1.00	1.00	1.00
Traffic Safety Assistant	1.00	1.00	1.00	1.00	1.00
Traffic Safety Specialist	0.00	0.00	0.00	0.00	1.00
Total Engineering Traffic	3.00	3.00	3.00	3.00	4.00
TOTAL PUBLIC WORKS ENGINEERING	<u>6.60</u>	<u>6.60</u>	<u>6.60</u>	<u>3.60</u>	<u>4.60</u>



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
POLICE DEPARTMENT					
Police Administration					
Police Chief	1.00	1.00	1.00	1.00	1.00
Police Lieutenant	1.00	1.00	1.00	1.00	1.00
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Legal Advisor	0.00	0.00	0.00	0.00	0.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	0.50	0.50	0.50	0.00	0.00
Total Police Administration	<u>4.50</u>	<u>4.50</u>	<u>4.50</u>	<u>4.00</u>	<u>4.00</u>
Office of Professional Standards:					
Internal Affairs					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	3.00	3.00	3.00	3.00	3.00
Non-Sworn Public Safety Technician	0.00	0.00	0.00	0.00	1.00
Total Internal Affairs	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>5.00</u>
Hiring / Inspections					
Police Policy and Compliance Coordinator	1.00	1.00	1.00	1.00	1.00
Polygraph Examiner	1.00	1.00	1.00	1.00	1.00
Police Volunteer Specialist	1.00	1.00	1.00	1.00	1.00
Non-Sworn Public Safety Technician	2.00	2.00	3.00	3.00	3.00
Office Assistant	0.00	0.00	0.00	0.50	0.50
Total Hiring/Inspections	<u>5.00</u>	<u>5.00</u>	<u>6.00</u>	<u>6.50</u>	<u>6.50</u>
Alarm Management					
Alarm Program Technician	1.00	0.00	0.00	0.00	0.00
Total Alarm Management	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Training and Program Coordination					
Police Training Specialist	1.00	1.00	1.00	1.00	1.00
Rangemaster	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Police Records Clerk	1.00	2.00	2.00	1.00	1.00
Total Training & Program Coordination	<u>4.00</u>	<u>5.00</u>	<u>5.00</u>	<u>4.00</u>	<u>4.00</u>
Crime Prevention					
Crime Prevention Technician	3.00	3.00	3.00	3.00	3.00
Total Crime Prevention	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
Total Office of Professional Standards	<u>17.00</u>	<u>17.00</u>	<u>18.00</u>	<u>17.50</u>	<u>18.50</u>
Patrol Services:					
Uniform Patrol					
Police Commander	1.00	1.00	1.00	1.00	2.00
Police Lieutenant	5.00	5.00	5.00	5.00	5.00
Police Sergeant	12.00	12.00	14.00	14.00	14.00
Police Officer	114.00	116.00	124.00	124.00	132.00
Administrative Assistant	1.50	1.50	1.50	1.50	2.00
Civilian Patrol Technician	0.00	0.00	0.00	0.00	0.00
Total Uniform Patrol	<u>133.50</u>	<u>135.50</u>	<u>145.50</u>	<u>145.50</u>	<u>155.00</u>



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
Detention / Court Support					
Detention Supervisor	2.00	2.00	2.00	2.00	2.00
Detention Transport Officer	6.00	6.00	6.00	7.00	7.00
Total Detention / Court Support	8.00	8.00	8.00	9.00	9.00
Enforcement Support					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Non-Sworn Public Safety Technician	8.00	8.00	9.00	8.00	8.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Public Safety Assistant	2.00	2.00	2.00	2.00	2.00
Total Enforcement Support	12.00	12.00	13.00	12.00	12.00
Civilian Patrol					
Civilian Patrol Technician	4.00	4.00	4.00	4.00	4.00
Crime Scene Technician	2.00	2.00	0.00	0.00	0.00
Total Civilian Patrol	6.00	6.00	4.00	4.00	4.00
Total Patrol Services	<u>159.50</u>	<u>161.50</u>	<u>170.50</u>	<u>170.50</u>	<u>180.00</u>
Support Services:					
Support Administration					
Non-Sworn Police Commander	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Support Administration	2.00	2.00	2.00	2.00	2.00
Records					
Police Records and Property Manager	1.00	1.00	1.00	1.00	1.00
Police Records Shift Supervisor	3.00	3.00	3.00	3.00	3.00
Police Records Clerk	12.00	12.00	12.00	13.00	15.00
Total Records	16.00	16.00	16.00	17.00	19.00
Communications					
Police Communications Manager	1.00	1.00	1.00	1.00	1.00
Police Communications Shift Supervisor	5.00	5.00	5.00	5.00	5.00
Police Dispatcher	18.00	18.00	18.00	18.00	18.00
911 Operators	13.50	13.50	13.50	13.50	13.50
Total Communications	37.50	37.50	37.50	37.50	37.50
Property					
Property and Evidence Supervisor	1.00	1.00	1.00	1.00	1.00
Police Property and Evidence Technician	5.00	5.00	5.00	5.00	5.00
Office Assistant	1.00	1.00	1.00	1.00	1.00
Total Property	7.00	7.00	7.00	7.00	7.00
Planning and Research					
Police Records Clerk	1.00	1.00	1.00	1.00	1.00
Police Planning and Research Coordinator	1.00	1.00	1.00	1.00	1.00
Total Planning and Research	2.00	2.00	2.00	2.00	2.00
Total Support Services	<u>64.50</u>	<u>64.50</u>	<u>64.50</u>	<u>65.50</u>	<u>67.50</u>



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
Counseling Services					
Police Counseling Manager	1.00	1.00	1.00	1.00	1.00
Youth/Family Counselor	6.00	6.00	6.00	6.00	6.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	0.50	0.50	0.50	0.50	0.50
Total Counseling Services	<u>8.50</u>	<u>8.50</u>	<u>8.50</u>	<u>8.50</u>	<u>8.50</u>
Investigations:					
General Investigations					
Police Lieutenant	2.00	2.00	2.00	2.00	2.00
Police Commander	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total General Investigations	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
Person Crimes - Child / Sex Crimes Unit					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	6.00	7.00	7.00	7.00	8.00
Non-Sworn Public Safety Technician	3.00	3.00	3.00	3.00	3.00
Total Person Crimes - Child / Sex Crimes Unit	<u>10.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>	<u>12.00</u>
Persons Crimes - Violent Crimes Unit					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	6.00	6.00	6.00	5.00	5.00
Total Persons Crimes - Violent Crimes Unit	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>6.00</u>	<u>6.00</u>
Property Crimes					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	9.00	10.00	10.00	10.00	11.00
Total Property Crimes	<u>10.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>	<u>12.00</u>
Intel and Analysis Unit					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	4.00	4.00	4.00	5.00	5.00
Crime Analyst	2.00	3.00	3.00	3.00	3.00
Crime Analyst	1.00	1.00	1.00	1.00	1.00
Audio/Visual Forensic Analyst	1.00	1.00	1.00	1.00	1.00
Total Intel and Analysis Unit	<u>9.00</u>	<u>10.00</u>	<u>10.00</u>	<u>11.00</u>	<u>11.00</u>
Crime Scene Unit					
Crime Scene Technician	0.00	0.00	2.00	2.00	2.00
Total Crime Scene Unit	<u>0.00</u>	<u>0.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Total Investigations	<u>40.00</u>	<u>43.00</u>	<u>45.00</u>	<u>45.00</u>	<u>47.00</u>
Special Enforcement:					
Crime Suppression					
Police Sergeant	1.00	2.00	2.00	2.00	2.00
Police Officer	13.00	12.00	12.00	12.00	14.00
Total Crime Suppression	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>	<u>16.00</u>



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
Traffic Unit					
Police Lieutenant	1.00	1.00	1.00	1.00	1.00
Police Sergeant	2.00	2.00	2.00	2.00	2.00
Police Officer	15.00	15.00	15.00	15.00	15.00
Total Traffic Unit	18.00	18.00	18.00	18.00	18.00
School Programs					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	11.00	9.00	9.00	9.00	9.00
Total School Programs	12.00	10.00	10.00	10.00	10.00
Total Special Enforcement	<u>44.00</u>	<u>42.00</u>	<u>42.00</u>	<u>42.00</u>	<u>44.00</u>
Tactical Operations:					
Crime Apprehension					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	5.00	5.00	5.00	5.00	5.00
Total Crime Apprehension	6.00	6.00	6.00	6.00	6.00
Special Investigations					
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Police Officer	5.00	5.00	5.00	5.00	5.00
Total Special Investigations	6.00	6.00	6.00	6.00	6.00
Total Tactical Operations	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>
TOTAL POLICE DEPARTMENT	<u>350.00</u>	<u>353.00</u>	<u>365.00</u>	<u>365.00</u>	<u>381.50</u>
FIRE AND RESCUE DEPARTMENT					
Administration:					
Administration					
Fire Chief	1.00	1.00	1.00	1.00	1.00
Assistant Fire Chief	2.00	2.00	2.00	2.00	2.00
Battalion Chief	1.00	0.00	0.00	0.00	0.00
Data Compliance Analyst	0.00	0.00	0.00	0.00	1.00
Fire Management Coordinator	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	0.00	0.00	0.00	0.00
Total Fire Administration	6.00	4.00	4.00	4.00	5.00
Operations Performance					
Battalion Chief	0.00	1.00	1.00	0.00	0.00
Fire Captain	0.00	1.00	1.00	0.00	0.00
Total Operations Performance	0.00	2.00	2.00	0.00	0.00
Total Administration	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>4.00</u>	<u>5.00</u>
Operations:					
Fire Training					
Battalion Chief	1.00	1.00	1.00	1.00	1.00
EMS Specialist	1.00	1.00	1.00	1.00	1.00



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
Fire Captain	1.00	1.00	1.00	1.00	1.00
Fire Engineer	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Fire Training	5.00	5.00	5.00	5.00	5.00
Fire Operations					
Battalion Chief	7.00	7.00	7.00	8.00	8.00
Fire Captain	47.00	46.00	46.00	47.00	50.00
Fire Engineer	39.00	39.00	39.00	39.00	42.00
Firefighter	82.00	82.00	88.00	88.00	88.00
Fire Warehouse Manager	1.00	0.00	0.00	0.00	0.00
Fire Equipment Technician	1.00	0.00	0.00	0.00	0.00
Administrative Assistant	1.00	1.00	2.00	2.00	2.00
Fire Service Aide	1.00	0.00	0.00	0.00	0.00
Total Fire Operations	179.00	175.00	182.00	184.00	190.00
Resource					
Fire Warehouse Manager	0.00	1.00	1.00	1.00	1.00
Fire Equipment Technician	0.00	1.00	1.00	1.00	1.00
Administrative Assistant	0.00	1.00	1.00	1.00	1.00
Fire Service Aide	0.00	2.00	2.00	2.00	2.00
Total Resource	0.00	5.00	5.00	5.00	5.00
Total Operations	<u>184.00</u>	<u>185.00</u>	<u>192.00</u>	<u>194.00</u>	<u>200.00</u>
Fire Prevention					
Fire Marshal	1.00	1.00	1.00	1.00	1.00
Fire Investigator	2.00	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Fire Inspector	2.00	3.00	3.00	3.00	3.00
Total Fire Prevention	6.00	7.00	7.00	7.00	7.00
Community					
Battalion Chief	1.00	1.00	1.00	1.00	1.00
Volunteer Coordinator	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Program Coordinator	1.00	1.00	1.00	1.00	1.00
Total Community	4.00	4.00	4.00	4.00	4.00
Emergency Operations Center					
Emergency Management Coordinator	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	0.00	0.00	0.00	0.00	0.00
Total Emergency Operations Center	1.00	1.00	1.00	1.00	1.00
TOTAL FIRE AND RESCUE DEPARTMENT	<u>201.00</u>	<u>203.00</u>	<u>210.00</u>	<u>210.00</u>	<u>217.00</u>
PARKS AND RECREATION					
Parks and Recreation Administration					
Parks and Recreation Director	0.85	1.00	1.00	1.00	1.00
Parks and Recreation Manager	1.59	2.00	2.00	2.00	2.00
Administrative Supervisor	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	5.55	5.55	5.55	5.55	5.55



