

City of Glendale, Arizona Annual Budget

2006-07



BUDGET BOOK NAVIGATION TIPS

There are a number of ways to navigate through the budget book. Listed below are the three easiest options:

1. Both the **Annual Budget Book Table of Contents** and the **CIP Table of Contents** contain links to all sections of the book. To go directly to the section you would like to see, simply click on the section name or page number directly in either of the table of contents.

If at any time you would like to return to the table of contents, click on **Back to TOC** located at the bottom of each page. Note that if within the CIP, clicking on **Back to TOC** will take you back to the CIP table of contents.

2. Click on the **Bookmarks** tab to the left of the window to view all of the bookmarked pages; the format is similar to the table of contents. To expand a subsection, click the "+". To go to a section you would like to see, simply click on the section name.
3. At the bottom of the window enter the page number you would like to go to and press enter, you will be taken directly to that page. The "◀" and "▶" buttons take you back and forward one page at a time. The "◀" and "▶" take you to the first and last page of the document, respectively.



**CITY OF GLENDALE, ARIZONA
FY 2006-07 ANNUAL BUDGET**

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To The Citizens of Glendale:

I am pleased to report the City of Glendale is in a sound and stable financial position to continue supporting the exceptional city services provided to the Glendale community. We are firmly on course to our best possible future to enhance the high quality of life that characterizes the Glendale community.

Our budget for the coming year reflects our determination to allocate resources wisely. It provides the means to maintain vital city programs while moving forward with strategies and programs that ensure a positive, exciting future by building upon the city's strong and stable financial position.

The foundation for our FY 2007 operating and capital budgets is Council's vision of 'one community' and the supporting strategic goals and key objectives. Council's strategic goals and key objectives include:

1. supporting strong neighborhoods,
2. fostering quality economic development,
3. continuing the development of a vibrant city center,
4. maintaining an active partnership with Luke Air Force Base,
5. providing high quality services for citizens, and
6. continuing with fiscally sound financial management practices.

Clearly, the intent of our FY 2007 operating and capital budgets is to enhance quality city services and continue with prudent, strategic investments in the Glendale community.

Public safety remains our highest priority. For our FY 2007 budget, Council approved the addition of 41 new positions for police and fire services. Coupled with civilianization of administrative positions and 13 COPS universal hiring grant positions approved in early 2006, the increase in the police department's staff will result in 31 more police officers being deployed to respond to the community's needs. For the fire department, there will be an additional 16 firefighters, trainers, and fire inspectors. These additions to current public safety staffing will further enhance the direct public safety services already provided to the Glendale community.

Critical to the provision of quality public safety services to the community is the implementation and operation of two large-scale public safety capital projects; our new emergency operations center (EOC) and the initial phase of a regional public safety training facility. Both facilities will open in FY 2007.



The new EOC will enhance our city's abilities to coordinate public safety, public works, traffic, and communication needs when natural or man-made catastrophic incidents occur. It will also serve as the command center when our city hosts national events such as the annual Fiesta Bowl, the new college football Bowl Championship Series (BCS) game, and the Super Bowl. Glendale will host the Fiesta Bowl and BCS games for the first time in FY 2007, and the following fiscal year will see Glendale hosting the Super Bowl. For all three events, the city anticipates hosting many related special events such as the National Band Championship event and the Fiesta Bowl Concert Series, all of which should bring tens of thousands of additional visitors to our great community.

The first phase of the new West Valley Regional Public Safety Training facility will provide the infrastructure necessary to train police and fire personnel in the most up-to-date methods for providing essential public safety services to our residents and businesses. Glendale is partnering with the cities of Avondale, Surprise, and Peoria, as well as the Maricopa County Community College District, to enhance the function and value of training police and fire personnel for the protection of our communities. The four partner agencies recently signed formal, written commitments to share the costs of construction and operations.

One of our strategic goals is to support strong neighborhoods. Building on past successes with our Neighborhood Improvement Grants program, we committed another \$700,000 to the program for FY 2007. This allocation builds on the \$700,000 committed in the FY 2006 budget, which was \$200,000 or 40.0% more than the amount budgeted in the FY 2005. These funds are used to beautify our community through projects such as the enhancement of neighborhood entryways and right of ways in order to provide visual, aesthetic, and social benefits to all who live, work, or visit Glendale. Since the program's inception, 155 grant requests from 85 different neighborhood associations have been funded at a cost of over \$7.0 million. Accompanying private investment, through contributions of cash and sweat equity, total more than \$781,000.

One complement to the Neighborhood Improvement Grants program is our commitment to provide \$50,000 for the implementation of a Neighborhood Revitalization Plan. Part of the funding will be used for our community mediation/conflict resolution program. The larger share of funding is dedicated to providing direct assistance and service such as the elimination of challenging conditions in the Glendale community.

Another complement to our efforts to strengthen Glendale neighborhoods is the allocation of \$22,500 for our Neighborhood Focus Program. This is a concentrated neighborhood preservation effort that targets resources for aging neighborhoods. The program funds roll-off containers for voluntary community cleanups that engage residents in improving their neighborhoods.

The Councilmembers and I continued our commitment to investing in the maintenance of our streets by allocating a total of \$3 million to our pavement management program, an increase of \$750,000 or 33.3% over the FY 2006 budget of \$2.25 million. The pavement management program is a long-term maintenance plan to preserve the high quality of our roadway network.

To ensure our residents have the transportation resources they need, Glendale is continuing to improve mobility both locally and regionally. The Glendale Onboard, or GO! Program, incorporates long-range projects over a 25-year period that are beneficial to Glendale, the Northwest Valley and the entire region. This program is funded with a voter-approved transportation sales tax. Since the program started in 2001, transit service has been expanded to include weekend and evening bus service. As a result, transit ridership has increased nearly 70%. Fourteen street projects and bicycle projects have been constructed, and 12 street projects are in construction, with another 26 street projects in design. In addition, there are nine bicycle projects under design.

We are continuing our commitment to another Council strategic goal, increasing the economic and social vitality in downtown Glendale. A vibrant city center is critical to creating an urban village that combines unique residential living options with offices, retail stores, restaurants, and city-owned facilities. Several exciting capital investments by the city and private investors that help us build upon past successes in our nationally acclaimed, downtown historic district were recently completed, and several more are underway.

We have just completed a \$4.2 million development of a pedestrian-friendly, downtown campus adjacent to our Civic Center. As part of this project, an existing bank building was converted into much-needed additional meeting room space for the Glendale Civic Center. Also included in the downtown campus project was the construction of additional classroom and display space for The Bead Museum. This cultural treasure is an important component of our tourism program that brings more than 30,000 visitors annually to our downtown.

Another step toward attaining our goal of creating an urban village is a project that will transform a vacant church, and four nearby acres, into one of the Valley's premiere retail and residential districts. Beginning in 2006, Vanguard CityHome will invest more than \$20.0 million to develop a mixed-use urban village that will feature 62 town homes that will range in price from \$250,000 to \$400,000.

A recent complement to the downtown area is the emergence of a growing dining district that caters to lunchtime and evening crowds. The owners of each of these unique dining establishments in our center city have made substantial private investments in their enterprises, and the result has been crowded restaurants in the day and evening hours.

Also nearing completion is the state's 5-year, \$100 million modernization of one of the Valley's oldest and most important thoroughfares, Grand Avenue. For years the six-way intersection of Grand, Glendale, and 59th Avenues has been an impediment to increased economic development opportunities in downtown Glendale. With the reconstructed intersection, Grand Avenue will now function as a divided highway that will pass under Glendale and 59th Avenues, both of which are key roadways leading into downtown Glendale. The completion of this long-awaited capital investment will open new doors of opportunity in the Glendale business community.



On the operations side of our city's budget, FY 2007 funding includes an additional \$125,000 to supplement existing budgets for Glendale's seven signature festivals that draw nearly one million visitors to the center city. Council also allocated \$165,000 for "That Thursday Thing!", a new signature event in downtown Glendale. This event was created in October 2005 as a pilot project to attract visitors to downtown Glendale shops, restaurants, and museums during evening hours. Glendale's signature events have been so successful at bringing visitors to the Glendale community that attendance at these festivals has more than quadrupled since 1995.

We continue to see success with economic development related projects that enhance our community's financial stability and attract new capital investment. Through it all, we are retaining our "home town identity" by preserving our history, revitalizing our downtown, and engaging our neighborhoods in our civic life.

More stores have opened in the Northern Crossing power center, ahead of the time frame set in the contractual agreements signed with the developer. This site was once a nearly vacant shopping center that had been underperforming for several years. It is now anchored by a Wal-Mart Super Center and a Lowe's Home Improvement Center, with several complementary stores opening in the past year. In fact, this development has been so successful that the city has already recouped its initial investment of \$14.5 million through the sale of land parcels and city sales tax proceeds from the stores in the center.

We also completed a landmark agreement with a quality, nationally known firm, AAA Arizona and the California State Automobile Association. In coming to Glendale, AAA will create a new major information technology and customer service center as it expands its regional presence and centralizes services to its members in several western states.

AAA expects to add 1,400 new jobs at its Glendale facility over the next three years, making it one of the city's largest employers. More than half of the jobs will be considered high-wage positions, paying \$75,000 or more annually. These jobs also come with benefits. It is estimated that over 10 years Glendale will see direct revenues of \$12 million, and the regional direct benefit is estimated at \$1.8 million. This project is one of the top economic development gains for Glendale and represents the next step for us in building a total, balanced community.

Major employers in the private business sector also have been investing heavily in Glendale, especially those employers in the critical knowledge-based economy that attracts talent, technology, and high-paying jobs. Some of those investments include the following:

- Midwestern University, an osteopathic medical school located in Glendale, recently announced a \$140 million expansion plan as it expects student enrollment to expand from its current enrollment of 1,300 students to 3,000. This significant private investment will allow for an increase in size of the medical class, a new Ph.D. program in biomedical science, a new graduate program in clinical psychology, and a new dental school.

- Banner Thunderbird Medical Center, another major Glendale employer, announced a \$198 million expansion project that includes the construction of a 200-bed patient wing, an expansion of its current emergency room services, and other key infrastructure projects. This additional capacity will allow Banner Thunderbird to pursue growth opportunities and become a tertiary level-of-care facility.
- Arrowhead Hospital is nearing completion of a \$50 million, 174,000 square foot facility that includes an addition of two operating rooms, the addition of an epilepsy center, and an expansion of its facilities for newborn babies and their mothers.

Other economic development projects that reflect the strength of the Glendale economy can be found in the western area of our city, where a sports, retail, commercial, residential, and entertainment corridor is rapidly developing on land adjacent to the Loop 101, a critical freeway that connects all parts of the entire Phoenix metropolitan area. There you will find two world-class sports venues, our Glendale Arena and the Arizona Cardinals Stadium, as well as quality retail, office, and residential housing development that will generate significant ongoing revenue for our city.

The city-owned Glendale Arena hosts the National Hockey League (NHL) Phoenix Coyotes' team and the National Lacrosse League (NLL) Arizona Sting team. The arena also hosts other events, including the country's top five concert tours of 2005: the Rolling Stones, U2, Paul McCartney, the Eagles, and Elton John. Nearly 400,000 people attended ticketed events at the Glendale Arena in 2005.

The stellar quality of our arena as a performing venue was recognized in early 2005 when the most recent ranking of the top 100 arenas for total tickets sold to non-sporting events had the Glendale Arena as #54 in the entire world. This phenomenal ranking was achieved in the arena's first year and put us ahead of venues such as the MGM Grand Garden Arena in Las Vegas, the American Airlines Arena in Miami, the Forum in Los Angeles, and US Airways Arena in Phoenix.

The multi-purpose stadium being built just south of our Glendale Arena is a state-of-the-art facility for the Arizona Cardinals professional football team. The facility's inaugural season as a new football site is the 2006 National Football League (NFL) season. As I mentioned earlier, the new stadium will be home to the annual Fiesta Bowl national collegiate football game beginning in 2007, the very first BCS college championship game that will be played on January 8, 2007, and also the Super Bowl in 2008.

The investments in Glendale have already triggered a flurry of new activity, including ten additional commercial and residential projects underway in the nearby area. Construction of 500,000 square feet for the first phase of the Westgate development directly in front of the Glendale Arena, is expected to open in the fall of 2006 and will provide retail, restaurant, movie, and other entertainment opportunities for football, hockey, and concert fans attending events at our Glendale Arena and the Cardinals Stadium.



Also at the Westgate development are two residential projects that will soon be under construction. The “Quarter” will feature 171 owner-occupied condominiums, and “Alexan” will be a 251-unit luxury apartment community.

Construction has already begun on a privately financed, 320-room, four diamond Marriott Renaissance Hotel and Spa that will be situated immediately west of our Glendale Arena. Other facilities to be constructed in conjunction with this exciting hotel project is an 80,000 square foot conference center and accompanying parking garage, as well as a world-class Media Center and a new Cable Studio for our city's own public cable station, KGLN 11.

Another capital investment of particular note in Glendale's emerging sports, entertainment, office, and residential corridor is the Zanjero project on the north side of Glendale Avenue, directly across from the Westgate development. A 165,000 square foot Cabela's store will anchor the broader Zanjero development, which is expected to bring an additional 400,000 square feet of retail, employment, and commercial space by mid 2008, as well as several hotels. Construction has begun already on over 500 units of luxury residential units in the Zanjero project.

We are especially excited about the new Cabela's store that is expected to open in the summer of 2006. Cabela's is the world's foremost outfitter of hunting, fishing, camping, and outdoor gear. The Glendale Cabela's store is expected to employ more than 400 people, all new jobs for the Glendale community. It also is expected to serve as a tourist attraction as Cabela's anticipates drawing more than 4 million visitors to its Glendale location in the first year alone. More than 30% of the visitors will be from neighboring states because the Glendale store will be Cabela's first location in the southwestern United States. These out-of-state visitors are expected to spend \$300 - \$400 million on services such as lodging, food, and entertainment.

Overall, the message is clear: Glendale is leading the way locally, regionally, and nationally in terms of the quality, quantity, and diversity of economic development projects that ensure our city's ability to continue funding high quality city services for our community. The City of Glendale clearly is committed to enhancing our citizens' quality of life through quality economic development projects and ongoing investments in the public's capital assets, such as roads, parks, and water and wastewater pipelines and treatment facilities. We will also continue to work together with the other West Valley cities and towns on regional concerns such as transportation, economic development, and homeland security. Through this unified approach, we can assure that our region's truly extraordinary potential achieves full benefits for all West Valley residents.

Sincerely,

Elaine M. Scruggs
Mayor



The Government Finance Officers Association of the United State and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Glendale, Arizona for its annual budget for the fiscal year beginning July 1, 2005.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

MAYOR & CITY COUNCIL



Mayor
Elaine M. Scruggs



Vice Mayor
Thomas R. Eggleston
Barrel District



Councilmember
Joyce V. Clark
Yucca District



Councilmember
Steven E. Frate
Sahuaro District



Councilmember
David M. Goulet
Ocotillo District



Councilmember
H. Philip Lieberman
Cactus District



Councilmember
Manuel D. Martinez
Cholla District

CITY MANAGEMENT

Mayor

ELAINE M. SCRUGGS

Councilmembers

Thomas R. Eggleston
Vice Mayor
Barrel District

Joyce V. Clark
Yucca District

Steven E. Frate
Sahuaro District

David M. Goulet
Ocotillo District

H. Philip Lieberman
Cactus District

Manuel D. Martinez
Cholla District

Management Staff

Ed Beasley
City Manager

Pam Kavanaugh
Assistant City Manager

Art Lynch
*Deputy City Manager
Administrative Services*

Horatio Skeete
*Deputy City Manager
Community Development*

Gloria Santiago-Espino
*Deputy City Manager
Community Services*

Kenneth A. Reedy
*Deputy City Manager
Public Works*

Department Heads and Directors

Roger Bailey
Utilities Director

Rebecca Benna
Parks & Recreation Director

Larry Broyles
City Engineer

Mark Burdick
Fire Chief

Alma Carmicle
Human Resources Director

Steven Conrad
Police Chief

Elizabeth Finn
Presiding City Judge

Julie Frisoni
Marketing Director

Jon Froke
Planning Director

Dan Gunn
Code Compliance Director

Rob Gunter
Homeland Security Director

Pamela Hanna
City Clerk

Stuart Kent
Field Operations Director

Doug Kukino
*Environmental Resources
Director*

Candace MacLeod
City Auditor

Deborah Mazoyer
Building Safety Director

Jamsheed Mehta
Transportation Director

Chuck Murphy
*Chief Information Technology
Officer*

Sherry Schurhammer
*Management and Budget
Director*

Ray Shuey
Chief Financial Officer

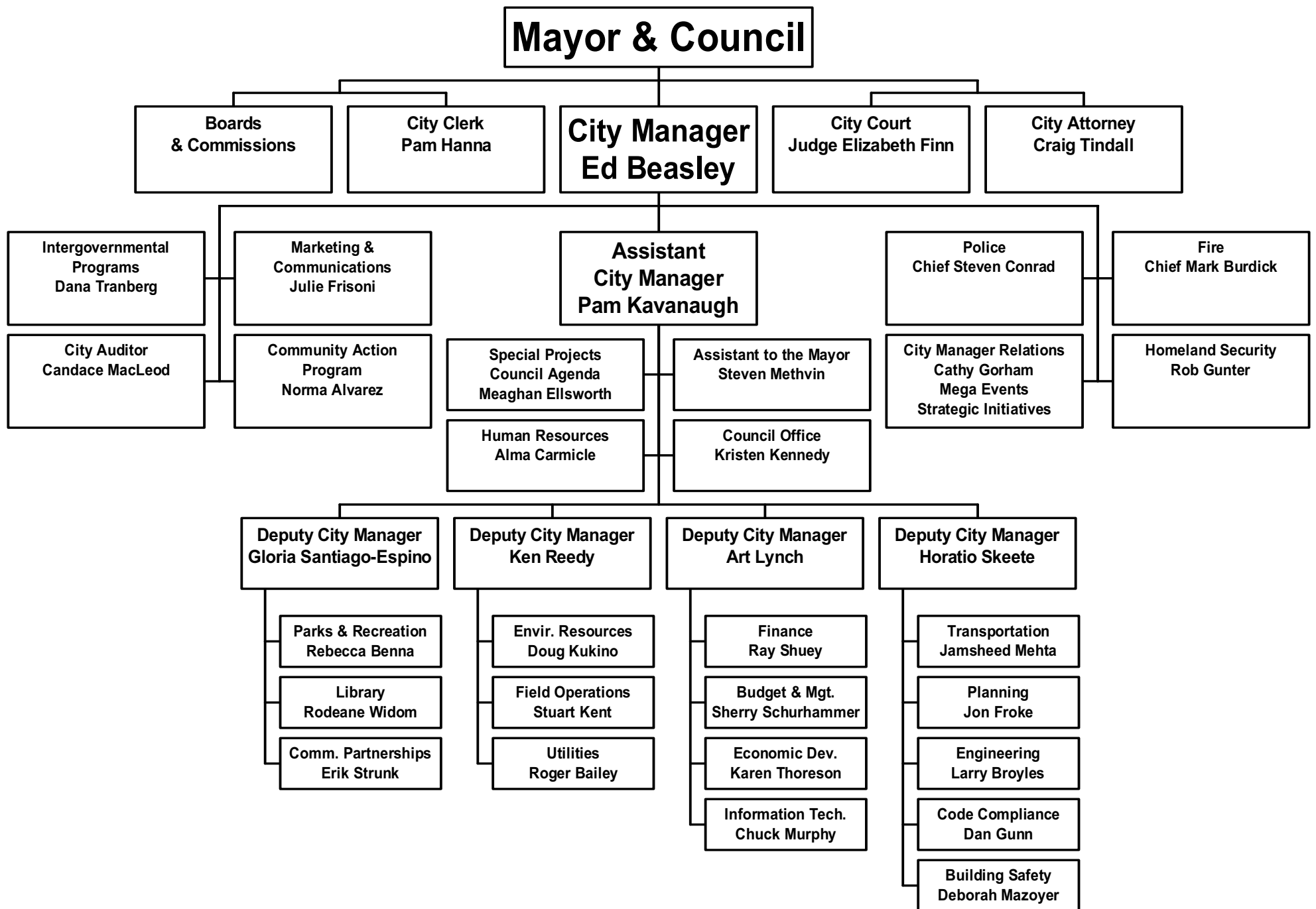
Erik Strunk
*Community Partnership
Director*

Craig Tindall
City Attorney

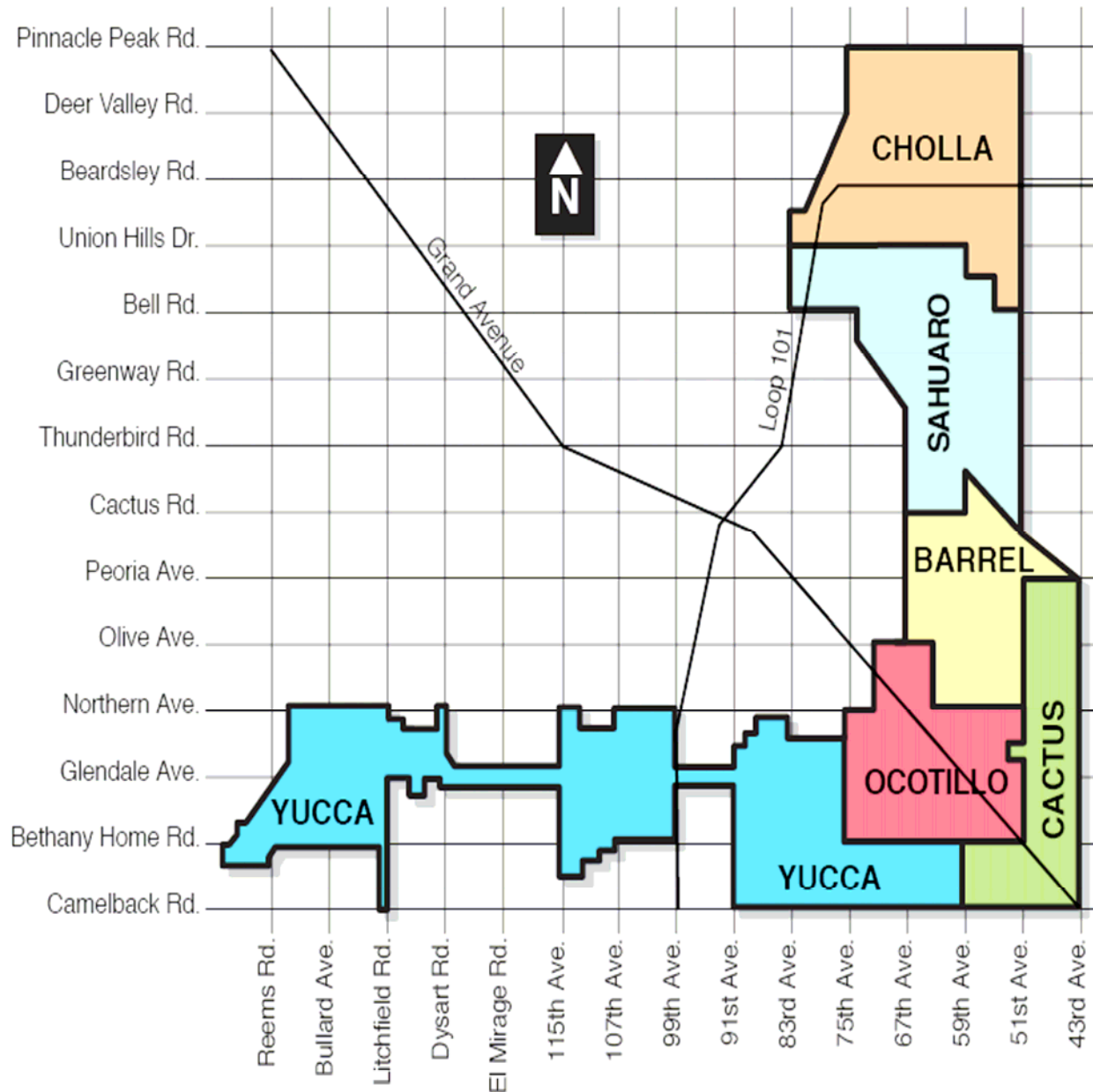
Karen Thorenson
*Economic Development
Director*

Dana Tranberg
*Intergovernmental Relations
Director*

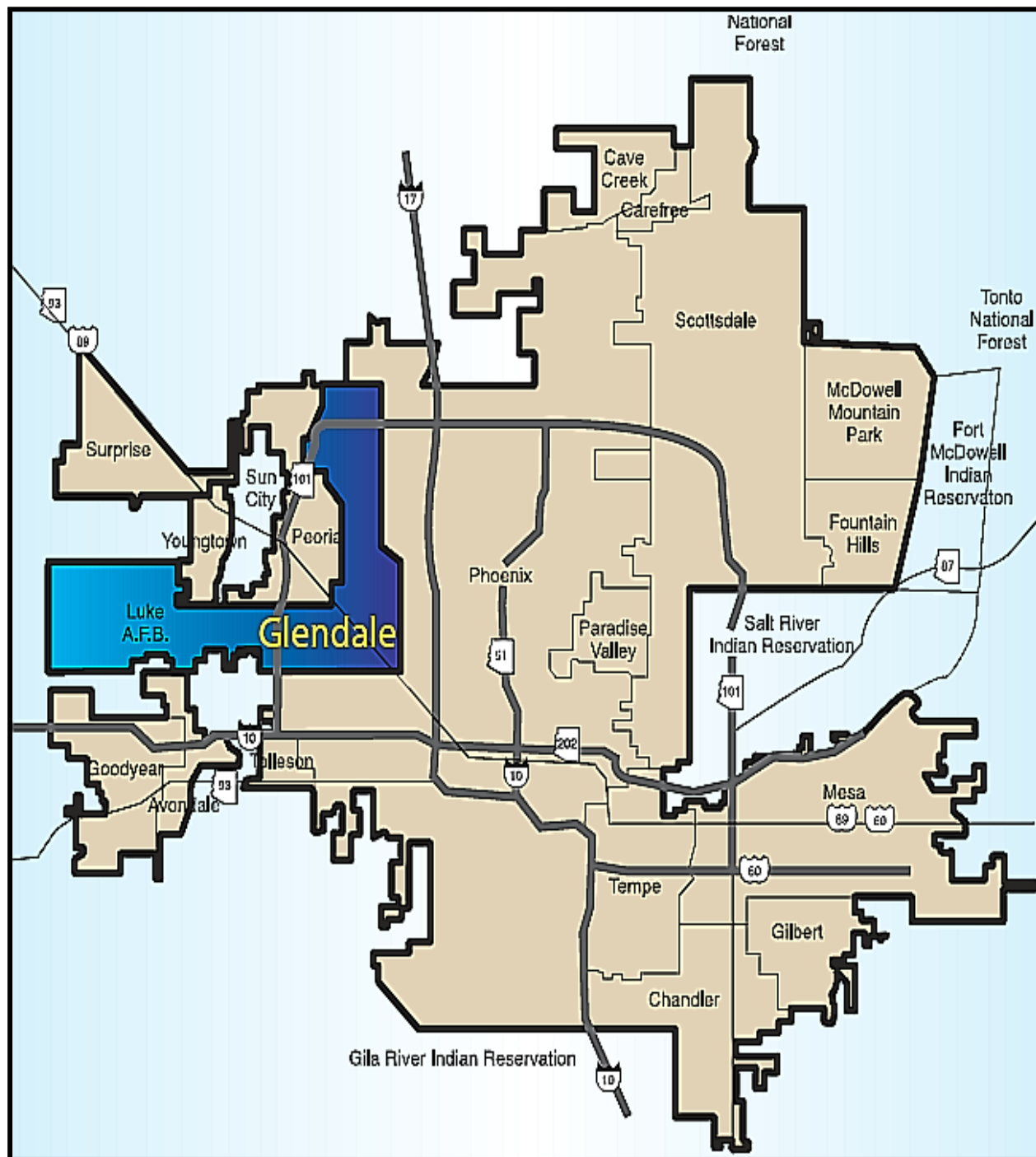
Rodeane Widom
Library Director



GLENDALE COUNCIL DISTRICT BOUNDARIES

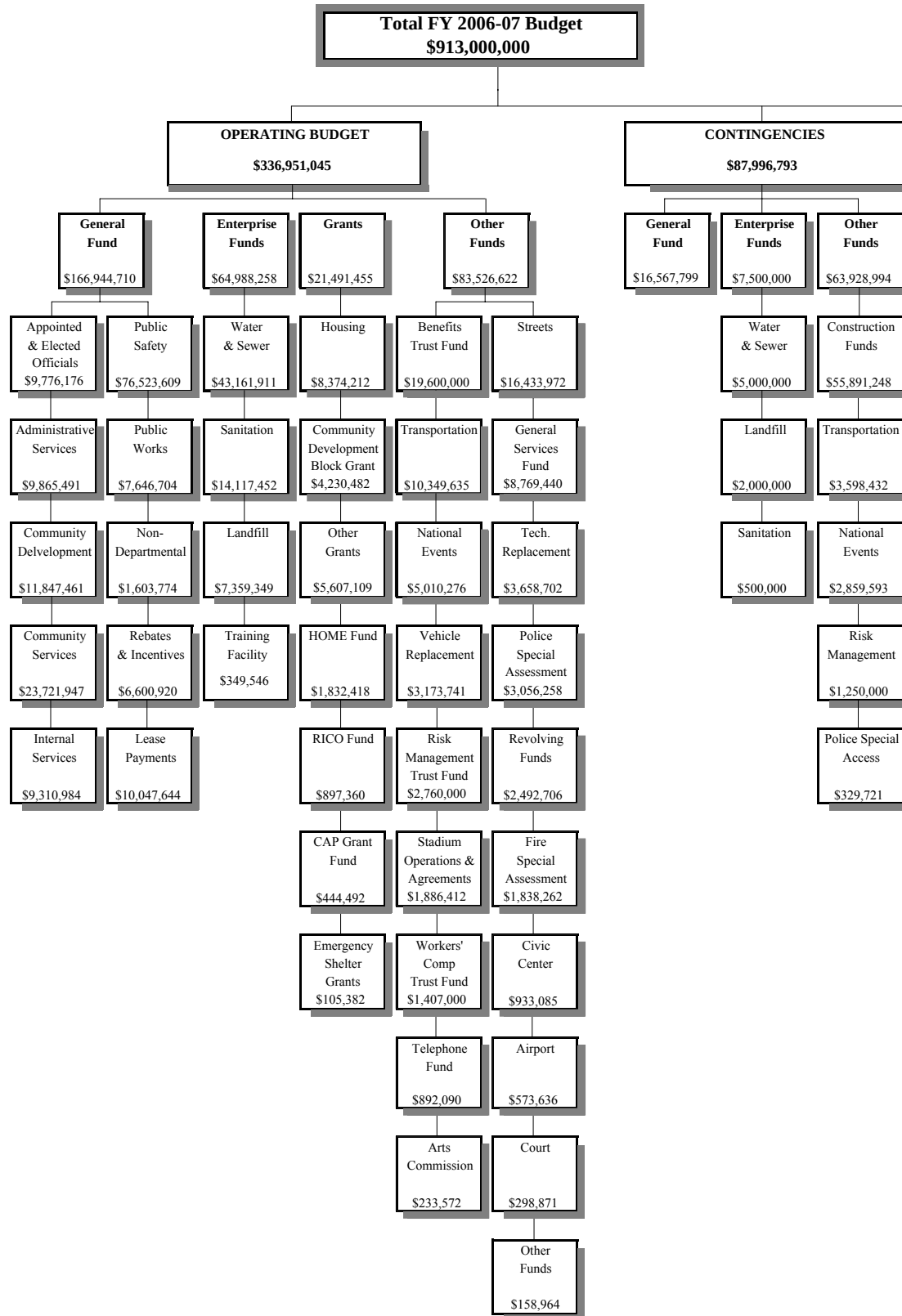


MAP OF GLENDALE AND NEIGHBORING COMMUNITIES



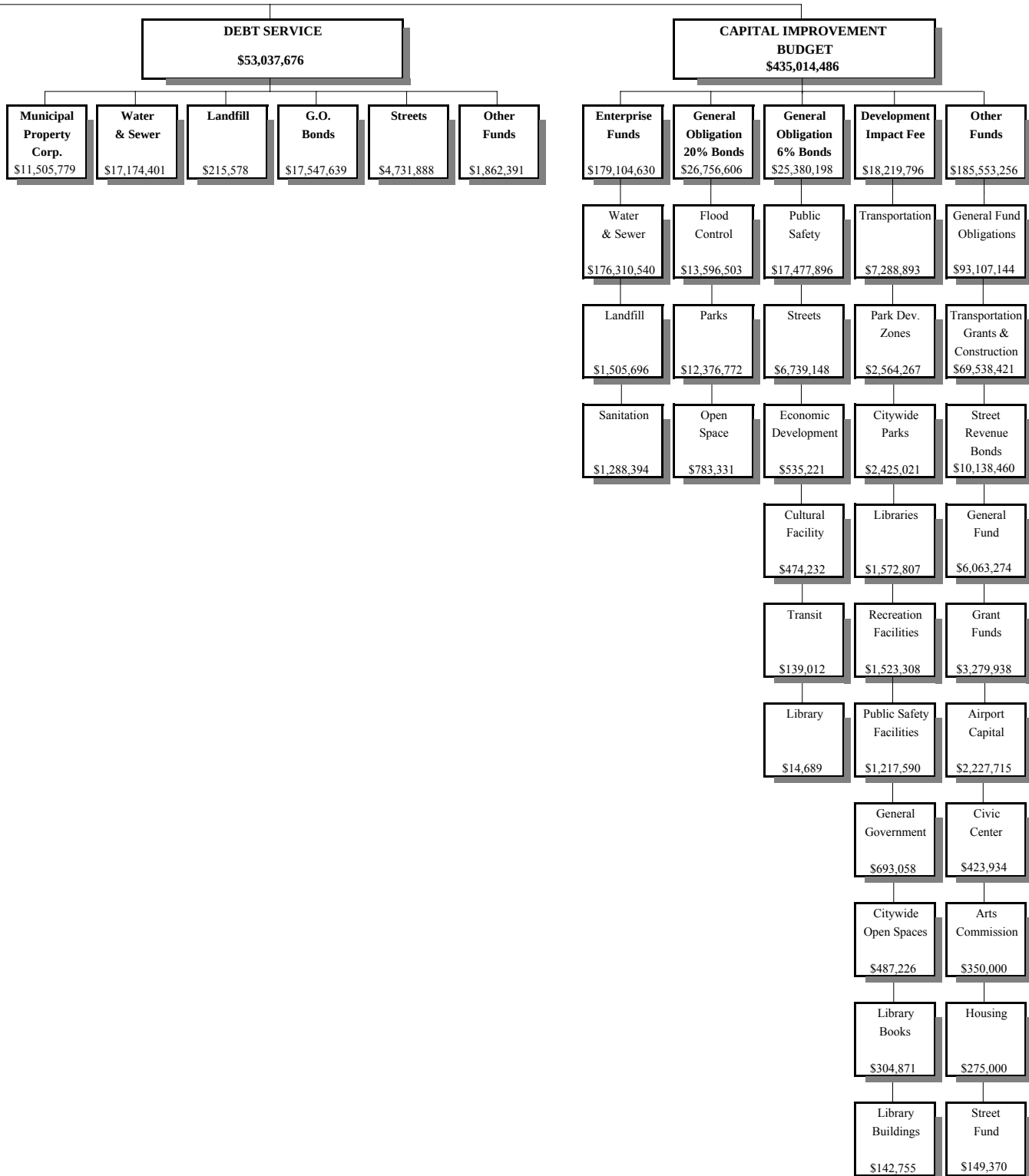
CITY OF GLENDALE

FINANCIAL ORGANIZATIONAL CHART



CITY OF GLENDALE FINANCIAL ORGANIZATIONAL CHART

(Continued)



HOW TO MAKE THE MOST OF THIS DOCUMENT

This budget document serves two primary, but distinct purposes. One purpose is to present the City Council and the public with a clear picture of the services the city provides and of the policy alternatives that are available. The other purpose is to provide city management with a financial and operating plan that adheres to the city's financial policies. It also communicates the vision of the City Council and Leadership Team for the City of Glendale and presents the organizational and financial operations for each of the City's departments.

In an effort to assist users in navigating through this document, the following guide is provided.

The document begins with the Mayor's message that provides an overview of the key policy issues and organizational priorities built into the current year budget. A financial organization chart follows this message and provides a high level look at the operating, capital, debt service and contingency budgets. The budget calendar and a description of the budget process will help the user understand the time and effort that the City puts into developing a balance budget.

Budget Message

The city manager's budget message outlines key components of the upcoming budget and discusses underlying administrative practices that support the city's organizational goals.

Budget Summary

The budget summary offers an overview of the city's finances and examines the following areas:

- The budget components, process and budget amendment policy
- Financial and operational summaries for all major funds
- Historical trends for revenues, expenditures and staffing

Financial Guidelines

This section offers an overview of the City's financial planning practices including the following:

- The Five-Year Forecast provides the long-range financial outlook for city operations with details on how the revenue and expenditure projections are established,
- The Financial Plan discusses short- and long-term strategies that comprise the city's approach to financial planning, and
- The Financial Policies that form the framework and guidelines for overall fiscal planning and management.

Operating Budget

This section provides a closer look at the various functions of each department. Each department has provided a description of their core job functions, goals and objectives for the upcoming

year, as well as recent accomplishments and other relevant statistics. The budget summaries include both historical and current year financial data for programs and services offered by the department. They also include a summary of the type of expenditures incurred by the department as well as trends on authorized staffing.

Capital Improvement Plan

The Capital Improvement Plan section outlines all infrastructure improvements and additions and their respective funding sources, along with estimates for the associated operating impacts of each capital project. It starts with a narrative summary and is followed by detailed information such as project number, project description and planned capital and operating expenditures by year and funding source for the entire ten-year plan.

Schedules

This is the heart of the budget document as an operating and financial plan. These schedules summarize the City's financial activities in a comprehensive, financial format. This section includes detailed analyses and reports for the following areas:

- Schedule 1 includes estimates for beginning fund balances, revenues, inter-fund transfers and expenditures to arrive at a projected ending balance for each fund
- Schedule 2 is a multi-year look at revenues
- Schedule 3 is a multi-year look at operating expenditures
- Schedule 4 is a summary of scheduled inter-fund transfers for the upcoming fiscal year
- Schedule 5 is an analysis of the City's current and proposed property tax levy & rate
- Schedule 6 is a multi-year listing of departmental authorized staffing by position
- Schedule 7 is a multi-year look at the long-term debt service obligations
- Schedule 8 is a multi-year look at obligations and payment requirements for capital leases
- Schedule 9 is a listing of internal services premiums by fund and department
- Schedule 10 is a listing of general staff and administrative service charges
- Schedule 11 lists department's operating capital budgets
- Schedule 12 lists any carryover savings budgeted by fund and department
- Schedule 13 is a summary of year over year additions to the operating budget

Appendix

This section includes some key city statistics regarding population, household income, occupational distribution, school enrollment and much, much more. You can also find information on the number of parks, libraries, fire and police stations.

A glossary of important financial and budgetary terms that are used throughout the City's budget document and a "frequently asked questions" section, which helps address many of the most important aspects regarding the budget document, is also included.



FY 2007 BUDGET CALENDAR

October thru December 2005

Capital budget preparation, which involves

- input by departments;
- cost reviews of project budgets and operating and maintenance budgets by engineering, budget, and facilities management staff;
- prioritization of projects by deputy city managers and police and fire chiefs;
- discussion of various financing options by the CIP finance team;
- and preparation of the Preliminary CIP 2007-2015 document.

November 2005

30 Operating Budget Input Kickoff Meeting

December 2005

1 FY 2007 budget input by departments begins and continues through Dec. 31

31 Last day for FY 2007 budget input by departments

January 2006

TBD Recommended CIP to the Planning Commission in January (Engineering Dept)

10 Supplemental Reviews/Presentations to ACM, DCMs & Chiefs (Sessions I & II)

12 Supplemental Reviews/Presentations to ACM, DCMs & Chiefs (Session III)

25 First Pre-Balancing Meeting

31 Second Pre-Balancing Meeting

February 2006

14 Delivery of the Preliminary CIP 2006-2015 document to City Council for discussion at one or more of the budget workshops scheduled for March and April 2006

15 First Budget Balancing Meeting with the City Manager's Leadership Team

23 Final Budget Balancing Meeting with the City Manager's Leadership Team

March 2006

- 3 Delivery of the City Manager's recommended FY 2007 operating budget document to City Council for discussion at the budget workshops scheduled for March and April 2006
- 14 Presentation of the FY 2007 General Fund (GF) revenue projection to City Council, along with the FY 2006 second quarter report on GF revenues and expenditures.
- 14 1:30 PM – 5:00 PM, budget workshop
- 21 8:30 PM – 5:00 PM, budget workshop
- 28 9:30 AM – 12:00 Noon, budget workshop

April 2006

- 4 8:30 AM – 12:00 Noon, budget workshop
- 11 8:30 AM – 12:00 Noon, final budget workshop

May 2006

The final budget document is prepared. This includes preparing all schedules like the fund balance analysis, summary of revenues, operating budgets by program and fund, debt service schedules, transfers between funds, summary of tax levy and tax rate, etc. The preparation of all material takes two months.

- 26 Preliminary FY 2007 budget to City Council for June 6 council meeting

June 2006

- 13 City Council public hearing and preliminary budget adoption
- 15, 22 Final adoption and tax levy adoption meeting dates published in Glendale Star. AG - required budget information published with the meeting dates.
- 27 City Council public hearing and final budget adoption Public hearing on the adoption of the property tax levy at regular City Council meeting

July 2006

- 1 Start of FY 2007
- 5 FY 2007 budget document complete and available for distribution

September 2006

- TBD Clean up ordinance to Council re: FY 2006 budget transfers

FY 2007 BUDGET PROCESS

OVERVIEW:

During FY 2006, Council established its vision of ‘one community’ and the supporting strategic goals and key objectives that are in the following bulleted list.

- supporting strong neighborhoods,
- fostering quality economic development,
- continuing the development of a vibrant city center,
- maintaining an active partnership with Luke Air Force Base,
- providing high quality services for citizens, and
- continuing with fiscally sound financial management practices.

Council met with the City Manager to discuss this vision and supporting strategic goals and key objectives and identify the things they would like to see accomplished during the upcoming budget process. For the upcoming year, Council expressed a desire to continue providing exceptional city services to support a high quality of life for the entire Glendale community, with an ongoing commitment toward various public safety functions.

In addition, key objectives related to the upcoming national events were established during FY 2006. They are as follows:

- Complete capital and major economic development projects such as the Emergency Operations Center and the Media Center/Conference Center/Parking Garage located adjacent to the city’s professional sports facilities.
- Ensure safe and attractive public areas.
- Maximize resident, neighborhood, and business participation and involvement.
- Promote Glendale’s amenities to capture an increase in tourism and economic development.
- Create a cross-functional, one-stop, expedited permit center.
- Modify relevant city codes and ordinances related to life and safety issues.
- Ensure fiscal accountability.

These messages were conveyed to the city’s deputy city managers, department heads and budget experts through a variety of meetings led by executive staff. The Budget Department also conducted training to inform staff about changes in budget policies for the upcoming year and instructed staff on how to use the new budget inputting system developed for the FY 2007 budget process.

The Budget Department continues to recommend the “base budget” approach to control expenditures and promote fiscal conservatism, while helping to maintain existing service levels throughout the organization. With base budgeting, divisions are allocated a target base expenditure amount to support all ongoing operations for the fiscal year. Allocations are based

on the prior year ongoing appropriation for that division, with any one-time funds in the current fiscal year's budget excluded from the target base budget for the upcoming fiscal year.

Departments are encouraged to shift allocations for non-salary items within the target base amount to better reflect current operations during the budget input phase. All salary items are calculated and established separately by the Budget Department.

The Budget Department compiled all budget data in early January 2006 to prepare for a series of high-level reviews held in mid- to late-January 2006. The assistant city manager led the reviews and was joined by the deputy city managers and police and fire chiefs. These reviews gave departments the opportunity to present and justify their funding requests, as well as address any questions that the review team might have. These reviews enabled the review team to envision the "big picture" so they could better prioritize needs when it came time to balance the budget.

In some cases, the allotted base budget is not sufficient to support existing departmental operations, or a department may wish to promote a new or expanded program. In these cases where additional funding is desired, departments may submit a "supplemental" request. The high-level review team evaluated each supplemental request because there were many more requests than it would be possible to fund. The high-level review team then made a recommendation to the Leadership Team, which the city manager leads. The team includes the assistant city manager, deputy city managers, police and fire chiefs, political appointees (city attorney, presiding judge, city clerk), human resources director and the city auditor. The Leadership Team determined which supplemental requests to recommend to Council.

City Council reviewed the recommended budget during the five budget workshop sessions that were conducted in March and April 2006. At the conclusion of these budget workshops, the proposed budget was presented to Council for tentative adoption. The adoption of the tentative budget set the expenditure limitation for FY 2007. The budget was then transmitted to the general public in the form of public hearing notices. After completing the public hearings, the Council adopted a final budget and tax levy consistent with the City Charter and state law in June 2006.

VARIATIONS IN BUDGETING METHODS:

The budgets of general government type funds, such as the General Fund, Public Safety Fund, Streets and Transportation Funds are prepared on a modified accrual basis. This means that unpaid financial obligations, such as outstanding purchase orders, are immediately reflected as expenditures when the cost is estimated, although the items may not have been received yet. However, in most cases revenue is recognized only after it is measurable and actually available. Since FY 1996, sales tax revenues have been recorded in the period in which they are due to the city (i.e. at the point of sale).

Enterprise Funds (Water/Sewer, Sanitation and Landfill) also recognize expenditures as encumbered when a commitment is made (e.g., through a purchase order). Revenues, on the

other hand, are recognized when they are obligated to the city (for example, water user fees are recognized as revenue when service is provided).

Purchase orders for goods and services received prior to the end of the current fiscal year will be eligible for payment for a period of sixty days following the close of the fiscal year. Encumbrances for all other purchase orders will automatically lapse.

The Comprehensive Annual Financial Report (CAFR) presents the status of the city's finances on the basis of Generally Accepted Accounting Principles (GAAP). Since FY 2002, the CAFR has been prepared in compliance with Governmental Accounting Standards Board (GASB) Statement 34 requirements. The CAFR shows fund expenditures and revenues on both a GAAP basis and Budget basis for comparison purposes. In most cases, this conforms to the way the city prepares its budget with the following exceptions:

- a. Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees on a GAAP basis as opposed to being expended when paid on a Budget basis.
- b. Principal payments on long-term debt within the Enterprise Funds are applied to the outstanding liability on a GAAP basis as opposed to being expended on a Budget basis.
- c. Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expended on a Budget basis.
- d. Inventory is expensed at the time it is used.
- e. Depreciation expense is not budgeted as an expense.

ACCOUNTING CHANGES:

In FY 2005, a special revenue fund (18) was created to track revenues received from the operation of the new Coyote's arena and expenditures related to the arena renewal and replacement agreement.

Separate Water/Sewer (07) and Transportation (24) grant funds were also established in FY 2005 to help track grant related capital projects for these two areas. However, in FY 2007 the Water/Sewer (07) capital grant fund will no longer be used.

Starting in FY 2006, a new fund titled National Events (03) was established to help track revenues and expenditures related to national events (NHL All-Star Game, Fiesta Bowl, BCS Bowl, NFL Super Bowl, etc.). In addition to the city setting aside funding to cover expenses associated with these events, any external reimbursements for city services provided at the events will also be tracked in this fund.

A separate fund (39) was also created in FY 2006 to track revenues and expenditures related to employee groups, including GEMS, Diversity Committee and HICMA. In addition, a separate fund (38) was created to account for grant activity related to emergency shelter grants and a fund titled Transportation Construction (33) was created to track expenditures related to capital construction projects separately from the normal transportation operating budget expenditures within Fund 25.

During FY 2006, a separate fund titled Stadium Agreement SR (45) was created to track stadium related sales tax associated with the AZSTA stadium tax refund agreement. Another fund titled General Fund Revenue Obligations (95) was created to track capital projects associated with the ongoing development and infrastructure improvements surrounding the Glendale Arena, as well as the Public Safety Training Facility.

The Marketing Self-Sustaining Fund (52) was created so that Marketing Department events would no longer be included within the Parks & Recreation Department's self-sustaining fund (73). A separate program number was created for each of the City's signature events (i.e. Glendale Glitters, Jazz Festival, Chocolate Affair, etc.) within Fund 52 so that the revenues and expenditures could be isolated for each event.

The Public Safety Training Facility Fund (2530) was created to track all the revenues and operating expenses associated with the new regional training facility that will be completed in FY 2007. The facility is being built with capital contributions from City of Glendale (74.8%), Maricopa County Community College District (8.2%), the City of Surprise (6.6%), the City of Peoria (6.5%), the City of Avondale (3.9%) and the Federal Government. Operating costs associated with the facility will be shared proportionately with the partners based upon the initial capital contribution.

In FY 2007 the City will no longer net merchant fees associated with credit card payments, and advisor fees associated with bond investment advisors, with the associated revenues from each. The revenues will be recorded at their gross amounts and the fees associated with these transactions will be recorded as expenditures within the appropriate operating budgets.

The Finance Department, in conjunction with the Budget Department, will be rolling out a new chart of accounts (COA) in FY 2007. The new COA will feature expanded numbering options to allow for additional fund, department and account number combinations. The budget documents and schedules contained in this document will show not only the old, but also the new COA numbers to help facilitate a seamless transition of this update in FY 2007.



BUDGET MESSAGE



Westgate City Center is located at Glendale Avenue and the Loop 101, and at full build out will encompass 225 acres of urban development. Westgate is destined to become a super-regional destination, projected to attract 22 million visitors annually.



Honorable Mayor and Council:

The City of Glendale enters FY 2007 in a strong financial position as a result of implementing the economic development strategies you directed us to pursue over the last several years. The focus of these strategies is on attracting quality economic development projects that produce tangible results for the community, such as high-paying jobs in stable, technology-related business sectors. These strategies also focus on attracting business opportunities that translate into direct benefits for the Glendale community, such as steady, ongoing revenue to maintain quality city services that support a high quality of life for the the entire Glendale community.

The FY 2007 operating and capital budgets are balanced. They were built around Council's strategic goals and key

objectives, as identified below:

1. supporting strong neighborhoods,
2. fostering quality economic development,
3. continuing the development of a vibrant city center,
4. maintaining an active partnership with Luke Air Force Base,
5. providing high quality services for citizens, and
6. continuing with fiscally sound financial management practices.

Council's adoption of these strategic goals and objectives provided a comprehensive and broad perspective for developing the recommended budgets because they allowed staff to focus their requests for supplemental funding on your priorities. They also provided a means to integrate the full range of human, equipment, and technical needs to address when adding staff and equipment for the direct services provided to the Glendale community.

The recommended budgets address these strategic goals and objectives. They also identify other community needs, with public safety having a high priority, while also focusing on fiscal responsibility. The intent of the recommended budgets is to better provide quality city services that support a high quality of life for the entire Glendale community. The recommended budgets also reflect continued investment in the community as a result of Council's prudent direction.

On the operating side, City Council approved memorandums of understanding with both police and fire personnel to ensure we obtain and retain the most highly qualified staff to provide public safety services to our residential and business communities. In addition, City Council approved pay adjustments for the rest of city staff to ensure we remain competitive in recruiting and retaining the best qualified staff. The pay adjustments continue to be based on a market survey of other Valley cities. Overall, City Council approved the addition of \$5.2M to the General Fund (GF) base budget to implement these important pay adjustments.

In keeping with the strategy of addressing staffing issues as part of the FY 2007 budget, City Council added a total of 115.5 new positions, with 82.5 positions added to the General Fund base budget and 33 positions added to the base budget of other funds. Another 13 positions were added mid-year FY 2006 as a result of a federal grant to facilitate the hiring of new police officers. Steadily increasing demands for city services have occurred over the past several years as Glendale's population continues to grow, especially with the rapid transformation of Glendale's western area. Now ongoing revenue sources have increased sufficiently to support additional staff. Examples of some of the positions added to the FY 2007 budget are explained below.

- As a result of additional staff for the Police Department as well as civilianization of several positions, 31 officers will be deployed to provide direct services to the Glendale community. Some of the additional ongoing staffing for the Police Department includes 22 new patrol officer positions (includes 13 officer positions attributable to the federal government's COPS universal hiring grant awarded early in 2006), and a training academy officer. The non-sworn positions include three accident investigators, one impound administrator, one identification technician, one communication specialist, one detention officer, one research and planning analyst, one stadium events coordinator, one stadium events scheduler, and three case managers to be assigned to the criminal investigations bureau.
- The Fire Department will see the addition of 16 new, ongoing positions, including 14 firefighter positions, two of which will be dedicated to the new training facility, as well as two fire inspector positions. Included in this new staffing is phase II of the Rapid Response Team, an urban rescue team trained to respond to threats or acts of terrorism, a program that City Council approved in July 2004 when the city formally accepted a federal homeland security grant;
- The Homeland Security Department will receive six new, ongoing positions, including staff needed to start up and operate the Emergency Operations Center as it opens in FY 2007.
- The City Attorney's Office will receive six new, ongoing positions, with all being assigned to the City Prosecutor's Office, to ensure compliance with city codes that promote public health and safety, eliminate conditions that contribute to blight and deterioration, and preserve the quality of life in neighborhoods.
- Five new, ongoing positions will supplement the current staffing of the City Court, including the conversion of two grant-funded positions to full-time, ongoing positions.
- The staffing of the Parks and Recreation Department will be supplemented by the addition of 11 new, ongoing positions, including nine positions for the Foothills Recreation and Aquatic Center. The center is an exciting new facility that will open in FY 2007 and offer diverse recreational opportunities that meet the needs of the community.

- Four new, ongoing building inspector positions will help the Building Safety Department address the service needs of the prolonged and ongoing increase in new construction activity underway in the Glendale community.
- One marketing and event coordinator for the Glendale's Civic Center will address the ongoing increase in business volume that the facility has experienced over the past few years. The addition of another full-time event coordinator will allow staff to be more proactive in soliciting business, attracting and working with clients to ensure facility expectations are understood, and event planning and implementation to ensure smooth operations for the duration of various events.
- Two new, ongoing equipment mechanics for the city's equipment management facility will help to service and repair the city's growing fleet of vehicles that now totals 1,268.
- The Utilities Department will see the addition of 18 new, ongoing positions to address the growing service demands of the city's water and wastewater customers.

Aside from increases to staffing levels, other additions to the FY 2007 operating budget include the following:

- approximately \$1.6 million in one-time funds to address specialized equipment needs of the Police Department, as well as overtime, some vehicle maintenance cost increases that may not be of an ongoing nature, and recruitment costs for new positions;
- approximately \$2 million in one-time funds to replace specialized fire equipment used to provide direct services to the Glendale community, provide additional paramedic training in advanced life support, and add another rescue medic unit so engine and ladder companies can improve their response and reliability performance for real fire situations;
- approximately \$3 million in funds for the city's pavement management program, an amount that is \$750,000 or 33% more than the FY 2006 allocation of \$2.25 million; and
- \$700,000 for the Neighborhood Improvement Grants program to provide capital improvements to various neighborhoods throughout the city such as right-of-way landscaping enhancements and neighborhood entryways.

The principal issue Glendale faces in FY 2007 is related to our status as host city for the national Fiesta Bowl and first-ever Bowl Championship Game. These two events are coming to Glendale for the first time in FY 2007. As I noted in my messages in the FY 2005 and FY 2006 budget books, the costs associated with providing public safety services and other city services to these world-class sports facilities can be significant. To prepare the city for this situation, City Council prudently set aside a total of \$7 million in a National Events Fund (\$1 million in FY 2005 plus \$5 million in FY 2006 plus \$1 million in FY 2007) for the 2007 Fiesta Bowl and Bowl Championship Series events plus the 2008 Super Bowl and related events.

During FY 2006, key objectives related to the upcoming national events were established. They are as follows:

- Complete capital and major economic development projects such as the Emergency Operations Center and the Media Center/Conference Center/Parking Garage located adjacent to the city's professional sports facilities.
- Ensure safe and attractive public areas.
- Maximize resident, neighborhood, and business participation and involvement.
- Promote Glendale's amenities to capture an increase in tourism and economic development.
- Create a cross-functional, one-stop, expedited permit center.
- Modify relevant city codes and ordinances related to life and safety issues.
- Ensure fiscal accountability.

While much work on accomplishing these objectives occurred in FY 2006, more work is planned for FY 2007. Specifically, we have budgeted funds to address these key objectives as well as other costs associated with hosting these national football events and related activities. We anticipate spending a total of approximately \$4 million out of the National Events Fund in FY 2007. An additional \$1 million is appropriated in the event unplanned expenses requiring timely decisions surface. As we work through these events for the first time, staff will continue to evaluate the costs associated with hosting these world class events to ensure prudent and fiscally responsible use of city funds.

On the capital side, construction on phase I of the Public Safety Training Facility and the Emergency Operations Center is expected to continue into FY 2007, with both facilities opening after the fiscal year begins. Construction on a new facility for Fire Station 151 is expected to commence in FY 2007. Fire Station 151 will be moving from its current location in a residential neighborhood to a new location that should facilitate better response times with less disruption to residential neighbors. Also underway are studies for a downtown parking garage and new police and fire administration facilities in the center city area.

In the emerging sports, entertainment, retail, commercial, and residential corridor in west Glendale, construction has begun on a privately financed Marriott Renaissance Hotel and Spa. Other facilities to be constructed in conjunction with this exciting hotel project are an 80,000 square foot conference center and parking garage, a first-class Media Center, and a new Cable Studio for the city's own cable station, KGLN 11. Numerous water, wastewater, and sewer capital projects are also scheduled for FY 2007 as the city continues to devote the necessary resources to maintain and upgrade the city's potable water system and sanitary sewer system. Overall, the FY 2007 capital budget reflects the city's commitment to making the capital investments needed to meet the needs of our residential and business community.

The FY 2007 GF revenue projection is fiscally prudent and reasonable and is linked to forecasts by experts on the Arizona economy. The consensus among experts on the Arizona economy is that next year will see a continuation of the vibrant, strong economy we are experiencing today. Nevertheless, we took a cautious approach to establishing the GF revenue projection for FY 2007.

An indication of the strength in today's economy is the growth Glendale has experienced with GF ongoing revenue. Between FY 2002 and FY 2005, GF ongoing revenue increased 26% or \$30.2M. City sales tax revenue increased 27% or \$11.1 million over the same period of time, with state-shared revenue rising 6% or \$2.8 million.

These ongoing revenue sources have continued to grow in the current fiscal year. For example, FY 2006 state-shared revenue is expected to come in \$5.2 million or 10.5%, ahead of collections in FY 2005. The city is well on its way to meeting that expectation. At the end of nine months, FY 2006 state-shared revenue source is already \$5.7 million or almost 16% ahead of collections in FY 2005.

The story is the same for city sales tax receipts. FY 2006 city sales tax revenue is expected to come in \$6.2 million or 12% ahead of collections in FY 2005. Again, the city is well on its way to meeting that expectation. At the end of nine months, FY 2006 receipts are more than \$4.0 million or 10% ahead of FY 2005 collections for the same period. As with state-shared revenue, city sales tax collections typically are higher during the last half of the fiscal year.

While the city has experienced some outstanding rates of growth in its ongoing GF revenue over the past few years, the FY 2007 GF revenue projection reflects continued but more moderate growth. Specifically, the GF ongoing revenue projection assumes a cautious growth rate of 4.3%, which equates to \$6.8 million more than the GF revenue we expect to collect this fiscal year. For city sales tax, our projection reflects a 5.9% growth rate. For state-shared revenue, our projection reflects a 4% growth rate after adjusting for the expected impact of the mid-decade census on the distribution of state-shared revenues.

We expect the city's revenue to continue growing in FY 2007 as the phase I development of the Westgate project is expected to open its committed retail, restaurant, and entertainment venues totaling approximately 500,000 square feet. In addition, development in and around Glendale's professional sports facilities is moving forward at a rapid pace. Of particular note is the southwest region's first Cabela's store that is expected to open in late summer 2006. It will be situated in the Zanjero development, which is directly north of the city's professional sports facilities. Cabela's is the world's foremost outfitter of hunting, fishing, camping, and outdoor gear, and its Glendale store is expected to bring millions of tourists from surrounding states to the Glendale store to take in the unique shopping experience that Cabela's provides for its shoppers. Complementary tourist businesses, such as hotels and restaurants, are also coming out of the ground in the Zanjero development.

The realized and anticipated growth in ongoing revenue is significant because it means we can support and maintain quality, ongoing city services to sustain a high quality of life for the Glendale community. This kind of healthy growth is a result of the economic development strategies that are based on Council's guidance. These economic development strategies have led to Glendale's strong financial position that positions us for a bright future.

While the economy is strong, we continue to employ fiscally conservative spending practices. For example, we continue to follow many of the cost-saving measures that were implemented in FY 2003, such as:

- No transfers of salary savings to operating budgets except in very limited instances.
- No unbudgeted carryover savings except in very limited instances, which means that unspent but appropriated funds at the end of each fiscal year are returned to the General Fund.
- Capital projects are reviewed annually for all operating and maintenance costs impacting the General Fund

For the future, we will continue to monitor expenditures and revenues during the course of the fiscal year to ensure we are on the path we have charted for the city. We also will continue providing quarterly reports to Council on the performance of the General Fund. These reports will keep you apprised of how revenues and expenditures are doing when compared with the revenue and expenditure budget established for FY 2007.

In closing, I continue to be confident that the Mayor and Council's vision will ensure a superior quality of life in Glendale and secure our position as a world-class destination city in the near future.

Sincerely,

A handwritten signature in black ink that reads 'Ed Beasley'.

Ed Beasley
City Manager



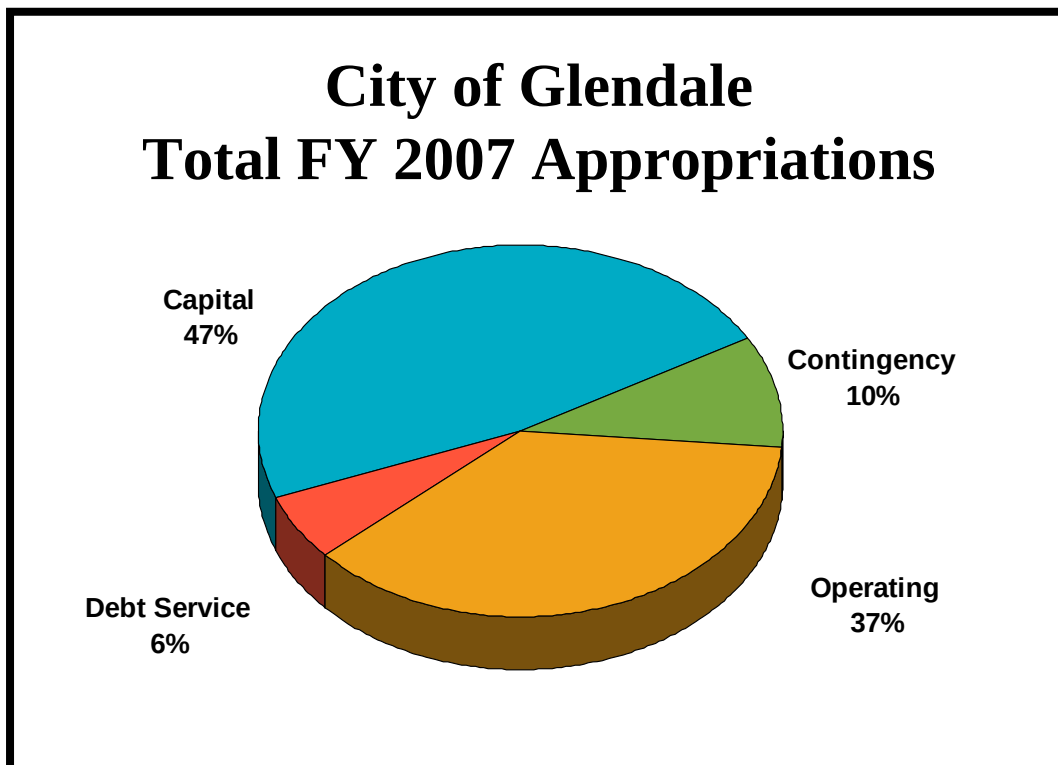
BUDGET SUMMARIES



The Glendale Stadium will offer air-conditioned enjoyment with seating for 63,000 fans. The venue is expandable to 73,000 seats for “mega events” such as the Tostitos Fiesta Bowl and NFL Super Bowl. Glendale Stadium will be a step-up from their old home, as all seats will have backs, arm rests and cup holders as opposed to bleacher seats. The new stadium will also have an increased number of restrooms and concession points-of-sale.

BUDGET SUMMARY

The annual budget for the City of Glendale is divided into four major components, which include all appropriations for the city. The *operating budget* finances the day-to-day provision of city services and totals \$337.0 million. The *capital improvement budget* funds the construction of city facilities, such as roads and buildings like libraries. This year the capital improvement budget totals \$435.0 million. The *debt service budget* is used to repay money borrowed by the city, primarily for capital improvements, and amounts to \$53.0 million. The final component of the budget is the *contingency appropriation*, which is made up of fund reserves and is available to cover emergency expenses or revenue shortages should they arise during the fiscal year. The contingency appropriation for this fiscal year totals \$88.0 million. The total budget, including all four components, is \$913.0 million.



How the Annual Budget is Developed

The development of Glendale's Fiscal Year (FY) 2007 budget was an open process designed to reflect the needs and desires of the community. Throughout the year, the Mayor, City Council and city staff obtained input from the community through neighborhood meetings, citizen boards and commissions, surveys and other contacts with individuals and groups.

The foundation for the FY 2007 operating and capital budgets is Council's vision of one community and the supporting strategic goals and key objectives. Council's strategic goals and key objectives were formed during FY 2006 and include:

1. Supporting strong neighborhoods,
2. Fostering quality economic development,
3. Continuing the development of a vibrant city center,
4. Maintaining an active partnership with Luke Air Force Base,
5. Providing high quality services for citizens, and
6. Continuing with fiscally sound financial management practices.

The Council workshops on the FY 2007 budget are briefly discussed below.

The first budget workshop with Council occurred on March 14, 2006. City Council was presented with a status report on the FY 2006 GF revenue and expenditure budget, through the second quarter of FY 2006. As part of this report, Council reviewed the FY 2007 GF revenue projection, in preparation for discussions about the FY 2007 operating and capital budget workshops scheduled later in March/April 2006. City Council was also presented with the Police Department staffing study and a proposed long-term implementation plan to systematically address meeting the community's needs.

The second budget workshop with Council occurred on March 21, 2006. This workshop covered an overview of the FY 2007 general fund proposed budget, the base budget and supplemental operating budget requests for the Police Department, Fire Department, Homeland Security, the Appointed Officials and Elected Officials Group, Mega Events, Community Services Group and Non-Departmental.

The third budget workshop with Council occurred on March 28, 2006. This workshop covered the base budget and supplemental operating budget requests for departments that comprise the Community Development Group and the Public Works Group (excluding Utilities which was presented during the April 4, 2006 workshop).

The fourth budget workshop with Council occurred on April 4, 2006. This workshop covered the base budget and supplemental operating budget requests for departments that comprise the Administrative Services Group, Internal Services Group (with the exception of the total compensation supplemental requests which were addressed at the April 11 budget workshop) and Utilities. Also presented was the Preliminary CIP 2007-16 report (previously distributed on March 15, 2006), which includes the pay-as-you-go (PAYGO) program and supplemental requests related to the operation and maintenance of capital projects coming on line in FY 2007.

The fifth and final budget workshop with Council occurred on April 11, 2006. This workshop covered follow-up items and utility rates. Council was presented written responses on follow-up items concerning neighborhood traffic mitigation, the traffic signal warrant and construction program, the Civic Center maintenance reserve, the acceleration of landscape improvements in

high impact areas and mega events. Council also reviewed the final balancing information regarding the FY 2007 base budget and supplemental operating budget requests, as well as the Preliminary CIP 2007-16, with the recommended changes that were discussed over the course of the March and April 2006 budget workshops.

Capital Improvement Projects Budget

The city annually updates the *Ten-Year CIP*, which is now based on FY 2007 through 2016 and includes approximately \$1.7 billion in projects. The CIP document is both a work plan for upcoming capital projects (first five years), and also a general priority list for the following five years. Projects include upgrades to city buildings, street improvements, parks and water/sewer lines. Glendale utilizes a CIP Management Team in conjunction with its Engineering, Budget and Finance Departments to carefully review all capital projects.

In an effort to control costs, the city now reviews all CIP projects in great detail for their projected impact to the city's operating budget, and those with a high operating cost may be deferred to ensure that the operating impact can be adequately covered when the project is completed.

For FY 2007, the City of Glendale plans on making the following capital investments with a \$435.0 million budget (figures are rounded and in millions):

Water & Sewer	\$176.3
Transportation & Streets	\$94.0
G. F. Revenue Obligations	\$93.1
Parks & Recreation	\$18.9
Public Safety	\$18.7
Flood Control	\$13.6
Other Grants	\$3.3
Airport	\$2.2
Library	\$2.0
Landfill	\$1.5
Sanitation	\$1.3
Open Space & Trails	\$1.3
General Government	\$0.7
Cultural Facility	\$0.5
Economic Development	\$0.5
Other	\$7.1
Total CIP	\$435.0

Operating Budget

In preparing Glendale's FY 2007 budget, the city faced a dramatically different situation than four years ago. In the spring of 2003, a gap of \$18.8 million between General Fund revenues and expenditures was anticipated. Employees met the challenge and proposed a total of \$9.5 million in cuts of the department's base operating budgets for FY 2004. In addition, \$13.9 million in one-time solutions were identified.

Council also took steps to strengthen the revenue stream for the future by increasing fees for various services, approving a change in the telecommunications tax and approving several refinancing packages to take advantage of the very low costs of borrowing. Employees also exceeded expectations by generating \$12.6 million in FY 2003 operating budget savings, an incredible 40.0% more than the planned \$9.0 million in savings. As a result, FY 2003 ended in a positive financial position.

Starting with FY 2004, all departments were required to submit formal business plans to the City Manager, who is appointed by the Mayor and Council to act as the city's chief executive officer. These business plans are based on a business model development by the city's management team, and the strategic priorities set by the City Council. The idea is to formally and publicly state the methods and programs through which city departments will accomplish the community's goals specified by the Council. The plans will also make clear how much it costs to accomplish all of the city's objectives and ultimately the priorities of the Council and citizens.

FY 2006 has exceeded expectations in terms of revenue receipts and budget savings to date. At the time this document was written, more than \$2.7 million in operating budget salary savings were generated, and city sales tax receipts alone exceeded the city sales tax revenue budget by \$1.9 million, or 4.5%, through the 3rd quarter of FY 2006. State-shared revenues also were performing exceptionally well through the 3rd quarter of FY 2006, coming in \$6.7 million, or 18.9%, ahead of budget.

These conditions lay the groundwork for the development of the FY 2007 budget. For more information about the details of the adopted budget, please see the sections of this book that address the operating and capital budgets.

Amending the Budget

Once the City Council adopts the annual budget, total expenditures cannot exceed the final appropriation that is \$913.0 million for FY 2007. However, with Council's formal approval, the city can adjust the total appropriations within the funds provided that the budget remains in balance. This means that if one fund's total appropriation is increased, other fund appropriations must be reduced by an equal amount.

The City Council may also approve the transfer of appropriations between funds. This occurs most often when savings are realized in capital improvement projects, and those funds supplement another project in a different fund. Amendments that transfer appropriations across funds and/or use contingency accounts require formal City Council approval.

The City Charter gives the City Manager the authority to approve transfers of appropriations within the same fund without City Council approval. These types of budget transfer requests are reviewed by the relevant operating managers and the Budget staff before being sent to management for final approval. Line item changes within the same department do not require such approvals. All administrative budget transfers are documented by the Budget Department and tracked in the city's computerized financial system.

Policies Guiding the Budget Process

The City Council's strategic priorities are the primary driving force behind the development of the City of Glendale's annual budget. In addition, City Council has traditionally directed that the annual budget be developed in conformance with several important policy documents. The **Financial Plan** includes strategies designed to promote short- and long-term financial stability in the city. The **Financial Policies** document was developed in conjunction with the Finance Department to guide daily financial decision-making. Please see these sections for a detailed description of each.

Fund Descriptions and Fund Balances

The City of Glendale uses fund accounting to track revenues and expenditures. Some funds, such as the Street Fund, are required by state legislation. Others were adopted by the city to track and document revenues and ensure accountability. *Enterprise Funds* are expected to be self-supporting through revenue generated from the services provided. For these funds, the city charges a fee for a specific service, such as sanitation collection, just like any other business would do. Unlike other businesses, the ending fund balances in these funds should have minimal contingency appropriation left over, with rates adjusted accordingly to provide citizens an affordable, self-sustaining service.

General Fund: The General Fund includes all sources of revenue the city receives that are not designated for a specific purpose. General Fund money may be used by the City Council for any legal public purpose. Most city departments receive at least some support from the General Fund. The entire ending balance in the General Fund, after accounting for operating, capital and operating transfers, was conservatively appropriated as contingency appropriation that can only be used as directed by Council during the fiscal year.

Streets Fund: The Streets Fund is used to track Highway User Revenue Fund (HURF) money received from the State of Arizona. HURF revenues are generated from gasoline and other fuel taxes, driver's license and vehicle registration fees and other related fees collected by the state

and shared with cities and counties based on a complex distribution formula. The Streets Fund supports street cleaning and maintenance, traffic signs and signals, street lighting and related activities. The Streets Fund is not projected to have an ending balance. The General Fund transfer into this fund is made to balance the planned operating and capital expenditures to zero.

Police and Fire Special Revenue Funds: In 1994, Glendale voters passed a citizen initiative that increased the local sales tax by 0.1% to add police and fire personnel and related equipment. The proposition specified that two-thirds of the revenue would go to Police operations and one-third to Fire operations. Currently 33 police and 18 firefighter positions are paid from this fund. The Police and Fire Revenue Funds are used to track these revenues and expenses. Fund balances will decrease in both funds by \$263,000 for police and \$277,000 for fire due to one-time equipment purchases planned for FY 2007.

Civic Center Fund: The Civic Center Fund was created to track the revenue and expenses for the downtown facility that contains over 34,000 square feet of meeting space. The Civic Center accommodates up to 1,500 people attending a variety of events including weddings, trade shows and conventions. A projected transfer from the General Fund of \$632,000 will supplement revenues of \$485,000 generated from Civic Center activities in FY 2007 to cover operating and capital related expenditures. It is the city's goal for the Civic Center to be a self-sustaining operation in the future.

Transportation Fund: The Transportation Fund supports the provision of transit services in Glendale. The fund is primarily supported by sales tax revenue received from the Transit Referendum Tax (0.5%) approved by voters in 2001. The General Fund transfer will be \$900,000 in FY 2007, which will supplement revenues of \$49.1 million.

Local Transportation Assistance Fund: The Local Transportation Assistance Fund (LTAF) is used to receive state lottery funds distributed to the cities on a population basis. Glendale transfers 100% of its LTAF funds into the Transportation Fund. The transfer will be \$1.2 million in FY 2007.

Airport Operating Fund: This fund was established to track the ongoing operating revenues and expenses of the Glendale Municipal Airport. Currently, the Airport Fund receives a transfer from the General Fund and carries no year-to-year fund balance. The long-range goal for the airport is to become a self-sustaining operation, at which time the Airport Fund will become an enterprise fund. The airport should be able to attract more commercial business as development of Westgate progresses around the Glendale Arena and NFL Cardinal's Stadium. The Airport Fund is projected to receive a transfer of \$200,000 from the General Fund in FY 2007.

Arena, Stadium and National Events Funds: The Arena and Stadium Special Revenue Funds track the revenues received and the costs incurred as a result of the construction and operation of these facilities.

The National Events Fund was established in FY 2005 to track General Fund cash that has been reserved, or set aside, by Mayor and Council to help pay for community improvements and operations associated with the Fiesta Bowl, BCS Bowl Game and Super Bowl. \$1.0 million was set-aside in FY 2005, \$5.0 million in FY 2006 and another \$1.0 million will be added to this fund in FY 2007. The economic impact of each of these events is expected to be extremely beneficial to not only the City of Glendale, but the entire state as well.

Community Housing Services Fund: The Housing Fund supports Glendale's public housing program, which is part of the Community Housing & Revitalization Department. The fund is almost entirely financed by federal housing grants.

Grant Funds: The city created a number of individual funds used to track grants received from various federal, state and county sources. Individual funds allow the city to comply with the specific financial and reporting requirements of each grantor agency. One fund tracks Community Development Block Grant (CDBG) funds from the federal government and another tracks HOME funds, also from the federal government. A third fund tracks the Community Action Program (CAP) grant funds received from Maricopa County. A Transportation Grant Fund was established in FY 2005 to track grant activity for projects covered by the GO Glendale transportation program. Most other grants are tracked through the Other State and Local Grants Fund. Most grant funds come in on a reimbursement basis so these funds do not typically carry a fund balance from year to year.

RICO Fund: Federal anti-racketeering laws permit law enforcement agencies to seize and sell property and proceeds acquired by individuals as a result of their involvement in certain types of criminal activities such as the sale of illegal drugs. The city's RICO Fund tracks the revenue generated from such seizures. This revenue must be used for purposes that improve public safety or crime prevention programs.

Court Special Revenue Fund: The Court Revenue Fund is funded by two primary sources: a security surcharge paid by persons convicted of traffic or misdemeanor offenses in City Court, and timed payment fees charged to persons who choose to pay their fines in installments. Security surcharge revenue must be used for security services and facility improvements at the City Court. The timed payment fee may be used for general court services.

Training Facility Revenue Fund: The Public Safety Training Facility Fund (2530) was created to track the revenues and operating expenses associated with the new regional training facility that will be completed in FY 2007. The facility is being built with capital contributions from the City of Glendale (74.8%), Maricopa County Community College District (8.2%), City of Surprise (6.6%), City of Peoria (6.5%), City of Avondale (3.9%) and the federal government. Operating costs associated with the facility will be shared proportionately with the partners based upon the initial capital contribution.

Water/Sewer Enterprise Fund: The Water/Sewer Enterprise Fund supports the provision of water and sewer service to Glendale residents and businesses. It is completely self-supported



through water sales, sewer user fees and other related user fees. The fund receives no tax revenue and pays an annual contribution to the General Fund for support services, such as accounting, personnel, and legal services that General Fund departments provide. If the General Fund departments did not provide these services, the enterprise fund would have to contract with vendors to receive the services.

The Water/Sewer Enterprise fund balance is expected to decrease from \$104.3 million to \$22.0 million in FY 2007 because of planned capital expenditures. A \$5.0 million contingency appropriation exists for FY 2007. There will be a 15% rate increase instituted during FY 2007 in order to cover increased costs.

Sanitation Enterprise Fund: The Sanitation Enterprise Fund supports refuse collection and disposal service to homes and businesses in the city. It is supported through monthly charges paid by sanitation customers. The divisions in the Sanitation Enterprise Fund pay the Landfill Fund to dispose of solid waste at the landfill. The fund balance is expected to decrease from about \$4.0 million to \$3.4 million in FY 2007.

Landfill Enterprise Fund: The Landfill Enterprise Fund supports the operation of the Glendale Landfill. City departments, and all private haulers, pay tipping fees (based on tonnage disposed) to use the city's landfill. Non-city customers pay higher tipping fees. City Code requires that any excess of budgeted revenues over budgeted expenditures be reserved each year for the purpose of covering major landfill improvements or major equipment purchases. In addition, the city's recycling program will help extend the life of the landfill and contribute to our community's effort to improve the environment.

The balance of the Landfill Fund at the beginning of FY 2007 is projected to be \$18.3 million. It is projected to decrease to \$16.2 million by the end of this fiscal year, with another \$2.0 million appropriated for contingency purposes.

Risk Management and Worker's Compensation Trust Funds: The Risk Management and Worker's Compensation Trust Funds support the provision of liability and worker's compensation coverage for the city. The funds are used to pay claims against the city and to cover premiums for certain types of outside coverage. Income to the funds comes from premiums charged to each city department.

Benefits Trust Fund: The Benefits Trust Fund was created in FY 2001. An actuarial study of health insurance funding indicated that creating a separate fund, and holding the excess payments and accumulated interest in it, would be the best way to develop reserves to meet future cost increases for health-related insurance. During the course of the year, employer and employee contributions for medical, dental and vision insurance are deposited into this fund.

For FY 2007, the city employees will continue to contribute \$25.00 per month to help cover the costs of continually rising health insurance expenditures. Premium payments to insurance carriers are made directly from the fund. The remaining fund balance, if any, will be kept in the fund for future use. The Benefits Trust Fund also contains minimal reserves.

Vehicle and Technology Replacement Funds: These replacement funds were designed to allow the city to replace outdated, or worn out equipment at regular intervals. Typically, each department pays annually into each fund based on the amount of equipment in its inventory and the expected life span and any residual value of the equipment.

Due to the economic downturn of 2001-2003, GF contributions to these funds were halted for seven months in FY 2003, and for all of FY 2004, for a total of nineteen months. The enterprise funds continued to pay into these replacement funds at the 100% level over this time period. GF contributions resumed at the 50% level in FY 2005.

With the exception of Public Safety vehicles, the useful life of city vehicles was extended one year in FY 2003. The savings from this extension helped the city offset other inflationary increases within the existing budget. In addition, the level of past contributions created a cushion in the replacement fund balances that has allowed the city to continue replacing critical equipment at regular intervals.

GF contributions to these funds were restored to a 75% funding level for FY 2006, and are at the 100% funding level for FY 2007. Fund balances in both funds fluctuate from year to year according to the replacement schedules, and are decreasing from \$3.9 to \$3.1 million in the Vehicle Replacement Fund, and from \$2.5 to \$800,000 for the Technology Replacement Fund.

General Services and Telephone Funds: The General Services and Telephone Funds are used to track income and expenses of the internal services provided to city departments. These include vehicle maintenance, fuel and telephone services. City departments pay for these services on an actual usage basis. These charges go into the General Services Fund as revenues that support the cost of providing the services. The General Services Fund generally carries only a small fund balance because the rate structures are designed to recover only actual costs. Small annual surpluses may occur from time to time, but these are returned to city departments through lower rates or smaller rate increases the following year.

Self-Sustaining, Library and Cable TV Revolving Funds: These funds track the use of special revenue sources dedicated to the specific service areas that collect them. Examples include recreation classes for which fees are charged, library book sales and rental fees for the cable TV studio and van. The Marketing Department receives contributions from sponsors and fees from vendors for Special Events and is projected to receive a transfer of \$401,000 from the General Fund. The Parks and Recreation Department has agreements with several local school districts covering maintenance of city pools on school property and jointly owned city/school district parks. The school districts and the city make annual payments into the fund to cover major

maintenance and restoration costs. In turn, each fund will experience a reduction in their respective self-sustaining fund balance as accumulated reserves are spent.

Capital Construction Funds: These funds track the resources, generally from bond sales and development impact fees, and capital expenses related to the construction of major capital improvements. Considerable detail on planned capital projects, their potential operating impacts on the General Fund, Enterprise Funds, debt policies and tax implications are included in the *Capital Improvement Budget* section of this document. Any remaining fund balances in the capital construction funds are appropriated to contingency to cover unanticipated project costs.

Debt Service Funds: These funds are used to track payments made on the city's outstanding debt obligations. Each type of debt (General Obligation, Street Revenue Bond, Local Improvement District, Municipal Property Corporation) is tracked in a separate fund.

The city's debt policies and long-range debt management plans are described in detail in the *Capital Improvement Budget* section of this document. Debt schedules are included in the *Schedules* section at the end of this document.

Fund balances in the General Obligation, Local Improvement District and MPC Funds fluctuate according to established debt payment schedules. The Street Revenue Bond Debt fund carries little or no fund balance. Both the MPC and Street Revenue Bond funds are balanced annually with transfers from the General, Street and Arena Special Revenue funds.

REVENUES

Total revenues available to the city in FY 2007 from all sources are estimated at \$637.4 million, of which \$152.4 million goes into the General Fund. Table 1 shows changes expected in some revenue funds. Please note that numbers in parentheses denote a decrease in revenues in FY 2007.

Table 1

Total Revenues by Fund—FY 2006 vs. 2007

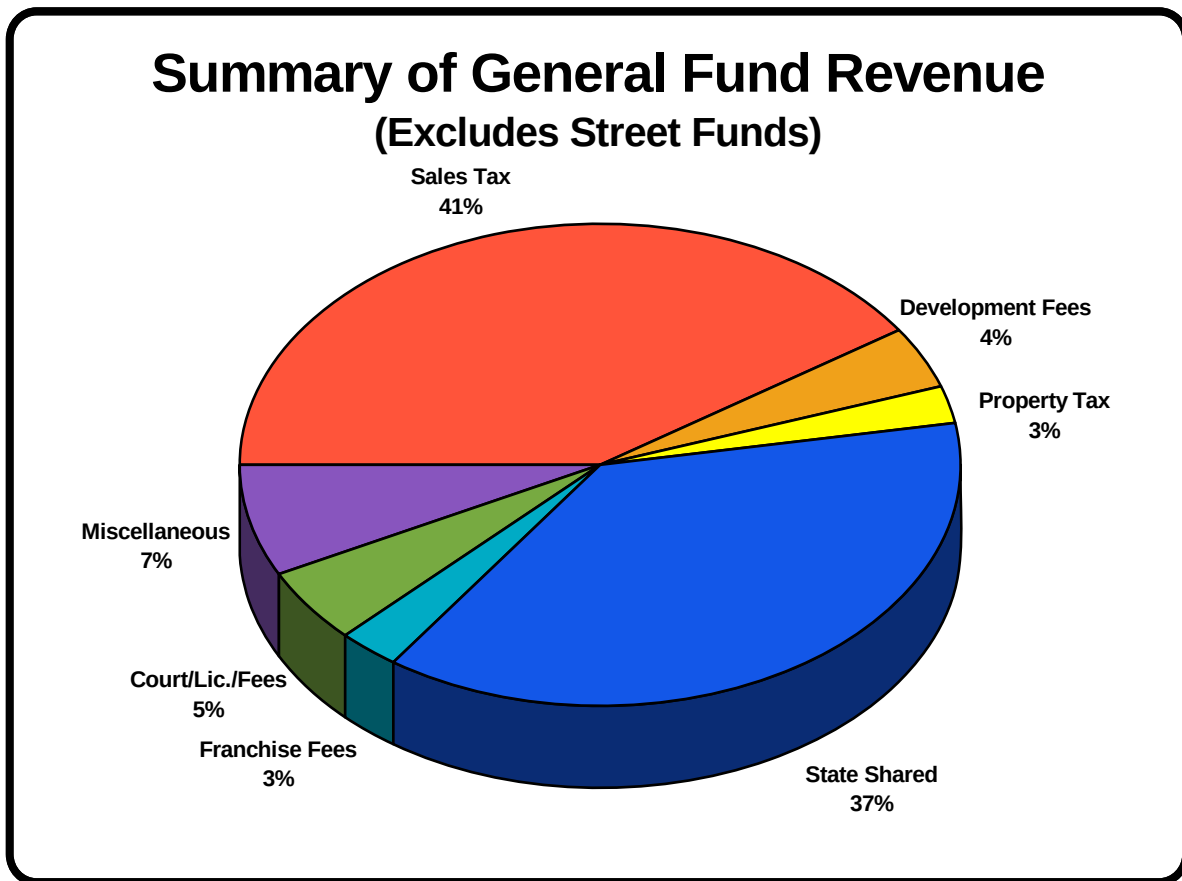
(All Dollars in Thousands)

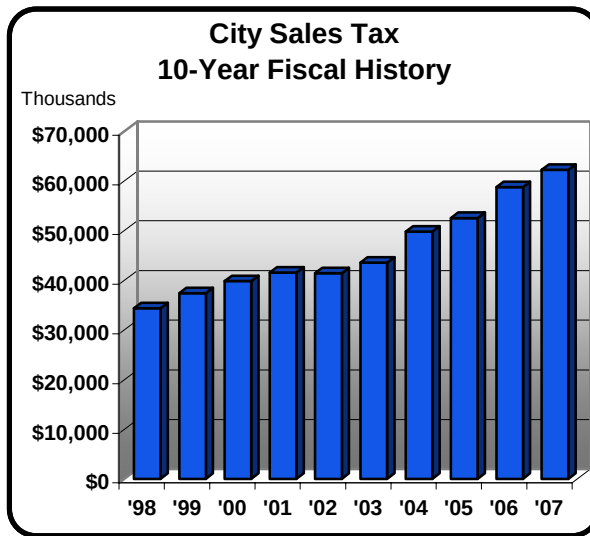
Fund	FY 2006 Estimate	FY 2007 Projection	Change FY 06 to FY 07
01-General Fund	\$143,330	\$152,361	\$9,031
02-Police Spec. Rev.	\$2,949	\$3,123	\$174
04-Fire Spec. Revenue	\$1,474	\$1,561	\$87
06-Civic Center	\$450	\$485	\$35
12-Streets	\$16,468	\$15,838	(\$630)
13-L.T.A.F.	\$1,160	\$1,160	\$0
15-Airport	\$365	\$367	\$2
16-General Services	\$7,169	\$8,752	\$1,584
18-Arena Special Rev.	\$4,257	\$8,357	\$4,099
19-Housing	\$8,297	\$8,501	\$203
24-Transport. Grants	\$332	\$5,098	\$4,766
25-Transportation	\$22,859	\$49,122	\$26,263
27-Telephone	\$782	\$890	\$108
41-Vehicle Replacement	\$1,850	\$2,332	\$483
42-Tech. Replacement	\$1,669	\$1,943	\$274
50-Water/Sewer Fund	\$146,307	\$159,326	\$13,019
55-Landfill Fund	\$8,978	\$9,045	\$67
57-Sanitation Fund	\$14,501	\$15,279	\$778
72-Court Fund	\$324	\$327	\$3
73-Recreation Self-Sustaining	\$945	\$945	\$0
75-Library Books	\$337	\$337	\$0
76-Risk Mgmt Trust Fund	\$2,586	\$2,780	\$194
77-Workers' Comp Fund	\$1,256	\$1,150	(\$106)
79-Benefits Trust Fund	\$18,864	\$20,096	\$1,232
Total Operating	\$407,509	\$469,174	\$61,665
Capital and Other Revenue	\$118,258	\$168,253	\$49,995
Grand Total	\$525,766	\$637,427	\$111,660

General Fund Revenues

Total resources available in FY 2007 to support General Fund services include the estimated beginning fund balance of \$45.0 million, revenues of \$152.4 million and transfer-in of \$741,000. Estimated total revenues for FY 2007 increased approximately \$9.0 million (6.3%) from the FY 2006 year-end estimate. The increase from the prior year-end estimate is attributable primarily to increases in city sales tax, state revenues and development related fees.

The city's overall General Fund revenue projections are based on historic trend data, expected population increases, projected inflation, performance of the national, state and local economies and statistical analyses.

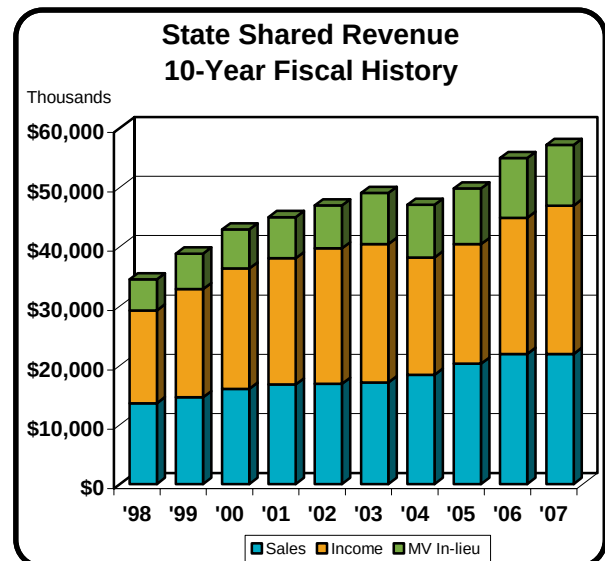




City Sales Tax: City sales tax represents 40.8% of the General Fund total operating resources and is Glendale's largest source of locally generated revenue. The General Fund receives 1.2% of the city's 1.8% sales taxed on all retail sales occurring within the city. For FY 2007 the adopted revenue budget is \$62.2 million, which is approximately a \$3.5 million, or a 5.9% increase over the FY 2006 year-end estimate of \$58.7 million.

This revenue source has performed very strongly in recent years and is expected to continue growing as new retail development expands to undeveloped areas of the city.

State-Shared Revenues: State-shared revenues include state income tax, state sales tax, and motor vehicle in-lieu tax, which are shared with all cities and towns throughout the state. The formula for distribution of the sales and income tax revenue is based upon the relation of the city's population to the total state population. Under this distribution method, mature cities reaching build-out will see their portion of state-shared tax revenues decrease, as rapidly growing cities receive a greater share of the revenue distribution. The motor vehicle in-lieu distribution is based on the city's population in relation to the total incorporated population of Maricopa County. The State Department of Revenue collects and distributes funds to cities and towns for these revenue sources.



A mid-decade census was conducted in FY 2006 for Maricopa County. Originally the city expected to see a loss in FY 2007 state-shared revenue as a result of the mid-decade census, but due to economic growth the city is expected to realize a \$2.2 million or 4.0% increase over the FY 2006 year-end estimate of \$54.9 million. State-shared revenues represents 37.5% of the General Fund total operating revenue resources and is Glendale's second largest source of revenue after city sales tax revenue.

For FY 2007 the adopted revenue budget for state-shared income tax is \$25.0 million, which is approximately a \$2.1 million or a 9.0% increase over the FY 2006 year-end estimate of \$22.9

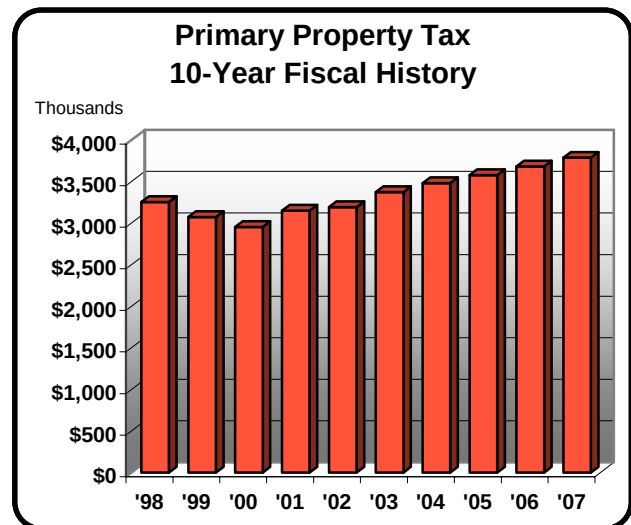


million. Income tax disbursements to cities lag behind collections by two years, so strong performance in FY 2007 will reflect Arizona income tax collections from FY 2005. Cities and towns share in a 5.0% sales tax collected by the state. Since FY 2005, 15.0% of state sales tax has been allocated to cities and towns. The forecast calls for FY 2007 state-shared sales tax of \$21.9 million.

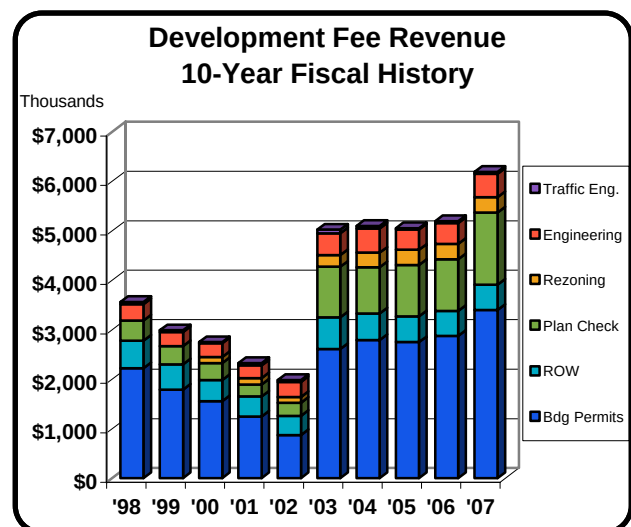
State motor vehicle in-lieu tax is part of the vehicle license fees collected by the state. The adopted budget for FY 2007 is \$10.2 million.

A conservative approach was taken in projections for both states sales tax and motor vehicle in-lieu tax. State sales tax was held flat and motor vehicle in-lieu has a slight increase of \$143,144 over the FY 2006 year-end estimate of \$10.1 million.

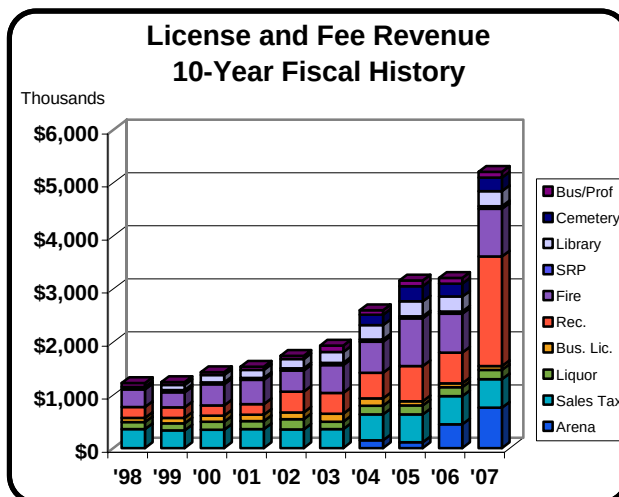
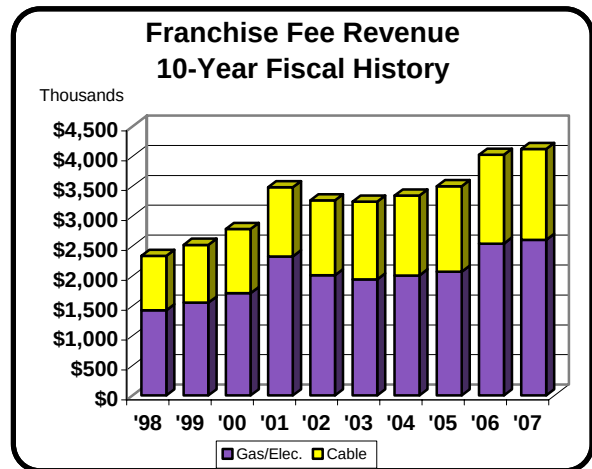
Primary Property Tax: Using Maricopa County estimates for assessed valuation a primary property tax rate of \$0.2925 per \$100 of assessed valuation will result in revenues of approximately \$3.8 million. This is a slight increase from FY 2006 receipts and the increase is attributable to new construction and rising property values in the city. The city Council made a policy decision to stabilize the property tax rate at \$1.72 to ease the tax burden for existing residents. The current levy is well below the legal maximum, and the city is in compliance with applicable property tax law.



Development Fees: Development-related fees include building permits, right-of-way permits, plan review fees, rezoning fees and engineering and traffic engineering plan check fees. Fee revenues are cyclical in nature and tend to reflect the economic health of the construction sector. Development fee revenue is predicted to increase to almost \$6.2 million in FY 2007. This represents an increase of nearly \$1.0 million from the FY 2006 estimate. This is attributable to a development fee rate increase and major new developments, such as those related to the arena, stadium and their surrounding areas.

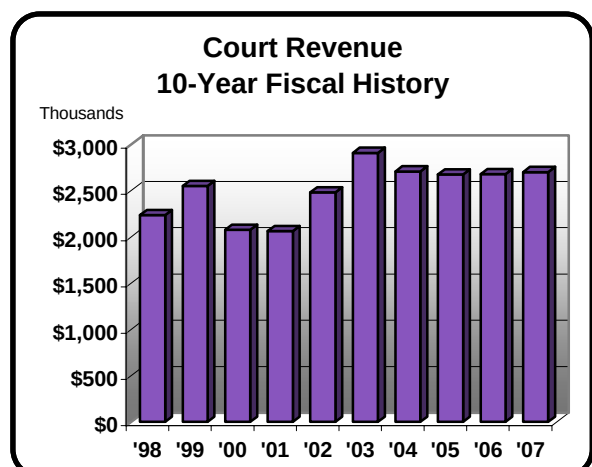


Franchise Fees: Franchise fees are paid to the city by the electric, gas and cable companies operating within the city. These fees tend to increase in response to population growth and rate increases by the various utilities. In all cases, the fees due the city are based on gross receipts for the franchised organization. Anticipated revenues from this source are approximately \$4.1 million for FY 2007.



License and Fee Revenues: This revenue category includes business and professional licenses, sales tax licenses, liquor licenses, special regulatory licenses, recreation fees, fire department fees, library fees, cemetery fees, and arena fees. As a group they are expected to generate \$5.2 million in FY 2007. This represents an increase from the FY 2006 year-end estimate, primarily due to the expected revenue generated from recreation fees at the new Foothills Recreation Center.

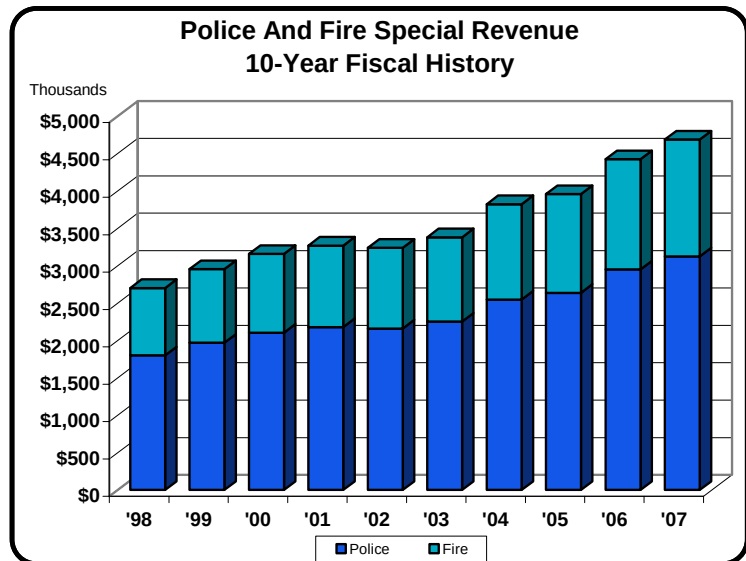
Court Revenues: The Glendale City Court collects fines for parking and traffic violations, and civil and misdemeanor criminal cases. Traffic fines represent the largest portion of court revenues. The amount of revenue generated from fines can be affected by changes in the level of enforcement provided by the Police Department. Court revenue is estimated to reach \$2.7 million in FY 2007.



Other Revenues: This revenue category includes interest, staff and administrative chargebacks, rental income, capital lease proceeds, sale of assets and miscellaneous revenues. The forecast calls for FY 2007 revenues of approximately \$11.1 million versus an expected FY 2006 year-end estimate of \$11.0 million.

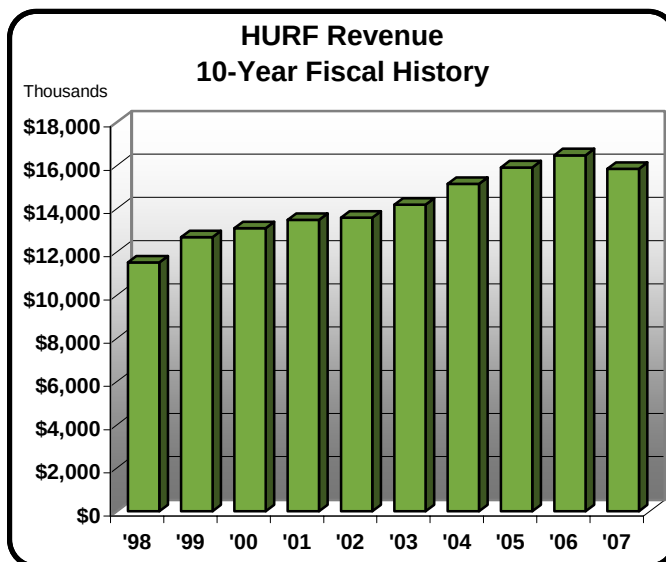
Police and Fire Special Revenue Funds

Special Sales Tax: The source of revenue for these funds is the 0.1% sales tax designated for Police and Fire services adopted by voters in 1994. Two-thirds of the revenues are allocated to Police and one-third to Fire. Because this revenue source is subject to the same economic volatility as the general sales tax, the city's sales tax stabilization strategy applies. The projected revenue for FY 2007 is \$3.1 million for Police and \$1.6 million for Fire.



Street Fund Revenues

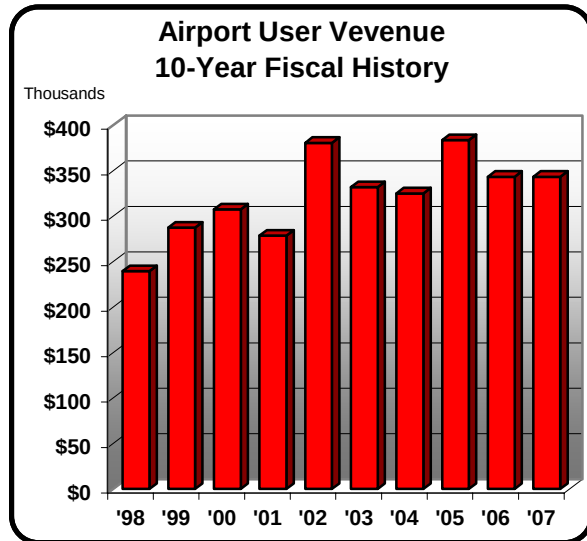
Street Fund revenues come from the state-shared Highway User Revenue Fund (HURF), which consists of gasoline and other fuel taxes, driver's licenses and vehicle registration fees, and other transportation-related fees and taxes. These revenues are distributed to cities based on a city's population in relation to the state's total population. They must be accounted for separately and used for street maintenance and transportation services.



HURF Revenue: HURF collections are affected by the general health of the economy, as well as the vigor of specific industries such as tourism and trucking. Formula modifications made from time to time by the state legislature have affected Glendale's share of HURF dollars. For FY 2007 the adopted revenue budget for HURF is \$15.8 million, which is a \$629,801 or a 3.8% decrease over the FY 2006 year-end estimate of \$16.5 million.

Airport Fund Revenues

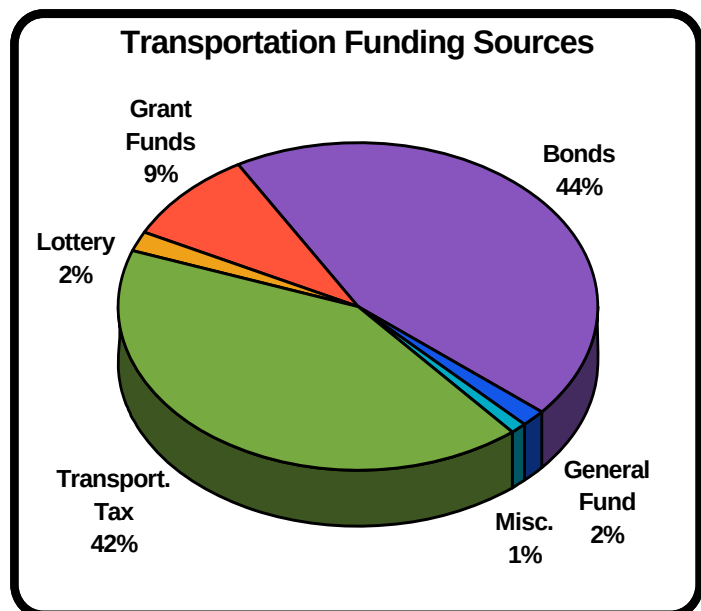
Airport revenues consist of user fees (60.5%), lease proceeds (4.0%) and a transfer from the General Fund (35.3%).



Airport User Fees: Airport user fee revenue comes from a combination of terminal space rentals, land leases, fuel-related fees, tie-down and hangar fees and other aviation-related fees. The city has achieved a 100% building lease rate for the last few years. Glendale is now aggressively pursuing additional airport facility users with an ultimate goal of airport self-sufficiency. Construction of the NHL Coyotes Arena and NFL Cardinals Stadium in conjunction with planned improvements to attract corporate jet customers should provide additional business opportunities for the airport. Revenues for FY 2007 are projected to be \$367,080.

Transportation Fund Revenues

The primary source of transportation revenue for operations is sales tax revenue received from the Transportation Referendum Tax (0.5%) approved by voters in 2001. This tax funds the Glendale Onboard (GO!) Transportation Program, and is expected to generate an estimated \$22.2 million in FY 2006 and \$23.5 million in FY 2007. These funds are used for various transit-related projects and expanding existing services. Other sources of revenue within the transportation fund include \$200,000 in transit revenues and \$447,000 in interest earnings. In total, revenues are projected to be \$49.1 million in FY 2007, which is a \$26.3 million or almost a 114.9% increase over the FY 2006 year-end estimate of \$22.9 million. The increase is due to the planned issuance of bonds in FY 2007 of \$25.0 million, which will be used to fund capital improvements related to transportation.





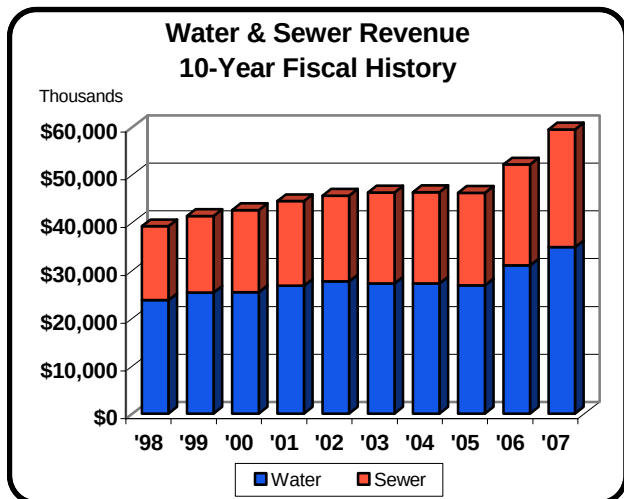
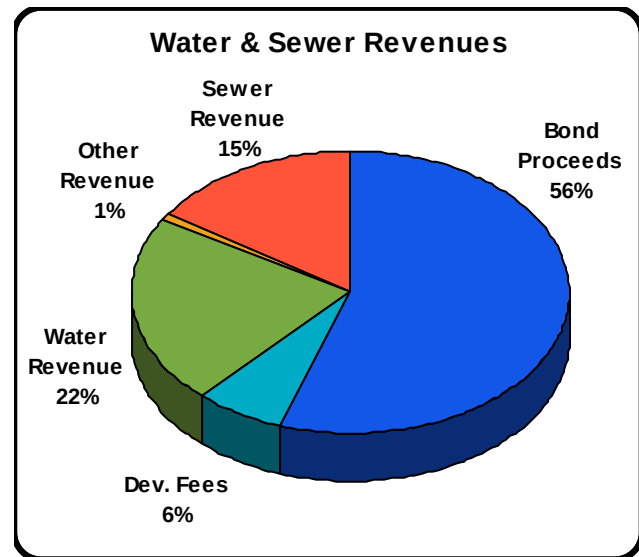
Other revenue sources include the city's allocation from the Local Transportation Assistance Fund, which is funded from state lottery revenues and is projected to total \$1.2 million in FY 2007. Grants will contribute about \$5.1 million more. The General Fund will transfer \$900,000 into the Transportation Fund this year to help sustain the delivery of transportation services.

These funds and the GO! program are guided with the help of the Citizen's Transportation Oversight Commission (CTOC).

Water/Sewer Fund Revenues

In FY 2007, water sales and sewer fees will make up \$59.5 million of total revenues for this fund. Bond proceeds will yield an additional \$88.3 million and development impact fees (DIF) \$10.3 million. Overall revenues for the Water/Sewer Fund amount to \$159.3 million in FY 2007. Water and Sewer fees in FY 2007 will increase 15.0% for each service. This increase is necessary to ensure the funding of costs related to providing services and capital projects.

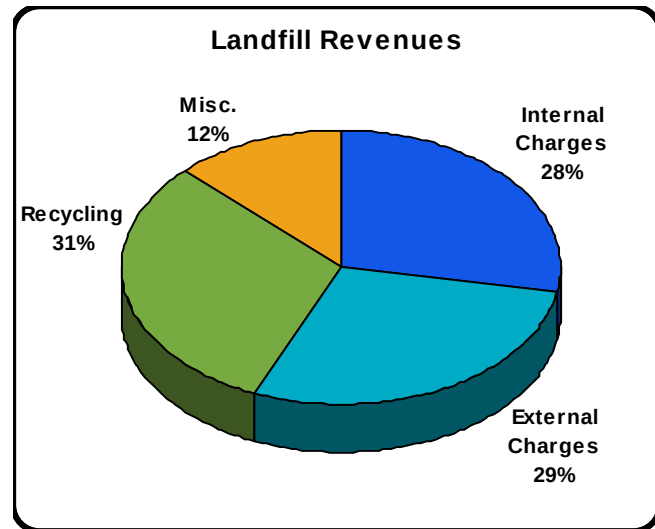
Water Sales: Revenues from water sales are influenced by rate changes, weather conditions and population growth.



Sewer User Fees: Though it is possible to measure actual water used each month, it is impossible to measure exact sewer usage. However, there is a strong correlation between water and sewer usage. Therefore, sewer user rates are set each year based on water usage in the months of January, February and March.

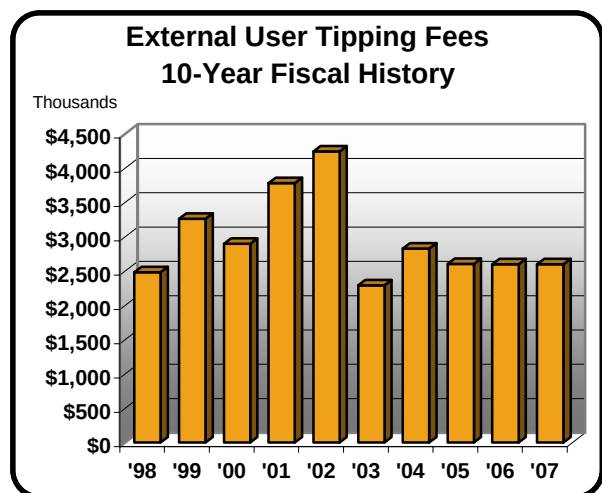
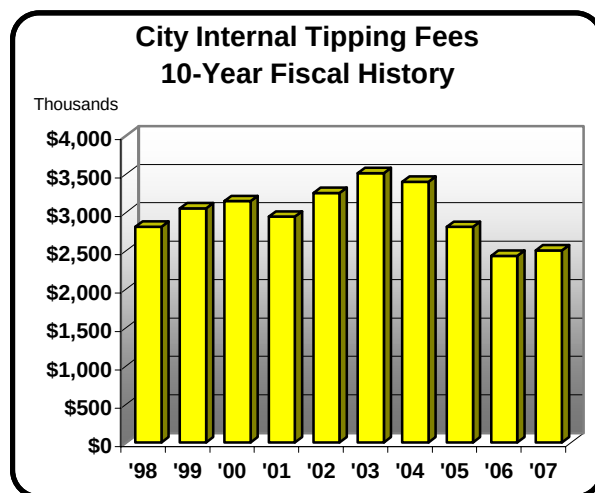
Landfill Fund Revenues

Glendale's internal divisions are charged an internal rate for use of the city landfill, and will generate \$2.5 million of landfill revenues. Outside users are expected to account for \$2.6 million of FY 2007 landfill revenues. The recycling program is projected to bring in \$2.8 million. Additional miscellaneous revenue comes from interest, development fees, chargebacks and other fees, and accounts for \$1.1 million. Total projected revenues for FY 2007 are \$9.0 million.



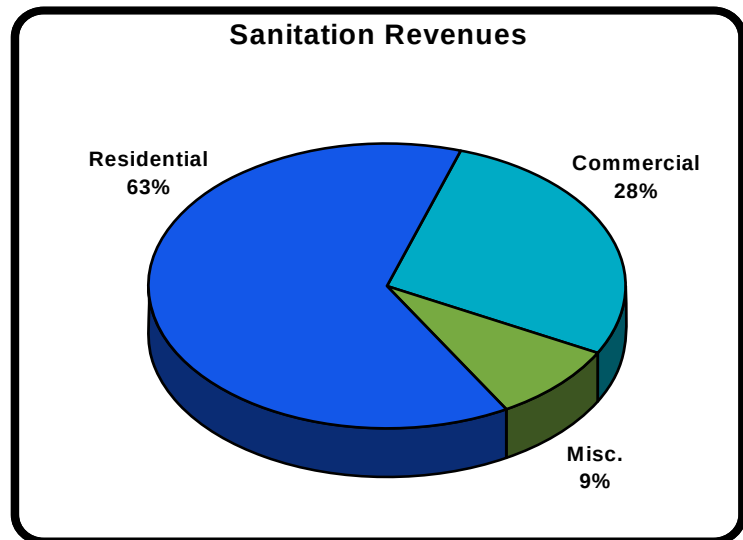
Internal Division Tipping Fees: The current internal tipping fee paid by city divisions is \$13.28 per ton, which is an increase from the rate of \$12.57 charged in FY 2005. The rate will increase in FY 2007 to \$14.35 per ton. Internal tipping fees will generate \$2.5 million for the Landfill Fund in FY 2007.

External User Tipping Fees: Tipping fees paid by private haulers and other cities using the Glendale Landfill will generate \$2.6 million in revenue in FY 2007. The drop after FY 2002 was due to two major clients not renewing their contracts. The tonnage rate will also increase from \$26.25 in FY 2006 to \$27.25 in FY 2007.



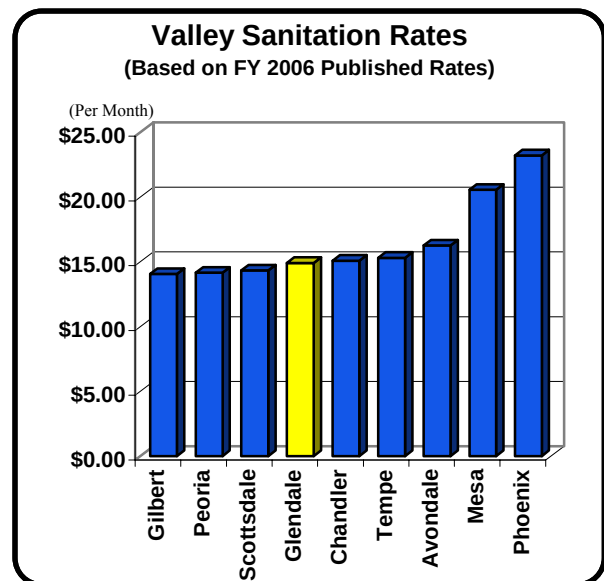
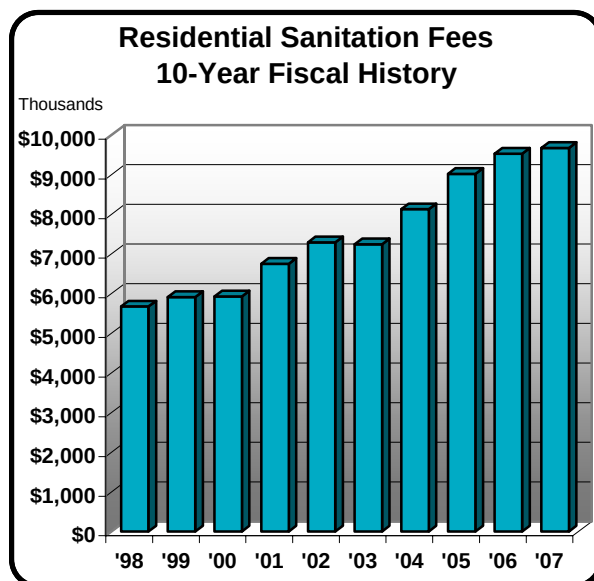
Sanitation Fund Revenues

The city has prepared five-year financial plans for the Sanitation and Landfill Enterprise Funds. These plans consider operating and capital costs, equipment replacement, rate structures and service demands. Budget decisions are largely based on these long-range plans. Since landfill fees represent a significant part of the expenses incurred by the sanitation enterprise operation, landfill rates have a major impact on sanitation rates. Glendale's sanitation rate for FY 2007 is \$14.90, which was increased in FY 2006 from \$14.50. The fee adjustment was necessary to cover the increased cost of doing business.



The FY 2007 revenues of \$15.3 million for the Sanitation Fund come primarily from two sources: residential fees, projected at \$9.7 million, and commercial fees, projected at \$4.3 million.

Sanitation Service Fees: Commercial fees charged to business and apartment accounts will amount to approximately 27.9% of revenues in FY 2007. The Sanitation Division has dedicated a position to help secure new business accounts, and commercial rates are being reviewed.



EXPENDITURES

The FY 2007 Operating Budget

The FY 2007 Operating Budget totals \$337.0 million, which is an increase of \$47.0 million or 16.2% over the FY 2006 budget of \$290.0 million.

One-time additions to the budget account for \$24.8 million. These additions will not recur in future years, and include costs related to the stadium, arena, Westgate development, pay-as-you-go capital, economic development redevelopment/land acquisition, early pay-down of the lease debt and other one-time expenditures to prepare for the City's national events in FY 2007.

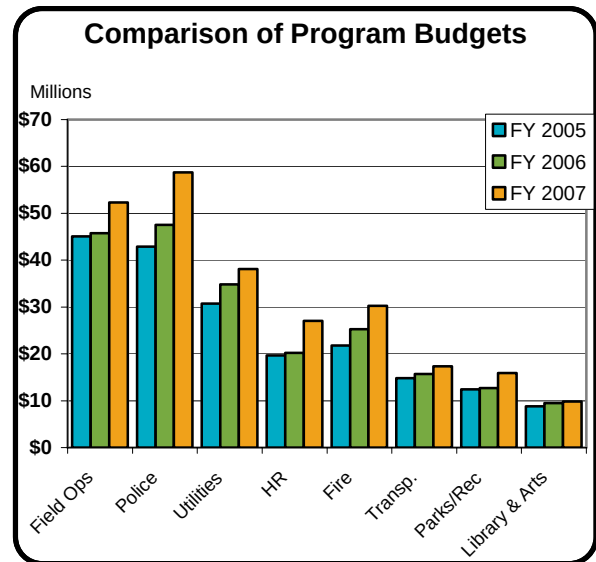
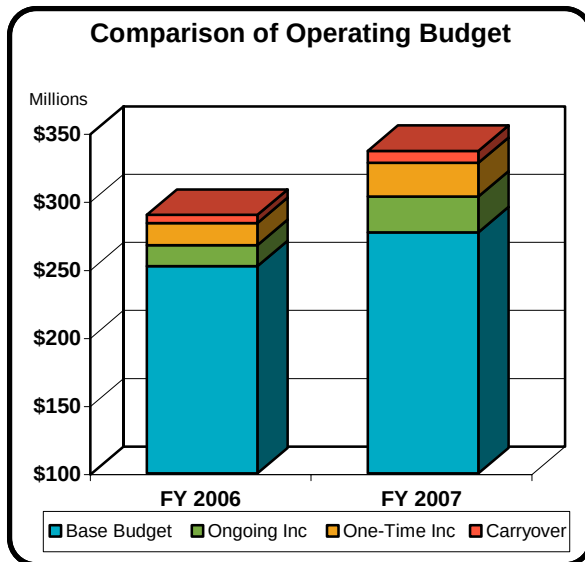
Ongoing additions to the budget total \$26.3 million. A significant portion of this ongoing expense is related to employee merit and pay range adjustments, Foothills Recreation & Aquatics Center operations, motor fuels, pavement management, O&M expenses related to the convention center/media/cable/parking structure at Westgate, water/sewer expenses, lease debt service, right-of-way maintenance, prisoner maintenance and additional staffing throughout the city.

Operating Budget Changes

There are several significant additions to the city's operating budget. In FY 2007, an emphasis was placed on staffing throughout the city to meet the everyday demand for city services. Year over year, the City's authorized staffing increased by 115.5 full-time equivalents (FTE's). Examples of some of the permanent positions added to the FY 2007 budget include:

- The Police Department added 13 permanent police officers "off-cycle" in January as part of a COPS Universal grant and an additional 25 positions during the "normal" budget process that included nine patrol officers, three accident investigators, three case managers, an ID technician, a communication specialist, a detention officer, a training officer and six other positions.
- The Fire Department added 16 positions that will be used for North Battalion incident safety staffing, backfill in all stations, fire inspections, Public Safety Training Facility operations and as part of the Rapid Response Team.
- City Council approved the initial staffing request (six positions) for the Homeland Security Department. This department will be in charge of the new Emergency Operations Center coming on line in FY 2007.
- The City Court added four court clerks and an administrative secretary, while the City Attorney's Office added three assistant city prosecutors and three additional support staff to meet the growing demand for services in this area.

- The Parks & Recreation Department added nine staff persons for the Foothill's Recreation and Aquatics Center that opens in the first quarter of FY 2007. They also added two positions for the Sahauro Ranch Historic Site operations.
- The Building Safety Department added four additional permanent positions to meet the demand for mechanical/plumbing, building, electrical and tenant improvement inspections
- The Utilities Department added 19 positions in various divisions including wastewater collection, meter maintenance, pretreatment, reclamation, security and information management.



Aside from additions to staffing levels, other additions to the FY 2007 operating budget include:

- \$7.0 million in one-time funds to pay-down the lease debt obligation related to Northern Crossing. Strong revenues and parcel sales at this location have allowed the city to retire a large portion of the debt that was incurred when the property was first acquired for re-development.
- \$5.2 million for compensation related expenditures, including pay range and merit adjustments. In addition, mandatory retirement system increases required an additional \$1.8 million of operational funding.
- \$1.5 million was appropriated to address increases in both the cost and usage of motor fuels, including gas and diesel fuel, for city-wide operations.

- \$1.2 million to enhance 217,000 square feet of existing right-of-ways in high impact areas including Bell Road, Camelback Road, Glendale Avenue and Grand Avenue.
- \$700,000 for the Neighborhood Improvement Grants program to provide capital improvements to various neighborhoods throughout the city.
- \$408,800 was set aside for the purchase and maintenance of 18 biphasic heart monitors that benefit the community by contributing to increased defibrillation success rates and reduce myocardial damage of patients.

Table 2**Selected FY 2007 Budget Supplementals**

(All Dollars in Thousands)

Department	Amount	% Increase from FY 2006 Operating Budget
Police Department	\$7,446	15.7%
Field Operations	\$5,319	11.6%
Fire Department	\$4,077	16.1%
Utilities	\$4,234	12.2%
Parks & Recreation	\$2,782	21.9%
Transportation	\$1,702	10.8%
Building Safety	\$1,292	26.5%
City Attorney	\$1,196	46.5%
Info. Technology	\$457	7.1%
Engineering	\$268	5.3%
All Other	\$22,279	24.9%
Total Supplementals	\$51,052	17.6%

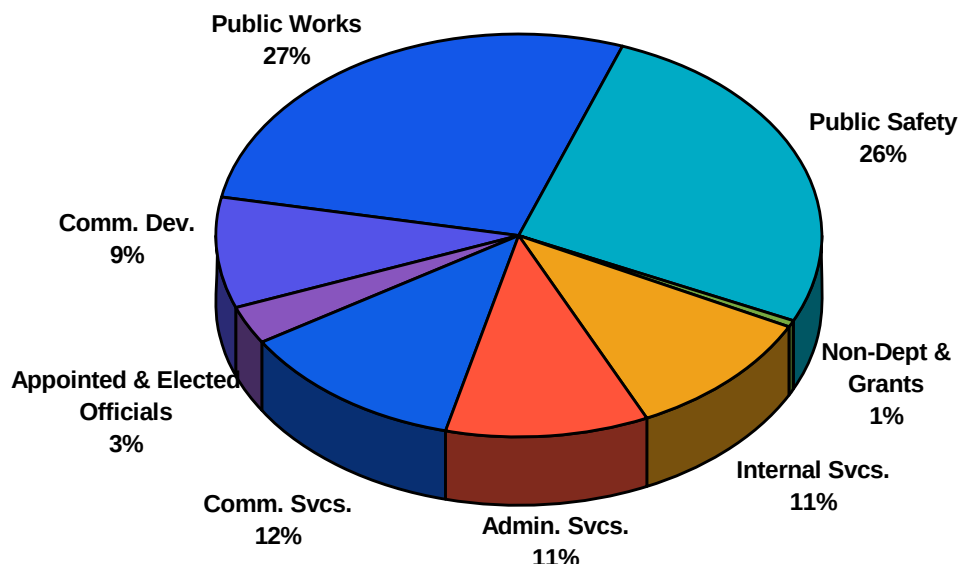
Operating Budget Summary

In most cases, Glendale's fund structure coincides with the cities organizational and program structure. Table 3 shows the operating budgets for each operating fund from FY 2005 to FY 2007. The "other" category includes stadium, arena and grant related costs, which are mostly self-funded.

Table 3
Operating Budget Summaries FY 2005 to FY 2007
 (All Dollars in Thousands)

Fund	2005 Budget	2006 Budget	2007 Budget	2007 vs. 2006
01-General Fund	\$126,500	\$143,751	\$166,945	16.1%
02-Police Spec. Rev.	\$3,020	\$3,215	\$3,056	-4.9%
04-Fire Spec. Revenue	\$1,451	\$1,317	\$1,838	39.5%
06-Civic Center	\$709	\$755	\$933	23.7%
12-Streets	\$12,764	\$14,426	\$16,434	13.9%
15-Airport	\$557	\$566	\$574	1.4%
16-General Services	\$5,756	\$7,169	\$8,769	22.3%
19-Housing	\$8,186	\$8,360	\$8,374	0.2%
25-Transportation	\$9,401	\$9,820	\$10,350	5.4%
41-Vehicle Replacement	\$2,507	\$2,439	\$3,174	30.1%
42-Tech. Replacement	\$1,786	\$1,786	\$3,659	104.9%
50-83-84-Water/Sewer Fund	\$35,809	\$39,087	\$43,162	10.4%
54-Cable Equip. Rental	\$55	\$55	\$56	3.1%
55-Landfill Fund	\$8,240	\$7,348	\$7,359	0.1%
57-Sanitation Fund	\$14,002	\$13,196	\$14,117	7.0%
72-Court Fund	\$320	\$345	\$299	-13.3%
73-Self-Sustaining Fund	\$2,236	\$2,306	\$2,157	-6.5%
75-Library Books	\$521	\$524	\$336	-35.9%
76-Risk Mgmt Trust Fund	\$2,250	\$2,250	\$2,760	22.7%
77-Workers Comp Fund	\$1,407	\$1,407	\$1,407	0.0%
79-Benefits Trust Fund	\$13,356	\$13,692	\$19,600	43.1%
Other	\$17,168	\$16,187	\$21,592	33.4%
Total Operating Budget	\$268,000	\$290,000	\$336,951	16.2%

Percentage of Operating Budget by Group for All Funds



The largest operating group, regardless of funding source, is the Public Works Group, which accounts for 27.6% (\$93.0 million) of the total operating budget. The public works group includes the Utilities, Field Operations, Engineering and Environmental Resources departments. These departments provide water and sewer treatment and transmission services, street and right-of-way maintenance services, solid waste collection and disposal services, as well as recycling operations; building and equipment maintenance services; cemetery services; construction engineering services and capital program management for the city's capital improvement program; water conservation programs for residents and city departments; water quality testing services for the city's drinking water and reclaimed water services; and long-term water resource planning.

The second largest group at \$88.5 million is Public Safety, which makes up 26.3% of the total operating budget. Services provided by this group include police and fire protection, emergency medical services and related support services such as 911 dispatch. Glendale's Police Department is accredited through the independent Commission on Accreditation for Law Enforcement and the Fire Department is accredited by the Commission of Fire Accreditation International.

The Community Services Group provides services that are probably the most visible to the public and includes the following departments: Community Partnerships, Library & Arts, Neighborhood Improvement Grants, Parks & Recreation and Residential Infill Housing. The



services include the provision of parks, open space, and recreation activities, library services like programs that promote life long learning, literacy and the love of reading, and the public arts program. In addition, citizen education services and neighborhood partnership programs are provided through this group, as well as rental assistance and housing services for eligible applicants under the Section 8 and Low Rent Public Housing programs, which are federally funded. This group accounts for 12.3% of the total operating budget, or \$41.5 million.

The Administrative Services Group accounts for \$36.4 million (10.8%) of the operating budget. Departments within this group include Economic Development, Finance, Info. Technology, Management & Budget and specialty departments to account for and track lease payments, fees and rebates/incentives. Some of the services these departments provide include financial, accounting, and payroll services; revenue collection services; information systems development and management; grants coordination and budgeting services.

The Internal Services Group includes those operations reporting directly to the city manager or assistant city manager. These departments account for 10.6% (\$35.8 million) of the total operating budget. They include the City Auditor, City Manager's Office, Civic Center, Community Action Program, Employee Groups, Human Resources, Intergovernmental Programs and Marketing and Communications. Some of the services these departments provide include marketing, tourism, and special events services; personnel services related to recruiting, hiring, and training staff; and performance management services.

The Community Development Group represents 8.8% (\$29.6 million) of the total operating budget. Departments in this group include Building Safety, Code Compliance, Engineering, Planning and Transportation. Some of the services these departments provide include the issuance of building permits; inspections related to new construction; services related to traffic engineering, streetlights, traffic signals, traffic signs and markings; public transit, and airport operations.

The Appointed and Elected Officials Group is made up of departments whose department heads are appointed by the Mayor and Council or are elected to office. The group accounts for 3.0% (\$10.1 million) of the operating budget and includes the operation of the mayor's office, city council office, city clerk, city attorney and the city court.

Non-departmental expenses include annual dues for membership agencies like the National League of Cities and Maricopa Association of Government, outside legal fees, unemployment benefit payments, etc. Non-Departmental and miscellaneous grant administrative expenses account for less than 0.6% (\$2.2 million) of the operating budget.

Staffing and Personnel Issues

As with any service organization, personnel costs are a significant part of the total operating budget of the city. Table 4 provides a comparison of staffing levels in recent years.

Table 4
Staffing Levels by Fund
(Full-Time Equivalents)

Fund	2002-03	2003-04	2004-05	2005-06	2006-07
01-General Fund	1,170.55	1,187.05	1,260.91	1,300.26	1,388.76
02-Police Spec. Rev.	33.00	33.00	33.00	33.00	33.00
04-Fire Spec. Revenue	18.00	18.00	18.00	18.00	18.00
06-Civic Center	6.00	6.00	6.00	6.00	7.00
11-C.D.B.G.	8.75	8.75	8.75	8.75	8.75
12-Streets	96.00	96.00	96.00	96.00	97.00
15-Airport	5.00	5.00	5.00	5.00	5.00
16-General Services	42.00	42.00	42.00	39.00	42.00
18-91-96-Arena Dev/Rvw/Inspection	11.00	12.00	1.00	0.00	0.00
19-Housing	23.00	23.00	25.00	25.00	25.00
25-26-Transportation	40.25	42.25	42.25	43.25	49.25
27-Telephone	1.00	1.00	1.00	1.00	1.00
46-47-48-Other Grants Fund	11.00	11.00	11.00	10.50	10.50
50-83-84-Water/Sewer Fund	181.25	181.25	191.25	200.25	220.25
55-Landfill Fund	42.00	37.00	38.00	39.00	42.00
57-Sanitation Fund	62.00	65.00	68.00	69.00	70.00
70-Arts Commission	1.00	1.00	1.00	1.00	1.00
71-Training Fac - Rev	0.00	0.00	0.00	0.00	4.00
72-Court Fund	1.00	3.00	3.00	3.00	1.00
73-Self-Sustaining Fund	1.00	2.00	4.00	5.00	5.00
92-Stadium Special Rev.	0.00	6.00	20.00	13.00	3.00
Total	1,753.80	1,780.30	1,875.16	1,916.01	2,031.51

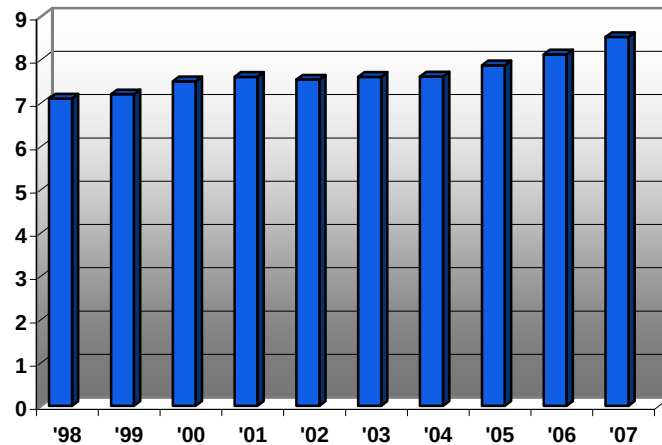
Overall, the city takes a conservative approach to adding new positions and expanding its service delivery system to ensure that basic services can be sustained regardless of revenue and expense fluctuations. Staff increases are typically closely tied to population growth.

The FY 2007 budget increases the total authorized staffing by 115.50 FTE's. Some of the departments receiving additional staff include Police, Fire, Homeland Security, City Court, City Attorney, Parks & Rec, Building Safety, Fields Operations, Transportation and the Utilities Department. Schedule 6 (pg. 515), found in the *Schedules* section of this document, provides detail on the city's authorized staffing by position for all departments.

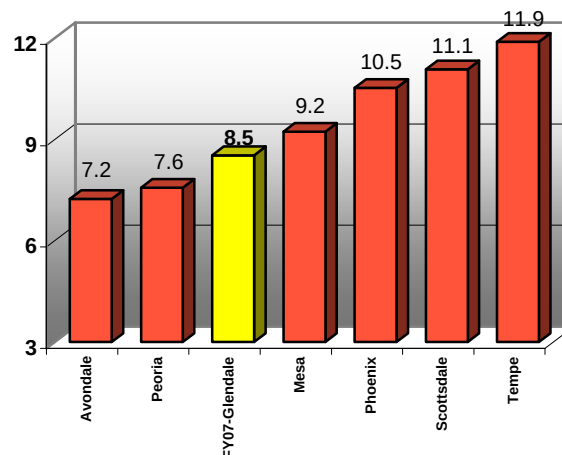
The total authorization of 2,031.51 FTE positions will serve an estimated population of 238,347 by July 2006. This results in a staffing ratio of 8.52 employees per 1,000 residents in FY 2007.

