City of Yuma, Arizona

2012-2013

Annual Budget

City of Yuma Arizona

2012-2013 Annual Budget

PRESENTED TO:

City Council

Alan L. Krieger, Mayor
Paul B. Johnson, Deputy Mayor
Cody T. Beeson
Bobbi Lewis
Leslie L. McClendon
Jerry Stuart
Edward Thomas

About the Cover:

Fire Station #1 was originally constructed in 1958 and has continuously served the community since then. In 2012, a new Fire Station #1 began construction and is slated to open in 2013.

Schematic courtesy of Perlman Architects of Arizona

Prepared and Presented By:

Gregory K. Wilkinson
City Administrator

Steven W. Moore
City Attorney

Lynda L. Bushong
City Clerk

Laurie L. Lineberry
Community Development

Jay Simonton
Utilities

Paul Brooberg
Engineering

Jack McArthur, Chief
Fire Department

Laura S. Neinast
Information Technology

Douglas S. Stanley, Judge
Municipal Court

Becky Chavez
Parks & Recreation

John Lekan, Chief
Police Department

Joel Olea
Public Works

Donald (Pat) Wicks
Finance

Jack Dodd
Human Resources

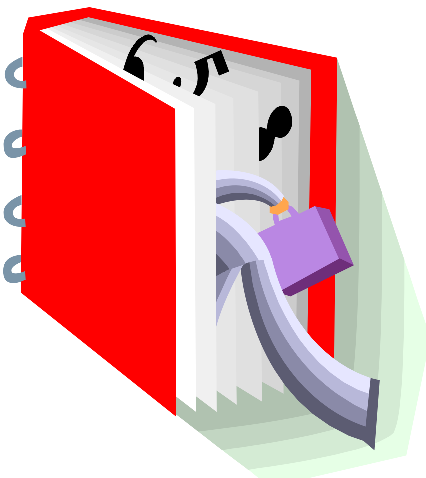
Sharon Willoughby
Budget Manager

And
The Staff of the City of Yuma

City of Yuma
Annual Budget
Fiscal Year 2012-2013

How To Use This Document

This budget is divided into five sections: Overview, Fund Information, Department Information, Capital Spending and Debt Management, and the Appendix. Throughout the document, the City of Yuma is referenced as the "City."



The **Overview** contains the City Administrator's budget message, which discusses the major changes in this year's budget. It also includes budget highlights, the City's mission, and organization chart. A flowchart depicting the budget process for both the department budgets and the Capital Improvement Program is shown. Financial policies are included in this section as well as a brief overview of the City's revenues and funds.

The **Fund Information** section is focused on the different funds the City utilizes. Fund summaries show the activity in each fund to include, beginning balance, revenues, expenditures/expenses, transfers, and ending balance. This summary is followed by a schedule of revenues for the respective fund and an expenditure summary showing what departments utilize that fund.

Department Information provides each department's budget message. The messages include functions of the department, goals for next year, accomplishments, and staffing level. It also displays department expenditures in two views. One table gives an overall picture of the department listed by division. The other table(s) breaks a department out by fund and then displays the information by the following categories: personal services, operating and maintenance, debt service, and capital outlay.

The **Capital Spending and Debt Management** section covers the Capital Improvement Program budget and a discussion on how the City uses various financing tools to fund these projects. It explains the CIP process, provides information on different funding sources, lists the capital improvement projects, and summarizes the City's outstanding debt.

The **Appendix** contains a Glossary and six schedules. Schedule 1 lists revenue information by fund. Schedule 2 lists the department's expenditures within each fund. These worksheets display 2010-2011 actual expenditures, 2011-2012 adjusted budget, 2011-2012 estimates, and the request for 2012-2013. Schedule 3 shows the Outside Agency listing. Every year the City provides support to various organizations within the city. This page displays their current year funding and the proposed funding for 2012-2013. Schedule 4 is the city's staffing level and lists all the full time positions within the organization. Schedule 5 is the City's Budget Resolution for 2013 while Schedule 6 provides the 2013 Maximum Tax Levy Worksheet. Finally, a Glossary is provided.

City of YUMA
2012-2013 Annual Budget
Table of Contents

OVERVIEW

FUND INFORMATION

DEPARTMENT INFORMATION

CAPITAL SPENDING & DEBT MANAGEMENT

APPENDIX

Distinguished Budget Presentation Award

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Yuma

Arizona

For the Fiscal Year Beginning

July 1, 2011

President | Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Yuma, Arizona for its annual budget for the fiscal year beginning July 1, 2011. This is the eighth time the City of Yuma has received this award.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Overview

OVERVIEW

City of YUMA

CITY ADMINISTRATION

One City Plaza
Yuma, AZ 85364
928-373-5011 (phone)
928-373-5012 (fax)

City of Yuma, Arizona

RE: Budget Message for Fiscal Year 2012-13

Citizens of Yuma,

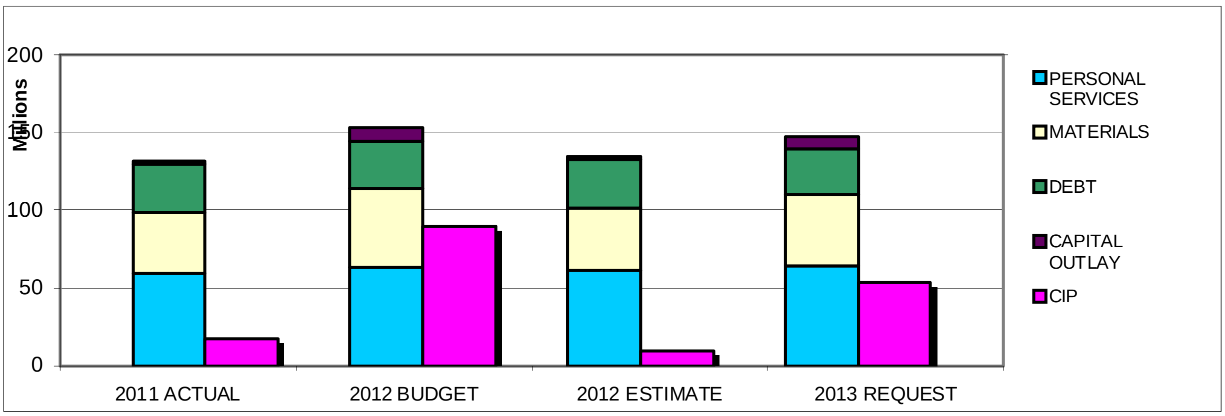
In accordance with the Yuma City Charter, I am transmitting the adopted city budget for Fiscal Year 2012-13. This document has been filed with the City Clerk's office as required and finalizes the annual budget process. Over the last several years, the City budget, personnel, and equipment have been cut to reduce expenditures in light of reduced revenues and the downturn of the economy. These cuts were driven by "living within our means," without raising taxes and were necessary in the short-term. These proactive cuts maintained our fund balances and put the City in a position to recover faster when the economy begins to turn. This approach now has put us in a position to begin to fix some of the shortfalls resulting from the economic downturn over the last four years. This year's budget is projecting a 3% growth in revenues over 2011-12 in the General Fund.

While revenues have increased moderately, we are continuing to look for areas to save money. We are reviewing costs associated with all our operations, but are specifically looking to save in the area of energy usage, vehicle fleet operations and maintenance, recycling, and cost sharing through Public partnerships or Public-Private partnerships. In several of these areas, we have already found savings, but we believe there are some additional cost savings that can be realized.

A significant area of concern continues to be funding for maintenance of our streets and basins. Even prior to the economic downturn, a funding shortfall already existed in this area. We have expeditiously used remaining funds to take care of the largest issues. Over the past few years, diversion of the normal City's share of Highway User Revenue Funds (HURF or gas tax) by the State to fund the State's shortfalls has exacerbated the problem. To buy some time, we used Road Tax funds this year to slurry seal roadways, to provide a short term fix. We have also moved slurry seal operations to arterials to buy time (three to five years) and keep roads in better shape. While the state reinstated a small portion of the City HURF funds so that next year we can again use this revenue source for these operations, the 2012-13 State budget continues to divert a significant portion of the HURF revenues and keeps in place a continued loss of funds amounting to approximately $2.5 million dollars per year. If the diversion of HURF funding continues in the following year, an alternative revenue source will need to be explored in 2013-14 to fund this growing problem.

In this budget, the increased revenue is being used to partially fund some of the gaps and shortfalls created from the economic downturn. Over the past several years we have replaced equipment mainly on an emergency basis only. Current funding for this fiscal year will allow the City to reinstate our Equipment Replacement Program (ERP) funding for major equipment items over an individual item cost of $50,000. There is not adequate funding to reinstate the entire ERP. Always a challenge to keep our aging equipment in operation, City employees have done a remarkable job and have come up with creative ways to make things work. We are also updating our technology and replacing some of our systems by using remaining ERP technology funds. Some of our technology systems are in excess of ten years old. Over the past four years, the employees have carried the brunt of the increased workload in order to make up for personnel reductions. Due to the cut backs there were also some reductions in employee benefits. The 2012-2013 funding levels allow for some increased employee compensation. The employees of this organization have shown a great spirit of doing what is right for the community. The reason the City continues to operate as successfully as it has with reduced manpower, is not due to equipment, but to the employees. Everyone has done their part resulting in greater efficiency with departments returning money back at the end of the year that was not absolutely needed. This budget sets priorities in many areas and very conservatively moves forward to begin to fix problems created by funding shortfalls from the last four years.

We have submitted a proposed operating budget of $147 million and a capital budget of $53 million. This is down approximately $36 million from last year. This yields an all funds budget of $200 million in anticipated expenditures for the coming fiscal year. Please refer to the chart below for an overall breakdown of past, present, and proposed budget costs.



	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST	Change
PERSONAL SERVICES	$ 59,451,416	$ 63,498,322	$ 60,914,072	$ 64,510,245	1.59%
MATERIALS AND SERVICES	39,124,436	50,082,286	40,494,625	45,786,447	-8.58%
DEBT	30,677,913	30,638,927	30,650,978	29,223,110	-4.62%
CAPITAL OUTLAY	2,576,115	9,237,769	2,509,440	7,617,752	-17.54%
TOTAL OPERATIONAL	131,829,880	153,457,304	134,569,115	147,137,554	-4.12%
CAPITAL IMPROVEMENTS	17,228,319	89,309,313	9,070,043	53,142,743	-40.50%
TOTAL BUDGET	$ 149,058,199	$ 242,766,617	$ 143,639,158	$ 200,280,297	-17.50%

Observations for This Budget

Every Department in the City has done their part to hold down expenditures while striving to keep their services up to the level our citizens expect. This budget will replace some vehicles overdue for replacement, some Information Technology items, and starts to fund ERP for high cost items over $50,000.

Personnel

As alluded to earlier, the budget includes a general pay increase, for the first time in four years. Employees with the City for a year or more will receive a 2.5% increase at the beginning of the fiscal year (employees of less than a year will generally receive a first-year probationary increase). This will help marginally to keep City wages within reach of the improving labor market in other cities and employers, particularly in public safety. While not restoring our positions with the market, this improvement will moderate adjustments in the future so long as our own economy continues to brighten.

A minimum number of new positions are also included in this budget. During the previous four fiscal years, we had reduced the number of full time funded positions through attrition by about 154 personnel or 17%. This budget requests the addition of eight Police Officers which will be hired if we are successful with our grant application. This will help address the large workload increase on our law enforcement personnel. One Senior Wastewater Treatment Plant operator was added due to legal requirement for manning our plants along with one Administrative Assistant to be shared between four areas. Also added is one Wireless Technician (radio) which is being funded by Arizona Department of Public Safety to support them and the Arizona Department of Transportation. A Safety position is added to combat our increasing workers compensation claims and to further improve our safety record. One Custodian position is also being restored to better maintain Police Department facilities.

Retirement costs continue to escalate as rates creep upward and those increases have been assimilated into this budget. There is no impact; however, with the return to the 50/50 funding split as the City did not change its funding percentage in its 2012 budget.

Training

Travel and Education budgets in the previous several fiscal years were dramatically cut back. This has resulted in an issue with required lapsing certifications and training. In this year's travel budget Departments were able to increase their travel by approximately 15% to allow for a required training to take place.

Contracted Amounts

As noted in the proposed budget, the City of Yuma contracts with a number of agencies throughout town. We are maintaining current levels of funding to most of these organizations, with a select few receiving moderate increases.

Property Taxes and Fees

In accordance with City Council's direction, the tax rate will remain the same as last year's $1.5787. Based on a statutory formula, the City's maximum allowable tax rate rose to $1.7566 per $100 of assessed value, primarily the result of a 10% decline in assessed value from the previous year. With the same tax rate as 2011, the new value of $602.7 million will mean that most individual taxpayers should see a decrease in their property taxes for 2012. The levy for tax year 2012 will decline from $10 million to $9.5 million.

Acknowledgements

I wish to acknowledge Finance Director Pat Wicks, Budget Manager Sharon Willoughby, City Engineer Paul Brooberg, CIP Administrator Ana Lugo, and their staffs for their work in the preparation of this budget. All our Department Directors and their staffs were a key component to keeping our budget balanced and deserve recognition. Each employee in the organization has done a superb job over the last several years, stretching funding while keeping a great "can-do" customer service attitude. Many of their ideas and suggestions helped get our budget balanced. Over the last few years I have observed a great customer service attitude in our employees, going above and beyond and am proud to lead this organization as we adapt to the new economic times.

The Year Ahead

The budget for FY 2012-2013 is based on the new reality of the economic times and is projecting a slow continued recovery going into next year. In previous years, we were proactive in cutting to get where we needed to be, keeping our reserves intact, in order to best position ourselves to recover from the economic downturn. We are now positioned for that and hopefully the recovery will continue. In this budget, we have taken care of funding replacement of Public Safety and high cost equipment and vehicles, while not forgetting to provide for our employees, who are our most valuable asset. They have carried us through the last few lean years by covering the workload from positions that were not refilled. Each employee has also provided an additional level of scrutiny to ensure expenditures were appropriate. Optimistically, we look to the future to put new plans in place as the economy continues to turn the corner. All personnel have done an outstanding job of maintaining lean budgets, while analyzing and prioritizing their needs, to conform to the dollars that are available to us. We have the quality personnel in our organization to lead us into the future and I have confidence in our employee's ability to carry out our mission to provide excellent support and services to our citizens, now and in the future. Communications are open between the City employees and citizens. Each employee is ready for the next year. We look forward to working with you in the coming year as we continue to provide superb customer friendly quality services for our citizens of Yuma.

Respectfully Submitted,

Greg Wilkinson
City Administrator
City of Yuma, Arizona

Our Mission

The Yuma City Government exists to provide a forum for public discussion and decision-making. We are committed to deliver quality public services and to advance the social and economic well being of our present and future citizens.

City of Yuma Employees are dedicated to:

Accessibility

Commitment

Communication

Innovation

City of YUMA

- CITIZENS OF YUMA
  - MAYOR and COUNCIL
    - CITY ADMINISTRATOR
  - MUNICIPAL COURT

CITY ATTORNEY
- General Counsel
- Litigation
- Prosecution
- Risk Management

HUMAN RESOURCES
- Human Resources

FINANCE
- Administration and Budget
- Accounting
- Customer Service
- Purchasing

INFORMATION TECHNOLOGY SERVICES
- Business Application And Support
- Telecommunications And Support

ENGINEERING
- Engineering/Capital Improvement Projects

CITY ADMINISTRATION
- Administration
- Community Relations
- Heritage Area
- City Clerk
- Economic Development
- Facilities Maintenance

COMMUNITY DEVELOPMENT
- Administration
- Building Safety
- Community Planning

PUBLIC WORKS
- Fleet Services
- Streets/Solid Waste

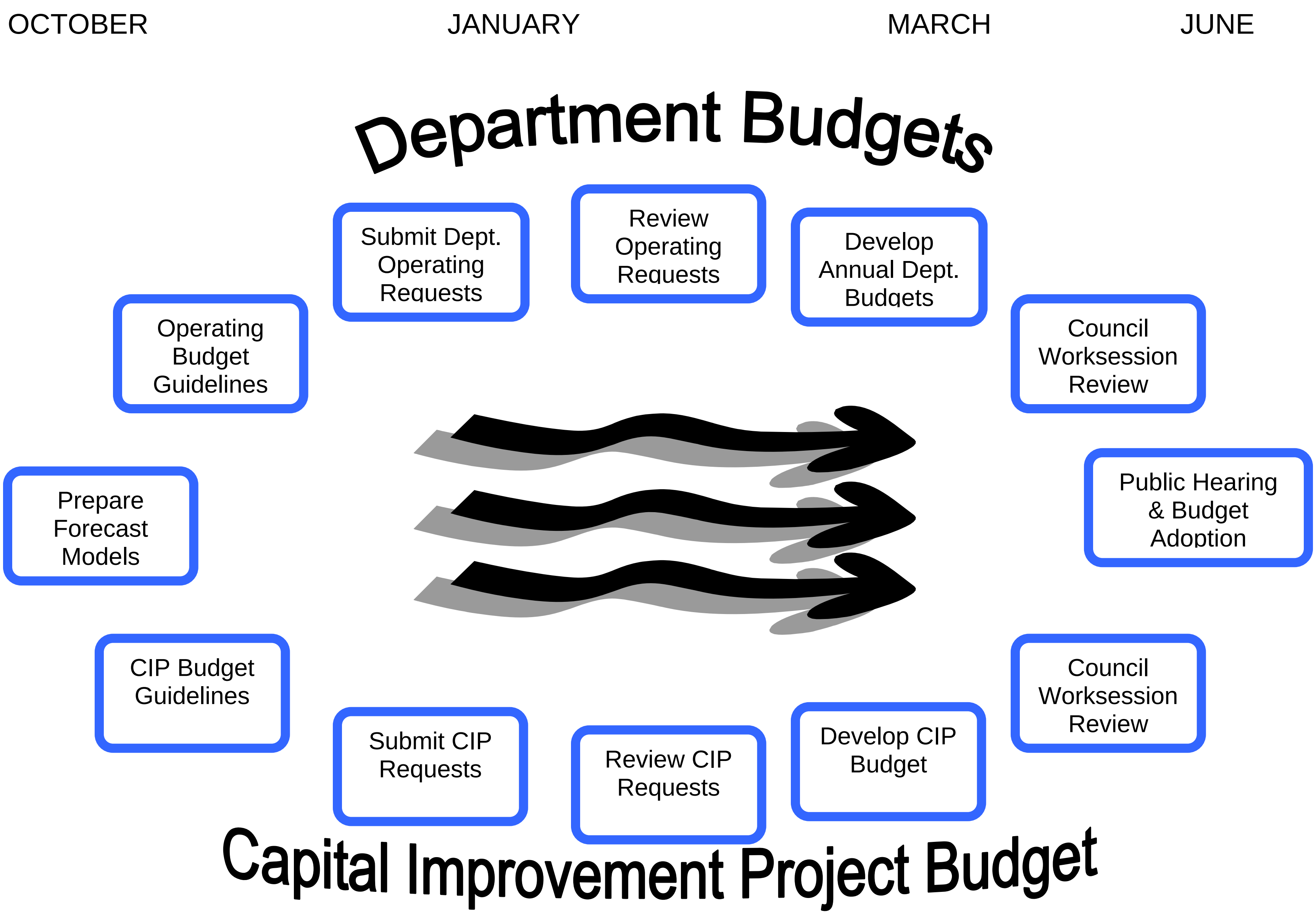
UTILITIES
- Utility Treatment
- Utility Systems

PARKS & RECREATION
- Parks/Mall Maintenance
- Recreation
- Parks Development
- Civic Center Baseball Complex
- Arts and Culture
- Golf Courses

POLICE DEPARTMENT
- Field Services
- Support Services

FIRE DEPARTMENT
- Professional Services
- Operations
- Community Risk Reduction
- Special Operations

BUDGET PROCESS FLOWCHART



Financial Policies –

Financial policies provide guidance and direction while developing the operating and capital improvement project's (CIP) budget and managing the fiscal responsibilities of the City. Their framework lends to responsible long range planning. With these tools, the City continues its quality accounting practices per the Government Finance Officers' Association and Governmental Accounting Standards Board standards.

The City must follow general budget legal requirements established by Arizona law and the City Charter when preparing the annual budget. The chart to the right outlines the various actions and deadlines that must be followed. Under each category are the requirements listed by State Law and City Charter rule.

Statutory Limitations

The primary property tax levy is limited by state law to a two percent increase over the previous year's maximum levy with adjustments for growth and annexation. Secondary taxes, if implemented, are tied to the annual debt services requirements of voter-approved general obligation bonds. Primary tax levy limits are established by the Property Tax Oversight Commission.

The Arizona Constitution mandates an expenditure limitation on the amount the City can appropriate each fiscal year.

Arizona's Constitution contains limitations on bonded debt. Please refer to the debt limitation discussion in the Capital Spending and Debt Management section for a review of these limitations.

Action Required	City Charter Deadline	Arizona State Statute Deadline	Process Dates
City Administrator presents proposed operating budget to Council	On or before first Monday in June	NA	May 30
Publish CIP summary and Notice of Public Hearing	No less than two weeks prior to Public Hearing	NA	May1
City Administrator submits Preliminary Ten-Year CIP to Council	May 1	NA	May 1
CIP Public Hearing	Prior to CIP program adoption	NA	May 16
City Administrator submits Preliminary Budget to Council	NA	NA	June 5
Preliminary Budget adoption	NA	NA	June 20
CIP program adoption	On or before first of July	NA	June 6
Publish summary of budget and Notice of Public Hearing prior to final budget adoption	NA	Once a week for two consecutive weeks following preliminary budget adoption	July 5 & July 12
Truth-In-Taxation Public Hearing; Public hearing for budget	NA	Before final budget adoption	July 18
Final budget adoption	N/A	No later than second Monday in August	July 18
Property Tax Levy adoption	No later than the third Monday in August	No sooner than seven days following final budget adoption and no later than the third Monday in August	Aug 1

Basis of Accounting

The City prepares its annual budget and financial report using the modified accrual basis of accounting for both governmental and proprietary funds in accordance with generally accepted accounting principles (GAAP). There are differences between the basis of budgeting and the basis of accounting that are outlined below.

- Depreciation is not budgeted.
- Capital purchases of proprietary funds are budgeted as expenditures.
- Debt service payments of proprietary funds are budgeted as expenditures. Proceeds of long-term debt are budgeted as revenue-like ‘Other Financing Sources.’
- For all funds, compensated absences expenditures are not recorded as earned; instead, all continuing positions are budgeted at 100% annually. Any differences relating to use of general or other accruable leave is immaterial.

Budget Amendments

- Budget transfers between funds require City Council approval.
- The City Administrator is authorized to make transfers between departments (within the same fund).
- Budgetary transfer authority within department non-personnel line items in the same fund is delegated to the department director.
- Budget transfers are initiated internally from the department with final review and processing performed by the Finance Department.

Operating Budget Preparation

- Current operating costs must be less than or equal to current revenues.
- Ending projected General Fund undesignated fund balance to be maintained at a minimum of 20% of that year’s revenues. All other operating funds will be budgeted to retain sufficient fund balance for cash flow needs for the beginning of the following year. Two exceptions: Solid Waste Fund and Mall Maintenance Fund will be subsidized by the General Fund to assure at least a zero fund balance.
- Authorized staffing level increases or personnel changes across funds must be part of the budget process.

Revenues

- Projected property tax revenues will include estimates of uncollected prior year property taxes in addition to any revenues of current year collections that are subject to the maximum levy.
- All City rates and fees will be reviewed and adjusted if necessary each year.
- Forecasting revenues will involve a combination of a ten year analysis of past revenue history, review of economic trends, and analysis of information obtained from State agencies from which the City receives funds.

Capital Projects

- Project must cost at least $25,000.
- Impact on City’s operating budget must be included in planning of project and incorporated within the respective department’s operating budget.
- Budget fund adjustments must go before Council for approval.
- All projects must have an identified, approved funding source.
- Projects will not start until the funds have been received – bond, loan, cash flow. Exceptions will be for reimbursable projects only.

Debt Management

- Long-term debt is not to be issued to finance current operations.

Investments

- The City of Yuma’s Investment Policy is adopted by the City Council. In accordance with that policy, public funds will be invested in a manner which will provide the maximum security of principal invested with secondary emphasis on providing the highest yield while meeting the daily cash flow needs of the City.
- All investments will conform to applicable State and City statutes governing the investment of public funds.

Miscellaneous

- The City is self-insured for workman’s compensation and dental coverage.
- The Community Investment Trust was established from the sale of city owned properties in 1989. These funds can be used with Council approval only. The balance of the Trust is budgeted in full each year.
- The City’s capitalization policy is for items that have a life of at least two years and a minimum cost of $5,000.

Service Delivery – our primary mission

City services are delivered by department units. Please refer to the department section of this document for a review of the departments' missions, accomplishments and goals. City charter, ordinance and political discourse determine the nature and extent of the services provided by these departments.

Seven major operating departments provide most services:

- Police
- Fire
- Parks and Recreation–Parks Maintenance; Recreation; Golf Courses; Recreation Complex; Arts and Culture
- Community Development–Building Safety; Community Planning
- Public Works–Street; Solid Waste; Fleet Services
- Utilities
- Engineering

Services are also provided, both to citizens and internally to the 'line' departments by these administrative departments:

- Mayor/Council
- City Administrator–Public Affairs; Community Relations; City Clerk; Heritage Area; Economic Development
- City Attorney
- Information Technology
- Finance–Accounting; Purchasing; Customer Services
- Human Resources–Personnel

Revenues –

Like a business, the city must have revenues to pay for the services it provides its citizens. Unlike the federal government, it cannot spend for services money it does not have. Accordingly, service levels depend entirely on the amount of monies the city collects. Revenues come in two broad categories: taxes and charges for services.

Taxes are broad-based revenues over larger tax bases to cover services for which the ultimate user is difficult to determine for fee purposes, i.e., police services. Taxes may be assessed on the basis of property valuation (property taxes) or upon the basis of a business transaction (sales taxes). The City of Yuma uses both methods; however, because of statutory limitations on the former, its reliance is higher on the latter.

Charges and fees are assessed directly to the ultimate beneficiary of service and may be intended to cover all or only part of the service provided, such as:

- Licenses and permits
- Utility charges
- Golf fees
- Recreation fees

In those instances in which the charge is insufficient to cover the cost of service, the city must subsidize the service with its general tax revenues.

Revenues, both taxes and charges, derive from three sources: local, state-shared and grants and entitlements. The various funding sources are discussed later in the fund section of this document**.**

Funds –

Governments separate the accounting of revenue sources because of internal or external requirements and restrictions. For instance:

–The city can't use gas taxes to pay for police services (specific statutory limitations)
–The city can't use public safety taxes to build streets (ballot language creating the tax and its use)

For these reasons, the city follows rules promulgated by the Governmental Accounting Standards Board and uses fund accounting to record and report its financial transactions.

Each fund is a self-balancing set of accounts used to track the activity of a specific revenue or series of revenues. Fund types that involve service delivery include the General Fund, Special Revenue Funds and Enterprise Funds. These three fund types account for most of the city's service delivery. The General Fund is the largest fund and accounts for most primary services. Special Revenue Funds account for the proceeds of special revenue sources, taxes, charges or grants that are used to finance projects or activities as required by law or contractual agreements. Enterprise funds are used for those activities designated by council to operate on a self-funding basis, using accounting methods similar to business enterprises. The intent of an Enterprise Fund is to earn sufficient profit to insure the fund's continued existence without reliance on general tax revenues.

Other fund types used are Debt Service, Capital Projects and Internal Service Funds. These funds account for transactions not related to service delivery. Instead, they account for the financing, construction and inter-department services of the city.

How It All Works –

This chart shows the interaction of revenues and how they are recorded within the major operating funds and how the related departments expend those revenues in service delivery.

Typical of the General Fund is the receipt of a number of different types of revenues, whether they are local or shared. Most departments in the city provide general services, which are paid through the General Fund. Thus, the revenue is "matched" with the expenditure or service provision.

Moreover, departments may cover services that are recorded in funds other than the General Fund. These "special revenues" must be segregated from other revenues, because of legislative, regulatory or council requirements. In providing services through these special funds, expenditures are recorded in Special Revenue Funds, again to match the expenditure against its revenue.

In this manner, a given department, while a contiguous unit for management purposes, can expend various types of monies when providing certain services upon which the revenue is based. For example, as you can see in the chart at right under the Expenditure Section, the Parks Department provides services through the General Fund for parks maintenance and general recreation; through the Special Revenue Funds (specifically the Recreation Complex fund) for the convention center;

	Revenues	**General**	**Special Revenue**	**Enterprise**
Shared	**State sales tax**	X		
	State income tax	X		
	Vehicle license tax	X		
	Gas tax		X	
	Lottery		X	
	Grants/entitlements		X	
Local	**Property tax**	X		
	Sales taxes:			
	General	X		
	Public Safety		X	
	Road		X	
	Licenses/permits	X		
	Franchise fees	X		
	Fines	X		
	Charges for services:			
	Utility fees			X
	Golf courses			X
	Recreation fees	X		
	Rents/concessions	X	X	X
	Solid waste			X
	Expenditures			
Depts	**Police**	X	X	
	Fire	X	X	
	Parks	X	X	X
	Public Works		X	X
	Utilities			X
	Engineering	X	X	
	Comm Development	X	X	
	Administrative	X	X	

and through the Desert Hills Golf Course Enterprise Fund for operation of the golf course. A more complete summary by fund group is presented below that includes the aforementioned General, Special Revenue and Enterprise Funds as well as the non-operating Capital Projects, Debt Service and Internal Service Funds.

Budget Summary-Fund Group *Fiscal Year 2012-2013*	General	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service	2012-2013 Total	2011-2012 Estimate	2010-2011 Actual
Balance, July 1	$ 15,379,226	$ 12,308,803	$ 23,457,030	$ 576,758	$ 39,085,741	$ 16,018,637	$ 106,826,195	$ 112,192,605	$ 109,527,923
Sources:									
Revenues									
Property Taxes	9,839,752	106,546	-	-	-	-	9,946,298	10,175,000	9,959,865
Sales Taxes	18,709,449	17,567,847	-	-	-	-	36,277,296	35,343,320	34,402,530
Franchise taxes	3,244,000	-	-	-	-	-	3,244,000	3,234,000	3,243,939
Building Permits, Zoning and Development Fees	1,086,400	-	-	-	-	-	1,086,400	1,183,000	1,276,740
State Sales Taxes	7,500,000	-	-	-	-	-	7,500,000	7,270,000	6,856,996
State Revenue Sharing	9,505,425	-	-	-	-	-	9,505,425	7,854,995	8,692,400
Vehicle License Tax	2,700,000	-	-	-	-	-	2,700,000	2,697,600	3,250,436
State Gasoline Tax	-	6,375,161	-	-	-	-	6,375,161	5,528,000	6,503,532
Lottery Tax	-	-	-	-	-	-	-	-	75,764
Grants	-	20,471,940		-	-		20,471,940	4,946,909	7,341,061
Charges for Services	2,318,755	668,120	1,209,764	-	44,903,391	3,700,098	52,800,128	53,370,377	58,908,227
Fines, Fees, Interest and Other	2,079,300	424,060	17,149,807	1,368,120	525,530	3,887,151	25,433,968	6,656,312	11,211,393
Total Revenues	56,983,081	45,613,674	18,359,571	1,368,120	45,428,921	7,587,249	175,340,616	138,259,513	151,722,883
Transfers In	557,323	1,702,880	-	12,238,199	210,000	-	14,708,402	14,422,555	14,675,733
Long-Term Debt Proceeds	-	-	-	-	-	-	-	17,653,100	-
Total Sources	57,540,404	47,316,554	18,359,571	13,606,319	45,638,921	7,587,249	190,049,018	152,682,068	166,398,616
Uses:									
Expenditures									
Police	22,367,489	1,414,619	-	-	-	-	23,782,108	22,546,630	22,427,258
Fire	12,564,932	1,672,682	-	-	-	-	14,237,614	12,054,932	11,143,930
Public Works	-	6,139,110	-	-	3,052,042	4,588,754	13,779,906	12,535,714	12,090,664
Utilities	-	-	-	-	20,774,725	225,000	20,999,725	18,806,728	16,765,946
Engineering	417,151	1,909,652	-	-	-	-	2,326,803	2,098,005	2,012,042
Parks and Recreation	7,792,085	3,665,468	-	-	2,197,838	132,856	13,788,247	12,818,951	12,039,470
Community Development	2,762,572	-	-	-	-	-	2,762,572	2,512,857	2,563,723
Administrative									
Mayor and Council	231,030	-	-	-	-	-	231,030	252,757	247,007
Municipal Court	1,498,855	100,900	-	-	-	-	1,599,755	1,420,921	1,467,386
City Administration	3,848,620	2,949,297	-	-	-	-	6,797,917	4,531,355	6,249,538
City Attorney	1,335,943	700	-	-	-	842,121	2,178,764	2,400,639	3,673,502
Information Technology	2,651,594	4,187,661	-	-	-	-	6,839,255	5,073,087	5,575,773
Finance	1,837,479	-	-	-	-	-	1,837,479	1,649,162	1,492,545
Human Resources	889,403	-	-	-	-	-	889,403	886,234	722,051
General Government	1,603,914	61,304	-	-	-	2,942,439	4,607,657	3,163,762	1,339,663
Capital Labor	96,604	824,195	-	-	335,410		1,256,209	1,153,168	1,341,471
Intracity Cost Allocation	(2,882,833)	1,025,127	-	-	1,845,124	12,582	-	-	-
Debt Service	-	-	-	13,572,422	15,650,688	-	29,223,110	30,650,978	30,677,913
Capital Improvements	-	17,301,461	25,925,982	-	9,915,300	-	53,142,743	9,070,043	17,228,319
Total Expenditures	57,014,838	41,252,176	25,925,982	13,572,422	53,771,127	8,743,752	200,280,297	143,625,923	149,058,201
Transfers Out	4,462,813	10,123,075	-	-	121,614	900	14,708,402	14,422,555	14,675,733
Total Uses	61,477,651	51,375,251	25,925,982	13,572,422	53,892,741	8,744,652	214,988,699	158,048,478	163,733,934
Balance, June 30	$ 11,441,979	$ 8,250,106	$ 15,890,619	$ 610,655	$ 30,831,921	$ 14,861,234	$ 81,886,514	$ 106,826,195	$ 112,192,605

The Fund Information section explores the city’s funds in detail.

City Profile

Located in the Yuma and Gila valleys of Southwestern Arizona where Arizona, California, and Mexico converge is Yuma. With a climate that mixes pure desert sunshine with the cool waters of the Colorado and Gila Rivers, Yuma offers our residents a year round vista of surrounding rugged mountains and green agricultural fields.

The incorporated area of Yuma is approximately 119 square miles and houses over 93,064 full-time residents. The City of Yuma is a full service council-manager government and is governed by a charter, Arizona state statutes, and an adopted Strategic Management Plan.

The City employs approximately 1,046 full and part-time employees in fourteen departments. Public services include police, fire, water and wastewater utilities, solid waste services, parks, recreation, and arts & culture services.

History

Yuma's history dates to 1540 when Hernando de Alarcon, the Spanish explorer, became the first European to see the site of the present day City of Yuma. From 1540 to 1854, Yuma was under the flags of Spain and Mexico, but in 1854 became a territorial possession of the United States through the Gadsden Purchase. In the 1850's, Yuma became the major river crossing of the California gold seekers. From the 1850s to the 1870s, steamboats on the Colorado River transported passengers and goods to mines, ranches and military outposts in the area, serving the ports of Yuma, Laguna, Castle Dome, and others.

In the early 1900's, the Yuma Project was completed by the US Bureau of Reclamation. This project established or expanded an irrigation canal system that has since used the Yuma area's senior water rights for Colorado River water to make Yuma a prime agricultural center.

Economic Base

Today, agriculture remains the largest segment of Yuma's economic triad of agriculture, military and tourism.

Agribusiness now contributes over $3.1 billion to Yuma's economy each year. The industry has grown from field production of vegetables and fruits to include a number of substantive production plants in which are produced fresh-cut salads and other value-added products. Even field production has changed by field-packing vegetables for shipment to market. Those products are now housed, while awaiting shipment across the country, in several large commercial cooling facilities.

Yuma is home to two military bases that are critical to the nation's defense. Both contribute significantly to Yuma's economy. The Marine Corps Air Station conducts pilot tactical training using the adjacent Barry M. Goldwater Range. Along with several attack squadrons, including the famous 'Black Sheep' squadron, the base is home to the Marine Aviation Weapons and Tactics Squadron One (MAWTS-1), which is the host of the graduate level, Weapons and Tactics Instructor Course (WTI). WTI is the Marine Corps version of 'Top Gun'. The Marine Corps Air Station will also be home to the first operational squadrons of the new F-35 Joint Strike Fighter program.

Another critical installation is the US Army Yuma Proving Ground. The proving ground is the Army's center for desert natural environment testing and evaluation. This includes testing of all types of materiel; including prototype combat vehicles, artillery, conventional munitions, aircraft and other items critical to the Army's mission. The proving ground also contracts with other nations for testing of specialized equipment from around the globe.

The third major segment is tourism. Yuma's abundant sunshine and unbeatable weather drew an estimated 95,000 winter visitors last year. The average visitor stays three months and adds significantly to the economy. Adding to this segment is the Yuma Crossing National Heritage Area. Established in 2000 by Congress, it is the first and one of only two national heritage areas west of the Mississippi River. The city's long-planned riverfront development is now in progress and will serve to make Yuma a travel destination throughout the year.

Yuma Demographics

Form of Government	Council/Manager
Mayor's Term	4 Years - Elected at large
Council Term (6 Councilmembers)	4 Years - Elected at large (staggered terms)
Current Area in Square Miles	119
Area in Square Miles as of 2000	106
Current (2010) City of Yuma Population	93,064
2000 City of Yuma Population	77,515
Growth % 2000 - 2010 for City of Yuma	20.1%
Current (2010) Population of Yuma MSA	204,195
2000 Population of Yuma MSA	106,895
Growth % 2000 - 2010 for Yuma MSA	27.6%
# of Winter Visitors to Yuma Area	90,000
Population within 1 hour driving time	2 Million (approximately)
Village of Yuma Incorporated	July 11, 1876 - A.F. Finlay, Mayor
Town of Yuma Incorporated	April 6, 1902 - R.S. Patterson, Mayor
City of Yuma Incorporated	April 7, 1914 - John H. Shanssey, Mayor
# of Employees (Full & Part Time)	1,046
Average Daily Maximum Temperature	87.3° Fahrenheit
Average Daily Minimum Temperature	53.5° Fahrenheit
Monthly Average Temperature (based on last 50 yrs)	75.2° Fahrenheit
Average Yearly Rainfall in Inches	3 inches
% of Sunshine Overall (Year = 4,456 hours)	90% (4,050 hours)
Relative Humidity - 11:00 AM, July	32%
Elevation above Sea Level	138 feet
# Golf Courses	11
# of School Districts	3 (Crane Elementary, Yuma Elementary, Yuma Union High School)
# of Public Elementary Schools	21
Total # of Public Elementary School Students	12,138
# of Private Elementary Schools	11
# of Public Junior High Schools	7
Total # of Public Junior High School Students	4,652
# of Private Junior High Schools	10
# of Public High Schools	6
Total # of Public High School Students	10,448
# of Private High Schools	5
# of Colleges/Universities	4 (Arizona Western College, Northern Arizona University - Yuma, Southern Illinois University, University of Phoenix)
% of households with $100,000 plus income Average	12.7%
Average Median Home Sales Price (City of Yuma)	$159,600

Fund Information

FUND INFORMATION

The following pages list each of the city's funds including a description of the fund's major sources of revenue and a recap of the changes in budget for the fiscal year.

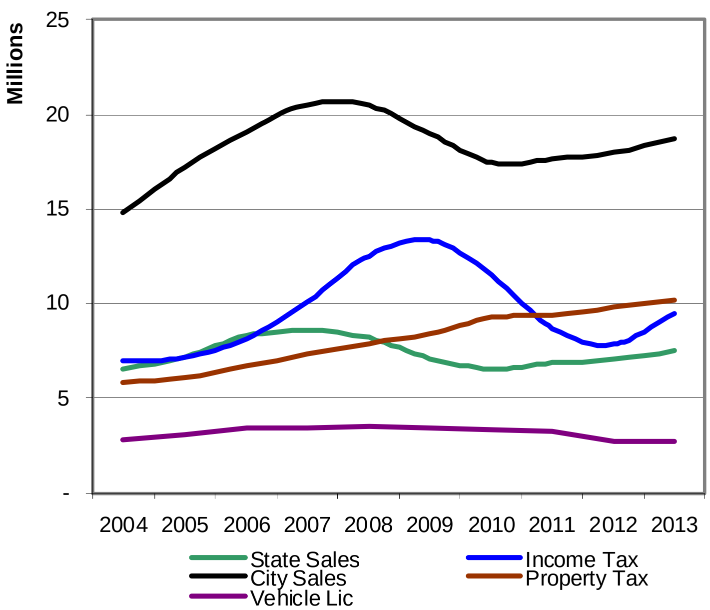
GENERAL FUND

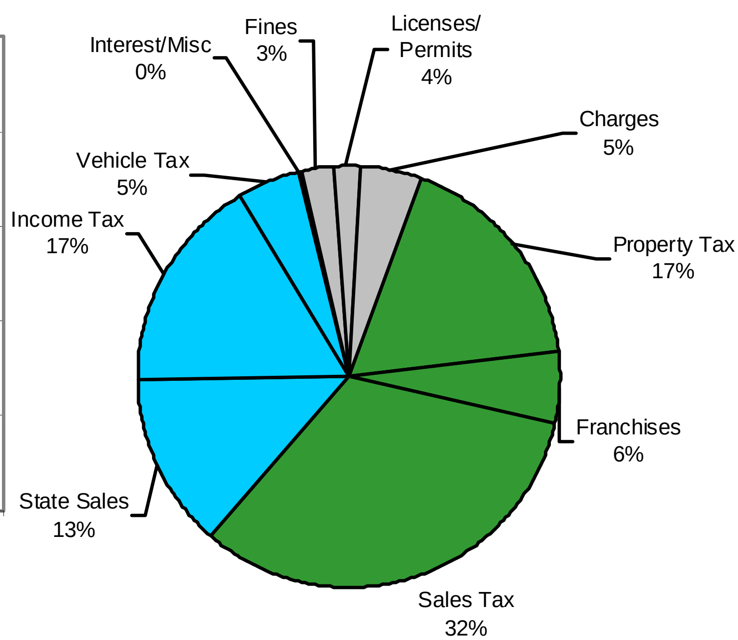
The General Fund is the main operating fund of the city. It accounts for all or a portion of every department. Its main revenue sources are general-purpose taxes such as property taxes, the 1% city sales tax and state-shared revenues. Other revenues include unrestricted charges such as business licenses, building permits and zoning fees. A discussion of the fund's major revenues follows.

Revenues

Local taxes These taxes are general purposes taxes applying to all services in the General Fund.

General sales tax: This is the largest single source of revenues for the General Fund and averages around one third of general revenues. This one-percent transaction privilege tax is levied on business conducted within the city. The program is administered by the Arizona Department of Revenue for the city. Historically, this revenue source averaged increases of seven percent; however, with the slower economy sales taxes have not been quite so robust. Fortunately, the tax has now shown an upswing and is expected to post a healthier increase of 3% this year. While this does not match historical averages, sales taxes elsewhere in the state are also just beginning to rebound. For the upcoming fiscal year, annual projections of revenue continue to be based on a variety of trend factors. Sales tax records for previous years and a review of monthly receipts for major taxpayers help staff determine an appropriate projection. Other factors include reviews of building permits and other local economic indicators to set a figure, which remains conservative to avoid the attendant problems during the year that would occur with overestimated revenues. For 2012, the city has forecasted the anticipated 3% increase in sales taxes.





Property tax: The Arizona Constitution limits property taxes. The formula allows for a two-percent increase in the actual levy of the previous year with an additional adjustment to reflect growth (new construction) in the tax base. Higher growth in total assessed valuation lowers the tax rate. With this limitation in place, property taxes usually amount to 14% to 16% of general revenues. However, due to the other revenue sources declining and no property tax increase in FY12, property taxes for 2013 now constitute 17% of general revenues. For tax year 2012 (fiscal year 2012-2013), the city's assessed value for the same property declined for the second time. Because of this decline, the maximum tax rate would increase to $1.7566. However, a rate of $1.6884, while higher than 2011, will generate additional property tax because of new construction growth, yet most taxpayers that were on the tax rolls in 2011 should see no tax increase. The tax levy will increase by $130,750 to $10,175,910. The maximum tax levy calculation worksheet is included in the Appendix.

Shared revenues include state sales tax, urban revenue sharing (income tax) and vehicle license tax.

State sales tax: Twenty-five percent of the total state sales tax collection base (less certain classifications) is distributed to cities and towns based on the relative percentage of their population to the total population of all incorporated cities and towns in the state using the last decennial or special census (Yuma is roughly 1.85% in that calculation). This revenue is unrestricted other than for municipal purposes. Initial projections are set by reviewing historical trends since staff has little statewide information. Ultimately, projections provided by the state and the Arizona League of Cities and Towns are used. For fiscal 2012, state sales tax is projected to increase 2.7% from 2011 collections and 2013 collections increasing 6.5% over 2012 collections.