Personnel Detail

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Program Support Analyst	1.00	1.00	1.00	1.00	1.00
Recreation Leader	0.00	0.03	0.03	0.03	0.03
Total Parks and Recreation Administration	<u>9.99</u>	<u>10.58</u>	<u>10.58</u>	<u>10.58</u>	<u>10.58</u>
Facilities Maintenance					
Facilities Maintenance Manager	1.00	1.00	1.00	1.00	1.00
Facilities Attendant	0.00	0.00	0.00	0.00	0.48
Security Systems Technician	1.00	1.00	1.00	1.00	1.00
Senior Facilities Maintenance Technician	3.00	3.00	3.00	3.00	3.00
Custodian	2.00	2.00	2.00	2.00	2.00
Facilities Maintenance Technician	4.00	5.00	5.00	5.00	5.00
Total Facilities Maintenance	<u>11.00</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>	<u>12.48</u>
Parks and Open Space:					
Parks and Open Space					
Parks Operations Supervisor	1.00	1.00	1.00	1.00	1.00
Field Supervisor	2.40	2.40	2.40	2.40	2.40
Senior Park Ranger	1.00	1.00	1.00	1.00	1.00
Senior Grounds Maintenance Technician	5.00	5.00	5.00	5.00	5.00
Parks Mechanic	1.00	1.00	1.00	1.00	1.00
Spray Technician	1.00	1.00	1.00	1.00	1.00
Facilities Maintenance Technician	2.00	3.00	3.00	3.00	3.00
Grounds Maintenance Worker	14.98	14.98	14.98	11.11	12.11
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Park Ranger	2.00	2.00	2.00	5.25	6.47
Recreation Coordinator	0.50	0.50	0.50	0.50	0.50
Total Parks and Open Space	<u>31.88</u>	<u>32.88</u>	<u>32.88</u>	<u>32.26</u>	<u>34.48</u>
Riparian Programs					
Recreation Instructor	0.00	0.38	0.38	0.38	0.38
Program Coordinator	0.00	2.00	2.00	2.00	2.00
Grounds Maintenance Worker	0.00	0.45	0.45	0.45	0.45
Total Riparian Program	<u>0.00</u>	<u>2.83</u>	<u>2.83</u>	<u>2.83</u>	<u>2.83</u>
Total Parks and Open Space	<u>31.88</u>	<u>35.71</u>	<u>35.71</u>	<u>35.09</u>	<u>37.31</u>
Aquatics:					
Mesquite Pool					
Recreation Supervisor	0.16	0.16	0.16	0.16	0.16
Aquatic Facility Technician	0.25	0.25	0.25	0.25	0.25
Recreation Coordinator	0.05	0.05	0.05	0.05	0.05
Pool Manager	0.33	0.33	0.33	0.33	0.33
Assistant Pool Manager	0.44	0.44	0.44	0.44	0.44
Head Coach	0.39	0.39	0.39	0.39	0.39
Assistant Coach	0.70	0.69	0.69	0.69	0.69
Lifeguard/Instructor	0.89	0.86	0.86	0.86	0.86
Lifeguard	1.92	1.88	1.88	1.88	1.88
Senior Recreation Aide	0.00	0.00	0.00	0.00	0.00
Total Mesquite Pool	<u>5.13</u>	<u>5.05</u>	<u>5.05</u>	<u>5.05</u>	<u>5.05</u>
Greenfield Pool					
Recreation Supervisor	0.16	0.16	0.16	0.16	0.16
Aquatic Facility Technician	0.25	0.25	0.25	0.25	0.25



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
Recreation Coordinator	0.05	0.05	0.05	0.05	0.05
Pool Manager	0.33	0.33	0.33	0.33	0.33
Assistant Pool Manager	0.44	0.44	0.44	0.44	0.44
Head Coach	0.38	0.38	0.38	0.38	0.38
Assistant Coach	1.20	1.19	1.19	1.19	1.19
Lifeguard/Instructor	1.44	1.42	1.42	1.42	1.42
Lifeguard	0.00	0.00	0.00	0.00	0.00
Total Greenfield Pool	4.25	4.22	4.22	4.22	4.22
Perry Pool					
Recreation Supervisor	0.16	0.16	0.16	0.16	0.16
Aquatic Facility Technician	0.25	0.25	0.25	0.25	0.25
Recreation Coordinator	0.05	0.05	0.05	0.05	0.05
Pool Manager	0.29	0.29	0.29	0.29	0.29
Assistant Pool Manager	0.20	0.20	0.20	0.20	0.20
Head Coach	0.67	0.66	0.66	0.66	0.66
Assistant Coach	1.51	1.49	1.49	1.49	1.49
Lifeguard/Instructor	1.06	1.04	1.04	1.04	1.04
Lifeguard	0.00	0.00	0.00	0.00	0.00
Total Perry Pool	4.19	4.14	4.14	4.14	4.14
Williams Field Pool					
Recreation Supervisor	0.16	0.16	0.16	0.16	0.16
Aquatic Facility Technician	0.25	0.25	0.25	0.25	0.25
Recreation Coordinator	0.05	0.05	0.05	0.05	0.05
Pool Manager	0.29	0.29	0.29	0.29	0.29
Assistant Pool Manager	0.44	0.44	0.44	0.44	0.44
Head Coach	0.29	0.29	0.29	0.29	0.29
Assistant Coach	0.72	0.71	0.71	0.71	0.71
Lifeguard/Instructor	2.21	2.18	2.18	2.18	2.18
Lifeguard	0.00	0.00	0.00	0.00	0.00
Total Williams Field Pool	4.41	4.37	4.37	4.37	4.37
Total Aquatics	<u>17.98</u>	<u>17.78</u>	<u>17.78</u>	<u>17.78</u>	<u>17.78</u>
Recreation Centers:					
Community Center					
Recreation Supervisor	0.25	0.25	0.25	0.25	0.25
Custodial Supervisor	0.20	0.20	0.20	0.20	0.20
Custodian	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator	0.70	0.70	0.70	0.70	0.70
Recreation Leader	1.62	1.65	1.83	1.83	1.83
Senior Recreation Leader	0.50	0.51	0.51	0.51	0.51
Recreation Instructor	1.39	1.39	1.52	1.52	1.52
Recreation Instructor Fitness	0.13	0.13	0.13	0.13	0.13
Total Community Center	5.79	5.83	6.14	6.14	6.14
McQueen Activity Center					
Recreation Supervisor	0.25	0.25	0.25	0.25	0.25
Custodian	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator	1.00	1.00	1.00	1.00	1.00
Custodial Supervisor	0.20	0.20	0.20	0.20	0.20



Personnel Detail

	Actual FY 2015	Actual FY 2016	Budget FY 2017	Projected FY 2017	Budget FY 2018
Recreation Leader	3.04	3.09	3.09	3.09	3.09
Recreation Instructor	2.64	2.64	2.64	2.64	2.64
Recreation Instructor Fitness	0.24	0.24	0.24	0.24	0.24
Senior Recreation Leader	0.50	0.51	0.51	0.51	0.51
Total McQueen Activity Center	8.87	8.93	8.93	8.93	8.93
Freestone Recreation Center					
Recreation Supervisor	0.25	0.25	0.25	0.25	0.25
Recreation Coordinator	2.00	2.00	2.00	2.00	2.00
Custodial Supervisor	0.40	0.40	0.40	0.40	0.40
Custodian	2.00	2.75	2.75	2.75	2.75
Senior Recreation Leader	1.74	1.77	1.77	1.77	1.77
Recreation Leader	10.79	10.91	10.91	10.91	10.91
Recreation Instructor	1.66	1.66	1.66	1.66	1.66
Recreation Instructor Fitness	1.25	1.25	1.25	1.25	1.25
Total Freestone Recreation Center	20.09	20.99	20.99	20.99	20.99
Southeast Regional Library					
Recreation Supervisor	0.25	0.25	0.25	0.25	0.25
Custodial Supervisor	0.20	0.20	0.20	0.20	0.20
Custodian	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator	1.00	1.00	1.00	1.00	1.00
Senior Recreation Leader	0.35	0.50	0.50	0.50	0.50
Recreation Instructor	0.42	0.42	0.42	0.42	0.42
Recreation Leader	0.57	0.69	0.69	0.69	0.69
Total Southeast Regional Library	<u>3.79</u>	<u>4.06</u>	<u>4.06</u>	<u>4.06</u>	<u>4.06</u>
Total Recreation Centers	<u>38.54</u>	<u>39.81</u>	<u>40.12</u>	<u>40.12</u>	<u>40.12</u>
Youth Sports					
Recreation Coordinator	0.30	0.30	0.30	0.30	0.30
Recreation Supervisor	0.16	0.16	0.16	0.16	0.16
Senior Recreation Leader	0.40	0.40	0.40	0.40	0.40
Total Youth Sports	0.86	0.86	0.86	0.86	0.86
Adult Sports					
Recreation Coordinator	0.50	0.50	0.50	0.50	0.50
Recreation Supervisor	0.20	0.20	0.20	0.20	0.20
Senior Recreation Leader	1.01	1.01	1.01	1.01	1.01
Total Adult Sports	1.71	1.71	1.71	1.71	1.71
Special Events					
Recreation Coordinator	1.50	1.50	1.50	1.50	1.50
Program Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Recreation Leader	0.75	0.75	0.75	0.75	0.75
Recreation Leader	0.32	0.32	0.32	0.32	0.32
Total Special Events	3.57	3.57	3.57	3.57	3.57
Adaptive Recreation Program					
Recreation Coordinator	0.30	0.30	0.30	0.30	0.30
Recreation Leader	0.00	0.00	0.05	0.05	0.05



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
Senior Recreation Leader	0.00	0.00	0.06	0.06	0.06
Recreation Instructors	0.38	0.38	0.40	0.40	0.40
Total Adaptive Recreation Program	0.68	0.68	0.81	0.81	0.81
Total Recreation Programs	<u>6.82</u>	<u>6.82</u>	<u>6.95</u>	<u>6.95</u>	<u>6.95</u>
TOTAL PARKS AND RECREATION	<u>116.21</u>	<u>122.70</u>	<u>123.14</u>	<u>122.52</u>	<u>125.22</u>
TOTAL GENERAL FUND	<u>901.18</u>	<u>917.67</u>	<u>940.96</u>	<u>944.49</u>	<u>982.69</u>
ENTERPRISE OPERATIONS					
Water					
Water Administration					
Water Manager	1.00	1.00	1.00	1.00	1.00
Engineer (Applications)	0.00	0.50	0.50	0.50	0.50
Total Water Administration	<u>1.00</u>	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>
Water Conservation					
Water Conservation Supervisor	1.00	1.00	1.00	1.00	1.00
Water Conservation Specialist	2.00	2.00	2.00	2.00	2.00
Mgmt Support Spec - Water Conservation	0.00	1.00	1.00	1.00	1.00
Total Water Conservation	<u>3.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
Water Production:					
North Water Plant Production					
Water Production Supervisor	1.00	1.00	1.00	1.00	1.00
Utility Supervisor	1.33	1.33	1.33	1.33	1.00
Instrumentation and Controls Specialist	2.00	1.00	0.00	0.00	0.00
Water Treatment Plant Mechanic	2.00	2.00	2.00	2.00	2.00
Water Treatment Plant Operator	10.00	10.00	10.00	10.00	5.00
Lead Water Treatment Operator	0.00	1.00	1.00	1.00	1.00
SCADA Programmer	0.00	1.00	1.00	1.00	0.00
Lead Maintenance Mechanic	0.00	0.00	0.00	0.00	1.00
Senior Utility Worker	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total North Water Plant Production	<u>18.33</u>	<u>19.33</u>	<u>18.33</u>	<u>18.33</u>	<u>13.00</u>
SCADA					
Utility Supervisor	0.00	0.00	0.00	0.00	1.00
Water Treatment Plant Operator	0.00	0.00	0.00	0.00	5.00
SCADA Programmer	0.00	0.00	0.00	0.00	1.00
Total SCADA	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>7.00</u>
San Tan Vista Water Plant Production					
Lead Operator	0.00	0.00	0.00	0.00	1.00
Utility Supervisor	1.33	1.33	1.33	1.33	1.00
Instrumentation and Controls Specialist	1.00	1.00	2.00	2.00	2.00
Water Treatment Plant Mechanic	1.00	1.00	2.00	2.00	2.00



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
Water Treatment Plant Operator	6.00	6.00	9.00	9.00	9.00
Chemist	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total San Tan Vista Water Plant Production	<u>11.33</u>	<u>11.33</u>	<u>16.33</u>	<u>16.33</u>	<u>17.00</u>
Water Well Production					
Well Technician	4.00	5.00	5.00	5.00	5.00
Instrumentation and Controls Specialist	1.00	1.00	2.00	2.00	2.00
Utility Supervisor	1.34	1.34	1.34	1.34	1.00
Lead Instrumentation and Wells Specialist	1.00	1.00	1.00	1.00	1.00
Electrician	1.00	1.00	1.00	1.00	1.00
Total Water Well Production	<u>8.34</u>	<u>9.34</u>	<u>10.34</u>	<u>10.34</u>	<u>10.00</u>
Backflow Prevention					
Inspections Supervisor	0.20	0.20	0.20	0.20	0.20
Inspector II	2.00	2.00	2.00	2.00	2.00
Total Backflow Prevention	<u>2.20</u>	<u>2.20</u>	<u>2.20</u>	<u>2.20</u>	<u>2.20</u>
Total Water Production	<u>40.20</u>	<u>42.20</u>	<u>47.20</u>	<u>47.20</u>	<u>49.20</u>
Water Quality Assurance					
Water Quality Technician	3.00	3.00	3.00	2.00	2.00
Water Quality Supervisor	1.00	1.00	1.00	1.00	1.00
Chemist	2.00	2.00	2.00	2.00	2.00
Total Water Quality Assurance	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>5.00</u>	<u>5.00</u>
Water Distribution					
Utility Supervisor	1.00	1.00	1.00	1.00	1.00
Water Distribution Superintendent	1.00	1.00	1.00	1.00	1.00
Senior Utility Technician	4.00	4.00	4.00	4.00	4.00
Water Distribution Specialist	0.00	1.00	1.00	1.00	1.00
Sr. Utility Worker	0.00	1.00	1.00	1.00	1.00
Utility Worker	7.00	9.00	9.00	9.00	9.00
Total Water Distribution	<u>13.00</u>	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>
Water Metering					
Utility Billing Technician	2.00	2.00	2.00	2.00	2.00
Water Meter Supervisor	2.00	2.00	2.00	2.00	2.00
Senior Utility Technician	4.00	4.00	4.00	4.00	4.00
Instrumentation Technician	1.00	1.00	1.00	1.00	1.00
M&O Worker	18.00	18.00	18.00	18.00	18.00
Administrative Assistant	0.00	1.00	1.00	1.00	1.00
Total Water Metering	<u>27.00</u>	<u>28.00</u>	<u>28.00</u>	<u>28.00</u>	<u>28.00</u>
Utility Customer Service					
Customer Service Manager	0.50	0.50	0.50	0.50	0.50
Accountant	1.00	1.00	1.00	1.00	1.00
Customer Service Professional	10.45	10.45	10.45	10.45	10.45
Utility Billing Technician	2.00	2.00	2.00	2.00	2.00
Customer Service Supervisor	1.30	1.30	1.30	1.30	1.30
Total Utility Customer Service	<u>15.25</u>	<u>15.25</u>	<u>15.25</u>	<u>15.25</u>	<u>15.25</u>