As the accompanying graph indicates, Glendale maintains one of the lowest staff to population ratios of any city in the metro Phoenix area, and does so without sacrificing the quality of services provided to residents. Please note that all cities employee to 1,000-population ratio is from FY 2006 except for the City of Glendale's, which represents the FY 2007 ratio.

**Authorized Staffing
Per 1,000 Population
10-Year Fiscal History**

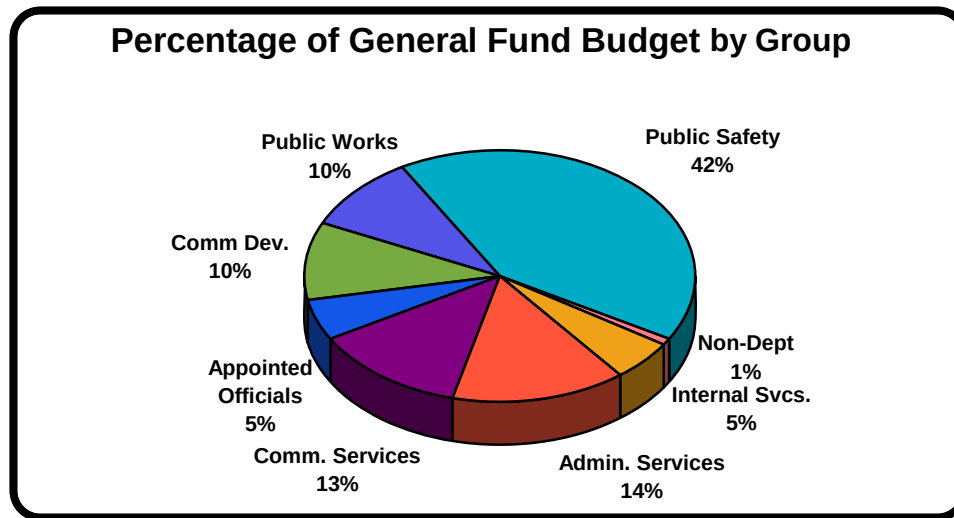


**Employees Per 1,000 Population
FY 2006**



General Fund Expenditures

Included in the General Fund total is the Streets Fund. The total General Fund operating budget for FY 2007 is \$183.4 million. At 41.7% or \$76.5 million, Public Safety is the largest component of the General Fund budget, followed by the Administrative Services group at 14.5% and Community Services group at 12.9%. The accompanying graph displays the General Fund budgets by group as a percentage of the whole.



All street-related costs eligible for Highway User Revenue Fund (HURF) allotment are budgeted as expenses of the Streets Fund and included in the Public Works group. The following table compares the FY 2007 General Fund operating budgets by group to FY 2006.

Table 5
General Fund Budget By Group Comparison

(All Dollars in Thousands)

Group	FY 2006 Budget	FY 2007 Budget	FY 2007 % of Total
Public Safety	\$63,796	\$76,524	41.7%
Administrative Svcs	\$21,877	\$26,514	14.5%
Community Services	\$21,428	\$23,722	12.9%
Community Dev.	\$16,907	\$18,128	9.9%
Public Works	\$16,482	\$17,800	9.7%
Internal Services	\$7,966	\$9,311	5.1%
Appointed Officials	\$8,137	\$9,776	5.3%
Non-Departmental	\$1,584	\$1,604	0.9%
Total	\$158,178	\$183,379	100%

Transfers to Other Funds

The General Fund supports a number of other funds within the city. A net transfer amount of \$10.8 million will be transferred to other funds in FY 2007. The largest of these transfers is \$4.7 million to the Street Debt Fund for Highway User Revenue debt service obligations. A transfer of \$3.0 million will go to the Municipal Property Corporation debt, the National Events Fund will receive \$1.0 million and another \$900,000 will go to the Transportation Fund. Other transfers will go to the Civic Center, Airport, Court, Housing, Marketing Special Events, various grant funds and the Stadium. Transfers between funds are detailed in Schedule 4 (pg. 513) of the *Schedules* section of this document.

Police and Fire Special Revenue Funds Expenditures

These fund resources are primarily designated to support the salaries of additional police officers and firefighters. A total of \$3.1 million will be appropriated from the Police Special Revenue Fund to provide police services, and \$1.8 million from the Fire Special Revenue Fund is designated to provide fire protection and emergency medical services. The Police fund supports 23 police officers, six police detention officers and four police communication specialists; while the Fire fund supports 14 fire fighters and four fire engineers.

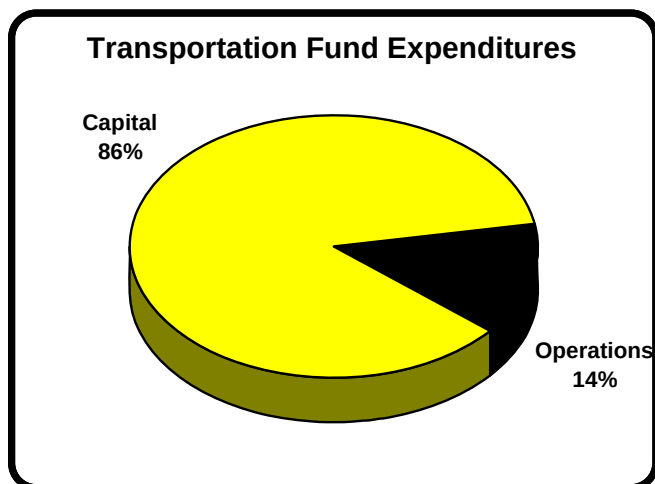
Airport Fund Expenditures

The Airport Fund operating budget is \$573,636, which is funded by airport revenues of \$367,080 and the remainder is covered through a transfer from the General Fund. Much of these appropriations fund daily operations at the airport, including fulfilling FAA safety regulations.

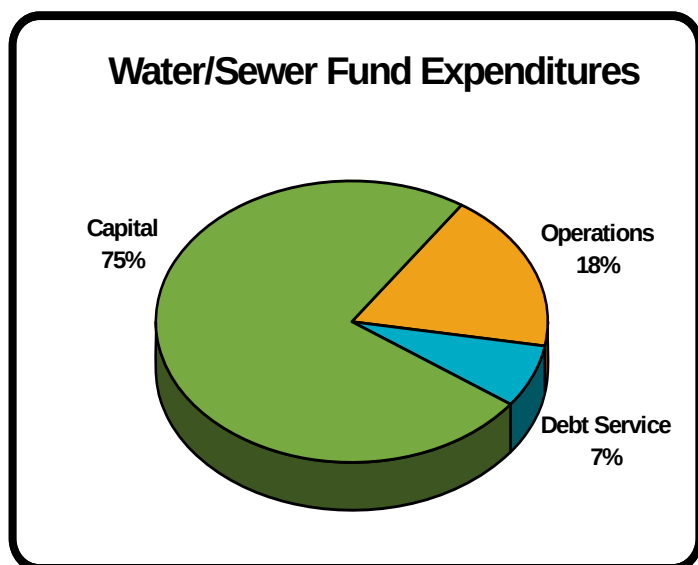
Continuing efforts to develop more revenue sources, coupled with prudent cost control measures, should bring the airport to self-sufficiency in the near future. Once runway and facility improvements are completed, staff believes the Glendale Airport will be able to attract corporate jet customers. This, coupled with uses from professional hockey, football and other major national events occurring in Glendale, could make the city's airport a self-sustaining transportation hub for the West Valley.

Transportation Fund Expenditures

The Transportation Fund includes operating and capital expenses related to providing public transit services in accordance with the Glendale Onboard (GO!) Transportation Program. Approximately \$63.9 million is budgeted for capital outlays, and the total operating budget for the Transportation Fund is \$10.3 million.



The largest portion of operating expenses is used to pay for the fixed-route service, which amounts to \$4.9 million. These services were recently expanded in Glendale as part of the voter-approved GO! initiative. In addition, \$2.8 million is allocated for the Dial-a-Ride service, which serves physically challenged residents and individuals with special transportation needs. Program management, engineering, education and traffic mitigation consume the remainder of this budget.



Water/Sewer Fund Expenditures

In Arizona's desert environment, water is probably one of the most essential services the city provides. Glendale is fortunate to have reliable, long-term sources of water from the Salt River Project, the Central Arizona Project (Colorado River water) and groundwater. Although water from these sources is becoming more expensive to obtain and treat, Glendale water rates are reasonable when compared to both local and national standards.

The operating budget for this fund is \$43.2 million for FY 2007, with \$176.3 million in capital outlays and \$17.2 million in debt service payments planned from this fund.

Landfill Fund Expenditures

The total operating budget for FY 2007 is \$7.4 million, compared to \$7.3 million in FY 2006. The FY 2007 capital budget includes \$1.5 million for equipment replacement and fiber optics installation and debt service payments of \$215,578. FY 2007 will be the sixth full year of operation for the recycling program, which includes the recycling education and inspection programs and the full cost of the materials recycling facility. Recycling accomplishes a number of city objectives, such as improving the environment, extending the useful life of Glendale's only landfill, and generating revenue from the sale of reusable materials.

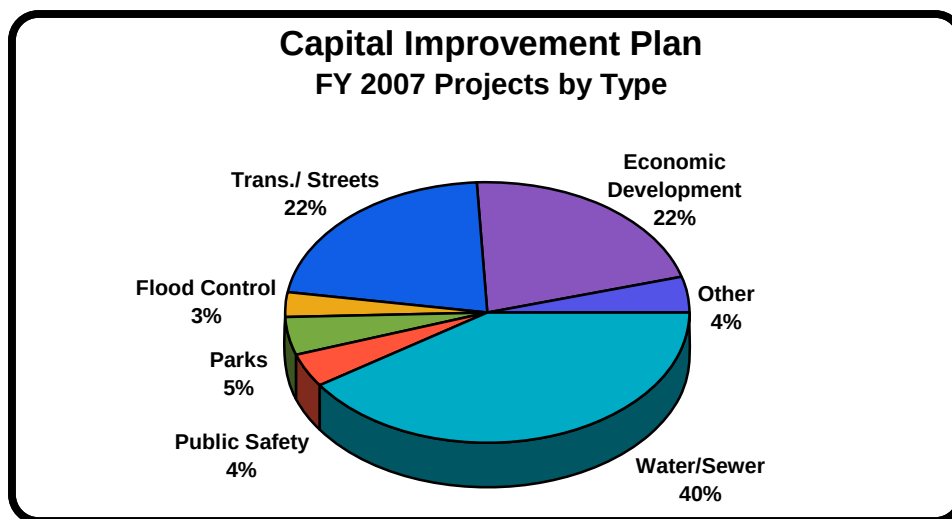
Sanitation Fund Expenditures

The total operating budget for FY 2007 is \$14.1 million, up 7.0% from \$13.2 million in FY 2006. Both the curb service and loose trash divisions increased their respective shop and fuel budgets this year to keep pace with rising fuel costs and the cost for maintenance and repairs. The FY 2007 capital budget includes \$1.3 million for the purchase of both front and side load trucks, as well as equipment replacement.

Benefit Trust Fund

The Benefit Trust Fund was created in FY 2001 to track city and employee health care contribution payments and to pay health insurance policy premiums for employees and retirees. The fund has an operating budget of \$19.6 million for FY 2007. The beginning fund balance is projected to be approximately \$7.5 million and will be used to help offset the increasing costs of health, dental and life insurance expenses in future years.

Capital Improvement Budget Summary



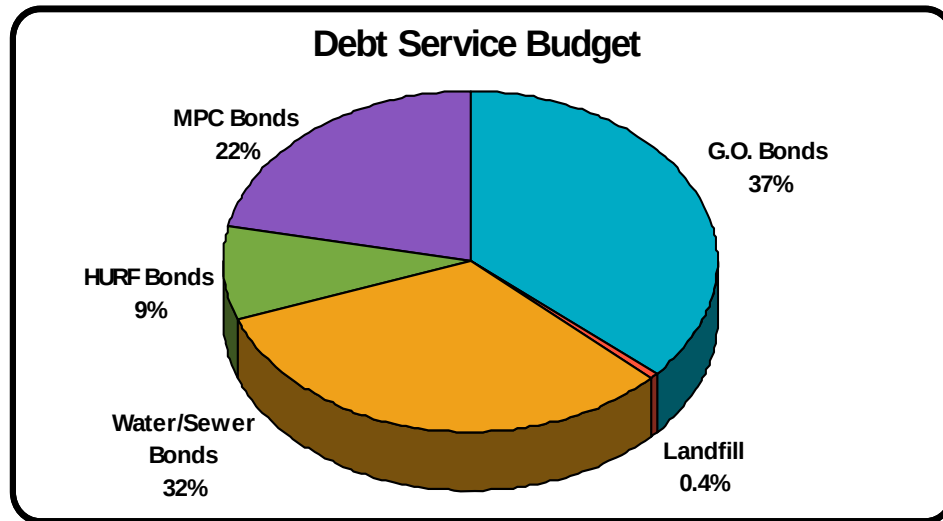
The total capital improvement budget for FY 2007 is \$435.0 million. This includes a carryover from FY 2006 of \$178.2 million to complete existing projects and \$256.8 million for new projects. This is an increase of \$108.5 million, or 33.2%, compared to the FY 2006 capital improvement budget of \$326.5 million. For more details, please refer to the *Capital Improvement Budget* section (pg. 230) of this document. The accompanying graph provides a percentage breakdown of new projects by type.

Debt Service Budget Summary

The City has used debt financing for a number of years to finance infrastructure. The amount of debt incurred must be compatible with the City's goals pertaining to the capital program, the financial plan and the operating budget.

The Government Finance Officers Association recommends local governments develop a formal comprehensive debt management plan. The City maintains a formal Debt Management Plan, which is a separate document that the Finance Department develops in conjunction with the Management and Budget Department. The Debt Management Plan is designed to manage the issuance of the city's debt obligations and maintain the City's ability to incur debt and other

long-term obligations at favorable interest rates for capital improvements, facilities and equipment beneficial to the city and necessary for essential services. This section is not intended to review the City's total debt position. That discussion is found in the Debt Management Plan.



The total debt service budget for FY 2007 is \$53.0 million, compared to \$47.0 million in FY 2006. The accompanying graph illustrates how the debt service budget is divided among different types of debt service categories. For a discussion about these debt service categories, please see the *Financing the Capital Improvement Plan (CIP)* section in this budget document.



CONCLUSION

This Budget Summary is intended to provide a general overview of the FY 2007 budget document and to highlight some of the more significant program changes and policy issues addressed in the budget document. The sections that follow the *Budget Summary* section provide more detailed information about the city's organizational structure, its goals and objectives, and operating budgets for each city department.

Documents comprising the foundation for Glendale's annual budgeting process have been included in this budget document as well. The *Financial Plan* and *Financial Policies* documents identify and explain the strategies used to meet and stabilize city revenues and expenses, and ensure the continuity and reliability of basic services. The *Five-Year Forecast* addresses the long-term financial projection for city revenues and expenditures.

In addition, the city is continuing to work on the implementation of a new *business model* and departmental *business plans* that are based on the City Council's strategic priorities. In future city budgets, the Mayor and Council's vision for the community will be outlined and then translated into specific actions and programs through departmental business plans. This will then guide the budget process to ensure the Council goals are achieved through each dollar spent by the city.

The long-range blueprint for the financing and construction of large projects is contained in the *Capital Improvement Plan*. The *Schedules* section contains detailed information about the City of Glendale's fund accounting system, operating revenues, debt service management and authorized staffing levels.

A *Frequently Asked Questions* (FAQ) guide is included in the appendix to help clarify the words and phrases that may have specialized meaning when applied to municipal government budgeting practices. This FAQ document is a good primer for those who wish to brush up on their financial terminology or want to find parallels between their own personal budgets and the city's overall budget.

The City of Glendale publishes several other documents that may be of interest and assistance in understanding city operations. These include the *Comprehensive Annual Financial Report* and *Debt Management Plan*, available from the Finance Department; *The Glendale General Plan*, which was overwhelmingly approved by voters in 2002 and is available from the Planning Department; and the *Glendale Connection Newsletters* distributed by the Marketing Department.

Questions, comments or observations regarding this Annual Budget document should be directed in writing to:

City of Glendale
Management and Budget Department
6829 North 58th Drive, Suite 200
Glendale, Arizona 85301
Phone: (623) 930-2264
Fax: (623) 915-2694
Email: mschilz@glendaleaz.com



FINANCIAL GUIDELINES



Cabela's, the world's foremost outfitter of hunting, fishing and outdoor gear is scheduled to open its doors in Glendale on July 28. The Cabela's store is estimated to draw four million visitors to the city annually, making it one of the largest tourist attractions in the state.

FIVE-YEAR FORECAST

INTRODUCTION

Glendale's annual and long range budgeting process is shaped and guided by the three key foundation documents contained within the Annual Budget. They are the City of Glendale's *Five-Year Forecast*, *Financial Plan* and *Financial Policies*. Together these documents help the City Council ensure that, regardless of changing economic times, city government has the financial stability and economic resources it needs to provide essential services and maintain Glendale's high quality of life in future years.

This section will focus on the General Fund (GF) given the breadth of GF operations. Nevertheless, much of what is discussed in this section also applies to city operations that are not directly supported by GF revenues, such as the enterprise fund operations.

WHY DO WE DO FORECASTS?

Forecasting is such an automatic part of our lives that most of us do it every day without giving the process much conscious thought. For example, if you drive to work, you will make many assumptions and predictions each morning about how various factors will affect the length of time it will take to make the trip. These activities are the most basic elements of the forecasting process.

From past experience, you can reasonably predict how long the trip takes under normal circumstances assuming you drive at the legal speed limit and meet all traffic requirements such as red lights and stop signs. You might adjust your travel forecast and leave home a little earlier on Mondays when traffic is usually heavier, or if it is raining, or you have to pick up a co-worker on that particular day. You might factor in some extra time for unanticipated but common events such as a traffic accident, a closed freeway lane on your route or other events that might slow your progress and increase your travel time.

Once you are on the road, you will be continually fine-tuning your forecast. As you drive you may look ahead to the short-term future, checking the progress of the cars in front of you, and periodically changing traffic lanes to stay on your projected schedule. You might also look a little further into the future, to the next traffic light or the freeway on-ramp. If the access ramp looks too congested, you might decide to alter your route to avoid a possible freeway backup. Continuous monitoring and fine-tuning adjustments are also characteristic of the budget forecasting process.

If past experiences, assumptions and predictions regarding future events were reasonably accurate, resulting in a reliable forecast, you should expect to arrive at work on time. However, even with the best information and forecasting tools, there may be rough spots in the road—those unknown or uncontrollable variables that can never be predicted in advance. For instance, your actual versus forecast results will be very different if, when you try to start your car in the

morning, you discover the battery is dead. Forecasting our individual, daily routines is relatively simple. However, forecasting becomes increasingly difficult as goals and objectives become more varied and complex, and less reliable as the forecast period lengthens. The number of and potential for unpredictable events and uncontrollable variables also becomes much greater. For example, it is harder to forecast for a vacation next year than to forecast your daily trip to work. It is harder still to plan for that vacation in a way that will not have a negative effect on other, longer-range objectives, such as saving enough money to purchase a home in five years.

Most cities go through this type of forecasting process on a much grander scale, using more sophisticated tools to evaluate their current status in relation to their short and long-range goals and objectives. They also make predictions about how future events and circumstances will or may affect their financial stability.

THE CITY'S FORECAST

The *Five-Year Forecast* provides the contextual framework within which our City Council develops its annual and long-term goals and objectives and the leadership team prepares its annual operating budget. The Management and Budget Department updates the forecast each year to adjust for changes in national and local economic conditions and trends, changes in Council priorities and policies, and other variables that might affect the city's ability to provide needed services and maintain its financial integrity in future years.

The *Five-Year Forecast* helps our elected officials and executive management identify the direction in which the city is going and where the city will be in five years. The forecasting process is continuous. Fine-tuning adjustments are made each year as part of the normal budgeting process. Forecasting is one of the most powerful tools we have available to help us make informed decisions, based on available information, to ensure the city's future vitality and economic stability.

Shifts in demographics, economic conditions, and societal values impact how the city operates. This is especially notable in growing communities such as Glendale, where the City must continually assess its ability to support existing services and address new service needs well into the future. By evaluating important trends and economic conditions included in long-range forecasting models, the City is better able to gauge its ability to provide essential services over an extended period of time.

LONG RANGE FORECASTING MODELS

In order to provide the most accurate and timely data, the Management and Budget Department uses a long-range forecasting model for the General Fund (GF). The model is updated and refined each year before the city's annual budgeting process begins. The Management and Budget Department also uses forecast and rate-setting models for the enterprise funds. These models are used to calculate the likely financial effects of changing internal and external conditions on the city's enterprise fund balances over a five-year period.

The GF financial projection in the upcoming five-year period is based on a number of meaningful economic and demographic factors, as well as a series of assumptions about expected operational needs. The local economic outlook is largely based on expert forecasts from economists at the Economic & Business Research Program at the University of Arizona. We also take into consideration the forecasts produced by the Bank One Economy Outlook Center, the L. William Seidman Research Institute at the Arizona State University, and the Joint Legislative Budget Committee at the State of Arizona.

Glendale's forecasting model is made up of three primary components: the revenue module, the cost module, and the fund summary module. Whenever new data is entered into the revenue and cost modules, the modeling program generates updated fiscal projections in the fund summary module.

The enterprise fund models include many of the same components. However, because an enterprise fund is a self-contained business unit, these models incorporate all capital costs, debt service requirements, fixed asset information, and customer data for the specific funds. A customized model is used for each of the enterprise funds—the water and sewer funds, the sanitation fund and the landfill fund.

Glendale's forecasting models enable the management and budget staff to provide City Council and executive leadership with the results of "what-if" scenarios. These "what-if" scenarios in the revenue and cost modules feed into the fund summary module to estimate likely short-term and long-term financial consequences and overall fund balances for five years. As with all such models, the projections are defined by the specific assumptions used, and the limitations of those assumptions. Nevertheless, the city's forecasting models have been successfully used to explore questions such as:

- How will current national and local economies affect the city's operating budget and fund balances?
- Can a new service or program that will increase our ongoing costs be added to the operating budget without jeopardizing basic service levels in future years?
- What long-term costs are associated with changes in employee pay and benefit-related policies?

HOW ARE COSTS AND REVENUES ESTIMATED?

In order to achieve the most reasonable projections for anticipated revenues and costs, income and expense categories are analyzed using the most appropriate methodology for each category. Management and budget staff considers all applicable limitations and requirements in projecting each individual revenue and expense source. One or more of the following factors may play an important role in developing revenue and expenditure forecasts.

Legal or Mandated Requirements

Some revenue and expense categories are defined by specific legal requirements or restrictions. For example, state statutes place restrictions on the primary property tax levy—the total amount collected—and therefore affects the primary property tax rate charged on property in Glendale.

Department Staff Estimates

Management and budget staff asks departments to identify future staffing needs to accommodate population growth and related equipment costs that will affect the operating budget over the next five years. A strong emphasis is also placed on the operating impacts associated with new capital projects scheduled to come on line over the forecast period. The experience and expertise of department managers also are crucial for accurately projecting expected revenues from sources such as inspection fees, building permits and court fees.

Statistical Analysis

Linear regression and other statistical methods are used to refine prediction results. For example, regression analysis showed that historical data on Arizona per capita disposable income is a reliable indicator for projecting city sales tax revenues. The management and budget staff uses other factors such as Glendale population growth, Arizona's rate of growth in employment, inflation for urban areas of the western United States (the Consumer Price Index or CPI), growth in Glendale's primary assessed valuation and Glendale's actual collections for various revenue sources over the past 5-10 years.

Causally Related Formulas

Specific city revenues and expenses are directly affected by demographic and economic factors such as local population growth and commercial and residential development. For example, population growth is almost always accompanied by an increase in city and state sales tax revenue, as well as an increased demand for services and additional infrastructure improvements.

Balanced Budget Requirement

Arizona state law and Glendale city financial policies require that each annual city budget be a balanced budget. This means that within the forecast period expenditures cannot exceed unrestricted revenue resources.

Furthermore, city policy requires the maintenance of a specific level of contingency appropriation—equal to 10% of the city's GF revenue budget for the upcoming fiscal year—and the funds to back that appropriation, for emergencies and unanticipated expenses. This requirement provides the city with a cushion to offset unexpected shortfalls in revenue caused by an economic downturn, or other unexpected events, that may occur in any given year.

GENERAL FUND EXPENDITURE FORECAST

In order to develop a comprehensive *Five-Year Forecast*, assumptions must be made about a number of complex and often uncontrollable cost and revenue variables. These assumptions include, but are not limited to, the present and future condition of the economy, population growth rates and changes in federal, state and local policies that may affect municipal operations. In addition, the ongoing costs of prior commitments to provide services, and the ongoing costs for new capital facilities under construction, must be considered.

The quality and reliability of the long-range forecast are largely dependent upon the accuracy of the cost and revenue assumptions used in the forecast. This section and the following section (GF Revenue Forecast) provide explanations of the key assumptions employed in the current GF forecasting model, as well as the key issues that underlie the GF forecast.

INFLATION RATES

Inflation has a major impact on all city revenues and expenditures. Salaries, supplies, equipment and contracted services are all subject to inflationary pressures. Therefore, the cumulative effects of general inflation are considered in the forecasting process.

Because good historical data is available, and the Western Region Consumer Price Index for Urban Users (CPI-U) is adjusted for regional influences, the forecast model relies on this source of inflation data. The CPI-U assesses consumer patterns by judging the cost of a theoretical “market basket” of goods using a specific base year and comparing it with future years. Since the CPI-U base year, the CPI-U cost index has risen almost 92%. In terms of real purchasing power, \$103.60 in goods purchased in 1984 would cost approximately \$198.90 in 2005. The following table shows the historical percentage increase in the CPI-U since 1984.

CPI - Urban Users (Western Region)

Year	Index	% Increase	Year	Index	% Increase
1984	103.6	Base Yr	1995	153.5	2.61%
1985	108.0	4.25%	1996	157.6	2.67%
1986	110.5	2.31%	1997	161.4	2.41%
1987	114.3	3.44%	1998	164.4	1.86%
1988	119.0	4.11%	1999	168.9	2.74%
1989	124.6	4.71%	2000	174.8	3.49%
1990	131.5	5.54%	2001	181.2	3.66%
1991	137.3	4.41%	2002	184.7	1.93%
1992	142.0	3.42%	2003	188.6	2.11%
1993	146.2	2.96%	2004	193.0	2.33%
1994	149.6	2.27%	2005	198.9	3.06%

The general inflation rate has been averaging about 3.0% since 1995. From 2000 to 2005, the average inflation rate has been lower, averaging 2.8%. The current forecasting model estimates an inflation rate of about 3.0% for FY 2006, gradually increasing to 3.3% by FY 2011.

POPULATION CHANGES

Arizona experienced rapid population growth over the past two decades. Glendale's population almost doubled over 20 years, from 117,348 residents in 1984, to approximately 233,281 residents in 2004—a 98.8% increase. Population growth has leveled off at approximately 1.5% for 2001 through 2004, and is projected to average 1.6% from 2005 to 2010.

The following table shows the historical and projected population growth and percentage increases for years 1984 through 2010, measured as of the beginning of the fiscal year. The data included in the table was supplied by the Glendale Planning Department.

City of Glendale Population Estimates

	Year	Population	% Increase	Year	Population	% Increase
a	1984	117,348	4.49%	1998	196,820	2.72%
	1985	122,392	4.30%	1999	208,095	5.73%
	1986	127,486	4.16%	2000	219,705	5.58%
	1987	132,581	4.00%	2001	224,703	2.27%
	1988	137,675	3.84%	2002	227,763	1.36%
b	1989	142,769	3.70%	2003	231,288	1.55%
	1990	148,134	3.76%	2004	233,281	0.86%
	1991	151,558	2.31%	2005	235,987	1.16%
	1992	155,916	2.88%	2006*	238,347	1.00%
	1993	161,688	3.70%	2007*	240,304	0.82%
c	1994	168,874	4.44%	2008*	242,466	0.90%
	1995	182,615	8.14%	2009*	244,406	0.80%
	1996	186,500	2.13%	2010*	246,361	0.80%
	1997	191,612	2.74%	2011*	248,331	0.80%

Notes:

a 1985 Special Census

b 1990 Census

c 1995 Special Census – includes Luke AFB

All population counts and estimates from 1995 forward include Luke AFB

* Projected population figures from
City of Glendale's Planning Dept.

EMPLOYEE SALARY ADJUSTMENTS

The forecasting models are programmed to include pay range adjustments (previously referred to as a cost of living adjustment or COLA) for city employees. With the guidance of the Human Resources Department, Council sets a target of providing a pay range adjustment that is based on

a market survey of other Valley cities and therefore will vary depending on whether a job classification is below market, at market or above market. In previous years, the pay range adjustment was tied solely to the consumer price index and the western region inflation rate.

In addition, the city's performance management system works on the basis of merit increases, typically in 4% increments, for those who receive "meets expectations" on their respective annual performance evaluations. Starting in FY 2007, the city will add two more categories for merit pay adjustments: "improvement needed" (2%) and "above expectations" (5%). As in previous years, if an employee "does not meet expectations" they would not receive a merit increase. This methodology covers all non-sworn employees.

Pay range adjustments and merit increases are not automatically given to non-sworn employees; Council must specifically approve merit and/or pay range adjustments for non-sworn employees for the upcoming fiscal year as part of the budget development process. Both increases are also based on the city's ability to pay in any given year.

For FY 2006, City Council approved new pay plans for both police and fire personnel ("sworn" positions) to ensure we obtain the most highly qualified staff to provide public safety services to our residential and business communities. This pay plan is based upon years of service, or steps, and "merit" increases are automatic as the sworn employee completes each year of service within the city. In addition, public safety personnel representatives meet with the city manager each year to discuss employment issues. Any changes in employee compensation derived from these meetings are incorporated into the annual budget through an agreed upon memorandum of understanding.

For FY 2007, City Council approved pay adjustments for the rest of city staff to ensure the city remains competitive in recruiting and retaining the best qualified staff. In general, employees will receive a 1% pay range adjustment and eligible employees also will receive a merit increase based on their annual performance review. Overall, City Council approved the addition of \$5.2 million to the GF base budget to implement these important pay adjustments, as well as increases for hourly, temporary employees.

EXPECTED CHANGES TO EXPENDITURES

The identification of issues and concerns that will affect the overall cost of providing the high quality and level of services that our citizens have come to expect is a critical part of the forecasting process. The cost of residential and commercial growth and the aging of our city's infrastructure are critical cost factors that warrant careful consideration during the forecasting process.

New residential and commercial development and the maintenance of existing infrastructure will continue to challenge our ability to expand, sustain and improve existing levels of service in future years. For example, in FY 2007 Glendale's roadway system requires a \$6.9 million operating budget for street maintenance and repairs. As part of that overall operating budget, a

total of \$750,000 was added to the pavement management program, a long-term maintenance plan to preserve the high quality of our roadway network.

Our existing roadway system and the cost to maintain it increase every year. Residential and commercial development of new roads, which include right-of-way landscaping, and the increased cost of repairing aging roadways, will entail increased ongoing maintenance expenses. We anticipate adding a minimum of \$1.5 million in ongoing street maintenance related funding between FY 2008 and FY 2011.

The need for additional neighborhood-based public safety services, safer streets and neighborhoods, and more parks and recreation amenities is likely to increase as Glendale's population continues to grow. Over the course of the workshops on the FY 2007 budget, City Council provided clear direction to continue to fund these kinds of programs and services at a higher level. The Five-Year Forecast includes \$2.0 million in ongoing public safety needs.

Mandatory expenses of \$8.3 million account for over 40% of the expenses built into the Five-Year Forecast. These include yearly increases in the public safety step pay plan, retirement and health benefit systems, as well as the cost of insurance to cover everyday city operations.

In addition to the supplemental items added to the operating budget for FY 2007, as outlined in Schedule 13 (pg. 578), the GF expenditure forecast includes anticipated funding increases for the operation and maintenance expenses related to new capital projects expected to come on line through FY 2011. These expenses total \$7.5 million and account for the majority of the ongoing expense needs over the forecast period. They are discussed in more detail below.

OPERATING COSTS ASSOCIATED WITH THE CIP

The operating and maintenance (O&M) costs associated with the CIP make up a significant portion of the expenses included over the forecast period. The CIP is a very important part of the forecast because the city needs to make sure that future revenues will be sufficient to cover the O&M costs associated with infrastructure scheduled to come on line in the next five years. The current GF forecast includes ongoing and one-time O&M expenses related to CIP projects of \$3.2 million for FY 2007.

The remaining years in the forecast include additional operational funding for capital projects that will be coming on line in the later half of FY 2007 including the Emergency Operations Center, Public Safety Training Facility, park and feature fields around the Arizona Cardinal's Stadium and the convention/media/cable/parking facility being built in the Westgate area. Additional ongoing operating expenses are included for the Western Area Regional Park currently scheduled to come on line in FY 2010.

TECHNOLOGY AND VEHICLE REPLACEMENT FUNDS

These replacement funds were designed to allow the city to replace outdated, or worn out equipment at regular intervals. The Field Operations and Information Technology Departments are the administrators of the vehicle and technology replacement programs, respectively.

The forecast also includes a phased reinstatement of GF contributions to both the technology and vehicle replacement funds. Due to the economic downturn that began in late 2001, GF contributions to these funds were halted for five months in FY 2003, and for all of FY 2004, for a total of seventeen months. The enterprise funds continued to pay into these replacement funds at the 100% level over this time period and continued to receive regularly scheduled replacements of key service related equipment. GF contributions resumed at the 50% level in FY 2005.

The current forecast includes GF contributions at the 75% level for FY 2006 and 100% level for FY 2007 and beyond. The city is able to follow this phased-in approach for GF operations by extending the life of non-public safety equipment during the years when GF contributions were stopped and/or reduced. In addition, the level of past contributions created a cushion in the replacement fund balances that has allowed the city to continue replacing critical equipment at regular intervals.

DEBT SERVICE OBLIGATIONS

The forecast also includes the scheduled increases and decreases in capital lease debt service payments associated with capital equipment and land purchases. The capital lease debt service payments are included in the departmental operating budgets. See Schedule 8 (pg. 556) for a listing of the capital lease debt service for the city's various funds.

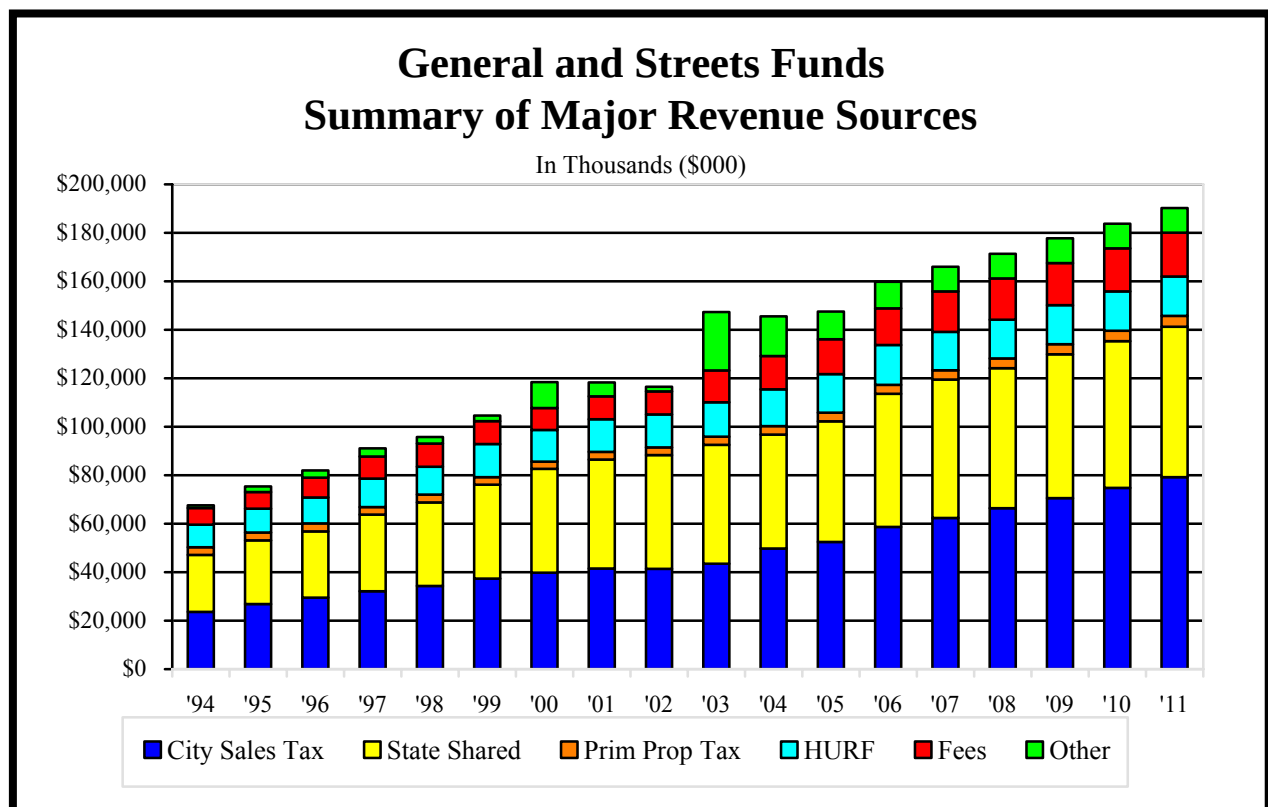
The forecast also includes a \$2.0 million increase in the long-term debt service for the Streets Fund as the city issued \$15.7 million in Highway User Revenue Bonds in April 2006. See Schedule 7 (pg. 550) for a detailed listing of the *current* Street Revenue Bonds Debt Service.

GENERAL FUND REVENUE FORECAST

Over the past decade there has been steady growth in the actual collections for major GF revenue categories. Revenues are expected to continue increasing through FY 2011, with the overall expected rate of growth fluctuating between 3% and 4%.

The following graph provides historical data as well as projections for the major revenues sources of the general fund. For the purposes of the following graph, we have included highway user revenues, commonly known as HURF monies. The spikes in the “other” category in FY 2000 and FY 2003 are the result of capital lease financings and re-financings, respectively. The re-financings in FY 2003 were completed to take advantage of historically low interest rates. Capital lease proceeds are considered revenue to the General Fund when the transaction relates to General Fund capital purchases such as land and public safety communications equipment.

The following graph also shows the relative importance of city sales tax and state-shared revenues in comparison to our overall GF revenue base. In fact, city sales tax and state-shared revenue are expected to account for two-thirds of total General Fund revenue in FY 2006 and FY 2007. The other notable GF revenue sources include highway user revenue fees (HURF), the primary property tax, and user fees and charges for city services like plans review, inspections, recreation classes, etc. The graph below is followed by a brief discussion about some of the major components of GF revenues.



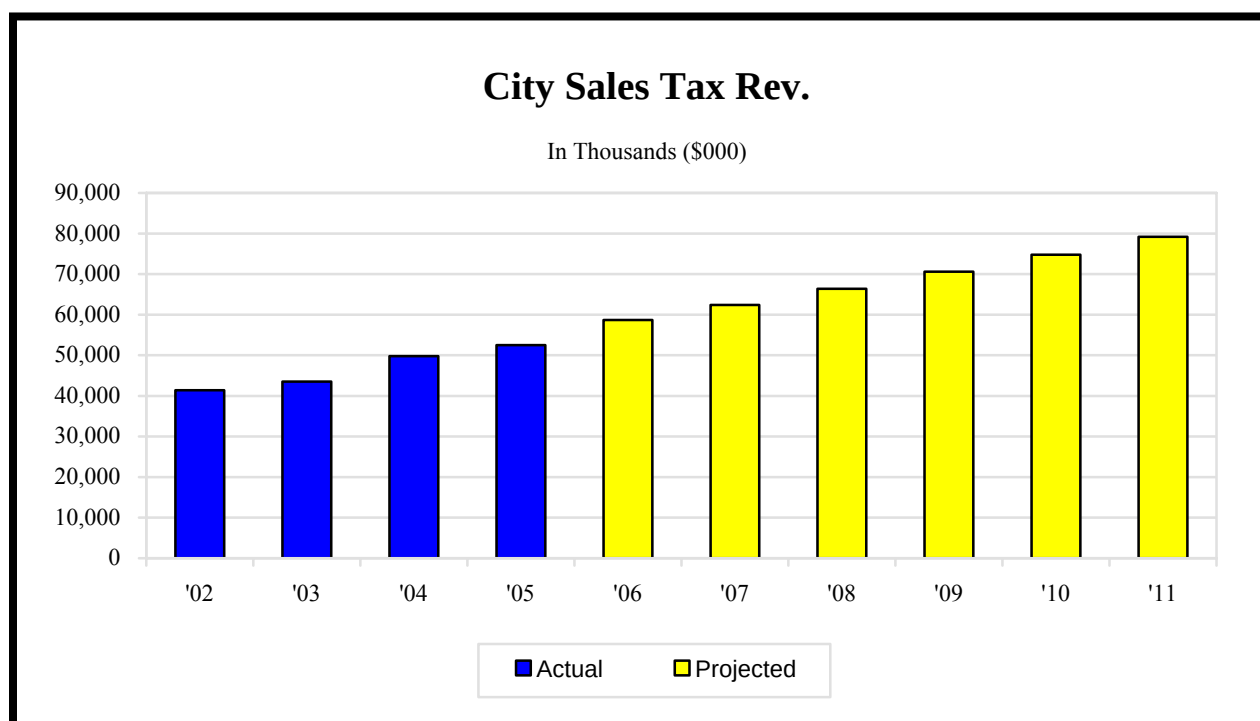
City Sales Tax

City sales tax is “elastic” revenue, meaning it varies directly with the economy. During economic expansion, elastic tax revenues increase, due to higher levels of consumer spending. During an economic downturn, the opposite is true and tax revenue levels decline.

City sales tax for the following five years is projected using a combination of econometric modeling and formula calculations. The Budget Office obtains its initial projection from a linear regression model, using state disposable personal income as a primary variable. The resulting figures are modified to account for other key variables directly related to the City. For example, since increased employment is usually accompanied by a rise in purchasing volume and increased sales tax revenue, Maricopa County’s five-year employment growth estimate is incorporated into the city’s sales tax forecasting model.

City sales tax receipts comprise 37.0% of the city’s GF revenue budget for FY 2007. This percentage has been stable, fluctuating slightly between 34% and 40% since FY 1999. The FY 2007 city sales tax forecast calls for an increase of \$3.5 million, or 5.9%, over the FY 2006 year-end estimate of \$58.7 million.

Management and budget staff expects the growth in city sales tax receipts to continue throughout the forecast period given the expected growth in Arizona’s population and disposable personal income, as well as the plans for new retail and office development surrounding the Glendale Arena and the Cardinals Stadium. The graph below provides a historical look at city sales tax revenue.

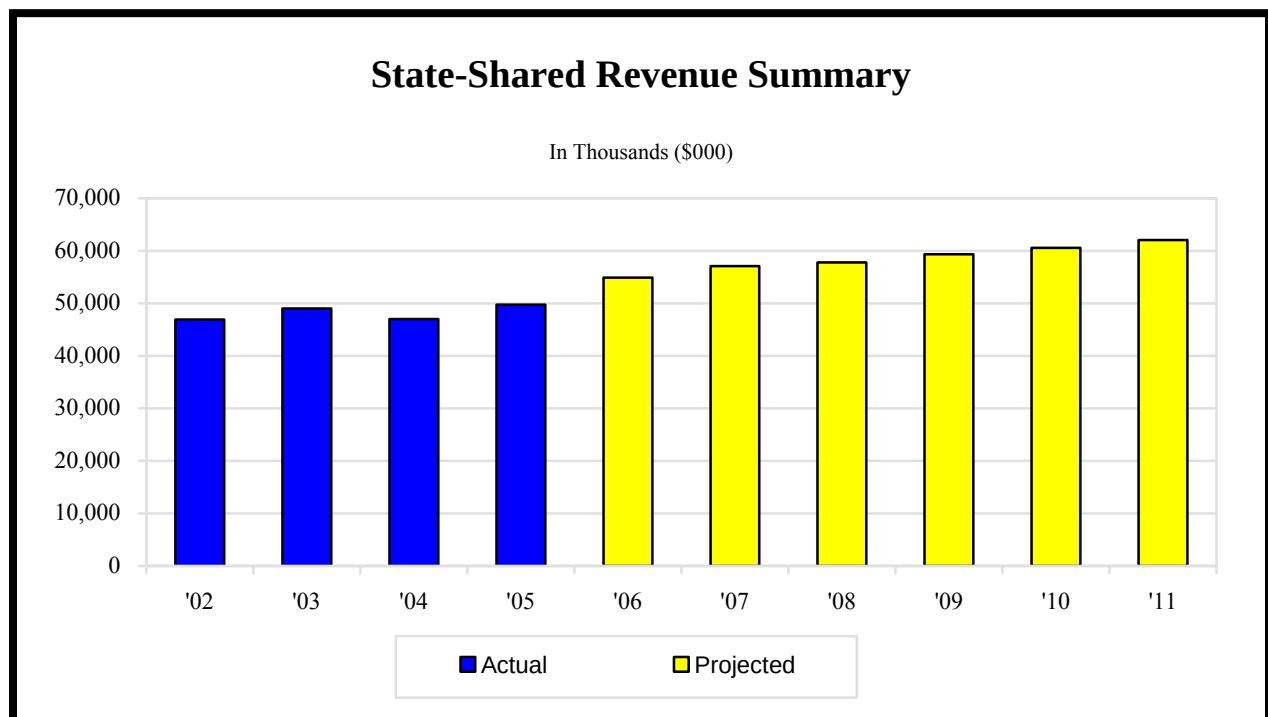


State-Shared Revenue

Cities and towns in Arizona are beneficiaries of a state-shared revenue program that distributes state-collected revenues to Arizona municipalities. State-shared revenues in this document specifically refer to state sales tax receipts, state income receipts and motor vehicle in-lieu receipts.

The forecast for each state revenue source is developed separately and compared to the state's forecast for these revenue sources. State income tax projections are based on a trend forecast. Forecasts done by Arizona economists, who use projected state personal income growth as a key variable, are also considered in the development of our projections. State sales tax estimates are based on a model similar to the city sales tax forecast. The forecast model assumes that the motor vehicle in-lieu will increase at its historic rate.

For FY 2007 our projection reflects a 4% growth rate after adjusting for the expected impact of the mid-decade census on the distribution of state-shared revenues.



Property Tax

Arizona's property tax levy consists of two tiers. The primary property tax levy has state-mandated maximum limits, but it can be used by a city for any lawful purpose. It is the primary property tax revenue that is included in the General Fund. The secondary property tax is an unlimited levy that can be used only to retire the principal and interest on a municipality's General Obligation bond debt.

While Glendale's total property tax rate has remained unchanged at \$1.72 per \$100 of assessed valuation since FY 2001, the city has adjusted the two components of the overall property tax

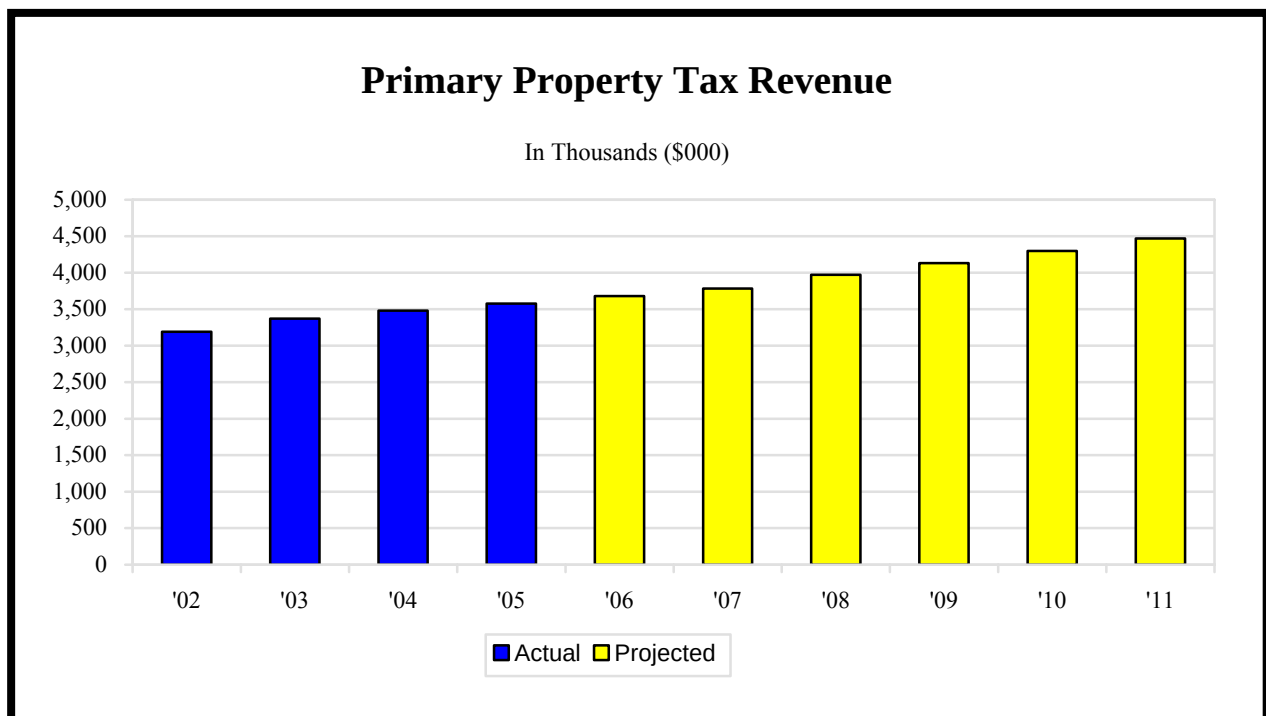
rate. Specifically, the city has continued to lower the primary property tax rate and increase the secondary property tax rate so that all assessed valuation growth due to appreciation (versus new construction) is shifted to the secondary property tax rate. By doing so, the city remains in compliance with the state's Truth in Taxation law.

The combined property tax levy for Glendale residents for FY 2006 consists of \$0.3064 for the primary tax rate and \$1.4136 for the secondary property tax rate. These rates are expected to generate a total of \$21.6 million (\$3.7 million from the primary rate and \$17.9 million from the secondary rate). The primary property tax revenue accounts for approximately 2.5% of GF revenues.

For FY 2007 the combined property tax levy will consist of \$0.2925 for the primary tax rate and \$1.4275 for the secondary property tax. These rates are expected to generate a total of \$23.4 million (\$3.8 million from the primary rate and \$19.6 million from the secondary rate).

Property tax revenue is difficult to predict because of the number and types of variables that affect this revenue source. The primary driving force in forecasting property tax revenue is the assessed valuation of property on which the property tax is based. The city's property tax projection must consider the rate of growth in assessed valuation and the components of growth associated with new properties as well as appreciation of existing properties.

The Management and Budget Department analyzes historical property tax data to arrive at reasonable assumptions about long-range trends in assessed valuation. Despite Arizona's booming construction industry and steady appreciation in property values, our projection reflects a conservative 3% growth in primary property tax revenue for the forecast period.



Highway User Revenue Fees (HURF)

This revenue source is commonly referred to as the gasoline tax. However, there are several additional transportation-related fees that comprise this revenue source, including a portion of vehicle license taxes. For FY 2005, Arizona cities and towns received 27.5% of highway user revenues.

There is a state constitutional restriction on the use of these revenues. Specifically, these funds must be used solely for street and highway purposes. Eligible expenditures include right-of-way acquisition, construction, reconstruction, maintenance, repair, streets, bridges, and payment of principal and interest on highway and street bonds. In 1999, a law was passed to specifically prohibit the use of these revenues for the enforcement of traffic laws or the administration of traffic safety programs.

In FY 2007, the city expects to receive \$15.8 million in HURF monies, and this amount is expected to grow to \$16.2 million by FY 2011. In FY 2007, HURF monies are projected to comprise 9.4% of all GF revenues.

Fees and Charges

This category covers a variety of city fees and charges for city services such as building permits, right-of-way permits, plan reviews, engineering plan reviews, planning and zoning changes, recreation classes, business licenses and liquor licenses. This category also includes revenues from cable/gas/electric franchise fees, court fees, cemetery services and several other fees. The Management and Budget Department calculated the projected revenues for each of these fees separately, and the respective departments were consulted in completing and analyzing the projections.

Total projected fees and charges are expected to increase from \$15.1 million in FY 2006 to \$18.0 million in FY 2011. By FY 2011, this category of revenue is expected to account for about 9.5% of General Fund revenues.

Other Revenue

This category includes interest income, rental income, capital lease proceeds, miscellaneous revenues and staff/administrative charge-backs. As noted above, capital lease financings and re-financings occurred in FY 2000 (\$8.3 million) and FY 2003 (\$22.6 million), respectively, and they represent the largest component for the other revenue category for those fiscal years. As of FY 2005, staff and administrative chargeback revenues comprise the largest component of the other revenue category.

Departments whose operations are supported by the General Fund, such as the Finance Department, Human Resources Department, City Attorney's Office, Management and Budget Department, and the Facilities Management Division of the Field Operations Department, provide services to the city's water and sewer, sanitation and landfill enterprise funds. These are services that enterprise fund operations would have to pay outside contractors to do if city departments did not provide the services. Consequently, each enterprise fund operation is

required to pay its fair share of the cost for these services, which are called general staff and administrative service charges.

The Management and Budget Department established these charges based on an indirect cost allocation model that uses various accepted allocation methods and is updated annually. The charges are applied against enterprise operating budgets in equal amounts (i.e. 1/12) each month. The City Auditor's Office reviewed the cost allocation model during FY 2005 to assess the validity and reasonableness of the model. The City Auditor's Office determined that the model appears to be a reasonable method to allocate GF costs to the enterprise fund departments.

Prior to FY 2003, these amounts were recorded as "Transfers In" to the General Fund to contribute to the city's available resources. In FY 2003, the city changed this policy and began recording these charges as credits within the operating budgets that provided the services. This new approach had the effect of offsetting the current operating costs of the departments providing the services to the enterprise funds. However, due to resulting complications in administering the operating credits, the decision was made to record the amounts as revenue in the fund providing the services starting with FY 2004.

The total staff and administrative service charges for FY 2006 are \$7.8 million. This amount is scheduled to increase to approximately \$8.0 million in FY 2007, primarily as a result of the increased costs associated with GF operations for FY 2006. These revenues are included in the "Other" category in the chart summarizing GF revenue sources.

NET REVENUES & EXPENSES

The final step in completing the *Five-Year Forecast* is the comparison of the net effects of the projected revenues and expenses on the General and Streets Fund balances.

Over the five-year period of this forecast, the city's operating and capital budgets are balanced. In fact, the forecast shows the city building its GF fund balance over time.

While the forecast currently does not show use of any excess fund balance in any given year, it is always possible that this source may be used to fund one-time costs in the future. If this does occur, the city would ensure that doing so would not have a significant impact on future years. The city is well aware that use of remaining fund balance to initiate an ongoing program would significantly alter the long-range forecast and have a lasting impact on the capacity of the city to maintain projected levels of services in a balanced budget environment.

CONCLUSION

Long-range forecasting and modeling are powerful management and decision-making tools. A key objective in long-range forecasting is to estimate the future consequences of past and present decisions. The *Five-Year Forecast* process reminds us to lift our eyes from the road directly

ahead, cast a glance in the rear-view mirror to see where we have been and take a look through the windshield into the future to assess where we are going.

The current *Five-Year Forecast* indicates that if we continue to exercise fiscal discretion and restraint, to carefully examine projects that entail ongoing expenses, to continue practicing prudent management and to remain conservative in our financial and strategic planning, we can:

- Accomplish the goals and objectives set by City Council in this budget year;
- Maintain our quality of service commitments to Glendale residents in future years;
- Ensure the city's capacity to meet its future growth and infrastructure needs even in times of national economic uncertainty; and
- Balance our annual budgets while retaining adequate contingency reserves.

In order to go significantly beyond the commitments outlined earlier in this section, the city would have to increase its revenue base by adding new revenue sources or experience better-than-anticipated economic performance, and/or decrease its operating expenses by reducing or curtailing programs and services that the city currently provides.

FINANCIAL PLAN

INTRODUCTION

The foundation for our FY 2007 operating and capital budgets is Council's vision of 'one community.' That foundation is supported by additional strategic goals and key objectives, as discussed in the Mayor's and City Manager's budget messages, including the continuation of fiscally sound financial management practices. Glendale's Financial Plan addresses the critical issues that must be addressed with each fiscal year's budget, as well as the strategies that are used to sustain Council's strategic goals while accommodating fluctuations in the economy.

It is critical for a local government to respond quickly and comprehensively to changes in the political and economic environment so that city services are not compromised. The City of Glendale engages in financial planning in order to avoid curtailing basic services or delaying needed infrastructure improvements when revenue sources are adversely affected. The following discussion highlights the principal issues facing the city of Glendale (operating budget constraints) and the long-term and short-term key strategies for addressing the changing economic and political environment in which we operate.

OPERATING BUDGET CONSIDERATIONS

Operating Revenue Considerations

A city's ability to generate additional revenue from existing sources, or create new revenue sources, is limited by social and economic conditions, state statutes, City Council policies, and public sentiment. Municipal tax rates and bonding (borrowing) capacity also are limited by state law and require citizen support and/or voter approval. In addition, some revenues are legally restricted and therefore must be used for specific purposes. Examples of special-purpose revenues include public safety and transportation sales tax revenues, highway user revenue fees (HURF), water, sewer, landfill, and sanitation user fees, and development impact fees.

The General Fund covers costs for essential city services like police, fire, parks/recreation, library services and neighborhood preservation, as well as critical support functions like financial and budget management services, human resources and legal services. Many city departments must rely exclusively on General Fund revenues to finance their operating costs, whereas others receive at least some GF financial support.

The city's primary ongoing General Fund revenue sources are state-shared revenues and city sales taxes. These sources typically account for approximately two-thirds of the city's ongoing general fund revenue budget. State-shared revenues and local sales tax revenues can be sensitive to changes in national, regional and local economic conditions. When the state and local economies are healthy, state-shared and city sales tax revenues normally increase. When the economy enters a downward cycle or recessionary period, these revenue sources could decline, although that is not always the case.

State-shared revenues are comprised of state income tax and state sales tax revenues, as well as state motor vehicle licensing revenue. The state of Arizona distributes to incorporated towns and cities a portion of these state receipts based on each entity's population in proportion to the state's total population of incorporated areas. State-shared revenue is subject to fluctuation due to changes in the economic environment, as well as the political environment, as evidenced by the current legislative discussion to modify the amount of state-shared income tax revenue to be distributed to municipalities.

For the most part, past reductions in state-shared revenue have been the result of negotiations between the state and the cities. In addition, past reductions occurred with state income tax revenue that provided Glendale and other cities sufficient time to plan for the reduction. Because of the two-year lag in this revenue source, the last reduction occurred in FY 2004 and FY 2005, as a result of decisions made in FY 2002, after the last downturn in the economy. In planning for next fiscal year's collection of state-shared revenue, Glendale took a conservative approach and assumed relatively small increases. The legislative proposals discussed to date have reflected state-shared revenue distributions that are more than the conservative amounts included in next fiscal year's budget.

Another factor that will impact distribution of all state-shared revenue, beginning with FY 2007, is the mid-decade census that was conducted for the Phoenix metropolitan area. According to the October 2003 Maricopa Association of Governments' (MAG) estimate of the mid-decade census impact on state-shared revenues, Glendale is expected to lose \$3.4 million. However, growth in the state's overall population, aggregate retail sales, and per capita income is expected to offset all of that loss and, in fact, result in an increase of state-shared revenues for Glendale.

Nevertheless, to develop the FY 2007 revenue projection, we took a conservative, prudent approach to estimating the impact on Glendale's state-shared revenues. In terms of the mid-decade census impact, we used \$4.2 million rather than the \$3.4 million estimate that MAG provided in October 2003. We used the more conservative figure of \$4.2 million because the MAG estimate is over 2 ½ years old, and the state's economy and population have grown dramatically since that estimate was produced. Then we developed a pro-rata share of how that \$4.2 million would be distributed among the state revenue sources that are based on population.

Overall, the consensus of local experts on the Arizona economy is that the robust growth of the past few years will continue into next year, although at a more moderate pace. Accordingly, the general fund revenue projection for FY 2007 reflects this optimism that is tempered by caution. The overall rate of growth assumed for all ongoing General Fund revenue is 4.3%. We believe this is a conservative estimate of overall growth given the robust growth Glendale has experienced in ongoing GF revenues over the last several years.

As you can see in the table below, Glendale experienced 4.9% growth in ongoing GF revenues from FY 2002 to FY 2003 despite the economic downturn that affected the nation's economy after the terrorist attacks in September 2001. The growth Glendale experienced at that time is higher than the projected increase from FY 2006 to FY 2007 that is shown below.

Fiscal Year	Ongoing Actuals Excluding 1X Revenues (Dollars in Millions)	Percent Change From Prior FY
2001-02	\$116.5	--
2002-03	\$122.2	4.9%
2003-04	\$138.3	13.2%
2004-05	\$146.7	6.1%
2005-06	\$158.9	8.3%
2006-07	\$165.7	4.3%

Other sources of city revenue, such as property taxes, franchise fees, and development permits and fees, are also subject to external economic and political factors. For example, property tax revenues are dependent on total assessed valuation, appreciation of existing property, and the amount and type of new construction, as well as the property tax rate approved by Glendale's City Council. State limits on property tax rates also constrain the use of this revenue source for general fund operations. Therefore, we took a conservative, prudent approach to projecting these other revenues for FY 2007. A more detailed discussion of these other revenue sources and the projection for FY 2007 is found in the *Budget Revenue Summary* section.

Population Growth

Arizona has experienced phenomenal growth in the past few decades. It is consistently rated as one of the states experiencing the highest levels of growth in the nation. Growth in population is often accompanied by job growth, which is often a reflection of a healthy local and regional economy. A growing population tends to fuel consumer spending as homes are purchased, and consumer goods for those homes are bought. In addition, the state-shared revenues discussed in the previous section are based on a city's population in comparison to the total population, so there is an unintended incentive to encourage population growth in order to receive more state-shared revenue.

Nevertheless, growth is often a double-edged sword. Rapid and prolonged population growth places a great deal of strain on existing resources. This kind of population growth can make it difficult for the city to maintain current levels of services, repair and replace existing infrastructure as it ages, *and* finance future growth-related needs. The city employs various financing strategies and mechanisms to equitably apportion the costs of growth among various sectors of the community, as well as among current and future residents. The financing strategies include bond financing, development impact fee assessments, and the creation of improvement districts. These are discussed in more detail in the *Ten-Year Capital Improvement Plan* section.

Large, expensive projects like recreation facilities, libraries, water and sewer treatment facilities, and public safety facilities require a long-term commitment of resources for ongoing operating costs of these new facilities. For these kinds of projects, the city staggers the opening of them in order to adequately absorb the additional operating costs that come with their operation. Also, Glendale prefers to use conservative population estimates in its planning process to ensure the revenues needed to operate the facility are available when the project is completed. When unusual growth occurs, the city has several short-term, rapid-impact strategies it can employ to accelerate the provision of services and/or infrastructure development.

The impact of population growth is reflected in many ways in the FY 2007 operating budget. For example, a total of 115.5 new positions have been authorized, with 82.5 permanent positions added to the General Fund base budget and 33 positions added to the base budget of other funds. Another 13 positions were added mid-year FY 2006 as a result of a federal grant to facilitate the hiring of new police officers. Steadily increasing demands for city services have occurred over the past several years as Glendale's population continues to grow, especially with the rapid transformation of Glendale's western area. Now ongoing revenue sources have increased sufficiently to support additional staff.

Routine Operating Expenses

The cost of many routine operating necessities, such as fuel, are continuing to rise. While Glendale has taken a proactive approach to minimizing the impact of such cost increases, some level of cost escalation is inevitable in order to maintain a high level of service for the Glendale community. In developing the FY 2007 operating budget, these routine operating cost increases were at the top of the list of items that had to be addressed before allocating funds for other purposes.

One example of a dramatic increase in a routine operating expense is motor fuel. Motor fuel is used in city vehicles as different as police cruisers, fire trucks, solid waste collection vehicles (garbage trucks), and public transportation vehicles. Diesel fuel was \$1.89/gallon in November 2005; in May 2006, it was \$2.61/gallon, a 38.1% increase. Unleaded gasoline was a \$1.96 in November 2005; in May 2006, it was \$3.10/gallon, a 58.2% increase.

Compounding the increase in the cost of fuel is the fact that Glendale employees will drive 25% more miles, or 1.9 million miles more than 5 years ago, with much of the mileage related to public safety and solid waste collection. Further compounding the problem is that the rising costs for oil has affected other oil-based products, including asphalt, vehicle parts, and tires. For FY 2006, Council appropriated a one-time fuel reserve of \$909,000 that was distributed to departments throughout the fiscal year to accommodate fuel cost increases. The reserve was established as one-time funding because, at the time the FY 2006 budget was developed, the outlook for fuel costs was uncertain. Over the course of FY 2006, it became clear that higher fuel costs are of a long-term nature. Therefore, the budget for motor fuel purchases by departments was increased \$1.5 million for FY 2007, with \$1.1 million as an increase in the base budget, and \$438,000 as a one-time increase.

Employment benefits such as retirement and medical insurance also comprise an ongoing operating cost that has experienced sustained increases over the past several years for both the employer and employee. Retirement costs increased in FY 2006 and will again in FY 2007 as contribution rates rose to improve the financial health and stability of the various state-administered retirement funds. These increases are occurring against a backdrop of significant contribution rate decreases in the late 1990s, when investment returns were robust. On the other hand, plan modifications for the city's medical benefits have led to more appropriate and efficient use of the resources available. Consequently, no cost increases for the city's medical insurance plan are expected for FY 2007.

Capital Expense Considerations

Large capital improvement projects take many years to plan, finance and complete. Funds for these projects often will be needed long before the number of residents moving into the area can support the construction costs although it might be several more years before population growth is sufficient to generate the revenue needed for ongoing operating expenses. Under virtually any population growth scenario, traditional bond financing and development impact fee revenues would be hard pressed to keep up with the normal demand for new or expanded streets, storm sewers, fire stations and other facilities.

To meet the need for the construction of new capital facilities, Glendale has pursued some unique partnering arrangements to cover the capital costs. For example, Glendale is partnering with the cities of Avondale, Surprise, and Peoria, as well as the Maricopa County Community College District, to enhance the function and value of Glendale's new Public Safety Training Facility that is scheduled to open in FY 2007. The facility will train police and fire personnel for the protection of our growing communities. The four partner agencies recently signed formal, written commitments to share the costs of construction and operations.

Another example of partnership in capital construction is found with the Youth Sports Field facilities under construction just to the east of Glendale's professional sports facilities, the Cardinals Stadium and Glendale Arena. Both the Fiesta Bowl college football organization and the Arizona Sports and Tourism Authority contributed funds to the construction of this project. Glendale also continues partnering opportunities with local school districts in the construction of parks, playgrounds, and sports facilities adjacent to school facilities.

Glendale also assesses development impact fees for commercial and residential construction. These fees are used to supplement property tax revenues for the construction of public safety facilities, parks and recreation facilities, libraries, and other capital projects.

Finally, Glendale pursues grant funds to enhance capital projects. Recent examples include state of Arizona Heritage Funds and federal Bureau of Reclamation dollars for parks, trails, and open space projects. As a result of these outside grant dollars, the planned capital projects were accelerated and/or expanded to provide better facilities for the Glendale community.

National Events Consideration

One of the principal issues that Glendale faces in FY 2007 is related to our status as host city for the national Fiesta Bowl and first-ever college Bowl Championship Game. These two events are coming to Glendale for the first time in FY 2007. As noted in the FY 2005 and FY 2006 budget books, the costs associated with providing public safety services and other city services to these world-class sports facilities can be significant. To prepare the city for this situation, City Council prudently set aside a total of \$7.0 million in a National Events Fund (\$1.0 million in FY 2005 plus \$5.0 million in FY 2006 plus \$1.0 million in FY 2007).

In addition, partnership opportunities have been pursued to minimize the cost of these events. A West Valley Coalition was formed with other west valley agencies, plus the Maricopa County Sheriff's Office and the Arizona Department of Public Safety (state police), to provide public safety services outside the new Cardinals Stadium, which will open in August 2006. Also, negotiations are currently in progress with the Stadium Management Group for interior security for all events at the facility.

During FY 2006, key objectives related to the upcoming national events were established. They are as follows:

- Complete capital and major economic development projects such as the Emergency Operations Center and the Media Center/Conference Center/Parking Garage located adjacent to the city's professional sports facilities.
- Ensure safe and attractive public areas.
- Maximize resident, neighborhood, and business participation and involvement.
- Promote Glendale's amenities to capture an increase in tourism and economic development.
- Create a cross-functional, one-stop, expedited permit center.
- Modify relevant city codes and ordinances related to life and safety issues.
- Ensure fiscal accountability.

While much work on accomplishing these objectives occurred in FY 2006, more work is planned for FY 2007. Specifically, we have budgeted funds to address these key objectives as well as other costs associated with hosting these national football events and related activities. We anticipate spending a total of approximately \$4.0 million out of the National Events Fund in FY 2007. An additional \$1.0 million is appropriated in the event unplanned expenses requiring timely decisions surface. As we work through these events for the first time, staff will continue to evaluate the costs associated with hosting these world class events to ensure prudent and fiscally responsible use of city funds.

Administering a Sound Financial Plan

If a prolonged economic downturn occurs, and annual revenues cannot support the cost of essential services and infrastructure development, the city's options might include:

- Increasing revenues from existing sources such as sales and property taxes or creating new taxing sources;
- Delaying future growth-related infrastructure development;
- Reducing operating expenses by cutting budgets for city services such as recreation classes, public safety services, and development-related services and for capital projects such as city parks and water treatment plants.

The purpose of a financial plan is to minimize those times when a city must resort to the above alternatives, except in the most extreme circumstances. It also should include short-term financial strategies that are useful in responding to unanticipated budgetary needs of short duration, such as single-year revenue and expense anomalies, damage caused by weather emergencies, or unexpected population growth spurts.

While developing the city's strategic financial plan, it is important to keep the following caveats in mind:

- It is almost impossible to pinpoint service demands and their costs for the distant future;
- The reliability of all predictions will decrease in direct proportion to the increase in the length of the time period involved;
- It is not prudent to make predictions using only a single variable, such as population growth, when other factors, such as economic conditions, play an important role in future events; and
- It is important to design short- and long-term strategies that are flexible enough to meet a broad range of possible outcomes.

LONG-TERM STRATEGIES

Adjusting Staff Levels

Although Glendale has one of the Valley's lowest ratios of city authorized staff positions to population (8.52:1,000) personnel-related costs account for 68% of the city's General Fund operating expenses. The adjustment of staffing levels is an ineffective method for addressing short-term budget deficits because it requires lead-time to implement effectively and it may adversely affect the city's ability to maintain quality services. However, downsizing, when combined with other strategies, can be an effective method of dealing with prolonged economic slowdowns.

The City of Glendale's leadership team carefully reviews every new position request. When a new position is needed to provide new or expanded services, both the initial (one-time) and ongoing costs associated with providing and maintaining the service must be included with the position request. These procedures help ensure that added services and positions will be sustainable in future years.

Alternatives to Permanent Staff Increases

The selective use of temporary and contract workers is one of several useful alternatives to meeting predictable but time-limited workload increases without adding regular status employees. It is important to have a definitive policy that limits the length of time a position can be filled by a temporary employee. It also is important to closely monitor the time limit to ensure compliance with the policy.

One example of the selective use of temporary employees deals with the staffing of polling sites during city elections. The city's equalization strategy dictates that the predictable costs for these workers be budgeted as an ongoing operating expense spread evenly between election and non-election years. Another example of the selective use of contract employees is the establishment of contract positions for building inspections services at the construction sites for the Glendale Arena and Cardinals Stadium. These contract positions expire once the construction activity is complete.

In some cases, contracting for outside services can be less expensive than adding permanent staff to provide selected city services. A further advantage is that it is faster and easier to vary contract amounts on a year-to-year basis than it is to manipulate permanent staffing levels and overhead costs for equipment and building space. For these reasons, Glendale has placed increasing emphasis on negotiating service contracts for areas like parks landscape maintenance, custodial cleaning of city facilities, and specialized legal work.

Equalizing Predictable Expenses

Two additional strategies the city uses to moderate peaks in ongoing expenses are

- the spreading of routine periodic expenses over multiple budget years; and
- the pre-funding of replacement equipment such as vehicles and technology equipment (e.g., PCs, servers, etc.) through a rental rate structure that spreads the cost of the replacement over several years.

As noted earlier in this discussion, the City Clerk's Office accrues half of the next election cost in the non-election year to reduce biennial election expense peaks. This amount is carried over and added to an equal amount that is budgeted in the actual election year. Although election expenses will continue to rise as our voter population increases, this practice of dividing known costs across several years substantially levels out the expense curve for scheduled elections. As a result of this approach, the need for one-time election appropriations every two years has been eliminated, leaving only special election expenses, such as bond elections—which occur infrequently—to the one-time budgeting process.

Prior to the implementation of the technology and vehicle replacement programs, the city's ability to replace city vehicles and technological equipment cycled up and down with the local economy. In lean years, urgently needed replacement equipment was purchased at the expense of capital projects or the operating budget. Then, when economic conditions improved, the city would engage in massive "catch-up" efforts.

To eliminate this problem, the replacement funds were designed to allow the city to replace outdated, or worn out equipment at regular intervals. Two replacement fund line items were added to each department's annual operating budget to accrue funds for vehicle and technology replacements, respectively. Due to an economic downturn that started in FY 2002, General Fund contributions to these funds were halted for five months in FY 2003, and for all of FY 2004. The enterprise funds continued to pay into these replacement funds over this time period.

General Fund contributions resumed in FY 2005 at the 50% level, stepped up to the 75% level in FY 2006, and will return to the 100% level for FY 2007. The city has been able to follow this phased-in approach for General Fund operations by extending the life of non-public safety equipment during the years when General Fund contributions were stopped and/or reduced. In addition, the level of past contributions created a cushion in the replacement fund balances that has allowed the city to continue replacing critical equipment at regular intervals.

Vehicle replacement purchases during FY 2006 were funded, in part, by drawing down the fund balance, which had steadily grown over from FY 1998 thru FY 2002. This will continue in FY 2007, although to a lesser extent, assuming that all vehicles scheduled for replacement are actually replaced. Experience has shown that many vehicles are not replaced as scheduled because they do not need to be replaced, and we expect that experience will continue into the future. Nevertheless, we closely monitor this replacement fund to ensure that it provides sufficient funds to replace essential vehicles and equipment as needed.

The technology replacement fund balance not only covers the systematic replacement of desktop computers, but also annual software licensing costs for a wide range of software used in city operations, virus and security maintenance costs, citywide data storage, database servers, and cable/video equipment and presentation systems. The fund balance is expected to decline in FY 2007 as a result of the scheduled replacement of some heavily used police communications equipment. However, the fund balance is expected to increase in FY 2008 and remain stable thereafter.

Capital Improvement Plan Development

Conservative population and revenue growth projections are used for long-range capital planning to determine when, where, and how capital projects will be implemented because most large capital construction projects permanently increase the city's ongoing operating costs for staff, maintenance, repair, utilities, etc. For example, the operating budget impact of the Foothills Library and the Downtown Civic Center, both of which opened in the 1990s, were carefully considered prior to initiation of these projects to ensure revenue growth would cover the increased operating costs. Glendale also analyzes the long-term financial projections of debt service costs prior to every bond sale.

Major capital projects can be planned, scheduled, and financed in ways that will not deplete needed resources from the annual operating budget or require an increase in Glendale's secondary property tax. Short-term financial strategies, such as various financing instruments or the acceleration or deceleration of project schedules, can help us meet unusual population growth

or service demands. The introduction to Glendale's *2007-2016 Capital Improvement Plan* provides an explanation of the capital project process.

Property Tax Stabilization

For over a decade, Council policy has been to stabilize the property tax rate and structure at reasonable levels so that property tax revenue is sufficient to meet long-term, foreseeable revenue needs without requiring intermittent adjustments. Capital improvement projects are planned, financed and scheduled for implementation so that the secondary property tax rate can remain relatively stable over the coming decade.

Arizona's property tax levy consists of two tiers. The primary property tax levy has state-mandated maximum limits, but it can be used by a city for any lawful purpose. The primary property tax revenue is included in the General Fund. However, because Glendale has minimized its use of the primary property tax levy, this revenue source is expected to be only 2% of the city's anticipated General Fund revenues in FY 2007.

The secondary property tax is an unlimited levy that can be used only to retire the principal and interest on a municipality's General Obligation bond debt. This revenue source provides more 'bang for the buck' because it can be leveraged to borrow more funds to pay for capital projects. Therefore, the secondary property tax levy is optimized in relation to the primary property tax levy.

Although many cities in other parts of the country use the property tax rate to make short-term operating budget adjustments, changes in Glendale's tax structure or rates are viewed as long-term financial strategies. Arizona's tax limitation statute, the relatively minor role of primary property tax revenue on Glendale's operating budget, and the city's property tax stabilization policy combine to make property tax adjustment an ineffective short-term strategic tool.

As a practical matter, it might take up to a year for a property tax change to be implemented and longer to produce a significant increase in revenues. Growth in the tax base and changes in the assessed valuation rate determined by the county often have a larger impact on the level of revenues raised through property taxation.

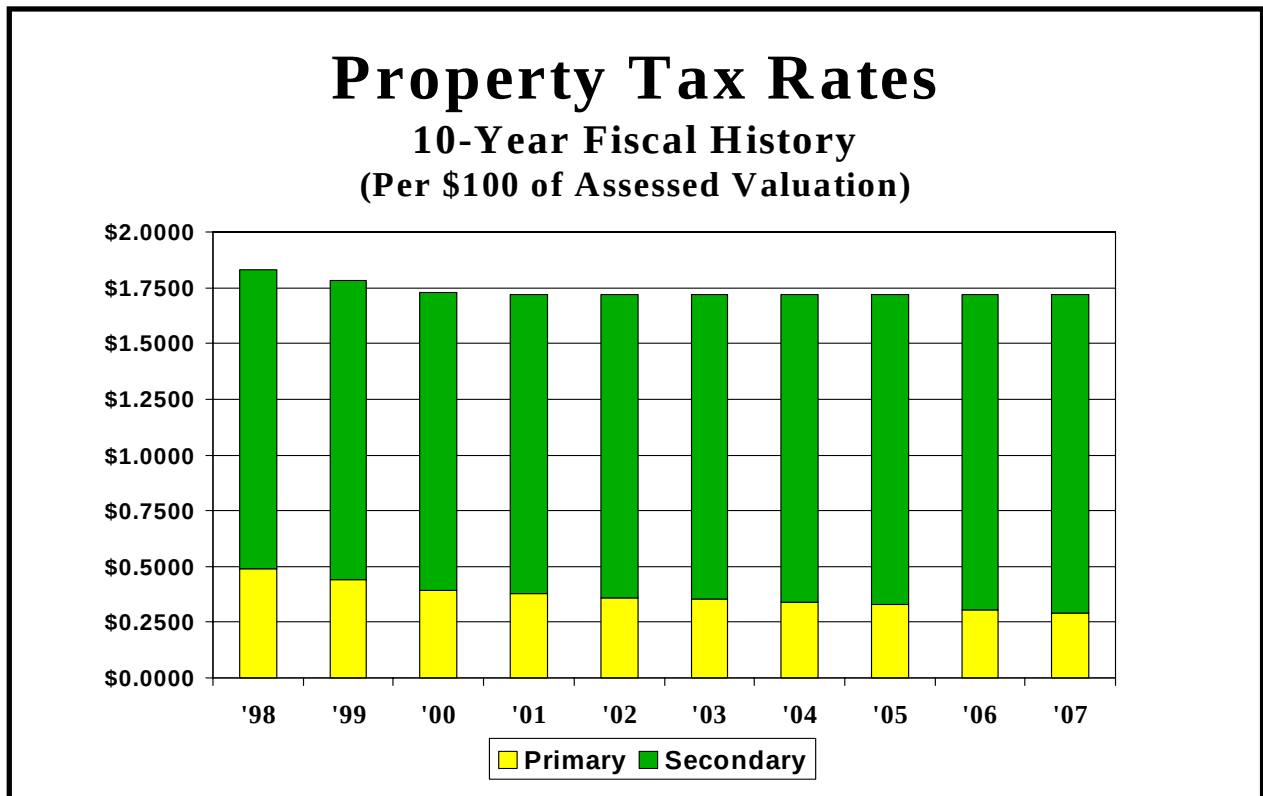
Given these facts, increasing Glendale's property tax rate is a more appropriate alternative for addressing a chronic structural imbalance between revenues and expenses than for balancing a single year's operating budget. For example, when the city reaches full build-out much less revenue will be generated from new tax base growth. If this decrease were not accompanied by sufficient growth in assessed valuation or offset by increases in other revenues or a reduction in operating expenses, a serious imbalance would occur that might trigger a property tax increase.

As noted above, secondary property taxes are used to repay voter-authorized General Obligation bond debt. With efficient scheduling of bond sales and capital projects, the *Ten-Year Capital Improvement Plan* is designed to keep the secondary property tax rate level. Changes in capital construction schedules, interest rates and several other variables might necessitate a property tax rate adjustment over the longer term; however, most of these situations can be addressed by fine-

tuning the primary tax rate and directing the flow of interest earnings on bond proceeds between construction and debt service funds.

While Glendale's total property tax rate has remained unchanged at \$1.72 per \$100 of assessed valuation since FY 2001, the city has adjusted the two components of the overall property tax rate. Specifically, the city has continued to lower the primary property tax rate and increase the secondary property tax rate so that all assessed valuation growth due to appreciation (versus new construction) is shifted to the secondary property tax rate. By doing so, the city remains in compliance with the state's Truth in Taxation law.

In FY 2005, Glendale received approximately \$19.5 million in property tax revenue. Approximately \$3.6 million of that amount came from the primary property tax levy. The combined property tax levy for Glendale residents for FY 2006 remained unchanged at \$1.72 per \$100 of assessed valuation. This rate is expected to generate a total of \$21.6 million (\$3.7 million from the primary rate and \$17.9 million from the secondary rate). The combined property tax rate will remain unchanged for FY 2007 at \$1.72 per \$100 of assessed valuation, with \$3.8 million expected from the primary property tax rate and \$19.6 million anticipated from the secondary property tax rate.



SHORT-TERM STRATEGIES

The following short-term financial strategies play an important role in: (1) maintaining the delicate year-to-year equilibrium between revenues and expenses; (2) responding to temporary changes in economic conditions; and/or (3) absorbing or avoiding anticipated revenue shortfalls.

Sales Tax Stabilization

Sales tax revenues fluctuate and are subject to sudden economic changes like a sudden downturn in the economy, as occurred after September 11, 2001. Prior to FY 2004, Glendale's stabilization policy required the use of the actual amount of sales tax revenue collected in the prior twelve months as its sales tax revenue base estimate for developing the next year's operating budget, with no growth rate factor for budgeting purposes.

This conservative approach to estimating sales tax revenue minimized the likelihood that annual budgeted operating expenses would significantly exceed actual sales tax revenues in any given year. In fact, actual receipts usually were higher than the prior year because tax revenue increases were attributable to growth in the tax base (i.e. population growth). When actual receipts exceeded the base estimate, excess revenue was applied to the operating capital budget or used to increase the city's undesignated General Fund contingency reserves.

For the FY 2004 budget, a different approach was taken to establishing the FY 2004 revenue budget for city sales tax receipts. The FY 2004 revenue budget for city sales taxes included a full year of estimated sales tax receipts from new development that was expected to open by the start of FY 2004 or shortly after the start of the fiscal year. This approach was taken to avoid severely impacting service levels as a result of sluggish state shared revenues.

For the FY 2005 and FY 2006 budgets, this approach was further modified because this revenue source has performed so strongly in recent years, as shown in the chart below.

Fiscal Year	City Sales Tax Receipts (Dollars in Millions)	Percent Change From Prior FY
2001-02	\$41.4	--
2002-03	\$43.5	5.1%
2003-04	\$49.8	14.5%
2004-05	\$52.5	5.4%
2005-06	\$58.7	11.8%
2006-07	\$62.2	5.9%

For FY 2007, we assumed a growth rate of about 5.9% over this FY's estimate of \$58.7M, for a FY 2007 projection of almost \$62.2M. This rate of growth in aggregate retail sales is in line with the experts' prognostications. For example, the governor's budget is assuming a growth rate of 8.5% over this FY's estimate for aggregate retail sales. Marshall Vest at the University of Arizona, who has 25 years of experience in evaluating the Arizona economy, is forecasting 6.3% growth for the Phoenix metro area and 6.8% growth rate for Arizona as a whole for calendar year 2006.

In addition, when compared to the actual growth in city sales tax receipts that Glendale has experienced over the past several FYs, the 5.9% assumed increase is reasonable. As you can see in the preceding table, Glendale experienced 5.1% growth in ongoing GF revenues from FY 2002 to FY 2003 despite the economic downturn that affected the nation's economy after the terrorist attacks in September 2001. The growth Glendale experienced at that time is only slightly lower than the projected increase from FY 2006 to FY 2007.

Operating Capital Management

Operating capital is often referred to as "pay-as-you-go" capital because projects and equipment in this category are funded directly from operating revenues. Operating capital is used to pay for

- building maintenance and replacement items such as air conditioners, roofing, and floor furnishings,
- specialized equipment not in the vehicle replacement program, such as sanitation trucks and street resurfacing vehicles, and
- selected routine infrastructure maintenance activities such as the street resurfacing program.

In addition, the initial purchase of a vehicle is funded with operating capital. For example, if a new inspector position is approved for the Building Safety Department, that inspector will need a vehicle. The initial purchase of the new vehicle for the new inspector position is funded with operating capital because it is an addition to the city's fleet (versus a replacement). Subsequent replacement of that vehicle is then funded through the vehicle replacement program.

Unlike personnel costs, it is relatively fast and easy to make adjustments to operating equipment budgets without reducing the city's service capacity or quality. Adjustments to the rate at which operating capital is spent can function as an effective short-term shock absorber to level out temporary revenue fluctuations. Glendale residents will not be materially affected if city fleet vehicle replacements are delayed or accelerated in a single budget year, as long as the replacement program continues and repair and maintenance costs for these vehicles are not unreasonable. For example, delaying a portion of the street resurfacing program in one year does not have major negative consequences if the program is accelerated in the following year.

An ongoing, stable revenue source is much less critical for operating capital than it is for maintaining service levels for police, fire and emergency services. It is important to keep in

mind that maintaining adequate operating capital levels and adjusting the rate of capital spending minimizes the need to reduce the operating budget or deplete other fund resources. When possible, operating capital budgets are restored before any new programs or employees are added to the ongoing budget.

Building and Maintaining Adequate Contingency Reserves

By law, Arizona cities are required to prepare and operate under a City Council-approved balanced budget that must be filed annually with the state's Auditor General. City government is prohibited from spending more than the total amount appropriated in its annual budget document. This limitation raises several interesting questions about how the city can successfully maintain an annually balanced budget in years when General Fund revenue deficits or surpluses occur.

General Fund revenue surpluses accrued in one year can be reserved and used to offset revenue deficits that might occur in a subsequent year. The accounting mechanism Glendale uses to reserve GF surplus revenues is referred to as the GF contingency reserve, which is part of the General Fund's fund balance. Every fiscal year, the GF contingency reserve is established as a GF contingency appropriation. A similar contingency appropriation is established each year for other city funds like the enterprise operations (e.g., sanitation fund and landfill fund). This mechanism enables the city to meet the legal constraints of a balanced annual budget and provides a source to address emergencies and other unanticipated expenses.

Like operating capital, contingency reserves can function as a financial shock absorber to smooth out short-term revenue and expense fluctuations. When sluggish economic conditions result in lower-than-projected revenues, a portion of contingency dollars can be allocated to cover budgeted operating expenses. When the economy is healthy, and revenues are higher than predicted for annual budgeting purposes, the excess revenues can be added to the contingency reserves for future use.

City Council policies discourage the routine use of contingency reserves to support long-term or ongoing expenses in the operating budget. The City's financial policy requires the city's contingency appropriation be equal to 10% of General Fund revenues. The policy prohibits the contingency appropriation falling below 4% for any reason. If reserves are used for one-time projects, restoring them becomes the highest budgeting priority after assuring that adequate operating funds are available to support essential services and infrastructure needs.

The sales tax stabilization strategy produces a domino-like effect that supports the city's ability to maintain adequate contingency reserves during times of high revenue growth. Conservative revenue estimates result in conservative annual budget estimates. Conservative budget estimates limit growth in non-essential operations, and this practice permits a portion of the excess sales tax revenue to be allocated to contingency reserves. These reserves can offset drops in other revenue tax sources, such as building permits, or augment sales tax revenue when unpredictable downturns occur. Once reserves reach the 10% of revenues target level, any further amounts are usually added to the operating capital budget.

Fund-related financial information is summarized in Schedule One, which is entitled Fund Balance Analysis. Detailed descriptions of each fund in Glendale's financial system, including the General Fund, enterprise funds and special revenue funds, are contained in the *Budget Summary* section of this document.

CONCLUSION

During the economic downturn that began in late 2001 and continued through early 2003, Glendale employed some of the short-term strategies outlined in the previous sections. By FY 2006, it is clear that the economy has rebounded. Although we have seen the positive impact of this renewed vigor, we continue to be conservative in our spending. For example, we have continued to follow many of the cost-saving measures that were implemented in FY 2003, such as

- No transfers of salary savings to operating budgets except in very limited instances.
- No unbudgeted carryover savings – all carryover will be returned to the General Fund
- Capital projects are reviewed for all operating and maintenance costs impacting the General Fund

These strategies, coupled with prudent budgeting practices, allowed Glendale to deal with the recent economic downturn without severely hampering current services and programs. Continuation of these strategies will see us through the future.

FINANCIAL POLICIES

The financial policies establish the framework for overall fiscal planning and management and set forth guidelines for both current activities and long-range planning. These policies are reviewed annually to ensure the highest standards of fiscal management. The City Manager and the leadership team have the primary role of reviewing financial actions and providing guidance on financial issues to the City Council.

OVERALL GOALS

The overall financial goals underlying these policies are:

1. **Fiscal Conservatism:** To ensure that the city is in a solid financial condition at all times. This can be defined as:
 - A. Cash Solvency - the ability to pay bills
 - B. Budgetary Solvency - the ability to balance the budget (all operating, capital and debt service expenditures should be covered by the appropriate revenue sources and meet all statutory requirements prior to the beginning of the year)
 - C. Long Run Solvency - the ability to pay future costs
 - D. Service Level Solvency - the ability to provide needed and desired services
2. **Flexibility:** To ensure that the city is in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress.
3. **Adherence to the Highest Accounting and Management Practices:** To comply with the Government Finance Officers' Association (GFOA) standards for financial reporting and budgeting, the Governmental Accounting Standards Board (GASB) and other professional standards.

OPERATING BUDGET

1. **Ongoing operating costs** should be supported by ongoing, stable revenue sources. This protects the city from fluctuating service levels and avoids crises when one-time revenues are reduced or removed. Some corollaries to this policy are:
 - A. **Cash balance** should be used only for one-time expenditures, such as capital equipment and building improvements, or contingency appropriations and related purposes.
 - B. **Ongoing maintenance costs** such as street resurfacing, building maintenance, and swimming pool replastering should be financed through operating revenues, rather than through the issuance of debt.
 - C. **Fluctuating federal and state grants** should not be used to fund ongoing programs.

2. **Revenues from growth or development** should be targeted to costs related to development, or invested in improvements that will benefit future residents or make future service provision efficient. While it is tempting to use growth-related revenue to support current operations, doing so can lead to a crisis when the growth rate decreases. This policy implies a commitment to identifying the portions of the city's revenue stream that result from growth.
3. **General Fund appropriations** should include a contingency appropriation equal to at least 10% of projected General Fund revenues for the upcoming fiscal year. This contingency appropriation essentially serves as the City's revenue stabilization account (i.e., rainy day account). As such, it can help to minimize the impact of large fluctuations in sales tax revenues, which is the revenue source most sensitive to changes in the economy. It also can be used to mitigate the negative effects of unforeseeable and unexpected financial situations.
4. **Enterprise Funds** should include a sufficient unappropriated fund balance to absorb fluctuations in annual revenue. Enterprise funds should be charged directly for overhead services—such as those expenses related to services provided by the Human Resources Department, Finance Department, City Attorney's Office, and the Management and Budget Department—rather than using an indirect service transfer. These services also include expenses related to employee fringe benefits, risk management and workers compensation insurance costs, telephone charges, and technology and vehicle replacement charges. Provisions also should be made for interdepartmental charges for services such as solid waste collection and disposal and vehicle maintenance and repair.
5. **Replacement of vehicles** will be done through the Vehicle Replacement Fund. A rental rate structure will be established annually to provide sufficient funds for replacement of each vehicle. New vehicles added to the existing fleet should be paid initially with operating capital by the requesting department. In addition, a corresponding rental rate payment for the new vehicle should be included within the requesting department's operating budget. The Field Operations Department should review all vehicle-related purchases.
6. **A financial forecasting model** should be developed to test the ability of the city to absorb operating costs due to capital improvements, and to react to changes in the economy or service demands. This forecast should cover at least five years and be updated annually.
7. **Salary policy and structure** should emphasize the provision of predictable salary increases, sustainable over time, that serve to recognize and reward the contributions of experienced and well-trained staff. To this end, the merit pay policy provides for merit increases of up to 6% annually to qualified employees based on the city's ability to pay. To reflect increases related to market pay range adjustments and inflation, Council sets a target that is based on a Human Resources market survey of other Valley cities and therefore will vary depending on whether the majority of city job classifications are below market, at market or above market.

8. **Laws and policies related to limitations on revenue sources** should be explicitly addressed in the budget process. These include:
 - A. One-third of annual **Local Transportation Assistance Funds** (LTAF) must be devoted to transit (Regional Public Transportation Authority - RPTA).
 - B. No more than one-half of the prior year's **Highway User Revenue Fund** (HURF) can be used for debt service (A.R.S. 48-689).
 - C. The city must maintain its level of **General Fund support in street maintenance and operations**, as provided by state law.
9. **Debt Management**
 - A. **Short-term borrowing** or lease/purchase contracts should be considered for financing major operating capital equipment when the Finance Director, along with the city's financial advisors, determines that this is in the city's best financial interest. Lease/purchase decisions should have the concurrence of the appropriate operating manager. See Schedule 8 for a list of the City's debt service obligations related to short-term borrowing.
 - B. **Short-term debt** should not exceed 5% of revenue or 20% of total debt. The short-term debt for the city is documented in Schedule 8 of this budget book.
 - C. **Debt service** on long-term general obligation debt should not exceed 10% of General Fund revenues. The long-term debt for the city is documented in Schedule 7 of this budget book.
10. **Budget Amendment Policies**
 - A. **Total fund appropriation changes** must be approved by the City Council. These amendments must also comply with the city's Alternative Expenditure Limitation. In order to provide flexibility, 10% of the total General Fund revenue budget for the upcoming fiscal year should be set aside as a contingency appropriation as long as this contingency is backed by available fund balances.
 - B. **Uses of contingency appropriations** must be specifically approved by the City Council.
 - C. **Shifts in appropriations** within fund totals may be done administratively on the authority of the City Manager. In most cases the City Manager will request City Council concurrence with these changes since the item prompting the change will usually go to the City Council (e.g., award of contract, addition of staff, contract change order). Procedures for appropriations transfers and delegation of budget responsibility will be set by the City Manager.

- D. **Salary savings transfers** must be approved by the City Manager and are prohibited during the first 6 months of any given fiscal year. However, in the event of an extenuating circumstance, the City Manager may override this policy and authorize a salary savings transfer during the first 6 months of the fiscal year.
- 11. **A Budgetary Control System** will be maintained to ensure compliance with the adopted budget. Quarterly budget status reports will be presented to, and reviewed by, the City Council to ensure that the city finances are on track with the adopted budget.
- 12. **Revenue Policies**
 - A. Diversified and stable **revenues** will be maintained to ensure fiscal health and absorb short-run fluctuations in any one revenue source.
 - B. **User fees** for all operations will be examined annually to ensure that fees cover direct and indirect costs of service. Rate adjustments for enterprise operations will be based on five-year enterprise fund plans.
 - C. **Development fees** for one-time capital expenses attributable to new development will be reviewed periodically to ensure that fees match development-related expenses.

CAPITAL BUDGET

- 1. **A long-range capital improvement plan** should be prepared and updated each year. This plan may include, in years other than the first year of the plan, unfunded projects that carry out the city's strategic and general plans, but it should also include a capital-spending plan that identifies projects that can be completed with known funding sources. All projects are assessed in regards to their necessity, priority, compatibility with Council goals, long-range plans of various departments and the City's financing capabilities.
- 2. When planning **capital projects**, each department must estimate the impact on the city's operating budget.
- 3. **Amendments to capital appropriations** fall under the same guidelines as changes to the operating budget noted above, with one exception: any project change exceeding \$50,000 should receive specific City Council approval. This approval may accompany a recommendation for award of bid, change order, or other City Council action. While this approval is not a strict legal requirement, it keeps the City Council informed on capital project activity and funding, and ensures that revisions of project priorities are in line with Council expectations.



OPERATING BUDGET



Upon completion, Westgate City Center will include more than 6.5 million square feet of retail, entertainment, restaurants, office, residential and hotels, making Westgate one of the largest commercial real estate developments in North America.



Court Room inside Glendale City Court

APPOINTED & ELECTED OFFICIALS

OFFICE OF THE MAYOR
COUNCIL OFFICE
CITY ATTORNEY
CITY CLERK
CITY COURT



Council Chamber in Downtown City of Glendale

MAYOR AND CITY COUNCIL

The Mayor and City Council constitute the elected legislative and policy-making body of the city. The Mayor is elected at-large every four years. Councilmembers also are elected to four-year terms from one of six electoral districts in Glendale.

One of the highest priorities of the Mayor and Council is to involve the public in their decision-making process. They regularly appoint citizens to 18 advisory boards and commissions and often form public committees to address specific citywide issues.

The Mayor and Council each become involved in the maintenance and economic development of Glendale's six districts. The Mayor hosts numerous community events throughout the year, while Councilmembers host district meetings every fall and spring to ensure citizens are informed on projects in and around their homes and businesses and to receive input and feedback from the constituencies they represent.

City staff who support the Mayor and Council work closely with constituents to resolve any issues or questions they may have about city services.

City Council Goals

The City Council established strategic goals for FY 2007:

- One community with strong neighborhoods;
- One community with quality economic development;
- One community with a vibrant city center;
- One community with an active partnership with Luke Air Force Base;
- A city with high quality services for citizens; and
- A city that is fiscally sound.

ACCOMPLISHMENTS

Economic Vitality

- Announced the location of a regional corporate office for AAA in Talavi Business Park. The office will house up to 1,400 jobs in the next three years, making it one of the city's largest employers. A significant number of jobs will be considered high-wage positions, paying \$75,000 or more.
- Continued to promote Northern Crossing, a 55-acre center located at Northern and 59th Avenues. This project continues to develop with the grand openings of Golden Corral Restaurant, Petsmart and Ross Store.
- Finalized a development agreement with the nation's top hotelier, John Q. Hammons Hotels, to build a privately financed, 320-room, four-diamond hotel. This property will more than double the number of hotel rooms in Glendale. Also partnered with Hammons to build an 80,000 sf conference center as part of this project.
- Approved rezoning for the Vanguard CityHome project in historic downtown Glendale. Plans are to put 62 residences within walking distance of Glendale City Hall and historic downtown shops and restaurants. This loft style project is the first new downtown housing in more than 50 years.
- Supported the expansions of Midwestern University, Banner Thunderbird Medical Center and Arrowhead Hospital.

Transportation

- Invested money to build an enhanced pedestrian walkway over Grand Avenue in partnership with ADOT. This is part of the Grand Avenue construction project. The area will include lush landscaping and architectural features. Both the accessibility and appearance of Grand Avenue will be enhanced by this project.
- Approved conversion of approximately 8800 low-pressure sodium streetlights to high-pressure sodium streetlights for better visibility. The project is scheduled to be completed in two years and will cost \$3.2 million. Currently there are over 18,000 streetlights in the city.

Quality of Life

- Construction begun and is nearly completed on the Foothills Recreation and Aquatic Center. Residents will be able to enjoy a state-of-the-art recreational and swim facility in the northern section of Glendale. The center, near the corner of 55th Ave. and Union Hills Drive, is scheduled to open in late summer of 2006.
- Opened the city's ninth fire station to enhance response times to citizens. Fire Station 159, located on 63rd Ave. north of Bell Rd., features a Rapid Response Team that enhances our capabilities in responding to special rescues and large-scale emergencies.
- Renovation completed on Rose Lane Pool. The new Rose Lane Aquatics Center includes a zero entry leisure pool with a 22-foot high, 150-foot long water slide, and an eight-lane competitive pool.
- Awarded \$31,400 in Performing Arts Grants to support local organizations for their 2005-06 seasons.
- Completed renovation of the Glendale Civic Center and The Bead Museum. This project adds much needed meeting space to the Civic Center, expanded gallery space in The Bead Museum and a new outdoor plaza.
- Completed improvements to Murphy Park located at 7017 North 58th Ave. Murphy Park serves as a venue for a number of events such as Glitter & Glow and the Jazz & Blues Festival. New features include a decorative fountain, bicycle racks, park benches, a seating wall, widening of the existing brick sidewalks, landscaping and irrigation.
- Broke ground on the Glendale Regional Public Safety Training Facility for West Valley police officers and firefighters. The facility, which is the first of its kind in the area, will include the latest technology, classrooms, a driving track, a five-story fire training tower, special operations tools, railroad props, and other amenities. The facility and 57-acre training ground is scheduled to open in spring of 2007.
- Opening the new Emergency Operation Center in FY 2007. This facility will serve as a command center during national events and improve communication between city departments during emergency situations.
- Approved \$700,000 in Neighborhood Improvement Grants and \$50,000 for the implementation of a Neighborhood Revitalization Plan.

Youth & Teens

- Commended members of the Mayor's Youth Advisory Commission as they volunteered over 1,000 community service hours in the city of Glendale.
- Recognized members of the Mayor's Youth Advisory Commission for collecting over 6,000 comfort items to send to the men and women of Luke Air Force Base who were stationed in Iraq and Afghanistan over the winter holidays.
- Reappointed four Glendale teens to serve as full voting members on the Library Advisory Board and Parks & Recreation Commission.

Interesting facts...

- The Glendale Arena was named "Best New Major Concert Venue in North America" by *Pollstar*.
- The soon to be completed Cardinals Stadium was named one of the "10 most impressive sports facilities on the globe" by *BusinessWeek* magazine - the only facility in North America to receive the honor.
- Glendale was named one of eight "*Sports Illustrated* Good Sports Communities." The award is given to communities that support positive values, skill development, parent involvement and inclusiveness in their youth sports and recreation programs.



City of Glendale Budget Summary by Department

Mayor

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Office of the Mayor	\$282,838	\$312,059	\$314,781	\$331,550	6%
Total - Mayor	\$282,838	\$312,059	\$314,781	\$331,550	6%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$238,159	\$268,365	\$268,365	\$287,340	7%
Supplies and Contracts	\$37,554	\$35,672	\$38,394	\$35,172	-1%
Internal Premiums	\$4,017	\$4,988	\$4,988	\$5,864	18%
Internal Service Charges	\$3,108	\$3,034	\$3,034	\$3,174	5%
Total - Mayor	\$282,838	\$312,059	\$314,781	\$331,550	6%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Office of the Mayor	4	4	4	4	0%
Total -Mayor	4	4	4	4	0%



City of Glendale Budget Summary by Department

Council Office

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Barrel District	\$52,883	\$67,517	\$47,522	\$75,656	12%
(1000) Cactus District	\$51,345	\$67,465	\$49,786	\$75,443	12%
(1000) Cholla District	\$56,064	\$67,677	\$45,177	\$75,877	12%
(1000) Council Office	\$469,036	\$495,379	\$495,379	\$547,961	11%
(1000) Ocotillo District	\$47,545	\$67,625	\$50,090	\$74,610	10%
(1000) Sahuaro District	\$40,827	\$67,462	\$44,962	\$75,662	12%
(1000) Yucca District	\$41,359	\$67,438	\$59,138	\$75,577	12%
Total - Council Office	\$759,059	\$900,563	\$792,054	\$1,000,786	11%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$557,531	\$599,978	\$599,978	\$651,983	9%
Supplies and Contracts	\$174,629	\$270,679	\$162,170	\$315,679	17%
Internal Premiums	\$14,546	\$17,757	\$17,757	\$22,090	24%
Internal Service Charges	\$12,353	\$12,149	\$12,149	\$11,034	-9%
Total - Council Office	\$759,059	\$900,563	\$792,054	\$1,000,786	11%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Barrel District	1	1	1	1	0%
Cactus District	1	1	1	1	0%
Cholla District	1	1	1	1	0%
Council Office	7	7	7	7	0%
Ocotillo District	1	1	1	1	0%
Sahuaro District	1	1	1	1	0%
Yucca District	1	1	1	1	0%
Total -Council Office	13	13	13	13	0%

CITY ATTORNEY

Department Description:

The City Attorney's Office is the City's in-house legal department. The civil division attorneys and staff provide legal advice and guidance related to City governance, operations and transactions.

The criminal division of the City Attorney's Office handles prosecution of violations of City codes and misdemeanor violations of state law within Glendale and all appeals from City Court to Superior Court.

Mission Statement:

Provide the highest level of legal services to the City and its officials. To adhere to professional standards, garner strong understanding of City operations, and incorporate all relevant information into the legal advice and guidance provided.

To serve the people of Arizona by prosecuting violations of the City Code and misdemeanor violations of state law in an ethical manner in order to assure that justice is done.

Business Practice/Service Delivery Improvement:

The City Attorney's Office provides legal advice to the City Council, City Manager and approximately 28 departments. It also staffs various city boards and commissions; represents the city in legal proceedings; and ensures that city operations comply with all federal, state and local laws.

Civil division attorneys represent the city in local, state, and federal courts, as well as before administrative agencies and legislative bodies. In addition to representing the city in litigation and settlement negotiations, the attorneys work with the departments they represent in providing general legal advice, negotiating transactions, preparing ordinances/resolutions, and reviewing contracts and other documents.

Each city department has been assigned a general counsel attorney to provide them the legal services necessary to their operations. The advantage of having specific departments assigned allows the attorney to gain a familiarity with the operation of the department and develop expertise in the specific field. Certain situations require specialized expertise. In those instances, attorneys with that expertise will handle a matter in that field of law across departmental lines. By using this combination, the general counsel attorney works with the specialist to provide consistent and expert legal services.

The City Prosecutor's Office handles prosecution of violations of city codes and misdemeanor violations of state law within Glendale and all appeals from City Court to Superior Court.

Quotes:

The law is an ordinance of reason for the common good, made by those who have care of the community.
-St. Thomas Aquinas

In the state of nature...all men are born equal, but they cannot continue in this equality. Society makes them lose it, and they recover it only by the protection of law.
-Charles de Montesquieu

Accomplishments:

FY 2006

- Provided timely transactional support to several economic development activities.
- Assured city operations complied with all federal, state and local laws.
- Continued to represent the city in litigation brought by third parties.
- Vigorously prosecuted all violations of city codes and misdemeanor violations of state law that are supported by probable cause and ensure that justice is served.

FY 2005

- Assured city operations complied with all federal, state and local laws.
- Continued to represent the city in litigation brought by third parties.
- Vigorously prosecuted all violations of city codes and misdemeanor violations of state law that are supported by probable cause and ensure that justice is served.

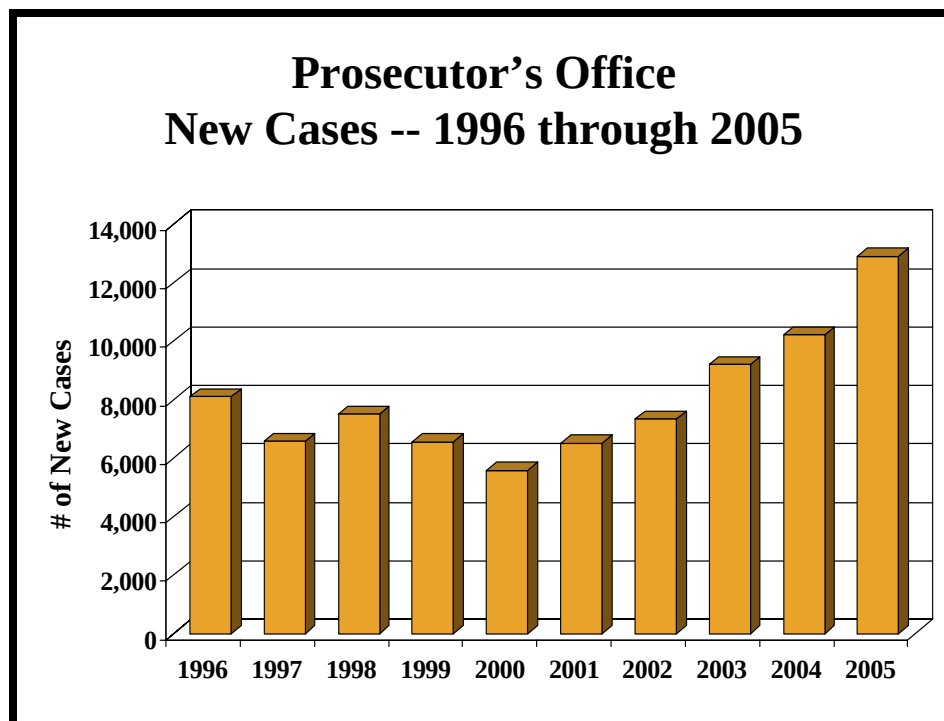
2005-06 Goal Updates:

CITY ATTORNEY 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
High quality, professional and timely legal services to the Mayor, City Council and city staff.	Yes. Attend 100% of the meetings/hearings as needed or requested.	None
CITY ATTORNEY 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Do justice.	Yes. Obtained 85% conviction rate or plea agreements on misdemeanor charges.	Staffing levels created significant challenges that the department continually struggled to overcome. The goal was met nonetheless.

2006-07 Goals:

CITY ATTORNEY 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
High quality, professional and timely legal services to the Mayor, City Council and city staff.	A city with high-quality services for citizens	Continue to provide excellent legal and procedural guidance to City Council and administrative bodies as needed for city operation.	Develop strong relationships with departments and attend 100% of the meetings or hearings as needed or requested.

CITY ATTORNEY 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Provide timely and valuable guidance in the negotiation of significant economic development transactions.	One community with quality economic development	Develop strong understanding of the business terms, incorporate necessary legal considerations, develop negotiation strategies, and create solutions to perceived issues.	Relevant legal issues are addressed in a timely manner and significant value is added to each transaction.
CITY ATTORNEY 06-07 Goal #3	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Serve the people of Arizona by assuring the consistent and ethical application of criminal justice.	A city with high-quality services for citizens	Continue to aggressively prosecute City Code and state law misdemeanor violations.	Obtain 85% conviction rate or plea agreements on misdemeanor charges.





City of Glendale
Budget Summary by Department

City Attorney

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Attorney-Spec Proj Fees/Costs	\$526,573	\$475,000	\$475,000	\$575,000	21%
(1000) City Attorney	\$1,730,328	\$2,099,167	\$2,099,167	\$2,768,151	32%
Total - City Attorney	\$2,256,901	\$2,574,167	\$2,574,167	\$3,343,151	30%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$1,576,121	\$1,870,064	\$1,870,364	\$2,435,496	30%
Supplies and Contracts	\$645,975	\$668,098	\$667,798	\$845,429	27%
Internal Premiums	\$21,000	\$29,200	\$29,200	\$40,629	39%
Internal Service Charges	\$7,494	\$6,805	\$6,805	\$6,597	-3%
Operating Capital	\$6,311			\$15,000	
Total - City Attorney	\$2,256,901	\$2,574,167	\$2,574,167	\$3,343,151	30%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
City Attorney	21	21	21	27	29%
Total -City Attorney	21	21	21	27	29%

CITY CLERK

Department Description:

The City Clerk Department is responsible for preserving permanent documents and retaining other public documents as required by state statute, coordinating citywide record management and training, improving the retention and access to public records through technology, conducting municipal elections and receiving campaign finance filings, preparing and maintaining the official record of City Council meetings, coordinating the publishing and posting of the city's public notices, digitally recording official documents, codifying ordinances to be included in the Municipal Code and accessed through enhanced multi-media options, and providing passport information and new passport filing services.

Trivia Question:

What was the date that the City of Glendale became incorporated?

(See last page for answer)

Mission Statement:

To constantly maintain superior service to the citizens, elected officials and staff by providing an accurate and current legislative record including the City Code Book, a comprehensive and accessible records management system, a responsible and effective public notification program, an impartial and efficient municipal election and campaign finance process, and other public services such as passport application assistance and acceptance and gathering information to preserve an accurate historical record of events in the City of Glendale.

Business Practice/Service Delivery Improvement:

In an effort to allow the public to make requests for public records without having to make a trip to our City Hall Office, the Public Records Request Form was put online. The Requestor is able to make the request 24 hours a day, 7 days a week through the City's Webpage. This enables the City Clerk Department to initiate the process of the Public Records Request as soon as we arrive in the office.

Accomplishments:

FY 2006

- The City Clerk Department, Records Division, in an effort to provide additional storage space reorganized the Clerk storage areas. This reorganization included the installation of moving storage shelves to allow for the optimal use of a limited space and a complete inventory of all items contained in the Records Center.

- The City Clerk Department continues to recognize and savor the accomplishments of its employees. In this FY we had two graduates of the Glendale Leadership Academy for Development (GLAD) as well as having staff continuously train in aspects of their positions to benefit the City. This includes passport training, clerk certification training, college coursework, Secretary of State classes, elections training and safety classes. The department believes that the department can only meet and exceed its goals with the service and dedication of our quality employees.

FY 2005

- Conducted 2004 Primary and General Elections.
- Completed Phase I review and update of record retention schedules by all city departments, completed review by Record Control Committee members, completed review by State of Arizona, Department of Library, Records and Archives. Phase II is the final review by city and state and is currently in progress.

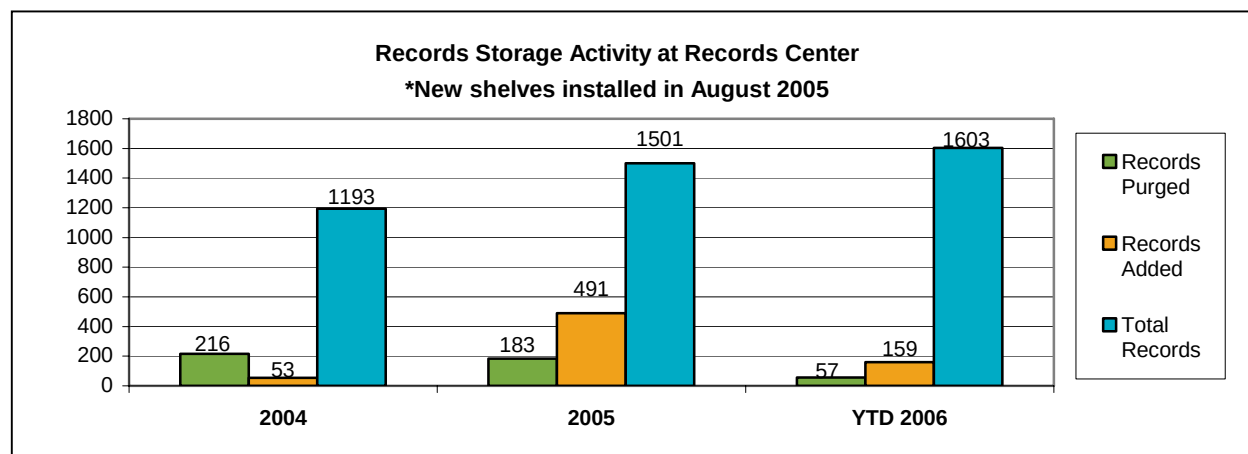
2005-06 Goal Updates:

CITY CLERK 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Utilize technology including Internet, intranet, optical and other electronic media to deliver information to and to retain information for the citizens and the organization.	The City Clerk Department continues to leverage technology to provide the most up to date information on the Internet and intranet as well as continuing to research ways to proactively provide information to citizens and the organization while maintaining compliance with current Federal and State Laws and City Code.	The Clerk Department continues to seek and cultivate partnerships with City Departments to provide the best service and most current information available to the citizens and the organization. The Clerk Department continues to research ways including educating ourselves, to use the technology available to provide the best service possible to the citizens and the organization.

CITY CLERK 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Compliance with Federal and State Public Record Laws.	The City Clerk Department continues to provide Public Records consistently complying with Federal and State Public Record Laws.	It is sometimes a challenge to gather information from multiple departments to provide the requestor with the sought after document, however, the departments continue to meet and surpass expectations.

2006-07 Goals:

CITY CLERK 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Provide timely, convenient and efficient election services in compliance with State and Federal Laws, City Code and Charter	A city with high quality services for citizens	Prepare candidate nomination packets; maintain updated initiative, referendum and recall packets; accept nomination petition and campaign finance filings; proof and approve ballots; prepare and print publicity pamphlets, early ballot postcards, information flyer/early ballot request forms; publish and post election results.	Convenient and informative election services.
CITY CLERK 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Electronic Records Management Planning	A city with high quality services for citizens	Form a steering committee with representation from across city departments. Establish standards for equipment and use of any scanning/optical programs. Establish policies, procedures and good practices to be used with the system. Develop a plan to move forward with City Wide Electronic Records Management.	Comprehensive plan formulated, written and presented to staff.



Trivia Question Answer and Interesting Facts:

Trivia Question Answer: June 19, 1910

- The City Clerk Department is in possession of the pen used by the Governor of the State of Arizona to sign the original Charter for the City of Glendale.
- The City of Glendale has enough paper documents to fill the entire subbasement floor of City Hall, wall to wall and floor to ceiling.



City of Glendale Budget Summary by Department

City Clerk

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) City Clerk	\$263,054	\$277,500	\$349,551	\$372,814	34%
(1000) Elections	\$44,729	\$94,188	\$18,060	\$290,453	208%
(1000) Passport Services	\$527	\$2,500	\$2,500	\$2,500	0%
(1000) Records Management	\$180,678	\$253,200	\$253,200	\$204,948	-19%
Total - City Clerk	\$488,988	\$627,388	\$623,311	\$870,715	39%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$351,803	\$314,605	\$390,658	\$431,074	37%
Supplies and Contracts	\$106,458	\$263,402	\$190,473	\$390,424	48%
Internal Premiums	\$27,905	\$38,866	\$38,866	\$45,217	16%
Internal Service Charges	\$2,822	\$2,830	\$3,314	\$4,000	41%
Operating Capital		\$7,685			
Total - City Clerk	\$488,988	\$627,388	\$623,311	\$870,715	39%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
City Clerk	4	4	4	4	0%
Records Management	2	2	2	2	0%
Total -City Clerk	6	6	6	6	0%

CITY COURT

Department Description:

Glendale City Court adjudicates criminal misdemeanors, City Code violations, traffic violations and certain juvenile offenses committed in the City of Glendale. In cases of domestic violence and harassment, the court issues protective orders. In felony matters, the court has the authority to issue search warrants.

Trivia Question:

What is Law Day?

(See last page for answer)

Mission Statement:

To provide a forum for prompt, fair and just resolution of cases in a professional, efficient and courteous manner.

Business Practice/Service Delivery Improvement:

Seeking to maximize revenue collection in compliance with Arizona Supreme Court guidelines, City Court initiated efforts to begin participation in the interim Fines Fees and Restitution Enforcement (F.A.R.E.) program in 2005. The F.A.R.E. program targets defendants in arrears on overdue court financial obligations through skip tracing and other automated efforts developed by the Supreme Court and its private contracted vendor. In addition to current systems of payment at the court, F.A.R.E. offers payment by debit and credit card through the Internet and a 24-hour interactive voice response system. Following the preparation for electronic transfer of court data and data clean up, all software and data elements were completed in October 2005. Court staff and judges participated in F.A.R.E. training, and collection efforts via F.A.R.E. were implemented in November 2005. During its first five months of operation, F.A.R.E. resulted in more than \$900,000 in court collections. Among its features, F.A.R.E. provides a direct data link to the State Department of Revenue for T.I.P. (Tax Intercept Program). T.I.P. supplies court accounts receivable data electronically to the Department of Revenue and the State Lottery via a Supreme Court centralized clearinghouse to electronically intercept overdue fines and fees. In FY 2005, T.I.P. collected \$108,273. F.A.R.E. eliminated the need for a court clerk to manually pursue this collection method.

Accomplishments:

FY 2006

- Our Treatment Court caseload continues to grow requiring all partners to restructure calendars and procedures. Several operational enhancements were implemented to accommodate its ever-increasing enrollment of DUI and domestic violence defendants. Judicial monitoring was increased from two calendars per month to six, electronic transfer of defendants' clinical progress reports was achieved, and we added a grant-funded Court Compliance Specialist position. As a result Treatment Court caseload reviews grew from approximately 50 per week to 200 defendants per week.

- The court formed partnerships with the Glendale Police and Information Technology Departments, the Prosecutors' Office, Prehab of Arizona, and the Glendale Domestic Violence Task Force, to acquire \$400,000 in federal funding for a variety of domestic violence (DV) enhancements. The award resulted in the hiring of a Court Compliance Specialist to monitor the program and identify Treatment Court program enhancements; provide pro tem judge coverage for lunch-hour protective order hearings; add a part-time domestic violence advocate; procure cell phones for DV detectives and advocates; develop an interactive DV website; provide overtime pay for DV detectives to serve outstanding warrants; and other benefits.

FY 2005

- City Court spearheaded a task force comprised of representatives from the Police Department, City Attorney's Office and City Manager's Office to recommend updates to the city's parking ordinance. The City Council adopted the task force's recommended ordinance changes.
- The court entered into an IGA with six other courts to provide the Scottsdale City Court software, AZTEC Wizard, as a "bolt-on" to the Supreme Court's case management system. The AZTEC Wizard will result in timesavings for court staff and will enhance customer service capabilities.

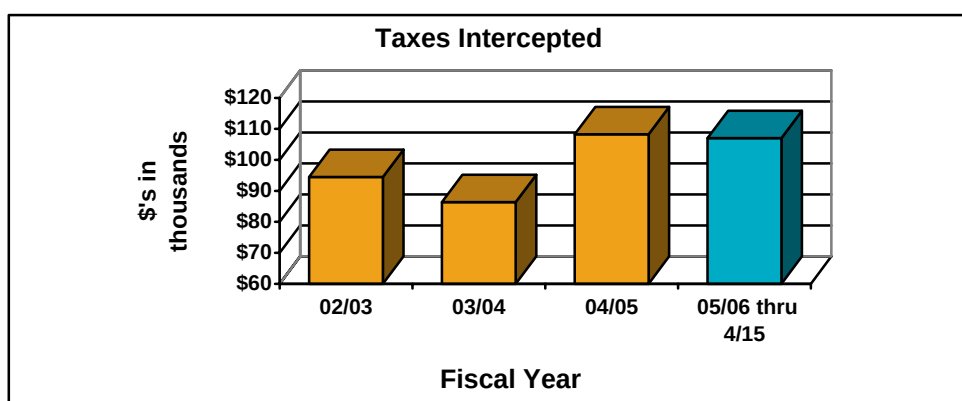
2005-06 Goal Updates:

CITY COURT 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Fully utilize the AZTEC Wizard software application to enhance the Supreme Court case management system.	AZTEC Wizard was installed on all networked court computers in 2005 completing the first project phase on schedule.	A competitive labor market delayed the hiring of a computer programmer.

CITY COURT 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Develop IVR (interactive voice recognition) system for customer convenience in conducting court business.	IVR is available for payment of delinquent fines only. The goal to have IVR this fiscal year was met; however, the system must be enhanced to provide a broader range of services.	IVR for all court customers is dependent on Glendale IT resources.

2006-07 Goals:

CITY COURT 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Achieve the highest quality records management standards to provide maximum customer satisfaction while maintaining the integrity of court-archived records.	A City with High Quality Services for Citizens	Outsource the data input for court citations.	Receive the first batch of civil traffic case data transfers from the State Supreme Court's outsourcing vendor by June 30, 2007.
CITY COURT 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Improve the ease and increase the accuracy of submitting traffic citations from Glendale Police patrol officers to the court's case management system.	A City with High Quality Services for Citizens	Conduct a field study and analysis to determine the feasibility of deploying electronic ticketing devices for automated transfer of civil traffic citations directly from patrol officers to the court's case management system.	Complete the feasibility study by October 1, 2006. If electronic ticketing is feasible, achieve Arizona Supreme Court approval to utilize grant funds to develop this project. Purchase and deploy a minimum of three hand-held electronic ticketing devices for Glendale Police Traffic Enforcement Officers.



Trivia Question Answer:

Law Day is a national day set aside to celebrate the rule of law. Law Day underscores how law and the legal process have contributed to the freedoms that all Americans share. Law Day began in 1957 when the president of the American Bar Association envisioned a special day for celebrating our legal system. May 1st is usually when Law Day is celebrated. Glendale City Court celebrates Law Day by hosting local students to educate them about court processes.



City of Glendale
Budget Summary by Department

City Court

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) City Court	\$3,435,221	\$3,723,004	\$3,778,521	\$4,229,974	14%
(1240) Court Security & Improvements	\$182,871	\$196,603	\$196,603	\$237,871	21%
(1240) Court Time Payments	\$80,069	\$85,568	\$85,568	\$0	-100%
(1240) Fill the Gap	\$20,417	\$62,541	\$43,541	\$61,000	-2%
Total - City Court	\$3,718,578	\$4,067,716	\$4,104,233	\$4,528,845	11%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$2,962,316	\$3,291,184	\$3,378,570	\$3,727,988	13%
Supplies and Contracts	\$599,155	\$610,723	\$594,954	\$672,703	10%
Internal Premiums	\$64,871	\$71,356	\$71,356	\$61,012	-14%
Internal Service Charges	\$65,669	\$77,453	\$59,353	\$63,142	-18%
Operating Capital	\$26,567	\$17,000		\$4,000	-76%
Total - City Court	\$3,718,578	\$4,067,716	\$4,104,233	\$4,528,845	11%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
City Court	43	43	43	50	16%
Court Security & Improvements	1	1	1	1	0%
Court Time Payments	2	2	2		
Total -City Court	46	46	46	51	11%



Talavi Business Park

ADMINISTRATIVE SERVICES

ADMINISTRATIVE SERVICES ADMINISTRATION
ECONOMIC DEVELOPMENT
REBATES & INCENTIVES
FINANCE
LEASE PAYMENTS
INFORMATION TECHNOLOGY
MANAGEMENT & BUDGET



City of Glendale Payment/Customer Service Center



City of Glendale
Budget Summary by Department

Admin Svcs Admin.

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Admin Svcs Admin.	\$179,194	\$507,978	\$317,140	\$252,526	-50%
Total - Admin Svcs Admin.	\$179,194	\$507,978	\$317,140	\$252,526	-50%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$157,926	\$349,434	\$251,796	\$237,039	-32%
Supplies and Contracts	\$15,777	\$152,707	\$59,507	\$7,707	-95%
Internal Premiums	\$4,171	\$4,654	\$4,654	\$6,392	37%
Internal Service Charges	\$1,320	\$1,183	\$1,183	\$1,388	17%
Total - Admin Svcs Admin.	\$179,194	\$507,978	\$317,140	\$252,526	-50%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Admin Svcs Admin.	1	3	3	2	-33%
Total -Admin Svcs Admin.	1	3	3	2	-33%

ECONOMIC DEVELOPMENT

Department Description:

The Economic Development Department directs programs to attract and retain businesses that create jobs, increase the tax base, improve land values and enhance central city vitality. The Department strives to provide high quality service and spur rapid well-managed growth in the City of Glendale. It is dedicated to maximizing customer service through continual professional development and networking opportunities with local Economic Development agencies and real estate partners necessary to retain and attract local and national business clients.

Interesting Facts:

Cabelas attracts
4,000,000 visitors
annually -- as many
as the Grand Canyon!

Mission Statement:

The Economic Development Department's mission is to create high quality jobs, develop financially sound projects that increase the city's tax base, and enhance underperforming properties to increase the quality of life for current businesses and the community.

Business Practice/Service Delivery Improvement:

Staff actively participates as full team members on the special projects team to achieve maximum results and provide excellent customer service. The cooperation among departments resulted in the California State Automobile Association choosing Glendale for their regional headquarters, information technology (IT) division and call center.

Accomplishments:

FY 2006

- CSAA chose to relocate their regional headquarters, IT division, and call center from San Francisco to Glendale. They will create 1,100 – 1,400 jobs.
- Cabelas, the foremost outfitter of fishing, hunting and outdoor gear, constructed a new 165,000 sf retail store with museum in Zanjero. They will create 400 new jobs.

FY 2005

- The first major mixed-use redevelopment project in the City Center area was approved. Vanguard City Home will build a mixed-use project with residential, commercial and retail components.
- 28 projects resulted in the attraction and retention of over 1,200 jobs and a capital investment of over \$45 million. Examples of new corporate citizens to Glendale are California Casualty, Cosmopolitan Medical Communications, Arizona School Furnishings, and Bootz & Duke Sign Company.
- Groundbreaking for the first phase of construction of the entertainment district in Westgate was held in September 2004.

- Redevelopment of Northern Crossing moved towards completion with the opening of Lowe's Home Improvement, Carl's Jr., and PetsMart.

2005-06 Goal Updates:

ECONOMIC DEVELOPMENT 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Attract new quality employers.	Yes, new businesses coming into Glendale will create more than 2,000 new jobs.	None

ECONOMIC DEVELOPMENT 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Redevelop under-performing properties.	Yes, five Visual Improvement Program projects were completed.	None

2006-07 Goals:

ECONOMIC DEVELOPMENT 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Attract new businesses.	One community with quality economic development	Generate leads and convert to locates. Establish effective partnerships with real estate brokers, developers, contractors, design consultants and Economic Development agencies.	10 new business or expansions and/or 500 new jobs.

ECONOMIC DEVELOPMENT 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
City Center Revitalization	One community with a vibrant city center	Promote the City Center area to infill and adaptive reuse developers and to end-users, including mixed-use, retail and residential projects. Undertake a study for parking facilities to address long-term parking solutions to the City Center area.	One new mixed –use project approved. Construction of downtown parking garage begins.



City of Glendale
Budget Summary by Department

Economic Development

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Economic Development	\$713,226	\$730,172	\$830,072	\$947,118	30%
(1000) Super Bowl Event Pre-Planning	\$44,081	\$85,000	\$85,000	\$180,000	112%
(1010) National Events Pre-Planning	\$0	\$0	\$0	\$1,000,000	NA
(1280) Stadium -Economic Development	\$227,266	\$239,891	\$239,891	\$252,517	5%
Total - Economic Development	\$984,573	\$1,055,063	\$1,154,963	\$2,379,635	126%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$514,981	\$543,208	\$541,408	\$667,494	23%
Supplies and Contracts	\$459,186	\$498,169	\$599,869	\$1,698,970	241%
Internal Premiums	\$8,390	\$11,111	\$11,111	\$11,151	0%
Internal Service Charges	\$2,016	\$2,575	\$2,575	\$2,020	-22%
Total - Economic Development	\$984,573	\$1,055,063	\$1,154,963	\$2,379,635	126%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Economic Development	7	5	5	6	20%
Total -Economic Development	7	5	5	6	20%



City of Glendale
Budget Summary by Department

Rebates & Incentives

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Rebates & Incentives	\$2,510,752	\$3,869,200	\$3,369,200	\$3,843,400	-1%
(1000) Redevelopment Land Acquisition	\$0	\$3,000,000	\$375,618	\$2,489,752	-17%
(1000) Visual Improvement Program	\$196,483	\$619,404	\$50,000	\$267,768	-57%
Total - Rebates & Incentives	\$2,707,235	\$7,488,604	\$3,794,818	\$6,600,920	-12%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Supplies and Contracts	\$2,707,235	\$7,488,604	\$3,451,276	\$6,600,920	-12%
Operating Capital			\$343,542		
Total - Rebates & Incentives	\$2,707,235	\$7,488,604	\$3,794,818	\$6,600,920	-12%



FINANCE

Department Description:

The Finance Department provides information to the public, state agencies, bondholders, grantors, auditors, City Council and management. Finance Administration is responsible for debt management, banking services, investment management and special financial analysis. The Accounting Division prepares external financial reports, manages the city payroll process, pays vendors, accounts for improvement district assessments and provides financial management consulting to departments. The Sales Tax and Collections Division licenses and administers the sales tax code to ensure compliance. The Customer Service Office bills customers for municipal services and processes cash receipts. The Regulatory and Telecommunications Office is responsible for cable television, telecommunications, liquor, adult business, bingo and off-track wagering licensing and regulation. Materials Management is responsible for procuring needed supplies, materials and services. Materials Control supports city departments with needed supplies and services, while maintaining a just-in-time inventory and utilizing surplus property.

Trivia Question:

How many consecutive years has the City of Glendale been awarded the GFOA Certificate of Achievement for Excellence in Financial Reporting for the Comprehensive Annual Financial Report (CAFR)?

(See last page for answer)

Mission Statement:

The department is composed of seven divisions: Finance Administration, Accounting, Sales Tax and Collections, Customer Service Office, and Regulatory and Telecommunications Office, Materials Management and Materials Control. Finance Administration's mission is to provide and maintain capital, which will facilitate the delivery of services and the building of our city. Accounting provides accurate and timely financial information and analysis to all internal and external customers. Sales Tax and Collections ensures compliance in the privilege (sales) tax and licensing areas with emphasis on the fair and equitable treatment of all of our businesses. Customer Service provides utility billing and cash receipts processing services and information for our customers. Regulatory and Telecommunications ensures compliance with Federal, State, and local regulations concerning cable television, telecommunications, liquor, adult businesses and wagering. Materials Management maximizes the effectiveness of the tax dollar while maintaining timely and adequate support of the city's needs for materials and services. Materials Control seeks to exceed expectations in purchasing, warehousing, inventory and logistical support through teamwork, communication and exceptional customer service.

Business Practice/Service Delivery Improvement:

The Finance Department, in cooperation with the Budget Department, has streamlined communications between both departments. One aspect of this new process provides a seamless communication channel that incorporates members from both departments in a "think tank"

monthly meeting format. This allows both departments to react faster and provide a more global financial picture of the city.

Accomplishments:

FY 2006

- In addition, Finance completed its third-floor remodel and reorganization, which enhanced overall productivity. The addition of two deputy directors enabled the Chief Financial Officer to concentrate on Council and City Manager objectives.
- Materials control implemented an on-line notification system for vendors interested in submitting RFQs/RFPs for upcoming projects. Vendors now have the option of registering and receiving automatic invitations to bid as projects are posted.

FY 2005

- Responded to 156,900 phone calls to assist customers, maintained a 99.9% accuracy rate in billing and payment processing, and maintained a 2-day turn around for Sales Tax System updates on returns, changes, applications and notices.
- Filed the annual Security Exchange Commission (SEC) disclosure documents with the Nationally Recognized Municipal Securities Information Repositories by the required due date.

2005-06 Goal Updates:

FINANCE 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide accurate and complete information on the city's finances and fiscal stability. Compile the information to produce an approved Comprehensive Annual Financial Report (CAFR).	Allowed access to all of the city's financial information in one comprehensive document. This document was posted on the city's Internet for downloading and/or reviewing by citizens, staff and other interested parties. Received the GFOA Certificate of Achievement for Excellence in Financial Reporting, known as the CAFR.	None
FINANCE 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Ensure timely and accurate payments to employees by reviewing Federal and State payroll tax changes.	Reviewed and tested system software tax updates throughout the year. Paychecks were calculated according to the latest Federal and State payroll tax code.	None



2006-07 Goals:

FINANCE 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Improve Customer Relations	A city with high quality Services for citizens	Provide efficient and effective customer service via the telephone by responding to customer inquiries.	(1) 80% satisfaction rating (2) 6-30-07 – completion date.

FINANCE 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Stewardship of city assets	A city with high quality Services for citizens	Billing review and adjustment – Accurate recording of monies owed to the city.	(1) 98% satisfaction rating (2) 6-30-07 – completion date.

Trivia Question Answer:

The City of Glendale has been awarded the GFOA Certificate of Achievement for Excellence in Financial Reporting for the Comprehensive Annual Financial Report (CAFR) 17 Consecutive years.