Ten-year History of General Fund - Major Revenues

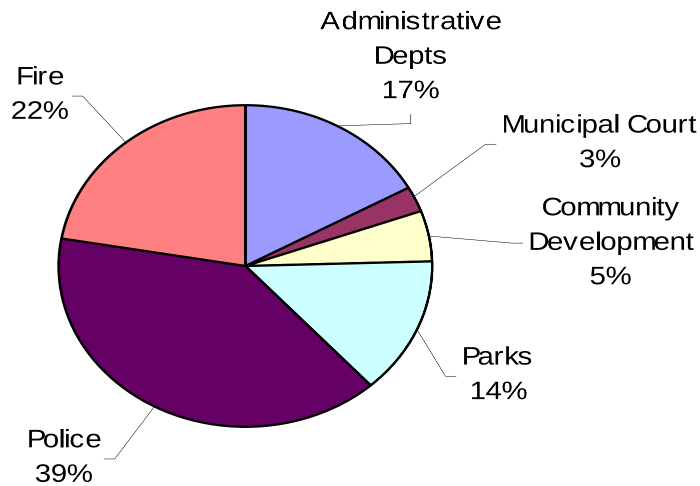
	State Sales	Income Tax	City Sales	Prop Tax	Vehicle Lic
2004	6,535,654	7,002,250	14,849,984	5,857,815	2,852,832
2005	7,196,762	7,141,392	17,165,647	6,084,434	3,067,961
2006	8,292,930	8,133,573	19,087,873	6,699,038	3,391,236
2007	8,599,222	10,080,307	20,519,460	7,320,954	3,391,000
2008	8,183,389	12,518,210	20,479,636	7,890,155	3,518,856
2009	7,105,464	13,355,611	18,961,775	8,402,118	3,445,486
2010	6,553,752	11,530,338	17,461,629	9,256,623	3,302,485
2011	6,856,996	8,692,400	17,635,454	9,429,548	3,250,436
2012 estimated	7,270,000	7,854,995	18,244,565	9,800,000	2,697,600
2013 budgeted	7,500,000	9,505,425	18,709,449	10,175,910	2,700,000

Income taxes: Established by voter initiative in 1972 at 15% of total personal and corporate income tax (collected two years earlier), this tax is distributed to cities and towns by the same basis as state sales tax (the Legislature set the percentage temporarily at 14.8% of collections for fiscal years 2003 and 2004). This revenue is also unrestricted other than to municipal purposes. After declining income tax receipts for the state for several years, this revenue source is rebounding for FY13. As noted in the line graph on the previous page and the table above, an increase of 21% is projected for next year. Because the amount to be distributed is based upon actual tax collections from a previous fiscal year, the state provides a near-exact figure for projection purposes.

Vehicle license tax: Of the license taxes paid at new or renewal vehicle registrations statewide, 25% is shared with cities and distributed on same basis as sales tax. Again, it is unrestricted other than to municipal purposes. With collections of this tax performed by the state, historical trends are the only data available to determine projections for a given fiscal year. With the State of Arizona battling a continuing budget crisis, the legislature saw fit to reduce this revenue source by moving some of the tax base to the Arizona Department of Public Safety in FY12. For FY13, this revenue source is projected to remain flat.

Expenditures

The table on the next page and its related graph display the impact of the several departments on the General Fund. A quick review shows the large majority of General fund expenditures are related to public safety in the Police and Fire Departments, respectively. The third largest group is the Administrative Departments that provide support to the operating departments. Parks and Recreation Department follows closely behind with its recreational opportunities and many parks enjoyed by our populace.



General revenues not only support the services provided by the departments listed, but, as shown in the fund recap on the next page, help pay a portion of the city's debt service (attributable to General Fund services) and a portion of the cost of maintaining the Mall Maintenance Fund. (No support is shown in 2012 as an unexpected surge in property values increased the property tax levy temporarily and reduced the support from the General Fund to zero.)

General Fund Expenditures by Department	2010-2011 Actual	2011-2012 Budget	2011-2012 Estimate	2012-2013 Budget
MAYOR AND COUNCIL	$ 247,006	$ 270,524	$ 252,757	$ 231,030
MUNICIPAL COURTS	1,454,740	1,485,314	1,411,033	1,498,855
CITY ADMINISTRATOR'S OFFICE	2,861,122	3,333,284	3,147,083	3,291,297
CITY ATTORNEY'S OFFICE	1,070,264	1,289,543	1,236,854	1,335,943
INFORMATION TECH SERVICES	2,384,577	2,393,213	2,426,948	2,651,594
FINANCE	1,492,542	1,768,843	1,649,162	1,837,479
HUMAN RESOURCES	722,051	891,049	884,565	889,403
GENERAL GOVERNMENT	476,600	2,426,154	416,355	1,603,914
COMMUNITY DEVELOPMENT	2,528,520	2,643,137	2,503,487	2,762,572
UTILITIES	(2)	(24,626)	175,239	-
ENGINEERING	392,062	395,309	401,273	417,151
PARKS AND RECREATION	6,831,122	7,637,502	7,386,457	7,794,005
POLICE DEPARTMENT	20,441,934	21,276,604	21,457,407	22,367,489
FIRE DEPARTMENT	11,081,260	13,180,281	12,047,121	12,563,012
CAPITAL PROJECTS LABOR	108,052	73,278	77,652	96,604
INTRACITY COST ALLOCATION	(4,211,795)	(2,334,378)	(2,334,378)	(2,882,833)
	$ 47,880,055	$ 56,705,031	$ 53,139,015	$ 56,457,515

GENERAL FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Undesignated Fund Balance July 1,	15,616,208	17,072,637	19,059,558	15,276,809
Sources:				
Estimated Revenues	56,780,381	56,041,742	54,375,028	56,983,081
Total Sources	56,780,381	56,041,742	54,375,028	56,983,081
Uses:				
Expenditures				
Personnel	42,129,232	44,900,435	44,049,474	45,869,874
Operating	6,519,899	10,474,176	9,230,645	9,419,924
Contingency	2,000	1,547,400	50,000	1,050,000
Capital Outlay	150,608	735,188	426,780	117,717
Transfers Out:				
Yuma Mall Maintenance Fund	120,863	-	-	65,930
Radio Communication Fund	131,750	123,900	123,900	123,900
Debt Service Fund	4,281,573	4,269,772	4,276,978	4,272,983
Grants	1,106			
Total Transfers Out	4,535,292	4,393,672	4,400,878	4,462,813
Total Uses	53,337,031	62,050,871	58,157,777	60,920,328
Undesignated Fund Balance June 30,	19,059,558	11,063,508	15,276,809	11,339,562

Fund balances approximating 20% of total revenues are targeted for retention each year. This policy maintains sufficient cash flow within the fund as revenue collections are skewed to the winter season in the agriculture and tourism industries.

Combined with the General Fund within the City's financial statements, but shown separately in the budget, is the Community Investment Trust. Revenues from sales of surplus real property are recorded within these accounts. Expenditure of the monies is at the discretion of the council. Each year, all of the available balances of the accounts are budgeted for expenditure should the council desire to fund critical projects that arise during the fiscal year. No expenditures are budgeted in the Community Investment Trust this year.

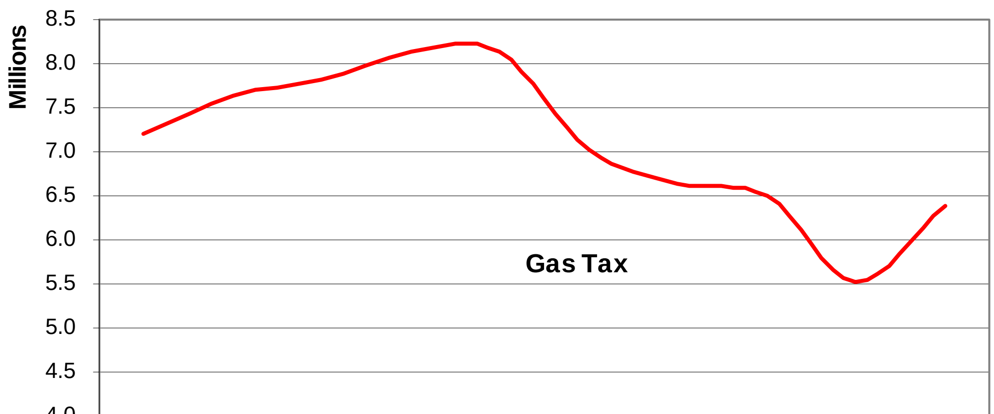
COMMUNITY INVESTMENT TRUST	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Undesignated Account Balance July 1,	87,633	87,833	87,809	87,809
Sources:				
Estimated Revenues	176	200	-	-
Total Sources	176	200	-	-
Uses:				
Expenditures				
Operating	-	-	-	-
Capital Outlay	-	-	-	-
Capital Improvements	-	-	-	-
Total Uses	-	-	-	-
Undesignated Account Balance June 30,	87,809	88,033	87,809	87,809

Also included within the General Fund, but separated here for reporting purposes, is the Riverfront Redevelopment Account. After years of planning, the riverfront area in Yuma is in development. As part of the agreement with the developer, the City is required to provide payments each year for 10 years for infrastructure. In addition, sales tax rebates of 70% of the City's general sales taxes and Two Percent taxes generated within the project area are to be paid to the developer. The agreement calls for paying one half the balance of the required deposit at the time building permits are generated. Permits were pulled in FY2007, thus the activity shown below.

RIVERFRONT REDEVELOPMENT	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 BUDGET
Undesignated Account Balance July 1,	-	-	-	14,608
Sources:				
Transfers In:				
Two Percent Fund	571,931	557,323	571,931	557,323
Total Transfers In	571,931	557,323	571,931	557,323
Total Sources	571,931	557,323	571,931	557,323
Uses:				
Expenditures				
Operating	571,931	557,323	557,323	557,323
Total Uses	571,931	557,323	557,323	557,323
Undesignated Account Balance June 30,	-	-	14,608	14,608

HIGHWAY USER REVENUE FUND

The Highway User Revenue Fund accounts for gasoline taxes collected by the state and shared with cities. Of the tax collected statewide, 27.5% is allocated to cities and towns, one half of which is based on the same proportion as state sales tax and one half on the percentage of sales in "county of origin" and distributed based on city's population to total city and town population in the county. This revenue source is restricted to highway and street purposes, whether it be maintenance or construction. Projections for this revenue are provided by the state and the League of Cities. The precipitous decline in gasoline taxes noted in the graph below is due in small part to a reduction in gallons of gasoline purchased; however, it is primarily due to a growing retention of the dollars by the state legislature for use by the Arizona Department of Public Safety. Accordingly, fewer dollars are available for road maintenance.



	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Gas Tax	7,198,885	7,627,170	7,816,920	8,137,895	8,144,883	7,029,312	6,626,021	6,503,527	5,528,000	6,375,161

HURF Fund Expenditures by Division	2010-2011 Actual	2011-2012 Budget	2011-2012 Estimate	2012-2013 Budget
Capital Projects Labor	$ 28,343	$ 32,091	$ 1,187	$ -
Curbs, Gutters, Sidewalks	313,381	354,142	336,876	349,400
Code Enforcement	74,879	78,430	77,055	78,566
Storm Drain Maintenance	231,063	311,756	285,241	293,180
Street Lighting	919,213	719,623	753,381	753,223
Street Maintenance	2,673,556	2,167,334	2,031,634	2,804,041
Street Sweeping	417,723	420,353	391,030	456,874
Traffic Signals	690,789	739,412	753,014	-
Retention Basin Maintenance	1,268,561	989,020	1,084,946	1,149,266
Traffic Signs and Striping	365,899	435,658	431,620	486,481
	$ 6,983,407	$ 6,247,819	$ 6,145,984	$ 6,371,031

The Public Works Department records operational expenditures in this fund for those maintenance efforts. For FY13, the Traffic Signals division has been moved out of HURF and into the Road Tax Fund. Transfers are made to the Debt Service fund for debt related to capital assets constructed to benefit streets, including a portion of the Public Works building.

There is no specific target for retention of fund balance; however, because this fund supports personnel service and other expenditures devoted to streets, a smaller fund balance is budgeted for retention at year-end to begin the next year's operations.

HIGHWAY USERS REVENUE FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Undesignated Fund Balance July 1,	1,419,554	712,789	1,086,702	402,583
Sources:				
Estimated Revenues	6,750,801	5,933,023	5,563,283	6,402,561
Transfers In:				
Capital Improvement Fund	722	-	-	-
Total Transfers In	722	-	-	-
Total Sources	6,751,523	5,933,023	5,563,283	6,402,561
Uses:				
Expenditures				
Personnel	2,526,595	2,620,108	2,497,331	2,247,692
Operating	4,456,812	3,493,711	3,514,653	4,123,339
Capital Outlay	-	134,000	134,000	-
Transfers Out:				
Debt Service Fund	100,968	101,202	101,418	101,415
Radio Communication Fund	-	-	-	6,750
Total Transfers Out	100,968	101,202	101,418	108,165
Total Uses	7,084,375	6,349,021	6,247,402	6,479,196
Undesignated Fund Balance June 30,	1,086,702	296,791	402,583	325,948

LOCAL TRANSPORTATION ASSISTANCE FUND

In past years, a maximum of $23 million from the Lottery was distributed to cities and towns in a similar manner as sales tax and was restricted to street construction or public transportation needs of cities (10% may be expended on cultural activities if matched by outside donors). Beginning in Fiscal Year 2011, the state usurped these monies for their deficit. 2011 did see receipt of some final LTAFII transit funds and these monies will be paid to Yuma County as part of the creation of the Intergovernmental Public Transportation Authority, a new transit agency.

Historically, the city opted to expend the 10 percent for cultural activities with the remainder transferred to the Capital Projects Fund for street construction. With the elimination of the funding source by the legislature, the City budgeted no expenditures for next year, beyond the payment to the new agency.

LTAF	
2004	431,754
2005	428,517
2006	427,720
2007	425,847
2008	423,054
2009	394,161
2010	426,236
2011	75,764
2012	-
2013	-

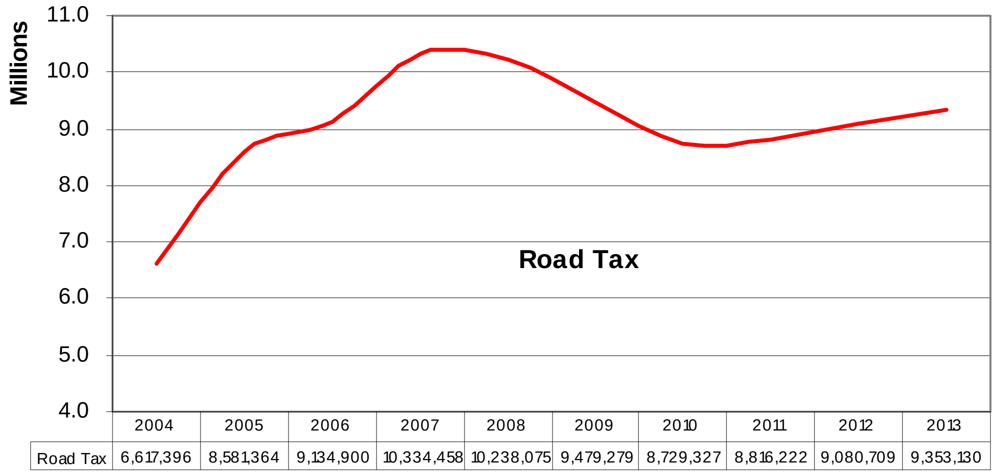
LOCAL TRANSP. ASSISTANCE FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Undesignated Fund Balance July 1,	281	76,045	75,908	144
Sources:				
Estimated Revenues	75,827	-	-	-
Total Sources	75,827	-	-	-
Uses:				
Expenditures				
Operating	-	75,000	75,764	-
Capital Improvements	200	-	-	-
Total Uses	200	75,000	75,764	-
Undesignated Fund Balance June 30,	75,908	1,045	144	144

CITY ROAD TAX FUND

This fund accounts for the collection and expenditure of a local one-half percent transaction privilege tax approved by voters in 1994 for maintenance and construction of roadways. While some operating expenditures related to retention basins are recorded within the fund, the majority of the funds are eventually transferred to the Capital Projects Fund where construction expenditures for roadways are recorded.

The tax base for the Road Tax is the same as the one percent general tax. Its trends and method of projection are the same as that revenue.

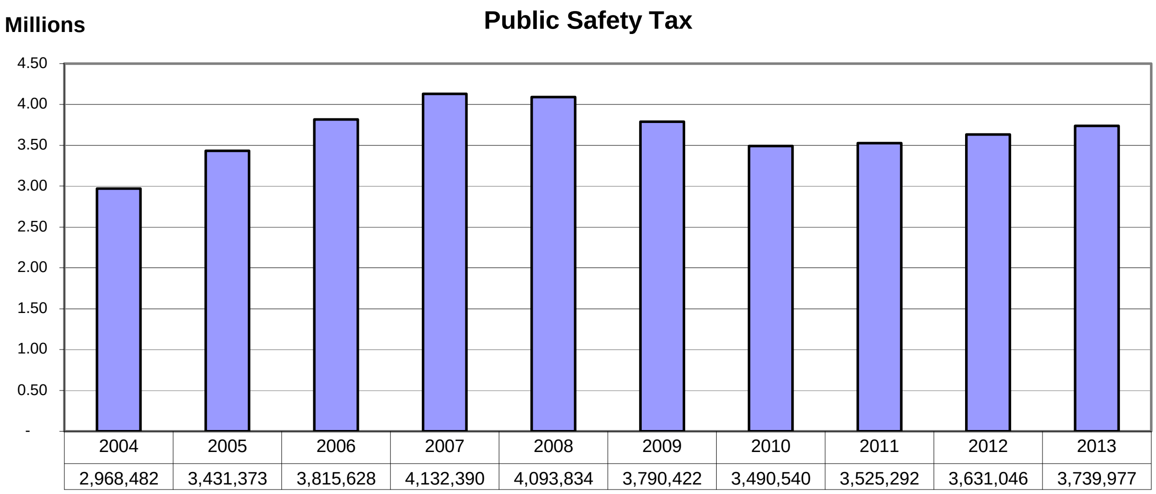
With the decline in tax revenues for this fund, the City Road Tax is primarily used for paying the debt payments related to the 2007 Series Bond Issue, operating divisions related to street activities, and a small amount for capital projects.



CITY ROAD TAX FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Undesignated Fund Balance July 1,	2,279,174	3,814,307	3,612,039	4,454,034
Sources:				
Estimated Revenues	9,364,296	9,359,500	9,203,310	9,482,270
Transfers In:				
Capital Improvement Fund	14,403	-	-	-
Total Transfers In	14,403	-	-	-
Total Sources	9,378,699	9,359,500	9,203,310	9,482,270
Uses:				
Expenditures				
Personnel	1,328,615	1,550,428	1,363,117	1,985,728
Operating	1,018,793	1,574,883	1,696,812	1,054,960
Capital Outlay	-	-	-	161,000
Capital Improvements	802,607	2,208,467	501,663	2,637,116
Transfers Out:				
Improv. District #67 Debt Service	26,905	25,084	26,198	25,084
Grant Fund	83,906	-	-	-
Debt Service Fund	4,785,008	4,772,025	4,773,525	4,783,824
Total Transfers Out	4,895,819	4,797,109	4,799,723	4,808,908
Total Uses	8,045,834	10,130,887	8,361,315	10,647,712
Undesignated Fund Balance June 30,	3,612,039	3,042,920	4,454,034	3,288,592

PUBLIC SAFETY TAX FUND

This fund accounts for a special two-tenths of one percent (.2%) privilege license tax approved by qualified voters in 1994 for public safety and criminal justice facilities and equipment. This tax was scheduled to sunset in 2015; however, voters renewed the tax in 2010 to extend it an additional 25 years. Because it also shares the same tax base as the general sales tax of 1%, the Public Safety Tax is showing a 3% increase in 2012 and 2013. Other revenues of the fund include interest earnings.

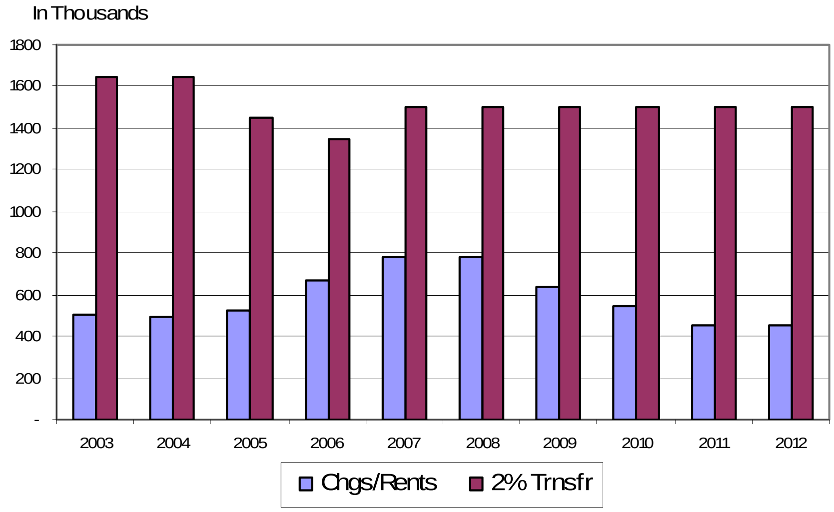


For 2013, the Public Safety Tax Fund will be used to pay the debt incurred for the construction of the police station as well as the new debt issued in 2007 for various public safety projects. With the renewal of the tax came a new provision to allow for expenditures from the fund for capital equipment. As such, the Police and Fire departments have budgeted for various capital items and facility improvements in FY13.

PUBLIC SAFETY TAX FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Undesignated Fund Balance July 1,	325,187	929,321	873,857	1,518,147
Sources:				
Estimated Revenues	3,543,716	3,600,256	3,635,046	3,743,977
From Debt Service Reserve				-
Total Sources	3,543,716	3,600,256	3,635,046	3,743,977
Uses:				
Expenditures				
Personnel	65,372	72,140	65,060	73,197
Operating	-	-	-	691,001
Debt Service Reserve		-	-	
Capital Outlay	-	-	-	1,262,477
Capital Improvements	-	-	-	50,000
Transfers Out:				
Debt Service Fund	2,929,674	2,925,347	2,925,696	2,938,679
Total Transfers Out	2,929,674	2,925,347	2,925,696	2,938,679
Total Uses	2,995,046	2,997,487	2,990,756	5,015,354
Undesignated Fund Balance June 30,	873,857	1,532,090	1,518,147	246,770

RECREATION COMPLEX FUND

This fund accounts for the financial activity of the Recreation Complex, which includes the Convention Center and Baseball Complex. The fund operates on charges for rentals of rooms and equipment, and commissions for catering. Its largest source of funding is a transfer from the Two Percent Tax Fund that was created for this purpose. The Parks and Recreation Department operates the complex. The chart on the right compares the charges and rentals income of the complex to the transfer from the Two Percent Tax Fund.



Rental income for the facility will remain steady, using historical trends as a determining factor. With only moderate increases in expenditures next year, the transfer from the Two Percent Tax Fund will remain the same as the previous year. Also, for the first time, the city's facilities maintenance effort has been reorganized, as evidenced by the change in budgeted expenditures beginning in 2012.

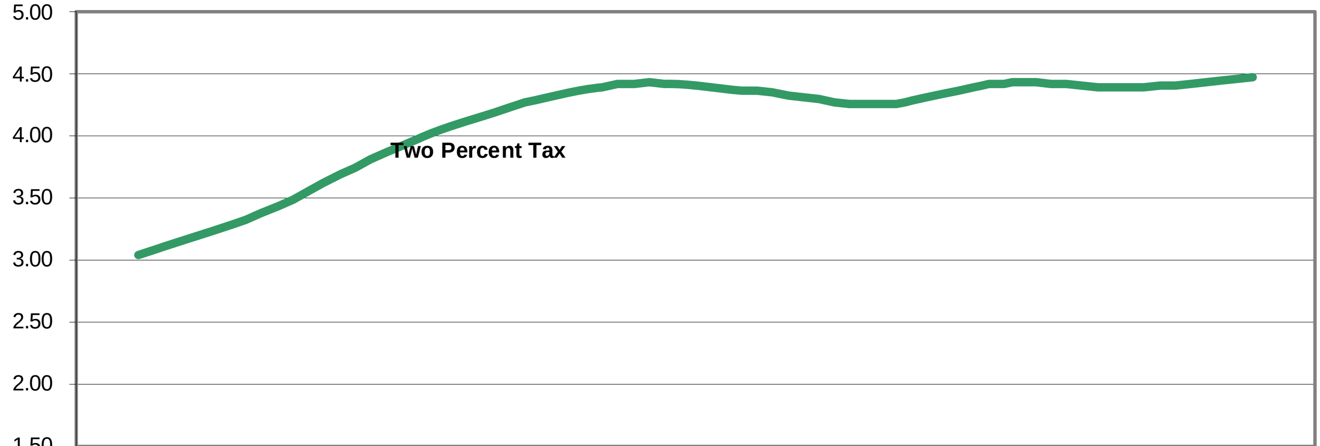
Recreation Complex Fund Expenditures by Division	2010-2011 Actual	2011-2012 Budget	2011-2012 Estimate	2012-2013 Budget
Civic Center	$ 1,245,677	$ 999,479	$ 1,008,530	$ 955,192
Baseball Complex	509,167	513,359	484,447	489,055
Facilities Maintenance	2,412	324,635	334,681	366,722
	$ 1,757,256	$ 1,837,473	$ 1,827,658	$ 1,810,969

RECREATION COMPLEX FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Undesignated Fund Balance July 1,	1,571,376	1,841,487	1,862,793	1,941,955
Sources:				
Estimated Revenues	548,673	491,500	406,820	412,020
Transfers In:				
Two Percent Tax Fund	1,500,000	1,500,000	1,500,000	1,500,000
Total Transfers In	1,500,000	1,500,000	1,500,000	1,500,000
Total Sources	2,048,673	1,991,500	1,906,820	1,912,020
Uses:				
Expenditures				
Personnel	880,893	903,575	904,489	931,282
Operating	824,476	917,898	906,360	874,087
Capital Outlay	51,887	16,000	16,809	5,600
Total Uses	1,757,256	1,837,473	1,827,658	1,810,969
Undesignated Fund Balance June 30,	1,862,793	1,995,514	1,941,955	2,043,006

TWO PERCENT TAX FUND

This fund accounts for its namesake revenue source. Begun in 1971, renewed for 15 yrs in 1994 and in 2009, this transaction privilege tax applies to a smaller tax base of bars, hotels, and restaurants. Its use is restricted by ballot language to the Recreation Complex; golf course; parks throughout the city; Yuma Crossing area; and conventions/tourism.

The graph below shows the tremendous growth experienced in prior years and the flattening that has occurred recently. The revenue projection for FY13 is projected at a modest 2% increase over estimated FY12 collections.



2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
3,044,645	3,374,333	3,866,902	4,231,989	4,424,339	4,358,638	4,253,060	4,425,556	4,387,000	4,474,740

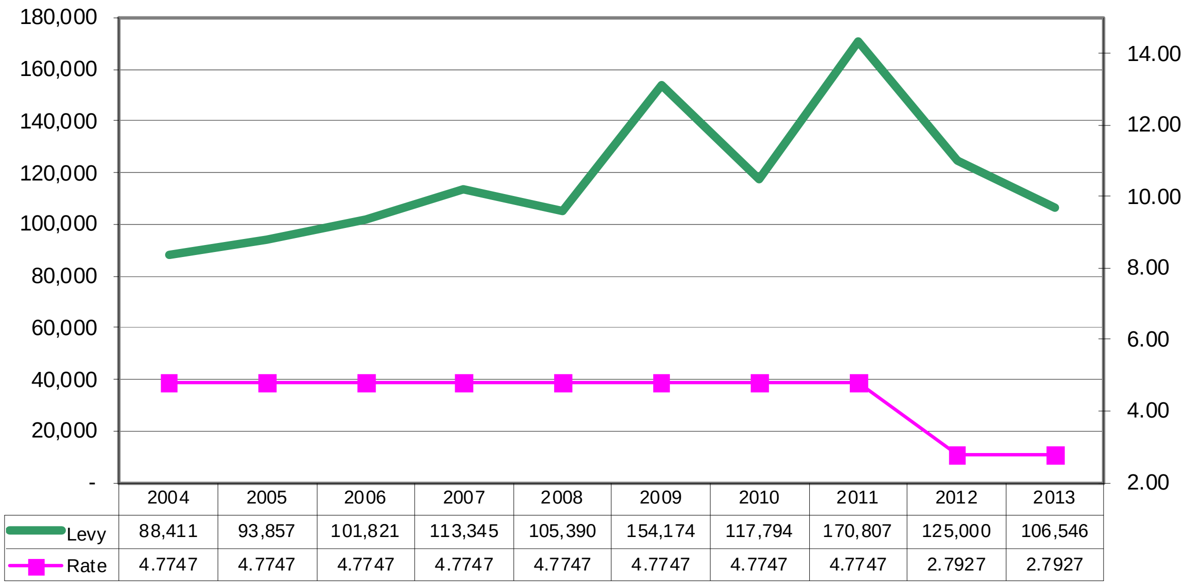
Operating expenditures from the fund are payments to outside agencies for services authorized by the ballot measure. During 2011, the Yuma Art Center was moved to the Two Percent Fund to relieve pressure on the General Fund, since the ballot measure confirmed the use of the tax for arts and cultural activities. The intent is to move the Art Center back to the General Fund when feasible. Capital project expenditures include a number of park improvement and riverfront projects. Transfers out include operating subsidies to the Recreation Complex, contractual payments to the Riverfront Development project, and for a capital project to occur at the Arroyo Dunes Golf Course.

TWO PERCENT TAX FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Undesignated Fund Balance July 1,	2,202,754	2,523,893	2,802,365	3,133,908
Sources:				
Estimated Revenues	4,709,333	4,417,000	4,462,550	4,562,740
Total Sources	4,709,333	4,417,000	4,462,550	4,562,740
Uses:				
Expenditures				
Personnel	522,174	551,757	491,288	566,523
Operating	1,207,605	1,261,223	1,133,355	1,307,802
Capital Outlay	-	12,400	-	5,000
Capital Improvements	308,012	2,153,000	434,433	1,522,082
Transfers Out:				
Riverfront Redevelopment	571,931	557,323	571,931	557,323
Recreation Complex Fund	1,500,000	1,500,000	1,500,000	1,500,000
Arroyo Dunes Golf Course Fund	-	-	-	210,000
Total Transfers Out	2,071,931	2,057,323	2,071,931	2,267,323
Total Uses	4,109,722	6,035,703	4,131,007	5,668,730
Undesignated Fund Balance June 30,	2,802,365	905,190	3,133,908	2,027,918

MALL MAINTENANCE FUND

The Mall Maintenance Fund accounts for the collection and expenditure of a special property tax levied on properties located in the downtown mall. The district maintains the common areas of the downtown mall. The Parks Department is responsible for the maintenance. The district was originally created in 1969 to finance improvements to the downtown business area in an effort to retain retail business as the city grew to the south.

Mall District Levy and Tax Rate



The plan failed to retain the larger retail outlets that eventually did move south in the city and the downtown area declined. In more recent years, however, new smaller retail developments have flourished. To help spur continued growth, the council reduced the tax rate of the district. Since then, assessed values have increased leading to the improving tax collections as shown in the above chart. In 2011, the city failed to lower the tax rate because of the surge in values and increased tax collections resulted. To mitigate this effect on the district, the city will maintain its subsidy and allow the tax levy rate to remain flat. This action will reduce the levy and increase the general fund subsidy by $18,454 for 2013.

MALL MAINTENANCE FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Undesignated Fund Balance July 1,	-	97,893	124,281	44,076
Sources:				
Estimated Revenues	226,689	126,500	128,815	110,046
Transfers In:				
General Fund	120,863	-	-	65,930
Total Transfers In	120,863	-	-	65,930
Total Sources	347,552	126,500	128,815	175,976
Uses:				
Expenditures				
Personnel	110,886	89,107	85,139	86,251
Operating	112,385	135,286	123,881	133,801
Total Uses	223,271	224,393	209,020	220,052
Undesignated Fund Balance June 30,	124,281	-	44,076	-

YUMA REGIONAL COMMUNICATIONS SYSTEM FUND

The Yuma Regional Communications System Fund was created to track the expenditures regional radio communication system, which includes the construction of the new 800/700 MHz digital trunked radio system for use by the city's public safety agencies. This fund has grown to the point that it has been reclassified as a Special Revenue Fund.

The system will be designed to integrate and include interoperability capabilities for use by the County of Yuma and other city and local emergency response agencies. To assist with the construction of this system, grants and other local emergency response agencies contributions are helping fund this deployment. Monies are also included within the Grant Fund for purchase of communications infrastructure related to the project.

YUMA REGIONAL COMM. SYSTEM FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Undesignated Account Balance July 1,	711,699	244,886	759,189	813,957
Sources:				
Estimated Revenues	1,098,185	301,500	428,588	428,120
Transfers In:				
General Fund	131,750	123,900	123,900	123,900
Highway User Revenue Fund	-	-	-	6,750
Solid Waste Fund	10,600	5,400	5,400	5,400
Equipment Maintenance Fund	900	900	900	900
Total Transfers In	143,250	130,200	130,200	136,950
Total Sources	1,241,435	431,700	558,788	565,070
Uses:				
Expenditures				
Personnel	195,013	180,429	172,425	364,093
Operating	502,806	204,115	171,595	455,038
Capital Outlay	496,126	230,000	160,000	242,167
Total Uses	1,193,945	614,544	504,020	1,061,298
Undesignated Account Balance June 30,	759,189	62,042	813,957	317,729

GRANT FUNDS

A variety of federal and state grants and entitlements are recorded in this fund. Individual grant funds included here are the HUD CDBG Entitlement, Community Redevelopment, DOJ Weed and Seed Initiative, and the Appropriated Grants Fund. The largest continuing grant is the Community Development Block Grant (CDBG). The city continues to seek grant funding for a number of transportation, communication and parks projects with related capital projects expenditures planned in the fund.

All grant funds are restricted to the purposes for which the grants were authorized. Those purposes range from parks improvements to overtime compensation for police officers.

This fund's budget will vary significantly from year to year as the city budgets for all grants for which staff believes it has a reasonable chance of award. This often causes a distinct variance between the budget of a given year and its actual revenues and expenditures.

GRANT FUNDS	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Undesignated Fund Balance July 1,	-	-	-	-
Sources:				
Estimated Revenues	7,341,061	38,678,178	4,946,909	20,471,940
Transfers In:				
General Fund	1,106			
City Road Tax	83,906	-	-	-
Capital Improvement Fund	-	-	-	-
Total Transfers In	85,012	-	-	-
Total Sources	7,426,073	38,678,178	4,946,909	20,471,940
Uses:				
Expenditures				
Personnel	1,393,159	1,872,124	850,729	962,126
Operating	3,711,602	8,225,335	2,224,612	3,978,571
Capital Outlay	1,108,420	5,128,719	1,607,793	2,438,980
Capital Improvements	1,212,891	23,452,000	263,775	13,092,263
Total Uses	7,426,072	38,678,178	4,946,909	20,471,940
Undesignated Fund Balance June 30,	-	-	-	-

DEBT SERVICE FUNDS

Debt service funds are used to account for payment of principal and interest on bonded debt paid from governmental fund resources. Long-term bonded debt of Enterprise Funds is recorded and paid directly from the fund. A discussion of debt activity is included in the Debt Management section.

The City has two types of long-term governmental debt. First is debt of the Yuma Municipal Property Corporation (MPC). The several bond issues of the MPC are represented below. Transfers from the operating funds benefiting from the infrastructure provided by the debt are made each year. Individual Debt Service Funds included here are the 2003 Refunding MPC Debt Service Fund, 2007B MPC Debt Service Fund, the 2007D MPC Debt Service Fund and the 2010 Refunding MPC Debt Service Fund.

DEBT SERVICE FUNDS	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Undesignated Fund Balance July 1,	-	-	-	-
Sources:				
Estimated Revenues	32	-	-	-
Bond Proceeds				
Transfers In:				
General Fund	4,281,573	4,269,772	4,276,978	4,272,983
Desert Hills Golf Course Fund	-	-	-	-
Highway Users Revenue Fund	100,968	101,202	101,418	101,415
Road Tax Fund	4,785,008	4,772,025	4,773,525	4,783,824
Solid Waste Fund	20,887	20,935	20,980	20,979
Water Fund	62,083	62,227	62,360	62,358
Wastewater Fund	23,958	24,013	24,064	24,064
Public Safety Tax	2,929,674	2,925,347	2,925,696	2,938,679
Total Transfers In	12,204,151	12,175,521	12,185,021	12,204,302
Total Sources	12,204,183	12,175,521	12,185,021	12,204,302
Uses:				
Expenditures				
Debt Service	12,204,183	12,175,521	12,185,021	12,204,302
Total Uses	12,204,183	12,175,521	12,185,021	12,204,302
Undesignated Fund Balance June 30,	-	-	-	-

In addition to governmental debt, the City also records the activity of two Improvement Districts. For Improvement District 67, the proceeds were used to construct public improvements around the new Yuma Palms Regional Center. The mall, the sole property owner within the district, pays the debt service on the bonds after which certain sales tax rebates are made in accordance with a development agreement. Fund balance held by the fund was established through a debt service reserve. The reserve will return to the General Fund at the final payment of the bonds.

The activity of that agreement and related debt activity is included on the following page.

IMPR DISTRICT #67 DEBT SERVICE	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Undesignated Account Balance July 1,	534,265	534,265	536,461	571,514
Sources:				
Estimated Revenues	923,880	926,103	960,000	985,150
Transfers In:				
City Road Tax Fund	26,905	25,084	26,198	25,084
Wastewater Fund	8,496	8,813	9,205	8,813
Total Transfers In	35,401	33,897	35,403	33,897
Total Sources	959,281	960,000	995,403	1,019,047
Uses:				
Expenditures				
Debt Service	957,085	960,000	960,350	985,150
Total Uses	957,085	960,000	960,350	985,150
Undesignated Account Balance June 30,	536,461	534,265	571,514	605,411

Improvement District 68 was also created to construct public improvements around the new Las Palmillas Shopping Center. The developer of this project, the sole property owner within the district, pays the debt service. The activity of that agreement and related debt activity is included below. For financial statement presentation, the two fund types are combined in the Comprehensive Annual Financial Report**,** but presented separately herein for the sake of clarity.

IMPR DISTRICT #68 DEBT SERVICE	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Undesignated Account Balance July 1,	5,936	5,936	5,594	5,244
Sources:				
Estimated Revenues	376,883	384,955	384,955	382,970
Transfers In:				
Capital Project Fund	-	-	-	-
Total Transfers In	-	-	-	-
Total Sources	376,883	384,955	384,955	382,970
Uses:				
Expenditures				
Debt Service	377,225	384,955	385,305	382,970
Total Uses	377,225	384,955	385,305	382,970
Undesignated Account Balance June 30,	5,594	5,936	5,244	5,244

CAPITAL PROJECTS FUND

This fund accounts for the expenditures related to capital improvement projects for governmental funds. Revenues include anticipated or actual bond proceeds and transfers from other funds for their respective projects. Expenditures for capital projects of Enterprise Funds are shown within that section. A list of capital projects is included within the Capital Improvement Section of this document. In 2009, all capital improvements began to be budgeted and paid directly from the fund that they originate. The only remaining capital projects that remain in the capital projects fund are for miscellaneous revenue sources that are not collected in any other existing fund.

A series of public meetings and presentations to Council occur with this portion of the budget. By charter, the capital improvement program is developed separately from the operating budget. However, while separate, this budget is not independent, as it relies on revenues from the operating funds for its capital sources. Accordingly, operational needs of the departments come first in determining use of expendable resources. Other sources of revenue for this fund include governmental activity long-term debt proceeds and developer deposits. These are the primary reason why the fund ends a given year with a fund balance, as these proceeds are not always spent in the year received.

CAPITAL PROJECTS FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Designated Fund Balance July 1,	31,266,626	28,584,850	27,154,208	23,457,030
Sources:				
Estimated Revenues	5,431,457	25,332,425	1,793,359	18,359,571
Total Sources	5,431,457	25,332,425	1,793,359	18,359,571
Uses:				
Operating	-	-	-	-
Capital Improvements	9,528,750	44,471,106	5,490,537	25,925,982
Transfers Out:				
Highway Users Revenue Fund	722	-	-	-
City Road Tax	14,403	-	-	-
Total Transfers Out	15,125	-	-	-
Total Uses	9,543,875	44,471,106	5,490,537	25,925,982
Undesignated Fund Balance June 30,	27,154,208	9,446,169	23,457,030	15,890,619

ENTERPRISE FUNDS

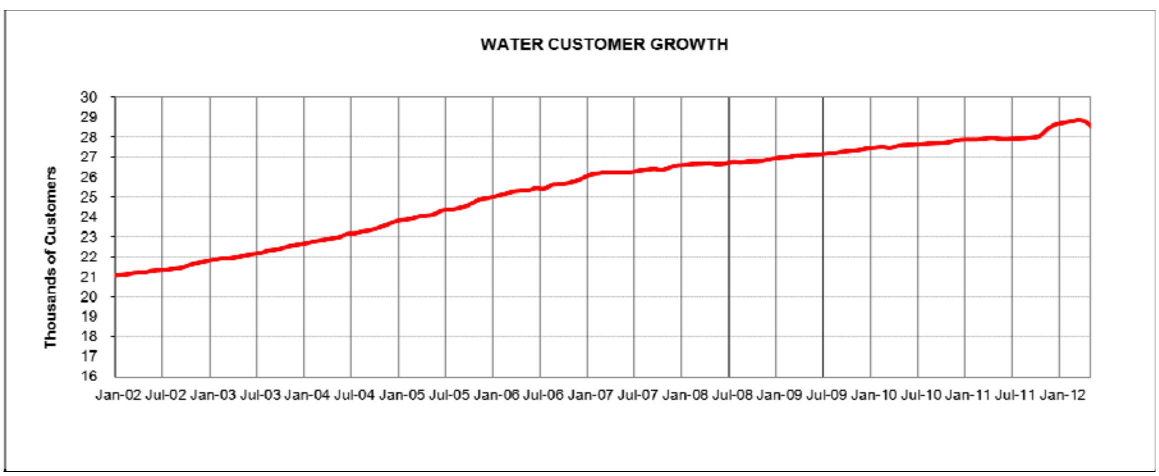
As noted in the overview, enterprise funds are used by governments to account for operations in which user charges are the main source of revenue. Taxes and other general revenues are not used to finance these operations for a number of reasons:

- The beneficiary of services of an enterprise-related activity can be readily identified and the service provision can be measured to determine charges.
- General revenues have legal, statutory or charter-related limitations in amount and cannot cover all the services required by its citizens.
- General revenues are historically used to finance expenditures for services in which the ultimate beneficiary cannot be readily determined.

Enterprise funds account for activities using accounting principles similar to commercial businesses. For financial reporting purposes, each fund records transactions on an accrual basis in which long-lived assets are not recorded as expenses when purchased but as assets. The costs of these assets are then amortized over their useful lives as depreciation. Similarly, any debt of an enterprise fund is recorded as a long-term liability within the fund with the only expense recognition related to interest on the debt.

For budget purposes, however, the expenditure of monies related to these activities must be accounted for like those of governmental funds. As such, expenditure of funds is generally reported when expended, irrespective of the long-term use of the underlying asset. Moreover, state law requires the budgeting of all funds that are to be expended in a fiscal year. This leads to a budget basis of reporting that is not in accordance with generally accepted accounting principles (GAAP). This “budget basis” results in two types of reporting for Enterprise Funds on the city’s financial statements. That basis shows operating budgets that are similar to GAAP and capital budgets that report in a more traditional governmental display. This display does not included budgets for depreciation.

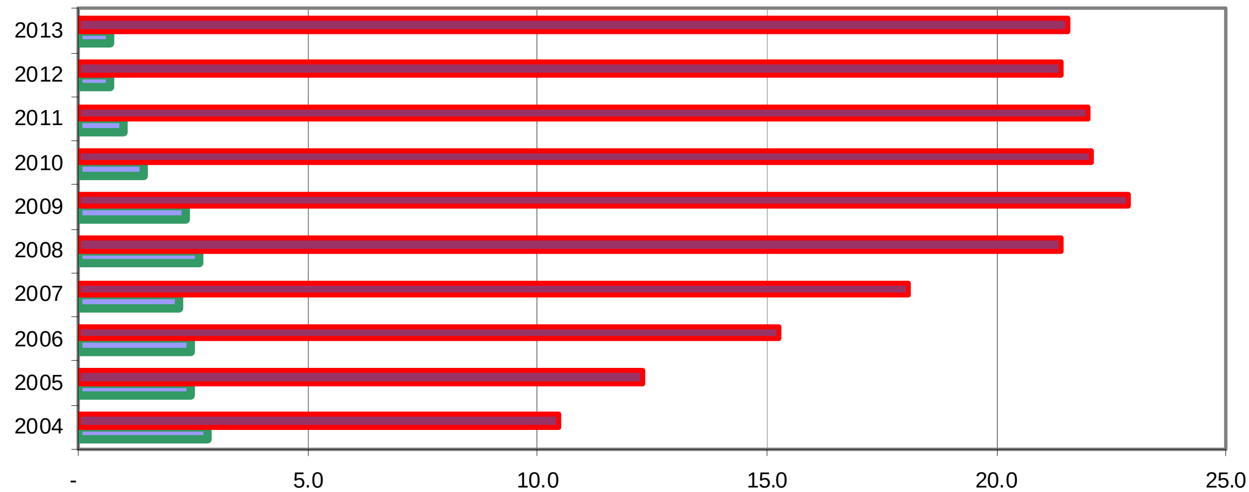
WATER FUND



The Water Fund records the financial activity of the City’s water treatment and distribution system. The system is not tax supported but relies on a combination of charges for water and capacity fees for new development to maintain and expand its services to meet the needs of a growing city. The chart above shows the 25% growth in water customers since 2002. This growth has come with the price of investing in water system infrastructure and plant capacity. The system continues to undergo almost $100 million in new construction to accommodate unprecedented growth in Yuma. While the city was able to avoid rate increases for several years, a series of substantial rate changes occurred through 2008, to provide the cash flow necessary for system expansion.