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
Public Works Administration					
Public Works Director	1.00	1.00	1.00	1.00	1.00
Assistant Public Works Director	0.00	0.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Inventory Services Specialist	1.00	0.00	0.00	0.00	0.00
Customer Service Professional	1.00	1.00	1.00	1.00	1.00
Total Public Works Administration	<u>4.00</u>	<u>3.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
Utility Locates					
Utility Locator	5.00	5.00	5.00	5.00	5.00
Utility Supervisor	1.00	1.00	1.00	1.00	1.00
Total Utility Locates	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
Water Resources					
Water Resources Manager	1.00	1.00	1.00	1.00	1.00
Total Water Resources	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total Water	<u>116.45</u>	<u>123.95</u>	<u>129.95</u>	<u>128.95</u>	<u>130.95</u>
Wastewater					
Wastewater Administration					
Wastewater Manager	1.00	1.00	1.00	1.00	1.00
Engineer (Applications)	0.00	0.50	0.50	0.50	0.50
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Wastewater Administration	<u>2.00</u>	<u>2.50</u>	<u>2.50</u>	<u>2.50</u>	<u>2.50</u>
Wastewater Collection					
Utility Supervisor	2.00	2.00	2.00	2.00	0.00
Senior Utility Technician	6.00	6.00	6.00	6.00	0.00
Instrumentation and Controls Specialist	0.60	0.60	0.60	0.60	0.00
Lift Station Technician	4.00	4.00	4.00	4.00	0.00
Odor Control Specialist	1.00	1.00	1.00	1.00	0.00
Electrician	1.00	1.00	1.00	1.00	0.00
Utility Worker	7.00	7.00	7.00	7.00	0.00
Total Wastewater Collection	<u>21.60</u>	<u>21.60</u>	<u>21.60</u>	<u>21.60</u>	<u>0.00</u>
Gravity Systems					
Utility Supervisor	0.00	0.00	0.00	0.00	1.00
Senior Utility Technician	0.00	0.00	0.00	0.00	6.00
SCADA Programmer	0.00	0.00	0.00	0.00	0.60
Utility Worker	0.00	0.00	0.00	0.00	7.00
Total Gravity Systems	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>14.60</u>
Lift Station Systems					
Utility Supervisor	0.00	0.00	0.00	0.00	1.00
Instrumentation and Controls Specialist	0.00	0.00	0.00	0.00	0.60
Lift Station Technician	0.00	0.00	0.00	0.00	4.00
Odor Control Specialist	0.00	0.00	0.00	0.00	1.00
Electrician	0.00	0.00	0.00	0.00	1.00
Total Lift Station Systems	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>7.60</u>



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
Wastewater Reclaimed:					
Effluent Re-use					
Utility Worker	2.00	2.00	2.00	2.00	2.00
Senior Utility Technician	2.00	2.00	2.00	2.00	2.00
Instrumentation and Controls Specialist	0.40	0.40	0.40	0.40	0.40
Well Technician	2.00	2.00	2.00	2.00	2.00
Utility Supervisor	1.00	1.00	1.00	1.00	1.00
Total Effluent Re-use	7.40	7.40	7.40	7.40	7.40
Effluent Recharge					
Utility Worker	1.00	1.00	1.00	1.00	1.00
Senior Utility Technician	1.00	1.00	1.00	1.00	1.00
Reclaimed Water Quality Technician	2.00	2.00	2.00	2.00	2.00
SCADA Programmer	0.00	0.00	0.00	0.00	0.40
Utility Supervisor	1.00	1.00	1.00	1.00	1.00
Total Effluent Recharge	5.00	5.00	5.00	5.00	5.40
Total Wastewater Reclaimed	<u>12.40</u>	<u>12.40</u>	<u>12.40</u>	<u>12.40</u>	<u>12.80</u>
Wastewater Quality					
Pretreatment Program Coordinator	1.00	1.00	1.00	1.00	1.00
Industrial Pretreatment Inspector	1.00	1.00	1.00	1.00	1.00
Wastewater Quality Inspector	4.00	4.00	4.00	4.00	4.00
Total Wastewater Quality	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
Riparian Programs					
Parks and Recreation Director	0.15	0.00	0.00	0.00	0.00
Parks and Recreation Manager	0.41	0.00	0.00	0.00	0.00
Recreation Instructor	0.23	0.00	0.00	0.00	0.00
Program Coordinator	2.00	0.00	0.00	0.00	0.00
Grounds Maintenance Worker	0.45	0.00	0.00	0.00	0.00
Total Riparian Program	3.24	0.00	0.00	0.00	0.00
Total Wastewater	<u>45.24</u>	<u>42.50</u>	<u>42.50</u>	<u>42.50</u>	<u>43.50</u>
Environmental Services - Residential					
Residential Administration					
Environmental Services Manager	0.86	0.86	0.86	0.86	0.86
Environmental Services Collections Administrator	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Environmental Services Technician	1.00	1.00	1.00	1.00	1.00
Environmental Services Service Technician	0.88	0.88	0.88	0.88	0.80
Customer Service Professional	0.78	0.78	0.78	0.78	0.90
Total Residential Administration	5.52	5.52	5.52	5.52	5.56
Residential Collections					
Environmental Services Supervisor	1.00	2.00	2.00	2.00	1.67
Administrative Assistant	0.50	0.50	0.50	0.50	0.00
Heavy Equipment Operator	26.00	26.00	26.00	26.00	24.12
Environmental Services Worker	2.50	2.50	2.50	2.50	2.50
Total Residential Collections	31.00	31.00	31.00	31.00	28.29



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
Uncontained Collections					
Environmental Services Supervisor	1.00	1.00	1.00	1.00	1.00
Environmental Services Crew Leader	1.00	0.00	0.00	0.00	0.00
Environmental Services Inspector	2.00	2.00	2.00	2.00	2.00
Heavy Equipment Operator	17.00	17.00	21.00	21.00	21.00
Total Uncontained Collections	21.00	20.00	24.00	24.00	24.00
Recycling					
Environmental Services Supervisor	0.70	0.70	0.70	0.70	0.33
Environmental Services Crew Leader	1.00	0.00	0.00	0.00	0.00
Heavy Equipment Operator	8.00	8.00	8.00	8.00	11.88
Total Recycling	9.70	8.70	8.70	8.70	12.21
Environmental Programs					
Environmental Services Supervisor	1.00	1.00	1.00	1.00	1.00
HHW Technician	3.00	3.00	3.00	3.00	3.00
Administrative Assistant	0.50	0.50	0.50	0.50	0.00
Total Environmental Programs	4.50	4.50	4.50	4.50	4.00
Outreach Programs					
Sustainability Coordinator	1.00	1.00	1.00	1.00	1.00
Environmental Services Crew Leader	0.00	0.00	0.00	0.00	0.00
Environmental Outreach Specialist	4.00	3.00	3.00	3.00	3.00
Total Outreach Programs	5.00	4.00	4.00	4.00	4.00
Street Cleaning					
Streets Supervisor	0.00	0.33	0.33	0.33	0.33
Heavy Equipment Operator	0.00	7.00	7.00	6.00	6.00
Total Street Cleaning	0.00	7.33	7.33	6.33	6.33
Storm Water Infrastructure					
M&O Worker - Storm Water	0.00	2.00	2.00	0.00	0.00
M&O Technician - Storm Water	0.00	0.00	0.00	2.00	2.00
Storm Water Administrator	0.00	1.00	1.00	1.00	1.00
Administrative Assistant	0.00	0.00	0.00	0.00	0.50
Total Storm Water Infrastructure	0.00	3.00	3.00	3.00	3.50
Total Environmental Services - Residential	<u>76.72</u>	<u>84.05</u>	<u>88.05</u>	<u>87.05</u>	<u>87.89</u>
Environmental Services - Commercial					
Commercial Administration					
Environmental Services Manager	0.14	0.14	0.14	0.14	0.14
Administrative Assistant	0.00	0.00	0.00	0.00	0.50
Environmental Services Service Technician	0.12	0.12	0.12	0.12	0.00
Customer Service Professional	0.22	0.22	0.22	0.22	0.10
Environmental Services Service Technician	0.00	0.00	0.00	0.00	0.20
Total Commercial Administration	0.48	0.48	0.48	0.48	0.94
Commercial Collections					
Environmental Services Supervisor	0.30	0.30	0.30	0.30	1.00
Heavy Equipment Operator	5.50	5.50	5.50	5.50	5.50
Total Commercial Collections	5.80	5.80	5.80	5.80	6.50



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
Commercial Roll Offs					
Heavy Equipment Operator	1.00	2.00	2.00	2.00	2.00
Total Commercial Roll Offs	1.00	2.00	2.00	2.00	2.00
Total Environmental Services - Commercial	<u>7.28</u>	<u>8.28</u>	<u>8.28</u>	<u>8.28</u>	<u>9.44</u>
TOTAL ENTERPRISE OPERATIONS	<u>245.69</u>	<u>258.78</u>	<u>268.78</u>	<u>266.78</u>	<u>271.78</u>
STREETS					
Streets Administration					
Streets Manager	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Streets Superintendent	0.00	1.00	1.00	1.00	1.00
Total Streets Administration	<u>2.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
Streets Maintenance:					
Asphalt Patching					
Streets Supervisor	0.33	0.33	0.33	0.33	0.33
Senior Streets Maintenance Technician	1.00	1.00	1.00	1.00	1.00
Streets Maintenance Worker	2.00	2.00	2.00	2.00	3.00
Total Asphalt Patching	3.33	3.33	3.33	3.33	4.33
Street Cleaning					
Streets Supervisor	0.33	0.00	0.00	0.00	0.00
Heavy Equipment Operator	7.00	0.00	0.00	0.00	0.00
Total Street Cleaning	7.33	0.00	0.00	0.00	0.00
Preventive Maintenance					
Streets Supervisor	0.34	0.34	0.34	0.34	0.34
Pavement Maintenance Specialist	1.00	1.00	1.00	1.00	1.00
Preventive Maintenance Technician	2.00	2.00	2.00	2.00	2.00
Total Preventive Maintenance	3.34	3.34	3.34	3.34	3.34
Crack Sealing					
Streets Supervisor	0.34	0.34	0.34	0.34	0.34
Senior Streets Maintenance Technician	2.00	2.00	2.00	2.00	2.00
Streets Maintenance Worker	6.00	6.00	6.00	6.00	6.00
Total Crack Sealing	8.34	8.34	8.34	8.34	8.34
Fog Sealing					
Streets Supervisor	0.33	0.33	0.33	0.33	0.33
Senior Streets Maintenance Technician	1.00	1.00	1.00	1.00	1.00
Heavy Equipment Operator	1.00	1.00	1.00	1.00	1.00
Streets Maintenance Worker	3.00	3.00	3.00	3.00	3.00
Total Fog Sealing	5.33	5.33	5.33	5.33	5.33
Total Streets Maintenance	<u>27.67</u>	<u>20.34</u>	<u>20.34</u>	<u>20.34</u>	<u>21.34</u>
Street Traffic Control:					
Street Marking					
Streets Supervisor	0.33	0.33	0.33	0.33	0.33
Total Street Marking	0.33	0.33	0.33	0.33	0.33



