



**City of  
Yuma,  
Arizona**

**Adopted  
Budget**

**Fiscal Year  
2006-2007**



# City of Yuma Arizona

## 2006-2007 Annual Budget

PRESENTED TO:

City Council

Lawrence K. Nelson, Mayor  
Alan (Al) L. Krieger, Deputy Mayor  
Gerald (Gerry) D. Giss  
Ross J. Hieb  
Paul B. Johnson  
Scott D. Johnson  
Ema Lea Shoop

*About the Cover:*

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Whether its topped with a huge U.S. flag during Independence Day celebrations or festooned with lights as part of the holidays, the Friendship Tower on the south side of Yuma can be seen for miles in all directions. Recently upgraded as part of the city's ongoing \$100 million-plus utility system improvements, the tower's function is reflected by one of this desert city's most precious commodities: water.

Prepared and Presented By:

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City Administrator

Robert L. Stull  
Deputy City Administrator

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Deputy City Administrator

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City Attorney

Brigitta M. Kuiper  
City Clerk

Gary R. Burroughs  
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Public Works

Jack McArthur, Chief  
Fire Department

Laura S. Neinast  
Information Technology

Douglas S. Stanley, Judge  
Municipal Court

Stephen D. Bills  
Parks & Recreation

William D. (Robby) Robinson, Chief  
Police Department

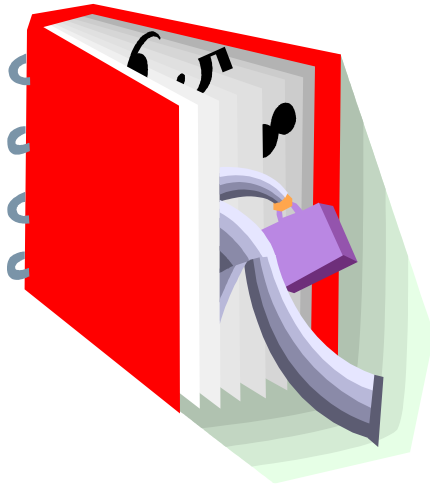
Donald (Pat) Wicks, CPA  
Finance

And  
The Staff of the City of Yuma

# City of Yuma Annual Budget Fiscal Year 2006-2007

## How To Use This Document

This budget is divided into five sections: Overview, Fund Information, Department Information, Capital Spending and Debt Management, and the Appendix. Throughout the document, the City of Yuma is referenced as the “City.”



The **Overview** contains the City Administrator’s budget message, which discusses the major changes in this year’s budget. It also includes budget highlights, the City’s mission, and organization chart. A flowchart depicting the budget process for both the department budgets and the Capital Improvement Program is shown. Financial policies are included in this section as well as a brief overview of the City’s revenues and funds.

The **Fund Information** section is focused on the different funds the City utilizes. Fund summaries show the activity in each fund to include, beginning balance, revenues, expenditures/expenses, transfers, and ending balance. This summary is followed by a schedule of revenues for the respective fund and an expenditure summary showing what departments utilize that fund.

**Department Information** provides each department’s budget message. The messages include functions of the department, goals for next year, accomplishments, and staffing level. It also displays department expenditures in two views. One table gives an overall picture of the department listed by division. The other table(s) breaks a department out by fund and then displays the information by the following categories: personal services, operating and maintenance, debt service, and capital outlay.

The **Capital Spending and Debt Management** section covers the Capital Improvement Program budget and a discussion on how the City uses various financing tools to fund these projects. It explains the CIP process, provides information on different funding sources, lists the capital improvement projects, and summarizes the City’s outstanding debt.

The **Appendix** contains a Glossary and seven schedules. Schedule 1 lists revenue information by fund. Schedule 2 lists the department’s expenditures within each fund. These worksheets display 2004-2005 actual expenditures, 2005-2006 adjusted budget, 2005-2006 estimates, and the request for 2006-2007. Schedule 3 shows the Outside Agency listing. Every year the City provides support to various organizations within the city. This page displays their current year funding and the proposed funding for 2006-2007. Schedule 4 details the Supplemental positions the city is requesting listed by funding source. Also shown are positions that are being moved across funds. Schedule 5 is the city’s staffing level and lists all the full time positions within the organization. Schedule 6 is the City’s Budget Resolution for 2007 while Schedule 7 provides the 2007 Maximum Tax Levy Worksheet. Finally, a Glossary is provided.

**City of YUMA**  
**2006-2007 Annual Budget**  
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## Distinguished Budget Presentation Award

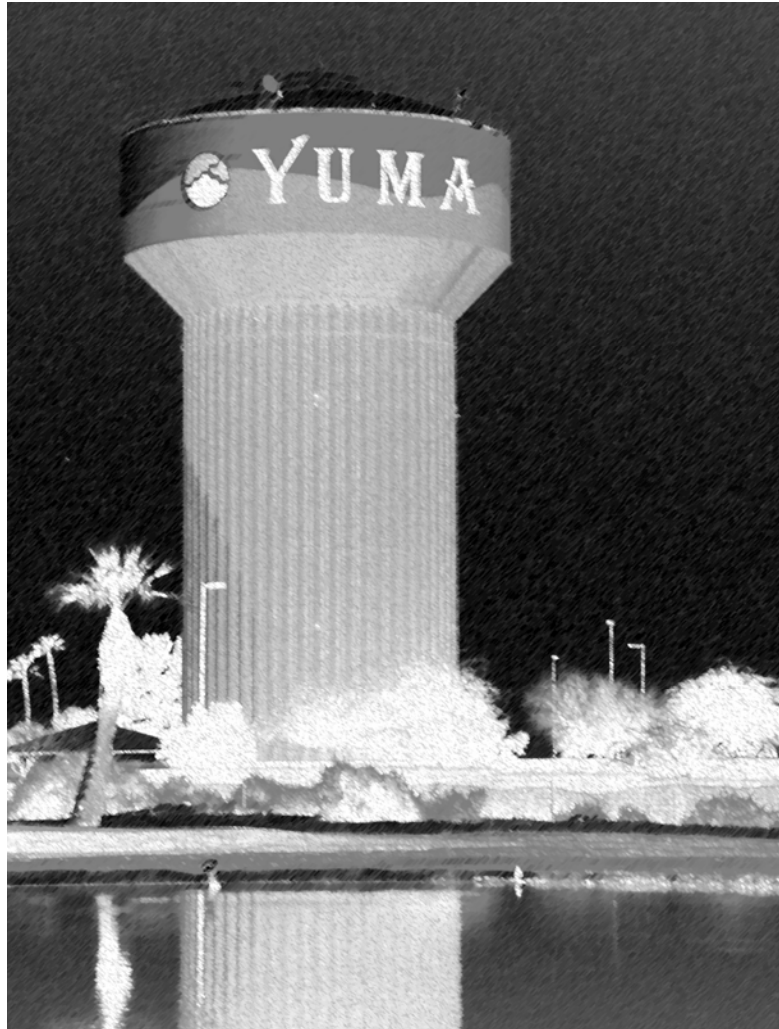


The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Yuma, Arizona for its annual budget for the fiscal year beginning July 1, 2005. This is the second time the City of Yuma has received this award.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# Overview



# OVERVIEW

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**OFFICE OF THE  
CITY ADMINISTRATOR**

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June 21, 2006

Mayor and City Council  
City of Yuma, Arizona

Lady and Gentlemen:

On behalf of the City of Yuma municipal organization and as your City Administrator, I am pleased to present the FY 2006-2007 Budget. As required by City Charter, the City Administrator shall submit a proposed balanced budget for your consideration. In June 2006, the City Council will adopt a budget of \$433 million, consisting of an operating budget of \$131 million and a capital budget of \$301 million. This will represent an overall budget difference of \$128 million or 42.2% over last year's authorized spending levels which demonstrates the exceptional capacity of the Yuma economy.

The City continues to see the impacts of positive growth in all sectors of the community: residential, commercial, industrial, military and agriculture. The impact of core businesses and their various support businesses are continuing to ripple through the growth in the local economy. National and regional recognition will continue to increase the awareness of Yuma as a destination for entrepreneurs and business. As a component of this economy, this city budget must be reflective of the highest current priorities and long term competing demands for expanded infrastructure and well maintained existing infrastructure.

**Strong Growth Position for Yuma**

In May 2006, Yuma was ranked the best in the nation by *Inc.* Magazine as having the hottest entrepreneurial market for job growth in the country versus the previous year with an increase of 8.3% and second overall in the 5-year period with a job growth rate of 32%<sup>1</sup>. We must continue to seek these opportunities to continue the addition of new jobs to the community. In the coming year, we will see continued developments in and around the new commercial center of Yuma Palms. The completion of downtown improvements and the addition of a new \$20M Hilton Garden Inn will allow for new private investment in the original townsite. New owners of Southgate Mall will begin the transformation of that retail area for new investment. The Cielo Verde area on the mesa will create a new, high quality retail area to serve the eastern areas of the City. The startup of Johnson Controls will provide over 150 initial new jobs in the airport industrial area.

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<sup>1</sup> *To compile the rankings, Inc. measured current-year employment growth, as well as average annual job growth over the past 3 years and compared job growth in the first and second halves of the period comprising the past 10 years. The big difference this year is the number of communities surveyed. In years past, the Bureau of Labor Statistics, which generates the job-growth data, surveyed 274 metropolitan statistical areas, or MSAs. This year, BLS surveyed 373—which has allowed us to paint a far more accurate picture of where the action really is. ["How the 2006 Best Cities Were Selected" – Inc., May 2006]*

City projections of sales tax revenues have continued to climb. We continue to see sales receipts that are surpassing “sister” stores around the country. New merchants and restaurateurs are finding niche markets to add to the quality of life and services that city residents can enjoy. The taxes generated by these new stores and franchises are enabling the City to consider new positions and new capital projects as part of this proposed budget.

Yuma continues to face increasing demands upon services. Past growth rates are causing major pushes for the implementation of many long-need capital projects. In the coming year, roads such as Avenue A and 32<sup>nd</sup> Street will be widened. Continued demand for attainable housing is seen in the coming year. Efforts to complete plans and reviews will receive careful attention as more availability creates competition. Commercial and residential building construction is showing little signs of slowing. With extra attention being paid to Yuma through military expansion and Border Patrol expansion, the impacts of these activities will continue to grow.

I have asked the city departments to focus on public safety and enhancing existing services due to work demands during this coming year. Also, with rapid growth and regional costs rising, a salary study has been conducted to address a number of classification adjustments and salary compression issues. The results and findings are implemented as part of the proposed budget, insuring that our salary structure remains competitive for all classes of employees.

### **Public Safety**

This past year has been a challenging one for the Police Department as we have seen major crime indexes jolted by abnormal activities such as a major multiple homicide. As such, we found how “thin” the blue line is when continually providing expected police services. The budget attempts to shore up these areas. Additionally, expanded city limits continue to apply pressure for new facilities and staffing as proposed for the new fire station at 32<sup>nd</sup> Street and Avenue C.

Highlights include:

- Seven new Investigative Detectives for 24/7 supplemental coverage.
- Six new Police Officers, plus a Sergeant, providing one additional “man on the street”.
- One Sr. Facility Maintenance Worker to provide additional upkeep of the 24-hour operations Police Station.
- Twelve new Firefighters to staff new station at 32<sup>nd</sup> Street and Avenue C.
- Upgrading of six positions to insure adequate supervisory oversight in growing fire service area.
- Two Municipal Court Clerks and a Custodian are provided for court operations to meet growing demands created by additional officers put on the street last year and state administrative requirements.

### **Community Development**

Activity levels in the Community Development department continue to grow at increasing levels. The numbers of commercial and residential projects are continually pressing for faster and faster review times. New public hearing officers were engaged to assist in routine reviews now required of the Planning and Zoning Commission. On the horizon, we anticipate over 800,000 square feet of retail being constructed in the Yuma Palms Mall area. Additional construction in the Cielo Verde area of a new Walmart and surrounding stores will keep inspectors quite busy. Hundreds of new homes for many new subdivisions are targeted for construction. Services are being sustained for the coming year. Continued flexibility in work hours and automation is allowing us to continue to provide quality customer service.

Highlights include:

- Upgrading of three part time Building Inspectors to full time status.
- Provisional positions in Planning are to be upgraded to Senior Planner and Planning Technician level.
- A Management Analyst to provide research capacity and support for the Community Development leadership is upgraded to full time.

### **Administration**

The City Administration has developed many new initiatives during this past year. Most notably has been the initiation of the De Bono thinking training programs. This program is continued in the upcoming budget to develop over 75 new staff members and civilians in their capacity to address community issues and promote smart dialogue about directions and issues of the City. Demand for this training resource will continue as we develop our own staff so we can train our own.

Secretarial support staff for the Administrator's office has been enhanced in the proposed budget to serve the many people working in the main offices. During the last year, consultations with the City Attorney identified that after more than 10 years, it was time to add an attorney. With upcoming capital projects, contracts, land acquisitions, the workload in the present office has reached a breaking point. In Human Resources, retirements of two senior people have created a need to train a replacement in the upcoming year.

The Heritage Area will face a busy year ahead with the aggressive implementation of many improvements along the riverfront. Downtown Main Street is to be reconstructed creating a new look for the area. Numerous efforts will need to be coordinated with the new Hilton Garden Inn to insure its swift implementation. The Wetlands will continue to have their federal appropriations spent on this ongoing effort. Additionally, we anticipate working with the State of Arizona on the advent of a new Tourism Center on Fourth Avenue by the river, presenting a striking entrance to the City.

Highlights include:

- Upgrade of Principal Office Assistant to full time in City Administrator's office.
- Addition of Senior Office Assistant (partly grant-funded) in the Heritage Area.
- Addition of a new Assistant City Attorney and support assistant.
- Addition of a Custodian in the Finance Department.
- Addition of a Human Resource Technician.

### **Information Technology**

Reliance of the City upon technology continues to grow. Major planning efforts have gone on for the past several years and now we are at the implementation phases of many projects. The long awaited radio system will be moving ahead for the Fire Department in this coming year. New software will be implemented to allow for automated bill paying and Internet payments. Access to city information will be improved through an improved website and the display of timely information.

GIS has been a major investment of the City of Yuma and we will continue to see demand for this service grow. One project ahead will be the photogrammetric flyover of the City, allowing even closer measurements of public infrastructure on the ground. A new GIS technician will be added to work on overall integration of mapping into all the various City systems, including future

access/availability to the public or use by the City Council in agenda information and policy development/projection.

Highlights include:

- Addition of one Senior GIS Technician.
- Addition of one Business Applications (software) Technician.
- Implementation of new radio system for Fire Department.

### **Parks and Quality of Life**

The City of Yuma has worked diligently this past year on defining the desired future parks system. Master plans of the Deyo soccer complex have been completed and implementation plans are now being developed long term. Study is being conducted upon partnerships with the school system for athletic fields and other facilities. Discussion has been held with Council to define expectations of joint detention basin/parks facilities, including funding participation levels by certain sources. This budget will include some basic funding for detention basin maintenance from road tax sources per our discussions and defined formula.

Highlights include:

- Inclusion of two Groundskeepers for expanded system maintenance.
- Addition of an Assistant Parks Superintendent to coordinate activities in the field in all aspects of maintenance, upkeep and improvements.
- An Events Operations Leader is proposed for coordination of the many community events now impacting the Parks Department.

### **Employee Support**

Costs for public employees continue to rise, particularly with respect to health insurance and pension. During the coming year, health costs to insure city employees shall rise by another 10% to \$471 per month. Benefits shall remain the same, but employees will see another rise in cost for dependent coverage. Unfortunately, there is little that we can do on this national problem. A program using a reimbursement from Blue Cross/Blue Shield will continue for the second year, reducing the costs of dependent coverage by \$20 per month.

Pension costs for the Arizona State Retirement System will increase this year from 7.4% to 9.1% of salary for both the employee and the city (in addition to Social Security deductions). While the deduction for public safety employees is static at 7.65%, the city's pension cost for police moves from 10.14% to 14.77% and for fire from 18.66% to 23.25%. Clearly these are significant costs as the retirement systems in the state continue to wrestle with the impact of previous year declines in the market value of investments that underlie this important benefit.

As for compensation for the coming year, the City will continue with its annual performance appraisal system, which shall allow for a 2.5% step in July. Annually, city supervisors will review with each employee their accomplishments and establish goals for the coming year.

Additionally, the City has completed a salary market survey, comparing over 50 benchmarked positions to those in immediate and surrounding comparable labor markets. The overall results were pleasing as the majority of positions were less than 5% from market median conditions. To implement the results of this survey, the original 5% of payroll allocated during budget preparation plus \$300,000 will implement this market survey for all positions in October. Funding for such implementation is included.

Highlights include:

- Implementation of the salary market survey results in October 2006.

### **Outside Contract Agencies**

One change in the proposed budget is the elimination of a previous allocation in prior years to United Way. Last year, \$160,260 was allocated to the United Way for its allocation committee to determine the highest and best use. This created some confusion in the involvement of tax dollars being used for social service purposes. For the upcoming year, all agencies requests and performance have been reviewed for the value added and assistance provided to city services. The City Administrator's recommendations are provided as contracted services and will be assigned to a city department to monitor and coordinate with the agency.

The Humane Society is one agency that is supported by the City of Yuma. Our contract with them is for animal control services within the city limits. This year, a request was made for an increase in our costs. A \$15,000 increase is proposed as well as turning over all boarding/holding fees to the Society. This saves the City money for the coming fiscal year, but I would contend that the upcoming year is one that should carefully review the services being provided and whether community expectations are being met.

### **Financial Notes**

As we enter the coming fiscal year, the subject of taxation will always be at the forefront. As the government with the lowest tax impact of all the government agencies in Yuma County, we are always cognizant of concerns for the community. A sanitation fee, adopted temporarily three years ago, will sunset in September. Unlike other cities in Arizona, sanitation costs in the City of Yuma are subsidized by the General Fund. Accordingly, this loss of approximately \$600,000 will be absorbed by the increases in sales taxes and property tax realignments for the coming year. Presently, this is a fee that is imposed on the water bill.

The property tax rate submitted in this budget is \$1.7373. This equals the *adjusted* maximum allowable rate for the coming tax year 2006.<sup>2</sup> Even with this significant reduction from this year's rate of \$1.8693, a record surge in new construction property valuation of over \$36 million will produce a levy for 2006 of \$7,320,954. This represents a City of Yuma property tax of \$347 on a home with an assessed value of \$200,000.

To maintain flexibility in the budget, we have once again established our contingency budget to \$800,000 this year. The contingency line item will allow the Council to provide for any unexpected event in the coming year.

We know that this budget document will convey the City Council's plans for operations over the next year. We continually seek advice on how to improve this communication tool. These efforts have met with some success as I recognize the citywide staff effort that has led to our receipt of the

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<sup>2</sup> The *adjusted* maximum rate is the result of a budget negotiation point between the Governor and Legislature wherein the base year for determining the maximum tax rate was changed from 1980 to 2005. This last-minute change, signed into law after the city's budget was adopted, had the effect of reducing the city's maximum tax rate from \$1.8321 to \$1.7373 and its maximum levy from \$7,720,586 to \$7,320,954, a reduction of \$399,632. This change in law affected only those cities, like Yuma, who did not assess the maximum rate in 2005. The larger cities in Arizona suffered no similar reduction in their respective tax levies.

Distinguished Budget Presentation Award presented by the Government Finance Officers Association and its anticipated receipt in the coming year.

I commend the Finance Department under the leadership of Pat Wicks, Finance Director, and his capable staff. I also wish to recognize the outstanding efforts of the Executive Leadership Team that diligently prioritize the City's needs each year with me. Bob Stull, Deputy City Administrator, must also be thanked for his efforts in reviewing departmental budgets and the Capital Improvements Plan for the coming year. Paul Brooberg, City Engineer, and Gary Burroughs, Deputy City Administrator, are also to be commended for development of the Capital Improvements Plan.

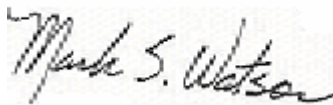
Highlights include:

- A \$301 million capital improvement program that continues to improve utility, streets and public infrastructure.
- Reduction of the property tax rate for FY 2006-2007 to a rate of \$1.7373.
- A contingency program of \$800,000.
- Continued support for the implementation of federally funded projects in the Heritage Area and Riverfront development efforts.
- Consolidation of public service agency requests to single "contract for services" line items.

#### **Observations about the Future**

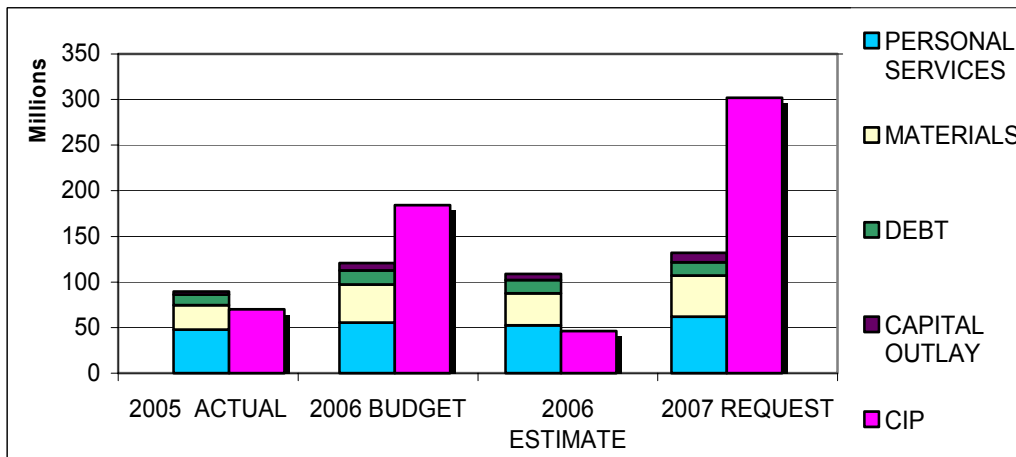
The main factor affecting the City of Yuma will continue to be unprecedented growth in the coming year. As we strategize for the future, the well-planned and well-timed implementation of our capital improvements program will be of utmost importance. The City Council has been presented with a 10-year CIP identifying many of the forecasted projects that will need to be completed. Continued work to improve and update this important document will be the next phase of internal work from the city staff. We shall look forward to integrating demands of impact fees, plus developing an overall supporting financial document. We will have to make choices, so prioritization will be an important job duty in the year ahead.

Respectfully,



Mark S. Watson  
City Administrator

## Fiscal Year 2007 Budget – All Funds Combined



	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 REQUEST</b>	<b>Change</b>
PERSONAL SERVICES	\$ 47,650,320	\$ 55,391,172	\$ 52,716,536	\$ 61,800,378	11.57%
MATERIALS AND SERVICES	26,901,788	41,882,028	35,009,576	45,287,403	8.13%
DEBT	11,726,689	15,274,767	14,452,012	14,579,218	-4.55%
CAPITAL OUTLAY	<u>3,147,761</u>	<u>8,312,283</u>	<u>6,720,994</u>	<u>10,188,148</u>	22.57%
<b>TOTAL OPERATIONAL</b>	89,426,558	120,860,250	108,899,118	131,855,147	9.10%
CAPITAL IMPROVEMENTS	<u>70,157,725</u>	<u>184,078,098</u>	<u>46,345,019</u>	<u>301,754,176</u>	63.93%
<b>TOTAL BUDGET</b>	<u>\$ 159,584,283</u>	<u>\$ 304,938,348</u>	<u>\$ 155,244,137</u>	<u>\$ 433,609,323</u>	42.20%

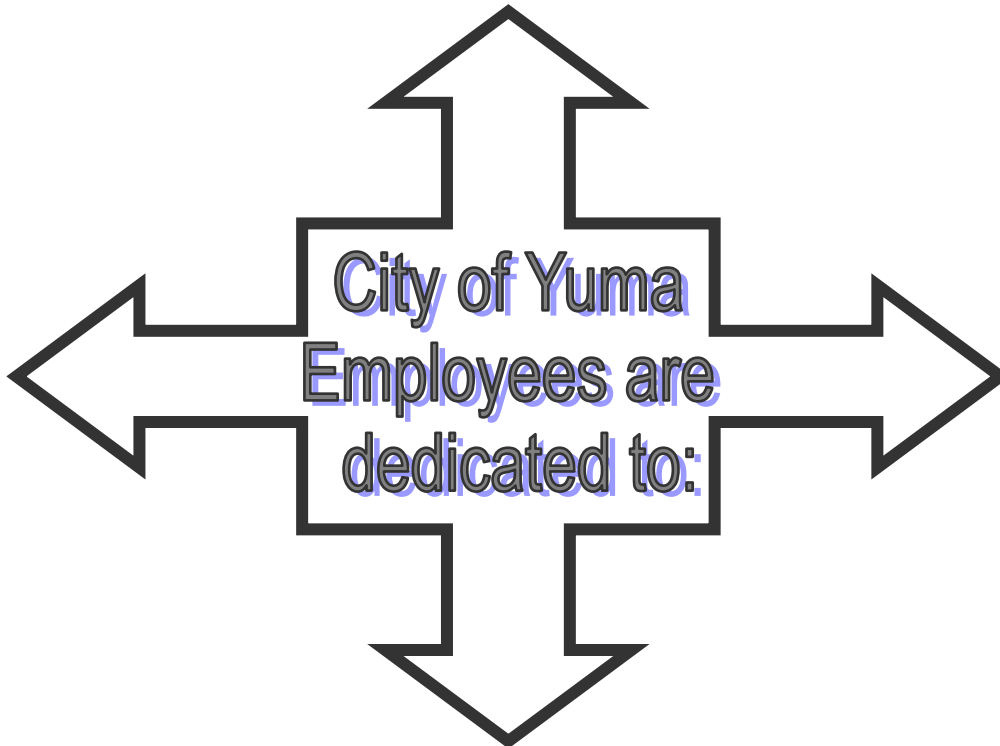
- Personal services expenditures include new full- and part-time positions (see discussion below about supplemental positions) and a recommended 2.5 percent increase for merit adjustments on July 1. To assure salaries remain competitive, a labor market survey was conducted and those recommended increases are scheduled to be effective October 1.
- \$2.5 million is budgeted (after savings in certain line items such as part-time wages) for 68 new positions and related equipment to meet the growing service demands of the city. The supplemental position list is included in Schedule 4 of the Appendix.
- Higher employer rates added over \$1 million to pension costs this year. Employees under the Arizona State Retirement System will see an increase from 7.4 to 9.1 percent of pay. Public Safety Retirement System rates increased for police by 45% to 14.77% while fire pension rates grew 25% to 23.25% of salaries.
- Health insurance premiums will rise 10% next year, adding over \$500,000 to the City's cost.
- High-dollar additions to the city's equipment lead the increase in the capital outlay budget, including a new fire engine and a water tender for the Fire Department; a sanitation side-loader refuse truck for a new residential collection route; and new radio infrastructure for implementing the Yuma Regional Communications System for interagency communications.
- The Capital Improvement Program continues to reflect the tremendous growth within the City.

# Our Mission

The Yuma City Government exists to provide a forum for public discussion and decision making. We are committed to deliver quality public services and to advance the social and economic well being of our present and future citizens.

Communication

Accessibility

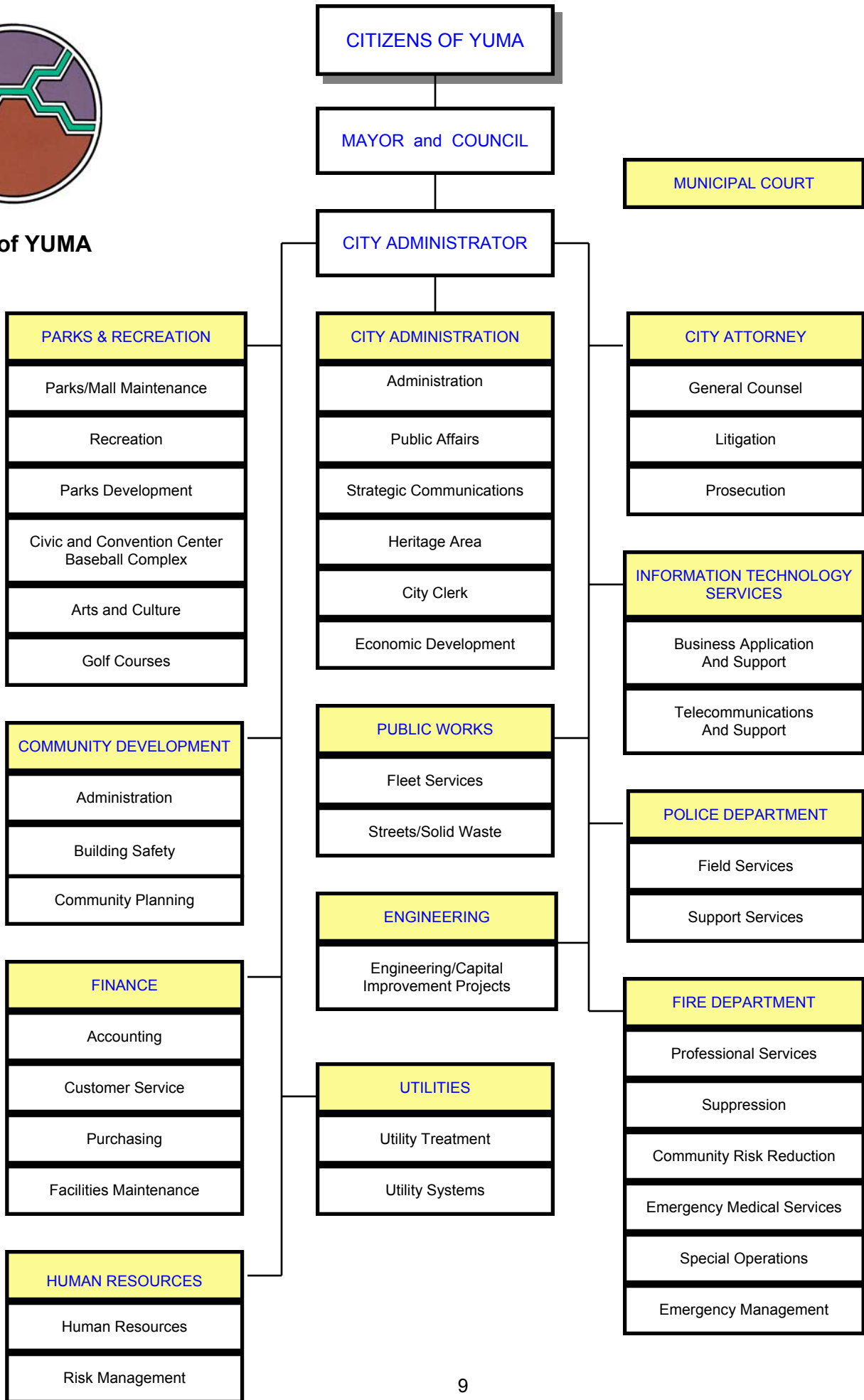


Innovation

Commitment



**City of YUMA**



# BUDGET PROCESS FLOWCHART

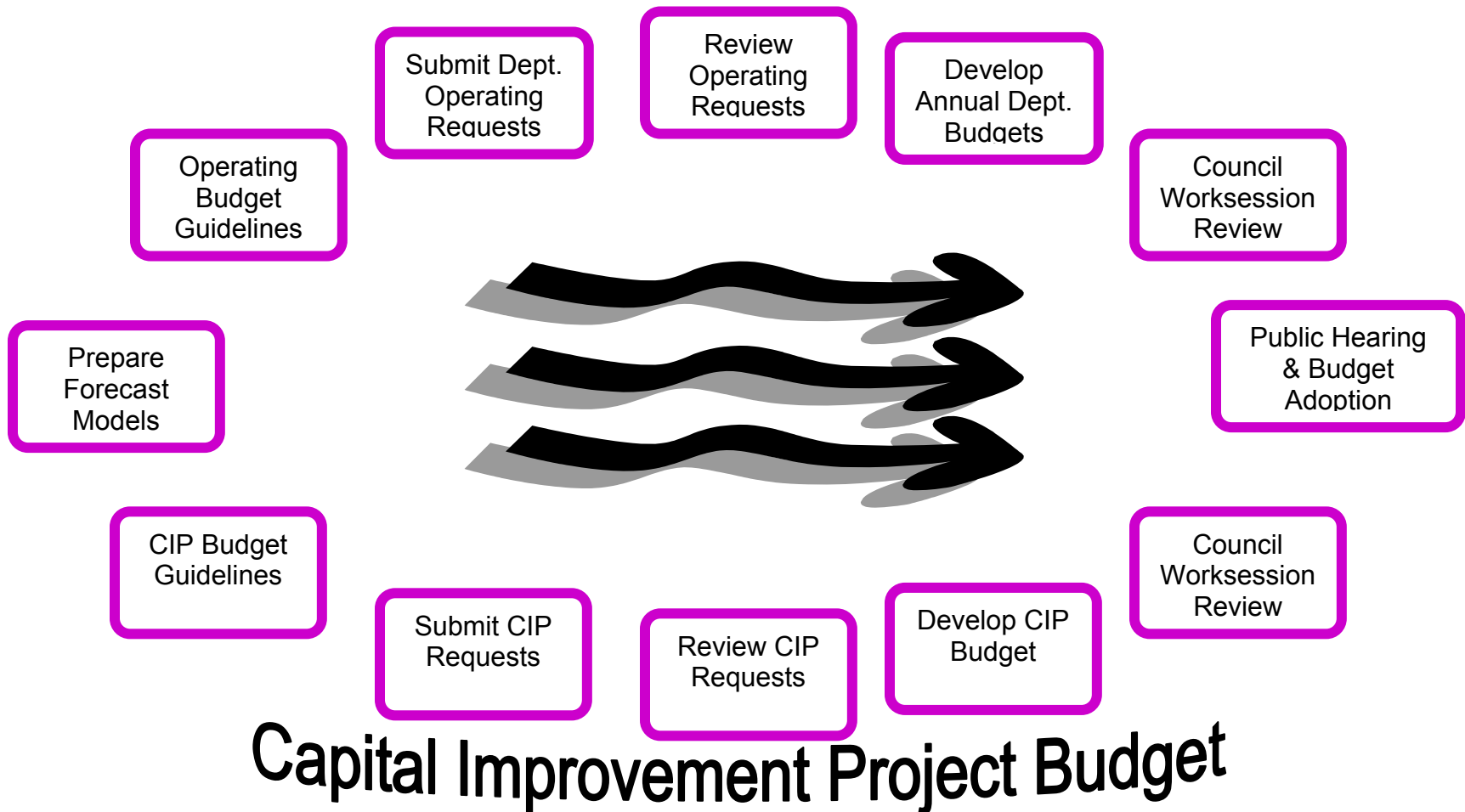
OCTOBER

JANUARY

MARCH

JUNE

## Department Budgets



## Financial Policies –

Financial policies provide guidance and direction while developing the operating and capital improvement project's (CIP) budget and managing the fiscal responsibilities of the City. Their framework lends to responsible long range planning. With these tools, the City continues its quality accounting practices per the Government Finance Officers' Association and Governmental Accounting Standards Board standards.

The City must follow general budget legal requirements established by Arizona law and the City Charter when preparing the annual budget. The chart to the right outlines the various actions and deadlines that must be followed. Under each category are the requirements listed by State Law and City Charter rule.

### Statutory Limitations

The primary property tax levy is limited by state law to a two percent increase over the previous year's maximum levy with adjustments for growth and annexation. Secondary taxes, if implemented, are tied to the annual debt services requirements of voter-approved general obligation bonds. Primary tax levy limits are established by the Property Tax Oversight Commission.

The Arizona Constitution mandates an expenditure limitation on the amount the City can appropriate each fiscal year.

Arizona's Constitution contains limitations on bonded debt. Please refer the debt limitation discussion in the Capital Spending and Debt Management section for a review of these limitations.

Action Required	City Charter Deadline	Arizona State Statute Deadline	Process Dates
City Administrator presents proposed operating budget to Council	On or before first Monday in June	NA	May 27
Publish CIP summary and Notice of Public Hearing	No less than two weeks prior to Public Hearing	NA	June 4
City Administrator submits Preliminary Five-Year CIP to Council	May 1	NA	May 1
CIP Public Hearing	Prior to CIP program adoption	NA	June 7
City Administrator submits Preliminary Budget to Council	NA	NA	June 7
Preliminary Budget adoption	NA	NA	June 7
CIP program adoption	On or before first of July	NA	June 21
Publish summary of budget and Notice of Public Hearing prior to final budget adoption	NA	Once a week for two consecutive weeks following preliminary budget adoption	June 13 & 20
Truth-In-Taxation Public Hearing; Public hearing for budget	NA	Before final budget adoption	June 21
Final budget adoption	N/A	No later than second Monday in August	June 21
Property Tax Levy adoption	No later than the third Monday in August	No sooner than seven days following final budget adoption and no later than the third Monday in August	July 19

### Basis of Accounting

The City prepares its annual budget and financial report using the modified accrual basis of accounting for both governmental and proprietary funds in accordance with generally accepted accounting principles (GAAP). There are differences between the basis of budgeting and the basis of accounting that are outlined below.

- Depreciation is not budgeted.
- Capital purchases of proprietary funds are budgeted as expenditures.
- Debt service payments of proprietary funds are budgeted as expenditures. Proceeds of long-term debt are budgeted as revenue-like 'Other Financing Sources.'
- For all funds, compensated absences expenditures are not recorded as earned; instead, all continuing positions are budgeted at 100% annually. Any differences relating to use of general or other accruable leave is immaterial.

### Budget Amendments

- Budget transfers between funds require City Council approval.
- The City Administrator is authorized to make transfers between departments (within the same fund).
- Budgetary transfer authority within department non-personnel line items in the same fund is delegated to the department director.
- Budget transfers are initiated internally from the department with final review and processing performed by the Finance Department.

### Operating Budget Preparation

- Current operating costs must be less than or equal to current revenues.
- Ending projected General Fund undesignated fund balance to be maintained at a minimum of 20% of that year's revenues. All other operating funds will be budgeted to retain sufficient fund balance for cash flow needs for the beginning of the following year. Two exceptions: Solid Waste Fund and Mall Maintenance Fund will be subsidized by the General Fund to assure at least a zero fund balance.
- Authorized staffing level increases or personnel changes across funds must be part of the budget process.
- Rebudgets are limited to capital outlay items, water treatment plant replacement parts, and certain large dollar professional services contracts.

### Revenues

- Projected property tax revenues will include estimates of uncollected prior year property taxes in addition to any revenues of current year collections that are subject to the maximum levy.
- All City rates and fees will be reviewed and adjusted if necessary each year.
- Forecasting revenues will involve a combination of a ten year analysis of past revenue history, review of economic trends, and analysis of information obtained from State agencies from which the City receives funds.

### Capital Projects

- Project must cost at least \$25,000.
- Impact on City's operating budget must be included in planning of project and incorporated within the respective department's operating budget.
- Budget fund adjustments must go before Council for approval.
- All projects must have an identified, approved funding source.
- Projects will not start until the funds have been received – bond, loan, cash flow. Exceptions will be for reimbursable projects only.

### Debt Management

- Long-term debt is not to be issued to finance current operations.

### Investments

- The City of Yuma's Investment Policy is adopted by the City Council. In accordance with that policy, public funds will be invested in a manner which will provide the maximum security of principal invested with secondary emphasis on providing the highest yield while meeting the daily cash flow needs of the City.
- All investments will conform to applicable State and City statutes governing the investment of public funds.

### Miscellaneous

- The City is self-insured for workman's compensation and dental coverage.
- The Community Investment Trust was established from the sale of city owned properties in 1989. These funds can be used with Council approval only. The balance of the Trust is budgeted in full each year.
- The City's capitalization policy is for items that have a life of at least two years and a minimum cost of \$5,000.

## Service Delivery – our primary mission

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City services are delivered by department units. Please refer to the department section of this document for a review of the departments' missions, accomplishments and goals for fiscal 2007. City charter, ordinance and political discourse determine the nature and extent of the services provided by these departments.

Seven major operating departments provide most services:

- Police
- Fire
- Parks and Recreation–Parks Maintenance; Recreation; Golf Courses; Recreation Complex; Arts and Culture
- Community Development–Building Safety; Community Planning
- Public Works–Street; Solid Waste; Fleet Services
- Utilities
- Engineering

Services are also provided, both to citizens and internally to the 'line' departments by these administrative departments:

- Mayor/Council
- City Administrator–Public Affairs; Strategic Communications; City Clerk; Heritage Area; Economic Development
- City Attorney
- Information Technology
- Finance–Accounting; Purchasing; Customer Services
- Human Resources–Personnel; Risk Management

## Revenues –

---

Like a business, the city must have revenues to pay for the services it provides its citizens. Unlike the federal government, it cannot spend for services money it does not have. Accordingly, service levels depend entirely on the amount of monies the city collects. Revenues come in two broad categories: taxes and charges for services.

**Taxes** are broad-based revenues over larger tax bases to cover services for which the ultimate user is difficult to determine for fee purposes, i.e., police services. Taxes may be assessed on the basis of property valuation (property taxes) or upon the basis of a business transaction (sales taxes). The City of Yuma uses both methods; however, because of statutory limitations on the former, its reliance is higher on the latter.

**Charges and fees** are assessed directly to the ultimate beneficiary of service and may be intended to cover all or only part of the service provided, such as:

- Licenses and permits
- Utility charges
- Golf fees
- Recreation fees

In those instances in which the charge is insufficient to cover the cost of service, the city must subsidize the service with its general tax revenues.

Revenues, both taxes and charges, derive from three sources: local, state-shared and grants and entitlements. The various funding sources are discussed later in the fund section of this document.

## Funds –

Governments separate the accounting of revenue sources because of internal or external requirements and restrictions. For instance:

- The city can't use gas taxes to pay for police services (specific statutory limitations)
- The city can't use public safety taxes to build streets (ballot language creating the tax and its use)

For these reasons, the city follows rules promulgated by the Governmental Accounting Standards Board and uses fund accounting to record and report its financial transactions.

Each fund is a self-balancing set of accounts used to track the activity of a specific revenue or series of revenues. Fund types that involve service delivery include the General Fund, Special Revenue Funds and Enterprise Funds. These three fund types account for most of the city's service delivery. The General Fund is the largest fund and accounts for most primary services. Special Revenue Funds account for the proceeds of special revenue sources, either taxes, charges or grants that are used to finance projects or activities as required by law or contractual agreements. Enterprise funds are used for those activities designated by council to operate on a self-funding basis, using accounting methods similar to business enterprises. The intent of an Enterprise Fund is to earn sufficient profit to insure the fund's continued existence without reliance on general tax revenues.

Other fund types used are Debt Service, Capital Projects and Internal Service Funds. These funds account for transactions not related to service delivery. Instead, they account for the financing, construction and inter-department services of the city.

## How It All Works –

This chart shows the interaction of revenues and how they are recorded within the major operating funds and how the related departments expend those revenues in service delivery.

Typical of the General Fund is the receipt of a number of different types of revenues, whether they are local or shared. Most departments in the city provide general services, which are paid through the General Fund. Thus, the revenue is "matched" with the expenditure or service provision.

Moreover, departments may cover services that are recorded in funds other than the General Fund. These "special revenues" must be segregated from other revenues, because of legislative, regulatory or council requirements. In providing services through these special funds, expenditures are recorded in Special Revenue Funds, again to match the expenditure against its revenue.

In this manner, a given department, while a contiguous unit for management purposes, can expend various types of monies when providing certain services upon which the revenue is based. For example, as you can see in the chart at right under the Expenditure Section, the Parks Department provides services through the General Fund for parks maintenance and general recreation; through the Special Revenue Funds (specifically the Recreation Complex fund) for the convention center; and through the Desert Hills Golf Course Enterprise Fund for operation of the golf course. A more complete summary by fund group

		General	Special Revenue	Enterprise
S h a r e d	<b>Revenues</b>			
	State sales tax	X		
	State income tax	X		
	Vehicle license tax	X		
	Gas tax		X	
	Lottery		X	
	Grants and entitlements		X	
	Property tax	X		
	Sales taxes:			
	General	X		
	Public Safety		X	
	Road		X	
	Licenses/permits	X		
	Franchise fees	X		
	Fines	X		
	L o c a l	<b>Charges for services:</b>		
Utility fees				X
Golf courses				X
Recreation fees		X		
Rents/concessions		X	X	X
Solid waste			X	
<b>Expenditures</b>				
Police		X	X	
Fire		X	X	
Parks		X	X	X
Public Works		X		
Utilities			X	
Engineering	X	X		
Com Development	X	X		
Administrative	X			
D e p t s				

is presented below that includes the aforementioned General, Special Revenue and Enterprise Funds as well as the non-operating Capital Projects, Debt Service and Internal Service Funds.

<b>Budget Summary-Fund Group</b>	Special	Capital	Debt	Internal	2006-2007	2005-2006	2004-2005		
<i>Fiscal Year 2006-2007</i>	General	Revenue	Projects	Service	Enterprise	Service	Total	Estimate	Actual
Balance, July 1	\$ 20,804,824	\$ 20,707,542	\$ (2,922,286)	\$ 330,039	\$ 27,620,462	\$ 16,045,412	\$ 82,585,993	\$ 81,516,639	\$ 83,501,762
<b>Sources:</b>									
Revenues									
Property Taxes	7,500,954	90,000	-	-	-	-	7,590,954	6,705,574	6,178,305
Sales Taxes	21,319,700	18,742,100	-	-	-	-	40,061,800	37,327,500	32,552,740
Franchise taxes	2,430,000	-	-	-	-	-	2,430,000	3,142,000	2,347,117
Building Permits, Zoning and Development Fees	3,527,400	-	-	-	-	-	3,527,400	3,483,800	3,387,116
State Sales Taxes	9,016,000	-	-	-	-	-	9,016,000	8,348,200	7,196,762
State Revenue Sharing	9,825,592	-	-	-	-	-	9,825,592	8,131,000	7,141,392
Vehicle License Tax	3,120,000	-	-	-	-	-	3,120,000	3,000,000	3,067,960
State Gasoline Tax	-	8,250,284	-	-	-	-	8,250,284	7,816,920	7,627,177
Lottery Tax	-	425,664	-	-	-	-	425,664	427,720	428,520
Charges, Fees, Fines and Other	4,332,757	25,063,636	28,678,400	-	35,539,765	9,355,350	102,969,908	60,411,013	58,016,989
<b>Total Revenues</b>	<b>61,072,403</b>	<b>52,571,684</b>	<b>28,678,400</b>	<b>-</b>	<b>35,539,765</b>	<b>9,355,350</b>	<b>187,217,602</b>	<b>138,793,727</b>	<b>127,944,078</b>
Transfers In	470,200	3,875,734	34,089,000	6,405,005	257,472	-	45,097,411	23,415,691	23,026,836
Long-Term Debt Proceeds	-	-	86,083,750	-	142,614,031	-	228,697,781	35,306,200	24,444,467
<b>Total Sources</b>	<b>61,542,603</b>	<b>56,447,418</b>	<b>148,851,150</b>	<b>6,405,005</b>	<b>178,411,268</b>	<b>9,355,350</b>	<b>461,012,794</b>	<b>179,862,518</b>	<b>175,415,381</b>
<b>Uses:</b>									
Expenditures									
Police	22,953,046	1,421,691	-	-	-	-	24,374,737	20,806,415	17,595,878
Fire	11,996,158	3,001,863	-	-	-	-	14,998,021	10,120,124	9,652,147
Public Works	1,191,371	10,800,754	-	-	16,628,047	3,546,262	32,166,434	27,133,428	21,845,011
Parks and Recreation	8,967,361	4,253,254	-	-	2,417,191	-	15,637,806	12,211,627	10,501,740
Community Development	3,538,987	-	-	-	-	-	3,538,987	3,070,307	2,478,748
Administrative									
Mayor and Council	297,813	-	-	-	-	-	297,813	245,831	222,534
Municipal Court	1,643,852	80,000	-	-	-	-	1,723,852	1,321,456	1,205,536
City Administration	3,470,170	2,686,095	-	-	-	-	6,156,265	3,713,238	2,671,673
City Attorney	1,366,893	4,750	-	-	-	449,000	1,820,643	1,116,582	1,070,202
Information Technology	3,997,761	307,141	-	-	-	-	4,304,902	2,501,093	1,810,150
Finance	2,916,442	19,830	-	-	-	-	2,936,272	2,469,748	2,347,954
Human Resources	1,239,023	-	-	-	-	-	1,239,023	1,112,200	965,785
General Government	2,932,948	1,158,782	-	-	-	3,989,444	8,081,174	8,625,057	5,644,839
Intracity Cost Allocation	(4,324,862)	1,385,805	-	-	2,890,321	48,736	-	-	-
Debt Service	-	316,785	-	6,271,673	7,990,760	-	14,579,218	14,452,012	11,726,690
Capital Improvements	-	-	144,873,250	-	156,880,926	-	301,754,176	46,345,019	69,139,810
<b>Total Expenditures</b>	<b>62,186,963</b>	<b>25,436,750</b>	<b>144,873,250</b>	<b>6,271,673</b>	<b>186,807,245</b>	<b>8,033,442</b>	<b>433,609,323</b>	<b>155,244,137</b>	<b>158,878,697</b>
Debt Service Reserve	216,913	-	-	-	-	-	216,913		
Transfers Out	7,249,380	36,565,473	941,065	-	341,493	-	45,097,411	23,549,024	23,026,836
<b>Total Uses</b>	<b>69,653,256</b>	<b>62,002,223</b>	<b>145,814,315</b>	<b>6,271,673</b>	<b>187,148,738</b>	<b>8,033,442</b>	<b>478,923,647</b>	<b>178,793,161</b>	<b>181,905,533</b>
Balance, June 30	\$ 12,694,171	\$ 15,152,737	\$ 114,549	\$ 463,371	\$ 18,882,992	\$ 17,367,320	\$ 64,675,140	\$ 82,585,996	\$ 77,011,610

The Fund Information section explores the city's funds in detail.

## City Profile –

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Located in the Yuma and Gila valleys of Southwestern Arizona where Arizona, California, and Mexico converge is Yuma. With a climate that mixes pure desert sunshine with the cool waters of the Colorado and Gila Rivers, Yuma offers our residents a year round vista of surrounding rugged mountains and green agricultural fields.

The incorporated area of Yuma is approximately 110 square miles and houses over 88,775 full-time residents. The City of Yuma is a full service council-manager government and is governed by a charter, Arizona state statutes, and an adopted Strategic Management Plan.

The City employs approximately 1,312 full and part-time employees in eleven departments. Public services include police, fire, water and wastewater utilities, solid waste services, parks, recreation, and arts & culture services.