The chart below provides a history of metered water sales versus capacity charges. The term ‘capacity charges’ includes system development fees. Prior to the rate adjustments, the increase in sales was driven only by consumption, whether that consumption was from new or current customers. Since then, rate increases have combined with consumption to cause the surge in total metered revenues, leveling off when the rate adjustments ended in 2008. These rate increases have caused total capacity charges to increase similarly and both are the basis for financing the system expansion. Revenues for 2013 are determined on the basis of recent historical growth in the customer combined with assumptions for changes in consumption.

Metered Water Sales vs. Capacity Charges



	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Water Sales	10,457,209	12,298,500	15,269,912	18,072,019	21,420,922	22,866,202	22,054,773	21,995,910	21,421,100	21,571,441
Capacity	2,826,218	2,450,000	2,455,133	2,206,942	2,611,726	2,323,817	1,413,426	982,491	697,000	697,000

The operating portion of the budget is presented below. Debt service appears as both expenditure and a transfer because debt is recorded in the Water Fund and because the fund pays a portion of the debt used to construct the Public Works Building. The latter is part of governmental debt not recorded in this fund.

WATER FUND	**2010-2011 ACTUAL**	**2011-2012 BUDGET**	**2011-2012 ESTIMATE**	**2012-2013 REQUEST**
Budgetary Fund Balance July 1,	8,010,272	8,076,704	8,259,264	7,374,229
Sources:				
Estimated Revenues	22,217,424	22,445,712	21,548,800	21,701,141
Total Sources	22,217,424	22,445,712	21,548,800	21,701,141
Uses:				
Expenditures				
Personnel	4,450,677	4,706,080	4,480,429	4,818,670
Operating	6,612,144	7,859,093	7,213,947	7,614,200
Capital Outlay	20,744	26,316	14,003	42,010
Debt Service	10,688,784	10,660,132	10,661,375	10,304,264
Capital Improvements	134,000	1,320,640	1,721	20,000
Transfers Out:				
Debt Service Fund	62,083	62,227	62,360	62,358
Water System Development Fund	-	-	-	-
Total Transfers Out	62,083	62,227	62,360	62,358
Total Uses	21,968,432	24,634,488	22,433,835	22,861,502
Budgetary Fund Balance June 30,	8,259,264	5,887,928	7,374,229	6,213,868

There are four restricted water funds that do not rely on water rates, but on capacity and system charges for new development. A comparison of capacity charges and metered sales is shown on the previous page. The use of these funds is primarily for capital projects and debt service payments.

WATER TRANSFER FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Budgetary Fund Balance July 1,	248,477	204,080	223,849	181,452
Sources:				
Estimated Revenues	3,168	1,000	3,000	3,000
Total Sources	3,168	1,000	3,000	3,000
Uses:				
Expenditures				
Personnel	15,488	14,059	25,867	15,682
Operating	12,308	26,750	19,530	33,870
Total Uses	27,796	40,809	45,397	49,552
Budgetary Fund Balance June 30,	223,849	164,271	181,452	134,900

The Water Capacity Fund and Water System Development Fund are primarily responsible for the debt service on the Water Infrastructure Financing Authority (WIFA) loans.

WATER CAPACITY FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Budgetary Fund Balance July 1,	1,235,348	1,141,374	1,115,877	698,429
Sources:				
Estimated Revenues	990,147	1,010,000	700,000	700,000
Total Sources	990,147	1,010,000	700,000	700,000
Uses:				
Expenditures				
Debt Service	1,109,618	1,117,185	1,117,448	-
Capital Improvements	-	-	-	-
Total Uses	1,109,618	1,117,185	1,117,448	-
Budgetary Fund Balance June 30,	1,115,877	1,034,189	698,429	1,398,429

WATER SYSTEM DEVELOPMENT	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Budgetary Fund Balance July 1,	(39,170)	35,839	70,994	145,183
Sources:				
Estimated Revenues	110,164	75,000	74,189	74,050
Transfers In:				
Water Fund	-	-	-	-
Total Transfers In	-	-	-	-
Total Sources	110,164	75,000	74,189	74,050
Uses:				
Expenditures				
Debt Service	-	-	-	-
Capital Improvements	-	-	-	-
Total Uses	-	-	-	-
Budgetary Fund Balance June 30,	70,994	110,839	145,183	219,233

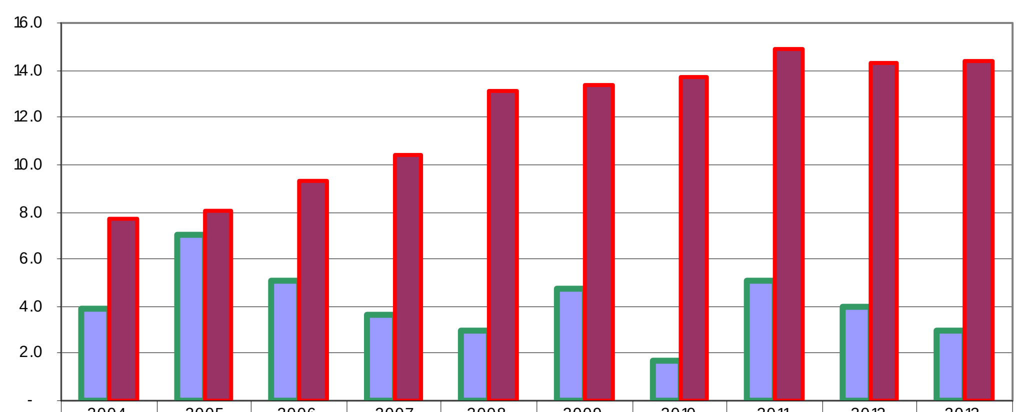
The Water Revenue Bond Fund was established to account for the MPC2007 Utility Series bond funds. The majority of the water portion of this bond is for the new Agua Vive Water Treatment Facility. The debt service for this bond is paid in the Water Fund.

WATER REVENUE BOND FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Budgetary Fund Balance July 1,	15,390,931	13,995,214	13,684,664	12,588,798
Sources:				
Estimated Revenues	15,691	30,000	-	-
Total Sources	15,691	30,000	-	-
Uses:				
Expenditures				
Capital Improvements	1,721,958	9,546,000	1,095,866	6,883,300
Total Uses	1,721,958	9,546,000	1,095,866	6,883,300
Budgetary Fund Balance June 30,	13,684,664	4,479,214	12,588,798	5,705,498

WASTEWATER FUND

The Public Works Department also operates the Wastewater Collection and Treatment System and accounts for same in the Wastewater Fund. Like the Water Fund, this fund is an enterprise fund relying solely on charges to customers for funding. Through a series of rate charges and capacity fees, the system provides environmentally sound wastewater services. This system is also undergoing rapid expansion to meet the City's needs.

Wastewater Operational Revenues and Capacity Charges



	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Cap	3,878,964	7,009,447	5,107,062	3,641,725	2,990,961	4,698,758	1,690,034	5,102,855	3,995,300	2,995,000
Wstwtr Rev	7,678,654	8,025,173	9,303,980	10,431,405	13,127,920	13,366,037	13,702,575	14,880,860	14,336,900	14,391,800

The increase in customer base for wastewater is similar to that of the Water Fund. Overall, there are fewer wastewater customers compared to water, as a number of water customers, particularly those outside the city limits, are not served by the wastewater system. Instead, they rely on septic systems. Over time, many of those customers are being brought into the system. The expansion of the system is not being caused by this type of customer, however, but by new population and the increasing numbers of new subdivisions. Like water, system rates are increasing to finance the expansion of capacity, both in the collection system as well as the treatment plant capacity.

The operations portion of the Wastewater Fund is presented first. As in the Water Fund, this fund transfers monies to the debt service funds to pay its portion of the debt recorded in governmental funds that benefit wastewater operations. For capital projects, both operational revenues and capacity charges pay for their respective share of improvement and capital projects expenditures are budgeted in both portions.

WASTEWATER FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Budgetary Fund Balance July 1,	1,179,158	3,521,353	4,992,094	8,134,785
Sources:				
Estimated Revenues	14,935,149	14,117,578	14,370,280	14,416,680
Total Sources	14,935,149	14,117,578	14,370,280	14,416,680
Uses:				
Expenditures				
Personnel	3,007,828	3,096,801	3,046,823	3,503,961
Operating	5,688,419	5,984,852	5,582,161	6,487,639
Capital Outlay	-	103,146	106,413	57,622
Debt Service	2,355,954	2,356,078	2,356,423	2,361,368
Capital Improvements	37,558	1,153,100	102,500	1,180,000
Transfers Out:				
Improv. District #67 Debt Service	8,496	8,813	9,205	8,813
Debt Service Fund	23,958	24,013	24,064	24,064
Total Transfers Out	32,454	32,826	33,269	32,877
Total Uses	11,122,213	12,726,803	11,227,589	13,623,467
Budgetary Fund Balance June 30,	4,992,094	4,912,128	8,134,785	8,927,998

There are five restricted wastewater funds that are for various capacity charges for system expansion. The Wastewater Capacity Fund and Wastewater Sanitary Sewer Interceptor Charge Fund (SSIC) are primarily responsible for the debt service on the Water Infrastructure Financing Authority (WIFA) loans.

WASTEWATER CAPACITY FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Budgetary Fund Balance July 1,	5,511,160	5,524,299	5,277,040	5,805,995
Sources:				
Estimated Revenues	5,131,734	1,510,000	4,015,300	3,015,000
Loan payback fr WW SSIC	193,068	193,068	193,068	193,068
Total Sources	5,324,802	1,703,068	4,208,368	3,208,068
Uses:				
Expenditures				
Debt Service	2,978,527	2,978,488	2,978,488	2,978,488
Capital Improvements	2,580,395	2,700,000	700,925	-
Total Uses	5,558,922	5,678,488	3,679,413	2,978,488
Budgetary Fund Balance June 30,	5,277,040	1,548,879	5,805,995	6,035,575

WASTEWATER SSIC	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Budgetary Fund Balance July 1,	(13,616)	166,848	181,993	273,357
Sources:				
Estimated Revenues	395,214	215,100	291,000	131,000
Total Sources	395,214	215,100	291,000	131,000
Uses:				
Expenditures				
Loan payback to WW Capacity	193,068	193,068	193,068	193,068
Debt Service	6,537	6,568	6,568	6,568
Capital Improvements	-	-	-	-
Total Uses	199,605	199,636	199,636	199,636
Budgetary Fund Balance June 30,	181,993	182,312	273,357	204,721

There are two wastewater trunk sewer funds that are for the collection of fees for future sanitary trunk sewer improvements in these established areas as defined by the Metropolitan Sanitary Sewer Collection System Master Plan. These two funds are shown below: Wastewater Area A & B and Wastewater 26th Pl Trunk.

WASTEWATER AREA A&B	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Budgetary Fund Balance July 1,	897,135	898,935	900,823	902,513
Sources:				
Estimated Revenues	3,688	1,800	1,690	1,300
Total Sources	3,688	1,800	1,690	1,300
Uses:				
Expenditures				
Debt Service	-	-	-	-
Total Uses	-	-	-	-
Budgetary Fund Balance June 30,	900,823	900,735	902,513	903,813

WASTEWATER 26TH PL TRUNK	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Budgetary Fund Balance July 1,	141,382	142,182	141,964	142,364
Sources:				
Estimated Revenues	582	800	400	400
Total Sources	582	800	400	400
Uses:				
Expenditures				
Debt Service	-	-	-	-
Total Uses	-	-	-	-
Budgetary Fund Balance June 30,	141,964	142,982	142,364	142,764

The Wastewater Revenue Bond Fund was established to account for the MPC2007 Utility Series bond funds. The majority of the wastewater portion of this bond is for the Desert Dunes Water Reclamation Facility and the Figueroa Water Pollution Control Facility Aerator Upgrade. The debt service for this bond is paid in the Wastewater Fund.

WASTEWATER REVENUE BOND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Budgetary Fund Balance July 1,	2,999,328	2,155,183	2,100,623	1,622,000
Sources:				
Estimated Revenues	3,243	5,000	-	-
Total Sources	3,243	5,000	-	-
Uses:				
Expenditures				
Operating	-	-	-	-
Capital Improvements	901,948	2,305,000	478,623	1,622,000
Total Uses	901,948	2,305,000	478,623	1,622,000
Budgetary Fund Balance June 30,	2,100,623	(144,817)	1,622,000	-

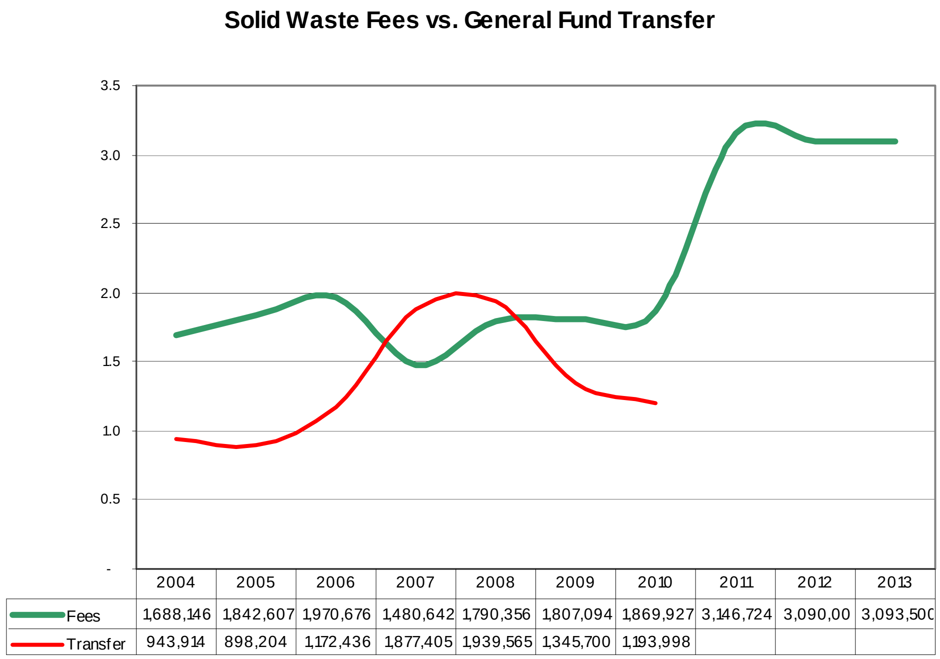
SOLID WASTE FUND

Collection and disposal of residential solid waste is accounted for in this fund. Until fiscal 2000, no fees had been charged for collection of residential trash. Instead, the General Fund subsidized this fund by transferring sufficient monies into the fund to restore a zero fund balance. (A fund was created originally because the city charged for collection of commercial solid waste until 1999.) In FY2011, a residential collection charge was assessed per customer at the rate of $5 per month. This charge eliminated the need for the General Fund subsidy and made the Solid Waste fund self-supporting. Accordingly, the Solid Waste Fund is now reorganized as an Enterprise Fund.

In 2000, the Environmental Solid Waste Fee was created to offset the ever-increasing costs of landfill disposal and to cover the city's neighborhood cleanup program, its recycling efforts and its household hazardous waste collection efforts. This fee pays for pass through costs for landfill services and extra sanitation services such as the household hazardous waste days and spring cleanups.

Each year, revenue projections are based on the number of solid waste accounts in the program.

The Public Works Department is responsible for the Solid Waste Program.

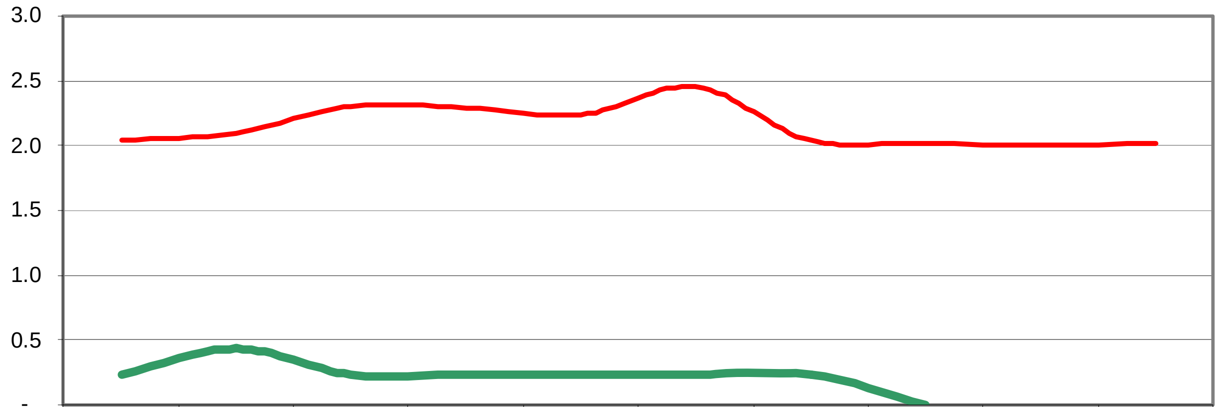


SOLID WASTE FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Net Working Capital July 1,	-	165,569	490,830	847,304
Sources:				
Estimated Revenues	3,152,246	3,111,000	3,094,900	3,098,400
Transfers In:				
General Fund	-	-	-	-
Total Transfers In	-	-	-	-
Total Sources	3,152,246	3,111,000	3,094,900	3,098,400
Uses:				
Expenditures				
Personnel	843,052	797,155	793,128	811,516
Operating	1,786,877	1,930,215	1,918,918	2,386,949
Transfers Out:				
Debt Service Fund	20,887	20,935	20,980	20,979
Equipment Replacement Fund	-	250,000	-	
Radio Communication Fund	10,600	5,400	5,400	5,400
Total Transfers Out	31,487	276,335	26,380	26,379
Total Uses	2,661,416	3,003,705	2,738,426	3,224,844
Net Working Capital June 30,	490,830	272,864	847,304	720,860

DESERT HILLS GOLF COURSE FUND

The Parks and Recreation Department operates the Desert Hills Golf Course. The Two Percent Tax was used historically to subsidize operations at the course, but council has long sought that golf revenues fund the course. To this end, the transfer from the tax has been reduced over the years. Lately, that transfer was limited to the amount of debt service paid by the fund. During fiscal 2003, the fund had intended to limit this transfer even further, believing that operations would allow a reduction in the transfer.

Golf Revenues and 2% Tax Transfer



	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
2% Transfer	233,340	434,805	231,532	231,334	230,725	234,659	232,313	-		
Golf Revenues	2,039,022	2,098,483	2,302,607	2,290,765	2,235,772	2,452,104	2,036,641	2,018,015	1,997,800	2,015,500

However, revenue projections did not meet goals and the transfer was increased to again match the course's portion of the debt used to finance construction of the new clubhouse and restaurant. During 2005, an additional $200,000 was transferred as planned. Over the years, a transfer from the Two Percent Tax Fund covered the amount necessary to pay debt service.

DESERT HILLS GOLF COURSE FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Net Working Capital July 1,	97,897	316,202	232,094	180,678
Sources:				
Estimated Revenues	2,018,015	2,041,400	1,997,800	2,015,500
Transfers In:				
Two Percent Tax Fund	-	-	-	-
Total Transfers In	-	-	-	-
Total Sources	2,018,015	2,041,400	1,997,800	2,015,500
Uses:				
Expenditures				
Personnel	787,223	890,488	863,267	963,843
Operating	1,096,595	1,162,222	1,185,949	1,164,830
Total Uses	1,883,818	2,052,710	2,049,216	2,128,673
Net Working Capital June 30,	232,094	304,892	180,678	67,505

ARROYO DUNES GOLF COURSE FUND

Also operated by the Parks and Recreation Department is the Arroyo Dunes Golf Course. No operating subsidy from the Two Percent Tax is used for this fund; however a transfer for a Capital Improvement Project will occur in FY13.

ARROYO DUNES GOLF COURSE FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Net Working Capital July 1,	182,676	215,845	174,301	188,653
Sources:				
Estimated Revenues	209,600	270,179	248,500	272,450
Transfers In:				
Two Percent Tax Fund	-	-	-	210,000
Total Transfers In	-	-	-	210,000
Total Sources	209,600	270,179	248,500	482,450
Uses:				
Expenditures				
Personnel	85,408	134,328	88,266	159,779
Operating	132,567	143,655	145,882	144,568
Capital Improvements	-	-	-	210,000
Total Uses	217,975	277,983	234,148	514,347
Net Working Capital June 30,	174,301	208,041	188,653	156,756

INTERNAL SERVICE FUNDS

EQUIPMENT REPLACEMENT FUND

This fund accounts for the accumulation of resources from each department for the replacement of equipment. After initial purchase by the operating fund, the asset is recorded in this fund and "rented" by the operating department. This rent is determined by, and accumulates over, the life of the asset. Along with interest earnings, monies will be available for the purchase of new equipment when the older item is no longer serviceable economically. Since 2009, a suspension of the fund's activities had been enacted except for emergency situations. All replacements were on hold during this time as well as the rents charged to the City departments. To reactivate the program within the fiscal constraints still facing the city, the Equipment Replacement Program was revamped to only include rolling stock equipment in excess of $50,000. Beginning in FY13, revised rents are budgeted and replacements scheduled.

EQUIPMENT REPLACEMENT FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Net Working Capital July 1,	16,328,924	15,597,524	15,711,556	15,715,712
Sources:				
Estimated Revenues	72,092	60,000	55,000	1,419,582
Transfers In:				
Solid Waste Fund	-	250,000	-	-
Total Transfers In	-	250,000	-	-
Total Sources	72,092	310,000	55,000	1,419,582
Uses:				
Expenditures				
Operating	(58,870)	37,202	37,202	12,582
Capital Outlay	748,330	2,750,000	13,642	3,250,179
Total Uses	689,460	2,787,202	50,844	3,262,761
Net Working Capital June 30,	15,711,556	13,120,322	15,715,712	13,872,533

EQUIPMENT MAINTENANCE FUND

This fund accounts for the operations of fleet maintenance in the city and is managed within the Public Works Department. With the suspension of the equipment replacement program for the last several years, the age of the fleet has impacted the operational cost of this fund.

EQUIPMENT MAINTENANCE FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Undesignated Fund Balance July 1,	393,782	791,798	224,555	13,977
Sources:				
Estimated Revenues	3,268,921	3,298,500	3,323,000	3,701,098
Total Sources	3,268,921	3,298,500	3,323,000	3,701,098
Uses:				
Expenditures				
Personnel	1,036,542	1,050,661	1,054,180	1,079,849
Operating	2,400,706	2,406,571	2,448,498	2,549,905
Capital Outlay	-	102,000	30,000	35,000
Transfers Out:				
Radio Communication Fund	900	900	900	900
Total Transfers Out	900	900	900	900
Total Uses	3,438,148	3,560,132	3,533,578	3,665,654
Undesignated Fund Balance June 30,	224,555	530,166	13,977	49,421

INSURANCE RESERVE FUND

This fund accounts for the insurance activity and risk retention of the city for liability and casualty issues. Until 2004, these expenditures were accounted for within the General Fund. In 2005, an internal service fund was created for this activity. Use of such a fund will make administration of the city's risk management easier.

Premiums are charged to each fund based on liability exposure, infrastructure and other parameters

Previously, the premiums charged to the operating funds were determined to not only cover claims expenditures, but to increase the reserves held within the insurance fund over time as well.

INSURANCE RESERVE FUND	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 REQUEST
Undesignated Fund Balance July 1,	943,546	733,562	369,320	288,948
Sources:				
Estimated Revenues	2,024,415	2,248,741	2,246,991	2,466,569
Total Sources	2,024,415	2,248,741	2,246,991	2,466,569
Uses:				
Expenditures				
Personnel	73,259	68,647	69,825	70,179
Operating	2,525,381	2,065,376	2,257,538	1,746,058
Total Uses	2,598,641	2,134,023	2,327,363	1,816,237
Undesignated Fund Balance June 30,	369,320	848,280	288,948	939,280

City of YUMA

Department Information

DEPARTMENT INFORMATION

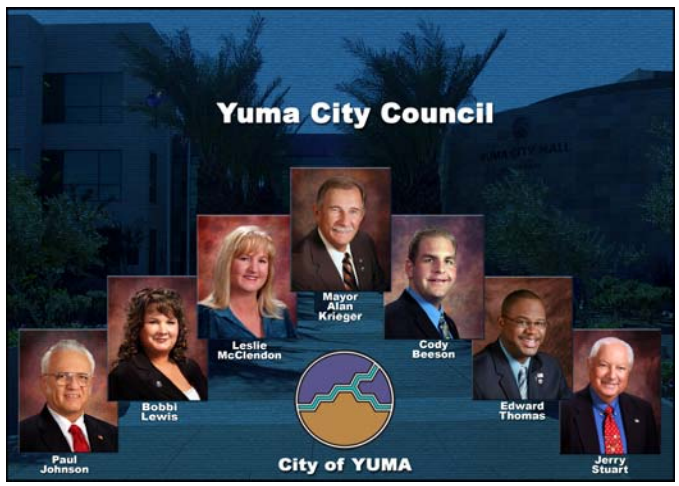
Office of the Mayor and Council

The Yuma City government exists to sustain the quality of life for those who live, work and visit our City. The City provides services and resources to ensure public safety and economic opportunities. Yuma City government is committed to providing high quality services in an efficient and cost effective manner.

The Mayor and Council of the City of Yuma serve the citizens of Yuma. The Mayor and Council employ a City Administrator to execute the policies adopted at public meetings. Appointment of citizens to the City's Boards and Commission's are solicited through outreach to the community and service organizations. The Mayor and Council's Executive Assistant provides support to the Mayor and six Councilmember's and works in partnership with other City Departments.

AUTHORIZED PERSONNEL	FY 11/12	FY 12/13
Mayor's Office*	1	1
Total	**1**	**1**

*does not reflect elected positions



Listed are the Goal Action Items developed to guide our organization for the year ending June 30, 2013.

Communication

- Monitor and ensure fiscal accountability with ALL contracted and City funded agencies.
- Support community organizations in their efforts to spur job growth.
- Support community organizations in bringing job opportunities and career growth to our citizens.
- Minimize general fund dollar allocation to outside agencies.
- Re-allocate economic development support.

Innovation

- Encourage and maintain a business friendly environment to facilitate private, public sector projects and partnerships, while at the same time, respect and protect the taxpayer's interests.
- Maintain a progressive, modern and proactive approach to our daily business practices.

Accessibility

- Participate in community wide organizations and forums to facilitate open and honest problem solving discussion. Make City government open and accessible to residents.
- Encourage community leadership and participation in City government.
- Continue to work with all area municipal elected and appointed officials on issues related to economic growth of projects, which are beneficial to our City and community.

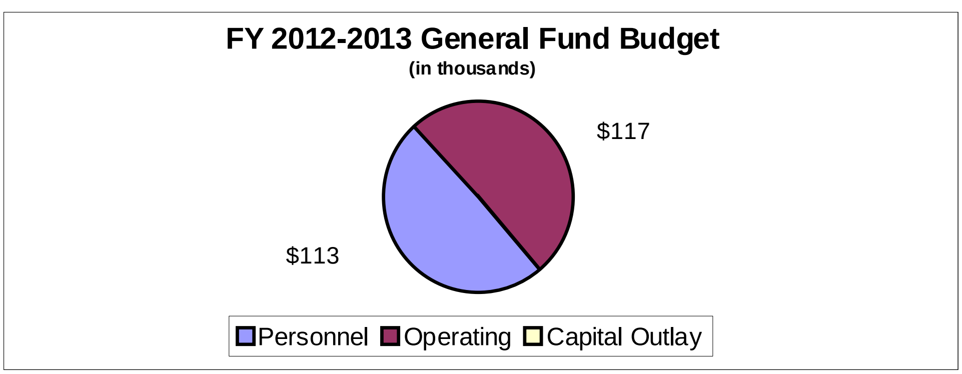
Commitment

- Provide clear policy directions to City staff.
- Support and fully fund the City's core public services, to ensure the safety and health of our citizens.
- Support other usual services, consistent with the City's commitment to quality of life.

	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Mayor's Office	247,006	270,524	252,757	231,030
	247,006	**270,524**	**252,757**	**231,030**

Operational costs have increased slightly from last year's budget with the majority of the increase reflected in personnel costs. A new Administrative Assistant position is included with a portion of the salary to be paid from the Mayor's Office budget. This position will be based out of City Administration and shared with the Mayor's Office and the City Attorney's Office.

GENERAL FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	108,809	117,099	109,345	113,638
Operating	138,197	153,425	143,412	117,392
Capital Outlay	-	-	-	-
	247,006	**270,524**	**252,757**	**231,030**



Yuma Municipal Court

The Mission of the Yuma Municipal Court is to enhance the quality of life in the City of Yuma by providing all people that appear in the Court with a responsive and professional judicial branch of government.

JUDICIAL GOALS, AUTHORITY:

The Yuma Municipal Court is part of the integrated judicial system for Arizona, pursuant to the Charter of the City of Yuma, Arizona, the Constitution of the State of Arizona and the Constitution of the United States of America.

The judicial system is predicated on the belief that all citizens coming before the courts are entitled to equal justice, regardless of race, ethnicity, gender, age, or economic circumstance. Courts must resolve cases swiftly and fairly. Courts must ensure that litigants and victims fully understand their rights and that those rights are protected. Courts must provide meaningful access to all, ensuring that no litigant is denied justice due to the lack of counsel or the inability to understand legal proceedings.

The Yuma Municipal Court has two elected Judges and four part-time pro tem judges (attorneys who are available on-call as required).

To be qualified for the position of presiding Judge, the person must be an attorney and member in good standing with the Arizona Bar Association for the past five years. The associate judge is not required to be an attorney or member of the Arizona Bar Association, but must be at least 30 years of age, of good moral character with no felony convictions and a resident of the City for at least five years preceding the day of election or appointment.

AUTHORIZED PERSONNEL	FY 11/12	FY 12/13
Municipal Court	17	17
Total	**17**	**17**

*does not reflect elected positions

COURT FUNCTIONS:

The Yuma Municipal court is a limited jurisdiction court. It is the third branch of government and is a non-political entity. It has jurisdiction over misdemeanor criminal, criminal traffic and civil traffic cases that occur within the city limits of Yuma, including but not limited to:

- DUIs (driving under the influence)
- Driving on suspended licenses
- Reckless driving
- Possession of marijuana and/or drug paraphernalia
- Domestic Violence cases such as: Assaults, Disorderly Conduct, Threats, Criminal Damage, etc
- Non-domestic Violence cases
- Shoplifting and theft

- Underage liquor violations
- City Ordinance violations
- 24 hour search warrant and emergency orders (duty shared with other county Judges)

These misdemeanors must have occurred within the city limits of the City of Yuma. Also included are cases that occur within the City of Yuma, which the County Attorney declines to prosecute as felony cases, and are referred to the City Prosecutor to review for "long form" complaints that are then prosecuted in the Municipal Court.

The court also handles civil traffic, parking and various civil matters, including emergency orders of protection (24 hours a day, 7 days a week) and injunctions against harassment. The judges of the court also issue search warrants (24 hours a day, 7 days a week) on alleged felony and misdemeanor cases. The court also adjudicates cases stemming from violations of city ordinances, which can be either civil or criminal.

The court has two elected Municipal Judges and four part-time (as needed) pro tem judges that are attorneys. To be qualified for the position of presiding judge, the person must be an attorney and member in good standing for the past five years of the Arizona Bar Association. The associate judge is not required to be an attorney or a member of the Arizona Bar Association, but must be at least 30 years of age, of good moral character with no felony convictions and a resident of the City for at least 5 years proceeding the year of day of election.

2010-2011 ACCOMPLISHMENTS:

- Implemented legislative changes effective July 20, 2011 and January 1, 2012.
- Transition from retiring Judge Davis to the newly elected Judge Umphress.
- Language Access Plan to ensure that the court provides a resource for interpreters for all languages.
- Police officers now have access from their DIMs to the court room media equipment to show photographs and video as evidence.
- Judicial Enforcement Unit monitored counseling compliance for approximately 1,300 defendants monthly.
- Address Confidentiality Program Assessment ($50 per charge) is now added to cases for family offenses of harassment and stalking with domestic violence convictions.
- From July 20, 2011 to December 31, 2011 the county provided week-end/holiday pro tem initial appearances for 1,035 persons arrested, of those 314 were for Yuma Municipal Court.
- Collected $21,578 for reimbursement of incarceration during FY 10-11.
- Processed 5,180 credit card transactions.
- Collected $79,283 in restitution for victims in FY 10-11.
- Staff attended 372.5 professional development hours.

Revenues Collected by the Court represent monies collected from four sources:

1. Fines, Sanctions and Forfeitures (monetary penalties assessed and bond forfeitures)
2. Surcharges (monetary assessments authorized by statutes)
3. Fees (collectible fees for services, case processing and other court services)
4. Miscellaneous or any other revenue source

The court's Judicial Enforcement Unit (JEU) is responsible for maximizing collections of fines, fees and restitution owed by defendants, and enforcing compliance for court ordered counseling.

Through the Fines, Fees, and Restitution Enforcement (FARE) collection program, the court has collected:

FY 2009	FY 2010	FY 2011	FY12 (July-Dec)
$69,405	$73,159	$67,464	$32,912

The Tax Intercept Program (TIPS) collected delinquent accounts from interceptions by the State of Arizona for defendant's tax refunds and lottery winnings.

FY 2007	FY 2008	FY 2009	FY 2010
$21,668	$32,147	$50,728	$36,094

Overall, the JEU has collected the following amounts for the City of Yuma, State of Arizona, and other agencies.

FY	Total Revenue Collected	Total City	Total State & Other Agencies
2007	$2,060,278	$980,754	$1,079,494
2008	$2,549,800	$1,173,988	$1,375,834
2009	$2,647,056	$1,245,811	$1,401,245
2010	$2,926,340	$1,416,517	$1,509,823
2011	$2,973,022	$1,480,977	$1,492,045

CASE GROWTH TRENDS

The court processed 16,904 new case filings and completed 21,158 cases during FY2011. Case filings are received from the City of Yuma Police Department, Arizona Western College, Department of Public Safety, and MVD Department of Transportation (Port of Entry).

YUMA COUNTY MUNICIPAL COURTS CASE ACTIVITY	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
TRAFFIC (CIVIL/CRIMINAL)	12,744	11,509	10,453	11,689	11,488
Misdemeanors	4,853	4,491	3,963	3,984	3,899
Orders of Protection	443	447	473	521	451
DUI	654	667	687	557	429

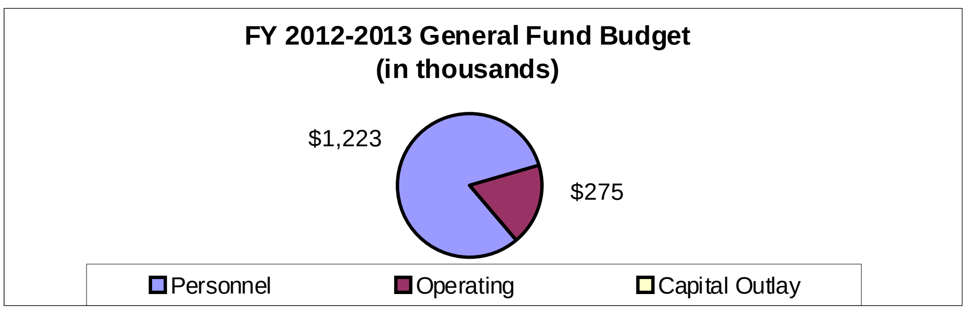
GOALS FOR 2011-2012:

- Continue to improve DUI case processing time.
- Implement statutory requirements for Home Detention Program for DUI offenders.
- Kiosk for in-lobby payments.
- Look for partnerships to create a program for Community Restitution (community service).
- Improve inter-active voice services.
- Public Access Computer in lobby for research and completing forms.
- Work on warrant amnesty program with JEU and local law enforcement.
- Electronic document filing and document scanning.
- Electronic citations.

	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Municipal Court	1,467,387	1,497,314	1,420,921	1,599,755
	1,467,387	**1,497,314**	**1,420,921**	**1,599,755**

For fiscal year 2013, the Municipal Court presents a budget of $1,599,755, an increase of $102,441 over the current year's budget. The increase to the court's budget is driven by anticipated grant monies to fund a kiosk system, hand-held devices for 3-citations and laptops for the judges.

GENERAL FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	1,161,563	1,200,458	1,165,082	1,223,832
Operating	293,177	284,856	245,951	275,023
Capital Outlay	-	-	-	-
	1,454,740	**1,485,314**	**1,411,033**	**1,498,855**



APPROPRIATED GRANTS FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	-	-	-	-
Operating	11,115	12,000	9,888	100,900
Capital Outlay	1,532	-	-	-
	12,647	**12,000**	**9,888**	**100,900**

City Administration

City Administration staff manage the City's resources to implement City Council goals and objectives, to meet the needs of City of Yuma residents and visitors, and to ensure the integrity of the municipal governing process.

The City Administrator is appointed by the City Council to serve as the City's chief administrative officer. The City Administrator serves as an advisor to Council and ensures that City staff implements policy made by Council. All City staff work under the direction of the City Administrator.

The overall City Administration budget covers salaries and associated costs for forty-five full-time personnel. There are seven budgetary divisions: Administration, Media & Public Affairs, Heritage Area, City Clerk's Office, Elections, Economic Development and Facilities Maintenance.

The Administration division manages the overall resources of the City, ensures the implementation of Council policy, guides citywide organizational development, monitors progress toward objectives and administers the city debt policy programs.

AUTHORIZED PERSONNEL	FY 11/12	FY 12/13
Administration	5	6
Media & Public Affairs	5	5
Heritage Area	5	5
City Clerk's Office	4	4
Neighborhood Services	7	7
Economic Development	1	1
Facilities Maintenance	15	15
Total	**42**	**43**

The Community Relations staff provides information to the citizens of Yuma and international / national/regional/local media outlets about City and community initiatives, projects and events. The team involves the City, and other organizations whenever possible, in regional efforts designed to foster good will and promote community-wide communication opportunities.

The Heritage Area Division provides City staff and operational support by contract to the Yuma Crossing Heritage Area Corporation, a non-profit local management entity established in accordance with the federal law creating the Heritage Area. This funding is part of the local match required for the Heritage Area to receive federal funding through the National Park Service. The staff works with the Heritage Area Board of Directors and other stakeholders to implement the Plan for the Yuma Crossing National Heritage, which was adopted in 2002. The staff also manages the riverfront redevelopment project north of 1st Street on behalf of the City of Yuma, coordinating with the private developer.

The City Clerk is one of four positions whose responsibilities are defined by the City of Yuma Charter. This division administers and safeguards the integrity of the municipal governing process and oversees City elections and election processes. The division also provides for public access to city records and documents, affixes the City seal on official documents, posts meeting notices, prepares City Council agendas, and records and maintains minutes of all City Council proceedings.

The Economic Development Division is thriving as new relationships are being built and encouraged to join our community. Working closely with GYEDC, success and growth are in the air.

The Facilities Management Division is responsible for the repairs, maintenance, and ongoing care of 814,000 square feet of buildings, as well as surrounding landscaping and parking areas. The Facilities Management Division manages work requests, maintenance and repair, preventive and predictive maintenance, and custodial support services.

2010-2011 ACCOMPLISHMENTS:

Administration

- Administration's 'open door' policy has continued with communication within the organization and with the City as a whole.
- Hired an Operations Administrator which enhanced day to day operations.
- Administration recognized four (4) Employee's of the Quarter and four (4) Supervisors of the Quarter.

Media & Public Affairs

- Added a new programming block to our schedule. The addition of a Press Conference half-hour block that plays twice daily on City 73 allows televising complete press conferences in their entirety rather than just bits and pieces that were played in our magazine style show. Some events shown in this format were the Granite Table Dedication Ceremony, a Bullying Press Conference at YPD, Cemetery Renaming Ceremony, YPD & YFD Groundbreaking Ceremonies, and a few other.
- Televised two live events. One was Judge Andrew Gould's Investiture Ceremony that brought the highest ranking judges in our state to Yuma. The program was viewed and complimented by many. The second event supported the Department of Homeland Security by televising a Memorial Service for 2 Border Patrol Officers who were killed in the line of duty. Out of state families of Hector Clark and Eddy Rojas were able to watch the video through streaming video.

- Replaced City News program with Yuma 411 program. Yuma 411 allows us to cover many events that happen in our city and not restrain us from running them on the channel because they are not tied to timeliness as news is. This has allowed us to cover anything and everything that happens in our city with less worry about the time when the show airs.

Yuma Crossing National Heritage Area

- Amassed a total of $11.9 million in grants for restoration of the Yuma East Wetlands since 2001.
- Completed innovative program to clear and plant the bank line of the main stem of the Colorado River as part
- Secured funding from Multi-Species Conservation Program (Bureau of Reclamation) for long-term maintenance support for the Yuma East Wetlands.
- Facilitated development of Yuma Federal Courthouse project, which is scheduled for completion in the first half of 2013.
- Completed West Wetlands Lower Bench mitigation
- Operates and maintains the Yuma Quartermaster Depot State Historic Park on behalf of the City and community. Produced and promoted a series of special events which has significantly increased park attendance.
- Assumed financial responsibility and operational management of Yuma Territorial Prison State Historic Park. Addressed deferred maintenance issues at park and designed and implemented a major upgrading of the park's museum exhibits.

- With federal TEA-21 grants, completed multi-use pathways along West Wetlands Parkway and along the Yuma Main Canal connecting Pivot Point Plaza to 4th Avenue. Completed downtown wayfinding system. Completed design for extension of multi-use pathway from Gateway Park to Avenue 2E alignment.

City Clerk
- Ran a successful 2011 Primary & General Election
- Partnered with County Recorder and presented election training to the local high schools to educate the youth and promote voting
- Coordinated Document Management/Retention training with Arizona Dept of Library Archives and Public Records to hold a citywide training which also included the surrounding local agencies.

Economic Development
- Secured $320K ACA grant to assist in locating 61 Insultech jobs.
- Adopted administrative policy regarding primary industry incentives.
- Fostered a line a communication with the business community.
- Enhanced Advisory/Partnership with Greater Yuma Economic Development.

Facilities Maintenance
- Installed 30 kW Solar System at Yuma Civic Center.
- Secured 15 new Service Contracts for FM Services.
- Coordinated logistics on hanging the airplane as well as installation & programming of the track lights that illuminate it. Staff installed & wired the track lights.
- Project manager on the installation of the granite table here at City Hall; staff transported & install the tables.
- Project manager on constructing cage & installing HVAC at Pivot Point (laser equipment room).

GOALS FOR 2012-2013:

Administration
- Continue to work to maintain our core City services at their high level while staying within our budget.
- Continue to work with our partners to spur economic growth and jobs.
- Continue to remain flexible to support our Citizens and businesses.
- Continue to support and get involved in our Community's Awareness.

Media & Public Affairs
- Add new programming to schedule. After pilot program "Clocked Out" played during one of our City News programs, decision was made to make a series of programs that highlight city employees during their time away from work. The idea is to show the audience that city employees are like any one else and share similar goals, responsibilities, and hobbies outside of work.
- Create Department highlight videos to be added to the schedule.
- Replace cameras in City Council Chambers with High Definition Cameras and start the entire HD conversion in the chambers.
- With the success of the two live events this year, add live capabilities to other city buildings for live press conferences and meetings.

Yuma Crossing National Heritage Area
- Maintain 400 acres of restoration in Yuma East Wetlands through partnership funding from the Bureau of Reclamation/Multi-Species Conservation Program, the Heritage Area, Quechan Indian Tribe and City of Yuma.
- Expand and maintain bank line restoration efforts from East Wetlands to downtown riverfront and West Wetlands.
- Facilitate completion and opening of new Federal Courthouse in riverfront project.

- Achieve operational self-sufficiency at the Yuma Territorial Prison State Historic Park by increasing revenues and reducing expenses.

- Maintain operations at Yuma Quartermaster Depot State Historic Park. Coordinate with Yuma Visitors Bureau the operations of the Arizona Welcome Center. Plan, produce and implement a series of special events to increase attendance and community awareness of the park.
- Coordinate with the riverfront developer to secure additional private investment and development.
- Complete the extension of the riverfront multi-use pathway system from Gateway Park to the 2E alignment along the MODE levee.

City Clerk
- Greater citywide coordination of Records Management/Retention.
- Continue to build document management storage for easier citywide searching and document retrieval.
- Strategize with individual liaisons and the City Council Office to promote greater community participation on the City's Boards and Commissions.

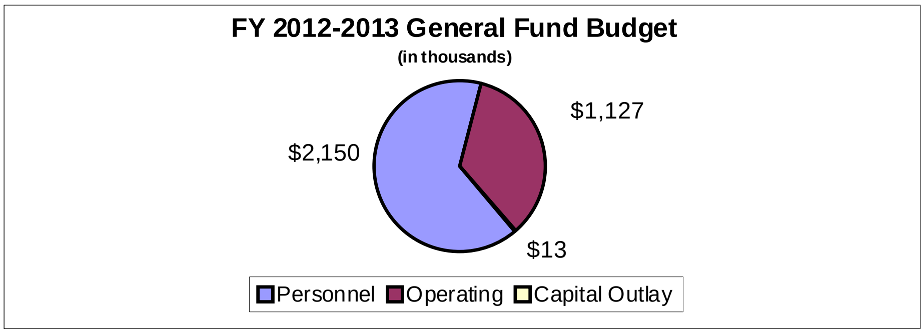
Economic Development
- Virtual Speculative buildings on private land (at least two).
- Marketing of surplus or remnant city owned real property.
- Project resulting in additional housing options in the Heritage Area.

Facilities Maintenance
- Complete Long Range Facilities Planning Worksheets by Facility.
- Integrate Energy Management Control Systems in City Buildings.
- HVAC Replacements / Upgrades - City Hall and Yuma Civic Center.
- Train & develop staff on Facilities Management.
- Retrofit landscape lighting and bank lighting at City Hall to more efficient lamps.
- Seal coat & re-stripe the City Hall parking lots.
- Perform TEGG/Arch Flash Compliance study at the North End Community Center & Martin Luther King Center.

