

# 2014-2015 Annual Budget





**TOWN OF FLORENCE**  
ADOPTED ANNUAL BUDGET  
FISCAL YEAR 2014/2015

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# Introduction

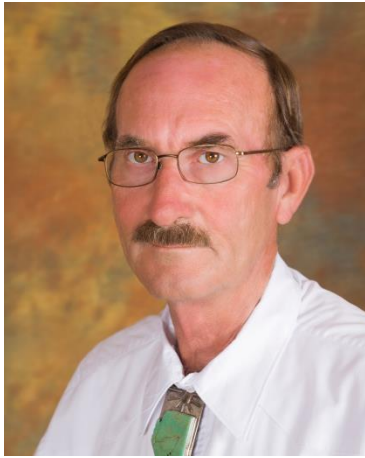
The introduction section includes the following information.

- Elected Officials
- Organization Chart
- Budget Calendar
- Reader's Guide to the Budget Document
- Budget Message



# Elected Officials

## Mayor



Tom J. Rankin

## Vice-Mayor



Tom Smith

## Councilmembers



Tara Walter



Bill Hawkins



Vallarie Woolridge



Ruben Montaño



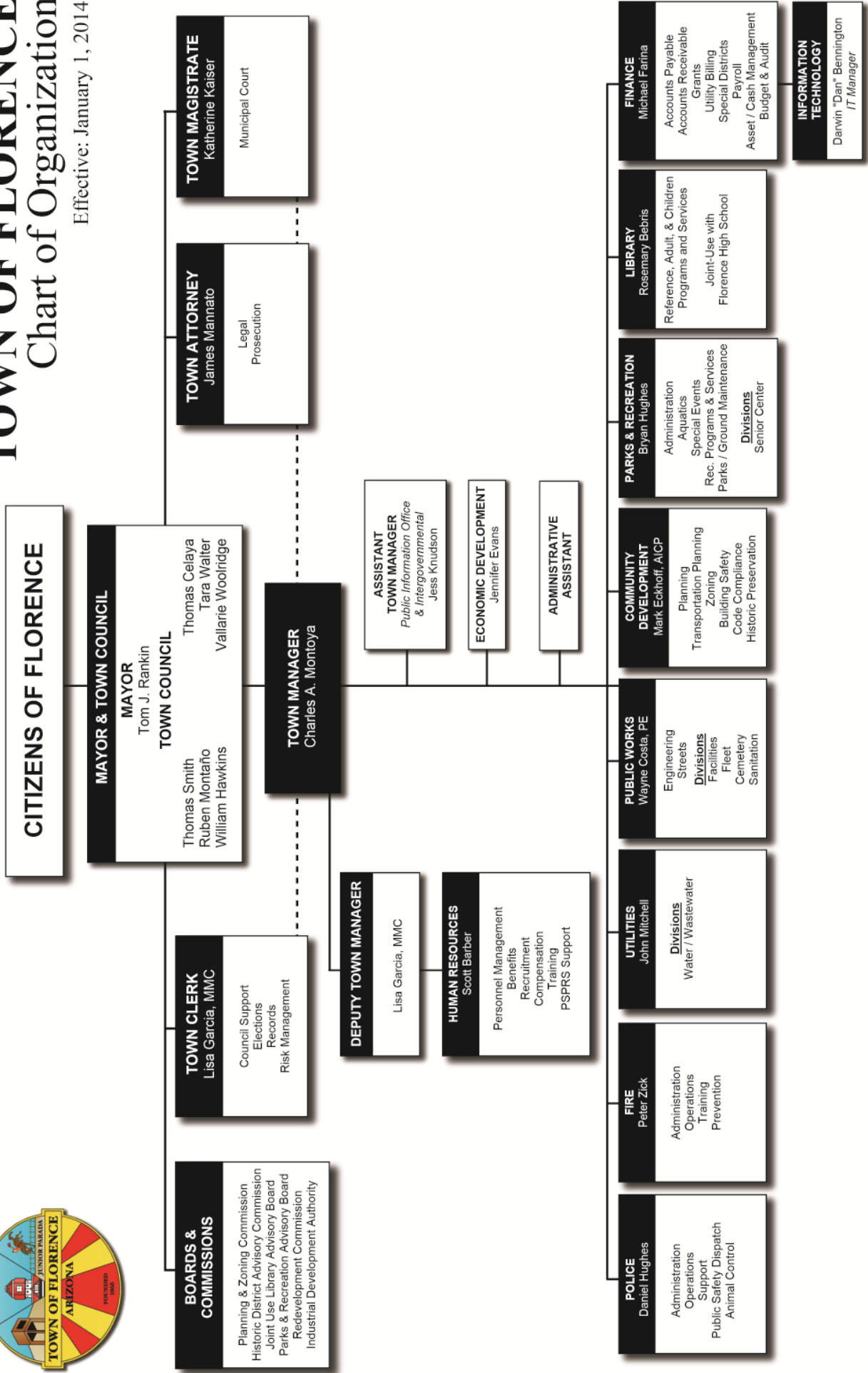
Tom Celaya



# TOWN OF FLORENCE

## Chart of Organization

Effective: January 1, 2014



## FISCAL YEAR 2014/2015 ANNUAL BUDGET CALENDAR

Date	Task	A.R.S
2/10/2014	Receive estimated Total Net Assessed Valuation from Assessor and property tax levy limit worksheet	42-17052
2/15/2014	Make property values available for public inspection	42-17055
4/23/2014	Present proposed Annual Budget to Town Council - 1st review	
5/14/2014	Present proposed Annual Budget to Town Council - 2nd review	
6/13/2014	Send ad to publish TNT (exhibit H) and issue press release	42-17107
6/16/2014	Adopt tentative budget	42-17101
6/16/2014	First reading of property tax levy ordinance	
6/20/2014	Send ad to publish summary of tentative budget, notice of hearing and other statutory requirements for two consecutive weeks	42-17103
6/20/2014	Send ad to publish 2nd TNT notice	42-17107
6/23/2014	Post tentative budget on Town Web site for 60 months	42-17105
7/7/2014	TNT public hearing	
7/7/2014	Second reading of property tax levy ordinance	
7/7/2014	Public hearing on final budget	
7/7/2014	Special meeting to adopt final budget	42-17105
7/14/2014	Post final budget on Town Web site for 60 months	42-17105
7/21/2014	Adopt property tax levy - send to County and PTOC	42-17151
7/24/2014	Mail copy of TNT, statement of its publication and result of Council roll-call vote to PTOC	42-17151

## **Reader's Guide to the Budget Document**

The primary purpose of this document is to provide citizens with a comprehensive overview of the Town's adopted budget, the budget process, Town services and operations and the resources that fund those services.

In addition to this document, the Town also prepares a line item detail budget and a capital improvement plan document. Arizona Revised Statutes § §42-17101 and 42-17102 require that the Town use official budget forms created by the Audit General's Office. These documents and budget forms can be found on the Town's Web site.

### **Introduction**

The purpose of this section is to provide the reader an introduction to the Town's elected officials, the organization, the budget process, navigating through the document itself and a budget message. The budget message highlights Town's finances as of the time the budget was being developed, recent accomplishments, goals for the upcoming budget and a summary overview of the budget, including information regarding positions and compensation.

### **Budget Summaries**

This section summarizes the entire Town budget for all funds and all authorized full-time equivalent positions. The beginning fund balance, projected revenues, budgeted expenditures, transfers and resulting ending fund balance is presented individually for each Town fund. In addition, the 2014-15 budget is compared to the 2013-2014 budget for each fund. The summary of authorized positions shows the change in the number of authorized positions for 2013-14 and 2014-15 fiscal years.

### **Budget Detail**

This section provides the revenue, expenditures, beginning fund balance and ending fund balance for each fund. The summary includes actual figures for the completed 2012-13, budgeted and projected figures for the 2013-14 and the adopted budget for 2014-15. The difference between the 2014-15 budget and the 2013-14 budget projections is also presented for comparison purposes.

Within each fund, revenue amounts are presented in a line item fashion and expenditures are summarized by type; for example, salaries and benefits, purchased services, supplies, debt service and capital outlay. Each fund and all departments in the General Fund contains a description of the department, budget highlights, prior year accomplishments, as well as the 2012-13 actual, 2013-14 budget and projection and 2014-15 adopted budget. Also included are the funding sources for each department, authorized department positions by FTE and highlights of significant changes.

# Budget Message

## To the Honorable Mayor, Vice-Mayor, Councilmembers and Citizens of the Town of Florence, Arizona:

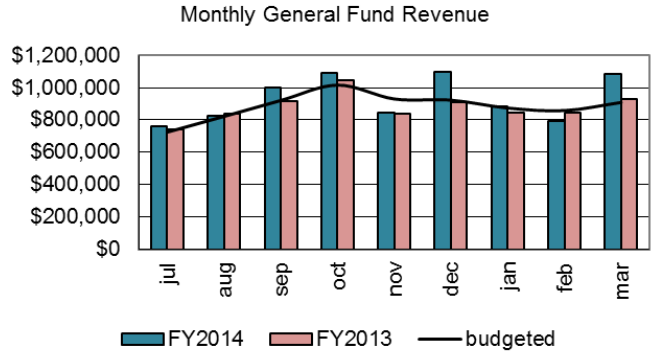
We are pleased to present the 2014-15 Annual Budget. Following a lengthy budget development process, several work sessions, public inspection and a public hearing, the Town Council adopted the proposed annual budget on July 7, 2014.

As we headed into this budget process, we took note of a continually improving economy as evidenced by reports of a declining unemployment rate and increasing home prices, sales and new home construction. In addition, locally, all Town revenues are up for the year and ahead of projections and new home construction is strong: the Town is faring well financially.

### *How are we doing?*

As we entered the fourth quarter of the Town’s fiscal year, General Fund revenue was stood at 6 percent (+\$484,507) ahead of the prior year and 5 percent (+\$405,683) ahead projected revenue.

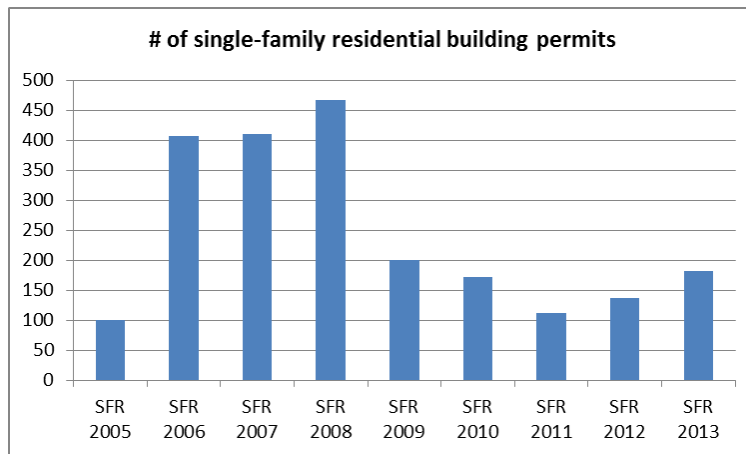
<i>General Fund Revenue</i>	monthly projections	current year actual	% variance from projection	% change from prior year	prior year actual
Jul	725,773	763,649	5%	3%	742,843
Aug	822,957	824,631	0%	-2%	839,034
Sep	921,453	999,210	8%	9%	916,847
Oct	1,016,678	1,094,423	8%	5%	1,044,466
Nov	930,771	846,626	-9%	1%	839,751
Dec	923,781	1,100,092	19%	21%	908,227
Jan	874,561	884,419	1%	5%	842,563
Feb	859,048	791,893	-8%	-6%	844,227
Mar	909,550	1,085,312	19%	17%	927,790
YTD total	7,984,572	8,390,255			7,905,748
YTD variance		405,683	5%	6%	484,507



As of March 31, 2014, major components of the General Fund revenue compared to prior year and expectations as follows:

- Town’s 2 percent sales tax – 3% over prior year, 12% over expectations
- State-shared sales tax – 7% over prior year, 1% over expectations
- State-shared income tax – 9% over prior year, meeting expectations
- Vehicle license tax – 7% over prior year, 6 % over expectations

In addition, building permit revenue was 27 percent greater than the prior year and had already surpassed the total amount budgeted for the year by \$53,000. After falling to 112 single-family residential building permits in 2011 from all-time high numbers of 407, 411 and 467 in 2006, 2007 and 2008, respectively, it appears that the number of building permits is rebounding with 182 issued in 2013.



Expenditure-wise, while the Town is accomplishing a lot this year and spending levels have increased, expenditures have been made within budget, with available resources and with the Town remaining in excellent financial shape. Accomplishments in 2013-14 include the following:

- Adding a before and after-school program in Anthem
- Rehabilitation of the historic Brunenkant building
- Community Survey
- Hiring of 3 additional firefighter positions with 2 years being grant funded
- Fire Marshal duties transferred from the state
- Completion of fire station #2 in Anthem
- Sold High School House
- 2014 Home Tour
- New quarterly financial reporting
- Florence Heights Overlay
- Main Street improvements (phase 1 and 2)
- Main Street Park improvements
- Paved Plant Road
- Remodeled the Police Station
- Revised the Sanitation Ordinance
- Broke ground on Padilla Park improvements
- Joined Maricopa Association of Governments and received a grant to purchase a street sweeper first year in
- Working towards completion of numerous streets, water and sewer capital improvement projects

The General Fund's fund balance is expected to end the year higher than what was originally budgeted for fiscal year 2013-14. Last year, when the 2013-14 budget was prepared, an \$865,100 reduction of fund balance was projected. As we prepared the 2014-15 budget, we projected 2013-14 fund balance to increase approximately \$400,000, which is nearly a \$1.3 million gain over the earlier projection.

All other funds of the Town are expected to end 2013-2014 with healthy fund balances.

### ***Budget Goals***

Annual and strategic-long term goals have been established to guide development of the budget. The first five goals listed below were established during the 2013-14 budget process. Improving quality of life and creating an equal or complementary service level base for ALL Town residents was added as a sixth and important goal this year.

As outlined here but in more detail throughout the budget document, the six goals are described as follows.

#### ***Provide exceptional public safety and community services***

- 2013-14: Completed the new fire station, which includes a police sub-station in Anthem; purchased a new ladder fire apparatus; hired of 3 new firefighter positions; remodeling of the police station; improvements to Main Street park
- 2014-15: increased part-time firefighter funding for TRV; added new Police Sergeant position and School Resource/Crime Prevention Police Officer

positions; added new Administrative Assistant in Community Development; added new Graphic Design and Digital Media Specialist position (to improve communication via Channel 11 and Web site)

*Expand the tax base through annexations and economic development outreach*

- 2013-14: Continued to pursue Magic Ranch and Arizona Farms annexations; promoted opportunities at the annual Retail Real Estate Convention; completed rehabilitation of the historic Brunenkant building for use as a business assistance center
- 2014-15: Continue to pursue MR and AF and other annexations; furnish and move into the Brunenkant building

*Secure the Town's long-term water program for future generations and growth*

- 2013-14: Hiring a Utilities Director dedicated to enhancing the Town water infrastructure and training employees
- 2014-15: Continue construction of capital improvement projects

*Revitalize the downtown corridor through beautification and business investment*

- 2013-14: Improvements to curbs and crosswalks on downtown Main Street; improvement to the American Legion building
- 2014-15: Main Street overlay; Silver King Marketplace improvements; paint and light water tower; complete Padilla Park improvements

*Make strategic investments in planning for the continued growth of Florence*

- 2013-14: Increasing Road Maintenance and construction throughout the entire town, and completing the construction of Fire Station #2 in Anthem
- 2014-15: Recommendation of a new Library, Recreation Center and Aquatic Center

*Improve the quality of life and create an equal or complementary service level base for all Town residents and create new services for younger children and active adults*

- 2014-15: Construct a new library, aquatics and recreation complex; complete Padilla Park improvements; improve special events, recreation programming and maintenance of parks

*Commitment to Reduce Use of Fund Balance in General Fund*

In addition to the goals above, a commitment was made to reduce the use of General Fund fund balance. From 2009-10 through 2012-13, annual budgets were adopted where expenditures were significantly greater than revenues resulting in a substantial use of fund balance.

Prior Years' Annual Budgets

<u>Budget Year</u>	Use of <u>Fund Balance</u>
2009-10	\$ (671,394)
2010-11	(659,541)
2011-12	(672,019)
2012-13	(1,463,082)

Continued use of fund balance, as shown above, would gradually cause it to fall below required reserves, or worse. In actuality, in each of those years, revenues outpaced expenditures and fund balance actually increased. Regardless, the adopted budget should be structurally balanced; meaning recurring revenues should be equal to or exceed recurring expenditures. Best practices set forth by the Government Finance Officers Association (GFOA) state that governments should achieve and maintain structurally balanced operating budgets.

When the recommended 2013-14 budget was presented to Town Council in April 2013 a commitment was made that the Town's budget would be structurally balanced in the next year or two, as follows.

Commitment to Reduce Use of Fund Balance

<u>Budget Year</u>	Use of <u>Fund Balance</u>	<u>2014-15 Budget</u>
2013-14	\$ (865,115)	projected plus \$400,000
2014-15	(450,000)	(469,600)
2015-16	-0-	TBD

Working towards a structurally balanced budget by decreasing budgeted use of fund balance from \$(1,463,082) in 2012-13 to \$(865,115) in 2013-14 was accomplished by

- recognizing and moving non-recurring expenditures out of the general fund,
- not budgeting for vehicles, reducing training or miscellaneous costs,
- the Town Manager's Office reviewing and signing all contracts, large purchases and all positions,
- and limiting the amount of base increases for contracts and renegotiating contracts or issuing new requests for proposals, if necessary.

As committed to in 2013, budgeted use of fund balance was decreased to \$(469,600) from \$(865,115) in the 2014-15 budget. This was accomplished by limiting vehicle purchases, maintaining training and miscellaneous costs at previous levels and reducing departmental budgets by basing them on prior year history and justification.

Although slightly higher than predicted in 2013, reducing use of fund balance is still an achievement given that the budget includes a maximum 4 percent performance-based merit increase for employees, a mid-year 1 percent general market adjustment, unavoidable increases in utility, liability insurance costs and other inflationary increases, as well as the addition of several new positions.

Meanwhile, the ending fund balance for 2014-15 remains very healthy by GFOA best practice standards, which states that at a minimum fund balance should be equal to no less than two months of operating expenditures or 16.7 percent. The Town's budgeted \$7.2 million ending fund balance is at 50 percent or 6 months of operating expenditures.

### ***Budget Highlights***

The purpose of this section of the budget document is to discuss highlights of the budget with a focus on the changes in this year's budget.

### **Overall Budget Summary**

The first two tables below summarize the total budget. The first table contains a summarized version of the approved expenditure budget by fund or aggregate of funds in some cases. The first table compares the 2014-15 budget to the 2013-14 budget. The second table summarizes the total budget by fund with beginning fund balances, revenues, expenditures, inter-fund transfers and resulting ending fund balances.

The total 2014-15 budget for the Town is \$66,806,000, which includes \$10,508,000 carried forward from 2013-14 in order to complete capital expenditures started in the prior year. Excluding the amount carried forward, the 2014-15 budget is \$56,298,000 or \$8,847,697 greater than the 2013-14 budget. The primary reason for the increase in the budget is due to a difference in capital projects, as can be seen in Capital Projects Fund in the first table above.

Expenditures Summary by Fund (excludes interfund transfers)	2013-14 Budget	2014-15 Budget (excl CarryFwd)	2014-15 Budget vs. 2013-14 Budget		2013-14 Carry Forward	2014-15 Total Budget
			\$ change	% change		
General Fund	\$ 12,592,706	\$ 13,715,200	\$ 1,122,494	9%	\$ -	\$ 13,715,200
Capital Projects Fund	7,087,412	19,863,600	12,776,188	474%	2,662,000	22,525,600
Economic Development CP Fund	444,856	-	(444,856)	-20221%	442,700	442,700
Highway User Revenue Fund	6,477,200	5,965,800	(511,400)	-24%	2,290,700	8,256,500
Grants Fund	1,412,344	3,108,500	1,696,156	188%	430,100	3,538,600
Streetlight Improvement Districts Funds	50,000	53,300	3,300	7%	-	53,300
Development Impact Fee Funds	5,718,643	-	(5,718,643)	-145%	-	-
Other Special Revenue Funds	53,850	56,200	2,350	4%	-	56,200
Debt Service Fund	359,663	449,800	90,137	25%	-	449,800
Utility Improvement District #1 Fund	85,286	85,000	(286)	0%	-	85,000
Water Utility Fund	6,510,603	6,444,900	(65,703)	-4%	3,449,900	9,894,800
Sewer Utility Fund	4,780,872	4,443,000	(337,872)	-14%	1,232,600	5,675,600
Sanitation Fund	759,395	846,500	87,105	11%	-	846,500
Fleet Services Fund	671,228	803,700	132,472	20%	-	803,700
Facility Services Fund	435,745	448,000	12,255	3%	-	448,000
Firefighters' Pension Fund	10,500	14,500	4,000	28%	-	14,500
<b>Total All Funds</b>	<b>\$ 47,450,303</b>	<b>\$ 56,298,000</b>	<b>\$ 8,847,697</b>	<b>30%</b>	<b>\$ 10,508,000</b>	<b>\$ 66,806,000</b>

The total of all Town fund balances at the beginning of the year is \$59,475,900. The projected total ending fund balances is \$28,285,200, a drawn down of \$31,190,700. However, this net decrease is due to a total of over \$40 million in capital projects planned for 2014-15, including over \$10 million carried forward from 2013-14. A list of these capital projects will be presented in this section and can be found throughout this document, as well as in the Appendix.

Nevertheless, the \$28,285,200 total of ending fund balances is still made up of very healthy fund balances in each of the funds. For example, as stated before, the General Fund ending fund balance is \$7,185,100 is 50 percent of operating expenditures an equivalent of 6 months of expenditures, which is well ahead of GFOA recommended best practices. Other Town operating funds, Highway User Revenue and the Utility funds, also have healthy fund balances as represented by their fund balance as a percent of expenditures ratios. Capital Projects funds, Grant funds and other non-operating, non-recurring funds may or may not have large fund balances depending on the timing or planned use of those non-recurring fund balances.

All Funds Summary	July 1, 2014					June 30, 2015
	Fund Balance	Revenue	Expenditures	Transfers In	Transfers Out	Fund Balance
General Fund	\$ 7,654,700	\$ 12,332,800	\$ (13,715,200)	\$ 1,711,200	\$ (798,400)	\$ 7,185,100
<i>Capital Project Funds</i>						
Capital Projects Fund	13,152,100	6,559,000	(22,525,600)	6,456,100	(652,000)	2,989,600
Economic Development CP Fund	442,900	2,400	(442,700)	-	-	2,600
<i>Special Revenue Funds</i>						
Highway User Revenue Fund	6,366,700	2,843,500	(8,256,500)	9,900	(619,800)	343,800
Construction Tax Fund	3,460,300	73,200	-	-	(1,000,000)	2,533,500
Food Tax Fund	1,845,900	267,900	-	-	(2,100,000)	13,800
Grants Fund	-	3,514,000	(3,538,600)	24,600	-	-
Streetlight Improvement District #1 Fund	262,800	1,500	(21,800)	-	(6,600)	235,900
Streetlight Improvement District #2 Fund	341,100	2,000	(21,000)	-	(6,600)	315,500
Streetlight Improvement District #3 Fund	154,900	900	(10,500)	-	(6,600)	138,700
<i>Development Impact Fee (DIF) Funds</i>						
Sanitation DIF Fund	1,900	-	-	-	-	1,900
Transportation DIF Fund	-	96,200	-	-	-	96,200
General Government DIF Fund	1,213,400	6,400	-	-	(1,219,700)	100
Police DIF Fund	188,600	92,900	-	-	-	281,500
Fire/EMS DIF Fund	340,700	95,100	-	-	-	435,800
Parks DIF Fund	1,277,400	12,400	-	-	(1,289,700)	100
Library DIF Fund	812,100	34,700	-	-	(846,700)	100
Water Utility DIF Fund	110,600	400	-	-	-	111,000
Sewer Utility DIF Fund	357,500	1,500	-	-	-	359,000
North Florence Water Utility DIF Fund	10,000	500	-	-	-	10,500
North Florence Sewer Utility DIF Fund	12,300	100	-	-	-	12,400
Judicial Collections Enhancement Fund	25,000	3,100	(3,800)	-	-	24,300
Fill-the-Gap Fund	3,600	2,000	(2,100)	-	-	3,500
Southwest Gas Capital Expenditure Fund	73,700	47,300	(47,300)	-	(48,100)	25,600
Impound Fee Fund	20,600	8,300	(3,000)	-	-	25,900
<i>Debt Service Funds</i>						
Debt Service Fund	69,800	-	(449,800)	449,800	-	69,800
Utility Improvement District #1 Fund	143,300	69,400	(85,000)	-	(9,000)	118,700
<i>Enterprise Funds</i>						
Water Utility Fund	10,234,600	3,185,400	(9,894,800)	-	(554,500)	2,970,700
Sewer Utility Fund	8,688,700	5,649,400	(5,675,600)	-	(675,300)	7,987,200
Sanitation Fund	1,887,000	682,000	(846,500)	-	(70,300)	1,652,200
<i>Internal Service Funds</i>						
Fleet Services Fund	-	-	(803,700)	803,700	-	-
Facility Services Fund	1,100	1,000	(448,000)	448,000	-	2,100
Firefighters' Pension Fund	322,600	30,000	(14,500)	-	-	338,100
<b>Total All Funds</b>	<b>\$ 59,475,900</b>	<b>\$ 35,615,300</b>	<b>\$ (66,806,000)</b>	<b>\$ 9,903,300</b>	<b>\$ (9,903,300)</b>	<b>\$ 28,285,200</b>

## **General Fund Highlights**

To enhance the level of service provided and aid in the accomplishment of the goals described above, the following budgetary items were added to the budget.

### Enhance Customer Service and Operational Effectiveness

- Administrative Assistant position in Community Development – \$52,400
- Court Clerk increased to full-time – \$18,800
- Office Assistant position to be shared by Fire, Police and Town Clerk at new fire station in Anthem – \$40,900
- Graphic Design and Digital Media Specialist position – \$55,900
- Enhance Town Web site - \$14,000
- Mechanic – \$52,000 (costs are shared between the General Fund, Highway User Revenue Fund and Utility funds)

### Enhance Public Safety

- Police Sergeant position – \$78,200
- Crime Prevention/School Resource Police Officer position – \$66,100
- Increase funding for part-time firefighters for Transitional Response Vehicle program and increased coverage – \$120,000
- Firefighter positions (3) – \$173,000, these three grant-funded positions (SAFER) were added in April of 2014

### Enhance Quality of Life

- Recreation Programmer (special events) – \$48,900
- Special Events – \$20,000
- Increase recreational programming – \$20,000
- Increase funding for part-time recreation staff – \$20,000
- Enhance parks maintenance including new Padilla Park – \$25,000
- Parks Maintenance Worker 1 – \$46,800

### Enhance Economic Development

- Increase marketing efforts - \$8,500

## **Capital Projects Fund Highlights**

The Capital Projects Fund contains \$22,525,600 in capital or one-time expenditures, including those listed below (new, excludes carry forwards), which aid in accomplishing Town goals. (Note: CIP = Capital Improvement Plan, for more details on the capital improvement projects, refer to the Town's Capital Improvement Plan document.)

### Enhance Customer Service and Operational Effectiveness

- Police CompStat dashboards – \$30,600
- Modular workstations in Finance – \$20,000
- Acquire and ready new building for Community Development and Information Technology –
  - Acquisition – \$335,000
  - Tenant improvements – \$60,000
  - Fiber connectivity –\$15,000
- Fueling facility – \$200,000
- Vehicle replacements – \$402,000
- Cashier window improvements – \$18,000
- Town Hall admin counter modification – \$10,000

### Enhance Public Safety

- Fire Station alerting system – \$45,000
- New police vehicles – \$98,000
- Office/dorm windows at Fire Station #1 – \$50,000

### Enhance Economic Development/Expand Tax Base

- Set-aside for possible Magic Ranch and Arizona Farms annexations – \$500,000
- Prepare and furnish Brunenkant building for new business assistance center – \$75,000

### Enhance Quality of Life

- Library, Aquatics, Recreation complex – \$13,280,000 (CIP)
- Territory Square CLOMR/LOMR (sitework for above project) – \$600,000 (CIP)
- Public Art Program – \$100,000
- Lighting at Softball Field #3 – \$150,000

### Downtown Corridor Beautification

- Main Street overlay – \$200,000

### Other Capital Improvement Projects

These projects meet several of the established Town goals.

- Main Street northern extension – \$700,000 (CIP)
- Road repair and maintenance – \$500,000
- New and replace curb and sidewalk – \$250,000
- Electrical rewiring of Silver King Marketplace – \$100,000

## Highway User Revenue Fund Highlights

### Capital Improvement Projects (new, excludes carry forwards)

- SH79/SH287 intersection improvements – \$400,000
- Diversion Dam Road improvements – \$1,250,000
- Street signalization – \$275,000
- Pinal Street drainage improvements – \$525,000
- Florence Heights improvements – \$1,800,000
- Stormwater master plan – \$100,000
- Stormwater utility improvements – \$45,000

## Water Utility Fund Highlights

### Capital Improvement Projects (new, excludes carry forwards)

- New well – \$750,000
- Water line extensions, replacement and relocation – \$1,123,000
- Water storage tank – \$1,300,000
- Fire hydrant replacements – \$40,000
- Well 3B replacement – \$1,365,000
- Unusable valve replacement – \$30,000
- SCADA tie-ins – \$85,000
- Booster pumps at Well #5 – \$150,000
- Office space renovation – \$57,500

## Sewer Utility Fund Highlights

### Capital Improvement Projects (new, excludes carry forwards)

- Recharge injection wells – \$330,000
- Sewer main extension and replacement – \$175,000
- Wastewater treatment plant expansion – \$1,300,000
- 18" sewer bore – \$100,000
- Recharge facility expansion at North Florence WWTP – \$40,000

## Employee Compensation and Benefits

This budget provides for a maximum 4 percent performance-based merit increase for employees. In addition, provisions are included for a 1% general adjustment and pay range adjustments to several classifications, to be potentially effective on January 1, 2015. As in past years, the Town's employee benefit agent/broker representative solicited proposals for medical, dental and life insurance coverage. The response was very favorable and allowed the Town to move from its current high-deductible Health

Savings Account plan to a PPO-type plan. This move provides for enhanced benefits for our employees and covered dependents with no increase in cost to the employee or the Town.

### Existing and New Positions

Although new positions were highlighted above, the table below presents the total and changes in the number of full-time equivalent positions by fund for the previous two years compared to the 2014-15 budget.

<b>Town Authorized Position Full-time Equivalents (FTEs)</b>	<b>2012-13</b>	<b>added</b>	<b>2013-14</b>	<b>added</b>	<b>2014-15</b>
<b>General Fund</b>					
Administration	5.500	1.000	6.500	-	6.500
Courts	2.750	-	2.750	0.250	3.000
Legal	2.000	0.500	2.500	-	2.500
Finance	9.000	2.100	11.100	-	11.100
Human Resources	2.000	-	2.000	-	2.000
Community Development	6.000	-	6.000	1.000	7.000
Police	45.750	0.250	46.000	2.500	48.500
Fire	24.000	6.000	30.000	0.500	30.500
Information Technology	5.000	-	5.000	1.000	6.000
Parks and Recreation	13.000	-	13.000	2.000	15.000
Library	6.250	-	6.250	-	6.250
Engineering	2.300	-	2.300	-	2.300
Economic Development	1.000	-	1.000	-	1.000
<b>Total General Fund</b>	<b>124.550</b>	<b>9.850</b>	<b>134.400</b>	<b>7.250</b>	<b>141.650</b>
Highway User Revenue Fund	19.150	-	19.150	-	19.150
Water Utility Fund	5.600	0.200	5.800	-	5.800
Sewer Utility Fund	8.300	0.450	8.750	-	8.750
Sanitation Fund	5.050	(3.500)	1.550	-	1.550
Fleet Services Fund	3.175	-	3.175	1.000	4.175
Facility Services Fund	4.675	-	4.675	-	4.675
<b>Total FTEs</b>	<b>170.500</b>	<b>7.000</b>	<b>177.500</b>	<b>8.250</b>	<b>185.750</b>

### Expenditure Limitation

This is the final year of the Town's use of the Alternative Expenditure Limitation – Home Rule Option (HRO). The Alternative Expenditure Limitation approved with this year's budget is \$66,806,000, which is the total of all Town funds expenditures, including carry forwards of the prior year budget.

The Town will be seeking an extension of the HRO in the August 2014 primary election. Voter approval of the extension will extend the Town's use of the HRO for another four years. If the extension vote does not pass, it is estimated that the Town's expenditure level will be limited to a state-imposed limitation of \$20,851,671, which essentially means that all capital projects could not move forward and levels of service would likely need to be reduced or some combination of the two scenarios.

## **Revenue Projections**

Revenue projections are based on relevant factors for the type of revenue being projected. First, new projections for current 2013-14 revenue were made based on mid-year results and then 2014-15 revenues were based on those new revenue projections. Factors used in revenue projections include inflation, estimated residential growth, population growth, estimated growth in assessed valuation. Other revenues were based on estimates from the League of Arizona Cities and Towns.

The remainder of this document presents the highlights each Town fund budget, as well as 2013-14 accomplishments and 2014-15 goals. In addition, please refer to two other important documents associated with this budget, the 2014-2015 Annual Budget Detail and the 2015-2019 Capital Improvement Plan.

## **Acknowledgements**

Again, we are pleased to provide you with this year's budget. The annual budget was adopted by Town Council on July 7, 2014. Town Council and staff worked hard over the course of the past several months to develop this financial plan and we would like to extend our sincere thanks and appreciation to the Mayor, Vice-Mayor, Councilmembers, department directors and staff for their valuable assistance and input.

Respectfully submitted,



Charles A. Montoya  
Town Manager



Mike Farina  
Finance Director



# BUDGET SUMMARY



## Budget Summaries and Approved Positions for All Funds

All Funds Summary	July 1, 2014					June 30, 2015
	Fund Balance	Revenue	Expenditures	Transfers In	Transfers Out	Fund Balance
General Fund	\$ 7,654,700	\$ 12,332,800	\$ (13,715,200)	\$ 1,711,200	\$ (798,400)	\$ 7,185,100
<i>Capital Project Funds</i>						
Capital Projects Fund	13,152,100	6,559,000	(22,525,600)	6,456,100	(652,000)	2,989,600
Economic Development CP Fund	442,900	2,400	(442,700)	-	-	2,600
<i>Special Revenue Funds</i>						
Highway User Revenue Fund	6,366,700	2,843,500	(8,256,500)	9,900	(619,800)	343,800
Construction Tax Fund	3,460,300	73,200	-	-	(1,000,000)	2,533,500
Food Tax Fund	1,845,900	267,900	-	-	(2,100,000)	13,800
Grants Fund	-	3,514,000	(3,538,600)	24,600	-	-
Streetlight Improvement District #1 Fund	262,800	1,500	(21,800)	-	(6,600)	235,900
Streetlight Improvement District #2 Fund	341,100	2,000	(21,000)	-	(6,600)	315,500
Streetlight Improvement District #3 Fund	154,900	900	(10,500)	-	(6,600)	138,700
<i>Development Impact Fee (DIF) Funds</i>						
Sanitation DIF Fund	1,900	-	-	-	-	1,900
Transportation DIF Fund	-	96,200	-	-	-	96,200
General Government DIF Fund	1,213,400	6,400	-	-	(1,219,700)	100
Police DIF Fund	188,600	92,900	-	-	-	281,500
Fire/EMS DIF Fund	340,700	95,100	-	-	-	435,800
Parks DIF Fund	1,277,400	12,400	-	-	(1,289,700)	100
Library DIF Fund	812,100	34,700	-	-	(846,700)	100
Water Utility DIF Fund	110,600	400	-	-	-	111,000
Sewer Utility DIF Fund	357,500	1,500	-	-	-	359,000
North Florence Water Utility DIF Fund	10,000	500	-	-	-	10,500
North Florence Sewer Utility DIF Fund	12,300	100	-	-	-	12,400
Judicial Collections Enhancement Fund	25,000	3,100	(3,800)	-	-	24,300
Fill-the-Gap Fund	3,600	2,000	(2,100)	-	-	3,500
Southwest Gas Capital Expenditure Fund	73,700	47,300	(47,300)	-	(48,100)	25,600
Impound Fee Fund	20,600	8,300	(3,000)	-	-	25,900
<i>Debt Service Funds</i>						
Debt Service Fund	69,800	-	(449,800)	449,800	-	69,800
Utility Improvement District #1 Fund	143,300	69,400	(85,000)	-	(9,000)	118,700
<i>Enterprise Funds</i>						
Water Utility Fund	10,234,600	3,185,400	(9,894,800)	-	(554,500)	2,970,700
Sewer Utility Fund	8,688,700	5,649,400	(5,675,600)	-	(675,300)	7,987,200
Sanitation Fund	1,887,000	682,000	(846,500)	-	(70,300)	1,652,200
<i>Internal Service Funds</i>						
Fleet Services Fund	-	-	(803,700)	803,700	-	-
Facility Services Fund	1,100	1,000	(448,000)	448,000	-	2,100
Firefighters' Pension Fund	322,600	30,000	(14,500)	-	-	338,100
<b>Total All Funds</b>	<b>\$ 59,475,900</b>	<b>\$ 35,615,300</b>	<b>\$ (66,806,000)</b>	<b>\$ 9,903,300</b>	<b>\$ (9,903,300)</b>	<b>\$ 28,285,200</b>

Expenditures Summary by Fund (excludes interfund transfers)	2013-14 Budget	2014-15 Budget (excl CarryFwd)	2014-15 Budget vs. 2013-14 Budget		2013-14 Carry Forward	2014-15 Total Budget
			\$ change	% change		
General Fund	\$ 12,592,706	\$ 13,715,200	\$ 1,122,494	9%	\$ -	\$ 13,715,200
Capital Projects Fund	7,087,412	19,863,600	12,776,188	474%	2,662,000	22,525,600
Economic Development CP Fund	444,856	-	(444,856)	-20221%	442,700	442,700
Highway User Revenue Fund	6,477,200	5,965,800	(511,400)	-24%	2,290,700	8,256,500
Grants Fund	1,412,344	3,108,500	1,696,156	188%	430,100	3,538,600
Streetlight Improvement Districts Funds	50,000	53,300	3,300	7%	-	53,300
Development Impact Fee Funds	5,718,643	-	(5,718,643)	-145%	-	-
Other Special Revenue Funds	53,850	56,200	2,350	4%	-	56,200
Debt Service Fund	359,663	449,800	90,137	25%	-	449,800
Utility Improvement District #1 Fund	85,286	85,000	(286)	0%	-	85,000
Water Utility Fund	6,510,603	6,444,900	(65,703)	-4%	3,449,900	9,894,800
Sewer Utility Fund	4,780,872	4,443,000	(337,872)	-14%	1,232,600	5,675,600
Sanitation Fund	759,395	846,500	87,105	11%	-	846,500
Fleet Services Fund	671,228	803,700	132,472	20%	-	803,700
Facility Services Fund	435,745	448,000	12,255	3%	-	448,000
Firefighters' Pension Fund	10,500	14,500	4,000	28%	-	14,500
<b>Total All Funds</b>	<b>\$ 47,450,303</b>	<b>\$ 56,298,000</b>	<b>\$ 8,847,697</b>	<b>30%</b>	<b>\$ 10,508,000</b>	<b>\$ 66,806,000</b>

Town Authorized Position					
Full-time Equivalents (FTEs)	2012-13	added	2013-14	added	2014-15

**General Fund**

Administration	5.500	1.000	6.500	-	6.500
Courts	2.750	-	2.750	0.250	3.000
Legal	2.000	0.500	2.500	-	2.500
Finance	9.000	2.100	11.100	-	11.100
Human Resources	2.000	-	2.000	-	2.000
Community Development	6.000	-	6.000	1.000	7.000
Police	45.750	0.250	46.000	2.500	48.500
Fire	24.000	6.000	30.000	0.500	30.500
Information Technology	5.000	-	5.000	1.000	6.000
Parks and Recreation	13.000	-	13.000	2.000	15.000
Library	6.250	-	6.250	-	6.250
Engineering	2.300	-	2.300	-	2.300
Economic Development	1.000	-	1.000	-	1.000
<b>Total General Fund</b>	<b>124.550</b>	<b>9.850</b>	<b>134.400</b>	<b>7.250</b>	<b>141.650</b>

Highway User Revenue Fund	19.150	-	19.150	-	19.150
Water Utility Fund	5.600	0.200	5.800	-	5.800
Sewer Utility Fund	8.300	0.450	8.750	-	8.750
Sanitation Fund	5.050	(3.500)	1.550	-	1.550
Fleet Services Fund	3.175	-	3.175	1.000	4.175
Facility Services Fund	4.675	-	4.675	-	4.675

<b>Total FTEs</b>	<b>170.500</b>	<b>7.000</b>	<b>177.500</b>	<b>8.250</b>	<b>185.750</b>
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# BUDGET DETAIL



# GENERAL FUND



# GENERAL FUND Summary

General Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Revenue</b>						
Taxes	\$ 3,126,630	\$ 3,014,526	\$ 3,325,600	\$ 3,499,600	\$ 174,000	5%
Licenses and Permits	389,434	284,000	522,500	538,100	15,600	3%
Franchise Fees and Taxes	385,591	420,180	536,700	563,600	26,900	5%
Intergovernmental	5,811,660	6,174,993	6,269,100	6,686,400	417,300	7%
Charges for Services	750,594	765,338	582,400	671,200	88,800	15%
Fines and Forfeitures	172,493	180,410	181,200	190,200	9,000	5%
Investment Earnings	(68,217)	23,000	110,000	110,000	-	0%
Other	97,999	74,315	145,800	73,700	(72,100)	-49%
Transfers In	1,054,074	1,507,156	2,049,600	1,711,200	(338,400)	-17%
<b>Total Revenue</b>	<b>11,720,258</b>	<b>12,443,918</b>	<b>13,722,900</b>	<b>14,044,000</b>	<b>321,100</b>	<b>2%</b>
<b>Expenditures</b>						
Salaries and Benefits	8,502,576	10,118,661	10,118,200	10,919,400	801,200	8%
Purchased Services	1,515,276	1,948,454	1,958,000	2,183,500	225,500	12%
Supplies	737,860	525,591	555,900	612,300	56,400	10%
Transfers Out	4,481,204	716,308	4,689,500	798,400	(3,891,100)	-83%
<b>Total Expenditures</b>	<b>15,236,916</b>	<b>13,309,014</b>	<b>17,321,600</b>	<b>14,513,600</b>	<b>(2,808,000)</b>	<b>-16%</b>
<b>Beginning Fund Balance</b>	<b>\$14,770,095</b>	<b>\$ 6,727,289</b>	<b>\$11,253,400</b>	<b>\$ 7,654,700</b>		
Revenue Over/Under						
Expenditures	(3,516,658)	(865,096)	(3,598,700)	(469,600)		
<b>Ending Fund Balance</b>	<b>\$11,253,437</b>	<b>\$ 5,862,193</b>	<b>\$ 7,654,700</b>	<b>\$ 7,185,100</b>		
Fund Balance as Percent of						
Expenditures	74%	44%	44%	50%		

