

2005-2006 ANNUAL BUDGET CITY OF GOODYEAR, ARIZONA





Government Finance Officers Association
203 North LaSalle Street, Suite 2700
Chicago, Illinois 60601-1210
312.977.9700 fax: 312.977.4806

January 26, 2005

Mr. Joseph C. Pizzillo
Budget and Research Manager
City of Goodyear
190 N. Litchfield Rd., Box 5100
Goodyear, AZ 85338

Dear Mr. Pizzillo:

A Panel of independent reviewers has completed its examination of your budget document. We are pleased to inform you that the panel has voted to award your budget document the Distinguished Budget Presentation Award for the current fiscal period. This award is the highest form of recognition in governmental budgeting. Its attainment represents a significant achievement by your organization.

The Distinguished Budget Presentation Award is valid for one year. To continue your participation in the program, it will be necessary to submit your next annual budget document to GFOA within 90 days of the proposed budget's submission to the legislature or within 90 days of the budget's final adoption. Enclosed is an application form to facilitate a timely submission. This form should be submitted with four copies of your budget accompanied by the appropriate fee.

Each program participant is provided with confidential comments and suggestions for possible improvements to the budget document. Your comments are enclosed. We urge you to carefully consider the suggestions offered by our reviewers as you prepare your next budget.

When a Distinguished Budget Presentation Award is granted to an entity, a Certificate of Recognition for Budget presentation is also presented to the individual or department designated as being primarily responsible for its having achieved the award. Enclosed is a Certificate of Recognition for Budget Preparation for:

Finance Department/Budget and Research Office

Your award plaque will be mailed separately and should arrive within six weeks. Enclosed is a camera-ready reproduction of the award for inclusion in your next budget. If you reproduce the camera-ready in your next budget, it should be accompanied by a statement indicating continued compliance with program criteria.

The following standardized text should be used:

Mr. Joseph C. Pizzillo

January 26, 2005

Page 2

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Goodyear, Arizona** for its annual budget for the fiscal year beginning **July 1, 2004**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Also enclosed is a press release.

The Government Finance Officers Association encourages you to make arrangements for a formal presentation of the award. If you would like the award presented by a member of your state or provincial finance officers association, we can provide the name of a contact person for that group.

We appreciate your participation in this program and we sincerely hope that your example will encourage others in their efforts to achieve and maintain excellence in governmental budgeting. If we can be of further assistance, please contact the Technical Services Center.

Sincerely,



Stephen J. Gauthier, Director
Technical Services Center

Enclosure



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Goodyear

Arizona

For the Fiscal Year Beginning

July 1, 2004

President

Executive Director

CITY OF GOODYEAR ORGANIZATION CHART

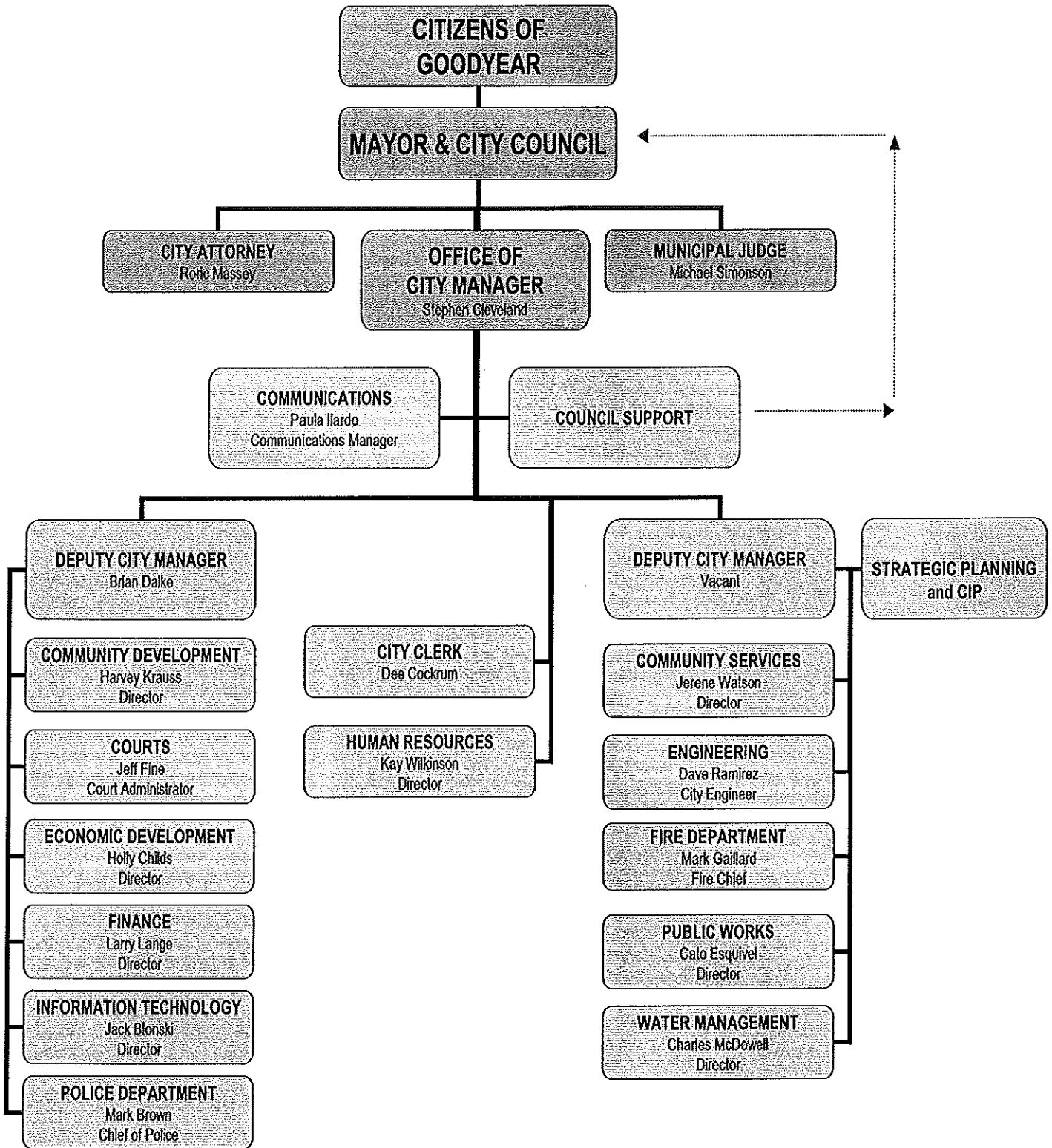


Table of Contents

| | Page |
|---|-----------|
| INTRODUCTION: | |
| Budget Message _____ | 1 |
| City Officials _____ | 9 |
| City Council Mission Statement _____ | 10 |
| Organizational Mission, Values, Visions _____ | 11 |
| How To Make The Most Of This Document _____ | 13 |
| Budget Amendments and Budget Basis _____ | 14 |
| FY 05-06 Budget Calendar _____ | 15 |
| City Council Goals _____ | 17 |
| FINANCIAL POLICIES & GUIDELINES: | |
| Strategic Financial Plan _____ | 24 |
| Financial Policies _____ | 39 |
| BUDGET SUMMARY _____ | 44 |
| OPERATING BUDGET: | |
| Mayor and Council _____ | 66 |
| City Clerk _____ | 68 |
| Administrative Services Support _____ | 71 |
| City Manager _____ | 73 |
| City Attorney _____ | 75 |
| Community Initiatives _____ | 77 |
| Information & Technology Services _____ | 80 |
| Human Resources _____ | 83 |
| Police _____ | 86 |
| Fire _____ | 89 |
| Municipal Court _____ | 93 |
| City Prosecutor _____ | 95 |
| Economic Development _____ | 97 |
| Community Development _____ | 99 |
| Public Works Administration _____ | 103 |
| Equipment Management _____ | 105 |
| Facilities Management _____ | 107 |
| Parks _____ | 109 |
| Aquatics/Recreation _____ | 111 |
| Streets _____ | 113 |
| Sanitation _____ | 116 |
| Finance _____ | 119 |
| Water Management _____ | 122 |

CAPITAL IMPROVEMENT PROGRAM:

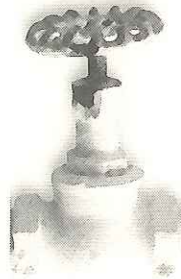
| | |
|-----------------------------|-----|
| CIP | 127 |
| CIP Funding Sources Summary | 128 |
| Public Safety Projects | 132 |
| Drainage Projects | 133 |
| Public Works Corporate Yard | 134 |
| Improvement Districts | 135 |
| CDBG Housing Project | 136 |
| Miscellaneous Projects | 137 |
| Parks & Recreation | 138 |
| Street Projects | 139 |
| Water Projects | 140 |
| Wastewater Projects | 141 |

BUDGET SCHEDULES:

| | |
|--|-----|
| Sources and Uses | 142 |
| Budget Overview | 143 |
| Sources Of Funds Chart | 145 |
| Uses Of Funds Chart | 146 |
| Uses Of Funds By Element Chart | 147 |
| Revenue Summaries | 148 |
| Expenditures Summaries | 152 |
| Operating Budget Cost Allocations | 156 |
| Operating Revenue Allocations | 157 |
| General Obligation Debt Capacity Limitations | 158 |
| Summary Of Bond Indebtedness | 159 |
| Debt Service Summary | 161 |
| Annual Debt Service Payment Schedule | 162 |
| Property Tax Levy & Rate Summary | 163 |
| Combined Property Tax Levy & Rate Chart | 164 |
| Property Tax Levy Chart | 165 |
| Property Tax Rate Chart | 166 |
| Fulltime Authorized Positions | 167 |
| Authorized Positions Per 1000 Capita | 172 |
| New & Replacement Equipment Summary | 174 |
| Capital Improvement Projects Summary | 177 |
| Adopted CIP Plan 2000-2020 | 180 |
| Financial Indicators | 188 |
| Financial Trends | 189 |

APPENDIX:

| | |
|---------------------------|-----|
| Document Glossary | 198 |
| Community Characteristics | 204 |
| Legal Budget Schedules | 210 |



Introduction

- Budget Message
- City Officials
- City Council Mission Statement
- Organizational Mission, Values, Visions
- How To Make The Most Of This Document
- FY 2004-05 Budget Calendar
- City Council Goals

BUDGET MESSAGE

June 27, 2005

The Honorable Mayor and City Council:

Transmitted herewith is the proposed budget providing a work program and fiscal plan for FY 05-06. In creating this proposal, Council's vision, policies, and goals were matched with resources to support the needs of our growing community in maintaining and enhancing the quality of life for Goodyear citizens.

Growth has and continues to be significant for the City of Goodyear. The current 2,500 new homes anticipated in 2005 will increase to 2,800 in 2006 and double in 2007 at 5,200. Over the next five years, the City projects 24,000 new residential building permits will be issued, of which 14,000 will be for the central part of the City alone. This will be accompanied by a tremendous commercial and industrial expansion including the Vestar and Westcor Major retail projects. Our current population of over 41,000 will increase to over 100,000 people during the next five years.

Each year new demands are anticipated for existing and new programs and services. The Council developed specific priorities for the FY05-06 budget. This budget attempts to address each priority in detail. Some will expand existing services and infrastructure. Others will introduce new programs and infrastructure. Community participation has aided in the development of many of these proposals. The six Council priorities for FY 05-06 are:

1. Water and Wastewater
2. Fire and Police
3. Development Services and Economic Development
4. Parks and Recreation
5. Roads and Drainage
6. All other

The total proposed budget for FY 05-06 is \$223,655,623, which reflects an overall increase of 46% from last year. Much of this increase is due to the \$59,000,000 increase in the Capital Improvements Program (CIP), totaling \$131,000,000.

The proposed operating budget totals \$57,940,293, which reflects an increase of 25%. Given our City's rapid population growth, inflationary pressures and normal unavoidable overhead increases (e.g., insurance, utilities, and fuel, retirement rate increases, etc.), this level of budget increase recommended. The proposed budget is balanced, with reliable revenues identified to cover all proposed one-time and ongoing expenditures.

The personnel service increases include the following:

- 2.55% increase for employer ASRS retirement contribution (\$300,000)
health care and liability insurance combined increase (\$400,000)
- 2.7% for market adjustment (\$503,269) with an additional 2% (\$56,802) for Police
- 1.8% for continuing the current Pay-For-Performance Program (\$366,000)

The proposal does include a reduction to our current property tax rates from \$1.97 to \$1.60. Our user fees are budgeted to remain the same. There is a citizen committee reviewing our water and sewer user fees and development fees. It's anticipated that both the user fees and development fees will be recommended to be increased effective November 2005. The proposed budget includes a general fund subsidy of approximately \$3 million for utilities because the water and sewer rates are inadequate to meet the operating budget.

Requests for New Employees

Seventy-two (72) new staff positions are recommended in this budget. To offer some recent historical perspective, this compares to 57 positions added in FY 2004-05, 26 positions in FY 2003-04, and 19 positions in FY 2002-03 when the Arizona economy was slowed. Clearly, many of these proposed new positions reflect the impact of growth in the City and the associated service demand. Of the 72 recommended new positions, 11 addresses the Council's first priority of water and wastewater; 28 address the second priority Fire/Police; 10 address the third priority Development Services/Economic Development; 3 Parks positions address the fourth priority; 4 address the fifth priority Roads/Drainage; and 16 provide needed support for the five priorities and city issues. Twenty-five positions are funded through user fees and charges - Water/Wastewater (11), Sanitation (3), Fire (1), and Development Services (10).

Operating Revenues

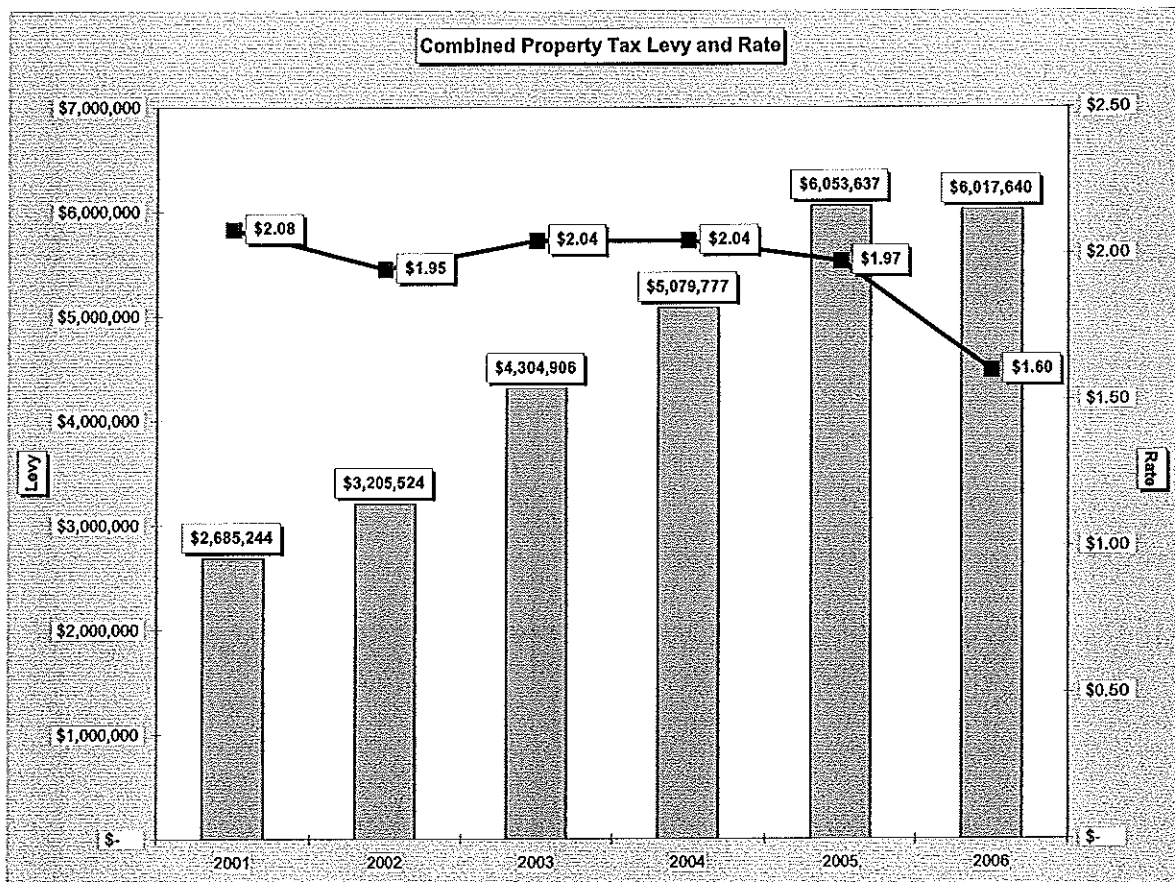
The projected City's sales tax of \$22.5 million dollars is its single largest operating revenue, comprising 39% of total operating revenues. For the next budget year, 53% growth in the City's sales tax is projected, generating an additional \$7.9 million dollars in total. An additional \$7.8 million dollars is projected for capital, or one-time expenditures. Total City Sales Tax revenues (both operating and capital) are estimated to be \$31.6 million in FY 05-06. The increase in city sales taxes is largely reflective of the Citizen Committee recommendation and Council adopted increase in the City's Construction Activities tax rate from 2% to 3.5%.

The City also relies on receiving its fair share of state-shared revenues, including state income tax, sales tax, and motor vehicle registration fees. In accordance with

longstanding agreements, these revenues are collected by the State of Arizona and distributed to cities and towns on a population-based formula.

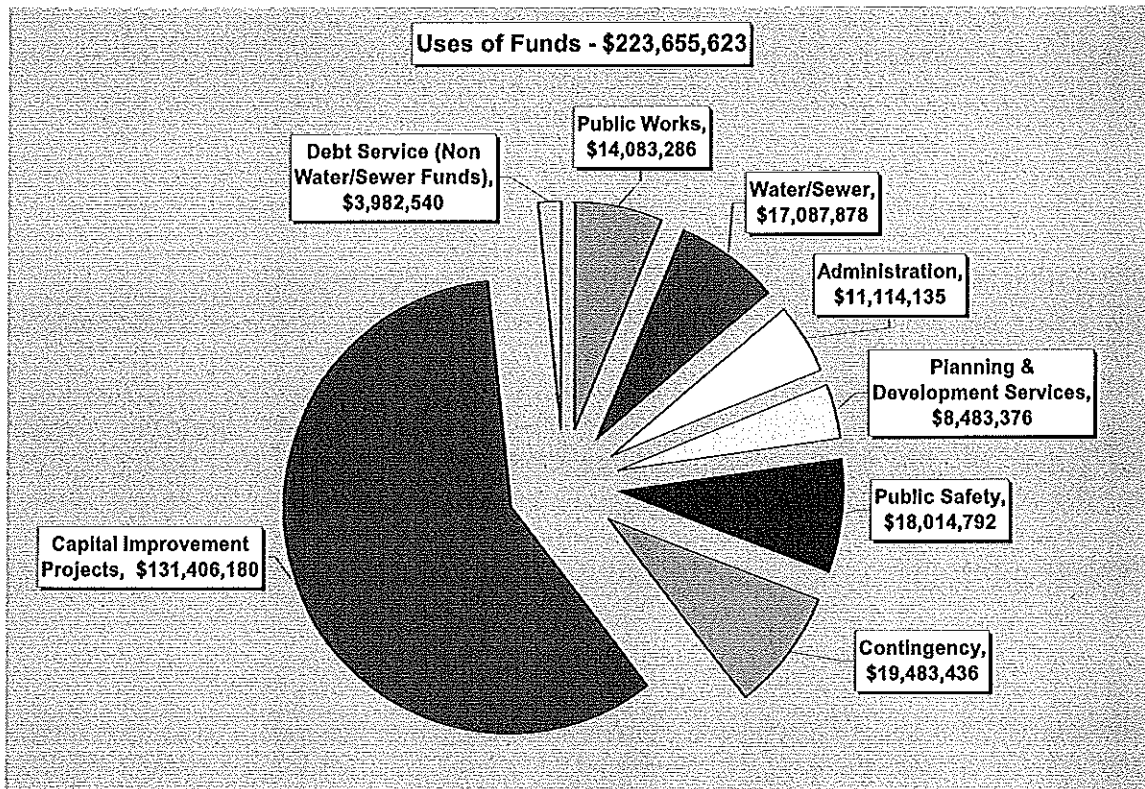
In addition, the State allocates a portion of gas tax revenues & lottery proceeds to cities which is used to fund city road and transportation projects. In the year ahead, state-shared revenues are projected to grow by 15% overall, reflecting an anticipated strengthening in state income tax collections, and increasing sales tax activity statewide.

Goodyear also collects property taxes to support its services and capital program. The primary property tax, by past practices, is placed in the City's General Fund for fire and police operations. The secondary property tax can only be used to pay debt to retire voter approved municipal bonds for capital projects. It is proposed the City's combined property tax rate decrease to \$1.60 per \$100 of assessed value, comprised of \$0.82 for the primary tax rate, and \$0.78 for the secondary tax rate.



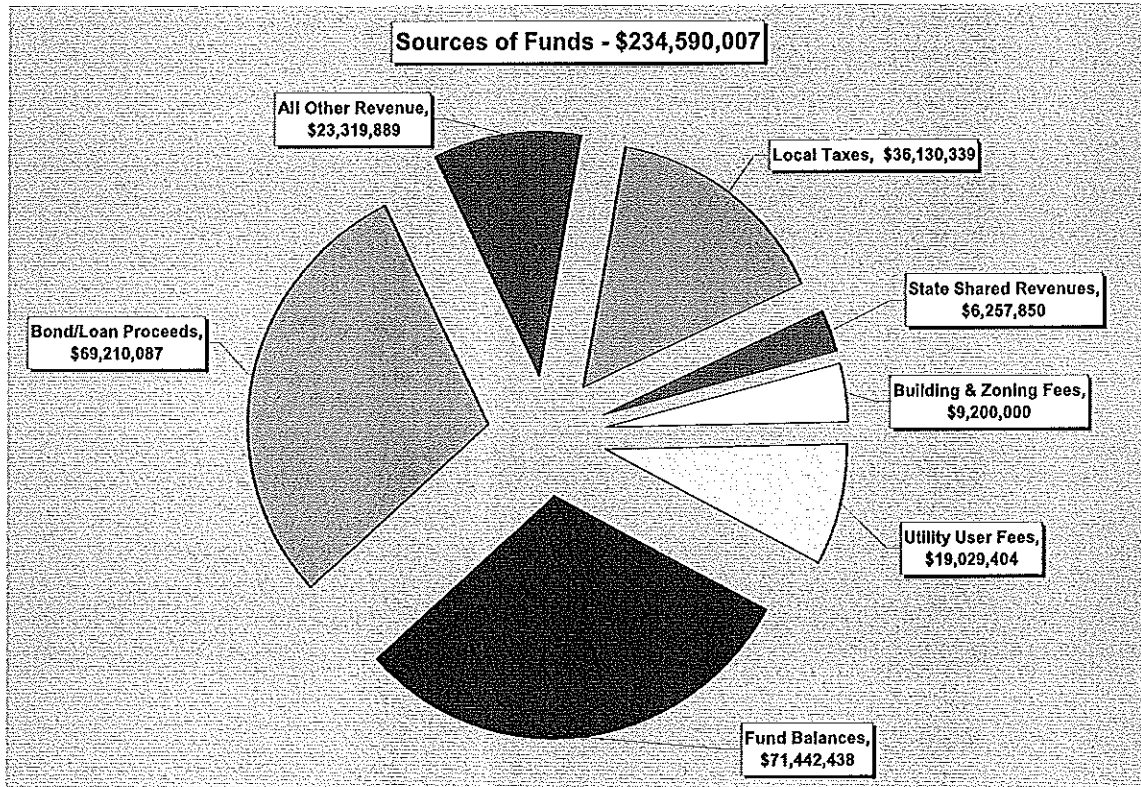
OVERVIEW

The total proposed budget for FY 05-06 is \$223,655,623 including transfers. Of this total budget Public Works is supported by \$14,083,286 or 6%. Water and Sewer is supported by \$17,087,878 or 8%. Administration functions are supported by \$11,114,135 or 6%. Planning & Development Services are supported by \$8,483,376 or 4%. Public Safety functions are supported by \$18,014,792 or 8%. The Contingency fund represents 9% or \$19,483,436. The Debt Service fund is supported by \$3,982,540 or 2%, and the Capital Improvement Program equals \$131,406,180 or 59%. The total expenditures by Program are graphically displayed below.



| | | |
|--------------------------------------|--------------------|----------------|
| Administration | 11,114,135 | 6.30% |
| Public Safety | 18,014,792 | 8.05% |
| Planning & Development Services | 8,483,376 | 3.79% |
| Public Works | 14,083,286 | 6.30% |
| Water/Sewer | 17,087,878 | 7.64% |
| Contingency | 19,483,436 | 8.71% |
| Debt Service (Non Water/Sewer Funds) | 3,982,540 | 1.78% |
| CIP | 131,406,180 | 58.75% |
| Total Expenditures | 223,655,623 | 100.00% |

The City continues a conservative approach to revenues and expenditures for next year. This is consistent with the adopted City strategic financial plan and the City financial policies established in FY 94-95. The funding sources for the proposed FY 05-06 Budget total \$234,590,007. Of this total, \$71,442,438 or 30% is estimated beginning fund balances. Total revenues are projected to be \$163,147,569 or 70% of the total sources.



| | | |
|------------------------|--------------------|----------------|
| Local Taxes | 36,130,339 | 15.40% |
| State Shared Revenues | 6,257,850 | 2.67% |
| Building & Zoning Fees | 9,200,000 | 3.92% |
| Utility User Fees | 19,029,404 | 8.11% |
| Fund Balances | 71,442,438 | 30.45% |
| Bond/Loan Proceeds | 69,210,087 | 29.50% |
| All Other Revenue | 23,319,889 | 9.94% |
| Total Revenues | 234,590,007 | 100.00% |

The City anticipates the same level of growth and construction activity for FY 05-06 as was experienced in FY 04-05.

Staff is continuing to maintain a high customer service standard that our residents and expect. We continue to invest a great deal of staff time in living the philosophy and culture of the City and focus on "continuous customer service quality improvement process".

We have developed an updated 5 year Capital Improvement Program with projects intended to provide needed water delivery improvements, roadway and draining enhancements, a Dog/BMX Park, and studies for future public safety facilities. Additionally, the Mayor and Council budget continues to support recreational, cultural, and social programs that benefit Goodyear citizens. The proposed CIP for FY 05-06 is \$131.4 million dollars.

The requested operating expenditures are \$58.1 million. The capital expenditures requested are \$165.7 million. The total proposed budget is \$223,665,623 with an estimated beginning fund balance of \$71.4 million.

| | FY 04-05 | FY 05-06 | Change |
|-----------------------------|------------------|-------------------|------------------|
| Operating Revenues | 46,854,474 | 58,104,790 | 11,250,316 |
| Operating Expenditures | 46,287,881 | 57,940,293 | 11,652,412 |
| Net from Operations | 566,593 | 164,497 | (402,096) |
| Beginning Fund Balances | 29,043,045 | 71,442,438 | 42,399,393 |
| Capital Revenues | 86,068,197 | 105,042,779 | 18,974,582 |
| Capital Expenditures | 107,052,082 | 165,715,330 | 58,663,248 |
| Net from Capital | 8,059,160 | 10,769,887 | 2,710,727 |
| Ending Fund Balances | 8,625,753 | 10,934,384 | 2,308,631 |
| Restricted | 7,935,920 | 8,344,499 | 408,579 |
| Unrestricted | 689,833 | 2,589,285 | 1,899,452 |

Replacement funds are once again included in department budgets. This provides needed resources for recurring expenditures, such as replacement of vehicles, facilities, and equipment in future budgets.

The budget format is similar to that used in prior years. As previously reported in last years' budget, voters approved a permanent Expenditure Limitation increase that allows us to continue to operate our budget in line with our growth. The current budget complies with the voter approved Alternative Local Expenditure Limitation (ALEL).

GENERAL FUND and HIGHWAY USER FUND

Total resources available for the FY 05-06 expenditures include an estimated beginning fund balance of \$23,419,684, and revenues of \$52,413,189 (operating \$44,569,380, and capital \$7,843,809). Total available resources for FY 05-06 are \$75,832,873.

Total expenditures for FY 05-06 are \$70,443,084. Also, there are transfers out totaling \$1,841,852. The expenditures consist of personnel services, materials and supplies, professional and contract services, debt service, funded depreciation, contingency, new and replacement equipment, and projects.

Personnel expenditures consist of the current staffing of 296 positions plus an additional 58 positions.

UTILITY FUNDS

Total resources available for FY 05-06 expenditures include an estimated beginning fund balance of \$7,822,745, transfers from the General Fund of \$1,227,285, and revenues of \$20,679,404 (operating \$13,535,410, and capital \$7,143,994). Total available resources for FY 05-06 are \$29,729,434.

Total Enterprise Fund expenditures for FY 05-06 are \$26,289,877. The expenditures consist of personnel services, materials and supplies, professional and contract services, debt service, funded depreciation, new and replacement equipment, and projects.

Personnel expenditures consist of the current staffing of 42 positions plus an additional 14 positions.

CAPITAL IMPROVEMENT PROJECTS

The total proposed CIP for FY 05-06 is \$131,406,180 and includes all city infrastructure projects. The CIP Fund funded projects for FY 05-06 are \$123,263,987. The Enterprise Fund funded projects of \$6,209,174, and the General Fund funded projects of \$1,933,019 make up the balance of the FY 05-06 CIP.

Total resources available for the proposed FY 05-06 expenditures include an estimated beginning fund balance of \$40,200,009 and revenues of \$91,206,171. Total available resources are \$131,406,180.

The City's capital improvement program has an effect on the operating budget. All newly completed projects must be maintained and if bonds were sold to finance the construction, then annual debt service payments are required. The City has a policy that the City combined property tax rate should not exceed \$1.60. This is a combined rate that includes a primary rate and a secondary rate. The primary rate

supports the operating budget and the secondary rate can only be used for debt service. As the secondary rate increases the primary rate decreases along with the property tax revenue for operations. In addition to operating, maintenance and debt service, the capital improvement program includes pay-as-you-go projects and grant matches that come directly from the operating budget.

THANKS

There has been a great deal of time and effort put into providing responsible financial policies to our residents. Your leadership in developing our Financial Policies and Strategic Plan are significant tools that have guided us in our process. The Strategic Plan adopted April 9, 2001 included the following five Goals:

- Goal 1– We will achieve and maintain the City's financial wellness and stability.
- Goal 2 – We will create and maintain a culture and environment where dedicated employees and community members work together to facilitate the delivery of outstanding services.
- Goal 3 – We will manage growth to ensure that it has a positive impact on our community and our quality of life.
- Goal 4 – We will improve the efficiency and effectiveness of City services to fulfill internal and external customer needs.
- Goal 5 – We will seek intergovernmental and public/private partnerships for solutions.

These goals have helped guide us in our endeavors in our training that provides us with the knowledge to improve customer services and continually provide methods to implement programs through all effective and efficient methods available. Our budget provides the method to maximize resources and provide the best customer services for less. We will continue to improve our budget process through our Integrated Planning and Budget program, and will work diligently to provide you with a Resource Plan that outlines the projects we can complete this fiscal year.

The Citizens of Goodyear have continuously supported the programs provided by the City. Their unwavering dedication to our mission and goals is visible in the many committee volunteer hours by citizens and business leaders. The continued support of our community makes the City the very best place in Arizona to live, work, play, go to school, do business and share our lives.

Respectfully,



Stephen S. Cleveland
City Manager

Mayor

Jim Cavanaugh

Vice Mayor

Frank Cavalier

Councilmembers

Rob Antoniak

Brenda Holland

Georgia Lord

Dick Sousa

Fred Scott

Senior Management Staff

Stephen S. Cleveland
City Manager

Michael Simonson
Presiding Judge

Roric Massey
City Attorney

Brian Dalke
Deputy City Manager

Dee Cockrum
City Clerk

Harvey Krauss
Community Development Director

Jerene Watson
Community Initiatives Director

Holly Childs
Economic Development Director

Larry Lange
Finance Director

Mark Gaillard
Fire Chief

Kay Wilkinson
Human Resources Director

Jack Blonski
Information and Technology Services Director

Mark Brown
Police Chief

Cato Esquivel
Public Works Director

Charles McDowell
Water Management Director

CITY COUNCIL MISSION STATEMENT

The City Council represents and serves our community as responsible stewards of the public trust. We envision and shape our future by engaging citizen involvement and fostering City staff innovation.

COUNCIL VALUES CHARTER

We Value:

- our proud heritage,
- integrity,
- civility,
- an open, trusting and responsive environment,
- our citizens and staff,
- innovation, creativity and the pioneering spirit, and those attributes that enhance our Quality of Life
 - agricultural preservation
 - open space
 - clean air
 - public safety
 - recreation
 - bike lanes
 - connective parks
 - green belts

ORGANIZATIONAL MISSION, VALUES, VISIONS

MISSION

The City of Goodyear will provide the finest municipal services and promote a quality environment to enhance our community's prosperity through citizen and employee participation. We are committed to the stewardship of resources and the fulfillment of the public trust.

VALUES

In our culture we value:

- The individual.
- The team.
- The customer.

We express this by setting ethical standards and the display of integrity in the performance of our duties.

We expect:

- Each task to have a purpose.
- The individual to step up and lead.
- Positive examples to be set by leadership.

Our exceptions are fulfilled by consistency between our words and our actions.

We believe:

- Our first responsibility is to our internal and external customers.
- In the mission and vision of our organization.

Our beliefs are demonstrated by actions rather than empty promises.

OUR ORGANIZATIONAL CULTURE FOSTERS MUTUAL RESPECT, TRUST AND EMPOWERMENT

VISIONS

- **QUALITY:** Quality is meeting or exceeding customer expectations.
- **FIVE YEAR ORGANIZATIONAL VISION:** The City of Goodyear is respected and recognized as the premier provider of public services. We are the employer of choice attracting and retaining people of integrity who are committed to excellence.
- **CUSTOMER SERVICE:** We know and respect our customers, earning confidence by meeting or exceeding their expectations. We succeed through customer participation, communication, and cooperation.
- **LEADERSHIP:** We are team-oriented, respecting and valuing others. Leadership is by example. We are leaders of leaders, sharing vision, fate and the rewards of our efforts.
- **PARTNERSHIPS:** We base our relationships upon trust, open and honest communication and keeping our commitments. We give full value and deal fairly; we accept no less in return.
- **BUSINESS PROCESSES:** We insist on adding value to the products and services we deliver to our customers. Our fully documented processes are simple, effective, efficient, and easily understood. We continually apply, review and improve them.
- **MEASUREMENTS and DOCUMENTATION:** We continually measure and evaluate our efforts and results. We analyze, document and share our findings with our customers. We use what we learn to improve our processes, maximize our resources, and enhance customer service.
- **TRAINING:** We value people in our customer service culture and invest in continuous, timely, and consistent education and training. We develop and implement training plans to promote individual, team and organizational growth.

How To Make The Most Of This Document

The budget document serves two distinct purposes. One purpose is to present the city council and public with a clear picture of the services that the city provides, and of the policy alternatives that are available. The other purpose is to provide city management with a financial and operating plan that conforms to the city's accounting system.

City Council Goals - This section presents the major areas of emphasis for the City in FY 2005-06 which in turn drive many of the budgetary decisions.

Financial Policies and Guidelines - The Goodyear Strategic Financial Plan includes some sample graphs which are updated annually. The purpose of the strategic financial plan is to offset revenue fluctuations through financial mechanisms, rather than through constant changes in city programs and service levels. The Financial Policies establish the framework for overall fiscal planning and management. The policies set forth guidelines for current activities and long range planning.

Budget Message and Budget Summary - These sections provide an overview of the key policy issues and programs.

Mission, Vision, Values - The City has adopted Missions, Visions, and Values statements focused on delivery of the finest municipal services to meet the community needs through the use of best practices and wise stewardship of the public resources and trust. "Customer Services" are central to this endeavor.

Operating Budget - This section includes the departmental budget information on goals, objectives, performance indicators, and staffing.

Capital Improvement Program (CIP) - This section presents the projects budgeted for FY 2004-05, and scheduled through FY 2006-07.

Supporting Schedules - This section provides the heart of the document as an operating and financial plan; some of these schedules also serve to meet state reporting requirements.

Glossary - The glossary helps translate some of the budget jargon into plain English.

BUDGET AMENDMENTS: Under the city's expenditure limitation, total expenditures cannot exceed the final appropriation, \$223,655,623 million in FY 05-06, once the budget is adopted. The City Council can amend the total appropriations for an individual fund. To guarantee compliance with the expenditure limitation, however, when one fund's total appropriation is increased, another fund's appropriation must be reduced by an equal amount. Amendments to fund total appropriations are by Council Ordinance.

The Mayor is authorized to transfer budgeted amounts between departments within funds. However, any budget revision requiring a transfer from the contingency reserve must be approved by the City Council.

BUDGET BASIS: All government funds (for example, the general fund) are budgeted using the modified accrual basis of accounting. Revenues are recognized when they become measurable and available as net current assets. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. An exception to this general rule includes principal and interest on general long-term debt, which is recognized when due.

Proprietary (for example, the utility enterprise fund) and Pension Trust Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred.

The City's Comprehensive Annual Financial Report (CAFR) presents the status of the city's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases this conforms to the way the city prepares its budget. Two exceptions are the treatment of depreciation expenses (these are not shown in the budget, although the full purchase price of equipment and capital improvements is, while purchases of capital improvements are depreciated in the CAFR for enterprise funds) and compensated absences (accrued but unused sick leave) which are treated slightly differently in the budget and in the CAFR.

The Comprehensive Annual Financial Report shows fund expenditures and revenues on both a GAAP basis and budget basis for comparison purposes.

FY 05-06 Budget Calendar

| Date | Action |
|---------------------|--|
| 7/1/04 | Develop Budget Survey Forms for FY 04-05 (Staff & City Council) |
| 7/3/04 - 7/30/04 | Distribute & Process Budget Survey |
| 8/1/04 | Debrief FY 04-05 Survey Results with Staff |
| 9/5/04 - 9/30/04 | Citizen Satisfaction Survey Developed and Data Collected |
| 10/15/04 | Citizen Satisfaction Survey Completed |
| 10/18/04 | 1st City Council Budget Study Session |
| 11/1/04 | 2nd City Council Budget Study Session |
| 11/8/04 | 3rd Worksession - Citizen Satisfaction Survey |
| 11/15/04 | 4th - City Council Budget Study Session |
| 11/19/04 - 11/20/04 | City Council Advance |
| 12/15/04 | Department Advance to review results of City Council Advance |
| 12/15/04 - 1/03/05 | CIP Committee Updates 5 Year CIP |
| 12/31/04 | Budget Data Base Update Completed |
| 1/4/05 - 1/13/05 | Budget Office prepares first draft of estimated financials for FY 05-06 |
| 1/18/05 | 5th Worksession to Affirm/Finalize Council FY 05-06 Budget Goals and Priorities |
| 1/18/05 - 1/28/05 | Testing Budget Data Base |
| 1/31/05 - 2/1/05 | Budget Kickoff Meeting - Instructions & Training Session |
| 2/9/05 - 2/24/05 | Database Available for Departments to enter FY 05-06 requests |
| 2/24/05 | Budget Office prepares second draft of estimated financials for FY 05-06 |
| 2/25/05 - 3/14/05 | Budget reviews data and forwards to City Manager and Deputy City Manager for Review |
| 3/07/05 | Departments complete and turn-in to City Management an overview of their budget requests |
| 3/7/05 - 3/11/05 | City Manager and Deputy City Manager meet with direct reports |

FY 05-06 Budget Calendar

| Date | Action |
|-------------------|---|
| 2/25/05 - 3/15/05 | Technology Steering Committee receives technology requests & makes recommendations |
| 3/14/05 | Budget requests presented & reviewed by Management Team |
| 3/15/05 - 3/30/05 | City Management discusses budget requests, budget message, and a balanced budget recommendation |
| 3/25/05 - 3/29/05 | Budget updates budget book, Sources & Uses, distributes all to Directors to review & provide feedback |
| 4/5/05 | Budget distributes updated budget material to Directors to review |
| 4/11/05 | City Council Packets Distributed |
| 4/12/05 | Weekly Directors mtg to review preliminary budget proposal |
| 4/18/05 | 7th City Council Work Session - Draft Budget Proposal |
| 4/21/05 - 4/28/05 | Public Meetings - Seek Public input on budget proposal |
| 4/19/05 - 5/10/05 | Budget Revision - (Based on City Council and Public Feedback) |
| 5/11/05 | Revised Budget Proposal Distributed to Council |
| 5/16/05 | 8th Worksession with City Council Presenting Revised Budget Proposal |
| 5/17/05 - 5/20/05 | Revised Budget Document Updated |
| 6/13/05 | Tentative Budget Adoption |
| 6/15/05 - 6/22/05 | Tentative Budget advertised in the newspaper. |
| 6/27/05 | Hold public hearing on budget. Adopt Final Budget for FY 05-06 |
| 7/11/05 | Adopt property tax levy |
| 7/12/05 | Forward copy of property tax levy ordinance to County |
| 8/15/05 | County Board of Supervisors adopts tax levy on or before the third Monday in August. |

CITY COUNCIL GOALS

1st PRIORITY – WATER/WASTEWATER

Water infrastructure and water supplies were improved this past year to address growth. New challenges were identified. Budget provides resources to continue to meet the water supply demands and to comply with water quality requirements. Wastewater capacity was impacted by water supply factors including brine treatment. New wastewater strategies were developed for FY05-06 funding. Water and wastewater CIP, personnel and large programs are described below.

Capital Improvement Projects (CIP)

| | |
|--|---------------------|
| Arsenic Compliance | \$2,310,000 |
| Capacity Expansion (GWRF) | 19,000,000 |
| Centerra Well #2 | 1,500,000 |
| Corgett WRF – Regulatory Compliance Improvements | 800,000 |
| Future Wells & Storage | 2,350,000 |
| Historic Goodyear Service Connections | 1,500,000 |
| New Transmission Lines | 1,800,000 |
| New Well & Wellhead Treatment (Centerra) | 900,000 |
| SCADA (Supervisory Control & Data Acquisition) Systems | 550,000 |
| Water Management Administrative Facilities | 50,000 |
| Sanitary/Sewer Master Plan Update | 100,000 |
| Water & Sewer Model Updates | 170,000 |
| Total | \$31,030,000 |

New Positions

| | |
|----------------------------------|-----------|
| Operations Superintendent | 2 |
| Utility Technician II | 1 |
| Water Resource Manager | 1 |
| Project Manager | 1 |
| Water Management Staff Assistant | 1 |
| Water Quality Technician I | 1 |
| Wastewater Collections Worker I | 2 |
| Wastewater Collections Worker II | 1 |
| WMD Maintenance Mechanic II | 1 |
| Total | 11 |

2nd PRIORITY – PUBLIC SAFETY (FIRE/POLICE)

Fire and police services are impacted by one new fire station currently that will complete construction in FY05-06. Several more are being proposed by the development community which will be providing needed funding for them. Staffing is only proposed for the first station which will be completed during the fiscal year. Additional personnel will support the development services department and the residential sprinkler ordinance when approved in September. Administrative facilities for public safety need to be evaluated and designed. Police personnel will strengthen the current beat system, provide presence in the schools, and address growing demands of and coordination with our neighborhood groups and homeowner associations.

Capital Improvement Projects (CIP)

| | |
|--|---------------------|
| Fire Station at King Ranch | \$2,500,000 |
| Fire Station at Pebblecreek & Clubhouse Drive | 3,000,000 |
| Fire Station at Wildflower Drive & Yuma (Design) | 2,673,198 |
| Fire Trucks (2) | 1,500,000 |
| Police/Fire Joint Administration Facility Needs Assessment | 1,660,000 |
| Justice Center Study/Design | 240,000 |
| Police/Fire Training Facility Phase 1 (Construction) | 2,890,000 |
| Total | \$14,463,198 |

Positions

| | |
|-----------------------------|-----------|
| Detective | 1 |
| Lieutenant | 1 |
| Police Officer | 7 |
| Sergeant | 1 |
| Telecommunications Operator | 1 |
| Fire Captain | 3 |
| Training Program Manager | 1 |
| Administrative Assistant | 1 |
| Fire Engineer | 3 |
| Plans Examiner | 1 |
| Firefighter | 8 |
| Total | 28 |

3RD PRIORITY – DEVELOPMENT SERVICES/ECONOMIC DEVELOPMENT

The third priority addresses the growing demands of development. The market for residential, commercial and industrial property is very active. Developers need timely responses so they can get their lands planned, platted and subdivisions improvements made. These include the 24,000 homes projected during the next five years, the major commercial shopping centers and mall, and several employment centers. They are ready to use the infrastructure being provided in the water/wastewater priority above. Additional resources are recommended for planning and zoning, engineering, building safety, and economic development.

Capital Improvement Projects

| | |
|---|---------------------|
| CDBG Housing Rehab | \$152,500 |
| City Center Master Plan | 400,000 |
| City Facilities Master Plan | 400,000 |
| Improvement Districts | 40,000,000 |
| Monument Entry Signs | 250,000 |
| Patterson Property Environmental Clean-up | 100,000 |
| Total | \$41,302,500 |

Positions

| | |
|----------------------------|----------|
| Planner III | 2 |
| Building Inspector | 1 |
| Plans Examiner | 3 |
| Project Manager - Engineer | 1 |
| GIS Coordinator | 1 |
| GIS Technician | 1 |
| Total | 9 |

4th PRIORITY – PARKS/RECREATION

Parks and recreation are an important amenity for our residents and the community. Community and regional park lands need to be acquired, planned, designed and constructed throughout the City. Many new programs are being developed.

Capital Improvement Projects

| | |
|---|---------------------|
| 100 acre Park (Estrella near Van Buren) | \$500,000 |
| Dog Park, BMX Park enhancements | 400,000 |
| El Rio Project (Design) | 500,000 |
| Estrella Foothills Community Park (Phase 1) | 2,000,000 |
| Land Preservation Committee Projects | 4,000,000 |
| Neighborhood Park Improvements | 450,000 |
| North Community Park Phase II Construction | 3,480,000 |
| Parks Master Plan | 250,000 |
| Parks/Open Space Property Acquisition | 2,000,000 |
| Pedestrian Bridge adjacent to YMCA | 350,000 |
| Landscape Services Contract | 255,000 |
| YMCA Agreement | 150,000 |
| Total | \$14,335,000 |

Positions

| | |
|------------------|---|
| Parks Worker III | 3 |
|------------------|---|

5th PRIORITY – ROADS/DRAINAGE

The transportation systems are critical to the mobility of our residents, workers, and businesses. As development occurs, the existing road infrastructure must be expanded. The I-10 freeway is already experiencing major regional congestion. This is before the scheduled opening of the Regional Mall in 2008. Local arterials need additional carrying capacity to absorb local development demands and serve as relievers to I-10. Traffic signals need an internal management system. Drainage is a regional issue that must also be addressed.

Capital Improvement Projects

| | |
|---|--------------------|
| Bridge Design on Yuma at Bullard Wash | \$75,000 |
| Bridge on Lower Buckeye at Bullard Wash | 250,000 |
| Data Communication Infrastructure | 700,000 |
| Estrella Parkway from MC85 to McDowell Median Landscaping | 1,658,348 |
| Indian School Road Rubberization | 585,000 |
| Litchfield from Fillmore to Van Buren Design Concept Report | 100,000 |
| Paving Bullard from Van Buren to Yuma | 788,000 |
| Storm Water Disposal Report | 50,000 |
| Traffic Management System | 725,000 |
| Traffic Operations Center | 914,000 |
| Traffic Signals (3) | 800,000 |
| Transportation Master Plan | 100,000 |
| Yuma from Litchfield to Estrella Parkway | 300,000 |
| Neighborhood Traffic Management Program | 50,000 |
| Traffic Studies, Designs and Annual Traffic Counts | 50,000 |
| Total | \$7,145,348 |

Positions

| | |
|--------------------------------|----------|
| Signal Technician III | 1 |
| Streets Maintenance Worker III | 1 |
| Streets Maintenance Worker I | 2 |
| Traffic Engineer II | 1 |
| Total | 5 |

OTHER PRIORITIES – Citywide

The Other Priority category captures the remaining departments that support the major five priorities listed above. Communications and community relations planning are a major Council concern. Our community support is due in part from public participation and code enforcement. There is a need to increase and improve public involvement in numerous events, planning projects, and activities throughout the year. A new Youth Commission is recommended. Financial wellness requires improved revenue collections, consolidation of purchasing and inventory to reduce costs, and reporting system. Software and technology expansions and upgrades are needed to improve operational efficiencies and effectiveness. Personnel recruitment and retention programs have been and will be improved further. Those departments not identified in the previous priorities are here.

Capital Improvement Projects

| | |
|---|--------------------|
| Multi Generation Center: Study/Assessment | \$100,000 |
| Public Works Corporate Yard | 2,527,238 |
| Management Assessment | 150,000 |
| University Recruitment | 75,000 |
| City Center Master Plan | 400,000 |
| City Facilities Master Plan | 400,000 |
| YMCA Capital contribution | 50,000 |
| West Valley Fine Arts Capital contribution | 50,000 |
| City of Goodyear (Data Communication Infrastructure) design | 700,000 |
| Monument Entry Signs | 250,000 |
| Impact Fee Study | 100,000 |
| Patterson Property Environmental Cleanup | 100,000 |
| Federal Lobbying Contract | 108,000 |
| Luke AFB Preservation | 42,000 |
| Abatement Code Enforcement | 10,000 |
| Stadium and Mixed Use Development Consultants | 86,641 |
| Total | \$5,148,879 |

Positions

| | |
|-----------------------------------|-----------|
| Assistant City Attorney | 1 |
| Buyer | 1 |
| Contract Administrator | (1) |
| Communications Specialist | 1 |
| Staff Assistant | 1 |
| HR Technician | 1 |
| Employee Development Specialist | 1 |
| Lead I.T. Specialist | 1 |
| Lead Accountant | 1 |
| Director | 1 |
| Account Clerk II | 2 |
| Sales Tax Auditor | 1 |
| Public Works Superintendent | 1 |
| Public Works Facilities Foreman | 1 |
| Facilities Maintenance Worker III | 1 |
| Facilities Electrician | (1) |
| Sanitation Worker II | 3 |
| Total | 16 |

This page intentionally left blank.

Financial Policies and Guidelines

-Strategic Financial Plan
-Financial Policies

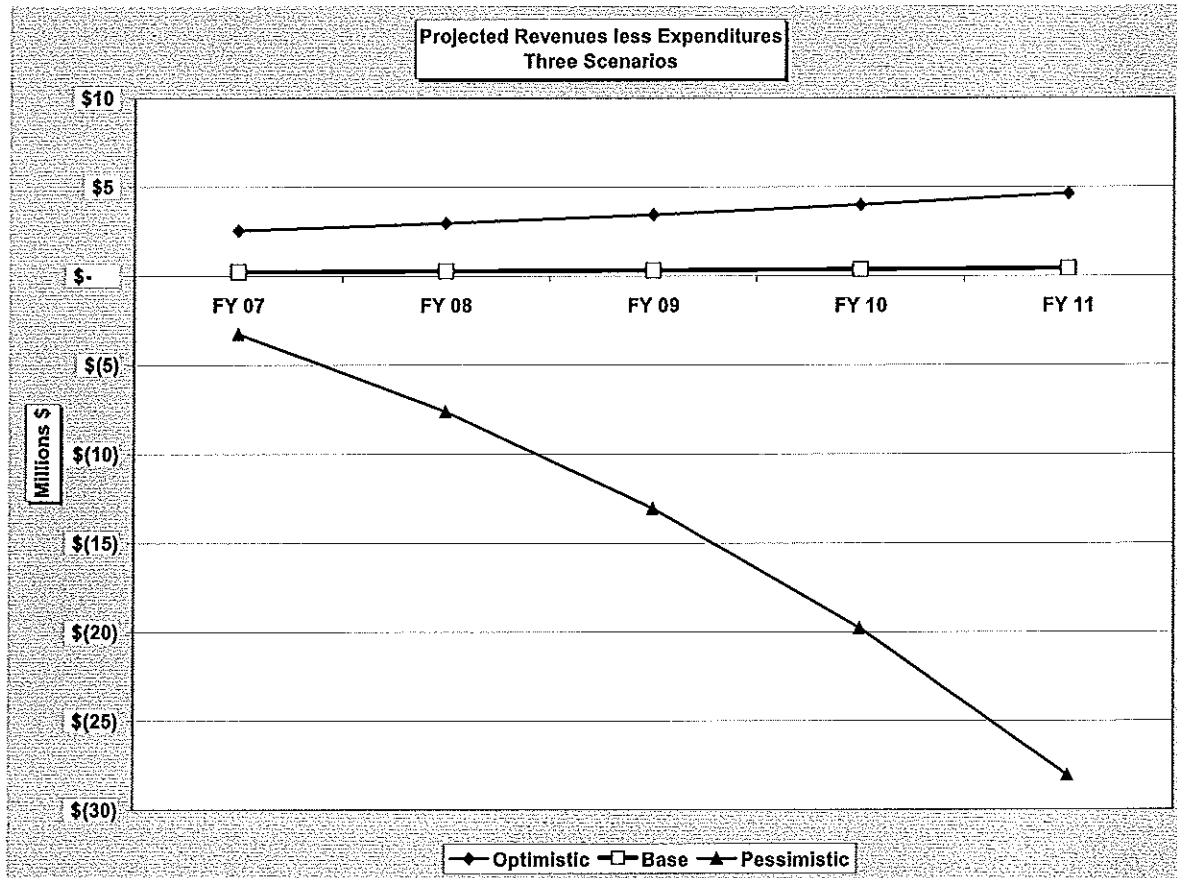


City of Goodyear Strategic Financial Plan

The City's primary operating revenues sources (city sales taxes, water, sewer, and sanitation user fees, and building & zoning fees) are subject to wide variations due to changes in the economic and political environment. Population growth is always accompanied by increased demands for services that translate directly into increases in the city's ongoing operating expenditures. The amount of new revenue generated by new residents through sales and property taxes, etc., is not necessarily sufficient to meet the total cost of service expansion.

I. Observations

The City's budget is sensitive to unpredictable shifts in the local economy. The chart below shows the variation in future operating revenues less operating expenditures based purely on differences in economic conditions. "Optimistic" assumes 20% annual increase in revenues, "Base" assumes 16% annual increase in revenues and "Pessimistic" assumes 10% increase in revenues. Expenditures increase an average of 16% annually. The annual average increases in operating revenues and operating expenditures have been 16% for the last five years.



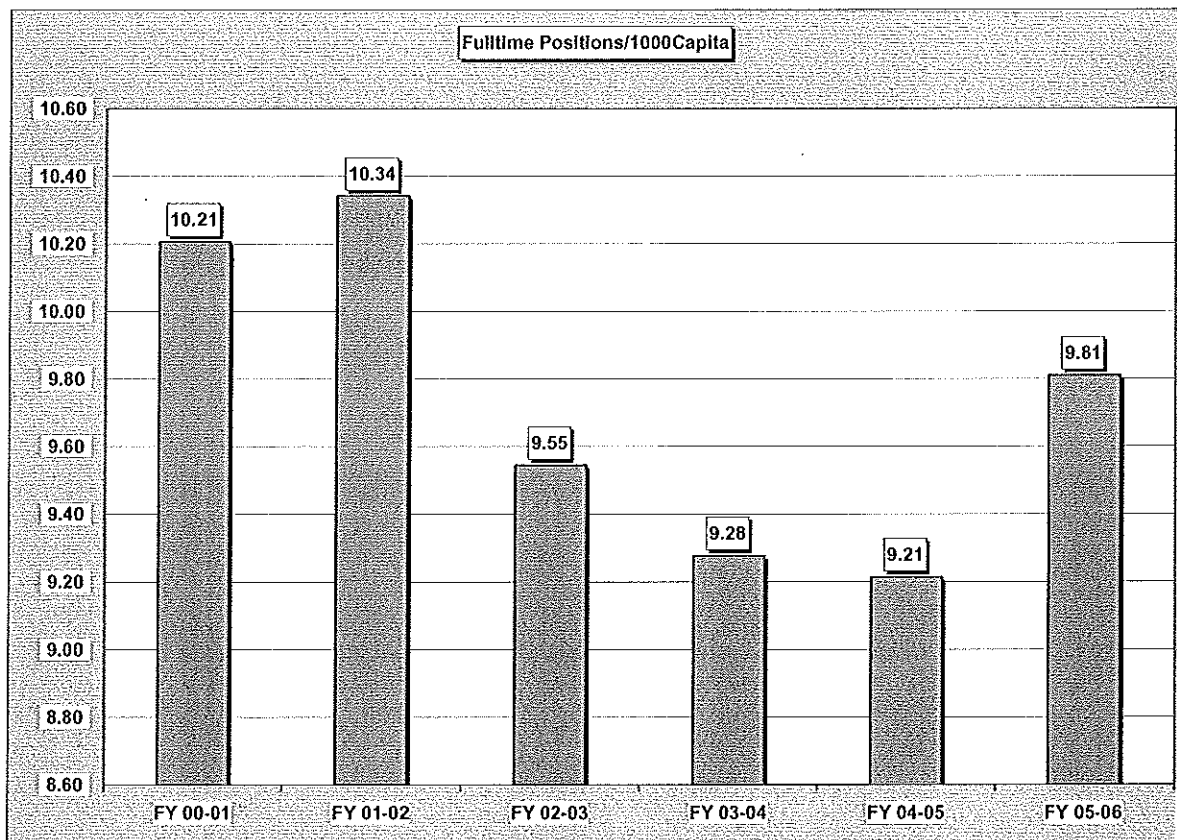
II. Long Term Strategies for Goodyear

There are several long and short-term strategies that can be followed in responding to different financial conditions; some actions can be taken now and in future budgets to make these strategies easier to implement.

A. Staff Levels

In the past, employee costs have been thought to be fixed. It is difficult for any organization to make quick changes in staffing levels. Even if layoffs are made, they must be made early in the fiscal year to have any impact on that year's annual budget. However, layoffs should be avoided and used only as a last resort due to the negative impact on employee morale and productivity!

In the long run, City staff levels are flexible, especially in the case for staff additions. If necessary, decreases can also be made without negatively impacting the organization, as long as there is enough lead-time to let regular attrition help out.



Current staff levels will increase slightly to respond to community and Council requests for new programs including water distribution, public safety, community development, and recreational programs. This will keep the City in a good position

to respond to future population growth. As the graph on the previous page indicates, positions per capita have declined over the past five years. Long term forecasting can help in determining the City's ability to sustain higher levels if new programs and services increases are considered in the future. A total of seventy-two new positions were approved for the FY 05-06 budget year.

| <u>Programs</u> | <u>Number</u> | <u>%</u> |
|----------------------------|---------------|----------------|
| Administration | 11 | 15.28% |
| Planning & Devel Svcs | 10 | 13.89% |
| Public Safety | 28 | 38.89% |
| Public Works | 12 | 16.67% |
| Water Management | 11 | 15.28% |
| | | |
| Total New Positions | 72 | 100.00% |

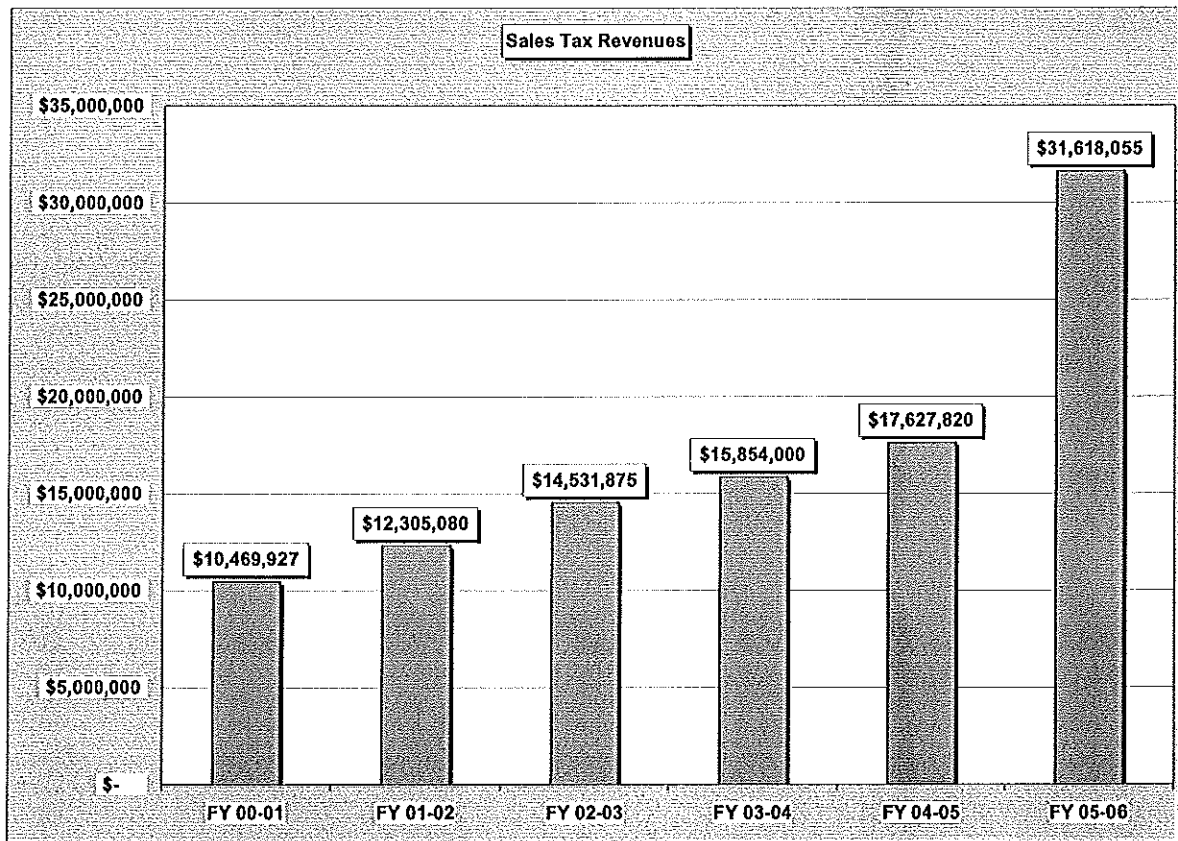
B. Capital Improvements Program - CIP

Most large capital construction projects permanently increase the city's operating costs for staff, maintenance, repairs, utilities, etc. Also, debt service costs may increase the annual operating costs for term of the bonds. Each year the five year CIP is updated and the impact of the operating costs are evaluated, along with the particular financing methods for the capital cost. The FY 05-06 CIP project categories are shown below.

| <u>Categories</u> | <u>Budget FY 05-06</u> | <u>Percent Of Total</u> |
|---------------------------|----------------------------|-----------------------------|
| Public Safety | 14,571,448 | 11.09% |
| Drainage | 11,875,000 | 9.04% |
| Public Works | 2,527,238 | 1.92% |
| CDBG | 152,500 | 0.12% |
| Special Districts | 40,000,000 | 30.44% |
| Miscellaneous | 2,050,000 | 1.56% |
| Parks | 13,580,000 | 10.33% |
| Streets | 6,485,820 | 4.94% |
| Water | 16,779,174 | 12.77% |
| Wastewater | 23,385,000 | 17.80% |
| Total Expenditures | 131,406,180 | 100.00% |

C. Taxes

Some cities use the property tax rate to make short term adjustments in the operating budget. In Goodyear, however, the state tax limitation and the relatively minor role of this tax source on the operating budget combine to make the property tax fairly ineffective for short-term adjustments. No other local tax sources serve this purpose either. Therefore, changes in the City's tax structure or tax rates should be viewed in the context of long term finances. A sales tax rate increase, for example, should be made to solve a long-term structural imbalance between revenues and service costs, or the new revenues used for one-time expenditures, not to balance a single year's budget. City sales tax budgeted revenues are shown below. The City increased the contracting activities tax from 2% to 3.5% January 1, 2005.

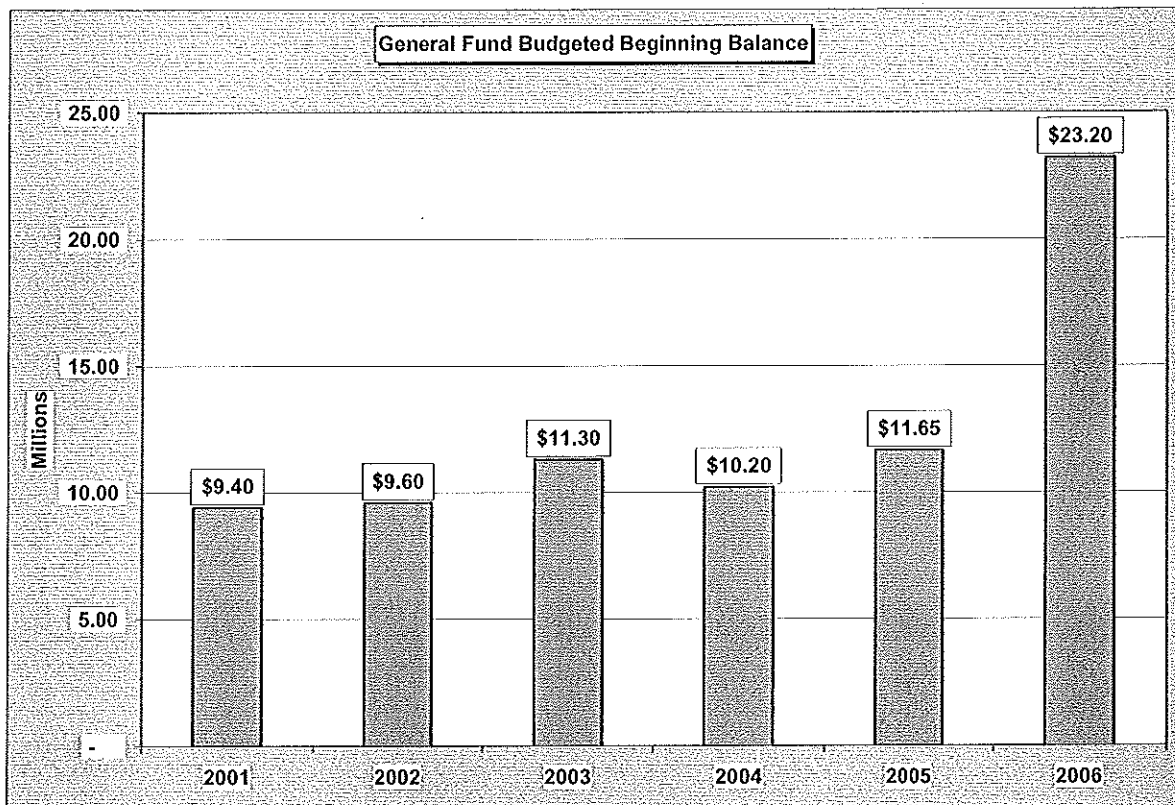


III. Short Term Strategies

A. Fund Balance

Cities operate under a balanced budget requirement, but this doesn't mean that revenues must equal expenditures. The beginning fund balance can be added to revenues to cover expenses, or revenues can cover expenses plus fund balance. As a sound financial management practice, however, Goodyear City Council has established a goal of not budgeting fund balance to support long term, ongoing expenses.

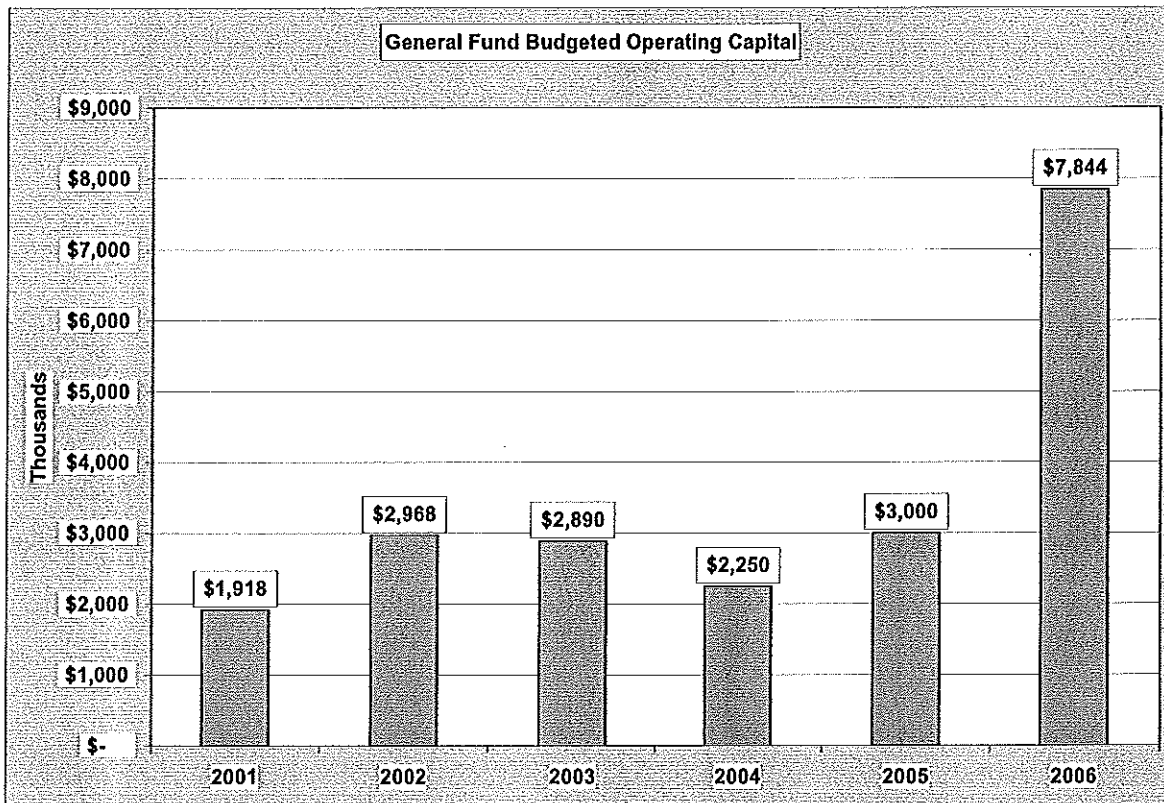
A more important role of fund balance is to cover unanticipated drops in revenue or increases in costs. It can act like a spring to absorb short-term fluctuations in the local economy.



B. Operating Capital

Operating capital is often called “pay as you go” capital since projects (street repair) and equipment (cars, desks, pickups) in this category are funded directly from operating revenue, rather than through borrowing against future revenue.

Unlike personnel costs, it is relatively easy to make short term changes to operating equipment and improvements budgets. Services to citizens aren't affected much if vehicle replacements are delayed or sped up in any given budget year, if long term replacement programs are kept. Eliminating the road chip seal program in one year doesn't have major consequences if it is accelerated in the next year.



Like a fund balance, the operating capital can be used as a spring in absorbing economic fluctuations. Construction sales tax is the main source of the City's General Fund money used for one-time expenditures. The City currently utilizes approximately 50% of its local construction sales tax revenue for one-time projects or capital expenditures.

C. Service Contracts

Contracting for services may provide a less expensive alternative in providing city services. A further advantage is that it is easier to vary contract amounts on a year to year basis than it is to vary city staffing levels and overhead costs such as equipment and building space. For these reasons, Goodyear has placed increased

emphasis on service contracts in areas such as waste management, water resources, engineering, and specialized legal services.