	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
City Administration	383,478	451,484	467,933	523,146
Strategic Communications	607,660	657,890	593,700	654,281
Heritage Area	1,163,325	2,209,876	867,383	1,475,059
City Clerk's Office	273,642	262,074	242,025	241,203
Elections	40,059	150,000	135,000	120,000
Neighborhood Development	1,963,568	2,387,218	1,481,183	2,524,320
Economic Development	225,000	301,562	324,339	343,906
Facilities Maintenance	1,592,803	1,512,399	977,115	916,002
	6,249,535	**7,932,503**	**5,088,678**	**6,797,917**

The City Administrator's budget shows a decrease of 14% from the current year budget. Despite the addition of a new Administrative Assistant position (shared with Mayor's Office and City Attorney's Office), the City Administration is decreasing substantially by the dramatic reduction in Grant monies.

GENERAL FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	1,911,255	2,124,766	2,119,342	2,150,098
Operating	948,657	1,208,518	1,027,741	1,127,499
Capital Outlay	1,210	-	-	13,700
	2,861,122	**3,333,284**	**3,147,083**	**3,291,297**



RIVERFRONT REDEVELOPMENT FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	-	-	-	-
Operating	571,931	557,323	557,323	557,323
Capital Outlay	-	-	-	-
	571,931	**557,323**	**557,323**	**557,323**

APPROPRIATED GRANTS FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	398,710	390,486	248,551	340,891
Operating	2,410,477	3,632,410	1,116,721	2,608,406
Capital Outlay	7,295	19,000	19,000	-
	2,816,482	**4,041,896**	**1,384,272**	**2,949,297**

City Attorney's Office

The City Attorney's Office exists to provide legal services to the City Council, the City Administrator, and all City departments, offices and agencies in order to promote the health, safety, and welfare of our community.

The City Attorney's Office represents the City of Yuma in all legal proceedings, including civil litigation, criminal prosecution in Municipal Court and provides a significant portion of the State legislative and lobbying support for the City of Yuma.

AUTHORIZED PERSONNEL	FY 11/12	FY 12/13
City Attorney's Office	8	8
Prosecutor's Office	2	2
Total	**10**	**10**

2011-2012 ACCOMPLISHMENTS:

CIVIL DIVISION

- Continued to reorganize office processes and functions to assist City with fiscal efficiency.
- Heightened enforcement of 2% City sales tax non-payment violations.
- Reviewed statistical analysis of case and litigation matters and reports.
- Continued to revise and improve Risk Management forms and procedures.
- Worked more efficiently with the C.I.P. program.
- Assisted and participated as directed with City Administration in revising the C.I.P. process.
- Developed procedures for estimating graffiti abatement costs to provide the court with more an accurate accounting of damages.
- Assisted the City of Yuma Fire Department and the outside attorney with the process to obtain the Certificate of Necessity.
- Assisted the City Administrator with the Yuma County Intergovernmental Public Transportation Authority (YCIPTA) Master Intergovernmental Agreement.
- Held a Certificate of Insurance training session for city employees to review Certificates of Insurance and the endorsements required under city contracts, leases and special permits. The focus was to make employees aware of what to look for on a Certificate of Insurance, to identify when an endorsement is required, and which endorsements are acceptable.
- Developed a water contract for Bureau of Reclamation and General Motors.
- Assisted with the Development Fee Ordinance and implementation of the new development fees.
- Drafted development fee agreements and assisted in the collection of outstanding development fees.
- Prepared presentations on retirement plan changes affecting city employees and elected officials.
- Assisted in revising procedures and forms for special events.
- Reviewed and evaluated insurance requirements on the use of existing City facilities.
- Reviewed and updated insurance on City owned property, buildings and plants.

CITY PROSECUTOR

- Processed more than 3,400 criminal/criminal traffic cases through the Yuma Municipal Court, including more than 900 domestic violence cases and 590 business victim cases.
- Successfully negotiated settlement of 2% tax violations, involving collections in excess of $50,000.

GOALS FOR 2011-2012:

CIVIL DIVISION

- Continue to implement and refine the City's graffiti abatement process including: collecting on criminal restitution orders, converting restitution orders to civil judgments for non-payers, working with the county prosecutor and the juvenile court system to recover the City's full damages in juvenile graffiti prosecutions, and assisting the City's internal departments in documenting files for possible evidentiary admission.
- Develop and draft legal forms authorizing improvement districts and resolutions for future subdivisions, business parks, and other developments.
- Assist with changes to Utility Regulations Article.
- Continue to provide legal assistance for implementing, negotiating and drafting development agreements to assist the business community in meeting their financial obligations when constructing new building.
- Continue to thoroughly review all claims against the City and provide legal analysis on the merits of the allegations as well as any possible mitigating factors or defenses associated with the value of the claims;
- Continue to review damages to City owned property and aggressively seek contribution from the responsible party, or the party's insurance carrier.
- Utilize existing hardware and develop new litigation tools to become more efficient and ultimately conserve time, resources and energy in carrying out the mission of the Office.
- Begin process of changing over to electronic records.

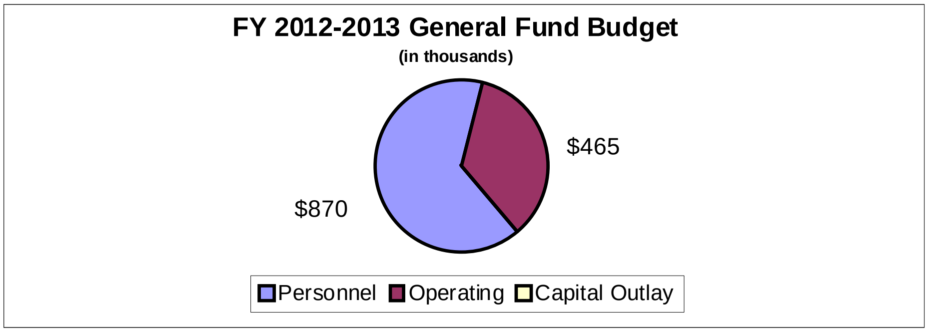
CITY PROSECUTOR

- Continue providing quality prosecutorial services.
- Continue to work with IT to modify/enhance the Prosecutor's database to allow documents to be electronically stored and accessed.
- Successfully prosecute the city code violations occurring in mobile home parks.
- Successfully prosecute pending graffiti cases pending in the Yuma Municipal Court and obtain restitution for the victims of such crimes.
- Continue the Pre-Arraignment Negotiation process.
- Continue providing victim rights services.

	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
City Attorney Administration	906,371	1,136,501	1,089,687	1,182,912
Insurance Litigation	204,398	551,000	208,000	326,000
Non-insurance Litigation	1,302,493	361,000	880,000	443,000
City Prosecutor	241,895	230,249	222,952	226,852
	2,655,157	**2,278,750**	**2,400,639**	**2,178,764**

The City Attorney's Office budget has decreased 3% below the adjusted budget. While General Fund expenditures increased due to a portion of a new Administrative Assistant (position to be shared between City Administration and Mayor's Office), grant and litigation expenditures decreased resulting in a flat budget.

GENERAL FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	681,757	794,341	766,000	870,630
Operating	388,507	495,202	470,854	465,313
Capital Outlay	-	-	-	-
	1,070,264	**1,289,543**	**1,236,854**	**1,335,943**



APPROPRIATED GRANTS FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	3,901	4,600	4,300	-
Operating	699	700	700	700
Capital Outlay	-	-	-	-
	4,600	**5,300**	**5,000**	**700**

INSURANCE RESERVE FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	73,259	68,647	69,825	70,179
Operating	1,507,034	915,260	1,088,960	771,942
Capital Outlay	-	-	-	-
	1,580,293	**983,907**	**1,158,785**	**842,121**

Information Technology Services

The Department of Information Technology Services (ITS) exists to provide expertise in long-range planning, technical guidance, support and services that promote the use of current and future information technologies to help the City achieve their technology mission, vision, and goals.

ITS staff provides technology support and service for all technology systems used by the City of Yuma and its employees. ITS also provides support and services to other Law Enforcement agencies servicing the Yuma County area which provide 9-1-1 services or are members of the Yuma Regional Communication System (YRCS) consortium. Department staff is on call 24/7 to ensure the on-going operation and availability of technology systems and consist of the following business areas:

Administration: Staff oversees all department operations. Staff administers and manages the technology projects, department budget and ensures that information technology systems are successfully implemented, maintained and secured. Staff also provides contract management and technical leadership to city departments and partnership organizations.

Application Support and Integration: Staff specializes in the analysis, design, development, maintenance and implementation of new and/or upgraded automated business systems. Staff manages large scale projects and assists with product selection, implementation, data conversion and systems integration. Examples of applications supported include:

- YRCS Public Safety (9-1-1, Computer Aided Dispatch, Records Management, Mobile Data Computing and Radio Communications)
- Geographic Information Systems (GIS)
- e-Business
- Document Imaging
- SCADA (i.e. Water and Wastewater)
- Web Development
- Email/Internet Services
- Telephone and Voice Mail Services
- Financials
- Payroll/Personnel
- Community Development
- Parks and Recreation
- Etc.

AUTHORIZED PERSONNEL	FY 11/12	FY 12/13
Administration	3	3
Technical Support	26	26
Radio Communications	3	4
Total	**32**	**33**

Network Administration and Security: Staff specializes in the installation, maintenance, upgrade and repair of city's data network systems and infrastructures. Staff troubleshoots and resolves network system malfunctions and oversees the deployment of server-based systems and storage area networks. Staff provides facility and network design engineering and implementation services and manages end-user, system and network security. Additionally staff manages SPAM, Firewall and the city's calendar, email and Internet services.

Telecommunication Administration: Staff specializes in the installation, maintenance, upgrade and repair of the city's wireless, PBX and landline telephone services, video monitoring cameras, mobile data computing, radio, and paging systems, including all associated infrastructures. Staff troubleshoots and resolves system malfunctions, provides end-user training and support and administers all systems. Staff also approves and procures all telecommunications hardware and software purchases, including vendor payment management. Additionally staff is responsible for tracking and managing all related assets, product licenses and contracts as well as FCC filings, registrations, communications impact studies and FAA compliance for navigational hazards for city projects, sites and other liabilities.

Help Desk Services: Staff is the main point of contact for all voice, video and data system issues. Staff troubleshoots and resolves end-user hardware and software malfunctions and monitors the city's computer systems, networks and associated peripherals to ensure availability. Staff also provides application security administration, mid-range system backup services and oversees city facility access and employee ID badge issuance.

Computer Hardware and Software Management: Staff members specialize in the installation, maintenance, upgrade and repair of personal computers, midrange business systems and associated peripherals. Staff troubleshoots and resolves technology system malfunctions, provides end-user support, reviews and develops citywide technology based standards and configurations and approves and procures technology systems. Staff also manages vendor payments and tracks and manages all related assets, product licenses and contracts.

Computer Hardware and Software Training: Staff provides basic to high-level technical instruction in the use and operation of computer hardware, software, operating systems, telephones, technology peripherals, and department specific applications. Staff develops and implements computer-training programs and assists with the planning, testing and implementation of new and/or upgraded computer hardware and software systems.

2011-2012 ACCOMPLISHMENTS:

- Worked with Yuma Police to begin the assessment and requirements of departments' near future Information Technology Plan.
- Worked with Yuma County Public Safety agencies to continue the installation of Yuma County Regional Public Safety computer software system and associated hardware, data migrations and end-user training.
- Began working with Yuma County to research possibility of moving to Countywide GIS system.
- Worked to determine if decentralized systems can be centralized to decrease support and maintenance costs.
- Worked with Community Development to complete Phase I implementation of new computer software system.
- Began planning of Community Developments e-Reviews and Citizen Access Portal, Phase II implementation of new computer software system.
- Worked with Utilities and Finance on the assessment and transition to a new computer software system to support monthly Utility billing and collection cycle.
- Worked with Finance to complete the design and implementation of a new Public Administration computer software system.
- Worked with Human Resources and Finance to complete the design implementation of a new Payroll/Personnel computer software system.
- Expanded the Storage Area Networks at Yuma Police and City Hall for long term data storage capacity.
- Completed migration of multiple physical servers into a virtual environment.
- Began redesign of City's website.
- Continued to expand the use and operation of the YRCS system and participate as a member of the YRCS Council.
- Continued to manage and enhance elements of City's Enterprise GIS system.

- Continued to manage and safeguard the integrity of City automated business systems and network infrastructures.
- Continued to provide technical guidance and support for department specific and citywide technologies.

GOALS FOR 2012-2013:

Public Safety:

- Complete Phase I implementation of new Public Safety computer software system for City of Yuma Police, Fire and Yuma County Sheriff's office.
- Begin Phase II implementation of new Public Safety computer software system for remaining YRCS Public Safety agencies.
- Identify and implement elements of Yuma Police Information Technology Plan.
- Continue assisting Yuma Police with the construction of new satellite office.
- Continue assisting Yuma Fire with Fire Station #1 construction/remodel.
- Continue expansion of YRCS radio infrastructure throughout Yuma Count and State of Arizona.

Community Development:

- Continue Community Developments Phase II implementation of new computer software system to include e-Reviews and Citizen Access Portal,

Public Works/Streets:

- Continue working with Public Works to assist with asset management tracking within Enterprise GIS.

Utilities:

- Continue to assist Utilities with Fixed Network Water Meter Reading System pilot project.
- Continue work with Utilities to develop Utility Modeling System within Enterprise GIS.
- Work with Utilities to complete the implementation of new Utility billing computer software system.

Finance:

- Work with Finance to complete the implementation of new Utility billing computer software system, including on line and over the phone Utility payments.

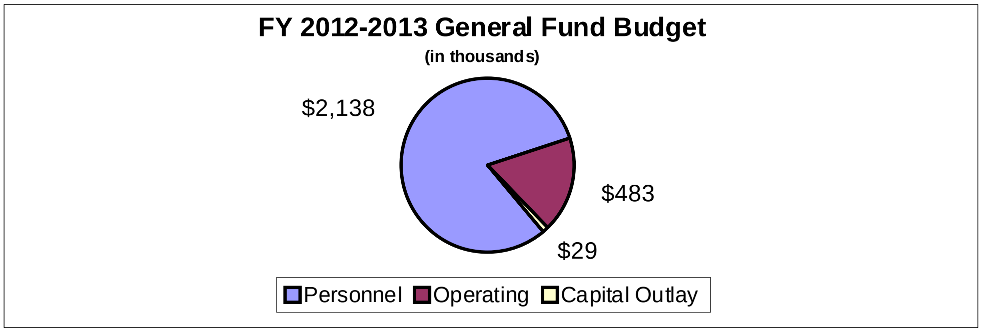
General:

- Continue migrating physical servers to virtual environment as warranted.
- Begin implementation of desktop virtualization as warranted.
- Continue to redesign, modify and enhance City's website.
- As approved, begin to implement Countywide GIS system.

	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
IT Administration	304,105	4,289,444	386,400	359,805
Citywide IT Services	304,853	397,389	394,639	436,083
Technical Support	1,775,619	1,706,380	1,645,909	1,855,706
Radio Maintenance	3,188,643	3,226,050	2,639,219	4,187,661
	5,573,220	**9,619,263**	**5,066,167**	**6,839,255**

For fiscal year 2013, the Department of Information Technology Services presents a budget of $6,859,255, a decrease from the current year due to reduced grant funding. There appears to be a large increase in Personal Services in the General Fund, but the majority of this is due to a shift of payroll expenses back to General Fund and YRCS from a grant that has ended. The YRCS fund does have a new Wireless Communications Technician budgeted.

GENERAL FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	1,896,307	1,889,647	1,932,433	2,138,070
Operating	376,488	461,966	452,915	483,824
Capital Outlay	111,782	41,600	41,600	29,700
	2,384,577	**2,393,213**	**2,426,948**	**2,651,594**



YUMA REGIONAL COMMUNICATIONS SYSTEM FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	195,013	180,429	172,425	364,093
Operating	502,806	204,115	171,595	455,038
Capital Outlay	496,126	230,000	160,000	242,167
	1,193,945	**614,544**	**504,020**	**1,061,298**

The YRCS fund is used to track the funding and expenditures of the costs associated with use, operation and maintenance of YRCS systems used in a joint capacity by Yuma County Public Safety agencies and other local and state emergency response agencies. YRCS systems currently include the 800/700 MHz digital trunked radio system, 9-1-1 administration and GIS mapping, and Yuma County's public safety computer software system. Those agencies on the specific systems have the ability to securely communicate with each other during emergency situations or as needed. To assist with the upkeep, expansion and maintenance of these systems, grants and YRCS agencies assist with contributions based on systems used.

APPROPRIATED GRANTS FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	151,352	263,662	132,836	-
Operating	984,594	1,241,728	413,570	687,383
Capital Outlay	774,846	5,106,116	1,588,793	2,438,980
	1,910,792	**6,611,506**	**2,135,199**	**3,126,363**

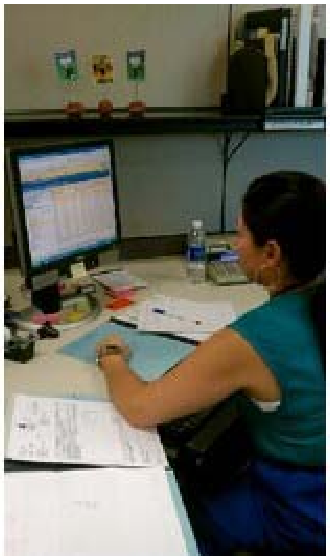
Finance

We, as a team, provide financial systems and operational support to assist our customers in achieving their goals.

The Finance Department consists of four divisions that serve the public and all other City departments.

The Administration Division oversees the financial activities of the City while providing direction and policy to the Department. This division also directs the City's investment program, maintains the City's bond rating, and produces the Annual Budget.

The Customer Services Division administers business licenses, 2% tax collections, and utility billings and payments. In addition, the division coordinates and compiles all cash receipts within the City.



AUTHORIZED PERSONNEL	FY 10/11	FY 11/12
Administration	3	3
Customer Services	6	6
Purchasing Division	7	7
Accounting	11	11
Total	**27**	**27**

The Purchasing Division is responsible for the procurement of supplies, services and construction, operations of the warehouse, surplus property, the City Auction and the City's mail and distribution services. These functions include research and specification preparation, selection and solicitation of sources, contract award and administration, surplus property activities, including the City live and online Auction, and training personnel in procurement procedures and Purchasing Card program.

The Accounting Division manages the accounts payable, accounts receivable, grant reporting, payroll and treasury functions. In addition, Accounting coordinates the annual audit and produces the City of Yuma's Comprehensive Annual Financial Report.

2011-2012 ACCOMPLISHMENTS:

Administration

- Received 8th consecutive Government Finance Officers Association Distinguished Budget Presentation Award.

Accounting

- Performed internal audits of department timekeeping and other payroll functions.
- Received 30th consecutive Certificate of Achievement for Excellence in Financial Reporting.

- Continued to maintain favorable bond ratings.
- Continued to train department users on the new financial system.
- Setup and trained department users on the new payroll system.
- Performed internal audits of department timekeeping and other payroll functions.

Purchasing
- Made modifications to the bid processor to reduce staff process time.
- Upgraded Contracts and Bid templates to comply with new state mandates. Continued to provide training for City divisions utilizing the financial software system.
- Revised and redistributed commodity portfolios to improve customer service.
- In early February, began to issue all procurement solicitations on www.AZPurchasing.org, which serves purchasers across different disciplines for the purposes of; developing a central and statewide prospective bidder's list, posting solicitations and requests for quotations online and to more effectively disseminate solicitation information to the vendor and varied buyer communities.

Customer Service
- Changed out existing water meters with the Automated Meter Readers.
- Implemented licensing and collection procedures for Animal Licensing.

GOALS FOR 2012-2013:

Administration
- Receive the Government Finance Officers Association Distinguished Budget Presentation Award for ninth time.

Accounting
- Produce and Distribute the 2012 Comprehensive Annual Financial Report by September 27, 2012.
- Oversee the City's financial situation in order to maintain or improve our bond rating.
- Receive the City's 31st Certificate of Achievement for Excellence in Financial Reporting.
- Implement a pay card system for employees.
- Setup and train employees on the new payroll e-portal module.
- Continue to provide training to City employees on the new financial system.

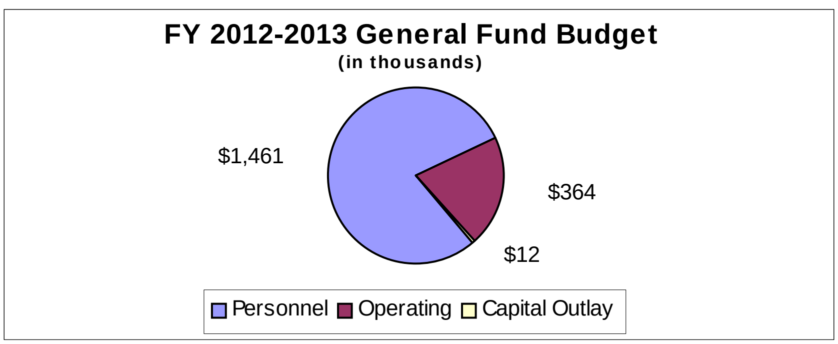
Customer Service
- Continue to change out existing water meters with the Automated Meter Readers and switch accounts to a monthly billing.
- Successful transition to new Business Licensing module.
- Successful conversion to new utility billing system.

Purchasing
- Continue to streamline purchasing and contracting methodology to reduce time in process and provide improved customer service.
- Continue to seek long term contracting opportunities that allow a streamlined ordering process for city staff.
- Continue to provide outreach training for City divisions that utilize the financial software system.
- Continue to offer integrated purchasing training to internal users.
- Continue to train staff in the new financial system.
- Outreach to vendors about How to Do Business with the City of Yuma.
- Continue to expand the use of the Public Surplus Auction.

	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Finance Administration	243,199	317,342	314,465	329,607
Customer Services	90,603	96,716	94,375	108,187
Purchasing	391,065	405,667	404,581	437,086
Accounting	767,675	949,118	835,741	962,599
	1,492,542	**1,768,843**	**1,649,162**	**1,837,479**

For fiscal year 2013, the Finance Department presents a budget of $1,837,479. This is a 3.8% increase over the current year's budget and is primarily due to personnel expenditures (part-time, pay increase, reclassification), capital purchase of electric forklift for warehouse operations, and security cameras for Customer Service counter.

GENERAL FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	1,282,817	1,415,250	1,398,207	1,461,158
Operating	208,345	353,593	250,955	364,321
Capital Outlay	1,380	-	-	12,000
	1,492,542	**1,768,843**	**1,649,162**	**1,837,479**



Human Resources

The Human Resources Department exists to provide a full range of Human Resources and Environmental Health and Safety services for municipal employers, employees and residents of the City of Yuma.

The Human Resources Department provides a full range of Human Resource Management Services for the employees and residents of the City. These activities include recruitment, compensation and classification, compliance with employment laws, and other activities designed to enhance workplace fairness and the City's ability to attract and retain quality employees. Additionally, the department coordinates programs related to Environmental Health & Safety Compliance; these programs include employee training, and facility and process inspections.

We also handle workers compensation, medical and military leave, and retirement.

AUTHORIZED PERSONNEL	FY 11/12	FY 12/13
Human Resources & Environmental Health & Safety	10	11
Total	**10**	**11**

2012-2013 ACCOMPLISHMENTS:

- Continued to work with the YABC Board of Trustees during the 2011-2012 fiscal year.
- For the 2011 calendar year, the City of Yuma's Human Resources Department processed the following:
    - 147 personnel requisitions requesting to fill vacant positions
    - 93,166 hits on our job postings
    - 4,770 applications
    - 1,369 applicants were scheduled for written exams
    - After the screening and testing process, 739 applicants were referred to the departments for interviews
    - And 299 hires and promotions
- Assisted employees with 199 industrial injuries.
- Processed 230 requests for Family Medical Leave for employees or their family members.
- Continued to provide high quality skill and safety focused training to City employees. A total of 910 employees were trained in 76 topic areas. This represented a total of 3,000+ contact hours.
- Continued to receive one of the best insurance rates for City liability insurance due to the management of the risk experience ratings.

GOALS FOR 2012-2013:

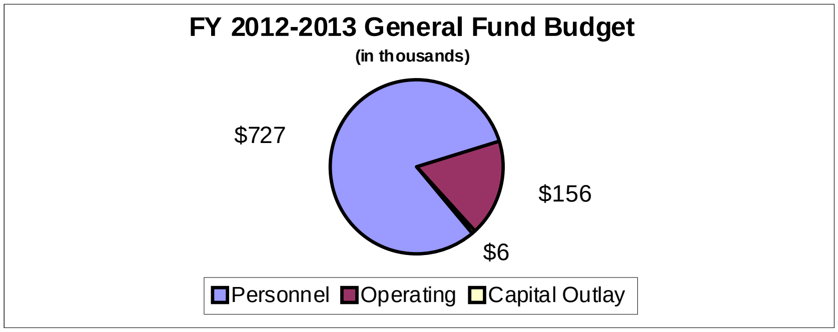
- Work to attract and recruit qualified paraprofessional and professionals to the City of Yuma.
- Continue to reassess the City's hiring process to identify philosophical and technical changes that will expedite the process.

- Continue to review and update all of the human resources operating policies and administrative regulations to make them easier to understand and administer.
- Work with local and state entities to create recruitment and hiring consortiums for bringing qualified out-of-state candidates to Yuma.
- With the implementation of the New World payroll system, work with all departments to maximize the capability of the system and improve employee access to their information.
- Establish hiring practice training for new supervisors.
- Establish succession planning for the City. Career development and succession planning is used to identify high potential employees and providing them with the necessary training and mentoring to prepare them for advancement within the organization.
- Continue to participate in professional human resource organizations to remain current with philosophies and approaches that will benefit the City and help us continue to be attractive and competitive.
- Continue implementation of city-wide review process/committee to analyze all vehicle accidents and incorporate changes that will reduce these accidents.
- Continue to refine City’s return to work program to decrease lost workdays for employees suffering job-related injuries.
- Make safety a priority in all departments and increase safety training for all City employees and focus on job and department specific training.
- Continue to provide quarterly department reports on accidents and injury statistics to reduce risk and improve employee safety.
- Continue participation in City’s emergency management planning with focus on both citizen and employee issues.
- Network with Arizona peers for improvement in Human Resources Environmental and Safety issues.
- Provide more City-specific training to supervisors and employees on identified areas of need.
- Continue working closely with the Household Hazardous Waste (Countywide) program on implementing a safety and regulatory training program, mitigating safety incidents, and providing technical and compliance guidance.
- Manage an Environmental Health & Safety compliance program for all City departments.
- Perform annual site Environmental Health & Safety inspections and assessments. While improving upon last years inspections.
- Manage a Citywide Regulated Waste program. This coming fiscal year we will focus on reducing our annual cost of disposing regulated waste. We will accomplish this by; advocating a purchase when needed policy, reusing materials when feasible, and by finding secondary uses for large/consistent waste streams.
- Continue updating the Environmental Health & Safety Regulations Manual.
- Develop a GIS based management system to manage our environmental foot print.
- Manage the Universal Waste Program for all spent batteries, light bulbs, and mercury containing materials citywide.

	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Human Resource Administration	722,051	891,049	884,565	889,403
	722,051	**891,049**	**884,565**	**889,403**

The Human Resources Department presents a budget of $904,298. A new Safety and Environmental Specialist position is included for FY13. Costs associated for this new position are almost completely offset by reductions in their operating expenditures.

GENERAL FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	618,783	643,715	646,673	727,266
Operating	103,268	247,334	237,892	156,137
Capital Outlay	-	-	-	6,000
	722,051	**891,049**	**884,565**	**889,403**



Community Development

The Community Development Department is committed to enriching the quality of the natural and built environment for existing and future residents, in partnership with the community, through proper planning and development practices. The Department strives for responsible, responsive and creative solutions to meet the current needs of customers and the City, while planning for future generations.

The Department of Community Development (DCD) focuses on planning, building and development issues through the actions of its Community Planning Division and Building Safety Division. The Department continues to met the challenge of the changing economy by doing more with less.

The Department handles the projected $1,015,500 in revenues and manages the $2,762,572 in annual operating expenses. DCD interacts with the public in all department activities. The staff is trained to work with homeowners and developers alike, to assist each at the level that is required. The staff problem-solves issues that arise during the planning and development processes. DCD is proud of their extraordinary customer service, which anticipates customers' needs and many times provides the solution before the customer requests it.

AUTHORIZED PERSONNEL	FY 11/12	FY 12/13
Administration	2	2
Building Safety	19	19
Community Planning	12	12
Total	**33**	**33**

The Building Safety Division provides services needed to meet the needs of all the construction activity in the City. Staff meets with the public, reviews building plans, issues building permits, performs inspections of construction, and ensures Council adopted codes are enforced. This last year the Building Safety Division performed over 1,546 plan reviews, and issued 3,720 construction permits. The Code Enforcement Specialists are a part of the Building Safety Division. They provide support and service for the Community Planning Division. During the past year, Code Enforcement has worked closely with the Yuma Police Department to resolve issues that require a multi-disciplined approach.

The Community Planning Division meets with customers, handles requests for rezoning and subdivisions, and addresses needed changes to the zoning or subdivision codes. Long Range Planning staff prepares updates to the General Plan, new or revised policies to guide the City's growth. Staff reviews all city business license applications and assists customers through weekly scheduled pre-development meetings. The planners provide staff support to the Planning and Zoning Commission, Design and Historic Review Commission and Hearing Officer. The current major work item for the entire Community Planning Division is the update of the 2002 General Plan. With fewer staff, all the planners are participating in the General Plan update work effort.

2011-2012 ACCOMPLISHMENTS:

- Processed approximately 105 new planning and zoning cases including 10 rezones, 51 design review and historic district review applications, 21 subdivisions and lot tie/split cases, and 12 cases that were decided by the Hearing Officer.
- Staff facilitated and attended 224 Pre-Development Meetings (PDM).
- Completed work on the individual elements of the General Plan. The General Plan was approved by the Planning and Zoning Commission and adopted by the City Council.
- Issued 1,101 building permits, 1,684 plan reviews, 124 single-family homes constructed, with a total building valuation of $79M for calendar year 2011.

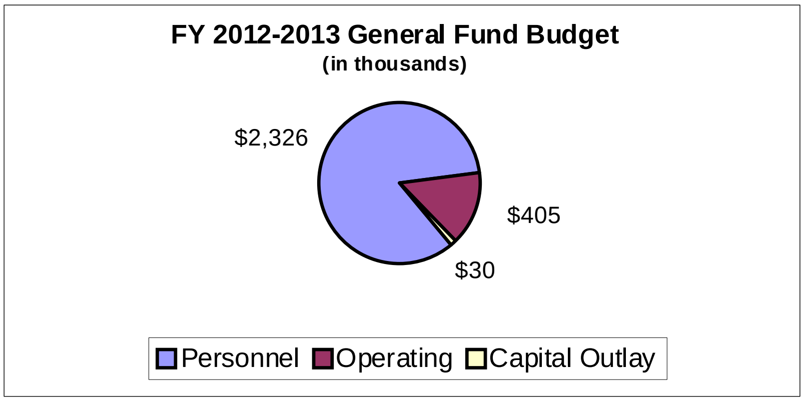
GOALS FOR 2012-2013:

- Phase two implementation of the EnerGov software system to include Citizen and Developer Access portal, Integrated Voice Response (IVR) system and attaching property specific files to parcels electronically.
- Bring forward an update to the Business License code in conjunction with the new EnerGov software.
- Provide public outreach for the general public on the Fall 2012 election on the 2012 General Plan and achieve voter approval of the Plan.
- Adoption of the 2012 International Building Codes.
- Work in partnership with the County Health Department to develop a joint plan for the abatement of homes identified as health hazards.
- Implement a mobile home assessment program for all RV & mobile home parks within the City to ensure compliance with health and safety standards.
- Continue to work in partnership with Yuma County, and the cities of Somerton and San Luis, the Town of Wellton, MCAS and YPG on the Yuma Regional Development Plan.

	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Community Development	487,745	460,959	425,979	452,022
Building Safety	1,234,319	1,216,709	1,252,718	1,346,705
Community Planning	841,659	966,969	834,160	963,845
	2,563,723	**2,644,637**	**2,512,857**	**2,762,572**

Overall the department is asking for General Fund support of $2,762,572. The operational expenditures are held flat, personnel costs are increasing due to a pay increase, and capital is requested to replace Toughbook computers for the Building Inspectors.

GENERAL FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	2,158,653	2,243,891	2,171,954	2,326,936
Operating	369,867	399,246	331,533	405,636
Capital Outlay	-	-	-	30,000
	2,528,520	**2,643,137**	**2,503,487**	**2,762,572**



APPROPRIATED GRANTS FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	34,001	1,500	9,370	-
Operating	1,202	-	-	-
Capital Outlay	-	-	-	-
	35,203	**1,500**	**9,370**	**-**

Public Works

The Public Works Department is committed in providing the highest quality, effective and environmentally sound public services to our residents.

We pledge continuous improvement through high performance, customer service, communication, innovations and teamwork for the needs and requirements of the citizens and visitors of Yuma, as well as our neighboring communities.

The Street Division is charged with maintaining a vast City infrastructure that includes 357 centerline street miles, 6718 streetlights, 292 miles of pavement markings 86 retention basins and 596 miles of concrete curb. Street services include:

- Code Enforcement Compliance
- Right-Of-Way Maintenance
- Asphalt Maintenance
- Traffic Signs and Markings
- Street Sweeping
- Concrete repairs for sidewalks, curbs & gutters

AUTHORIZED PERSONNEL	FY 11/12	FY 12/13
Fleet Services	17	17
Solid Waste	13	13
Street Maintenance	46	46
Total	**76**	**76**

The Solid Waste Division is responsible for solid waste pickup and serves approximately 21,000 residential customers and 560 commercial customers. In addition, the division oversees the recycling and environmental programs such as the annual Neighborhood Clean Up campaign, Christmas Tree Recycling Program, and the Yuma Area Household Hazardous Waste.

The Fleet Services Division manages and provides preventive maintenance on a fleet of 799 vehicles and equipment. Also provided is technical, preventive maintenance, and fuel services to the Housing Authority of the City of Yuma.

<u>**2011-2012 ACCOMPLISHMENTS:**</u>

Street Maintenance

- Staff applied asphalt emulsion sealant to 35 miles to City roadways.
- Applied slurry sealant to 22 miles to City roadways.
- Completed ADOT's bridge inspection repair list.
- Staff poured 450 yards concrete to repair sidewalks and curbs and gutters.
- Staff applied 575 tons of asphalt to patch the roadways.

Solid Waste

- Neighborhood Cleanup program collected 445 tons of debris, 76 tons of green waste, 4.5 tons of metal and 2,751 tires.
- 1458 cars visited the Household Hazardous Waste Program this year.
- Residents dropped off 646 Christmas trees that were mulched into 7.5 tons.
- Residents recycled a combined 1,032 tons at the 45th Avenue and 13th Avenue drop off locations.

Fleet Services

- Took possession of 3 Hybrid Chrysler Mini Vans.
- Oversee the construction of a shade structure for the tire repair area of Fleet Services.
- Worked with YCAT to establish an IGA for car wash services.
- Re-organized the North Public Works yard.

GOALS FOR 2012-2013:

Fleet Services

- Implement a City wide equipment pool to increase usage and reduce operating cost.
- Upgrade our fuel dispensary software system to improve data fuel collection.
- Rehab to solid waste trucks with new collection bodies.

Streets

- Focus on preventative maintenance activities to ensure maximum pavement life.
- Replace 200 school crossing signs with high visibility new yellow-green signs.
- Reduce water consumption by converting medians to Xeriscape landscaping.

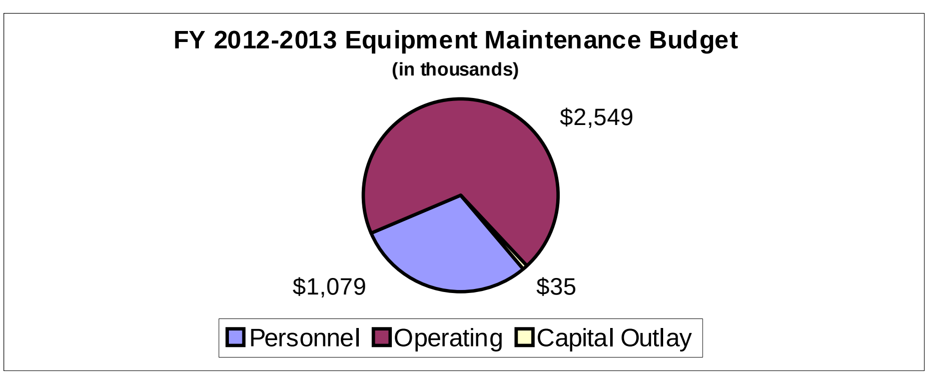
Solid Waste

- Provide efficient and economical solid waste services.
- Research the practicability with implementing curbside recycling program.
- Complete an efficiency route study.

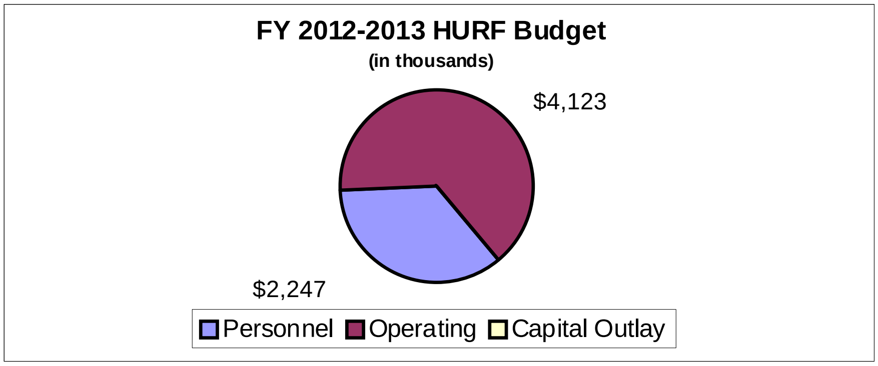
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Code Enforcement	74,879	78,430	77,055	78,566
Street Maintenance	2,771,942	2,888,885	2,753,185	2,912,388
Street Lighting	919,213	719,623	753,381	753,223
Street Sweeping	417,723	420,353	391,030	456,874
Traffic Signs & Striping	365,899	435,658	431,620	486,481
Storm Drain Maintenance	231,063	311,756	285,241	293,180
Curbs, Gutters & Sidewalks	313,381	354,142	336,876	349,400
Retention Basin Maintenance	1,268,561	989,020	1,084,946	1,184,537
Pathways & Trails	320,128	284,054	261,552	209,197
Solid Waste-Residential	2,249,065	2,343,728	2,324,988	2,784,766
Uncontained Waste	345,648	317,214	320,458	345,568
Recycling	52,265	66,428	66,600	68,131
Fleet Services	3,321,998	3,436,159	3,409,363	3,533,974
Fleet Parts	115,250	123,073	123,315	130,780
	12,767,015	**12,768,523**	**12,619,610**	**13,587,065**

The 2012-2013 Public Works Budget has increased 6.1**%** from the current year's budget. This increase is primarily due to the reactivation of the Equipment Replacement Fund and the inclusion of its equipment rent payments. A shift also occurred where monies for street slurry seal activities that were budgeted in City Road Tax for FY12, are now back in HURF for FY13.

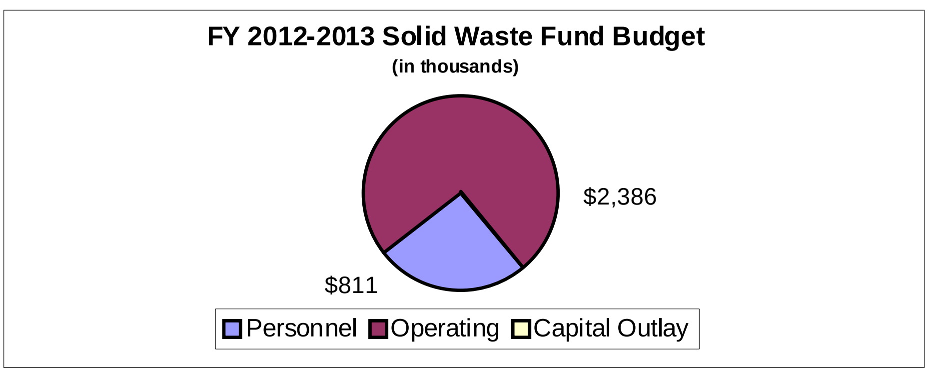
EQUIPMENT MAINTENANCE FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	1,036,542	1,050,661	1,054,180	1,079,849
Operating	2,400,706	2,406,571	2,448,498	2,549,905
Capital Outlay	-	102,000	30,000	35,000
	3,437,248	**3,559,232**	**3,532,678**	**3,664,754**



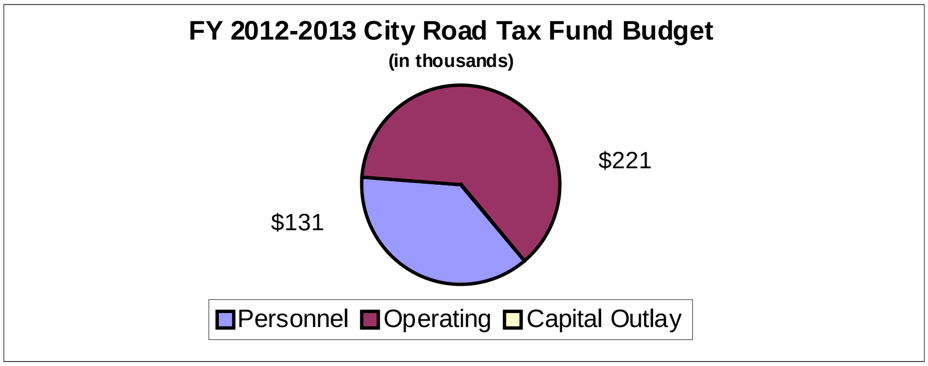
HIGHWAY USER REVENUE FUND (HURF)				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	2,154,303	2,225,690	2,111,270	2,247,692
Operating	4,109,972	3,250,626	3,280,513	4,123,339
Capital Outlay	-	-	-	-
	6,264,275	5,476,316	5,391,783	6,371,031



SOLID WASTE FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	843,052	797,155	793,667	811,516
Operating	1,786,877	1,930,215	1,918,379	2,386,949
Capital Outlay	-	-	-	-
	2,629,929	2,727,370	2,712,046	3,198,465



CITY ROAD TAX FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	59,963	106,445	97,707	131,632
Operating	358,551	899,160	885,396	221,183
Debt Service	-	-	-	-
Capital Outlay	-	-	-	-
	418,514	1,005,605	983,103	352,815



Utilities Department

Our goal, and highest priority, is to ensure the delivery of a reliable drinking water supply of the highest quality, and the most efficient environmentally sound reclamation of Yuma's wastewater.

The Utilities Department is divided into two divisions: Treatment and Systems. The Treatment Division includes water and wastewater treatment, industrial discharge pretreatment, cross-connection control and laboratory services. The Systems Division includes water distribution, wastewater collection, and systems customer service.

Consistent with its goal, the Utilities Department provides excellent customer service through trained and knowledgeable employees who possess a sense of duty to our customers. The Utilities Department has 126 authorized positions, of which more than half possess an Arizona Department of Environmental Quality issued license for the highly specialized work they perform on a daily basis. These employees are highly skilled, motivated and take great pride in their abilities to provide services at a level that consistently exceeds State and Federal requirements.

Functions

The Treatment Division manages the City's drinking water production and wastewater treatment. This division also ensures compliance with EPA's Clean Water Act, Safe Dinking Water Act, and biosolids regulations via Industrial Pretreatment, Cross Connection Control and the Environmental Laboratory.

AUTHORIZED PERSONNEL	FY 11/12	FY 12/13
Administration	8	8
Water	70	68
Wastewater	49	52
Total	**127**	**128**

The Water Treatment Section uses Colorado River water and water from wells to produce the continuous supply of drinking water necessary to meet the needs of Yuma's residents, businesses, and industries. Drinking water treatment occurs at two locations: The Main Street Water Treatment Facility and the Agua Viva Water Treatment Facility.

Producing drinking water for the Yuma area since 1891, the Main Street Water Treatment Facility is thought to be one of the first water plants west of the Mississippi River to filter its water. This facility uses the Colorado River as the source for about half of Yuma's drinking water. Put into operation in 2003, the Department's state of the art Agua Viva facility currently uses a combination of surface water and ground water to provide the other half of Yuma's drinking water.

The Wastewater Treatment Section operates three treatment facilities to reclaim the wastewater produced by Yuma's residents, businesses and industries. In operation since early 1970, the Figueroa Avenue facility is the oldest and the largest of these treatment plants. Operating under very strict Federal and State permits, this facility turns over 87% of Yuma's wastewater into high quality treated effluent which is discharged into the Colorado River. The smallest facility, Jackrabbit Mesa, and the newest facility, Desert Dunes, treat the remaining 13% of Yuma's wastewater.

The Pretreatment Section manages a federally approved program which protects Yuma's wastewater infrastructure and resources. By working with commercial and industrial facilities that discharge wastewater into the City's collection system, issuing permits and enforcing compliance, this section ensures that the City of Yuma meets environmental regulations set up by the State of Arizona, and the United States Environmental Protection Agency.

The Cross Connection Control Section protects Yuma's drinking water from contamination by ensuring the proper steps are taken to prevent foreign material from entering the drinking water system in homes, businesses and industries. This section investigates water quality complaints and reported cross-connection incidents, and ensures that required backflow prevention devices are properly installed and regularly tested.