City of Glendale Budget Summary by Department

Finance

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Accounting Services	\$1,030,560	\$1,081,396	\$1,081,396	\$1,248,028	15%
(1000) Finance Administration	\$689,750	\$841,370	\$841,370	\$706,512	-16%
(1000) L.I.D. Administration	\$0	\$9,000	\$9,000	\$9,000	0%
(1000) License/Collection	\$912,955	\$987,420	\$987,420	\$883,572	-11%
(1000) Purchasing	\$390,123	\$447,822	\$447,822	\$473,647	6%
(1000) Regulatory & Communication	\$66,319	\$72,563	\$72,563	\$61,176	-16%
(1000) Warehouse	\$337,844	\$371,224	\$363,095	\$394,658	6%
(1280) Stadium -Finance	\$260,000	\$0	\$0	\$0	NA
(1790) AZTSA - Stadium Tax Refund	\$0	\$0	\$850,000	\$1,123,143	NA
(2260) Arena - Finance	\$49,364	\$0	\$0	\$0	NA
(2360) Customer Service Office	\$2,417,041	\$2,562,226	\$2,562,226	\$2,725,616	6%
Total - Finance	\$6,153,956	\$6,373,021	\$7,214,892	\$7,625,352	20%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$4,697,459	\$5,361,712	\$5,375,596	\$5,574,180	4%
Supplies and Contracts	\$1,403,994	\$844,018	\$1,725,080	\$2,008,418	138%
Internal Premiums	\$94,876	\$77,125	\$77,125	\$92,912	20%
Internal Service Charges	\$37,669	\$47,266	\$47,823	\$50,842	8%
Operating Capital	\$25,028	\$143,900	\$90,442		
Work Order Credits	(\$105,070)	(\$101,000)	(\$101,174)	(\$101,000)	0%
Total - Finance	\$6,153,956	\$6,373,021	\$7,214,892	\$7,625,352	20%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Accounting Services	17	18	18	21	17%
Finance Administration	6	7	7	7	0%
License/Collection	11.5	11.5	11.5	9.5	-17%
Purchasing	5	5	5	5	0%
Regulatory & Communication	1	1	1	1	0%
Warehouse	6.75	5.75	5.75	5.75	0%
Arena - Finance	1				
Customer Service Office	33.5	34.5	34.5	35.5	3%
Total -Finance	81.75	82.75	82.75	84.75	2%



City of Glendale
Budget Summary by Department

Lease Pmts/OtherFees

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) 01 Advisor Fees	\$0	\$0	\$0	\$163,852	NA
(1000) Lease Payments	\$4,231,189	\$4,691,420	\$4,691,420	\$9,763,792	108%
(1000) Merchant Fees	\$0	\$0	\$0	\$120,000	NA
(1980) 31 Advisor Fees	\$0	\$0	\$0	\$3,844	NA
(2000) 61 Advisor Fees	\$0	\$0	\$0	\$6,299	NA
(2040) 60 Advisor Fees	\$0	\$0	\$0	\$5,107	NA
(2060) 36 Advisor Fees	\$0	\$0	\$0	\$15,047	NA
(2130) 28 Advisor Fees	\$0	\$0	\$0	\$1,732	NA
(2140) 35 Advisor Fees	\$0	\$0	\$0	\$771	NA
(2180) 65 Advisor Fees	\$0	\$0	\$0	\$1,838	NA
(2360) 50 Advisor Fees	\$0	\$0	\$0	\$4,702	NA
(2400) 83 Advisor Fees	\$0	\$0	\$0	\$16,130	NA
(2420) 84 Advisor Fees	\$0	\$0	\$0	\$5,678	NA
Total - Lease Pmts/OtherFees	\$4,231,189	\$4,691,420	\$4,691,420	\$10,108,792	115%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Supplies and Contracts	\$4,231,189	\$4,691,420	\$4,691,420	\$10,108,792	115%
Total - Lease Pmts/OtherFees	\$4,231,189	\$4,691,420	\$4,691,420	\$10,108,792	115%

INFORMATION TECHNOLOGY

Department Description:

Information Technology provides local and wide area network computer system management and operations; application systems analysis, design, programming, and support; data communications; end-user PC integration and support; Graphical Information Systems (GIS) services, Internet & intranet support; and citywide telephone analysis and communications.

Mission Statement:

Provide maximum value to the city through the implementation of agile and cost effective solutions that improve service, reduce costs and leverage information across city departments.

Business Practice/Service Delivery Improvement:

A key service improvement for this year was the implementation of the Select Alert application as part of the City's e-services offering. Select Alert is the application name and is available by selecting the **Sign up for City Bulletins** link located in the top right-hand corner of the City's Internet page. This system allows citizens or interested parties to select topics of interest for which they would like to receive notification. The system can send phone, email, fax or TTY messages to the requestor. A simple registration is required to use the service.

Accomplishments:

FY 2006

- Implemented electronic online enrollment for employee benefits. This will be used in May 2006 for open enrollment.
- Completed the GIS Strategic Plan in addition to a portfolio book of GIS projects for City Council review.

FY 2005

- Information Technology worked with Finance to complete a major upgrade of Peoplesoft to the latest release supporting a web interface. This project is significant as it brings Peoplesoft implementations to a common operational platform allowing the city to expand existing services.
- Geographical information system support is a service that Information Technology provides to the city. A pilot project using leading edge technology was deployed in selected police vehicles that provides real time mapping capability for service calls. Maps are automatically displayed in vehicles based on address transmissions from dispatch.

Trivia Question:

In 1981, Osborne Computer introduced the world's first portable computer -- the Osborne I. The Osborne I wasn't very portable by today's standards, but it was light enough to carry and could fit under an airplane seat. The Osborne I, which sold for \$1,795, came with a 5-inch display, modem port, two 5 1/4 floppy drives, battery pack, and 64 kilobytes of memory. How much did it weigh?

(See last page for answer)

2005-06 Goal Updates:

INFORMATION TECHNOLOGY 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Implement an Automated Citizen Information System to streamline citizen access to basic city information.	The project was completed per schedule.	None

INFORMATION TECHNOLOGY 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Implement an electronic payment capability for Utility Billing.	The technology portion of the project was significantly completed per schedule.	Delays were encountered due to banking partner evaluation and payment gateway selection.

2006-07 Goals:

INFORMATION TECHNOLOGY 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Continued implementation of eServices. Complete utility billing. Implement IWR/IVR for permitting and inspection.	A city with high quality services for citizens	This service will permit residents to submit utility payments using credit card or check, using the web or via phone on a 24/7 basis.	Complete utility billing eservice implementation. Continue with online payment capability for permits. Complete these online applications by 10/07.

INFORMATION TECHNOLOGY 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Implementation of web based viewing capability for GIS data.	A city with high quality services for citizens	This service will permit citizens, interested parties and city staff to view specific and appropriate GIS information using web technology.	Implement web based viewing capability by 12/07.

Trivia Question Answer:

The Osborne I weighed 24 pounds. Modern laptop computers can weigh as little as two pounds.



City of Glendale
Budget Summary by Department

Info. Technology

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Information Technology	\$2,827,308	\$3,846,052	\$3,497,339	\$3,928,405	2%
(1100) Telephones	\$999,371	\$817,197	\$817,197	\$892,090	9%
(1140) Technology Replacement	\$1,542,957	\$1,785,816	\$1,785,816	\$3,658,702	105%
Total - Info. Technology	\$5,369,636	\$6,449,065	\$6,100,352	\$8,479,197	31%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$2,216,325	\$2,437,470	\$2,437,470	\$2,707,522	11%
Supplies and Contracts	\$2,278,551	\$3,241,817	\$2,893,104	\$3,757,606	16%
Internal Premiums	\$257,804	\$382,936	\$382,936	\$387,036	1%
Internal Service Charges	\$46,906	\$24,155	\$24,155	\$14,501	-40%
Operating Capital	\$570,050	\$362,687	\$362,687	\$1,612,532	345%
Total - Info. Technology	\$5,369,636	\$6,449,065	\$6,100,352	\$8,479,197	31%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Information Technology	26	26	26	28	8%
Telephones	1	1	1	1	0%
Total -Info. Technology	27	27	27	29	7%

MANAGEMENT AND BUDGET

Department Description:

The Budget Department provides budget development and budget management services to city departments, executive management and City Council. The Budget Department provides these services by conducting independent, objective and accurate expenditure and revenue analyses, as well as expenditure and revenue forecasts. These analyses and forecasts are based on the information available at the time they are produced and are developed in conjunction with all other city departments.

Grants Administration is responsible for coordinating the city's efforts to identify and obtain alternative funding for priority projects that advance the mission, goals and objectives established by the City Council and senior management. The grants administrator disseminates information about grant opportunities, writes grant applications, provides technical assistance in grant writing and implementation, maintains a grant database, administers the Grant Matching Fund and maintains positive relationships with government and private funders.

Interesting Fact:

Hundreds of residents contribute to *From the Heart* by adding \$1.00 to their monthly utility payment or mailing a check to the city made out to *From the Heart*. BHHS Legacy Foundation also contributes 50¢ for every dollar donated. To date, *From the Heart* has distributed \$914,588 to social service agencies that agree to use the funds to help Glendale residents.

Mission Statement:

Management and Budget helps the city to accomplish its financial management objectives by:

- promoting integrity and public accountability in the budget planning and implementation process;
- increasing public trust in the city's fiscal planning and implementation efforts; and
- improving the efficiency and effectiveness of citywide business processes to ensure prudent fiscal management of the city's resources.

Business Practice/Service Delivery Improvement:

- Revised the budget set up for the revenues and expenditures related to the city's special event programs in the Marketing & Communication Department to better track event-generated revenue for each event. Also created a quarterly report for the Marketing & Communication Department so staff can better monitor and evaluate performance related to the revenues and expenditures for the city's special events.
- Updated the budget input system to reflect the planned implementation of the city's new chart of accounts with the start of FY 2007.

- Finalized and distributed the Grants City Manager Directive, and the Grants Policies and Procedures Manual to departments. Also posted a copy of the Manual on the city's website. The Manual is designed to assist departments as they go through the internal grant process from the project selection phase through final approval, award and implementation.

Accomplishments:

FY 2006

- Completed a thorough update and rewrite of the city's development impact fee report, which included several meetings with representatives from the homebuilders and multi-family housing associations. After presentation of the material to City Council, the Management & Budget Department proceeded to complete the state of Arizona's implementation process for fee adjustments; the new fees will become effective in September 2006.
- Assisted the Community Development Group with a fee analysis for inspections related to building safety, street improvements, etc.
- In addition to obtaining over \$ 1 million grant awards from previous resources, such as Heritage Fund and the Federal Bureau of Reclamation, the Grants Office worked with other departments and several community agencies to identify and successfully pursue new funding sources, including the federal Preserve America Program and the Tribal State-Shared Revenue Program.

FY 2005

- Implemented upgrade of financial management system as part of a cross-departmental team. Incorporated commitment control feature (budget) of the upgraded financial management system.
- Developed tiered rate structure for vehicle maintenance and repair services. One tier is for light duty vehicles (e.g. pickup trucks, police cruisers, etc.) and one tier is for heavy-duty vehicles (e.g. garbage trucks, fire trucks, etc.).

2005-06 Goal Updates:

MANAGEMENT AND BUDGET 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Collect, analyze and provide accurate and useful information to city departments, city management and the Mayor and Council as it relates to the city budget.	Yes, provided quarterly reports and a FY end report for Council, executive management and departments.	None
Use the same information to produce a reliable annual budget document that meets the financial objectives of the city.	Yes, received the GFOA Distinguished Budget Presentation Award for the FY beginning July 1, 2005.	None

MANAGEMENT AND BUDGET 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide a centralized grants-coordination function to seek external funding resources and to maximize grant funding alternatives.	Yes, consistently provided city departments with advice and assistance in writing and administering grants.	None

2006-07 Goals:

MANAGEMENT AND BUDGET 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Collect, analyze and provide accurate and useful information to city departments, city management and the Mayor and Council as it relates to the city budget. Use the same information to produce a reliable annual budget document that meets the financial objectives of the city.	A city that is fiscally sound	Perform quarterly status report on GF revenues and expenditures as well as the annual council workshops for the operating & capital budget of the upcoming FY. Production of the budget document allows city departments, residents and outside agencies to receive information about the city's annual financial plan for the current FY.	Completion and presentation of quarterly reports and council workshops in a timely, understandable and organized manner leading to the adoption of the annual budget by the 2 nd week in June. Receive the GFOA Distinguished Budget Award by achieving the highest rating in accordance with award criteria for the annual budget document.

MANAGEMENT AND BUDGET 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Provide a centralized grants coordination function to ensure grant match funding and future funding when grants are received.	A city that is fiscally sound	Work with departments to identify projects for which grant funds are available, help prepare accurate and complete grant applications and resolve grant administration issues that might arise once funding is awarded.	Percentage of grant applications written by the Grants Administration staff that are funded.



City of Glendale
Budget Summary by Department

Management & Budget

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Budget & Research	\$512,122	\$576,335	\$576,335	\$626,271	9%
(1000) Grants Administration	\$100,960	\$140,665	\$140,665	\$154,578	10%
(1840) Grant Match Funds - Mgt & Bdgt	\$150,000	\$210,000	\$210,000	\$150,000	-29%
Total - Management & Budget	\$763,082	\$927,000	\$927,000	\$930,849	0%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$569,520	\$662,496	\$662,496	\$725,226	9%
Supplies and Contracts	\$183,264	\$251,163	\$251,163	\$190,774	-24%
Internal Premiums	\$7,958	\$10,777	\$10,777	\$12,417	15%
Internal Service Charges	\$2,340	\$2,564	\$2,564	\$2,432	-5%
Total - Management & Budget	\$763,082	\$927,000	\$927,000	\$930,849	0%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Budget & Research	6.15	6	6	6	0%
Grants Administration	1	1.5	1.5	1.5	0%
Total -Management & Budget	7.15	7.5	7.5	7.5	0%



Gus the Bus a Glendale Urban Shuttle

COMMUNITY DEVELOPMENT

COMMUNITY DEVELOPMENT ADMINISTRATION
BUILDING SAFETY
CODE COMPLIANCE
ENGINEERING
PLANNING
TRANSPORTATION



Intersection of 59th Avenue and Glendale Avenue



City of Glendale
Budget Summary by Department

Community Dev Admin

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) CD Deputy City Manager	\$414,361	\$442,546	\$443,046	\$427,215	-3%
Total - Community Dev Admin	\$414,361	\$442,546	\$443,046	\$427,215	-3%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$387,740	\$377,011	\$377,011	\$411,680	9%
Supplies and Contracts	\$23,739	\$61,379	\$61,879	\$11,379	-81%
Internal Premiums	\$2,750	\$3,919	\$3,919	\$3,922	0%
Internal Service Charges	\$132	\$237	\$237	\$234	-1%
Total - Community Dev Admin	\$414,361	\$442,546	\$443,046	\$427,215	-3%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
CD Deputy City Manager	4	4	4	4	0%
Total -Community Dev Admin	4	4	4	4	0%

BUILDING SAFETY

Department Description:

The Building Safety Department ensures that at least the minimum building standards are met to safeguard life, health, property, and public welfare by regulating and controlling the design, construction, quality of materials, occupancy, location and maintenance of all buildings and structures in Glendale. The department is the central resource for development, construction and code information, plan review, permit issuance and construction inspection.

Mission Statement:

The Building Safety Department is a team of professionals dedicated to providing exceptional customer service and through the spirit of cooperation and partnership with our citizens and development customers, we ensure a safer and stronger community.

Business Practice/Service Delivery Improvement:

Our Development Services Division is now accepting debit or credit card payments for any fees or purchases made at the Building Safety counter. This feature also enables customers to pay outstanding plan review or permit fees by telephone.

Accomplishments:

FY 2006

- Implemented customer service enhancements that streamlined the development process and reduced review times.
- The creativity of our Building Inspectors is keeping the Cabela's project moving forward. This project was already on a fast track and the plans were fully approved when Cabela's decided to revise the entire interior of the store. Everyday several revisions are faxed to the jobsite and the inspectors are not waiting for those to be approved in our offices prior to inspecting to them. The inspectors are reviewing the changes and inspecting them at the same time, saving time and money for the customer. At the end of the project, an as-built set will be submitted and kept as the plans of record. This reviewing and inspecting, "on the fly", has never been done in our department and very rarely by any municipality on such a large project. This project, start to finish, took only 6 months to complete.

FY 2005

- Issued 6800 permits and 256 Certificates of Occupancy.
- Plan reviewed and inspected over 420,000 sf of new school buildings including two new high schools (Copper Canyon and Raymond S. Kellis).

Interesting Fact:

Lights installed at the new Cardinal's Stadium consist of 37 electrical rooms, 400 electrical panels, 170 miles of conduit, 4 million feet of wire, 7000 receptacles and 4000 fire alarm devices. There are 15,000 lighting fixtures of which 1,100 of these are used to illuminate the playing field.

2005-06 Goal Updates:

BUILDING SAFETY 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Administer and enforce construction codes and development regulations that produce a safe, durable, efficient and accessible built environment.	Yes, continual feedback on work quality has improved the work product for all divisions.	None
BUILDING SAFETY 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide responsive, pro-active, efficient, consistent and cost effective service.	A new streamlined Certificate of Occupancy process was implemented. We exceeded the performance measurement in timeliness of inspections – 93% of inspections were made within 24 business hours of the request.	None

2006-07 Goals:

BUILDING SAFETY 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Administer and enforce construction codes and development regulations that produce a safe, durable, efficient and accessible built environment.	N/A; City Manager Priority-- Safety and Service	Continue the quality assurance program in plan review and inspection to ensure consistency and accuracy.	Achieve a 90% rating on accuracy of plan review and inspection for each employee.
BUILDING SAFETY 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Provide responsive, pro-active, efficient, consistent and cost effective service.	N/A; City Manager Priority-- Service	Meet published review schedule on 90% of all plans reviewed.	90% rating for the department to meet established review times.



City of Glendale
Budget Summary by Department

Building Safety

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Building Safety	\$1,685,642	\$1,895,690	\$1,893,015	\$2,337,504	23%
(1000) Development Services Center	\$491,204	\$730,188	\$682,183	\$724,654	-1%
(1000) Westgate-Bldg Safety Rvw/Insp.	\$322,914	\$985,456	\$985,456	\$977,908	-1%
(1280) Stadium -Development Services	\$1,164,340	\$1,026,820	\$953,820	\$73,832	-93%
(2260) Arena - Development Services	\$20,649	\$0	\$0	\$0	NA
(2400) Cross Connection Control	\$120,943	\$231,223	\$212,523	\$215,145	-7%
Total - Building Safety	\$3,805,692	\$4,869,377	\$4,726,997	\$4,329,043	-11%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$3,070,857	\$3,989,611	\$3,967,809	\$3,736,742	-6%
Supplies and Contracts	\$303,338	\$656,041	\$546,612	\$349,534	-47%
Internal Premiums	\$127,359	\$138,203	\$138,203	\$168,557	22%
Internal Service Charges	\$67,180	\$66,822	\$74,373	\$74,210	11%
Operating Capital	\$236,958	\$18,700			
Total - Building Safety	\$3,805,692	\$4,869,377	\$4,726,997	\$4,329,043	-11%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Building Safety	22	22	22	26	18%
Development Services Center	10	10	10	10	0%
Westgate-Bldg Safety Rvw/Insp.	6	10	10	10	0%
Stadium -Development Services	18	11	11	3	-73%
Cross Connection Control	1.75	2.75	2.75	2.75	0%
Total -Building Safety	57.75	55.75	55.75	51.75	-7%

CODE COMPLIANCE

Department Description:

Code Compliance is responsible for ensuring compliance with various city codes that promote public health and safety, eliminate conditions that contribute to blight and deterioration, and preserve the quality of life in neighborhoods.

Mission Statement:

To maintain established community standards that preserve and promote the health, safety and living environment of the community and neighborhoods.

Interesting Fact:

Almost 8,000 illegal signs were removed from City rights of way.

Over 16,000 code violations were abated in 2005.

Business Practice/Service Delivery Improvement:

Service delivery was improved by the merging of Code's website information and services to the city's Automated Citizen Information System (ACIS). The ACIS allows Code Compliance to provide valuable information to citizens with Internet capabilities, as well as those who only have standard phone services. The information is provided to citizens via a recorded telephone message and is available 24/7. Among the information provided includes the Code Compliance Department FAQ's and information on the Neighborhood Focus Program (NFP).

Accomplishments:

FY 2006

- Completed a major remodel of the Code Compliance offices that allowed a total of five more workspaces to be added within the existing space. With the shortage of office space throughout City buildings, Code staff was very innovative in creating a pleasing work environment for staff as well as reorganizing the offices to allow for more personnel in the available office space.
- Designed and implemented a user-friendly court report in Hansen that will allow inspectors to prepare a court report more efficiently, thus eliminating the need to enter information into a separate system. The information entered is more consistent and accurate which is critical for successful prosecution on noncompliance cases.

FY 2005

- Continued implementation of the Hansen database management system and adaptation of internal policies and procedures.
 - Improved historical electronic documentation and research of code cases.
 - Hard files were reorganized to better accommodate the new system.
 - Statistical analysis and tracking of data was significantly improved.
- Implemented proactive inspections utilizing the Property Maintenance Codes on both rental and owner-occupied properties.

2005-06 Goal Updates:

CODE COMPLIANCE 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Develop and implement a program to address code related issues in aging neighborhoods.	No. Generate 3,000 new code cases by conducting inspections in assigned neighborhood focus areas.	The goal was 86% accomplished due to the necessary reworking of the program prior to roll out and the program not being staffed the entire fiscal year.
CODE COMPLIANCE 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide Glendale residents effective and efficient access to Code Compliance services.	Yes. Develop and implement a system for tracking complaints directly related to service delivery.	None

2006-07 Goals:

CODE COMPLIANCE 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Maintain community standards that promote a clean, safe and healthy living environment.	One community with strong neighborhoods	Conduct inspections to ensure compliance with City codes and ordinances.	Respond to call-in complaints within 2 business days of receiving the complaint 95% of the time.
CODE COMPLIANCE 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Maintain community standards that promote a clean, safe and healthy living environment.	A city with high quality services for citizens	Provide education to the community at the point of contact as well as through collaborative efforts with other departments.	Conduct a minimum of twelve educational programs to make citizens more aware of City codes.



City of Glendale
Budget Summary by Department

Code Compliance

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Code Compliance	\$1,061,342	\$1,371,020	\$1,370,920	\$1,425,557	4%
Total - Code Compliance	\$1,061,342	\$1,371,020	\$1,370,920	\$1,425,557	4%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$903,894	\$1,169,559	\$1,169,559	\$1,255,344	7%
Supplies and Contracts	\$71,102	\$94,370	\$64,790	\$61,870	-34%
Internal Premiums	\$42,578	\$44,056	\$44,056	\$46,298	5%
Internal Service Charges	\$30,262	\$36,035	\$40,885	\$62,045	72%
Operating Capital	\$13,506	\$27,000	\$51,630		
Total - Code Compliance	\$1,061,342	\$1,371,020	\$1,370,920	\$1,425,557	4%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Code Compliance	16.5	19.5	19.5	19.5	0%
Total -Code Compliance	16.5	19.5	19.5	19.5	0%

ENGINEERING

Department Description:

The Engineering Department provides design, survey, construction inspection and materials testing services for public works projects constructed within the city. The department also provides various private development-related services that include engineering plan reviews, property management and acquisition, landscaping plan review and inspection, mapping, records and floodplain ordinance administration.

Mission Statement:

To be recognized as an important resource in developing and designing capital projects, reviewing and inspecting private development and maintaining accurate mapping and property records to successfully meet the needs of our community.

Business Practice/Service Delivery Improvement:

The CIP Division is in the process of developing, establishing, implementing and maintaining complete, centralized project controls system for project management of over 200 CIP projects, totaling over \$300 million annually. This includes separate monitoring and updating of GO Glendale Onboard Transportation Program. This program allows submission of regular monthly project scheduling reports to the CIP Manager, Project Managers, Transportation Management Team and Citizen Transportation Oversight Committee (CTOC). Implementation will allow overall project management and control for design and construction to be monitored by engineering management as well as project specific personnel. The new system will help engineering project managers complete projects on time and within schedule. They can decide with client departments how to best control projects more efficiently. They can better determine when and where specific project milestones are required and how to go about meeting them. With the assistance of engineering consultants and contractors providing baseline/target schedules, staff can determine which projects need specialized adjustments to meet required City deadlines.

In the land development division engineering inspection services is making significant changes in their business operating practices. With the implementation of the Hansen tracking system, we have the ability to record a multitude of disciplines reflecting the project status. The information placed into the Hansen system is generated from daily inspection reports as well as construction materials laboratory and field test results. Within the previous fiscal year we have witnessed considerable growth in Glendale's development. In conjunction with the City Council directive addressing the western area strip annexation, it is critical for engineering inspection services to be maintained. With these improved operating practices documents will be available to clients upon request. These improvements will also lead to an increase in quality of services to our clients and will easily demonstrate compliance with federally mandated land development

Trivia Question:

Do you know how many projects the CIP Division/Engineering Department managed during Fiscal Year 2006?

(See last page for answer)

requirements: the new ADEQ (AZ Department of Environmental Quality) water quality and SWPPP (Storm Water Pollution Discharge Elimination System).

Accomplishments:**FY 2006**

- Completed design and awarded construction contracts for Oasis Water Campus (Zone 4 WTP), the Cholla Water Treatment Plant Filter Retrofit and Enhancement Project, the first phase of the EOC/Public Safety Training Facility, phase one of the Youth Sport Fields located at the northwest corner of 91st Avenue and Bethany Home Road alignment, the Foothills Aquatic and Recreation Center, street improvements in 91st Avenue, between Maryland and Missouri avenues and on Bethany Home Road, between 91st Avenue and the Loop 101, Olive Avenue storm drain between 51st and 47th avenues, scallop street improvements and bridge safety improvements, improvements at Bonsall Park South, Old Roma Alley Pedestrian Project, Catlin Court Alley Beautification, Thunderbird Paseo Improvements and Landscape Study, renovation of Older Parks (Delicias, New World, Myrtle and Lawrence) and Western Area Regional Park Phase II.
- Complete construction of 91st Avenue Landscaping between Bethany Home and Ocotillo Roads, Loop 101 Noise Walls Phase 4, between 59th and 67th avenues, relocation of 83rd Avenue Sewage Lift Station north of Bell Road, Downtown Plaza, Bead Museum & Civic Center Annex Renovations, 2005-06 Rubberized Asphalt Overlay Program, renovation of Desert Valley Park located at 61st and Sweetwater avenues, renovation of Murphy Park, renovation of Rose Lane Pool, Airport East Access Road to provide access to three parcels on the east side of the airport, street beautification on 51st Ave. Greenway to Thunderbird, 63rd & Northern Park/safety city bike park, Neighborhood Improvements/Skyview west perimeter wall and Orange Grove wall.
- Began design of a new neighborhood park at 87th and Missouri avenues, Park & Feature Fields-Pendergast/Youth Sports Fields, Phase I, local drainage projects and 95th Ave. Odor Control Dosing.
- Water Security System Enhancements, 67th Ave. and Greenway lift station, street beautification at Bell Rd and 69th Ave., scalloped street/Orangewood Ave. 69th Ave. to 71st Ave., Greenbrier 59th to 61st Ave., 63rd Butler Park Development, 71st Orangewood Park Development.
- Completed property acquisition for the expansion of the Field Operation Complex construction of the Oasis Water Campus (Zone 4 WTP), relocation of Fire Station No. 151, for the future relocation of the main City Court and/or Public Safety Facility and acquisition of rights-of-way for various street-widening projects. Complete the sale of the former Adult Center and former First Baptist Church properties.
- Some of our biggest accomplishments include: design and construction of the entire infrastructure for the Cardinal's Stadium and the Zanjero Development, design and construction of phase I of GO! Program projects, design and construction of Bethany Home Road / Loop 101 Interchange and Maryland overpass.

FY 2005

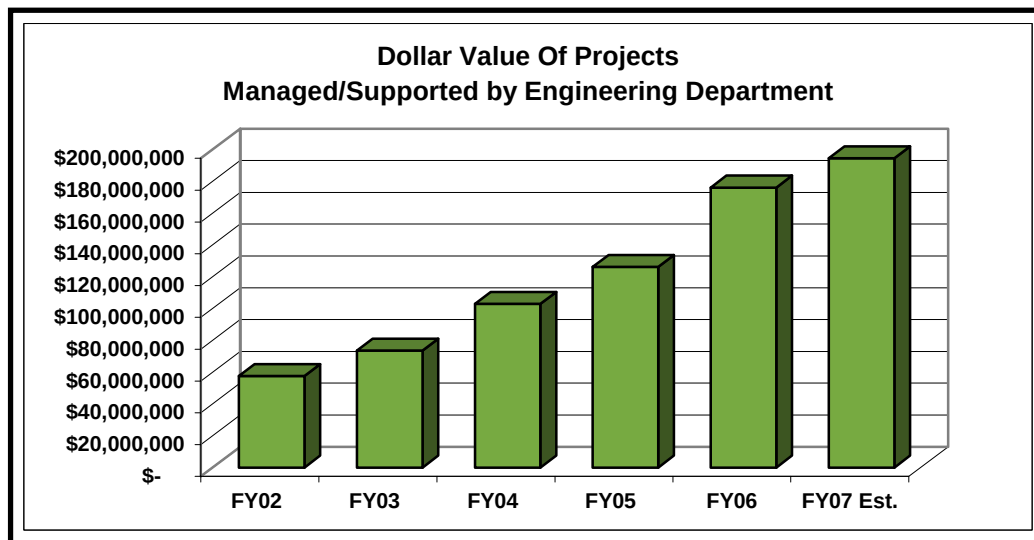
- The Capital Improvement Division is working with new Project Management software, Primavera Project Planner P3. This internal tool is a scheduling program for Capital Improvement Plan projects designed to help project managers prioritize, plan, and manage multiple projects. The first phase of this project is complete and includes project data entry and project scheduling sorted by project manager.
- The City Engineering Standards were updated in FY 2005 from the previous edition published in 2002. The update included changes in technology that are reflected in the technical specifications and the processes used in construction. Changes originating with ADA are also reflected in the update. Also, the appearance of the document was “freshened up” with a more modern look in keeping with Glendale’s emerging name recognition and as a destination location.

2005-06 Goal Updates:

ENGINEERING 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Ensure all private development projects constructed within Glendale are constructed in a timely and cost effective manner.	Yes. • 75% of the Right-of-way Permits were completed within established timelines. • 95% of the construction plan reviews were complete within the established timelines. • Inspection Services, 80% completion rate.	None
ENGINEERING 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
To provide the City of Glendale with a Capital Improvement Program that assures accurate information, optimizes available resources and provides needed projects for our community.	Yes. • 80% of in-house designs were complete within approved time. N/A • Meet 75% of scheduled project completion dates	None The implementation of the program and training that helps keeping track of this information was not completed on time for this report.

2006-07 Goals:

ENGINEERING 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
To provide the City of Glendale with a Capital Improvement Program that assures accurate information, optimizes available resources and provides needed projects for our community.	A city with high quality services for citizens	Procure and manage Engineering and Construction Consultant Services: Provide procurement and management engineering and construction Consultant Services to all city department for the city's capital and operating projects	Conduct a Final Project Report on 100% of all completed projects.
ENGINEERING 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Ensure all private development projects constructed within Glendale are constructed in a timely and cost effective manner.	A city with high quality services for citizens	Plan Review Service: Provides plan review for drainage, grading, and right of way construction plans that come to the city for review.	Complete 90% within established timelines.



Trivia Question Answer:

The CIP Division/Engineering Department managed approximately 135 projects during Fiscal Year 2006.



City of Glendale Budget Summary by Department

Engineering

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) BofA Bank Building	\$547,120	\$434,000	\$434,000	\$444,750	2%
(1000) CIP Administration	\$29,107	\$226,269	\$229,458	\$374,070	65%
(1000) CIP Construction	\$217,888	\$283,948	\$283,948	\$302,478	7%
(1000) CIP Design	\$323,934	\$339,720	\$339,720	\$353,931	4%
(1000) Construction Inspection	\$535,429	\$568,615	\$568,615	\$610,084	7%
(1000) Engineering Administration	\$352,789	\$397,241	\$397,241	\$418,248	5%
(1000) Land Development Division	\$455,166	\$515,057	\$510,377	\$399,836	-22%
(1000) Mapping and Records	\$246,878	\$339,310	\$358,157	\$288,201	-15%
(1000) Materials Testing	\$216,328	\$292,875	\$242,875	\$257,695	-12%
(1000) New River 404 Permit	\$1,380	\$50,000	\$50,000	\$50,000	0%
(1000) Property Management	\$169,908	\$259,023	\$240,176	\$274,237	6%
(1000) Special Projects Admin.	\$0	\$3,189	\$0	\$0	-100%
(1000) Utility Inspection	\$172,421	\$200,384	\$205,064	\$219,693	10%
(1000) Westgate-Engineering Rvw/Insp	\$0	\$500,000	\$0	\$0	-100%
(1280) Stadium -Engineering Rvw/Insp	\$0	\$500,000	\$0	\$0	-100%
(1660) Transportation Engineering Pgm	\$54,937	\$101,257	\$101,257	\$105,655	4%
Total - Engineering	\$3,323,285	\$5,010,888	\$3,960,888	\$4,098,878	-18%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$3,022,164	\$3,710,925	\$3,706,636	\$3,763,399	1%
Supplies and Contracts	\$729,735	\$1,818,702	\$762,494	\$814,204	-55%
Internal Premiums	\$74,991	\$105,544	\$105,544	\$127,407	21%
Internal Service Charges	\$67,974	\$37,717	\$48,214	\$55,868	48%
Operating Capital	\$90,197				
Work Order Credits	(\$661,776)	(\$662,000)	(\$662,000)	(\$662,000)	0%
Total - Engineering	\$3,323,285	\$5,010,888	\$3,960,888	\$4,098,878	-18%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
CIP Administration	8	9	9	10	11%
CIP Construction	5	3	3	3	0%
CIP Design	4	4	4	4	0%
Construction Inspection	7	7	7	7	0%
Engineering Administration	4	4	4	4	0%
Land Development Division	4	5	5	4	-20%
Mapping and Records	5	4	4	3	-25%
Materials Testing	3	3	3	3	0%
Property Management	2	3	3	3	0%
Utility Inspection	2	3	3	3	0%
Transportation Engineering Pgm	1	1	1	1	0%
Total -Engineering	45	46	46	45	-2%

PLANNING

Department Description:

The Planning Department has three major functions, Long Range Planning and Research, Current Planning and Zoning Administration and Administration.

The Long Range Planning and Research function is responsible for the long-range physical planning of the monitoring and update of the General Plan, special studies, research, quarterly population estimates, GIS and mapping services, annexation analysis and application processing. In addition, the division administers the Historic Preservation Ordinance, maintains the program, coordinates preparation of national and local register nominations and staffs the Historic Preservation Commission.

Trivia Question:

The city of Glendale has a Historic Preservation Commission and has three historic neighborhood districts. Do you know what they are?

(See last page for answer)

The Current Planning and Zoning Administration function manages the processing and review of land use applications including: general plan amendments, rezoning, conditional use permits, preliminary and final plats, residential and commercial reviews, variances, group home review, appeals, zoning administrative review and relief requests, commercial tenant improvements, special events, liquor licenses, business license reviews and custom home reviews.

The Administration function prepares staff reports for City Council, Planning Commission, Historic Preservation Commission, and Board of Adjustment public hearings and workshops. This function also assures proper advertising and notification processes are complete and in conformance with state open meeting laws. The Administrative function manages the Citizen Participation Ordinance, RSF (Request for Service) inquiries, and provides staff for City Council, Planning Commission, Historic Preservation Commission, Board of Adjustment public hearings and workshops.

Mission Statement:

The Glendale Planning Department provides professional quality service in a friendly and responsive manner. The mission includes:

- Assist elected and appointed officials in planning for future land use, development, and redevelopment in harmony with community values.
- Facilitate community involvement in the decision-making process.
- Administer adopted regulations and guidelines in a fair and impartial manner.
- Manage the zoning, subdivision and Design Review process efficiently.
- Resolve to the best of our ability the inevitable issues and conflicts associated with changing land use and development.

Business Practice/Service Delivery Improvement:

The Planning and Building Safety Departments have teamed-up to provide better customer service to the citizens of Glendale. The On-Call Planner Program was implemented in March of this year to ensure that a Planner is on-call and available to assist the Development Services Counter with the more complex planning inquiries.

As a result of this effort, citizens are serviced more quickly than having to go through the more formal Service Request process. Building Safety reports a ten percent decrease in the number of service requests submitted since the implementation of the program. This partnership not only assists external customers more efficiently, but also provides advanced learning opportunities for the Development Services staff.

Accomplishments:

FY 2006

- On April 6, 2006, the State Historic Preservation Office informed the Planning Department that the Floralcroft Historic District was officially listed on the National Register of Historic Places.
- Enhanced customer service by creating a dedicated telephone line and e-mail address for planning related inquiries. Implemented the On-Call Planner Program to ensure that a Planner is on-call and available at all times to assist the DSC Counter with the more complex planning inquiries. Continue to make more information and forms available online.

FY 2005

- Completed extensive review and update of Residential Design and Development Manual, which was adopted by the City Council.
- Completed a major annexation analysis for the strip annex area that resulted in City Council direction for city staff to be proactive in seeking annexation of the Loop 303 corridor and consider all other annexation requests within the strip annex area.

2005-06 Goal Updates:

PLANNING 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Process land development and Zoning Ordinance administration applications with efficiency and strong customer service results.	Yes. Updated web site for ease of use and to provide more information. Improved Hansen for better project tracking. Customer surveys show "excellent" rating increased by 8% over last year to 85%. Majority of movement was from good to excellent. 12% good, 3% fair and 0% poor.	None

PLANNING 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Plan the future and preserve the past.	Yes. Continue to make progress on Loop 303 annexations and updating the General Plan. Floralcroft Historic District listed on National Register. 3rd Annual Historic Preservation Tour scheduled for May 13, 2006.	None

2006-07 Goals:

PLANNING 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Use technology to improve customer service. Improve "excellent" rating to 90%.	A City with High Quality Services for Citizens	Provide all Planning Department forms for downloading on the Internet. Provide General Plan and Zoning maps online, as well as other links related to planning and development information.	To provide convenience and ease of use to customers. Increase utilization of the Planning Department's web site. Reduction in general calls about the process, guidelines, regulations and request for forms.

PLANNING 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Implement Special Projects citywide with an emphasis on the Western Area and Mega Events.	One Community with a Vibrant City Center	Provide expedited processing of commercial destination, hotels and other major commercial opportunities. Provide on-going development review of residential and commercial developments. Provide written comments at each pre-application meeting. Amend the General Plan and Zoning Ordinance to be consistent with future development visions.	Reduce misunderstanding or confusion by applicants and/or consultants regarding staff reviews and recommendations. More efficient development process and increased customer satisfaction.

Trivia Question Answer:

Glendale's three historic neighborhood districts are:

- Catlin Court.....72 contributing properties
- Floralcroft.....52 contributing properties
- Glendale Tract.....14 contributing properties



City of Glendale Budget Summary by Department

Planning

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Current Planning	\$526,362	\$583,967	\$583,967	\$821,578	41%
(1000) Long-Range Planning & Research	\$291,367	\$283,900	\$283,900	\$294,978	4%
(1000) Planning Administration	\$417,003	\$471,140	\$471,040	\$486,993	3%
(1000) Zoning Admin & Tech. Asst.	\$294,726	\$332,869	\$332,869	\$357,851	8%
Total - Planning	\$1,529,458	\$1,671,876	\$1,671,776	\$1,961,400	17%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$1,359,610	\$1,541,508	\$1,537,327	\$1,808,383	17%
Supplies and Contracts	\$106,721	\$90,784	\$94,865	\$109,459	21%
Internal Premiums	\$29,119	\$35,049	\$35,049	\$38,806	11%
Internal Service Charges	\$4,698	\$4,535	\$4,535	\$4,752	5%
Operating Capital	\$29,310				
Total - Planning	\$1,529,458	\$1,671,876	\$1,671,776	\$1,961,400	17%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Current Planning	7	7	7	9	29%
Long-Range Planning & Research	3	3	3	3	0%
Planning Administration	5	5	5	5	0%
Zoning Admin & Tech. Asst.	4	4	4	4	0%
Total -Planning	19	19	19	21	11%

TRANSPORTATION

Department Description:

The Transportation Department provides transportation planning, traffic engineering, traffic signals, signs, striping, street lighting, transit, airport operation and educational program services to meet the transportation needs of the City of Glendale.

Mission Statement:

To ensure the safe, efficient transportation of people and goods in the City of Glendale.

Business Practice/Service Delivery Improvement:

The Transportation Department has recently reorganized staff and functions into four divisions: Administration, Airport, Traffic Engineering, and Transportation Planning and Programs. This reorganization recognizes the increasing demands for transportation services for the citizens of Glendale.

Accomplishments:

FY 2006

- Installed ten miles of fiber optic cable to connect six additional city facilities (EOC, Gateway Public Safety, Cholla Water Treatment Plant, West Area Water Reclamation Facility, Landfill and Foothills Library) giving them access to the city network through fiber optic cable. We also added six intersections to our Intelligent Transportation System.
- Completed the Thunderbird Paseo Shared Use Pathway project, which closed a gap in the 55th Avenue bicycle route that stretches from Union Hills Drive to Camelback Road.
- Completed 185 traffic counts, 6 speed tables, 4 radar speed signs, 1 raised landscaped median and 23 speed humps in over 80 neighborhoods.

FY 2005

- Implemented the Gus 3 Bus service to provide circulator service to several senior residential complexes, the Adult Center, Main Library, Glendale Community College and Northern Crossing. The service connects with Gus 1 and 2 to allow passengers access to central Glendale.
- The City of Glendale's Transportation Department received the 2004 Golden Spoke Award at Valley Metro's annual Clean Air Campaign Awards Luncheon for its Bike Box program. This program specifically addresses traffic injury prevention and "defensive driving" techniques among children. All city elementary schools, libraries, fire and police have been issued a Bike Box to use within the community.

Interesting Fact:

An average diesel powered bus gets 4.5 miles per gallon. That is 1/10th of a gallon per mile per passenger. If you are commuting to work by yourself, a typical sedan would need to get 210 miles per gallon to be as efficient.

2005-06 Goal Updates:

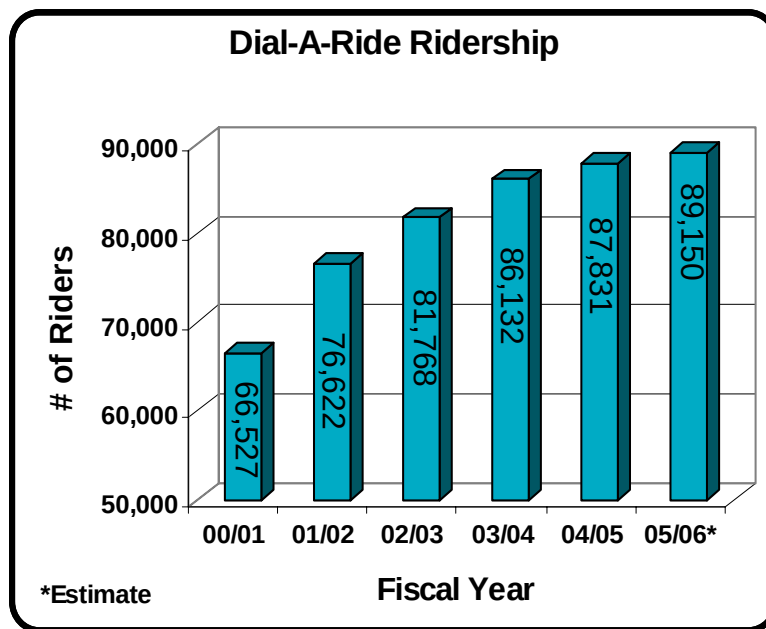
TRANSPORTATION 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide transportation alternatives to the citizens of Glendale.	Yes, Dial-A-Ride ridership increased by 1.5% to 89,150.	None

TRANSPORTATION 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Promote economic development and activities at the Glendale Municipal Airport.	2 out of 3 were met: takeoffs and landings increased by 14,595 to 132,635. Fuel sales increased by 2,611 gallons to 495,019 gallons and the number of aircraft based at the airport remained at 380.	No new hangars came on-line this past year. Twenty-two new hangars are scheduled to become available this coming year.

2006-07 Goals:

TRANSPORTATION 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Partner and lead city departments in installing the city's fiber optic system	A City with high quality services for Citizens	Locate existing fiber in the ground and map or install locator wire. Bluestake existing lines when requested. Coordinate repairs with fiber contractor when fiber is damaged.	Identify fiber optic communication lines citywide and provide assistance in network expansion, provide maintenance, and arrange emergency response to breakdowns in critical areas.

TRANSPORTATION 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Update the city's Transportation Master Plan.	A City with high quality services for Citizens	Prepare RFP and hire consultant for the first phase of the plan update.	Identify stakeholders and outline initial goals and objectives for the first phase of plan development.





City of Glendale Budget Summary by Department

Transportation

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1010) Transp - BCS Event	\$0	\$0	\$0	\$100,000	NA
(1010) Transp - Fiesta Bowl Event	\$0	\$0	\$0	\$130,000	NA
(1340) Arena - Transportation Ops.	\$0	\$78,779	\$28,976	\$78,779	0%
(1340) Signs & Markings	\$787,855	\$889,406	\$889,406	\$908,186	2%
(1340) Stadium - Transportation Ops.	\$0	\$0	\$0	\$473,000	NA
(1340) Street Light Management	\$1,541,989	\$1,648,498	\$1,648,498	\$1,640,893	0%
(1340) Traffic Design and Development	\$251,618	\$271,097	\$271,097	\$272,773	1%
(1340) Traffic Signals	\$1,051,479	\$1,526,378	\$1,429,432	\$1,760,466	15%
(1340) Traffic Studies	\$324,895	\$454,436	\$453,487	\$485,492	7%
(1340) Transportation Administration	\$429,830	\$329,768	\$333,546	\$579,288	76%
(1340) Transportation Planning	\$126,414	\$202,527	\$201,544	\$81,615	-60%
(1660) Demand Management	\$11,525	\$118,160	\$118,160	\$118,160	0%
(1660) Dial-A-Ride	\$2,297,147	\$2,607,810	\$2,607,810	\$2,765,804	6%
(1660) Fixed Route	\$3,682,312	\$4,704,394	\$4,469,492	\$4,935,981	5%
(1660) Intelligent Transportation Sys	\$254,564	\$430,471	\$430,471	\$630,246	46%
(1660) Traffic Mitigation	\$97,160	\$182,162	\$182,162	\$259,142	42%
(1660) Traffic Signals	\$0	\$5,000	\$0	\$0	-100%
(1660) Trans. Program Education	\$54,356	\$125,000	\$5,000	\$0	-100%
(1660) Transportation Education	\$198,486	\$253,913	\$253,913	\$257,953	2%
(1660) Transportation Program Mgmt	\$1,071,740	\$1,291,544	\$1,411,544	\$1,276,694	-1%
(1760) Airport Operations	\$540,415	\$565,547	\$565,547	\$573,636	1%
Total - Transportation	\$12,721,785	\$15,684,890	\$15,300,085	\$17,328,108	10%



City of Glendale Budget Summary by Department

Transportation

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$4,816,312	\$5,935,323	\$5,950,357	\$6,469,097	9%
Supplies and Contracts	\$6,138,260	\$8,080,135	\$7,728,523	\$9,067,884	12%
Internal Premiums	\$256,682	\$289,132	\$289,132	\$335,665	16%
Internal Service Charges	\$1,485,360	\$1,527,655	\$1,468,015	\$1,562,817	2%
Operating Capital	\$25,475		\$11,413	\$40,000	
Work Order Credits	(\$304)	(\$147,355)	(\$147,355)	(\$147,355)	0%
Total - Transportation	\$12,721,785	\$15,684,890	\$15,300,085	\$17,328,108	10%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Signs & Markings	10	10	10	10	0%
Street Light Management	1	2	2	2	0%
Traffic Design and Development	3	3	3	3	0%
Traffic Signals	10	10	10	10	0%
Traffic Studies	4	4	4	4	0%
Transportation Administration	4	3	3	5	67%
Transportation Planning	2	2	2	1	-50%
Dial-A-Ride	34.25	34.25	34.25	39.25	15%
Intelligent Transportation Sys	3	4	4	5	25%
Traffic Mitigation	1	1	1	1	0%
Transportation Education	1	1	1	1	0%
Transportation Program Mgmt	2	2	2	2	0%
Airport Operations	5	5	5	5	0%
Total -Transportation	80.25	81.25	81.25	88.25	9%



Veteran's Memorial outside of the Main Library

COMMUNITY SERVICES

COMMUNITY SERVICES ADMINISTRATION
COMMUNITY PARTNERSHIP
NEIGHBORHOOD IMPROVEMENT GRANTS
RESIDENTIAL INFILL HOUSING
LIBRARY & ARTS
PARKS & RECREATION



Rose Lane Aquatic Center



City of Glendale
Budget Summary by Department

Comm. Services Adm

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Comm. Services Admin.	\$234,256	\$278,027	\$278,027	\$271,243	-2%
Total - Comm. Services Adm	\$234,256	\$278,027	\$278,027	\$271,243	-2%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$220,116	\$265,333	\$265,333	\$257,338	-3%
Supplies and Contracts	\$11,259	\$11,130	\$11,130	\$10,927	-2%
Internal Premiums	\$2,725	\$1,425	\$1,425	\$2,758	94%
Internal Service Charges	\$156	\$139	\$139	\$220	58%
Total - Comm. Services Adm	\$234,256	\$278,027	\$278,027	\$271,243	-2%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Comm. Services Admin.	2	2	2	2	0%
Total -Comm. Services Adm	2	2	2	2	0%

COMMUNITY PARTNERSHIP

Department Description:

The Community Partnerships Department is made up of three operational divisions that provide direct city services, maintain the quality of life and build stronger neighborhoods for all residents. The Community Housing Division is responsible for addressing the housing needs of over 4,400 Glendale residents who cannot afford housing and owns and operates three public housing complexes. The Community Revitalization Division provides affordable housing, housing rehabilitation assistance and emergency home repair for eligible Glendale residents. It also administers the federal Community Development Block Grant (CDBG) and other related federal programs. The Neighborhood Partnership Office is responsible for the administration of Glendale University, Homeowners' Association Training Academy, Neighborhood Improvement Grants Program, Community Mediation Program, Community Volunteer Program and provides direct services to over 180 different registered neighborhood associations.

Interesting Fact:

Glendale University, fondly known as GU, has been educating residents about city services and programs for more than 10 years. The program now has more than 500 alumni.

(See last page for more facts)

Mission Statement:

Connecting people through the power of community.

Business Practice/Service Delivery Improvement:

The department is responsible for spearheading a new, five-year, multi-departmental effort to implement an extensive neighborhood revitalization strategy. This effort is reflective of community values, the city's General Plan, the City Center Master Plan and all other city department strategic business plans. The new strategy is also flexible, identifies several new community initiatives that will be pursued, and is founded upon providing the highest level of service possible to Glendale residents and business owners.

Accomplishments:

FY 2006

- During fiscal year 2006, the department conducted an extensive participation process to gather input from both city staff and residents on their concerns about neighborhoods. The data served as the basis for the new, comprehensive five-year Neighborhood Revitalization Strategy.
- Glendale welcomed 113 families impacted by Hurricane Katrina and was able to provide 83 with housing by identifying available federal funds to assist in their recovery.

- Managed over \$5.8 million dollars in federal funds that provided financial and staff assistance to over 41 different area agencies, non-profits, and infrastructure/physical improvement projects that provided direct services to approximately 14,952 Glendale residents.

FY 2005

- During fiscal year 2005, the department collaborated with 15 agencies to sponsor four community-based Earned Income Tax Credit (EITC) sites resulting in approximately \$300,000 in federal tax dollars returned to eligible Glendale residents.
- The Community Revitalization Division successfully implemented the American Dream Downpayment Initiative Program (ADDI), which will result in 25 Glendale residents becoming homeowners for the first time.
- The Community Housing Division successfully implemented the “Section 8 Homeownership Program,” which affords eligible housing clients the opportunity to become first time homeowners.

2005-06 Goal Updates:

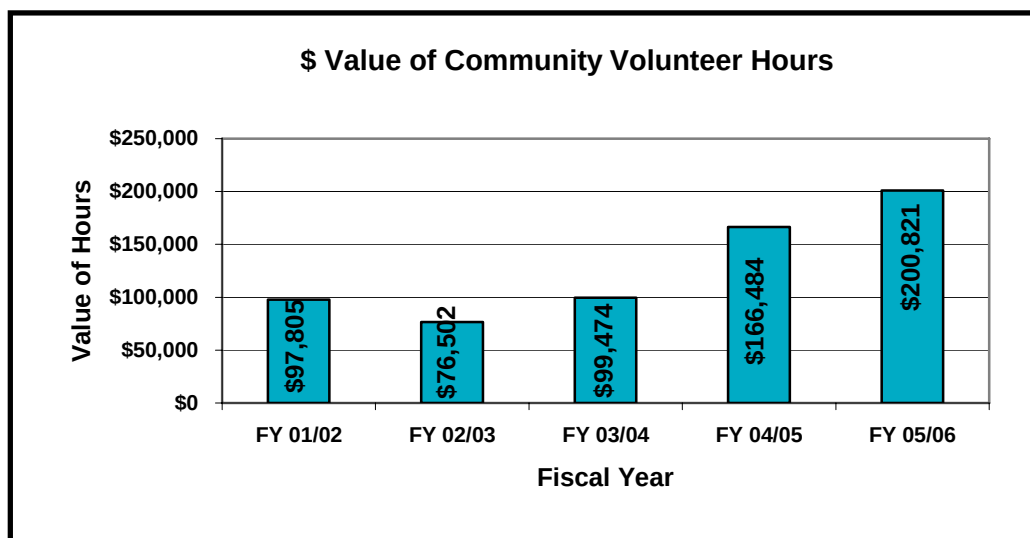
COMMUNITY PARTNERSHIP 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
In conjunction with our nonprofit partners (Habitat for Humanity; Chicanos por La Causa; Community Services of Arizona), acquire vacant, infill properties for the construction of new affordable housing.	Yes. Approximately \$400,000 in HOME investment funds are being used to purchase land to build new, affordable, infill housing, resulting in the construction of nine new affordable and/or replacement homes. Federal funds were also used to construct new low-income units for seniors	The escalating price of vacant land is making the purchase price more expensive for infill housing.

COMMUNITY PARTNERSHIP 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Seek out and develop new relationships to leverage resources for our neighborhoods and encourage greater involvement in community building, volunteerism and the revitalization of Glendale’s older neighborhoods.	Over the past year, 14 different neighborhood grants were funded, amounting in \$540,000 in planned construction for Glendale’s older neighborhoods; the Community Volunteer Program coordinated 82 projects, resulting in \$200,821 in volunteered time by 2,682 individuals.	A reduction in federal funding lead to fewer dollars to distribute to non-profits and to complete revitalization projects. More residents must overcome apathy to become involved in neighborhood and volunteer activities.

2006-07 Goals

COMMUNITY PARTNERSHIP 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Implement the new, 5-year neighborhood revitalization plan.	One community with strong neighborhoods	City to implement new GIS technology; revise neighborhood grant program; revise CDBG grant process; establish new GU Alumni group; continue infill housing efforts.	Implement new GIS by June 30, 2007; institute new grant program rules by September 1, 2006; implement test pilot of new CDBG funding process by September 1, 2006; work with infill partners to administer HOME funds for new housing.

COMMUNITY PARTNERSHIP 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Administer federal grant programs in accordance with federal guidelines so that residents continue to experience excellent service.	A city with high quality services for citizens	Compliance with all federal rules and regulations; conduct spot audits and peer monitoring.	Receive high performing status in Housing; receive approval by HUD of the FY 2007 Annual Action Plan.



More Interesting Facts:

- The Neighborhood Improvements Grants Program has distributed \$7.3 million to complete 157 projects over the last ten years.
- For 14 years in a row, the Glendale Community Housing Division has achieved a “high performer” rating from HUD for providing quality public housing.



City of Glendale
Budget Summary by Department

Comm. Partnerships

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Mega Events - N'Hood/Volunteer	\$0	\$0	\$0	\$48,820	NA
(1000) Neighborhood Partnership Office	\$368,009	\$401,860	\$388,860	\$560,506	39%
(1000) Neighborhood Revitalization	\$242,603	\$463,471	\$463,471	\$525,335	13%
(1000) Neighborhood Volunteer Program	\$73,077	\$80,611	\$80,611	\$614	-99%
(1080) Housing Assistance Program	\$1,489,248	\$8,359,523	\$8,359,523	\$8,374,212	0%
(1300) HOME Program	\$473,903	\$1,570,446	\$466,732	\$1,832,418	17%
(1320) CDBG Programs	\$1,985,107	\$4,184,389	\$2,265,112	\$4,230,482	1%
(1830) Emergency Shelter Grant	\$94,320	\$97,576	\$102,420	\$105,382	8%
Total - Comm. Partnerships	\$4,726,267	\$15,157,876	\$12,126,729	\$15,677,769	3%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$1,902,584	\$2,803,908	\$2,798,568	\$2,968,567	6%
Supplies and Contracts	\$2,755,046	\$12,195,124	\$9,173,217	\$12,576,987	3%
Internal Premiums	\$67,255	\$77,443	\$77,443	\$94,042	21%
Internal Service Charges	\$26,382	\$29,401	\$29,501	\$30,173	3%
Operating Capital		\$52,000	\$48,000	\$8,000	-85%
Work Order Credits	(\$25,000)				
Total - Comm. Partnerships	\$4,726,267	\$15,157,876	\$12,126,729	\$15,677,769	3%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Neighborhood Partnership Office	4	4	4	5	25%
Neighborhood Revitalization	2	2	2	2	0%
Neighborhood Volunteer Program	1	1	1		
Housing Assistance Program	25	25	25	25	0%
CDBG Programs	8.75	8.75	8.75	8.75	0%
Total -Comm. Partnerships	40.75	40.75	40.75	40.75	0%



City of Glendale
Budget Summary by Department

Neighborhood Imp. Gr

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Neighborhood Improvement Grant	\$0	\$1,245,637	\$685,059	\$1,219,847	-2%
Total - Neighborhood Imp. Gr		\$1,245,637	\$685,059	\$1,219,847	-2%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Supplies and Contracts		\$1,245,637		\$1,049,109	-16%
Operating Capital			\$685,059	\$170,738	
Total - Neighborhood Imp. Gr		\$1,245,637	\$685,059	\$1,219,847	-2%



City of Glendale
Budget Summary by Department

Res. Infill Housing

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Res. Infill Housing Incentives	\$24,356	\$75,000	\$28,056	\$96,944	29%
Total - Res. Infill Housing	\$24,356	\$75,000	\$28,056	\$96,944	29%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Supplies and Contracts	\$24,356	\$75,000	\$28,056	\$96,944	29%
Total - Res. Infill Housing	\$24,356	\$75,000	\$28,056	\$96,944	29%

LIBRARY AND ARTS

Department Description:

The Library serves the needs of Glendale citizens by providing books, programming, audio-visual materials, and electronic resources that inform, educate, and entertain residents. Arts and Culture administers the city's Public Art and Performing Arts grant programs.

Mission Statement:

Glendale Public Library provides information, programs and services that promote life long learning, literacy and the love of reading to enrich the quality of life of Glendale residents.

The City of Glendale is committed to a Public Art Program that brings meaningful art to citizens and celebrates both diversity and commonality in Glendale.

Business Practice/Service Delivery Improvement:

Glendale Public Library cardholders can now download more than 1,000 titles to their home computers, anytime – day or night using a service called Overdrive. Free digital audio books and e-Books are available by visiting the library's website. Popular writers like Nora Roberts and Catherine Coulter, children's, educational titles, and a wide range of non-fiction topics including business, history and self-help are included in the collection. After the digital book is downloaded, it can be transferred to a portable device or burned directly to CD. When the lending period is up, the digital books disappear with no late fees attached. This is another way for the library to increase access to popular titles, in a different format, and that increases options for patrons. The library benefits from membership in a consortium that gives us better prices for these audio books, a larger choice of items for patrons and additional access to a variety of formats in our collection.

Accomplishments:

FY 2006

- Began use of a book rental program to provide adequate number of best sellers for patrons.
- Completion of the long-range plan, Guidelines for the Arts 2005.

FY 2005

- Installation of new library software and hardware that significantly increased functionality for the public and staff.

Interesting Fact:

U. S. Libraries circulate more items every day than FedEx ships packages (5.4 million vs. 5.3 million).

(See last page for another fact)

2005-06 Goal Updates:

LIBRARY AND ARTS 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide best sellers in quantity to meet customer demand.	Yes. Patrons placed fewer holds on items because more copies were available for use. Hold statistics indicate that we met our goal of a 75% reduction in the number of holds.	None This has been very successful with positive patron comment.
LIBRARY AND ARTS 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Distribute arts and culture throughout the city, accessible to all residents.	Yes. Three artworks were purchased for the western area Public Safety building, the Foothills Recreation & Aquatics Center and Fire Station #159. Two outdoor artworks were reinstalled at different facilities, and a "Night with the Artist" was held, and the Arts Commission sponsored a youth exhibit.	None

2006-07 Goals:

LIBRARY AND ARTS 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Attract new users through innovative marketing strategies and activities.	A City with high quality services for citizens	Employ high impact merchandising methods—a cable show, website enhancements, customer focused staff training—to increase recognition of the value of the library to the community.	80% above average rating from customer surveys inquiring about value and appreciation of marketing activities.

LIBRARY AND ARTS 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Increase art awareness and appreciation through public art purchases, awarding performing arts grants to support arts projects, to hold exhibitions, and to provide arts education services such as professional development training for arts and classroom teachers.	A City with high quality services for citizens	Art pieces will be selected and purchased; arts grants will be awarded; exhibitions will be held; and services to teachers will be provided and reported quarterly.	Purchase at least three art pieces for city facilities, stage at least 5 exhibitions, award at least 15 arts grants, hold several workshops for teachers with 96 classroom hours per district, and offer a Summer Art Camp with 3- one week workshops for students.

Another Interesting Fact:

Over the course of one year, library patrons performed 2,306,366 catalog searches in the three libraries, performed 601,730 detailed database searches, and accessed the catalog from home, office or other offsite locations 2,803,878 times. The grand total for these searches is 5,711,974 or 15,649 searches per day.



City of Glendale Budget Summary by Department

Library & Arts

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Historic Sahuaro Ranch	\$104,157	\$92,840	\$92,840	\$234,200	152%
(1000) Library	\$7,461,550	\$8,177,426	\$7,981,626	\$8,524,979	4%
(1220) Arts Maintenance	\$157,503	\$227,465	\$227,465	\$233,572	3%
(1260) Library Book Fund	\$158,958	\$309,003	\$309,003	\$231,003	-25%
(1260) Library Special Revenue	\$143,718	\$215,150	\$215,150	\$105,150	-51%
(1840) Grant Approp - Library	\$64,286	\$500,000	\$500,000	\$500,000	0%
Total - Library & Arts	\$8,090,172	\$9,521,884	\$9,326,084	\$9,828,904	3%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$5,838,434	\$6,485,848	\$6,485,848	\$6,963,775	7%
Supplies and Contracts	\$2,061,411	\$2,805,477	\$2,609,677	\$2,516,882	-10%
Internal Premiums	\$132,728	\$164,184	\$164,184	\$266,852	63%
Internal Service Charges	\$57,599	\$66,375	\$66,375	\$81,395	23%
Total - Library & Arts	\$8,090,172	\$9,521,884	\$9,326,084	\$9,828,904	3%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Historic Sahuaro Ranch				1	
Library	86.76	86.76	86.76	86.76	0%
Arts Maintenance	1	1	1	1	0%
Total -Library & Arts	87.76	87.76	87.76	88.76	1%

PARKS AND RECREATION

Department Description:

The Parks and Recreation Department provides parks and recreation facilities and programs to meet the social, physical and mental health needs of the community. Glendale citizens – from toddler to senior adult – have the opportunity to participate in a wide variety of programs and events. The department maintains and manages 66 public parks and open spaces and 18 recreational facilities.

Mission Statement:

To provide safe, high quality parks, open space and recreational facilities that encourage residents, businesses and visitors to live, invest and play in the community.

Business Practice/Service Delivery Improvement:

The department is completing management plans for all recreation facilities. This will enhance the day-to-day operations and management of department facilities.

Staff also developed and implemented a database to track all Capital Improvement Program projects. This database allows staff to provide bi-weekly status updates on the projects to the Mayor, City Council and city leadership staff.

Accomplishments:

FY 2006

- The new \$3.8 million Rose Lane Aquatic Center including a beach entry leisure pool, interactive play structures, water slide, splash pad and a competitive pool was completed and opened in May 2006.
- The department was very successful in establishing partnerships and collaborations to better serve the residents. The department collaborated with Tolleson Union High School District to develop and implement a youth development program at Copper Canyon High School for teens on campus. The program includes performing arts, life skill development, culinary arts, sports medicine, public safety, and media production in collaboration with the Phoenix Coyotes, Aramark, Latino Vibe 95.1, Girls Scouts of Arizona Cactus Pine, Call-A-Teen and Touchstone Behavioral Health. Over 150 students have been enrolled in the program.

Interesting Fact:

In 2005, the City of Glendale was one of only eight cities to be designated as a Sports Illustrated “Good Sports” Community. The City of Glendale Parks and Recreation Department’s Youth Sports programs were highlighted in the December 12, 2005 issue of *Sports Illustrated* Magazine. In addition, the Parks and Recreation Department also received a \$5,000 grant from the National Recreation and Parks Association (NRPA) for youth sports-related programming.

- The renovation of Murphy Park was completed in November 2005. Improvements included the addition of seat walls, trees, large planter pots, and enhanced landscape, a serenity water feature, widened walks, updated irrigation system and additional lighting. The renovation will enhance the park experience for special event visitors and park patrons.

FY 2005

- The Groundbreaking Ceremony for the Foothills Recreation and Aquatics Center was held on April 28, 2005. The facility will be located at Foothills Regional Park and will contain a recreation building of 69,800 square feet. It will have active and social recreation areas, community meeting rooms, gymnasium, elevated running track, craft and games rooms, a fitness area, racquetball courts and locker rooms. The aquatics portion of the facility will include a diving well, a 6-lane lap swim and competition pool, a zero-depth play pool, lazy-river and two water slides. The facility is scheduled for completion in the summer of 2006.
- The Grand Canal Linear Park received a “Best of the West” award from the Western Maricopa Coalition in October. This project demonstrates the effective use of open space along canals and flood control facilities.

2005-06 Goal Updates:

PARKS AND RECREATION 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Develop programs targeted toward grade school children, teens, families, seniors and special populations.	Yes. Participation of various programs included: • Adult Center participation - 142,588 visits • Adult sports – 5,100 participants & 273 teams • Youth sports – 4,000 participants • Swim lessons – 6,000 participants • Special Interest Classes – 4,325 youth & adults in 736 classes • Meals to seniors – 21,000 at the Adult Center and Community Center	None

PARKS AND RECREATION 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
To provide safe and attractive open space amenities by protecting Glendale's parks through preventative maintenance and park renovation.	Yes. The following parks and facilities were improved: • Glendale community pool • Desert Valley Park • Cholla Park • Basketball and racquetball courts at Montara, Arrowhead Lakes, Oasis, Sunset Vista and Mission parks • Murphy Park • Bonsall Lake Park • Shade structures at Bonsall, Oasis, Sierra Verde, and Arrowhead Lakes Parks • Began improvements of trails at Thunderbird Conservation Park • Rose Lane Aquatics Center • El Barrio Park and Glendale Community Center • O'Neil Community Center • Youth Sports Fields	None. Note: • Partnered with neighborhood groups and/or council members to fund shade structures at several parks. • Partnered with the Phoenix Suns and Home Depot to fund improvements at El Barrio Park and the Glendale Community Center. • Partnered with Arizona Sports and Tourism Authority and the Fiesta Bowl to develop Youth Sports Fields near the stadium.

2006-07 Goals:

PARKS AND RECREATION 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Provide an equitable distribution of city parks throughout the community.	One community with strong neighborhoods	Provide an equitable distribution of parks throughout the city.	90% of city residents are within acceptable level of service standards as defined in the 2002 Parks and Recreation Master Plan.

PARKS AND RECREATION 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Provide protection of environment by establishing greenways, natural areas and open space.	A city with high quality services for citizens.	Establish greenways, natural areas and open space.	Complete the Trails and Open Space Master Plan.



City of Glendale Budget Summary by Department

Parks & Recreation

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Adult Center	\$430,508	\$386,396	\$447,566	\$462,876	20%
(1000) Aquatics	\$428,260	\$443,754	\$443,754	\$508,299	15%
(1000) Audio/Visual	\$158,420	\$193,922	\$193,922	\$229,374	18%
(1000) Copper Canyon HS Youth Dev Prg	\$0	\$0	\$54,507	\$0	NA
(1000) Elsie McCarthy Pk. Maintenance	\$24,927	\$43,357	\$43,357	\$44,048	2%
(1000) Foothills Recreation Center	\$0	\$592,435	\$592,435	\$1,908,940	222%
(1000) GESD-Reimb Division	\$216,867	\$0	\$164,289	\$102,000	NA
(1000) Glendale Community Center	\$201,503	\$195,440	\$196,516	\$214,901	10%
(1000) Marketing - Parks & Rec	\$151,512	\$168,142	\$145,824	\$173,350	3%
(1000) Park Irrigation	\$279,917	\$336,447	\$336,447	\$359,321	7%
(1000) Park Rangers	\$335,359	\$314,147	\$340,367	\$386,274	23%
(1000) Parks & Recreation Admin.	\$238,039	\$440,313	\$209,614	\$305,939	-31%
(1000) Parks Central District	\$1,875,189	\$2,111,307	\$2,111,307	\$2,244,584	6%
(1000) Parks North District	\$1,734,633	\$1,979,775	\$1,962,450	\$2,014,419	2%
(1000) Parks Special Operations	\$424,900	\$454,925	\$454,925	\$296,964	-35%
(1000) Pool Maintenance	\$214,138	\$248,158	\$248,158	\$263,073	6%
(1000) Recreation Support Services	\$793,494	\$711,609	\$670,256	\$941,530	32%
(1000) Special Events and Programs	\$415,841	\$432,534	\$432,534	\$493,970	14%
(1000) Sports and Health	\$244,529	\$266,266	\$266,266	\$295,958	11%
(1000) Youth and Teen	\$840,372	\$1,294,400	\$910,202	\$993,639	-23%
(1280) Stadium - Parks Central Dist.	\$0	\$0	\$0	\$310,189	NA
(1840) Grant Approp - Parks & Rec	\$0	\$500,000	\$500,000	\$500,000	0%
(1840) YWCA-Legacy Foundation Grant	\$8,846	\$20,000	\$0	\$0	-100%
(1880) Adult Center Self Sustaining	\$0	\$37,000	\$77,000	\$85,000	130%
(1880) Apollo Pool Repair	\$6,261	\$10,000	\$10,000	\$10,000	0%
(1880) Aquatic Self Sustaining	\$0	\$0	\$0	\$27,919	NA
(1880) Arrowhead Amenities Sinking F	\$20,341	\$18,000	\$18,000	\$18,000	0%
(1880) Cactus Pool Repair	\$8,188	\$10,000	\$10,000	\$10,000	0%
(1880) Cardinal Pool Repair	\$29,636	\$35,000	\$10,000	\$35,000	0%
(1880) Dedicate A Tree	\$213	\$5,000	\$5,000	\$5,000	0%
(1880) Desert Gardens Park	\$0	\$7,000	\$0	\$7,000	0%
(1880) Desert Mirage Park	\$0	\$7,000	\$0	\$7,000	0%
(1880) Desert Valley Park	\$2,947	\$2,000	\$2,000	\$2,000	0%
(1880) Discovery Park	\$0	\$7,000	\$0	\$7,000	0%
(1880) GCC Pool Repair	\$22,557	\$25,000	\$15,389	\$25,000	0%
(1880) GESD ES Ballfields	\$0	\$7,000	\$7,000	\$7,000	0%
(1880) Ironwood HS Lights	\$0	\$5,000	\$5,000	\$5,000	0%
(1880) Ironwood Pool Repair	\$29,186	\$35,000	\$20,000	\$35,000	0%
(1880) Rec Self Sust-Administration	\$1,214	\$55,000	\$55,000	\$55,000	0%
(1880) Rec Self Sust-Audio/Visual	\$16,795	\$21,650	\$21,650	\$21,650	0%
(1880) Rec Self Sust-Spec Int Classes	\$190,940	\$237,598	\$237,598	\$137,598	-42%
(1880) Spec Events & Prgm Self Sust	\$329,023	\$526,140	\$326,140	\$164,213	-69%
(1880) Sports Self Sustaining	\$64,330	\$122,453	\$122,453	\$325,067	165%
(1880) Youth and Teen Self Sustaining	\$217,662	\$367,719	\$209,723	\$365,308	-1%
Total - Parks & Recreation	\$9,956,547	\$12,673,887	\$11,876,649	\$14,404,403	14%



City of Glendale
Budget Summary by Department

Parks & Recreation

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$6,650,286	\$7,801,597	\$7,361,196	\$8,709,503	12%
Supplies and Contracts	\$2,977,065	\$4,127,717	\$3,765,773	\$5,049,317	22%
Internal Premiums	\$230,273	\$285,342	\$285,342	\$359,674	26%
Internal Service Charges	\$300,371	\$213,348	\$218,455	\$269,609	26%
Operating Capital	\$30,257	\$245,883	\$245,883	\$16,300	-93%
Work Order Credits	(\$231,705)				
Total - Parks & Recreation	\$9,956,547	\$12,673,887	\$11,876,649	\$14,404,403	14%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Adult Center	6	6	6	6	0%
Audio/Visual	1	2	2	2	0%
Foothills Recreation Center		1	1	10	900%
Glendale Community Center	3	3	3	3	0%
Marketing - Parks & Rec	1	1	1	1	0%
Park Irrigation	4	4	4	4	0%
Park Rangers	4	4	4	4	0%
Parks & Recreation Admin.	3	3	3	3	0%
Parks Central District	18	18	18	18	0%
Parks North District	12	12	12	12	0%
Parks Special Operations	4	4	4	2	-50%
Pool Maintenance	3	3	3	3	0%
Recreation Support Services	6	6	6	8	33%
Special Events and Programs	3.75	3.75	3.75	5.75	53%
Sports and Health	3	3	3	3	0%
Youth and Teen	11	11	11	9	-18%
Spec Events & Prgm Self Sust	3	3	3		
Youth and Teen Self Sustaining	1	2	2	5	150%
Total -Parks & Recreation	86.75	89.75	89.75	98.75	10%



The Glendale Civic Center

INTERNAL SERVICES

CITY AUDITOR
CITY MANAGER'S OFFICE
COMMUNITY ACTION PROGRAM
CIVIC CENTER
HUMAN RECOURCES
EMPLOYEE GROUPS
INTERGOVERNMENTAL PROGRAMS
MARKETING AND COMMUNICATIONS
CONVENTION CENTER, MEDIA CENTER & PARKING GARAGE



Human Resources Reception Hall

CITY AUDITOR

Department Description:

The City Auditor's Office provides audit and consulting services to management. These services help the city accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control and governance processes.

Mission Statement:

To conduct independent, objective assurance and consulting activities that add value and improve operations. These activities are conducted in accordance with government auditing standards and professional standards for the practice of internal auditing.

Trivia Questions:

How do auditors add value to the organization?

What are some "Best Practices" in Internal Audit?

(See last page for answer)

Business Practice/Service Delivery Improvement:

As part of Audit's continuous controls monitoring, ACL desktop software was acquired to:

- Analyze data quickly and efficiently on an independent basis;
- Analyze transactional data in files of any size;
- Identify trends, pinpoint exceptions, and highlight potential areas of concern; and
- Identify control issues and ensure compliance with standards.

ACL software was utilized to monitor procurement card transactions and identify control exposures such as split transactions, unauthorized cardholders and inappropriate purchases.

Accomplishments:

FY 2006

- Completed ten operational audits and twelve audit follow-ups.
- Conducted three information systems audits and one follow-up.
- Performed twelve special projects and consulting engagements.
- Assisted with the city's meet and confer election process.
- Participated on eleven citywide teams for internal control.

FY 2005

- Hired an information systems auditor to perform systems implementation reviews, application audits and security assessments.
- Participated on ten organizational teams and committees to provide internal control advice.

2005-06 Goal Updates:

CITY AUDITOR'S OFFICE 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Allocate audit resources to the areas that pose the greatest risk to the city.	Yes. A quarterly risk-based audit plan was developed that improved business processes and incorporated management's concerns.	None
CITY AUDITOR'S OFFICE 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Consider the effectiveness of the city's information technology security and control systems.	Yes. Information systems audits were conducted and recommendations were made to enhance security and control systems.	Delays in scheduling audits and obtaining timely responses to audit recommendations.

2006-07 Goals:

CITY AUDITOR'S OFFICE 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Allocate audit resources to the areas that pose the greatest risk to the city.	A city that is fiscally sound	Develop quarterly risk-based audit plans that incorporate management's concerns.	Quarterly risk-based audit plan that focuses on improved business processes.
CITY AUDITOR'S OFFICE 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Assess the effectiveness of the city's information technology security and control systems.	A city that is fiscally sound	Conduct audits of city information systems and operations.	Every audit includes a review of applicable business information systems.

Trivia Question Answers:

How Do Auditor's Add Value To The Organization?

- Obtaining a deep knowledge of the organization: it's strategy, culture, management style;
- Developing a broad knowledge of internal audit "best practices";
- Supporting creativity to adapt these practices to the organization;
- Sustaining courage to go beyond what the stakeholders think they want from internal audit.

What Are Some "Best Practices" in Internal Audit?

- Risk-Assessment
- Continuous monitoring
- Consulting services
- Risk-based audits
- Partnering with management
- Participation on teams (e.g.: process design)
- System implementation reviews
- Internal control training



City of Glendale
Budget Summary by Department

City Auditor

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) City Auditor	\$318,282	\$367,269	\$367,269	\$408,913	11%
Total - City Auditor	\$318,282	\$367,269	\$367,269	\$408,913	11%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$302,638	\$353,251	\$353,251	\$388,506	10%
Supplies and Contracts	\$9,822	\$7,459	\$7,459	\$12,459	67%
Internal Premiums	\$4,598	\$5,474	\$5,474	\$6,807	24%
Internal Service Charges	\$1,224	\$1,085	\$1,085	\$1,141	5%
Total - City Auditor	\$318,282	\$367,269	\$367,269	\$408,913	11%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
City Auditor	4	4	4	4	0%
Total -City Auditor	4	4	4	4	0%

CITY MANAGER'S OFFICE

Department Description:

The City Manager's Office is responsible for providing policy advice to the City Council and to ensure Council goals are implemented and met through administration of the day-to-day operations of the city.

Mission Statement:

To enhance the quality of life for Glendale residents by providing collaborative and supportive leadership for the organization as it implements City Council policy in the provision of valued services to the community.

Interesting Fact:

Glendale's first City Manager, J.D. Baughman, was appointed on May 1, 1947. Current City Manager Ed Beasley was appointed on January 1, 2001 and is the eighth manager to serve the city.

Business Practice/Service Delivery Improvement:

The creation of the City Manager's cross-functional Economic Development Special Projects Team resulted in the city's ability to respond to new business interests and leads faster than other Valley municipalities. Due to this team's timely and collaborative approach to economic development negotiations, the city was able to formalize an agreement in just three weeks with the American Automobile Association (AAA) resulting in the location of its Arizona and California regional corporate office in Glendale's Talavi Business Park. The agreement will create up to 1,400 jobs over three years, making it one of the city's top five largest employers.

Accomplishments:

FY 2006

- In alignment with the City Council's goals, construction began on several significant Capital Improvement Program projects including the Downtown Plaza Project, the Regional Public Safety Training Facility, the Emergency Operations Center, and a Media Center, Conference Center and Parking Garage in the family sports and entertainment district in western Glendale.
- Internally, the City Manager worked with Police and Fire to formalize the Organizational Cooperative Process (OCP) through adoption of an ordinance by the City Council that provided the public safety groups a voice in the city's annual budget process.

FY 2005

- Negotiated the AIA Agreement and the Hotel/Convention Proposal.
- Moved ahead with major downtown property redevelopment:
 - o Purchased Larry Miller property for new Court/Public Safety complex.
 - o Purchased property south of Glendale to house a new fire station.
 - o Issued RFP for the Adult Center and Southern Baptist Church properties based on developer interest for loft housing/mixed use concepts – loft proposal accepted.

- Assisted Council in adoption of the Annexation Ordinance for annexation west of 115th Avenue, with priority given to the Loop 303 area.
- Transformed the city's fiscal position from a difficult financial situation to one of the strongest financial positions within the Valley and State.
- Reorganized the Intergovernmental Programs office to include a comprehensive Federal Legislative Program.

2005-06 Goal Updates:

CITY MANAGER'S OFFICE 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide leadership, vision and accountability for the organization and assist Council in formulating policy & ensuring its effective implementation.	Quarterly operational, business plan and financial reviews positioned the city well for development of the proposed FY06-07 budget. Council's new strategic goals were addressed during the budget process.	None
CITY MANAGER'S OFFICE 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Build self-sustainability of individuals and families experiencing ongoing difficult socioeconomic conditions or stressful events.	The Community Action Program ensured all clients received their informational packets prior to their appointments 100% of the time and assessments were completed within 5 business days.	None

2006-07 Goals:

CITY MANAGER'S OFFICE 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Provide leadership, vision and accountability for the organization.	A city that is fiscally sound	Operational and financial review of business processes for adherence to: council direction; timely and effective implementation of programs; and measurement of program impact and cost efficiency.	Prepare quarterly financial reviews & presentations to Council; annual departmental & citywide business plan reviews through the Strategic Initiatives Group; and year-end performance report summarizing outcomes aligned with Council goals.
CITY MANAGER'S OFFICE 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Build self-sustainability of individuals and families experiencing ongoing difficult socioeconomic conditions or stressful events.	A city with high quality services for its citizens	Customer training workshops conducted to educate clients on relevant topics such as personal finance management and energy conservation.	Provide 100% of clients with information packets prior to client appointment.



City of Glendale
Budget Summary by Department

City Manager

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) City Manager	\$1,098,160	\$1,134,141	\$1,207,897	\$1,271,327	12%
Total - City Manager	\$1,098,160	\$1,134,141	\$1,207,897	\$1,271,327	12%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$911,100	\$923,029	\$1,005,103	\$1,026,085	11%
Supplies and Contracts	\$157,518	\$177,877	\$169,559	\$215,423	21%
Internal Premiums	\$24,634	\$28,489	\$28,489	\$25,504	-10%
Internal Service Charges	\$4,908	\$4,746	\$4,746	\$4,315	-9%
Total - City Manager	\$1,098,160	\$1,134,141	\$1,207,897	\$1,271,327	12%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
City Manager	8	8	8	8	0%
Total -City Manager	8	8	8	8	0%



City of Glendale
Budget Summary by Department

Comm. Action Program

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) CAP Local Match	\$12,507	\$20,994	\$20,994	\$24,874	18%
(1820) Community Action Program (CAP)	\$324,891	\$434,999	\$434,999	\$444,492	2%
Total - Comm. Action Program	\$337,398	\$455,993	\$455,993	\$469,366	3%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$317,521	\$426,612	\$426,612	\$436,105	2%
Supplies and Contracts	\$13,482	\$13,566	\$13,566	\$13,566	0%
Internal Premiums	\$2,062	\$3,529	\$3,529	\$6,426	82%
Internal Service Charges	\$4,333	\$12,286	\$12,286	\$13,269	8%
Total - Comm. Action Program	\$337,398	\$455,993	\$455,993	\$469,366	3%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Community Action Program (CAP)	6.5	7	7	7	0%
Total -Comm. Action Program	6.5	7	7	7	0%

GLENDALE CIVIC CENTER

Department Description:

The Civic Center provides competitively priced function space and services for businesses, social gatherings and the special-event needs of the community. The ability to provide state-of-the-art conference support and technology has an appeal to business groups and associations looking for a full-service conference center. The Civic Center serves as a hospitality venue that introduces residents and non-residents to downtown Glendale, which produces a positive economic impact for Glendale.

Interesting Fact:

The annual patron attendance served at the Civic Center for banquets, meetings, trade shows, weddings etc. would fill the Glendale Arena three and one-half times.

Mission Statement:

The Civic Center will provide high-quality meeting and banquet facilities and service to encourage local economic growth and to promote a positive identity for Glendale.

Business Practice/Service Delivery Improvement:

The Civic Center's web site presence has been significantly enhanced. Visually the site is more appealing; it is more user-friendly by providing information that potential users of the facility would need to know in order to consider hosting an event at the Civic Center. Numerous event packages are available for review on the website that anticipate the needs of clients. Frequently asked questions (FAQ's) are noted that provide answers to assist in the decision-making process. Facility diagrams and optional services are noted so that when a client contacts the Civic Center, they are knowledgeable & comfortable with services offered.

Accomplishments:

FY 2006

- Updated the marketing strategy of the Civic Center to include promotion of the Civic Center Annex.
- Completed a meeting planners event package to promote the corporate market.

FY 2005

- Exceeded the Civic Center goal of 90% client approval rating with a rating of 98%.
- Surpassed last year's revenue and attendance numbers by 7%.
- Increased use of the Civic Center by groups originating outside of Glendale and the West Valley (50% over previous year).
- Introduced the Civic Center facilities to over 100 meeting planners throughout the Valley and received business referrals from attendees.

2005-06 Goal Updates:

GLENDAL CIVIC CENTER 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Increase facility usage.	The Civic Center is on target to surpass last year's facility usage numbers by 5%. The goal to increase facility usage ties into the 2004-2005 goal to increase awareness of Civic Center services, which resulted in a 7% increase in facility usage from the previous year.	None
GLENDAL CIVIC CENTER 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Maintain a high level of customer satisfaction demonstrated through customer service evaluations.	The Civic Center is on target to exceed the minimum service approval rating of 90% through client evaluations. The 2004-2005 goal to maintain a high level of customer satisfaction realized a 98% service approval rating by clients.	None

2006-07 Goals:

GLENDAL CIVIC CENTER 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
To increase patron attendance at the Civic Center.	One community with a vibrant city center.	Review and update the marketing strategy along with hiring a new sales/event coordinator.	5% patron attendance increase from the previous year.
GLENDAL CIVIC CENTER 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Increase the number of events/event days at the Civic Center.	One community with a vibrant city center.	Target sales efforts at corporate meetings, government agencies, associations and medical groups in order to build the important weekday booking markets.	5% increase in the number of events/event days from the previous year.



City of Glendale
Budget Summary by Department

Civic Center

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1740) Civic Center	\$673,370	\$754,512	\$794,512	\$933,085	24%
Total - Civic Center	\$673,370	\$754,512	\$794,512	\$933,085	24%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$512,078	\$553,369	\$568,359	\$665,953	20%
Supplies and Contracts	\$127,591	\$172,593	\$202,563	\$239,512	39%
Internal Premiums	\$10,553	\$13,964	\$13,964	\$17,043	22%
Internal Service Charges	\$13,087	\$14,586	\$9,626	\$10,577	-27%
Operating Capital	\$10,061				
Total - Civic Center	\$673,370	\$754,512	\$794,512	\$933,085	24%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Civic Center	6	6	6	7	17%
Total -Civic Center	6	6	6	7	17%

HUMAN RESOURCES

Department Description:

The Glendale Human Resources Department provides proactive, innovative and quality customer service and consultation in the areas of Total Compensation, Organizational Development, Employee Relations, Staffing and Risk Management & Safety.

Mission Statement:

Collaborates and partners with our internal and external customers to hire, compensate, support and develop a diverse workforce committed to delivering the highest quality of service.

Interesting Fact:

96 employees successfully completed the GLAD (Glendale Leadership and Development) Program's Supervisor's Academy at a total cost of \$48,000. To send the same number of employees through a similar program outside of the organization would have cost the City \$182,304.

Business Practice/Service Delivery Improvement:

In May of 2006, the City of Glendale Human Resources Department rolled out its first-ever Online Benefits Open Enrollment process for employees. Previously employees had to fill out 2 to 4 pieces of paper and that data had to be manually keyed into the system by Human Resources staff. Now information comes direct from the employees and stays accurate as it moves through the system. In addition to improved accuracy, this process improvement is more efficient, easier for employees to use and understand and increases the ability to maintain the data's integrity.

Accomplishments:

FY 2006

- Recruitment and Staffing: Reduced average time-to-fill by 10.6% from 95 days in 2004 to 84 days in 2005 and made improvements to the online employment opportunity website by providing applicants with easier access to recruitment status information.
- Strategy and Communications: Began the HR liaison program in four areas – offering an increased level of service and “one-stop” shopping for HR services to larger departments.
- Volunteer Program: Increased the number of departments utilizing volunteers and the volunteer hours by approximately 2%.
- Risk Management & Safety: Saved 3,564 days and \$190,531 in associated costs by returning employees who were injured on-the-job to work in a modified duty capacity.

FY 2005

- The Employee Development Division successfully integrated organizational core competencies into all training programs; developed and delivered mandated Sexual Harassment training to city employees; completed the pilot Performance Management Program; and increased the number of training opportunities offered from 60 last fiscal year to an anticipated 180 this fiscal year.



- The Recruitment Division outsourced the background and reference checking process, which reduces the city's liability and saves time and money.
- The Risk Management and Safety Division re-negotiated insurance contracts resulting in a reduction in the cost to purchase insurance coverage.

2005-06 Goal Updates:

HUMAN RESOURCES 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Continuous improvement of Human Resources services in alignment with the strategic priorities of the organization through implementation of a Total Compensation Program.	Yes. We maintained market competitiveness by successfully keeping benchmark positions within 5% of market midpoint. We revised and simplified the forms, reports and process for classification reviews and benefits data entry and designed and implemented a new retiree health savings plan to enable employees to save considerable tax dollars to help pay for health expenses in retirement.	None
HUMAN RESOURCES 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
To provide city departments with an effective and improved human resources system that focuses on implementation of best practices by providing quality employee development programs.	Yes. Completed training sessions for all departments to transition to new Performance Management evaluation tool. New Employee Orientation was offered to all new employees within the first two weeks of hire (the majority attended on their first two days). Assisted 115 employees receive educational assistance funds to continue their education. Provided a leadership development series under the GLAD Program for new supervisors. 122 employees completed the program. Developed revised Ethics Training Program for rollout to all employees in 2006.	None

2006-07 Goals:

HUMAN RESOURCES 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Recruitment Process: Attract and retain a qualified and diverse workforce to support City services.	A city with high quality services for citizens	Implement a self-service, automated online application process with the capability to allow hiring supervisors access through their desktop.	Automated application process implemented by June 30, 2007.
HUMAN RESOURCES 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Risk Management & Safety: Provide safety and risk management support services for City departments.	A city with high quality services for citizens	Assist departments in identifying sources of loss and implementing action plans to eliminate or decrease losses while increasing quality of service and safety of staff and citizens.	At least two safety management performance reports will be prepared and distributed to departments identifying the leading types, causes and sources of injuries and accidents for use in their loss prevention program.



City of Glendale Budget Summary by Department

Human Resources

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Compensation	\$346,467	\$414,174	\$389,174	\$408,425	-1%
(1000) Employee Benefits	\$393,292	\$381,520	\$381,520	\$370,742	-3%
(1000) Employee Relations	\$222,419	\$244,553	\$334,553	\$284,722	16%
(1000) Employment and Staffing	\$322,805	\$367,629	\$367,629	\$422,217	15%
(1000) Human Resources Admin.	\$696,672	\$629,449	\$726,605	\$779,933	24%
(1000) Organizational Development	\$361,254	\$326,769	\$351,769	\$428,239	31%
(1000) Risk Management/Safety	\$349,244	\$499,947	\$509,947	\$553,161	11%
(2540) Risk Mgmt Trust Fund	\$3,247,941	\$2,250,000	\$2,250,000	\$2,760,000	23%
(2560) Worker's Compensation	\$1,426,983	\$1,407,000	\$1,407,000	\$1,407,000	0%
(2580) Benefit Programs	\$13,704,535	\$13,692,468	\$13,692,468	\$19,600,000	43%
Total - Human Resources	\$21,071,612	\$20,213,509	\$20,410,665	\$27,014,439	34%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$2,051,042	\$2,271,542	\$2,368,698	\$2,587,676	14%
Supplies and Contracts	\$18,947,626	\$17,868,469	\$17,968,469	\$24,340,802	36%
Internal Premiums	\$45,572	\$63,597	\$63,597	\$75,300	18%
Internal Service Charges	\$13,191	\$9,901	\$9,901	\$10,661	8%
Operating Capital	\$14,181				
Total - Human Resources	\$21,071,612	\$20,213,509	\$20,410,665	\$27,014,439	34%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Compensation	4	4	4	4	0%
Employee Benefits	4.5	3.5	3.5	3.75	7%
Employee Relations	3	3	3	3	0%
Employment and Staffing	5	5	5	5.5	10%
Human Resources Admin.	5	5.5	5.5	6.75	23%
Organizational Development	1	2	2	2	0%
Risk Management/Safety	4	5	5	5	0%
Total -Human Resources	26.5	28	28	30	7%



City of Glendale
Budget Summary by Department

Employee Groups

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1190) Diversity Committee	\$0	\$12,636	\$12,636	\$12,636	0%
(1190) GEMS	\$0	\$12,637	\$12,637	\$12,637	0%
(1190) Glendale Hispanic Network	\$0	\$12,636	\$12,636	\$12,636	0%
(1190) Holiday Event	\$0	\$0	\$30,000	\$30,000	NA
Total - Employee Groups		\$37,909	\$67,909	\$67,909	79%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Supplies and Contracts		\$37,909	\$67,909	\$67,909	79%
Total - Employee Groups		\$37,909	\$67,909	\$67,909	79%

INTERGOVERNMENTAL PROGRAMS

Department Description:

The City of Glendale Intergovernmental Programs Department (IGP) coordinates the city's dealings with federal, state and other local governments, seeking to foster constructive links between the city and these entities. The IGP Department keeps the Mayor and Council informed about intergovernmental issues and often represents the city's interests in these matters. In addition, the IGP Department handles special projects as assigned by the Mayor, Council and city management.

Trivia Question:

Do you know how many state legislative districts there are in the City of Glendale?

(See last page for answer)

Mission Statement:

The mission of the Intergovernmental Programs Department is to develop, represent and advocate the city's legislative policy decisions by consistently and effectively interacting with other governmental and non-governmental entities.

Business Practice/Service Delivery Improvement:

The Intergovernmental Programs Department has traditionally provided coordination with federal, state and local government seeking to foster constructive links between the City and these entities. In addition to continuing these duties, the Intergovernmental Programs Department has created a working plan that emphasizes the need for cultivating positive relationships with local, state and federal elected officials and staff from private organizations. Through these efforts, the IGP Department encourages the city's strategic priorities of exceptional service and maintaining an enhanced quality of life for Glendale residents. To most effectively and efficiently deliver our services, departmental staff are assigned specific areas of responsibility to enable the department to promptly respond to issues for management and Council. This team approach empowers staff with distinct responsibilities while also working in a collaborative environment and interacting closely as a team.

Accomplishments:

FY 2006

- Successfully advocated for two direct federal appropriations for the City:
 - o \$150,000 for Regional Public Safety Training Facility;
 - o \$220,000 for Metropolitan Medical Response System.
- Successfully coordinated the Glendale Special Census 2005 project by developing and implementing a successful outreach campaign.

FY 2005

- The IGP staff continued to enhance the staffing of the Mayor and City Manager on numerous regional committees including: Maricopa Association of Governments (MAG),

the Regional Public Transit Authority (RPTA), Valley Metro Rail, the Governor's Regional Advisory Council on Homeland Security, Westmarc and Luke West Valley Council.

- With the successful passage of Proposition 400, which authorized the extension of the Maricopa County half-cent sales tax for transportation, the IGP and Transportation staff began coordinating the development of appropriate policies and procedures to implement the projects included in the Regional Transportation Plan.
- IGP staff, in coordination with the League of Cities and Towns, successfully defeated numerous bills that would have had a negative fiscal impact on the city and/or a negative impact on municipal operations.

2005-06 Goal Updates:

INTERGOVERNMENTAL PROGRAMS 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Continue to develop and implement a comprehensive federal program.	Yes, staff increased the number of federal issues the city was actively engaged on. Additionally, the city saw an increase in federal dollars received.	None
INTERGOVERNMENTAL PROGRAMS 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Foster positive relationships with congressional delegation, state legislators, the Governor's office, other governmental agencies and the private sector.	Yes, increased awareness of Glendale's issues by organizations, governmental agencies and the private sector.	None

2006-07 Goals:

INTERGOVERNMENTAL PROGRAMS 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Successfully advocate the City's position on issues at the legislature, congress and other governmental bodies.	N/A; City Manager Priority--Service	Work with Legislators, the Governor's office, Board of Supervisors, Congressman, other elected officials and local and regional decision making bodies to advocate for and against issues which impact Glendale residents.	Successful implementation of the City's legislative agenda.

INTERGOVERNMENTAL PROGRAMS 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Educate Glendale residents on the legislative process and encourage their active involvement on issues of importance to the city.	A City with High Quality Services for Citizens	Communicate with residents on how a bill becomes law, how to effectively communicate with Legislators, legislative issues of importance to municipalities and issues of importance to neighborhoods.	Conduct Legislative Link classes with a satisfactory rating by attendees.

Trivia Question Answer:

There are six state legislative districts in the City of Glendale namely 4, 9, 10, 12, 13 and 14.



City of Glendale
Budget Summary by Department

Intergovt. Programs

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Intergovernmental Programs	\$652,821	\$734,826	\$519,900	\$528,626	-28%
Total - Intergovt. Programs	\$652,821	\$734,826	\$519,900	\$528,626	-28%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$374,560	\$391,974	\$391,974	\$402,585	3%
Supplies and Contracts	\$272,982	\$333,841	\$118,915	\$118,215	-65%
Internal Premiums	\$4,055	\$6,260	\$6,260	\$6,562	5%
Internal Service Charges	\$1,224	\$2,751	\$2,751	\$1,264	-54%
Total - Intergovt. Programs	\$652,821	\$734,826	\$519,900	\$528,626	-28%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Intergovernmental Programs	3	4	4	4	0%
Total -Intergovt. Programs	3	4	4	4	0%

MARKETING/COMMUNICATIONS

Department Description:

The Marketing/Communications Department consists of the Cable Television, Civic Center, Graphics, Public Information/Communications, Special Events, Tourism and Web Services divisions. This department is responsible for the city's print and electronic communications with the various publics it serves to promote the city's many programs and services. Marketing/Communications also produces the city's six signature festivals that draw almost a million visitors to Downtown Glendale annually. In addition, the department operates the Glendale Civic Center, Glendale Visitor Center and Channel 11, a full-service, city-run cable television studio.

Interesting Fact:

Did you know that there is a special formula to determine approximately how many people attend a City Special Event? The formula includes the amount of trash left behind based on the national average multiplied by the inhabitable square footage and the tonnage removed!

Mission Statement:

To ensure that the city's key messages are delivered to the appropriate audiences in a timely, accurate and cost-effective way and to provide outstanding visitor services while supporting the strategic priorities of the City Council and organizational values.

Business Practice/Service Delivery Improvement:

The Web Services Division is now contracting with an outside vendor to provide "web hosting" services. By using an external Internet provider to host the city of Glendale's Web site, Marketing/Communications staff are now able to track the success of various online marketing initiatives through the use of Web statistics; expire and post "time-sensitive" content automatically; publish multiple files at once, which increases productivity; and create templates for various form applications. Another benefit is that the outside contractor provides staff with "24/7" customer service with an on-call representative to provide support during off hours.

Accomplishments:

FY 2006

- The City of Glendale's official Web site was redesigned and launched in September 2005. This enormous undertaking was completed in less than six weeks with a staff of two Web Content Managers. The new GlendaleAZ.com, which includes more than 7,000 pages of information, is a virtual neighborhood that serves as a dynamic online community for residents, visitors, city partners, businesses and more. The site was visited more than 222,000 times in January 2006, marking the most visits in the Web site's history and an extraordinary increase since the Web site's re-launch with a fresh new design and navigation. This new and improved tool provides another avenue of excellent customer service to residents, as well as internal city departments, and increased customer satisfaction.

- “That Thursday Thing!” events were developed in October 2005 to attract visitors to downtown Glendale shops, restaurants and museums during evening hours despite Grand Avenue construction. This new event has a strong call-to-action, which invites and encourages participants to visit downtown businesses. Each event has shopping, dining and entertainment elements and has its own exciting theme. Examples of this year’s themes include: Cirque du Glendale, Recipes to Warm the Heart, Shop Glendale, Get Fit in Historic Downtown Glendale and Celebrate Friendships. “That Thursday Thing!” has provided a direct economic impact to downtown Glendale businesses. The inaugural two-evening event brought nearly 15,000 visitors to the downtown and each subsequent event has attracted over 300 visitors. These events brought increased traffic and sales to the downtown merchants, which resulted in increased retail sales tax revenue as well as positive exposure for the city – positioning Downtown Glendale as a premiere destination.
- The City’s Web site was visited more than 222,000 times in January 2006, marking the most visits in history and an extraordinary increase since the Web site’s re-launch with a fresh new design and navigation. And most importantly, Web visitors logging onto our site are visiting an average of four-plus pages, meaning we are holding their interest (please see graph on last page of the narrative).

FY 2005

- Coordinated the most successful year for Glendale’s signature special events. Several innovations and additions to the festivals resulted in rave reviews, and attendance and revenue increased substantially, despite downtown construction and road closures toward the end of the event season.
- Completed a needs assessment to more effectively run the department, which resulted in a reorganization for the public information officers, graphics and administrative personnel. This reorganization results in improved service delivery to residents, media and internal city departments.

2005-06 Goal Updates:

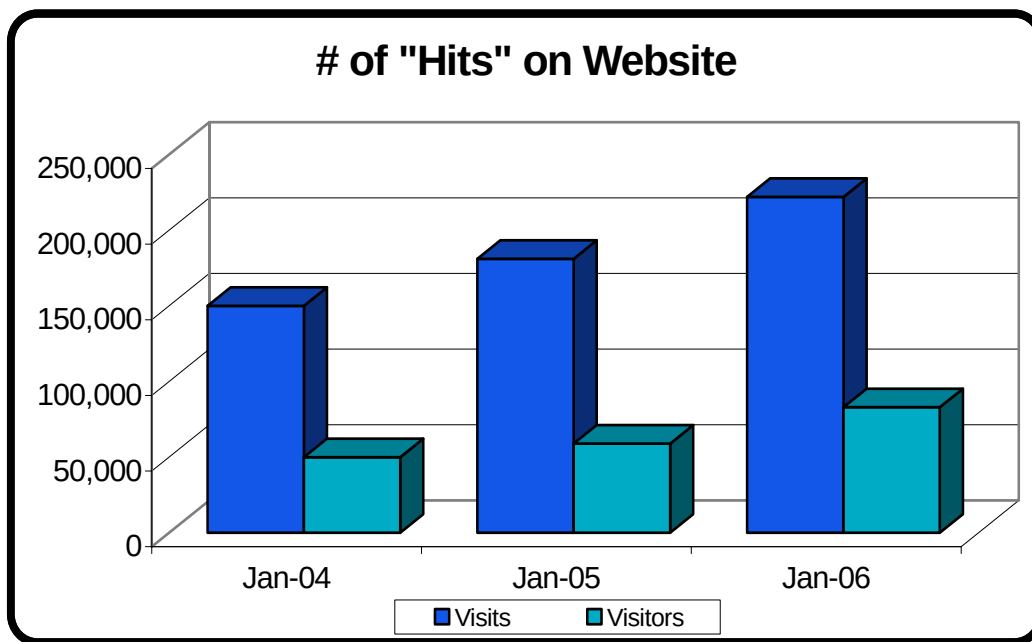
MARKETING/ COMMUNICATIONS 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Position Glendale as a premiere destination with the development of new economic development projects.	The desired outcomes were met. Marketing worked closely with the Economic Development Department to attract several new companies and new developments to Glendale. Examples of new businesses and development include: Cabela’s, Renaissance Hotel & Spa, Triple AAA and Zanjero.	None

MARKETING/ COMMUNICATIONS 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide excellent customer service to residents, as well as internal city departments.	The desired outcomes were met. The Graphics Division was able to improve customer satisfaction and turn around times. The Graphics Division implemented new logging and tracking procedures and hired a new Graphics Manager and Senior Graphics Designer.	The biggest challenge in achieving this goal related to staffing turnover. Two long-standing graphics designers sought new professional development opportunities and were hired in other departments. Contract employees were utilized in the interim until new graphics designers were hired.

2006-07 Goals:

MARKETING/ COMMUNICATIONS 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Increase tourism-related revenue collected by the city and position Glendale as a premiere destination.	One Community with a Vibrant City Center & A city that is fiscally sound	Link Downtown Glendale to new national sporting events that are now being held in the city's Sports and Entertainment District in the western part of Glendale.	Tie-in one of department's existing downtown festivals with the Bowl Champion Series title football game that will be played in January 2007 by moving up the date of the event (to the Saturday before the game) and expanding the theme to incorporate a college football "flavor."

MARKETING/ COMMUNICATIONS 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Develop a new cable studio and media center at Westgate in conjunction with the Renaissance Hotel & Spa and Conference Center.	One community with quality economic development & A City with High Quality Services for Citizens	Construct a new cable studio (15,000 sq. ft) and media center (40,000 sq. ft.) at Westgate. These two facilities will serve as the major hub of activity during all mega events. The new Cable Studio will be home to Channel 11, which provides quality television +programming to Glendale residents.	Complete construction of both facilities by December 2006 and host Fox Sports in the Media Center during the 2007 Fiesta Bowl and BCS Championship games.





City of Glendale Budget Summary by Department

Marketing and Comm.

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Cable Communications	\$568,179	\$814,213	\$814,213	\$796,072	-2%
(1000) City-Wide Special Events	\$582,283	\$487,102	\$211,304	\$269,643	-45%
(1000) Marketing	\$825,622	\$1,084,573	\$1,219,573	\$1,269,753	17%
(1000) Special Events Prod. Support	\$58,040	\$67,067	\$67,067	\$67,083	0%
(1000) Tourism	\$444,392	\$391,374	\$391,374	\$579,780	48%
(1010) Mkt'g - BCS Event	\$0	\$0	\$0	\$50,000	NA
(1010) Mkt'g - Fiesta Bowl Event	\$0	\$0	\$0	\$345,000	NA
(1160) Communications Production	\$11,212	\$54,700	\$54,700	\$56,417	3%
(1870) 4th of July	\$0	\$0	\$500,000	\$25,000	NA
(1870) Chocolate Affaire	\$0	\$0	\$0	\$90,000	NA
(1870) Enchanted Evening	\$0	\$0	\$0	\$30,000	NA
(1870) Glitter and Glow	\$0	\$0	\$0	\$50,000	NA
(1870) Glitter Spectular	\$0	\$0	\$0	\$90,000	NA
(1870) Glitters Light	\$0	\$0	\$0	\$235,798	NA
(1870) Jazz Festival	\$0	\$0	\$0	\$170,000	NA
(1870) Other Special Events	\$0	\$0	\$0	\$60,000	NA
(1870) Tourism - Souvenir Program	\$0	\$0	\$1,500	\$51,000	NA
(1880) 4th of July	\$495,675	\$700,000	\$0	\$0	-100%
(1880) Tourism - Souvenir Program	\$531	\$65,000	\$0	\$0	-100%
Total - Marketing and Comm.	\$2,985,934	\$3,664,029	\$3,259,731	\$4,235,546	16%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$1,563,004	\$1,998,060	\$1,996,060	\$2,219,474	11%
Supplies and Contracts	\$1,266,208	\$1,525,605	\$1,124,407	\$1,858,933	22%
Internal Premiums	\$93,421	\$116,614	\$116,614	\$136,056	17%
Internal Service Charges	\$63,301	\$23,750	\$22,650	\$21,083	-11%
Total - Marketing and Comm.	\$2,985,934	\$3,664,029	\$3,259,731	\$4,235,546	16%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Cable Communications	6	7	7	7	0%
City-Wide Special Events	5	3	3	3	0%
Marketing	9	12	12	12	0%
Tourism	2	3	3	3.5	17%
Total -Marketing and Comm.	22	25	25	25.5	2%



City of Glendale
Budget Summary by Department

Conv./Media/Parking

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Convention/Media/Parking	\$0	\$0	\$0	\$847,474	NA
Total - Conv./Media/Parking				\$847,474	

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Supplies and Contracts				\$832,891	
Internal Service Charges				\$14,583	
Total - Conv./Media/Parking				\$847,474	



Glendale Fire Station No. 157

PUBLIC SAFETY

GLENDAL FIRE DEPARTMENT
GLENDAL FIRE DEPARTMENT
HOMELAND SECURITY



Glendale Unified Command Center

GLENDALE FIRE DEPARTMENT

Department Description:

The Glendale Fire Department provides core life safety services through the following Divisions/Programs: Fire Control and Property Preservation; Basic and Advanced Life Support (Paramedics); Hazardous & Technical Incident Response Teams; Bicycle Medic Team; Child Safety Car Seat Installation; Fire Code Enforcement; Fire Investigation; Urban Survival Instructors; Tactical Operations Unit Paramedics; Disaster Management Programs; Alternative Response; Juvenile Fire Setter Program; Community Education.

Interesting Fact:

GFD is proud to present the New Edition of "Glendale 911," this exclusive TV show gives a behind the scenes look into the Glendale Police and Fire Departments

(See last page for other facts)

Mission Statement:

Fast – Caring - Innovative - Professional

Business Practice/Service Delivery Improvement:

Benchmarking continues to be our standard to measure our success. What the department has now incorporated from the Business Plan is benchmarking with local and national cities. Each division within the Fire Department is also doing its own benchmarking. This analysis assists in recognizing challenges and strengths and the implementation of appropriate adjustments to improve overall efficiencies. The Fire Department Accreditation process created opportunities for internal analysis and procedural changes tied to benchmarking.

Accomplishments:

FY 2006

- Continued to maintain compliance with the Commission on Fire Accreditation International as an internationally accredited agency.
- Public Safety Training Center: This project located at 11550 West Glendale Avenue continues to develop. Phase 1 of the 80-acre site is currently being planned, designed and constructed to keep the project on schedule to open in early 2007.

FY 2005

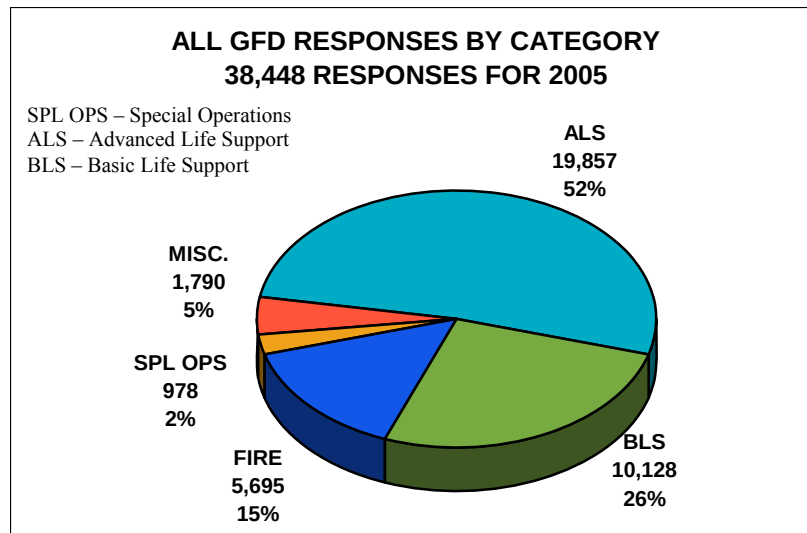
- Worked to reduce response times and train new paramedics by placing Medic 155 into service; the result of a first ever public-private partnership between the Glendale Fire Department and Southwest Ambulance.
- Placed Ladder 159 into service in January 2005, filling a critical void in support functions on emergency scenes. Although we have not met the standards set by NFPA 1710 we are working towards compliance.

2005-06 Goal Updates:

GLENDAL FIRE DEPARTMENT 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Complete design and construction of Fire Station 159 at 17159 N. 63rd Ave. by July 1, 2005 and begin the process for the relocation of Fire Station 151 at 52nd Ave. and Lamar Rd.	Yes. Fire Station 159 opened in July 2005. The process has begun for relocation of Fire Station 151. Land has been secured and funds have been identified in the CIP for design and construction in FY 2007.	None None
GLENDAL FIRE DEPARTMENT 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Place in service a second peak-time two person advanced life support unit to reduce response times in areas of the city that are not meeting the desired response time goals.	Yes. Staff has received funding for one additional medic unit. This unit demonstrated some improvement in reduced response times.	Delay in delivery of new unit impacted three months of response time data.

2006-07 Goals:

GLENDAL FIRE DEPARTMENT 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Prevent and reduce the loss of life and property within our community through fair and consistent fire code management.	A City with High Quality Services for Citizens	Conduct annual business inspections in high-risk occupancies and every 2-4 years in moderate to low-risk occupancies.	All businesses in Glendale to receive inspections in applicable intervals.
GLENDAL FIRE DEPARTMENT 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Reduce impact of pain and suffering within our community through crisis intervention and response.	A City with High Quality Services for Citizens	Offer Crisis Intervention to victims, family and witnesses during a traumatic event. Including, but not limited to, transportation, referrals for social services, grief support, and death notification.	90% Excellent Rating. Staff the unit 24 hours/7 days a week, based on volunteer availability. Reduced out of service time for Fire Companies, and Police Units.



Interesting Facts:

- The Glendale Fire Department (GFD) created new Mission Statement:
Fast – Caring – Innovative - Professional
- In an effort to enhance communication within the Fire Department, GFD has created a Fire Intranet Home Page
- During the year 2005, the Glendale Fire Department responded to approximately 38,475 calls for help. This was an increase of 6,526 calls from the year 2004. Calls include emergency medical situations, car accidents, structure fires, hazardous materials incidents, technical rescues, etc. The Glendale Fire Department offers the following Top Five Safety Reminders to help keep you and your family safe:
 1. *Check your smoke detectors* – Your battery should be checked every month and changed annually.
 2. *Buckle up* – Make sure everyone in your car is wearing a seatbelt and that children are in a child safety seat.
 3. *Water safety* – Always use supervision around water.
 4. *Be smart with hazardous materials* – Utilize and store hazardous materials according to manufacture's guidelines.
 5. *Home escape plan* – Develop and practice a plan to escape your home in case of a fire.



City of Glendale Budget Summary by Department

Fire Department

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Ambulance Services	\$268,322	\$446,584	\$446,584	\$505,014	13%
(1000) Arena - Fire Event Staffing	\$83,728	\$303,294	\$303,294	\$304,731	0%
(1000) Fire - EOC	\$88,809	\$25,856	\$25,856	\$0	-100%
(1000) Fire Administration	\$887,674	\$759,661	\$712,781	\$757,643	0%
(1000) Fire Assessment & Planning	\$0	\$80,912	\$82,412	\$99,571	23%
(1000) Fire Community Relations	\$0	\$109,388	\$122,888	\$0	-100%
(1000) Fire Community Services	\$456,947	\$109,604	\$111,104	\$292,480	167%
(1000) Fire Financial Resources	\$0	\$156,216	\$86,665	\$154,345	-1%
(1000) Fire Information/Technology	\$0	\$62,859	\$64,359	\$0	-100%
(1000) Fire Life Safety Services Adm.	\$0	\$382,029	\$387,029	\$231,613	-39%
(1000) Fire Logistical Services Adm.	\$0	\$142,183	\$144,683	\$149,762	5%
(1000) Fire Marshal - Code Developmnt	\$0	\$120,721	\$130,131	\$0	-100%
(1000) Fire Marshal's Office	\$775,433	\$844,112	\$852,312	\$1,129,318	34%
(1000) Fire Medical Services & Health	\$291,044	\$1,095,239	\$455,462	\$404,356	-63%
(1000) Fire Office Systems	\$0	\$109,290	\$111,290	\$0	-100%
(1000) Fire Operations	\$12,292,839	\$13,782,814	\$14,365,505	\$16,684,352	21%
(1000) Fire Personnel & Safety	\$0	\$2,650	\$4,150	\$0	-100%
(1000) Fire Resource Management	\$2,516,541	\$1,892,182	\$1,955,138	\$2,859,379	51%
(1000) Fire Special Operations	\$262,466	\$330,380	\$345,280	\$255,328	-23%
(1000) Fire Training	\$206,519	\$222,261	\$222,261	\$370,337	67%
(1000) Logistical Services	\$0	\$116,629	\$118,629	\$0	-100%
(1000) PS Training Fac - Fire	\$0	\$0	\$0	\$131,052	NA
(1000) Stadium - Fire Event Staffing	\$0	\$0	\$0	\$386,770	NA
(1000) Westgate-Fire Marshal's Office	\$11,646	\$121,668	\$121,668	\$0	-100%
(1010) Fire - BCS Event	\$0	\$0	\$0	\$263,711	NA
(1010) Fire - Fiesta Bowl Event	\$0	\$0	\$0	\$258,182	NA
(1280) Stadium -Fire Marshal's Office	\$128,998	\$173,179	\$173,179	\$0	-100%
(1720) Fire - Special Revenue Fund	\$1,357,467	\$1,317,339	\$1,317,339	\$1,838,262	40%
(1840) Grant Approp - Fire Dept	\$586,525	\$2,425,000	\$2,425,000	\$2,425,000	0%
(1840) Metro Med Response Sys (MMRS)	\$188,580	\$135,000	\$135,000	\$0	-100%
(2260) Arena - Fire Marshal's Office	\$7,473	\$0	\$0	\$0	NA
(2530) PS Training Ops - Fire	\$0	\$0	\$0	\$192,416	NA
Total - Fire Department	\$20,411,011	\$25,267,050	\$25,219,999	\$29,693,622	18%



City of Glendale Budget Summary by Department

Fire Department

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$16,418,519	\$20,007,343	\$19,935,737	\$23,607,699	18%
Supplies and Contracts	\$2,677,538	\$3,605,526	\$3,630,081	\$4,328,556	20%
Internal Premiums	\$571,019	\$703,159	\$703,159	\$771,473	10%
Internal Service Charges	\$899,630	\$776,022	\$776,022	\$909,894	17%
Operating Capital	\$150,386	\$175,000	\$175,000	\$76,000	-57%
Work Order Credits	(\$306,081)				
Total - Fire Department	\$20,411,011	\$25,267,050	\$25,219,999	\$29,693,622	18%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Ambulance Services		2	2	2	0%
Arena - Fire Event Staffing	1	1	1	1	0%
Fire Administration	11	4.5	4.5	3.5	-22%
Fire Assessment & Planning		1	1	1	0%
Fire Community Relations		1	1	2	100%
Fire Community Services		1	1	1	0%
Fire Financial Resources		1	1	2	100%
Fire Information/Technology		1	1	1	0%
Fire Life Safety Services Adm.		4	4	2	-50%
Fire Logistical Services Adm.		1	1	1	0%
Fire Marshal - Code Developmnt		1	1	1	0%
Fire Marshal's Office	8.5	9	9	11	22%
Fire Medical Services & Health	2	2	2	2	0%
Fire Office Systems		1	1	2	100%
Fire Operations	163.5	177	177	189	7%
Fire Resource Management	4	3	3	4	33%
Fire Special Operations	2	3	3	2	-33%
Fire Training	1	2	2	3	50%
Logistical Services		1	1	1	0%
Westgate-Fire Marshal's Office	2	1	1		
Stadium -Fire Marshal's Office	2	2	2		
Fire - Special Revenue Fund	18	18	18	18	0%
Metro Med Response Sys (MMRS)	1				
PS Training Ops - Fire				2	
Total -Fire Department	216	237.5	237.5	251.5	6%

GLENDALE POLICE DEPARTMENT

Department Description:

The Glendale Police Department provides a wide range of public safety services that entail much more than law enforcement and crime control. Police officers are called upon to resolve family problems, deal with various citizen conflicts and respond to many non-criminal emergencies. Citizens, in partnership with the police, are vital for effective maintenance of order and crime control; therefore, the department is continuing to expand the community policing philosophy into all aspects of police activity. The Glendale Police Department understands and embraces the concept that public safety is not just law enforcement but also a combined effort of all city departments such as Parks and Recreation, Public Works and Community Partnerships.

Interesting Fact:

Communications personnel processes over 600,000 incoming telephone calls.

Victim Assistance Caseworkers assisted over 25,000 victims.

Mission Statement:

The mission of the Glendale Police Department is to consistently deliver the highest professional law enforcement services to our community, while assisting in preserving peace and preventing criminal activity through effective partnerships with the citizens we proudly serve.

Business Practice/Service Delivery Improvement:

The Glendale Police Department developed a call expeditor program that provides security for the main public safety building, customer service to callers and walk-in customers as well as support for main station staff members. The call expeditor program was formulated to assist patrol by reducing the number of calls sent to the field. The use of a sworn officer in the main lobby to handle calls for service reduces the number of calls that must be handled by patrol officers.

Accomplishments:

FY 2006

- In November 2005 the police department was awarded a Community Oriented Policing Services (COPS) grant to hire thirteen new full-time police officers. Glendale is one of only 25 agencies nationwide that was awarded COPS grant funding for this year.
- In January 2006 a department Staff Study was completed. The study was intended to provide accurate and comprehensive information regarding police staffing needs. Each year this study will be updated and focus primarily on four basis principles of crime prevention, crime control, community involvement, and fair and equitable treatment internally and externally.

FY 2005

- The Glendale Police Department worked in partnership with community members, youth and other city departments to enhance interaction with our citizens and businesses:
 - Provided educational classes at 17 sites and participated in the Annual Youth Fishing Tournament for 150 youth, the Cardinal's Youth Event for 120 youth, Hook a Kid on Golf, and a Summer Youth Internship Program providing 9 young people an opportunity to serve as interns with the department.
 - Community policing efforts in the form of the Backward L Focus Area resulted in 156 arrests, 74 of which were felony offenses. This effort created relationships and partnerships with the community residents and apartment managers.
 - Established monthly meetings with the Chamber of Commerce to present crime prevention information to business members.
 - Increased presence of patrol officers at neighborhood meetings and Council District meetings.
 - Established partnership with Arrowhead Community Bank in an effort to combat economic crime.
- The Glendale Police Department strives to utilize technology in ways to enhance communication with our citizens and focus on crime reduction and prevention:
 - An automated crime search was created for the Internet and provides a dynamic link to the records management system. This provides the end user the ability to search specific areas and specific time periods for criminal offense information from 1999 to 2005.
 - Enhanced the webpage to provide more user-friendly access to frequently requested information and recruitment information.
 - Debut of new Public Safety Show on Channel 11, highlighting the city's public safety efforts and giving a "behind the scenes" look at the Police and Fire Departments.
 - Development of an overtime tracking database, which defines the type of crime and type of activity that created the need for overtime usage. This will assist the department in planning for staffing and budget needs.

2005-06 Goal Updates:

POLICE DEPARTMENT 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide exceptional customer service through interactive management with both internal and external customers.	Yes. • Dedicated an officer to both Joint Terrorism Task Force (JTTF) and Arizona Counter Terrorism Information Center (ACTIC). No. • Crime Analysis Unit responded to non-standard reports with in 2 business days of receipt 93% of the time. Goal was 100%.	None Crime analyst assigned extra projects beyond their regular duties and had a vacancy for 10 months out of the year.

POLICE DEPARTMENT 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Ensure physical well-being, security of personal property, and sense of safety among citizens, business, government, employees and visitors.	No. Priority two and three calls had an increased response time, however, priority one calls were responded to in 5:14 minutes, down from 5:34 minutes.	Officer vacancies and increase in the time spent on more detailed type reports.

2006-07 Goals:

POLICE DEPARTMENT 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Ensure the efficiency and effectiveness of all processes within the police department.	A city with high quality services for citizens	Appropriate patrol units will respond to calls for service, make arrests and complete documentation of bookings, referrals, and reports.	Reduce response times for calls for service: • Priority 1 calls - 5:00 minutes • Priority 2 calls to 6:30 minutes • Priority 3 calls 25:00 minutes

POLICE DEPARTMENT 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Reduce crime and the fear of crime in the community.	One community with strong neighborhoods	Utilize technological advances to fight crime, such as bait vehicles and voice data communications.	Research, identify and acquire 2 technological advances to assist in law enforcement efforts.



City of Glendale Budget Summary by Department

Police Department

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Arena - PD Event Staffing	\$160,467	\$852,708	\$374,454	\$854,868	0%
(1000) Central Patrol Bureau	\$10,571,778	\$12,278,799	\$13,217,679	\$14,970,466	22%
(1000) Crime Investigations	\$5,359,136	\$5,778,690	\$6,143,908	\$6,554,357	13%
(1000) Foothills Patrol Bureau	\$8,009,325	\$8,808,863	\$9,413,663	\$10,010,355	14%
(1000) PD - Communications	\$0	\$0	\$0	\$477,659	NA
(1000) PD - Detention	\$0	\$0	\$0	\$1,560,386	NA
(1000) PD - Fiscal Management	\$0	\$0	\$0	\$2,438,534	NA
(1000) PD - Homeland Security	\$0	\$0	\$0	\$353,344	NA
(1000) Police Administration	\$3,421,547	\$4,783,086	\$3,835,868	\$3,488,598	-27%
(1000) Police Legal Services	\$335,134	\$321,356	\$330,912	\$351,399	9%
(1000) Police Personnel Management	\$939,315	\$1,641,339	\$1,213,537	\$1,271,280	-23%
(1000) Police Support Services	\$7,362,724	\$8,114,630	\$8,500,256	\$7,201,354	-11%
(1000) PS Training Fac - Police	\$0	\$0	\$0	\$131,051	NA
(1000) Stadium - PD Event Staffing	\$0	\$0	\$0	\$997,752	NA
(1010) PD - BCS Event	\$0	\$0	\$0	\$409,130	NA
(1010) PD - Fiesta Bowl Event	\$0	\$0	\$0	\$1,212,803	NA
(1700) Patrol - Special Revenue Fund	\$2,850,449	\$3,214,896	\$3,169,666	\$3,056,258	-5%
(1840) Grant Approp - Police Dept	\$2,251,338	\$825,000	\$825,000	\$1,125,000	36%
(1840) LLEBG 2002	\$98,286	\$120,000	\$0	\$0	-100%
(1840) LLEBG 2003	\$149,206	\$182,253	\$0	\$0	-100%
(1840) Victims Rights - PD	\$67,125	\$22,800	\$22,800	\$22,800	0%
(1840) VOCA 2002-301	\$0	\$67,107	\$67,107	\$0	-100%
(1840) VOCA 2003-113	\$94,966	\$139,512	\$139,512	\$163,717	17%
(1860) Federal RICO	\$1,221	\$135,000	\$135,000	\$135,000	0%
(1860) State RICO	\$197,027	\$245,890	\$245,890	\$762,360	210%
(2530) PS Training Ops - Police	\$0	\$0	\$0	\$157,130	NA
Total - Police Department	\$41,869,044	\$47,531,929	\$47,635,252	\$57,705,601	21%



City of Glendale
Budget Summary by Department

Police Department

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$33,968,602	\$39,237,220	\$39,433,459	\$46,467,815	18%
Supplies and Contracts	\$5,521,096	\$4,570,755	\$4,250,091	\$6,022,887	32%
Internal Premiums	\$1,719,946	\$2,095,240	\$2,095,240	\$2,396,233	14%
Internal Service Charges	\$1,320,521	\$1,292,264	\$1,604,713	\$1,692,621	31%
Operating Capital	\$161,881	\$336,450	\$390,000	\$1,126,045	235%
Work Order Credits	(\$823,002)		(\$138,251)		
Total - Police Department	\$41,869,044	\$47,531,929	\$47,635,252	\$57,705,601	21%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Arena - PD Event Staffing	1	1	1	1	0%
Central Patrol Bureau	157	155	155	178	15%
Crime Investigations	68	68	68	72	6%
Foothills Patrol Bureau	109	110	110	114	4%
PD - Communications				1	
PD - Detention				1	
Police Administration	12	14	14	15	7%
Police Legal Services	3	3	3	3	0%
Police Personnel Management	15	13	13	14	8%
Police Support Services	106	106	106	105	-1%
Stadium - PD Event Staffing				2	
Patrol - Special Revenue Fund	33	33	33	33	0%
VOCA 2002-301	2	1	1		
VOCA 2003-113	1	2	2	2	0%
State RICO	0.5	0.5	0.5	0.5	0%
PS Training Ops - Police				2	
Total -Police Department	507.5	506.5	506.5	543.5	7%

HOMELAND SECURITY

Department Description:

The Department of Homeland Security coordinates all city departments to effectively prepare for disasters and emergencies. Essential functions include: emergency management, emergency preparedness, homeland security, civil defense, enhancement of the city, state, and federal emergency management partnerships, integration of effective communication during emergency situations and management of the emergency operations support complex. The strategy for the Department of Homeland Security includes five key areas:

Area 1: Intelligence, Alert and Warning

Area 2: Domestic Counter-Terrorism

Area 3: Protecting Critical Infrastructure and Key Assets

Area 4: Defending Against Catastrophic Threats

Area 5: Emergency Management/Preparedness, Prevention, Response and Recovery

Interesting Fact:

Typically, the heaviest rain falls during the summer thunderstorm season, or Monsoon, in our state. The rain can accumulate very quickly, resulting in flooded streets or washes, and can even cause deaths via flash flooding. In Phoenix, the greatest rainfall in a 24-hour period was 6.5 inches in 1911.

(See last page for more facts)

Mission Statement:

The Department of Homeland Security coordinates plans and programs that prepare the city to effectively prevent, respond to and recover from the effects of catastrophic disasters and emergencies whether natural or human caused. This department serves as the primary contact during emergency or homeland security related situations and works closely with all city departments to ensure the city maintains an effective emergency management program.

Business Practice/Service Delivery Improvement:

Over the past year, the newly formed Department of Homeland Security has grown into its role as the emergency management coordination element for the city. As the department continues to build its plans, policies, and procedures in accordance with the National Incident Management System (NIMS), the effectiveness of our overall preparedness strategy is taking shape.

The new Glendale Emergency Operations Center will support the departmental strategy and dramatically improve the coordination of disaster preparedness, homeland security and emergency management.

Accomplishments:

FY 2006

- Led the completion of the National Incident Management System (NIMS) Compliance Assessment for the City.
- Coordinated the training of over 800 employees in the new NIMS awareness training course.

2005-06 Goal Updates:

HOMELAND SECURITY 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Identify and understand the local and regional threats, assess vulnerabilities, determine potential impacts and disseminate timely information to our regional homeland security partners, the state and federal government and the citizens of Glendale.	Yes, the NIMS compliant emergency operations plan is in final draft, and will be presented to council for approval on or around June 2006. The performance measure for this objective was the NIMS compliance requirement for emergency operations plans as well as the emergency management accreditation standard for emergency planning.	None
HOMELAND SECURITY 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Lead, manage and coordinate the local and regional response to acts of terrorism, natural disasters and other emergencies	Yes, the Homeland Security Department has produced the following draft plans and procedures that are currently being reviewed: 1) Emergency Operations Plan 2) Exercise Evaluation Guide 3) Threat Advisory System Guide These plans & procedures are part of a comprehensive emergency management program focused on preparation, mitigation, response and recovery from acts of terrorism, natural disasters and other emergencies.	Limited department staff created challenges to the coordination of plans across city departments and agencies.

2006-07 Goals:

HOMELAND SECURITY 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Develop a fully functional City of Glendale Emergency Operations Center (COG EOC).	High Quality Services for Citizens	• Field appropriate equipment to communicate, resource, and coordinate emergencies and disasters. • Develop EOC Standard Operating Procedures. • Implement EOC training program.	City employees identified to work in the COG EOC have completed training and are familiar with their roles and responsibilities.

HOMELAND SECURITY 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Implement the City of Glendale Emergency Operations Plan	High Quality Services for Citizens	Develop a city training and exercise program based on the Universal Task List and Target Capabilities outlined in Homeland Security Presidential Directive 8, and in support of the State Exercise Program.	Accomplish 75% of the critical tasks identified in the Target Capabilities List during identified exercises.

Interesting Facts:

Most of the severe weather seen in the Glendale area is caused by microbursts. A "microburst" is a small area of rapidly descending air beneath a thunderstorm. When the descending air hits the ground, it quickly spreads out in all directions, causing very strong, straight-line winds. These winds are commonly as strong as 40-60 mph but can exceed 100 mph at times. Microbursts occur over a rather small space-scale; typically the area affected is less than 2.5 miles in diameter.

Area temperature extremes range from 122° F set in June 1990 to 16° F set in January 1913.



City of Glendale
Budget Summary by Department

Homeland Security

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Emergency Operations Ctr (EOC)	\$0	\$0	\$0	\$1,044,492	NA
(1000) Homeland Security Admin.	\$0	\$0	\$190,838	\$101,663	NA
Total - Homeland Security			\$190,838	\$1,146,155	

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits			\$96,838	\$584,166	
Supplies and Contracts			\$92,300	\$414,288	
Internal Premiums			\$1,300	\$3,801	
Internal Service Charges			\$400	\$1,200	
Operating Capital				\$142,700	
Total - Homeland Security			\$190,838	\$1,146,155	

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Emergency Operations Ctr (EOC)				6	
Homeland Security Admin.				1	
Total -Homeland Security				7	



Wastewater Collection Truck

PUBLIC WORKS

PUBLIC WORKS ADMINISTRATION
ENVIRONMENTAL RESOURCES
FIELD OPERATIONS
UTILITIES



West Bay of the Field Operations Complex



City of Glendale
Budget Summary by Department

Public Works Admin.

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Public Works Administration	\$173,583	\$191,536	\$191,536	\$200,846	5%
Total - Public Works Admin.	\$173,583	\$191,536	\$191,536	\$200,846	5%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$164,241	\$179,938	\$179,938	\$189,725	5%
Supplies and Contracts	\$6,976	\$8,742	\$8,742	\$8,728	0%
Internal Premiums	\$1,406	\$1,673	\$1,673	\$1,225	-27%
Internal Service Charges	\$960	\$1,183	\$1,183	\$1,168	-1%
Total - Public Works Admin.	\$173,583	\$191,536	\$191,536	\$200,846	5%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Public Works Administration	1	1	1	1	0%
Total -Public Works Admin.	1	1	1	1	0%

ENVIRONMENTAL RESOURCES

Department Description:

The Environmental Resources Department provides policy analysis and planning services to elected officials, city leadership and departments on issues pertaining to water resources, water quality, air quality, and environmental management/compliance. The Department assists the city in conducting its operations in an environmentally responsible manner and creates an organizational culture that strives for excellence in environmental stewardship and performance.

The Department is comprised of the Environmental Division, Water Conservation Office and Water Quality Laboratory.

Interesting Fact:

Water resource professionals measure water supply and demand in acre-feet. An acre-foot represents a foot of water covering land an acre in size. An acre-foot is 325,851 gallons.

(See last page for more facts)

Mission Statement:

The Department's overall mission is to ensure that the city has sufficient water resources for sustainable development and is a leader in environmental stewardship.

The Environmental Division's mission is to establish and implement an environmental management system that assists the city to operate in an environmentally responsible manner.

The Water Conservation Office's mission is to establish and maintain a comprehensive water conservation program that promotes the wise and efficient water use by providing the information and inspiration needed to conserve water.

The Water Quality Laboratory's mission is to protect public health and the environment by testing and documenting the quality of drinking and reclaimed water, and reporting the results to regulatory agencies and the public.

Business Practice/Service Delivery Improvement:

It is good business practice to establish and utilize a set of management practices to help achieve organizational goals. In FY 2006, the Department started work on improving and further developing an environmental management system. The first phase of work included a third-party review and gap analysis of the Department's existing environmental management system to identify strengths and opportunities for improvement.

An environmental management system is used to effectively and efficiently manage and measure the city's environmental performance, including meeting or exceeding compliance requirements, improving environmental awareness and employee involvement, and implementing sound environmental practices throughout the organization.

Accomplishments:

FY 2006

- The Water Quality Laboratory analyzed (tested) over 21,000 water and wastewater samples without any significant laboratory errors or omissions.
- The Environmental Division worked with the City Attorney's Office and regional partners to successfully negotiate the Arizona Water Settlements Act, which was approved by the Mayor and Council. The Arizona Water Settlements Act was the single largest water settlement legislation in our nation's history.

FY 2005

- Negotiated and obtained Council approval to be a 20% partner in a new regional aquifer storage facility (New River Agua-Fria Underground Storage Project) to store Glendale's effluent and generate long-term water storage credits.
- Prepared two water resources supply and demand assessments to assist the Council in making policy decisions regarding annexation of lands west of 115th Avenue and associated water services.
- Developed a water budgeting program for city facilities and homeowner associations to identify/implement effective water saving practices and track the results.

2005-06 Goal Updates:

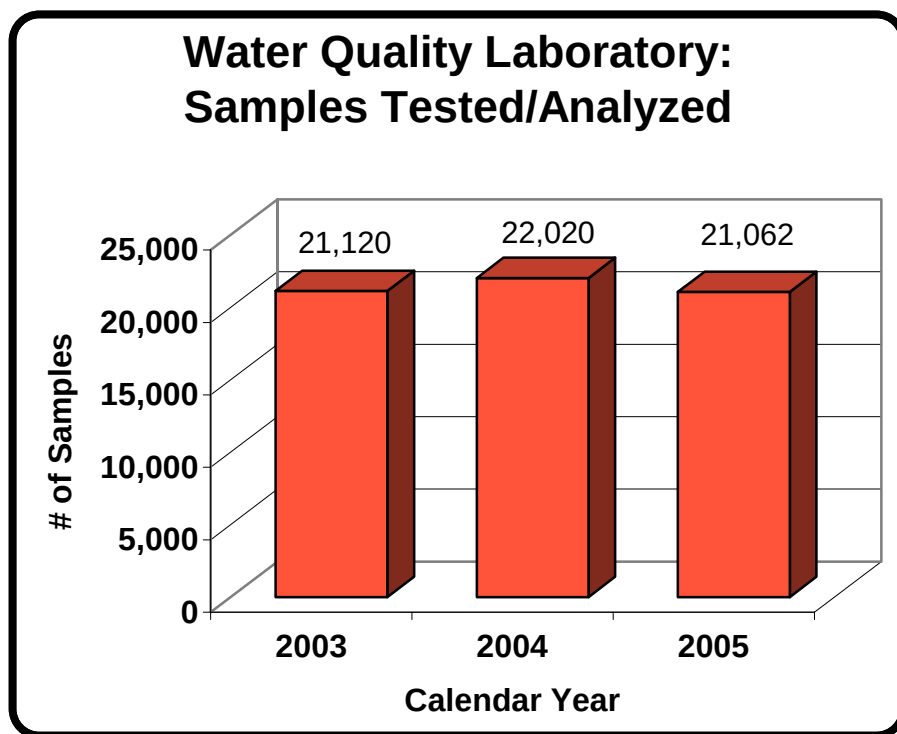
ENVIRONMENTAL RESOURCES 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
To create an organizational culture that strives for high-level and continual improvement in environmental stewardship and performance.	Yes. Completed Phase 1 of improving the Department's existing Environmental Management System. Phase 1 was a third party review and Gap Analysis to identify strengths and opportunities for improvement.	The Department had to fill a vacant position in the Environmental Division in order to have the needed resources to complete the Phase 1 Gap Analysis and program assessment.

ENVIRONMENTAL RESOURCES 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
To provide a comprehensive water conservation program that prepares our city to meet current and future challenges.	Yes. The Water Conservation Office redesigned its water conservation program. The number of low water use landscape rebates awarded to homeowners doubled to 150. Requests for water conservation information and assistance tripled over the previous year. Regionally, the city partnered with a number of organizations to promote the wise use of water.	The increased activity continued to stretch staff's ability to respond timely and effectively. The Water Conservation Office utilized volunteers and part-time contract employees to keep service levels at a high-level.