IV. Implementing the Strategy

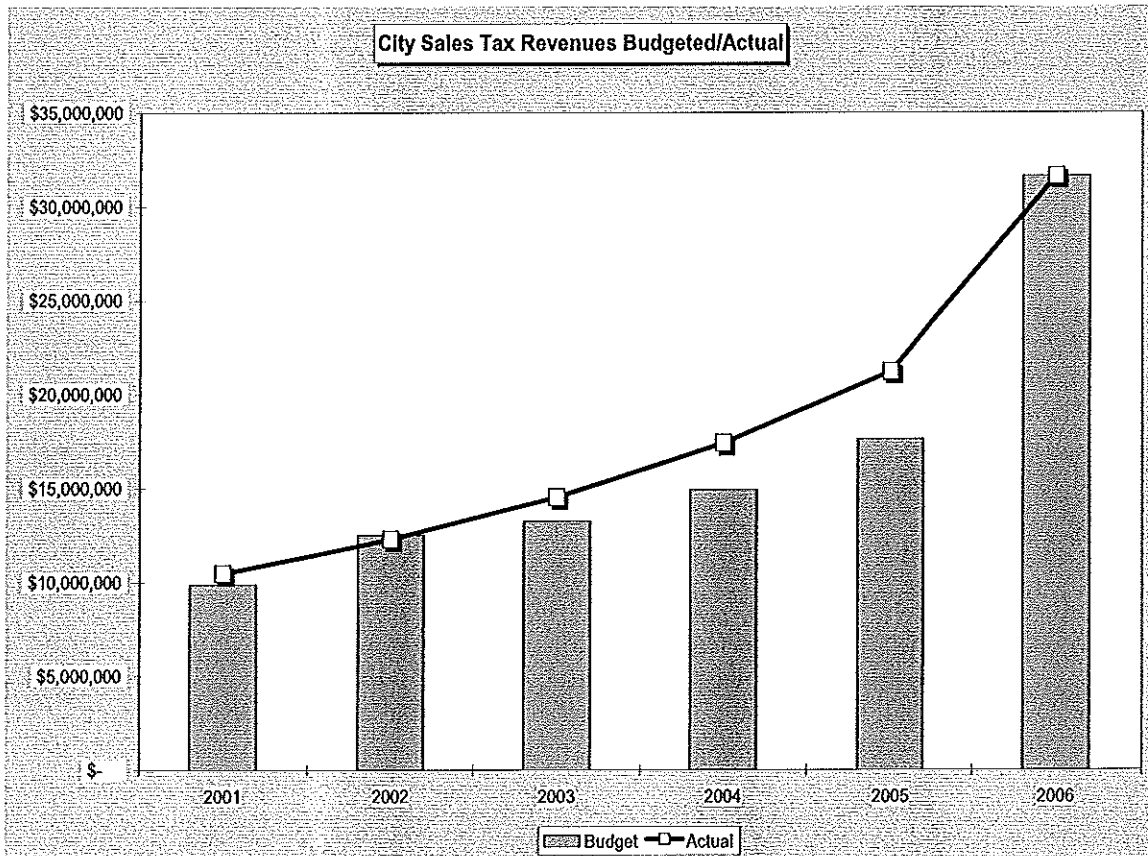
There are five steps that can be taken immediately (or in the near future) to prepare for future financial challenges. These are 1) Sales Tax Stabilization; 2) Increasing Operating Capital; 3) Building Fund Balance; 4) Property Tax Stabilization; and 5) Municipal Service Cost Center.

Each is described below.

1. Stabilize Sales Tax

Sales tax, for any government, is an unstable revenue source. Many components of the tax respond quickly and unpredictably to changes in economic conditions. Legislative actions can reduce State Shared Revenues. Unfortunately, City service costs don't vary in the same way.

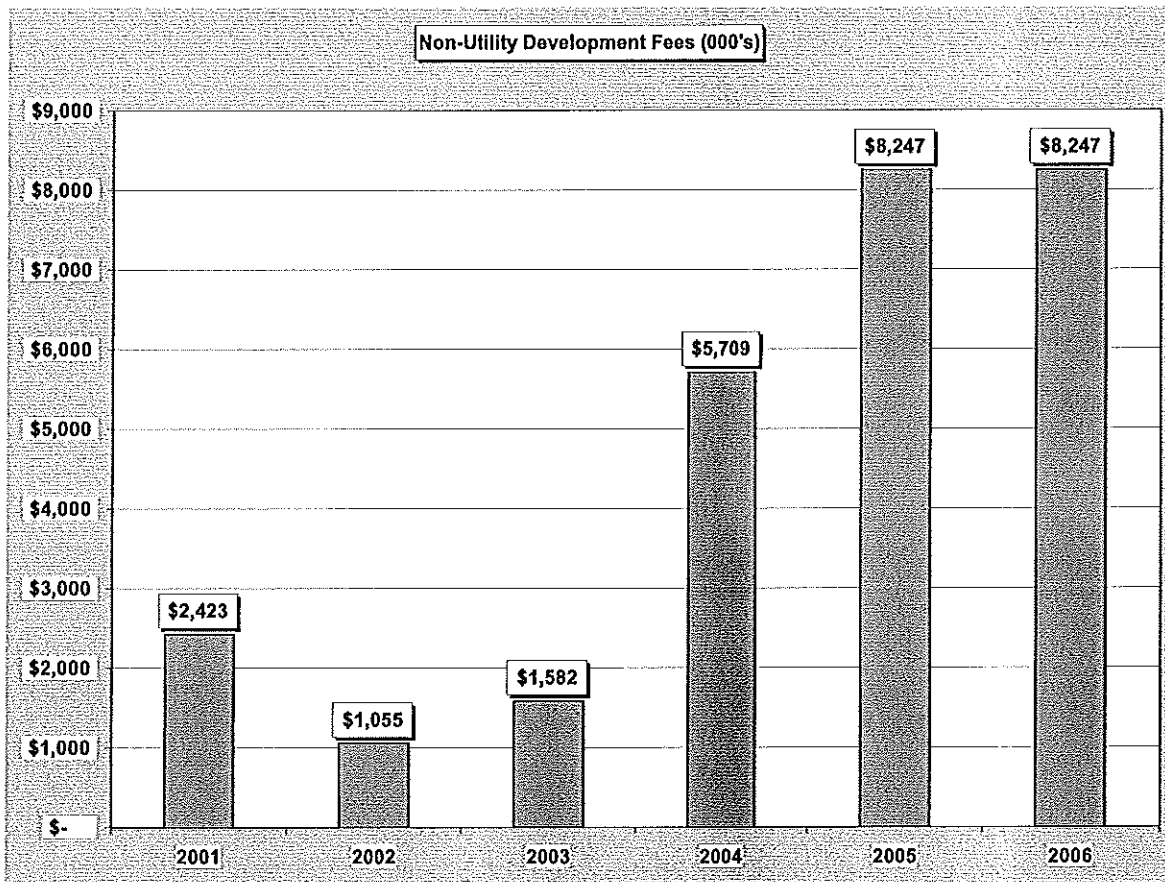
The best way to stabilize the influence of Goodyear's sales tax on the operating budget is probably the simplest: base the next year's operating revenue estimate on actual collections for the past twelve months. This amount would be adjusted only for changes in the tax rate, not for presumed growth in the tax base.



A Council Budget Worksession held on June 10, 1999 discussed this issue. The Council later approved a change from the current policy for FY 99-00. The Retail and Other City Sales Tax revenue categories were projected on a \$218 per capita deflated (GDP Deflator) basis for FY 99-00. The Construction category will be budgeted based on the previous year's actual revenues. Further, 50% of the Construction sales tax revenues were used for Capital purposes only. This change was also used in FY 00-01. For FY 05-06, 53% of construction sales tax revenues will be used for capital purposes only.

2. Increase Operating Capital

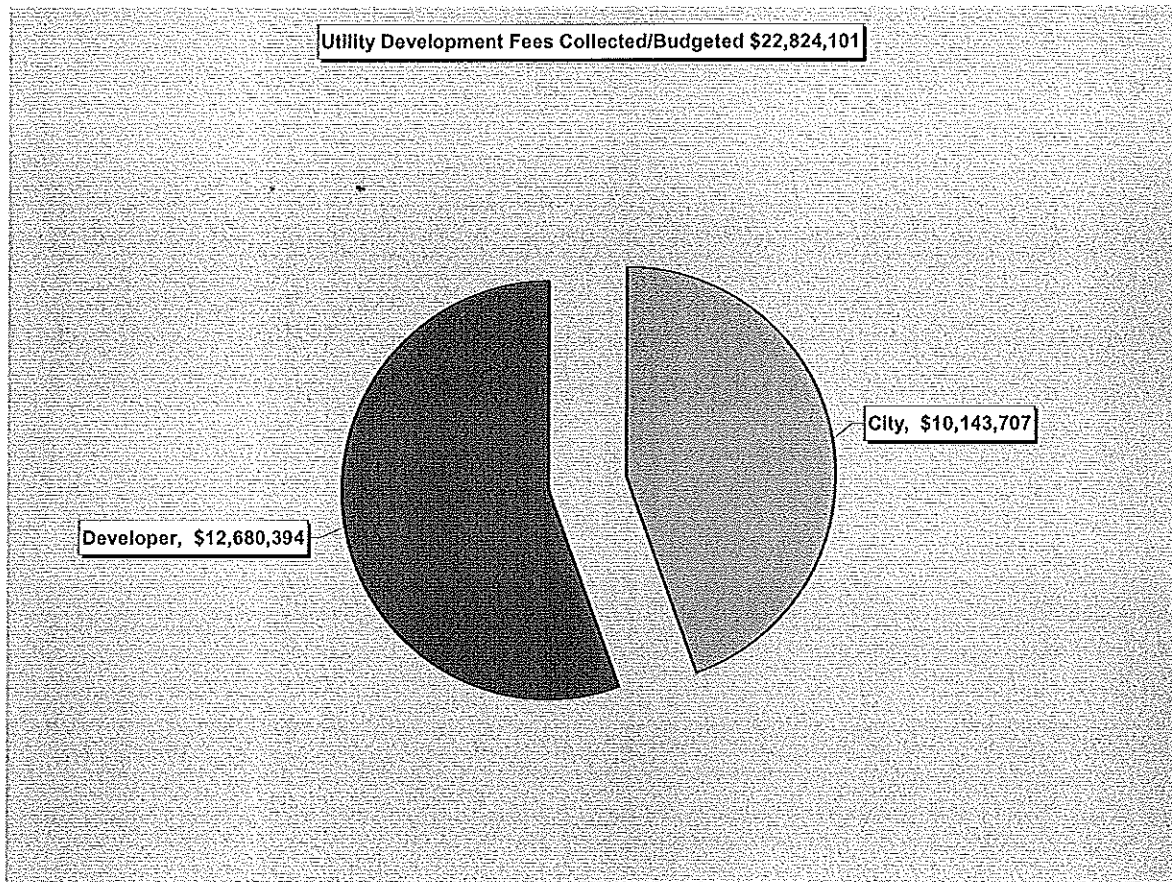
Pay-as-you-go capital revenues (construction sales taxes, development fees, and fund balances) should be used for one-time expenditures. This will increase operating capital and reduce the amount of funding from bonds. Decreased bonding reduces the annual debt service payments, thereby, reducing the operating budget and lessening the need for pay-go revenues to support operations.



Non-Utility Development Fees collected from FY 97-98 to FY 03-04 totaled \$15,260,750. It is estimated that FY 04-05 non-utility development fees will total \$8,247,000. The City does not collect development fees in land areas served by private water and/or sewer companies, or where Community Facilities Districts are established to finance non-utility infrastructure.

A related policy for the water/sewer utility is to allocate system development (capacity) fees to pay as you go capital, rather than to debt service or operations. Development fees are unstable, and boosting the operating capital budget will in the long run reduce the utility's interest costs. Further, significant portions of present development fees collected are obligated to development agreement reimbursements and are not available for debt service, etc.

Utility Development Fees collected/budgeted from FY 87-88 through FY 05-06 totaled \$22,824,101. Of this amount, \$12,680,394 is obligated to reimbursement of developers while \$10,143,707 could be used for water and sewer development costs. The City does not collect development fees in land areas served by private water and/or sewer companies, or where Community Facilities Districts are established to finance water and sewer infrastructure.



3. Build Fund Balance

Article VI, Section 5, City Charter. Cash Basis Fund

“The Council may create and maintain a permanent revolving fund to be known as the Cash Basis Fund, for the purpose of putting the payment of the running expenses of the City on a cash basis. For this purpose, the Council may provide that from the money collected from the annual property tax levy, and from the money received from other sources, a sum equal to but not less than two and one-half cents on each one hundred dollars of the assessed value of said property may be placed in such fund until the accumulated amount of such fund shall be sufficient to meet all legal demands against the treasury for the first four months or other necessary period of the succeeding fiscal year.” Four months of estimated operating expenses for the General Fund in FY 05-06 is \$14,322,724. The Cash Basis Fund of \$2,186,476 and the Contingency Fund of \$17,296,960 (total \$19,483,436) is being used to meet the four-month requirement. The Cash Basis Fund is currently over funded by \$5,160,712 million dollars.

| Fiscal Year | Secondary Assessed Valuation | \$0.025 Per \$100 AV | Annual Cash Basis Fund Deposit |
|--------------------|-------------------------------------|-----------------------------|---------------------------------------|
| | | Prior Years | \$ 198,465 |
| 2001 | 136,557,331 | 0.00025 | 34,139 |
| 2002 | 174,404,952 | 0.00025 | 43,601 |
| 2003 | 222,388,265 | 0.00025 | 55,597 |
| 2003 | Additional for | FY 02-03 | 1,608,872 |
| 2004 | 264,638,241 | 0.00025 | 66,160 |
| 2005 | 327,191,619 | 0.00025 | 81,798 |
| 2006 | 391,377,371 | 0.00025 | 97,844 |
| Total | | | \$ 2,186,476 |

Operating Budget, Section 4, City Financial Policies. General Fund Appropriations

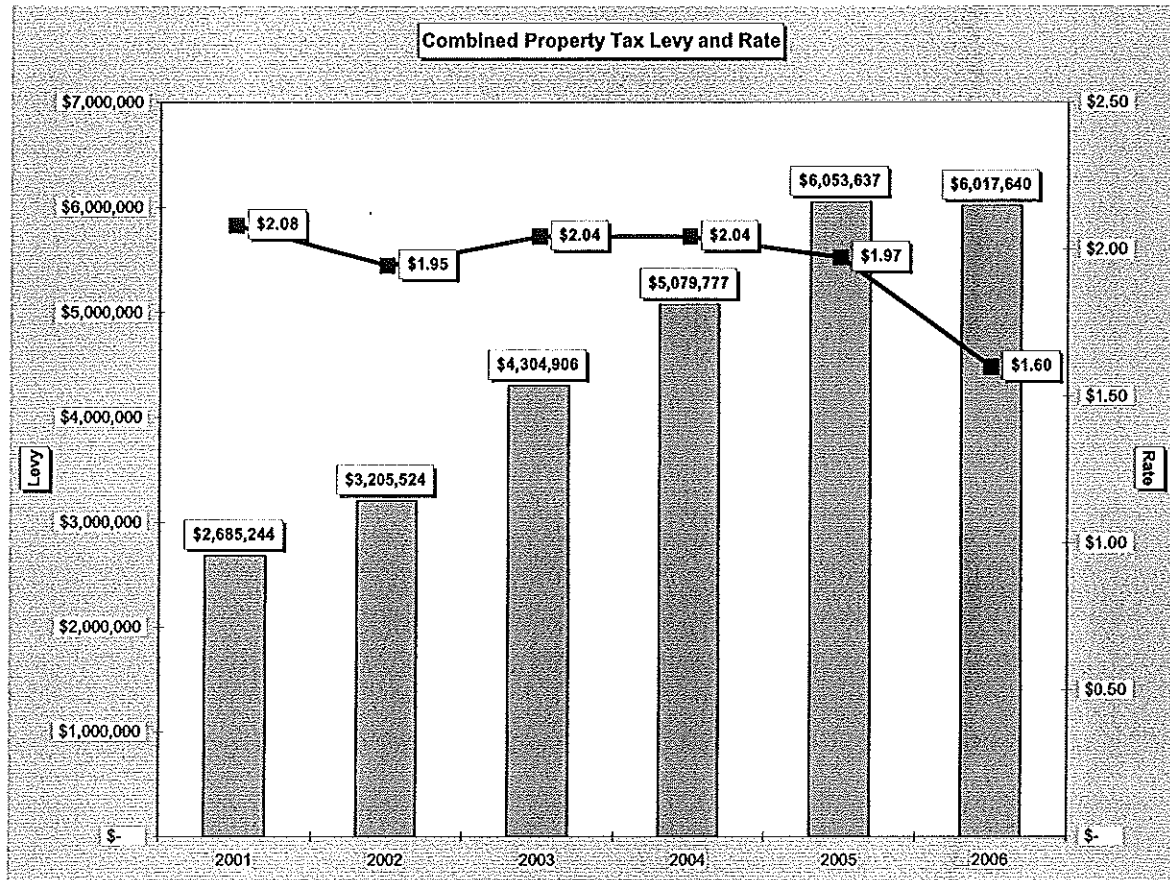
“General Fund appropriations should also include a reserved contingency account amounting to at least 10% of annual sales tax revenues. This will accrue annually and basically serve as a “revenue stabilization” account, and protect the City against swings in sales tax revenues (which is the revenue source most sensitive to changes in the economy).”

| | Budget FY 03-04 | Budget FY 04-05 | Budget FY 05-06 |
|-----------------------------|----------------------------|----------------------------|----------------------------|
| Beginning Balance | \$4,380,433 | \$3,579,952 | \$4,225,710 |
| 10% City Sales Tax | 1,494,409 | 1,762,782 | 3,200,000 |
| Cash Basis Fund | 66,160 | 81,798 | 2,186,476 |
| Less expend./appropriations | (2,361,050) | (1,198,822) | (500,000) |
| Balance | 3,579,952 | 4,225,710 | 9,112,186 |
| Budget | \$3,579,952 | \$4,225,710 | \$19,483,436 |

The FY 05-06 contingency account is \$19,483,436.

4. Stabilize Property Tax

The Capital Improvement Plan is designed to keep the property tax rate level through the appropriate scheduling of bond sales.

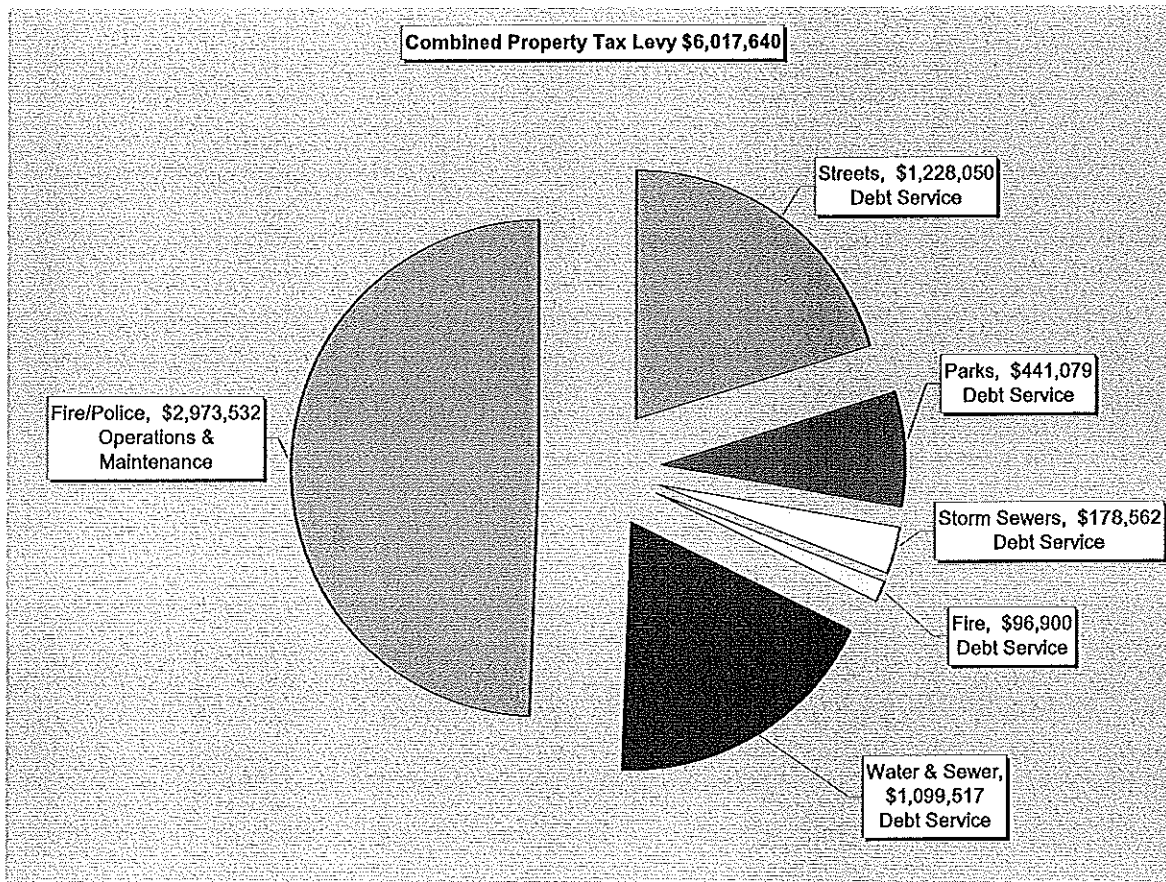


Within this long-term plan, there may be short-term fluctuations in the tax rate depending on construction schedules, interest rates, and other variables. These fluctuations can be countered in the annual budget by varying the primary tax rate and by directing the flow of interest earnings on bond proceeds between the construction and debt service funds. Growth in assessed valuation of property will have the greatest impact on revenues for bond debt services.

Primary Property Tax is intended to cover city-operating costs. Secondary Property Tax is limited by State Constitution to cover bonded debt service.

The Primary Property Tax was approved in a Special Election held on May 17, 1988. In FY 94-95, the Primary Property Tax rate was \$1.10 per \$100 of assessed value (AV). The Secondary Property Tax rate was \$1.00 per \$100 of AV. The combined Property Tax rate was \$2.10. It appears that the current tolerance level for the City property tax rate is \$1.60 per \$100 of A.V. To stabilize property tax rates also requires stable property assessed valuations. This has not been the

case even though the City has experienced significant growth. Legislative changes to the tax rates, successful taxpayer protests on property valuations and County Assessor Office delays all contribute to unstable assessed valuations.



5. Municipal Service Cost Centers

A citizen cost study committee is preparing a recommendation to the City Council with a three-year Business Plan to make the water, and sewer enterprise funds self-supporting by year 2009. The first rate adjustments are scheduled to be implemented in October 2005.

During the FY 99-00 budget worksessions, the staff presented and the City Council approved a Cost Allocation Methodology to allocate support service operating costs to the direct service delivery departments.

The Cost Allocation Methodology was the result of a Small City Best Practices.

Project sponsored by the Arizona City/County Management Association (ACMA) and the City Managers of the following cities:

- Goodyear
- Show Low
- Flagstaff
- Prescott
- Sierra Vista

The primary purpose in cost allocation is to allocate the costs of operating the City's internal support departments to the departments that provide a product or service to the public. Through the process of cost allocation, support service costs generated by the support service departments are assigned to the various direct service delivery departments that receive a service or benefit from the support departments. Assigning costs of delivering goods or services allows the City to make an informed determination in setting user fees and the level of tax subsidy it wants to maintain as a matter of public policy.

There are a variety of allocation methods, which can be used in assigning costs. Factors in choosing a methodology are (1) it must be a readily available measure and (2) its selection should result in service costs being allocated to cost centers in proportion to the amount of service or benefit received. Ease of application and understandability are also major considerations.

The methodology consists of the following six elements:

1. Operating expenditures are defined as all expenditures except:
 - Capital Outlay
 - Capital Projects
 - Secondary Property Tax Debt Service
 - Depreciation
2. Allocation of basic overhead costs (Mayor & Council, City Manager, DCM, HR, City Clerk, etc.) will be per Authorized Fulltime Position.
3. Allocation of the Risk Management, Attorney, Finance, Budget Office, and CFD Administration expenditures will be by direct charges and/or percent of operating expenditures.
4. Allocation of Public Works Administrative expenditures will be by Authorized FTE.
5. Allocation of Fleet Services expenditures will be by direct charges/work orders and/or per Assigned Number of Vehicles.
6. Allocation of Building Services, and the Interim Office Building (IOB) expenditures will be by Square Footage.

FY 05-06 Cost Allocation

| Department | Before Allocation | Amount Allocated | Markup % | After Allocation |
|----------------------------------|----------------------|---------------------|---------------|---------------------|
| Admin Support Services | 423,379 | (378,768) | | 44,611 |
| Attorney | 621,543 | (584,633) | | 36,910 |
| Building Services | 1,363,282 | (1,338,740) | | 24,542 |
| City Clerk | 1,002,521 | (840,910) | | 161,611 |
| City Manager | 478,360 | (372,735) | | 105,625 |
| Community Initiatives | 1,075,669 | (869,453) | | 206,216 |
| Deputy City Manager | 756,074 | (715,467) | | 40,607 |
| Finance | 1,994,775 | (1,879,093) | | 115,682 |
| Fleet Services | 545,661 | (499,477) | | 46,184 |
| Human Resources | 1,785,764 | (1,579,547) | | 206,217 |
| Interim Office Building | 323,865 | (323,865) | | - |
| ITS | 1,486,442 | (1,238,348) | | 248,094 |
| Mayor and Council | 319,158 | (270,157) | | 49,001 |
| Public Works Admin | 982,797 | (694,430) | | 288,367 |
| Support Services Subtotal | 13,159,290 | (11,585,623) | | 1,573,667 |
| | | | | |
| City Court | 637,546 | 216,092 | 33.89% | 853,638 |
| Community Development | 4,655,978 | 1,469,286 | 31.56% | 6,125,264 |
| Economic Development | 2,600,966 | 267,330 | 10.28% | 2,868,296 |
| Fire & Emergency Services | 6,313,971 | 2,577,665 | 40.82% | 8,891,636 |
| Parks | 2,200,050 | 816,610 | 37.12% | 3,016,660 |
| Police | 7,839,996 | 2,548,993 | 32.51% | 10,388,989 |
| Prosecutor | 242,422 | 63,791 | 26.31% | 306,213 |
| Recreation & Aquatics | 732,346 | 222,315 | 30.36% | 954,661 |
| Sanitation | 2,644,621 | 540,187 | 20.43% | 3,184,808 |
| Sewer | 4,649,904 | 810,496 | 17.43% | 5,460,400 |
| Streets | 4,912,095 | 983,739 | 20.03% | 5,895,834 |
| Water | 7,351,109 | 1,069,119 | 14.54% | 8,420,228 |
| Direct Services Subtotal | 44,781,004 | 11,585,623 | 25.87% | 56,366,627 |
| | | | | |
| Total | 57,940,294 | | | 57,940,294 |

City Of Goodyear Financial Policies

Introduction

The financial policies establish the framework for overall fiscal planning and management. The policies set forth guidelines for both current activities and long range planning. The policies will be reviewed annually to assure the highest standards of fiscal management. The City Manager and staff have the primary role of reviewing and providing guidance in the financial area to the City Council.

Overall Goals

The overall financial goals underlying these policies are:

1. Fiscal Conservatism: To ensure that the City is at all times in a solid financial condition. This can be defined as:
 - A. Cash Solvency - the ability to pay bills.
 - B. Budgetary Solvency - the ability to balance the budget.
 - C. Long Run Solvency - the ability to pay future costs.
 - D. Service Level Solvency - the ability to provide needed and desired services.
2. Flexibility: To ensure that the City is in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress.
3. Adherence to the Highest Accounting and Management Practices: As set by the Government Finance Officers' Association standards for financial reporting and budgeting, by the Governmental Accounting Standards Board and other professional standards.

Operating Budget

1. Ongoing operating costs should be supported by ongoing, stable revenue sources. This protects the City from fluctuating service levels, and avoids crises when one-time revenues are reduced or removed. Some corollaries to this policy:
 - A. Cash Balance should be used only for one-time expenditures such as, CIP projects, capital outlay, increasing reserves or contingency funds, and/or paying off outstanding debt.
 - B. Ongoing maintenance costs, such as street resurfacing or swimming pool replastering, should be financed through operating revenues, rather than through bonds.
 - C. Fluctuating federal grants should not be used to finance ongoing programs.

2. Revenues from growth or development should be targeted to costs related to development, or invested in improvements that will benefit future residents or make future service provision efficient. While it is tempting to use growth-related revenue to support current operations, doing so can lead to a crisis when the growth rate decreases. This policy implies a commitment to identifying the portions of the City's revenue stream that result from growth.
3. General Fund appropriations should include a reserved contingency account equal to the first four (4) months operating expenses from the prior fiscal year.
4. General Fund appropriations should also include a reserved contingency account amounting to at least 10% of annual sales tax revenues. This will accrue annually and basically serve as a "revenue stabilization" account, and protect the city against swings in sales tax revenues, (which is a revenue source sensitive to changes in the economy).
5. Enterprise Funds should be self-sufficient. They should include a sufficient unappropriated fund balance to absorb fluctuations in annual revenue. Wherever possible, enterprise funds should be charged directly for "overhead" services, rather than using an indirect service transfer. These services include such things as employee fringe benefits, insurance costs, and telephone charges. Provision should also be made for interdepartmental charges for services such as solid waste disposal (landfill) and vehicle repair, when this is practical. Operational revenue should be great enough to cover capital costs and replacement.
6. Replacement of vehicles, equipment, and office space will be funded through the Depreciation/Replacement Reserves. A rate structure will be established annually to provide sufficient funds for replacement of each item.
7. A financial forecasting model should be developed to annually test the ability of the City to absorb operating costs due to capital improvements, and to react to changes in the economy or service demands. This annual forecast should cover at least five years.
8. Laws and policies on limitations on revenue sources should be explicitly addressed in the budget process. These include:
 - A. Annual Local Transportation Assistance Funds (LTAF) must be devoted to street maintenance and potentially for parks and the arts.
 - B. No more than one half of the prior year's Highway User Revenue Fund (HURF) can be used for debt service (A.R.S. 48-689).

- C. When the City's population reaches 30,000, it must maintain its level of general fund support in street maintenance and operations, as provided by state law (A.R.S. 28-6543)

9. Debt Management

- A. Short term borrowing or lease-purchase contracts should be considered for financing major operating capital equipment when the Finance Director along with the City's financial advisor determines and recommends that this is in the City's best interest. Lease/purchase decisions should have the concurrence of the appropriate operating manager.
- B. Annual short-term debt payments should not exceed 5% of annual revenue or 20% of total annual debt.
- C. Annual debt service on long term general obligation debt should not exceed 10% of annual general fund revenues.
- D. City of Goodyear Public Improvement Corporation - lease payments are funded by an excise tax pledge. Requires a "coverage ratio" 1.50 to 1.00 of pledged excise tax revenue to debt payment.
- E. Maintain and Sell New General Obligation Bonds only when the combined Property Tax Rate of \$1.60 or lower can be achieved.
- F. Maintain Bond rating of at least Baa1 from Moody's or Standard and Poore's.
- G. Enterprise Funds should finance water and sewer bonds sales where appropriate.
- H. Bonds should not be financed by General Funds unless necessary. If General Funds finance bonds, the combined annual debt service shall not exceed five percent (5%) of the current three years average operating revenues of the General Funds. City Construction Sales Tax revenues will not be included in the computing the average.

10. Budget Amendment Policies

- A. Total Fund Appropriation Changes must be approved through City Council Resolution. These amendments must also comply with the City's Alternative Expenditure Limitation. In order to provide flexibility to respond to unanticipated increases in revenues, 10% of the total operating budget should be set aside as a contingency appropriation (as long as this contingency is backed by available fund reserves).

- B. Uses of contingency appropriations must be specifically approved by the City Council. This may be by Council motion rather than resolution.
- C. Shifts in appropriations within fund totals may be made only upon approval of the Mayor. Procedures for appropriations transfers and delegation of budget responsibility will be set by the City Manager.

11. Budgetary Control System

- A. Monthly budget status reports will be reviewed by the City Manager and then presented to the full City Council.
- B. Annually update Strategic Financial Plan in order to validate and adjust the Plan and assumptions to remain viable and in compliance with State Statutes.
- C. Community Relations annual budget will be limited in its growth. Increase will be no greater than the percentage of growth in retail sales tax from prior two calendar years.

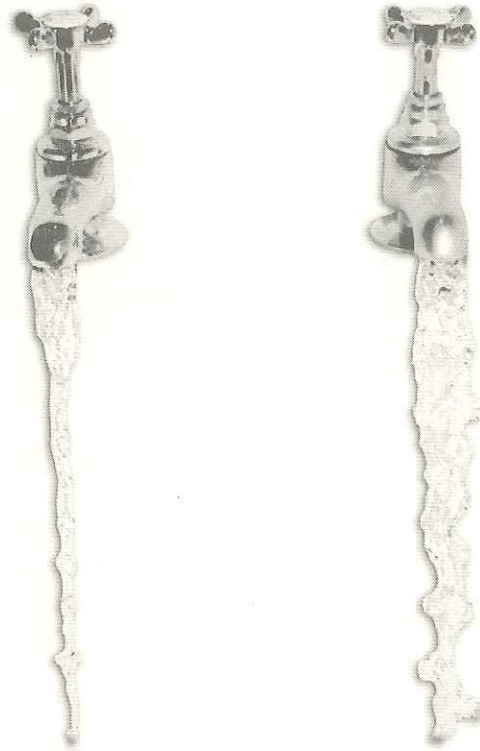
12. Revenue Policies

- A. A diversified and stable revenue system will be maintained to ensure fiscal health and absorb short run fluctuations in any one revenue source.
- B. User fees for all operations will be examined annually to ensure that fees cover direct and indirect cost of service. Rate adjustments for enterprises will be based on five-year enterprise fund plans.
- C. Development fees for one time capital expenses attributable to new development will be reviewed annually to ensure that fees match development related expenses.
- D. Cost analysis should be performed for all services in order to determine if fees collected are covering cost of service.

13. Capital Budget

- A. A long-range capital improvement plan should be prepared and updated each year. This plan may include (in years other than the first year of the plan) "unfunded" projects that carry out the City's strategic and general plans, but it should also include a capital-spending plan that identifies projects that can be completed with known funding sources.
- B. Each department must, when planning capital projects, estimate the impact on the City's operating budget over the next three to five years.

- C. Amendments to capital appropriations fall under the same guidelines as changes to the operating budget noted above, with one exception—any project change exceeding \$30,000 should receive specific City Council approval. This approval can be by motion rather than resolution, and may accompany a recommendation for award of bid, change order, or other Council action. While this approval is not a strict legal requirement, it serves both to keep the Council informed on capital project activity and funding, and ensures that revisions of project priorities are in line with Council expectations. Monthly status reports will be reviewed by the City Manager and then presented City Council.

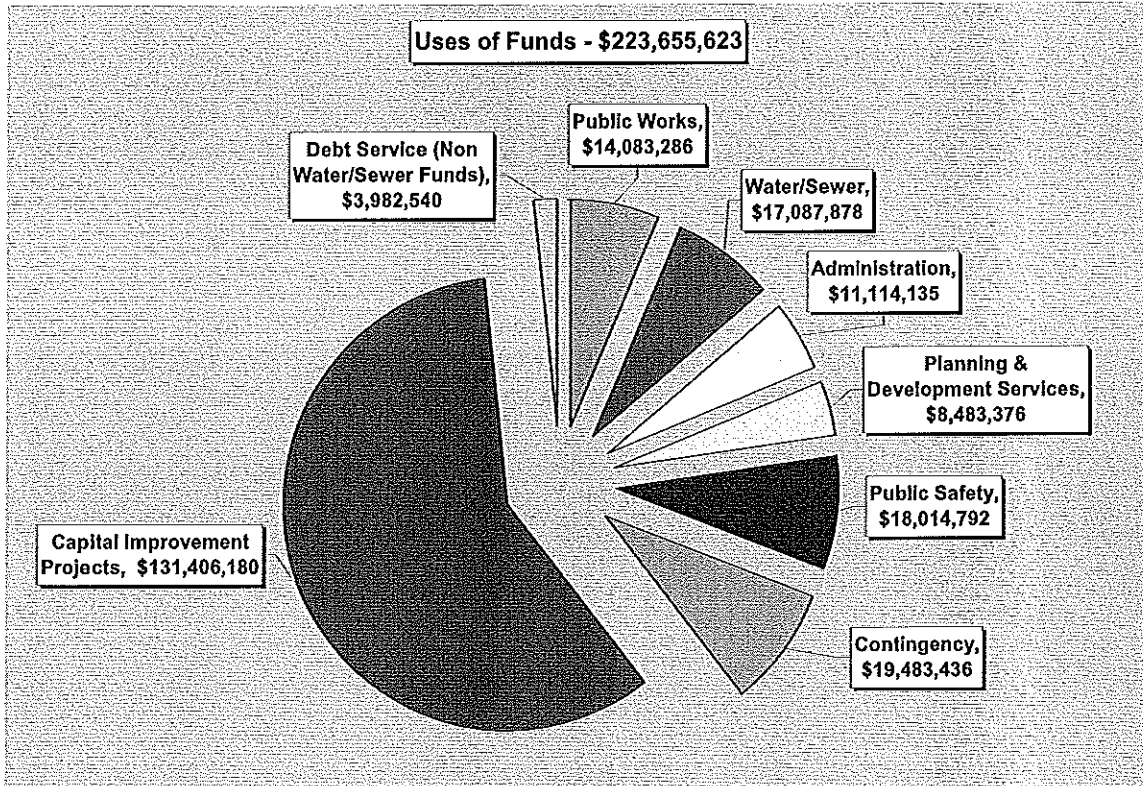


Budget Summary

- Budget Summary
- General Fund Summary
- Highway User Fund Summary
- Debt Service Fund
- Enterprise Fund Summary
- Capital Improvements Program Fund Summary

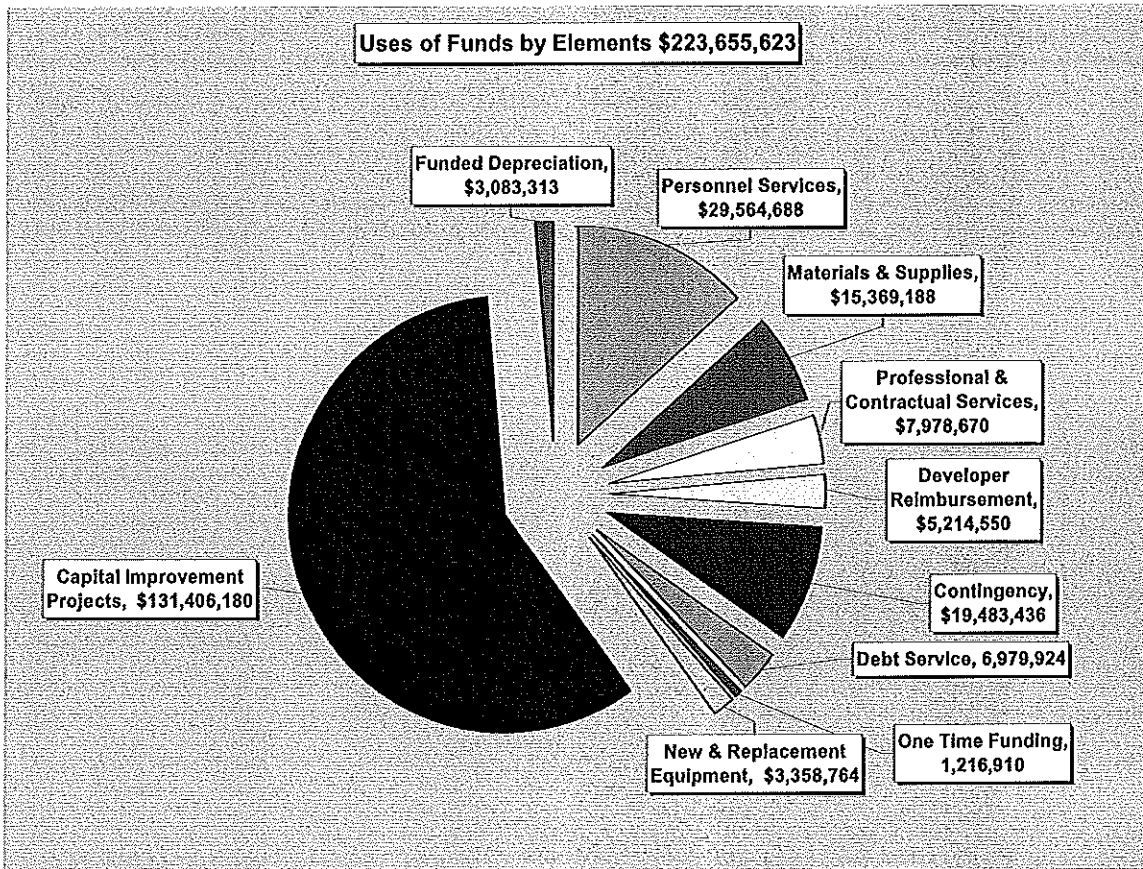
Budget Summary

The total proposed budget for FY 05-06 is \$223,655,623 including transfers. Of this total budget Public Works is supported by \$14,083,286 or 6%. Water and Sewer is supported by \$17,087,878 or 8%. Administration functions are supported by \$11,114,135 or 6%. Planning & Development Services are supported by \$8,483,376 or 4%. Public Safety functions are supported by \$18,014,792 or 8%. The Contingency fund represents 9% or \$19,483,436. The Debt Service fund is supported by \$3,982,540 or 2%, and the Capital Improvement Program equals \$131,406,180 or 59%. The total expenditures by Program are graphically displayed below.



| | | |
|--------------------------------------|--------------------|----------------|
| Administration | 11,114,135 | 6.30% |
| Public Safety | 18,014,792 | 8.05% |
| Planning & Development Services | 8,483,376 | 3.79% |
| Public Works | 14,083,286 | 6.30% |
| Water/Sewer | 17,087,878 | 7.64% |
| Contingency | 19,483,436 | 8.71% |
| Debt Service (Non Water/Sewer Funds) | 3,982,540 | 1.78% |
| CIP | 131,406,180 | 58.75% |
| Total Expenditures | 223,655,623 | 100.00% |

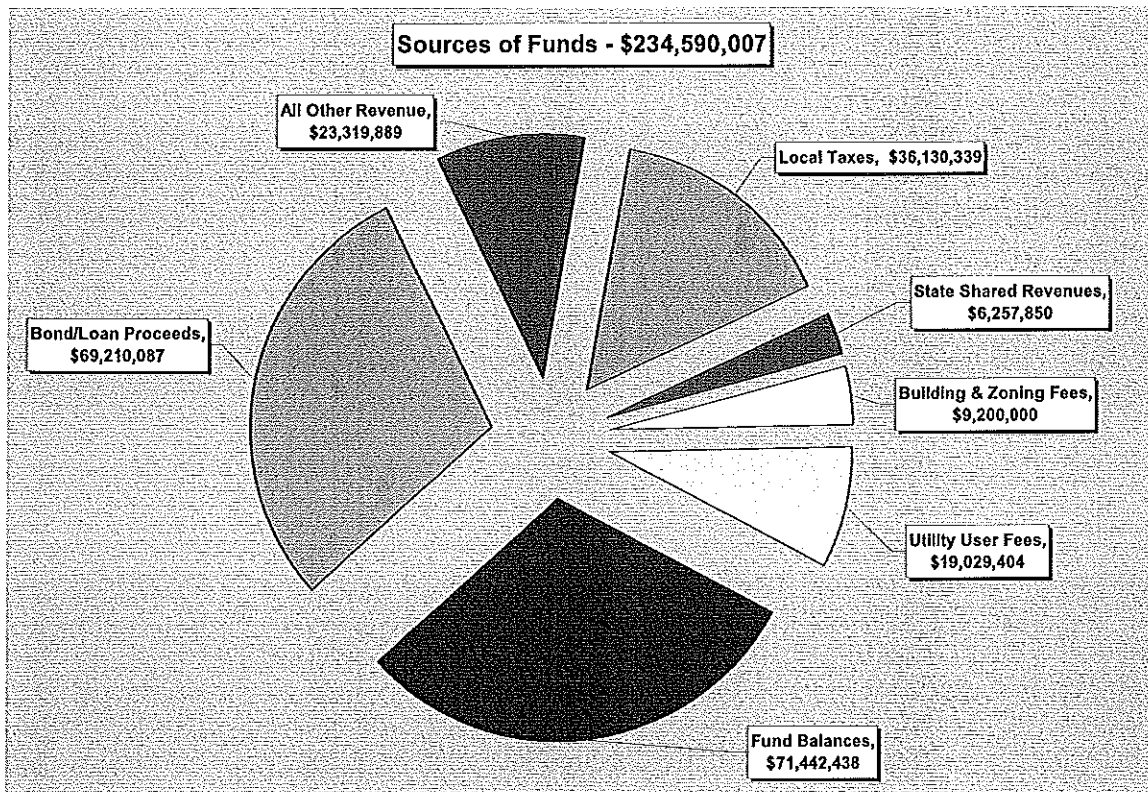
The total proposed budget measured by its element expenditures are: personnel services \$29,564,688 or 13%, materials & supplies \$15,369,188 or 7%, professional & contract services \$7,978,670 or 4%, developer reimbursements \$5,214,550 or 2%, contingency fund \$19,483,436 or 9%, debt service \$6,979,924 or 3%, one time funding projects \$1,216,910 or 0.5%, new & replacement equipment \$3,358,764 or 1%, capital improvement program \$131,406,180 or 59%. The total expenditures by Element are graphically displayed below.



| | | |
|-------------------------------------|-------------|--------|
| Personnel Services | 29,564,688 | 13.22% |
| Materials & Supplies | 15,369,188 | 6.87% |
| Professional & Contractual Services | 7,978,670 | 3.57% |
| Developer Reimbursement | 5,214,550 | 2.33% |
| Contingency | 19,483,436 | 8.71% |
| Debt Service | 6,979,924 | 3.12% |
| One Time Funding | 1,216,910 | 0.54% |
| New & Replacement Equipment | 3,358,764 | 1.50% |
| Capital Improvement Projects | 131,406,180 | 58.75% |
| Funded Depreciation | 3,083,313 | 1.38% |

| | | |
|---------------------------------------|--------------------|----------------|
| Total Uses of Funds by Element | 223,655,623 | 100.00% |
|---------------------------------------|--------------------|----------------|

The funding sources for the proposed FY 05-06 Budget total \$234,590,007. Of this total, \$71,442,438 or 30% is estimated beginning fund balances. Total revenues are projected to be \$163,147,569 or 70% of the total sources.



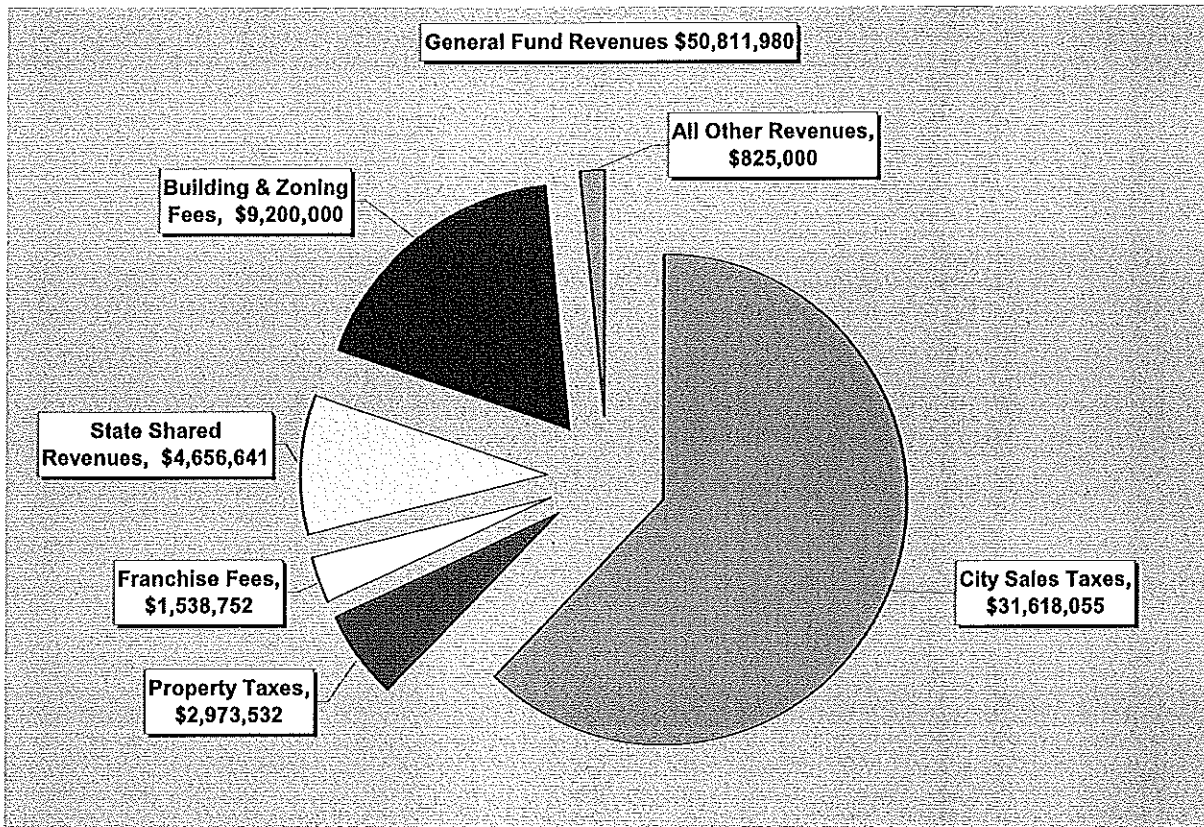
| | | |
|------------------------|--------------------|----------------|
| Local Taxes | 36,130,339 | 15.40% |
| State Shared Revenues | 6,257,850 | 2.67% |
| Building & Zoning Fees | 9,200,000 | 3.92% |
| Utility User Fees | 19,029,404 | 8.11% |
| Fund Balances | 71,442,438 | 30.45% |
| Bond/Loan Proceeds | 69,210,087 | 29.50% |
| All Other Revenue | 23,319,889 | 9.94% |
| Total Revenues | 234,590,007 | 100.00% |

General Fund Summary

The General Fund includes all city departments with the exception of the utility enterprise departments, streets, debt service, capital improvements, and programs directly funded from grants and trusts.

General Fund Revenues

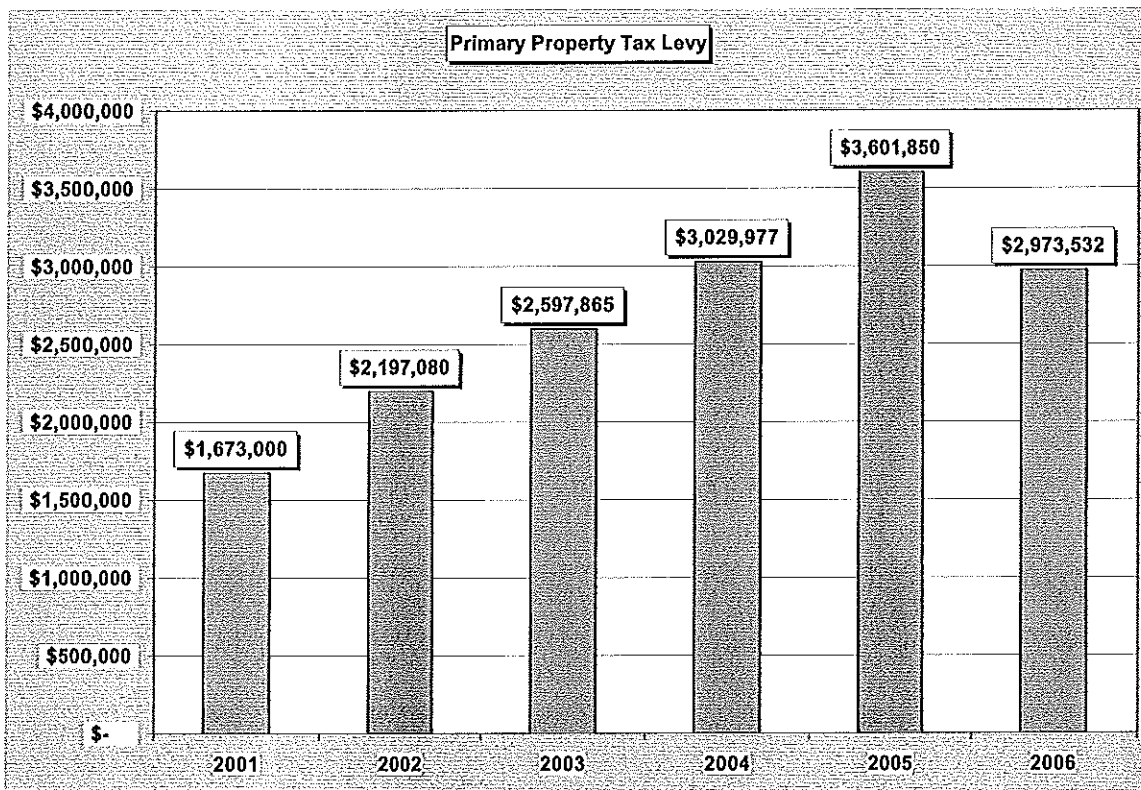
Total resources available for the FY 05-06 expenditures include an estimated beginning fund balance of \$23,170,050, and revenues of \$50,811,980 (operating \$42,968,171, and capital \$7,843,809). Total available resources for FY 05-06 are \$73,982,030.



| Revenues | Budget FY 05-06 | Percent Of Total |
|------------------------|--------------------|---------------------|
| City Sales Taxes | 31,618,055 | 62.23% |
| Property Taxes | 2,973,532 | 5.85% |
| Franchise Fees | 1,538,752 | 3.03% |
| State Shared Revenues | 4,656,641 | 9.16% |
| Building & Zoning Fees | 9,200,000 | 18.11% |
| All Other Revenues | 825,000 | 1.62% |
| Total Revenues | 50,811,980 | 100.00% |

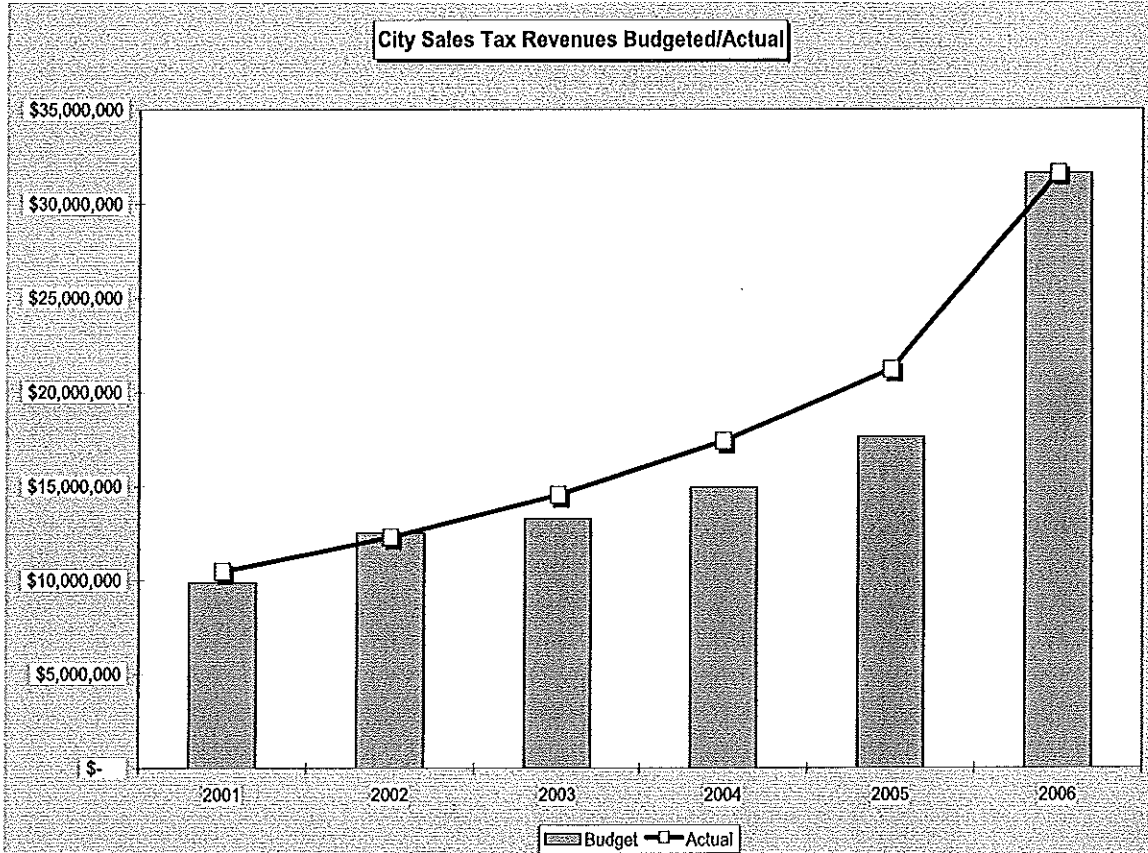
Summary of General Fund Revenues

Primary Property Tax Levy - Given estimates of a 23% increase in the City's primary assessed valuation, a primary property tax rate of \$0.82 per \$100 assessed value will result in revenues of \$2,973,532. The 20% increase in the assessed value for secondary tax purposes will generate \$3,044,108 at a rate of \$0.78 per \$100 assessed value for payment of principal and interest (the secondary levy is applied directly to the Debt Service Fund). The total tax rate is estimated to be \$1.60 per \$100 assessed value (down from \$1.97 in FY 04-05), and provide total property tax revenues of \$6,017,640. The City increased the City sales tax rate on contracting activities and decreased the primary property tax levy by \$1,275,698. The City is subsidizing the primary property tax levy with City sales taxes of \$1,275,698. The property tax levy plus the City sales tax subsidy equals revenues of \$4,249,230, the maximum legal primary property tax levy.



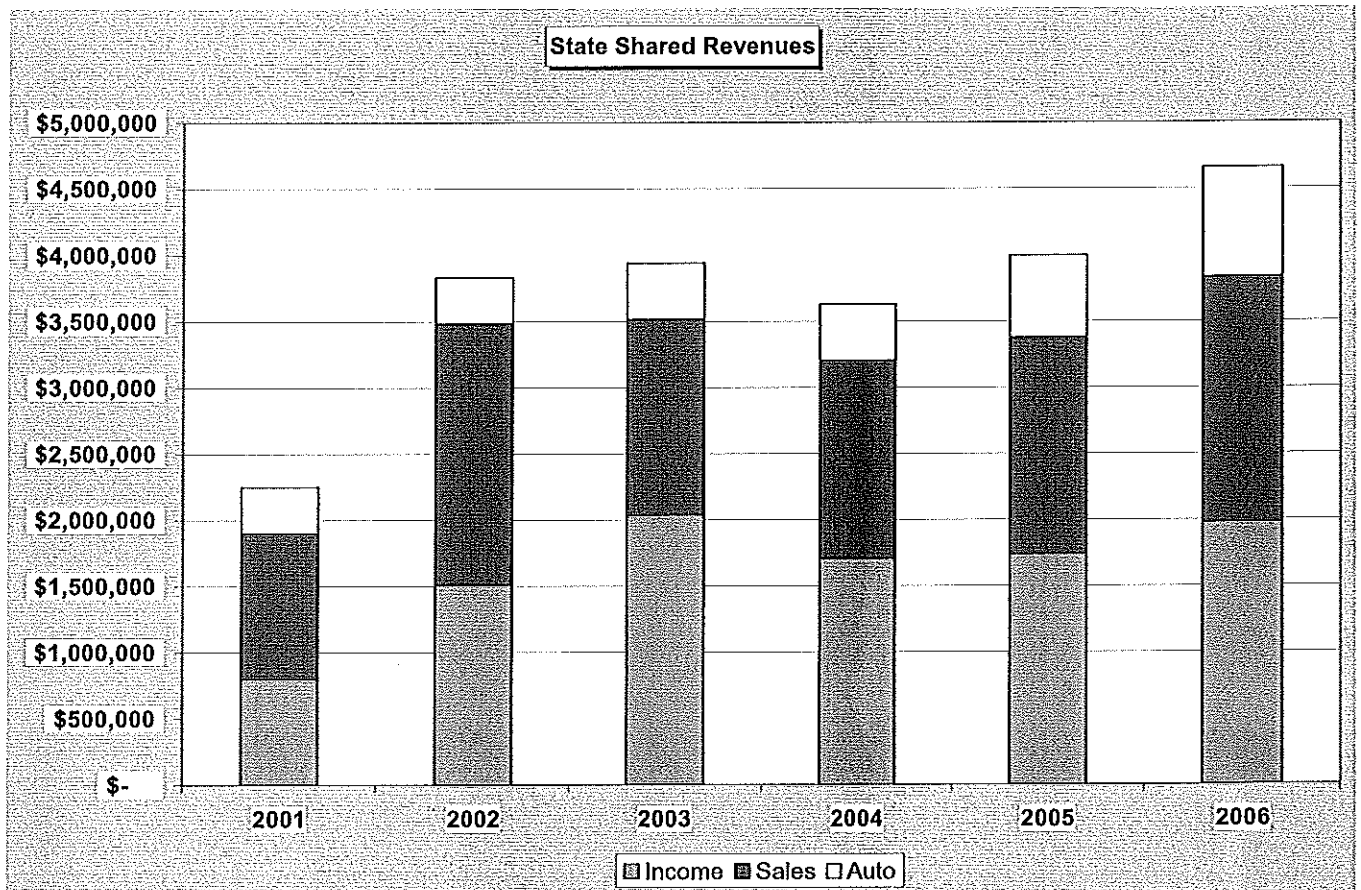
Franchise Fees - The franchise fees of \$1,538,752 are projected to increase 18% over the prior year's revenues of \$1,304,028. The fees are based on the gross receipts of the applicable utility franchises (cable, electric, and gas). The increases in the revenues are due to residential development continuing as in FY 04-05.

City Sales Taxes - Revenue estimates are \$31,618,055 for City sales tax collections for FY 05-06. City sales taxes account for approximately 62% of the General Fund revenues for FY 05-06, and are estimated to increase 50% above last year's collections of \$21,210,764. The City increased the contracting activities sales tax from 2% to 3.5% January 1, 2005. This tax increase is projected to increase City sales tax revenues by \$6,375,000 in FY 05-06.



Building & Zoning Fees - Building and zoning fees include building permits, right-of-way permits, plan check fees, and rezoning fees. The FY 04-05 estimated revenue collections of \$9,200,000 for building and zoning fees reflect an increase in construction activity over the prior FY 03-04 collections of \$8,637,381. The estimated revenues for FY 05-06 are \$9,200,000, the same amount as collected in FY 04-05. By Policy, the City budgets the next year's revenues to be the same as the prior's years collections.

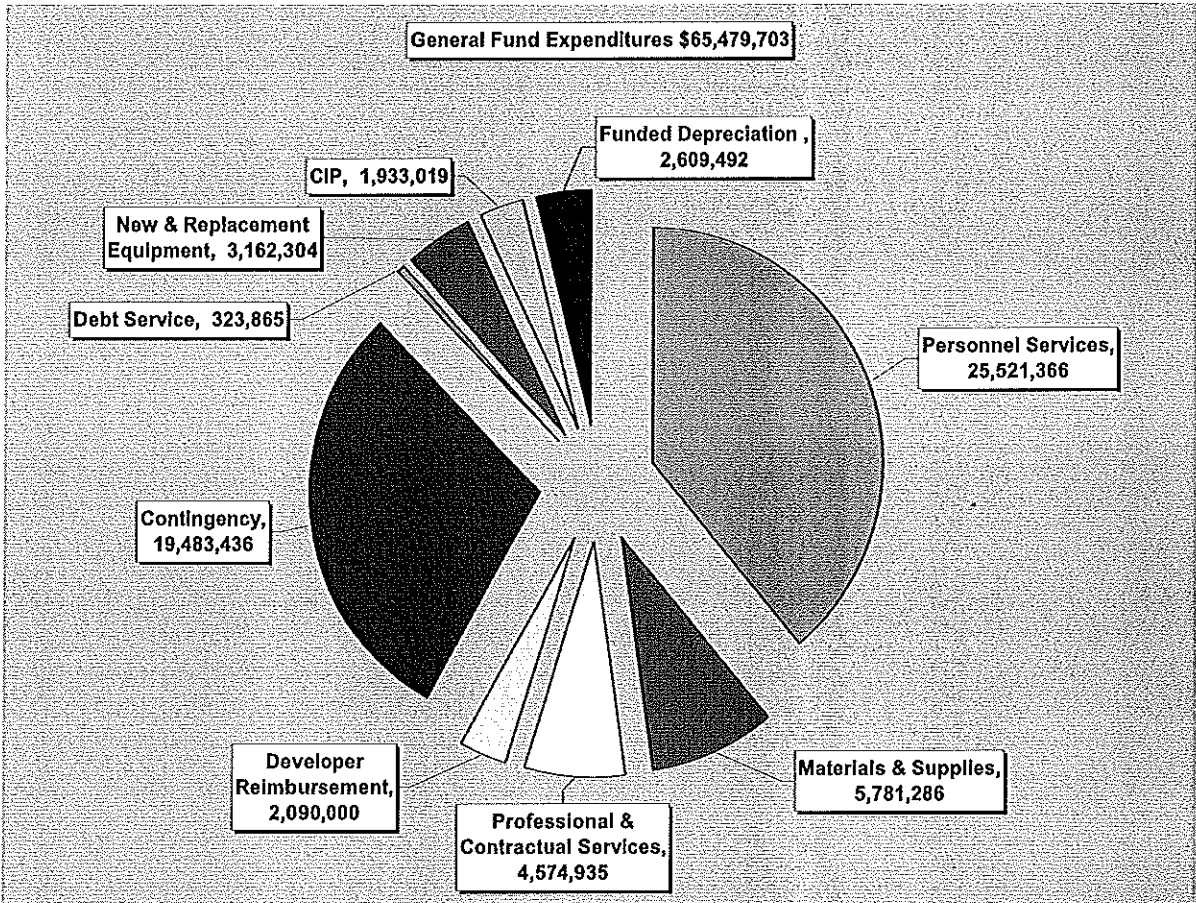
State Shared Revenues - The State of Arizona shares a portion of its sales, income, motor vehicle taxes, gasoline taxes, and lottery proceeds with cities, based on a formula set by state law. The gasoline taxes and lottery proceeds are restricted to the Highway User Revenue Fund and are not included in the General fund. The Arizona State Department of Revenue (ADOR) provides estimates for these revenues. The formula for sharing state revenues (SSR) is based on population figures. The City's share of revenues increased \$1.6 million annually in FY 01-02 as a direct result of the 2000 Census. The state shared revenues for FY 05-06 are estimated as follows: sales tax \$1,852,453, income tax \$1,979,188 and vehicle tax \$825,000, for a total of \$4,656,641.



| SSR | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 |
|--------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Income | 800,000 | 1,511,300 | 2,040,589 | 1,706,817 | 1,740,622 | 1,979,188 |
| Sales | 1,102,000 | 1,972,000 | 1,473,458 | 1,496,120 | 1,632,974 | 1,852,453 |
| Auto | 349,000 | 349,000 | 425,385 | 425,385 | 620,000 | 825,000 |
| Total | 2,251,000 | 3,832,300 | 3,939,432 | 3,628,322 | 3,993,596 | 4,656,641 |

General Fund Expenditures

Total General Fund expenditures for FY 05-06 are \$65,479,703. Also, there are transfers out totaling \$4,954,391. The expenditures consist of personnel services, materials and supplies, professional and contract services, debt service, funded depreciation, contingency, new and replacement equipment, and projects.



| | | |
|-------------------------------------|------------|--------|
| Personnel Services | 25,521,366 | 38.98% |
| Materials & Supplies | 5,781,286 | 8.83% |
| Professional & Contractual Services | 4,574,935 | 6.99% |
| Developer Reimbursement | 2,090,000 | 3.19% |
| Contingency | 19,483,436 | 29.75% |
| Debt Service | 323,865 | 0.49% |
| New & Replacement Equipment | 3,162,304 | 4.83% |
| CIP | 1,933,019 | 2.95% |
| Funded Depreciation | 2,609,492 | 3.99% |

| | | |
|--|-------------------|----------------|
| Total General Fund Expenditures | 65,479,703 | 100.00% |
|--|-------------------|----------------|

Summary of General Fund Expenditures

Transfers to Other Funds - \$5,204,025

There are three transfers from the General Fund to other funds. The first is \$614,567 to cover debt service. The second is \$3,362,173 to the Highway User Fund to support street operations and maintenance. The third transfer is \$1,227,285 to the Water and Sewer fund to support operations & maintenance.

Personnel Services - \$25,521,366

Personnel expenditures consist of the current staffing of 286 positions plus an additional 54 positions.

The personnel services expenditures consist of salaries and wages, employee retirement, part-time salaries, health insurance, overtime, Workman's Compensation insurance, FICA/Medicare, uniform allowance, employee awards.

Materials and Supplies - \$5,781,286

Materials and Supplies consist of all utility costs, maintenance costs, office & operating supplies.

Professional and Contract Services - \$4,574,935

All professional service agreements and contracts, travel, training, conferences, special events, etc. are included in this element of the budget. Contracting for services may provide a less expensive alternative in providing city services. A major advantage is that it is easier to vary contract amounts on a year-to-year basis than it is to vary city staffing levels and overhead costs such as equipment and building space.

Contingency - \$19,483,436

The contingency fund is budgeted to satisfy the requirements of the Cash Basis Fund (four months of operating expenditures), 10% of the City sales tax projection, and unspent balance from prior years.

Debt Service - \$323,865

The debt service consists of the principal and interest payments for the Interim Office Building at 190 North Litchfield Road..

Funded Depreciation - \$2,609,492

The funded depreciation element is an amount of funds placed in a reserve each year for future capital outlay replacement purchases.

New and Replacement Equipment and One Time Projects - \$5,095,323

Developer Reimbursements - \$2,090,000

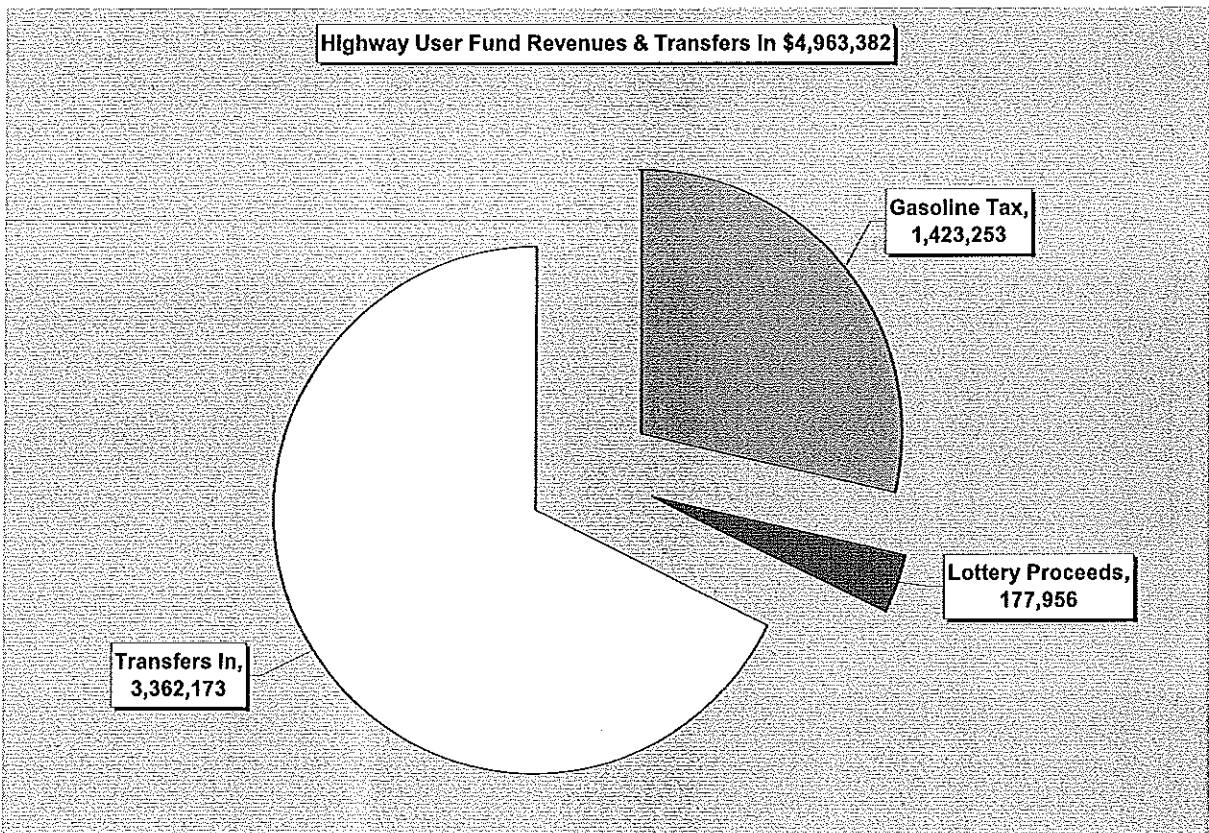
This element includes reimbursements to sales tax generators that have added 'net new' sales tax dollars to the City's general fund in accordance with specific development agreements.