# GENERAL FUND

## Summary (continued)

General Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Expenditures</b>						
Town Council	117,073	152,324	151,700	158,200	6,500	4%
Administration	559,693	673,404	673,400	709,800	36,400	5%
Courts	221,715	278,448	278,400	292,200	13,800	5%
Legal	175,083	255,460	255,500	269,500	14,000	5%
Finance	775,694	908,947	908,900	935,000	26,100	3%
Human Resources	174,051	214,794	214,800	253,800	39,000	18%
Community Development	428,892	561,700	561,700	668,800	107,100	19%
Police	3,166,385	3,771,703	3,771,600	3,952,800	181,200	5%
Fire	2,255,660	2,534,446	2,534,500	2,809,200	274,700	11%
Information Technology	496,425	536,365	536,400	615,000	78,600	15%
Parks and Recreation	906,119	1,086,110	1,086,200	1,338,700	252,500	23%
Facility Services	192,781	-	-	-	-	-
Senior Center	250,978	259,230	259,200	263,600	4,400	2%
Library	311,734	367,040	377,000	380,600	3,600	1%
Engineering	99,858	176,435	176,500	192,700	16,200	9%
Cemetery	13,326	25,550	25,500	9,000	(16,500)	-65%
Economic Development	197,980	167,665	167,700	182,700	15,000	9%
General Government	412,265	623,085	653,100	683,600	30,500	5%
Transfers Out	4,481,204	716,308	4,689,500	798,400	(3,891,100)	-83%
<b>Total Expenditures</b>	<b>15,236,916</b>	<b>13,309,014</b>	<b>17,321,600</b>	<b>14,513,600</b>	<b>(2,808,000)</b>	<b>-16%</b>

# GENERAL FUND

## Revenue

General Fund Revenue	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Taxes</b>						
City Sales Tax	2,351,499	2,200,000	2,511,000	2,636,600	125,600	5%
Property Taxes	733,207	770,181	770,200	816,400	46,200	6%
Personal Property Tax	41,924	44,345	44,400	46,600	2,200	5%
<b>Total Taxes</b>	<b>3,126,630</b>	<b>3,014,526</b>	<b>3,325,600</b>	<b>3,499,600</b>	<b>174,000</b>	<b>5%</b>
<b>Licenses and Permits</b>						
Occupational Licenses	42,225	38,000	44,000	45,300	1,300	3%
Building Permits	345,757	245,000	477,000	491,300	14,300	3%
Other Licenses & Permits	1,452	1,000	1,500	1,500	-	0%
<b>Total Licenses and Permits</b>	<b>389,434</b>	<b>284,000</b>	<b>522,500</b>	<b>538,100</b>	<b>15,600</b>	<b>3%</b>
<b>Franchise Fees and Taxes</b>						
APS Franchise Fee	265,950	267,000	275,000	288,800	13,800	5%
Telephone License Tax	27,457	28,000	28,000	29,400	1,400	5%
Southwest Gas Franchise Fee	49,381	58,000	58,000	60,900	2,900	5%
Cable Franchise Fee	42,803	41,500	50,000	52,500	2,500	5%
Sanitation Franchise Fee	-	25,680	25,700	27,000	1,300	5%
W/WW Franchise Fee	-	-	100,000	105,000	5,000	5%
<b>Total Franchise Fees/Taxes</b>	<b>385,591</b>	<b>420,180</b>	<b>536,700</b>	<b>563,600</b>	<b>26,900</b>	<b>5%</b>
<b>Intergovernmental</b>						
State Shared Sales Tax	2,090,169	2,206,504	2,240,000	2,352,000	112,000	5%
State Shared Income Tax	2,608,448	2,848,922	2,845,000	3,091,100	246,100	9%
Vehicle License Tax	1,112,996	1,119,567	1,184,000	1,243,200	59,200	5%
Salt River Lieu Tax	47	-	100	100	-	0%
<b>Total Intergovernmental</b>	<b>5,811,660</b>	<b>6,174,993</b>	<b>6,269,100</b>	<b>6,686,400</b>	<b>417,300</b>	<b>7%</b>
<b>Civil Engineering</b>						
Water Inspections	3,666	30,000	4,000	4,200	200	5%
Sewer Inspections	171	30,000	1,000	1,100	100	10%
Streets/Storm Drain Inspections	1,644	60,000	2,000	2,100	100	5%
Lighting/Refuse Inspections	75,238	-	-	-	-	-
Site Grading Inspections	845	-	1,400	1,500	100	7%
Misc. Inspections	50	-	-	-	-	-
Off-Site Plan Review Fee	3,000	-	-	-	-	-
Plan Review Fee	91,000	40,000	30,000	30,600	600	2%
<b>Total Civil Engineering</b>	<b>175,614</b>	<b>160,000</b>	<b>38,400</b>	<b>39,500</b>	<b>1,100</b>	<b>3%</b>

# GENERAL FUND

## Revenue (continued)

General Fund Revenue	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Community Development</b>						
Plan Review Fees	72,749	60,000	82,700	84,400	1,700	2%
General Plan Amendments	-	1,500	3,000	3,100	100	3%
Development Agreements	6,000	10,000	10,000	15,200	5,200	52%
Special/Conditional Use	536	500	1,500	1,500	-	0%
Publications	40	-	-	-	-	
Subdivision Fees	64,334	45,000	10,000	10,200	200	2%
Zoning Fees	3,536	5,000	8,000	8,200	200	3%
Miscellaneous Revenue	1,968	-	-	-	-	
<b>Total Comm Development</b>	<b>149,163</b>	<b>122,000</b>	<b>115,200</b>	<b>122,600</b>	<b>7,400</b>	<b>6%</b>
<b>General Government</b>						
CFD Administrative Reimb	79,998	85,018	85,000	87,600	2,600	3%
Paystation Fees (SWG/APS)	1,562	1,800	1,800	1,800	-	0%
Pay Station Fees (Cox)	-	1,800	100	100	-	0%
Misc. Administrative Reimb	1,794	5,000	5,000	5,100	100	2%
Sanitation Admin Reimb	-	59,370	61,000	62,800	1,800	3%
<b>Total General Government</b>	<b>83,354</b>	<b>152,988</b>	<b>152,900</b>	<b>157,400</b>	<b>4,500</b>	<b>3%</b>
<b>Cemetery</b>						
Cemetery Fees	12,735	10,000	9,000	9,200	200	2%
Cemetery Plots	8,066	7,500	2,000	2,000	-	0%
<b>Total Cemetery</b>	<b>20,801</b>	<b>17,500</b>	<b>11,000</b>	<b>11,200</b>	<b>200</b>	<b>2%</b>
<b>Police</b>						
Special Duty Fees	8,815	500	700	700	-	0%
Police Record Fees	3,842	5,000	5,000	5,100	100	2%
Miscellaneous Refunds	6	300	300	300	-	0%
Police Fund Registrations	11,316	10,000	10,000	10,000	-	0%
Officer Reimbursement	81,280	-	-	-	-	
GITEM Reimbursement	58,118	59,000	-	-	-	
Donations	7,342	-	-	-	-	
Miscellaneous Revenue	809	17,000	17,000	17,000	-	0%
<b>Total Police</b>	<b>171,528</b>	<b>91,800</b>	<b>33,000</b>	<b>33,100</b>	<b>100</b>	<b>0%</b>

# GENERAL FUND

## Revenue (continued)

General Fund Revenue	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Parks and Recreation</b>						
Facility Rental	301	500	500	500	-	0%
Swimming Pool Fees	2,000	1,300	1,300	1,400	100	8%
Other Recreation Fees	1,151	-	-	-	-	
Swimming Pool Rental Fees	1,275	1,000	1,000	1,100	100	10%
Intersession Program	9,595	3,500	3,500	3,700	200	6%
Athletic Programs	12,485	10,000	15,000	15,800	800	5%
Special Interest Fees	2,643	2,000	2,600	2,700	100	4%
Special Events	540	350	13,000	13,300	300	2%
Fitness Center Fees	27,742	22,000	28,000	29,400	1,400	5%
After School Program	4,316	5,000	10,000	15,500	5,500	55%
Donations	6,905	17,500	7,000	7,000	-	0%
Miscellaneous Revenue	2,300	-	-	-	-	
<b>Total Parks and Recreation</b>	<b>71,253</b>	<b>63,150</b>	<b>81,900</b>	<b>90,400</b>	<b>8,500</b>	<b>10%</b>
<b>Fines and Forfeitures</b>						
Jail Housing Fees	19,271	20,000	20,000	21,000	1,000	5%
Forfeitures	802	10	500	500	-	0%
Court Fines and Fees	151,635	160,000	160,000	168,000	8,000	5%
Public Defender Fees	737	400	400	400	-	0%
FARE Program	48	-	300	300	-	0%
<b>Total Fines and Forfeitures</b>	<b>172,493</b>	<b>180,410</b>	<b>181,200</b>	<b>190,200</b>	<b>9,000</b>	<b>5%</b>
<b>Interest Earnings</b>						
Investment Earnings	35,683	23,000	110,000	110,000	-	0%
Unrlzd Gain/Loss Investments	(103,900)	-	-	-	-	
<b>Total Interest Earnings</b>	<b>(68,217)</b>	<b>23,000</b>	<b>110,000</b>	<b>110,000</b>	<b>-</b>	<b>0%</b>
<b>Fire Charges</b>						
Permit fees	1,375	1,500	1,500	10,000	8,500	567%
Plan Review Fees	525	5,000	500	10,000	9,500	1900%
EMS Fees	-	5,000	5,000	5,100	100	2%
Rural/Metro Reimbursement	18,653	20,000	12,000	12,200	200	2%
Fire Protection Fees	3,500	7,000	7,000	7,100	100	1%
Facility Rental/Instructor Fees	-	-	-	40,000	40,000	
Inspection Fees	1,675	1,000	1,000	5,000	4,000	400%
Land Lease Payments	4,000	-	-	-	-	
Miscellaneous Revenue	593	-	-	-	-	
Fire Insurance Premium Tax	19,533	18,000	22,600	22,600	-	0%
<b>Total Fire Charges</b>	<b>49,854</b>	<b>57,500</b>	<b>49,600</b>	<b>112,000</b>	<b>62,400</b>	<b>126%</b>

# GENERAL FUND

## Revenue (continued)

General Fund Revenue	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Library Charges</b>						
Library Fees	6,041	81,000	81,000	85,100	4,100	5%
Library Fines	169	200	200	200	-	0%
Donations	-	2,500	-	-	-	
Miscellaneous Revenue	2,717	-	-	-	-	
<b>Total Library Charges</b>	<b>8,927</b>	<b>83,700</b>	<b>81,200</b>	<b>85,300</b>	<b>4,100</b>	<b>5%</b>
<b>Miscellaneous Revenue</b>						
Sale of Assets	4,691	-	73,000	-	(73,000)	-100%
Luge Principal (Sale of Asset)	3,009	3,120	3,100	3,100	-	0%
Restitution	350	-	-	-	-	
Cell Tower Lease	8,400	8,400	8,400	8,400	-	0%
Adjustments	(45)	-	-	-	-	
Cash Over/Short	32	-	-	-	-	
Fibaire Airebeam	1,900	1,900	1,900	1,900	-	0%
Silver King Utilities	25,937	20,000	20,000	20,400	400	2%
Silver King Lease	9,955	6,000	6,000	6,100	100	2%
Land Lease Payments	15,378	15,000	8,100	8,100	-	0%
Miscellaneous Revenue	6,320	5,000	10,000	10,000	-	0%
Late Payment Fees	101	-	-	-	-	
<b>Total Miscellaneous Revenue</b>	<b>76,028</b>	<b>59,420</b>	<b>130,500</b>	<b>58,000</b>	<b>(72,500)</b>	<b>-56%</b>
<b>Economic Development</b>						
Donations	272	-	-	-	-	
<b>Total Economic Development</b>	<b>272</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Downtown Redevelopment</b>						
City Sales Tax	1,208	600	600	600	-	0%
Kiosk Admin Fees	6,580	7,680	7,700	7,900	200	3%
Donations	5,500	-	-	-	-	
<b>Total Downtown Redevelop</b>	<b>13,288</b>	<b>8,280</b>	<b>8,300</b>	<b>8,500</b>	<b>200</b>	<b>2%</b>
<b>Government Access Channel</b>						
PEG Fees	8,411	6,615	7,000	7,200	200	3%
<b>Total Gvt Access Channel</b>	<b>8,411</b>	<b>6,615</b>	<b>7,000</b>	<b>7,200</b>	<b>200</b>	<b>3%</b>

# GENERAL FUND

## Revenue (continued)

General Fund Revenue	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Senior Center Charges</b>						
Seniors Meals	10,964	10,000	10,000	10,300	300	3%
Senior Transportation Fees	3,264	2,200	3,700	3,800	100	3%
Other Senior Fees	963	500	1,000	1,000	-	0%
Senior Special Event Fees	1,380	2,500	2,500	2,600	100	4%
Donations	3,529	1,500	2,000	2,000	-	0%
<b>Total Senior Center Charges</b>	<b>20,100</b>	<b>16,700</b>	<b>19,200</b>	<b>19,700</b>	<b>500</b>	<b>3%</b>
<b>Transfers In</b>						
From Capital Projects Fund	-	-	-	202,200	202,200	
From Water Utility Fund	360,804	511,702	783,200	457,300	(325,900)	-42%
From Sewer Utility Fund	305,088	385,170	651,000	542,700	(108,300)	-17%
From Sanitation Fund	70,920	51,047	51,000	49,500	(1,500)	-3%
From HURF	309,912	486,300	486,300	392,500	(93,800)	-19%
From SLIDS	-	9,750	9,900	9,900	-	0%
From Grants	7,350	54,187	59,200	-	(59,200)	-100%
From NFID	-	9,000	9,000	9,000	-	0%
From Southwest Gas Cap Exp	-	-	-	48,100	48,100	
<b>Total Transfers In</b>	<b>1,054,074</b>	<b>1,507,156</b>	<b>2,049,600</b>	<b>1,711,200</b>	<b>(338,400)</b>	<b>-17%</b>
<b>Total General Fund Revenue</b>	<b>11,720,258</b>	<b>12,443,918</b>	<b>13,722,900</b>	<b>14,044,000</b>	<b>321,100</b>	<b>2%</b>



# GENERAL FUND

## Town Council

Mayor and Town Council

### Department Description

The Town Council is composed of the Mayor and six Councilmembers elected at large to four year terms. The Town Council is the legislative and policy-making body of the Town government and represents the citizens of the Town of Florence. The Town Council establishes Town policy, through enactment of ordinances and resolutions, determines the Town's budget and appoints the Town Manager, Town Attorney and Town Magistrate. In addition, the Town Council makes appointments of Town citizens to advisory commissions and committees.

### Department Budget

Department Summary	2012-13	2013-14	2013-14	2014-15	Budget Change	
	Actual	Budget	Projected	Budget	from Projected	
<u>Expenditures by Type</u>					\$ chg	% chg
Salaries and Benefits	\$ 44,096	\$ 43,375	\$ 42,700	\$ 43,400	\$ 700	2%
Purchased Services	66,296	106,199	106,200	113,100	6,900	6%
Supplies	6,681	2,750	2,800	1,700	(1,100)	-39%
<b>Total</b>	<b>\$ 117,073</b>	<b>\$ 152,324</b>	<b>\$ 151,700</b>	<b>\$ 158,200</b>	<b>\$ 6,500</b>	<b>4%</b>

### Funding Sources

General Fund	\$ 117,073	\$ 152,324	\$ 151,700	\$ 158,200	\$ 6,500	4%
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# General Fund

# Town Administration

Charles Montoya, Town Manager  
Lisa Garcia, Deputy Town Manager, Town Clerk

## Department Description

The Town Manager serves as the Chief Administrative Officer for the Town and is responsible for carrying out policies established by the Town Council, providing direction on day-to-day operations, overseeing and implementing organizational policies, providing Town Council support, implementing Council and organizational goals and submission of a recommended annual budget to the Town Council. The Town Clerk's office and public information office is also within this department.

The Town Clerk's office is responsible for providing timely, efficient, and accurate citizen, Council and staff support. The office provides public notices, maintains Town ordinances and resolutions, administers the Town archives and public records program, maintains, revises and distributes the Town Code, prepares and keeps minutes of the Town Council and committee meetings, monitors state campaign finance law compliance and administers municipal elections in accordance with federal, state and local laws. The Town Clerk's office also coordinates liquor licenses, special event permit applications and facilitates citizens' complaints.

## 2014/15 Goal and Objective Highlights

- Complete annexations of Magic Ranch and Arizona Farms.
- Construct the Library, Aquatics and Recreation Complex.
- Improve quality of life and create equal and complementary service levels throughout all of Florence.
- Implement usage of agenda software for Town Council meetings.
- Make the business license process friendlier.

## 2013/14 Accomplishment Highlights

- Construction and completion of Fire Station #2 in Anthem.
- Completed rehabilitation of the Brunenkant Building.
- Completed design work and started construction on Padilla Park improvements.
- Filled vacant Director positions in the Fire, Finance and Utilities Departments.
- Completed study of Magic Ranch and Arizona Farms annexations and started the annexation process.
- Sold high school house.
- Established before and after school Town program in Anthem.
- Completed the revision to the Sanitation Ordinance.

## Significant Budget Changes

- \$22,000 – Moved LaserFiche software licensing from General Government to Town Administration
- \$10,000 – Increased for special projects that may arise
- Increases were offset in part by decreases in other line items based on prior year trends

**Town Administration (continued)**

**Department Budget**

<b>Department Summary</b>	<b>2012-13 Actual</b>	<b>2013-14 Budget</b>	<b>2013-14 Projected</b>	<b>2014-15 Budget</b>	<b>14/15 Budget vs. 13/14 Projected</b>	
					<u>\$ chg</u>	<u>% chg</u>
<b>Expenditures by Type</b>						
Salaries and Benefits	\$ 506,373	\$ 597,100	\$ 597,100	\$ 621,900	\$ 24,800	4%
Purchased Services	47,079	66,804	66,800	78,400	11,600	17%
Supplies	6,241	9,500	9,500	9,500	-	0%
<b>Total</b>	<b>\$ 559,693</b>	<b>\$ 673,404</b>	<b>\$ 673,400</b>	<b>\$ 709,800</b>	<b>\$ 36,400</b>	<b>5%</b>
<b>Funding Sources</b>						
					<u>\$ chg</u>	<u>% chg</u>
Business/Other Licenses	\$ 43,677	\$ 39,000	\$ 45,500	\$ 46,800	\$ 1,300	3%
General Fund	516,016	634,404	627,900	663,000	35,100	6%
<b>Total</b>	<b>\$ 559,693</b>	<b>\$ 673,404</b>	<b>\$ 673,400</b>	<b>\$ 709,800</b>	<b>\$ 36,400</b>	<b>5%</b>

**Department Positions**

<b>Department Summary</b>	<b>2012-13 Actual</b>	<b>2013-14 Budget</b>	<b>2013-14 Projected</b>	<b>2014-15 Budget</b>
<b>Authorized Positions by FTE</b>				
Town Manager	1.00	1.00	1.00	1.00
Deputy Town Manager/ Town Clerk	1.00	1.00	1.00	1.00
Assistant Town Manager	1.00	1.00	1.00	1.00
Deputy Town Clerk	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	2.00	2.00	2.00
Office Assistant	0.50	0.50	0.50	0.50
<b>Total FTE</b>	<b>5.50</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>

# General Fund

## Municipal Court

Katherine Kaiser, Town Magistrate/Court Administrator

### Department Description

The Magistrate has jurisdiction over violations of Town ordinances including code and civil traffic violations, misdemeanor offenses and parking violations. The Municipal Court department is responsible for collection of fines, court fees and restitution, handling of court records, conducting trials and jail housing.

### 2014/15 Goal and Objective Highlights

- Part-time Court Clerk position increasing to a full-time position will help with the increasing workload.
- The state will be updating the computer programming.
- Pinal County courts are merging their forms so they are all the same.

### 2013/14 Accomplishment Highlights

- Successfully went through the 3-year independent audit.
- Tightened compliance with the collections programs.
- Reorganized processes to make paper flow more smoothly.

### Significant Budget Changes

- \$18,800 – Increased Court Clerk from PT (0.75 FTE) to FT (1.0 FTE); cost increase includes \$7,500 in salary and \$11,300 in benefits (primarily health insurance)
- Increases were offset in part by decreases in other line items based on prior year trends

## Municipal Court (continued)

### Department Budget

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Expenditures by Type</b>						
Salaries and Benefits	\$ 166,046	\$ 186,020	\$ 185,900	\$ 201,800	\$ 15,900	9%
Purchased Services	5,985	16,928	17,000	14,900	(2,100)	-12%
Supplies	49,684	75,500	75,500	75,500	-	0%
<b>Total</b>	<b>\$ 221,715</b>	<b>\$ 278,448</b>	<b>\$ 278,400</b>	<b>\$ 292,200</b>	<b>\$ 13,800</b>	<b>5%</b>
<b>Funding Sources</b>						
					\$ chg	% chg
Jail Housing Fees	\$ 19,271	\$ 20,000	\$ 20,000	\$ 21,000	\$ 1,000	5%
Court Fines and Fees	151,635	160,000	160,000	168,000	8,000	5%
Public Defender Fees	737	400	400	400	-	0%
FARE Program	48	-	300	300	-	0%
General Fund	50,024	98,048	97,700	102,500	4,800	5%
<b>Total</b>	<b>\$ 221,715</b>	<b>\$ 278,448</b>	<b>\$ 278,400</b>	<b>\$ 292,200</b>	<b>\$ 13,800</b>	<b>5%</b>

### Department Positions

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget
<b>Authorized Positions by FTE</b>				
Town Magistrate/ Court Administrator	1.00	1.00	1.00	1.00
Senior Court Clerk	1.00	1.00	1.00	1.00
Court Clerk	0.75	0.75	0.75	1.00
<b>Total FTE</b>	<b>2.75</b>	<b>2.75</b>	<b>2.75</b>	<b>3.00</b>

# General Fund

## Legal Services

James Mannato, Town Attorney

### Department Description

The Town Attorney advises the Town Council, Town Manager, Departments and Boards and Commissions relative to legal matters affecting the Town. The department is responsible for researching State and Federal laws, law digests, case law, legal opinions and judgments pertaining to municipal legal matters. The department is responsible for prosecuting criminal cases before the Municipal Court, appealing cases in the Superior Court, preparing civil cases for trial, investigating claims and complaints against the Town, trying cases before County, State and Federal courts. The department is also responsible for assisting in policy development and rules and regulations of the Town.

### 2014/15 Goal and Objective Highlights

- Continue to ensure criminal matters are adjudicated within the timeframes established by the Administrative Office of the Arizona Supreme Court.
- Continue to provide and/or oversee legal work related to the Florence Copper matter.
- Continue to provide legal work related to the annexation of Magic Ranch and Arizona Farms.
- Provide legal work related to construction contracts and possible financing arrangements including for the proposed library, aquatics and recreation complex.
- Provide or oversee legal work related to CFD financings.
- Continue to review other legal matters as they arise.

### 2013/14 Accomplishment Highlights

- Added an Assistant Town Attorney to help handle the increased workload in both civil and criminal aspects handled by the department.
- Provided legal work pertaining to the firefighter social security issue.
- Provided legal work relating to the Johnson Utility potential acquisition.
- Provided legal work pertaining to the Florence Copper matter.
- Provided legal work related to employment termination appeals by former Police Detectives.
- Settled the lawsuit and dispute related to the Compass One sales tax matter.
- Filed cure objection related to the Rural Metro bankruptcy resulting in payment of funds owed to the Town.
- Disposition of nearly 100 criminal cases.

### Significant Budget Changes

- \$2,000 – added for furniture for the Assistant Town Attorney position added in 2013/14

## Legal Services (continued)

### Department Budget

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Expenditures by Type</b>						
Salaries and Benefits	\$ 169,391	\$ 246,900	\$ 247,000	\$ 258,300	\$ 11,300	5%
Purchased Services	5,318	8,160	8,100	8,800	700	9%
Supplies	374	400	400	2,400	2,000	500%
<b>Total</b>	<b>\$ 175,083</b>	<b>\$ 255,460</b>	<b>\$ 255,500</b>	<b>\$ 269,500</b>	<b>\$ 14,000</b>	<b>5%</b>
<b>Funding Sources</b>						
					\$ chg	% chg
General Fund	\$ 175,083	\$ 255,460	\$ 255,500	\$ 269,500	\$ 14,000	5%

### Department Positions

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget
<b>Authorized Positions by FTE</b>				
Town Attorney	1.00	1.00	1.00	1.00
Assistant Town Attorney	-	1.00	1.00	1.00
Law Clerk	0.50	-	-	-
Office Assistant	0.50	0.50	0.50	0.50
<b>Total FTE</b>	<b>2.00</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>

## Department Description

The Finance Department is responsible for financial reporting, debt management, cash management, payroll, accounts payable, utility billing, special assessment collections, purchasing and writing grant proposals and reporting. The department is also responsible for development of the annual budget, assisting Town leadership with policy decisions and developing and implementing policies and procedures that serve to protect all Town assets.

## 2014/15 Goal and Objective Highlights

- Implement the new purchasing card program and related software town-wide.
- Develop and implement a training program on finance policies and procedures.
- Improve the content and look of the Finance Department section of the Town's Web site.
- Issue General Obligation (GO) bonds and Special Assessment (SA) Lien bonds for the CFDs as District Treasurer.
- Issue excise revenue bonds or other means of financing for the new library, aquatics and recreation complex.
- Continue to seek out grants that will financially assist the Town to enhance the quality of service provided to our community.

## 2013/14 Accomplishment Highlights

- Reorganized the Finance Department to better meet the needs of the department and the Town. Establish and filled an Accounting Manager position.
- Received a positive audit report for fiscal year 2012/13 and received GFOA's award for the June 30, 2013 Comprehensive Annual Financial Report.
- Created and presented the Quarterly Financial Report to Town Council and the public via the Council meeting and Town Web site.
- Revised the implemented a new Travel Policy and created a policy for a new purchasing card program, which is in the testing stages by the Finance Department.
- Created many new procedures that serve to streamline finance processes.
- Enhanced the annual budget and capital improvement plan documents.
- Successfully obtained grants for various departments and community organizations.
- Issued GO Bonds and SA Lien Bonds for the CFDs as District Treasurer.
- Assisted with financial analysis related to the Magic Ranch and Arizona Farms annexations and Johnson Utility acquisition.
- Assisted the legal department in securing a favorable sales tax settlement.
- Worked with HR and Legal to resolve the firefighter social security issue and filed refund claims for the Town and firefighters.

## Significant Budget Changes

- \$1,500 – added for safe
- \$8,000 – added for cemetery, direct deposit and special assessment software modules
- Increases were offset in part by decreases in other line items based on prior year trends

## Finance (continued)

### Department Budget

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Expenditures by Type</b>						
Salaries and Benefits	\$ 636,441	\$ 748,875	\$ 749,000	\$ 779,200	\$ 30,200	4%
Purchased Services	131,273	149,772	149,600	145,500	(4,100)	-3%
Supplies	7,980	10,300	10,300	10,300	-	0%
<b>Total</b>	<b>\$ 775,694</b>	<b>\$ 908,947</b>	<b>\$ 908,900</b>	<b>\$ 935,000</b>	<b>\$ 26,100</b>	<b>3%</b>
<b>Expenditures by Function/Division</b>						
Finance/Utility Billing	\$ 713,835	\$ 813,647	\$ 813,600	\$ 839,800	\$ 26,200	3%
Grants	61,859	95,300	95,300	95,200	(100)	0%
<b>Total</b>	<b>\$ 775,694</b>	<b>\$ 908,947</b>	<b>\$ 908,900</b>	<b>\$ 935,000</b>	<b>\$ 26,100</b>	<b>3%</b>
<b>Funding Sources</b>						
Administration Fees	\$ 19,271	\$ 20,000	\$ 20,000	\$ 21,000	\$ 1,000	5%
Pay Station Fees	151,635	160,000	160,000	168,000	8,000	5%
General Fund	604,788	728,947	728,900	746,000	17,100	2%
<b>Total</b>	<b>\$ 775,694</b>	<b>\$ 908,947</b>	<b>\$ 908,900</b>	<b>\$ 935,000</b>	<b>\$ 26,100</b>	<b>3%</b>

### Department Positions

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget
<b>Authorized Positions by FTE</b>				
Finance Director	1.00	1.00	1.00	1.00
Accounting Manager	-	1.00	1.00	1.00
Grants/Assessments Manager*	1.00	1.00	1.00	1.00
Utility Billing Supervisor	1.00	1.00	1.00	1.00
Accountant	1.00	1.00	1.00	1.00
Accounting Technician	1.00	1.00	1.00	1.00
Assessment Billing Specialist	1.00	1.00	1.00	1.00
Customer Service Representative	-	1.10	1.10	1.10
Finance Projects Analyst	1.00	1.00	1.00	1.00
Grants Coordinator	1.00	1.00	1.00	1.00
Payroll Specialist	1.00	1.00	1.00	1.00
<b>Total FTE</b>	<b>9.00</b>	<b>11.10</b>	<b>11.10</b>	<b>11.10</b>

\*0.5 FTE is allocated to the Merrill Ranch CFDs

# General Fund

## Human Resources

Scott Barber, Human Resources Director

### Department Description

The Human Resources Department manages a variety of services including employee compensation and benefits administration, hiring, new employee orientation, employee relations, personnel policy development, personnel records, worker's compensation and unemployment claims.

### 2014/15 Goal and Objective Highlights

- Continue to assist departments with issues relating to employee relations, recruitment and selection, personnel policy interpretation and others as may arise.
- Continue to be a competent and trusted source of information to employees with questions regarding federal/state/Town policies and procedures, benefit issues and other areas within the scope of departmental responsibilities.
- Conduct at least one general training for Town supervisory employees on a topic of interest and/or concern.
- Closely monitor issues related to the transition of employee health benefit plan to new plan design and provider.
- Fully implement provisions of new Safety & Loss Control Manual.

### 2013/14 Accomplishment Highlights

- Developed, adopted and implemented new Personnel Policy; training sessions held.
- Developed, adopted and implemented new Employee Performance Evaluation system/form and Supervisor's Manual; training sessions held.
- Drafted/amended and adopted several new Administrative Policies.
- Conducted employee benefit package review and renewal process.
- Managed firefighter Social Security coverage issue project through resolution.
- Conducted review of employee position descriptions and classification/compensation system update.
- Began publishing monthly employee newsletter.
- Coordinated Town Boards & Commissions Appreciation event.
- Director received Central Arizona Human Resources Management Association "HR Leader of the Year" award.
- Coordinated a number of position recruitments and selection processes; conducted a number of new employee orientation sessions.

### Significant Budget Changes

- \$129,600 – added to salaries and benefits for hiring of HR Director as employee
- (\$95,200) – reduced contractual services with hiring of HR Director as employee
- \$25,000 – moved all unemployment costs to HR Department and increased based on prior year trends
- \$3,100 – added for furniture and file cabinets
- Increases were offset in part by decreases in other line items based on prior year trends

## Human Resources (continued)

### Department Budget

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<u>Expenditures by Type</u>					\$ chg	% chg
Salaries and Benefits	\$ 78,922	\$ 72,025	\$ 72,000	\$ 223,300	\$ 151,300	210%
Purchased Services	85,117	132,069	132,000	16,700	(115,300)	-87%
Supplies	10,012	10,700	10,800	13,800	3,000	28%
<b>Total</b>	<b>\$ 174,051</b>	<b>\$ 214,794</b>	<b>\$ 214,800</b>	<b>\$ 253,800</b>	<b>\$ 39,000</b>	<b>18%</b>
<u>Funding Sources</u>					\$ chg	% chg
General Fund	\$ 174,051	\$ 214,794	\$ 214,800	\$ 253,800	\$ 39,000	18%

### Department Positions

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget
<u>Authorized Positions by FTE</u>				
Human Resources Director	1.00	1.00	1.00	1.00
Human Resources Coordinator	1.00	1.00	1.00	1.00
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

### Department Description

The Community Development Department is responsible for development and implementation of the Town's Master Plan and other long-term plans, processing land use applications, reviewing sign permits, zoning and code compliance. The department also handles the building permit and plan review process and enforces the adopted building codes through building inspections. The department is also responsible for the Town's historic preservation, working with the Historic District Advisory Commission.

### 2014/15 Goal and Objective Highlights

- Ongoing implementation of Territory Square project, particularly master planning and development efforts related to Town's 40-acre site.
- Work to further refine the NS Corridor and Passenger Rail Corridor.
- Continue to streamline the development process, including modification of codes, adjustments of fees and proper use of Infill Incentive District.
- Work to complete all pending annexations and related efforts.
- Work to support growth, development and redevelopment opportunities throughout Florence, including the expansion of the AMR project and Johnson Ranch Estates.
- Complete Padilla Park and help with other improvements to revitalize the core.
- Move to building recently purchased from Pinal County Federal Credit Union.

### 2013/14 Accomplishment Highlights

- Full implementation of SmartGov permitting software.
- Drafted and adopted revised Design Review procedures.
- Procured design-build construction services for the Padilla Park project and providing project management of the project.
- Initiated restoration and contract efforts on Brunenkant building.
- Ongoing involvement with plans for new Johnson Ranch Estates development, including drafting of the revised Development Agreement along with the Town Attorney.
- Ongoing implementation of Territory Square development.
- Developed new comparable zoning district for Wild Horse Estates.
- Negotiating Pre-Annexation and Development Agreements relating to the potential annexation of Magic Ranch and Arizona Farms with the Town Attorney.
- Updated DC Zoning District Ordinance for downtown and working to apply this to multiple properties in the historic core.

### Significant Budget Changes

- \$52,400 – added new Administrative Assistant position, which will help cover the increased workload due to an increase in development
- \$21,100 – Moved SmartGov software annual support from General Government to Community Development
- Increases were offset in part by decreases in other line items based on prior year trends

## Community Development (continued)

### Department Budget

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Expenditures by Type</b>						
Salaries and Benefits	\$ 379,172	\$ 437,950	\$ 437,900	\$ 522,400	\$ 84,500	19%
Purchased Services	39,473	115,250	115,300	139,400	24,100	21%
Supplies	10,247	8,500	8,500	7,000	(1,500)	-18%
<b>Total</b>	<b>\$ 428,892</b>	<b>\$ 561,700</b>	<b>\$ 561,700</b>	<b>\$ 668,800</b>	<b>\$ 107,100</b>	<b>19%</b>
<b>Funding Sources</b>						
Building Permits	\$ 345,757	\$ 245,000	\$ 477,000	\$ 491,300	\$ 14,300	3%
Plan Review Fees	72,749	60,000	82,700	84,400	1,700	2%
General Plan Amendments	-	1,500	3,000	3,100	100	3%
Development Agreements	6,000	10,000	10,000	15,200	5,200	52%
Special/Conditional Use	536	500	1,500	1,500	-	0%
Publications	40	-	-	-	-	
Subdivision Fees	64,334	45,000	10,000	10,200	200	2%
Zoning Fees	3,536	5,000	8,000	8,200	200	2%
General Fund	-	194,700	-	54,900	91,100	#DIV/0!
<b>Total</b>	<b>\$ 492,952</b>	<b>\$ 561,700</b>	<b>\$ 592,200</b>	<b>\$ 668,800</b>	<b>\$ 112,800</b>	<b>13%</b>

### Department Positions

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget
<b>Authorized Positions by FTE</b>				
Community Development Director	1.00	1.00	1.00	1.00
Senior Planner	1.00	1.00	1.00	1.00
Planner	1.00	1.00	1.00	1.00
Senior Building Inspector	1.00	1.00	1.00	1.00
Building Inspector	1.00	1.00	1.00	1.00
Permit Specialist	1.00	1.00	1.00	1.00
Administrative Assistant	-	1.00	1.00	1.00
<b>Total FTE</b>	<b>6.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

## Department Description

The primary function of the Police Department and the reason for its existence is to protect life and property, maintain social order and enforce the laws of the State of Arizona and the Ordinances of the Town. The department investigates problems and incidents, seeks resolution and fosters a sense of security and safety in our neighborhoods.

The Police Department consists of four divisions: Administration, Support Services, Volunteer Services and Operations. As a whole, the Police Department is responsible for The Administration division manages the operations of the Police Department including providing direction for the department, planning, staffing, coordination, reporting, budgeting, purchase requisitioning and grant writing. The Support Services division consists of dispatch communications, crime analysis, crime scene investigation support, record-keeping and property and evidence management. The Operations division consists of patrol and investigation functions.

## 2014/15 Goal and Objective Highlights

- Complete work on the police station interview room, parking lot improvements and construction at the new sub-station in Anthem.
- Create a Neighborhood Watch program.
- Explore Alternative Patrol Methods (from our 5 year plan).
- Update Communications Division updated technology.
- Provide the needed safety equipment for “First Responders.”
- Become more involved in school/train and equip active shooter teams.
- Continue to work towards a regionalized communications center.
- Hire a new Police Officer position with a focus on crime prevention and school presence.

## 2013/14 Accomplishment Highlights

- Ranked 17th safest Town/City in America.
- Completed and issued new policies.
- Conducted a complete evidence audit and found no issues.
- Saw a reduction in crime by 12%, reduction in vehicle accidents by 5.3%, reduction of simple assaults by 10%, reduction of criminal damage to property by 14%.

## Significant Budget Changes

- \$20,400 – added FT Office Assistant, which will provide office/clerical duties to be shared by Police and Fire at the new Anthem fire station (0.5 FTE in Police)
- \$91,600 – added Sergeant position
- \$66,100 – added Police Officer position, which will serve as a crime prevention and school resource officer
- \$47,600 – increased for new maintenance agreement for communications entered into in 2013/14
- Increases were offset in part by decreases in other line items based on prior year trends

## Police (continued)

### Department Budget

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Expenditures by Type</b>						
Salaries and Benefits	\$ 2,745,844	\$ 3,467,330	\$ 3,467,300	\$ 3,602,400	\$ 135,100	4%
Purchased Services	254,487	214,203	214,100	263,600	49,500	23%
Supplies	166,054	90,170	90,200	86,800	(3,400)	-4%
<b>Total</b>	<b>\$ 3,166,385</b>	<b>\$ 3,771,703</b>	<b>\$ 3,771,600</b>	<b>\$ 3,952,800</b>	<b>\$ 181,200</b>	<b>5%</b>
<b>Expenditures by Function/Division</b>						
Administration	\$ 383,007	\$ 364,868	\$ 364,800	\$ 402,900	\$ 38,100	10%
Support Services	552,058	964,435	964,400	927,600	(36,800)	-4%
Volunteer Services	19,803	10,200	10,200	10,800	600	6%
Operations	2,211,517	2,432,200	2,432,200	2,611,500	179,300	7%
<b>Total</b>	<b>\$ 3,166,385</b>	<b>\$ 3,771,703</b>	<b>\$ 3,771,600</b>	<b>\$ 3,952,800</b>	<b>\$ 181,200</b>	<b>5%</b>
<b>Funding Sources</b>						
Special Duty Fees	\$ 8,815	\$ 500	\$ 700	\$ 700	\$ -	0%
Police Records Fees	3,842	5,000	5,000	5,100	100	2%
Registration Fees	11,316	10,000	10,000	10,000	-	0%
Reimbursements	139,398	59,000	-	-	-	-
Other	8,157	17,300	17,300	17,300	-	0%
General Fund	2,994,857	3,679,903	3,738,600	3,919,700	181,100	5%
<b>Total</b>	<b>\$ 3,166,385</b>	<b>\$ 3,771,703</b>	<b>\$ 3,771,600</b>	<b>\$ 3,952,800</b>	<b>\$ 181,200</b>	<b>5%</b>

### Department Positions

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget
<b>Authorized Positions by FTE</b>				
Police Chief	1.00	1.00	1.00	1.00
Police Lieutenant	1.00	1.00	1.00	1.00
Police Sergeant	4.00	5.00	5.00	<b>6.00</b>
Police Officer	24.00	23.00	23.00	<b>24.00</b>
Support Services Manager	1.00	1.00	1.00	1.00
Communications Supervisor	1.00	1.00	1.00	1.00
Lead Dispatcher	1.00	1.00	1.00	1.00
Dispatcher	8.50	8.50	8.50	8.50
Office Assistant	-	-	-	<b>0.50</b>
Crime Analyst	0.75	0.75	0.75	0.75
Evidence Technician	1.75	1.75	2.00	2.00
Records Clerk	1.75	2.00	1.75	1.75
<b>Total FTE</b>	<b>45.75</b>	<b>46.00</b>	<b>46.00</b>	<b>48.50</b>

### Department Description

The purpose of the Fire Department is to protect the lives and property of the Town's citizens by providing the most modern proficient fire and EMS services possible. The department is dedicated to this challenge by planning for emergencies before they occur with an aggressive proactive program of fire and EMS training, life safety inspections and public education within the community.

The Fire Department consists of an Administrative Division and two fire stations. Fire Station No. 1 is located just off of Main Street near the downtown area. Fire Station No. 2 is located in the Anthem subdivision, which is in the northwestern part of Florence off of Hunt Highway.

### 2014/15 Goal and Objective Highlights

- Officer Development Academy for all Captains.
- Engineer Development Academy for upcoming Engineers.
- Bring Blue Card Instructor in house for training.
- Wildland Firefighting Training and possible deployment to incidents.
- Complete all required fire inspections under State MOU.
- Start Hometown Heroes program for community education.
- Complete strategic plan for department.
- Finalize all SOPs for Admin and Vol. 2.
- Continue to attend East Valley training sessions to start including Engine Companies.
- Attend all weekly Hazmat training for our members that are Hazmat Techs.
- Complete Paramedic and EMT refresher training.
- Complete all required OSHA and NFPA training.
- Complete bump up program for internal positions.