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
Street Signs					
Streets Supervisor	0.33	0.33	0.33	0.33	0.33
Sign Technician	1.00	1.00	1.00	1.00	1.00
Streets Maintenance Worker	3.00	3.00	3.00	3.00	3.00
Total Street Signs	4.33	4.33	4.33	4.33	4.33
Street Lighting					
Streets Supervisor	0.50	0.50	0.50	0.50	0.50
Street Light Technician	4.00	4.00	4.00	4.00	4.00
Total Street Lighting	4.50	4.50	4.50	4.50	4.50
Traffic Signal Maintenance					
Streets Supervisor	0.50	0.50	0.50	0.50	0.50
Traffic Signal Specialist	6.00	6.00	6.00	6.00	7.00
Total Traffic Signal Maintenance	6.50	6.50	6.50	6.50	7.50
Traffic Operations Center					
Traffic Operations Supervisor	1.00	1.00	1.00	1.00	1.00
Assistant Town Traffic Engineer	1.00	1.00	1.00	1.00	1.00
Intelligent Transportation Systems Technician	1.00	1.00	1.00	1.00	1.00
Intelligent Transportation Systems Specialist	1.00	1.00	1.00	1.00	2.00
Total Traffic Operations Center	4.00	4.00	4.00	4.00	5.00
Total Street Traffic Control	<u>19.66</u>	<u>19.66</u>	<u>19.66</u>	<u>19.66</u>	<u>21.66</u>
Total Right of Way Maintenance	<u>5.33</u>	<u>5.33</u>	<u>5.33</u>	<u>5.33</u>	<u>5.33</u>
Hazard Response					
Streets Supervisor	0.34	0.34	0.34	0.34	0.34
Senior Streets Maintenance Technician	2.00	2.00	2.00	2.00	2.00
Total Hazard Response	<u>2.34</u>	<u>2.34</u>	<u>2.34</u>	<u>2.34</u>	<u>2.34</u>
TOTAL STREETS	<u>57.00</u>	<u>50.67</u>	<u>50.67</u>	<u>50.67</u>	<u>53.67</u>
Fleet Maintenance:					
Shop Operations					
Administrative Assistant	0.75	0.75	0.75	0.75	0.75
Fleet Supervisor	2.00	2.00	2.00	2.00	2.00
Fleet Specialist	2.00	2.00	2.00	2.00	2.00
Welder Technician	1.00	1.00	1.00	1.00	1.00
Fleet Technician	13.00	13.00	13.00	13.00	13.00
Service Aide	1.00	1.00	1.00	1.00	1.00
Total Shop Operations	19.75	19.75	19.75	19.75	19.75
Parts Acquisition					
Fleet Business Manager	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.75	1.75	1.75	1.75	1.75
Parts Technician	3.00	3.00	3.00	3.00	3.00
Total Parts Acquisition	5.75	5.75	5.75	5.75	5.75



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
Fuel					
Administrative Assistant	0.25	0.25	0.25	0.25	0.25
Total Fuel	0.25	0.25	0.25	0.25	0.25
Commercial Operations					
Administrative Assistant	0.25	0.25	0.25	0.25	0.25
Total Commercial Operations	0.25	0.25	0.25	0.25	0.25
TOTAL INTERNAL SERVICE	<u>26.00</u>	<u>26.00</u>	<u>26.00</u>	<u>26.00</u>	<u>26.00</u>
SPECIAL REVENUE					
CDBG/HOME Administration					
Program Supervisor	0.85	0.85	1.00	0.85	0.85
Program Coordinator	1.00	1.00	1.00	1.00	1.00
Parks and Recreation Manager	0.00	0.00	0.00	0.00	0.00
Parks and Recreation Director	0.00	0.00	0.00	0.00	0.00
Total CDBG Administration	1.85	1.85	2.00	1.85	1.85
Police Impound Fund					
Non-Sworn Public Safety Technician	2.00	2.00	2.00	2.00	2.00
Tow Program Supervisor	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Police Impound Fund	4.00	4.00	4.00	4.00	4.00
Parkway Maintenance Improvement District					
Senior Grounds Maintenance Technician	1.00	1.00	1.00	1.00	1.00
Management Analyst	0.00	0.00	0.50	0.50	0.50
Grounds Maintenance Worker	1.00	1.00	1.00	1.00	1.00
M&O Supervisor	0.60	0.60	0.60	0.60	0.60
Total PKID	2.60	2.60	3.10	3.10	3.10
Court Enhancement Fund					
Court Services Clerk	1.00	1.00	1.00	1.00	1.00
Total Court Enhancement Fund	1.00	1.00	1.00	1.00	1.00
Judicial Collection Enhancement					
Systems Analyst	1.00	1.00	1.00	1.00	1.00
Total Judicial Collection Enhancement	1.00	1.00	1.00	1.00	1.00
Transportation Assistance					
Transportation Coordinator	1.00	1.00	1.00	0.00	0.00
Total Transportation Assistance	1.00	1.00	1.00	0.00	0.00
TOTAL SPECIAL REVENUE	<u>11.45</u>	<u>11.45</u>	<u>12.10</u>	<u>10.95</u>	<u>10.95</u>
Capital Project Administration					
Town Engineer	0.40	0.40	0.40	0.40	0.40
Assistant Town Engineer	1.00	1.00	1.00	1.00	1.00
Project Manager	2.00	3.00	3.00	0.00	0.00
Senior Project Manager	2.00	2.00	2.00	7.00	7.00
Project Analyst	0.00	0.00	0.00	1.00	1.00



Personnel Detail

	<u>Actual FY 2015</u>	<u>Actual FY 2016</u>	<u>Budget FY 2017</u>	<u>Projected FY 2017</u>	<u>Budget FY 2018</u>
Project Coordinator Supervisor	0.00	0.00	0.00	2.00	2.00
Project Coordinator	1.00	0.00	0.00	0.00	0.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Total Capital Project Administration	7.40	7.40	7.40	12.40	12.40
GRAND TOTAL POSITIONS	<u>1,248.72</u>	<u>1,271.97</u>	<u>1,305.91</u>	<u>1,311.29</u>	<u>1,357.49</u>
Limited Term Agreements:					
GENERAL FUND					
Town Manager					
Economic Development Analyst	0.00	0.50	0.50	0.50	0.00
Town Clerk					
Early Elections Voting Clerks	0.00	0.00	0.49	0.49	0.00
Finance					
Assistant Finance Director	0.00	0.00	1.00	1.00	1.00
Tax Intern	0.00	1.00	1.00	1.00	1.00
Development Services					
Engineering Tech	0.00	1.00	1.00	0.00	0.00
Inspector II	1.00	1.00	1.00	1.00	0.00
Inspector I	1.00	1.00	1.00	1.00	0.00
Police					
Non-Sworn Public Safety Technician	0.00	0.00	0.50	0.50	0.00
Prosecutor					
Administrative Assistant	0.00	0.00	0.00	0.00	1.00
TOTAL GENERAL FUND	<u>2.00</u>	<u>4.50</u>	<u>6.49</u>	<u>5.49</u>	<u>3.00</u>
CIP FUND					
CIP - Engineering					
Project Coordinator Supervisor	0.00	0.00	0.00	1.00	1.00
Sr. Project Manager	0.00	3.00	5.00	0.00	0.00
TOTAL CIP FUND	<u>0.00</u>	<u>3.00</u>	<u>5.00</u>	<u>1.00</u>	<u>1.00</u>
TOTAL LTA	2.00	7.50	11.49	6.49	4.00
TOTAL FTE AND LTA	<u>1,250.72</u>	<u>1,279.47</u>	<u>1,317.40</u>	<u>1,317.78</u>	<u>1,361.49</u>



Capital Outlay

Department	Description	Amount
GENERAL FUND		
Plan Review & Inspection - Building	SUV with Upfit	\$ 28,000
Plan Review & Inspection - Eng.	1/2 Ton Truck with Upfit	28,000
Parks and Open Space	3/4 Ton Truck with Upfit	34,000
Parks and Open Space	Toro Sandpro Groomer	14,000
Parks and Open Space	Gator Utility Vehicle with Upfit	38,000
Parks and Open Space	1/2 Ton Truck with Upfit	34,000
Parks and Open Space	Marquee Sign	40,000
Facilities Maintenance	University Building Improvements	399,400
Police Patrol	Interceptor Utility Vehicle with Upfit	49,680
Police Patrol	Interceptor Utility Vehicle with Upfit	49,675
Police Patrol	Interceptor Utility Vehicle with Upfit	49,675
Police Patrol	Interceptor Utility Vehicle with Upfit	49,675
Police Patrol	Interceptor Utility Vehicle with Upfit	49,675
Police Crime Suppression	Interceptor Utility Vehicle with Upfit	49,675
Police Crime Suppression	Interceptor Utility Vehicle with Upfit	49,675
Police Person Crimes - CSCU	Police SUV with Upfit	33,500
Police Investigations - Property	Police SUV with Upfit	33,500
Capital Projects	Various - New and Carry Forward	29,372,120
Total General Fund Capital		\$ 30,402,250
GENERAL REPLACEMENT FUND		
450 Engineering - Traffic	1/2 Ton Truck with Upfit	\$ 28,000
454 Facilities Maintenance	3/4 Ton Truck with Upfit	39,000
488 Parks & Open Space	Commercial Riding Mower	67,000
523/653 Resource - Fire	Fire Ladder	1,200,000
602 Inspection & Compliance - Building	1/2 Ton Truck with Upfit	28,000
643 Fire Training	Sedan with Upfit	24,000
652 Resource - Fire	Fire Special Equipment	600,000
690 Inspection & Compliance - Eng.	1/2 Ton Truck with Upfit	28,000
694 Parks & Open Space	1/2 Ton Truck with Upfit	28,000
762 Fire Operations	SUV with Upfit	53,000
776 Fire Prevention	SUV with Upfit	55,000
777 Fire Public Education	SUV with Upfit	53,000
809 Inspection & Compliance - Building	Hybrid Sedan with Upfit	23,000
1122 Police Patrol	Sedan with Upfit	23,000
1193 Police Administration	SUV with Upfit	56,000
1279 Police Person Crimes - VCU	Compact Pickup	33,000
1284 Inv - Property Crimes	SUV with Upfit	30,000
1291 Traffic Unit	Interceptor Utility Vehicle with Upfit	49,680
1295 Police Person Crimes - VCU	Sedan with Upfit	30,000
1296 Police Person Crimes - VCU	SUV with Upfit	30,000
1299 Police SWAT	Interceptor Utility Vehicle with Upfit	49,680
1302 Intel & Analysis Unit	SUV with Upfit	54,000

Capital Outlay

Department		Description	Amount
1303	Police Crime Apprehension Team	1/2 Ton Truck with Upfit	38,000
1323	Police Crime Suppression Team	Interceptor Utility Vehicle with Upfit	57,000
1856	Police Patrol	Interceptor Utility Vehicle with Upfit	49,680
1896	Police Patrol	Police SUV with Upfit	54,000
1915	Police Traffic Unit	Interceptor Utility Vehicle with Upfit	49,680
1920	Police Investigations - Property	Sedan with Upfit	33,000
1921	Police Investigations - Person Crimes	Passenger Van with Upfit	33,000
1936	Parks & Open Space	1/2 Ton Truck with Upfit	28,000
1949	Police Patrol	Interceptor Utility Vehicle with Upfit	49,680
1962	Parks & Open Space	1/2 Ton Truck with Upfit	28,000
1982	Police Patrol	Interceptor Utility Vehicle with Upfit	49,680
1983	Police Crime Suppression Team	Interceptor Utility Vehicle with Upfit	57,000
2016	Police Patrol	Interceptor Utility Vehicle with Upfit	49,680
2017	Police Patrol	Interceptor Utility Vehicle with Upfit	49,680
2018	Police Patrol	Interceptor Utility Vehicle with Upfit	49,680
2036	Police Patrol	Interceptor Utility Vehicle with Upfit	49,680
2046	Police Patrol	Interceptor Utility Vehicle with Upfit	49,680
2148	Fire Training	Forklift	25,000
	Non-Departmental	Capital Allowance	3,000,000
Total General Replacement Fund			\$ 6,381,480
STREET FUND			
	Traffic Signal Maintenance	3/4 Ton Truck with Upfit	\$ 38,000
	Preventative Maintenance	Maintenance	5,483,200
	Capital Projects	Various - New and Carry Forward	4,751,220
Total Street Fund Capital			\$ 10,272,420
STREET REPLACEMENT FUND			
354	Asphalt Patching	Asphalt Patch Equipment with Upfit	\$ 212,000
520	Street Lighting	1 1/2 Ton Truck with Upfit	141,000
560	Asphalt Patching	1 1/2 Ton Truck with Upfit Carry Forward	55,650
576	Asphalt Patching	Asphalt Patch Equipment with Upfit	212,000
588	Street Lighting	Digger Derrick with Upfit	141,000
669	Asphalt Patching	3/4 Ton Truck with Upfit	29,000
722	Traffic Signal Maintenance	Bucket Truck with Upfit Carry Forward	134,020
726	Crack Sealing	1/2 Ton Truck with Upfit	28,000
836	Crack Sealing	Crack Sealer with Upfit	52,000
837	Crack Sealing	Crack Sealer with Upfit	52,000
	Non-Departmental	Capital Allowance	700,000
Total Street Replacement Fund			\$ 1,756,670
WATER FUND			
	Santan Vista WTP	Utility Cart	\$ 16,500
	Water Distribution	Trailer	50,000



Capital Outlay

Department	Description	Amount
Capital Projects	Various - New and Carry Forward	5,752,460
Total Water Fund Capital		\$ 5,818,960