Highway User Fund Summary

The Highway User Fund (HURF) includes all direct expenditures of the street department.

Highway User Fund Revenues

Total resources available for the FY 05-06 expenditures include an estimated beginning fund balance of \$249,634, transfers from the General Fund of \$3,362,173, and revenues of \$1,601,209.

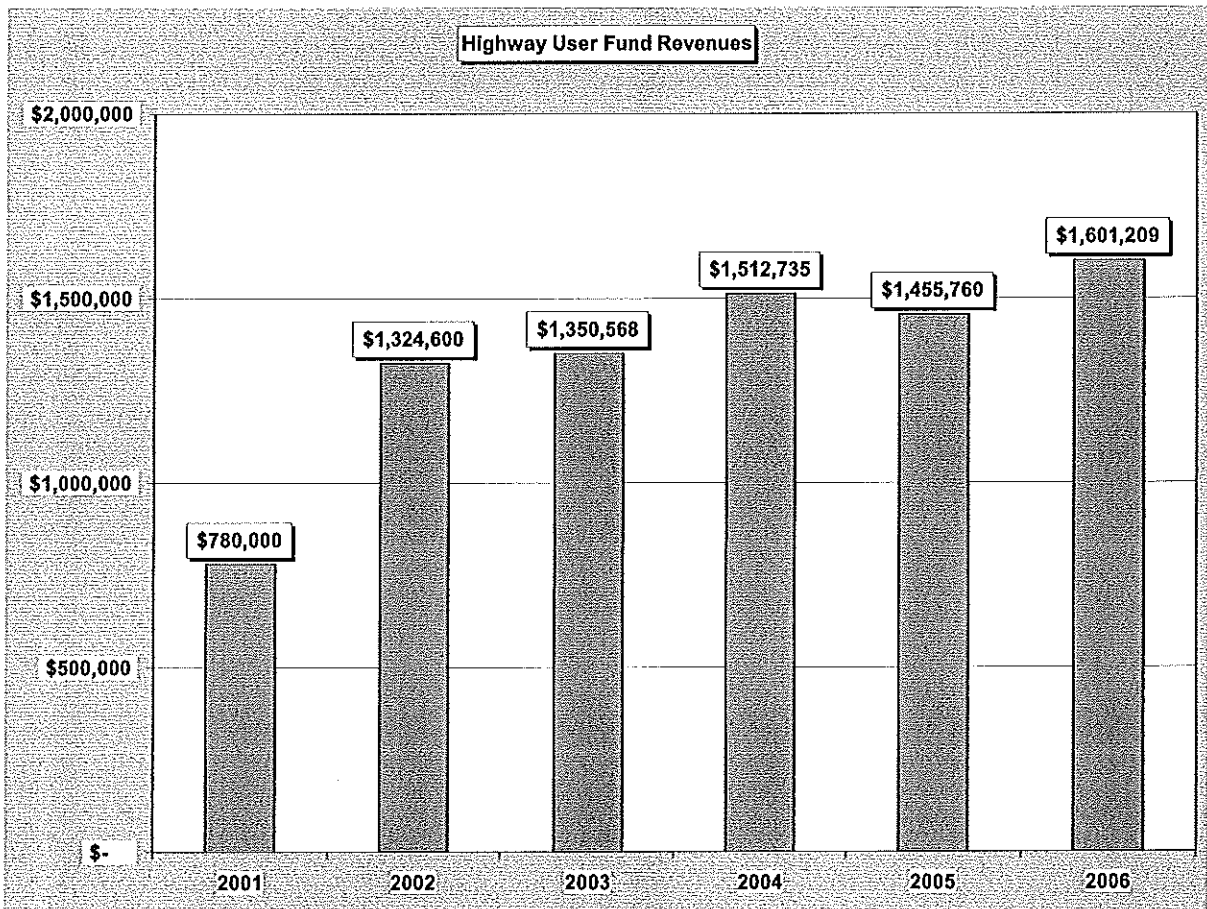


| Revenues & Transfers In | Budget FY 05-06 | Percent Of Total |
|---------------------------------------|--------------------|---------------------|
| Gasoline Tax | 1,423,253 | 28.68% |
| Lottery Proceeds | 177,956 | 3.59% |
| Transfers In | 3,362,173 | 67.74% |
| Total Revenues & Transfers | 4,963,382 | 100.00% |

Summary of HURF Revenues

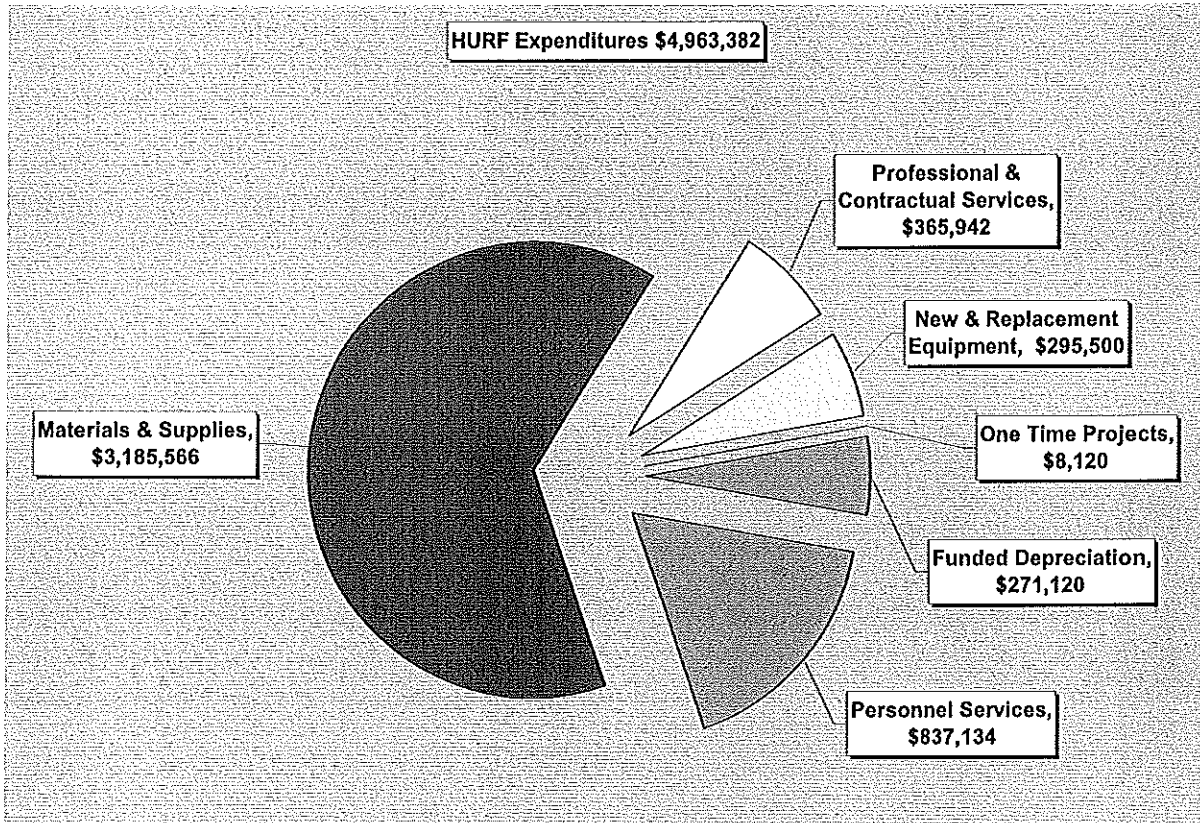
Gasoline Tax – The gasoline tax revenues are received from the State based on a complex formula set by State Law. The Arizona Department of Transportation (ADOT) provides estimates for the gasoline tax. Revenues estimates for FY 05-06 are \$1,423,253.

Lottery Proceeds – The lottery revenues are received from the State based on a formula set by State Law. The Arizona Department of Revenue (ADOR) provides estimates for the lottery revenues. Revenue estimates for FY 05-06 are \$177,956.



Highway User Fund Expenditures

Total Highway User Fund expenditures for FY 05-06 are \$4,963,382. The expenditures consist of personnel services, materials and supplies, professional and contract services, funded depreciation, new/replacement equipment and one time expenditures.



| Expenditures | Budget FY 05-06 | Percent Of Total |
|-------------------------------------|--------------------|---------------------|
| Personnel Services | 837,134 | 16.87% |
| Materials & Supplies | 3,185,566 | 64.18% |
| Professional & Contractual Services | 365,942 | 7.37% |
| New & Replacement Equipment | 295,500 | 5.95% |
| One Time Projects | 8,120 | 0.16% |
| Funded Depreciation | 271,120 | 5.46% |
| Total HURF Expenditures | 4,963,382 | 100.00% |

Summary of HURF Expenditures

Personnel Services - \$837,134

Personnel expenditures consist of the current staffing of 10 positions plus an additional 4 positions.

The personnel services expenditures consist of salaries and wages, employee retirement, part-time salaries, health insurance, overtime, Workman's Compensation insurance, FICA/Medicare, uniform allowance, employee awards.

Materials and Supplies - \$3,185,566

Materials and Supplies consist of all utility costs, maintenance costs, office & operating supplies.

Professional and Contract Services - \$365,942

All professional service agreements and contracts, travel, training, conferences, special events, etc. are included in this element of the budget. Contracting for services may provide a less expensive alternative in providing city services. A major advantage is that it is easier to vary contract amounts on a year-to-year basis than it is to vary city staffing levels and overhead costs such as equipment and building space.

Funded Depreciation - \$271,120

The funded depreciation element is an amount of funds placed in a reserve each year for future capital outlay replacement purchases.

New and Replacement Equipment and One Time Projects - \$303,620

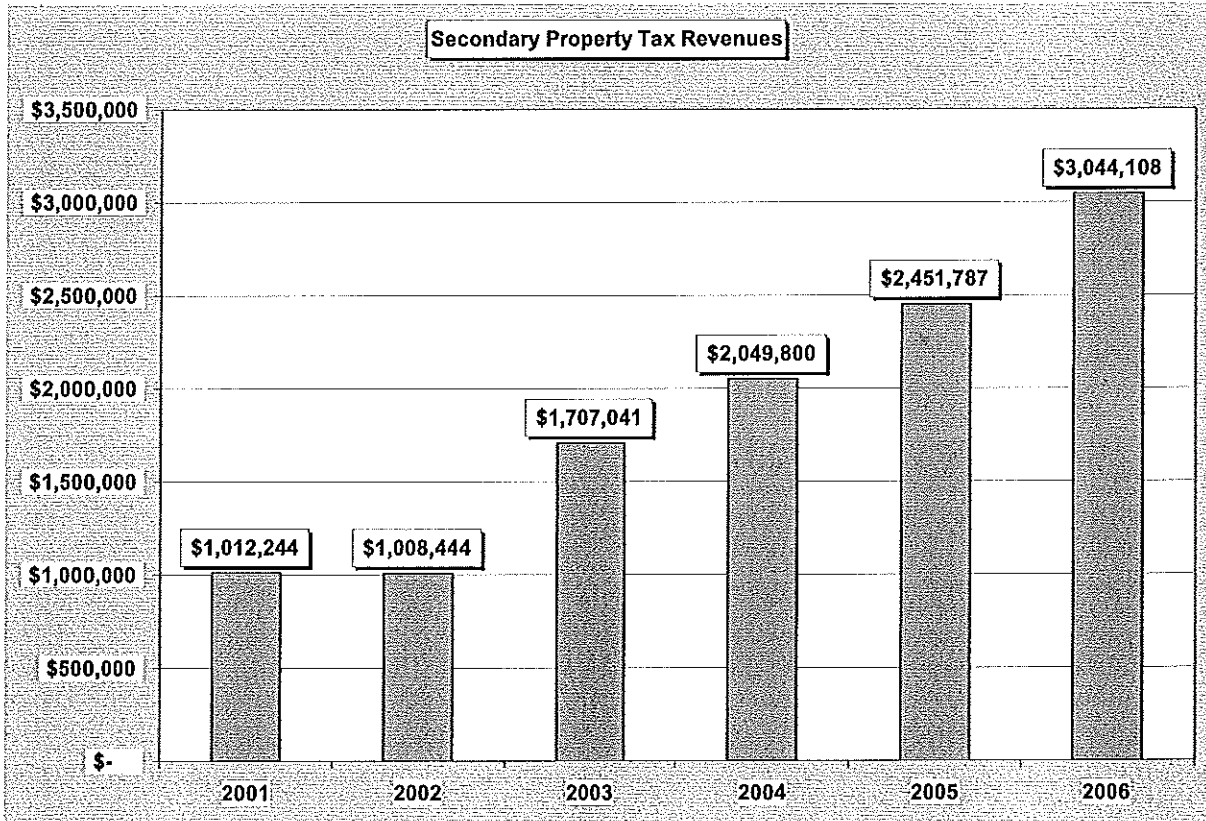
Debt Service Fund Summary

The Debt Service fund includes the principal and interest payments of the City's General Obligation bond issues, and Revenue bond issues. The Debt Service fund does not include the Enterprise fund debt service payments.

Debt Service Fund Revenues

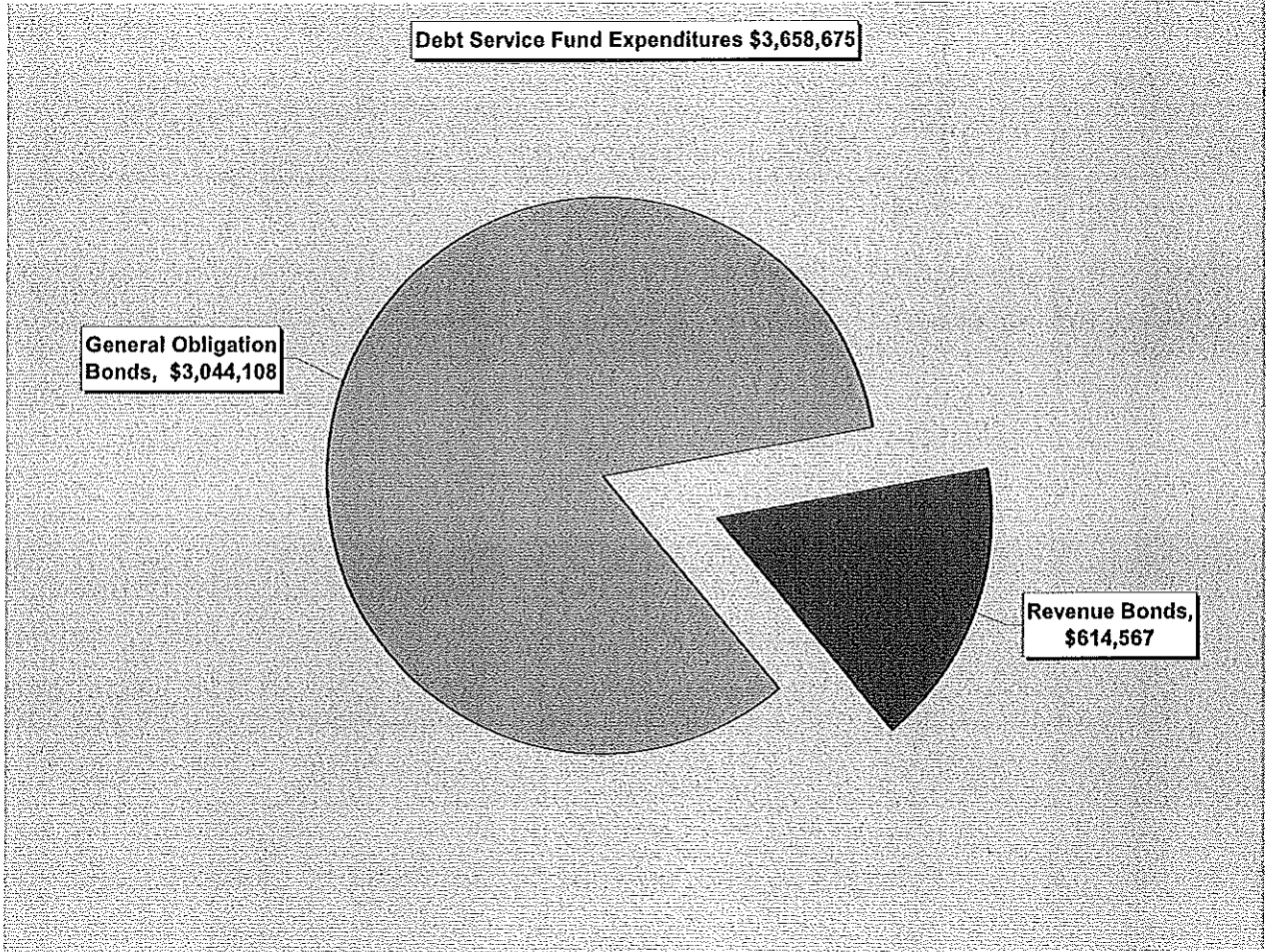
Total resources available for FY 05-06 expenditures include revenues of \$3,044,108 and transfers in of \$614,567.

Secondary Property Tax - Given estimates of a 20% increase in the City's secondary assessed valuation, the assessed value for secondary tax purposes will generate \$3,044,108 at a rate of \$0.78 per \$100 of assessed value for payment of General Obligation Bond principal and interest payments. The secondary rate has increased from \$0.75 in FY 04-05 to \$0.78 in FY05-06.



Debt Service Fund Expenditures

Total Debt Service Fund expenditures for FY 05-06 are \$3,658,675.



| Expenditures | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 |
|---------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| GO Bonds | 1,012,244 | 1,008,444 | 1,707,041 | 2,049,800 | 2,451,787 | 3,044,108 |
| Revenue Bonds | | | 618,842 | 617,280 | 617,280 | 614,567 |
| Total Expenditures | 1,012,244 | 1,008,444 | 2,325,883 | 2,667,080 | 3,069,067 | 3,658,675 |

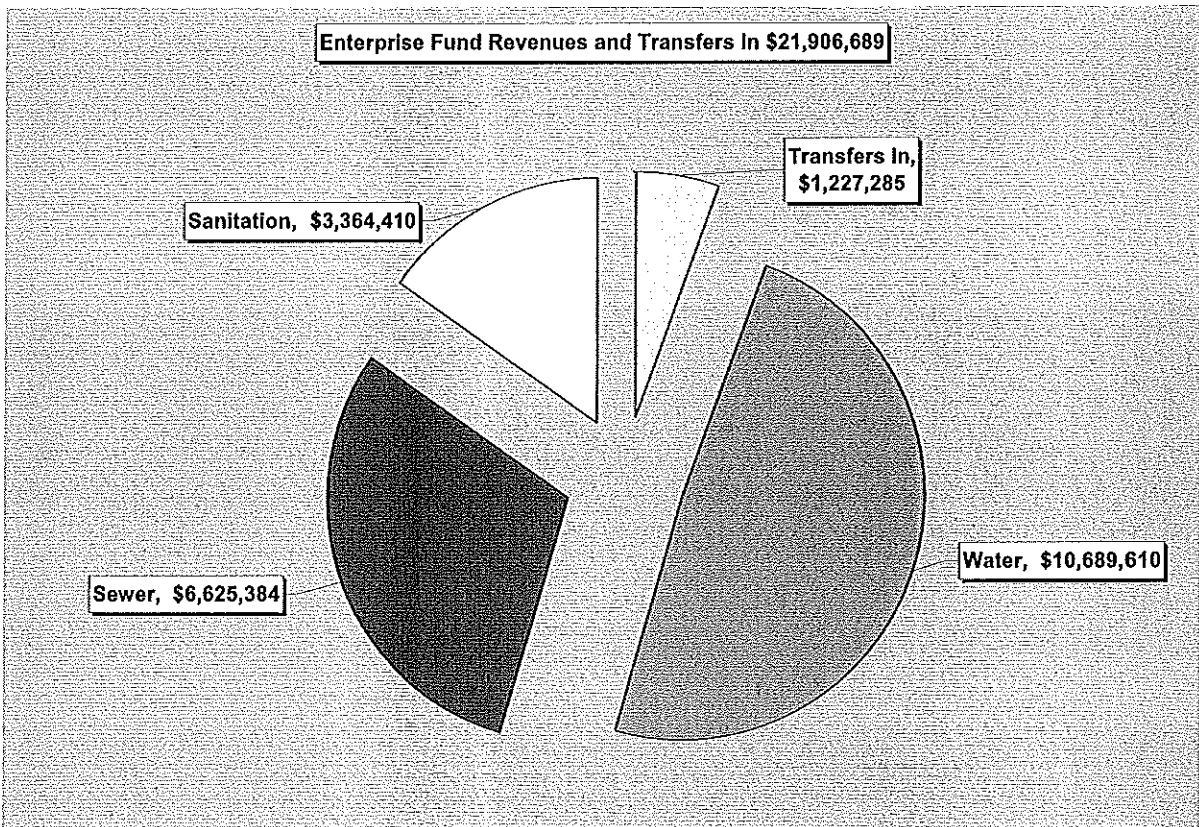
The City issued \$29.3 million general obligation bonds in June 2005. The first year's debt service is included in the 2006 expenditures.

Enterprise Fund Summary

The Enterprise Fund includes the Water, Sewer, and Sanitation departments.

Enterprise Fund Revenues

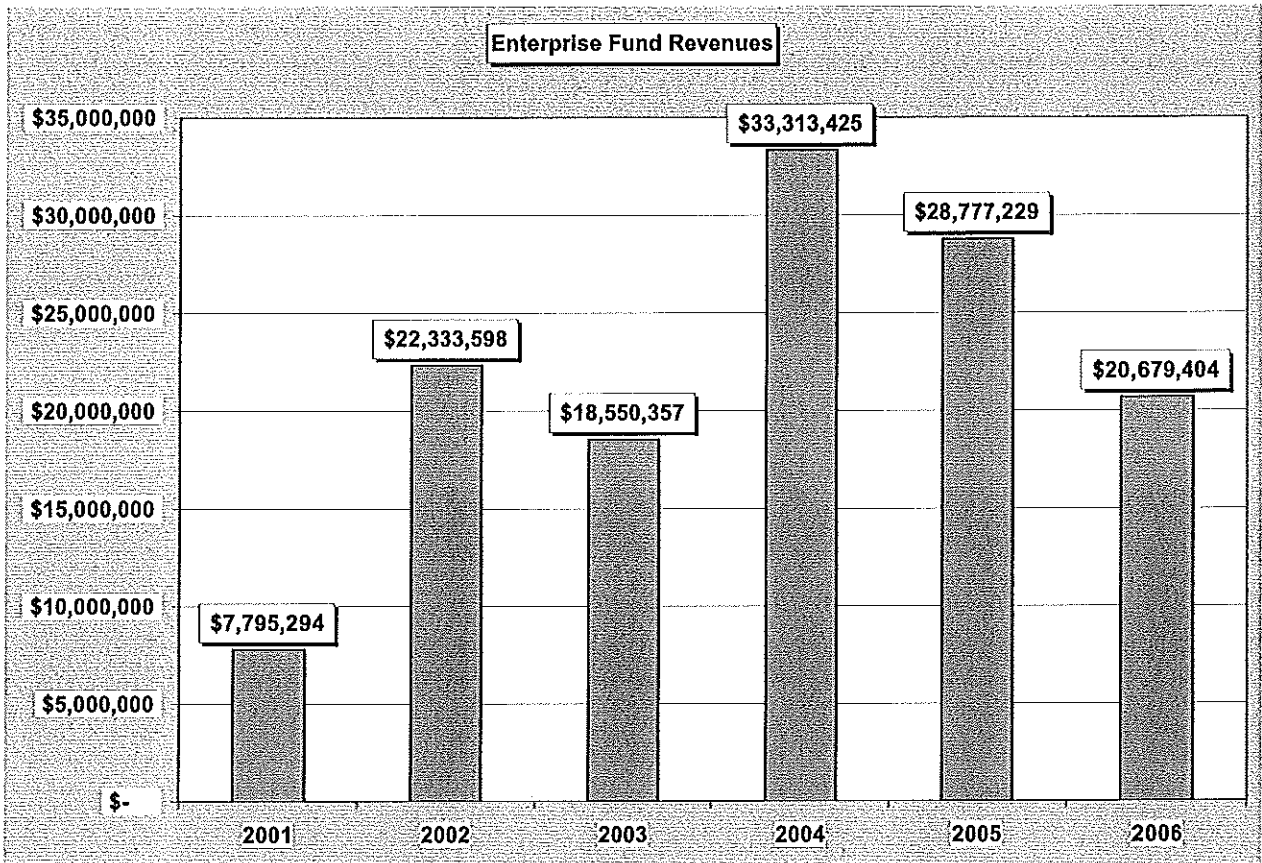
Total resources available for FY 05-06 expenditures include an estimated beginning fund balance of \$7,822,745, transfers from the General Fund of \$1,227,285, and revenues of \$20,679,404 (operating \$13,535,410, and capital \$7,143,994). Total available resources for FY 05-06 are \$29,729,434.



| Revenues | Budget FY 05-06 | Percent Of Total |
|-----------------------|--------------------|---------------------|
| Water | 10,689,610 | 48.80% |
| Sewer | 6,625,384 | 30.24% |
| Sanitation | 3,364,410 | 15.36% |
| Transfers In | 1,227,285 | 5.60% |
| Total Revenues | 21,906,689 | 100.00% |

Summary of projected revenue sources:

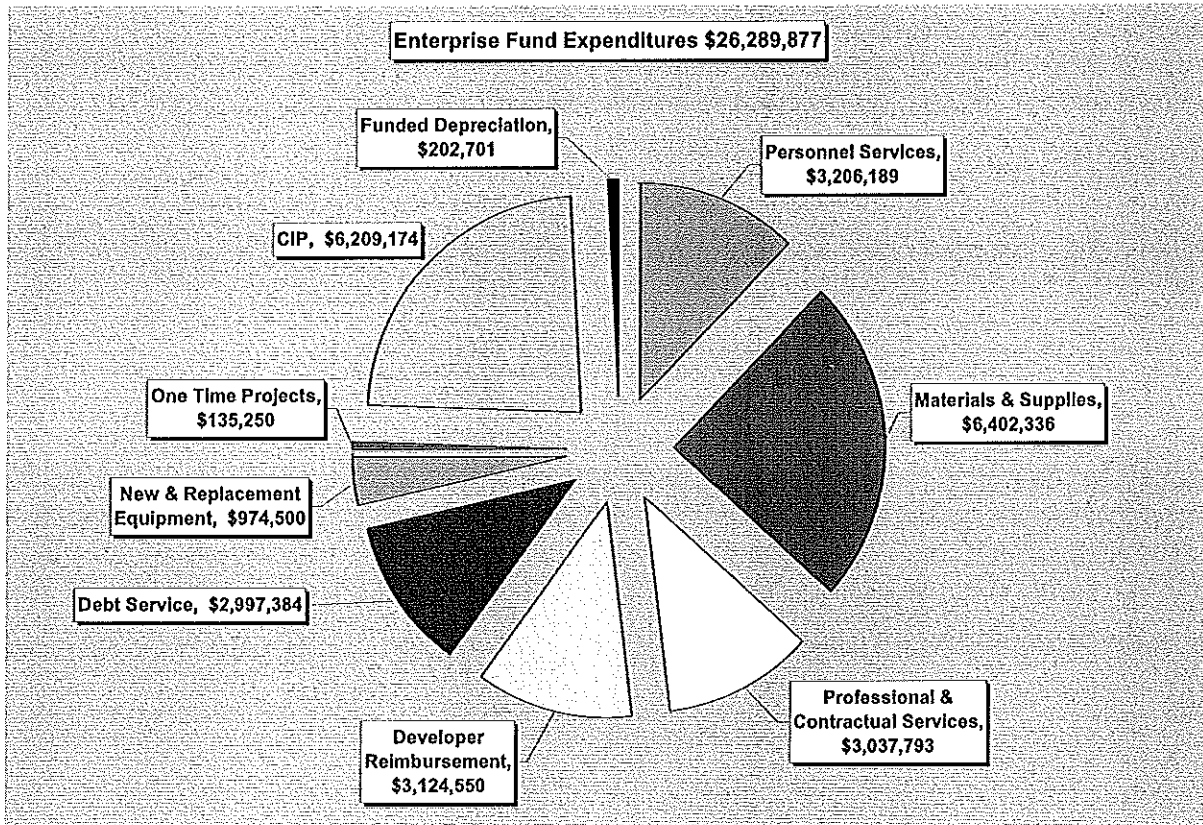
The revenue sources include water, sewer, and sanitation user fees. The revenues may vary from year to year based upon the capital projects and capital revenues each year.



| Revenues | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 |
|-----------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Water | 3,250,250 | 9,569,414 | 6,527,448 | 11,350,529 | 16,327,687 | 10,689,610 |
| Sewer | 3,411,644 | 11,133,902 | 10,093,646 | 19,613,296 | 9,828,563 | 6,625,384 |
| Sanitation | 1,133,400 | 1,630,282 | 1,929,263 | 2,349,600 | 2,620,979 | 3,364,410 |
| Total Revenues | 7,795,294 | 22,333,598 | 18,550,357 | 33,313,425 | 28,777,229 | 20,679,404 |

Enterprise Fund Expenditures

Total Enterprise Fund expenditures for FY 05-06 are \$26,289,877. The expenditures consist of personnel services, materials and supplies, professional and contract services, debt service, funded depreciation, new and replacement equipment, and projects.



| Expenditures | Budget FY 05-06 | Percent Of Total |
|-------------------------------------|--------------------|---------------------|
| Personnel Services | 3,206,189 | 12.20% |
| Materials & Supplies | 6,402,336 | 24.35% |
| Professional & Contractual Services | 3,037,793 | 11.55% |
| Developer Reimbursement | 3,124,550 | 11.88% |
| Debt Service | 2,997,384 | 11.40% |
| New & Replacement Equipment | 974,500 | 3.71% |
| One Time Projects | 135,250 | 0.51% |
| CIP | 6,209,174 | 23.62% |
| Funded Depreciation | 202,701 | 0.77% |
| Total Expenditures | 26,289,877 | 100.00% |

Summary of Enterprise Fund Expenditures

Personnel Services - \$3,206,189

Personnel expenditures consist of the current staffing of 42 positions plus an additional 14 positions.

The personnel services expenditures consist of salaries and wages, employee retirement, part-time salaries, health insurance, overtime, Workman's Compensation insurance, FICA/Medicare, uniform allowance, employee awards.

Materials and Supplies - \$6,402,336

Materials and Supplies consist of all utility costs, maintenance costs, office & operating supplies.

Professional and Contract Services - \$3,037,793

All professional service agreements and contracts, travel, training, conferences, special events, etc. are included in this element of the budget. Contracting for services may provide a less expensive alternative in providing city services. A major advantage is that it is easier to vary contract amounts on a year-to-year basis than it is to vary city staffing levels and overhead costs such as equipment and building space.

Debt Service - \$2,997,384

The debt service consists of the principal and interest payments on outstanding bonds and loans.

Funded Depreciation - \$202,701

The funded depreciation element is an amount of funds placed in a reserve each year for future capital outlay replacement purchases.

New and Replacement Equipment and One Time Projects - \$1,109,750

Developer Reimbursements - \$3,124,550

This element includes reimbursements to developers in accordance with specific development agreements.

Capital Improvement Projects (CIP) - \$6,209,174

Water Projects - \$2,681,338

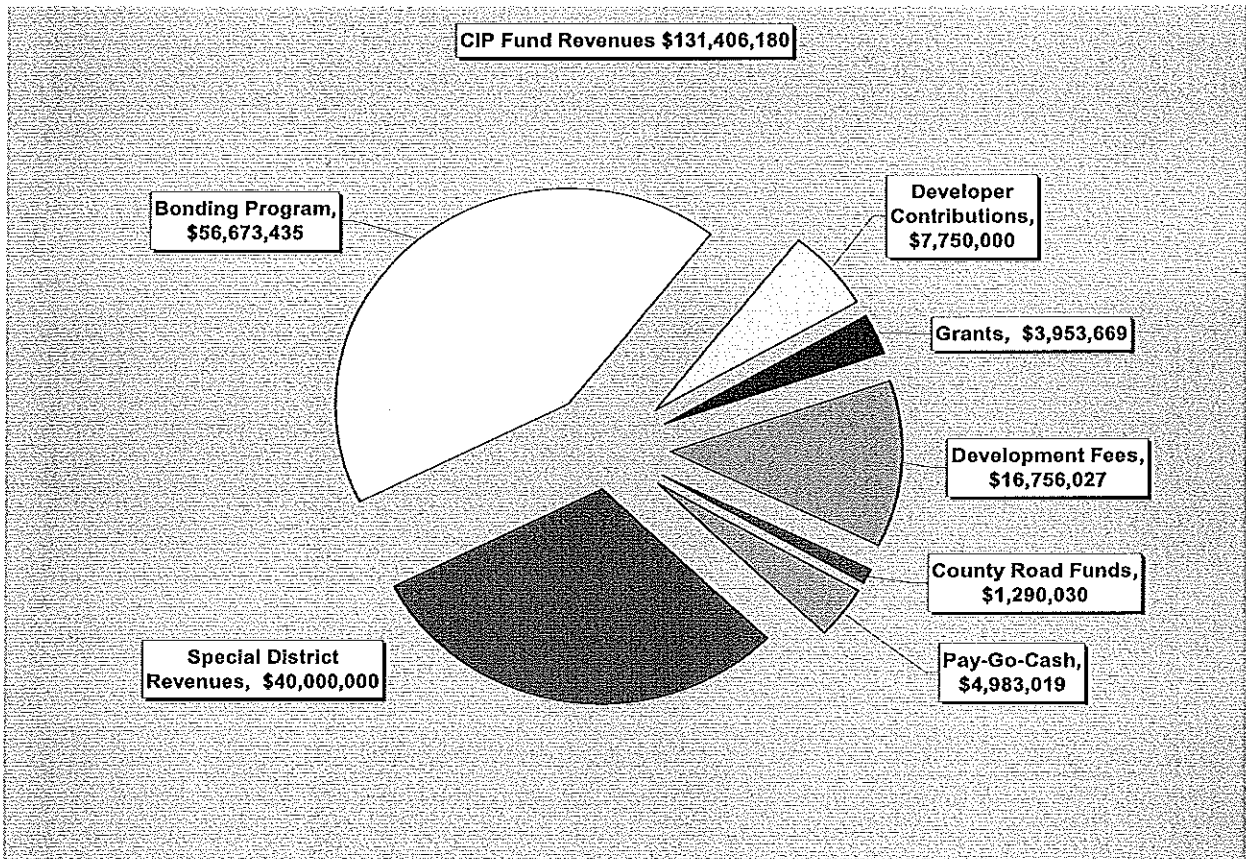
Sewer projects - \$3,527,836

Capital Improvement Project (CIP) Fund Summary

The total proposed CIP for FY 05-06 is \$131,406,180 and includes all city infrastructure projects. The CIP Fund funded projects for FY 05-06 are \$123,263,987. The Enterprise Fund funded projects of \$6,209,174, and the General Fund funded projects of \$1,933,019 make up the balance of the FY 05-06 CIP.

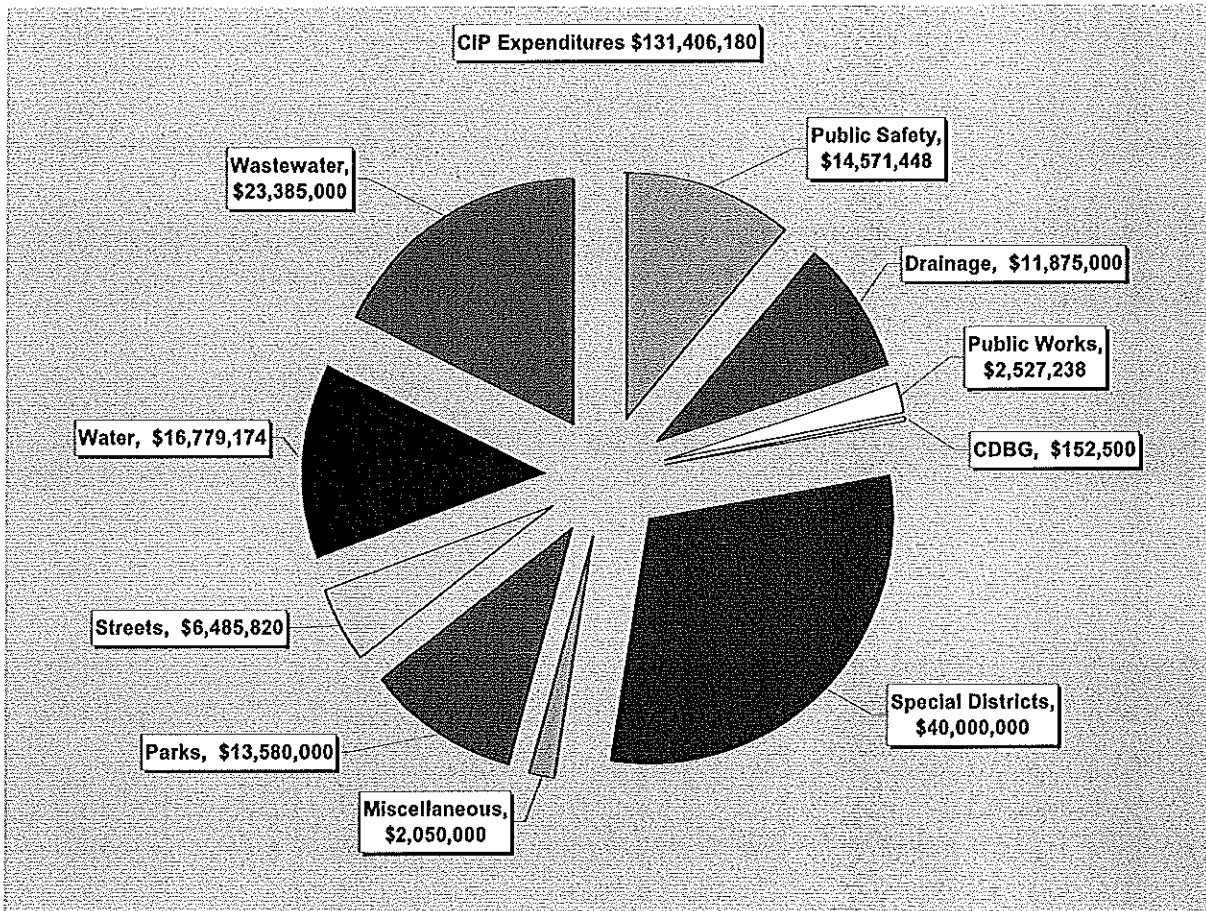
CIP Fund Revenues

Total resources available for the proposed FY 05-06 expenditures include an estimated beginning fund balance of \$40,200,009 and revenues of \$91,206,171. Total available resources are \$131,406,180.



| Revenues | Budget FY 05-06 | Percent Of Total |
|---------------------------|--------------------|---------------------|
| Pay-Go-Cash | 4,983,019 | 3.79% |
| Special District Revenues | 40,000,000 | 30.44% |
| Bonding Program | 56,673,435 | 43.13% |
| Developer Contributions | 7,750,000 | 5.90% |
| Grants | 3,953,669 | 3.01% |
| Development Fees | 16,756,027 | 12.75% |
| County Road Funds | 1,290,030 | 0.98% |
| Total Revenues | 131,406,180 | 100.00% |

CIP Expenditures



| Expenditures | Budget FY 05-06 | Percent Of Total |
|---------------------------|--------------------|---------------------|
| Public Safety | 14,571,448 | 11.09% |
| Drainage | 11,875,000 | 9.04% |
| Public Works | 2,527,238 | 1.92% |
| CDBG | 152,500 | 0.12% |
| Special Districts | 40,000,000 | 30.44% |
| Miscellaneous | 2,050,000 | 1.56% |
| Parks | 13,580,000 | 10.33% |
| Streets | 6,485,820 | 4.94% |
| Water | 16,779,174 | 12.77% |
| Wastewater | 23,385,000 | 17.80% |
| Total Expenditures | 131,406,180 | 100.00% |



Operating Budget

- Mayor & Council
- Municipal Court
- City Attorney
- City Prosecutor
- Human Resources
- Risk Management
- City Manager
- Administrative Support Services
- Deputy City Manager
- City Clerk
- Economic Development
- Community Initiatives
- Finance
- Community Facilities Districts (CFD)
- Budget and Research Office
- Information & Technology Service
- Community Development
- Engineering
- Aquatics Facility (Swimming Pool)
- Recreation
- Public Works Administration
- Facilities Management
- Parks Division
- Equipment Management
- Streets Division
- Water Management
- Water Production
- Water Reclamation
- Distribution and Collection
- Sanitation
- Police
- Police Telecommunications
- Fire
- Contingency
- Debt Service
- Capital Improvement Program

MAYOR & COUNCIL

The Mayor and Council serve as the elected legislative and policy-making body for the City. The Mayor and Council adopt ordinances and resolutions governing City operations, and establish the organizational departments to carry out the functions and operations of the City. The Council provides a forum for active public participation and input to develop, establish and communicate the City's vision and policy.

2004-05 ACCOMPLISHMENTS:

- Appointed nine (9) citizen committees and adopted 95% of their recommendations
- Continued to support the Neighborhood Enhancement Programs by participating in G.A.I.N. event and supporting staff endeavors
- Supported citizen forums, increasing level of citizen involvement in City government
- Preservation of Luke Air Force Base
- Cost of living in Goodyear made more affordable by reduction of real property tax
- Continued to study and improve existing City policies
- Prioritized Capital Improvement Projects based on available resources
- Honored Jim King, Sr. as 2004 Person of the Year for his Goodyear firsts, as a founder and a friend of Luke AFB
- Continued to provide funding and support for Community projects.

2005-06 OBJECTIVES:

- Seek alternative solutions and best practices to slow the escalating cost of doing business
- Improve industrial development
- Seek ways to reduce fire and emergency response times
- Continue to seek ways to meet the ever-changing dynamics of demands for water
- Continue to support the Neighborhood Enhancement Programs
- Support September 2005 Special Election Referendum contesting Ordinance to require sprinklers in new residential homes
- Continue to study and improve existing City policies
- Prioritize Capital Improvement Projects based on available resources
- Continue to provide funding and support for Community projects
- Continue to broaden, strengthen and enhance regional partnerships.

BUDGET SUMMARY BY DEPARTMENT:

| | ACTUAL | BUDGET | ESTIMATE | BUDGET |
|----------------------------|-------------------|-------------------|-------------------|-------------------|
| MAYOR & COUNCIL | FY 03-04 | FY 04-05 | FY 04-05 | FY 05-06 |
| Personnel Services | \$ 129,089 | \$ 183,513 | \$ 68,692 | \$ 192,009 |
| Materials & Supplies | 22,598 | 26,334 | 13,443 | 111,031 |
| Contract Services | 53,000 | 85,876 | 72,774 | 16,119 |
| Debt Service | - | - | - | - |
| Developer Reimbursement | - | - | - | - |
| One-Time Projects* | - | - | - | 225,000 |
| Funded Depreciation | - | 19,782 | - | 22,750 |
| Capital Outlay | 22,622 | 6,000 | 6,000 | - |
| Transfer Out Credit | - | - | - | - |
| Total | \$ 227,309 | \$ 321,505 | \$ 160,909 | \$ 566,909 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|--------------------------|-----------------|-----------------|-----------------|
| Administrative Assistant | 1 | 1 | 1 |
| Management Assistant | - | 1 | 1 |
| Total | 1 | 2 | 2 |

PERFORMANCE INDICATORS:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|--------------------------------|-----------------|-----------------|-----------------|
| Council Meetings | 22 | 24 | 24 |
| Work Sessions | 24 | 24 | 24 |
| Community Meetings | 11 | 11 | 11 |
| Special Meetings | 8 | 8 | 8 |
| Taste 'N Tunes Attendance | 1,800 | 2,000 | 2,000 |
| Goodyear Rodeo Days Attendance | 3,000 | 3,000 | 3,000 |
| Mayor Business Meetings | 15 | 20 | 20 |
| Community Funding Support | 265,298 | 186,144 | 195,000 |

CITY CLERK

The City Clerk is the historian of the City and is responsible for ongoing management as prescribed by State statutes and the City Charter. The City Clerk prepares, assembles and distributes the Council Agenda; fulfills posting requirements; records City Council actions; conducts City elections; and maintains all the City records. The City Clerk coordinates the publications of legal notices and advertising; opens public bids; coordinates public auctions; administers oaths of office; conducts research; and processes all ordinances and resolutions.

2004-05 ACCOMPLISHMENTS:

- Conducted fair and impartial Charter Amendment and Bond Election in September, 2004.
- Conducted fair and impartial Mayor and Council Election in March 2005.
- Coordinated a Farewell Dinner for two outgoing Council Members.
- Coordinated the Mayor and Council Inauguration at Tuscan Falls Clubhouse.
- Coordinated Council Advance for Mayor and Council and staff in June and November, 2004.
- Implemented Petition Process for compliance with the Employee Relations Ordinance.
- Processed three Referendum Petitions involving litigation.
- Continued to try to increase voter participation through education outreach program; increased polling places from five to eight.
- Administered efficient support to Mayor and Council through Minute preparation and documentation.
- Enabled Council decision making by providing accurate agenda packets
Established a citywide Records Committee and continued to work on a citywide Records Retention Schedule.
- Continued to implement citywide microfilming and imaging program.
- Researched and purchased new Microfilm Reader.
- Continued to research paperless agenda packet.
- Processed four annexations.
- Increased productivity by providing professional, quality services to the community and complied with the Public Records Request laws.
- Hired a Mail/Copy Clerk
- Met all legal requirements
- Special Event process Liquor Licenses removed from Council Agenda and authorization given to handle administratively.
- Completed work on Special Event process and city attorney is processing the recommendation to Council.
- Completed project for selection of Digital Recording Equipment for Council Meetings.
- Held fourth annual department strategic planning meeting and updated the five year plan through 2009.

- Served as District Clerk to nine Community Facilities Districts.
- Staff served on various Boards in city and other associations throughout the state.

2005-06 OBJECTIVES:

- Conduct fair and impartial election for September 13, 2005 Special Election
- Continue to try to Increase voter participation through education outreach program
- Coordinate two Council/Staff Advances.
- Administer efficient support to Mayor and Council through minutes and documentation.
- Enable Council decision making by providing accurate agenda packets
- Establish a City-wide Records Management Program
- Work with State Library and Archives to convert to new Record Retention Schedule.
- Establish a City-wide Electronic Records Management Program
- Establish Resource Library
- Manage City Microfilming and Imaging programs
- Organize and prepare historical documents and photographs for preservation.
- Increase productivity in providing professional, quality services to the community
- Create and implement a LaserFiche Training Program for city staff.
- Increase Mail Services and plan for future growth
- Meet all legal requirements
- Provide Information to Community in a timely manner
- Issuance of Licenses/Permits.
- Purchase software to streamline the Agenda Process.
- Implement a shredding procedure and contract with outside company .
- Implement file label software to prepare for bar coding.

BUDGET SUMMARY BY DEPARTMENT:

| CITY CLERK | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|-------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 396,218 | \$ 466,614 | \$ 424,540 | \$ 509,989 |
| Materials & Supplies | 52,490 | 164,259 | 75,072 | 281,592 |
| Contract Services | 317,965 | 284,019 | 257,749 | 210,940 |
| Debt Service | - | - | - | - |
| Developer Reimbursement | - | - | - | - |
| One-Time Projects* | - | 5,490 | - | - |
| Funded Depreciation | - | 12,918 | - | 14,855 |
| Capital Outlay | 122,896 | 30,495 | 30,495 | 62,200 |
| Transfer Out Credit | - | - | - | - |
| Total | \$ 889,569 | \$ 963,795 | \$ 787,856 | \$ 1,079,576 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|----------------------------|-----------------|-----------------|-----------------|
| City Clerk | 1 | 1 | 1 |
| Deputy City Clerk | 1 | 1 | 1 |
| Mail and Copy Clerk | | 1 | 1 |
| Senior Mail and Copy Clerk | 1 | 1 | 1 |
| Records Analyst I | 1 | 1 | 1 |
| Staff Assistant | 1 | 1 | 1 |
| Records Analyst II | 1 | 1 | 1 |
| Total | 6 | 7 | 7 |

PERFORMANCE INDICATORS:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|--|-----------------|------------------|------------------|
| Registered Voters | 10,250 | 18,560 | 20,000 |
| Resolutions administered and indexed | 59 | 60 | 60 |
| Council actions processed | 313 | 325 | 300 |
| Open and record public bids | 46 | 57 | 60 |
| Contracts processed thru May (began December 2003) | - | 372 | 500 |
| Processed new liquor license applications | 14 | 10 | 8 |
| Processed special event applications | 10 | 11 | 15 |
| Total Copies made in Copy Center | | 1,186,963 | 1,999,000 |

ADMINISTRATIVE SUPPORT SERVICES

Administrative Support Services is part of the City Manager's Office. This Division of the City Manager's office is responsible for providing administrative support, technical and professional support, contract administration, project management and analysis. The Division is utilized as an internal resource for City Departments and conducts special projects as assigned by the City Manager.

2004-05 ACCOMPLISHMENTS:

- Identified Federal and State grant programs. Worked with Departments to develop grant proposals, maintain up-to-date information on upcoming deadlines and new opportunities. Provided research and coordinated projects selected for grant submittals.
- Received \$638,000 grant from Arizona State Parks for construction of phase two of the City's community park.
- Received \$40,000 from Maricopa Association of Governments (MAG) in pedestrian design assistance funds for design of the pedestrian bridge at Litchfield and Thomas Road.
- Received \$20,000 from Arizona Department of Environmental Quality (ADEQ) for improvements to the City's storm water management plan.
- Provided technical support for the City Manager, Mayor and City Council. Conducted research, prepared reports and presentations, performed project management and liaison duties and assistance as needed.
- Assisted departments with research and preparation of 12 emerging issue reports, as assigned by Council during the June 18, 2004 City Council Advance.
- Represented the City at the Maricopa Association of Governments (MAG), Arizona Municipal Water User's Association, Westmarc, and federal, state, and local organizations when issues affecting the City are planned or discussed.
- Represented the City in Regional Partnerships.
- Coordinated and distributed monthly City Manager's report to increase communication to Council and public.
- Surveyed stakeholders and refined communications to Council and departments.
- Responded to citizen inquiry and issues on behalf of Mayor and City Council.
- Supported and planned and coordinated two City Council Advances.

2005-06 OBJECTIVES:

- Identify Federal and State grant programs. Work with Departments to develop grant proposals, maintain up-to-date information on upcoming deadlines and new opportunities. Provide research and coordinate projects selected for grant submittals.

- Provide technical support for the City Manager, Mayor and City Council. Conduct research, prepare reports and presentations, perform project management and liaison duties and assistance as needed.
- Effectively capture and report monthly to Council on emerging issues.
- Represent the City at the Maricopa Association of Governments (MAG), Arizona Municipal Water User's Association, Westmarc, and federal, state, and local organizations when issues affecting the City are planned or discussed.
- Represent the City in Regional Partnerships.
- Coordinate and distribute monthly City Manager's report in effort to increase communication to Council and public.
- Survey stakeholders and refine communications to Council and departments.
- Respond to citizen inquiry and issues on behalf of Mayor and City Council.
- Support and coordinate City Council Advances.

BUDGET SUMMARY BY DEPARTMENT:

| ADMINISTRATIVE SERVICES | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|--------------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 261,527 | \$ 299,014 | \$ 424,139 | \$ 202,202 |
| Materials & Supplies | 44,260 | 17,050 | 12,095 | 203,700 |
| Contract Services | - | 183,100 | 136,089 | 17,477 |
| Debt Service | - | - | - | - |
| Developer Reimbursement | - | - | - | - |
| One-Time Projects* | - | - | - | - |
| Funded Depreciation | - | 56,851 | - | 65,379 |
| Capital Outlay | - | - | - | 22,500 |
| Transfer Out Credit | - | - | - | - |
| Total | \$ 305,787 | \$ 556,015 | \$ 572,323 | \$ 511,258 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|---|-----------------|-----------------|-----------------|
| Management Analyst | 1 | 1 | 1 |
| Management Assistant | 1 | 1 | 1 |
| Manager of Organizational Effectiveness | 1 | - | - |
| Total | 3 | 2 | 2 |

CITY MANAGER

The City Manager is the Chief Administrative Officer of the City and is responsible for the planning, implementation, and review of all City of Goodyear policies, procedures and programs. The City Manager's Office provides staff support to the City Council, provides direction to City departments and handles press and media relations.

2004-05 ACCOMPLISHMENTS:

- Achieved City Council goals related to neighborhood livability, public safety, economic development, and physical development.
- Represented the City at the Maricopa Association of Governments (MAG), Arizona Municipal Water User's Association, Westmarc, and federal, state, and local organizations when issues affecting the City are planned or discussed.
- Represented the City in Regional Partnerships.
- Negotiated development agreements on behalf of the City to address critical water, wastewater, and public safety needs, and ensure sustainable growth and development.
- Provided leadership and direction to City departments for continuous improvement and organizational change. Added Deputy City Manager position to assist management of operations, increase communication with Council and public, maximize efficiencies, and achieve results.
- Improved department communication through weekly Council Review Team meetings.
- Continued to encourage city staff to identify and implement alternative methods for providing services that improve efficiency and continuously improves customer service.
- Surveyed stakeholders and refined communications to Council and departments.
- Responded to citizen inquiry and issues on behalf of Mayor and City Council.
- Supported and planned and coordinated two City Council Advances.
- Coordinated and assisted Council in the preservation of Luke Air Force Base.

2005-06 OBJECTIVES:

- Provide management and leadership to departments for implementation of Council priorities water/wastewater, public safety, development services/economic development, parks and recreation, roads and drainage.
- Support departments in achievement of Council goals related to neighborhood livability, public safety, economic development, and physical development.
- Represent the City at the Maricopa Association of Governments (MAG), Arizona Municipal Water User's Association, Westmarc, and federal,

state, and local organizations when issues affecting the City are planned or discussed.

- Assist Council in accelerating schedule to widen Interstate-10.
- Work regionally to develop public safety training facility.
- Represent the City in Regional Partnerships.
- Negotiate development agreements.
- Provide leadership and direction to City departments for continuous improvement and organizational change.
- Improve department communication through weekly Council Review Team meetings.
- Continue to encourage city staff to identify and implement alternative methods for providing services that improve efficiency and continuously improves customer service.
- Survey stakeholders and refine communications to Council and departments.
- Respond to citizen inquiry and issues on behalf of Mayor and City Council.
- Support and coordinate City Council Advances.
- Coordinate and support Council in the preservation of Luke Air Force Base.

BUDGET SUMMARY BY DEPARTMENT:

| CITY MANAGER | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|-------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 369,248 | \$ 397,504 | \$ 456,332 | \$ 413,995 |
| Materials & Supplies | 14,414 | 22,500 | 32,462 | 41,300 |
| Contract Services | 151,652 | 42,560 | 22,743 | 23,065 |
| Debt Service | - | | - | - |
| Developer Reimbursement | - | | - | - |
| One-Time Projects* | - | 112,870 | - | - |
| Funded Depreciation | - | 30,312 | - | 34,859 |
| Capital Outlay | 570 | | - | - |
| Transfer Out Credit | - | | - | - |
| Total | \$ 535,884 | \$ 605,746 | \$ 511,537 | \$ 513,219 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|----------------------------|-----------------|-----------------|-----------------|
| City Manager | 1 | 1 | 1 |
| Customer Services Advocate | 2 | 2 | 2 |
| Executive Assistant | 1 | 1 | 1 |
| Total | 4 | 4 | 4 |

CITY ATTORNEY

The City Attorney is directly responsible for all legal matters except the handling of cases pending in the Municipal Court. Municipal Court matters are handled by the City Prosecutor. Those matters include traffic and misdemeanor cases. An Assistant City Attorney assists the City Attorney in the discharge of the City Attorney's duties.

The City Attorney represents the City in litigation matters and also provides legal advice to the Mayor, City Council and Staff. The City Attorney drafts ordinances, resolutions, and contracts, and prepares written legal opinions and correspondence. The City Attorney is responsible for interpreting and providing advice concerning the City Charter and Code, and Arizona and Federal law.

2004-05 ACCOMPLISHMENTS:

- Provided dependable legal advice to the Council and staff on a daily basis.
- Supervised and provided growth opportunity for the Assistant City Attorney, Legal Assistant and City Prosecutor.
- Recruited and hired a Legal Services Coordinator, Assistant City Attorney and Legal Assistant.
- Transitioned the retirement of a City Attorney and welcomed a new City Attorney.
- Prepared Annual Report and developed a Strategic Plan.
- Implemented efficiencies to improve performance and to document completed tasks.
- Developed, negotiated and implemented Employee Relations Ordinance.
- Prepared periodic reviews and status report of activities via the Monthly City Manager Report.
- Successfully defended the City in the Stop the Car Wash litigation.
- Negotiated and drafted several Development Agreements.
- Investigated several personnel issues.
- Drafted, negotiated and entered into several IGA's.
- Successfully received a determination from the Social Security Administration and IRS that Goodyear Firefighters are exempt from Social Security which resulted in a 1.1 million dollar refund to the City.

2005-06 OBJECTIVES:

- Prepare a Boilerplate Contract for staff to use.
- Hire/Train 2nd Assistant City Attorney.
- Re-locate Prosecutor and Legal Assistant to the Court.
- Evaluate individual job responsibilities to meet the needs of the City.
- Work with Buyer on preparing contract training materials for City staff.
- Work the Buyer to evaluate Procurement Code for possible revision.

- Ensure the availability of timely legal advice and other legal work to the city.
- Minimizing exposure to the city for the consequence of actions taken or not taken.
- Continue preparation and/or revisions of Operational Plan and Annual Reports indicating attainment of goals.
- Full implementation of new Procurement Policies and Procedures.
- Preparation of periodic reports.
- Conduct periodic departmental meetings for review of status of pending matters.

BUDGET SUMMARY BY DEPARTMENT:

| CITY ATTORNEY | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|-------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 255,958 | \$ 310,979 | \$ 339,293 | \$ 438,925 |
| Materials & Supplies | 3,872 | 8,603 | 16,904 | 10,879 |
| Contract Services | 80,593 | 16,323 | 108,989 | 171,739 |
| Debt Service | - | - | - | - |
| Developer Reimbursement | - | - | - | - |
| One-Time Projects* | - | 2,650 | - | 8,830 |
| Funded Depreciation | - | - | - | - |
| Capital Outlay | - | 3,000 | 3,000 | 7,000 |
| Transfer Out Credit | - | - | - | - |
| Total | \$ 340,423 | \$ 341,555 | \$ 468,186 | \$ 637,373 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|----------------------------|-----------------|-----------------|-----------------|
| Assistant City Attorney | 1 | 1 | 2 |
| Legal Services Coordinator | - | 1 | 1 |
| City Attorney | 1 | 1 | 1 |
| Total | 2 | 3 | 4 |

COMMUNITY INITIATIVES

The Department staff works with residents and community participants on citizen interests and concerns, citywide projects, neighborhood partnerships, public art, City communications, state and federal legislation, business and community interests. We are the Citizen Office, managed by the Community Advocate; Code Compliance division, working to keep community standards across the city; Communications division, telling our story to the media, communicating the services, programs and value of what the City provides to our residents for their taxes; Neighborhood & Volunteer Manager, active in establishing effective neighborhood programs and development of resident leaders. Beyond leadership and management of the department, the scope of the Director's duties include providing top level policy assistance and advice to the City Manager, Mayor and Council, reflecting and implementing programs and policies in the community and conveying our interests in regional organizations and partnerships. Our day-to-day efforts include work with service and volunteer organizations, educational and minority groups, communities of faith, business, Chamber of Commerce and professional associations and other groups whose opinions are an important consideration in the development of City policies.

2004-05 ACCOMPLISHMENTS:

- Promote City goals and defend against legislative efforts to weaken local control or reduce revenue sources
- Seek additional revenue for the City of Goodyear through federal and state funding sources
- Maintain Goodyear representation on regional boards and quasi-governmental councils
- Preserve the Mission of Luke Air Force Base (AFB)
- Draft and recommend policy and code changes that better coordinate and match existing codes
- Improve interdepartmental coordination of properties in distress
- Continued to educate the community about voluntary code compliance
- Improved customer advocacy by improving department database and reporting methodology and therefore turnaround times
- Initiated formalized public participation training for City staff
- Improved awareness of City services/projects/image through City's website
- Determined citizen satisfaction with City services and our customer service delivery
- Enhanced the quality of all printed City communications
- Identified "Target Area" neighborhoods for additional City resources and attention to needs.
- Assisted neighborhoods through organizing new neighborhood associations (NAs) and enhancing learning for HOAs and NAs to become better equipped in governing their neighborhoods

- Worked to establish G.A.I.N. (Getting Arizonans Involved) activities in all neighborhoods
- Facilitated the start-up of a citizen mediation program

2005-06 OBJECTIVES:

- Continue to promote city goals and defend against efforts to weaken local control or reduce revenue sources
- Seek additional revenue for the City of Goodyear
- Maintain Goodyear representation on Regional Boards & Councils
- Develop and participate in community programs to promote city goals
- Continue to preserve the Mission of Luke Air Force Base (AFB)
- Continue to educate the community about voluntary code compliance and enforce codes
- Proactively protect city standards with special inspections
- Draft and recommend policy and code changes as needed
- Improve interdepartmental coordination of properties in distress
- Continue to improve citizen's office by increasing awareness of services and reporting methodology.
- Formalize Public Participation program development
- ? Increase Public Participation opportunities
- Continue to improve awareness of City services/projects/image through City's website, communications and promotion
- Enhance quality of all printed communications produced by City to match quality of the Community.
- Elevate Visibility/Image of Goodyear locally and valley wide
- Improve internal communications in City government to cultivate employees as city ambassadors.
- Identify "target area" neighborhoods and Neighborhood Associations for additional city resources and attention to needs
- Continue to assist neighborhoods through NA's and HOAs in governing their neighborhoods

BUDGET SUMMARY BY DEPARTMENT:

| COMMUNITY INITIATIVES | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|------------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 432,346 | \$ 578,025 | \$ 591,847 | \$ 721,482 |
| Materials & Supplies | 109,764 | 104,670 | 114,290 | 122,983 |
| Contract Services | 155,533 | 100,241 | 342,671 | 231,204 |
| Debt Service | - | | - | - |
| Developer Reimbursement | - | | - | - |
| One-Time Projects* | - | 215,675 | - | 64,220 |
| Funded Depreciation | - | | - | - |
| Capital Outlay | 14,376 | 6,000 | 6,000 | 7,000 |
| Transfer Out Credit | - | | - | - |
| Total | \$ 712,019 | \$ 1,004,611 | \$ 1,054,808 | \$ 1,146,889 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|-------------------------------------|-----------------|-----------------|-----------------|
| Administrative Assistant | 1 | 1 | 1 |
| Code Compliance Manager | 1 | 1 | 1 |
| Community Advocate | 1 | 1 | 1 |
| Code Compliance Officer I | - | 1 | 1 |
| Communications Specialist | - | - | 1 |
| Director | 1 | 1 | 1 |
| Communications Manager | 1 | 1 | 1 |
| Neighborhood & Volunteer Specialist | 1 | 1 | 1 |
| Staff Assistant | - | - | 1 |
| Total | 6 | 7 | 9 |

PERFORMANCE INDICATORS:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|--|-----------------|-----------------|-----------------|
| Conduct Annual Citizen Satisfaction Survey | 0 | 1 | 1 |
| Coordinate and staff Annual Information Booths | 4 | 4 | 4 |
| Represent Goodyear on Regional boards, committees, stakeholders groups and organizations | 8 | 8 | 8 |
| Hire federal lobbyist to pursue federal appropriations | | 1 | 1 |
| Hire lobbyists dedicated to preservation of Luke AFB | 1 | 2 | 2 |
| Hire Communications Specialist | 0 | 0 | 1 |
| Revitalize or establish 2 neighborhood associations | 0 | 2 | 2 |
| Plan, coordinate and promote G.A.I.N. events | 1 | 1 | 1 |

INFORMATION & TECHNOLOGY SERVICES

The City of Goodyear's Information and Technology Services Department (ITS) is a team of professionals committed to meeting the technological needs of the organization in a fiscally responsible manner.

Primary areas of responsibility include:

- Designing, administering, and supporting the City's voice and data networks.
- Providing technical support to the City's employees in all technology facets including desktop hardware and software, enterprise software, and both wireless and land-based telephone services.
- Providing technical support and maintenance functions for the City's web site.
- Design, development, and support of in-house databases and software applications.
- Project management services for new software systems (developed internally, purchased-off the shelf, or custom developed by contractors)
- Research of modern technologies and testing the practical application of these technologies within the City.
- Administration of a twelve-station fully equipped training and demonstration facility where employees can receive training and live demonstrations on a variety of software applications.

2004-05 ACCOMPLISHMENTS:

- Led the planning and implementation of the HTE Planning and Zoning system.
- Led the planning and implementation of the HTE Code Enforcement system.
- Led the planning and implementation of the HTE Fleet Management system.
- Led the planning and implementation of the Human Resources Applicant and Application Tracking system
- Successfully provided deployment and implementation services for the newly improved/enhanced budget requisition system.
- Conducted upgrade of Naviline, the web browser version of the HTE software, to Version 3.0.
- Provided assistance in the implementation of the new Police CAD-RMS (Computer-Aided-Dispatch-Records Management) system including the deployment of MDCs (Mobile Data Computers) and in-field reporting.
- Led the implementation of a dry fire suppression system for the data center (computer room) within City Hall.
- Completed the creation of the Applications Development and Support division of the ITS Department through the successful recruitment of the Applications & Business Manager.

- Migrated Lotus Notes/Domino from the IBM iSeries platform to Microsoft Windows/Intel-based platform.
- Successfully pilot-tested the Citrix remote access system which provides for remote and internet based accessed to the City network including software applications and associated data.

2005-06 OBJECTIVES:

- Lead the planning and implementation of the HTE Citizen Relationship Management system consisting of the HTE software modules of Contact Management, Work Orders/Facilities Management, CRT (Citizen Request Tracking), and Asset Management II.
- Complete implementation of the Land Management data import program.
- Complete the implementation of the Council Recording System.
- Complete the implementation of the Utility Billing IVR (Interactive Voice Response) system.
- Complete the implementation of a Laser Check Printing solution.
- Facilitate various business process reviews related to the HTE Enterprise Software.
- Lead the planning and implementation efforts for the upgrade to version 4.0 of the HTE Naviline system.
- Lead the planning and implementation efforts for the HTE Business Licenses system.
- Lead the planning and implementation efforts for the HTE Procurement Card software module.
- Complete the citywide upgrade to version 6.5 (ND6.5) of the Lotus Notes/Domino messaging and scheduling system.

BUDGET SUMMARY BY DEPARTMENT:

| INFORMATION & TECHNOLOGY | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|-------------------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 613,953 | \$ 801,308 | \$ 687,330 | \$ 909,471 |
| Materials & Supplies | 310,682 | 510,114 | 715,490 | 467,948 |
| Contract Services | 137,209 | 101,950 | 123,262 | 109,023 |
| Debt Service | - | | - | - |
| Developer Reimbursement | - | | - | - |
| One-Time Projects* | - | 71,800 | - | 324,319 |
| Funded Depreciation | - | 713,926 | - | 821,015 |
| Capital Outlay | 46,025 | 213,400 | 55,000 | 104,500 |
| Transfer Out Credit | - | | - | - |
| Total | \$ 1,107,869 | \$ 2,412,498 | \$ 1,581,082 | \$ 2,736,276 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|---------------------------------|----------|-----------|-----------|
| Director | 1 | 1 | 1 |
| IT Specialist II | 2 | 2 | 2 |
| IT Specialist I | 1 | 1 | 1 |
| Lead I.T. Specialist | - | - | 1 |
| Technical Services Manager | 1 | 1 | 1 |
| Applications & Business Manager | - | 1 | 1 |
| Network Administrator | 1 | 1 | 1 |
| Applications & Business Analyst | 3 | 3 | 3 |
| Total | 9 | 10 | 11 |

PERFORMANCE INDICATORS:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|---|----------|----------|-----------|
| Documented requests for service | 1898 | 2560 | 3100 |
| Time to resolve High Priority Support Requests(Average) | 4 hours | 8 hours | 12 hours |
| Time to resolve Medium Priority Support Requests(Average) | 8 hours | 12 hours | 18 hours |
| Time to resolve Low Priority Support Requests(Average) | 30 hours | 40 hours | 48 hours |
| E-mail viruses detected | 10,000+ | 27,283+ | 50,000+ |
| Total Inbound E-Mail Processed | 223,028 | 269,227 | 326,000+ |
| Total Outbound E-Mail Processed | 148,685 | 179,484 | 217,333+ |
| Total Inbound/Outbound Processed | 371,713 | 448,711 | 543,333+ |
| PCs supported | 265 | 320 | 380 (Est) |
| Remote Locations Supported | 9 | 10 | 13 (Est) |
| Printers | 100 | 120 | 130 |
| File and Application Servers | 20 | 40 | 50 |

HUMAN RESOURCES

The Human Resources Department provides or facilitates: fair and impartial employment services; legislative compliance; counseling and employee problem facilitation; personnel policy development, guidance and administration; pay for performance administration, management of the compensation and classification program and risk management. The Department maintains the master employee records; reporting and analyzes of applicant and employee information; updates and maintains records in payroll/personnel system; benefits management; and recruitment services. The Human Resources Department is also responsible for the development, implementation and administration of the City's safety, health, liability and related insurance programs. This includes the identification and preparation for exposures and the reduction of controllable losses and protection of the City's personnel and assets.