### 2013/14 Accomplishment Highlights

- Developed a Training and Development Committee to determine minimum qualifications of each of our positions (Captain, Engineer, Firefighter).
- Hired 8 Part-Time Firefighters after restructuring entire academy process. This academy was a huge success.
- 5 members completed Hazardous Materials Technician class bringing our total Hazmat Techs to 8.
- Completed and opened Fire Station #2 in Anthem.
- Completed acquisition and placed in service the new ladder fire apparatus.
- Awarded a SAFER Grant for 3 full-time firefighters.
- Replaced all of our heart monitors to enhance the safety of our life-saving equipment.
- Implemented new emergency reporting software for call documentation.
- Implemented new Electronic Patient Care reporting system.
- Hired two new Battalion Chiefs.

**2013/14 Accomplishment Highlights (continued)**

- Awarded an MOU with the State Fire Marshal to take over inspections of all County, State and all correctional facilities in the town.
- Implemented a fire and life safety inspection program with the Prisons, schools and county buildings to include an informational tour of facilities and the scheduling of enforceable fire and life safety inspections.
- Negotiated and signed an agreement with Central Arizona College to allow our fire department members to receive college credit for classes we hold at our department.
- Evaluated and re-wrote many of our SOPs and procedures to start planning for future operations.
- Developed relationships with surrounding fire department that now allows our members to attend East Valley Ladder Company Training with various other departments.
- Started the process of getting MOUs signed with Queen Creek, Gilbert and Gila River Fire Department for Mutual Aid/Auto Aid assistance during emergency response.
- Completed a cost analysis for switching dispatch services to Mesa Fire. This study also included radio coverage studies with Tech Services at Mesa Fire. Had many meetings on this subject and have a plan for implementation for this change if given the opportunity.
- Joined the Pinal County wildland group and currently working toward better organizing the initial response and extended response request from state land management procedures.
- Initiated and coordinated meetings with all of the corrections facilities on a monthly basis for discussions on SOPs and response plans to each of the facilities. This has greatly improved or relationship with our correctional partners.
- Implemented a new Pre Plan Program that assists the Firefighters in having accurate pre fire plans of all of our buildings.
- TRV 541 (transitional response vehicle) running 24/7 with one Firefighter/EMT and one Firefighter/Paramedic.

**Significant Budget Changes**

- \$20,400 – added FT Office Assistant position, which will provide office/clerical duties to be shared by Police and Fire at the new Anthem fire station (0.5 FTE in Fire)
- \$170,800 – added three FT Firefighter positions in April 2014. The Town received a Staffing for Adequate Fire and Emergency Response federal grant to fund three firefighter position salary and benefits for two years.
- \$120,000 – increased PT hours to provide an increase level of service for the Town's TRV program
- \$53,000 – increased OT, which has typically been under-budgeted in the past. The budget for 2014/15 figures in mandatory overtime and when coverage is necessary for training, vacation and sick time.
- \$40,000 – increased training and development pursuant to an agreement with Central Arizona College that allows firefighters to receive college credit for their training. The cost will be fully funded by fees the Town will receive for providing the facility and instructors.
- \$37,600 – increased to provide for new and replacement safety equipment (turnouts)

## Fire (continued)

### Department Budget

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<u>Expenditures by Type</u>					\$ chg	% chg
Salaries and Benefits	\$ 2,008,516	\$ 2,344,762	\$ 2,344,700	\$ 2,488,300	\$ 143,600	6%
Purchased Services	104,056	99,123	99,100	192,900	93,800	95%
Supplies	143,088	90,561	90,700	128,000	37,300	41%
<b>Total</b>	<b>\$ 2,255,660</b>	<b>\$ 2,534,446</b>	<b>\$ 2,534,500</b>	<b>\$ 2,809,200</b>	<b>\$ 274,700</b>	<b>11%</b>

<u>Expenditures by Function/Division</u>					\$ chg	% chg
Administration	\$ 188,009	\$ 435,512	\$ 435,600	\$ 562,500	\$ 126,900	29%
Fire Station #1	1,190,564	1,125,235	1,125,200	1,332,700	207,500	18%
Fire Station #2	877,087	973,699	973,700	914,000	(59,700)	-6%
<b>Total</b>	<b>\$ 2,255,660</b>	<b>\$ 2,534,446</b>	<b>\$ 2,534,500</b>	<b>\$ 2,809,200</b>	<b>\$ 274,700</b>	<b>11%</b>

<u>Funding Sources</u>					\$ chg	% chg
Permit Fees	\$ 1,375	\$ 1,500	\$ 1,500	\$ 10,000	\$ 8,500	567%
Plan Review Fees	525	5,000	500	10,000	9,500	1900%
EMS Fees	-	5,000	5,000	5,100	100	2%
Rural Metro Reimb	18,653	20,000	12,000	12,200	200	2%
Fire Protection Fees	3,500	7,000	7,000	7,100	100	1%
Facility/Instructor Fees	-	-	-	40,000	40,000	
Inspection Fees	1,675	1,000	1,000	5,000	4,000	400%
Fire Insur. Premium Tax	19,533	18,000	22,600	22,600	-	0%
Miscellaneous	4,593	-	-	-	-	
General Fund	2,205,806	2,476,946	2,484,900	2,697,200	212,300	9%
<b>Total</b>	<b>\$ 2,255,660</b>	<b>\$ 2,534,446</b>	<b>\$ 2,534,500</b>	<b>\$ 2,809,200</b>	<b>\$ 274,700</b>	<b>11%</b>

### Department Positions

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget
<u>Authorized Positions by FTE</u>				
Fire Chief	1.00	1.00	1.00	1.00
Battalion Chief/Fire Marshall	1.00	1.00	1.00	1.00
Battalion Chief	-	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Captain	6.00	7.00	7.00	7.00
Engineer	6.00	6.00	6.00	6.00
Firefighter	9.00	10.00	13.00	13.00
Office Assistant	-	-	-	<b>0.50</b>
<b>Total FTE</b>	<b>24.00</b>	<b>27.00</b>	<b>30.00</b>	<b>30.50</b>



### Department Description

The Information Technology Department promotes initiatives that use information technology to facilitate the Town's mission of public service. The department's focus is to provide reliable, simple to use and timely data. The department is committed to researching new technologies, hiring highly qualified staff and collaborating with all Town departments to provide effective technical solutions.

### 2014/15 Goal and Objective Highlights

- Hire for a new Graphic Design and Digital Media Specialist position.
- Improve communication on the Town Web site and Channel 11.
- Assess our current IT security measures.
- Develop and implement a Strategic IT Business Plan.
- Establish a Southern Arizona Technology Consortium with other governmental agencies.
- Improve Town processes; utilize existing technology and implement new where needed.
- Further integrate GIS services into the workflow.
- Develop and implement a rapid disaster recovery system, including a written Disaster Recovery Plan.

### 2013/14 Accomplishment Highlights

- Designed and implemented technology systems in Fire Station #2 in Anthem.
- Upgraded the Town internet connection for all users.
- Designed, developed and implemented the CART Web site.
- Implemented RAD virtual desktop access for Sanitation Services
- Upgraded virtual servers to improve performance and increase the reliability.
- Implemented a two factor authentication system for Spillman access in the Police Dept.
- Implemented an interview room with audio and video recording capabilities at the PD.
- Implemented a new 911 recording solution.
- Upgraded the Channel 11 Live Production system and camera's to improve quality and enhance reliability.
- Assisted multiple Town departments with printing consolidation and the installation of new shared copier, printer and fax machines.
- Upgraded the Waste Water South Treatment Plant Wireless Microwave Link.
- Multiple layers for online GIS maps have been completed and are ready to go live.
- Created maps, routes and stops for 2014 Home Tour with Community Development.
- Worked with the City of Mesa to implement a GPS base station located on the North Florence Tower, which allows for greater in-field location accuracy.

### Significant Budget Changes

- \$55,900 – new Graphic Design and Digital Media Specialist position
- \$14,500 – redesign the Town Web site
- \$17,000 – increased costs due to change in Microsoft licensing requirements

## Information Technology (continued)

### Department Budget

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<u>Expenditures by Type</u>					\$ chg	% chg
Salaries and Benefits	\$ 345,679	\$ 402,835	\$ 402,800	\$ 447,500	\$ 44,700	11%
Purchased Services	75,327	83,330	83,400	100,100	16,700	20%
Supplies	75,419	50,200	50,200	67,400	17,200	34%
<b>Total</b>	<b>\$ 496,425</b>	<b>\$ 536,365</b>	<b>\$ 536,400</b>	<b>\$ 615,000</b>	<b>\$ 78,600</b>	<b>15%</b>
<u>Funding Sources</u>					\$ chg	% chg
Government Access	\$ 8,411	\$ 6,615	\$ 7,000	\$ 7,200	\$ 200	3%
Channel PEG Fees						
General Fund	488,014	529,750	529,400	607,800	78,400	15%
<b>Total</b>	<b>\$ 496,425</b>	<b>\$ 536,365</b>	<b>\$ 536,400</b>	<b>\$ 615,000</b>	<b>\$ 78,600</b>	<b>15%</b>

### Department Positions

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget
<u>Authorized Positions by FTE</u>				
Information Technology Manager	1.00	1.00	1.00	1.00
Network Analyst	1.00	1.00	1.00	1.00
IT Technician	2.00	2.00	2.00	2.00
GIS Coordinator	1.00	1.00	1.00	1.00
Graphic Design and Digital Media Specialist	-	-	-	<b>1.00</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>

### Department Description

The Parks and Recreation Department is committed to providing traditional and innovative recreation programs and special events to the community. Recreation programs are available to all Town residents, children, youth, adult and seniors, and include fitness, aquatics, team and individual sports. Special events include the Junior Parada, July 4th Freedom Fest, Easter Eggstravaganza, fishing derby, pooch party, Christmas on Main Street and competitive and/or fun tournament events. The department also maintains and operates Town parks and the Dorothy Nolan Senior Center.

### 2014/15 Goal and Objective Highlights

- Review and update department's Mission, Vision and Values, as necessary.
- Collect input from residents to improve existing recreation programs and special events.
- Develop a comprehensive marketing program to better reach all residents of the Town.
- Update the 2008 Parks and Recreation Master Plan.
- Evaluate and improve Town existing parks and facilities.
- Develop a playground safety inspection program.

### 2013/14 Accomplishment Highlights

- Implemented the Telephone Reassurance Program, which utilizes volunteers to call homebound seniors seven days a week, 365 days a year.
- Volunteers delivered over 3,900 meals to home bound seniors through our Meals on Wheels Program.
- Implemented the Guardian Angel Program with the police department, which utilizes volunteers to install safety alert units in senior's homes, which have helped save lives in several instances.
- Led the coordination efforts for the 2014 Home Tour event. The event was a huge success and almost doubled the previous year's attendance.
- Implemented a Town before and after school program in Anthem.
- Completed new playground installation at Main Street Park.
- Installed a new scoreboard at Little League Park.

### Significant Budget Changes

- \$46,800 – added a Parks Maintenance Worker
- \$48,900 – added a Recreation Programmer for special events
- \$25,000 – increased parks maintenance budget for the addition of the new Padilla Park and enhance parks maintenance already being provided
- \$40,500 – increased part-time staffing and contracted services to increase recreational programming
- \$20,000 – increase contracted services to enhance special events

## Parks and Recreation (continued)

### Department Budget

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<u>Expenditures by Type</u>					\$ chg	% chg
Salaries and Benefits	\$ 819,876	\$ 1,005,256	\$ 1,005,500	\$ 1,174,200	\$ 168,700	17%
Purchased Services	227,242	242,584	242,400	297,600	55,200	23%
Supplies	109,979	97,500	97,500	130,500	33,000	34%
<b>Total</b>	<b>\$ 1,157,097</b>	<b>\$ 1,345,340</b>	<b>\$ 1,345,400</b>	<b>\$ 1,602,300</b>	<b>\$ 256,900</b>	<b>19%</b>

<u>Expenditures by Function/Division</u>					\$ chg	% chg
Administration	\$ 193,999	\$ 206,549	\$ 206,500	\$ 222,400	\$ 15,900	8%
Fitness Center	75,851	104,455	104,500	94,900	(9,600)	-9%
Parks Maintenance	329,086	370,850	370,900	480,500	109,600	30%
Aquatics	31,848	48,591	48,600	52,200	3,600	7%
Recreation	244,181	305,715	305,700	360,200	54,500	18%
Special Events	31,154	49,950	50,000	128,500	78,500	157%
Senior Center	250,978	259,230	259,200	263,600	4,400	2%
<b>Total</b>	<b>\$ 1,157,097</b>	<b>\$ 1,345,340</b>	<b>\$ 1,345,400</b>	<b>\$ 1,602,300</b>	<b>\$ 256,900</b>	<b>19%</b>

<u>Funding Sources</u>					\$ chg	% chg
Facility Rental	\$ 301	\$ 500	\$ 500	\$ 500	\$ -	0%
Swimming Pool Fees	2,000	1,300	1,300	1,400	100	8%
Other Recreation Fees	1,151	-	-	-	-	
Swimming Pool Rental Fee	1,275	1,000	1,000	1,100	100	10%
Intersession Program	9,595	3,500	3,500	3,700	200	6%
Athletic Programs	12,485	10,000	15,000	15,800	800	5%
Special Interest Fees	2,643	2,000	2,600	2,700	100	4%
Special Events	540	350	13,000	13,300	300	2%
Fitness Center Fees	27,742	22,000	28,000	29,400	1,400	5%
After School Program	4,316	5,000	10,000	15,500	5,500	55%
Parks/Rec Donations	6,905	17,500	7,000	7,000	-	0%
Parks/Rec Misc.	2,300	-	-	-	-	
Senior Center Fees	16,571	15,200	17,200	17,700	500	3%
Senior Center Donations	3,529	1,500	2,000	2,000	-	0%
General Fund	1,065,744	1,265,490	1,244,300	1,492,200	247,900	20%
<b>Total</b>	<b>\$ 1,157,097</b>	<b>\$ 1,345,340</b>	<b>\$ 1,345,400</b>	<b>\$ 1,602,300</b>	<b>\$ 256,900</b>	<b>19%</b>

**Parks and Recreation (continued)**

**Department Positions**

<b>Department Summary</b>	<b>2012-13 Actual</b>	<b>2013-14 Budget</b>	<b>2013-14 Projected</b>	<b>2014-15 Budget</b>
<b><u>Authorized Positions by FTE</u></b>				
Parks and Recreation Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Fitness Trainer	1.00	1.00	1.00	1.00
Parks Superintendent	-	-	1.00	1.00
Parks Foreman	1.00	1.00	-	-
Parks Maintenance Worker I/II	3.00	3.00	3.00	<b>4.00</b>
Recreation Coordinator	1.00	1.00	1.00	1.00
Recreation Programmer	2.00	2.00	2.00	<b>3.00</b>
Senior Center Coordinator	1.00	1.00	1.00	1.00
Senior Center Assistant	2.00	2.00	2.00	2.00
<b>Total FTE</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>15.00</b>



## Department Description

The Library Department's main objective is to provide resource materials and services to help residents obtain information meeting their personal, educational and professional needs with an emphasis on educational resources, youth services and popular material.

## 2014/15 Goal and Objective Highlights

- Continue to be a key member of the team constructing a new library.
- Move into the new library.
- Develop alternate methods of library services delivery to patrons of the Florence community in the event of a gap between the completion of the new library facility and the termination of the Joint-Use Library Intergovernmental Agreement in May, 2015.
- Develop and implement a monthly digital program for Youth supporting the AZ Department of Education Educational Technology Standards for grades Pre-K–6.
- Develop and implement a series of young adult programs to encourage teen participation in the new library facility.
- Assess adult programming to determine community needs/desires regarding future programming topics and event scheduling.

## 2013/14 Accomplishment Highlights

- New digital service "Hoopla Digital" was introduced. This is a mobile app that makes thousands of movies, television shows and music albums available.
- Partnered with the Main Street Program and McFarland State Historic Park to present "Journey Stories," a Smithsonian on Main Street Exhibition. The library hosted a weekly guest speaker series and film series that tied in to the exhibit.
- Conducted monthly outreach visits to Head Start and Florence Preschool.
- Received three Kids Cybernet Station PCs to replace aging equipment.
- Upgraded 21 of the library's public PCs.
- Had over 100,000 patrons visit the library with over 1,000 library cards issued.
- Assisted with the RFQ/RFP process to build a new library facility.

## Library (continued)

### Department Budget

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Expenditures by Type</b>						
Salaries and Benefits	\$ 267,560	\$ 315,343	\$ 315,400	\$ 315,400	\$ -	0%
Purchased Services	11,617	17,122	27,000	31,800	4,800	18%
Supplies	32,557	34,575	34,600	33,400	(1,200)	-3%
<b>Total</b>	<b>\$ 311,734</b>	<b>\$ 367,040</b>	<b>\$ 377,000</b>	<b>\$ 380,600</b>	<b>\$ 3,600</b>	<b>1%</b>
<b>Funding Sources</b>						
					\$ chg	% chg
Library Fees	\$ 6,041	\$ 81,000	\$ 81,000	\$ 85,100	\$ 4,100	5%
Library Fines	169	200	200	200	-	0%
Donations	-	2,500	-	-	-	
Miscellaneous Revenue	2,717	-	-	-	-	
General Fund	302,807	283,340	295,800	295,300	(500)	0%
<b>Total</b>	<b>\$ 311,734</b>	<b>\$ 367,040</b>	<b>\$ 377,000</b>	<b>\$ 380,600</b>	<b>\$ 3,600</b>	<b>1%</b>

### Department Positions

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget
<b>Authorized Positions by FTE</b>				
Library Director	1.00	1.00	1.00	1.00
Librarian	2.00	2.00	2.00	2.00
Library Assistant	1.00	1.00	1.00	1.00
Library Aide	1.50	1.50	1.50	1.50
Office Assistant	0.75	0.75	0.75	0.75
<b>Total FTE</b>	<b>6.25</b>	<b>6.25</b>	<b>6.25</b>	<b>6.25</b>

# General Fund Engineering

Wayne Costa, Public Works Director/Town Engineer

## **Department Description**

The Engineering Division of the Public Works Department is responsible for management, inspection, technical plan reviews, and coordination of the planning, design, and construction of CIP and Development Projects.

## **2014/15 Goal and Objective Highlights**

- Inspect the construction of all public infrastructure projects installed and monitor the throughout the warranty period.
- Planning, engineering, maintenance, and control of all traffic operation activities within the Town streets.
- Review plans and construction documents for Right-of-Way Permits for conformance with Town Code, MAG Standards, and the MUTCD (excepting Utilities Division work activities).
- Respond to citizens/contractor's sequence of traffic engineering studies, road closures, and traffic control devices including pavement markings.
- Management of CIP Projects.

## **2013/14 Accomplishment Highlights**

- Acquired Aquifer Protection Permit for Merrill Ranch Water Reclamation Facility.
- Completed Engineering of Well No. 3B, South WWTP modifications to Operation Building/Effluent Water System and majority of North Florence Water Supply Tanks.
- Completed Engineering of Plant Road, Diversion Dam Road, Adamsville Road Phase I, Main Street Extension, Main Street Curb Cuts and Crosswalk Intersection Projects.
- Monitor overall condition index of overall pavement condition; assess condition and formulate improvements for long term life cycle benefits.

## Engineering (continued)

### Department Budget

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<u>Expenditures by Type</u>					\$ chg	% chg
Salaries and Benefits	\$ 94,815	\$ 152,960	\$ 153,000	\$ 166,600	\$ 13,600	9%
Purchased Services	1,340	17,875	17,900	18,100	200	1%
Supplies	3,703	5,600	5,600	8,000	2,400	43%
<b>Total</b>	<b>\$ 99,858</b>	<b>\$ 176,435</b>	<b>\$ 176,500</b>	<b>\$ 192,700</b>	<b>\$ 16,200</b>	<b>9%</b>
<u>Funding Sources</u>					\$ chg	% chg
Civil Engineering Fees	\$ 175,614	\$ 160,000	\$ 38,400	\$ 39,500	\$ 1,100	3%
General Fund	-	16,435	138,100	153,200	15,100	11%
<b>Total</b>	<b>\$ 175,614</b>	<b>\$ 176,435</b>	<b>\$ 176,500</b>	<b>\$ 192,700</b>	<b>\$ 16,200</b>	<b>9%</b>

### Department Positions

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget
<u>Authorized Positions by FTE</u>				
Public Works Director/Town Engineer	0.20	0.20	0.20	0.20
Associate Engineer	1.00	1.00	1.00	1.00
Engineering Tech Assistant	-	1.00	1.00	1.00
Office Assistant	0.10	0.10	0.10	0.10
<b>Total FTE</b>	<b>1.30</b>	<b>2.30</b>	<b>2.30</b>	<b>2.30</b>

# General Fund

## General Government

Mike Farina, Finance Director

### Department Description

General Government represents non- or interdepartmental costs of the Town including contingency funds, telephone, liability insurance, utilities and maintenance of general government buildings and a pool of funds designated to replace computers.

### Significant Budget Changes

- \$20,000 – establish a computer and related items replacement pool
- \$40,200 – maintenance improvements to various facilities as noted below

Facilities: Senior Center exterior doors	3,600
Facilities: Senior Center roof replacement	1,500
Facilities: Senior Center exterior lights	1,100
Facilities: Town Hall water heaters	1,000
Facilities: Fire Station #1 sink, faucet, eye wash	2,200
Facilities: Heritage Park concessions door lock set	1,800
Facilities: Heritage Park concessions toilets/urinals	800
Facilities: Heritage Park concessions lavatory counters/sinks	3,200
Facilities: Little League Park concessions toilets	5,000
Facilities: Town Hall exterior paint	12,000
Facilities: Silver King exterior paint	8,000
	40,200

### Department Budget

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Expenditures by Type</b>						
Purchased Services	\$ 335,379	\$ 587,700	\$ 587,700	\$ 647,600	59,900	10%
Supplies	76,886	35,385	65,400	36,000	(29,400)	-45%
<b>Total</b>	<b>\$ 412,265</b>	<b>\$ 623,085</b>	<b>\$ 653,100</b>	<b>\$ 683,600</b>	<b>\$ 30,500</b>	<b>5%</b>
<b>Funding Sources</b>						
Miscellaneous	\$ 76,028	\$ 59,420	\$ 130,500	\$ 58,000	\$ (72,500)	-56%
General Fund	336,237	563,665	522,600	625,600	103,000	20%
<b>Total</b>	<b>\$ 412,265</b>	<b>\$ 623,085</b>	<b>\$ 653,100</b>	<b>\$ 683,600</b>	<b>\$ 30,500</b>	<b>5%</b>

# General Fund Cemetery

Wayne Costa, Public Works Director

## Department Description

The Public Works Department handles management, maintenance and improvements for the Town cemetery.

## 2014/15 Goal and Objective Highlights

- Enhance the entryway feature and Salazar Road to the entrance of the cemetery.
- Investigate need for expansion and plan accordingly for platting.
- Mend fences for security and replace where necessary.

## 2013/14 Accomplishment Highlights

- Started conversion of all cemetery records to computerized tracking for historical records.
- Prepared and completed the burial of 38 plots throughout the year.
- Completed maintenance of the cemetery restroom building interior.
- Sold approximately 28 lots and handled approximately 118 citizens and inquiries on plot sales as well as providing burial information.

## Department Budget

<b>Department Summary</b>	<b>2012-13 Actual</b>	<b>2013-14 Budget</b>	<b>2013-14 Projected</b>	<b>2014-15 Budget</b>	<b>14/15 Budget vs. 13/14 Projected</b>	
					<b>\$ chg</b>	<b>% chg</b>
<b>Expenditures by Type</b>						
Salaries and Benefits	\$ 5,493	\$ 14,950	\$ 14,900	\$ -	\$ (14,900)	-100%
Purchased Services	6,857	8,400	8,400	7,500	(900)	-11%
Supplies	976	2,200	2,200	1,500	(700)	-32%
<b>Total</b>	<b>\$ 13,326</b>	<b>\$ 25,550</b>	<b>\$ 25,500</b>	<b>\$ 9,000</b>	<b>\$ (16,500)</b>	<b>-65%</b>
<b>Funding Sources</b>						
Cemetery Fees	\$ 20,801	\$ 17,500	\$ 11,000	\$ 11,200	\$ 200	2%
General Fund	-	8,050	14,500	-	(16,700)	-100%
<b>Total</b>	<b>\$ 20,801</b>	<b>\$ 25,550</b>	<b>\$ 25,500</b>	<b>\$ 11,200</b>	<b>\$ (16,500)</b>	<b>-56%</b>

# General Fund

## Economic Development

Charles Montoya, Town Manager

### Department Description

The Economic Development Division is responsible for planning, developing and directing the Town's economic development activities, as well as assisting with efforts to retain, strengthen and expand existing Town businesses. Staff serves as the Town liaison to the Florence Chamber of Commerce, McFarland State Park, Industrial Development Authority and Redevelopment Commission.

### 2014/15 Goal and Objective Highlights

- Move into the Brunenkant building.
- Open a Florence Business Assistance Center to support new and existing businesses.
- Target potential businesses for recruitment and actively work with them to open locations in Florence.
- Create an economic development strategic plan.

### 2013/14 Accomplishment Highlights

- Created a property inventory containing information that will be useful for business retention and attraction.
- Managed the Silver King Marketplace leases.
- Developed a draft Public Art program.
- Drafted the initial framework for a new farmers market at Padilla Park.
- Promoted economic development opportunities at the Retail Real Estate Convention.

### Significant Budget Changes

- \$10,000 – requested contribution increase by the Florence Chamber of Commerce
- \$8,500 – increase marketing of the Town of Florence to further generate economic development

## Economic Development (continued)

### Department Budget

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<u>Expenditures by Type</u>					\$ chg	% chg
Salaries and Benefits	\$ 81,362	\$ 82,980	\$ 83,000	\$ 74,700	\$ (8,300)	-10%
Purchased Services	115,286	82,935	83,000	107,500	24,500	30%
Supplies	1,332	1,750	1,700	500	(1,200)	-71%
<b>Total</b>	<b>\$ 197,980</b>	<b>\$ 167,665</b>	<b>\$ 167,700</b>	<b>\$ 182,700</b>	<b>\$ 15,000</b>	<b>9%</b>

<u>Funding Sources</u>					\$ chg	% chg
Dedicated Town Sales Tax	\$ 1,208	\$ 600	\$ 600	\$ 600	\$ -	0%
Kiosk Fees	6,580	7,680	7,700	7,900	200	3%
Donations	5,772	-	-	-	-	
General Fund	184,420	159,385	159,400	174,200	14,800	9%
<b>Total</b>	<b>\$ 197,980</b>	<b>\$ 167,665</b>	<b>\$ 167,700</b>	<b>\$ 182,700</b>	<b>\$ 15,000</b>	<b>9%</b>

### Department Positions

Department Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget
<u>Authorized Positions by FTE</u>				
Management Analyst	1.00	1.00	1.00	1.00
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

# General Fund Transfers Out

Mike Farina, Finance Director

## Department Description

This section identifies transfers out of the General Fund to other funds for grant or other purposes identified by the Town during the budget process. Transfers to Fleet Services and Facility Services represent General Fund department's share of fleet and facility internal service costs.

## 2013/14 Accomplishment Highlights

- Identified nearly \$4 million of General Fund surplus that could be transferred to the Capital Project Fund for future capital projects, while maintaining a healthy fund balance in the General Fund. Approximately \$1 million of this balance is the result of the Town settling a sales tax lawsuit issue.

## Department Budget

Transfers Out	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Transfer to Fund:</b>						
Capital Projects	\$ 4,000,000	\$ -	\$ 3,967,700	\$ -	\$ (3,967,700)	-100%
Fleet Services	-	415,834	415,800	489,500	73,700	18%
Grants	36,348	-	5,500	-	(5,500)	-100%
Economic Development Capital Projects	444,856	-	-	-	-	#DIV/0!
Facility Services	-	300,474	300,500	308,900	8,400	3%
<b>Total</b>	<b>\$ 4,481,204</b>	<b>\$ 716,308</b>	<b>\$ 4,689,500</b>	<b>\$ 798,400</b>	<b>\$ (3,891,100)</b>	<b>-83%</b>
<b>Funding Sources</b>						
General Fund	\$ 4,481,204	\$ 716,308	\$ 4,689,500	\$ 798,400	\$ (3,891,100)	-83%



# CAPITAL PROJECTS FUNDS



### **Fund Description**

The Capital Project Fund accounts for expenditures that are capital in nature, including furniture, fixtures and equipment, vehicles and capital improvement projects not accounted for in other funds (i.e. utility and street projects). Funds from this fund are also transferred to other funds for one-time expenditures that do not meet the capital expenditure threshold.

### **2014/15 Goal and Objective Highlights**

- Various department building improvement and equipment purchases.
- Budget set-aside for possible annexation of Magic Ranch and Arizona Farms.
- Dirt work for new library, aquatics and recreation complex site.
- Construct new library, aquatics and recreation complex.
- Extend Main Street north to Highway 79 through Territory Square.
- Street, sidewalk, curb and gutter replacement and new.
- Softball field #3 lighting.
- Acquire former Pinal County Federal Credit Union.
- Establish a Public Art Program.

### **2013/14 Accomplishment Highlights**

- Various department building improvements and equipment purchases.
- Acquisition of the new fire ladder apparatus.
- Main Street crosswalk improvements.
- Main Street Park playground equipment and improvements.
- Brunenkant building rehabilitation.

# CAPITAL PROJECTS FUND SUMMARY

Capital Projects Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Revenue</b>						
Taxes	\$ 853,304	\$ 1,100,000	\$ 1,458,000	\$ 1,509,000	\$ 51,000	3%
Other Revenue/Sources	1,322,407	80,000	80,000	5,050,000	4,970,000	6213%
Transfers In	4,260,913	-	3,967,700	6,456,100	2,488,400	63%
<b>Total Revenue</b>	<b>6,436,624</b>	<b>1,180,000</b>	<b>5,505,700</b>	<b>13,015,100</b>	<b>7,509,400</b>	<b>136%</b>
<b>Expenditures</b>						
Purchased Services	216,631	949,100	320,400	1,988,700	1,668,300	521%
Supplies	135,158	77,600	67,600	110,000	42,400	63%
Capital Outlay	1,501,583	6,060,712	2,306,300	20,426,900	18,120,600	786%
Transfers Out	361,422	359,663	359,800	652,000	292,200	81%
<b>Total Expenditures</b>	<b>2,214,794</b>	<b>7,447,075</b>	<b>3,054,100</b>	<b>23,177,600</b>	<b>20,123,500</b>	<b>659%</b>
<b>Beginning Fund Balance</b>	<b>\$ 6,478,644</b>	<b>\$10,652,613</b>	<b>\$10,700,500</b>	<b>\$13,152,100</b>		
Revenue Over/Under						
Expenditures	4,221,830	(6,267,075)	2,451,600	(10,162,500)		
<b>Ending Fund Balance</b>	<b>\$10,700,474</b>	<b>\$ 4,385,538</b>	<b>\$13,152,100</b>	<b>\$ 2,989,600</b>		

## CAPITAL PROJECTS FUND (continued)

### Revenue

Capital Projects Fund Revenue	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Taxes</b>						
City Sales Tax	853,304	1,100,000	1,458,000	1,509,000	51,000	3%
<b>Total Taxes</b>	<b>853,304</b>	<b>1,100,000</b>	<b>1,458,000</b>	<b>1,509,000</b>	<b>51,000</b>	<b>3%</b>
<b>Other Revenue/Sources</b>						
Investment Earnings	50,167	50,000	50,000	50,000	-	0%
Unrlzd Gain/Loss Investments	(97,880)	-	-	-	-	
Miscellaneous	120	-	-	-	-	
Debt Proceeds	1,370,000	30,000	30,000	5,000,000	4,970,000	16567%
<b>Total Other Revenue/Sources</b>	<b>1,322,407</b>	<b>80,000</b>	<b>80,000</b>	<b>5,050,000</b>	<b>4,970,000</b>	<b>6213%</b>
<b>Transfers In</b>						
From General Fund	4,000,000	-	3,967,700	-	(3,967,700)	-100%
From Construction Tax Fund	260,913	-	-	1,000,000	1,000,000	
From Food Tax Fund	-	-	-	2,100,000	2,100,000	
From Gen Govt Imp Fee Fund	-	-	-	1,219,700	1,219,700	
From Parks Impact Fee Fund	-	-	-	1,289,700	1,289,700	
From Library Impact Fee Fund	-	-	-	846,700	846,700	
<b>Total Transfers In</b>	<b>4,260,913</b>	<b>-</b>	<b>3,967,700</b>	<b>6,456,100</b>	<b>2,488,400</b>	<b>63%</b>
<b>Total Revenue</b>	<b>6,436,624</b>	<b>1,180,000</b>	<b>5,505,700</b>	<b>13,015,100</b>	<b>7,509,400</b>	<b>136%</b>

## CAPITAL PROJECTS FUND (continued)

### Expenditures

Capital Projects Fund Expenditures Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	2014-15 detail
<b>Administration</b>					
Repair and Maintenance	56,064	21,700	21,700	-	
Other	-	-	-	500,000	annexation set-aside
<b>Total Administration</b>	<b>56,064</b>	<b>21,700</b>	<b>21,700</b>	<b>500,000</b>	
<b>Finance</b>					
Professional Services	6,000	-	-	-	
Machinery and Equipment	20,932	-	-	20,000	modular workstations
<b>Total Finance</b>	<b>26,932</b>	<b>-</b>	<b>-</b>	<b>20,000</b>	
<b>Community Development</b>					
Professional Services	97,756	600,000	91,200	1,108,800	CLOMR/LOMR; incl. \$508,800 carryover
<b>Total Community Development</b>	<b>97,756</b>	<b>600,000</b>	<b>91,200</b>	<b>1,108,800</b>	
<b>Police</b>					
Repair and Maintenance	45,610	88,000	-	88,000	carryover
Other	6,277	-	-	-	
Professional Services	4,924	-	-	-	
Machinery and Equipment	29,509	-	-	-	
Computer/Software	-	-	-	30,600	Compstat dashboards
Vehicles	141,486	-	-	-	
Machinery and Equipment	-	50,000	20,500	29,500	carryover
Other Improvements	10,825	160,500	27,500	133,000	carryover
Other Improvements	382,008	-	-	-	
<b>Total Police Services</b>	<b>620,639</b>	<b>298,500</b>	<b>48,000</b>	<b>281,100</b>	
<b>Fire/Emergency Medical Services</b>					
Repair and Maintenance	-	6,000	-	6,000	carryover
Safety Equipment	56,901	-	-	-	
Safety Equipment	64,127	-	-	-	
Vehicles	559,201	-	-	-	
Machinery and Equipment	5,816	258,509	184,800	118,700	\$45,000 alerting system; plus \$73,700 carryover
Other Improvements	100,268	-	-	-	
Vehicles	199,329	1,151,553	1,175,400	-	
<b>Total Fire/EMS Services</b>	<b>985,642</b>	<b>1,416,062</b>	<b>1,360,200</b>	<b>124,700</b>	
<b>Public Works</b>					
Machinery and Equipment	-	30,000	-	30,000	carryover
Other Improvements	-	770,000	270,000	2,150,000	see below
<b>Total Public Works</b>	<b>-</b>	<b>800,000</b>	<b>270,000</b>	<b>2,180,000</b>	

## CAPITAL PROJECTS FUND (continued)

### Expenditures (continued)

Capital Projects Fund Expenditures Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	2014-15 detail
<b>Information Technology</b>					
Other Supplies	-	67,600	67,600	-	
Computers/Printers	10,171	-	-	-	
Other Improvements	-	157,650	50,500	107,200	carryover
Computers/Software	-	-	-	15,000	fiber connection to new building
<b>Total Information Tech</b>	<b>10,171</b>	<b>225,250</b>	<b>118,100</b>	<b>122,200</b>	
<b>Parks and Recreation</b>					
Repair and Maintenance	-	24,000	24,000	-	
Repair and Maintenance Buildings	-	10,700	700	10,000	carryover
Machinery and Equipment	5,085	198,000	125,000	73,000	carryover
Other Improvements	14,624	300,000	-	650,000	\$150,000 softball field #3 lighting; carryover \$500,000 for Padilla Park
Land Acquisition	-	50,000	-	-	
<b>Total Parks and Recreation</b>	<b>19,709</b>	<b>688,700</b>	<b>155,700</b>	<b>733,000</b>	
<b>Senior Center</b>					
Repair and Maintenance	-	27,200	-	27,200	carryover
<b>Total Senior Center</b>	<b>-</b>	<b>27,200</b>	<b>-</b>	<b>27,200</b>	
<b>Fleet Services</b>					
Repair and Maintenance	-	100,000	-	100,000	carryover
Small Tools	-	10,000	-	10,000	carryover
Machinery and Equipment	-	66,500	-	66,500	carryover
Other Improvements	-	-	-	200,000	fueling facility
Fleet Replacement	-	-	-	500,000	see below
<b>Total Fleet Services</b>	<b>-</b>	<b>176,500</b>	<b>-</b>	<b>876,500</b>	
<b>General Government</b>					
Repair and Maintenance	-	71,500	22,800	48,700	carryover
Professional Services	-	-	160,000	100,000	cost of issuance
Facilities Maintenance	3,959	-	-	-	
Art	-	-	-	100,000	public art
Buildings	-	262,000	12,000	13,853,000	see below
Machinery and Equipment	-	-	-	100,000	capital FFE
Other Improvements	-	2,000,000	210,000	2,075,000	contingency plus \$75,000 carryover
Land Acquisition	-	500,000	224,600	275,400	carryover
Land Acquisition	32,500	-	-	-	
<b>Total General Government</b>	<b>36,459</b>	<b>2,833,500</b>	<b>629,400</b>	<b>16,552,100</b>	

## CAPITAL PROJECTS FUND (continued)

### Expenditures (continued)

Capital Projects Fund Expenditures Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	2014-15 detail
<b>Transfers Out</b>					
To General Fund	-	-	-	202,200	one-time small FFE
To Police Impact Fee Fund	1,759	-	-	-	
To Debt Service Fund	359,663	359,663	359,800	449,800	see debt service fund
<b>Total Transfers Out</b>	<b>361,422</b>	<b>359,663</b>	<b>359,800</b>	<b>652,000</b>	
<b>Total Expenditures</b>	<b>2,214,794</b>	<b>7,447,075</b>	<b>3,054,100</b>	<b>23,177,600</b>	

#### Public Works - Other Improvements:

- Main Street Extension (CIP T-13)	700,000
- Road repair and maintenance	500,000
- Main Street overlay	200,000
- Curb and sidewalk new/replace	250,000
- carryover (neighborhood lighting project)	500,000
	<u>2,150,000</u>

#### Fleet:

- Police vehicles (2 new)	98,000
- Public Works water truck (replacement)	125,000
- Vehicle for Fleet pool (new)	35,000
- Fleet replacements	242,000
	<u>500,000</u>

#### General Government - Buildings:

- Library/Aquatics/Recreation facilities	13,000,000
- ^ ^ project management	280,000
- Acquire Pinal County Federal Credit Union building	335,000
- ^ ^ building tenant improvements	60,000
- Fire Station #1 office/dorm windows	50,000
- Silver King Marketplace electrical re-wiring suites	100,000
- Finance cashier window modification	18,000
- Town Hall Admin counter security modification	10,000
	<u>13,853,000</u>

# ECONOMIC DEVELOPMENT CAPITAL PROJECT FUND

## Summary

Mike Farina, Finance Director

### Fund Description

The Economic Development Capital Project Fund accounts for the receipts of resources to be used for capital expenditures related to Economic Development.

### Summary

Economic Development Capital Projects Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected		
						\$ chg	% chg
<b>Revenue</b>							
Other Revenue/Sources	\$ (2,206)	\$ 5,000	\$ 2,400	\$ 2,400	\$ -		0%
Transfers In	444,856	-	-	-	-		
<b>Total Revenue</b>	<b>442,650</b>	<b>5,000</b>	<b>2,400</b>	<b>2,400</b>	<b>-</b>		<b>0%</b>
<b>Expenditures</b>							
Purchased Services	-	444,856	2,200	442,700	440,500		20023%
<b>Total Expenditures</b>	<b>-</b>	<b>444,856</b>	<b>2,200</b>	<b>442,700</b>	<b>440,500</b>		<b>20023%</b>
<b>Beginning Fund Balance</b>	<b>\$ -</b>	<b>\$ 444,856</b>	<b>\$ 442,700</b>	<b>\$ 442,900</b>			
Revenue Over/Under							
Expenditures	442,650	(439,856)	200	(440,300)			
<b>Ending Fund Balance</b>	<b>\$ 442,650</b>	<b>\$ 5,000</b>	<b>\$ 442,900</b>	<b>\$ 2,600</b>			

### Revenue

Economic Development Capital Projects Fund Revenue	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected		
						\$ chg	% chg
<b>Other Revenue/Sources</b>							
Investment Earnings	2,201	5,000	2,400	2,400	-		0%
Unrlzd Gain/Loss on Investments	(4,407)	-	-	-	-		
<b>Total Other Revenue/Sources</b>	<b>(2,206)</b>	<b>5,000</b>	<b>2,400</b>	<b>2,400</b>	<b>-</b>		<b>0%</b>
<b>Transfers In</b>							
From General Fund	444,856	-	-	-	-		
<b>Total Transfers In</b>	<b>444,856</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Total Revenue</b>	<b>442,650</b>	<b>5,000</b>	<b>2,400</b>	<b>2,400</b>	<b>-</b>		<b>0%</b>



# SPECIAL REVENUE FUNDS



# HIGHWAY USER REVENUE FUND



## Summary

Wayne Costa, Public Works Director/Town Engineer

### Fund Description

The Highway User Revenue Fund includes planning, design, construction, operation and maintenance of the Town's public street system.

### 2014/15 Goal and Objective Highlights

- Provide service, safety, and support for transportation infrastructure.
- Support the efforts in the planning of the CIP Projects for FY 14/15.
- Continue maintenance operations involving streets, rights-of-way, street sweeping, shoulder mowing and gravel/bridge maintenance.
- Provide Pavement Ride Quality Program to sustain a safe community and provide outstanding services.
- Inspect all facets of roadways, sidewalks, drainage, and rights-of-way to ensure smoothness, durability, accessibility and performance are met.
- Utilize a maintenance program to be based upon street condition and maintenance need.
- Increase and provide enhanced pavement markings that are well defined to provide highly visible marking.
- Provide increased street sweeping frequency to keep streets clean, safe and protect environment while maintaining a vibrant community in accordance with Federal/State Air and Water Quality Standards while facilitating faster sweeping efforts after adverse weather conditions.