### History

Yuma's history dates to 1540 when Hernando de Alarcon, the Spanish explorer, became the first European to see the site of the present day City of Yuma. From 1540 to 1854, Yuma was under the flags of Spain and Mexico, but in 1854 became a territorial possession of the United States through the Gadsden Purchase. In the 1850's, Yuma became the major river crossing of the California gold seekers. From the 1850s to the 1870s, steamboats on the Colorado River transported passengers and goods to mines, ranches and military outposts in the area, serving the ports of Yuma, Laguna, Castle Dome, and others.

In the early 1900's, the Yuma Project was completed by the US Bureau of Reclamation. This project established or expanded an irrigation canal system that has since used the Yuma area's senior water rights for Colorado River water to make Yuma a prime agricultural center.

### Economic Base

Today, agriculture remains the largest segment of Yuma's economic triad of agriculture, military and tourism.

Agribusiness now contributes over \$1 billion to Yuma's economy each year. The industry has grown from field production of vegetables and fruits to include a number of substantive production plants in which are produced fresh-cut salads and other value-added products. Even field production has changed by field-packing vegetables for shipment to market. Those products are now housed, while awaiting shipment across the country, in several large commercial cooling facilities.

Yuma is home to two military bases that are critical to the nation's defense. Both contribute significantly to Yuma's economy. The Marine Corps Air Station conducts pilot tactical training using the adjacent Barry M. Goldwater Range. Along with several attack squadrons, including the famous 'Black Sheep' squadron, the base is home to the Marine Aviation Weapons and Tactics Squadron One (MAWTS-1), which is the host of the graduate level, Weapons and Tactics Instructor Course (WTI). WTI is the Marine Corps version of 'Top Gun'.

Another critical installation is the US Army Yuma Proving Ground. The proving ground is the Army's center for desert natural environment testing and evaluation. This includes testing of all types of materiel; including prototype combat vehicles, artillery, conventional munitions, aircraft and other items critical to the Army's mission. The proving ground also contracts with other nations for testing of specialized equipment from around the globe.

The third major segment is tourism. Yuma's abundant sunshine and unbeatable weather drew an estimated 90,000 winter visitors last year. The average visitor stays three months and adds significantly to the economy. Adding to this segment is the Yuma Crossing National Heritage Area. Established in 2000 by Congress, it is the first and one

of only two national heritage areas west of the Mississippi River. The city's long-planned riverfront development is now in progress and will serve to make Yuma a travel destination throughout the year.

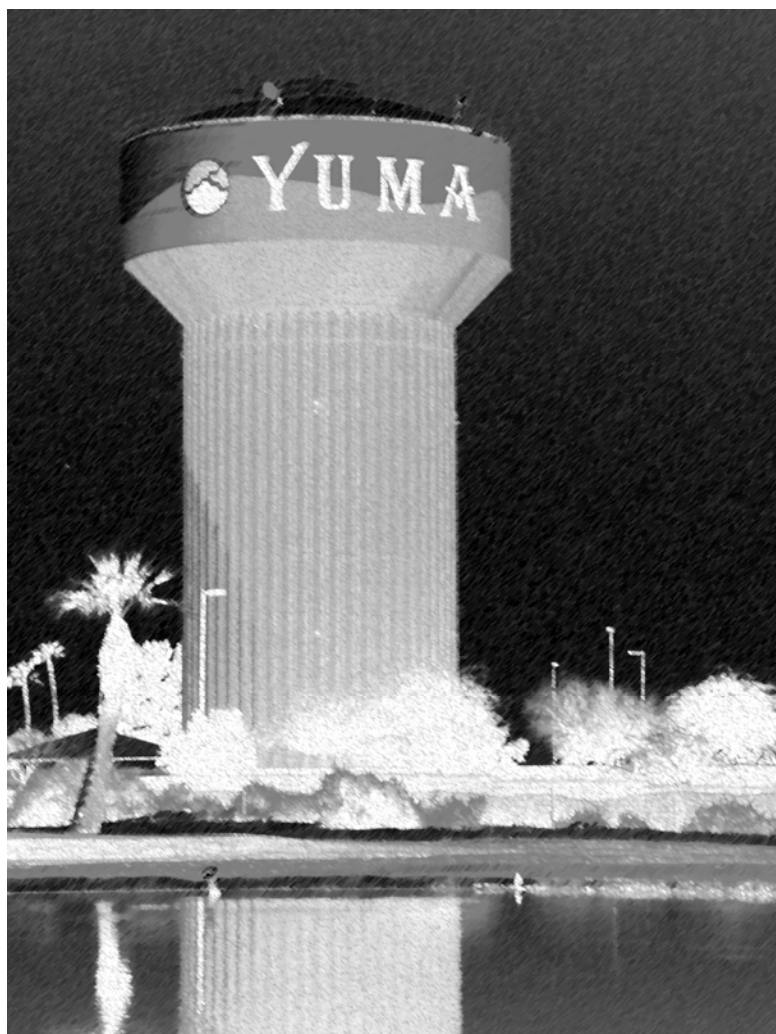
## Yuma Demographics

Form of Government	Council/Manager
Mayor's Term	4 Years - Elected at large
Council Term (6 Councilmembers)	4 Years - Elected at large (staggered terms)
Current Area in Square Miles	112
Area in Square Miles as of November 15, 1997	30.8
Current (2005) City of Yuma Population	88,775
1990 City of Yuma Population	56,966
Growth % 1990 - 2000 for City of Yuma	36.1%
Current (2000) Population of Yuma MSA	160,026
1990 Population of Yuma MSA	106,895
Growth % 1990 - 2000 for Yuma MSA	49.7%
# of Winter Visitors to Yuma Area (1998)	89,000
Population within 1 hour driving time	2 Million (approximately)
Village of Yuma Incorporated	July 11, 1876 - A.F. Finlay, Mayor
Town of Yuma Incorporated	April 6, 1902 - R.S. Patterson, Mayor
City of Yuma Incorporated	April 7, 1914 - John H. Shanssey, Mayor
# of Employees (Full & Part Time)	1,312
Average Daily Maximum Temperature	87.3° Fahrenheit
Average Daily Minimum Temperature	53.5° Fahrenheit
Monthly Average Temperature (based on last 50 yrs)	75.2° Fahrenheit
Average Yearly Rainfall in Inches	2.94 inches
% of Sunshine Overall (Year = 4,400 hours)	90% (4,133 hours)
Relative Humidity - 11:00 AM, July	32%
Elevation above Sea Level	138 feet
# Golf Courses	11
# of School Districts	3 (Crane elementary, Yuma Elementary, Yuma Union High School)
# of Public Elementary Schools	20
Total # of Public Elementary School Students	12,386
# of Private Elementary Schools	8
# of Public Junior High Schools	7
Total # of Public Junior High School Students	4,637
# of Public High Schools	4
Total # of Public High School Students	9,300
# of Colleges/Universities	4 (Arizona Western College, Northern Arizona University - Yuma, Southern Illinois University, University of Phoenix)
% of households with \$100,000 plus income Average	7.6%
Average Median Home Sales Price (City of Yuma)	\$200,000



City of YUMA

# Fund Information



## FUND INFORMATION

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The following pages list each of the city's funds including a description of the fund's major sources of revenue and a recap of the changes in budget for the fiscal year.

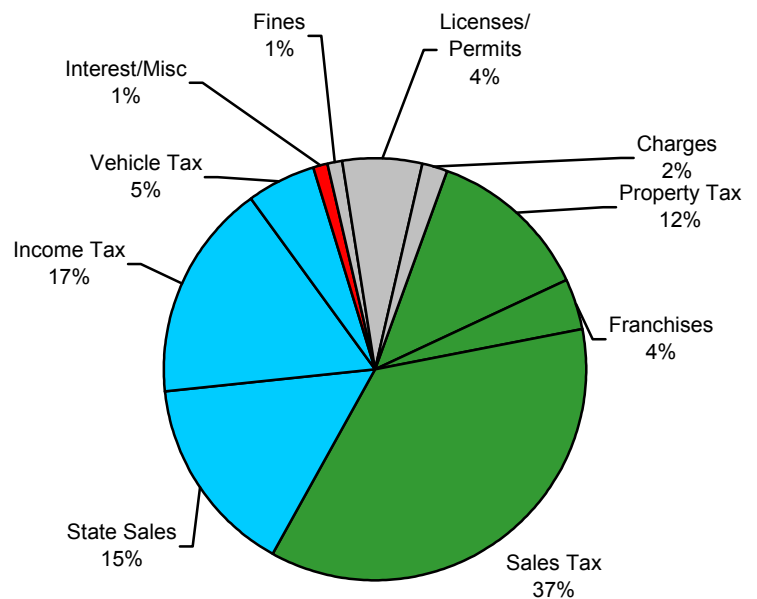
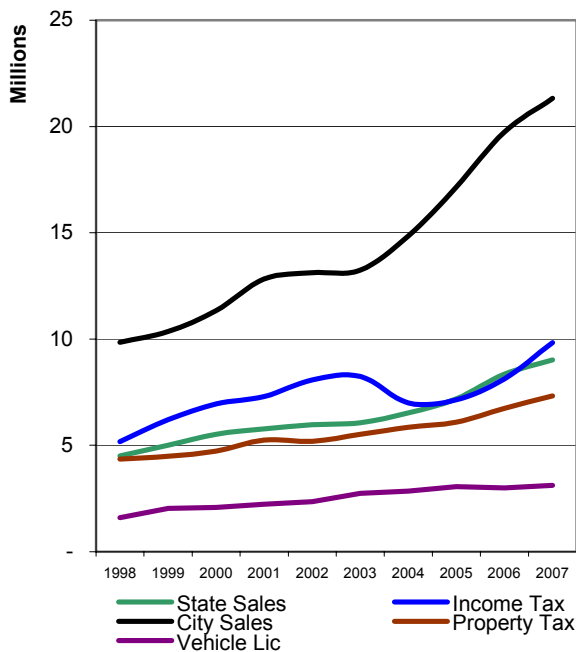
## GENERAL FUND

The General Fund is the main operating fund of the city. It accounts for all or a portion of every department. Its main revenue sources are general-purpose taxes such as property taxes, the 1% city sales tax and state-shared revenues. Other revenues include unrestricted charges such as business licenses, building permits and zoning fees. A discussion of the fund's major revenues follows.

### Revenues

**Local taxes** These taxes are general purposes taxes applying to all services in the General Fund.

**General sales tax:** This is the largest single source of revenues for the General Fund and averages around one third of general revenues. This one-percent transaction privilege tax is levied on business conducted within the city. The program is administered by the Arizona Department of Revenue for the city. Historically, this revenue source averaged increases of seven percent with the most recent exception being fiscal 2003, when only a one percent increase over the prior year was posted. Since then, sales taxes have rebounded with an estimated 15% increase during 2005. Annual projections of revenue for the upcoming fiscal year are based on a variety of trend factors. Sales tax records for previous years and a review of monthly receipts for major taxpayers help staff determine an appropriate projection. Other factors include reviews of building permits and other local economic indicators to set a figure, which remains conservative to avoid the attendant problems during the year that would occur with overestimated revenues. For 2007, sales taxes continue to increase with a 15% increase projected.



**Property tax:** The Arizona Constitution limits property taxes. The formula allows for a two-percent increase in the actual levy of the previous year with an additional adjustment to reflect growth (new construction) in the tax base. Higher growth in total assessed valuation lowers the tax rate. With this limitation in place, property taxes usually amount to 13% to 14% of general revenues. For tax year 2006 (fiscal year 2006-2007), the maximum tax rate is decreasing to \$1.7373, but because of new construction growth and increases in assessed valuations, the tax levy increases by \$760,380 to \$7,320,954. The maximum tax levy worksheet is included in the Appendix.

**Shared revenues** include state sales tax, urban revenue sharing (income tax) and vehicle license tax.

**State sales tax:** Twenty-five percent of the total state sales tax collection base (less certain classifications) is distributed to cities and towns based on the relative percentage of their population to the total population of all incorporated cities and towns in the state using the last decennial or special census (Yuma is roughly 1.9% in that calculation). This revenue is unrestricted other than for municipal purposes. Initial projections are set by reviewing historical trends since staff has little statewide information. Ultimately, projections provided by the state and the Arizona League of Cities and Towns are used. For fiscal 2007, state sales tax is projected to increase 18 percent to \$9 million.

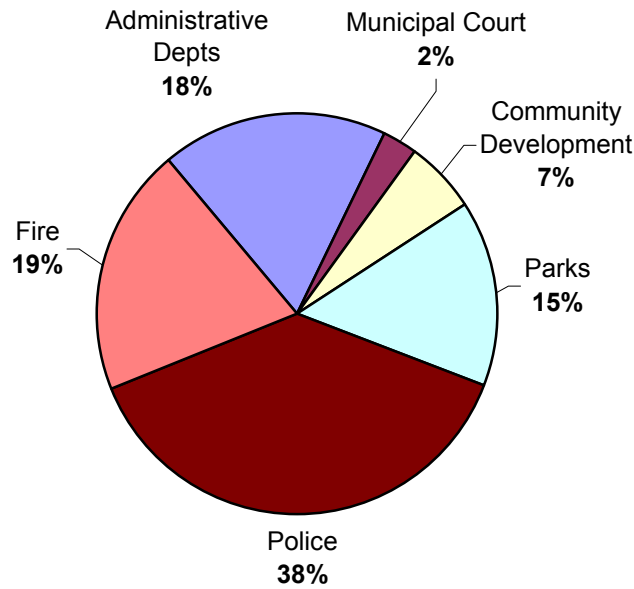
<b>Ten-year History of General Fund - Major Revenues</b>					
	<b>State Sales</b>	<b>Income Tax</b>	<b>City Sales</b>	<b>Prop Tax</b>	<b>Vehicle Lic</b>
<b>1998</b>	\$ 4,506,916	\$ 5,171,767	\$ 9,848,292	\$ 4,355,377	\$ 1,595,995
<b>1999</b>	5,002,193	6,212,451	10,354,676	4,486,819	2,030,291
<b>2000</b>	5,515,532	6,958,385	11,342,233	4,730,665	2,075,329
<b>2001</b>	5,779,653	7,303,100	12,836,934	5,243,984	2,235,482
<b>2002</b>	5,973,339	8,084,914	13,116,950	5,193,075	2,345,195
<b>2003</b>	6,062,278	8,250,011	13,237,042	5,525,546	2,746,086
<b>2004</b>	6,535,654	7,002,250	14,849,984	5,857,815	2,852,832
<b>2005</b>	7,196,762	7,141,392	17,165,647	6,084,434	3,067,961
<b>2006</b>	8,348,200	8,130,357	19,740,500	6,740,574	3,000,000
<b>2007</b>	9,016,000	9,825,592	21,319,700	7,320,954	3,120,000

**Income taxes:** Established by voter initiative in 1972 at 15% of total personal and corporate income tax (collected two years earlier), this tax is distributed to cities and towns by the same basis as state sales tax (the Legislature set the percentage temporarily at 14.8% of collections for fiscal years 2003 and 2004). This revenue is also unrestricted other than to municipal purposes. With declining income tax receipts for the state several years ago, this revenue source declined significantly for 2004. As noted in the line graph on the previous page and the table above, its upward trend has continued for 2007. Because the amount to be distributed is based upon actual tax collections from a previous fiscal year, the state provides a near-exact figure for projection purposes.

**Vehicle license tax:** Of the license taxes paid at new or renewal vehicle registrations statewide, 25% is shared with cities and distributed on same basis as sales tax. Again, it is unrestricted other than to municipal purposes. With collections of this tax performed by the state, historical trends are the only data available to determine projections for a given fiscal year. Projected for fiscal 2007 is a modest 4% increase.

**Expenditures**

The table on the next page and its related graph display the impact of the several departments on the General Fund. A quick review shows the large majority of General fund expenditures are related to public safety in the Police and Fire Departments, respectively. The third largest group is the Administrative Departments that provide support to the operating departments. Parks and Recreation Department follows closely behind with its recreational opportunities and many parks enjoyed by our populace.



General revenues not only support the services provided by the departments listed, but, as shown in the fund recap below, also pay a portion of the city's debt service (attributable to General Fund services) and subsidize the Solid Waste Fund for residential trash collection and the Mall Maintenance Fund. The transfer to the Highway User Revenue Fund is to reimburse that fund for lot cleanup services.

<b>General Fund Expenditures by Department</b>	<b>2004-2005 Actual</b>	<b>2005-2006 Budget</b>	<b>2005-2006 Estimate</b>	<b>2006-2007 Budget</b>
MAYOR AND COUNCIL	222,367	\$ 262,347	\$ 245,831	\$ 297,813
MUNICIPAL COURTS	1,194,247	1,295,495	1,264,540	1,643,852
CITY ADMINISTRATOR'S OFFICE	1,836,552	2,285,511	2,146,151	3,029,970
CITY ATTORNEY'S OFFICE	1,066,102	1,151,837	1,112,182	1,366,893
INFORMATION TECH SERVICES	1,809,934	2,687,805	2,335,192	2,927,840
FINANCE	2,333,049	2,618,673	2,449,698	2,916,442
HUMAN RESOURCES	965,235	1,143,216	1,112,200	1,239,023
GENERAL GOVERNMENT	1,331,973	3,181,379	2,675,270	2,932,948
COMMUNITY DEVELOPMENT	2,478,748	3,327,408	3,070,307	3,538,987
ENGINEERING	250,945	343,863	313,158	436,003
PARKS AND RECREATION	6,290,144	7,654,013	7,413,869	8,967,361
POLICE DEPARTMENT	16,142,827	19,986,948	18,870,429	22,953,046
FIRE DEPARTMENT	8,292,208	9,744,601	9,607,538	11,996,158
INTRACITY COST ALLOCATION	<u>(2,839,799)</u>	<u>(3,375,575)</u>	<u>(3,375,575)</u>	<u>(3,569,494)</u>
	<u>\$ 41,374,532</u>	<u>\$ 52,307,521</u>	<u>\$ 49,240,790</u>	<u>\$ 60,676,842</u>

Also paid from General Fund resources in the fund recap are capital projects (shown as a transfer to the Capital Projects Fund). These are generally park improvements or other general government projects for which there is not a separate dedicated funding source.

<b>GENERAL FUND</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Undesignated Fund Balance July 1,	15,209,023	18,572,429	18,531,772	20,227,671
Sources:				
Estimated Revenues	50,035,879	51,361,972	56,100,913	59,943,746
Transfers In:				
Capital Improvement Fund	28,561	-	-	-
Total Transfers In	28,561	-	-	-
<b>Total Sources</b>	<b>50,064,440</b>	<b>51,361,972</b>	<b>56,100,913</b>	<b>59,943,746</b>
Uses:				
Expenditures				
Operating	41,499,161	50,328,355	47,809,228	56,681,480
Debt Service Reserve	-	-	-	216,913
Capital Outlay	274,036	1,979,166	1,431,562	3,995,362
Transfers Out:				
Solid Waste Fund	859,335	1,172,436	1,121,206	2,148,830
Yuma Mall Maintenance Fund	158,269	171,762	151,410	203,082
Radio Communication Fund	-	-	-	30,000
Debt Service Fund	3,474,504	3,096,403	3,097,878	2,883,413
Improv. District #67 Debt Service	-	133,333	133,333	133,333
Insurance Reserve Fund	-	-	-	-
Highway User Revenue Fund	16,695	23,157	20,397	23,822
Capital Projects Fund	459,690	1,335,000	640,000	1,206,800
Total Transfers Out	4,968,494	5,932,091	5,164,224	6,629,280
<b>Total Uses</b>	<b>46,741,691</b>	<b>58,239,612</b>	<b>54,405,014</b>	<b>67,523,035</b>
Undesignated Fund Balance June 30,	18,531,772	11,694,789	20,227,671	12,648,382

Fund balances approximating 20% of total revenues are targeted for retention each year. This policy maintains sufficient cash flow within the fund as revenue collections are skewed to the winter season in the agriculture and tourism industries.

Combined with the General Fund within the City's financial statements, but shown separately in the budget, is the Community Investment Trust. Revenues from sales of surplus real property are recorded within these accounts. Expenditure of the monies is at the discretion of the council. Each year, all of the available balances of the accounts are budgeted for expenditure should the council desire to fund critical projects that arise during the fiscal year.

<b>COMMUNITY INVESTMENT TRUST</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Undesignated Account Balance July 1,	797,224	557,438	557,443	570,443
Sources:				
Estimated Revenues	320,416	13,000	13,000	49,657
<b>Total Sources</b>	<b>320,416</b>	<b>13,000</b>	<b>13,000</b>	<b>49,657</b>
Uses:				
Expenditures				
Operating	2,250	86,124	-	-
Capital Outlay	557,947	-	-	-
Transfers Out:				
Capital Projects Fund	-	515,000	-	400,000
Riverfront Redevelopment	-	220,100	-	220,100
Total Transfers Out	-	735,100	-	620,100
<b>Total Uses</b>	<b>560,197</b>	<b>821,224</b>	<b>-</b>	<b>620,100</b>
Undesignated Account Balance June 30,	557,443	(250,786)	570,443	-

Also included within the General Fund, but separated here for reporting purposes, is the Riverfront Redevelopment Account. After years of planning, the riverfront area in Yuma is soon to begin development. As part of the agreement with the developer, the City is required to provide \$440,200 per year for 10 years for infrastructure. In addition, sales tax rebates of 70% of the City's general sales taxes and Two Percent taxes generated within the project area are to be paid to the developer. The agreement calls for paying one half the balance of the required deposit at the time building permits are generated. Those permits were expected in January 2006, thus the first payment was budgeted in FY2006 but not expended. Instead, permits and economic activity are expected in FY2007, therefore those required payments and rebates are reflected herein.

<b>RIVERFRONT REDEVELOPMENT</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Undesignated Account Balance July 1,	-	-	-	-
Sources:				
Transfers In:				
Community Investment Trust		220,100		220,100
Two Percent Fund		220,100		220,100
Total Transfers In	-	440,200	-	440,200
<b>Total Sources</b>	<b>-</b>	<b>440,200</b>	<b>-</b>	<b>440,200</b>
Uses:				
Expenditures				
Operating	-	220,100	-	440,200
<b>Total Uses</b>	<b>-</b>	<b>220,100</b>	<b>-</b>	<b>440,200</b>
Undesignated Account Balance June 30,	-	220,100	-	-

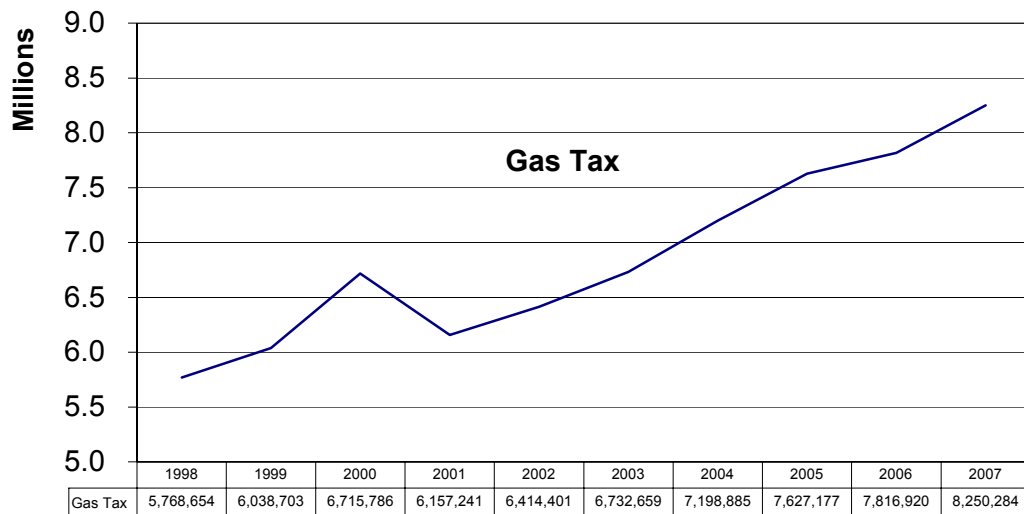
The Radio Communications Fund was created to track the expenditures of the new Yuma Regional Communication System, which will include the construction of the new 800/700 MHz digital trunked radio system for use by the city's public safety agencies. Additionally, the system will be designed to integrate and include interoperability capabilities for use by the County of Yuma and other city and local emergency response agency. To assist with the construction of this system, grants and other local emergency response agencies contributions are helping fund this deployment.

<b>RADIO COMMUNICATIONS FUND</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Undesignated Account Balance July 1,	-	-	-	6,710
Sources:				
Estimated Revenues	-	-	24,000	1,079,000
Transfers In:				
General Fund			-	30,000
Two Percent Fund				-
Total Transfers In	-	-	-	30,000
<b>Total Sources</b>	<b>-</b>	<b>-</b>	<b>24,000</b>	<b>1,109,000</b>
Uses:				
Expenditures				
Operating	-	-	14,890	319,921
Capital Outlay	-	-	2,400	750,000
<b>Total Uses</b>	<b>-</b>	<b>-</b>	<b>17,290</b>	<b>1,069,921</b>
Undesignated Account Balance June 30,	-	-	6,710	45,789

## SPECIAL REVENUE FUNDS

### HIGHWAY USER REVENUE FUND

The Highway User Revenue Fund accounts for gasoline taxes collected by the state and shared with cities. Of the tax collected statewide, 27.5% is allocated to cities and towns, one half of which is based on the same proportion as state sales tax and one half on the percentage of sales in "county of origin" and distributed based on city's population to total city and town population in the county. This revenue source is restricted to highway and street purposes, whether it be maintenance or construction. Projections for this revenue are provided by the state and the League of Cities.



HURF Fund Expenditures by Division	2004-2005 Actual	2005-2006 Budget	2005-2006 Estimate	2006-2007 Request
Curbs, Gutters, Sidewalks	\$ 430,320	\$ 425,966	\$ 430,728	\$ 498,616
Engineering	53,864	431,504	695,005	1,016,688
Lot Cleaning	16,695	23,157	20,465	25,790
Storm Drain Maintenance	617,302	784,441	786,708	880,978
Street Lighting	516,873	499,584	512,369	513,355
Street Maintenance	2,410,823	2,915,244	2,769,018	3,016,571
Street Sweeping	419,007	676,108	676,500	616,727
Traffic Signals	356,805	705,589	629,355	780,031
Traffic Signs and Striping	526,689	570,958	572,565	626,187
	<u>\$ 5,348,378</u>	<u>\$ 7,032,551</u>	<u>\$ 7,092,713</u>	<u>\$ 7,974,943</u>

The Public Works Department records operational expenditures in this fund from those maintenance and construction efforts. Transfers are made to the Debt Service fund for debt related to capital assets constructed to benefit streets, including a portion of the Public Works building. Capital Projects expenditures are for street projects listed in the Appendix.

There is no specific target for retention of fund balance; however, because this fund supports personal service and other expenditures devoted to streets, a smaller fund balance is budgeted for retention at year-end to begin the next year's operations.

<b>HIGHWAY USERS REVENUE FUND</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Undesignated Fund Balance July 1,	5,245,238	5,019,349	5,113,910	4,452,980
Sources:				
Estimated Revenues	7,820,002	8,029,920	7,986,920	8,410,284
Transfers In:				
General Fund	16,695	23,157	20,397	23,822
Total Transfers In	16,695	23,157	20,397	23,822
<b>Total Sources</b>	<b>7,836,697</b>	<b>8,053,077</b>	<b>8,007,317</b>	<b>8,434,106</b>
Uses:				
Expenditures				
Operating	5,289,477	6,549,686	6,618,192	7,538,478
Capital Outlay	58,486	482,865	474,521	436,465
Transfers Out:				
Debt Service Fund	102,088	98,683	99,179	98,599
Capital Projects Fund	2,517,973	3,951,554	1,476,355	2,157,143
Total Transfers Out	2,620,061	4,050,237	1,575,534	2,255,742
<b>Total Uses</b>	<b>7,968,024</b>	<b>11,082,788</b>	<b>8,668,247</b>	<b>10,230,685</b>
Undesignated Fund Balance June 30,	5,113,910	1,989,638	4,452,980	2,656,401

### LOCAL TRANSPORTATION ASSISTANCE FUND

A maximum of \$23 million from the Lottery is distributed to cities and towns in a similar manner as sales tax and is restricted to street construction or public transportation needs of cities (10% may be expended on cultural activities if matched by outside donors).

Historically, the city has opted to expend the 10 percent for cultural activities with the remainder transferred to the Capital Projects Fund for street construction. The expenditure budget includes both the cultural portion and the match required by law. Similarly, total revenues listed in the recap below include the matching 10% portion.

1998	439,556
1999	424,669
2000	418,463
2001	425,571
2002	440,004
2003	434,212
2004	431,754
2005	428,517
2006	427,720
2007	425,664

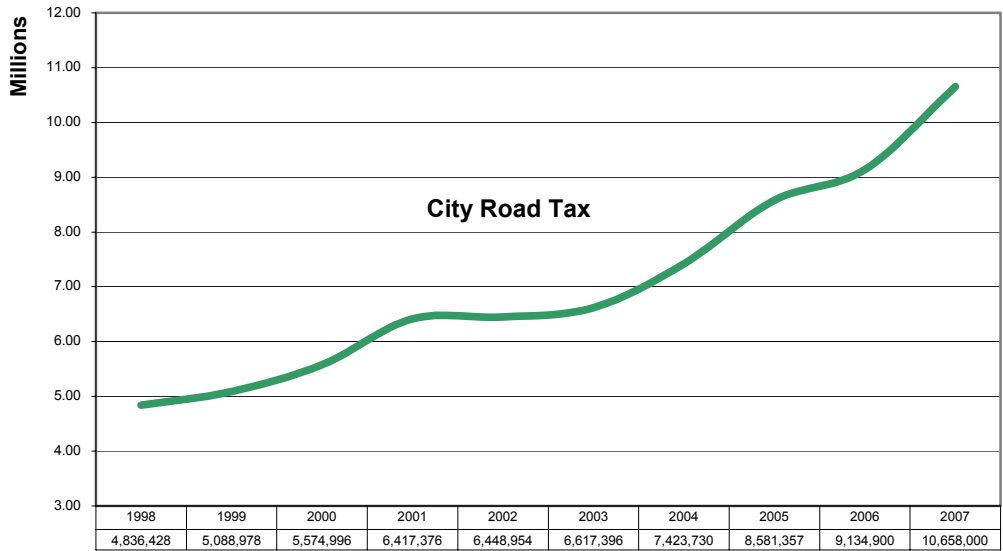
<b>LOCAL TRANSP. ASSISTANCE FUND</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Undesignated Fund Balance July 1,	35,793	20,000	33,659	20,000
Sources:				
Estimated Revenues	480,479	471,340	473,340	473,230
<b>Total Sources</b>	<b>480,479</b>	<b>471,340</b>	<b>473,340</b>	<b>473,230</b>
Uses:				
Expenditures				
Operating	100,186	95,094	79,554	95,373
Transfers Out:				
Capital Projects Fund	382,427	376,246	407,445	377,857
Total Transfers Out	382,427	376,246	407,445	377,857
<b>Total Uses</b>	<b>482,613</b>	<b>471,340</b>	<b>486,999</b>	<b>473,230</b>
Undesignated Fund Balance June 30,	33,659	20,000	20,000	20,000

## CITY ROAD TAX FUND

This fund accounts for the collection and expenditure of a local one-half percent transaction privilege tax approved by voters in 1994 for maintenance and construction of roadways. While some operating expenditures related to retention basins are recorded within the fund, the majority of the funds are eventually transferred to the Capital Projects Fund where construction expenditures for roadways are recorded.

The tax base for the Road Tax is the same as the one percent general tax. Its trends and method of projection are the same as that revenue.

In fiscal 2003, a loan from the Arizona Department of Transportation was obtained to take advantage of very favorable interest rates. The proceeds of the loan were used for a street project. The debt related to that loan is serviced from this fund.

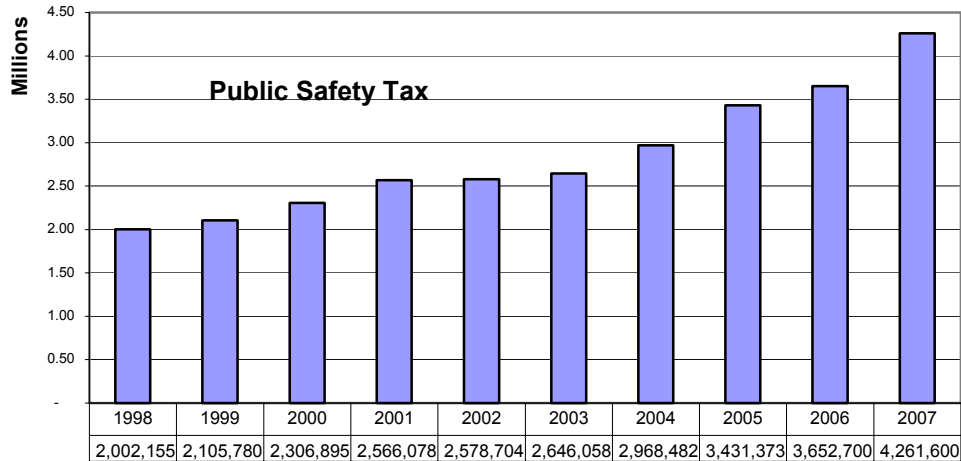


The Parks and Recreation Department is responsible for maintenance of the retention basins while the Public Works Department administers the capital projects paid herein.

<b>CITY ROAD TAX FUND</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
<b>Undesignated Fund Balance July 1,</b>	<b>4,013,513</b>	<b>5,181,124</b>	<b>5,809,291</b>	<b>7,343,384</b>
<b>Sources:</b>				
Estimated Revenues	8,789,483	9,294,900	10,118,500	10,878,000
<b>Transfers In:</b>				
Capital Improvement Fund	282,660	-	-	-
<b>Total Transfers In</b>	<b>282,660</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Sources</b>	<b>9,072,143</b>	<b>9,294,900</b>	<b>10,118,500</b>	<b>10,878,000</b>
<b>Uses:</b>				
Expenditures				
Operating	494,967	600,368	670,631	888,542
Capital Outlay	-	-	-	9,000
Debt Service	725,905	713,776	713,776	201,647
<b>Transfers Out:</b>				
Capital Projects Fund	6,052,679	9,344,000	7,200,000	8,674,200
<b>Total Transfers Out</b>	<b>6,055,493</b>	<b>9,344,000</b>	<b>7,200,000</b>	<b>8,674,200</b>
<b>Total Uses</b>	<b>7,276,365</b>	<b>10,658,144</b>	<b>8,584,407</b>	<b>9,773,389</b>
<b>Undesignated Fund Balance June 30,</b>	<b>5,809,291</b>	<b>3,817,880</b>	<b>7,343,384</b>	<b>8,447,995</b>

## PUBLIC SAFETY TAX FUND

This fund accounts for a special two-tenths of one percent (.2%) privilege license tax approved by qualified voters in 1994 for public safety and criminal justice facilities and equipment. Because it also shares the same tax base as the general sales tax of 1%, the Public Safety Tax is showing a dramatic increase of 16% in 2007. Other revenues of the fund include interest earnings.

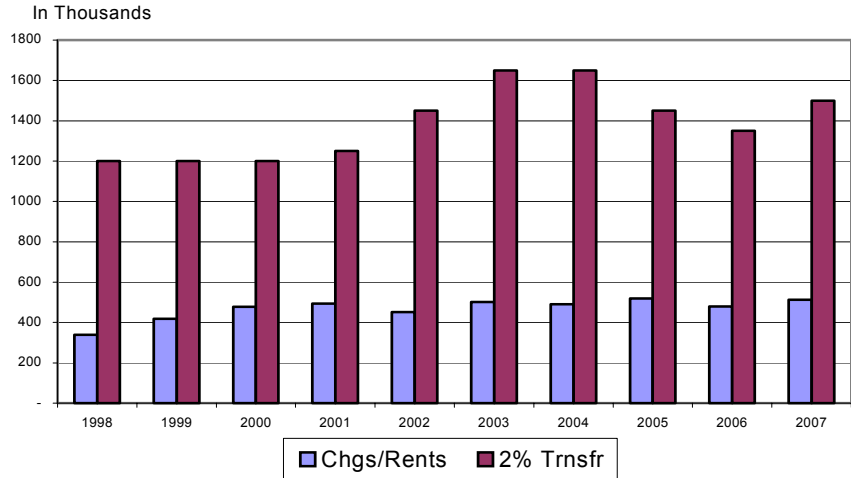


For 2007, the capital expenditures noted below relate to facility upgrades in various fire stations. The debt service transfer is to repay debt incurred for construction of the facility. The capital projects transfer is for various police and fire station facility improvements.

<b>PUBLIC SAFETY TAX FUND</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Undesignated Fund Balance July 1,	2,096,898	3,416,064	3,448,511	5,019,782
Sources:				
Estimated Revenues	3,509,861	3,692,700	4,031,000	4,341,600
Transfers In:				
Total Transfers In	-	-	-	-
<b>Total Sources</b>	<b>3,509,861</b>	<b>3,692,700</b>	<b>4,031,000</b>	<b>4,341,600</b>
Uses:				
Expenditures				
Operating	39,344	-	-	100,000
Capital Outlay	115,481	275,000	275,000	11,491
Transfers Out:				
Debt Service Fund	1,786,401	1,791,741	1,793,729	2,012,777
Capital Projects Fund	217,021	790,000	391,000	5,060,000
Total Transfers Out	2,003,422	2,581,741	2,184,729	7,072,777
<b>Total Uses</b>	<b>2,158,248</b>	<b>2,856,741</b>	<b>2,459,729</b>	<b>7,184,268</b>
Undesignated Fund Balance June 30,	3,448,511	4,252,023	5,019,782	2,177,114

## RECREATION COMPLEX FUND

This fund accounts for the financial activity of the Recreation Complex, which includes the Convention Center and Baseball Complex. The fund operates on charges for rentals of rooms and equipment, and commissions for catering. Its largest source of funding is a transfer from the Two Percent Tax Fund that was created for this purpose. The Parks and Recreation Department operates the complex. The chart on the right compares the charges and rentals income of the complex to the transfer from the Two Percent Tax Fund.



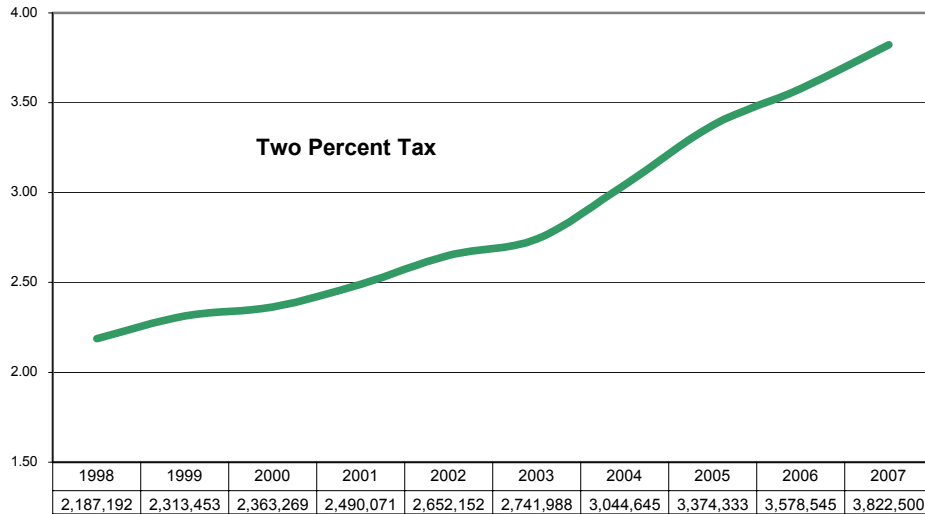
Rental income for the facility will remain steady, using historical trends as a determining factor. With only moderate increases in expenditures next year, the transfer from the Two Percent Tax Fund was once again reduced from the previous year.

Recreation Complex Fund Expenditures by Division	2004-2005 Actual	2005-2006 Budget	2005-2006 Estimate	2006-2007 Request
Convention Center	\$ 1,064,326	\$ 1,185,646	\$ 1,199,578	\$ 1,299,266
Baseball Complex	<u>603,782</u>	<u>686,642</u>	<u>636,956</u>	<u>710,153</u>
	<u>\$ 1,668,108</u>	<u>\$ 1,872,288</u>	<u>\$ 1,836,534</u>	<u>\$ 2,009,419</u>

RECREATION COMPLEX FUND	2004-2005 ACTUAL	2005-2006 BUDGET	2005-2006 ESTIMATE	2006-2007 BUDGET
Undesignated Fund Balance July 1,	1,169,051	1,357,048	1,359,100	1,367,994
Sources:				
Estimated Revenues	519,600	479,100	515,428	513,200
Transfers In:				
Two Percent Tax Fund	1,450,000	1,350,000	1,350,000	1,500,000
Total Transfers In	1,450,000	1,350,000	1,350,000	1,500,000
<b>Total Sources</b>	<b>1,969,600</b>	<b>1,829,100</b>	<b>1,865,428</b>	<b>2,013,200</b>
Uses:				
Expenditures				
Operating	1,611,339	1,804,288	1,769,268	1,960,619
Capital Outlay	54,756	68,000	67,266	48,800
Transfers Out:				
Capital Projects Fund	113,455	240,000	20,000	940,000
Total Transfers Out	113,455	240,000	20,000	940,000
<b>Total Uses</b>	<b>1,779,550</b>	<b>2,112,288</b>	<b>1,856,534</b>	<b>2,949,419</b>
Undesignated Fund Balance June 30,	1,359,100	1,073,860	1,367,994	431,775

## TWO PERCENT TAX FUND

This fund accounts for its namesake revenue source. Begun in 1971 and renewed for 15 yrs in 1994, this transaction privilege tax applies to a smaller tax base of bars, hotels, and restaurants. Its use is restricted by ballot language to the Recreation Complex; golf course; Yuma Crossing area; and conventions/tourism.



The graph at left shows the tremendous growth in recent years. Fiscal 2006 finished the year at a 6% growth rate. A conservative increase of 7%, matching the expectations of general sales taxes, is anticipated for 2007.

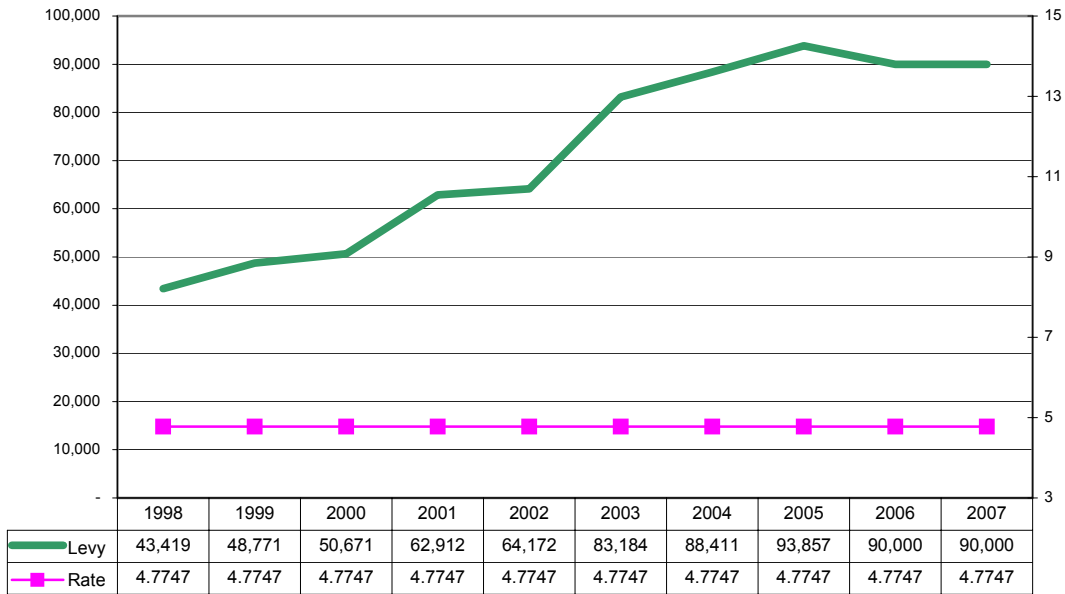
Operating expenditures from the fund are payments to outside agencies for services authorized by the ballot measure. Transfers out include operating subsidies to the Recreation Complex, debt service requirements for the Desert Hills Golf Course, and capital projects.

<b>TWO PERCENT TAX FUND</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Undesignated Fund Balance July 1,	663,994	1,254,776	1,215,801	2,328,402
Sources:				
Estimated Revenues	3,395,580	3,594,545	3,797,500	3,847,500
<b>Total Sources</b>	<b>3,395,580</b>	<b>3,594,545</b>	<b>3,797,500</b>	<b>3,847,500</b>
Uses:				
Expenditures				
Operating	773,595	855,504	855,504	842,950
Capital Outlay	-	-	-	-
Transfers Out:				
Riverfront Redevelopment	-	220,100	-	220,100
Recreation Complex Fund	1,450,000	1,350,000	1,350,000	1,500,000
Desert Hills Golf Course Fund	434,805	231,400	232,895	231,400
Capital Projects Fund	185,373	1,390,000	246,500	1,962,000
<b>Total Transfers Out</b>	<b>2,070,178</b>	<b>3,191,500</b>	<b>1,829,395</b>	<b>3,913,500</b>
<b>Total Uses</b>	<b>2,843,773</b>	<b>4,047,004</b>	<b>2,684,899</b>	<b>4,756,450</b>
Undesignated Fund Balance June 30,	1,215,801	802,317	2,328,402	1,419,452

## MALL MAINTENANCE FUND

The Mall Maintenance Fund accounts for the collection and expenditure of a special property tax levied on properties located in the downtown mall. The district maintains the common areas of the downtown mall. The Parks Department is responsible for the maintenance. The district was originally created in 1969 to finance improvements to the downtown business area in an effort to retain retail business as the city grew to the south.

**Mall District Levy and Tax Rate**



The plan failed to retain the larger retail outlets that eventually did move south in the city and the downtown area declined. In more recent years, however, new smaller retail developments have flourished. To help spur continued growth, the council reduced the tax rate of the district. Since then, assessed values have increased leading to the improving tax collections as shown in the above chart.

Historically, maintenance expenditures have exceeded the tax revenues of the district and a General Fund subsidy has been required. The Parks Department reduced services slightly during fiscal 2004 to lower the subsidy from the General Fund so that those resources can be used for other parks maintenance purposes. For 2007, the General Fund transfer increased once again to maintain service levels within the district.

<b>MALL MAINTENANCE FUND</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
<b>Undesignated Fund Balance July 1,</b>	-	-	-	-
Sources:				
Estimated Revenues	108,792	105,000	105,000	105,000
Transfers In:				
General Fund	158,269	171,762	151,410	203,082
Total Transfers In	158,269	171,762	151,410	203,082
<b>Total Sources</b>	<b>267,061</b>	<b>276,762</b>	<b>256,410</b>	<b>308,082</b>
Uses:				
Expenditures				
Operating	267,061	276,762	256,410	284,682
Capital Outlay	-	-	-	23,400
Transfers Out:				
Total Transfers Out	-	-	-	-
<b>Total Uses</b>	<b>267,061</b>	<b>276,762</b>	<b>256,410</b>	<b>308,082</b>
<b>Undesignated Fund Balance June 30,</b>	-	-	-	-

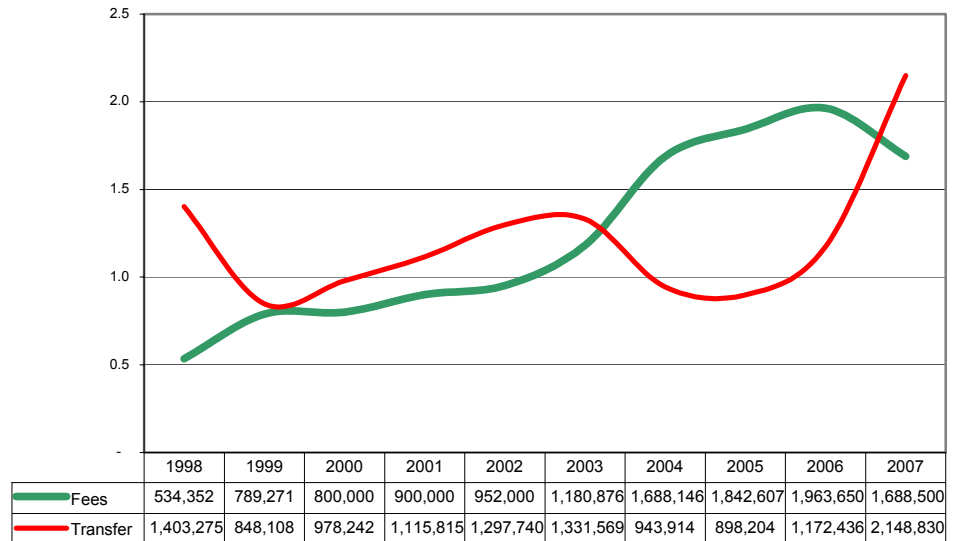
## SOLID WASTE FUND

Collection and disposal of residential solid waste is accounted for in this fund. Revenues to the fund include the Environmental Solid Waste fee, begun in 2000, and the residential collection fee, created for the 2004 fiscal year. Until fiscal 2000, no fees had been charged for collection of residential trash. Instead, the General Fund subsidized this fund by transferring sufficient monies into the fund to restore a zero fund balance. (A fund was created originally because the city charged for collection of commercial solid waste until 1999.) The Environmental Solid Waste Fee was created to offset the ever-increasing costs of landfill disposal and to cover the city's neighborhood cleanup program, its recycling efforts and its household hazardous waste collection efforts. Because of increasing costs, and the decrease in general revenues during 2004 related to state-shared income tax collections, a residential collection fee was established at \$2 per month. This fee is scheduled to sunset after the 2006 fiscal year.

The new fee served initially to reduce the General Fund subsidy, as noted in the graph at right. However, with the continued growth in residential units in the city, the cost of service will cause the subsidy to increase once more.

Each year, revenue projections are based on the number of solid waste accounts in the program.

**Solid Waste Fees vs. General Fund Transfer**



The Public Works Department is responsible for the Solid Waste Program.