The Laboratory Section collects and analyzes a wide variety of samples of river water, well water, our drinking water, and our wastewater. Results of their testing verifies the City's compliance with numerous environmental and health regulations and are reported to a variety of agencies including the United States Environmental Protection Agency and the Arizona Department of Environmental Quality. The Laboratory is the primary point of contact for customer concerns and complaints about drinking water safety and quality.

The Utility System Division monitors the installation, maintenance, and repair of the City-owned water transmission and distribution system, wastewater and storm water collection systems, and water metering and reading systems.

Within the Systems Division, the Transmission and Distribution Section is responsible for assuring our customers receive the potable water from our treatment, storage and pumping facilities with a reasonable pressure and the highest quality twenty-four hours a day. The distribution system (water infrastructure) consists of 507 miles of transmission/distribution pipe, with over 13,400 valves, 3,450 fire hydrants and some 28,900 water meters. There are two pressure zones within our system.

The system transmission/distribution water mains (pipes) range from 2 inches to 48 inches in diameter. The pipes are made from various materials such as concrete, ductile iron, PVC or other material. The age of the pipes and valves are from 50+ years old to newly installed.

Because of the age of a majority of our infrastructure, leaks and breaks do occur. Our employees are on call twenty-four hours a day to make repairs and put mains back in service as quickly as possible. This section maintains a valve exercise program, a hydrant flushing program, and a water quality flushing program. This section also installs new water services and water meters.

The Wastewater Collection System Section is responsible for assuring the wastewater collection system is properly maintained and free flowing twenty-four hours a day. The wastewater collection infrastructure consists of 347 miles of sanitary sewer collection lines and force mains with over 5,000 sanitary sewer manholes.

The wastewater collection system lines range from 6 inches to 42 inches in diameter. This section is responsible for cleaning and inspecting (utilizing specialized equipment) the wastewater collection lines and all sanitary sewer manholes. This year they inspected via closed circuit TV (CCTV) over 54 miles and jet cleaned over 167 miles of sanitary sewer mains. This section is also responsible for all utilities Blue Stake requests and to ensure they are completed in a timely manner. In addition, this section also assists the transmission/distribution section with emergency water leaks and is on call for emergency response. Customer complaints of stoppages, odors and vermin are also resolved promptly.

The Customer Service Section is responsible for all aspects of metering, water and sewer system connections and permits, and utility billing support. This section is comprised of three groups; Field Customer Service, Meter Services and Utility Rates Services.

The Field Customer Service group takes care of all water service connects and disconnects (scheduled, emergency, and non-pays), high bill complaints, on-site customer assistance, new customer sign-ups, and thefts of service.

The Meter Services group handles meter readings, all Automated Meter Reading (AMR) applications, manual meter reading, construction roving meter reading, backflow device installations and testing for roving meters, meter repairs, meter tests and utility service history reviews are all duties of the Meter Services group. AMR has reached the half way mark with over 19,000 services retrofitted for automated meter reading. Additionally, the Meter Services and Field Customer Services group also respond on call for customer emergency turn offs, reconnects, and new customer sign ups.

The Utility Rates Services group is your one place for information and cost estimates which will be needed to obtain water meters, sewer connections, utility rates and permits for residential or commercial projects. This section issued 126 residential and 11 commercial permits utility connection permits.

The Utilities Administration Section provides professional clerical support for the Public Works and Utilities Departments.

2011-2012 ACCOMPLISHMENTS

- Coordinated major construction jobs with contractors and inspectors on projects such as: completion of the new 30" water transmission main on 40th Street from 6E to 3E; completion of the sewer main extension on 6E and 32nd Street and the 8th St and Raven sewer force main; 3E Reconstruction 24th St – 32nd St; 3E 12" Waterline, Ave 3E south of 16th St; Ave 3E 12" Waterline, 12th St – 14th St; 12" Waterline, 5th Ave, 8th St – 16th St; 10" Waterline, alley between 8th and 9th Ave, 12 St – 14th St; Ave D 12" Waterline, 24th St – 32nd St
- Fully involved with the B&C Colonia Sewer Collection System Project which is winding up Feb 2012. This project brought in $3.5 million towards sewer capacity and will ultimately result in 689 new collection system customers.
- Installation and replacement of new water services, water mains and fire hydrants as necessary
- The Utilities Systems personnel participated in various City of Yuma teams and committees like the AEG Group, Utilities Coordinating Committee, Emergency Response Plan Committee, UTCC, 208 Plan, Citywide Safety Committee and Utility Regulations Revision Team.
- Utilities personnel training participation: AZ LTAP Work Zone II Traffic Control Training, Microsoft Excel I and II training, Microsoft Word I and II training, Operator Math training, T-Lock Collection System Lining installations, EZ Valve installations, Water Quality trainings, various safety meetings, and FEMA ICS Emergency Response training.

- Utilities Systems personnel responded to 1,310 after-hours call-outs.
- Replaced, repaired, and maintained a total of 2,572 fire hydrants.
- Retrofitted 2,750 meters to Automated Meter Reading (AMR).
- Meter Services has been standing ready and is able to commit to read all routes monthly, whether through AMR or manually reading.
- Responded to 924 customer complaints such as sewer stoppages, odor, vermin and utility locates.
- Collected $113,913 in deferred water/sewer fees.
- Water Outreach organize/planned with other entities the Water Festival for over 500 4th graders.

- Processed 3,028 water, wastewater, industrial waste and biosolid samples for compliance and process control purposes.
- Responded to 110 water quality inquiries.
- Meter reads throughout the year, approximately 173,811.
- Water service disconnects for non-payment were 5,544.
- Repaired 60 water mains ranging from 2" in diameter to 24".
- Exercised 2,569 valves and replaced 38 inoperable valves.
- Completed local limits for the Desert Dunes facility.
- Based on our excellent water quality, ADEQ reduced monitoring requirements for radiological chemicals for both the Main Street and Agua Viva Water Treatment Facilities.

- Using the hydraulic model we have fine tuned the UDF Program out in the field while utilizing existing personnel, to include repairing blow offs and exercising valves as preparation. Twelve subdivisions have been flushed in this manner.
- Continued the Distribution Process Control Sampling to further measure water quality and to determine frequency needed/effectiveness of flushing. We are currently measuring chlorine residual, turbidity and pH.
- Launched Automatic Flushing with two devices installed and more to be set.
- 37 Utility Systems employees are ADEQ Certified Operators possessing 73 licenses over four different areas of operations, and up to four levels of expertise.
- Collections personnel were certified in the NASSCO inspection training and certification program covering Manhole Assessments (MACP), Pipeline Assessments (PACP), and Lateral Assessments (LACP).
- Our Utility Systems Manager was selected for the City of Yuma Administration's Supervisor of the 2nd Quarter, our Utility Rates Program Coordinator was nominated for the City of Yuma Administration's Supervisor of the Quarter, and the WW Collections Supervisor and the Utility Rates Technician both received a Bachelor of Science degree in Business Management.

GOALS FOR 2012-2013

- Explore and install alternative energy (solar) at Agua Viva and Desert Dunes Treatment Facilities to reduce electrical costs.
- Explore and recommend alternative methods for biosolids disposal.
- Explore and recommend alternative treatment technology at the Figueroa Water Pollution Control Facility.
- Explore alternative technology to utilize methane gas generated at the Figueroa plant to reduce dependence on outside energy sources and reduce permitting requirements.
- Continue water and wastewater systems modeling.
- Continue efforts to meet the requirements of the Capacity Management, Operations and Maintenance (C-MOM) program.
- Continue improvements of Systems and Treatment Operations.
- Continue to assist customers with obtaining water and sewer connection permits in the most efficient means possible.
- Continue to use the SCADA Historian and Hydraulic Model to manage pumping schedules that would reduce water age and improved the over all water quality.
- Maintain the same high level of quality service the citizens of Yuma and our other customers have come to expect in this time of economic crisis and budget cutting.
- Continue implementing the Unidirectional Flushing Program to ensure high water quality throughout the system.
- Use the expertise and daily utility site visits of the Utility Locator to edit and add data to the Water and Sewer atlases to keep them as updated as possible
- Continue to Install auto flushing devices on some of the Distribution System's dead ends.

- GPS Water and Sewer Systems
- Launch water service monthly billing.
- Incorporate THMM testing.
- Combine the Valve Exercising Program with the Unidirectional Flushing Program.
- Continue to compile data to support the estimating of water usage and sewer discharge.
- Increase the amount of sewer line footage cleaned as well as CCTV productivity.
- Meet the demands of growth, identify systems deficiencies, and provide recommendations for sizing and placement of City owned facilities through the integrated water and wastewater master plan.
- Continue update of the Department's Facilities Plan.
- Maintain the Department's public outreach efforts

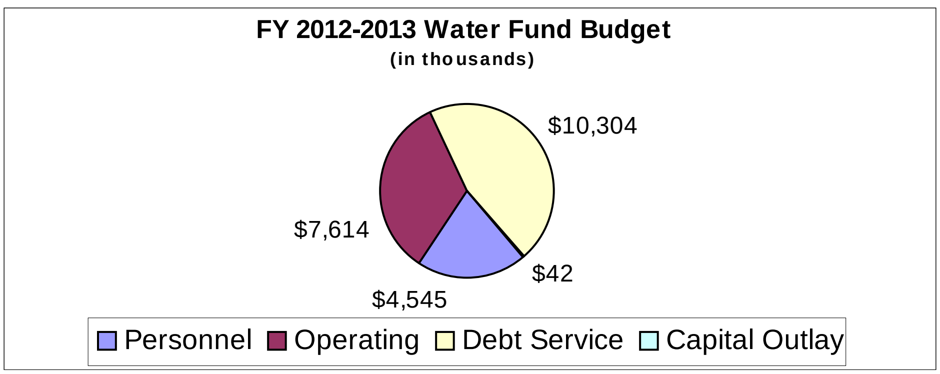
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Utilities Administration	(2)	(225,378)	154,190	0
Water Administration	14,103,910	13,795,794	13,568,738	12,453,112
Main Street Water Treatment Plant	3,280,686	4,372,673	4,028,710	3,842,230
Transmission and Distribution	1,444,058	1,481,612	1,356,224	1,630,612
Water Customer Service	1,250,257	1,312,191	1,276,645	1,300,029
Water Transfer	27,477	40,809	35,476	49,552
Agua Viva Water Treatment Plant	2,272,595	2,805,707	2,666,587	2,864,565
Water Lab	217,754	285,326	278,534	286,523
Wastewater Administration	6,634,242	6,263,021	6,207,276	6,707,433
Figueroa Wstwtr Treatment Facility	4,511,416	4,836,982	4,643,476	5,005,049
Wastewater Collection System	883,190	1,038,689	1,016,190	1,113,954
Pretreatment	392,110	425,413	408,058	442,617
Desert Dunes Wstwtr Treatment Facility	1,340,669	1,593,170	1,454,634	1,635,061
Wastewater Lab	199,450	303,391	298,660	305,768
Facilities Maintenance	0	225,378	21,049	252,427
	36,557,812	**38,554,778**	**37,414,447**	**37,888,932**

The fiscal year 2011 Utility Budget has decreased 2% from the previous year. Decreases in operating accounts and not funding 9 positions have contributed to this decrease.

The Utilities Department will continue to look to the future and will proactively approach each challenge in cooperation with its partners, internal and external, to the City.

GENERAL FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	361,654	380,313	340,311	-
Operating	(361,656)	(380,313)	(186,121)	-
Capital Outlay	-	-	-	-
	(2)	-	154,190	-

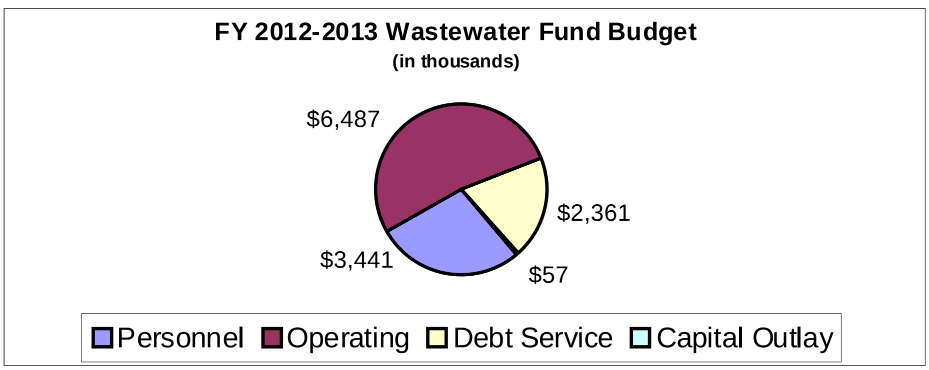
WATER FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	4,134,028	4,390,577	4,187,483	4,545,565
Operating	6,616,086	7,859,093	7,216,178	7,614,200
Debt Service	10,688,784	10,660,132	10,661,375	10,304,264
Capital Outlay	20,744	26,316	14,003	42,010
	21,459,642	22,936,118	22,079,039	22,506,039



WATER TRANSFER FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	15,488	14,059	15,946	15,682
Operating	11,989	26,750	19,530	33,870
Debt Service	-	-	-	-
Capital Outlay	-	-	-	-
	27,477	40,809	35,476	49,552

WATER CAPACITY FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	-	-	-	-
Operating	-	-	-	-
Debt Service	1,109,618	1,117,185	1,117,448	-
Capital Outlay	-	-	-	-
	1,109,618	**1,117,185**	**1,117,448**	**-**

WASTEWATER FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	2,920,148	3,031,534	2,995,090	3,441,656
Operating	5,699,731	5,984,852	5,585,312	6,487,639
Debt Service	2,355,954	2,356,078	2,356,423	2,361,368
Capital Outlay	-	103,146	106,413	57,622
	10,975,833	**11,475,610**	**11,043,238**	**12,348,285**



WASTEWATER CAPACITY FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	-	-	-	-
Operating	-	-	-	-
Debt Service	2,978,527	2,978,488	2,978,488	2,978,488
Capital Outlay	-	-	-	-
	2,978,527	**2,978,488**	**2,978,488**	**2,978,488**

WASTEWATER SANITARY SEWER INTERCEPTOR FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	-	-	-	-
Operating	-	-	-	-
Debt Service	6,537	6,568	6,568	6,568
Capital Outlay	-	-	-	-
	6,537	**6,568**	**6,568**	**6,568**

City Engineering Department

The City Engineering Department is committed to administer, monitor and coordinate a comprehensive 10-year Capital Improvement Program that incorporates adopted Council goals and policies, City infrastructure requirements and the needs of the general public. City Engineering provides inspection of privately-sponsored public works construction projects such as subdivisions, and monitors the execution of encroachment permits as well as coordination of traffic control maintenance. City Engineering is also responsible for the implementation/collection of and coordination of City Council's adopted Development Fee.

The City Engineering Department (the "Department") participates in the development, design and execution of the Capital Improvement Program and provides coordination with private development, in order to meet environmental, design, funding and public safety requirements.

The Department will continue to provide these services, which primarily consist of Capital Improvement Program execution, Development Engineering, Traffic Engineering and Traffic Signals operation and maintenance, through the Public Works Services group.

AUTHORIZED PERSONNEL	FY 11/12	FY 12/13
Engineering	22	22
Development Engineering	4	4
Street Signals	6	6
Total	**32**	**32**

Functions

The City Engineering Department provides the following services:

- Support for and execution of the Capital Improvement Program through Plan and Specification preparation, utility company coordination, processing of permit documentation and as-built plan preparation and archiving.
- Provide support for the Capital Improvement Program and development community with project management and coordination.
- Updating of the water, sanitary sewer and storm sewer atlases with newly-constructed facility information.
- Applies for and monitors Arizona Department of Environmental Quality – required permits.
- Upgrade of Standard Specifications and Standard Details for construction.
- Development, tracking and maintenance of water and sewer extension payback agreements.
- Maintenance and expansion of the State Plane coordinate system and a network of City benchmarks, to Federal standard, within City limits for public and private survey activities.
- Provide CADD support for engineering activities and to other City departments.
- Monitor and inspect activities within City right-of-way to include review and issuance of encroachment permits.

- Provide inspection services to private development for street construction.
- Implementation of Capital Improvement Program-related Development Agreements.
- Coordination of flood control facilities financing and construction with Yuma County Flood Control District.
- Development of an interconnected traffic control system, to improve traffic flow through town.
- Lead the Traffic Advisory Group functions and response to citizen traffic concerns.
- Review Development Plans and Specification for adherence to City codes/requirements.

FY 2011-2012 ACCOMPLISHMENTS

- Completed the reconstruction/upgrading of the Figueroa Water Pollution Control Facility digesters.
- Completed the design and initiated construction of -
  - Engler Avenue waterline: Mirada del Sol Subdivision to 16th Street
  - Deyo Tennis Court complex restroom replacement
  - Police Department Substation
- Completed the design of –
  - 8th Avenue pavement and waterline replacements, between 32nd Street and 24th Street
  - Avenue A pavement replacement and miscellaneous utility upgrades, between 16th Street and 8th Street
  - South Frontage Road widening and improvements, between Avenue 9E and Avenue 10E, through an Intergovernmental Agreement (IGA) with Yuma County.
  - Letvin Avenue waterline connection to the 16th Street ground storage tanks.
- Completed construction of the
  - 32nd Street reconstruction and upgrades, including signalization of two additional intersections, between Avenue A and Avenue B
  - Avenue D waterline, connecting to existing 24th, 28 and 32nd Street facilities
  - Avenue 3E waterline, connecting existing 14th and 12th Street waterlines and existing 24th Street and 16th Street waterlines
  - Colorado Street sidewalk infill, between 9th and 5th Avenues.
  - 5th Avenue waterline and pavement replacement, from 16th Street to 8th Street.
  - Replacement of five sanitary sewer manholes within the Yuma International Airport/Marine Corp Air Station-Yuma complex.

- Completed the design of Avenue 3E widening and improvements, between Gila Ridge Road and 24th Street. The construction contract has been awarded by the State.
- Completed design plans for the federally-funded milling and repaving of 4th Avenue, from Catalina Drive to 1st Street. Completed waterline crossing installations at ten intersections, in preparation for the pavement work.
- Modified Pacific Avenue turn lanes at 32nd Street, to increase intersection capacity.
- Completed installation of modular classroom at the Public Safety Training Facility.
- Began construction of the Avenue C waterline replacement, between 8th Street and 1st Street, through an IGA with Yuma County.

GOALS FOR FY 2012-2013

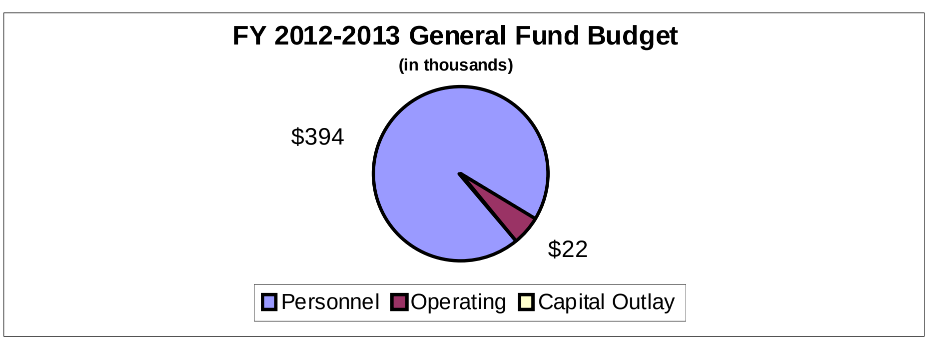
- Improvement to execution of the planning, design, and construction activities on the projects in the Capital Improvement Program.
- Continue to enhance coordination and inspection activities between private development and public construction.

- Initiate and complete design of at least 3 miles of street improvement projects.
- Construct Smucker Stormwater Impoundment Facility (Dam).
- Complete the Giss Parkway/I-8 access assessments.
- Complete the construction of –
  - ➢ Avenue A pavement replacement and miscellaneous utility upgrades, between 16th Street and 8th Street
  - ➢ Police Department Substation
  - ➢ Deyo Tennis Court complex restroom replacement
  - ➢ K-9 Training Unit at the Public Safety Training Facility
  - ➢ Letvin Avenue waterline
- Commence reconstruction and improvements of –
  - ➢ Avenue 3E, between 24th Street and Gila Ridge Road.
  - ➢ 8th Avenue pavement and waterline replacements, between 32nd Street and 24th Street
- Assist City departments and the private development sector to meet the documentation requirements of State and federal regulatory agencies.

	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Engineering	1,164,520	1,258,381	1,164,008	1,296,366
Development Engineering	392,062	395,309	401,273	417,151
Traffic Signals	690,789	739,412	753,014	801,509
	2,247,371	**2,393,102**	**2,318,295**	**2,515,026**

The 2012-2013 City Engineering Department Budget has increased 5% from the previous year. The primary contributing factors are the increase in benefit expenses and the addition of an Assistant Traffic Engineer to staff.

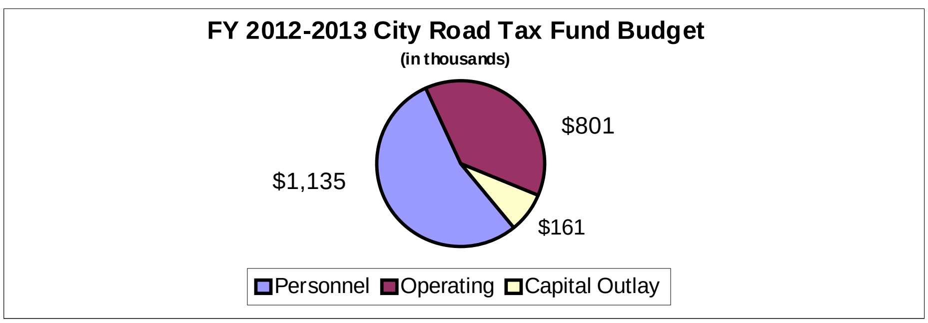
GENERAL FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	381,700	385,803	384,655	394,711
Operating	10,362	9,506	16,618	22,440
Capital Outlay	-	-	-	-
	392,062	**395,309**	**401,273**	**417,151**



HIGHWAY USER REVENUE FUND (HURF)				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	343,949	362,327	385,358	-
Operating	346,840	243,085	233,656	-
Capital Outlay	-	134,000	134,000	-
	690,789	**739,412**	**753,014**	**-**

The Traffic Signals division has moved out of HURF into City Road Tax Fund effective FY13.

CITY ROAD TAX FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	622,151	683,908	679,860	1,135,598
Operating	542,369	574,473	484,148	801,277
Capital Outlay	-	-	-	161,000
	1,164,520	**1,258,381**	**1,164,008**	**2,097,875**



Parks and Recreation Department

The Parks and Recreation Department provides opportunities for learning and life experiences that enhance the physical, social, cultural, and environmental well being of our community. We serve a diverse cross-section of citizens and visitors through the provision of programs, services, and facilities that encourage the development of positive, lasting value systems, and self-esteem.

The Parks and Recreation Department consists of seven areas that serve the public: the Administrative Division, Arts and Culture Division, Desert Hills Golf Courses, Urban Forestry, Parks and Golf Course Maintenance Divisions, Recreation Division, and the Yuma Civic Center.

The Administrative Division oversees the various administrative functions that keep our Department running smoothly. The customer service team offers clerical support to staff and customer service in the form of registration for programs and ramada rentals, functioning as a center of information for Parks and Recreational activities in the community. With the addition of the Parks and Recreation Website, online registration and ticket purchasing capabilities, customers now have information at their fingertips. Registration and ticketing is made easier and more convenient. Administration also oversees the development of new facilities and programs to serve the community through the City's Capital Improvement Program. The focus for this effort is engaged, community involvement to complete the five projects that were promised with the Hospitality Tax renewal: completion of West Wetlands and Smucker Park, construction of the new Yuma Valley Area Park and Yuma East Athletic Park, and providing athletic field lighting for the joint use Arizona Western College Soccer Facility.

AUTHORIZED PERSONNEL	FY 11/12	FY 12/13
Administration	10	10
Parks Maintenance	61	61
Urban Forestry	2	2
Recreation	7	7
Arts and Culture	6	6
Civic Center	8	8
Golf Course Maintenance	6	6
Golf Courses	7	7
Facility Maintenance	9	9
Total	**116**	**116**
***Facility Maintenance employees report to City Administration**		

The Arts and Culture Division sustains and supports local arts by providing distinct opportunities for community participation and artistic growth. The Yuma Art Center continues its role as a catalyst for artistic growth in our community. We seek to increase involvement in the arts for artists and participants through our diverse cultural programming targeting a broad audience. Support is extended to arts groups and artists by creating a climate conducive for local artistic development through the priority offering of the facility for non-profit arts use at rates far below the national average. Arts advocacy continues to be a high priority for the Parks, Arts, and Recreation Commission and its supporting Public Art Committee. These groups help to gather input on public desires and to be the public face for arts support. In working to continually expand our outreach, we are building community awareness through local media partnerships in both English and Spanish. Our vision is for all members of our community to live creative lives by being a part of the arts in Yuma.

The role of the Desert Hills Golf Course, Golf Shop, Bar & Grill, and Desert Hills Par 3 Course is to provide a memorable life experience in a relaxing, environmentally friendly atmosphere. We offer excellent facilities and opportunities to the community and visitors, which encourage socializing, competing, exercising and learning.

The Urban Forestry Division focuses on maintaining the City's urban forest. There are over 8,000 trees in the City's inventory. The team also provides outreach and education to citizens regarding proper tree care. The Tree and Landscape Expo, which occurs each year in March provides valuable information to

the community regarding Yuma's vegetation and plant/tree selection. Yuma has earned the Tree City, USA designation for the last four years.

There are six divisions that make up Parks and Golf Course Maintenance. The Maintenance Division oversees the operation and provides daily maintenance of over 600 acres, which consists of: 33 parks, ten athletic complexes, two golf courses, grounds surrounding 19 City buildings, one gymnasium, four outdoor basketball courts, nine tennis courts, one dog park, and five sand volleyball courts. The Downtown Mall Maintenance District consists of: Giss Parkway north to First Street, and Madison Avenue east to Gila. Staff maintains this entire area, including the right-of-way and planters along the streets, parking lots and shade structures within these boundaries. The Division also provides support services to events that happen in the downtown area. The Baseball Complex Division is responsible for all grounds maintenance at the Ray Kroc Baseball Complex and provides support services for the special events held at the facility. The Desert Hills Golf Course Maintenance Division provides grounds maintenance services to the 155-acre championship style golf course. Desert Hills Par 3 Course Maintenance Division provides grounds maintenance services to the 40-acre, par-three style golf course.

The Graffiti abatement program cleaned up 2,947 cases of graffiti throughout the City of Yuma in 2011. Response time on graffiti abatement is usually within 24 hours of being reported.

The Recreation Division consists of eight areas: Recreation General, Senior Adult programming, Adult programming, Youth programming, Outdoor Recreation, Aquatics, Teens, and Adaptive Recreation. Recreation General oversees the management of the entire division.

Senior Adult programming, held primarily at the North End Community Center and also at various other locations seasonally, serves adults 50 years of age and over, providing activities including arts and crafts, educational classes, fitness, dance, pool shooting, competitive games, and Senior Games, which boasts over 40 activities that seniors may compete in during the winter.

Adult programming includes volleyball, basketball, in-line hockey, year-round softball leagues, tournaments, instructional programs, fitness, and arts and crafts programs.

Youth programming offers a variety of sports, recreational, and instructional opportunities for youth of all ages. In addition to the City-run activities, a strong component of the Parks and Recreation Department is the partnership between Co-Sponsored youth sports organizations and the City.

The Recreation Division also offers outdoor recreational opportunities such as canoeing, kayaking, and outdoor education programs for all ages. Aquatics programs include the programming of four municipal pools. Fitness and swim programs are offered, as well as Learn-to-Swim lessons during the summer.

Adaptive Recreation programming for special needs participants is offered year-round and over the past year, an emphasis has been placed on providing additional activities such as Day Camps and music based programs that participants may register for.

The Yuma Readiness and Community Center, a joint-use facility between the Arizona National Guard and the City of Yuma, is a full service recreational facility and serves as an additional site for the community to get information, register for programs or rent park ramadas.

The Yuma Civic Center and Ray Kroc Baseball Complex serves the Yuma region by providing flexible facilities for diverse events. As the only venue capable of hosting the large-scale public and private events where we gather and create community, the complex excels as Yuma's premiere event venue. The facility has touched the lives of countless citizens and visitors and is the venue of choice for many of Yuma's most popular events: Midnight at the Oasis, the Home and Garden Show, Prayer Breakfast, Rotary Kammann Sausage Fry, the Desert Lily Quilt Show, American Cancer Society Relay for Life, and Heart of Yuma. The Civic Center is also an important venue for cultural and business exchange, internationally as well as locally, by hosting events such as the annual Mexicali Expo, Canadian Snowbird Association, Sons of Norway Scandinavian Festival, and Earthbound Farm Orientation. The Civic Center division provides event coordination, expertise, support, implementation, equipment, refreshments, and facility maintenance for the large variety of events that occur at the Center and Baseball Complex each year.

2011-2012 ACCOMPLISHMENTS:

Arts and Culture Division

- The Yuma Art Center team, the Public Art Committee, and local artists worked collaboratively to implement and present the new "Art Walk 2011" event downtown. This exciting event featured local artists pared with downtown businesses as a way to promote sales and recognition for both.
- Working collaboratively with Yuma Private Industry Council, the team completed another outstanding outdoor mural project. The mural adorns the walls of Marcus pool and features a whimsical aquatic theme. Six young artists from Yuma High School worked on the project this past summer. YPIC and the City have teamed up for this worthy summer program for over 13 years!
- The arts were well represented in historic downtown Yuma at the fourth annual ARTbeat last April. Over 2,000 participants browsed the art of 75 local, regional, and international artists in this annual outdoor show.
- With donated funds, the Public Art Committee grew the City's Permanent Art Collection by purchasing an original

artwork from an ARTbeat artist as selected by an appointed panel. This year's artist was Gina Barrantes.

- The Art Center had 41,444 persons visit last year. The numbers of participants in education programs increased to 3,059.
- Continued our partnership with schools, educators, and other local arts entities to program outstanding multi-grade student art exhibits on the second floor of the Art Center.
- Awarded a $3,500 grant from the Union Pacific Foundation to assist with this year's ARTbeat event.
- The Art Center presented the 11th annual Tribute of the Muses Award, the Children's Festival of the Arts, Roxaboxen Festival, and hosted the nationally recognized 33rd Annual Yuma Symposium.
- The Art Center's "Infinite Imagination Youth Theatre," comprised of kids ages 9 to 16, presented two shows this year, "High School Musical, Jr. II," and an outstanding production of "Thoroughly Modern Millie, Jr."
- Recorded five straight sellouts from the six Heritage Festivals Series events in the Historic Yuma Theatre!
- Received a grant award from Arizona Commission on the Arts for 2010/2011 fiscal year.
- Presented the 4th Annual Summer Six Pac - our summer series featuring four outstanding adult plays and a production from our Infinite Imagination Youth Theatre.

Desert Hills / Desert Hills Par 3 Golf Courses and Desert Hills Bar & Grill

- Held 10 junior golf clinics with 390 youth participants.
- Took out nine fairway traps at Desert Hills and replaced with 27 new trees to help speed up play.
- Installation of a security camera system in the golf shop and restaurant.
- Developed a web marketing strategy with the design of a new and daily/weekly email blasts, setup new Facebook account.
- Reworked breakfast and lunch menu by reducing the menu items, making it more inventory friendly and created a new kids menu.
- Resized all plating to reduce waste and have better portion control.
- Held eight specialty tasting events with approximately 250 attending.
- Reseeded the greens at Desert Hills Par 3 with a new type of turf grass (Seashore Paspalum) this should help decrease future maintenance costs.
- Held a customer service training for the entire golf course staff. The seminar was taught by Fred Barr from the PGA (Professional Golfers Association).
- Installed new driving range signs at Desert Hills and Desert Hills Par 3 Golf Courses.

Urban Forestry Division

- Trimmed more than 300 palm trees in the Parks and Street Department areas.
- Managed burn pits at West Wetlands and Desert Hills Golf Course.
- Planted nine new Acacia trees along the bank at Riverside Park.

Parks and Golf Maintenance Divisions

- Repainted ramadas at Sunrise, Winsor, Sanguinnetti and Kennedy Parks.
- Installed a 10" flood PVC line and flood gate for the mitigation area at the West Westland's park
- Moved all the Christmas Village buildings, installed ADA ramps for the buildings, and planted a 15' Christmas tree for the Christmas Village at The Quartermaster Depot.
- Installed all new sprinkler heads at Kennedy Athletic fields.

- Installed a 60' Flagpole at Yuma Civic Center
- The Graffiti Abatement Team abated over 2,900 cases of graffiti in 2011.
- Installed new desert landscaping at Kennedy Pool.
- Installed 210' of curbing at Ray Kroc / Civic Center entrance.
- Provided set-up and tear-down to several events on Main Street.
- Held four "Take Pride in Yuma" Paint Outs. We have had over 100 people volunteer for the paint out events and painted over 3.5 miles of block wall from top to bottom and used 375 gallons of paint and over 100 paint frames and rollers, during our "Take Pride in Yuma" Paint Out events.
- Provided exceptional support and maintenance for all major tournaments: Wood Bat Classic (Adult Softball), Cecil Fielder World Series, Youth Inline Hockey, Lightning Tournament (Youth Soccer), AWC Shootout (Adult Softball), Yuma Little League State Tournament (Youth Baseball) ASA Girls Fast Pitch (Youth Softball) as well as regular league play and playoffs for Recreation programs.
- Striped parking lots at Cibola, Kennedy, and Joe Henry Optimist Parks.
- Installed / trenched-in conduit for newly modified security lighting at Hacienda Parks 1-4.
- Produced the 19th Annual Sports Turf Show with over 160 attendees from Arizona and California.
- Repainted the old restrooms at Joe Henry Park, the storage building Joe Henry Athletic Field and the storage building at Sanguinetti Athletic Complex.
- Constructed a custom three bench paver patio seating area with a retaining wall and 14' x 22' shade structure at the Bark Park.
- Installed a drinking fountain Saguaro Neighborhood Park.
- Concreted and Astro-turfed the batter's boxes of batting cages 1-2 and 5.
- Installed donor wall plaques at the Bark Park.

Recreation Division

- Held numerous special events for a variety of ages and families: 7th Annual Wood Carving Expo, 2nd Annual Arts and Craft Exhibition, the 28th Annual Senior Games program, Little People's Olympics, 4th Annual Fairy Party, and worked together with the Arts and Culture Division for the 18th Annual Children's Festival of the Arts.
- Parks and Recreation partnered with the Yuma Crossing National Heritage Area and wrote a grant requesting funds from the National Parks Foundation. We were awarded $15,000 which allowed Parks and Recreation to offer eight different outdoor recreational events, free to the community, from May 2011 to November 2011. The funding also provided for the design and printing of a new Parks and Recreation informational brochure.
- 484 teams participated in adult softball leagues, 186 teams participated in softball tournaments, and 28 teams participated in the adult basketball and volleyball leagues totaling nearly 11,000 players.
- 9,386 youth participated in City sports, instructional programs, and special events, 5,020 participated in youth co-sponsored sports programs, and 39,956 seniors participated in programs that utilize City recreational facilities.
- 9,044 children and adults took swimming lessons during the 2011 summer swim season, while over 43,628 came to Open Swim scheduled at three municipal pools.
- The Recreation Division recruited 392 volunteers for recreation programs, accumulating a total of 7,650 volunteer hours worth $159,503 based on the current national value of $20.85 per volunteer hours.
- Over 1,223 runners and walkers participated in six 5k/10k runs held at the West Wetlands Park and Gateway Park.

- Held the 7th annual “Come Out and Play Day, Day for Kids” at the Valley Aquatic Center where 2000 youth and their family members participated in aquatic relay races and swimming. For the second year in a row, Recreation partnered with the Salvation Army Boys and Girls Club and it was a huge success. In addition to the pool activities, 13 different service organizations, and youth sports co-sponsor groups were in Sunrise Park, passing out information about their programs and services and helping provide fun activities for the entire family. The Yuma Fire Department helped keep hundreds of kids wet on the monster slip-n-slide.

- Completed the eighth successful year of a partnership with Elementary School District One, providing an after-school outdoor education and sports program through funding provided by the 21st Century Grant at Gila Vista Junior High, Pecan Grove, Roosevelt, and O.C. Johnson schools.
- Recruited four high school students to be active members of the Parks, Arts and Recreation Commission Meetings allowing them to voice the concerns and needs of the teen population.
- Parks and Recreation took the Imagination Playground in a Box to 17 different elementary schools in the community allowing hundreds of children to experience a new way to play in a child-directed, unstructured environment. Children had the opportunity to be creative, dream, and build endless possibilities with their classmates.
- Held two Fourth of July weekend special events for the community that included a free Movie in the Park, which had over 350 in attendance and the hosted a Family Fish Fiesta at the West Wetlands Park. Children and their parents were able to vie for awards for the Biggest, Smallest and Most Accumulated Weight. The event had over 400 participants.
- Grow Smart Summer Camp, a six week program for children 8 to 12 years of age that are overweight or obese successfully completed its second year. The camp gained support from George Washington University School of Public Health. Due to the program success, plans are being developed to expand the basic curriculum of Grow Smart Summer Camp to all children, teaching the importance of proper nutrition and promoting an active lifestyle.
- Partnered with the Yuma Fire Department which enabled us to offer a tot fitness program called Fire Truck Fitness for two, six week sessions.
- Continued to provide Yuma Sun with a bi-weekly column for the Sports Section of the newspaper. Each story highlights programs, services, participants, or facilities that Parks and Recreation offers to the community.
- Planned and organized the second annual *Spruce Up Your Park Day*. Winsor Rotary Park was the site selected and over 100 volunteers helped beautify and clean-up the park. Volunteers worked on various projects, which included mulching all the trees in the park, cleaning the playground, painting the ramadas, improvements of all the exercise stations around the park, trash pick-up around the pond area, and removal of graffiti on the light poles and picnic tables.
- In November 2011, we reinstated the Sportsman of the Year Award, which went to Cyril “Junior” Atherton, and the Volunteer Coach of the Year Award, which was awarded to Caleb Tuggle. Both were instrumental in helping Parks and Recreation provide quality sports opportunities to the youth of the community.

Yuma Civic Center

- The Yuma Civic Center hosted 1,001 events in 2011. There were 189,671 visitors to the Civic Center during the calendar year.
- Wrote a grant to secure a 30KW solar system from Arizona Public Service and worked with Facilities Maintenance and City Attorneys to get the system operational.
- Produced the first annual Taco Festival and Wedding Expo with great success.
- Updated catering services to offer value to our customers, which kept costs down. Began collecting more data on food and beverage operation to continue to analyze cost structures and make additional improvements.

- Assisted Facility Maintenance in making cost saving facility improvements to include: no-wax tile in lobby areas and upgraded, higher efficiency lighting in the building.
- Operations staff installed slate tile on wall areas in building to enhance appearance of drinking fountains and Yuma Room entrance.
- Successfully hosted three summer swap meets inside the facility with great participation.
- Further engaged the community with increased Facebook and Twitter use.
- Increased surveying of event participants at Taco Festival and Wedding Expo to create greater success for 2012.
- Increased frequency of customer follow-up through phone calls, thank you notes, and e-mails.
- Oversaw the agreement and the on-going relationship with Diamond Sports and Entertainment along with the Arizona Winter League for their continued use of the Ray Kroc Baseball Complex.

Parks and Recreation Department
2011-2012 Awards, Collaboration, and Support

- Awarded the Gabe Zimmerman Emerging Champion Award by Child and Family Resources for programming addressing childhood obesity in our community.
- Received a Certificate of Special Congressional Recognition for programming addressing childhood obesity in our community.
- Received the Playful City USA designation for fifth year and the Tree City USA for the fourth year consecutively.
- Received a $15,007 grant in collaboration with the Yuma Crossing National Heritage Area from the National Parks Foundation in support of the Outdoor Recreation program and a Parks and Recreation map update.
- Received a grant from the Yuma Community Foundation in the amount of $1,702 to support the Yuma Art Center's Imagination Youth Theater production of Disney's "101 Dalmatians Kids."
- Yuma Community Foundation provided grant funding totaling $2,231 for Grow Smart Summer Camp.
- Received a grant from Blue Cross Blue Shield of Arizona for $5,500 to support Grow Smart Summer Camp.
- Received APS Project grant for a 30KW solar project for the Yuma Civic Center valued at $172,000.
- Received a grant from Arizona Commission on the Arts for general operating support of the Yuma Art Center for $4,725.
- Received a collaborative grant of $1,500 from Arizona Commission on the Arts for presenting the Border Film Festival with Film Maker Paul Espinosa from Arizona State University.
- Received a grant for $3,500 from Union Pacific Railroad Foundation for support of ARTbeat 4, a daylong fine art exhibit on Historic Main Street in Yuma.
- Received in-kind support for facilities, programming, or event giveaways from Bureau of Land Management, Sam's Club, Home Depot, Yuma County Health Services, Arizona Nutrition Network, Food For Life, George Washington University School of Public Health, Dr. Mokhashi, Yuma Sun, Mimi's Café, Princess Limo, Arizona Sweets, Premier Designs, Al's Tuxedo, Apparel by Johnny, The Main Squeeze, Fortuna Floral, Aaron's, Marriott, Pivot Point, Yuma Area Mexican Consulate, Yuma Private Industry Council, and the Yuma Garden Clubs.
- Received cash support from Kool Smiles and Yuma Regional Medical Center Silver Care Program to print Activities Guides.
- Received cash support for programming from Arizona Public Service, Kohl's, Aaron's, Corona Optique, Burgers & Beer, Canyon Distributing, Sun Valley Beverage, Yuma Rotary Club, King's Auto Glass, Yuma Visitor's Bureau, Smart & Final, Cradic Chiropractic, Dick's Auto Builders, Caliber Screenprinting, Wild River Entertainment Center, Yuma Podiatry Associates, Stanton

Cohen D.P.M., Cocopah Indian Tribe, La Voz, Teri Ingram, Melissa Gallemore, NexGen Leadership Group, Charles Powell, Lutes Casino, and Sonora Nissan.

- Working with 11 Youth Co-Sponsor organizations: Babe Ruth Baseball, Pop Warner Football, Catch & Go Football, Special Olympics, Yuma Boys Baseball League, Yuma Futbol, Yuma Girls Fast Pitch and T-Ball, Yuma Heat Swim Team, Yuma In-Line Hockey, Yuma Little League, and Yuma Youth Soccer Association.
- Monitoring agreements and support relationships with one outside agency: Yuma Fine Arts Association and several facility tenants: Caballeros de Yuma, Harvest Preparatory Academy, Diamond Sports and Entertainment, Yuma Territory Live Steamers, Catholic Community Services, Colorado River Tubing, Yuma River Tubing, North End Artists Co-op, and Desert Artists of Yuma.
- Joint collaboration and support with other agencies receiving Hospitality Tax Funding: Yuma Crossing National Heritage Area, Yuma Visitors Bureau, and Heritage Events.
- Intergovernmental and Joint Use agreements with Arizona Army National Guard, Yuma Union High School District, Yuma School District One, Yuma Catholic High School, Shaw Industries, Arizona State Parks, and Crane School District.

GOALS FOR 2012-2013:

Arts and Culture Division

- Develop and broaden our participation with Historic North End organizations and businesses through far-reaching programming such as ARTbeat and Art Walk.
- Collaborating with local service groups, the Art Center team will seek to develop arts programming and activities for children through the expansion of current outdoor special events on Main Street in Historic Downtown Yuma.
- Continue and deepen the Summer Six Pac performance series - currently the Art Center will field a diverse, six play, locally produced series of plays from June through August – to include more family oriented programming.
- Seek out and develop an additional public art opportunity with local or regional artists for public art in Yuma.
- The Art Center team will seek additional cost savings associated with arts programming and maximize revenue opportunities either through increased facility rentals or staff programming endeavors.
- Deepen our collaborative projects with other arts, culture, and history organizations to promote Historic Downtown Yuma and to provide increased opportunities for volunteers.

Desert Hills/Desert Hills Par 3 Golf Course Shops and Putter Inn Restaurant

- Finish installation of new golf shop at Desert Hills Par 3
- Build new senior tees at Desert Hills to accommodate older and junior golfers.
- Continue to explore new ideas to attract and increase frequency of play in the summer.
- Dredge pond at Desert Hills Par 3 to allow for more water holding capacity.
- Continue to remove out of place oleanders on the course and replace with properly positioned trees.

Urban Forestry Division

- Start on tree inventory program and log into the GIS system.
- Start a new Park Department cactus nursery at West Wetlands.
- Continue to remove hazardous trees from Joe Henry Park.

Parks and Golf Course Maintenance Divisions

- Replace turf area at Riverside Outdoor Education Center with decomposed granite and desert landscaping plants.
- Continue replacing aging barbecue grills in parks.
- Add new restroom and concession stand at Desert Sun Tennis Courts.

- Promote and coordinate 20^{th} Annual Sports Turf Show.
- Finish planting trees at Riverside Park.
- Rebuild Remote Control Race Track at Kiwanis Park.
- Upgrade irrigation system at Woodard and Cibola Athletic Fields.
- Replace all backstop fencing at Ray Kroc Complex Fields 2 and 3.
- Start on design of Yuma East Area Park.
- Start build out process for the Yuma Valley Area Park.
- Install new retention wall near Riverside Outdoor Education Center.
- Paint all trash cans with City logo colors.
- Replace worn fence sections on outfield areas of athletic fields as funding permits.
- Perform irrigation audits throughout the Parks system to help reduce water waste.
- Upgrade stadium perimeter fencing from ticket booth entrance gate to right field's walk through gate.