### 2013/14 Accomplishment Highlights

- Completed the Plant Road stabilization paving to address PM10 criteria and provide alternate route to the Town core.
- Increased pavement marking frequency to keep marking as visible as possible throughout the year.
- Implemented construction Traffic Control operations by the Town to minimize CIP Project costs and ensure safety of citizens and traveling public.
- Conducted traffic analysis via traffic speed counts to maintain safe roads, minimize vehicle delays and stops and equitably serve traveling public.
- Provided repair and remediation to Florence Heights Drive for a 3 year life span while design is finalized by ADOT and SCID.

### Significant Budget Changes

- See list of capital improvement projects.

# HIGHWAY USER REVENUE FUND

## Summary

Highway User Revenue Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Revenue</b>						
Intergovernmental	\$ 2,527,057	\$ 2,575,000	\$ 2,663,500	\$ 2,806,500	\$ 143,000	5%
Other Revenue/Sources	14,340	17,000	37,000	37,000	-	0%
Transfers In	3,046	9,750	9,900	9,900	-	0%
<b>Total Revenue</b>	<b>2,544,443</b>	<b>2,601,750</b>	<b>2,710,400</b>	<b>2,853,400</b>	<b>143,000</b>	<b>5%</b>
<b>Expenditures</b>						
Personal Services	1,130,941	1,272,500	1,272,500	1,178,700	(93,800)	-7%
Purchased Services	251,282	256,300	256,300	268,100	11,800	5%
Supplies	208,996	423,400	423,400	84,000	(339,400)	-80%
Capital Outlay	231,081	4,525,000	149,300	6,725,700	6,576,400	4405%
Transfers Out	309,912	773,589	785,200	619,800	(165,400)	-21%
<b>Total Expenditures</b>	<b>2,132,212</b>	<b>7,250,789</b>	<b>2,886,700</b>	<b>8,876,300</b>	<b>5,989,600</b>	<b>207%</b>
<b>Beginning Fund Balance</b>	<b>\$ 6,130,762</b>	<b>\$ 5,626,009</b>	<b>\$ 6,543,000</b>	<b>\$ 6,366,700</b>		
Revenue Over/Under						
Expenditures	412,231	(4,649,039)	(176,300)	(6,022,900)		
<b>Ending Fund Balance</b>	<b>\$ 6,542,993</b>	<b>\$ 976,970</b>	<b>\$ 6,366,700</b>	<b>\$ 343,800</b>		
Fund Balance as Percent of Operating Expenditures	344%	38%	246%	16%		

## HIGHWAY USER REVENUE FUND (continued)

Highway User Revenue Fund Revenue	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Intergovernmental</b>						
Highway Users Gas Tax	1,606,251	1,660,000	1,660,000	1,752,800	92,800	6%
Transportation Excise Tax	920,806	915,000	1,003,500	1,053,700	50,200	5%
<b>Total Intergovernmental</b>	<b>2,527,057</b>	<b>2,575,000</b>	<b>2,663,500</b>	<b>2,806,500</b>	<b>143,000</b>	<b>5%</b>
<b>Other Revenue/Sources</b>						
Investment Earnings	24,456	15,000	25,000	25,000	-	0%
Unrlzd Gain/Loss Investments	(62,315)	-	-	-	-	-
Public Utility Fees	2,296	1,000	1,000	1,000	-	0%
Maintenance Revenue	15,470	-	10,000	10,000	-	0%
Miscellaneous Revenue	4,064	1,000	1,000	1,000	-	0%
Sale of Assets	369	-	-	-	-	-
Proceeds from Loan	30,000	-	-	-	-	-
<b>Total Other Revenue/Sources</b>	<b>14,340</b>	<b>17,000</b>	<b>37,000</b>	<b>37,000</b>	<b>-</b>	<b>0%</b>
<b>Transfers In</b>						
Transfer from SLIDS	-	9,750	9,900	9,900	-	0%
Transfer from Grants	3,046	-	-	-	-	-
<b>Total Transfers In</b>	<b>3,046</b>	<b>9,750</b>	<b>9,900</b>	<b>9,900</b>	<b>-</b>	<b>0%</b>
<b>Total Revenue</b>	<b>2,544,443</b>	<b>2,601,750</b>	<b>2,710,400</b>	<b>2,853,400</b>	<b>143,000</b>	<b>5%</b>

## HIGHWAY USER REVENUE FUND (continued)

### Capital Outlay Budget

Capital Outlay Expenditures	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	CIP Proj #
Florence Gardens Street Impr	-	40,000	-	40,000	T08
Adamsville (Main to Central)	-	1,600,000	-	-	T10
SH79B/SH287 Intersection Impr	-	250,000	46,400	603,600	T14
Diversion Dam Road Impr	147,589	1,575,000	24,600	2,125,400	T17
Streets Signalization	-	150,000	12,900	412,100	T28
Felix Road 1/2 Road Impr	-	450,000	-	225,000	T31
Pinal St Drainage (Butte to First)	-	125,000	-	650,000	T41
Hunt Highway Overlay	-	110,000	65,400	44,600	T44
East Butte Microseal	-	175,000	-	175,000	T45
Hunt Hwy Intersection Impr (Town limit to CFD)	-	-	-	355,000	T46
Florence Heights Impr (Main to SR79)	-	-	-	1,900,000	T55
Stormwater Master Plan	-	25,000	-	125,000	U01
Stormwater Utility Impr	-	-	-	45,000	U02
Machinery and Equipment	83,492	25,000	-	25,000	n/a
<b>Total</b>	<b>231,081</b>	<b>4,525,000</b>	<b>149,300</b>	<b>6,725,700</b>	

### Department Positions

Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget
<b>Authorized Positions by FTE</b>				
Public Works Director/Town Engineer	0.60	0.60	0.60	0.60
Office Assistant	0.30	0.30	0.30	0.30
Office Supervisor	1.00	1.00	1.00	1.00
Public Works Superintendent	1.00	1.00	1.00	1.00
Maintenance Foreman	0.25	0.25	0.25	0.25
Maintenance Worker III	3.00	3.00	3.00	3.00
Maintenance Worker I/II	12.00	12.00	12.00	12.00
Operations Technician	1.00	1.00	1.00	1.00
<b>Total FTE</b>	<b>19.15</b>	<b>19.15</b>	<b>19.15</b>	<b>19.15</b>

# GRANTS FUND

High Intensity Drug Trafficking Area Grant  
State Special Projects Grants  
Community Development Block Grants  
Staffing for Adequate Fire and Emergency Response Grant  
Governor’s Office of Highway Safety Grants  
Gaming Grants  
Arizona Department of Homeland Security Grants  
U.S. Department of Justice Grants  
Certified Local Government Grants  
Local Transportation Assistance Fund II Grants  
Library State Grants-in-Aid  
Arizona Department of Transportation Main Street Streetscape Grant  
Maricopa Association of Governments Grants  
Other Grants



# GRANTS FUND Summary

Mike Farina, Finance Director

## Fund Description

The Grants Fund accounts for the receipt of funds from a variety of federal, state and tribal and other grant sources. Expenditures of grant funds are also accounted for in this fund and are must be for the particular purpose and in accordance/compliance with grantor requirements.

Grants Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>						
HIDTA Grants	\$ 92,863	\$ -	\$ 149,600	\$ 19,000	\$ (130,600)	-87%
SSP Grants	19,165	701,370	310,600	-	(310,600)	-100%
CDBG Grants	355,056	-	-	226,300	226,300	
SAFER Grant	-	-	84,300	173,100	88,800	105%
GOHS Grants	8,380	104,069	55,300	-	(55,300)	-100%
Gaming Grants	111,163	145,017	-	-	-	
AZ DOHS Grants	-	20,100	125,500	-	(125,500)	-100%
DOJ Grants	-	-	2,900	-	(2,900)	-100%
CLG Grants	1,800	10,000	10,000	-	(10,000)	-100%
Library SGIA Grants	-	1,770	1,800	1,800	-	0%
ADOT Streetscape Grant	-	460,524	116,600	430,100	313,500	269%
MAG Grants	-	-	-	188,300	188,300	
Other Grants	-	-	-	2,500,000	2,500,000	
<b>Total Revenue</b>	<b>588,427</b>	<b>1,442,850</b>	<b>856,600</b>	<b>3,538,600</b>	<b>2,682,000</b>	<b>313%</b>
<b>Expenditures</b>						
HIDTA Grants	92,863	-	149,600	19,000	(130,600)	-87%
SSP Grants	19,165	701,370	310,600	-	(310,600)	-100%
CDBG Grants	360,286	-	-	226,300	226,300	
SAFER Grant	-	-	84,300	173,100	88,800	105%
GOHS Grants	5,934	104,069	55,300	-	(55,300)	-100%
Gaming Grants	63,653	168,698	47,600	-	(47,600)	-100%
AZ DOHS Grants	-	20,100	125,500	-	(125,500)	-100%
DOJ Grants	-	-	2,900	-	(2,900)	-100%
CLG Grants	1,800	10,000	10,000	-	(10,000)	-100%
LTA II Grants	-	39,681	39,700	-	(39,700)	-100%
Library SGIA Grant	-	1,770	3,500	1,800	(1,700)	-49%
ADOT Streetscape Grant	-	460,524	116,600	430,100	313,500	269%
MAG Grant	-	-	-	188,300	188,300	
Other Grants	-	-	-	2,500,000	2,500,000	
<b>Total Expenditures</b>	<b>543,701</b>	<b>1,506,212</b>	<b>945,600</b>	<b>3,538,600</b>	<b>2,593,000</b>	<b>274%</b>
<b>Beginning Fund Balance</b>	<b>\$ 42,465</b>	<b>\$ 65,018</b>	<b>\$ 89,000</b>	<b>\$ -</b>		
Revenue Over/Under						
Expenditures	44,726	(63,362)	(89,000)	-		
<b>Ending Fund Balance</b>	<b>\$ 87,191</b>	<b>\$ 1,656</b>	<b>\$ -</b>	<b>\$ -</b>		

## GRANTS FUND (continued)

### High Intensity Drug Trafficking Area Grants

High Intensity Drug Trafficking Area Grants Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>					\$ chg	% chg
Other Federal Grants	\$ 92,863	\$ -	\$ 149,600	\$ 19,000	\$ (130,600)	-87%
<b>Total Revenue</b>	<b>92,863</b>	<b>-</b>	<b>149,600</b>	<b>19,000</b>	<b>(130,600)</b>	<b>-87%</b>
<b>Expenditures</b>					\$ chg	% chg
Salaries and Benefits	92,863	-	149,600	19,000	(130,600)	-87%
<b>Total Expenditures</b>	<b>92,863</b>	<b>-</b>	<b>149,600</b>	<b>19,000</b>	<b>(130,600)</b>	<b>-87%</b>
<b>Beginning Balances</b>	\$ -	\$ -	\$ -	\$ -		
Revenue Over/Under						
Expenditures	-	-	-	-		
<b>Ending Balances</b>	\$ -	\$ -	\$ -	\$ -		

### State Special Projects Grants

State Special Projects Grants Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>					\$ chg	% chg
Other Federal Grants	\$ 19,165	\$ 582,560	\$ 280,900	\$ -	\$ (280,900)	-100%
Operating Transfers In	-	118,810	29,700	-	(29,700)	-100%
<b>Total Revenue</b>	<b>19,165</b>	<b>701,370</b>	<b>310,600</b>	<b>-</b>	<b>(310,600)</b>	<b>-100%</b>
<b>Expenditures</b>					\$ chg	% chg
Purchased Services	6,627	-	5,400	-	(5,400)	-100%
Supplies	-	-	-	-	-	
Capital Outlay	9,094	647,183	302,000	-	(302,000)	-100%
Transfers Out	3,444	54,187	3,200	-	(3,200)	-100%
<b>Total Expenditures</b>	<b>19,165</b>	<b>701,370</b>	<b>310,600</b>	<b>-</b>	<b>(310,600)</b>	<b>-100%</b>
<b>Beginning Balances</b>	\$ -	\$ -	\$ -	\$ -		
Revenue Over/Under						
Expenditures	-	-	-	-		
<b>Ending Balances</b>	\$ -	\$ -	\$ -	\$ -		

## Community Development Block Grants

Community Development Block Grants Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>						\$ chg % chg
Federal Grants	\$ 263,086	\$ -	\$ -	\$ 226,300	\$ 226,300	
Transfer from General Fund	34,852	-	-	-	-	
Transfer from Water Utility Fund	57,118	-	-	-	-	
<b>Total Revenue</b>	<b>355,056</b>	<b>-</b>	<b>-</b>	<b>226,300</b>	<b>226,300</b>	
<b>Expenditures</b>						\$ chg % chg
Purchased Services	4,819	-	-	-	-	
Capital Outlay	-	-	-	226,300	226,300	
Transfers Out	355,467	-	-	-	-	
<b>Total Expenditures</b>	<b>360,286</b>	<b>-</b>	<b>-</b>	<b>226,300</b>	<b>226,300</b>	
<b>Beginning Balances</b>	<b>\$ 5,230</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		
Revenue Over/Under						
Expenditures	(5,230)	-	-	-	-	
<b>Ending Balances</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		

## Staffing for Adequate Fire and Emergency Response Grant

Staffing for Adequate Fire and Emergency Response Grant Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>						\$ chg % chg
Other Federal Grants	\$ -	\$ -	\$ 84,300	\$ 173,100	\$ 88,800	105%
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>84,300</b>	<b>173,100</b>	<b>88,800</b>	<b>105%</b>
<b>Expenditures</b>						\$ chg % chg
Salaries and Benefits	-	-	84,300	173,100	88,800	105%
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>84,300</b>	<b>173,100</b>	<b>88,800</b>	<b>105%</b>
<b>Beginning Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		
Revenue Over/Under						
Expenditures	-	-	-	-	-	
<b>Ending Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		

## Governor's Office of Highway Safety Grants

Governor's Office of Highway Safety Grants Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>					<u>\$ chg</u>	<u>% chg</u>
Other Federal Grants	\$ -	\$ 104,069	\$ 55,300	\$ -	\$ (55,300)	-100%
Other State Grants	8,380	-	-	-	-	-
<b>Total Revenue</b>	<b>8,380</b>	<b>104,069</b>	<b>55,300</b>	<b>-</b>	<b>(55,300)</b>	<b>-100%</b>
<b>Expenditures</b>					<u>\$ chg</u>	<u>% chg</u>
Salaries and Benefits	5,934	43,500	19,200	-	(19,200)	-100%
Supplies	-	4,500	36,100	-	(36,100)	-100%
Capital Outlay	-	56,069	-	-	-	-
<b>Total Expenditures</b>	<b>5,934</b>	<b>104,069</b>	<b>55,300</b>	<b>-</b>	<b>(55,300)</b>	<b>-100%</b>
<b>Beginning Balances</b>	<b>\$ (2,446)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		
Revenue Over/Under						
Expenditures	2,446	-	-	-		
<b>Ending Balances</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		

## Gaming Grants

Gaming Grants Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>					<u>\$ chg</u>	<u>% chg</u>
GRIC Grant Revenue	\$ 63,802	\$ -	\$ -	\$ -	\$ -	-
Other Fed'l (T.O)-Am Legion #9	47,361	-	-	-	-	-
Other Federal Grants	-	145,017	-	-	-	-
<b>Total Revenue</b>	<b>111,163</b>	<b>145,017</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures</b>					<u>\$ chg</u>	<u>% chg</u>
Supplies	-	-	47,600	-	(47,600)	-100%
Capital Outlay	63,653	168,698	-	-	-	-
<b>Total Expenditures</b>	<b>63,653</b>	<b>168,698</b>	<b>47,600</b>	<b>-</b>	<b>(47,600)</b>	<b>-100%</b>
<b>Beginning Balances</b>	<b>\$ -</b>	<b>\$ 23,681</b>	<b>\$ 47,600</b>	<b>\$ -</b>		
Revenue Over/Under						
Expenditures	47,510	(23,681)	(47,600)	-		
<b>Ending Balances</b>	<b>\$ 47,510</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		

## Arizona Department of Homeland Security Grants

Arizona Department of Homeland Security Grants Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>						\$ chg % chg
Federal Grant Revenue	\$ -	\$ 20,100	\$ 125,500	\$ -	\$ (125,500)	-100%
<b>Total Revenue</b>	<b>-</b>	<b>20,100</b>	<b>125,500</b>	<b>-</b>	<b>(125,500)</b>	<b>-100%</b>
<b>Expenditures</b>						\$ chg % chg
Salaries and Benefits	-	-	75,000	-	(75,000)	-100%
Supplies	-	20,100	50,500	-	(50,500)	-100%
<b>Total Expenditures</b>	<b>-</b>	<b>20,100</b>	<b>125,500</b>	<b>-</b>	<b>(125,500)</b>	<b>-100%</b>
<b>Beginning Balances</b>	\$ -	\$ -	\$ -	\$ -		
Revenue Over/Under						
Expenditures	-	-	-	-		
<b>Ending Balances</b>	\$ -	\$ -	\$ -	\$ -		

## U.S. Department of Justice Grants

U.S. Department of Justice Grants Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>						\$ chg % chg
Federal Grant Revenue	\$ -	\$ -	\$ 2,900	\$ -	(2,900)	-100%
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>2,900</b>	<b>-</b>	<b>(2,900)</b>	<b>-100%</b>
<b>Expenditures</b>						\$ chg % chg
Supplies	-	-	2,900	-	(2,900)	-100%
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>2,900</b>	<b>-</b>	<b>(2,900)</b>	<b>-100%</b>
<b>Beginning Balances</b>	\$ -	\$ -	\$ -	\$ -		
Revenue Over/Under						
Expenditures	-	-	-	-		
<b>Ending Balances</b>	\$ -	\$ -	\$ -	\$ -		

## Certified Local Government Grants

Certified Local Government					
Grants Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected
<b>Revenue</b>					
					\$ chg % chg
Other Federal Grants	\$ 304	\$ 5,000	\$ 5,000	\$ -	\$ (5,000) -100%
Transfer from General Fund	1,496	5,000	5,000	-	(5,000) -100%
<b>Total Revenue</b>	<b>1,800</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>(10,000) -100%</b>
<b>Expenditures</b>					
					\$ chg % chg
Purchased Services	1,800	10,000	10,000	-	(10,000) -100%
<b>Total Expenditures</b>	<b>1,800</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>(10,000) -100%</b>
<b>Beginning Balances</b>	\$ -	\$ -	\$ -	\$ -	
Revenue Over/Under					
Expenditures	-	-	-	-	
<b>Ending Balances</b>	\$ -	\$ -	\$ -	\$ -	

## Local Transportation Assistance Fund II Grant

Local Transportation Assistance Fund II Grant					
Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected
<b>Expenditures</b>					
					\$ chg % chg
Transfers Out	\$ -	\$ 39,681	\$ 39,700	\$ -	\$ (39,700) -100%
<b>Total Expenditures</b>	<b>-</b>	<b>39,681</b>	<b>39,700</b>	<b>-</b>	<b>(39,700) -100%</b>
<b>Beginning Balance</b>	\$ 39,681	\$ 39,681	\$ 39,700	\$ -	
Revenue Over/Under					
Expenditures	-	(39,681)	(39,700)	-	
<b>Ending Balance</b>	\$ 39,681	\$ -	\$ -	\$ -	

**GRANTS FUND (continued)**

**Library State Grants-in-Aid**

<b>Library State Grants-in-Aid Summary</b>	<b>2012-13 Actual</b>	<b>2013-14 Budget</b>	<b>2013-14 Projected</b>	<b>2014-15 Budget</b>	<b>14/15 Budget vs. 13/14 Projected</b>	
<b>Revenue</b>					<u>\$ chg</u>	<u>% chg</u>
State Grants-in-Aid	\$ -	\$ 1,770	\$ 1,800	\$ 1,800	\$ -	0%
<b>Total Revenue</b>	<b>-</b>	<b>1,770</b>	<b>1,800</b>	<b>1,800</b>	<b>-</b>	<b>0%</b>
<b>Expenditures</b>					<u>\$ chg</u>	<u>% chg</u>
Purchased Services	-	1,770	3,500	1,800	(1,700)	-49%
<b>Total Expenditures</b>	<b>-</b>	<b>1,770</b>	<b>3,500</b>	<b>1,800</b>	<b>(1,700)</b>	<b>-49%</b>
<b>Beginning Balance</b>	\$ -	\$ 1,656	\$ 1,700	\$ -		
Revenue Over/Under						
Expenditures	-	-	(1,700)	-		
<b>Ending Balance</b>	<b>\$ -</b>	<b>\$ 1,656</b>	<b>\$ -</b>	<b>\$ -</b>		

**Arizona Department of Transportation Main Street Streetscape Grant**

<b>Arizona Department of Transportation Main Street Streetscape Grant Detail</b>	<b>2012-13 Actual</b>	<b>2013-14 Budget</b>	<b>2013-14 Projected</b>	<b>2014-15 Budget</b>	<b>14/15 Budget vs. 13/14 Projected</b>	
<b>Revenue</b>					<u>\$ chg</u>	<u>% chg</u>
Other Federal Grants	\$ -	\$ 405,495	\$ -	\$ 405,500	\$ 405,500	
Operating Transfers In	-	55,029	116,600	24,600	(92,000)	-79%
<b>Total Revenue</b>	<b>-</b>	<b>460,524</b>	<b>116,600</b>	<b>430,100</b>	<b>313,500</b>	<b>269%</b>
<b>Expenditures</b>						
Improvements Other Than Bldgs	-	460,524	116,600	430,100	313,500	269%
<b>Total Expenditures</b>	<b>-</b>	<b>460,524</b>	<b>116,600</b>	<b>430,100</b>	<b>313,500</b>	<b>269%</b>
<b>Beginning Balance</b>	\$ -	\$ -	\$ -	\$ -		
Revenue Over/Under						
Expenditures	-	-	-	-		
<b>Ending Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		

**Maricopa Association of Governments Grant**

<b>Maricopa Association of Governments Grant Summary</b>	<b>2012-13 Actual</b>	<b>2013-14 Budget</b>	<b>2013-14 Projected</b>	<b>2014-15 Budget</b>	<b>14/15 Budget vs. 13/14 Projected</b>
<b>Revenue</b>					
Other Federal Grants	\$ -	\$ -	\$ -	\$ 188,300	\$ 188,300
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>188,300</b>	<b>188,300</b>
<b>Expenditures</b>					
Capital Outlay	-	-	-	188,300	188,300
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>188,300</b>	<b>188,300</b>
<b>Beginning Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
Revenue Over/Under					
Expenditures	-	-	-	-	
<b>Ending Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

**Other Grants**

<b>Other Grants Summary</b>	<b>2012-13 Actual</b>	<b>2013-14 Budget</b>	<b>2013-14 Projected</b>	<b>2014-15 Budget</b>	<b>14/15 Budget vs. 13/14 Projected</b>
<b>Revenue</b>					
Other Grants	\$ -	\$ -	\$ -	\$ 2,500,000	\$ 2,500,000
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,500,000</b>	<b>2,500,000</b>
<b>Expenditures</b>					
Other Grant Expenditures	-	-	-	2,500,000	2,500,000
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,500,000</b>	<b>2,500,000</b>
<b>Beginning Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
Revenue Over/Under					
Expenditures	-	-	-	-	
<b>Ending Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

# STREETLIGHT IMPROVEMENT DISTRICT FUNDS

SLID #1 Fund

SLID #2 Fund

SLID #3 Fund



# STREETLIGHT IMPROVEMENT DISTRICT FUNDS

## Summary

Mike Farina, Finance Director

### Fund Description

The Streetlight Improvement Districts account for the receipt of Ad Valorem property taxes that are collected for the purpose of paying for cost of electricity usage

### Streetlight Improvement District #1

Streetlight Improvement						
District #1	2012-13	2013-14	2013-14	2014-15	14/15 Budget vs.	
Summary	Actual	Budget	Projected	Budget	13/14 Projected	
<b>Revenue</b>						
					\$ chg % chg	
Property Taxes	\$ (4,271)	\$ -	\$ -	\$ -	\$ -	
Investment Earnings	(2,191)	500	500	1,500	1,000	200%
<b>Total Revenue</b>	<b>(6,462)</b>	<b>500</b>	<b>500</b>	<b>1,500</b>	<b>1,000</b>	<b>200%</b>
<b>Expenditures</b>						
					\$ chg % chg	
Purchased Services	20,107	20,000	20,000	21,800	1,800	9%
Transfers Out	-	6,500	6,600	6,600	-	0%
<b>Total Expenditures</b>	<b>20,107</b>	<b>26,500</b>	<b>26,600</b>	<b>28,400</b>	<b>1,800</b>	<b>7%</b>
<b>Beginning Fund Balance</b>	<b>\$ 315,464</b>	<b>\$ 289,723</b>	<b>\$ 288,900</b>	<b>\$ 262,800</b>		
Revenue Over/Under						
Expenditures	(26,569)	(26,000)	(26,100)	(26,900)		
<b>Ending Fund Balance</b>	<b>\$ 288,895</b>	<b>\$ 263,723</b>	<b>\$ 262,800</b>	<b>\$ 235,900</b>		

**STREETLIGHT IMPROVEMENT DISTRICT FUNDS (continued)**

**Streetlight Improvement District #2**

Streetlight Improvement District #2 Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>						\$ chg % chg
Property Taxes	\$ 1,013	\$ -	\$ -	\$ -	\$ -	-
Other Revenue/Sources	(2,248)	500	2,000	2,000	-	0%
<b>Total Revenue</b>	<b>(1,235)</b>	<b>500</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>0%</b>
<b>Expenditures</b>						\$ chg % chg
Purchased Services	19,796	20,000	20,000	21,000	1,000	5%
Transfers Out	-	6,500	6,600	6,600	-	0%
<b>Total Expenditures</b>	<b>19,796</b>	<b>26,500</b>	<b>26,600</b>	<b>27,600</b>	<b>1,000</b>	<b>4%</b>
<b>Beginning Fund Balance</b>	<b>\$ 386,700</b>	<b>\$ 362,008</b>	<b>\$ 365,700</b>	<b>\$ 341,100</b>		
Revenue Over/Under						
Expenditures	(21,031)	(26,000)	(24,600)	(25,600)		
<b>Ending Fund Balance</b>	<b>\$ 365,669</b>	<b>\$ 336,008</b>	<b>\$ 341,100</b>	<b>\$ 315,500</b>		

**Streetlight Improvement District #3**

Streetlight Improvement District #3 Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>						\$ chg % chg
Taxes	\$ 741	\$ -	\$ -	\$ -	\$ -	-
Other Revenue/Sources	(1,011)	250	900	900	-	0%
<b>Total Revenue</b>	<b>(270)</b>	<b>250</b>	<b>900</b>	<b>900</b>	<b>-</b>	<b>0%</b>
<b>Expenditures</b>						\$ chg % chg
Purchased Services	9,372	10,000	10,000	10,500	500	5%
Transfers Out	-	6,500	6,600	6,600	-	0%
<b>Total Expenditures</b>	<b>9,372</b>	<b>16,500</b>	<b>16,600</b>	<b>17,100</b>	<b>500</b>	<b>3%</b>
<b>Beginning Fund Balance</b>	<b>\$ 180,182</b>	<b>\$ 165,078</b>	<b>\$ 170,600</b>	<b>\$ 154,900</b>		
Revenue Over/Under						
Expenditures	(9,642)	(16,250)	(15,700)	(16,200)		
<b>Ending Fund Balance</b>	<b>\$ 170,540</b>	<b>\$ 148,828</b>	<b>\$ 154,900</b>	<b>\$ 138,700</b>		

# DEVELOPMENT IMPACT FEE FUNDS

Sanitation DIF Fund

Transportation DIF Fund

General Government DIF Fund

Police DIF Fund

Fire/Emergency Medical Services DIF Fund

Parks DIF Fund

Library DIF Fund

Water Utility DIF Fund

Sewer Utility DIF Fund

North Florence Water Utility DIF Fund

North Florence Sewer Utility DIF Fund



# DEVELOPMENT IMPACT FEE FUNDS

## Summary

Mike Farina, Finance Director

### Fund Description

Development Impact Fee Funds account for the various development impact fees that are collected for their specific-restricted purpose. These funds are highly governed by state statute as to the purposes, locations and timing under which they can be used.

### Transportation Development Impact Fee Fund

Transportation Development Impact Fee Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Revenue</b>						
Development Impact Fee	\$ 119,838	\$ 268,403	\$ 92,600	\$ 96,200	\$ 3,600	4%
Investment Earnings	(3,756)	1,000	3,800	-	(3,800)	-100%
<b>Total Revenue</b>	<b>116,082</b>	<b>269,403</b>	<b>96,400</b>	<b>96,200</b>	<b>(200)</b>	<b>0%</b>
<b>Expenditures</b>						
Purchased Services	2,037	846,747	764,400	-	(764,400)	-100%
<b>Total Expenditures</b>	<b>2,037</b>	<b>846,747</b>	<b>764,400</b>	<b>-</b>	<b>(764,400)</b>	<b>-100%</b>
<b>Beginning Fund Balance</b>	<b>\$ 553,921</b>	<b>\$ 644,119</b>	<b>\$ 668,000</b>	<b>\$ -</b>		
Revenue Over/Under						
Expenditures	114,045	(577,344)	(668,000)	96,200		
<b>Ending Fund Balance</b>	<b>\$ 667,966</b>	<b>\$ 66,775</b>	<b>\$ -</b>	<b>\$ 96,200</b>		

**DEVELOPMENT IMPACT FEE FUNDS (continued)**

**Police Services Development Impact Fee Fund**

<b>Police Services Development Impact Fee Fund</b>						
<b>Impact Fee Fund Summary</b>	<b>2012-13 Actual</b>	<b>2013-14 Budget</b>	<b>2013-14 Projected</b>	<b>2014-15 Budget</b>	<b>14/15 Budget vs. 13/14 Projected</b>	
<b>Revenue</b>					<u>\$ chg</u>	<u>% chg</u>
Development Impact Fee	\$ 161,320	\$ 146,798	\$ 109,400	\$ 91,100	\$ (18,300)	-17%
Investment Earnings	(3,191)	100	1,800	1,800	-	0%
Transfers In	245,323	-	-	-	-	
<b>Total Revenue</b>	<b>403,452</b>	<b>146,898</b>	<b>111,200</b>	<b>92,900</b>	<b>(18,300)</b>	<b>-16%</b>
<b>Expenditures</b>					<u>\$ chg</u>	<u>% chg</u>
Purchased Services	5,099	-	300	-	(300)	-100%
Capital Outlay	181,787	127,300	127,300	-	(127,300)	-100%
Transfers Out	-	149,078	149,100	-	(149,100)	-100%
<b>Total Expenditures</b>	<b>186,886</b>	<b>276,378</b>	<b>276,700</b>	<b>-</b>	<b>(276,700)</b>	<b>-100%</b>
<b>Beginning Fund Balance</b>	<b>\$ 137,541</b>	<b>\$ 447,729</b>	<b>\$ 354,100</b>	<b>\$ 188,600</b>		
Revenue Over/Under						
Expenditures	216,566	(129,480)	(165,500)	92,900		
<b>Ending Fund Balance</b>	<b>\$ 354,107</b>	<b>\$ 318,249</b>	<b>\$ 188,600</b>	<b>\$ 281,500</b>		

**Fire and Emergency Response Services Development Impact Fee Fund**

<b>Fire/Emergency Medical Services Development Impact Fee Fund</b>						
<b>Fee Fund Summary</b>	<b>2012-13 Actual</b>	<b>2013-14 Budget</b>	<b>2013-14 Projected</b>	<b>2014-15 Budget</b>	<b>14/15 Budget vs. 13/14 Projected</b>	
<b>Revenue</b>					<u>\$ chg</u>	<u>% chg</u>
Development Impact Fee	\$ 184,190	\$ 199,778	\$ 121,400	\$ 91,100	\$ (30,300)	-25%
Investment Earnings	(10,758)	2,000	4,000	4,000	-	0%
Transfers In	-	1,444,827	1,444,900	-	(1,444,900)	-100%
<b>Total Revenue</b>	<b>173,432</b>	<b>1,646,605</b>	<b>1,570,300</b>	<b>95,100</b>	<b>(1,475,200)</b>	<b>-94%</b>
<b>Expenditures</b>					<u>\$ chg</u>	<u>% chg</u>
Purchased Services	2,037	-	300	-	(300)	-100%
Capital Outlay	87,990	3,019,244	3,019,300	-	(3,019,300)	-100%
<b>Total Expenditures</b>	<b>90,027</b>	<b>3,019,244</b>	<b>3,019,600</b>	<b>-</b>	<b>(3,019,600)</b>	<b>-100%</b>
<b>Beginning Fund Balance</b>	<b>\$1,706,526</b>	<b>\$1,761,633</b>	<b>\$1,790,000</b>	<b>\$ 340,700</b>		
Revenue Over/Under						
Expenditures	83,405	(1,372,639)	(1,449,300)	95,100		
<b>Ending Fund Balance</b>	<b>\$1,789,931</b>	<b>\$ 388,994</b>	<b>\$ 340,700</b>	<b>\$ 435,800</b>		

**DEVELOPMENT IMPACT FEE FUNDS (continued)**

**Parks Development Impact Fee Fund**

<b>Parks Services Development</b>								
<b>Impact Fee Fund</b>	<b>2012-13</b>	<b>2013-14</b>	<b>2013-14</b>	<b>2014-15</b>	<b>14/15 Budget vs.</b>			
<b>Summary</b>	<b>Actual</b>	<b>Budget</b>	<b>Projected</b>	<b>Budget</b>	<b>13/14 Projected</b>			
<b>Revenue</b>					<u>\$ chg</u>	<u>% chg</u>		
Development Impact Fee	\$ 151,977	\$ 227,960	\$ 58,000	\$ 5,700	\$ (52,300)	-90%		
Investment Earnings	(7,041)	2,000	6,700	6,700	-	0%		
<b>Total Revenue</b>	<b>144,936</b>	<b>229,960</b>	<b>64,700</b>	<b>12,400</b>	<b>(52,300)</b>	<b>-81%</b>		
<b>Expenditures</b>					<u>\$ chg</u>	<u>% chg</u>		
Purchased Services	2,037	-	300	-	(300)	-100%		
Capital Outlay	-	1,181,677	-	-	-			
Transfers Out	-	-	-	1,289,700	1,289,700			
<b>Total Expenditures</b>	<b>2,037</b>	<b>1,181,677</b>	<b>300</b>	<b>1,289,700</b>	<b>1,289,400</b>	<b>429800%</b>		
<b>Beginning Fund Balance</b>	<b>\$ 1,070,051</b>	<b>\$ 1,198,948</b>	<b>\$ 1,213,000</b>	<b>\$ 1,277,400</b>				
Revenue Over/Under								
Expenditures	142,899	(951,717)	64,400	(1,277,300)				
<b>Ending Fund Balance</b>	<b>\$ 1,212,950</b>	<b>\$ 247,231</b>	<b>\$ 1,277,400</b>	<b>\$ 100</b>				

**Library Development Impact Fee Fund**

<b>Library Services Development</b>								
<b>Impact Fee Fund</b>	<b>2012-13</b>	<b>2013-14</b>	<b>2013-14</b>	<b>2014-15</b>	<b>14/15 Budget vs.</b>			
<b>Summary</b>	<b>Actual</b>	<b>Budget</b>	<b>Projected</b>	<b>Budget</b>	<b>13/14 Projected</b>			
<b>Revenue</b>					<u>\$ chg</u>	<u>% chg</u>		
Development Impact Fee	\$ (841)	\$ 20,806	\$ 17,000	\$ 30,500	\$ 13,500	79%		
Investment Earnings	(4,847)	1,000	4,200	4,200	-	0%		
<b>Total Revenue</b>	<b>(5,688)</b>	<b>21,806</b>	<b>21,200</b>	<b>34,700</b>	<b>13,500</b>	<b>64%</b>		
<b>Expenditures</b>					<u>\$ chg</u>	<u>% chg</u>		
Purchased Services	2,037	500,000	300	-	(300)	-100%		
Transfers Out	-	-	-	846,700	846,700			
<b>Total Expenditures</b>	<b>2,037</b>	<b>500,000</b>	<b>300</b>	<b>846,700</b>	<b>846,400</b>	<b>282133%</b>		
<b>Beginning Fund Balance</b>	<b>\$ 798,903</b>	<b>\$ 794,246</b>	<b>\$ 791,200</b>	<b>\$ 812,100</b>				
Revenue Over/Under								
Expenditures	(7,725)	(478,194)	20,900	(812,000)				
<b>Ending Fund Balance</b>	<b>\$ 791,178</b>	<b>\$ 316,052</b>	<b>\$ 812,100</b>	<b>\$ 100</b>				

**DEVELOPMENT IMPACT FEE FUNDS (continued)**

**Water Utility Development Impact Fee Fund**

<b>Water Utility Development Impact Fee Fund Summary</b>	<b>2012-13 Actual</b>	<b>2013-14 Budget</b>	<b>2013-14 Projected</b>	<b>2014-15 Budget</b>	<b>14/15 Budget vs. 13/14 Projected</b>	
<b>Revenue</b>						<u>\$ chg</u> <u>% chg</u>
Development Impact Fee	\$ 12,766	\$ 7,920	\$ -	\$ -	\$ -	
Investment Earnings	(620)	-	400	400	-	0%
<b>Total Revenue</b>	<b>12,146</b>	<b>7,920</b>	<b>400</b>	<b>400</b>	<b>-</b>	<b>0%</b>
<b>Expenditures</b>						<u>\$ chg</u> <u>% chg</u>
Purchased Services	2,037	-	-	-	-	
<b>Total Expenditures</b>	<b>2,037</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Beginning Fund Balance</b>	<b>\$ 100,094</b>	<b>\$ 1,194</b>	<b>\$ 110,200</b>	<b>\$ 110,600</b>		
Revenue Over/Under						
Expenditures	10,109	7,920	400	400		
<b>Ending Fund Balance</b>	<b>\$ 110,203</b>	<b>\$ 9,114</b>	<b>\$ 110,600</b>	<b>\$ 111,000</b>		

**Sewer Utility Development Impact Fee Fund**

<b>Sewer Utility Development Impact Fee Fund Summary</b>	<b>2012-13 Actual</b>	<b>2013-14 Budget</b>	<b>2013-14 Projected</b>	<b>2014-15 Budget</b>	<b>14/15 Budget vs. 13/14 Projected</b>	
<b>Revenue</b>						<u>\$ chg</u> <u>% chg</u>
Development Impact Fee	\$ 15,737	\$ 8,560	\$ -	\$ -	\$ -	
Investment Earnings	(2,123)	1,000	1,500	1,500	-	0%
<b>Total Revenue</b>	<b>13,614</b>	<b>9,560</b>	<b>1,500</b>	<b>1,500</b>	<b>-</b>	<b>0%</b>
<b>Expenditures</b>						<u>\$ chg</u> <u>% chg</u>
Purchased Services	2,037	-	-	-	-	
<b>Total Expenditures</b>	<b>2,037</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Beginning Fund Balance</b>	<b>\$ 344,435</b>	<b>\$ 340,935</b>	<b>\$ 356,000</b>	<b>\$ 357,500</b>		
Revenue Over/Under						
Expenditures	11,577	9,560	1,500	1,500		
<b>Ending Fund Balance</b>	<b>\$ 356,012</b>	<b>\$ 350,495</b>	<b>\$ 357,500</b>	<b>\$ 359,000</b>		

**DEVELOPMENT IMPACT FEE FUNDS (continued)**

**North Florence Water Utility Development Impact Fee Fund**

North Florence Water Utility Development Impact Fee Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>						\$ chg % chg
Investment Earnings	\$ (88)	\$ 15	\$ 500	\$ 500	\$ -	0%
<b>Total Revenue</b>	<b>(88)</b>	<b>15</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>0%</b>
<b>Expenditures</b>						\$ chg % chg
Purchased Services	1,803	-	-	-	-	
<b>Total Expenditures</b>	<b>1,803</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Beginning Fund Balance</b>	<b>\$ 11,405</b>	<b>\$ 10,074</b>	<b>\$ 9,500</b>	<b>\$ 10,000</b>		
Revenue Over/Under						
Expenditures	(1,891)	15	500	500		
<b>Ending Fund Balance</b>	<b>\$ 9,514</b>	<b>\$ 10,089</b>	<b>\$ 10,000</b>	<b>\$ 10,500</b>		

**North Florence Sewer Utility Development Impact Fee Fund**

North Florence Sewer Utility Development Impact Fee Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>						\$ chg % chg
Investment Earnings	\$ (82)	\$ -	\$ 100	\$ 100	\$ -	0%
<b>Total Revenue</b>	<b>(82)</b>	<b>-</b>	<b>100</b>	<b>100</b>	<b>-</b>	<b>0%</b>
<b>Expenditures</b>						\$ chg % chg
Purchased Services	1,803	-	-	-	-	
<b>Total Expenditures</b>	<b>1,803</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Beginning Fund Balance</b>	<b>\$ 14,059</b>	<b>\$ 7,415</b>	<b>\$ 12,200</b>	<b>\$ 12,300</b>		
Revenue Over/Under						
Expenditures	(1,885)	-	100	100		
<b>Ending Fund Balance</b>	<b>\$ 12,174</b>	<b>\$ 7,415</b>	<b>\$ 12,300</b>	<b>\$ 12,400</b>		

**DEVELOPMENT IMPACT FEE FUNDS (continued)**

**Sanitation Utility Development Impact Fee Fund**

<b>Sanitation Development Impact Fee Fund Summary</b>	<b>2012-13 Actual</b>	<b>2013-14 Budget</b>	<b>2013-14 Projected</b>	<b>2014-15 Budget</b>	<b>14/15 Budget vs. 13/14 Projected</b>		
<b>Revenue</b>						<u>\$ chg</u>	<u>% chg</u>
Investment Earnings	\$ (271)	\$ -	\$ 200	\$ -	\$ (200)		-100%
<b>Total Revenue</b>	<b>(271)</b>	<b>-</b>	<b>200</b>	<b>-</b>	<b>(200)</b>		<b>-100%</b>
<b>Expenditures</b>						<u>\$ chg</u>	<u>% chg</u>
Purchased Services	2,037	-	-	-	-		
Capital Outlay	-	43,675	43,700	-	(43,700)		-100%
<b>Total Expenditures</b>	<b>2,037</b>	<b>43,675</b>	<b>43,700</b>	<b>-</b>	<b>(43,700)</b>		<b>-100%</b>
<b>Beginning Fund Balance</b>	<b>\$ 47,625</b>	<b>\$ 43,675</b>	<b>\$ 45,400</b>	<b>\$ 1,900</b>			
Revenue Over/Under							
Expenditures	(2,308)	(43,675)	(43,500)	-			
<b>Ending Fund Balance</b>	<b>\$ 45,317</b>	<b>\$ -</b>	<b>\$ 1,900</b>	<b>\$ 1,900</b>			

**General Government Impact Fee Fund**

<b>General Government Development Impact Fee Fund Summary</b>	<b>2012-13 Actual</b>	<b>2013-14 Budget</b>	<b>2013-14 Projected</b>	<b>2014-15 Budget</b>	<b>14/15 Budget vs. 13/14 Projected</b>		
<b>Revenue</b>						<u>\$ chg</u>	<u>% chg</u>
Investment Earnings	\$ (7,950)	\$ 2,000	\$ 6,400	\$ 6,400	\$ -		0%
<b>Total Revenue</b>	<b>(7,950)</b>	<b>2,000</b>	<b>6,400</b>	<b>6,400</b>	<b>-</b>		<b>0%</b>
<b>Expenditures</b>							
Purchased Services	2,037	-	-	-	-		
Transfers Out	243,564	-	-	1,219,700	1,219,700		
<b>Total Expenditures</b>	<b>245,601</b>	<b>-</b>	<b>-</b>	<b>1,219,700</b>	<b>1,219,700</b>		
<b>Beginning Fund Balance</b>	<b>\$ 1,460,547</b>	<b>\$ 1,211,952</b>	<b>\$ 1,207,000</b>	<b>\$ 1,213,400</b>			
Revenue Over/Under							
Expenditures	(253,551)	2,000	6,400	(1,213,300)			
<b>Ending Fund Balance</b>	<b>\$ 1,206,996</b>	<b>\$ 1,213,952</b>	<b>\$ 1,213,400</b>	<b>\$ 100</b>			

# OTHER SPECIAL REVENUE FUNDS

Construction Tax Fund

Food Tax Fund

Judicial Collections Enhancement Fund

Fill-the-Gap Fund

Southwest Gas Capital Expenditure Fund

Impound Fee Fund



# CONSTRUCTION TAX FUND

## Summary

Mike Farina, Finance Director

### Fund Description

This fund accounts for the collection of Town sales tax on private construction projects. Funds must be used for construction of municipal facilities.