WATER REPLACEMENT FUND

284	Water North Treatment Plant	1/2 Ton Truck with Upfit	\$ 28,000
381	Water Metering	1/2 Ton Truck with Upfit	28,000
398	Water Distribution	2 Ton Crew Cab with Service Body	135,000
483	Water Well Production	1 1/2 Truck with Upfit	60,000
513	Water Distribution	Sewer Vactor Trailer	56,000
529	Water Quality Assurance	1/2 Ton Truck with Upfit	28,000
619	Water Metering	1/2 Ton Truck with Upfit	35,000
620	Water Metering	1/2 Ton Truck with Upfit	29,000
727	Water Distribution	Sewer Vactor with Upfit	369,000
758	Water Distribution	2 Ton Crew Cab with Service Body	135,000
773	Water Distribution	2 Ton Crew Cab with Service Body	135,000
774	Water Well Production	3/4 Ton Truck with Upfit	26,000
	Capital Projects	Various - New and Carry Forward	19,734,640
	Non-Departmental	Capital Allowance	2,800,000
	Total Water Replacement Fund Capital		\$ 23,598,640

WASTEWATER FUND

	Wastewater Collection	1/2 Ton Truck with Upfit	\$ 25,000
	Capital Projects	Various - New and Carry Forward	12,372,960
	Total Wastewater Fund Capital		\$ 12,397,960

WASTEWATER REPLACEMENT FUND

476	Wastewater Collection	Sewer Vactor with Upfit	\$ 414,000
1870	Wastewater Collection	1 Ton Truck with Upfit	33,000
	Capital Projects	Various - New and Carry Forward	54,352,530
	Non-Departmental	Capital Allowance	3,000,000
	Total Wastewater Replacement Fund Capital		\$ 57,799,530

ENVIRONMENTAL SERVICES - RESIDENTIAL

	Residential Collections	Automated Side Loader with Upfit	\$ 330,000
	Residential Collections	Automated Side Loader with Upfit	330,000
	Residential Collections	Automated Side Loader with Upfit Carry Fwd.	310,000
	Residential Collections	Automated Side Loader with Upfit Carry Fwd.	310,000
	Capital Projects	Various - New and Carry Forward	522,690
	Total Environmental Services Residential Capital		\$ 1,802,690

ENVIRONMENTAL SERVICES - RESIDENTIAL REPLACEMENT

389	Recycling Outreach	15-Passenger Van with Upfit	\$ 35,000
554	Residential Admin	Hybrid Sedan with Upfit	21,000



Capital Outlay

Department	Description	Amount
634 Uncontained Collections	Trailer	11,000
679 Uncontained Collections	Front End Loader with Upfit	58,000
738 Residential Collections	3/4 Ton Truck with Lift Gate	33,000
747 Uncontained Collections	Rear End Loader with Upfit Carryforward	283,970
772 Uncontained Collections	Rear End Loader with Upfit Carryforward	283,970
832 Residential Collections	Automated Side Loader with Upfit	330,000
1854 Uncontained Collections	Front End Loader with Upfit	58,000
1876 Residential Collections	Automated Side Loader with Upfit Carry Fwd.	310,000
1890 Residential Collections	Isuzu NPR with Upfit Carry Forward	40,390
1899 Street Cleaning	Street Sweeper	253,000
1900 Street Cleaning	Street Sweeper	253,000
1901 Street Cleaning	Street Sweeper	253,000
1991 Residential Collections	Automated Side Loader with Upfit Carry Fwd.	310,000
1992 Residential Collections	Automated Side Loader with Upfit	330,000
1993 Residential Collections	Automated Side Loader with Upfit	330,000
1994 Residential Collections	Automated Side Loader with Upfit Carry Fwd.	310,000
1995 Residential Collections	Automated Side Loader with Upfit Carry Fwd.	310,000
2021 Residential Collections	Automated Side Loader with Upfit	330,000
2023 Residential Collections	Automated Side Loader with Upfit	330,000
2024 Recycling	Automated Side Loader with Upfit	330,000
2113 Residential Collections	Automated Side Loader with Upfit	330,000
Non-Departmental	Capital Allowance	1,000,000
Total Environmental Services Residential Replacement Capital		\$ 6,133,330

ENVIRONMENTAL SERVICES - COMMERCIAL

Capital Projects	Various - New and Carry Forward	\$ 43,020
Total Environmental Services Commercial Capital		\$ 43,020

ENVIRONMENTAL SERVICES - COMMERCIAL REPLACEMENT

316 Commercial Collections	Roll Off Vehicle with Upfit Carryforward	\$ 158,450
1871 Commercial Collections	Front Loader with Upfit	308,000
Non-Departmental	Capital Allowance	250,000
Total Environmental Services Commercial Replacement Capital		\$ 716,450

CIP OUTSIDE SOURCES

Capital Projects	Various - New and Carry Forward	\$ 15,181,250
Non-Departmental	CIP Allowance	100,000,000
Total CIP Outside Sources Capital		\$ 115,181,250

DEVELOPMENT FUNDS

Capital Projects	Various - New and Carry Forward	\$ 109,222,290
Total Development Funds		\$ 109,222,290



Capital Outlay

Department	Description	Amount
BOND PROCEEDS		
Capital Projects	Various - New and Carry Forward	\$ 180,263,980
Total Bond Proceeds		\$ 180,263,980
GRANT FUND		
Capital Projects	Various - New and Carry Forward	\$ 3,465,850
Total Grant Fund Capital		\$ 3,465,850
PROP. 400		
Capital Projects	Various - New and Carry Forward	\$ 35,537,930
Total Prop. 400 Capital		\$ 35,537,930
TOTAL CAPITAL OUTLAY		\$ 600,794,700

Interfund transfers are scheduled for FY 2018, but not appropriated to avoid double counting the expenditure. The following section details the revenue transfers that are anticipated for FY 2018 by fund.

General Fund

Overhead \$5,064,680

Revenue from Water, Wastewater, Environmental Services, and Streets are transferred into the General Fund to compensate for a portion of the expenditures for functions that occur in the General Fund but are utilized by funds other than the General Fund. Examples of these functions include Human Resources, Information Technology, Town Managers Office, Mayor and Council, Office of Management and Budget, General Counsel, Facilities Maintenance, and Management Services. The overhead transfers are broken down by fund as follows:

Water	\$ 2,170,950
Wastewater	1,023,530
Enviro Svcs - Residential	889,430
Enviro Svcs - Commercial	143,950
Roadway and Maintenance	836,820

Special Revenue \$95,000

This transfer is from two sources:

Police Impound - \$65,000 – Funds are transferred into the General Fund to cover the costs associated with the initial traffic infraction once it is determined the vehicle must be towed. Additional information about the PD Impound Fund can be found in the Special Revenue section of the budget document.

Police Security - \$30,000 – This transfer covers the administrative costs associated with reconciling timecards to invoicing for private security.

Development Fees \$225,000

Funds are transferred from the Fire SDF, Police SDF, and General Government SDF Funds to the General Fund to cover costs associated with the internal borrowing of General Funds in advance of collecting the respective SDF fees.

Water Fund \$35,000

Funds are transferred from the Water Fund to the General Fund to share in the cost for exercising the fire hydrants. If this was not completed by the Fire Department, the Water Department would need to perform these duties.

Streets Fund \$229,600

This transfer covers 25% of the cost owed by the Streets Fund to the General Fund for the prorated costs of the Special Census. This is the second of four installments paid by the Streets Fund.

Wastewater Fund

Water Fund \$820,000

This transfer from the Water Fund into the Wastewater Fund is based on the anticipated amount of reclaimed water that will be used by the Water Department for daily operations.

Environmental Services - Residential

Development Fees \$170,000

At the time a building permit is issued, a fee for a residential refuse container is collected. This fee is then transferred to the Environmental Services Residential Fund to reimburse the fund for expenses associated with purchasing of the containers.

Replacement Funds

Various Funds \$21,087,000

Transfers from various funds into the respective replacement funds ensures adequate funding when rolling stock and/or infrastructure needs replacement. Transfers by fund are as follows:

General	\$ 2,300,000
Water	12,000,000
Wastewater	2,747,000
Enviro Svcs - Residential	3,200,000
Enviro Svcs - Commercial	412,000
Roadway and Maintenance	428,000

Additional information regarding replacement funds is located in the Replacement Fund section of the budget document.



Transfer Detail

		Revenue Transfers In					
Expenditure Transfers Out		General Fund	Wastewater	Enviro Svcs - Residential	Replacement Funds	Outside Sources	Debt
General Fund	\$ 10,495,440				2,300,000	83,000	8,112,440
Water	\$ 15,025,950	2,205,950	820,000		12,000,000		
Wastewater	\$ 3,770,530	1,023,530			2,747,000		
Environmental Svc - Residential	\$ 4,089,430	889,430			3,200,000		
Environmental Svc - Commercial	\$ 555,950	143,950			412,000		
Roadway and Maintenance Fund	\$ 4,911,670	1,066,420			428,000		3,417,250
Solid Waste Container	\$ 170,000			170,000			
Police SDF	\$ 2,678,550	5,000					2,673,550
Fire SDF	\$ 814,870	150,000					664,870
General SDF	\$ 2,401,890	70,000					2,331,890
Park & Rec SDF	\$ 5,333,310						5,333,310
Water SDF	\$ 10,005,090						10,005,090
Special Revenue	\$ 95,000	95,000					
Transfer In Amount	\$ 60,347,680	\$ 5,649,280	\$ 820,000	\$ 170,000	\$ 21,087,000	\$ 83,000	\$ 32,538,400

TOWN OF GILBERT
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2018
(Schedule A)

Fiscal Year	S c h	FUNDS	
		General Fund	Special Revenue Fund
2017 Adopted/Adjusted Budgeted Expenditures/Expenses*	E	\$ 187,023,540	\$ 77,287,290
2017 Actual Expenditures/Expenses**	E	\$ 159,546,997	\$ 31,619,041
2018 Fund Balance/Net Position at July 1***		\$ 98,717,110	\$ 89,223,462
2018 Primary Property Tax Levy	B	\$ -	\$ -
2018 Secondary Property Tax Levy	B	\$ 21,650,000	\$ -
2018 Estimated Revenues Other than Property Taxes	C	\$ 158,465,500	\$ 86,602,740
2018 Other Financing Sources	D	\$ -	\$ -
2018 Other Financing (Uses)	D	\$ -	\$ -
2018 Interfund Transfers In	D	\$ 7,949,280	\$ 428,000
2018 Interfund Transfers (Out)	D	\$ 10,495,440	\$ 26,410,380
2018 Reduction for Amounts Not Available:			
LESS: Minimum Fund Balance		\$ 43,490,000	\$ 6,800,000
2018 Total Financial Resources Available		\$ 232,796,450	\$ 143,043,822
2018 Budgeted Expenditures/Expenses	E	\$ 202,314,160	\$ 154,840,300

* Includes Expenditure Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).



Schedules A-G

TOWN OF GILBERT
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2018
(Schedule A)

FUNDS					
Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds
\$ 165,338,106	\$ 261,755,124	\$ -	\$ 130,645,150	\$ 28,445,420	\$ 850,494,630
\$ 62,642,844	\$ 25,104,492	\$ -	\$ 63,666,200	\$ 22,448,821	\$ 365,028,395
\$ 15,198,051	\$ 149,946,258	\$ -	\$ 222,635,384	\$ 1,997,613	\$ 577,717,878
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,650,000
\$ 5,536,430	\$ 113,836,540	\$ -	\$ 112,050,940	\$ 26,532,100	\$ 503,024,250
\$ -	\$ -	\$ -	\$ 50,000,000	\$ -	\$ 50,000,000
\$ -	\$ -	\$ -	\$ 89,097,000	\$ -	\$ 89,097,000
\$ 32,538,400	\$ 83,000	\$ -	\$ 19,349,000	\$ -	\$ 60,347,680
\$ -	\$ -	\$ -	\$ 23,441,860	\$ -	\$ 60,347,680
			\$ 27,772,563		\$ 78,062,563
					\$ -
					\$ -
					\$ -
\$ 53,272,881	\$ 263,865,798	\$ -	\$ 263,723,902	\$ 28,529,713	\$ 985,232,566
\$ 58,864,810	\$ 345,070,610	\$ -	\$ 177,261,250	\$ 26,452,720	\$ 964,803,850

EXPENDITURE LIMITATION COMPARISON

	2017	2018
1. Budgeted expenditures/expenses	\$ 850,494,630	\$ 964,803,850
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures adjusted for reconciling items		
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation		
6. EEC expenditure limitation		



Schedules A-G

TOWN OF GILBERT
Tax Levy and Tax Rate Information
Fiscal Year 2018

(Schedule B)

	<u>2017</u>	<u>2018</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u> </u>	\$ <u> </u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ <u> </u>	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u> </u>	\$ <u> </u>
B. Secondary property taxes	<u>21,000,000</u>	<u>21,650,000</u>
C. Total property tax levy amounts	\$ <u>21,000,000</u>	\$ <u>21,650,000</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u> </u>	
(2) Prior years' levies	<u> </u>	
(3) Total primary property taxes	\$ <u> </u>	
B. Secondary property taxes		
(1) Current year's levy	\$ <u>21,000,000</u>	
(2) Prior years' levies	<u>163,998</u>	
(3) Total secondary property taxes	\$ <u>21,163,998</u>	
C. Total property taxes collected	\$ <u>21,163,998</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u> </u>	<u> </u>
(2) Secondary property tax rate	<u>1.0609</u>	<u>1.0281</u>
(3) Total city/town tax rate	<u>1.0609</u>	<u>1.0281</u>
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>367</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.