2006-07 Goals:

ENVIRONMENTAL RESOURCES 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
To create an organizational culture that strives for high-level and continual improvement in environmental stewardship and performance.	A City with High Quality Services to Citizens	Implement Phase 2 of improving the Department's existing Environmental Management System. Phase 2 includes implementing recommendations of the Gap Analysis and to establish an environmental auditing program for city facilities.	Implementation of high priority recommendations identified in the Environmental Management System Gap Analysis, to develop an environmental auditing program, and to audit at least two city facilities.

ENVIRONMENTAL RESOURCES 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
To ensure that the city has sustainable water resources to meet current and future water demand.	A City with High Quality Services to Citizens	Work with Arizona stakeholders to ensure that shortage sharing agreements for Colorado River protects the Arizona's Colorado River rights. Work with the Arizona Municipal Water Users Association to adopt policy positions on key water issues. Monitor and make necessary adjustments to the City's Assured Water Supply Designation. Accept the 3,053 acre-feet Central Arizona Project reallocation when it becomes available for the city to acquire. Monitor and assess the Arizona Drought situation and reissue the City's Drought Management Plan, if deemed appropriate. Acquire grandfathered irrigation rights through extinguishment.	U.S. Secretary of the Interior adopts Arizona's recommendations for shortage sharing of Colorado River water supplies. The Arizona Municipal Water Users Association adopts policy positions that are consistent with the City's. Maintain Assured Water Supply Designation. Receipt and payment of the reallocation water. Curb water demand, if drought declaration is made. Extinguish at least 2,000 acre-feet.



More Interesting Facts:

In 2005, 93 homeowners installed 8.5 acres of low-water use landscaping with the assistance from the city's landscape rebate program resulting in an estimated water savings of over 7.67 acre-feet (2.5 million gallons) a year.

Under the state's assured water supply requirements, the City is required to have a 100-year water supply. This water resources requirement is one of the most stringent in the nation.



City of Glendale
Budget Summary by Department

Env. Resources

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) HazMat Incidence Response	\$23,387	\$44,477	\$37,000	\$44,477	0%
(1840) Brownfields Assessment Grant	\$2,705	\$0	\$32,298	\$167,702	NA
(2360) Environmental Resources	\$376,632	\$415,481	\$412,551	\$435,440	5%
(2360) Water Quality	\$1,042,458	\$1,242,307	\$1,242,307	\$1,309,135	5%
(2400) Water Conservation	\$153,732	\$312,728	\$312,728	\$316,422	1%
Total - Env. Resources	\$1,598,914	\$2,014,993	\$2,036,884	\$2,273,176	13%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$1,004,101	\$1,269,148	\$1,269,148	\$1,362,722	7%
Supplies and Contracts	\$519,521	\$719,834	\$736,995	\$879,010	22%
Internal Premiums	\$32,239	\$12,322	\$12,322	\$11,597	-6%
Internal Service Charges	\$13,567	\$13,689	\$18,419	\$19,847	45%
Operating Capital	\$29,486				
Total - Env. Resources	\$1,598,914	\$2,014,993	\$2,036,884	\$2,273,176	13%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Environmental Resources	4	4	4	4	0%
Water Quality	11	11	11	11	0%
Water Conservation	1	2	2	2	0%
Total -Env. Resources	16	17	17	17	0%

FIELD OPERATIONS

Department Description:

The Field Operations Department consists of six primary operating divisions and several “sub-divisions” that have key operational functions within the primary divisions. The Equipment Management Division has four sub-divisions consisting of fleet maintenance and repairs, fuel services, parts acquisitions, and vehicle replacement. The Streets division consists of street maintenance and repairs, street cleaning and right-of-way-maintenance. Sanitation Collection has five service functions consisting of commercial roll-off and frontload services, residential curbside and recycling services, and monthly residential loose trash services. The department also has Sanitation Disposal services consisting of a city owned and operated landfill operation, a materials recovery facility, and gas management systems. The department’s Facilities Management Division consists of citywide facility maintenance and repairs, custodial services and graffiti removal. The department also has an Administrative division that supports all the billing and customer service calls associated with the departmental service functions, and oversees the administrative support functions for the city’s memorial cemetery.

Trivia Question:

Did you know that the average garbage truck makes about 1,000 residential stops a day, and the average recycle truck makes about 1,600 residential stops a day? Why do you think the recycle truck makes more stops than the garbage truck?

(See last page for answer)

Mission Statement:

The Field Operations Department mission focuses on providing services in support of the City Council’s 2006-2007 Strategic Goals and Key Objectives of providing high quality services for citizens. The department accomplishes its mission by incorporating the City Manager’s strategic priorities of coordinating exceptional service delivery through an integrated approach, maintaining and building quality infrastructure throughout the city, and striving to enhance the quality of life for Glendale residents.

Business Practice/Service Delivery Improvement:

The department’s Equipment Management division strives to comply with the industry’s ten best practices for fleet maintenance operations. To this end, the division has improved on preventative maintenance compliance of 84% and will complete 30,020 repairs or services for a fleet of 1,300 vehicles that operates in excess of 7.8 million miles annually. This compliance improvement is a 12% increase over last fiscal year, and includes an increase of approximately 2,500 labor hours due to the increased number of repairs or services completed.

In September 2005, Graffiti Removal program increased its staffing levels from a two-person operation to a three-person operation. The additional staff resource will assist in removing approximately 4,500 additional acts of graffiti throughout the city annually.

The cemetery staff has arranged for making electronic copies of historic cemetery lot information, as well as duplicating this information on acid free and tear proof paper for improved records management. In addition, the city Clerk's office is transferring other cemetery records to a microfilm media for storage. These steps will help ensure the quality and accessibility of important community records for future generations.

In an effort to reduce curbside recycling contamination, the Sanitation division engaged its external customers through a newly designed magazine called Clean and Green, which provided educational information regarding the curbside recycling program. The department's commercial sanitation division has also increased its communication efforts with the city's commercial customers by providing a newly designed informative marketing packet detailing all the services available.

The Sanitation division completely revamped its Household Hazardous Waste Day program from one large event conducted on city property, to having a company who specializes in hazardous materials go to residents' homes on an appointment basis and pick up the materials from them directly. This business practice change allowed the city to service over 700 residents during a three-week period, for the same cost that the division typically used to service 500 residents on a single day.

Accomplishments:

FY 2006

- The Facilities Management Graffiti Busters division responds to citizen calls for service within 24 hours of receiving the call and in most cases, removes the graffiti within 48 hours. During the calendar year 2005, (January 1, 2005 to December 31, 2005), the Graffiti Busters program removed 14,540 acts of graffiti throughout the city. This is a 65% increase from the 2004 calendar year, which removed 9,447 acts of graffiti citywide.
- In September 2005, the department launched a twelve month, in-house, leadership development program for supervisory staff within the department. Field Operations Superintendents, Supervisors and Crew Leaders are required to attend the leadership development program, which offers one-course option per month. The purpose of this program is to provide staff the continuing opportunities to develop personally and professionally, so that they can perform well in their current jobs, and prepare themselves for possible promotion. Courses include: Hiring and Interviewing, Disciplinary Procedures, Counseling and Performance Evaluations, Customer Service, Active Listening, Press Relations/Crisis Media Management, Budgeting, Procurement Policies and Procedures, Conflicts of Interest and Ethics, Accident Prevention, Safety Training and Accident Investigation and Workers Compensation. The program ends with an employee graduation gathering.

FY 2005

- The department's Sanitation division provided monthly loose trash collection services to ensure cleaner streets and alleys, and minimize illegal dumping. The Sanitation division

collected 100% of all eligible materials, and properly placed materials for residential loose trash pick up as scheduled.

- The Equipment Management division contracted with NAPA Auto Parts to improve parts acquisition and delivery in support of the vehicle maintenance operation. As a result of the contract, the number of parts being stocked has increased by 275% and the number of vehicles down awaiting parts has dropped 11%. However, there are still challenges with NAPA's familiarity of the division's specialized parts and equipment needs, as well as communication efforts with staff on the status of ordered parts. Staff is working on identifying remedies to these challenges.

2005-06 Goal Updates:

FIELD OPERATIONS 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Preserve the physical integrity of city street assets, through effective preventative maintenance and timely repairs.	Yes, the Streets division met its goal by completing the seal coating of 64 miles of city streets. The performance measurement was to fog and slurry seal 60-70 miles of the city street network.	The division faced obstacles, such as equipment breakdowns and escalating costs of materials needed for both the fog and slurry sealing (oil and sand).

FIELD OPERATIONS 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide efficient and effective preventative maintenance to all city vehicles and equipment.	Yes, the Equipment Management division increased the preventative maintenance compliance rate to 84% during the year. The division exceeded their goal of 70% of the vehicles and equipment preventative maintenance services to be completed within 30 days of the scheduled service date.	Obstacles in achieving preventative maintenance compliance are effective and timely communication and response between divisional maintenance requests and internal customers.

2006-07 Goals:

FIELD OPERATIONS 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Provide quality sanitation inspection services for citizens.	A city with high quality services for citizens	Conduct daily residential sanitation inspection services for curbside refuse, recycling, and loose trash.	Conduct a minimum of 50,000 residential sanitation inspections annually: 2,500 refuse, 2,500 loose trash, and 45,000 recycling inspections.

FIELD OPERATIONS 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Provide efficient and effective preventative maintenance to all city vehicles and equipment.	A city with high quality services for citizens	Provide scheduled preventative maintenance services to all city vehicles and equipment to ensure maximum life cycle potential and minimize equipment failures.	Complete 85% of periodic maintenance services within 30 days of the scheduled due date.

Trivia Question Answer:

Recycling trucks typically make more stops than a garbage truck because there is typically less material in each recycle container in comparison to the garbage container, which in turn does not fill up the truck storage area so quickly. The recyclable material also compacts much easier than garbage, leaving more room in the truck allowing for more residential stops each day.



City of Glendale Budget Summary by Department

Field Operations

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Cemetery	\$212,449	\$230,292	\$230,292	\$237,923	3%
(1000) Custodial Services	\$1,325,948	\$1,399,754	\$1,359,754	\$1,388,818	-1%
(1000) Facilities Management	\$4,186,616	\$4,253,291	\$4,270,616	\$4,457,955	5%
(1000) Field Operations Admin.	\$1,056,042	\$1,095,754	\$985,598	\$1,077,768	-2%
(1000) Graffiti Removal	\$142,707	\$229,778	\$229,778	\$226,800	-1%
(1000) Manistee Ranch Maintenance	\$7,259	\$12,114	\$12,114	\$12,117	0%
(1010) Right-of-Way - Mega Events	\$0	\$0	\$0	\$1,241,450	NA
(1040) Equipment Management	\$3,372,290	\$3,330,059	\$3,330,059	\$3,911,558	17%
(1040) Fuel Services	\$2,071,819	\$2,574,179	\$2,574,179	\$3,260,875	27%
(1040) Parts Store Operations	\$1,330,768	\$1,264,417	\$1,264,417	\$1,597,007	26%
(1120) Equipment Replacement	\$2,492,702	\$2,439,433	\$2,295,433	\$3,173,741	30%
(1280) Stadium-Facilities Management	\$0	\$0	\$0	\$126,731	NA
(1340) Arena - ROW Maintenance	\$0	\$62,500	\$62,500	\$62,500	0%
(1340) Right-of-Way Maintenance	\$1,892,278	\$2,308,576	\$2,308,576	\$2,492,867	8%
(1340) Street Cleaning	\$540,038	\$584,691	\$584,691	\$655,438	12%
(1340) Street Maintenance	\$4,452,806	\$6,069,420	\$6,219,420	\$6,942,675	14%
(2440) Gas Management System	\$34,638	\$84,000	\$84,000	\$84,000	0%
(2440) Landfill	\$3,006,525	\$2,987,162	\$2,967,434	\$3,098,530	4%
(2440) MRF Operations	\$8,444,449	\$2,008,618	\$2,008,618	\$2,444,326	22%
(2440) Recycling	\$1,110,785	\$1,147,233	\$1,147,233	\$829,988	-28%
(2440) Solid Waste Admin	\$728,240	\$871,374	\$891,102	\$902,505	4%
(2480) Curb Service	\$6,888,779	\$6,602,719	\$6,602,719	\$7,418,328	12%
(2480) Residential-Loose Trash Collec	\$1,716,182	\$1,819,901	\$1,952,861	\$2,129,649	17%
(2480) Sanitation Frontload	\$3,349,272	\$3,428,015	\$3,411,015	\$3,505,890	2%
(2480) Sanitation Roll-off	\$742,263	\$981,078	\$998,078	\$1,063,585	8%
Total - Field Operations	\$49,104,855	\$45,784,358	\$45,790,487	\$52,343,024	14%



City of Glendale Budget Summary by Department

Field Operations

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$13,841,848	\$15,828,702	\$15,696,212	\$16,758,859	6%
Supplies and Contracts	\$21,315,515	\$14,348,915	\$14,390,166	\$17,382,709	21%
Internal Premiums	\$908,991	\$1,010,170	\$1,010,170	\$1,200,803	19%
Internal Service Charges	\$9,402,953	\$9,859,220	\$9,953,561	\$10,840,994	10%
Operating Capital	\$3,640,675	\$4,737,351	\$4,740,378	\$6,159,659	30%
Work Order Credits	(\$5,127)				
Total - Field Operations	\$49,104,855	\$45,784,358	\$45,790,487	\$52,343,024	14%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Cemetery	2	2	2	2	0%
Custodial Services	20	20	20	20	0%
Facilities Management	21	21	21	21	0%
Field Operations Admin.	10	10	10	8	-20%
Graffiti Removal	2	3	3	3	0%
Equipment Management	42	38	38	41	8%
Parts Store Operations		1	1	1	0%
Right-of-Way Maintenance	17	17	17	17	0%
Street Cleaning	5	5	5	5	0%
Street Maintenance	40	40	40	40	0%
Landfill	15	16	16	18	13%
MRF Operations	11	11	11	11	0%
Recycling	5	5	5	6	20%
Solid Waste Admin	7	7	7	7	0%
Curb Service	37	38	38	40	5%
Residential-Loose Trash Collec	14	14	14	14	0%
Sanitation Frontload	14	14	14	13	-7%
Sanitation Roll-off	3	3	3	3	0%
Total -Field Operations	265	265	265	270	2%

UTILITIES

Department Description:

The Utilities Department operates as an enterprise fund and is responsible for treating and distributing potable water that meets all federal and state drinking water standards; collects and treats the city's wastewater in compliance with all regulatory requirements; implements odor and roach infestation control measures; and reads all water meters on a monthly basis.

Mission Statement:

To provide safe and reliable water and wastewater services to its citizens; comply with all environmental and health standards; anticipate and respond to emergencies in a timely, appropriate manner; and accommodate growth and new demand within the city.

Interesting Facts:

- ◆ The Utilities Department treats and delivers 17.8 billion gallons of water per year.
- ◆ Utilities Customer Service Representatives read approximately 60,000 meters per month.

Business Practice/Service Delivery Improvement:

Construction began on the Oasis Water Treatment Plant - a new surface water treatment plant with an initial capacity of 10 million gallons per day (mgd) and a planned future total capacity of 20 mgd. This water treatment plant will provide additional treatment capacity to meet the city's growing potable water demands, improve operational flexibility and improve the city's water quality. Future expansion of this site includes the addition of a 10 mgd groundwater treatment plant and eventual expansion of the surface water treatment plant to 20 mgd.

Accomplishments:

FY 2006

- Completed the QualServe Peer Review Process, a program managed by the American Water Works Association, in conjunction with the Water Environment Federation, to assist utility managers with assessing the current business practices at their utility department.
The peer review team evaluated the twenty-six business process categories and presented their report that identified a number of strengths and opportunities for improvement. In response to the report, the Utilities Department completed an internal report that addressed each of the identified opportunities for improvement and an action plan to implement the recommendations of the QualServe Peer Review Process.
- Completed process improvements and enhancements at the Pyramid Peak Water Treatment Plant. These included increased production capacity from 39 million gallons per day (mgd) to 48 mgd and a 10 mgd reservoir. These improvements enhanced production and operational flexibility to ensure the delivery of safe drinking water of the highest quality that meet all federal, state and local regulatory requirements.

FY 2005

- Completed Supervisory Control and Data Acquisition (SCADA) upgrades at all facilities. Water and Wastewater Treatment. Plants are now operating with the most up-to-date control software technology.
- Administered an internal comprehensive self-assessment survey, QualServe, for the Utilities Department. The American Water Works Association, in conjunction with the Water Environment Federation, provided the survey questions and is compiling the responses. The QualServe self-assessment survey is designed to help improve performance and increase customer satisfaction on a continuing basis.
- Presented the annual utilities needs assessment update to the Mayor and City Council in April 2005. The update focused on Glendale's water resources, historical and projected water demands, current treatment capacity and the need for new treatment facilities. Key challenges presented were growth, water resources, water quality, drought and emergencies, and construction costs.
- Finalized re-rating of the Pyramid Peak Water Treatment Plant from 39 million gallons per day (mgd) to 48 mgd contingent upon the completion of the process improvements and the 10 million gallon reservoir project.

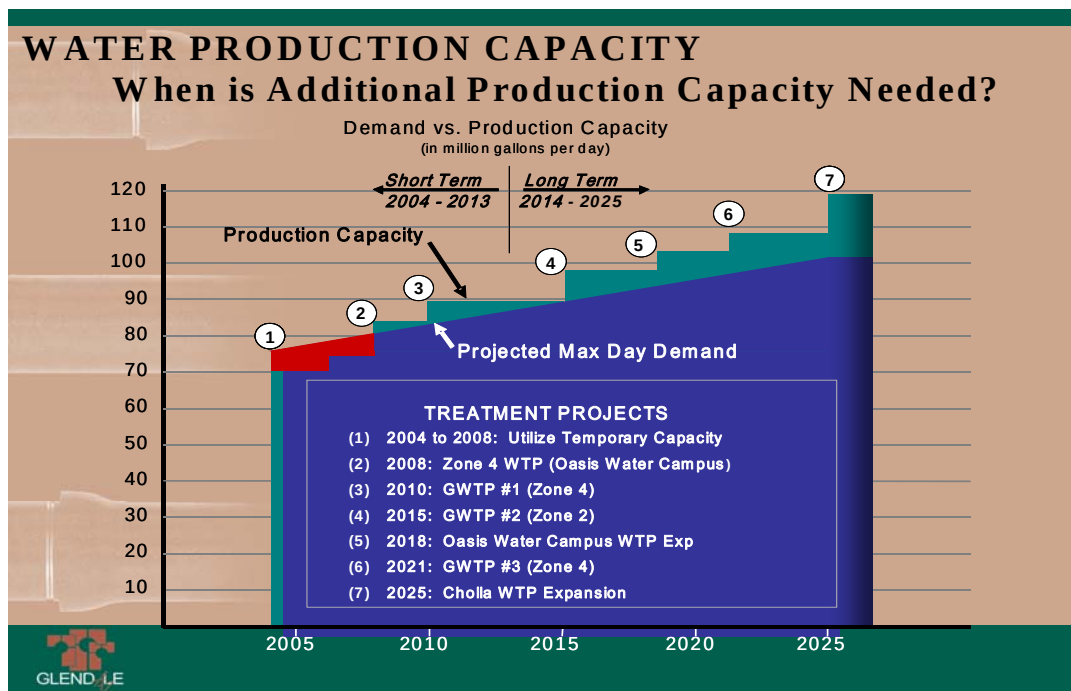
2005-06 Goal Updates:

UTILITIES 05-06 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Continue to operate the Utilities Department in an efficient and effective manner to ensure the highest quality of service to our community.	Yes. The Department maintained its high quality of water and sewer services, meeting all regulatory standards and within the allocated budget.	The inflationary trend in the electricity, chemicals and other line supplies provided challenges but did not prevent the goal from being met in FY 2006.

UTILITIES 05-06 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
To provide safe and reliable water to the city's service area.	Safe and reliable water was provided to all city customers during FY 2006. This was measured by not receiving any citations for regulatory violations and by immediately addressing any and all customer complaints.	None

2006-07 Goals:

UTILITIES 06-07 Goal #1	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Reassess the Utilities infrastructure needs in conjunction with the financial resources to ensure fiscal stability of the utilities operation.	A city with high quality services for citizens	Complete a review and evaluation of the utility needs assessment with estimated costs, and update the rates model and Development Impact Fee (DIF) model with the projected revenue flow.	Financial stability of the utilities operation.
UTILITIES 06-07 Goal #2	Related Council Goal	Activities	Desired Outcomes (Performance Measurement)
Implementation of the Interactive Voice Recognition/Interactive Web Recognition (IVR/IWR) System	A city with high quality services for citizens	Complete the implementation process for the interface with the consultant and the city.	When implemented, this new process will allow Glendale customers the ability to review their utility bill and make payments by telephone and on line.





City of Glendale Budget Summary by Department

Utilities

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1840) Grant Approp - Utilities Dept	\$0	\$910,000	\$877,705	\$0	-100%
(2340) Water Security Planning	\$0	\$90,000	\$0	\$0	-100%
(2360) Arrowhead Reclamation Plant	\$1,594,600	\$1,900,521	\$1,729,538	\$2,139,239	13%
(2360) Information Management	\$572,248	\$994,489	\$994,489	\$1,070,642	8%
(2360) Lazy J Trailer Park	\$0	\$0	\$56,900	\$0	NA
(2360) Public Service Representatives	\$252,849	\$233,344	\$234,844	\$291,518	25%
(2360) System Security	\$24,439	\$110,406	\$110,406	\$318,367	188%
(2360) Utilities Administration	\$5,074,231	\$6,221,228	\$6,240,628	\$6,459,484	4%
(2360) West Area Plant	\$2,141,120	\$2,648,708	\$2,577,983	\$2,971,170	12%
(2400) Central System Control	\$1,165,378	\$1,415,043	\$1,415,043	\$1,411,873	0%
(2400) Central System Maintenance	\$382,645	\$419,772	\$419,772	\$409,831	-2%
(2400) Cholla Treatment Plant	\$1,572,843	\$2,525,681	\$2,163,281	\$3,298,070	31%
(2400) Customer Service - Field	\$932,880	\$985,746	\$985,746	\$1,286,590	31%
(2400) Irrigation	\$186,020	\$177,343	\$177,343	\$170,283	-4%
(2400) Major Maintenance	\$233,365	\$457,027	\$303,114	\$332,802	-27%
(2400) Meter Maintenance	\$1,154,109	\$1,203,075	\$1,203,075	\$1,264,641	5%
(2400) Oasis Water Campus	\$0	\$0	\$134,813	\$670,010	NA
(2400) Pyramid Peak Plant	\$1,284,355	\$1,544,427	\$1,544,427	\$1,624,677	5%
(2400) Raw Water Usage	\$2,750,140	\$3,164,182	\$3,164,182	\$3,482,182	10%
(2400) Water Distribution	\$2,936,046	\$2,727,767	\$2,727,767	\$3,483,640	28%
(2420) Pretreatment Program	\$398,588	\$451,731	\$451,012	\$548,598	21%
(2420) SROG (91st Av) Plant	\$2,596,687	\$3,500,000	\$3,499,873	\$4,000,000	14%
(2420) Wastewater Collection	\$1,725,447	\$3,142,636	\$3,142,636	\$2,900,026	-8%
Total - Utilities	\$26,977,990	\$34,823,126	\$34,154,577	\$38,133,643	10%



City of Glendale Budget Summary by Department

Utilities

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$8,675,223	\$10,009,640	\$9,904,288	\$11,511,298	15%
Supplies and Contracts	\$12,676,488	\$18,096,746	\$17,436,804	\$19,578,276	8%
Internal Premiums	\$838,327	\$1,039,353	\$1,039,353	\$1,017,857	-2%
Internal Service Charges	\$4,461,516	\$5,052,187	\$5,117,318	\$5,480,692	8%
Operating Capital	\$326,436	\$625,200	\$656,814	\$545,520	-13%
Total - Utilities	\$26,977,990	\$34,823,126	\$34,154,577	\$38,133,643	10%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Arrowhead Reclamation Plant	7	8	8	12	50%
Information Management	5	5	5	6	20%
Public Service Representatives	3	3	3	4	33%
System Security	1	1	1	2	100%
Utilities Administration	7	8	8	11	38%
West Area Plant	14	13	13	14	8%
Central System Control	10	10	10	9	-10%
Central System Maintenance	5	5	5	5	0%
Cholla Treatment Plant	7	7	7	9	29%
Customer Service - Field	15	15	15	15	0%
Irrigation	1	1	1	1	0%
Major Maintenance	1	3	3	1	-67%
Meter Maintenance	10	10	10	11	10%
Oasis Water Campus				2	
Pyramid Peak Plant	9	9	9	10	11%
Water Distribution	27	27	27	30	11%
Pretreatment Program	5	5	5	6	20%
Wastewater Collection	13	16	16	17	6%
Total -Utilities	140	146	146	165	13%



Manistee Ranch

OTHER

GRANTS
NON-DEPARTMENTAL



Historical Park Area of Sahuaro Ranch Park



City of Glendale
Budget Summary by Department

Grants

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1840) Domestic Violence Grant	\$0	\$0	\$182,734	\$202,890	NA
(1840) Miscellaneous Grants	\$606,578	\$350,000	\$167,266	\$350,000	0%
Total - Grants	\$606,578	\$350,000	\$350,000	\$552,890	58%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits		\$150,000	\$144,334	\$259,133	73%
Supplies and Contracts	\$606,578	\$200,000	\$205,666	\$293,757	47%
Total - Grants	\$606,578	\$350,000	\$350,000	\$552,890	58%

STAFFING BY PROGRAM	FY 04-05 Authorized	FY 05-06 Authorized	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Domestic Violence Grant				1	
Total -Grants				1	



City of Glendale
Budget Summary by Department

Non-Departmental

FUND NUMBER / BUDGET BY PROGRAM	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
(1000) Fund 01 Non-Dept	\$772,157	\$1,584,030	\$2,308,362	\$1,603,774	1%
(1000) Outside Agencies	\$227,000	\$0	\$0	\$0	NA
(2360) Fund 50 Non-Dept	\$253,203	\$500,000	\$500,000	\$0	-100%
(2440) Fund 55 Non-Dept	\$0	\$250,000	\$250,000	\$0	-100%
(2480) Fund 57 Non-Dept	\$0	\$363,838	\$0	\$0	-100%
Total - Non-Departmental	\$1,252,360	\$2,697,868	\$3,058,362	\$1,603,774	-41%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 04-05 Actual	FY 05-06 Budget	FY 05-06 Estimate	FY 06-07 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$245,952	\$288,142	\$288,142	\$350,360	22%
Supplies and Contracts	\$998,881	\$1,492,138	\$2,216,470	\$810,606	-46%
Internal Premiums	\$7,527	\$7,993	\$7,993	\$5,316	-33%
Internal Service Charges		\$909,595	\$545,757	\$437,492	-52%
Total - Non-Departmental	\$1,252,360	\$2,697,868	\$3,058,362	\$1,603,774	-41%



CAPITAL IMPROVEMENT BUDGET 10 YEAR PLAN



The stadium's roof has two large retractable panels that can be opened to expose the entire playing field while providing maximum shading for fans. The roof can be closed allowing the stadium to be air conditioned during the hotter months or opened to take advantage of the Valley's world-famous climate in cooler months.

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All funds have an "old" and "new" fund number. The "new" 4-digit fund number field is listed next to the "old" fund number.

INTRODUCTION

What are Capital Improvements?

The capital improvement plan (CIP) is a ten-year roadmap for creating, maintaining and paying for Glendale's present and future infrastructure needs. The CIP outlines project costs, funding sources and future operating costs associated with each capital improvement. The plan is designed to ensure that capital improvements will be made when and where they are needed, and that the City will have the funds to pay for and maintain them regardless of changes in the external economic environment.

Capital improvements make up the bricks and mortar, or infrastructure that all cities must have in place in order to provide essential services to current residents and support new growth and development. Capital improvements consist of streets, fire and police stations, water and wastewater treatment plants, parks and other recreation facilities, landscape beautification projects and major equipment purchases. Projects in the capital improvement plan generally costs more than \$50,000 and last at least five years.

Rapidly growing municipalities, including Glendale, face a special set of complex problems. These cities need to build new streets, add amenities such as parks and libraries, and expand public safety services to accommodate new residents, while simultaneously maintaining, replacing and/or upgrading facilities in older parts of the city.

Glendale has kept pace with its rapid growth through many significant public improvements. Notable projects since 1996 include:

- 1996 Union Hills Bridge at 83rd Avenue
- 1997 Fire Station 157
- 1999 Foothills Branch Library
- 1999 Glendale Civic Center
- 2000 Arrowhead Wastewater Plant Expansion
- 2000 West Area Wastewater Treatment Plant
- 2001 Tourism Visitor Center
- 2002 Manistee Land Redevelopment
- 2003 Western Area Public Safety Building
- 2003 NHL Coyotes Arena
- 2004 New Adult Center Facility
- 2004 Pyramid Peak WTP – Solid Handling Exp
- 2005 99th Avenue Metering Station Improvements
- 2005 Field Operations Center
- 2005 Fire Station 159
- 2005 Rose Lane Pool Restoration
- 2006 Foothills Recreation & Aquatic Center



The following projects have been funded and are in various stages of implementation:

- Public Safety Training Facility Phase I
- Emergency Operations Center
- Loop 101/Maryland Avenue Overpass
- Downtown Campus
- Bethany Home Outfall Channel
- Grand Canal Linear Park
- Loop 101 Sound Walls

To ensure that all Glendale residents share equally in high-quality city services and amenities, infrastructure expansion and improvement must continue as our population increases and city facilities age, without regard to external forces, such as economic conditions, that may severely limit our ability to pay for them.

Paying for Capital Improvements

In many respects, the city planning process for selecting, scheduling and financing capital improvements—assessing many valid competing needs, determining priorities, evaluating costs and financing options (i.e. increasing revenues, reducing expenses or increasing debt) and establishing realistic completion timeframes—parallels the way an individual might plan for buying a new house or car. Initially, it must be decided if the purchase is a higher priority than other equally pressing needs. The analysis process involves many familiar questions.

- Do I need a new home or car or just “want” one?
- Can I wait another year or two?
- Are there other alternatives such as remodeling, using public transit or carpooling?
- What other purchases will I need to forego?
- What can I afford and how can I pay for it?
- Do I need outside financing and what will it cost?

If the purchase plan moves forward, a decision needs to be made about the down payment. A good planner might have started a “replacement fund” a few years ago in anticipation of the need. Other cash sources might include a savings account or a “rainy day” emergency fund. The city, just like most families, needs to find longer-term bank financing to cover certain costs for capital improvements. Repaying the loan might require cutting other expenses like eating at restaurants, or increasing income by taking a second part-time job. An unanticipated inheritance may speed up the timetable; a negative event, such as a flood, might delay the plan.

Similarly, most large capital improvements cannot be financed solely from a single year’s annual operating budget by simply increasing income or decreasing expenses. For a more detailed discussion about this issue see the “Impacts of the CIP on the Operating Budget”.

Guidelines and Policies Used in Developing the CIP

City Council directives and the city's financial policies also affect the use and issuance of bonds for CIP projects. Glendale's CIP must comply with the following requirements and limitations without requiring an increase in the secondary property tax rate.

The CIP must:

- Support City Council goals and objectives;
- Satisfactorily address all state and city legal and financial requirements;
- Maintain the city's favorable investment ratings and financial integrity;
- Ensure that all geographic areas of the city have comparable quality and types of services defined in the Public Facilities section of the General Plan.

Capital projects should:

- Prevent the deterioration of the city's existing infrastructure, and respond to and anticipate future growth in the city;
- Encourage and sustain Glendale's quality economic development;
- Be financed through growth in the tax base or development fees, when possible, if constructed in response to residential or commercial development;
- Be responsive to the needs of residents and businesses, within the constraints of reasonable taxes and fees;
- Take maximum advantage of improvements provided by other units of government where appropriate;
- Generally cost more than \$50,000 and last at least five years.

Master plans help determine which projects will be included in the CIP and the timeframes in which the projects should be completed. For example, the Parks and Recreation Master Plan guidelines for neighborhood parks mandate one acre of park land per 1,000 residents. When population growth causes an area to exceed this threshold, that neighborhood will rise on the Capital Plan's park development priority list. The City Center Master Plan, Parks Master Plan, Storm Water Master Plan and Five-Year Enterprise Plans for Landfill and Sanitation also provide valuable guidance in the preparation of the Capital Plan.

Economic forecasts are a critical source of information and guidance throughout the capital planning process. They provide the contextual framework within which our City Council develops its annual and long-term goals and objectives. The forecasts assess external factors such as the economic environment, population growth and other variables that may affect the city's ability to finance needed services and capital projects.



Glendale's Capital Improvement Plan Process

In conjunction with the annual budgeting process, the Management and Budget Department coordinates the citywide process of revising and updating the city's capital plan. Projects included in the CIP will form the basis for appropriations in the FY 2007 budget. The remaining nine years offer a glimpse of infrastructure needs over the next decade. Some projects will have a short-term effect on the city's operating budget. Others will affect the city's operating budget for many years.

Council's strategic goals and key objectives determine the broad parameters for adding new capital improvement projects to the CIP. City staff members from all departments participate in an extensive review of past project accomplishments and the identification of new projects for inclusion in the CIP. The City Council's commitment to the needs and desires of Glendale's citizens is an important factor considered during the capital planning process, along with ensuring that projects remain within legal limits and financial resources.

Once the projects are selected for inclusion in the Capital Plan, staff must decide which projects need to be implemented in each of the first five years. Determining how and when to schedule projects is a complicated process. It must take into account all of the variables that affect the city's ability to generate the funds to pay for these projects without jeopardizing its ability to provide routine, ongoing services and one-time or emergency services when needed.

Prior to Council's consideration of the proposed CIP, the Finance and Budget Departments evaluate various debt issues to ensure the proposed expenditures meet all debt coverage requirements as discussed in the city's Debt Management Plan. The Finance Department annually updates the Debt Management Plan to include the most recent debt issuances.

The City Council reviews all projects, consider citizen requests and evaluate financial, management and planning staff recommendations before making the final decision about which projects should be included in which years of the CIP. The Chief Financial Officer updates the city's debt management plan to ensure the debt service costs for capital projects (i.e., bond principal and interest expense) are adequately addressed in the annual operating budget. The first year of the plan is the only year appropriated by Council. The remaining nine years are for planning purposes and funding is not guaranteed to occur in the year planned. The final decision to fund a project is made by City Council.

Citizen Involvement in the Capital Improvement Planning Process

The CIP is an important financial, planning and public communication tool. It gives residents and businesses a clear and concrete view of the city's long-term direction for capital improvements and a better understanding of the city's ongoing needs for stable revenue sources to fund large or multi-year capital projects.

Input into the annual CIP updating process is obtained from citizens on 18 different city boards and commissions and from individual citizens through the public hearing and comment process. City residents have alerted staff about infrastructure development and renovation needs, essential quality-of-life enhancements and environmental and historic preservation issues that should be addressed in the Capital Plan. Citizens had additional opportunities to modify the projects included in the CIP when they participated in Glendale's November 1999 election, which included a new bond authorization request. Glendale voters approved 100% of the \$411.5 million in bond requests.

We encourage and welcome your comments and suggestions for improving Glendale's annual CIP. Please share your thoughts, concerns and suggestions with the city staff in the Management and Budget Department.

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FINANCING THE CAPITAL IMPROVEMENT PLAN (CIP)

Key to financing the CIP is managing the overall debt incurred for past projects while including bond issues for future projects. Glendale has a formal debt management plan that is produced as a separate document from the annual budget book. For the purposes of this discussion, portions of the Debt Management Plan (DMP) are reflected below.

The purpose of the City's debt management plan is to manage the issuance of the City's debt obligations and maintain the city's ability to incur debt and other long-term obligations at favorable interest rates for capital improvements, facilities, and equipment necessary for essential city services. Analysis of the city's debt position is important, as growth in the City could result in an increased need for capital financing. Decisions regarding the use of debt will be based in part on the long-term needs of the City and the amount of equity (cash) dedicated in a given fiscal year to capital outlay. Glendale believes that a disciplined, systematic approach to debt management will allow the City to maintain its excellent credit ratings.

The Chief Financial Officer has instituted a conservative plan of finance for the City's capital projects. The main objectives of that plan are:

- Evaluate all possible funding mechanisms to insure that the city will receive the best possible terms/conditions on transactions;
- To use debt structures that match the useful lives of the projects being financed or fall within accepted maturity guidelines;
- To use revenue-based bond issues, where feasible, e.g., water and sewer and highway user revenue bonds;
- To use excise tax secured bond issues when appropriate; and
- To finance, on a general obligation basis, the majority of the remaining project.

Furthermore, the DMP states that the city's direct net tax-supported debt should be maintained at a level considered manageable by the rating agencies based upon current economic conditions, including, among others, population, per capita income, and assessed valuation.

A more detailed discussion of the DMP can be found in the City of Glendale's Debt Management Plan dated May 2006.

Within the context of the DMP, the ten-year CIP is developed. Potential funding sources are identified for each CIP project. For example, a street project might be funded through highway user revenue (HURF) bonds, general obligation (G.O.) bonds, federal or state grants, local improvement districts (LIDs), development impact fees (DIFs) or Glendale's dedicated transportation sales tax. In many cases, a large or multi-year project will be financed using a mix of these funding sources.

Financial constraints and limited staff resources make it impossible for the city to fund every project on its priority list without establishing an implementation timetable that staggers the projects over time and maximizes the use of available financing mechanisms. Legal limitations may also affect the city's ability to implement all of its projects in a given time period. For example, the need for street improvements may be just as great as the need for new parks. However, G.O. bonds are a major financing source for both of these project categories, and the state's constitutional limit on parks G.O. bond debt is three times greater than its limit for street bond debt. These limits affect the number of park and street projects that can be scheduled in the CIP.

Departments within the city coordinate their capital projects to reduce duplication of effort and eliminate unnecessary expenses. The city must also coordinate the timing of many of its capital projects with federal, state, county and municipal governments and outside entities. For example, street improvements may need to be coordinated with one or more utility companies to minimize the amount of new street surface that must be cut to lay new utility lines.

The availability of unanticipated financing, such as federal or state grants, may cause the city to accelerate or delay a particular project. A project might also be accelerated if a resident group formed a Local Improvement District, described later in this narrative, to help pay for needed neighborhood capital improvements.

Occasionally, a scheduled project may be delayed in order to take advantage of an unusual one-time opportunity. This situation occurred when city residents asked the City Council to preserve historic Manistee Ranch. Funds previously dedicated to complete other park projects were used to provide the required matching funds for over \$400,000 in Heritage Fund land acquisition and historic preservation grants.

The financial projections used to develop the CIP are based on staff's best prediction of future bond sales, interest rates and other relevant variables. These financial projections are jointly coordinated by the Budget Department and the Finance Department and are updated annually to reflect changes in the economic environment.

GENERAL OBLIGATION BONDS

Issuing city bonds is a major source of funding for large capital improvements. However, Arizona state law and the city's internal financial policies limit Glendale's capacity to issue bonds and the amounts and purposes for which bond funds may be used.

General Obligation (G.O.) bonds are direct and general obligations of the city. Municipalities use G.O. bonds to fund many large-scale capital improvement projects. These bonds are backed by "the full faith and credit" of the city, and are usually considered to be a relatively safe investment for bondholders.

Municipalities pay the principal and interest on G.O. bonds through the secondary property tax levy. Glendale uses secondary property tax revenue to repay its debts on G.O. bonds. In Arizona, state law mandates the separation of city property taxes into two components, the primary tax levy and the secondary tax levy. Utility revenues are primarily used to pay for water/sewer bond debt. However, if adequate utility revenue is not available, the city can fall back on the secondary property tax.

Debt Limit

There are limitations to the issuance of bonds, as defined by the State constitution. Arizona's State Constitution limits the total outstanding principal on most G.O. bonds to 6% of the city's total secondary assessed valuation. The 6% constitutional limitation applies to all capital projects funded with general obligation bonds except parks, flood control, open space, artificial light or water/sewer projects, including storm sewers. In these categories, the total outstanding indebtedness cannot exceed 20% of assessed value at the time of a bond sale.

Table 2-1 reflects the city's outstanding general obligation indebtedness with respect to its constitutional general obligation debt limitation as of April 30, 2006. The amount of debt outstanding excludes debt service fund balances.

TABLE 2-1
Constitutional Debt Limitation

General Municipal Purpose Bonds		Water, Light, Sewer, Open Space, Flood Control and Park Bonds	
6% Limitation	\$76,174,089	20% Limitation	\$253,913,629
Less Direct Bonded Debt to be Outstanding	(\$72,180,000)	Less Direct Bonded Debt to be Outstanding	(\$116,050,000)
Unused 6% Borrowing Capacity	\$3,994,089	Unused 20% Borrowing Capacity	\$137,863,629

* Based on 2006 secondary assessed value of \$1,269,568,147

Table 2-2 shows the maximum dollar amounts (the bond capacity) available for the 6% and 20% limitation bond categories, before future bond sales, based on current outstanding bonds over the next five years. The “Total” column shows the amount of additional bonds that could be sold in the next five years without violating the state constitutional limits. The city’s bond capacity will grow as assessed value grows, and as outstanding bonds are paid off.

TABLE 2-2
Projected General Obligation Debt Capacity Before New Bonds

Fiscal Year	6% Bonds	20% Bonds	Total
FY 2007	\$20,959,345	\$160,147,815	\$181,107,160
FY 2008	\$36,712,312	\$174,907,706	\$211,620,018
FY 2009	\$50,597,204	\$188,699,014	\$239,296,218
FY 2010	\$64,430,292	\$202,065,975	\$266,496,267
FY 2011	\$77,817,104	\$216,947,014	\$294,764,118

Table 2-3 summarizes the projected effect on 6% and 20% bond capacities as CIP projects are implemented. In FY 2006 the city sold approximately \$29.4 million in G.O. bonds that included \$9.1 million refunding. G.O. bond sales are planned throughout the CIP between FY 2007 and FY 2011.

TABLE 2-3
Capital Plan Effect on General Obligation Bond Capacity

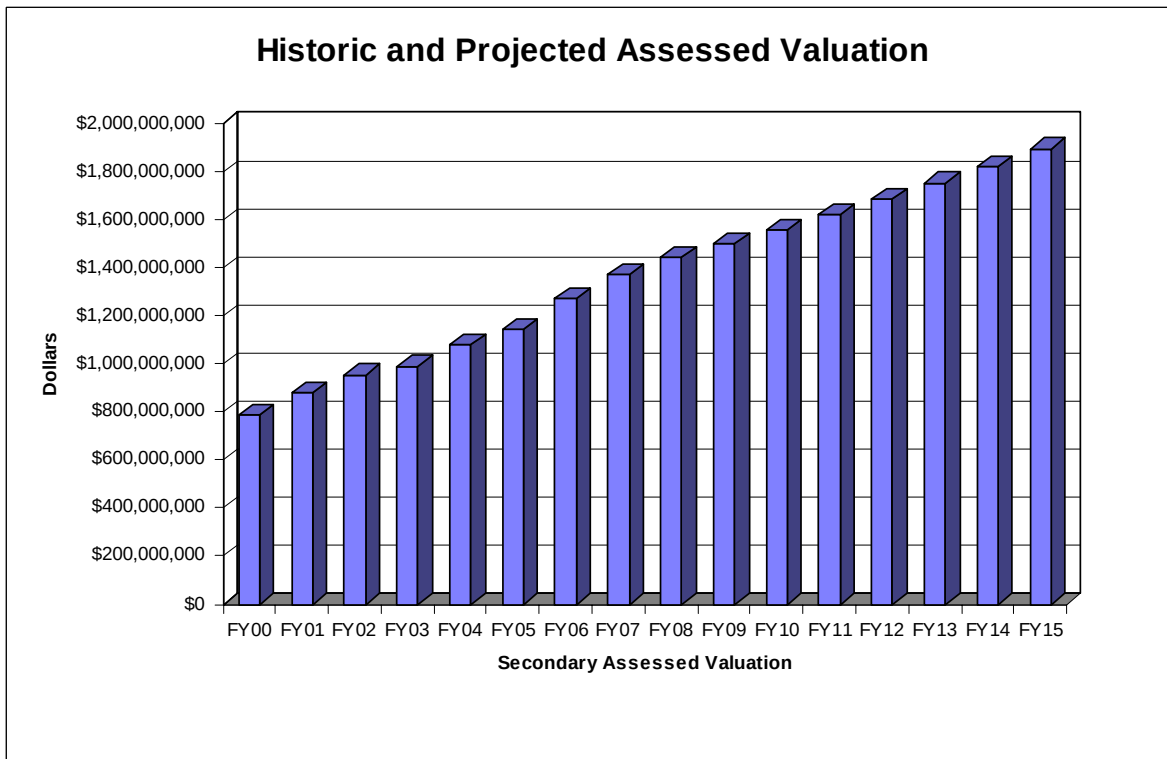
Fiscal Year	New Bond Sale		Remaining Capacity	
	6%	20%	6%	20%
FY 2007	\$19,740,000	\$11,240,000	\$1,219,345	\$148,907,815
FY 2008	\$12,200,000	\$0	\$4,772,312	\$163,667,706
FY 2009	\$12,455,000	\$16,690,000	\$6,867,204	\$160,769,014
FY 2010	\$8,320,000	\$10,975,000	\$14,060,292	\$163,160,975
FY 2011	\$0	\$0	\$30,137,104	\$178,042,014

Assessed Valuation

Over the past three years the City of Glendale's assessed valuation increased an average of 8.3%. The increases are the result of both the rise in property values, as well as growth in new construction activity.

Fluctuations in the annual assessed valuation will have a direct impact on Glendale's ability to finance capital improvement projects through G.O. bond sales. Increases allow the city to generate additional property tax revenue without raising the tax rate. The additional valuation also increases the city's debt capacity and ability to finance capital projects. While we have seen some dramatic increases in assessed valuation over the past few years, we are assuming a conservative 5.0% growth rate in FY 2008 and 4.0% for future years. With this approach, we prudently budget capital projects.

The following graph shows the historic and projected assessed valuation rates for the city.



Capital Plan Implications

Bonds are typically paid back over 10 to 15 years by taxpayers or ratepayers as the improvement is used. Capital projects are staged over time and new debt is issued for new projects only as existing debt is paid off and as new residents and businesses increase the tax base. Therefore, the use of municipal bonds partially fulfills the Council's objective of having future users pay their fair share of the cost of improvements from which they will benefit.

Table 2-4 summarizes the impact of issuing general obligation bonds. The estimated tax rate assumes a \$1.43 secondary property tax rate in FY 2007 to a \$1.47 secondary property tax rate in FY 2011 per \$100 of assessed valuation. The increase in the secondary property tax rate assumes no change to the combined tax rate and the increase is the direct result of a corresponding decrease in the primary property tax rate.

Also, the table reflects the estimated debt service payment with future bond sales. While the estimated tax revenue is less than the proposed debt service payment, the city is able to use debt service fund balance and development impact fee revenue to meet future debt payments. Over the years, the city has built a fund balance in the debt service fund for future uses. The city will strive to maintain a debt service fund balance of at least 10% of next year's debt service in the secondary property tax debt service fund. The city's June 30, 2005 fund balance was \$8.0 million, which is 40.2% of next year's debt service.

Also, the assessed valuation assumptions beginning in FY 2008 are conservative compared to the 8.3% average growth over the last three years. Based on residential notice of values sent to property owners in February 2006, the city will likely realize growth greater than 5% and a subsequent increase in property tax revenue in FY 2008 based on the current tax rate. City Council plans to review property tax rates at a budget workshop in the fall of 2006. The current general obligation debt is documented in Schedule 7 of this budget book.

TABLE 2-4
General Obligation Property Tax Bonds

Fiscal Year	Assessed Value Growth Rate	Assessed Valuation Growth	Estimated Tax Rate	Estimated Property Tax Revenue	Existing Debt	Proposed Debt	Total Debt
FY 2007	7.99%	\$1,370,989,076	\$1.4275	\$19,570,869	\$19,022,776	\$968,125	\$19,990,901
FY 2008	5.00%	\$1,439,538,530	\$1.4375	\$20,693,367	\$18,291,900	\$2,982,500	\$21,274,400
FY 2009	4.00%	\$1,497,120,071	\$1.4475	\$21,670,814	\$16,823,008	\$5,247,969	\$22,070,977
FY 2010	4.00%	\$1,557,004,874	\$1.4595	\$22,724,487	\$16,953,099	\$7,666,719	\$24,619,818
FY 2011	4.00%	\$1,619,285,069	\$1.4715	\$23,827,780	\$16,910,106	\$9,356,563	\$26,266,669

* Excludes water, sewer and landfill general obligations.

VOTER AUTHORIZATION

Under Arizona law, cities can only borrow money through the use of general obligation bonds with the approval of voters. On November 2, 1999, the City Council placed on the ballot a variety of proposed capital improvements recommended by the Citizen Bond Election Committee and the Management Team. Of the \$411.5 million in bond requests, voters approved all \$411.5 million.

The time between a bond election varies depending on how much the voters approve in a given election and how many capital improvements are needed. Bond sale proceeds must be used for the purposes specified in the bond authorization election. Remaining bond funds in one bond category may not be used to fund projects in another bond category.

Table 2-5 shows the projected remaining voter authorization for G.O. bonds by bond authorization category. The remaining authorization in the streets and parking category will also reflect the sale of HURF Bonds, utilizing such authorization from the November 1999 bond election.

It is important to note that, there is no formal debt limit for non-general obligation bonds. However, the city's ability to issue non-general obligation bonds is limited to existing additional bond tests found in the authorizing ordinances and or project or other revenue available for debt.

TABLE 2-5
Projected Remaining General Obligation Bond Voter Authorization

Fiscal Year	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Public Safety	\$23,907,100	\$11,707,100	\$5,937,100	\$4,662,100	\$4,662,100
Water & Sewer ¹	\$16,343,292	\$16,343,292	\$16,343,292	\$16,343,292	\$16,343,292
Landfill	\$15,540,000	\$15,540,000	\$15,540,000	\$15,540,000	\$15,540,000
Library	\$17,096,000	\$17,096,000	\$10,411,000	\$10,411,000	\$10,411,000
Streets/Parking ²	\$6,918,631	\$6,918,631	\$6,918,631	\$874,631	\$874,631
Cultural/Historical ²	\$13,721,248	\$13,721,248	\$13,721,248	\$13,721,248	\$13,721,248
Transit ²	\$6,750,000	\$6,750,000	\$6,750,000	\$6,750,000	\$6,750,000
Econ. Development	\$34,412,154	\$34,412,154	\$34,412,154	\$33,412,154	\$33,412,154
Govt. Facilities ²	\$35,054,000	\$35,054,000	\$35,054,000	\$35,054,000	\$35,054,000
Open Space/Trails	\$50,525,000	\$50,525,000	\$48,525,000	\$48,525,000	\$48,525,000
Parks	\$7,446,518	\$7,446,518	\$0	\$0	\$0
Flood Control	\$4,709,745	\$4,709,745	\$2,630,745	\$0	\$0

¹ \$10M of remaining authorization to be used exclusively for septic sewer conversion.

² Certain General Obligation Bonds or Revenue Bonds can be issued as General Obligation Bonds, Revenue Bonds or a combination thereof.

REVENUE BONDS

The City of Glendale currently uses three types of revenue bonds (street revenue bonds, water/sewer bonds and landfill bonds) to fund street, water/sewer and landfill CIP projects. The principal and interest on these bonds will be paid from future revenue sources. Although revenue bonds may incur slightly higher interest costs than G.O. bonds, one of the major advantages of this financing mechanism is that revenue bonds do not affect the city's G.O. bond capacity, however they do require voter authorization unless an alternative form of financing is chosen.

STREET REVENUE BONDS

The State of Arizona shares a portion of the revenues it collects from highway users (e.g., fuel taxes) with cities to be used for street and highway purposes. This revenue is commonly called Highway User Revenue (HURF). The city of Glendale uses HURF revenue to pay street operating cost and the principal and interest on street revenue bonds (i.e. HURF bonds).

As with General Obligation bonds, revenue bond-funded projects can only be undertaken after voter approval through a citywide bond election. By state law, when a city sells this type of bond, the maximum projected annual total debt service payment cannot exceed one-half of the previous year's revenue allocation. Because of the volatility of highway user revenues, the City Council directed staff to cap the street bond debt service to total highway user revenue ratio slightly below the state limit of .50. The city's target for CIP purposes is to remain at or near a .45 debt service to revenue ratio.

The Arizona Legislative has in the past altered and may in the future alter the type and/or rate of taxes, fees and charges for Highway User Tax revenues and the allocation of monies among the Arizona Department of Transportation (ADOT), cities, counties and other purposes. As a result, the revenue collected is not enough to support street operating costs and the debt service payment for street related capital projects. Therefore, general fund operating funds are used to support the shortfall.

In FY 2007, the city projects it will collect \$15.8 million in Highway User Revenue and realize street operating costs of \$16.4 million and HURF debt of \$4.7 million resulting in a (\$5.3) million shortfall to be funded with general fund monies.

Table 2-6 summarizes the impact of capital plan projects on street revenue bond capacity, future coverage and the effect of additional bond sales on future debt service costs. The current HURF debt is documented in Schedule 7 of this budget book.



TABLE 2-6
Capital Plan Projections: Street Revenue Bonds

Fiscal Year	Highway User Tax Revenues	Existing Debt	New Debt	Total Debt	Annual Coverage	% of Revenues Used
FY 2007	\$15,838,113	\$4,721,238		\$4,721,238	3.35	29.81%
FY 2008	\$15,838,113	\$4,704,644		\$4,704,644	3.37	29.70%
FY 2009	\$15,838,113	\$4,696,156		\$4,696,156	3.37	29.65%
FY 2010	\$15,838,113	\$4,698,656		\$4,698,656	3.37	29.67%
FY 2011	\$15,838,113	\$4,690,188	\$881,875	\$5,572,063	2.84	35.18%

Capital Plan Implications

Table 2-7 reflects zero remaining voter authorization for street revenue bonds as of June 30, 2006; therefore, the \$6.4 million bond sale scheduled for FY 2010 will utilize the voter authorization from the streets and parking G.O. category.

TABLE 2-7
Street Revenue Bonds Remaining Voter Authorization

Fiscal Year	New Bonds Sold	Remaining Voter Authorization
FY 2007	\$0	\$0
FY 2008	\$0	\$0
FY 2009	\$0	\$0
FY 2010	\$6,430,000	\$0
FY 2011	\$0	\$0

TRANSPORTATION SALES TAX

On November 6, 2001, Glendale held a special election where voters passed a new half-cent sales tax to fund a new transportation plan to improve service for all modes of transportation, including transit, street, bicycle, pedestrian and aviation. Of the 13,019 ballots cast for this proposition, 64% were in favor and 36% were in opposition. By their votes, Glendale residents indicated that having transportation choices and being connected to regional activities and employment centers were important to maintaining Glendale's high quality of life.

Everyone who shops in Glendale pays the half-cent sales tax, which became effective January 1, 2002. The revenues are dedicated to funding the implementation of the Glendale Onboard (GO!) Transportation Plan. While the sales tax will fund more than half of the plan, almost one-third will come from federal matching funds, state and/or regional sources and 10% from other sources, including transit user fees and city general funds.

The sales tax has no termination date because it will be used for future transit operating costs that are ongoing. The transportation capital and operating budgets will be balanced yearly. Table 2-8 displays proposed revenue bond sales to support capital projects in the Transportation Sales Tax program. Table 2-9 summarizes the impact of transportation revenue bonds, future debt service and coverage ratio. For the purposes of the table, no increase in net revenue is projected. Please see the Glendale Onboard Annual Report for more information.

TABLE 2-8
Transportation Revenue Bonds

Fiscal Year	Bond Sales
FY 2007	\$25,000,000
FY 2008	\$10,000,000
FY 2009	\$10,000,000
FY 2010	\$0

TABLE 2-9
Capital Plan Projections: Transportation Revenue Bonds

Fiscal Year	Transportation Net Revenues¹	Proposed Debt	Annual Coverage
FY 2007	\$14,668,000	\$0	4.32
FY 2008	\$14,668,000	\$3,395,000	3.08
FY 2009	\$14,668,000	\$4,756,300	2.40
FY 2010	\$14,668,000	\$6,115,100	2.40
FY 2011	\$14,668,000	\$6,113,400	2.40

¹ For purposes of this table, no increase in net revenue is projected.

WATER/SEWER REVENUE BONDS

In addition to water/sewer G.O. bonds, the city is permitted to sell bonds that pledge water and sewer utility revenues as payment for bond debt service. Water/sewer revenue bond sales are limited by Ordinance 1323 New Series (adopted in 1984) and Ordinance 1784 New Series (adopted in 1993). This city bond covenant stated that net utility revenue (i.e., revenues less operating costs) will be at least 1.2 times the maximum debt service due in any succeeding fiscal year. This is considered to be the bond debt service “coverage ratio.” Adjustments in net revenue may be made in certain circumstances; restatement of debt service on variable rate and certain other types of debt is permitted; and refunding and compound interest bonds may be issued under different tests.

FY 2007-11 water/sewer CIP projects will be funded from operating revenues, subordinate lien water and/or sewer revenue obligations. In December 2003, the city entered into a Trust Agreement and issued subordinate lien obligations. Subordinate lien obligations are not bonds and are junior and subordinate to existing City revenue bonds’ lien on water and sewer system revenues. Obligations offer the City the ability to take advantage of historically low interest rates at a time when adequate bond authorization is unavailable. Bonds scheduled in FY 2007 total \$88.2 million.

Table 2-10 displays projected water and sewer bond sales and coverage ratios. The current water and sewer debt is documented in Schedule 7 of this budget book.

TABLE 2-10
Water/Sewer Planned Revenue Bonds & Coverage Ratios

		Annual Coverage
Fiscal Year	Bond Sales	Ratio ¹
FY 2007	\$88,250,000	1.30
FY 2008	\$53,100,000	1.00
FY 2009	\$64,200,000	0.83
FY 2010	\$23,150,000	0.72

¹ Due to inflation and dramatic increases in construction costs, the proposed bonds/obligations are not affordable under rate increases adopted to date. Assumes FY 2007 rate increase in progress will be adopted. FY 2008 – FY 2010 assumes no future rate increases.

LANDFILL REVENUE BONDS

Landfill revenue bonds fund environmental improvements required by federal and state law and other improvements relating to constructing, extending, improving and repairing the Glendale Municipal Landfill. Users of the Glendale Municipal Landfill include both outside haulers and the city's residential and commercial solid waste operations. As of June 30, 2006, there were only \$786,950 landfill general obligation bonds outstanding.

Landfill CIP projects will be funded from operating revenues over the next few years. The voter authorization for landfill revenue bonds as of June 30, 2005, was \$15.5 million.

LOCAL IMPROVEMENT DISTRICT BONDS

Local improvement districts (LIDs) are legally designated geographic areas in which a majority of the affected property owners agree to pay for one or more capital improvements through a supplemental assessment. This financing approach ties the repayment of debt to those property owners who most directly benefit from the improvements financed. The city's most recent LID was formed in 1993, to finance the construction of improvements on Bell Road from 67th Avenue to 83rd Avenue and the Arrowhead Mall area.

There are several financial and practical constraints that can limit the formation of such districts. While LID bonds are not subject to specific debt limits, LID debt appears in the city's financial statements as an obligation of the city, and can affect the city's bond ratings. In addition, it may be difficult to obtain the consent of the number of property owners needed to create a LID. Moreover, residential property owners and business property owners in the same area may have different concerns, priorities and financial assets. Finally, a LID is usually not a viable option in lower-income areas.

For capital plan purposes, it is assumed that any new LIDs will either be fully funded by private property owners or the city's financial participation will be limited to a small "general city contribution" for the share of improvements that benefits property owners outside the district. The formation of an LID can affect the CIP positively by accelerating the completion of a capital improvement already in the CIP or negatively by delaying other scheduled projects in order to finance the city's LID contribution.

MUNICIPAL PROPERTY CORPORATION BONDS

A city may form a municipal property corporation (MPC) to finance a large capital project. An MPC is a non-profit organization over which the city exercises significant oversight authority, including the appointment of its governing board. This mechanism allows the city to finance a needed capital improvement and then purchase the improvement from the corporation over a period of years.

In order for the MPC to market MPC bonds, a city will typically pledge excise taxes (e.g., city sales tax, franchise fees and certain state-shared taxes). In fact, MPC debt service is paid with general fund operating dollars and these debt service payments are included in the general fund operating budget. This is a serious limitation of MPC debt. While the city has a large amount of potential MPC bond capacity, a large issuance of MPC bonds could place a significant strain on the operating budget.

Before entering into a purchase agreement with the MPC, the city will also pledge that actual annual excise tax collections will be at least three times the maximum annual debt service payment for all MPC bonds. The city has formed and entered into agreements with Municipal Property Corporations to sell MPC bonds to fund several construction projects, including the Glendale Municipal Office Complex and the Glendale Arena. In FY 2006 and FY 2007, a portion of the Regional PS Training Facility, Zanjero mixed-use development, and a new Parking Garage/Convention Center/ Media Center project will be funded with MPC bonds. MPC bonds for these projects as well as future projects are reflected in Table 2-11. Table 2-12 shows the current amount of MPC debt outstanding as of April 30, 2006. The current Municipal Property Corporation debt and the planned FY 2006 and FY 2007 issues are documented in Schedule 7 of this budget book.

TABLE 2-11
Future Municipal Property Bonds

Fiscal Year	MPC Bonds
FY 2006	\$33,000,000
FY 2007	\$97,000,000
FY 2008	\$5,000,000
FY 2009	\$11,000,000
FY 2010	\$12,500,000

TABLE 2-12
Outstanding Municipal Property Bonds

Issue	Year Issued	Original Amount	Balance Outstanding
Refunding Bonds	1999	\$12,615,000	\$4,935,000
Subordinate COPs	2002B	\$5,055,000	\$5,055,000
MPC Bonds	2003A	\$49,940,000	\$49,940,000
MPC Bonds	2003B	\$105,260,000	\$96,940,000
Refunding Subordinate COPs	2003C	\$7,250,000	\$7,250,000
MPC Bonds	2004	\$10,880,000	\$9,160,000
TOTAL			\$173,280,000

LEASE

Lease financing provides long-term financing of equipment or other capital improvements through a lease (with a mandatory purchase provision) that does not affect the city's G.O. bond capacity and does not require voter approval. In a lease transaction the asset being financed can include new capital needs, assets under existing lease agreements, or, in some cases, equipment purchased in the past for which the government or municipal unit would prefer to be reimbursed and paid over time. At the end of the lease term title to the asset is transferred to the city. In FY 2007 the City will pay \$7.0 million on the Northern Crossing lease to partially reduce the variable rate. The early payment is seen as a favorable transaction with the rating agencies. Table 2-13 reflects the number of capital leases and notes under contract by the city. The current lease/note debt is documented in Schedule 8 of this budget book.

TABLE 2-13
Outstanding Leases

	Year Issued	Original Amount	Total Balance Outstanding	Year Matures
Lease Financing				
LaSalle Lease	2000	\$24,614,627	\$2,297,171	2010
Equipment Lease	2002	\$1,508,000	\$291,976	2007
Equipment Lease	2003	\$1,240,330	\$613,742	2009
Hickman/Motorola Lease	2003	\$10,800,000	\$10,300,000	2012
Library	2003	\$392,915	\$229,070	2009
Copier Lease	2004	\$26,374	\$12,513	2008
Equipment Lease	2004	\$665,000	\$426,403	2009
Equipment Lease	2006	\$1,370,300	\$1,370,300	2011
Total Lease Financing			\$15,541,175	
Notes¹				
Downtown Building Purchase	2000A/B	\$5,279,000	\$837,168	2007/08
Nothern Crossing Note	2002	\$14,500,000	\$11,277,778	2014
Larry Miller Note	2004	\$2,700,000	\$2,160,000	2009
Total Note Financing			\$14,274,946	
Grant Total			\$29,816,121	

¹ Excludes Wastewater Management Authority of Arizona loan agreements, which are included in the outstanding water and sewer bonded debt. The Northern Crossing Note amount includes the \$7.0 million pay-down.

GRANTS

The majority of Glendale's grants for capital projects come from the federal or state government. There are two major types of grants. Open, competitive grant programs usually offer a great deal of latitude in developing a proposal and grants are awarded through a competitive review process. The former Federal Community-Oriented Policing Services (COPS) grants for police officers and existing Heritage Fund grants for parks are examples of competitive grants.

Entitlement or categorical grants are allocated to qualified governmental entities based on a formula basis (e.g., by population, income levels, etc.). Entitlement funds must be used for a specific grantor-defined purpose. Community Development Block Grants (CDBG) are considered entitlement grants and typically must benefit low-moderate income residents.

It is important to note that most federal and state grant programs, with the exception of some public housing programs, require the applicant to contribute to the cost of the project. The required contribution, referred to as local "match," can vary from 5% to 75%.

Federal Transportation Administration grants for public transit improvements and Federal Aviation Administration Grants for airport projects are examples of capital improvement grants with local matching requirements that will come from the city's operating budget and/or the Transportation Sales tax.

Many federal and state grant programs specifically prohibit the applicant from using other government grants as match, and require that the match be cash rather than donated services. Therefore, matching funds usually come from General Fund department operating budgets, G.O. bonds or development impact fees (DIFs).

There is always a possibility that some of the grant funded projects will be delayed or not be completed if government grants fail to materialize. CIP projects adversely affected by changes in the availability of grants may be postponed until the needed grant funds are acquired, modified to reduce costs, or funded using alternative means.

OPERATING BUDGET

PAY-AS-YOU-GO

Many capital improvements and purchases of large pieces of equipment are included in the operating budget on a pay-as-you-go basis. The city's FY 2007 operating budget also provides for the maintenance of capital assets and expenses associated with the growth and depreciation of city facilities and equipment.

A vehicle replacement fund for most city vehicles, including police cars, and a technology replacement fund for computer servers, optical scanning equipment, and other technologies, are included in the operating budget. Typically, each department pays annually into each fund based on the equipment in its inventory and the expected life span and value of the equipment.

Specialized vehicles, such as street sweepers, and recurring maintenance costs, such as street asphalt overlay and pool re-plastering, are also funded from the operating budget. Some capital improvements are paid for on a cash basis in order to avoid the interest costs incurred with other financing mechanisms.

OTHER FINANCING ALTERNATIVES

The City of Glendale's ongoing challenge to balance the service and infrastructure needs of its current residents with those of its future residents is not unique. Every city that experiences prolonged periods of explosive growth is looking for ways to more equitably distribute the cost of capital improvements based on usage levels and derived benefit.

Forming New Utilities

Some cities are forming new utilities, similar to water/sewer utilities, to finance and maintain infrastructure improvements such as streetlights and storm sewers, and to generate new revenue sources to fund capital projects. Rates for these services might be set according to the expected level of facility usage. For example, monthly storm sewer billing rates could be set according to the amount of runoff typically generated by different types and sizes of property. One advantage of usage-based rates is that some of the cost burden is redistributed from the lower-end user (i.e., the residential sector) to the higher-end user (i.e., the commercial sector). For example, a shopping center generates more runoff per acre than a residential dwelling, and would pay a proportionately higher storm water utility bill. Currently, the city does not use this method.

Creating Community Facilities Districts

Community facilities districts (CFDs), enabled by the Arizona legislature, can provide another mechanism for targeting the funding of capital improvements to the specific area or population that benefits from the improvement. The CFD is conceptually similar to local improvement districts, but a CFD is given much broader authority in the type of tax or fee implemented and the use of the revenue than an LID. As an example, a CFD can levy a tax or fee for the ongoing maintenance of a capital improvement. Currently, the city does not use this method.

IMPACT OF THE CIP ON THE OPERATING BUDGET

Glendale's operating budget is directly affected by the CIP. Almost every new capital improvement entails ongoing expenses for routine operation, repair and maintenance upon completion or acquisition. Also, many new capital facilities require the addition of new positions. As they age, city facilities and equipment that were once considered state-of-the-art will require rehabilitation, renovation or upgrades for new uses and/or safety and structural improvements. Older facilities usually involve higher maintenance and repair costs as well. Pay-as-you-go capital projects, grant-matching funds, and payments for HURF bonds and lease/purchase capital expenses also come directly from the operating budget.

The costs of future operations and maintenance for new CIP projects are estimated by each department based on past experience and anticipated increases in the costs of materials, labor, and other project components. For instance, in FY 2006 the estimated operating cost for capital facilities were as follows:

- The typical soccer field (Sahuaro Ranch) will cost \$15,000/year in electricity and \$8,000 for lamp replacements every three years. A smaller ball field like the one at O'Neil Park will cost \$7,500/year in electricity and \$4,000 for lamp replacements;
- \$0.17/square foot annually to maintain (including water and electricity) most street medians and right of way landscaping; and
- \$1.00/sq. ft. to \$2.50/sq. ft. annually for electrical costs in a building.

These operating costs are carefully considered in deciding which projects move forward in the CIP. This is done so the city's operating budget is able to absorb the additional costs. City Council carefully staggers capital projects so the operating impacts are manageable. Council reviews operating and maintenance costs associated with capital projects scheduled to come on-line in the next fiscal year during the operating budget process. Departments are required to submit a supplemental request to receive funding. Supplemental request for CIP operating and maintenance costs are balanced against other requests for additional funding.

CIP projects involving land acquisitions in anticipation of future needs (land banking) increase costs in the operating budget. These parcels can mean maintenance costs related to fencing, security, weed control, etc. until the land is needed for new parks, libraries, water treatment facilities, etc. However, given the dramatic growth in assessed valuation over recent years, it would cost the city much more to buy needed land after an area has been fully developed.

Many improvements make a positive contribution to the fiscal well being of the city. Capital projects—such as downtown revitalization and the infrastructure expansion needed to support new development—help promote the economic development and growth that generates additional operating revenues. These new revenue sources provide the funding needed to maintain, improve and expand the city's infrastructure.

The table below summarizes the projected cumulative impact of the CIP on the city's operating budget over the next five years, by category. The transportation category includes roadway improvements DIF, streets and parking, HURF and transit.

OPERATING IMPACT OF CIP PROJECTS BY PROJECT TYPE
IN THOUSANDS (\$)

Project Type	2006-07	2007-08	2008-09	2009-10	2010-11
Water & Sewer Projects	\$1,934	\$7,063	\$7,422	\$7,620	\$8,206
Transportation Sales Tax Projects	\$0	\$197	\$360	\$565	\$658
All Other Transportation Projects	\$39	\$457	\$488	\$552	\$563
Open Space/Trails Projects	\$0	\$118	\$230	\$241	\$248
Park Projects	\$2,102	\$2,822	\$3,558	\$4,406	\$5,466
Library Projects	\$0	\$60	\$2,627	\$2,706	\$2,661
Public Safety Projects	\$1,102	\$1,350	\$3,380	\$3,553	\$3,674
Landfill/Sanitation Projects	\$168	\$634	\$809	\$928	\$1,075
Economic Development Projects	\$1,466	\$6,801	\$6,415	\$6,641	\$6,875
Other Projects	\$437	\$613	\$630	\$647	\$711
TOTAL Operating Impact	\$7,248	\$20,115	\$25,919	\$27,859	\$30,137

DEVELOPMENT IMPACT FEES

The city's financial policy states that, "Where possible, projects that are constructed in response to growth in the community should be financed through growth in the tax base or through development fees." The City Council's implementation of development impact fees (DIFs) helps achieve this objective.

Developers pay development impact fees when they construct new residential and commercial developments. These fees cover the increased cost to the city of providing new infrastructure in the following categories: parks, libraries, streets, police, fire, solid waste services, roadway improvements, general government and water/sewer. In 1994, the City undertook an impact fee study that was completed and implemented on February 1, 1997 to assist in recovering costs related to water and sewer infrastructure, streets, parks (neighborhood and community parks), libraries, police and fire services. In 2000, fees were implemented for solid waste (sanitation and landfill), roadways and general government. The public safety fees were also separated into police facilities and fire/emergency medical services categories.

Based on planning and zoning information, the city can reasonably estimate the amount of impact fee revenue that will be generated when a defined geographical area is fully developed. For example, the area in which the new western branch library will be located is not fully developed. Using future DIF revenues, the city can build a library to serve existing residents. As the area grows, the cost of the facility will be shared by all of the developers in that area.

Parks DIF have a citywide component for parks, recreation facilities and open space and trails, as well as a neighborhood park component. The neighborhood parks portion of the fee may only be used for neighborhood park improvements in the geographic area in which the development took place. For purposes of tracking and spending this revenue in accordance with this requirement, the city was divided into three park zones.

In FY 2003-04 separate fund numbers by category were established to make it easier for end users to access information about projects. The chart on the following page projects parks, roadway improvements, library, police, fire and EMS, solid waste and general government DIF revenues and expenses during the next five to ten years. In FY 2005-06 Transportation DIF was renamed Roadway Improvements DIF. Also, In FY 2005-06 staff completed the 2005 update to the City's development impact fees and Council expressed a desire to revisit the fees every two years. The updated fees are scheduled to become effective September 12, 2006.

DIF FUNDS BUDGET PROJECTIONS
(All Dollars in Thousands)
(Excludes Contingency Appropriation)

FUND 29: Library Buildings	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$2,695	\$2,612	\$153	\$159	\$165	\$172
Estimated Development Fees	0	0	0	0	0	0
Investment Income	60	78	5	6	7	9
Project Expenses	0	2,537	0	0	0	0
Carryover Expenses	143	0	0	0	0	0
Ending Balance	\$2,612	\$153	\$159	\$165	\$172	\$181

FUND 44: Library Books	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$305	\$0	\$0	\$0	\$0	\$0
Estimated Development Fees	0	0	0	0	0	0
Investment Income	0	0	0	0	0	0
Project Expenses	0	0	0	0	0	0
Carryover Expenses	305	0	0	0	0	0
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0

FUND 53: Fire Facilities	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$603	\$210	\$524	\$850	\$1,195	\$1,695
Estimated Development Fees	608	608	608	608	608	3,368
Investment Income	18	6	18	34	54	424
Project Expenses	718	0	0	0	0	0
Carryover Expenses	0	0	0	0	0	0
Debt Payment ¹	301	300	300	298	161	0
Ending Balance	\$210	\$524	\$850	\$1,195	\$1,695	\$5,487

FUND 74: Police Facilities	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$2,291	\$2,210	\$2,648	\$3,113	\$3,613	\$4,332
Estimated Development Fees	770	770	770	770	770	3,850
Miscellaneous Revenue	0	0	0	0	0	0
Investment Income	48	66	93	125	163	217
Project Expenses	500	0	0	0	0	0
Carryover Expenses	0	0	0	0	0	0
Debt Payment ¹	400	398	397	395	214	0
Ending Balance	\$2,210	\$2,648	\$3,113	\$3,613	\$4,332	\$8,399

FUND 80: Parks - Citywide	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$1,920	\$0	\$3	\$3	\$4	\$4
Estimated Development Fees	461	461	461	461	461	2,305
Investment Income	44	0	0	0	0	0
Project Expenses	1,949	458	461	461	461	2,189
Carryover Expenses	476	0	0	0	0	0
Ending Balance	\$0	\$3	\$3	\$4	\$4	\$121

FUND 81: Rec Facilities - Citywide	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$1,247	\$0	\$2	\$4	\$254	\$515
Estimated Development Fees	250	250	250	250	250	1,250
Investment Income	26	0	0	0	11	26
Project Expenses	1,143	248	248	0	0	0
Carryover Expenses	380	0	0	0	0	0
Ending Balance	\$0	\$2	\$4	\$254	\$515	\$1,791

FUND 85: Library	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$2,774	\$1,716	\$12	\$97	\$156	\$189
Estimated Development Fees	470	470	470	470	470	2,350
Investment Income	45	51	0	4	7	9
Project Expenses	309	2,226	385	414	444	2,041
Carryover Expenses	1,263	0	0	0	0	0
Ending Balance	\$1,716	\$12	\$97	\$156	\$189	\$508

DIF FUNDS BUDGET PROJECTIONS
(All Dollars in Thousands)
(Excludes Contingency Appropriation)

FUND 86: Open Space/Trails	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$390	\$0	\$1	\$1	\$87	\$177
Estimated Development Fees	86	86	86	86	86	430
Investment Income	12	0	0	0	4	9
Project Expenses	487	85	85	0	0	0
Carryover Expenses	0	0	0	0	0	0
Ending Balance	\$0	\$1	\$1	\$87	\$177	\$616

FUND 87: N'hood Parks - Zone 1	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$635	\$302	\$311	\$322	\$482	\$651
Estimated Development Fees	147	147	147	147	147	735
Intergovernmental Revenue	600	0	0	0	0	0
Investment Income	6	9	11	13	22	33
Project Expenses	669	147	147	0	0	0
Carryover Expenses	417	0	0	0	0	0
Ending Balance	\$302	\$311	\$322	\$482	\$651	\$1,419

FUND 88: N'hood Parks - Zone 2	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$757	\$0	\$9	\$17	\$26	\$212
Estimated Development Fees	186	186	186	186	186	1,047
Investment Income	4	0	0	1		1
Project Expenses	323	178	178	178	0	1,261
Carryover Expenses	623	0	0	0		0
Ending Balance	\$0	\$9	\$17	\$26	\$212	\$0

FUND 93: N'hood Parks - Zone 3	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$493	\$0	\$0	\$0	\$1	\$1
Estimated Development Fees	39	39	39	39	39	195
Investment Income	0	0	0	0	0	0
Budget Transfer In/Out	0	0	0	0	0	0
Project Expenses	39	39	39	39	39	195
Carryover Expenses	493	0	0	0	0	0
Ending Balance	\$0	\$0	\$0	\$1	\$1	\$1

FUND 94: Roadway Improvements	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$9,239	\$4,139	\$5,448	\$7,099	\$8,842	\$11,077
Estimated Development Fees	2,124	2,374	2,374	2,374	2,150	10,750
Investment Income	65	124	191	284	398	554
Intergovernmental Revenue	0	0	0	0	0	0
Project Expenses	3,959	1,189	914	914	314	2,000
Carryover Expenses	3,330	0	0	0	0	0
Ending Balance	\$4,139	\$5,448	\$7,099	\$8,842	\$11,077	\$20,380

FUND 97: General Government	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$1,924	\$1,941	\$2,074	\$2,234	\$2,427	\$3,523
Estimated Development Fees	1,760	1,760	1,760	1,760	1,587	7,934
Investment Income	71	58	73	89	109	176
Project Expenses	576	567	558	549	0	0
Carryover Expenses	117	0	0	0	0	0
Debt Payment ¹	1,121	1,118	1,115	1,108	600	0
Ending Balance	\$1,941	\$2,074	\$2,234	\$2,427	\$3,523	\$11,633

¹ Debt payment for bond sales for West Public Safety Building (2003) and Field Operations Center (2004).

CONSTRUCTION FUNDS

Construction funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. They are based on the type of general obligation bonds and alternative financing that the city can issue. Beginning balances are based on prior bond proceeds until expended. Additional bond sales during the specified years, along with estimated investment income, and expected grant revenues, increase the beginning balances. Project expenses and carryover reduce the beginning balances. The chart on the following pages summarize anticipated revenue and expenses during the next five to ten years for the general obligation bond and alternative financing categories used to pay for planned capital projects.



Above: Construction of the Foothills Recreation and Aquatic Center located at 5600 West Union Hills Drive, is scheduled to open in 2006.

CONSTRUCTION FUNDS BUDGET PROJECTIONS
(All Dollars in Thousands)
(Excludes Contingency Appropriation)

FUND 28: Cultural Facility	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$979	\$503	\$503	\$503	\$503	\$503
Bond Sales/Proceeds	0	0	0	0	0	21,055
Bond Premium	0	0	0	0	0	0
Investment Income	0	0	0	0	0	0
Budget Transfer In/Out	0	0	0	0	0	0
Project Expenses	0	0	0	0	0	21,558
Carryover Projects	474	0	0	0	0	0
Advisor Fee	2	0	0	0	0	0
Ending Balance	\$503	\$503	\$503	\$503	\$503	\$0

FUND 30: Gov't Facility	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$352	\$352	\$352	\$352	\$352	\$352
Bond Sales/Proceeds	0	0	0	0	0	48,761
Investment Income	0	0	0	0	0	79
Budget Transfer In/Out	0	0	0	0	0	0
Project Expenses	0	0	0	0	0	49,193
Carryover Projects	0	0	0	0	0	0
Ending Balance	\$352	\$352	\$352	\$352	\$352	\$0

FUND 31: Streets/Parking	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$7,756	\$2,428	\$2,044	\$647	\$225	\$155
Bond Sales/Proceeds	1,350			6,044	0	14,253
Investment Income	65	73	61	23	9	35
Miscellaneous Revenue	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0
Budget Transfer In/Out	0	0	0	0	0	0
Project Expenses	1,425	458	1,458	6,489	79	14,442
Carryover Projects	5,314	0	0	0	0	0
Advisor Fee	4	0	0	0	0	0
Ending Balance	\$2,428	\$2,044	\$647	\$225	\$155	\$0

FUND 32: Economic Development	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$535	\$0	\$0	\$0	\$0	\$0
Bond Sales/Proceeds	0	0	0	1,000	0	85,000
Bond Premium	0	0	0	0	0	0
Investment Income	0	0	0	0	0	0
Project Expenses	0	0	0	1,000	0	85,000
Carryover Projects	535	0	0	0	0	0
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0

FUND 35: Open Space/Trails	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$1,213	\$440	\$453	\$1,291	\$336	\$349
Bond Sales/Proceeds	0	0	2,000	0	0	47,329
Investment Income	11	13	68	45	13	16
Intergovernmental Revenue	0	0	0	0	0	0
Project Expenses	0	0	1,230	1,000	0	47,694
Carryover Projects	783	0	0	0	0	0
Advisor Fee	1	0	0	0	0	0
Ending Balance	\$440	\$453	\$1,291	\$336	\$349	\$0

FUND 36: Park Bonds	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$15,456	\$3,183	\$2,957	\$3,046	\$3,153	\$3,279
Bond Sales/Proceeds	0	0	12,613	6,097	0	171,800
Investment Income	119	95	89	107	126	738
Miscellaneous Revenue	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0
Budget Transfer In/Out	0	0	0	0	0	0
Project Expenses	1,639	322	12,613	6,097	0	175,817
Carryover Projects	10,738	0	0	0	0	0
Advisor Fee	15	0	0	0	0	0
Ending Balance	\$3,183	\$2,957	\$3,046	\$3,153	\$3,279	\$0

CONSTRUCTION FUNDS BUDGET PROJECTIONS
(All Dollars in Thousands)
(Excludes Contingency Appropriation)

FUND 60: Public Safety Bonds	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$5,899	\$6,816	\$15,512	\$0	\$0	\$0
Bond Sales Public Safety	18,390	12,200	5,770	1,275	0	84,073
Bond Premium	0	0	0	0	0	0
MPC Bonds	0	0	0	0	0	0
Investment Income	10	204	656	0	0	0
Budget Transfer In/Out	0	0	0	0	0	0
Project Expenses	5,475	3,708	21,939	1,275	0	84,073
Carryover Projects	12,003	0	0	0	0	0
Advisor Fee	5	0	0	0	0	0
Ending Balance	\$6,816	\$15,512	\$0	\$0	\$0	\$0

FUND 61: Highway User Revenue¹	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$14,292	\$4,253	\$2,086	\$1,365	\$1,416	\$1,473
Bond Sales/Proceeds	0	0	0	6,430	0	8,728
Investment Income	105	128	63	48	57	331
Intergovernmental Revenue	0	0	0	0	0	0
Miscellaneous Revenue	0	0	0	0	0	0
Budget Transfer In/Out	0	0	0	0	0	0
Project Expenses	183	2,295	784	6,427	0	10,532
Operating Transfer Out	0	0	0	0	0	0
Carryover Projects	9,955	0	0	0	0	0
Advisor Fee	6	0	0	0	0	0
Ending Balance	\$4,253	\$2,086	\$1,365	\$1,416	\$1,473	\$0

FUND 64: Library Bonds	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$15	\$0	\$0	\$0	\$0	\$0
Bond Sales/Proceeds	0	0	6,685	0	0	12,245
Investment Income	0	0	0	0	0	0
Project Expenses	0	0	6,685	0	0	12,245
Carryover Projects	15	0	0	0	0	0
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0

FUND 65: Flood Control Bonds	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$7,690	\$5,375	\$1,498	\$1,543	\$354	\$203
Bond Sales/Proceeds	11,241	0	2,079	4,877	0	14,727
Investment Income	43	161	45	64	14	46
Miscellaneous Revenue	0	0	0	0	0	0
Intergovernmental Revenue	0	1,400	0	2,600	0	2,300
Project Expenses	7,803	5,437	2,079	8,731	164	17,276
Carryover Projects	5,794	0	0	0	0	0
Advisor Fee	2	0	0	0	0	0
Ending Balance	\$5,375	\$1,498	\$1,543	\$354	\$203	\$0

FUND 68: Transit Bonds	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$139	\$0	\$0	\$0	\$0	\$0
Bond Sales	0	0	0	0	0	0
Investment Income	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0
Project Expenses	0	0	0	0	0	0
Carryover Projects	139	0	0	0	0	0
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0

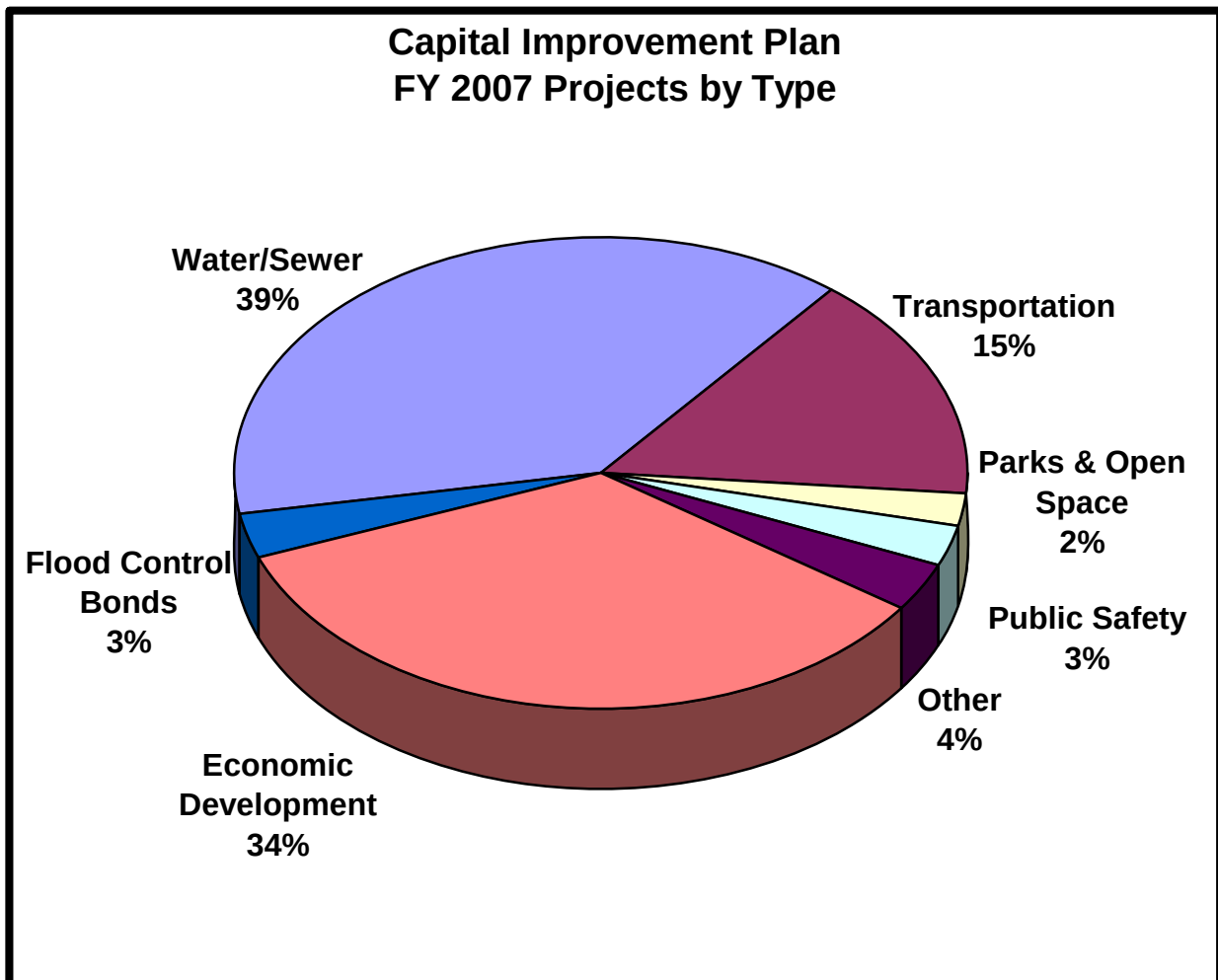
FUND 95: G.F. Revenue Obligations¹	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2012-16
Beginning Balance	\$18,072	\$11,965	\$7,324	\$7,324	\$7,543	\$7,543
Bond Sales/Proceeds	87,000	0	11,000	12,500	0	95,193
Investment Income	0	359	220	264	304	304
Project Expenses	88,287	5,000	11,000	12,500	0	103,040
Carryover Projects	4,820	0	0	0	0	0
Ending Balance	\$11,965	\$7,324	\$7,543	\$7,588	\$7,847	\$0

General Obligation Bonds	\$30,981	\$12,200	\$29,147	\$19,293	\$0	\$499,243
¹Revenue Bonds	\$87,000	\$0	\$11,000	\$18,930	\$0	\$103,921

SUMMARY BY TYPE OF PROJECT

Glendale's capital improvement plan contains a wide range of projects that make up a well-rounded, long-range program for municipal improvements.

One of the most useful ways to view the capital improvement plan and understand its components is to group projects into similar types or categories. Since city revenue sources are often limited to specific categories (e.g., streets, water/sewer utility) and bonds are authorized by major categories (e.g., public safety, parks), this approach is also helpful when evaluating bond issues. The graph below shows FY 2007 CIP projects by major category type (does not include carryover).



The following section includes a summary of all capital projects by fund. A narrative description of the major CIP categories precedes the project detail sheets for each project. Each detail sheet contains a project identification number and name, a short project description, the anticipated

funding source, projected costs for each of the first five years (including carryover funding from the previous years CIP, if applicable), a five-year aggregate estimate for the second five years and the operating impact, if any. For example, if a grant match is required from the city's operating budget, the match amount will appear in the operating impact line.

All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts. Projects that include carryover estimates are footnoted on the project detail sheets. Carryover funding is included in the FY 2007 project costs column. New projects are identified with a double asterisk --**-- in the project's title for the detailed description of each project. Projects that do not have funding in the first year are assigned a T (temporary) number until design or construction begins.

2007-16 Capital Improvement Plan

Summary of ALL Capital Projects by Fund

Old/New							
Fund #	Fund Name	FY 06-07*	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 12-16
50 / 2360	Water & Sewer Fund	\$10,876,734	\$4,491,253	\$6,194,970	\$1,019,747	\$1,383,948	\$9,269,056
83 / 2400	Water	\$119,882,830	\$29,603,559	\$45,598,238	\$18,434,760	\$14,387,655	\$42,891,493
84 / 2420	Sewer	\$45,550,976	\$19,528,714	\$14,834,122	\$13,791,376	\$15,604,652	\$43,279,828
33 / 2210	Transportation Construct	\$63,910,631	\$29,783,435	\$19,621,211	\$19,461,662	\$7,581,175	\$71,587,551
24 / 1650	Transportation Grants	\$5,627,790	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
94 / 1600	DIF-Roadway Imp	\$7,288,893	\$1,188,800	\$913,800	\$913,800	\$313,800	\$2,000,000
31 / 1980	Street Construction	\$6,739,148	\$457,677	\$1,457,618	\$6,489,366	\$79,411	\$14,442,102
61 / 2000	HURF Bonds	\$10,138,460	\$2,294,844	\$783,509	\$6,426,587	\$0	\$10,532,000
12 / 1340	Street Fund	\$149,370	\$639,500	\$0	\$0	\$0	\$395,000
68 / 2220	Transit Bonds	\$139,012	\$0	\$0	\$0	\$0	\$0
35 / 2140	Open Space/Trails	\$783,331	\$0	\$1,230,411	\$1,000,000	\$0	\$47,694,294
86 / 1520	DIF-Citywide Open Spaces	\$487,226	\$85,447	\$85,447	\$0	\$0	\$0
36 / 2060	Park Bond Fund	\$12,376,772	\$322,148	\$12,612,542	\$6,096,625	\$0	\$175,816,651
80 / 1460	DIF-Citywide Parks	\$2,425,021	\$458,307	\$460,690	\$460,690	\$460,690	\$2,188,615
81 / 1480	DIF-Citywide Rec Fac's	\$1,523,308	\$248,371	\$248,371	\$0	\$0	\$0
87 / 1540	DIF-Park Dev Zone 1	\$1,086,190	\$146,664	\$146,664	\$0	\$0	\$0
88 / 1560	DIF-Park Dev Zone 2	\$946,520	\$177,629	\$177,629	\$177,629	\$0	\$1,260,933
93 / 1580	DIF-Park Dev Zone 3	\$531,557	\$38,901	\$38,901	\$38,901	\$38,901	\$194,504
64 / 2160	Library Bonds	\$14,689	\$0	\$6,685,000	\$0	\$0	\$12,245,237
29 / 1380	DIF-Library Buildings	\$142,755	\$2,536,942	\$0	\$0	\$0	\$0
44 / 1400	DIF-Library Books	\$304,871	\$0	\$0	\$0	\$0	\$0
85 / 1500	DIF-Libraries	\$1,572,807	\$2,225,830	\$385,340	\$414,444	\$444,394	\$2,040,855
60 / 2040	Public Safety	\$17,477,896	\$3,708,254	\$21,939,207	\$1,275,000	\$0	\$84,072,627
74 / 1440	DIF-Police Facilities	\$500,000	\$0	\$0	\$0	\$0	\$0
53 / 1420	DIF-Fire Protect Fac	\$717,590	\$0	\$0	\$0	\$0	\$0
30 / 2080	Government Facility	\$0	\$0	\$0	\$0	\$0	\$49,193,220
97 / 1620	DIF-General Government	\$693,058	\$567,216	\$558,144	\$549,072	\$0	\$0
57 / 2480	Sanitation Fund	\$1,288,394	\$2,133,000	\$1,876,000	\$1,896,000	\$2,709,000	\$15,445,000
55 / 2440	Landfill	\$1,505,696	\$291,917	\$11,336,034	\$5,209,096	\$6,034,250	\$12,748,859
34 / 2120	Airport Capital	\$2,227,715	\$1,379,358	\$0	\$0	\$0	\$0
47 / 1840	Other Grants	\$3,279,938	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
28 / 2130	Cultural Facility	\$474,232	\$0	\$0	\$0	\$0	\$21,557,973
32 / 2100	Economic Development	\$535,221	\$0	\$0	\$1,000,000	\$0	\$85,000,000
95 / 1270	G.F. Revenue Oblgs	\$93,107,144	\$5,000,000	\$11,000,000	\$12,500,000	\$0	\$103,040,085
65 / 2180	Flood Control Bonds	\$13,596,503	\$5,437,488	\$2,079,153	\$8,730,559	\$164,400	\$17,276,388
01 / 1000	General Fund	\$6,063,274	\$4,226,082	\$1,979,481	\$2,081,739	\$959,418	\$12,264,836
06 / 1740	Civic Center	\$423,934	\$100,000	\$100,000	\$2,600,000	\$100,000	\$17,550,000
70 / 1220	Arts Commission	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$2,100,000
19 / 1080	Housing	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$1,375,000
Grand Total		\$435,014,486	\$121,696,336	\$166,967,482	\$115,192,053	\$54,886,694	\$877,462,107

All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

* FY 2006-07 includes carryover

WATER AND SEWER

Water and sewer capital projects account for the largest portion of the Capital Improvement Plan. Water and sewer projects will be funded from Water and Sewer Fund revenues. The FY 2007-16 budget reflects the inflationary trend in the construction market and additional costs resulting from the recommendations of the Utilities Security Master Plan.

FY 2007 water projects reflect construction of the Oasis Water Treatment Plant in west Glendale; continued funding of the Cholla Water Treatment Plant filter enhancement project; and replacement and rehabilitation of the water distribution system throughout the city.

In FY 2007, sewer projects include sewer line replacement; an interceptor sewer to serve new development west of 91st Avenue and south of Glendale Avenue; and inspection and repair of the 99th Avenue sewer line that connects to the Phoenix/Sub-Regional Operating Group (SROG).

Combined water and sewer projects in FY 2007 include replacement and implementation of a new utility billing system and security enhancements to the water treatment plants and water reclamation and recharge facilities.

Several very large capital projects will be funded over extended time periods. For example, payments to SROG for wastewater treatment plant upgrades will continue through FY 2012-16. Projects are also planned for the replacement and extension of various water and sewer lines throughout the city.

The FY 2007-16 CIP reflects recommendations from the Black & Veatch Comprehensive Water Facilities Planning & Design study completed in 2006.



Above: The Western Area Water Reclamation Facility will be expanded to a 10 MGD facility. Project 9246/60003 West Area WWRP.

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Water & Sewer Fund (50) / (2360)

Category: Revenue

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8050/60000 *Utility Billing System Repl.	\$2,701,967	\$0	\$0	\$0	\$0	\$0
9220/60001 *Additional Recharge Capacity	\$688,143	\$293,965	\$0	\$0	\$321,023	\$1,042,189
9221/60002 *Addtl Recharge Capacity	\$1,916,973	\$0	\$0	\$0	\$0	\$4,920,806
9246/60003 *West Area WWRP	\$3,785,016	\$0	\$0	\$0	\$0	\$0
9261/60004 *Arrowhead WRF	\$262,037	\$0	\$0	\$0	\$0	\$0
9295/60006 Sand Filtrs & Dis Sys - AWRF	\$303,201	\$3,528,049	\$5,494,200	\$0	\$0	\$0
9296/60007 Arrwhd Wtr Reclam Fac Imps	\$1,219,397	\$669,239	\$700,770	\$1,019,747	\$1,062,925	\$3,088,431
T216/T2160 **Insertion Machine: W & S Fund	\$0	\$0	\$0	\$0	\$0	\$112,450
T217/T2170 **Cashier Security Remodel	\$0	\$0	\$0	\$0	\$0	\$105,180
Total Water & Sewer Fund Projects:	\$10,876,734	\$4,491,253	\$6,194,970	\$1,019,747	\$1,383,948	\$9,269,056

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Water & Sewer Fund (50) / (2360)

Category: Revenue

Project Number: 8050 / 60000 Funding Source: Water & Sewer Revenues

Project Name: *Utility Billing System Repl.

Project Description: Replacement and implementation of a new utility billing system. The cost includes software, professional services and fees, and annual service and maintenance.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,201,967	\$1,500,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$106,000	\$109,180	\$112,455	\$115,829	\$633,401

Project Number: 9220 / 60001 Funding Source: Water & Sewer Revenues

Project Name: *Additional Recharge Capacity

Project Description: Funding a five-year replacement program for the major analytical instrumentation at the city's Water Quality Laboratory. Highly sensitive and precise analytical instrumentation is required for the regulatory analysis of the city's water.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$521,701	\$166,442	\$293,965	\$0	\$0	\$321,023	\$1,042,189
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9221 / 60002 Funding Source: Water & Sewer Revenues

Project Name: *Addtl Recharge Capacity

Project Description: Provide contingency recharge capacity for the Arrowhead Ranch Water Reclamation Facility in order to comply with CMOM and prevent possible sanitary sewer overflows due to loss of discharge pathway to Arrowhead amenities during normal operations.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,916,973	\$0	\$0	\$0	\$0	\$0	\$4,920,806
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$256,000

Project Number: 9246 / 60003 Funding Source: Water & Sewer Revenues

Project Name: *West Area WWRP

Project Description: Expansion of the existing WAWRF from 4.3/7.0 MGD to 10 MGD.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$3,785,016	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$88,575	\$72,614	\$74,792	\$77,036	\$79,347	\$433,904

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Water & Sewer Fund (50) / (2360)

Category: Revenue

Project Number: 9261 / 60004 Funding Source: Water & Sewer Revenues

Project Name: *Arrowhead WRF

Project Description: The Arrowhead Wastewater Reclamation Plant is being expanded to increase capacity from 2.2 to 5.5 million gallons per day. The plant provides treated effluent for use in landscaped areas in northern Glendale.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$262,037	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9295 / 60006 Funding Source: Water & Sewer Revenues

Project Name: Sand Filtrs & Dis Sys - AWRP

Project Description: Replace the aging sand filters and ultra violet light disinfection system at the Arrowhead Water Reclamation Facility. Construction cost increased by 40% due to projected materials shortfalls caused by construction efforts in southern United States.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$303,201	\$3,528,049	\$5,494,200	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$75,000	\$77,250	\$80,000	\$437,473

Project Number: 9296 / 60007 Funding Source: Water & Sewer Revenues

Project Name: Arrwhd Wtr Reclam Fac Imps

Project Description: To ensure reliable and safe treatment of wastewater in the Arrowhead area, the treatment plant processes will be upgraded or expanded. This will enable the plant to consistently meet the A+ effluent water quality requirements.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$1,219,397	\$669,239	\$700,770	\$1,019,747	\$1,062,925	\$3,088,431
Operating Impact:		\$69,128	\$71,202	\$73,338	\$75,538	\$77,776	\$479,998

Project Number: T216 / T2160 Funding Source: Water & Sewer Revenues

Project Name: **Insertion Machine: W & S Fund

Project Description: Replace current insertion machine that is 13 years old and operates at 50% of its initial capability. It performs insertion for all depts, including paychecks & sales tax. If not replaced, this functionality may need to be out-sourced by depts.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$112,450
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$45,500

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Water & Sewer Fund (50) / (2360)

Category: Revenue

Project Number: T217 / T2170

Funding Source: Water & Sewer Revenues

Project Name: **Cashier Security Remodel

Project Description: This request will protect our employee & monetary assets. This area receives the most walk-in traffic & money in the city. Over 200 residences have their water services interrupted because of non-payment every week. Employee safety is important.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$105,180
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Water (83) / (2400)			Category: Revenue			
<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8029/61000 *Pyramid Peak WTP - Solid Exp	\$1,015,066	\$0	\$0	\$0	\$0	\$0
8051/61001 *Fire Hydrant Replacement	\$3,437,163	\$3,120,863	\$150,000	\$0	\$0	\$0
8055/61002 *Backbone Fiber Optic/Cholla WT	\$42,326	\$0	\$0	\$0	\$0	\$0
8056/61003 *Oasis Water Campus	\$58,050,495	\$6,000,340	\$0	\$0	\$0	\$0
9009/61004 *CAP Water Purchase	\$3,420,132	\$0	\$0	\$0	\$0	\$184,120
9011/61005 *Cholla Telemetry	\$720,310	\$0	\$0	\$0	\$0	\$0
9223/61007 *Zone 4 Reservoir Fill Line	\$6,922,123	\$0	\$0	\$0	\$0	\$0
9224/61008 *Zone 4 WTP to 83rd/Orangewood	\$4,909,221	\$0	\$0	\$0	\$0	\$0
9225/61009 *Drinking Water Well Head Trmt	\$2,435,428	\$574,353	\$0	\$0	\$0	\$0
9229/61010 *Zone 3 Pump Improvements	\$83,255	\$0	\$0	\$0	\$0	\$0
9232/61011 *Water Zone 4 Improvements	\$1,249,620	\$0	\$0	\$0	\$0	\$0
9247/61012 *Irrigation	\$472,212	\$300,792	\$0	\$0	\$0	\$0
9249/61013 *Line Replacement & Extension	\$5,651,265	\$4,436,028	\$4,787,834	\$5,101,851	\$5,373,213	\$17,323,950
9269/61015 *Outer Loop Effluent Line	\$1,740,808	\$774,300	\$0	\$0	\$0	\$0
9272/61016 *Cholla WTP Expansion	\$448,627	\$0	\$0	\$0	\$0	\$0
9275/61017 *Pyramid Peak Storage	\$2,404,792	\$0	\$0	\$0	\$0	\$0
9276/61018 Addtl Treatment Plant Storage	\$0	\$0	\$0	\$0	\$0	\$10,689,400
9277/61019 Storage and Recovery Well	\$0	\$0	\$0	\$1,740,559	\$1,027,073	\$692,183
9278/61020 *West Area Reuse Pipelines	\$1,448,808	\$0	\$0	\$0	\$370,621	\$1,197,454
9280/61021 *N River/Agua Fria Storage Proj	\$1,620,170	\$58,845	\$58,845	\$0	\$0	\$117,690
9285/61023 *Water System Security	\$4,140,798	\$2,786,363	\$0	\$0	\$0	\$0
9286/61024 *Cholla Water Plant Process Imp	\$9,763,278	\$0	\$0	\$0	\$0	\$0
9287/61025 *Off Project Groundwater Wells	\$1,470,102	\$0	\$0	\$0	\$0	\$0
9288/61026 *Emergency Water Supply	\$195,269	\$0	\$0	\$0	\$0	\$0
9289/61028 *Zn 4 WTP to Zn 1 Trans Main	\$2,122,511	\$0	\$0	\$0	\$0	\$0
9290/61029 Regional GAC Plant	\$0	\$649,270	\$701,630	\$0	\$0	\$0
9292/61031 *Westgate Transmission Line	\$961,789	\$0	\$0	\$0	\$0	\$0
9293/61033 *Coyote Lake Fiber Optic	\$139,272	\$0	\$0	\$0	\$0	\$0
9297/61034 Orangewood Ave Wtr Trans Mn	\$1,195,392	\$1,938,485	\$1,617,174	\$0	\$0	\$0
9298/61035 83rd Ave Trn Main Orgewd to Gd	\$612,527	\$878,823	\$0	\$0	\$0	\$0
9299/61036 Zn4 Groundwater Trtment Plant	\$1,907,315	\$7,202,948	\$38,282,755	\$11,592,350	\$0	\$0
9625/61027 *Water Line Extension	\$1,302,756	\$882,149	\$0	\$0	\$201,832	\$631,327
T347/T3470 67th Ave. Wtr Mn Brdly to Utopia	\$0	\$0	\$0	\$0	\$889,322	\$0
T348/T3480 95th A Wtr Trn Lne Orgewd to Gld	\$0	\$0	\$0	\$0	\$1,146,945	\$0
T349/T3490 Acoma Rd Trn Mn Zn 2 GrndTrt P	\$0	\$0	\$0	\$0	\$0	\$294,057
T350/T3500 Glendale Ave. Water Trans Mn	\$0	\$0	\$0	\$0	\$0	\$3,462,837

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Water (83) / (2400)	Category: Revenue

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
T351/T3510 Orngewood Ave Wtr Trans Mn	\$0	\$0	\$0	\$0	\$0	\$2,363,475
T352/T3520 Zne 2 Grndwater Trtmnt Plant	\$0	\$0	\$0	\$0	\$0	\$5,935,000
T353/T3530 Pyramid Pk WTP Train #1 Equip	\$0	\$0	\$0	\$0	\$5,378,649	\$0
Total Water Projects:	\$119,882,830	\$29,603,559	\$45,598,238	\$18,434,760	\$14,387,655	\$42,891,493

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Water (83) / (2400)

Category: Revenue

Project Number: 8029 / 61000 Funding Source: Water & Sewer Revenues

Project Name: *Pyramid Peak WTP - Solid Exp

Project Description: Installation of additional solids handling facilities to accommodate increased solids production.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,015,066	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8051 / 61001 Funding Source: Water & Sewer Revenues

Project Name: *Fire Hydrant Replacement

Project Description: Replacement of approximately 930 old fire hydrants. These hydrants are in excess of 25 years old and do not meet current city design guidelines or AWWA annual inspection recommendations. We are unable to obtain parts and perform routine maintenance.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$552,466	\$2,884,697	\$3,120,863	\$150,000	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8055 / 61002 Funding Source: Water & Sewer Revenues

Project Name: *Backbone Fiber Optic/Cholla WT

Project Description: A fiber optic backbone communications system to support the computerized signal system that will connect to the Cholla Treatment Plant.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$42,326	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8056 / 61003 Funding Source: Water & Sewer Revenues

Project Name: *Oasis Water Campus

Project Description: Preparation of a "Comprehensive Water Facilities Planning and Design" plan, followed by design and construction of a new 10 million gallon per day (MGD) surface water treatment plant to serve mainly western Glendale with fresh drinking water.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$18,271,284	\$39,779,211	\$6,000,340	\$0	\$0	\$0	\$0
Operating Impact:		\$501,500	\$2,948,602	\$3,037,060	\$3,128,171	\$3,220,329	\$17,610,076

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Water (83) / (2400)

Category: Revenue

Project Number: 9009 / 61004 Funding Source: Water & Sewer Revenues

Project Name: *CAP Water Purchase

Project Description: Glendale is expected to purchase an additional allocation of 3,053 acre-feet per year of Central Arizona Project water, pending final authorization of the Arizona Water Settlements Act.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$3,420,132	\$0	\$0	\$0	\$0	\$0	\$184,120
Operating Impact:		\$318,000	\$348,042	\$369,413	\$347,487	\$357,912	\$1,957,208

Project Number: 9011 / 61005 Funding Source: Water & Sewer Revenues

Project Name: *Cholla Telemetry

Project Description: The completion of Phase three of the radio telemetry project will add 1.2 GHz microwave radio communication equipment at the ARWRF, Cholla WTP, PPWTP, WAWRF and the Utilities Department office at the Field Operations Center.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$720,310	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9223 / 61007 Funding Source: Water & Sewer Revenues

Project Name: *Zone 4 Reservoir Fill Line

Project Description: This water transmission main (24"/20") has been identified in the Black & Veatch "Comprehensive Water Facilities Planning and Design" report of September 2003, as a key component of the plan to improve water quality in Water Pressure Zone 4.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$2,290,422	\$4,631,701	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9224 / 61008 Funding Source: Water & Sewer Revenues

Project Name: *Zone 4 WTP to 83rd/Orangewood

Project Description: A 30" water transmission main pipeline intended to convey drinking water from the Zone 4 Water Treatment Plant into the Zone 4 Water Pressure Zone as far as 83rd Avenue and Orangewood.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$2,577,341	\$2,331,880	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Water (83) / (2400)

Category: Revenue

Project Number: 9225 / 61009 Funding Source: Water & Sewer Revenues

Project Name: *Drinking Water Well Head Trmt

Project Description: Conduct an engineering study to evaluate the various treatment technologies available to treat arsenic and/or radon at various drinking water wells throughout the City.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$618,351	\$1,817,077	\$574,353	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9229 / 61010 Funding Source: Water & Sewer Revenues

Project Name: *Zone 3 Pump Improvements

Project Description: This improvement will provide better water pressure for the area of the City located west of 67th Avenue and north of Deer Valley Road.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$83,255	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9232 / 61011 Funding Source: Water & Sewer Revenues

Project Name: *Water Zone 4 Improvements

Project Description: Water transmission pipeline in Bethany Home Road, 79th to 91st Avenues.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,249,620	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9247 / 61012 Funding Source: Water & Sewer Revenues

Project Name: *Irrigation

Project Description: The downtown flood irrigation system needs rehabilitation or repair. The work will be done in phases.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$472,212	\$0	\$300,792	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Water (83) / (2400)

Category: Revenue

Project Number: 9249 / 61013 Funding Source: Water & Sewer Revenues

Project Name: *Line Replacement & Extension

Project Description: Replacement/Rehabilitation of Water Lines throughout the City.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,571,098	\$4,080,167	\$4,436,028	\$4,787,834	\$5,101,851	\$5,373,213	\$17,323,950
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9269 / 61015 Funding Source: Water & Sewer Revenues

Project Name: *Outer Loop Effluent Line

Project Description: Project to transport, store, recharge, recover and reuse water for Arrowhead Ranch and area-wide.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,740,808	\$0	\$774,300	\$0	\$0	\$0	\$0
Operating Impact:		\$56,275	\$57,963	\$59,702	\$61,493	\$63,338	\$346,358

Project Number: 9272 / 61016 Funding Source: Water & Sewer Revenues

Project Name: *Cholla WTP Expansion

Project Description: Design and construction of facilities at the Cholla WTP to meet solids handling regulations of the EPA.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$448,627	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9275 / 61017 Funding Source: Water & Sewer Revenues

Project Name: *Pyramid Peak Storage

Project Description: Installation of a new 10-MG Reservoir, piping changes and related process equipment.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$2,404,792	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Water (83) / (2400)

Category: Revenue

Project Number: 9276 / 61018 Funding Source: Water & Sewer Revenues

Project Name: Addtl Treatment Plant Storage

Project Description: Additional treated water storage to help meet peak day and fire flow demands in Water Pressure Zones 4 & 2.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$10,689,400
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$3,010,400

Project Number: 9277 / 61019 Funding Source: Water & Sewer Revenues

Project Name: Storage and Recovery Well

Project Description: Project to install one or more water wells for recharge of effluent and recovery of groundwater credits.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$1,740,559	\$1,027,073	\$692,183
Operating Impact:		\$0	\$0	\$0	\$0	\$300,000	\$1,690,523

Project Number: 9278 / 61020 Funding Source: Water & Sewer Revenues

Project Name: *West Area Reuse Pipelines

Project Description: Reuse water pipelines for WAWRF effluent transmission & distribution.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$34,283	\$1,414,525	\$0	\$0	\$0	\$370,621	\$1,197,454
Operating Impact:		\$56,275	\$57,963	\$59,702	\$61,493	\$63,338	\$346,358

Project Number: 9280 / 61021 Funding Source: Water & Sewer Revenues

Project Name: *N River/Agua Fria Storage Proj

Project Description: Ownership in a new underground storage facility that will store additional reclaimed water (effluent) processed at city's expanded West Area Water Reclamation Facility.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,561,325	\$58,845	\$58,845	\$58,845	\$0	\$0	\$117,690
Operating Impact:		\$169,910	\$175,007	\$180,258	\$185,665	\$191,235	\$1,045,753

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Water (83) / (2400)

Category: Revenue

Project Number: 9285 / 61023 Funding Source: Water & Sewer Revenues

Project Name: *Water System Security

Project Description: Installation of additional or new equipment to provide greater security to the city's water source supply, treatment plants and distribution system.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$2,004,547	\$2,136,251	\$2,786,363	\$0	\$0	\$0	\$0
Operating Impact:		\$195,890	\$201,767	\$207,820	\$214,054	\$219,656	\$1,201,170

Project Number: 9286 / 61024 Funding Source: Water & Sewer Revenues

Project Name: *Cholla Water Plant Process Imp

Project Description: Improvements to the Cholla WTP to meet water treatment regulations. Work to be performed during the current 10-yr. CIP will consist mainly of improvements to the existing sand filters and addition of new filters.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$6,268,053	\$3,495,225	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$1,125,508	\$1,159,273	\$1,194,051	\$1,229,873	\$6,725,449

Project Number: 9287 / 61025 Funding Source: Water & Sewer Revenues

Project Name: *Off Project Groundwater Wells

Project Description: The City will drill additional drinking water wells located off of the SRP area. Up to five new wells will serve pressure Zone 2 and pressure Zone 3.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,470,102	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9288 / 61026 Funding Source: Water & Sewer Revenues

Project Name: *Emergency Water Supply

Project Description: Arizona Administrative Code (R18-4-116), requires provision for an alternate source of water in case of a loss of water supply due to major component failure.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$195,269	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Water (83) / (2400)

Category: Revenue

Project Number: 9289 / 61028 Funding Source: Water & Sewer Revenues

Project Name: *Zn 4 WTP to Zn 1 Trans Main

Project Description: A dedicated 24" water transmission main to convey drinking water from the planned Zone 4 Water Treatment Plant (exact location not yet established) to the existing Zone 1 Transmission Main near 67th Avenue & Orangewood.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$522,571	\$1,599,940	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9290 / 61029 Funding Source: Water & Sewer Revenues

Project Name: Regional GAC Plant

Project Description: Co-ownership of a regional GAC regeneration plant and site. Glendale will be a member of the IGA group on this project.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$649,270	\$701,630	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9292 / 61031 Funding Source: Water & Sewer Revenues

Project Name: *Westgate Transmission Line

Project Description: Installation of new water mains to provide adequate water flows and pressures to the western area immediately adjacent to the new Stadium. This was identified in the Black and Veatch Study (October 2003).

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$961,789	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9293 / 61033 Funding Source: Water & Sewer Revenues

Project Name: *Coyote Lake Fiber Optic

Project Description: Joint project to provide fiber optics communication lines. This will provide more reliable and higher speed computer network connections.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$139,272	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Water (83) / (2400)

Category: Revenue

Project Number: 9297 / 61034 Funding Source: Water & Sewer Revenues

Project Name: Orangewood Ave Wtr Trans Mn

Project Description: A new 24" and 20" Zone 4 Water Transmission Main on Orangewood Avenue from 83rd to 99th Avenues.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$1,195,392	\$1,938,485	\$1,617,174	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$30,098	\$31,001	\$31,930	\$174,611

Project Number: 9298 / 61035 Funding Source: Water & Sewer Revenues

Project Name: 83rd Ave Trn Main Orgewd to Gd

Project Description: A 20" water transmission main to convey water from the new Water Zone 4 Transmission Main in Orangewood to the existing Zone 4 Transmission Main on Glendale Avenue.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$612,527	\$878,823	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$30,098	\$31,001	\$31,930	\$32,888	\$179,849

Project Number: 9299 / 61036 Funding Source: Water & Sewer Revenues

Project Name: Zn4 Groundwater Trtment Plant

Project Description: A new water treatment plant intended to treat 10 million gallons per day (MGD) of groundwater to remove nitrates and other contaminants. This facility will provide needed drinking water when surface water plants are off line during canal dry-ups, etc.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$1,907,315	\$7,202,948	\$38,282,755	\$11,592,350	\$0	\$0
Operating Impact:		\$0	\$582,650	\$600,130	\$618,133	\$636,677	\$3,481,613

Project Number: 9625 / 61027 Funding Source: Water & Sewer Revenues

Project Name: *Water Line Extension

Project Description: Installation of water line extensions.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$701,604	\$601,152	\$882,149	\$0	\$0	\$201,832	\$631,327
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Water (83) / (2400)

Category: Revenue

Project Number: T347 / T3470 Funding Source: Water & Sewer Revenues

Project Name: 67th Ave. Wtr Mn Brdly to Utopia

Project Description: A new 12" diameter water main which will improve water distribution within Water Pressure Zone 2.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$889,322	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$25,000	\$136,710

Project Number: T348 / T3480 Funding Source: Water & Sewer Revenues

Project Name: 95th A Wtr Trn Lne Orgewd to Gld

Project Description: A new 16" diameter water transmission main which will improve water distribution within Water Pressure Zone 4.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$1,146,945	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$25,000	\$136,710

Project Number: T349 / T3490 Funding Source: Water & Sewer Revenues

Project Name: Acoma Rd Trn Mn Zn 2 GrndTrt P

Project Description: A new 24" diameter water transmission main which will convey water from the planned Zone 2 Groundwater Treatment Plant into Water Pressure Zone 2.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$294,057
Operating Impact:		\$0	\$0	\$0	\$0	\$10,000	\$54,684

Project Number: T350 / T3500 Funding Source: Water & Sewer Revenues

Project Name: Glendale Ave. Water Trans Mn

Project Description: A new 16" diameter water transmission main which will improve water distribution within Water Pressure Zone 4.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$3,462,837
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$12,500

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Water (83) / (2400)

Category: Revenue

Project Number: T351 / T3510 Funding Source: Water & Sewer Revenues

Project Name: Orngewood Ave Wtr Trans Mn

Project Description: A new 16" water transmission main which will improve water distribution within Water Pressure Zone 4.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$2,363,475
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$10,000

Project Number: T352 / T3520

Funding Source: Water & Sewer Revenues

Project Name: Zne 2 Grndwater Trtmnt Plant

Project Description: A new "off project" water treatment plant intended to treat 10 million gallons per day (MGD) of groundwater to remove nitrates and other contaminants. This facility will provide needed drinking water when surface water plants are off line.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$5,935,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$1,671,000

Project Number: T353 / T3530

Funding Source: Water & Sewer Revenues

Project Name: Pyramid Pk WTP Train #1 Equip

Project Description: Replace all equipment related to train #1 and any other original treatment equipment at Pyramid Peak WTP. This equipment will be approximately twenty one years old. The IGA with Peoria will make them responsible for about 23% of the project costs.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$5,378,649	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Sewer (84) / (2420)

Category: Revenue

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8017/63000 67th - 115th, Northern-C'Back	\$1,056,142	\$1,056,142	\$2,456,864	\$4,004,184	\$1,930,426	\$8,491,306
8052/63001 *Arrowhead Ranch WRF Bypass	\$61,969	\$0	\$0	\$0	\$0	\$0
8905/63002 *83rd Ave & Bell Road Lift Stat	\$1,442,943	\$0	\$0	\$0	\$0	\$0
9219/63021 *Sweetwater & 55th Ave SLS	\$2,039,031	\$660,363	\$0	\$0	\$0	\$0
9226/63003 *99th Ave Interceptor Line	\$4,549,928	\$141,934	\$184,359	\$404,311	\$3,720,599	\$1,121,904
9227/63004 *Arrowhead Ranch Sewer Odor Con	\$764,161	\$0	\$0	\$0	\$0	\$0
9228/63018 Camelback Swr Rehab	\$2,729,720	\$0	\$0	\$0	\$0	\$0
9233/63005 *Sewer System Evaluation	\$553,909	\$0	\$0	\$0	\$0	\$0
9236/63006 *Arrowhead Sewer Lines	\$1,238,461	\$2,668,345	\$0	\$0	\$0	\$1,316,053
9237/63020 Security Enhance Wastewtr Ops	\$4,745,951	\$1,890,982	\$1,625,184	\$1,806,983	\$0	\$0
9238/63007 *Sewer 99th Ave. W.. Water Meter	\$1,982,018	\$1,573,178	\$0	\$0	\$0	\$2,239,555
9240/63008 *Sewers for Areas on Septic Sys	\$874,179	\$1,575,820	\$0	\$0	\$0	\$1,976,959
9248/63009 *67/Ave Swge Lft Sta. Odor Con.	\$3,024,643	\$672,733	\$0	\$0	\$0	\$0
9250/63019 *95th Ave Odor Control Dosing	\$70,175	\$0	\$0	\$0	\$0	\$0
9258/63010 *91st Ave. Construction	\$12,412,414	\$4,442,000	\$4,798,000	\$5,200,000	\$5,290,000	\$17,493,000
9271/63011 *Sewer Master Plan	\$97,494	\$0	\$0	\$0	\$0	\$0
9273/63012 *61st Ave. Sewer Line	\$441,891	\$0	\$0	\$0	\$0	\$0
9274/63013 67th Ave. Lift Station	\$333,460	\$1,147,088	\$481,823	\$0	\$0	\$0
9281/63014 *67th and 83rd Avenue SLS Mode	\$483,511	\$0	\$0	\$330,059	\$1,550,523	\$636,711
9284/63015 *CMOM Implementation	\$1,229,238	\$372,758	\$418,590	\$0	\$470,955	\$1,621,800
9623/63016 *Sewer Line Replacement	\$4,718,383	\$3,021,821	\$1,831,183	\$1,646,743	\$2,140,897	\$6,937,711
9624/63017 *Sewer Line Extension	\$701,355	\$0	\$153,084	\$399,096	\$501,252	\$1,444,829
T361/T3610 Bethany Hme Rd Interceptor	\$0	\$305,550	\$2,885,035	\$0	\$0	\$0
Total Sewer Projects:	\$45,550,976	\$19,528,714	\$14,834,122	\$13,791,376	\$15,604,652	\$43,279,828

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Sewer (84) / (2420)

Category: Revenue

Project Number: 8017 / 63000 Funding Source: Water & Sewer Revenues

Project Name: 67th - 115th, Northern-C'Back

Project Description: Installation of new sewer lines to relieve existing sewer mains as identified by HDR Sewer Depth Study of December 2000. These sewers are growth related.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$1,056,142	\$1,056,142	\$2,456,864	\$4,004,184	\$1,930,426	\$8,491,306
Operating Impact:		\$191,808	\$197,563	\$203,490	\$209,594	\$215,881	\$1,180,527

Project Number: 8052 / 63001 Funding Source: Water & Sewer Revenues

Project Name: *Arrowhead Ranch WRF Bypass

Project Description: A study will look into the changes and improvements necessary to divert the sanitary sewer flow from the ARWRF to the 91st Avenue Wastewater Treatment Plant (WWTP).

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$61,969	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8905 / 63002 Funding Source: Water & Sewer Revenues

Project Name: *83rd Ave & Bell Road Lift Stat

Project Description: Relocation of the 83rd Avenue and Bell Road sewage lift station.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,442,943	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9219 / 63021 Funding Source: Water & Sewer Revenues

Project Name: *Sweetwater & 55th Ave SLS

Project Description: The material condition of this SLS (Sewage Lift Stations) has deteriorated and requires equipment upgrades in order to assure customer satisfaction and public safety. Station is essential to satisfy CMOM (Capacity Management Operation and Maint.).

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$103,256	\$1,935,775	\$660,363	\$0	\$0	\$0	\$0
Operating Impact:		\$30,000	\$30,900	\$31,828	\$32,782	\$33,628	\$183,889

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Sewer (84) / (2420)

Category: Revenue

Project Number: 9226 / 63003 Funding Source: Water & Sewer Revenues

Project Name: *99th Ave Interceptor Line

Project Description: The main sewer line to the Sub-Regional Operating Group (SROG) needs to be inspected and possibly rehabilitated.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,527,496	\$3,022,432	\$141,934	\$184,359	\$404,311	\$3,720,599	\$1,121,904
Operating Impact:	\$0	\$424,370	\$437,101	\$450,214	\$463,721	\$2,535,814	

Project Number: 9227 / 63004 Funding Source: Water & Sewer Revenues

Project Name: *Arrowhead Ranch Sewer Odor Con

Project Description: Permanent hydrogen peroxide chemical dosing stations will be built along the larger diameter (15" - 42") sewer mains in the Arrowhead Ranch area to control the odor of sewer gases.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$764,161	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9228 / 63018 Funding Source: Water & Sewer Revenues

Project Name: Camelback Swr Rehab

Project Description: To replace the sewer and concrete structures in this area over the next two fiscal years. Two former meter station structures need to be permanently abandoned and one 24-inch sewer pipe has to be permanently plugged and abandoned.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$2,729,720	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9233 / 63005 Funding Source: Water & Sewer Revenues

Project Name: *Sewer System Evaluation

Project Description: A 5- year project, now in its 4th year, to evaluate the condition of the City's sewer system and develop a systematic plan for rehabilitating and replacing deteriorated sewers and manholes.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$553,909	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Sewer (84) / (2420)

Category: Revenue

Project Number: 9236 / 63006 Funding Source: Water & Sewer Revenues

Project Name: *Arrowhead Sewer Lines

Project Description: The rehabilitation or replacement of various wastewater collection lines in the Arrowhead Ranch area will improve sewer flow conditions and reduce sewer odors. The work will be done in phases.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,238,461	\$0	\$2,668,345	\$0	\$0	\$0	\$1,316,053
Operating Impact:		\$10,000	\$10,300	\$10,609	\$10,930	\$11,258	\$61,563

Project Number: 9237 / 63020 Funding Source: Water & Sewer Revenues

Project Name: Security Enhance Wastewtr Ops

Project Description: Add various security enhancements to the Water Reclamation Facilities, the various effluent recharge facilities and the various sewer lift stations to achieve compliance with the anticipated requirements of the federal Homeland Security regulations.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$4,745,951	\$1,890,982	\$1,625,184	\$1,806,983	\$0	\$0
Operating Impact:		\$222,060	\$228,722	\$235,584	\$242,651	\$249,868	\$1,366,381

Project Number: 9238 / 63007 Funding Source: Water & Sewer Revenues

Project Name: *Sewer 99th Ave.W.. Water Meter

Project Description: The multi-cities SROG organization is currently testing a prototype sewage metering station in Scottsdale. Upon completion of the study (about March 2006), the SROG cities will be required to construct their sewage metering stations.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,982,018	\$0	\$1,573,178	\$0	\$0	\$0	\$2,239,555
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9240 / 63008 Funding Source: Water & Sewer Revenues

Project Name: *Sewers for Areas on Septic Sys

Project Description: Installation of sewers in areas currently on septic systems.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$874,179	\$0	\$1,575,820	\$0	\$0	\$0	\$1,976,959
Operating Impact:		\$0	\$96,536	\$99,432	\$102,414	\$105,487	\$576,848

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Sewer (84) / (2420)

Category: Revenue

Project Number: 9248 / 63009 Funding Source: Water & Sewer Revenues

Project Name: *67/Ave Swge Lft Sta. Odor Con.

Project Description: Permanent hydrogen peroxide chemical dosing stations for odor control.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,933,648	\$1,090,995	\$672,733	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$161,497	\$166,342	\$171,331	\$176,473	\$965,021

Project Number: 9250 / 63019 Funding Source: Water & Sewer Revenues

Project Name: *95th Ave Odor Control Dosing

Project Description: Hydrogen peroxide chemical dosing stations to control odor of sewer gases.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$70,175	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9258 / 63010 Funding Source: Water & Sewer Revenues

Project Name: *91st Ave. Construction

Project Description: Payments to Phoenix/SubRegional Operating Group (SROG) for Glendale's participation in the wastewater treatment plant upgrades and expansion to the existing 153 million gallons (mgd) per day facility.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$2,812,414	\$9,600,000	\$4,442,000	\$4,798,000	\$5,200,000	\$5,290,000	\$17,493,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9271 / 63011 Funding Source: Water & Sewer Revenues

Project Name: *Sewer Master Plan

Project Description: A project which will update the City's sewer master plan and sewer model.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$97,494	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Sewer (84) / (2420)

Category: Revenue

Project Number: 9273 / 63012 Funding Source: Water & Sewer Revenues

Project Name: *61st Ave. Sewer Line

Project Description: As flows reach build out population proportions, the pumps in the sewage lift station will have to be replaced.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$441,891	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9274 / 63013 Funding Source: Water & Sewer Revenues

Project Name: 67th Ave. Lift Station

Project Description: The material condition of this SLS (Sewage Lift Station) has deteriorated and requires equipment upgrades in order to assure customer satisfaction and public safety. The station is essential to satisfy CMOM (Capacity Management Operation and Maintenance).

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$333,460	\$1,147,088	\$481,823	\$0	\$0	\$0
Operating Impact:		\$25,000	\$33,750	\$34,763	\$35,806	\$36,678	\$200,572

Project Number: 9281 / 63014 Funding Source: Water & Sewer Revenues

Project Name: *67th and 83rd Avenue SLS Mode

Project Description: This Sewage Lift Station (SLS) located in the Arrowhead Ranch Area, will need to be upsized due to population growth in Northwest Glendale. Due to build-out population projections, the pumps in the sewage lift station will have to be upsized.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$483,511	\$0	\$0	\$0	\$330,059	\$1,550,523	\$636,711
Operating Impact:		\$0	\$0	\$0	\$8,500	\$8,755	\$47,876

Project Number: 9284 / 63015 Funding Source: Water & Sewer Revenues

Project Name: *CMOM Implementation

Project Description: The United States Environmental Protection Agency (USEPA) has mandated a new Capacity Management Operations and Maintenance (CMOM) program for the sanitary sewer systems nationwide. The proposed program will assist in protecting the sewer system.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$890,257	\$338,981	\$372,758	\$418,590	\$0	\$470,955	\$1,621,800
Operating Impact:		\$0	\$102,665	\$105,744	\$108,918	\$112,185	\$613,473

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Sewer (84) / (2420)

Category: Revenue

Project Number: 9623 / 63016 Funding Source: Water & Sewer Revenues

Project Name: *Sewer Line Replacement

Project Description: Replacement/Rehabilitation of existing sewer lines in various locations. Projects will be developed as funds are available.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$2,457,563	\$2,260,820	\$3,021,821	\$1,831,183	\$1,646,743	\$2,140,897	\$6,937,711
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9624 / 63017 Funding Source: Water & Sewer Revenues

Project Name: *Sewer Line Extension

Project Description: Sewer extension at various locations.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$353,217	\$348,138	\$0	\$153,084	\$399,096	\$501,252	\$1,444,829
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T361 / T3610 Funding Source: Water & Sewer Revenues

Project Name: Bethany Hme Rd Interceptor

Project Description: An interceptor sewer along the Bethany Home Road alignment from 83rd to 95th Avenue. The interceptor is designed to intercept flows from the existing sewers in 83rd & 91st Avenues that had to be altered due to construction of the Bethany Home Outfall.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$305,550	\$2,885,035	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$30,010	\$30,910	\$31,838	\$271,601	

*Project includes carryover funding

** New Project

TRANSPORTATION

This category involves several funding sources including HURF, G.O. Bonds, Development Impact Fees and the half-cent transportation sales tax approved by voters in 2001. The half-cent sales tax will help fund improvement projects for all modes of transportation including transit, street, bicycle, pedestrian and aviation.

Over the next few years, transit projects from the half-cent sales tax will include projects dealing with bus service levels, mini-buses, and bus stop facilities. The street element of the Transportation Plan emphasizes improvements at major intersections as well as improvements along major streets. Other projects and programs in the Transportation Plan include closing the gaps in the bicycle system, enhancing pedestrian facilities in activity centers and supporting economic development activities at the airport.

Projects funded through HURF revenue bonds include the completion of many street improvements. These include Bethany Home Road between 75th and 83rd Avenue and 67th Avenue – Camelback to Grand. In FY 2007 and FY 2008 funding is identified for construction of street improvements on 67th Avenue from Peoria to ACDC (Arizona Canal Diversion Channel).

Projects funded through Streets G.O. bonds includes the installation of streetscape and aesthetic improvements along various streets throughout the City in accordance with the Arterial Street Landscape Program funded in Street Beautification. Street Scallops a program designed to widen collector streets to City standards will receive carryover funding in FY 2007 from the Transportation Sales Tax.

Street projects that will be funded with Development Impact Fees include the matching money for developmental agreements for street arterial improvements in FY 2007 through FY 2010, the installation of traffic signals at various locations throughout the City as required by growth and the acquisition of necessary right of way and ½ street improvements. Lastly, funding is included for Bethany Home Rd from 91st to 83rd Avenue to construct the north side of the road as the property develops.

The Transportation Grant fund was established during FY 2004 to accommodate Transportation grants for capital projects from federal and state government. The grants in this category are open, competitive grant programs and are awarded through a competitive review process. Grant projects are budgeted in Transportation grants when the city receives notification that the project has been approved for grant funding. Transportation projects in which the city applies for reimbursement in a future year are budgeted in the Transportation Sales Tax fund and any reimbursements are credited to the Transportation Sales Tax fund as grant revenue when received.