<b>SOLID WASTE FUND</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Undesignated Fund Balance July 1,	-	-	-	-
Sources:				
Estimated Revenues	1,854,345	1,973,650	1,997,250	1,693,500
Transfers In:				
General Fund	859,335	1,172,436	1,121,206	2,148,830
Total Transfers In	859,335	1,172,436	1,121,206	2,148,830
<b>Total Sources</b>	<b>2,713,680</b>	<b>3,146,086</b>	<b>3,118,456</b>	<b>3,842,330</b>
Uses:				
Expenditures				
Operating	2,692,562	3,125,672	3,097,939	3,621,933
Capital Outlay	-	-	-	200,000
Transfers Out:				
Debt Service Fund	21,118	20,414	20,517	20,397
Total Transfers Out	21,118	20,414	20,517	20,397
<b>Total Uses</b>	<b>2,713,680</b>	<b>3,146,086</b>	<b>3,118,456</b>	<b>3,842,330</b>
Undesignated Fund Balance June 30,	-	-	-	-

## GRANT FUNDS

A variety of federal and state grants and entitlements are recorded in this fund. The largest grant is the Community Development Block Grant (CDBG). All are restricted to the purposes for which the grants were authorized. Those purposes range from parks improvements to overtime compensation for police officers.

This fund's budget will vary significantly from year to year as the city budgets for all grants for which staff believes it has a reasonable chance of award. This often causes a distinct variance between the budget of a given year and its actual revenues and expenditures.

<b>GRANT FUNDS</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Undesignated Fund Balance July 1,	6,865	6,754	6,865	-
Sources:				
Estimated Revenues	5,509,198	24,554,906	8,394,609	22,309,370
<b>Total Sources</b>	<b>5,509,198</b>	<b>24,554,906</b>	<b>8,394,609</b>	<b>22,309,370</b>
Uses:				
Expenditures				
Operating	3,656,969	10,335,407	3,868,478	8,220,232
Capital Outlay	144,807	832,381	557,689	663,000
Debt Service	104,183	108,618	108,618	115,138
Transfers Out:				
Capital Projects Fund	1,603,238	13,278,500	3,866,689	13,311,000
Total Transfers Out	1,603,238	13,278,500	3,866,689	13,311,000
<b>Total Uses</b>	<b>5,509,198</b>	<b>24,554,906</b>	<b>8,401,474</b>	<b>22,309,370</b>
Undesignated Fund Balance June 30,	6,865	6,754	-	-

## DEBT SERVICE FUNDS

Debt service funds are used to account for payment of principal and interest on bonded debt paid from governmental fund resources. Long-term bonded debt of Enterprise Funds is recorded and paid directly from the fund. A discussion of debt activity is included in the Debt Management section.

The City has two types of long-term governmental debt. First is debt of the Yuma Municipal Property Corporation (MPC). The several bond issues of the MPC are represented below. Transfers from the operating funds benefiting from the infrastructure provided by the debt are made each year.

<b>DEBT SERVICE FUNDS</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Undesignated Fund Balance July 1,	-	81,011	330,038	330,039
Sources:				
Estimated Revenues	4,474	-	-	-
Transfers In:				
General Fund	3,474,504	3,096,403	3,097,878	2,883,413
Desert Hills Golf Course Fund	233,768	231,400	232,895	231,400
Highway Users Revenue Fund	102,088	98,683	99,179	98,599
Solid Waste Fund	21,118	20,414	20,517	20,397
Capital Improvement Fund	-	-	-	-
Water Fund	62,771	60,677	60,983	60,626
Wastewater Fund	24,223	23,415	23,533	23,395
Public Safety Tax	1,786,401	1,791,741	1,793,729	2,012,777
Total Transfers In	5,704,873	5,322,733	5,328,714	5,330,607
<b>Total Sources</b>	<b>5,709,347</b>	<b>5,322,733</b>	<b>5,328,714</b>	<b>5,330,607</b>
Uses:				
Expenditures				
Debt Service	5,379,309	5,322,733	5,328,713	5,330,608
<b>Total Uses</b>	<b>5,379,309</b>	<b>5,322,733</b>	<b>5,328,713</b>	<b>5,330,608</b>
Undesignated Fund Balance June 30,	330,038	81,011	330,039	330,038

In addition to governmental debt, the City also records the activity of Improvement District 67, the proceeds of which were used to construct public improvements around the new Yuma Palms Regional Center. The mall, the sole property owner with the district, pays the debt service on the bonds after which certain sales tax rebates are made in accordance with a development agreement. The activity of that agreement and related debt activity is included below. For financial statement presentation, the two fund types are combined in the Comprehensive Annual Financial Report, but presented separately herein for the sake of clarity.

<b>IMPR DISTRICT #67 DEBT SERVICE</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Undesignated Account Balance July 1,	-	(350)	-	-
Sources:				
Estimated Revenues	86,334	-	-	-
Transfers In:				
General Fund	-	133,333	-	133,333
City Road Tax Fund	2,814	-	-	-
Wastewater Fund	989	-	-	-
Capital Improvement Fund	179,573	936,780	936,780	941,065
Total Transfers In	183,376	1,070,113	936,780	1,074,398
<b>Total Sources</b>	<b>269,710</b>	<b>1,070,113</b>	<b>936,780</b>	<b>1,074,398</b>
Uses:				
Expenditures				
Debt Service	269,710	936,780	936,780	941,065
<b>Total Uses</b>	<b>269,710</b>	<b>936,780</b>	<b>936,780</b>	<b>941,065</b>
Undesignated Account Balance June 30,	-	132,983	-	133,333

## CAPITAL PROJECTS FUND

This fund accounts for the expenditures related to capital improvement projects for governmental funds. Revenues include anticipated or actual bond proceeds and transfers from other funds for their respective projects. Expenditures for capital projects of Enterprise Funds are shown within that section. A list of capital projects is included within the Capital Improvement Section of this document.

A series of public meetings and presentations to Council occur with this portion of the budget. By charter, the capital improvement program is developed separately from the operating budget. However, while separate, this budget is not independent, as it relies on revenues from the operating funds for its capital sources. Accordingly, operational needs of the departments come first in determining use of expendable resources. Other sources of revenue for this fund include governmental activity long-term debt proceeds and developer deposits. These are the primary reason why the fund ends a given year with a fund balance, as these proceeds are not always spent in the year received.

<b>CAPITAL PROJECTS FUND</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Designated Fund Balance July 1,	6,972,955	1,619,886	1,104,048	(2,922,286)
Sources:				
Estimated Revenues	5,045,659	55,682,106	2,226,825	114,762,150
Transfers In:				
General Fund	459,690	1,335,000	640,000	1,206,800
Community Investment Trust	-	515,000	-	400,000
Highway Users Revenue Fund	2,517,973	3,951,554	1,476,355	2,157,143
LTAF	382,427	376,246	407,445	377,857
City Road Tax	6,052,679	9,344,000	7,200,000	8,674,200
Public Safety Tax	217,021	790,000	391,000	5,060,000
Recreation Complex Fund	113,455	240,000	20,000	940,000
Two Percent Fund	185,373	1,390,000	246,500	1,962,000
Grant Funds	1,603,238	13,278,500	3,866,689	13,311,000
Total Transfers In	11,531,856	31,220,300	14,247,989	34,089,000
<b>Total Sources</b>	<b>16,577,515</b>	<b>86,902,406</b>	<b>16,474,814</b>	<b>148,851,150</b>
Uses:				
Expenditures				
Debt Service				
Capital Improvements	19,944,868	85,235,748	19,564,368	144,873,250
Transfers Out:				
General Fund	28,561	-	-	-
City Road Tax	282,660	-	-	-
Improv. District #67 Debt Service	179,573	936,780	936,780	941,065
Wastewater Fund	2,671	-	-	-
Wastewater Restricted Fund	2,008,089	-	-	-
Total Transfers Out	2,501,554	936,780	936,780	941,065
<b>Total Uses</b>	<b>22,446,422</b>	<b>86,172,528</b>	<b>20,501,148</b>	<b>145,814,315</b>
Undesignated Fund Balance June 30,	1,104,048	2,349,764	(2,922,286)	114,549

## ENTERPRISE FUNDS

As noted in the overview, enterprise funds are used by governments to account for operations in which user charges are the main source of revenue. Taxes and other general revenues are not used to finance these operations for a number of reasons:

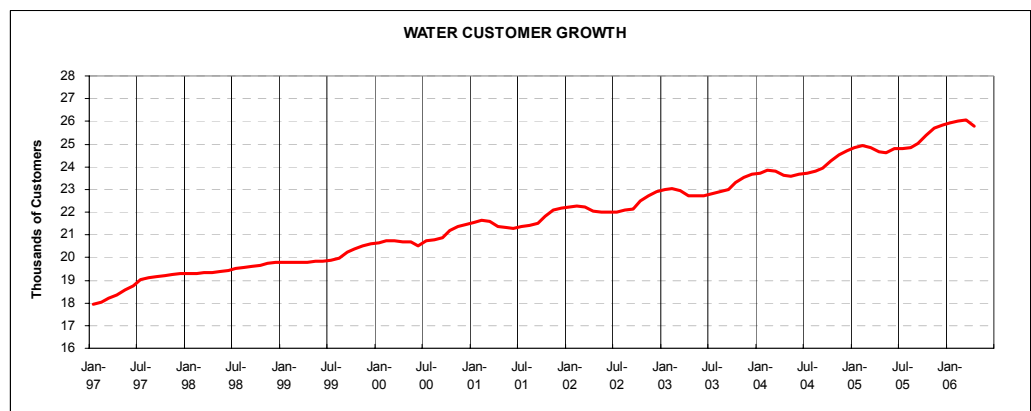
- The beneficiary of services of an enterprise-related activity can be readily identified and the service provision can be measured to determine charges.
- General revenues have legal, statutory or charter-related limitations in amount and cannot cover all the services required by its citizens.
- General revenues are historically used to finance expenditures for services in which the ultimate beneficiary cannot be readily determined.

Enterprise funds account for activities using accounting principles similar to commercial businesses. For financial reporting purposes, each fund records transactions on an accrual basis in which long-lived assets are not recorded as expenses when purchased but as assets. The costs of these assets are then amortized over their useful lives as depreciation. Similarly, any debt of an enterprise fund is recorded as a long-term liability within the fund with the only expense recognition related to interest on the debt.

For budget purposes, however, the expenditure of monies related to these activities must be accounted for like those of governmental funds. As such, expenditure of funds is generally reported when expended, irrespective of the long-term use of the underlying asset. Moreover, state law requires the budgeting of all funds to be expended in a fiscal year. This leads to a budget basis of reporting that is not in accordance with generally accepted accounting principles (GAAP). This “budget basis” results in two types of reporting for Enterprise Funds on the city’s financial statements. That basis shows operating budgets that are similar to GAAP and capital budgets that report in a more traditional governmental display. This display does not included budgets for depreciation.

### WATER FUND

The Water Fund records the financial activity of the City’s water treatment and distribution system. The system is not tax supported but relies on a combination of charges for water and capacity fees for new development to maintain and expand its services to meet the needs of a growing city. The chart at right shows the 44%

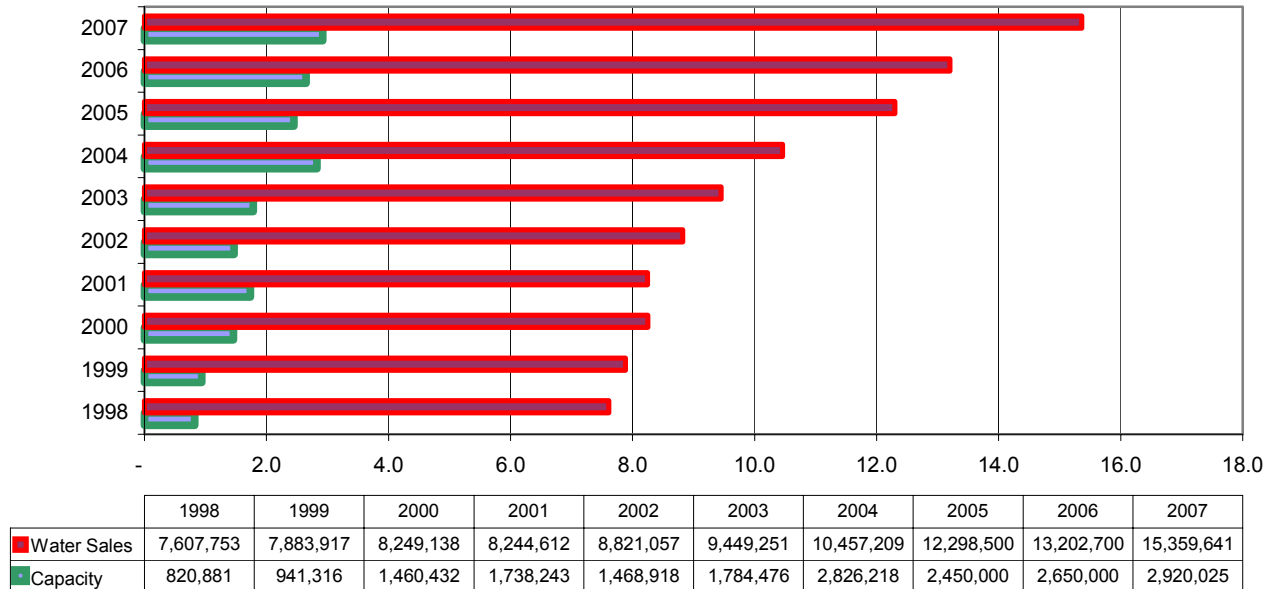


growth in water customers since 1997. This growth has come with the price of investing in water system infrastructure and plant capacity. The system continues to undergo almost \$100 million in new construction to accommodate unprecedented growth in Yuma. While the city was able to avoid rate increases for several years, a series of rate changes has occurred recently, and through 2008, to provide the cash flow necessary for system expansion.

The chart below provides a history of metered water sales versus capacity charges. The term ‘capacity charges’ includes system development fees. Until 2001, the increase in sales was driven only by consumption, whether that consumption was from new or current customers. Since then, rate increases have combined with consumption to cause the surge in total metered revenues. Also, these very rate increases have caused total capacity charges to increase similarly. These rate increases are the basis for financing the system expansion. Revenues for 2007 are

determined on the basis of the systems historical growth (approximating 4% recently) along with any approved changes in rates. Because water rate increases are imposed in January, in times of lower consumption, any given rate increase will affect the projection for only half the year.

### Metered Water Sales vs. Capacity Charges



The operating portion of the budget is presented below. Debt service appears as both expenditure and a transfer because debt is recorded in the Water Fund and because the fund pays a portion of the debt used to construct the Public Works Building. The latter is part of governmental debt not recorded in this fund.

<b>WATER FUND</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
<b>Net Working Capital July 1,</b>	<b>10,886,647</b>	<b>8,003,701</b>	<b>9,567,764</b>	<b>13,562,408</b>
<b>Sources:</b>				
Estimated Revenues	13,193,858	13,874,904	16,071,451	16,255,750
Transfers In:				
Water Transfer Restricted Account	16,764	25,300	26,300	26,072
Total Transfers In	16,764	25,300	26,300	26,072
<b>Total Sources</b>	<b>13,210,622</b>	<b>13,900,204</b>	<b>16,097,751</b>	<b>16,281,822</b>
<b>Uses:</b>				
Expenditures				
Operating	7,020,460	8,881,694	8,759,156	10,587,003
Capital Outlay	350,769	476,414	252,435	328,450
Debt Service	368,895	369,245	369,333	370,017
Capital Improvements	6,726,611	7,292,000	2,661,200	5,489,895
Transfers Out:				
Debt Service Fund	62,771	60,677	60,983	60,626
Total Transfers Out	62,771	60,677	60,983	60,626
<b>Total Uses</b>	<b>14,529,506</b>	<b>17,080,030</b>	<b>12,103,107</b>	<b>16,835,991</b>
<b>Net Working Capital June 30,</b>	<b>9,567,764</b>	<b>4,823,875</b>	<b>13,562,408</b>	<b>13,008,240</b>

Restricted monies within the Water Fund, although recorded within the same fund, are presented separately as the expenditures do not rely on water rates, but on capacity and system charges for new development. A comparison of capacity charges and metered sales is shown above. Included within revenues are anticipated long-term debt proceeds. The reader should note that these proceeds are not received until the underlying capital projects are built. The estimated amount of proceeds reflects the progress of those projects. New proceeds in 2007 include

those not expended during 2006. The working capital balances shown below are estimates only. Any apparent deficit balance is the result of the project being partly funded by the operating fund, but the entire budget of the project being included below.

The use of these funds is primarily capital projects. Major projects including renovation to distribution lines and a new water plant for the East Mesa are underway and will continue into the 2007 fiscal year.

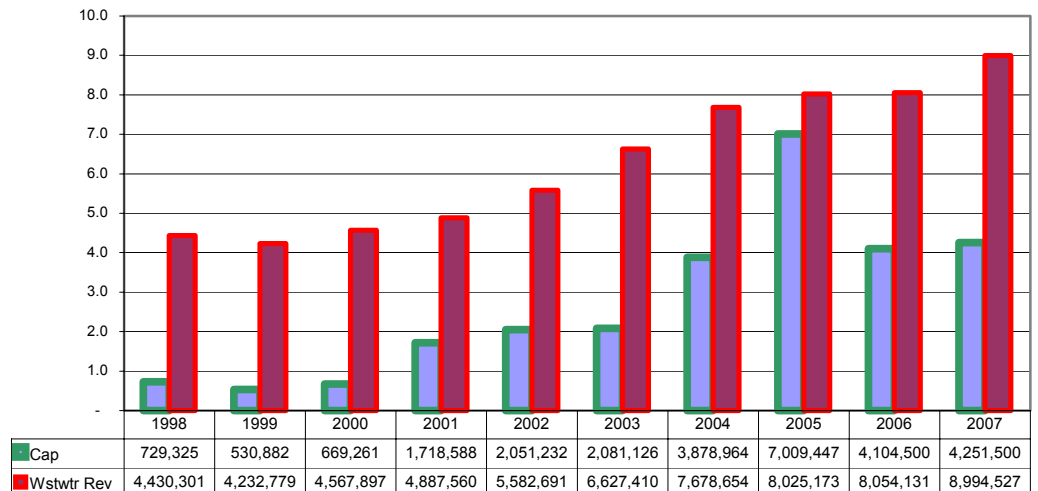
<b>WATER RESTRICTED FUNDS</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Net Working Capital July 1,	1,817,523	3,762,271	5,863,902	5,323,364
Sources:				
Estimated Revenues	14,591,727	55,529,600	20,714,614	117,252,614
Transfers In:				
Total Transfers In	-	-	-	-
<b>Total Sources</b>	<b>14,591,727</b>	<b>55,529,600</b>	<b>20,714,614</b>	<b>117,252,614</b>
Uses:				
Expenditures				
Operating				
Capital Outlay				
Debt Service	2,219,200	4,539,725	3,710,902	4,336,853
Capital Improvements	8,309,384	54,501,950	17,517,950	117,883,600
Transfers Out:				
Water Fund	16,764	25,300	26,300	26,072
Total Transfers Out	16,764	25,300	26,300	26,072
<b>Total Uses</b>	<b>10,545,348</b>	<b>59,066,975</b>	<b>21,255,152</b>	<b>122,246,525</b>
Net Working Capital June 30,	5,863,902	224,896	5,323,364	329,453

## WASTEWATER FUND

The Public Works Department also operates the Wastewater Collection and Treatment System and accounts for same in the Wastewater Fund. Like the Water Fund, this fund is an enterprise fund relying solely on charges to customers for funding. Through a series of rate charges and capacity fees, the system provides environmentally sound wastewater services. This system is also undergoing rapid expansion to meet the City's needs.

The increase in customer base for wastewater is similar to that of the Water Fund. Overall, there are fewer wastewater customers compared to water, as a number of water customers, particularly those outside the city limits, are not served by the wastewater system. Instead, they rely on septic systems. Over time, many of those customers are being brought into the system. The expansion of the system is not being caused by this type of customer, however, but by new population and the increasing numbers of new subdivisions. Like water, system rates are increasing to finance the expansion of capacity, both in the collection system as well as the treatment plant capacity.

**Wastewater Operational Revenues and Capacity Charges**



The operations portion of the Wastewater Fund is presented first. As in the Water Fund, this fund transfers monies to the debt service funds to pay its portion of the debt recorded in governmental funds that benefit wastewater operations. For capital projects, both operational revenues and capacity charges pay for their respective share of improvement and capital projects expenditures are budgeted in both portions.

<b>WASTEWATER FUND</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Net Working Capital July 1,	3,247,939	3,856,513	3,722,906	3,338,418
Sources:				
Estimated Revenues	8,096,814	8,066,131	8,812,892	9,059,527
Transfers In:				
Capital Improvements Fund	2,671	-	-	-
Total Transfers In	2,671	-	-	-
<b>Total Sources</b>	<b>8,099,485</b>	<b>8,066,131</b>	<b>8,812,892</b>	<b>9,059,527</b>
Uses:				
Expenditures				
Operating	5,096,423	7,478,950	6,990,326	8,059,385
Capital Outlay	241,116	91,977	70,621	312,200
Capital Improvements	2,261,767	2,658,400	2,112,900	1,664,500
Debt Service Fund	25,212	23,415	23,533	23,395
Total Transfers Out	25,212	23,415	23,533	23,395
<b>Total Uses</b>	<b>7,624,518</b>	<b>10,252,742</b>	<b>9,197,380</b>	<b>10,059,480</b>
Net Working Capital June 30,	3,722,906	1,669,902	3,338,418	2,338,465

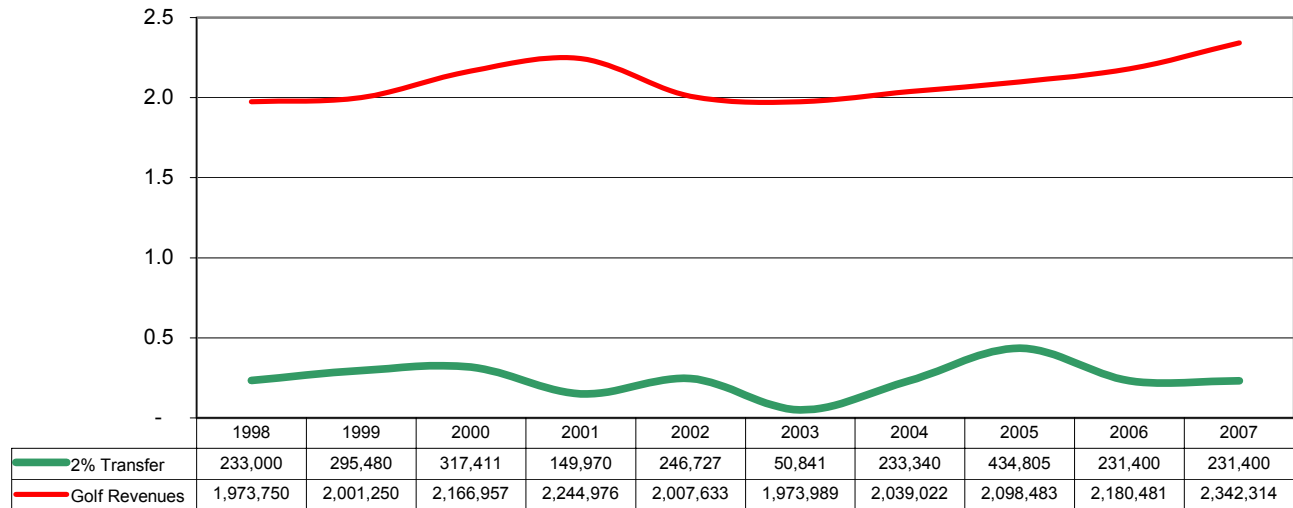
The restricted accounts in the fund are for capacity charges for system expansion. Projects scheduled for 2007 are facility improvements to the Figueroa Avenue Plant and continued work on the new East Mesa Water Pollution Control Facility.

<b>WASTEWATER RESTRICTED FUNDS</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Net Working Capital July 1,	17,058,220	5,868,685	8,386,060	5,150,718
Sources:				
Estimated Revenues	23,942,482	34,325,225	4,537,149	33,010,080
Transfers In:				
Capital Improvement Fund	2,008,089	-	-	-
Total Transfers In	2,008,089	-	-	-
<b>Total Sources</b>	<b>25,950,571</b>	<b>34,325,225</b>	<b>4,537,149</b>	<b>33,010,080</b>
Uses:				
Expenditures				
Debt Service	3,074,324	3,283,890	3,283,890	3,283,890
Capital Improvements	31,548,407	34,390,000	4,488,601	31,842,931
<b>Total Uses</b>	<b>34,622,731</b>	<b>37,673,890</b>	<b>7,772,491</b>	<b>35,126,821</b>
Net Working Capital June 30,	8,386,060	2,520,020	5,150,718	3,033,977

## DESERT HILLS GOLF COURSE FUND

The Parks and Recreation Department operates the Desert Hills Golf Course. The Two Percent Tax was used historically to subsidize operations at the course, but council has long sought that golf revenues fund the course. To this end, the transfer from the tax has been reduced over the years. Lately, that transfer was limited to the amount of debt service paid by the fund. During fiscal 2003, the fund had intended to limit this transfer even further, believing that operations would allow a reduction in the transfer.

**Golf Revenues and 2% Tax Transfer**



However, revenue projections did not meet goals and the transfer was increased to again match the course's portion of the debt used to finance construction of the new clubhouse and restaurant. During 2005, an additional \$200,000 was transferred as planned. Again for 2006 and continuing in 2007, the transfer from the Two Percent Tax Fund has returned to the amount necessary to pay debt service.

<b>DESERT HILLS GOLF COURSE FUND</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Net Working Capital July 1,	(248,049)	32,323	33,371	140,220
Sources:				
Estimated Revenues	2,098,565	2,180,481	2,239,526	2,342,314
Transfers In:				
Two Percent Tax Fund	434,805	231,400	232,895	231,400
Total Transfers In	434,805	231,400	232,895	231,400
<b>Total Sources</b>	<b>2,533,370</b>	<b>2,411,881</b>	<b>2,472,421</b>	<b>2,573,714</b>
Uses:				
Expenditures				
Operating	2,018,182	2,168,850	2,110,579	2,368,442
Capital Outlay	-	26,000	22,098	9,000
Transfers Out:				
Debt Service Fund	233,768	231,400	232,895	231,400
Total Transfers Out	233,768	231,400	232,895	231,400
<b>Total Uses</b>	<b>2,251,950</b>	<b>2,426,250</b>	<b>2,365,572</b>	<b>2,608,842</b>
Net Working Capital June 30,	33,371	17,954	140,220	105,092

## ARROYO DUNES GOLF COURSE FUND

Also operated by the Parks and Recreation Department is the Arroyo Dunes Golf Course. No operating subsidy from the Two Percent Tax is used for this fund and it relies solely on golf charges. With the addition of lights on the Desert Hills Golf Course driving range, revenues of this fund have decreased somewhat over the past two years. Fiscal 2004 saw the final payment of the internal loan used to purchase the course in the mid 1980's.

<b>ARROYO DUNES GOLF COURSE FUND</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Net Working Capital July 1,	121,531	124,042	124,091	105,334
Sources:				
Estimated Revenues	231,753	258,012	222,409	233,511
<b>Total Sources</b>	<b>231,753</b>	<b>258,012</b>	<b>222,409</b>	<b>233,511</b>
Uses:				
Expenditures				
Operating	229,193	272,789	241,166	271,079
Debt Service	-	-	-	-
<b>Total Uses</b>	<b>229,193</b>	<b>272,789</b>	<b>241,166</b>	<b>271,079</b>
Net Working Capital June 30,	124,091	109,265	105,334	67,766

## INTERNAL SERVICE FUNDS

### EQUIPMENT REPLACEMENT FUND

This fund accounts for the accumulation of resources from each department for the replacement of equipment. After initial purchase by the operating fund, the asset is recorded in this fund and "rented" by the operating department. This rent is determined by, and accumulates over, the life of the asset. Along with interest earnings, monies will be available for the purchase of new equipment when the older item is no longer serviceable economically.

<b>EQUIPMENT REPLACEMENT FUND</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Net Working Capital July 1,	14,596,427	15,764,691	15,799,309	15,063,137
Sources:				
Estimated Revenues	2,580,572	2,633,566	2,993,566	4,014,773
<b>Total Sources</b>	<b>2,580,572</b>	<b>2,633,566</b>	<b>2,993,566</b>	<b>4,014,773</b>
Uses:				
Expenditures				
Operating	76,287	70,181	70,181	48,736
Capital Outlay	1,301,403	3,996,710	3,659,557	3,058,080
<b>Total Uses</b>	<b>1,377,690</b>	<b>4,066,891</b>	<b>3,729,738</b>	<b>3,106,816</b>
Net Working Capital June 30,	15,799,309	14,331,366	15,063,137	15,971,094

## EQUIPMENT MAINTENANCE FUND

This fund accounts for the operations of fleet maintenance in the city and is managed within the Public Works Department. The equipment maintenance activity used a series of interdepartmental charges to allocate the cost of maintenance to the user funds. By using an internal service fund, the financial affairs of the division will be more easily attended and understood.

<b>EQUIPMENT MAINTENANCE FUND</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Undesignated Fund Balance July 1,	15,432	(65,800)	(64,941)	(116,698)
Sources:				
Estimated Revenues	2,715,120	2,750,500	3,159,468	3,665,484
<b>Total Sources</b>	<b>2,715,120</b>	<b>2,750,500</b>	<b>3,159,468</b>	<b>3,665,484</b>
Uses:				
Expenditures				
Operating	2,746,533	2,569,267	3,128,380	3,378,362
Capital Outlay	48,959	78,370	82,845	167,900
<b>Total Uses</b>	<b>2,795,492</b>	<b>2,647,637</b>	<b>3,211,225</b>	<b>3,546,262</b>
Undesignated Fund Balance June 30,	(64,940)	37,063	(116,698)	2,524

## INSURANCE RESERVE FUND

This fund accounts for the insurance activity and risk retention of the city for liability and casualty issues. Until 2004, these expenditures were accounted for within the General Fund. In 2005, an internal service fund was created for this activity. Use of such a fund will make administration of the city's risk management easier.

Accumulated reserves were transferred on July 1, 2004. In fiscal 2005, transfers from each fund to cover costs of its insurance needs were made. Premiums are charged to each fund based on liability exposure, infrastructure and other parameters.

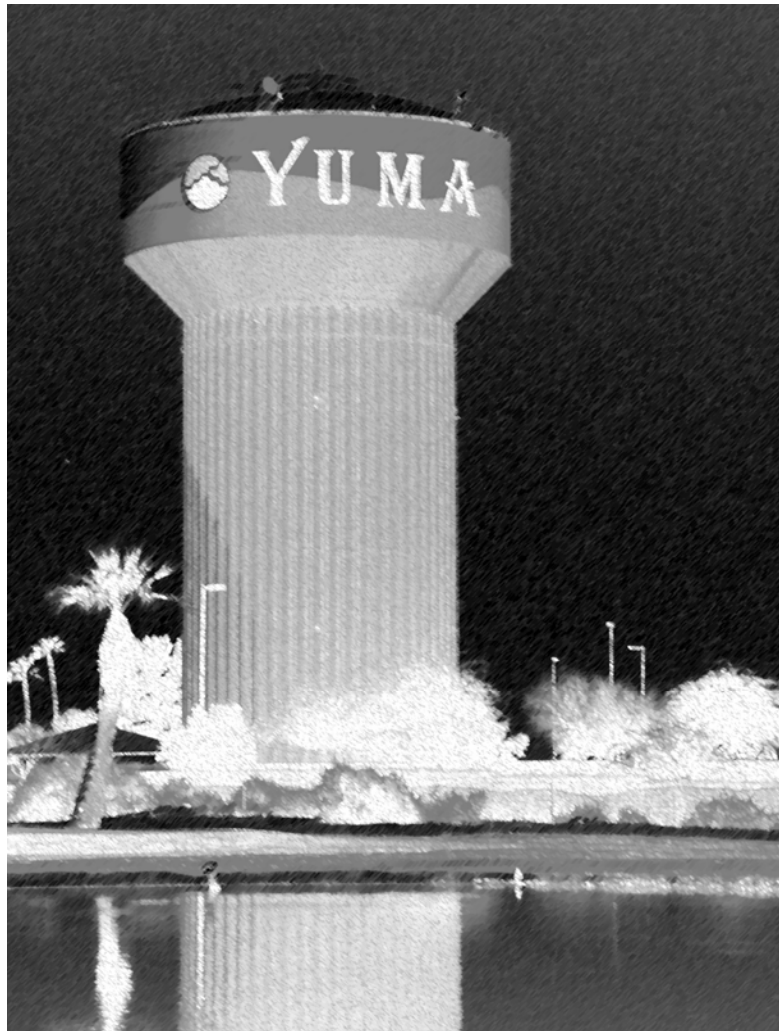
World insurance markets continue to react to the growing presence of terrorism and other issues causing rates for coverage to increase. Moreover, underwriters of municipal insurance products have asked cities to incur additional risk retention in order to reduce premium load. Accordingly, the premiums charged to the operating funds will be determined not only to cover claims expenditures, but to increase the reserves held within the insurance fund over time as well.

<b>INSURANCE RESERVE FUND</b>	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 BUDGET</b>
Undesignated Fund Balance July 1,	1,055,522	1,335,655	573,739	1,098,973
Sources:				
Estimated Revenues	720,038	1,874,509	1,911,464	1,675,093
<b>Total Sources</b>	<b>720,038</b>	<b>1,874,509</b>	<b>1,911,464</b>	<b>1,675,093</b>
Uses:				
Expenditures				
Operating	1,201,822	1,559,509	1,386,230	1,380,364
<b>Total Uses</b>	<b>1,201,822</b>	<b>1,559,509</b>	<b>1,386,230</b>	<b>1,380,364</b>
Undesignated Fund Balance June 30,	573,738	1,650,655	1,098,973	1,393,702



City of YUMA

# Department Information



## DEPARTMENT INFORMATION

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# Office of the Mayor and Council

*The Yuma City Government exists to provide a forum for public discussion and decision-making. We are committed to deliver quality public services and to advance the social and economic well being of our present and future citizens.*

The Mayor and Council serve the citizens of Yuma. The Mayor and Council Office staff provides administrative support to the Mayor and six Council members. The Mayor and Council are also responsible for appointing citizens to the City's fifteen boards and commissions.

<b>AUTHORIZED PERSONNEL</b>	<b>FY 05/06</b>	<b>FY 06/07</b>
Mayor's Office*	2	2
<b>Total</b>	<b>2</b>	<b>2</b>

\*does not reflect elected positions

Listed are the Goal Action Items developed to guide our organization for the year ending June 30, 2007.

## *Communication*

- Actively develop Council participation on Channels 72 and 73.
- Use the "Six Thinking Hats" training to develop thoughtful development of projects and policies.

## *Innovation*

- Providing the "Six Thinking Hats" training to the City employees and the community.
- Hired two Hearing Officers to handle appeals and soil remediation Conditional Use Permit's.

## *Accessibility*

- Implement E-business for customer billing/payments, account status, permits, etc.
- Provide internet access for all application forms, mapping, agendas, plans, staff reports, etc.

## *Commitment*

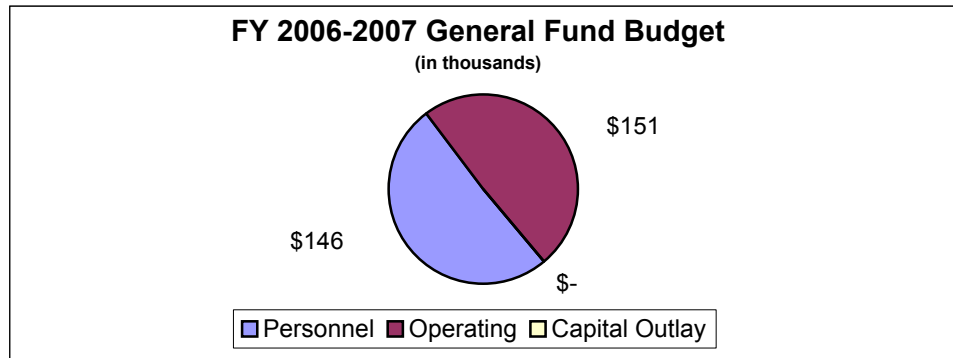
- Continue to work with the county on emergency preparedness for the area.
- Continue the design and development of the Riverfront and Smucker Park projects.
- Adopt a 10-year CIP program and encourage steady annual progress.



	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Mayor's Office	222,367	262,347	245,831	297,813
	<b>222,367</b>	<b>262,347</b>	<b>245,831</b>	<b>297,813</b>

The Mayor's Office budget shows increases in personnel costs due to the rising cost of health insurance and pension plan rate increases. Operational costs have increased due to increased travel by Council members and the Mayor and in memberships and dues on behalf of the city.

<b>GENERAL FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	131,609	141,128	139,135	151,102
Operational	90,925	121,219	106,696	146,711
Capital Outlay	-	-	-	-
	<b>222,534</b>	<b>262,347</b>	<b>245,831</b>	<b>297,813</b>



# Yuma Municipal Court

*The Mission of the Yuma Municipal Court is to enhance the quality of life in the City of Yuma by providing all people that appear in the Court with a responsive and professional judicial branch of government.*

## **JUDICIAL GOALS, AUTHORITY:**

The judicial system is predicated on the belief that all citizens coming before the courts are entitled to equal justice, regardless of race, ethnicity, gender, age, or economic circumstance. Courts must resolve cases swiftly and fairly. Courts must ensure that litigants and victims fully understand their rights and that those rights are protected. Courts must provide meaningful access to all, ensuring that no litigant is denied justice due to the lack of counsel or the inability to understand legal proceedings.

The Yuma Municipal Court exists pursuant to the Charter of the City of Yuma, Arizona, the Constitution of the State of Arizona and the Constitution of the United States of America.

## **COURT FUNCTIONS:**

The Yuma Municipal court is a limited jurisdiction court. (Third branch of government, non-political.) It has jurisdiction over misdemeanor criminal cases such as DUI's (driving under the influence), driving on suspended licenses, reckless driving, possession of marijuana, possession of drug paraphernalia, assaults, including domestic violence assaults, criminal damage, shoplifting, and theft. These misdemeanors must have occurred within the city limits of the City of Yuma. Also included are cases that occur within the City of Yuma, which the County Attorney declines to prosecute as felony cases, and are referred to the City Prosecutor to review for "long form" complaints that are then prosecuted in the Municipal Court.



The court handles criminal, civil and criminal traffic cases, various civil matters, including emergency orders of protection (24 hours a day, 7 days a week) and injunctions against harassment. The judges of the court also issue search warrants (24 hours a day, 7 days a week) on alleged felony and misdemeanor cases. The court also adjudicates cases stemming from violations of city ordinances, which can be either civil or criminal.

<b>AUTHORIZED PERSONNEL</b>	<b>FY 05/06</b>	<b>FY 06/07</b>
Municipal Court	19	22
<b>Total</b>	19	22

In addition to the twenty-two full-time authorized personnel, the Court has two elected Municipal Judges and four part-time (as needed) pro tem judges that are attorneys.



**2005-2006 ACCOMPLISHMENTS:**

- Maintained a continued high level of security and a safe environment for the public and staff. The Court Officers also act as court bailiffs, fingerprint technicians and process servers of orders and documents. This saves the Police Department numerous hours if they had to provide the additional staff to provide service of process required by the court.
- Local Judicial Collection Enhancement Fund (JCEF) grant money was authorized by the Administrative Office of the Courts to pay the wages for one court clerk, in the Judicial Enforcement Unit, and a portion of the Yuma County training coordinator's wages.
- Continued to work on collections of delinquent accounts through the efforts of the Court Specialist in the court's Judicial Enforcement Unit.
- Judicial Enforcement Unit implemented a parking ticket notification and military personnel default notice programs.
- Staff attended 460.75 hours of continuing judicial education.

**Did You Know?**

4,432 is the total number of warrants outstanding. 332 is the total number of warrants for Driving Under the Influence violations and 2,948 for criminal misdemeanor violations.

STATEWIDE MUNICIPAL COURTS CASE ACTIVITY	FY 04/05	FY 05/06	% CHG
TOTAL FILINGS	1,439,452	1,469,243	2.07%
TRAFFIC (CIVIL/CRIMINAL)	1,047,172	1,057,934	1.03%
Misdemeanors	234,139	235,156	0.43%
Orders of Protection	13,405	12,827	-4.31%
Injunctions against harassment	9,412	9416	-

YUMA MUNICIPAL COURTS CASE ACTIVITY	FY 04/05	FY 05/06	% CHG
TOTAL FILINGS	16,316	14,928	-8.50%
TRAFFIC (CIVIL/CRIMINAL)	11,041	9,832	-10.95%
Misdemeanors	4,642	4,499	-3.08%
Orders of Protection	443	317	-28.44%
Injunctions against harassment	267	204	-23.60%

**Did You Know?**

Arizona's Chief Justice of the Arizona Supreme Court is Ruth V. McGregor.

**GOALS FOR 2006-2007:**

- Work on improving Case Flow Management to resolve criminal cases within established time lines.
- Continue to work on collections and compliance of court orders through the use of the collection agency, and the Tax Intercept Program (TIPS) which attaches State Tax Refunds for individuals with delinquent accounts.
- Resolve storage challenge for court's records through the use of imaging, electronic filing and electronic document management.
- Provide public access to data through terminal in court lobby. Website contains court case information for 135 of the 180 Arizona courts.
- Court staff to complete the mandatory 16 hours of continuing judicial education.
- Plan for growth.

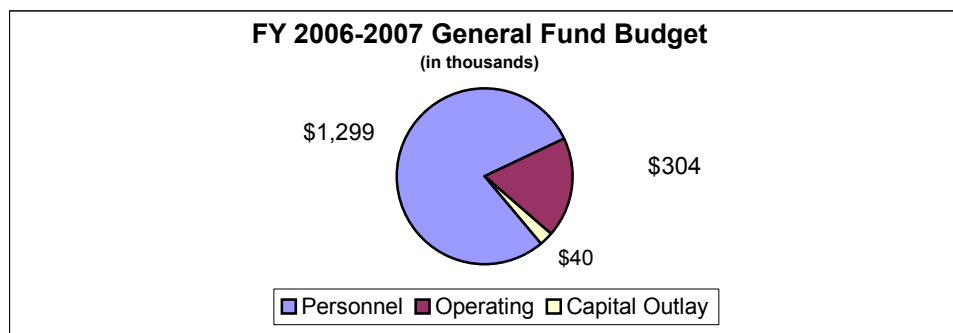
- Continue efforts to improve automated data flow between courts and law enforcement agencies.
- Provide excellent customer service, by being polite, open, responsive, credible and accessible.

	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Request</u>
Administration	1,205,536	1,375,495	1,321,456	1,723,852
	<b>1,205,536</b>	<b>1,375,495</b>	<b>1,321,456</b>	<b>1,723,852</b>

For Fiscal Year 2006-2007, the Municipal Court presents a budget of \$1,723,852. This is an increase of 25.3% over last year's budget. Fiscal Year 2005-2006 is reflective of the resources used to carry on court activities and additional personnel – court officer as of March 2006 and the grant funded court clerk position. Fiscal Year 2006-2007 will be impacted by the cost of the continued increases in the necessary and reasonable costs of performing court business. This year the Court is requesting the grant fund positions to be fully funded by the general fund and three new positions from the general fund. The court's budget is impacted by the continued increase in court appointed attorneys for defendants in criminal misdemeanor cases, an increase in foreign language interpreters, pro tem Judges and funds requested by Yuma County to pay a percentage of the Field Trainer's wages to provide training for implementation of upgrades and new employees on the State's Computer AZTEC Program and funding for judicial coverage for initial appearances of prisoners on weekends and holidays. The capital outlay that the Municipal Court is requesting in this budget is for a transportation van. This van will be used for transporting prisoners to and from the detention center and the court. The transportation of prisoners is necessary due to the decrease in time available for video court due to other county courts using the same equipment.

The judges and staff of Yuma Municipal Court will continue to work diligently to provide the Citizens of Yuma with the highest quality of justice possible. We thank you for your continued commitment to the judicial branch of city government.

<b>GENERAL FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	930,484	1,032,332	1,001,415	1,299,717
Operational	249,056	255,663	255,625	304,135
Capital Outlay	14,707	7,500	7,500	40,000
	<b>1,194,247</b>	<b>1,295,495</b>	<b>1,264,540</b>	<b>1,643,852</b>



<b>APPROPRIATED GRANTS FUND</b>				
	<b><u>04/05 Actual</u></b>	<b><u>05/06 Adjusted Budget</u></b>	<b><u>05/06 Estimate</u></b>	<b><u>06/07 Budget</u></b>
Personal Services	-	35,818	29,916	-
Operational	11,289	44,182	27,000	80,000
Capital Outlay	-	-	-	-
	<b>11,289</b>	<b>80,000</b>	<b>56,916</b>	<b>80,000</b>

Fiscal Year 2005-2006 expenditures included a portion of the Yuma County Superior Court training coordinators' wages and court clerk for judicial enforcement unit. Fiscal Year 2006-2007 budget includes a portion of the Yuma County Superior Court training and budget authority for other grant authorized expenditures.

# City Administration

*City Administration staff manage the City's resources to implement City Council goals and objectives, to meet the needs of City of Yuma residents and visitors, and to ensure the integrity of the municipal governing process.*

The City Administrator is appointed by the City Council to serve as the City's chief administrative officer. The City Administrator serves as an advisor to Council and ensures that City staff implement policy made by Council. All City staff work under the umbrella of the City Administrator.

The Strategic Communications division manages and operates the City's government television channels "City 73" and "Ciudad 72" as well as the City's website in order to meet Council's goal of increasing residents' access to their local government. The division also manages the City's cable license agreement.

The overall City Administration budget covers salaries and associated costs for sixteen full-time personnel. There are six budgetary divisions: Administration, Public Affairs, Strategic Communications, Heritage Area, City Clerk's Office, and Elections.

The Heritage Area division provides staff and operational support to implement the approved plan for the Yuma Crossing National Heritage Area. Under a contract with the Yuma Crossing National Heritage Area Corporation, the City provides this support as part of the local match for authorized federal grant funding of up to \$1 million annually. The division coordinates staff support from the departments of Community Development, Parks and Recreation, and Public Works in order to meet the objectives of the approved plan.

The Administration division manages the resources of the City, ensures the implementation of Council policy, and guides the citywide organizational development and training program.

The City Clerk is one of four positions whose responsibilities are defined by the City of Yuma Charter. This division administers and safeguards the integrity of the municipal governing process and oversees City elections and election processes. The division also provides for public access to city records and documents, affixes the City seal on official documents, posts meeting notices, prepares City Council agendas, and records and maintains minutes of all City Council proceedings.

<b>AUTHORIZED PERSONNEL</b>	<b>FY 05/06</b>	<b>FY 06/07</b>
Administration	5	7
Public Affairs	2	2
Strategic Communications	5	5
Heritage Area	1	2
City Clerk's Office	4	4
Economic Development	13	13
<b>Total</b>	<b>30</b>	<b>33</b>

The Public Affairs division responds to inquiries made by the media and public, disseminates information about city initiatives, projects and events, and involves the city organization in regional efforts designed to foster good will and promote economic development.

The Economic Development Division focuses on the reuse of commercial sites and assistance with major new retail and office projects, redevelopment of the River Front and Old Town; the revitalization of neighborhoods including target areas such as the Yuma High

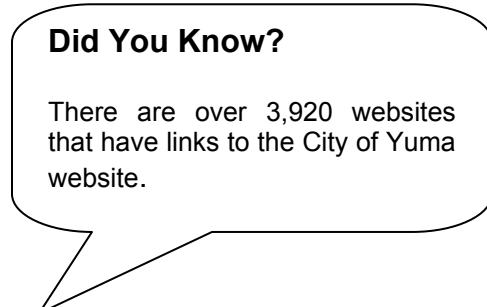
Neighborhood Area and major economic development projects such as the Yuma Palms Regional Shopping Center near Interstate 8. This division also supports continued economic development relations with San Luis, Mexicali and Sayula, Mexico.

**2005-2006 ACCOMPLISHMENTS:**

- Designed, constructed, equipped and began utilizing new studio at One City Plaza to produce City Outlook, City News and other video programs. This saved hundreds of man-hours and eliminated staff travel to Arizona Western College for show production.
- Hosted 206 guests on 52 episodes of City Outlook and conducted 400 interviews in 52 episodes of City News.
- Began hosting a Spanish radio program on Radio Campensina Channel 104.5 FM, which airs Fridays at 4 pm.
- Produced 150 public service announcements in both English and Spanish that aired not only on City 73, Ciudad 72, but also on the Adelphia network of channels on the cable system.
- Produced six documentaries on the video memory bank, which memorializes Yuma's early history by performing interviews with some of Yuma's historic families.
- Provide 17,520 hours of government related programming in both English and Spanish.
- Interviewed over 3,000 grade school children to capture their ideas on the Stewart Vincent Wolfe Memorial Playground project. The entire process has been videotaped for later use by the community.
- Organized the community's grass roots support of the Stewart Vincent Wolfe Memorial Playground project.
- In partnership with the Strategic Communications staff, the Public Affairs Office began a weekly: 30 minute Spanish-language public affairs radio program ("Yuma al Día"), in addition to the existing weekly: 60 minute "City News Now" program.
- Launched a unique co-promotional effort with the area's cable television provider Adelphia, allowing production of sanitation truck signage to promote City 73, Ciudad 72, and the city website, and also providing 100 television Public Service Announcements per month to promote Public Works

programs. This is a value of over \$27,000 at no additional cost to the taxpayer.

- Increased the number of news releases produced and distributed from the previous year's count of 400 to nearly 480 for the calendar year.
- Increased the number of in-person guest speaker appearances to local fraternal and community organizations, in order to convey information on city issues, programs and events.
- Begun review and revision of city's print publications to ensure city message and branding is promoted consistently.
- Organized and hosted the 2006 Arizona Sister Cities Conference, attended by member representatives of Sister City programs from cities across the state.



- Finalized construction documents for Gateway Park. City Council awarded a \$4.4 million contract for construction of Gateway Park. Began construction. Over \$2 million of this funding is from state and federal grants.
- Amassed a total of \$6 million in grants for restoration of the Yuma East Wetlands. Completed an additional 100 acres of restoration and excavation of the two-mile South Channel. Cleared an additional 100 acres of non-native vegetation.
- Coordinated with private developer the announcement of a \$20 million investment in a new riverfront hotel/conference center.
- Coordinated with private developer the completion of six "Shopkeeper Units" on Madison Avenue, a \$1.5 million private investment in downtown residential real estate.
- Developed "Pivot Point" Interpretive Overlook Plan, connecting Gateway Park to the hotel development. Secured \$800,000 in grants for this project.