Schedules A-G

TOWN OF GILBERT Revenues Other Than Property Taxes Fiscal Year 2018 (Schedule C)

SOURCE OF REVENUES	ESTIMATED REVENUES 2017	ACTUAL REVENUES* 2017	ESTIMATED REVENUES 2018
GENERAL FUND			
Local taxes			
Local taxes, audit, & franchise fees	\$ 84,220,000	\$ 85,895,000	\$ 88,675,000
Licenses and permits			
	3,948,000	4,347,000	4,367,000
Intergovernmental			
State Shared Revenue	53,156,000	52,485,000	51,700,000
State Grants & Contributions	473,000	650,000	700,000
County Revenue	30,000	30,000	30,000
Other Governments Revenue	2,264,000	4,975,000	1,005,000
Charges for services			
	5,576,500	6,291,000	6,186,000
Fines and forfeits			
	3,576,000	3,614,000	3,626,000
Interest on investments			
General Fund	762,000	1,051,500	1,036,500
General Fund - Replacement Fund	40,000	82,000	40,000
In-lieu taxes			
SRP In Lieu	1,205,000	1,160,000	1,100,000
Contributions			
Miscellaneous			
Total General Fund	\$ 155,250,500	\$ 160,580,500	\$ 158,465,500

SPECIAL REVENUE FUNDS

HURF	\$ 15,000,000	\$ 15,200,000	\$ 15,550,000
County Revenue - Auto Lieu	9,700,000	9,700,000	9,750,000
Other Streets Revenue	101,000	101,000	101,000
Streets Replacement Fund Interest Income	20,000	103,200	20,000
	\$ 24,821,000	\$ 25,104,200	\$ 25,421,000
 Grants	 \$ 7,709,650	 \$ 2,709,650	 \$ 6,936,490
	\$ 7,709,650	\$ 2,709,650	\$ 6,936,490
 Other Special Revenue	 \$ 3,758,140	 \$ 3,488,940	 \$ 3,291,540
System Development Fees	19,480,000	20,280,000	20,280,000
Other Intergovernmental Revenue	27,084,000	1,913,020	25,170,980
	\$ 50,322,140	\$ 25,681,960	\$ 48,742,520



Schedules A-G

TOWN OF GILBERT Revenues Other Than Property Taxes Fiscal Year 2018 (Schedule C)

SOURCE OF REVENUES	ESTIMATED REVENUES 2017	ACTUAL REVENUES* 2017	ESTIMATED REVENUES 2018
CDBG/HOME	\$ 1,938,500	\$ 747,000	\$ 2,239,650
	\$ 1,938,500	\$ 747,000	\$ 2,239,650
PKID	1,001,140	1,001,140	1,050,550
Streetlight Improvement District	1,952,850	1,952,850	1,902,530
	\$ 2,953,990	\$ 2,953,990	\$ 2,953,080
Police Impound	\$ 310,000	\$ 290,000	\$ 310,000
	\$ 310,000	\$ 290,000	\$ 310,000
Total Special Revenue Funds	\$ 88,055,280	\$ 57,486,800	\$ 86,602,740

DEBT SERVICE FUNDS

Special Assessments	\$ 6,965,000	\$ 6,965,000	\$ 5,486,430
	\$ 6,965,000	\$ 6,965,000	\$ 5,486,430
Investment Interest	\$ 100,000	\$ 100,000	\$ 50,000
	100,000	100,000	50,000
Total Debt Service Funds	\$ 7,065,000	\$ 7,065,000	\$ 5,536,430

CAPITAL PROJECTS FUNDS

Capital Projects	\$ 102,056,000	\$ 2,056,000	\$ 111,930,500
	\$ 102,056,000	\$ 2,056,000	\$ 111,930,500
CIP Administration - Charges for Service	\$ 1,696,650	\$ 1,236,239	\$ 1,906,040
	\$ 1,696,650	\$ 1,236,239	\$ 1,906,040
Total Capital Projects Funds	\$ 103,752,650	\$ 3,292,239	\$ 113,836,540

PERMANENT FUNDS

	\$	\$	\$
	\$	\$	\$
Total Permanent Funds	\$	\$	\$

ENTERPRISE FUNDS

Water Operating	\$ 41,201,000	\$ 41,238,500	\$ 43,179,000
Water Replacement	200,000	234,900	200,000
Water and Water Resources SDF	12,730,000	12,730,000	14,650,000
	\$ 54,131,000	\$ 54,203,400	\$ 58,029,000



Schedules A-G

TOWN OF GILBERT Revenues Other Than Property Taxes Fiscal Year 2018 (Schedule C)

SOURCE OF REVENUES	ESTIMATED REVENUES 2017	ACTUAL REVENUES* 2017	ESTIMATED REVENUES 2018
Wastewater Operating	\$ 25,645,000	\$ 25,965,000	\$ 26,575,000
Wastewater Replacement	200,000	150,500	200,000
Wastewater SDF	7,300,000	7,000,000	5,000,000
	<u>\$ 33,145,000</u>	<u>\$ 33,115,500</u>	<u>\$ 31,775,000</u>
Environmental Services/Residential	\$ 14,775,500	\$ 15,249,000	\$ 18,638,640
Env. Services - Res.Replacement Fund	40,000	57,500	715,000
Solid Waste Container Fee	165,000	170,000	170,000
	<u>\$ 14,980,500</u>	<u>\$ 15,476,500</u>	<u>\$ 19,523,640</u>
Environmental Services/Commercial	\$ 2,374,670	\$ 2,474,000	\$ 2,720,300
Env. Services - Comm Replacement Fund	3,000	2,000	3,000
	<u>\$ 2,377,670</u>	<u>\$ 2,476,000</u>	<u>\$ 2,723,300</u>
Total Enterprise Funds	<u>\$ 104,634,170</u>	<u>\$ 105,271,400</u>	<u>\$ 112,050,940</u>

INTERNAL SERVICE FUNDS

Fleet Maintenance	\$ 8,159,000	\$ 5,809,000	\$ 8,229,000
	<u>\$ 8,159,000</u>	<u>\$ 5,809,000</u>	<u>\$ 8,229,000</u>
Copy Services	\$	\$	\$
* Funding consolidated in GF in FY 2016	\$	\$	\$
Health Self Insurance	\$ 19,714,630	\$ 17,233,100	\$ 17,096,100
	<u>\$ 19,714,630</u>	<u>\$ 17,233,100</u>	<u>\$ 17,096,100</u>
Dental Self Insurance	\$ 1,157,000	\$ 1,157,000	\$ 1,207,000
	<u>\$ 1,157,000</u>	<u>\$ 1,157,000</u>	<u>\$ 1,207,000</u>
Total Internal Service Funds	<u>\$ 29,030,630</u>	<u>\$ 24,199,100</u>	<u>\$ 26,532,100</u>
TOTAL ALL FUNDS	<u>\$ 487,788,230</u>	<u>\$ 357,895,039</u>	<u>\$ 503,024,250</u>

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



Schedules A-G

TOWN OF GILBERT
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2018
(Schedule D)

FUND	OTHER FINANCING 2018		INTERFUND TRANSFERS 2018	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
General Fund Operating	\$	\$	\$ 5,649,280	\$ 10,495,440
General Fund Repair & Replacement			2,300,000	
Total General Fund	\$	\$	\$ 7,949,280	\$ 10,495,440
SPECIAL REVENUE FUNDS				
Streets	\$	\$	\$	\$ 4,911,670
Streets Replacement Fund			428,000	
Grants				
Other Special Revenues				95,000
System Development Fees				21,233,710
Solid Waste Container				170,000
Total Special Revenue Funds	\$	\$	\$ 428,000	\$ 26,410,380
DEBT SERVICE FUNDS				
	\$	\$	\$ 32,538,400	\$
Total Debt Service Funds	\$	\$	\$ 32,538,400	\$
CAPITAL PROJECTS FUNDS				
	\$	\$	\$ 83,000	\$
Total Capital Projects Funds	\$	\$	\$ 83,000	\$
PERMANENT FUNDS				
	\$	\$	\$	\$
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Water	\$	\$ 41,802,000	\$ 12,000,000	\$ 15,025,950
Wastewater	50,000,000	47,295,000	3,567,000	3,770,530
Environmental Services - Residential			3,370,000	4,089,430
Environmental Services - Commercial			412,000	555,950
Total Enterprise Funds	\$ 50,000,000	\$ 89,097,000	\$ 19,349,000	\$ 23,441,860
INTERNAL SERVICE FUNDS				
	\$	\$	\$	\$
Total Internal Service Funds	\$	\$	\$	\$
TOTAL ALL FUNDS	\$ 50,000,000	\$ 89,097,000	\$ 60,347,680	\$ 60,347,680



Schedules A-G

TOWN OF GILBERT
Expenditures/Expenses by Fund
Fiscal Year 2018
(Schedule E)

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2017	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2017	ACTUAL EXPENDITURES/ EXPENSES* 2017	BUDGETED EXPENDITURES/ EXPENSES 2018
GENERAL FUND				
Management and Policy	\$ 22,476,985	\$ 720,040	\$ 20,509,938	\$ 22,277,330
Management Services	2,298,695		2,282,691	2,725,920
Legal and Court	3,237,830	12,000	3,200,816	3,298,070
Development Services	6,014,940	670,900	6,484,648	7,041,370
Public Works - Engineering	1,050,950	69,150	789,410	578,250
Police	47,993,310	52,320	54,395,518	53,751,110
Fire	29,860,230	1,418,470	32,526,516	33,641,880
Parks and Recreation	17,907,050	333,770	18,055,300	19,870,060
GF Repair and Replacement	4,347,820		978,000	6,381,480
Non-Departmental	51,835,730	(3,276,650)	20,324,160	52,748,690
Total General Fund	\$ 187,023,540	\$	\$ 159,546,997	\$ 202,314,160
SPECIAL REVENUE FUNDS				
Streets - HURF	\$ 26,449,920	\$	\$ 20,532,017	\$ 16,425,990
Roadway and Maintenance				11,273,920
Grants	7,709,650	648,371	590,170	7,192,190
CDBG/HOME	1,948,460		746,444	2,239,650
Police Impound	355,580		271,931	329,160
Special Districts	3,095,370	23,200	2,937,518	3,254,860
Trust Accounts	2,500		2,500	2,500
Development Fees	30,932,250	2,522,500	4,191,173	109,344,290
Other Special Revenue	4,271,060	(671,571)	2,347,288	4,777,740
Total Special Revenue Funds	\$ 74,764,790	\$ 2,522,500	\$ 31,619,041	\$ 154,840,300
DEBT SERVICE FUNDS				
	\$ 163,044,660	\$ 2,293,446	\$ 62,642,844	\$ 58,864,810
Total Debt Service Funds	\$ 163,044,660	\$ 2,293,446	\$ 62,642,844	\$ 58,864,810
CAPITAL PROJECTS FUNDS				
Capital Projects	\$ 266,571,070	\$ (4,815,946)	\$ 25,104,492	\$ 345,070,610
Total Capital Projects Funds	\$ 266,571,070	\$ (4,815,946)	\$ 25,104,492	\$ 345,070,610
PERMANENT FUNDS				
	\$	\$	\$	\$
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Water	\$ 59,494,960	\$	\$ 28,784,184	\$ 60,471,800
Wastewater	46,875,850		18,011,966	89,230,370
Environmental Services	24,274,340		16,870,050	27,559,080
Total Enterprise Funds	\$ 130,645,150	\$	\$ 63,666,200	\$ 177,261,250
INTERNAL SERVICE FUNDS				
	\$ 28,445,420	\$	\$ 22,448,821	\$ 26,452,720
Total Internal Service Funds	\$ 28,445,420	\$	\$ 22,448,821	\$ 26,452,720
TOTAL ALL FUNDS	\$ 850,494,630	\$	\$ 365,028,395	\$ 964,803,850

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.