### Summary

Construction Tax Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>						
					\$ chg	% chg
Taxes	\$ 97,764	\$ 160,000	\$ 54,100	\$ 55,200	\$ 1,100	2%
Other Revenue/Sources	(20,758)	30,000	18,000	18,000	-	0%
<b>Total Revenue</b>	<b>77,006</b>	<b>190,000</b>	<b>72,100</b>	<b>73,200</b>	<b>1,100</b>	<b>2%</b>
<b>Expenditures</b>						
Transfers Out	260,913	-	-	1,000,000	1,000,000	
<b>Total Expenditures</b>	<b>260,913</b>	<b>-</b>	<b>-</b>	<b>1,000,000</b>	<b>1,000,000</b>	
<b>Beginning Fund Balance</b>	<b>\$ 3,572,094</b>	<b>\$ 3,496,181</b>	<b>\$ 3,388,200</b>	<b>\$ 3,460,300</b>		
Revenue Over/Under						
Expenditures	(183,907)	190,000	72,100	(926,800)		
<b>Ending Fund Balance</b>	<b>\$ 3,388,187</b>	<b>\$ 3,686,181</b>	<b>\$ 3,460,300</b>	<b>\$ 2,533,500</b>		

### Revenue

Construction Tax Fund Revenue	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Taxes</b>						
					\$ chg	% chg
City Sales Tax	97,764	160,000	54,100	55,200	1,100	2%
<b>Total Taxes</b>	<b>97,764</b>	<b>160,000</b>	<b>54,100</b>	<b>55,200</b>	<b>1,100</b>	<b>2%</b>
<b>Other Revenue/Sources</b>						
Investment Earnings	12,634	30,000	18,000	18,000	-	0%
Unrlzd Gain/Loss Investments	(33,392)	-	-	-	-	
<b>Total Other Revenue/Sources</b>	<b>(20,758)</b>	<b>30,000</b>	<b>18,000</b>	<b>18,000</b>	<b>-</b>	<b>0%</b>
<b>Total Revenues</b>	<b>77,006</b>	<b>190,000</b>	<b>72,100</b>	<b>73,200</b>	<b>1,100</b>	<b>2%</b>

# FOOD TAX FUND

## Summary

Mike Farina, Finance Director

### Fund Description

The Food Tax Fund is used to account for sales tax collected on the sale of food products for home consumption. Funds must be used for parks and recreation capital improvement projects.

### Summary

Food Tax Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>						
					\$ chg	% chg
Taxes	\$ 220,335	\$ 210,000	\$ 245,600	\$ 257,900	\$ 12,300	5%
Other Revenue/Sources	(8,839)	20,000	10,000	10,000	-	0%
<b>Total Revenue</b>	<b>211,496</b>	<b>230,000</b>	<b>255,600</b>	<b>267,900</b>	<b>12,300</b>	<b>5%</b>
<b>Expenditures</b>						
Transfers Out	-	-	-	2,100,000	2,100,000	
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,100,000</b>	<b>2,100,000</b>	
<b>Beginning Fund Balance</b>	<b>\$ 1,378,797</b>	<b>\$ 1,600,797</b>	<b>\$ 1,590,300</b>	<b>\$ 1,845,900</b>		
Revenue Over/Under						
Expenditures	211,496	230,000	255,600	(1,832,100)		
<b>Ending Fund Balance</b>	<b>\$ 1,590,293</b>	<b>\$ 1,830,797</b>	<b>\$ 1,845,900</b>	<b>\$ 13,800</b>		

### Revenue

Food Tax Fund Revenue	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Taxes</b>						
					\$ chg	% chg
City Sales Tax	220,335	210,000	245,600	257,900	12,300	5%
<b>Total Taxes</b>	<b>220,335</b>	<b>210,000</b>	<b>245,600</b>	<b>257,900</b>	<b>12,300</b>	<b>5%</b>
<b>Other Revenue/Sources</b>						
Investment Earnings	6,367	20,000	10,000	10,000	-	0%
Unrlzd Gain/Loss on Investments	(15,206)	-	-	-	-	
<b>Total Other Revenue/Sources</b>	<b>(8,839)</b>	<b>20,000</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>0%</b>
<b>Total Revenue</b>	<b>211,496</b>	<b>230,000</b>	<b>255,600</b>	<b>267,900</b>		

# JUDICIAL COLLECTIONS ENHANCEMENT FUND

## Summary

Katherine Kaiser, Town Magistrate/Court Administrator

### Fund Description

The Judicial Collections Enhancement Fund (JCEF) accounts for JCEF Fees that must be used for court-related purposes and in compliance with state statute.

### Summary

Judicial Collections Enhancement Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected
<b>Revenue</b>					\$ chg % chg
JCEF Fees	\$ 2,565	\$ 3,000	\$ 3,000	\$ 3,000	\$ - 0%
Investment Earnings	(160)	200	100	100	- 0%
<b>Total Revenue</b>	<b>2,405</b>	<b>3,200</b>	<b>3,100</b>	<b>3,100</b>	<b>- 0%</b>
<b>Expenditures</b>					\$ chg % chg
Purchased Services	3,750	3,750	3,800	3,800	- 0%
<b>Total Expenditures</b>	<b>3,750</b>	<b>3,750</b>	<b>3,800</b>	<b>3,800</b>	<b>- 0%</b>
<b>Beginning Fund Balance</b>	<b>\$ 27,056</b>	<b>\$ 24,250</b>	<b>\$ 25,700</b>	<b>\$ 25,000</b>	
Revenue Over/Under					
Expenditures	(1,345)	(550)	(700)	(700)	
<b>Ending Fund Balance</b>	<b>\$ 25,711</b>	<b>\$ 23,700</b>	<b>\$ 25,000</b>	<b>\$ 24,300</b>	

# FILL-THE-GAP FUND

## Summary

Katherine Kaiser, Town Magistrate/Court Administrator

### Fund Description

The Fill-the-Gap Fund accounts for JCEF Fees that must be used to improve criminal case processing by the Court, in compliance with state statute.

### Summary

Fill-the-Gap Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected
<b>Revenue</b>					\$ chg % chg
JCEF Fees	\$ 1,443	\$ 2,000	\$ 2,000	\$ 2,000	\$ - 0%
Investment Earnings	(39)	60	-	-	- -
<b>Total Revenue</b>	<b>1,404</b>	<b>2,060</b>	<b>2,000</b>	<b>2,000</b>	<b>- 0%</b>
<b>Expenditures</b>					\$ chg % chg
Other	1,252	2,100	2,100	2,100	- 0%
<b>Total Expenditures</b>	<b>1,252</b>	<b>2,100</b>	<b>2,100</b>	<b>2,100</b>	<b>- 0%</b>
<b>Beginning Fund Balance</b>	<b>\$ 3,562</b>	<b>\$ 167</b>	<b>\$ 3,700</b>	<b>\$ 3,600</b>	
Revenue Over/Under					
Expenditures	152	(40)	(100)	(100)	
<b>Ending Fund Balance</b>	<b>\$ 3,714</b>	<b>\$ 127</b>	<b>\$ 3,600</b>	<b>\$ 3,500</b>	

# SOUTHWEST GAS CAPITAL EXPENDITURE FUND

## Summary

Wayne Costa, Public Works Director/Town Engineer

### Fund Description

Pursuant to a Franchise Agreement between the Town and Southwest Gas Corporation (SW Gas), the SW Gas Capital Expenditure Fund accounts for a 2% fee (of SW Gas gross revenues) paid to the Town by SW Gas. These funds are to be used to reimburse SW Gas for any cost or expenditure related to the development of capital plant required by the Franchise Agreement, on an annual basis. Fees received for which the Town is not invoiced by SW Gas within the timeframe allotted in the Franchise agreement become the property of the Town.

### Summary

Southwest Gas Capital Expenditure Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected		
					<u>\$ chg</u>	<u>% chg</u>	
<b>Revenue</b>							
SWG Capital Expenditures Fee	\$ 49,381	\$ 45,000	\$ 45,000	\$ 47,300	\$ 2,300	5%	
<b>Total Revenue</b>	<b>49,381</b>	<b>45,000</b>	<b>45,000</b>	<b>47,300</b>	<b>2,300</b>	<b>5%</b>	
					<u>\$ chg</u>	<u>% chg</u>	
<b>Expenditures</b>							
Other	-	45,000	45,000	47,300	2,300	5%	
Transfers Out	-	-	-	48,100	48,100		
<b>Total Expenditures</b>	<b>-</b>	<b>45,000</b>	<b>45,000</b>	<b>95,400</b>	<b>50,400</b>	<b>112%</b>	
<b>Beginning Fund Balance</b>	<b>\$ 24,270</b>	<b>\$ 25,892</b>	<b>\$ 73,700</b>	<b>\$ 73,700</b>			
Revenue Over/Under							
Expenditures	49,381	-	-	(48,100)			
<b>Ending Fund Balance</b>	<b>\$ 73,651</b>	<b>\$ 25,892</b>	<b>\$ 73,700</b>	<b>\$ 25,600</b>			

# IMPOUND FUND Summary

Daniel Hughes, Police Chief

## Fund Description

The Impound Fee Fund accounts for impound fees that must be used for police purposes.

## Summary

Impound Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>						<u>\$ chg</u> <u>% chg</u>
Impound Fees	\$ 8,314	\$ 3,000	\$ 8,200	\$ 8,200	\$ -	0%
Investment Earnings	(54)	25	100	100	-	0%
<b>Total Revenue</b>	<b>8,260</b>	<b>3,025</b>	<b>8,300</b>	<b>8,300</b>	<b>-</b>	<b>0%</b>
<b>Expenditures</b>						<u>\$ chg</u> <u>% chg</u>
Other	697	3,000	3,000	3,000	-	0%
<b>Total Expenditures</b>	<b>697</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>	<b>0%</b>
<b>Beginning Fund Balance</b>	<b>\$ 7,712</b>	<b>\$ 13,621</b>	<b>\$ 15,300</b>	<b>\$ 20,600</b>		
Revenue Over/Under						
Expenditures	7,563	25	5,300	5,300		
<b>Ending Fund Balance</b>	<b>\$ 15,275</b>	<b>\$ 13,646</b>	<b>\$ 20,600</b>	<b>\$ 25,900</b>		

# DEBT SERVICE FUNDS

Debt Service Fund

Utility Improvement District #1 Fund



# DEBT SERVICE FUND

## Summary

Mike Farina, Finance Director

### Fund Description

The Debt Service Fund accounts for the repayment of various debt obligations of the Town.

### Summary

Debt Service Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					<u>\$ chg</u>	<u>% chg</u>
<b>Revenue</b>						
Transfers In	\$ 359,663	\$ 359,663	\$ 359,800	\$ 449,800	\$ 90,000	25%
<b>Total Revenue</b>	<b>359,663</b>	<b>359,663</b>	<b>359,800</b>	<b>449,800</b>	<b>90,000</b>	<b>25%</b>
<b>Expenditures</b>						
Debt Service	359,663	359,663	359,800	449,800	90,000	25%
<b>Total Expenditures</b>	<b>359,663</b>	<b>359,663</b>	<b>359,800</b>	<b>449,800</b>	<b>90,000</b>	<b>25%</b>
<b>Beginning Fund Balance</b>	<b>\$ 69,748</b>	<b>\$ -</b>	<b>\$ 69,800</b>	<b>\$ 69,800</b>		
Revenue Over/Under						
Expenditures	-	-	-	-		
<b>Ending Fund Balance</b>	<b>\$ 69,748</b>	<b>\$ -</b>	<b>\$ 69,800</b>	<b>\$ 69,800</b>		

### Revenue

Debt Service Fund Revenue	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					<u>\$ chg</u>	<u>% chg</u>
<b>Transfers In</b>						
From Capital Projects Fund	359,663	359,663	359,800	449,800	90,000	25%
<b>Total Transfers In</b>	<b>359,663</b>	<b>359,663</b>	<b>359,800</b>	<b>449,800</b>	<b>90,000</b>	<b>25%</b>
<b>Total Revenue</b>	<b>359,663</b>	<b>359,663</b>	<b>359,800</b>	<b>449,800</b>	<b>90,000</b>	<b>25%</b>

# UTILITY IMPROVEMENT DISTRICT #1 FUND

## Summary

Mike Farina, Finance Director

### Fund Description

The Utility Improvement District #1 Fund accounts for special assessments collected on property in North Florence to repay debt that was issued to purchase the Arizona Sierra Utility.

### Summary

Utility Improvement District							
#1 Fund	2012-13	2013-14	2013-14	2014-15	14/15 Budget vs.		
Summary	Actual	Budget	Projected	Budget	13/14 Projected		
<b>Revenue</b>							
						\$ chg	% chg
Assessments	\$ 119,906	\$ 69,200	\$ 69,200	\$ 69,200	\$ -	-	0%
Investment Earnings	(670)	200	200	200	-	-	0%
<b>Total Revenue</b>	<b>119,236</b>	<b>69,400</b>	<b>69,400</b>	<b>69,400</b>	<b>-</b>	<b>0%</b>	
<b>Expenditures</b>							
						\$ chg	% chg
Debt Service	89,180	85,286	85,300	85,000	(300)	-	0%
Transfers Out	-	9,000	9,000	9,000	-	-	0%
<b>Total Expenditures</b>	<b>89,180</b>	<b>94,286</b>	<b>94,300</b>	<b>94,000</b>	<b>(300)</b>	<b>0%</b>	
<b>Beginning Fund Balance</b>	<b>\$ 138,170</b>	<b>\$ 87,493</b>	<b>\$ 168,200</b>	<b>\$ 143,300</b>			
Revenue Over/Under							
Expenditures	30,056	(24,886)	(24,900)	(24,600)			
<b>Ending Fund Balance</b>	<b>\$ 168,226</b>	<b>\$ 62,607</b>	<b>\$ 143,300</b>	<b>\$ 118,700</b>			

# INTERNAL SERVICE FUNDS

Fleet Services Fund  
Facility Services Fund



## Summary

Wayne Costa, Public Works Director/Town Engineer

### **Fund Description**

The Fleet Internal Services Fund includes management of the Town's fleet including procurement, repairs, maintenance and replacement.

### **2014/15 Goal and Objective Highlights**

- Implement developed fleet operations management SOP's with basics of performance measures, vehicle assignment, repair/maintenance and motor pool practices.
- Develop replacement schedules, deferments, and passed life cycle units to reduce average age of fleet.
- Monitor performance measures against standard benchmark to provide exceptional level of service.
- Addition of mechanic position to accommodate for increase in number of vehicles to maintain.

### **2013/14 Accomplishment Highlights**

- Acquired Capital Equipment to provide full service to Town's diversified fleet.
- Implemented full utilization of Dossier Fleet Maintenance System software to all Fund personnel. This completed record keeping and cost control functions availability.
- Management of all Town vehicle and equipment assets from procurement to disposal.

### **Significant Budget Changes**

- \$52,000 – added a new Mechanic position.

# FLEET INTERNAL SERVICES FUND

## Summary

Fleet Internal Services Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Revenue</b>						
Transfers In	\$ -	\$ 671,228	\$ 671,200	\$ 803,700	\$ 132,500	20%
<b>Total Revenue</b>	<b>-</b>	<b>671,228</b>	<b>671,200</b>	<b>803,700</b>	<b>132,500</b>	<b>20%</b>
<b>Expenditures</b>						
Personal Services	-	141,450	141,400	235,700	94,300	67%
Purchased Services	-	127,488	127,500	144,900	17,400	14%
Supplies	-	402,290	402,300	423,100	20,800	5%
<b>Total Expenditures</b>	<b>-</b>	<b>671,228</b>	<b>671,200</b>	<b>803,700</b>	<b>132,500</b>	<b>20%</b>
<b>Beginning Fund Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		
Revenue Over/Under						
Expenditures	-	-	-	-		
<b>Ending Fund Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		

## FLEET INTERNAL SERVICES FUND (continued)

### Fund Revenue

Fleet Internal Services Fund Revenue	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Transfers In</b>						
From General Fund	\$ -	\$ 415,841	\$ 415,800	\$ 489,500	\$ 73,700	18%
From HURF	-	117,400	117,400	166,000	48,600	41%
From Water Utility Fund	-	52,108	52,100	60,500	8,400	16%
From Sewer Utility Fund	-	68,202	68,200	66,900	(1,300)	-2%
From Sanitation Fund	-	17,677	17,700	20,800	3,100	18%
<b>Total Transfers In</b>	-	<b>671,228</b>	<b>671,200</b>	<b>803,700</b>	<b>132,500</b>	<b>20%</b>
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ 671,228</b>	<b>\$ 671,200</b>	<b>\$ 803,700</b>	<b>\$ 132,500</b>	<b>20%</b>

### Fund Expenditures Budget

Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Expenditures by User Department</b>						
<b>General Fund</b>						
Administration	\$ -	\$ 3,058	\$ 3,000	\$ 3,700	700	23%
Legal Services	-	204	200	300	100	50%
Finance	-	1,251	1,200	1,300	100	8%
Community Development	-	6,797	6,800	7,600	800	12%
Police	-	249,023	249,000	291,600	42,600	17%
Fire	-	112,553	112,600	124,700	12,100	11%
Information Technology	-	2,719	2,700	3,000	300	11%
Parks and Recreation	-	21,885	21,900	29,600	7,700	35%
Senior Center	-	13,593	13,600	18,000	4,400	32%
Library	-	1,359	1,400	1,600	200	14%
Engineering	-	2,991	3,000	7,700	4,700	157%
Economic Development	-	408	400	400	-	0%
<b>Total General Fund</b>	-	<b>415,841</b>	<b>415,800</b>	<b>489,500</b>	<b>73,700</b>	<b>-82%</b>
HURF	-	117,400	117,400	166,000	48,600	41%
Water Utility Fund	-	52,108	52,100	60,500	8,400	16%
Sewer Utility Fund	-	68,202	68,200	66,900	(1,300)	-2%
Sanitation Fund	-	17,677	17,700	20,800	3,100	18%
<b>Total</b>	<b>\$ -</b>	<b>\$ 671,228</b>	<b>\$ 671,200</b>	<b>\$ 803,700</b>	<b>\$ 132,500</b>	<b>20%</b>

**FLEET INTERNAL SERVICES FUND (continued)****Department Positions**

<b>Fund Summary</b>	<b>2012-13 Actual</b>	<b>2013-14 Budget</b>	<b>2013-14 Projected</b>	<b>2014-15 Budget</b>
<b><u>Authorized Positions by FTE</u></b>				
Mechanic	1.00	1.00	1.00	<b>2.00</b>
Mechanic Assistant	1.00	1.00	1.00	1.00
Office Assistant	0.30	0.30	0.30	0.30
Maintenance Foreman	0.375	0.375	0.375	0.375
Maintenance Worker I	0.50	0.50	0.50	0.50
<b>Total FTE</b>	<b>3.175</b>	<b>3.175</b>	<b>3.175</b>	<b>4.175</b>

## Summary

Wayne Costa, Public Works Director/Town Engineer

### **Fund Description**

The Facilities Internal Service Fund accounts for resources and expenditures for construction; expansion and improvement of Town facilities, which are attributed to growth or maintenance in the Town, including preventative maintenance. This fund performs repairs, improvements and replacement of Town owned facilities, technology and tenant improvements.

### **2014/15 Goal and Objective Highlights**

- Provide quality customer service and responsible use of all resources for a safe and positive environment for Town employees and the public.
- Maintain/operate Town buildings containing approximately 56,000 square feet.
- Provide preventive and corrective maintenance, cleaning, project management and 24-hour emergency response.
- Address facility components, building supply systems and services for the working environment for the approximately 30,000 square feet of building space being added.
- Consummate service agreements for professional on-call services for building maintenance functions including fire protection, security, building supply support systems, roofing and floor cleaning.

### **2013/14 Accomplishment Highlights**

- Oversaw the planning, design construction and renovation of facilities for Town Hall conference room expansion, Senior Center restroom renovation, Police Substation at Anthem and stabilization of the Brunenkant Building.
- Managed the work of service contractors who provide specialized services to maintain and repair facilities including in-house janitorial services.
- Warranty and maintenance issues were addressed at the new Fire Station No. 2 and Police Evidence Storage Building.
- Miscellaneous major building maintenance projects included Town Hall exterior painting, Silver King tenant improvements, McFarland State Park building maintenance, roof remediation at the Silver King, as well as various parks and Recreation facilities and Heritage Park.
- Relocation of the “Bay” facility at Anthem, demolition and removal of infrastructure from the temporary Fire Station No. 2 facility.

# FACILITIES INTERNAL SERVICES FUND

## Summary

### Fund Budget

Facilities Internal Services Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>					<u>\$ chg</u>	<u>% chg</u>
Other Revenue/Sources	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0%
Transfers In	-	435,745	435,800	448,000	12,200	3%
<b>Total Revenue</b>	-	<b>436,745</b>	<b>436,800</b>	<b>449,000</b>	<b>12,200</b>	<b>3%</b>
<b>Expenditures</b>					<u>\$ chg</u>	<u>% chg</u>
Personal Services	-	244,150	244,200	243,900	(300)	0%
Purchased Services	-	82,200	82,200	82,300	100	0%
Supplies	-	109,395	109,300	121,800	12,500	11%
<b>Total Expenditures</b>	-	<b>435,745</b>	<b>435,700</b>	<b>448,000</b>	<b>12,300</b>	<b>3%</b>
<b>Beginning Fund Balance</b>	\$ -	\$ -	\$ -	\$ 1,100		
Revenue Over/Under						
Expenditures	-	1,000	1,100	1,000		
<b>Ending Fund Balance</b>	\$ -	\$ 1,000	\$ 1,100	\$ 2,100		

## FACILITIES INTERNAL SERVICES FUND (continued)

### Revenue

Facilities Internal Services Fund Revenue	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Other Revenue/Sources</b>					<u>\$ chg</u>	<u>% chg</u>
Investment Earnings	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0%
<b>Total Other Revenue/Sources</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>0%</b>
<b>Transfers In</b>						
From General Fund	-	300,474	300,500	308,900	8,400	3%
From Water Utility Fund	-	35,664	35,700	36,700	1,000	3%
From Sewer Utility Fund	-	63,918	63,900	65,700	1,800	3%
From HURF	-	35,689	35,700	36,700	1,000	3%
<b>Total Transfers In</b>	<b>-</b>	<b>435,745</b>	<b>435,800</b>	<b>448,000</b>	<b>12,200</b>	<b>3%</b>
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ 436,745</b>	<b>\$ 436,800</b>	<b>\$ 449,000</b>	<b>\$ 12,200</b>	<b>3%</b>

### Department Positions

Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget
<b>Authorized Positions by FTE</b>				
Facilities Manager	1.00	1.00	1.00	1.00
Maintenance Foreman	0.375	0.375	0.375	0.375
Custodian	3.00	3.00	3.00	3.00
Office Assistant	0.30	0.30	0.30	0.30
<b>Total FTE</b>	<b>4.675</b>	<b>4.675</b>	<b>4.675</b>	<b>4.675</b>



# ENTERPRISE FUNDS

Water Utility Fund  
Sewer Utility Fund  
Sanitation Fund



# WATER UTILITY FUND

## Summary

John Mitchell, Utilities Director

### **Fund Description**

The Water Utility Department is responsible for the operation and maintenance of the Town's water distribution system, storage tanks and motors. The department is responsible for ensuring safe drinking water by complying with EPA, ADEQ and other governmental agency requirements. The department is also responsible for determining capital improvement needs and implementing those improvements when budget is available.

### **2014/15 Goal and Objective Highlights**

- Continue training personnel to ensure high levels of competency in day-to-day water and wastewater activities.
- Award new contracts for design and/or construction of CIP projects.
- Identify aging infrastructure and make strategic improvements.
- Paint and light downtown water tower.

### **2013/14 Accomplishment Highlights**

- Issued contract to for bidding and construction management services for new Well 3B.
- Issued contract for design of new water tank in north Florence.
- Issued contract to design new water line in Bailey and Granite Streets.
- Issued contract to design a new water line in Ruggles and Willow Streets between well sites 4 & 5.
- Issued contract to site new water well in north Florence.
- Replaced six (6) fire hydrants. (U-30)
- Replaced six (6) water valves. (U-35)
- Repaired 77 aging water lines.
- Key participant in the due diligence efforts regarding the potential acquisition of Johnson Utilities.
- Standard operating procedures (SOP's) were developed for water operations.
- Staff is working to obtain either initial or advanced certifications in water or wastewater fields. Certifications are valuable and ensure technical expertise on systems that provide critical services to Town residents. To date, two employees have received certification.

### **Significant Budget Changes**

- \$75,000 – Paint and light downtown water tower
- See list of capital improvement projects

# WATER UTILITY FUND

## Summary

Water Utility Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Revenue</b>						
Charges for Services	\$ 2,635,159	\$ 2,892,100	\$ 2,835,100	\$ 3,115,400	\$ 280,300	10%
Other Revenue/Sources	69,268	70,000	151,100	70,000	(81,100)	-54%
Transfers In	348,515	-	-	-	-	
<b>Total Revenue</b>	<b>3,052,942</b>	<b>2,962,100</b>	<b>2,986,200</b>	<b>3,185,400</b>	<b>199,200</b>	<b>7%</b>
<b>Expenditures</b>						
Personal Services	314,485	491,400	491,400	408,300	(83,100)	-17%
Purchased Services	773,166	1,036,303	1,036,300	1,002,000	(34,300)	-3%
Supplies	102,534	146,900	146,900	134,100	(12,800)	-9%
Capital Outlay	348,515	4,836,000	158,100	8,350,400	8,192,300	5182%
Transfers Out	417,922	599,474	871,000	554,500	(316,500)	-36%
<b>Total Expenditures</b>	<b>1,956,622</b>	<b>7,110,077</b>	<b>2,703,700</b>	<b>10,449,300</b>	<b>7,745,600</b>	<b>286%</b>
<b>Beginning Funds Available</b>	<b>\$ 8,855,735</b>	<b>\$ 7,256,603</b>	<b>\$ 9,952,100</b>	<b>\$10,234,600</b>		
Revenue Over/Under						
Expenditures	1,096,320	(4,147,977)	282,500	(7,263,900)		
<b>Ending Funds Available</b>	<b>\$ 9,952,055</b>	<b>\$ 3,108,626</b>	<b>\$10,234,600</b>	<b>\$ 2,970,700</b>		
FB as % of exp	619%	137%	402%	142%		

## WATER UTILITY FUND (continued)

### Revenue

Water Utility Fund Revenue	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Charges for Services</b>						
Operating Agreement Fee	50,830	57,000	-	-	-	
Service Establish Fee	18,055	20,000	20,000	20,300	300	2%
Water User Fees	2,438,962	2,800,000	2,800,000	3,080,000	280,000	10%
Water Standpipe Fees	3,207	3,200	3,200	3,200	-	0%
Water Connection Fees	4,511	6,000	6,000	6,000	-	0%
Hydro - Sprinklers	49,397	400	400	400	-	0%
Effluent Charges	56,165	5,500	5,500	5,500	-	0%
Development Fee	12,766	-	-	-	-	
Adjustments	61	-	-	-	-	
Recovery to Bad Debt	1,135	-	-	-	-	
Disconnect List Removal Fee	70	-	-	-	-	
<b>Total Charges for Services</b>	<b>2,635,159</b>	<b>2,892,100</b>	<b>2,835,100</b>	<b>3,115,400</b>	<b>280,300</b>	<b>10%</b>
<b>Other Revenue/Sources</b>						
Investment Earnings	39,498	20,000	20,000	20,000	-	0%
Unrlzd Gain/Loss on Investments	(94,776)	-	-	-	-	
Miscellaneous Revenue	544	-	-	-	-	
Central Arizona Project	120,832	50,000	131,100	50,000	(81,100)	-62%
Miscellaneous Revenue	3,170	-	-	-	-	
<b>Total Other Revenue/Sources</b>	<b>69,268</b>	<b>70,000</b>	<b>151,100</b>	<b>70,000</b>	<b>(81,100)</b>	<b>-54%</b>
<b>Transfers In</b>						
Transfer from Grants	348,515	-	-	-	-	
<b>Total Transfers In</b>	<b>348,515</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Total Revenue</b>	<b>3,052,942</b>	<b>2,962,100</b>	<b>2,986,200</b>	<b>3,185,400</b>	<b>199,200</b>	<b>7%</b>

## WATER UTILITY FUND (continued)

### Capital Outlay Budget

Capital Outlay Expenditures	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	CIP Proj #
Other Equipment	348,515	-	-	-	n/a
New Well	-	45,000	3,500	791,500	WU23
INS Water Line Relocation	-	110,000	-	110,000	WU25
Water Storage Tank	-	1,400,000	43,500	2,556,500	WU26
Fire Hydrant Replacement	-	60,000	32,200	67,800	WU30
Well 3B Replacement	-	235,000	16,000	1,584,000	WU34
Unusable Valve Replacement	-	105,000	25,400	44,600	WU35
Main St Water Line Replacement	-	92,000	-	92,000	WU36
2" - 4" Water Line Replacements	-	400,000	-	200,000	WU38
Fire Hydrant System	-	35,000	-	35,000	WU40
SCADA Tie-ins	-	-	-	85,000	WU64
Booster Pumps at Well #5	-	-	-	150,000	WU65
Adamsville Water Lines	-	438,000	-	838,000	WU66
N Florence Main Supply	-	105,000	-	-	WU68
Water Transmission Line Ext	-	918,000	20,100	622,900	WU69
NE Complex Water Lines	-	70,000	-	-	WU70
Bailey Street Water Line Extension	-	783,000	17,400	765,600	WU73
Water Line Extension	-	-	-	200,000	WU74
Water Line Extension at Well #5	-	-	-	110,000	WU77
VFDs on Booster Pumps	-	40,000	-	40,000	WU78
Office Space Renovation	-	-	-	57,500	WU79
<b>Total</b>	<b>348,515</b>	<b>4,836,000</b>	<b>158,100</b>	<b>8,350,400</b>	

### Department Positions

Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget
<b>Authorized Positions by FTE</b>				
Utilities Director	-	0.50	0.50	0.50
Utilities Superintendent	0.50	0.50	0.50	0.50
Public Works Director/Town Engineer	0.10	0.10	0.10	0.10
Senior Treatment Plant Operator	0.50	0.50	0.50	0.50
Field Foreman	0.50	0.50	0.50	0.50
Water Plant Operator	1.00	1.00	1.00	1.00
Utility System Operator	2.00	1.50	1.50	1.50
Utility Services Operator	0.50	0.50	0.50	0.50
Administrative Assistant	0.50	0.50	0.50	0.50
Customer Services Representative	-	0.20	0.20	0.20
<b>Total FTE</b>	<b>5.60</b>	<b>5.80</b>	<b>5.80</b>	<b>5.80</b>

# SEWER UTILITY FUND

## Summary

John Mitchell, Utilities Director

### **Fund Description**

The Sewer Utility Department is responsible for operating and maintaining sewer mains, wastewater treatment plant, lift stations and taking wastewater samples to test compliance with EPA, ADEQ and other government agency requirements. The department is also responsible for determining capital improvement needs and implementing those improvements when budget is available.

### **2014/15 Goal and Objective Highlights**

- Continue training personnel to ensure high levels of competency in day-to-day water and wastewater activities.
- Award new contracts for design and/or construction of CIP projects.
- Identify aging infrastructure and make strategic improvements.

### **2013/14 Accomplishment Highlights**

- Issued contract for chlorine system, effluent pump system and administration building improvements at the south WWTP.
- Cleaned approximately 45,000 lineal feet of sewer lines.
- Repaired concrete basins at the north WWTP.
- Repaired Submerged Aerator/Mixers and placed back into service at the south WWTP.
- Repaired ultraviolet disinfection system and returned it to service at the south WWTP.
- Installed a new point of compliance monitoring well at the south WWTP.
- Initiated the new EPA testing protocols for stage two disinfection by-products on drinking water supplies.
- Standard operating procedures (SOP's) were developed for wastewater operations.
- Staff is working to obtain either initial or advanced certifications in water or wastewater fields. Certifications are valuable and ensure technical expertise on systems that provide critical services to Town residents. To date, two employees have received certification. Key participant in the due diligence efforts regarding the potential acquisition of Johnson Utilities.

### **Significant Budget Changes**

- See list of capital improvement projects

# SEWER UTILITY FUND

## Summary

Sewer Utility Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Revenue</b>						
Charges for Services	\$ 3,602,631	\$ 3,808,652	\$ 3,751,700	\$ 4,314,400	\$ 562,700	15%
Other Revenue/Sources	(45,590)	883,000	35,000	1,335,000	1,300,000	3714%
<b>Total Revenue</b>	<b>3,557,041</b>	<b>4,691,652</b>	<b>3,786,700</b>	<b>5,649,400</b>	<b>1,862,700</b>	<b>49%</b>
<b>Expenditures</b>						
Personal Services	309,955	616,000	616,000	587,800	(28,200)	-5%
Purchased Services	855,919	1,050,710	1,050,900	1,111,600	60,700	6%
Supplies	133,413	179,100	179,000	178,200	(800)	0%
Capital Outlay	-	2,314,500	26,900	3,177,600	3,150,700	11713%
Debt Service	581,758	620,562	620,500	620,400	(100)	0%
Transfers Out	305,088	517,290	783,100	675,300	(107,800)	-14%
<b>Total Expenditures</b>	<b>2,186,133</b>	<b>5,298,162</b>	<b>3,276,400</b>	<b>6,350,900</b>	<b>3,074,500</b>	<b>94%</b>
<b>Beginning Funds Available</b>	<b>\$ 6,807,396</b>	<b>\$ 4,843,912</b>	<b>\$ 8,178,400</b>	<b>\$ 8,688,700</b>		
Revenue Over/Under						
Expenditures	1,370,908	(606,510)	510,300	(701,500)		
<b>Ending Funds Available</b>	<b>\$ 8,178,304</b>	<b>\$ 4,237,402</b>	<b>\$ 8,688,700</b>	<b>\$ 7,987,200</b>		
FB as % of exp	374%	142%	267%	252%		

## SEWER UTILITY FUND (continued)

### Revenue

Sewer Utility Fund Revenue	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Charges for Services</b>						
Sewer User Fees	2,519,615	2,724,152	2,724,200	3,132,800	408,600	15%
Sewer Connection Fees	2,850	-	-	-	-	
D.O.C. Sewer Usage Fee	1,013,621	1,027,500	1,027,500	1,181,600	154,100	15%
Operating Agreement Fee	50,830	57,000	-	-	-	
Development Fee	15,737	-	-	-	-	
Adjustments	(29)	-	-	-	-	
Recovery to Bad Debt	7	-	-	-	-	
<b>Total Charges for Services</b>	<b>3,602,631</b>	<b>3,808,652</b>	<b>3,751,700</b>	<b>4,314,400</b>	<b>562,700</b>	<b>15%</b>
<b>Other Revenue/Sources</b>						
Investment Earnings	31,035	13,000	35,000	35,000	-	0%
Unrlzd Gain/Loss on Investments	(77,150)	-	-	-	-	
Gain/Loss on Sale of Assets	142	-	-	-	-	
Miscellaneous Revenue	383	-	-	-	-	
Proceeds From Financing	-	870,000	-	1,300,000	1,300,000	
<b>Total Other Revenue/Sources</b>	<b>(45,590)</b>	<b>883,000</b>	<b>35,000</b>	<b>1,335,000</b>	<b>1,300,000</b>	<b>3714%</b>
<b>Total Revenue</b>	<b>3,557,041</b>	<b>4,691,652</b>	<b>3,786,700</b>	<b>5,649,400</b>	<b>1,862,700</b>	<b>49%</b>

**SEWER UTILITY FUND (continued)**

**Capital Outlay Budget**

<b>Capital Outlay Expenditures</b>	<b>2012-13 Actual</b>	<b>2013-14 Budget</b>	<b>2013-14 Projected</b>	<b>2014-15 Budget</b>	<b>CIP Proj #</b>
Recharge Injection Wells	-	-	-	330,000	SU05
Sewer Main Extension and Repl.	-	400,000	-	175,000	SU06
2.5 Mechanical Sewer Plant	-	525,000	-	1,300,000	SU08
18" Bore	-	100,000	-	100,000	SU11
Sewer Main Extension	-	30,000	-	-	SU13
Recharge	-	-	-	40,000	SU16
Polishing Lagoons - Berm Reconst.	-	214,000	-	214,000	SU20
Office Lab Space	-	288,000	5,000	283,000	SU51
Office Space Renovations	-	57,500	-	57,500	SU79
Effluent Discharge System	-	700,000	21,900	678,100	SU83
<b>Total</b>	<b>-</b>	<b>2,314,500</b>	<b>26,900</b>	<b>3,177,600</b>	

**Department Positions**

<b>Fund Summary</b>	<b>2012-13 Actual</b>	<b>2013-14 Budget</b>	<b>2013-14 Projected</b>	<b>2014-15 Budget</b>
<b>Authorized Positions by FTE</b>				
Utilities Director	-	0.50	0.50	0.50
Utilities Superintendent	0.50	0.50	0.50	0.50
Public Works Director/Town Engineer	0.05	0.05	0.05	0.05
Senior Treatment Plant Operator	0.50	0.50	0.50	0.50
Field Foreman	0.50	0.50	0.50	0.50
Wastewater Plant Operator	4.00	4.00	4.00	4.00
Utility System Operator	2.00	1.50	1.50	1.50
Utility Services Operator	0.50	0.50	0.50	0.50
Administrative Assistant	0.25	0.50	0.50	0.50
Customer Services Representative	-	0.20	0.20	0.20
<b>Total FTE</b>	<b>8.30</b>	<b>8.75</b>	<b>8.75</b>	<b>8.75</b>

# SANITATION FUND

## Summary

Wayne Costa, Public Works Director/Town Engineer

### **Fund Description**

The Sanitation Fund accounts for out-sourcing of residential trash collection, provision of recycling, monitoring the in-process collection of solid waste, providing self-haul landfill sources and disposing of Town generated solid waste debris at the Transfer Station.

### **2014/15 Goal and Objective Highlights**

- Continue prodigious effort in surveillance of efforts by out-source contractor.
- Monitor and report sequentially and continuously all deficient placements of solid waste.
- “All Status” reports are and will continue to be updated as needed.
- Assign individual for periodic pickup of the Town’s 132 miles of right-of-way maintenance adjacent to streets.

### **2013/14 Accomplishment Highlights**

- Successful monitoring of out-sourced sanitation services and reporting results to Code Enforcement, Finance’s Customer Service Representative and Contract Administrator for the out-source Solid Waste Contracts.
- Hauled two hundred twenty-two (222) tons of bulk waste to transfer station.
- Continual surveillance of over 4,500 inspections performed throughout the year of bulk trash, collection, and customer related issues reporting to the Town’s customer Service and Code Enforcement.
- Outreached to citizens concerning bulk waste pickup requirements.