Above: buses will be purchased to replace older vehicles and to extend Dial-A-Ride service. Project 9444/65004 Buses/Vans

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Transportation Construct (33) / (2210)

Category: Transportation

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8064/65000 *Parallel Taxiway and Connector	\$228,701	\$0	\$0	\$0	\$0	\$0
8592/65002 *Pavement Preservation	\$136,452	\$0	\$0	\$0	\$0	\$0
9380/65064 *Arrowhead Ped Enhanceme	\$67,485	\$581,968	\$0	\$0	\$0	\$0
9382/65066 Airport-E/S Utilities (Match)	\$25,112	\$0	\$0	\$0	\$0	\$0
9383/65057 *L101/Bethany Home TI - South	\$2,335,410	\$0	\$0	\$0	\$0	\$0
9384/65058 Maryland Ave: 51st-59th Ave	\$0	\$0	\$209,879	\$1,954,998	\$0	\$0
9385/65059 *95th Ave Maryland-BH Road	\$1,446,491	\$0	\$0	\$0	\$0	\$0
9386/65060 *Scallop Streets	\$1,300,234	\$0	\$0	\$0	\$0	\$0
9429/65003 *Mulit-Use Bridge Skunk Creek	\$84,584	\$0	\$0	\$0	\$0	\$0
9444/65004 *Buses / Vans	\$789,834	\$140,366	\$250,000	\$250,000	\$250,000	\$2,126,041
9445/65005 *Smart Traffic Signals	\$4,910,600	\$1,833,608	\$0	\$0	\$0	\$0
9446/65006 *Bus Pullouts	\$84,731	\$0	\$0	\$298,559	\$307,814	\$1,686,387
9447/65007 *Grand Ave Access Enhancements	\$2,330,601	\$2,676,798	\$5,409,264	\$0	\$0	\$0
9448/65008 *Intersection Improvements	\$1,408,130	\$0	\$0	\$0	\$0	\$0
9450/65010 *51st / Camelback to Peoria	\$836,833	\$4,076,894	\$0	\$0	\$0	\$0
9453/65013 *Bus Stops and Shelters	\$553,525	\$272,022	\$106,997	\$110,206	\$113,623	\$625,373
9454/65014 *Transit Support Capital	\$513,819	\$209,612	\$215,901	\$222,378	\$229,272	\$1,518,237
9455/65015 *L101/Maryland Pk & Ride Lot	\$6,058,569	\$0	\$0	\$0	\$0	\$0
9456/65016 *Northern Ave Super Street	\$1,608,500	\$1,000,000	\$300,000	\$500,000	\$500,000	\$3,000,000
9457/65017 *Rail System	\$256,750	\$0	\$500,000	\$900,000	\$2,252,000	\$33,086,769
9459/65019 *Bike Rte Imp/ 63rd - Grand Ave	\$313,052	\$267,000	\$0	\$0	\$0	\$0
9462/65022 *PE & Oversight for Transp. Pkg	\$3,403,686	\$2,137,275	\$1,667,075	\$1,733,757	\$1,203,228	\$0
9463/65023 *59th Ave. Grand to Loop 101	\$768,620	\$1,369,490	\$6,116,342	\$10,524,630	\$0	\$0
9464/65024 *Lane Drop Elimination Project	\$465,854	\$0	\$0	\$0	\$0	\$0
9465/65025 *Bridge-Grand Canal @ Missouri	\$79,149	\$0	\$0	\$0	\$0	\$0
9466/65026 *Bethany Home - 83rd to 99th	\$494,985	\$0	\$0	\$0	\$0	\$0
9467/65027 *Downtown Pedestrian Circ	\$4,532,159	\$0	\$0	\$0	\$0	\$0
9468/65028 *Grand Ave Grade Separation Enh	\$52,695	\$0	\$0	\$0	\$0	\$0
9469/65029 *Smart Traffic Signal Equipment	\$416,630	\$0	\$0	\$0	\$0	\$0
9470/65030 *Multi-Use Pathway Grand Canal	\$51,148	\$831,234	\$0	\$0	\$0	\$0
9471/65031 *Airport Master Plan Update	\$5,000	\$0	\$0	\$0	\$0	\$0
9472/65032 *Bike: Widen Bridge, Glen/New R	\$110,728	\$0	\$0	\$0	\$0	\$0
9473/65033 *Northern Ave Pkwy Prelim.	\$3,108,500	\$2,000,000	\$0	\$0	\$0	\$0
9474/65034 *Cardinal-Coyote - Ped Circulat	\$1,672,810	\$0	\$0	\$0	\$0	\$0
9475/65035 *Replace Fencing - Airport	\$98,236	\$0	\$0	\$0	\$0	\$0
9476/65036 *Runway Protection Zone LandPch	\$91,331	\$0	\$0	\$0	\$0	\$0

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Transportation Construct (33) / (2210)

Category: Transportation

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
9477/65037 *57th / Skunk Creek	\$134,634	\$3,461,917	\$0	\$0	\$0	\$0
9478/65038 *67th Ave.: Camelback to Grand A	\$1,843,990	\$0	\$0	\$0	\$0	\$0
9479/65039 *67th Ave: Olive to Bell Rd Imp	\$2,284,550	\$667,503	\$2,840,658	\$0	\$0	\$0
9480/65040 *Catlin Court Alley (Match)	\$524,015	\$0	\$0	\$0	\$0	\$0
9482/65042 *51st Ave/Bell Intersection Imp	\$360,893	\$0	\$0	\$0	\$0	\$0
9483/65043 *Bethany Home: 59th to 67th Saf	\$7,978	\$0	\$0	\$0	\$0	\$0
9484/65044 Airport - Tower and Radio Upgr	\$0	\$12,035	\$0	\$0	\$0	\$0
9485/65045 *Signal Computerization	\$121,196	\$0	\$0	\$0	\$0	\$0
9486/65046 *75th/83rd/Glendale-Street Impr	\$4,856,515	\$0	\$0	\$0	\$0	\$0
9487/65047 *75th Ave/Bethany Home - Inters	\$447,694	\$0	\$0	\$0	\$0	\$0
9488/65048 Loop 101 North Park & Ride Lot	\$0	\$0	\$0	\$555,945	\$612,972	\$3,618,101
9489/65049 *Blunt End Safety Improvements	\$9,125	\$0	\$0	\$0	\$0	\$0
9490/65050 *43rd Ave Bethany Hme to Peoria	\$3,775,011	\$0	\$0	\$0	\$0	\$0
9491/65051 *59th Ave/Bethany Hme Intersect	\$1,193,792	\$0	\$0	\$0	\$0	\$0
9492/65067 *83rd/Bell Rd-Loop 101 Rdwy Imp	\$16,380	\$0	\$0	\$0	\$0	\$0
9493/65052 Transit Center	\$0	\$0	\$539,792	\$0	\$697,630	\$5,934,721
9494/65053 *Northern Ave Pkwy Advance Medi	\$1,613,500	\$1,000,000	\$1,000,000	\$2,000,000	\$1,000,000	\$4,000,000
9495/65054 *63rd Ave @ Loop101-Bike Ove	\$368,177	\$2,010,836	\$0	\$0	\$0	\$0
9499/65063 *New River - Multi-use Pathway	\$222,905	\$2,868,773	\$0	\$0	\$0	\$0
9500/65062 Glendale Sports Facilities-Sgn	\$2,797,315	\$0	\$0	\$0	\$0	\$0
9501/65068 **LPS Streetlight Conversion	\$1,607,954	\$1,607,954	\$0	\$0	\$0	\$0
9502/65069 **Glendale Transportation Plan	\$306,750	\$314,419	\$0	\$0	\$0	\$0
9503/65070 **Union Hills/Skunk Cr. Path	\$54,088	\$0	\$111,328	\$0	\$0	\$0
9504/65071 **L101 - Fiber Backbone	\$500,000	\$0	\$0	\$0	\$0	\$0
9505/65072 Expanded Safety Program	\$51,125	\$52,403	\$53,975	\$111,189	\$114,636	\$630,945
9506/65073 Old Roma Alley Ped Project	\$172,100	\$0	\$0	\$0	\$0	\$0
T085/T0850 Airport-Runway/Taxiway Asph.	\$0	\$91,328	\$0	\$0	\$0	\$0
T096/T0960 Downtown Park-and-Ride	\$0	\$0	\$0	\$0	\$0	\$7,307,059
T099/T0990 LRT St. Related Improvements	\$0	\$0	\$0	\$0	\$0	\$6,553,918
T113/T1130 **Airport Matching Funds	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
Total Transportation Construct Projects:	\$63,910,631	\$29,783,435	\$19,621,211	\$19,461,662	\$7,581,175	\$71,587,551

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Transportation Construct (33) / (2210)

Category: Transportation

Project Number: 8064 / 65000 Funding Source: Half Cent Sales Tax

Project Name: *Parallel Taxiway and Connector

Project Description: Construct eastside taxiway and parking apron. This project was approved as a part of the Glendale Airport Master Plan and will support the future development on the eastside of the airport. The amount programmed is the city's additional match.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$62,451	\$166,250	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8592 / 65002 Funding Source: Half Cent Sales Tax

Project Name: *Pavement Preservation

Project Description: This project will crack seal and slurry the airport runway and apron.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$136,452	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9380 / 65064 Funding Source: Half Cent Sales Tax

Project Name: *Arrowhead Ped Enhanceme

Project Description: Provide pedestrian/bicycle improvements in the Arrowhead Town Center area to increase safety for pedestrians/cyclists and improve connections to stores and services.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$67,485	\$0	\$581,968	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$11,000	\$11,330	\$11,670	\$63,816

Project Number: 9382 / 65066 Funding Source: Half Cent Sales Tax

Project Name: Airport-E/S Utilities (Match)

Project Description: Provides matching funds for the design of utilities on the eastside of the Glendale airport for airport development. The amount programmed is the transportation half-cent sales tax match.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$25,112	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Transportation Construct (33) / (2210)

Category: Transportation

Project Number: 9383 / 65057 Funding Source: Half Cent Sales Tax

Project Name: *L101/Bethany Home TI - South

Project Description: Construct south half of new traffic interchange.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$2,335,410	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9384 / 65058 Funding Source: Half Cent Sales Tax

Project Name: Maryland Ave: 51st-59th Ave

Project Description: Widen Maryland Avenue between 51st and 59th avenues from a two lane to a four lane facility with curbs, gutters and sidewalks.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$209,879	\$1,954,998	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$300	\$1,641

Project Number: 9385 / 65059 Funding Source: Half Cent Sales Tax

Project Name: *95th Ave Maryland-BH Road

Project Description: Provide funding and construction administration for street improvements and bridge construction on 95th Avenue over the Grand Canal and Bethany Home Outfall Channel.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,446,491	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9386 / 65060 Funding Source: Half Cent Sales Tax

Project Name: *Scalloped Streets

Project Description: A planned program to widen collector streets to city standards in areas where sections remain unimproved. Includes curb, gutter, sidewalk and streetlighting.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$447,584	\$852,650	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$2,500	\$2,575	\$2,652	\$2,732	\$14,939

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Transportation Construct (33) / (2210)

Category: Transportation

Project Number: 9429 / 65003 Funding Source: Half Cent Sales Tax

Project Name: *Multit-Use Bridge Skunk Creek

Project Description: Construction of a multi-use Bridge at Skunk Creek over 71st Ave. alignment drainage facility.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$84,584	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9444 / 65004 Funding Source: Half Cent Sales Tax

Project Name: *Buses / Vans

Project Description: Additional buses and vans will be needed to replace worn out buses and vans. New buses will be added to expand Dial-A-Ride and circulator service.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$649,834	\$140,000	\$140,366	\$250,000	\$250,000	\$250,000	\$2,126,041
Operating Impact:		\$0	\$51,000	\$52,146	\$53,326	\$54,542	\$298,259

Project Number: 9445 / 65005 Funding Source: Half Cent Sales Tax

Project Name: *Smart Traffic Signals

Project Description: A smart traffic signal system will be implemented that includes more left turn arrows, roadway sensors and fiber optic connections to a control center to make traffic signals more responsive.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$2,530,213	\$2,380,387	\$1,833,608	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$27,089	\$27,902	\$28,739	\$157,155

Project Number: 9446 / 65006 Funding Source: Half Cent Sales Tax

Project Name: *Bus Pullouts

Project Description: Bus pull-outs will be provided at major intersections where there are bus route extensions and new bus routes.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$84,731	\$0	\$0	\$0	\$298,559	\$307,814	\$1,686,387
Operating Impact:		\$0	\$0	\$0	\$0	\$300	\$1,641

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Transportation Construct (33) / (2210)

Category: Transportation

Project Number: 9447 / 65007 Funding Source: Half Cent Sales Tax

Project Name: *Grand Ave Access Enhancements

Project Description: Spot street improvements for local access enhancements along Grand Avenue.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,821,351	\$509,250	\$2,676,798	\$5,409,264	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$0	\$189,892	\$195,589	\$1,069,560	

Project Number: 9448 / 65008 Funding Source: Half Cent Sales Tax

Project Name: *Intersection Improvements

Project Description: Design and construct turning lanes and other improvements (such as median barriers and lane extensions) at warranted intersections.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$194,010	\$1,214,120	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9450 / 65010 Funding Source: Half Cent Sales Tax

Project Name: *51st / Camelback to Peoria

Project Description: Intersection improvements including medians, turning lanes, bus pullouts and bus shelters for four intersections along the 51st Ave. corridor at Camelback Rd, Glendale Ave., Northern Ave., Peoria Ave.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$836,833	\$0	\$4,076,894	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$4,470	\$4,604	\$4,742	\$4,884	\$26,710	

Project Number: 9453 / 65013 Funding Source: Half Cent Sales Tax

Project Name: *Bus Stops and Shelters

Project Description: Bus shelters, with shade and seating, will be provided where bus transfers occur and at other high-demand locations. Benches will be provided at other bus stops as warranted.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$252,276	\$301,249	\$272,022	\$106,997	\$110,206	\$113,623	\$625,373
Operating Impact:	\$0	\$3,863	\$3,979	\$4,098	\$4,221	\$23,083	

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Transportation Construct (33) / (2210)

Category: Transportation

Project Number: 9454 / 65014 Funding Source: Half Cent Sales Tax

Project Name: *Transit Support Capital

Project Description: To continue delivery of transit services, replacement capital expenditures are needed, including computer equipment, support vehicles and radio system.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$309,319	\$204,500	\$209,612	\$215,901	\$222,378	\$229,272	\$1,518,237
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9455 / 65015 Funding Source: Half Cent Sales Tax

Project Name: *L101/Maryland Pk & Ride Lot

Project Description: Construct a Park-and-Ride lot near Loop 101 and Maryland Avenue. This project includes paving for the parking area. An FTA grant is available in FY 2006. This project may have a future IGA.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$6,058,569	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9456 / 65016 Funding Source: Half Cent Sales Tax

Project Name: *Northern Ave Super Street

Project Description: Right-of-way acquisition of property within the Northern Parkway corridor alignment.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$608,500	\$1,000,000	\$1,000,000	\$300,000	\$500,000	\$500,000	\$3,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9457 / 65017 Funding Source: Half Cent Sales Tax

Project Name: *Rail System

Project Description: Planning studies, design, ROW acquisition and construction of light rail facility to be located on an alignment to be determined. Federal and regional grants will fund 60% of the project. This project may have a future IGA.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$256,750	\$0	\$0	\$500,000	\$900,000	\$2,252,000	\$33,086,769
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Transportation Construct (33) / (2210)

Category: Transportation

Project Number: 9459 / 65019 Funding Source: Half Cent Sales Tax

Project Name: *Bike Rte Imp/ 63rd - Grand Ave

Project Description: Roadway widening, paving and striping of approximately 1.5 miles along 63rd Avenue. Project supports Park and Recreation proposed bicycle facility/park development near 63rd and Northern.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$313,052	\$0	\$267,000	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9462 / 65022 Funding Source: Half Cent Sales Tax

Project Name: *PE & Oversight for Transp. Pkg

Project Description: Professional engineering for preparation of design concepts, and administration cost for purchase of right-of-way.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,338,686	\$2,065,000	\$2,137,275	\$1,667,075	\$1,733,757	\$1,203,228	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9463 / 65023 Funding Source: Half Cent Sales Tax

Project Name: *59th Ave. Grand to Loop 101

Project Description: Spot improvements along 59th Avenue, including the elimination of lane drops, adding turning lanes, selected widening, medians, landscaping, and the installation of bus shelters.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$768,620	\$0	\$1,369,490	\$6,116,342	\$10,524,630	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$54,000	\$295,294

Project Number: 9464 / 65024 Funding Source: Half Cent Sales Tax

Project Name: *Lane Drop Elimination Project

Project Description: Elimination of lane drops in congested areas along major arterials within the city.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$465,854	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Transportation Construct (33) / (2210)

Category: Transportation

Project Number: 9465 / 65025 Funding Source: Half Cent Sales Tax

Project Name: *Bridge-Grand Canal @ Missouri

Project Description: Construct a new bridge over the Grand Canal in the area of Missouri and 79th Avenue for bicycle and pedestrian access.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$79,149	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9466 / 65026 Funding Source: Half Cent Sales Tax

Project Name: *Bethany Home - 83rd to 99th

Project Description: Major street improvements. This project will assist in the completion of an existing Engineering Capital Project (Project Number 8820). Construction of new roadway, as an extension of Bethany Home Road (in cooperation with the Flood Control District).

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$494,985	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9467 / 65027 Funding Source: Half Cent Sales Tax

Project Name: *Downtown Pedestrian Circ

Project Description: Pedestrian circulation enhancements in the Downtown Central Business District to improve connections to businesses and services.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$451,095	\$4,081,064	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$70,000	\$72,100	\$74,263	\$76,491	\$418,284

Project Number: 9468 / 65028 Funding Source: Half Cent Sales Tax

Project Name: *Grand Ave Grade Separation Enh

Project Description: Provides funds to enhance the beautification of the ADOT bridge structure at Northern Avenue.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$52,695	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Transportation Construct (33) / (2210)

Category: Transportation

Project Number: 9469 / 65029 Funding Source: Half Cent Sales Tax

Project Name: *Smart Traffic Signal Equipment

Project Description: Purchase of cabinets, trailers, etc for smart traffic signals (ITS).

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$416,630	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9470 / 65030 Funding Source: Half Cent Sales Tax

Project Name: *Multi-Use Pathway Grand Canal

Project Description: Construct a multi-use pathway from Bethany Home Road at 91st Avenue along the Grand Canal to New River.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$51,148	\$0	\$831,234	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$35,130	\$36,184	\$37,270	\$203,804

Project Number: 9471 / 65031 Funding Source: Half Cent Sales Tax

Project Name: *Airport Master Plan Update

Project Description: This project will help determine the effects on the airport in connection with all of the nearby development.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9472 / 65032 Funding Source: Half Cent Sales Tax

Project Name: *Bike: Widen Bridge, Glen/New R

Project Description: Bridge reconstruction and widening for bicycle and pedestrian access over New River on Glendale Avenue.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$110,728	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Transportation Construct (33) / (2210)

Category: Transportation

Project Number: 9473 / 65033 Funding Source: Half Cent Sales Tax

Project Name: *Northern Ave Pkwy Prelim.

Project Description: Right-of-way acquisition of property within the Northern Parkway corridor alignment. This will provide local matching funds for construction by 2010.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$608,500	\$2,500,000	\$2,000,000	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$21,855	\$119,510

Project Number: 9474 / 65034 Funding Source: Half Cent Sales Tax

Project Name: *Cardinal-Coyote - Ped Circulat

Project Description: Acquisition of 22 acres of land located at 99th and Glendale Avenues.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$172,810	\$1,500,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$31,250	\$32,187	\$33,153	\$34,148	\$186,734

Project Number: 9475 / 65035 Funding Source: Half Cent Sales Tax

Project Name: *Replace Fencing - Airport

Project Description: This project will replace the existing 4' fence with a new 6' security fence.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$98,236	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9476 / 65036 Funding Source: Half Cent Sales Tax

Project Name: *Runway Protection Zone LandPch

Project Description: Purchase 36 acres of land for the runway protection zone.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$91,331	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Transportation Construct (33) / (2210)

Category: Transportation

Project Number: 9477 / 65037 Funding Source: Half Cent Sales Tax

Project Name: *57th / Skunk Creek

Project Description: Construction of bridge over Skunk Creek at 57th Ave.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$134,634	\$0	\$3,461,917	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$638	\$657	\$677	\$3,701

Project Number: 9478 / 65038 Funding Source: Half Cent Sales Tax

Project Name: *67th Ave.: Camelback to Grand A

Project Description: Intersection improvements including medians, turning lanes, bus pullouts and bus shelters for 67th Avenue/Glendale Avenue and 67th Avenue/Camelback Road.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,843,990	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9479 / 65039 Funding Source: Half Cent Sales Tax

Project Name: *67th Ave: Olive to Bell Rd Imp

Project Description: Intersection improvements including medians, turning lanes, bus pullouts, bus shelters and lanes for four intersections on 67th Ave from Olive Avenue to Bell Road.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$2,284,550	\$0	\$667,503	\$2,840,658	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$1,057	\$1,089	\$1,121	\$6,132

Project Number: 9480 / 65040 Funding Source: Half Cent Sales Tax

Project Name: *Catlin Court Alley (Match)

Project Description: Project includes underground utilities, night safety street lighting, realigning and widening the existing path, landscaping, seating walls and niches, public art alcoves, alley entry/exit features, shared used etiquette and signage.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$524,015	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Transportation Construct (33) / (2210)

Category: Transportation

Project Number: 9482 / 65042 Funding Source: Half Cent Sales Tax

Project Name: *51st Ave/Bell Intersection Imp

Project Description: Intersection improvements including landscaping and a eastbound right turn lane on Bell Road.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$20,450	\$340,443	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$250	\$258	\$265	\$273	\$1,494

Project Number: 9483 / 65043 Funding Source: Half Cent Sales Tax

Project Name: *Bethany Home: 59th to 67th Saf

Project Description: Install lighting improvements and median island for bicyclist and pedestrian safety. Total construction cost is \$528,000 with ADOT paying 94.3% or \$498,000 of total construction cost. ADOT will oversee the project.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$7,978	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9484 / 65044 Funding Source: Half Cent Sales Tax

Project Name: Airport - Tower and Radio Upgr

Project Description: Purchase new airport tower radios that will increase safety and reduce maintenance costs. This projects provides the City's grant match.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$12,035	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$1,000	\$1,030	\$1,061	\$1,093	\$5,975

Project Number: 9485 / 65045 Funding Source: Half Cent Sales Tax

Project Name: *Signal Computerization

Project Description: Funding for this project provides for the installation of fiber optic cable & conduit to support the computerized signal system. This project will provide the match for a Congestion Mitigation Air Quality (CMAQ) grant project administered by ADOT. Project cost reflect Glendale's share. The Federal share of the cost is \$894,000.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$121,196	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Transportation Construct (33) / (2210)

Category: Transportation

Project Number: 9486 / 65046 Funding Source: Half Cent Sales Tax

Project Name: *75th/83rd/Glendale-Street Impr

Project Description: Intersection improvements including medians, turning lanes, bus pullouts and bus shelters at 75th Ave and Glendale Avenue and Camelback Road. Project also includes street widening along Glendale Ave from 75th to 83rd Ave.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,847,928	\$3,008,587	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$3,943	\$4,061	\$4,183	\$4,309	\$23,561

Project Number: 9487 / 65047 Funding Source: Half Cent Sales Tax

Project Name: *75th Ave/Bethany Home - Inters

Project Description: Intersection improvements including medians, turning lanes, bus pullouts and bus shelters at 75th Avenue and Bethany Home Road.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$447,694	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9488 / 65048 Funding Source: Half Cent Sales Tax

Project Name: Loop 101 North Park & Ride Lot

Project Description: This project includes site selection, land acquisition, design and construction of a paved, landscaped parking area This park-and-ride will enhance transit ridership in the north Glendale area.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$555,945	\$612,972	\$3,618,101
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$156,250

Project Number: 9489 / 65049 Funding Source: Half Cent Sales Tax

Project Name: *Blunt End Safety Improvements

Project Description: Mitigate blunt end structures with safety devices at dangerous locations.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$9,125	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Transportation Construct (33) / (2210)

Category: Transportation

Project Number: 9490 / 65050 Funding Source: Half Cent Sales Tax

Project Name: *43rd Ave Bethany Hme to Peoria

Project Description: Intersection improvements including medians, turning lanes, bus pullouts and bus shelters for five intersections on 43rd Ave from Bethany Home Road to Peoria Avenue.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$302,720	\$3,472,291	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$2,213	\$2,279	\$2,348	\$2,418	\$13,224

Project Number: 9491 / 65051 Funding Source: Half Cent Sales Tax

Project Name: *59th Ave/Bethany Hme Intersect

Project Description: Intersection improvements including medians, turning lanes, bus pullouts and bus shelters at 59th Avenue and Bethany Home Road.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$20,450	\$1,173,342	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$500	\$515	\$530	\$546	\$2,988

Project Number: 9492 / 65067 Funding Source: Half Cent Sales Tax

Project Name: *83rd/Bell Rd-Loop 101 Rdwy Imp

Project Description: Improvements to 83rd Avenue including additional southbound travel lanes, a median with left turn lanes, new traffic signals at the intersection of 83rd Avenue and Campo Bello Drive.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$16,380	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9493 / 65052 Funding Source: Half Cent Sales Tax

Project Name: Transit Center

Project Description: Acquire land, design and construct a transit center downtown. A site selection study is needed first. This transit center is a project listed in the regional transportation plan, and is earmarked for regional half-cent sales tax funding.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$539,792	\$0	\$697,630	\$5,934,721
Operating Impact:		\$0	\$0	\$0	\$5,000	\$5,150	\$208,162

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Transportation Construct (33) / (2210)

Category: Transportation

Project Number: 9494 / 65053 Funding Source: Half Cent Sales Tax

Project Name: *Northern Ave Pkwy Advance Medi

Project Description: Right-of-way acquisition of property within the Northern Parkway corridor alignment.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$613,500	\$1,000,000	\$1,000,000	\$1,000,000	\$2,000,000	\$1,000,000	\$4,000,000
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9495 / 65054 Funding Source: Half Cent Sales Tax

Project Name: *63rd Ave @ Loop101-Bike Ove

Project Description: Construct an overpass at the Loop 101 near 63rd Avenue for safe bicycle and pedestrian crossing over Loop 101. The amount programmed in the FY08 is Glendale's match.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$368,177	\$0	\$2,010,836	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$3,828	\$3,943	\$4,061	\$22,208	

Project Number: 9499 / 65063 Funding Source: Half Cent Sales Tax

Project Name: *New River - Multi-use Pathway

Project Description: Construct a multi-use pathway along New River from Missouri Avenue to Northern Avenue.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$222,905	\$0	\$2,868,773	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$35,258	\$36,316	\$37,405	\$204,547	

Project Number: 9500 / 65062 Funding Source: Half Cent Sales Tax

Project Name: Glendale Sports Facilities-Sgn

Project Description: Purchase and installation of variable message signs around the Glendale Sports Facilities.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$2,797,315	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$1,000	\$1,030	\$1,061	\$1,093	\$5,975	

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Transportation Construct (33) / (2210)

Category: Transportation

Project Number: 9501 / 65068 Funding Source: Half Cent Sales Tax

Project Name: **LPS Streetlight Conversion

Project Description: This project will convert 8,579 low pressure sodium streetlight fixtures to high pressure sodium.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$1,607,954	\$1,607,954	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$40,000	\$41,200	\$42,436	\$232,057

Project Number: 9502 / 65069

Funding Source: Half Cent Sales Tax

Project Name: **Glendale Transportation Plan

Project Description: Update the 2001 City of Glendale Transportation Plan

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$306,750	\$314,419	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9503 / 65070

Funding Source: Half Cent Sales Tax

Project Name: **Union Hills/Skunk Cr. Path

Project Description: Construct a multi-use path under Union Hills Drive at Skunk Creek for bicyclists and pedestrians. The funds programmed are the local matching funds.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$54,088	\$0	\$111,328	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$600	\$618	\$3,379

Project Number: 9504 / 65071

Funding Source: Half Cent Sales Tax

Project Name: **L101 - Fiber Backbone

Project Description: Purchase and install fiber optic cable on Loop 101 from Camelback Road to 51st Avenue for communications redundancy.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Transportation Construct (33) / (2210)

Category: Transportation

Project Number: 9505 / 65072 Funding Source: Half Cent Sales Tax

Project Name: Expanded Safety Program

Project Description: Provide traffic safety improvements along city streets to improve the safety of motorists.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$51,125	\$52,403	\$53,975	\$111,189	\$114,636	\$630,945
Operating Impact:		\$0	\$10,000	\$13,300	\$13,699	\$14,110	\$77,159

Project Number: 9506 / 65073 Funding Source: Half Cent Sales Tax

Project Name: Old Roma Alley Ped Project

Project Description: This project will improve the alley between 57th Drive and 58th Avenue, from Glendale Avenue to Glenn Drive. ADOT funds are available to pay for a portion of this project.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$172,100	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$15,000	\$15,450	\$15,914	\$16,391	\$89,632

Project Number: T085 / T0850 Funding Source: Half Cent Sales Tax

Project Name: Airport-Runway/Taxiway Asph.

Project Description: Asphalt edging of the runway and taxiway to mitigate dust on the airport and reduce maintenance costs by eliminating the need to mow the weeds around the runway lights.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$91,328	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T096 / T0960 Funding Source: Half Cent Sales Tax

Project Name: Downtown Park-and-Ride

Project Description: This project includes site selection, land acquisition, design and construction of a paved, landscaped parking area. This park-and-ride will enhance transit ridership in the downtown area.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$7,307,059
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$31,250

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Transportation Construct (33) / (2210)

Category: Transportation

Project Number: T099 / T0990

Funding Source: Half Cent Sales Tax

Project Name: LRT St. Related Improvements

Project Description: Roadway improvements related to LRT construction.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$6,553,918
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$12,000

Project Number: T113 / T1130

Funding Source: Half Cent Sales Tax

Project Name: **Airport Matching Funds

Project Description: This project will provide matching funds for ongoing airport capital projects.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Transportation Grants (24) / (1650)

Category: Other

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8075/67502 *Buses/Vans (Grant)	\$8,458	\$0	\$0	\$0	\$0	\$0
8077/67503 *Loop 101/Maryland P&R Lot	\$3,025,475	\$0	\$0	\$0	\$0	\$0
8092/67506 *LTAFII	\$18,857	\$0	\$0	\$0	\$0	\$0
9390/67505 Grant Match - Capital	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
9392/67511 Old Roma Alley Ped Project	\$575,000	\$0	\$0	\$0	\$0	\$0
Total Transportation Grants Projects:	\$5,627,790	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Transportation Grants (24) / (1650)

Category: Other

Project Number: 8075 / 67502 Funding Source: Grants

Project Name: *Buses/Vans (Grant)

Project Description: Additional buses will be needed to replace worn out buses and new buses added to expand Dial-A-Ride and circulator service to include weekend, evening, and more frequent service.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$8,458	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8077 / 67503 Funding Source: Grants

Project Name: *Loop 101/Maryland P&R Lot

Project Description: Construct a Park-and-Ride lot near Loop 101 and Maryland Avenue. This project includes paving for the parking area. An FTA grant for the amount of \$2,819,236 is available in FY 2006. This project may have a future IGA.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$3,025,475	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8092 / 67506 Funding Source: Grants

Project Name: *LTAFII

Project Description: LTAFII program funds are derived from Powerball lottery revenues and provide for additional public transportation funding in Arizona if revenues from Powerball sales meet a preset threshold. Funds are available only in years when revenues from Powerball sales attain the limit set in the legislation. The funds will allow the Transit Division to purchase two vehicles.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$18,857	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9390 / 67505 Funding Source: Grants

Project Name: Grant Match - Capital

Project Description: This represents reserve appropriation for unanticipated grant opportunities that may arise during the fiscal year.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Transportation Grants (24) / (1650)

Category: Other

Project Number: 9392 / 67511 Funding Source: Grants

Project Name: Old Roma Alley Ped Project

Project Description: Design and construct alley improvements between 57th Drive and 58th Avenue, from Glendale Avenue to Glenn Drive. Match funds will be provided by Fund 33.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$575,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: DIF-Roadway Imp (94) / (1600)

Category: DIF

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8992/67801 Dev. Agree. - Mjr. Arterials	\$300,000	\$300,000	\$300,000	\$300,000	\$0	\$1,000,000
8993/67802 Dev. Agree. - Arterials	\$300,000	\$300,000	\$300,000	\$300,000	\$0	\$1,000,000
8994/67803 *Deve. Agree. - Signals	\$1,142,875	\$313,800	\$313,800	\$313,800	\$313,800	\$0
9566/67804 *59th Ave-Melinda to Pinnacle Pk	\$3,953,013	\$0	\$0	\$0	\$0	\$0
9585/67806 *Construction Vehicle w Bkt Arm	\$70,000	\$0	\$0	\$0	\$0	\$0
9587/67807 *Traffic Signals Shop Expansion	\$213,505	\$0	\$0	\$0	\$0	\$0
9588/67808 Bethany Home Rd-91st - 83rd Av	\$1,309,500	\$275,000	\$0	\$0	\$0	\$0
Total DIF-Roadway Imp Projects:	\$7,288,893	\$1,188,800	\$913,800	\$913,800	\$313,800	\$2,000,000

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: DIF-Roadway Imp (94) / (1600)

Category: DIF

Project Number: 8992 / 67801 Funding Source: Development Impact Fees

Project Name: Dev. Agree. - Mjr. Arterials

Project Description: Matching funds for developmental agreements for 5 to 6 lane streets as designated in the transportation plan.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$0	\$1,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8993 / 67802 Funding Source: Development Impact Fees

Project Name: Dev. Agree. - Arterials

Project Description: Matching funds for developmental agreements for 4 to 5 lane streets as designated in the Transportation Plan.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$0	\$1,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8994 / 67803 Funding Source: Development Impact Fees

Project Name: *Deve. Agree. - Signals

Project Description: This project provides for the installation or upgrades of traffic signals and Intelligent Transportation Systems equipment at various locations throughout the city.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$782,005	\$360,870	\$313,800	\$313,800	\$313,800	\$313,800	\$0
Operating Impact:		\$9,000	\$9,270	\$9,548	\$9,834	\$10,130	\$55,392

Project Number: 9566 / 67804 Funding Source: Development Impact Fees

Project Name: *59th Ave-Melinda to Pinnacle Pk

Project Description: Construct roadway improvements to 59th Avenue through Thunderbird Conservation Park between Melinda Lane and Pinnacle Peak Road.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$2,264,013	\$1,689,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$2,500	\$2,575	\$2,652	\$2,732	\$14,939

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: DIF-Roadway Imp (94) / (1600)

Category: DIF

Project Number: 9585 / 67806 Funding Source: Development Impact Fees

Project Name: *Construction Vehicle w Bkt Arm

Project Description: The installation of video cameras and detection components associated with the City's Intelligent Transportation System work best at mounting heights greater than 50 feet. This request is for the purchase a bucket truck with an adequate working height.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9587 / 67807 Funding Source: Development Impact Fees

Project Name: *Traffic Signals Shop Expansion

Project Description: Funding will be used to purchase work stations, cabinets and equipment needed to make the new office location suitable for the traffic signal divisions needs.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$213,505	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9588 / 67808 Funding Source: Development Impact Fees

Project Name: Bethany Home Rd-91st - 83rd Av

Project Description: Construct the north side of Bethany Home Road as the property developes.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$1,309,500	\$275,000	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$5,480	\$5,644	\$5,814	\$0	\$31,792

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Street Construction (31) / (1980)

Category: 6%

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8042/68100 *Traffic Signal Computerization	\$47,990	\$0	\$0	\$0	\$0	\$0
8053/68101 *Intersection Safety Imp's	\$665,552	\$0	\$0	\$0	\$0	\$0
8054/68102 *Petition Lighting Program	\$472,355	\$79,411	\$79,411	\$79,411	\$79,411	\$449,996
8558/68103 *Street Scallop	\$556,052	\$0	\$0	\$0	\$0	\$6,288,070
8559/68104 *Street Beautification	\$2,245,654	\$378,266	\$260,514	\$260,514	\$0	\$1,522,862
8990/68105 *Grand Ave. Beautification	\$182,828	\$0	\$0	\$0	\$0	\$0
9431/68106 *Pathway/ACDC @ Marshall Elem.	\$28,863	\$0	\$0	\$0	\$0	\$0
9432/68107 *Pathway/ACDC @ T-bird Paseo Pa	\$293,895	\$0	\$0	\$0	\$0	\$0
9434/68109 *S. Bethany Traffic Interchange	\$234,450	\$0	\$0	\$0	\$0	\$0
9575/68112 Multi-Cultural District	\$0	\$0	\$0	\$0	\$0	\$2,092,000
9579/68113 *Downtown Parking Structure	\$1,710,229	\$0	\$1,117,693	\$6,149,441	\$0	\$4,089,174
9580/68114 *51st Ave/ACDC - Bike Match	\$301,280	\$0	\$0	\$0	\$0	\$0
Total Street Construction Projects:	\$6,739,148	\$457,677	\$1,457,618	\$6,489,366	\$79,411	\$14,442,102

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Street Construction (31) / (1980)

Category: 6%

Project Number: 8042 / 68100 Funding Source: General Obligation Bonds

Project Name: *Traffic Signal Computerization

Project Description: This project provides for the installation of hardware and software to complete the computerized signal system throughout Glendale. This project will also provide fiber optic backbone.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$47,990	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8053 / 68101 Funding Source: General Obligation Bonds

Project Name: *Intersection Safety Imp's

Project Description: This project provides funding for major intersection improvements throughout the city. Improvements include right turn lanes, bus bays, street widening, undergrounding utilities and medians.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$665,552	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8054 / 68102 Funding Source: General Obligation Bonds

Project Name: *Petition Lighting Program

Project Description: This project installs additional street lighting in areas that have been determined to be inadequate.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$381,032	\$91,323	\$79,411	\$79,411	\$79,411	\$79,411	\$449,996
Operating Impact:		\$0	\$4,125	\$4,249	\$4,376	\$4,507	\$24,649

Project Number: 8558 / 68103 Funding Source: General Obligation Bonds

Project Name: *Street Scallop

Project Description: A planned program to widen collector streets to city standards in areas where sections remain unimproved. Includes curb, gutter, sidewalk and streetlighting.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$556,052	\$0	\$0	\$0	\$0	\$0	\$6,288,070
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$10,000

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Street Construction (31) / (1980)

Category: 6%

Project Number: 8559 / 68104 Funding Source: General Obligation Bonds

Project Name: *Street Beautification

Project Description: Installation of streetscape and aesthetic improvements along various streets throughout the City in accordance with the Arterial Street Landscape Program.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$911,832	\$1,333,822	\$378,266	\$260,514	\$260,514	\$0	\$1,522,862
Operating Impact:		\$29,624	\$30,513	\$31,428	\$32,371	\$33,342	\$182,328

Project Number: 8990 / 68105 Funding Source: General Obligation Bonds

Project Name: *Grand Ave. Beautification

Project Description: Beautification of Grand Avenue in accordance with the 2001 Grand Avenue Image Improvement Study. Supplemental Grand Avenue improvement funding and projects in the GO Transportation Fund.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$182,828	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9431 / 68106 Funding Source: General Obligation Bonds

Project Name: *Pathway/ACDC @ Marshall Elem.

Project Description: Construction of a multi-use pathway across the ACDC. Design costs are covered under separate grant.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$28,863	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9432 / 68107 Funding Source: General Obligation Bonds

Project Name: *Pathway/ACDC @ T-bird Paseo Pa

Project Description: Design and construction of a multi-use pathway across the ACDC.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$293,895	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Street Construction (31) / (1980)

Category: 6%

Project Number: 9434 / 68109 Funding Source: General Obligation Bonds

Project Name: *S. Bethany Traffic Interchange

Project Description: Matching funds for the construction of the south half of Bethany Home Road and Loop 101 traffic interchange.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$234,450	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9575 / 68112 Funding Source: General Obligation Bonds

Project Name: Multi-Cultural District

Project Description: Emphasize and enhance the neighborhood feel and cultural heritage within the Heart of Glendale with landscape corridors, enhanced lighting, pocket parks, infrastructure improvements, and neighborhood amenities.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$2,092,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$200,000

Project Number: 9579 / 68113 Funding Source: General Obligation Bonds

Project Name: *Downtown Parking Structure

Project Description: Design & implement master plan for a downtown parking structure. Promote redevelopment consistent w/CCMP.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,710,229	\$0	\$0	\$1,117,693	\$6,149,441	\$0	\$4,089,174
Operating Impact:		\$0	\$0	\$0	\$46,000	\$47,380	\$259,093

Project Number: 9580 / 68114 Funding Source: General Obligation Bonds

Project Name: *51st Ave/ACDC - Bike Match

Project Description: This project constructs a bicycle underpass across 51st Avenue and Cactus Road at the Arizona Canal.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$301,280	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: HURF Bonds (61) / (2000)				Category: HURF		
<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8813/68900 67th Ave Cactus to ACDC	\$183,485	\$2,294,844	\$52,396	\$0	\$0	\$0
8817/68901 *Bethany Home 75th to 83rd	\$3,020,096	\$0	\$0	\$0	\$0	\$0
8820/68903 *Bethany Home - 83rd to 99th	\$610,796	\$0	\$0	\$0	\$0	\$0
9257/68904 *91st Ave. Widening - Camelback	\$1,654,964	\$0	\$0	\$0	\$0	\$0
9546/68905 *Signal Computerization	\$187,085	\$0	\$0	\$0	\$0	\$0
9554/68906 *59th Ave Olive to Brown	\$759,121	\$0	\$0	\$0	\$0	\$0
9568/68909 *67th Ave-Camelback to Grand	\$3,722,913	\$0	\$0	\$0	\$0	\$0
9571/68910 75th Ave-Camelback to Glendale	\$0	\$0	\$0	\$0	\$0	\$2,121,500
9576/68911 Camelback Imp's-67th to 99th	\$0	\$0	\$0	\$0	\$0	\$3,148,000
9577/68912 83rd Ave-Glendale to Northern	\$0	\$0	\$261,538	\$2,478,462	\$0	\$0
9578/68913 99th Widening-Camelback-Northern	\$0	\$0	\$469,575	\$3,948,125	\$0	\$0
9616/68914 Glendale Ave-67th to Litchfield	\$0	\$0	\$0	\$0	\$0	\$5,262,500
Total HURF Bonds Projects:	\$10,138,460	\$2,294,844	\$783,509	\$6,426,587	\$0	\$10,532,000

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: HURF Bonds (61) / (2000)

Category: HURF

Project Number: 8813 / 68900 Funding Source: HURF Bonds

Project Name: 67th Ave Cactus to ACDC

Project Description: Widen 67th Avenue to four lanes with a continuous left turn lane. Project will include curb, gutter, sidewalk, street lighting, underground utility conversion and landscaping.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$183,485	\$2,294,844	\$52,396	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$9,000	\$7,210	\$7,427	\$40,614

Project Number: 8817 / 68901 Funding Source: HURF Bonds

Project Name: *Bethany Home 75th to 83rd

Project Description: Construct street improvements including new bridge over the Grand Canal between 75th and 83rd Avenues.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$3,020,096	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8820 / 68903 Funding Source: HURF Bonds

Project Name: *Bethany Home - 83rd to 99th

Project Description: Purchase ROW for Bethany Home Road between 91st and 99th Avenue and the Maryland Avenue overpass from 95th to 99th Avenue.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$610,796	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9257 / 68904 Funding Source: HURF Bonds

Project Name: *91st Ave. Widening - Camelback

Project Description: Construct street widening on 91st Avenue from Camelback to Maryland.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,654,964	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: HURF Bonds (61) / (2000)

Category: HURF

Project Number: 9546 / 68905 Funding Source: HURF Bonds

Project Name: *Signal Computerization

Project Description: This project provides for the installation of hardware and software to complete the computerized signal system throughout Glendale.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$187,085	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9554 / 68906 Funding Source: HURF Bonds

Project Name: *59th Ave Olive to Brown

Project Description: Construct street improvements on 59th Avenue between Olive and Mountain View Road. Construction to be partially funded with federal funds (\$917,500).

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$759,121	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9568 / 68909 Funding Source: HURF Bonds

Project Name: *67th Ave-Camelback to Grand

Project Description: Construct street improvements on 67th Avenue from Camelback to Grand Ave. The Transportation Sales Tax will fund design and construction of 67th Ave at Camelback & Glendale Ave.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$3,722,913	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9571 / 68910 Funding Source: HURF Bonds

Project Name: 75th Ave-Camelback to Glendale

Project Description: Construct street improvements on 75th Avenue from Camelback to Glendale.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$2,121,500
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: HURF Bonds (61) / (2000)

Category: HURF

Project Number: 9576 / 68911 Funding Source: HURF Bonds

Project Name: Camelback Imp's-67th to 99th

Project Description: Complete street improvements.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$3,148,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9577 / 68912 Funding Source: HURF Bonds

Project Name: 83rd Ave-Glendale to Northern

Project Description: Complete street improvements on 83rd Ave from Glendale to Northern.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$261,538	\$2,478,462	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$2,500	\$0	\$13,671

Project Number: 9578 / 68913 Funding Source: HURF Bonds

Project Name: 99th Widening-Camelback-Northrn

Project Description: Complete street improvements on 99th Avenue from Camelback to Northern.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$469,575	\$3,948,125	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$61,246

Project Number: 9616 / 68914 Funding Source: HURF Bonds

Project Name: Glendale Ave-67th to Litchfield

Project Description: Complete street improvements in Glendale Avenue - 67th to Litchfield Road. Improvements include construction of curb, gutter, sidewalk and appurtenances.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$5,262,500
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Street Fund (12) / (1340)	Category: Revenue

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8079/69400 *Street Maintenance Equipment	\$113,750	\$240,000	\$0	\$0	\$0	\$395,000
8208/69410 *Right of Way Maintenance Equip	\$35,620	\$226,500	\$0	\$0	\$0	\$0
T051/T0510 Addl Street Maint. Crew - 6232	\$0	\$173,000	\$0	\$0	\$0	\$0
Total Street Fund Projects:	\$149,370	\$639,500	\$0	\$0	\$0	\$395,000

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Street Fund (12) / (1340)

Category: Revenue

Project Number: 8079 / 69400 Funding Source: Highway User Revenue Fund

Project Name: *Street Maintenance Equipment

Project Description: Replace five pieces of equipment that are not in the vehicle replacement program and add these pieces of equipment to the vehicle replacement program once they are purchased.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$113,750	\$0	\$240,000	\$0	\$0	\$0	\$395,000
Operating Impact:		\$0	\$24,000	\$25,000	\$26,000	\$27,000	\$356,000

Project Number: 8208 / 69410 Funding Source: Highway User Revenue Fund

Project Name: *Right of Way Maintenance Equip

Project Description: Replace four pieces of equipment not in the vehicle replacement prog and add them to the VRP upon purchase. Also, purchase a new 3/4-ton pickup and a 3/4 ton pickup with service body.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$5,620	\$30,000	\$226,500	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$157,206	\$167,426	\$172,713	\$178,169	\$974,302

Project Number: T051 / T0510 Funding Source: Highway User Revenue Fund

Project Name: Addl Street Maint. Crew - 6232

Project Description: Establish a new Street Maintenance crew in FY08 to maintain current service levels due to growth and purchase required equipment for use by the crew. This equipment will be added to the vehicle replacement program once they are purchased.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$173,000	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$224,557	\$233,467	\$242,792	\$252,551	\$1,381,052

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Transit Bonds (68) / (2220)	Category: 6%

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8611/8611 *Transit	\$139,012	\$0	\$0	\$0	\$0	\$0
Total Transit Bonds Projects:	\$139,012	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Transit Bonds (68) / (2220)

Category: 6%

Project Number: 8611 / 8611

Funding Source: General Obligation Bonds

Project Name: *Transit

Project Description: Funds will be used as a match for buses/vans grant funded projects.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$139,012	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

OPEN SPACE AND TRAILS

This category will enable the city to acquire land for the preservation of open space and to construct multi-use trails and linear parks.

FY 2007 includes carryover funds for the continuation of Phase II of Thunderbird Paseo improvements, which includes additional turf. Funding for the development of the Grand Canal Linear / Regional Development is scheduled for FY 2009.

Future proposals include a citywide trail system that will link parks and existing trails, as well land acquisition and development of open space and boulevards in the city center.



Left & Below: Thunderbird Paseo Park at 51st Avenue & Cactus through 72nd Avenue & Greenway. Project 8521/70000 Thunderbird Paseo Park Develop.



Above: Thunderbird Conservation Park is located at 59th Avenue & Pinnacle Peak Road. Project T163/T1630 Thunderbird Park Improvements.

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Open Space/Trails (35) / (2140)

Category: 20%

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8521/70000 *Thunderbird Paseo Park Develop	\$664,620	\$0	\$0	\$0	\$0	\$3,022,960
8523/70001 *Skunk Creek Linear Park	\$97,720	\$0	\$0	\$0	\$0	\$0
8524/70002 Grand Canal Linear/Reg. Dev.	\$0	\$0	\$1,230,411	\$892,720	\$0	\$4,929,466
8962/70005 West Valley Multi-Modal Corrid	\$0	\$0	\$0	\$0	\$0	\$2,044,563
9605/70003 City-Wide Trails System	\$0	\$0	\$0	\$0	\$0	\$19,355,305
9609/70004 *Downtown Greenbelt	\$20,991	\$0	\$0	\$0	\$0	\$0
T160/T1600 Equestrian Bridge	\$0	\$0	\$0	\$107,280	\$0	\$0
T161/T1610 WARP - Trail System	\$0	\$0	\$0	\$0	\$0	\$3,192,500
T162/T1620 **Land Aquisition	\$0	\$0	\$0	\$0	\$0	\$5,000,000
T163/T1630 **Thunderbird Park Improvements	\$0	\$0	\$0	\$0	\$0	\$10,149,500
Total Open Space/Trails Projects:	\$783,331	\$0	\$1,230,411	\$1,000,000	\$0	\$47,694,294

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Open Space/Trails (35) / (2140)

Category: 20%

Project Number: 8521 / 70000 Funding Source: General Obligation Bonds

Project Name: *Thunderbird Paseo Park Develop

Project Description: Thunderbird Paseo Improvements.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$664,620	\$0	\$0	\$0	\$0	\$0	\$3,022,960
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$598,729

Project Number: 8523 / 70001 Funding Source: General Obligation Bonds

Project Name: *Skunk Creek Linear Park

Project Description: Construction of multi-use and equestrian trails system, which will connect anchor parks along the creek. The project includes 3-1/2 miles of trails, landscaping and rest stations.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$97,720	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8524 / 70002 Funding Source: General Obligation Bonds

Project Name: Grand Canal Linear/Reg. Dev.

Project Description: Design and development of the Bethany Home Outfall Channel Grand Canal Linear Park (Reach C - 75th Avenue to 83rd Avenue). Future improvements from SR-101 to New River.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$1,230,411	\$892,720	\$0	\$4,929,466
Operating Impact:		\$0	\$0	\$107,500	\$110,725	\$114,047	\$623,654

Project Number: 8962 / 70005 Funding Source: General Obligation Bonds

Project Name: West Valley Multi-Modal Corrid

Project Description: Multi-Modal trail system along New River and Agua Fria River Corridor as per the M.A.G. West Valley Rivers Trails Plan.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$2,044,563
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$131,347

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Open Space/Trails (35) / (2140)

Category: 20%

Project Number: 9605 / 70003 Funding Source: General Obligation Bonds

Project Name: City-Wide Trails System

Project Description: Implementation of master plan recommendations for open space acquisition, trailhead land purchases, pedestrian, bicycle and equestrian paths and trails and connectivity between areas of interest city-wide.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$19,355,305
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$1,118,705

Project Number: 9609 / 70004 Funding Source: General Obligation Bonds

Project Name: *Downtown Greenbelt

Project Description: Land acquisition and development of open space and boulevards in city center.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$20,991	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T160 / T1600 Funding Source: General Obligation Bonds

Project Name: Equestrian Bridge

Project Description: Equestrian Bridge to cross AZ Canal at identified location to link equestrian neighborhood to T-Bird Paseo & Sun Circle Trail.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$107,280	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$5,253	\$5,415	\$29,606

Project Number: T161 / T1610 Funding Source: General Obligation Bonds

Project Name: WARP - Trail System

Project Description: Develop and enhance trail system in the Western Area Regional Park.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$3,192,500
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Open Space/Trails (35) / (2140)

Category: 20%

Project Number: T162 / T1620 Funding Source: General Obligation Bonds

Project Name: **Land Aquisition

Project Description: Following the Parks and Recreation Master Plan and the Trails and Open Space Master Plan, acquire parcels that are needed for parks, open space, and trailheads in various locations that are identified throughout the City.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T163 / T1630

Funding Source: General Obligation Bonds

Project Name: **Thunderbird Park Improvements

Project Description: To implement improvements to Thunderbird Conservation Park as identified in the 2006 Park Master Plan.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$10,149,500
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$239,262

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: DIF-Citywide Open Spaces (86) / (1520)

Category: DIF

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
9030/70451 **Equestrian Staging Area	\$487,226	\$85,447	\$85,447	\$0	\$0	\$0
Total DIF-Citywide Open Spaces Project	\$487,226	\$85,447	\$85,447	\$0	\$0	\$0

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: DIF-Citywide Open Spaces (86) / (1520)

Category: DIF

Project Number: 9030 / 70451

Funding Source: Development Impact Fees

Project Name: **Equestrian Staging Area

Project Description: Design and develop a five to ten acre Equestrian Staging Area and park node along the Grand Canal Linear Park to meet growing service demands.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$487,226	\$85,447	\$85,447	\$0	\$0	\$0
Operating Impact:		\$0	\$118,270	\$121,818	\$125,473	\$129,238	\$706,720

*Project includes carryover funding

** New Project

PARKS

Park projects are traditionally funded by a combination of Park G.O. Bonds and Development Impact Fees (DIF). Park land acquisitions, renovations and enhancements to existing facilities will continue to be a major CIP priority during the next ten years.

Projects scheduled for FY 2007, include funding in Park Redevelopment to renovate older parks per the Parks & Recreation Commission and staff recommendation. Renovations include armadas, turf, irrigation, playgrounds, sports courts and ballfield, security lighting and landscaping.

In FY 2007 DIF will be used to complete the development of Phase II of a 5-acre park at 63rd & Butler; and the continued development of a joint city/school park site with Pendergast Unified School District; as well as finance enhancements and renovations to neighborhood and community parks, defined as follows:

DIF Parks – Citywide (CW): Funds are eligible for use citywide.

DIF Parks – Zone 1: Funds are restricted to areas west of 75th Avenue, south of Greenway Road.

DIF Parks – Zone 2: Funds are restricted to areas east of 75th Avenue and south of Greenway Road.

DIF Parks – Zone 3: Funds are restricted to area north of Greenway Road.

The following detail sheets provide specific information about all of the recreational projects included in the CIP.



Above: Construction of Foothills Recreation and Aquatic Center at 5600 W. Union Hills Drive is expected to be completed by the end of the summer. Project 8048/70504 Foothills Rec & Aquatics Ctr

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Park Bond Fund (36) / (2060)

Category: 20%

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8026/70500 *Parks Redevelopment	\$3,229,499	\$0	\$1,675,409	\$0	\$0	\$18,308,124
8028/70502 71st & Orangewood Soccer Cmplx	\$0	\$0	\$0	\$0	\$0	\$4,442,682
8030/70503 Rose Lane Rec. Center Developm	\$0	\$0	\$0	\$0	\$0	\$13,130,860
8048/70504 *Foothills Rec & Aquatics Ctr	\$2,019,196	\$0	\$0	\$0	\$0	\$656,697
8503/70506 *63rd & Northern Park Dev.	\$8,675	\$165,698	\$1,022,654	\$0	\$0	\$788,125
8504/70507 Rose Lane Pool Construction	\$0	\$0	\$0	\$0	\$0	\$890,850
8505/70508 Murphy Park Improvements	\$0	\$0	\$0	\$0	\$0	\$654,450
8510/70509 Manistee Ranch Development	\$0	\$0	\$0	\$0	\$0	\$177,500
8517/70510 *Park Enhancements	\$295,525	\$0	\$517,250	\$0	\$0	\$6,807,815
8518/70511 Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$3,800,000
8519/70512 *Facilities Renovation	\$149,094	\$0	\$513,063	\$0	\$0	\$5,349,437
8525/70513 Bonsall Park Improvements	\$0	\$0	\$0	\$0	\$0	\$1,786,500
8528/70514 O'Neil Center Expansion	\$0	\$0	\$0	\$0	\$0	\$4,470,102
8530/70515 *T'Bird Park Improvements	\$240,758	\$0	\$205,500	\$0	\$0	\$2,305,024
8531/70516 GCC Community Pool Rest.	\$0	\$0	\$0	\$0	\$0	\$358,128
8532/70517 Cardinal Pool Restore	\$0	\$0	\$0	\$0	\$0	\$331,476
8544/70518 Apollo Pool Restoration	\$0	\$0	\$253,823	\$0	\$0	\$0
8545/70519 O'Neil Pool Restoration	\$0	\$0	\$0	\$0	\$0	\$331,476
8550/70520 Sahuaro Ranch Park Improv.	\$0	\$0	\$3,178,500	\$0	\$0	\$1,602,400
8923/70521 Indoor Multi-Sport/Acquatics	\$0	\$0	\$0	\$0	\$0	\$26,914,725
8924/70522 Outdoor Multi-Sport Complex	\$0	\$0	\$0	\$0	\$0	\$19,455,000
8928/70523 79th/Orangewood	\$0	\$0	\$755,837	\$0	\$0	\$0
8931/70524 *Park Development-63rd/Maryland	\$149,232	\$0	\$0	\$0	\$0	\$830,998
8935/70525 *Barnyard Additions	\$154,210	\$0	\$317,902	\$0	\$0	\$0
8941/70526 *Soccer Lights	\$699,020	\$0	\$0	\$0	\$0	\$2,593,251
8942/70527 West Area Pool	\$0	\$0	\$3,152,854	\$0	\$0	\$3,154,876
8943/70528 Family Recreation Center- West	\$0	\$0	\$0	\$0	\$0	\$15,120,000
8944/70529 Zero Depth Aquatic Features	\$0	\$0	\$0	\$0	\$0	\$1,592,800
8946/70530 *Skating Park North	\$79,018	\$0	\$0	\$0	\$0	\$0
8947/70531 Sahuaro Ranch Visitor Ctr.	\$0	\$156,450	\$822,250	\$0	\$0	\$0
8948/70532 *Western Area Regional Park	\$5,335,528	\$0	\$0	\$6,096,625	\$0	\$1,500,000
8949/70533 Parks Maint. Bldg. - North	\$0	\$0	\$0	\$0	\$0	\$1,812,489
8950/70534 Parks Maint. Bldg. - West	\$0	\$0	\$0	\$0	\$0	\$1,194,577
8954/70535 Paseo Raquet Center Park	\$0	\$0	\$0	\$0	\$0	\$2,925,000
9001/70537 Outdoor Adventure Ctr. - West	\$0	\$0	\$0	\$0	\$0	\$1,664,460
9137/70538 Park & Feature Fields	\$0	\$0	\$0	\$0	\$0	\$9,298,125

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Park Bond Fund (36) / (2060)	Category: 20%

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
9138/70539 *Bonsall Lake Expansion	\$17,017	\$0	\$0	\$0	\$0	\$0
T170/T1700 Sierra Verde Prk Eff & Irr Pmp	\$0	\$0	\$197,500	\$0	\$0	\$0
T171/T1710 Adult Center Expansion	\$0	\$0	\$0	\$0	\$0	\$5,405,504
T175/T1750 **Park & Feature Field-Phase 2	\$0	\$0	\$0	\$0	\$0	\$4,183,200
T176/T1760 **River Walk	\$0	\$0	\$0	\$0	\$0	\$11,980,000
Total Park Bond Fund Projects:	\$12,376,772	\$322,148	\$12,612,542	\$6,096,625	\$0	\$175,816,651

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Park Bond Fund (36) / (2060)

Category: 20%

Project Number: 8026 / 70500 Funding Source: General Obligation Bonds

Project Name: *Parks Redevelopment

Project Description: Parks Master Plan strategy to renovate older parks over the next ten years per P&R Commission and staff recommendation. Renovations include ramadas, turf, irrigation, playgrounds, sport courts and ballfield, security lighting and landscaping.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,590,874	\$1,638,625	\$0	\$1,675,409	\$0	\$0	\$18,308,124
Operating Impact:		\$50,522	\$52,038	\$53,599	\$85,084	\$87,636	\$479,229

Project Number: 8028 / 70502 Funding Source: General Obligation Bonds

Project Name: 71st & Orangewood Soccer Cmplx

Project Description: Phased development of a 40+ acre soccer field complex and community park.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$4,442,682
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$2,959,628

Project Number: 8030 / 70503 Funding Source: General Obligation Bonds

Project Name: Rose Lane Rec. Center Developm

Project Description: Conversion of existing recreation building into a multi-purpose recreation center.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$13,130,860
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$3,436,691

Project Number: 8048 / 70504 Funding Source: General Obligation Bonds

Project Name: *Foothills Rec & Aquatics Ctr

Project Description: Replacement of major equipment and the renovation of the pools and pool decking in FY 2015.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$2,019,196	\$0	\$0	\$0	\$0	\$0	\$656,697
Operating Impact:		\$1,897,411	\$1,960,197	\$2,019,005	\$2,079,574	\$2,141,963	\$11,713,125

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Park Bond Fund (36) / (2060)

Category: 20%

Project Number: 8503 / 70506 Funding Source: General Obligation Bonds

Project Name: *63rd & Northern Park Dev.

Project Description: Community park includes playground, restroom, ramada, open turf area, parking, landscaping and meandering concrete path. Phase II includes parking expansion, looped concrete pathway/trail, native grass, landscaping and low flow crossing.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$8,675	\$0	\$165,698	\$1,022,654	\$0	\$0	\$788,125
Operating Impact:		\$0	\$0	\$119,552	\$123,138	\$126,832	\$693,574

Project Number: 8504 / 70507 Funding Source: General Obligation Bonds

Project Name: Rose Lane Pool Construction

Project Description: Replastering of the pools and deck restoration in FY14.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$890,850
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8505 / 70508 Funding Source: General Obligation Bonds

Project Name: Murphy Park Improvements

Project Description: Improvements to the park to enhance city image and increase special events capacity.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$654,450
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8510 / 70509 Funding Source: General Obligation Bonds

Project Name: Manistee Ranch Development

Project Description: Park development and enhancements.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$177,500
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$11,250

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Park Bond Fund (36) / (2060)

Category: 20%

Project Number: 8517 / 70510 Funding Source: General Obligation Bonds

Project Name: *Park Enhancements

Project Description: Construct park improvements at existing park sites.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$295,525	\$0	\$0	\$517,250	\$0	\$0	\$6,807,815
Operating Impact:		\$5,489	\$5,654	\$13,201	\$13,597	\$14,005	\$995,579

Project Number: 8518 / 70511 Funding Source: General Obligation Bonds

Project Name: Land Acquisition

Project Description: Per the Parks and Recreation Master Plan and Trails and Open Space Master Plan, acquisition of parcels that are needed for parks in various locations of the city, including neighborhood parks and critical open space.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$3,800,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$25,000

Project Number: 8519 / 70512 Funding Source: General Obligation Bonds

Project Name: *Facilities Renovation

Project Description: Restoration of existing sport courts, fields, parking, restrooms and park facilities.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$149,094	\$0	\$0	\$513,063	\$0	\$0	\$5,349,437
Operating Impact:		\$0	\$0	\$2,025	\$2,086	\$2,148	\$11,748

Project Number: 8525 / 70513 Funding Source: General Obligation Bonds

Project Name: Bonsall Park Improvements

Project Description: Future funding for community park and lake renovation.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,786,500
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Park Bond Fund (36) / (2060)

Category: 20%

Project Number: 8528 / 70514 Funding Source: General Obligation Bonds

Project Name: O'Neil Center Expansion

Project Description: Renovate and expand existing neighborhood recreation center.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$4,470,102
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$675,914

Project Number: 8530 / 70515 Funding Source: General Obligation Bonds

Project Name: *T'Bird Park Improvements

Project Description: Enhancements to Thunderbird Conservation Park.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$240,758	\$0	\$0	\$205,500	\$0	\$0	\$2,305,024
Operating Impact:		\$0	\$0	\$0	\$30,739	\$31,662	\$672,716

Project Number: 8531 / 70516 Funding Source: General Obligation Bonds

Project Name: GCC Community Pool Rest.

Project Description: Replastering of the pool & deck restoration in FY14.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$358,128
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8532 / 70517 Funding Source: General Obligation Bonds

Project Name: Cardinal Pool Restore

Project Description: Replastering of the pool & deck restoration in FY13.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$331,476
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Park Bond Fund (36) / (2060)

Category: 20%

Project Number: 8544 / 70518 Funding Source: General Obligation Bonds

Project Name: Apollo Pool Restoration

Project Description: Replastering of the pool & deck restoration.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$253,823	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8545 / 70519 Funding Source: General Obligation Bonds

Project Name: O'Neil Pool Restoration

Project Description: Replastering of the pool, deck restoration and installation of new fencing in FY12.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$331,476
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8550 / 70520 Funding Source: General Obligation Bonds

Project Name: Sahuaro Ranch Park Improv.

Project Description: Renovation of aging infrastructure and new amenities at this regional park.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$3,178,500	\$0	\$0	\$1,602,400
Operating Impact:		\$0	\$0	\$59,396	\$121,286	\$124,924	\$683,138

Project Number: 8923 / 70521 Funding Source: General Obligation Bonds

Project Name: Indoor Multi-Sport/Aquatics

Project Description: This center is a Park Master Plan action strategy to provide sports complexes throughout the city. A multi-faceted recreation/aquatics center for the north/central portion of the city.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$26,914,725
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$7,871,440

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Park Bond Fund (36) / (2060)

Category: 20%

Project Number: 8924 / 70522 Funding Source: General Obligation Bonds

Project Name: Outdoor Multi-Sport Complex

Project Description: The 2002 Parks and Recreation Master Plan specifically recommends adventure centers that could provide outdoor recreation facilities for adventure sport enthusiasts. Amenities may include sports fields and community center.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$19,455,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$2,757,871

Project Number: 8928 / 70523 Funding Source: General Obligation Bonds

Project Name: 79th/Orangewood

Project Description: Develop a neighborhood/school joint use park to serve one mile radius as per GESD and Parks and Recreation Master Plan.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$755,837	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8931 / 70524 Funding Source: General Obligation Bonds

Project Name: *Park Development-63rd/Maryland

Project Description: Six-acre shared use park with Glendale Elementary School District at 63rd Avenue and Maryland.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$149,232	\$0	\$0	\$0	\$0	\$0	\$830,998
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$199,078

Project Number: 8935 / 70525 Funding Source: General Obligation Bonds

Project Name: *Barnyard Additions

Project Description: Completion of a farm implement building, tractor/vehicle maintenance shed and additional restrooms in Sahuaro Ranch Park. This facility will be used for housing museum collections and staging special events.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$154,210	\$0	\$0	\$317,902	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$18,250	\$18,798	\$19,361	\$105,876

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Park Bond Fund (36) / (2060)

Category: 20%

Project Number: 8941 / 70526 Funding Source: General Obligation Bonds

Project Name: *Soccer Lights

Project Description: Installation of sports field and court lights.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$699,020	\$0	\$0	\$0	\$0	\$0	\$2,593,251
Operating Impact:		\$53,332	\$54,932	\$56,581	\$58,277	\$60,026	\$328,244

Project Number: 8942 / 70527 Funding Source: General Obligation Bonds

Project Name: West Area Pool

Project Description: Construction of a new aquatic center to accomodate new area growth in the western section of the city.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$3,152,854	\$0	\$0	\$3,154,876
Operating Impact:		\$0	\$0	\$0	\$503,825	\$518,090	\$2,847,471

Project Number: 8943 / 70528 Funding Source: General Obligation Bonds

Project Name: Family Recreation Center- West

Project Description: Construction of a family recreation center to provide gymnasium multi-purpose rooms, activity areas and exercise centers.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$15,120,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$5,087,075

Project Number: 8944 / 70529 Funding Source: General Obligation Bonds

Project Name: Zero Depth Aquatic Features

Project Description: Install aquatic features/splash pad at O'Neil pool.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,592,800
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$624,938

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Park Bond Fund (36) / (2060)

Category: 20%

Project Number: 8946 / 70530 Funding Source: General Obligation Bonds

Project Name: *Skating Park North

Project Description: Construction of in-line hockey court and a specialized facility for skateboards.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$79,018	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8947 / 70531 Funding Source: General Obligation Bonds

Project Name: Sahuaro Ranch Visitor Ctr.

Project Description: Construction of a 5,000 square foot visitor's center for Sahuaro Ranch Park and the historic site.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$156,450	\$822,250	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$225,564	\$232,331	\$0	\$1,280,470

Project Number: 8948 / 70532 Funding Source: General Obligation Bonds

Project Name: *Western Area Regional Park

Project Description: Phased development of an 88 acre regional park and municipal campus.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$5,335,528	\$0	\$0	\$0	\$6,096,625	\$0	\$1,500,000
Operating Impact:		\$65,634	\$67,603	\$205,228	\$211,384	\$1,192,138	\$6,519,100

Project Number: 8949 / 70533 Funding Source: General Obligation Bonds

Project Name: Parks Maint. Bldg. - North

Project Description: Construction of a parks maintenance building and vehicle/equipment yard.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,812,489
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$211,949

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Park Bond Fund (36) / (2060)

Category: 20%

Project Number: 8950 / 70534 Funding Source: General Obligation Bonds

Project Name: Parks Maint. Bldg. - West

Project Description: Construction of a parks maintenance area at Western Area Regional Park.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,194,577
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$208,363

Project Number: 8954 / 70535 Funding Source: General Obligation Bonds

Project Name: Paseo Raquet Center Park

Project Description: Seating, shade structures, landscape, lighting, and facility improvements to Paseo Racquet Center ballfield complex.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$2,925,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9001 / 70537 Funding Source: General Obligation Bonds

Project Name: Outdoor Adventure Ctr. - West

Project Description: Construction of outdoor adventure center/park to possibly include in-line skate/skate board court, climbing wall and BMX track.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,664,460
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$1,051,135

Project Number: 9137 / 70538 Funding Source: General Obligation Bonds

Project Name: Park & Feature Fields

Project Description: The former Hickman site (17 acres) will be developed as sport fields to be used for youth and amateur sports and recreation facilities when not being used as overflow turf parking for Cardinals and special events.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$9,298,125
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$2,963,723

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Park Bond Fund (36) / (2060)

Category: 20%

Project Number: 9138 / 70539 Funding Source: General Obligation Bonds

Project Name: *Bonsall Lake Expansion

Project Description: Expansion of Bonsall Lake to meet minimum requirements to be designated an Urban Fishing Lake and possible acquisition of property for enhanced park amenities.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$17,017	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T170 / T1700 Funding Source: General Obligation Bonds

Project Name: Sierra Verde Prk Eff & Irr Pmp

Project Description: Pumphouse and equipment to pump effluent water from retention lake to park for park irrigation.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$197,500	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$22,670	\$23,353	\$0	\$127,705

Project Number: T171 / T1710 Funding Source: General Obligation Bonds

Project Name: Adult Center Expansion

Project Description: Improvements to the unfinished interior space on the 2nd level of the Adult Center.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$5,405,504
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$1,556,099

Project Number: T175 / T1750 Funding Source: General Obligation Bonds

Project Name: **Park & Feature Field-Phase 2

Project Description: The city & the AZSTA will develop a youth/amateur sports & recreational facility adjacent to the Cardinals Stadium to be used for sporting & recreation activities when not being used as overflow turf parking. This is the final phase of the project.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$4,183,200
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Park Bond Fund (36) / (2060)

Category: 20%

Project Number: T176 / T1760

Funding Source: General Obligation Bonds

Project Name: **River Walk

Project Description: Develop a mixed use River Walk development on approximately 28 acres of land designated for Commercial Development that creates activity in and around the Cardinals Football Stadium and AZSTA Facility.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$11,980,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$6,135,795

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: DIF-Citywide Parks (80) / (1460)	Category: DIF

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8906/72503 **Park Enhancements - City Wide	\$888,258	\$458,307	\$460,690	\$460,690	\$460,690	\$2,188,615
8933/72500 *Park Development-71st/Orange	\$1,536,763	\$0	\$0	\$0	\$0	\$0
Total DIF-Citywide Parks Projects:	\$2,425,021	\$458,307	\$460,690	\$460,690	\$460,690	\$2,188,615

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: DIF-Citywide Parks (80) / (1460)

Category: DIF

Project Number: 8906 / 72503 Funding Source: Development Impact Fees

Project Name: **Park Enhancements - City Wide

Project Description: Develop and update parks citywide to accommodate growth per Parks and Recreation Master Plan. Funding will be used to enhance various parks and facilities throughout the City including the Bethany Home Outfall Channel.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$888,258	\$458,307	\$460,690	\$460,690	\$460,690	\$2,188,615
Operating Impact:		\$0	\$135,417	\$191,480	\$302,225	\$518,293	\$2,834,231

Project Number: 8933 / 72500 Funding Source: Development Impact Fees

Project Name: *Park Development-71st/Orange

Project Description: Phase II construction of multi-use football/soccer field complex and community park.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$476,328	\$1,060,435	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$41,758	\$43,010	\$44,300	\$45,631	\$249,523

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: DIF-Citywide Rec Fac's (81) / (1480)

Category: DIF

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
9591/72800 *Soccer Field Complex	\$380,170	\$0	\$0	\$0	\$0	\$0
9594/72802 **Soccer Com - 71st & Oranewood	\$1,143,138	\$248,371	\$248,371	\$0	\$0	\$0
Total DIF-Citywide Rec Fac's Projects:	\$1,523,308	\$248,371	\$248,371	\$0	\$0	\$0

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: DIF-Citywide Rec Fac's (81) / (1480)

Category: DIF

Project Number: 9591 / 72800 Funding Source: Development Impact Fees

Project Name: *Soccer Field Complex

Project Description: Phase I of soccer complex and community park.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$380,170	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9594 / 72802 Funding Source: Development Impact Fees

Project Name: **Soccer Com - 71st & Orangewood

Project Description: Phase II construction of lighted multi-use football/soccer complex at 71st Ave and Orangewood.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$1,143,138	\$248,371	\$248,371	\$0	\$0	\$0
Operating Impact:		\$0	\$374,861	\$386,107	\$397,691	\$409,622	\$2,239,978

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: DIF-Park Dev Zone 1 (87) / (1540)	Category: DIF

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8955/73100 *87th Ave. - Missouri (Zone 1)	\$416,921	\$0	\$0	\$0	\$0	\$0
8958/73103 **87th Ave and Missouri	\$290,064	\$0	\$0	\$0	\$0	\$0
9031/73104 **79th Ave & Oranewood	\$379,205	\$146,664	\$146,664	\$0	\$0	\$0
Total DIF-Park Dev Zone 1 Projects:	\$1,086,190	\$146,664	\$146,664	\$0	\$0	\$0

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: DIF-Park Dev Zone 1 (87) / (1540)

Category: DIF

Project Number: 8955 / 73100 Funding Source: Development Impact Fees

Project Name: *87th Ave. - Missouri (Zone 1)

Project Description: Development of a 10-acre joint city/school park site with Pendergast Unified School District.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$416,921	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8958 / 73103 Funding Source: Development Impact Fees

Project Name: **87th Ave and Missouri

Project Description: Phased development of a 10-acre joint use park site with the Pendergast Elementary School District.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$290,064	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9031 / 73104 Funding Source: Development Impact Fees

Project Name: **79th Ave & Orangewood

Project Description: Phased development of a 10- acre neighborhood/school joint use park to serve one mile radius as per Parks and Recreation Master Plan.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$379,205	\$146,664	\$146,664	\$0	\$0	\$0
Operating Impact:		\$0	\$78,662	\$81,022	\$83,453	\$85,956	\$470,043

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: DIF-Park Dev Zone 2 (88) / (1560)	Category: DIF

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8919/73400 Park Improvements/Enhance	\$134,447	\$177,629	\$177,629	\$177,629	\$0	\$284,206
8932/73401 *63rd - Butler Park Dvlpt. (Z2)	\$812,073	\$0	\$0	\$0	\$0	\$0
8952/73402 69th Ave. - Diana (Zone 2)	\$0	\$0	\$0	\$0	\$0	\$976,727
Total DIF-Park Dev Zone 2 Projects:	\$946,520	\$177,629	\$177,629	\$177,629	\$0	\$1,260,933

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: DIF-Park Dev Zone 2 (88) / (1560)

Category: DIF

Project Number: 8919 / 73400 Funding Source: Development Impact Fees

Project Name: Park Improvements/Enhance

Project Description: Parks Master Plan action strategies to develop, renovate, enhance, and improve parks in Zone 2.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$134,447	\$177,629	\$177,629	\$177,629	\$0	\$284,206
Operating Impact:		\$0	\$16,599	\$24,436	\$32,674	\$41,586	\$251,366

Project Number: 8932 / 73401 Funding Source: Development Impact Fees

Project Name: *63rd - Butler Park Dvlpt. (Z2)

Project Description: Phase II of a 5 acre neighborhood park.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$623,341	\$188,732	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$27,278	\$28,096	\$28,939	\$29,808	\$30,702	\$170,135

Project Number: 8952 / 73402 Funding Source: Development Impact Fees

Project Name: 69th Ave. - Diana (Zone 2)

Project Description: Five to ten acre neighborhood park development per Parks and Recreation Master Plan. Park name to be determined upon completion.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$976,727
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$191,905

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: DIF-Park Dev Zone 3 (93) / (1580)	Category: DIF

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8047/73700 *Park Enhancements/Ren	\$531,557	\$38,901	\$38,901	\$38,901	\$38,901	\$194,504
Total DIF-Park Dev Zone 3 Projects:	\$531,557	\$38,901	\$38,901	\$38,901	\$38,901	\$194,504

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: DIF-Park Dev Zone 3 (93) / (1580)

Category: DIF

Project Number: 8047 / 73700

Funding Source: Development Impact Fees

Project Name: *Park Enhancements/Ren

Project Description: Enhancements and renovations to neighborhood and community parks in Zone 3 DIF (north of Greenway Road).

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$492,656	\$38,901	\$38,901	\$38,901	\$38,901	\$38,901	\$194,504
Operating Impact:		\$2,820	\$5,725	\$8,716	\$11,798	\$14,972	\$74,873

*Project includes carryover funding

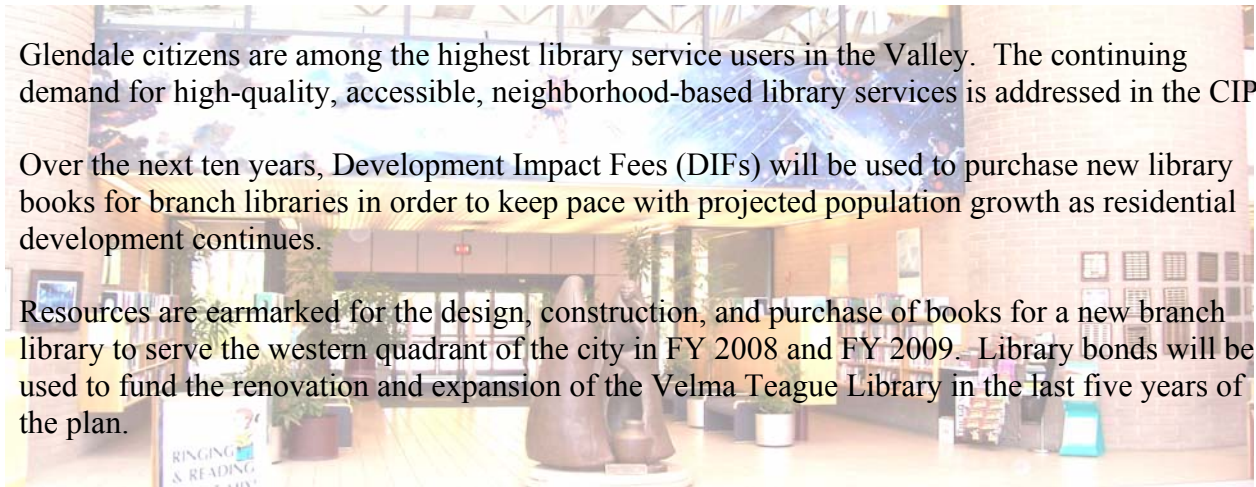
** New Project

LIBRARY

Glendale citizens are among the highest library service users in the Valley. The continuing demand for high-quality, accessible, neighborhood-based library services is addressed in the CIP.

Over the next ten years, Development Impact Fees (DIFs) will be used to purchase new library books for branch libraries in order to keep pace with projected population growth as residential development continues.

Resources are earmarked for the design, construction, and purchase of books for a new branch library to serve the western quadrant of the city in FY 2008 and FY 2009. Library bonds will be used to fund the renovation and expansion of the Velma Teague Library in the last five years of the plan.



Above: The Velma Teague Library will be relocating in the last five years of the CIP. Project T280/T2800 Velma Teague Library

Right: Foothills Library has implemented an “Express Check Station” where citizens can check-out library material on their own. Glendale libraries will continue to implement and update this service. Project 9655/74002 Library Automation System.



FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Library Bonds (64) / (2160)	Category: 6%

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8099/74000 West Branch Library	\$0	\$0	\$6,685,000	\$0	\$0	\$0
9655/74002 *Library Automation System	\$14,689	\$0	\$0	\$0	\$0	\$0
T280/T2800 Velma Teague Library	\$0	\$0	\$0	\$0	\$0	\$12,245,237
Total Library Bonds Projects:	\$14,689	\$0	\$6,685,000	\$0	\$0	\$12,245,237

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Library Bonds (64) / (2160)

Category: 6%

Project Number: 8099 / 74000 Funding Source: General Obligation Bonds

Project Name: West Branch Library

Project Description: Construction and purchase of library materials for a branch to serve the western portion of the city.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$6,685,000	\$0	\$0	\$0
Operating Impact:		\$0	\$59,890	\$2,627,114	\$2,705,927	\$2,661,093	\$15,393,423

Project Number: 9655 / 74002 Funding Source: General Obligation Bonds

Project Name: *Library Automation System

Project Description: Implement/update automation solutions needed to efficiently operate the library system.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$14,689	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T280 / T2800 Funding Source: General Obligation Bonds

Project Name: Velma Teague Library

Project Description: Facility design and construction and the purchase of additional library materials for the relocation of the Velma Teague Branch Library to better serve the central portion of the city.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$12,245,237
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$2,038,241

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: DIF-Library Buildings (29) / (1380)	Category: DIF

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8076/74250 West Branch Library	\$0	\$2,536,942	\$0	\$0	\$0	\$0
8081/74251 *Expanded Library Auto Infrastr	\$142,755	\$0	\$0	\$0	\$0	\$0
Total DIF-Library Buildings Projects:	\$142,755	\$2,536,942	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: DIF-Library Buildings (29) / (1380)

Category: DIF

Project Number: 8076 / 74250 Funding Source: Development Impact Fees

Project Name: West Branch Library

Project Description: Design and purchase of Library materials and equipment for a branch library to serve the western portion of the City.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$2,536,942	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8081 / 74251

Funding Source: Development Impact Fees

Project Name: *Expanded Library Auto Infrastr

Project Description: Expanded automation infrastructure to support expansion of library services in the west area of Glendale.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$142,755	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: DIF-Library Books (44) / (1400)	Category: DIF

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8082/74500 *Library Books/Population Growt	\$304,871	\$0	\$0	\$0	\$0	\$0
Total DIF-Library Books Projects:	\$304,871	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: DIF-Library Books (44) / (1400)

Category: DIF

Project Number: 8082 / 74500

Funding Source: Development Impact Fees

Project Name: *Library Books/Population Growt

Project Description: Funds to continue the phased in approach of increasing the number of library books to keep up with the growth of the City. Funds are included for the opening day collection of the West Branch Library.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$304,871	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: DIF-Libraries (85) / (1500)	Category: DIF

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8960/74750 West Branch Library/Books	\$0	\$1,887,961	\$0	\$0	\$0	\$0
8961/74751 *Library Books - Pop. Growth	\$1,572,807	\$337,869	\$385,340	\$414,444	\$444,394	\$2,040,855
Total DIF-Libraries Projects:	\$1,572,807	\$2,225,830	\$385,340	\$414,444	\$444,394	\$2,040,855

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: DIF-Libraries (85) / (1500)

Category: DIF

Project Number: 8960 / 74750 Funding Source: Development Impact Fees

Project Name: West Branch Library/Books

Project Description: Construction and purchase of library materials for a branch library to serve the western portion of the City.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$1,887,961	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8961 / 74751

Funding Source: Development Impact Fees

Project Name: *Library Books - Pop. Growth

Project Description: Funds to continue the phased in approach of increasing the number of library books to keep up with the growth of the City. Funds are included for the opening day collection of the West Branch Library.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,263,409	\$309,398	\$337,869	\$385,340	\$414,444	\$444,394	\$2,040,855
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

PUBLIC SAFETY

Public Safety projects are funded by a combination of Public Safety G.O. bonds and Development Impact Fees. In FY 2007 carryover funds, Public Safety G. O. bonds and Municipal Property Corporation (MPC) bonds will be issued for the completion of the Emergency Operations Center and Phase 1 of the Public Safety Training facility. In FY 2007 Police Facilities Development Impact Fees will be used for the Public Safety Needs Assessment project to assess the downtown space facility needs for the police department.

During the second five-year phase of the CIP, Public Safety G.O. bonds will be used for advanced technologies, system upgrades for public safety services and Fire Engine Pumpers and Fire Ladder truck replacement.

Right: Phase I of the Public Safety Training Center is currently under construction at 11550 W. Glendale Avenue. Project 9421/75019 EOC/Training Facility Phase I

Below: Fire Station 151 is being relocated, the vacant building will be used for fire equipment repair and storage. Project 8021/75000 Fire Station Relocation



FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Public Safety (60) / (2040)

Category: 6%

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8021/75000 Fire Station Relocation	\$4,972,006	\$0	\$0	\$0	\$0	\$0
8023/75002 Hazardous Materials Vehicle	\$0	\$0	\$0	\$275,000	\$0	\$0
9020/75024 800MHz Communications Equip.	\$0	\$808,000	\$0	\$0	\$0	\$0
9021/75004 New Fire Station Construction	\$0	\$0	\$0	\$0	\$0	\$9,585,997
9401/75005 PS Microwave Network	\$0	\$0	\$0	\$0	\$0	\$7,000,000
9406/75010 911 System Upgrades	\$0	\$0	\$0	\$0	\$0	\$200,000
9408/75012 *Police Digital Comm. System	\$590,396	\$1,750,000	\$500,000	\$500,000	\$0	\$1,400,000
9412/75014 *Fire 800 MHz System	\$429,644	\$0	\$0	\$0	\$0	\$0
9418/75017 Upgrade of Police Digital Comm	\$0	\$0	\$0	\$0	\$0	\$21,000,000
9420/75018 Fingerprint Identification Sys	\$0	\$0	\$0	\$0	\$0	\$500,000
9421/75019 *EOC/Training Facility Phase I	\$10,963,474	\$0	\$0	\$0	\$0	\$0
9423/75020 City Court Building	\$503,119	\$950,254	\$21,439,207	\$0	\$0	\$0
9425/75023 *Digital Comm Software Upgrade	\$19,257	\$0	\$0	\$0	\$0	\$0
9426/75025 Emergency Operations Center	\$0	\$0	\$0	\$0	\$0	\$0
T252/T2520 Infor & Imaging Systems	\$0	\$0	\$0	\$0	\$0	\$500,000
T255/T2550 EOD Total Containment Vessel	\$0	\$0	\$0	\$0	\$0	\$300,000
T256/T2560 PS Security Upgrades	\$0	\$0	\$0	\$0	\$0	\$2,700,000
T257/T2570 Tactical Vehicles/Events Van	\$0	\$0	\$0	\$0	\$0	\$1,000,000
T258/T2580 Police Air Unit	\$0	\$0	\$0	\$0	\$0	\$6,733,872
T259/T2590 Additional portable radios	\$0	\$200,000	\$0	\$0	\$0	\$0
T260/T2600 Replace 2 Engine Pumpers	\$0	\$0	\$0	\$0	\$0	\$1,505,050
T261/T2610 Replace 2 Engine Pumpers	\$0	\$0	\$0	\$0	\$0	\$1,505,050
T262/T2620 New Police Station	\$0	\$0	\$0	\$0	\$0	\$11,904,292
T266/T2660 Communications Van Repl	\$0	\$0	\$0	\$0	\$0	\$2,000,000
T267/T2670 Fire Department Command Van	\$0	\$0	\$0	\$0	\$0	\$962,347
T269/T2690 Fire Admin Relocation	\$0	\$0	\$0	\$500,000	\$0	\$8,162,918
T441/T4410 Replace 2 Fire Engine Pumpers	\$0	\$0	\$0	\$0	\$0	\$1,505,050
T442/T4420 Replace Fire Ladder Truck	\$0	\$0	\$0	\$0	\$0	\$1,429,708
T443/T4430 Fire Ladder Truck & Tender	\$0	\$0	\$0	\$0	\$0	\$2,673,293
T444/T4440 Replace 2 Fire Engine Pumpers	\$0	\$0	\$0	\$0	\$0	\$1,505,050
Total Public Safety Projects:	\$17,477,896	\$3,708,254	\$21,939,207	\$1,275,000	\$0	\$84,072,627

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Public Safety (60) / (2040)

Category: 6%

Project Number: 8021 / 75000 Funding Source: General Obligation Bonds

Project Name: Fire Station Relocation

Project Description: Design, construction and furniture, fixtures and equipment to move existing Fire Station 151 out of the residential neighborhood at 55th Ave. and Orangewood. Vacated building would be used for fire department equipment repair and storage.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$4,972,006	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$112,470	\$117,778	\$123,440	\$115,385	\$545,167

Project Number: 8023 / 75002 Funding Source: General Obligation Bonds

Project Name: Hazardous Materials Vehicle

Project Description: Replace the 13 year old support vehicle for the hazardous materials team.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$275,000	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$42,600	\$232,955

Project Number: 9020 / 75024 Funding Source: General Obligation Bonds

Project Name: 800MHz Communications Equip.

Project Description: Purchase 800MHz portable and mobile radios for the Phoenix Regional Wireless Network.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$808,000	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$207,450	\$213,674	\$220,084	\$1,203,508

Project Number: 9021 / 75004 Funding Source: General Obligation Bonds

Project Name: New Fire Station Construction

Project Description: Land purchase, site development, design, construction and furniture, fixtures and equipment for one new, 16,000 sqft., 4-bay fire station, with firefighter quarters for 18 personnel, office space and storage.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$9,585,997
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$2,218,883

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Public Safety (60) / (2040)

Category: 6%

Project Number: 9401 / 75005 Funding Source: General Obligation Bonds

Project Name: PS Microwave Network

Project Description: Implement regional data base systems, network system, dispatch, police records managment system (crime reports), booking, property/evidence tracking.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$7,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$275,000

Project Number: 9406 / 75010 Funding Source: General Obligation Bonds

Project Name: 911 System Upgrades

Project Description: Replace and upgrade the current 9-1-1 telephone system and equipment for the public safety answering point. This would include global positioning system for pinpoint locations.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$125,000

Project Number: 9408 / 75012 Funding Source: General Obligation Bonds

Project Name: *Police Digital Comm. System

Project Description: Digital radio system enhancements, hardware and software.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$590,396	\$0	\$1,750,000	\$500,000	\$500,000	\$0	\$1,400,000
Operating Impact:		\$125,000	\$128,750	\$132,613	\$136,591	\$140,689	\$769,343

Project Number: 9412 / 75014 Funding Source: General Obligation Bonds

Project Name: *Fire 800 MHz System

Project Description: Upgrade Fire radio system to 800MHz to comply with FCC regulations.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$429,644	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Public Safety (60) / (2040)

Category: 6%

Project Number: 9418 / 75017 Funding Source: General Obligation Bonds

Project Name: Upgrade of Police Digital Comm

Project Description: Replacement of digital voice communications system that is used by all city departments. This project will allow the city to own an antenna site and protect it from any future issues with rental or lease agreements. It will also provide revenue.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$21,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$280,000

Project Number: 9420 / 75018 Funding Source: General Obligation Bonds

Project Name: Fingerprint Identification Sys

Project Description: Upgrade of the fingerprint identification system making it available at the various substations. This tool has been invaluable in solving cases and it will need to be replaced or updated every six years.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$500,000

Project Number: 9421 / 75019 Funding Source: General Obligation Bonds

Project Name: *EOC/Training Facility Phase I

Project Description: Construction of a 10,800 EOC (Emergency Operations Center) along with Phase I of a joint Police/Fire Training Facility, which will include a shooting range, driving track, berms, classrooms, burn tower, fire props.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$10,963,474	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9423 / 75020 Funding Source: General Obligation Bonds

Project Name: City Court Building

Project Description: The proposed new court facility is needed to meet service demands as the court caseload continues its steady growth, requiring additional facilities and staff.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$503,119	\$950,254	\$21,439,207	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$2,052,334	\$2,182,802	\$2,248,286	\$12,294,547

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Public Safety (60) / (2040)

Category: 6%

Project Number: 9425 / 75023 Funding Source: General Obligation Bonds

Project Name: *Digital Comm Software Upgrade

Project Description: This project is a software upgrade to the digital radio system purchased on June 25, 2002. This purchase will provide the system with the most current software upgrade available, including voice encryption capability for the ability to communicate securely, as well as system security components.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$19,257	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9426 / 75025 Funding Source: General Obligation Bonds

Project Name: Emergency Operations Center

Project Description: Construction and Equipping of an EOC Emergency Operations Center. The request reflects Operating & Maintenance costs only.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$977,390	\$1,093,634	\$854,743	\$880,388	\$906,798	\$4,958,740

Project Number: T252 / T2520 Funding Source: General Obligation Bonds

Project Name: Infor & Imaging Systems

Project Description: This project will replace obsolete digital system utilized for crime scene documentation. Image reporting would enhance the current web site to allow police reporting, communications and query capability.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$50,000

Project Number: T255 / T2550 Funding Source: General Obligation Bonds

Project Name: EOD Total Containment Vessel

Project Description: Explosive disposal equipment will be utilized in all critical incidents. This equipment allows on site disposal of explosive ordinance and other weapons of mass destruction.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$35,000

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Public Safety (60) / (2040)

Category: 6%

Project Number: T256 / T2560 Funding Source: General Obligation Bonds

Project Name: PS Security Upgrades

Project Description: A review of security issues at the city's police stations revealed a need to increase the security measures for all of the facilities.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$2,700,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$25,000

Project Number: T257 / T2570 Funding Source: General Obligation Bonds

Project Name: Tactical Vehicles/Events Van

Project Description: Purchase two rescue/response vehicles and one events van. The rapid response vehicles will be used for civil disorder and tactical response. The vehicles will allow for the rapid deployment of personnel to these situations.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$83,500

Project Number: T258 / T2580 Funding Source: General Obligation Bonds

Project Name: Police Air Unit

Project Description: This project provides aerial surveillance, command and control, suspect apprehensions, and homeland security utilizing both fixed wing and helicopter aircraft. Construction of aircraft hangar and staff quarters.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$6,733,872
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$957,249

Project Number: T259 / T2590 Funding Source: General Obligation Bonds

Project Name: Additional portable radios

Project Description: Additional portable radios and batteries available for critical events and interoperability capabilities with other jurisdictions.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$15,000	\$15,450	\$15,914	\$0	\$87,021

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Public Safety (60) / (2040)

Category: 6%

Project Number: T260 / T2600 Funding Source: General Obligation Bonds

Project Name: Replace 2 Engine Pumps

Project Description: Replace two fire engine pumps in the fire department fleet, per the fire department 10-year plan.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,505,050
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$209,763

Project Number: T261 / T2610 Funding Source: General Obligation Bonds

Project Name: Replace 2 Engine Pumps

Project Description: Replace two fire engine pumps in the fire department fleet, per the fire department 10-year plan.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,505,050
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$209,763

Project Number: T262 / T2620 Funding Source: General Obligation Bonds

Project Name: New Police Station

Project Description: The proposed substation would address the perceived growth within the strip-annexation area phase 1 & 2 of the loop 303 corridor. The substation would be located along the loop 303 corridor.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$11,904,292
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$460,595

Project Number: T266 / T2660 Funding Source: General Obligation Bonds

Project Name: Communications Van Repl

Project Description: Replacement funds for interoperability command van purchased in fiscal year 04/05. This van is utilized as a mobile emergency operation center, back-up communications center and as a forward mobile command center.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$400,000

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Public Safety (60) / (2040)

Category: 6%

Project Number: T267 / T2670 Funding Source: General Obligation Bonds

Project Name: Fire Department Command Van

Project Description: Purchase and equip a mobile command van for fire operations.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$962,347
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$122,387

Project Number: T269 / T2690 Funding Source: General Obligation Bonds

Project Name: Fire Admin Relocation

Project Description: Land acquisition in FY 2010, and facility design and construction beginning in FY 2011, to relocate fire administration into a larger facility.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$500,000	\$0	\$8,162,918
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$162,774

Project Number: T441 / T4410 Funding Source: General Obligation Bonds

Project Name: Replace 2 Fire Engine Pumpers

Project Description: Replace two fire engine pumpers per fire department 10-year plan.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,505,050
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$209,763

Project Number: T442 / T4420 Funding Source: General Obligation Bonds

Project Name: Replace Fire Ladder Truck

Project Description: Replace 1 fire ladder truck per fire department 10-year plan.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,429,708
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$139,484

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Public Safety (60) / (2040)

Category: 6%

Project Number: T443 / T4430 Funding Source: General Obligation Bonds

Project Name: Fire Ladder Truck & Tender

Project Description: Addition to Fleet: 1 fully equipped ladder truck and ladder tender vehicle for western Glendale protection, per fire department 10-year plan.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$2,673,293
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$2,110,566

Project Number: T444 / T4440 Funding Source: General Obligation Bonds

Project Name: Replace 2 Fire Engine Pumpers

Project Description: Replace two fire engine pumpers in fire department fleet per fire department 10-year plan.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,505,050
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$209,763

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: DIF-Police Facilities (74) / (1440)	Category: DIF

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8153/77301 **Public Safety Master Plan	\$500,000	\$0	\$0	\$0	\$0	\$0
Total DIF-Police Facilities Projects:	\$500,000	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: DIF-Police Facilities (74) / (1440)

Category: DIF

Project Number: 8153 / 77301

Funding Source: Development Impact Fees

Project Name: **Public Safety Master Plan

Project Description: A needs assessment study will be conducted for the Police Department.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: DIF-Fire Protect Fac (53) / (1420)	Category: DIF

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
9032/77003 **Fire Station Relocation	\$717,590	\$0	\$0	\$0	\$0	\$0
Total DIF-Fire Protect Fac Projects:	\$717,590	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: DIF-Fire Protect Fac (53) / (1420)

Category: DIF

Project Number: 9032 / 77003

Funding Source: Development Impact Fees

Project Name: **Fire Station Relocation

Project Description: Design, construction and furniture, fixtures and equipment to move existing Fire Station 151 out of the residential neighborhood at 55th Ave. and Orangewood. Vacated building would be used for fire department equipment repair and storage.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$717,590	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

GOVERNMENT FACILITIES

The first phase of the Field Operations Complex was completed in 2006 and included an equipment management facility, new warehouse, tenant improvements to current space on site, and off-street improvements to Orangewood Avenue. An additional \$39.2 million will be needed in later years for the second Phase of the Field Operations Complex.

In FY 2012-16, funding of \$10.0 million has been earmarked for the purchase of an existing office building or construction of a new facility to supplement current office space for city operations.



Above & Right:
Outside and inside of
the Field Operations
Complex, Phase II is
scheduled to start in
the last five years.
Project 8563/77500
Operations Center
Expansion.

FY 2007-16 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: Government Facility (30) / (2080)

Category: 6%

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8563/77500 Operations Center Expansion	\$0	\$0	\$0	\$0	\$0	\$39,193,220
8566/77501 City Office Building	\$0	\$0	\$0	\$0	\$0	\$10,000,000
Total Government Facility Projects:	\$0	\$0	\$0	\$0	\$0	\$49,193,220

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Government Facility (30) / (2080)

Category: 6%

Project Number: 8563 / 77500 Funding Source: General Obligation Bonds

Project Name: Operations Center Expansion

Project Description: Second phase of the Field Operations Complex renovation and includes construction of new Utilities and Street maintenance facilities, possible expansion of Warehouse, Sanitation and Dial a Ride offices and demolition of Spring City building.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$39,193,220
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8566 / 77501 Funding Source: General Obligation Bonds

Project Name: City Office Building

Project Description: Purchase of an existing office building or construction of a new facility to supplement current office space for city operations.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$1,966,000

*Project includes carryover funding

** New Project

GENERAL GOVERNMENT

General Government DIF carryover funds will complete the new space study for the City's Municipal offices. Also, funding has been earmarked from FY 2007-2010 for the lease purchase of 5+ acres of land along Glendale Avenue for a Public Safety and City Court Complex.



Above: City Hall will undergo a reconfiguration in the basement level and will also have a space study done.
Project 8020/77751 City Hall Remodel & Space Stdy.

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: DIF-General Government (97) / (1620)	Category: DIF

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8020/77751 *City Hall Remodel & Space Stdy	\$116,770	\$0	\$0	\$0	\$0	\$0
9422/77752 Land for City Court Building	\$576,288	\$567,216	\$558,144	\$549,072	\$0	\$0
Total DIF-General Government Projects:	\$693,058	\$567,216	\$558,144	\$549,072	\$0	\$0

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: DIF-General Government (97) / (1620)

Category: DIF

Project Number: 8020 / 77751 Funding Source: Development Impact Fees

Project Name: *City Hall Remodel & Space Study

Project Description: This project includes the reconfiguration of the basement area to accommodate the growth of the Human Resources Department, and a new Space Study for the City's Municipal Offices.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$116,770	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9422 / 77752 Funding Source: Development Impact Fees

Project Name: Land for City Court Building

Project Description: Lease payment (land) for a new 89,400 sq. ft. city court complex.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$576,288	\$567,216	\$558,144	\$549,072	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

SANITATION

In FY 2007 funds will be used to replace older rolloff trucks, frontload trucks, sideload refuse trucks and loose trash equipment trucks that have reached the end of their serviceable life.



Above: Sanitation has a number of vehicles scheduled for replacement over the next 10 years including front-loader trucks, side-loader trucks and pick-up trucks. Loose trash pick up will be acquiring replacement rear-loader trucks, a new crew and a supervisor in FY 2008. Project 9634/78004 Loose Trash Equipment – 6280.

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Sanitation Fund (57) / (2480)

Category: Other

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
9630/78000 *Capital Lease Purchases - 57	\$370,676	\$0	\$0	\$0	\$0	\$0
9631/78001 *Rolloff Trucks - 6269	\$14,354	\$192,000	\$50,000	\$0	\$236,000	\$1,083,000
9632/78002 *Frontloader Trucks - 6271	\$261,080	\$273,000	\$292,000	\$624,000	\$334,000	\$1,705,000
9633/78003 *Sideload Refuse Trucks - 6272	\$558,237	\$1,112,000	\$1,188,000	\$1,272,000	\$2,040,000	\$10,019,000
9634/78004 *Loose Trash Equipment - 6280	\$84,047	\$556,000	\$240,000	\$0	\$99,000	\$2,558,000
T240/T2400 Repl Pickup Trucks -Sanitation	\$0	\$0	\$106,000	\$0	\$0	\$80,000
Total Sanitation Fund Projects:	\$1,288,394	\$2,133,000	\$1,876,000	\$1,896,000	\$2,709,000	\$15,445,000

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Sanitation Fund (57) / (2480)

Category: Other

Project Number: 9630 / 78000 Funding Source: Sanitation Revenues

Project Name: *Capital Lease Purchases - 57

Project Description: Vehicle replacement in Sanitation.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$370,676	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9631 / 78001 Funding Source: Sanitation Revenues

Project Name: *Rolloff Trucks - 6269

Project Description: Purchase of six rolloff trucks and containers over a 10-year period. Service life is projected to be 10 years. None of this equipment is in the city's vehicle replacement fund.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$14,354	\$0	\$192,000	\$50,000	\$0	\$236,000	\$1,083,000
Operating Impact:		\$0	\$102,600	\$105,678	\$108,848	\$112,114	\$613,084

Project Number: 9632 / 78002 Funding Source: Sanitation Revenues

Project Name: *Frontloader Trucks - 6271

Project Description: Replacement of 10 frontload trucks and replacement of one commercial sideload truck over a 10-year period that will have reached the end of their service life. Service life is projected to be 9 years. These are not in the vehicle replacement fund.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$6,080	\$255,000	\$273,000	\$292,000	\$624,000	\$334,000	\$1,705,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9633 / 78003 Funding Source: Sanitation Revenues

Project Name: *Sideload Refuse Trucks - 6272

Project Description: Replacement of 40 automated sideload refuse trucks over a 10-year period and adding five additional trucks due to growth. Service life is projected to be approx 9 years for newly purchased equipment. These are not in the vehicle replacement fund.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$38,237	\$520,000	\$1,112,000	\$1,188,000	\$1,272,000	\$2,040,000	\$10,019,000
Operating Impact:		\$102,494	\$105,569	\$217,504	\$224,029	\$346,075	\$2,666,516

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Sanitation Fund (57) / (2480)

Category: Other

Project Number: 9634 / 78004 Funding Source: Sanitation Revenues

Project Name: *Loose Trash Equipment - 6280

Project Description: Replacement of Loose Trash rearload trucks and tractors that have reached the end of their service life. Service life is projected to be approx 10 yrs for rearloaders and 8 years for tractors. Addition of a new crew and supervisor in FY08.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$8,547	\$75,500	\$556,000	\$240,000	\$0	\$99,000	\$2,558,000
Operating Impact:		\$0	\$355,925	\$366,603	\$377,601	\$388,929	\$2,126,822

Project Number: T240 / T2400

Funding Source: Sanitation Revenues

Project Name: Repl Pickup Trucks -Sanitation

Project Description: These pickups will replace aging existing pickup trucks.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$106,000	\$0	\$0	\$80,000
Operating Impact:		\$0	\$0	\$13,250	\$13,648	\$14,057	\$92,928

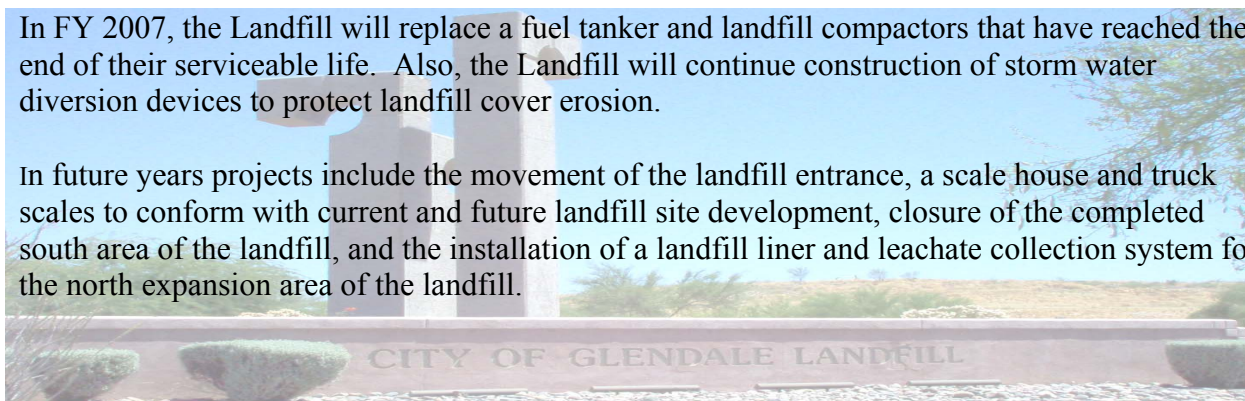
*Project includes carryover funding

** New Project

LANDFILL

In FY 2007, the Landfill will replace a fuel tanker and landfill compactors that have reached the end of their serviceable life. Also, the Landfill will continue construction of storm water diversion devices to protect landfill cover erosion.

In future years projects include the movement of the landfill entrance, a scale house and truck scales to conform with current and future landfill site development, closure of the completed south area of the landfill, and the installation of a landfill liner and leachate collection system for the north expansion area of the landfill.



Above: Various vehicles & equipment associated with the landfill are scheduled for replacement in the first five years of the CIP.

FY 2007-16 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: Landfill (55) / (2440)

Category: Other

Project Name:	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8034/78500 Bioractor Project	\$0	\$0	\$0	\$0	\$0	\$1,264,693
8037/78502 Landfill Screening Berm	\$0	\$0	\$715,450	\$0	\$0	\$0
8038/78503 Landfill Closure (South)	\$0	\$0	\$0	\$0	\$334,080	\$7,080,670
8044/78505 Landfill Liner Installation	\$0	\$0	\$204,953	\$4,796,468	\$4,796,468	\$0
8083/78506 Landfill Repl Pickup Truck	\$0	\$0	\$73,503	\$0	\$0	\$90,044
8141/78508 *Landfill Stormwater Drain	\$88,782	\$74,015	\$76,236	\$78,525	\$80,880	\$429,310
8142/78509 *MRF Forklifts	\$24,720	\$25,641	\$26,225	\$27,012	\$27,822	\$152,142
8143/78510 *MRF Replacement Vehicles	\$24,444	\$0	\$0	\$0	\$0	\$0
8144/78511 Landfill Compactor Replacement	\$850,000	\$0	\$902,000	\$0	\$0	\$1,077,000
8145/78512 Fuel Tanker Replacement	\$220,000	\$0	\$0	\$0	\$0	\$0
8146/78513 **Fiber Optics Installation	\$272,750	\$0	\$0	\$0	\$0	\$0
8147/78514 Inspector Trucks-6273	\$25,000	\$0	\$81,000	\$87,000	\$0	\$40,000
9604/78507 Landfill Soil Excavation	\$0	\$0	\$8,085,667	\$0	\$0	\$0
T232/T2320 Landfill Bulldozers Replacemen	\$0	\$0	\$746,000	\$0	\$0	\$1,200,000
T235/T2350 Landfill Water Pull Tractor Re	\$0	\$0	\$0	\$0	\$535,000	\$0
T236/T2360 Landfill Motorgrader Replaceme	\$0	\$0	\$0	\$0	\$260,000	\$0
T237/T2370 Landfill Auger Scraper Replace	\$0	\$0	\$0	\$0	\$0	\$1,415,000
T238/T2380 MRF Roll-Off Trucks Repalcemen	\$0	\$192,261	\$0	\$220,091	\$0	\$0
T420/T4200 MRF Loader Replacement	\$0	\$0	\$425,000	\$0	\$0	\$0
Total Landfill Projects:	\$1,505,696	\$291,917	\$11,336,034	\$5,209,096	\$6,034,250	\$12,748,859

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Landfill (55) / (2440)

Category: Other

Project Number: 8034 / 78500 Funding Source: Landfill Revenues

Project Name: Bioractor Project

Project Description: Construction of cell in north expansion area for landfill bioreactor demonstration project. Bioreactor technology will result in accelerated waste decomposition and additional waste capacity in the landfill.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,264,693
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$125,000

Project Number: 8037 / 78502 Funding Source: Landfill Revenues

Project Name: Landfill Screening Berm

Project Description: Design, construction and landscaping of screening berms along east boundary of north landfill expansion area.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$715,450	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8038 / 78503 Funding Source: Landfill Revenues

Project Name: Landfill Closure (South)

Project Description: Closure of completed south area of landfill. It is projected that the 140 acres in the south half of the landfill will reach approved refuse capacity during FY 10-11. Closure will take place during FY 11-12.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$334,080	\$7,080,670
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$900,000

Project Number: 8044 / 78505 Funding Source: Landfill Revenues

Project Name: Landfill Liner Installation

Project Description: This project is required for the development of the northern portion of the landfill and includes installation of liner and leachate collection system.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$204,953	\$4,796,468	\$4,796,468	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Landfill (55) / (2440)

Category: Other

Project Number: 8083 / 78506 Funding Source: Landfill Revenues

Project Name: Landfill Repl Pickup Truck

Project Description: Replacement of three pickup trucks that will reach the end of their serviceable life in FY 08-09 and three in FY 11-12 for a total of six vehicles.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$73,503	\$0	\$0	\$90,044
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8141 / 78508 Funding Source: Landfill Revenues

Project Name: *Landfill Stormwater Drain

Project Description: Construction of stormwater diversion devices to protect landfill cover erosion as landfill is being developed.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$16,922	\$71,860	\$74,015	\$76,236	\$78,525	\$80,880	\$429,310
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8142 / 78509 Funding Source: Landfill Revenues

Project Name: *MRF Forklifts

Project Description: Replacement of five forklifts reaching the end of serviceable their life in FY 05-06, FY 07-08, FY 08-09, FY 09-10 and FY 10-11.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$24,720	\$0	\$25,641	\$26,225	\$27,012	\$27,822	\$152,142
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8143 / 78510 Funding Source: Landfill Revenues

Project Name: *MRF Replacement Vehicles

Project Description: Replacement of pickup truck that will reach the end of its servicable life in FY 06-07.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$3,044	\$21,400	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Landfill (55) / (2440)

Category: Other

Project Number: 8144 / 78511 Funding Source: Landfill Revenues

Project Name: Landfill Compactor Replacement

Project Description: Replacement of landfill compactors that will reach the end of their serviceable life in FY 06-07, FY 08-09 and FY 13-14.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$850,000	\$0	\$902,000	\$0	\$0	\$1,077,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8145 / 78512 Funding Source: Landfill Revenues

Project Name: Fuel Tanker Replacement

Project Description: Replacement of a fuel tanker that will reach the end of its serviceable life in FY 06-07.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$220,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8146 / 78513 Funding Source: Landfill Revenues

Project Name: **Fiber Optics Installation

Project Description: Joint project with Public Safety Training Facility and Western Area Water Reclamation Facility to provide fiber optics communication line to the respective facilities. This will provide more reliable and higher speed computer network connections.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$272,750	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8147 / 78514 Funding Source: Landfill Revenues

Project Name: Inspector Trucks-6273

Project Description: Sanitation inspectors enforce that the regulations related to refuse collection, recycling collection and loose trash services are followed. They contact residents to respond to questions and to educate residents on proper procedures for services.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$25,000	\$0	\$81,000	\$87,000	\$0	\$40,000
Operating Impact:		\$65,353	\$69,545	\$106,229	\$203,537	\$213,595	\$1,198,228

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Landfill (55) / (2440)

Category: Other

Project Number: 9604 / 78507 Funding Source: Landfill Revenues

Project Name: Landfill Soil Excavation

Project Description: Excavation of north expansion area to prepare for future cell development.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$8,085,667	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T232 / T2320 Funding Source: Landfill Revenues

Project Name: Landfill Bulldozers Replacemen

Project Description: Replacement of two landfill bulldozers that will reach the end of their serviceable life in FY 08-09 (Model D-8) and FY 13-14 (Model D-9).

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$746,000	\$0	\$0	\$1,200,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T235 / T2350 Funding Source: Landfill Revenues

Project Name: Landfill Water Pull Tractor Re

Project Description: Replacement of water pull tractor that will reach the end of its serviceable life in FY 10-11.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$535,000	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T236 / T2360 Funding Source: Landfill Revenues

Project Name: Landfill Motorgrader Replaceme

Project Description: Replacement of motorgrader that will reach the end of its serviceable life in FY 10-11.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$260,000	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Landfill (55) / (2440)

Category: Other

Project Number: T237 / T2370 Funding Source: Landfill Revenues

Project Name: Landfill Auger Scraper Replace

Project Description: Replacement of auger scraper that will reach the end of its serviceable life in FY 12-13.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,415,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T238 / T2380 Funding Source: Landfill Revenues

Project Name: MRF Roll-Off Trucks Repalcemen

Project Description: Replacement of two roll-off trucks that will reach the end of their serviceable life in FY 07-08 and FY 09-10.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$192,261	\$0	\$220,091	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T420 / T4200 Funding Source: Landfill Revenues

Project Name: MRF Loader Replacement

Project Description: Replacement of loader used to move recyclables from truck tipping floor to Materials Recovery Facility processing line.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$425,000	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

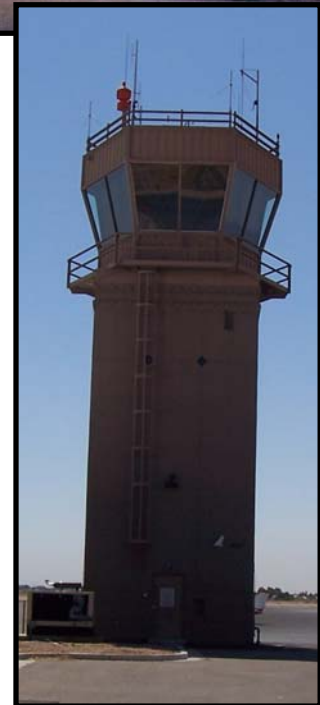
** New Project

AIRPORT

During the next decade, Glendale Airport will continue to grow in response to the business and recreational needs of Glendale and West Valley residents. Like most municipal airports, Glendale's airport relies heavily on federal and state grants to accomplish capital improvements and will now also be funded with the voter-approved, half-cent sales transportation tax.

Carryover will continue in FY 2007 for a project to construct an eastside taxiway and aircraft parking apron to develop the east side and to accommodate the aircraft associated with stadium and arena events.

Ninety-seven and one half percent of the cost of these improvements will be grant-funded (95% federal, and 2.5% state). The city's match of two and one half percent will come from the voter-approved, half-cent sales transportation tax.



Top: Entrance to main terminal at the Glendale Municipal Airport

Above: Flying lessons are available at the airport

Right: The control tower will get upgraded equipment in FY 2008. Project 8084/79503 Airport - Tower & Radio Upgrad.

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Airport Capital (34) / (2120)	Category: Other

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8071/79502 *Replace Airport Fencing	\$138,653	\$0	\$0	\$0	\$0	\$0
8084/79503 Airport - Tower & Radio Upgrad	\$0	\$160,608	\$0	\$0	\$0	\$0
8086/79505 *Airport - Eastside Access Road	\$1,880,852	\$0	\$0	\$0	\$0	\$0
8188/79508 Eastside Utilities	\$208,210	\$0	\$0	\$0	\$0	\$0
T141/T1410 Airport-Runway/Taxiway Asph.	\$0	\$1,218,750	\$0	\$0	\$0	\$0
Total Airport Capital Projects:	\$2,227,715	\$1,379,358	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Airport Capital (34) / (2120)

Category: Other

Project Number: 8071 / 79502 Funding Source: Grants/City Match

Project Name: *Replace Airport Fencing

Project Description: Replace airport fencing

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$138,653	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8084 / 79503 Funding Source: Grants/City Match

Project Name: Airport - Tower & Radio Upgrad

Project Description: Purchase new airport tower radios that will increase safety and reduce maintenance costs.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$160,608	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8086 / 79505 Funding Source: Grants/City Match

Project Name: *Airport - Eastside Access Road

Project Description: Design and construct the street improvements along the eastside of the Glendale Airport. This will provide auto access to eastside business park.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$1,880,852	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8188 / 79508 Funding Source: Grants/City Match

Project Name: Eastside Utilities

Project Description: Design utilities on the eastside of the Glendale airport for airport development. Fund 33 local match available.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$208,210	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Airport Capital (34) / (2120)

Category: Other

Project Number: T141 / T1410

Funding Source: Grants/City Match

Project Name: Airport-Runway/Taxiway Asph.

Project Description: Asphalt edging will assist to control dust on the airport and reduce maintenance costs by eliminating the need to mow the weeds around the runway lights. Local matching funds available from Fund 33.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$1,218,750	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

OTHER GRANTS

The majority of Glendale's grants for capital projects come from the federal or state government. The grants in this category are open, competitive grant programs and are awarded through a competitive review process. The CIP Grant Reserve Appropriation represents a contingency appropriation for unanticipated grant opportunities that may arise during the fiscal year.



Above: Skunk Creek Rd bridge at 57th Avenue. Project 8049/80012 Bike & Ped/Skunk Creek @BellRd

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Other Grants (47) / (1840)

Category: Other

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8049/80012 *Bike & Ped/Skunk Creek @BellRd	\$476,100	\$0	\$0	\$0	\$0	\$0
8059/80013 Grant Funds - Capital Projects	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
8062/80002 *83rd&87th Bethany Hm Trans-Cnl	\$90,000	\$0	\$0	\$0	\$0	\$0
8066/80003 *Glendale Sports Facilities ITS	\$48,729	\$0	\$0	\$0	\$0	\$0
8067/80004 *Bell Road ITS Design	\$68,114	\$0	\$0	\$0	\$0	\$0
8068/80014 *Purchase of ITS Trailers	\$22,196	\$0	\$0	\$0	\$0	\$0
8588/80007 *Grand Canal Trail Renovation	\$9,781	\$0	\$0	\$0	\$0	\$0
9584/80008 *Catlin Court Alley Beautificat	\$565,018	\$0	\$0	\$0	\$0	\$0
Total Other Grants Projects:	\$3,279,938	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Other Grants (47) / (1840)

Category: Other

Project Number: 8049 / 80012 Funding Source: Grants

Project Name: *Bike & Ped/Skunk Creek @BellRd

Project Description: This project will widen the existing bridge over Skunk Creek, to provide pedestrian and bicycle access. 95% of this project is funded by a Congestion Mitigation Air Quality (CMAQ) grant with 5% City matching funds (\$25,650). The City match is budgeted in project 31-8083.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$476,100	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8059 / 80013 Funding Source: Grants

Project Name: Grant Funds - Capital Projects

Project Description: This represents a contingency appropriation amount for unanticipated grant opportunities that may arise during the fiscal year.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8062 / 80002 Funding Source: Grants

Project Name: *83rd&87th Bethany Hm Trans-Cnl

Project Description: Grant funded project for Bethany Home Canal.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8066 / 80003 Funding Source: Grants

Project Name: *Glendale Sports Facilities ITS

Project Description: Provide the foundation for facilitating event traffic from the arena and stadium.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$48,729	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Other Grants (47) / (1840)

Category: Other

Project Number: 8067 / 80004 Funding Source: Grants

Project Name: *Bell Road ITS Design

Project Description: Intelligent transportation system for Bell Road.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$68,114	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8068 / 80014 Funding Source: Grants

Project Name: *Purchase of ITS Trailers

Project Description: Purchase of trailers that will be used by Intelligent Transportation System staff.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$22,196	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8588 / 80007 Funding Source: Grants

Project Name: *Grand Canal Trail Renovation

Project Description: Design and development of the Bethany Home Outfall Channel Grand Canal Linear Park. Arizona Heritage Fund Grant.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$9,781	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9584 / 80008 Funding Source: Grants

Project Name: *Catlin Court Alley Beautificat

Project Description: Project includes underground utilities, street night safety lighting, realigning and widening the existing path, landscaping, seating walls and niches, public art alcoves, alley entry/exit features, shared use etiquette and signage.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$565,018	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

CULTURAL FACILITY

This general obligation category will help fund the construction of a performing arts center for community theater groups, small venue concerts, films and other performances in the last five years. Also slated for the last five years, is a project to establish capital for the acquisition and restoration of historic properties to act as a catalyst for historic preservation in the city.

The Downtown Campus project will be completed in early FY 2007. The Downtown Campus is a comprehensive plan that integrates the Civic Center and adjacent properties into a cohesive theme. The Downtown Campus project will fully utilize the buildings and properties to increase space usage for the Bead Museum and the Civic Center as well as provide more open space for downtown pedestrians.



Right & Above: The Glendale Civic Center and Civic Center Annex are part of the Downtown Campus. Project 8872/84302 Downtown Campus.



FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Cultural Facility (28) / (2130)	Category: 6%

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8870/84300 Cultural Arts Facility	\$0	\$0	\$0	\$0	\$0	\$16,567,034
8871/84301 Acq/Rest. Of Historic Prop.	\$0	\$0	\$0	\$0	\$0	\$4,990,939
8872/84302 *Downtown Campus	\$474,232	\$0	\$0	\$0	\$0	\$0
Total Cultural Facility Projects:	\$474,232	\$0	\$0	\$0	\$0	\$21,557,973

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Cultural Facility (28) / (2130)

Category: 6%

Project Number: 8870 / 84300 Funding Source: General Obligation Bonds

Project Name: Cultural Arts Facility

Project Description: Construction of a 52,860 sq. ft. cultural arts center for theater, dance, and music performance with a 1,500 seat main stage, 400 seat little theater, 300 seat recital hall, 4-acres for building/parking (parking-620 cars), 7-acres.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$16,567,034
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$1,580,597

Project Number: 8871 / 84301

Funding Source: General Obligation Bonds

Project Name: Acq/Rest. Of Historic Prop.

Project Description: Establish a capital fund for the acquisition and restoration of historic properties. Prior to establishing this fund, conduct a feasibility study and prepare a business plan to identify properties to be acquired and restored.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$4,990,939
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$40,000

Project Number: 8872 / 84302

Funding Source: General Obligation Bonds

Project Name: *Downtown Campus

Project Description: The Downtown Campus is a comprehensive plan that integrates the Civic Center and adjacent properties into a cohesive theme. The Downtown Campus project will fully utilize the buildings and properties to increase space usage for the Bead Museum and the Civic Center as well as provide more open space for downtown pedestrians.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$474,232	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

ECONOMIC DEVELOPMENT

This general obligation bond category will enable the city to promote new private sector job creation through development and redevelopment programs in Glendale.

In FY 2007 new projects resulting from recent development agreements have been added to a new fund – Fund 95: General Fund Revenue Obligations. It is anticipated that the debt service on these obligations would be paid by city sales tax receipts generated by specific projects that benefit from the capital improvements, such as the Cabela's development. Until the revenues are generated, the General Fund operating budget will cover those debt service costs.



Above: Infrastructure improvements are needed for the area around Cabela's. Project 8220/85000 Cabela's Retail.

Right: Infrastructure improvements have been made to spur development in Zanjero like Courtney Vista Apartments. Project 8221/85001 Zanjero Improvements.



FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Economic Development (32) / (2100)	Category: 6%

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
9600/84400 *Downtown Land Acquisition	\$535,221	\$0	\$0	\$1,000,000	\$0	\$20,000,000
9606/84401 Redevelopment Land Acquist.	\$0	\$0	\$0	\$0	\$0	\$25,000,000
9607/84402 Bus. Pk. Infrastructure	\$0	\$0	\$0	\$0	\$0	\$20,000,000
T133/T1330 **Auto Dlr retention/relocation	\$0	\$0	\$0	\$0	\$0	\$20,000,000
Total Economic Development Projects:	\$535,221	\$0	\$0	\$1,000,000	\$0	\$85,000,000

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Economic Development (32) / (2100)

Category: 6%

Project Number: 9600 / 84400 Funding Source: General Obligation Bonds

Project Name: *Downtown Land Acquisition

Project Description: Purchase of land in the downtown area which can be used to provide assistance to different types of businesses and establishments to locate in the downtown redevelopment area and to begin implementation of the City Center Master Plan.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$535,221	\$0	\$0	\$0	\$1,000,000	\$0	\$20,000,000
Operating Impact:		\$0	\$0	\$0	\$2,251	\$2,311	\$20,000

Project Number: 9606 / 84401 Funding Source: General Obligation Bonds

Project Name: Redevelopment Land Acquist.

Project Description: Acquisition of land to promote quality development and redevelopment citywide. This includes older and underperforming properties that could be acquired, sites prepared & redeveloped with private sector partners, generating revenues for the city.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$20,000

Project Number: 9607 / 84402 Funding Source: General Obligation Bonds

Project Name: Bus. Pk. Infrastructure

Project Description: Acquisition, development & infrastructure costs to build business and commercial parks as sites for relocation of industrial users from downtown & other incompatible areas. Includes assistance with relocation costs & feasibility studies.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$27,342

Project Number: T133 / T1330 Funding Source: General Obligation Bonds

Project Name: **Auto Dlr retention/relocation

Project Description: Includes costs of appraisals, site characteristics studies, acquisition of properties, surplus site preparation, and business relocation costs to encourage auto dealers to move to new auto mall location in the city.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$30,000

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: G.F. Revenue Oblgs (95) / (1270)

Category: Other

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8220/85000 *Cabela's Retail	\$2,350,194	\$0	\$0	\$0	\$0	\$0
8221/85001 *Zanjero Improvements	\$2,470,223	\$0	\$0	\$0	\$0	\$0
8224/85005 **Convention Center	\$25,233,667	\$0	\$0	\$0	\$0	\$0
8225/85006 **Parking Structure	\$11,415,230	\$0	\$0	\$0	\$0	\$0
8226/85007 **Media Center/Cable Studio	\$23,431,263	\$0	\$0	\$0	\$0	\$0
8227/85004 Training Facility Phase I	\$25,206,567	\$0	\$0	\$0	\$0	\$60,768,085
8228/85008 **Loop 303 Infrastructure	\$500,000	\$3,000,000	\$9,000,000	\$5,000,000	\$0	\$6,272,000
8229/85009 **New Development Infrastructure	\$2,500,000	\$2,000,000	\$2,000,000	\$7,500,000	\$0	\$36,000,000
Total G.F. Revenue Oblgs Projects:	\$93,107,144	\$5,000,000	\$11,000,000	\$12,500,000	\$0	\$103,040,085

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: G.F. Revenue Oblgs (95) / (1270)

Category: Other

Project Number: 8220 / 85000 Funding Source: General Fund

Project Name: *Cabela's Retail

Project Description: This project includes 29 acres of land, public amenities and infrastructure improvements (water, sewer, streets, lighting, sidewalks, right of way and landscaping). Cabela's will lease the land from the City.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$2,350,194	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8221 / 85001 Funding Source: General Fund

Project Name: *Zanjero Improvements

Project Description: This project includes infrastructure improvements (water, sewer, streets, lighting, sidewalks, right of way and landscaping) for Zanjero a planned area development. The roadway improvements will provide the backbone infrastructure for Zanjero and help promote future economic development activity.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$2,470,223	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8224 / 85005 Funding Source: General Fund

Project Name: **Convention Center

Project Description: In conjunction with the Renaissance Hotel & Spa the city of Glendale will develop a conference center/media center, cable studio, and parking structure at Westgate. This CIP request is for costs associated with the conference center.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$25,233,667	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$1,116,225	\$3,887,935	\$4,004,573	\$4,124,712	\$4,248,451	\$23,232,274

Project Number: 8225 / 85006 Funding Source: General Fund

Project Name: **Parking Structure

Project Description: In conjunction with the Renaissance Hotel & Spa the city of Glendale will develop a conference center/media center, cable studio, and parking structure at Westgate. This CIP request is for costs associated with the parking structure.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$11,415,230	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: G.F. Revenue Oblgs (95) / (1270)

Category: Other

Project Number: 8226 / 85007 Funding Source: General Fund

Project Name: **Media Center/Cable Studio

Project Description: In conjunction with the Renaissance Hotel & Spa the city of Glendale will develop a conference center/media center, cable studio, and parking structure at Westgate. This CIP request is for costs associated with the media center and cable studio.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$23,431,263	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8227 / 85004 Funding Source: General Fund

Project Name: Training Facility Phase I

Project Description: Phase I of a joint Police/Fire Training Facility, which will include a shooting range, driving track, berms, classrooms, burn tower, fire props.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$25,206,567	\$0	\$0	\$0	\$0	\$60,768,085
Operating Impact:		\$349,546	\$2,900,799	\$2,397,886	\$2,501,200	\$2,610,751	\$14,276,661

Project Number: 8228 / 85008 Funding Source: General Fund

Project Name: **Loop 303 Infrastructure

Project Description: Per Dev Agreement, city is responsible for up to \$10 million in infrastructure improvements for the 105 acre auto mall at 303 & Peoria w/in 2 years. Add'l infrastructure assistance will also be needed to encourage other development along the 303.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$500,000	\$3,000,000	\$9,000,000	\$5,000,000	\$0	\$6,272,000
Operating Impact:		\$0	\$11,900	\$12,257	\$12,625	\$13,003	\$71,108

Project Number: 8229 / 85009 Funding Source: General Fund

Project Name: **New Development Infrastructure

Project Description: Funding to provide new infrastructure to recruit and encourage new high quality private development to the city.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$2,500,000	\$2,000,000	\$2,000,000	\$7,500,000	\$0	\$36,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FLOOD CONTROL

Flood Control Bonds will finance CIP flood control projects. Carryover projects include the completion of several storm drains along Bethany Home – 75th to 83rd Avenues and drainage channel improvements along the Bethany Home Road alignment and adjacent to the Grand Canal.

Additional funding in FY 2007 has been slated for the completion of storm drains along Northern Avenue from 63rd Avenue to approximately 45th Avenue. Arizona Pollution Discharge Elimination System Permit required by the EPA and ADEQ after new regulations are adopted, is earmarked for FY 2007 through FY 2012-16.



Above: Skunk Creek – West of 51st Avenue Alignment.

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Flood Control Bonds (65) / (2180)	Category: 20%

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8012/79000 *Bethany Home Outfall Channel	\$2,180,451	\$1,571,955	\$1,571,955	\$2,569,623	\$0	\$0
8013/79001 Bethany Home 58th - 51st	\$0	\$0	\$0	\$0	\$0	\$3,473,550
8014/79002 67th Ave/Peoria to ACDC	\$208,700	\$3,076,890	\$192,261	\$0	\$0	\$0
9111/79003 *59th Ave. Brown to Olive	\$1,282,250	\$0	\$0	\$0	\$0	\$0
9127/79004 *Local Drainage Problems	\$551,098	\$107,905	\$107,905	\$107,905	\$0	\$745,181
9300/79010 *Storm Water Master Plan	\$521,250	\$0	\$0	\$0	\$0	\$1,211,000
9302/79005 *Collector Drains	\$130,776	\$529,750	\$0	\$529,750	\$0	\$3,103,500
9306/79006 *AZDES Permit	\$385,399	\$150,988	\$156,125	\$159,263	\$164,400	\$832,000
9307/79007 Greenway Drain - 53rd to 71st	\$0	\$0	\$0	\$0	\$0	\$3,293,159
9308/79008 *Northern Drain - 45th to 63rd	\$5,105,975	\$0	\$0	\$0	\$0	\$0
9311/79009 *Bethany Home - 75th to 83rd Av	\$3,230,604	\$0	\$0	\$0	\$0	\$0
T290/T2900 Bethany Home, 75th-67th (SD)	\$0	\$0	\$50,907	\$5,313,093	\$0	\$0
T291/T2910 Bethany Home, 67th-58th (SD)	\$0	\$0	\$0	\$50,925	\$0	\$4,617,998
Total Flood Control Bonds Projects:	\$13,596,503	\$5,437,488	\$2,079,153	\$8,730,559	\$164,400	\$17,276,388

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Flood Control Bonds (65) / (2180)

Category: 20%

Project Number: 8012 / 79000 Funding Source: General Obligation Bonds

Project Name: *Bethany Home Outfall Channel

Project Description: Design and construct drainage channel improvements in the Bethany Home Road Alignment - 99th to 83rd Avenues and adjacent to the Grand Canal from 83rd to 67th Avenue. Funds were changed to match Maricopa County Flood Control District (MCFCD) schedule.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$608,496	\$1,571,955	\$1,571,955	\$1,571,955	\$2,569,623	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8013 / 79001 Funding Source: General Obligation Bonds

Project Name: Bethany Home 58th - 51st

Project Description: Construct a storm drain on Bethany Home - 58th to 51st including mainline pipe, catch basins, and appurtanances.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$3,473,550
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8014 / 79002 Funding Source: General Obligation Bonds

Project Name: 67th Ave/Peoria to ACDC

Project Description: Construct a storm drain on 67th Avenue - Peoria to ACDC. Construction costs of the storm drain to be shared by MCFCD (\$1,500,000). Construction to be done concurrent with paving project (61-8813).

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$208,700	\$3,076,890	\$192,261	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9111 / 79003 Funding Source: General Obligation Bonds

Project Name: *59th Ave. Brown to Olive

Project Description: Construct a storm drain on 59th Avenue from Olive to Brown. Construction to be constructed concurrent Transportation Sales Tax project on 59th Avenue.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$157,575	\$1,124,675	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Flood Control Bonds (65) / (2180)

Category: 20%

Project Number: 9127 / 79004 Funding Source: General Obligation Bonds

Project Name: *Local Drainage Problems

Project Description: Construct storm drain improvements to mitigate drainage or flooding problems.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$443,193	\$107,905	\$107,905	\$107,905	\$107,905	\$0	\$745,181
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9300 / 79010 Funding Source: General Obligation Bonds

Project Name: *Storm Water Master Plan

Project Description: Citywide stormwater master plan to determine adequacy of existing facilities and prioritize new facilities.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$521,250	\$0	\$0	\$0	\$0	\$0	\$1,211,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9302 / 79005 Funding Source: General Obligation Bonds

Project Name: *Collector Drains

Project Description: Construct storm drain improvements on collector streets or to mitigate drainage and flooding problems.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$130,776	\$0	\$529,750	\$0	\$529,750	\$0	\$3,103,500
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9306 / 79006 Funding Source: General Obligation Bonds

Project Name: *AZDES Permit

Project Description: Conform to the requirements of the Arizona Dept. of Environmental Quality (ADEQ) permit requirements.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$223,611	\$161,788	\$150,988	\$156,125	\$159,263	\$164,400	\$832,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Flood Control Bonds (65) / (2180)

Category: 20%

Project Number: 9307 / 79007 Funding Source: General Obligation Bonds

Project Name: Greenway Drain - 53rd to 71st

Project Description: Construct a storm drain on Greenway Road from 67th to 53rd Avenue.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$3,293,159
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9308 / 79008 Funding Source: General Obligation Bonds

Project Name: *Northern Drain - 45th to 63rd

Project Description: Construct a storm drain in Northern Avenue from the basin at 63rd Avenue to approximately 45th Avenue.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$478,325	\$4,627,650	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9311 / 79009 Funding Source: General Obligation Bonds

Project Name: *Bethany Home - 75th to 83rd Av

Project Description: Construct a storm drain on Bethany Home Road from the Outfall Channel at Grand Canal to 75th Ave. Additional funds were added to include storm drain to the east on Bethany Home Road, as well as to the west on 83rd Ave. Construction costs to be shared with MCFCD.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$3,230,604	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T290 / T2900 Funding Source: General Obligation Bonds

Project Name: Bethany Home, 75th-67th (SD)

Project Description: Construct a storm drain on Bethany Home Road from 75th Avenue to 67th Avenue. Construction costs to be shared with MCFCD (\$2,620,000).

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$50,907	\$5,313,093	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: Flood Control Bonds (65) / (2180)

Category: 20%

Project Number: T291 / T2910

Funding Source: General Obligation Bonds

Project Name: Bethany Home, 67th-58th (SD)

Project Description: Construct a storm drain on Bethany Home Road from 67th to 58th Avenue. Construction costs to be shared with MCFCD (\$2,225,000).

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$50,925	\$0	\$4,617,998
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

OTHER CAPITAL PROJECTS

General Fund Projects

General Fund projects which are typically referred to as pay as you go projects are funded with General Fund operating dollars, therefore they are balanced against base budget operations, vehicle & technology replacement premiums, supplemental requests and possible salary increases. This year you'll notice new maintenance projects based on the results of the independent facilities audit.

Civic Center Projects

Projects in this category are considered pay as you go projects and funded with General Fund operating dollars. A reserve account for regular facility maintenance that began in FY 2005 will continue through FY 2012-16 is included in the CIP. Carryover funding is requested to complete the Civic Center Landscape and Light Improvements. This project will create unique landscape design improvements to the outdoor Fountain Terrace Courtyard.

Art In Public Places Projects

The Municipal Art Fund promotes the creative use of art in public places. One percent of the cost of every public construction project is set aside for the purchase of public art. The Glendale Arts Commission was formed to select works of art to be commissioned or purchased through the Municipal Arts Fund.

Art Fund dollars have been used to purchase the award-winning brick sculpture, "Tribute to Firefighters," at Fire Station 157, and the Veterans Memorial, located on the east side of the Main Library and other art pieces in various locations.

Public Housing Projects

- The city anticipates receiving about \$275,000 per year in Federal Department of Housing and Urban Development grants through FY 2012-16 for capital improvements at the city's public housing developments.