Schedules A-G

TOWN OF GILBERT Expenditures/Expenses by Department Fiscal Year 2018 (Schedule F)

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2017	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2017	ACTUAL EXPENDITURES/ EXPENSES* 2017	BUDGETED EXPENDITURES/ EXPENSES 2018
List Department:				
Management and Policy				
General Fund	\$ 22,476,985	720,040	20,509,938	22,277,330
CDBG/HOME	1,948,460		746,444	2,239,650
Other Special Revenue	110,710		50,719	89,710
Department Total	\$ 24,536,155	\$ 720,040	\$ 21,307,101	\$ 24,606,690
List Department:				
Finance/Management Services				
General Fund	\$ 2,298,695	\$	\$ 2,282,691	\$ 2,725,920
Department Total	\$ 2,298,695	\$	\$ 2,282,691	\$ 2,725,920
List Department:				
Legal and Court				
General Fund	\$ 3,237,830	\$ 12,000	\$ 3,200,816	\$ 3,298,070
Other Special Revenue	602,710		478,177	600,290
Department Total	\$ 3,840,540	\$ 12,000	\$ 3,678,993	\$ 3,898,360
List Department:				
Development Services				
General Fund	\$ 6,014,940	\$ 670,900	\$ 6,484,648	\$ 7,041,370
Grants	74,890		74,890	72,270
Other Special Revenue	700,440	202,000	650,720	950,000
Department Total	\$ 6,790,270	\$ 872,900	\$ 7,210,258	\$ 8,063,640
List Department:				
Public Works				
Streets Fund	\$ 26,449,920	\$	\$ 20,532,017	\$ 16,425,990
Roadway and Maintenance				11,273,920
Water Fund	59,494,960		28,784,184	60,471,800
Wastewater Fund	46,875,850		18,011,966	89,230,370
Environ Serv - Res - Fund	21,283,910		14,936,929	24,246,710
Environ Serv - Comm - Fund	2,990,430		1,933,121	3,312,370
General Fund	1,050,950	69,150	789,410	578,250
Department Total	\$ 158,146,020	\$ 69,150	\$ 84,987,627	\$ 205,539,410
List Department:				
Police				
General Fund	\$ 47,993,310	\$ 52,320	\$ 54,395,518	\$ 53,751,110
Police Impound	355,580		271,931	329,160
Grants	147,440	348,000	206,900	95,540
Other Special Revenue	1,419,970	3,000	924,542	1,710,310
Department Total	\$ 49,916,300	\$ 403,320	\$ 55,798,891	\$ 55,886,120



Schedules A-G

TOWN OF GILBERT Expenditures/Expenses by Department Fiscal Year 2018 (Schedule F)

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2017	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2017	ACTUAL EXPENDITURES/ EXPENSES* 2017	BUDGETED EXPENDITURES/ EXPENSES 2018
List Department: Fire				
General Fund	\$ 29,860,230	\$ 1,418,470	\$ 32,526,516	\$ 33,641,880
Grants	58,000	116,216	88,120	59,680
Other Special Revenue	33,000	1,720	30,500	78,170
Department Total	\$ 29,951,230	\$ 1,536,406	\$ 32,645,136	\$ 33,779,730
List Department: Parks and Recreation				
General Fund	\$ 17,907,050	\$ 333,770	\$ 18,055,300	\$ 19,870,060
Other Special Revenue	191,600			191,600
Department Total	\$ 18,098,650	\$ 333,770	\$ 18,055,300	\$ 20,061,660
List Department: Special Revenue and Non-Operating				
Non Departmental	\$ 51,835,730	\$ (3,276,650)	\$ 20,324,160	\$ 52,748,690
Internal Services	28,445,420		22,448,821	26,452,720
Repair and Replacement	4,347,820		978,000	6,381,480
Grant Funds	7,429,320	184,155	220,260	6,964,700
Special Districts	3,095,370	23,200	2,937,518	3,254,860
Other Special Revenue	1,212,630	(878,291)	212,630	1,157,660
Capital Improvements	266,571,070	(4,815,946)	25,104,492	345,070,610
Debt Service	163,044,660	2,293,446	62,642,844	58,864,810
Trust Fund	2,500		2,500	2,500
Development Fees	30,932,250	2,522,500	4,191,173	109,344,290
Department Total	\$ 556,916,770	\$ (3,947,586)	\$ 139,062,398	\$ 610,242,320
TOTAL ALL FUNDS	\$ 850,494,630		365,028,395	964,803,850

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.



Schedules A-G

TOWN OF GILBERT Full-Time Employees and Personnel Compensation Fiscal Year 2018 (Schedule G)

FUND	Full-Time Equivalent (FTE) 2018	Employee Salaries and Hourly Costs 2018	Retirement Costs 2018	Healthcare Costs 2018	Other Benefit Costs 2018	Total Estimated Personnel Compensation 2018
GENERAL FUND	982.69	\$ 74,934,794	\$ 18,441,192	\$ 11,511,461	\$ 6,901,173	\$ 111,788,620
SPECIAL REVENUE FUNDS						
Streets Fund	53.67	\$ 2,806,670	\$ 309,459	\$ 590,643	\$ 486,978	\$ 4,193,750
CDBG/Home	1.85	144,791	15,955	30,633	10,621	202,000
Police Security		841,602	201,116		42,172	1,084,890
Police Impound Fund	4.00	215,051	23,654	55,510	15,645	309,860
Parkway Maint. Imp. Dist.	3.10	158,395	17,402	43,053	16,100	234,950
Court Enhancement Fund	1.00	46,174	5,071	16,559	3,286	71,090
JCEF	1.00	88,341	9,740	16,559	6,610	121,250
Transportation Assistance						
Native American Intern		8,736			694	9,430
GOHS Grant		93,090				93,090
Police Grants		2,450				2,450
Fire Grants		30,860				30,860
Total Special Revenue Funds	64.62	\$ 4,436,160	\$ 582,397	\$ 752,957	\$ 582,106	\$ 6,353,620
DEBT SERVICE FUNDS						
Total Debt Service Funds		\$	\$	\$	\$	\$
CAPITAL PROJECTS FUNDS						
Total Capital Projects Funds	12.40	\$ 1,282,578	\$ 141,523	\$ 188,342	\$ 98,737	\$ 1,711,180
PERMANENT FUNDS						
Total Permanent Funds		\$	\$	\$	\$	\$
ENTERPRISE FUNDS						
Water	130.95	\$ 6,378,825	\$ 841,097	\$ 1,449,674	\$ 782,774	\$ 9,452,370
Wastewater	43.50	2,446,724	270,322	541,219	257,225	3,515,490
Environ Serv - Residential	87.89	4,445,199	490,937	1,053,198	623,816	6,613,150
Environ Serv - Commercial	9.44	507,613	54,737	103,843	73,037	739,230
Total Enterprise Funds	271.78	\$ 13,778,361	\$ 1,657,093	\$ 3,147,934	\$ 1,736,852	\$ 20,320,240
INTERNAL SERVICE FUND						
Total Internal Service Fund	26.00	\$ 1,439,562	\$ 158,373	\$ 314,980	\$ 148,615	\$ 2,061,530
TOTAL ALL FUNDS	1357.49	\$ 95,871,455	\$ 20,980,578	\$ 15,915,674	\$ 9,467,483	\$ 142,235,190

ACA	<i>Affordable Care Act</i> is a comprehensive health care reform law enacted in March 2010.
Account	Financial reporting unit for budget, management, or accounting purposes.
Accrual	An accounting process that matches revenue to the period earned and the expenditures to the period incurred.
Actuals	Refers to the actual expenditures paid by and revenues paid to Gilbert.
ADA	<i>Americans with Disabilities Act</i> is the Federal Law regarding issues and facilities for those with disabilities.
ADEQ	<i>Arizona Department of Environmental Quality</i> administers a variety of programs to improve the health and welfare of our citizens and ensure the quality of Arizona's air, land, and water resources meets healthful, regulatory standards.
Adoption	A formal action taken by the Town Council that sets the spending limits for the fiscal year.
AF	<i>Acre feet/foot</i> is a unit of volume commonly used in the United States in reference to large-scale water resources, such as reservoirs, aqueducts, canals, sewer flow capacity, and river flows. One acre-foot is equal to 325,851 3/7 th gallons of water.
Allocation	A component of an appropriation that is earmarked for expenditure by specific organization units and/or for special purposes, activities, or objects.
AMWUA	<i>Arizona Municipal Water Users Association</i> is a voluntary, non-profit corporation established by municipalities in Maricopa County for the development of urban water resources policy.
Appropriation	A legal authorization granted by Council which permits Gilbert to make expenditures of resources and to incur obligations for specific purposes.
Arizona Auditor General Schedules A-G	Arizona Revised Statutes (A.R.S.) §§42-17101 and 42-17102 require cities and towns to prepare annual budgets on forms the Office of the Auditor General developed. The official forms on Schedules A through G include all elements statute requires that the cities and towns must include in their budget
Assessed Valuation	A valuation placed upon real estate or other property by the County Assessor and the state as a basis for levying taxes.
Asset	Valuable resource that an entity owns or controls. They represent probable future economic benefits and arise as a result of past transactions or events.

ASU	<i>Arizona State University</i> , a state-funded university.
Audit	A formal examination, correction, and official endorsing of financial accounts undertaken annually by an accountant.
Available Fund Balance	Funds remaining from the prior year which are available for appropriation and expenditure in the current year.
Balanced Budget	Each fund in the budget must be in balance; total anticipated revenues plus beginning undesignated fund balance must equal or exceed total expenditure appropriations for the upcoming fiscal year.
Bond	A written instrument to pay a specified sum of money (the face value or principal amount) on a specified date (the maturity date) at a specified interest rate. The interest payments and the repayment of the principal are detailed in a bond resolution or ordinance.
Bond – General Obligation (G.O.) Bonds	Bonds that finance a variety of public projects and require voter approval. These bonds are backed by the full faith and credit of the Town. Limitations for bonding capacity are set by State statute. The Town may issue general obligation bonds up to 20% of its secondary assessed valuation for water, wastewater, artificial lighting, parks, open space, public safety and emergency services, streets, transportation, and recreational facility improvements. The Town may issue general obligation bonds up to 6% of its secondary assessed valuation for any other general-purpose improvement.
Bond – Highway Users Revenue (HURF) Bonds	This type of revenue bond is used solely for street and highway improvements and requires voter approval. State law imposes the maximum limitation of highway user revenue that shall be used for debt servicing of revenue bonds. The amount shall not exceed 50% of the total from highway user revenue for the previous twelve-month period.
Bond – Municipal Property Corporation (MPC) Bonds	This is a source of funding used to build current municipal facilities as well as major water and wastewater infrastructure facilities. Pledged against these bonds are the excise taxes of the community which include Town sales tax, franchise tax revenue, State shared sales tax, revenue sharing, and system development fee collections for growth-related projects. The corporation owns the resulting infrastructure and leases it to the Town in the amount of the required annual debt service. Once the bonds are paid in full, the infrastructure is deeded over to the town. MPC bonds do not require voter approval.
Bond – Revenue Bonds	Revenue Bonds are payable from a specific source of revenue, do not pledge the full faith and credit of the issuer, and do not affect the property tax rate. Pledged revenues may be derived from the operation of the financed project, grants, and excise or other specified non-property tax. These bonds require voter approval.
Bond Refinancing	The payoff and reissuance of bonds to obtain better interest rates and/or bond conditions.

Budget	A financial plan proposed for raising and spending money for specified programs, functions, or activities during the fiscal year. A detailed annual operating plan expressed in terms of estimated revenues and expenses for conducting programs and related services.
CAFR	A Comprehensive Annual Financial Report (CAFR) is a set of U.S. government financial statements comprising the financial report of a state, municipal or other governmental entity that complies with the accounting requirements promulgated by the Governmental Accounting Standards Board (GASB).
CAP – Central Arizona Project	Central Arizona Project (CAP) is Arizona's single largest resource for renewable water supplies. CAP is designed to bring about 1.5 million acre-feet of water from the Colorado River to Central and Southern Arizona every year.
Capital Improvement	Includes any expenditure over \$100,000 for repair and replacement of existing infrastructure as well as development of new facilities to accommodate future growth.
Capital Improvement Plan	The Capital Improvement Plan (CIP) is a comprehensive plan of capital investment projects which identifies priorities as to: need, method of financing, project costs, and revenues that will result during a five-year period. The first year of the program represents the capital budget for the ensuing fiscal year and must be formally adopted during the budget process.
Capital Improvement Plan	The Capital Improvement Plan (CIP) is a comprehensive plan of capital investment projects which identifies priorities as to: need, method of financing, project costs, and revenues that will result during a ten-year period. The first year of the plan represents the capital budget for the ensuing fiscal year.
Capital Outlay	Purchase of an asset with a value greater than \$10,000 that is intended to continue to be held or used for a period greater than two years. Capital Outlay can be land, buildings, machinery, vehicles, furniture, and other equipment.
Carryforward	Year-end savings that can be carried forward to cover expenses of the next fiscal year. These funds can also be appropriations for encumbered amounts made in one fiscal year that are re-appropriated in a subsequent fiscal year.
CAWCD	<i>Central Arizona Water Conservation District</i> is a multi-county water conservation district that acts as the operating agent of the Central Arizona Project.
CDBG	<i>Community Development Block Grants</i> provide Federal Grant Program funds on an annual basis to support specific low to moderate income community development opportunities.

CFS	<i>Calls for Service</i> generally refers to assignments that are typically distributed to public safety professionals that require their presence to resolve, correct or assist a particular situation.
CNG	<i>Compressed Natural Gas</i> is a fuel which can be used in place of gasoline, diesel fuel and propane.
COBRA	<i>The Consolidated Omnibus Budget Reconciliation Act (COBRA)</i> gives workers and their families who lose their health benefits the right to choose to continue group health benefits provided by their group health plan for limited periods of time under certain circumstances such as voluntary or involuntary job loss, reduction in the hours worked, transition between jobs, death, divorce, and other life events. Qualified individuals may be required to pay the entire premium for coverage up to 102 percent of the cost to the plan.
Consumer Price Index	A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).
Contingency	An amount included in the budget that is not designated for a specific purpose. The contingency amount is budgeted for emergencies and unforeseen events.
Contractual Services	Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.
CQI	<i>Continuous Quality Improvement</i> is an integral part of the Town's culture to ensure that operations are continually improved and updated.
DDACTS	<i>Data Driven Approaches to Crime and Traffic Safety</i> integrates location-based crime and traffic data to establish effective and efficient methods for deploying law enforcement and other resources.
Debt Limit	A state-imposed limit on the amount of debt that can be issued.
Debt Service	Principal and interest payments on outstanding bonds.
Department	A major administrative division of the Town that indicates overall management responsibility for an operation or a group of related operations within a functional area.
Depreciation	Expiration in the service life of capital assets attributed to wear and tear, deterioration, inadequacy, or obsolescence.
Division	A group of homogeneous cost centers within a department.
EDEN	The Town's Enterprise Resource Planning (ERP) software that consists of the following software module: General Ledger, Accounts Payable, Accounts Receivable, Fixed Assets, Budget, Human Resources, Payroll, Business Licensing, Permits & Inspections, and Utility Billing.