- Instituted an historic property rehabilitation program for Century Heights with Heritage Area funds.
- Finalized construction documents for Main Street reconstruction. Secured \$1.460 million in federal grants funds for this project.
- Secured donation of historic Southern Pacific rail depot from Union Pacific for its conservation and eventual restoration.
- Secured donation of "City of Yuma" Endurance Flight Plane for its eventual placement in the proposed Arizona Welcome Center. Assisted in efforts to secure state funding for proposed Arizona Welcome Center.
- Cleared former Border Patrol and National Guard sites on 1<sup>st</sup> Street for redevelopment by private developer.
- Completed purchase of historic Hotel Del Sol with federal funding for its eventual redevelopment as a multi-modal transportation center.
- Successfully conducted the 2005 elections.
- Conducted Board and Commission training for approximately 30 appointed officials.
- Processed over 500 Requests for Public Records.
- Implemented new Council meeting procedures pursuant to Yuma City Code amendments.



#### **GOALS FOR 2006-2007:**

- Produce 52 documentary interviews for Yuma Profiles (Video Memory Bank).
- Develop the ability to cablecast live events from other City facilities, i.e. Yuma Convention Center, Historic Yuma Theatre, etc.
- Develop two (2) Spanish language interview programs along the lines of Yuma Profiles and CityNews for cablecast on Ciudad 72.
- Enhance the signal quality of City 73 and Ciudad 72 by moving to digital transmission of our video/audio signals to Adelphia.
- Produce 52 new episodes of both City Outlook and City News.
- Expand our technical support capabilities and provide support to public meetings being held in Training Room 142, the Yuma Convention Center, and the Martin Luther King Community Center.
- Complete the design and construct the Stewart Vincent Wolfe Memorial Playground in the Yuma West Wetlands.
- Increase the subscriber level of the City News Now Online email news distribution service.
- Begin production of weekly: 60 second news-briefs to air in English and Spanish on local broadcast affiliates.
- Begin a series of meetings with public and private sector leaders in Mexicali as part of the Four Valleys project to promote communication leading to regional and inter-city economic development and tourism opportunities, as part of the Sister Cities International program.
- Review and improve the City's 'special events process' to better enhance city function and public safety & satisfaction relating to special events, block parties, parades, and processions.
- Complete construction of Gateway Park.
- Complete construction of Main Street Reconstruction.
- Coordinate with private developer construction of riverfront hotel/conference center and associated infrastructure improvements.
- Complete an additional 200 acres of restoration in Yuma East Wetlands. Begin construction on North Channel. Secure an additional \$2 million in grant funding.
- Secure \$2.5 million in FTA grant funding for Hotel Del Sol restoration.
- Secure state and federal funding for Arizona Welcome Center and begin design.
- Complete design and secure full funding for "Pivot Point" Overlook.
- Facilitate development of new Federal Courthouse in riverfront project and proceed with associated parking garage development.

- Facilitate residential development by private developer (80 condo units) as per the Development Agreement approved by Yuma City Council.
- Secure Congressional enactment of Land Exchange, including Reclamation property and complete purchase of U.S. Fish and Wildlife site on 1<sup>st</sup> Street.
- Secure private developer to restore Gandolfo Annex.
- Facilitate private redevelopment of vacant UPRR land south of Giss Parkway.
- Finalize implementation of an electronic agenda process.
- Implement Citywide records Management procedures based on white paper review.
- Evaluate business processes associated with special event liquor licensing.

	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Administration	575,537	612,983	661,206	1,044,774
Public Affairs	139,253	175,302	144,898	180,406
Strategic Communications	307,179	595,234	459,257	716,210
Heritage Area Development	189,545	330,612	407,112	519,729
City Clerk's Office	227,350	266,990	249,089	303,420
Elections	-	115,100	95,500	115,100
Economic Development	1,336,990	3,819,673	1,804,794	2,951,565
Riverfront Redevelopment	-	220,100	-	440,200
	<b>2,825,854</b>	<b>6,135,994</b>	<b>3,821,856</b>	<b>6,271,403</b>

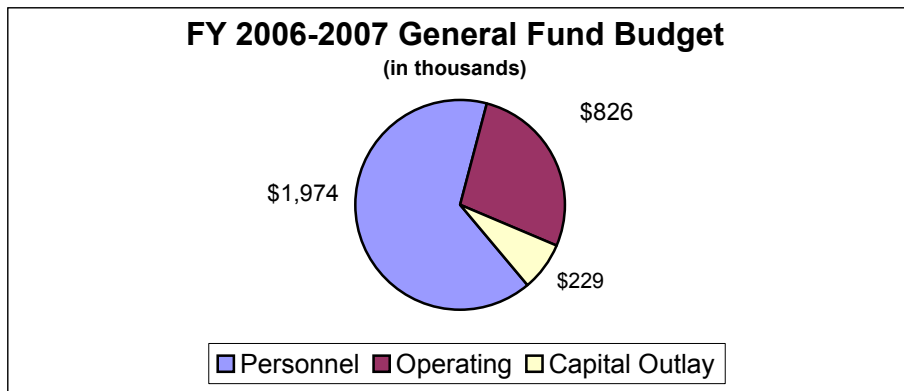
The City Administrator's budget shows an increase of \$135,409, or 2.2% from the current year adjusted budget, but this is misleading. The General Fund request is 32.6% higher than the previous year, or \$744,459, which is offset by decreases in grant funds within the Economic Development Division.

Most of this increase is due to restructuring of some of last years costs into the City Administrator's budget. For example one position was moved from Community Development to the City Administrator's budget and this along with upgrading a Principal Office Assistant from part time to full time and the increase in pension rates and health insurance costs increased the personnel budget by approximately \$209,000 in the Administration Division. In addition, the Administration Division absorbed two other costs that were previously accounted for in the General Fund contingency account, which amounted to another \$199,000. The two activities are the "de Bono thinking programs" offered by Retention Mastery Systems (\$134,800) and the design and construction documents for the Stewart Vincent Wolfe Creative Playground (\$61,500).

The other major increase in the City Administrator's budget was in the Heritage Area Division. The increase was \$189,116 of which \$180,000 was in personnel increases. As was the case in the Administration Division budget most of this was due to transferring two individuals from other departments to the Heritage Area. One new Senior Office Assistant was added to be funded one half by General Fund and the other half by grant funds.

Grant funding within the Economic Development Division has decreased in two areas. The Weed and Seed Fund has decreased by approximately \$140,836. This is due to the current year having a carryover from the previous year. Also there has been a decrease in the Community Redevelopment Fund of approximately \$535,860. Again this has to do with carryover from previous grants being expended and less carryover to next year.

<b>GENERAL FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	1,437,052	1,529,746	1,544,533	1,974,397
Operational	378,975	522,268	480,077	826,953
Capital Outlay	20,524	233,497	121,541	228,620
	<b>1,836,552</b>	<b>2,285,511</b>	<b>2,146,151</b>	<b>3,029,970</b>



<b>RIVERFRONT REDEVELOPMENT FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	-	-	-	-
Operational	-	220,100	-	440,200
Capital Outlay	-	-	-	-
	-	<b>220,100</b>	-	<b>440,200</b>

<b>HUD CDBG ENTITLEMENT GRANT</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	350,779	482,004	382,055	450,032
Operational	321,279	1,712,974	723,145	1,579,337
Debt Service	104,183	108,618	108,618	115,138
Capital Outlay	5,224	9,000	8,500	2,000
	<b>781,465</b>	<b>2,312,596</b>	<b>1,222,318</b>	<b>2,146,507</b>

<b>COMMUNITY REDEVELOPMENT GRANT</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	42,799	10,860	12,245	-
Operational	37,502	1,025,000	290,000	500,000
Capital Outlay	-	-	-	-
	<b>80,301</b>	<b>1,035,860</b>	<b>302,245</b>	<b>500,000</b>

<b>WEED AND SEED GRANT</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Operational	68,632	252,461	123,326	131,941
Capital Outlay	-	20,316	20,316	-
	<b>68,632</b>	<b>272,777</b>	<b>143,642</b>	<b>131,941</b>

<b>APPROPRIATED GRANTS</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	-	-	-	16,785
Operational	8,906	9,150	7,500	6,000
Capital Outlay	-	-	-	-
	<b>8,906</b>	<b>9,150</b>	<b>7,500</b>	<b>22,785</b>

# City Attorney's Office

*The City Attorney's Office exists to provide legal services to the City Council, the City Administrator, and all City departments, offices and agencies in order to promote the health, safety, and welfare of our community.*

The City Attorney's Office represents the City of Yuma in all legal proceedings, including civil litigation, criminal prosecution in Municipal Court and provides a significant portion of the State legislative and lobbying support for the City of Yuma.

- Assisted in adoption of impact fee ordinance and repeal of pro rata ordinance and settled almost all impact fee related litigation and claims.

AUTHORIZED PERSONNEL	FY 05/06	FY 06/07
City Attorney's Office	8	10
Prosecutor's Office	3	3
<b>Total</b>	<b>11</b>	<b>13</b>



## **2005-2006 ACCOMPLISHMENTS:**

- Assisted in adoption of ordinance establishing position of hearing officer and duties.
- Assisted in comprehensive review and adoption of water utility regulations.
- Coordinated and supported City Administration with census related issues.
- Coordinated with MCAS and DCD to resolve City Council issues regarding residential uses in high noise zone district.
- Assumed responsibility for approximately 35 condemnation actions.
- Assisted City Administrator with strategic annexation issues.
- Worked with City Administration regarding development agreements including Las Pamillas and Kornwasser.
- Coordinated lobbying efforts related to Arizona Welcome Center, Military Land Use legislation, impact fees, municipal tax incentive agreements and Cable regulations.

## **GOALS FOR 2006-2007:**

- Provide timely legal opinions for the City Council, City Administrator and City departments.
- Provide quality defense of the City in State and Federal Courts.
- Timely pursue claims for damages and restitution.
- Provide quality prosecution services in Municipal Court.
- Coordinate effective municipal lobbying efforts.

	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
City Attorney	877,274	925,552	887,760	1,119,434
Insurance Litigation	62,075	212,000	77,300	189,000
Non-insurance Litigation	320,900	295,000	385,255	260,000
City Prosecutor	192,929	230,385	228,822	252,209
	<b>1,453,178</b>	<b>1,662,937</b>	<b>1,579,137</b>	<b>1,820,643</b>

The City Attorney's Office is requesting \$1,820,643 for fiscal year 2006-07. The requested budget will enable the department to continue to provide legal counsel to the Mayor and City Council, all City departments and provide prosecution services in Municipal Court.

The requested amount represents an overall increase of \$157,356 or 9.5% over last year's budget.

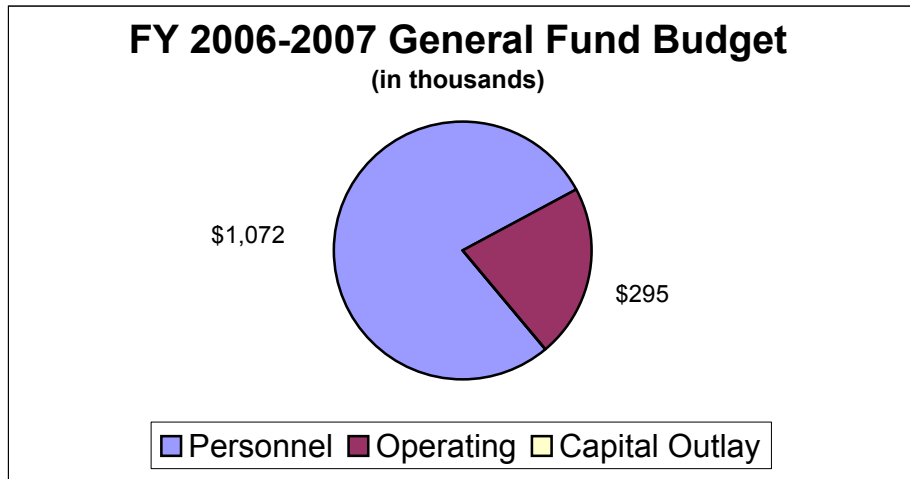
- \$1,366,893 is requested for personnel expenditures. This is an increase of \$215,056 over last year's budget. This increase is largely attributable to wages, health care, and pension costs.
- \$295,605 is requested for operation and maintenance expenditures for the City Attorney's office and the City Prosecutor's office out of the General Fund. This is an increase of \$16,685 from last year's budget. This increase is attributed to the added costs for outside professional services.
- Litigation costs have decreased by \$58,000. The litigation budget fluctuates depending on pending and anticipated claims and lawsuits. For next fiscal year, the City Attorney's office anticipates litigation costs will be somewhat lower based on the nature of these cases.

A new Assistant City Attorney and Legal Secretary are being added to the City Attorney's office staff for FY2006-07. The City Attorney's office has not added an additional Assistant City Attorney to deal with administrative or litigation matters since 1995.

Besides City staff, outside attorneys are retained to provide additional assistance when needed. Outside legal professional services has been driven by specialized matters including bond issues, cable and telecommunications issues, water issues and major economic development issues. For the last 3 to 4 years, unanticipated major economic development opportunities have required extensive legal work resulting in a significantly increased cost in this category.

This budget will allow the City Attorney's office to continue to assist the Mayor and City Council and City departments to foster the economic growth of the community.

<b>GENERAL FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	796,562	873,167	892,868	1,071,888
Operational	269,540	278,670	212,132	295,005
Capital Outlay	-	-	7,182	-
	<b>1,066,102</b>	<b>1,151,837</b>	<b>1,112,182</b>	<b>1,366,893</b>



<b>APPROPRIATED GRANTS</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	3,769	3,850	4,277	4150
Operational	331	250	123	600
Capital Outlay	-	-	-	-
	<b>4,100</b>	<b>4,100</b>	<b>4,400</b>	<b>4,750</b>

<b>INSURANCE RESERVE FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	-	-	-	-
Operational	382,975	507,000	462,555	449,000
Capital Outlay	-	-	-	-
	<b>382,975</b>	<b>507,000</b>	<b>462,555</b>	<b>449,000</b>

# Information Technology Services

*The Department of Information Technology Services (ITS) exists to provide expertise in long-range planning, technical guidance, support and services that promote the use of current and future information technologies to help the City achieve their technology mission, vision, and goals.*

ITS consists of three divisions that provide technology support and service to all City departments. Department staff is on call 24/7 to ensure the on-going operation and availability of City technology systems.

The Administration division oversees and manages the work projects of the department. Administration works closely with staff to ensure high quality delivery of services and to ensure information technology systems are successfully implemented, maintained and secured. Administration develops short and long range technology goals and objectives, provides project and contract management services, develops and evaluates request for proposals, provides technical assistance and support to City staff, and develops and administers the City's technology plans.

The Technical Support division is comprised of several service areas: Help Desk Support, Computer Training, Business Applications, Computer Hardware and Software management, Network Administration, Geographic Information Systems (GIS), Telecommunications and city wide Web Development.

**Help Desk Support:** This team monitors the availability of the City's computer systems, networks and peripherals. Help Desk personnel serve as the main point of contact for all computer users and record all calls for service. They troubleshoot and resolve end-user problems or refer unresolved problems to appropriate staff. Other duties include system security administration, mid-range system backup and City Hall facility access security.



**Computer Training:** This team provides basic to high-level technical instruction to all City employees, in the use and operation of citywide computer hardware, software, operating systems, telephones, technology peripherals, and department specific applications. They develop and implement computer-training programs to meet the needs of the organization and provide specialized and custom presentations and report writing services. They

AUTHORIZED PERSONNEL	FY 05/06	FY 06/07
Administration	3	3
Technical Support	22	24
Radio Communications	0	1
<b>Total</b>	<b>25</b>	<b>28</b>

assist with the planning, testing and managing of software upgrades and computer hardware and software installations.

**Business Applications:** This team specializes in the analysis, development, maintenance, implementation and upgrade of City automated business systems. Such systems include Financials, Community Development, Parks and Recreation, GIS, Web Development, etc. Additionally, this team provides technical and professional services relating to technology advancement, end-user support, training, application programming and development, data conversion and integration. They also provide technology research and development, system security administration, and project management services.

**Computer Hardware and Software Management:** This team specializes in the installation, maintenance, upgrade and repair of personal computers, midrange business systems and associated peripherals. They troubleshoot and resolve technology system malfunctions, provide end-user support, review and develop citywide technology based standards and configurations, approve, and procure all computer hardware and software purchases, including vendor payment management. Additionally they track and manage all related assets, product licenses and contracts.



**Network Administration:** This team specializes in the installation, maintenance, upgrade and repair of the City's data network systems and infrastructure. They troubleshoot and resolve network system malfunctions and oversee the deployment of server-based

systems and storage area networks. They provide facility and network design engineering and implementation services for new technology and manage end-user, system and network administration and security. Additionally they manage SPAM, Firewall and the City's calendar, email and Internet services.

**Telecommunications:** This team specializes in the installation, maintenance, upgrade and repair of City's wireless backbone, PBX and landline telephone services, mobile data computing, radio, and paging systems. They troubleshoot and resolve system malfunctions, provide end-user training and support and administer all systems. They approve, and procure all telecommunications hardware and software purchases, including vendor payment management. Additionally they track and manage all related assets, product licenses and contracts. They are also responsible for FCC filings, registrations, communications impact studies and FAA compliance for navigational hazards for City projects, sites and other liabilities.

#### **2005-2006 ACCOMPLISHMENTS:**

- Migrated City organization from Microsoft Exchange to Microsoft Active Directory.
- Migrated current server technologies to storage area network (SAN) technology; transitioned file servers.
- Upgraded Unified Messaging Product to current version (Modular Messaging) to allow for enhanced and advanced product features.
- Upgraded City's AS/400 business systems to current product versions.
- Implemented HTE Naviline product; trained city staff in use and operation of product.
- Planned and upgraded Public Safety Computer Aided Dispatch application from CAD IV to CAD V.
- Continued to manage, procure and install all computer hardware and software products used by City staff.
- Negotiated vendor contract for the implementation of a Yuma Regional Communication System (YRCS); initiated project design.
- Negotiated and implemented a inter-governmental agreement with Yuma County for the implementation, operation and joint use of the YRCS.

- Implemented KidTrax and Restaurant Management software for Parks and Recreation.
- Assisted with the planning and implementation of automated meter readers.
- Provided project services and software modifications for new impact fees.
- Hired and retained a Web Development Administrator and GIS Analyst.
- Provided technical support and integration for City web-enabled applications.

**GOALS FOR 2006-2007:**

- Begin rollout of Wi-Fi technology within the City.
- Complete the implementation of the Yuma Regional Communications System.
- Provide technical planning and assist with the implementation and integration of automated meter reading technology.
- Implement citywide Document Imaging and e-Business applications.
- Implement Disaster/Recovery Technology Plans and Systems.
- Continue to act on and implement elements of City's Information Technology Strategic Plans (GIS, Telecommunications, IT and Public Safety, etc.).
- Continue to manage and safeguard the integrity of City automated business systems and network infrastructures.
- Continue to provide technical guidance and support for department specific and citywide technologies.
- Continue to make the City's computer training program a priority to help ensure all
- City staff achieves a high standard of computer literacy and proficiency.

**Did You Know?**

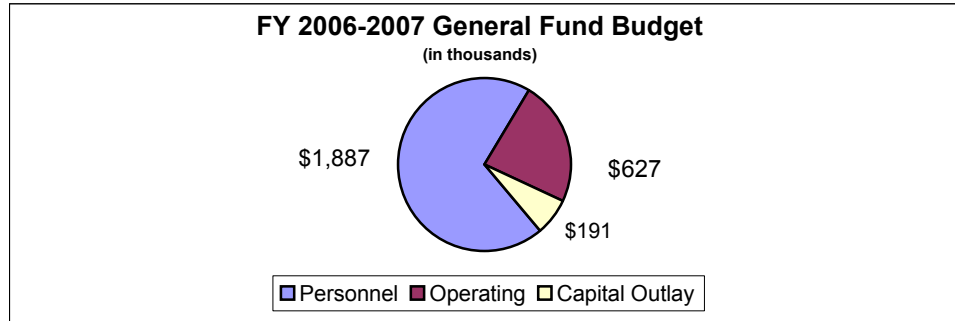
The ITS computer training group provided computer training classes to more than 1,160 City employees.

	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Request</u>
Administration	344,702	420,384	355,308	458,734
Risk Management	-	-	-	508,470
Technical Support	1,465,448	2,406,421	4,112,768	3,768,272
Radio Communication	-	-	17,290	1,069,921
	<b>1,810,150</b>	<b>2,826,805</b>	<b>4,485,366</b>	<b>5,805,397</b>

For fiscal year 2006-2007, the Department of Information Technology Services presents a budget of \$5,805,397. This is an increase of \$2,978,592 over last year's budget. The noticeable difference between fiscal years 2005-2006 and 2006-2007 is the addition of a Citywide Info Technology fund and a Radio Communication fund. The Citywide Info Technology fund contains all the expenditures required to support the City's 'enterprise wide' technology business systems. These expenditures were previously a part of the ITS operational budget. The Radio Communication fund contains expenditures, which will be used to support the implementation of the new Yuma Regional Communication System.

The increase to the ITS budget can be attributed to the new radio fund, increase to the grant budget, personnel increases and increases to the enterprise wide technology maintenance costs. Additionally, ITS is requesting two supplemental positions (Sr. GIS Technician and Sr. Business Applications Analyst) to support the on-going growth of the City's technology systems.

<b>GENERAL FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	1,319,455	1,567,407	1,503,809	1,886,820
Operational	425,224	603,191	498,676	627,220
Capital Outlay	65,255	517,207	332,707	413,800
	<b>1,809,934</b>	<b>2,687,805</b>	<b>2,335,192</b>	<b>2,927,840</b>



<b>RADIO COMMUNICATIONS FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	-	-	10,849	50,801
Operational	-	-	4,041	269,120
Capital Outlay	-	-	2,400	750,000
	-	-	<b>17,290</b>	<b>1,069,921</b>

The Radio Communications Fund was created to track the expenditures of the new Yuma Regional Communication System, which will include the construction of the new 800/700 MHz digital trunked radio system for use by the city's public safety agencies. Additionally, the system will be designed to integrate and include interoperability capabilities for use by the County of Yuma and other city and local emergency response agency. To assist with the construction of this system, grants and other local emergency response agencies contributions are helping fund this deployment. Upon completion of this project, all agencies that are on the system will have the ability to communicate with each other during times of disasters or other emergency situations.

<b>APPROPRIATED GRANTS FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	-	-	-	-
Operational	216	139,000	148,611	307,141
Capital Outlay	-	-	-	-
	<b>216</b>	<b>139,000</b>	<b>148,611</b>	<b>307,141</b>

The grant budget for fiscal year 2006-2007 is to be used for radio communication equipment.

# Finance

*We, as a team, provide financial systems and operational support to assist our customers in achieving their goals.*

The Finance Department consists of five divisions that serve the public and all other City departments.

The Administration Division oversees the financial activities of the City while providing direction and policy to the Department. This division also directs the City's investment program, maintains the City's bond rating, and produces the Annual Budget.

The Customer Services Division administers business licenses, 2% tax collections, and utility billings and payments. In addition, the division coordinates and compiles all cash receipts within the City.

functions, along with producing the City of Yuma's Comprehensive Annual Financial Report.



<b>AUTHORIZED PERSONNEL</b>	<b>FY 05/06</b>	<b>FY 06/07</b>
Administration	2	2
Customer Services	6	6
Purchasing Division	12	12
Accounting	11	11
Facilities Maintenance	10	11
<b>Total</b>	<b>41</b>	<b>42</b>

The Facilities Maintenance Division is responsible for the 150,000 square foot City Hall building and surrounding landscaping and parking lots. This division provides preventive maintenance and repair, tenant improvements, and janitorial services for the facilities.

## **2005-2006 ACCOMPLISHMENTS:**

- Performed internal audits of department timekeeping and other payroll functions.
- Provided cash handling training to all cashiers and petty cash custodians.
- Received 23<sup>rd</sup> consecutive Certificate of Achievement for Excellence in Financial Reporting and submitted for number 24.
- Implemented full on-line banking services, including the check fraud protection product Positive Pay.
- Continued to maintain favorable Standard & Poor's bond rating.
- Continued to provide a Retiree Insurance Subsidy Program to enable retirees with

The Purchasing Division is responsible for the procurement of supplies, services and construction, operations of the warehouse, surplus property, the City Auction and the City's mail and distribution services. These functions include research and specification preparation, selection and solicitation of sources, contract award and administration, inventory control, surplus property activities, including the City Auction, and training personnel in procurement procedures and Purchasing Card program. The Accounting Division manages the accounts payable, accounts receivable, and payroll

individual medical policies to receive their retirement insurance subsidy benefit.

- Continued to enhance Internet access of bids and other procurement related information to the City of Yuma's Website.
- Peggy Hayes, Buyer received the "Trainee of the Year" award from ITS.
- Purchasing succeeded in eliminating several Blanket Purchase Orders by having the small purchases done via the Purchasing Card which is much more cost and time effective for all parties involved.
- Maximized the use of staff by reassessing the positions and redistributing duties. This provides cross training needed.

### Did You Know?

The Accounting division has received 23 consecutive Certificates of Achievement for Excellence in Financial Reporting.

- Provided ongoing training to the facility maintenance staff on the various mechanical systems in the building.
- Received the Government Finance Officers Association Distinguished Budget Presentation Award for second time.
- Provided training opportunities for employees to become more proficient in Access and database queries.
- Continued to provide outreach training for City divisions that utilize the H.T.E. financial software.

### GOALS FOR 2006-2007:

- Evaluate using Internet for water service application and payments.
- Establish Landlord Agreement for providing services to landlords and property management customers.
- Provide Faxback Business License Applications and Utility Service Applications to customers.
- Provide Utility Service Applications to customers via the City of Yuma Website.

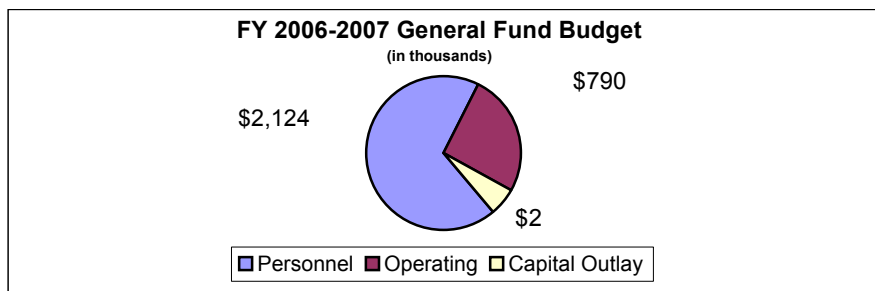
- Improve the Business License Application form found on the City of Yuma Website by making it a fill form.
- Continue to streamline and improve the City procurement process by implementing a new purchasing card payment module.
- Obtain training for the Buyers and Purchasing Specialists so that they may continue their pursuit of certification thru the National Institute of Governmental Purchasing (NIGP), resulting in a professional Buying staff.
- Continue to evaluate current Blanket Purchase Orders for areas where they can be converted to Purchasing Card transactions.
- Implement stored debit cards for payroll.
- Continue to provide outreach training for City divisions that utilize the H.T.E. financial software.
- Prepare and distribute quarterly financial statements to managers.
- Oversee the City's financial situation in order to maintain or improve our bond rating.
- Receive the Government Finance Officers Association Distinguished Budget Presentation Award for third time.
- Evaluate incorporating performance measures in the budget document.
- Provide ongoing training to the facility maintenance staff on the various systems in the building.
- Develop safety departmental meeting program for facility maintenance.
- Receive the City's 24<sup>th</sup> Certificate of Achievement for Excellence in Financial Reporting.



	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Administration	250,286	255,976	245,592	344,473
Customer Service	342,395	369,723	364,652	431,546
Purchasing	498,520	580,746	510,390	631,793
Accounting	670,870	735,116	396,538	733,443
Facilities Maintenance	585,882	696,843	652,576	795,017
	<b>2,347,953</b>	<b>2,638,404</b>	<b>2,469,748</b>	<b>2,936,272</b>

For fiscal year 2006-2007, the Finance Department presents a budget of \$2,936,272. This is an 11% increase over last year's budget. The budget includes funding for an additional custodian in the Facilities Maintenance division for the new Martin Luther King Neighborhood Center. The custodian's wages will be funded through the CDBG grant.

<b>GENERAL FUND</b>				
	<u>004/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	1,691,416	1,885,698	1,756,018	2,124,303
Operational	637,297	721,190	675,895	790,339
Capital Outlay	4,335	11,785	17,785	1,800
	<b>2,333,049</b>	<b>2,618,673</b>	<b>2,449,698</b>	<b>2,916,442</b>



<b>CDBG, WEED &amp; SEED, AND APPROPRIATED GRANT FUNDS</b>				
	<u>004/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	14,905	19,731	20,050	19,830
Operational	-	-	-	-
Capital Outlay	-	-	-	-
	<b>14,905</b>	<b>19,731</b>	<b>20,050</b>	<b>19,830</b>

# Human Resources

*The Human Resources Department exists to provide a full range of human resources and risk management services for municipal employers, employees and residents of the City of Yuma.*

The Human Resources Department consists of two divisions that service all City departments.

The Human Resources Division provides a full range of Human Resource Management Services for the employees and residents of the City. These activities include recruitment, compensation and classification, compliance with employment laws, and other activities designed to enhance workplace fairness and the City's ability to attract and retain quality employees.

The Risk Management Division coordinates programs related to citywide insurance, environmental compliance, training and inspections, and safety compliance. Additionally, the division coordinates claims, handles repairs to accidental property damage, and provides Risk Management consultation to all departments. Through effective risk management practices, the division promotes the health, safety and welfare of City employees and the residents of the community and protects the assets of the City.

<b>AUTHORIZED PERSONNEL</b>	<b>FY 06/07</b>	<b>FY 06/07</b>
Human Resources	9.5	10.5
Risk Management	3.5	3.5
<b>Total</b>	<b>13</b>	<b>14</b>

## **2005-2006 ACCOMPLISHMENTS:**

- Revitalized the employee recognition program by rolling out new Circle of Excellence program for City Employees. The Circle of Excellence Employee Recognition Program's various awards

recognize employees for such things ranging from random acts of kindness to exemplary performance. These awards are both individual and team driven. A special element of the program is the "Bulls Eye" award. The City Administrator throughout the year gives this award to employees who have distinguished themselves with a noteworthy act.

- Successfully coordinated the search for a quality consultant to conduct the much-needed Internal Equity and Market salary study for the City of Yuma. CPS Human Resource Services was awarded the contract and completed this study in April. This data and the implementation of the recommendations will allow the City of Yuma to continue to be an employer of choice and compete for quality employees with other entities and to retain our current high quality employees.
- Developed an improved New Employee Orientation Program. The NEO was revamped to include a broader, more inclusive program for new employees. It was expanded from the half-day format to a three-day format, which provides for the inclusion of mandatory trainings such as Customer Service (FISH!) and Preventing Sexual Harassment. Each session begins with a greeting from the City Administrator and the Executive Team. New employees are able to meet the City Administrator and receive first hand, his philosophy of Communication, Accessibility, Innovation, and Commitment.
- Risk Management continued to train City of Yuma employees in-house. This included forty-one topics.

- Conducted second annual Employee Wellness/Health Fair for City employees. This fair included many vendors providing free health testing and services as well as products to improve health. More than 200 employees attended this event.



- Re-established the Employee Benefits Task Force where employees can give input and help solve employee benefits issues. This is consistent with our commitment to provide open communications and remain accessible to our employees.
- Implemented additional technology solutions to assist with our recruitment and testing process for applicants. This allows us to improve service while reducing costs.

**Did You Know?**

Human Resources processed 4,532 applications last year, and that Risk Management handled 150 accidents and claims.

- Renewal through the State of Arizona for the City's self-funded workers Compensation program earned a personal note of appreciation from the Self-Insurance Administrator of the Industrial Commission of Arizona.
- Continued to provide environmental oversight to the household hazardous waste collection events and HHW program.

**GOALS FOR 2006-2007:**

- Implement the recommendations that came from the Internal Equity/Labor Market Study, and continue to monitor the classification and pay delivery systems to assure market competitiveness, and appropriate movement through the salary ranges.
- Provide safety training specific to departmental needs and claims to reduce future losses by loss identification and trending, and input from department surveys.
- Continue to build alliances with public agencies and contractors in Yuma to promote a safety conscious environment in Yuma.
- Continue to provide asbestos inspections and environmental site assessments to City properties.

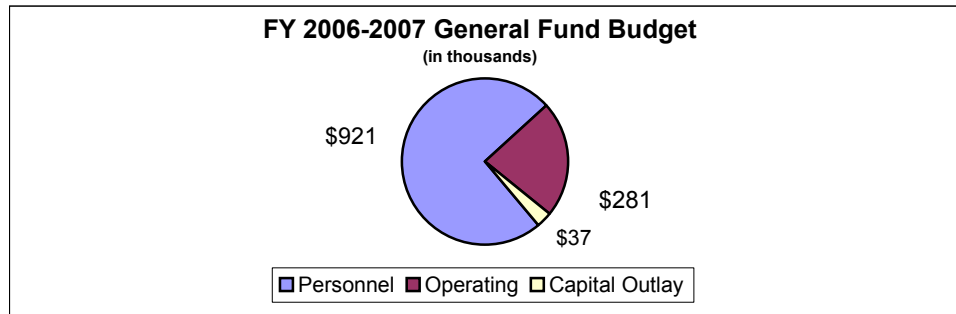


- Select and implement new technology solutions to assist in tracking claims and managing risk exposure.
- Continue our process improvement review, specifically to be more responsive to our customers needs.
- Implement the components of the citywide succession plan. These include: more utilization of internships; creation of specific training positions for recruiting hard to fill positions; use of creative contracts similar to those used by School Districts to retain long term key employees; further develop our internal and external training and education programs to enhance the skills and promotion of current employees; and aggressively recruit new talent into the City, especially recent college graduates.

	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Human Resources	707,434	851,832	847,668	933,665
Risk Management	258,351	291,384	264,532	305,358
	<b>965,785</b>	<b>1,143,216</b>	<b>1,112,200</b>	<b>1,239,023</b>

For fiscal year 2006-2007, the Human Resources Department presents a budget of \$1,239,023. This is a 8.4% increase over last year's budget. The increase is due to one new position and increases in pension and health insurance rates.

<b>GENERAL FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	809,851	820,810	792,966	921,097
Operational	155,934	288,652	314,239	280,567
Capital Outlay	-	33,754	4,995	37,359
	<b>965,785</b>	<b>1,143,216</b>	<b>1,112,200</b>	<b>1,239,023</b>



# Community Development

*The Community Development Department is committed to enriching the quality of life in our community. We accomplish this through open communication, building partnerships, and responsible, responsive, and creative solutions to the needs of our customers. We are dedicated to sustainable and orderly growth and an economically viable community for the benefit of present and future generations.*

The Department has made some changes for this coming year. The Neighborhood Services Division and the Economic Development focus have been moved to the City Administrator's Office and will be addressed in the Administrator's budget message.

The Community Development Department will focus on building and development issues through the actions of its Building Safety Division and Community Planning Division. The Department continues to meet the challenge of sustaining present service levels despite the doubling of workload in many areas.

<b>AUTHORIZED PERSONNEL</b>	<b>FY 05/06</b>	<b>FY 06/07</b>
Administration	3.25	3.25
Building Safety	18	21
Community Planning	17	19
<b>Total</b>	<b>38.25</b>	<b>43.25</b>

The Department manages the projected \$3,966,500 in revenues handled by the department and the \$3,538,987 in annual operating expenses. Staff is heavily involved in a variety of economic development projects with private business - particularly regional projects like various industrial projects (new or existing companies). Customer service training and

customer relations, including pre-development meetings are a major focus of this Division.

The Building Safety Division provides services needed for the over \$300,000,000 in anticipated annual construction. Staff meet with the public, review building plans, issue building permits, perform inspections of construction, and ensure Council adopted codes are enforced. This last year the Building Safety Division processed over 8,100 permits an 8.4% increase, plans reviewed were at an all time high at 2,540, a 22% increase. A total of 37,543 inspections were conducted, up 5%. The total building valuation for the year was \$300,720,247.

The Community Planning Division meets with customers, handles requests for rezoning and subdivisions, and addresses needed changes to the zoning or subdivision codes. Long Range Planning staff prepares updates to the General Plan, new or revised policies to guide the City's growth. Staff reviews over 500 business license applications annually and assists customers through 490 annual pre-development meetings. The planners provide staff support to the Planning & Zoning Commission, the Zoning Board of Adjustment, the Design Review Committee and the Historic District Review Commission. Computerized maps and graphics used by all City Departments and the public are produced by this division.

## **2005-2006 ACCOMPLISHMENTS:**

- Oversaw the City's largest year in its history for construction and development - \$300,000,000 in new construction.
- Coordinated with contractors and developers to arrange for the openings of Alside, North West Industries, Red River Cooler, County Annex, Holiday Inn, Hampton Inn, Olive Garden, Sunrise Elementary School, Target and Sprague's.
- Reviewed the 2003 International Property Maintenance Code using both the Building Advisory Board and Residential Advisory Board and brought before City Council for adoption.
- Presented Resolution and Ordinance for City Council action to adopt the 2003 International Residential Code.
- Successfully completed review and coordination of several major projects including Ingold multi-tenant industrial complex, El Dorado Condominiums, Wingate Hotel, Crane Schools, Famous Dave's BBQ, In-and-Out Burger, and Stone Ridge Church.
- Issued permits and inspected 1298 new dwellings (1,018 single family, and 280 manufactured homes and park models).
- Issued 8,180 permits (all categories).
- Performed 2,540 building plan reviews.
- Performed 37,543 inspections on new and existing structures.
- Filed 2,592 Code enforcement actions.
- Obtained contract to outsource plan review and field inspections to accommodate our unprecedented workload.
- Maintained Insurance Services Organizational Class 3 Rating on Building Department effectiveness grading scale.
- Created written administrative policy manual for staff to assure consistency and credibility for both plan review and inspections.
- Sent each member of Building Safety to accredited Building Department training in Prescott, AZ.
- Processed 293 Planning and Zoning Cases in 2005 (233 in 2004).
- Completed the City-Wide Impact Fee process and began implementation.
- Completed update of landscape ordinance
- Completed mid-decade census.



Kohl's Department Store

## **GOALS FOR 2006-2007:**

### **General**

- Address long-range planning issues associated with potential continued rapid growth.
- Implement City Council policies and goals for economic development and annexation.

### **Building Safety**

- Provide resources for plan review and inspection for approximately \$300,000,000 in construction activity.
- Maintain full staff certification in all disciplines of plan review, inspection, and enforcement.
- Work on streamlining the plan review process.
- Implement final inspections process that promotes partnering with contractor/owner and city departments involved in the finalizing of large construction projects.
- Code Enforcement partnering between departments by having bi-monthly meetings to discuss common problems.
- Review performance and continue with the Contractors Inspection Program for lathe, drywall, and roof sheathing inspections.
- Continue to conduct "Talk in the Field" meetings for problem solving with our building and design community.
- Permit counter renovation to better serve customers and improve staff efficiency.

### **Community Planning**

- Began update and rewrite of the entire City Zoning Code.
- Process of Parks Master Plan.
- Begin update of 1995 Bike Master Plan.

## **LOOKING AHEAD**

A continuing challenge for department operations for the coming year is a widening gap

between workload and staff available to handle this customer workload.

A national shortage of experienced planners continues to prevent the Planning Division from being fully staffed. Considering this division is the gateway for all citywide construction activity, this may result in an extension of future review times to the average longer regional standard.

The Community Development staff will continue to improve its procedures in order to effectively execute City Council's goals in accordance with adopted policies, plans, and ordinances.

The Community Development Department will continue to look to the future and will proactively approach each challenge in cooperation with its partners internal and external to the City.

The Community Development Department submits its budget in conformance with the City Administrator's budget guidance and with the focus on the City's vision of ensuring Yuma is a community that is livable and competitive.

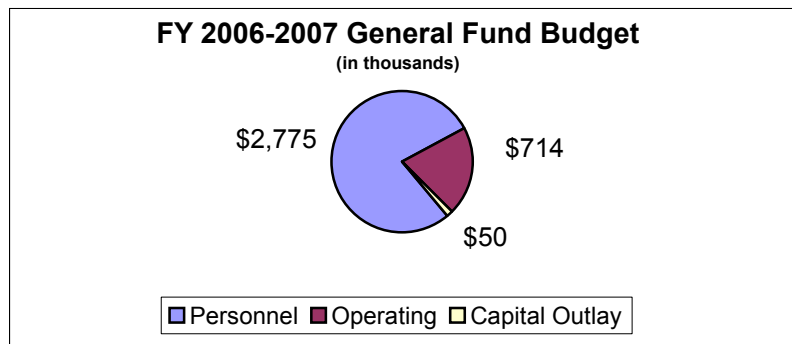


Yuma County Justice Center

	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Administration	512,120	505,388	445,439	401,638
Building Safety	1,204,269	1,446,796	1,356,566	1,668,122
Community Planning	762,357	1,375,224	1,268,302	1,469,227
	<b>2,478,748</b>	<b>3,327,408</b>	<b>3,070,307</b>	<b>3,538,987</b>

Overall the department is asking for General Fund support of \$3,538,987. Four new positions and increases to the Arizona State Retirement System pension rate and health insurance rate contribute to the 6.4% increase in general fund expenditures.

<b>GENERAL FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	2,061,717	2,592,096	2,370,049	2,775,180
Operational	405,437	694,204	685,973	713,757
Capital Outlay	11,593	41,108	14,285	50,050
	<b>2,478,748</b>	<b>3,327,408</b>	<b>3,070,307</b>	<b>3,538,987</b>



# Public Works

*The Public Works Department is committed to providing safe, effective and environmentally sound public services including street repairs and maintenance, residential solid waste collection and fleet services.*

*We pledge continuous improvement through high performance, customer service, communication, training and working together for the needs and requirements of the citizens and visitors of Yuma, as well as our neighboring communities.*

Commencing with this fiscal year, the Public Works Department has separated into three distinct departments as follows: 1. the Public Works Department consisting of the Streets and Solid Waste Divisions, and the Fleet Services Division, 2. the Utilities Department consisting of the Water and Wastewater Divisions, and the Utilities Division; and 3. the City Engineering Department.

Although the three departments still provide "Public Works" services, this change signifies the increased demand for these services, and the high degree of specialization required in the functions of these departments. The Utilities Department and City Engineering Department will present their budget message separately.

<b>AUTHORIZED PERSONNEL</b>	<b>FY 05/06</b>	<b>FY 06/07</b>
Fleet Services	19	20
Solid Waste	15.1	16.1
Street Maintenance	47.61	51.61
<b>Total</b>	<b>81.71</b>	<b>87.71</b>

The Streets and Solid Waste Division maintains city streets, and is responsible for solid waste pickup. Street employees provide maintenance and repair of the transportation infrastructure. The City of Yuma's paved roads consist of 310 centerline street miles. Some of the street services include:

- Code Enforcement Compliance
- Right-Of-Way Maintenance
- Asphalt Maintenance
- Street Traffic Control
- Street Sweeping
- Concrete repairs for sidewalks, curbs & gutters

Solid Waste services 19,968 Residential Customers and 561 Commercial Customers. This division is also responsible for the recycling and environmental programs such as the annual Neighborhood Clean Up campaign, Christmas Tree Recycling Program, and the Yuma Area Household Hazardous Waste.

Fleet Services manages and provides preventive maintenance on a fleet of 703 vehicles and equipment. Also provided is technical, preventive maintenance, and fuel services to other local municipalities and non-profit organizations.

## **2005-2006 ACCOMPLISHMENTS:**

### **Fleet Services**

- Completed 17 new vehicles for the Police Department for inclusion into patrol, with all the mounted equipment required.
- As part of a cooperative agreement between Fleet Services and the Fire Department, Fleet Services provided a Sr. Automotive Equipment Mechanic to assist their Fleet Manager in repairs of fire equipment one day a week.
- Thirteen of the twenty-one full-time employees in Fleet Services completed the ITS-provided computer literacy class.
- Completed the purchase and in-service of the new and replacement vehicles and equipment scheduled for FY 05/06.



- Provided transmission rebuilding and hydraulic system diagnosis training for employees.
- Completed customer service training for all Fleet Service's employees.
- Completed the purchasing of new and replacement equipment and vehicles scheduled for FY 04/05.

### **Streets and Solid Waste**

- Street crews repaired 1,610 City street traffic signs.
- Worked with the Strategic Communications division and Adelphia to televise infomercials on Solid Waste activities.
- The Household Hazardous Waste program was visited by 675 residents who disposed 3,372 gallons of waste and 485 tires.
- Street crews applied 21,600 gallons of asphalt fog sealant to 6 subdivisions.



## **GOALS FOR 2006-2007:**

### **Fleet Services**

- Continue to provide support services for all City departments and divisions.
- Continue to work on developing service level agreements for all of Fleet Service's customers.
- Continue to support staff certification in ASE and in Fleet Management Certification.
- Continue to work on design and construction of a new fleet facility to be utilized by Fleet Services and Fire Department.
- Develop plans for a future satellite facility for Fleet Services on the East Mesa that will be a joint use area with other city entities to use for material storage and vehicle parking.

### **Did You Know?**

That each Police Department patrol vehicle requires in excess of 450 feet of wiring along with 150 wire connectors to power up all the mounted equipment.



**Streets and Solid Waste**

- Complete overall street condition inspection.
- Establish satellite locations for maintenance equipment.
- Plan for a Street Division website to allow for reporting of potholes and streetlight repairs.
- Xeriscape a median on 32nd Street.
- Add additional Solid Waste route.
- Conduct an inventory for the residential routes, and establish database for ArcGIS software.



	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Fleet Services	2,795,492	2,647,637	3,211,225	3,546,262
Solid Waste	2,692,562	3,125,672	3,097,939	3,821,933
Streets	5,820,924	6,765,900	6,638,795	6,636,436
	<b>11,308,978</b>	<b>12,539,209</b>	<b>12,947,959</b>	<b>14,004,631</b>

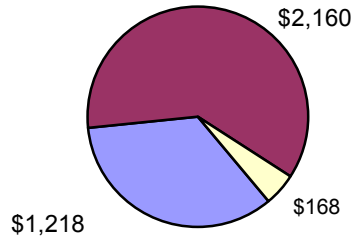
The 2006-2007 Public Works Budget has increased \$1,056,672, 8% from the previous year. This increase is due to the escalating cost of operation and maintenance of existing city infrastructure, the addition of new personnel and equipment to provide services to existing and projected customers.

The Public Works Department will continue to look to the future and will proactively approach each challenge in cooperation with its partners internal and external to the City.

The Public Works Department submits its budget in conformance with the City Administrator's budget guidance and with the focus on the City's vision of ensuring Yuma is a community that is livable and competitive.

<b>EQUIPMENT MAINTENANCE FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	965,554	1,044,094	1,049,275	1,218,089
Operational	1,789,980	1,525,173	2,079,105	2,160,273
Capital Outlay	48,959	78,370	82,845	167,900
	<b>2,795,492</b>	<b>2,647,637</b>	<b>3,211,225</b>	<b>3,546,262</b>

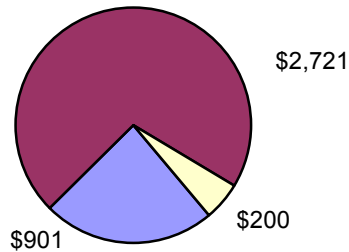
**FY 2006-2007 Equipment Mtnc. Fund Budget**  
(in thousands)



■ Personnel 
 ■ Operating 
 ■ Capital Outlay

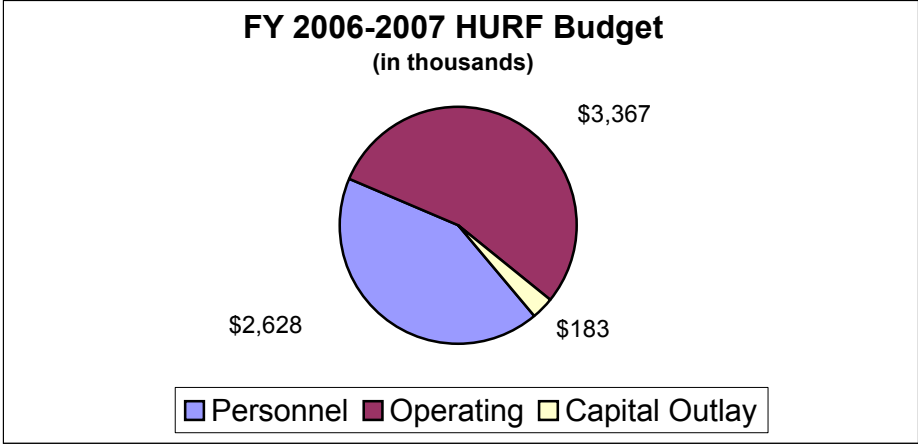
<b>SOLID WASTE</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	738,972	808,235	820,293	900,879
Operational	1,956,591	2,317,437	2,277,646	2,721,054
Capital Outlay	-	-	-	200,000
	<b>2,692,562</b>	<b>3,125,672</b>	<b>3,097,939</b>	<b>3,821,933</b>

**FY 2006-2007 Solid Waste Fund Budget**  
(in thousands)



■ Personnel 
 ■ Operating 
 ■ Capital Outlay

<b>HIGHWAY USER REVENUE FUND (HURF)</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	2,100,124	2,383,651	2,314,589	2,628,382
Operational	2,823,948	3,183,807	3,127,608	3,366,577
Capital Outlay	13,965	328,000	326,156	183,265
	<b>4,938,038</b>	<b>5,895,458</b>	<b>5,768,353</b>	<b>6,178,224</b>



<b>CITY ROAD TAX FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	-	-	-	-
Operational	156,833	156,666	156,666	256,565
Debt Service	725,905	713,776	713,776	201,647
Capital Outlay	-	-	-	-
	<b>882,738</b>	<b>870,442</b>	<b>870,442</b>	<b>458,212</b>

# Utilities Department

*The Utilities Department continues to be committed to delivering safe and reliable drinking water, as well as efficient and sanitary wastewater collection and treatment.*

Beginning July 1, 2006, the Utilities Division will become a new department separate from the Public Works Department. The new Utilities Department will consist of Water and Wastewater Treatment, to include the Pre-treatment Division and the Lab, Utility Systems comprised of Water Transmission and Distribution, Wastewater Collection, and Field Customer Services. This is a major change for Public Works and is a direct result of the significant increase in the demand for services provided by the Utilities Department, and the ever-increasing state and federal requirements for safe drinking water.