# SANITATION FUND

## Summary

Sanitation Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Revenue</b>						
Charges for Services	\$ 1,110,452	\$ 669,090	\$ 640,000	\$ 672,000	\$ 32,000	5%
Other Revenue/Sources	(5,827)	314,000	314,000	10,000	(304,000)	-97%
<b>Total Revenue</b>	<b>1,104,625</b>	<b>983,090</b>	<b>954,000</b>	<b>682,000</b>	<b>(272,000)</b>	<b>-29%</b>
<b>Expenditures</b>						
Personal Services	284,992	96,900	96,900	77,000	(19,900)	-21%
Purchased Services	242,621	660,695	660,700	767,400	106,700	16%
Supplies	64,138	1,800	1,800	2,100	300	17%
Transfers Out	70,920	68,724	68,700	70,300	1,600	2%
<b>Total Expenditures</b>	<b>662,671</b>	<b>828,119</b>	<b>828,100</b>	<b>916,800</b>	<b>88,700</b>	<b>11%</b>
<b>Beginning Funds Available</b>	<b>\$ 1,319,121</b>	<b>\$ 2,313,100</b>	<b>\$ 1,761,100</b>	<b>\$ 1,887,000</b>		
Revenue Over/Under						
Expenditures	441,954	154,971	125,900	(234,800)		
<b>Ending Funds Available</b>	<b>\$ 1,761,075</b>	<b>\$ 2,468,071</b>	<b>\$ 1,887,000</b>	<b>\$ 1,652,200</b>		

## SANITATION FUND (continued)

### Revenue

Sanitation Fund Revenue	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Charges for Services</b>						
Sanitation Fees	1,082,281	669,090	640,000	672,000	32,000	5%
Sanitation Startup Fees	4,470	-	-	-	-	
Container Re-deliver Fee	690	-	-	-	-	
Equipment Rental	906	-	-	-	-	
Refuse Container Charge	21,612	-	-	-	-	
Adjustments	14	-	-	-	-	
Recovery to Bad Debt	479	-	-	-	-	
<b>Total Charges for Services</b>	<b>1,110,452</b>	<b>669,090</b>	<b>640,000</b>	<b>672,000</b>	<b>32,000</b>	<b>5%</b>
<b>Other Revenue/Sources</b>						
Investment Earnings	7,328	10,000	10,000	10,000	-	0%
Unrlzd Gain/Loss on Investments	(16,944)	-	-	-	-	
Sale of Assets	-	304,000	304,000	-	(304,000)	-100%
Miscellaneous Revenue	3,789	-	-	-	-	
<b>Total Other Revenue/Sources</b>	<b>(5,827)</b>	<b>314,000</b>	<b>314,000</b>	<b>10,000</b>	<b>(304,000)</b>	<b>-97%</b>
<b>Total Revenue</b>	<b>1,104,625</b>	<b>983,090</b>	<b>954,000</b>	<b>682,000</b>	<b>(272,000)</b>	<b>-29%</b>

### Department Positions

Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget
<b>Authorized Positions by FTE</b>				
Public Works Director/Town Engineer	0.05	0.05	0.05	0.05
Sanitation Worker III	1.00	1.00	1.00	1.00
Sanitation Worker I/II	4.00	-	-	-
Customer Services Representative	-	0.50	0.50	0.50
<b>Total FTE</b>	<b>5.05</b>	<b>1.55</b>	<b>1.55</b>	<b>1.55</b>



# FIDUCIARY FUND



# FIREFIGHTER PENSION FUND

## Summary

Scott Barber, Human Resources Director

### Fund Description

The Firefighter Pension Fund accounts for pension contributions and withdrawals of the pension fund and for administrative costs associated with the fund.

### Summary

Firefighter Pension Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>						\$ chg % chg
Pension Contribution	\$ 5,110	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	0%
Investment Earnings	15,548	25,000	25,000	25,000	-	0%
<b>Total Revenue</b>	<b>20,658</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>-</b>	<b>0%</b>
<b>Expenditures</b>						\$ chg % chg
Pension Withdrawals	4,508	7,000	11,000	11,000	-	0%
Other	3,412	3,500	3,500	3,500	-	0%
<b>Total Expenditures</b>	<b>7,920</b>	<b>10,500</b>	<b>14,500</b>	<b>14,500</b>	<b>-</b>	<b>0%</b>
<b>Beginning Fund Balance</b>	<b>\$ 294,335</b>	<b>\$ 314,835</b>	<b>\$ 307,100</b>	<b>\$ 322,600</b>		
Revenue Over/Under						
Expenditures	12,738	19,500	15,500	15,500		
<b>Ending Fund Balance</b>	<b>\$ 307,073</b>	<b>\$ 334,335</b>	<b>\$ 322,600</b>	<b>\$ 338,100</b>		



**MERRILL RANCH  
COMMUNITY  
FACILITIES  
DISTRICT #1**



# MERRILL RANCH COMMUNITY FACILITIES DISTRICT #1

## CAPITAL IMPROVEMENT FUND

### Fund Description

The Merrill Ranch Community Facilities District #1 Capital Improvement Fund accounts for the proceeds of bonds issued to construct capital improvements in and for the District.

### Budget

<b>MRCFD#1 - Capital Improvement</b>						
<b>Fund</b>	<b>2012-13</b>	<b>2013-14</b>	<b>2013-14</b>	<b>2014-15</b>	<b>14/15 Budget vs.</b>	
Summary	<b>Actual</b>	<b>Budget</b>	<b>Projected</b>	<b>Budget</b>	<b>13/14 Projected</b>	
<b>Revenue</b>					<u>\$ chg</u>	<u>% chg</u>
GO Bond Proceeds	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000	
Special Assessment Bond Proceeds	189,000	752,500	-	1,446,200	1,446,200	
Investment Earnings	(1,127)	1,000	9,300	3,400	(5,900)	-63%
Transfers In	140,000	-	900,000	-	(900,000)	-100%
<b>Total Revenue</b>	<b>327,873</b>	<b>753,500</b>	<b>909,300</b>	<b>2,949,600</b>	<b>2,040,300</b>	<b>224%</b>
<b>Expenditures</b>					<u>\$ chg</u>	<u>% chg</u>
Purchased Services/Other	92,416	80,000	-	350,000	350,000	
Capital Outlay	225,443	1,146,892	-	3,223,100	3,223,100	
Transfers Out	16,788	845,875	845,900	-	(845,900)	-100%
<b>Total Expenditures</b>	<b>334,647</b>	<b>2,072,767</b>	<b>845,900</b>	<b>3,573,100</b>	<b>2,727,200</b>	<b>322%</b>
<b>Beginning Fund Balance</b>	<b>\$ 566,810</b>	<b>\$ 1,322,815</b>	<b>\$ 560,100</b>	<b>\$ 623,500</b>		
Revenue Over/Under Expenditures	(6,774)	(1,319,267)	63,400	(623,500)		
<b>Ending Fund Balance</b>	<b>\$ 560,036</b>	<b>\$ 3,548</b>	<b>\$ 623,500</b>	<b>\$ -</b>		

# MERRILL RANCH COMMUNITY FACILITIES DISTRICT #1

## DEBT SERVICE FUND

### Fund Description

The Merrill Ranch Community Facilities District #1 Debt Service Fund accounts for the Ad Valorem property tax and special assessments collected within the district used to repay the debt issued to finance the construction of capital improvements in and for the District.

### Budget

MRCFD#1 - Debt Service Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
					\$ chg	% chg
<b>Revenue</b>						
Property Tax	\$ 390,927	\$ 435,426	\$ 435,400	\$ 504,900	\$ 69,500	16%
Assessments	387,359	367,247	485,200	346,900	(138,300)	-29%
Investment Earnings	(17,435)	15,000	21,300	3,000	(18,300)	-86%
Transfers In	16,788	-	-	-	-	
<b>Total Revenue</b>	<b>777,639</b>	<b>817,673</b>	<b>941,900</b>	<b>854,800</b>	<b>(87,100)</b>	<b>-9%</b>
<b>Expenditures</b>						
Purchased Services/Other	59,942	46,515	34,400	39,200	4,800	14%
Debt Service	683,979	660,699	689,500	1,213,200	523,700	76%
Transfers Out	140,000	900,000	900,000	-	(900,000)	-100%
<b>Total Expenditures</b>	<b>883,921</b>	<b>1,607,214</b>	<b>1,623,900</b>	<b>1,252,400</b>	<b>(371,500)</b>	<b>-23%</b>
<b>Beginning Fund Balance</b>	<b>\$ 2,310,805</b>	<b>\$ 1,806,876</b>	<b>\$ 2,204,500</b>	<b>\$ 1,522,500</b>		
Revenue Over/Under						
Expenditures	(106,282)	(789,541)	(682,000)	(397,600)		
<b>Ending Fund Balance</b>	<b>\$ 2,204,523</b>	<b>\$ 1,017,335</b>	<b>\$ 1,522,500</b>	<b>\$ 1,124,900</b>		

# MERRILL RANCH COMMUNITY FACILITIES DISTRICT #1 OPERATIONS AND MAINTENANCE FUND

## Fund Description

The Merrill Ranch Community Facilities District #1 Operations and Maintenance Fund accounts for the Ad Valorem property tax collected within the district used to pay for operations and maintenance costs of the District.

## Budget

MRCFD#1 - Operations and Maintenance Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>					\$ chg	% chg
Property Tax	\$ 36,085	\$ 40,193	\$ 40,200	\$ 46,600	\$ 6,400	16%
Other Revenue/Sources	1,055	2,408	3,700	1,800	(1,900)	-51%
<b>Total Revenue</b>	<b>37,140</b>	<b>42,601</b>	<b>43,900</b>	<b>48,400</b>	<b>4,500</b>	<b>10%</b>
<b>Expenditures</b>					\$ chg	% chg
Salaries and Benefits	41,324	22,053	22,100	21,500	(600)	-3%
Purchased Services/Other	20,994	20,750	20,800	20,800	-	0%
Supplies	27,086	5,500	5,500	5,500	-	0%
<b>Total Expenditures</b>	<b>89,404</b>	<b>48,303</b>	<b>48,400</b>	<b>47,800</b>	<b>(600)</b>	<b>-1%</b>
<b>Beginning Fund Balance</b>	<b>\$ 222,380</b>	<b>\$ 157,759</b>	<b>\$ 170,200</b>	<b>\$ 165,700</b>		
Revenue Over/Under						
Expenditures	(52,264)	(5,702)	(4,500)	600		
<b>Ending Fund Balance</b>	<b>\$ 170,116</b>	<b>\$ 152,057</b>	<b>\$ 165,700</b>	<b>\$ 166,300</b>		



**MERRILL RANCH  
COMMUNITY  
FACILITIES  
DISTRICT #2**



# MERRILL RANCH COMMUNITY FACILITIES DISTRICT #2 CAPITAL IMPROVEMENT FUND

## Fund Description

The Merrill Ranch Community Facilities District #2 Capital Improvement Fund accounts for the proceeds of bonds issued to construct capital improvements in and for the District.

## Budget

MRCFD#2 - Capital Improvement						
Fund	2012-13	2013-14	2013-14	2014-15	14/15 Budget vs.	
Summary	Actual	Budget	Projected	Budget	13/14 Projected	
<b>Revenue</b>					\$ chg	% chg
GO Bond Proceeds	\$ -	\$ 1,880,000	\$ 1,874,200	\$ -	\$ (1,874,200)	-100%
Special Assessment Bond Proceeds	-	556,500	-	556,500	556,500	
Investment Earnings	(1,414)	-	7,400	3,000	(4,400)	-59%
Transfers In	-	-	500,000	-	(500,000)	-100%
<b>Total Revenue</b>	<b>(1,414)</b>	<b>2,436,500</b>	<b>2,381,600</b>	<b>559,500</b>	<b>(1,822,100)</b>	<b>-77%</b>
<b>Expenditures</b>					\$ chg	% chg
Purchased Services	50,126	100,000	158,900	70,000	(88,900)	-56%
Capital Outlay	147,466	2,225,850	1,715,300	496,100	(1,219,200)	-71%
Transfers Out	-	449,875	449,900	-	(449,900)	-100%
<b>Total Expenditures</b>	<b>197,592</b>	<b>2,775,725</b>	<b>2,324,100</b>	<b>566,100</b>	<b>(1,758,000)</b>	<b>-76%</b>
<b>Beginning Fund Balance</b>	<b>\$ 148,047</b>	<b>\$ 340,588</b>	<b>\$ (50,900)</b>	<b>\$ 6,600</b>		
Revenue Over/Under Expenditures	(199,006)	(339,225)	57,500	(6,600)		
<b>Ending Fund Balance</b>	<b>\$ (50,959)</b>	<b>\$ 1,363</b>	<b>\$ 6,600</b>	<b>\$ -</b>		

# MERRILL RANCH COMMUNITY FACILITIES DISTRICT #2

## DEBT SERVICE FUND

### Fund Description

The Merrill Ranch Community Facilities District #2 Debt Service Fund accounts for the Ad Valorem property tax and special assessments collected within the district used to repay the debt issued to finance the construction of capital improvements in and for the District.

### Budget

MRCFD#2 - Debt Service Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected	
<b>Revenue</b>					\$ chg	% chg
Property Tax	\$ 334,534	\$ 332,414	\$ 332,500	\$ 476,900	\$ 144,400	43%
Assessments	425,061	352,887	438,200	352,100		
Investment Earnings	(7,942)	1,000	17,500	5,500	(12,000)	-69%
<b>Total Revenue</b>	<b>751,653</b>	<b>686,301</b>	<b>788,200</b>	<b>834,500</b>	<b>46,300</b>	<b>6%</b>
<b>Expenditures</b>					\$ chg	% chg
Purchased Services/Other	31,538	31,110	33,900	33,800	(100)	0%
Debt Service	580,435	520,722	592,100	1,104,300	512,200	87%
Transfers Out	-	500,000	500,000	-	(500,000)	-100%
<b>Total Expenditures</b>	<b>611,973</b>	<b>1,051,832</b>	<b>1,126,000</b>	<b>1,138,100</b>	<b>12,100</b>	<b>1%</b>
<b>Beginning Fund Balance</b>	<b>\$ 1,411,311</b>	<b>\$ 979,391</b>	<b>\$ 1,551,000</b>	<b>\$ 1,213,200</b>		
Revenue Over/Under						
Expenditures	139,680	(365,531)	(337,800)	(303,600)		
<b>Ending Fund Balance</b>	<b>\$ 1,550,991</b>	<b>\$ 613,860</b>	<b>\$ 1,213,200</b>	<b>\$ 909,600</b>		

# MERRILL RANCH COMMUNITY FACILITIES DISTRICT #2 OPERATIONS AND MAINTENANCE FUND

## Fund Description

The Merrill Ranch Community Facilities District #2 Operations and Maintenance Fund accounts for the Ad Valorem property tax collected within the district used to pay for operations and maintenance costs of the District.

## Budget

MRCFD#2 - Operations and Maintenance Fund Summary	2012-13 Actual	2013-14 Budget	2013-14 Projected	2014-15 Budget	14/15 Budget vs. 13/14 Projected
<b>Revenue</b>					\$ chg      % chg
Property Tax	\$ 30,880	\$ 30,684	\$ 30,700	\$ 44,000	\$ 13,300      43%
Other Revenue/Sources	(590)	1,970	1,300	400	(900)      -69%
<b>Total Revenue</b>	<b>30,290</b>	<b>32,654</b>	<b>32,000</b>	<b>44,400</b>	<b>12,400      39%</b>
<b>Expenditures</b>					\$ chg      % chg
Salaries and Benefits	41,324	22,053	22,100	21,500	(600)      -3%
Purchased Services/Other	20,407	20,750	20,800	20,800	-      0%
Supplies	32,227	5,500	5,500	5,500	-      0%
<b>Total Expenditures</b>	<b>93,958</b>	<b>48,303</b>	<b>48,400</b>	<b>47,800</b>	<b>(600)      -1%</b>
<b>Beginning Fund Balance</b>	<b>\$ 114,902</b>	<b>\$ 46,550</b>	<b>\$ 51,300</b>	<b>\$ 34,900</b>	
Revenue Over/Under					
Expenditures	(63,668)	(15,649)	(16,400)	(3,400)	
<b>Ending Fund Balance</b>	<b>\$ 51,234</b>	<b>\$ 30,901</b>	<b>\$ 34,900</b>	<b>\$ 31,500</b>	



# APPENDIX



# NEW POSITIONS



Town of Florence								
2014/2015 Proposed Budget								
Proposed New Positions								
Department	Position	FTE	estimated salary	estimated benefits	total estimated costs	recom- mended	recomm costs	recomm FTE
Comm Dev	Administrative Assistant	1.00	35,500	16,900	52,400	yes	52,400	1.00
<del>Comm Dev</del>	<del>Building Official</del>	<del>1.00</del>	<del>59,600</del>	<del>26,300</del>	<del>85,900</del>			
<del>Comm Dev</del>	<del>Code Compliance Officer</del>	<del>1.00</del>	<del>39,100</del>	<del>20,400</del>	<del>59,500</del>			
Court	Court Clerk - upgrade PT to FT	0.25	7,500	11,300	18,800	yes	18,800	0.25
Fire	PT positions		141,000	13,300	154,300	yes	120,000	-
Fire/Police	Office Assistant	1.00	27,300	13,600	40,900	yes	40,900	1.00
IT	Graphic Design and Digital Media Specialist	1.00	38,400	17,500	55,900	yes	55,900	1.00
Parks and Rec	Parks Maintenance Worker 1	1.00	30,100	16,700	46,800	yes	46,800	1.00
Parks and Rec	Recreation Programmer (Special Events)	1.00	32,300	16,600	48,900	yes	48,900	1.00
Police	Police Officer (Crime Prevention/SRO)	1.00	45,000	21,100	66,100	yes	66,100	1.00
Police	Lead Dispatcher - upgrade from Dispatcher		3,400	700	4,100			
Police	IT Technician	1.00	41,100	24,000	65,100			
Police	Police Officer	1.00	46,900	28,100	75,000			
Police	Fire Inspector	1.00	41,500	22,900	64,400			
Police	Police Sergeant	1.00	54,700	23,500	78,200	yes	78,200	1.00
Public Works	Streets Maintenance Worker 1	1.00	28,000	21,300	49,300			
Public Works	Senior Civil Engineer	1.00	78,100	29,600	107,700			
Public Works	Field Foreman	1.00	41,500	24,800	66,300			
Public Works	Engineering Technician	1.00	40,200	22,000	62,200			
Public Works	Project Manager	1.00	62,600	27,400	90,000			
Public Works	Mechanic	1.00	34,400	17,600	52,000	yes	52,000	1.00
		19.25	982,900	439,100	1,422,000		580,000	8.25



# CAPITAL OUTLAY, SMALL ITEMS AND OTHER ONE-TIME EXPENDITURES



<b>Town of Florence</b>				
2014/2015 Proposed Budget				
Proposed Capital Outlay, Small Items and Other One-time Expenditures				
<b>Department</b>	<b>Requested Item</b>	<b>estimated cost</b>	<b>recomm- ended</b>	<b>recommended costs</b>
Administration	Annexation set-aside	500,000	yes	500,000
Attorney	furniture	2,000	yes	2,000
<del>Comm Dev</del>	<del>copier</del>	<del>6,000</del>		
Economic Development	update website	10,000	yes	10,000
Engineering	computer	2,000	yes	2,000
Finance	Modular workstations	20,000	yes	20,000
Finance	safe	1,500	yes	1,500
Finance	Caselle software modules	8,000	yes	8,000
Fire	G2 Alerting Systems (2 requested, 1 approved)	90,000	yes	45,000
Fire	Turnouts (new and replacement)	67,500	yes	35,000
<del>Fire</del>	<del>Fitness equipment</del>	<del>34,000</del>		
<del>Fire</del>	<del>Deck gun riser assembly</del>	<del>18,000</del>		
<del>Fire</del>	<del>Command vehicle/equipment</del>	<del>77,400</del>		
<del>Fire</del>	<del>Computers/printers</del>	<del>42,500</del>		
<del>Fire</del>	<del>Hazmat detection equipment</del>	<del>47,400</del>		
Fire	vehicle logos for consistency	1,500	yes	1,500
<del>Human Resources</del>	<del>NeoGov Recruitment program</del>	<del>10,900</del>		
Human Resources	file cabinets and furniture	3,100	yes	3,100
Information Technology	redesign Town Web site	15,000	yes	15,000
Information Technology	IT: fiber connection to new CD/IT building (PCFCU)	15,000	yes	15,000
Information Technology	computer replacements	20,000	yes	20,000
Parks and Recreation	Aeromodeler Park fencing	2,000	yes	2,000
<del>Police</del>	<del>Air conditioning improvement</del>	<del>8,000</del>		
<del>Police</del>	<del>Fire proof file cabinets (4)</del>	<del>22,000</del>		
<del>Police</del>	<del>Outdoor storage shed</del>	<del>7,500</del>		
<del>Police</del>	<del>Smart Board and accessories</del>	<del>21,000</del>		
Police	software on sergeant's computer	1,000	yes	1,000
Police	Compstat Dashboard software	21,600	yes	21,600
Police	Compstat Community Dashboard software	9,000	yes	9,000
Public Works/Facilities	Senior Center doors replacement (3)	3,600	yes	3,600
Public Works/Facilities	Senior Center roof work	1,500	yes	1,500
Public Works/Facilities	Senior Center exterior lights	1,100	yes	1,100
Public Works/Facilities	Town Hall water heater replacements (2)	1,000	yes	1,000
Public Works/Facilities	Fire Station 1 sink, faucet, eyewash station	2,200	yes	2,200
Public Works/Facilities	Heritage Park concession bldg door lock set	1,800	yes	1,800
Public Works/Facilities	Heritage Park concession bldg toilets/urinals	800	yes	800
Public Works/Facilities	Heritage Park concession bldg lavatories	3,200	yes	3,200
Public Works/Facilities	Admin security modification at service counter	21,000	yes	10,000
Public Works/Facilities	Town Hall exterior paint	12,000	yes	12,000
Public Works/Facilities	Little League Park concession bldg toilets	12,000	yes	5,000
Public Works/Facilities	Silver King Marketplace	100,000	yes	100,000
Public Works/Facilities	Silver King bldg exterior painting	12,000	yes	8,000

<b>Town of Florence</b>				
2014/2015 Proposed Budget				
Proposed Capital Outlay, Small Items and Other One-time Expenditures				
<b>Department</b>	<b>Requested Item</b>	<b>estimated cost</b>	<b>recomm- ended</b>	<b>recommended costs</b>
Public Works/Facilities	Town Hall cashier window	18,000	yes	18,000
Public Works/Facilities	Police evidence refrigeration systems	18,000		
Public Works/Facilities	LL Park concession bldg bathroom partition doors	5,000		
Public Works/Facilities	Town Hall restroom sinks/faucets	2,600		
Public Works/Facilities	Fire Station 1 exterior shade structure	5,000		
Public Works/Facilities	Fire Station 1 kitchen return air duct	1,200		
Public Works/Facilities	Public Works tenant improvement	47,000		
Public Works/Facilities	NWWTP operations bldg demo/upgrade	82,000		
Public Works/Facilities	Fire Station 1 sleeping areas/restrooms/kitchen	1,455,000		
Public Works/Facilities	Fire Station 1 decontamination shower	15,000		
Public Works/Facilities	Fire Station 1 windows for offices/dorms, other	50,000	yes	50,000
Public Works/Fleet	Tractor/Mower	55,000		
Public Works/Fleet	Four post shop lift	7,500		
Public Works/Fleet	Fueling facility	200,000	yes	200,000
Public Works/Streets	Main Street overlay improvement	200,000	yes	200,000
Public Works/Streets	Road repairs and maintenance	500,000	yes	500,000
Public Works/Streets	Curb, gutter, sidewalk new and replacement	150,000	yes	250,000
Various	Minor capital outlay placeholder	100,000	yes	100,000
Various	Small furniture, fixtures and equipment	60,900	yes	60,900
<b>Total</b>		<b>4,228,300</b>		<b>2,240,800</b>
<b>Vehicles</b>				
Public Works/Fleet	Fleet pool vehicle	35,000	yes	35,000
Police	Vehicles (3 requested, 2 approved)	147,000	yes	98,000
Public Works/Fleet	Water Truck	125,000	yes	125,000
Public Works/Fleet	Fleet replacement	-	yes	242,000
Public Works/Fleet	Chevy 1500 HD 2WD regular cab (2)	48,200		
Public Works/Fleet	Front-end loader	174,000		
Public Works/Fleet	Street sweeper (grant funded)	188,300	yes	188,300
Public Works/Fleet	Ford Explorer 4WD	55,100		
Public Works/Fleet	Ford Transit Van	24,900		
Public Works/Fleet	Dodge Ram 2500 Crew 4x4 9' utility	49,500		
Public Works/Fleet	Dodge Ram 2500 Crew Long Bed	39,800		
Public Works/Fleet	Chevy 2500 HD 2WD	33,200		
Public Works/Fleet	replacement police vehicles (7)	346,200		
<b>Total</b>		<b>1,266,200</b>		<b>688,300</b>

# CAPITAL IMPROVEMENTS



<b>Town of Florence</b>			
2014/2015 Proposed Budget			
Capital Improvement Program Expenditures			
	<b>Project No.</b>	<b>recommended</b>	
<b>Department/Item</b>		<b>2014/15 budget</b>	<b>comments</b>
<b>General Government</b>			
Territory Square	GG-18	600,000	unspent 2013/14 budget will be carried forward
<b>Parks, Open Space and Community</b>			
Library/Aquatics/Recreation complex	POC-tbd	13,280,000	\$13,000,000 estimated construction, \$280,000 project management
Community Development/IT building	POC-tbd	395,000	\$335,000 purchase price; \$60,000 tenant improvements
Fueling facility	POC-tbd	200,000	
Softball field #3 lighting	POC-23	150,000	
		14,025,000	
<b>Highways and Streets</b>			
Stormwater master plan	U-01	100,000	
Stormwater utility improvements	U-02	45,000	planning/feasibility ----- 2015/16 construction \$265,000
Street improvements phase IV - Florence Gardens	T-08	40,000	architecture/engineering ----- 2015/16 \$185,000 arch/eng + \$1,365,000 construction
<p>NOTE: Three phases of the Florence Gardens project have been completed to date. The scope of each project was a) remove existing chipped/seal streets, b) provide curb and gutter, c) provide new asphalt surfacing with base course, d) provided appurtenances for drainage flows, which resulted in reducing flows by at least 75% from Maricopa Blvd. and diverting it to minimize destruction.</p> <p>Phase 1 - Completed area between Arizona Blvd to Chochise and from Indiana to Florence Blvd - \$2,013,586.69</p> <p>Phase 2 - Completed between Chochise and McFarland Blvd and from Indiana to Florence Blvd - \$1,966,161.03</p> <p>Phase 3 - Completed between McFarland Blvd and Maricopa Blvd and from Indiana to Florence Blvd - \$1,311,673.77</p> <p>Total first 3 phases - \$5,291,421.49</p>			
Main Street northern extension	T-13	700,000	
SH79B & SH287 intersection improvements	T-14	400,000	architecture/engineering ----- 2016/17 \$1,500,000 construction
Diversion Dam Road improvements	T-17	1,250,000	construction
Street signalization	T-28	275,000	
Pinal Street drainage improvements (Butte to First)	T-41	525,000	construction
Florence Heights Road improvements (Main to SR79)	T-55	1,800,000	construction
		5,135,000	
<b>Water Utility</b>			
New water well (North Florence)	WU-23	750,000	
Water line relocation (North Florence - INS)	WU-25	95,000	
Water storage tank installation (North Florence)	WU-26	1,300,000	
Fire hydrant replacements (North Florence)	WU-30	40,000	
New water well #3 replacement	WU-34	1,365,000	
Valve replacements	WU-35	30,000	
Water line replacements (2", 3", 4")	WU-38	100,000	
SCADA water tie-ins	WU-64	85,000	
Booster Pumps at Well #5	WU-65	150,000	
Water line (Adamsville Road)	WU-66	400,000	
Water transmission line (well #4 to well #5)	WU-69	218,000	
Water transmission line ext. (Caliente to Calif)	WU-74	200,000	
Water line extension at Well #5	WU-77	110,000	
Office lab space renovation	WU-79	57,500	
		4,900,500	

<b>Town of Florence</b>			
2014/2015 Proposed Budget			
Capital Improvement Program Expenditures			
	<b>Project No.</b>	<b>recommended</b>	
<b>Department/Item</b>		<b>2014/15 budget</b>	<b>comments</b>
<b>Sewer Utility</b>			
Recharge injection wells	SU-05	330,000	
Sewer main extensions and replacements	SU-06	175,000	
WWTP expansion (Plant Road)	SU-08	1,300,000	
18" sewer bore across SH79	SU-11	100,000	
Recharge Facility expansion (N. Florence WWTP)	SU-16	40,000	
		1,945,000	
<b>TOTAL CAPITAL IMPROVEMENTS</b>		<b>26,605,500</b>	

# RESOLUTIONS AND ORDINANCES



**ORDINANCE NO. 611-14**

**AN ORDINANCE OF THE TOWN OF FLORENCE, PINAL COUNTY, ARIZONA, ADOPTING A LOCAL ALTERNATIVE EXPENDITURE LIMITATION FOR THE TOWN FOR THE FISCAL YEAR 2014-2015, AND DECLARING AN EMERGENCY.**

**WHEREAS**, the provisions of Resolution No.1207-09, dated the 19th day of October, 2009, as approved by a majority of the Town's qualified electors at the Town's Primary Election held on March 9, 2010, authorized the Mayor and Council to adopt annually by ordinance a local budget for the ensuing fiscal year; and

**WHEREAS**, the Town Council has conducted the required public hearings, at which the citizens of the Town had an opportunity to comment on the proposed expenditure limitations; and

**WHEREAS**, the Town Council and Town Manager have prepared a tentative budget for the Town and set forth estimated available revenues from existing revenue sources from which the Town may operate and provide services.

**NOW, THEREFORE, BE IT ORDAINED** by the Mayor and Town Council of the Town of Florence, Arizona, as follows:

**Section 1:** An expenditure limitation in the total sum of **\$66,806,000** is hereby adopted to apply to the Town's budget for the fiscal year 2014-2015. The sum is derived from estimated available revenues, from existing revenue sources.

**Section 2:** Notwithstanding any provisions of Section 1 above to the contrary, the Town may make expenditures in excess of said expenditure limitation to the extent that such excess sums are derived from new revenue sources arising during the said fiscal year after the date on which the Ordinance is adopted. However, such excess expenditures may not exceed the amount of additional revenue received.

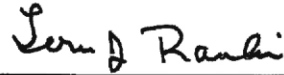
**Section 3:** In the context of this Ordinance, the "Revenue" shall not include money obtained by the Town from grants awarded by Federal, State, Regional, or other agencies and organizations, and such grants are hereby excluded from any expenditure limitation adopted herein.

**Section 4:** No expenditure may be made by the Town in violation of the provision of the Ordinance.

**Section 5:** The provisions of the Ordinance are hereby declared to be severable, and if any of its sections, provisions, sentences, phrases, or parts be held unconstitutional or void by any court of competent jurisdiction the remaining portions of the Ordinance shall continue in full force and effect; it being the legislative intent now hereby declared that this Ordinance would have been included therein.


**Section 6:** The immediate operation of this Ordinance is necessary for preservation of the public peace, health and safety of the Town of Florence, and an emergency is hereby declared to exist; and this Ordinance shall be in full force and effect from the date of passage and approval by the Mayor and Council or the Town of Florence and publication as required by the laws of the State of Arizona, and as a result this ordinance is hereby declared to be exempt from the referendum provision of the constitution and laws of the State of Arizona.

**PASSED AND ADOPTED** by the Mayor and Council of the Town of Florence, Arizona, the 16th of June 2014, by the affirmative vote of **three fourths (3/4)** of the members of the Town Council of the Town of Florence, Arizona.




\_\_\_\_\_  
Tom J. Rankin, Mayor

**ATTEST:**

  
\_\_\_\_\_  
Lisa Garcia, Town Clerk

**APPROVED AS TO FORM:**

  
\_\_\_\_\_  
James E. Mannato, Town Attorney

**RESOLUTION NO. 1449-14**

**A RESOLUTION OF THE TOWN OF FLORENCE, PINAL COUNTY, ARIZONA ADOPTING THE TENTATIVE ESTIMATES OF THE AMOUNT REQUIRED FOR THE PUBLIC EXPENSE FOR THE TOWN OF FLORENCE FOR FISCAL YEAR 2014-2015; ADOPTING A TENTATIVE ANNUAL BUDGET; SETTING FORTH THE RECEIPTS, EXPENDITURES AND THE AMOUNT PROPOSED TO BE EXPENDED FOR VARIOUS PURPOSES; GIVING NOTICE OF THE TIME FOR PUBLIC HEARING FOR TAXPAYERS ON THE ADOPTION OF THE FINAL BUDGET; ADOPTING THE BUDGET IN ACCORDANCE WITH THE LOCAL EXPENDITURE LIMITATION ORDINANCE; DECLARING AN EMERGENCY.**

**BE IT RESOLVED** by the Mayor and Council of the Town of Florence, Arizona, as follows:

***Section 1. Authorization for Adoption***

**THAT** the statement and schedules contained in Exhibit A-E, G are hereby adopted for the purpose as hereinafter set forth as the Tentative Annual Budget for the Town of Florence for the Fiscal Year 2014-2015.

***Section 2. Authorization for Publication of Estimates and Notice***

**THAT** the Town Clerk be and hereby is authorized and directed to publish in the manner prescribed by law, the estimates of expenditures, as set forth in Exhibit A-E, G together with a notice that the Council will meet for the purpose of the final hearing of taxpayers' comments and for adoption of the 2014-2015 ANNUAL BUDGET for the Town of Florence on the 7th day of July 2014, at the hour of 6:00 pm, in the Council Chambers in the Town Hall of Florence.

***Section 3. Authorization for Contingency Expenditures***

**UPON** recommendation by the Town Manager and approval of the Mayor and Council, appropriations and expenditures may be made for contingencies.

***Section 4. Authorization for Use of Funds***

**MONEY** from any fund may be used for any of these specified appropriations except money specifically restricted by the State or by Town Ordinance or Resolution.


**Section 5. Statement and Schedules of the Annual Budget**

The statements and schedules of the Annual Budget are attached hereto as Exhibit A-E, G and by reference made a part hereof.

**Section 6. Emergency Clause**

**WHEREAS**, as it is necessary for the preservation of the peace, health, and safety of the Town of Florence, Arizona, an emergency is declared to exist and this Resolution shall be effective immediately upon its passage and adoption.

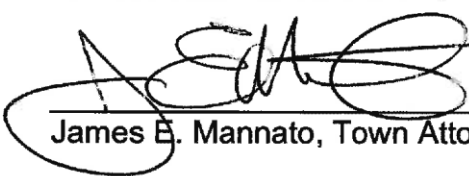
**PASSED AND ADOPTED** by the Mayor and Town Council of the Town of Florence, Arizona, this 16th day of June 2014.

  
\_\_\_\_\_  
Tom J. Rarkin, Mayor

**ATTEST:**

  
\_\_\_\_\_  
Lisa Garcia, Town Clerk

**APPROVED AS TO FORM:**

  
\_\_\_\_\_  
James E. Mannato, Town Attorney

**TOWN OF FLORENCE, ARIZONA**  
**Summary Schedule of Estimated Revenues and Expenditures/Expenses**  
**Fiscal Year 2015**

FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES* 2014	ACTUAL EXPENDITURES/EXPENSES** 2014	FUND BALANCE/NET POSITION*** July 1, 2014**	PROPERTY TAX REVENUES 2015	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2015	OTHER FINANCING 2015		INTERFUND TRANSFERS 2015		TOTAL FINANCIAL RESOURCES AVAILABLE 2015	BUDGETED EXPENDITURES/EXPENSES 2015
						SOURCES	<USES>	IN	<OUT>		
1. General Fund	\$ 12,592,706	\$ 12,532,100	\$ 7,764,600	Primary: \$ 852,740 Secondary:	\$ 11,469,800	\$	\$	\$ 1,711,200	\$ 798,400	\$ 20,999,940	\$ 13,715,200
2. Special Revenue Funds	13,712,023	7,064,000	16,879,100		7,103,900			34,500	7,143,800	16,873,700	11,904,600
3. Debt Service Funds Available	444,949	445,100	213,100		69,400			449,800	9,000	723,300	534,800
4. Less: Amounts for Future Debt Retirement			213,100		60,400					273,500	
5. Total Debt Service Funds	444,949	445,100			9,000			449,800	9,000	449,800	534,800
6. Capital Projects Funds	7,532,268	2,711,500	13,695,000		1,561,400		5,000,000	6,456,100	652,000	25,960,500	22,968,300
7. Permanent Funds	10,500	14,500	322,600		30,000					352,600	14,500
8. Enterprise Funds Available	12,050,870	5,085,400	20,810,300		8,216,800		1,300,000		1,300,100	29,027,000	16,416,900
9. Less: Amounts for Future Debt Retirement			620,400							620,400	
10. Total Enterprise Funds	12,050,870	5,085,400	20,189,900		8,216,800		1,300,000		1,300,100	28,406,600	16,416,900
11. Internal Service Funds	1,106,973	1,106,900	1,100		1,000			1,251,700		1,253,800	1,251,700
12. TOTAL ALL FUNDS	\$ 47,450,289	\$ 29,059,500	\$ 58,752,300	\$ 852,740	\$ 28,391,900	\$ 6,300,000	\$ 9,903,300	\$ 9,903,300	\$ 9,903,300	\$ 94,296,940	\$ 66,806,000

**EXPENDITURE LIMITATION COMPARISON**

	2014	2015
1. Budgeted expenditures/expenses	\$47,450,289	\$66,806,000
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	47,450,289	66,806,000
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation	\$47,450,289	\$66,806,000
6. EEC or voter-approved alternative expenditure limitation	\$47,450,289	\$66,806,000

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

\* Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

\*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

\*\*\* Amounts in this column represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**TOWN OF FLORENCE, ARIZONA**  
**Tax Levy and Tax Rate Information**  
**Fiscal Year 2015**

	<u>2014</u>	<u>2015</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>814,526</u>	\$ <u>852,740</u>
2. Amount received from primary property taxation in the <b>current year</b> in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>814,526</u>	\$ <u>852,740</u>
B. Secondary property taxes		
C. Total property tax levy amounts	\$ <u>814,526</u>	\$ <u>852,740</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) <b>Current</b> year's levy	\$ <u>792,217</u>	
(2) Prior years' levies	<u>7,100</u>	
(3) Total primary property taxes	\$ <u>799,317</u>	
B. Secondary property taxes		
(1) <b>Current</b> year's levy	\$ _____	
(2) Prior years' levies	_____	
(3) Total secondary property taxes	\$ _____	
C. Total property taxes collected	\$ <u>799,317</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>1.1182</u>	<u>1.1182</u>
(2) Secondary property tax rate	_____	_____
(3) Total city/town tax rate	<u>1.1182</u>	<u>1.1182</u>
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating _____ special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

\* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**TOWN OF FLORENCE, ARIZONA**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2015**

SOURCE OF REVENUES	ESTIMATED REVENUES 2014	ACTUAL REVENUES* 2014	ESTIMATED REVENUES 2015
<b>GENERAL FUND</b>			
<b>Local taxes</b>			
sales/use taxes	\$ 2,200,000	\$ 2,511,000	\$ 2,636,600
<b>Licenses and permits</b>			
building permits	245,000	477,000	491,300
other licenses and permits	39,000	45,500	46,800
<b>Intergovernmental</b>			
state-shared sales tax	2,206,504	2,240,000	2,352,000
state-shared income tax	2,848,922	2,845,000	3,091,100
vehicle license tax	1,119,567	1,184,000	1,243,200
salt river lieu tax		100	100
<b>Charges for services</b>			
franchise fees and taxes	420,180	536,700	563,600
civil engineering fees	160,000	38,400	39,500
community development fees	122,000	115,200	122,600
general government fees	152,988	152,900	157,400
cemetery fees	17,500	11,000	11,200
police fees	91,800	33,000	33,100
parks and recreation fees	63,150	81,900	90,400
fire fees	57,500	49,600	112,000
library fees	83,700	81,200	85,300
senior fees	16,700	19,200	19,700
<b>Fines and forfeits</b>			
finances and forfeitures	180,410	181,200	190,200
<b>Interest on investments</b>			
investment earnings	23,000	110,000	110,000
<b>In-lieu property taxes</b>			
<b>Contributions</b>			
Voluntary contributions			
<b>Miscellaneous</b>			
miscellaneous	74,315	72,800	73,700
sales of assets		73,000	
<b>Total General Fund</b>	<b>\$ 10,122,236</b>	<b>\$ 10,858,700</b>	<b>\$ 11,469,800</b>

**TOWN OF FLORENCE, ARIZONA**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2015**

SOURCE OF REVENUES	ESTIMATED REVENUES 2014	ACTUAL REVENUES* 2014	ESTIMATED REVENUES 2015
<b>SPECIAL REVENUE FUNDS</b>			
highway users gas tax	\$ 1,660,000	\$ 1,660,000	\$ 1,752,800
transportation excise tax	915,000	1,003,500	1,053,700
other HURF revenue	17,000	37,000	37,000
<b>Highway User Revenue Fund</b>	<b>\$ 2,592,000</b>	<b>\$ 2,700,500</b>	<b>\$ 2,843,500</b>
sales tax	\$ 160,000	\$ 54,100	\$ 55,200
investment earnings	30,000	18,000	18,000
<b>Construction Tax Fund</b>	<b>\$ 190,000</b>	<b>\$ 72,100</b>	<b>\$ 73,200</b>
sales tax	\$ 210,000	\$ 245,600	\$ 257,900
investment earnings	20,000	10,000	10,000
<b>Food Tax Fund</b>	<b>\$ 230,000</b>	<b>\$ 255,600</b>	<b>\$ 267,900</b>
HIDTA grant	\$	\$ 149,600	\$ 19,000
State Special Projects grant	582,560	280,900	
CDGF grant			226,300
FEMA SAFER grant		84,300	173,100
Governor's Office Highway Safety grant	104,069	55,300	
Gaming grants	145,017		
Arizona Dept. of Homeland Security grant	20,100	125,500	
US Dept. of Justice grant		2,900	
Certified Local Govt grants	5,000	5,000	
Library State-Grants-in-Aid	1,770	1,800	1,800
Arizona DOT Main Street Streetscape grant	405,495		405,500
Maricopa Association of Govts grant			188,300
Grants			2,500,000
<b>Grants Fund</b>	<b>\$ 1,264,011</b>	<b>\$ 705,300</b>	<b>\$ 3,514,000</b>
SLID #1 investment earnings	\$ 500	\$ 500	\$ 1,500
SLID #2 investment earnings	500	2,000	2,000
SLID #3 investment earnings	250	900	900
<b>Streetlight Improvement District Funds</b>	<b>\$ 1,250</b>	<b>\$ 3,400</b>	<b>\$ 4,400</b>
Sanitation Impact Fee Fund	\$	\$ 200	\$
Transportation Impact Fee Fund	269,403	96,400	96,200
General Govt Impact Fee Fund	2,000	6,400	6,400
Police Impact Fee Fund	146,898	111,200	92,900
Fire/EMS Impact Fee Fund	201,778	125,400	95,100
Parks Impact Fee Fund	229,960	64,700	12,400
Library Impact Fee Fund	21,806	21,200	34,700
Water Utility Impact Fee Fund	7,920	400	400
Sewer Utility Impact Fee Fund	9,560	1,500	1,500
North Florence Water Utility Impact Fee Fund	15	500	500
North Florence Sewer Utility Impact Fee Fund		100	100
<b>Impact Fee Funds</b>	<b>\$ 889,340</b>	<b>\$ 428,000</b>	<b>\$ 340,200</b>
JCEF Fees Fund	\$ 3,200	\$ 3,100	\$ 3,100
Fill-the-Gap Fund	2,060	2,000	2,000
SW Gas Capital Expenditure Fund	45,000	45,000	47,300

**TOWN OF FLORENCE, ARIZONA**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2015**

<b>SOURCE OF REVENUES</b>	<b>ESTIMATED REVENUES 2014</b>	<b>ACTUAL REVENUES* 2014</b>	<b>ESTIMATED REVENUES 2015</b>
Impound Fee Fund	3,025	8,300	8,300
<b>Other Special Revenue Funds</b>	<b>\$ 53,285</b>	<b>\$ 58,400</b>	<b>\$ 60,700</b>
	\$ _____	\$ _____	\$ _____
	_____	_____	_____
	_____	_____	_____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	_____	_____	_____
	_____	_____	_____
	\$ _____	\$ _____	\$ _____
<b>Total Special Revenue Funds</b>	<b>\$ 5,219,886</b>	<b>\$ 4,223,300</b>	<b>\$ 7,103,900</b>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.