2004-05 ACCOMPLISHMENTS:

- Recruited 166 positions to date and filled 131 positions - met goal of recruiting and filling more than 30 of the new 57 positions by October 1, 2004. More than 20 of the new positions had to be classified.
- Posted all job descriptions and salary ranges on the City website and Job Information Network (JIMS).
- Coordinated first job fair event attendance for the City. "Is Goodyear in your Future" was the theme.
- Researched and implemented a "Notify Me" program for applicants to receive notification when a job opens.
- Managed the City Attorney Recruitment Process saving the City in excess of \$20,000.
- Conducted annual salary survey and presented market adjustment recommendations to City Council
- Internally reviewed selected exempt jobs to determine if the exempt status was correct based on the new FLSA regulations. This internal review saved the City \$6,200 in labor law legal fees.
- Audited the payroll system for leave accruals, Federal and State tax elections, and account numbers in position control and status/position
- Worked with Southwest Risk to establish insurance certificates to allow for multiple year use. By doing so the necessity of staff time to change out annually has been eliminated
- Received a dividend check from State Fund for \$90,978
- Negotiated Cigna renewal rates at 2.5% increase from an initial offering of 7% resulting in a negotiated savings of \$90,000
- Increased participation in wellness initiatives targeted at reducing our overall health care renewal rates
- Established a City-wide accident/incident review committee
- Hired a Safety Training & Compliance Specialist
- Random CDL drug testing was implemented

- Completed inspections of Public Works facilities, Fire Stations, Police Stations, Water Management and City Hall
- The City has completed the SHARP review and visit and we are waiting for final approval in March
- Risk Management was able to make a case in reasoning with A.P.S. as to why they should pay for a damaged sewer line. A.P.S. had denied this claim worth \$47,000. The net result saved the City the cost of paying this claim.

2005-06 OBJECTIVES:

- Classify and recruit 05-06 newly authorized positions
- Implementation of Application / Applicant Tracking System
- Review Exempt and Non Exempt Salary Ranges vs. 7 benchmark cities and determine if it is necessary to eliminate steps at the top or bottom of the range.
- Research 9/80 work schedule for City Hall
- Develop Competency Manuals for (sworn) Police Department personnel and job descriptions
- Research Applicant/Employee Testing Programs
- Gain acceptance into the O.S.H.A. (SHARPS) program
- Begin working with Employee Relations Groups
- Research and Develop Intern Program
- Begin to develop Procedural Manual and Supervisor's Manuals
- Complete Level 1, and required supplemental OSHA compliance training for all existing employees
- Provide Traffic work zone training for our personnel
- Potential move of General Liability deductible from \$75,000 to as high as \$250,000 pending loss analysis
- Pursue inter-governmental cost savings through shared services and training as it relates to Risk Management
- Examine alternatives for our current drug testing and Workers' Compensation medical provider (Concentra)
- Proceed with the possibilities of discretionary Bifurcation of liability cases for governmental agencies with the State legislature
- Develop a monthly educational e-mail campaign designed for timely health and safety awareness issues
- Expand the Wellness program from both a testing/early detection and educational awareness perspective
- Develop new Workers' Compensation and General Liability reporting forms for use City Wide

BUDGET SUMMARY BY DEPARTMENT:

| HUMAN RESOURCES | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|-------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 411,935 | \$ 575,621 | \$ 524,055 | \$ 718,280 |
| Materials & Supplies | 475,711 | 666,456 | 658,359 | 910,974 |
| Contract Services | 77,799 | 135,930 | 99,571 | 156,510 |
| Debt Service | - | - | - | - |
| Developer Reimbursement | - | - | - | - |
| One-Time Projects* | - | 6,640 | - | 26,155 |
| Funded Depreciation | - | 2,876 | - | 3,307 |
| Capital Outlay | 2,337 | 6,000 | 6,000 | 14,000 |
| Transfer Out Credit | - | - | - | - |
| Total | \$ 967,782 | \$ 1,393,523 | \$ 1,287,985 | \$ 1,829,226 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|---------------------------------------|-----------------|-----------------|-----------------|
| HR Program Manager | 1 | 1 | 1 |
| HR Technician | 1 | 2 | 3 |
| Administrative Assistant | - | 1 | 1 |
| Employee Development Specialist | - | - | 1 |
| Human Resources Director | 1 | 1 | 1 |
| Benefits and Payroll Specialist | 1 | - | - |
| Risk Manager | 1 | 1 | 1 |
| Safety Training Compliance Specialist | - | 1 | 1 |
| Total | 5 | 7 | 9 |

PERFORMANCE INDICATORS:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|---|-----------------|-----------------|-----------------|
| Authorized Full Time Employees | 281 | 338 | 410 |
| Newly Authorized Positions | 26 | 57 | 72 |
| Total New Hires/Personnel Changes | 96 | 174 | 200 |
| Total Applicants | 2,400 | 3,500 | 4,500 |
| Regular Full Time Turnover Rate (Includes Retirements) | 6.5% | 6.3% | 6.0% |
| Reported Claims | 12 | 15 | 18 |
| Loss Ratio | 4.6% | 36.8% | 18% |

POLICE

The Goodyear Police Department provides residents of Goodyear and its visitors with superior service in order to ensure safety and maintain quality of life. With a police-community partnership philosophy, the department has implemented and expanded programs that promote collaborative efforts in taking a proactive stance in addressing crime reduction and prevention.

The Telecommunications division is responsible to provide the best possible communications services directly to the Police Department, Fire Department and the Community, and is assigned as a division of the Police Department. This is accomplished through the use of skilled personnel that are continually trained on current trends and techniques in public safety communications and through the use of state of the art technologies.

2004-05 ACCOMPLISHMENTS:

- Instituted Compstat program to track crimes more efficiently, assign accountability, and provide better reports
- Participated in Glendale Police Departments Regional Data Sharing Initiative. This allows police departments in the west valley to share crucial data on persons, locations, and vehicles.
- Coordinated West Valley DUI Task Force and hosted 5 DUI Task Forces
- 50 public safety events including fingerprinting, bike rodeos, paint over of trotter track graffiti and placing alarms in facility
- K-9 Unit responded to 131 deployments to include 55 building searches, 40 drug sniffs, 13 tracks, 40 area searches, 7 article searches, 18 suspect apprehensions and only two bites
- Conducted 40 hour Advanced Officer Training Modules
- Constructed shootback cannon for the Prism firearms simulator at a cost savings of \$15,000
- Achieved Level 1 response capability by conducting training and issuing Personal Protective Equipment
- Accepted grant funded Personal Protective Equipment
- Coordinated and participated in statewide Weapons of Mass Destruction exercise
- Attended Department of Homeland Security/Center for Domestic Preparedness Law Enforcement Protective Measures Course
- Implemented New World Systems Computer Aided Dispatch and Records Management Systems.
- Continued participation in several valley/state wide groups

2005-06 OBJECTIVES:

- Perform needs analysis to assess the acquisition or building of a new police facility to centralize police operations in one location; provide adequate space for Telecommunications and prisoner detention.
- Partner with the fire department to share in procurement and use of certain resources and equipment related to Weapons of Mass Destruction incident investigation and remediation
- Establish a partnership with west valley agencies to share in the design and construction of a training facility
- Establish a full time liaison with the Neighborhood Resource
- Develop Law and Public Safety curriculum at Millennium High School
- Participate in a radio study with the west valley agencies for regional operability
- Implement first phase of Comprehensive Traffic Safety Plan by identifying traffic hot spots
- Crime Analysis – Establish a web based crime statistics product for citizens and patrol, produce mapping of other factors like code enforcement for the Goodyear Action Team, train patrol on products available and how to use them

BUDGET SUMMARY BY DEPARTMENT:

| POLICE | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|-------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 4,993,411 | \$ 5,954,327 | \$ 5,906,367 | \$ 6,874,026 |
| Materials & Supplies | 472,638 | 620,351 | 648,241 | 655,786 |
| Contract Services | 452,736 | 349,403 | 306,999 | 310,184 |
| Debt Service | - | | - | - |
| Developer Reimbursement | - | | - | - |
| One-Time Projects* | - | 31,008 | - | 96,840 |
| Funded Depreciation | - | 705,404 | - | 811,214 |
| Capital Outlay | 862,129 | 1,700,779 | 1,662,431 | 1,033,300 |
| Transfer Out Credit | - | | - | - |
| Total | \$ 6,780,914 | \$ 9,361,272 | \$ 8,524,038 | \$ 9,781,350 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|-------------------------------|-----------|-----------|-----------|
| Administrative Assistant | 1 | 1 | 1 |
| Chief | 1 | 1 | 1 |
| Detective | 3 | 4 | 5 |
| Lieutenant | 2 | 2 | 3 |
| Police Commander | 1 | 1 | 1 |
| Police Officer | 35 | 41 | 48 |
| Police Records Clerk II | 2 | 2 | 2 |
| Sergeant | 7 | 9 | 10 |
| Staff Assistant | 1 | 1 | 1 |
| Crisis Services Supervisor | 1 | 1 | 1 |
| Management Analyst | | 1 | 1 |
| Alarm Coordinator | 1 | 1 | 1 |
| Manager | 1 | 1 | 1 |
| Telecommunications Operator | 10 | 10 | 11 |
| Telecommunications Supervisor | 2 | 3 | 3 |
| Total | 68 | 79 | 90 |

PERFORMANCE INDICATORS:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|--|-----------|-----------|-----------|
| Emergency response time (min/sec) | 7:24 | 7:00 | 7:00 |
| Citations issued | 8,112 | 8,500 | 9,350 |
| Arrests | 1,510 | 2,000 | 2,200 |
| D.U.I. Arrests | 200 | 230 | 253 |
| Reports taken | 4,497 | 5,475 | 6,022 |
| Hours of Community Education | 1,131 | 1,500 | 1,500 |
| Number of schools served | 10 | 12 | 15 |
| Students in Schools | 7,605 | 8,500 | 9,350 |
| Number of Citizen Academy participants | 42 | 80 | 80 |
| Dispatch calls for service* | 31,839 | 41,800 | 45,980 |
| Funds requested through grants | \$169,500 | \$291,765 | \$320,941 |
| Funds received through grants | \$169,500 | \$171,545 | \$188,699 |
| Training hours for officers | 2,868 | 2,900 | 3,190 |
| Telephone Calls | 70,649 | 85,913 | 94,000 |
| Calls for Service | ^31,389 | 40,395 | 48,000 |
| 9-1-1 calls answered | 7,644 | 8,284 | 9,000 |
| ACJIS transactions | 74,806 | *64,879 | **65,000 |

FIRE

The mission of the City of Goodyear Fire Department is to preserve lives and property in our community by providing services directed at the prevention and control of fires, accidents, and other emergencies, while maintaining the highest standards of professionalism, efficiency, and effectiveness.

2004-05 ACCOMPLISHMENTS:

- Completed design of Fire Station 184 at Wildflower Drive and Yuma Road.
- Placed order for a new fire engine for Station 184.
- Created a career path guide for all positions within the fire department and conducted training for all supervisors.
- Conducted site study for City Training Facility.
- Replaced emergency generator at Station No. 1 to provide back up power to entire facility.
- Hired an Emergency Management Coordinator to oversee all emergency management activities for the City.
- Hired two Staff Assistants.
- Hired four Firefighter/Paramedics which will help reduce overtime costs associated with constant staffing.
- Hired a Fire Equipment Maintenance Worker III.
- Hired a Fire Equipment Maintenance Worker II.
- Hired a Deputy Fire Chief to fill vacancy created by internal transfer.
- Developed a performance appraisal tool that evaluates the specialized nature of fire department work.
- Took delivery of the replacement 100' aerial platform ladder truck.
- Took delivery of the hazardous materials vehicle.
- Received \$90,000 grant from the Arizona Office of Homeland Security to purchase personal protective equipment and a chemical identifier for the Hazardous Materials Team.
- Received four Automated External Defibrillators (AEDs) for City facilities from the Arizona Department of Administration Risk Management.
- Upgraded SCBAs with 4500 psi bottles, integrated PASS devices, and facemasks with a "heads up display" to assist with better air management and to meet new industry standards.
- Received the Operation Life Safety award for zero fire deaths in the year 2003.
- Held open houses at all three fire stations for Fire Prevention Week.
- Three firefighters completed Paramedic School through Phoenix College.
- Conducted the first-ever Officer Development course for all GFD officers
- Provided HIPAA training for all department employees.
- One firefighter completed 200 hours of initial training to receive his Hazardous Materials Technician certification.

- Sponsored seven fire cadets through Glendale Community College's Fire Operations class.
- For the first time, conducted recruitment for recruit (uncertified) firefighters.
- Partnered with Legal Services, Human Resources, and Finance to determine that firefighters do not need to contribute to Social Security, saving the employees and the City tens of thousands of dollars annually.
- Conducted an Emergency Operations Center drill and field exercise at the Phoenix/Goodyear Airport.
- Conducted a live demonstration of a burn building for City Council and other stakeholders at Luke Air Force Base.
- Council approved the location of PebbleCreek Parkway and Clubhouse Drive for a future fire station.
- Phoenix Fire Department upgraded all Mobile Data Terminals (MDTs) to Mobile Computing Terminals (MCTs) in all fire department apparatus at no charge.
- Reallocated funds from MCT replacement to fund two additional Plymovent (vehicle exhaust removal system) drops for Station 181 (to complete system).
- Council approved an ordinance requiring residential fire sprinklers to be installed in all new residences. Considerable work was conducted to prepare for this ordinance. This included providing an overview on residential sprinklers at a Council worksession; partnering with major stakeholders and other communities to understand their residential sprinkler programs; and providing information to the public and the media.
- Council adopted the 2003 International Fire Code that included Firefighter Air Systems for refilling SCBAs in multi-story buildings; provisions aimed at increased firefighter safety.
- ISO conducted an audit of the City's fire protection services and the City was upgraded to a "4" rating.

2005-06 OBJECTIVES:

- Complete construction of Fire Station 184 at Wildflower Drive and Yuma Road.
- Hire staffing for Fire Station 184.
- Hire a Training Program Manager (Battalion Chief).
- Hire an Administrative Assistant for the Fire Chief.
- Construct a portable burn building for use by firefighters for live burn training.
- Acquire land and begin design of Station 185 at PebbleCreek Parkway and Clubhouse Drive.
- Implement the residential fire sprinkler ordinance, if approved by Goodyear voters.
- Establish a Community Emergency Response Team (CERT).

- Participate in Phoenix Regional Wireless Network to transition to the 800 mhz radio system.
- Develop a comprehensive wellness plan that addresses the physical and mental health of all of our members

BUDGET SUMMARY BY DEPARTMENT:

| FIRE | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|-------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 4,069,493 | \$ 4,583,814 | \$ 4,930,383 | \$ 5,366,686 |
| Materials & Supplies | 619,314 | 419,181 | 639,948 | 467,178 |
| Contract Services | 263,023 | 340,364 | 549,425 | 388,993 |
| Debt Service | 93,950 | | 93,827 | - |
| Developer Reimbursement | - | | - | - |
| One-Time Projects* | - | 187,220 | - | 30,116 |
| Funded Depreciation | - | 478,705 | - | 550,511 |
| Capital Outlay | 842,950 | 1,045,031 | 919,335 | 468,504 |
| Transfer Out Credit | - | | - | - |
| Total | \$ 5,888,730 | \$ 7,054,315 | \$ 7,132,918 | \$ 7,271,988 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|---------------------------------------|-----------------|-----------------|-----------------|
| Management Assistant | 1 | 1 | 1 |
| Captain | 9 | 9 | 12 |
| Training Captain | 1 | 1 | 1 |
| Chief | 1 | 1 | 1 |
| Community Education Coordinator | 1 | 1 | 1 |
| Deputy Chief | 2 | 2 | 2 |
| Deputy Fire Marshal | 2 | 2 | 2 |
| Staffing Training Program Manager | - | - | 1 |
| Staffing Administrative Assistant | | - | 1 |
| Fire Engineer | 9 | 9 | 12 |
| Fire Marshal | 1 | 1 | 1 |
| Plans Examiner | - | - | 1 |
| Fire Equipment Maintenance Worker II | - | 1 | 1 |
| Fire Equipment Maintenance Worker III | - | 1 | 1 |
| Emergency Management Coordinator | - | 1 | 1 |
| Firefighter | 19 | 24 | 32 |
| Staff Assistant | 1 | 3 | 3 |
| Battalion Chief | 3 | 3 | 3 |
| Total | 50 | 60 | 77 |

PERFORMANCE INDICATORS:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|--|-----------------|-----------------|-----------------|
| Emergency incidents - medical services* | 2,508 | 2,818 | 3,127 |
| Emergency incidents - fire and other* | 1,394 | 1,545 | 1,684 |
| Fire loss within City limits* | \$208,300 | \$233,550 | \$250,000 |
| Hours spent in annual occupancy inspections* | 988 | 1,030 | 1,070 |
| Hours spent in new construction inspections* | 571 | 964 | 1,350 |
| Hours spent issuing permits* | 108 | 44 | 50 |
| Hours spent conducting plan reviews* | 1,486 | 1,625 | 1,770 |

MUNICIPAL COURT

The Municipal Court has jurisdiction over all civil traffic, criminal traffic, criminal misdemeanor, liquor violations, and Municipal Code violations (including parking notices) that occur within the Goodyear City limits. The court also receives case filings from the Goodyear Police Department, Maricopa County Rabies Animal Control Authority, Arizona Register of Contractors, as well as felony cases turned down by the Maricopa County Attorney's Office. The court has concurrent jurisdiction with the justice court on orders of protection, injunctions against harassment, and search warrants.

2004-05 ACCOMPLISHMENTS:

- Implemented the FARE program (Fines and Restitution Enforcement). Enforcement capabilities expanded and now include suspension of vehicle registration, tax interception, and credit bureau reporting.
- Continued the development of master task lists for all positions and functions within the Court.
- Accelerated efforts to document Court processes and procedures. Completed a draft policy and procedure manual.
- Participated in a multi-jurisdictional effort to enhance the Court's automated system. Accomplished via IGA with 5 other cities.
- Completed archival of case files that are contained off-site and eliminated or greatly reduced dependency on off-site storage.
- Developed and implemented procedures that ensure that ALL criminal cases are adjudicated in 180 days or less.

2005-06 OBJECTIVES:

- Provide legal counsel with automated access to court information to include electronic retrieval of basic case information. Process will begin with the Prosecutor's Office.
- Conduct an analysis to determine the future space needs of the Goodyear Municipal Court.
- Work cooperatively with the Finance Department to further develop automated capabilities related to the processing of funds held in trust.
- Implement additional enforcement tools as they become available through the state sponsored FARE program.

BUDGET SUMMARY BY DEPARTMENT:

| MUNICIPAL COURT | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|-------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 404,832 | \$ 481,953 | \$ 478,715 | \$ 505,342 |
| Materials & Supplies | 119,629 | 97,188 | 98,639 | 90,952 |
| Contract Services | 48,588 | 41,203 | 45,106 | 41,252 |
| Debt Service | - | - | - | - |
| Developer Reimbursement | - | - | - | - |
| One-Time Projects* | - | 12,580 | - | - |
| Funded Depreciation | - | 16,945 | - | 19,486 |
| Capital Outlay | 17,607 | 14,500 | 14,500 | 50,000 |
| Transfer Out Credit | - | - | - | - |
| Total | \$ 590,656 | \$ 664,369 | \$ 636,960 | \$ 707,032 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|----------------------------|-----------------|-----------------|-----------------|
| Court Clerk Interpreter | 1 | 1 | 1 |
| Municipal Court Supervisor | - | 1 | 1 |
| Court Administrator | 1 | 1 | 1 |
| Municipal Court Clerk II | 3 | 3 | 3 |
| Municipal Court Clerk I | | | - |
| Total | 5 | 6 | 6 |

CITY PROSECUTOR

The Goodyear City Prosecutor's Office represents the City of Goodyear in the prosecution of criminal misdemeanor, Goodyear City Code, and civil traffic cases filed in the Goodyear Municipal Court. In addition, we represent the City of Goodyear in all city misdemeanor criminal appeals, special actions, petition for reviews, and competence hearings filed in the Maricopa Superior Court, Arizona Court of Appeals, and the Arizona Supreme Court.

2004-05 ACCOMPLISHMENTS:

- Planned and participated in the inaugural Goodyear Unified Task Force designed to hold domestic violence absconders accountable.
- Assisted victims of crime with emotional support and counseling.
- Supported victims in obtaining orders of protection and injunctions prohibiting harassment.
- Collaborated with Code Enforcement to create a comprehensive barking dog protocol.
- Increased community awareness of domestic violence through public presentations on the topic to local community associations and educational institutions.
- Actively promoted programs and participated in organizations dedicated to protecting victims, reducing crime, and enhancing the quality of life in the community.
- Strengthened our commitment to being more proactive in crime prevention by providing the Goodyear Police Department with legal assistance and training.
- Successfully prosecuted a high volume of criminal misdemeanor and civil cases.
- Received training and education that assisted the Office in achieving its mission of administering justice in an equitable, efficient, and expeditious manner while advocating for victim rights and crime prevention.
- Created zero tolerance graffiti and trespassing prosecution policies.

2005-06 OBJECTIVES:

- To prosecute all cases in an equitable, efficient, and timely manner.
- Continue to partner with the City of Goodyear Police Department in providing seamless comprehensive victim services.
- Actively participate in programs and committees that advocate for victim rights and domestic violence prevention and education.
- To use technology to improve our effectiveness and efficiency in providing defendants with mandatory legal disclosure in criminal cases.
- Assist Code Enforcement Department with code compliance and education.
- Continue to implement policies and procedures that streamline existing protocols.

BUDGET SUMMARY BY DEPARTMENT:

| CITY PROSECUTOR | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|-------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 173,993 | \$ 183,812 | \$ 140,610 | \$ 180,851 |
| Materials & Supplies | 4,260 | 10,295 | 10,874 | 9,750 |
| Contract Services | 7,620 | 30,808 | 7,903 | 51,821 |
| Debt Service | - | - | - | - |
| Developer Reimbursement | - | - | - | - |
| One-Time Projects* | - | - | - | - |
| Funded Depreciation | - | - | - | - |
| Capital Outlay | - | - | - | 12,000 |
| Transfer Out Credit | - | - | - | - |
| Total | \$ 185,873 | \$ 224,915 | \$ 159,387 | \$ 254,422 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|-----------------|-----------------|-----------------|-----------------|
| City Prosecutor | 1 | 1 | 1 |
| Legal Assistant | 1 | 1 | 1 |
| Total | 2 | 2 | 2 |

PERFORMANCE INDICATORS

| | FY 03-04 | FY 04-05 | FY 05-06 |
|---|-----------------|-----------------|-----------------|
| Criminal Complaints reviewed by Prosecutor* | 114 | 120 | 125 |
| Criminal Complaints filed by Prosecutor* | 55 | 50 | 48 |
| Pretrial Conferences | 1386 | 1400 | 1693 |
| Bench Trials & PTR | 13 | 15 | 84 |
| Jury Trials | 2 | 2 | 0 |
| TOTAL # of Victim Cases | 197 | 225 | 226 |
| Domestic Violence Cases | 129 | 140 | 130 |
| Non-Domestic Violence Cases | 68 | 85 | 96 |

ECONOMIC DEVELOPMENT

The Economic Development Department of the City of Goodyear improves the City's economic, social and environmental well being through the attraction and enhancement of commercial and industrial projects that create and sustain employment base, tax revenues, financial security and environmental stability for the community.

2004-05 ACCOMPLISHMENTS:

- Goodyear Commerce Center (Marion Advisory Partners) and Venida Business Park at CrossPointe (Cornwell Corporation) both completed site plans. The developments are expected to come online within months of each other, and are the first two successful industrial speculative developments recruited by the economic development department.
- Developer Luncheons I & II - Open Forum to share project info and development concerns with city staff
- Developed the *City of Goodyear Redevelopment Plan* as part of the overall Quality of Life Initiative.
- Established Litchfield Corridor Redevelopment Task Force to provide a vision and action plan for the Litchfield Corridor.
- Produced a report on the Building Bridges to Business survey results that included twenty-four of our basic industry employers; accepted by Council 12/04.
- Provided presentations to each of the major commercial and industrial brokerage houses in Greater Phoenix that focus on the attributes and opportunities for business locations in Goodyear (ongoing initiative).
- Completed the Focused Future II Community Indicators report that provides benchmarks and analyses for Goodyear.
- Developed strategies for the department to assume the external marketing role for the City as related to development projects and opportunities.

2005-06 OBJECTIVES:

- Update the Economic Development Ordinance and attain adoption by City Council. Include an analysis of the use of commercial and industrial incentives in Greater Phoenix.
- Expand external marketing initiatives to include exploration of new media, such as a stand-alone web site and an ED newsletter for briefing Council and City of Goodyear staff and/or citizens on department projects and activities.
- Coordinate efforts with City Manager and staff to undertake *Developing a Sustainable Community* project, focusing on strategies for diversifying and strengthening our local economy.
- Spearhead creation of *Employment Corridor Specific Area Masterplan - Phase I*, to concentrate on planned development of a portion of the Employment Corridor area.

- Work with the Deputy City Manager to provide input for the Phoenix-Goodyear Airport Masterplan.
- Continued support of speculative industrial developments and new products to promote for facility expansion and relocation.
- Enter background data and conduct surveys for Phase II of Building Bridges to Business CRTS (Convention, Retail, Tourism, Service industries) format.
- Lead efforts to implement redevelopment strategies - Quality of Life Initiative – in Litchfield Corridor area, engage business community in developing shared vision.
- Continue to build retail marketing program and relationships with developers and specific, targeted retailers.
- Support planned large-scale retail projects coming on line, such as Westcor Planned Regional Center and Canyon Trails Town Center.
- Work with Mayor and staff to attract higher education facility (i.e., college, university) through customized, comprehensive marketing initiative.

BUDGET SUMMARY BY DEPARTMENT:

| ECONOMIC DEVELOPMENT | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|-----------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 318,836 | \$ 404,204 | \$ 319,938 | \$ 391,486 |
| Materials & Supplies | 32,120 | 43,591 | 40,946 | 41,650 |
| Contract Services | 923,964 | 74,785 | 85,796 | 77,830 |
| Debt Service | - | | - | - |
| Developer Reimbursement | 559,336 | 2,167,230 | 1,031,543 | 2,090,000 |
| One-Time Projects* | - | 22,500 | - | 50,000 |
| Funded Depreciation | - | 2,301 | - | 2,646 |
| Capital Outlay | - | 14,000 | 14,000 | - |
| Transfer Out Credit | - | | - | - |
| Total | \$ 1,834,256 | \$ 2,728,611 | \$ 1,492,223 | \$ 2,653,612 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|--------------------------|-----------------|-----------------|-----------------|
| Administrative Assistant | 1 | 1 | 1 |
| Director | 1 | 1 | 1 |
| Project Manager | 2 | 2 | 2 |
| Business Advocate | - | 1 | 1 |
| Total | 4 | 5 | 5 |

COMMUNITY DEVELOPMENT

The Community Development Department is responsible for the preparation, adoption, and implementation of the Goodyear General Plan. The General Plan provides community goals and development policies to effectively guide and manage the long-term growth of the City. To assist the City in implementing the General Plan, the Department is organized into three separate functions: Building Safety, Engineering and Planning and Zoning. The Community Development Staff prepares and implements various zoning and development ordinances, such as the Engineering Design Guidelines, Zoning Ordinance, Subdivision Regulations, Floodplain Ordinance, Design Guidelines, and International Building Codes. Specific departmental duties include administering grant applications, such as the Community Development Block Grant and Home Fund Programs, providing information on development services to the public, reviewing and processing General Plan amendments, rezonings, variances, subdivision plats, site plan reviews, use permits, landscape plans, development agreements, public infrastructure plans, and building construction plans, as well as inspecting new private and public buildings, and water, sewer and street infrastructure to ensure compliance with City ordinances. Community Development Staff are also actively involved in code enforcement, providing technical support to the City Council, City Staff and others in development plan reviews, analyzing population and socio-economic data, as well as providing Staff support to the Planning Commission, Board of Adjustment, and Board of Appeals.

2004-05 ACCOMPLISHMENTS:

- Completed the development of a City Center Specific Area Development Plan.
- Implemented the Housing Rehabilitation Program funded by HOME funds.
- Implemented the planning and zoning HTE Module for better monitoring and tracking of development proposals.
- Developed and implemented an incentive program for hot water re-circulating pumps for residential dwelling units.
- Developed standards for regulating mobile mini-storage units in commercial developments.
- Expanded the City Center Gateway overlay district landscape standards from the City Center to MC 85.
- Implemented rubberized asphalt standards for new arterial and collector roads.
- Consolidated and streamlined the landscape plan review and inspection process within the Engineering Division.
- Initiated new outdoor lighting standards for non-residential private properties as well as public uses.
- Continued partnering with the Flood Control District of Maricopa County to complete the bridge designs for the Bullard Wash Phase II project.
- Partnered with Maricopa County Department of Transportation to design the Cotton Lane Bridge over the Gila River.

- Partnered with ADOT and MCDOT with the Design Concept Report for the future SR303 Freeway.
- Continued implementing the requirements of the AZPDES Phase 2 storm water permit.
- Continued reviewing and approving sewer master plans in the Central Planning Area for incorporation into a City sewer master plan update in FY 05-06.
- Completed the city-wide GIS storm drain map.
- Implemented ARC-IMS software to provide access to GIS maps to all city departments. Completed the Water Utility Rates and Impact Fee study.

2005-06 OBJECTIVES:

- Adopt a City Center Specific Area Plan.
- Adopt and implement a City-wide Monument Signage Program.
- Implement a 48-hour turnaround time for plan review and permitting of minor tenant (building) improvements.
- Update the City's Zoning Ordinance.
- Amend the City's Subdivision Regulations to provide for a minor lot subdivision process.
- Implement revised outdoor lighting standards for public and private uses.
- Complete the design of Bullard Wash Phase 2 and the Van Buren Street and Yuma Road bridges across Bullard Wash.
- Update the City's Sanitary Sewer Master Plan for Central Goodyear and create a computer model.
- Update and evaluate the City's computer models for water and sewer as new developments occur to determine infrastructure needs for the systems.
- Complete the updating of the Engineering Design Standards and Policies Manual and take it to Council for approval.
- Continue partnering with Maricopa County Department of Transportation to design the Cotton Lane Bridge over the Gila River.
- Continue partnering with ADOT and MCDOT with the Design Concept Report for the future SR303 Freeway.

BUDGET SUMMARY BY DEPARTMENT:

| COMMUNITY DEVELOPMENT | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|------------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 1,810,645 | \$ 2,813,836 | \$ 2,296,635 | \$ 3,232,158 |
| Materials & Supplies | 197,422 | 159,126 | 215,180 | 206,159 |
| Contract Services | 1,282,702 | 1,190,586 | 1,345,704 | 1,217,661 |
| Debt Service | - | - | - | - |
| Developer Reimbursement | - | - | - | - |
| One-Time Projects* | - | 276,260 | - | 210,920 |
| Funded Depreciation | - | 80,254 | - | 92,292 |
| Capital Outlay | 36,516 | 142,330 | 342,330 | 114,500 |
| Transfer Out Credit | - | - | - | - |
| Total | \$ 3,327,285 | \$ 4,662,392 | \$ 4,199,849 | \$ 5,073,690 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|--------------------------------------|-----------------|-----------------|-----------------|
| Director | 1 | 1 | 1 |
| Planner II | 2 | 2 | 2 |
| Planner III | | - | 2 |
| Planner I | 3 | 3 | 3 |
| Planning Manager | 1 | 1 | 1 |
| Planning Technician I | 1 | 1 | 1 |
| Planning Technician II | 1 | 1 | 1 |
| Administrative Assistant | 1 | 1 | 1 |
| Land Management Coordinator | - | 1 | 1 |
| Landscape Technician | - | 1 | 1 |
| Building Inspector II | 3 | 3 | 3 |
| Building Inspector | - | - | 1 |
| Building Permit Tech | 1 | 2 | 2 |
| Chief Building Official | 1 | 1 | 1 |
| Plans Examiner | 1 | 1 | 2 |
| Bldg Permit Tech | - | 1 | 1 |
| Senior Bldg Permit Tech Supervisor | 1 | 1 | 1 |
| Senior Building Inspector Supervisor | - | 1 | 1 |
| Senior Building Inspector | 1 | 1 | 1 |
| Total | 18 | 23 | 27 |

PERFORMANCE INDICATORS:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|--|-----------------|-----------------|-----------------|
| Turn around times | 15 working days | 15 working days | 15 working days |
| Fees collected for Planning Cases | \$643,577 | \$700,000 | \$840,000 |
| Number of Site Plans | 43 | 45 | 54 |
| Number of Rezoning Cases | 36 | 40 | 48 |
| Number of Preliminary Plats | 21 | 20 | 24 |
| Number of Landscaping Plans | 55 | 55 | 68 |
| Number of Final Plats | 41 | 45 | 54 |
| Number of Administrative Waivers | 32 | 35 | 12 |
| General Plan Amendments | 1 | 1 | 8 |
| Map Of Dedications | 7 | 10 | 15 |
| Model Homes | 14 | 15 | 20 |
| Residential Design Review | 12 | 15 | 30 |
| Commercial Development Guidelines | 2 | 5 | 7 |
| Signage Program | 4 | 5 | 8 |
| Special Use and Use Permits | 11 | 15 | 19 |
| Written Interpretation | 10 | 10 | 12 |
| Zoning Text Amendments | 3 | 5 | 10 |
| Development Agreements | 10 | 10 | 20 |
| Annexations | 12 | 15 | 10 |
| Number of Planned Residential Lots | 117,746 | 125,000 | 127,000 |
| Number of Residential Final Platted Lots | 2,203 | 3,500 | 5,000 |
| Number of Permitted Residential Lots | 2,457 | 3,000 | 3,500 |

PUBLIC WORKS ADMINISTRATION

Public Works Administration manages the construction and maintenance of a variety of physical facilities that preserve and enhance the quality of life for Goodyear's citizens and visitors.

Services provided by Public Works include street and traffic equipment maintenance and repair, engineering services, transportation, solid waste collection, processing and recycling, parks, recreation, equipment management and facility maintenance.

2004-05 ACCOMPLISHMENTS:

- Completed construction of Phase I of the Community Park and completed design of Phase II.
- Completed construction of the Dog Park.
- Managed the design of Dog Park/BMX parking, block wall and joint use restrooms.
- Began design of a Community Park north of Estrella Mountain High School.
- Completed design of new Public Works Operations Facility.
- Completed a space-needs assessment for all City facilities.
- Created and installed a safe, temporary traffic signal configuration for the intersection of Estrella Parkway and I-10. Purchased two of the temporary signals for future events.
- Installed permanent signals at Estrella Parkway and I-10 and Estrella Parkway and Roosevelt.
- Completed design and began construction of two paved lanes on Bullard Avenue from Van Buren to Yuma Road.
- Managed the design and began construction for Fire Station 4 at Yuma Road and Wildflower Drive.
- Hired a Project Manager and a Traffic Engineer.
- Successfully funded an ITS Master Plan Study with MAG Federal Closeout funds in the amount of \$140,000.
- Submitted Transportation Improvement Program funding applications (FY 2008-2009) to MAG for:
 - Cotton Lane Bridge – two lanes each direction with bike lanes
 - Estrella Pkwy Bridge widening by two lanes
 - McDowell Road Bridge at Bullard Wash – six lanes
 - Van Buren Bridge at Bullard Wash – six lanes
 - Litchfield Road from Yuma to Van Buren (STP funds): add bus bay, medians, street lights, island, bike path, total reconstruction analysis.
 - Van Buren Street Reconstruction – completed design for four lanes and improvements from Litchfield to Estrella Parkway.

2005-06 OBJECTIVES:

- Complete construction of Community Park Phase II
- Complete construction of Dog Park/BMX parking, block wall and joint use restrooms.
- Complete first phase of Van Buren reconstruction.
- Begin construction of new community park in Estrella Mountain Ranch.
- Locate lease space to relieve overcrowding of City staff in current facilities and manage relocation of departments to the new facility.
- Complete construction of Fire Station 4 at Yuma Road and Wildflower Drive.
- Hire a Superintendent for Fleet and Facilities and a Traffic Engineer II.
- Create and manage a Neighborhood Traffic Management Program.
- Site and design a Regional Park and Ride facility.
- Complete Street Preservation program for areas of Pebble Creek, Centerra, Cotton Flower, Estrella Mountain Ranch, Estrella Vista, Palm Valley, Rancho Mirage and Wildflower Ranch.
- Complete a Transportation Master Plan

BUDGET SUMMARY BY DEPARTMENT:

| PUBLIC WORKS/ADMINISTRATION | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|------------------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 414,744 | \$ 645,054 | \$ 466,478 | \$ 874,479 |
| Materials & Supplies | 97,630 | 52,830 | 77,432 | 24,580 |
| Contract Services | 177,871 | 24,325 | 30,408 | 83,738 |
| Debt Service | - | | - | - |
| Developer Reimbursement | - | | - | - |
| One-Time Projects* | - | 6,240 | - | 2,760 |
| Funded Depreciation | - | 29,688 | - | 34,140 |
| Capital Outlay | 330 | 99,500 | 99,500 | 20,000 |
| Transfer Out Credit | - | | - | - |
| Total | \$ 690,575 | \$ 857,637 | \$ 673,818 | \$ 1,039,697 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|-----------------------------|-----------------|-----------------|-----------------|
| Project Manager | - | 1 | 1 |
| City Traffic Engineer | - | 1 | 1 |
| Traffic Engineer II | - | - | 1 |
| Public Works Director | 1 | 1 | 1 |
| Public Works Superintendent | 2 | 2 | 3 |
| Administrative Assistant | - | 2 | 2 |
| Staff Assistant | 3 | 1 | 1 |
| Management Assistant | 1 | 1 | 1 |
| Total | 7 | 9 | 11 |

EQUIPMENT MANAGEMENT

The Equipment Management Division provides preventative maintenance, repairs and safety inspections for City vehicles and equipment. This Division's primary purpose is to provide safe, convenient and dependable transportation and equipment. Additionally the Division is responsible for ordering fuel and maintaining the City's 3 fuel sites

2004-05 ACCOMPLISHMENTS:

- Implemented Fleet Management Software.
- Continued EVT certifications.
- Scheduled mechanics for hybrid technology training.
- Continued Customer Satisfaction surveys

2005-2006 OBJECTIVES:

- Remove and replace existing concrete floor and awning on west exterior side of the shop to safely service City's heavy duty trucks and Fire Equipment
- Update 3 fuel sites with fuel tank product level sensors, allowing product levels to be assessed from a remote location
- Update the fuel site at the WWTP with Fuel Force product dispensing software
- Schedule training for Fleet staff on Fire's new Pierce 100 foot ladder truck
- Facilitate compliance with emissions laws and remove from service vehicles not in compliance.

BUDGET SUMMARY BY DEPARTMENT:

| FLEET SERVICES | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|-------------------------|--------------------|--------------------|----------------------|--------------------|
| Personnel Services | \$ 261,116 | \$ 300,604 | \$ 314,528 | \$ 345,561 |
| Materials & Supplies | 141,712 | 95,495 | 147,006 | 168,600 |
| Contract Services | 11,783 | 6,970 | 8,222 | 31,500 |
| Debt Service | - | | - | - |
| Developer Reimbursement | - | | - | - |
| One-Time Projects* | - | | - | - |
| Funded Depreciation | - | 13,162 | - | 15,136 |
| Capital Outlay | 17,695 | | - | - |
| Transfer Out Credit | - | | - | - |
| Total | \$ 432,306 | \$ 416,231 | \$ 469,756 | \$ 560,797 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|---------------------------------|----------|----------|----------|
| Mechanic II | 2 | 2 | 2 |
| Mechanic III | 2 | 2 | 2 |
| Equipment Management Supervisor | 1 | 1 | 1 |
| Total | 5 | 5 | 5 |

PERFORMANCE INDICATORS:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|--|----------|------------|------------|
| Equipment maintained | 215 | 244 | 285 |
| Equipment maintained/mechanic ratio | 54:1 | 60:1 | 71:1 |
| PM's performed at mileage indicators | 860 | Target 90% | Target 90% |
| Perform Quality PMs insuring 60 percent of work is scheduled | | | 60% |
| Emissions Compliance | | | 100% |

FACILITIES MANAGEMENT

The Facilities Management Division provides preventive, corrective and custodial maintenance for all City buildings. Facilities staff consists of four employees who routinely make plumbing, electric, carpentry and HVAC repairs and modifications to all city-owned facilities. Newly remodeled areas include upgrades to facilities inside City Hall, Fire Station #1, Public Works Operations building, and renovation work at the Equipment Management facility.

Custodial services for City buildings are provided by a private contractor.

2004-05 Accomplishments:

- Developed a Standard Operating Procedure for the Emergency Backup Generator at City Hall.
- Managed the installation of additional workstations in City Hall.
- Managed the installation of additional workstations in the Public Works Administration Office.
- Purchased and installed security cameras for selected City facilities.
- Managed the purchase and installation of an emergency generator at Fire Station #1.
- Purchased office furniture for the Equipment Management facility.
- Managed the renovation of the outside service bay at the Equipment Management facility.
- Hired a Facilities Maintenance Worker III and filled a vacant Facilities Maintenance Worker II position.
- Upgraded the HVAC system at the Public Works Operations facility.
- Managed the installation of a replacement emergency generator at Fire Station #1.
- Managed the remodel of the ITS server room at City Hall. Upgrades included the change out of the existing fire suppression system.
- Installed two gates for security at a high crime location.
- Relocated 4 keypads in the City Hall facility for security.
- Installed a magnetic lock security system in the front doors at the City Hall facility.
- Upgraded the electrical service at the Public Works Operations yard.
- Entered in a contract for the maintenance of all the City's emergency generators.
- Oversaw the renovation of two leased facilities used by the City's Police Department.
- Managed the installation of a security fence at Fire Station #1.
- Purchased eight mobile mini storage containers.

2005-2006 OBJECTIVES:

- Oversee and manage the demolition of the old Patterson property located at MC85 & Estrella Parkway.
- Participate in the planning and construction of the new buildings at the Goodyear Wastewater plant.
- Participate in the planning and construction of Fire Station #4.
- Recruit and hire a Facilities Maintenance Foreman.
- Participate in the planning and relocation of City departments into new facilities.
- Oversee the relocation of the City's Prosecuting offices from the City Hall to the Court facility.
- Oversee the renovation of a leased parking/storage area at the Public Works Yard.
- Replace two Facilities work vehicles.

BUDGET SUMMARY BY DEPARTMENT:

| BUILDING SERVICES | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|--------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 222,986 | \$ 290,425 | \$ 283,102 | \$ 413,402 |
| Materials & Supplies | 254,636 | 350,800 | 296,092 | 932,280 |
| Contract Services | 11,706 | 21,095 | 32,368 | 17,600 |
| Debt Service | 321,785 | 321,785 | 321,785 | 323,865 |
| Developer Reimbursement | - | - | - | - |
| One-Time Projects* | - | 20,000 | - | 8,260 |
| Funded Depreciation | - | 2,876 | - | 3,307 |
| Capital Outlay | 53,782 | - | - | 85,000 |
| Transfer Out Credit | - | - | - | - |
| Total | \$ 864,895 | \$ 1,006,981 | \$ 933,347 | \$ 1,783,714 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|-----------------------------------|-----------------|-----------------|-----------------|
| Building Maintenance Supervisor | 1 | 1 | 1 |
| Public Works Facilities Foreman | - | - | 1 |
| Facilities Maintenance Worker III | 1 | 1 | 2 |
| Facilities Maintenance Worker II | 2 | 2 | 2 |
| Facilities Electrician | 1 | 1 | - |
| Total | 5 | 5 | 6 |

PARKS DIVISION

The Parks Division maintains over 175 acres of parks landscaping, over 125 miles of rights-of-way in the City and 9 playground facilities.

In addition, the Parks Division maintains the landscaping for City facilities, including three fire stations, the Municipal Court facility, the Public Service Memorial, the Police facility, the Water Reclamation site, all well sites, nearly five miles of alleys and the pool equipment at the Aquatics Center.

The Parks Division also provides support to emergency services by removing plant debris and assisting with flooding during storm events. They partner with the Recreation division to provide maintenance and assistance for sports and special events.

2004-05 ACCOMPLISHMENTS:

- Provided maintenance and support services at the new Community Park.
- Provided support to Community Initiatives at GAIN events scheduled for Fall 2004
- Hired two Parks Worker I employees and a Parks Worker III.
- Provided technical support during construction of the new Dog Park, and ensured that the same high standards of maintenance are carried out now that the park is open.
- Developed a new inspection process for all playgrounds within the City of Goodyear.
- Completed a Citywide asset inventory for all landscaping within the City of Goodyear owned rights-of-way, parks, and facilities.
- Three employees attended and passed the Certified Pool Operator training
- Changed work schedules to provide 7-day coverage in the parks.
- Renewed ROW contract with new areas added.

2005-06 OBJECTIVES:

- Provide technical expertise and support for Phase II construction of Community Park and Estrella Foothills High School Park.
- Hire two Parks Worker III's and one Parks Worker I employees
- Work with AZ Department of Corrections to start a Inmate Work Program
- Develop and budget for a Park Ranger Program.
- Upgrade playgrounds in Palmateer Park.
- Make park improvements to Canada Village.

BUDGET SUMMARY BY DEPARTMENT:

| PARKS | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|-------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 406,890 | \$ 587,538 | \$ 476,374 | \$ 667,427 |
| Materials & Supplies | 769,199 | 418,087 | 503,160 | 932,073 |
| Contract Services | 500,509 | 603,600 | 653,304 | 600,550 |
| Debt Service | - | - | - | - |
| Developer Reimbursement | - | - | - | - |
| One-Time Projects* | - | 32,725 | - | 80 |
| Funded Depreciation | - | 73,595 | - | 84,634 |
| Capital Outlay | 12,300 | 151,500 | 151,500 | 47,260 |
| Transfer Out Credit | - | - | - | - |
| Total | \$ 1,688,898 | \$ 1,867,045 | \$ 1,784,338 | \$ 2,332,024 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|------------------|-----------------|-----------------|-----------------|
| Parks Foreman | 1 | 1 | 1 |
| Parks Worker I | 2 | 4 | 4 |
| Parks Worker II | 4 | 4 | 4 |
| Parks Worker III | 1 | 2 | 5 |
| Parks Supervisor | 1 | 1 | 1 |
| Total | 9 | 12 | 15 |

RECREATION & AQUATICS

The Recreation & Aquatics Programs strive to provide a fun, safe, and enjoyable recreational experience for youth and adults in the City of Goodyear. Leagues, classes, special events and activities are structured for maximum participation, enjoyment, and skill development in recreational and sports environments. The Goodyear Pool at Loma Linda Park is operated seasonally, and on a limited basis year-round, providing general swim, swim lessons, water aerobics, lap swim, diving lessons, participation on the City-sponsored swim team and other pool-related activities. The pool is utilized by the general public and by organizations such as Campfire, United States Swim Team and local schools.

2004-05 ACCOMPLISHMENTS:

- Coordinated adult and youth sports leagues at the new Community Park.
- Coordinated a Spring Fling Event and two concert series at the new Community Park.
- Recruited, hired and trained two Recreation & Aquatics Coordinators.
- Created four new special interest classes: Youth Golf, Belly Dancing, Dog Obedience, and Take a Hike with the Mayor.
- Developed and coordinated Goodyear Little League.
- Developed a new employee orientation program for lifeguards.
- Planned and budgeted for a study and design of a new city aquatic facility.
- Improved backwash drainage at the Loma Linda Pool.
- Offered year round dive lessons.
- Received \$5000 from Southwest Ambulance for swim lessons.

2005-06 OBJECTIVES:

- Develop a fall recreation youth baseball league.
- Develop at least six new special interest classes.
- Plan for a signature event.
- Plan and coordinate a Fourth of July Event.
- Plan and coordinate for movies as well as a comedy series at the Community Park.
- Obtain more sponsorship for special events.
- Plan and coordinate a 10k run in Goodyear.
- Develop synchronized swim, water polo and year-round programs.
- Research costs to renovate the Goodyear Pool.

BUDGET SUMMARY BY DEPARTMENT:

| RECREATION/AQUATICS | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|----------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 200,648 | \$ 360,003 | \$ 316,361 | \$ 410,810 |
| Materials & Supplies | 104,335 | 239,476 | 186,010 | 278,346 |
| Contract Services | 11,777 | 40,090 | 48,736 | 43,190 |
| Debt Service | - | - | - | - |
| Developer Reimbursement | - | - | - | - |
| One-Time Projects* | - | 55,140 | - | - |
| Funded Depreciation | - | 2,057 | - | 2,366 |
| Capital Outlay | - | - | - | - |
| Transfer Out Credit | - | - | - | - |
| Total | \$ 316,760 | \$ 696,766 | \$ 551,107 | \$ 734,712 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|-------------------------------------|-----------------|-----------------|-----------------|
| Aquatics and Recreation Coordinator | - | 2 | 2 |
| Aquatics and Recreation Supervisor | 1 | 1 | 1 |
| Total | 1 | 3 | 3 |

PERFORMANCE INDICATORS:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|--|-----------------|-----------------|-----------------|
| Number of recreation programs managed | 20 | 30 | 40 |
| Percentage of customers rating programs and facilities as very good or excellent | 90% | 90% | 90% |
| Number of special events | 2 | 5 | 8 |
| Number of sports leagues | 2 | 5 | 8 |
| Staff or patron injuries per season | 0 | 0 | 0 |
| Percentage of staff holding national certifications | 100% | 100% | 100% |
| Lessons taught per WSI Certified Staff | 8 | 10 | 12 |

STREETS DIVISION

The Streets Division of the Public Works Department is staffed by 10 employees who respond to all street maintenance issues, including curbs, gutters, sidewalks, driveways, shoulders, roadway striping, bridges, storm drains and right-of-way to ensure the safety of all motorists. The Signal Operations crew is responsible for maintenance and inspection of all traffic signals and lighted crosswalks throughout the City. Our staff also provides review of traffic control plans for work in the City's streets, construction plan review and project inspection to ensure that street signage, traffic control, streetlights and road markings are installed according to City standards.

2004-05 ACCOMPLISHMENTS:

- Modified vehicle number 253 to be an exclusive sign installation and maintenance truck complete with toolboxes, hydraulic system and tools.
- Upgraded 13 controllers with components compatible with fiber-optic coordination.
- Replaced lighted metro signs at six intersections with new signs that include Lexar anti-graffiti film.
- Activated a new traffic signal at Estrella Pkwy and I-10.
- Purchased furniture and equipment for two additional signalized intersections.
- Replaced damaged mast arms and supports at Palm Valley Blvd and Litchfield and at Indian School Rd and Litchfield Rd.
- Milled and overlaid Litchfield Rd from Western/Yuma to Indian School Rd. with rubberized asphalt.
- Received grant funding for the purchase of two new PM-10 certified street sweepers.
- Received grant funding for National Pollution Discharge Elimination System (NPDES) training and education.
- Modified sweeper routes to reduce cycle time from 3 weeks to 2 weeks.
- Completed and turned in the Phase II Storm Water prevention report.

2005-06 OBJECTIVES:

- Upgrade 13 traffic signal controllers with components compatible with fiber-optic, computerized signal coordination.
- Repaint mast arms and supports at 7 intersections.
- Replace wiring of the traffic signal at North Lockheed Martin intersection.
- Replace lighted "metro" street name signs at six intersections with new signs including Lexar anti-graffiti film.
- Acquire and implement a pavement management system, including an update to the City's street inventory database.
- Purchase two new PM-10 certified street sweepers with grant funding.
- Recruit and fill three new positions, Traffic Signal Technician III, Street Maintenance Worker III and a Street Maintenance Worker I.

- Purchase a one ton dump truck, one ton crew cab truck, aerial lift truck and a utility trailer with replacement funds.
- Activate 7 new traffic signals: Estrella Pkwy and Roosevelt Street; Indian School Road and Club House Drive; Indian School Road, just west of Litchfield Road; McDowell Road and Cornerstone Boulevard; , McDowell Road and Palm Valley Boulevard; , Litchfield Road and Fillmore Street; and Bullard Avenue and Cambridge Street.

BUDGET SUMMARY BY DEPARTMENT:

| STREETS | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|-------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 598,149 | \$ 638,370 | \$ 606,957 | \$ 837,134 |
| Materials & Supplies | 985,049 | 1,783,782 | 1,641,986 | 3,185,566 |
| Contract Services | 859,983 | 203,150 | 418,082 | 365,942 |
| Debt Service | 523,330 | | 523,453 | - |
| Developer Reimbursement | - | | - | - |
| One-Time Projects* | - | | - | 8,120 |
| Funded Depreciation | - | 235,756 | - | 271,120 |
| Capital Outlay | - | | - | 295,500 |
| Transfer Out Credit | - | | - | - |
| Total | \$ 2,966,511 | \$ 2,861,058 | \$ 3,190,478 | \$ 4,963,382 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|--------------------------------|-----------------|-----------------|-----------------|
| Equipment Operator | 2 | 2 | 2 |
| Signal Technician II | 2 | 2 | 2 |
| Signal Technician III | - | - | 1 |
| Streets Maintenance Foreman | 1 | 1 | 1 |
| Streets Maintenance Worker III | - | - | 1 |
| Streets Maintenance Worker II | 3 | 3 | 3 |
| Streets Maintenance Worker I | - | - | 2 |
| Streets Supervisor | 1 | 1 | 1 |
| Traffic Operations Worker II | 1 | 1 | 1 |
| Total | 10 | 10 | 14 |

PERFORMANCE INDICATORS:

| | Goal | FY 03-04 | FY 04-05 | FY 05-06 |
|---|-------------|-----------------|-----------------|-----------------|
| Provide sweeping of 30 curb miles a day per operator | NA | 6,286 | 7,919 | 8,500 |
| On the job staff injury-accidents | Zero | 0 | 0 | 0 |
| Square yardage of roadways sealed | NA | 713,721 | 150,000 | 820,000 |
| Response time for repair of pot holes/minor repairs | 48 hrs. | 48 hrs. | 24 hrs. | 24 hrs. |
| Total preventative maintenance performed per signal, per year | Monthly | 312 | 312 | 396 |

SANITATION

The Sanitation Division administers two (2) solid waste collection agreements. One is the residential contained solid waste collection agreement through the contractual services of Paradise Waste Services Inc. This service includes twice-weekly residential collection and disposal of residential solid waste, to include a 500-home commingled curbside recycling pilot program. The other is the commercial solid waste collection of City facilities through the contractual services of Parks and Sons of Sun City Inc. Sanitation staff also monitors the collection of commercial solid waste services provided to the private sector within the City limits by City licensed commercial solid waste private haulers. In addition, Sanitation staff provides weekly residential uncontained solid waste bulk collection and disposal. Other Sanitation Division services include graffiti abatement, two (2) household hazardous waste collection day events annually, as well as the collection and disposal of a regional commingled recycling drop off program consisting of six (6) permanent drop-off sites.

2004-05 ACCOMPLISHMENTS:

- Designed and implemented a 500 residential home, commingled curbside recycling pilot program.
- Conducted two regional Household Hazardous Waste (HHW) collection day events. The Cities of Goodyear, Avondale and Litchfield Park, as well as Luke Air Force Base participated in these events.
- Promoted a Sanitation Worker II to a Sanitation Foreman. Promoted two (2) Sanitation Workers I to Sanitation Workers II. Recruited and hired two (2) Sanitation Workers I.
- Performed public recycling outreach at the 2005 Women's Expo, City of Goodyear Spring Spectacular, Billy Moore Parade, Western Heritage Parade, KMOR FM recycling interview and Public Works Appreciation Week at Desert Thunder Elementary school.
- Continue to provide data and feedback to the Solid Waste Advisory Committee assigned to identify and recommend Goodyear solid waste needs.
- Acquired the Maricopa County 2005 tire permit which allows Goodyear resident tire disposal at zero tipping fees.
- Entered into an Intergovernmental Agreement with the City of Glendale Materials Recovery Facility, which enables the City to deliver commingled recycling commodities at zero tipping fees. The IGA also enables Goodyear residents to deliver beverage, commingled glass to a drop off center within the Facility.
- Recycled 8 tons of Christmas trees. Chippings were used as ground cover by Duncan Farms.
- Extended the Residential Solid Waste Collection Agreement for one year.
- Sanitation staff member received the SWANA Collections Systems Manager certification.
- Two (2) Sanitation staff members received the SWANA Recycling Systems Manager certification

- Successfully added E-Waste (electronics) as an acceptable HHW material.
- Assisted Community Initiatives Department with the Historic Goodyear alley cleanup.
- Completed the Sanitation Account Billing Field Survey
- Assist the Solid Waste Advisory Committee in presenting solid waste program recommendations to the City Council.
- Recruit and hire three (3) Sanitation Workers II's
- Purchase a rear loader sanitation truck
- Purchase one (1) grapple tractor
- Conduct two (2) HHW events
- Enter into a solid waste disposal agreement with a transfer station or a final disposal facility
- Add beverage glass as an acceptable recycling commodity to the existing regional recycling drop off program and the curbside recycling pilot.
- Complete a residential solid waste collection Request for Proposal

BUDGET SUMMARY BY DEPARTMENT:

| SANITATION | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|-------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 348,225 | \$ 480,984 | \$ 412,200 | \$ 558,617 |
| Materials & Supplies | 143,106 | 174,070 | 232,301 | 111,105 |
| Contract Services | 1,500,404 | 1,503,160 | 1,532,910 | 1,974,899 |
| Debt Service | - | - | - | - |
| Developer Reimbursement | - | - | - | - |
| One-Time Projects* | - | 5,240 | - | 2,760 |
| Funded Depreciation | - | 22,126 | - | 25,444 |
| Capital Outlay | - | 87,000 | 87,000 | 320,000 |
| Transfer Out Credit | - | - | - | - |
| Total | \$ 1,991,735 | \$ 2,272,580 | \$ 2,264,411 | \$ 2,992,825 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|-----------------------|-----------------|-----------------|-----------------|
| Sanitation Worker I | 2 | 3 | 3 |
| Sanitation Worker II | 3 | 3 | 6 |
| Sanitation Foreman | - | 1 | 1 |
| Sanitation Worker III | 1 | 1 | 1 |
| Sanitation Supervisor | 1 | 1 | 1 |
| Total | 7 | 9 | 12 |

PERFORMANCE INDICATORS:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|---|-----------------|-----------------|-----------------|
| Residential accounts | 11,948 | 14,439 | 16,599 |
| Residential uncontained refuse tons collected | 1,203 | 1,343 | 1,619 |
| Average tons of uncontained refuse collected per household per year | .101 | .093 | .097 |
| Residential contained refuse tons collected | 15,296 | 17,032 | 20,543 |
| Average tons of contained refuse collected per house per year | 1.28 | 1.18 | 1.18 |
| Total contained and uncontained refuse tons collected per house per year. | 1.38 | 2.11 | 1.34 |
| Recycling tons collected | 814 | 1,182 | 1,393 |
| Average tons of recycling collected per house per year | .068 | .08 | .08 |
| Average contained, uncontained and recycling tons collected per house, per year | 1.44 | 2.19 | 1.42 |
| Average pounds of HHW collected per household, per year | 1.43 | 1.86 | 2.04 |

FINANCE DEPARTMENT

The Finance Department provides financial information to the public, bond holders, grantors, auditors, City Council, and City Staff. Maintains the City's financial records, prepares the annual budget, oversees the procurement process, performs contract administration, performs long-term financial planning, prepares the utility billing notices, collects the water, sewer, garbage, and trash fees, provides administration of the Community Facilities Districts, collects improvement district assessments, and redeems maturing bonds and interest coupons. Issues and collects sales tax permit licenses and fees, and acts as the liaison to the State and City in matters pertaining to the collection of the City sales tax. Conducts audits, prepares payroll and required reports, maintains cash management and assets inventory, investment of moneys, and administers the retirement of outstanding general obligation and revenue bonds.

2004-05 ACCOMPLISHMENTS:

- Remodeled and added workspace to create additional workstations
- Updated MSI User Fees.
- Cross training of staff in the various functions within the division.
- Completed General Obligation (GO) Bond sale of \$29.3 million.
- Implemented a procurement section within the Budget Office.
- Maintained a five-year revenue and expenditure-forecast model.
- Received GFOA Budget Presentation Award for Fiscal Year 04/05
- Update City's Economic Impact Model
- Initiated a change in office supply vendors to utilize the State of Arizona's office supply vendor which reduced the overall cost of office supplies to the City.
- Developed a Procurement Information Exchange group to promote communications and problem solving with end users.
- Completed several assessment modifications (lot splits).
 - Community Facilities General District No. 1
 - Estrella Mountain Ranch Community Facilities District No. 1
- Completed general obligation bond sales for three Districts.
 - Community Facilities Utilities District No. 1 - \$7,190,000
 - Centerra Community Facilities District - \$2,400,000
 - Cortina Community Facilities District - \$1,700,000
- Completed general obligation refunding bond sale for one District.
 - Community Facilities Utilities District No. 1 - \$1,455,000
- Implemented Interactive Voice Response system to facilitate processing utility customer phone calls.
- Implemented door hanger program to reduce the number of disconnects field personnel would have to perform. (efficiency and customer service benefit)

2005-06 OBJECTIVES:

- Implement and maintain the City's automate fixed assets accounting system.
- Timely completion of the City's annual financial audit.
- Accurate and timely processing of bank reconciliations, monthly and yearly general ledger closings, payroll reports and payments.
- Timely payment of vendors. Payment within 10 days of invoice.
- Implementation of the Fleet Management Module.
- Develop a centralized purchasing process.
- Complete the Fiscal Year 05/06 Budget Book within 90 days of adopting the budget.
- Prepare the City Manager's budget proposal to the City Council.
- Review bid protest and prepare oral and written recommendations in a timely manner.
- Implement a contract management tracking system that ensures control and timeliness of contract obligations.
- Ensure compliance with the City's local sales tax code.
- Form new Community Facilities District(s).
- Administered assessment modifications (lot splits).
- Accomplish sale of bonds for two Districts.
- Implemented an imaging system to reduce paperwork and filing requirements.
- Implement a cycle billing for City utility customers.
- Develop and implement a plan regarding the collection of delinquent utility customers.

BUDGET SUMMARY BY DEPARTMENT:

| FINANCE | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|-------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 884,665 | \$ 1,155,526 | \$ 1,059,382 | \$ 1,481,017 |
| Materials & Supplies | 66,741 | 90,925 | 118,712 | 178,041 |
| Contract Services | 238,377 | 269,337 | 155,410 | 335,717 |
| Debt Service | 3,095 | | 2,500 | - |
| Developer Reimbursement | - | | - | - |
| One-Time Projects* | - | 5,110 | - | 26,040 |
| Funded Depreciation | - | 27,474 | - | 31,595 |
| Capital Outlay | - | 26,000 | 26,000 | 41,000 |
| Transfer Out Credit | - | | - | - |
| Total | \$ 1,192,878 | \$ 1,574,372 | \$ 1,362,004 | \$ 2,093,410 |

AUTHORIZED PERSONNEL:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|----------------------------|----------|----------|-----------|
| Accountant | 3 | 2 | 2 |
| Controller | | 1 | 1 |
| Lead Accountant | - | - | 1 |
| Director | 1 | - | 1 |
| Senior Account Clerk | 2 | 2 | 2 |
| Financial Services Manager | 1 | - | - |
| Finance Manager | | 1 | 1 |
| Finance Supervisor | | 1 | 1 |
| Account Clerk II | 1 | 1 | 3 |
| Account Clerk I | - | 1 | 1 |
| Sales Tax Auditor | - | - | 1 |
| Total | 8 | 9 | 14 |

PERFORMANCE INDICATORS:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|---------------------------------|------------|------------|------------|
| Bond Sale – all types | 11,000,000 | 28,000,000 | 28,000,000 |
| Utility billings | 166,000 | 196,000 | 196,000 |
| Vendor claims paid | 7,500 | 7,800 | 7,800 |
| Internal audits | 83 | 87 | 87 |
| Current CFD Districts | 9 | 10 | 10 |
| Receiving the GFOA Budget Award | Yes | Yes | Yes |

WATER MANAGEMENT

The Water Management Department, created in January 2004, is made up of the following divisions:

- Administration
- Collections/Distributions
- Environmental Quality
- Production
- Reclamation

Administration oversees the entire department and is responsible for overseeing all department CIP projects in both water and wastewater.

Collections is the collection and pumping of wastewater through collection piping and lift stations for treatment at a wastewater reclamation facility. Distribution is the delivery of potable water through a network of distribution piping from potable water storage tanks to the customer.

Environmental Quality ensures environmental compliance through sampling, laboratory testing, backflow monitoring, permitting and industrial pretreatment monitoring for potable and non-potable water throughout the City.

Production includes the functional areas of water production (wells and purchased water), wellhead treatment, and potable water storage facilities.

Reclamation includes wastewater treatment facilities and reuse/recharge sites (SAT Site) and all maintenance activities for the department.

2004-05 ACCOMPLISHMENTS:

- Completed department organization
- Monitored department expenses and cost effectiveness
- Met or exceeded all state and federal drinking water regulations
- Developed new potable water sources bringing an additional 660,000 per day into the system.
- Evaluated system storage capacity and brought new 2 MGD tank on line
- Developed Reverse Osmosis (RO) Treatment Facility
- Met or exceeded all state and federal wastewater treatment regulations.
- Completed construction of the Rainbow Valley WRF
- Evaluated the feasibility of re-permitting the current SAT Site from 3.0 mgd to 4.0 mgd (million gallons per day)
- Developed a baseline distribution system maintenance program
- Evaluated lost water sources and formulated a plan to reduce lost water

2005-06 OBJECTIVES:

- Promote staff training and development
- Manage and implement all CIP projects
- Complete pilot testing and implement Arsenic Treatment at Well 18B
- Develop Wells 20 & 21
- Install cathodic protection to all City potable water storage tanks
- Meet or exceed all state and federal wastewater treatment regulations
- Bring Rainbow Valley WRF on line
- Design and construct 157th Avenue WRF plant expansion to 4.0 mgd
- Acquire property and design SAT Site #2
- Evaluate and implement radio read program for meter reading services
- Develop and implement cyclical meter reading
- Develop and implement service line replacement in Historic Goodyear and other key City locations
- Replace and rehabilitate sewer systems in Historic Goodyear and other key City locations

BUDGET SUMMARY BY DEPARTMENT:

| WATER MGMT ADMINISTRATION | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|----------------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 25,345 | \$ 185,465 | \$ 831,336 | \$ 702,432 |
| Materials & Supplies | 7,951 | 44,915 | 20,618 | 85,893 |
| Contract Services | - | 685,640 | 338,500 | 585,250 |
| Debt Service | - | 215,573 | - | - |
| Developer Reimbursement | - | 600,000 | - | - |
| One-Time Projects* | - | 62,500 | - | 21,930 |
| Funded Depreciation | - | 43,023 | - | 49,477 |
| Capital Outlay | - | 27,067 | 27,067 | 63,000 |
| Transfer Out Credit | - | - | - | - |
| Total | \$ 33,296 | \$ 1,864,183 | \$ 1,217,521 | \$ 1,507,982 |

| WATER | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|-------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 656,709 | \$ 990,823 | \$ 445,521 | \$ 1,138,724 |
| Materials & Supplies | 2,017,231 | 2,917,445 | 2,096,944 | 4,763,598 |
| Contract Services | 5,311,592 | 245,776 | 542,071 | 210,980 |
| Debt Service | 217,360 | - | 462,673 | 545,893 |
| Developer Reimbursement | - | - | - | - |
| One-Time Projects* | - | 20,000 | - | 20,280 |
| Funded Depreciation | - | - | - | - |
| Capital Outlay | 487,817 | 457,000 | 422,000 | 544,500 |
| Transfer Out Credit | - | - | - | - |
| Total | \$ 8,690,709 | \$ 4,631,044 | \$ 3,969,209 | \$ 7,223,975 |

| WASTEWATER | ACTUAL FY 03-04 | BUDGET FY 04-05 | ESTIMATE FY 04-05 | BUDGET FY 05-06 |
|-------------------------|----------------------------|----------------------------|------------------------------|----------------------------|
| Personnel Services | \$ 652,165 | \$ 847,530 | \$ 436,102 | \$ 806,416 |
| Materials & Supplies | 1,662,487 | 1,261,652 | 1,072,050 | 1,441,740 |
| Contract Services | 474,108 | 277,060 | 138,301 | 266,664 |
| Debt Service | 624,767 | 745,584 | 1,204,484 | 1,453,422 |
| Developer Reimbursement | - | 600,000 | - | - |
| One-Time Projects* | - | - | - | 90,280 |
| Funded Depreciation | - | 111,113 | - | 127,780 |
| Capital Outlay | 341,123 | 353,000 | 353,000 | 47,000 |
| Transfer Out Credit | - | - | - | - |
| Total | \$ 3,754,650 | \$ 4,195,939 | \$ 3,203,937 | \$ 4,233,302 |

**AUTHORIZED PERSONNEL:
WATER**

| | FY 03-04 | FY 04-05 | FY 05-06 |
|---------------------------------------|-----------|-----------|-----------|
| Administrative Assistant | - | 1 | 1 |
| Operations Superintendent | - | - | 2 |
| Utility Technician I | 7 | 7 | 7 |
| Utility Technician II | 3 | 3 | 5 |
| Utility Technician III | 2 | 2 | 1 |
| Water Management Director | 1 | 1 | 1 |
| Customer Service Field Representative | 1 | 1 | 1 |
| Water Resource Manager | - | - | 1 |
| Project Manager | - | - | 1 |
| Water Management Staff Assistant | - | 1 | 2 |
| Water Management Superintendent | - | 1 | 1 |
| Water Quality Technician I | 1 | 1 | 2 |
| Operations Supervisor | 1 | 1 | 1 |
| Total | 16 | 19 | 26 |

**AUTHORIZED PERSONNEL:
WASTEWATER**

| | FY 03-04 | FY 04-05 | FY 05-06 |
|-------------------------------------|-----------|-----------|-----------|
| Industrial Pretreatment Inspector | 1 | 1 | 1 |
| Maintenance Mechanic II | 1 | 1 | 1 |
| Operations Supervisor | 1 | 1 | 1 |
| Wastewater Collections Worker I | 2 | 5 | 7 |
| Wastewater Collections Worker II | 1 | 4 | 5 |
| Wastewater Collections Worker III | - | 1 | 1 |
| Environmental Compliance Supervisor | 1 | 1 | 1 |
| Wastewater Manager | 1 | 1 | 1 |
| WMD Maintenance Mechanic II | - | - | 1 |
| Wastewater Treatment Operator I | 1 | - | - |
| Wastewater Treatment Operator I | 2 | - | - |
| Wastewater Operator III | 1 | - | - |
| Total | 12 | 15 | 19 |

PERFORMANCE INDICATORS:

| | FY 03-04 | FY 04-05 | FY 05-06 |
|--|-----------------|-----------------|-----------------|
| Operations Staff certified | N/A | 100 % | 100 % |
| Staff with Grade 4 Certification | N/A | 44 % | 50 % |
| Injuries | N/A | 3 | 0 |
| Water Production in Gallons per Day | 7,700,00 | 10,200,000 | 14,320,000 |
| Water Consumption Max Day | 6,560,000 | 7,800,000 | 9,360,000 |
| Total Water Storage | 8.1 MG | 9.1 MG | 13.1 MG |
| Water Production in Gallons per Day | 7,700,00 | 10,200,000 | 14,320,000 |
| Water Production in Gallons per Day | 7,700,00 | 10,200,000 | 14,320,000 |
| Water Consumption Max Day | 6,560,000 | 7,800,000 | 9,360,000 |
| Total Water Storage | 8.1 MG | 9.1 MG | 13.1 MG |
| 157th Average Daily Flows (MGD) | 1.6 | 2.8 | 3.0 |
| Solids Produced (dry tons) both plants | 551 | 650 | 750 |
| Corgett Average Daily Flows (MGD) | 0.55 | 0.63 | .68 |
| Rainbow Valley Average Daily Flows (MGD) | N/A | N/A | .35 |
| Million Gallons Recharged | 590 | 800 | 900 |
| Miles of Collection pipe | 110 | 167 | 200 |
| Number of Sewer System Violations | 3 | 0 | 0 |
| Number of Lift Stations | 11 | 11 | 12 |
| Miles of Dist Pipe | 135 | 226 | 300 |
| New meter installations | 1,980 | 2680 | 2800 |
| Total # of Meters | 8,730 | 11,410 | 15,000 |

This page intentionally left blank.