<b>AUTHORIZED PERSONNEL</b>	<b>FY 05/06</b>	<b>FY 06/07</b>
Administration	7.75	7.75
Water	64.02	69.02
Wastewater	47.29	51.29
<b>Total</b>	<b>119.06</b>	<b>128.06</b>

Under the umbrella of Public Works' provided services, the Utilities Department will continue with the Public Works' goal of providing excellent customer service through trained and knowledgeable employees who possess a sense of duty to our customers. The Utilities Department has 111 authorized employees, of which more than half possess an Arizona Department of Environmental Quality issued license for the highly specialized work they perform on a daily basis. These employees are highly skilled, motivated and take great pride in their abilities to provide services at a level that frequently exceeds state and federal requirements.

For the 2006/2007 fiscal year, the Public Works Administration Division will work under the general supervision of the Utilities Department Manager.

## Functions

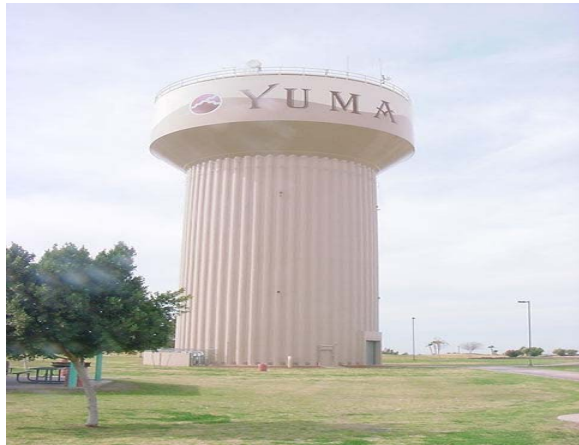
The Water and Wastewater Treatment Division manages and provides proper operation and maintenance of the City's Water/Wastewater Treatment Facilities, booster pump stations, and chemical injection stations in compliance with Federal and State requirements. At the same time, Utility Treatment oversees, inspects, samples, and evaluates local industrial users to ensure compliance with EPA's National Pretreatment Standards. Also performed is verification of compliance with EPA's Clean Water Act, Safe Drinking Water Act, and biosolids regulations via environmental laboratory testing.



The Utility System Division monitors the installation, maintenance, and repair of the City-owned water transmission and distribution system, wastewater and stormwater collection systems, and water metering and reading systems. Water quality is maintained through multiple activities so that compliance with state and federal requirements is maintained.

The Public Works Administration Division provides professional clerical support to the

Public Works, Utilities, and Engineering Departments.



### **2005-2006 ACCOMPLISHMENTS**

- The purchase of an Automated Meter Reading system has been set in motion. The RFP has been drafted and released, and it's expected that a Notice to Proceed should be issued some time in May. The Meter Reading crew is gearing up for the change, manually reading over 13,500 reads per month currently.

#### **Did You Know?**

The City of Yuma produces less water in the winter months when the population is the highest!

- We have launched the valve-exercising program. The valve exerciser is truck mounted and computerized, tracking all of the water valves in our Distribution System that are 4" and larger. Each valve has its own unique ID number. There is a mapping program included that allows the worker to print out a map of the area he will be working in that shows the valves and valve ID numbers. All pertinent data can be tracked, valve repairs or replacements made as required to assure valve operation and isolation can be made in emergencies. Operating the valves on a regular basis also significantly prolongs the life of the valve.

The vehicle is equipped with a vacuum unit to clean any dirt or debris the operator may encounter out of the valve riser. The City has some 9,820 valves and over 450 miles of distribution pipelines.



- A Digital TV Inspection system has been initiated with a database and rating of system lines by the Pipeline Assessment Certification Program (PACP) standards. Nine employees were trained as PACP inspectors, and the conversion of the TV Van to Digital Video Capture was also completed this year. The inspection of 45 miles of sanitary sewer mains and marking of 3,600 laterals to assist customer connections and repairs was part of our service. The City has over 275 miles of sewer collection lines, and 105 miles were cleaned this past year.



- The construction of the 3.0 MGD Desert Dunes Water Reclamation Facility was completed last June and commissioned into operation. This facility received the American Council of Engineering

Companies (ACEC) 2005 “Grand Award Winner” for Project of the Year.

- The Aqua Viva Water Treatment facility was awarded the Arizona Water and Pollution Control Association’s “Water Treatment Plant of the Year” for the Interim Phase of construction. The Interim Phase of construction took the facility’s production capacity to six million gallons per day. The Aqua Viva Water Treatment Facility was also submitted for, and won, the Southwest Contractor’s Award.

- The Aqua Viva facility has most recently began the Intermediate “Modified” phase of construction that will take the production capacity to nine million gallons per day, and will also include five million gallons of water storage. The third phase of construction will include a 20 million gallon per day filter membrane facility, expandable to 40 million gallons per day.
- The fluoride feed system has been installed and made operational at the Main Street Water Treatment Plant.



**GOALS FOR 2006-2007**

- The construction of the two 2 ½ million gallons finished water tanks have been completed at the Agua Viva Water Treatment Plant, as plans continue for the 20 MGD membrane filtration plant. This additional 5 million gallons of storage water is ready to be put into service. Two new wells have also been brought on line to supplement the existing filtration system to help meet the ever-increasing water demands. Continuous treatment plant and booster system upgrades and rehabilitations have been completed and many more planned for this next year.

	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Administration	-	-	(40,000)	40,000
Water	9,590,433	14,267,078	13,091,826	15,622,323
Wastewater	8,411,863	10,854,817	10,344,837	11,655,475
	<b>18,002,292</b>	<b>25,121,895</b>	<b>23,396,663</b>	<b>27,317,798</b>

The 2006-2007 Utility Budget has increased \$2,195,903 from the previous year. This increase can be directly attributed to several things:

- Escalating costs of operation and maintenance of existing city infrastructure and facilities.
- Expansion of existing infrastructure and facilities.
- New facilities to address growth and ever-increasing demand.
- A host of existing and new regulatory requirements addressed in the Clean Water Act and amendments.

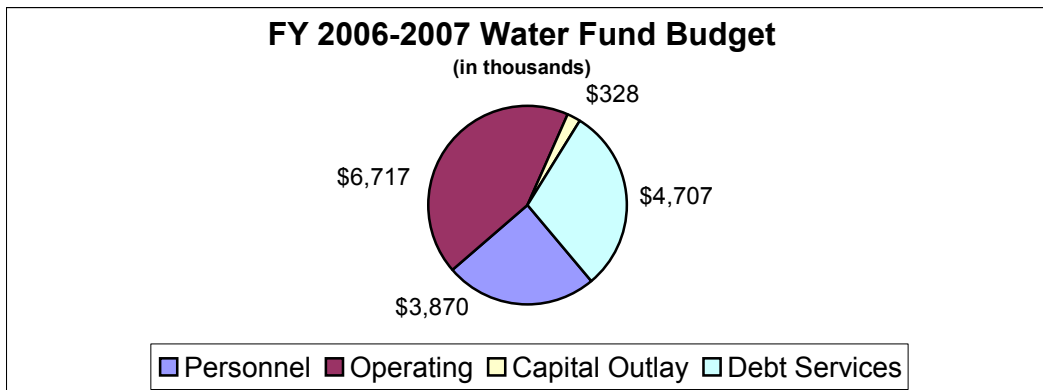
The Utilities Department will continue to look to the future and will proactively approach each challenge in cooperation with its partners, internal and external, to the City.

The Utility Department submits its budget in conformance with the City Administrator’s budget guidance with the focus on the City’s vision of providing safe and reliable water and wastewater services.

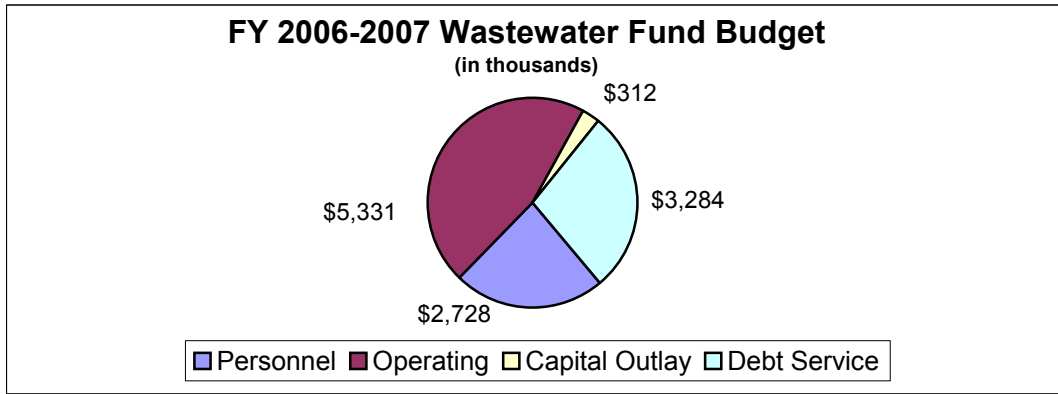
<b>ADMINISTRATION</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	547,390	534,199	477,692	537,405
Operational	(547,390)	(584,199)	(527,692)	(557,405)
Capital Outlay	-	50,000	10,000	60,000
	-	-	<b>(40,000)</b>	<b>40,000</b>

The \$40,000 credit that appears in the FY06 estimate is due to the movement of a rebudgeted generator from FY06 to FY07.

<b>WATER FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	2,845,633	3,277,985	3,233,286	3,869,678
Operational	4,174,828	5,603,709	5,525,870	6,717,325
Debt Service	2,219,200	4,908,970	4,080,235	4,706,870
Capital Outlay	350,769	476,414	252,435	328,450
	<b>9,590,429</b>	<b>14,267,078</b>	<b>13,091,826</b>	<b>15,622,323</b>



<b>WASTEWATER FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	2,071,424	2,496,743	2,276,232	2,728,302
Operational	3,025,000	4,982,207	4,714,094	5,331,083
Debt Service	3,074,324	3,283,890	3,283,890	3,283,890
Capital Outlay	241,116	91,977	70,621	312,200
	<b>8,411,863</b>	<b>10,854,817</b>	<b>10,344,837</b>	<b>11,655,474</b>



# Engineering Department

*The Engineering Department is committed to administer, monitor and coordinate a comprehensive 10-year Capital Improvement Program that incorporates adopted Council goals and policies, City infrastructure requirements and the needs of the general public. Engineering provides inspection of outside public works construction projects such as subdivisions, and monitors the execution of encroachment permits as well as coordination of traffic control maintenance. Engineering is also responsible for the implementation/collection of and coordination of the Council Adopted Development Impact Fee.*

Beginning July 1, 2006, the Engineering Division will become a new department separate from the Public Works Department. The Engineering Department is being established due to the increasing specialization needed to develop, design, and coordinate the Capital Improvement Program and the coordination of private development in order to meet environmental, design, funding, and public safety requirements.

The Department will continue to provide these specific services as part of the overall Public Works Services provided by the City. The new department will consist of Capital Improvement Program Administration, Development Engineering, Traffic Engineering and Traffic Signals.



AUTHORIZED PERSONNEL	FY 05/06	FY 06/07
Engineering	30	31.1
Development Engineering	5	5
Street Signals	5	5.88
<b>Total</b>	<b>40</b>	<b>41.98</b>

## Functions

The Engineering Department provides the following services:

- Provide support for the Capital Improvement Program through Plan and Specification preparation, utility company coordination, process of ADEQ documentation and as-built plan preparation.
- Produce and administer a comprehensive 10-year Capital Improvement Program.
- Monitor and coordinate Capital Improvement Program activities.
- Provide support for the Capital Improvement Program and development community with Project Management and coordination.
- Update water/sewer/storm sewer atlases with newly constructed facility information.

- Update Standard Specifications for construction and Construction standards.
- Develop, track and maintain water and sewer extension payback agreements.

### Did You Know?

The City of Yuma has 275 miles of sanitary sewer mains, and 452 miles of water mains.

- Maintain and expand State Plan coordinate system within City limits.
- Maintain and expand network of City benchmarks to City limits.
- Provide CADD support for engineering activities and other City departments.
- Monitor and inspect activities within City right-of-way to include encroachment permits.
- Coordinate with Arizona Department of Transportation linking Traffic signalization.
- Provide inspection services to private development for street construction.
- Implementation of Capital Improvement Program related Development Agreements.
- Provide property acquisition services (appraisals, environmental assessments, escrow, boundary surveys).



- Coordination of flood control facilities with Yuma County Flood Control District.
- Provide interconnected traffic control system to improve traffic flow through town.
- Keep the Traffic Advisory Group functioning and responding promptly to customer concerns.
- Review Development Plans and Specification for adherence to City codes/requirements.

### 2005-2006 ACCOMPLISHMENTS

- Completed over \$100 million in project design, construction, and inspection that allowed the City to better serve its citizens and visitors.
- Completed construction of 1<sup>st</sup> Street – from Avenue A to Avenue B, and from Madison Avenue to Ocean-to-Ocean Bridge.
- Completed Water Transmission Line installation and construction of Avenue A – from 1<sup>st</sup> Street to 8<sup>th</sup> Street.
- Completed construction of East Main Canal Pathway – Maxey Check to 40<sup>th</sup> Street.



- Completed construction of 31<sup>st</sup> Drive Realignment/20<sup>th</sup> Street access to Avenue D/20<sup>th</sup> Street Signal and roadway at Avenue B.
- Completed waterline installation in 32<sup>nd</sup> Street – avenue 7E to Avenue 9E and 8<sup>th</sup> Street – Avenue B to Avenue C.
- Agua Viva Intermediate Phase with Avenue 9E 42" Transmission Line to Interstate 8.
- Completed 21<sup>st</sup> Drive between 24<sup>th</sup> and 28<sup>th</sup> Streets.

### GOALS FOR 2006-2007

- Improve execution of the planning, design, and construction activities on the anticipated 200 plus projects in the Capital Improvement Program.
- Improve coordination and inspection activities associated with both private and public construction.
- Complete a transportation study of 4<sup>th</sup> Avenue and 16<sup>th</sup> Street corridors and initiate design of selected projects/phases.

- Plan for the turnover of roads to the City from the Arizona Department of Transportation scheduled in conjunction with Area Service Highway.
- Construct Smucker Stormwater Impoundment Facility (DAM).
- Commence Avenue A reconstruction between 16<sup>th</sup> Street and 24<sup>th</sup> Streets.
- Commence 24<sup>th</sup> Street reconstruction between Avenue 6E and Avenue 9E, along with Avenue 7E between 16<sup>th</sup> and 24<sup>th</sup> Streets.
- Commence 32<sup>nd</sup> Street reconstruction between Avenue A and Avenue B.
- Construct 24<sup>th</sup> Street Water Transmission Line between Avenue B and Avenue C.
- Construct 8<sup>th</sup> Street Water Transmission Line between Avenue A and Avenue B.
- Construct Avenue B Water Transmission Line between 8<sup>th</sup> Street and 16<sup>th</sup> Street.



- Reconstruct 1<sup>st</sup> Avenue between Giss Parkway and 16<sup>th</sup> Street, including Water Transmission Line, Sanitary Sewer, and Water Distribution Facilities.
- Complete final design of Agua Viva 20 MGD Water Treatment Plant.
- Complete review of impact fees based upon 10-year C.I.P.
- Commence the construction of Avenue 3E.
- Commence the design for the widening of 16<sup>th</sup> Street from east of I-8 to west of Arizona Avenue.

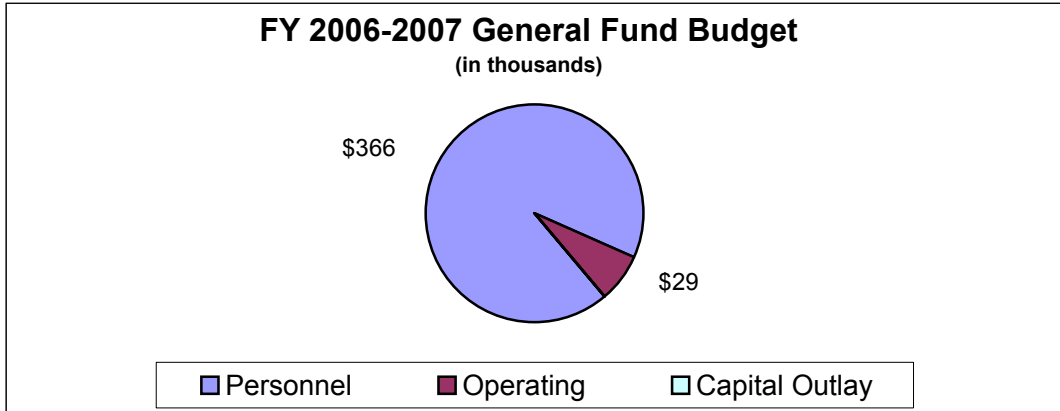
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Engineering	308,409	775,367	1,048,163	1,412,691
Traffic Signals	356,805	705,589	629,355	780,031
	<b>674,214</b>	<b>1,480,956</b>	<b>1,677,518</b>	<b>2,192,722</b>

The 2006-2007 Engineering Budget has increased \$711,766, 48% from the previous year. This increase is primarily due to a change in how the Engineering division charges its overhead cost to capital improvement projects. The overhead rate was reduced, therefore resulting in less of a credit than in previous years. Also contributing are the escalating cost of operation and maintenance of existing city infrastructure, the addition of new personnel and equipment to provide services to existing and projected customers.

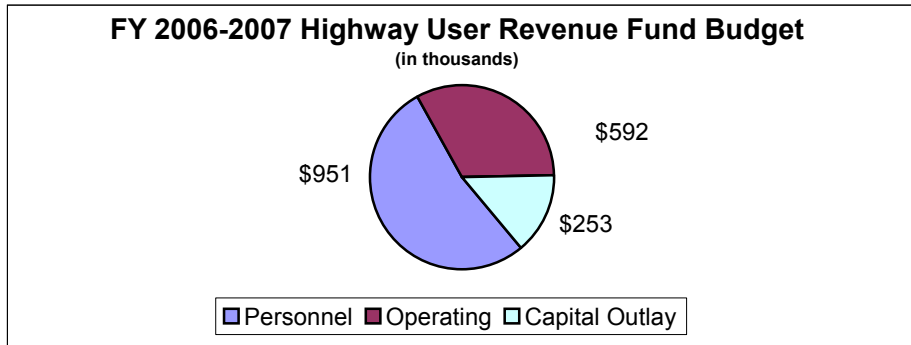
The Engineering Department will continue to look to the future and will proactively approach each challenge in cooperation with its partners internal and external to the City.

The Engineering Department submits its budget in conformance with the City Administrator's budget guidance and with the focus on the City's vision of ensuring Yuma is a community that is livable and competitive

<b>GENERAL FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	253,725	304,615	309,632	366,609
Operational	(2,780)	12,630	14,042	29,394
Capital Outlay	-	26,618	29,484	-
	<b>250,945</b>	<b>343,863</b>	<b>353,158</b>	<b>396,003</b>



<b>HIGHWAY USER REVENUE FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	658,613	857,039	750,198	951,200
Operational	(292,465)	125,189	425,797	592,319
Capital Outlay	44,521	154,865	148,365	253,200
	<b>410,669</b>	<b>1,137,093</b>	<b>1,324,360</b>	<b>1,796,719</b>



# Parks and Recreation Department

*The Parks and Recreation Department provides opportunities for learning and life experiences that enhance the physical, social, cultural and environmental well being of our community. We serve a diverse cross-section of citizens and visitors through the provision of programs, services and facilities that encourage the development of positive, lasting value systems and self esteem.*

The Parks and Recreation Department consists of seven areas that serve the public: The Administrative Division, Arts and Culture Division, Desert Hills & Arroyo Dunes Golf Shops and Putter Inn Restaurant, Parks Development Division, Parks and Golf Course Maintenance Divisions, Recreation Division and the Yuma Civic Center.

The **Administrative Division** oversees the various administrative functions that keep our Department running smoothly.

The **Arts & Culture Division** advances the arts by providing distinct opportunities for community participation and artistic growth.

AUTHORIZED PERSONNEL	FY 05/06	FY 06/07
Administration	4.4	7.4
Parks Maintenance	73.35	77.35
Parks Development	2.05	2.05
Recreation	15	12
Arts and Culture	8.8	9.8
Civic Center	11.8	11.8
Golf Course Maintenance	12.73	12.73
Golf Courses	7.87	7.87
<b>Total</b>	<b>128</b>	<b>141</b>

The Yuma Art Center is the catalyst for that artistic growth in our community. We seek to increase involvement in the arts through diverse cultural programming targeting a broad audience. Support is extended to arts groups

and artists by creating a climate conducive for local artistic development through the priority offering of the facility for non-profit arts use at rates far below the national average. Additional support is offered through the Commission's Arts Project Grants Program. Advocacy is strengthened by working with the City of Yuma Arts & Culture Commission, Public Art Committee, and Performing Arts Committee. These groups help to gather input on public desires and to be the public face for arts support. In working to continually expand our outreach, we are building community awareness through local media partnerships in both English and Spanish. Our vision is for all members of our community to live creative lives by being a part of the arts in Yuma.



AWC Youth Choir performs at the Yuma Art Center

The **Desert Hills Golf Course Shop, Putter Inn Restaurant, and Arroyo Dunes** role is to provide a memorable life experience in a

relaxing, environmentally friendly atmosphere. We offer excellent facilities and opportunities to the community and visitors, which encourage socializing, competing, exercising and learning.

The **Parks Development Division** is responsible for the development of new parks facilities. While the main effort has been on the park developments along the Riverfront, including the West Wetlands and Gateway Park projects, the Division also handles planning for all new parks developments in the City. This includes the Smucker Park expansion, the James P. Deyo Complex adaptive re-use project, and multi-use trail connections throughout the City. The Division also focuses on volunteer outreach to the community, creating a positive image of the City. The Division writes grants for all types of parks projects.



Playground unit at Kennedy Park

There are seven divisions that make up **Parks and Golf Course Maintenance**. The Maintenance Division oversees the operation and provides daily maintenance of approximately 800 acres, which consist of: 26 parks, 79 basins/neighborhood basin parks, nine athletic complexes, two golf courses, grounds surrounding 19 City buildings, one gymnasium, 11 tennis courts, three outdoor basketball courts, and nine sand volleyball courts. Buildings Maintenance Specialists are utilized throughout the City to provide building maintenance such as HVAC, plumbing, electrical and carpentry. The Downtown Mall Maintenance District consists of: Giss Parkway north to First Street, and Madison Avenue east to Gila. Staff maintains this entire area, including the right-of-way and planters along the streets, parking lots and shade structures within these boundaries. The Division also provides

support services to events that happen in the downtown area. The Baseball Complex Division is responsible for all grounds maintenance at the Ray Kroc Complex and provides support services for the special events held at the facility. The Desert Hills Golf Course Maintenance Division provides grounds maintenance services to the 155-acre championship style golf course, rated 3.5 stars by Golf Digest Magazine. Arroyo Dunes Golf Course Maintenance Division provides grounds maintenance services to the 40-acre, par-three style golf course.

Basins and Roadsides Maintenance maintains approximately 197 acres of storm water basins and roadsides, which include over 106 sites, 157 acres of turf, plus 40 acres of desert landscape. The Trails, Pathways and the Graffiti Abatement Division maintain 10 miles of bike and walking pathways. The Graffiti abatement program abated over 850 cases of graffiti throughout the City of Yuma in 05/06. Their response time on graffiti abatement is usually within 24 hours of being reported.



Graffiti Abated within 24 hours of being reported

The **Recreation Division** consists of five areas: Recreation General, Senior Adult programming, Adult programming, Youth programming, and Aquatics. Recreation General offers clerical support to staff, and customer service in the form of registration for programs and ramada rentals. Customer service staff function as a center of information for Parks and Recreational activities in the community. With the addition of the Parks and Recreation Website and online registration capabilities, customers now have information at their fingertips and registration made easier and more convenient. Senior Adult programming serves adults 50 years of age and over, providing activities including, arts and crafts, educational classes, fitness, dance, pool

shooting, competitive games and sports programs. Adult programming includes volleyball, basketball, in-line hockey, year-round softball leagues and tournaments, instructional programs, fitness, and arts and crafts programs. Over the past year, an emphasis has been placed on providing instructional programs that families may sign-up for together.

Youth programming offers a variety of sports, recreational and instructional opportunities for youth of all ages. In addition to the City-run activities, a strong component is the partnership between youth sports Co-Sponsor groups and the City. The Recreation Division also offers outdoor recreational opportunities such as canoeing, kayaking and outdoor education programs. Aquatics programs include the operation and maintenance of three municipal pools. Fitness and swim programs are offered, as well as Learn-to-Swim lessons during the summer. The Parks and Recreation Department has two new facilities: The Yuma Readiness and Community Center, a joint-use facility between the Arizona National Guard and the City of Yuma, which offers program registration and ramada rental services, plus recreational programming for the entire community, and the Martin Luther King Jr. Teen Center, which offers teens grades 7<sup>th</sup> thru 12<sup>th</sup>, a place to go with daily activities scheduled.



Padres & Diamondbacks Spring Training

The **Yuma Civic Center and Ray Kroc Baseball Complex** serves the Yuma region by providing flexible facilities for diverse events. As the only venue capable of hosting the large-scale community and private events where we all gather and build connections, it excels as Yuma's premiere event place. The facility has

touched the lives of countless citizens and visitors and is the venue of choice for many of Yuma's most popular events: Midnight at the Oasis, the Home and Garden Show, World Wrestling Entertainment, Rotary Sausage Fry, Padres Spring Training, and Yuma PLAY Day. The Civic Center is also an important venue for cultural and business exchange, internationally as well as locally, by hosting events such as the annual Mexicali Expo and the Yuma Business Expo. The Civic Center division provides event coordination, expertise, support, implementation, and facility maintenance for the large variety of events that occur at the Center and Complex each year.

### **2005-2006 ACCOMPLISHMENTS:**

#### **Arts and Culture Division**

- Yuma Art Center was a 2005 honoree for the Governor's Heritage Preservation Awards.
- Governor Janet Napolitano and the Arizona Office of Tourism recognized the Yuma Art Center as one of Arizona's Treasures.
- Yuma Art Center was also recognized as an outstanding project by the American Association of Public Works, Arizona Chapter.
- Partnership with Yuma Private Industry Council continued with eight high school students completing a 287 foot long mural along Kennedy Lane.
- Received grant support from Arizona Commission on the Arts.
- The Art Center provided programming for the 21<sup>st</sup> Century Grant Program in partnership with Yuma School District #1. The Art Center offered dance and performance instruction.
- The Arts & Culture Commission awarded \$17,150 in support to local arts organizations for programming to occur in the Yuma Art Center through the State's Lottery Transportation Assistance Fund.
- Partnership with "The Sun" for advertising/promotion of the Yuma Art Center.
- Produced annual events: Children's Festival of the Arts, Summer Series, Tribute of the Muses Award, Performing Artist Series, Roxaboxen Festival, Yuma Symposium, and Summer Series.

### **Desert Hills/Arroyo Dunes Golf Courses and Putter Inn Restaurant**

- Held 3 Jr Golf Clinics with over 250 children participating.
- Installation of new pumping facility for James P. Deyo Complex area.
- Increased attendance on specialty night especially Fish Fry night.
- Installed new tee markers at Desert Hills Golf Course.



Arts and Culture Division's Teen Mural Project 2005

### **Parks Development Division**

(Note - projects listed below were completed by the Parks Maintenance Division)

- Completed planting of Phase Two of the lower bench in the West Wetlands.
- Continued with mitigation area in West Wetlands.
- West Wetlands Solar Facility dedication in October 2005.
- Held 2<sup>nd</sup> annual Community Tree Owners workshop.
- Assisted in updating Parks and Recreation Element of the General Plan.
- Worked with APS on Tree Climbing and Trimming workshop.

### **Parks and Golf Maintenance Divisions**

- Installed new cart paths on #1, #18 and #3 fairway at Desert Hills Golf Course.
- Remodeled press box at Stadium.
- Reinstallation of bridge at West Wetlands.
- Produced the 13<sup>th</sup> annual Sports Turf Show with over 250 attendees from all over Arizona and California.
- The Restored interior of JHOC Gym (removed old flooring, paint & lighting).
- Converted fields #4 & #5 at the Ray Kroc baseball complex to softball fields.

- Installed a Picnic area by Sanguinetti Athletic Field, east warm up area.
- Renovated the old Riverside Cottage to an Outdoor Education Center.
- Addition of three storage buildings at Ray Kroc BBC, Keegan AF and Carver Park.
- Converted farm field to soccer fields at Sunrise/Cibola, installed water line for flood irrigation.
- Renovated Kennedy Horseshoe courts with stabilizer to reduce maintenance.

### **Recreation Division**

- Offered 1,064 different activities and programs for all ages, totaling 86,560 participant registrations.
- Held the 1<sup>st</sup> Annual Wood Carving Expo at the Yuma Readiness and Community Center.
- Partnered with Jerry Paulin, community member, to provide free swim lessons for 256 children.
- Established successful Teen Volunteer Corps that provides support for various Parks and Recreation programs.
- Held the 2<sup>nd</sup> Annual Nickelodeon "Let's Just Play Day", a free event for families which drew over 700 participants, doubling last years attendance.
- Established partnerships with AZ Game & Fish, Arizona Western College and the U of A Cooperative extension to provide outdoor education programs.

### **Did You Know?**

Parks Facilities Maintenance division was responsible for evacuating refrigerant from almost 200 appliances during Spring Clean up.

- Increased outdoor education programs with additional Riverside Cottage facility.

### **Yuma Civic Center**

- In 2005, the Civic Center hosted over 1,265 events with more than 175,000 guests utilizing the facility.
- Partnered with Recreation to accommodate summer basketball, soccer, and football programs for youth, enabling maximum use

of the Civic Center during off-peak weekday times, while renting for private events on the weekends.

- Coordinated with the Golden Baseball League and the Yuma Scorpions to facilitate the successful completion of their first season (Yuma ranked highest in league for attendance – 92,000).
- Partnered with the Yuma County Health Department to provide facilities and assistance to accommodate the Hepatitis A and Flu Clinics.
- Improved facilities for better customer service: completed renovation of front restrooms, updated concession stand with new color scheme, installed new walk-in cooler in kitchen to provide greater convenience to caterers, installed new front entrance signage, and with assistance of Parks, removed overgrown vegetation and added new plantings to enhance appearance of front and back entrance of facility.
- Hosted conventions for PATCAD [Precision Airdrop Technology], Rotary District 5500, Soroptimist Desert Coast Region, Yuman Language, and the AZ Interagency Farmworkers Coalition representing an economic impact in excess of \$1,525,500 to the Yuma Area.



Hoppstetter's Office Chair Hockey Tourney at Civic Center

### **GOALS FOR 2006-2007:**

#### **Arts and Culture Division**

- Build community involvement through increased awareness, offering unique programming, and active volunteerism.
- Promote new cultural experiences in the community by combining our traditions with new works for artistic growth.

- Further develop “Artist Cooperative” to increase opportunities for local artists.
- Provide creative opportunities for youth that support and enhance national standards in the arts.
- Increase the City’s Public Art inventory.
- Increase community partners/sponsors to leverage additional resources, support, and participation in the arts.



Yuma Art Center Pine Needle Basket Workshop

#### **Desert Hills/Arroyo Dunes Golf Course Shops and Putter Inn Restaurant**

- Replant golf course with trees.
- Continue to explore new ideas to attract more play in the summertime.
- Increase specialty night attendance by 6% and adjust menu items.
- Addition of landscape trees in the parking lot.
- Continue to maintain self-sufficiency on operation and maintenance.

#### **Parks Development Division**

- Acquire new parkland in the east to accommodate recent growth.
- Seek new grants for Solar Garden education program.
- Work with Riverfront Development on the completion of Gateway Park.
- Install ramada at the APS Solar Garden.

#### **Parks and Golf Course Maintenance Divisions**

- Renovate Centennial athletic fields, remove and replace old stabilizer.
- Continue to work with BOR in expanding Riverside Park and tying it into the East Wetlands.
- Upgrade of Sanguinetti Memorial Park irrigation system.
- Remove and replace park lighting at Joe Henry Park.

- Remove and replace restroom at Joe Henry and Smucker Parks.
- Convert tennis courts to basketball courts at Carver Park.
- Establish a maintenance program for parking lots throughout the parks system.

**Recreation Division**

- Expand adult programming at the Yuma Readiness and Community Center.
- Establish a new adults sports “Dodgeball” League.
- Expand the fencing and deck area around Marcus Pool providing additional open space for patrons.
- Increase marketing efforts through visits to community services groups. Solicit sponsorship for paid advertising on radio, television and newspaper.
- Partner with the Yuma Crossing National Heritage Area to provide recreational activities and programs in the East Wetlands and at the Riverside Cottage Outdoor Education Center.
- Establish partnership with the High School District for the development of joint-use pool at Cibola High School.
- Develop an after school program at the Yuma Readiness & Community Center.

**Did You Know?**  
 Miss America 2004, Ericka Dunlap, performed in the Historic Yuma Theatre during the annual Miss Yuma County Scholarship Pageant.

**Yuma Civic Center**

- Provide a clean, safe, and attractive facility for public enjoyment.
- Develop master list for facility improvements and update aesthetic and technical issues quarterly.
- Strive to exceed customer expectations for individual event needs and monitor that satisfaction through new survey tracking method involving all staff members.
- Continue to implement ways to share and partner with other divisions within the department to support and generate revenue.
- Examine policies and procedures for continued effectiveness in operation and share updated business plan.
- Update marketing materials to enhance community knowledge of the facility.

	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Administration	398,246	456,552	482,659	580,062
Parks				
Maintenance	4,505,056	5,486,081	5,419,118	6,620,294
Parks				
Development*	462,897	2,111,483	427,466	1,658,969
Recreation	1,767,938	2,189,777	2,007,137	2,297,821
Arts & Culture	628,958	789,719	764,718	868,130
Civic Center	1,064,326	1,185,646	1,199,578	1,299,266
Golf Course				
Maintenance	1,191,134	1,303,173	1,200,381	1,379,824
Golf Course	1,056,170	1,164,466	1,173,462	1,268,697
	<b>11,074,725</b>	<b>14,686,987</b>	<b>12,674,519</b>	<b>15,976,063</b>

For fiscal year 2006-2007, the Parks and Recreation Department presents a budget of \$15,976,063. This is an increase of 8.8% over last year.

**Challenges Facing the Parks and Recreation Department in 2006/2007:**

**Maintaining Existing Facilities** - Over the course of the last few years, our greatest challenge has been maintaining existing facilities with limited resources. During this time period, we have fallen behind in the number of staff and equipment necessary to adequately maintain our existing facilities, as well as, new facilities and acreage that have come on line during this high growth period.



Artwork along West Wetlands Equestrian Trail

**Finding and Retaining Capable Part-time Staff** – Parks and Recreation depends heavily upon part-time staff. We have an average of 400 part-time employees who work for us at any given time during the year. Over the last few years we began receiving shorter candidate lists to interview and those candidates were not of the caliber we were used to seeing just a few years prior. To address this issue, a labor market survey (LMS) was conducted in 2005. The LMS indicated that the City was paying 17% less than market comparables. To address this, part-time wages were raised by 6% in 05/06 and will be adjusted by another 6% increase in both 06/07 and 07/08, resulting in more competitive wages. In addition, a new part-time position structure will be introduced in 06/07. The structure streamlines the number of position descriptions into two major categories: Coordinator I and Coordinator II. This allows more flexibility for programming and decreases the amount of position codes for timekeepers, thus also resulting in a savings in productivity.

**Impact Fees** – Recently City Council approved Impact Fees for new development. A portion of these fees will support Parks, Recreation and Cultural facility development. Our challenge is to develop a comprehensive Departmental Capital

Improvement Project plan to best utilize these implemented fees.

**Competition for Discretionary Dollars** – For many years the City of Yuma Parks and Recreation Department has provided programming and facilities that serve not only City residents, but also the foothills and other county areas as well. With the growth of the Yuma area, there is more competition in the private sector for people’s discretionary dollars. Our challenge is to be competitive in providing healthy, educational and fun activities that the community desires.

**Continuation of the 2% Tax** – Currently there is a 2% Hospitality tax on hotels, bars and restaurants. By voter approval, the funding derived from this tax supports the James P. Deyo Complex, which includes the Yuma Civic Center, Baseball Complex, Tennis Courts, plus Desert Hills and Arroyo Dunes Golf Courses. Some of the tax also supports the Heritage Area and tourism activities such as the Yuma Crossing State Park and the Yuma Convention and Visitors Bureau, (an outside agency who has received funding from the City). The tax is set to sunset in 2009 and may come before voters as early as Nov. 2007 for renewal. Our challenge is to analyze how these operations will be funded, should the voters decide not to continue this tax.

**Mitigation of the 404 Permit Violation in the West Wetlands Park** – We are currently in the process of meeting this challenge by performing all mitigation activities that are required.



Fun in the pool

### **Keeping up with Public Demand for Facilities**

– We have maximized use of our current facilities, but as the City continues to grow, so does the demand for facilities in new areas of the community. Keeping up with the public demand continues to be a challenge. We have planned to address many of the current facility deficiencies noted in the Parks and Recreation Element of the General Plan by adapting the James P. Deyo regional park for different recreational uses. The plan redesigns an underutilized facility to incorporate four new lighted regulation-size soccer fields, six new lighted 300 ft softball fields, a skatepark, eight new tennis courts, additional parking and walking pathways. Our challenge is to find the optimum method to fund this multi-million dollar facility.



**Recreation division's Youth Cooking Class**

### **Changes to the budget this year include:**

Changes to the Budget this year are primarily due to requests for new positions and equipment. A total of 11 new positions are being requested: Nine positions from the General Fund, and two positions from the Road Tax Fund for Basin Maintenance (1), and for Pathways and Trails maintenance (1).

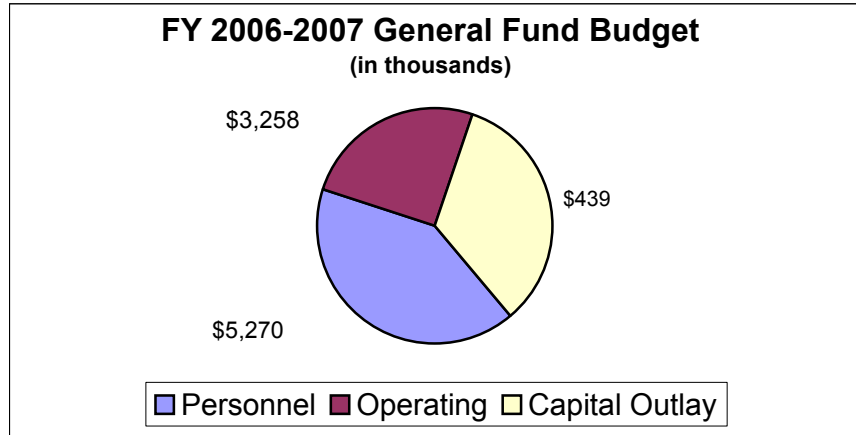
The Parks and Golf Course Maintenance Divisions have undertaken massive

reorganization efforts over the past five years in order to improve efficiency and minimize staffing and equipment increases. During this time period, minimal new full-time staff positions and equipment have been added to the Maintenance Divisions and the amount of acreage the Parks Maintenance Division has accepted responsibility for has grown substantially to approximately 800 acres of landscape, open space and athletic fields. Parks and Golf Course Maintenance Divisions operate seven days a week with ramadas and restrooms cleaned daily for the public to use. Playgrounds and Water Features are inspected for safety, and Parks Maintenance staff maintains most of the City's buildings. In the last year alone, several major projects were completed including, converting vacant farm land to soccer fields and installing water line for flood irrigation at Sunrise/Cibola, renovation of the old Riverside Cottage and turning it into a new Outdoor Education Center, and completing the planting of Phase Two of the lower bench in the West Wetlands.

Impacts that will add to the Parks Maintenance workload in 06/07 include: 1. Completion of Gateway Park. 2. The clearing and the re-vegetation east of Riverside Park. 3. Maintenance of approximately 10 new retention basins, two of which are Neighborhood Parks. 4. Maintaining the newly developed phase two area in the West Wetlands. 5. Increased demand for weekend staff support due to tournaments, special events, and parks and ramada rentals. 6. Site preparation and addition of new Stewart Vincent Wolfe Creative Playground in the West Wetlands Park. 7. Additional acreage that will be added to the current Mesquite Bosque planting in the mitigation area at the West Wetlands Park. 9. Conversion of 13 acres of old farm field into soccer fields and open space for the public.

This year, the Parks Maintenance Divisions are requesting nine new employee positions due to the increasing workload and expansion in the division.

<b>GENERAL FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	3,967,594	4,586,267	4,403,258	5,269,797
Operational	2,310,142	2,809,772	2,737,194	3,258,164
Capital Outlay	12,409	257,974	273,417	439,400
	<b>6,290,144</b>	<b>7,654,013</b>	<b>7,413,869</b>	<b>8,967,361</b>



The Yuma Art Center was opened in February 2004. The 43,000 square foot facility is a six-day per week operation, open from Tuesday through Sunday. The Arts and Culture Division provides facility management and programming coordination for hundreds of entertainment events and arts workshops. The 06/07 budget reflects an increase due to the re-classification of part-time staff and increased facility costs for electricity and maintenance. Demand for rental and bookings of the Historic Yuma Theatre and Yuma Art Center Museum have increased substantially over the past two years. The Arts and Culture Division is requesting one new position, an Operations Leader, in order to meet increased demand for event support. There is also a slight increase this year for upgrading a part-time Office Assistant (at 32 hours per week) to a full-time position.

Parks and Recreation continues to seek opportunities for partnerships to maximize resources in the community, such as our partnerships with the Yuma Media resources, which equates to \$65,000 worth of free marketing for the Yuma Art Center in 06/07, our joint venture with Yuma Tennis Association and our partnership with the Army National Guard. We will also continue to nurture relationships with community organizations that provide sponsorships for departmental programming such as APS in the tree trimming workshops and BOR in clearing and re-vegetating the land east of Riverside Park.

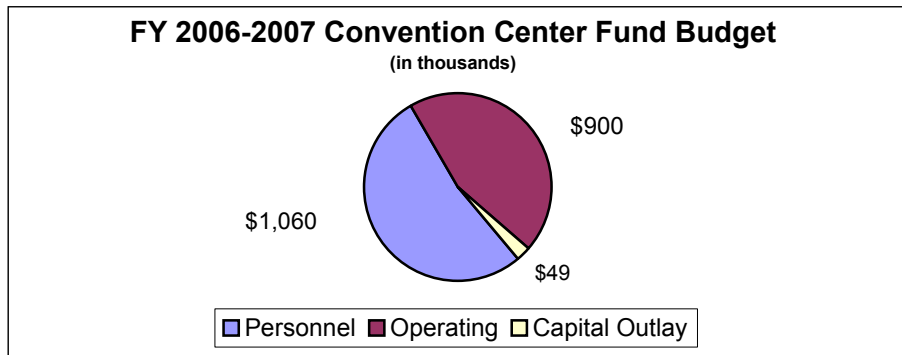
We are currently in the process of updating the Parks and Recreation Element of the City's General Plan. Several months of public meetings, surveys, and input from community groups will shape the plan.

We hope to move forward this year with the adaptive re-use of the James P. Deyo Athletic Complex. Accurate topographical maps and facility costing have been completed for City Council's consideration as part of the CIP process.

<b>CITY ROAD TAX FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	214,947	302,991	318,366	410,396
Operational	123,187	140,711	195,599	221,581
Capital Outlay	-	-	-	9,000
	<b>338,134</b>	<b>443,702</b>	<b>513,965</b>	<b>640,977</b>

In fiscal year 2006-2007, the City Road tax fund is increasing by 52% in the Basin and Roadside budget (5021) due to the addition of \$50,000 for the Barkley Ranch subdivision maintenance that is contracted out to the private sector and the increase in retention basin inventory. The Pathway and Trail budget (5022) is up 13% due to the maintenance cost associated with new bike pathway added from 22nd Street to 40th Street.

<b>CIVIC CENTER RECREATION COMPLEX FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	838,913	949,409	912,803	1,060,389
Operational	774,439	854,879	856,465	900,230
Capital Outlay	54,756	68,000	67,266	48,800
	<b>1,668,108</b>	<b>1,872,288</b>	<b>1,836,534</b>	<b>2,009,419</b>



<b>MALL MAINTENANCE DISTRICT FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	99,745	107,221	100,362	112,850
Operational	167,316	169,541	156,048	171,832
Capital Outlay	-	-	-	23,400
	<b>267,061</b>	<b>276,762</b>	<b>256,410</b>	<b>308,082</b>

<b>HUD CDBG ENTITLEMENT FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	26,225	36,635	36,366	-
Operational	-	5,000	5,100	5,100
Capital Outlay	-	-	-	-
	<b>26,225</b>	<b>41,635</b>	<b>41,699</b>	<b>5,100</b>

<b>DOJ WEED &amp; SEED INITIATIVE</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	6,776	17,608	104,539	124,303
Operational	-	-	-	-
Capital Outlay	-	-	-	-
	<b>229,193</b>	<b>272,789</b>	<b>241,166</b>	<b>271,079</b>

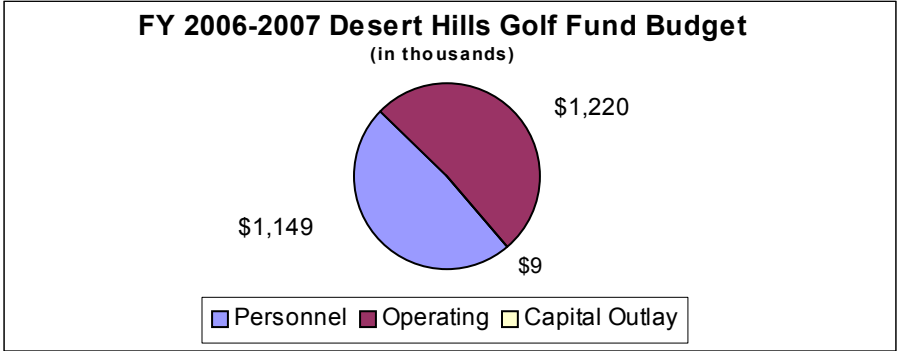
<b>APPROPRIATED GRANTS FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	34,777	19,200	19,161	17,544
Operational	170,225	1,894,050	202,522	1,358,450
Capital Outlay	25,973	-	-	-
	<b>230,975</b>	<b>1,913,250</b>	<b>221,683</b>	<b>1,375,994</b>

Every year, the Parks and Recreation Department budgets for all possible grants.

<b>ARROYO DUNES GOLF COURSE</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	93,346	115,370	104,539	124,303
Operational	135,847	157,419	136,627	146,776
	<b>229,193</b>	<b>272,789</b>	<b>241,166</b>	<b>271,079</b>

For the third consecutive year, (another first for the golf course division!) the Desert Hills Golf Course will have made a profit and is "in the black" on the Operations and Maintenance side, less debt service on the building, which will be paid off in 2009. Staff continues to look for new ways to generate revenue while keeping a close watch on expenditures, so the course can continue to meet the goal of breaking even on Operations and Maintenance.

<b>DESERT HILLS GOLF COURSE</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	851,613	956,030	956,521	1,148,901
Operational	1,166,498	1,212,820	1,154,058	1,219,541
Capital Outlay	-	26,000	22,098	9,000
	<b>2,018,111</b>	<b>2,194,850</b>	<b>2,132,677</b>	<b>2,377,442</b>



# Police

*The mission of the Yuma Police Department is to enhance the quality of life in the City of Yuma by providing all people with responsive and professional police service with compassion and concern. To accomplish its mission, the Yuma Police Department will work in collaboration with the citizens of Yuma and within the framework of the United States Constitution to enforce the laws, preserve the peace, reduce fear, and provide for a safe environment.*

The Police Department's Administration oversees the Field Services and Support Services Divisions. Field Services includes the Patrol and Investigations Bureaus. Support Services includes Quality Assurance, Reserves and Volunteers, Records and Technical Operations, and Public Safety Communications Center Bureaus.

Administration is responsible for the overall management of the department. The Chief of Police along with two Captains, provide the vision and leadership to achieve the goals and objectives of the Police department.

<b>AUTHORIZED PERSONNEL</b>	<b>FY 05/06</b>	<b>FY 06/07</b>
Administration	5	5
Grants	2	2
Patrol	131	138
Investigations	42	49
Quality Assurance	12	13
Records and Communications	24	24
Public Safety Comm. Center	36	36
<b>Total</b>	<b>252</b>	<b>267</b>

Patrol is the largest and most visible bureau in the department. Uniformed patrol personnel are responsible for the protection of life and

property, response to 9-1-1 and other calls for service, and preliminary investigation of crimes. The Patrol bureau consists of specialized units for gangs, community policing, traffic accident investigation and enforcement, bicycle patrol, and canine.



**Police Vehicle in front of Police Facilities**

The Investigations bureau is responsible for the in-depth follow up investigation of complex criminal cases as well as preparing cases for court. Special units within the bureau perform a variety of functions including; School Resource Officers, Sex Offender notification, and domestic violence cases.

The Quality Assurance bureau is responsible for the recruitment and selection of new personnel, in-service training, evidence room operations,

polygraph, internal affairs, media liaison, and facilities maintenance.

The Reserve/Volunteer bureau consists of non-compensated reserve officers and volunteers used to augment certain operations. Reserves and volunteers provide crowd and traffic control at special events, public fingerprinting, and handicapped parking enforcement.

Records and Technical Operations are responsible for receiving, reviewing, entering, archiving and retrieving police reports. Records personnel transcribe police reports and provide victim's rights notifications.

The Public Safety Communications Center receives, records, and dispatches telephone requests for police and fire services. Emergency dispatchers provide communications to officers in the field as well as data links to other agencies.



Motorcycle Patrol Officer

#### **2005-2006 ACCOMPLISHMENTS:**

- As a result of the Safe Schools/Healthy Students grant award, four (4) SROs were assigned to serve Yuma School District One elementary schools and implementation of programs designed to meet the requirements of the grant were begun.
- Part time/grant funded Police Community Liaison position for the Carver Park Neighborhood was filled.
- Enhanced Gang Unit with addition of two additional officers. Continued partnership with USBP to address immigration related issues related to gang activity.

- Continued use of Intermittent Part-time Police Officers to supplement manpower and enhance service.
- Conducted planning for construction of Police Department Facility Improvements project.
- Continued partnership with Immigration and Customs Enforcement (ICE) to staff and equip our Computer Forensics Unit.
- Partnered with the Arizona Regional Community Policing Institute and the United States Border Patrol to provide regional Fraudulent Document training to Yuma area law enforcement personnel.
- Continued Partnering with the Yuma Airport Authority to enhance transportation security for Yuma travelers. This was accomplished through the use of on duty personnel with funding secured by the Airport Authority.
- Continued to Partner with Arizona Western College's Law Enforcement Training Academy to introduce locally certified officers directly into the Department's training program.
- Continued to partner with Amberly's Place and Yuma's school districts to provide training to help new and existing teachers identify and report abuse situations.
- Continued to strengthen existing partnerships with Amberly's place, supporting centralized and coordinated response to victims of domestic violence, sex, and child abuse offenses.