Recreation Division

- Acquire financial sponsorships which will enable Recreation to schedule *Movies in the Park* twice a year.
- Host the 2^{nd} Annual Family Fish Fiesta at the West Wetlands Park.
- Host 2012 Worth ASA Men's Western Class D National 12" Softball Tournament.
- Plan and schedule an introductory archery instructional program offered to youth and adults.
- Continue the Playground in a Box School Visit Program, offering the unique opportunity to all school children, as schedule allows.
- Design and develop a new "Youth Sports Day" that will enhance the activities and competition offered in the past at the Little People's Olympics, expanding the morning of fun, competitive events to children ages 3 to 14 years old.
- Continue to revise the summer aquatic schedule at all pools in order to provide the most swimming lessons as possible to members of the community.
- Continue to survey program participants which enables us to review and evaluate current programs, as well as offer programs that best fit our community based on input we receive.

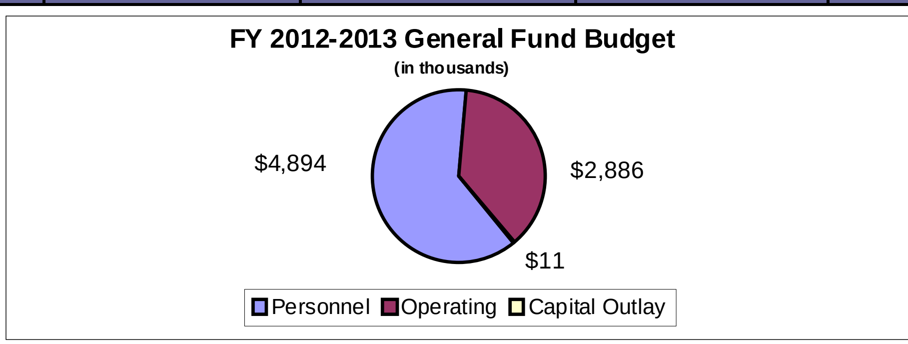
Yuma Civic Center

- Provide flexible, committed, and congenial service to all patrons in our facility. Service is paramount. Continue to explore ways to improve the customer experience in the facility.
- Present a successful 2^{nd} Annual Taco Festival and Wedding Expo with the goal of increasing attendance.
- Continue to identify community collaborators / supporters to assist in the presentation of special events.
- Try two Wednesday Winter Swap Meets during the season to gauge community interest.
- Increase marketing and social media efforts to attract more business and participation particularly in the April through October timeframe.
- Work with Facilities Maintenance to finish lighting retrofit for the building.
- Update service techniques and train staff on improved beverage operation.
- Add some additional appetizer and snack/break options to catering menus.
- Continue focused follow up with Civic Center customers to demonstrate a higher level of service and care.

	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Parks & Recreation Administration	1,465,962	1,346,896	1,349,650	1,289,280
Parks Maintenance	3,954,089	4,483,619	4,062,821	4,325,794
Facilities Maintenance	12,192	1,578,578	1,665,072	1,918,906
Urban Forestry	130,834	172,795	150,899	160,656
Recreation General	551,204	573,724	564,063	591,430
Senior Adult Activities	140,264	122,883	79,882	72,196
Adult Activities	185,076	216,864	166,252	197,032
Youth Activities	178,016	262,082	221,997	244,071
Aquatics	1,042,711	483,338	446,014	425,529
Yuma Readiness Center	123,718	120,671	72,026	75,424
Yuma Arts Center	760,914	606,340	535,867	607,259
Heritage Events	1,250	81,000	48,946	83,507
Civic Center	1,245,677	999,479	1,008,530	955,192
Baseball Complex	509,167	513,359	484,447	489,055
Downtown Mall	223,271	224,393	209,020	220,052
Maintenance ADGC	192,388	234,659	197,584	258,800
Pro Shop Concessions ADGC	25,587	43,324	36,564	45,547
Maintenance DHGC	887,235	965,360	944,000	972,893
Restaurant Concessions	507,597	583,359	559,650	619,655
Pro Shop Concessions DHGC	488,986	503,991	545,566	536,125
	12,626,138	**14,116,714**	**13,348,850**	**14,088,403**

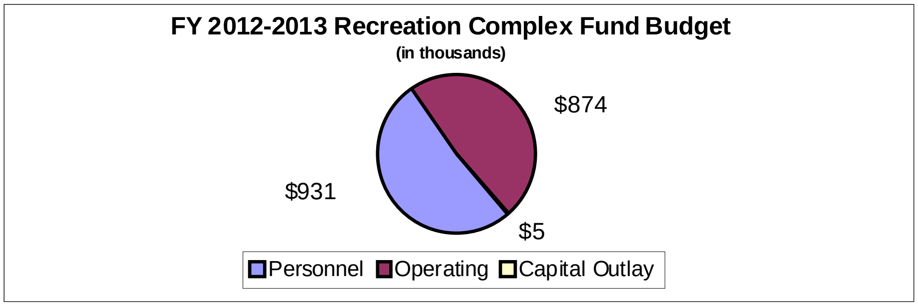
The Parks and Recreation Budget for FY13 is flat compared to the current year. Personnel costs are increasing due to a budgeted pay increase and operations have been held relatively level.

GENERAL FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	4,328,314	4,894,809	4,744,036	4,894,005
Operating	2,502,808	2,742,693	2,642,421	2,886,763
Capital Outlay	-	-	-	11,317
	6,831,122	**7,637,502**	**7,386,457**	**7,792,085**

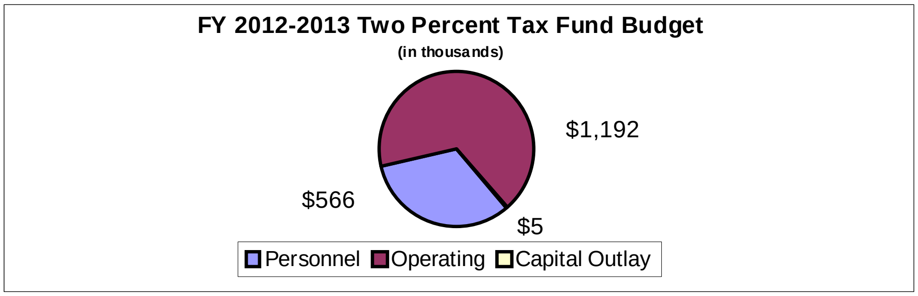


MALL MAINTENANCE DISTRICT TAX FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	110,886	89,107	85,203	86,251
Operating	112,385	135,286	123,817	133,801
Capital Outlay	-	-	-	-
	223,271	**224,393**	**209,020**	**220,052**

RECREATION COMPLEX FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	880,893	903,575	905,177	931,282
Operating	824,476	917,898	905,672	874,087
Capital Outlay	51,887	16,000	16,809	5,600
	1,757,256	**1,837,473**	**1,827,658**	**1,810,969**



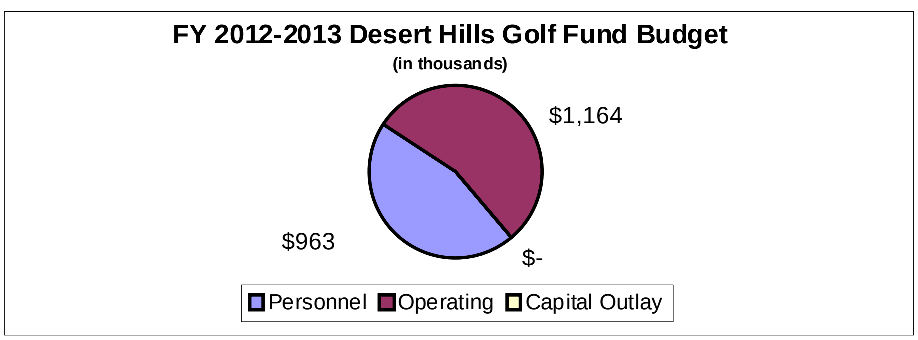
TWO PERCENT TAX FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	522,174	551,757	508,328	566,523
Operating	1,143,180	1,135,628	1,088,760	1,192,160
Capital Outlay	-	12,400	-	5,000
	1,665,354	**1,699,785**	**1,597,088**	**1,763,683**



APPROPRIATED GRANTS FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	11,985	-	1,858	-
Operating	35,357	386,868	43,405	68,594
Capital Outlay	-	-	-	-
	47,342	386,868	45,263	68,594

ARROYO DUNES GOLF COURSE FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	85,408	134,328	88,266	159,779
Operating	132,567	143,655	145,882	144,568
Capital Outlay	-	-	-	-
	217,975	277,983	234,148	304,347

DESERT HILLS GOLF COURSE FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	787,223	890,488	863,267	963,843
Operating	1,096,595	1,162,222	1,185,949	1,164,830
Capital Outlay	-	-	-	-
	1,883,818	2,052,710	2,049,216	2,128,673



Police

The mission of the Yuma Police Department is to enhance the quality of life in the City of Yuma by providing all people with responsive and professional police service with compassion and concern. To accomplish its mission, the Yuma Police Department will work in collaboration with the citizens of Yuma and within the framework of the United States Constitution to enforce the laws, preserve the peace, reduce fear, and provide for a safe environment.

The Police Department's Administration oversees the Field Services Division, Support Services Division, and Investigations Division. The Professional Standards and Accountability Unit reports directly to the Chief of Police.

Administration is responsible for the overall management of the department. The Chief of Police along with a Deputy Chief of Police and three Captains provide the vision and leadership to achieve the goals and objectives of the Police Department.

The Patrol Division is the largest and most visible division in the agency. Uniformed patrol personnel are responsible for the protection of life and property, response to 9-1-1 and other calls for service, and preliminary investigation of crimes.

The Patrol Division also consists of specialized units including Traffic Unit which is staffed with traffic enforcement units and civilian accident investigators, a School Services Unit, a Gang Unit, a Public Safety Communications Center, and K-9 Officers.

AUTHORIZED PERSONNEL	FY 11/12	FY 12/13
Administration	9	9
Animal Control	6	6
Patrol	126	134
Investigations	44	44
Support Services	60	60
Facility Maintenance	4	5
Total	**249**	**258**
***Facility Maintenance employees report to City Administration.**		

The Support Services Division consists of a Records Unit which is responsible for receiving, entering, archiving, and retrieving police reports as well as collecting data for statistical purposes. A Training Unit, Hiring/Recruitment Unit, Public Affairs Unit, and Facilities Maintenance also comprise Support Services.

The Investigations Division is responsible for the in-depth follow up investigations as well as preparing cases for court. The Investigations Division consists of a Crimes Against Persons Unit, Sex Crimes Unit, Property Crimes Unit, Narcotics Unit, Evidence Unit, an I.D. Crime Lab Unit, and Crime Analysis.

2011-2012 ACCOMPLISHMENTS:

- **Prescription Drug Collection Program (January 2011)-** The prescription drug collection program offers the public a means to anonymously deposit their expired, unused or unwanted prescription drugs in a collection container located in the foyer of the police department. It is available 24 hours a day and has collected over 750 pounds of drugs from our community. All of these substances are destroyed by the police department.

- **Two Citizen Police Academies, one of which was the first Hispanic Citizen Police Academy-** The academies are designed to educate the citizens of Yuma about the daily operations of the Yuma Police Department. They are eight weeks long; give participants an opportunity to interact with several officers who instruct various topics relating to police work. The Hispanic Citizen's Academy is instructed in Spanish with a goal to improve our outreach to the Hispanic community. Over 30 community members attended these two academies.

- **Very active year with Law Enforcement Torch Run for Special Olympics**- YPD placed sixth overall in the state for fundraising with over $18,000 dollars towards Special Olympics.

- **Design & Development of YPD Eastern Substation-** This 4300-square-foot facility is located at 26th Street and Araby Road and scheduled to begin construction in mid-2012. The substation will provide a number of services to the community and support the officers that work in the eastern part of the city.

- **Expanded our K-9 Patrol Service Dogs by two-** The K9 Unit now has a total of four dogs all purchased with Racketeer Influenced Corrupt Organizations (RICO) funds. The K9 Unit is tasked with assisting our officers and detectives with narcotic detection, suspect apprehension and building searches.

- **Expanded our In-Car-Camera Systems-** Installed in approximately one-third of our Patrol fleet, with an additional 22 systems on order. These in-car cameras are a vital piece of equipment in modern law enforcement activities that record the activities of officers. All of the cameras have been acquired through federal funded grants.

- **Abandoned & Inoperable Vehicle Operation-** The Yuma Police Department, Public Works, Neighborhood Services and Department of Community Development, targeted abandoned vehicles throughout the city. The goal of the operation was public education, awareness and compliance to reduce and abate the amount of abandoned vehicles. Over 400 vehicles were remediated.

- **Creation & implementation of Animal Control Services (ACS)-** The purpose of the ACS Unit is to provide responsive, efficient and high-quality animal care and control services that preserves and protects public and animal safety. We have hired one ACS Supervisor and four ACS officers to provide this new city service which began in January 2012.

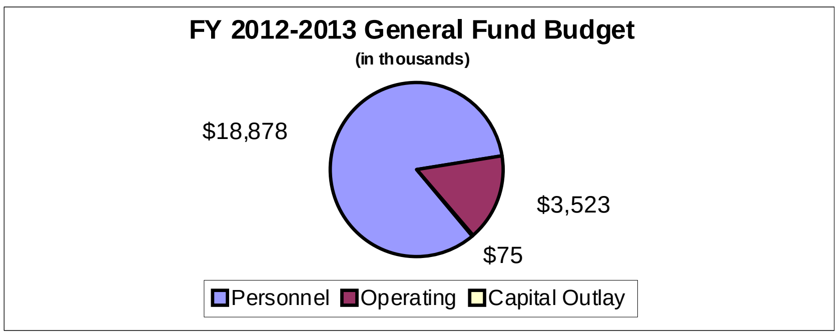
GOALS FOR 2012-2013:

- Complete construction of new police substation and open it for operational use.
- Fully implement and begin operational use of New World systems.
- Establish Animal Control Citizen's Advisory Committee.
- Develop 5 year strategic plan for department.
- Continue to combat graffiti with TAGS.
- Complete construction of K9 training facility.
- Conduct two Citizen's Police Academies and an Open House at YPD's new Substation.
- Continue timely and professional response to calls for service.
- Continue active recruitment to fill authorized vacancies.
- Continue to work with Human Resources on internal, external and promotional processes.
- Continue public outreach to educate the community on personal safety and security matters.
- Continue to work with YRCS in expanding the radio system into a truly regional system.
- Improve building security systems through upgrades or replacements.
- Obtain outside funding through Stonegarden, Governor's Office of Highway Safety, and the Arizona Criminal Justice Commission grants to further enhance efforts in the Yuma area.
- Continue with Project Drive Safe enforcement utilizing intelligence-based data to place greater emphasis on traffic safety.
- Increase traffic safety education and awareness through new technology and public presentations to enhance driver safety in the City of Yuma.
- Conduct a sobriety check points to raise awareness of impaired driving.
- Implement additional computer forensics capabilities and training.
- Continue the strong emphasis on Community Oriented Policing and Problem Oriented Policing in Department philosophy.

	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Police Administration	2,330,344	1,619,591	1,559,675	1,492,191
Animal Control	0	650,000	683,731	774,995
Patrol-Field Services	11,125,719	12,571,779	11,564,364	12,088,340
Investigation-Field Services	4,033,532	4,091,300	3,946,383	4,079,246
911 Administration	34,566	31,355	43,633	35,013
Quality Assurance	1,535,829	1,212,387	1,192,939	1,288,237
Records & Communication	857,869	1,075,372	928,825	1,038,925
Public Safety Communication Center	1,845,819	1,891,476	1,849,650	2,014,904
Facilities Maintenance	4,298	617,514	774,538	970,257
	21,767,976	**23,760,774**	**22,543,738**	**23,782,108**

For fiscal year 2012-2013, the Police Department presents a budget of $23,947,461. Eight new Police Officers are budgeted for FY13; these officers will be 75% funded through Grants and 25% funded through General Fund. Capital Outlay items have been moved out of General Fund into the Public Safety Tax Fund in support of the ballot language authorizing use of these tax monies for public safety equipment and facilities.

GENERAL FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	17,262,697	17,860,311	18,050,284	18,878,408
Operating	3,143,001	3,353,641	3,326,919	3,523,640
Capital Outlay	36,236	62,652	80,204	75,000
	20,441,934	**21,276,604**	**21,457,407**	**22,477,048**



PUBLIC SAFETY TAX FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	-	-	-	-
Operating	-	-	-	199,981
Capital Outlay	-	-	-	647,573
	-	**-**	**-**	**847,554**

APPROPRIATED GRANTS FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	747,824	1,368,387	610,344	536,293
Operating	252,471	1,105,223	475,987	30,772
Capital Outlay	324,747	10,560	-	-
	1,325,042	**2,484,170**	**1,086,331**	**567,065**

Fire

The Fire Department exists to instill a sense of safety, security, and pride in those we serve through professional emergency intervention, education and prevention services.

The Fire Department is comprised of four Divisions that work in unison to fulfill the Department's mission. The Administration Division is responsible for short and long term strategic planning designed to achieve the highest level of effectiveness and efficiency while enabling the Department to meet the goals of the City Council and the needs of the citizens.

AUTHORIZED PERSONNEL	FY 11/12	FY 12/13
Administration	7	7
Professional Services	3	3
Operations	117	111
Community Risk Reduction	4	4
Total	**131**	**125**

In efforts to meet the goals of the City Council and the citizens of Yuma, the Fire Department has taken steps toward improving services. Reflecting their confidence in City government, the citizens of Yuma approved reauthorization of the 0.2% public safety tax for the next 25 years. This tax will allow the City to acquire land, construct or repair facilities and purchase public safety equipment, vehicles and communications systems for public safety purposes.

With a continued staffing reduction, the Community Risk Reduction Division's Property Management Program continues to focus on the inspection of high life hazard occupancies such as schools, adult and child care facilities, assembly buildings and industrial plants. The Department of Community Development, Building Safety division, has taken over new construction in the City ensuring compliance with the City's safety standards in the construction phases.

In January 2010, the Yuma City Council authorized submittal of an application to obtain a Certificate of Necessity for ambulance patient transportation. Approval from the Director of the Arizona Department of Health Services was successfully attained in February 2012. The ability to transport patients will improve the continuity of care and reduce the times a patient is passed from one provider to another lessening the likelihood that important, even vital, information could be lost. This will also reduce the amount of emergency vehicles traveling through town with lights and sirens.

Another major objective of the Administration Division is to facilitate partnerships with other agencies, both internal and external to the organization. These agencies share similar interests or goals in specific areas and several of these partnerships have reduced costs while still achieving mutual goals.

One example of a partnership was developed between the Fire Department, Yuma Regional Medical Center (YRMC) and the City of Yuma Information Technology Department to implement a procedure wherein 12-Lead EKG's are sent to the Emergency Room from the scene of a patient experiencing chest pain. The EKG's are sent using a cell phone, and routed through the City's computer network which then sends them to YRMC. For patients experiencing a serious type of myocardial infarction time is critical and the objective is to get the patient into the cardiac catheterization lab within ninety minutes. We have seen successful patient outcomes with this program and will continue to work toward the goal of eventually bypassing the Emergency Room and taking the patient straight to the catheterization lab, saving even more precious minutes.

Another important partnership is with the Saving Hearts in Arizona Registry and Education (SHARE) Program through the Arizona Department of Health Services and the University of Arizona Sarver Heart Center. The Fire Department submits data collected on all out of hospital cardiac arrests and is using a new protocol in cooperation with the Sarver Heart Center, cardio cerebral resuscitation (CRR), which has been shown to increase survivability for cardiac arrest patients.

The Operations Division delivers services activated by the E9-1-1 and emergency calls received by the traditional seven-digit system. It provides for emergency response to "all risks" in the community including those associated with fire, EMS, technical rescue, hazardous materials, and disaster response. Utilizing a three platoon system, this team provides for the needed staffing to complete its mission 24-hours a day, 365 days a year. The platoons are led by an assigned shift commander who has collateral duties in providing oversight for EMS, suppression or special operations while providing the crew with the leadership of a Chief Officer. Fleet Services is also a key component of the Division. The Fleet Manager works in coordination with the Public Works Fleet Management staff to ensure operational readiness of all fire apparatus. The Fleet Manager and one Public Works staff member are certified as Emergency Vehicle Technicians (EVT's) and ensure all maintenance work and required testing are completed in accordance with the most up-to-date regulations.

The Professional Services Division is responsible for Department training, internal affairs, safety, succession planning, agency accreditation and improvements, and design and construction of Department facilities. Training is provided in the areas of fire suppression, operational tactics and emergency medical certification. Continuing education for basic emergency medical technicians and Paramedics is also provided. Training is coordinated by the Professional Services Division for special operation teams to meet annual training requirements. Internal Affairs reviews the accidents, injuries, personnel actions and customer complaints. Succession planning activities include recruitment and testing of entry level and internal promotional candidates. In addition, the Division forecasts and plans for the long- and short-term personnel needs of the Department. A key responsibility of the Division is the Department's successful re-certification as an Accredited Agency through the Center for Public Safety Excellence.

The mission of the Community Risk Reduction Division is to increase public safety through education, engineering and enforcement. The Division achieves this mission through a number of public outreach programs. Some examples include: distributing smoke detectors and managing the Juvenile Fire Setter Program. The Juvenile Fire Setter Program is nationally recognized and provides training and education to juvenile offenders. The Division is also actively involved in the pre-development process for new growth in the City. Another major responsibility is inspections of high risk hazard occupancies with a focus on conditions that could pose life-threatening danger. As a result of these on-site inspections, Fire Department staff is able to instill a positive relationship with building owners, managers and staff which establishes communication and allows development of training for such things as emergency planning, fire extinguisher use and fire evacuation plans. In addition, the Division has certified personnel who are responsible for providing fire investigations. The purpose of the investigation is to determine the cause and origin of a fire. These investigations are conducted in conjunction with the Yuma Police Department with a common goal to arrive at the true cause of a fire. Another aspect of the Division's responsibilities is their liaison with the victims of a fire; they are available to provide emergency assistance which may include such assistance as putting the victims in touch with Red Cross personnel and/or assisting to secure their property.

2011-2012 ACCOMPLISHMENTS:

- Successfully achieved a Certificate of Necessity for Ambulance Transport.
- DHS certified all YFD ambulance units.
- Completed construction of the Public Safety Training Facility.
- Actively participated in planning and conducting the 8th Annual Yuma Ammonia Awareness Safety Day.
- Started construction on a new Fire Station #1.
- Completed the City of Yuma's Emergency Operations Plan and the Yuma Multi-Hazard Mitigation Plan.
- Establishment of a Fire Service Honor Guard.
- Personnel presented our Fitness Program at Fire-Rescue International.
- YFD photo was one of the winners of the IAFC photo contest.
- Held our 2nd annual Camp Fury for Girl Scouts.
- Received the Patriot Employer Award.
- Coordinated with bringing the Western Region Pre-hospital Resuscitation Class to Yuma.

Used with permission

- Continued to apply for grant funding for a program to minimize fall injuries in our senior population.
- Continued to promote our program to provide and install smoke detectors and provide educational outreach materials to high risk citizens utilizing a U.S. Fire Administration Grant.
- Continued the Juvenile Fire Setters Program for referred participants.
- Continued to refine the Departmental EMS Quality Assurance Program. Results are shared with YRMC and the Physician Medical Director.
- The Department EMS Chief continued to serve on the Arizona EMS Council.

GOALS FOR 2012-2013:

The Yuma Fire Department's Strategic Plan, developed in support of the City Council's Strategic Management Plan, has identified succession planning, organizational excellence, service delivery and organizational culture as the primary focus areas to be addressed. To move this plan forward the following goals have been established:

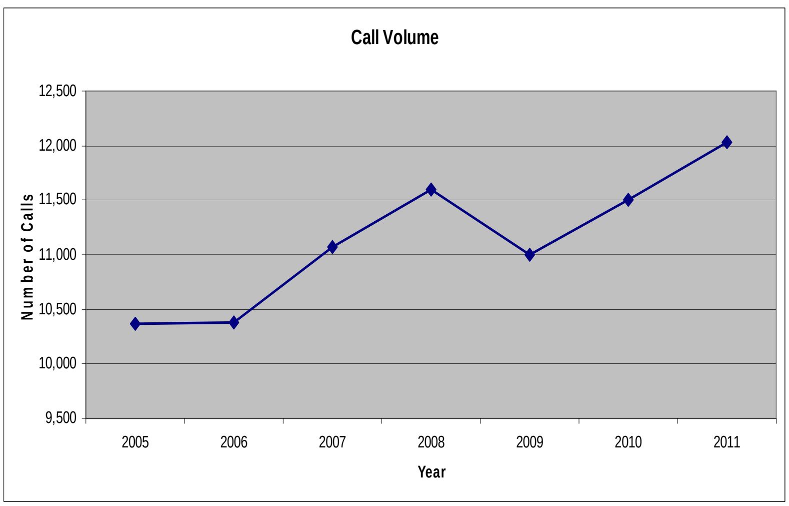
- Complete construction of Fire Station 1.
- Continue the review of the new Fire Code for City Council adoption.
- Continue to educate Yuma Fire Department personnel at the National Fire Academy.
- Continue to seek out the latest EMS equipment and treatment innovations to provide the highest level of service to our customers.
- Continue to use our Quality Improvement Program to improve our service delivery and provide optimum care to the community.
- Continue succession planning for Chief Officers through participation in the Arizona State University Fire Service Institute, Peoria's Regional Battalion Chief Academy, and the National Fire Academy.
- Hold Company Officer and Engineer Academies.
- Provide promotional testing for Fire Captain and Battalion Chief.
- Work with the University of Arizona Medical Center on implementing a new traumatic brain injury protocol to improve the treatment and ultimately the patient outcome after a traumatic brain injury.
- Continue to provide outreach training to businesses on disaster and emergency preparedness.

- Prepare for the 2013 Accreditation site visit.

Due to the City's attrition policy developed in FY 2009-2010, the Fire Department continues to operate with a reduced staff. This reduction in personnel has, on occasion, required the Department to close the office whenever there is insufficient staffing to keep it open.

The Fire Department was awarded a Certificate of Necessity for emergency ambulance transport services by the Arizona Department of Health Service in February 2012. A transitional phase of the number of ambulances staffed by the Yuma Fire Department has commenced and is expected to be fully implemented within one year.

The mission of the Fire Department continues even through these difficult financial times. We have maintained our certification as an Accredited Agency through the Center for Public Safety Excellence. This self-assessment process required the staff and firefighters to assess many critical elements including governance, administration, assessment, planning, financial resources, programs, physical resources, external relationships, training and competency. Once Accreditation is obtained, annual submittals to maintain this prestigious rating are necessary. This Accreditation admits membership of the Yuma Fire Department into a very exclusive club as there are only 143 Fire Departments *internationally* recognized with this distinction.



The City of Yuma Fire Department responded to over 12,000 calls last calendar year, some of them include commercial and residential fires, hazardous materials, and emergency medical assistance. In addition to these emergency activities, the Emergency Services Division is also very active and visible in the community. Some of the more noteworthy appearances are Midnight at the Oasis, Scorpion Baseball games, Yuma County Fair Week, Silver Spur Rodeo, Colorado River Crossing Balloon Festival, parades, visits to most of the local schools and a host of other community events.

Over the last year our Department provided mutual aid to the communities of Somerton, San Luis, Wellton, and Winterhaven. We have also provided mutual aid to neighboring agencies of the United States Border Patrol and the Marine Corps Air Station Yuma. In addition to assisting local entities, we are a part of the California and Arizona Mutual Aid strike teams. Of note is our deployment to the 2011 Monument Fire near Sierra Vista, Arizona.

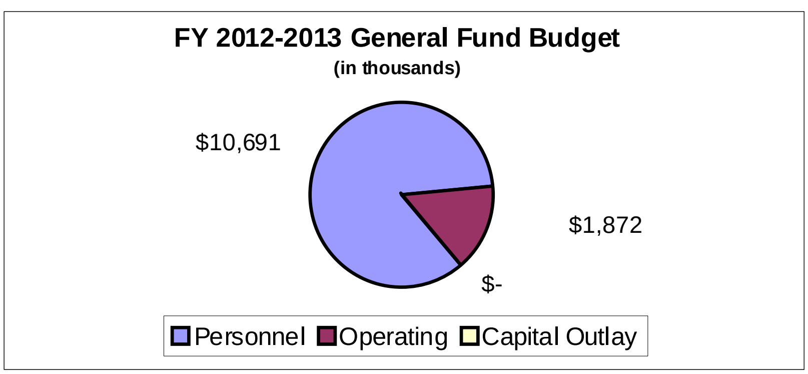
The Yuma Fire Department is involved at the National and State level. We have been invited to participate with the International Association of Fire Chiefs Professional Development Committee, the International Fire Service Training Association Validation Committee for the Chief Officer Manual, the Arizona State Fire Marshal's Office, the Arizona Fire Chiefs Mutual Aid Coordinating Committee, and the National Fire Service Data Summit. Yuma Fire Department personnel hold offices on the boards of the Yuma County Fire Officers Association, the Arizona Emergency Medical Services Council, the Arizona Fire Chief Association, the United Way, and the Western Arizona Council of Governments Elder Abuse Coalition.

The Yuma Fire Department continues to educate our members at the best schools in the Nation for emergency services. This year our members attended the National Fire Academy, the National Emergency Management Institute, and the Naval Postgraduate School.

	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Fire Administration	747,718	771,860	784,962	1,342,300
Fire-Training	323,398	694,054	343,314	419,629
Suppression	9,316,079	11,871,989	10,221,319	11,261,506
Prevention	617,689	485,454	426,050	412,033
Special Operations	19,977	58,066	54,106	52,044
Emergency Medical Service	117,354	414,405	0	429,358
Emergency Management	0	165,000	0	0
Facilities Maintenance	120	277,391	225,181	320,744
	11,142,335	**14,738,219**	**12,054,932**	**14,237,614**

The Fire Department presents a budget of $14,262,614, a reduction of 3.2% from the current year's budget. With the initiation of ambulance transport services, more accurate budget figures are presented for their operation in the General Fund. There is also a reduction in anticipated Grant funds. Capital Outlay items have been moved out of General Fund into the Public Safety Tax Fund in support of the ballot language authorizing use of these tax monies for public safety equipment and facilities.

GENERAL FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	9,866,871	10,872,835	10,156,735	10,691,980
Operating	1,214,389	1,978,141	1,594,666	1,872,952
Capital Outlay	-	329,305	295,720	-
	11,081,260	**13,180,281**	**12,047,121**	**12,564,932**



PUBLIC SAFETY TAX FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	-	-	-	-
Operating	-	-	-	491,020
Capital Outlay	-	-	-	614,904
	-	**-**	**-**	**1,105,924**

APPROPRIATED GRANTS FUND				
	10/11 Actual	11/12 Adjusted Budget	11/12 Estimate	12/13 Budget
Personal Services	45,386	350,000	5,811	84,942
Operating	15,689	1,204,335	2,000	481,816
Capital Outlay	-	3,603	-	-
	61,075	**1,557,938**	**7,811**	**566,758**

Capital Spending & Debt Management

CAPITAL SPENDING AND DEBT MANAGEMENT

Capital Improvement Program

The City of Yuma Capital Improvement Program (CIP) is a five-year schedule of public physical improvements to the City's infrastructure. The CIP sets forth proposed expenditures for systematically constructing, maintaining, upgrading, expanding, and replacing the community's physical plant, as required by the City Charter.

This section describes the CIP process and provides limited detail of projects included within the capital improvements area of this adopted budget. The end result of the capital program is a separately published document, which includes detailed mapping, revenue source and the complete five-year program. The reader should refer to that document to attain more descriptive detail than is included herein.

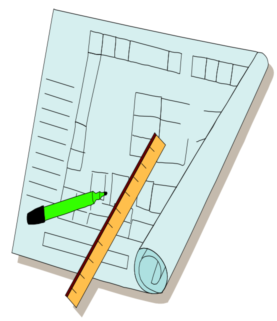
THE PROCESS

Projects are typically major expenditures. They can be either infrequent projects, such as the Municipal Government Complex construction project or systematic improvements, such as street surface replacement. Regular street maintenance of city facilities is not considered a Capital Improvement. Therefore, a project such as street slurry seals, which seals minor surface cracks, would not be found in this document and is funded, scheduled and completed within the Public Works Department's Operations and Maintenance (O&M) budget.

Because the CIP identifies what City facilities will be improved it is more than a schedule of expenditures. It is a statement of budgetary policy and a planning document. Implementation of the CIP is a tool to accomplish the adopted goals and policies of the City Council.

Projects are developed through the course of the fiscal year. The process involves council, citizens, or staff proposing needed projects. Staff then coordinates the project with any related projects, reviews for compatibility with the City's goals, identifies a funding source, and develops a project schedule. Projects are reviewed by the responsible department and placed within the department's ten-year schedule.

During the annual review of the five-year CIP, completed projects are removed, new projects are proposed, and scheduled projects move forward in the schedule or out to later years. The timing of a project is dependent on the current condition of the facility and funding availability.



As the five-year CIP is fine-tuned, it is under the oversight of the CIP Review Committee, which is composed of senior staff and the City Administrator. At this time, the specific dollar amounts available for each funding source are known or reliable projections can be made and projects may be added or dropped based on the amount of funds available in the next five years. After review by staff, the next step is referral to the Planning and Zoning Commission for comments and recommendations.

The Planning and Zoning Commission's role is to review the CIP for consistency with the goals and policies of the General Plan. A Public Hearing is held at a commission meeting, which results in a formal recommendation to the City Council. The Capital Budget, which is the first year of the CIP and the five-year CIP are then brought before the City Council. The City Council will hold a public hearing on the draft CIP at a regular Council meeting. Adoption then occurs at a subsequent Council meeting.

CIP BUDGET

The first year of the five-year CIP program is called the capital budget. An extensive project, such as the installation of a major waterline, will typically be a multi-year project. The first year of the project is the design stage and the second year will involve the actual construction. The capital budget is integrated with the operating budget of the City and adopted in one motion.

The projects within the first year of the CIP are prioritized. Prioritization is developed within each section and is established by the responsible departments. The prioritization is based on the need for the project and the available resources needed to complete the project.

The availability of funds is the key factor as to whether a project will be initiated and completed. There are a variety of funding sources available, but these sources are limited in both the amount available and how these funds can be used. The same funding restrictions discussed in the Funds section hold true here. Projects can be funded by city, state or federal monies and outside agencies and individuals. City funding sources typically are sales and property taxes, service and utility fees, the Road tax and the Highway Users Revenue fund (a state gasoline tax with specific amounts allotted to municipalities based on population).

IMPACT ON OPERATING BUDGET

Because much of the funding for capital projects comes from the general and special revenues, the operating budget must have a clear connection to the CIP process. Those same revenues drive the daily services provided by the city. Accordingly, its operating budget often comes first when priorities for projects are set, should tax or other revenues not be sufficient to maintain current operations and to build infrastructure. This is especially important when the project will create new or expanded facilities. For example, if a new park is planned, then the Parks and Recreation Department must include supplemental information in its budget to maintain the new park. This would include not only employees or contractors to maintain the park, but equipment and supplies for the park's upkeep.

Items in the 2013 capital budget have minimal impact on the operating budget since many capital items are replacement items already affecting operations cost.

Following this discussion are three tables related to capital projects. The first table lists the various funding source descriptions the Capital Improvement Program uses. The Fund name is the abbreviation used in the program. The second table provides a summary by funding source of capital projects while the third table lists the actual projects included in the capital portion of the adopted budget. The list is grouped by funding source and shows the project number, a brief descriptive title and the amount included in this year's adopted budget. The project number is useful in finding the detailed project information in the separately published five-year capital improvement program.

FUND	DESCRIPTION
ADEF	Arroyo Dunes Funds: Collected from user fees at the golf course
BOND	This fund can be either the voter approved bond issue for specific projects or City dollars, which are developed through a Bond financing mechanism.
CDBG	Community Development Block Grants: Non-City dollars, federal funds for redevelopment projects.
CIT	Community Investment Trust Funds: General Fund dollars, which may be used at Council's direction.
DD	Developer Deposits: Deposits paid by developers in place of completing construction on specific projects.
DEV	Development Fees
DH	Desert Hills Enterprise Fund: Collected from golf fees.
GEN	General Fund: Revenues from fees paid, sales tax, property tax, fines, etc.
GRNT	Grant: Non-City dollars, which can be federal or state grants.
HERI	Heritage Area Grant Funding: Funds allocated to the City of Yuma for specific improvements to the city's riverfront and downtown area.
HURF	Highway Users Fund: Highway Users Gasoline Tax monies the City receives based on population. Funds are used for street improvements or street related projects.
IMP	Improvement District:
LTAF	Local Transportation Assistance Fund: Lottery dollars the City receives based on population. Funds are used for street improvements or street related projects.
OTHR	Non-City dollars such as ADOT, APS funds or other agency funds.
PBSF	Public Safety Tax Fund: two-tenths percent sales tax collected for the acquisition, construction or improvements to public safety facilities.
PRO	Pro-rata: financing that has been collected and is available for development of projects. Impact: money collected from Citywide Impact Fees.
RCX	Recreation Complex funds: City dollars, which are collected from fees paid at the civic center and baseball complex. Also can be 2% excise tax dollars, depending on the specific project.
ROAD	City road tax: five-tenths percent sales tax used for specific road projects.
SANI	Sanitation funds: General Fund dollars, which are reserved for sanitation projects.
SCF	Sewer Capacity Fund: City dollars, collected from fees paid at time of sewer connection.
STP	Surface Transportation Program: Non-City dollars, federal highway funds for roads and bridges.
SUF	Sewer Utility Fund: City dollars, collected from fees paid for specific sewer utility items, such as a meter.
SYSD	System Development Charges: A separate fee paid at the time of issuance of a water permit. The fee is based on the acreage of the property.
SSIC	Sanitary Sewer Interceptor Charge: City dollars, collected from fees paid at time of issuance of a sewer permit.
TWO%	2% Tax financing: A special excise tax on hotel, motel, restaurant and bar sales, which finances the Yuma Civic and Convention Center facility, the Baseball Complex, the Arroyo Dunes and Desert Hills Golf Courses, the Yuma Crossing Park and surrounding area and convention/tourism related activities.
WCF	Water Capacity Fund: City dollars, collected from fees paid at time of water connection.
WUF	Water Utility Fund: City dollars, collected from fees paid for specific utility items, such as a meter.

Capital Improvement Project Summary
2012-2013 Capital Budget

FUND	2012-2013
General Fund	-
Arroyo Dunes Golf Course Fund	210,000
Public Safety Tax	50,000
Grants Fund	
Appropriated Grants Fund	13,092,263
Recreation Complex Fund	-
Two Percent Tax Fund	1,522,082
City Road Tax Fund	2,637,116
Water Fund	20,000
Wastewater Fund	1,180,000
Restricted Funds	
Bond General	6,733,200
Bond Road	4,541,800
Bond Water	6,883,300
Bond Wastewater	1,622,000
Developer Deposits	21,294
Prorata	2,794,197
Development Fees	3,504,594
Water System Development	-
Water Capacity	-
Sewer Capacity Fees	-
Sanitary Sewer Interceptor Charge	-
Other	8,330,897
TOTAL	**53,142,743**

CAPITAL IMPROVEMENT PROJECTS
2012-2013 Capital Budget

FUNDING SOURCE	PROJECT TITLE	2012/2013
ADEF	Desert Hills Par 3	10,000
	Desert Hills Par-3 Golf Shop	200,000
	ADEF Total	**210,000**
BOND GENERAL		
General Fund	1st Street Parking Structure	2,425,000
	Software System Purchase	65,000
	Financial Administration Software	35,000
Public Safety Tax	Fire Station No. 1 Replacement	4,151,200
	Police Storage Facility	12,000
	Police K9 Training Area	45,000
	BOND GENERAL Total	**6,733,200**
BOND ROAD	Giss Parkway Roundabout Improvements	42,000
	8th Avenue - 24th Street to 32nd Street	630,000
	4th Avenue - Catalina Drive to 1st Street Paving	270,800
	16th Street & 4th Ave Intersection Improvements	1,400,000
	Avenue A - 8th Street to 16th Street Paving	1,010,000
	Avenue 3E - Gila Ridge Rd. to 32nd St.	300,000
	Villa Hermosa No. 2	100,000
	South Frontage Road - Avenue 9½E to Avenue 10E	491,000
	Giss Parkway - 4th Avenue to I-8	98,000
	32nd Street - Avenue A to Avenue B	200,000
	BOND ROAD Total	**4,541,800**
BOND WASTEWATER	Madison Avenue: 2nd Street to 3rd Street	62,000
	Upgrade Ferrous Chloride Injection System	500,000
	Figueroa Avenue WPCF Corrosion Control Imps	500,000
	Figueroa WPCF Power Improvements	370,000
	Figueroa Avenue WPCF Biosolids Dewatering Process	160,000
	Pinto Lane Sanitary Sewer Lift Station	30,000
	BOND WASTEWATER Total	**1,560,000**
BOND WATER	Agua Viva Urban Lake	900,000
	8th Avenue - 24th Street to 32nd Street	640,000
	Avenue A - 8th Street to 16th Street Paving	140,000
	Main Street WTP Auxiliary Power	195,000
	Potable Water Dedicated Sample Taps	50,000
	Avenue 4E and 36th Street Watermain Intersection	575,000
	Agua Viva WTP Solar Power	50,000
	Main Street WTP Roof Upgrades	350,000
	Waterline Replacement/Improvements	840,000
	Avenue C Waterline - 16th Street to 18th Street	400,000
	Madison Avenue - 2nd Street to 3rd Street	62,000
	TTHM Air Stripping Tank System	355,000
	Watermain Replacement Annual Project	876,300
	24th Street Waterline - Pacific to Arizona Avenue	900,000
	Letvin Avenue Waterline	200,000
	Main Street WTP Filter System Upgrade	350,000
	BOND WATER Total	**6,883,300**

CAPITAL IMPROVEMENT PROJECTS
2012-2013 Capital Budget

FUNDING SOURCE	PROJECT TITLE	2012/2013
DD	Cibola Heights Stormwater Basin Improvements	21,294
	DD Total	**21,294**
DEV	Yuma Valley Area Park	220,000
	Yuma East Athletic Park	404,400
	Police Substation	1,160,000
	16th Street & 4th Ave Intersection Improvements	1,216,224
	32nd Street and Avenue 8E Turn Lane	200,325
	32nd Street and Avenue 7E Turn Lane	200,325
	Giss Parkway - 4th Avenue to I-8	103,320
	DEV Total	**3,504,594**
GRNT	Yuma Valley Area Park	62,779
	Expansion of Yuma's Multi-Use Pathway System	411,960
	Yuma Regional CAD/RMS/MDC	1,567,000
	800 MHZ New Radio Site	6,582,000
	West Main Canal Multi-use Path	749,921
	Avenue A Multi-Use Pathway	746,940
	HSIP Traffic Signal Upgrades	227,663
	Main Street WTP Auxiliary Power	600,000
	Figueroa Avenue WPCF Bio-solids Dewatering Process	2,000,000
	Multi-Modal Reconstruction	144,000
	GRNT Total	**13,092,263**
OTHR	Sidewalk Infill	114,370
	Figueroa WPCF Co-Gen Project	1,500,000
	22nd Street - Avenue A to 4th Ave Sidewalks	62,961
	Fourth Avenue Gateway	750,000
	School Safety Improvement	10,266
	Interceptor Sewer Flow Monitoring and Upgrades	100,000
	Letvin Avenue Waterline	18,000
	16th Street - Arizona Avenue to Pacific Avenue	1,000,000
	Giss Parkway - 4th Avenue to I-8	1,400,000
	1st Street Parking Structure	3,375,300
	OTHR Total	**8,330,897**
PBSF	Software System - Ticketing	50,000
	PBSF Total	**50,000**
PRO	Yuma Valley Area Park	421,712
	24th Street - Avenue B to Avenue C	2,372,485
	PRO Total	**2,794,197**

CAPITAL IMPROVEMENT PROJECTS
2012-2013 Capital Budget

FUNDING SOURCE	PROJECT TITLE	2012/2013
	16th Street & 4th Ave Intersection Improvements	523,776
	Catalina Drive - 32nd Street to 4th Avenue	390,000
	Palo Verde St. - Catalina Drive to Arizona Avenue	397,000
	Catalina Drive - 8th Avenue to 4th Avenue	312,000
	Madison Avenue - 2nd Street to 3rd Street	78,000
	School Safety Improvement	10,266
	Avenue A Multi-Use Pathway	129,858
ROAD	Sidewalk Infill	11,437
	22nd Street - Avenue A to 4th Ave Sidewalks	17,159
	Storm water NPDES Permit	70,000
	HSIP Traffic Signal Upgrades	22,766
	16th Street - Arizona Avenue to Pacific Avenue	70,000
	West Main Canal Multi-use Path	124,854
	28th Street Storm Drainage	70,000
	Arizona Ave. - 16th St. & Giss Pkwy Intersections	410,000
	ROAD Total	**480,000**
	8th Avenue - 24th Street to 32nd Street	30,000
	Sewer Line Replacements/Improvements	100,000
SUF	Figueroa WPCF AZPDES Renewal	200,000
	Manhole Rehabilitation/Reconstruction	100,000
	Desert Dunes WRF Solar Power Project	25,000
	SUF Total	**1,180,000**
	Redevelopment Proposed Grants	20,000
	Yuma Valley Area Park	700,009
	Expansion of Yuma's Multi-Use Pathway System	68,587
	Fourth Avenue Gateway	126,986
	Reclamation Land Exchange	60,000
TWO%	Deyo Complex Restroom	223,000
	Giss Parkway Downtown Entrance	85,000
	Riverfront Development Master Planning	25,000
	West Wetlands Mitigation	14,500
	Multi-Modal Reconstruction	100,000
	1st Street Parking Structure	99,000
	TWO% Total	**1,522,082**
WUF	New Water Services	20,000
	WUF Total	**20,000**
	Grand Total	**$ 53,142,743**

Debt Management

The last section described how the city provided for its infrastructure needs. It was noted that operating revenues were the primary source for CIP projects. This ‘pay-as-you-go’ financing plan works well for smaller projects that can be paid out of current revenues. It doesn't work when project cost is greater than the annual collections from that source of revenue.