CIP

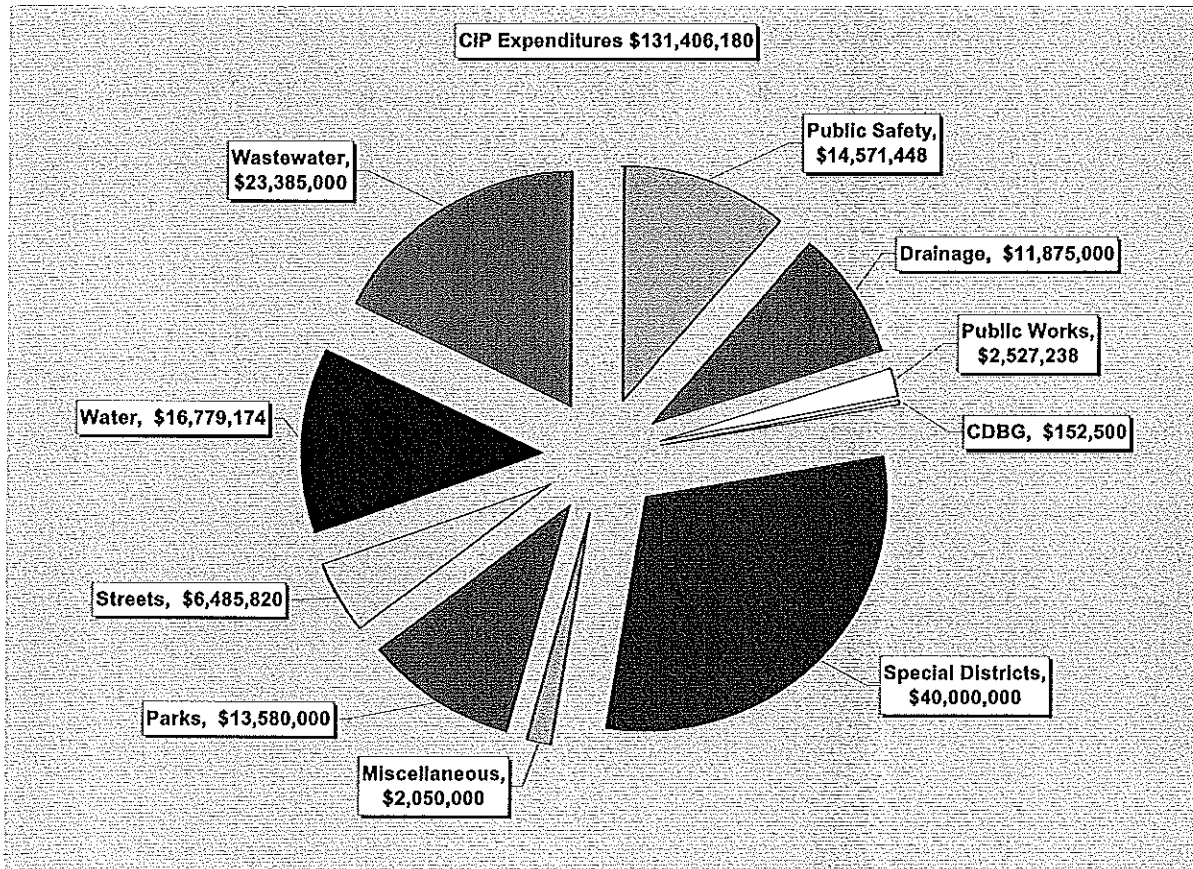
CDBG Housing Project
North Community Park Phase II
Real Property Acquisition
Multi Purpose Recreation Facility
Dog & BMX Park
FCD Basins Acquisitions
Estrella Foothills Facility
YMCA Capital Contribution
Public Service Memorial
West Valley Fine Arts
County Road Projects
Estrella Parkway Phase II
Street Projects
Fire Station – Wildflower
Police/Fire Training Facility
Bullard Wash
Bridge Design
Data Communications Infrastructure
Water Resource Projects
New Well & Wellhead Treatment
Las Palmas New Well
Centerra Well #2
Canyon Trails Storage Tank

Water Transmission Line
Water Development Fee Rate Study
Water Management Facility
Water Storage Tank
Cotton Lane Water Line
SAT Site #2
SCADA System
Cathodic Protection Storage Tanks
Emergency Generator
Wastewater Plant Expansion
Chlorine Contact Channel
Bullard Wash 39" Interceptor
Rainbow Valley 27" Wastewater Main
27" Wastewater Main
Corgett Plant Improvements
Police Department Improvements
Public Works Corporate Yard
City Center Master Plan
Park & Ride
Remodel City Hall
Homeland Security
Monument Entry Signs
Improvement Districts



Capital Improvement Projects (CIP)

The total proposed CIP for FY 05-06 is \$131,406,180 and includes all city infrastructure projects. The CIP Fund funded projects for FY 05-06 are \$123,263,987. The Enterprise Fund funded projects of \$6,209,174, and the General Fund funded projects of \$1,933,019 make up the balance of the FY 05-06 CIP.



The City's capital improvement program has an effect on the operating budget. All newly completed projects must be maintained and if bonds were sold to finance the construction, then annual debt service payments are required. The City has a policy that the City combined property tax rate should not exceed \$1.60. This is a combined rate that includes a primary rate and a secondary rate. The primary rate supports the operating budget and the secondary rate can only be used for debt service. As the secondary rate increases the primary rate decreases along with the property tax revenue for operations. In addition to operating, maintenance and debt service, the capital improvement program includes pay-as-you-go projects and grant matches that come directly from the operating budget.

CIP

| Project No. | Project Title | Budget FY 05-06 | Est. O&M | Pay-Go Cash | Special Districts | Capital Funding Sources | | | | Devel. Fees |
|-------------|---|-------------------|------------------|----------------|-------------------|-------------------------|------------------|----------------|----------|------------------|
| | | | | | | Bonds | Contrib. | Grants | Fees | |
| CP0301 | Fire Station Wildflower Drive and Yuma Design/Construction | 3,673,198 | 1,500,000 | - | - | 1,750,000 | - | - | - | 1,923,198 |
| FD0501 | Fire Trucks (2) | 1,500,000 | - | - | - | 750,000 | 750,000 | - | - | - |
| FD0502 | Fire Sta. at Peblecreek and Clubhouse Drive | 3,000,000 | 1,500,000 | - | - | - | 3,000,000 | - | - | - |
| FD0503 | Fire Sta. at King Ranch | 2,500,000 | 1,500,000 | - | - | - | 2,500,000 | - | - | - |
| FD0504 | Replace concrete patio @ 183 | 9,000 | - | 9,000 | - | - | - | - | - | - |
| FD0505 | Replace roof @ 181 | 90,000 | - | 90,000 | - | - | - | - | - | - |
| FD0506 | Replace remote control @ gate devices at all fire stations | 9,250 | - | 9,250 | - | - | - | - | - | - |
| FA0402 | Police/Fire Joint Administration Facility needs assessment Phase I | 160,000 | - | - | - | - | - | - | - | 160,000 |
| MS0502 | Justice Center Study/Design | 240,000 | - | 240,000 | - | - | - | - | - | - |
| TC0401 | Upgrade Police Radio System | 200,000 | 75,000 | 200,000 | - | - | - | - | - | - |
| CP0302 | Police/Fire Training Facility Phase I Construct | 2,890,000 | 2,400,000 | 123,442 | - | - | - | - | - | 2,766,558 |
| CP0302 | Police/Fire Training Facility Design Phase I | 300,000 | - | - | - | - | - | - | - | 300,000 |
| | Public Safety | 14,571,448 | 6,975,000 | 671,692 | - | 2,500,000 | 6,250,000 | - | - | 5,149,756 |
| DR0301 | City share with MCFCD Bullard Wash, from Lower Buckeye to Van Buren | 100,000 | - | - | - | - | - | - | - | 100,000 |
| DR0302 | Bridge Design On Yuma Rd. at Bullard Wash | 75,000 | - | - | - | - | - | - | - | 75,000 |
| DR0304 | Bridge Design On Van Buren Ave at Bullard Wash | 75,000 | - | - | - | - | - | - | - | 75,000 |
| DR0305 | Design Van Buren from Estrella Parkway to Litchfield | 625,000 | - | 270,000 | - | 355,000 | - | - | - | - |
| DR0304 | Bridge On Van Buren Ave at Bullard Wash Construction | 4,500,000 | 32,000 | 34,117 | - | 1,200,000 | - | - | - | 3,265,883 |
| DR0305 | Van Buren from Litchfield to Estrella Pkwy Construction | 6,200,000 | 32,000 | 635,913 | - | 5,564,087 | - | - | - | - |
| DR0501 | Bridge on Lower Buckeye Parkway at Bullard Wash | 250,000 | 23,000 | - | - | - | - | - | - | 250,000 |
| DR0502 | Storm Water Disposal Report | 50,000 | - | 50,000 | - | - | - | - | - | - |
| | Drainage | 11,875,000 | 55,000 | 990,030 | - | 7,119,087 | - | - | - | 3,765,883 |
| FA0301 | Needs study/Design Public Works Corporate Yard | 640,000 | - | - | - | - | - | - | - | 640,000 |
| FA0301 | Public Works Corporate Yard - Construction | 1,887,238 | 900,000 | - | - | - | - | - | - | 1,887,238 |
| | Public Works | 2,527,238 | 900,000 | - | - | - | - | - | - | 2,527,238 |
| MS0301 | CDBG Grant Program | 152,500 | - | - | - | - | - | 152,500 | - | - |
| MS0401 | Unspecified Improvement Districts | 40,000,000 | - | - | 40,000,000 | - | - | - | - | - |
| FA0303 | City Center Master Plan | 400,000 | - | - | - | - | - | - | - | 400,000 |
| FA0501 | City Facilities Master Plan | 400,000 | - | - | - | - | - | - | - | 400,000 |
| MS0402 | YMCA Capital contribution | 50,000 | - | 50,000 | - | - | - | - | - | - |
| MS0403 | West Valley Fine Arts Capital contribution | 50,000 | - | 50,000 | - | - | - | - | - | - |
| TC0301 | City of Goodyear (Data Communication Infrastructure) design | 700,000 | - | - | - | - | - | - | - | 700,000 |
| MS0405 | Monument Entry Signs | 250,000 | 5,000 | 250,000 | - | - | - | - | - | - |
| MS0501 | Impact Fee Study | 100,000 | - | - | - | - | - | - | - | 100,000 |
| MS0503 | Patterson Property Environmental Cleanup | 100,000 | - | 100,000 | - | - | - | - | - | - |

CIP

| Project No. | Project Title | Budget FY 05-06 | Est. O&M | Pay-Go Cash | Special Districts | Capital Funding Sources | | | Devel. Fees |
|-------------|--|-------------------|------------------|----------------|-------------------|-------------------------|------------------|------------------|------------------|
| | | | | | | Bonds | Contrib. | Grants | |
| | Miscellaneous Projects | 2,050,000 | 5,000 | 450,000 | - | - | - | - | 1,600,000 |
| PK0302 | Estrella Foothills Community Park (Phase I) | 2,000,000 | 1,400,000 | - | - | 1,000,000 | 1,000,000 | - | - |
| PK0303 | Dog Park, BMX Park, Restrooms/enlarged parking | 400,000 | 25,000 | - | - | 400,000 | - | - | - |
| PK0304 | 100 Acre Park on Estrella between Van Buren and Yuma - Design | 500,000 | - | - | - | - | - | - | 500,000 |
| PK0401 | (North) Community Park Phase II Construction | 3,480,000 | 280,000 | - | - | 2,820,000 | - | 660,000 | - |
| PK0402 | Real Property Acquisition (Parks/Open space) | 2,000,000 | - | - | - | 2,000,000 | - | - | - |
| PK0501 | El Rio Project - Design | 500,000 | - | - | - | - | - | - | 500,000 |
| PK0502 | Parks Master Plan | 250,000 | - | - | - | - | - | - | 250,000 |
| MS0404 | Public Service Memorial Phase II | 50,000 | 5,000 | 50,000 | - | - | - | - | - |
| PK0503 | Multi Generation Center - Study | 100,000 | - | - | - | 100,000 | - | - | - |
| PK0504 | Land Preservation Committee Projects | 3,500,000 | - | - | - | 1,750,000 | - | 1,750,000 | - |
| PK0505 | Neighborhood Park Improvements | 450,000 | - | - | - | - | - | - | 450,000 |
| PK0506 | Pedestrian Bridge Adjacent to YMCA | 150,000 | 1,000 | 150,000 | - | - | - | - | - |
| PK0506 | Pedestrian Bridge Adjacent to YMCA | 200,000 | 1,000 | - | - | - | - | 200,000 | - |
| | Parks & Recreation | 13,580,000 | 1,712,000 | 200,000 | - | 8,070,000 | 1,000,000 | 2,610,000 | 1,700,000 |
| ST0301 | City Share for Paving Bullard Avenue from Van Buren to Yuma | 788,000 | 8,000 | 350,000 | - | - | - | 438,000 | - |
| ST0302 | Estrella Pkwy. From McDowell Rd. to Yuma Rd. | 1,658,348 | 7,000 | - | - | 1,658,348 | - | - | - |
| ST0309 | Park and Ride Design Concept Report | 488,826 | - | 93,765 | - | - | - | 375,061 | - |
| ST0501 | Yuma Rd. from Litchfield to Estrella Pkwy - Design | 300,000 | - | - | - | 300,000 | - | - | - |
| ST0503 | Indian School Road Project | 736,000 | - | - | - | 736,000 | - | - | - |
| ST0504 | MC85 from Litchfield to Estrella Pkwy by MCDOT | 685,000 | - | - | - | 685,000 | - | - | - |
| ST0505 | Transportation Master Plan | 100,000 | - | 100,000 | - | - | - | - | - |
| ST0506 | Traffic Mgt. System | 145,000 | 7,500 | 145,000 | - | - | - | - | - |
| ST0507 | Traffic Operation Center | 164,000 | 15,000 | 164,000 | - | - | - | - | - |
| ST0508 | Traffic Signals (3 per year) | 800,000 | - | - | - | - | - | - | 800,000 |
| ST0509 | Street Sweeper Replacement | 436,670 | - | 58,562 | - | - | - | 378,108 | - |
| ST0510 | Modular Poles for Traffic Signals | 203,976 | - | - | - | - | - | - | 203,976 |
| | Streets | 6,485,820 | 37,500 | 911,327 | - | 3,379,348 | - | 1,191,169 | 1,003,976 |
| WA | CAP M-I Charges | 278,949 | - | - | - | - | - | - | 278,949 |
| WA | CAP Excess Water | 400,225 | - | - | - | - | - | - | 400,225 |
| WA0302 | Catholic Protection Storage Tanks City Wide | 300,000 | 7,500 | - | - | 300,000 | - | - | - |
| FA0403 | Water Management Admin Facilities | 50,000 | 48,750 | 50,000 | - | - | - | - | - |
| WA0305 | Water SCADA System (Supervisory Control & Data Acquisitions) | 300,000 | - | - | - | 300,000 | - | - | - |
| WA0401 | New Well & Wellhead Treatment (Centerra) | 900,000 | 120,000 | - | - | 900,000 | - | - | - |
| WA0404 | Centerra Well #2 new well and wellhead treatment | 1,500,000 | 120,000 | - | - | 1,500,000 | - | - | - |
| WA0406 | Transmission line to connect to EMR parcel 8/9 to Storage Tank | 150,000 | 10,000 | - | - | 150,000 | - | - | - |
| WA0408 | Storage Tank Refurbishment | 300,000 | - | - | - | 300,000 | - | - | - |

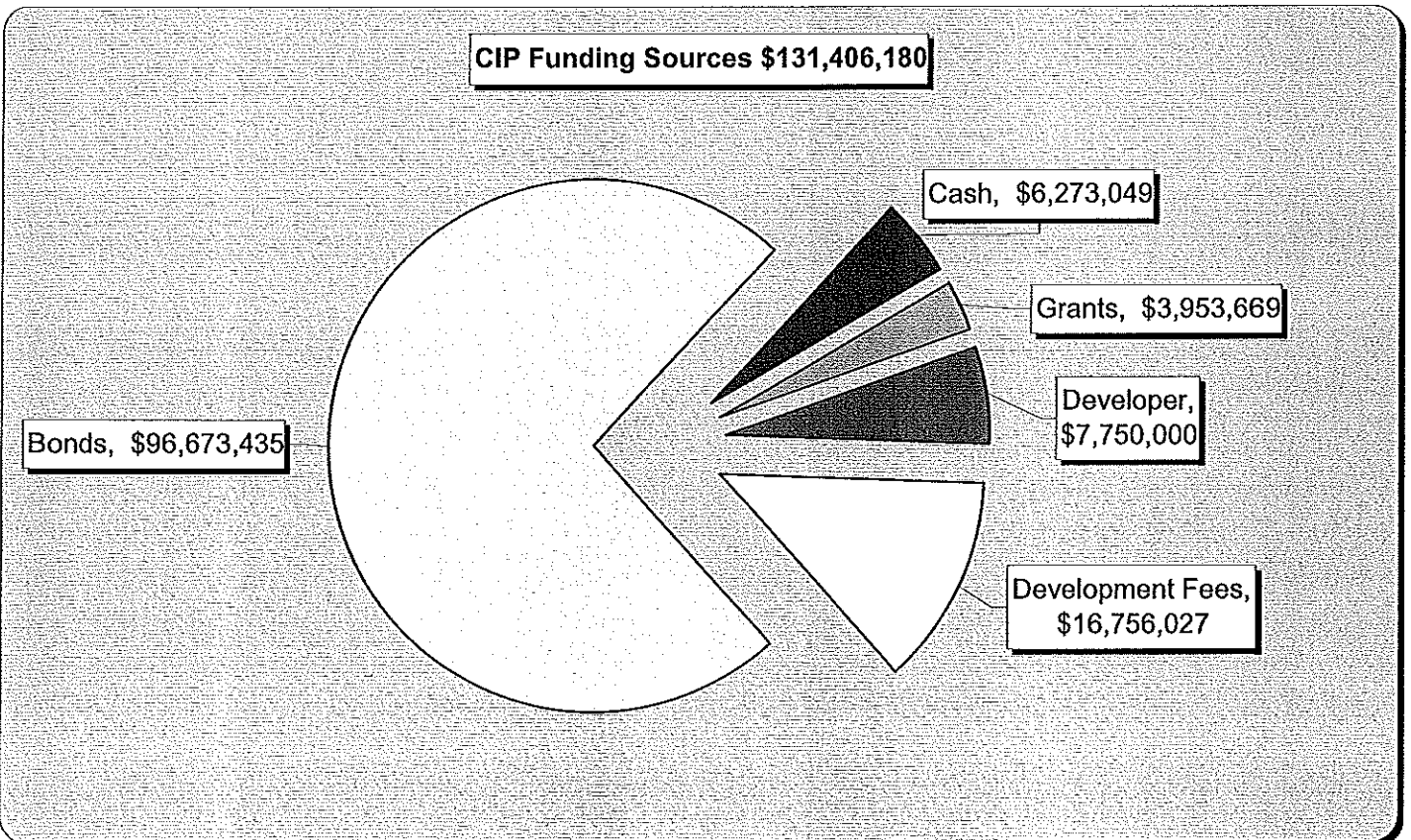
CIP

Capital Funding Sources

| Project No. | Project Title | Budget FY 05-06 | Est. O&M | Pay-Go Cash | Special Districts | Bonds | Devel. Contrib. | Grants | Devel. Fees |
|-------------|---|--------------------|-------------------|------------------|-------------------|-------------------|------------------|------------------|-------------------|
| | | | | | | | | | |
| WA0411 | 30 inch water line in Cotton Lane (phase 1) City share | 250,000 | 40,000 | - | - | 250,000 | - | - | - |
| WA0412 | City Share EMR Storage Tank | 150,000 | - | - | - | 150,000 | - | - | - |
| WA0413 | Tonopah Irrigation District | 330,000 | - | - | - | - | - | - | 330,000 |
| WA0501 | Well 12 RO Treatment | 160,000 | 60,000 | - | - | 160,000 | - | - | - |
| WA0502 | Arsenic Compliance | 2,310,000 | 60,000 | - | - | 2,310,000 | - | - | - |
| WA0504 | Surface Water Supply | 500,000 | - | - | - | 500,000 | - | - | - |
| WA0505 | Future Wells and Storage | 2,350,000 | 720,000 | - | - | 2,350,000 | - | - | - |
| WA0506 | Meter Radio Read System | 500,000 | - | 500,000 | - | - | - | - | - |
| WA0507 | Historic GY Service Connections | 750,000 | - | - | - | 750,000 | - | - | - |
| WA0508 | New Transmission Lines | 1,800,000 | 50,000 | - | - | 1,800,000 | - | - | - |
| WA0509 | Indian Water Settlement CAP Capital back charges | 3,500,000 | - | - | - | 3,500,000 | - | - | - |
| | Water | 16,779,174 | 1,236,250 | 550,000 | - | 15,220,000 | - | - | 1,009,174 |
| WW0302 | Bullard Wash 39" Interceptor Sewer City share | 1,285,000 | 10,000 | - | - | 1,285,000 | - | - | - |
| WW0303 | 27" Wastewater Main Bullard Interceptor Sewer | 100,000 | 10,000 | - | - | 100,000 | - | - | - |
| WW0307 | Corgett WRF-Regulatory compliance improvements | 800,000 | 350,000 | 300,000 | - | - | 500,000 | - | - |
| WW0401 | Wastewater SCADA System (Supervisory Control & Data Acquisitions) | 150,000 | - | 150,000 | - | - | - | - | - |
| WW0401 | Wastewater SCADA System (Supervisory Control & Data Acquisitions) | 100,000 | - | 100,000 | - | - | - | - | - |
| WW0402 | SAT Site #2 Site design | 400,000 | - | 400,000 | - | - | - | - | - |
| WW0403 | Capacity Expansion (GWRP) Design/Start construction | 19,000,000 | 8,200,000 | - | - | 19,000,000 | - | - | - |
| WW0503 | Repermit existing SAT Site to 4 MGD | 100,000 | - | 100,000 | - | - | - | - | - |
| WW0504 | Brine Management Study | 200,000 | - | 200,000 | - | - | - | - | - |
| WW0501 | Cinus Transmission Outfall - Design | 500,000 | - | 500,000 | - | - | - | - | - |
| WW0502 | Historic GY Service Connections Rehab | 750,000 | - | 750,000 | - | - | - | - | - |
| | Wastewater | 23,385,000 | 8,570,000 | 2,500,000 | - | 20,385,000 | 500,000 | - | - |
| | Total | 131,406,180 | 19,490,750 | 6,273,049 | 40,000,000 | 56,673,435 | 7,750,000 | 3,953,669 | 16,756,027 |

**CAPITAL IMPROVEMENTS PROGRAM
FUNDING SOURCES SUMMARY**

| COSTS | FISCAL YEARS | | | | |
|-----------------------------|--------------------|------------|------------|------------|------------|
| | 2005 | 2006 | 2007 | 2008 | 2009 |
| Land & Right-of-Way | 5,500,000 | | | | |
| Design & Engineering | 11,492,826 | | | | |
| Construction | 104,165,284 | | | | |
| Equipment & Furnishings | 5,108,896 | | | | |
| Other | 5,139,174 | | | | |
| Contingency | - | | | | |
| TOTAL | 131,406,180 | | | | |
| CONSTRUCTION FUNDING | | | | | |
| Grants | 3,953,669 | | | | |
| Developer | 7,750,000 | | | | |
| Development Fees | 16,756,027 | | | | |
| Bonds | 96,673,435 | | | | |
| Cash | 6,273,049 | | | | |
| TOTAL | 131,406,180 | | | | |
| FISCAL IMPACT | | | | | |
| Operating Costs | | 10,438,150 | 10,699,104 | 10,966,581 | 11,240,746 |
| Operating Savings | | | | | |
| Operating Revenue | | 10,438,150 | 10,699,104 | 10,966,581 | 11,240,746 |



CAPITAL IMPROVEMENTS PROGRAM

| | |
|-------------------------------|------------------------|
| Public Safety Projects | Varies |
| Project Title | Project Number |
| Public Safety | Fire and Police |
| Program | Sub-Program |
| CIP Manager | \$14,571,448 |
| Staff Contact Person | Estimated Cost |

| COSTS | FISCAL YEARS | | | | |
|-----------------------------|-------------------|-----------|-----------|-----------|-----------|
| | 2006 | 2007 | 2008 | 2009 | 2010 |
| Land & Right-of-Way | | | | | |
| Design & Engineering | 700,000 | | | | |
| Construction | 12,063,198 | | | | |
| Equipment & Furnishings | 1,808,250 | | | | |
| Other | | | | | |
| Contingency | | | | | |
| TOTAL | 14,571,448 | | | | |
| CONSTRUCTION FUNDING | | | | | |
| Grants | | | | | |
| Developer | 6,250,000 | | | | |
| Development Fees | 5,149,756 | | | | |
| Bonds | 2,500,000 | | | | |
| Cash | 671,692 | | | | |
| TOTAL | 14,571,448 | | | | |
| FISCAL IMPACT | | | | | |
| FUND: | | | | | |
| Operating Costs | | 4,500,000 | 4,612,500 | 4,727,813 | 4,846,008 |
| Operating Savings | | | | | |
| Operating Revenue | | 4,500,000 | 4,612,500 | 4,727,813 | 4,846,008 |
| COMMENTS: | | | | | |
| | | | | | |
| | | | | | |

PROJECTION DESCRIPTION:

Major construction projects consist of three Fire Stations, and a joint Police/Fire Training Facility.

JUSTIFICATION:

Improve Quality of Life for the community.

RELATION TO ADOPTED PLANS:

Conforms to the General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

| | |
|--|---------------------------------------|
| Drainage Projects Project Title | Varies Project Number |
| Public Works Program | Drainage Sub-Program |
| CIP Manager Staff Contact Person | \$11,875,000 Estimated Cost |

| COSTS | FISCAL YEARS | | | | |
|------------------------------------|-------------------|--------|--------|--------|--------|
| | 2006 | 2007 | 2008 | 2009 | 2010 |
| Land & Right-of-Way | | | | | |
| Design & Engineering | 825,000 | | | | |
| Construction | 11,050,000 | | | | |
| Equipment & Furnishings | | | | | |
| Other | | | | | |
| Contingency | | | | | |
| TOTAL | 11,875,000 | | | | |
| <u>CONSTRUCTION FUNDING</u> | | | | | |
| Grants | | | | | |
| Developer | | | | | |
| Development Fees | 3,765,883 | | | | |
| Bonds | 7,119,087 | | | | |
| Cash | 990,030 | | | | |
| TOTAL | 11,875,000 | | | | |
| <u>FISCAL IMPACT</u> | | | | | |
| FUND: | | | | | |
| Operating Costs | | 55,000 | 56,375 | 57,784 | 59,229 |
| Operating Savings | | | | | |
| Operating Revenue | | 55,000 | 56,375 | 57,784 | 59,229 |
| COMMENTS: | | | | | |
| | | | | | |
| | | | | | |

PROJECTION DESCRIPTION: Major construction projects consist of bridges on Van Buren, Bullard Wash improvements, and a bridge on Lower Buckeye Parkway.

JUSTIFICATION: Improve Quality of Life for the community.

RELATION TO ADOPTED PLANS: Conforms to the General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

| | |
|---|--------------------------------------|
| Public Works Corporate Yard Project Title | FA0301 Project Number |
| Public Works Program | Public Works Sub-Program |
| CIP Manager Staff Contact Person | \$2,527,238 Estimated Cost |

| COSTS | FISCAL YEARS | | | | |
|-----------------------------|------------------|------|------|------|------|
| | 2006 | 2007 | 2008 | 2009 | 2010 |
| Land & Right-of-Way | | | | | |
| Design & Engineering | 640,000 | | | | |
| Construction | 1,887,238 | | | | |
| Equipment & Furnishings | | | | | |
| Other | | | | | |
| Contingency | | | | | |
| TOTAL | 2,527,238 | | | | |
| CONSTRUCTION FUNDING | | | | | |
| Grants | | | | | |
| Developer | | | | | |
| Development Fees | 2,527,238 | | | | |
| Bonds | | | | | |
| Cash | | | | | |
| TOTAL | 2,527,238 | | | | |
| FISCAL IMPACT | | | | | |
| FUND: | | | | | |
| Operating Costs | | | - | - | - |
| Operating Savings | | | | | |
| Operating Revenue | | | - | - | - |
| COMMENTS: | | | | | |
| | | | | | |
| | | | | | |

PROJECTION DESCRIPTION: Design and construct the first phase of the Public Works' Corporate Yard.

JUSTIFICATION: Improve Quality of Life for the community.

RELATION TO ADOPTED PLANS: Conforms to the General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

| | |
|------------------------------|------------------------------|
| Improvement Districts | MS0401 |
| Project Title | Project Number |
| Improvement Districts | Improvement Districts |
| Program | Sub-Program |
| CIP Manager | \$40,000,000 |
| Staff Contact Person | Estimated Cost |

| COSTS | FISCAL YEARS | | | | |
|--|-------------------|-----------|-----------|-----------|-----------|
| | 2006 | 2007 | 2008 | 2009 | 2010 |
| Land & Right-of-Way | | | | | |
| Design & Engineering | 4,000,000 | | | | |
| Construction | 36,000,000 | | | | |
| Equipment & Furnishings | | | | | |
| Other | | | | | |
| Contingency | | | | | |
| TOTAL | 40,000,000 | | | | |
| <u>CONSTRUCTION FUNDING</u> | | | | | |
| Grants | | | | | |
| Developer | | | | | |
| Development Fees | | | | | |
| Bonds | 40,000,000 | | | | |
| Cash | | | | | |
| TOTAL | 40,000,000 | | | | |
| <u>FISCAL IMPACT</u> | | | | | |
| FUND: | | | | | |
| Operating Costs | | 3,522,400 | 3,522,400 | 3,522,400 | 3,522,400 |
| Operating Savings | | | | | |
| Operating Revenue | | 3,522,400 | 3,522,400 | 3,522,400 | 3,522,400 |
| COMMENTS: | | | | | |
| Operating costs and operating revenues are equal to the annual debt service. The benefited property owners will be assessed a property tax equal to the annual debt service. | | | | | |

PROJECTION DESCRIPTION:

To provide for the creation of Developer requested Improvement Districts.

JUSTIFICATION:

To comply with State budget laws. If the City has not budgeted the expenditure, the expenditure cannot be made irrespective of the source of funds.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

| | |
|--|------------------------------------|
| CDBG Housing Project Project Title | MS0301 Project Number |
| Community Development Program | CDBG Sub-Program |
| CIP Manager Staff Contact Person | \$152,500 Estimated Cost |

| COSTS | FISCAL YEARS | | | | |
|-----------------------------|----------------|------|------|------|------|
| | 2006 | 2007 | 2008 | 2009 | 2010 |
| Land & Right-of-Way | | | | | |
| Design & Engineering | | | | | |
| Construction | 122,500 | | | | |
| Equipment & Furnishings | | | | | |
| Other | 30,000 | | | | |
| Contingency | | | | | |
| TOTAL | 152,500 | | | | |
| CONSTRUCTION FUNDING | | | | | |
| Grants | 152,500 | | | | |
| Developer | | | | | |
| Development Fees | | | | | |
| Bonds | | | | | |
| Cash | | | | | |
| TOTAL | 152,500 | | | | |
| FISCAL IMPACT | | | | | |
| FUND: | | | | | |
| Operating Costs | | | - | - | - |
| Operating Savings | | | | | |
| Operating Revenue | | | - | - | - |
| COMMENTS: | | | | | |
| | | | | | |
| | | | | | |

PROJECTION DESCRIPTION:

Low to moderate income, owner-occupied housing rehabilitation project.

JUSTIFICATION:

To improve qualified applicant's living quarters with forgivable loans.

RELATION TO ADOPTED PLANS:

Conforms to Housing Plan and goals of the General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

| | |
|-------------------------------|-------------------------------|
| Miscellaneous Projects | Varies |
| Project Title | Project Number |
| General Administration | General Administration |
| Program | Sub-Program |
| CIP Manager | \$2,050,000 |
| Staff Contact Person | Estimated Cost |

| COSTS | FISCAL YEARS | | | | |
|------------------------------------|------------------|-------|-------|-------|-------|
| | 2006 | 2007 | 2008 | 2009 | 2010 |
| Land & Right-of-Way | | | | | |
| Design & Engineering | 1,600,000 | | | | |
| Construction | 350,000 | | | | |
| Equipment & Furnishings | | | | | |
| Other | 100,000 | | | | |
| Contingency | | | | | |
| TOTAL | 2,050,000 | | | | |
| <u>CONSTRUCTION FUNDING</u> | | | | | |
| Grants | | | | | |
| Developer | | | | | |
| Development Fees | 1,600,000 | | | | |
| Bonds | | | | | |
| Cash | 450,000 | | | | |
| TOTAL | 2,050,000 | | | | |
| <u>FISCAL IMPACT</u> | | | | | |
| FUND: | | | | | |
| Operating Costs | | 5,000 | 5,125 | 5,253 | 5,384 |
| Operating Savings | | | | | |
| Operating Revenue | | 5,000 | 5,125 | 5,253 | 5,384 |
| COMMENTS: | | | | | |
| | | | | | |
| | | | | | |

PROJECTION DESCRIPTION: Projects include City Center Master Plan, City Facilities Master Plan, YMCA & West Valley Arts contributions, Monument Entry Signs, and other projects.

JUSTIFICATION: Improve Quality of Life for the community.

RELATION TO ADOPTED PLANS: Conforms to the General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

| | |
|-------------------------------|-------------------------------|
| Parks & Recreation | Varies |
| Project Title | Project Number |
| Parks & Recreation | Parks & Recreation |
| Program | Sub-Program |
| CIP Manager | \$13,580,000 |
| Staff Contact Person | Estimated Cost |

| COSTS | FISCAL YEARS | | | | |
|-----------------------------|-------------------|---------|---------|---------|---------|
| | 2006 | 2007 | 2008 | 2009 | 2010 |
| Land & Right-of-Way | 5,500,000 | | | | |
| Design & Engineering | 1,350,000 | | | | |
| Construction | 6,730,000 | | | | |
| Equipment & Furnishings | | | | | |
| Other | | | | | |
| Contingency | | | | | |
| TOTAL | 13,580,000 | | | | |
| CONSTRUCTION FUNDING | | | | | |
| Grants | 2,610,000 | | | | |
| Developer | 1,000,000 | | | | |
| Development Fees | 1,700,000 | | | | |
| Bonds | 8,070,000 | | | | |
| Cash | 200,000 | | | | |
| TOTAL | 13,580,000 | | | | |
| FISCAL IMPACT | | | | | |
| FUND: | | | | | |
| Operating Costs | | 212,000 | 217,300 | 222,733 | 228,301 |
| Operating Savings | | | | | |
| Operating Revenue | | 212,000 | 217,300 | 222,733 | 228,301 |
| COMMENTS: | | | | | |
| | | | | | |
| | | | | | |

PROJECTION DESCRIPTION:

Major construction projects consist of the Estrella Foothills Community Park, improvements to the Dog Park/BMX Park, North Community Park Phase II, Public Service Memorial Park Phase II, Neighborhood Park Improvements, & the YMCA Pedestrian Bridge.

JUSTIFICATION:

Improve Quality of Life for the community.

RELATION TO ADOPTED PLANS:

Conforms to the General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

| | |
|----------------------|--------------------|
| Streets | Varies |
| Project Title | Project Number |
| Public Works | Streets |
| Program | Sub-Program |
| CIP Manager | \$6,485,820 |
| Staff Contact Person | Estimated Cost |

| COSTS | FISCAL YEARS | | | | |
|-----------------------------|------------------|--------|--------|--------|--------|
| | 2006 | 2007 | 2008 | 2009 | 2010 |
| Land & Right-of-Way | | | | | |
| Design & Engineering | 1,177,826 | | | | |
| Construction | 3,867,348 | | | | |
| Equipment & Furnishings | 1,440,646 | | | | |
| Other | | | | | |
| Contingency | | | | | |
| TOTAL | 6,485,820 | | | | |
| CONSTRUCTION FUNDING | | | | | |
| Grants | 1,191,169 | | | | |
| Developer | | | | | |
| Development Fees | 1,003,976 | | | | |
| Bonds | 3,379,348 | | | | |
| Cash | 911,327 | | | | |
| TOTAL | 6,485,820 | | | | |
| FISCAL IMPACT | | | | | |
| FUND: | | | | | |
| Operating Costs | | 37,500 | 38,438 | 39,398 | 40,383 |
| Operating Savings | | | | | |
| Operating Revenue | | 37,500 | 38,438 | 39,398 | 40,383 |
| COMMENTS: | | | | | |
| | | | | | |
| | | | | | |

PROJECTION DESCRIPTION:

Major construction projects consist of paving portions of Bullard Ave., Estrella Parkway, Indian School Road, and MC85.

JUSTIFICATION:

Improve Quality of Life for the community.

RELATION TO ADOPTED PLANS:

Conforms to the General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Water
Project Title

Water Management
Program

CIP Manager
Staff Contact Person

Varies
Project Number

Water
Sub-Program

\$16,779,174
Estimated Cost

| COSTS | FISCAL YEARS | | | | |
|-----------------------------|-------------------|-----------|-----------|-----------|-----------|
| | 2006 | 2007 | 2008 | 2009 | 2010 |
| Land & Right-of-Way | | | | | |
| Design & Engineering | | | | | |
| Construction | 10,160,000 | | | | |
| Equipment & Furnishings | 1,610,000 | | | | |
| Other | 5,009,174 | | | | |
| Contingency | | | | | |
| TOTAL | 16,779,174 | | | | |
| CONSTRUCTION FUNDING | | | | | |
| Grants | | | | | |
| Developer | | | | | |
| Development Fees | 1,009,174 | | | | |
| Bonds | 15,220,000 | | | | |
| Cash | 550,000 | | | | |
| TOTAL | 16,779,174 | | | | |
| FISCAL IMPACT | | | | | |
| FUND: | | | | | |
| Operating Costs | | 1,236,250 | 1,267,156 | 1,298,835 | 1,331,306 |
| Operating Savings | | | | | |
| Operating Revenue | | 1,236,250 | 1,267,156 | 1,298,835 | 1,331,306 |
| COMMENTS: | | | | | |
| | | | | | |
| | | | | | |

PROJECTION DESCRIPTION:

Major construction projects consist of new wells, lines, storage tanks, and the Indian Water Settlement.

JUSTIFICATION:

Improve Quality of Life for the community.

RELATION TO ADOPTED PLANS:

Conforms to the General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

| | |
|--|---------------------------------------|
| Wastewater Project Title | Varies Project Number |
| Water Management Program | Wastewater Sub-Program |
| CIP Manager Staff Contact Person | \$23,385,000 Estimated Cost |

| COSTS | FISCAL YEARS | | | | |
|------------------------------------|-------------------|---------|---------|---------|---------|
| | 2006 | 2007 | 2008 | 2009 | 2010 |
| Land & Right-of-Way | | | | | |
| Design & Engineering | 1,200,000 | | | | |
| Construction | 21,935,000 | | | | |
| Equipment & Furnishings | 250,000 | | | | |
| Other | | | | | |
| Contingency | | | | | |
| TOTAL | 23,385,000 | | | | |
| <u>CONSTRUCTION FUNDING</u> | | | | | |
| Grants | | | | | |
| Developer | 500,000 | | | | |
| Development Fees | | | | | |
| Bonds | 20,385,000 | | | | |
| Cash | 2,500,000 | | | | |
| TOTAL | 23,385,000 | | | | |
| <u>FISCAL IMPACT</u> | | | | | |
| FUND: | | | | | |
| Operating Costs | | 870,000 | 891,750 | 914,044 | 936,895 |
| Operating Savings | | | | | |
| Operating Revenue | | 870,000 | 891,750 | 914,044 | 936,895 |
| COMMENTS: | | | | | |
| | | | | | |
| | | | | | |

PROJECTION DESCRIPTION: Major construction projects consist of WWTP expansion, new lines, and various system improvements.

JUSTIFICATION: Improve Quality of Life for the community.

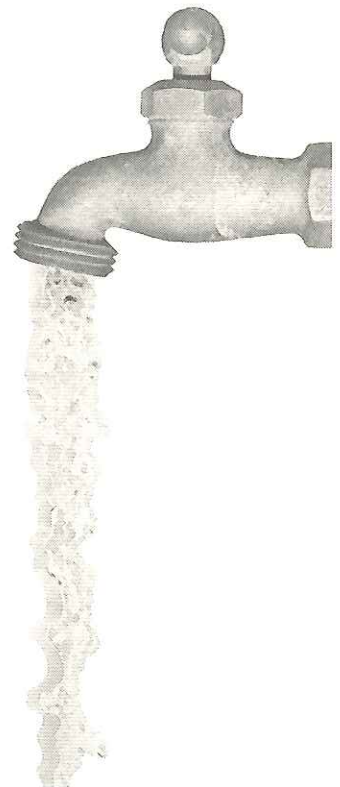
RELATION TO ADOPTED PLANS: Conforms to the General Plan.

OTHER:

This page intentionally left blank.

Budget Schedules

- Sources and Uses
- Budget Overview
- Total Revenues by Type Chart
- Total Expenditures by Program Budget Chart
- Total Expenditures by Element Chart
- Revenue Summary
- Expenditure Summary
- Financial Program Summary
- Debt Capacity Analysis
- Summary of Bond Indebtedness
- Debt Service Summary
- Future Debt Service Summary
- Property Tax Levy and Rate Summary
- Combined Property Tax Levy and Rate Chart
- Property Tax Levy Chart
- Property Tax Rate Chart
- Full-time Authorized Positions
- Employee Salary Ranges
- Authorized Positions per 1,000 Capita
- New and Replacement Equipment Summary
- Adopted 20-year CIP Plan
- CIP Committee Recommendations
- Financial Indicators



Sources & Uses

| SOURCES and USES | General Fund | Highway User Fund | Debt Service Fund | CIP Fund | Non-Utility Development Fees | Water/Sewer Admin | Water Fund | Sewer Fund | Sanitation Fund | Total |
|---------------------------------------|--------------|-------------------|-------------------|-------------|------------------------------|-------------------|------------|------------|-----------------|-------------|
| Operating Revenues | 42,968,171 | 1,601,209 | | | | | 5,605,000 | 4,566,000 | 3,364,410 | 58,104,790 |
| Operating Expenditures: | | | | | | | | | | |
| Personnel Services | 25,521,366 | 837,134 | | | | 558,652 | 1,207,240 | 881,681 | 558,617 | 29,564,688 |
| Materials & Supplies | 5,781,286 | 3,185,566 | | | | 58,933 | 4,785,578 | 1,446,720 | 111,105 | 15,369,188 |
| Professional & Contract Services | 4,574,935 | 365,942 | | | | 581,250 | 212,980 | 268,664 | 1,974,899 | 7,978,670 |
| Developer Reimbursement | 2,090,000 | | | | | | | | | 2,090,000 |
| Debt Service | 323,865 | | 614,567 | | | | 545,893 | 1,453,422 | | 2,937,747 |
| Total Operating Expenditures | 38,291,452 | 4,388,642 | 614,567 | | | 1,198,835 | 6,751,691 | 4,050,487 | 2,644,621 | 57,940,293 |
| Operating Transfers | | | | | | | | | | |
| Operating Transfers | (3,002,000) | 2,387,433 | 614,567 | | | | | | | |
| Operating Transfers | (400,000) | 400,000 | | | | 1,198,835 | (599,418) | (599,418) | | |
| Operating Transfers | (1,227,265) | | | | | | 1,143,380 | 83,905 | | |
| Operating Transfers | | | | | | | 602,728 | | (602,728) | |
| Net From Operations | 47,434 | | | | | | | | 117,061 | 164,497 |
| Beginning Fund Balance | 23,170,050 | 249,634 | 3,044,108 | 28,753,378 | 11,446,631 | 605,370 | 1,289,119 | 4,911,379 | 1,016,877 | 71,442,438 |
| Capital Revenues | 7,843,809 | | | 40,000,000 | | | | | | 50,887,917 |
| Grants | | | | 2,762,500 | | | | | | 2,762,500 |
| CMAQ Funds | | | | 1,191,169 | | | | | | 1,191,169 |
| Developer Contributions | | | | 7,250,000 | | | | 500,000 | | 7,750,000 |
| Bond and Loan Funds | | | | 27,560,087 | | | 1,650,000 | | | 29,210,087 |
| Development Fee Funds | | | | | 8,247,112 | 2,004,210 | 1,430,400 | 1,559,384 | | 13,241,106 |
| Total Capital Sources | 31,013,859 | 249,634 | 3,044,108 | 107,517,134 | 19,693,743 | 2,609,580 | 4,369,519 | 6,970,763 | 1,016,877 | 176,485,217 |
| Capital Expenditures: | | | | | | | | | | |
| Contingency | 19,483,436 | | | | | | | | | 19,483,436 |
| Debt Service | | | 3,044,108 | | | | 327,170 | 670,899 | | 4,042,177 |
| Funded Depreciation | 2,609,492 | 271,120 | | | | | 49,477 | 127,780 | 25,444 | 3,083,313 |
| One Time (Non equipment) | 1,073,540 | 8,120 | | | | 21,930 | 20,280 | 90,280 | 2,760 | 1,216,910 |
| New & Replacement Equipment | 2,088,764 | 295,500 | | | | | 583,000 | 71,500 | 320,000 | 3,358,764 |
| Developer Reimbursement Water & Sewer | | | | | | | 1,140,750 | 780,000 | | 1,920,750 |
| CIP | 1,933,019 | | | 107,517,134 | | | 1,009,174 | 1,672,164 | | 131,406,180 |
| Total Capital Expenditures | 27,188,251 | 574,740 | 3,044,108 | 107,517,134 | 15,746,853 | 2,171,854 | 3,432,091 | 5,692,095 | 348,204 | 165,715,330 |
| Capital Transfers | (325,106) | 325,106 | | | | | | | | |
| Capital Transfers | | | | | | (437,726) | 437,726 | | | |
| Net from Capital | 3,500,502 | | | | 3,946,890 | | 1,375,154 | 1,278,668 | 668,673 | 10,769,887 |
| Ending Fund Balance | 3,547,936 | | | | 3,946,890 | | 1,375,154 | 1,278,668 | 785,734 | 10,934,384 |
| Restricted - Funded Depreciation | 2,460,197 | | | | | | 195,618 | 190,696 | 110,787 | 2,957,298 |
| Restricted Reserve Funds | 1,087,739 | | | | 3,946,890 | | 109,452 | 243,720 | 674,947 | 5,387,801 |
| Unrestricted Funds | | | | | | | 1,070,084 | 844,252 | | 2,589,285 |

Budget Overview

| Sources of Funds | Budget FY 05-06 | Percent Of Total |
|-------------------------------|--------------------|---------------------|
| Fund Balance | 71,442,438 | 30.45% |
| Revenues | 163,147,569 | 69.55% |
| Total Sources of Funds | 234,590,007 | 100.00% |

Revenues

| | | |
|------------------------|--------------------|----------------|
| Local Taxes | 36,130,339 | 15.40% |
| State Shared Revenues | 6,257,850 | 2.67% |
| Building & Zoning Fees | 9,200,000 | 3.92% |
| Utility User Fees | 19,029,404 | 8.11% |
| Fund Balances | 71,442,438 | 30.45% |
| Bond/Loan Proceeds | 69,210,087 | 29.50% |
| All Other Revenue | 23,319,889 | 9.94% |
| Total Revenues | 234,590,007 | 100.00% |

Uses of Funds

Programs

| | | |
|---------------------------------------|--------------------|----------------|
| Public Works | 14,083,286 | 6.30% |
| Water/Sewer | 17,087,878 | 7.64% |
| Administration | 11,114,135 | 4.97% |
| Planning & Development Services | 8,483,376 | 3.79% |
| Public Safety | 18,014,792 | 8.05% |
| Contingency | 19,483,436 | 8.71% |
| Capital Improvement Projects | 131,406,180 | 58.75% |
| Debt Service (Non Water/Sewer Funds) | 3,982,540 | 1.78% |
| Total Uses of Funds by Program | 223,655,623 | 100.00% |

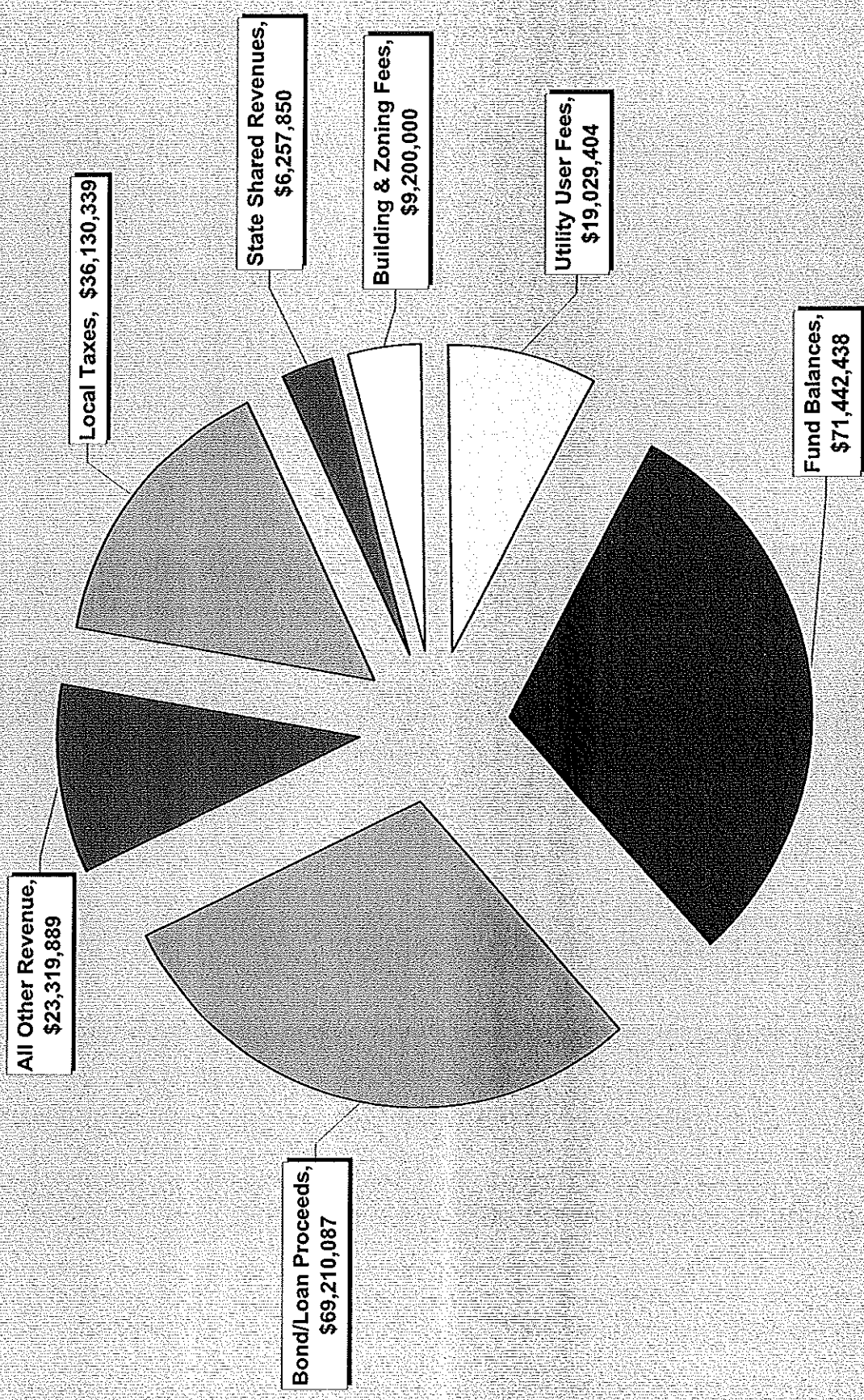
Elements

| | | |
|---------------------------------------|--------------------|----------------|
| Personnel Services | 29,564,688 | 13.22% |
| Materials & Supplies | 15,369,188 | 6.87% |
| Professional & Contractual Services | 7,978,670 | 3.57% |
| Developer Reimbursement | 5,214,550 | 2.33% |
| Contingency | 19,483,436 | 8.71% |
| Debt Service | 6,979,924 | 3.12% |
| One Time Funding | 1,216,910 | 0.54% |
| New & Replacement Equipment | 3,358,764 | 1.50% |
| Capital Improvement Projects | 131,406,180 | 58.75% |
| Funded Depreciation | 3,083,313 | 1.38% |
| Total Uses of Funds by Element | 223,655,623 | 100.00% |

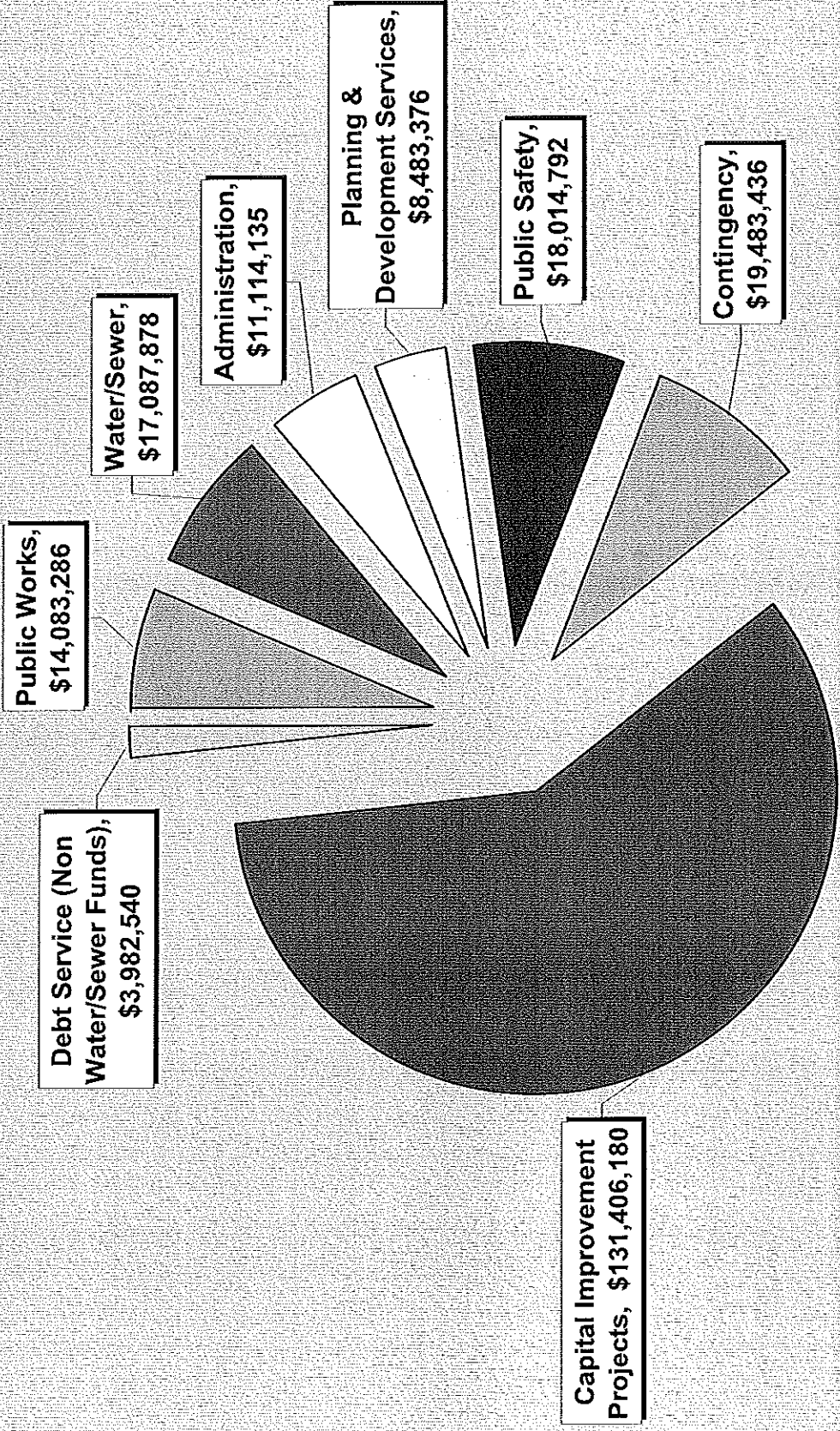
Budget Overview Summary

| | Budget FY 03-04 | Budget FY 04-05 | Budget FY 05-06 | Percent Change |
|-------------------------------------|--------------------|--------------------|--------------------|-------------------|
| Total Operating Revenues | 39,675,029 | 46,854,474 | 58,104,790 | 24.01% |
| Operating Expenditures: | | | | |
| Personnel Services | 21,375,190 | 24,979,823 | 29,564,688 | 18.35% |
| Materials & Supplies | 6,382,222 | 10,317,155 | 15,369,188 | 48.97% |
| Professional & Contract Services | 7,232,455 | 6,923,451 | 7,978,670 | 15.24% |
| Devel. Reimb. Sales Tax | 1,091,350 | 2,167,230 | 2,090,000 | -3.56% |
| Debt Service | 1,900,222 | 1,900,222 | 2,937,747 | 54.60% |
| Total Operating Expenditures | 37,981,439 | 46,287,881 | 57,940,293 | 25.17% |
| Net from Operations | 1,693,590 | 566,593 | 164,497 | -70.97% |
| Beginning Fund Balance | 23,954,716 | 29,043,045 | 71,442,438 | 145.99% |
| Capital Revenues | 80,911,506 | 86,068,197 | 105,042,779 | 22.05% |
| Total Capital Sources | 104,866,222 | 115,111,242 | 176,485,217 | 53.32% |
| Capital Expenditures: | | | | |
| Contingency | 3,579,952 | 4,225,710 | 19,483,436 | 361.07% |
| Debt Service | 2,755,800 | 3,157,787 | 4,042,177 | 28.01% |
| Devel. Reimb. Water & Sewer | 962,000 | 1,200,000 | 3,124,550 | 160.38% |
| Funded Depreciation | 2,233,783 | 2,681,144 | 3,083,313 | 15.00% |
| One Time Expenditures | 1,129,020 | 2,118,398 | 1,216,910 | -42.56% |
| New & Replacement Equipment | 4,530,900 | 4,429,669 | 3,358,764 | -24.18% |
| Capital Improvement Projects | 74,369,667 | 89,239,374 | 131,406,180 | 47.25% |
| Total Capital Expenditures | 89,561,122 | 107,052,082 | 165,715,330 | 54.80% |
| Net from Capital | 15,305,100 | 8,059,160 | 10,769,887 | 33.64% |
| Ending Fund Balance | 16,998,690 | 8,625,753 | 10,934,384 | 26.76% |

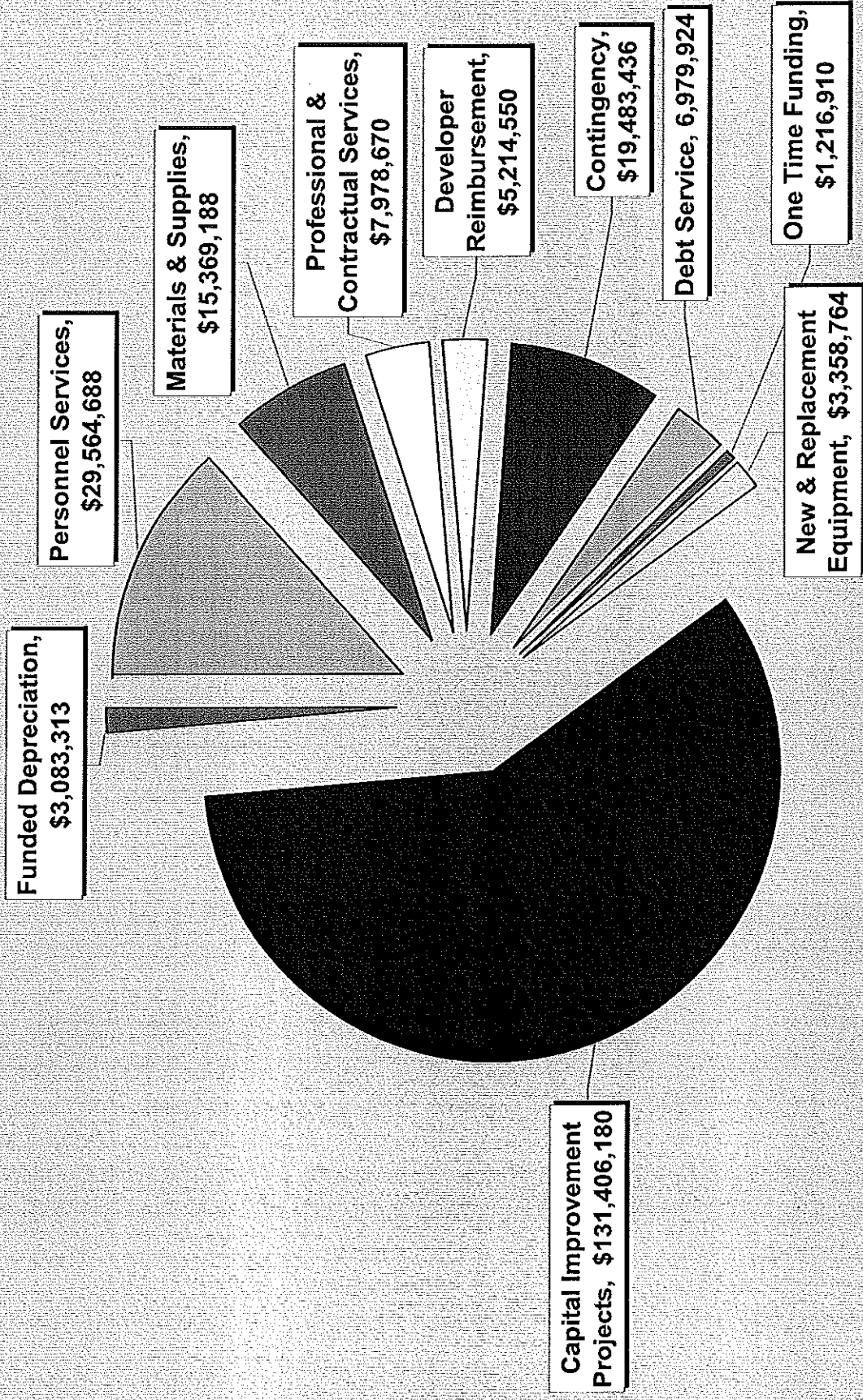
Sources of Funds - \$234,590,007



Uses of Funds - \$223,655,623



Uses of Funds by Elements \$223,655,623

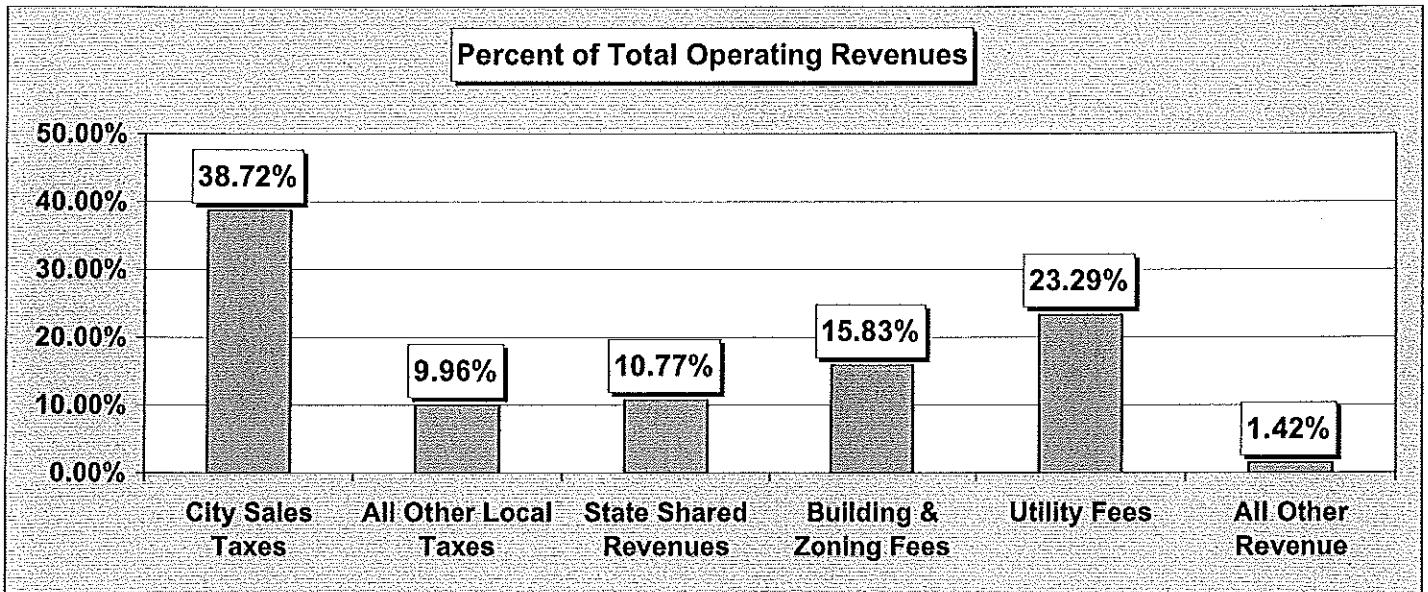


Revenue Summary

| Operating Revenues | Estimated FY 03-04 | Budget FY 04-05 | Revised FY 04-05 | Budget FY 05-06 | Percent Change |
|---------------------------------|-----------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Revenues: | | | | | |
| General Fund | 32,968,660 | 33,215,485 | 37,265,790 | 42,968,171 | 29.36% |
| Highway User Fund | 1,758,613 | 1,455,760 | 1,460,000 | 1,601,209 | 9.99% |
| Water Fund | 4,108,040 | 5,377,687 | 4,750,000 | 5,605,000 | 4.23% |
| Sewer Fund | 3,791,777 | 4,184,563 | 4,356,901 | 4,566,000 | 9.12% |
| Sanitation Fund | 2,335,562 | 2,620,979 | 2,851,195 | 3,364,410 | 28.36% |
| Total Operating Revenues | 44,962,652 | 46,854,474 | 50,683,886 | 58,104,790 | 24.01% |
| Capital Revenues: | | | | | |
| General Fund | 2,254,975 | 3,000,000 | 3,000,000 | 7,843,809 | 161.46% |
| Debt Service Fund | 2,054,710 | 2,451,787 | 2,451,787 | 3,044,108 | 24.16% |
| CIP Fund | 10,782,023 | 60,427,061 | 69,412,000 | 78,763,756 | 30.35% |
| Water CIP | 4,178,158 | 10,950,000 | 14,076,667 | 5,084,610 | -53.57% |
| Sewer CIP | 2,714,948 | 5,644,000 | 13,766,884 | 2,059,384 | -63.51% |
| Development Fee Funds | 5,709,338 | 3,594,749 | 8,247,000 | 8,247,112 | 129.42% |
| Total Capital Revenues | 27,694,152 | 86,067,597 | 110,954,338 | 105,042,779 | 22.05% |
| Total City Revenues | 72,656,804 | 132,922,071 | 161,638,224 | 163,147,569 | 22.74% |

Operating Revenue Summary

| Operating Revenues | Estimated FY 03-04 | Budget FY 04-05 | Revised FY 04-05 | Budget FY 05-06 | Percent Of Total |
|---------------------------------|-----------------------|--------------------|---------------------|--------------------|---------------------|
| City Sales Taxes | 15,260,257 | 14,627,820 | 18,210,764 | 22,498,548 | 38.72% |
| All Other Local Taxes | 3,980,144 | 4,818,855 | 4,906,027 | 5,787,982 | 9.96% |
| State Shared Revenues | 5,819,150 | 5,449,356 | 5,584,000 | 6,257,850 | 10.77% |
| Building & Zoning Fees | 8,637,381 | 8,881,213 | 9,200,000 | 9,200,000 | 15.83% |
| Utility Fees | 10,235,379 | 12,183,229 | 11,958,096 | 13,535,410 | 23.29% |
| All Other Revenue | 1,030,341 | 894,001 | 825,000 | 825,000 | 1.42% |
| Total Operating Revenues | 44,962,652 | 46,854,474 | 50,683,887 | 58,104,790 | 100.00% |



Operating Revenue Detail

| Operating Revenues | Estimated FY 03-04 | Budget FY 04-05 | Revised FY 04-05 | Budget FY 05-06 | Percent Change |
|-----------------------------------|-------------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| City Sales Taxes - Retail | 5,181,871 | 6,790,350 | 6,331,000 | 8,248,995 | 21.48% |
| City Sales Taxes - Const. | 4,736,543 | 3,000,000 | 5,500,000 | 5,755,691 | 91.86% |
| City Sales Taxes - Rest/Bar | 1,460,165 | 2,378,599 | 2,250,885 | 2,577,263 | 8.35% |
| City Sales Taxes - Lodging | 527,266 | 615,600 | 598,337 | 685,095 | 11.29% |
| City Sales Taxes - Other | 3,257,124 | 1,798,331 | 3,479,042 | 3,983,503 | 121.51% |
| City Sales Tax - Water | 63,325 | 44,940 | 50,000 | 50,000 | 11.26% |
| City Sales Tax Audit | 33,963 | - | 1,500 | 2,000 | |
| City Sales Taxes - Elec | - | - | - | 1,100,000 | |
| City Sales Taxes - Gas | - | - | - | 96,000 | |
| City Sales Taxes | 15,260,257 | 14,627,820 | 18,210,764 | 22,498,548 | 53.81% |
| Primary Property Tax | 3,021,276 | 3,601,850 | 3,602,000 | 2,973,532 | -17.44% |
| Primary Property Tax Subsidy | - | - | - | 1,275,698 | |
| Franchise Fee-Electric | 599,144 | 864,405 | 946,989 | 1,117,447 | 29.27% |
| Franchise Fee-Cable TV | 231,703 | 169,667 | 269,300 | 317,773 | 87.29% |
| Franchise Fee-Gas | 118,410 | 168,178 | 81,616 | 96,307 | -42.74% |
| Franchise Fee-Water | 9,611 | 15,085 | 6,123 | 7,225 | -52.10% |
| Local Taxes | 19,240,401 | 19,447,005 | 23,116,792 | 28,286,530 | 45.45% |
| State Revenue Sharing | 1,705,193 | 1,740,622 | 1,741,000 | 1,979,188 | 13.71% |
| Auto Lieu Tax | 788,848 | 620,000 | 750,000 | 825,000 | 33.06% |
| State Sales Tax | 1,717,791 | 1,632,974 | 1,633,000 | 1,852,453 | 13.44% |
| HURF-State Gasoline Tax | 1,409,353 | 1,299,931 | 1,300,000 | 1,423,253 | 9.49% |
| LTAFL-Lottery Proceeds | 197,965 | 155,829 | 160,000 | 177,956 | 14.20% |
| State Shared Revenues | 5,819,150 | 5,449,356 | 5,584,000 | 6,257,850 | 14.84% |
| Building & Zoning Fees | 8,637,381 | 8,881,213 | 9,200,000 | 9,200,000 | 3.59% |
| Court Fees | 332,071 | 315,000 | 325,000 | 325,000 | 3.17% |
| Miscellaneous Revenue | 698,270 | 578,668 | 500,000 | 500,000 | -13.59% |
| Water Fees | 4,108,040 | 5,377,688 | 4,750,000 | 5,605,000 | 4.23% |
| Sewer Fees | 3,791,777 | 4,184,565 | 4,356,901 | 4,566,000 | 9.12% |
| Sanitation Fees | 2,335,562 | 2,620,979 | 2,851,195 | 3,364,410 | 28.36% |
| Operating Revenues | 44,962,652 | 46,854,474 | 50,683,888 | 58,104,790 | 24.01% |