#### **Did You Know?**

In 2005, YPD personnel responded to 86,802 calls for service. This included 41,421 "911" emergency calls, and 2093 motor vehicle accidents. The Public Safety Communications Center received a total (emergency, non-emergency, information, inquiries, etc.) of 288,608 calls.

- Coordinated with Parks and Recreation, Fire Department, and other organizations on addressing concerns for recreation areas along the Colorado River, to include the East Wetlands.

- Implemented use of technical hardware to enhance auto theft deterrence and interdiction efforts.
- Conducted an eleven-week Citizen's Academy and participated in training for the Community Emergency Response Team (CERT) program.
- The Mobile Command Center, to be used in coordination of emergency operations, has been ordered and is expected to be delivered before the end of the fiscal year.



**Police ATV Patrol**

- A Law Enforcement Terrorism Prevention Program (LETPP) grant award, resulted in a multi-use specialized response/rescue vehicle being ordered. The vehicle enhances the capability for the YPD to detect, deter, disrupt, and prevent acts of terrorism locally and in support of the Arizona Homeland Security Southern Region.
- Maintained Mobile Data Computers (MDC) in most Field Services vehicles. Basic training continues and full implementation has occurred.
- Conducted local support for MCAS Aviation Weapons and Tactics Instruction (WTI) activities.
- Continued logistical and manpower support of community special events such as Midnight at the Oasis, MCAS Air Show, Silver Spur Rodeo Parade, North End Classic, Main Street and Heritage sponsored block parties, etc.
- Managed emergency response to several large incidents. The Harrier crash and the La Mesa homicide received significant national and international attention.
- Attained 100% National Incident Management System (NIMS) compliance for

both Police and Fire Departments. Yuma was the first community in Arizona to reach this goal.

- Partnered with Department of Homeland Security/ICE-Border Patrol on Operation Stone Garden to combat and deter border crime.
- Increased numbers of high profile, complex, and protracted investigations were handled. Department personnel, resources, and community concerns were continually put to the test and addressed professionally.
- Police Explorer program enhanced.
- Police Dive Team (Water Rescue and Recovery) initiated.
- High school "ICE" program expanded to other local high schools. This program is designed to orient and train students in the police profession.
- Project Drive Safe. Increased emphasis on proactive traffic enforcement within the city.

#### **GOALS FOR 2006-2007:**

- Continue timely and professional response to calls for service.
- Begin construction of Police Department Facility Improvements project.
- Update current department video system to digital recording and viewing capability.
- Operational deployment of a multi use specialized response/rescue vehicle obtained through LETPP funding.
- Continue Cold Case investigations and seek out alternative resources to enhance these efforts.
- Participate in efforts to enhance area public safety communications interoperability.
- Continue coordination with the Yuma Fire Department and the Division of Emergency Management to enhance Homeland Security and preparedness of first responders.
- Continue public outreach to educate community on personal safety and security matters.
- Continue coordination with local, state, and federal agencies to provide a community based response to criminal activity and other associated quality of life issues.
- Continue active recruitment and hiring process to fill authorized vacancies.
- Develop a structured plan for staff development for succession planning.
- Continue the strong emphasis on COP and POP in Department philosophy.

- Conduct review of false alarm response and police records release for process improvement.
- Develop technology funding package for supplementing change outs of videos/light bars for Police fleet.
- Develop statistical performance measures that can establish baseline information to gauge impact of Gang Unit focus and resources.
- Continue to explore and implement innovative plans and programs designed to maintain and enhance our police services to an ever expanding, diversified, and demanding community. Providing sufficient personnel and resources for additional state and federal mandates and requested

community services is an ever-changing challenge.



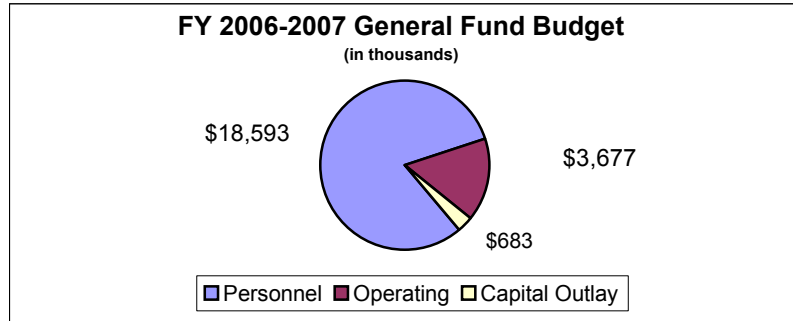
Traffic Stop

	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Administration	1,567,350	1,196,811	1,188,935	1,231,252
Patrol	9,036,636	13,056,190	11,429,876	13,229,356
Investigations	3,087,844	3,982,433	4,019,120	4,648,534
Reserves	3,954	5,750	4,700	5,750
Quality Assurance	922,840	958,012	934,278	1,096,175
Records & Technical Ops.	1,288,228	1,989,207	1,600,617	2,056,122
Public Safety Comm. Center	1,689,026	1,984,640	1,628,889	2,107,548
	<b>17,595,878</b>	<b>23,173,043</b>	<b>20,806,415</b>	<b>24,374,737</b>

For fiscal year 2006-2007, the Police Department presents a budget of \$24,374,737. The Police Department's budget increased \$1,201,694, 5.2% over last year's budget. The most significant increases to the Police Department budget include payroll for fifteen new positions, pension, health insurance, liability insurance costs, and equipment purchases. The supplemental positions that the Police Department is requesting include seven Police Officers, seven Detectives, and one Sr. Facilities Maintenance Worker. The personnel and costs for these new positions totals \$524,234. The operational and capital outlay costs associated with the new positions totals \$336,957. The six new vehicles for these positions are not included in the figures provided. They will be funded from Impact Fee monies and purchased through the capital improvement projects process.

Capital outlay that is budgeted in the 2006-2007 fiscal year includes new Motorola radio system components, both portable and mobile for \$150,000; motorcycle headsets for new Motorola radio system for \$18,000; spare batteries for new Motorola portable radios at \$20,000; four bicycles to replace older bicycles that have been in use for over 10 years for \$7,600; a high volume copy machine for patrol \$20,000; respiratory protection fit testing equipment and hazardous environment safety equipment \$17,000; two MDC systems for additions to the fleet for \$17,200; and an in-car video system for patrol fleet that will have a staggered implementation for \$15,000 to be combined with an additional \$35,650 that was donated from the Quechan Tribal Counsel to equip eight vehicles in the first year.

<b>GENERAL FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	13,805,634	16,229,192	15,460,481	18,592,925
Operational	2,191,979	3,108,431	2,999,169	3,677,011
Capital Outlay	145,213	649,325	443,791	683,110
	<b>16,142,827</b>	<b>19,986,948</b>	<b>18,870,429</b>	<b>22,953,046</b>



<b>PUBLIC SAFETY TAX</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	-	-	-	-
Operational	39,344	-	-	-
Capital Outlay	115,481	275,000	100,000	175,000
	<b>154,826</b>	<b>275,000</b>	<b>100,000</b>	<b>175,000</b>

<b>WEED &amp; SEED INITIATIVE GRANTS FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	74,613	84,615	84,492	75,450
Operational	-	-	-	-
Capital Outlay	-	-	-	-
	<b>74,613</b>	<b>84,615</b>	<b>84,492</b>	<b>75,450</b>

The Department of Community Development received appropriations for the next four years from the Department of Justice for the Carver Park Area. Part of this grant will be used for Police Officer overtime for special assignments in this neighborhood. The special assignments include patrol, drug investigations, and gang related crimes. In addition, a part-time community liaison officer is being funded through this grant.

<b>APPROPRIATED GRANTS FUND</b>				
	<b><u>04/05 Actual</u></b>	<b><u>05/06 Adjusted Budget</u></b>	<b><u>05/06 Estimate</u></b>	<b><u>06/07 Budget</u></b>
Personal Services	336,817	766,929	433,849	321,241
Operational	773,184	1,401,858	838,658	850,000
Capital Outlay	113,611	657,693	478,987	-
	<b>1,223,612</b>	<b>2,826,480</b>	<b>1,751,494</b>	<b>1,171,241</b>

In addition to the grants that the Police Department receives on a yearly basis, the Police Department will continue to use the \$500,000 grant from the Department of Justice for the Safe Schools/Healthy Students grant. This grant will continue funding four (4) School Resource Officers over the next two years.

# Fire

*The Fire Department exists to instill a sense of safety, security, and pride in those we serve through professional emergency intervention, education and prevention services.*

The Fire Department is comprised of four divisions that work together to fulfill its mission. The Administration division is responsible for meeting funding needs of the department within budgetary guidelines and facilitating changes in personnel status and payroll. In addition, this division compiles and analyzes statistics from the department's operating divisions that include productivity, response times, and other quality measurement factors. Heavy involvement in short and long term planning is needed to achieve the highest level of effectiveness and efficiency in order to meet the goals of the Council and needs of the citizens. A major objective of Administration is to facilitate partnerships with other agencies that share similar interests or goals in specific areas. These partnerships have reduced costs while still achieving mutual goals.

<b>AUTHORIZED PERSONNEL</b>	<b>FY 05/06</b>	<b>FY 06/07</b>
Administration	3	3
Professional Services	4	4
Suppression	93	105
Community Risk Reduction	8	8
Emergency Management	2	2
<b>Total</b>	<b>110</b>	<b>122</b>

The Emergency Services division provides the point of service for all risks in the community. These risks include: fire, emergency medical services, technical rescue, and hazardous materials releases. The division is comprised of three rotating shifts with oversight being provided by an assigned shift commander. Presently there are 5 fire stations strategically located in the community housing 5 front line engine companies, 2 rescue companies, and 1

ladder company that are staffed to provide round the clock response. Specialized apparatus for hazardous material response, swift water rescue, and a host of other specialties/programs remain available but are staffed on an as-needed basis. Fleet management services are also a responsibility of this division. The Fleet Manager in coordination with Fleet Services in Public Works along with local vendors ensures the readiness of our emergency response apparatus. In addition to emergency responses this group of professionals is highly visible at community events such as block parties, Midnight at the Oasis, baseball games, schools, county fair, and a host of other events.

The Professional Services division is responsible for department Training, Internal Affairs, Safety, Succession Planning, and Accreditation. Training is provided in the areas of fire suppression, operational tactics, & emergency medical certification. Continuing education for basic emergency medical technician is provided by this division. Training is coordinated by the Professional Services Division for special operations teams. Internal affairs review the accidents, injuries, personnel actions and customer complaints; they report the findings to the Chief. Succession planning activities includes recruitment, testing of entry level and internal promotional candidates. Professional Services Division forecasts and plans for the long and short-term personnel needs of the department. The organization was accredited in August of 2003; this requires annual submittals to maintain this prestigious rating. Professional Services is responsible for the annual update and submittal for the reaccreditation.

The mission of Community Risk Reduction is to increase safety education and fire code compliance while reducing the number of injuries and deaths caused by fire and accidents. The division achieves this mission through a number of public outreach programs. Some examples are by distributing smoke detectors, providing car seat classes, and other risk reduction campaigns. This division is actively involved in the pre-development process. This division's role is to ensure compliance with the City's safety standards in the planning and construction phases. The division of Community Risk Reduction inspects commercial occupancies on a periodic basis. These inspections facilitate the enforcement of the City's fire code. The division is also responsible for investigating fires and determining the cause and origin. The Juvenile Fire setter Program is nationally recognized, and provides training and education to juveniles that are petitioned by Juvenile Court. The Fire Department's Public Information/Education Specialist is part of this division.

The Emergency Management Division's mission is to mitigate the impact from all hazards in the City of Yuma and unincorporated areas of the County. Through the 2003 State Homeland Security Grant program, this office has coordinated with all municipalities in Yuma County for equipment and training related to homeland security. This division also coordinates the Citizen's Emergency Response Team (CERT) training programs.

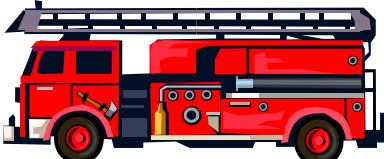
**2005-2006 ACCOMPLISHMENTS:**

- Responded to over 10,000 emergency calls for service.
- Added one new Fire Inspector.
- Combined two part-time positions into one full-time clerical position.
- Hired 3 firefighters for a total of 90 (30 per crew).
- Redeployed the Ladder Company.
- Dive Team put in to service.
- Received FEMA grants totaling \$120,000 for a driving simulator to enhance driver training and safety.
- Reaccredited through the Commission on Fire Accreditation International.

- Provided mutual aid to Imperial County, MCAS, San Luis & Somerton, and other areas of Yuma County.
- Completed entry level testing for Firefighter position-putting 20 candidates through CPAT- and promotional testing for Captain and Battalion Chief.
- Received two new "pumper" fire engines and one new rescue truck.
- Opened Fire Station 3 to full operations.
- Installed MDC's and placed into service with mapping programs and accountability software that can target building hazards.
- Mass Casualty trailer in service and used twice.
- Implemented new CPR program using state of the art equipment.
- Sponsored 5 firefighters through paramedic school.
- Hosted and sponsored 6 firefighters through HazMat class.
- Had 3 individuals graduate from Certified Public Manager class.
- Sent 3 individuals to ASU Fire Service Institute.
- Sponsored 9 individuals at the National Fire Academy.
- Sent 8 individuals to Enhanced Incident Management course at Texas A&M University.

**Did You Know?**

Yuma has the largest HazMat response team between Phoenix and San Diego?



- Graduated 77 citizens from the Community Emergency Response Team class, resulting in Kofa High School becoming the 1<sup>st</sup> high school in the state of Arizona having a CERT team on campus.
- FETN, a national program for in house training, was installed.

- Counseled convicted/confirmed juvenile fire setters and presented juvenile fire setter prevention classes.
- Started the design of Station 6.
- Assistant Chief received Chief Executive Officer Designation.
- Ran the Bombero Program.
- Provided first responders with detection & personal protection equipment related to Weapons of Mass Destruction.
- Provided EMS coverage at local community events.
- Held third annual May Day Water Safety Day.
- Held second annual Fire Prevention Festival.
- Held second annual Ammonia Safety Day with local agencies.
- Continued running the Co-op program.
- Held proficiency evaluations for emergency personnel.
- Provided training for Border Patrol in BORSTAR program.
- Participated in the 6 Thinking Hats seminar.
- Renewed ISO rating.
- Completed 50% more inspections.
- Increased construction inspections by 13%.
- Technical Rescue Team activated for mutual aid.
- Increased training hours by 24%.
- Received Governor Highway Safety grant for \$19,600 for extrication equipment.
- Received \$35,650.41 from Quechan Tribe.
- 42 car seat classes, 72 man-hours.
- 100% compliance on NIMS IS700, working on NRP IS800.
- Began design on new training facility.
- Continue transitions to CAFS on fire apparatus.
- Continued support for AWC Fire Academy.
- Participated in the SHARE program.
- Held Annual Awards Banquet – 1<sup>st</sup> Battle of the Paddle.
- Participated in Arden Century exercise, Resolute Response, and MCAS disaster drill.
- Nine individuals received Advanced HazMat training.
- Two individuals were certified to conduct Juvenile Fire Setters classes.
- Partnered with City shop for fleet maintenance.
- Staff completed Customer Service training.

- Suppression personnel received extrication training.
- Distributed 250 smoke detectors.
- Held Operation Prom/Grad to raise safety awareness for high school students.
- Sent 4 individuals to Highway Emergency Response.
- Civilianized Public Information Officer and staffed the position.
- Partnering with YPD to supply fire prevention and safety information to public through Neighborhood Watch and Crime Free Multi-Housing programs.
- Refurbished station 2's flooring.
- Rolled out EMS golf cart.



#### **GOALS FOR 2006-2007:**

The City of Yuma Fire Department Work Plan for 2005 through 2006 addresses the specific elements in support of the Council's Strategic Management Plan.

#### **Quality of Life**

- Zero fire fatalities.
- Continue the Community Risk Reduction outreach program and improve overall community education, targeting at risk groups such as the elderly and latchkey kids.
- Continue improving firefighter wellness - fitness program.
- Continue to provide Advanced Cardiac Life Support level of medical services to our citizens and visitors to the city.
- Improve the community's readiness for major catastrophes.
- Continue to improve partnerships in Yuma County with our Emergency Management Division.

- Evaluate & renew mutual aid agreements.
- Seek council's direction relating to EMS patient transport focusing on improving patient care.

### High Performance

- Achieve reaccreditation for third year in a row.
- Enhance development and refinement of statistical information and improved records management systems.
- Improve special operations programs.
- Improve call processing, turnout, and response times.
- Integrate GIS in our emergency planning and record management system.
- Implement technology solutions in dispatch and apparatus.
- Maintain property loss/save ratio at 97% or better.
- Continue developing & implement a comprehensive succession plan.
- Maintain 100% commercial occupancies inspections.
- Complete design & begin construction on Training Center.

- Complete design & begin construction on Fire Station #6.

### Citizen Participation

- Continue to provide local participation to high schools, CO-OP program.
- Continue to provide CPR/AED/First Aid courses at reasonable rates.
- Support Yuma County's Citizen's Corp.
- Continue to recruit and train Citizen Emergency Response Teams.
- Conduct customer satisfaction surveys.
- Continue and grow a pilot program of Risk Watch in the elementary schools.
- Continue to support Sister City initiatives.
- Conduct Bi-National training initiative.

### Orderly Growth

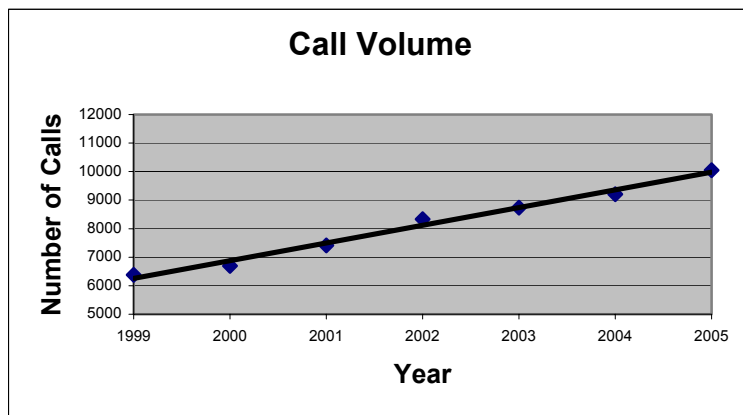
- Continue to be involved in predevelopment discussions.
- Continue to update the Fire Services Delivery and Facilities Plan.
- Work with outside agencies to address issues of growth and development.

	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Administration	355,206	565,572	474,673	542,176
Professional Services	342,969	471,533	467,866	531,643
Suppression	6,783,592	7,953,471	7,719,001	9,853,282
Community Risk Reduction	693,741	848,982	777,857	1,040,649
Special Operations	51,504	110,115	103,960	229,394
Emergency Medical Service	84,767	157,339	126,234	212,369
Emergency Management	1,340,370	1,886,854	403,880	2,569,508
Emergency Mgmt. Grant	0	21,000	46,653	19,000
	<b>9,652,149</b>	<b>12,014,866</b>	<b>10,120,124</b>	<b>14,998,021</b>

Again, this year, the Commission on Fire Accreditation International reaccredited the Yuma Fire Department. This self-assessment process requires the staff and firefighters to assess many critical elements including governance, administration, assessment, planning, financial resources, programs, physical resources, external relationships, training and competency. Accreditation admits the Yuma Fire Department into a very exclusive club. Less than three tenths of one percent of the nations' municipalities can claim that their fire department is accredited.

The Yuma Fire Department assists our neighbors. The department was most recently called to aid Imperial County. Our Technical Rescue Team (TRT) assisted in the rescue of two men when their vehicle crashed into an open abandoned mine. Our water rescue team assisted the border patrol, when an occupant of a vehicle fell into a deep canal. Over the last year our Department gave mutual aid to the Cities of Somerton, Wellton, Winterhaven, the California County of Imperial, the U.S. Border Patrol and Marine Corps Air Station Yuma.

Our relationships with our neighbors have never been stronger. The crash of a Harrier Jet into one of our neighborhoods brought together Yuma Fire, Yuma Police, Marine Corps Air Station Yuma Fire and Yuma County Sheriff in a first response that was by all accounts effective and disciplined. The credit for the successful outcome of this potentially disastrous crash was universally thought to be because of our outstanding relationship and willingness to cooperate with our local and federal partners.



The Yuma Fire Department has strengthened our fleet and our equipment. We have added two Class A engines. These engines will improve our capabilities. With their addition we gain two more units that are equipped with compressed air foam systems. They are also safer for our firefighters. They have the latest in vehicle safety devices and design including rollover protection for the occupants of the cab. To our equipment inventory we have added Hydraulic extrication tools. Now every engine and our ladder have one

of these lifesaving devices. This will shorten the time required to extricate vehicle crash victims and add needed redundancy. We have added a rescue unit to our fleet and we will retain two backup engines. This will give us the depth we need in our fleet and add some capabilities in the event of a large disaster.

The Yuma Fire Department has prepared for growth. Last Year a replacement for our old Station Three was built and it is now in use. Design for an additional station is in its final phase and construction will take place this year. This station will give us a presence in the rapidly expanding area of 32<sup>nd</sup> Street and Avenue C. Preliminary work for a station to be located near Avenue 8E and 32<sup>nd</sup> Street has begun. An additional Fire Inspector and three Firefighters were added to the staff. With these additional personnel we have maintained our inspection rate and are improving compliance with the City's standard of coverage and fire response.



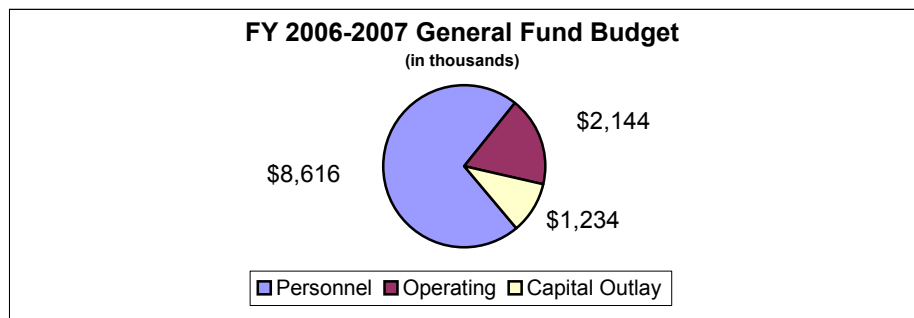
The Yuma Fire Department is involved at the National and State level. We have been invited to participate with the International Association of Fire Chiefs Professional Development Committee, the Arizona Fire Chiefs Mutual Aid Coordinating Committee, and the National Fire Protection Association Technical Committee. Yuma Fire Officers hold office on the boards of the Yuma County Fire Officers Association, the Arizona Fire Chiefs Association, and the National Association of Executive Fire Officers.

The Yuma Fire Department is focused on developing our next generation of leaders. This past year we have had one member earn their Designation as *Chief Fire Officer*. We have had one member finish their coursework at the National Fire Academy in the *Executive Fire Officer Program* while another was admitted and will begin the four-year program. One member attended the National Staff and Command

Class while three attended the Arizona State University Fire Service Institute. Three of our officers became Certified Public Managers and nine completed Edward De Bono's Thinking Mastery Series.

Training hours dramatically increased. They were up by more than 20%. New methods of CPR and advanced Cardiac Life support were taught to the entire staff and initial indications are that they have improved our ability to save lives. All response personnel were taught advanced auto extrication techniques to accompany the universal distribution of extrication equipment. Six more of our Firefighters were certified as Hazardous Materials Technicians and five of our Firefighter EMT's progressed to Paramedic status.

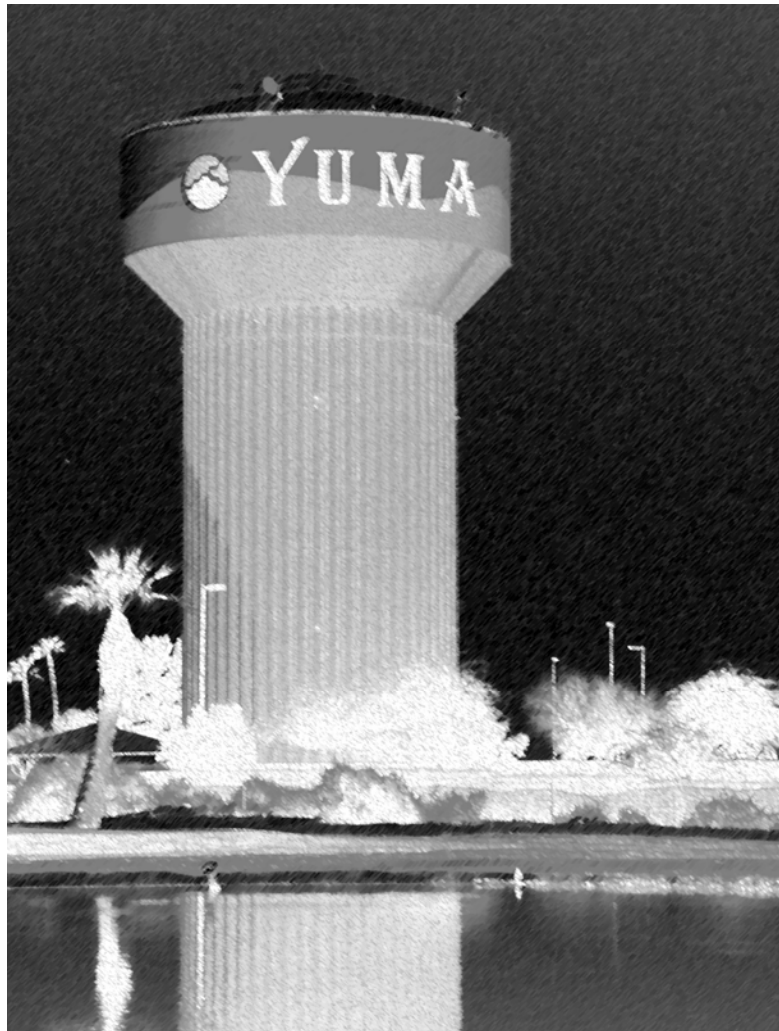
<b>GENERAL FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	6,961,068	7,791,024	7,678,517	8,616,455
Operational	1,331,140	1,803,179	1,766,946	2,144,980
Capital Outlay	-	150,398	162,075	1,234,723
	<b>8,292,208</b>	<b>9,744,601</b>	<b>9,607,538</b>	<b>11,996,158</b>



<b>PUBLIC SAFETY TAX</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Operational	-	-	-	100,000
Capital Outlay	-	-	-	11,491
	-	-	-	<b>111,491</b>

<b>APPROPRIATED GRANTS FUND</b>				
	<u>04/05 Actual</u>	<u>05/06 Adjusted Budget</u>	<u>05/06 Estimate</u>	<u>06/07 Budget</u>
Personal Services	50,138	102,816	23,457	85,872
Operational	1,309,801	2,022,077	439,243	2,143,500
Capital Outlay	-	145,372	49,886	661,000
	<b>1,359,939</b>	<b>2,270,265</b>	<b>512,586</b>	<b>2,890,372</b>

# Capital Spending and Debt Management



## CAPITAL SPENDING AND DEBT MANAGEMENT

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# Capital Improvement Program

The City of Yuma Capital Improvement Program (CIP) is a 10-year schedule of public physical improvements to the City's infrastructure. The CIP sets forth proposed expenditures for systematically constructing, maintaining, upgrading, expanding, and replacing the community's physical plant, as required by the City Charter.

This section describes the CIP process and provides limited detail of projects included within the capital improvements area of this adopted budget. The end result of the capital program is a separately published document, which includes detailed mapping, revenue source and the complete ten-year program. The reader should refer to that document to attain more descriptive detail than is included herein.

## **THE PROCESS**

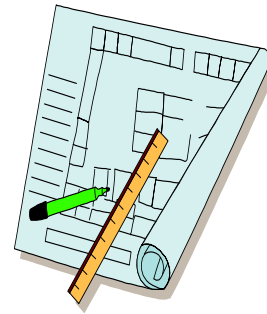
Projects are typically major expenditures. They can be either infrequent projects, such as the Municipal Government Complex construction project or systematic improvements, such as street surface replacement. Regular street maintenance of city facilities is not considered a Capital Improvement. Therefore, a project such as street slurry seals, which seals minor surface cracks, would not be found in this document and is funded, scheduled and completed within the Public Works Department's Operations and Maintenance (O&M) budget.

Because the CIP identifies what City facilities will be improved it is more than a schedule of expenditures. It is a statement of budgetary policy and a planning document. Implementation of the CIP is a tool to accomplish the adopted goals and policies of the City Council.

Projects are developed through the course of the fiscal year. The process involves council, citizens, or staff proposing needed projects. Staff then coordinates the project with any related projects, reviews for compatibility with

the City's goals, identifies a funding source, and develops a project schedule. Projects are reviewed by the responsible department and placed within the department's ten-year schedule.

During the annual review of the 10-year CIP, completed projects are removed, new projects are proposed, and scheduled projects move forward in the schedule or out to later years. The timing of a project is dependent on the current condition of the facility and funding availability.



As the 10-year CIP is fine-tuned, it is under the oversight of the CIP Review Committee, which is composed of senior staff and the City Administrator. At this time, the specific dollar amounts available for each funding source are known or reliable projections can be made and projects may be added or dropped based on the amount of funds available in the next five years. After review by staff, the next step is referral to the Planning and Zoning Commission for comments and recommendations.

The Planning and Zoning Commission's role is to review the CIP for consistency with the goals and policies of the General Plan. A Public Hearing is held at a commission meeting, which results in a formal recommendation to the City Council. The Capital Budget, which is the first year of the CIP and the 10-year CIP are then brought before the City Council. The City Council will hold a public hearing on the draft CIP at a regular Council meeting. Adoption then occurs at a subsequent Council meeting.

**CIP BUDGET**

The first year of the ten-year CIP program is called the capital budget. An extensive project, such as the installation of a major waterline, will typically be a multi-year project. The first year of the project is the design stage and the second year will involve the actual construction. The capital budget is integrated with the operating budget of the City and adopted in one motion.

The projects within the first year of the CIP are prioritized. Prioritization is developed within each section and is established by the responsible departments. The prioritization is based on the need for the project and the available resources needed to complete the project.

The availability of funds is the key factor as to whether a project will be initiated and completed. There are a variety of funding sources available, but these sources are limited in both the amount available and how these funds can be used. The same funding restrictions discussed in the Funds section hold true here. Projects can be funded by city, state or federal monies and outside agencies and individuals. City funding sources typically are sales and property taxes, service and utility fees, the Road tax and the Highway Users Revenue fund (a state gasoline tax with specific amounts allotted to municipalities based on population).

**IMPACT ON OPERATING BUDGET**

Because much of the funding for capital projects comes from the general and special revenues, the operating budget must have a clear connection to the CIP process. Those same revenues drive the daily services provided by the city. Accordingly, its operating budget often comes first when priorities for projects are set, should tax or other revenues not be sufficient to maintain current operations and to build infrastructure. This is especially important when the project will create new or expanded facilities. For example, if a new park is planned, then the Parks and Recreation Department must include supplemental information in its budget to maintain the new park. This would include not only employees or contractors to maintain the park, but equipment and supplies for the park's upkeep.

New for 2007 is the addition of Impact Fees for funding various projects and equipment related to new growth. Included in the capital budget is \$2,128,500 in Impact Fee projects. Of this amount \$418,500 is budgeted for new vehicles; following is a breakdown of which departments will be receiving vehicles for 2007.

Department	No. Vehicles	Note
Police	1	Suppl. Sergeant
	2	Suppl. Police Officers
	3	Suppl. Detectives
Community Development	2	Suppl. Building Inspectors

For most items in the 2007 capital budget, there is little actual impact on the operating budget since many capital items are replacement items already affecting operations cost. Also, with the addition of the Impact Fees, vehicles that normally would have been included in the operating budget, are now included in the capital budget. There are some notable exceptions:

Fund	Project	Impact	Cost
Highway User Revenue	Various street projects	Two positions and related equipment	\$133,464
Wastewater	East Mesa Wastewater Facility	Chemicals	\$460,000

New positions related to the impacted budgets are listed in Appendix in Schedule 4- Supplemental Budgets.

Following this discussion are three tables related to capital projects. The first table lists the various funding source descriptions the Capital Improvement Program uses. The Fund name is the abbreviation used in the program. The second table provides a summary by funding source of capital projects while the third table lists the actual projects included in the capital portion of the adopted budget. The list is grouped by funding source and shows the project number, a brief descriptive title and the amount included in this year's adopted budget. The project number is useful in finding the detailed project information in the separately published ten-year capital improvement program.

FUND	DESCRIPTION
ADEF	Arroyo Dunes Funds: Collected from user fees at the golf course
BOND	This fund can be either the voter approved bond issue for specific projects or City dollars, which are developed through a Bond financing mechanism.
CDBG	Community Development Block Grants: Non-City dollars, federal funds for redevelopment projects.
CIT	Community Investment Trust Funds: General Fund dollars, which may be used at Council's direction.
DD	Developer Deposits: Deposits paid by developers in place of completing construction on specific projects.
DH	Desert Hills Enterprise Fund: Collected from golf fees.
GEN	General Fund: Revenues from fees paid, sales tax, property tax, fines, etc.
GRNT	Grant: Non-City dollars, which can be federal or state grants.
HERI	Heritage Area Grant Funding: Funds allocated to the City of Yuma for specific improvements to the city's riverfront and downtown area.
HURF	Highway Users Fund/Lottery Funds: This fund has two sources, the Highway Users Gasoline Tax and the Lottery dollars. The City receives a percentage of these funds based on population. Funds are used for street improvements or street related projects.
IMP	Improvement District:
IMPCT	Impact Fees
OTHR	Non-City dollars such as ADOT, APS funds or other agency funds.
PBSF	Public Safety Tax Fund: two-tenths percent sales tax collected for the acquisition, construction or improvements to public safety facilities.
PRO	Pro-rata: financing that has been collected and is available for development of projects. Impact: money collected from Citywide Impact Fees.
RCX	Recreation Complex funds: City dollars, which are collected from fees paid at the civic center and baseball complex. Also can be 2% excise tax dollars, depending on the specific project.
ROAD	City road tax: five-tenths percent sales tax used for specific road projects.
SANI	Sanitation funds: General Fund dollars, which are reserved for sanitation projects.
SCF	Sewer Capacity Fund: City dollars, collected from fees paid at time of sewer connection.
STP	Surface Transportation Program: Non-City dollars, federal highway funds for roads and bridges.
SUF	Sewer Utility Fund: City dollars, collected from fees paid for specific sewer utility items, such as a meter.
SYSD	System Development Charges: A separate fee paid at the time of issuance of a water permit. The fee is based on the acreage of the property.
SSIC	Sanitary Sewer Interceptor Charge: City dollars, collected from fees paid at time of issuance of a sewer permit.
TWO%	2% Tax financing: A special excise tax on hotel, motel, restaurant and bar sales, which finances the Yuma Civic and Convention Center facility, the Baseball Complex, the Arroyo Dunes and Desert Hills Golf Courses, the Yuma Crossing Park and surrounding area and convention/tourism related activities.
WCF	Water Capacity Fund: City dollars, collected from fees paid at time of water connection.
WUF	Water Utility Fund: City dollars, collected from fees paid for specific utility items, such as a meter.

**Capital Improvement Project Summary  
2006-2007 Capital Budget**

<b><u>FUND</u></b>	<b><u>2006-2007</u></b>
General Fund	1,206,800
Community Investment Trust	400,000
Public Safety Tax	5,060,000
Grants Fund	
Appropriated Grants Fund	12,210,000
Surface Transportation Program	920,000
CDBG Grant Fund	181,000
Recreation Complex Fund	940,000
Two Percent Tax Fund	1,962,000
City Road Tax Fund	8,674,200
Highway User Revenue Fund/LTAF	2,535,000
Water Fund	5,489,895
Wastewater Fund	1,664,500
Restricted Funds	
Bond Projects	228,697,781
Developer Deposits	2,122,500
Prorata	370,000
Impact Fees	5,428,500
Improvement District	3,300,000
Water System Development	1,320,000
Water Capacity	750,000
Sewer Capacity Fees	2,155,000
Sanitary Sewer Interceptor Charge	765,000
Other	13,938,000
Unfunded	<u>1,664,000</u>
<b>TOTAL</b>	<b>301,754,176</b>

**CAPITAL IMPROVEMENT PROJECTS  
2006-2007 Capital Budget**

FUNDING SOURCE	CIP #	PROJECT TITLE	2006/2007
<b>BOND</b>	1.0002	East Wetlands	970,000
	1.0402	City Hall Modification	700,000
	1.9757	Budget Authority Reserve	3,100,000
	1.9905	Drying Bed-Main Street WTP	2,300,000
	1.9916	Riverfront Infrastructure Improvements	1,119,000
	2.0601	Cibola High School/Community Swimming Pool	200,000
	3.0500	Deyo Complex Adapative Re-use	17,880,000
	4.0300	Fire Station #1 Replacement	400,000
	4.0400	Police Department Facility Improvements	2,431,000
	4.9401	Public Safety Training Facility	4,177,750
	4.9601	Fire Station 6 - Avenue C and 32nd St.	2,680,000
	5.0301	Traffic Signal System Implementation	130,000
	5.0403	Pavement Replacement	500,000
	5.0517	24th Street & Avenue 3½E - Avenue 3E to 56th Street	1,000,000
	5.0518	Orange Avenue Improvements and Beautification	260,000
	5.0533	Frontage Road Widening	1,080,000
	5.0535	Avenue 8E - South Construction	3,100,000
	5.0574	16th Street & 4th Avenue Intersection Improvements	3,000,000
	5.0584	16th Street Widening	2,170,000
	5.8702	1st Street - Gila Street to Avenue C	1,000,000
	5.9105	Magnolia, et al	1,090,000
	5.9207	Camino Alameda, et al (Casa Manana)	500,000
	5.9209	17th to 19th Streets - 5th Ave to Ave A	2,500,000
	5.9401	Villa Hermosa No. 2 except 22nd St.	1,800,000
	5.9402	32nd Street - 4th Avenue to Avenue B	3,800,000
	5.9507	20th Street - Avenue B to Avenue C	1,300,000
	5.9512	Right-of-Way Acquisition	14,300,000
	5.9701	Avenue A - 16th St. to 24th St.	3,355,000
	5.9711	Sahuaro Estates Reconstruction	910,000
	5.9812	24th Street - Avenue 6E to Avenue 9E	8,050,000
	7.0102	Flocculation/Sedimentation Basin	450,000
	7.0111	8th St. Water Transmission Ln.	2,200,000
	7.0113	Avenue B Water Transmission Line	2,100,000
	7.0114	Avenue 9E Water Transmission Line	2,200,000
7.0115	Avenue 9E Water Transmission Line	1,100,000	
7.0116	MSWTP Safe Drinking Water Act Upgrades	3,420,000	
7.0203	Water Utility Security	442,000	
7.0301	Avenue 9E Water Transmission Line	2,700,000	
7.0302	40th St. - 30" Water Transmission Line	8,300,000	
7.0401	Chlorine Scrubber Improvement	375,000	
7.0403	Auxillary Power Improvements	1,095,000	
7.0500	Filter System Upgrade	1,940,100	
7.0501	Mechanical De-watering System	1,000,000	
7.0505	Friendship Tower Improvements	2,000,000	
7.0506	Cover Sedimentation Basins	750,000	
7.8706	20" Waterline - Hwy 80 - 6½E to 8½E	700,000	

**CAPITAL IMPROVEMENT PROJECTS  
2006-2007 Capital Budget**

	7.9806	New Water Treatment Plant - 9E	80,000,000
	8.0003	Administrative Building Expansion	70,000
	8.0004	Sanitary Junction Box Replacement	400,000
	8.0103	Figueroa WPCF - Aerator Upgrade	2,500,000
	8.0300	Wastewater Utility Security	150,000
	8.0302	Upgrade Figueroa Service Area	2,500,000
	8.0304	Citrus View WPCF Reconfiguration	1,200,000
	8.0305	Jack Rabbit Mesa WPCF Upgrades Phase II	1,812,931
	8.0402	Figueroa Avenue WPCF Digester Improvements	600,000
	8.0404	Figueroa WPCF Improvements	1,500,000
	8.0503	Figueroa Avenue WPCF Primary Clarifier Imp.	1,500,000
	8.8705	12th Street Trunk Sewer, Phase I & II	1,700,000
	8.9502	Manhole Rehabilitation/Reconstruction	1,000,000
	8.9593	Sewer Line Replacements/Improvements	490,000
	8.9803	East Mesa Water Pollution Control Fac.	13,000,000
	9.9301	28th Street Storm Drainage	3,700,000
		<b>Total for BOND</b>	<b>228,697,781</b>
<b>CDBG</b>	1.0300	Multi-Modal Reconstruction	100,000
	2.0502	Park Tennis / Handball & Basketball Court Renovation Project	81,000
		<b>Total for CDBG</b>	<b>181,000</b>
<b>CIT</b>	1.9604	Annex./Economic Development Improvements	400,000
		<b>Total for CDBG</b>	<b>400,000</b>
<b>DD</b>	1.9757	Budget Authority Reserve	1,500,000
	5.0104	Intersection Safety Upgrades	22,500
	5.0599	Traffic Impact Analysis Studies	100,000
	8.9593	Sewer Line Replacements/Improvements	500,000
		<b>Total for DD</b>	<b>2,122,500</b>
<b>GEN</b>	1.0300	Multi-Modal Reconstruction	42,000
	1.0403	West Wetlands Mitigation	120,000
	1.0501	New Downtown Redevelopment Initiative	50,000
	2.0301	Upgrading and Replacement of Restrooms	390,000
	2.0500	Kennedy Park Parking Lot Expansion	180,000
	2.0502	Park Tennis / Handball & Basketball Court Renovation Project	4,800
	2.0509	Stewart Vincent Wolfe Memorial Playground	50,000
	2.9806	Park Facility Improvements	270,000
	3.9802	Parking Lot Maintenance Upgrades	100,000
		<b>Total for GEN</b>	<b>1,206,800</b>
<b>GRNT</b>	1.0002	East Wetlands	3,000,000
	1.0015	Gateway Riverfront Park Project	1,900,000
	1.0300	Multi-Modal Reconstruction	3,000,000
	1.0302	800 MHZ New Radio Site	2,300,000
	1.9757	Budget Authority Reserve	500,000
	1.9802	Main Street Reconstruction	1,460,000
	5.0509	School Traffic Safety and Circulation Improvements	50,000

**CAPITAL IMPROVEMENT PROJECTS  
2006-2007 Capital Budget**

		<b>Total for GRNT</b>	<b>12,210,000</b>
<b>HURF</b>	1.0012	Gila Street Extension	825,000
	1.0025	West Wetlands Road	50,000
	5.0411	Automated Traffic Counting Addition to Signal System	10,000
	5.8903	23rd Avenue Widening	230,000
	5.9205	12th to 16th Streets - 4th Ave to Ave "A"	150,000
	5.9208	Catalina Drive - 32nd St. to 4th Ave.	55,000
	5.9408	Maiden Ln. & Gila St - 1st St to Giss Pk	50,000
	5.9510	Driveway Replacements	40,000
	5.9511	Sidewalk Handicap Ramps	10,000
	5.9602	1st Avenue - 16th Street to 12th Street	100,000
	5.9711	Sahuaro Estates Reconstruction	10,000
	5.9714	Engler Avenue - 24th St. & E. Palo Verde	50,000
	5.9715	29th Street between 4th Ave. & 8th Ave.	140,000
	5.9753	New PW Maintenance Shop	100,000
	5.9807	11th Street: 3rd Avenue to 2nd Avenue	70,000
	5.9904	Street Lights - Infill/Growth	50,000
	5.9910	14th Street Reconstruction	210,000
	9.0401	Cibola Heights Stormwater Basin Improvements	15,000
	9.0500	Storm Water Drainage	260,000
	9.0502	Dunes Drainage Basin	10,000
	9.9801	Fix Alley Drainage - 4th Avenue & Ave. A	100,000
		<b>Total for HURF</b>	<b>2,535,000</b>
<b>IMPCT</b>	1.0504	Vehicle Acquisitions	418,500
	1.9757	Budget Authority Reserve	3,000,000
	5.0516	Roadways Plan Alignment Studies	260,000
	5.9718	32nd Street Reconstruct. - Ave. B to Ave. C	300,000
	5.9729	Avenue C Reconstruct. - 24th St. to 32nd St.	300,000
	5.9812	24th Street - Avenue 6E to Avenue 9E	750,000
	5.9990	Traffic Signal Installation and Upgrades	400,000
		<b>Total for IMPCT</b>	<b>5,428,500</b>
<b>IMPD</b>	1.0568	Improvement District No. 68 - Castle Dome Avenue	3,300,000
		<b>Total for IMPD</b>	<b>3,300,000</b>
<b>OTHR</b>	1.0017	Riverfront Development Grande Promenade	60,000
	1.0302	800 MHZ New Radio Site	750,000
	1.0503	Yuma Crossing Exhibit Master Plan	25,000
	1.9757	Budget Authority Reserve	700,000
	2.0509	Stewart Vincent Wolfe Memorial Playground	1,000,000
	2.9602	Yuma Valley Area Park	2,500,000
	5.0401	Avenue 3E Widening and Improvements	4,300,000
	5.0409	8th Street - East Main Canal to Avenue B	170,000
	5.0411	Automated Traffic Counting Addition to Signal System	100,000
	5.0510	Bus Stops, Bus Bays and Bus Shelters	225,000
	5.0517	24th Street & Avenue 3½E - Avenue 3E to 56th Street	1,044,000
	5.0584	MCAS Sign & Signal Improvements	1,035,000

**CAPITAL IMPROVEMENT PROJECTS  
2006-2007 Capital Budget**

	5.9701	Avenue A - 16th St. to 24th St.	699,000
	9.9301	28th Street Storm Drainage	1,200,000
		<b>Total for OTHR</b>	<b>13,808,000</b>
<b>PBSF</b>	1.0302	800 MHZ New Radio Site	1,750,000
	4.0400	Police Department Facility Improvements	440,000
	4.0502	Police Storage Facility	400,000
	4.0503	Land Acquisition for all current Fire Facility Projects	2,250,000
	4.9601	Fire Station 6 (B)- Avenue C and 32nd St.	220,000
		<b>Total for PBSF</b>	<b>5,060,000</b>
<b>PRO</b>	2.9602	Yuma Valley Area Park	370,000
		<b>Total for CIT</b>	<b>370,000</b>
<b>RCX</b>	2.0508	Desert Sun Stadium	250,000
	3.0202	Replacement of Air Conditioning Compres.	540,000
	3.9802	Parking Lot Maintenance Upgrades	150,000
		<b>Total for RCX</b>	<b>940,000</b>
<b>ROAD</b>	1.9802	Main Street Reconstruction	1,815,000
	1.9908	Madison Avenue Construction	150,000
	5.0104	Intersection Safety Upgrades	100,000
	5.0200	Araby Road Pavement Replacement	400,000
	5.0401	Avenue 3E Widening and Improvements	150,000
	5.0404	16th Street Corridor Study	75,500
	5.0405	4th Avenue - 32nd Street Corridor Study	75,500
	5.0408	24th Street Pavement Replacement: Avenue 2 1/2E to 3E	60,000
	5.0409	8th Street - East Main Canal to Avenue B	575,000
	5.0414	Avenue 7E Bridge Replacement	30,000
	5.0416	33rd Drive Extension	340,000
	5.0507	Avenue B & 24th Street Interim Intersection Improvements	90,000
	5.0515	Roadways Plan Modeling Study	50,000
	5.0522	Expressways Access Studies	154,000
	5.0534	Avenue 8½E South Construction	60,000
	5.0552	East Yuma Freeway Construction	100,000
	5.0564	45th Avenue Construction	470,000
	5.8308	Arizona Ave - 16th Street to Palo Verde	250,000
	5.8325	24th Street - Avenue B to Avenue C	50,000
	5.8702	1st Street - Gila Street to Avenue C	200,000
	5.9211	Airport Loop, et al	97,200
	5.9508	8th Avenue: 24th Street - 32nd Street	125,000
	5.9628	Intersection Sight Distance	200,000
	5.9700	Pacific Avenue Sidewalks	360,000
	5.9702	Avenue A - 8th St. to 16th St.	650,000
	5.9705	Avenue A - 32nd St. to 36th St.	75,000
	5.9718	32nd Street Reconstruct. - Ave. B to Ave. C	300,000
	5.9729	Avenue C Reconst. - 24th St. to 32nd St.	300,000
	5.9806	Traffic Signal Interconnection	315,000
	5.9912	32nd Street - Avenue A to 8th Avenue	100,000

**CAPITAL IMPROVEMENT PROJECTS  
2006-2007 Capital Budget**

	5.9913	Arizona Avenue - 16th to Giss Pky	400,000
	5.9990	Traffic Signal Installation and Upgrades	390,000
	9.0100	Araby Road Drainage Improvements	42,000
	9.0101	Stormwater NPDES Permit	125,000
	9.9301	28th Street Storm Drainage	130,000
		<b>Total for ROAD</b>	<b>8,804,200</b>
<b>SCF</b>	8.0200	Digester Electrical Upgrades	150,000
	8.0301	Figueroa WPCF Gate Replacements	115,000
	8.0403	Dechlorination Improvements & Chlorination System Upgrades	800,000
	8.0405	Figueroa WPCF NPDES Renewal	840,000
	8.0500	Update City's 208 Facilities Plan	100,000
	8.0501	Secondary Clarifier Upgrades & Improvements	150,000
		<b>Total for SCF</b>	<b>2,155,000</b>
<b>SSIC</b>	8.0302	Upgrade Figueroa Service Area	700,000
	8.0303	Sanitary Sewer Collection System Model	65,000
		<b>Total for SSIC</b>	<b>765,000</b>
<b>STP</b>	5.0414	Avenue 7E Bridge Replacement	120,000
	5.9402	32nd Street - 4th Avenue to Avenue B	800,000
		<b>Total for STP</b>	<b>920,000</b>
<b>SUF</b>	1.9802	Main Street Reconstruction	825,000
	1.9908	Madison Avenue Construction	60,000
	5.9753	New PW Maintenance Shop	100,000
	8.0006	Riverfront Park Manhole Replacement	90,000
	8.0100	Sewerline Replacement	29,500
	8.0104	Figueroa WPCF SCADA Improvements	100,000
	8.9404	Line 12" A.C. Force Main	290,000
	8.9593	Sewer Line Replacements/Improvements	170,000
		<b>Total for SUF</b>	<b>1,664,500</b>
<b>SYSD</b>	7.0118	32nd Street - 20" Water Transmission Line	760,000
	7.8722	12" Water Main - 3E & Gila Ridge Road	160,000
	7.9603	Gila Ridge - Avenue 4 1/2E to Araby	400,000
		<b>Total for STP</b>	<b>1,320,000</b>
<b>TWO%</b>	1.0000	Railroad Settling Tank	15,000
	1.0003	Yuma Crossing Retail Compon./Canal Walk	30,000
	1.0011	Riverfront Development Master Planning	28,000
	1.0014	Relocation of US Fish and Wildlife Svc.	550,000
	1.0015	Gateway Riverfront Park Project	626,000
	1.0601	Pivot Point	75,000
	2.0503	Parking Lot Maintenance Upgrade	150,000
	3.9707	Variable Frequency Drive (VFD)Sys.(DHGC)	488,000
		<b>Total for TWO%</b>	<b>1,962,000</b>
<b>UNF</b>	1.0106	Installation of Backbone Fiber Conduit	50,000

**CAPITAL IMPROVEMENT PROJECTS  
2006-2007 Capital Budget**

	1.9601	Soil Remediation Site	135,000
	1.9916	Riverfront Infrastructure Improvements	94,000
	2.0300	Lighting for Parks and Athletic Fields	375,000
	2.0504	Shade Structures	120,000
	2.0510	Yuma Art Center Museum	140,000
	7.0510	Auxiliary Power Improvements	750,000
		<b>Total for UNF</b>	<b>1,664,000</b>
<b>WCF</b>	7.0509	Main Street WTF AZPDES Permit Renewal / Modification	750,000
		<b>Total for WCF</b>	<b>750,000</b>
<b>WUF</b>	1.9802	Main Street Reconstruction	536,000
	1.9908	Madison Avenue Construction	68,895
	1.9916	Riverfront Infrastructure Improvements	287,000
	5.9753	New PW Maintenance Shop	100,000
	7.0107	Zone 2 to Zone 1 Pressure Reducing Valve	270,000
	7.0108	Potable Water Dedicated Sample Taps	60,000
	7.0117	SCADA System Upgrades, Phase I	406,000
	7.0300	Zone 2 Water Transmission (20")	20,000
	7.0403	Auxillary Power Improvements	18,000
	7.0507	Yard Paving Improvements	220,000
	7.0508	Water System Master Plan Update	250,000
	7.8225	12" Waterline - 1st Avenue	55,000
	7.8310	12" Water Line - 2nd Avenue	130,000
	7.8802	12" Main / 5th Ave - 8th to 16th Streets	470,000
	7.9294	Fire Hydrants	100,000
	7.9309	10" Main on Magnolia Avenue - 1st to 8th St.	394,000
	7.9408	Waterlines - 3rd Avenue - 3rd St. to 4th St.	190,000
	7.9490	New Water Services	125,000
	7.9602	Avenue A - 16th to 24th Streets	350,000
	7.9606	15th, 16th & 17th Aves.: 3rd to 8th Sts.	420,000
	7.9803	Waterline: Orange Avenue: 4th-8th Sts.	20,000
	7.9904	Carbon Feeder Improvements	200,000
	7.9996	Waterline Replacement/Improvements	800,000
		<b>Total for WUF</b>	<b>5,489,895</b>
		<b>Grand Total</b>	<b><u>301,754,176</u></b>



# Debt Management

The last section described how the city provided for its infrastructure needs. It was noted that operating revenues were the primary source for CIP projects. This 'pay-as-you-go' financing plan works well for smaller projects that can be paid out of current revenues. It doesn't work when project cost is greater than the annual collections from that source of revenue.