Right: a youth and amateur sports and recreation facility is adjacent to Cardinal's Stadium and will be used for overflow parking during stadium events.
Project 8217/81022 Park & Feature Fields



FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: General Fund (01) / (1000)			Category: Other			
Project Name:	FY 06-07:	FY 07-08:	FY 08-09:	FY 09-10:	FY 10-11:	FY 12-16:
8202/81001 *Fire Panel & Alarm Systm Repla	\$61,148	\$0	\$0	\$0	\$0	\$0
8203/81002 *Public Safety/Court Complex	\$10,230	\$0	\$0	\$0	\$0	\$0
8204/81003 *Glendale Muni Office Complex	\$39,873	\$0	\$0	\$0	\$0	\$0
8205/81004 *Replace Floor Covering in City	\$152,190	\$0	\$0	\$0	\$0	\$0
8206/81005 *Replace HVAC Controls System	\$46,180	\$0	\$0	\$0	\$0	\$0
8207/81006 *Citywide Evaluation of ADA Acc	\$222,847	\$0	\$0	\$0	\$0	\$0
8209/81008 *Citywide Pool Bath House Renov	\$39,961	\$0	\$0	\$0	\$0	\$0
8210/81016 *Fire Pumper Trk - Station 159	\$484,553	\$0	\$0	\$0	\$0	\$0
8211/81017 *Fire Ambulance - SW Contract	\$8,387	\$0	\$0	\$0	\$0	\$0
8215/81020 *Auditorium Seats	\$31,314	\$0	\$0	\$0	\$0	\$0
8216/81021 *City Hall - HVAC System	\$247,082	\$1,683,800	\$0	\$0	\$0	\$0
8217/81022 *Park & Feature Fields	\$783,880	\$0	\$0	\$0	\$0	\$0
8218/81023 *EOC Equipment	\$899,723	\$0	\$0	\$0	\$0	\$0
8300/81024 **Fourth Floor Renovation	\$44,000	\$0	\$0	\$0	\$0	\$0
8301/81025 **Environmental (ADA Compliance)	\$335,080	\$174,735	\$174,735	\$0	\$0	\$0
8302/81026 **Fire Protection Upgrades	\$320,000	\$0	\$0	\$0	\$0	\$0
8303/81027 **Exterior Closure (Roofing)	\$398,285	\$367,678	\$229,434	\$259,567	\$60,605	\$297,832
8304/81028 **Audio Visual Equipment	\$120,000	\$0	\$0	\$0	\$0	\$0
8305/81029 **FD-Heart Monitors	\$388,800	\$0	\$0	\$0	\$0	\$0
8306/81030 **FD-Emergency Rescue Vehicles	\$388,527	\$0	\$0	\$0	\$0	\$0
8307/81031 *Fire Engine - Station TBD	\$357,392	\$0	\$0	\$0	\$0	\$0
8984/81013 *Bldg. Maintenance Reserve	\$386,664	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
9622/81014 *Property Acquisition	\$297,158	\$300,000	\$350,000	\$350,000	\$0	\$1,850,000
T005/T0050 New River Bike Trail	\$0	\$0	\$0	\$0	\$0	\$367,400
T026/T0260 **Insertion Machine: Gen Fund	\$0	\$0	\$0	\$0	\$0	\$60,550
T027/T0270 **Interior Finishes (Flooring)	\$0	\$194,317	\$247,624	\$204,140	\$193,279	\$1,197,096
T028/T0280 **Interior Finishes (Paint)	\$0	\$45,333	\$118,541	\$45,978	\$57,147	\$898,780
T029/T0290 **Manistee Ranch Bldg. Painting	\$0	\$150,000	\$150,000	\$0	\$0	\$0
T460/T4600 **Mechanical Upgrades	\$0	\$48,834	\$74,440	\$703,726	\$185,613	\$0
T461/T4610 **Recarpet Velma Teague Library	\$0	\$0	\$0	\$0	\$0	\$100,720
T462/T4620 **Resurface Library Parking Lots	\$0	\$0	\$0	\$0	\$0	\$73,340
T463/T4630 **Sales Tax System	\$0	\$0	\$0	\$0	\$0	\$1,500,000
T464/T4640 **Roof & HVAC BOA Plaza bldg	\$0	\$269,000	\$0	\$0	\$0	\$0
T465/T4650 **A/V PAYGO Repl. Reserve	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
T466/T4660 **Cable Technology Repl. Reserve	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
T467/T4670 **Downtown Maintenance Reserve	\$0	\$0	\$0	\$0	\$0	\$3,283,000

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: General Fund (01) / (1000)	Category: Other

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
T468/T4680 **Electrical/Lighting Upgrades	\$0	\$110,543	\$115,663	\$115,818	\$109,818	\$658,906
T470/T4700 **Exterior Closure (Carpentry)	\$0	\$22,137	\$0	\$20,637	\$0	\$0
T471/T4710 **Exterior Closure (Paint)	\$0	\$59,705	\$219,044	\$81,873	\$52,956	\$477,212
Total General Fund Projects:	\$6,063,274	\$3,726,082	\$1,979,481	\$2,081,739	\$959,418	\$12,264,836

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: General Fund (01) / (1000)

Category: Other

Project Number: 8202 / 81001 Funding Source: General Fund

Project Name: *Fire Panel & Alarm System Repla

Project Description: The existing fire alarm equipment is out dated and maintenance issues have become a major problem because of a shortage of parts. The system uses component technology that is over 20 years old.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$61,148	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8203 / 81002 Funding Source: General Fund

Project Name: *Public Safety/Court Complex

Project Description: The existing access control system was installed in 1991 and is no longer supported by the manufacturer. This system using the BLUE CARDS is a "dos" based system that relays on 20 year old computer technology.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$10,230	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8204 / 81003 Funding Source: General Fund

Project Name: *Glendale Muni Office Complex

Project Description: Remodel selected restrooms in City Hall and the Council Chamber to accommodate the handicapped. Doors in the buildings are substandard and in some cases need to be wider.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$39,873	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8205 / 81004 Funding Source: General Fund

Project Name: *Replace Floor Covering in City

Project Description: Carpet replacement in the Glendale Office Complex, Public Safety/Court Complex, Foothills Public Safety Facility, Parks & Recreation Centers and Fire Stations.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$152,190	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: General Fund (01) / (1000)

Category: Other

Project Number: 8206 / 81005 Funding Source: General Fund

Project Name: *Replace HVAC Controls System

Project Description: Replace heating, ventilating and air conditioning [HVAC] control system for the Main Public Safety/Court Complex.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$46,180	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8207 / 81006 Funding Source: General Fund

Project Name: *Citywide Evaluation of ADA Acc

Project Description: Citywide evaluation of ADA compliance in accommodating the physically challenged.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$222,847	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8209 / 81008 Funding Source: General Fund

Project Name: *Citywide Pool Bath House Renov

Project Description: The condition of the City's pool bath houses is beyond routine maintenance. The facilities that need renovating include Apollo, Cactus, Cardinal, GCC, Ironwood, O'Neil and Rose Lane bath houses.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$39,961	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8210 / 81016 Funding Source: General Fund

Project Name: *Fire Pumper Trk - Station 159

Project Description: New fire pumper truck for station 159 located at 63rd & Bell Rd.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$484,553	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: General Fund (01) / (1000)

Category: Other

Project Number: 8211 / 81017 Funding Source: General Fund

Project Name: *Fire Ambulance - SW Contract

Project Description: Additional training ambulance that will be used for training new medics that will be available for added coverage at sports venues and large city events. Negotiated in the renewal of Patient Transport contract with Southwest Ambulance, Inc.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$8,387	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8215 / 81020 Funding Source: General Fund

Project Name: *Auditorium Seats

Project Description: To replace public seating in the Main Library auditorium in order to prevent further injuries to library patron. The project will also include replacement of worn carpet in the auditorium and meeting room areas. This will be coordinated with the installation of the seating.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$31,314	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8216 / 81021 Funding Source: General Fund

Project Name: *City Hall - HVAC System

Project Description: The existing heating, ventilating and air conditioning [HVAC] system is incapable of keeping up with the demands of the current occupancy and use of the building that has exceeded the original design. These upgrades will improve indoor air quality.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$11,057	\$236,025	\$1,683,800	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8217 / 81022 Funding Source: General Fund

Project Name: *Park & Feature Fields

Project Description: The city & the AZSTA will develop a youth & amateur sports & recreational facility adjacent to the Cardinals Stadium to be used for sporting & recreation activities when not being used as overflow turf parking. This is Phase 1 of the project.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$783,880	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$436,920	\$450,028	\$463,529	\$477,434	\$491,757	\$2,689,131

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: General Fund (01) / (1000)

Category: Other

Project Number: 8218 / 81023 Funding Source: General Fund

Project Name: *EOC Equipment

Project Description: The City of Glendale has a need to purchase state of the art equipment and software for the Emergency Operations Center (EOC). This equipment and software is needed to assist in the management of resouces involved in the operation of this center

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$399,723	\$500,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8300 / 81024 Funding Source: General Fund

Project Name: **Fourth Floor Renovation

Project Description: Funds to construct a semi-private lobby for the Office of the Mayor.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$44,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8301 / 81025 Funding Source: General Fund

Project Name: **Environmental (ADA Compliance)

Project Description: Make citywide ADA upgrades that would require a total of \$684,550 over a 3-year period to bring all the necessary facility components into ADA compliance.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$335,080	\$174,735	\$174,735	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8302 / 81026 Funding Source: General Fund

Project Name: **Fire Protection Upgrades

Project Description: Make citywide fire protection upgrades. The upgrades would require a total of \$320,000 in 2007 to ensure that seven identified city buildings have the proper fire protection systems in place to meet federal regulation safety mandates.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$320,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$122,485	\$126,160	\$129,944	\$133,844	\$731,906

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: General Fund (01) / (1000)

Category: Other

Project Number: 8303 / 81027 Funding Source: General Fund

Project Name: **Exterior Closure (Roofing)

Project Description: Make citywide roofing upgrades that would require a total of \$1,613,401 over a 10-year period to improve the condition age of several facilities and extend the useful life of the infrastructure.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$398,285	\$367,678	\$229,434	\$259,567	\$60,605	\$297,832
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8304 / 81028 Funding Source: General Fund

Project Name: **Audio Visual Equipment

Project Description: This is a request for ongoing replacement of the audio/visual and presentation equipment in B-3, Council Chambers, Council Chambers Control Room and the 4th Floor Conference Room. This supplemental was approved by Council and moved to PAYGO.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$120,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8305 / 81029 Funding Source: General Fund

Project Name: **FD-Heart Monitors

Project Description: The purpose of this request is to replace outdated monophasic Life Pak (LP) 11 heart monitors with the purchase of 18 biphasic heart monitors. This supplemental was approved by Council and moved to PAYGO.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$388,800	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8306 / 81030 Funding Source: General Fund

Project Name: **FD-Emergency Rescue Vehicles

Project Description: Funding requested to purchase, equip and maintain one additional rescue unit. These units are assigned to rove various areas of the city as service demands requires. This supplemental was approved by Council and moved to PAYGO.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$388,527	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: General Fund (01) / (1000)

Category: Other

Project Number: 8307 / 81031 Funding Source: General Fund

Project Name: *Fire Engine - Station TBD

Project Description: New fire pumper trk for station TBD.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$357,392	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8984 / 81013 Funding Source: General Fund

Project Name: *Bldg. Maintenance Reserve

Project Description: This project is intended to be a reserve account to support an emergency replacement of building components.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$286,664	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9622 / 81014 Funding Source: General Fund

Project Name: *Property Acquisition

Project Description: Funds appropriated for land acquisition for various uses.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$297,158	\$0	\$300,000	\$350,000	\$350,000	\$0	\$1,850,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T005 / T0050 Funding Source: General Fund

Project Name: New River Bike Trail

Project Description: Construct a multi-use pathway along the east side of New River from Paraiso Drive alignment to Hillcrest Boulevard.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$367,400
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$2,040

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: General Fund (01) / (1000)

Category: Other

Project Number: T026 / T0260 Funding Source: General Fund

Project Name: **Insertion Machine: Gen Fund

Project Description: Replace current insertion machine that is 13 years old and operates at 50% of its initial capability. It performs insertion for all depts, including paychecks & sales tax. If not replaced, this functionality may need to be out-sourced by depts.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$60,550
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$24,500

Project Number: T027 / T0270 Funding Source: General Fund

Project Name: **Interior Finishes (Flooring)

Project Description: Make citywide interior flooring upgrades that would require a total of \$2,036,456 over a 10-year period to improve the condition age of several facilities and extend the useful life of the infrastructure.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$194,317	\$247,624	\$204,140	\$193,279	\$1,197,096
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T028 / T0280 Funding Source: General Fund

Project Name: **Interior Finishes (Paint)

Project Description: Make citywide Interior Paint and Wall Covering upgrades that would require a total of \$1,165,779 over a 10-year period to improve the condition age of several facilities and extend the useful life of the infrastructure.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$45,333	\$118,541	\$45,978	\$57,147	\$898,780
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T029 / T0290 Funding Source: General Fund

Project Name: **Manistee Ranch Bldg. Painting

Project Description: Paint the exterior of the main house, garage, mercantile and granary. The cost of \$150,000 has been programmed in 2008 and 2009 for a total cost of \$300,000.

Project	Carryover:	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: General Fund (01) / (1000)

Category: Other

Project Number: T460 / T4600 Funding Source: General Fund

Project Name: **Mechanical Upgrades

Project Description: Make citywide improvements to mechanical systems. The citywide mechanical upgrades would require a total of \$1,012,613 over a 4-year period to improve the condition age of several facilities and extend the useful life of the infrastructure.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$48,834	\$74,440	\$703,726	\$185,613	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T461 / T4610 Funding Source: General Fund

Project Name: **Recarpet Velma Teague Library

Project Description: This project is to replace the carpeting at Velma Teague Branch Library.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$100,720
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T462 / T4620 Funding Source: General Fund

Project Name: **Resurface Library Parking Lots

Project Description: 1 1/2" Overlay of asphalt for approx. 91,654 sq ft of existing pavement at Main Library.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$73,340
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T463 / T4630 Funding Source: General Fund

Project Name: **Sales Tax System

Project Description: Replace current sales tax system that is approximately fifteen years old. This will align the system that supports sales tax and licensing with the current technology thus providing more service delivery options to the taxpayers.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$750,000

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: General Fund (01) / (1000)

Category: Other

Project Number: T464 / T4640 Funding Source: General Fund

Project Name: **Roof & HVAC BOA Plaza bldg

Project Description: Replace original roof and obsolete HVAC components for the Bank of America Plaza building, as recommended in 2004 city facilities analysis report.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$269,000	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T465 / T4650 Funding Source: General Fund

Project Name: **A/V PAYGO Repl. Reserve

Project Description: Establishes a reserve account to support emergency replacement of audio/visual components not covered in the Technology Replacement Fund (TRF). It would only be used to replace equipment that breaks down during the year that is not in TRF.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Operating Impact:		\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000

Project Number: T466 / T4660 Funding Source: General Fund

Project Name: **Cable Technology Repl. Reserve

Project Description: Establishes a reserve PAYGO account to support emergency replacement of broadcasting components not covered in the Technology Replacement Fund. It would only be used to replace equipment that breaks down during the year that is not in TRF.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Operating Impact:		\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000

Project Number: T467 / T4670 Funding Source: General Fund

Project Name: **Downtown Maintenance Reserve

Project Description: Funds to beautify and maintain the downtown streetscapes and pedestrian amenities in the downtown area. General maintenance and upkeep of light poles, benches, flowerpots/greenery, trash cans, etc and powerwashing of brick sidewalks and crosswalks.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$3,283,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$1,350,000

*Project includes carryover funding

** New Project

2007-2016 Capital Improvement Project Detail

Fund: General Fund (01) / (1000)

Category: Other

Project Number: T468 / T4680 Funding Source: General Fund

Project Name: **Electrical/Lighting Upgrades

Project Description: Make citywide electrical and lighting upgrades. The upgrades would require a total of \$1,110,748 over a 10-year period to improve the electrical and lighting capacities of several facilities.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$110,543	\$115,663	\$115,818	\$109,818	\$658,906
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T470 / T4700 Funding Source: General Fund

Project Name: **Exterior Closure (Carpentry)

Project Description: Make citywide carpentry related upgrades that would require a total of \$42,774 over a 3-year period (2008-2010) to ensure that 17 identified buildings receive the proper carpentry related upgrades required to extend the useful life of the buildings.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$22,137	\$0	\$20,637	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T471 / T4710 Funding Source: General Fund

Project Name: **Exterior Closure (Paint)

Project Description: Make citywide painting related upgrades that would require a total of \$890,790 over a 10-year period to improve the condition age of several facilities and extend the useful life of the infrastructure.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$59,705	\$219,044	\$81,873	\$52,956	\$477,212
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Civic Center (06) / (1740)				Category: Other		
<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8088/84554 *Maintenance Reserve Fund	\$171,074	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
8584/84551 Civic Center Renovation	\$0	\$0	\$0	\$2,500,000	\$0	\$0
9141/84552 *Civic Ctr Landscape & Light	\$252,860	\$0	\$0	\$0	\$0	\$0
T035/T0350 **Civic Center Expansion	\$0	\$0	\$0	\$0	\$0	\$17,050,000
Total Civic Center Projects:	\$423,934	\$100,000	\$100,000	\$2,600,000	\$100,000	\$17,550,000

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Civic Center (06) / (1740)

Category: Other

Project Number: 8088 / 84554 Funding Source: General Fund

Project Name: *Maintenance Reserve Fund

Project Description: This is a reserve fund for regular facility repairs & maintenance, furniture, fixtures, & equipment replacement. The reserve will ensure the civic center facility remains a competitive & desirable event venue. During the FY 2006-07 final budget workshop Council approved an additional \$50,000 for additional improvements to the Center.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$21,074	\$150,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8584 / 84551 Funding Source: General Fund

Project Name: Civic Center Renovation

Project Description: Civic Center renovation and enhancement to include a unique, skylighted, atrium-type event space enclosing the east courtyard along with creating functional use space to the green "commons" area to the south of the building.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$2,500,000	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$45,760	\$239,336

Project Number: 9141 / 84552 Funding Source: General Fund

Project Name: *Civic Ctr Landscape & Light

Project Description: Create unique landscape design improvements to the outdoor Fountain Terrace Courtyard. (Design has been completed by E-Group).

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$252,860	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T035 / T0350 Funding Source: General Fund

Project Name: **Civic Center Expansion

Project Description: 40,000 square foot expansion to the civic center (includes 5,000 sq. ft. storage and 35,000 sq. ft. of flexible, multi-purpose event space) to attract national and regional conventions and trade shows.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$17,050,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$650,137

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: Arts Commission (70) / (1220)

Category: Other

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
9700/84650 Art Commission	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$2,100,000
Total Arts Commission Projects:	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$2,100,000

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Arts Commission (70) / (1220)

Category: Other

Project Number: 9700 / 84650

Funding Source: Capital Plan

Project Name: Art Commission

Project Description: City Council Ordinance No. 1226 created a Municipal Art Fund which provides for the purchase of works of art for public places. The Arts Commission selects the art work that will be purchased and/or commissioned each year.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$2,100,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2007-16 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Housing (19) / (1080)	Category: Other

<u>Project Name:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 10-11:</u>	<u>FY 12-16:</u>
8475/84500 Housing Capital	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$1,375,000
Total Housing Projects:	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$1,375,000

*Project includes carryover funding

** New Project

***All funds and projects have an "old" and "new" number assigned to them in accordance with the new FY 2007 chart of accounts.

2007-2016 Capital Improvement Project Detail

Fund: Housing (19) / (1080)

Category: Other

Project Number: 8475 / 84500

Funding Source: Housing

Project Name: Housing Capital

Project Description: Interior and exterior upgrades to the Public Housing units; upgrade to utilities and water for Public Housing units; and management and administrative fees for these projects, as approved by Federal Department of Housing and Urban Development grants.

Project	<u>Carryover:</u>	<u>FY06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY10-11:</u>	<u>FY 12-16:</u>
Costs:	\$0	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$1,375,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
General Fund	Fire Panel & Alarm Systm Re	8800	Artwork	250	Carryover	0001-8202
		8300	Imp. - Non Bldg.	53,198	Carryover	0001-8202
		8974	Engineering Chgbk - CI	7,700	Carryover	0001-8202
	Total Fire Panel & Alarm Systm Repla			\$61,148		
General Fund	Public Safety/Court Complex	8330	Prof & Contr - Cap Proj	10,230	Carryover	0001-8203
	Total Public Safety/Court Complex			\$10,230		
General Fund	Glendale Muni Office Comple	8974	Engineering Chgbk - CI	5,903	Carryover	0001-8204
		8800	Artwork	629	Carryover	0001-8204
		8300	Imp. - Non Bldg.	31,276	Carryover	0001-8204
		8976	Acct. Chgs - CIP	2,065	Carryover	0001-8204
	Total Glendale Muni Office Complex			\$39,873		
General Fund	Replace Floor Covering in Cit	8400	Equipment	152,190	Carryover	0001-8205
	Total Replace Floor Covering in City			\$152,190		
General Fund	Replace HVAC Controls Syst	8300	Imp. - Non Bldg.	3,065	Carryover	0001-8206
		8400	Equipment	41,000	Carryover	0001-8206
		8976	Acct. Chgs - CIP	2,115	Carryover	0001-8206
	Total Replace HVAC Controls System			\$46,180		
General Fund	Citywide Evaluation of ADA	8976	Acct. Chgs - CIP	3,125	Carryover	0001-8207
		8974	Engineering Chgbk - CI	7,350	Carryover	0001-8207
		8330	Prof & Contr - Cap Proj	61,372	Carryover	0001-8207
		8300	Imp. - Non Bldg.	100,000	Carryover	0001-8207
		8000	CIP Projects Contingenc	50,000	Carryover	0001-8207
		8800	Artwork	1,000	Carryover	0001-8207
	Total Citywide Evaluation of ADA Acc			\$222,847		
General Fund	Citywide Pool Bath House Re	8400	Equipment	39,961	Carryover	0001-8209
	Total Citywide Pool Bath House Renov			\$39,961		
General Fund	Fire Pumper Trk - Station 159	8400	Equipment	484,553	Carryover	0001-8210
	Total Fire Pumper Trk - Station 159			\$484,553		
General Fund	Fire Ambulance - SW Contrac	8400	Equipment	8,387	Carryover	0001-8211
	Total Fire Ambulance - SW Contract			\$8,387		
General Fund	Auditorium Seats	8400	Equipment	31,314	Carryover	0001-8215
	Total Auditorium Seats			\$31,314		
General Fund	City Hall - HVAC System	8330	Prof & Contr - Cap Proj	8,607	Carryover	0001-8216
		8974	Engineering Chgbk - CI	2,450	Carryover	0001-8216
		8974	Engineering Chgbk - CI	11,025	New Funding	0001-8216
		8330	Prof & Contr - Cap Proj	225,000	New Funding	0001-8216
	Total City Hall - HVAC System			\$247,082		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
General Fund	Park & Feature Fields	8330	Prof & Contr - Cap Proj	783,880	Carryover	0001-8217
	Total Park & Feature Fields			\$783,880		
General Fund	EOC Equipment	8400	Equipment	500,000	New Funding	0001-8218
		8400	Equipment	399,723	Carryover	0001-8218
	Total EOC Equipment			\$899,723		
General Fund	Fourth Floor Renovation	8300	Imp. - Non Bldg.	44,000	New Funding	0001-8300
	Total Fourth Floor Renovation			\$44,000		
General Fund	Environmental (ADA Compli	8400	Equipment	335,080	New Funding	0001-8301
	Total Environmental (ADA Compliance)			\$335,080		
General Fund	Fire Protection Upgrades	8400	Equipment	320,000	New Funding	0001-8302
	Total Fire Protection Upgrades			\$320,000		
General Fund	Exterior Closure (Roofing)	8400	Equipment	398,285	New Funding	0001-8303
	Total Exterior Closure (Roofing)			\$398,285		
General Fund	Audio Visual Equipment	8400	Equipment	120,000	New Funding	0001-8304
	Total Audio Visual Equipment			\$120,000		
General Fund	FD-Heart Monitors	8400	Equipment	388,800	New Funding	0001-8305
	Total FD-Heart Monitors			\$388,800		
General Fund	FD-Emergency Rescue Vehicl	8400	Equipment	388,527	New Funding	0001-8306
	Total FD-Emergency Rescue Vehicles			\$388,527		
General Fund	Fire Engine - Station TBD	8400	Equipment	357,392	Carryover	0001-8307
	Total Fire Engine - Station TBD			\$357,392		
General Fund	Bldg. Maintenance Reserve	8320	Misc Cap Projects	100,000	New Funding	0001-8984
		8320	Misc Cap Projects	286,664	Carryover	0001-8984
	Total Bldg. Maintenance Reserve			\$386,664		
General Fund	Property Acquisition	8100	Land	297,158	Carryover	0001-9622
	Total Property Acquisition			\$297,158		
	Total General Fund			\$6,063,274		
Civic Center	Maintenance Reserve Fund	8000	CIP Projects Contingenc	21,074	Carryover	0006-8088
		8000	CIP Projects Contingenc	150,000	New Funding	0006-8088
	Total Maintenance Reserve Fund			\$171,074		
Civic Center	Civic Ctr Landscape & Light	8000	CIP Projects Contingenc	2,325	Carryover	0006-9141
		8974	Engineering Chgbk - CI	15,367	Carryover	0006-9141
		8800	Artwork	2,328	Carryover	0006-9141
		8300	Imp. - Non Bldg.	232,840	Carryover	0006-9141
	Total Civic Ctr Landscape & Light			\$252,860		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Total Civic Center				\$423,934		
Street Fund	Street Maintenance Equipmen	8400	Equipment	113,750	Carryover	0012-8079
Total Street Maintenance Equipment				\$113,750		
Street Fund	Right of Way Maintenance Eq	8400	Equipment	5,620	Carryover	0012-8208
		8400	Equipment	30,000	New Funding	0012-8208
Total Right of Way Maintenance Equip				\$35,620		
Total Street Fund				\$149,370		
Housing	Housing Capital	8320	Misc Cap Projects	275,000	New Funding	0019-8475
Total Housing Capital				\$275,000		
Total Housing				\$275,000		
Transportation Grants	Buses/Vans (Grant)	8400	Equipment	8,458	Carryover	0024-8075
Total Buses/Vans (Grant)				\$8,458		
Transportation Grants	Loop 101/Maryland P&R Lot	8974	Engineering Chgbk - CI	79,698	Carryover	0024-8077
		8300	Imp. - Non Bldg.	2,515,607	Carryover	0024-8077
		8330	Prof & Contr - Cap Proj	391,000	Carryover	0024-8077
		8800	Artwork	39,170	Carryover	0024-8077
Total Loop 101/Maryland P&R Lot				\$3,025,475		
Transportation Grants	LTAfII	8200	Buildings	18,857	Carryover	0024-8092
Total LTAfII				\$18,857		
Transportation Grants	Grant Match - Capital	8320	Misc Cap Projects	2,000,000	New Funding	0024-9390
Total Grant Match - Capital				\$2,000,000		
Transportation Grants	Old Roma Alley Ped Project	8974	Engineering Chgbk - CI	26,629	New Funding	0024-9392
		8330	Prof & Contr - Cap Proj	50,520	New Funding	0024-9392
		8800	Artwork	4,929	New Funding	0024-9392
		8300	Imp. - Non Bldg.	492,922	New Funding	0024-9392
Total Old Roma Alley Ped Project				\$575,000		
Total Transportation Grants				\$5,627,790		
Cultural Facility	Downtown Campus	8800	Artwork	14,803	Carryover	0028-8872
		8974	Engineering Chgbk - CI	23,291	Carryover	0028-8872
		8300	Imp. - Non Bldg.	436,138	Carryover	0028-8872
Total Downtown Campus				\$474,232		
Total Cultural Facility				\$474,232		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
DIF-Library Buildings	Expanded Library Auto Infrs	8400	Equipment	142,755	Carryover	0029-8081
	Total Expanded Library Auto Infrastr			\$142,755		
	Total DIF-Library Buildings			\$142,755		
Street Construction	Traffic Signal Computerizatio	8330	Prof & Contr - Cap Proj	47,990	Carryover	0031-8042
	Total Traffic Signal Computerization			\$47,990		
Street Construction	Intersection Safety Imp's	8300	Imp. - Non Bldg.	429,537	Carryover	0031-8053
		8300	Imp. - Non Bldg.	236,015	Carryover	0031-8053
	Total Intersection Safety Imp's			\$665,552		
Street Construction	Petition Lighting Program	8974	Engineering Chgbk - CI	4,210	New Funding	0031-8054
		8300	Imp. - Non Bldg.	86,250	New Funding	0031-8054
		8300	Imp. - Non Bldg.	381,032	Carryover	0031-8054
		8800	Artwork	863	New Funding	0031-8054
	Total Petition Lighting Program			\$472,355		
Street Construction	Street Scallop	8300	Imp. - Non Bldg.	556,052	Carryover	0031-8558
	Total Street Scallop			\$556,052		
Street Construction	Street Beautification	8300	Imp. - Non Bldg.	764,369	Carryover	0031-8559
		8330	Prof & Contr - Cap Proj	108,305	Carryover	0031-8559
		8800	Artwork	5,078	Carryover	0031-8559
		8330	Prof & Contr - Cap Proj	225,278	New Funding	0031-8559
		8974	Engineering Chgbk - CI	11,461	Carryover	0031-8559
		8800	Artwork	10,240	New Funding	0031-8559
		8000	CIP Projects Contingenc	22,619	Carryover	0031-8559
		8000	CIP Projects Contingenc	51,200	New Funding	0031-8559
		8300	Imp. - Non Bldg.	1,023,993	New Funding	0031-8559
		8974	Engineering Chgbk - CI	23,111	New Funding	0031-8559
	Total Street Beautification			\$2,245,654		
Street Construction	Grand Ave. Beautification	8300	Imp. - Non Bldg.	175,428	Carryover	0031-8990
		8330	Prof & Contr - Cap Proj	7,400	Carryover	0031-8990
	Total Grand Ave. Beautification			\$182,828		
Street Construction	Pathway/ACDC @ Marshall	8300	Imp. - Non Bldg.	28,863	Carryover	0031-9431
	Total Pathway/ACDC @ Marshall Elem.			\$28,863		
Street Construction	Pathway/ACDC @ T-bird Pas	8300	Imp. - Non Bldg.	293,895	Carryover	0031-9432
	Total Pathway/ACDC @ T-bird Paseo Pa			\$293,895		
Street Construction	S. Bethany Traffic Interchang	8320	Misc Cap Projects	234,450	Carryover	0031-9434
	Total S. Bethany Traffic Interchange			\$234,450		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Street Construction	Downtown Parking Structure	8330	Prof & Contr - Cap Proj	1,516,667	Carryover	0031-9579
		8100	Land	193,562	Carryover	0031-9579
Total Downtown Parking Structure				\$1,710,229		
Street Construction	51st Ave/ACDC - Bike Match	8800	Artwork	2,800	Carryover	0031-9580
		8974	Engineering Chgbk - CI	18,480	Carryover	0031-9580
		8300	Imp. - Non Bldg.	280,000	Carryover	0031-9580
Total 51st Ave/ACDC - Bike Match				\$301,280		
Total Street Construction				\$6,739,148		
Economic Development	Downtown Land Acquisition	8100	Land	535,221	Carryover	0032-9600
Total Downtown Land Acquisition				\$535,221		
Total Economic Development				\$535,221		
Transportation Constr	Parallel Taxiway and Connect	8320	Misc Cap Projects	166,250	New Funding	0033-8064
		8300	Imp. - Non Bldg.	62,451	Carryover	0033-8064
Total Parallel Taxiway and Connector				\$228,701		
Transportation Constr	Pavement Preservation	8300	Imp. - Non Bldg.	136,452	Carryover	0033-8592
Total Pavement Preservation				\$136,452		
Transportation Constr	Arrowhead Ped Enhanceme	8974	Engineering Chgbk - CI	2,782	Carryover	0033-9380
		8330	Prof & Contr - Cap Proj	64,703	Carryover	0033-9380
Total Arrowhead Ped Enhanceme				\$67,485		
Transportation Constr	Airport-E/S Utilities (Match)	8320	Misc Cap Projects	25,112	New Funding	0033-9382
Total Airport-E/S Utilities (Match)				\$25,112		
Transportation Constr	L101/Bethany Home TI - Sout	8300	Imp. - Non Bldg.	2,209,158	Carryover	0033-9383
		8800	Artwork	6,252	Carryover	0033-9383
		8974	Engineering Chgbk - CI	120,000	Carryover	0033-9383
Total L101/Bethany Home TI - South				\$2,335,410		
Transportation Constr	95th Ave Maryland-BH Road	8974	Engineering Chgbk - CI	70,300	Carryover	0033-9385
		8976	Acct. Chgs - CIP	82,500	Carryover	0033-9385
		8330	Prof & Contr - Cap Proj	500,000	Carryover	0033-9385
		8300	Imp. - Non Bldg.	793,691	Carryover	0033-9385
Total 95th Ave Maryland-BH Road				\$1,446,491		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Transportation Constr	Scallop Streets	8974	Engineering Chgbk - CI	39,600	New Funding	0033-9386
		8300	Imp. - Non Bldg.	436,000	Carryover	0033-9386
		8300	Imp. - Non Bldg.	805,000	New Funding	0033-9386
		8800	Artwork	8,050	New Funding	0033-9386
		8800	Artwork	4,360	Carryover	0033-9386
		8974	Engineering Chgbk - CI	7,224	Carryover	0033-9386
	Total Scallop Streets			\$1,300,234		
Transportation Constr	Mulit-Use Bridge Skunk Cree	8400	Equipment	72,284	Carryover	0033-9429
		8974	Engineering Chgbk - CI	11,000	Carryover	0033-9429
		8800	Artwork	1,300	Carryover	0033-9429
Total Mulit-Use Bridge Skunk Creek			\$84,584			
Transportation Constr	Buses / Vans	8400	Equipment	384,000	Carryover	0033-9444
		8320	Misc Cap Projects	265,834	Carryover	0033-9444
		8400	Equipment	140,000	New Funding	0033-9444
Total Buses / Vans			\$789,834			
Transportation Constr	Smart Traffic Signals	8300	Imp. - Non Bldg.	2,365,351	Carryover	0033-9445
		8330	Prof & Contr - Cap Proj	204,089	New Funding	0033-9445
		8330	Prof & Contr - Cap Proj	108,204	Carryover	0033-9445
		8974	Engineering Chgbk - CI	42,854	New Funding	0033-9445
		8800	Artwork	18,312	Carryover	0033-9445
		8800	Artwork	21,123	New Funding	0033-9445
		8300	Imp. - Non Bldg.	2,112,321	New Funding	0033-9445
		8974	Engineering Chgbk - CI	38,346	Carryover	0033-9445
Total Smart Traffic Signals			\$4,910,600			
Transportation Constr	Bus Pullouts	8300	Imp. - Non Bldg.	84,731	Carryover	0033-9446
Total Bus Pullouts			\$84,731			
Transportation Constr	Grand Ave Access Enhancem	8330	Prof & Contr - Cap Proj	500,000	New Funding	0033-9447
		8330	Prof & Contr - Cap Proj	289,023	Carryover	0033-9447
		8300	Imp. - Non Bldg.	1,514,848	Carryover	0033-9447
		8974	Engineering Chgbk - CI	9,250	New Funding	0033-9447
		8800	Artwork	17,480	Carryover	0033-9447
Total Grand Ave Access Enhancements			\$2,330,601			

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Transportation Constr	Intersection Improvements	8300	Imp. - Non Bldg.	87,780	Carryover	0033-9448
		8300	Imp. - Non Bldg.	1,058,287	New Funding	0033-9448
		8330	Prof & Contr - Cap Proj	102,250	New Funding	0033-9448
		8800	Artwork	8,954	Carryover	0033-9448
		8330	Prof & Contr - Cap Proj	70,150	Carryover	0033-9448
		8974	Engineering Chgbk - CI	27,126	Carryover	0033-9448
		8800	Artwork	10,583	New Funding	0033-9448
		8974	Engineering Chgbk - CI	43,000	New Funding	0033-9448
	Total Intersection Improvements				\$1,408,130	
Transportation Constr	51st / Camelback to Peoria	8330	Prof & Contr - Cap Proj	151,612	Carryover	0033-9450
		8300	Imp. - Non Bldg.	685,221	Carryover	0033-9450
Total 51st / Camelback to Peoria				\$836,833		
Transportation Constr	Bus Stops and Shelters	8300	Imp. - Non Bldg.	264,571	New Funding	0033-9453
		8330	Prof & Contr - Cap Proj	25,563	New Funding	0033-9453
		8974	Engineering Chgbk - CI	8,469	New Funding	0033-9453
		8800	Artwork	2,646	New Funding	0033-9453
		8974	Engineering Chgbk - CI	5,414	Carryover	0033-9453
		8330	Prof & Contr - Cap Proj	13,000	Carryover	0033-9453
		8300	Imp. - Non Bldg.	232,526	Carryover	0033-9453
		8800	Artwork	1,336	Carryover	0033-9453
Total Bus Stops and Shelters				\$553,525		
Transportation Constr	Transit Support Capital	8400	Equipment	309,319	Carryover	0033-9454
		8400	Equipment	204,500	New Funding	0033-9454
Total Transit Support Capital				\$513,819		
Transportation Constr	L101/Maryland Pk & Ride Lo	8300	Imp. - Non Bldg.	4,426,875	Carryover	0033-9455
		8330	Prof & Contr - Cap Proj	24,055	Carryover	0033-9455
		8320	Misc Cap Projects	1,607,639	Carryover	0033-9455
Total L101/Maryland Pk & Ride Lot				\$6,058,569		
Transportation Constr	Northern Ave Super Street	8100	Land	1,000,000	New Funding	0033-9456
		8100	Land	100,357	Carryover	0033-9456
		8974	Engineering Chgbk - CI	21,155	Carryover	0033-9456
		8330	Prof & Contr - Cap Proj	486,988	Carryover	0033-9456
Total Northern Ave Super Street				\$1,608,500		
Transportation Constr	Rail System	8320	Misc Cap Projects	256,750	Carryover	0033-9457
Total Rail System				\$256,750		
Transportation Constr	Bike Rte Imp/ 63rd - Grand A	8330	Prof & Contr - Cap Proj	70,380	Carryover	0033-9459
		8974	Engineering Chgbk - CI	2,698	Carryover	0033-9459
		8300	Imp. - Non Bldg.	239,974	Carryover	0033-9459
Total Bike Rte Imp/ 63rd - Grand Ave				\$313,052		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Transportation Constr	PE & Oversight for Transp. P	8320	Misc Cap Projects	2,065,000	New Funding	0033-9462
		8320	Misc Cap Projects	1,338,686	Carryover	0033-9462
	Total PE & Oversight for Transp. Pkg			\$3,403,686		
Transportation Constr	59th Ave. Grand to Loop 101	8974	Engineering Chgbk - CI	2,065	Carryover	0033-9463
		8330	Prof & Contr - Cap Proj	266,628	Carryover	0033-9463
		8300	Imp. - Non Bldg.	499,927	Carryover	0033-9463
Total 59th Ave. Grand to Loop 101			\$768,620			
Transportation Constr	Lane Drop Elimination Projec	8300	Imp. - Non Bldg.	242,993	Carryover	0033-9464
		8330	Prof & Contr - Cap Proj	222,861	Carryover	0033-9464
Total Lane Drop Elimination Project			\$465,854			
Transportation Constr	Bridge-Grand Canal @ Misso	8300	Imp. - Non Bldg.	79,149	Carryover	0033-9465
		Total Bridge-Grand Canal @ Missouri		\$79,149		
Transportation Constr	Bethany Home - 83rd to 99th	8300	Imp. - Non Bldg.	471,500	Carryover	0033-9466
		8300	Imp. - Non Bldg.	23,485	Carryover	0033-9466
	Total Bethany Home - 83rd to 99th			\$494,985		
Transportation Constr	Downtown Pedestrian Circ	8974	Engineering Chgbk - CI	9,698	Carryover	0033-9467
		8300	Imp. - Non Bldg.	3,944,962	New Funding	0033-9467
		8330	Prof & Contr - Cap Proj	441,397	Carryover	0033-9467
		8800	Artwork	39,450	New Funding	0033-9467
		8974	Engineering Chgbk - CI	96,652	New Funding	0033-9467
Total Downtown Pedestrian Circ			\$4,532,159			
Transportation Constr	Grand Ave Grade Separation	8974	Engineering Chgbk - CI	15,515	Carryover	0033-9468
		8330	Prof & Contr - Cap Proj	34,396	Carryover	0033-9468
		8800	Artwork	2,784	Carryover	0033-9468
Total Grand Ave Grade Separation Enh			\$52,695			
Transportation Constr	Smart Traffic Signal Equipme	8400	Equipment	416,630	Carryover	0033-9469
		Total Smart Traffic Signal Equipment		\$416,630		
Transportation Constr	Multi-Use Pathway Grand Ca	8330	Prof & Contr - Cap Proj	49,039	Carryover	0033-9470
		8974	Engineering Chgbk - CI	2,109	Carryover	0033-9470
Total Multi-Use Pathway Grand Canal			\$51,148			
Transportation Constr	Airport Master Plan Update	8300	Imp. - Non Bldg.	5,000	Carryover	0033-9471
		Total Airport Master Plan Update		\$5,000		
Transportation Constr	Bike: Widen Bridge, Glen/Ne	8300	Imp. - Non Bldg.	110,728	Carryover	0033-9472
		Total Bike: Widen Bridge, Glen/New R		\$110,728		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Transportation Constr	Northern Ave Pkwy Prelim.	8100	Land	2,500,000	New Funding	0033-9473
		8100	Land	102,250	Carryover	0033-9473
		8974	Engineering Chgbk - CI	7,219	Carryover	0033-9473
		8330	Prof & Contr - Cap Proj	499,031	Carryover	0033-9473
	Total Northern Ave Pkwy Prelim.			\$3,108,500		
Transportation Constr	Cardinal-Coyote - Ped Circula	8300	Imp. - Non Bldg.	20,025	Carryover	0033-9474
		8100	Land	1,500,000	New Funding	0033-9474
		8974	Engineering Chgbk - CI	3,633	Carryover	0033-9474
		8330	Prof & Contr - Cap Proj	149,152	Carryover	0033-9474
	Total Cardinal-Coyote - Ped Circulat			\$1,672,810		
Transportation Constr	Replace Fencing - Airport	8300	Imp. - Non Bldg.	98,236	Carryover	0033-9475
		Total Replace Fencing - Airport			\$98,236	
Transportation Constr	Runway Protection Zone Lan	8100	Land	33,622	Carryover	0033-9476
		8320	Misc Cap Projects	57,709	Carryover	0033-9476
	Total Runway Protection Zone LandPch			\$91,331		
Transportation Constr	57th / Skunk Creek	8974	Engineering Chgbk - CI	4,279	Carryover	0033-9477
		8330	Prof & Contr - Cap Proj	130,355	Carryover	0033-9477
	Total 57th / Skunk Creek			\$134,634		
Transportation Constr	67th Ave.:Camelback to Gran	8800	Artwork	4,352	Carryover	0033-9478
		8300	Imp. - Non Bldg.	1,810,913	Carryover	0033-9478
		8974	Engineering Chgbk - CI	28,725	Carryover	0033-9478
	Total 67th Ave.:Camelback to Grand A			\$1,843,990		
Transportation Constr	67th Ave: Olive to Bell Rd Im	8974	Engineering Chgbk - CI	72,340	Carryover	0033-9479
		8800	Artwork	20,124	Carryover	0033-9479
		8300	Imp. - Non Bldg.	1,938,827	Carryover	0033-9479
		8330	Prof & Contr - Cap Proj	253,259	Carryover	0033-9479
	Total 67th Ave: Olive to Bell Rd Imp			\$2,284,550		
Transportation Constr	Catlin Court Alley (Match)	8300	Imp. - Non Bldg.	524,015	Carryover	0033-9480
		Total Catlin Court Alley (Match)			\$524,015	
Transportation Constr	51st Ave/Bell Intersection Im	8300	Imp. - Non Bldg.	316,397	New Funding	0033-9482
		8330	Prof & Contr - Cap Proj	19,495	Carryover	0033-9482
		8974	Engineering Chgbk - CI	955	Carryover	0033-9482
		8974	Engineering Chgbk - CI	20,882	New Funding	0033-9482
		8800	Artwork	3,164	New Funding	0033-9482
	Total 51st Ave/Bell Intersection Imp			\$360,893		
Transportation Constr	Bethany Home: 59th to 67th S	8320	Misc Cap Projects	7,978	Carryover	0033-9483
		Total Bethany Home: 59th to 67th Saf			\$7,978	

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Transportation Constr	Signal Computerization	8320	Misc Cap Projects	100,988	Carryover	0033-9485
		8330	Prof & Contr - Cap Proj	20,208	Carryover	0033-9485
	Total Signal Computerization			\$121,196		
Transportation Constr	75th/83rd/Glendale-Street Imp	8800	Artwork	29,075	New Funding	0033-9486
		8300	Imp. - Non Bldg.	1,784,625	Carryover	0033-9486
		8800	Artwork	18,349	Carryover	0033-9486
		8300	Imp. - Non Bldg.	2,907,512	New Funding	0033-9486
		8974	Engineering Chgbk - CI	72,000	New Funding	0033-9486
		8974	Engineering Chgbk - CI	44,954	Carryover	0033-9486
	Total 75th/83rd/Glendale-Street Impr			\$4,856,515		
Transportation Constr	75th Ave/Bethany Home - Int	8974	Engineering Chgbk - CI	27,023	Carryover	0033-9487
		8330	Prof & Contr - Cap Proj	7,140	Carryover	0033-9487
		8300	Imp. - Non Bldg.	409,437	Carryover	0033-9487
		8800	Artwork	4,094	Carryover	0033-9487
	Total 75th Ave/Bethany Home - Inters			\$447,694		
Transportation Constr	Blunt End Safety Improvemen	8300	Imp. - Non Bldg.	9,125	Carryover	0033-9489
Total Blunt End Safety Improvements				\$9,125		
Transportation Constr	43rd Ave Bethany Hme to Pe	8974	Engineering Chgbk - CI	82,234	New Funding	0033-9490
		8800	Artwork	33,565	New Funding	0033-9490
		8974	Engineering Chgbk - CI	29,177	Carryover	0033-9490
		8300	Imp. - Non Bldg.	267,251	Carryover	0033-9490
		8300	Imp. - Non Bldg.	3,356,492	New Funding	0033-9490
		8800	Artwork	6,292	Carryover	0033-9490
	Total 43rd Ave Bethany Hme to Peoria			\$3,775,011		
Transportation Constr	59th Ave/Bethany Hme Inters	8330	Prof & Contr - Cap Proj	19,495	Carryover	0033-9491
		8974	Engineering Chgbk - CI	48,000	New Funding	0033-9491
		8300	Imp. - Non Bldg.	1,114,200	New Funding	0033-9491
		8974	Engineering Chgbk - CI	955	Carryover	0033-9491
		8800	Artwork	11,142	New Funding	0033-9491
	Total 59th Ave/Bethany Hme Intersect			\$1,193,792		
Transportation Constr	83rd/Bell Rd-Loop 101 Rdwy	8300	Imp. - Non Bldg.	16,380	Carryover	0033-9492
Total 83rd/Bell Rd-Loop 101 Rdwy Imp				\$16,380		
Transportation Constr	Northern Ave Pkwy Advance	8330	Prof & Contr - Cap Proj	491,988	Carryover	0033-9494
		8100	Land	100,357	Carryover	0033-9494
		8100	Land	1,000,000	New Funding	0033-9494
		8974	Engineering Chgbk - CI	21,155	Carryover	0033-9494
	Total Northern Ave Pkwy Advance Medi			\$1,613,500		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Transportation Constr	63rd Ave @ Loop101-Bike O	8974	Engineering Chgbk - CI	4,755	Carryover	0033-9495
		8330	Prof & Contr - Cap Proj	363,422	Carryover	0033-9495
	Total 63rd Ave @ Loop101-Bike Ove			\$368,177		
Transportation Constr	New River - Multi-use Pathwa	8330	Prof & Contr - Cap Proj	218,533	Carryover	0033-9499
		8974	Engineering Chgbk - CI	4,372	Carryover	0033-9499
	Total New River - Multi-use Pathway			\$222,905		
Transportation Constr	Glendale Sports Facilities-Sgn	8974	Engineering Chgbk - CI	12,025	New Funding	0033-9500
		8330	Prof & Contr - Cap Proj	245,400	New Funding	0033-9500
		8400	Equipment	2,539,890	New Funding	0033-9500
	Total Glendale Sports Facilities-Sgn			\$2,797,315		
Transportation Constr	LPS Streetlight Conversion	8400	Equipment	1,086,050	New Funding	0033-9501
		8800	Artwork	4,933	New Funding	0033-9501
		8974	Engineering Chgbk - CI	23,678	New Funding	0033-9501
		8300	Imp. - Non Bldg.	493,293	New Funding	0033-9501
Total LPS Streetlight Conversion			\$1,607,954			
Transportation Constr	Glendale Transportation Plan	8320	Misc Cap Projects	306,750	New Funding	0033-9502
		Total Glendale Transportation Plan			\$306,750	
Transportation Constr	Union Hills/Skunk Cr. Path	8330	Prof & Contr - Cap Proj	48,728	New Funding	0033-9503
		8974	Engineering Chgbk - CI	5,360	New Funding	0033-9503
	Total Union Hills/Skunk Cr. Path			\$54,088		
Transportation Constr	L101 - Fiber Backbone	8320	Misc Cap Projects	500,000	New Funding	0033-9504
		Total L101 - Fiber Backbone			\$500,000	
Transportation Constr	Expanded Safety Program	8320	Misc Cap Projects	51,125	New Funding	0033-9505
		Total Expanded Safety Program			\$51,125	
Transportation Constr	Old Roma Alley Ped Project	8320	Misc Cap Projects	172,100	New Funding	0033-9506
		Total Old Roma Alley Ped Project			\$172,100	
Total Transportation Construct				\$63,910,631		
Airport Capital	Replace Airport Fencing	8330	Prof & Contr - Cap Proj	138,653	Carryover	0034-8071
		Total Replace Airport Fencing			\$138,653	
Airport Capital	Airport - Eastside Access Roa	8330	Prof & Contr - Cap Proj	1,880,852	Carryover	0034-8086
		Total Airport - Eastside Access Road			\$1,880,852	
Airport Capital	Eastside Utilities	8300	Imp. - Non Bldg.	179,975	New Funding	0034-8188
		8800	Artwork	1,800	New Funding	0034-8188
		8974	Engineering Chgbk - CI	11,000	New Funding	0034-8188
		8330	Prof & Contr - Cap Proj	15,435	New Funding	0034-8188
	Total Eastside Utilities			\$208,210		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Total Airport Capital				\$2,227,715		
Open Space/Trails	Thunderbird Paseo Park Deve	8330	Prof & Contr - Cap Proj	664,620	Carryover	0035-8521
Total Thunderbird Paseo Park Develop				\$664,620		
Open Space/Trails	Skunk Creek Linear Park	8330	Prof & Contr - Cap Proj	97,720	Carryover	0035-8523
Total Skunk Creek Linear Park				\$97,720		
Open Space/Trails	Downtown Greenbelt	8330	Prof & Contr - Cap Proj	20,991	Carryover	0035-9609
Total Downtown Greenbelt				\$20,991		
Total Open Space/Trails				\$783,331		
Park Bond Fund	Parks Redevelopment	8330	Prof & Contr - Cap Proj	110,290	New Funding	0036-8026
		8976	Acct. Chgs - CIP	5,859	Carryover	0036-8026
		8800	Artwork	13,999	New Funding	0036-8026
		8300	Imp. - Non Bldg.	1,399,900	New Funding	0036-8026
		8000	CIP Projects Contingenc	39,745	Carryover	0036-8026
		8300	Imp. - Non Bldg.	1,477,258	Carryover	0036-8026
		8320	Misc Cap Projects	27,673	Carryover	0036-8026
		8000	CIP Projects Contingenc	73,139	New Funding	0036-8026
		8976	Acct. Chgs - CIP	32,085	New Funding	0036-8026
		8330	Prof & Contr - Cap Proj	40,339	Carryover	0036-8026
		8974	Engineering Chgbk - CI	9,212	New Funding	0036-8026
Total Parks Redevelopment				\$3,229,499		
Park Bond Fund	Foothills Rec & Aquatics Ctr	8330	Prof & Contr - Cap Proj	2,019,196	Carryover	0036-8048
Total Foothills Rec & Aquatics Ctr				\$2,019,196		
Park Bond Fund	63rd & Northern Park Dev.	8976	Acct. Chgs - CIP	468	Carryover	0036-8503
		8800	Artwork	1,783	Carryover	0036-8503
		8300	Imp. - Non Bldg.	903	Carryover	0036-8503
		8974	Engineering Chgbk - CI	5,521	Carryover	0036-8503
Total 63rd & Northern Park Dev.				\$8,675		
Park Bond Fund	Park Enhancements	8330	Prof & Contr - Cap Proj	16,998	Carryover	0036-8517
		8974	Engineering Chgbk - CI	3,639	Carryover	0036-8517
		8976	Acct. Chgs - CIP	3,166	Carryover	0036-8517
		8800	Artwork	2,327	Carryover	0036-8517
		8320	Misc Cap Projects	11,579	Carryover	0036-8517
		8000	CIP Projects Contingenc	23,161	Carryover	0036-8517
		8300	Imp. - Non Bldg.	234,655	Carryover	0036-8517
Total Park Enhancements				\$295,525		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Park Bond Fund	Facilities Renovation	8300	Imp. - Non Bldg.	16,358	Carryover	0036-8519
		8300	Imp. - Non Bldg.	132,736	Carryover	0036-8519
Total Facilities Renovation				\$149,094		
Park Bond Fund	T'Bird Park Improvements	8800	Artwork	1,400	Carryover	0036-8530
		8330	Prof & Contr - Cap Proj	165,357	Carryover	0036-8530
		8300	Imp. - Non Bldg.	69,008	Carryover	0036-8530
		8974	Engineering Chgbk - CI	4,675	Carryover	0036-8530
		8976	Acct. Chgs - CIP	318	Carryover	0036-8530
Total T'Bird Park Improvements				\$240,758		
Park Bond Fund	Park Development-63rd/Mary	8330	Prof & Contr - Cap Proj	149,232	Carryover	0036-8931
Total Park Development-63rd/Maryland				\$149,232		
Park Bond Fund	Barnyard Additions	8330	Prof & Contr - Cap Proj	153,962	Carryover	0036-8935
		8976	Acct. Chgs - CIP	248	Carryover	0036-8935
Total Barnyard Additions				\$154,210		
Park Bond Fund	Soccer Lights	8976	Acct. Chgs - CIP	7,418	Carryover	0036-8941
		8300	Imp. - Non Bldg.	543,613	Carryover	0036-8941
		8330	Prof & Contr - Cap Proj	53,746	Carryover	0036-8941
		8800	Artwork	5,436	Carryover	0036-8941
		8320	Misc Cap Projects	26,019	Carryover	0036-8941
		8974	Engineering Chgbk - CI	11,749	Carryover	0036-8941
		8000	CIP Projects Contingenc	51,039	Carryover	0036-8941
Total Soccer Lights				\$699,020		
Park Bond Fund	Skating Park North	8300	Imp. - Non Bldg.	79,018	Carryover	0036-8946
Total Skating Park North				\$79,018		
Park Bond Fund	Western Area Regional Park	8800	Artwork	26,397	Carryover	0036-8948
		8000	CIP Projects Contingenc	317,020	Carryover	0036-8948
		8976	Acct. Chgs - CIP	44,016	Carryover	0036-8948
		8300	Imp. - Non Bldg.	2,522,945	Carryover	0036-8948
		8974	Engineering Chgbk - CI	32,311	Carryover	0036-8948
		8320	Misc Cap Projects	152,482	Carryover	0036-8948
		8400	Equipment	50,000	Carryover	0036-8948
		8330	Prof & Contr - Cap Proj	2,190,357	Carryover	0036-8948
Total Western Area Regional Park				\$5,335,528		
Park Bond Fund	Bonsall Lake Expansion	8300	Imp. - Non Bldg.	17,017	Carryover	0036-9138
Total Bonsall Lake Expansion				\$17,017		
Total Park Bond Fund				\$12,376,772		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
DIF-Library Books	Library Books/Population Gro	8320	Misc Cap Projects	304,871	Carryover	0044-8082
	Total Library Books/Population Growt			\$304,871		
	Total DIF-Library Books			\$304,871		
Other Grants	Bike & Ped/Skunk Creek @B	8300	Imp. - Non Bldg.	405,000	Carryover	0047-8049
		8800	Artwork	4,050	Carryover	0047-8049
		8330	Prof & Contr - Cap Proj	47,205	Carryover	0047-8049
		8974	Engineering Chgbk - CI	19,845	Carryover	0047-8049
	Total Bike & Ped/Skunk Creek @BellRd			\$476,100		
Other Grants	CIP Grant Reserve Approp	8320	Misc Cap Projects	2,000,000	New Funding	0047-8059
	Total CIP Grant Reserve Approp			\$2,000,000		
Other Grants	83rd&87th Bethany Hm Trans	8330	Prof & Contr - Cap Proj	90,000	Carryover	0047-8062
	Total 83rd&87th Bethany Hm Trans-Cnl			\$90,000		
Other Grants	Glendale Sports Facilities ITS	8330	Prof & Contr - Cap Proj	48,729	Carryover	0047-8066
	Total Glendale Sports Facilities ITS			\$48,729		
Other Grants	Bell Road ITS Design	8330	Prof & Contr - Cap Proj	68,114	Carryover	0047-8067
	Total Bell Road ITS Design			\$68,114		
Other Grants	Purchase of ITS Trailers	8400	Equipment	22,196	Carryover	0047-8068
	Total Purchase of ITS Trailers			\$22,196		
Other Grants	Grand Canal Trail Renovation	8300	Imp. - Non Bldg.	9,781	Carryover	0047-8588
	Total Grand Canal Trail Renovation			\$9,781		
Other Grants	Catlin Court Alley Beautificat	8300	Imp. - Non Bldg.	565,018	Carryover	0047-9584
	Total Catlin Court Alley Beautificat			\$565,018		
	Total Other Grants			\$3,279,938		
Water & Sewer Fund	Utility Billing System Repl.	8320	Misc Cap Projects	1,201,967	Carryover	0050-8050
		8320	Misc Cap Projects	1,500,000	New Funding	0050-8050
	Total Utility Billing System Repl.			\$2,701,967		
Water & Sewer Fund	Water Quality Instrument	8400	Equipment	521,701	Carryover	0050-9220
		8400	Equipment	166,442	New Funding	0050-9220
	Total Water Quality Instrument			\$688,143		
Water & Sewer Fund	Addtl Recharge Capacity	8800	Artwork	7,920	Carryover	0050-9221
		8300	Imp. - Non Bldg.	792,000	Carryover	0050-9221
		8330	Prof & Contr - Cap Proj	1,092,053	Carryover	0050-9221
		8320	Misc Cap Projects	25,000	Carryover	0050-9221
	Total Addtl Recharge Capacity			\$1,916,973		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Water & Sewer Fund	West Area WWRP	8320	Misc Cap Projects	14,000	Carryover	0050-9246
		8330	Prof & Contr - Cap Proj	950,100	Carryover	0050-9246
		8300	Imp. - Non Bldg.	1,877,298	Carryover	0050-9246
		8974	Engineering Chgbk - CI	76,775	Carryover	0050-9246
		8800	Artwork	31,500	Carryover	0050-9246
		8100	Land	835,343	Carryover	0050-9246
	Total West Area WWRP			\$3,785,016		
Water & Sewer Fund	Arrowhead WRF	8300	Imp. - Non Bldg.	262,037	Carryover	0050-9261
	Total Arrowhead WRF			\$262,037		
Water & Sewer Fund	Sand Filtrs & Dis Sys - AWR	8330	Prof & Contr - Cap Proj	300,000	New Funding	0050-9295
		8974	Engineering Chgbk - CI	3,201	New Funding	0050-9295
	Total Sand Filtrs & Dis Sys - AWRF			\$303,201		
Water & Sewer Fund	Arrwhd Wtr Reclam Fac Imps	8974	Engineering Chgbk - CI	14,613	New Funding	0050-9296
		8800	Artwork	9,900	New Funding	0050-9296
		8000	CIP Projects Contingenc	30,000	New Funding	0050-9296
		8330	Prof & Contr - Cap Proj	164,884	New Funding	0050-9296
		8976	Acct. Chgs - CIP	10,000	New Funding	0050-9296
		8300	Imp. - Non Bldg.	990,000	New Funding	0050-9296
	Total Arrwhd Wtr Reclam Fac Imps			\$1,219,397		
Total Water & Sewer Fund			\$10,876,734			
DIF-Fire Protect Fac	Fire Station Relocation	8400	Equipment	717,590	New Funding	0053-9032
	Total Fire Station Relocation			\$717,590		
Total DIF-Fire Protect Fac			\$717,590			
Landfill	Landfill Stormwater Drain	8800	Artwork	657	Carryover	0055-8141
		8974	Engineering Chgbk - CI	3,455	Carryover	0055-8141
		8800	Artwork	677	New Funding	0055-8141
		8300	Imp. - Non Bldg.	12,810	Carryover	0055-8141
		8974	Engineering Chgbk - CI	3,510	New Funding	0055-8141
		8300	Imp. - Non Bldg.	67,673	New Funding	0055-8141
Total Landfill Stormwater Drain			\$88,782			
Landfill	MRF Forklifts	8400	Equipment	24,720	Carryover	0055-8142
	Total MRF Forklifts			\$24,720		
Landfill	MRF Replacement Vehicles	8400	Equipment	3,044	Carryover	0055-8143
		8400	Equipment	21,400	New Funding	0055-8143
	Total MRF Replacement Vehicles			\$24,444		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Landfill	Landfill Compactor Replacem	8400	Equipment	850,000	New Funding	0055-8144
	Total Landfill Compactor Replacement			\$850,000		
Landfill	Fuel Tanker Replacement	8400	Equipment	220,000	New Funding	0055-8145
	Total Fuel Tanker Replacement			\$220,000		
Landfill	Fiber Optics Installation	8300	Imp. - Non Bldg.	250,000	New Funding	0055-8146
		8974	Engineering Chgbk - CI	16,500	New Funding	0055-8146
		8976	Acct. Chgs - CIP	3,750	New Funding	0055-8146
		8800	Artwork	2,500	New Funding	0055-8146
	Total Fiber Optics Installation			\$272,750		
Landfill	Sanitation Inspect Trucks-627	8400	Equipment	25,000	New Funding	0055-8147
	Total Sanitation Inspect Trucks-6273			\$25,000		
	Total Landfill			\$1,505,696		
Sanitation Fund	Capital Lease Purchases - 57	8400	Equipment	370,676	Carryover	0057-9630
	Total Capital Lease Purchases - 57			\$370,676		
Sanitation Fund	Rolloff Trucks - 6269	8400	Equipment	14,354	Carryover	0057-9631
	Total Rolloff Trucks - 6269			\$14,354		
Sanitation Fund	Frontloader Trucks - 6271	8400	Equipment	6,080	Carryover	0057-9632
		8400	Equipment	255,000	New Funding	0057-9632
	Total Frontloader Trucks - 6271			\$261,080		
Sanitation Fund	Sideloading Refuse Trucks - 627	8400	Equipment	38,237	Carryover	0057-9633
		8400	Equipment	520,000	New Funding	0057-9633
	Total Sideloading Refuse Trucks - 6272			\$558,237		
Sanitation Fund	Loose Trash Equipment - 628	8400	Equipment	75,500	New Funding	0057-9634
		8400	Equipment	8,547	Carryover	0057-9634
	Total Loose Trash Equipment - 6280			\$84,047		
	Total Sanitation Fund			\$1,288,394		
Public Safety	Fire Station Relocation	8330	Prof & Contr - Cap Proj	972,000	New Funding	0060-8021
		8400	Equipment	137,170	New Funding	0060-8021
		8000	CIP Projects Contingenc	388,800	New Funding	0060-8021
		8320	Misc Cap Projects	71,928	New Funding	0060-8021
		8300	Imp. - Non Bldg.	2,916,000	New Funding	0060-8021
		8976	Acct. Chgs - CIP	58,320	New Funding	0060-8021
		8974	Engineering Chgbk - CI	71,928	New Funding	0060-8021
		8800	Artwork	29,160	New Funding	0060-8021
		8400	Equipment	326,700	New Funding	0060-8021
	Total Fire Station Relocation			\$4,972,006		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Public Safety	Police Digital Comm. System	8400	Equipment	500,000	Carryover	0060-9408
		8300	Imp. - Non Bldg.	90,396	Carryover	0060-9408
Total Police Digital Comm. System				\$590,396		
Public Safety	Fire 800 MHz System	8400	Equipment	429,644	Carryover	0060-9412
Total Fire 800 MHz System				\$429,644		
Public Safety	EOC/Training Facility Phase I	8400	Equipment	750,000	Carryover	0060-9421
		8974	Engineering Chgbk - CI	70,297	Carryover	0060-9421
		8976	Acct. Chgs - CIP	297,083	Carryover	0060-9421
		8000	CIP Projects Contingenc	750,000	Carryover	0060-9421
		8330	Prof & Contr - Cap Proj	2,346,110	Carryover	0060-9421
		8300	Imp. - Non Bldg.	6,749,984	Carryover	0060-9421
Total EOC/Training Facility Phase I				\$10,963,474		
Public Safety	City Court Building	8974	Engineering Chgbk - CI	3,119	New Funding	0060-9423
		8330	Prof & Contr - Cap Proj	500,000	New Funding	0060-9423
Total City Court Building				\$503,119		
Public Safety	Digital Comm Software Upgr	8300	Imp. - Non Bldg.	19,257	Carryover	0060-9425
Total Digital Comm Software Upgrade				\$19,257		
Total Public Safety				\$17,477,896		
HURF Bonds	67th Ave Cactus to ACDC	8974	Engineering Chgbk - CI	4,010	New Funding	0061-8813
		8976	Acct. Chgs - CIP	4,475	New Funding	0061-8813
		8330	Prof & Contr - Cap Proj	175,000	New Funding	0061-8813
Total 67th Ave Cactus to ACDC				\$183,485		
HURF Bonds	Bethany Home 75th to 83rd	8330	Prof & Contr - Cap Proj	1,022,407	Carryover	0061-8817
		8976	Acct. Chgs - CIP	49,849	Carryover	0061-8817
		8300	Imp. - Non Bldg.	1,869,921	Carryover	0061-8817
		8800	Artwork	23,800	Carryover	0061-8817
		8974	Engineering Chgbk - CI	54,119	Carryover	0061-8817
Total Bethany Home 75th to 83rd				\$3,020,096		
HURF Bonds	Bethany Home - 83rd to 99th	8300	Imp. - Non Bldg.	511,295	Carryover	0061-8820
		8800	Artwork	42,021	Carryover	0061-8820
		8974	Engineering Chgbk - CI	57,480	Carryover	0061-8820
Total Bethany Home - 83rd to 99th				\$610,796		
HURF Bonds	91st Ave. Widening - Camelb	8976	Acct. Chgs - CIP	139,878	Carryover	0061-9257
		8300	Imp. - Non Bldg.	1,072,124	Carryover	0061-9257
		8800	Artwork	17,245	Carryover	0061-9257
		8330	Prof & Contr - Cap Proj	425,717	Carryover	0061-9257
Total 91st Ave. Widening - Camelback				\$1,654,964		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
HURF Bonds	Signal Computerization	8330	Prof & Contr - Cap Proj	187,085	Carryover	0061-9546
Total Signal Computerization				\$187,085		
HURF Bonds	59th Ave Olive to Brown	8800	Artwork	9,800	Carryover	0061-9554
		8974	Engineering Chgbk - CI	5,500	Carryover	0061-9554
		8976	Acct. Chgs - CIP	19,951	Carryover	0061-9554
		8300	Imp. - Non Bldg.	592,341	Carryover	0061-9554
		8330	Prof & Contr - Cap Proj	131,529	Carryover	0061-9554
Total 59th Ave Olive to Brown				\$759,121		
HURF Bonds	67th Ave-Camelback to Gran	8300	Imp. - Non Bldg.	3,570,179	Carryover	0061-9568
		8800	Artwork	10,000	Carryover	0061-9568
		8976	Acct. Chgs - CIP	27,344	Carryover	0061-9568
		8974	Engineering Chgbk - CI	17,685	Carryover	0061-9568
		8330	Prof & Contr - Cap Proj	97,705	Carryover	0061-9568
Total 67th Ave-Camelback to Grand				\$3,722,913		
Total HURF Bonds				\$10,138,460		
Library Bonds	Library Automation System	7520	Other Line Supplies	14,689	Carryover	0064-9655
Total Library Automation System				\$14,689		
Total Library Bonds				\$14,689		
Flood Control Bonds	Bethany Home Outfall Chann	8974	Engineering Chgbk - CI	29,831	Carryover	0065-8012
		8974	Engineering Chgbk - CI	19,455	New Funding	0065-8012
		8976	Acct. Chgs - CIP	37,500	New Funding	0065-8012
		8300	Imp. - Non Bldg.	1,500,000	New Funding	0065-8012
		8800	Artwork	23,000	Carryover	0065-8012
		8800	Artwork	15,000	New Funding	0065-8012
		8976	Acct. Chgs - CIP	59,363	Carryover	0065-8012
		8000	CIP Projects Contingenc	496,302	Carryover	0065-8012
Total Bethany Home Outfall Channel				\$2,180,451		
Flood Control Bonds	67th Ave/Peoria to ACDC	8976	Acct. Chgs - CIP	5,000	New Funding	0065-8014
		8330	Prof & Contr - Cap Proj	200,000	New Funding	0065-8014
		8974	Engineering Chgbk - CI	3,700	New Funding	0065-8014
Total 67th Ave/Peoria to ACDC				\$208,700		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Flood Control Bonds	59th Ave. Brown to Olive	8976	Acct. Chgs - CIP	22,625	New Funding	0065-9111
		8974	Engineering Chgbk - CI	43,000	New Funding	0065-9111
		8330	Prof & Contr - Cap Proj	157,575	Carryover	0065-9111
		8330	Prof & Contr - Cap Proj	145,000	New Funding	0065-9111
		8800	Artwork	9,050	New Funding	0065-9111
		8300	Imp. - Non Bldg.	905,000	New Funding	0065-9111
	Total 59th Ave. Brown to Olive				\$1,282,250	
Flood Control Bonds	Local Drainage Problems	8974	Engineering Chgbk - CI	4,016	New Funding	0065-9127
		8300	Imp. - Non Bldg.	100,375	New Funding	0065-9127
		8976	Acct. Chgs - CIP	2,327	Carryover	0065-9127
		8800	Artwork	1,004	Carryover	0065-9127
		8300	Imp. - Non Bldg.	435,846	Carryover	0065-9127
		8976	Acct. Chgs - CIP	2,510	New Funding	0065-9127
		8974	Engineering Chgbk - CI	4,016	Carryover	0065-9127
		8800	Artwork	1,004	New Funding	0065-9127
Total Local Drainage Problems				\$551,098		
Flood Control Bonds	Storm Water Master Plan	8974	Engineering Chgbk - CI	24,500	Carryover	0065-9300
		8330	Prof & Contr - Cap Proj	496,750	Carryover	0065-9300
Total Storm Water Master Plan				\$521,250		
Flood Control Bonds	Collector Drains	8330	Prof & Contr - Cap Proj	106,539	Carryover	0065-9302
		8974	Engineering Chgbk - CI	12,250	Carryover	0065-9302
		8976	Acct. Chgs - CIP	11,987	Carryover	0065-9302
Total Collector Drains				\$130,776		
Flood Control Bonds	AZDES Permit	8976	Acct. Chgs - CIP	166	Carryover	0065-9306
		8300	Imp. - Non Bldg.	15,000	New Funding	0065-9306
		8320	Misc Cap Projects	2,375	New Funding	0065-9306
		8974	Engineering Chgbk - CI	7,209	Carryover	0065-9306
		8330	Prof & Contr - Cap Proj	214,236	Carryover	0065-9306
		8330	Prof & Contr - Cap Proj	140,000	New Funding	0065-9306
		8974	Engineering Chgbk - CI	4,263	New Funding	0065-9306
		8320	Misc Cap Projects	2,000	Carryover	0065-9306
		8800	Artwork	150	New Funding	0065-9306
Total AZDES Permit				\$385,399		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Flood Control Bonds	Northern Drain - 45th to 63rd	8800	Artwork	44,000	New Funding	0065-9308
		8300	Imp. - Non Bldg.	4,400,000	New Funding	0065-9308
		8974	Engineering Chgbk - CI	81,400	New Funding	0065-9308
		8320	Misc Cap Projects	102,250	New Funding	0065-9308
		8320	Misc Cap Projects	20,000	Carryover	0065-9308
		8974	Engineering Chgbk - CI	8,325	Carryover	0065-9308
		8330	Prof & Contr - Cap Proj	450,000	Carryover	0065-9308
Total Northern Drain - 45th to 63rd				\$5,105,975		
Flood Control Bonds	Bethany Home - 75th to 83rd	8974	Engineering Chgbk - CI	40,993	Carryover	0065-9311
		8330	Prof & Contr - Cap Proj	689,827	Carryover	0065-9311
		8976	Acct. Chgs - CIP	39,544	Carryover	0065-9311
		8300	Imp. - Non Bldg.	2,424,000	Carryover	0065-9311
		8800	Artwork	36,240	Carryover	0065-9311
Total Bethany Home - 75th to 83rd Av				\$3,230,604		
Total Flood Control Bonds				\$13,596,503		
Transit Bonds	Transit	8400	Equipment	139,012	Carryover	0068-8611
Total Transit				\$139,012		
Total Transit Bonds				\$139,012		
Arts Commission	Art Commission	8320	Misc Cap Projects	350,000	New Funding	0070-9700
Total Art Commission				\$350,000		
Total Arts Commission				\$350,000		
DIF-Police Facilities	Public Safety Master Plan	8320	Misc Cap Projects	500,000	New Funding	0074-8153
Total Public Safety Master Plan				\$500,000		
Total DIF-Police Facilities				\$500,000		
DIF-Citywide Parks	Park Enhancements - City Wi	8330	Prof & Contr - Cap Proj	94,590	New Funding	0080-8906
		8000	CIP Projects Contingenc	62,040	New Funding	0080-8906
		8320	Misc Cap Projects	75,000	New Funding	0080-8906
		8974	Engineering Chgbk - CI	13,416	New Funding	0080-8906
		8800	Artwork	6,306	New Funding	0080-8906
		8300	Imp. - Non Bldg.	630,600	New Funding	0080-8906
		8976	Acct. Chgs - CIP	6,306	New Funding	0080-8906
Total Park Enhancements - City Wide				\$888,258		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
DIF-Citywide Parks	Park Development-71st/Orang	8000	CIP Projects Contingenc	81,217	New Funding	0080-8933
		8976	Acct. Chgs - CIP	8,030	New Funding	0080-8933
		8300	Imp. - Non Bldg.	803,000	New Funding	0080-8933
		8330	Prof & Contr - Cap Proj	120,450	New Funding	0080-8933
		8800	Artwork	8,030	New Funding	0080-8933
		8300	Imp. - Non Bldg.	476,328	Carryover	0080-8933
		8974	Engineering Chgbk - CI	39,708	New Funding	0080-8933
Total Park Development-71st/Orange				\$1,536,763		
Total DIF-Citywide Parks				\$2,425,021		
DIF-Citywide Rec Fac's	Soccer Field Complex	8300	Imp. - Non Bldg.	380,170	Carryover	0081-9591
Total Soccer Field Complex				\$380,170		
DIF-Citywide Rec Fac's	Soccer Com - 71st & Orange	8800	Artwork	8,770	New Funding	0081-9594
		8330	Prof & Contr - Cap Proj	130,800	New Funding	0081-9594
		8976	Acct. Chgs - CIP	8,720	New Funding	0081-9594
		8000	CIP Projects Contingenc	87,750	New Funding	0081-9594
		8300	Imp. - Non Bldg.	877,000	New Funding	0081-9594
		8974	Engineering Chgbk - CI	30,098	New Funding	0081-9594
Total Soccer Com - 71st & Orangewood				\$1,143,138		
Total DIF-Citywide Rec Fac's				\$1,523,308		
Water	Pyramid Peak WTP - Solid Ex	8300	Imp. - Non Bldg.	1,015,066	Carryover	0083-8029
Total Pyramid Peak WTP - Solid Exp				\$1,015,066		
Water	Fire Hydrant Replacement	8800	Artwork	6,000	Carryover	0083-8051
		8974	Engineering Chgbk - CI	14,700	Carryover	0083-8051
		8976	Acct. Chgs - CIP	35,000	New Funding	0083-8051
		8800	Artwork	26,160	New Funding	0083-8051
		8300	Imp. - Non Bldg.	531,766	Carryover	0083-8051
		8000	CIP Projects Contingenc	150,000	New Funding	0083-8051
		8300	Imp. - Non Bldg.	2,616,000	New Funding	0083-8051
		8974	Engineering Chgbk - CI	57,537	New Funding	0083-8051
Total Fire Hydrant Replacement				\$3,437,163		
Water	Backbone Fiber Optic/Cholla	8300	Imp. - Non Bldg.	42,326	Carryover	0083-8055
Total Backbone Fiber Optic/Cholla WT				\$42,326		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Water	Oasis Water Campus	8000	CIP Projects Contingenc	1,000,000	New Funding	0083-8056
		8300	Imp. - Non Bldg.	36,700,000	New Funding	0083-8056
		8300	Imp. - Non Bldg.	18,176,917	Carryover	0083-8056
		8330	Prof & Contr - Cap Proj	1,017,000	New Funding	0083-8056
		8976	Acct. Chgs - CIP	94,367	Carryover	0083-8056
		8976	Acct. Chgs - CIP	550,000	New Funding	0083-8056
		8800	Artwork	367,000	New Funding	0083-8056
		8974	Engineering Chgbk - CI	145,211	New Funding	0083-8056
	Total Oasis Water Campus			\$58,050,495		
Water	CAP Water Purchase	8320	Misc Cap Projects	3,420,132	Carryover	0083-9009
	Total CAP Water Purchase			\$3,420,132		
Water	Cholla Telemetry	8330	Prof & Contr - Cap Proj	46,000	Carryover	0083-9011
		8300	Imp. - Non Bldg.	650,961	Carryover	0083-9011
		8320	Misc Cap Projects	4,280	Carryover	0083-9011
		8800	Artwork	2,850	Carryover	0083-9011
		8974	Engineering Chgbk - CI	16,219	Carryover	0083-9011
Total Cholla Telemetry			\$720,310			
Water	Zone 4 Reservoir Fill Line	8000	CIP Projects Contingenc	190,000	New Funding	0083-9223
		8974	Engineering Chgbk - CI	79,051	New Funding	0083-9223
		8330	Prof & Contr - Cap Proj	308,000	New Funding	0083-9223
		8800	Artwork	39,650	New Funding	0083-9223
		8300	Imp. - Non Bldg.	3,965,000	New Funding	0083-9223
		8976	Acct. Chgs - CIP	50,000	New Funding	0083-9223
		8320	Misc Cap Projects	24,000	Carryover	0083-9223
		8800	Artwork	16,000	Carryover	0083-9223
		8974	Engineering Chgbk - CI	4,133	Carryover	0083-9223
		8330	Prof & Contr - Cap Proj	740,883	Carryover	0083-9223
		8300	Imp. - Non Bldg.	1,505,406	Carryover	0083-9223
Total Zone 4 Reservoir Fill Line			\$6,922,123			

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Water	Zone 4 WTP to 83rd/Orangew	8300	Imp. - Non Bldg.	1,683,702	Carryover	0083-9224
		8300	Imp. - Non Bldg.	1,988,000	New Funding	0083-9224
		8976	Acct. Chgs - CIP	30,000	New Funding	0083-9224
		8330	Prof & Contr - Cap Proj	814,139	Carryover	0083-9224
		8320	Misc Cap Projects	25,500	Carryover	0083-9224
		8974	Engineering Chgbk - CI	55,000	New Funding	0083-9224
		8000	CIP Projects Contingenc	60,000	New Funding	0083-9224
		8330	Prof & Contr - Cap Proj	179,000	New Funding	0083-9224
		8800	Artwork	19,880	New Funding	0083-9224
		8974	Engineering Chgbk - CI	37,000	Carryover	0083-9224
		8800	Artwork	17,000	Carryover	0083-9224
Total Zone 4 WTP to 83rd/Orangewood				\$4,909,221		
Water	Drinking Water Well Head Tr	8800	Artwork	1,180	Carryover	0083-9225
		8300	Imp. - Non Bldg.	605,171	Carryover	0083-9225
		8300	Imp. - Non Bldg.	1,498,000	New Funding	0083-9225
		8330	Prof & Contr - Cap Proj	113,000	New Funding	0083-9225
		8000	CIP Projects Contingenc	150,000	New Funding	0083-9225
		8974	Engineering Chgbk - CI	41,097	New Funding	0083-9225
		8800	Artwork	14,980	New Funding	0083-9225
		8974	Engineering Chgbk - CI	12,000	Carryover	0083-9225
Total Drinking Water Well Head Trmt				\$2,435,428		
Water	Zone 3 Pump Improvements	8300	Imp. - Non Bldg.	83,255	Carryover	0083-9229
Total Zone 3 Pump Improvements				\$83,255		
Water	Water Zone 4 Improvements	8300	Imp. - Non Bldg.	1,249,620	Carryover	0083-9232
Total Water Zone 4 Improvements				\$1,249,620		
Water	Irrigation	8800	Artwork	1,000	Carryover	0083-9247
		8320	Misc Cap Projects	2,570	Carryover	0083-9247
		8974	Engineering Chgbk - CI	5,782	Carryover	0083-9247
		8330	Prof & Contr - Cap Proj	18,000	Carryover	0083-9247
		8300	Imp. - Non Bldg.	444,860	Carryover	0083-9247
Total Irrigation				\$472,212		
Water	Line Replacement & Extensio	8320	Misc Cap Projects	13,425	Carryover	0083-9249
		8974	Engineering Chgbk - CI	4,386	Carryover	0083-9249
		8974	Engineering Chgbk - CI	15,377	New Funding	0083-9249
		8976	Acct. Chgs - CIP	40,000	New Funding	0083-9249
		8330	Prof & Contr - Cap Proj	915,000	New Funding	0083-9249
		8300	Imp. - Non Bldg.	3,079,000	New Funding	0083-9249
		8800	Artwork	30,790	New Funding	0083-9249
		8300	Imp. - Non Bldg.	1,553,287	Carryover	0083-9249
Total Line Replacement & Extension				\$5,651,265		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Water	Outer Loop Effluent Line	8300	Imp. - Non Bldg.	1,705,908	Carryover	0083-9269
		8320	Misc Cap Projects	7,500	Carryover	0083-9269
		8974	Engineering Chgbk - CI	24,000	Carryover	0083-9269
		8800	Artwork	3,400	Carryover	0083-9269
	Total Outer Loop Effluent Line			\$1,740,808		
Water	Cholla WTP Expansion	8300	Imp. - Non Bldg.	448,627	Carryover	0083-9272
	Total Cholla WTP Expansion			\$448,627		
Water	Pyramid Peak Storage	8300	Imp. - Non Bldg.	2,327,279	Carryover	0083-9275
		8974	Engineering Chgbk - CI	47,513	Carryover	0083-9275
		8800	Artwork	30,000	Carryover	0083-9275
	Total Pyramid Peak Storage			\$2,404,792		
Water	West Area Reuse Pipelines	8300	Imp. - Non Bldg.	1,300,000	New Funding	0083-9278
		8800	Artwork	13,000	New Funding	0083-9278
		8974	Engineering Chgbk - CI	26,525	New Funding	0083-9278
		8976	Acct. Chgs - CIP	15,000	New Funding	0083-9278
		8300	Imp. - Non Bldg.	34,283	Carryover	0083-9278
		8330	Prof & Contr - Cap Proj	60,000	New Funding	0083-9278
	Total West Area Reuse Pipelines			\$1,448,808		
Water	N River/Agua Fria Storage Pr	8300	Imp. - Non Bldg.	502,480	Carryover	0083-9280
		8100	Land	1,058,845	Carryover	0083-9280
		8320	Misc Cap Projects	58,845	New Funding	0083-9280
	Total N River/Agua Fria Storage Proj			\$1,620,170		
Water	Water System Security	8000	CIP Projects Contingenc	18,000	New Funding	0083-9285
		8800	Artwork	14,400	New Funding	0083-9285
		8974	Engineering Chgbk - CI	37,851	New Funding	0083-9285
		8976	Acct. Chgs - CIP	20,000	New Funding	0083-9285
		8330	Prof & Contr - Cap Proj	606,000	New Funding	0083-9285
		8300	Imp. - Non Bldg.	1,440,000	New Funding	0083-9285
		8400	Equipment	1,063,996	Carryover	0083-9285
		8320	Misc Cap Projects	940,551	Carryover	0083-9285
	Total Water System Security			\$4,140,798		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Water	Cholla Water Plant Process I	8300	Imp. - Non Bldg.	1,485,464	Carryover	0083-9286
		8330	Prof & Contr - Cap Proj	4,760,979	Carryover	0083-9286
		8800	Artwork	30,500	New Funding	0083-9286
		8974	Engineering Chgbk - CI	74,725	New Funding	0083-9286
		8000	CIP Projects Contingenc	300,000	New Funding	0083-9286
		8300	Imp. - Non Bldg.	3,050,000	New Funding	0083-9286
		8974	Engineering Chgbk - CI	16,210	Carryover	0083-9286
		8976	Acct. Chgs - CIP	5,400	Carryover	0083-9286
		8976	Acct. Chgs - CIP	40,000	New Funding	0083-9286
Total Cholla Water Plant Process Imp				\$9,763,278		
Water	Off Project Groundwater Well	8330	Prof & Contr - Cap Proj	1,470,102	Carryover	0083-9287
Total Off Project Groundwater Wells				\$1,470,102		
Water	Emergency Water Supply	8330	Prof & Contr - Cap Proj	195,269	Carryover	0083-9288
Total Emergency Water Supply				\$195,269		
Water	Zn 4 WTP to Zn 1 Trans Main	8800	Artwork	3,000	Carryover	0083-9289
		8974	Engineering Chgbk - CI	18,376	Carryover	0083-9289
		8300	Imp. - Non Bldg.	296,695	Carryover	0083-9289
		8320	Misc Cap Projects	4,500	Carryover	0083-9289
		8330	Prof & Contr - Cap Proj	200,000	Carryover	0083-9289
		8300	Imp. - Non Bldg.	1,294,000	New Funding	0083-9289
		8974	Engineering Chgbk - CI	43,000	New Funding	0083-9289
		8800	Artwork	12,940	New Funding	0083-9289
		8000	CIP Projects Contingenc	50,000	New Funding	0083-9289
		8330	Prof & Contr - Cap Proj	185,000	New Funding	0083-9289
		8976	Acct. Chgs - CIP	15,000	New Funding	0083-9289
Total Zn 4 WTP to Zn 1 Trans Main				\$2,122,511		
Water	Westgate Transmission Line	8800	Artwork	3,520	Carryover	0083-9292
		8300	Imp. - Non Bldg.	715,269	Carryover	0083-9292
		8330	Prof & Contr - Cap Proj	200,000	Carryover	0083-9292
		8974	Engineering Chgbk - CI	43,000	Carryover	0083-9292
Total Westgate Transmission Line				\$961,789		
Water	Coyote Lake Fiber Optic	8300	Imp. - Non Bldg.	139,272	Carryover	0083-9293
Total Coyote Lake Fiber Optic				\$139,272		
Water	Orangewood Ave Wtr Trans	8974	Engineering Chgbk - CI	21,442	New Funding	0083-9297
		8330	Prof & Contr - Cap Proj	264,000	New Funding	0083-9297
		8800	Artwork	8,950	New Funding	0083-9297
		8300	Imp. - Non Bldg.	895,000	New Funding	0083-9297
		8976	Acct. Chgs - CIP	6,000	New Funding	0083-9297
Total Orangewood Ave Wtr Trans Mn				\$1,195,392		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Water	83rd Ave Trn Main Orgewd t	8300	Imp. - Non Bldg.	425,000	New Funding	0083-9298
		8330	Prof & Contr - Cap Proj	122,000	New Funding	0083-9298
		8000	CIP Projects Contingenc	40,000	New Funding	0083-9298
		8974	Engineering Chgbk - CI	17,527	New Funding	0083-9298
		8976	Acct. Chgs - CIP	3,750	New Funding	0083-9298
		8800	Artwork	4,250	New Funding	0083-9298
	Total 83rd Ave Trn Main Orgewd to Gd				\$612,527	
Water	Zn4 Groundwater Trtment Pla	8330	Prof & Contr - Cap Proj	1,900,000	New Funding	0083-9299
		8974	Engineering Chgbk - CI	7,315	New Funding	0083-9299
	Total Zn4 Groundwater Trtment Plant				\$1,907,315	
Water	Water Line Extension	8800	Artwork	2,500	Carryover	0083-9625
		8974	Engineering Chgbk - CI	14,402	New Funding	0083-9625
		8320	Misc Cap Projects	3,750	Carryover	0083-9625
		8300	Imp. - Non Bldg.	475,000	New Funding	0083-9625
		8974	Engineering Chgbk - CI	8,600	Carryover	0083-9625
		8300	Imp. - Non Bldg.	686,754	Carryover	0083-9625
		8976	Acct. Chgs - CIP	7,000	New Funding	0083-9625
		8330	Prof & Contr - Cap Proj	100,000	New Funding	0083-9625
		8800	Artwork	4,750	New Funding	0083-9625
	Total Water Line Extension				\$1,302,756	
Total Water				\$119,882,830		
Sewer	67th - 115th, Northern-C'Back	8974	Engineering Chgbk - CI	6,362	New Funding	0084-8017
		8300	Imp. - Non Bldg.	978,000	New Funding	0084-8017
		8800	Artwork	9,780	New Funding	0084-8017
		8976	Acct. Chgs - CIP	14,000	New Funding	0084-8017
		8330	Prof & Contr - Cap Proj	48,000	New Funding	0084-8017
	Total 67th - 115th, Northern-C'Back				\$1,056,142	
Sewer	Arrowhead Ranch WRF Bypa	8330	Prof & Contr - Cap Proj	61,969	Carryover	0084-8052
Total Arrowhead Ranch WRF Bypass				\$61,969		
Sewer	83rd Ave & Bell Road Lift St	8300	Imp. - Non Bldg.	1,442,943	Carryover	0084-8905
Total 83rd Ave & Bell Road Lift Stat				\$1,442,943		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Sewer	Sweetwater & 55th Ave SLS	8974	Engineering Chgbk - CI	3,909	Carryover	0084-9219
		8330	Prof & Contr - Cap Proj	99,347	Carryover	0084-9219
		8000	CIP Projects Contingenc	50,000	New Funding	0084-9219
		8800	Artwork	17,030	New Funding	0084-9219
		8974	Engineering Chgbk - CI	40,745	New Funding	0084-9219
		8300	Imp. - Non Bldg.	1,703,000	New Funding	0084-9219
		8976	Acct. Chgs - CIP	25,000	New Funding	0084-9219
		8330	Prof & Contr - Cap Proj	100,000	New Funding	0084-9219
Total Sweetwater & 55th Ave SLS				\$2,039,031		
Sewer	99th Ave Interceptor Line	8974	Engineering Chgbk - CI	32,448	New Funding	0084-9226
		8800	Artwork	29,208	New Funding	0084-9226
		8300	Imp. - Non Bldg.	1,069,814	Carryover	0084-9226
		8976	Acct. Chgs - CIP	40,000	New Funding	0084-9226
		8330	Prof & Contr - Cap Proj	420,001	Carryover	0084-9226
		8300	Imp. - Non Bldg.	2,920,776	New Funding	0084-9226
		8800	Artwork	11,000	Carryover	0084-9226
		8974	Engineering Chgbk - CI	26,681	Carryover	0084-9226
Total 99th Ave Interceptor Line				\$4,549,928		
Sewer	Arrowhead Ranch Sewer Odo	8800	Artwork	5,480	Carryover	0084-9227
		8300	Imp. - Non Bldg.	735,117	Carryover	0084-9227
		8974	Engineering Chgbk - CI	23,564	Carryover	0084-9227
Total Arrowhead Ranch Sewer Odor Con				\$764,161		
Sewer	Camelback Swr Rehab	8000	CIP Projects Contingenc	30,000	New Funding	0084-9228
		8976	Acct. Chgs - CIP	30,000	New Funding	0084-9228
		8974	Engineering Chgbk - CI	72,000	New Funding	0084-9228
		8300	Imp. - Non Bldg.	2,572,000	New Funding	0084-9228
		8800	Artwork	25,720	New Funding	0084-9228
Total Camelback Swr Rehab				\$2,729,720		
Sewer	Sewer System Evaluation	8300	Imp. - Non Bldg.	553,909	Carryover	0084-9233
Total Sewer System Evaluation				\$553,909		
Sewer	Arrowhead Sewer Lines	8800	Artwork	5,588	Carryover	0084-9236
		8320	Misc Cap Projects	7,872	Carryover	0084-9236
		8974	Engineering Chgbk - CI	13,440	Carryover	0084-9236
		8300	Imp. - Non Bldg.	1,211,561	Carryover	0084-9236
Total Arrowhead Sewer Lines				\$1,238,461		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Sewer	Security Enhance Wastewtr O	8800	Artwork	41,000	New Funding	0084-9237
		8976	Acct. Chgs - CIP	60,000	New Funding	0084-9237
		8000	CIP Projects Contingenc	100,000	New Funding	0084-9237
		8300	Imp. - Non Bldg.	4,100,000	New Funding	0084-9237
		8974	Engineering Chgbk - CI	44,951	New Funding	0084-9237
		8330	Prof & Contr - Cap Proj	400,000	New Funding	0084-9237
	Total Security Enhance Wastewtr Ops			\$4,745,951		
Sewer	Sewer 99th Ave.W.. Water M	8300	Imp. - Non Bldg.	1,982,018	Carryover	0084-9238
	Total Sewer 99th Ave.W.. Water Meter			\$1,982,018		
Sewer	Sewers for Areas on Septic Sy	8300	Imp. - Non Bldg.	874,179	Carryover	0084-9240
	Total Sewers for Areas on Septic Sys			\$874,179		
Sewer	67/Ave Swge Lft Sta. Odor C	8800	Artwork	9,000	New Funding	0084-9248
		8320	Misc Cap Projects	5,870	Carryover	0084-9248
		8320	Misc Cap Projects	9,770	New Funding	0084-9248
		8330	Prof & Contr - Cap Proj	45,000	Carryover	0084-9248
		8300	Imp. - Non Bldg.	1,867,074	Carryover	0084-9248
		8330	Prof & Contr - Cap Proj	90,000	New Funding	0084-9248
		8974	Engineering Chgbk - CI	27,225	New Funding	0084-9248
		8300	Imp. - Non Bldg.	900,000	New Funding	0084-9248
		8974	Engineering Chgbk - CI	11,791	Carryover	0084-9248
		8000	CIP Projects Contingenc	55,000	New Funding	0084-9248
		8800	Artwork	3,913	Carryover	0084-9248
	Total 67/Ave Swge Lft Sta. Odor Con.			\$3,024,643		
Sewer	95th Ave Odor Control Dosin	8300	Imp. - Non Bldg.	70,175	Carryover	0084-9250
	Total 95th Ave Odor Control Dosing			\$70,175		
Sewer	91st Ave. Construction	8320	Misc Cap Projects	9,600,000	New Funding	0084-9258
		8320	Misc Cap Projects	2,781,273	Carryover	0084-9258
		8300	Imp. - Non Bldg.	31,141	Carryover	0084-9258
	Total 91st Ave. Construction			\$12,412,414		
Sewer	Sewer Master Plan	8300	Imp. - Non Bldg.	97,494	Carryover	0084-9271
	Total Sewer Master Plan			\$97,494		
Sewer	61st Ave. Sewer Line	8300	Imp. - Non Bldg.	441,891	Carryover	0084-9273
	Total 61st Ave. Sewer Line			\$441,891		
Sewer	67th Ave. Lift Station	8330	Prof & Contr - Cap Proj	319,455	New Funding	0084-9274
		8320	Misc Cap Projects	5,220	New Funding	0084-9274
		8974	Engineering Chgbk - CI	8,785	New Funding	0084-9274
	Total 67th Ave. Lift Station			\$333,460		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
Sewer	67th and 83rd Avenue SLS M	8300	Imp. - Non Bldg.	483,511	Carryover	0084-9281
Total 67th and 83rd Avenue SLS Mode				\$483,511		
Sewer	CMOM Implementation	8000	CIP Projects Contingenc	3,260	New Funding	0084-9284
		8330	Prof & Contr - Cap Proj	326,000	New Funding	0084-9284
		8320	Misc Cap Projects	3,690	New Funding	0084-9284
		8974	Engineering Chgbk - CI	6,031	New Funding	0084-9284
		8330	Prof & Contr - Cap Proj	881,180	Carryover	0084-9284
		8974	Engineering Chgbk - CI	5,387	Carryover	0084-9284
		8320	Misc Cap Projects	3,690	Carryover	0084-9284
Total CMOM Implementation				\$1,229,238		
Sewer	Sewer Line Replacement	8300	Imp. - Non Bldg.	2,318,563	Carryover	0084-9623
		8330	Prof & Contr - Cap Proj	139,000	Carryover	0084-9623
		8330	Prof & Contr - Cap Proj	430,000	New Funding	0084-9623
		8300	Imp. - Non Bldg.	1,731,000	New Funding	0084-9623
		8976	Acct. Chgs - CIP	25,000	New Funding	0084-9623
		8000	CIP Projects Contingenc	43,000	New Funding	0084-9623
		8974	Engineering Chgbk - CI	14,510	New Funding	0084-9623
		8800	Artwork	17,310	New Funding	0084-9623
Total Sewer Line Replacement				\$4,718,383		
Sewer	Sewer Line Extension	8330	Prof & Contr - Cap Proj	85,000	New Funding	0084-9624
		8974	Engineering Chgbk - CI	6,888	New Funding	0084-9624
		8976	Acct. Chgs - CIP	3,750	New Funding	0084-9624
		8800	Artwork	2,500	New Funding	0084-9624
		8300	Imp. - Non Bldg.	250,000	New Funding	0084-9624
		8330	Prof & Contr - Cap Proj	87,600	Carryover	0084-9624
		8974	Engineering Chgbk - CI	2,409	Carryover	0084-9624
		8300	Imp. - Non Bldg.	263,208	Carryover	0084-9624
Total Sewer Line Extension				\$701,355		
Total Sewer				\$45,550,976		
DIF-Libraries	Library Books - Pop. Growth	8320	Misc Cap Projects	1,263,409	Carryover	0085-8961
		8320	Misc Cap Projects	309,398	New Funding	0085-8961
Total Library Books - Pop. Growth				\$1,572,807		
Total DIF-Libraries				\$1,572,807		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
DIF-Citywide Open Sp	Equestrian Staging Area	8330	Prof & Contr - Cap Proj	55,050	New Funding	0086-9030
		8300	Imp. - Non Bldg.	367,000	New Funding	0086-9030
		8976	Acct. Chgs - CIP	3,670	New Funding	0086-9030
		8800	Artwork	3,670	New Funding	0086-9030
		8000	CIP Projects Contingenc	37,156	New Funding	0086-9030
		8974	Engineering Chgbk - CI	20,680	New Funding	0086-9030
	Total Equestrian Staging Area				\$487,226	
Total DIF-Citywide Open Spaces				\$487,226		
DIF-Park Dev Zone 1	87th Ave. - Missouri (Zone 1)	8000	CIP Projects Contingenc	19,200	Carryover	0087-8955
		8974	Engineering Chgbk - CI	11,000	Carryover	0087-8955
		8800	Artwork	1,200	Carryover	0087-8955
		8320	Misc Cap Projects	6,000	Carryover	0087-8955
		8976	Acct. Chgs - CIP	1,800	Carryover	0087-8955
		8300	Imp. - Non Bldg.	377,721	Carryover	0087-8955
	Total 87th Ave. - Missouri (Zone 1)				\$416,921	
DIF-Park Dev Zone 1	87th Ave and Missouri	8000	CIP Projects Contingenc	31,863	New Funding	0087-8958
		8974	Engineering Chgbk - CI	11,721	New Funding	0087-8958
		8300	Imp. - Non Bldg.	208,000	New Funding	0087-8958
		8976	Acct. Chgs - CIP	5,200	New Funding	0087-8958
		8330	Prof & Contr - Cap Proj	31,200	New Funding	0087-8958
		8800	Artwork	2,080	New Funding	0087-8958
	Total 87th Ave and Missouri				\$290,064	
DIF-Park Dev Zone 1	79th Ave & Orangewood	8300	Imp. - Non Bldg.	286,000	New Funding	0087-9031
		8976	Acct. Chgs - CIP	2,840	New Funding	0087-9031
		8800	Artwork	2,860	New Funding	0087-9031
		8974	Engineering Chgbk - CI	16,116	New Funding	0087-9031
		8000	CIP Projects Contingenc	28,489	New Funding	0087-9031
		8330	Prof & Contr - Cap Proj	42,900	New Funding	0087-9031
	Total 79th Ave & Orangewood				\$379,205	
Total DIF-Park Dev Zone 1				\$1,086,190		
DIF-Park Dev Zone 2	Park Improvements/Enhance	8800	Artwork	1,150	New Funding	0088-8919
		8300	Imp. - Non Bldg.	115,000	New Funding	0088-8919
		8976	Acct. Chgs - CIP	1,150	New Funding	0088-8919
		8000	CIP Projects Contingenc	11,490	New Funding	0088-8919
		8974	Engineering Chgbk - CI	5,657	New Funding	0088-8919
	Total Park Improvements/Enhance				\$134,447	

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
DIF-Park Dev Zone 2	63rd - Butler Park Dvlpt. (Z2)	8330	Prof & Contr - Cap Proj	21,075	New Funding	0088-8932
		8000	CIP Projects Contingenc	11,240	New Funding	0088-8932
		8976	Acct. Chgs - CIP	3,512	New Funding	0088-8932
		8300	Imp. - Non Bldg.	623,341	Carryover	0088-8932
		8974	Engineering Chgbk - CI	11,000	New Funding	0088-8932
		8300	Imp. - Non Bldg.	140,500	New Funding	0088-8932
		8800	Artwork	1,405	New Funding	0088-8932
Total 63rd - Butler Park Dvlpt. (Z2)				\$812,073		
Total DIF-Park Dev Zone 2				\$946,520		
DIF-Park Dev Zone 3	Park Enhancements/Ren	8800	Artwork	328	New Funding	0093-8047
		8000	CIP Projects Contingenc	10,000	Carryover	0093-8047
		8300	Imp. - Non Bldg.	476,856	Carryover	0093-8047
		8974	Engineering Chgbk - CI	2,165	New Funding	0093-8047
		8800	Artwork	1,000	Carryover	0093-8047
		8300	Imp. - Non Bldg.	32,800	New Funding	0093-8047
		8000	CIP Projects Contingenc	3,280	New Funding	0093-8047
		8974	Engineering Chgbk - CI	4,800	Carryover	0093-8047
		8976	Acct. Chgs - CIP	328	New Funding	0093-8047
Total Park Enhancements/Ren				\$531,557		
Total DIF-Park Dev Zone 3				\$531,557		
DIF-Roadway Imp	Dev. Agree. - Mjr. Arterials	8320	Misc Cap Projects	300,000	New Funding	0094-8992
Total Dev. Agree. - Mjr. Arterials				\$300,000		
DIF-Roadway Imp	Dev. Agree. - Arterials	8320	Misc Cap Projects	300,000	New Funding	0094-8993
Total Dev. Agree. - Arterials				\$300,000		
DIF-Roadway Imp	Dev. Agree. - Signals	8800	Artwork	3,450	New Funding	0094-8994
		8300	Imp. - Non Bldg.	768,205	Carryover	0094-8994
		8974	Engineering Chgbk - CI	10,800	Carryover	0094-8994
		8300	Imp. - Non Bldg.	345,000	New Funding	0094-8994
		8974	Engineering Chgbk - CI	12,420	New Funding	0094-8994
		8800	Artwork	3,000	Carryover	0094-8994
Total Dev. Agree. - Signals				\$1,142,875		
DIF-Roadway Imp	59th Ave-Melinda to Pinncl	8800	Artwork	15,000	New Funding	0094-9566
		8000	CIP Projects Contingenc	120,000	New Funding	0094-9566
		8330	Prof & Contr - Cap Proj	2,264,013	Carryover	0094-9566
		8300	Imp. - Non Bldg.	1,500,000	New Funding	0094-9566
		8974	Engineering Chgbk - CI	54,000	New Funding	0094-9566
Total 59th Ave-Melinda to Pinncl Pk				\$3,953,013		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
DIF-Roadway Imp	Construction Vehicle w Bkt A	8400	Equipment	70,000	Carryover	0094-9585
Total Construction Vehicle w Bkt Arm				\$70,000		
DIF-Roadway Imp	Traffic Signals Shop Expansio	8300	Imp. - Non Bldg.	73,808	Carryover	0094-9587
		8400	Equipment	139,697	Carryover	0094-9587
Total Traffic Signals Shop Expansion				\$213,505		
DIF-Roadway Imp	Bethany Home Rd-91st - 83rd	8100	Land	1,034,500	New Funding	0094-9588
		8000	CIP Projects Contingenc	275,000	New Funding	0094-9588
Total Bethany Home Rd-91st - 83rd Av				\$1,309,500		
Total DIF-Roadway Imp				\$7,288,893		
G.F. Revenue Oblgs	Cabela's Retail	8300	Imp. - Non Bldg.	1,297	Carryover	0095-8220
		8100	Land	2,348,897	Carryover	0095-8220
Total Cabela's Retail				\$2,350,194		
G.F. Revenue Oblgs	Zanjero Improvements	8100	Land	2,470,223	Carryover	0095-8221
Total Zanjero Improvements				\$2,470,223		
G.F. Revenue Oblgs	Convention Center	8976	Acct. Chgs - CIP	20,000	New Funding	0095-8224
		8400	Equipment	3,622,000	New Funding	0095-8224
		8330	Prof & Contr - Cap Proj	1,000,000	New Funding	0095-8224
		8800	Artwork	180,000	New Funding	0095-8224
		8300	Imp. - Non Bldg.	18,000,000	New Funding	0095-8224
		8320	Misc Cap Projects	795,767	New Funding	0095-8224
		8974	Engineering Chgbk - CI	115,900	New Funding	0095-8224
		8000	CIP Projects Contingenc	1,500,000	New Funding	0095-8224
Total Convention Center				\$25,233,667		
G.F. Revenue Oblgs	Parking Structure	8800	Artwork	95,052	New Funding	0095-8225
		8000	CIP Projects Contingenc	500,000	New Funding	0095-8225
		8330	Prof & Contr - Cap Proj	500,000	New Funding	0095-8225
		8974	Engineering Chgbk - CI	115,000	New Funding	0095-8225
		8320	Misc Cap Projects	500,000	New Funding	0095-8225
		8400	Equipment	100,000	New Funding	0095-8225
		8976	Acct. Chgs - CIP	100,000	New Funding	0095-8225
		8300	Imp. - Non Bldg.	9,505,178	New Funding	0095-8225
Total Parking Structure				\$11,415,230		

City of Glendale
2007-2016 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 06-07 Budget	Funding Type	Account
G.F. Revenue Oblgs	Media Center/Cable Studio	8330	Prof & Contr - Cap Proj	1,500,000	New Funding	0095-8226
		8000	CIP Projects Contingenc	1,878,263	New Funding	0095-8226
		8400	Equipment	7,728,000	New Funding	0095-8226
		8800	Artwork	110,000	New Funding	0095-8226
		8976	Acct. Chgs - CIP	200,000	New Funding	0095-8226
		8974	Engineering Chgbk - CI	115,000	New Funding	0095-8226
		8320	Misc Cap Projects	900,000	New Funding	0095-8226
		8300	Imp. - Non Bldg.	11,000,000	New Funding	0095-8226
	Total Media Center/Cable Studio			\$23,431,263		
G.F. Revenue Oblgs	Training Facility Phase I	8000	CIP Projects Contingenc	2,855,717	New Funding	0095-8227
		8300	Imp. - Non Bldg.	21,000,000	New Funding	0095-8227
		8400	Equipment	150,000	New Funding	0095-8227
		8974	Engineering Chgbk - CI	80,850	New Funding	0095-8227
		8400	Equipment	750,000	New Funding	0095-8227
		8800	Artwork	210,000	New Funding	0095-8227
	8976	Acct. Chgs - CIP	160,000	New Funding	0095-8227	
Total Training Facility Phase I			\$25,206,567			
G.F. Revenue Oblgs	Loop 303 Infrastructure	8330	Prof & Contr - Cap Proj	497,046	New Funding	0095-8228
		8974	Engineering Chgbk - CI	2,954	New Funding	0095-8228
Total Loop 303 Infrastructure			\$500,000			
G.F. Revenue Oblgs	New Development Infrastruct	8974	Engineering Chgbk - CI	7,192	New Funding	0095-8229
		8000	CIP Projects Contingenc	104,027	New Funding	0095-8229
		8100	Land	2,000,000	New Funding	0095-8229
		8330	Prof & Contr - Cap Proj	388,781	New Funding	0095-8229
Total New Development Infrastructure			\$2,500,000			
Total G.F. Revenue Oblgs			\$93,107,144			
DIF-General Governme	City Hall Remodel & Space St	7330	Prof. & Contractual	116,770	Carryover	0097-8020
Total City Hall Remodel & Space Stdy			\$116,770			
DIF-General Governme	Land for City Court Building	7813	Lease Purchase Pmt Inte	36,288	Base	0097-9422
		7812	Lease Purchase Pmt Prin	540,000	Base	0097-9422
Total Land for City Court Building			\$576,288			
Total DIF-General Government			\$693,058			
Total Capital Budget			\$435,014,486			



SCHEDULES



Equivalent to three football fields in size, the soon-to-open Cabela's is much more than a retail store and will provide unique attractions for every member of the family, including a conservation mountain with running waterfall and stream; more than 400 animals in museum-quality dioramas; a 40,000-gallon walk-through aquarium stocked with indigenous fish; as well as a boat showroom and much more.

WHY INCLUDE SCHEDULES?

The budget schedules are intended to give the reader a brief glance at the city's financial situation. Schedule One is the most significant schedule, offering a summary of all pertinent financial information for the city. The reader can readily determine the starting and ending fund balances, transfers in and out of each fund, expenditures for both operating and capital projects, revenues, and debt for each fund.

The remaining schedules provide in-depth detail of budgetary information which is necessary for the smooth operation of the city. For instance, the revenue projections for the various funds are located in Schedule Two. These projections become the base for the city's revenue group who will monitor revenues throughout the year. Schedule Eleven lists all items to be purchased with carryover funding. If the anticipated savings do not occur, these carryover allocation items will need to be adjusted to stay within actual savings.

All the schedules serve as handy reference materials to City of Glendale employees and to the public.

Schedule One
FY 2007 Fund Balance Analysis
(All Dollars in Thousands)

		Beginning Fund Balance	Projected Revenues	Transfers In	Transfers Out	Operations	Capital Outlay	Debt Service	Contingency	Total Approp.	Ending Fund Balance
General/Special Rev. Funds:											
General Fund	01/1000	\$44,990	\$152,361	\$741	(\$8,517)	(\$166,945)	(\$6,063)	\$0	(\$16,568)	(\$189,576)	\$0
Streets	12/1340	\$3,768	\$15,838	\$1,709	(\$4,732)	(\$16,434)	(\$149)	\$0	\$0	(\$16,583)	\$0
Police Special Revenue Fund	02/1700	\$755	\$3,123	\$0	\$0	(\$3,056)	\$0	\$0	(\$330)	(\$3,386)	\$492
Fire Special Revenue Fund	04/1720	\$460	\$1,561	\$0	\$0	(\$1,838)	\$0	\$0	\$0	(\$1,838)	\$183
Transportation	25/1660	\$27,427	\$49,122	\$2,060	(\$64,661)	(\$10,350)	\$0	\$0	(\$3,598)	(\$13,948)	\$0
Local Transportation Assistance	13/1640	\$0	\$1,160	\$0	(\$1,160)	\$0	\$0	\$0	\$0	\$0	\$0
Civic Center Fund	06/1740	\$340	\$485	\$632	\$0	(\$933)	(\$424)	\$0	\$0	(\$1,357)	\$100
Airport Operating	15/1760	\$6	\$367	\$200	\$0	(\$574)	\$0	\$0	\$0	(\$574)	\$0
Employee Groups	39/1190	\$23	\$28	\$38	\$0	(\$68)	\$0	\$0	\$0	(\$68)	\$21
Arena Planning & Development	96/2260	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Arena Special Revenue	18/1780	\$0	\$8,357	\$0	(\$8,357)	\$0	\$0	\$0	\$0	\$0	\$0
Stadium Special Revenue	92/1280	\$315	\$550	\$639	(\$741)	(\$763)	\$0	\$0	\$0	(\$763)	\$0
National Events	03/1010	\$6,000	\$870	\$1,000	\$0	(\$5,010)	\$0	\$0	(\$2,860)	(\$7,870)	\$0
Community Housing Services	19/1080	\$1,200	\$8,501	\$505	\$0	(\$8,374)	(\$275)	\$0	\$0	(\$8,649)	\$1,557
Emergency Shelter Grants	38/1830	\$0	\$105	\$0	\$0	(\$105)	\$0	\$0	\$0	(\$105)	\$0
HOME Fund	10/1300	\$0	\$1,832	\$0	\$0	(\$1,832)	\$0	\$0	\$0	(\$1,832)	\$0
Community Dvpmnt Block Grant	11/1320	\$7	\$4,224	\$0	\$0	(\$4,230)	\$0	\$0	\$0	(\$4,230)	\$0
Court Fund	72/1240	\$357	\$327	\$0	\$0	(\$299)	\$0	\$0	\$0	(\$299)	\$385
CAP Grant Fund	46/1820	\$0	\$302	\$143	\$0	(\$444)	\$0	\$0	\$0	(\$444)	\$0
Other State and Local Grants	47/1840	\$43	\$8,734	\$150	\$0	(\$5,607)	(\$3,280)	\$0	\$0	(\$8,887)	\$40
Transportation Grants	24/1650	\$530	\$5,098	\$0	\$0	\$0	(\$5,628)	\$0	\$0	(\$5,628)	\$0
RICO Fund	48/1860	\$384	\$513	\$0	\$0	(\$897)	\$0	\$0	\$0	(\$897)	\$0

Enterprise Funds:

Water and Sewer	50/2360*	\$104,276	\$159,326	\$0	\$0	(\$43,162)	(\$176,311)	(\$17,174)	(\$5,000)	(\$241,647)	\$21,955
Sanitation	57/2480	\$4,026	\$15,279	\$0	\$0	(\$14,117)	(\$1,288)	\$0	(\$500)	(\$15,906)	\$3,399
Landfill	55/2440	\$18,270	\$9,045	\$0	\$0	(\$7,359)	(\$1,506)	(\$216)	(\$2,000)	(\$11,081)	\$16,234
Public Safety Training Fac.	71/2530	\$0	\$350	\$0	\$0	(\$350)	\$0	\$0	\$0	(\$350)	\$0

*Water and Sewer also includes the following funds: 51/2380, 83/2400 and 84/2420

Revolving/Internal Service Funds:

Risk Management Trust Fund	76/2540	\$3,227	\$2,780	\$0	\$0	(\$2,760)	\$0	\$0	(\$1,250)	(\$4,010)	\$1,997
Worker's Comp Trust Fund	77/2560	\$4,358	\$1,150	\$0	\$0	(\$1,407)	\$0	\$0	\$0	(\$1,407)	\$4,101
Benefits Trust Fund	79/2580	\$7,455	\$20,096	\$0	\$0	(\$19,600)	\$0	\$0	\$0	(\$19,600)	\$7,951
Vehicle Replacement Fund	41/1120	\$3,936	\$2,332	\$0	\$0	(\$3,174)	\$0	\$0	\$0	(\$3,174)	\$3,095
Technology Replacement Fund	42/1140	\$2,516	\$1,943	\$0	\$0	(\$3,659)	\$0	\$0	\$0	(\$3,659)	\$800
General Services Fund	16/1040	\$28	\$8,752	\$0	\$0	(\$8,769)	\$0	\$0	\$0	(\$8,769)	\$11
Telephone	27/1100	\$2	\$890	\$0	\$0	(\$892)	\$0	\$0	\$0	(\$892)	\$0
Marketing Self Sust.	52/1870	\$0	\$401	\$401	\$0	(\$802)	\$0	\$0	\$0	(\$802)	\$0
Parks Self Sust	73/1880	\$425	\$945	\$0	\$0	(\$1,355)	\$0	\$0	\$0	(\$1,355)	\$15
Library Book Sales	75/1260	\$0	\$337	\$0	\$0	(\$336)	\$0	\$0	\$0	(\$336)	\$0
Stadium Agreement SR	45/1790	\$0	\$1,123	\$0	\$0	(\$1,123)	\$0	\$0	\$0	(\$1,123)	\$0
Cable Equipment Replacement	54/1160	\$40	\$42	\$0	\$0	(\$56)	\$0	\$0	\$0	(\$56)	\$26

Schedule One
FY 2007 Fund Balance Analysis
(All Dollars in Thousands)

		Beginning Fund Balance	Projected Revenues	Transfers In	Transfers Out	Operations	Capital Outlay	Debt Service	Contingency	Total Approp.	Ending Fund Balance
Construction Funds:											
Open Space/Trails Bonds	35/2140	\$1,213	\$11	\$0	\$0	(\$1)	(\$783)	\$0	(\$440)	(\$1,224)	\$0
Library Bonds	64/2160	\$15	\$0	\$0	\$0	\$0	(\$15)	\$0	\$0	(\$15)	\$0
Public Safety	60/2040	\$5,899	\$18,400	\$0	\$0	(\$5)	(\$17,478)	\$0	(\$6,816)	(\$24,299)	\$0
Parks	36/2060	\$15,456	\$119	\$0	\$0	(\$15)	(\$12,377)	\$0	(\$3,183)	(\$15,575)	\$0
Flood Control	65/2180	\$7,690	\$11,284	\$0	\$0	(\$2)	(\$13,597)	\$0	(\$5,375)	(\$18,974)	\$0
Arena Construction	91/2240	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Rev Obligations	95/1270	\$18,072	\$87,000	\$0	\$0	\$0	(\$93,107)	\$0	(\$11,965)	(\$105,072)	\$0
Arts Commission	70/1220	\$2,059	\$990	\$0	\$0	(\$234)	(\$350)	\$0	(\$2,465)	(\$3,049)	\$0
Airport Capital	34/2120	\$0	\$2,228	\$0	\$0	\$0	(\$2,228)	\$0	\$0	(\$2,228)	\$0
Street/Parking Bonds	31/1980	\$7,756	\$1,415	\$0	\$0	(\$4)	(\$6,739)	\$0	(\$2,428)	(\$9,171)	\$0
Street Constr. G.O.	62/2020	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Street Revenue Bonds (HURF)	61/2000	\$14,292	\$105	\$0	\$0	(\$6)	(\$10,138)	\$0	(\$4,253)	(\$14,397)	\$0
Transit Bonds	68/2220	\$139	\$0	\$0	\$0	\$0	(\$139)	\$0	\$0	(\$139)	\$0
Transportation Construction	33/2210	\$0	\$0	\$63,911	\$0	\$0	(\$63,911)	\$0	\$0	(\$63,911)	\$0
Facilities Bonds	30/2080	\$352	\$0	\$0	\$0	\$0	\$0	\$0	(\$352)	(\$352)	\$0
Economic Development Bonds	32/2100	\$535	\$0	\$0	\$0	\$0	(\$535)	\$0	\$0	(\$535)	\$0
DIF- Citywide Parks	80/1460	\$1,920	\$505	\$0	\$0	\$0	(\$2,425)	\$0	\$0	(\$2,425)	\$0
DIF- Citywide Rec Facility	81/1480	\$1,247	\$276	\$0	\$0	\$0	(\$1,523)	\$0	\$0	(\$1,523)	\$0
DIF- Citywide Open Space	86/1520	\$390	\$98	\$0	\$0	\$0	(\$487)	\$0	\$0	(\$487)	\$0
DIF- Fire Protection Facilities	53/1420	\$603	\$626	\$0	\$0	\$0	(\$718)	(\$301)	(\$210)	(\$1,229)	\$0
DIF- Police Dept Facilities	74/1440	\$2,291	\$818	\$0	\$0	\$0	(\$500)	(\$400)	(\$2,210)	(\$3,109)	\$0
DIF- General Gov't	97/1620	\$1,924	\$1,831	\$0	\$0	\$0	(\$693)	(\$1,121)	(\$1,941)	(\$3,755)	\$0
DIF- Library Buildings	29/1380	\$2,695	\$60	\$0	\$0	\$0	(\$143)	\$0	(\$2,612)	(\$2,755)	\$0
DIF- Libraries	85/1500	\$2,774	\$515	\$0	\$0	\$0	(\$1,573)	\$0	(\$1,716)	(\$3,289)	\$0
DIF- Library Books	44/1400	\$305	\$0	\$0	\$0	\$0	(\$305)	\$0	\$0	(\$305)	\$0
DIF- Park Dev Zone 1	87/1540	\$635	\$753	\$0	\$0	\$0	(\$1,086)	\$0	(\$302)	(\$1,388)	\$0
DIF- Park Dev Zone 2	88/1560	\$757	\$190	\$0	\$0	\$0	(\$947)	\$0	\$0	(\$947)	\$0
DIF- Park Dev Zone 3	93/1580	\$493	\$39	\$0	\$0	\$0	(\$532)	\$0	\$0	(\$532)	\$0
DIF- Roadway Improvements	94/1600	\$9,239	\$2,189	\$0	\$0	\$0	(\$7,289)	\$0	(\$4,139)	(\$11,428)	\$0
Cultural Facility	28/2130	\$979	\$0	\$0	\$0	(\$2)	(\$474)	\$0	(\$503)	(\$979)	\$0
Cemetery Perpetual Care	82/2280	\$4,860	\$122	\$0	\$0	\$0	\$0	\$0	(\$4,982)	(\$4,982)	\$0

Debt Service Funds:

G.O. Bond Debt	20/1900	\$9,345	\$19,571	\$0	\$0	\$0	\$0	(\$17,548)	\$0	(\$17,548)	\$11,368
Street Revenue Bond Debt	22/1920	\$60	\$0	\$4,732	\$0	\$0	\$0	(\$4,732)	\$0	(\$4,732)	\$60
Local Improvement Districts	21/1960	\$139	\$10	\$0	\$0	\$0	\$0	(\$40)	\$0	(\$40)	\$109
Municipal Property Corporation	23/1940	\$800	\$25	\$11,306	\$0	\$0	\$0	(\$11,506)	\$0	(\$11,506)	\$626

*****TOTAL*****		\$350,099	\$637,427	\$88,167	(\$88,167)	(\$336,951)	(\$435,014)	(\$53,038)	(\$87,997)	(\$913,000)	\$74,526

Schedule Two Summary of Revenues

Fund	Description	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Budget
General Fund (0001/1000)					
	City Sales Tax	\$49,765,774	\$52,498,591	\$58,697,568	\$62,171,903
	State Income Tax	\$19,730,139	\$20,114,852	\$22,901,912	\$24,961,237
	State Shared Sales Tax	\$18,408,695	\$20,270,810	\$21,919,109	\$21,919,109
	Motor Vehicle In-Lieu	\$8,866,005	\$9,367,664	\$10,066,005	\$10,209,149
	Staff & Adm Chargebacks	\$8,077,256	\$7,182,999	\$7,835,000	\$7,991,000
	Property Tax	\$3,479,689	\$3,575,616	\$3,680,000	\$3,784,000
	Building Permits	\$2,790,758	\$2,747,443	\$2,872,277	\$3,398,122
	Court Revenue	\$2,706,825	\$2,673,137	\$2,676,000	\$2,700,079
	Gas/Elect. Franchise Fee	\$2,004,716	\$2,065,011	\$2,537,725	\$2,598,626
	Recreation Revenue	\$482,139	\$669,839	\$577,348	\$2,062,524
	Cable Franchise Fees	\$1,336,074	\$1,432,595	\$1,483,041	\$1,518,631
	Plan Check Fees	\$933,979	\$1,039,193	\$1,048,767	\$1,458,204
	Interest	(\$245,292)	\$2,047,392	\$1,000,000	\$1,163,852
	Miscellaneous	\$348,668	\$331,785	\$300,000	\$1,067,508
	Fire Department Fees	\$587,054	\$898,051	\$730,755	\$904,952
	City Property Rental	\$772,568	\$876,914	\$877,000	\$877,000
	Arena Fees	\$142,598	\$105,895	\$442,561	\$761,196
	Sales Tax Licenses	\$489,212	\$527,128	\$531,984	\$536,771
	Right-of-Way Permits	\$537,041	\$520,832	\$505,297	\$509,844
	Engineering Plan Check	\$485,339	\$412,904	\$416,709	\$470,458
	Planning/Zoning	\$295,253	\$307,051	\$309,880	\$312,668
	Library Fines/Fees	\$271,020	\$280,360	\$282,943	\$285,489
	Cemetery Revenue	\$193,785	\$286,251	\$245,000	\$252,350
	Liquor Licenses	\$160,892	\$167,823	\$169,369	\$170,893
	Bus./Prof. Licenses	\$87,341	\$106,896	\$107,881	\$108,851
	Business Licenses	\$142,353	\$75,502	\$76,199	\$76,884
	SRP In-Lieu	\$40,210	\$36,781	\$40,797	\$43,245
	Traffic Engineering Plan	\$55,182	\$24,430	\$40,974	\$41,343
	Miscellaneous CD Fees	\$5,198	\$671	\$5,351	\$5,399
	Facility Rental Income	\$4,075			
	Water Revenues	\$153			
	Lease Proceeds	\$162,292	\$166,340	\$100,000	
	Northern Crossing	\$7,269,960	\$809,479	\$852,767	
	Total - General Fund:	\$130,386,951	\$131,620,235	\$143,330,219	\$152,361,287
Police Spec. Rev. (0002/1700)					
	City Sales Tax	\$2,547,410	\$2,637,593	\$2,948,830	\$3,122,810
	Total - Police Spec. Rev.:	\$2,547,410	\$2,637,593	\$2,948,830	\$3,122,810

Schedule Two Summary of Revenues

Fund Description	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Budget
National Events (0003/1010)				
Miscellaneous				\$869,869
<u>Total - National Events:</u>				<u>\$869,869</u>
Fire Spec. Revenue (0004/1720)				
City Sales Tax	\$1,273,705	\$1,318,796	\$1,474,410	\$1,561,400
<u>Total - Fire Spec. Revenue:</u>	<u>\$1,273,705</u>	<u>\$1,318,796</u>	<u>\$1,474,410</u>	<u>\$1,561,400</u>
Civic Center (0006/1740)				
Facility Rental Income	\$242,085	\$283,566	\$270,000	\$291,000
Miscellaneous	\$155,133	\$165,076	\$148,500	\$160,050
Audio/Video Rental	\$29,470	\$34,915	\$31,500	\$33,950
<u>Total - Civic Center:</u>	<u>\$426,688</u>	<u>\$483,557</u>	<u>\$450,000</u>	<u>\$485,000</u>
HOME Fund (0010/1300)				
Grants	\$707,926	\$490,287	\$466,732	\$1,832,418
<u>Total - HOME Fund:</u>	<u>\$707,926</u>	<u>\$490,287</u>	<u>\$466,732</u>	<u>\$1,832,418</u>
C.D.B.G. (0011/1320)				
Grants	\$2,599,079	\$2,255,881	\$2,265,112	\$4,223,728
<u>Total - C.D.B.G.:</u>	<u>\$2,599,079</u>	<u>\$2,255,881</u>	<u>\$2,265,112</u>	<u>\$4,223,728</u>
Streets (0012/1340)				
Highway User Revenues	\$15,148,769	\$15,908,717	\$16,467,914	\$15,838,113
Miscellaneous	\$25,000			
<u>Total - Streets:</u>	<u>\$15,173,769</u>	<u>\$15,908,717</u>	<u>\$16,467,914</u>	<u>\$15,838,113</u>
L.T.A.F. (0013/1640)				
LTAF - Lottery	\$1,206,952	\$1,185,898	\$1,159,521	\$1,159,521
<u>Total - L.T.A.F.:</u>	<u>\$1,206,952</u>	<u>\$1,185,898</u>	<u>\$1,159,521</u>	<u>\$1,159,521</u>
Airport (0015/1760)				
Airport Fees	\$325,028	\$383,485	\$343,350	\$343,350
Lease Proceeds	\$19,800	\$21,600	\$20,680	\$22,680
Miscellaneous	\$1,195	\$1,290	\$1,050	\$1,050
<u>Total - Airport:</u>	<u>\$346,023</u>	<u>\$406,375</u>	<u>\$365,080</u>	<u>\$367,080</u>
General Services (0016/1040)				
Internal Charges	\$5,857,495	\$6,395,923	\$7,168,655	\$8,752,354
<u>Total - General Services:</u>	<u>\$5,857,495</u>	<u>\$6,395,923</u>	<u>\$7,168,655</u>	<u>\$8,752,354</u>

Schedule Two Summary of Revenues

Fund	Description	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Budget
Arena Special Rev. (0018/1780)					
	City Sales Tax	\$1,110,346	\$432,330	\$735,594	\$4,795,329
	Arena Fees	\$1,365,168	\$1,160,654	\$3,521,885	\$3,561,284
	Interest	\$31,789	\$12,264		
	Total - Arena Special Rev.:	<u>\$2,507,303</u>	<u>\$1,605,248</u>	<u>\$4,257,479</u>	<u>\$8,356,613</u>
Housing (0019/1080)					
	Grants	\$1,547,526	\$1,489,258	\$8,297,483	\$8,500,910
	Total - Housing:	<u>\$1,547,526</u>	<u>\$1,489,258</u>	<u>\$8,297,483</u>	<u>\$8,500,910</u>
G.O. Bond Debt (0020/1900)					
	Property Tax	\$14,841,054	\$15,845,914	\$17,946,615	\$19,570,869
	Miscellaneous			\$10	
	SRP In-Lieu	\$163,446	\$156,509		
	Interest	\$310	\$114,899		
	Total - G.O. Bond Debt:	<u>\$15,004,810</u>	<u>\$16,117,322</u>	<u>\$17,946,625</u>	<u>\$19,570,869</u>
Special Assess. Bond (0021/1960)					
	Special Assessments Rev.	\$321,804	\$21,628	\$14,308	\$7,200
	Interest	\$51,038	\$7,214	\$12,865	\$3,000
	Total - Special Assess. Bond:	<u>\$372,842</u>	<u>\$28,842</u>	<u>\$27,173</u>	<u>\$10,200</u>
Street Bond Debt (0022/1920)					
	Interest		\$39,304		
	Bond Proceeds	\$57,169			
	Total - Street Bond Debt:	<u>\$57,169</u>	<u>\$39,304</u>		
MPC Bond Debt (0023/1940)					
	Interest	\$177,911	\$55,135	\$42,000	\$25,000
	Miscellaneous		\$88,612		
	Total - MPC Bond Debt:	<u>\$177,911</u>	<u>\$143,747</u>	<u>\$42,000</u>	<u>\$25,000</u>
Transport. Grants (0024/1650)					
	Grants		\$790,607	\$331,960	\$5,098,000
	Total - Transport. Grants:		<u>\$790,607</u>	<u>\$331,960</u>	<u>\$5,098,000</u>

Schedule Two Summary of Revenues

Fund	Description	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Budget
Transportation (0025/1660)					
	Bond Proceeds				\$25,000,000
	City Sales Tax	\$19,024,308	\$19,827,346	\$22,166,973	\$23,474,824
	Interest	\$341,502	\$599,405	\$512,000	\$447,000
	Transit Revenue	\$166,524	\$184,457	\$180,000	\$200,000
	Miscellaneous	\$2,833	\$1,343	\$260	\$260
	Grants	\$227,645	\$3,612		
	Total - Transportation:	<u>\$19,762,812</u>	<u>\$20,616,163</u>	<u>\$22,859,233</u>	<u>\$49,122,084</u>
Telephone (0027/1100)					
	Internal Charges	\$835,518	\$811,176	\$782,000	\$889,750
	Total - Telephone:	<u>\$835,518</u>	<u>\$811,176</u>	<u>\$782,000</u>	<u>\$889,750</u>
Cultural Facility (0028/2130)					
	Bond Proceeds		\$4,580,345		
	Total - Cultural Facility:		<u>\$4,580,345</u>		
DIF-Library Bldg's (0029/1380)					
	Interest	\$42,261	\$54,132	\$66,000	\$60,000
	Total - DIF-Library Bldg's:	<u>\$42,261</u>	<u>\$54,132</u>	<u>\$66,000</u>	<u>\$60,000</u>
Facilities Bonds (0030/2080)					
	Bond Proceeds	\$8,669,573			
	Interest	\$38,317	\$5,903		
	Total - Facilities Bonds:	<u>\$8,707,890</u>	<u>\$5,903</u>		
Street/Parking Bonds (0031/1980)					
	Bond Proceeds	\$5,141,283		\$1,128,000	\$1,350,000
	Interest	\$28,282	\$124,255	\$93,000	\$65,000
	Grants		\$5,846	\$0	
	Miscellaneous			\$833	
	Total - Street/Parking Bonds:	<u>\$5,169,565</u>	<u>\$130,101</u>	<u>\$1,221,833</u>	<u>\$1,415,000</u>
Economic Dev. Bonds (0032/2100)					
	Interest	\$7,867	\$3,594	\$2,000	
	Bond Proceeds		\$1,019,269		
	Total - Economic Dev. Bonds:	<u>\$7,867</u>	<u>\$1,022,863</u>	<u>\$2,000</u>	
Airport Capital (0034/2120)					
	Grants	\$1,909,482	\$57,753	\$103,342	\$2,227,715
	Interest	\$12	\$22		
	Total - Airport Capital:	<u>\$1,909,494</u>	<u>\$57,775</u>	<u>\$103,342</u>	<u>\$2,227,715</u>

Schedule Two Summary of Revenues

Fund	Description	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Budget
Open Space Bonds (0035/2140)					
	Interest	\$27,916	\$31,908	\$16,000	\$11,000
	Grants		\$2,449		
	Total - Open Space Bonds:	<u>\$27,916</u>	<u>\$34,357</u>	<u>\$16,000</u>	<u>\$11,000</u>
Parks Bonds (0036/2060)					
	Interest	\$198,735	\$558,439	\$251,000	\$119,000
	Miscellaneous			\$6,382	
	Bond Proceeds	\$16,598,994		\$7,760,000	
	Grants		\$11,224		
	Total - Parks Bonds:	<u>\$16,797,729</u>	<u>\$569,663</u>	<u>\$8,017,382</u>	<u>\$119,000</u>
Emer. Shelter Grants (0038/1830)					
	Grants		\$94,322	\$102,420	\$105,382
	Total - Emer. Shelter Grants:		<u>\$94,322</u>	<u>\$102,420</u>	<u>\$105,382</u>
Employee Groups (0039/1190)					
	Miscellaneous		\$25,210	\$28,000	\$28,000
	Total - Employee Groups:		<u>\$25,210</u>	<u>\$28,000</u>	<u>\$28,000</u>
Vehicle Replacement (0041/1120)					
	Internal Charges	\$336,324	\$1,110,860	\$1,601,939	\$2,082,439
	Miscellaneous	\$83,438	\$167,145	\$150,000	\$150,000
	Interest	\$95,741	\$109,034	\$97,665	\$100,000
	Total - Vehicle Replacement:	<u>\$515,503</u>	<u>\$1,387,039</u>	<u>\$1,849,604</u>	<u>\$2,332,439</u>
Tech. Replacement (0042/1140)					
	Internal Charges	\$345,099	\$1,226,098	\$1,605,208	\$1,943,311
	Interest	\$48,181	\$58,672	\$64,155	
	Miscellaneous		\$12,697		
	Total - Tech. Replacement:	<u>\$393,280</u>	<u>\$1,297,467</u>	<u>\$1,669,363</u>	<u>\$1,943,311</u>
DIF-Library Books (0044/1400)					
	Interest	\$8,084	\$7,791	\$8,000	
	Total - DIF-Library Books:	<u>\$8,084</u>	<u>\$7,791</u>	<u>\$8,000</u>	
Stadium Agreement Special Revenue (0045/1790)					
	City Sales Tax		\$982,991	\$850,000	\$1,123,143
	Total - Stadium Agreement Speci		<u>\$982,991</u>	<u>\$850,000</u>	<u>\$1,123,143</u>

Schedule Two Summary of Revenues

Fund Description	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Budget
CAP Grant Fund (0046/1820)				
Grants	\$159,610	\$286,699	\$286,699	\$301,699
Total - CAP Grant Fund:	<u>\$159,610</u>	<u>\$286,699</u>	<u>\$286,699</u>	<u>\$301,699</u>
Other Grant Funds (0047/1840)				
Grants	\$2,712,872	\$3,609,681	\$6,255,000	\$8,734,000
Other		\$9,813		
Miscellaneous	\$725,189	\$881,522		
Recreation Revenue	\$7,982	\$2,024		
Interest	\$7,758	\$7,783		
Total - Other Grant Funds:	<u>\$3,453,801</u>	<u>\$4,510,823</u>	<u>\$6,255,000</u>	<u>\$8,734,000</u>
RICO Fund (0048/1860)				
State Forfeitures	\$336,244	\$178,989	\$200,000	\$402,641
Federal Forfeitures	\$12,306	\$26,459	\$100,000	\$100,000
Interest	\$10,162	\$14,740	\$10,367	\$10,367
Total - RICO Fund:	<u>\$358,712</u>	<u>\$220,188</u>	<u>\$310,367</u>	<u>\$513,008</u>
Water/Sewer Fund (0050/2360)				
Bond Proceeds	\$83,202,725		\$80,000,000	\$88,250,000
Water Revenues	\$27,275,918	\$26,885,707	\$31,021,800	\$34,873,400
Sewer Revenue	\$19,121,167	\$19,361,296	\$21,169,100	\$24,647,300
Water Development Impact	\$3,346,151	\$5,210,566	\$5,462,800	\$7,144,000
Sewer DIF	\$2,138,535	\$2,175,061	\$2,262,696	\$3,123,900
Interest	\$778,355	\$1,618,202	\$980,600	\$1,040,000
Staff & Adm Chargebacks	\$120,000	\$120,000	\$210,000	\$212,000
Miscellaneous	\$579,277	\$2,206,411	\$5,200,000	\$35,100
Grants	\$8,427	\$38,809		
Loan Proceeds	\$893,497			
Lease Proceeds		\$200,000		
Total - Water/Sewer Fund:	<u>\$137,464,052</u>	<u>\$57,816,052</u>	<u>\$146,306,996</u>	<u>\$159,325,700</u>
Mkt'g Special Events (0052/1870)				
Miscellaneous			\$401,000	\$401,000
Total - Mkt'g Special Events:			<u>\$401,000</u>	<u>\$401,000</u>
DIF-Fire Protect Fac (0053/1420)				
Development Impact Fees	\$632,130	\$508,257	\$608,000	\$608,000
Interest	\$29,407	\$17,370	\$7,000	\$18,000
Total - DIF-Fire Protect Fac:	<u>\$661,537</u>	<u>\$525,627</u>	<u>\$615,000</u>	<u>\$626,000</u>