Capital Revenue Detail

| Capital Revenues | Estimated FY 03-04 | Budget FY 04-05 | Revised FY 04-05 | Budget FY 05-06 | Percent Change |
|-------------------------------------|-------------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| City Sales Tax | 2,250,000 | 3,000,000 | 3,000,000 | 7,843,809 | 161.46% |
| Grants - Fire | 4,975 | - | - | - | |
| General Fund | 2,254,975 | 3,000,000 | 3,000,000 | 7,843,809 | 161.46% |
| Secondary Property Tax Levy | 2,054,710 | 2,451,787 | 2,451,787 | 3,044,108 | 24.16% |
| Debt Service Fund | 2,054,710 | 2,451,787 | 2,451,787 | 3,044,108 | 24.16% |
| Parks, Open Space, Comm. Facilities | 1,116,113 | 512,727 | 1,257,000 | 1,256,700 | 145.10% |
| General Government | 734,753 | 450,000 | 1,091,000 | 1,091,079 | 142.46% |
| Public Works | 624,787 | 432,295 | 940,000 | 940,342 | 117.52% |
| Fire | 782,128 | 411,981 | 1,176,000 | 1,175,883 | 185.42% |
| Police | 613,081 | 271,686 | 873,000 | 873,438 | 221.49% |
| Transportation | 1,311,011 | 1,143,985 | 2,200,000 | 2,200,000 | 92.31% |
| Library | 527,465 | 372,075 | 710,000 | 709,670 | 90.73% |
| Non-Utility Development Fees | 5,709,338 | 3,594,749 | 8,247,000 | 8,247,112 | 129.42% |
| Grants | 176,678 | 242,000 | 242,000 | 2,762,500 | 1041.53% |
| Grants - CMAC | 450 | 135,061 | | 1,191,169 | |
| Developer Contribution | | | | 7,250,000 | |
| Special Assessments | - | 40,000,000 | 40,000,000 | 40,000,000 | 0.00% |
| Bond Proceeds | 10,604,895 | 20,050,000 | 29,170,000 | 29,210,087 | 45.69% |
| CIP Fund | 10,782,023 | 60,427,061 | 69,412,000 | 80,413,756 | 33.08% |
| Developer Contribution | - | 4,850,000 | 7,000,000 | | -100.00% |
| Other | 208,800 | - | | | |
| Revenue Bond Proceeds | - | 3,000,000 | | | -100.00% |
| WIFA Loan Proceeds | - | | 4,276,667 | - | |
| Water Development Fees | 1,541,355 | 1,200,000 | 1,100,000 | 1,430,400 | 19.20% |
| Water Resource Fees | 2,428,003 | 1,900,000 | 1,700,000 | 2,004,210 | 5.48% |
| Water CIP | 4,178,158 | 10,950,000 | 14,076,667 | 3,434,610 | -68.63% |
| Developer Contribution | 1,000,000 | 3,500,000 | 3,500,000 | 500,000 | |
| Sewer Development Fees | 1,714,948 | 2,144,000 | 2,144,000 | 1,559,384 | -27.27% |
| WIFA Loan Proceeds | - | | 8,122,884 | - | |
| Revenue Bond Proceeds | - | | | | |
| Sewer CIP | 2,714,948 | 5,644,000 | 13,766,884 | 2,059,384 | -63.51% |
| Capital Revenues | 27,694,152 | 86,067,597 | 110,954,338 | 105,042,779 | 22.05% |
| Total City Revenues | 72,656,804 | 132,922,071 | 161,638,226 | 163,147,569 | 22.74% |

Expenditure Summary

| Fund | Estimated FY 03-04 | Budget FY 04-05 | Revised FY 04-05 | Budget FY 05-06 | Percent Change |
|-------------------------------------|-----------------------|--------------------|---------------------|--------------------|-------------------|
| General Fund | 27,259,561 | 32,469,622 | 31,367,779 | 38,291,452 | 17.93% |
| Highway User Fund | 1,779,132 | 2,625,302 | 2,667,025 | 4,388,642 | 67.17% |
| Water Fund | 8,574,318 | 5,285,637 | 4,737,663 | 7,950,526 | 50.42% |
| Sewer Fund | 3,540,088 | 3,131,826 | 2,850,937 | 4,050,487 | 29.33% |
| Sanitation Fund | 1,988,581 | 2,158,214 | 2,177,411 | 2,644,621 | 22.54% |
| Debt Service Fund | 617,280 | 617,280 | 617,280 | 614,567 | -0.44% |
| Total Operating Expenditures | 43,758,960 | 46,287,881 | 44,418,095 | 57,940,293 | 25.17% |
| General Fund | 1,995,185 | 12,174,861 | 3,883,158 | 25,255,232 | 107.44% |
| Highway User Fund | - | 235,756 | - | 574,740 | 143.79% |
| Water Fund | 3,174,879 | 10,991,690 | 6,633,123 | 2,922,607 | -73.41% |
| Sewer Fund | 4,441,016 | 8,683,013 | 9,050,734 | 2,164,259 | -75.07% |
| Sanitation Fund | 3,153 | 114,366 | 87,000 | 348,204 | 204.46% |
| Debt Service Fund | 1,627,700 | 2,451,787 | 2,451,787 | 3,044,108 | 24.16% |
| CIP Fund | 17,057,211 | 72,400,609 | 28,729,374 | 131,406,180 | 81.50% |
| Total Capital Expenditures | 28,299,144 | 107,052,082 | 50,835,176 | 165,715,330 | 54.80% |
| Total City Expenditures | 72,058,104 | 153,339,963 | 95,253,271 | 223,655,623 | 45.86% |

Financial Program Summary

| Department/Program | Budget FY 04-05 | Budget FY 05-06 | Increase (Decrease) | Percent Of Total |
|--|--------------------|--------------------|------------------------|---------------------|
| Mayor & Council | 321,505 | 566,908 | 245,403 | 0.25% |
| Attorney | 341,555 | 637,373 | 295,818 | 0.28% |
| Human Resources | 1,393,523 | 1,829,226 | 435,703 | 0.82% |
| Manager | 605,746 | 513,219 | (92,527) | 0.23% |
| Clerk | 963,795 | 1,079,576 | 115,781 | 0.48% |
| Community Initiatives | 1,004,611 | 1,146,889 | 142,278 | 0.51% |
| Admin Support Services | 556,015 | 511,258 | (44,757) | 0.23% |
| ITS | 2,412,498 | 2,736,276 | 323,778 | 1.22% |
| Finance | 1,574,372 | 2,093,410 | 519,038 | 0.94% |
| Interim Office Building | 453,785 | 323,865 | (129,920) | 0.14% |
| Administration | 9,627,405 | 11,438,000 | 1,810,595 | 5.11% |
| Public Works Admin | 857,637 | 1,039,697 | 182,060 | 0.46% |
| Recreation and Aquatics Facility | 696,766 | 734,712 | 37,946 | 0.33% |
| Fleet Services | 416,231 | 560,797 | 144,566 | 0.25% |
| Parks | 1,867,045 | 2,332,024 | 464,979 | 1.04% |
| Building Services | 553,196 | 1,459,849 | 906,653 | 0.65% |
| Streets | 2,861,058 | 4,963,382 | 2,102,324 | 2.22% |
| Sanitation | 2,272,580 | 2,992,825 | 720,245 | 1.34% |
| Public Works | 9,524,513 | 14,083,286 | 4,558,773 | 6.30% |
| Water | 6,742,324 | 10,873,133 | 4,130,809 | 4.86% |
| Sewer | 4,654,839 | 6,214,746 | 1,559,907 | 2.78% |
| Water/Sewer | 11,397,163 | 17,087,879 | 5,690,716 | 7.64% |
| Contingency | 4,225,710 | 19,483,436 | 15,257,726 | 8.71% |
| Debt Service Fund | 3,069,067 | 3,658,675 | 589,608 | 1.64% |
| CIP | 90,204,374 | 131,406,180 | 41,201,806 | 58.75% |
| Deputy City Manager | 595,854 | 756,074 | 160,220 | 0.34% |
| Economic Development | 2,728,611 | 2,653,612 | (74,999) | 1.19% |
| Community Development | 4,662,392 | 5,073,690 | 411,298 | 2.27% |
| Planning & Development Services | 7,986,857 | 8,483,376 | 496,519 | 3.79% |
| Court | 664,369 | 707,032 | 42,663 | 0.32% |
| Prosecutor | 224,915 | 254,422 | 29,507 | 0.11% |
| Police | 9,361,272 | 9,781,350 | 420,078 | 4.37% |
| Fire | 7,054,315 | 7,271,988 | 217,673 | 3.25% |
| Public Safety | 17,304,871 | 18,014,792 | 709,921 | 8.05% |
| Total City | 153,339,963 | 223,655,623 | 70,315,664 | 100.00% |

Department Summary

| Department | Personnel Services | Prof and Contract Services | Materials & Supplies | New & Replace. Equip. | Funded Depreciation | Debt Service | Devel. Reimb. | One Time Expenditures | Contingency | CIP | Total |
|---|--------------------|----------------------------|----------------------|-----------------------|---------------------|------------------|------------------|-----------------------|-------------------|--------------------|--------------------|
| 1100-Mayor & Council | 192,009 | 111,031 | 16,119 | | 22,750 | | | 225,000 | | | 566,909 |
| 1200-City Clerk | 509,989 | 281,592 | 210,940 | 62,200 | 14,855 | | | | | | 1,079,576 |
| 1310-Administrative Services | 202,202 | 203,700 | 17,477 | 22,500 | 65,379 | | | | | | 511,258 |
| 1320-City Manager | 413,995 | 41,300 | 23,065 | | 34,859 | | | | | | 513,219 |
| 1330-Deputy City Manager | 671,768 | 68,800 | 15,506 | | | | | | | | 756,074 |
| 1400-City Attorney | 438,925 | 171,739 | 10,879 | 7,000 | | | | 8,830 | | | 637,373 |
| 1500-Community Initiatives | 721,482 | 231,204 | 122,983 | 7,000 | | | | 64,220 | | | 1,146,889 |
| 1600-Finance | 1,481,017 | 335,717 | 178,041 | 41,000 | 31,595 | | | 26,040 | | | 2,093,410 |
| 1700-Information & Technology | 909,471 | 109,023 | 467,948 | 104,500 | 821,015 | | | 324,319 | | | 2,736,276 |
| 1800-Human Resources/Rsk Mgt | 718,280 | 156,510 | 910,974 | 14,000 | 3,307 | | | 26,155 | | | 1,829,226 |
| 2100-Police | 6,874,026 | 310,184 | 655,786 | 1,033,300 | 811,214 | | | 96,840 | | | 9,781,350 |
| 2210-Fire & Emergency Services | 5,366,686 | 388,993 | 467,178 | 468,504 | 550,511 | | | 30,116 | | | 7,271,988 |
| 2300-Municipal Court | 505,342 | 41,252 | 90,952 | 50,000 | 19,486 | | | | | | 707,032 |
| 2400-City Prosecutor | 180,851 | 51,821 | 9,750 | 12,000 | | | | | | | 254,422 |
| 3200-Economic Development | 391,486 | 77,830 | 41,650 | | 2,646 | | 2,090,000 | 50,000 | | | 2,653,612 |
| 3310-Community Development | 3,232,158 | 1,217,661 | 206,159 | 114,500 | 92,292 | | | 210,920 | | | 5,073,690 |
| 4010-Public Works/Administration | 874,479 | 83,738 | 24,580 | 20,000 | 34,140 | | | 2,760 | | | 1,039,697 |
| 4100-Public Works/Fleet Services | 345,561 | 31,500 | 168,600 | | 15,136 | | | | | | 560,797 |
| 4200-Public Works/Building Services | 413,402 | 17,600 | 932,280 | 85,000 | 3,307 | | | 8,260 | | | 1,459,849 |
| 4220-Interim Office Building | | | | | | 323,865 | | | | | 323,865 |
| 4300-Public Works/Parks | 667,427 | 600,550 | 932,073 | 47,260 | 84,634 | | | 80 | | | 2,332,024 |
| 4400-Public Works/Recreation & Aquatics | 410,810 | 43,190 | 278,346 | | 2,366 | | | | | | 734,712 |
| 4600-Public Works/Streets | 837,134 | 365,942 | 3,185,566 | 285,500 | 271,120 | | | 8,120 | | | 4,963,382 |
| 4900-Sanitation | 558,617 | 1,974,899 | 111,105 | 320,000 | 25,444 | | | 2,760 | | | 2,992,825 |
| 5010-Water Management | 558,652 | 581,250 | 58,933 | | | | | 21,930 | | | 1,220,765 |
| 5110-Water Administration | 1,207,240 | 212,980 | 4,785,578 | 583,000 | 49,477 | | | 20,280 | | | 7,404,448 |
| 5210-Wastewater | 881,681 | 268,664 | 1,446,720 | 71,500 | 127,780 | | | 90,280 | | | 4,340,047 |
| 9500-Contingency | | | | | | | | | 19,483,436 | | 19,483,436 |
| 800-Debt Service Fund | | | | | | 3,658,675 | | | | | 3,658,675 |
| 301-CIP | | | | | | | | | | 125,197,006 | 125,197,006 |
| CIP Water | | | | | | 327,170 | | 1,920,750 | | 2,681,338 | 4,929,258 |
| CIP Sewer | | | | | | 670,899 | | 1,203,800 | | 3,527,836 | 5,402,535 |
| Total | 29,564,690 | 7,978,670 | 15,369,188 | 3,358,764 | 3,083,313 | 6,979,924 | 5,214,550 | 1,216,910 | 19,483,436 | 131,406,180 | 223,655,623 |
| Percent Of Total | 13.22% | 3.57% | 6.87% | 1.50% | 1.38% | 3.12% | 2.33% | 0.54% | 8.71% | 58.75% | 100.00% |

Operating Department Summary

| Department | Personnel Services | Prof and Contract Services | Materials & Supplies | Debt Service | Devel. Reimb. | Total |
|---|--------------------|----------------------------|----------------------|------------------|------------------|-------------------|
| 1100-Mayor & Council | 192,009 | 111,031 | 16,119 | | | 319,159 |
| 1200-City Clerk | 509,989 | 281,592 | 210,940 | | | 1,002,521 |
| 1310-Administrative Services | 202,202 | 203,700 | 17,477 | | | 423,379 |
| 1320-City Manager | 413,995 | 41,300 | 23,065 | | | 478,360 |
| 1330-Deputy City Manager | 671,768 | 68,800 | 15,506 | | | 756,074 |
| 1400-City Attorney | 438,925 | 171,739 | 10,879 | | | 621,543 |
| 1500-Community Initiatives | 721,482 | 231,204 | 122,983 | | | 1,075,669 |
| 1600-Finance | 1,481,017 | 335,717 | 178,041 | | | 1,994,775 |
| 1700-Information & Technology | 909,471 | 109,023 | 467,948 | | | 1,486,442 |
| 1800-Human Resources/Rsk Mgt | 718,280 | 156,510 | 910,974 | | | 1,785,764 |
| 2100-Police | 6,874,026 | 310,184 | 655,786 | | | 7,839,996 |
| 2210-Fire & Emergency Services | 5,366,686 | 388,993 | 467,178 | 91,114 | | 6,313,971 |
| 2300-Municipal Court | 505,342 | 41,252 | 90,952 | | | 637,546 |
| 2400-City Prosecutor | 180,851 | 51,821 | 9,750 | | | 242,422 |
| 3200-Economic Development | 391,486 | 77,830 | 41,650 | | 2,090,000 | 2,600,966 |
| 3310-Community Development | 3,232,158 | 1,217,661 | 206,159 | | | 4,655,978 |
| 4010-Public Works/Administration | 874,479 | 83,738 | 24,580 | | | 982,797 |
| 4100-Public Works/Fleet Services | 345,561 | 31,500 | 168,600 | | | 545,661 |
| 4200-Public Works/Building Services | 413,402 | 17,600 | 932,280 | | | 1,363,282 |
| 4220-Interim Office Building | | | | 323,865 | | 323,865 |
| 4300-Public Works/Parks | 667,427 | 600,550 | 932,073 | | | 2,200,050 |
| 4400-Public Works/Recreation & Aquatics | 410,810 | 43,190 | 278,346 | | | 732,346 |
| 4600-Public Works/Streets | 837,134 | 365,942 | 3,185,566 | 523,453 | | 4,912,095 |
| 4900-Sanitation | 558,617 | 1,974,899 | 111,105 | | | 2,644,621 |
| 5010-Water Management | 558,652 | 581,250 | 58,933 | | | 1,198,835 |
| 5110-Water Administration | 1,207,240 | 212,980 | 4,785,578 | 545,893 | | 6,751,691 |
| 5210-Wastewater | 881,681 | 268,664 | 1,446,720 | 1,453,422 | | 4,050,487 |
| Total | 29,564,690 | 7,978,670 | 15,369,188 | 2,937,747 | 2,090,000 | 57,940,293 |
| Percent Of Total | 51.03% | 13.77% | 26.53% | 5.07% | 3.61% | 100.00% |

FY 05-06 Operating Budget Cost Allocation

| Department | Before Allocation | Amount Allocated | Markup Percentage | After Allocation | Percent Of Total |
|----------------------------------|--------------------------|-------------------------|--------------------------|-------------------------|-------------------------|
| Admin Support Services | 423,379 | (378,768) | | 44,611 | 0.08% |
| Attorney | 621,543 | (584,633) | | 36,910 | 0.06% |
| Building Services | 1,363,282 | (1,338,740) | | 24,542 | 0.04% |
| City Clerk | 1,002,521 | (840,910) | | 161,611 | 0.28% |
| City Manager | 478,360 | (372,735) | | 105,625 | 0.18% |
| Community Initiatives | 1,075,669 | (869,453) | | 206,216 | 0.36% |
| Deputy City Manager | 756,074 | (715,467) | | 40,607 | 0.07% |
| Finance | 1,994,775 | (1,879,093) | | 115,682 | 0.20% |
| Fleet Services | 545,661 | (499,477) | | 46,184 | 0.08% |
| Human Resources | 1,785,764 | (1,579,547) | | 206,217 | 0.36% |
| Interim Office Building | 323,865 | (323,865) | | - | 0.00% |
| ITS | 1,486,442 | (1,238,348) | | 248,094 | 0.43% |
| Mayor and Council | 319,158 | (270,157) | | 49,001 | 0.08% |
| Public Works Admin | 982,797 | (694,430) | | 288,367 | 0.50% |
| Support Services Subtotal | 13,159,290 | (11,585,623) | | 1,573,667 | 2.72% |
| City Court | 637,546 | 216,092 | 33.89% | 853,638 | 1.47% |
| Community Development | 4,655,978 | 1,469,286 | 31.56% | 6,125,264 | 10.57% |
| Economic Development | 2,600,966 | 267,330 | 10.28% | 2,868,296 | 4.95% |
| Fire & Emergency Services | 6,313,971 | 2,577,665 | 40.82% | 8,891,636 | 15.35% |
| Parks | 2,200,050 | 816,610 | 37.12% | 3,016,660 | 5.21% |
| Police | 7,839,996 | 2,548,993 | 32.51% | 10,388,989 | 17.93% |
| Prosecutor | 242,422 | 63,791 | 26.31% | 306,213 | 0.53% |
| Recreation & Aquatics | 732,346 | 222,315 | 30.36% | 954,661 | 1.65% |
| Sanitation | 2,644,621 | 540,187 | 20.43% | 3,184,808 | 5.50% |
| Sewer | 4,649,904 | 810,496 | 17.43% | 5,460,400 | 9.42% |
| Streets | 4,912,095 | 983,739 | 20.03% | 5,895,834 | 10.18% |
| Water | 7,351,109 | 1,069,119 | 14.54% | 8,420,228 | 14.53% |
| Direct Services Subtotal | 44,781,004 | 11,585,623 | 25.87% | 56,366,627 | 97.28% |
| Total | 57,940,294 | - | | 57,940,294 | 100.00% |

FY 05-06 Operating Revenue Allocations

| Department | City Sales Taxes | Property Taxes | 2% TLD&B Taxes | Franchise Taxes | Building & Zoning Fees | State Shared Revenues | All Other Revenue | Water Fees | Sewer Fees | Sanitation Fees |
|-----------------------------|------------------|----------------|----------------|-----------------|------------------------|-----------------------|-------------------|-------------|-------------|-----------------|
| | \$19,236,190 | \$4,249,230 | \$3,262,358 | \$1,538,752 | \$9,200,000 | \$6,257,850 | \$825,000 | \$5,605,000 | \$4,566,000 | \$3,364,410 |
| Admin Support Services | | | | | | 44,611 | | | | |
| Attorney | | | | | | 36,910 | | | | |
| Building Services | | | | | | 24,542 | | | | |
| City Clerk | | | | | | 161,611 | | | | |
| City Manager | | | | | 25,000 | 80,625 | | | | |
| Community Initiatives | 6,853 | | | | | 199,363 | | | | |
| Deputy City Manager | | | | | 40,607 | | | | | |
| Finance | | | | | | 4,931 | 110,751 | | | |
| Fleet Services | | | | | | 46,184 | | | | |
| Human Resources | | | | | | 71,042 | 135,175 | | | |
| Interim Office Building | | | | | | | | | | |
| ITS | | | | | | 248,094 | | | | |
| Mayor and Council | | | | | | 49,001 | | | | |
| Public Works Admin | 106,217 | | | | | 182,150 | | | | |
| City Court | 254,619 | | | | | 274,019 | 325,000 | | | |
| Community Development | | | | | 6,125,284 | | | | | |
| Economic Development | | | | | 2,868,296 | | | | | |
| Fire & Emergency Services | 5,169,814 | 2,124,615 | 649,002 | 75,000 | 88,934 | 680,838 | 103,433 | | | |
| Streets | 2,565,178 | | | 497,838 | 51,899 | 2,780,919 | | | | |
| Parks | 400,000 | | 1,310,683 | 889,367 | | 416,610 | | | | |
| Police | 6,555,389 | 2,124,615 | 649,002 | 76,547 | | 911,470 | 71,966 | | | |
| Prosecutor | 261,283 | | | | | 44,930 | | | | |
| Recreation & Aquatics | 222,315 | | 653,671 | | | | 78,675 | | | |
| Sanitator | | | | | | | | | | 3,184,808 |
| Sewer | 894,400 | | | | | | | | 4,566,000 | |
| Water | 2,752,687 | | | | | | | 5,605,000 | | 62,541 |
| Unallocated Revenues | 47,435 | - | - | - | - | - | - | - | - | 117,061 |

**City Of Goodyear
Debt Capacity Analysis
(Arizona Constitutional Limit)
As Of June 30, 2005**

| | |
|--|----------------|
| FY 05-06 Secondary Assessed Valuation (AV) | \$ 391,377,371 |
| Debt Limit 6% Of Assessed Valuation (1) | \$ 23,482,642 |
| Bonds Outstanding At June 30, 2005 | \$ 10,695,000 |
| Excess Available At June 30, 2005 | \$ 12,787,642 |
| | |
| Debt Limit 20% Of Assessed Valuation (2) | \$ 78,275,474 |
| Bonds Outstanding At June 30, 2005 | \$ 48,970,000 |
| Excess Available At June 30, 2005 | \$ 29,305,474 |

(1) The Arizona Constitution states that for general municipal purposes a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property. Projects include municipal buildings, streets, water, artificial light, sewers, and the acquisition and development of land for open space preserves, parks, playgrounds, and recreational facilities.

(2) Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water, artificial light, sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds, and recreational facilities.

Summary Of Bonded Indebtedness
(A.R.S. 35-501, 35-502)

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 |
|-----------------------------------|-----------|--|---------------|-----------------------|---------------|------------------|---------------------------|--------------------------|-----------------|-----------------------|------------------|------------------|--------------------------|
| NAME OF COUNTY OR DISTRICT BONDED | BOND TYPE | PURPOSE OF ISSUE | DATE OF ISSUE | DENOMINATION OF BONDS | INTEREST RATE | DATE OF MATURITY | ORIGINAL PRINCIPAL AMOUNT | PRINCIPAL AMOUNT RETIRED | AMOUNT REFUNDED | OUTSTANDING PRINCIPAL | 07/01/05 Payment | 07/01/04 Payment | GO DEBT LIMITS 6% 8% 20% |
| CITY OF GOODYEAR | GO | FIRE FACILITIES | 12/1/1991 | 5000 | 6.250 | 7/1/2004 | 1,500,000 | 750,000 | 750,000 | - | - | 350,000 | - |
| CITY OF GOODYEAR | GO | WATERSEWER | 12/1/1991 | 5000 | 6.250 | 7/1/2004 | 1,000,000 | 350,000 | 650,000 | - | - | 350,000 | - |
| CITY OF GOODYEAR | GO | WATERSEWER | 12/1/1992 | 5000 | 7.400 | 7/1/2006 | 1,200,000 | 150,000 | 900,000 | 150,000 | 100,000 | 50,000 | 150,000 |
| CITY OF GOODYEAR | GO | PARKS/S.EWERLIGHTS | 11/1/1998 | 5000 | 4.750 | 7/1/2013 | 5,340,000 | - | - | 5,340,000 | - | - | 5,340,000 |
| CITY OF GOODYEAR | GO | STREETS | 11/1/1998 | 5000 | 4.200 | 7/1/2013 | 2,770,000 | - | - | 845,000 | 310,000 | 275,000 | 845,000 |
| CITY OF GOODYEAR | GO | FIRE FACILITIES REFUNDING | 7/1/2002 | 5000 | 5.250 | 7/1/2008 | 750,000 | 680,000 | - | 70,000 | 680,000 | - | 70,000 |
| CITY OF GOODYEAR | GO | WATERSEWER REFUNDING | 7/1/2002 | 5000 | 3.250 | 7/1/2008 | 1,550,000 | - | - | 1,550,000 | - | - | 1,550,000 |
| CITY OF GOODYEAR | GO | STREETS | 7/1/2002 | 5000 | 3.900 | 7/1/2017 | 6,800,000 | 810,000 | - | 5,990,000 | 300,000 | 310,000 | 5,990,000 |
| CITY OF GOODYEAR | GO | PARKS/RECREATION SEWER | 7/1/2002 | 5000 | 4.250 | 7/1/2017 | 3,260,000 | - | - | 3,260,000 | - | - | 3,260,000 |
| CITY OF GOODYEAR | GO | SEWER | 7/1/2002 | 5000 | 4.250 | 7/1/2017 | 1,000,000 | - | - | 1,000,000 | - | - | 1,000,000 |
| CITY OF GOODYEAR | GO | FIRE FACILITIES | 12/1/2003 | 5000 | 3.250 | 7/1/2011 | 500,000 | - | - | 500,000 | - | - | 500,000 |
| CITY OF GOODYEAR | GO | STREETS | 12/1/2003 | 5000 | 3.250 | 7/1/2011 | 2,000,000 | - | - | 2,000,000 | - | - | 2,000,000 |
| CITY OF GOODYEAR | GO | STORM SEWERS | 12/1/2003 | 5000 | 4.000 | 7/1/2018 | 1,200,000 | - | - | 1,200,000 | - | - | 1,200,000 |
| CITY OF GOODYEAR | GO | PARKS | 12/1/2003 | 5000 | 4.000 | 7/1/2018 | 5,900,000 | - | - | 5,900,000 | - | - | 5,900,000 |
| CITY OF GOODYEAR | GO | SEWERS | 12/1/2003 | 5000 | 4.000 | 7/1/2018 | 1,200,000 | - | - | 1,200,000 | - | - | 1,200,000 |
| CITY OF GOODYEAR | GO | WATERSEWER | 6/28/2005 | 5000 | 3.780 | 7/1/2020 | 29,260,000 | - | 2,300,000 | 29,260,000 | 1,335,000.00 | - | 29,260,000 |
| | | TOTAL CITY OF GOODYEAR GENERAL OBLIGATION BONDS | | | | | 85,230,000 | 4,885,000 | 2,300,000 | 59,265,000 | 1,335,000.00 | - | 49,860,000 |
| CITY OF GOODYEAR | REV | WATERSEWER | 11/1/1973 | 5000 | 5.75-6.50 | 7/1/1989 | 300,000 | (b) | - | - | - | - | - |
| CITY OF GOODYEAR | REV | WATERSEWER | 12/1/1983 | 5000 | 5.00-7.00 | 7/1/2010 | 1,145,000 | (b) | - | - | - | - | - |
| CITY OF GOODYEAR | Rev/CAB | WATERSEWER | 2/11/1999 | 5000 | 4.780 | 7/1/2018 | 2,285,000 | 204,000 | - | 2,031,000 | - | 59,500.00 | - |
| CITY OF GOODYEAR | Rev/CAB | W&S REFUNDING BONDS | 2/11/1999 | 5000 | 4.782 | 7/1/2018 | 1,100,000 | 288,000 | - | 814,000 | - | 81,500.00 | - |
| PUB IMPROV CORP | MPC | REFUNDING BONDS | 12/20/1995 | 5000 | 4.700 | 7/1/2020 | 425,000 | 425,000 | - | - | - | - | - |
| PUB IMPROV CORP | MPC | FACILITIES | 1/1/2002 | 5000 | 4.625 | 7/1/2021 | 4,285,000 | 625,000 | - | 3,640,000 | 145,000 | 135,000 | - |
| | | TOTAL CITY OF GOODYEAR REVENUE BONDS | | | | | 9,470,000 | 1,540,000 | - | 6,485,000 | 145,000 | 275,000 | - |
| CITY OF GOODYEAR | REV | STREETS/FIRE | 10/1/1998 | 5000 | 4.625 | 8/1/2013 | 6,570,000 | 2,485,000 | - | 4,085,000 | 415,000 | 395,000 | - |
| | | TOTAL GREATER ARIZONA DEVELOPMENT AUTHORITY (GADA) LOAN | | | | | 6,570,000 | 2,485,000 | - | 4,085,000 | 415,000 | 395,000 | - |
| CITY OF GOODYEAR | REV | SEWER | 5/31/2002 | 5000 | 4.056 | 7/1/2021 | 8,122,884 | 912,058 | - | 7,210,826 | 315,112 | 303,896 | - |
| CITY OF GOODYEAR | REV | WATER | 5/31/2002 | 5000 | 4.056 | 7/1/2021 | 4,276,667 | 479,868 | - | 3,796,799 | 166,428 | 158,635 | - |
| | | TOTAL WATER INFRASTRUCTURE FINANCE AUTHORITY (WIFA) LOAN | | | | | 12,399,551 | 1,391,926 | - | 11,007,625 | 482,540 | 463,791 | - |
| CFD GEN DIST #1 | SA | STREETS/PARKS | 2/1/1994 | 5000 | 7.500 | 7/1/2017 | 2,950,000 | 2,950,000 | - | - | - | 231,000 | - |
| CFD GEN DIST #1 | SA | STREETS/FACILITIES | 9/1/1996 | 5000 | 6.75-7.25 | 7/1/2016 | 6,670,000 | 2,596,000 | - | 4,074,000 | 636,000 | 250,000 | - |
| | | TOTAL CFD GEN DIST #1 SPECIAL ASSESSMENTS | | | | | 9,620,000 | 5,546,000 | - | 4,074,000 | 636,000 | 481,000 | - |
| | | TOTAL CFD GEN DIST #1 GO | | | | | 13,900,000 | 235,000 | - | 13,665,000 | 80,000 | 75,000 | - |
| CFD UTL DIST #1 | GO | SEWER | 8/1/1998 | 5000 | 7.000 | 7/15/1921 | 1,470,000 | 120,000 | 1,350,000 | - | 45,000 | 40,000 | - |
| CFD UTL DIST #1 | GO | STREETS/FACILITIES | 9/1/1998 | 5000 | 5.000 | 7/15/2023 | 6,975,000 | 390,000 | - | 6,585,000 | 210,000 | 200,000 | - |
| CFD UTL DIST #1 | GO | STREETS/S. SEWER | 12/1/2000 | 5000 | 5.200 | 7/15/2025 | 7,075,000 | - | - | 7,075,000 | - | - | - |
| CFD UTL DIST #1 | GO | STREETS/FACILITIES | 12/1/2003 | 5000 | 5.560 | 7/15/2028 | 7,870,000 | - | - | 7,870,000 | - | - | - |
| CFD UTL DIST #1 | GO | INFRASTRUCTURE | 3/31/2005 | 5000 | 4.500 | 7/15/2029 | 7,190,000 | - | - | 7,190,000 | - | - | - |
| CFD UTL DIST #1 | GO | SEWER REFUNDING | 3/31/2005 | 5000 | 4.300 | 7/15/2021 | 1,455,000 | - | - | 1,455,000 | - | - | - |
| | | TOTAL CFD UTL DIST #1 GO | | | | | 32,035,000 | 510,000 | 1,350,000 | 30,175,000 | 255,000 | 240,000 | - |
| WFR CFD GEN #1 | GO | STREETS/PARKS | 8/1/1997 | 5000 | 6.500 | 7/15/2022 | 650,000 | 75,000 | - | 575,000 | 20,000 | 15,000 | - |
| WFR CFD GEN #1 | GO | STREETS/PARKS | 12/1/1998 | 5000 | 5.500 & 5.750 | 7/15/2023 | 750,000 | 85,000 | - | 665,000 | 15,000 | 20,000 | - |
| | | TOTAL WFR CFD GEN DIST #1 GO | | | | | 1,400,000 | 160,000 | - | 1,240,000 | 35,000 | 35,000 | - |

Summary Of Bonded Indebtedness
(A.R.S. 35-501, 35-502)

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 |
|--|-----------|------------------------------|---------------|-----------------------|---------------|------------------|---------------------------|--------------------------|-----------------|-----------------------|------------------|------------------|-----------------------|
| NAME OF COUNTY OR DISTRICT BONDED | BOND TYPE | PURPOSE OF ISSUE | DATE OF ISSUE | DENOMINATION OF BONDS | INTEREST RATE | DATE OF MATURITY | ORIGINAL PRINCIPAL AMOUNT | PRINCIPAL AMOUNT RETIRED | AMOUNT REFUNDED | OUTSTANDING PRINCIPAL | 07/01/05 Payment | 07/01/04 Payment | GO DEBT LIMITS 6% 20% |
| WFR CFD GEN #2 | GO | STREETS/WATER | 7/1/2000 | 5000 | 7.000 | 7/15/2025 | 720,000 | 45,000 | - | 675,000 | 15,000 | 15,000 | |
| WFR CFD GEN #2 | GO | STREETS/WATER/LANDSCAPING | 10/1/2001 | 5000 | 5.800 | 7/15/2026 | 770,000 | 35,000 | - | 735,000 | 20,000 | 20,000 | |
| | | TOTAL WFR CFD GEN DIST #2 GO | | | | | 1,490,000 | 80,000 | - | 1,410,000 | 35,000 | 35,000 | |
| EMR CFD #1 | GO | STREETS | 2/1/2001 | 100 | 8.000 | 7/15/2025 | 200,000 | 20,400 | - | 179,600 | 179,600 | 3,300 | |
| | | TOTAL EMR CFD DIST #1 GO | | | | | 200,000 | 20,400 | - | 179,600 | 179,600 | 3,300 | |
| CTFLR CFD #1 | GO | INFRASTRUCTURE | 7/1/2003 | 5000 | 5.700 | 7/15/2028 | 1,760,000 | - | - | 1,760,000 | 40,000 | - | |
| CTFLR CFD #1 | GO | INFRASTRUCTURE | 8/1/2004 | 5000 | 6.750 | 7/15/2028 | 1,325,000 | - | - | 1,325,000 | - | - | |
| | | TOTAL CTFLR CFD DIST #1 GO | | | | | 3,085,000 | - | - | 3,085,000 | 40,000 | - | |
| CENTERRA CFD | GO | INFRASTRUCTURE | 5/24/2005 | 5000 | 5.500 | 7/15/2029 | 2,400,000 | - | - | 2,400,000 | - | - | |
| | | TOTAL CENTERRA CFD | | | | | 2,400,000 | - | - | 2,400,000 | - | - | |
| CORTINA CFD | GO | INFRASTRUCTURE | 5/24/2005 | 5000 | 5.700 | 7/15/2029 | 1,700,000 | - | - | 1,700,000 | - | - | |
| | | TOTAL CORTINA CFD | | | | | 1,700,000 | - | - | 1,700,000 | - | - | |
| EMR CFD #1 | SA | STREETS/SEWER | 2/1/2001 | 100000 | 7.875 | 7/1/2025 | 8,088,000 | 820,000 | - | 7,268,000 | 222,000 | 144,000 | |
| EMR CFD #1 | SA | STREETS/SEWER | 12/1/2002 | 100000 | 7.375 | 7/1/2027 | 4,892,000 | 59,000 | - | 4,832,000 | 167,000 | 33,000 | |
| | | TOTAL EMR CFD DIST #1 SA | | | | | 13,038,000 | 878,000 | - | 12,160,000 | 389,000 | 177,000 | |
| | | TOTAL CITY OF GOODYEAR IDA | | | | | | | | | 100,000 | 100,000 | |
| IDA | REV | MANUFACTURING | 5/1/1985 | 5000 | VR | 5/1/2015 | 8,000,000 | 6,800,000 | - | 1,200,000 | 100,000 | 100,000 | |
| IDA | REV | WATER/SEWER | 4/1/1989 | 5000 | 5.950 | 10/1/2023 | 5,535,000 | 520,000 | - | 4,815,000 | 145,000 | 140,000 | |
| | | TOTAL CITY OF GOODYEAR IDA | | | | | 13,335,000 | 7,320,000 | - | 6,015,000 | 245,000 | 240,000 | |
| | | GRAND TOTALS ALL BONDS | | | | | 185,872,551 | 24,831,326 | 3,650,000 | 155,946,225 | 4,327,140 | 3,755,031 | 48,860,000 |
| Address: 190 N. Litchfield Road, PO Box 5100, Goodyear AZ 85338-0601 Phone: (623) 932-3015 Fax: (623) 932-3003 | | | | | | | | | | | | | |
| I, Larry Lange, Finance Director of the City of Goodyear, do hereby certify that the foregoing statement is a full, true and correct abstract of the bonded indebtedness of the City of Goodyear of Maricopa County as of June 30, 2005. | | | | | | | | | | | | | |

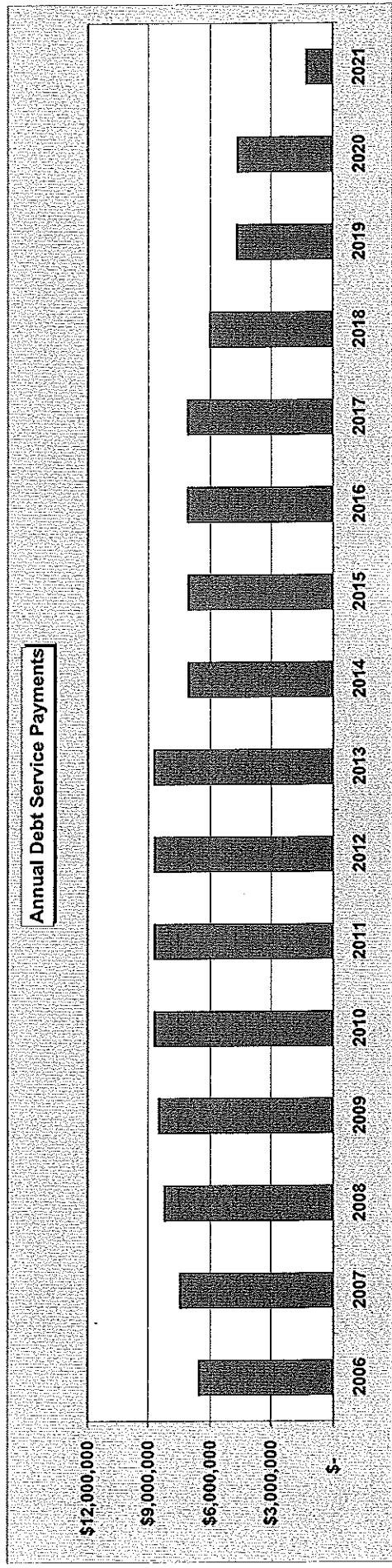
Debt Service Summary

| Description Of Issue | Date | Amount | Rate Of Issue | Final Maturity Date | Amount Outstanding | For FY 05-06 | | |
|----------------------------------|------|---|------------------|---------------------------|-----------------------|------------------|------------------|------------------|
| | | | | | | Principal | Interest | Total |
| General Obligation Bonds: | | | | | | | | |
| Water & Sewer | 1992 | 1,200,000 | 6.00-8.00 | 2008 | 1,050,000 | 150,000 | 11,100 | 161,100 |
| Water & Sewer Refunding | 2002 | 1,550,000 | 3.25-5.25 | 2008 | 1,550,000 | 645,000 | 68,605 | 713,605 |
| Water & Sewer | 2005 | 14,280,000 | 5.00 | 2020 | 14,280,000 | - | 545,458 | 545,458 |
| | | Water & Sewer User Fee Supported | | | | 795,000 | 625,163 | 1,420,163 |
| Streets | 1998 | 2,770,000 | 4.00-6.00 | 2013 | 845,000 | 300,000 | 37,849 | 337,849 |
| Parks | 1998 | 2,040,000 | 4.00-6.00 | 2013 | 2,040,000 | - | 91,375 | 91,375 |
| Storm Sewers | 1998 | 3,000,000 | 4.00-6.00 | 2013 | 3,000,000 | - | 134,376 | 134,376 |
| Street Lights | 1998 | 300,000 | 4.00-6.00 | 2013 | 300,000 | - | 13,438 | 13,438 |
| Fire Facilities Refunding | 2002 | 750,000 | 3.25-5.25 | 2008 | 70,000 | 70,000 | 7,445 | 77,445 |
| Streets | 2002 | 6,800,000 | 3.65-4.25 | 2017 | 5,990,000 | 560,000 | 241,181 | 801,181 |
| Parks/Recreation | 2002 | 3,260,000 | 3.65-4.25 | 2017 | 3,260,000 | - | 131,260 | 131,260 |
| Sewer | 2002 | 1,000,000 | 3.65-4.25 | 2017 | 1,000,000 | - | 40,264 | 40,264 |
| Fire Facilities | 2003 | 500,000 | 3.00-4.50 | 2011 | 500,000 | - | 19,713 | 19,713 |
| Streets | 2003 | 2,000,000 | 3.00-4.50 | 2011 | 2,000,000 | - | 78,850 | 78,850 |
| Storm Sewers | 2003 | 1,200,000 | 3.00-4.50 | 2018 | 1,200,000 | - | 44,661 | 44,661 |
| Parks | 2003 | 5,900,000 | 3.00-4.50 | 2018 | 5,900,000 | - | 219,617 | 219,617 |
| Sewer | 2003 | 1,200,000 | 3.00-4.50 | 2018 | 1,200,000 | - | 44,678 | 44,678 |
| Water & Sewer | 2005 | 14,980,000 | 5.00 | 2020 | 14,980,000 | - | 1,017,500 | 1,017,500 |
| | | Property Tax Supported General Government | | | | 930,000 | 2,122,207 | 3,052,207 |
| | | Total General Obligation Bonds | | | | 1,725,000 | 2,747,370 | 4,472,370 |
| Revenue Bonds: | | | | | | | | |
| PIC Issue | 2002 | 4,050,000 | 4.00-6.00 | 2021 | 3,640,000 | 155,000 | 169,985 | 324,985 |
| Water & Sewer Refunding | 1999 | 3,335,000 | Varies | 2018 | 3,060,000 | 130,000 | 70,000 | 200,000 |
| Streets GADA | 1998 | 5,570,000 | Varies | 2013 | 2,106,766 | 373,032 | 149,842 | 522,874 |
| Fire GADA | 1998 | 1,000,000 | Varies | 2013 | 378,234 | 66,968 | 26,900 | 93,868 |
| Water & Sewer WIFA | 2002 | 12,399,551 | 4.056 | 2021 | 11,490,165 | 502,112 | 446,469 | 948,581 |
| | | Total Revenue Bonds | | | | 1,227,112 | 863,197 | 2,090,309 |
| | | Total Debt Service | | | | 2,952,112 | 3,610,566 | 6,562,678 |

Schedule of Annual Debt Service Payments

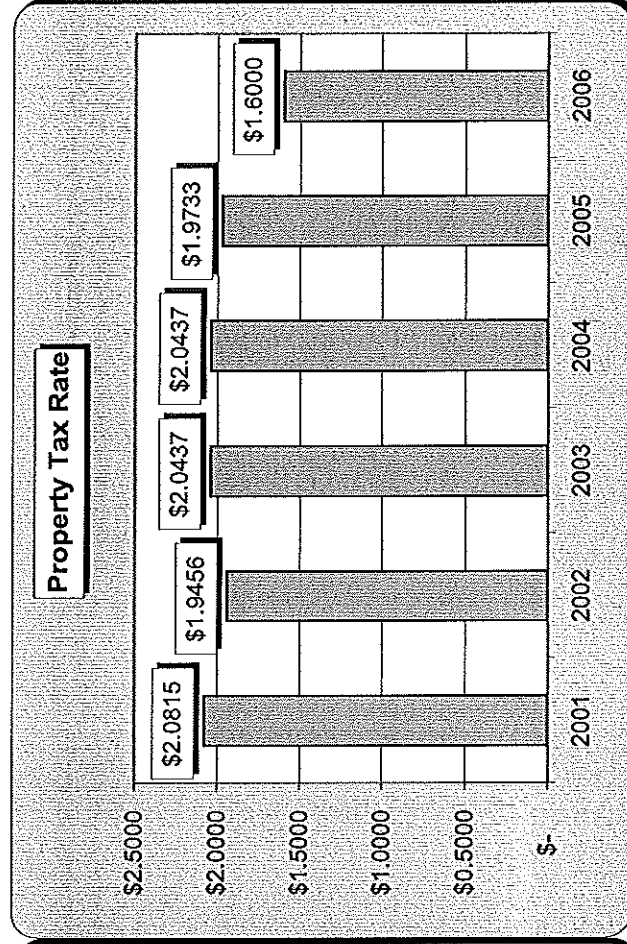
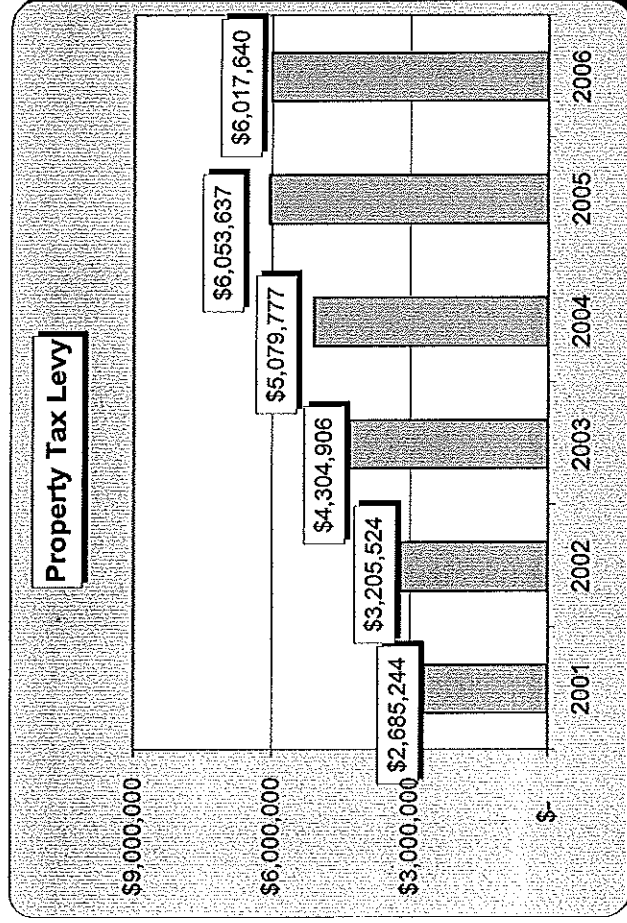
New 2005 GO Bonds Debt Service

| FYE | Property Taxes | | Water Fees | | Sewer Fees | | Excise Taxes | | Existing Total DIS | | Property Taxes | | Water User Fees | | Sewer User Fees | | Sewer Devel. Fees | | Total Debt Service | | |
|--------------|-------------------|------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------------|--------------------|--------------------|----------------|--|-----------------|--|-----------------|--|-------------------|--|--------------------|--|-----------|
| | | | | | | | | | | | | | | | | | | | | | |
| 2006 | 2,030,936 | 650,713 | 1,376,343 | 941,728 | 4,999,720 | 1,017,500 | 174,547 | 370,911 | | | | | | | | | | | | | 6,562,678 |
| 2007 | 2,546,161 | 535,224 | 1,106,870 | 944,388 | 5,132,643 | 1,109,000 | 249,120 | 529,380 | | | | | | | | | | | | | 7,465,643 |
| 2008 | 3,288,416 | 522,058 | 1,076,148 | 940,628 | 5,827,250 | 1,165,250 | 260,800 | 554,200 | | | | | | | | | | | | | 8,231,250 |
| 2009 | 3,274,803 | 469,670 | 953,911 | 935,415 | 5,633,799 | 1,452,750 | 319,600 | 678,150 | | | | | | | | | | | | | 8,497,799 |
| 2010 | 3,257,802 | 466,670 | 946,911 | 942,178 | 5,613,561 | 1,669,750 | 319,200 | 678,300 | | | | | | | | | | | | | 8,707,061 |
| 2011 | 3,278,478 | 472,670 | 960,911 | 936,863 | 5,648,922 | 1,649,000 | 318,400 | 676,600 | | | | | | | | | | | | | 8,706,672 |
| 2012 | 3,304,678 | 474,170 | 964,411 | 940,011 | 5,683,270 | 1,601,750 | 317,200 | 674,050 | | | | | | | | | | | | | 8,702,520 |
| 2013 | 3,333,463 | 469,670 | 953,911 | 940,873 | 5,697,917 | 1,579,250 | 323,600 | 687,650 | | | | | | | | | | | | | 8,725,917 |
| 2014 | 2,338,638 | 469,670 | 953,911 | 324,233 | 4,086,452 | 1,560,250 | 321,200 | 682,550 | | | | | | | | | | | | | 7,072,952 |
| 2015 | 2,359,281 | 477,170 | 971,411 | 324,332 | 4,132,194 | 1,554,500 | 310,400 | 659,600 | | | | | | | | | | | | | 7,089,194 |
| 2016 | 2,379,969 | 469,670 | 953,911 | 328,758 | 4,132,308 | 1,546,250 | 323,600 | 687,650 | | | | | | | | | | | | | 7,106,058 |
| 2017 | 2,392,688 | 447,170 | 901,411 | 327,257 | 4,068,526 | 1,530,500 | 343,600 | 730,150 | | | | | | | | | | | | | 7,097,776 |
| 2018 | 1,300,000 | 447,170 | 901,411 | 330,037 | 2,978,618 | 1,527,500 | 346,000 | 735,250 | | | | | | | | | | | | | 6,019,868 |
| 2019 | | 327,170 | 621,411 | 332,319 | 1,280,900 | 1,531,500 | 475,600 | 1,010,650 | | | | | | | | | | | | | 4,712,400 |
| 2020 | | 327,170 | 621,411 | 333,906 | 1,282,487 | 1,512,000 | 470,400 | 999,600 | | | | | | | | | | | | | 4,684,487 |
| 2021 | | 327,170 | 621,411 | 334,800 | 1,283,381 | | | | | | | | | | | | | | | | 1,283,381 |
| Total | 35,085,313 | 7,353,205 | 14,885,704 | 10,157,726 | 67,481,948 | 22,006,750 | 4,873,267 | 10,355,691 | 5,948,000 | 110,665,656 | | | | | | | | | | | |

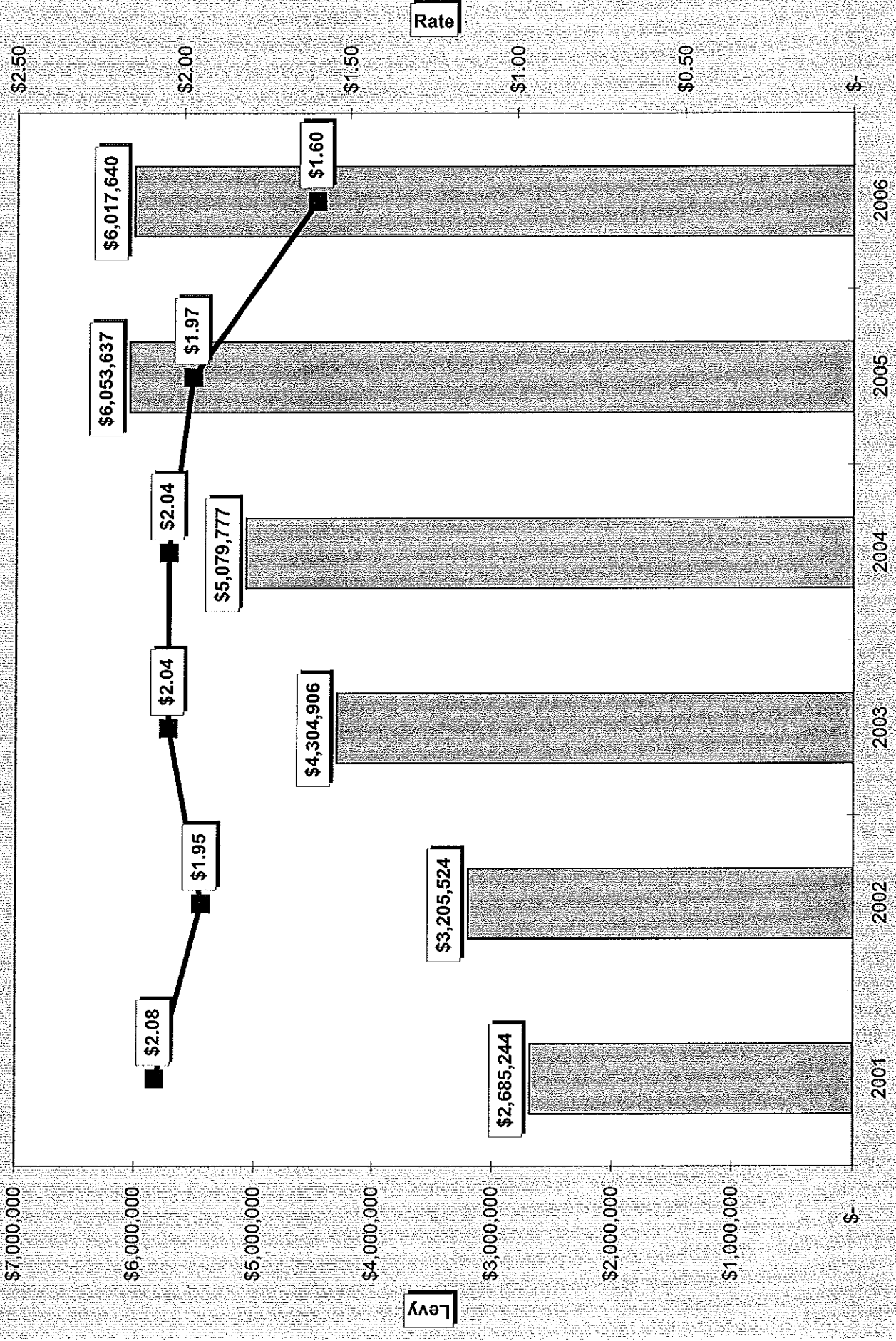


Property Tax Levies & Rates

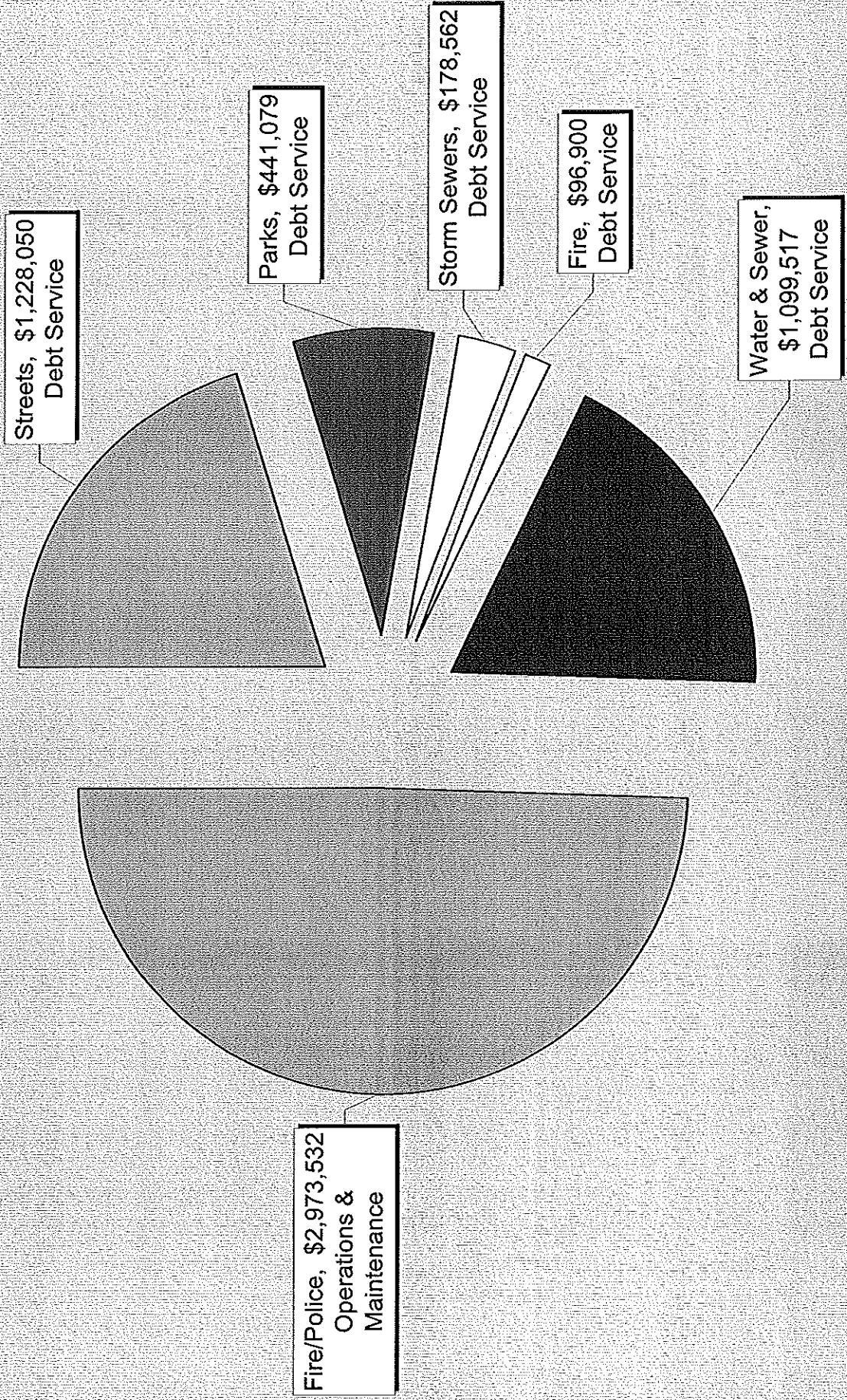
| Fiscal Year | Secondary | | Primary | | Combined | |
|-------------|-------------|-----------|-----------|-----------|-----------|-----------|
| | AV | Rate | Levy | Rate | Levy | Value |
| 2001 | 136,557,331 | \$ 0.7413 | 1,012,244 | \$ 1.3403 | 2,685,244 | \$ 2.0815 |
| 2002 | 174,404,952 | \$ 0.5782 | 1,008,444 | \$ 1.3674 | 3,205,524 | \$ 1.9456 |
| 2003 | 222,388,265 | \$ 0.7575 | 1,707,041 | \$ 1.2862 | 4,304,906 | \$ 2.0437 |
| 2004 | 264,638,241 | \$ 0.7746 | 2,049,800 | \$ 1.2691 | 5,079,777 | \$ 2.0437 |
| 2005 | 327,191,619 | \$ 0.7493 | 2,451,787 | \$ 1.2239 | 6,053,637 | \$ 1.9733 |
| 2006 | 391,377,371 | \$ 0.7778 | 3,044,108 | \$ 0.8222 | 6,017,640 | \$ 1.6000 |



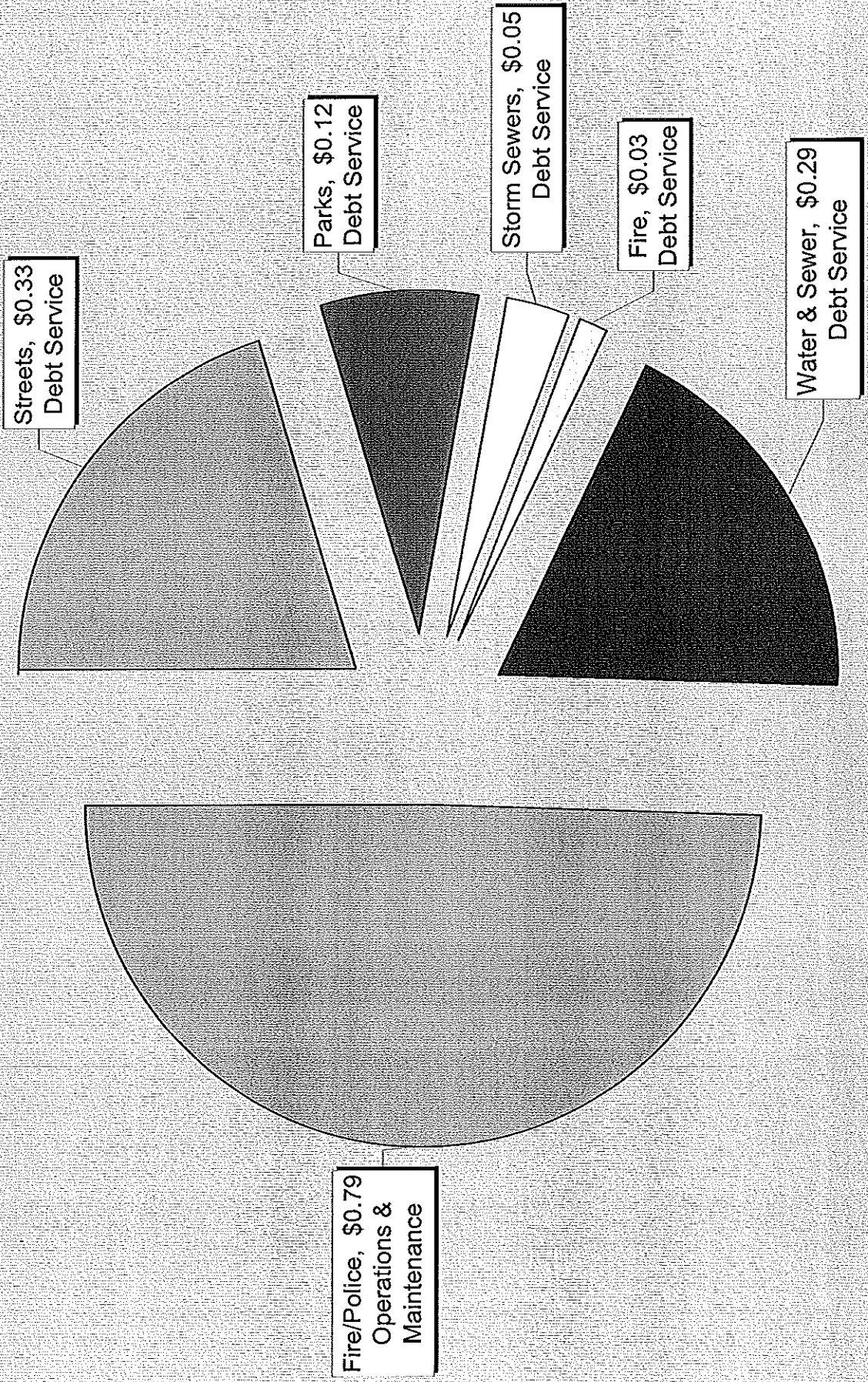
Combined Property Tax Levy and Rate



Combined Property Tax Levy \$6,017,640



**Combined Property Tax Rate
\$1.60 Per \$100.00 of Assessed Valuation**



Authorized Fulltime Positions

| Department or Division | Position Title | FY 03-04 | FY 04-05 | FY 05-06 |
|-------------------------------|---|-----------------|-----------------|-----------------|
| Mayor and Council | Administrative Assistant | 1 | 1 | 1 |
| | Management Assistant | - | 1 | 1 |
| Court | Court Clerk Interpreter | 1 | 1 | 1 |
| | Municipal Court Supervisor | - | 1 | 1 |
| | Court Administrator | 1 | 1 | 1 |
| | Municipal Court Clerk II | 3 | 3 | 3 |
| Attorney | Assistant City Attorney | 1 | 1 | 2 |
| | Legal Services Coordinator | - | 1 | 1 |
| | City Attorney | 1 | 1 | 1 |
| Prosecutor | City Prosecutor | 1 | 1 | 1 |
| | Legal Assistant | 1 | 1 | 1 |
| Manager | City Manager | 1 | 1 | 1 |
| | Customer Services Advocate | 2 | 2 | 2 |
| | Executive Assistant | 1 | 1 | 1 |
| Admin Support Services | Management Analyst | 1 | 1 | 1 |
| | Management Assistant | 1 | 1 | 1 |
| | Manager of Organizational Effectiveness | 1 | - | - |
| Budget & Research Office | Budget and Research Analyst | 1 | - | - |
| | Budget and Research Manager | 1 | - | - |
| | Buyer | - | - | 1 |
| | Management Analyst | - | 1 | 1 |
| | Fiscal & Budget Officer | - | 1 | 1 |
| | Senior Buyer | - | 1 | 1 |
| Deputy City Manager | Deputy City Manager | 1 | 2 | 2 |
| | CIP Manager | 1 | - | - |
| | Project Assistant | 1 | 1 | 1 |
| | Management Analyst | - | 1 | 1 |
| | Administrative Assistant | 1 | 1 | 1 |
| | Contract Administrator | 1 | 1 | |
| Community Intitiatives | Administrative Assistant | 1 | 1 | 1 |
| | Code Compliance Manager | 1 | 1 | 1 |
| | Community Advocate | 1 | 1 | 1 |
| | Code Compliance Officer I | - | 1 | 1 |
| | Communications Specialist | - | - | 1 |
| | Director | 1 | 1 | 1 |
| | Communications Manager | 1 | 1 | 1 |
| | Neighborhood & Volunteer Specialist | 1 | 1 | 1 |
| | Staff Assistant | - | - | 1 |
| Human Resources | HR Program Manager | 1 | 1 | 1 |
| | HR Technician | 1 | 2 | 3 |
| | Administrative Assistant | - | 1 | 1 |
| | Employee Development Specialist | - | - | 1 |
| | Human Resources Director | 1 | 1 | 1 |
| | Benefits and Payroll Specialist | 1 | | - |

Authorized Fulltime Positions

| Department or Division | Position Title | FY 03-04 | FY 04-05 | FY 05-06 |
|-----------------------------------|---------------------------------------|-----------------|-----------------|-----------------|
| Risk Management | Risk Manager | 1 | 1 | 1 |
| | Safety Training Compliance Specialist | - | 1 | 1 |
| City Clerk | City Clerk | 1 | 1 | 1 |
| | Deputy City Clerk | 1 | 1 | 1 |
| | Mail and Copy Clerk | | 1 | 1 |
| | Senior Mail and Copy Clerk | 1 | 1 | 1 |
| | Records Analyst I | 1 | 1 | 1 |
| | Staff Assistant | 1 | 1 | 1 |
| | Records Analyst II | 1 | 1 | 1 |
| Information & Technology Services | Director | 1 | 1 | 1 |
| | IT Specialist II | 2 | 2 | 2 |
| | IT Specialist I | 1 | 1 | 1 |
| | Lead I.T. Specialist | - | - | 1 |
| | Technical Services Manager | 1 | 1 | 1 |
| | Applications & Business Manager | - | 1 | 1 |
| | Network Administrator | 1 | 1 | 1 |
| | Applications & Business Analyst | 3 | 3 | 3 |
| Finance | Accountant | 3 | 2 | 2 |
| | Controller | | 1 | 1 |
| | Lead Accountant | - | - | 1 |
| | Director | 1 | - | 1 |
| | Senior Account Clerk | 2 | 2 | 2 |
| | Financial Services Manager | 1 | - | - |
| | Finance Manager | | 1 | 1 |
| | Finance Supervisor | | 1 | 1 |
| | Account Clerk II | 1 | 1 | 3 |
| | Account Clerk I | - | 1 | 1 |
| | Sales Tax Auditor | - | - | 1 |
| CFD Administration | CFD Manager | 1 | 1 | 1 |
| | CFD - Senior Account Clerk | - | 1 | 1 |
| Economic Development | Administrative Assistant | 1 | 1 | 1 |
| | Director | 1 | 1 | 1 |
| | Project Manager | 2 | 2 | 2 |
| | Business Advocate | - | 1 | 1 |
| Community Development | Director | 1 | 1 | 1 |
| | Planner II | 2 | 2 | 2 |
| | Planner III | | - | 2 |
| | Planner I | 3 | 3 | 3 |
| | Planning Manager | 1 | 1 | 1 |
| | Planning Technician I | 1 | 1 | 1 |
| | Planning Technician II | 1 | 1 | 1 |
| | Administrative Assistant | 1 | 1 | 1 |
| | Land Management Coordinator | - | 1 | 1 |
| | Landscape Technician | - | 1 | 1 |

Authorized Fulltime Positions

| Department or Division | Position Title | FY 03-04 | FY 04-05 | FY 05-06 |
|-------------------------------|--------------------------------------|-----------------|-----------------|-----------------|
| Building Safety | Building Inspector II | 3 | 3 | 3 |
| | Building Inspector | - | - | 1 |
| | Building Permit Tech | 1 | 2 | 2 |
| | Chief Building Official | 1 | 1 | 1 |
| | Plans Examiner | 1 | 1 | 2 |
| | Bldg Permit Tech | - | 1 | 1 |
| | Senior Bldg Permit Tech Supervisor | 1 | 1 | 1 |
| | Senior Building Inspector Supervisor | - | 1 | 1 |
| | Senior Building Inspector | 1 | 1 | 1 |
| Engineering Services | Assistant City Engineer | 1 | 1 | 1 |
| | CIP Manager | - | 1 | 1 |
| | Project Manager - Engineer | - | - | 1 |
| | Plans Examiner | - | - | 2 |
| | City Engineer | 1 | 1 | 1 |
| | Engineering Permit Technician | 1 | 1 | 1 |
| | Senior Engineering Technician | 1 | 1 | 1 |
| | Civil Engineer | - | 1 | 1 |
| | Construction Inspector Supervisor | - | 1 | 1 |
| | Engineering Permit Tech I | - | 1 | 1 |
| | Engineering Inspector | 2 | 2 | 2 |
| | Plan Review Engineering | 3 | 3 | 3 |
| | GIS Coordinator | - | - | 1 |
| | GIS Technician | 1 | 1 | 2 |
| Public Works Admin | Project Manager | - | 1 | 1 |
| | City Traffic Engineer | - | 1 | 1 |
| | Traffic Engineer II | - | - | 1 |
| | Public Works Director | 1 | 1 | 1 |
| | Public Works Superintendent | 2 | 2 | 3 |
| | Administrative Assistant | - | 2 | 2 |
| | Staff Assistant | 3 | 1 | 1 |
| | Management Assistant | 1 | 1 | 1 |
| Fleet Services | Mechanic II | 2 | 2 | 2 |
| | Mechanic III | 2 | 2 | 2 |
| | Equipment Management Supervisor | 1 | 1 | 1 |
| Parks | Parks Foreman | 1 | 1 | 1 |
| | Parks Worker I | 2 | 4 | 4 |
| | Parks Worker II | 4 | 4 | 4 |
| | Parks Worker III | 1 | 2 | 5 |
| | Parks Supervisor | 1 | 1 | 1 |
| Aquatics/Recreation | Aquatics and Recreation Coordinator | - | 2 | 2 |
| | Aquatics and Recreation Supervisor | 1 | 1 | 1 |
| Building Services | Building Maintenance Supervisor | 1 | 1 | 1 |
| | Public Works Facilities Foreman | - | - | 1 |
| | Facilities Maintenance Worker III | 1 | 1 | 2 |
| | Facilities Maintenance Worker II | 2 | 2 | 2 |
| | Facilities Electrician | 1 | 1 | - |