When more significant projects are planned which are beyond current revenues ability to spend, the City will seek financing solutions that provide the necessary resources immediately. Although a variety of forms of financing are available, the City usually turns to long-term bonds as a source of its financing.

## **LONG-TERM BONDS**

Much like bank financing, the City sells bonds on the open market to secure enough proceeds to pay for a project. With a ready source of cash, the City can complete a large project without the cash-flow concerns of using 'pay-as-you-go'. Again, like bank financing, the bonds must be repaid over time, at market driven interest rates. These payback terms are spread based on the flow assumptions of the underlying revenue and can range from five to twenty years or more.

There are several reasons why bond financing is the most attractive source of capital. Because of their lower risk, with particular revenue types pledged to bond repayment, interest rates are lower. Municipal bonds are attractive to investors also because of favorable income tax treatment of bond interest payments.

Interest rates are fixed at the time of the bond sale, providing the City with a known payment schedule. Servicing this debt becomes part of the operating budget along with operational and capital needs. As

noted earlier, the City maintains a Debt Service Fund, which is used to account for payment of the debt. Into this fund are transferred monies from other operating funds that can now pay over time for a costly project rather than trying to set aside monies until sufficient resources are available.

Most governments have been active in the bond markets for years, especially with low long-term rates. The City of Yuma is no exception. This bond financing to pay for capital projects is especially prevalent in fast-growing cities, like Yuma.

## **BOND TYPES**

There are different types of bonds used depending on the type of project and its anticipated repayment funding. A description of the bond types and their use by the City follows.

**General Obligation Bonds** - This type of bond relies on secondary property tax financing rather than a current operating revenue. This bonding method is subject to voter approval because it creates a new tax to support repayment. This secondary property tax is levied, when in use, by the City directly for bond repayment. The City does currently have general obligation bonds outstanding; however, the proceeds were used by the Water Fund to expand the current water plant. While the full faith and credit of the City supports the bonds and a tax levy could be generated if necessary, the bonds are paid by current revenues of the Water Fund.

**Revenue Bonds** - These bonds are similar to general obligation bonds except that they do not have the support of the local property tax base for repayment. Instead, a source of revenue related to the project is pledged for repayment of the bonds. A typical revenue bond is related to the Highway User

Revenue Fund (HURF), previously discussed in the Fund Information Section. The gas tax of the HURF fund can be pledged for repayment of the bonds, as it is a reliable source of revenue. Debt service payments would then claim priority for spending from the fund until the bonds were repaid. The City does not presently use this type of bonding, however, it has been used in the past.

**Municipal Property Corporation (MPC) Bonds** - The City issued its first MPC bonds in 1970 to finance the construction of the Convention Center, Baseball Complex and Desert Hills Golf Course. The Municipal Property Corporation was created to sell the bonds for that project. The bonds, because they do not necessarily rely on new sources of revenue for repayment, are not subject to voter approval for each project. (With its initial bond sale, however, the City created a new sales tax, the 2% Special Tax, for bond repayment and the new tax was subject to, and won, voter approval.) This method of bond financing has been used many times to finance a variety of projects.

**Improvement Districts** - Improvement district financing is a special bonding arrangement for capital improvements in limited areas of the City. This debt is authorized by the property owners of the district and secured by assessments paid by those property owners. The City retains an obligation to pay should those assessments fail to meet the obligations of the bond; however, the City then retains title to the property should that unlikely failure occur. The City has used improvement district financing on a number of occasions, the most recent being Improvement District 67 which financed public improvements adjacent to the Yuma Palms Regional Center.

**LONG-TERM CONTRACTS**

Another form of financing the City has used recently is a long-term financing contract (loans). These include the Arizona Water Infrastructure Financing Authority (WIFA), US Department of Housing and Urban Development (HUD), and the Arizona Department of Transportation (ADOT). In cases like WIFA, the authority sells bonds at

a lower rate than the City can attain and loans the proceeds to various municipalities throughout the state. In each case, a fixed repayment schedule is created, much like a bond repayment schedule. For WIFA participation, Arizona statutes require voter approval. The City received such approval in 2002.

**DEBT LIMITATIONS**

Under Arizona’s Constitution, outstanding general obligation bonded debt for combined water, sewer, artificial light, parks, open space preserves, playgrounds and recreational facilities may not exceed 20% of a City’s net secondary assessed valuation. Outstanding general obligation debt for all other purposes may not exceed 6% of a City’s net secondary assessed valuation. The legal borrowing capacity of the City of Yuma at June 30, 2005 follows:

<u>Water, Etc. (20%)</u>	
Legal Limit	\$65,905,309
Outstanding GO Debt	<u>9,575,000</u>
Available Debt Margin	\$56,330,309

<u>All Others (6%)</u>	
Legal Limit	\$19,771,593
Outstanding GO Debt	<u>-</u>
Available Debt Margin	\$19,771,593

These limitations apply to general obligation debt only.

Limitations other than statutory exist in many of the debt covenants associated with the bonds. These limitations include coverage requirements in which further debt is restricted if revenues related to the outstanding debt do not exceed certain percentages. In each case, the City is well within these limitations. Detailed coverage information is provided within the City’s annual Comprehensive Annual Financial Report.

**IMPACT OF DEBT SERVICE ON BUDGET**

Much like the impact of capital projects, debt service payments are derived from the same general revenues that are used for operations. A balance must be achieved between operational needs, debt requirements and capital expenditures to

stay within the statutory or economic limitations of annual revenues. Each year, the City Council and staff work carefully to assure this balance. The benefit of securing long-term financing to provide for timely construction of needed infrastructure can make a municipality 'debt poor' if taken to extremes.

While no rules exist for measuring the amount of debt capacity a city can bear, some measures are available to compare governments. Per capita debt ratios and other means of comparison are reviewed to ensure that the City does not overreach its capacity for debt issuance. The City continues to develop more quantifiable measurements for debt analysis.

More meaningful to this analysis is the City's bond rating. Rating agencies are instrumental in determining debt capacity of the City. The City works with these agencies closely to improve its overall rating to assurance the soundness of its ability to attain favorable interest rates in the financial markets.

### **OUTSTANDING DEBT**

This table lists the City's outstanding debt at June 30, 2006:

	Purpose	Source of repayment	Rate	Maturity	Authorized	Outstanding
<b>General Obligation Bonds</b>						
1992 Project	Water plant expansion	Water rates and capacity charges	6.13%	2012	\$ 14,370,000	\$ 975,000
1997 Refunding	Refunded portion of 1992 issue	Water rates and capacity charges	4.90%	2012	8,085,000	7,610,000
<b>MPC Bonds</b>						
2001 Issue	New city hall	General Fund	4.94%	2025	34,150,000	33,260,000
2003 - Series A Refunding	Police/Municipal Court facility; fire station communications system	Public Safety Tax	4.21%	2015	14,640,000	12,655,000
2003 - Series B Refunding	Public Works facility and warehouse	General Fund, HURF, Solid Waste and Water Funds - allocated by percent of use	3.67%	2015	2,905,000	2,490,000
2003 - Series C Refunding	Golf course clubhouse	Desert Hills Golf Course; 2% Tax	2.97%	2010	1,445,000	1,060,000
2003 - Series B Addition	Yuma Art Center; new fire station	General Fund Public Safety Tax	4.18%	2022	9,000,000	8,300,000
<b>Improvement Districts</b>						
District 67	Street improvements; wastewater infrastructure adjacent to Yuma Palms Regional Center	Special assessments	3.70%	2014	7,280,000	7,280,000
<b>Contracts Payable</b>						
HUD Section 108	Neighborhood revitalization	Rental payments; CDBG funding	Varies	2007	500,000	224,000
ADOT Highway Expansion Loan (HELP)	Street improvements	Road Tax	1.70%	2007	3,000,000	700,000
WIFA-Water	New East Mesa water plant; system upgrades	Water rates and capacity charges	3.31%	2022	46,414,920	45,629,326
WIFA-Wastewater	New East Mesa wastewater plant; system upgrades	Wastewater rates and capacity charges	3.31%	2022	44,000,000	42,172,950

## Annual Debt Service Requirements

### BONDS AND IMPROVEMENT DISTRICTS

July 1	G.O. Bonds 1992 Issue			1997 Refunding Bonds			Improvement District No. 67 Bonds		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2006	975,000	58,500	1,033,500	75,000	368,480	443,480	680,000	256,780	936,780
2007	-	-	-	1,115,000	365,067	1,480,067	710,000	231,065	941,065
2008	-	-	-	1,170,000	312,105	1,482,105	740,000	204,240	944,240
2009	-	-	-	1,210,000	257,115	1,467,115	770,000	176,305	946,305
2010	-	-	-	1,275,000	196,615	1,471,615	805,000	147,168	952,168
2011	-	-	-	1,345,000	134,140	1,479,140	840,000	116,736	956,736
2012	-	-	-	1,420,000	69,580	1,489,580	875,000	85,008	960,008
2013	-	-	-	-	-	-	910,000	51,985	961,985
2014	-	-	-	-	-	-	950,000	17,575	967,575
	<u>\$ 975,000</u>	<u>\$ 58,500</u>	<u>\$ 1,033,500</u>	<u>\$ 7,610,000</u>	<u>\$ 1,703,102</u>	<u>\$ 9,313,102</u>	<u>\$ 7,280,000</u>	<u>\$ 1,286,862</u>	<u>\$ 8,566,862</u>

	MPC Bonds 2001 Series			MPC Bonds 2003 Series		
2006	925,000	1,612,225	2,537,225	365,000	329,358	694,358
2007	965,000	1,575,225	2,540,225	375,000	320,233	695,233
2008	1,000,000	1,536,625	2,536,625	385,000	309,920	694,920
2009	1,040,000	1,494,125	2,534,125	395,000	298,370	693,370
2010	1,080,000	1,449,925	2,529,925	410,000	285,532	695,532
2011	1,130,000	1,404,025	2,534,025	420,000	272,207	692,207
2012	1,175,000	1,356,000	2,531,000	435,000	257,507	692,507
2013	1,235,000	1,297,250	2,532,250	450,000	241,847	691,847
2014	1,295,000	1,235,500	2,530,500	470,000	224,973	694,973
2015	1,355,000	1,170,750	2,525,750	490,000	207,347	697,347
2016	1,755,000	1,103,000	2,858,000	515,000	182,847	697,847
2017	1,840,000	1,015,250	2,855,250	535,000	157,098	692,098
2018	1,935,000	923,250	2,858,250	560,000	134,628	694,628
2019	2,030,000	826,500	2,856,500	585,000	110,828	695,828
2020	2,130,000	725,000	2,855,000	610,000	85,672	695,672
2021	2,240,000	618,500	2,858,500	635,000	58,833	693,833
2022	2,350,000	506,500	2,856,500	665,000	30,258	695,258
2023	2,470,000	389,000	2,859,000	-	-	-
2024	2,590,000	265,500	2,855,500	-	-	-
2025	2,720,000	136,000	2,856,000	-	-	-
	<u>\$ 33,260,000</u>	<u>\$ 20,640,150</u>	<u>\$ 53,900,150</u>	<u>\$ 8,300,000</u>	<u>\$ 3,507,458</u>	<u>\$ 11,807,458</u>

	MPC Bonds 2003 Refunding 1995A			MPC Bonds 2003 Refunding 1995B			MPC Bonds 2003 Refunding 1995C		
2006	1,030,000	532,603	1,562,603	210,000	87,147	297,147	200,000	31,400	231,400
2007	1,060,000	506,853	1,566,853	215,000	81,897	296,897	205,000	26,400	231,400
2008	1,095,000	477,703	1,572,703	230,000	75,985	305,985	210,000	20,763	230,763
2009	1,150,000	422,953	1,572,953	235,000	69,085	304,085	220,000	14,463	234,463
2010	1,210,000	365,453	1,575,453	245,000	61,448	306,448	225,000	7,313	232,313
2011	1,285,000	304,953	1,589,953	250,000	53,485	303,485	-	-	-
2012	1,350,000	240,703	1,590,703	260,000	44,735	304,735	-	-	-
2013	1,425,000	173,203	1,598,203	270,000	35,375	305,375	-	-	-
2014	1,490,000	119,765	1,609,765	280,000	25,250	305,250	-	-	-
2015	1,560,000	62,400	1,622,400	295,000	14,750	309,750	-	-	-
	<u>\$ 12,655,000</u>	<u>\$ 3,206,589</u>	<u>\$ 15,861,589</u>	<u>\$ 2,490,000</u>	<u>\$ 549,157</u>	<u>\$ 3,039,157</u>	<u>\$ 1,060,000</u>	<u>\$ 100,339</u>	<u>\$ 1,160,339</u>

**CONTRACTS PAYABLE**

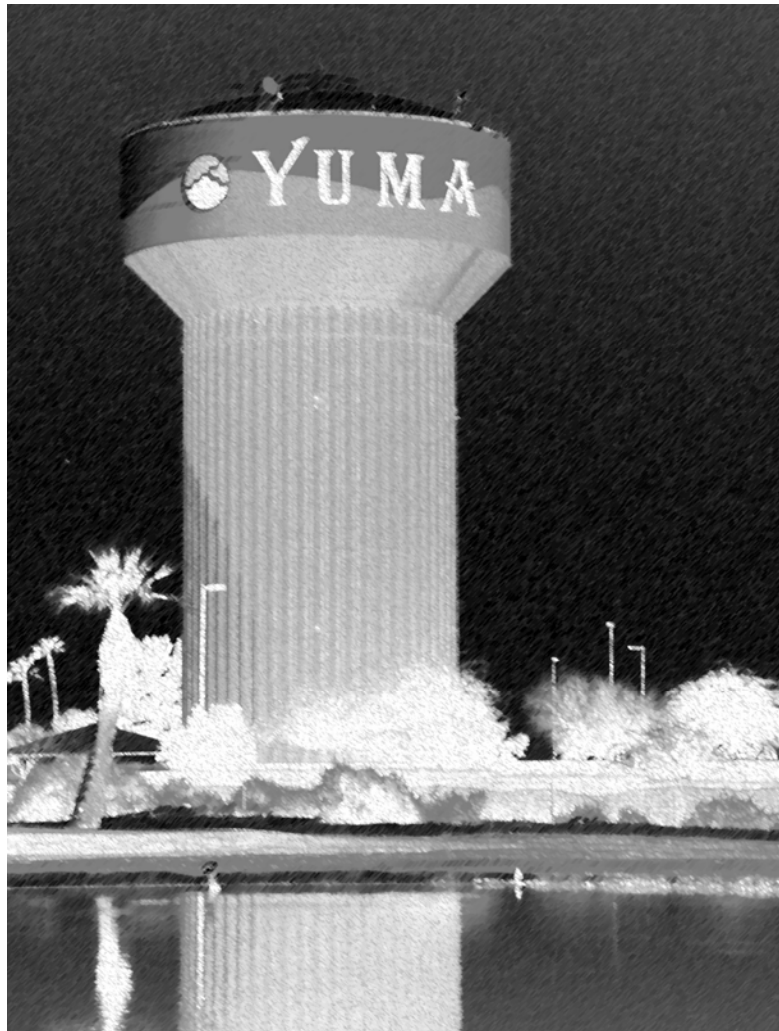
July 1	WIFA Loan #920069-03			WIFA Loan #910043-03			Principal	Interest	Total
	Principal	Interest	Total	Principal	Interest	Total			
2006	412,411	305,089	717,500	1,887,544	1,396,346	3,283,890			
2007	426,066	291,434	717,500	1,950,040	1,333,850	3,283,890			
2008	440,173	277,327	717,500	2,014,606	1,269,284	3,283,890			
2009	454,747	262,753	717,500	2,081,310	1,202,580	3,283,890			
2010	469,804	247,696	717,500	2,150,222	1,133,668	3,283,890			
2011	485,359	232,141	717,500	2,221,416	1,062,474	3,283,890			
2012	501,429	216,071	717,500	2,294,967	988,923	3,283,890			
2013	518,032	199,468	717,500	2,370,953	912,937	3,283,890			
2014	535,184	182,316	717,500	2,449,455	834,435	3,283,890			
2015	552,904	164,596	717,500	2,530,557	753,333	3,283,890			
2016	571,210	146,290	717,500	2,614,343	669,547	3,283,890			
2017	590,123	127,377	717,500	2,700,904	582,986	3,283,890			
2018	609,662	107,838	717,500	2,790,331	493,559	3,283,890			
2019	629,848	87,652	717,500	2,882,719	401,171	3,283,890			
2020	650,702	66,798	717,500	2,978,166	305,724	3,283,890			
2021	672,247	45,253	717,500	3,076,773	207,117	3,283,890			
2022	694,505	22,995	717,500	3,178,645	105,245	3,283,890			
	<u>\$ 9,214,406</u>	<u>\$ 2,983,095</u>	<u>\$ 12,197,502</u>	<u>\$ 42,172,950</u>	<u>\$ 13,653,179</u>	<u>\$ 55,826,129</u>			
	ADOT Highway Expansion Loan (HELP)			HUD Section 108 Loan					
2006	700,000	13,776	713,776	107,000	7,822	114,822			
2007	-	1,647	1,647	117,000	4,274	121,274			
	<u>\$ 700,000</u>	<u>\$ 15,423</u>	<u>\$ 715,423</u>	<u>\$ 224,000</u>	<u>\$ 12,096</u>	<u>\$ 236,096</u>			

Not presented in this table is WIFA Loan #920088-04, whose total loan authorization of \$36,414,920 has been drawn down to date for \$22,722,755. The retirement schedule for this loan will be presented once it has been fully drawn.



City of YUMA

# Appendix



## APPENDIX

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**SCHEDULE 1  
REVENUES**

	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 FORECAST</b>
<b>GENERAL FUND</b>				
Local Taxes:				
Sales tax (1%)	17,165,647	18,272,000	19,740,500	21,319,700
Property Tax	5,871,470	6,560,574	6,560,574	7,320,954
Delinquent Property Tax	212,972	180,000	55,000	180,000
Franchise Tax	2,347,117	2,412,000	3,142,000	2,430,000
Intergovernmental Revenues:				
State revenue sharing	7,141,392	8,130,357	8,131,000	9,825,592
State sales tax	7,196,762	7,609,741	8,348,200	9,016,000
Auto in-lieu tax	3,067,961	3,000,000	3,000,000	3,120,000
Emergency services	36,573	-	-	-
Licenses and Permits:				
Business licenses	300,290	290,000	296,000	296,000
Liquor licenses	42,725	37,500	46,000	45,000
Building permits	2,447,477	1,546,000	2,528,000	2,529,900
Electrical permits	341,683	150,000	300,000	321,000
Plumbing permits	160,672	105,000	205,800	220,000
Mechanical permits	94,269	54,000	108,000	115,500
Charges for Services:				
Zoning and subdivision fees	251,152	120,000	120,000	120,000
Plan check fees	694,118	550,000	635,000	650,000
Other development fees	99,393	27,300	23,239	10,100
Swimming fees	104,930	104,000	104,000	104,000
Recreation fees	248,524	256,200	240,000	255,000
Art Center fees	19,522	35,500	24,500	35,000
Other charges	44,464	38,000	35,500	35,000
Emergency service fees	-	-	-	-
Police services	604,987	660,000	655,000	660,000
Use of Money and Property:				
Investment income	294,584	150,000	408,000	258,000
Recreation facility rents	170,926	128,900	136,600	145,100
Art Center facility rents	44,862	65,000	60,000	60,000
Mall district rentals	5,900	41,900	5,900	5,900
Fines, Forfeitures, Penalties:				
Vehicle code fines	530,974	500,000	510,000	520,000
Parking & other fines	274,798	248,000	263,000	263,000
Miscellaneous Revenues:				
Sale of property	6,863	10,000	339,000	3,000
Unclassified revenues	212,873	80,000	80,100	80,000
<b>Total</b>	<u>50,035,879</u>	<u>51,361,972</u>	<u>56,100,913</u>	<u>59,943,746</u>
<b>COMMUNITY INVESTMENT TRUST FUND</b>				
Use of Money and Property:				
Investment income	20,416	13,000	13,000	49,657
Miscellaneous Revenues:				
Sale of property	300,000	-	-	-
<b>Total</b>	<u>320,416</u>	<u>13,000</u>	<u>13,000</u>	<u>49,657</u>
<b>RADIO COMMUNICATIONS FUND</b>				
Charges for Services:				
Radio Repair fees	-	-	24,000	329,000
Contributions for Infrastructure	-	-	-	750,000
Use of Money and Property:				
Investment income	-	-	-	-
<b>Total</b>	<u>-</u>	<u>-</u>	<u>24,000</u>	<u>1,079,000</u>

**SCHEDULE 1  
REVENUES**

	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 FORECAST</b>
<b>HIGHWAY USERS REVENUE FUND</b>				
Intergovernmental Revenues:				
State gasoline tax	7,627,177	7,816,920	7,816,920	8,250,284
Charges for Services				
Development Charges	57,496	50,000	30,000	30,000
Signal maintenance	-	48,000	-	-
Use of Money and Property:				
Investment income	117,513	100,000	100,000	100,000
Miscellaneous Revenues:				
Unclassified revenues	17,817	15,000	40,000	30,000
Total	<u>7,820,002</u>	<u>8,029,920</u>	<u>7,986,920</u>	<u>8,410,284</u>
<b>CITY ROAD TAX FUND</b>				
Local Taxes:				
Sales tax (0.5%)	8,581,364	9,134,900	9,868,500	10,658,000
Use of Money and Property:				
Investment income	114,145	60,000	150,000	120,000
Miscellaneous Revenues:				
Unclassified revenues	93,974	100,000	100,000	100,000
Total	<u>8,789,483</u>	<u>9,294,900</u>	<u>10,118,500</u>	<u>10,878,000</u>
<b>LOCAL TRANSPORTATION ASSISTANCE FUND</b>				
Intergovernmental Revenues:				
Lottery tax	428,520	427,720	427,720	425,664
Use of Money and Property:				
Investment income	6,339	3,000	5,000	5,000
Miscellaneous Revenues:				
Contributions	45,620	40,620	40,620	42,566
Total	<u>480,479</u>	<u>471,340</u>	<u>473,340</u>	<u>473,230</u>
<b>RECREATION COMPLEX FUND</b>				
Charges for Services:				
Liquor sales	62,023	75,000	50,000	60,000
Concession stand sales	100,461	77,500	109,769	112,800
Other sales	3,092	3,600	3,600	3,100
Commissions & fees	33,259	26,000	26,000	24,000
Use of Money and Property:				
Investment income	31,459	25,000	35,000	30,000
Room rents	194,172	190,000	190,000	195,000
Equipment rents	54,744	50,500	52,000	57,000
Other rents	32,393	24,000	44,000	28,750
Miscellaneous Revenues:				
Unclassified revenues	7,996	7,500	5,059	2,550
Total	<u>519,600</u>	<u>479,100</u>	<u>515,428</u>	<u>513,200</u>
<b>TWO PERCENT TAX FUND</b>				
Local Taxes:				
Sales tax (2%)	3,374,350	3,578,545	3,772,500	3,822,500
Use of Money and Property:				
Investment income	17,387	16,000	25,000	25,000
Miscellaneous Revenues:				
Unclassified revenues	3,842	-	-	-
Total	<u>3,395,580</u>	<u>3,594,545</u>	<u>3,797,500</u>	<u>3,847,500</u>

**SCHEDULE 1  
REVENUES**

	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 FORECAST</b>
<b>SOLID WASTE FUND</b>				
Charges for Services:				
Collection fees	1,786,330	1,914,650	1,937,250	1,633,500
Receptacles sales	58,168	49,000	55,000	55,000
Miscellaneous Revenues:				
Unclassified revenues	9,847	10,000	5,000	5,000
Contributions	-	-	-	-
Total	<u>1,854,345</u>	<u>1,973,650</u>	<u>1,997,250</u>	<u>1,693,500</u>
<b>DOWNTOWN MALL MAINTENANCE FUND</b>				
Local Taxes:				
Property Tax	93,863	90,000	90,000	90,000
Miscellaneous Revenues:				
Unclassified revenues	14,929	15,000	15,000	15,000
Total	<u>108,792</u>	<u>105,000</u>	<u>105,000</u>	<u>105,000</u>
<b>GRANT FUNDS</b>				
Intergovernmental Revenues:				
Community development grants	928,542	3,473,161	1,593,491	2,852,437
Law enforcement grants	1,487,278	4,596,387	2,083,977	3,219,899
Emergency management grants	1,989,695	1,832,606	678,676	282,605
Park and recreation grants	1,059,883	6,394,000	2,937,310	6,966,629
Heritage Area grants	-	-	-	-
Other miscellaneous grants	49,425	8,258,752	1,101,155	8,987,800
Total	<u>5,514,824</u>	<u>24,554,906</u>	<u>8,394,609</u>	<u>22,309,370</u>
<b>PUBLIC SAFETY TAX FUND</b>				
Local Taxes:				
Sales tax (0.2%)	3,431,379	3,652,700	3,946,000	4,261,600
Use of Money & Property:				
Investment income	78,482	40,000	85,000	80,000
Total	<u>3,509,861</u>	<u>3,692,700</u>	<u>4,031,000</u>	<u>4,341,600</u>
<b>CIP FUNDS</b>				
Charges for Services:				
Developer Deposits	3,434,856	3,009,402	-	-
Prorata fees	385,956	628,209	72,835	5,798,500
Impact fees	-	-	1,518,222	3,402,400
Use of Money and Property:				
Bond proceeds	-	47,330,900	-	86,083,750
Investment income	205,200	70,000	193,950	140,000
Rental income	341,061	329,595	441,818	435,500
Miscellaneous Revenues:				
Unclassified Revenues	678,585	4,314,000	-	18,902,000
Total	<u>5,045,659</u>	<u>55,682,106</u>	<u>2,226,825</u>	<u>114,762,150</u>

**SCHEDULE 1  
REVENUES**

	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 FORECAST</b>
<b>ARROYO DUNES GOLF COURSE FUND</b>				
Charges for Services:				
Green fees	202,372	225,521	194,171	203,996
Merchandise sales	1,516	2,250	1,364	1,433
Range fees	13,508	16,640	14,685	15,428
Use of Money and Property:				
Equipment rents	11,494	11,651	9,189	9,654
Investment income	2,641	1,800	3,000	3,000
Miscellaneous Revenues:				
Unclassified revenues	221	150	-	-
Total	<u>231,753</u>	<u>258,012</u>	<u>222,409</u>	<u>233,511</u>
<b>DESERT HILLS GOLF COURSE FUND</b>				
Charges for Services:				
Green fees	997,569	1,067,104	1,092,858	1,148,057
Merchandise sales	228,728	236,671	239,282	251,358
Liquor sales	-	-	-	-
Concession stand sales	471,742	501,267	483,101	499,129
Food sales	-	-	-	-
Range fees	69,415	71,111	75,652	79,480
Use of Money and Property:				
Equipment rents	271,410	296,761	339,633	355,290
Room rents	8,965	7,567	9,000	9,000
Miscellaneous Revenues:				
Unclassified revenues	50,735	-	-	-
Total	<u>2,098,565</u>	<u>2,180,481</u>	<u>2,239,526</u>	<u>2,342,314</u>
<b>WATER FUND</b>				
Charges for Services:				
Residential water fees	6,899,906	7,402,475	8,768,291	8,875,044
Commercial water fees	5,335,904	5,800,225	6,408,197	6,484,597
Fire hydrant fees	245,020	248,500	277,400	280,730
Service establishment fees	219,615	195,000	220,990	223,753
Meter fees	-	-	-	-
Use of Money and Property:				
Investment income	129,471	100,000	250,000	250,000
Rental Income	19,554	-	6,263	-
Miscellaneous Revenues:				
Unclassified revenues	344,389	128,704	140,310	141,626
Total	<u>13,193,858</u>	<u>13,874,904</u>	<u>16,071,451</u>	<u>16,255,750</u>
<b>WASTEWATER FUND</b>				
Charges for Services:				
Residential sewer fees	3,563,325	3,530,031	3,897,260	3,992,379
Commercial sewer fees	4,507,090	4,524,100	4,850,632	5,002,148
Sewer connection fees	-	-	-	-
Use of Money and Property:				
Investment income	(22,949)	-	50,000	50,000
Equipment rent	-	-	-	-
Miscellaneous Revenues:				
Unclassified revenues	49,349	12,000	15,000	15,000
Total	<u>8,096,814</u>	<u>8,066,131</u>	<u>8,812,892</u>	<u>9,059,527</u>

**SCHEDULE 1  
REVENUES**

	<b>2004-2005 ACTUAL</b>	<b>2005-2006 BUDGET</b>	<b>2005-2006 ESTIMATE</b>	<b>2006-2007 FORECAST</b>
<b>WATER RESTRICTED FUNDS</b>				
Charges for Services:				
Water capacity fees	2,664,556	2,150,000	2,428,136	2,428,136
Water system dev. fees	605,571	500,000	491,889	491,889
Use of Money and Property:				
Bond proceeds	11,154,414	52,767,100	17,653,100	114,191,100
Investment income	167,187	112,500	141,489	141,489
Total	<u>14,591,727</u>	<u>55,529,600</u>	<u>20,714,614</u>	<u>117,252,614</u>
<b>WASTEWATER RESTRICTED FUNDS</b>				
Charges for Services:				
Sewer capacity fees	6,193,831	3,500,000	3,500,000	3,500,000
Sewer system dev. fees	815,626	604,500	701,500	751,500
Use of Money and Property:				
Bond proceeds	16,517,962	29,820,000	-	28,422,931
Investment income	415,063	400,725	335,649	335,649
Total	<u>23,942,482</u>	<u>34,325,225</u>	<u>4,537,149</u>	<u>33,010,080</u>
<b>EQUIPMENT REPLACEMENT FUND</b>				
Use of Money and Property:				
Equipment rentals	2,186,255	2,293,566	2,293,566	3,314,773
Investment income	359,740	340,000	700,000	700,000
Total	<u>2,545,995</u>	<u>2,633,566</u>	<u>2,993,566</u>	<u>4,014,773</u>
<b>EQUIPMENT MAINTENANCE FUND</b>				
Charges for Services:				
Guaranteed maintenance	1,453,090	1,698,350	1,652,688	2,107,380
Non-guaranteed maintenance	289,401	196,000	279,180	136,000
Fuel sales	971,809	856,150	1,227,600	1,422,104
Use of Money and Property:				
Investment income	-	-	-	-
Total	<u>2,714,300</u>	<u>2,750,500</u>	<u>3,159,468</u>	<u>3,665,484</u>
<b>INSURANCE RESERVE FUND</b>				
Use of Money and Property:				
Insurance Premiums	635,918	1,859,509	1,859,509	1,650,093
Investment income	9,009	15,000	15,000	15,000
Miscellaneous Revenues:				
Insurance unclassified revenues	75,112	-	36,955	10,000
Total	<u>720,038</u>	<u>1,874,509</u>	<u>1,911,464</u>	<u>1,675,093</u>

**SCHEDULE 2**  
**EXPENDITURES BY FUND/DEPARTMENT/DIVISION**

	2004-2005 Actual	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget
<b>GENERAL FUND</b>				
<b>MAYOR AND COUNCIL</b>				
MAYOR AND COUNCIL ADMIN	222,367	262,347	245,831	297,813
<b>Total</b>	<b>222,367</b>	<b>262,347</b>	<b>245,831</b>	<b>297,813</b>
<b>MUNICIPAL COURTS</b>				
MUNICIPAL COURT ADMIN.	1,194,247	1,295,495	1,264,540	1,643,852
<b>Total</b>	<b>1,194,247</b>	<b>1,295,495</b>	<b>1,264,540</b>	<b>1,643,852</b>
<b>CITY ADMINISTRATOR'S OFFICE</b>				
ADMINISTRATION	575,536	612,983	661,206	1,044,774
PUBLIC AFFAIRS	139,254	175,302	144,898	180,406
STRATEGIC COMMUNICATIONS	307,180	595,234	459,257	716,210
HERITAGE AREA	189,547	330,612	407,112	502,943
CITY CLERK'S OFFICE	227,350	266,990	249,089	303,420
ELECTIONS	-	115,100	95,500	115,100
ECONOMIC DEVELOPMENT	397,686	189,290	129,089	167,117
<b>Total</b>	<b>1,836,552</b>	<b>2,285,511</b>	<b>2,146,151</b>	<b>3,029,970</b>
<b>CITY ATTORNEY'S OFFICE</b>				
CITY ATTORNEY ADMIN	877,274	925,552	887,760	1,119,434
CITY PROSECUTOR	188,829	226,285	224,422	247,459
<b>Total</b>	<b>1,066,102</b>	<b>1,151,837</b>	<b>1,112,182</b>	<b>1,366,893</b>
<b>INFORMATION TECH SERVICES</b>				
ADMINISTRATION	344,486	420,384	355,308	458,734
RISK MANAGEMENT	-	-	-	508,470
TECHNICAL SUPPORT	1,465,448	2,267,421	1,979,884	1,960,636
<b>Total</b>	<b>1,809,934</b>	<b>2,687,805</b>	<b>2,335,192</b>	<b>2,927,840</b>
<b>FINANCE</b>				
ADMINISTRATION	250,286	255,976	245,592	344,473
CUSTOMER SERVICES	342,395	369,723	364,652	431,546
PURCHASING	498,520	580,746	510,390	631,793
ACCOUNTING	669,442	734,059	695,481	733,047
FACILITIES MAINTENANCE	572,406	678,169	633,583	775,583
<b>Total</b>	<b>2,333,049</b>	<b>2,618,673</b>	<b>2,449,698</b>	<b>2,916,442</b>
<b>HUMAN RESOURCES</b>				
HUMAN RESOURCES ADMIN.	707,434	851,832	847,668	933,665
RISK MANAGEMENT	257,801	291,384	264,532	305,358
<b>Total</b>	<b>965,235</b>	<b>1,143,216</b>	<b>1,112,200</b>	<b>1,239,023</b>
<b>GENERAL GOVERNMENT</b>				
GENERAL EXPENDITURES	184,769	805,105	293,892	1,755,948
MID-DECADE CENSUS	-	1,183,134	1,188,238	-
OUTSIDE AGENCIES	1,147,204	1,193,140	1,193,140	1,177,000
<b>Total</b>	<b>1,331,973</b>	<b>3,181,379</b>	<b>2,675,270</b>	<b>2,932,948</b>
<b>COMMUNITY DEVELOPMENT</b>				
COMMUNITY DEV. ADMIN	512,121	505,388	445,439	401,638
BUILDING SAFETY	1,204,270	1,446,796	1,356,566	1,668,122
COMMUNITY PLANNING	762,357	1,375,224	1,268,302	1,469,227
<b>Total</b>	<b>2,478,748</b>	<b>3,327,408</b>	<b>3,070,307</b>	<b>3,538,987</b>

**SCHEDULE 2**  
**EXPENDITURES BY FUND/DEPARTMENT/DIVISION**

	2004-2005 Actual	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget
<b>UTILITIES</b>				
PUBLIC WORKS ADMIN.	-	-	(40,000)	40,000
<b>Total</b>	<b>-</b>	<b>-</b>	<b>(40,000)</b>	<b>40,000</b>
<b>ENGINEERING</b>				
DEVELOPMENT ENGINEERING	250,945	343,863	353,158	396,003
<b>Total</b>	<b>250,945</b>	<b>343,863</b>	<b>353,158</b>	<b>396,003</b>
<b>PARKS AND RECREATION</b>				
PARKS & RECREATION ADMIN.	398,246	456,552	482,659	580,062
PARKS MAINTENANCE	3,296,079	4,074,137	4,006,950	4,961,082
PARKS DEVELOPMENT	256,065	260,071	261,620	309,975
RECREATION GENERAL	491,496	622,401	613,605	648,902
SENIOR ADULT ACTIVITIES	128,276	179,436	148,891	185,652
ADULT ACTIVITIES	191,138	218,305	215,997	258,124
YOUTH ACTIVITIES	231,562	251,837	233,332	292,340
AQUATICS	546,273	644,617	567,520	695,425
YUMA READINESS CENTER	145,302	213,938	167,577	194,669
YUMA ARTS CENTER	605,705	732,719	715,718	841,130
<b>Total</b>	<b>6,290,144</b>	<b>7,654,013</b>	<b>7,413,869</b>	<b>8,967,361</b>
<b>POLICE DEPARTMENT</b>				
POLICE ADMINISTRATION	751,975	1,154,568	1,161,063	1,231,252
PATROL - FIELD SERVICES	8,595,888	10,657,684	9,989,268	12,080,178
INVESTIGATION - FIELD SVC	3,049,513	3,519,697	3,657,820	4,551,021
RESERVES - FIELD SERVICES	3,954	5,750	4,700	5,750
QUALITY ASSURANCE	879,734	958,012	934,278	1,096,175
RECORDS & COMMUNICATIONS	1,268,688	1,714,207	1,500,617	1,881,122
PUBLIC SAFETY COMM CENTER	1,593,074	1,977,030	1,622,683	2,107,548
<b>Total</b>	<b>16,142,827</b>	<b>19,986,948</b>	<b>18,870,429</b>	<b>22,953,046</b>
<b>FIRE DEPARTMENT</b>				
ADMINISTRATION	353,887	510,572	474,673	527,176
FIRE - TRAINING	342,907	471,533	467,866	531,643
SUPPRESSION	6,691,448	7,528,151	7,521,974	9,477,585
PREVENTION	677,905	828,982	757,857	914,158
SPECIAL OPERATIONS	51,504	107,115	100,960	138,394
EMERGENCY MEDICAL SERVICE	84,767	157,339	126,234	212,369
EMERGENCY MANAGEMENT	151,180	181,909	173,321	235,833
EM MGMT GRANT ALLOCATIONS	(61,389)	(41,000)	(15,347)	(41,000)
<b>Total</b>	<b>8,292,208</b>	<b>9,744,601</b>	<b>9,607,538</b>	<b>11,996,158</b>
<b>INTRACITY COST ALLOCATION</b>				
INTERDEPARTMENT ALLOCATN	(2,839,799)	(3,375,575)	(3,375,575)	(3,569,494)
<b>Total</b>	<b>(2,839,799)</b>	<b>(3,375,575)</b>	<b>(3,375,575)</b>	<b>(3,569,494)</b>
<b>TOTAL GENERAL FUND</b>	<b>41,374,533</b>	<b>52,307,521</b>	<b>49,240,790</b>	<b>60,676,842</b>
<b>COMMUNITY INVESTMENT TRUST</b>				
<b>GENERAL GOVERNMENT</b>				
GENERAL EXPENDITURES	560,197	86,124	-	-
<b>Total</b>	<b>560,197</b>	<b>86,124</b>	<b>-</b>	<b>-</b>

**SCHEDULE 2**  
**EXPENDITURES BY FUND/DEPARTMENT/DIVISION**

	2004-2005 Actual	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget
<b>TOTAL COMMUNITY INVESTMENT TRUST</b>	<b>560,197</b>	<b>86,124</b>	-	-
<b>RIVERFRONT REDEVELOPMENT</b>				
<b>CITY ADMINISTRATOR'S OFFICE</b>				
ECONOMIC DEVELOPMENT	-	220,100	-	440,200
<b>Total</b>	-	<b>220,100</b>	-	<b>440,200</b>
<b>TOTAL RIVERFRONT REDEVELOPMENT</b>	-	<b>220,100</b>	-	<b>440,200</b>
<b>GF SALES TAX REBATES</b>				
<b>GENERAL GOVERNMENT</b>				
GENERAL EXPENDITURES	86,333	-	-	-
<b>Total</b>	<b>86,333</b>	-	-	-
<b>TOTAL GF SALES TAX REBATES</b>	<b>86,333</b>	-	-	-
<b>RADIO COMMUNICATIONS</b>				
<b>INFORMATION TECH SERVICES</b>				
	-	-	17,290	1,069,921
<b>Total</b>	-	-	<b>17,290</b>	<b>1,069,921</b>
<b>TOTAL RADIO COMMUNICATIONS</b>	-	-	<b>17,290</b>	<b>1,069,921</b>
<b>HIGHWAY USERS REVENUE FUND</b>				
<b>PUBLIC WORKS DEPARTMENT</b>				
LOT CLEANING	16,695	23,157	20,465	25,790
STREET MAINTENANCE	2,410,823	2,915,244	2,769,018	3,016,571
STREET LIGHTING	516,873	499,584	512,369	513,355
STREET SWEEPING	419,007	676,108	676,500	616,727
TRAFFIC SIGNS & STRIPING	526,689	570,958	572,565	626,187
STORM DRAIN MAINTENANCE	617,302	784,441	786,708	880,978
CURBS, GUTTERS & SIDEWALK	430,649	425,966	430,728	498,616
<b>Total</b>	<b>4,938,038</b>	<b>5,895,458</b>	<b>5,768,353</b>	<b>6,178,224</b>
<b>ENGINEERING</b>				
ENGINEERING	53,864	431,504	695,005	1,016,688
TRAFFIC SIGNALS	356,805	705,589	629,355	780,031
<b>Total</b>	<b>410,669</b>	<b>1,137,093</b>	<b>1,324,360</b>	<b>1,796,719</b>
<b>TOTAL HIGHWAY USERS REVENUE FUND</b>	<b>5,348,707</b>	<b>7,032,551</b>	<b>7,092,713</b>	<b>7,974,943</b>
<b>CITY ROAD TAX FUND</b>				
<b>PUBLIC WORKS DEPARTMENT</b>				
ROAD TAX PROJECTS	882,738	870,442	870,442	458,212
<b>Total</b>	<b>882,738</b>	<b>870,442</b>	<b>870,442</b>	<b>458,212</b>
<b>PARKS AND RECREATION</b>				
RETENTION BASIN MAINT.	262,769	359,739	433,742	545,705
PATHWAYS & TRAILS	75,365	83,963	80,223	95,272
<b>Total</b>	<b>338,134</b>	<b>443,702</b>	<b>513,965</b>	<b>640,977</b>

**SCHEDULE 2**  
**EXPENDITURES BY FUND/DEPARTMENT/DIVISION**

	2004-2005 Actual	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget
<b>TOTAL CITY ROAD TAX FUND</b>	<b>1,220,872</b>	<b>1,314,144</b>	<b>1,384,407</b>	<b>1,099,189</b>
<b>LOCAL TRANS ASSISTANCE FUND</b>				
<b>GENERAL GOVERNMENT</b>				
OUTSIDE AGENCIES	100,186	95,094	79,554	95,373
<b>Total</b>	<b>100,186</b>	<b>95,094</b>	<b>79,554</b>	<b>95,373</b>
<b>TOTAL LOCAL TRANS ASSISTANCE FUND</b>	<b>100,186</b>	<b>95,094</b>	<b>79,554</b>	<b>95,373</b>
<b>PUBLIC SAFETY TAX FUND</b>				
<b>POLICE DEPARTMENT</b>				
QUALITY ASSURANCE	40,252	-	-	-
RECORDS & COMMUNICATIONS	19,542	275,000	100,000	175,000
PUBLIC SAFETY COMM CENTER	95,032	-	-	-
<b>Total</b>	<b>154,826</b>	<b>275,000</b>	<b>100,000</b>	<b>175,000</b>
<b>FIRE DEPARTMENT</b>				
PREVENTION	-	-	-	111,491
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>111,491</b>
<b>TOTAL PUBLIC SAFETY TAX FUND</b>	<b>154,826</b>	<b>275,000</b>	<b>100,000</b>	<b>286,491</b>
<b>RECREATION COMPLEX FUND</b>				
<b>PARKS AND RECREATION</b>				
CONVENTION CENTER	1,064,326	1,185,646	1,199,578	1,299,266
BASEBALL COMPLEX	603,782	686,642	636,956	710,153
<b>Total</b>	<b>1,668,108</b>	<b>1,872,288</b>	<b>1,836,534</b>	<b>2,009,419</b>
<b>TOTAL RECREATION COMPLEX FUND</b>	<b>1,668,108</b>	<b>1,872,288</b>	<b>1,836,534</b>	<b>2,009,419</b>
<b>TWO PERCENT TAX FUND</b>				
<b>GENERAL GOVERNMENT</b>				
GENERAL EXPENDITURES	-	9,000	9,000	9,000
OUTSIDE AGENCIES	773,595	846,504	846,504	833,950
<b>Total</b>	<b>773,595</b>	<b>855,504</b>	<b>855,504</b>	<b>842,950</b>
<b>TOTAL TWO PERCENT TAX FUND</b>	<b>773,595</b>	<b>855,504</b>	<b>855,504</b>	<b>842,950</b>
<b>SOLID WASTE FUND</b>				
<b>PUBLIC WORKS DEPARTMENT</b>				
SOLID WASTE - RESIDENTIAL	2,295,742	2,718,185	2,691,610	3,364,205
UNCONTAINED WASTE	370,102	372,033	372,373	403,539
RECYCLING	26,718	35,454	33,956	54,189
<b>Total</b>	<b>2,692,562</b>	<b>3,125,672</b>	<b>3,097,939</b>	<b>3,821,933</b>
<b>TOTAL SOLID WASTE FUND</b>	<b>2,692,562</b>	<b>3,125,672</b>	<b>3,097,939</b>	<b>3,821,933</b>
<b>MALL MAINTENANCE DIST FUND</b>				
<b>PARKS AND RECREATION</b>				
DOWNTOWN MALL	267,061	276,762	256,410	308,082
<b>Total</b>	<b>267,061</b>	<b>276,762</b>	<b>256,410</b>	<b>308,082</b>