Effluent	Wastewater that has been treated to required standards and is released from the treatment plant.
Encumbrance	The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.
Enterprise Funds	A sub-set of the Proprietary Fund Type that requires accounting for activities like a business where the results indicate income or loss from operations.
EPO	<i>Exclusive Provider Organization</i> is a plan which limits coverage of non-emergency care to contracted health care providers.
Executive Team	Team made up of the Town Manager, Assistant Town Manager, Department Directors, and designated management staff.
Expenditure	Actual outlay of funds for obtaining assets or goods and services regardless of when the expense is actual paid.
FTE	<i>Full-Time Equivalent</i> converts positions to the decimal equivalent of a full-time position primarily based on 2,080 hours per year. For example, a part-time clerk working 20 hours per week would be equivalent to 0.50 FTE.
Fund	A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources.
Fund Balance	Represents the net difference between total financial resources and total appropriated uses.
Fiscal Year (FY)	<i>Fiscal Year</i> is the period designated for the beginning and ending of financial transactions. The Town fiscal year is July 1 to June 30.
GAAP	<i>Generally Accepted Accounting Principles</i> are the uniform minimum standards and guidelines for financial accounting and reporting which govern the form and content of the basic financial statements of an entity. These principals encompass the conventions, rules, and procedures that define the accepted accounting practices at a particular time.
GCUHF	<i>Gilbert Chandler Unified Holding Facility</i> is a detention facility owned by Gilbert and operated in partnership with City of Chandler.
General Fund	Primary fund used to provide resources for day-to-day activities that provide general public benefit, and services that provide support to direct service areas; the fund to be used for all financial resources except those required to be accounted for in another fund. Examples include Police, Fire and Parks and Recreation.
General Plan	A planning and legal document that outlines the community vision in terms of land use.

GFOA	<i>Government Finance Officers Association</i> is the professional association of state/provincial and local finance officers in the United States and Canada, and has served the public finance profession since 1906. Members are dedicated to the sound management of government financial resources.
Gilbert Wellness	<i>Gilbert Wellness</i> a program implemented in FY 2016 to educate and support employee wellness.
GIS	<i>Geographic Information System</i> is a computer system that places layers of geographic information in a useful order to provide answers to questions regarding land.
GO Bonds	General Obligation Bonds are secured by Gilbert property tax and must be approved by a vote of the citizens.
Goal	Desired end result statement that provides a framework for what will be accomplished.
Governmental Fund	General, Special Revenue, Debt Service, Capital Projects, and Trust Funds. Refers to the use of fund accounting in which funds are set up for specific sources of revenues. The main purpose is stewardship of financial resources received and expended in compliance with legal or other requirements.
GPD	<i>Gilbert Police Department</i>
GPEC	<i>Greater Phoenix Economic Council</i> aims to attract quality businesses to the Greater Phoenix region from around the world, and to advocate and champion foundational efforts to improve the region's competitiveness.
Grants	State and Federal subsidies received in response to a specific need.
GSF	<i>Groundwater Storage Facility</i> is a water exchange authorized under state law where the operator of the GSF (typically an irrigation district) will substitute renewable surface water (CAP water) for groundwater that it has a legal right to pump. This substitution of surface water for groundwater essentially "saves" groundwater that would have been pumped and is legally considered analogous to direct recharge. The customer storing at a GSF receives long-term storage credits that can later be recovered and not counted as groundwater pumping.
Heritage District	Historic Downtown Gilbert is an area of up-scale restaurants, entertainment, and shopping.
HOA	<i>Homeowners Association</i> is an organization of all owners of land in the development that is governed by a board. The HOA collects fines and assessments from the homeowners, maintains the common areas, and enforce the association's governing documents, including rules regarding construction and maintenance of individual homes.

HOME	<i>HOME</i> Investment Partnership Funds are provided by the U.S. Department of Housing and Urban Development (HUD) and are used to fund a wide range of activities including building, buying, and/or rehabilitation of affordable housing for rent, homeownership or providing rental assistance to low-income people.
HHW	<i>Household Hazardous Waste</i> a facility in Gilbert that accepts items that are considered inappropriate to dispose of in the landfill.
HURF	<i>Highway User Revenue Fund</i> is a separate funding source dedicated to provide support for street improvements and maintenance.
IGA	<i>Intergovernmental Agreement</i> is a contract between governmental entities as authorized by State law.
Improvement District (ID)	Formed to address major capital needs that benefit specific property owners. Bonds are issued to finance these improvements, and are repaid by assessments on affected property owners.
Infrastructure	The physical assets of the town. Assets include streets, water, wastewater, public buildings, and parks.
Infrastructure Improvement Plan	An <i>Infrastructure Improvement Plan</i> is a written plan identifying the necessary public services that are subject to system development fees.
Internal Service Fund (ISF)	A sub-set of the Proprietary Fund Type that accounts for the activity of internal functions providing service to other functional areas. An Internal Service Fund receives revenue by charging other areas in the Town based on services provided.
JCEF	The <i>Judicial Collection Enhancement Fund</i> was established to improve the administration of justice by enhancing the enforcement of court orders.
Lean Six Sigma	Lean Six Sigma allows quality and efficiency improvements to be effectively realized. The focus of Lean is about speed, efficiency and taking waste out of a process. Six Sigma focuses on effectiveness and removal of errors. When combined and implemented properly it can be a powerful management tool that can greatly improve an organization's performance, by providing a structured approach to resolving problems.
Liability	An obligation of the entity to convey something of value in the future. Liabilities are probable future sacrifices of economic benefit that arise as a result of past transactions or events.
LRIP	<i>Long Range Infrastructure Plan</i> - A plan that includes an asset inventory, condition based assessment and programed repair and replacement of all Town infrastructure assets. Focusing on strategic investments in infrastructure and reducing the overall cost of ownership.
LUCITY	Work order management software.

MAG	<i>Maricopa County Association of Governments</i> was formed in 1967. It is a voluntary association of governments and Indian communities formed to address regional issues in Maricopa County. MAG is the designated Regional Planning Agency and consists of 31 member agencies.
Major Fund	Any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10 percent of the revenues or expenditures of the appropriated budget.
Master Plan	A planning document that takes an area of interest and creates a comprehensive future for that area. For example, a storm water master plan would provide information regarding the location of storm water facilities, the potential timing, the barriers, and the costs.
MGD	<i>Million Gallons per Day.</i>
Modified Accrual	A basis of accounting used by governmental funds where revenue is recognized in the period it is available and measurable, and expenditures are recognized at the time a liability is incurred.
MPC	<i>Municipal Property Corporation</i> is a non-profit corporation created by Gilbert as a funding mechanism for Capital Improvement projects. The board is governed by citizens appointed by Council.
NASC	<i>North Area Service Center</i> , 900 East Juniper Avenue. Location includes a Public Works Yard and an Equipment Repair Shop.
Objectives	Targets for accomplishing goals that are specific, measurable, attainable, results-oriented, and time bound.
OnBase	Gilbert's digital records management system.
Operating Budget	The portion of the budget associated with providing ongoing services to citizens, includes general expenditures such as personnel services, professional services, maintenance costs, and supplies.
OSHA	<i>Occupational Safety and Health Administration</i> is an agency of the United States Department of Labor.
PCI	<i>Pavement Condition Index</i> is an index that communicates the condition of driving surfaces on a 100 point scale.
Performance Measures	Indication of levels of activity or outcomes of operations.
PFMPC	<i>Public Facilities Municipal Property Corporation</i>
PKID	<i>Parkway Improvement Districts</i> provide a method to maintain the parkways within specific areas and charge the cost to the benefited property with the property tax bill.

PM-10 Regulations	PM-10 (particulate matter less than 10 microns) regulations are also known as the “dust control regulations”. PM-10 emissions, including dust generating activities, are regulated by Maricopa County. It is a major component of the “brown cloud” in the metropolitan Phoenix area.
Police Impound	<i>Police Impound</i> was established as a result of Arizona law A.R.S. 28-3511 and requires mandatory tow and 30-day impound of vehicles when the driver commits specific civil traffic and criminal traffic offenses.
Property Tax Levy	The total amount to be raised by general property taxes for purposes specified in the Tax levy Ordinance. In Arizona, the property tax system is divided into primary and secondary rates.
Property Tax – Primary	Gilbert does not have a primary property tax. A Primary Property tax is a limited tax levy used for general government operations based on the Primary Assessed Valuation and Primary tax rate. The total levy for primary taxes is restricted to a 2% annual increase, plus allowances for annexations, new construction, and population increases.
Property Tax – Secondary	An unlimited tax levy restricted to general bonded debt obligations and for voter approved budget overrides. These taxes are based on the Secondary Assessed Valuation and Secondary Tax rate.
Reserve	To set aside a portion of a fund balance to guard against economic downturn or emergencies.
Resource Constrained Process	A budget process that is limited by the projected revenues based on current tax rates and fees.
Revenue	Receipts from items such as taxes, intergovernmental sources, user fees or resources from voter-authorized bonds, or system development fees.
RFP	<i>Request for Proposal</i> – part of the competitive bidding process
ROW	<i>Right of Way</i> is a publicly-owned area of land typically adjacent to a roadway.
SASC	<i>South Area Service Center</i> , 4760 South Greenfield Road. Location includes Police, Public Works, Hazardous Waste Collection, and Equipment Repair Shop.
SCADA	SCADA (Supervisory Control and Data Acquisition) is a software system used to automate and/or monitor industrial processes in various vertical markets: manufacturing, transportation, energy management, building automation, and any other field where real time operational data is used to make decisions.
SDF	<i>System Development Fees</i> are collected at the time a building permit is issued to pay for the cost of capital improvements required due to growth.

Self-Insurance	A calculated amount of money set aside to pay claims and compensate for future loss.
SharePoint	Microsoft software for the town's intranet. The intranet is a communication and project collaboration tool for employees of all departments. The intranet also provides for live document management and process automation.
SLID	<i>Street Light Improvement Districts</i> are established to charge the cost of electricity for street lights to property in subdivisions based on the actual cost of electricity and allocated based on their home value.
SPARK –App League	Students Participate in App Resources and Knowledge (SPARK) App League is the first mobile application development contest for high school students. Created by Gilbert, Arizona in 2012, this nonprofit program is hosted in partnership with Arizona State University's Ira A. Fulton Schools of Engineering and is sponsored by Google.
Special Districts	Special Districts are established to pay for specific statute allowed expenses.
Special Revenue	Special Revenue Funds are a type of fund required to be established to account for a specific activity.
SRP	<i>Salt River Project</i> is two entities: the Salt River Project Agricultural Improvement and Power District, a political subdivision of the State of Arizona; and the Salt River Valley Water Users' Association, a private corporation.
SRP Aesthetics Program	SRP allocates funds to towns, cities and counties within SRP's service territory on an annual basis. Funds are used for aesthetic improvements to SRP water or power facilities (e.g., putting in block walls and landscaping around substations, undergrounding lower-voltage power lines [12kV or 69kV distribution lines], piping open ditches or enhancing canal-banks). SRP works directly with the municipalities to decide which projects each jurisdiction will fund with its allocation.
State Shared Revenue	Distribution of revenue collected by the State and shared based on established formulae that typically rely on population estimates.
SWAT	<i>Special Weapons and Tactics</i> team is a group of specially chosen police officers that have advanced training handling high risk situations and that use highly specialized equipment to resolve those situations.
Transfers	Movement of cash from one fund to another to reimburse costs or provide financial support.
Third Party Administrator	A <i>Third Party Administrator</i> is an organization that processes insurance claims or certain aspects of employee benefit plans for a separate entity.

TOC	<i>Traffic Operations Center</i>
TOG	<i>Town of Gilbert</i>
ULDC	<i>Unified Land Development Code</i> is a compilation of town codes that govern subdivision and development of lands.
VLТ	<i>Vehicle License Tax</i> are revenues derived from state-shared vehicle license tax and are used for capital projects, preventive maintenance and debt service.
Water Resource Master Plan	A plan that combines all water resources: ground, surface, recharged, and reclaimed water, into one document to determine future actions required to maintain water resources in Gilbert.
WIGS	<i>Wildly Important Goals</i> , a process developed by Franklin Covey that will help employees accomplish their goals while also managing the demands of day-to-day responsibilities.
WRMPC	<i>Water Resources Municipal Property Corporation</i>
Zero-Based	The base for the budget built from zero.
Zoning	A specific legal classification of property for purpose of development.





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