Authorized Fulltime Positions

| Department or Division | Position Title | FY 03-04 | FY 04-05 | FY 05-06 |
|-------------------------------|---------------------------------------|-----------------|-----------------|-----------------|
| Streets | Equipment Operator | 2 | 2 | 2 |
| | Signal Technician II | 2 | 2 | 2 |
| | Signal Technician III | - | - | 1 |
| | Streets Maintenance Foreman | 1 | 1 | 1 |
| | Streets Maintenance Worker III | - | - | 1 |
| | Streets Maintenance Worker II | 3 | 3 | 3 |
| | Streets Maintenance Worker I | - | - | 2 |
| | Streets Supervisor | 1 | 1 | 1 |
| | Traffic Operations Worker II | 1 | 1 | 1 |
| Police | Administrative Assistant | 1 | 1 | 1 |
| | Chief | 1 | 1 | 1 |
| | Detective | 3 | 4 | 5 |
| | Lieutenant | 2 | 2 | 3 |
| | Police Commander | 1 | 1 | 1 |
| | Police Officer | 35 | 41 | 48 |
| | Police Records Clerk II | 2 | 2 | 2 |
| | Sergeant | 7 | 9 | 10 |
| | Staff Assistant | 1 | 1 | 1 |
| | Crisis Services Supervisor | 1 | 1 | 1 |
| | Management Analyst | | 1 | 1 |
| | Alarm Coordinator | 1 | 1 | 1 |
| | Telecommunications | Manager | 1 | 1 |
| Telecommunications Operator | | 10 | 10 | 11 |
| Telecommunications Supervisor | | 2 | 3 | 3 |
| Fire | Management Assistant | 1 | 1 | 1 |
| | Captain | 9 | 9 | 12 |
| | Training Captain | 1 | 1 | 1 |
| | Chief | 1 | 1 | 1 |
| | Community Education Coordinator | 1 | 1 | 1 |
| | Deputy Chief | 2 | 2 | 2 |
| | Deputy Fire Marshal | 2 | 2 | 2 |
| | Staffing Training Program Manager | - | - | 1 |
| | Staffing Administrative Assistant | | - | 1 |
| | Fire Engineer | 9 | 9 | 12 |
| | Fire Marshal | 1 | 1 | 1 |
| | Plans Examiner | - | - | 1 |
| | Fire Equipment Maintenance Worker II | - | 1 | 1 |
| | Fire Equipment Maintenance Worker III | - | 1 | 1 |
| | Emergency Management Coordinator | - | 1 | 1 |
| | Firefighter | 19 | 24 | 32 |
| | Staff Assistant | 1 | 3 | 3 |
| | Battalion Chief | 3 | 3 | 3 |

Authorized Fulltime Positions

| Department or Division | Position Title | FY 03-04 | FY 04-05 | FY 05-06 |
|-------------------------------|---------------------------------------|-----------------|-----------------|-----------------|
| Water | Administrative Assistant | - | 1 | 1 |
| | Operations Superintendent | - | - | 2 |
| | Utility Technician I | 7 | 7 | 7 |
| | Utility Technician II | 3 | 3 | 5 |
| | Utility Technician III | 2 | 2 | 1 |
| | Water Management Director | 1 | 1 | 1 |
| | Customer Service Field Representative | 1 | 1 | 1 |
| | Water Resource Manager | - | - | 1 |
| | Project Manager | - | - | 1 |
| | Water Management Staff Assistant | - | 1 | 2 |
| | Water Management Superintendent | - | 1 | 1 |
| | Water Quality Technician I | 1 | 1 | 2 |
| | Operations Supervisor | 1 | 1 | 1 |
| Wastewater | Industrial Pretreatment Inspector | 1 | 1 | 1 |
| | Maintenance Mechanic II | 1 | 1 | 1 |
| | Operations Supervisor | 1 | 1 | 1 |
| | Wastewater Collections Worker I | 2 | 5 | 7 |
| | Wastewater Collections Worker II | 1 | 4 | 5 |
| | Wastewater Collections Worker III | - | 1 | 1 |
| | Environmental Compliance Supervisor | 1 | 1 | 1 |
| | Wastewater Manager | 1 | 1 | 1 |
| | WMD Maintenance Mechanic II | - | - | 1 |
| | Wastewater Treatment Operator I | 1 | - | - |
| | Wastewater Treatment Operator I | 2 | - | - |
| Wastewater Operator III | 1 | - | - | |
| Sanitation | Sanitation Worker I | 2 | 3 | 3 |
| | Sanitation Worker II | 3 | 3 | 6 |
| | Sanitation Foreman | - | 1 | 1 |
| | Sanitation Worker III | 1 | 1 | 1 |
| | Sanitation Supervisor | 1 | 1 | 1 |
| | Total | 281 | 338 | 410 |

Fulltime Authorized Positions Per 1000 Capita

| Department/Program | FY 00-01 | FY 01-02 | FY 02-03 | FY 03-04 | FY 04-05 | FY 05-06 |
|---------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|---------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|

| | | | | | | |
|------------------------|---|---|---|---|----|----|
| Mayor & Council | 1 | 1 | 1 | 1 | 2 | 2 |
| Manager | 4 | 4 | 4 | 5 | 5 | 4 |
| City Budget Office | 1 | 2 | 2 | 2 | 3 | 4 |
| Clerk | 5 | 5 | 5 | 6 | 7 | 7 |
| Human Resources | 2 | 3 | 3 | 4 | 5 | 7 |
| Risk Management | - | 1 | 1 | 1 | 2 | 2 |
| Attorney | 1 | 2 | 2 | 2 | 3 | 4 |
| CFD Admin | - | - | 1 | 1 | 2 | 2 |
| Community Initiatives | 4 | 5 | 5 | 6 | 7 | 9 |
| Admin Support Services | 4 | 4 | 4 | 4 | 2 | 2 |
| ITS | 6 | 7 | 8 | 9 | 10 | 11 |
| Finance | 6 | 6 | 6 | 8 | 10 | 15 |

| | | | | | | |
|-----------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| Administration | 34 | 40 | 42 | 49 | 58 | 69 |
| Percent Of Total | 16.92% | 16.95% | 16.47% | 17.44% | 17.16% | 16.83% |

| | | | | | | |
|---------------------|---|---|---|----|----|----|
| Deputy City Manager | 1 | 1 | 3 | 3 | 5 | 6 |
| Econ Development | 3 | 4 | 4 | 4 | 5 | 5 |
| Comm Development | 6 | 7 | 7 | 10 | 12 | 14 |
| Engineering | 3 | 5 | 7 | 10 | 14 | 19 |
| Building Safety | 8 | 8 | 8 | 8 | 11 | 13 |

| | | | | | | |
|----------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| Planning & Devel Svcs | 21 | 25 | 29 | 35 | 47 | 57 |
| Percent Of Total | 10.45% | 10.59% | 11.37% | 12.46% | 13.91% | 13.90% |

| | | | | | | |
|------------|----|----|----|----|----|----|
| Court | 4 | 5 | 5 | 5 | 6 | 6 |
| Prosecutor | 2 | 2 | 2 | 2 | 2 | 2 |
| Police | 42 | 50 | 52 | 55 | 65 | 75 |
| Telecomm | 11 | 11 | 12 | 13 | 14 | 15 |
| Fire | 35 | 41 | 46 | 50 | 60 | 77 |

| | | | | | | |
|----------------------|-----------|------------|------------|------------|------------|------------|
| Public Safety | 94 | 109 | 117 | 125 | 147 | 175 |
| Percent Of Total | 46.77% | 46.19% | 45.88% | 44.48% | 43.49% | 42.68% |

Fulltime Authorized Positions Per 1000 Capita

| Department/Program | FY 00-01 | FY 01-02 | FY 02-03 | FY 03-04 | FY 04-05 | FY 05-06 |
|--------------------|----------|----------|----------|----------|----------|----------|
|--------------------|----------|----------|----------|----------|----------|----------|

| | | | | | | |
|---------------------|---|----|----|----|----|----|
| Public Works Admin | 8 | 8 | 8 | 8 | 9 | 10 |
| Fleet Services | 3 | 5 | 5 | 5 | 5 | 5 |
| Building Services | 3 | 4 | 4 | 5 | 5 | 6 |
| Aquatics/Recreation | 1 | 1 | 1 | 1 | 3 | 3 |
| Parks | 6 | 8 | 9 | 9 | 12 | 15 |
| Streets | 8 | 10 | 10 | 10 | 10 | 14 |
| Sanitation | 4 | 5 | 7 | 7 | 9 | 12 |

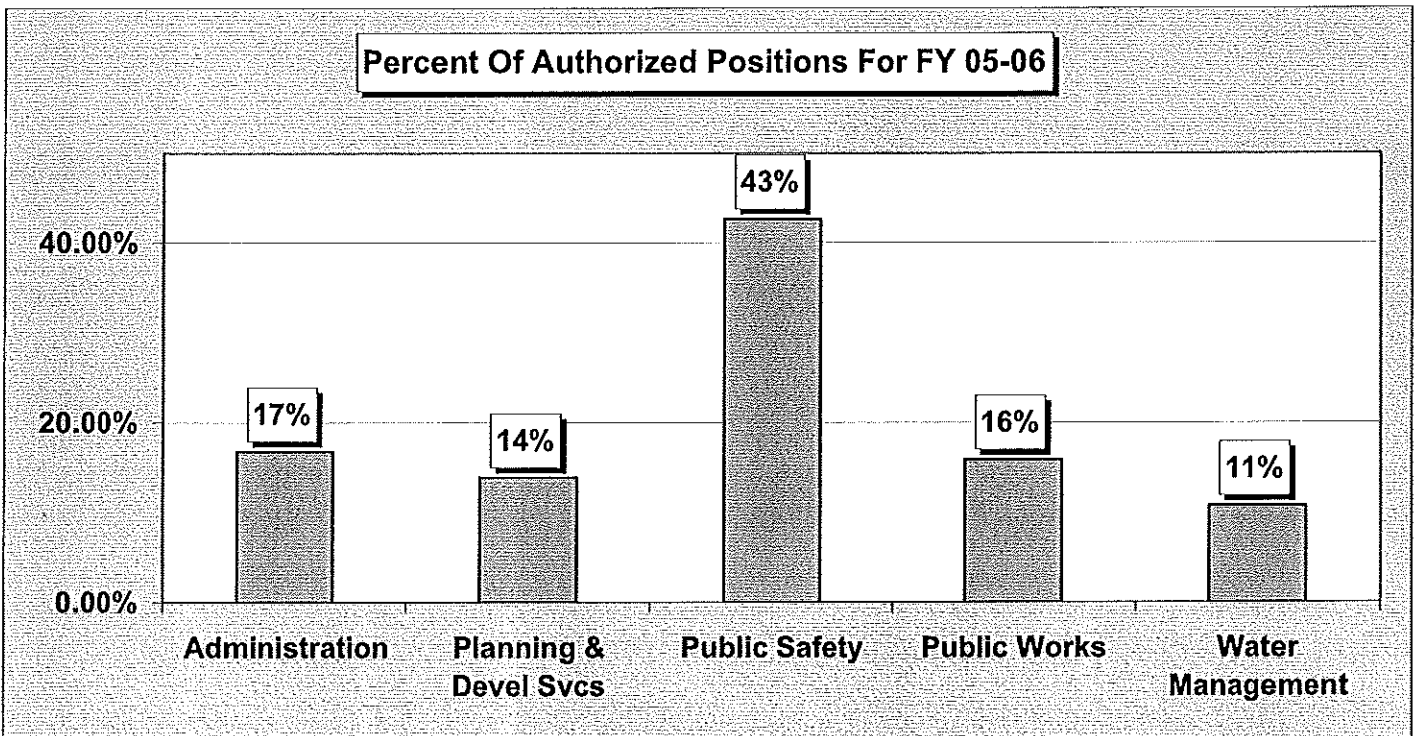
| | | | | | | |
|---------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| Public Works | 33 | 41 | 44 | 45 | 53 | 65 |
| Percent Of Total | 16.42% | 17.37% | 17.25% | 16.01% | 15.68% | 15.85% |

| | | | | | | |
|-------|----|----|----|----|----|----|
| Water | 8 | 9 | 11 | 15 | 18 | 25 |
| Sewer | 11 | 12 | 12 | 12 | 15 | 19 |

| | | | | | | |
|-------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| Water Management | 19 | 21 | 23 | 27 | 33 | 44 |
| Percent Of Total | 9.45% | 8.90% | 9.02% | 9.61% | 9.76% | 10.73% |

| | | | | | | |
|-------------------|------------|------------|------------|------------|------------|------------|
| Total City | 201 | 236 | 255 | 281 | 338 | 410 |
|-------------------|------------|------------|------------|------------|------------|------------|

| | | | | | | |
|------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Population | 19,695 | 22,305 | 26,700 | 30,290 | 36,358 | 41,799 |
| Positions/1000 Capita | 10.21 | 10.58 | 9.55 | 9.28 | 9.30 | 9.81 |



Schedule Of New and Replacement Equipment

| Department Name | Description | Amount |
|------------------------|---|---------------|
| City Clerk | Recording equipment | 25,200 |
| City Clerk | MicroFisch Machine Reader/Printer | 12,000 |
| City Clerk | Replacement color copier | 25,000 |
| | | |
| City Manager | Vehicle - Small SUV | 22,500 |
| | | |
| City Attorney | Office - Cubicle | 7,000 |
| | | |
| Community Initiatives | Office - Cubicle | 7,000 |
| | | |
| Finance | Office - Hard Wall | 20,000 |
| Finance | Office - Cubicle | 7,000 |
| Finance | Office - Cubicle | 7,000 |
| Finance | Office - Cubicle | 7,000 |
| | | |
| ITS | HTE Procurement Card Module | 7,500 |
| ITS | HTE Contact Management Software(CZ) | 13,000 |
| ITS | QREP Catalogs | 3,000 |
| ITS | HTE Work Orders/Facilities Management Software (WF) | 26,000 |
| ITS | COAC Process Automation | 30,000 |
| ITS | Misc. Software Purchases (TBD by Assessment) | 10,000 |
| ITS | CP (Continuing Property Records) | 5,000 |
| ITS | Street Asset Upload Interface | 10,000 |
| | | |
| Human Resources | Ricoh FT 5535 Copier | 7,000 |
| Human Resources | Office - Cubicle | 7,000 |
| | | |
| Police Department | Vehicle - Motor Cycle | 16,500 |
| Police Department | Vehicle - Police Sedan | 50,300 |
| Police Department | Vehicle - Police Sedan | 50,300 |
| Police Department | Vehicle - Police Sedan | 50,300 |
| Police Department | Vehicle - Police Sedan | 402,400 |
| Police Department | Misc. Equipment for replacement vehicles | 37,600 |
| Police Department | Vehicle - Police Sedan | 50,300 |
| Police Department | Vehicle - Police Sedan | 50,300 |
| Police Department | Vehicle - Police Sedan | 50,300 |
| | | |
| PD/Telecommunications | CAD Project - Carryover Remaining funds | 250,000 |
| PD/Telecommunications | Digital Logging Recorder | 25,000 |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |

Schedule Of New and Replacement Equipment

| Department Name | Description | Amount |
|-----------------------|--|---------|
| Fire Department | Office - Cubicle | 7,000 |
| Fire Department | Vehicle - Truck (Fire) | 25,000 |
| Fire Department | Office - Cubicle | 7,000 |
| Fire Department | Miscellaneous Replacement Equipment | 1,000 |
| Fire Department | Office - Cubicle | 7,000 |
| Fire Department | Radio Communications Equipment Replacement | 250,000 |
| Fire Department | Replace copier & fax machine @ 183 | 11,504 |
| Fire Department | Replace fitness equipment | 4,000 |
| Fire Department | Replace vehicle to PD | 21,000 |
| Fire Department | Emergency generator replacement for Fire Station 1 | 135,000 |
| | | |
| City Court | Replacement Council Chamber Media Equipment | 40,000 |
| | AV Equipment Trailer | 10,000 |
| | | |
| City Prosecutor | Copier/scanner/fax/printer | 12,000 |
| | | |
| Community Development | Vehicle - Sedan | 17,500 |
| Community Development | Office - Hard Wall | 20,000 |
| Community Development | Office - Cubicle | 7,000 |
| Community Development | Office - Cubicle | 7,000 |
| Community Development | Office - Cubicle | 7,000 |
| Community Development | Office - Cubicle | 7,000 |
| Community Development | Large Drafting Table | 2,000 |
| Community Development | Vehicle - Small SUV | 22,500 |
| Community Development | Vehicle - Small SUV | 22,500 |
| Community Development | Vehicle - Truck | 22,000 |
| | | |
| Building Services | Office - Cubicle | 7,000 |
| Building Services | Vehicle - Truck (Public Works) | 26,000 |
| Building Services | Vehicle - Truck (Public Works) | 52,000 |
| | | |
| Parks | New riding mower | 14,000 |
| Parks | Vehicle - Truck | 7,260 |
| Parks | Vehicle - Truck (Public Works) | 26,000 |
| | | |
| Streets | F-550 Crew Cab with Contractors Bed | 36,000 |
| Streets | F-550 with Dump Body | 38,000 |
| Streets | Utility Trailer for Saw Cutting | 15,000 |
| Streets | 30,000 GVW with 50' Boom | 137,000 |
| Streets | Vehicle - Truck (Public Works) | 26,000 |
| Streets | Vehicle - Truck (Public Works) | 26,000 |
| Streets | Vehicle - Sedan | 17,500 |
| | | |
| Sanitation | New Grappler Tractor | 75,000 |
| Sanitation | Rear Loader | 180,000 |
| Sanitation | Grapple Tractor | 65,000 |

Schedule Of New and Replacement Equipment

| Department Name | Description | Amount |
|------------------|------------------------|------------------|
| Water Management | Office - Cubicle (2) | 14,000 |
| Water Management | Vehicle - Small SUV | 22,500 |
| Water Management | Vehicle - Small SUV | 22,500 |
| Water Management | Furniture and Fixtures | 2,000 |
| Water Management | Furniture & Fixtures | 2,000 |
| | | |
| Water | Water Meters | 450,000 |
| Water | Vehicle - Truck | 22,000 |
| Water | Vehicle - Truck | 22,000 |
| Water | Equipt vehicle | 10,000 |
| Water | Vehicle - Truck | 22,000 |
| Water | Vehicle - Small Truck | 18,500 |
| | | |
| Wastewater | Vehicle - Truck | 22,000 |
| Wastewater | Vehicle Purchase | 25,000 |
| | | |
| | Total | 3,358,764 |

CIP

| Project No. | Project Title | Budget FY 05-06 |
|-------------|---|-----------------|
| CP0301 | Fire Station Wildflower Drive and Yuma Design/Construction | 3,673,198 |
| CP0302 | Police/Fire Training Facility Phase I Construct | 2,890,000 |
| CP0302 | Police/Fire Training Facility Design Phase I | 300,000 |
| DR0301 | City share with MCFCD Bullard Wash. from Lower Buckeye to Van Buren | 100,000 |
| DR0302 | Bridge Design On Yuma Rd. at Bullard Wash | 75,000 |
| DR0304 | Bridge Design On Van Buren Ave at Bullard Wash | 75,000 |
| DR0305 | Design Van Buren from Estrella Parkway to Litchfield | 625,000 |
| DR0304 | Bridge On Van Buren Ave at Bullard Wash Construction | 4,500,000 |
| DR0305 | Van Buren from Litchfield to Estrella Pkwy Construction | 6,200,000 |
| DR0501 | Bridge on Lower Buckeye Parkway at Bullard Wash | 250,000 |
| DR0502 | Storm Water Disposal Report | 50,000 |
| FD0501 | Fire Trucks (2) | 1,500,000 |
| FD0502 | Fire Sta. at Peblecreek and Clubhouse Drive | 3,000,000 |
| FD0503 | Fire Sta. at King Ranch | 2,500,000 |
| FD0504 | Replace concrete patio @ 183 | 9,000 |
| FD0505 | Replace roof @ 181 | 90,000 |
| FD0506 | Replace remote control @ gate devices at all fire stations | 9,250 |
| FA0301 | Needs study/Design Public Works Corporate Yard | 640,000 |
| FA0301 | Public Works Corporate Yard - Construction | 1,887,238 |
| FA0303 | City Center Master Plan | 400,000 |
| FA0402 | Police/Fire Joint Administration Facility needs assessment Phase I | 160,000 |
| FA0403 | Water Management Admin Facilities | 50,000 |
| FA0501 | City Facilities Master Plan | 400,000 |
| MS0301 | CDBG Grant Program | 152,500 |
| MS0401 | Unspecified Improvement Districts | 40,000,000 |
| MS0402 | YMCA Capital contribution | 50,000 |
| MS0403 | West Valley Fine Arts Capital contribution | 50,000 |
| MS0404 | Public Service Memorial Phase II | 50,000 |
| MS0405 | Monument Entry Signs | 250,000 |
| MS0501 | Impact Fee Study | 100,000 |
| MS0502 | Justice Center | 240,000 |
| MS0503 | Patterson Property Environmental Cleanup | 100,000 |
| PK0302 | Estrella Foothills Community Park (Phase I) | 2,000,000 |
| PK0303 | Dog Park.BMX Park Restrooms/enlarged parking | 400,000 |
| PK0304 | 100 Acre Park on Estrella between Van Buren and Yuma | 500,000 |
| PK0401 | (North) Community Park Phase II Construction | 3,480,000 |

CIP

| Project No. | Project Title | Budget FY 05-06 |
|----------------|--|--------------------|
| PK0402 | Real Property Acquisition (Parks/Open space) | 2,000,000 |
| PK0501 | El Rio Project | 500,000 |
| PK0502 | Parks Master Plan | 250,000 |
| PK0503 | Multi Generation Center | 100,000 |
| PK0504 | Land Preservation Committee Projects | 3,500,000 |
| PK0505 | Neighborhood Park Improvements | 450,000 |
| PK0506 | Pedestrian Bridge Adajacent to YMCA | 150,000 |
| PK0506 | Pedestrian Bridge Adajacent to YMCA | 200,000 |
| ST0301 | City Share for Paving Bullard Avenue from Van Buren to Yuma | 788,000 |
| ST0302 | Estrella Pkwy. From McDowell Rd. to Yuma Rd. | 1,658,348 |
| ST0309 | Park and Ride Design Concept Report | 468,826 |
| ST0501 | Yuma Rd. from Litchfield to Estrella Pkway | 300,000 |
| ST0503 | Indian School Road Project | 736,000 |
| ST0504 | MC85 from Litchfield to Estrella Pkway by MCDOT | 685,000 |
| ST0505 | Transportation Master Plan | 100,000 |
| ST0506 | Traffic Mgt. System | 145,000 |
| ST0507 | Traffic Operation Center | 164,000 |
| ST0508 | Traffic Signals (3 per year) | 800,000 |
| ST0509 | Street Sweeper Replacement | 436,670 |
| ST0510 | Modular Poles for Traffic Signals | 203,976 |
| TC0301 | City of Goodyear (Data Communication Infrastructure) | 700,000 |
| TC0401 | Upgrade Police Radio System | 200,000 |
| WA | CAP M-I Charges | 278,949 |
| WA | CAP Excess Water | 400,225 |
| WA0302 | Cathodic Protection Storage Tanks City Wide | 300,000 |
| WA0305 | Water SCADA System (Supervisory Control & Data Acquisitions) | 300,000 |
| WA0401 | New Well & Wellhead Treament (Centerra) | 900,000 |
| WA0404 | Centerra Well #2 new well and wellhead treatment | 1,500,000 |
| WA0406 | Transmission line to connect to EMR parcel 8/9 to Storage Tank | 150,000 |
| WA0408 | Storage Tank Refurbishment | 300,000 |
| WA0411 | 30 inch water in Cotton Lane (phase 1) City share | 250,000 |
| WA0412 | City Share EMR Storage Tank | 150,000 |
| WA0413 | Tonopah Irrigation District | 330,000 |
| WA0501 | Well 12 RO Treatment | 160,000 |
| WA0502 | Arsenic Compliance | 2,310,000 |
| WA0504 | Surface Water Supply | 500,000 |

CIP

| Project No. | Project Title | Budget FY 05-06 |
|------------------------|---|----------------------------|
| WA0505 | Future Wells and Storage | 2,350,000 |
| WA0506 | Meter Radio Read System | 500,000 |
| WA0507 | Historic GY Service Connections | 750,000 |
| WA0508 | New Transmission Lines | 1,800,000 |
| WA0509 | Indian Water Settlement CAP Capital back charges | 3,500,000 |
| WW0302 | Bullard Wash 39" Interceptor Sewer City share | 1,285,000 |
| WW0303 | 27" Wastewater Main Bullard Interceptor Sewer | 100,000 |
| WW0307 | Corgett WRF-Regulatory compliance improvements | 800,000 |
| WW0401 | Wastewater SCADA System (Supervisory Control & Data Acquisitions) | 150,000 |
| WW0401 | Wastewater SCADA System (Supervisory Control & Data Acquisitions) | 100,000 |
| WW0402 | SAT Site #2 Site design | 400,000 |
| WW0403 | Capacity Expansion (GWRF) Design/Start construction | 19,000,000 |
| WW0503 | Repermit existing SAT Site to 4 MGD | 100,000 |
| WW0504 | Brine Management Study | 200,000 |
| WW0501 | Citrus Transmission Outfall | 500,000 |
| WW0502 | Historic GY Service Connections Rehab | 750,000 |
| | | |
| | Total | 131,406,180 |

Adopted CIP Plan 2000 - 2020

| PROJECT NO. | PROJECT TITLE/LOCATION | PROJECT DESCRIPTION | FY 99-05 | FY 05-20 | TOTAL |
|--|---|--|-------------------|-------------------|-------------------|
| Bridge Ramps | | | | | |
| B-01 | Along the Loop 303 corridor from MC85 to Camelback Rd. | Six Lane Expressway with traffic signals & A preliminary study in the 1st five years | 50,000 | 36,000,000 | 36,050,000 |
| B-02 | Freeway I-10 and Perryville Road | Access Ramps to Freeway I-10 | - | 6,000,000 | 6,000,000 |
| B-03 | Freeway I-10 and Citrus Road | Access Ramps to Freeway I-10 | - | 6,000,000 | 6,000,000 |
| B-04 | Freeway I-10 and Sarival Avenue | Access Ramps to Freeway I-10 | - | 6,000,000 | 6,000,000 |
| B-05 | Freeway I-10 and Bullard Avenue | Access Ramps to Freeway I-10 | 6,000,000 | - | 6,000,000 |
| B-06 | At Loop 303 & Freeway I-10 | Access Ramps to Freeway I-10 & Acquire additional ROW | 6,000,000 | 6,000,000 | 12,000,000 |
| | Sub Total | | 12,050,000 | 60,000,000 | 72,050,000 |
| | | Number of Projects = | 6 | | |
| Drainage | | | | | |
| D-01 | Along Bullard Ave. from Lower Buckeye to McDowell Rd. | Bullard Wash Improvements | 6,000,000 | 19,000,000 | 25,000,000 |
| D-02 | Along Chandler Heights Rd. Crossing Waterman Wash, East of Cotton Lane. | Two Lane Drainage Structure/Bridge Crossing Waterman Wash | - | 1,800,000 | 1,800,000 |
| D-03 | Along Hunt Rd. Crossing Waterman Wash, East of Pebble Creek Pkwy.. | Two Lane Drainage Structure/Bridge Crossing Waterman Wash | - | 1,800,000 | 1,800,000 |
| D-04 | Along Patterson Rd. Crossing Waterman Wash, At Bullard Avenue.. | Two Lane Drainage Structure/Bridge Crossing Waterman Wash | - | 1,800,000 | 1,800,000 |
| D-05 | Along Riggs Rd. Crossing Waterman Wash, East of Sarival Avenue. | Two Lane Drainage Structure/Bridge Crossing Waterman Wash | - | 1,800,000 | 1,800,000 |
| D-06 | At the Intersection of Queen Creek Rd. and Citrus Rd. | Two Lane Drainage Structure/Bridge Crossing Waterman Wash | - | 1,800,000 | 1,800,000 |
| D-07 | Along Indian School Rd. Crossing Bullard Wash, West of Bullard Avenue. | Six Lane Drainage Structure/Bridge Crossing Bullard Wash | - | 1,000,000 | 1,000,000 |
| D-08 | Along Camelback Rd. Crossing Bullard Wash, West of Bullard Avenue. | Six Lane Drainage Structure/Bridge Crossing Bullard Wash | - | 1,000,000 | 1,000,000 |
| D-09 | Estrella Pkwy. & Gila River | Four Lane Drainage Structure/Bridge Crossing Gila River | - | 1,000,000 | 1,000,000 |
| D-10 | Cotton Lane & Gila River | Six Lane Drainage Structure/Bridge Crossing Gila River | - | 1,600,000 | 1,600,000 |
| D-11 | Tuthill & Gila River | Four Lane Drainage Structure/Bridge Crossing Gila River | - | 1,000,000 | 1,000,000 |
| D-12 | Along Bullard Ave. from McDowell Rd. to White Tanks | Bullard Wash Improvements | - | 20,000,000 | 20,000,000 |
| | Sub Total | | 6,000,000 | 53,600,000 | 59,600,000 |
| | | Number of Projects = | 12 | | |
| Fire | | | | | |
| FD-01 | West of the Wastewater Treatment Plant. | Citywide Training Facility (A) | 635,600 | 2,500,000 | 3,135,600 |
| FD-02 | Indian School and Pebble Creek Parkway. | Pebble Creek Fire Station (B) | 160,000 | 2,380,000 | 2,540,000 |
| FD-03 | McDowell and Pebble Creek Parkway | Prototype Fire Station (C) | 2,540,000 | - | 2,540,000 |
| FD-04 | Van Buren and Citrus | Prototype Fire Station (D) | - | 2,540,000 | 2,540,000 |
| FD-05 | Wildflower Drive and Yuma | Prototype Fire Station (E) | 2,540,200 | - | 2,540,200 |
| FD-06 | Broadway Road and Citrus | Prototype Fire Station (F) | - | 2,540,000 | 2,540,000 |
| FD-07 | Broadway Road and Estrella Parkway | Prototype Fire Station (G) | - | 2,758,000 | 2,758,000 |
| FD-08 | Estrella Parkway at South King Ranch access | Prototype Fire Station (H) | 2,540,200 | - | 2,540,200 |
| FD-09 | Colton Lane freeway at King Ranch | Prototype Fire Station (I) | - | 2,540,200 | 2,540,200 |
| FD-10 | King Ranch west loop | Prototype Fire Station (J) | - | 2,540,200 | 2,540,200 |
| FD-11 | Estrella Mountain Ranch Golf Course Development | Prototype Fire Station (K) | 2,540,200 | - | 2,540,200 |
| FD-12 | Bullard and Narramore | Prototype Fire Station (L) | - | 2,540,200 | 2,540,200 |
| FD-13 | Estrella Parkway and Williams Field Road | Prototype Fire Station (M) | - | 2,540,200 | 2,540,200 |
| FD-14 | 10701 S. Estrella Parkway | Estrella Mountain Ranch Public Safety Facility | 3,844,000 | - | 3,844,000 |
| FD-15 | Phoenix-Goodyear Airport | Airport Crash Rescue Truck | - | 750,000 | 750,000 |
| FD-16 | City of Goodyear | Radio Subscriber Units | 490,000 | - | 490,000 |
| FD-17 | City of Goodyear | Radio System | 300,000 | - | 300,000 |
| | Sub Total | | 15,590,200 | 23,628,800 | 39,219,000 |
| | | Number of Projects = | 17 | | |
| Parks, Recreation, & Open Space | | | | | |
| PRO-01 | Between Van Buren Street and Yuma Rd. east of Sarival Ave. | Wildflower School Park Improvements | 50,000 | - | 50,000 |
| PRO-02 | Buckeye and Agua Fria | Improve swimming pools | 400,000 | 600,000 | 1,000,000 |
| PRO-03 | Existing ADOT basins | Convert/building the ADOT basins to recreation facilities | 800,000 | 9,200,000 | 10,000,000 |
| PRO-04 | City of Goodyear | 40-AC Municipal Park | 3,250,000 | - | 3,250,000 |
| PRO-05 | Along the Gila River frontage in City of Goodyear | El Rio Project; Eight miles of river frontage | 5,000,000 | 20,000,000 | 25,000,000 |
| PRO-06 | City of Goodyear | Estrella Mountain Park | 250,000 | - | 250,000 |
| PRO-07 | City of Goodyear | City Wide Trail System | 700,000 | 2,000,000 | 2,700,000 |
| PRO-08 | City of Goodyear | Agricultural Presevation | 100,000 | 100,000 | 200,000 |
| | Sub Total | | 10,550,000 | 31,900,000 | 42,450,000 |
| | | Number of Projects = | 8 | | |

Adopted CIP Plan 2000 - 2020

| PROJECT NO. | PROJECT TITLE/LOCATION | PROJECT DESCRIPTION | FY 99-05 | FY 05-20 | TOTAL |
|----------------|---|---|-------------------|-----------|-------------------|
| Police | | | | | |
| PD-01 | Yuma Road and Estrella Parkway (Municipal office complex). | Public Safety Headquarters | 9,900,000 | - | 9,900,000 |
| PD-02 | Existing police offices. | Dispatch Console | 280,000 | - | 280,000 |
| | Sub Total | | 10,180,000 | - | 10,180,000 |
| | | Number of Projects = | 2 | | |
| Streets | | | | | |
| S-01 | On MC85 from Litchfield Road to Estrella Pkwy. | Add Bike Lane | 334,000 | - | 334,000 |
| S-02 | On Bullard Avenue from MC85 to Buckeye Canal | Add Bike Lane | 418,000 | - | 418,000 |
| S-02-A | On Estrella Pkwy from MC85 to 1-mile south of Vineyard Ave. | Add Bike Lane | 600,000 | - | 600,000 |
| S-03 | On Rainbow Valley Rd. from Transfer Station to Queen Creek. | Road Improvements | 200,000 | - | 200,000 |
| S-04 | On Rainbow Valley Rd. from Queen Creek to Riggs Road. | Road Improvements | 200,000 | 143,000 | 343,000 |
| S-05 | On Elliot Road from Estrella Pkwy. To San Miguel. | Rejuvenate, chip seal, and stripe | 125,000 | - | 125,000 |
| S-06 | On San Miguel from Estrella Pkwy. To Elliot Rd. | Rejuvenate, chip seal, and stripe | 150,000 | - | 150,000 |
| S-07 | On Estrella Pkwy. From Vineyard Rd. to Elliot Rd. | Overlay 20 lane miles of Estrella Pkwy. | 1,025,000 | - | 1,025,000 |
| S-08 | Rainbow Valley Rd. from Riggs Rd. to 1/4 mile pass Hunt. | Road Improvements | 360,000 | - | 360,000 |
| S-09 | Via Villa St., 135th Ave., Palo Verde Rd., Manzanita Dr. | North Subdivision Street Improvements | 245,440 | - | 245,440 |
| S-10 | Estrella Min. Ranch Parkway. | Overlay Estrella Pkwy. | 500,000 | - | 500,000 |
| S-11 | Between 180 th Ave. and 181 st Ln. south of McDowell Rd. and north of freeway I-10. | Road Improvements in Canada Village Subdivision | 250,000 | - | 250,000 |
| S-12 | Litchfield Rd. from MC85 to Van Buren | Road Improvements | 850,000 | - | 850,000 |
| S-13 | On Pebble Creek Rd. from Indian School to McDowell | Pave and Stripe | - | 1,000,000 | 1,000,000 |
| S-14 | On Vineyard Rd. from Estrella Pkwy. to Indian Springs Rd. | Rejuvenate, chip seal, and stripe | 69,000 | - | 69,000 |
| S-15 | On Vineyard Rd. from Estrella Pkwy. to Indian Springs Rd. | Expand To Four lanes | - | 1,000,000 | 1,000,000 |
| S-16 | On Bullard Ave. from Van Buren to Yuma. | Paving Two Lanes | 475,000 | - | 475,000 |
| S-17 | On Bullard Ave. from McDowell to Thomas | Paving Two Lanes | 475,000 | - | 475,000 |
| S-18 | On Sarival Rd. from McDowell Rd. to Thomas. | Paving Two Lanes | 475,000 | - | 475,000 |
| S-19 | On Sarival Rd. from Thomas to Indian School. | Paving Two Lanes | 475,000 | - | 475,000 |
| S-20 | On Sarival Rd. from Indian School to Camelback Rd. | Paving Two Lanes | - | 475,000 | 475,000 |
| S-21 | On Thomas Rd. from Cotton Ln to Citrus Rd. | Paving Two Lanes | 475,000 | - | 475,000 |
| S-22 | On Thomas Rd. from Citrus Rd. to Perryville Rd. | Paving Two Lanes | - | 475,000 | 475,000 |
| S-23 | On Rainbow Valley from Queen Creek to Chandler Heights | Paving Two Lanes | - | 475,000 | 475,000 |
| S-24 | On Riggs Rd. from Rainbow Valley to 187th Ave. | Paving Two Lanes | - | 350,000 | 350,000 |
| S-25 | On Rainbow Valley from Riggs Rd. to Hunt Rd. | Paving Two Lanes | - | 350,000 | 350,000 |
| S-26 | On Rainbow Valley from Patterson to Hunt Rd. | Paving Two Lanes | - | 350,000 | 350,000 |
| S-27 | On Riggs Rd. from Rainbow Valley to 171st Ave. | Paving Two Lanes | - | 350,000 | 350,000 |
| S-28 | On Riggs Rd. from 171st Ave. to Estrella Pkwy. | Paving Two Lanes | - | 700,000 | 700,000 |
| S-29 | On Riggs Rd. from Estrella Pkwy. To 147th Ave. | Paving Two Lanes | - | 350,000 | 350,000 |
| S-30 | On Estrella Pkwy. From Chandler Heights to Riggs Rd. | Paving Two Lanes | - | 350,000 | 350,000 |
| S-31 | On Chandler Heights Rd. from Estrella Pkwy. To 139th Ave. | Paving Two Lanes | - | 700,000 | 700,000 |
| S-32 | On Bullard Ave. from Chandler Heights to Patterson. | Paving Two Lanes | - | 1,255,000 | 1,255,000 |
| S-33 | Thomas Road from Litchfield Rd. to Bullard Avenue | Paving 1-mile of Thomas Road with curb | 500,000 | - | 500,000 |
| S-34 | On Pebble Creek Pkwy. From Thomas to Camelback Rd. | Paving Two Lanes | 350,000 | - | 350,000 |
| S-35 | On Indian School Rd. from Bullard Ave. to Pebble Creek Pkwy. | Expand To Four lanes | 580,000 | - | 580,000 |
| S-36 | On Bullard Ave. From Thomas to Indian School Bypass | Paving Two Lanes | - | 290,000 | 290,000 |
| S-37 | On Thomas from Pebble Creek to Sarival Rd. | Paving Two Lanes | - | 475,000 | 475,000 |

Adopted CIP Plan 2000 - 2020

| PROJECT NO. | PROJECT TITLE/LOCATION | PROJECT DESCRIPTION | FY 99-05 | FY 05-20 | TOTAL |
|-------------|---|-------------------------------|-----------|------------|------------|
| S-38 | On Indian School Rd. from Pebble Creek to Sarival Rd. | Paving Two Lanes | - | 475,000 | 475,000 |
| S-39 | On Camelback Rd. from Pebble Creek to Bullard Avenue. | Paving Two Lanes | - | 475,000 | 475,000 |
| S-40 | On Yuma Rd. from Litchfield to Sarival Rd. | Paving four lanes with median | - | 4,000,000 | 4,000,000 |
| S-41 | On Yuma Rd. from Sarival Rd to Perryville. | Paving four lanes with median | - | 4,000,000 | 4,000,000 |
| S-42 | On Van Buren St. from Estrella Pkwy. To Perryville. | Paving four lanes with median | - | 5,000,000 | 5,000,000 |
| S-43 | On McDowell from Pebble Creek to Jackrabbit | Paving four lanes with median | - | 5,000,000 | 5,000,000 |
| S-44 | On Thomas from Sarival Rd. to Perryville | Paving four lanes with median | - | 1,080,000 | 1,080,000 |
| S-45 | On Indian School Rd. from Sarival Rd. to Jackrabbit | Paving four lanes with median | - | 5,000,000 | 5,000,000 |
| S-46 | On Camelback Rd. from Pebble Creek to Perryville | Paving four lanes with median | - | 4,000,000 | 4,000,000 |
| S-47 | On Pebble Creek from McDowell to Thomas. | Paving four lanes with median | - | 1,000,000 | 1,000,000 |
| S-48 | On Cotton Ln. from Camelback Rd. to Southern Avenue. | Paving four lanes with median | - | 10,000,000 | 10,000,000 |
| S-49 | On Citrus Rd. from Camelback Rd. to Broadway Rd. | Paving four lanes with median | - | 9,000,000 | 9,000,000 |
| S-50 | On Perryville Rd. form Camelback Rd. to Baseline | Paving four lanes with median | - | 11,000,000 | 11,000,000 |
| S-51 | On 187th Ave. from Patterson to Chandler Heights Rd. | Paving four lanes with median | - | 5,000,000 | 5,000,000 |
| S-52 | On Camelback Rd. from Bullard Ave. to Perryville Rd. | Additional two lanes | - | 5,000,000 | 5,000,000 |
| S-53 | On Indian School Rd. from Bullard Ave. to Pebble Creek Rd. | Additional two lanes | - | 1,000,000 | 1,000,000 |
| S-54 | On Thomas Rd. from Litchfield Rd. to Bullard Ave. | Additional two lanes | - | 1,000,000 | 1,000,000 |
| S-55 | On Thomas Rd. from Citrus Rd. to Jackrabbit | Additional two lanes | - | 2,000,000 | 2,000,000 |
| S-56 | On McDowell Rd. from Pebble Creek to Jackrabbit | Additional two lanes | - | 5,000,000 | 5,000,000 |
| S-57 | At Fillmore and Litchfield Rd. | Intersection Improvements | 500,000 | - | 500,000 |
| S-58 | At the intersection of McDowell Rd. and Litchfield Rd. | Right turn lane improvements | 25,000 | - | 25,000 |
| S-59 | At the intersection of McDowell Rd. and Dysart Rd. | Right turn lane improvements | 25,000 | - | 25,000 |
| S-60 | At the intesection of Loma Linda Blvd. And Litchfield Rd. | Construct sidewalks | 50,000 | - | 50,000 |
| S-61 | Indian School Rd. at Bullard Ave. | Street Paving | 100,000 | - | 100,000 |
| S-62 | On McDowell Rd. 1/4 mile east of Pebble Creek Rd. to 1/4 mile west of Litchfield Rd. | Road Improvements | 1,600,000 | - | 1,600,000 |
| S-63 | Estrella Pkwy. From McDowell Rd. to Yuma Rd. | Road Improvements | 3,000,000 | - | 3,000,000 |
| S-64 | On MC85 from Litchfield Rd. four miles west. | Road Improvements | 4,000,000 | - | 4,000,000 |
| S-65 | All roads in the Old parts of the City | Road Improvements | - | 5,300,000 | 5,300,000 |
| S-66 | All roads in the Wildflower Ranch Subdivision | Road Improvements | - | 1,200,000 | 1,200,000 |
| S-67 | All roads in Estrella Vista Subdivision | Road Improvements | - | 500,000 | 500,000 |
| S-68 | All roads in Estrella Mountain Ranch Subdivision | Road Improvements | - | 4,000,000 | 4,000,000 |
| S-69 | On Bullard Ave. from Vineyard Ave. to MC85. | Road Improvements | - | 3,000,000 | 3,000,000 |
| S-70 | On Broadway Rd. from Estrella Pkwy. To Litchfield Rd. | Road Improvements | - | 3,000,000 | 3,000,000 |
| S-71 | All roads in Palm Valley Subdivision | Road Improvements | - | 3,000,000 | 3,000,000 |
| S-72 | On Bullard Ave. from Van Buren Street to McDowell Rd. | Road Improvements | - | 1,500,000 | 1,500,000 |
| S-73 | On Lower Buckeye Pkwy. From Estrella Pkwy. To Yuma Rd. | Road Improvements | - | 1,500,000 | 1,500,000 |
| S-74 | On Litchfield Rd. from Broadway Rd. to MC85 | Road Improvements | - | 1,500,000 | 1,500,000 |
| S-75 | On Lower Buckeye Rd. from Perryville Rd. to Estrella Pkwy. | Road Improvements | - | 6,000,000 | 6,000,000 |
| S-76 | On Pebble Creek Pkwy. From Indian School Rd. to Camelback Rd. | Road Improvements | - | 1,500,000 | 1,500,000 |
| S-77 | On Litchfield Rd. from Van Buren Street to Wigwam Blvd. | Road Improvements | - | 4,500,000 | 4,500,000 |
| S-78 | At I-10 interchange and Bullard Ave. | Road Improvements | 300,000 | - | 300,000 |
| S-79 | At I-10 interchange and Sarival Ave. | Road Improvements | 300,000 | - | 300,000 |
| S-80 | At I-10 interchange and Perryville Rd. | Road Improvements | 300,000 | - | 300,000 |
| S-81 | At I-10 Interchange and Citrus Rd. | Road Improvements | 300,000 | - | 300,000 |
| S-82 | On Hunt Rd. from Rainbow Valley to 171st Ave. | Road Improvements | - | 1,500,000 | 1,500,000 |
| S-83 | On Patterson Rd. from Rainbow Valley to 147th Ave. | Road Improvements | - | 6,000,000 | 6,000,000 |
| S-84 | On Chandler Heights Rd. 1-mile west of Rainbow Valley Rd. and 1-mile east of Rainbow Valley Rd. | Road Improvements | - | 3,000,000 | 3,000,000 |

Adopted CIP Plan 2000 - 2020

| PROJECT NO. | PROJECT TITLE/LOCATION | PROJECT DESCRIPTION | FY 99-05 | FY 05-20 | TOTAL |
|----------------------|--|-----------------------------|-------------------|--------------------|--------------------|
| S-85 | On Queen Creek Rd. 1-mile west and east of Rainbow Valley Rd. | Road Improvements | - | 3,000,000 | 3,000,000 |
| S-86 | On Estrella Pkwy. From Chandler Heights Rd. to the Ranch (8-miles) | Road Improvements | - | 12,000,000 | 12,000,000 |
| S-87 | On Van Buren, and Yuma Rd. | Rail Road Crossings | - | 1,100,000 | 1,100,000 |
| S-88 | Access Rd. along Litchfield Rd. Between Lancandad Blvd. And Loma Linda Blvd. | Road Improvements | - | 3,000,000 | 3,000,000 |
| S-89 | Subdivisions in Goodyear (Existing) | Street Improvements | - | 5,000,000 | 5,000,000 |
| S-90 | On Elwood from Cotton Ln. to Sarival | Paving Two Lanes | - | 1,080,000 | 1,080,000 |
| S-91 | On Sarival from MC 85 to McDowell Rd. | Paving Two Lanes | - | 1,900,000 | 1,900,000 |
| S-92 | On Estrella Pkwy. From Narramore to Chandler Heights Rd. | Paving Four Lanes | - | 7,000,000 | 7,000,000 |
| S-93 | City Center Loop Roads | Paving Six Lanes | - | 2,050,000 | 2,050,000 |
| | Sub Total | | 19,631,440 | 171,248,000 | 190,879,440 |
| | | Number of Projects = | 94 | | |
| Street Lights | | | | | |
| SL-01 | On Bullard Avenue from McDowell Rd. to Van Buren Street. | Street lights | 400,000 | - | 400,000 |
| SL-02 | On Vineyard Rd. | Street lights | 214,000 | 214,000 | 428,000 |
| SL-03 | On Bullard Ave. from Van Buren to Yuma | Street lights | 400,000 | - | 400,000 |
| SL-04 | On McDowell Rd. from Lichfield to Bullard Ave. | Street lights | 107,000 | - | 107,000 |
| SL-05 | On Bullard Ave. from McDowell Rd. to Thomas Rd. | Street lights | 400,000 | - | 400,000 |
| SL-06 | On Sarival Rd. from McDowell to Thomas | Street lights | 400,000 | - | 400,000 |
| SL-07 | On Sarival Rd. from Thomas to Indian School Rd. | Street lights | - | 400,000 | 400,000 |
| SL-08 | On Sarival Rd. from Indian School Rd. to Camelback Rd. | Street lights | - | 400,000 | 400,000 |
| SL-09 | On Thomas Rd. from Cotton Ln. to Citrus | Street lights | - | 400,000 | 400,000 |
| SL-10 | On Thomas Rd. from Citrus Rd. to Perryville rd. | Street lights | - | 400,000 | 400,000 |
| SL-11 | On Queen Creek from Rainbow Valley to 187th Ave. | Street lights | - | 400,000 | 400,000 |
| SL-12 | On Riggs Rd. from Rainbow Valley to 187th Ave. | Street lights | - | 400,000 | 400,000 |
| SL-13 | On Rainbow Valley South of Riggs Rd. | Street lights | - | 400,000 | 400,000 |
| SL-14 | On Rainbow Valley North of Patterson. | Street lights | - | 400,000 | 400,000 |
| SL-15 | On Riggs Rd. from Rainbow Valley to 171st Ave. | Street lights | - | 400,000 | 400,000 |
| SL-16 | On Riggs Rd. from 171st Ave to Estrella Pkwy.. | Street lights | - | 400,000 | 400,000 |
| SL-17 | On Riggs Rd. from Estrella Pkwy to 147th Ave. | Street lights | - | 400,000 | 400,000 |
| SL-18 | On Estrella Pkwy from Chandler Heights to Riggs Rd. | Street lights | - | 400,000 | 400,000 |
| SL-19 | On Chandler Heights from Estrella Pkwy. To 139th Ave. | Street lights | - | 400,000 | 400,000 |
| SL-20 | On Bullard Ave. from Chandler Heights to Patterson. | Street lights | 420,000 | - | 420,000 |
| SL-21 | On Thomas Rd. from Litchfield Rd. Bullard Ave. | Street lights | 400,000 | - | 400,000 |
| SL-22 | On Pebble Creek from. Thomas Rd. to Indian School. | Street lights | 400,000 | - | 400,000 |
| SL-23 | On Pebble Creek from. Indian School to Camelback Rd. | Street lights | 400,000 | - | 400,000 |
| SL-24 | On Bullard Ave. from Thomas to Indian School Bypass | Street lights | - | 400,000 | 400,000 |
| SL-25 | On Thomas Rd. from Pebble Creek to Sarival | Street lights | 400,000 | - | 400,000 |
| SL-26 | On Indian School Rd. from Sarival to Pebble Creek | Street lights | - | 400,000 | 400,000 |
| SL-27 | On Camelback Rd. from Pebble Creek to Bullard Ave. | Street lights | 400,000 | - | 400,000 |
| SL-28 | On Yuma Rd. from Litchfield Rd. to Sarival | Street lights | 400,000 | - | 400,000 |
| SL-29 | On Yuma Rd. from Sarival to Perryville Rd. | Street lights | - | 400,000 | 400,000 |
| SL-30 | On Estrella Pkwy. from MC85 to Yuma Rd. | Street lights | 400,000 | - | 400,000 |
| SL-31 | On Estrella Pkwy. from Yuma Rd. to I-10. | Street lights | 400,000 | - | 400,000 |
| SL-32 | On Estrella Pkwy. from MC85 to Gila River | Street lights | 200,000 | - | 200,000 |
| SL-33 | At the intersection of Loma Linda Blvd. And Litchfield Rd. | Street lights | 150,000 | - | 150,000 |
| SL-34 | At the intersection of Indian School Rd. and Bullard Ave. | Street lights | 150,000 | - | 150,000 |
| SL-35 | On Estrella Pkwy from Vineyard Rd. to Elliot Rd. | Street lights | - | 400,000 | 400,000 |
| SL-36 | On MC85 from Perryville Rd. to Litchfield Rd. | Street lights | - | 1,200,000 | 1,200,000 |

Adopted CIP Plan 2000 - 2020

| PROJECT NO. | PROJECT TITLE/LOCATION | PROJECT DESCRIPTION | FY 99-05 | FY 05-20 | TOTAL |
|-----------------------------|--|-----------------------------|------------------|-------------------|-------------------|
| SL-37 | On Litchfield Rd. from Broadway Rd. to Van Buren Street | Street lights | 600,000 | - | 600,000 |
| SL-38 | On Bullard Rd. from MC85 to Vineyard Ave. | Street lights | - | 400,000 | 400,000 |
| SL-39 | On Broadway Rd. from Bullard Ave. to Litchfield Rd. | Street lights | - | 200,000 | 200,000 |
| SL-40 | On Lower Buckeye Pkwy. From Estrella Pkwy. To Bullard Ave. | Street lights | - | 200,000 | 200,000 |
| SL-41 | On Van Buren St. From Perryville Rd. To Litchfield Rd. | Street lights | 600,000 | 600,000 | 1,200,000 |
| SL-42 | On McDowell Rd. From Perryville Rd. to Bullard Ave. | Street lights | - | 1,000,000 | 1,000,000 |
| SL-43 | On Sarival Ave. from MC85 to McDowell Rd. | Street lights | 800,000 | - | 800,000 |
| SL-44 | On Lower Buckeye Rd. from Perryville Rd. to Estrella Pkwy. | Street lights | - | 800,000 | 800,000 |
| SL-45 | On Cotton Ln. from MC85 to McDowell | Street lights | 800,000 | 200,000 | 1,000,000 |
| SL-46 | On Loop 303 from Thomas Rd. to Camelback | Street lights | - | 400,000 | 400,000 |
| SL-47 | On Indian School Rd. from Perryville Rd. Sarival Ave. | Street lights | - | 600,000 | 600,000 |
| SL-48 | On Indian School Rd. from Alsup Ave. to Litchfield Rd. | Street lights | - | 400,000 | 400,000 |
| SL-49 | On Citrus Rd. from MC85 to Camelback Rd. | Street lights | - | 1,600,000 | 1,600,000 |
| SL-50 | On Pebble Creek Pkwy. From McDowell Rd. to Thomas Rd. | Street lights | - | 200,000 | 200,000 |
| SL-51 | On Rainbow Valley Rd. from Patterson to Ray Rd. | Street lights | - | 1,800,000 | 1,800,000 |
| SL-52 | On Patterson Rd. from Rainbow Valley Rd. to 147th Ave. | Street lights | - | 800,000 | 800,000 |
| SL-53 | On Estrella Pkwy. From Chandler Heights Rd. to Estrella Pkwy. | Street lights | - | 1,400,000 | 1,400,000 |
| SL-54 | On Elliot Rd. from Rainbow Valley Rd. esat approximately 2 miles | Street lights | - | 400,000 | 400,000 |
| Sub Total | | | 8,841,000 | 19,214,000 | 28,055,000 |
| Number of Projects = | | | 54 | | |
| Traffic Signals | | | | | |
| TS-01 | At the Intersection of Litchfield and Yuma | Install new traffic signals | 280,000 | - | 280,000 |
| TS-02 | At Fire Station No. 3 | Install new traffic signal | 225,000 | - | 225,000 |
| TS-03 | At the intersection of Loma Linda and Litchfield | Install new traffic signal | 225,200 | - | 225,200 |
| TS-04 | Yuma and Estrella | Install new traffic signal | 210,000 | - | 210,000 |
| TS-05 | At Estrella Pkwy. And MC85 | Install new traffic signals | 210,000 | - | 210,000 |
| TS-06 | Van Buren and Estrella | Install new traffic signals | 210,000 | - | 210,000 |
| TS-07 | McDowell and Pebble Creek | Install new traffic signals | 210,000 | - | 210,000 |
| TS-08 | MC 85 and Litchfield | Install new traffic signals | 210,000 | - | 210,000 |
| TS-09 | Sarival and Van Buren | Install new traffic signals | 210,000 | - | 210,000 |
| TS-10 | Sarival and Yuma | Install new traffic signals | 210,000 | - | 210,000 |
| TS-11 | Palm Valley and McDowell | Install new traffic signals | 210,000 | - | 210,000 |
| TS-12 | Filmore and Litchfield | Install new traffic signals | 210,000 | - | 210,000 |
| TS-13 | Indian School and Pebble Creek | Install new traffic signals | 210,000 | - | 210,000 |
| TS-14 | Van Buren and Bullard | Install new traffic signals | 210,000 | - | 210,000 |
| TS-15 | Yuma and Bullard | Install new traffic signals | 210,000 | - | 210,000 |
| TS-16 | McDowell and Bullard | Install new traffic signals | 210,000 | - | 210,000 |
| TS-17 | La Jolla and Van Buren | Install new traffic signals | 210,000 | - | 210,000 |
| TS-18 | Bullard and I-10 | Install new traffic signals | 420,000 | - | 420,000 |
| TS-19 | Golf Club Drive and San Miguel | Install new traffic signals | 210,000 | - | 210,000 |
| TS-20 | Loop Road near CC Mart | Install new traffic signals | 210,000 | - | 210,000 |
| TS-21 | Vineyard and Estrella Parkway | Install new traffic signals | 210,000 | - | 210,000 |
| TS-22 | Estrella Parkway and Elliot | Install new traffic signals | 210,000 | - | 210,000 |
| TS-23 | Elliot and San Miguel | Install new traffic signals | 210,000 | - | 210,000 |
| TS-24 | San Miguel and Estrella Parkway | Install new traffic signals | 210,000 | - | 210,000 |
| TS-25 | Bullard and MC 85 | Install new traffic signals | - | 210,000 | 210,000 |
| TS-26 | Regional Mall | Install new traffic signals | - | 1,880,000 | 1,880,000 |
| TS-27 | Indian School and Park Avenue | Install new traffic signals | - | 210,000 | 210,000 |
| TS-28 | Loop Road (City Center) | Install new traffic signals | 840,000 | - | 840,000 |
| TS-29 | Van Buren and Palo Verde | Install new traffic signals | 250,000 | - | 250,000 |
| TS-30 | Litchfield and Avalon | Install new traffic signals | 225,000 | - | 225,000 |
| TS-31 | Litchfield and Filmore | Install new traffic signal | 113,000 | - | 113,000 |
| TS-32 | At Alrport and Litchfield Rd. | Install new traffic signal | 225,000 | - | 225,000 |
| TS-33 | At Freeway I-10 and Litchfield Rd. | Install new traffic signal | 490,000 | - | 490,000 |
| TS-34 | At the intersection of Indian School Rd. & Sarival Avenue | Install new traffic signals | - | 225,000 | 225,000 |
| TS-35 | At the intersection of Indian School Rd. & Loop 303 | Install new traffic signals | - | 225,000 | 225,000 |
| TS-36 | At the intersection of Indian School Rd. & Cotton Lane | Install new traffic signals | - | 225,000 | 225,000 |
| TS-37 | At the intersection of Indian School Rd. & Citrus Rd. | Install new traffic signals | - | 225,000 | 225,000 |

Adopted CIP Plan 2000 - 2020

| PROJECT NO. | PROJECT TITLE/LOCATION | PROJECT DESCRIPTION | FY 99-05 | FY 05-20 | TOTAL |
|-------------|--|-----------------------------|----------|----------|---------|
| TS-38 | At the intersection of Indian School Rd. & Perryville Rd. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-39 | At the intersection of Thomas Rd. & Perryville Rd. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-40 | At the intersection of Thomas Rd. & Citrus Rd. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-41 | At the intersection of Thomas Rd. & Cotton Lane | Install new traffic signals | - | 225,000 | 225,000 |
| TS-42 | At the intersection of Thomas Rd. & Sarival Ave. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-43 | At the intersection of Thomas Rd. & Pebble Creek Pkwy. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-44 | At the intersection of Thomas Rd. & Bullard Ave. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-45 | At the intersection of McDowell Rd. & Sarival Rd. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-46 | At the intersection of McDowell Rd. & Loop 303 or Cotton Lane. | Install new traffic signals | 225,000 | - | 225,000 |
| TS-47 | At the intersection of McDowell Rd. & Citrus Rd. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-48 | At the intersection of McDowell Rd. & Perryville Rd. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-49 | At the intersection of Van Buren St. & Citrus Rd. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-50 | At the intersection of Van Buren St. & Loop 303 or Cotton Ln. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-51 | At the intersection of Yuma Rd. & Loop 303 or Cotton Ln. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-52 | At the intersection of Lower Buckeye Rd. & Cotton Ln. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-53-A | At the intersection of Lower Buckeye Rd. & Sarival Ave. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-53-B | At the intersection of Lower Buckeye Pkwy. & Sarival Ave. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-54 | At the intersection of Lower Buckeye Rd. & Estrella Pkwy. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-55 | At the intersection of Lower Buckeye Rd. & Lichfield Rd. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-56 | At the intersection of Broadway Rd. & Cotton Ln. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-57 | At the intersection of MC85 & Sarival Ave. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-58 | At the intersection of MC85 & Cotton Ln. | Install new traffic signals | 225,000 | - | 225,000 |
| TS-59 | At the intersection of Vineyard Rd. & Bullard Ave. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-60 | At the intersection of Riggs Rd. & Rainbow Valley Rd. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-61 | At the intersection of Chandler Heights Rd. & Rainbow Valley Rd. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-62 | At the intersection of Queen Creek Rd. & Rainbow Valley Rd. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-63 | At the intersection of Queen Creek Rd. & Estrella Parkway. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-64 | At the intersection of Patterson Rd. & Rainbow Valley Rd. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-65 | At the intersection of Patterson Rd. & Bullard Ave. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-66 | At the intersection of Lower Buckeye Pkwy. & Estrella Pkwy. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-67 | At the intersection of I-10 interchange & Perryville Rd. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-68 | At the intersection of I-10 interchange & Citrus Rd. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-69 | At the intersection of I-10 interchange & Cotton Ln. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-70 | At the intersection of I-10 interchange & Sarival Ave. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-71 | At the intersection of I-10 interchange & Estrella Pkwy. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-72 | At the intersection of Perryville Rd. & Broadway Rd. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-73 | At the intersection of Walle Dr. and Sarival | Install new traffic signals | - | 225,000 | 225,000 |
| TS-74 | At the intersection of Elwood and Sarival | Install new traffic signals | - | 225,000 | 225,000 |
| TS-75 | At the intersection of Westar & Estrella Pk | Install new traffic signals | - | 225,000 | 225,000 |
| TS-76 | At Buckeye Union High School & Estrella Pkwy. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-77 | At Elliot & San Gabriel/North Lake Park | Install new traffic signals | - | 225,000 | 225,000 |

Adopted CIP Plan 2000 - 2020

| PROJECT NO. | PROJECT TITLE/LOCATION | PROJECT DESCRIPTION | FY 99-05 | FY 05-20 | TOTAL |
|-------------------|---|---|-------------------|--------------------|--------------------|
| TS-78 | At Elliot & Rainbow Valley Rd. | Install new traffic signals | - | 225,000 | 225,000 |
| TS-79 | At the intersection of Citrus & Yuma | Install new traffic signals | - | 225,000 | 225,000 |
| | Sub Total | | 7,943,200 | 12,425,000 | 20,368,200 |
| | | Number of Projects = | 80 | | |
| Technology | | | | | |
| TC-01 | Wireless equipment would be stationed at each City facility. | Communications Infrastructure | 340,000 | - | 340,000 |
| TC-02 | All City facilities.. | Network Upgrades | 38,000 | - | 38,000 |
| TC-03 | City Hall. | Client/Server Installation | 190,000 | - | 190,000 |
| TC-04 | City of Goodyear | Consultant to study the need for a broad-ba | 100,000 | - | 100,000 |
| TC-05 | City of Goodyear | Data Communication Infrastructure | - | 20,000,000 | 20,000,000 |
| | Sub Total | | 668,000 | 20,000,000 | 20,668,000 |
| | | Number of Projects = | 5 | | |
| Water | | | | | |
| WA-01 | Well #6 Wellhead Treatment | | 955,392 | 40,250 | 995,642 |
| WA-02 | Well #1 Abandonment and Replacement | | 1,737,998 | - | 1,737,998 |
| WA-03 | Construction of 24" Water line | | 1,090,276 | - | 1,090,276 |
| WA-04 | Well # 20 Construction | | 1,747,294 | - | 1,747,294 |
| WA-05 | Well #19 Construction | | 1,661,644 | - | 1,661,644 |
| WA-06 | Booster Station #13 Storage Expansion | | 542,900 | - | 542,900 |
| WA-07 | Well #3 Storage Tank Replacement | | - | - | - |
| WA-08 | Well #5 Storage Tank Replacement | | - | 170,190 | 170,190 |
| WA-09 | Construction of Bullard Water Line | | - | - | - |
| WA-10 | Construction of Sarval and Lower Buckeye Water Line | | - | - | - |
| WA-11 | Construction of 165th Ave. 12" Water Line | | - | - | - |
| WA-12 | Water Transmission Pipeline | | 5,859,459 | - | 5,859,459 |
| WA-13 | Water Distribution | | - | - | - |
| WA-14 | Water Distribution | | 494,466 | - | 494,466 |
| WA-15 | Water Distribution | | 335,369 | - | 335,369 |
| WA-16 | Water Tanks CAP Recharge Facility | | 5,695,699 | 5,640,785 | 11,336,484 |
| WA-17 | Water Treatment Facility | | - | 36,431,673 | 36,431,673 |
| WA-18 | Ground Storage Tanks | | 1,934,920 | 1,934,920 | 3,869,840 |
| WA-19 | Water Distribution | | 449,936 | - | 449,936 |
| WA-20 | Water Distribution | | 701,256 | - | 701,256 |
| WA-21 | Water Distribution | | 620,858 | - | 620,858 |
| WA-22 | Water Distribution | | - | 305,976 | 305,976 |
| WA-23 | Water Distribution | | 449,936 | - | 449,936 |
| WA-24 | Water Distribution | | 1,368,529 | - | 1,368,529 |
| WA-25 | Water Distribution | | 649,138 | - | 649,138 |
| WA-26 | Storage Tank | | 641,720 | - | 641,720 |
| WA-27 | Storage Tank | | - | 641,720 | 641,720 |
| WA-28 | Storage Tank | | - | 641,720 | 641,720 |
| WA-29 | Estrella Mountain Ranch System Modificaiton | | 524,307 | 524,307 | 1,048,614 |
| WA-30 | Storage Tank | | - | 989,420 | 989,420 |
| WA-31 | Water Distribution | | - | 788,401 | 788,401 |
| WA-32 | Water Distribution | | - | 269,065 | 269,065 |
| WA-33 | Water Distribution | | - | 5,792,072 | 5,792,072 |
| WA-34 | 2.0 mg Water Storage Tank | | - | 1,010,160 | 1,010,160 |
| WA-35 | 2.0 mg Water Storage Tank | | 1,010,160 | - | 1,010,160 |
| WA-36 | 2.0 mg Water Storage Tank | | - | 1,010,160 | 1,010,160 |
| WA-37 | 2.0 mg Water Storage Tank | | - | 1,010,160 | 1,010,160 |
| WA-38 | CAP Water Acquisitions | | 17,105,639 | 73,643,559 | 90,749,198 |
| WA-39 | White Tanks Recovery Wells | | 3,074,585 | - | 3,074,585 |
| WA-40 | Well #12 Wellhead Treatment System | | 868,091 | - | 868,091 |
| WA-41 | Wells #16 and #17 Wellhead Treatment System | | 846,040 | - | 846,040 |
| WA-42 | Estrella Mountain Ranch Water Supply Improvments | | 385,520 | - | 385,520 |
| WA-43 | West Side Water Distribution | | 602,857 | 1,808,568 | 2,411,425 |
| WA-44 | Future Wells and Storage | | - | 6,990,145 | 6,990,145 |
| WA-45 | SCADA System (Supervisory Control & Data Acquisitions) | | 202,900 | - | 202,900 |
| WA-46 | SCADA System Upgrades at exiting facilities | | 573,400 | - | 573,400 |
| WA-47 | Estrella Mountain Ranch Water System | | 4,748,720 | 14,246,161 | 18,994,881 |
| WA-48 | SCADA System Upgrades at exiting facilities (EMR) | | 42,700 | - | 42,700 |
| WA-49 | Well Inventory & Assessment/Exploratory Wells | | 476,410 | - | 476,410 |
| WA-50 | Well Inventory & Assessment/Exploratory Wells | | 2,900,000 | - | 2,900,000 |
| WA-51D | Purchase LPSCO Water System | | - | 2,084,050 | 2,084,050 |
| WA-51R | Purchase LPSCO Water System | | - | 3,047,923 | 3,047,923 |
| WA-52 | Well Inventory & Assessment/Exploratory Wells (Hidden Valley) | | - | 2,900,000 | 2,900,000 |
| | Sub Total | | 60,298,119 | 161,921,385 | 222,219,504 |
| | | Number of Projects = | 53 | | |
| Wastewater | | | | | |
| SW-01 | 157th Avenue WWTP Phase IV Expansion | | 19,349,595 | - | 19,349,595 |
| SW-02 | 157th Avenue WWTP Phase V Expansion | | 1,600,000 | 17,795,000 | 19,395,000 |
| SW-03 | 157th Avenue WWTP Phase VI Expansion | | - | 17,150,000 | 17,150,000 |
| SW-04 | 157th Avenue WWTP Phase VII Expansion | | - | 16,400,000 | 16,400,000 |

Adopted CIP Plan 2000 - 2020

| PROJECT NO. | PROJECT TITLE/LOCATION | PROJECT DESCRIPTION | FY 99-05 | FY 05-20 | TOTAL |
|-----------------------------|---|--|--------------------|--------------------|----------------------|
| SW-05 | 157th Avenue WWTP Phase VIII Expansion | | - | 948,500 | 948,500 |
| SW-06 | McDowell Rd. Interceptor Sewer | | - | - | - |
| SW-07 | Bullard I-10 Scenario 4 Sanitary Sewer | | - | - | - |
| SW-08 | Estrella Parkway Interceptor Sewer | | - | - | - |
| SW-09 | Connecting Sewer to WWTP Phase I | | 1,987,970 | - | 1,987,970 |
| SW-10 | Bullard Avenue Interceptor Sewer | | 6,626,355 | - | 6,626,355 |
| SW-11 | Sañval Avenue Intceptor Sewer | | 2,180,668 | - | 2,180,668 |
| SW-12 | East Cotton Lane Interceptor Sewer | | 4,703,650 | - | 4,703,650 |
| SW-13 | Broadway Rd. Interceptor Sewer | | - | 1,974,680 | 1,974,680 |
| SW-14 | Citrus Rd. Interceptor Sewer | | - | 3,299,949 | 3,299,949 |
| SW-15 | Slate Rd. 85 Force Main and Interceptor Sewer | | - | 5,451,823 | 5,451,823 |
| SW-16 | West Cotton Lane Interceptor Sewer | | - | 1,892,559 | 1,892,559 |
| SW-17 | Connecting Sewer to WWTP Phase II | | - | 1,364,562 | 1,364,562 |
| SW-18 | Wastewater Master Plans (1985-1999) | | - | - | - |
| SW-19 | Estrella Mtn. Ranch WW Interceptor Sewers | | 3,400,000 | 12,883,680 | 16,283,680 |
| SW-20 | Corgett Basin WRP Expansion | | 5,040,000 | 7,840,000 | 12,880,000 |
| SW-21 | Lum Basin WRP | | 7,700,000 | 15,750,000 | 23,450,000 |
| SW-22 | Waterman Basin WRP | | - | 11,480,000 | 11,480,000 |
| SW-23 | Corgett Relief Sewer | | 256,100 | - | 256,100 |
| SW-24 | Lum Basin Interim Pump Station | | 345,000 | - | 345,000 |
| SW-25 | Purchase LPSCO Sewer System | | - | 7,588,010 | 7,588,010 |
| SW-26 | Corgett WRP and Lum WRP interconnect line | | - | 9,000,000 | 9,000,000 |
| | Sub Total | | 53,189,338 | 130,818,763 | 184,008,101 |
| | | Number of Projects = | 26 | | |
| Reuse-Water | | | | | |
| RC-01 | Reclaimed Water Lines- Phase I | | 1,294,737 | - | 1,294,737 |
| RC-02 | Reclaimed Water Lines- Phase II | | - | 1,837,003 | 1,837,003 |
| RC-03 | Bullard Reclaimed Water Line | | - | - | - |
| RC-04 | SAT Facility #2 | | 3,455,040 | 5,263,080 | 8,718,120 |
| RC-05 | Reclaimed Water Line | | 847,203 | - | 847,203 |
| RC-06 | SAT Facility #1 Upgrade | | 108,729 | - | 108,729 |
| RC-07 | Reclaimed Water Line | | - | 4,545,781 | 4,545,781 |
| RC-08 | SAT Facility #3 | | - | 5,263,000 | 5,263,000 |
| RC-09 | Reclaimed Water Line | | 565,043 | - | 565,043 |
| RC-10 | Reuse Pump Station Upgrade | | 1,759,240 | 2,915,820 | 4,675,060 |
| RC-11 | Reclaimed Water Line | | 596,397 | 1,620,160 | 2,216,557 |
| RC-12 | Reclaimed Water Line | | 565,043 | 1,620,160 | 2,185,203 |
| RC-13 | SAT Facility #4 | | - | 8,000,000 | 8,000,000 |
| | Sub Total | | 9,191,432 | 31,065,004 | 40,256,436 |
| | | Number of Projects = | 13 | | |
| Municipal Facilities | | | | | |
| MU-01 | Northwest Corner of Yuma & 155th Ave. | City Hall | 2,000,000 | 14,009,920 | 16,009,920 |
| MU-02 | City of Goodyear | City Library | 7,000,000 | - | 7,000,000 |
| MU-03 | City of Goodyear | Corporate Yard | 7,100,000 | - | 7,100,000 |
| MU-04 | City of Goodyear | Social Services Planning Study | 100,000 | - | 100,000 |
| MU-05 | Old areas of the City | Revitalizing Old Areas, Planning Study | 100,000 | - | 100,000 |
| MU-06 | City of Goodyear | Cultural/Arts; ROW Acquisition | 1,000,000 | 7,700,000 | 8,700,000 |
| | Sub Total | | 17,300,000 | 21,709,920 | 39,009,920 |
| | | Number of Projects = | 6 | | |
| Transit Facilities | | | | | |
| TR-01 | The City of Goodyear | City Transit Bus | 280,000 | - | 280,000 |
| TR-02 | Van Buren Street and other areas | Construction of Bus Bays | 1,000,000 | - | 1,000,000 |
| TR-03 | City of Goodyear | Mass Transit Facilities | 1,000,000 | 49,000,000 | 50,000,000 |
| TR-04 | Two Locations | Park and Ride | 1,000,000 | 742,400 | 1,742,400 |
| | Sub Total | | 3,280,000 | 49,742,400 | 53,022,400 |
| | | Number of Projects = | 4 | | |
| | Total | | 234,712,729 | 787,273,272 | 1,021,986,001 |
| | | Total Number of Projects = | 380 | | |

Financial Indicators

6 Year
Percent
Change

| Indicators | FY 00-01 | FY 01-02 | FY 02-03 | FY 03-04 | FY 04-05 | FY 05-06 | 6 Year Percent Change |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|
| Population | | | | | | | |
| Annual Percent Change | 19,695 | 22,820 | 26,715 | 30,290 | 35,810 | 41,799 | 112% |
| | 15.28% | 15.87% | 17.07% | 13.38% | 18.22% | 16.72% | |
| GDP Inflation Index | | | | | | | |
| Annual Percent Change | 101.48 | 103.45 | 105.50 | 107.25 | 109.32 | 111.50 | 10% |
| | 2.18% | 1.94% | 1.98% | 1.65% | 1.93% | 2.00% | |
| Sales Tax Revenues | | | | | | | |
| Annual Percent Change | 10,469,927 | 12,305,080 | 14,531,875 | 15,854,000 | 17,627,820 | 31,618,055 | 202% |
| | 18.57% | 17.53% | 18.10% | 9.10% | 11.19% | 79.36% | |
| Net Assessed Valuation (NAV) | | | | | | | |
| Annual Percent Change | \$ 136,557,331 | \$ 174,404,952 | \$ 222,388,265 | \$ 264,638,241 | \$ 327,191,619 | \$ 391,377,371 | 187% |
| | 33.35% | 27.72% | 27.51% | 19.00% | 23.64% | 19.62% | |
| Opr Revenues/Deflated/Capita | | | | | | | |
| Annual Percent Change | \$ 1,298 | \$ 1,338 | \$ 1,220 | \$ 1,188 | \$ 1,197 | \$ 1,247 | -4% |
| | -10.26% | 3.12% | -8.84% | -2.60% | 0.72% | 4.16% | |
| Property Tax Levies | | | | | | | |
| Annual Percent Change | \$ 2,685,244 | \$ 3,205,524 | \$ 4,304,906 | \$ 5,079,777 | \$ 6,053,637 | \$ 6,017,640 | 124% |
| | 29.32% | 19.38% | 34.30% | 18.00% | 19.17% | -0.59% | |
| Opr Expenditures/Deflated/Capita | | | | | | | |
| Annual Percent Change | \$ 1,295 | \$ 1,301 | \$ 1,176 | \$ 1,169 | \$ 1,182 | \$ 1,242 | -4% |
| | -5.26% | 0.52% | -9.63% | -0.59% | 1.13% | 5.07% | |
| Fulltime Positions/1000Capita | | | | | | | |
| Annual Percent Change | 10.21 | 10.34 | 9.55 | 9.28 | 9.21 | 9.81 | -4% |
| | -2.59% | 1.33% | -7.70% | -2.81% | -0.68% | 6.47% | |
| Debt Service as a % of NAV | | | | | | | |
| Annual Percent Change | 2.10% | 1.57% | 1.96% | 1.76% | 1.55% | 1.68% | -20% |
| | -18.10% | -25.24% | 25.19% | -10.36% | -12.09% | 8.42% | |

FINANCIAL TRENDS

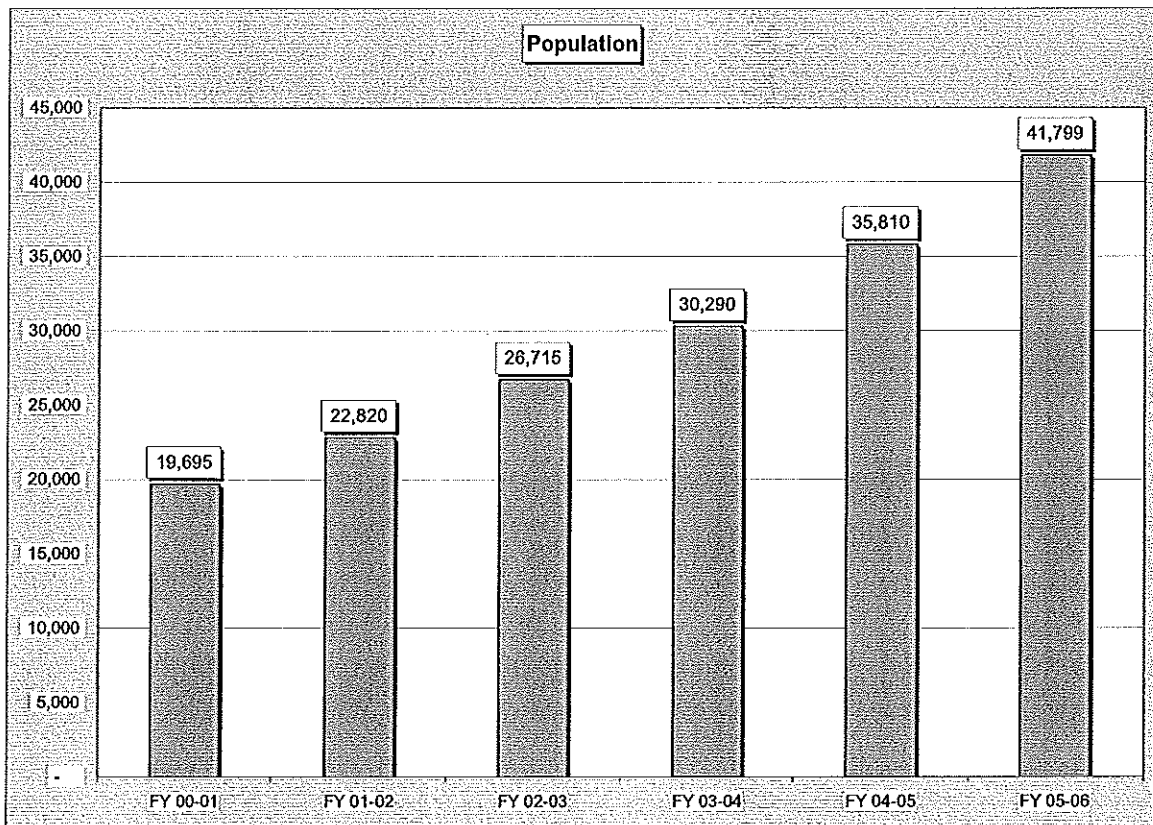
Population

Description

Changes in population can have a direct effect on City revenues because many taxes are collected on a per capita basis, many intergovernmental revenues are distributed according to population, and because population levels appear indirectly related to such issues as employment, income, and property value.