**SCHEDULE 2**  
**EXPENDITURES BY FUND/DEPARTMENT/DIVISION**

	2004-2005 Actual	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget
<b>TOTAL MALL MAINTENANCE DIST FUND</b>	<b>267,061</b>	<b>276,762</b>	<b>256,410</b>	<b>308,082</b>
<b>HUD CDBG ENTITLEMENT FUND</b>				
<b>CITY ADMINISTRATOR'S OFFICE</b>				
ADMINISTRATION	-	-	-	-
ECONOMIC DEVELOPMENT	781,465	2,312,596	1,222,318	2,146,507
<b>Total</b>	<b>781,465</b>	<b>2,312,596</b>	<b>1,222,318</b>	<b>2,146,507</b>
<b>FINANCE</b>				
ACCOUNTING	365	396	396	396
FACILITIES MAINTENANCE	9,838	18,674	18,993	19,434
<b>Total</b>	<b>10,204</b>	<b>19,070</b>	<b>19,389</b>	<b>19,830</b>
<b>PARKS AND RECREATION</b>				
YOUTH ACTIVITIES	26,225	41,635	41,699	5,100
<b>Total</b>	<b>26,225</b>	<b>41,635</b>	<b>41,699</b>	<b>5,100</b>
<b>TOTAL HUD CDBG ENTITLEMENT FUND</b>	<b>817,894</b>	<b>2,373,301</b>	<b>1,283,406</b>	<b>2,171,437</b>
<b>COMMUNITY REDEVELOPMENT FUND</b>				
<b>CITY ADMINISTRATOR'S OFFICE</b>				
ECONOMIC DEVELOPMENT	80,301	1,035,860	302,245	500,000
<b>Total</b>	<b>80,301</b>	<b>1,035,860</b>	<b>302,245</b>	<b>500,000</b>
<b>TOTAL COMMUNITY REDEVELOPMENT FUND</b>	<b>80,301</b>	<b>1,035,860</b>	<b>302,245</b>	<b>500,000</b>
<b>DOJ WEED &amp; SEED INITIATIVE</b>				
<b>CITY ADMINISTRATOR'S OFFICE</b>				
ECONOMIC DEVELOPMENT	68,632	272,777	143,642	131,941
<b>Total</b>	<b>68,632</b>	<b>272,777</b>	<b>143,642</b>	<b>131,941</b>
<b>FINANCE</b>				
FACILITIES MAINTENANCE	3,638	-	-	-
<b>Total</b>	<b>3,638</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>PARKS AND RECREATION</b>				
YOUTH ACTIVITIES	6,776	17,608	16,516	17,609
<b>Total</b>	<b>6,776</b>	<b>17,608</b>	<b>16,516</b>	<b>17,609</b>
<b>POLICE DEPARTMENT</b>				
PATROL - FIELD SERVICES	61,308	66,201	65,809	58,050
INVESTIGATION - FIELD SVC	13,305	18,414	18,683	17,400
<b>Total</b>	<b>74,613</b>	<b>84,615</b>	<b>84,492</b>	<b>75,450</b>
<b>TOTAL DOJ WEED &amp; SEED INITIATIVE</b>	<b>153,659</b>	<b>375,000</b>	<b>244,650</b>	<b>225,000</b>
<b>APPROPRIATED GRANTS FUND</b>				
<b>MAYOR AND COUNCIL</b>				
MAYOR AND COUNCIL ADMIN	167	-	-	-
<b>Total</b>	<b>167</b>	<b>-</b>	<b>-</b>	<b>-</b>

**SCHEDULE 2**  
**EXPENDITURES BY FUND/DEPARTMENT/DIVISION**

	2004-2005 Actual	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget
<b>MUNICIPAL COURTS</b>				
MUNICIPAL COURT ADMIN.	11,289	80,000	56,916	80,000
<b>Total</b>	<b>11,289</b>	<b>80,000</b>	<b>56,916</b>	<b>80,000</b>
<b>CITY ADMINISTRATOR'S OFFICE</b>				
HERITAGE AREA	-	-	-	16,785
ECONOMIC DEVELOPMENT	8,906	9,150	7,500	6,000
<b>Total</b>	<b>8,906</b>	<b>9,150</b>	<b>7,500</b>	<b>22,785</b>
<b>CITY ATTORNEY'S OFFICE</b>				
CITY PROSECUTOR	4,100	4,100	4,400	4,750
<b>Total</b>	<b>4,100</b>	<b>4,100</b>	<b>4,400</b>	<b>4,750</b>
<b>INFORMATION TECH SERVICES</b>				
ADMINISTRATION	216	-	-	-
TECHNICAL SUPPORT	-	139,000	148,611	307,141
<b>Total</b>	<b>216</b>	<b>139,000</b>	<b>148,611</b>	<b>307,141</b>
<b>FINANCE</b>				
ACCOUNTING	1,063	661	661	-
<b>Total</b>	<b>1,063</b>	<b>661</b>	<b>661</b>	<b>-</b>
<b>HUMAN RESOURCES</b>				
RISK MANAGEMENT	550	-	-	-
<b>Total</b>	<b>550</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GENERAL GOVERNMENT</b>				
GENERAL EXPENDITURES	9,540	249,339	-	249,650
<b>Total</b>	<b>9,540</b>	<b>249,339</b>	<b>-</b>	<b>249,650</b>
<b>PUBLIC WORKS DEPARTMENT</b>				
STREET MAINTENANCE	148	-	-	-
<b>Total</b>	<b>148</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ENGINEERING</b>				
ENGINEERING	3,600	-	633	-
<b>Total</b>	<b>3,600</b>	<b>-</b>	<b>633</b>	<b>-</b>
<b>PARKS AND RECREATION</b>				
PARKS MAINTENANCE	-	4,838	4,837	-
PARKS DEVELOPMENT	206,832	1,851,412	165,846	1,348,994
RECREATION GENERAL	890	-	2,000	-
YUMA ARTS CENTER	23,253	57,000	49,000	27,000
<b>Total</b>	<b>230,975</b>	<b>1,913,250</b>	<b>221,683</b>	<b>1,375,994</b>
<b>POLICE DEPARTMENT</b>				
POLICE ADMINISTRATION	815,373	42,243	27,872	-
PATROL - FIELD SERVICES	379,443	2,332,305	1,374,799	1,091,128
INVESTIGATION - FIELD SVC	25,026	444,322	342,617	80,113
QUALITY ASSURANCE	2,852	-	-	-
PUBLIC SAFETY COMM CENTER	918	7,610	6,206	-
<b>Total</b>	<b>1,223,612</b>	<b>2,826,480</b>	<b>1,751,494</b>	<b>1,171,241</b>

**SCHEDULE 2**  
**EXPENDITURES BY FUND/DEPARTMENT/DIVISION**

	2004-2005 Actual	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget
<b>FIRE DEPARTMENT</b>				
ADMINISTRATION	1,320	55,000	-	15,000
FIRE - TRAINING	61	-	-	-
SUPPRESSION	92,144	425,320	197,027	375,697
PREVENTION	15,836	20,000	20,000	15,000
SPECIAL OPERATIONS	-	3,000	3,000	91,000
EMERGENCY MANAGEMENT	1,189,190	1,704,945	230,559	2,333,675
EM MGMT GRANT ALLOCATIONS	61,389	62,000	62,000	60,000
<b>Total</b>	<b>1,359,939</b>	<b>2,270,265</b>	<b>512,586</b>	<b>2,890,372</b>
<b>TOTAL APPROPRIATED GRANTS FUND</b>	<b>2,854,106</b>	<b>7,492,245</b>	<b>2,704,484</b>	<b>6,101,933</b>
<b>1995 REF MPC DEBT SERVICE FUND</b>				
<b>DEBT SERVICE</b>				
MUNICIPAL PROPERTY CORP.	2,838,120	2,785,508	2,791,488	2,790,383
<b>Total</b>	<b>2,838,120</b>	<b>2,785,508</b>	<b>2,791,488</b>	<b>2,790,383</b>
<b>TOTAL 1995 REF MPC DEBT SERVICE FUND</b>	<b>2,838,120</b>	<b>2,785,508</b>	<b>2,791,488</b>	<b>2,790,383</b>
<b>2001 MPC DEBT SERVICE FUND</b>				
<b>DEBT SERVICE</b>				
MUNICIPAL PROPERTY CORP.	2,541,189	2,537,225	2,537,225	2,540,225
<b>Total</b>	<b>2,541,189</b>	<b>2,537,225</b>	<b>2,537,225</b>	<b>2,540,225</b>
<b>TOTAL 2001 MPC DEBT SERVICE FUND</b>	<b>2,541,189</b>	<b>2,537,225</b>	<b>2,537,225</b>	<b>2,540,225</b>
<b>SPECIAL ASSMT BOND FUND</b>				
<b>GENERAL GOVERNMENT</b>				
DISTRICT NO.	269,710	936,780	936,780	941,065
<b>Total</b>	<b>269,710</b>	<b>936,780</b>	<b>936,780</b>	<b>941,065</b>
<b>TOTAL SPECIAL ASSMT BOND FUND</b>	<b>269,710</b>	<b>936,780</b>	<b>936,780</b>	<b>941,065</b>
<b>ARROYO DUNES GOLF COURSE FD</b>				
<b>PARKS AND RECREATION</b>				
MAINTENANCE ADGC	194,591	229,144	200,414	222,028
PRO SHOP CONCESSIONS ADGC	34,602	43,645	40,752	49,051
<b>Total</b>	<b>229,193</b>	<b>272,789</b>	<b>241,166</b>	<b>271,079</b>
<b>TOTAL ARROYO DUNES GOLF COURSE FD</b>	<b>229,193</b>	<b>272,789</b>	<b>241,166</b>	<b>271,079</b>
<b>DESERT HILLS GOLF COURSE FUND</b>				
<b>PARKS AND RECREATION</b>				
MAINTENANCE DHGC	996,543	1,074,029	999,967	1,157,796
RESTAURANT CONCESSIONS	485,660	569,807	580,923	646,687
PRO SHOP CONCESSIONS DHGC	535,908	551,014	551,787	572,959
<b>Total</b>	<b>2,018,111</b>	<b>2,194,850</b>	<b>2,132,677</b>	<b>2,377,442</b>
<b>TOTAL DESERT HILLS GOLF COURSE FUND</b>	<b>2,018,111</b>	<b>2,194,850</b>	<b>2,132,677</b>	<b>2,377,442</b>

**SCHEDULE 2**  
**EXPENDITURES BY FUND/DEPARTMENT/DIVISION**

	2004-2005 Actual	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget
<b>WATER FUND</b>				
<b>UTILITIES</b>				
WATER ADMINISTRATION	3,773,525	6,838,998	5,998,475	6,778,335
WATER TREATMENT PLANT	3,783,342	5,039,688	4,872,998	5,342,489
TRANSMISSION/DISTRIBUTION	1,287,897	1,429,304	1,349,169	1,789,708
WATER - CUSTOMER SERVICE	510,823	606,758	552,774	1,257,964
WATER TRANSFER	16,764	25,300	26,300	90,189
WATER LABORATORY	218,078	327,030	292,110	363,638
<b>Total</b>	<b>9,590,429</b>	<b>14,267,078</b>	<b>13,091,826</b>	<b>15,622,323</b>
<b>TOTAL WATER FUND</b>	<b>9,590,429</b>	<b>14,267,078</b>	<b>13,091,826</b>	<b>15,622,323</b>
<b>WASTEWATER FUND</b>				
<b>UTILITIES</b>				
WASTEWATER ADMINISTRATION	4,000,539	4,963,320	4,951,857	5,139,939
WASTEWATER TREATMENT	3,151,235	4,490,195	4,153,513	4,851,686
WASTEWATER COLLECTION SYS	769,626	642,031	637,131	944,017
WASTEWATER PRETREATMENT	313,249	410,506	309,300	437,340
WASTEWATER LABORATORY	177,214	348,765	293,036	282,493
<b>Total</b>	<b>8,411,863</b>	<b>10,854,817</b>	<b>10,344,837</b>	<b>11,655,475</b>
<b>TOTAL WASTEWATER FUND</b>	<b>8,411,863</b>	<b>10,854,817</b>	<b>10,344,837</b>	<b>11,655,475</b>
<b>EQUIPMENT MAINTENANCE FUND</b>				
<b>PUBLIC WORKS DEPARTMENT</b>				
EQUIPMENT MAINTENANCE	2,656,957	2,499,148	3,062,959	3,376,513
FLEET PARTS	138,535	148,489	148,266	169,749
<b>Total</b>	<b>2,795,492</b>	<b>2,647,637</b>	<b>3,211,225</b>	<b>3,546,262</b>
<b>TOTAL EQUIPMENT MAINTENANCE FUND</b>	<b>2,795,492</b>	<b>2,647,637</b>	<b>3,211,225</b>	<b>3,546,262</b>
<b>INSURANCE RESERVE FUND</b>				
<b>CITY ATTORNEY'S OFFICE</b>				
INSURANCE LITIGATION	62,075	212,000	77,300	189,000
NON-INSURANCE LITIGATION	320,900	295,000	385,255	260,000
<b>Total</b>	<b>382,975</b>	<b>507,000</b>	<b>462,555</b>	<b>449,000</b>
<b>GENERAL GOVERNMENT</b>				
GENERAL EXPENDITURES	818,847	1,052,509	923,675	931,364
<b>Total</b>	<b>818,847</b>	<b>1,052,509</b>	<b>923,675</b>	<b>931,364</b>
<b>TOTAL INSURANCE RESERVE FUND</b>	<b>1,201,822</b>	<b>1,559,509</b>	<b>1,386,230</b>	<b>1,380,364</b>
<b>EQUIPMENT REPLACEMENT FUND</b>				
<b>MAYOR AND COUNCIL</b>				
MAYOR AND COUNCIL ADMIN	-	10,200	8,795	-
<b>Total</b>	<b>-</b>	<b>10,200</b>	<b>8,795</b>	<b>-</b>
<b>MUNICIPAL COURTS</b>				
MUNICIPAL COURT ADMIN.	1,702	3,877	3,732	1,500
<b>Total</b>	<b>1,702</b>	<b>3,877</b>	<b>3,732</b>	<b>1,500</b>

**SCHEDULE 2**  
**EXPENDITURES BY FUND/DEPARTMENT/DIVISION**

	2004-2005 Actual	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget
<b>CITY ADMINISTRATOR'S OFFICE</b>				
ADMINISTRATION	4,500	3,400	2,825	3,000
PUBLIC AFFAIRS	-	1,700	1,400	-
STRATEGIC COMMUNICATIONS	2,385	1,970	-	4,420
HERITAGE AREA	3,408	1,700	1,466	-
CITY CLERK'S OFFICE	1,336	6,600	5,474	-
ECONOMIC DEVELOPMENT	4,144	5,100	6,671	-
<b>Total</b>	<b>15,774</b>	<b>20,470</b>	<b>17,836</b>	<b>7,420</b>
<b>CITY ATTORNEY'S OFFICE</b>				
CITY ATTORNEY ADMIN	1,741	3,400	2,966	-
CITY PROSECUTOR	5,037	-	-	-
<b>Total</b>	<b>6,778</b>	<b>3,400</b>	<b>2,966</b>	<b>-</b>
<b>INFORMATION TECH SERVICES</b>				
ADMINISTRATION	1,693	4,200	2,682	-
TECHNICAL SUPPORT	204,010	85,400	7,048	60,040
<b>Total</b>	<b>205,702</b>	<b>89,600</b>	<b>9,730</b>	<b>60,040</b>
<b>FINANCE</b>				
ADMINISTRATION	4,166	-	1,466	-
CUSTOMER SERVICES	10,094	-	-	-
PURCHASING	5,095	3,400	2,940	-
ACCOUNTING	8,511	3,400	2,940	-
FACILITIES MAINTENANCE	-	1,700	1,471	-
<b>Total</b>	<b>27,866</b>	<b>8,500</b>	<b>8,817</b>	<b>-</b>
<b>HUMAN RESOURCES</b>				
HUMAN RESOURCES ADMIN.	10,103	-	-	1,500
RISK MANAGEMENT	3,427	1,700	-	-
<b>Total</b>	<b>13,529</b>	<b>1,700</b>	<b>-</b>	<b>1,500</b>
<b>COMMUNITY DEVELOPMENT</b>				
COMMUNITY DEV. ADMIN	17,751	9,500	5,845	23,120
BUILDING SAFETY	35,996	83,400	98,621	10,560
COMMUNITY PLANNING	14,200	14,530	2,970	7,720
<b>Total</b>	<b>67,946</b>	<b>107,430</b>	<b>107,436</b>	<b>41,400</b>
<b>PUBLIC WORKS DEPARTMENT</b>				
EQUIPMENT MAINTENANCE	8,507	3,400	2,966	-
FLEET PARTS	-	1,700	1,466	-
SOLID WASTE - RESIDENTIAL	38,390	169,700	591,271	19,000
UNCONTAINED WASTE	-	126,000	126,000	50,000
STREET MAINTENANCE	22,581	374,400	374,158	68,500
TRAFFIC SIGNS & STRIPING	3,397	215,610	215,610	171,750
CURBS, GUTTERS & SIDEWALK	-	-	-	36,000
<b>Total</b>	<b>72,874</b>	<b>890,810</b>	<b>1,311,471</b>	<b>345,250</b>

**SCHEDULE 2**  
**EXPENDITURES BY FUND/DEPARTMENT/DIVISION**

	2004-2005 Actual	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget
<b>UTILITIES</b>				
PUBLIC WORKS ADMIN.	4,166	10,000	8,261	1,500
WATER ADMINISTRATION	1,702	-	-	-
WATER TREATMENT PLANT	6,794	23,850	21,730	104,360
TRANSMISSION/DISTRIBUTION	26,056	1,700	1,466	7,560
WATER - CUSTOMER SERVICE	17,011	4,900	4,456	40,000
WATER LABORATORY	-	-	-	1,500
WASTEWATER TREATMENT	4,999	31,950	30,272	95,300
WASTEWATER COLLECTION SYS	-	35,700	37,625	340,000
WASTEWATER PRETREATMENT	-	8,800	6,200	1,500
WASTEWATER LABORATORY	-	1,700	1,466	-
<b>Total</b>	<b>60,728</b>	<b>118,600</b>	<b>111,476</b>	<b>591,720</b>
<b>ENGINEERING</b>				
ENGINEERING	26,873	6,800	5,865	16,800
DEVELOPMENT ENGINEERING	-	1,700	1,466	4,120
TRAFFIC SIGNALS	-	-	-	4,560
<b>Total</b>	<b>26,873</b>	<b>8,500</b>	<b>7,331</b>	<b>25,480</b>
<b>PARKS AND RECREATION</b>				
PARKS & RECREATION ADMIN.	5,727	5,530	3,222	8,000
PARKS MAINTENANCE	92,431	57,950	57,659	191,250
RETENTION BASIN MAINT.	-	3,200	2,572	93,000
PARKS DEVELOPMENT	24,300	1,700	1,466	-
CONVENTION CENTER	5,234	11,400	10,800	8,000
BASEBALL COMPLEX	24,754	69,250	69,250	-
DOWNTOWN MALL	-	57,550	60,000	14,000
RECREATION GENERAL	1,699	-	-	26,000
AQUATICS	5,100	5,100	4,400	-
YUMA ARTS CENTER	6,931	3,200	2,585	7,500
MAINTENANCE DHGC	100,895	139,150	139,150	87,000
RESTAURANT CONCESSIONS	13,601	2,100	1,532	4,500
PRO SHOP CONCESSIONS DHGC	3,399	6,600	5,421	189,200
MAINTENANCE ADGC	-	12,000	12,000	15,000
<b>Total</b>	<b>284,070</b>	<b>374,730</b>	<b>370,057</b>	<b>643,450</b>
<b>POLICE DEPARTMENT</b>				
PATROL - FIELD SERVICES	399,338	532,850	532,850	249,000
INVESTIGATION - FIELD SVC	61,105	35,650	24,981	-
QUALITY ASSURANCE	-	24,000	15,800	-
RECORDS & COMMUNICATIONS	28,008	98,646	98,000	117,220
<b>Total</b>	<b>488,451</b>	<b>691,146</b>	<b>671,631</b>	<b>366,220</b>
<b>FIRE DEPARTMENT</b>				
ADMINISTRATION	1,736	-	-	10,620
FIRE - TRAINING	2,296	13,000	12,913	3,000
SUPPRESSION	3,555	1,004,900	1,004,400	5,240
PREVENTION	18,727	4,600	3,500	5,240
EMERGENCY MEDICAL SERVICE	-	3,200	3,000	-
EMERGENCY MANAGEMENT	2,794	4,900	4,466	-
<b>Total</b>	<b>29,108</b>	<b>1,030,600</b>	<b>1,028,279</b>	<b>24,100</b>

**SCHEDULE 2**  
**EXPENDITURES BY FUND/DEPARTMENT/DIVISION**

	2004-2005 Actual	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget
<b>GENERAL GOVERNMENT</b>				
UNCLASSIFIED	76,287	707,328	70,181	998,736
<b>Total</b>	<b>76,287</b>	<b>707,328</b>	<b>70,181</b>	<b>998,736</b>
<b>TOTAL EQUIPMENT REPLACEMENT FUND</b>	<b>1,377,690</b>	<b>4,066,891</b>	<b>3,729,738</b>	<b>3,106,816</b>

**SCHEDULE 3**

**2006-2007 OUTSIDE AGENCY SUMMARY  
Listed by Function**

	<u>2005-2006 BUDGET</u>	<u>2005-2006 ESTIMATE</u>	<u>2006-2007 REQUEST</u>
<b>Economic Development</b>			
Crossing Park / River Development	175,000	175,000	175,000
Convention & Visitors Bureau	560,000	560,000	540,000
Lobbying	190,000	190,000	190,000
GYEDC	275,000	275,000	275,000
Main Street/Heritage Festivals	80,000	80,000	90,000
Greater Yuma Port Authority	50,000	50,000	50,000
Film Commission	10,000	10,000	10,000
<b>Economic Development Total</b>	<b><u>1,340,000</u></b>	<b><u>1,340,000</u></b>	<b><u>1,330,000</u></b>
<b>Health and Welfare</b>			
Humane Society	435,000	435,000	450,000
United Way	160,260	160,260	-
Catholic Services - Safe House	-	-	22,500
Catholic Services - Senior Nutrition	-	-	17,500
Catholic Svcs - Adult Day/Hlth Care	-	-	5,000
Community Legal Services	-	-	6,000
Saguaro Foundation - Transportation	-	-	6,000
Yuma Community Food Bank	-	-	5,000
American Red Cross	-	-	3,500
Amberly's Place	30,000	30,000	42,000
Crossroads Mission/Detox	25,000	25,000	30,000
<b>Health and Welfare Total</b>	<b><u>650,260</u></b>	<b><u>650,260</u></b>	<b><u>587,500</u></b>
<b>Culture and Recreation</b>			
Yuma Fine Arts Assoc.	43,500	43,500	47,500
Salvation Army Boys & Girls Club	-	-	12,000
Special Olympics	-	-	10,000
Cultural Council	35,000	35,000	30,000
Cultural Activities	17,150	17,150	42,566
<b>Culture and Recreation Total</b>	<b><u>95,650</u></b>	<b><u>95,650</u></b>	<b><u>142,066</u></b>
<b>TOTAL</b>	<b><u><u>2,085,910</u></u></b>	<b><u><u>2,085,910</u></u></b>	<b><u><u>2,059,566</u></u></b>

**SCHEDULE 3**

**2006-2007 OUTSIDE AGENCY SUMMARY  
Listed by Fund**

	<u>2005-2006</u> <u>BUDGET</u>	<u>2005-2006</u> <u>ESTIMATE</u>	<u>2006-2007</u> <u>REQUEST</u>
General Fund			
Lobbying	190,000	190,000	190,000
GYEDC	250,000	250,000	250,000
Humane Society	435,000	435,000	450,000
United Way	126,630	126,630	-
Yuma Fine Arts Assoc.	43,500	43,500	47,500
Greater Yuma Port Authority	50,000	50,000	50,000
Catholic Services - Safe House	-	-	22,500
Catholic Services - Senior Nutrition	-	-	17,500
Catholic Svcs - Adult Day/Hlth Care	-	-	5,000
Community Legal Services	-	-	6,000
Saguaro Foundation - Transportation	-	-	6,000
Yuma Community Food Bank	-	-	5,000
American Red Cross	-	-	3,500
Amberly's Place	30,000	30,000	42,000
Salvation Army Boys & Girls Club	-	-	12,000
Special Olympics	-	-	10,000
Cultural Council	35,000	35,000	30,000
Crossroads Mission/Detox	25,000	25,000	30,000
<b>General Fund Total</b>	<b><u>1,185,130</u></b>	<b><u>1,185,130</u></b>	<b><u>1,177,000</u></b>
Two Percent			
Main Street/Heritage Festivals	80,000	80,000	90,000
Film Commission	10,000	10,000	10,000
Convention & Visitors Bureau	560,000	560,000	540,000
Crossing Park / River Development	175,000	175,000	175,000
<b>Two Percent Total</b>	<b><u>825,000</u></b>	<b><u>825,000</u></b>	<b><u>815,000</u></b>
Local Transportation Assistance Fund			
United Way	33,630	33,630	-
Cultural Activities	17,150	17,150	42,566
<b>LTAFF Total</b>	<b><u>50,780</u></b>	<b><u>50,780</u></b>	<b><u>42,566</u></b>
Water Fund			
GYEDC	25,000	25,000	25,000
<b>Water Fund Total</b>	<b><u>25,000</u></b>	<b><u>25,000</u></b>	<b><u>25,000</u></b>
<b>TOTAL</b>	<b><u><u>2,085,910</u></u></b>	<b><u><u>2,085,910</u></u></b>	<b><u><u>2,059,566</u></u></b>

**SCHEDULE 4  
CITY OF YUMA  
2006-2007 SUPPLEMENTALS**

SUPP #	DIV	POSITION	#	PERSONNEL <i>w/ benefits</i>	OPERATING	CAPITAL	TOTAL
<b>GENERAL FUND</b>							
<b>MUNICIPAL COURT</b>							
6	0210	Court Clerk	2.0	72,189	4,500		76,689
76	0210	Court Clerk (previously grant funded) Change provisional position		36,606 (36,022)	750		37,356 (36,022)
7	0210	Custodian	1.0	41,073	3,343		44,416
		<b>SUBTOTAL</b>	<b>3.0</b>	<b>113,846</b>	<b>8,593</b>	<b>-</b>	<b>122,439</b>
<b>CITY ADMINISTRATION</b>							
	1010	Principal Office Asst Chg provisional position	1.0	42,300 (42,300)			42,300 (42,300)
65	1015	Senior Office Assistant	0.5	16,785			16,785
74	1012	Upgr Video Camera Oper to Video Pro Oper Spec		39,185	690		39,875
74	1012	Upgr Video Camera Oper to Video Pro Oper Spec		1,385	690	1,800	3,875
		<b>SUBTOTAL</b>	<b>1.5</b>	<b>57,355</b>	<b>1,380</b>	<b>1,800</b>	<b>60,535</b>
<b>CITY ATTORNEY'S OFFICE</b>							
72	1310	Legal Secretary Change provisional position	1.0	42,426 (42,426)			42,426 (42,426)
73	1310	Asst City Attorney Change provisional position	1.0	105,967 (105,967)			105,967 (105,967)
		<b>SUBTOTAL</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>INFORMATION TECHNOLOGY SERVICES</b>							
8	1530	Senior GIS Technician	1.0	53,491	1,230	8,500	63,221
9	1530	ITS Sr. Bus Apps Analyst (Mid-point)	1.0	72,103	1,230	1,800	75,133
		<b>SUBTOTAL</b>	<b>2.0</b>	<b>125,594</b>	<b>2,460</b>	<b>10,300</b>	<b>138,354</b>
<b>FINANCE</b>							
35	1770	Custodian (start 1/1)	1.0	15,277	405		15,682
		<b>SUBTOTAL</b>	<b>1.0</b>	<b>15,277</b>	<b>405</b>	<b>-</b>	<b>15,682</b>
<b>HUMAN RESOURCES</b>							
10	1910	Human Resources Tech (start 10/1)	1.0	30,567	1,225	1,800	33,592
		<b>SUBTOTAL</b>	<b>1.0</b>	<b>30,567</b>	<b>1,225</b>	<b>1,800</b>	<b>33,592</b>
<b>COMMUNITY DEVELOPMENT</b>							
	3010	Management Analyst decrease parttime	1.0	66,674 (46,752)			66,674 (46,752)
39	3020	Building Inspector decrease parttime	1.0	26,265 (16,047)	2,813		29,078 (16,047)
40	3020	Building Inspector decrease parttime	1.0	52,530 (32,094)	5,273		57,803 (32,094)
41	3020	Building Inspector decrease parttime	1.0	52,530 (32,094)	5,273		57,803 (32,094)
68	3040	Sr Planner change provisional to full time	1.0	67,320 (67,320)			67,320 (67,320)
69	3040	Planning Technician change provisional to full time	1.0	50,642 (50,642)			50,642 (50,642)
		<b>SUBTOTAL</b>	<b>6.0</b>	<b>71,011</b>	<b>13,359</b>	<b>-</b>	<b>84,370</b>
<b>PARKS &amp; RECREATION</b>							
11	5020	Asst. Parks Superintendent	1.0	57,533			57,533
14	5020	Groundskeeper (decrease from 4)	2.0	58,450	2,160		60,610
18	5065	Events Operations Leader (Start Oct 1)	1.0	29,832	325	1,800	31,957
		<b>SUBTOTAL</b>	<b>4.0</b>	<b>145,815</b>	<b>2,485</b>	<b>1,800</b>	<b>150,100</b>
<b>POLICE</b>							
20	6012	Sergeant - Watch 2 (Mid range)-start 1/1	1.0	45,619	30,356	10,800	86,775
22	6012	Police Officer - 2 start 9/1, 2 start 1/1, 2 start 3/1	6.0	200,347	93,042	18,000	311,389
26	6013	Detective (5 yr emp range + 5%) 2start 9/1, 1/1, 3start	7.0	246,314	134,156	46,900	427,370
28	6052	Sr. Facilities Maint. Worker (start 9/1)	1.0	31,954	3,703		35,657
		<b>SUBTOTAL</b>	<b>15.0</b>	<b>524,234</b>	<b>261,257</b>	<b>75,700</b>	<b>861,191</b>
<b>FIRE</b>							
1	7021	Fire Engineer	3.0	16,729	13,662		30,391
2	7021	Fire Captain	3.0	18,729	13,662		32,391
4	7021	Firefighter	6.0	25,427	27,324		52,751
32		Upgrade Fire Captain (3) fr Fire Engineer (3)		9,564			9,564
33		Upgrade Fire Engineer (3) fr Firefighter (3)		8,457			8,457
		<b>SUBTOTAL</b>	<b>12.0</b>	<b>78,906</b>	<b>54,648</b>	<b>-</b>	<b>133,554</b>
<b>TOTAL GENERAL FUND</b>			<b>47.5</b>	<b>1,162,606</b>	<b>345,812</b>	<b>91,400</b>	<b>1,599,818</b>

**SCHEDULE 4  
CITY OF YUMA  
2006-2007 SUPPLEMENTALS**

SUPP #	DIV	POSITION	#	PERSONNEL	OPERATING	CAPITAL	TOTAL
<b>RADIO COMMUNICATIONS FUND</b>							
<b>INFORMATION TECHNOLOGY SERVICES</b>							
75	1540	Wireless Communication Technician change provisional to full time	1.0	49,554 (49,554)	4,041 (4,041)	2,400 (2,400)	55,995 (55,995)
TOTAL RADIO COMMUNICATIONS FUND			<b>1.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>CITY ROAD TAX</b>							
<b>PARKS AND RECREATION</b>							
15	5021	Groundskeeper	1.0	29,374	1,080		30,454
TOTAL CITY ROAD TAX			<b>1.0</b>	<b>29,374</b>	<b>1,080</b>	<b>-</b>	<b>30,454</b>
<b>SOLID WASTE</b>							
<b>PUBLIC WORKS</b>							
46	4021	Heavy Equipment Operator	1.0	21,705	445		22,150
TOTAL SOLID WASTE			<b>1.0</b>	<b>21,705</b>	<b>445</b>	<b>-</b>	<b>22,150</b>
<b>HURF</b>							
<b>PUBLIC WORKS</b>							
45	4213	CIP Project Manager change provisional to full time	1.0	78,279 (78,279)	2,795 (2,795)	1,800 (1,800)	82,874 (82,874)
70	4213	Upgr Asst Dir to Director Eng Dept		4,616	3,000		7,616
81	4213	Project Technician	1.0	46,945	1,845	1,800	50,590
82	4213	Sr Civil Engineer	1.0	78,279	3,483	1,800	83,562
47	4031	Engineering Technician	1.0	33,623	7,943	2,500	44,066
48	4031	Street Mtnce Worker	2.0	51,403	950	30,000	82,353
49	4034	Heavy Equipment Operator Upgr St Mtnce Wrkr to Sr Street Worker	1.0	44,300 2,000	445		44,745 2,000
TOTAL HURF			<b>7.0</b>	<b>261,166</b>	<b>17,666</b>	<b>36,100</b>	<b>314,932</b>
<b>GRANT FUNDS</b>							
<b>CITY ADMINISTRATION</b>							
65	1015	Senior Office Assistant	0.5	16,785			16,785
TOTAL GRANT FUNDS			<b>0.5</b>	<b>16,785</b>	<b>-</b>	<b>-</b>	<b>16,785</b>
<b>WATER FUND</b>							
71	4141	Upgr Asst Dir to Director of Utilities		20,711	3,000		23,711
53	4141	Sr Security Patrol	1.0	30,775	1,110		31,885
55	4142	Utility Systems Analyst	1.0	44,971	5,295	5,050	55,316
56	4143	Development Utility Rates Technician	1.0	41,303	5,295	1,800	48,398
57	4142	Utility Mtnce Technician	2.0	81,358	2,655		84,013
62	4142	Upgr Util Mtnce Tech to Util Mtnce Worker		2,401	500		2,901
63	4143	Upgr Util Rates Spec to Sr Util Rates Spec		2,003	785		2,788
64	4143	Upgr Cust Svc Fld Spec to Sr Cust Svc Fld Spec		2,515	1,020		3,535
TOTAL WATER FUND			<b>5.0</b>	<b>226,037</b>	<b>19,660</b>	<b>6,850</b>	<b>252,547</b>
<b>WASTEWATER FUND</b>							
59	4152	Utility Mtnce Technician	2.0	85,334	1,994		87,328
60	4152	Utility Crew Leader	1.0	50,249	1,680	23,800	75,729
61	4153	Industrial Waste Inspector	1.0	49,535	8,035	1,850	59,420
TOTAL WASTEWATER FUND			<b>4.0</b>	<b>185,118</b>	<b>11,709</b>	<b>25,650</b>	<b>222,477</b>
<b>EQUIPMENT MAINTENANCE FUND</b>							
43	4012	Auto Equipment Mechanic	1.0	47,083	1,341		48,424
TOTAL EQUIPMENT MTNCE. FUND			<b>1.0</b>	<b>47,083</b>	<b>1,341</b>	<b>-</b>	<b>48,424</b>
<b>TOTAL ALL FUNDS</b>			<b>68.0</b>	<b>1,949,874</b>	<b>397,713</b>	<b>160,000</b>	<b>2,507,587</b>

**SCHEDULE 5**  
**2006-2007 AUTHORIZED STAFFING LEVEL**

AUTHORIZED PERSONNEL	FY 04/05	FY 05/06	FY 06/07
<b>Mayor and City Council</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Municipal Court</b>	<b>17</b>	<b>19</b>	<b>22</b>
<b>City Administrator's Office</b>			
Administration	4	5	7
Communications	2	2	2
Quality Initiatives	3	5	5
Heritage Area Development	1	1	2
City Clerk	3	4	4
Redevelopment & Neighborhood Services	5.65	4.65	4.65
Grants	8.35	8.35	8.35
Total	<b>27</b>	<b>30</b>	<b>33</b>
<b>City Attorney</b>			
City Attorney's Office	8	8	10
Prosecutor's Office	3	3	3
Total	<b>11</b>	<b>11</b>	<b>13</b>
<b>Information Technology</b>			
Administration	5	3	3
Management Information Services	19	22	24
Radio Communications	0	0	1
Total	<b>24</b>	<b>25</b>	<b>28</b>
<b>Finance Department</b>			
Administration	2	2	2
Customer Services	6	6	6
Purchasing	11	12	12
Accounting	11	11	11
Facilities Maintenance	8	10	11
Total	<b>38</b>	<b>41</b>	<b>42</b>
<b>Human Resources Department</b>			
Human Resources	10	10	11
Risk Management	4	3	3
Total	<b>14</b>	<b>13</b>	<b>14</b>
<b>Department of Community Development</b>			
Administration	6	3.25	3.25
Building Safety	17	18	21
Community Planning	12	17	19
Total	<b>35</b>	<b>38.25</b>	<b>43.25</b>
<b>Public Works Department</b>			
Lot Cleaning	0.25	0.25	0.25
Fleet Services	15	16	17
Fleet Parts	3	3	3
Solid Waste	10.62	10.62	11.62
Uncontained Waste	4.4	4.4	4.4
Recycling	0.08	0.08	0.08
Street - Maintenance	21.38	21.38	24.38
Street - Street Lighting	0.12	0.12	0.12
Street - Street Sweeping	4	4	5
Street - Traffic Signs and Stripping	8.35	8.35	8.35

**SCHEDULE 5**  
**2006-2007 AUTHORIZED STAFFING LEVEL**

<b>AUTHORIZED PERSONNEL</b>	<b>FY 04/05</b>	<b>FY 05/06</b>	<b>FY 06/07</b>
Street - Storm Drain Maintenance	5.51	6.51	6.51
Street - Curbs, Gutters & Sidewalks	7	7	7
	<b>79.71</b>	<b>81.71</b>	<b>87.71</b>
<b>Utilities Department</b>			
Administration	10	7.75	7.75
Water - Administration	2.02	2.02	2.02
Water - Treatment Plant	27	31.5	32.5
Water - Transmission/Distribution	17	17	20
Water - Customer Service	9	10.5	11.5
Water - Laboratory	3	3	3
Wastewater - Administration	1.3	1.3	1.3
Wastewater - Treatment	27	29	29
Wastewater - Collection	8.99	9.49	12.49
Wastewater - Pretreatment	6	5.5	6.5
Wastewater - Laboratory	2	2	2
Total	<b>113.31</b>	<b>119.06</b>	<b>128.06</b>
<b>Engineering Department</b>			
Engineering Services	26.1	28.1	31.1
Development Engineering	3	5	5
Street - Traffic Signals	3.88	5.88	5.88
	<b>32.98</b>	<b>38.98</b>	<b>41.98</b>
<b>Parks and Recreation Department</b>			
Administration	4.6	4.4	7.4
Parks Maintenance	48.1	57.1	60.1
Retention Basins	4.325	6.325	7.325
Pathways and Trails	1.525	1.525	1.525
Parks Development	2.85	2.05	2.05
Convention Center	13.8	11.8	11.8
Baseball Complex	4.3	5.3	5.3
Downtown Mall	6.1	3.1	3.1
Recreation - General	9	10.25	7.25
Senior Adult Activities	1	1	1
Aquatics	2	2	2
Yuma Readiness & Community Center	1	1	1
MLK Recreation Center-Grant funded	1	0.75	0.75
Arts and Culture	7.8	8.8	9.8
Desert Hills Golf Course-Maintenance	10.53	10.53	10.53
Desert Hills Golf Course-Restaurant	3.33	4.33	4.33
Desert Hills Golf Course-Pro Shop	4.14	3.34	3.34
Arroyo Dunes Golf Course-Maintenance	2.2	2.2	2.2
Arroyo Dunes Golf Course-Pro Shop	0.4	0.2	0.2
Total	<b>128</b>	<b>136</b>	<b>141</b>
<b>Police Department</b>			
Administration	5	5	5
Grants	2	2	2
Patrol	117	131	138
Investigations	42	42	49
Quality Assurance	12	12	13
Records and Communications	24	24	24
Public Safety Communications Center	35	36	36
Total	<b>237</b>	<b>252</b>	<b>267</b>

**SCHEDULE 5  
2006-2007 AUTHORIZED STAFFING LEVEL**

<b>AUTHORIZED PERSONNEL</b>	<b>FY 04/05</b>	<b>FY 05/06</b>	<b>FY 06/07</b>
<b>Fire Department</b>			
Administration	2.75	3	3
Professional Services	4	4	4
Suppression	89	93	105
Community Risk Reduction	7	8	8
Emergency Management	2.25	2	2
Grants	0	0	0
<b>Total</b>	<b>105</b>	<b>110</b>	<b>122</b>
 <b>CITY TOTAL</b>	 <b>864</b>	 <b>917</b>	 <b>985</b>

**SCHEDULE 6  
Budget Resolution**

**RESOLUTION NO. R2006-53**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF YUMA,  
ARIZONA, ADOPTING ESTIMATES OF PROPOSED EXPENDITURES  
BY THE CITY OF YUMA FOR THE FISCAL YEAR BEGINNING JULY 1,  
2006, AND ENDING JUNE 30, 2007; AND DECLARING THAT SUCH  
SHALL CONSTITUTE THE ADOPTED BUDGET OF THE CITY OF  
YUMA FOR SUCH FISCAL YEAR**

WHEREAS, pursuant to the provisions of the laws of the State of Arizona and the Charter and Ordinances of the City of Yuma, the City Council is required to adopt a Budget; and,

WHEREAS, the City Council has prepared and filed with the City Clerk a proposed Budget for the Fiscal Year beginning July 1, 2006, and ending June 30, 2007, and which was tentatively adopted on June 7, 2006; and,

WHEREAS, due notice has been given by the City Clerk, as required by law, that the Budget for Fiscal Year 2006-2007 with supplementary schedules and details is on file and open to inspection by anyone interested; and,

WHEREAS, it appears that the sums to be raised by primary taxation, as specified therein, do not in the aggregate amount exceed that amount as computed in Section 42-17051, Arizona Revised Statutes; and,

WHEREAS, the total of amounts proposed for expenditure in the Fiscal Year from July 1, 2006, to June 30, 2007, do not exceed the expenditure limitation established for the City of Yuma; and,

WHEREAS, a hearing has been held on this Budget for Fiscal Year 2006-2007, as required by law; and,

WHEREAS, the Yuma City Charter requires, at Article IX, Section 1, that the City Council annually review all current Boards and Commissions and determine whether such are necessary; and,

WHEREAS, the Yuma City Charter provides for the creation of deputyships by resolution and there is a need for a second Deputy City Administrator.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Yuma as follows:

SECTION 1: That the City Council has finally determined the estimates of expenditures which will be required of the City of Yuma for the Fiscal Year beginning July 1, 2006 and ending June 30, 2007.

SECTION 2: That the Purposes of Expenditure and the amount finally determined upon for each purpose as set forth in Exhibits A through E attached hereto constitutes the official and finally adopted Budget of the City and the Main Street Mall and Offstreet Parking Maintenance District No. 1 for the 2006-2007 Fiscal Year as subject to the State Budget Law.

**SCHEDULE 6**  
**Budget Resolution**

SECTION 3: That money from any fund may be used for any of the purposes set forth in SECTION 2, except money specifically restricted by State Law or City Charter, Ordinance or Resolutions.

SECTION 4: That all current City Boards and Commissions are necessary for the public health, safety and welfare of the City and should be continued.

Passed and adopted this 21st day of June 2006.

APPROVED:



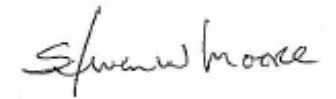
\_\_\_\_\_  
Lawrence K. Nelson  
Mayor

ATTESTED:



\_\_\_\_\_  
Brigitta M. Kuiper  
City Clerk

APPROVED AS TO FORM



\_\_\_\_\_  
Steven W. Moore  
City Attorney

**SCHEDULE 7**  
**2006 LEVY LIMIT WORKSHEET**  
**COUNTY OF: YUMA**                      **TAX AUTHORITY: CITY OF YUMA**

Construction    36,215,252

**SECTION A.                      2005 ACTUAL LEVY**

A.1	2005 MAXIMUM ALLOWABLE PRIMARY TAX LEVY LIMIT	6,560,574
A.2	LINE A.1 MULTIPLIED BY 1.02 EQUALS	6,691,785

**SECTION B.    2006 NET ASSESSED VALUE OF ALL PROPERTY  
SUBJECT TO TAXATION IN 2005**

B.1	CENTRALLY ASSESSED	28,662,790	
B.2	LOCALLY ASSESSED REAL	332,983,519	
B.3A	LOCALLY ASSESSED MOBILE	5,145,101	
B.3B	LOCALLY ASSESSED PERSONAL PROPERTY	18,390,731	
B.4	TOTAL OF B.1 THROUGH B.3 EQUALS		385,182,141
B.5	B.4 DIVIDED BY 100 EQUALS		3,851,821

**SECTION C.                      2006 NET ASSESSED VALUES**

C.1	CENTRALLY ASSESSED	30,631,924	
C.2	LOCALLY ASSESSED REAL	367,072,349	
C.3A	LOCALLY ASSESSED MOBILE (PR YR)	5,302,389	
C.3B	LOCALLY ASSESSED PERSONAL PROP (PR YR)	18,390,731	
C.4	TOTAL OF C.1 THROUGH C.3 EQUALS		421,397,393
C.5	C.4 DIVIDED BY 100 EQUALS		4,213,974

**SECTION D.                      2006 LEVY LIMIT CALCULATION**

D.1	ENTER LINE A.2	6,691,785	
D.2	ENTER LINE B.5	3,851,821	
D.3	DIVIDE D.1 BY D.2 AND ENTER RESULT		1.7373
D.4	ENTER LINE C.5		4,213,974
D.5	MULTIPLY D.4 BY D.3 AND ENTER RESULT LINE D.5 EQUALS 2006 ---- MAXIMUM ALLOWABLE LEVY LIMIT		<b>7,320,954</b>
D.6	ENTER EXCESS PROPERTY TAXES COLLECTIBLE PURSUANT TO ARS 42-17051, SECTION B		-
D.7	ENTER AMOUNT IN EXCESS OF EXPENDITURE LIMITATION PURSUANT TO ARS 42-17051, SECTION C		-
D.8	LINE D.5 MINUS LINE D.6 AND LINE D.7 EQUALS 2006 ALLOWABLE LEVY		<b>7,320,954</b>

# Glossary

**Actual vs. Budgeted:** Difference between the amounts projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses, which are incurred by the end of the fiscal year.

**Assessed Value/Valuation:** Value of real and personal property determined by the County Assessor and Arizona Department of Revenue upon which property taxation is based.

**Bonds:** Debt instruments that require repayment of a specified principal amount on a certain date (maturity date), and interest at a stated rate or according to a formula for determining the interest rate.

**Bond Rating:** An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full.

**Budget:** A plan of financial operation for a specific time period. The budget contains the estimated expenditures needed to continue the City's operations for the year and the anticipated revenues to finance them.

**Budgetary guidelines:** Recommendations on budgeting issued by the National Advisory Council on State and Local Budgeting (NACSLB). The NACSLB's budgetary guidelines are chiefly of interest to accountants because of the emphasis they place on performance measurement in the context of the budgetary process.

**Capital Improvement Program (CIP):** A plan for capital expenditures needed to maintain and expand the public infrastructure. It projects these infrastructure needs for ten years and is updated annually to reflect the latest priorities. The first year of the CIP is adopted with the City's operating budget.

**Capital Outlay:** Items that cost more than \$5000 and have a useful life of more than two years.

**CIP:** See Capital Improvement Program.

**Contingency:** An appropriation of funds to cover unforeseen events that may occur during the fiscal year, such as natural emergencies, shortfalls in revenue and similar events.

**Debt Service:** Principal and interest payments on outstanding bonds.

**Enterprise Funds:** Funds that are accounted for in a manner similar to a private business with the intention to cover their costs through user fees. The City has four enterprise funds: Arroyo Dunes Golf Course, Desert Hills Golf Course, Water, and Wastewater.

**Estimate:** The most recent estimate of current year revenue and expenditures.

**Expenditure:** Current operating expenses.

**Fiscal Year (FY):** The period designated by the City for the beginning and ending of financial transactions. The fiscal year for the City of Yuma begins July 1 and ends June 30.

**Full-time Equivalent Position (FTE):** A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, an employee may be split 50% between two divisions, thus .5 in one division and .5 in the other.

**Fund:** A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources.

**Fund Balance:** A balance or carry over that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures. The beginning fund balance is the residual funds brought forward from the previous fiscal year.

**Generally Accepted Accounting Principles (GAAP):** Uniform minimum standards of financial accounting and reporting that govern the form and content of basic financial statements.

**Governmental Funds:** Funds that house tax-supported activities; i.e., General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

**Grant:** A contribution by a government unit or funding source to aid in the support of a specified function.

**Infrastructure:** Facilities that support the continuance and growth of a community. Examples include roads, water lines, and sewers.

**Internal Service Funds:** Fund that provides goods or services to another department, agency or government on a cost-reimbursement basis. The City has three internal service funds: Equipment Maintenance, Equipment Replacement, and Insurance Reserve.

**Modified Accrual Basis of Accounting:** Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

**Operating Budget:** Day-to-day costs of delivering city services and estimates of revenues to be collected that comprise the City's financial affairs for a fiscal year.

**Operating Expenses:** The cost of personnel, materials and equipment required for a department to function.

**Operating Revenue:** Funds received as income to pay for ongoing operations. For example, taxes, user fees, interest earnings, and grants.

**Personal Services:** Expenditures for salaries and fringe benefits for employees.

**Primary Tax:** Property tax levied for government operating budgets. Arizona statutes limit the primary property tax levy amount.

**Property Tax:** A tax based on the assessed value of property, both real property (land and buildings) and personal property (equipment). The total property tax levied by a municipality. Arizona's municipal property tax system is divided into a primary and secondary rate.

**Proprietary Funds:** Funds that are focused on changes in net assets, operating income, financial position, and cash flow; i.e., Enterprise Funds and Internal Service Funds.

**Reappropriation (Rebudget):** The inclusion of a balance from the prior year's budget as part of the budget of the subsequent fiscal year. Reappropriation is common for encumbrances outstanding at the end of a fiscal year that a government intends to honor in the subsequent fiscal year.

**Reserved fund balance:** The portion of a governmental fund's net assets that is not available for appropriation.

**Revenue:** Financial resources received from taxes, user charges and other levels of government.

**Secondary Tax:** Property tax used to pay general obligation debt of the government. Arizona statute

limits the overall amount of general obligation debt but, unlike primary property tax, does not limit on the tax itself, as the secondary tax is based on voter-approved debt issuance.

**Special Revenue Fund:** A fund used to account for receipts from revenue sources that have been earmarked for specific activities. For example, Highway User Revenue funds must be used for street maintenance.

**State-Shared Revenue:** Includes the City's portion of the state sales tax revenues, state income tax receipts, and Motor Vehicle In-Lieu taxes.

**Supplemental:** A request to add a position to the authorized staffing list and all associated costs with that position.

**Tax Levy:** The total amount of the general property taxes collected for purposes specified in the Tax Levy Ordinance.

**Tax Rate:** The amount of tax levied for each \$100 of assessed valuation.

**Transfer:** Movement of resources from one fund into another fund in which the resources are expended. For example, an interfund transfer would include the transfer of operating resources from the General Fund to the Capital Projects Fund, where long-term capital expenditures are recorded. Other examples include a transfer from the General Fund to the Solid Waste Fund, as user charges in Solid Waste are not sufficient to cover the cost of services and general revenues must be used (subsidy).

**Undesignated Fund Balance:** Funds remaining from prior year that are available for appropriation and expenditure in the current year.

**User Charges:** The payment of a fee in direct receipt of a public service by the party who benefits from the service.