Schedule Two Summary of Revenues

Fund	Description	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Budget
Cable Equip. Rental (0054/1160)					
	Audio/Video Rental	\$31,404	\$32,991	\$42,000	\$42,000
	Interest	\$95	\$99	\$97	\$97
	Grants	\$25,000			
	Total - Cable Equip. Rental:	<u>\$56,499</u>	<u>\$33,090</u>	<u>\$42,097</u>	<u>\$42,097</u>
Landfill Fund (0055/2440)					
	Recycling Sales	\$2,238,490	\$2,955,109	\$2,815,010	\$2,815,010
	Tipping Fees	\$2,828,750	\$2,603,556	\$2,599,633	\$2,599,817
	Internal Charges	\$3,396,035	\$2,810,200	\$2,431,717	\$2,501,938
	Interest	\$307,329	\$397,617	\$479,713	\$480,000
	Staff & Adm Chargebacks	\$370,070	\$369,999	\$370,000	\$369,752
	Development Impact Fees	\$206,597	\$167,419	\$181,329	\$181,329
	Miscellaneous	\$223,353	\$109,653	\$100,539	\$96,821
	Residential Recycling Fee	\$891,998	\$319,183		
	Total - Landfill Fund:	<u>\$10,462,622</u>	<u>\$9,732,736</u>	<u>\$8,977,941</u>	<u>\$9,044,667</u>
Sanitation Fund (0057/2480)					
	Residential Sanitation	\$8,115,499	\$9,007,372	\$9,529,326	\$9,672,266
	Commercial Sanitation Fro	\$3,363,097	\$3,235,463	\$3,471,259	\$3,323,327
	Lease Proceeds	\$655,000			\$775,000
	Commercial Sanitation Rol	\$679,567	\$644,760	\$700,000	\$750,000
	Internal Charges	\$198,671	\$270,643	\$297,989	\$290,000
	Outside City Commercial	\$284,231	\$229,836	\$214,473	\$190,000
	Interest	\$19,442	\$33,194	\$70,923	\$70,000
	Miscellaneous Bin Service	\$56,806	\$79,881	\$60,000	\$60,000
	Sanitation DIF	\$107,018	\$112,712	\$56,064	\$56,625
	Staff & Adm Chargebacks		\$33,117	\$39,505	\$41,749
	Miscellaneous	\$31,010	\$38,899	\$51,338	\$40,000
	Recycling Sales	\$3,578	\$10,047	\$9,647	\$9,743
	Total - Sanitation Fund:	<u>\$13,513,919</u>	<u>\$13,695,924</u>	<u>\$14,500,524</u>	<u>\$15,278,710</u>
Public Safety Bonds (0060/2040)					
	Bond Proceeds		\$6,590,496	\$12,250,000	\$18,390,000
	Interest	\$22,536			\$10,000
	Total - Public Safety Bonds:	<u>\$22,536</u>	<u>\$6,590,496</u>	<u>\$12,250,000</u>	<u>\$18,400,000</u>

Schedule Two Summary of Revenues

Fund	Description	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Budget
Street Revenue Bonds (0061/2000)					
	Interest	\$15,713	\$210,627	\$145,481	\$105,000
	Miscellaneous		\$272,367	\$4,453	
	Bond Proceeds	\$11,550,000		\$15,745,000	
	Grants		\$4,580	\$916,000	
	Total - Street Revenue Bonds:	\$11,565,713	\$487,574	\$16,810,934	\$105,000
Street Const. GO (0062/2020)					
	Interest	\$266	\$1,806		
	Total - Street Const. GO:	\$266	\$1,806		
Library Bonds (0064/2160)					
	Interest	\$5,722	\$1,707	\$455	
	Total - Library Bonds:	\$5,722	\$1,707	\$455	
Flood Control (0065/2180)					
	Bond Proceeds	\$6,777,003		\$7,886,000	\$11,241,000
	Interest	\$8,607	\$79,690	\$56,000	\$43,000
	Miscellaneous			\$164,592	
	Grants			\$700,000	
	Total - Flood Control:	\$6,785,610	\$79,690	\$8,806,592	\$11,284,000
Arts Commission (0070/1220)					
	Miscellaneous			\$973,633	\$973,633
	Interest	\$15,735	\$21,385	\$16,051	\$16,051
	Total - Arts Commission:	\$15,735	\$21,385	\$989,684	\$989,684
Training Fac - Rev (0071/2530)					
	Miscellaneous				\$349,546
	Total - Training Fac - Rev:				\$349,546
Court Fund (0072/1240)					
	Court Revenue	\$268,886	\$284,347	\$288,000	\$291,000
	Miscellaneous	\$32,757	\$33,570	\$31,000	\$31,000
	Interest	\$4,746	\$5,289	\$4,700	\$4,700
	Total - Court Fund:	\$306,389	\$323,206	\$323,700	\$326,700
Parks Self Sustain. (0073/1880)					
	Recreation Revenue	\$747,713	\$836,320	\$895,000	\$945,000
	Miscellaneous	\$332,069	\$298,364		
	Facility Rental Income	\$32,186	\$46,131	\$50,000	
	Total - Parks Self Sustain.:	\$1,111,968	\$1,180,815	\$945,000	\$945,000

Schedule Two Summary of Revenues

Fund Description	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Budget
DIF-PD Facilities (0074/1440)				
Development Impact Fees	\$864,421	\$628,036	\$770,000	\$770,000
Interest	\$36,454	\$40,976	\$48,000	\$48,000
Miscellaneous		\$670		
<u>Total - DIF-PD Facilities:</u>	<u>\$900,875</u>	<u>\$669,682</u>	<u>\$818,000</u>	<u>\$818,000</u>
Library Books (0075/1260)				
Library Fines/Fees	\$248,345	\$268,087	\$335,000	\$335,000
Miscellaneous	\$1,057	\$75	\$1,500	\$1,500
<u>Total - Library Books:</u>	<u>\$249,402</u>	<u>\$268,162</u>	<u>\$336,500</u>	<u>\$336,500</u>
Risk Mgmt Trust Fund (0076/2540)				
Internal Charges	\$2,299,999	\$2,300,980	\$2,556,257	\$2,760,062
Interest	\$19,181	\$64,902	\$30,000	\$20,000
<u>Total - Risk Mgmt Trust Fund:</u>	<u>\$2,319,180</u>	<u>\$2,365,882</u>	<u>\$2,586,257</u>	<u>\$2,780,062</u>
Workers Comp Fund (0077/2560)				
Internal Charges	\$1,133,000	\$1,132,999	\$1,137,500	\$1,024,892
Interest	\$115,758	\$93,812	\$118,085	\$125,000
<u>Total - Workers Comp Fund:</u>	<u>\$1,248,758</u>	<u>\$1,226,811</u>	<u>\$1,255,585</u>	<u>\$1,149,892</u>
Benefits Trust Fund (0079/2580)				
City Contributions	\$9,238,441	\$10,273,468	\$12,781,978	\$13,634,110
Employee Contributions	\$2,532,337	\$2,806,834	\$3,548,819	\$3,785,407
Retiree Contributions	\$1,484,575	\$1,665,784	\$2,188,819	\$2,405,080
Interest	\$73,739	\$117,366	\$234,684	\$271,300
Miscellaneous	\$13,204	\$9,892	\$110,066	
<u>Total - Benefits Trust Fund:</u>	<u>\$13,342,296</u>	<u>\$14,873,344</u>	<u>\$18,864,366</u>	<u>\$20,095,897</u>
DIF-Citywide Parks (0080/1460)				
Development Impact Fees	\$430,739	\$393,742	\$486,000	\$461,000
Interest	\$14,590	\$27,992	\$38,000	\$44,000
<u>Total - DIF-Citywide Parks:</u>	<u>\$445,329</u>	<u>\$421,734</u>	<u>\$524,000</u>	<u>\$505,000</u>
DIF-Citywide Rec Fac (0081/1480)				
Development Impact Fees	\$233,714	\$213,691	\$393,000	\$250,000
Interest	\$7,979	\$15,358	\$21,000	\$26,000
<u>Total - DIF-Citywide Rec Fac:</u>	<u>\$241,693</u>	<u>\$229,049</u>	<u>\$414,000</u>	<u>\$276,000</u>

Schedule Two Summary of Revenues

Fund Description	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Budget
Cemetery Perp. Care (0082/2280)				
Interest	\$75,629	\$96,944	\$118,500	\$121,500
Cemetery Revenue	(\$31)			
Miscellaneous	\$30,002			
<u>Total - Cemetery Perp. Care:</u>	<u>\$105,600</u>	<u>\$96,944</u>	<u>\$118,500</u>	<u>\$121,500</u>
DIF-Libraries (0085/1500)				
Development Impact Fees	\$513,658	\$469,548	\$470,000	\$470,000
Interest	\$24,383	\$42,199	\$56,000	\$45,000
<u>Total - DIF-Libraries:</u>	<u>\$538,041</u>	<u>\$511,747</u>	<u>\$526,000</u>	<u>\$515,000</u>
DIF-Citywide Open Sp (0086/1520)				
Development Impact Fees	\$79,984	\$73,106	\$100,000	\$86,000
Interest	\$2,718	\$5,235	\$7,000	\$12,000
<u>Total - DIF-Citywide Open Sp:</u>	<u>\$82,702</u>	<u>\$78,341</u>	<u>\$107,000</u>	<u>\$98,000</u>
DIF-Park Dev Zone 1 (0087/1540)				
Grants			\$109,000	\$600,000
Development Impact Fees	\$171,962	\$194,452	\$147,000	\$147,000
Interest	\$6,727	\$7,846	\$11,000	\$6,000
<u>Total - DIF-Park Dev Zone 1:</u>	<u>\$178,689</u>	<u>\$202,298</u>	<u>\$267,000</u>	<u>\$753,000</u>
DIF-Park Dev Zone 2 (0088/1560)				
Development Impact Fees	\$122,270	\$115,513	\$197,000	\$186,000
Interest	\$20,807	\$25,671	\$31,000	\$4,000
<u>Total - DIF-Park Dev Zone 2:</u>	<u>\$143,077</u>	<u>\$141,184</u>	<u>\$228,000</u>	<u>\$190,000</u>
Arena Construction (0091/2240)				
Interest	\$263,786	\$49,104	\$11,850	
<u>Total - Arena Construction:</u>	<u>\$263,786</u>	<u>\$49,104</u>	<u>\$11,850</u>	
Stadium Special Rev. (0092/1280)				
Building Permits	\$113,400	\$229,294		\$500,000
Recreation Revenue				\$50,000
Engineering Plan Check	\$11,827	\$17,574		
City Sales Tax	\$738,840			
Right-of-Way Permits	\$1,650	\$102		
Plan Check Fees	\$229,502	\$416,283		
Fire Department Fees	\$4,605	\$2,652		
<u>Total - Stadium Special Rev.:</u>	<u>\$1,099,824</u>	<u>\$665,905</u>		<u>\$550,000</u>

Schedule Two Summary of Revenues

Fund	Description	FY 04 Actual	FY 05 Actual	FY 06 Estimate	FY 07 Budget
DIF-Park Dev Zone 3 (0093/1580)					
	Development Impact Fees	\$51,754	\$5,882	\$46,000	\$39,000
	Interest	\$9,045	\$10,118	\$12,000	
	Total - DIF-Park Dev Zone 3:	\$60,799	\$16,000	\$58,000	\$39,000
DIF-Roadway Improvements (0094/1600)					
	Development Impact Fees	\$3,058,370	\$2,123,829	\$2,124,000	\$2,124,000
	Interest	\$69,360	\$142,765	\$196,000	\$65,000
	Grants	\$150,487			
	Total - DIF-Roadway Improvem	\$3,278,217	\$2,266,594	\$2,320,000	\$2,189,000
G.F. Revenue Oblgs (0095/1270)					
	Bond Proceeds			\$33,000,000	\$87,000,000
	Total - G.F. Revenue Oblgs:			\$33,000,000	\$87,000,000
Arena Dev/Rvw/Inspec (0096/2260)					
	Traffic Engineering Plan	\$8,913			
	Engineering Plan Check	\$41,754			
	Interest	\$305	\$61,682	\$125,000	
	Fire Department Fees	\$18,229			
	Plan Check Fees	\$3,483			
	Right-of-Way Permits	\$117,324			
	Building Permits	\$2,112			
	Total - Arena Dev/Rvw/Inspec:	\$192,120	\$61,682	\$125,000	
DIF-General Gov't (0097/1620)					
	Development Impact Fees	\$1,435,724	\$1,140,149	\$1,760,000	\$1,760,000
	Interest	\$53,280	\$52,202	\$50,000	\$71,000
	Total - DIF-General Gov't:	\$1,489,004	\$1,192,351	\$1,810,000	\$1,831,000
	Grand Total :	\$446,495,561	\$335,439,520	\$525,766,417	\$637,426,658

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
General Fund (0001/1000)				
<u>Administrative Svcs</u>				
(2205 / 11210) Administration Services Admi	\$179,194	\$507,978	\$317,140	\$252,526
<u>Finance</u>				
(2210 / 11310) Finance Administration	\$689,750	\$841,370	\$841,370	\$706,512
(2220 / 11320) Accounting Services	\$1,030,560	\$1,081,396	\$1,081,396	\$1,248,028
(2221 / 11330) L.I.D. Administration		\$9,000	\$9,000	\$9,000
(2230 / 11340) License/Collection	\$912,955	\$987,420	\$987,420	\$883,572
(2235 / 11350) Regulatory & Communication	\$66,319	\$72,563	\$72,563	\$61,176
(2420 / 11360) Purchasing	\$390,123	\$447,822	\$447,822	\$473,647
(2421 / 11370) Warehouse	\$337,844	\$371,224	\$363,095	\$394,658
<u>Total for Finance</u>	<u>\$3,427,551</u>	<u>\$3,810,795</u>	<u>\$3,802,666</u>	<u>\$3,776,593</u>
<u>Lease Pmts/OtherFees</u>				
(2490 / 11380) Lease Payments	\$4,231,189	\$4,691,420	\$4,691,420	\$9,763,792
(2491 / 11390) Merchant Fees				\$120,000
(2500 / 89800) 1000 Advisor Fees				\$163,852
<u>Total for Lease Pmts/OtherFees</u>	<u>\$4,231,189</u>	<u>\$4,691,420</u>	<u>\$4,691,420</u>	<u>\$10,047,644</u>
(2310 / 11510) Information Technology	\$2,827,308	\$3,846,052	\$3,497,339	\$3,928,405
<u>Management & Budget</u>				
(2410 / 11610) Budget & Research	\$512,122	\$576,335	\$576,335	\$626,271
(2415 / 11620) Grants Administration	\$100,960	\$140,665	\$140,665	\$154,578
<u>Total for Management & Budget</u>	<u>\$613,082</u>	<u>\$717,000</u>	<u>\$717,000</u>	<u>\$780,849</u>
<u>Economic Development</u>				
(2008 / 16030) Super Bowl Event Pre-Plannin	\$44,081	\$85,000	\$85,000	\$180,000
(5409 / 16010) Economic Development	\$713,226	\$730,172	\$830,072	\$947,118
<u>Total for Economic Development</u>	<u>\$757,307</u>	<u>\$815,172</u>	<u>\$915,072</u>	<u>\$1,127,118</u>
<u>Rebates & Incentives</u>				
(5450 / 16210) Rebates & Incentives	\$2,510,752	\$3,869,200	\$3,369,200	\$3,843,400
(5451 / 16220) Visual Improvement Program	\$196,483	\$619,404	\$50,000	\$267,768
(5452 / 16230) Redevelopment Land Acquisit		\$3,000,000	\$375,618	\$2,489,752
<u>Total for Rebates & Incentives</u>	<u>\$2,707,235</u>	<u>\$7,488,604</u>	<u>\$3,794,818</u>	<u>\$6,600,920</u>
<i>TOTAL - Administrative Svcs:</i>	\$14,742,866	\$21,877,021	\$17,735,455	\$26,514,055
<u>Appointed Officials</u>				
(1110 / 10010) Office of the Mayor	\$282,838	\$312,059	\$314,781	\$331,550

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
<u>Council Office</u>				
(1120 / 10110) Council Office	\$469,036	\$495,379	\$495,379	\$547,961
(1121 / 10120) Cholla District	\$56,064	\$67,677	\$45,177	\$75,877
(1122 / 10130) Barrel District	\$52,883	\$67,517	\$47,522	\$75,656
(1123 / 10140) Sahuaro District	\$40,827	\$67,462	\$44,962	\$75,662
(1124 / 10150) Cactus District	\$51,345	\$67,465	\$49,786	\$75,443
(1125 / 10160) Yucca District	\$41,359	\$67,438	\$59,138	\$75,577
(1126 / 10170) Ocotillo District	\$47,545	\$67,625	\$50,090	\$74,610
<u>Total for Council Office</u>	<u>\$759,059</u>	<u>\$900,563</u>	<u>\$792,054</u>	<u>\$1,000,786</u>
<u>City Clerk</u>				
(1210 / 10210) City Clerk	\$263,054	\$277,500	\$349,551	\$372,814
(1211 / 10220) Records Management	\$180,678	\$253,200	\$253,200	\$204,948
(1215 / 10230) Passport Services	\$527	\$2,500	\$2,500	\$2,500
(1220 / 10240) Elections	\$44,729	\$94,188	\$18,060	\$290,453
<u>Total for City Clerk</u>	<u>\$488,988</u>	<u>\$627,388</u>	<u>\$623,311</u>	<u>\$870,715</u>
 (1410 / 10410) City Court	 \$3,435,221	 \$3,723,004	 \$3,778,521	 \$4,229,974
<u>City Attorney</u>				
(1510 / 10610) City Attorney	\$1,730,328	\$2,099,167	\$2,099,167	\$2,768,151
(1511 / 10620) Attorney-Spec Proj Fees/Costs	\$526,573	\$475,000	\$475,000	\$575,000
<u>Total for City Attorney</u>	<u>\$2,256,901</u>	<u>\$2,574,167</u>	<u>\$2,574,167</u>	<u>\$3,343,151</u>
<i>TOTAL - Appointed Officials:</i>	\$7,223,007	\$8,137,181	\$8,082,834	\$9,776,176
<u>Community Dev.</u>				
(5111 / 15510) CD Deputy City Manager	\$414,361	\$442,546	\$443,046	\$427,215
<u>Building Safety</u>				
(5210 / 15610) Building Safety	\$1,685,642	\$1,895,690	\$1,893,015	\$2,337,504
(5217 / 15630) Westgate-Bldg Safety Rvw/Ins	\$322,914	\$985,456	\$985,456	\$977,908
(5510 / 15620) Development Services Center	\$491,204	\$730,188	\$682,183	\$724,654
<u>Total for Building Safety</u>	<u>\$2,499,760</u>	<u>\$3,611,334</u>	<u>\$3,560,654</u>	<u>\$4,040,066</u>
<u>Planning</u>				
(5310 / 15910) Planning Administration	\$417,003	\$471,140	\$471,040	\$486,993
(5311 / 15920) Zoning Admin & Tech. Asst.	\$294,726	\$332,869	\$332,869	\$357,851
(5312 / 15930) Current Planning	\$526,362	\$583,967	\$583,967	\$821,578
(5313 / 15940) Long-Range Planning & Rese	\$291,367	\$283,900	\$283,900	\$294,978
<u>Total for Planning</u>	<u>\$1,529,458</u>	<u>\$1,671,876</u>	<u>\$1,671,776</u>	<u>\$1,961,400</u>
 (4411 / 14410) Code Compliance	 \$1,061,342	 \$1,371,020	 \$1,370,920	 \$1,425,557

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
<u>Engineering</u>				
(5112 / 13810) Special Projects Admin.		\$3,189		
(6248 / 13710) BofA Bank Building	\$547,120	\$434,000	\$434,000	\$444,750
(6310 / 13720) Engineering Administration	\$352,789	\$397,241	\$397,241	\$418,248
(6331 / 13730) CIP Administration	\$29,107	\$226,269	\$229,458	\$374,070
(6332 / 13740) CIP Design	\$323,934	\$339,720	\$339,720	\$353,931
(6333 / 13750) CIP Construction	\$217,888	\$283,948	\$283,948	\$302,478
(6334 / 13760) Property Management	\$169,908	\$259,023	\$240,176	\$274,237
(6335 / 13770) Mapping and Records	\$246,878	\$339,310	\$358,157	\$288,201
(6336 / 13840) Westgate-Engineering Rvw/In		\$500,000		
(6338 / 13830) New River 404 Permit	\$1,380	\$50,000	\$50,000	\$50,000
(6341 / 13780) Land Development Division	\$455,166	\$515,057	\$510,377	\$399,836
(6342 / 13790) Construction Inspection	\$535,429	\$568,615	\$568,615	\$610,084
(6343 / 13800) Materials Testing	\$216,328	\$292,875	\$242,875	\$257,695
(6344 / 13820) Utility Inspection	\$172,421	\$200,384	\$205,064	\$219,693
<u>Total for Engineering</u>	<u>\$3,268,348</u>	<u>\$4,409,631</u>	<u>\$3,859,631</u>	<u>\$3,993,223</u>
<i>TOTAL - Community Dev.:</i>	\$8,773,269	\$11,506,407	\$10,906,027	\$11,847,461
<u>Community Services</u>				
(4110 / 14510) Comm. Services Admin.	\$234,256	\$278,027	\$278,027	\$271,243
<u>Parks & Recreation</u>				
(4210 / 14610) Parks & Recreation Admin.	\$238,039	\$440,313	\$209,614	\$305,939
(4239 / 14620) Glendale Community Center	\$201,503	\$195,440	\$196,516	\$214,901
(4240 / 14630) Recreation Support Services	\$793,494	\$711,609	\$670,256	\$941,530
(4241 / 14640) Adult Center	\$430,508	\$386,396	\$447,566	\$462,876
(4242 / 14650) Youth and Teen	\$840,372	\$1,294,400	\$910,202	\$993,639
(4243 / 14660) Special Events and Programs	\$415,841	\$432,534	\$432,534	\$493,970
(4245 / 14670) Sports and Health	\$244,529	\$266,266	\$266,266	\$295,958
(4247 / 14680) Aquatics	\$428,260	\$443,754	\$443,754	\$508,299
(4248 / 14690) Audio/Visual	\$158,420	\$193,922	\$193,922	\$229,374
(4250 / 14700) Marketing - Parks & Rec	\$151,512	\$168,142	\$145,824	\$173,350
(4251 / 14730) GESD-Reimb Division	\$216,867		\$164,289	\$102,000
(4252 / 14740) Copper Canyon HS Youth De			\$54,507	
(4272 / 14720) Foothills Recreation Center		\$592,435	\$592,435	\$1,908,940
(6220 / 13010) Pool Maintenance	\$214,138	\$248,158	\$248,158	\$263,073
(6221 / 13020) Park Irrigation	\$279,917	\$336,447	\$336,447	\$359,321
(6223 / 13030) Parks Special Operations	\$424,900	\$454,925	\$454,925	\$296,964
(6226 / 13040) Parks Central District	\$1,875,189	\$2,111,307	\$2,111,307	\$2,244,584
(6227 / 13050) Parks North District	\$1,734,633	\$1,979,775	\$1,962,450	\$2,014,419
(6234 / 14710) Park Rangers	\$335,359	\$314,147	\$340,367	\$386,274
(6240 / 13060) Elsie McCarthy Pk. Maintena	\$24,927	\$43,357	\$43,357	\$44,048
<u>Total for Parks & Recreation</u>	<u>\$9,008,408</u>	<u>\$10,613,327</u>	<u>\$10,224,696</u>	<u>\$12,239,459</u>
(4254 / 15110) Res. Infill Housing Incentives	\$24,356	\$75,000	\$28,056	\$96,944

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
<u>Comm. Partnerships</u>				
(4410 / 15010) Neighborhood Revitalization	\$242,603	\$463,471	\$463,471	\$525,335
(4412 / 15015) Neighborhood Partnership	\$368,009	\$401,860	\$388,860	\$560,506
(4414 / 15020) Neighborhood Volunteer Prog	\$73,077	\$80,611	\$80,611	\$614
(4416 / 15025) Mega Events - N'Hood/Volunt				\$48,820
<u>Total for Comm. Partnerships</u>	<u>\$683,689</u>	<u>\$945,942</u>	<u>\$932,942</u>	<u>\$1,135,275</u>
(4420 / 15120) Neighborhood Improvement		\$1,245,637	\$685,059	\$1,219,847
<u>Library & Arts</u>				
(4215 / 15210) Historic Sahuaro Ranch	\$104,157	\$92,840	\$92,840	\$234,200
(4510 / 15220) Library	\$7,461,550	\$8,177,426	\$7,981,626	\$8,524,979
<u>Total for Library & Arts</u>	<u>\$7,565,707</u>	<u>\$8,270,266</u>	<u>\$8,074,466</u>	<u>\$8,759,179</u>
<i>TOTAL - Community Services:</i>	\$17,516,416	\$21,428,199	\$20,223,246	\$23,721,947
<u>Internal Services</u>				
(1310 / 10310) City Manager	\$1,098,160	\$1,134,141	\$1,207,897	\$1,271,327
(1620 / 10710) City Auditor	\$318,282	\$367,269	\$367,269	\$408,913
(1810 / 10910) Intergovernmental Programs	\$652,821	\$734,826	\$519,900	\$528,626
<u>Marketing and Comm.</u>				
(1710 / 10810) Marketing	\$825,622	\$1,084,573	\$1,219,573	\$1,269,753
(1714 / 10820) Tourism	\$444,392	\$391,374	\$391,374	\$579,780
(1718 / 10830) Special Events Prod. Support	\$58,040	\$67,067	\$67,067	\$67,083
(4244 / 14110) City-Wide Special Events	\$582,283	\$487,102	\$211,304	\$269,643
(4520 / 14120) Cable Communications	\$568,179	\$814,213	\$814,213	\$796,072
<u>Total for Marketing and Comm.</u>	<u>\$2,478,516</u>	<u>\$2,844,329</u>	<u>\$2,703,531</u>	<u>\$2,982,331</u>
(1721 / 10890) Convention/Media/Parking				\$847,474
(4415 / 14420) CAP Local Match	\$12,507	\$20,994	\$20,994	\$24,874

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
<u>Human Resources</u>				
(1430 / 11010) Risk Management/Safety	\$349,244	\$499,947	\$509,947	\$553,161
(1431 / 11020) Employee Benefits	\$393,292	\$381,520	\$381,520	\$370,742
(1910 / 11030) Human Resources Admin.	\$696,672	\$629,449	\$726,605	\$779,933
(1915 / 11040) Employment and Staffing	\$322,805	\$367,629	\$367,629	\$422,217
(1920 / 11050) Employee Relations	\$222,419	\$244,553	\$334,553	\$284,722
(1925 / 11060) Compensation	\$346,467	\$414,174	\$389,174	\$408,425
(1930 / 11070) Organizational Development	\$361,254	\$326,769	\$351,769	\$428,239
<u>Total for Human Resources</u>	<u>\$2,692,153</u>	<u>\$2,864,041</u>	<u>\$3,061,197</u>	<u>\$3,247,439</u>
<i>TOTAL - Internal Services:</i>	\$7,252,439	\$7,965,600	\$7,880,788	\$9,310,984
<u>Non-Departmental</u>				
<u>Non-Departmental</u>				
(2440 / 11801) Fund 1000 Non-Dept	\$772,157	\$1,584,030	\$2,308,362	\$1,603,774
(2470 / 11802) Outside Agencies	\$227,000			
<u>Total for Non-Departmental</u>	<u>\$999,157</u>	<u>\$1,584,030</u>	<u>\$2,308,362</u>	<u>\$1,603,774</u>
<i>TOTAL - Non-Departmental:</i>	\$999,157	\$1,584,030	\$2,308,362	\$1,603,774
<u>Public Safety</u>				
<u>Police Department</u>				
(3120 / 12110) Police Legal Services	\$335,134	\$321,356	\$330,912	\$351,399
(3210 / 12120) Police Administration	\$3,421,547	\$4,783,086	\$3,835,868	\$3,488,598
(3220 / 12130) Central Patrol Bureau	\$10,571,778	\$12,278,799	\$13,217,679	\$14,970,466
(3230 / 12150) Crime Investigations	\$5,359,136	\$5,778,690	\$6,143,908	\$6,554,357
(3236 / 12160) Police Personnel Management	\$939,315	\$1,641,339	\$1,213,537	\$1,271,280
(3240 / 12170) Foothills Patrol Bureau	\$8,009,325	\$8,808,863	\$9,413,663	\$10,010,355
(3245 / 12190) Arena - PD Event Staffing	\$160,467	\$852,708	\$374,454	\$854,868
(3247 / 12231) Stadium - PD Event Staffing				\$997,752
(3250 / 12180) Police Support Services	\$7,362,724	\$8,114,630	\$8,500,256	\$7,201,354
(3252 / 12232) PS Training Fac - Police				\$131,051
(3256 / 12200) PD - Homeland Security				\$353,344
(3257 / 12210) PD - Fiscal Management				\$2,438,534
(3258 / 12220) PD - Detention				\$1,560,386
(3259 / 12230) PD - Communications				\$477,659
<u>Total for Police Department</u>	<u>\$36,159,426</u>	<u>\$42,579,471</u>	<u>\$43,030,277</u>	<u>\$50,661,403</u>

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
<u>Fire Department</u>				
(3310 / 12410) Fire Administration	\$887,674	\$759,661	\$712,781	\$757,643
(3315 / 12415) Fire Financial Resources		\$156,216	\$86,665	\$154,345
(3319 / 12420) Fire Life Safety Services Adm.		\$382,029	\$387,029	\$231,613
(3320 / 12422) Fire Operations	\$12,292,839	\$13,782,814	\$14,365,505	\$16,684,352
(3330 / 12433) Fire Resource Management	\$2,516,541	\$1,892,182	\$1,955,138	\$2,859,379
(3331 / 12430) Fire Logistical Services Adm.		\$142,183	\$144,683	\$149,762
(3334 / 3334) Logistical Services		\$116,629	\$118,629	
(3336 / 3336) Fire Office Systems		\$109,290	\$111,290	
(3338 / 3338) Fire Information/Technology		\$62,859	\$64,359	
(3340 / 12441) Fire Marshal's Office	\$775,433	\$844,112	\$852,312	\$1,129,318
(3341 / 3341) Fire Marshal - Code Developm		\$120,721	\$130,131	
(3347 / 12510) Westgate-Fire Marshal's Offic	\$11,646	\$121,668	\$121,668	
(3350 / 12436) Fire Medical Services & Healt	\$291,044	\$1,095,239	\$455,462	\$404,356
(3351 / 12491) Ambulance Services	\$268,322	\$446,584	\$446,584	\$505,014
(3352 / 12521) PS Training Fac - Fire				\$131,052
(3355 / 12490) Arena - Fire Event Staffing	\$83,728	\$303,294	\$303,294	\$304,731
(3357 / 12520) Stadium - Fire Event Staffing				\$386,770
(3360 / 12444) Fire Community Services	\$456,947	\$109,604	\$111,104	\$292,480
(3362 / 3362) Fire Community Relations		\$109,388	\$122,888	
(3364 / 12437) Fire Assessment & Planning		\$80,912	\$82,412	\$99,571
(3370 / 12434) Fire Training	\$206,519	\$222,261	\$222,261	\$370,337
(3375 / 3375) Fire Personnel & Safety		\$2,650	\$4,150	
(3380 / 12421) Fire Special Operations	\$262,466	\$330,380	\$345,280	\$255,328
(3390 / 12423) Fire - EOC	\$88,809	\$25,856	\$25,856	\$0
<u>Total for Fire Department</u>	<u>\$18,141,968</u>	<u>\$21,216,532</u>	<u>\$21,169,481</u>	<u>\$24,716,051</u>
<u>Homeland Security</u>				
(3410 / 12810) Homeland Security Admin.			\$190,838	\$101,663
(3411 / 12820) Emergency Operations Ctr (E				\$1,044,492
<u>Total for Homeland Security</u>			<u>\$190,838</u>	<u>\$1,146,155</u>
<i>TOTAL - Public Safety:</i>	\$54,301,394	\$63,796,003	\$64,390,596	\$76,523,609
<u>Public Works</u>				
(1335 / 12910) HazMat Incidence Response	\$23,387	\$44,477	\$37,000	\$44,477
(6110 / 13310) Public Works Administration	\$173,583	\$191,536	\$191,536	\$200,846
<u>Field Operations</u>				
(6210 / 13410) Field Operations Admin.	\$1,056,042	\$1,095,754	\$985,598	\$1,077,768
(6225 / 13420) Cemetery	\$212,449	\$230,292	\$230,292	\$237,923
(6249 / 13430) Manistee Ranch Maintenance	\$7,259	\$12,114	\$12,114	\$12,117
(6251 / 13440) Graffiti Removal	\$142,707	\$229,778	\$229,778	\$226,800
(6253 / 13450) Facilities Management	\$4,186,616	\$4,253,291	\$4,270,616	\$4,457,955
(6254 / 13460) Custodial Services	\$1,325,948	\$1,399,754	\$1,359,754	\$1,388,818
<u>Total for Field Operations</u>	<u>\$6,931,021</u>	<u>\$7,220,983</u>	<u>\$7,088,152</u>	<u>\$7,401,381</u>

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
<i>TOTAL - Public Works:</i>	\$7,127,991	\$7,456,996	\$7,316,688	\$7,646,704
TOTAL - General Fund	\$117,936,539	\$143,751,437	\$138,843,996	\$166,944,710
Police Spec. Rev. (0002/1700)				
<u>Public Safety</u>				
(3221 / 12310) Patrol - Special Revenue Fund	\$2,850,449	\$3,214,896	\$3,169,666	\$3,056,258
<i>TOTAL - Public Safety:</i>	\$2,850,449	\$3,214,896	\$3,169,666	\$3,056,258
TOTAL - Police Spec. Rev.	\$2,850,449	\$3,214,896	\$3,169,666	\$3,056,258

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
National Events Res. (0003/1010)				
<u>Administrative Svcs</u>				
(2005 / 16120) National Events Pre-Planning				\$1,000,000
<i>TOTAL - Administrative Svcs:</i>				\$1,000,000
<u>Community Dev.</u>				
<u>Transportation</u>				
(6362 / 16350) Transp - Fiesta Bowl Event				\$130,000
(6363 / 16355) Transp - BCS Event				\$100,000
<u>Total for Transportation</u>				\$230,000
<i>TOTAL - Community Dev.:</i>				\$230,000
<u>Internal Services</u>				
<u>Marketing and Comm.</u>				
(4522 / 14180) Mkt'g - Fiesta Bowl Event				\$345,000
(4523 / 14181) Mkt'g - BCS Event				\$50,000
<u>Total for Marketing and Comm.</u>				\$395,000
<i>TOTAL - Internal Services:</i>				\$395,000
<u>Public Safety</u>				
<u>Police Department</u>				
(3267 / 12350) PD - Fiesta Bowl Event				\$1,212,803
(3268 / 12355) PD - BCS Event				\$409,130
<u>Total for Police Department</u>				\$1,621,933
<u>Fire Department</u>				
(3387 / 12550) Fire - Fiesta Bowl Event				\$258,182
(3388 / 12555) Fire - BCS Event				\$263,711
<u>Total for Fire Department</u>				\$521,893
<i>TOTAL - Public Safety:</i>				\$2,143,826
<u>Public Works</u>				
(6260 / 13500) Right-of-Way - Mega Events				\$1,241,450
<i>TOTAL - Public Works:</i>				\$1,241,450
TOTAL - National Events Res.				\$5,010,276

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
Fire Spec. Revenue (0004/1720)				
<u>Public Safety</u>				
(3321 / 12610) Fire - Special Revenue Fund	\$1,357,467	\$1,317,339	\$1,317,339	\$1,838,262
<i>TOTAL - Public Safety:</i>	\$1,357,467	\$1,317,339	\$1,317,339	\$1,838,262
TOTAL - Fire Spec. Revenue	\$1,357,467	\$1,317,339	\$1,317,339	\$1,838,262
Civic Center (0006/1740)				
<u>Internal Services</u>				
(1720 / 11710) Civic Center	\$673,370	\$754,512	\$794,512	\$933,085
<i>TOTAL - Internal Services:</i>	\$673,370	\$754,512	\$794,512	\$933,085
TOTAL - Civic Center	\$673,370	\$754,512	\$794,512	\$933,085
Water Grants (0007/2340)				
<u>Public Works</u>				
(7685 / 7685) Water Security Planning		\$90,000	\$0	\$0
<i>TOTAL - Public Works:</i>		\$90,000	\$0	\$0
TOTAL - Water Grants		\$90,000	\$0	\$0
HOME Fund (0010/1300)				
<u>Community Services</u>				
(7501 / 30001) HOME Program	\$473,903	\$1,570,446	\$466,732	\$1,832,418
<i>TOTAL - Community Services:</i>	\$473,903	\$1,570,446	\$466,732	\$1,832,418
TOTAL - HOME Fund	\$473,903	\$1,570,446	\$466,732	\$1,832,418

Schedule Three Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
C.D.B.G. (0011/1320)				
<u>Community Services</u>				
(7110 / 31001) CDBG Programs	\$1,985,107	\$4,184,389	\$2,265,112	\$4,230,482
<i>TOTAL - Community Services:</i>	\$1,985,107	\$4,184,389	\$2,265,112	\$4,230,482
TOTAL - C.D.B.G.	\$1,985,107	\$4,184,389	\$2,265,112	\$4,230,482
Streets (0012/1340)				
<u>Community Dev.</u>				
<u>Transportation</u>				
(6321 / 16910) Transportation Administratio	\$429,830	\$329,768	\$333,546	\$579,288
(6322 / 16810) Traffic Signals	\$1,051,479	\$1,526,378	\$1,429,432	\$1,760,466
(6323 / 16820) Signs & Markings	\$787,855	\$889,406	\$889,406	\$908,186
(6324 / 16920) Street Light Management	\$1,541,989	\$1,648,498	\$1,648,498	\$1,640,893
(6325 / 16930) Transportation Planning	\$126,414	\$202,527	\$201,544	\$81,615
(6326 / 16940) Traffic Studies	\$324,895	\$454,436	\$453,487	\$485,492
(6327 / 16950) Traffic Design and Developme	\$251,618	\$271,097	\$271,097	\$272,773
(6360 / 16830) Arena - Transportation Ops.		\$78,779	\$28,976	\$78,779
(6361 / 16840) Stadium - Transportation Ops				\$473,000
Total for Transportation	\$4,514,080	\$5,400,889	\$5,255,986	\$6,280,492
<i>TOTAL - Community Dev.:</i>	\$4,514,080	\$5,400,889	\$5,255,986	\$6,280,492
<u>Public Works</u>				
<u>Field Operations</u>				
(6224 / 16710) Right-of-Way Maintenance	\$1,892,278	\$2,308,576	\$2,308,576	\$2,492,867
(6232 / 16720) Street Maintenance	\$4,452,806	\$6,069,420	\$6,219,420	\$6,942,675
(6233 / 16730) Street Cleaning	\$540,038	\$584,691	\$584,691	\$655,438
(6329 / 16740) Arena - ROW Maintenance		\$62,500	\$62,500	\$62,500
Total for Field Operations	\$6,885,122	\$9,025,187	\$9,175,187	\$10,153,480
<i>TOTAL - Public Works:</i>	\$6,885,122	\$9,025,187	\$9,175,187	\$10,153,480
TOTAL - Streets	\$11,399,202	\$14,426,076	\$14,431,173	\$16,433,972
Airport (0015/1760)				
<u>Community Dev.</u>				
(4310 / 16410) Airport Operations	\$540,415	\$565,547	\$565,547	\$573,636
<i>TOTAL - Community Dev.:</i>	\$540,415	\$565,547	\$565,547	\$573,636
TOTAL - Airport	\$540,415	\$565,547	\$565,547	\$573,636

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
General Services (0016/1040)				
<u>Public Works</u>				
<u>Field Operations</u>				
(6252 / 13510) Equipment Management	\$3,372,290	\$3,330,059	\$3,330,059	\$3,911,558
(6257 / 13520) Fuel Services	\$2,071,819	\$2,574,179	\$2,574,179	\$3,260,875
(6259 / 13530) Parts Store Operations	\$1,330,768	\$1,264,417	\$1,264,417	\$1,597,007
Total for Field Operations	\$6,774,877	\$7,168,655	\$7,168,655	\$8,769,440
TOTAL - Public Works:	\$6,774,877	\$7,168,655	\$7,168,655	\$8,769,440
TOTAL - General Services	\$6,774,877	\$7,168,655	\$7,168,655	\$8,769,440
Housing (0019/2500)				
<u>Community Services</u>				
(4424 / 17910) Housing Assistance Program	\$1,489,248	\$8,359,523	\$8,359,523	\$8,374,212
TOTAL - Community Services:	\$1,489,248	\$8,359,523	\$8,359,523	\$8,374,212
TOTAL - Housing	\$1,489,248	\$8,359,523	\$8,359,523	\$8,374,212
Transportation (0025/1660)				
<u>Community Dev.</u>				
(6359 / 16310) Transportation Engineering P	\$54,937	\$101,257	\$101,257	\$105,655
<u>Transportation</u>				
(6322 / 16810) Traffic Signals		\$5,000		
(6350 / 16510) Transportation Program Mg	\$1,071,740	\$1,291,544	\$1,411,544	\$1,276,694
(6351 / 16520) Transportation Education	\$198,486	\$253,913	\$253,913	\$257,953
(6353 / 16530) Dial-A-Ride	\$2,297,147	\$2,607,810	\$2,607,810	\$2,765,804
(6354 / 16540) Fixed Route	\$3,682,312	\$4,704,394	\$4,469,492	\$4,935,981
(6355 / 16550) Demand Management	\$11,525	\$118,160	\$118,160	\$118,160
(6356 / 16560) Trans. Program Education	\$54,356	\$125,000	\$5,000	
(6357 / 16570) Intelligent Transportation Sys	\$254,564	\$430,471	\$430,471	\$630,246
(6358 / 16580) Traffic Mitigation	\$97,160	\$182,162	\$182,162	\$259,142
Total for Transportation	\$7,667,290	\$9,718,454	\$9,478,552	\$10,243,980
TOTAL - Community Dev.:	\$7,722,227	\$9,819,711	\$9,579,809	\$10,349,635
TOTAL - Transportation	\$7,722,227	\$9,819,711	\$9,579,809	\$10,349,635

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
Telephone (0027/1100)				
<u>Administrative Svcs</u>				
(2325 / 11520) Telephones	\$999,371	\$817,197	\$817,197	\$892,090
<i>TOTAL - Administrative Svcs:</i>	\$999,371	\$817,197	\$817,197	\$892,090
TOTAL - Telephone	\$999,371	\$817,197	\$817,197	\$892,090
Cultural Facility (0028/2130)				
<u>Administrative Svcs</u>				
(2501 / 89801) 2130 Advisor Fees				\$1,732
<i>TOTAL - Administrative Svcs:</i>				\$1,732
TOTAL - Cultural Facility				\$1,732
Street/Parking Bonds (0031/1980)				
<u>Administrative Svcs</u>				
(2502 / 89802) 1980 Advisor Fees				\$3,844
<i>TOTAL - Administrative Svcs:</i>				\$3,844
TOTAL - Street/Parking Bonds				\$3,844
Open Space Bonds (0035/2140)				
<u>Administrative Svcs</u>				
(2503 / 89803) 2140 Advisor Fees				\$771
<i>TOTAL - Administrative Svcs:</i>				\$771
TOTAL - Open Space Bonds				\$771

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
Parks Bonds (0036/2060)				
<u>Administrative Svcs</u>				
(2504 / 89804) 2060 Advisor Fees				\$15,047
TOTAL - Administrative Svcs:				\$15,047
TOTAL - Parks Bonds				\$15,047
Emergency Shelter (0038/1830)				
<u>Community Services</u>				
(7736 / 31905) Emergency Shelter Grant	\$94,320	\$97,576	\$102,420	\$105,382
TOTAL - Community Services:	\$94,320	\$97,576	\$102,420	\$105,382
TOTAL - Emergency Shelter	\$94,320	\$97,576	\$102,420	\$105,382
Employee Groups (0039/1190)				
<u>Internal Services</u>				
<u>Employee Groups</u>				
(1950 / 11110) GEMS		\$12,637	\$12,637	\$12,637
(1951 / 11120) Diversity Committee		\$12,636	\$12,636	\$12,636
(1952 / 11130) Glendale Hispanic Network		\$12,636	\$12,636	\$12,636
(1953 / 11140) Holiday Event			\$30,000	\$30,000
Total for Employee Groups		\$37,909	\$67,909	\$67,909
TOTAL - Internal Services:		\$37,909	\$67,909	\$67,909
TOTAL - Employee Groups		\$37,909	\$67,909	\$67,909
Vehicle Replacement (0041/1120)				
<u>Public Works</u>				
(6255 / 13610) Equipment Replacement	\$2,492,702	\$2,439,433	\$2,295,433	\$3,173,741
TOTAL - Public Works:	\$2,492,702	\$2,439,433	\$2,295,433	\$3,173,741
TOTAL - Vehicle Replacement	\$2,492,702	\$2,439,433	\$2,295,433	\$3,173,741

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
Tech. Replacement (0042/1140)				
<u>Administrative Svcs</u>				
(2335 / 11530) Technology Replacement	\$1,542,957	\$1,785,816	\$1,785,816	\$3,658,702
<i>TOTAL - Administrative Svcs:</i>	\$1,542,957	\$1,785,816	\$1,785,816	\$3,658,702
TOTAL - Tech. Replacement	\$1,542,957	\$1,785,816	\$1,785,816	\$3,658,702
Stadium Agrmt. Rev. (0045/1790)				
<u>Administrative Svcs</u>				
(2229 / 11400) AZTSA - Stadium Tax Refund			\$850,000	\$1,123,143
<i>TOTAL - Administrative Svcs:</i>			\$850,000	\$1,123,143
TOTAL - Stadium Agrmt. Rev.			\$850,000	\$1,123,143
CAP Grant Fund (0046/1820)				
<u>Internal Services</u>				
(7116 / 32040) Community Action Program (	\$324,891	\$434,999	\$434,999	\$444,492
<i>TOTAL - Internal Services:</i>	\$324,891	\$434,999	\$434,999	\$444,492
TOTAL - CAP Grant Fund	\$324,891	\$434,999	\$434,999	\$444,492

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
Other Grants Fund (0047/1840)				
<u>Administrative Svcs</u>				
(7075 / 32010) Grant Match Funds - Mgt &	\$150,000	\$210,000	\$210,000	\$150,000
TOTAL - Administrative Svcs:	\$150,000	\$210,000	\$210,000	\$150,000
<u>Community Services</u>				
<u>Parks & Recreation</u>				
(7684 / 35001) YWCA-Legacy Foundation G	\$8,846	\$20,000		
(7820 / 35004) Grant Approp - Parks & Rec		\$500,000	\$500,000	\$500,000
Total for Parks & Recreation	\$8,846	\$520,000	\$500,000	\$500,000
(7800 / 36006) Grant Approp - Library	\$64,286	\$500,000	\$500,000	\$500,000
TOTAL - Community Services:	\$73,132	\$1,020,000	\$1,000,000	\$1,000,000
<u>Miscellaneous Grants</u>				
<u>Grants</u>				
(7026 / 32118) Miscellaneous Grants	\$606,578	\$350,000	\$167,266	\$350,000
(7875 / 32123) Domestic Violence Grant			\$182,734	\$202,890
Total for Grants	\$606,578	\$350,000	\$350,000	\$552,890
TOTAL - Miscellaneous Grants:	\$606,578	\$350,000	\$350,000	\$552,890
<u>Public Safety</u>				
<u>Police Department</u>				
(7039 / 33002) Victims Rights - PD	\$67,125	\$22,800	\$22,800	\$22,800
(7651 / 33021) Grant Approp - Police Dept	\$2,251,338	\$825,000	\$825,000	\$1,125,000
(7652 / 7652) VOCA 2002-301		\$67,107	\$67,107	
(7653 / 33018) VOCA 2003-113	\$94,966	\$139,512	\$139,512	\$163,717
(7903 / 33022) LLEBG 2002	\$98,286	\$120,000		
(7904 / 33023) LLEBG 2003	\$149,206	\$182,253		
Total for Police Department	\$2,660,921	\$1,356,672	\$1,054,419	\$1,311,517
<u>Fire Department</u>				
(7690 / 34001) Grant Approp - Fire Dept	\$586,525	\$2,425,000	\$2,425,000	\$2,425,000
(7899 / 34011) Metro Med Response Sys (M	\$188,580	\$135,000	\$135,000	
Total for Fire Department	\$775,105	\$2,560,000	\$2,560,000	\$2,425,000
TOTAL - Public Safety:	\$3,436,026	\$3,916,672	\$3,614,419	\$3,736,517
<u>Public Works</u>				
(7702 / 36501) Brownfields Assessment Grant	\$2,705		\$32,298	\$167,702

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
(7840 / 32130) Grant Approp - Utilities Dept		\$910,000	\$877,705	
<i>TOTAL - Public Works:</i>	<u>\$2,705</u>	<u>\$910,000</u>	<u>\$910,003</u>	<u>\$167,702</u>
TOTAL - Other Grants Fund	\$4,268,441	\$6,406,672	\$6,084,422	\$5,607,109
RICO Fund (0048/1860)				
<u>Public Safety</u>				
<u>Police Department</u>				
(7076 / 32020) Federal RICO	\$1,221	\$135,000	\$135,000	\$135,000
(7077 / 32030) State RICO	\$197,027	\$245,890	\$245,890	\$762,360
<u>Total for Police Department</u>	<u>\$198,248</u>	<u>\$380,890</u>	<u>\$380,890</u>	<u>\$897,360</u>
<i>TOTAL - Public Safety:</i>	<u>\$198,248</u>	<u>\$380,890</u>	<u>\$380,890</u>	<u>\$897,360</u>
TOTAL - RICO Fund	\$198,248	\$380,890	\$380,890	\$897,360

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
Water/Sewer Fund (0050/2360)				
<u>Administrative Svcs</u>				
(2240 / 17020) Customer Service Office	\$2,417,041	\$2,562,226	\$2,562,226	\$2,725,616
(2505 / 89805) 2360 Advisor Fees				\$4,702
TOTAL - Administrative Svcs:	\$2,417,041	\$2,562,226	\$2,562,226	\$2,730,318
<u>Non-Departmental</u>				
(2447 / 11809) Fund 2360 Non-Dept	\$253,203	\$500,000	\$500,000	
TOTAL - Non-Departmental:	\$253,203	\$500,000	\$500,000	
<u>Public Works</u>				
<u>Env. Resources</u>				
(1330 / 17010) Environmental Resources	\$376,632	\$415,481	\$412,551	\$435,440
(6429 / 17420) Water Quality	\$1,042,458	\$1,242,307	\$1,242,307	\$1,309,135
Total for Env. Resources	\$1,419,090	\$1,657,788	\$1,654,858	\$1,744,575
<u>Utilities</u>				
(6410 / 17110) Utilities Administration	\$5,074,231	\$6,221,228	\$6,240,628	\$6,459,484
(6418 / 17120) Information Management	\$572,248	\$994,489	\$994,489	\$1,070,642
(6419 / 17130) Public Service Representatives	\$252,849	\$233,344	\$234,844	\$291,518
(6430 / 17160) Arrowhead Reclamation Plant	\$1,594,600	\$1,900,521	\$1,729,538	\$2,139,239
(6432 / 17170) West Area Plant	\$2,141,120	\$2,648,708	\$2,577,983	\$2,971,170
(6433 / 17140) System Security	\$24,439	\$110,406	\$110,406	\$318,367
(6434 / 17150) Lazy J Trailer Park			\$56,900	
Total for Utilities	\$9,659,487	\$12,108,696	\$11,944,788	\$13,250,420
TOTAL - Public Works:	\$11,078,577	\$13,766,484	\$13,599,646	\$14,994,995
TOTAL - Water/Sewer Fund	\$13,748,821	\$16,828,710	\$16,661,872	\$17,725,313

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
Mkt'g Special Events (0052/1870)				
<u>Internal Services</u>				
<u>Marketing and Comm.</u>				
(4246 / 14310) Tourism - Souvenir Program			\$1,500	\$51,000
(4249 / 14320) 4th of July			\$500,000	\$25,000
(4253 / 14321) Glitter Spectacular				\$90,000
(4255 / 14322) Enchanted Evening				\$30,000
(4256 / 14323) Glitter and Glow				\$50,000
(4257 / 14324) Chocolate Affaire				\$90,000
(4258 / 14325) Jazz Festival				\$170,000
(4259 / 14326) Glitters Light				\$235,798
(4260 / 14327) Other Special Events				\$60,000
<u>Total for Marketing and Comm.</u>			<u>\$501,500</u>	<u>\$801,798</u>
<i>TOTAL - Internal Services:</i>			\$501,500	\$801,798
TOTAL - Mkt'g Special Events			\$501,500	\$801,798
Cable Equip. Rental (0054/1160)				
<u>Internal Services</u>				
(4525 / 14210) Communications Production	\$11,212	\$54,700	\$54,700	\$56,417
<i>TOTAL - Internal Services:</i>	\$11,212	\$54,700	\$54,700	\$56,417
TOTAL - Cable Equip. Rental	\$11,212	\$54,700	\$54,700	\$56,417
Landfill Fund (0055/2440)				
<u>Non-Departmental</u>				
(2448 / 11810) Fund 2448 Non-Dept		\$250,000	\$250,000	
<i>TOTAL - Non-Departmental:</i>		\$250,000	\$250,000	
<u>Public Works</u>				
<u>Field Operations</u>				
(6235 / 17710) Landfill	\$3,006,525	\$2,987,162	\$2,967,434	\$3,098,530
(6273 / 17740) Recycling	\$1,110,785	\$1,147,233	\$1,147,233	\$829,988
(6274 / 17720) Gas Management System	\$34,638	\$84,000	\$84,000	\$84,000
(6275 / 17750) MRF Operations	\$8,444,449	\$2,008,618	\$2,008,618	\$2,444,326
(6281 / 17730) Solid Waste Admin	\$728,240	\$871,374	\$891,102	\$902,505
<u>Total for Field Operations</u>	<u>\$13,324,637</u>	<u>\$7,098,387</u>	<u>\$7,098,387</u>	<u>\$7,359,349</u>
<i>TOTAL - Public Works:</i>	\$13,324,637	\$7,098,387	\$7,098,387	\$7,359,349
TOTAL - Landfill Fund	\$13,324,637	\$7,348,387	\$7,348,387	\$7,359,349

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
Sanitation Fund (0057/2480)				
<u>Non-Departmental</u>				
(2449 / 11811) Fund 2449 Non-Dept		\$363,838		
TOTAL - Non-Departmental:		\$363,838		
<u>Public Works</u>				
<u>Field Operations</u>				
(6269 / 17810) Sanitation Roll-off	\$742,263	\$981,078	\$998,078	\$1,063,585
(6271 / 17820) Sanitation Frontload	\$3,349,272	\$3,428,015	\$3,411,015	\$3,505,890
(6272 / 17830) Curb Service	\$6,888,779	\$6,602,719	\$6,602,719	\$7,418,328
(6280 / 17840) Residential-Loose Trash Colle	\$1,716,182	\$1,819,901	\$1,952,861	\$2,129,649
Total for Field Operations	\$12,696,496	\$12,831,713	\$12,964,673	\$14,117,452
TOTAL - Public Works:	\$12,696,496	\$12,831,713	\$12,964,673	\$14,117,452
TOTAL - Sanitation Fund	\$12,696,496	\$13,195,551	\$12,964,673	\$14,117,452
Public Safety Bonds (0060/2040)				
<u>Administrative Svcs</u>				
(2506 / 89806) 2040 Advisor Fees				\$5,107
TOTAL - Administrative Svcs:				\$5,107
TOTAL - Public Safety Bonds				\$5,107
HURF Bonds (0061/2000)				
<u>Administrative Svcs</u>				
(2507 / 89807) 2000 Advisor Fees				\$6,299
TOTAL - Administrative Svcs:				\$6,299
TOTAL - HURF Bonds				\$6,299

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
Flood Control (0065/2180)				
<u>Administrative Svcs</u>				
(2508 / 89808) 2180 Advisor Fees				\$1,838
<i>TOTAL - Administrative Svcs:</i>				\$1,838
TOTAL - Flood Control				\$1,838
Arts Commission (0070/1220)				
<u>Community Services</u>				
(4217 / 15310) Arts Maintenance	\$157,503	\$227,465	\$227,465	\$233,572
<i>TOTAL - Community Services:</i>	\$157,503	\$227,465	\$227,465	\$233,572
TOTAL - Arts Commission	\$157,503	\$227,465	\$227,465	\$233,572
Training Fac - Rev (0071/2530)				
<u>Public Safety</u>				
(3249 / 12390) PS Training Ops - Police				\$157,130
(3369 / 12590) PS Training Ops - Fire				\$192,416
<i>TOTAL - Public Safety:</i>				\$349,546
TOTAL - Training Fac - Rev				\$349,546
Court Fund (0072/1240)				
<u>Appointed Officials</u>				
<u>City Court</u>				
(1411 / 10510) Court Security & Improvemen	\$182,871	\$196,603	\$196,603	\$237,871
(1412 / 10520) Court Time Payments	\$80,069	\$85,568	\$85,568	
(1413 / 10530) Fill the Gap	\$20,417	\$62,541	\$43,541	\$61,000
Total for City Court	\$283,357	\$344,712	\$325,712	\$298,871
<i>TOTAL - Appointed Officials:</i>	\$283,357	\$344,712	\$325,712	\$298,871
TOTAL - Court Fund	\$283,357	\$344,712	\$325,712	\$298,871

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
Self-Sustaining Fund (0073/1880)				
<u>Community Services</u>				
<u>Parks & Recreation</u>				
(4262 / 14820) Rec Self Sust-Administration	\$1,214	\$55,000	\$55,000	\$55,000
(4263 / 14825) Adult Center Self Sustaining		\$37,000	\$77,000	\$85,000
(4264 / 14830) Rec Self Sust-Spec Int Classes	\$190,940	\$237,598	\$237,598	\$137,598
(4265 / 14840) Sports Self Sustaining	\$64,330	\$122,453	\$122,453	\$325,067
(4266 / 14850) Youth and Teen Self Sustainin	\$217,662	\$367,719	\$209,723	\$365,308
(4267 / 14860) Spec Events & Prgm Self Sust	\$329,023	\$526,140	\$326,140	\$164,213
(4268 / 14870) Rec Self Sust-Audio/Visual	\$16,795	\$21,650	\$21,650	\$21,650
(4273 / 14890) Aquatic Self Sustaining				\$27,919
(6213 / 13120) Apollo Pool Repair	\$6,261	\$10,000	\$10,000	\$10,000
(6214 / 13130) Cardinal Pool Repair	\$29,636	\$35,000	\$10,000	\$35,000
(6215 / 13140) Cactus Pool Repair	\$8,188	\$10,000	\$10,000	\$10,000
(6216 / 13150) GCC Pool Repair	\$22,557	\$25,000	\$15,389	\$25,000
(6217 / 14880) Ironwood HS Lights		\$5,000	\$5,000	\$5,000
(6218 / 13160) Ironwood Pool Repair	\$29,186	\$35,000	\$20,000	\$35,000
(6219 / 13170) Dedicate A Tree	\$213	\$5,000	\$5,000	\$5,000
(6229 / 13180) Desert Valley Park	\$2,947	\$2,000	\$2,000	\$2,000
(6230 / 13190) GESD ES Ballfields		\$7,000	\$7,000	\$7,000
(6236 / 13210) Desert Mirage Park		\$7,000		\$7,000
(6237 / 13220) Desert Gardens Park		\$7,000		\$7,000
(6238 / 13230) Discovery Park		\$7,000		\$7,000
(6239 / 13200) Arrowhead Amenities Sinking	\$20,341	\$18,000	\$18,000	\$18,000
Total for Parks & Recreation	\$939,293	\$1,540,560	\$1,151,953	\$1,354,755
TOTAL - Community Services:	\$939,293	\$1,540,560	\$1,151,953	\$1,354,755
<u>Internal Services</u>				
<u>Marketing and Comm.</u>				
(4246 / 14310) Tourism - Souvenir Program	\$531	\$65,000		
(4249 / 14320) 4th of July	\$495,675	\$700,000		
Total for Marketing and Comm.	\$496,206	\$765,000		
TOTAL - Internal Services:	\$496,206	\$765,000		
TOTAL - Self-Sustaining Fund	\$1,435,499	\$2,305,560	\$1,151,953	\$1,354,755
Library Books (0075/1260)				
<u>Community Services</u>				
<u>Library & Arts</u>				
(4512 / 15410) Library Book Fund	\$158,958	\$309,003	\$309,003	\$231,003
(4515 / 15420) Library Special Revenue	\$143,718	\$215,150	\$215,150	\$105,150
Total for Library & Arts	\$302,676	\$524,153	\$524,153	\$336,153
TOTAL - Community Services:	\$302,676	\$524,153	\$524,153	\$336,153
TOTAL - Library Books	\$302,676	\$524,153	\$524,153	\$336,153

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
Risk Mgmt Trust Fund (0076/2540)				
<u>Internal Services</u>				
(1435 / 18010) Risk Mgmt Trust Fund	\$3,247,941	\$2,250,000	\$2,250,000	\$2,760,000
<i>TOTAL - Internal Services:</i>	\$3,247,941	\$2,250,000	\$2,250,000	\$2,760,000
TOTAL - Risk Mgmt Trust Fund	\$3,247,941	\$2,250,000	\$2,250,000	\$2,760,000
Workers Comp Fund (0077/2560)				
<u>Internal Services</u>				
(1433 / 18110) Worker's Compensation	\$1,426,983	\$1,407,000	\$1,407,000	\$1,407,000
<i>TOTAL - Internal Services:</i>	\$1,426,983	\$1,407,000	\$1,407,000	\$1,407,000
TOTAL - Workers Comp Fund	\$1,426,983	\$1,407,000	\$1,407,000	\$1,407,000
Benefits Trust Fund (0079/2580)				
<u>Internal Services</u>				
(1434 / 18210) Benefit Programs	\$13,704,535	\$13,692,468	\$13,692,468	\$19,600,000
<i>TOTAL - Internal Services:</i>	\$13,704,535	\$13,692,468	\$13,692,468	\$19,600,000
TOTAL - Benefits Trust Fund	\$13,704,535	\$13,692,468	\$13,692,468	\$19,600,000

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
Water Sub-Fund (0083/2400)				
<u>Administrative Svcs</u>				
(2509 / 89809) 2400 Advisor Fees				\$16,130
TOTAL - Administrative Svcs:				\$16,130
<u>Community Dev.</u>				
(5211 / 17510) Cross Connection Control	\$120,943	\$231,223	\$212,523	\$215,145
TOTAL - Community Dev.:	\$120,943	\$231,223	\$212,523	\$215,145
<u>Public Works</u>				
(6411 / 17410) Water Conservation	\$153,732	\$312,728	\$312,728	\$316,422
<u>Utilities</u>				
(6222 / 17220) Irrigation	\$186,020	\$177,343	\$177,343	\$170,283
(6417 / 17230) Raw Water Usage	\$2,750,140	\$3,164,182	\$3,164,182	\$3,482,182
(6420 / 17240) Central System Control	\$1,165,378	\$1,415,043	\$1,415,043	\$1,411,873
(6421 / 17250) Pyramid Peak Plant	\$1,284,355	\$1,544,427	\$1,544,427	\$1,624,677
(6422 / 17260) Cholla Treatment Plant	\$1,572,843	\$2,525,681	\$2,163,281	\$3,298,070
(6423 / 17270) Major Maintenance	\$233,365	\$457,027	\$303,114	\$332,802
(6426 / 17280) Central System Maintenance	\$382,645	\$419,772	\$419,772	\$409,831
(6442 / 17290) Water Distribution	\$2,936,046	\$2,727,767	\$2,727,767	\$3,483,640
(6443 / 17300) Meter Maintenance	\$1,154,109	\$1,203,075	\$1,203,075	\$1,264,641
(6452 / 17210) Customer Service - Field	\$932,880	\$985,746	\$985,746	\$1,286,590
(6453 / 17310) Oasis Water Campus			\$134,813	\$670,010
Total for Utilities	\$12,597,781	\$14,620,063	\$14,238,563	\$17,434,599
TOTAL - Public Works:	\$12,751,513	\$14,932,791	\$14,551,291	\$17,751,021
TOTAL - Water Sub-Fund	\$12,872,456	\$15,164,014	\$14,763,814	\$17,982,296

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
Sewer Sub-Fund (0084/2420)				
<u>Administrative Svcs</u>				
(2510 / 89810) 2420 Advisor Fees				\$5,678
TOTAL - Administrative Svcs:				\$5,678
<u>Public Works</u>				
<u>Utilities</u>				
(6425 / 17610) Pretreatment Program	\$398,588	\$451,731	\$451,012	\$548,598
(6431 / 17620) SROG (91st Av) Plant	\$2,596,687	\$3,500,000	\$3,499,873	\$4,000,000
(6445 / 17630) Wastewater Collection	\$1,725,447	\$3,142,636	\$3,142,636	\$2,900,026
<u>Total for Utilities</u>	<u>\$4,720,722</u>	<u>\$7,094,367</u>	<u>\$7,093,521</u>	<u>\$7,448,624</u>
TOTAL - Public Works:	\$4,720,722	\$7,094,367	\$7,093,521	\$7,448,624
TOTAL - Sewer Sub-Fund	\$4,720,722	\$7,094,367	\$7,093,521	\$7,454,302

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
Stadium Special Rev. (0092/1280)				
<u>Administrative Svcs</u>				
(2227 / 11410) Stadium - Finance	\$260,000			
(5430 / 16110) Stadium - Economic Developm	\$227,266	\$239,891	\$239,891	\$252,517
TOTAL - Administrative Svcs:	\$487,266	\$239,891	\$239,891	\$252,517
<u>Community Dev.</u>				
(5216 / 15710) Stadium - Development Servic	\$1,164,340	\$1,026,820	\$953,820	\$73,832
(6339 / 13910) Stadium - Engineering Rvw/In		\$500,000		
TOTAL - Community Dev.:	\$1,164,340	\$1,526,820	\$953,820	\$73,832
<u>Community Services</u>				
(6242 / 13290) Stadium - Parks Central Dist.				\$310,189
TOTAL - Community Services:				\$310,189
<u>Public Safety</u>				
(3346 / 12710) Stadium -Fire Marshal's Offic	\$128,998	\$173,179	\$173,179	
TOTAL - Public Safety:	\$128,998	\$173,179	\$173,179	
<u>Public Works</u>				
(6330 / 13470) Stadium-Facilities Manageme				\$126,731
TOTAL - Public Works:				\$126,731
TOTAL - Stadium Special Rev.	\$1,780,604	\$1,939,890	\$1,366,890	\$763,269

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 05 Actual	FY 06 Budget	FY 06 Estimate	FY 07 Budget
Arena Dev/Rvw/Inspec (0096/2260)				
<u>Administrative Svcs</u>				
(2225 / 2225) Arena - Finance	\$49,364			
<i>TOTAL - Administrative Svcs:</i>	\$49,364			
<u>Community Dev.</u>				
(5215 / 5215) Arena - Development Services	\$20,649			
<i>TOTAL - Community Dev.:</i>	\$20,649			
<u>Public Safety</u>				
(3345 / 3345) Arena - Fire Marshal's Office	\$7,473			
<i>TOTAL - Public Safety:</i>	\$7,473			
TOTAL - Arena Dev/Rvw/Inspec	\$77,486			
TOTAL - OPERATING BUDGET	\$242,914,662	\$290,000,000	\$280,115,258	\$336,951,045

Schedule Four
Transfers Between Funds
(All Dollars in Thousands)

		T R A N S F E R F R O M							
		General (0001/1000)	Streets (0012/1340)	Arena Sp Rev (0018/1780)	Stadium (0092/1280)	Transport. (0025/1660)	LTAF (0013/1640)	Total In:	
T R A N S F E R T O	* General (0001/1000)				\$741			\$741	T R A N S F E R T O
	* Streets (0012/1340)	\$959				\$750		\$1,709	
	Street Debt (0022/1920)		\$4,732					\$4,732	
	MPC Debt (0023/1940)	\$2,950		\$8,357				\$11,306	
	Transport. (0025/1660)	\$900					\$1,160	\$2,060	
	* Transp Constr. (0033/2210)					\$63,911		\$63,911	
	* Airport Oper. (0015/1760)	\$200						\$200	
	* CAP Grants (0046/1820)	\$143						\$143	
	* Other Grants (0047/1840)	\$150						\$150	
	* Civic Center (0006/1740)	\$632						\$632	
	National Events (0003/1010)	\$1,000						\$1,000	
	* Stadium (0092/1280)	\$639						\$639	
	Mkt'g Spc Events (0052/1870)	\$401						\$401	
	Employee Groups (0039/1190)	\$38						\$38	
	Comm. Housing (0019/1080)	\$505						\$505	
Total Out:		\$8,517	\$4,732	\$8,357	\$741	\$64,661	\$1,160	\$88,167	
		T R A N S F E R F R O M							

* Transfer amounts will vary based on actual revenues, expenses, grant opportunities, etc.

Schedule Five

Expenditure Limitation and Summary of Tax Levy and Tax Rate Information

	2005-06 Fiscal Year	Estimated 2006-07 Fiscal Year
Expenditure Limitation		
Voter Approved Expenditure Limitation	\$446,468,466	\$ 467,943,180
Estimated Expenditures	\$730,000,000	913,000,000
Estimated Amount of Exclusions	(\$330,611,618)	(459,205,727)
Total Estimated Expenditures Subject to Limitation	\$399,388,382	\$453,794,273

1. Maximum Allowable Primary Property Tax Levy		
(ARS 42-17051.A)	\$9,238,801	\$9,690,107

2. Amount Received from Primary Property Taxation in the 2004-05 Fiscal Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy (ARS 42-302.C.14) plus Amount of Escaped Taxes		
Collected (ARS 42-17005)		

3. Property Tax Levy Amounts		
A. Primary Property Taxes	\$3,680,000	\$3,784,000
B. Secondary Property Taxes	\$17,946,615	\$19,570,869
C. Total Property Tax Levy Amounts	\$21,626,615	\$23,354,869

4. Property Taxes Collected*		
A. Primary Property Taxes		
1. 2005-06 Levy	\$3,606,400	
2. Prior Years' Levies	\$73,600	
3. Total Primary Property Taxes	\$3,680,000	
B. Secondary Property Taxes		
1. 2005-06 Levy	\$17,587,693	
2. Prior Years' Levies	\$358,932	
3. Total Secondary Property Taxes	\$17,946,625	

5. Property Tax Rates		
A. City of Glendale Tax Rate		
1. Primary Property Tax Rate	\$0.3064/\$100	\$0.2925/\$100
2. Secondary Property Tax Rate	\$1.4136/\$100	\$1.4275/\$100
Total Glendale Tax Rate	\$1.7200/\$100	\$1.7200/\$100
B. Special Assessment District Tax Rates		
Secondary Property Tax rates - As of the date the proposed budget was prepared, Glendale was operating no special assessment districts for which secondary property taxes are levied.		

6. Truth In Taxation Calculation		
A. Current Primary Net Assessed Valuation of Property Subject to Taxation in Prior Year		\$1,257,923,897
B. Current Primary Net Assessed Valuation		\$1,293,566,596
C. New Property Subject to Taxation		\$35,642,699
D. Change in Primary Net Assessed Valuation Due to New Property		2.8%
E. Maximum Truth in Taxation Tax Levy		\$3,784,000
F. Amount Over/(Under) Truth in Taxation Tax Levy		\$0

* Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax collections for the remainder of the year.

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Mayor - 111</u>								
	1110/10010 Office of the Mayor							
	Assistant to the Mayor	0001/1000		1	1	1		1
	Exec Administrative Asst II	0001/1000						1
	Executive Admin Assistant	0001/1000	1	1	1	1		1
	Management Assistant, Sr	0001/1000	1					
	Mayor	0001/1000	1	1	1	1		1
	Secretary, Senior	0001/1000	0.5	1	1	1		
	Program Total:			3.5	4	4	4	4
	Mayor Total:			3.5	4	4	4	4
<u>Council Office - 112</u>								
	1120/10110 Council Office							
	Council Assistant	0001/1000	4	4	4	4	4	4
	Council Services Administrator	0001/1000	1	1	1	1	1	1
	Secretary, Senior	0001/1000	2	2	2	2	2	2
	Program Total:			7	7	7	7	7
	1121/10120 Cholla District							
	Council Member	0001/1000	1	1	1	1	1	1
	1122/10130 Barrel District							
	Council Member	0001/1000	1					
	Vice Mayor	0001/1000		1	1	1	1	1
	Program Total:			1	1	1	1	1
	1123/10140 Sahuaro District							
	Council Member	0001/1000	1	1	1	1	1	1
	1124/10150 Cactus District							
	Council Member	0001/1000	1	1	1	1	1	1
	1125/10160 Yucca District							
	Council Member	0001/1000	1	1	1	1	1	1
	1126/10170 Ocotillo District							
	Council Member	0001/1000	1	1	1	1	1	1
	Council Office Total:			13	13	13	13	13
<u>City Clerk - 121</u>								
	1210/10210 City Clerk							
	City Clerk	0001/1000	1	1	1	1	1	1
	Deputy City Clerk	0001/1000	1		1	1	1	1
	Office Assistant	0001/1000		1	1	1		
	Secretary	0001/1000	1	1				1
	Secretary, Senior	0001/1000			1	1	1	1
	Program Total:			3	3	4	4	4

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>City Clerk - 121</u>								
	1211/10220	Records Management						
		Management Aide	0001/1000	1	1		1	1
		Office Assistant	0001/1000	1	1	1	1	1
		Secretary, Senior	0001/1000	1	1	1		
		Program Total:		3	3	2	2	2
		City Clerk Total:		6	6	6	6	6
<u>City Manager - 131</u>								
	1310/10310	City Manager						
		Assistant City Manager	0001/1000	1	1	1	1	1
		City Manager	0001/1000	1	1	1	1	1
		Director of City Mgr Relations	0001/1000			1	1	1
		Executive Admin Assistant	0001/1000	1	1	2	2	2
		Management Assistant (fm 2415)	0001/1000		1			
		Management Assistant II	0001/1000	1	1	1	1	
		Management Assistant, Sr.	0001/1000			1		1
		Management Asst to City Mgr	0001/1000	1	1	1	1	1
		Secretary, Senior	0001/1000	1	1			
		Special Projects Administrator	0001/1000				1	1
		Program Total:		6	7	8	8	8
		City Manager Total:		6	7	8	8	8
<u>City Auditor - 132</u>								
	1620/10710	City Auditor						
		Assistant City Auditor	0001/1000	1	1	1	1	1
		City Auditor	0001/1000	1	1	1	1	1
		Internal Auditor	0001/1000	1	1	1	1	1
		Management Aide	0001/1000	1	1	1	1	
		Mgmt Asst	0001/1000					1
		Program Total:		4	4	4	4	4
		City Auditor Total:		4	4	4	4	4
<u>Intergovt. Programs - 133</u>								
	1810/10910	Intergovernmental Programs						
		Intergov Prgm Deputy Director	0001/1000				2	1
		Intergov Programs Coordinator	0001/1000		1	1		
		Intergovernmental Programs Dir	0001/1000	1	1	1	1	1
		Intergovernmental Rltns Asst	0001/1000	1				
		Legislative Coordinator	0001/1000					1
		Management Aide	0001/1000			1	1	1
		Secretary, Senior	0001/1000	1	1			
		Program Total:		3	3	3	4	4
		Intergovt. Programs Total:		3	3	3	4	4

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Env. Resources - 135</u>								
	1330/17010 Environmental Resources							
	Environmental Program Manager	0050/2360		2	2	2	2	2
	Environmental Resources Dir.	0050/2360		1	1	1	1	1
	Secretary	0050/2360		1	1	1		
	Secretary, Senior	0050/2360					1	1
	Water Quality Program Coordinator	0050/2360		1				
	Program Total:			5	4	4	4	4
	6411/17410 Water Conservation							
	Environmental Program Manager	0083/2400				1	1	1
	Water Conservation Coordinator	0083/2400		1	1		1	1
	Program Total:			1	1	1	2	2
	6429/17420 Water Quality							
	Chemist	0050/2360		5	5	5	5	5
	Environmental Program Manager	0050/2360						1
	Laboratory Technician	0050/2360		2	2	2	2	3
	Public Service Representative	0050/2360		1	1	1	1	
	Water Quality Data Coordinator	0050/2360		1	1	1	1	1
	Water Quality Lab Manager	0050/2360		1	1	1	1	1
	Water Quality Program Coordinator	0050/2360			1	1	1	
	Program Total:			10	11	11	11	11
	Env. Resources Total:			16	16	16	17	17
<u>City Court - 141</u>								
	1410/10410 City Court							
	Accountant I	0001/1000			1	1	1	1
	Assistant City Judge	0001/1000		2				
	Asst Court Admin	0001/1000						1
	City Judge	0001/1000		1	2	2	2	2
	Collections Representative	0001/1000		1	1	1	1	1
	Court Accounting Supervisor	0001/1000		1	1	1	1	1
	Court Administrator	0001/1000		1	1	1	1	1
	Court Clerk I	0001/1000			4	4	4	6
	Court Clerk II	0001/1000		19	17	20	20	24
	Court Clerk III	0001/1000		3	3	3	3	3
	Court Hearing Officer	0001/1000			1	1	1	1
	Court Interpreter	0001/1000		2	2	2	2	2
	Court Supervisor	0001/1000		3	3	3	3	2
	Court Tech. Services Supervisor	0001/1000		1				
	Judicial Assistant	0001/1000			1	1	1	1
	Judicial Enforcement Supervisor	0001/1000		1				
	Management Assistant	0001/1000		1				
	Office Manager	0001/1000		1				
	Police Officer	0001/1000		2	2	2	2	2
	Presiding City Judge	0001/1000			1	1	1	1
	Sr Secretary	0001/1000						1
	Program Total:			39	40	43	43	50
	1411/10510 Court Security & Improvements							
	Police Officer	0072/1240		1	1	1	1	1

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>City Court - 141</u>								
	1412/10520 Court Time Payments							
	Court Clerk I		0072/1240		2	2	2	
City Court Total:				40	43	46	46	51
<u>City Attorney - 151</u>								
	1510/10610 City Attorney							
	Assistant City Attorney		0001/1000	2	2	3	3	3
	Assistant City Prosecutor		0001/1000	4	4	5	4	7
	Assistant City Prosecutor, Sr.		0001/1000				1	1
	City Attorney		0001/1000	1	1	1	1	1
	City Prosecutor		0001/1000	1	1	1	1	1
	Deputy City Attorney		0001/1000	2	2	2	2	2
	Executive Legal Assistant		0001/1000	1	1	1	1	1
	Legal Assistant		0001/1000	3	3	2	2	2
	Mgmt Asst to the City Attorney		0001/1000					1
	Secretary		0001/1000	1	1	2	2	2
	Secretary, Senior		0001/1000	3	3	4	4	5
	Victim Assistance Caseworker		0001/1000					1
Program Total:				18	18	21	21	27
City Attorney Total:				18	18	21	21	27
<u>Marketing and Comm. - 154</u>								
	1710/10810 Marketing							
	Communications & Marketing Mgr		0001/1000	1	1	1	1	
	Communications Director		0001/1000		1	1	1	1
	Electronic Information Specialist		0001/1000				2	
	Graphics Designer		0001/1000	2	2	2	3	2
	Graphics Manager		0001/1000		1	1		1
	Graphics Supervisor		0001/1000	1				
	Management Aide		0001/1000	1	1	1		
	Marketing & Comm Administrator		0001/1000	1	1	1	1	1
	Marketing & Comm Coordinator		0001/1000	1	1	1	1	1
	Marketing & Comm Mgr, Senior		0001/1000				1	
	Marketing & Communications Mgr		0001/1000				1	2
	Marketing Director		0001/1000	1				
	Mgmt Asst		0001/1000					1
	Secretary, Senior		0001/1000	1	1	1	1	1
	Web Content Program Mgr		0001/1000					2
Program Total:				9	9	9	12	12
	1714/10820 Tourism							
	Communications Assistant Dir		0001/1000			1	1	1
	Customer Assistance Rep		0001/1000					0.5
	Management Assistant		0001/1000				1	
	Office Assistant		0001/1000	1	1	1		
	Tourism Assistant		0001/1000				1	
	Tourism Coordinator		0001/1000					1
	Tourism Manager		0001/1000	1	1			1
Program Total:				2	2	2	3	3.5

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Marketing and Comm. - 154</u>								
	4244/14110 City-Wide Special Events							
	Management Assistant	0001/1000				1		
	Special Events Coordinator	0001/1000		3	3	3	3	
	Special Events Division Mgr	0001/1000						1
	Special Events Manager	0001/1000		1	1	1		2
	Program Total:			4	4	5	3	3
	4520/14120 Cable Communications							
	Cable Manager	0001/1000		1	1			
	KGLN Writer/Producer	0001/1000						1
	Television Exec Prod/Anchor	0001/1000						1
	Television Producer/Host	0001/1000					1	1
	Television Production Manager	0001/1000				1	1	
	Video Playback Operator	0001/1000		1	1	1	1	
	Video Production Coordinator	0001/1000		3	3	3	3	4
	Writer/Producer	0001/1000		1	1	1	1	
	Program Total:			6	6	6	7	7
	Marketing and Comm. Total:			21	21	22	25	25.5
<u>Comm. Action Program - 171</u>								
	7116/32040 Community Action Program (CAP)							
	Community Action Program Admin	0046/1820		1	1	1	1	1
	Community Eligibility Rep	0046/1820		2.5	2.5	2.5	1.5	1.5
	Community Eligibility Specialist	0046/1820					2	2
	Customer Assistance Rep	0046/1820		1	1	1	1	1
	Management Aide	0046/1820		1	1	1	1	1
	Office Assistant	0046/1820		1	1	1	0.5	0.5
	Program Total:			6.5	6.5	6.5	7	7
	Comm. Action Program Total:			6.5	6.5	6.5	7	7
<u>Human Resources - 191</u>								
	1430/11010 Risk Management/Safety							
	Employee Safety Coordinator	0001/1000		1	1	1	1	1
	Management Aide	0001/1000		1	1			
	Risk and Safety Coordinator	0001/1000				1	1	1
	Risk and Safety Program Mgr	0001/1000		1	1	1	1	1
	Risk Management Claims Analyst	0001/1000		1	1	1	1	1
	Worker's Comp. Claims Analyst	0001/1000					1	1
	Program Total:			4	4	4	5	5
	1431/11020 Employee Benefits							
	Employee Benefits Rep	0001/1000		1.5	1.5	1.5	1.5	1.75
	Human Resources Analyst, Sr	0001/1000				1	1	1
	Human Resources Manager	0001/1000		1	1			
	Occupational Health Nurse	0001/1000		1	1	1	1	1
	Worker's Comp. Claims Analyst	0001/1000		1	1	1		
	Program Total:			4.5	4.5	4.5	3.5	3.75

Schedule Six

Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Human Resources - 191</u>								
	1910/11030 Human Resources Admin.							
	Customer Assistance Rep	0001/1000				1	0.5	
	HR Assistant Director	0001/1000					1	
	HR Tech	0001/1000						0.75
	HRIS Analyst	0001/1000	0.25	0.25				
	Human Resources Analyst, Sr	0001/1000						2
	Human Resources Deputy Director	0001/1000						2
	Human Resources Director	0001/1000	1	1	1	1	1	1
	Human Resources Program Coord	0001/1000		1	1	1	1	
	Human Resources Program Mgr	0001/1000			1	1		
	Management Aide	0001/1000		1				
	Management Assistant	0001/1000			1	1	1	1
	Management Assistant, Sr	0001/1000	1	1				
	Secretary, Senior	0001/1000	1					
	Program Total:		3.25	4.25	5	5.5	6.75	
	1915/11040 Employment and Staffing							
	Customer Assistance Rep	0001/1000	2	1				
	HR Assistant Director	0001/1000		1	1			
	Human Resources Analyst	0001/1000	2	2	2	1	2	
	Human Resources Analyst, Sr	0001/1000	1	1				1
	Human Resources Deputy Director	0001/1000	1					
	Human Resources Program Mgr	0001/1000			1	1		
	Human Resources Specialist	0001/1000				1		
	Human Resources Technician	0001/1000	1	1	1	1	2.5	
	Management Assistant, Sr	0001/1000				1		
	Program Total:		7	6	5	5	5.5	
	1920/11050 Employee Relations							
	Employee Development Coord	0001/1000	1	1				
	Human Resources Analyst	0001/1000	1	1	1			1
	Human Resources Analyst, Sr	0001/1000	1	1	1	1		
	Human Resources Manager	0001/1000	1	1				
	Human Resources Program Mgr	0001/1000			1	1	1	
	Secretary	0001/1000				1		
	Sr HR Program Analyst	0001/1000						1
	Program Total:		4	4	3	3	3	
	1925/11060 Compensation							
	HR Comp & Benifits Mgr	0001/1000			1	1		
	HRMS Analyst	0001/1000	0.75	0.75	1	1	1	
	Human Resources Analyst	0001/1000	1	1				
	Human Resources Analyst, Sr	0001/1000			1	1		
	Human Resources Deputy Director	0001/1000						1
	Human Resources Manager	0001/1000	1	1				
	Human Resources Technician	0001/1000	1	1	1			
	Human Resources Technician, Sr	0001/1000				1	1	
	Sr HR Program Analyst	0001/1000						1
	Program Total:		3.75	3.75	4	4	4	

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Human Resources - 191</u>								
	1930/11070	Organizational Development						
		Human Resources Analyst	0001/1000				1	1
		Human Resources Deputy Director	0001/1000					1
		Human Resources Program Mgr	0001/1000			1	1	
		Program Total:				1	2	2
		Human Resources Total:		26.5	26.5	26.5	28	30
<u>Admin Svcs Admin. - 220</u>								
	2205/11210	Admin Svcs Admin.						
		Deputy City Manager	0001/1000	1	1	1	1	1
		Emerg Mgmt/Homeland Sec Admin	0001/1000				1	
		Executive Admin Assistant II	0001/1000	1	1			
		Executive Assistant	0001/1000	1	1			
		Management Assistant, Sr	0001/1000	1	1		1	1
		Program Total:		4	4	1	3	2
		Admin Svcs Admin. Total:		4	4	1	3	2
<u>Finance - 221</u>								
	2210/11310	Finance Administration						
		Controller/Asst Finance Dir	0001/1000	1	1	1		
		Deputy Finance Director	0001/1000				2	2
		Finance Director/CFO	0001/1000	1	1	1	1	1
		Financial Admin Coordinator	0001/1000				1	1
		Office Assistant	0001/1000	0.5	0.5	0.5	0.5	
		Office Support Supervisor	0001/1000	1	1	1		
		Secretary	0001/1000	2.5	2.5	1.5	1.5	2
		Secretary, Senior	0001/1000			1	1	1
		Program Total:		6	6	6	7	7
	2220/11320	Accounting Services						
		Account Specialist	0001/1000	4	4	4	4	4
		Account Specialist, Senior	0001/1000	1	1	1		
		Accountant 1	0001/1000	4	4	4	4	5
		Accountant 2	0001/1000	4	4	4	5	5
		Accounting Manager	0001/1000	2	2	2	2	2
		Office Support Supv	0001/1000					1
		Payroll & Accts Payable Supvr	0001/1000				1	1
		Payroll Specialist	0001/1000	2	2	2	2	2
		Secretary	0001/1000					1
		Program Total:		17	17	17	18	21
	2225/2225	Arena - Finance						
		Accountant 2	0091/2240	1				
		Accountant 2	0096/2260		1	1		
		Program Total:		1	1	1		

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Finance - 221</u>								
	2230/11340 License/Collection							
	Account Specialist	0001/1000		0.5	0.5	0.5	0.5	0.5
	Billing & Compliance Specialist	0001/1000						1
	Billing & Compliance Specialist, Sr	0001/1000		2	2	2	2	2
	Collections Representative	0001/1000		1	1	1	1	1
	License & Compliance Specialis	0001/1000		1	1	1	1	
	Office Support Supervisor	0001/1000		1	1	1	1	
	Revenue Administrator	0001/1000		1	1	1	1	
	Secretary	0001/1000		1	1	1	1	
	Sr Applications Analyst	0001/1000						1
	Tax and License Manager	0001/1000		1	1	1	1	1
	Tax Auditor	0001/1000		3	3	3	3	3
	Program Total:			11.5	11.5	11.5	11.5	9.5
	2235/11350 Regulatory & Communication							
	Regulatory Licensing Analyst	0001/1000		1	1	1	1	1
	Regulatory/Communications Mgr.	0001/1000		1	1			
	Program Total:			2	2	1	1	1
	2240/17020 Customer Service Office							
	Account Specialist	0050/2360		3	3	3	2	1
	Account Specialist II	0050/2360		2	2	2	3	4
	Account Specialist, Senior	0050/2360		3	3	3	4	5
	Billing & Compliance Specialist	0050/2360		0.5	0.5	1.5	3	7
	Billing Supervisor	0050/2360		1	1	1	1	1
	Business Equipment Technician	0050/2360		2	2	2	2	2
	Cashier	0050/2360		6	6	6	6	6
	Collections Representative	0050/2360		3	3	4	3	3
	Customer Assistance Rep., Sr.	0050/2360		2	2	2	2.5	2.5
	Customer Relations Supervisor	0050/2360		1	1	1	1	1
	Duplicating Coordinator	0050/2360		1	1	1	1	1
	License & Compliance Specialis	0050/2360		5	5	5	4	
	Office Assistant	0050/2360		1	1	1	1	1
	Revenue Recovery Supervisor	0050/2360		1	1	1	1	1
	Program Total:			31.5	31.5	33.5	34.5	35.5
	2420/11360 Purchasing							
	Buyer 1	0001/1000		1	1			
	Buyer 2	0001/1000		3	3			
	Contract Analyst	0001/1000				3	3	3
	Contract Specialist	0001/1000				1	1	1
	Materials Manager	0001/1000		1	1	1	1	1
	Program Total:			5	5	5	5	5
	2421/11370 Warehouse							
	Materials Control Assistant	0001/1000		1	1	1	1	1
	Materials Control Specialist	0001/1000				4	3	2.75
	Materials Control Supervisor	0001/1000		1	1	1	1	1
	Secretary	0001/1000		0.75	0.75	0.75	0.75	1
	Storekeeper	0001/1000		4	4			
	Program Total:			6.75	6.75	6.75	5.75	5.75
	Finance Total:			80.75	80.75	81.75	82.75	84.75

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Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Info. Technology - 231</u>								
	2310/11510 Information Technology							
	Account Specialist	0001/1000			1	1	1	
	App Analyst, Web Programmer Sr	0001/1000				1	1	1
	App Analyst, Web Progrm Intrmd	0001/1000					1	1
	Associate Systems Administrator	0001/1000			1	1	2	1
	Associate Systems Analyst	0001/1000				1		
	Chief Info Technology Officer	0001/1000		1	1	1	1	1
	Computer Operator I	0001/1000		1				
	Database Administrator	0001/1000		2	1	1	1	1
	Electronic Information Spclst	0001/1000		1	1	1		
	Help Desk Manager	0001/1000		1				
	Help Desk Support Spec	0001/1000				3	3	3
	Information Systems Manager	0001/1000		1				
	IT Mgr Applications	0001/1000			1	1	1	1
	IT Mgr Finance & HRMS	0001/1000			1	1	1	1
	IT Mgr PC Support	0001/1000			1	1	1	1
	IT Project Manager	0001/1000				1	1	1
	IT Tech Mgr Computer Opertions	0001/1000			1	1	1	1
	Mgmt Aide	0001/1000						1
	Network Engineer	0001/1000		3	1	1	1	1
	PC Support Specialist I	0001/1000		2				
	PC Support Specialist II	0001/1000		3	4			
	Secretary	0001/1000		1				
	Sr. Network Engineer	0001/1000		1	1	1	1	1
	Systems Admin, Intermediate	0001/1000			2	2	2	4
	Systems Analyst	0001/1000		7	7	6	6	6
	Systems Analyst, Senior	0001/1000		1	1			2
	Voice Communications Admin	0001/1000				1	1	
	Voice Communications Coordinator	0001/1000		1	1			
	Program Total:			26	26	26	26	28
	2325/11520 Telephones							
	Voice Communications Administr	0027/1100		1	1	1	1	1
	Info. Technology Total:			27	27	27	27	29
<u>Management & Budget - 241</u>								
	2410/11610 Budget & Research							
	Budget Analyst, Sr.	0001/1000					2	2
	Budget and Rate Manager	0001/1000		1	1	1		
	Budget Assistant Director	0001/1000					1	1
	Budget Coordinator	0001/1000				1	1	1
	Management & Budget Analyst	0001/1000		2	2	3	1	1
	Management & Budget Director	0001/1000		1	1	1	1	1
	Management Assistant	0001/1000		0.65	0.65	0.15		
	Secretary	0001/1000		0.5	0.5			
	Secretary, Senior	0001/1000		1	1			
	Program Total:			6.15	6.15	6.15	6	6

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Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Management & Budget - 241</u>								
	2415/11620 Grants Administration							
	Grants Administrator	0001/1000		1	1	1	1	1
	Management Assistant	0001/1000		1				
	Secretary	0001/1000					0.5	0.5
	Program Total:			2	1	1	1.5	1.5
	Management & Budget Total:			8.15	7.15	7.15	7.5	7.5
<u>Police Department - 312</u>								
	3120/12110 Police Legal Services							
	Police Officer	0001/1000		2	2	2	2	2
	Public Safety Staff Attorney	0001/1000		1	1	1	1	1
	Program Total:			3	3	3	3	3
	3210/12120 Police Administration							
	Assistant Police Chief	0001/1000		1	1	1		
	Assistant Police Director	0001/1000					1	1
	Management Aide	0001/1000				1	1	1
	Management Assistant	0001/1000		1	1	1	1	2
	Office Support Supervisor	0001/1000		1	1			
	Police Captain	0001/1000			1	1	1	1
	Police Chief	0001/1000		1	1	1	1	1
	Police Crime Prevention Spcist	0001/1000					1	
	Police Crime/Stats Analyst	0001/1000			3			1
	Police Lieutenant	0001/1000		1	2			
	Police Officer	0001/1000				1	2	2
	Police Sergeant	0001/1000		2	5	4	4	4
	Secretary	0001/1000		1	1	1	1	1
	Victim Assistance Caseworker	0001/1000		1	1	1	1	1
	Program Total:			9	17	12	14	15
	3220/12130 Central Patrol Bureau							
	Management Assistant	0001/1000						1
	Mgmt Aide	0001/1000						1
	Office Support Supervisor	0001/1000		1	1	1	1	1
	Police Aide	0001/1000				1	1	4
	Police Captain	0001/1000		1	1	3	3	3
	Police Crime Prevention Specialist	0001/1000		3	4	5	3	3
	Police Lieutenant	0001/1000		3	4	4	4	5
	Police Officer	0001/1000		75	117	122	122	139
	Police Officer (Assignment)	0001/1000		5	5	2	2	2
	Police Records Technician	0001/1000			0.75			
	Police Sergeant	0001/1000		12	17	18	18	18
	Secretary	0001/1000			1	1	1	1
	Program Total:			100	150.75	157	155	178
	3221/12310 Patrol - Special Revenue Fund							
	Police Communication Sp.	0002/1700		4	4	4	4	4
	Police Detention Officer	0002/1700		6	6	6	6	6
	Police Officer	0002/1700		23	23	23	23	23
	Program Total:			33	33	33	33	33

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Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Police Department - 312</u>								
	3225/12140 Western Area Safety Building							
	Police Captain	0001/1000		1				
	Police Communications Specialist	0001/1000		2				
	Police Crime Prevention Specialist	0001/1000		2				
	Police Crime/Statistical Analyst	0001/1000		1				
	Police Lieutenant	0001/1000		3				
	Police Officer	0001/1000		45				
	Police Records Technician	0001/1000		2.25				
	Police Sergeant	0001/1000		8				
	Program Total:			64.25				
	3230/12150 Crime Investigations							
	Assistant Police Chief	0001/1000		1			1	1
	Mgmt Aide	0001/1000						3
	Office Support Supervisor	0001/1000		1	1			
	Police Crim/Statistical Analys	0001/1000				3	3	3
	Police Identificaiton Tech	0001/1000			4	4	4	5
	Police Lieutenant	0001/1000		1	2	2	2	2
	Police Officer	0001/1000		29	41	44	45	45
	Police Officer (Assignment)	0001/1000		4	5	4	2	2
	Police Sergeant	0001/1000		4	6	6	6	6
	Police Tech Svc Bur Admin	0001/1000			1	1	1	1
	Secretary, Senior	0001/1000				1	1	1
	Victim Assistance Caseworker	0001/1000		1	2	2	2	2
	Victim Assistance Supervisor	0001/1000		1	1	1	1	1
	Program Total:			42	63	68	68	72
	3236/12160 Police Personnel Management							
	Police Captain	0001/1000				1		
	Police Lieutenant	0001/1000				2	2	2
	Police Officer	0001/1000		2	2	4	3	4
	Police Officer (Assignment)	0001/1000		1	1	1	1	1
	Police Sergeant	0001/1000		1	1	2	2	2
	Security Officer	0001/1000				4	4	4
	Security Services Coordinator	0001/1000				1	1	1
	Program Total:			4	4	15	13	14
	3240/12170 Foothills Patrol Bureau							
	Police Captain	0001/1000		1			1	1
	Police Crime Prevention Specialist	0001/1000		2	3	2	3	3
	Police Lieutenant	0001/1000		3	4	4	4	4
	Police Officer	0001/1000		67	74	89	88	92
	Police Officer (Assignment)	0001/1000		1				
	Police Sergeant	0001/1000		11	13	13	13	13
	Secretary	0001/1000		1	1	1	1	1
	Program Total:			86	95	109	110	114
	3245/12190 Arena - PD Event Staffing							
	Public Safety Arena Scheduler	0001/1000				1	1	1
	Police Sergeant	0018/1780			1			
	Program Total:				1	1	1	1

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Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Police Department - 312</u>								
	3247/12231 Stadium - PD Event Staffing							
	Police Support Svcs Supv		0001/1000					1
	Public Safety Arena Scheduler		0001/1000					1
	Program Total:							2
	3249/12390 PS Training Ops - Police							
	Police Lieutenant		0071/2530					1
	Security Officer		0071/2530					1
	Program Total:							2
	3250/12180 Police Support Services							
	Customer Assistance Rep		0001/1000	1	1	1	1	1
	Management Assistant		0001/1000		1	1	1	
	PC Support Specialist II		0001/1000	1	1	1	1	
	Police Aide		0001/1000	1	1			
	Police Captain		0001/1000		1			
	Police Comm Sys Specialist		0001/1000					1
	Police Comm Sys Technician		0001/1000					1
	Police Communication Sp.		0001/1000	26	28	31	32	30
	Police Communications Sup		0001/1000	4	4	4	4	4
	Police Community Svcs Officer		0001/1000	9	9	9	9	9
	Police Crime/Statistical Analyst		0001/1000	2				
	Police Detention Officer		0001/1000	6	6	9	9	9
	Police ID Technician		0001/1000	4				
	Police Identification Supervisor		0001/1000	1	1	1	1	1
	Police Lieutenant		0001/1000	1				
	Police Officer		0001/1000	18	16	15	14	14
	Police Operations Manager		0001/1000	1	1	1	1	1
	Police Polygraph Examiner		0001/1000	1	1	1	1	1
	Police Property/Evidence Cust.		0001/1000	3	3	3	3	3
	Police Records Technician		0001/1000	14.25	15.75	16.5	16.5	16.5
	Police Sergeant		0001/1000	2	2	1	1	1
	Police Support Serv Supervisor		0001/1000	5	5	5	5	5
	Police Tech Svcs Bureau Admin.		0001/1000	1				
	Police Technical Services Mgr		0001/1000	2	2	2	2	2
	Police Traffic Investigator		0001/1000	1				
	Property Room Supervisor		0001/1000	1	1	1	1	1
	Secretary		0001/1000	3.5	2.5	2.5	2.5	2.5
	Service Worker 1		0001/1000	1				
	Service Worker 3		0001/1000	1	1	1	1	1
	Sys Analyst		0001/1000					1
	Program Total:			110.75	103.25	106	106	105
	3258/12220 PD - Detention							
	Police Detention Officer		0001/1000					1
	3259/12230 PD - Communications							
	Police Comm Spec		0001/1000					1
	7039/33002 Victims Rights - PD							
	Victim Assistance Caseworker		0047/1840	1	1			

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Police Department - 312</u>								
	7077/32030 State RICO							
	Secretary		0048/1860	0.5	0.5	0.5	0.5	0.5
	7084/7084 VOCA-DPS #00-912							
	Victim Assistance Caseworker		0047/1840	1	1			
	7628/7628 VOCA Grant							
	Victim Assistance Caseworker		0047/1840	1	1			
	7652/7652 VOCA 2002-301							
	Victim Assistance Caseworker		0047/1840			2	1	
	7653/33018 VOCA 2003-113							
	Victim Assistance Caseworker		0047/1840			1	2	2
Police Department Total:				455.5	473.5	507.5	506.5	543.5
<u>Fire Department - 331</u>								
	3310/12410 Fire Administration							
	Assistant Fire Chief		0001/1000	1	1	2		
	Fire Battalion Chief		0001/1000	2	2	2	1	
	Fire Chief		0001/1000	1	1	1	1	1
	Fire Marshal		0001/1000		1	1		
	Fire Volunteer Coordinator		0001/1000			1		
	Management Aide		0001/1000	1	1	1	1	1
	Management Assistant		0001/1000	1	1	1	1	1
	Management Assistant, Sr		0001/1000			1		
	Secretary		0001/1000	1	1		0.5	0.5
	Secretary, Senior		0001/1000			1		
	Program Total:			7	8	11	4.5	3.5
	3315/12415 Fire Financial Resources							
	Fire Finance Coord		0001/1000					1
	Management Assistant		0001/1000				1	
	Mgmt Aide		0001/1000					1
	Program Total:						1	2
	3319/12420 Fire Life Safety Services Adm.							
	Asst Fire Chief		0001/1000					1
	Executive Asst. Fire Chief		0001/1000				1	
	Fire Battalion Chief		0001/1000				1	
	Fire Volunteer Coordinator		0001/1000				1	1
	Secretary		0001/1000				1	
	Program Total:						4	2

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Fire Department - 331</u>								
	3320/12422	Fire Emergency Services						
		Fire Battalion Chief (40 Hrs)	0001/1000	5	4	3	3	1
		Fire Battalion Chief (52 Hrs)	0001/1000					3
		Fire Captain	0001/1000	35	38	41	43	49
		Fire Engineer	0001/1000	36	39	41	36	42
		Fire Fighter	0001/1000	72	64	77	95	94
		Public Safety Info Supervisor	0001/1000			1		
		Secretary	0001/1000		0.5	0.5		
		Program Total:		148	145.5	163.5	177	189
	3321/12610	Fire - Special Revenue Fund						
		Fire Engineer	0004/1720			1	1	4
		Fire Fighter	0004/1720	18	18	17	17	14
		Program Total:		18	18	18	18	18
	3330/12433	Fire Support Services						
		Assistant Fire Chief	0001/1000	1				
		Fire Battalion Chief	0001/1000		1	1	1	1
		Fire Battalion Chief (52 Hrs)	0001/1000					1
		Secretary	0001/1000	1	1	1		
		Service Worker 1	0001/1000	3	2	1	1	1
		Service Worker 2	0001/1000		1	1	1	1
		Program Total:		5	5	4	3	4
	3331/12430	Fire Logistical Services Adm.						
		Assistant Fire Chief	0001/1000				1	1
	3334/12431	Logistical Services						
		Fire Battalion Chief	0001/1000				1	1
	3336/12432	Fire Office Systems						
		Fire Battalion Chief (40 Hrs)	0001/1000					1
		Fire Captain (40 Hours)	0001/1000				1	1
		Program Total:					1	2
	3338/12442	Fire Information/Technology						
		Management Aide	0001/1000				1	
		Systems Analyst	0001/1000					1
		Program Total:					1	1
	3340/12441	Fire Marshal's Office						
		Fire Battalion Chief	0001/1000		1	1	1	1
		Fire Captain	0001/1000				1	1
		Fire Inspector I	0001/1000	4				2
		Fire Inspector II	0001/1000		4	4	4	4
		Fire Inspector/Educator	0001/1000	1				
		Fire Marshal	0001/1000	1				
		Fire Protection Engineer	0001/1000			1	1	1
		Management Aide	0001/1000				1	1
		Office Support Supervisor	0001/1000	1	1	1		
		Plans Examiner	0001/1000	1	1	1	1	1
		Secretary	0001/1000	0.5	0.5	0.5		
		Program Total:		8.5	7.5	8.5	9	11

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Fire Department - 331</u>								
	3341/12443 Fire Marshal - Code Developmnt							
	Fire Marshal		0001/1000				1	1
	3345/3345 Arena - Fire Marshal's Office							
	Fire Inspector		0091/2240	2				
	Fire Inspector I		0096/2260		2			
	Program Total:			2	2			
	3346/12710 Stadium -Fire Marshal's Office							
	Fire Inspector I		0092/1280		2	2	2	
	3347/12510 Westgate-Fire Marshal's Office							
	Fire Inspector I		0001/1000			2	1	
	3350/12436 Fire Medical Services & Health							
	Fire Battalion Chief		0001/1000	1	1	2	1	1
	Fire Captain		0001/1000				1	1
	Secretary		0001/1000	0.5				
	Program Total:			1.5	1	2	2	2
	3351/12491 Ambulance Services							
	Fire Captain (40 Hrs)		0001/1000					1
	Paramedic Coordinator		0001/1000				1	
	Secretary		0001/1000				1	1
	Program Total:						2	2
	3355/12490 Arena - Fire Event Staffing							
	Secretary		0001/1000			1	1	1
	3360/12444 Fire Community Relations							
	Fire Battalion Chief (40 Hrs)		0001/1000					1
	Fire Captain		0001/1000				1	
	Fire Community Relations Specialist		0001/1000	1				
	Public Safety Info Supervisor		0001/1000		1			
	Program Total:			1	1		1	1
	3362/12440 Fire Community Services							
	Fire Comm Educ Coord		0001/1000					2
	Fire Community Servs Admin		0001/1000				1	
	Program Total:						1	2
	3364/12437 Fire Assessment & Planning							
	Management Assistant, Sr.		0001/1000				1	
	Mgmt Asst II		0001/1000					1
	Program Total:						1	1
	3369/12590 PS Traning Ops - Fire							
	Fire Battalion Chief (40 Hrs)		0071/2530					1
	Fire Captain (40 Hrs)		0071/2530					1
	Program Total:							2

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Fire Department - 331</u>								
	3370/12434 Fire Training							
	Fire Battalion Chief	0001/1000		1	1		1	1
	Fire Battalion Chief (40 Hrs)	0001/1000						2
	Fire Captain	0001/1000		1	1	1	1	
	Program Total:			2	2	1	2	3
	3380/12421 Fire Special Operations							
	Emergency Services Coordinator	0001/1000			1	1		
	Fire Battalion Chief	0001/1000		1	1	1	1	1
	Fire Captain	0001/1000					1	
	Human Resources Analyst, Sr	0001/1000					1	1
	Management Assistant	0001/1000			1			
	Program Total:			1	3	2	3	2
	7899/34011 Metro Med Response Sys (MMRS)							
	Fire Captain (52 Hours)	0047/1840		1	1	1		
	Fire Department Total:			195	196	216	237.5	251.5
<u>Homeland Security - 341</u>								
	3410/12810 Homeland Security Admin.							
	Emergency Mgmt Admin	0001/1000						1
	3411/12820 Emergency Operations Ctr (EOC)							
	Asst Homeland Security Dir	0001/1000						1
	Building Maintenance Worker	0001/1000						1
	Info Technology Manager	0001/1000						2
	Mgmt Asst	0001/1000						1
	Secretary	0001/1000						1
	Program Total:							6
	Homeland Security Total:							7
<u>Comm Info & Svcs Adm - 411</u>								
	4110/14510 Comm Info & Services Admin							
	Deputy City Manager	0001/1000		1	1	1	1	1
	Management Assistant, Sr.	0001/1000		1	1	1	1	1
	Program Total:			2	2	2	2	2
	Comm Info & Svcs Adm Total:			2	2	2	2	2
<u>Parks & Recreation - 421</u>								
	4210/14610 Parks & Recreation Admin.							
	Management Assistant, Sr.	0001/1000				1	1	1
	Museum Administrator	0001/1000		1	1			
	Museum Education Curator	0001/1000		1	1	1	1	
	Parks & Recreation Director	0001/1000		1	1	1	1	1
	Sr Rec Coord	0001/1000						1
	Program Total:			3	3	3	3	3

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Parks & Recreation - 421</u>								
4239/14620 Glendale Community Center								
		Rec Center/Program Supervisor	0001/1000	1	1	1		
		Rec Coordinator, Sr.	0001/1000				1	1
		Recreation Coordinator	0001/1000	1	1	1	1	1
		Recreation Programmer	0001/1000	1	1	1	1	1
		Program Total:		3	3	3	3	3
4240/14630 Recreation Support Services								
		Accountant I	0001/1000	1	1	1	1	
		Customer Assistance Representative	0001/1000	1				
		Office Manager	0001/1000	1	1			
		Office Support Supervisor	0001/1000			1	1	1
		Rec Accounts Coord	0001/1000					1
		Secretary	0001/1000	2	3	3	3	3
		Secretary, Senior	0001/1000	1	1	1	1	1
		Srvc Worker II (Parks)	0001/1000					1
		Support Service Supervisor	0001/1000					1
		Program Total:		6	6	6	6	8
4241/14640 Adult Center								
		Office Assistant	0001/1000	0.65	0.65			
		Recreation Coordinator	0001/1000	2	2	2	2	2
		Recreation Supervisor	0001/1000	1	1	1	1	1
		Secretary	0001/1000	1	1	2	2	2
		Service Worker 1	0001/1000	1	1	1	1	1
		Program Total:		5.65	5.65	6	6	6
4242/14650 Neighborhood Activities								
		Rec Coordinator, Sr.	0001/1000				1	1
		Recreation Center/Program Sup	0001/1000			1		
		Recreation Coordinator	0001/1000	2	2	1	1	1
		Recreation Programmer	0001/1000	6	6	8	8	6
		Recreation Supervisor	0001/1000	1	1	1	1	1
		Program Total:		9	9	11	11	9
4243/14660 North District Recreation								
		Rec Coordinator, Sr.	0001/1000				1	2
		Recreation Coordinator	0001/1000	2	2	2	1	1
		Recreation Programmer	0001/1000	0.75	0.75	0.75	0.75	1.75
		Recreation Supervisor	0001/1000	1	1	1	1	1
		Program Total:		3.75	3.75	3.75	3.75	5.75
4245/14670 Recreation Special Operations								
		Recreation Coordinator	0001/1000	2	2	2	2	2
		Recreation Supervisor	0001/1000	1	1	1	1	1
		Program Total:		3	3	3	3	3
4248/14690 Audio/Visual								
		Audio/Video Production Spec.	0001/1000	1	1	1	2	2
4250/14700 Marketing - Parks & Rec								
		Graphics Designer	0001/1000	1	1	1		
		Management Assistant	0001/1000				1	1
		Program Total:		1	1	1	1	1

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Parks & Recreation - 421</u>								
	4261/14810 Recreation Self-Sustaining							
	Recreation Programmer		0073/1880	1				
	4266/14850 Rec Self-Sust - Central Dist							
	Recreation Programmer		0073/1880		1	1	2	5
	4267/14860 Rec Self-Sust - North District							
	Recreation Programmer		0073/1880		1	3	3	
	4272/14720 Foothills Recreation Center							
	Office Support Supv		0001/1000					1
	Rec Programmer		0001/1000					3
	Recreation Supervisor		0001/1000				1	1
	Secretary		0001/1000					1
	Sr Rec Coord		0001/1000					2
	Srvc Worker I (Bldg Maint)		0001/1000					1
	Srvc Worker II (Parks)		0001/1000					1
	Program Total:						1	10
	6220/13010 Pool Maintenance							
	Service Worker 2		0001/1000	1	1	1		
	Service Worker 3		0001/1000	2	2	2	3	3
	Program Total:			3	3	3	3	3
	6221/13020 Park Irrigation							
	Crewleader		0001/1000	1	1	1	1	1
	Service Worker 2		0001/1000	2	2	2	1	1
	Service Worker 3		0001/1000	1	1	1	2	2
	Program Total:			4	4	4	4	4
	6223/13030 Parks Special Operations							
	Deputy Director, Parks & Rec		0001/1000		1	1	1	1
	Parks & Recreation Superintendent		0001/1000	1				
	Parks Supervisor		0001/1000	1	1	1	1	1
	Service Worker 2		0001/1000	1	1	1	1	
	Support Service Supervisor		0001/1000	1	1	1	1	
	Program Total:			4	4	4	4	2
	6226/13040 Parks Central District							
	Crewleader		0001/1000	2	2	2	2	2
	Deputy Director, Parks & Rec		0001/1000		1	1	1	1
	Lndscp Gardener/Horticulturist		0001/1000	1	1	1	1	1
	Parks & Rec Projects Coord		0001/1000	1	1	1	1	1
	Parks & Recreation Superintendent		0001/1000	1				
	Parks Supervisor		0001/1000	1	1	1	1	1
	Playground Equip Svc Worker		0001/1000	1	1	1	1	1
	Service Worker 1		0001/1000	3	3	4	4	4
	Service Worker 2		0001/1000	4	4	4	4	4
	Service Worker 3		0001/1000	2	2	3	3	3
	Program Total:			16	16	18	18	18

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Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Parks & Recreation - 421</u>								
	6227/13050 Parks North District							
	Crewleader	0001/1000		1	1	1	1	1
	Deputy Director, Parks & Rec	0001/1000			1	1	1	1
	Parks & Rec Projects Coord	0001/1000		1	1	1	1	1
	Parks & Recreation Superintendent	0001/1000		1				
	Parks Supervisor	0001/1000		1	1	1	1	1
	Playground Equip Svc Worker	0001/1000				1	1	1
	Service Worker 1	0001/1000		1	1	1		
	Service Worker 2	0001/1000		5	5	4	5	5
	Service Worker 3	0001/1000		1	1	1	1	1
	Sr Heavy Equip Service Worker	0001/1000		1	1	1	1	1
	Program Total:			12	12	12	12	12
	6234/14710 Park Rangers							
	Park Ranger	0001/1000		3	3	3	3	3
	Park Ranger Supervisor	0001/1000		1	1	1	1	1
	Program Total:			4	4	4	4	4
	Parks & Recreation Total:			79.4	80.4	86.75	89.75	98.75
<u>Civic Center - 431</u>								
	1720/11710 Civic Center							
	Civic Center Event Coordinator	0006/1740		2	2	2	2	3
	Civic Center Manager	0006/1740		1	1	1	1	1
	Civic Center Operations Coord	0006/1740		1	1	1	1	1
	Secretary	0006/1740		1	1	1	1	1
	Service Worker 3	0006/1740		1	1	1	1	1
	Program Total:			6	6	6	6	7
	Civic Center Total:			6	6	6	6	7
<u>Comm. Partnerships - 441</u>								
	4410/15010 Neighborhood Revitalization							
	Grants Accountant	0001/1000		1	1			
	Revitalization Administrator	0001/1000					1	1
	Revitalization Grants Supervis	0001/1000				1	1	1
	Revitalization Manager	0001/1000		1	1	1		
	Program Total:			2	2	2	2	2
	4412/15015 Neighborhood Partnership Offic							
	Community Education Coord	0001/1000				1	1	
	Community Volunteer Coord.	0001/1000						1
	Dir of Community Partnerships	0001/1000		1	1	1		
	Management Aide	0001/1000		1	1	1	1	
	Management Assistant, Sr.	0001/1000		1	2	1	1	2
	Neighborhood Partnership Admin.	0001/1000		1			1	1
	Sr Secretary	0001/1000						1
	Program Total:			4	4	4	4	5
	4414/15020 Neighborhood Volunteer Program							
	Community Volunteer Coordinator	0001/1000		1	1	1	1	

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Comm. Partnerships - 441</u>								
	4424/17910	Housing Assistance Program						
		Account Specialist	0019/1080	1	1	1	1	1
		Accountant I	0019/1080	1	1	1	1	1
		Bldg Maint Supv	0019/1080					1
		Building Maintenance Worker	0019/1080	2	2	3	3	3
		Comm Housing & Revit Director	0019/1080	1	1	1		
		Dir of Community Partnerships	0019/1080				1	1
		Housing Assistance Rep.	0019/1080	8	8	10	10	9
		Housing Assistance Rep., Senior	0019/1080	1				
		Housing Maint. Svc Mgr	0019/1080	1	1	1	1	1
		Housing Modernization Coord	0019/1080	1	1	1	1	
		Housing Svcs Administrator	0019/1080	1	1	1	1	1
		Management Assistant	0019/1080	1	1	1	1	1
		Management Assistant, Sr.	0019/1080		1	1	1	1
		Secretary	0019/1080	2	2	2	2	3
		Secretary, Senior	0019/1080	1	1	1	1	1
		Service Worker 1	0019/1080	1	1	1	1	1
		Service Worker 2	0019/1080	1	1			
		Program Total:		23	23	25	25	25
	7110/31001	CDBG Programs						
		Account Specialist II	0011/1320	1	1	1	1	1
		Management Assistant	0011/1320	0.75	0.75	0.75	0.75	0.75
		Revitalization Coordinator	0011/1320	4	4	4	4	4
		Revitalization Supervisor	0011/1320	1	1	1	1	1
		Secretary	0011/1320	1	1	1	1	1
		Secretary, Senior	0011/1320	1	1	1	1	1
		Program Total:		8.75	8.75	8.75	8.75	8.75
		Comm. Partnerships Total:		38.75	38.75	40.75	40.75	40.75
<u>Library & Arts - 452</u>								
	4215/15210	Historic Sahuaro Ranch						
		Arts & Cultural Admin	0001/1000					1
	4217/15310	Arts Maintenance						
		Dep Dir, Arts/Culture/Museum	0070/1220		1	1	1	1
		Manager of Arts and Culture	0070/1220	1				
		Program Total:		1	1	1	1	1

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Library & Arts - 452</u>								
4510/15220 Library								
		Account Specialist	0001/1000	1	1	1	1	1
		Computer Operations Supervisor	0001/1000	1	1	1	1	1
		Courier	0001/1000	1	1	1	1	1
		Graphics Designer	0001/1000	1	1	1	1	1
		Librarian	0001/1000		1.5	1.5		
		Librarian I	0001/1000	17.25	16.75	16.75	4.5	5.5
		Librarian II	0001/1000	7	7	7	22.75	21.75
		Librarian III	0001/1000	6	6	6	6	6
		Library Assistant 1	0001/1000	2.5	3	3	2.5	3
		Library Assistant 2	0001/1000	7	5.75	5.75	5	5
		Library Assistant 3	0001/1000	14.75	14.75	14.75	13.75	13.25
		Library Circulation Clerk	0001/1000	12	11.75	11.76	11.26	11.26
		Library Director	0001/1000	1	1	1	1	1
		Library Manager	0001/1000	5	5	5	5	5
		Library Operations Supervisor	0001/1000	4	4	4	5	5
		Library Technology Supervisor	0001/1000				1	1
		Management Assistant	0001/1000	1	1	1	1	1
		Office Assistant	0001/1000	2.25	2.25	2.25	2	2
		PC Support Specialist II	0001/1000	3	3	3	2	2
Program Total:				86.75	86.75	86.76	86.76	86.76
Library & Arts Total:				87.75	87.75	87.76	87.76	88.76
<u>Grants - 470</u>								
7875/32123 Domestic Violence Grant								
		Management Assistant	0047/1840					1
Grants Total:								1
<u>Community Dev Admin - 511</u>								
5111/15510 CD Deputy City Manager								
		Deputy City Manager	0001/1000	1	1	1	1	1
		Executive Admin Assistant	0001/1000			1	1	1
		Executive Admin Assistant II	0001/1000			1	1	1
		Management Assistant, Sr.	0001/1000	1	1	1	1	1
Program Total:				2	2	4	4	4
Community Dev Admin Total:				2	2	4	4	4

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Building Safety - 521</u>								
5210/15610 Building Safety								
		Asst Bldg Safety Dir	0001/1000					1
		Building Inspector, General	0001/1000	6	6	6	6	9
		Building Inspector, Specialist	0001/1000	3	3	4	4	4
		Building Inspector, Sr	0001/1000	2	2	2	2	3
		Building Safety Director	0001/1000	1	1	1	1	1
		Building Safety Manager	0001/1000	1	1	1	1	
		Management Assistant	0001/1000	1	1	1	1	
		Plans Examiner	0001/1000	3	3	3	3	3
		Plans Examiner, Senior	0001/1000	1	1	1	1	1
		Plans Examiner, Structural	0001/1000	1	1	1	1	1
		Secretary	0001/1000	1	1	1	1	1
		Secretary, Senior	0001/1000	1	1	1	1	1
		Sr Mgmt Asst	0001/1000					1
		Program Total:		21	21	22	22	26
5211/17510 Cross Connection Control								
		Building Inspector, General	0083/2400				1	1
		Cross Connection Control Spec.	0083/2400	1	1	1	1	1
		Secretary	0083/2400	0.75	0.75	0.75	0.75	0.75
		Program Total:		1.75	1.75	1.75	2.75	2.75
5215/5215 Arena - Development Services								
		Building Inspector	0091/2240	1				
		Building Inspector, Specialist	0091/2240	3				
		Cross Connection Control Specialist	0091/2240	1				
		Development Plans Technician	0091/2240	1				
		Plans Examiner	0091/2240	1				
		Plans Examiner, Structural	0091/2240	1				
		Building Inspector, General	0096/2260		2			
		Building Inspector, Specialist	0096/2260		3			
		Development Plans Technician	0096/2260		1			
		Plans Examiner	0096/2260		1			
		Plans Examiner, Structural	0096/2260		1			
		Program Total:		8	8			
5216/15710 Stadium -Development Services								
		Building Inspector, General	0092/1280		2	1		
		Building Inspector, Senior	0092/1280			1		
		Building Inspector, Specialist	0092/1280		2	11	11	3
		Development Plans Technician	0092/1280			1		
		Plans Examiner	0092/1280			1		
		Plans Examiner, Sr	0092/1280			1		
		Plans Examiner, Structural	0092/1280			1		
		Secretary	0092/1280			1		
		Program Total:			4	18	11	3

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Building Safety - 521</u>								
	5217/15630 Westgate-Bldg Safety Rvw/Insp.							
	Building Inspector, General	0001/1000			1	2		
	Building Inspector, Senior	0001/1000				1		
	Building Inspector, Specialist	0001/1000			4	4		9
	Development Plans Technician	0001/1000				1		
	Plans Examiner	0001/1000			1	1		1
	Secretary	0001/1000				1		
	Program Total:				6	10		10
	5510/15620 Development Services Center							
	Building Safety Manager	0001/1000	1	1	1	1	1	1
	Customer Assistance Rep	0001/1000	2	2	2	2	2	2
	Development Plans Supervisor	0001/1000	1	1	1	1	1	1
	Development Plans Technician	0001/1000	2	2	2	2	2	2
	Development Svcs Rep	0001/1000	4	4	4	4	4	4
	Program Total:		10	10	10	10	10	10
	Building Safety Total:		40.75	44.75	57.75	55.75	51.75	
<u>Planning - 531</u>								
	5310/15910 Planning Administration							
	Management Assistant	0001/1000	1	1	1	1		
	Planning Director	0001/1000	1	1	1	1		1
	Secretary	0001/1000	2	2	2	2	2	2
	Secretary, Senior	0001/1000	1	1	1	1	1	1
	Sr Mgmt Asst	0001/1000						1
	Program Total:		5	5	5	5	5	5
	5311/15920 Zoning Admin & Tech. Asst.							
	Associate Planner	0001/1000	2	2	2	1	1	1
	Planner	0001/1000				1	1	1
	Planner, Senior	0001/1000	1	1	1	1	1	1
	Zoning Administrator	0001/1000	1	1	1	1	1	1
	Program Total:		4	4	4	4	4	4
	5312/15930 Current Planning							
	Landscape Architect	0001/1000						1
	Planner	0001/1000	3	3	3	3	3	3
	Planner, Associate	0001/1000						1
	Planner, Senior	0001/1000	3	3	3	3	3	3
	Planning Deputy Director	0001/1000				1	1	1
	Planning Manager	0001/1000	1	1	1			
	Program Total:		7	7	7	7	7	9
	5313/15940 Long-Range Planning & Research							
	Graphics Designer	0001/1000	1	1				
	Planner, Senior	0001/1000	1	1	1	1	1	1
	Planning Deputy Director	0001/1000				1	1	1
	Planning Manager	0001/1000	1	1	1			
	Planning Technician	0001/1000			1	1	1	1
	Program Total:		3	3	3	3	3	3
	Planning Total:		19	19	19	19	19	21

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Economic Development - 540</u>								
	5409/16010 Economic Development							
	Asst Econ Dev Director	0001/1000				1	1	
	Business Development Manager	0001/1000		2	2	2		
	Economic Development Admin	0001/1000					2	3
	Economic Development Analyst	0001/1000				1		
	Economic Development Director	0001/1000		1	1	1	1	1
	Management Aide	0001/1000		1	1			
	Management Assistant	0001/1000		1	1	1	1	1
	Planning Manager	0001/1000				1		
	Sr Marketing & Comm Mgr	0001/1000						1
	Program Total:			5	5	7	5	6
	5410/5410 Redevelopment							
	Redevelopment Manager	0001/1000		1	1			
	Economic Development Total:			6	6	7	5	6
<u>Code Compliance - 550</u>								
	4411/14410 Code Compliance							
	Asst Code Compliance Dir	0001/1000						1
	Code Compliance Administrator	0001/1000		1	1	1	1	1
	Code Compliance Insp Specialist	0001/1000		2	2	4	4	4
	Code Compliance Inspector	0001/1000		6	6	6	8	7
	Code Compliance Inspector, Sr.	0001/1000				1	1	
	Code Compliance Supervisor	0001/1000		2	2	1	1	2
	Mgmt Asst	0001/1000						1
	Office Support Supervisor	0001/1000		1	1	1	1	
	Secretary	0001/1000		2	2	2.5	3.5	2.5
	Sr Secretary	0001/1000						1
	Program Total:			14	14	16.5	19.5	19.5
	Code Compliance Total:			14	14	16.5	19.5	19.5
<u>Public Works Admin. - 611</u>								
	6110/13310 Public Works Administration							
	Deputy City Manager	0001/1000		1	1	1	1	1
	Public Works Admin. Total:			1	1	1	1	1
<u>Field Operations - 620</u>								
	6210/13410 Field Operations Admin.							
	Account Specialist II	0001/1000		1	1	1	1	1
	Asst Field Ops Dir	0001/1000						1
	Deputy Director, Field Ops	0001/1000		1	1			
	Dispatcher/Router	0001/1000		2	2	2	2	2
	Field Operations Director	0001/1000		1	1	1	1	1
	Management Assistant, Sr.	0001/1000		2	2	3	3	1
	Office Manager	0001/1000		1	1	1	1	1
	Secretary	0001/1000		1	1	1	1	
	Secretary, Senior	0001/1000		1	1	1	1	1
	Program Total:			10	10	10	10	8

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Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Field Operations - 620</u>								
	6224/16710	Right-of-Way Maintenance						
		Crewleader	0012/1340	2	2	2	2	2
		Parks Supervisor	0012/1340	1	1	1		
		PC Operator	0012/1340	1	1	1	1	1
		Service Worker 2	0012/1340	7	7	7	7	6
		Service Worker 3	0012/1340	6	6	6	6	7
		Streets Supervisor	0012/1340				1	1
		Program Total:		17	17	17	17	17
	6225/13420	Cemetery						
		Cemetery Services Coordinator	0001/1000	1				
		Crewleader	0001/1000	1	1	1	1	1
		Service Worker 2	0001/1000	2	1	1	1	1
		Program Total:		4	2	2	2	2
	6232/16720	Street Maintenance						
		Crewleader	0012/1340	7	7	7	7	7
		Engineering Inspector 2	0012/1340	1	1	1	1	1
		Heavy Equipment Operator	0012/1340	2	2	2	2	1
		PC Operator	0012/1340	1	1	1	1	1
		Service Worker 2	0012/1340	18	18	18	18	18
		Service Worker 3	0012/1340	7	7	7	7	8
		Streets Supervisor	0012/1340	3	3	3	3	3
		Superintendent of Streets	0012/1340	1	1	1	1	1
		Program Total:		40	40	40	40	40
	6233/16730	Street Cleaning						
		Equipment Operator	0012/1340	4	4	4	4	4
		Service Worker 3	0012/1340	1	1	1	1	1
		Program Total:		5	5	5	5	5
	6235/17710	Landfill						
		Crewleader	0055/2440	1	1	1	1	1
		Landfill Inspector	0055/2440	1	1	1	1	1
		Landfill Operator	0055/2440	4	4	4	4	5
		Landfill Supervisor	0055/2440	1	1	1	1	1
		PC Operator	0055/2440		1	1	1	1
		Service Worker 1 (801)	0055/2440	2	1	1	2	1
		Service Worker 1 (801L)	0055/2440					1
		Service Worker 2	0055/2440	1	2	2	2	2
		Sr. Equipment Mechanic Special	0055/2440	1	1	1	1	1
		Weigh Scale Operator	0055/2440	3	2	3	3	4
		Program Total:		14	14	15	16	18
	6251/13440	Graffiti Removal						
		Service Worker 1	0001/1000	1	1	1		
		Service Worker 2 (Airport)	0001/1000	1	1	1	3	1
		Service Worker 2 (Streets)	0001/1000					2
		Program Total:		2	2	2	3	3

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Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Field Operations - 620</u>								
	6252/13510 Equipment Management							
	Buyer 2	0016/1040		1	1	1		
	Buyer I	0016/1040		1	1	1		1
	Equipment Mechanic 1	0016/1040		2	2	3	2	2
	Equipment Mechanic 2	0016/1040		5	5	7	8	10
	Equipment Mechanic Specialist	0016/1040		18	18	16	15	16
	Fleet Sys Coord	0016/1040						1
	Fleet Tire Specialist	0016/1040		2	2	2	2	2
	Paint and Body Specialist	0016/1040				1	1	1
	Parts Room Attendant	0016/1040		2	2	2		
	PC Support Specialist 1	0016/1040		1	1	1	1	
	Service Writer	0016/1040		1	1	1	1	1
	Shop Services Supervisor	0016/1040		1	1	1	1	
	Shop Shift Coordinator	0016/1040				2	2	2
	Shop Supervisor	0016/1040		2	2	1	1	2
	Sr Equipment Mechanic Sp	0016/1040					1	
	Supt of Equipment Management	0016/1040		1	1	1	1	1
	Welder/Mechanic	0016/1040				2	2	2
	Program Total:			37	37	42	38	41
	6253/13450 Facilities Management							
	Building Maintenance Leader	0001/1000		2	2	2	2	2
	Building Maintenance Supervisor	0001/1000		2	2	2	2	2
	Building Maintenance Worker	0001/1000		15	16	16	16	16
	Security Officer	0001/1000		4	4			
	Security Services Coordinator	0001/1000		1	1			
	Supt of Facilities Management	0001/1000		1	1	1	1	1
	Program Total:			25	26	21	21	21
	6254/13460 Custodial Services							
	Custodial Supervisor	0001/1000		2	2	2	2	2
	Custodian	0001/1000		14	14	14	14	14
	Custodian Lead	0001/1000		4	4	4	4	4
	Program Total:			20	20	20	20	20
	6256/6256 Fabrication/Welding							
	Fabricator/Welder	0016/1040		2	2			
	6258/6258 Paint/Body Shop							
	Equipment Mechanic 1	0016/1040		1	1			
	Equipment Mechanic 2	0016/1040		1	1			
	Paint and Body Specialist	0016/1040		1	1			
	Program Total:			3	3			
	6259/13530 Parts Store Operations							
	Buyer 2	0016/1040					1	1
	6269/17810 Sanitation Roll-off							
	Equipment Operator	0057/2480		3	3	3	3	3

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Field Operations - 620</u>								
6271/17820 Sanitation Frontload								
		Commercial Sanitation Inspecto	0057/2480	1	1	1	1	1
		Crewleader	0057/2480	1	1	1	1	1
		Equipment Operator	0057/2480	9	9	9	9	9
		Management Assistant	0057/2480			1	1	1
		Sanitation Supervisor	0057/2480	1	1	1	1	
		Service Worker 3	0057/2480	1	1	1	1	1
		Solid Waste Sales Coordinator	0057/2480	1	1			
		Program Total:		14	14	14	14	13
6272/17830 Curb Service								
		Crewleader	0057/2480	1	1	2	2	2
		Equipment Mechanic 1	0057/2480	1	1	1	1	1
		Equipment Operator	0057/2480	32	32	32	33	32
		Equipment Operator (Streets)	0057/2480					2
		Sanitation Supervisor	0057/2480	1	1			1
		Service Worker 1	0057/2480	1	1	1	1	1
		Service Worker 2	0057/2480	1	1	1	1	1
		Program Total:		37	37	37	38	40
6273/17740 Recycling								
		Recycling Coordinator	0055/2440	1	1	1	1	1
		Sanitation Inspector	0055/2440	3	3	3	3	4
		Sanitation Inspector, Sr	0055/2440	1	1	1	1	1
		Program Total:		5	5	5	5	6
6275/17750 MRF Operations								
		Account Specialist II	0055/2440	1	1	1	1	1
		Crewleader	0055/2440	1	1	1	1	1
		Equipment Mechanic 1	0055/2440	1	1	1	1	1
		Equipment Mechanic 2	0055/2440		1	1	1	1
		Equipment Operator	0055/2440	1				
		Laborer I	0055/2440	2				
		Laborer II	0055/2440	2	4	4	4	
		MRF Laborer Team Leader	0055/2440	2	2	2	2	
		Sanitation Supervisor	0055/2440	1	1	1	1	1
		Service Worker 1	0055/2440	1				1
		Service Worker 2	0055/2440					2
		Srvc Worker I (Sanitation)	0055/2440					3
		Program Total:		12	11	11	11	11
6276/6276 Woodwaste Operations								
		Crewleader	0055/2440	1				
		Equipment Operator	0055/2440	1				
		Landfill Operator	0055/2440	1				
		Service Worker 2	0055/2440	1				
		Program Total:		4				
6280/17840 Residential-Loose Trash Collec								
		Crewleader	0057/2480	1	1			
		Equipment Operator	0057/2480	6	9	12	12	12
		Sanitation Inspector	0057/2480	1	1	1	1	1
		Sanitation Supervisor	0057/2480			1	1	1
		Program Total:		8	11	14	14	14

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Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Field Operations - 620</u>								
	6281/17730 Solid Waste Admin							
	Account Specialist II	0055/2440		3	3	3	3	3
	Assistant Director, Field Ops	0055/2440					1	1
	Budget Analyst, Sr.	0055/2440					1	1
	Deputy Director, Field Ops	0055/2440		1	1	1		
	Management & Budget Analyst	0055/2440				1		
	Management Assistant, Sr	0055/2440		1	1			
	Superintendent of Landfill	0055/2440		1	1	1	1	1
	Superintendent of Sanitation	0055/2440		1	1	1	1	1
	Program Total:			7	7	7	7	7
	Field Operations Total:			269	266	265	265	270
<u>Engineering - 631</u>								
	5112/13810 Special Projects Admin.							
	GIS Analyst	0001/1000		1	1			
	Special Projects Administrator	0001/1000		1	1			
	Program Total:			2	2			
	6310/13720 Engineering Administration							
	City Engineer	0001/1000		1	1	1	1	1
	Management Assistant	0001/1000		1	1			1
	Office Support Supervisor	0001/1000		1	1	1	1	
	Secretary, Senior	0001/1000		2	2	2	2	2
	Program Total:			5	5	4	4	4
	6331/13730 Engineering Section							
	Assistant City Engineer	0001/1000		1	1	1	1	1
	Associate Civil Engineer	0001/1000		2	1		1	1
	Civil Engineer, Senior	0001/1000		2	3	3	3	4
	Engineering Project Manager	0001/1000		1	1			
	Engineering Technician, Senior	0001/1000				1	1	1
	Landscape Architect	0001/1000		2	2	2	1	1
	Management Aide	0001/1000					1	1
	Management Assistant, Sr.	0001/1000				1	1	1
	Program Total:			8	8	8	9	10
	6332/13740 Engineering Design							
	Engineering & Design Supervisor	0001/1000		1	1	1	1	1
	Engineering Technician 2	0001/1000		1	1	1	1	1
	Engineering Technician, Senior	0001/1000		3	3	2	2	2
	Program Total:			5	5	4	4	4
	6333/13750 Surveying							
	Civil Engineer, Senior	0001/1000			1	1	1	1
	Engineering Project Manager	0001/1000				2	2	2
	Engineering Technician 2	0001/1000		1	1	1		
	Engineering Technician, Senior	0001/1000		2	1	1		
	Program Total:			3	3	5	3	3

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Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Engineering - 631</u>								
	6334/13760 Mapping/Records							
	Engineering Technician 2	0001/1000		2	2			
	Engineering Technician, Senior	0001/1000		1	1			
	Property Agent	0001/1000		1	1	1	2	2
	Property Manager	0001/1000		1	1	1	1	1
	Program Total:			5	5	2	3	3
	6335/13770 Property Management							
	Civil Engineer, Sr	0001/1000					1	
	Engineering Inspector, Senior	0001/1000		1	1			
	Engineering Technician 2	0001/1000				2	2	2
	Engineering Technician, Senior	0001/1000				1	1	1
	Engineering Utility Coordinato	0001/1000				1		
	Land Development Engineer	0001/1000		1	1			
	Special Projects Administrator	0001/1000				1		
	Program Total:			2	2	5	4	3
	6341/13780 Contract Administration							
	Assistant City Engineer	0001/1000				1	1	1
	Civil Engineer, Senior	0001/1000					2	2
	Land Development Engineer	0001/1000				2		
	Landscape Architect	0001/1000					1	
	Management Aide	0001/1000		1	1	1	1	1
	Program Total:			1	1	4	5	4
	6342/13790 Inspection							
	Assistant City Engineer	0001/1000		1	1			
	Construction Eng Supervisor	0001/1000		1	1	1	1	1
	Engineering Inspector 2	0001/1000		3	3	3	3	3
	Engineering Inspector, Senior	0001/1000		3	3	3	3	3
	Engineering Project Manager	0001/1000		1	1			
	Program Total:			9	9	7	7	7
	6343/13800 Materials Testing							
	Materials Technician	0001/1000		2	2	2	2	2
	Materials Technician, Senior	0001/1000		1	1	1	1	1
	Program Total:			3	3	3	3	3
	6344/13820 Utility Inspection							
	Engineering Inspector 2	0001/1000					2	2
	Engineering Utility Coordinator	0001/1000					1	1
	Utility Inspector	0001/1000				2		
	Program Total:					2	3	3
	6359/16310 Transportation Engineering Pgm							
	Civil Engineer, Senior	0025/1660		1	1	1	1	1
	Engineering Total:			44	44	45	46	45

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Transportation - 632</u>								
4310/16410 Airport Operations								
		Airport Manager	0015/1760	1	1	1	1	1
		Crewleader	0015/1760	1	1	1	1	1
		Secretary, Senior	0015/1760	1	1	1	1	1
		Service Worker 2	0015/1760	2	2	2	2	2
		Program Total:		5	5	5	5	5
6321/16910 Transportation Administration								
		City Traffic Engineer	0012/1340	1	1	1		
		Intelligent Trans Sys Tech	0012/1340					1
		Management Assistant, Sr.	0012/1340					1
		Secretary	0012/1340	1	1	1	1	1
		Secretary, Senior	0012/1340	1	1	1	1	1
		Traffic Ed Program Manager	0012/1340		1	1		
		Transportation Director	0012/1340				1	1
		Program Total:		3	4	4	3	5
6322/16810 Traffic Signals								
		Superintendent of Traffic Oper	0012/1340	1	1	1	1	1
		Traffic Ops Electr Technician	0012/1340	1	1	1	1	1
		Traffic Signal Supervisor	0012/1340	1	2	2	2	1
		Traffic Signal Technician 1	0012/1340	2	1	1	2	2
		Traffic Signal Technician 2	0012/1340	3	3	3	3	3
		Traffic Signal Technician 3	0012/1340	2	2	2	1	2
		Program Total:		10	10	10	10	10
6323/16820 Signs & Markings								
		Crewleader	0012/1340	2	2	2	2	2
		Service Worker 2	0012/1340	5	5	5	5	5
		Service Worker 3	0012/1340	1	1	1	1	1
		Sign Fabricator	0012/1340	1	1	1	1	1
		Traffic Signs & Markings Supervisor	0012/1340	1	1	1	1	1
		Program Total:		10	10	10	10	10
6324/16920 Street Light Management								
		Traffic Engineering Specialist	0012/1340	1			1	1
		Traffic Lighting Manager	0012/1340	1	1	1	1	1
		Program Total:		2	1	1	2	2
6325/16930 Transportation Planning								
		Transportation Coordinator	0012/1340	1	1	1	1	1
		Transportation Planning Mgr	0012/1340	1	1	1	1	
		Program Total:		2	2	2	2	1
6326/16940 Traffic Studies								
		Assistant Traffic Engineer	0012/1340	1	1	1	1	1
		Associate Traffic Engineer	0012/1340	1				
		Neighborhood Traffic Specialist	0012/1340		1	1		
		Sr. Traffic Engineer	0012/1340		1	1	1	
		Traffic Ed Program Manager	0012/1340	1			1	1
		Traffic Engineering Technician	0012/1340	1	1	1	1	1
		Trans Planning Mgr	0012/1340					1
		Program Total:		4	4	4	4	4

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Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Transportation - 632</u>								
	6327/16950	Traffic Design and Development						
		Assistant Traffic Engineer	0012/1340	1	1	1	1	
		Dep Trans Dir	0012/1340					1
		SR. Traffic Engineering Spec	0012/1340	1	1	1	1	1
		Traffic Engineering Technician	0012/1340	1	1	1	1	1
		Program Total:		3	3	3	3	3
	6350/16510	Transportation Program Mgmt						
		Dep Trans Dir	0025/1660					1
		Transportation Coordinator	0025/1660	1	1	1	1	1
		Transportation Prgrm Admin	0025/1660	1	1	1	1	
		Program Total:		2	2	2	2	2
	6351/16520	Transportation Education						
		Transportation Coordinator	0025/1660	1	1	1	1	1
	6353/16530	Dial-A-Ride						
		Dispatcher/Router	0025/1660	4.75	4.75	4.75	4.75	6.5
		Management Assistant, Sr.	0025/1660		1	1	1	1
		Secretary	0025/1660	1	1	1	1	1
		Secretary, Senior	0025/1660	1	1	1	1	1
		Transit Administrator	0025/1660	1				
		Transit Coordinator	0025/1660	1	1	1	1	1
		Transit Manager	0025/1660	1	1	1	1	1
		Transit Operator	0025/1660	19.5	21.5	21.5	21.5	24.75
		Transit Road Supervisor	0025/1660	1				
		Transit Supervisor	0025/1660	2	3	3	3	3
		Program Total:		32.25	34.25	34.25	34.25	39.25
	6357/16570	Intelligent Transportation Sys						
		Asst Traffic Engineer	0025/1660					1
		Intell Transp System Operator	0025/1660	1	1	1	1	1
		Intelligent Trans Syst Tech	0025/1660	1	1	1	1	1
		Intelligent Transp Systems Mgr	0025/1660	1	1	1	1	1
		Traffic Signal Technician 2	0025/1660				1	1
		Program Total:		3	3	3	4	5
	6358/16580	Traffic Mitigation						
		Associate Traffic Engineer	0025/1660	1	1	1	1	1
		Transportation Total:		78.25	80.25	80.25	81.25	88.25
<u>Utilities - 641</u>								
	6222/17220	Irrigation						
		Crewleader	0083/2400	1	1	1	1	1

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Utilities - 641</u>								
	6410/17110	Utilities Administration						
		Account Specialist	0050/2360	1	1	1	1	1
		Management Assistant, Sr.	0050/2360	1	1	1	2	2
		Secretary	0050/2360	2	2	2	2	2
		Secretary, Senior	0050/2360	1	1	1	1	1
		Sr. Civil Engineer	0050/2360					1
		Superintendent of Utilities	0050/2360	1				
		Utilities Accting & Budget Mgr	0050/2360					1
		Utilities Assistant Director	0050/2360		1	1	1	2
		Utilities Director	0050/2360	1	1	1	1	1
		Program Total:		7	7	7	8	11
	6418/17120	Information Management						
		PC Support Specialist I	0050/2360	1	1	1	1	
		PC Support Specialist II	0050/2360					1
		Utilities GIS Coordinator	0050/2360					1
		Utilities Network Engineer	0050/2360			1	2	2
		Utilities Technology Manager	0050/2360				1	1
		Utility Data Comm Manager	0050/2360	1	1	1		
		Utility Data Coordinator	0050/2360			1	1	1
		Utility SCADA Planner	0050/2360	2	1	1		
		Program Total:		4	3	5	5	6
	6419/17130	Public Service Representatives						
		Public Service Representative	0050/2360	3	3	3	3	4
	6420/17240	Central System Control						
		Plant Operations Supervisor	0083/2400				1	1
		Plant Operations Supervisor	0083/2400	1	1	1		
		Superintendent of Plant Operations	0083/2400	1				
		Superintendent of Water Treat	0083/2400		1	1	1	1
		Utility Safety & Security Cord	0083/2400				1	1
		Water Control Room Operator	0083/2400	6	6	6	5	5
		Water Plant Operator II	0083/2400		1	1	1	
		Water Plant Operator, Senior	0083/2400	1	1	1	1	1
		Water/Wastewater Plant Operator	0083/2400	1				
		Program Total:		10	10	10	10	9
	6421/17250	Pyramid Peak Plant						
		Plant Instrument Tech Sr	0083/2400				1	1
		Plant Instrument Technician 2	0083/2400	1	1	1		
		Plant Maintenance Mechanic, Sr	0083/2400	1	1	1	1	1
		Water Plant Operator II	0083/2400		4	6	6	7
		Water Plant Operator, Senior	0083/2400	1	1	1	1	1
		Water/Wastewater Plant Operator	0083/2400	4				
		Program Total:		7	7	9	9	10

Schedule Six

Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Utilities - 641</u>								
	6422/17260 Cholla Treatment Plant							
	Plant Instrument Technician 2	0083/2400	1	1	1	1	1	1
	Plant Maintenance Mechanic 2	0083/2400	1		1	1	1	1
	Water Plant Operator II	0083/2400		4	4	4	4	6
	Water Plant Operator, Senior	0083/2400	1	1	1	1	1	1
	Water/Wastewater Plant Operator	0083/2400	4					
	Program Total:		7	6	7	7	7	9
	6423/17270 Major Maintenance							
	Plant Maintenance Supv	0083/2400	1					
	Plant Operations Supervisor	0083/2400		1	1	2	1	1
	Water Plant Operator, Senior	0083/2400				1		
	Program Total:		1	1	1	3	1	1
	6425/17610 Pretreatment Program							
	Pretreatment Inspector	0084/2420	4	4	4	1	2	2
	Pretreatment Inspector, Sr	0084/2420				3	3	3
	Pretreatment Officer	0084/2420	1	1	1	1	1	1
	Program Total:		5	5	5	5	5	6
	6426/17280 Central System Maintenance							
	Plant Instrument Tech Sr	0083/2400	1	1	1	1	1	1
	Plant Instrument Technician	0083/2400	2					
	Plant Instrument Technician 1	0083/2400		1	1	1	1	1
	Plant Instrument Technician 2	0083/2400		1	1	1	1	1
	Plant Maintenance Mechanic 1	0083/2400	1					
	Plant Maintenance Mechanic 2	0083/2400		1				
	Plant Maintenance Mechanic, Sr	0083/2400		1	1	1	1	1
	Service Worker 2	0083/2400	1	1	1	1	1	1
	Program Total:		5	6	5	5	5	5
	6430/17160 Arrowhead Reclamation Plant							
	Plant Instrument Tech Sr	0050/2360				1	1	1
	Plant Instrument Technician 2	0050/2360	2	1	1			
	Plant Maintenance Mechanic 2	0050/2360	1	1	1	1	2	2
	Plant Operations Supervisor	0050/2360	1	1	1			
	Sr Water Reclamation Fac. Oper	0050/2360				1	1	1
	Supt of Utility Plt Ops	0050/2360		1				
	Wastewater Plant Operator, Sr	0050/2360	1	1	1			
	Water Reclam Facility Supv	0050/2360				1	1	1
	Water Reclamation Fac Oper II	0050/2360		4	3	4	7	7
	Water/Wastewater Plant Operator	0050/2360	5					
	Program Total:		10	9	7	8	12	12

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Utilities - 641</u>								
	6432/17170 West Area Plant							
	Plant Instrument Tech Sr	0050/2360					1	1
	Plant Instrument Technician 2	0050/2360		1	1	1	1	1
	Plant Maintenance Mechanic 2	0050/2360		1				
	Plant Maintenance Mechanic, Sr	0050/2360			1	1	1	1
	Sr Water Reclamation Fac. Oper	0050/2360		1	1	1	1	1
	Superintendent of Wastewater	0050/2360			1	1	1	1
	Water Reclam Facility Supv	0050/2360						1
	Water Reclamation Fac Oper I	0050/2360			1	3	2	1
	Water Reclamation Fac Oper II	0050/2360			7	7	6	7
	Water/Wastewater Plant Operator	0050/2360		7				
	Program Total:			10	12	14	13	14
	6433/17140 System Security							
	Security Officer	0050/2360						1
	Utilities Security Manager	0050/2360				1	1	1
	Program Total:					1	1	2
	6442/17290 Water Distribution							
	Utilities Supervisor	0083/2400		1	1	2	2	2
	Utility System Tech I	0083/2400		7	7	15	15	17
	Utility System Tech II	0083/2400		4	4	8	8	9
	Utlility System Tech, Sr.	0083/2400		1	1	2	2	2
	Program Total:			13	13	27	27	30
	6443/17300 Meter Maintenance							
	Utilities Supervisor	0083/2400		1	1	1	1	1
	Utility Locator	0083/2400		2	3	3	3	4
	Utility System Tech I	0083/2400		4	4	4	4	4
	Utility System Tech II	0083/2400		1	1	1	1	1
	Utlility System Tech, Sr.	0083/2400		1	1	1	1	1
	Program Total:			9	10	10	10	11
	6444/6444 Transmission Line Maintenance							
	Utilities Supervisor	0083/2400		1	1			
	Utility System Tech I	0083/2400		6	6			
	Utility System Tech II	0083/2400		4	4			
	Utility System Technician, Sr.	0083/2400		1	1			
	Program Total:			12	12			
	6445/17630 Wastewater Collection							
	PC Operator	0084/2420		1	1	1	1	1
	Supt of Utility Dist/Collection	0084/2420				1	1	
	Utilities Supervisor	0084/2420		1	1	1	1	1
	Utility System Tech I	0084/2420		6	6	6	8	9
	Utility System Tech II	0084/2420		4	3	3	4	5
	Utlility System Tech, Sr.	0084/2420		1	1	1	1	1
	Program Total:			13	12	13	16	17

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'02-03	'03-04	'04-05	'05-06	'06-07
<u>Utilities - 641</u>								
	6452/17210	Customer Service - Field						
		Utilities Supervisor	0083/2400	1	1	1	1	
		Utility Distrib & Coll Supt	0083/2400					1
		Water Service Rep, Lead	0083/2400	2	2	2	2	2
		Water Service Representative	0083/2400	12	12	12	12	12
		Program Total:		15	15	15	15	15
	6453/17310	Oasis Water Campus						
		Sr Water Plant Oper	0083/2400					1
		Water Plant Ops Supv	0083/2400					1
		Program Total:						2
		Utilities Total:		132	132	140	146	165
		Grand Total		1,753.80	1,780.30	1,875.16	1,916.01	2,031.51

Schedule Seven

Long Term Debt Service Detail

		FY 2006-07			
Bond Description	Date of Issue	Principal	Interest	Other Fees	Total
Excise Tax Funded Debt					
Municipal Property Corp. Bonds	10/1/1999	\$1,555,000	\$237,060	\$5,000	\$1,797,060
MPC Bonds - Series 2003B-Arena taxable	6/1/2003	100,000	5,299,962	5,000	5,404,962
MPC Bonds - Series 2003A-Arena tax exempt	6/1/2003	315,000	2,230,706	5,000	2,550,706
MPC Bonds - Series 2004A -Refund Improv Dist	5/5/2004	745,000	402,538	5,000	1,152,538
MPC Bonds - Series 2006	6/1/2006	-	-	-	-
MPC Bonds - Series 2006	6/1/2006	-	-	-	-
AMFP Series 14-Arena	7/31/2002	-	259,763	-	259,763
AMFP Refunding Series 16-Arena	7/31/2003	-	340,750	-	340,750
Sub-Total Excise Tax Funded Debt		\$2,715,000	\$8,770,779	\$20,000	\$11,505,779
Property Tax Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	585,000	32,468	5,000	622,468
General Obligation Bonds-Series 1998	6/1/1998	1,400,000	130,325	5,000	1,535,325
General Obligation Bonds-Series 2000	6/1/2000	1,145,764	269,178	5,000	1,419,942
General Obligation Bonds-Series 2002	6/1/2002	1,385,000	1,374,713	5,000	2,764,713
General Obligation Bonds-Series 2003	4/1/2003	2,880,000	1,736,250	5,000	4,621,250
General Obligation Bonds-Series 2004	6/1/2004	1,950,000	1,344,050	5,000	3,299,050
General Obligation Bonds-Series 2005	6/1/2005	1,065,000	404,837	5,000	1,474,837
General Obligation Bonds-Series 2006A	4/11/2006	1,300,000	1,494,819	5,000	2,799,819
General Obligation Bonds-Series 2006B	4/11/2006	-	527,533	5,000	532,533
(Refunding GO Bonds - Series 2000)					
G.O. Bond Arbitrage (1)		-	-	300,000	300,000
Sub-Total Property Tax Funded Debt		\$11,710,764	\$7,314,173	\$345,000	\$19,369,937
Water & Sewer Revenue Funded Debt					
General Obligation Bonds-Series 2003	4/1/2003	790,000	476,950	2,000	1,268,950
Subordinate Lien W&S Rev Bonds - Series 2003	12/16/2003	-	3,972,750	5,000	3,977,750
Subordinate Lien W&S Rev Bonds - Series 2006	2/7/2006	-	3,716,031	5,000	3,721,031
Water & Sewer Revenue Bonds Series 2000	6/1/2000	5,680,000	1,342,888	5,000	7,027,888
WIFA 2001	8/1/2002	623,051	505,731	50,000	1,178,782
Sub-Total W/S Revenue Funded Debt		\$7,093,051	\$10,014,350	\$67,000	\$17,174,401
Street Revenue Bonds Debt Service (HURF)					
Highway User Revenue Bonds Series 2000	6/1/2000	1,420,000	325,219	650	1,745,869
HURF Revenue Bonds Refunding Series 2004	6/1/2004	535,000	443,100	5,000	983,100
HURF Revenue Bonds Series 2006	4/11/2006	1,215,000	782,919	5,000	2,002,919
		\$ 3,170,000	\$ 1,551,238	\$ 10,650	\$ 4,731,888
Landfill Revenue Funded Debt Service					
General Obligation Bonds-Series 2000	6/1/2000	189,236	26,342	-	215,578
Sub-Total Landfill Revenue Funded Debt		\$189,236	\$26,342	\$ -	\$215,578
Special Assessment Debt					
Improvement District Bonds District #73	8/1/1996	39,000	1,043	50	40,093
Sub-Total Special Assessment Debt		\$39,000	\$1,043	\$50	\$40,093
Total Debt Service Payments (All Funds)		\$24,917,051	\$27,677,925	\$442,700	\$53,037,676

(1) note, arbitrage is subject to change each year based on calc's performed by consultants.