When more significant projects are planned which are beyond current revenues ability to spend, the City will seek financing solutions that provide the necessary resources immediately. Although a variety of forms of financing are available, the City usually turns to long-term bonds as a source of its financing.

LONG-TERM BONDS

Much like bank financing, the City sells bonds on the open market to secure enough proceeds to pay for a project. With a ready source of cash, the City can complete a large project without the cash-flow concerns of using 'pay-as-you-go'. Again, like bank financing, the bonds must be repaid over time, at market driven interest rates. These payback terms are spread based on the flow assumptions of the underlying revenue and can range from five to twenty years or more.

There are several reasons why bond financing is the most attractive source of capital. Because of their lower risk, with particular revenue types pledged to bond repayment, interest rates are lower. Municipal bonds are attractive to investors also because of favorable income tax treatment of bond interest payments.

Interest rates are fixed at the time of the bond sale, providing the City with a known payment schedule. Servicing this debt becomes part of the operating budget along with operational and capital needs. As noted earlier, the City maintains a Debt Service Fund, which is used to account for payment of the debt. Into this fund are transferred monies from other operating funds that can now pay over time for a costly project rather than trying to set aside monies until sufficient resources are available.

Most governments have been active in the bond markets for years, especially with low long-term rates. The City of Yuma is no exception. This bond financing to pay for capital projects is especially prevalent in fast-growing cities, like Yuma.

BOND TYPES

There are different types of bonds used depending on the type of project and its anticipated repayment funding. A description of the bond types and their use by the City follows.

General Obligation Bonds - This type of bond relies on secondary property tax financing rather than a current operating revenue. This bonding method is subject to voter approval because it creates a new tax to support repayment. This secondary property tax is levied, when in use, by the City directly for bond repayment. The City does currently have general obligation bonds outstanding; however, the proceeds were used by the Water Fund to expand the current water plant. While the full faith and credit of the City supports the bonds and a tax levy could be generated if necessary, the bonds are paid by current revenues of the Water Fund.

Revenue Bonds - These bonds are similar to general obligation bonds except that they do not have the support of the local property tax base for repayment. Instead, a source of revenue related to the project is pledged for repayment of the bonds. A typical revenue bond is related to the Highway User

Revenue Fund (HURF), previously discussed in the Fund Information Section. The gas tax of the HURF fund can be pledged for repayment of the bonds, as it is a reliable source of revenue. Debt service payments would then claim priority for spending from the fund until the bonds were repaid. The City does not presently use this type of bonding, however, it has been used in the past.

Municipal Property Corporation (MPC) Bonds - The City issued its first MPC bonds in 1970 to finance the construction of the Convention Center, Baseball Complex and Desert Hills Golf Course. The Municipal Property Corporation was created to sell the bonds for that project. The bonds, because they do not necessarily rely on new sources of revenue for repayment, are not subject to voter approval for each project. (With its initial bond sale, however, the City created a new sales tax, the 2% Special Tax, for bond repayment and the new tax was subject to, and won, voter approval.) This method of bond financing has been used many times to finance a variety of projects.

Improvement Districts – Improvement district financing is a special bonding arrangement for capital improvements in limited areas of the City. This debt is authorized by the property owners of the district and secured by assessments paid by those property owners. The City retains an obligation to pay should those assessments fail to meet the obligations of the bond; however, the City then retains title to the property should that unlikely failure occur. The City has used improvement district financing on a number of occasions, the most recent being Improvement District 67 which financed public improvements adjacent to the Yuma Palms Regional Center.

LONG-TERM CONTRACTS

Another form of financing the City has used recently is a long-term financing contract (loans). Theses include the Arizona Water Infrastructure Financing Authority (WIFA), US Department of Housing and Urban Development (HUD), and the Arizona Department of Transportation (ADOT). In cases like WIFA, the authority sells bonds at a lower rate than the City can attain and loans the proceeds to various municipalities throughout the state. In each case, a fixed repayment schedule is created, much like a bond repayment schedule. For WIFA participation, Arizona statutes require voter approval. The City received such approval in 2002.

DEBT LIMITATIONS

Under Arizona's Constitution, outstanding general obligation bonded debt for combined water, sewer, artificial light, parks, open space preserves, playgrounds and recreational facilities may not exceed 20% of a City's net secondary assessed valuation. Outstanding general obligation debt for all other purposes may not exceed 6% of a City's net secondary assessed valuation. The legal borrowing capacity of the City of Yuma at June 30, 2011 follows:

Water, Etc. (20%)	
Legal Limit	$146,606,705
Outstanding GO Debt	2,765,000
Available Debt Margin	$143,841,705

All Others (6%)	
Legal Limit	$43,982,012
Outstanding GO Debt	-
Available Debt Margin	$43,982,012

These limitations apply to general obligation debt only.

Limitations other than statutory exist in many of the debt covenants associated with the bonds. These limitations include coverage requirements in which further debt is restricted if revenues related to the outstanding debt do not exceed certain percentages. In each case, the City is well within these limitations. Detailed coverage information is provided within the City's annual Comprehensive Annual Financial Report.

IMPACT OF DEBT SERVICE ON BUDGET

Much like the impact of capital projects, debt service payments are derived from the same general revenues that are used for operations. A balance must be achieved between operational needs, debt requirements and capital expenditures to stay within the statutory or economic limitations of annual revenues. Each year, the City Council and staff work carefully to assure this balance. The benefit of securing long-term financing to provide for timely construction of needed infrastructure can make a municipality 'debt poor' if taken to extremes.

While no rules exist for measuring the amount of debt capacity a city can bear, some measures are available to compare governments. Per capita debt ratios and other means of comparison are reviewed to ensure that the City does not overreach its capacity for debt issuance. The City continues to develop more quantifiable measurements for debt analysis.

More meaningful to this analysis is the City's bond rating. Rating agencies are instrumental in determining debt capacity of the City. The City works with these agencies closely to improve its overall rating to assurance the soundness of its ability to attain favorable interest rates in the financial markets.

OUTSTANDING DEBT

The following tables list the City's outstanding debt at June 30, 2012:

	MPC Bonds 2003 Refunding 1995A	MPC Bonds 2003 Refunding 1995B	MPC Bonds 2003 Series
Authorized	$14,640,000	$2,905,000	$9,000,000
Rate	4.21%	3.67%	4.18%
Issued/Refunded	1995/2003	1995/2003	2003
Project	Police/Municipal Court Facility Fire Station Communications System	Public Works Facility & Warehouse	Yuma Art Center Fire Station #3

MPC Bonds 2003 Refunding 1995A

Source of Repayment	% of Annual Revenues FY13	FY13 Payment
Public Safety Tax	42.69%	1,598,203

MPC Bonds 2003 Refunding 1995B

Source of Repayment	% of Annual Revenues FY13	FY13 Payment
General Fund	0.17%	96,560
HURF	1.58%	101,415
Solid Waste	0.68%	20,979
Water Fund	0.29%	62,358
Wastewater Fund	0.17%	24,063
		305,375

MPC Bonds 2003 Series

Source of Repayment	% of Annual Revenues FY13	FY13 Payment
General Fund	0.94%	533,660
Public Safety Tax	4.23%	158,187
		691,847

July 1	1995A Principal	1995A Interest	1995A Total	1995B Principal	1995B Interest	1995B Total	2003 Series Principal	2003 Series Interest	2003 Series Total
2013	$ 1,425,000	$ 173,203	$ 1,598,203	$ 270,000	$ 35,375	$ 305,375	$ 450,000	$ 241,847	$ 691,847
2014	1,490,000	119,765	1,609,765	280,000	25,250	305,250	470,000	224,973	694,973
2015	1,560,000	62,400	1,622,400	295,000	14,750	309,750	490,000	207,347	697,347
2016							515,000	182,847	697,847
2017							535,000	157,098	692,098
2018							560,000	134,628	694,628
2019							585,000	110,828	695,828
2020							610,000	85,672	695,672
2021							635,000	58,833	693,833
2022							665,000	30,258	695,258
2023									
2024									
2025									
2026									
2027									
2028									
2029									
2030									
2031									
2032									
Outstanding	**$ 4,475,000**	**$ 355,368**	**$ 4,830,368**	**$ 845,000**	**$ 75,375**	**$ 920,375**	**$ 5,515,000**	**$ 1,434,331**	**$ 6,949,331**

MPC Bonds 2010 Refunding 2001

Authorized	Rate	Issued/Refunded
$29,530,000	4.23%	2001/2010

Project: City Hall

Source of Repayment	% of Annual Revenues FY13	FY13 Payment
General Fund	4.44%	2,530,081

July 1	Principal	Interest	Total
2013	$ 1,375,000	$ 1,155,081	$ 2,530,081
2014	1,425,000	1,100,082	2,525,082
2015	1,465,000	1,057,331	2,522,331
2016	1,840,000	1,013,381	2,853,381
2017	1,910,000	939,781	2,849,781
2018	2,010,000	844,282	2,854,282
2019	2,110,000	743,781	2,853,781
2020	2,210,000	638,281	2,848,281
2021	2,305,000	549,881	2,854,881
2022	2,400,000	454,800	2,854,800
2023	2,500,000	352,800	2,852,800
2024	2,610,000	240,300	2,850,300
2025	2,730,000	122,850	2,852,850
2026			
2027			
2028			
2029			
2030			
2031			
2032			
Outstanding	$ 26,890,000	$ 9,212,631	$ 36,102,631

MPC Bonds 2007 Series B

Authorized	Rate	Issued/Refunded
$30,785,000	4.20%	2007

Project: Fire Station #6 & Public Safety Facilities; Recreation Projects; Fiber Optic Installation, etc

Source of Repayment	% of Annual Revenues FY13	FY13 Payment
General Fund	1.95%	1,112,681
Public Safety Tax	31.58%	1,182,289
		2,294,970

July 1	Principal	Interest	Total
2013	$ 1,230,000	$ 1,064,970	$ 2,294,970
2014	1,280,000	1,015,770	2,295,770
2015	1,335,000	964,570	2,299,570
2016	1,390,000	911,170	2,301,170
2017	1,445,000	855,570	2,300,570
2018	1,505,000	797,770	2,302,770
2019	1,565,000	737,570	2,302,570
2020	1,630,000	674,970	2,304,970
2021	1,700,000	606,510	2,306,510
2022	1,770,000	534,260	2,304,260
2023	1,850,000	458,150	2,308,150
2024	1,930,000	365,650	2,295,650
2025	2,010,000	281,212	2,291,212
2026	2,100,000	193,275	2,293,275
2027	2,195,000	98,775	2,293,775
2028			
2029			
2030			
2031			
2032			
Outstanding	$ 24,935,000	$ 9,560,192	$ 34,495,192

MPC Bonds 2007 Series D

Authorized	Rate	Issued/Refunded
$61,100,000	4.40%	2007

Project: Road Construction & Improvements

Source of Repayment	% of Annual Revenues FY13	FY13 Payment
City Road Tax	50.45%	4,783,825

July 1	Principal	Interest	Total
2013	$ 2,435,000	$ 2,348,825	$ 4,783,825
2014	2,540,000	2,251,425	4,791,425
2015	2,655,000	2,149,825	4,804,825
2016	2,760,000	2,043,625	4,803,625
2017	2,870,000	1,905,625	4,775,625
2018	2,985,000	1,762,125	4,747,125
2019	3,110,000	1,612,875	4,722,875
2020	3,240,000	1,457,375	4,697,375
2021	3,375,000	1,323,725	4,698,725
2022	3,520,000	1,154,975	4,674,975
2023	3,670,000	978,975	4,648,975
2024	3,825,000	795,475	4,620,475
2025	3,995,000	604,225	4,599,225
2026	4,170,000	404,475	4,574,475
2027	4,355,000	195,975	4,550,975
2028			
2029			
2030			
2031			
2032			
Outstanding	$ 49,505,000	$ 20,989,525	$ 70,494,525

MPC Bonds 2007 Series Utility

Authorized	Rate	Issued/Refunded
$127,925,000	4.50%	2007

Project: Water Plant Construction; Water & Sewer Improvements

Source of Repayment	% of Annual Revenues FY13	FY13 Payment
Water Fund	31.82%	6,905,004
Wastewater Fund	14.31%	2,062,534
		8,967,538

July 1	Principal	Interest	Total
2013	$ 3,585,000	$ 5,382,538	$ 8,967,538
2014	3,750,000	5,239,138	8,989,138
2015	3,920,000	5,089,138	9,009,138
2016	4,095,000	4,893,138	8,988,138
2017	4,270,000	4,688,388	8,958,388
2018	4,440,000	4,453,538	8,893,538
2019	4,620,000	4,231,538	8,851,538
2020	4,810,000	4,000,538	8,810,538
2021	5,015,000	3,802,125	8,817,125
2022	5,225,000	3,551,375	8,776,375
2023	5,450,000	3,290,125	8,740,125
2024	5,685,000	3,017,625	8,702,625
2025	5,930,000	2,733,375	8,663,375
2026	6,190,000	2,436,875	8,626,875
2027	6,460,000	2,127,375	8,587,375
2028	6,745,000	1,844,750	8,589,750
2029	7,050,000	1,507,500	8,557,500
2030	7,365,000	1,155,000	8,520,000
2031	7,695,000	786,750	8,481,750
2032	8,040,000	402,000	8,442,000
Outstanding	$ 110,340,000	$ 64,632,829	$ 174,972,829

Improvement District No. 67 Bonds

Authorized	Rate	Issued/Refunded
$7,280,000	3.70%	2004

Project: Street Improvements; Wastewater infra. adjacent to Yuma Palms

Source of Repayment	% of Annual Revenues FY13	FY13 Payment
Special Assmt.	100.00%	985,150

July 1	Principal	Interest	Total
2013	$ 950,000	$ 35,150	$ 985,150
2014			
2015			
2016			
2017			
2018			
2019			
2020			
2021			
2022			
2023			
2024			
2025			
2026			
2027			
2028			
2029			
2030			
2031			
2032			
Outstanding	$ 950,000	$ 35,150	$ 985,150

Improvement District No. 68 Bonds

Authorized	Rate	Issued/Refunded
$3,875,000	4.70%	2006

Project: Street Improvements; Wastewater infra. adjacent to Yuma Palms

Source of Repayment	% of Annual Revenues FY13	FY13 Payment
Special Assmt.	100.00%	382,970

July 1	Principal	Interest	Total
2013	$ 265,000	$ 117,970	$ 382,970
2014	280,000	105,515	385,515
2015	290,000	92,355	382,355
2016	305,000	78,725	383,725
2017	320,000	64,390	384,390
2018	335,000	49,350	384,350
2019	350,000	33,605	383,605
2020	365,000	17,155	382,155
2021			
2022			
2023			
2024			
2025			
2026			
2027			
2028			
2029			
2030			
2031			
2032			
Outstanding	$ 2,510,000	$ 559,065	$ 3,069,065

	WIFA Loan #920069-03			WIFA Loan #910043-03			WIFA Loan #920088-04		
Authorized	$10,000,000	Rate	3.31%	$44,000,000	Rate	3.31%	$36,414,920	Rate	3.31%
		Issued/Refunded	2003		Issued/Refunded	2003		Issued/Refunded	2005
Project	East Mesa Water Plant System Upgrades			East Mesa Wastewater Plant System Upgrades			East Mesa Water Plant System Upgrades		

WIFA Loan #920069-03 Source of Repayment	% of Annual Revenues FY13	FY13 Payment
Water Fund	3.31%	717,500
Water Capacity	0.00%	-
		717,500

WIFA Loan #910043-03 Source of Repayment	% of Annual Revenues FY13	FY13 Payment
Wastewater Fund	2.07%	298,834
Wastewater Capacity	99.01%	2,985,056
		3,283,890

WIFA Loan #920088-04 Source of Repayment	% of Annual Revenues FY13	FY13 Payment
Water Fund	12.36%	2,681,760
Water Capacity	0.00%	-
		2,681,760

July 1	#920069-03 Principal	#920069-03 Interest	#920069-03 Total	#910043-03 Principal	#910043-03 Interest	#910043-03 Total	#920088-04 Principal	#920088-04 Interest	#920088-04 Total
2013	$ 518,032	$ 199,468	$ 717,500	$ 2,370,953	$ 912,937	$ 3,283,890	$ 1,744,727	$ 937,033	$ 2,681,760
2014	535,184	182,316	717,500	2,449,455	834,435	3,283,890	1,810,189	870,342	2,680,532
2015	552,904	164,596	717,500	2,530,557	753,333	3,283,890	1,878,108	801,150	2,679,258
2016	571,210	146,290	717,500	2,614,343	669,547	3,283,890	1,948,574	729,361	2,677,936
2017	590,123	127,377	717,500	2,700,904	582,986	3,283,890	2,021,685	654,879	2,676,564
2018	609,662	107,838	717,500	2,790,331	493,559	3,283,890	2,097,539	577,603	2,675,141
2019	629,848	87,652	717,500	2,882,719	401,171	3,283,890	2,176,238	497,427	2,673,665
2020	650,702	66,798	717,500	2,978,166	305,724	3,283,890	2,257,891	414,242	2,672,133
2021	672,247	45,253	717,500	3,076,773	207,117	3,283,890	2,342,607	327,937	2,670,544
2022	694,505	22,995	717,500	3,178,645	105,245	3,283,890	2,430,501	238,393	2,668,895
2023							2,521,694	145,490	2,667,184
2024							2,616,802	49,092	2,665,894
2025									
2026									
2027									
2028									
2029									
2030									
2031									
2032									
Outstanding	**$ 6,024,416**	**$ 1,150,584**	**$ 7,175,001**	**$ 27,572,847**	**$ 5,266,052**	**$ 32,838,899**	**$ 25,846,555**	**$ 6,242,948**	**$ 32,089,503**

	GRAND TOTAL
Authorized	$377,454,920

Source of Repayment	% of Annual Revenues FY13	FY13 Payment
General Fund	7.50%	4,272,982
HURF	1.58%	101,415
City Road Tax	50.45%	4,783,825
Public Safety Tax	78.49%	2,938,679
Special Assmt.	100.00%	1,368,120
Solid Waste	0.68%	20,979
Water Fund	47.77%	10,366,622
Water Capacity	0.00%	-
Wastewater Fund	16.55%	2,385,431
Wastewater Capacity	99.01%	2,985,056
		29,223,109

July 1	Principal	Interest	Total
2013	$ 16,618,712	$ 12,604,397	$ 29,223,109
2014	16,309,828	11,969,011	28,278,840
2015	16,971,568	11,356,796	28,328,364
2016	16,039,128	10,668,084	26,707,212
2017	16,662,712	9,976,094	26,638,806
2018	17,332,532	9,220,692	26,553,224
2019	18,028,805	8,456,446	26,485,252
2020	18,751,759	7,660,755	26,412,514
2021	19,121,627	6,921,381	26,043,008
2022	19,883,651	6,092,301	25,975,953
2023	15,991,694	5,225,540	21,217,234
2024	16,666,802	4,468,142	21,134,944
2025	14,665,000	3,741,662	18,406,662
2026	12,460,000	3,034,625	15,494,625
2027	13,010,000	2,422,125	15,432,125
2028	6,745,000	1,844,750	8,589,750
2029	7,050,000	1,507,500	8,557,500
2030	7,365,000	1,155,000	8,520,000
2031	7,695,000	786,750	8,481,750
2032	8,040,000	402,000	8,442,000
Outstanding	**$ 285,408,818**	**$ 119,514,051**	**$ 404,922,869**

Appendix

APPENDIX

Page No.

SCHEDULE 1
REVENUES

	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 YTD	2011-2012 ESTIMATE	2012-2013 FORECAST
GENERAL FUND					
Local Taxes:					
Sales tax (1%)	17,635,454	17,985,000	11,190,706	18,244,565	18,709,449
Property Tax	9,429,548	10,045,160	5,525,456	9,800,000	9,514,752
Delinquent Property Tax	311,392	250,000	197,016	250,000	325,000
Franchise Tax	3,243,939	3,277,000	2,048,913	3,234,000	3,244,000
Intergovernmental Revenues:					
State revenue sharing	8,692,400	7,854,995	5,236,339	7,854,995	9,505,425
State sales tax	6,856,996	7,040,887	4,175,081	7,270,000	7,500,000
Auto in-lieu tax	3,250,436	2,810,000	1,856,787	2,697,600	2,700,000
Tribal contribution	51,352	52,000	34,252	50,000	50,000
Licenses and Permits:					
Business licenses	302,668	320,000	225,015	305,000	305,000
Liquor licenses	49,189	48,200	36,868	45,000	47,000
Building permits	641,358	603,400	376,250	551,000	499,400
Electrical permits	153,083	142,000	86,741	150,000	125,000
Plumbing permits	53,818	50,000	31,967	60,000	50,000
Mechanical permits	76,624	70,000	37,370	72,000	60,000
Charges for Services:					
Zoning and subdivision fees	38,941	37,100	28,346	38,919	30,600
Plan check fees	298,939	275,000	166,815	220,000	250,000
Other development fees	2,261	2,000	1,908	1,775	500
Swimming fees	193,707	180,000	74,998	177,500	178,000
Recreation fees	270,558	273,500	213,863	273,955	272,155
Art Center fees	48,214	53,500	110	30,100	29,500
Other charges	128,367	2,134,500	48,165	565,800	1,058,000
Police services	456,443	525,000	309,515	500,000	500,000
Use of Money and Property:					
Investment income	108,220	100,000	35,657	80,000	100,000
Recreation facility rents	206,184	188,500	122,139	184,106	181,300
Art Center facility rents	51,853	20,000	-	20,000	20,000
Vehicle code fines	902,997	929,000	592,667	905,000	930,000
Parking & other fines	581,058	551,000	425,655	559,000	550,000
Miscellaneous Revenues:					
Sale of property	667,709	5,000	1,700	1,000	1,000
Animal control licenses	-	100,000	71,230	102,000	105,000
Unclassified revenues	2,076,673	119,000	78,284	131,713	142,000
Total	56,780,381	56,041,742	33,229,813	54,375,028	56,983,081
COMMUNITY INVESTMENT TRUST FUND					
Use of Money and Property:					
Investment income	176	200	90	-	-
Miscellaneous Revenues:					
Unclassified revenues	-	-	-	-	-
Total	176	200	90	-	-

SCHEDULE 1
REVENUES

	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 YTD	2011-2012 ESTIMATE	2012-2013 FORECAST
HIGHWAY USERS REVENUE FUND					
Intergovernmental Revenues:					
State gasoline tax	6,503,532	5,863,023	2,996,888	5,528,000	6,375,161
Charges for Services					
Development Charges	407	-	-	-	-
Signal maintenance	40,413	12,000	19,107	30,000	15,000
Use of Money and Property:					
Investment income	4,917	8,000	658	2,400	2,400
Miscellaneous Revenues:					
Unclassified revenues	201,532	50,000	4,268	2,883	10,000
Total	6,750,801	5,933,023	3,020,921	5,563,283	6,402,561
CITY ROAD TAX FUND					
Local Taxes:					
Sales tax (0.5%)	8,816,228	8,991,000	5,594,402	9,080,709	9,353,130
Charges for Services					
Development Charges	27,971	5,000	-	-	-
Use of Money and Property:					
Investment income	20,716	8,500	6,615	15,000	15,000
Rental income	445,456	355,000	109,446	107,601	114,140
Sale of property	-	-	-	-	-
Miscellaneous Revenues:					
Unclassified revenues	53,925	-	875	-	-
Total	9,364,296	9,359,500	5,711,338	9,203,310	9,482,270
LOCAL TRANSPORTATION ASSISTANCE FUND					
Intergovernmental Revenues:					
Lottery tax	75,764	-	-	-	-
Use of Money and Property:					
Investment income	63	-	(7)	-	-
Total	75,827	-	(7)	-	-
PUBLIC SAFETY TAX FUND					
Local Taxes:					
Sales tax (0.2%)	3,525,292	3,595,256	2,237,000	3,631,046	3,739,977
Use of Money & Property:					
Investment income	6,933	5,000	2,209	4,000	4,000
Miscellaneous Revenues:					
Unclassified revenues	11,491	-	-	-	-
Total	3,543,716	3,600,256	2,239,209	3,635,046	3,743,977
RECREATION COMPLEX FUND					
Charges for Services:					
Liquor sales	32,008	45,000	21,142	35,000	35,000
Concession stand sales	126,689	114,000	77,575	101,000	108,000
Other sales	3,466	-	2,038	2,500	3,000
Commissions & fees	26,214	13,000	9,881	12,200	13,000
Use of Money and Property:			-		
Investment income	8,969	7,500	3,528	7,000	7,000
Room rents	184,203	190,000	134,038	175,000	175,000
Equipment rents	47,884	43,000	24,757	35,000	33,000
Other rents	87,385	75,000	38,533	39,060	38,000
Miscellaneous Revenues:					
Unclassified revenues	31,855	4,000	6,045	60	20
Total	548,673	491,500	317,537	406,820	412,020

SCHEDULE 1
REVENUES

	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 YTD	2011-2012 ESTIMATE	2012-2013 FORECAST
TWO PERCENT TAX FUND					
Local Taxes:					
Sales tax (2%)	4,425,556	4,407,000	2,547,104	4,387,000	4,474,740
Charges for Services:					
Theatre revenue	-	-	43,211	28,500	39,500
Liquor sales	-	-	6,925	7,500	6,000
Concession stand sales	-	-	14,036	15,350	16,000
Other sales	-	-	-	-	-
Commissions & fees	-	-	5,001	3,700	4,500
Use of Money and Property:					
Investment income	9,477	10,000	4,575	7,000	7,000
Room rents	-	-	9,528	13,500	15,000
Miscellaneous Revenues:					
Unclassified revenues	274,300	-	29,798	-	-
Total	4,709,333	4,417,000	2,660,178	4,462,550	4,562,740
YUMA REGIONAL COMMUNICATIONS SYSTEM FUND					
Charges for Services:					
Radio Repair fees	1,085,472	301,500	424,966	428,120	428,120
Use of Money and Property:					
Investment income	3,897	-	1,536	-	-
Miscellaneous Revenues:					
Sale of property	8,816	-	468	468	-
Total	1,098,185	301,500	426,970	428,588	428,120
DOWNTOWN MALL MAINTENANCE FUND					
Local Taxes:					
Property Tax	218,925	125,000	53,245	125,000	106,546
Miscellaneous Revenues:					
Unclassified revenues	7,764	1,500	3,155	3,815	3,500
Total	226,689	126,500	56,400	128,815	110,046
GRANT FUNDS					
Intergovernmental Revenues:					
Community development grants	1,688,501	1,709,943	1,166,276	1,484,560	16,044,516
Law enforcement grants	2,131,651	3,394,264	97,047	3,315,735	3,837,155
Emergency management grants	12,814	311,136	-	-	-
Park and recreation grants	4,725	9,725	-	9,725	9,725
Other miscellaneous grants	3,503,370	33,253,110	96,942	136,889	580,544
Total	7,341,061	38,678,178	1,360,265	4,946,909	20,471,940
CIP FUNDS					
Charges for Services:					
Developer Deposits	2,402,906	4,000,000	-	482,847	71,294
Prorata fees	19,271	-	-	-	-
Impact fees	1,947,288	1,302,575	900,001	1,278,862	1,138,470
Use of Money and Property:					
Investment income	61,197	29,850	15,421	31,650	29,750
Miscellaneous Revenues:					
Unclassified Revenues	1,000,795	20,000,000	12,806	-	17,120,057
Total	5,431,457	25,332,425	928,228	1,793,359	18,359,571

SCHEDULE 1
REVENUES

	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 YTD	2011-2012 ESTIMATE	2012-2013 FORECAST
DEBT SERVICE FUNDS					
Special Assessments:					
Principal	1,039,000	1,099,000	1,088,136	1,130,000	1,215,000
Interest	259,559	212,058	119,344	214,955	153,120
Use of Money & Property:					
Investment income	2,236	-	937	-	-
Total	1,300,795	1,311,058	1,208,417	1,344,955	1,368,120
ARROYO DUNES GOLF COURSE FUND					
Charges for Services:					
Green fees	186,986	246,500	124,974	227,000	247,000
Merchandise sales	1,205	1,000	2,501	2,000	2,500
Range fees	11,869	12,500	5,987	10,000	12,500
Use of Money and Property:					
Equipment rents	7,922	9,429	7,028	9,000	9,950
Investment income	732	750	190	500	500
Miscellaneous Revenues:					
Unclassified revenues	886	-	60	-	-
Total	209,600	270,179	140,740	248,500	272,450
DESERT HILLS GOLF COURSE FUND					
Charges for Services:					
Green fees	960,500	970,000	658,442	939,300	957,000
Merchandise sales	157,002	164,000	96,238	164,200	164,200
Liquor sales	-	-	-	-	-
Concession stand sales	520,276	517,000	331,381	516,700	516,700
Food sales	-	-	-	-	-
Range fees	46,226	50,000	32,761	50,000	50,000
Use of Money and Property:					
Investment income	649	-	346	-	-
Equipment rents	327,306	336,400	194,875	321,600	321,600
Room rents	5,911	6,000	1,413	6,000	6,000
Miscellaneous Revenues:					
Unclassified revenues	145	(2,000)	1,918	-	-
Total	2,018,015	2,041,400	1,317,374	1,997,800	2,015,500
SOLID WASTE FUND					
Charges for Services:					
Collection fees	3,139,958	3,100,000	2,155,482	3,085,900	3,088,900
Receptacles sales	7,085	11,000	3,120	5,500	6,000
Miscellaneous Revenues:					
Unclassified revenues	5,203	-	3,158	3,500	3,500
Total	3,152,246	3,111,000	2,161,760	3,094,900	3,098,400

SCHEDULE 1
REVENUES

	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 YTD	2011-2012 ESTIMATE	2012-2013 FORECAST
WATER FUND					
Charges for Services:					
Residential water fees	11,920,178	11,950,000	8,010,308	11,606,000	11,673,951
Commercial water fees	9,503,516	9,715,000	6,353,208	9,245,000	9,326,000
Fire hydrant fees	354,491	350,900	237,485	355,100	356,490
Service establishment fees	217,725	212,000	155,283	215,000	215,000
Use of Money and Property:					
Investment income	40,393	75,000	9,011	35,000	35,000
Rental Income	-	-	-	-	-
Miscellaneous Revenues:					
Unclassified revenues	181,121	142,812	64,709	92,700	94,700
Total	22,217,424	22,445,712	14,830,004	21,548,800	21,701,141
WASTEWATER FUND					
Charges for Services:					
Residential sewer fees	7,635,557	7,380,000	5,246,250	7,775,300	7,775,300
Commercial sewer fees	7,245,303	6,713,000	4,522,479	6,561,600	6,616,500
Developer deposits	-	-	-	-	-
Use of Money and Property:					
Investment income	23,835	2,500	6,502	10,000	10,000
Miscellaneous Revenues:					
Unclassified revenues	30,454	22,078	21,958	23,380	14,880
Total	14,935,149	14,117,578	9,797,189	14,370,280	14,416,680
WATER RESTRICTED FUNDS					
Charges for Services:					
Water capacity fees	982,491	1,000,000	494,771	697,000	697,000
Water system dev. fees	110,104	75,000	44,351	74,159	74,050
Use of Money and Property:					
Bond proceeds	-	-	-	-	-
Investment income - Water Trfr	3,168	1,000	259	3,000	3,000
Investment income - Capacity	7,656	10,000	2,010	3,000	3,000
Investment income - System Dev	26	-	58	30	-
Investment income - Bonds	15,691	30,000	6,832	-	-
Miscellaneous Revenues:					
Unclassified revenues - Water Trf	-	-	537	-	-
Unclassified revenues - System Dev	34	-	12	-	-
Total	1,119,170	1,116,000	548,830	777,189	777,050

SCHEDULE 1
REVENUES

	2010-2011 ACTUAL	2011-2012 BUDGET	2011-2012 YTD	2011-2012 ESTIMATE	2012-2013 FORECAST
WASTEWATER RESTRICTED FUNDS					
Charges for Services:					
Sewer capacity fees	5,102,855	1,498,000	7,196,503	3,995,300	2,995,000
Sewer system dev. Fees - SSIC	393,863	214,900	335,788	290,000	130,000
Sewer system dev. fees - Area A/B	-	-	312	(310)	(700)
Sewer system dev. fees - 26th Pl Trk	-	-	-	-	-
Use of Money and Property:					
Investment income - Capacity	28,879	12,000	15,515	20,000	20,000
Investment income - SSIC	1,182	200	676	1,000	1,000
Investment income - Area A/B	3,688	1,800	1,361	2,000	2,000
Investment income - 26th Pl Trunk	582	800	215	400	400
Investment income - Bonds	3,243	5,000	1,371	-	-
Miscellaneous Revenues:					
Unclassified revenues - Capacity	-	-	-	-	-
Unclassified revenues - SSIC	169	-	50	-	-
Total	5,534,461	1,732,700	7,551,791	4,308,390	3,147,700
EQUIPMENT REPLACEMENT FUND					
Use of Money and Property:					
Equipment rentals	-	-	-	-	1,364,582
Investment income	64,009	60,000	23,958	55,000	55,000
Miscellaneous Revenues:					
Unclassified revenues	8,083	-	143	-	-
Total	72,092	60,000	24,101	55,000	1,419,582
EQUIPMENT MAINTENANCE FUND					
Charges for Services:					
Guaranteed maintenance	1,644,675	1,650,000	1,093,604	1,650,000	1,926,098
Non-guaranteed maintenance	334,888	300,000	249,305	330,000	330,000
Fuel sales	1,281,939	1,347,000	849,238	1,342,000	1,444,000
Use of Money and Property:					
Investment income	1,428	1,500	23	1,000	1,000
Miscellaneous Revenues:					
Unclassified revenues	2,808	-	1,783	-	-
Sale of property	3,183	-	-	-	-
Total	3,268,921	3,298,500	2,193,953	3,323,000	3,701,098
INSURANCE RESERVE FUND					
Use of Money and Property:					
Insurance Premiums	1,909,821	2,231,241	1,487,497	2,231,241	2,446,069
Investment income	1,383	1,500	(104)	500	500
Miscellaneous Revenues:					
Unclassified revenues	113,211	16,000	16,734	15,250	20,000
Total	2,024,415	2,248,741	1,504,127	2,246,991	2,466,569

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES
(By Fund/Dept)

	2010-2011 Actual	2011-2012 Budget	2011-2012 Estimate	2012-2013 Budget
General Fund				
Mayor and Council	247,006	270,524	252,757	231,030
Municipal Court	1,454,740	1,485,314	1,411,033	1,498,855
City Administration	2,861,122	3,333,284	3,147,083	3,291,297
City Attorney	1,070,264	1,289,543	1,236,854	1,335,943
Information Tech Services	2,384,577	2,393,213	2,426,948	2,651,594
Finance	1,492,542	1,768,843	1,649,162	1,837,479
Human Resources	722,051	891,049	884,565	889,403
General Government	476,600	2,426,154	416,355	1,603,914
Community Development	2,528,520	2,643,137	2,503,487	2,762,572
Utilities	(2)	(24,626)	154,190	-
Engineering	392,062	395,309	401,273	417,151
Parks and Recreation	6,831,122	7,637,502	7,386,457	7,792,085
Police	20,441,934	21,276,604	21,457,407	22,367,489
Fire	11,081,260	13,180,281	12,047,121	12,564,932
Cost Allocation	(4,211,795)	(2,334,378)	(2,334,378)	(2,882,833)
Capital Projects	108,052	73,278	77,652	96,604
TOTAL	**47,880,055**	**56,705,031**	**53,117,966**	**56,457,515**
Riverfront Redevelopment Fund				
City Administration	571,931	557,323	557,323	557,323
TOTAL	**571,931**	**557,323**	**557,323**	**557,323**
GF Sales Tax Rebates				
General Government	921,684	952,168	652,168	-
TOTAL	**921,684**	**952,168**	**652,168**	**-**
Highway User Revenue Fund				
Public Works	6,264,275	5,476,316	5,391,783	6,371,031
Engineering	690,789	739,412	753,014	-
Capital Projects	28,343	32,091	1,187	-
TOTAL	**6,983,407**	**6,247,819**	**6,145,984**	**6,371,031**
City Road Tax Fund				
General Government		-	294,768	-
Public Works	418,514	1,005,605	983,103	352,815
Engineering	1,164,520	1,258,381	1,164,008	2,097,875
Capital Projects	1,566,981	3,069,792	1,119,714	3,388,114
TOTAL	**3,150,015**	**5,333,778**	**3,561,593**	**5,838,804**

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES
(By Fund/Dept)

		2010-2011 Actual	2011-2012 Budget	2011-2012 Estimate	2012-2013 Budget
LTAF					
General Government			75,000	75,764	-
Capital Projects		200	-		-
	TOTAL	**200**	**75,000**	**75,764**	**-**
YRCS Fund					
Information Tech Services		1,193,945	614,544	504,020	1,061,298
	TOTAL	**1,193,945**	**614,544**	**504,020**	**1,061,298**
Public Safety Tax Fund					
Police			-		847,554
Fire			-		1,105,924
Capital Projects		65,372	72,140	65,060	123,197
	TOTAL	**65,372**	**72,140**	**65,060**	**2,076,675**
Recreation Complex Fund					
Parks and Recreation		1,757,256	1,837,473	1,827,658	1,810,969
	TOTAL	**1,757,256**	**1,837,473**	**1,827,658**	**1,810,969**
2% Tax Fund					
General Government		64,425	125,595	27,555	115,642
Parks and Recreation		1,665,354	1,699,785	1,597,088	1,763,683
Capital Projects		308,012	2,153,000	434,433	1,522,082
	TOTAL	**2,037,791**	**3,978,380**	**2,059,076**	**3,401,407**
Mall Maintenance Fund					
Parks and Recreation		223,271	224,393	209,020	220,052
	TOTAL	**223,271**	**224,393**	**209,020**	**220,052**
CDBG					
City Administration		1,050,775	1,628,443	743,797	1,681,062
Community Development		35,203	1,500	775	-
Parks and Recreation		591	-		-
Capital Projects		138,247	80,000	50,000	-
	TOTAL	**1,224,816**	**1,709,943**	**794,572**	**1,681,062**
161 CDBG History					
Community Development			-	8,595	-
	TOTAL		**-**	**8,595**	**-**

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES
(By Fund/Dept)

	2010-2011 Actual	2011-2012 Budget	2011-2012 Estimate	2012-2013 Budget
Community Redevlop Block Grant				
City Administration	255,854	50,000	70,614	160,130
TOTAL	**255,854**	**50,000**	**70,614**	**160,130**
Appropriated Grants Fund				
Municipal Court	12,647	-		-
City Administration	1,509,853	-	5,641	20,520
City Attorney	4,600	-	-	-
Information Tech Services	1,910,799	-	-	-
Parks and Recreation	46,751	-	-	-
Police	1,325,042	-	71,896	536,293
Fire	61,075	-	-	-
Capital Projects	1,074,643	-	213,775	13,092,263
TOTAL	**5,945,410**	**-**	**291,312**	**13,649,076**
171 Donations				
City Administration		1,965		-
Parks and Recreation		61,868	45,263	68,594
Police		-	3,773	9,772
Fire		6,802	2,000	7,816
TOTAL		**70,635**	**51,036**	**86,182**
171 GRANT HISTORY				
City Administration		1,579,175		-
Information Tech Services		4,185,000	-	-
General Government		125,000		-
Parks and Recreation		325,000		-
Police		1,134,292	-	-
Fire		1,501,136	-	84,942
TOTAL		**8,849,603**	**-**	**84,942**
DHS IT/Communications Grant				
Information Tech Services		2,115,043	1,966,170	2,908,873
Capital Projects		2,000,000		-
TOTAL		**4,115,043**	**1,966,170**	**2,908,873**
DHS Police Grant				
Police		941,460	714,712	-
TOTAL		**941,460**	**714,712**	**-**
DOJ IT/Communications Grant				
Information Tech Services		294,543	160,569	209,030
TOTAL		**294,543**	**160,569**	**209,030**

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES
(By Fund/Dept)

	2010-2011 Actual	2011-2012 Budget	2011-2012 Estimate	2012-2013 Budget
DOJ Police Grants				
Police		319,008	227,794	-
TOTAL		**319,008**	**227,794**	**-**
Dept of Energy Grant				
City Administration		511,500	50,147	21,627
TOTAL		**511,500**	**50,147**	**21,627**
Bureau of Reclamation				
City Administration		270,813	514,073	1,065,958
TOTAL		**270,813**	**514,073**	**1,065,958**
Dept of Education				
Police		86,339	31,002	-
Fire		50,000	5,811	-
TOTAL		**136,339**	**36,813**	**-**
Other Federal Police Grants				
Police		650	22,418	21,000
TOTAL		**650**	**22,418**	**21,000**
Federal Fire Grants				
Fire		-		474,000
TOTAL		**-**		**474,000**
State Court Grants				
Municipal Court		12,000	9,888	100,900
City Attorney		5,300	5,000	700
TOTAL		**17,300**	**14,888**	**101,600**
State Police Grants				
Police		2,421		-
TOTAL		**2,421**		**-**
Yuma County Grants				
Police		-	14,736	-
TOTAL		**-**	**14,736**	**-**
CIP Grants				
Capital Projects		21,309,221		-
TOTAL		**21,309,221**		**-**

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES
(By Fund/Dept)

	2010-2011 Actual	2011-2012 Budget	2011-2012 Estimate	2012-2013 Budget
Privately Funded Grants				
Information Tech Services		16,920	8,460	8,460
Capital Projects		62,779	-	-
TOTAL		**79,699**	**8,460**	**8,460**
2003 MPC Debt Service Fund				
Bonded Dept	2,590,645	2,587,945	2,592,945	2,595,425
TOTAL	**2,590,645**	**2,587,945**	**2,592,945**	**2,595,425**
2001 MPC Debt Svc Fund				
Bonded Dept	1,500	-		-
TOTAL	**1,500**	**-**		**-**
2007B MPC Debt Svc Fund				
Bonded Dept	2,294,720	2,286,970	2,288,470	2,294,970
TOTAL	**2,294,720**	**2,286,970**	**2,288,470**	**2,294,970**
2007D MPC Debt Svc Fund				
Bonded Dept	4,785,025	4,772,025	4,773,525	4,783,825
TOTAL	**4,785,025**	**4,772,025**	**4,773,525**	**4,783,825**
2010 MPC Debt Svc Fund				
Bonded Dept	2,532,293	2,528,581	2,530,081	2,530,082
TOTAL	**2,532,293**	**2,528,581**	**2,530,081**	**2,530,082**
Special Assmt Dist67 Fund				
Special Assessments	957,085	960,000	960,350	985,150
TOTAL	**957,085**	**960,000**	**960,350**	**985,150**
Special Assmt Dist68 Fund				
Special Assessments	377,225	384,955	385,305	382,970
TOTAL	**377,225**	**384,955**	**385,305**	**382,970**
Capital Projects Fund				
Capital Projects	2,388,983	21,737,606	482,847	11,146,388
TOTAL	**2,388,983**	**21,737,606**	**482,847**	**11,146,388**
Parks & Rec Impact Fee FN				
Capital Projects		2,020,000		624,400
TOTAL		**2,020,000**		**624,400**

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES
(By Fund/Dept)

		2010-2011 Actual	2011-2012 Budget	2011-2012 Estimate	2012-2013 Budget
Police Impact Fee Fund					
Capital Projects		50,011	1,727,774	222,210	1,160,000
	TOTAL	**50,011**	**1,727,774**	**222,210**	**1,160,000**
Fire Impact Fee Fund					
Capital Projects		285,149	-		-
	TOTAL	**285,149**	**-**		**-**
General Govt Impact Fee					
Capital Projects		14,695	1,942,226		-
	TOTAL	**14,695**	**1,942,226**		**-**
Public Works Impact Fee					
Capital Projects		56,522	200,000		-
	TOTAL	**56,522**	**200,000**		**-**
Transportation Impact Fees					
Capital Projects		275,461	(400,000)		1,720,194
	TOTAL	**275,461**	**(400,000)**		**1,720,194**
CIP Series B 2007 Bond					
Capital Projects		2,777,989	8,280,000	442,464	6,733,200
	TOTAL	**2,777,989**	**8,280,000**	**442,464**	**6,733,200**
CIP Series D 2007 Bond					
Capital Projects		3,679,940	8,963,500	4,343,016	4,541,800
	TOTAL	**3,679,940**	**8,963,500**	**4,343,016**	**4,541,800**
Arroyo Dunes Golf Course					
Parks and Recreation		217,975	277,983	234,148	304,347
Capital Projects			-		210,000
	TOTAL	**217,975**	**277,983**	**234,148**	**514,347**
Desert Hills Golf Course					
Parks and Recreation		1,883,818	2,052,710	2,049,216	2,128,673
	TOTAL	**1,883,818**	**2,052,710**	**2,049,216**	**2,128,673**
Water Fund					
Utilities		21,459,635	22,960,744	22,079,039	22,506,039
Capital Projects		447,025	1,611,517	302,357	293,105
	TOTAL	**21,906,660**	**24,572,261**	**22,381,396**	**22,799,144**

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES
(By Fund/Dept)