Analysis

A gradual increasing population trend is considered favorable. The City is experiencing rapid growth in population, and a corresponding rapid growth in demand for municipal services. During the measurement period the average annual percent change in population was 16 percent. The population doubled during the measurement period. The 2005 Special Census will validate Goodyear's growth resulting in a larger percentage of intergovernmental revenues that are distributed based on population. Goodyear's State Shared revenues are expected to increase \$3,000,000 annually following the Special Census.



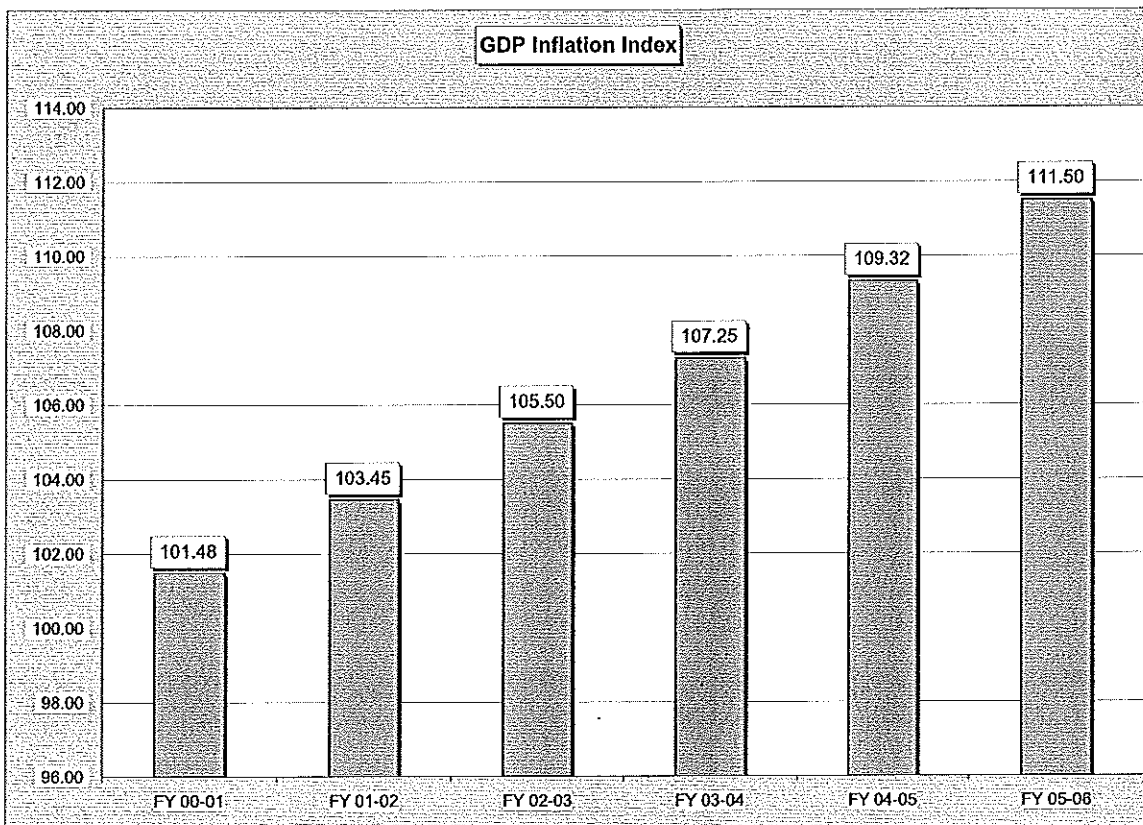
Inflation

Description

The Gross Domestic Product Deflator Index (GDP) is considered by some to be the best measure of overall inflation in the economy. The GDP is also the index that the Arizona Constitution and the Arizona Revised Statutes require in calculating expenditure limits for cities and towns. Stability in price level is generally considered beneficial and continued low rates of inflation indicate a positive trend.

Analysis

The rate of inflation over the measurement period has been low and has averaged less than two percent. Strong economic growth and tight labor markets continue to put little pressure on consumer inflation. Recent predictions are indicating historically low, stable levels of inflation. However, it is anticipated that as the economy heats up inflation will begin to rise. Recent increases in fuel, and utilities costs are an indicator of growing pressure.



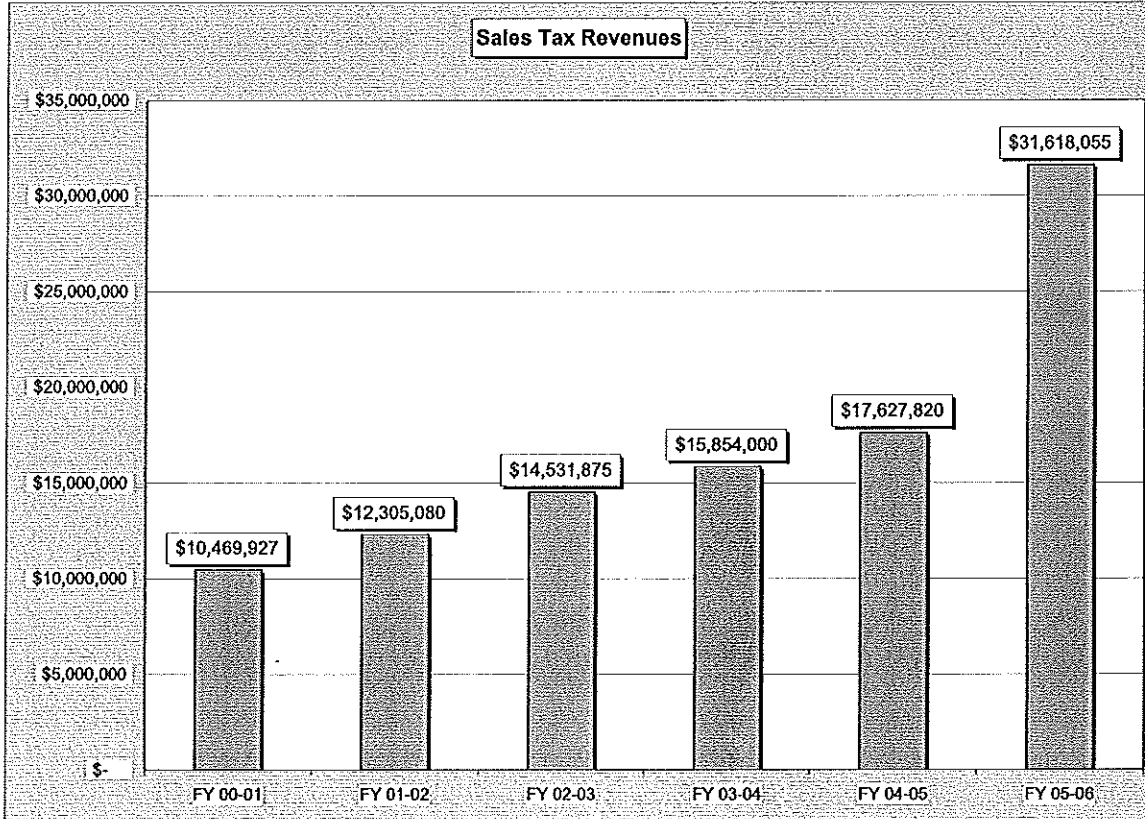
Business Activity

Description

The level of business activity affects the City's financial condition directly by revenue sources such as sales tax receipts and indirectly to the extent that a change in business activity affects other demographic and economic areas such as employment base, personal income, or property values. Changes in business activity also tend to be cumulative, causing a positive or negative impact on all related factors such as employment base, income, property value, etc.

Analysis

Sales tax revenue has increased steadily over the past six years. Sales tax revenues have tripled during the measurement period. This trend is considered very favorable. Goodyear's business activity has benefited from the economic expansion, and high consumer confidence. In addition, median household income has increased over the measurement period and directly supports the increase in sales tax revenue. The City increased the contracting activities tax from 2% to 3.5% January 1, 2005.



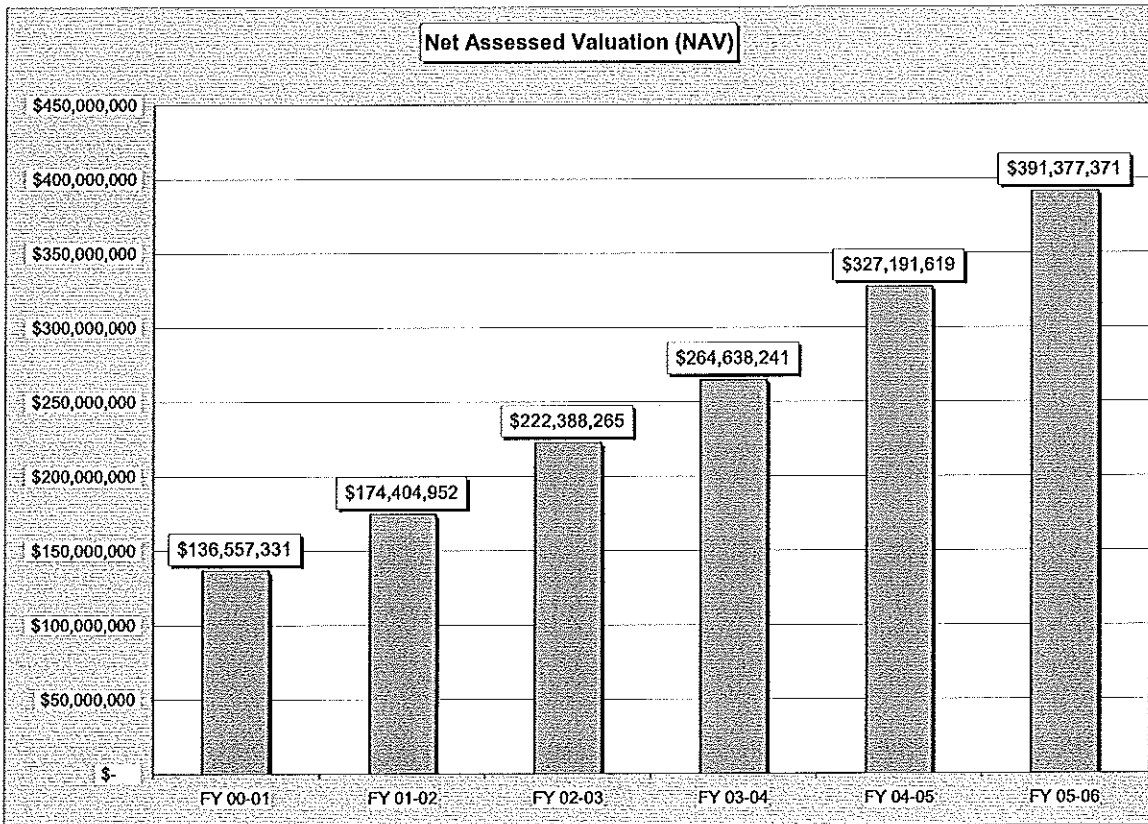
Property Value

Description

Property value is important because property tax is one of the City's largest revenue sources. With Goodyear maintaining a relatively stable tax rate, the higher the aggregate property value, the higher the revenue that will be generated. The net assessed value is used as an indicator of the City's aggregate property value on which the property tax rate is applied to compute City property tax revenue.

Analysis

Assessed valuation is increasing which is a good indicator of the community's economic well-being and revenue base. Assessed property values more than doubled during the measurement period. Property values are expected to grow by 18 percent in 2005/06, based on continued residential and commercial growth.



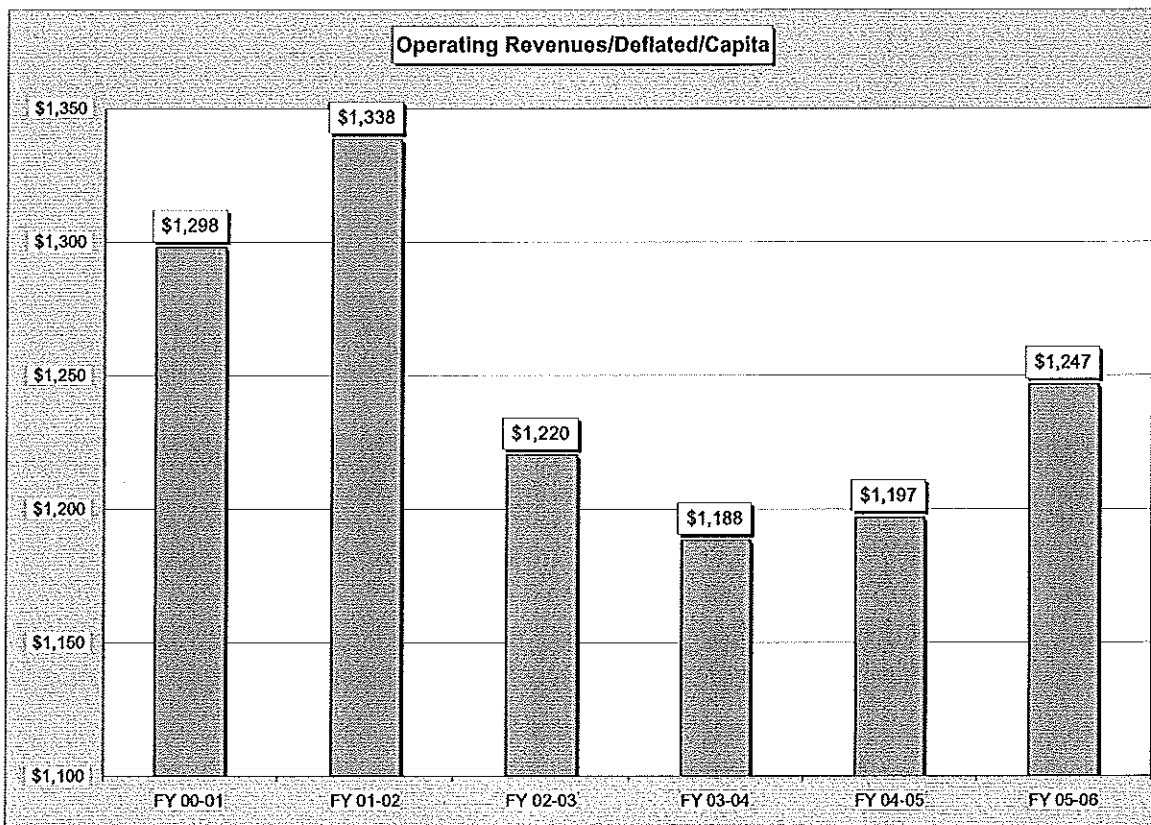
Operating Revenue Per Capita

Description

Per capita operating revenue shows how operating revenue is changing relative to changes in the level of population. As population increases, it might be expected that the need for services would increase proportionately and, therefore, the level of per capita revenue should remain at least constant in real terms. If per capita revenue is decreasing, it would be expected that the City would be unable to maintain existing service levels unless it were to find to find new revenue sources or ways to save money. This reasoning assumes that the cost of services is directly related to population level.

Analysis

The net constant dollar revenue per capita (revenue/deflated/capita) has decreased 5 percent over the measurement period. In addition, during this same time period, service demands have increased, indicating more effective resource utilization. Revenues per capita are expected to increase slightly in 2005/06.



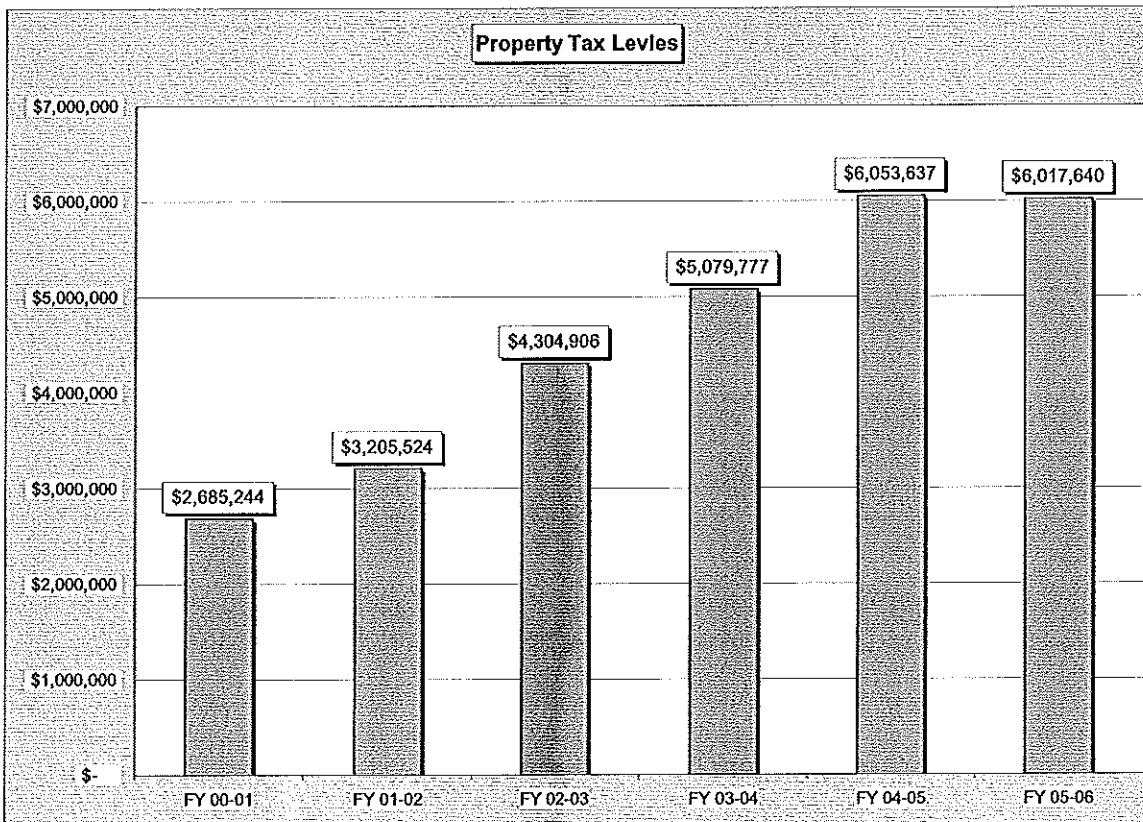
Property Tax Revenue

Description

Property tax revenue is an important source to consider individually because it comprises the General Fund's third largest single revenue source next to the City sales tax revenue, and zoning & building fees. The primary component of property tax is for maintenance and operations of the City and is solely dedicated to Public Safety. The secondary component is restricted for voter approved debt service payments.

Analysis

Property tax revenue has increased 124% over the study period, slightly more than the 112% increase in population. Goodyear's tax levies are estimated to decrease slightly in 2005/06 premised upon increased assessed value forecasts from the County Assessor. Based on continued residential and commercial growth, property tax revenue should increase in the coming year with assessed property values expected to grow by 18 percent. Goodyear's FY 05-06 combined tax rate is expected to decrease from \$1.97 to \$1.60. The City decreased the primary property tax levy \$1,275,698, and subsidized the same amount from the increase in the contracting activities tax.



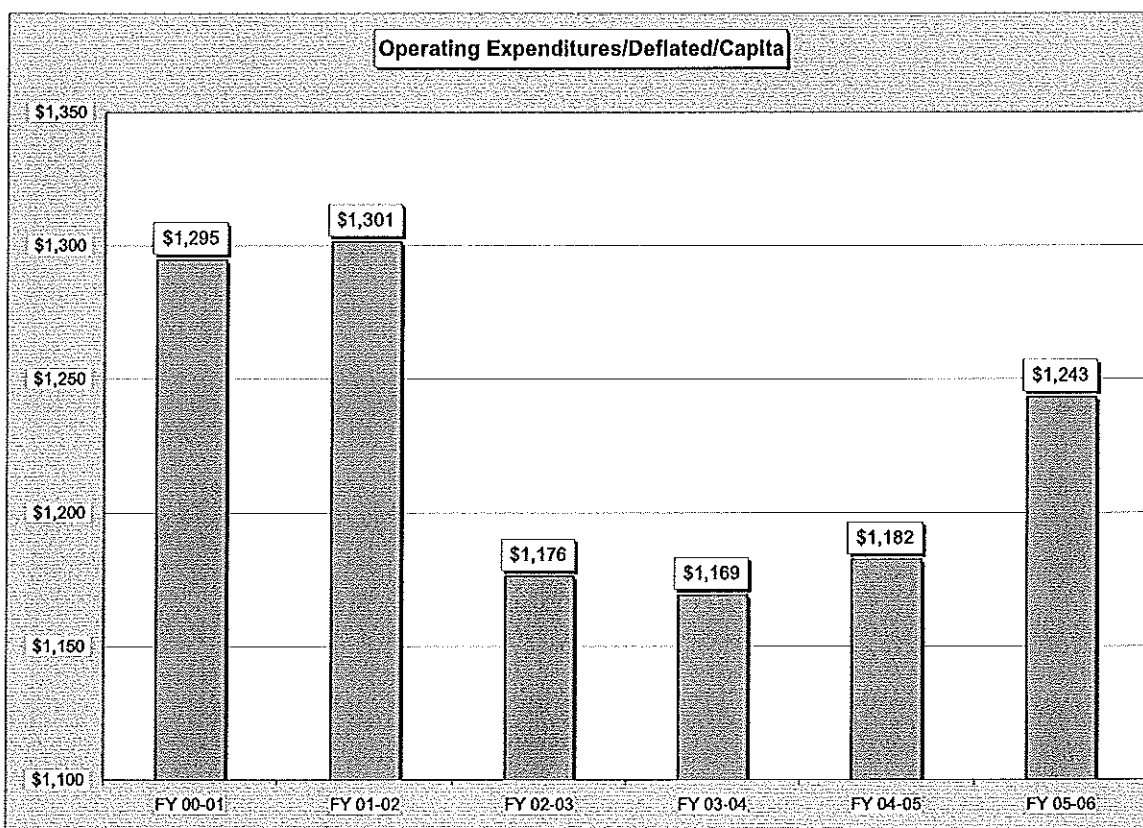
Operating Expenditures Per Capita

Description

Per capita operating expenditures reflect changes in operating expenditures relative to changes in population. Increasing per capita expenditures can indicate the cost of providing services is outstripping the City's ability to pay, especially if spending is increasing faster than the City's property, sales or other relevant tax base. If the increase in spending is greater than would be expected from continued inflation and cannot be explained by the addition of new services, it can be an indicator of declining productivity.

Analysis

Expenditures per capita have declined 4% over the measurement period. In addition, during this same time period, service demands have increased, indicating more effective resource utilization. Increases are due to the addition of new facilities, new services, increased permitting and inspection activity, awarding of several new grants to the City and debt service for voter approved bonds.



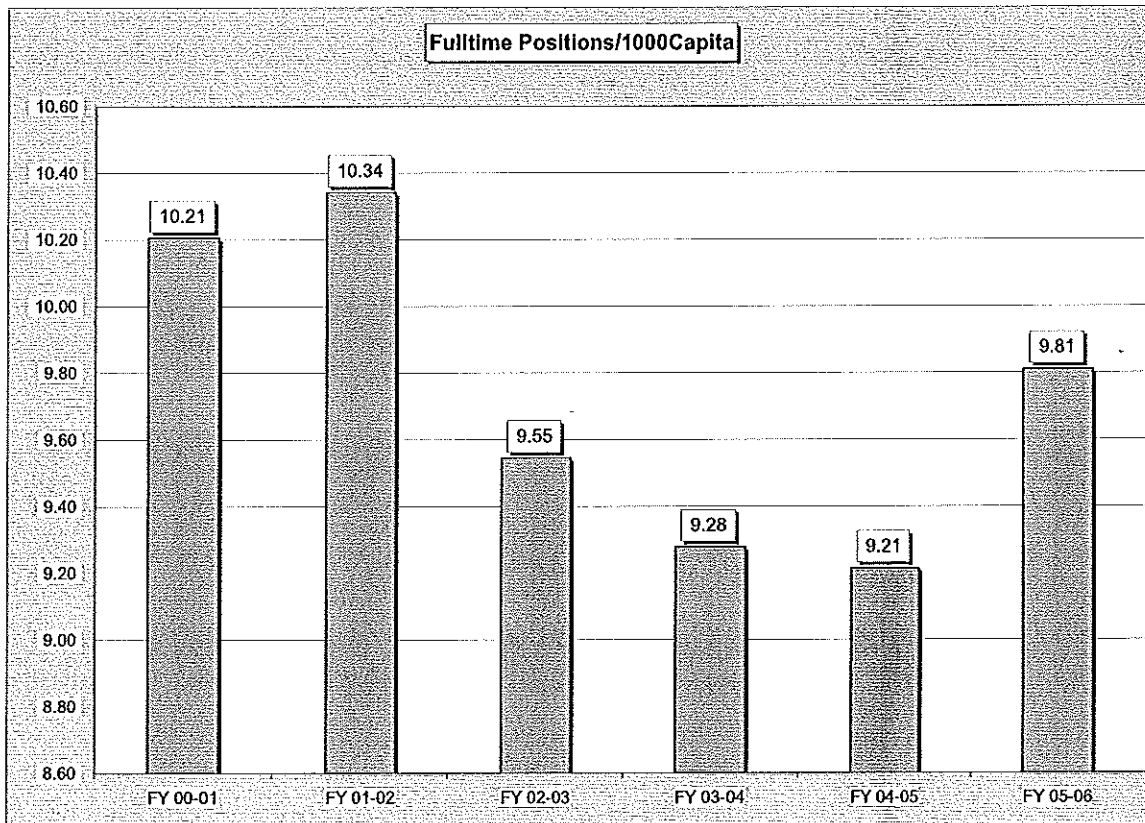
Employees Per Capita

Description

Personnel costs are a major portion of the City's operating budget. Plotting changes in the number of employees to population is a way to measure changes in expenditures. An increase in employees to population may indicate that expenditures are rising faster than revenues, and that the City is becoming more labor intensive, or that productivity is declining. A decrease in employees to population may indicate that productivity is increasing, and/or that municipal service levels maybe declining.

Analysis

Full Time Employees (FTE) include all authorized, benefited positions. The FTE ratio per 1,000 citizens has declined 3% over the measurement period. This could indicate that levels of employee productivity are good, and the City is not becoming more labor intensive. With the addition of 78 new positions, the three year decline will reverse and the ratio will increase 8% in FY 05-06. Major investments in facilities from the CIP, and new Programs require additional positions, in addition to the population increases.



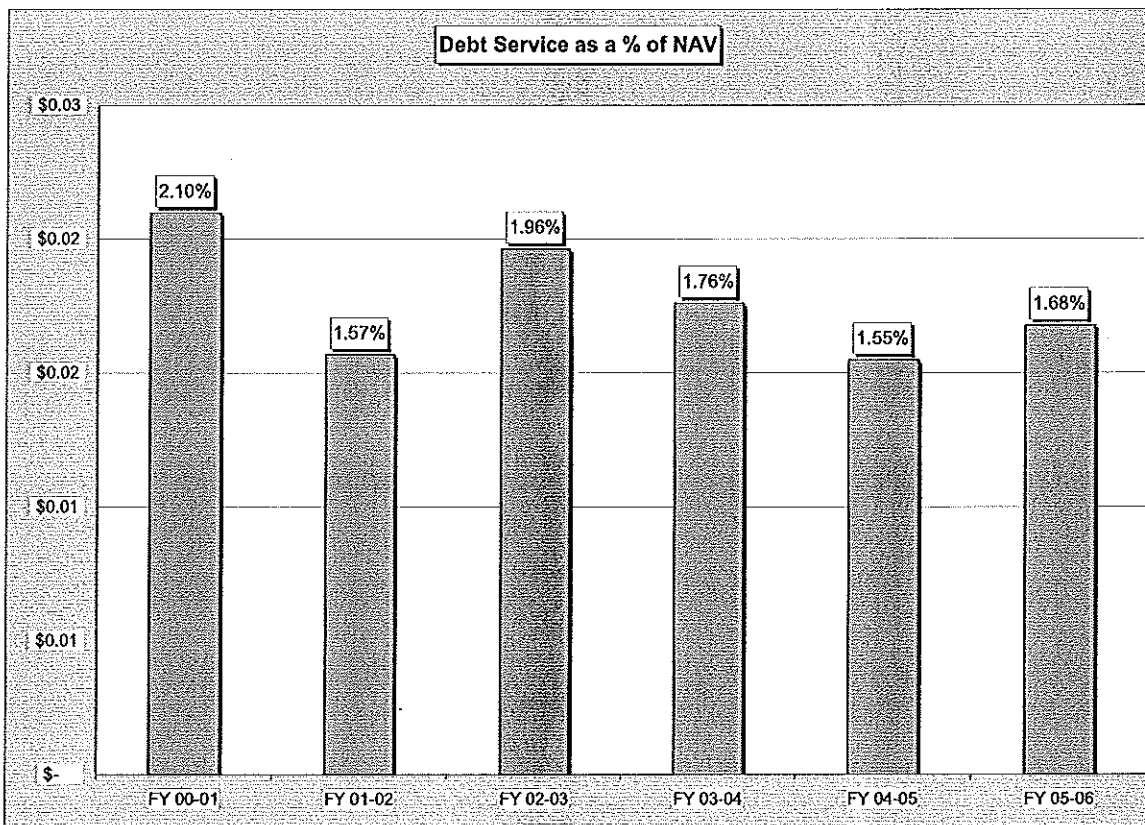
Debt Service As A Per Cent Of Assessed Valuation

Description

Debt Service is the annual principal and interest payments that the City has incurred for the addition of needed infrastructure. Debt service includes all payments for debt the City has issued including General Obligation Bonds, Revenue Bonds, and Excise Tax Pledged Bonds. It does not include debt of overlapping jurisdictions (school districts, CFDs, and County). The assessed value is the most generally available measure of community wealth. The concern is that long-term debt should not exceed the City's resources for paying the debt.

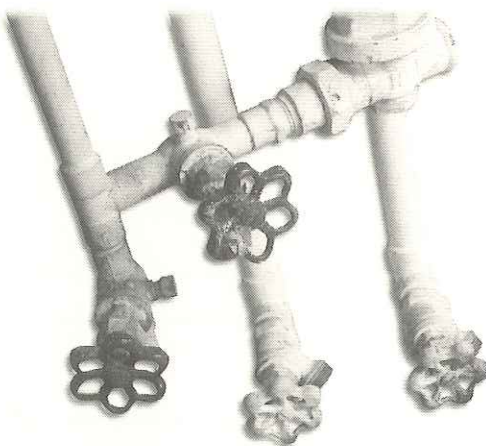
Analysis

Long-term debt as a percent of assessed valuation over the measurement period has decreased from a high of 2.10% to 1.68%, a 20% decline. The debt burden is expected to meet the needs of a growing city. In addition, median household income has increased over the measurement period and is an indicator of the community's ability to pay for the required debt.



Appendix

- Document Glossary
- Community Characteristics
- Legal Budget Schedules



Document Glossary

The City of Goodyear's Annual Budget is structured to be understandable and meaningful to both the general public and the organization. This glossary is provided to assist those unfamiliar with budgeting terms and a few terms specific to the City of Goodyear financial planning process.

ACTUAL VS. BUDGETED

Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the year.

ADOPTED

Formal action by the City Council which permits the City to incur obligations and to make expenditures of resources.

ALTERNATIVE LOCAL EXPENDITURE LIMITATION

If the funding needs of the City are greater than the State imposed expenditure limit, the following options are available. All four options are subject to voter approval:

1. Local home rule (alternative expenditure) limitation
2. Permanent base adjustment
3. Capital projects accumulation fund
4. One-time override

APPROPRIATION

An authorization made by the City Council which permits the City to incur obligations and to make expenditures of resources.

ASSESSED VALUATION

A valuation established upon real estate or other property by the County Assessor and the State as a basis for levying taxes.

BEGINNING BALANCE

The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

BOND

A long-term "IOU" or promise to pay. It is a promise to repay a specified amount of money (the face value of the bond) on a particular date (maturity date). Bonds are used primarily for financing capital projects.

CAPITAL BUDGET

The appropriation of bonds or operating revenue for improvements to city facilities including buildings, streets, water and sewer lines, and parks.

CAPITAL OUTLAY

Fixed assets which have a value of \$1,000 or more and have a useful economic life of more than one year.

COMMUNITY FACILITIES DISTRICTS (CFD)

CFDs are special purpose public improvement districts. By utilizing a variety of public funding options such as bonds, special assessments, taxes and user fees, CFDs provide a mechanism to finance public infrastructure, the operation and maintenance of public infrastructure, and enhanced municipal services in qualifying areas.

CONTINGENCY FUND

A budgetary reserve set aside for emergency or unanticipated expenses and/or revenue shortfalls. The City Council must approve all contingency expenditures.

CONTRACTUAL SERVICES

Services such as rentals, insurance, maintenance, etc. that are purchased by the City.

DEBT SERVICE

The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

DEPARTMENT

The basic organizational unit of government which is functionally unique in its delivery of services.

DEPRECIATION Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

DEVELOPMENT-RELATED FEES

Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees, and zoning, platting and subdivision fees.

DISBURSEMENT

The expenditure of moneys from an account.

DIVISION

An organized unit within a department.

EMPLOYEE BENEFITS

Contributions made by a government to meet commitments or obligations for employee benefits. Included are the government's share of costs for social security and the various pension, medical and life insurance plans.

ENCUMBRANCE

The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

ENDING BALANCE

The residual non-restricted funds that are spendable or available for appropriation at the end of the fiscal year.

ENTERPRISE FUND

A governmental accounting fund in which the services provided, such as water or sewer or sanitation, are financed and operated similarly to those of a private business. The rate schedules for those services are established to ensure that user revenues are adequate to meet necessary expenditures.

ESTIMATED

Estimated, as used throughout the budget document, represents the original adopted budget plus any approved changes and anticipated year-end savings.

EXPENDITURE LIMITATION

The Arizona State Legislature imposed a constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation.

EXPENDITURE/EXPENSE

This term refers to the outflow of funds paid for an asset obtained, or goods and services obtained.

FEES

Fees are charges for specific services.

FISCAL POLICY

A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

FISCAL YEAR

A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City of Goodyear has specified July 1 to June 30 as its fiscal year.

FUND

A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. Eight commonly used fund types in public accounting are the general fund, specific revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, and special assessment funds.

FUND BALANCE

Fund balance is the excess of assets over liabilities and reserves and is therefore known as surplus funds.

FUND SUMMARY

A fund summary, as reflected in the budget document, is a combined statement of revenues, expenditures, and changes in fund balance for the prior year's actual, adopted, and estimated budgets, and the current year's adopted budgets.

GENERAL FUND

The largest fund within the City, the General Fund accounts for most of the financial resources of the government that are not accounted for in other funds. General fund revenues include primary property taxes, licenses and permits, local taxes, and service charges. General fund services include police, fire, finance, information systems, administration, courts, attorneys, and parks and recreation.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA) BUDGET PRESENTATION AWARD

The GFOA Budget Presentation Awards Program is an international awards program for governmental budgeting. Its purpose is to encourage exemplary budgeting practices and to provide peer recognition for government finance officers preparing budget documents. Award criteria includes coverage of four areas of interest: *policy orientation, financial planning, operational focus and effective communications.*

GRANT

A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

HIGHWAY USER REVENUE FUND

This revenue source consists of state taxes collected on gasoline, vehicle licenses and a number of other additional transportation related fees. These funds must be used for street and highway purposes.

IMPROVEMENT DISTRICTS

Improvement districts are formed consisting of property owners desiring improvements to their property. Bonds are issued to finance these improvements, which are repaid by assessments on affected property. Improvement District debt is paid for by a compulsory levy (special assessment) made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

INFRASTRUCTURE

Facilities on which the continuance and growth of a community depend such as roads, water lines, sewers, public buildings, parks, airports, et cetera.

INTERGOVERN-MENTAL REVENUES

Revenues levied by one government but shared on a predetermined basis with another government or class of governments.

OPERATING BUDGET

The operating budget is the plan for current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is required by law in Arizona.

ORDINANCE

An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or a constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PAY-AS-YOU-GO CAPITAL IMPROVEMENT PROJECTS

Pay-as-you-go capital improvement projects are capital projects whose funding source is derived from City revenue sources other than through the sale of voter-approved bonds.

PRIMARY PROPERTY TAX

Primary property taxes are levied for the purpose of funding general government operations. Annual increases are limited to 2% of the previous year's maximum allowable primary property tax levy plus allowances for new construction and annexation of new property and tort litigation settlements.

PROPERTY TAX

Property tax is based according to value of property and is used as the source of moneys to pay general obligation debt (secondary property tax) and to support the general fund (primary property tax).

RESERVE

Reserve is an account which records a portion of the fund balance which must be segregated for some future use and which is, therefore, not available for further appropriation or expenditure.

SECONDARY PROPERTY TAX

Secondary property taxes are levied for the purpose of funding the principal, interest, and redemption charges on general obligation bonds of the City. The amount of this tax is determined by the annual debt service requirements on the City's general obligation bonds.

SPECIAL ASSESSMENT

A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

TAX LEVY

The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

TAX RATE

The tax rate is the amount of tax levied for each \$100 of assessed valuation.

TAXES

Taxes are compulsory charges levied by a government for the purpose of financing services performed for common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges, such as water service.

TRANSFERS

Transfers are the authorized exchanges of cash or other resources between funds.

TRUST FUND

A trust fund consists of resources received and held by the government unit as trustee, to be expended or invested in accordance with the conditions of the trust.

USER CHARGES

The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Community Characteristics

The City of Goodyear, encompassing an area of approximately 115 square miles, is situated in central Maricopa County. The City is located approximately 16 miles west of downtown Phoenix, adjacent to the communities of Avondale, Litchfield Park and Buckeye. Phoenix is Arizona's major economic, political and population center.

Goodyear was established in 1916 when the Goodyear Tire and Rubber Company purchased approximately 20,000 acres of undeveloped desert land in the Salt River Valley for the production of Pima cotton to be used in the manufacture of a new tire cord. In 1942, the original townsite was moved to its present location and in 1946 it was formally incorporated.

The City elevation is approximately 1,000 feet above sea level, with average maximum and minimum temperatures of 87.3 degrees and 53.0 degrees, respectively. Average annual rainfall is 7.5 inches. Mild winters, warm summers and low humidity allow a year-round growing season for the outlying farmlands.

Government and Organization

The City adopted the charter form of government in a special election in February, 1988. This election was approved by the Governor of the State of Arizona in April 1988.

The City operates under a council-manager form of government and provides the following services authorized by its charter: public safety (police and fire), highways and streets, sanitation, public improvements, planning and zoning and general administrative services. Six council members and a mayor are elected at large on a non-partisan ballot. Council members serve four-year staggered terms, and the mayor serves a four-year term.

Population

The City has grown from 2,765 people in 1980 to over 41,000 in 2005. An annual growth rate of 16% is anticipated through the year 2010.

Transportation

Both Interstate 10 and County Highway 85 traverse the City. Highway 85 provides a primary connection between Phoenix and San Diego while Interstate 10 is the main route to Los Angeles from Phoenix. Interstate 10 connects the City to Central Phoenix, and Loop 303 connects it to the Northwest Valley.

The main line of the Burlington-Southern Pacific Railroad passes through the employment area of the community. The Phoenix-Goodyear Municipal Airport, located within the City, provides services for general aviation aircraft and

commercial airline avionics service. National, regional and local air service is available at Phoenix Sky Harbor International Airport, 25 minutes east of the City.

Economic Development

During the past year, a business advocate position was established in the Economic Development Department. This position will manage the City's business retention and expansion program and will be the main contact person for programs that will support the economic health and vitality of existing Goodyear businesses. This is especially critical at a time when the growth and attention appears to be on recruitment efforts.

Retail/Hospitality

- Sales tax revenues for calendar year 2004 for wholesale/retail trade, restaurants/bars, and lodging increased by \$1,810,000 over calendar year 2003, which represents a 21% increase.
- The Residence Inn by Marriott opened in December catering to guests who are staying for longer-than-average visits. It focuses on five-day stays and longer, thereby adding an additional element to the City for travelers.
- The following retail and service stores opened this past fiscal year:

| | | |
|------------------------|------------------|--------------------|
| Chick-fil-A | Pulseboard Shop | Rosati's Pizza |
| Play it Again Sports | Ulta | Kindercare |
| Jack in the Box | Diamondback Spas | Avalon Nails & Spa |
| El Paso BBQ | Scrap Therapy | Curves for Women |
| Dunn Edwards Paint | Safeway | Dr. Coil Footwear |
| Native New Yorker | Macayo's | Lane Bryant |
| Sportsman's Warehouse | Chipotle | Oreck Vacuumns |
| Streets of New York | Carls Jr | Presidential Pools |
| Massage Envy | Green Burrito | Suki's Bridal |
| Take Five Dance Studio | Kawasaki | Hi-Health |

Industrial and Commercial

- RDB built six industrial speculation buildings totaling 180,000 square feet on Bullard north of Van Buren.

MAJOR RETAIL & HOSPITALITY EMPLOYERS:

| | | |
|-----|-------------------------|-------------------------|
| 210 | Safeway (2 locations) | Grocer |
| 154 | Lowe's Home Improvement | Building Materials |
| 150 | Target | Department Store |
| 125 | Pebble Creek | Resort Community |
| 125 | Macaroni Grill | Restaurant |
| 120 | Fry's Food & Drugs | Grocer |
| 110 | Cracker Barrel | Restaurant & store |
| 100 | Best Buy | Electronics |
| 85 | T.G.I. Friday's | Restaurant |
| 60 | Black Angus | Restaurant |
| 60 | Chili's | Restaurant |
| 58 | Applebee's | Restaurant |
| 50 | Best Western | Motel/Restaurant/Lounge |
| 50 | Hampton Inn & Suites | Hotel |
| 50 | On the Border | Restaurant |
| 40 | Holiday Inn Express | Hotel |
| 40 | Michael's | Crafts |

INDUSTRIAL/MANUFACTURING EMPLOYERS:

| | | |
|-----|-----------------------------------|----------------------------------|
| 735 | Lockheed Martin - Arizona | Defense Systems, Aerospace, |
| 500 | McLane Distributing | Grocery Distributor |
| 407 | Cavco | Modular Homes |
| 330 | Rubbermaid | Home Products |
| 300 | Timco Aviation Services | Aircraft Maintenance & Repair |
| 250 | Rudolfo Brothers | Plastering, Masonry, Framing |
| 135 | Lufthansa Airline Training Center | Intn'l Commercial Pilot Training |
| 120 | Kysor Panels | Commercial Refrigerators |
| 120 | Snyder's of Hanover | Pretzels, Snack Foods |
| 110 | Poore Brothers, Inc. | Potato Chips, Snack Foods |
| 80 | Adapto | Precision Machining, Air Bag |
| 63 | Simpson-Norton | Equipment/Irrigation Systems |
| 56 | Imsamet | Aluminum Mining |
| 55 | Arizona Galvanizing | Commercial Steel Galvanizing |
| 28 | Southwest Specialty Food | Sauces and Salsas |

Redevelopment

- The City of Goodyear Redevelopment Plan was adopted by Council in January, 2005 establishing the boundaries for a targeted revitalization effort inclusive of the oldest areas of the City.
- The Litchfield Corridor Redevelopment Task Force was formed in April, 2005 in order to focus on revitalization strategies for this key commercial corridor. The Task Force will create a Vision and Action Plan for the Litchfield Corridor.

AREA CLUBS & ORGANIZATIONS

| | |
|---------------------------------|--------------|
| The American Cancer Society | 623-224-0880 |
| American Legion Post #61 | 623-932-4960 |
| Agua Fria Union School Key Club | 623-932-4250 |
| Agua Fria Union School FFA | 623-932-4250 |
| Agua Fria Union School ROTC | 623-932-4250 |
| Avondale Moose Lodge #2078 | 623-932-4022 |
| Eastern Star | 623-935-3460 |
| Estrella Rotary Club | 623-935-3888 |
| Estrella Toastmaster Club | 623-386-0106 |
| Goodyear/Avondale Lions Club | 623-877-8793 |
| Litchfield Kiwanis Club | 623-935-2249 |
| Girl Scouts | 623-932-0163 |
| Boy Scouts | 623-955-7747 |
| Soroptomist Club | 623-876-5940 |
| Southwest Volunteer Services | 623-925-6601 |
| Tri-City West Boys & Girls Club | 623-932-1154 |
| VFW Post 10308 | 623-932-9052 |
| West Valley Artists | 623-877-9113 |
| West Valley Arts Council | 623-935-6384 |
| White Tanks Rotary Club | 623-877-0667 |
| YMCA – 2919 N. Litchfield Rd | 623-935-5193 |

AREA BANKS

| | | |
|--------------------------|-------------------------------|--------------|
| Bank Of America | Estrella & Van Buren | 800-432-1000 |
| Bank One | 1370 N. Litchfield Rd | 623-589-3757 |
| Stearns Bank | 14122 W McDowell | 623-547-0101 |
| Wells Fargo Bank | 600 E Van Buren St. | 623-528-7307 |
| Wells Fargo Bank | 14139 W. Indian School Bypass | 623-935-1274 |
| M & I Bank | 2828 N. Litchfield Rd | 623-547-4500 |
| National Bank of Arizona | 250 N Litchfield Rd | 623-882-1354 |
| Washington Federal | 1744 N Litchfield Rd | 623-535-0057 |

AREA GOLF COURSES

| | | |
|--------------------|-----------------------------------|--------------|
| Estrella Mountain | Estrella Pkwy Vineyard | 623-932-3714 |
| Palm Valley | 2211 N. Litchfield Road | 623-935-2500 |
| Pebble Creek | 3639 Clubhouse Drive | 623-935-6750 |
| Wigwam | 451 N. Litchfield Rd., Ltchfld Pk | 623-935-9414 |
| Falcon | 15151 W. Camelback Road | 623-935-7800 |
| Falcon Dunes | Luke Airforce Base, Glnl. | 623-535-8355 |
| Estrella Mtn Ranch | 11800 Golf Club Drive | 623-386-2600 |

PUBLIC SCHOOLS

Agua Fria Union High
530 East Riley Drive
Avondale, AZ 85323
623-932-4250

Estrella Mtn Comm College
Thomas & Dysart Road
Avondale, AZ 85323
623-935-8000

Avondale Elem. School
District Office
235 West Western Ave
Avondale, AZ 85338
623-932-3051

Estrella Mtn Elem School
10963 South San Miguel
Goodyear, AZ 85338
623-386-3515

Buckeye Union High
District Office
902 East Eason Ave
Buckeye, AZ 85326
623-386-4423

Litchfield Elem School
District Office
553 Plaza Circle
Litchfield Park, AZ 85340
623-935-0000

Palm Valley Elem. School
2801 N. 135th Ave
Goodyear, AZ
623-935-0050

Western Sky Middle School
4095 N. 144th Ave
Goodyear, AZ 85338
623-935-0060

Wildflower Ranch Elem. School
325 South Wildflower Drive
Goodyear, AZ 85338
623-932-0810

Millennium High School
14802 W. Wigwam Blvd.
Goodyear, AZ 85338
623-932-7301

PUBLIC SCHOOLS

St. John Vianney Elementary
539 La Pasada
Goodyear, AZ 85338
623-932-3313

Pioneer Elementary School
540 E. La Pasada
Goodyear, AZ 85338
623-772-4300

Desert Edge High School
15778 W. Yuma Rd
Goodyear, AZ 85338
623-932-7500

Estrella Foothills High School
13033 S. Estrella Pkwy
Goodyear, AZ 85338
623-327-2403

Desert Thunder Elementary
16750 W. Garfield Ave
Goodyear, AZ 85338
623-772-4700

Westar Elementary School
1777 W. Westar Dr
Goodyear, AZ 85338
623-327-2840

**CITY OF GOODYEAR
CITY COUNCIL ACTION FORM**

SUBJECT: Final Budget Adoption for FY 05-06

STAFF PRESENTER: Larry D. Price
COMPANY CONTACT:

RECOMMENDATION:

Council will conduct a Public Hearing to discuss adoption of Resolution 2005-992, which adopts the final estimates of proposed expenditures by the City of Goodyear for the fiscal year beginning July 1, 2005 and ending June 30, 2006.

1. Open Public Hearing
2. Staff Presentation
3. Receive Public Comments
4. Close Public Hearing

Council approve Resolution 2005-992 adopting the final estimates of proposed expenditures by the City of Goodyear for the fiscal year beginning July 1, 2005 and ending June 30, 2006.

COMMUNITY BENEFIT:

Required to adopt the City's budget for fiscal year 05/06.

DISCUSSION:

The attached statements and schedules are presented for Council adoption as the final budget for the City of Goodyear for Fiscal Year 2005-06. The final budget is the same as the tentative budget that was adopted on June 13, 2005.

FISCAL IMPACT:

The final budget for FY 04-05 will be \$223,655,623 if Resolution 2005-992 is adopted as presented.

REVIEWED BY:

PREPARED BY:

Brian Dalke - Deputy City Manager

Larry D. Price

Roris Massey - City Attorney

Larry D. Price – Fiscal and Budget Officer

Stephen S. Cleveland - City Manager

RESOLUTION 2005-992

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, DETERMINING AND ADOPTING THE FINAL ESTIMATES OF PROPOSED EXPENDITURES BY THE CITY OF GOODYEAR FOR THE FISCAL YEAR BEGINNING JULY 1, 2005 AND ENDING JUNE 30, 2006.

WHEREAS, in accordance with the provisions of Title 42, Sections 301,302, 303, and 304, Arizona Revised Statutes, the City Council did, on the 13th day of June, 2005 make an estimate of the different amounts required to meet the public expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Goodyear; and

WHEREAS, in accordance with said Sections and Title and following due public notice, the Council met on June 27, 2004 at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that publication has been duly made, as required by law, of said estimates together with a notice that the City Council would meet on July 11, 2005, in the Justice Facility at 986 South Litchfield Road, Goodyear, Arizona 85338, for the purpose of making tax levies as set forth in said estimates; and

WHEREAS, it appears that the sums to be raised by primary taxation, as specified therein, do not in the aggregate amount exceed that amounts as computed in Title 42, Section 301A, Arizona Revised Statutes;

NOW THEREFORE, BE IT RESOLVED that the said estimates of revenues and expenditures shown on the accompanying schedules as now increased, reduced or changed, by and the same are hereby adopted as the Budget of the City of Goodyear, Maricopa County, Arizona for the fiscal year 2005-06.

PASSED AND ADOPTED by the Mayor and Council of the City of Goodyear, Maricopa County, Arizona this 27th day of June, 2005.

James M. Cavanaugh, Mayor

Date

ATTEST:

City Clerk

APPROVED AS TO FORM:

City Attorney

City Of Goodyear
 Summary Schedule of Estimated Revenues and Expenditures/Expenses
 Fiscal Year 2005-2006

| FUND | ADOPTED BUDGETED EXPENDITURES/EXPENSES 2004-05* | ESTIMATED EXPENDITURES/EXPENSES 2004-05** | ESTIMATED FUND BALANCE 7-1-05** | DIRECT PROPERTY TAX REVENUES 2005-06 | ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2005-06 | OTHER FINANCING SOURCES <USES> | | INTERFUND TRANSFERS | | TOTAL FINANCIAL RESOURCES AVAILABLE 2005-06 | BUDGETED EXPENDITURES/EXPENSES 2005-06 |
|---|---|---|---------------------------------|--------------------------------------|--|--------------------------------|-----------------|---------------------|----------------|---|--|
| | | | | | | 2005-06 | 2005-06 | IN | <OUT> | | |
| 1. General Fund | \$ 43,535,718 | \$ 35,344,764 | \$ 23,170,050 | \$ 2,973,532 | \$ 47,838,448 | \$ | \$ | \$ | \$ (4,954,391) | \$ 89,027,639 | \$ 63,546,663 |
| 2. Special Revenue Funds | 2,861,058 | 2,667,025 | 249,634 | | 1,601,209 | | | 3,112,539 | | 4,963,382 | 4,963,382 |
| 3. Debt Service Funds Available | 3,069,067 | 2,975,240 | 0 | 3,044,108 | 0 | | | 614,567 | | 3,658,675 | 3,658,675 |
| 4. Loss: Designation for Future Debt Retirement | | | | | | | | | | | |
| 5. Total Debt Service Funds | 3,069,067 | 2,975,240 | 0 | 3,044,108 | 0 | | | 614,567 | | 3,658,675 | 3,658,675 |
| 6. Capital Projects Funds | 73,509,374 | 28,729,374 | 40,200,009 | | 94,154,862 | 27,560,087 | (27,560,087) | | | 134,354,871 | 131,406,180 |
| 7. Enterprise Funds Available | 30,364,746 | 25,536,868 | 7,822,745 | | 13,535,410 | 1,650,000 | (1,650,000) | 1,227,285 | | 22,585,440 | 20,080,703 |
| 8. Loss: Designation for Future Debt Retirement | | | 0 | | 0 | 0 | 0 | | | 0 | |
| 9. Total Enterprise Funds | 30,364,746 | 25,536,868 | 7,822,745 | | 13,535,410 | 1,650,000 | (1,650,000) | 1,227,285 | | 22,585,440 | 20,080,703 |
| 10. Permanent Funds | | | | | | | | | | 0 | 0 |
| 11. Internal Service Funds | | | | | | | | | | 0 | 0 |
| 12. TOTAL ALL FUNDS | \$ 153,339,963 | \$ 95,253,271 | \$ 71,442,438 | \$ 6,017,640 | \$ 157,129,929 | \$ 29,210,087 | \$ (29,210,087) | \$ 4,954,391 | \$ (4,954,391) | \$ 234,590,007 | \$ 223,655,623 |

EXPENDITURE LIMITATION COMPARISON

| | FY 04-05 | FY 05-06 |
|--|----------------|----------------|
| 1. Budgeted expenditures/expenses | \$ 153,339,963 | \$ 223,655,623 |
| 2. Add/subtract: estimated net reconciling items | | |
| 3. Budgeted expenditures/expenses adjusted for reconciling items | 153,339,963 | 223,655,623 |
| 4. Less: estimated exclusions | | 90,153,128 |
| 5. Amount subject to the expenditure limitation | \$ 153,339,963 | \$ 133,502,495 |
| 6. EEC or voter-approved alternative expenditure limitation | \$ 153,339,963 | \$ 139,753,383 |

* Includes Expenditure/Expense Adjustments Approved in 2004-05 from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

City Of Goodyear
Summary Of Tax Levy and Tax Rate Information
For Fiscal Year FY 05-06

| | <u>FY 04-05</u> <u>Fiscal Year</u> | <u>FY 05-06</u> <u>Fiscal Year</u> |
|---|---------------------------------------|---------------------------------------|
| 1. Maximum allowable primary property tax levy. A.R.S. 42-17051(A). | \$ 3,601,850 | \$ 4,249,230 |
| 2. Amount received from primary property taxation in FY 04-05 in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. 42-17102(A)(18). | \$ - | |
| 3. Property tax levy amounts | | |
| A. Primary property taxes | \$ 3,601,850 | \$ 2,973,532 |
| B. Secondary property taxes | \$ 2,451,787 | \$ 3,044,108 |
| C. Total property tax levy amounts | \$ 6,053,637 | \$ 6,017,640 |
| 4. Estimated property taxes collected | | |
| A. Primary property taxes | | |
| (1) FY 04-05 levy | \$ 3,601,850 | |
| (2) Prior year's levy | \$ - | |
| (3) Total primary property taxes | \$ 3,601,850 | |
| B. Secondary property taxes | | |
| (1) FY 04-05 levy | \$ 2,451,787 | |
| (2) Prior year's levy | \$ - | |
| (3) Total secondary property taxes | \$ 2,451,787 | |
| C. Estimated total property taxes collected | \$ 6,053,637 | |
| 5. Property tax rates | | |
| A. City tax rate | | |
| (1) Primary property tax rate | \$ 1.2239 | \$ 0.8222 |
| (2) Secondary property tax rate | \$ 0.7493 | \$ 0.7778 |
| (3) Total City property tax rate | \$ 1.9732 | \$ 1.6000 |
| B. Special assessment district tax rates | | |

Secondary property tax rates - As of the date the proposed budget was prepared, nine (9) Special assessment districts for which property taxes are levied were formed and levying property taxes in the City. For information pertaining to these Special assessment districts and their tax rates, please contact the City.

City Of Goodyear
Summary by Fund of Revenues Other Than Property Taxes
For Fiscal Year FY 05-06

| Sources | Budget FY 04-05 | Estimated FY 04-05 | Budget FY 05-06 |
|---|----------------------------|-------------------------------|----------------------------|
| General Fund: | | | |
| Local Taxes | 18,845,155 | 22,514,791 | 33,156,807 |
| State Shared Revenues | 3,993,596 | 4,124,000 | 4,656,641 |
| Building & Zoning Fees | 8,881,213 | 9,200,000 | 9,200,000 |
| Court Revenues | 315,000 | 325,000 | 325,000 |
| Miscellaneous Revenues | 578,668 | 500,000 | 500,000 |
| Total General Fund | 32,613,632 | 36,663,791 | 47,838,448 |
| Highway User Revenue Fund | | | |
| State Gasoline Tax | 1,299,931 | 1,300,000 | 1,423,253 |
| Lottery Revenue | 155,829 | 160,000 | 177,956 |
| Total HURF | 1,455,760 | 1,460,000 | 1,601,209 |
| Enterprise Funds: | | | |
| Water Fees | 5,377,688 | 4,750,000 | 5,605,000 |
| Sewer Fees | 4,184,565 | 4,356,901 | 4,566,000 |
| Sanitation Fees | 2,620,979 | 2,851,195 | 3,364,410 |
| Total Enterprise Funds | 12,183,232 | 11,958,096 | 13,535,410 |
| Capital Improvement Project Funds: | | | |
| CIP Revenues | 71,777,061 | 92,311,551 | 80,913,756 |
| Non-Utility Development Fees | 3,594,749 | 8,247,000 | 8,247,112 |
| Utility Development Fees | 5,244,000 | 4,944,000 | 4,993,994 |
| Total CIP Funds | 80,615,810 | 105,502,551 | 94,154,862 |
| Total All Funds | 126,868,434 | 155,584,438 | 157,129,929 |

City Of Goodyear
Summary by Fund of Other Financing Sources/Uses and Interfund Transfers
For Fiscal Year FY 05-06

| Fund | Other Financing | | Interfund Transfers | |
|--|-------------------|-------------------|---------------------|------------------|
| | Sources | Uses | In | Out |
| General Fund | | | | 4,954,391 |
| Highway User Fund | | | 3,112,539 | |
| Debt Service Fund | | | 614,567 | |
| Total General Fund | - | - | 3,727,106 | 4,954,391 |
| Capital Improvement Project Funds | 27,560,087 | 27,560,087 | - | - |
| Enterprise Funds | 1,650,000 | 1,650,000 | 1,227,285 | |
| Total All Funds | 29,210,087 | 29,210,087 | 4,954,391 | 4,954,391 |

City Of Goodyear
Summary by Department of Expenditures Within Each Fund
For Fiscal Year FY 05-06

| Departments | Adopted Budget FY 04-05 | Approved Budget Adjustments FY 04-05 | Estimated Expenditures FY 04-05 | Adopted Budget FY 05-06 |
|---|-------------------------------|---|---------------------------------------|-------------------------------|
| 1110-Mayor & Council | 321,505 | | 160,909 | 566,908 |
| 1200-City Clerk | 963,795 | | 787,856 | 1,079,576 |
| 1320-City Manager | 605,746 | | 511,537 | 513,219 |
| 1310-Administrative Services | 556,015 | 16,308 | 572,323 | 511,258 |
| 1410-City Attorney | 341,555 | 126,631 | 468,186 | 637,373 |
| 1500-Community Initiatives | 1,004,611 | 50,197 | 1,054,808 | 1,146,889 |
| 1600-Finance | 1,574,372 | | 1,362,004 | 2,093,410 |
| 1700-ITS | 2,412,498 | | 1,581,082 | 2,736,276 |
| 1800-Human Resources | 1,393,523 | | 1,287,985 | 1,829,226 |
| 2100-Police | 9,361,272 | | 8,524,038 | 9,781,350 |
| 2200-Fire | 7,054,315 | 78,603 | 7,132,918 | 7,271,988 |
| 2310-Municipal Court | 664,369 | | 636,960 | 707,032 |
| 2410-City Prosecutor | 224,915 | | 159,387 | 254,422 |
| 3110-Deputy City Manager | 595,854 | | 500,333 | 756,074 |
| 3210-Economic Development | 2,728,611 | (325,264) | 1,492,223 | 2,653,612 |
| 3300-Community Development | 4,662,392 | | 4,199,849 | 5,073,690 |
| 4010-Public Works/Administration | 857,637 | | 673,818 | 1,039,697 |
| 4110-Public Works/Fleet Services | 416,231 | 53,525 | 469,756 | 560,797 |
| 4210-Public Works/Building Services | 1,006,981 | | 933,347 | 1,783,714 |
| 4310-Public Works/Parks | 1,867,045 | | 1,784,338 | 2,332,024 |
| 4420-Public Works/Recreation & Aquatics | 696,766 | | 551,107 | 734,712 |
| 9510-Contingency | 4,225,710 | | 500,000 | 19,483,436 |
| General Fund | 43,535,718 | - | 35,344,764 | 63,546,683 |
| HURF Fund | 2,861,058 | | 2,667,025 | 4,963,382 |
| Debt Service Fund | 3,069,067 | | 2,975,240 | 3,658,675 |
| Water & Sewer Fund | 28,092,166 | | 23,272,457 | 17,087,878 |
| Sanitation Fund | 2,272,580 | | 2,264,411 | 2,992,825 |
| Enterprise Funds | 30,364,746 | | 25,536,868 | 20,080,703 |
| CIP Funds | 73,509,374 | | 28,729,374 | 131,406,180 |
| Total All Funds | 153,339,963 | - | 95,253,271 | 223,655,623 |



City of Goodyear
Budget and Research Office
190 N. Litchfield Road
Goodyear, AZ 85338
(623) 882-7055