**TOWN OF FLORENCE, ARIZONA**  
**Other Financing Sources/<Uses> and Interfund Transfers**  
**Fiscal Year 2015**

FUND	OTHER FINANCING 2015		INTERFUND TRANSFERS 2015	
	SOURCES	<USES>	IN	<OUT>
<b>GENERAL FUND</b>				
Capital Projects Fund	\$	\$	202,200	\$
Water Utility Fund			457,300	
Sewer Utility Fund			542,700	
Sanitation Fund			49,500	
Highway User Revenue Fund			392,500	
SLID Funds			9,900	
Utility Improvement District #1			9,000	
SW Gas Capital Fund			48,100	
Fleet Services Fund				489,500
Facility Services Fund				308,900
<b>Total General Fund</b>	<b>\$</b>	<b>\$</b>	<b>1,711,200</b>	<b>\$ 798,400</b>
<b>SPECIAL REVENUE FUNDS</b>				
Highway User Revenue Fund	\$	\$	9,900	\$ 619,800
Construction Tax Fund				1,000,000
Food Tax Fund				2,100,000
Grants Fund			24,600	
SLIDS				19,800
General Govt Impact Fee Fund				1,219,700
Parks Impact Fee Fund				1,289,700
Library Impact Fee Fund				846,700
SW Gas Capital Exp Fund				48,100
<b>Total Special Revenue Funds</b>	<b>\$</b>	<b>\$</b>	<b>34,500</b>	<b>\$ 7,143,800</b>
<b>DEBT SERVICE FUNDS</b>				
Debt Service Fund	\$	\$	449,800	\$
Utility Improvement District #1 Fund				9,000
<b>Total Debt Service Funds</b>	<b>\$</b>	<b>\$</b>	<b>449,800</b>	<b>\$ 9,000</b>
<b>CAPITAL PROJECTS FUNDS</b>				
Capital Projects Fund (bond issue)	\$ 5,000,000	\$	6,456,100	\$ 652,000
<b>Total Capital Projects Funds</b>	<b>\$ 5,000,000</b>	<b>\$</b>	<b>6,456,100</b>	<b>\$ 652,000</b>
<b>PERMANENT FUNDS</b>				
	\$	\$	\$	\$
<b>Total Permanent Funds</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>ENTERPRISE FUNDS</b>				

**TOWN OF FLORENCE, ARIZONA**  
**Other Financing Sources/<Uses> and Interfund Transfers**  
**Fiscal Year 2015**

<b>FUND</b>	<b>OTHER FINANCING 2015</b>		<b>INTERFUND TRANSFERS 2015</b>	
	<b>SOURCES</b>	<b>&lt;USES&gt;</b>	<b>IN</b>	<b>&lt;OUT&gt;</b>
Sewer Utility Fund (bond issue)	\$ 1,300,000	\$	\$	\$ 675,300
Water Utility Fund				554,500
Sanitation Fund				70,300
<b>Total Enterprise Funds</b>	\$ 1,300,000	\$	\$	\$ 1,300,100
<b>INTERNAL SERVICE FUNDS</b>				
Fleet Services Fund	\$	\$	\$ 803,700	\$
Facility Services Fund			448,000	
<b>Total Internal Service Funds</b>	\$	\$	\$ 1,251,700	\$
<b>TOTAL ALL FUNDS</b>	\$ 6,300,000	\$	\$ 9,903,300	\$ 9,903,300

**TOWN OF FLORENCE, ARIZONA**  
**Expenditures/Expenses by Fund**  
**Fiscal Year 2015**

<b>FUND/DEPARTMENT</b>	<b>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2014</b>	<b>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2014</b>	<b>ACTUAL EXPENDITURES/ EXPENSES* 2014</b>	<b>BUDGETED EXPENDITURES/ EXPENSES 2015</b>
<b>GENERAL FUND</b>				
Town Council	\$ 152,324	\$	\$ 151,700	\$ 158,200
Administration	673,404		673,400	709,800
Municipal Court	278,448		278,400	292,200
Legal	255,460		255,500	269,500
Finance	908,947		908,900	935,000
Human Resources	214,794		214,800	253,800
Community Development	561,700		561,700	668,800
Police	3,771,703		3,771,600	3,952,800
Fire	2,534,446		2,534,500	2,809,200
Information Technology	536,365		536,400	615,000
Parks and Recreation	1,345,340		1,345,400	1,602,300
Library	367,040		377,000	380,600
Engineering	176,435		176,500	192,700
Cemetery	25,550		25,500	9,000
Economic Development	167,665		167,700	182,700
General Government	623,085		653,100	683,600
<b>Total General Fund</b>	<b>\$ 12,592,706</b>	<b>\$</b>	<b>\$ 12,632,100</b>	<b>\$ 13,715,200</b>
<b>SPECIAL REVENUE FUNDS</b>				
Highway User Revenue Fund	\$ 6,477,186	\$	\$ 2,101,500	\$ 8,256,500
Grants Fund	1,412,344		902,700	3,538,600
SLID #1 Fund	20,000		20,000	21,800
SLID #2 Fund	20,000		20,000	21,000
SLID #3 Fund	10,000		10,000	10,500
Sanitation Impact Fee Fund	43,675		43,700	
Transportation Impact Fee Fund	846,747		764,400	
Police Impact Fee Fund	127,300		127,600	
Fire Impact Fee Fund	3,019,244		3,019,600	
Parks Impact Fee Fund	1,181,677		300	
Library Impact Fee Fund	500,000		300	
Judicial Collections Fund	3,750		3,800	3,800
Fill-the-Gap Fund	2,100		2,100	2,100
SW Gas Capital Exp Fund	45,000		45,000	47,300
Impound Fee Fund	3,000		3,000	3,000
<b>Total Special Revenue Funds</b>	<b>\$ 13,712,023</b>	<b>\$</b>	<b>\$ 7,064,000</b>	<b>\$ 11,904,600</b>
<b>DEBT SERVICE FUNDS</b>				
Debt Service Fund	\$ 359,663	\$	\$ 359,800	\$ 449,800
Utility Impr District #1	85,286		85,300	85,000
<b>Total Debt Service Funds</b>	<b>\$ 444,949</b>	<b>\$</b>	<b>\$ 445,100</b>	<b>\$ 534,800</b>
<b>CAPITAL PROJECTS FUNDS</b>				
Capital Projects Fund	\$ 7,087,412	\$	\$ 2,709,300	\$ 22,525,600
CP Economic Dev Fund	444,856		2,200	442,700
<b>Total Capital Projects Funds</b>	<b>\$ 7,532,268</b>	<b>\$</b>	<b>\$ 2,711,500</b>	<b>\$ 22,968,300</b>
<b>PERMANENT FUNDS</b>				
Firefighter Pension Fund	\$ 10,500	\$	\$ 14,500	\$ 14,500
<b>Total Permanent Funds</b>	<b>\$ 10,500</b>	<b>\$</b>	<b>\$ 14,500</b>	<b>\$ 14,500</b>
<b>ENTERPRISE FUNDS</b>				
Water Utility Fund	\$ 6,510,603	\$	\$ 1,832,700	\$ 9,894,800
Sewer Utility Fund	4,780,872		2,493,300	5,675,600
Sanitation Fund	759,395		759,400	846,500
<b>Total Enterprise Funds</b>	<b>\$ 12,050,870</b>	<b>\$</b>	<b>\$ 5,085,400</b>	<b>\$ 16,416,900</b>
<b>INTERNAL SERVICE FUNDS</b>				
Fleet Services Fund	\$ 671,228	\$	\$ 671,200	\$ 803,700
Facility Services Fund	435,745		435,700	448,000
<b>Total Internal Service Funds</b>	<b>\$ 1,106,973</b>	<b>\$</b>	<b>\$ 1,106,900</b>	<b>\$ 1,251,700</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 47,450,289</b>	<b>\$</b>	<b>\$ 29,059,500</b>	<b>\$ 66,806,000</b>

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**SCHEDULE E**

**TOWN OF FLORENCE, ARIZONA**  
**Full-Time Employees and Personnel Compensation**  
**Fiscal Year 2015**

FUND	Full-Time Equivalent (FTE) 2,015,000	Employee Salaries and Hourly Costs 2015	Retirement Costs 2015	Healthcare Costs 2015	Other Benefit Costs 2015	Total Estimated Personnel Compensation 2015
<b>GENERAL FUND</b>	138.150	\$ 7,899,200	\$ 904,200	\$ 1,398,000	\$ 718,000	\$ 10,919,400
<b>SPECIAL REVENUE FUNDS</b>						
Highway User Revenue Fund	19.150	\$ 778,700	\$ 91,200	\$ 199,600	\$ 109,200	\$ 1,178,700
Grants Fund	3.000	141,900	14,100	27,900	8,200	192,100
<b>Total Special Revenue Funds</b>	22.150	\$ 920,600	\$ 105,300	\$ 227,500	\$ 117,400	\$ 1,370,800
<b>DEBT SERVICE FUNDS</b>						
		\$	\$	\$	\$	\$
<b>Total Debt Service Funds</b>		\$	\$	\$	\$	\$
<b>CAPITAL PROJECTS FUNDS</b>						
		\$	\$	\$	\$	\$
<b>Total Capital Projects Funds</b>		\$	\$	\$	\$	\$
<b>INTERNAL SERVICE FUNDS</b>						
Fleet Services Fund	4.175	\$ 162,600	\$ 18,900	\$ 34,700	\$ 19,500	\$ 235,700
Facility Services Fund	4.675	185,100	21,400	19,100	18,300	243,900
<b>Total Internal Service Funds</b>	8.850	\$ 347,700	\$ 40,300	\$ 53,800	\$ 37,800	\$ 479,600
<b>ENTERPRISE FUNDS</b>						
Water Utility Fund	5.800	\$ 286,900	\$ 34,100	\$ 48,900	\$ 38,400	\$ 408,300
Sewer Utility Fund	8.750	408,100	48,000	81,400	50,300	587,800
Sanitation Fund	1.550	61,900	7,200	200	7,700	77,000
<b>Total Enterprise Funds</b>	16.100	\$ 756,900	\$ 89,300	\$ 130,500	\$ 96,400	\$ 1,073,100
<b>TOTAL ALL FUNDS</b>	185.250	\$ 9,924,400	\$ 1,139,100	\$ 1,809,800	\$ 969,600	\$ 13,842,900

**RESOLUTION NO. 1450-14**

**A RESOLUTION OF THE OF THE TOWN OF FLORENCE, PINAL COUNTY, ARIZONA, ADOPTING THE BUDGET FOR THE FISCAL YEAR 2014-2015.**

**BE IT RESOLVED** by the Mayor and Council of the Town of Florence, Arizona, as follows:

**WHEREAS**, in accordance with the provisions of Title 42, Sections 17101, 17102, 17103, 17104, and 17105, A.R.S., the Town Council did, on July 7, 2014, make an estimate of the different amounts required to meet the public expenditures for the ensuing year, also an estimate of revenue from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the Town of Florence; and

**WHEREAS**, in accordance with said sections of said title, and following due public notice, the Council met on July 7, 2014, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures of tax levies; and

**WHEREAS**, it appears that publication has been duly made as required by law, of said estimates together with a notice that the Town Council would meet on July 7, 2014, at the office of the Council for the purpose of hearing taxpayers and making tax levies as set forth in said estimates; and


**WHEREAS**, it appears that the sum to be raised by taxation, as specified therein, does not in the aggregate amount exceed that amount as computed pursuant to A.R.S. §42-17051.

**THEREFORE, BE IT RESOLVED** that the said estimates of revenue and expenditures shown on the accompanying exhibit, marked as Exhibit A, as now increased, reduced, or changed are hereby adopted as the budget of the Town of Florence, Arizona, for the Fiscal Year 2014-2015.

Passed by the Mayor and Council of the Town of Florence, Arizona, this 7<sup>th</sup> day of July 2014.

  
\_\_\_\_\_  
Tom J. Rankin, Mayor

**ATTEST:**  
  
\_\_\_\_\_  
Lisa Garcia, Town Clerk

**APPROVED AS TO FORM:**  
  
\_\_\_\_\_  
James E. Mannato, Town Attorney

**EXHIBIT A**

**OFFICIAL BUDGET FORMS  
TOWN OF FLORENCE, ARIZONA  
Fiscal Year 2015**

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**TOWN OF FLORENCE, ARIZONA**

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**TOWN OF FLORENCE, ARIZONA**  
**Summary Schedule of Estimated Revenues and Expenditures/Expenses**  
**Fiscal Year 2015**

FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES* 2014	ACTUAL EXPENDITURES/EXPENSES** 2014	FUND BALANCE/ NET POSITION*** July 1, 2014**	PROPERTY TAX REVENUES 2015	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2015	OTHER FINANCING SOURCES 2015		INTERFUND TRANSFERS 2015		TOTAL FINANCIAL RESOURCES AVAILABLE 2015	BUDGETED EXPENDITURES/EXPENSES 2015
						<USES>	<OUT>	IN	<OUT>		
1. General Fund	\$ 12,592,706	\$ 12,632,100	\$ 7,764,600	Primary: \$ 852,740 Secondary:	\$ 11,469,800	\$	\$	\$ 1,711,200	\$ 798,400	\$ 20,999,940	\$ 13,715,200
2. Special Revenue Funds	13,712,023	7,064,000	16,879,100		7,103,900			34,500	7,143,800	16,873,700	11,904,600
3. Debt Service Funds Available	444,949	445,100	213,100		69,400			449,800	9,000	723,300	534,800
4. Less: Amounts for Future Debt Retirement			213,100		60,400					273,500	
5. Total Debt Service Funds	444,949	445,100			9,000			449,800	9,000	449,800	534,800
6. Capital Projects Funds	7,532,268	2,711,500	13,595,000		1,561,400			6,456,100	652,000	25,960,500	22,966,300
7. Permanent Funds	10,500	14,500	322,600		30,000					352,600	14,500
8. Enterprise Funds Available	12,050,870	5,085,400	20,810,300		8,216,800				1,300,100	29,027,000	16,416,900
9. Less: Amounts for Future Debt Retirement			620,400							620,400	
10. Total Enterprise Funds	12,050,870	5,085,400	20,189,900		8,216,800				1,300,100	28,406,600	16,416,900
11. Internal Service Funds	1,106,873	1,106,900	1,100		1,000			1,251,700		1,253,800	1,251,700
12. TOTAL ALL FUNDS	\$ 47,450,289	\$ 29,059,500	\$ 58,752,300	\$ 852,740	\$ 28,391,900	\$ 6,300,000	\$	\$ 9,903,300	\$ 9,903,300	\$ 94,296,940	\$ 66,806,000

**EXPENDITURE LIMITATION COMPARISON**

	2014	2015
1. Budgeted expenditures/expenses	\$47,450,289	\$66,806,000
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	47,450,289	66,806,000
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation	\$47,450,289	\$66,806,000
6. EEC or voter-approved alternative expenditure limitation	\$47,450,289	\$66,806,000

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

\* Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

\*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

\*\*\* Amounts in this column represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**TOWN OF FLORENCE, ARIZONA**  
**Tax Levy and Tax Rate Information**  
**Fiscal Year 2015**

	<b>2014</b>	<b>2015</b>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 814,526	\$ 852,740
2. Amount received from primary property taxation in the <b>current year</b> in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$	
3. Property tax levy amounts		
A. Primary property taxes	\$ 814,526	\$ 852,740
B. Secondary property taxes		
C. Total property tax levy amounts	\$ 814,526	\$ 852,740
4. Property taxes collected*		
A. Primary property taxes		
(1) <b>Current</b> year's levy	\$ 792,217	
(2) Prior years' levies	7,100	
(3) Total primary property taxes	\$ 799,317	
B. Secondary property taxes		
(1) <b>Current</b> year's levy	\$	
(2) Prior years' levies	\$	
(3) Total secondary property taxes	\$	
C. Total property taxes collected	\$ 799,317	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	1.1182	1.1182
(2) Secondary property tax rate		
(3) Total city/town tax rate	1.1182	1.1182
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating _____ special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

\* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**TOWN OF FLORENCE, ARIZONA**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2015**

SOURCE OF REVENUES	ESTIMATED REVENUES 2014	ACTUAL REVENUES* 2014	ESTIMATED REVENUES 2015
<b>GENERAL FUND</b>			
<b>Local taxes</b>			
sales/use taxes	\$ 2,200,000	\$ 2,511,000	\$ 2,636,600
<b>Licenses and permits</b>			
building permits	245,000	477,000	491,300
other licenses and permits	39,000	45,500	46,800
<b>Intergovernmental</b>			
state-shared sales tax	2,206,504	2,240,000	2,352,000
state-shared income tax	2,848,922	2,845,000	3,091,100
vehicle license tax	1,119,567	1,184,000	1,243,200
salt river lieu tax		100	100
<b>Charges for services</b>			
franchise fees and taxes	420,180	536,700	563,600
civil engineering fees	160,000	38,400	39,500
community development fees	122,000	115,200	122,600
general government fees	152,988	152,900	157,400
cemetery fees	17,500	11,000	11,200
police fees	91,800	33,000	33,100
parks and recreation fees	63,150	81,900	90,400
fire fees	57,500	49,600	112,000
library fees	83,700	81,200	85,300
senior fees	16,700	19,200	19,700
<b>Fines and forfeits</b>			
finances and forfeitures	180,410	181,200	190,200
<b>Interest on investments</b>			
investment earnings	23,000	110,000	110,000
<b>In-lieu property taxes</b>			
<b>Contributions</b>			
Voluntary contributions			
<b>Miscellaneous</b>			
miscellaneous	74,315	72,800	73,700
sales of assets		73,000	
<b>Total General Fund</b>	<b>\$ 10,122,236</b>	<b>\$ 10,858,700</b>	<b>\$ 11,469,800</b>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**TOWN OF FLORENCE, ARIZONA**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2015**

SOURCE OF REVENUES	ESTIMATED REVENUES 2014	ACTUAL REVENUES* 2014	ESTIMATED REVENUES 2015
<b>SPECIAL REVENUE FUNDS</b>			
highway users gas tax	\$ 1,660,000	\$ 1,660,000	\$ 1,752,800
transportation excise tax	915,000	1,003,500	1,053,700
other HURF revenue	17,000	37,000	37,000
<b>Highway User Revenue Fund</b>	<b>\$ 2,592,000</b>	<b>\$ 2,700,500</b>	<b>\$ 2,843,500</b>
sales tax	\$ 160,000	\$ 54,100	\$ 55,200
investment earnings	30,000	18,000	18,000
<b>Construction Tax Fund</b>	<b>\$ 190,000</b>	<b>\$ 72,100</b>	<b>\$ 73,200</b>
sales tax	\$ 210,000	\$ 245,600	\$ 257,900
investment earnings	20,000	10,000	10,000
<b>Food Tax Fund</b>	<b>\$ 230,000</b>	<b>\$ 255,600</b>	<b>\$ 267,900</b>
HIDTA grant	\$	\$ 149,600	\$ 19,000
State Special Projects grant	582,560	280,900	
CDGF grant			226,300
FEMA SAFER grant		84,300	173,100
Governor's Office Highway Safety grant	104,069	55,300	
Gaming grants	145,017		
Arizona Dept. of Homeland Security grant	20,100	125,500	
US Dept. of Justice grant		2,900	
Certified Local Govt grants	5,000	5,000	
Library State-Grants-in-Aid	1,770	1,800	1,800
Arizona DOT Main Street Streetscape grant	405,495		405,500
Maricopa Association of Govts grant			188,300
Grants			2,500,000
<b>Grants Fund</b>	<b>\$ 1,264,011</b>	<b>\$ 705,300</b>	<b>\$ 3,514,000</b>
SLID #1 investment earnings	\$ 500	\$ 500	\$ 1,500
SLID #2 investment earnings	500	2,000	2,000
SLID #3 investment earnings	250	900	900
<b>Streetlight Improvement District Funds</b>	<b>\$ 1,250</b>	<b>\$ 3,400</b>	<b>\$ 4,400</b>
Sanitation Impact Fee Fund	\$	\$ 200	\$
Transportation Impact Fee Fund	269,403	96,400	96,200
General Govt Impact Fee Fund	2,000	6,400	6,400
Police Impact Fee Fund	146,898	111,200	92,900
Fire/EMS Impact Fee Fund	201,778	125,400	95,100
Parks Impact Fee Fund	229,960	64,700	12,400
Library Impact Fee Fund	21,806	21,200	34,700
Water Utility Impact Fee Fund	7,920	400	400
Sewer Utility Impact Fee Fund	9,560	1,500	1,500
North Florence Water Utility Impact Fee Fund	15	500	500
North Florence Sewer Utility Impact Fee Fund		100	100
<b>Impact Fee Funds</b>	<b>\$ 889,340</b>	<b>\$ 428,000</b>	<b>\$ 340,200</b>

**TOWN OF FLORENCE, ARIZONA**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2015**

SOURCE OF REVENUES	ESTIMATED REVENUES 2014	ACTUAL REVENUES* 2014	ESTIMATED REVENUES 2015
JCEF Fees Fund	\$ 3,200	\$ 3,100	\$ 3,100
Fill-the-Gap Fund	2,060	2,000	2,000
SW Gas Capital Expenditure Fund	45,000	45,000	47,300
Impound Fee Fund	3,025	8,300	8,300
<b>Other Special Revenue Funds</b>	<b>\$ 53,285</b>	<b>\$ 58,400</b>	<b>\$ 60,700</b>
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
<b>Total Special Revenue Funds</b>	<b>\$ 5,219,886</b>	<b>\$ 4,223,300</b>	<b>\$ 7,103,900</b>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.







**TOWN OF FLORENCE, ARIZONA**  
**Other Financing Sources/<Uses> and Interfund Transfers**  
**Fiscal Year 2015**

FUND	OTHER FINANCING 2015		INTERFUND TRANSFERS 2015	
	SOURCES	<USES>	IN	<OUT>
<b>GENERAL FUND</b>				
Capital Projects Fund	\$	\$	\$ 202,200	\$
Water Utility Fund			457,300	
Sewer Utility Fund			542,700	
Sanitation Fund			49,500	
Highway User Revenue Fund			392,500	
SLID Funds			9,900	
Utility Improvement District #1			9,000	
SW Gas Capital Fund			48,100	
Fleet Services Fund				489,500
Facility Services Fund				308,900
<b>Total General Fund</b>	\$	\$	\$ 1,711,200	\$ 798,400
<b>SPECIAL REVENUE FUNDS</b>				
Highway User Revenue Fund	\$	\$	\$ 9,900	\$ 619,800
Construction Tax Fund				1,000,000
Food Tax Fund				2,100,000
Grants Fund			24,600	
SLIDS				19,800
General Govt Impact Fee Fund				1,219,700
Parks Impact Fee Fund				1,289,700
Library Impact Fee Fund				846,700
SW Gas Capital Exp Fund				48,100
<b>Total Special Revenue Funds</b>	\$	\$	\$ 34,500	\$ 7,143,800
<b>DEBT SERVICE FUNDS</b>				
Debt Service Fund	\$	\$	\$ 449,800	\$
Utility Improvement District #1 Fund				9,000
<b>Total Debt Service Funds</b>	\$	\$	\$ 449,800	\$ 9,000
<b>CAPITAL PROJECTS FUNDS</b>				
Capital Projects Fund (bond issue)	\$ 5,000,000	\$	\$ 6,456,100	\$ 652,000
<b>Total Capital Projects Funds</b>	\$ 5,000,000	\$	\$ 6,456,100	\$ 652,000
<b>PERMANENT FUNDS</b>				
	\$	\$	\$	\$
<b>Total Permanent Funds</b>	\$	\$	\$	\$
<b>ENTERPRISE FUNDS</b>				

**TOWN OF FLORENCE, ARIZONA**  
**Other Financing Sources/<Uses> and Interfund Transfers**  
**Fiscal Year 2015**

FUND	OTHER FINANCING 2015		INTERFUND TRANSFERS 2015	
	SOURCES	<USES>	IN	<OUT>
Sewer Utility Fund (bond issue)	\$ 1,300,000	\$	\$	\$ 675,300
Water Utility Fund				554,500
Sanitation Fund				70,300
<b>Total Enterprise Funds</b>	\$ 1,300,000	\$	\$	\$ 1,300,100
<b>INTERNAL SERVICE FUNDS</b>				
Fleet Services Fund	\$	\$	\$ 803,700	\$
Facility Services Fund			448,000	
<b>Total Internal Service Funds</b>	\$	\$	\$ 1,251,700	\$
<b>TOTAL ALL FUNDS</b>	\$ 6,300,000	\$	\$ 9,903,300	\$ 9,903,300

**TOWN OF FLORENCE, ARIZONA**  
**Expenditures/Expenses by Fund**  
**Fiscal Year 2015**

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2014	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2014	ACTUAL EXPENDITURES/ EXPENSES* 2014	BUDGETED EXPENDITURES/ EXPENSES 2015
<b>GENERAL FUND</b>				
Town Council	\$ 152,324	\$	\$ 151,700	\$ 158,200
Administration	673,404		673,400	709,800
Municipal Court	278,448		278,400	292,200
Legal	255,460		255,500	269,500
Finance	908,947		908,900	935,000
Human Resources	214,794		214,800	253,800
Community Development	561,700		561,700	668,800
Police	3,771,703		3,771,600	3,952,800
Fire	2,534,446		2,534,500	2,809,200
Information Technology	536,365		536,400	615,000
Parks and Recreation	1,345,340		1,345,400	1,602,300
Library	367,040		377,000	380,600
Engineering	176,435		176,500	192,700
Cemetery	25,550		25,500	9,000
Economic Development	167,665		167,700	182,700
General Government	623,085		653,100	683,600
<b>Total General Fund</b>	<b>\$ 12,592,706</b>	<b>\$</b>	<b>\$ 12,632,100</b>	<b>\$ 13,715,200</b>
<b>SPECIAL REVENUE FUNDS</b>				
Highway User Revenue Fund	\$ 6,477,186	\$	\$ 2,101,500	\$ 8,256,500
Grants Fund	1,412,344		902,700	3,538,600
SLID #1 Fund	20,000		20,000	21,800
SLID #2 Fund	20,000		20,000	21,000
SLID #3 Fund	10,000		10,000	10,500
Sanitation Impact Fee Fund	43,675		43,700	
Transportation Impact Fee Fund	846,747		764,400	
Police Impact Fee Fund	127,300		127,600	
Fire Impact Fee Fund	3,019,244		3,019,600	
Parks Impact Fee Fund	1,181,677		300	
Library Impact Fee Fund	500,000		300	
Judicial Collections Fund	3,750		3,800	3,800
Fill-the-Gap Fund	2,100		2,100	2,100
SW Gas Capital Exp Fund	45,000		45,000	47,300
Impound Fee Fund	3,000		3,000	3,000
<b>Total Special Revenue Funds</b>	<b>\$ 13,712,023</b>	<b>\$</b>	<b>\$ 7,064,000</b>	<b>\$ 11,904,600</b>
<b>DEBT SERVICE FUNDS</b>				
Debt Service Fund	\$ 359,663	\$	\$ 359,800	\$ 449,800
Utility Impr District #1	85,286		85,300	85,000
<b>Total Debt Service Funds</b>	<b>\$ 444,949</b>	<b>\$</b>	<b>\$ 445,100</b>	<b>\$ 534,800</b>
<b>CAPITAL PROJECTS FUNDS</b>				
Capital Projects Fund	\$ 7,087,412	\$	\$ 2,709,300	\$ 22,525,600
CP Economic Dev Fund	444,856		2,200	442,700
<b>Total Capital Projects Funds</b>	<b>\$ 7,532,268</b>	<b>\$</b>	<b>\$ 2,711,500</b>	<b>\$ 22,968,300</b>
<b>PERMANENT FUNDS</b>				
Firefighter Pension Fund	\$ 10,500	\$	\$ 14,500	\$ 14,500
<b>Total Permanent Funds</b>	<b>\$ 10,500</b>	<b>\$</b>	<b>\$ 14,500</b>	<b>\$ 14,500</b>
<b>ENTERPRISE FUNDS</b>				
Water Utility Fund	\$ 6,510,603	\$	\$ 1,832,700	\$ 9,894,800
Sewer Utility Fund	4,780,872		2,493,300	5,675,600
Sanitation Fund	759,395		759,400	846,500
<b>Total Enterprise Funds</b>	<b>\$ 12,050,870</b>	<b>\$</b>	<b>\$ 5,085,400</b>	<b>\$ 16,416,900</b>
<b>INTERNAL SERVICE FUNDS</b>				
Fleet Services Fund	\$ 671,228	\$	\$ 671,200	\$ 803,700
Facility Services Fund	435,745		435,700	448,000
<b>Total Internal Service Funds</b>	<b>\$ 1,106,973</b>	<b>\$</b>	<b>\$ 1,106,900</b>	<b>\$ 1,251,700</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 47,450,289</b>	<b>\$</b>	<b>\$ 29,059,500</b>	<b>\$ 66,806,000</b>

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**SCHEDULE E**

**TOWN OF FLORENCE, ARIZONA**  
**Full-Time Employees and Personnel Compensation**  
**Fiscal Year 2015**

FUND	Full-Time Equivalent (FTE) 2,015,000	Employee Salaries and Hourly Costs 2015	Retirement Costs 2015	Healthcare Costs 2015	Other Benefit Costs 2015	Total Estimated Personnel Compensation 2015
<b>GENERAL FUND</b>	138.150	\$ 7,899,200	\$ 904,200	\$ 1,398,000	\$ 718,000	\$ 10,919,400
<b>SPECIAL REVENUE FUNDS</b>						
Highway User Revenue Fund	19.150	\$ 778,700	\$ 91,200	\$ 199,600	\$ 109,200	\$ 1,178,700
Grants Fund	3.000	141,900	14,100	27,900	8,200	192,100
<b>Total Special Revenue Funds</b>	<b>22.150</b>	<b>\$ 920,600</b>	<b>\$ 105,300</b>	<b>\$ 227,500</b>	<b>\$ 117,400</b>	<b>\$ 1,370,800</b>
<b>DEBT SERVICE FUNDS</b>						
		\$	\$	\$	\$	\$
<b>Total Debt Service Funds</b>	-	\$	\$	\$	\$	\$
<b>CAPITAL PROJECTS FUNDS</b>						
		\$	\$	\$	\$	\$
<b>Total Capital Projects Funds</b>	-	\$	\$	\$	\$	\$
<b>INTERNAL SERVICE FUNDS</b>						
Fleet Services Fund	4.175	\$ 162,600	\$ 18,900	\$ 34,700	\$ 19,500	\$ 235,700
Facility Services Fund	4.675	185,100	21,400	19,100	18,300	243,900
<b>Total Internal Service Funds</b>	<b>8.850</b>	<b>\$ 347,700</b>	<b>\$ 40,300</b>	<b>\$ 53,800</b>	<b>\$ 37,800</b>	<b>\$ 479,600</b>
<b>ENTERPRISE FUNDS</b>						
Water Utility Fund	5.800	\$ 286,900	\$ 34,100	\$ 48,900	\$ 38,400	\$ 408,300
Sewer Utility Fund	8.750	408,100	48,000	81,400	50,300	587,800
Sanitation Fund	1.550	61,900	7,200	200	7,700	77,000
<b>Total Enterprise Funds</b>	<b>16.100</b>	<b>\$ 756,900</b>	<b>\$ 89,300</b>	<b>\$ 130,500</b>	<b>\$ 96,400</b>	<b>\$ 1,073,100</b>
<b>TOTAL ALL FUNDS</b>	<b>185.250</b>	<b>\$ 9,924,400</b>	<b>\$ 1,139,100</b>	<b>\$ 1,809,800</b>	<b>\$ 969,600</b>	<b>\$ 13,842,900</b>

SCHEDULE G

4/13



**ORDINANCE NO. 612-14**

**AN ORDINANCE OF THE TOWN OF FLORENCE, PINAL COUNTY, ARIZONA, LEVYING THE ASSESSED VALUATION OF THE PROPERTY WITHIN THE TOWN OF FLORENCE SUBJECT TO TAXATION OF CERTAIN SUM UPON EACH ONE HUNDRED DOLLARS (\$100.00) OF VALUATION SUFFICIENT TO RAISE THE AMOUNT ESTIMATED TO BE RECEIVED FROM FUNDS FOR GENERAL MUNICIPAL EXPENSES FOR THE FISCAL YEAR ENDING THE 30<sup>th</sup> DAY OF JUNE 2015.**

**WHEREAS**, pursuant to A.R.S. §42-17151, the Ordinance levying a primary property tax rate for the Fiscal Year 2014-2015 is required to be adopted no later than the third Monday in August; and

**WHEREAS**, the County of Pinal, is now the assessing and collecting authority for the Town of Florence. The Town Clerk is hereby directed to transmit a certified copy of the Ordinance to the Assessor and Board of Supervisors of Pinal County, Arizona.

**NOW, THEREFORE, BE IT ORDAINED** by the Mayor and Council of the Town of Florence, Arizona, as follows:

**Section 1:** There is hereby levied on each one hundred dollars (\$100.00) of the assessed value of all property, both real and personal, within the corporate limits of the Town of Florence, except such property as may by law be exempt from taxation, a primary property tax rate sufficient to raise the sum of **\$852,740** for the purpose of providing a General Fund of the Town of Florence, for the fiscal year ending on the 30th day of June 2015, but if the said sum exceeds the maximum levy allowed by law, the Board of Supervisors of Pinal County, is hereby authorized to reduce the said sum to the maximum which is allowed by law.

**Section 2:** There is hereby levied on each one hundred dollars (\$100.00) of the assessed value of all property, both real and personal, within the corporate limits of the Anthem at Merrill Ranch Street Lighting District No.1, Town of Florence, except such property as may by law be exempt from taxation, a secondary property tax rate of **\$0** per \$100 of NAV for the purpose of providing operations and maintenance for the Anthem at Merrill Ranch Street Light Improvement District No. 1 for the fiscal year ending on the 30th day of June 2015, but if the said sum exceeds the maximum levy allowed by law, the Board of Supervisors of Pinal County, is hereby authorized to reduce the said sum to the maximum which is allowed by law.

**Section 3:** There is hereby levied on each one hundred dollars (\$100.00) of the assessed value of all property, both real and personal, within the corporate limits of the Anthem at Merrill Ranch Street Lighting District No. 2, Town of Florence,

except such property as may by law be exempt from taxation, a secondary property tax rate of \$0 per \$100 of NAV for the purpose of providing operations and maintenance for the Street Light Improvement District No. 2 for the fiscal year ending on the 30th day of June 2015, but if the said sum exceeds the maximum levy allowed by law, the Board of Supervisors of Pinal County, is hereby authorized to reduce the said sum to the maximum which is allowed by law.

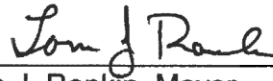
**Section 4:** There is hereby levied on each one hundred dollars (\$100.00) of the assessed value of all property, both real and personal, within the corporate limits of the Anthem at Merrill Ranch Street Lighting District No. 3, Town of Florence, except such property as may by law be exempt from taxation, a secondary property tax rate of \$0 per \$100 of NAV for the purpose of providing operations and maintenance for the Street Light Improvement District No. 3 for the fiscal year ending on the 30th day of June 2015, but if the said sum exceeds the maximum levy allowed by law, the Board of Supervisors of Pinal County, is hereby authorized to reduce the said sum to the maximum which is allowed by law.

**Section 5:** No failure by the officials of Pinal County, Arizona, to properly return the delinquent list and no irregularity in the assessment or commission in the same, or irregularity of any kind in any proceeding will invalidate such proceeding or invalidate any title conveyed by tax deed; nor will any failure or neglect of any officer or officers to perform any of the duties assigned to him or to them on the day within the time specified work an invalidation of any proceedings or of any such deed or sale or affect the validity of the assessment of a levy of taxes or of the judgment of sale by which the collection of the same may be enforced or in any manner affect the lien of the Town upon such property for the delinquent unpaid taxes; thereon, and no overcharge as to part of the taxes or of costs will invalidate any of the proceeding upon the lien, therefore, or a sale of the property under such foreclosure; and all acts of officers de facto will be valid as if performed by officer de jure.

**Section 6:** All Ordinances and parts of Ordinances in conflict herewith are hereby repealed.

**Section 7:** The immediate operation of the Ordinance is necessary for the preservation of the public peace, health, and safety of the Town of Florence, and an emergency is hereby declared to exist; and this Ordinance shall be in full force and effect from its passage and approval by the Mayor and Council of the Town of Florence, and publication as required by the laws of the State of Arizona, and is hereby exempt from the referendum provisions of the constitution and laws of the State of Arizona.

**PASSED AND ADOPTED** by the Mayor and Council of the Town of Florence, Arizona, the 21<sup>st</sup> day of July 2014.



Tom J. Rankin, Mayor

**ATTEST:**



Lisa Garcia, Town Clerk

**APPROVED AS TO FORM:**



James E. Mannato, Town Attorney



**RESOLUTION NO 1444-14**

**A RESOLUTION OF THE TOWN OF FLORENCE, PINAL COUNTY, ARIZONA, ADOPTING THE TOWN OF FLORENCE RECOMMENDED FY 2014-2015 EMPLOYEE COMPENSATION AND CLASSIFICATION PLANS.**

**WHEREAS**, it has been brought to the attention of the Mayor and Council that it is recommended that the Town of Florence provide all full-time and part-time staff members to receive up to a 4% merit increase, based on performance, for FY 2014-2015; and

**WHEREAS**, it has been brought to the attention of the Mayor and Council that it is necessary and desirable that the Town of Florence approve the FY 2014-15 Salary Schedule (without change from FY 2013/14); and

**WHEREAS**, it has been brought to the attention of the Mayor and Council that it is necessary and desirable that the Town of Florence establish new position classifications within the Town of Florence as follows:

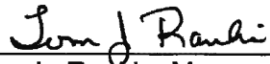
1. Graphic Design/Digital Media Specialist (Pay Range 38)
2. Police Recruit (Pay Range 40)

**WHEREAS**, it has been brought to the attention of the Mayor and Council that it is necessary and desirable that the Town of Florence change position classification titles within the Employee Classification Plan as follows:

<u>Current Classification Title</u>	<u>New Title</u>
Associate Town Attorney	Assistant Town Attorney
Certified Police Officer	Police Officer
Custodial Maintenance Worker	Custodian
Municipal Court Clerk	Court Clerk
Parks Maintenance Worker II	Maintenance Worker II
Parks Maintenance Worker I	Maintenance Worker I
Public Works Maintenance Worker III	Maintenance Worker III
Public Works Maintenance Worker II	Maintenance Worker II
Public Works Maintenance Worker I	Maintenance Worker I
Public Works Shop Maintenance Worker	Mechanic Assistant
Town Planner	Planner

**NOW, THEREFORE BE IT RESOLVED** by the Mayor and Council of the Town of Florence, Arizona, hereby adopts the recommended Employee Compensation and Classification Plans for Fiscal Year 2014-2015.