	2010-2011 Actual	2011-2012 Budget	2011-2012 Estimate	2012-2013 Budget
Water Transfer Fund				
Utilities	27,477	40,809	35,476	49,552
TOTAL	**27,477**	**40,809**	**35,476**	**49,552**
Water Capacity Fund				
Utilities	1,109,618	1,117,185	1,117,448	-
TOTAL	**1,109,618**	**1,117,185**	**1,117,448**	**-**
Wastewater Fund				
Utilities	10,975,833	11,475,610	11,043,238	12,348,285
Capital Projects	113,926	1,218,367	151,081	1,242,305
TOTAL	**11,089,759**	**12,693,977**	**11,194,319**	**13,590,590**
Wastewater Capacity Fund				
Utilities	2,978,527	2,978,488	2,978,488	2,978,488
Capital Projects	2,580,396	2,700,000	700,925	-
TOTAL	**5,558,923**	**5,678,488**	**3,679,413**	**2,978,488**
Wastewater Sanitary Sewer Interc				
Utilities	6,537	6,568	6,568	6,568
TOTAL	**6,537**	**6,568**	**6,568**	**6,568**
Water Revenue Bond Fund				
Capital Projects	1,721,959	9,546,000	1,095,866	6,883,300
TOTAL	**1,721,959**	**9,546,000**	**1,095,866**	**6,883,300**
Wastewater Revenue Bond Fund				
Capital Projects	901,947	2,305,000	478,623	1,622,000
TOTAL	**901,947**	**2,305,000**	**478,623**	**1,622,000**
Solid Waste Fund				
Public Works	2,629,929	2,727,370	2,712,046	3,198,465
TOTAL	**2,629,929**	**2,727,370**	**2,712,046**	**3,198,465**
Equipment Maintenance Fund				
Public Works	3,437,248	3,559,232	3,532,678	3,664,754
TOTAL	**3,437,248**	**3,559,232**	**3,532,678**	**3,664,754**
Insurance Reserve Fund				
City Attorney	1,580,293	983,907	1,158,785	842,121
General Government	1,018,346	1,150,116	1,168,578	974,116
TOTAL	**2,598,639**	**2,134,023**	**2,327,363**	**1,816,237**

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES
(By Fund/Dept)

	2010-2011 Actual	2011-2012 Budget	2011-2012 Estimate	2012-2013 Budget
Equip Replacement Fund				
Information Tech Services	86,458	-	6,920	-
Human Resources		-	1,669	-
Public Works		-	-	924,000
Utilities		-	-	225,000
Parks and Recreation		-	2,161	132,856
Police	660,280	-	2,892	-
Fire	1,592	-		-
Equipment Replacement	(58,870)	2,787,202	37,202	1,980,905
TOTAL	**689,460**	**2,787,202**	**50,844**	**3,262,761**
Total Budget	**149,058,199**	**242,766,617**	**143,639,158**	**200,280,297**

SCHEDULE 3

2012-2013 OUTSIDE AGENCY SUMMARY

Listed by Function

Fund/Cognizant Department	OUTSIDE AGENCY BY FUNCTION	2011-2012 BUDGET	2011-2012 ESTIMATE	2012-2013 BUDGET
	Economic Development			
2%/City Admin	Quartermaster Depot Contract	$ 150,000	$ 150,000	$ 150,000
2%/City Admin	Yuma Visitors Bureau	650,000	650,000	650,000
General/City Attorney	Lobbying	217,656	217,656	217,656
General/City Admin	GYEDC	180,000	247,000	227,000
Water/Utility Admin	GYEDC	20,000	20,000	20,000
General/Mayor	Greater Yuma Port Authority	50,000	50,000	-
General/City Admin	Intergovernmental Public Transportation Authority (IPTA)	125,000	200,000	200,000
LTAF/City Admin	IPTA	75,000	75,764	-
HURF/Public Works	Yuma Metropolitan Planning Organization	77,843	77,843	78,773
	Health and Welfare			
General/Police	Humane Society (now division 6011-Animal Control)	-	262,830	-
General/Police	Catholic Services - Safe House	15,500	15,500	15,500
General/Police	Amberly's Place	41,580	41,580	52,380
General/Police	Crossroads Mission/Detox	27,000	27,000	27,000
	Culture and Recreation			
2%/Parks&Rec	Yuma Fine Arts Assoc.	31,500	31,500	35,000
General/Parks&Rec	Salvation Army Boys & Girls Club	-	-	-
	TOTAL	$ 1,661,079	$ 2,066,673	$ 1,673,309

SCHEDULE 4

CITY OF YUMA

2012-2013 SUPPLEMENTALS

DIV	POSITION	#	PERSONNEL	OPERATING	CAPITAL	TOTAL
GENERAL FUND						
CITY ADMINISTRATION						
1010	Administrative Assistant	1.0	41,871	3,500	-	45,371
	SUBTOTAL	1.0	41,871	3,500	-	45,371
HUMAN RESOURCES						-
1910	Safety and Environmental Specialist	1.0	44,683	3,450	-	48,133
	SUBTOTAL	1.0	44,683	3,450	-	48,133
POLICE						
6011	Animal Control Supervisor*	1.0	63,578	-	-	63,578
6011	Animal Control Officer*	4.0	197,376	-	-	197,376
6011	Senior Customer Service Specialist*	1.0	37,376	-	-	37,376
6012	Police Officer-4 (25%) (75% Grant)	2.0	86,794	-	-	86,794
6070	Custodian	1.0	24,354	1,600		25,954
	SUBTOTAL	9.0	409,478	1,600	-	411,078
TOTAL GENERAL FUND		**11.0**	**496,032**	**8,550**	**-**	**504,582**
GRANT						
6012	Police Officer-4 (75%) (25% General)	6.0	260,372	-	-	260,372
TOTAL GRANT FUND		**6.0**	**260,372**	**-**	**-**	**260,372**
YUMA REGIONAL COMMUNICATION SYSTEM (YRCS) FUND						
1540	Wireless Technician	1.0	49,630	4,235	-	53,865
TOTAL YRCS FUND		**1.0**	**49,630**	**4,235**	**-**	**53,865**
WASTEWATER FUND						
4155	Sr WW Treatment Plant Operator	1.0	50,788	-	-	50,788
TOTAL WASTEWATER FUND		**1.0**	**50,788**	**-**	**-**	**50,788**
TOTAL ALL FUNDS		**19.0**	**856,822**	**12,785**	**-**	**869,607**

* Provisional

SCHEDULE 5
2012-2013 AUTHORIZED STAFFING LEVEL

AUTHORIZED PERSONNEL	FY 09/10	FY 10/11	FY 11/12	FY 12/13
MAYOR AND CITY COUNCIL				
Executive Assistant	1	1	1	1
Administrative Specialist	1	-	-	-
Department Total	**2**	**1**	**1**	**1**
MUNICIPAL COURT				
Lead Court Clerk	-	-	-	1
Court Clerk	11	9	9	8
Court Specialist	1	1	1	1
Court Supervisor	1	-	-	-
Lead Municipal Court Officer	1	1	1	1
Municipal Court Officer	4	4	4	4
Municipal Court Administrator	1	1	1	1
Legal Assistant	1	-	-	-
Administrative Assistant	1	1	1	1
Custodian	1	-	-	-
Department Total	**22**	**17**	**17**	**17**
CITY ADMINISTRATOR'S OFFICE				
Administration				
City Administrator	1	1	1	1
Executive Assistant	1	-	1	1
Deputy City Administrator	2	-	-	-
Operations Administrator	-	-	1	1
CIP Administrator	-	-	1	1
Economic Development Program Manager	1	-	-	-
Training & Development Program Manager	1	-	-	-
Assistant to the City Administrator	1	-	-	-
Management Analyst	-	1	1	1
Management Intern	1	-	-	-
Administrative Assistant	-	-	-	1
Administrative Specialist	1	1	-	-
Division Total	**9**	**3**	**5**	**6**
Community Relations				
Director of Public Affairs & Communications	1	1	-	-
Public Affairs Coordinator	1	1	2	2
TV Production & Operation Manager	1	1	1	1
Video Production & Operations Specialist	3	2	1	1
Management Analyst	1	-	-	-
Administrative Assistant	1	1	1	1
Division Total	**8**	**6**	**5**	**5**
Heritage Area Development				
Exec Director YCNH Area Corp	1	1	1	1
CIP Project Manager	1	1	1	1
City Archeologist/Historian/Curator	1	1	1	1
Management Analyst	-	1	-	-
Administrative Specialist	-	-	-	1
Administrative Assistant	2	2	2	1
Division Total	**5**	**6**	**5**	**5**

SCHEDULE 5
2012-2013 AUTHORIZED STAFFING LEVEL

AUTHORIZED PERSONNEL	FY 09/10	FY 10/11	FY 11/12	FY 12/13
City Clerk				
City Clerk	1	1	1	1
Deputy City Clerk	1	1	1	1
Administrative Specialist	1	1	1	1
Administrative Assistant	1	1	1	1
Division Total	**4**	**4**	**4**	**4**
Redevelopment & Neighborhood Services				
Neighborhood Services Manager	1	-	-	-
Senior Neighborhood Services Specialist	1	1	1	1
Neighborhood Services Specialist	2	2	2	2
Code Enforcement Specialist	1	1	1	1
Housing Rehabilitation Specialist	1	1	1	1
Administrative Assistant	3	2	2	2
Division Total	**9**	**7**	**7**	**7**
Economic Development				
Economic Development Administrator	-	-	1	1
	-	-	1	1
Facilities Maintenance				
Facility Maintenance Manager	1	1	1	1
Facility Maintenance Supervisor		-	1	1
Lead Custodian	1	1	1	1
Facilities Maintenance Specialist	2	2	1	1
Senior Facility Maintenance Worker	1	1	1	1
Facility Maintenance Worker	1	1	1	2
Custodian	8	8	8	7
Administrative Specialist	-	-	1	1
Division Total	**14**	**14**	**15**	**15**
Department Total	**49**	**40**	**42**	**43**
CITY ATTORNEY				
City Attorney's Office				
City Attorney	1	1	1	1
Deputy City Attorney	1	1	1	1
Assistant City Attorney	3	2	2	2
Real Property/ROW Agent	1	1	1	1
Risk Coordinator	-	1	1	1
Administrative Legal Assistant	1	-	-	-
Legal Assistant	4	2	2	2
Division Total	**11**	**8**	**8**	**8**
Prosecutor's Office				
City Prosecutor	1	1	1	1
Legal Assistant	1	1	1	1
Administrative Assistant	1	-	-	-
Division Total	**3**	**2**	**2**	**2**
Department Total	**14**	**10**	**10**	**10**
INFORMATION TECHNOLOGY SERVICES				
Administration				
Director of ITS	1	1	1	1
Assistant Director Business Applications	1	1	1	1
Assistant Director Telecommunications	1	1	1	1
Division Total	**3**	**3**	**3**	**3**

SCHEDULE 5
2012-2013 AUTHORIZED STAFFING LEVEL

AUTHORIZED PERSONNEL	FY 09/10	FY 10/11	FY 11/12	FY 12/13
Technical Support				
Network Engineer	1	1	1	1
Network Administrator	2	2	2	3
Wireless Network Engineer	1	1	1	1
GIS Administrator	1	1	1	1
GIS Analyst	1	1	2	2
Telephony Network Administrator	1	1	1	1
ITS Senior Business Applications Analyst	2	2	2	2
Police Technology Operations Coordinator	1	-	-	-
Public Safety Computer Specialist	2	1	2	-
Technical Support Specialist	4	4	5	6
Computer Support Specialist	3	3	3	3
Computer Training Specialist	1	1	-	-
Technical Support Assistant	2	2	2	2
ITS Project Assistant	1	1	-	-
Help Desk Support Specialist	2	1	-	-
Web Development Administrator	1	1	1	1
CADD Technician	1	1	-	-
Senior GIS Technician	2	2	1	1
GIS Technician	1	1	2	2
Division Total	**30**	**27**	**26**	**26**
Radio Communications				
Sr Wireless Communication Technician	1	1	1	1
Wireless Communication Technician	2	2	2	3
Division Total	**3**	**3**	**3**	**4**
Department Total	**36**	**33**	**32**	**33**
FINANCE DEPARTMENT				
Administration				
Finance Director	1	1	1	1
Budget Manager	-	-	1	1
Budget Coordinator	1	1	-	-
Administrative Specialist	1	1	1	1
Division Total	**3**	**3**	**3**	**3**
Customer Services				
Customer Account Supervisor	1	1	1	1
Tax & License Specialist	1	1	1	1
Senior Customer Account Specialist	1	1	1	1
Customer Account Specialist	3	3	3	3
Division Total	**6**	**6**	**6**	**6**
Purchasing				
Purchasing & Contracts Manager	1	1	1	1
Senior Buyer	2	1	1	1
Buyer	2	1	1	1
Senior Purchasing Clerk	1	1	-	-
Purchasing Specialist	3	2	3	3
Administrative Assistant	1	-	-	-
Inventory Specialist	1	-	-	-
Mail Clerk	1	1	1	1
Division Total	**12**	**7**	**7**	**7**

SCHEDULE 5
2012-2013 AUTHORIZED STAFFING LEVEL

AUTHORIZED PERSONNEL	FY 09/10	FY 10/11	FY 11/12	FY 12/13
Accounting				
Accounting Manager	1	1	1	1
Accountant	3	3	4	4
Principal Accounting Specialist	2	2	2	2
Senior Accounting Specialist	2	2	2	2
Accounting Specialist	2	2	2	2
Division Total	**10**	**10**	**11**	**11**
Department Total	**31**	**26**	**27**	**27**
HUMAN RESOURCES DEPARTMENT				
Human Resources				
Human Resources Director	1	1	1	1
Human Resources Manager	2	1	2	2
Senior Human Resources Specialist	-	1	1	1
Human Resources Specialist	6	4	4	4
Risk Coordinator	1	-	-	-
Training & Development Program Manager	-	1	-	-
Environmental Program Coordinator	-	-	1	1
Safety & Environmental Specialist	-	1	-	1
Administrative Assistant	1	1	1	1
Division Total	**11**	**10**	**10**	**11**
Risk Management				
Environmental Program Coordinator	1	-	-	-
Safety & Environmental Specialist	1	-	-	-
Human Resources Technician	1	-	-	-
Division Total	**3**	**-**	**-**	**-**
Department Total	**14**	**10**	**10**	**11**
COMMUNITY DEVELOPMENT				
Administration				
Director Community Development	1	1	1	1
Development Project Coordinator	1	1	1	1
Division Total	**2**	**2**	**2**	**2**
Building Safety				
Building Official	1	1	1	1
Deputy Building Official	1	1	1	1
Building Plans Examiner	4	4	4	4
Building Inspection Field Supervisor	1	1	1	1
Combination Building Inspector	2	2	2	2
Building Inspector	7	4	4	4
Code Enforcement Specialist	2	2	2	2
Senior Permit Technician	1	1	1	1
Permit Technician	2	2	2	2
Administrative Assistant	1	1	1	1
Division Total	**22**	**19**	**19**	**19**

SCHEDULE 5
2012-2013 AUTHORIZED STAFFING LEVEL

AUTHORIZED PERSONNEL	FY 09/10	FY 10/11	FY 11/12	FY 12/13
Community Planning				
Planning Manager	1	1	1	1
Administrative Specialist	1	1	1	1
Administrative Assistant	2	1	1	1
Principal Planner	3	3	3	3
Associate Planner	1	1	1	1
Assistant Planner	3	3	3	3
Planning Technician	2	-	-	-
Senior Planner	4	2	2	2
Division Total	**17**	**12**	**12**	**12**
Department Total	**41**	**33**	**33**	**33**
PUBLIC WORKS DEPARTMENT				
Fleet Services				
Fleet Manager	1	1	1	1
Fleet Superintendent	1	1	1	1
Fleet Services Foreman	2	2	2	2
Senior Equipment Mechanic	5	3	3	3
Equipment Mechanic	7	6	6	6
Administrative Specialist	1	1	1	1
Mechanic Assistant	1	1	1	1
Division Total	**18**	**15**	**15**	**15**
Fleet Parts				
Inventory Specialist	2	2	2	2
Parts Runner	1	-	-	-
Division Total	**3**	**2**	**2**	**2**
Solid Waste				
Solid Waste Superintendent	1	1	1	1
Heavy Equipment Operator	12	9	8	8
Division Total	**13**	**10**	**9**	**9**
Uncontained Waste				
Heavy Equipment Operator	2	1	2	2
Senior Street Maintenance Worker	1	1	1	1
Street Maintenance Worker	1	1	1	1
Division Total	**4**	**3**	**4**	**4**
Street - Maintenance				
Director of Field Operations (Public Works)	1	1	1	1
Senior Engineering Technician	1	-	-	-
Streets Superintendent	1	1	1	1
PW Maintenance Foreman	1	1	1	1
Heavy Equipment Operator	1	1	2	2
Equipment Operator	2	2	2	2
Senior Street Maintenance Worker	3	2	2	2
Street Maintenance Worker	8	6	6	6
Code Compliance Specialist	2	2	2	2
Administrative Specialist	1	1	1	1
Division Total	**21**	**17**	**18**	**18**

SCHEDULE 5
2012-2013 AUTHORIZED STAFFING LEVEL

AUTHORIZED PERSONNEL	FY 09/10	FY 10/11	FY 11/12	FY 12/13
Street - Street Sweeping				
Heavy Equipment Operator	6	5	4	4
Division Total	**6**	**5**	**4**	**4**
Street - Traffic Signs and Striping				
PW Maintenance Foreman	1	1	1	1
Senior Street Maintenance Worker	4	2	2	2
Street Maintenance Worker	3	2	2	2
Division Total	**8**	**5**	**5**	**5**
Street - Storm Drain Maintenance				
PW Maintenance Foreman	1	1	1	1
Street Maintenance Worker	1	-	-	-
Equipment Operator	1	1	1	1
Division Total	**3**	**2**	**2**	**2**
Street - Curbs, Gutters & Sidewalks				
PW Maintenance Foreman	1	-	-	-
Equipment Operator	1	1	1	1
Senior Street Maintenance Worker	2	2	2	2
Street Maintenance Worker	3	2	2	2
Division Total	**7**	**5**	**5**	**5**
Street-Retention Basins				
PW Maintenance Foreman	1	1	1	1
Grounds Maintenance Specialist	2	2	2	2
Groundskeeper	6	7	7	7
Division Total	**9**	**10**	**10**	**10**
Street-Pathways and Trails				
Equipment Operator	1	1	1	1
Senior Street Maintenance Worker	1	1	1	1
Division Total	**2**	**2**	**2**	**2**
Department Total	**94**	**76**	**76**	**76**
UTILITIES DEPARTMENT				
Administration				
Utilities Director	1	1	1	-
Administrative Support Supervisor	1	1	1	-
Administrative Specialist	1	1	1	-
Administrative Assistant	1	1	1	-
Administrative Assistant	1	1	1	-
Division Total	**5**	**5**	**5**	**-**
Water - Administration				
Utilities Director	-	-	-	1
Administrative Support Supervisor	-	-	-	1
Administrative Specialist	-	-	-	1
Utilities Division Manager	2	2	2	2
Administrative Assistant	1	1	1	3
Division Total	**3**	**3**	**3**	**8**

SCHEDULE 5
2012-2013 AUTHORIZED STAFFING LEVEL

AUTHORIZED PERSONNEL	FY 09/10	FY 10/11	FY 11/12	FY 12/13
Water - Main Street Treatment Plant				
W/WW Treatment Plant Superintendent	1	1	1	1
Chief W/WW Treatment Plant Operator	1	1	1	1
Senior W/WW Treatment Plant Operator	5	5	5	5
W/WW Treatment Plant Operator	4	4	4	4
Utility Security Patrol	2	-	-	-
Groundskeeper	4	3	3	2
Chief W/WW Treatment Plant Mechanic	1	1	1	1
W/WW Treatment Plant Mechanic	3	3	2	2
Instrumentation & Control Technician	1	1	1	1
Electrician	1	1	1	1
Instrumentation & Control Technician Assistant	1	1	1	1
Administrative Assistant	1	1	1	1
Utility Env. Safety & Compliance Coordinator	1	1	1	1
Cross Connection Control Specialist	1	1	1	1
Senior Security Patrol	1	-	-	-
Division Total	**28**	**24**	**23**	**22**
Water - Transmission/Distribution				
Utility Systems Superintendent	1	1	1	1
Water/Wastewater Systems Supervisor	2	2	2	2
Utility Maintenance Technician	11	10	10	10
Senior Water/Wastewater Systems Mtnce. Tech.	3	3	3	3
Water Systems Quality Control Coordinator	1	1	1	1
Division Total	**18**	**17**	**17**	**17**
Water - Customer Service				
Customer Service Field Crew Supervisor	1	1	1	1
Meter Services Supervisor	1	1	1	1
Customer Service Field Representative	4	4	4	4
Meter Reader	3	2	2	2
Utility Rates Technician	1	1	1	1
Administrative Assistant	1	-	-	-
Utility Rates Program Coordinator	1	1	1	1
Senior Meter Service Technician	1	1	1	1
Meter Services Technician	1	1	1	1
Inventory Specialist	1	1	1	1
Division Total	**15**	**13**	**13**	**13**
Water - Agua Viva Water Treatment Plant				
Chief W/WW Treatment Plant Operator	1	1	1	1
Senior W/WW Treatment Plant Operator	1	1	2	2
Chief W/WW Treatment Plant Mechanic	1	1	1	1
Instrumentation & Control Technician Assistant	1	1	1	1
W/WW Treatment Plant Mechanic	1	1	2	2
W/WW Treatment Plant Operator	4	4	3	3
Electrician	1	1	1	1
Instrumentation & Control Technician	1	1	1	1
Groundskeeper	3	3	3	2
Division Total	**14**	**14**	**15**	**14**

SCHEDULE 5
2012-2013 AUTHORIZED STAFFING LEVEL

AUTHORIZED PERSONNEL	FY 09/10	FY 10/11	FY 11/12	FY 12/13
Water - Laboratory				
Lab Director	1	1	1	1
Lab Analyst	1	1	1	1
Division Total	**2**	**2**	**2**	**2**
Wastewater - Figueroa				
W/WW Treatment Plant Superintendent	1	1	1	1
Chief W/WW Treatment Plant Operator	1	1	-	1
Senior W/WW Treatment Plant Operator	6	6	6	5
Instrumentation & Control Supervisor	-	-	1	1
Groundskeepers	3	1	1	2
W/WW Treatment Plant Operator	4	4	4	4
Electrician	2	2	2	2
Chief W/WW Treatment Plant Mechanic	1	1	1	1
Senior W/WW Treatment Plant Mechanic	-	-	-	1
W/WW Treatment Plant Mechanic	4	4	4	3
Administrative Assistant	1	1	1	1
Inventory Specialist	1	1	1	1
Instrumentation & Control Technician	1	1	1	1
Division Total	**25**	**23**	**23**	**24**
Wastewater - Collection				
Water/Wastewater Systems Supervisor	-	-	1	1
Utility Systems Superintendent	2	2	1	1
Utility Maintenance Technician	11	11	11	11
Senior Water/Wastewater Systems Mtnce. Tech.	2	2	2	2
Division Total	**15**	**15**	**15**	**15**
Wastewater - Pretreatment				
Water Quality Assurance Supervisor	1	1	1	1
Industrial Waste Inspector	2	2	-	-
Pretreatment Coordinator	1	1	1	1
Industrial Pretreatment Inspector	1	1	3	3
Division Total	**5**	**5**	**5**	**5**
Wastewater - Desert Dunes				
W/WW Treatment Plant Mechanic	1	1	1	1
Facilities Maintenance Worker	1	1	1	1
Senior W/WW Treatment Plant Operator	1	1	1	2
W/WW Treatment Plant Operator	1	1	1	1
Groundskeeper	-	-	-	1
Division Total	**4**	**4**	**4**	**6**
Wastewater - Laboratory				
Chemist	1	1	1	1
Lab Analyst	1	1	1	1
Division Total	**2**	**2**	**2**	**2**
Department Total	**136**	**127**	**127**	**128**

SCHEDULE 5
2012-2013 AUTHORIZED STAFFING LEVEL

AUTHORIZED PERSONNEL	FY 09/10	FY 10/11	FY 11/12	FY 12/13
ENGINEERING DEPARTMENT				
Engineering Services				
Director of Engineering	1	1	1	1
Construction Inspection Supervisor	2	1	1	1
C.I.P. Project Manager	7	4	3	3
C.I.P. Administrator	1	1	-	-
Civil Engineer	1	-	-	-
Traffic Engineer	2	1	1	1
Engineer in Training	1	1	1	1
Registered Land Surveyor	1	1	1	1
CADD Technician	2	1	1	1
Construction Inspector	-	-	-	3
Senior Engineering Technician	7	6	6	3
Engineering Technician	4	4	4	4
Administrative Assistant	1	1	1	1
Engineering Manager	1	1	1	1
Administrative Specialist	1	1	1	1
Development Fee Specialist	1	-	-	-
Division Total	**33**	**24**	**22**	**22**
Development Engineering				
Assistant City Engineer	1	1	1	1
Development Engineer	3	3	3	3
Civil Plans Examiner	1	-	-	-
Administrative Assistant	1	-	-	-
Division Total	**6**	**4**	**4**	**4**
Street - Traffic Signals				
Traffic Signals Supervisor	1	1	1	1
Assistant Traffic Engineer			1	1
Traffic Signal Technician	3	3	3	3
Senior Engineering Technician	1	1	1	1
Division Totals	**5**	**5**	**6**	**6**
Department Total	**44**	**33**	**32**	**32**
PARKS AND RECREATION DEPARTMENT				
Administration				
Director of Parks & Recreation	1	1	1	1
Assistant Director of Parks & Recreation	1	1	1	1
Park & Golf Course Manager	1	1	1	1
Recreation Superintendent	1	1	1	1
Administrative Support Supervisor	1	1	1	1
Administrative Assistant	4	3	3	3
Arts & Culture Program Manager	1	1	1	1
Marketing Specialist	1	1	1	1
Division Total	**11**	**10**	**10**	**10**

SCHEDULE 5
2012-2013 AUTHORIZED STAFFING LEVEL

AUTHORIZED PERSONNEL	FY 09/10	FY 10/11	FY 11/12	FY 12/13
Parks Maintenance				
Assistant Parks Maintenance Manager	1	1	1	1
Grounds Maintenance Supervisor	3	1	1	1
HVAC Mechanic	1	1	-	-
Grounds Maintenance Crew Leader	8	8	8	8
Facility Maintenance Supervisor	1	-	-	-
Facilities Maintenance Specialist	2	2	-	-
Senior Equipment Mechanic	1	1	1	1
Equipment Mechanic	1	1	1	2
Parks Maintenance Specialist	3	3	2	1
Grounds Maintenance Specialist	19	18	18	18
Groundskeepers	21	20	22	22
Division Total	**61**	**56**	**54**	**54**
Urban Forestry				
Grounds Maintenance Supervisor	1	1	1	1
Groundskeeper	1	1	1	1
Division Total	**2**	**2**	**2**	**2**
Civic Center				
Civic Center Operations Supervisor	1	1	1	1
Event Operation Leader	4	4	4	4
Facilities Maintenance Specialist	2	2	-	-
Custodian	1	1	-	-
Civic Center Booking & Event Supervisor	1	1	1	1
Events Specialist	1	1	1	1
Administrative Assistant	1	1	1	1
Division Total	**11**	**11**	**8**	**8**
Baseball Complex				
Grounds Maintenance Supervisor	1	1	1	1
Grounds Maintenance Crew Leader	1	1	1	1
Grounds Maintenance Specialist	1	-	-	-
Groundskeeper	3	3	3	3
Division Total	**6**	**5**	**5**	**5**
Downtown Mall				
Grounds Maintenance Specialist	-	-	1	1
Groundskeeper	3	3	1	1
Division Total	**3**	**3**	**2**	**2**
Recreation - General				
Recreation Program Supervisor	5	4	4	4
Recreation Program Coordinator	2	2	2	2
Division Total	**7**	**6**	**6**	**6**
Aquatics				
Aquatics Crew Leader	1	-	-	-
Facilities Maintenance Specialist	2	2	-	-
Division Total	**3**	**2**	**-**	**-**
Yuma Readiness & Community Center				
Recreation Program Coordinator	1	1	1	1
Division Total	**1**	**1**	**1**	**1**

SCHEDULE 5
2012-2013 AUTHORIZED STAFFING LEVEL

AUTHORIZED PERSONNEL	FY 09/10	FY 10/11	FY 11/12	FY 12/13
Arts and Culture				
Arts Program Supervisor	1	-	-	-
Theatre Production Supervisor	1	1	1	1
Marketing Specialist	2	1	1	1
Administrative Assistant	2	2	2	2
Events Specialist	1	1	1	1
Events Operations Leader	1	1	1	1
Division Total	**8**	**6**	**6**	**6**
Facility Maintenance				
HVAC Mechanic	-	-	1	1
Facility Maintenance Supervisor	-	-	-	2
Facilities Maintenance Specialist	-	-	6	4
Facility Maintenance Worker	-	-	1	1
Custodian	-	-	1	1
Division Total	**-**	**-**	**9**	**9**
Desert Hills Golf Course-Maintenance				
Grounds Maintenance Crew Leader	1	1	1	1
Grounds Maintenance Supervisor	1	1	1	1
Senior Equipment Mechanic	1	1	1	1
Equipment Mechanic	1	-	-	-
Grounds Maintenance Specialist	1	1	1	1
Groundskeeper	5	3	-	-
Division Total	**10**	**7**	**4**	**4**
Desert Hills Golf Course-Restaurant				
Restaurant Supervisor	1	1	1	1
Assistant Restaurant Supervisor	1	-	-	-
Kitchen Supervisor	1	1	1	1
Cook	1	1	1	1
Division Total	**4**	**3**	**3**	**3**
Desert Hills Golf Course-Pro Shop				
Golf Operations Manager		-	1	1
Golf Shop Manager	1	-	-	-
Golf Professional	1	1	-	-
Instructor of Golf	-	-	1	1
Assistant Golf Shop Manager		1	1	1
Lead Golf Shop Cashier	1	-	-	-
Administrative Assistant	1	-	1	1
Division Total	**4**	**2**	**4**	**4**
Arroyo Dunes Golf Course-Maintenance				
Groundskeeper	2	2	2	2
Division Total	**2**	**2**	**2**	**2**
Department Total	**133**	**116**	**116**	**116**

SCHEDULE 5
2012-2013 AUTHORIZED STAFFING LEVEL

AUTHORIZED PERSONNEL	FY 09/10	FY 10/11	FY 11/12	FY 12/13
POLICE DEPARTMENT				
Administration				
Police Chief	1	1	1	1
Deputy Police Chief	-	1	1	1
Police Captain - Field Services	1	1	1	1
Police Captain - Support Services	1	1	1	1
Police Captain - Investigations	1	1	1	1
Police Sergeant	1	1	1	1
Police Officer	1	1	1	1
Administrative Specialist	1	1	1	1
Administrative Assistant	1	1	1	1
Division Total	**8**	**9**	**9**	**9**
Animal Control				
Animal Control Supervisor	-	-	1	1
Animal Control Officer	-	-	4	4
Administrative Assistant	-	-	1	1
Division Total	**-**	**-**	**6**	**6**
Patrol				
Lieutenant	5	5	5	5
Sergeant	12	12	12	13
Corporal			11	10
Master Police Officer	8	8	9	9
Police Officer	91	86	76	84
Civilian Investigator	5	5	5	5
Police Assistant	8	6	7	7
Administrative Specialist	1	1	1	1
Parts Runner	1	-	-	-
Division Total	**131**	**123**	**126**	**134**
Investigations				
Police Lieutenant	2	2	2	2
Police Sergeant	4	4	4	4
Corporal			1	1
Master Police Officer	6	3	7	7
Police Officer	27	21	18	18
Civilian Investigator	1	1	1	1
Police Assistant	-	1	-	-
Police Crime Analyst	-	1	1	1
Administrative Assistant	1	1	1	1
Evidence/Identification Supervisor	1	1	1	1
Evidence Technician	3	3	3	3
Forensic Technician	4	4	4	4
Administrative Specialist	1	1	1	1
Division Total	**50**	**43**	**44**	**44**

SCHEDULE 5
2012-2013 AUTHORIZED STAFFING LEVEL

AUTHORIZED PERSONNEL	FY 09/10	FY 10/11	FY 11/12	FY 12/13
Quality Assurance				
Police Lieutenant	1	1	1	1
Police Sergeant	3	3	3	3
Corporal	-	-	1	1
Master Police Officer	1	1	1	1
Police Officer	8	4	4	4
Police Assistant	1	2	2	2
Senior Facility Maintenance Worker	1	1	-	-
Polygraph Examiner	1	1	1	1
Police Facility Maintenance Supervisor	1	1	-	-
Asst Police Facility Maintenance Supervisor	1	1	-	-
Custodian	3	2	-	-
Division Total	**21**	**17**	**13**	**13**
Records and Communications				
Police Records Manager	-	1	1	1
Police Records Supervisor	2	-	-	-
Police Crime Analyst	1	-	-	-
Police Records Specialist	13	12	12	12
Administrative Assistant	3	2	2	2
Division Total	**19**	**15**	**15**	**15**
Public Safety Communications Center				
Police Lieutenant		-	1	1
Police Records & Communications Manager	1	1	-	-
911 Coordinator (YMPO funded)	1	-	-	-
911 Emergency Dispatch Supervisor	5	4	4	4
911 Emergency Dispatcher	29	26	26	26
Administrative Assistant	1	1	1	1
Division Total	**37**	**32**	**32**	**32**
Facility Maintenance				
Senior Facility Maintenance Worker	-	-	1	1
Facility Maintenance Supervisor	-	-	1	1
Facility Maintenance Worker	-	-	-	1
Custodian	-	-	2	2
Division Total	**-**	**-**	**4**	**5**
Department Total	**266**	**239**	**249**	**258**
FIRE DEPARTMENT				
Administration				
Fire Chief	1	1	1	1
Assistant Fire Chief	1	1	1	1
Fire Admin Project Analyst	1	1	1	1
Administrative Specialist	1	1	1	1
Administrative Assistant	-	2	3	3
Division Total	**4**	**6**	**7**	**7**

SCHEDULE 5
2012-2013 AUTHORIZED STAFFING LEVEL

AUTHORIZED PERSONNEL	FY 09/10	FY 10/11	FY 11/12	FY 12/13
Professional Services				
Fire Battalion Chief	1	1	1	1
Fire Training Captain	2	2	2	2
Administrative Assistant	1	-	-	-
Division Total	**4**	**3**	**3**	**3**
Operations				
Fire Battalion Chief	3	3	3	3
Fire Captain	24	25	24	24
EMS Fire Captain	-	-	2	2
Fire Engineer	24	24	24	24
Firefighter- EMT	51	56	57	51
Firefighter- CEP	-	6	6	6
Administrative Assistant	2	1	-	-
Fire Equipment Fleet Administrator	1	1	1	1
Division Total	**105**	**116**	**117**	**111**
Community Risk Reduction				
Fire Marshal	1	1	-	-
Assistant Fire Marshal	1	1	1	1
Fire Inspector	3	2	2	2
Fire Battalion Chief		-	1	1
Administrative Assistant	1	-	-	-
Fire Code Plans Examiner	1	-	-	-
Division Total	**7**	**4**	**4**	**4**
Department Total	**120**	**129**	**131**	**125**
CITY TOTAL	**1002**	**890**	**903**	**910**

SCHEDULE 6
Budget Resolution

RESOLUTION NO. R2012-36

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF YUMA, ARIZONA, ADOPTING ESTIMATES OF PROPOSED EXPENDITURES BY THE CITY OF YUMA FOR THE FISCAL YEAR BEGINNING JULY 1, 2012, AND ENDING JUNE 30, 2013; AND DECLARING THAT SUCH SHALL CONSTITUTE THE ADOPTED BUDGET OF THE CITY OF YUMA FOR SUCH FISCAL YEAR

WHEREAS, pursuant to the provisions of the laws of the State of Arizona and the Charter and Ordinances of the City of Yuma, the City Council is required to adopt a Budget; and,

WHEREAS, the City Council has prepared and filed with the City Clerk a proposed Budget for the Fiscal Year beginning July 1, 2012, and ending June 30, 2013, and which was tentatively adopted on June 6, 2012; and,

WHEREAS, due notice has been given by the City Clerk, as required by law, that the Budget for Fiscal Year 2012-2013 with supplementary schedules and details is on file and open to inspection by anyone interested; and,

WHEREAS, it appears that the sums to be raised by primary taxation, as specified therein, do not in the aggregate amount exceed that amount as computed in Section 42-17051, Arizona Revised Statutes; and,

WHEREAS, the total of amounts proposed for expenditure in the Fiscal Year from July 1, 2012, to June 30, 2013, do not exceed the expenditure limitation established for the City of Yuma; and,

WHEREAS, a hearing has been held on this Budget for Fiscal Year 2012-2013, as required by law; and,

WHEREAS, the Yuma City Charter requires, at Article IX, Section 1, that the City Council annually review all current Boards and Commissions and determine whether such are necessary; and,

WHEREAS, the Yuma City Charter states that the City Council shall have control of all litigation of the city, and may employ other attorneys to take charge of any litigation or to assist the City Attorney therein.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Yuma as follows:

SECTION 1: That the City Council has finally determined the estimates of expenditures which will be required of the City of Yuma for the Fiscal Year beginning July 1, 2012 and ending June 30, 2013.

SECTION 2: That the Purposes of Expenditure and the amount finally determined upon for each purpose as set forth in Exhibits A through F attached hereto constitutes the official and finally adopted Budget of the City and the Main Street Mall and Offstreet Parking Maintenance District No. 1 for the 2012-2013 Fiscal Year as subject to the State Budget Law.

SCHEDULE 6
Budget Resolution

SECTION 3: That money from any fund may be used for any of the purposes set forth in SECTION 2, except money specifically restricted by State Law or City Charter, Ordinance or Resolutions.

SECTION 4: That all current City Boards and Commissions are necessary for the public health, safety and welfare of the City and should be continued.

SECTION 5: That the city attorney is authorized to employ outside legal council to take charge of any litigation or to assist the city attorney.

Adopted this _18th_ day of _July_ 2012.

APPROVED:

Alan L Krieger

Alan L. Krieger
Mayor

ATTESTED:

Lynda L Bushong

Lynda Bushong
City Clerk

APPROVED AS TO FORM

Steven W Moore

Steven W. Moore
City Attorney

SCHEDULE 7

2012 LEVY LIMIT WORKSHEET

COUNTY OF: YUMA **TAX AUTHORITY: CITY OF YUMA**

		Construction	7,744,029
SECTION A.	**2011 ACTUAL LEVY**		
A.1	2011 MAXIMUM ALLOWABLE PRIMARY TAX LEVY LIMIT		10,246,229
A.2	LINE A.1 MULTIPLIED BY 1.02 EQUALS		10,451,154
SECTION B.	**2012 NET ASSESSED VALUE OF ALL PROPERTY SUBJECT TO TAXATION IN 2011**		
B.1	CENTRALLY ASSESSED	30,814,274	
B.2	LOCALLY ASSESSED REAL	531,209,418	
B.3A	LOCALLY ASSESSED MOBILE	7,911,614	
B.3B	LOCALLY ASSESSED PERSONAL PROPERTY	25,017,124	
B.4	TOTAL OF B.1 THROUGH B.3 EQUALS		594,952,430
B.5	B.4 DIVIDED BY 100 EQUALS		5,949,524
SECTION C.	**2012 NET ASSESSED VALUES**		
C.1	CENTRALLY ASSESSED	32,499,353	
C.2	LOCALLY ASSESSED REAL	537,193,062	
C.3A	LOCALLY ASSESSED MOBILE (PR YR)	7,986,920	
C.3B	LOCALLY ASSESSED PERSONAL PROP (PR YR)	25,017,124	
C.4	TOTAL OF C.1 THROUGH C.3 EQUALS		602,696,459
C.5	C.4 DIVIDED BY 100 EQUALS		6,026,965
SECTION D.	**2012 LEVY LIMIT CALCULATION**		
D.1	ENTER LINE A.2	10,451,154	
D.2	ENTER LINE B.5	5,949,524	
D.3	DIVIDE D.1 BY D.2 AND ENTER RESULT		1.7566
D.4	ENTER LINE C.5		6,026,965
D.5	MULTIPLY D.4 BY D.3 AND ENTER RESULT LINE D.5 EQUALS 2012 ---- MAXIMUM ALLOWABLE LEVY LIMIT		**10,586,967**
D.6	ENTER EXCESS PROPERTY TAXES COLLECTIBLE PURSUANT TO ARS 42-17051, SECTION B		-
D.7	ENTER AMOUNT IN EXCESS OF EXPENDITURE LIMITATION PURSUANT TO ARS 42-17051, SECTION C		-
D.8	LINE D.5 MINUS LINE D.6 AND LINE D.7 EQUALS 2012 ALLOWABLE LEVY		**10,586,967**
	Proposed Tax Rate	$	1.5787
	Levy		**9,514,752**

Glossary

Actual vs. Budgeted: Difference between the amounts projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses, which are incurred by the end of the fiscal year.

Assessed Value/Valuation: Value of real and personal property determined by the County Assessor and Arizona Department of Revenue upon which property taxation is based.

Bonds: Debt instruments that require repayment of a specified principal amount on a certain date (maturity date), and interest at a stated rate or according to a formula for determining the interest rate.

Bond Rating: An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full.

Budget: A plan of financial operation for a specific time period. The budget contains the estimated expenditures needed to continue the City's operations for the year and the anticipated revenues to finance them.

Budgetary guidelines: Recommendations on budgeting issued by the National Advisory Council on State and Local Budgeting (NACSLB). The NACSLB's budgetary guidelines are chiefly of interest to accountants because of the emphasis they place on performance measurement in the context of the budgetary process.

Capital Improvement Program (CIP): A plan for capital expenditures needed to maintain and expand the public infrastructure. It projects these infrastructure needs for ten years and is updated annually to reflect the latest priorities. The first year of the CIP is adopted with the City's operating budget.

Capital Outlay: Items that cost more than $5000 and have a useful life of more than two years.

CIP: See Capital Improvement Program.

Contingency: An appropriation of funds to cover unforeseen events that may occur during the fiscal year, such as natural emergencies, shortfalls in revenue and similar events.

Debt Service: Principal and interest payments on outstanding bonds.

Enterprise Funds: Funds that are accounted for in a manner similar to a private business with the intention to cover their costs through user fees. The City has four enterprise funds: Arroyo Dunes Golf Course, Desert Hills Golf Course, Water, and Wastewater.

Estimate: The most recent estimate of current year revenue and expenditures.

Expenditure: Current operating expenses.

Fiscal Year (FY): The period designated by the City for the beginning and ending of financial transactions. The fiscal year for the City of Yuma begins July 1 and ends June 30.

Full-time Equivalent Position (FTE): A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, an employee may be split 50% between two divisions, thus .5 in one division and .5 in the other.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources.

Fund Balance: A balance or carry over that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures. The beginning fund balance is the residual funds brought forward from the previous fiscal year.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards of financial accounting and reporting that govern the form and content of basic financial statements.

Governmental Funds: Funds that house tax-supported activities; i.e., General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

Grant: A contribution by a government unit or funding source to aid in the support of a specified function.

Infrastructure: Facilities that support the continuance and growth of a community. Examples include roads, water lines, and sewers.

Internal Service Funds: Fund that provides goods or services to another department, agency or government on a cost-reimbursement basis. The City has three internal service funds: Equipment Maintenance, Equipment Replacement, and Insurance Reserve.

Modified Accrual Basis of Accounting: Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

Operating Budget: Day-to-day costs of delivering city services and estimates of revenues to be collected that comprise the City's financial affairs for a fiscal year.

Operating Expenses: The cost of personnel, materials and equipment required for a department to function.

Operating Revenue: Funds received as income to pay for ongoing operations. For example, taxes, user fees, interest earnings, and grants.

Personal Services: Expenditures for salaries and fringe benefits for employees.

Primary Tax: Property tax levied for government operating budgets. Arizona statutes limit the primary property tax levy amount.

Property Tax: A tax based on the assessed value of property, both real property (land and buildings) and personal property (equipment). The total property tax levied by a municipality. Arizona's municipal property tax system is divided into a primary and secondary rate.

Proprietary Funds: Funds that are focused on changes in net assets, operating income, financial position, and cash flow; i.e., Enterprise Funds and Internal Service Funds.

Reappropriation (Rebudget): The inclusion of a balance from the prior year's budget as part of the budget of the subsequent fiscal year. Reappropriation is common for encumbrances outstanding at the end of a fiscal year that a government intends to honor in the subsequent fiscal year.

Reserved fund balance: The portion of a governmental fund's net assets that is not available for appropriation.

Revenue: Financial resources received from taxes, user charges and other levels of government.

Secondary Tax: Property tax used to pay general obligation debt of the government. Arizona statute limits the overall amount of general obligation debt but, unlike primary property tax, does not limit on the tax itself, as the secondary tax is based on voter-approved debt issuance.

Special Revenue Fund: A fund used to account for receipts from revenue sources that have been earmarked for specific activities. For example, Highway User Revenue funds must be used for street maintenance.

State-Shared Revenue: Includes the City's portion of the state sales tax revenues, state income tax receipts, and Motor Vehicle In-Lieu taxes.

Supplemental: A request to add a position to the authorized staffing list and all associated costs with that position.

Tax Levy: The total amount of the general property taxes collected for purposes specified in the Tax Levy Ordinance.

Tax Rate: The amount of tax levied for each $100 of assessed valuation.

Transfer: Movement of resources from one fund into another fund in which the resources are expended. For example, an interfund transfer would include the transfer of operating resources from the General Fund to the Capital Projects Fund, where long-term capital expenditures are recorded. Other examples include a transfer from the General Fund to the Solid Waste Fund, as user charges in Solid Waste are not sufficient to cover the cost of services and general revenues must be used (subsidy).

Undesignated Fund Balance: Funds remaining from prior year that are available for appropriation and expenditure in the current year.

User Charges: The payment of a fee in direct receipt of a public service by the party who benefits from the service.

City of YUMA