**PASSED AND ADOPTED** by the Mayor and Council of the Town of Florence, Arizona, this 2<sup>nd</sup> day of June 2014.

  
\_\_\_\_\_  
Tom J. Rankin, Mayor

**ATTEST:**

  
\_\_\_\_\_  
Lisa Garcia, Town Clerk

**APPROVED AS TO FORM:**

  
\_\_\_\_\_  
James E. Mannato, Town Attorney

**Town of Florence**  
**FY 2014-15 Classification Plan**  
(Pay Range Order)

Position Classification	Pay Range	Minimum	Midpoint	Maximum	FLSA	Classified/ Unclassified
Town Manager						Contract
Town Magistrate						Contract
Town Attorney						Contract
Deputy Town Manager	69	\$80,919	\$105,089	\$129,260	E	UC
Police Chief	68	\$78,945	\$102,526	\$126,107	E	UC
Public Works Director	67	\$77,020	\$100,026	\$123,031	E	UC
Fire Chief	66	\$75,141	\$97,586	\$120,031	E	UC
Finance Director	65	\$73,308	\$95,206	\$117,103	E	UC
Utilities Director	64	\$71,520	\$92,884	\$114,247	E	UC
Community Development Director	63	\$69,776	\$90,618	\$111,460	E	UC
Parks & Recreation Director	62	\$68,074	\$88,408	\$108,742	E	UC
Human Resource Director	60	\$64,794	\$84,148	\$103,502	E	UC
Assistant Town Manager	59	\$63,214	\$82,096	\$100,978	E	UC
Deputy Public Works Director					E	UC
Information Technology Manager					E	UC
Police Lieutenant	58	\$61,672	\$80,093	\$98,515	E	C
Assistant Town Attorney	57	\$60,168	\$78,140	\$96,112	E	UC
Senior Civil Engineer					E	C
Town Clerk	56	\$58,700	\$76,234	\$93,768	E	UC
Library Director	55	\$57,268	\$74,375	\$91,481	E	UC
Fire Battalion Chief	54	\$56,960	\$72,561	\$88,161	E	C
Grants/Assessment Manager	53	\$55,571	\$70,791	\$86,011	E	UC
Senior Planner	51	\$52,893	\$67,380	\$81,866	E	C
Accounting Manager	50	\$51,603	\$65,736	\$79,870	E	C
GIS Coordinator					E	C
Police Sergeant					NE	C
Public Works Superintendent					E	C

Position Classification	Pay Range	Minimum	Midpoint	Maximum	FLSA	Classified/ Unclassified
Assistant to the Town Manager	49	\$50,344	\$64,133	\$77,922	E	C
Network Analyst					E	C
Police Support Services Manager	48	\$49,116	\$62,569	\$76,021	E	C
Public Works Project Manager					E	C
Economic Development Coordinator	47	\$47,918	\$61,043	\$74,167	E	UC
Grants Coordinator					E	UC
Management Analyst					E	UC
Utility Superintendent					E	C
Associate Engineer	46	\$46,750	\$59,554	\$72,358	E	C
Fire Captain					NE	C
Parks Maintenance Superintendent	45	\$45,610	\$58,101	\$70,593	E	C
Planner	44	\$44,497	\$56,684	\$68,871	E	C
Court Administrator	43	\$43,412	\$55,302	\$67,191	E	UC
Police Officer	42	\$42,353	\$53,953	\$65,553	NE	C
Public Safety Communications Supervisor					NE	C
Senior Building Inspector					E	C
Facilities Manager	40	\$40,312	\$51,353	\$62,394	E	C
Fire Engineer					NE	C
Police Recruit					NE	C
Accountant	39	\$39,329	\$50,101	\$60,872	NE	C
Finance Project Analyst					NE	C
Crime Analyst	38	\$38,370	\$48,879	\$59,387	NE	C
Graphic Design/Digital Media Specialist					NE	C
Information Technology Tech.					NE	C
Maintenance Foreman					NE	C
Deputy Town Clerk	37	\$37,434	\$47,686	\$57,939	NE	C
Human Resource Coordinator					NE	C
Building Inspector	36	\$36,521	\$46,523	\$56,526	NE	C
Field Foreman					NE	C
Firefighter					NE	C
Parks Maintenance Foreman					NE	C
Office Supervisor	34	\$36,089	\$44,282	\$52,474	NE	C
Public Safety Dispatcher – Lead					NE	C
Recreation Coordinator					NE	C
Senior Center Coordinator					NE	C
Senior Treatment Plant Operator					NE	C
Payroll Specialist	33	\$35,209	\$43,202	\$51,194	NE	C

Position Classification	Pay Range	Minimum	Midpoint	Maximum	FLSA	Classified/ Unclassified
Auto Mechanic	32	\$34,350	\$42,148	\$49,945	NE	C
Code Compliance Officer					NE	C
Maintenance Worker III					NE	C
Sanitation Worker III					NE	C
Librarian	31	\$33,513	\$41,120	\$48,727	NE	C
Engineering Technician Assistant	30	\$32,695	\$40,117	\$47,539	NE	C
Police Evidence Technician					NE	C
Public Safety Dispatcher					NE	C*
Utility Billing Supervisor					NE	C
Administrative Assistant	29	\$31,898	\$39,138	\$46,379	NE	C
Senior Court Clerk					NE	C
Water Plant Operator					NE	C
Accounting Technician	28	\$31,120	\$38,184	\$45,248	NE	C
Assessment Specialist					NE	C
Recreation Programmer					NE	C
Utility Services Representative					NE	C
Wastewater Treatment Plant Operator					NE	C
Permit Specialist	27	\$30,361	\$37,253	\$44,144	NE	C
Utility Systems Operator					NE	C
Maintenance Worker II	26	\$29,620	\$36,344	\$43,068	NE	C
Sanitation Worker II					NE	C
Utility Services Operator	24	\$28,193	\$34,593	\$40,992	NE	C
Court Clerk	23	\$28,687	\$33,749	\$38,811	NE	C
Maintenance Worker I	22	\$27,987	\$32,926	\$37,865	NE	C*
Police Records Clerk					NE	C
Sanitation Worker I					NE	C
Customer Service Representative	21	\$27,304	\$32,123	\$36,941	NE	C
Library Assistant					NE	C
Office Assistant					NE	C*
Public Works Operations Technician					NE	C
Senior Center Assistant					NE	C*
Mechanic Assistant	19	\$25,989	\$30,575	\$35,161	NE	C
Fitness Trainer	18	\$25,355	\$29,829	\$34,304	NE	C
Office Aide	17	\$24,736	\$29,102	\$33,467	NE	C*
Custodian	16	\$24,133	\$28,392	\$32,651	NE	C
Library Aide	15	\$23,270	\$27,377	\$31,483	NE	C*

\*All part-time positions are unclassified

Temporary Positions Assigned To Ranges For Convenience (hourly):

Position Classification	Pay Range	Minimum	Midpoint	Maximum
Heat Lifeguard Recreation Leader III	11	\$10.2543	\$12.0634	\$13.8730
Lifeguard II Recreation Leader II	5	\$8.8423	\$10.4024	\$11.9629
Lifeguard I Recreation Leader I Student Trainee	1	\$8.0105	\$9.4240	\$10.8375

Part-Time (Paid-On-Call) Fire Department Positions (hourly):

Position Classification	Pay Range	Minimum	Midpoint	Maximum
Part-Time Firefighter	PT36	\$13.25	\$16.88	\$20.51
Part-Time Fire Engineer	PT40	\$14.63	\$18.63	\$22.64
Part-Time Fire Captain	PT46	\$16.96	\$21.61	\$26.25

**Town of Florence**  
**Proposed FY 2014-2015 Salary Range Table**

Salary Range	HIRING RANGE	PERFORMING MARKET RANGE				EXCEPTIONAL RANGE		Salary Range
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<b>BAND C 45% WIDTH: MUNICIPAL, PROFESSIONAL, AND TECHNICAL</b>
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	81.50%		90.75%	100%	109.25%		118.50%	
35	\$36,992	\$41,190	\$41,191	\$45,389	\$49,586	\$49,587	\$53,786	35
34	\$36,089	\$40,186	\$40,187	\$44,282	\$48,377	\$48,378	\$52,474	34
33	\$35,209	\$39,205	\$39,206	\$43,202	\$47,197	\$47,198	\$51,194	33
32	\$34,350	\$38,249	\$38,250	\$42,148	\$46,046	\$46,047	\$49,945	32
31	\$33,513	\$37,316	\$37,317	\$41,120	\$44,922	\$44,923	\$48,727	31
30	\$32,695	\$36,406	\$36,407	\$40,117	\$43,827	\$43,828	\$47,539	30
29	\$31,898	\$35,518	\$35,519	\$39,138	\$42,758	\$42,759	\$46,379	29
28	\$31,120	\$34,652	\$34,653	\$38,184	\$41,715	\$41,716	\$45,248	28
27	\$30,361	\$33,807	\$33,808	\$37,253	\$40,697	\$40,698	\$44,144	27
26	\$29,620	\$32,982	\$32,983	\$36,344	\$39,705	\$39,706	\$43,068	26
25	\$28,898	\$32,178	\$32,179	\$35,458	\$38,736	\$38,737	\$42,017	25
24	\$28,193	\$31,393	\$31,394	\$34,593	\$37,792	\$37,793	\$40,992	24

<b>BAND D 35% WIDTH: BUSINESS SUPPORT, LABOR, TRADES, ENTRY LEVEL</b>
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	85.00%		92.50%	100%	107.50%		115.00%	
23	\$28,687	\$31,218	\$31,219	\$33,749	\$36,279	\$36,280	\$38,811	23
22	\$27,987	\$30,456	\$30,457	\$32,926	\$35,394	\$35,395	\$37,865	22
21	\$27,304	\$29,714	\$29,715	\$32,123	\$34,531	\$34,532	\$36,941	21
20	\$26,638	\$28,989	\$28,990	\$31,339	\$33,689	\$33,690	\$36,040	20
19	\$25,989	\$28,282	\$28,283	\$30,575	\$32,867	\$32,868	\$35,161	19
18	\$25,355	\$27,592	\$27,593	\$29,829	\$32,065	\$32,066	\$34,304	18
17	\$24,736	\$26,919	\$26,920	\$29,102	\$31,283	\$31,284	\$33,467	17
16	\$24,133	\$26,262	\$26,263	\$28,392	\$30,520	\$30,521	\$32,651	16
15	\$23,270	\$25,324	\$25,325	\$27,377	\$29,429	\$29,430	\$31,483	15
14	\$22,969	\$24,995	\$24,996	\$27,022	\$29,047	\$29,048	\$31,075	14
13	\$22,408	\$24,385	\$24,386	\$26,363	\$28,339	\$28,340	\$30,317	13
12	\$21,609	\$23,515	\$23,516	\$25,422	\$27,328	\$27,329	\$29,235	12
11	\$21,329	\$23,210	\$23,211	\$25,092	\$26,973	\$26,974	\$28,856	11
10	\$20,808	\$22,644	\$22,645	\$24,480	\$26,315	\$26,316	\$28,152	10
9	\$20,301	\$22,092	\$22,093	\$23,883	\$25,674	\$25,675	\$27,466	9
8	\$19,806	\$21,553	\$21,554	\$23,301	\$25,047	\$25,048	\$26,796	8
7	\$19,323	\$21,028	\$21,029	\$22,732	\$24,436	\$24,437	\$26,142	7
6	\$18,633	\$20,277	\$20,278	\$21,921	\$23,565	\$23,566	\$25,210	6
5	\$18,392	\$20,014	\$20,015	\$21,637	\$23,259	\$23,260	\$24,883	5
4	\$17,943	\$19,526	\$19,527	\$21,109	\$22,692	\$22,693	\$24,276	4
3	\$17,505	\$19,050	\$19,051	\$20,594	\$22,138	\$22,139	\$23,684	3
2	\$17,078	\$18,585	\$18,586	\$20,092	\$21,598	\$21,599	\$23,106	2
1	\$16,662	\$18,132	\$18,133	\$19,602	\$21,071	\$21,072	\$22,542	1

**Town of Florence**  
**Proposed FY 2014-2015 Salary Range Table**

Salary Range	HIRING RANGE	PERFORMING MARKET RANGE	EXCEPTIONAL RANGE	Salary Range
--------------	--------------	-------------------------	-------------------	--------------

**BAND A 60% WIDTH: DEPARTMENT DIRECTORS, DIVISION MANAGERS, SENIOR CONTRIBUTORS**

	77.00%		88.50%	100%	111.50%		123.00%	
69	\$80,919	\$93,004	\$93,005	\$105,089	\$117,174	\$117,175	\$129,260	69
68	\$78,945	\$90,736	\$90,737	\$102,526	\$114,316	\$114,317	\$126,107	68
67	\$77,020	\$88,523	\$88,524	\$100,026	\$111,527	\$111,528	\$123,031	67
66	\$75,141	\$86,363	\$86,364	\$97,586	\$108,807	\$108,808	\$120,031	66
65	\$73,308	\$84,257	\$84,258	\$95,206	\$106,153	\$106,154	\$117,103	65
64	\$71,520	\$82,202	\$82,203	\$92,884	\$103,564	\$103,565	\$114,247	64
63	\$69,776	\$80,197	\$80,198	\$90,618	\$101,038	\$101,039	\$111,460	63
62	\$68,074	\$78,241	\$78,242	\$88,408	\$98,574	\$98,575	\$108,742	62
61	\$66,414	\$76,333	\$76,334	\$86,252	\$96,170	\$96,171	\$106,090	61
60	\$64,794	\$74,471	\$74,472	\$84,148	\$93,824	\$93,825	\$103,502	60
59	\$63,214	\$72,655	\$72,656	\$82,096	\$91,536	\$91,537	\$100,978	59
58	\$61,672	\$70,883	\$70,884	\$80,093	\$89,303	\$89,304	\$98,515	58
57	\$60,168	\$69,154	\$69,155	\$78,140	\$87,125	\$87,126	\$96,112	57
56	\$58,700	\$67,467	\$67,468	\$76,234	\$85,000	\$85,001	\$93,768	56
55	\$57,268	\$65,820	\$65,821	\$74,375	\$82,928	\$82,929	\$91,481	55

**BAND B 55% WIDTH: DIVISION LEADERS AND SENIOR CONTRIBUTORS**

	78.50%		89.25%	100%	110.75%		121.50%	
54	\$56,960	\$64,760	\$64,761	\$72,561	\$80,360	\$80,361	\$88,161	54
53	\$55,571	\$63,181	\$63,182	\$70,791	\$78,400	\$78,401	\$86,011	53
52	\$54,215	\$61,640	\$61,641	\$69,064	\$76,488	\$76,489	\$83,913	52
51	\$52,893	\$60,136	\$60,137	\$67,380	\$74,622	\$74,623	\$81,866	51
50	\$51,603	\$58,670	\$58,671	\$65,736	\$72,802	\$72,803	\$79,870	50
49	\$50,344	\$57,239	\$57,240	\$64,133	\$71,026	\$71,027	\$77,922	49
48	\$49,116	\$55,843	\$55,844	\$62,569	\$69,294	\$69,295	\$76,021	48
47	\$47,918	\$54,481	\$54,482	\$61,043	\$67,604	\$67,605	\$74,167	47
46	\$46,750	\$53,152	\$53,153	\$59,554	\$65,955	\$65,956	\$72,358	46
45	\$45,610	\$51,855	\$51,856	\$58,101	\$64,346	\$64,347	\$70,593	45
44	\$44,497	\$50,591	\$50,592	\$56,684	\$62,777	\$62,778	\$68,871	44
43	\$43,412	\$49,357	\$49,358	\$55,302	\$61,246	\$61,247	\$67,191	43
42	\$42,353	\$48,153	\$48,154	\$53,953	\$59,752	\$59,753	\$65,553	42
41	\$41,320	\$46,978	\$46,979	\$52,637	\$58,294	\$58,295	\$63,954	41
40	\$40,312	\$45,833	\$45,834	\$51,353	\$56,873	\$56,874	\$62,394	40
39	\$39,329	\$44,715	\$44,716	\$50,101	\$55,485	\$55,486	\$60,872	39
38	\$38,370	\$43,624	\$43,625	\$48,879	\$54,132	\$54,133	\$59,387	38
37	\$37,434	\$42,560	\$42,561	\$47,686	\$52,812	\$52,813	\$57,939	37
36	\$36,521	\$41,522	\$41,523	\$46,523	\$51,524	\$51,525	\$56,526	36

**RESOLUTION NO. MRCFD1 127-14**

**A RESOLUTION OF BOARD OF DIRECTORS OF MERRILL RANCH COMMUNITY FACILITIES DISTRICT NO. 1, PINAL COUNTY, ARIZONA, ADOPTING THE BUDGET FOR FISCAL YEAR 2014-2015.**

**BE IT RESOLVED** by the District Board of the Merrill Ranch Community Facilities District No. 1, Pinal County, Arizona, as follows:

**WHEREAS**, in accordance with the provisions of Title 42, Sections 17102, 17103, 17104, and 17105, A.R.S., the District Board did, on July 7, 2014, make an estimate of the different amounts required to meet the public expenditures for the ensuing year, also an estimate of revenue from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of Merrill Ranch Community Facilities District No. 1, Pinal County, Arizona; and

**WHEREAS**, in accordance with said sections of said title, and following due public notice, the District Board met on July 7, 2014, which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures of tax levies; and

**WHEREAS**, it appears that publication has been duly made as required by law, of said estimates together with a notice that the Merrill Ranch Community Facilities District No. 1 would meet on July 7, 2014, at the office of the District Board for the purpose of hearing taxpayers and making tax levies as set forth in said estimates; and

**WHEREAS**, it appears that the sum to be raised by taxation, as specified therein, does not in the aggregate amount exceed that amount as computed in Title 42 Section 17105 A.R.S.;


**NOW, THEREFORE BE IT RESOLVED** by the Merrill Ranch Community Facilities District No. 1, Pinal County, Arizona, as follows:

**Section 1. ADOPTION OF BUDGET**

That the said estimates of revenue and expenditures shown on the accompanying exhibit, marked as Exhibit A, as now increased, reduced, or changed by the District Board and the same are hereby adopted as the budget of the Merrill Ranch Community Facilities District No. 1, Pinal County, Arizona, for the Fiscal Year 2014-2015.

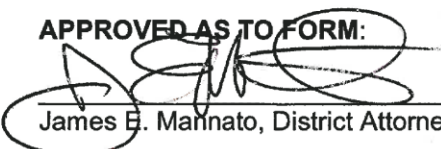
**PASSED AND ADOPTED** by the District Board of Merrill Ranch Community Facilities District No. 1, Pinal County, Arizona, on the 7<sup>th</sup> day of July, 2014.

**ATTEST:**

  
\_\_\_\_\_  
Lisa Garcia, District Clerk

  
\_\_\_\_\_  
Tom J. Rankin, District Chairman

**APPROVED AS TO FORM:**

  
\_\_\_\_\_  
James E. Mannato, District Attorney

**Exhibit A**

**OFFICIAL BUDGET FORMS**  
**MERRILL RANCH COMMUNITY FACILITIES DISTRICT #1**  
**Fiscal Year 2015**

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**MERRILL RANCH COMMUNITY FACILITIES DISTRICT #1**

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**MERRILL RANCH COMMUNITY FACILITIES DISTRICT #1**  
**Summary Schedule of Estimated Revenues and Expenditures/Expenses**  
**Fiscal Year 2015**

FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES* 2014	ACTUAL EXPENDITURES/EXPENSES** 2014	FUND BALANCE/NET POSITION*** July 1, 2014**	PROPERTY TAX REVENUES 2015	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2015	OTHER FINANCING 2015		INTERFUND TRANSFERS 2015		TOTAL FINANCIAL RESOURCES AVAILABLE 2015	BUDGETED EXPENDITURES/EXPENSES 2015
						SOURCES	<USES>	IN	<OUT>		
1. General Fund				Primary:							
2. Special Revenue Funds	48,303	48,400	165,700	Secondary: 46,600	1,800					214,100	47,800
3. Debt Service Funds Available	1,607,213	1,623,900	1,522,500	504,900	349,900					2,377,300	1,252,400
4. Less: Amounts for Future Debt Retirement											
5. Total Debt Service Funds	1,607,213	1,623,900	1,522,500	504,900	349,900					2,377,300	1,252,400
6. Capital Projects Funds	2,072,767	845,900	623,500		3,400	2,946,200				3,573,100	3,573,100
7. Permanent Funds											
8. Enterprise Funds Available											
9. Less: Amounts for Future Debt Retirement											
10. Total Enterprise Funds											
11. Internal Service Funds											
12. TOTAL ALL FUNDS	\$ 3,728,283	\$ 2,518,200	\$ 2,311,700	\$ 551,500	\$ 355,100	\$ 2,946,200	\$	\$	\$	\$ 6,164,500	\$ 4,873,300

**EXPENDITURE LIMITATION COMPARISON**

	2014	2015
1. Budgeted expenditures/expenses	\$ 3,728,283	\$ 4,873,300
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	3,728,283	4,873,300
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation	\$ 3,728,283	\$ 4,873,300
6. EEC or voter-approved alternative expenditure limitation	\$	\$

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

\* Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

\*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

\*\*\* Amounts in this column represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**MERRILL RANCH COMMUNITY FACILITIES DISTRICT #1**  
**Tax Levy and Tax Rate Information**  
**Fiscal Year 2015**

	2014	2015
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ _____	\$ _____
2. Amount received from primary property taxation in the <b>current year</b> in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ _____	\$ _____
B. Secondary property taxes	475,619	551,500
C. Total property tax levy amounts	\$ <u>475,619</u>	\$ <u>551,500</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) <b>Current</b> year's levy	\$ _____	
(2) Prior years' levies	_____	
(3) Total primary property taxes	\$ _____	
B. Secondary property taxes		
(1) <b>Current</b> year's levy	\$ 480,723	
(2) Prior years' levies	1,411	
(3) Total secondary property taxes	\$ 482,134	
C. Total property taxes collected	\$ <u>482,134</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	_____	_____
(2) Secondary property tax rate	3.5500	3.5500
(3) Total city/town tax rate	<u>3.5500</u>	<u>3.5500</u>
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>2</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

\* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**MERRILL RANCH COMMUNITY FACILITIES DISTRICT #1**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2015**

<b>SOURCE OF REVENUES</b>	<b>ESTIMATED REVENUES 2014</b>	<b>ACTUAL REVENUES* 2014</b>	<b>ESTIMATED REVENUES 2015</b>
<b>SPECIAL REVENUE FUNDS</b>			
Investment Earnings	\$ 2,408	\$ 1,800	\$ 1,800
<b>Operations and Maintenance Fund</b>	<b>\$ 2,408</b>	<b>\$ 1,800</b>	<b>\$ 1,800</b>
<b>Total Special Revenue Funds</b>	<b>\$ 2,408</b>	<b>\$ 1,800</b>	<b>\$ 1,800</b>

**MERRILL RANCH COMMUNITY FACILITIES DISTRICT #1**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2015**

<b>SOURCE OF REVENUES</b>	<b>ESTIMATED REVENUES 2014</b>	<b>ACTUAL REVENUES* 2014</b>	<b>ESTIMATED REVENUES 2015</b>
<b>DEBT SERVICE FUND</b>			
Investment Earnings	\$ 15,000	\$ 21,300	\$ 3,000
Special Assessment Revenue	367,247	485,200	346,900
<b>Total Debt Service Fund</b>	<b>\$ 382,247</b>	<b>\$ 506,500</b>	<b>\$ 349,900</b>
<b>Total Debt Service Funds</b>	<b>\$ 382,247</b>	<b>\$ 506,500</b>	<b>\$ 349,900</b>
<b>CAPITAL PROJECTS FUNDS</b>			
Investment Earnings	\$ 1,000	\$ 9,300	\$ 3,400
<b>Total Capital Projects Fund</b>	<b>\$ 1,000</b>	<b>\$ 9,300</b>	<b>\$ 3,400</b>
<b>Total Capital Projects Funds</b>	<b>\$ 1,000</b>	<b>\$ 9,300</b>	<b>\$ 3,400</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 385,655</b>	<b>\$ 517,600</b>	<b>\$ 355,100</b>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**MERRILL RANCH COMMUNITY FACILITIES DISTRICT #1**  
**Other Financing Sources/<Uses> and Interfund Transfers**  
**Fiscal Year 2015**

<b>FUND</b>	<b>OTHER FINANCING</b>		<b>INTERFUND TRANSFERS</b>	
	<b>2015</b>		<b>2015</b>	
	<b>SOURCES</b>	<b>&lt;USES&gt;</b>	<b>IN</b>	<b>&lt;OUT&gt;</b>
<b>SPECIAL REVENUE FUNDS</b>				
	\$	\$	\$	\$
<b>Total Special Revenue Funds</b>	\$	\$	\$	\$
<b>DEBT SERVICE FUNDS</b>				
	\$	\$	\$	\$
<b>Total Debt Service Funds</b>	\$	\$	\$	\$
<b>CAPITAL PROJECTS FUNDS</b>				
Special Assessment Lien Bonds	\$ 1,446,200	\$	\$	\$
GO Bonds	1,500,000			
<b>Total Capital Projects Funds</b>	\$ 2,946,200	\$	\$	\$
<b>TOTAL ALL FUNDS</b>	\$ 2,946,200	\$	\$	\$

**MERRILL RANCH COMMUNITY FACILITIES DISTRICT #1**  
**Expenditures/Expenses by Fund**  
**Fiscal Year 2015**

<b>FUND/DEPARTMENT</b>	<b>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2014</b>	<b>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2014</b>	<b>ACTUAL EXPENDITURES/ EXPENSES* 2014</b>	<b>BUDGETED EXPENDITURES/ EXPENSES 2015</b>
<b>SPECIAL REVENUE FUNDS</b>				
Operations/Maintenance Fund	\$ 48,303	\$	\$ 48,400	\$ 47,800
<b>Total Special Revenue Funds</b>	<b>\$ 48,303</b>	<b>\$</b>	<b>\$ 48,400</b>	<b>\$ 47,800</b>
<b>DEBT SERVICE FUNDS</b>				
Debt Service Fund	\$ 1,607,213	\$	\$ 1,623,900	\$ 1,252,400
<b>Total Debt Service Funds</b>	<b>\$ 1,607,213</b>	<b>\$</b>	<b>\$ 1,623,900</b>	<b>\$ 1,252,400</b>
<b>CAPITAL PROJECTS FUNDS</b>				
Capital Projects Fund	\$ 2,072,767	\$	\$ 845,900	\$ 3,573,100
<b>Total Capital Projects Funds</b>	<b>\$ 2,072,767</b>	<b>\$</b>	<b>\$ 845,900</b>	<b>\$ 3,573,100</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 3,728,283</b>	<b>\$</b>	<b>\$ 2,518,200</b>	<b>\$ 4,873,300</b>

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.



**MERRILL RANCH COMMUNITY FACILITIES DISTRICT NO. 1**

**ORDINANCE NO. MRCFD1 111-14**

**AN ORDINANCE OF MERRILL RANCH COMMUNITY FACILITIES DISTRICT NO. 1, PINAL COUNTY, ARIZONA, LEVYING THE ASSESSED VALUATION OF THE PROPERTY WITHIN THE COMMUNITY FACILITIES DISTRICT SUBJECT TO TAXATION OF CERTAIN SUM UPON EACH ONE HUNDRED DOLLARS (\$100.00) OF VALUATION SUFFICIENT TO RAISE THE AMOUNT ESTIMATED TO BE RECEIVED FROM FUNDS FOR COMMUNITY FACILITIES EXPENSES FOR THE FISCAL YEAR ENDING THE 30th DAY OF JUNE 2015.**

**WHEREAS**, by the provision of State Law, the Ordinance levying a secondary property tax rate for the Fiscal Year 2014-2015 is required to be adopted no later than the third Monday in August; and

**WHEREAS**, the County of Pinal is now the assessing and collecting authority for the Merrill Ranch Community Facilities District No. 1, the District Clerk is hereby directed to transmit a certified copy of the Ordinance to the Assessor and Board of Supervisors of Pinal County, Arizona;

**NOW, THEREFORE, BE IT ORDAINED** by the District Board of Merrill Ranch Community Facilities District No. 1, as follows:

**Section 1:** There is hereby levied on each one hundred dollars (\$100.00) of the assessed value of all property, both real and personal, within the corporate limits of the Merrill Ranch Community Facilities District No. 1, except such property as may by law be exempt from taxation, a secondary property tax rate of **\$3.25** on each one hundred dollars (\$100.00) for the purpose of providing debt service and enhanced municipal services, and **\$.30** on each one hundred dollars (\$100.00) for operations and maintenance of the district, for a combined rate of **\$3.55** on each one hundred dollars (\$100.00) for the fiscal year ending on the 30th day of June 2015, but if the said sum exceeds the maximum levy allowed by law, the Board of Supervisors of Pinal County is hereby authorized to reduce the said sum to the maximum which is allowed by law.

**Section 2:** No failure by the officials of Pinal County, Arizona, to properly return the delinquent list and no irregularity in the assessment or commission in the same, or irregularity of any kind in any proceeding will invalidate such proceeding or invalidate any title conveyed by tax deed; nor will any failure or neglect of any officer or officers to perform any of the duties assigned to him or to them on the day within the time specified work an invalidation of any proceedings or of any such deed or sale or affect the validity of the assessment of a levy of taxes or of the judgment of sale by which the collection of the same may be enforced or in any manner affect the lien of the Town upon such property for the delinquent unpaid taxes thereon, and no overcharge as to part of the


taxes or of costs will invalidate any of the proceeding upon the lien therefore, or a sale of the property under such foreclosure; and all acts of officers de facto will be valid as if performed by officer de jure.

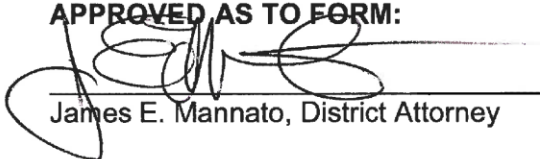
**Section 3:** All Ordinances and parts of Ordinances in conflict herewith are hereby repealed.

**Section 4:** The immediate operation of the Ordinance is necessary for the preservation of the public peace, health, and safety of the Merrill Ranch Community Facilities District No. 1, and an emergency is hereby declared to exist; and this Ordinance shall be in full force and effect from its passage and approval by the District Board and publication as required by the laws of the State of Arizona, and is hereby exempt from the referendum provisions of the constitution and laws of the State of Arizona.

**PASSED AND ADOPTED** by the District Board of Merrill Ranch Community Facilities District No. 1, Pinal County, Arizona, the 21<sup>st</sup> day of July 2014.

  
\_\_\_\_\_  
Tom J. Rankin, District Board Chairperson

**ATTEST:**  
  
\_\_\_\_\_  
Lisa Garcia, District Clerk

**APPROVED AS TO FORM:**  
  
\_\_\_\_\_  
James E. Mannato, District Attorney

**RESOLUTION NO. MRCFD2 227-14**

**A RESOLUTION OF BOARD OF DIRECTORS OF MERRILL RANCH COMMUNITY FACILITIES DISTRICT NO. 2, PINAL COUNTY, ARIZONA, ADOPTING THE BUDGET FOR FISCAL YEAR 2014-2015.**

**BE IT RESOLVED** by the District Board of the Merrill Ranch Community Facilities District No. 2, Pinal County, Arizona as follows:

**WHEREAS**, in accordance with the provisions of Title 42, Sections 17102, 17103, 17104, and 17105, A.R.S., the District Board did, on July 7, 2014, make an estimate of the different amounts required to meet the public expenditures for the ensuing year, also an estimate of revenue from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of Merrill Ranch Community Facilities District No. 2, Pinal County, Arizona; and

**WHEREAS**, in accordance with said sections of said title, and following due public notice, the District Board met on July 7, 2014, which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures of tax levies; and

**WHEREAS**, it appears that publication has been duly made as required by law, of said estimates together with a notice that the Merrill Ranch Community Facilities District No. 2 would meet on July 7, 2014, at the office of the District Board for the purpose of hearing taxpayers and making tax levies as set forth in said estimates; and

**WHEREAS**, it appears that the sum to be raised by taxation, as specified therein, does not in the aggregate amount exceed that amount as computed in Title 42 Section 17105 A.R.S.;

**NOW, THEREFORE BE IT RESOLVED** by the Merrill Ranch Community Facilities District No. 2, Pinal County, Arizona, as follows:

**Section 1. ADOPTION OF BUDGET**

That the said estimates of revenue and expenditures shown on the accompanying exhibit, marked as Exhibit A, as now increased, reduced, or changed by the District Board and the same are hereby adopted as the budget of the Merrill Ranch Community Facilities District No. 2, Pinal County, Arizona, for the Fiscal Year 2014-2015.

**PASSED AND ADOPTED** by the District Board of Merrill Ranch Community Facilities District No. 2, Pinal County, Arizona, on the 7<sup>th</sup> day of July, 2014.

**ATTEST:**  
  
\_\_\_\_\_  
Lisa Garcia, District Clerk

  
\_\_\_\_\_  
Tom J. Rankin, District Chairman

**APPROVED AS TO FORM:**  
  
\_\_\_\_\_  
James E. Mannato, District Attorney

**EXHIBIT A**

**OFFICIAL BUDGET FORMS**

**MERRILL RANCH COMMUNITY FACILITIES DISTRICT #2**

**Fiscal Year 2015**

**MERRILL RANCH COMMUNITY FACILITIES DISTRICT #2**

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Schedule E—Expenditures/Expenses by Fund

**MERRILL RANCH COMMUNITY FACILITIES DISTRICT #2**  
**Summary Schedule of Estimated Revenues and Expenditures/Expenses**  
**Fiscal Year 2015**

FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES* 2014	ACTUAL EXPENDITURES/EXPENSES** 2014	FUND BALANCE/NET POSITION*** July 1, 2014**	PROPERTY TAX REVENUES 2015	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2015	OTHER FINANCING 2015		INTERFUND TRANSFERS 2015		TOTAL FINANCIAL RESOURCES AVAILABLE 2015	BUDGETED EXPENDITURES/EXPENSES 2015
						Primary:	Secondary:	IN	<OUT>		
1. General Fund											
2. Special Revenue Funds	48,303	48,400	34,900	44,000	400					79,300	47,800
3. Debt Service Funds Available	1,051,832	1,125,000	1,213,200	476,900	357,600					2,047,700	1,138,100
4. Less: Amounts for Future Debt Retirement											
5. Total Debt Service Funds	1,051,832	1,125,000	1,213,200	476,900	357,600					2,047,700	1,138,100
6. Capital Projects Funds	2,775,725	2,324,100	6,600		3,000		566,500			566,100	565,100
7. Permanent Funds											
8. Enterprise Funds Available											
9. Less: Amounts for Future Debt Retirement											
10. Total Enterprise Funds											
11. Internal Service Funds											
12. TOTAL ALL FUNDS	\$ 3,875,860	\$ 3,492,500	\$ 1,254,700	\$ 520,900	\$ 361,000	\$ 556,500	\$	\$	\$	\$ 2,693,100	\$ 1,752,000

**EXPENDITURE LIMITATION COMPARISON**

	2014	2015
1. Budgeted expenditures/expenses	\$ 3,875,860	\$ 1,752,000
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	3,875,860	1,752,000
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation	\$ 3,875,860	\$ 1,752,000
6. EEC or voter-approved alternative expenditure limitation	\$	\$

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

\* Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

\*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

\*\*\* Amounts in this column represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**MERRILL RANCH COMMUNITY FACILITIES DISTRICT #2**  
**Tax Levy and Tax Rate Information**  
**Fiscal Year 2015**

	2014	2015
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ _____	\$ _____
2. Amount received from primary property taxation in the <b>current year</b> in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ _____	\$ _____
B. Secondary property taxes	363,098	520,900
C. Total property tax levy amounts	\$ 363,098	\$ 520,900
4. Property taxes collected*		
A. Primary property taxes		
(1) <b>Current</b> year's levy	\$ _____	
(2) Prior years' levies	_____	
(3) Total primary property taxes	\$ _____	
B. Secondary property taxes		
(1) <b>Current</b> year's levy	\$ 427,427	
(2) Prior years' levies	5,937	
(3) Total secondary property taxes	\$ 433,364	
C. Total property taxes collected	\$ 433,364	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	_____	_____
(2) Secondary property tax rate	3.5500	3.5500
(3) Total city/town tax rate	3.5500	3.5500
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>2</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

\* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**MERRILL RANCH COMMUNITY FACILITIES DISTRICT #2**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2015**

<b>SOURCE OF REVENUES</b>	<b>ESTIMATED REVENUES 2014</b>	<b>ACTUAL REVENUES* 2014</b>	<b>ESTIMATED REVENUES 2015</b>
<b>SPECIAL REVENUE FUNDS</b>			
Investment Earnings	\$ 200	\$ 1,300	\$ 400
Miscellaneous	1,770		
<b>Operations and Maintenance Fund</b>	<b>\$ 1,970</b>	<b>\$ 1,300</b>	<b>\$ 400</b>
<b>Total Special Revenue Funds</b>	<b>\$ 1,970</b>	<b>\$ 1,300</b>	<b>\$ 400</b>

**MERRILL RANCH COMMUNITY FACILITIES DISTRICT #2**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2015**

<b>SOURCE OF REVENUES</b>	<b>ESTIMATED REVENUES 2014</b>	<b>ACTUAL REVENUES* 2014</b>	<b>ESTIMATED REVENUES 2015</b>
<b>DEBT SERVICE FUND</b>			
Investment Earnings	\$ 1,000	\$ 17,500	\$ 5,500
Special Assessment Revenue	352,887	438,200	352,100
<b>Total Debt Service Fund</b>	<b>\$ 353,887</b>	<b>\$ 455,700</b>	<b>\$ 357,600</b>
<b>Total Debt Service Funds</b>	<b>\$ 353,887</b>	<b>\$ 455,700</b>	<b>\$ 357,600</b>
<b>CAPITAL PROJECTS FUNDS</b>			
Investment Earnings	\$	\$ 7,400	\$ 3,000
<b>Total Capital Projects Fund</b>	<b>\$</b>	<b>\$ 7,400</b>	<b>\$ 3,000</b>
<b>Total Capital Projects Funds</b>	<b>\$</b>	<b>\$ 7,400</b>	<b>\$ 3,000</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 355,857</b>	<b>\$ 464,400</b>	<b>\$ 361,000</b>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**MERRILL RANCH COMMUNITY FACILITIES DISTRICT #2**  
**Other Financing Sources/<Uses> and Interfund Transfers**  
**Fiscal Year 2015**

FUND	OTHER FINANCING 2015		INTERFUND TRANSFERS 2015	
	SOURCES	<USES>	IN	<OUT>
<b>SPECIAL REVENUE FUNDS</b>	\$	\$	\$	\$
<b>Total Special Revenue Funds</b>	\$	\$	\$	\$
<b>DEBT SERVICE FUNDS</b>	\$	\$	\$	\$
<b>Total Debt Service Funds</b>	\$	\$	\$	\$
<b>CAPITAL PROJECTS FUNDS</b>				
Special Assessment Lien Bonds	\$ 556,500	\$	\$	\$
<b>Total Capital Projects Funds</b>	\$ 556,500	\$	\$	\$
<b>TOTAL ALL FUNDS</b>	\$ 556,500	\$	\$	\$

**MERRILL RANCH COMMUNITY FACILITIES DISTRICT #2**  
**Expenditures/Expenses by Fund**  
**Fiscal Year 2015**

<b>FUND/DEPARTMENT</b>	<b>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2014</b>	<b>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2014</b>	<b>ACTUAL EXPENDITURES/ EXPENSES* 2014</b>	<b>BUDGETED EXPENDITURES/ EXPENSES 2015</b>
<b>SPECIAL REVENUE FUNDS</b>				
Operations/Maintenance Fund	\$ 48,303	\$	\$ 48,400	\$ 47,800
<b>Total Special Revenue Funds</b>	<b>\$ 48,303</b>	<b>\$</b>	<b>\$ 48,400</b>	<b>\$ 47,800</b>
<b>DEBT SERVICE FUNDS</b>				
Debt Service Fund	\$ 1,051,832	\$	\$ 1,126,000	\$ 1,138,100
<b>Total Debt Service Funds</b>	<b>\$ 1,051,832</b>	<b>\$</b>	<b>\$ 1,126,000</b>	<b>\$ 1,138,100</b>
<b>CAPITAL PROJECTS FUNDS</b>				
Capital Projects Fund	\$ 2,775,725	\$	\$ 2,324,100	\$ 566,100
<b>Total Capital Projects Funds</b>	<b>\$ 2,775,725</b>	<b>\$</b>	<b>\$ 2,324,100</b>	<b>\$ 566,100</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 3,875,860</b>	<b>\$</b>	<b>\$ 3,498,500</b>	<b>\$ 1,752,000</b>

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.



**MERRILL RANCH COMMUNITY FACILITIES DISTRICT NO. 2**

**ORDINANCE NO. MRCFD2 210-14**

**AN ORDINANCE OF MERRILL RANCH COMMUNITY FACILITIES DISTRICT NO. 2, PINAL COUNTY, ARIZONA, LEVYING THE ASSESSED VALUATION OF THE PROPERTY WITHIN THE COMMUNITY FACILITIES DISTRICT SUBJECT TO TAXATION OF CERTAIN SUM UPON EACH ONE HUNDRED DOLLARS (\$100.00) OF VALUATION SUFFICIENT TO RAISE THE AMOUNT ESTIMATED TO BE RECEIVED FROM FUNDS FOR COMMUNITY FACILITIES EXPENSES FOR THE FISCAL YEAR ENDING THE 30<sup>th</sup> DAY OF JUNE 2015.**

**WHEREAS**, by the provision of State Law, the Ordinance levying a secondary property tax rate for the Fiscal Year 2014-2015 is required to be adopted no later than the third Monday in August; and

**WHEREAS**, the County of Pinal is now the assessing and collecting authority for the Merrill Ranch Community Facilities District No. 2, the District Clerk is hereby directed to transmit a certified copy of the Ordinance to the Assessor and Board of Supervisors of Pinal County, Arizona;

**NOW, THEREFORE, BE IT ORDAINED** by the District Board of Merrill Ranch Community Facilities District No. 2, as follows:

**Section 1:** There is hereby levied on each one hundred dollars (\$100.00) of the assessed value of all property, both real and personal, within the corporate limits of the Merrill Ranch Community Facilities District No. 2, except such property as may by law be exempt from taxation, a secondary property tax rate of **\$3.25** on each one hundred dollars (\$100.00) for the purpose of providing debt service and enhanced municipal services, and **\$.30** on each one hundred dollars (\$100.00) for operations and maintenance of the district, for a combined rate of **\$3.55** on each one hundred dollars (\$100.00) for the fiscal year ending on the 30th day of June 2015, but if the said sum exceeds the maximum levy allowed by law, the Board of Supervisors of Pinal County is hereby authorized to reduce the said sum to the maximum which is allowed by law.


**Section 2:** No failure by the officials of Pinal County, Arizona, to properly return the delinquent list and no irregularity in the assessment or commission in the same, or irregularity of any kind in any proceeding will invalidate such proceeding or invalidate any title conveyed by tax deed; nor will any failure or neglect of any officer or officers to perform any of the duties assigned to him or to them on the day within the time specified work an invalidation of any proceedings or of any such deed or sale or affect the validity of the assessment of a levy of taxes or of the judgment of sale by which the collection of the same may be enforced or in any manner affect the lien of the Town upon such property for the delinquent unpaid taxes thereon, and no overcharge as to part of the

taxes or of costs will invalidate any of the proceeding upon the lien therefore, or a sale of the property under such foreclosure; and all acts of officers de facto will be valid as if performed by officer de jure.

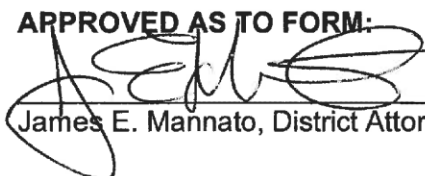
**Section 3:** All Ordinances and parts of Ordinances in conflict herewith are hereby repealed.

**Section 4:** The immediate operation of the Ordinance is necessary for the preservation of the public peace, health, and safety of the Merrill Ranch Community Facilities District No. 2, and an emergency is hereby declared to exist; and this Ordinance shall be in full force and effect from its passage and approval by the District Board and publication as required by the laws of the State of Arizona, and is hereby exempt from the referendum provisions of the constitution and laws of the State of Arizona.

**PASSED AND ADOPTED** by the District Board of Merrill Ranch Community Facilities District No. 2, Pinal County, Arizona, the 21<sup>st</sup> day of July, 2014.

  
\_\_\_\_\_  
Tom J. Rankin, District Board Chairperson

**ATTEST:**  
  
\_\_\_\_\_  
Lisa Garcia, District Clerk

**APPROVED AS TO FORM:**  
  
\_\_\_\_\_  
James E. Mannato, District Attorney