Schedule Seven

Long Term Debt Service Detail

		FY 2007-08			
Bond Description	Date of Issue	Principal	Interest	Other Fees	Total
Excise Tax Funded Debt					
Municipal Property Corp. Bonds	10/1/1999	\$1,645,000	\$163,975	\$5,000	\$1,813,975
MPC Bonds - Series 2003B-Arena taxable	6/1/2003	105,000	5,297,172	5,000	5,407,172
MPC Bonds - Series 2003A-Arena tax exempt	6/1/2003	920,000	2,222,832	5,000	3,147,832
MPC Bonds - Series 2004A -Refund Improv Dist	5/5/2004	100,000	387,638	5,000	492,638
MPC Bonds - Series 2006	6/1/2006	1,080,000	1,664,525	-	2,744,525
MPC Bonds - Series 2006	6/1/2006	1,205,000	6,269,250	-	7,474,250
AMFP Series 14-Arena	7/31/2002	-	259,763	-	259,763
AMFP Refunding Series 16-Arena	7/31/2003	-	340,750	-	340,750
Sub-Total Excise Tax Funded Debt		\$5,055,000	\$16,605,905	\$20,000	\$21,680,905
Property Tax Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	-	-	-	-
General Obligation Bonds-Series 1998	6/1/1998	1,465,000	65,925	5,000	1,535,925
General Obligation Bonds-Series 2000	6/1/2000	1,205,841	211,890	5,000	1,422,731
General Obligation Bonds-Series 2002	6/1/2002	1,430,000	1,329,700	5,000	2,764,700
General Obligation Bonds-Series 2003	4/1/2003	2,955,000	1,649,850	5,000	4,609,850
General Obligation Bonds-Series 2004	6/1/2004	2,005,000	1,285,550	5,000	3,295,550
General Obligation Bonds-Series 2005	6/1/2005	1,095,000	367,562	5,000	1,467,562
General Obligation Bonds-Series 2006A	4/11/2006	1,540,000	1,232,331	5,000	2,777,331
General Obligation Bonds-Series 2006B	4/11/2006	-	453,250	5,000	458,250
<i>(Refunding GO Bonds - Series 2000)</i>					
G.O. Bond Arbitrage (1)		-	-	300,000	300,000
Sub-Total Property Tax Funded Debt		\$11,695,841	\$6,596,058	\$340,000	\$18,631,899
Water & Sewer Revenue Funded Debt					
General Obligation Bonds-Series 2003	4/1/2003	810,000	453,250	2,000	1,265,250
Subordinate Lien W&S Rev Bonds - Series 2003	12/16/2003	-	3,972,750	5,000	3,977,750
Subordinate Lien W&S Rev Bonds - Series 2006	2/7/2006	-	3,716,032	5,000	3,721,032
Water & Sewer Revenue Bonds Series 2000	6/1/2000	5,985,000	1,058,888	5,000	7,048,888
WIFA 2001	8/1/2002	646,627	482,155	50,000	1,178,782
Sub-Total W/S Revenue Funded Debt		\$7,441,627	\$9,683,075	\$67,000	\$17,191,702
Street Revenue Bonds Debt Service (HURF)					
Highway User Revenue Bonds Series 2000	6/1/2000	1,495,000	250,669	650	1,746,319
HURF Revenue Bonds Refunding Series 2004	6/1/2004	550,000	427,050	5,000	982,050
HURF Revenue Bonds Series 2006	4/11/2006	1,370,000	611,925	5,000	1,986,925
		\$ 3,415,000	\$ 1,289,644	\$ 10,650	\$ 4,715,294
Landfill Revenue Funded Debt Service					
General Obligation Bonds-Series 2000	6/1/2000	199,159	16,880	-	216,039
Sub-Total Landfill Revenue Funded Debt		\$199,159	\$16,880	\$ -	\$216,039
Special Assessment Debt					
Improvement District Bonds District #73	8/1/1996	-	-	-	-
Sub-Total Special Assessment Debt		\$0	\$0	\$0	\$0
Total Debt Service Payments (All Funds)		\$27,806,627	\$34,191,562	\$437,650	\$62,435,839

(1) note, arbitrage is subject to change each year based on calc's performed by consultants.

Schedule Seven

Long Term Debt Service Detail

		FY 2008-09			
Bond Description	Date of Issue	Principal	Interest	Other Fees	Total
Excise Tax Funded Debt					
Municipal Property Corp. Bonds	10/1/1999	\$1,735,000	\$85,015	\$5,000	\$1,825,015
MPC Bonds - Series 2003B-Arena taxable	6/1/2003	145,000	5,293,843	5,000	5,443,843
MPC Bonds - Series 2003A-Arena tax exempt	6/1/2003	1,460,000	2,199,831	5,000	3,664,831
MPC Bonds - Series 2004A -Refund Improv Dist	5/5/2004	605,000	385,138	5,000	995,138
MPC Bonds - Series 2006	6/1/2006	1,135,000	1,610,525	-	2,745,525
MPC Bonds - Series 2006	6/1/2006	1,280,000	6,190,925	-	7,470,925
AMFP Series 14-Arena	7/31/2002	-	259,763	-	259,763
AMFP Refunding Series 16-Arena	7/31/2003	-	340,750	-	340,750
Sub-Total Excise Tax Funded Debt		\$6,360,000	\$16,365,790	\$20,000	\$22,745,790
Property Tax Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	-	-	-	-
General Obligation Bonds-Series 1998	6/1/1998	-	-	-	-
General Obligation Bonds-Series 2000	6/1/2000	1,353,173	150,392	5,000	1,508,565
General Obligation Bonds-Series 2002	6/1/2002	1,480,000	1,279,650	5,000	2,764,650
General Obligation Bonds-Series 2003	4/1/2003	3,035,000	1,561,200	5,000	4,601,200
General Obligation Bonds-Series 2004	6/1/2004	2,065,000	1,215,375	5,000	3,285,375
General Obligation Bonds-Series 2005	6/1/2005	1,130,000	329,237	5,000	1,464,237
General Obligation Bonds-Series 2006A	4/11/2006	1,600,000	1,170,731	5,000	2,775,731
General Obligation Bonds-Series 2006B	4/11/2006	-	453,250	5,000	458,250
<i>(Refunding GO Bonds - Series 2000)</i>					
G.O. Bond Arbitrage (1)		-	-	300,000	300,000
Sub-Total Property Tax Funded Debt		\$10,663,173	\$6,159,835	\$335,000	\$17,158,008
Water & Sewer Revenue Funded Debt					
General Obligation Bonds-Series 2003	4/1/2003	835,000	428,950	2,000	1,265,950
Subordinate Lien W&S Rev Bonds - Series 2003	12/16/2003	-	3,972,750	5,000	3,977,750
Subordinate Lien W&S Rev Bonds - Series 2006	2/7/2006	-	3,716,032	5,000	3,721,032
Water & Sewer Revenue Bonds Series 2000	6/1/2000	6,310,000	729,712	5,000	7,044,712
WIFA 2001	8/1/2002	671,096	457,686	50,000	1,178,782
Sub-Total W/S Revenue Funded Debt		\$7,816,096	\$9,305,130	\$67,000	\$17,188,226
Street Revenue Bonds Debt Service (HURF)					
Highway User Revenue Bonds Series 2000	6/1/2000	1,575,000	172,181	650	1,747,831
HURF Revenue Bonds Refunding Series 2004	6/1/2004	570,000	410,550	5,000	985,550
HURF Revenue Bonds Series 2006	4/11/2006	1,425,000	543,425	5,000	1,973,425
		\$ 3,570,000	\$ 1,126,156	\$ 10,650	\$ 4,706,806
Landfill Revenue Funded Debt Service					
General Obligation Bonds-Series 2000	6/1/2000	131,827	6,723		138,550
Sub-Total Landfill Revenue Funded Debt		\$131,827	\$6,723	\$ -	\$138,550
Special Assessment Debt					
Improvement District Bonds District #73	8/1/1996	-	-	-	-
Sub-Total Special Assessment Debt		\$ -	\$ -	\$ -	\$ -
Total Debt Service Payments (All Funds)		\$28,541,096	\$32,963,634	\$432,650	\$61,937,380

(1) note, arbitrage is subject to change each year based on calc's performed by consultants.

Schedule Seven

Long Term Debt Service Detail

		FY 2009-10			
Bond Description	Date of Issue	Principal	Interest	Other Fees	Total
Excise Tax Funded Debt					
Municipal Property Corp. Bonds	10/1/1999	\$ -	\$ -	\$ -	\$ -
MPC Bonds - Series 2003B-Arena taxable	6/1/2003	220,000	5,288,884	5,000	5,513,884
MPC Bonds - Series 2003A-Arena tax exempt	6/1/2003	1,515,000	2,163,331	5,000	3,683,331
MPC Bonds - Series 2004A -Refund Improv Dist	5/5/2004	850,000	368,500	5,000	1,223,500
MPC Bonds - Series 2006	6/1/2006	1,195,000	1,553,775	-	2,748,775
MPC Bonds - Series 2006	6/1/2006	1,365,000	6,107,725	-	7,472,725
AMFP Series 14-Arena	7/31/2002	-	259,763	-	259,763
AMFP Refunding Series 16-Arena	7/31/2003	-	340,750	-	340,750
Sub-Total Excise Tax Funded Debt		\$5,145,000	\$16,082,728	\$15,000	\$21,242,728
Property Tax Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	-	-	-	-
General Obligation Bonds-Series 1998	6/1/1998	-	-	-	-
General Obligation Bonds-Series 2000	6/1/2000	1,565,000	81,380	5,000	1,651,380
General Obligation Bonds-Series 2002	6/1/2002	1,535,000	1,224,150	5,000	2,764,150
General Obligation Bonds-Series 2003	4/1/2003	3,135,000	1,439,800	5,000	4,579,800
General Obligation Bonds-Series 2004	6/1/2004	2,150,000	1,143,100	5,000	3,298,100
General Obligation Bonds-Series 2005	6/1/2005	1,170,000	289,688	5,000	1,464,688
General Obligation Bonds-Series 2006A	4/11/2006	1,660,000	1,106,731	5,000	2,771,731
General Obligation Bonds-Series 2006B	4/11/2006	-	453,250	5,000	458,250
<i>(Refunding GO Bonds - Series 2000)</i>					
G.O. Bond Arbitrage (1)				300,000	300,000
Sub-Total Property Tax Funded Debt		\$11,215,000	\$5,738,099	\$335,000	\$17,288,099
Water & Sewer Revenue Funded Debt					
General Obligation Bonds-Series 2003	4/1/2003	860,000	395,550	2,000	1,257,550
Subordinate Lien W&S Rev Bonds - Series 2003	12/16/2003	-	3,972,750	5,000	3,977,750
Subordinate Lien W&S Rev Bonds - Series 2006	2/7/2006	-	3,716,032	5,000	3,721,032
Water & Sewer Revenue Bonds Series 2000	6/1/2000	6,655,000	382,663	5,000	7,042,663
WIFA 2001	8/1/2002	696,490	432,292	50,000	1,178,782
Sub-Total W/S Revenue Funded Debt		\$8,211,490	\$8,899,287	\$67,000	\$17,177,777
Street Revenue Bonds Debt Service (HURF)					
Highway User Revenue Bonds Series 2000	6/1/2000	1,665,000	89,494	650	1,755,144
HURF Revenue Bonds Refunding Series 2004	6/1/2004	580,000	392,738	5,000	977,738
HURF Revenue Bonds Series 2006	4/11/2006	1,485,000	486,425	5,000	1,976,425
		\$ 3,730,000	\$ 968,657	\$ 10,650	\$ 4,709,307
Landfill Revenue Funded Debt Service					
General Obligation Bonds-Series 2000	6/1/2000				-
Sub-Total Landfill Revenue Funded Debt		\$0	\$0	\$ -	\$0
Special Assessment Debt					
Improvement District Bonds District #73	8/1/1996	-	-	-	-
Sub-Total Special Assessment Debt		\$ -	\$ -	\$ -	\$ -
Total Debt Service Payments (All Funds)		\$28,301,490	\$31,688,771	\$427,650	\$60,417,911

(1) note, arbitrage is subject to change each year based on calc's performed by consultants.

Schedule Seven

Long Term Debt Service Detail

		FY 2010 through FY 2034			
Bond Description	Date of Issue	Principal	Interest	Other Fees	Total
Excise Tax Funded Debt					
Municipal Property Corp. Bonds	10/1/1999	\$ -	\$ -	\$ -	\$ -
MPC Bonds - Series 2003B-Arena taxable	6/1/2003	96,370,000	84,257,776	5,000	180,632,776
MPC Bonds - Series 2003A-Arena tax exempt	6/1/2003	45,730,000	29,064,294	5,000	74,799,294
MPC Bonds - Series 2004A -Refund Improv Dist	5/5/2004	6,860,000	882,500	5,000	7,747,500
MPC Bonds - Series 2006	6/1/2006	29,620,000	14,318,400	-	43,938,400
MPC Bonds - Series 2006	6/1/2006	92,600,000	101,682,100	-	194,282,100
AMFP Series 14-Arena	7/31/2002	5,055,000	5,599,969	-	10,654,969
AMFP Refunding Series 16-Arena	7/31/2003	7,250,000	8,007,625	-	15,257,625
Sub-Total Excise Tax Funded Debt		\$283,485,000	\$243,812,664	\$ 15,000	\$527,312,664
Property Tax Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	-	-	-	-
General Obligation Bonds-Series 1998	6/1/1998	-	-	-	-
General Obligation Bonds-Series 2000	6/1/2000	-	-	-	-
General Obligation Bonds-Series 2002	6/1/2002	24,725,000	8,433,238	5,000	33,163,238
General Obligation Bonds-Series 2003	4/1/2003	30,210,000	5,988,950	5,000	36,203,950
General Obligation Bonds-Series 2004	6/1/2004	24,190,000	5,795,488	5,000	29,990,488
General Obligation Bonds-Series 2005	6/1/2005	6,495,000	772,506	5,000	7,272,506
General Obligation Bonds-Series 2006A	4/11/2006	23,265,000	6,706,619	5,000	29,976,619
General Obligation Bonds-Series 2006B	4/11/2006	9,065,000	1,407,750	5,000	10,477,750
<i>(Refunding GO Bonds - Series 2000)</i>					
G.O. Bond Arbitrage (1)		-	-	300,000	300,000
Sub-Total Property Tax Funded Debt		\$117,950,000	\$29,104,551	\$ 330,000	\$147,384,551
Water & Sewer Revenue Funded Debt					
General Obligation Bonds-Series 2003	4/1/2003	8,300,000	1,645,250	2,000	9,947,250
Subordinate Lien W&S Rev Bonds - Series 2003	12/16/2003	80,000,000	44,967,500	5,000	124,972,500
Subordinate Lien W&S Rev Bonds - Series 2006	2/7/2006	80,000,000	34,716,310	5,000	114,721,310
Water & Sewer Revenue Bonds Series 2000	6/1/2000	-	-	-	-
WIFA 2001	8/1/2002	10,727,722	2,817,664	50,000	13,595,386
Sub-Total W/S Revenue Funded Debt		\$179,027,722	\$84,146,724	\$ 62,000	\$263,236,446
Street Revenue Bonds Debt Service (HURF)					
Highway User Revenue Bonds Series 2000	6/1/2000	-	-	-	-
HURF Revenue Bonds Refunding Series 2004	6/1/2004	9,930,000	971,518	5,000	10,906,518
HURF Revenue Bonds Series 2006	4/11/2006	10,250,000	1,543,550	5,000	11,798,550
		\$ 20,180,000	\$ 2,515,068	\$ 10,000	\$ 22,705,068
Landfill Revenue Funded Debt Service					
General Obligation Bonds-Series 2000	6/1/2000	-	-	-	-
Sub-Total Landfill Revenue Funded Debt		\$ -	\$ -	\$ -	\$ -
Special Assessment Debt					
Improvement District Bonds District #73	8/1/1996	-	-	-	-
Sub-Total Special Assessment Debt		\$ -	\$ -	\$ -	\$ -
Total Debt Service Payments (All Funds)		\$600,642,722	\$359,579,007	\$417,000	\$960,638,729

(1) note, arbitrage is subject to change each year based on calc's performed by consultants.

Schedule Seven

Long Term Debt Service Detail

		Grand Totals			
Bond Description	Date of Issue	Principal	Interest	Other Fees	Total
Excise Tax Funded Debt					
Municipal Property Corp. Bonds	10/1/1999	\$4,935,000	\$486,050	\$15,000	\$5,436,050
MPC Bonds - Series 2003B-Arena taxable	6/1/2003	96,940,000	105,437,637	25,000	202,402,637
MPC Bonds - Series 2003A-Arena tax exempt	6/1/2003	49,940,000	37,880,994	25,000	87,845,994
MPC Bonds - Series 2004A -Refund Improv Dist	5/5/2004	9,160,000	2,426,314	25,000	11,611,314
MPC Bonds - Series 2006	6/1/2006	33,030,000	19,147,225	-	52,177,225
MPC Bonds - Series 2006	6/1/2006	96,450,000	120,250,000	-	216,700,000
AMFP Series 14-Arena	7/31/2002	5,055,000	6,639,020	-	11,694,020
AMFP Refunding Series 16-Arena	7/31/2003	7,250,000	9,370,625	-	16,620,625
Sub-Total Excise Tax Funded Debt		\$302,760,000	\$301,637,865	\$90,000	\$604,487,865
Property Tax Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	585,000	32,468	5,000	622,468
General Obligation Bonds-Series 1998	6/1/1998	2,865,000	196,250	10,000	3,071,250
General Obligation Bonds-Series 2000	6/1/2000	5,269,778	712,840	20,000	6,002,618
General Obligation Bonds-Series 2002	6/1/2002	30,555,000	13,641,451	25,000	44,221,451
General Obligation Bonds-Series 2003	4/1/2003	42,215,000	12,376,050	25,000	54,616,050
General Obligation Bonds-Series 2004	6/1/2004	32,360,000	10,783,563	25,000	43,168,563
General Obligation Bonds-Series 2005	6/1/2005	10,955,000	2,163,831	25,000	13,143,831
General Obligation Bonds-Series 2006A	4/11/2006	29,365,000	11,711,232	25,000	41,101,232
General Obligation Bonds-Series 2006B	4/11/2006	9,065,000	3,295,034	25,000	12,385,034
<i>(Refunding GO Bonds - Series 2000)</i>					
G.O. Bond Arbitrage (1)		-	-	1,500,000	1,500,000
Sub-Total Property Tax Funded Debt		\$163,234,778	\$54,912,719	\$1,685,000	\$219,832,497
Water & Sewer Revenue Funded Debt					
General Obligation Bonds-Series 2003	4/1/2003	11,595,000	3,399,950	10,000	15,004,950
Subordinate Lien W&S Rev Bonds - Series 2003	12/16/2003	80,000,000	60,858,500	25,000	140,883,500
Subordinate Lien W&S Rev Bonds - Series 2006	2/7/2006	80,000,000	49,580,437	25,000	129,605,437
Water & Sewer Revenue Bonds Series 2000	6/1/2000	24,630,000	3,514,151	20,000	28,164,151
WIFA 2001	8/1/2002	13,364,986	4,695,528	250,000	18,310,514
Sub-Total W/S Revenue Funded Debt		\$209,589,986	\$122,048,566	\$330,000	\$331,968,552
Street Revenue Bonds Debt Service (HURF)					
Highway User Revenue Bonds Series 2000	6/1/2000	6,155,000	837,563	2,600	6,995,163
HURF Revenue Bonds Refunding Series 2004	6/1/2004	12,165,000	2,644,956	25,000	14,834,956
HURF Revenue Bonds Series 2006	4/11/2006	15,745,000	3,968,244	25,000	19,738,244
		\$ 34,065,000	\$ 7,450,763	\$ 52,600	\$ 41,568,363
Landfill Revenue Funded Debt Service					
General Obligation Bonds-Series 2000	6/1/2000	520,222	49,945	-	570,167
Sub-Total Landfill Revenue Funded Debt		\$520,222	\$49,945	\$ -	\$570,167
Special Assessment Debt					
Improvement District Bonds District #73	8/1/1996	39,000	1,043	50	40,093
Sub-Total Special Assessment Debt		\$39,000	\$1,043	\$50	\$40,093
Total Debt Service Payments (All Funds)		\$710,208,986	\$486,100,901	\$2,157,650	\$1,198,467,537

(1) note, arbitrage is subject to change each year based on calc's performed by consultants.

Schedule Eight
Scheduled Lease Payments

Lease Desc. & Account*	2006-07	2007-08	2008-09	2009-10	2010-11	Beyond 11

Northern Crossing **

01-2490-7812	-	-	-	-	1,055,555	3,222,222
01-2490-7813	516,250	331,528	363,611	363,611	318,750	273,888
Total	516,250	331,528	363,611	363,611	1,374,305	3,496,110

Remodeling Office Space - '00 LaSalle Lease

01-2490-7812	183,001	193,883	205,412	217,626	113,619	-
01-2490-7813	36,301	28,540	20,317	11,605	2,374	-
Total	219,302	222,423	225,729	229,231	115,993	-

Sound Walls - '00 LaSalle Lease

01-2490-7812	203,930	216,057	228,904	242,516	126,613	-
01-2490-7813	40,453	31,804	22,640	12,932	2,646	-
Total	244,383	247,861	251,544	255,447	129,259	-

Fire Trucks & Equipment - '03 BofA Lease

01-3330-7812	53,446	54,850	56,291	57,770	29,452	-
01-3330-7813	6,226	4,822	3,381	1,902	384	-
Total	59,672	59,672	59,672	59,672	29,836	-

Bank of America Loans (Note 2000A &B)

01-2490-7812	456,200	281,413	99,555	-	-	-
01-2490-7813	55,157	22,867	1,685	-	-	-
Total	511,357	304,280	101,240	-	-	-

Konica 7155 Copier - '03 BofA Lease

01-2220-7812	1,663	1,704	1,747	889	-	-
01-2220-7813	138	97	54	11	-	-
Total	1,801	1,801	1,801	900	-	-

Hickman - '03 BofA Lease

01-2490-7812	-	-	-	628,000	2,000,000	4,800,000
01-2490-7813	557,100	557,100	557,100	557,100	510,000	360,000
Total	557,100	557,100	557,100	1,185,100	2,510,000	5,160,000

Motorola - '03 BofA Lease

01-2490-7812	500,000	1,000,000	1,000,000	372,000	-	-
01-2490-7813	215,400	177,900	102,900	27,900	-	-
Total	715,400	1,177,900	1,102,900	399,900	-	-

Copier - '04 BancOne Lease

01-1910-7812	1,788	1,845	1,903	974	-	-
01-1910-7813	190	133	75	15	-	-
Total	1,978	1,978	1,978	989	-	-

General Fund (01) Total: 2,827,243 2,904,543 2,665,575 2,494,850 4,159,393 8,656,110

* Account 7812 (principal) and account 7813 (interest)

** Variable Rate Lease

Schedule Eight
Scheduled Lease Payments

Lease Desc. & Account*	2006-07	2007-08	2008-09	2009-10	2010-11	Beyond 11

Environmental Sweeper - '00 LaSalle Lease

12-6233-7812	31,015	32,859	34,813	36,883	19,256	-
12-6233-7813	6,152	4,837	3,443	1,967	402	-
Total	37,167	37,696	38,256	38,850	19,658	-

Streets Fund (12) Total: 37,167 37,696 38,256 38,850 19,658 -

Water Quality GC/MS and ECD Instruments - '02 BofA Lease

50-6429-7812	24,774	-	-	-	-	-
50-6429-7813	722	-	-	-	-	-
Total	25,496	-	-	-	-	-

Wtr/Swr Fund (50) Total: 25,496 - - - - -

Landfill Trash Compactors, Contingency ('00 LaSalle Lease)

55-6235-7812	73,952	-	-	-	-	-
55-6235-7813	2,131	-	-	-	-	-
Total	76,082	-	-	-	-	-

Water Pull Tractor - '02 BofA Lease

55-6235-7812	72,955	-	-	-	-	-
55-6235-7813	2,075	-	-	-	-	-
Total	75,030	-	-	-	-	-

Recycling Containers - '00 LaSalle Lease

55-6273-7812	77,504	-	-	-	-	-
55-6273-7813	1,569	-	-	-	-	-
Total	79,073	-	-	-	-	-

Landfill Fund (55) Total: 230,186 - - - - -

1 Roll-off Truck - '06 Banc of America Lease

57-6269-7812	22,220	23,421	24,298	25,208	26,152	-
57-6269-7813	4,662	3,461	2,584	1,674	730	-
Total	26,882	26,882	26,882	26,882	26,882	-

Frontloader Refuse Truck - '04 BancOne Lease

57-6271-7812	31,298	32,284	33,301	17,042	-	-
57-6271-7813	3,317	2,332	1,315	266	-	-
Total	34,615	34,617	34,616	17,308	-	-

Sanitation Frontloaders - '00 LaSalle Lease

57-6271-7812	19,401	-	-	-	-	-
57-6271-7813	393	-	-	-	-	-
Total	19,794	-	-	-	-	-

* Account 7812 (principal) and account 7813 (interest)

** Variable Rate Lease

Schedule Eight
Scheduled Lease Payments

Lease Desc. & Account*	2006-07	2007-08	2008-09	2009-10	2010-11	Beyond 11

1 Sideloader Refuse Truck -'06 Banc of America Lease

57-6271-7812	37,621	39,330	40,803	42,330	43,915	-
57-6271-7813	7,520	5,811	4,339	2,811	1,226	-
Total	45,141	45,141	45,141	45,141	45,141	-

Sideloader Truck - 04 BancOne Lease

57-6272-7812	32,550	33,575	34,633	17,723	-	-
57-6272-7813	3,450	2,425	1,368	277	-	-
Total	36,000	36,000	36,001	18,000	-	-

Sanitation Loaders, Water Tanker, Containers - '00 LaSalle Lease

57-6272-7812	39,927	-	-	-	-	-
57-6272-7813	809	-	-	-	-	-
Total	40,736	-	-	-	-	-

Sanitation Trucks & Eqt. (5) - '02 BofA Lease

57-6272-7812	171,157	-	-	-	-	-
57-6272-7813	4,930	-	-	-	-	-
Total	176,087	-	-	-	-	-

Stakebed Truck - '02 BofA Lease

57-6272-7812	7,950	-	-	-	-	-
57-6272-7813	229	-	-	-	-	-
Total	8,179	-	-	-	-	-

Sideloader Refuse Trucks - '03 BofA Lease

57-6272-7812	119,856	122,616	62,363	-	-	-
57-6272-7813	6,298	3,538	714	-	-	-
Total	126,154	126,154	63,078	-	-	-

Sanitation Rearloader - '02 BofA Lease

57-6272-7812	15,140	-	-	-	-	-
57-6272-7813	444	-	-	-	-	-
Total	15,584	-	-	-	-	-

3 Sideloader Refuse Trucks -'06 Banc of America Lease

57-6272-7812	108,408	114,268	118,547	122,986	127,591	-
57-6272-7813	22,744	16,884	12,605	8,166	3,561	-
Total	131,152	131,152	131,152	131,152	131,152	-

Rearloader Trucks (2) - '04 BancOne Lease

57-6280-7812	53,297	54,975	56,706	29,019	-	-
57-6280-7813	5,649	3,971	2,240	454	-	-
Total	58,946	58,946	58,946	29,473	-	-

Rearloader Sanitation Truck - '03 BofA Lease

57-6280-7812	22,450	22,967	11,681	-	-	-
57-6280-7813	1,180	663	134	-	-	-
Total	23,630	23,630	11,815	-	-	-

* Account 7812 (principal) and account 7813 (interest)

** Variable Rate Lease

Schedule Eight
Scheduled Lease Payments

Lease Desc. & Account*	2006-07	2007-08	2008-09	2009-10	2010-11	Beyond 11

2 Rearloader Refuse Trucks - '06 Banc of America Lease

57-6280-7812	61,403	64,722	67,146	69,660	72,269	-
57-6280-7813	12,883	9,563	7,140	4,625	2,017	-
Total	74,286	74,286	74,286	74,286	74,286	-

2 Case 570 Mxt Tractor/Loader - '06 Banc of America Lease

57-6280-7812	21,616	22,784	23,637	24,522	25,441	-
57-6280-7813	4,535	3,366	2,513	1,628	710	-
Total	26,151	26,151	26,151	26,151	26,151	-

Sanitation Fund (57) Total: 843,336 582,958 508,067 368,392 303,611 -

Library Copier- Keybank Lease

75-4512-7812	75,806	78,784	61,113	-	-	-
75-4512-7813	6,994	4,016	987	-	-	-
Total	82,800	82,800	62,100	-	-	-

Library Copier- Kansas State Bank

75-4512-7812	5,114	5,445	2,808	-	-	-
75-4512-7813	866	535	182	-	-	-
Total	5,980	5,980	2,990	-	-	-

Library Fund (75) Total: 88,780 88,780 65,090 - - -

Larry Miller Land Purchase

97-9422-7812	540,000	540,000	540,000	540,000	-	-
97-9422-7813	36,288	27,216	18,144	9,072	-	-
Total	576,288	567,216	558,144	549,072	-	-

DIF -Gen Gov't (97) Total: 576,288 567,216 558,144 549,072 - -

Grand Total: 4,628,496 4,181,193 3,835,133 3,451,165 4,482,663 8,656,110

* Account 7812 (principal) and account 7813 (interest)

** Variable Rate Lease

Schedule Nine Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, vehicle and technology replacement programs and telephone fund. The rates are approved by the Budget Office based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Department during the fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement	Technology Replacement	Telephone
General Fund						
	<u>Mayor</u>					
	Office of the Mayor	\$2,392	\$120		\$3,352	\$3,174
	<u>Council Office</u>					
	Barrel District					\$934
	Cactus District					\$1,594
	Cholla District					\$1,608
	Council Office	\$7,394	\$389		\$14,307	\$2,460
	Ocotillo District					\$1,910
	Sahuaro District					\$1,594
	Yucca District					\$934
	<u>City Clerk</u>					
	City Clerk	\$2,276	\$358		\$2,644	\$3,738
	Elections	\$316			\$1,512	
	Records Management	\$1,531	\$60		\$36,520	
	<u>City Manager</u>					
	City Manager	\$18,545	\$299		\$6,660	\$4,315
	<u>City Auditor</u>					
	City Auditor	\$2,578	\$82		\$4,147	\$1,141
	<u>Intergovt. Programs</u>					
	Intergovernmental Programs	\$3,811	\$120		\$2,631	\$1,264
	<u>City Court</u>					
	City Court	\$26,954	\$16,943	\$1,608	\$15,507	\$14,481
	<u>City Attorney</u>					
	City Attorney	\$15,701	\$2,880	\$1,241	\$20,807	\$6,568
	<u>Marketing and Comm.</u>					
	Cable Communications	\$5,086	\$425	\$3,639	\$95,100	\$1,567
	City-Wide Special Events	\$5,152	\$146		\$2,028	\$770
	Marketing	\$7,675	\$527		\$9,048	\$5,222
	Special Events Prod. Support	\$225				
	Tourism	\$2,322	\$202		\$2,764	\$4,727
	<u>Comm. Action Program</u>					
	CAP Local Match	\$70		\$3,169	\$3,187	\$3,751
	<u>Human Resources</u>					
	Compensation	\$2,735	\$120		\$2,431	
	Employee Benefits	\$2,457	\$525		\$2,991	
	Employee Relations	\$1,830	\$90		\$8,169	
	Employment and Staffing	\$2,915	\$699		\$4,159	
	Human Resources Admin.	\$20,905	\$165		\$5,029	\$7,173
	Organizational Development	\$1,769	\$60		\$487	
	Risk Management/Safety	\$5,258	\$150	\$4,535	\$7,821	\$563

Schedule Nine

Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, vehicle and technology replacement programs and telephone fund. The rates are approved by the Budget Office based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Department during the fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement	Technology Replacement	Telephone
<u>Admin Svcs Admin.</u>						
	Administration Services Admin.	\$2,714	\$94		\$3,584	\$1,388
<u>Finance</u>						
	Accounting Services	\$9,682	\$647		\$540	
	Finance Administration	\$5,178	\$1,791		\$16,708	\$6,830
	License/Collection	\$7,181	\$1,364	\$1,964	\$15,991	\$1,731
	Purchasing	\$3,184	\$150		\$5,455	\$1,402
	Regulatory & Communication	\$580	\$30			
	Warehouse	\$3,179	\$4,270	\$6,161	\$4,201	\$1,196
<u>Info. Technology</u>						
	Information Technology	\$21,651	\$11,753	\$3,512	\$348,861	\$12,683
<u>Management & Budget</u>						
	Budget & Research	\$3,952	\$180		\$6,292	\$2,130
	Grants Administration	\$976	\$45		\$972	\$302
<u>Non-Departmental</u>						
	Fund 1000 Non-Dept	\$5,316				
<u>Police Department</u>						
	Central Patrol Bureau			\$26,000	\$369	
	PD - Fiscal Management	\$1,020,431	\$265,738	\$249,296		\$176,400
	Police Administration			\$274,479	\$10,830	\$1,350
	Police Support Services				\$354,036	
<u>Fire Department</u>						
	Ambulance Services		\$439	\$29,450		\$1,008
	Arena - Fire Event Staffing		\$30			
	Fire Administration	\$153,617	\$925			\$135,973
	Fire Assessment & Planning		\$30			
	Fire Community Services		\$469			
	Fire Financial Resources		\$30			
	Fire Life Safety Services Adm.		\$877			
	Fire Logistical Services Adm.		\$409			
	Fire Marshal's Office		\$3,775			
	Fire Medical Services & Health		\$817	\$29,049		
	Fire Operations		\$196,153	\$133,322	\$664	
	Fire Resource Management		\$1,775	\$133,324	\$68,351	
	Fire Special Operations		\$439			
	Fire Training		\$817			
<u>Homeland Security</u>						
	Emergency Operations Ctr (EOC)				\$2,600	
	Homeland Security Admin.				\$1,201	
<u>Comm. Services Admin</u>						
	Comm. Services Admin.	\$1,606	\$60		\$1,092	\$220

Schedule Nine

Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, vehicle and technology replacement programs and telephone fund. The rates are approved by the Budget Office based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Department during the fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement	Technology Replacement	Telephone
<u>Parks & Recreation</u>						
	Adult Center		\$4,405			
	Aquatics		\$2,835			
	Audio/Visual		\$131		\$62,236	
	Elsie McCarthy Pk. Maintenance	\$146	\$177			
	Foothills Recreation Center		\$833	\$1,650	\$3,800	
	Glendale Community Center		\$1,233	\$1,516	\$972	
	Marketing - Parks & Rec		\$147			
	Park Irrigation	\$2,795	\$1,500		\$540	
	Park Rangers	\$2,682	\$1,780	\$3,260	\$972	
	Parks & Recreation Admin.		\$871		\$1,944	
	Parks Central District	\$13,783	\$7,199	\$7,268	\$1,288	
	Parks North District	\$11,650	\$4,255	\$1,131	\$1,912	
	Parks Special Operations	\$17,531	\$3,620	\$62,010	\$3,341	
	Pool Maintenance	\$1,842	\$990			\$3,958
	Recreation Support Services	\$46,050	\$503	\$21,416	\$39,356	\$42,846
	Special Events and Programs		\$2,992		\$2,592	
	Sports and Health		\$1,200			
	Youth and Teen		\$7,127			\$5,510
<u>Comm. Partnerships</u>						
	Neighborhood Partnership	\$3,301	\$150	\$570	\$12,827	\$1,814
	Neighborhood Revitalization	\$2,228	\$5,658	\$2,100	\$7,300	\$2,831
	Neighborhood Volunteer Program			\$570		
<u>Library & Arts</u>						
	Historic Sahuaro Ranch	\$312				\$14,841
	Library	\$57,246	\$12,527	\$3,839	\$191,322	\$58,567
<u>Community Dev Admin</u>						
	CD Deputy City Manager	\$2,830	\$120		\$972	\$234
<u>Building Safety</u>						
	Building Safety	\$50,920	\$8,744	\$15,740	\$20,714	\$8,039
	Development Services Center	\$5,813	\$996		\$9,457	\$7,338
	Westgate-Bldg Safety Rvw/Insp.	\$7,174	\$7,201	\$34,179	\$3,771	\$220
<u>Planning</u>						
	Current Planning	\$4,314	\$210		\$3,403	\$893
	Long-Range Planning & Research	\$1,962	\$90		\$2,498	\$371
	Planning Administration	\$13,149	\$150	\$1,419	\$7,085	\$1,993
	Zoning Admin & Tech. Asst.	\$2,462	\$120		\$1,944	\$632
<u>Economic Development</u>						
	Economic Development	\$4,385	\$150		\$6,616	\$2,020
<u>Code Compliance</u>						
	Code Compliance	\$11,680	\$900	\$19,357	\$14,361	\$2,707

Schedule Nine Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, vehicle and technology replacement programs and telephone fund. The rates are approved by the Budget Office based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Department during the fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement	Technology Replacement	Telephone
<u>Public Works Admin.</u>						
	Public Works Administration	\$979	\$30		\$216	\$1,168
<u>Field Operations</u>						
	Cemetery	\$2,103	\$651	\$4,348	\$485	\$3,353
	Custodial Services	\$11,734	\$20,552	\$13,712	\$3,580	
	Facilities Management	\$24,355	\$20,150	\$35,436	\$6,140	\$26,123
	Field Operations Admin.	\$7,040	\$239		\$6,924	\$22,948
	Graffiti Removal	\$2,355	\$1,828	\$6,556		
	Manistee Ranch Maintenance	\$41				
<u>Engineering</u>						
	CIP Administration		\$312	\$9,645	\$9,136	
	CIP Construction		\$937	\$3,399	\$2,700	
	CIP Design		\$120		\$7,992	
	Construction Inspection		\$4,460	\$14,785	\$10,328	
	Engineering Administration	\$30,970	\$125		\$5,935	\$7,256
	Land Development Division		\$150	\$1,268	\$1,025	
	Mapping and Records		\$90		\$1,625	
	Materials Testing		\$2,107	\$3,759	\$1,792	\$5,881
	Property Management		\$90		\$7,292	
	Utility Inspection		\$2,107	\$2,417	\$1,389	
<u>Total - General Fund</u>		<u>\$1,722,976</u>	<u>\$650,229</u>	<u>\$1,172,099</u>	<u>\$1,560,830</u>	<u>\$633,644</u>
Police Spec. Rev.						
<u>Police Department</u>						
	Patrol - Special Revenue Fund	\$40,353	\$28,376	\$108,325		
<u>Total - Police Spec. Rev.</u>		<u>\$40,353</u>	<u>\$28,376</u>	<u>\$108,325</u>		
Fire Spec. Revenue						
<u>Fire Department</u>						
	Fire - Special Revenue Fund	\$7,738	\$8,973			
<u>Total - Fire Spec. Revenue</u>		<u>\$7,738</u>	<u>\$8,973</u>			
Civic Center						
<u>Civic Center</u>						
	Civic Center	\$5,642	\$2,459	\$507	\$8,435	\$6,877
<u>Total - Civic Center</u>		<u>\$5,642</u>	<u>\$2,459</u>	<u>\$507</u>	<u>\$8,435</u>	<u>\$6,877</u>
Streets						
<u>Field Operations</u>						
	Right-of-Way Maintenance	\$29,088	\$17,921	\$56,439	\$972	

Schedule Nine Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, vehicle and technology replacement programs and telephone fund. The rates are approved by the Budget Office based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Department during the fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement	Technology Replacement	Telephone
<u>Field Operations</u>						
	Street Cleaning	\$7,163	\$3,512	\$129,135		
	Street Maintenance	\$75,056	\$31,692	\$169,996	\$13,796	
<u>Transportation</u>						
	Signs & Markings	\$10,368	\$11,674	\$25,228	\$1,419	
	Street Light Management	\$8,809	\$702	\$1,013		
	Traffic Design and Development	\$2,584	\$762			
	Traffic Signals	\$19,672	\$6,911	\$18,813	\$1,997	
	Traffic Studies	\$3,779	\$120	\$1,431	\$2,421	
	Transportation Administration	\$48,293	\$169	\$4,672	\$15,531	\$11,433
	Transportation Planning	\$1,801	\$71		\$2,288	
<u>Total - Streets</u>		<u>\$206,613</u>	<u>\$73,534</u>	<u>\$406,727</u>	<u>\$38,424</u>	<u>\$11,433</u>
Airport						
<u>Transportation</u>						
	Airport Operations	\$21,025	\$1,227	\$4,119	\$3,311	\$19,582
<u>Total - Airport</u>		<u>\$21,025</u>	<u>\$1,227</u>	<u>\$4,119</u>	<u>\$3,311</u>	<u>\$19,582</u>
General Services						
<u>Field Operations</u>						
	Equipment Management	\$38,285	\$23,672	\$9,166	\$11,931	\$3,724
	Fuel Services			\$1,331		
	Parts Store Operations		\$30			
<u>Total - General Services</u>		<u>\$38,285</u>	<u>\$23,702</u>	<u>\$10,497</u>	<u>\$11,931</u>	<u>\$3,724</u>
Housing						
<u>Comm. Partnerships</u>						
	Housing Assistance Program	\$30,163	\$4,395	\$12,705	\$12,075	
<u>Total - Housing</u>		<u>\$30,163</u>	<u>\$4,395</u>	<u>\$12,705</u>	<u>\$12,075</u>	
Transportation						
<u>Engineering</u>						
	Transportation Engineering Pgm		\$30		\$1,422	
<u>Transportation</u>						
	Dial-A-Ride	\$76,848	\$19,973		\$1,557	\$20,447
	Fixed Route		\$796			
	Intelligent Transportation Sys		\$1,494	\$3,690	\$5,827	\$4,439
	Traffic Mitigation		\$30		\$486	
	Transportation Education		\$114		\$4,094	
	Transportation Program Mgmt		\$60		\$486	

Schedule Nine Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, vehicle and technology replacement programs and telephone fund. The rates are approved by the Budget Office based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Department during the fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement	Technology Replacement	Telephone
<u>Total - Transportation</u>		<u>\$76,848</u>	<u>\$22,497</u>	<u>\$3,690</u>	<u>\$13,872</u>	<u>\$24,886</u>
Telephone						
	<u>Info. Technology</u>					
	Telephones	\$1,259				
<u>Total - Telephone</u>		<u>\$1,259</u>				
RICO Fund						
	<u>Police Department</u>					
	State RICO			\$18,000		
<u>Total - RICO Fund</u>				<u>\$18,000</u>		
Water/Sewer Fund						
	<u>Env. Resources</u>					
	Environmental Resources		\$120			\$811
	Water Quality		\$873	\$6,340		\$536
	<u>Finance</u>					
	Customer Service Office		\$2,967	\$1,149	\$540	\$22,646
	<u>Utilities</u>					
	Arrowhead Reclamation Plant	\$10,400	\$4,591	\$6,109		
	Information Management		\$418	\$5,962	\$251,428	
	Public Service Representatives		\$3,110	\$8,782		
	System Security	\$2,600	\$30	\$2,600		
	Utilities Administration	\$322,427	\$1,014	\$7,296		\$141,338
	West Area Plant	\$2,600	\$7,338	\$12,570		
<u>Total - Water/Sewer Fund</u>		<u>\$338,027</u>	<u>\$20,461</u>	<u>\$50,808</u>	<u>\$251,968</u>	<u>\$165,331</u>
Cable Equip. Rental						
	<u>Marketing and Comm.</u>					
	Communications Production			\$1,717		
<u>Total - Cable Equip. Rental</u>				<u>\$1,717</u>		
Landfill Fund						
	<u>Field Operations</u>					
	Landfill	\$59,274	\$14,732	\$3,027	\$11,559	\$7,448
	MRF Operations		\$8,882		\$11,415	\$3,999
	Recycling		\$4,911		\$3,091	\$3,798
	Solid Waste Admin		\$2,075		\$5,783	\$1,676
<u>Total - Landfill Fund</u>		<u>\$59,274</u>	<u>\$30,600</u>	<u>\$3,027</u>	<u>\$31,848</u>	<u>\$16,921</u>

Schedule Nine Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, vehicle and technology replacement programs and telephone fund. The rates are approved by the Budget Office based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Department during the fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement	Technology Replacement	Telephone
Sanitation Fund						
	<u>Field Operations</u>					
	Curb Service	\$97,717	\$38,967		\$1,944	\$2,570
	Residential-Loose Trash Collec	\$23,283	\$13,623		\$2,014	
	Sanitation Frontload	\$71,961	\$27,739		\$1,944	\$4,260
	Sanitation Roll-off	\$5,898	\$3,550			
<u>Total - Sanitation Fund</u>		<u>\$198,859</u>	<u>\$83,879</u>		<u>\$5,902</u>	<u>\$6,830</u>
Arts Commission						
	<u>Library & Arts</u>					
	Arts Maintenance		\$634		\$972	
<u>Total - Arts Commission</u>			<u>\$634</u>		<u>\$972</u>	
Self-Sustaining Fund						
	<u>Parks & Recreation</u>					
	Adult Center Self Sustaining		\$168			
	Rec Self Sust-Audio/Visual		\$28			
	Rec Self Sust-Spec Int Classes		\$284			
	Spec Events & Prgm Self Sust		\$1,197			
	Sports Self Sustaining		\$80			
	Youth and Teen Self Sustaining		\$2,436			
<u>Total - Self-Sustaining Fund</u>			<u>\$4,193</u>			
Water Sub-Fund						
	<u>Env. Resources</u>					
	Water Conservation		\$258	\$1,289	\$2,717	\$220
	<u>Building Safety</u>					
	Cross Connection Control		\$893	\$1,929	\$1,026	\$302
	<u>Utilities</u>					
	Central System Control		\$4,616	\$5,984		
	Central System Maintenance		\$2,447	\$7,199		
	Cholla Treatment Plant		\$4,551	\$2,773		
	Customer Service - Field		\$7,805	\$21,709		
	Irrigation		\$669	\$1,996		
	Major Maintenance		\$549	\$1,187		
	Meter Maintenance		\$5,958	\$11,763		
	Oasis Water Campus			\$5,000		
	Pyramid Peak Plant		\$8,429	\$6,054		
	Water Distribution	\$5,200	\$19,586	\$94,428		

Schedule Nine Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, vehicle and technology replacement programs and telephone fund. The rates are approved by the Budget Office based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Department during the fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement	Technology Replacement	Telephone
<u>Total - Water Sub-Fund</u>		<u>\$5,200</u>	<u>\$55,761</u>	<u>\$161,311</u>	<u>\$3,743</u>	<u>\$522</u>
Sewer Sub-Fund						
<u>Utilities</u>						
	Pretreatment Program		\$2,457	\$13,506		
	Wastewater Collection	\$7,800	\$11,515	\$115,401		
<u>Total - Sewer Sub-Fund</u>		<u>\$7,800</u>	<u>\$13,972</u>	<u>\$128,907</u>		

Total Internal Premiums :

\$2,760,062	\$1,024,892	\$2,082,439	\$1,943,311	\$889,750

Schedule Ten

General Staff and Administrative Service Charges

Note: The following schedule identifies the general staff and administrative charges which are direct expenses of the Enterprise and certain Special Revenue funds but incurred in other funds. The charges are established by the Budget Office based on the indirect cost allocation model which utilizes various accepted allocation methods. Annual amounts should be charged against departmental operating budgets by the Finance Dept at the beginning of each fiscal year. Charges for Customer Service are paid to the Water/Sewer Fund. Charges for Solid Waste Administration are paid to the Landfill Fund.

Fund Name	Dept	Program Name	General Fund Indirect	Customer Service	Solid Waste Administration	Sanitation F/L
Transportation						
Transportation Program Mgmt			\$810,000			
			<u>\$810,000</u>			
Water/Sewer Fund						
Utilities Administration			\$4,367,000			
Utilities Administration						\$41,749
			<u>\$4,367,000</u>			<u>\$41,749</u>
Landfill Fund						
Gas Management System			\$7,000			
Landfill				\$55,000		
Landfill			\$393,000			
MRF Operations			\$317,000			
Recycling			\$150,000			
Solid Waste Admin			\$282,000			
Solid Waste Admin				\$21,000		
			<u>\$1,149,000</u>	<u>\$76,000</u>		
Sanitation Fund						
Curb Service				\$72,000		
Curb Service					\$195,212	
Curb Service			\$891,000			
Residential-Loose Trash Collec			\$183,000			
Residential-Loose Trash Collec					\$50,995	
Sanitation Frontload				\$64,000		
Sanitation Frontload					\$96,055	
Sanitation Frontload			\$414,000			
Sanitation Roll-off			\$177,000			
Sanitation Roll-off					\$27,490	
			<u>\$1,665,000</u>	<u>\$136,000</u>	<u>\$369,752</u>	
Total General Staff / Administrative Charges:			\$7,991,000	\$212,000	\$369,752	\$41,749

Schedule Eleven

FY 2006-07 Operating Capital List

Fund	Dept / Program Name	Status	Item Description	FY 06 Budget
General Fund				
	<u>City Attorney</u>			
	City Attorney			
	One-Time Supplemental		Office Remodel	\$15,000
	<u>Police Department</u>			
	Police Administration			
	One-Time Supplemental		Crown Victoria's (3)	\$79,500
	One-Time Supplemental		Barcode Tracking System	\$38,995
	One-Time Supplemental		Vehicle (1)	\$26,500
	One-Time Supplemental		Vehicle	\$14,000
	One-Time Supplemental		Vehicle Purchase	\$14,000
			Police Administration	<u>\$172,995</u>
	<u>Homeland Security</u>			
	Emergency Operations Ctr (EOC)			
	One-Time Supplemental		EOC Equipment	\$90,000
	One-Time Supplemental		Vehicle	\$28,000
	One-Time Supplemental		Office Equipment	\$24,700
			Emergency Operations Ctr (EOC)	<u>\$142,700</u>
	<u>Parks & Recreation</u>			
	Park Rangers			
	One-Time Supplemental		Ranger Truck	\$16,300
	<u>Neighborhood Imp. Gr</u>			
	Neighborhood Improvement Grant			
	Carryover		Bethany Heights Neighborhood	\$117,509
	Carryover		Heart of Glendale Neighborhood	\$35,981
	Carryover		Pioneer Neighborhood	\$17,248
			Neighborhood Improvement Grant	<u>\$170,738</u>
	GENERAL FUND TOTAL			<u>\$517,733</u>
Police Spec. Rev.				
	<u>Police Department</u>			
	Patrol - Special Revenue Fund			
	One-Time Supplemental		AFIS Upgrade	\$60,000
	POLICE SPEC. REV. TOTAL			<u>\$60,000</u>

Schedule Eleven

FY 2006-07 Operating Capital List

Fund	Dept / Program Name	Status	Item Description	FY 06 Budget

National Events Res.

Police Department

PD - Fiesta Bowl Event

One-Time Supplemental	Mega Event Public Safety Equip	\$625,400

NATIONAL EVENTS RES. TOTAL	<u>\$625,400</u>

Fire Spec. Revenue

Fire Department

Fire - Special Revenue Fund

One-Time Supplemental	Elipitical Trainers (6)	\$40,000
One-Time Supplemental	Fitness Equipment at FS153	\$30,000
One-Time Supplemental	Treadmill at FS156	\$6,000

Fire - Special Revenue Fund	<u>\$76,000</u>

FIRE SPEC. REVENUE TOTAL	<u>\$76,000</u>

Streets

Field Operations

Street Maintenance

Base	Pavement Mgt Program	\$892,918
Base	Pavement Mgt Program	\$308,000
Base	Pavement Mgt Program	\$300,000
Timed	Pavement Mgt (F25- FY06toFY10)	\$750,000
One-Time Supplemental	Pavement Mgt Program	\$750,000

Street Maintenance	<u>\$3,000,918</u>

Transportation

Transportation Administration

One-Time Supplemental	ITS Tech Vehicle	\$20,000

STREETS TOTAL	<u>\$3,020,918</u>

Housing

Comm. Partnerships

Housing Assistance Program

Base	Street Cleaning	\$8,000

HOUSING TOTAL	<u>\$8,000</u>

Schedule Eleven

FY 2006-07 Operating Capital List

Fund	Dept / Program Name	Status	Item Description	FY 06 Budget
Transportation				
	<u>Transportation</u>			
	Intelligent Transportation Sys			
	One-Time Supplemental		ITS Supervisor Vehicle	\$20,000
	TRANSPORTATION TOTAL			<u>\$20,000</u>
Vehicle Replacement				
	<u>Field Operations</u>			
	Equipment Replacement			
		Base	Scheduled Replacements	\$2,394,433
		Base	Scheduled Repl-addtl approp	\$590,308
		Carryover	Equipment Replacement	\$144,000
			Equipment Replacement	<u>\$3,128,741</u>
	VEHICLE REPLACEMENT TOTAL			<u>\$3,128,741</u>
Tech. Replacement				
	<u>Info. Technology</u>			
	Technology Replacement			
		Base	Equipment Over \$5,000	\$1,612,532
	TECH. REPLACEMENT TOTAL			<u>\$1,612,532</u>
Other Grants Fund				
	<u>Police Department</u>			
	VOCA 2003-113			
		Base	Equipment over \$5000	\$17,817
	OTHER GRANTS FUND TOTAL			<u>\$17,817</u>
RICO Fund				
	<u>Police Department</u>			
	Federal RICO			
		Base	Equipment	\$10,000
	State RICO			
		Base	Pch Investigation Veh's (10)	\$239,833
	RICO FUND TOTAL			<u>\$249,833</u>

Schedule Eleven

FY 2006-07 Operating Capital List

Fund	Dept / Program Name	Status	Item Description	FY 06 Budget
Water/Sewer Fund				
Utilities				
System Security				
	One-Time Supplemental		Pick Up Truck	\$18,000
Utilities Administration				
	Base		Equipment	\$1,520
West Area Plant				
	Base		RSPS Trash Removal	\$5,000
	One-Time Supplemental		Pick Up Truck	\$18,000
			West Area Plant	\$23,000
WATER/SEWER FUND TOTAL				\$42,520
Landfill Fund				
Field Operations				
MRF Operations				
	One-Time Supplemental		Purchase 2nd MRF Compactor	\$30,000
LANDFILL FUND TOTAL				\$30,000
Court Fund				
City Court				
Court Security & Improvements				
	Base		Access Control Upgrades	\$4,000
COURT FUND TOTAL				\$4,000

Schedule Eleven

FY 2006-07 Operating Capital List

Fund	Dept / Program Name	Status	Item Description	FY 06 Budget
Water Sub-Fund				
	<u>Utilities</u>			
	Customer Service - Field			
	One-Time Supplemental		AMR Hardware and Software	\$250,000
	Oasis Water Campus			
	One-Time Supplemental		3/4 Ton Truck w/Lift & Box	\$25,000
	One-Time Supplemental		Sedan Automobile	\$15,000
			Oasis Water Campus	<u>\$40,000</u>
	Water Distribution			
	Carryover		John Deer Backhoe	\$78,000
	Carryover		Boom Truck Purchase	\$70,000
			Water Distribution	<u>\$148,000</u>
	WATER SUB-FUND TOTAL			<u>\$438,000</u>
Sewer Sub-Fund				
	<u>Utilities</u>			
	Pretreatment Program			
	One-Time Supplemental		Pickup Truck & Service Shell	\$20,000
	Wastewater Collection			
	Base		Equipment	\$10,000
	One-Time Supplemental		Sewer Extended Jetter/Trailer	\$35,000
			Wastewater Collection	<u>\$45,000</u>
	SEWER SUB-FUND TOTAL			<u>\$65,000</u>
Grand Total:				\$9,916,494

Schedule Twelve

FY 2006-07 Operating Carryover Savings Budgets

Fund	Dept / Program / Item Description	FY07 Budget
General Fund (0001/1000)		
	<u>Council Office</u>	
	Barrel District (1122/10130)	
	CIP District BARREL	\$15,000
	Cactus District (1124/10150)	
	CIP District CACTUS	\$15,000
	Cholla District (1121/10120)	
	CIP District CHOLLA	\$15,000
	Ocotillo District (1126/10170)	
	CIP District OCOTILLO	\$15,000
	Sahuaro District (1123/10140)	
	CIP District SAHUARO	\$15,000
	Yucca District (1125/10160)	
	CIP District YUCCA	\$15,000
	<u>City Clerk</u>	
	Elections (1220/10240)	
	2007 Primary/General Election	\$76,128
	<u>City Manager</u>	
	City Manager (1310/10310)	
	Outside Agency Pool	\$10,292
	<u>Info. Technology</u>	
	Information Technology (2310/11510)	
	Tele-Works, Inc.	\$211,748
	Peoplesoft Consulting	\$76,000
	Hansen Maint and Svc	\$1,965
	Information Technology	<u>\$289,713</u>
	<u>Non-Departmental</u>	
	Fund 1000 Non-Dept (2440/11801)	
	Unbudgeted Carryover Reserve	\$410,899
	<u>Res. Infill Housing</u>	
	Res. Infill Housing Incentives (4254/15110)	
	Res. Infill Housing Incentives	\$46,944

Schedule Twelve

FY 2006-07 Operating Carryover Savings Budgets

Fund	Dept / Program / Item Description	FY07 Budget
	<u>Comm. Partnerships</u>	
	Neighborhood Partnership (4412/15015)	
	Maintenance Funds	\$13,000
	<u>Neighborhood Imp. Gr</u>	
	Neighborhood Improvement Grant (4420/15120)	
	Spring 2006 Grant Funds	\$270,000
	Bethany Heights Neighborhood	\$117,509
	Catlin Court Neighborhood	\$46,109
	Heart of Glendale Neighborhood	\$35,981
	Orchard Glen Neighborhood	\$33,000
	Pioneer Neighborhood	\$17,248
	Neighborhood Improvement Grant	<u>\$519,847</u>
	<u>Rebates & Incentives</u>	
	Rebates & Incentives (5450/16210)	
	Economic Development Incentive	\$500,000
	Redevelopment Land Acquisition (5452/16230)	
	Professional & Contractual	\$2,489,752
	Visual Improvement Program (5451/16220)	
	Professional & Contractual	\$267,768
	GENERAL FUND TOTAL	<u>\$4,714,343</u>
HOME Fund (0010/1300)		
	<u>Comm. Partnerships</u>	
	HOME Program (7501/30001)	
	Habitat W. Val. (FY04-05)-7550	\$237,500
	S.F. Res. Rehab-7541	\$210,525
	Habitat VOS (FY05-06)-7543	\$200,000
	Unprogrammed ADDI	\$157,334
	HOME Match	\$89,534
	Replacement Housing-7551	\$71,321
	CHRA-1st Time Home Buyer-7547	\$50,000
	CSA/Los Vecinos Acq/Rehab-7548	\$50,000
	HABITAT VOS (FY 04-05)-7539	\$37,500
	HOME Program	<u>\$1,103,714</u>
	HOME FUND TOTAL	<u>\$1,103,714</u>

Schedule Twelve

FY 2006-07 Operating Carryover Savings Budgets

Fund	Dept / Program / Item Description	FY07 Budget
C.D.B.G. (0011/1320)		
	<u>Comm. Partnerships</u>	
	CDBG Programs (7110/31001)	
	S.F. Res-Rehab-7341,7322,7371	\$431,005
	Boys & Girls Clubs Clubhs-7409	\$250,000
	Unprogrammed Funds-CDBG	\$249,959
	S.F. Res.-Staff-7344	\$233,046
	Dwntwn Streetscape Econ D-7317	\$125,696
	Glendale Human Svcs Counc-7394	\$110,000
	S.F. Res-Delivery-7345	\$92,402
	Voluntary Demo-7311,7312	\$79,755
	Exterior Rehab-7343,7313	\$75,241
	PREHAB Faith House-7352	\$68,174
	YWCA of MC-Kitchen Rehab-7412	\$50,500
	Chldrns Cntr/Neuro Stdies-7410	\$32,425
	Westside Food Bank-7411	\$27,498
	Roof Repair/Replacement-7347	\$25,576
	CPLC IN-FILL HSG-7349	\$25,000
	CSA Emerg Home Repair-7346	\$17,000
	DDS Access Project-Programming	\$16,000
	Comm Legal Svcs-Fair Hsg-7363	\$10,000
	CDBG Programs	<u>\$1,919,277</u>
	C.D.B.G. TOTAL	<u>\$1,919,277</u>
Streets (0012/1340)		
	<u>Transportation</u>	
	Traffic Signals (6322/16810)	
	Striping Truck	\$100,000
	STREETS TOTAL	<u>\$100,000</u>
Transportation (0025/1660)		
	<u>Transportation</u>	
	Fixed Route (6354/16540)	
	Transit office improvements	\$234,902
	TRANSPORTATION TOTAL	<u>\$234,902</u>

Schedule Twelve
FY 2006-07 Operating Carryover Savings Budgets

Fund	Dept / Program / Item Description	FY07 Budget
Vehicle Replacement (0041/1120)		
	<u>Field Operations</u>	
	Equipment Replacement (6255/13610)	
	Equipment Replacement	\$144,000
	VEHICLE REPLACEMENT TOTAL	<u>\$144,000</u>
Court Fund (0072/1240)		
	<u>City Court</u>	
	Fill the Gap (1413/10530)	
	AZTEC Wizard	\$19,000
	COURT FUND TOTAL	<u>\$19,000</u>
Water Sub-Fund (0083/2400)		
	<u>Utilities</u>	
	Cholla Treatment Plant (6422/17260)	
	GAC Filter Media	\$380,000
	Water Distribution (6442/17290)	
	John Deer Backhoe	\$78,000
	Boom Truck Purchase	\$70,000
	Water Distribution	<u>\$148,000</u>
	WATER SUB-FUND TOTAL	<u>\$528,000</u>
Grand Total:		\$8,763,236

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
General Fund		
<u>Admin Svcs Admin.</u>		
Administration Services Admin.		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$1,792
Insurance Premium	Risk Premium Increase	\$200
	Administration Services Admin.	<u>\$1,992</u>
<u>Building Safety</u>		
Building Safety		
Salaries	Salaries	\$220,198
Other Benefits- Medical	Other Benefits- Medical	\$28,000
General Retirement	General Retirement	\$20,311
Social Security	Social Security	\$13,840
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$10,192
Equipment Repair	Vehicle Maintenance	\$8,000
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$5,270
Veh/Equip Repl Chgs	Vehicle Replacement	\$5,200
Insurance Premium	Risk Premium Increase	\$3,600
Medicare	Medicare	\$3,239
Shop Chargeback-Fuel	Fuel Budget Increase	\$3,217
Cell Phone Charges	Cell Phone Charges	\$3,200
Cell Phone Charges	Air Card Charges	\$3,000
Overtime	Overtime	\$3,000
Professional Development	Training	\$2,400
Insurance Premium	Risk Management Premium	\$2,016
Office Supplies	Office Supplies	\$1,200
Uniform Allowance	Uniform Allowance	\$1,100
Cell Phone Charges	Air Cards Charges	\$1,000
Workers' Comp. Premium	Workers Comp Premium	\$800
PC/Tech Repl Chgs	Technology Replacement Fund	\$330
	Building Safety	<u>\$339,113</u>
Development Services Center		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$4,728
Insurance Premium	Risk Premium Increase	\$428
	Development Services Center	<u>\$5,156</u>
Westgate-Bldg Safety Rvw/Insp.		
Salaries	Salaries	\$520,076
Prof. & Contractual	Struct Plans Exam.-Consultant	\$100,000
Other Benefits- Medical	Other Benefits- Medical	\$70,000
General Retirement	General Retirement	\$48,055
Social Security	Social Security	\$32,741
Veh/Equip Repl Chgs	Vehicle Replacement	\$30,943
Equipment Repair	Vehicle Maintenance	\$16,000
Other Utility Exp.	Rent and Other Utilities	\$14,800
Overtime	Overtime	\$8,000

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Building Safety</u>		
Westgate-Bldg Safety Rvw/Insp.		
Medicare	Medicare	\$7,659
Workers' Comp. Premium	Workers Comp Premium	\$7,201
Cell Phone Charges	Air Card Charges	\$7,000
Insurance Premium	Risk Management Premium	\$6,683
Cell Phone Charges	Cell Phone Charges	\$5,600
Professional Development	Training	\$5,400
Electricity	Electricity	\$4,000
PC/Tech Repl Chgs	Technology Replacement Fund	\$3,771
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$3,236
Office Supplies	Office Supplies	\$3,000
Uniform Allowance	Uniform Allowance	\$2,200
Shop Chargeback-Fuel	Fuel Budget Increase	\$1,744
Bldg. Maintenance/Repair	Cleaning Services	\$1,200
Telephone Utilities	Monthly Telephone Charges	\$600
Insurance Premium	Risk Premium Increase	\$491
Telephone Charges	Office Phone	\$220
	Westgate-Bldg Safety Rvw/Insp.	<u>\$900,620</u>
<u>Capital Budget</u>		
Audio Visual Equipment		
Equipment	Equipment Replacement	\$120,000
FD-Emergency Rescue Vehicles		
Equipment	Rsrve Storm Truck w/ Equipmt	\$170,000
Equipment Under \$5,000	40 Radios and 20 Mobile Chrgrs	\$107,000
Equipment Under \$5,000	Extrication Equipment	\$68,027
Haz Waste Day Costs	Fire Hose	\$43,500
	FD-Emergency Rescue Vehicles	<u>\$388,527</u>
FD-Heart Monitors		
Equipment	Heart Monitors (18)	\$388,800
<u>City Attorney</u>		
Attorney-Spec Proj Fees/Costs		
Contract Engineering	Fees & Costs	\$575,000
City Attorney		
Salaries	Credit Secretary - Six Months	(\$16,597)
Salaries	Assistant City Prosecutors (3)	\$217,365
Prof. & Contractual	Half-Time Asst City Prosecutor	\$60,000
Salaries	Victim Assistance Caseworker	\$51,493
Salaries	Legal Assistant	\$44,481
Other Benefits- Medical	Other Benefits- Medical	\$38,500
Salaries	Secretary	\$33,193

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>City Attorney</u>		
City Attorney		
Professional Development	Dues and Continuing Education	\$32,645
General Retirement	General Retirement	\$30,025
Equipment Under \$5,000	Office Setup	\$28,000
Social Security	Social Security	\$20,457
Imp. - Non Bldg.	Office Remodel	\$15,000
Equipment Under \$5,000	Computer - Desk / Purchase (7)	\$14,336
Advertising	Recruitment Costs	\$9,000
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$8,514
Office Supplies	Office Supplies	\$7,000
Professional Development	Prof. Develop/Dues for ACP	\$6,750
Equipment Under \$5,000	Laptop and Screen for Trials	\$6,500
Medicare	Medicare	\$4,793
PC/Tech Repl Chgs	Comp.-Replacement (7)	\$3,780
Other Line Supplies	Legal Publications for ACPs	\$1,500
Equipment Under \$5,000	Display Telephones	\$1,400
Insurance Premium	Risk Premium Increase	\$1,156
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$620
Professional Development	Prof. Develop/Dues for LA	\$500
Professional Development	Prof. Develop for Victim Asst	\$500
Professional Development	Prof. Develop for Secretary	\$200
Shop Chargeback-Fuel	Fuel Budget Increase	\$29
	City Attorney	<u>\$621,140</u>
<u>City Auditor</u>		
City Auditor		
Professional Development	Professional Development	\$2,500
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$2,074
Office Supplies	Office Supplies	\$2,000
Memberships & Subsc.	Memberships and Subscriptions	\$500
Insurance Premium	Risk Premium Increase	\$190
	City Auditor	<u>\$7,264</u>
<u>City Clerk</u>		
City Clerk		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$1,322
Insurance Premium	Risk Premium Increase	\$167
Shop Chargeback-Fuel	Fuel Budget Increase	\$62
	City Clerk	<u>\$1,551</u>
Elections		
Prof. & Contractual	2007 Spring Special Election	\$120,000
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$756
Insurance Premium	Risk Premium Increase	\$23
	Elections	<u>\$120,779</u>
Records Management		

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>City Clerk</u>		
Records Management		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$18,260
Insurance Premium	Risk Premium Increase	\$113
	Records Management	<u>\$18,373</u>
<u>City Court</u>		
City Court		
Salaries	One-Time Credit for Six Months	(\$36,595)
Salaries	GF Xfer Eliminated (Sch 4)	(\$40,000)
Salaries	FARE Clerks	\$73,190
Salaries	Spec Ops	\$73,190
Salaries	JCEF	\$66,385
Other Benefits- Medical	Other Benefits- Medical	\$42,000
Hourly Employees	Protem Pay	\$39,480
Salaries	Secretary	\$38,425
Prof. & Contractual	Data Entry Outsourcing	\$30,000
Hourly Employees	Pro-Tem Judge (Half-Time)	\$25,000
General Retirement	General Retirement	\$19,528
Social Security	Social Security	\$17,303
Public Defender	Public Defender (Half-Time)	\$10,500
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$7,004
Equipment Under \$5,000	Furniture	\$6,600
Medicare	Medicare	\$4,046
Hourly Employees	Hourly Pay Inc - Total Comp	\$3,436
Prof. & Contractual	State Computer Rental	\$2,250
Professional Development	Training	\$2,000
Insurance Premium	Risk Premium Increase	\$1,984
PC/Tech Repl Chgs	Computers (2)	\$1,500
Prof. & Contractual	State Computers	\$1,500
Telephone Charges	Phone	\$1,000
Professional Development	Training & Prof Development	\$1,000
Professional Development	Training & Prof. Development	\$1,000
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$804
Shop Chargeback-Fuel	Fuel Budget Increase	\$761
Office Supplies	Office Supplies	\$400
Social Security	Hourly Pay Inc - Total Comp	\$213
Other Line Supplies	Supplies	\$200
Medicare	Hourly Pay Inc - Total Comp	\$50
	City Court	<u>\$394,154</u>
<u>City Manager</u>		
City Manager		
Prof. & Contractual	Outside Agency Increase	\$50,000
Hourly Employees	Contract Position w/Benefits	\$35,000
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$3,330
General Retirement	General Retirement	\$3,185

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>City Manager</u>		
City Manager		
Social Security	Social Security	\$2,170
Insurance Premium	Risk Premium Increase	\$1,365
Medicare	Medicare	\$508
	City Manager	<u>\$95,558</u>
<u>Code Compliance</u>		
Code Compliance		
Sanitation Charge	Service Rolloff Containers	\$15,000
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$9,678
Shop Chargeback-Fuel	Fuel Budget Increase	\$7,588
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$7,180
Other Line Supplies	Brochures, Flyers, Post Cards	\$5,000
Postage	Postage	\$2,500
Insurance Premium	Risk Premium Increase	\$860
	Code Compliance	<u>\$47,806</u>
<u>Comm. Action Program</u>		
CAP Local Match		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$1,594
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$1,584
Shop Chargeback-Fuel	Fuel Budget Increase	\$182
Insurance Premium	Risk Premium Increase	\$5
	CAP Local Match	<u>\$3,365</u>
<u>Comm. Partnerships</u>		
Mega Events - N'Hood/Volunteer		
Prof. & Contractual	Mega-Events Community Outreach	\$27,470
Prof. & Contractual	Mega-Events Volunteer Outreach	\$21,350
	Mega Events - N'Hood/Volunteer	<u>\$48,820</u>
Neighborhood Partnership		
Prof. & Contractual	Professional Contractual	\$47,840
PC/Tech Repl Chgs	PC/Tech Repl Chgs	\$8,016
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$2,406
Insurance Premium	Risk Premium Increase	\$244
	Neighborhood Partnership	<u>\$58,506</u>
Neighborhood Revitalization		
Hourly Employees	Neigh Revital Support	\$46,447
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$3,650
Social Security	Social Security	\$2,880
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$1,050
Medicare	Medicare	\$673
Shop Chargeback-Fuel	Fuel Budget Increase	\$353
Insurance Premium	Risk Premium Increase	\$164
	Neighborhood Revitalization	<u>\$55,217</u>
Neighborhood Volunteer Program		

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Comm. Partnerships</u>		
Neighborhood Volunteer Program		
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$570
Shop Chargeback-Fuel	Fuel Budget Increase	\$44
	Neighborhood Volunteer Program	<u>\$614</u>
<u>Comm. Services Adm</u>		
Comm. Services Admin.		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$546
Insurance Premium	Risk Premium Increase	\$119
	Comm. Services Admin.	<u>\$665</u>
<u>Community Dev Admin</u>		
CD Deputy City Manager		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$486
Insurance Premium	Risk Premium Increase	\$208
	CD Deputy City Manager	<u>\$694</u>
<u>Conv./Media/Parking</u>		
Convention/Media/Parking		
Sanitation Charge	Timed - Opens in Dec. (5 mo.)	(\$10,417)
Utilities	Timed - Opens in Dec. (5 mo.)	(\$122,917)
Electricity	Timed - Opens in Dec. (5 mo.)	(\$135,417)
Prof. & Contractual	Management Contract (Cable)	\$200,000
Utilities	Utilities - Convention Center	\$160,000
Electricity	Electric - Convention Center	\$150,000
Other Line Supplies	Custodial/Supplies-Conv Center	\$148,450
Utilities	Utilities - Parking Structure	\$80,000
Electricity	Electric - Cable Studio	\$75,000
Electricity	Electric - Parking Structure	\$75,000
Other Line Supplies	Custodial/Spplies-Park Struct.	\$48,000
Utilities	Utilities - Cable Studio	\$45,000
Landscape Maint.	Landscape/Water - Share	\$37,500
Other Line Supplies	Custodial/Spplies-Cable Studio	\$28,000
Electricity	Electric - Media Center	\$25,000
Sanitation Charge	Sanitation/Refuse - Share	\$25,000
Utilities	Utilities - Media Center	\$10,000
Other Line Supplies	Custodial/Spplies-Media Center	\$9,275
	Convention/Media/Parking	<u>\$847,474</u>
<u>Council Office</u>		
Council Office		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$7,154
Insurance Premium	Risk Premium Increase	\$544
	Council Office	<u>\$7,698</u>
<u>Economic Development</u>		
Economic Development		
Promotion/Publicity	GPEC Annual Contract	\$92,089

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Economic Development</u>		
Economic Development		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$3,308
Insurance Premium	Risk Premium Increase	\$322
	Economic Development	<u>\$95,719</u>
Super Bowl Event Pre-Planning		
Professional Development	National Preparedness & Travel	\$100,000
Prof. & Contractual	Consultant Contract	\$60,000
Prof. & Contractual	Super Bowl Booth	\$20,000
	Super Bowl Event Pre-Planning	<u>\$180,000</u>
<u>Engineering</u>		
BofA Bank Building		
Prof. & Contractual	Operating Expenses	\$171,794
CIP Administration		
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$4,822
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$4,568
Shop Chargeback-Fuel	Fuel Budget Increase	\$1,155
	CIP Administration	<u>\$10,545</u>
CIP Construction		
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$1,700
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$1,350
Shop Chargeback-Fuel	Fuel Budget Increase	\$398
	CIP Construction	<u>\$3,448</u>
CIP Design		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$3,996
Construction Inspection		
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$7,392
Shop Chargeback-Fuel	Fuel Budget Increase	\$6,680
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$5,164
	Construction Inspection	<u>\$19,236</u>
Engineering Administration		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$2,968
Insurance Premium	Risk Premium Increase	\$2,280
Hourly Employees	Hourly Pay Inc - Total Comp	\$19
Social Security	Hourly Pay Inc - Total Comp	\$1
	Engineering Administration	<u>\$5,268</u>
Land Development Division		
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$634
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$512
	Land Development Division	<u>\$1,146</u>
Mapping and Records		

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Engineering</u>		
Mapping and Records		
Prof. & Contractual	Annual Aerial Photograph Upgra	\$40,000
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$812
	Mapping and Records	<u>\$40,812</u>
Materials Testing		
Shop Chargeback-Fuel	Fuel Budget Increase	\$1,940
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$1,880
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$896
	Materials Testing	<u>\$4,716</u>
Property Management		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$3,646
Utility Inspection		
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$1,208
Shop Chargeback-Fuel	Fuel Budget Increase	\$1,073
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$694
	Utility Inspection	<u>\$2,975</u>
<u>Field Operations</u>		
Cemetery		
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$2,174
Shop Chargeback-Fuel	Fuel Budget Increase	\$556
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$242
Insurance Premium	Risk Premium Increase	\$155
	Cemetery	<u>\$3,127</u>
Custodial Services		
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$6,856
Shop Chargeback-Fuel	Fuel Budget Increase	\$4,462
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$1,790
Insurance Premium	Risk Premium Increase	\$864
	Custodial Services	<u>\$13,972</u>
Facilities Management		
Electricity	Timing Cr. - 6 mo's (622604)	(\$1,875)
Electricity	Security Lights/Elec. (622601)	\$52,013
Prof. & Contractual	Pigeon Control Services	\$50,000
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$17,718
Shop Chargeback-Fuel	Fuel Budget Increase	\$14,863
Electricity	Security Lighting (622604)	\$3,750
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$3,070
Insurance Premium	Risk Premium Increase	\$1,792
	Facilities Management	<u>\$141,331</u>
Field Operations Admin.		
Prof. & Contractual	Animal Control Contract	\$26,843
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$3,462

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Field Operations</u>		
Field Operations Admin.		
Insurance Premium	Risk Premium Increase	\$518
	Field Operations Admin.	<u>\$30,823</u>
Graffiti Removal		
Shop Chargeback-Fuel	Fuel Budget Increase	\$3,481
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$3,278
Insurance Premium	Risk Premium Increase	\$174
	Graffiti Removal	<u>\$6,933</u>
Manistee Ranch Maintenance		
Insurance Premium	Risk Premium Increase	\$3
<u>Finance</u>		
Accounting Services		
Salaries	Accountant I (Grants)	\$40,346
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$3,671
Social Security	Social Security	\$2,501
Equipment Under \$5,000	Personal Computer	\$2,048
Prof. & Contractual	Recruitment	\$1,200
Insurance Premium	Risk Premium Increase	\$713
Medicare	Medicare	\$585
PC/Tech Repl Chgs	PC Replacement	\$540
Office Supplies	Office Supplies	\$250
	Accounting Services	<u>\$58,854</u>
Finance Administration		
Interest Income	Revenue Offset	(\$225,000)
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$8,354
Insurance Premium	Risk Premium Increase	\$381
	Finance Administration	<u>(\$216,265)</u>
License/Collection		
Postage	Postage	\$31,870
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$7,996
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$982
Insurance Premium	Risk Premium Increase	\$529
Shop Chargeback-Fuel	Fuel Budget Increase	\$402
	License/Collection	<u>\$41,779</u>
Purchasing		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$2,728
Insurance Premium	Risk Premium Increase	\$234
	Purchasing	<u>\$2,962</u>
Regulatory & Communication		
Insurance Premium	Risk Premium Increase	\$43

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Finance</u>		
Warehouse		
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$3,080
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$2,100
Shop Chargeback-Fuel	Fuel Budget Increase	\$849
Insurance Premium	Risk Premium Increase	\$234
	Warehouse	<u>\$6,263</u>
<u>Fire Department</u>		
Ambulance Services		
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$14,724
Shop Chargeback-Fuel	Fuel Budget Increase	\$3,731
	Ambulance Services	<u>\$18,455</u>
Fire - EOC		
Prof. & Contractual	Offset for EM Fee	(\$16,344)
Fire Administration		
Professional Development	Life Safety Services	\$16,000
Insurance Premium	Risk Premium Increase	\$13,572
Professional Development	Special Operations - Homeland	\$12,000
Professional Development	Fire Administration	\$11,250
Professional Development	Professional Services	\$9,500
Professional Development	Fire Inspectors, Arson Invest.	\$8,200
Professional Development	Fire Marshal Code Conferences	\$7,810
Professional Development	Logistical Services	\$6,500
Professional Development	ASU Fire Service Institute (4)	\$5,200
Professional Development	Financial Services & Grants	\$4,500
Professional Development	Training & Safety	\$3,000
Professional Development	Community Services	\$2,500
Other Line Supplies	NFPA/IFBC Code Books	\$2,400
Travel Expenses	Accred. Site Visit Team Hotel	\$2,150
Travel Expenses	Accred Site Visit Team Airfare	\$2,000
Travel Expenses	Accred. Site Visit Team Meals	\$1,720
Other Office Suppl.	Site Visit Team Printing	\$1,500
Travel Expenses	Accred. Site Visit Team Transp	\$600
Other Line Supplies	Site Visit Team Supplies	\$500
	Fire Administration	<u>\$110,902</u>
Fire Marshal's Office		
Salaries	Fire Insp's (1877 & 1928)	\$90,238
Other Benefits- Medical	Other Benefits- Medical	\$11,026
General Retirement	General Retirement	\$8,212
Social Security	Social Security	\$5,595
Uniform Allowance	Uniform Allowance	\$1,950
Medicare	Medicare	\$1,308
Professional Development	Training & Prof Dev.	\$1,243

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Fire Department</u>		
Fire Marshal's Office		
Equipment Under \$5,000	Other Tools/Equip	\$500
	Fire Marshal's Office	<u>\$120,072</u>
Fire Medical Services & Health		
Prof. & Contractual	Maintenance	\$20,000
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$14,424
	Fire Medical Services & Health	<u>\$34,424</u>
Fire Operations		
Overtime	Rescue Unit Overtime (2 units)	\$480,687
Salaries	Fire Captains	\$399,654
Fire Retirement	Fire Retirement	\$184,767
Salaries	Fire Engineer - Rapid Response	\$156,570
Salaries	Fire Fighters	\$149,115
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$133,322
Other Benefits- Medical	Other Benefits- Medical	\$84,000
Other Line Supplies	Rescue Gear Maint/Replacmt	\$46,000
Overtime	Training Officer Backfill	\$39,000
Overtime	Training Officer Backfill (1)	\$19,500
Overtime	Interview & Hire Overtime	\$19,200
Medicare	Medicare	\$19,041
Turnouts	Post-Academy Turnout Gear	\$18,000
Turnouts	Academy Turnout Gear	\$18,000
Turnouts	Turnout Gear - Post Academy	\$18,000
Turnouts	Turnout Gear - Academy	\$18,000
Overtime	Training Officer Overtime	\$12,500
Overtime	Academy Training Officer	\$12,500
Overtime	Training Officer (1)	\$12,500
Overtime	Promotional Testing - Engineer	\$12,000
Other Line Supplies	EMT, Physicals, Drug & Bkgrd	\$10,980
Equipment Under \$5,000	Equipment, Phone, etc.	\$10,518
Uniform Allowance	Uniform Allowance	\$9,000
Prof. & Contractual	Training Academy Fee	\$9,000
Prof. & Contractual	Annual Physicals	\$8,640
Workers' Comp. Premium	Worker's Comp	\$6,000
Professional Development	OSHA Training	\$6,000
Prof. & Contractual	Training Academy Fee (3)	\$4,500
Other Line Supplies	Training Academy Fee	\$4,500
Turnouts	Turnout Gear - Replacement	\$4,000
Other Line Supplies	EMS, Physicals, Drug & Bkgrd	\$3,660
Prof. & Contractual	Radio and Alpha Pager	\$3,250
Other Line Supplies	Promotion Testing Supplies	\$2,500
Cancer Insurance	Cancer Insurance Premium	\$1,620
Cell Phone Charges	Cell Phone Service	\$700
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$332

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Fire Department</u>		
Fire Operations		
	Fire Operations	<u>\$1,937,556</u>
Fire Resource Management		
Prof. & Contractual	Annual Physicals	\$165,600
Shop Chargeback-Fuel	Fuel Budget Increase	\$95,448
Lease/Purch Princ.	Ladder Tender, Imagers, SCBA	\$90,922
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$34,176
Prof. & Contractual	CAD Dispatch & Maintenance	\$24,455
Equipment Maint.	Hose Annual Maint	\$6,000
Equipment Maint.	Extrication Equip Maint	\$3,000
	Fire Resource Management	<u>\$419,601</u>
Stadium - Fire Event Staffing		
Overtime	Overtime	\$175,000
Overtime	Overtime - Civilian & Sworn	\$82,948
Other Line Supplies	Hazmat Supplies	\$43,000
Fire Retirement	Fire Retirement	\$35,627
Prof. & Contractual	Hazmat Contracting	\$26,000
Other Line Supplies	EMS Supplies	\$5,000
Medicare	Medicare	\$3,743
Prof. & Contractual	Permitting, Inspections	\$3,600
Prof. & Contractual	EMS Rentals (4 tents, 4 gator)	\$2,800
Prof. & Contractual	Ops Rentals (truck, gator)	\$2,100
Prof. & Contractual	Fire Insp. Rentals (gators)	\$1,600
Shop Chargeback-Fuel	Fuel Costs - Ops	\$1,225
Med. Supplies - Non-Hosp.	EMS Supplies	\$1,200
Prof. & Contractual	Logistics Rentals (3 gators)	\$1,200
Other Line Supplies	Marketing Supplies	\$1,000
General Retirement	General Retirement	\$432
Social Security	Social Security	\$295
	Stadium - Fire Event Staffing	<u>\$386,770</u>
<u>Homeland Security</u>		
Emergency Operations Ctr (EOC)		
Salaries	Info Tech Employee	\$136,000
Software	Emergency Mgt Software	\$125,000
Equipment	EOC Equipment	\$90,000
Salaries	Asst Director	\$60,000
Contracted Temp. Help	Training & Exercise Officer	\$55,000
Equipment Maint.	Cable/Phone/Internet	\$55,000
Salaries	Administrative Asst	\$51,493
Salaries	Operations Officer - EOC	\$45,000
Salaries	Bldg Maintenance Worker	\$42,363
Other Benefits- Medical	Other Benefits- Medical	\$42,000
Electricity	Annual Electric Service	\$35,000
General Retirement	General Retirement	\$30,472

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Homeland Security</u>		
Emergency Operations Ctr (EOC)		
Prof. & Contractual	Temporary Employee Contract	\$30,000
Equipment Maint.	Equipment Maintenance	\$30,000
Equipment	Vehicle	\$28,000
Equipment	Office Equipment	\$24,700
Miscellaneous	Data Connectivity	\$24,000
Social Security	Social Security	\$20,762
Prof. & Contractual	Maricopa County EM Fee	\$20,000
Office Supplies	Stock Room Supplies	\$6,000
Medicare	Medicare	\$4,856
Telephone Utilities	Landline Service	\$4,800
Utilities	Water	\$4,500
Miscellaneous	Recruiting costs	\$4,000
Trash Removal	Trash Removal	\$3,700
Equipment Under \$5,000	Small Equipment & Tools	\$3,500
Software Maint	Software Maint	\$3,000
Professional Development	Training	\$2,788
PC/Tech Repl Chgs	Computer WS Replacement	\$2,600
Other Utility Exp.	Internet Access	\$2,000
Vehicle Supp & Maint	Vehicle Repair	\$2,000
Cell Phone Charges	Cell phone service	\$1,500
Shop Chargeback-Fuel	Vehicle Fuel	\$1,200
Other Office Suppl.	Printing	\$1,000
Postage	Postage	\$1,000
Memberships & Subsc.	Professional Certification	\$500
	Emergency Operations Ctr (EOC)	<u>\$993,734</u>
Homeland Security Admin.		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$600
<u>Human Resources</u>		
Compensation		
Salaries	Merit/Mkt Adj w/ Benefit/Taxes	\$4,972,000
Police Retirement	Police Ret. Inc. - GF	\$653,297
Fire Retirement	Fire Ret. Inc. - GF	\$491,975
General Retirement	State Ret. Inc. - GF	\$413,549
General Retirement	State Ret. Inc. - Other Funds	\$170,111
Police Retirement	Police Ret. Inc. - Other Funds	\$40,320
Fire Retirement	Fire Ret. Inc. - Other Funds	\$39,306
Elected Off. Retire	Elected Ret. Inc. - GF	\$6,244
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$1,216
Insurance Premium	Risk Premium Increase	\$201
	Compensation	<u>\$6,788,219</u>
Employee Benefits		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$1,496

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

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FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Human Resources</u>		
Employee Benefits		
Insurance Premium	Risk Premium Increase	\$181
	Employee Benefits	<u>\$1,677</u>
Employee Relations		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$4,084
Insurance Premium	Risk Premium Increase	\$135
	Employee Relations	<u>\$4,219</u>
Employment and Staffing		
Salaries	HR Technician	\$42,363
Other Benefits- Medical	Other Benefits- Medical	\$7,000
Other Line Supplies	Office Set-Up	\$4,978
General Retirement	General Retirement	\$3,855
Social Security	Social Security	\$2,627
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$2,080
Other Line Supplies	Recruitment Expenses	\$780
Medicare	Medicare	\$614
Insurance Premium	Risk Premium Increase	\$214
	Employment and Staffing	<u>\$64,511</u>
Human Resources Admin.		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$2,514
Insurance Premium	Risk Premium Increase	\$1,539
	Human Resources Admin.	<u>\$4,053</u>
Organizational Development		
Tuition Reimbursement	Education Assistance	\$100,000
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$244
Insurance Premium	Risk Premium Increase	\$130
	Organizational Development	<u>\$100,374</u>
Risk Management/Safety		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$3,910
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$2,268
Insurance Premium	Risk Premium Increase	\$387
Shop Chargeback-Fuel	Fuel Budget Increase	\$275
	Risk Management/Safety	<u>\$6,840</u>
<u>Info. Technology</u>		
Information Technology		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$172,550
Salaries	Senior Systems Analyst/GIS	\$152,156
Prof. & Contractual	Professional and Contractual	\$37,000
Software Maint	Software Maintenance	\$14,985
Other Benefits- Medical	Other Benefits- Medical	\$14,000
General Retirement	General Retirement	\$13,846
Professional Development	Professional Development	\$13,200
Software	Software Expense	\$12,055

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

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FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Info. Technology</u>		
Information Technology		
Social Security	Social Security	\$9,434
Equipment Under \$5,000	Computer Equipment	\$8,240
PC/Tech Repl Chgs	Technology Replacement Fund	\$3,760
Medicare	Medicare	\$2,206
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$1,756
Insurance Premium	Risk Premium Increase	\$1,594
Shop Chargeback-Fuel	Fuel Budget Increase	\$281
	Information Technology	<u>\$457,063</u>
<u>Intergovt. Programs</u>		
Intergovernmental Programs		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$1,316
Insurance Premium	Risk Premium Increase	\$280
	Intergovernmental Programs	<u>\$1,596</u>
<u>Lease Pmts/OtherFees</u>		
1000 Advisor Fees		
Prof. & Contractual	City's Investment Advisor Fee	\$163,852
Lease Payments		
Lease/Purch Princ.	Northern X-ings Early Paydown	\$7,000,000
Merchant Fees		
Merchant/Visa Fees	Merchant/Visa Fees - Fund 01	\$120,000
<u>Library & Arts</u>		
Historic Sahuaro Ranch		
Salaries	Arts & Culture Administrator	\$79,882
Hourly Employees	Arts Temporaries	\$37,544
Social Security	Social Security	\$7,281
General Retirement	General Retirement	\$7,269
Other Benefits- Medical	Other Benefits- Medical	\$7,000
Medicare	Medicare	\$1,702
Insurance Premium	Risk Premium Increase	\$23
	Historic Sahuaro Ranch	<u>\$140,701</u>
Library		
Other Line Supplies	Equipment	\$86,726
Hourly Employees	Hourly Pay Inc - Total Comp	\$66,289
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$52,090
PC/Tech Repl Chgs	Replacement Fund	\$49,736
Prof. & Contractual	Janitorial Service	\$40,000
PC/Tech Repl Chgs	Replacement Fund Catch Up	\$37,406
Equipment Maint.	Equipment Maintenance	\$5,980
Insurance Premium	Risk Premium Increase	\$4,214

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

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FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Library & Arts</u>		
Library		
Social Security	Hourly Pay Inc - Total Comp	\$4,110
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$1,920
Shop Chargeback-Fuel	Fuel Budget Increase	\$994
Medicare	Hourly Pay Inc - Total Comp	\$961
	Library	<u>\$350,426</u>
<u>Management & Budget</u>		
Budget & Research		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$3,146
Insurance Premium	Risk Premium Increase	\$291
	Budget & Research	<u>\$3,437</u>
Grants Administration		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$486
Insurance Premium	Risk Premium Increase	\$71
	Grants Administration	<u>\$557</u>
<u>Marketing and Comm.</u>		
Cable Communications		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$47,550
Software	Software, Technology, Imaging	\$25,000
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$1,820
Hourly Employees	Hourly Pay Inc - Total Comp	\$723
Insurance Premium	Risk Premium Increase	\$374
Social Security	Hourly Pay Inc - Total Comp	\$45
Medicare	Hourly Pay Inc - Total Comp	\$10
	Cable Communications	<u>\$75,522</u>
City-Wide Special Events		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$1,014
Insurance Premium	Risk Premium Increase	\$379
Hourly Employees	Hourly Pay Inc - Total Comp	\$127
Social Security	Hourly Pay Inc - Total Comp	\$8
Medicare	Hourly Pay Inc - Total Comp	\$2
	City-Wide Special Events	<u>\$1,530</u>
Marketing		
Promotion/Publicity	Citizen Outreach (122001)	\$120,000
Salaries	Graphic Designer salary	\$44,481
Other Benefits- Medical	Other Benefits- Medical	\$7,000
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$4,524
General Retirement	General Retirement	\$4,048
Social Security	Social Security	\$2,758
Medicare	Medicare	\$645
Insurance Premium	Risk Premium Increase	\$565
Shop Chargeback-Fuel	Fuel Budget Increase	\$47
	Marketing	<u>\$184,068</u>

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

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FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Marketing and Comm.</u>		
Special Events Prod. Support		
Insurance Premium	Risk Premium Increase	\$16
Tourism		
Prof. & Contractual	Event Promotion Costs	\$165,000
Salaries	PT Visitor Inform. Specialist	\$16,596
Other Benefits- Medical	Other Benefits- Medical	\$3,500
General Retirement	General Retirement	\$1,510
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$1,382
Social Security	Social Security	\$1,029
Medicare	Medicare	\$241
Hourly Employees	Hourly Pay Inc - Total Comp	\$200
Insurance Premium	Risk Premium Increase	\$171
Social Security	Hourly Pay Inc - Total Comp	\$12
Medicare	Hourly Pay Inc - Total Comp	\$3
	Tourism	<u>\$189,644</u>
<u>Mayor</u>		
Office of the Mayor		
Community Activities	Community Activities	\$7,500
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$1,676
Insurance Premium	Risk Premium Increase	\$176
	Office of the Mayor	<u>\$9,352</u>
<u>Neighborhood Imp. Gr</u>		
Neighborhood Improvement Grant		
Prof. & Contractual	Neighborhood Improvement Grant	\$700,000
<u>Non-Departmental</u>		
Fund 1000 Non-Dept		
Shop Chargeback-Fuel	General Fund Dept's	\$437,492
Long Term Disability	Long Term Disability	\$45,218
Prof. & Contractual	Glendale Historical Society	\$25,000
Memberships & Subsc.	Membership Dues	\$20,000
Unemployment Insur.	Unemployment Insurance	\$17,000
Rental Fees	Suite Expenses	\$12,000
Prof. & Contractual	Glendale Human Services Council	\$7,500
Miscellaneous	Rose Society Annual Contrib	\$900
Insurance Premium	Risk Premium Increase	\$391
	Fund 1000 Non-Dept	<u>\$565,501</u>
<u>Parks & Recreation</u>		
Adult Center		
Hourly Employees	Hourly Pay Inc - Total Comp	\$789
Social Security	Hourly Pay Inc - Total Comp	\$49
Medicare	Hourly Pay Inc - Total Comp	\$11

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

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FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Parks & Recreation</u>		
Adult Center		
	Adult Center	<u>\$849</u>
Aquatics		
Hourly Employees	Hourly Pay Inc - Total Comp	\$64,447
Social Security	Hourly Pay Inc - Total Comp	\$3,996
Medicare	Hourly Pay Inc - Total Comp	\$935
	Aquatics	<u>\$69,378</u>
Audio/Visual		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$31,118
Hourly Employees	Hourly Pay Inc - Total Comp	\$253
Social Security	Hourly Pay Inc - Total Comp	\$16
Medicare	Hourly Pay Inc - Total Comp	\$4
	Audio/Visual	<u>\$31,391</u>
Elsie McCarthy Pk. Maintenance		
Hourly Employees	Hourly Pay Inc - Total Comp	\$632
Social Security	Hourly Pay Inc - Total Comp	\$39
Insurance Premium	Risk Premium Increase	\$11
Medicare	Hourly Pay Inc - Total Comp	\$9
	Elsie McCarthy Pk. Maintenance	<u>\$691</u>
Foothills Recreation Center		
Hourly Employees	Hourly Staff - Aquatics	\$273,332
Prof. & Contractual	Professional & Contractual	\$229,850
Hourly Employees	Hourly Staff - Recreation	\$217,602
Electricity	Electricity	\$180,000
Other Line Supplies	Supplies	\$131,664
Salaries	Recreation Programmer	\$115,274
Salaries	Senior Recreation Coordinator	\$113,541
Bldg. Maintenance/Repair	Building Maint. Supplies	\$76,000
Other Benefits- Medical	Other Benefits- Medical	\$63,000
Equipment Maint.	Equipmt Maint. - Recreation	\$58,609
Salaries	Office Support Supervisor	\$44,481
Salaries	Building Maintenance Worker	\$42,363
Salaries	Service Worker II	\$36,595
General Retirement	General Retirement	\$34,098
Salaries	Secretary	\$33,193
Social Security	Social Security - Hourly/OT	\$30,913
Landscape Maint.	Landscape Maintenance	\$30,900
Office Equip. Maint.	Office Equipmt Maint.- Rec.	\$24,000
Social Security	Social Security	\$23,232
Natural Gas	Natural Gas - Pool	\$18,000
Overtime	Overtime	\$7,659
Medicare	Medicare - Hourly/OT	\$7,230
Sanitation Charge	Sanitation	\$6,000

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

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FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Parks & Recreation</u>		
Foothills Recreation Center		
Medicare	Medicare	\$5,431
Professional Development	Professional Development	\$5,000
Cell Phone Charges	Cell Phone Charges	\$4,000
Memberships & Subsc.	Memberships /Subscriptions	\$4,000
PC/Tech Repl Chgs	PC Replacement	\$3,800
Vehicle Supp & Maint	Vehicle O&M -BM	\$2,450
Veh/Equip Repl Chgs	Vehicle Replacement- BM	\$1,650
General Retirement	General Retirement - OT	\$697
	Foothills Recreation Center	<u>\$1,824,564</u>
GESD-Reimb Division		
Hourly Employees	Hourly Pay Inc - Total Comp	\$1,858
Social Security	Hourly Pay Inc - Total Comp	\$115
Medicare	Hourly Pay Inc - Total Comp	\$27
	GESD-Reimb Division	<u>\$2,000</u>
Glendale Community Center		
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$758
Hourly Employees	Hourly Pay Inc - Total Comp	\$640
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$486
Shop Chargeback-Fuel	Fuel Budget Increase	\$93
Social Security	Hourly Pay Inc - Total Comp	\$40
Medicare	Hourly Pay Inc - Total Comp	\$9
	Glendale Community Center	<u>\$2,026</u>
Marketing - Parks & Rec		
Hourly Employees	Hourly Pay Inc - Total Comp	\$400
Social Security	Hourly Pay Inc - Total Comp	\$25
Medicare	Hourly Pay Inc - Total Comp	\$6
	Marketing - Parks & Rec	<u>\$431</u>
Park Irrigation		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$270
Insurance Premium	Risk Premium Increase	\$206
	Park Irrigation	<u>\$476</u>
Park Rangers		
Hourly Employees	Park Ranger P.T.	\$79,554
Equipment	Ranger Truck	\$16,300
Other Line Supplies	Ranger Line Supplies	\$7,360
Social Security	Social Security	\$4,932
Equipment Repair	Equip Repair & Fuel, Truck	\$4,000
Veh/Equip Repl Chgs	Vehicle Repl Chg, Truck	\$3,260
Other Line Supplies	Light Bar and Tool Box	\$2,350
Medicare	Medicare	\$1,154
Hourly Employees	Hourly Pay Inc - Total Comp	\$683
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$486

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

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FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Parks & Recreation</u>		
Park Rangers		
Insurance Premium	Risk Premium Increase	\$198
Social Security	Hourly Pay Inc - Total Comp	\$42
Medicare	Hourly Pay Inc - Total Comp	\$10
	Park Rangers	<u>\$120,329</u>
Parks & Recreation Admin.		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$972
Parks Central District		
Utilities	Timing Credit (Open 6 months)	(\$7,419)
Other Line Supplies	Timing Credit (Open 6 months)	(\$8,877)
Landscape Maint.	Timing Credit (Open 6 months)	(\$14,636)
Landscape Maint.	New Parks O & M	\$56,369
Other Line Supplies	New Park Line Supplies	\$37,134
Utilities	New Park Water	\$34,034
Other Line Supplies	New Park Supplies	\$17,755
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$3,634
Equipment Maint.	New Parks Equipment	\$3,000
Bldg. Maintenance/Repair	New Building Maint. Supplies	\$1,020
Insurance Premium	Risk Premium Increase	\$1,015
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$644
Hourly Employees	Hourly Pay Inc - Total Comp	\$363
Social Security	Hourly Pay Inc - Total Comp	\$23
Medicare	Hourly Pay Inc - Total Comp	\$5
	Parks Central District	<u>\$124,064</u>
Parks North District		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$956
Insurance Premium	Risk Premium Increase	\$857
Hourly Employees	Hourly Pay Inc - Total Comp	\$668
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$566
Social Security	Hourly Pay Inc - Total Comp	\$41
Medicare	Hourly Pay Inc - Total Comp	\$10
	Parks North District	<u>\$3,098</u>
Parks Special Operations		
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$31,004
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$1,670
Insurance Premium	Risk Premium Increase	\$1,290
Shop Chargeback-Fuel	Fuel Budget Increase	\$35
	Parks Special Operations	<u>\$33,999</u>
Pool Maintenance		
Insurance Premium	Risk Premium Increase	\$136
Recreation Support Services		

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Parks & Recreation</u>		
Recreation Support Services		
Shop Chargeback-Fuel	Fuel Budget Increase	\$39,018
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$19,678
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$10,708
Insurance Premium	Risk Premium Increase	\$3,390
Hourly Employees	Hourly Pay Inc - Total Comp	\$886
Social Security	Hourly Pay Inc - Total Comp	\$55
Medicare	Hourly Pay Inc - Total Comp	\$13
	Recreation Support Services	<u>\$73,748</u>
Special Events and Programs		
Salaries	Events Coordinator	\$56,771
Salaries	Events Programmer	\$38,425
Hourly Employees	Temporary Staffing	\$16,000
Other Benefits- Medical	Other Benefits- Medical	\$14,000
General Retirement	General Retirement	\$8,936
Social Security	Social Security	\$7,080
Equipment Under \$5,000	Computers x 3	\$6,144
Overtime	Overtime	\$3,000
Rental Fees	Rentals - Equipment	\$3,000
Equipment Under \$5,000	Laser Printer	\$2,400
Other Line Supplies	Line Supplies	\$2,161
Postage	Postage	\$2,000
Office Supplies	Office Supplies	\$2,000
Equipment Under \$5,000	Copier	\$2,000
Professional Development	Professional Development	\$2,000
Medicare	Medicare	\$1,656
PC/Tech Repl Chgs	PC Replacement Funding	\$1,620
Office Equip. Maint.	Office Equipment Maintenance	\$1,000
Equipment Under \$5,000	Fax Machine	\$1,000
Memberships & Subsc.	Memberships and Subscriptions	\$1,000
Hourly Employees	Hourly Pay Inc - Total Comp	\$660
Equipment Under \$5,000	Telephones	\$600
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$486
Cell Phone Charges	Cell Phone Charges	\$400
Social Security	Hourly Pay Inc - Total Comp	\$41
Medicare	Hourly Pay Inc - Total Comp	\$10
	Special Events and Programs	<u>\$174,390</u>
Sports and Health		
Hourly Employees	Hourly Pay Inc - Total Comp	\$1,357
Social Security	Hourly Pay Inc - Total Comp	\$84
Medicare	Hourly Pay Inc - Total Comp	\$20
	Sports and Health	<u>\$1,461</u>
Youth and Teen		
Hourly Employees	Hourly Pay Inc - Total Comp	\$6,947

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Parks & Recreation</u>		
Youth and Teen		
Social Security	Hourly Pay Inc - Total Comp	\$431
Medicare	Hourly Pay Inc - Total Comp	\$101
	Youth and Teen	<u>\$7,479</u>
<u>Planning</u>		
Current Planning		
Salaries	New FTE Associate Planner	\$49,040
Prof. & Contractual	Professional & Contractual	\$10,000
Other Benefits- Medical	Other Benefits- Medical	\$7,000
Software	Hansen Software License	\$5,000
General Retirement	General Retirement	\$4,463
Social Security	Social Security	\$3,040
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$1,702
Professional Development	Professional Development	\$1,200
Software	Hansen Software Maintenance	\$1,000
Medicare	Medicare	\$711
Insurance Premium	Risk Premium Increase	\$318
	Current Planning	<u>\$83,474</u>
Long-Range Planning & Research		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$1,248
Insurance Premium	Risk Premium Increase	\$145
	Long-Range Planning & Research	<u>\$1,393</u>
Planning Administration		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$3,542
Insurance Premium	Risk Premium Increase	\$968
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$710
Shop Chargeback-Fuel	Fuel Budget Increase	\$113
	Planning Administration	<u>\$5,333</u>
Zoning Admin & Tech. Asst.		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$972
Insurance Premium	Risk Premium Increase	\$181
	Zoning Admin & Tech. Asst.	<u>\$1,153</u>
<u>Police Department</u>		
Central Patrol Bureau		
Shop Chargeback-Fuel	Fuel Budget Increase	\$96,692
Uniform Allowance	\$200 Uniform Allow. Inc. - MOU	\$72,200
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$184
	Central Patrol Bureau	<u>\$169,076</u>
Crime Investigations		
Shop Chargeback-Fuel	Fuel Budget Increase	\$38,691
Standby Pay	Add'l Standby 2 Detectives-MOU	\$26,624
Police Retirement	Police Ret - Add'l Standby MOU	\$4,542
Social Security	Social Sec - Add'l Standby MOU	\$1,651

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Police Department</u>		
Crime Investigations		
Medicare	Medicare - Add'l Standby MOU	\$386
	Crime Investigations	<u>\$71,894</u>
Foothills Patrol Bureau		
Shop Chargeback-Fuel	Fuel Budget Increase	\$96,672
PD - Communications		
Software	Software subscription	\$125,000
Rental Fees	System Interface	\$12,000
	PD - Communications	<u>\$137,000</u>
PD - Detention		
Prisoner Maintenance	Prisoner Maintenance	\$500,000
PD - Fiscal Management		
Insurance Premium	Risk Premium Increase	\$75,109
PD - Homeland Security		
Special Events Overtime	Special Events Overtime	\$80,186
Police Retirement	Police Retirement	\$13,680
TOU-Hazard Duty Pay	K-9 Hazard Duty (4) MOU	\$8,560
Social Security	Social Security	\$4,972
Police Retirement	Police Retirement - K-9 MOU	\$1,460
Medicare	Medicare	\$1,162
Social Security	Social Security - K-9 MOU	\$531
Medicare	Medicare - K-9 MOU	\$124
	PD - Homeland Security	<u>\$110,675</u>
Police Administration		
Overtime	Overtime	\$403,600
Salaries	Police Officers	\$379,188
Equipment Repair	Vehicle maintenance	\$311,000
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$250,178
Other Benefits- Medical	Other Benefits- Medical	\$161,000
Police Retirement	Police Retirement	\$133,736
Salaries	Case Managers (Mgt Aides)	\$127,089
Professional Development	Training and Education	\$100,000
Salaries	Police Aides	\$99,579
Uniforms	Uniforms and TOU equipment	\$85,000
Social Security	Social Security	\$84,188
Equipment	Crown Victoria's (3)	\$79,500
Equipment Under \$5,000	Equipment for Officers	\$53,100
General Retirement	General Retirement	\$52,230
Salaries	Events Coord. (Sup Svc Suprvs)	\$49,040
Equipment Under \$5,000	Equipment for Vehicle	\$48,135

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Police Department</u>		
Police Administration		
Salaries	Identification Technician	\$44,481
Salaries	Planning & Research Analyst	\$44,481
Salaries	Impound Admin. (Mgt Aide)	\$42,363
Salaries	Training Academy Coord.	\$42,132
Salaries	Comm. Specialist	\$40,346
Equipment	Barcode Tracking System	\$38,995
Salaries	Detention Officer	\$38,425
Equipment Under \$5,000	Police Radio's	\$38,223
Salaries	Stadium Events Scheduler	\$34,852
Equipment	Vehicle (1)	\$26,500
Medicare	Medicare	\$19,684
Veh/Equip Repl Chgs	Veh Repl Chgs	\$19,398
Shop Chargeback-Fuel	Fuel	\$18,000
Equipment Under \$5,000	Vehicle Equipment	\$16,045
Equipment	Vehicle Purchase	\$14,000
Equipment	Vehicle	\$14,000
Equipment Under \$5,000	Police Radio's (3)	\$12,741
Overtime	Overtime	\$12,300
Uniform Allowance	Uniform Allow	\$9,200
Equipment Under \$5,000	Police Radio	\$8,494
Prof. & Contractual	Radio O&M	\$8,483
Network Software	True Software/Network Connect.	\$7,560
Equipment Under \$5,000	Computer	\$7,248
Equipment Repair	Vehicle Prep & Stripping (3)	\$7,080
Equipment Under \$5,000	Equipment for Officer	\$5,900
Prof. & Contractual	Recruitment & Hiring Costs	\$5,135
Cell Phone Charges	Barcode System Software Maint.	\$5,000
Veh/Equip Repl Chgs	Vehicle Repl Chgs	\$4,903
PC/Tech Repl Chgs	MDC Repl.	\$4,890
Professional Development	Training	\$4,600
Equipment Repair	Vehicle Maint	\$4,500
Equipment Repair	Vehicle Maint.	\$4,500
Other Line Supplies	Line Supplies	\$4,400
Prof. & Contractual	Medical & Psych Test	\$3,950
Equipment Under \$5,000	Computers (3)	\$3,624
Equipment Repair	Vehicle Prep & Striping	\$2,360
Equipment Under \$5,000	Office Phone	\$2,250
PC/Tech Repl Chgs	PC Repl Chgs	\$2,100
PC/Tech Repl Chgs	Annual Software License	\$1,920
Shop Chargeback-Fuel	Fuel Budget Increase	\$1,437
Bullet Proof Vests	Vest Maintenance	\$1,260
Equipment Under \$5,000	Computer Purchase	\$1,208
Equipment Under \$5,000	Computer (1)	\$1,208

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Police Department</u>		
Police Administration		
Network Software	True Software/Network Connect	\$840
Network Software	True Software/Netwrok Connect.	\$840
Uniform Allowance	Uniform Allow.	\$800
Telephone Charges	Phone Chgs	\$600
Telephone Charges	Phone Charges	\$600
PC/Tech Repl Chgs	Computer Repl Chgs	\$600
PC/Tech Repl Chgs	PC Repl. Chgs	\$600
PC/Tech Repl Chgs	Annual Software Licence	\$240
PC/Tech Repl Chgs	Annual Sotfware License	\$240
PC/Tech Repl Chgs	Software License	\$240
Other Line Supplies	Lines Supplies	\$200
Telephone Charges	Office Phone Chgs	\$150
Bullet Proof Vests	Vest Maint.	\$140
	Police Administration	<u>\$3,052,829</u>
Police Legal Services		
Shop Chargeback-Fuel	Fuel Budget Increase	\$2,128
Police Personnel Management		
Professional Development	Recruitment costs	\$100,000
Police Support Services		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$177,018
Shop Chargeback-Fuel	Fuel Budget Increase	\$11,998
	Police Support Services	<u>\$189,016</u>
Stadium - PD Event Staffing		
Overtime	Overtime	\$400,000
Prof. & Contractual	Barricades	\$385,000
Police Retirement	Police Retirement	\$68,240
Social Security	Social Security	\$24,800
Medicare	Medicare	\$5,800
	Stadium - PD Event Staffing	<u>\$883,840</u>
<u>Public Works Admin.</u>		
Public Works Administration		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$108
Insurance Premium	Risk Premium Increase	\$72
	Public Works Administration	<u>\$180</u>
GENERAL FUND TOTAL		<u>\$34,572,194</u>

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
Police Spec. Rev.		
<u>Police Department</u>		
Patrol - Special Revenue Fund		
Range Supplies	Ammunition	\$98,000
Equipment	AFIS Upgrade	\$60,000
Cell Phone Charges	Cell Phones/Equipment	\$39,500
Prof. & Contractual	Contract Psychologist	\$30,000
TOU Training	TOU Supplies	\$18,632
EOD Supplies	EOD Supplies	\$12,722
Other Line Supplies	K-9 Supplies	\$10,000
Equipment Under \$5,000	Recording Equip/PSU	\$5,000
Uniform Allowance	\$200 Uniform Allow. Inc. - MOU	\$4,600
Insurance Premium	Risk Premium Increase	\$3,267
	Patrol - Special Revenue Fund	<u>\$281,721</u>
POLICE SPEC. REV. TOTAL		<u>\$281,721</u>
National Events Res.		
<u>Economic Development</u>		
National Events Pre-Planning		
Dept. Contingency	Additional Approp. if Needed	\$1,000,000
<u>Field Operations</u>		
Right-of-Way - Mega Events		
Prof. & Contractual	Landscape Enhancements	\$1,223,000
Prof. & Contractual	Maint of New Landscape	\$18,450
	Right-of-Way - Mega Events	<u>\$1,241,450</u>
<u>Fire Department</u>		
Fire - BCS Event		
Other Line Supplies	Hazmat Supplies	\$40,000
Prof. & Contractual	Hazmat Contracting	\$26,000
Overtime	Game EMS Personnel (60 for 8h)	\$19,200
Fire Retirement	Fire Retirement	\$17,656
Overtime	Game EMS Tents (16 for 18hr)	\$11,520
Overtime	Planning Staffing (2 for 240h)	\$11,280
Overtime	Game Medics (12 for 18hr)	\$8,640
Other Line Supplies	Marketing Supplies	\$8,000
Overtime	Party EMS Tents (8 for 24hr)	\$7,680
Overtime	Concert Medics (12 for 12hr)	\$7,680
Overtime	Party Medics (8 for 24hr)	\$7,680
Overtime	Party Fire Insp. (16 for 8hr)	\$5,280
Overtime	Party Pumper Crews (8 for 8hr)	\$4,796
Overtime	Party Hazmat Crew (8 for 12hr)	\$4,440
Overtime	Game Haz Crews (8 for 12hr)	\$4,440

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Fire Department</u>		
Fire - BCS Event		
Professional Development	Planning Travel	\$4,000
Overtime	Clowns and PIO	\$3,760
Prof. & Contractual	Permitting and Inspections	\$3,600
Overtime	Game Brush Crews (4 for 4hr)	\$3,598
Overtime	Game Pumpers (4 for 4hr)	\$3,598
Overtime	Game Fire Insp. (4 for 16hr)	\$3,520
Overtime	Party G.H.A. Team (4 for 12hr)	\$3,384
Overtime	Game G.H.A. Teams (6 for 12hr)	\$3,384
Overtime	Game EMS Supvr (3 for 18hr)	\$3,240
Prof. & Contractual	Fire Insp Gators (4 for 2 day)	\$3,200
Prof. & Contractual	EMS Gator Rental (4 for 2days)	\$3,200
Prof. & Contractual	Ops Gator Rental (4 for 2days)	\$3,200
Overtime	Game Command Crew (4 for 4hr)	\$2,400
Prof. & Contractual	Hazmat Gators (3 for 2days)	\$2,400
Prof. & Contractual	EMS Tent Rentals (4 for 2days)	\$2,400
Overtime	Party Command Crew (4 for 4hr)	\$2,400
Overtime	Party Brush Crews (4 for 4hr)	\$2,398
Overtime	Game MMRS Decon (4 for 12hr)	\$2,256
Overtime	Concert Haz Crews (4 for 12h)	\$2,256
Overtime	Party MMRS Decon (4 for 12hr)	\$2,256
Medicare	Medicare	\$2,026
Overtime	Support Svc Crew (2 for 16hr)	\$1,643
Overtime	Planning Support (4 for 32hr)	\$1,600
Overtime	Party Crash Truck (2 for 2hr)	\$1,598
Overtime	Game Crash Truck (2 for 2hr)	\$1,598
Other Line Supplies	Water & Ice	\$1,500
Overtime	Concert Fire Insp (2 for 12hr)	\$1,320
General Retirement	General Retirement	\$1,296
Shop Chargeback-Fuel	Fuel	\$1,225
Prof. & Contractual	Contract Plan Review	\$1,200
Med. Supplies - Non-Hosp.	EMS Supplies	\$1,200
Prof. & Contractual	Crash Truck Rental (2days)	\$1,000
Social Security	Social Security	\$883
Overtime	Party Fire Insp. (2 for 8hr)	\$880
Fire - BCS Event		<u>\$263,711</u>
Fire - Fiesta Bowl Event		
Other Line Supplies	Hazmat Supplies	\$83,100
Prof. & Contractual	Hazmat Contracting	\$26,000
Overtime	Roving EMS (60 for 8hr)	\$19,200
Fire Retirement	Fire Retirement	\$13,623
Prof. & Contractual	Gator Rentals (15)	\$12,000
Overtime	Game EMS Tents (16 for 18hr)	\$11,520
Overtime	Event Planning & Prep	\$11,280

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Fire Department</u>		
Fire - Fiesta Bowl Event		
Overtime	Game Medics (12 for 18hr)	\$8,640
Other Line Supplies	Marketing Supplies	\$8,000
Overtime	Event EMS Tent (8 for 24hr)	\$7,680
Overtime	Game Hazmat (8 for 18hr)	\$5,760
Overtime	Concert Medics (12 for 12hr)	\$5,760
Overtime	Game EMS Spvr (5 for 18hr)	\$4,560
Overtime	Game GHA Teams (6 for 18hr)	\$4,320
Prof. & Contractual	Unanticipated Permitting	\$3,600
Overtime	Support Staff (4 for 16hr)	\$3,328
Overtime	Game EMS Supervisors (4)	\$3,240
Overtime	Clowns & Fire PIO	\$3,220
Overtime	Game Pumper Unit (4 for 18hr)	\$2,880
Overtime	Game Brush Truck (4 for 18hr)	\$2,880
Overtime	Concert Hazmat (5 for 12hr)	\$2,520
Prof. & Contractual	Tent Rental (4)	\$2,400
Overtime	Game MMRS Decon (4 for 12hr)	\$1,920
Overtime	Suppt Services (2 for 16hr)	\$1,664
Medicare	Medicare	\$1,497
Overtime	Game Crash Truck (2 for 18hr)	\$1,440
Prof. & Contractual	Crash Truck Rental (1)	\$1,440
Overtime	Concert Inspectors (2 for 12h)	\$1,320
Shop Chargeback-Fuel	Fuel	\$1,225
Med. Supplies - Non-Hosp.	Medical Supplies	\$1,200
General Retirement	General Retirement	\$574
Social Security	Social Security	\$391
Fire - Fiesta Bowl Event		<u>\$258,182</u>
<u>Marketing and Comm.</u>		
Mkt'g - BCS Event		
Prof. & Contractual	Event Production, Entertainmen	\$50,000
Mkt'g - Fiesta Bowl Event		
Prof. & Contractual	Television Ads	\$120,000
Prof. & Contractual	Tourism Collateral	\$50,000
Prof. & Contractual	VIP and Media Receptions	\$35,000
Other Line Supplies	Press Kits	\$30,000
Prof. & Contractual	National Clipping Service	\$30,000
Prof. & Contractual	Film Crew - Glendale Footage	\$20,000
Other Line Supplies	Promotional Items	\$20,000
Prof. & Contractual	USA Today Travel Insert	\$20,000
Prof. & Contractual	Media Tours	\$15,000
Prof. & Contractual	Local Media Briefings	\$5,000
Mkt'g - Fiesta Bowl Event		<u>\$345,000</u>

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Police Department</u>		
PD - BCS Event		
Overtime	Overtime	\$300,000
Police Retirement	Police Retirement	\$51,180
Prof. & Contractual	Barricades	\$35,000
Social Security	Social Security	\$18,600
Medicare	Medicare	\$4,350
	PD - BCS Event	<u>\$409,130</u>
PD - Fiesta Bowl Event		
Equipment	Mega Event Public Safety Equip	\$625,400
Overtime	Operations Overtime	\$121,950
Overtime	Special Operations Overtime	\$84,150
Professional Development	Training & Comm Relations	\$80,000
Overtime	Training Overtime	\$75,000
Travel Expenses	Hotels for Partner Agencies	\$60,000
Police Retirement	Police Retirement	\$42,301
Overtime	Overtime	\$40,000
Social Security	Social Security	\$21,914
Overtime	Inc. Daily Ops Non-Sown OT	\$21,360
Food	Food for Event Staff	\$15,000
Overtime	Inc. Daily Ops Sworn OT	\$11,000
General Retirement	General Retirement	\$9,602
Medicare	Medicare	\$5,126
	PD - Fiesta Bowl Event	<u>\$1,212,803</u>
<u>Transportation</u>		
Transp - BCS Event		
Prof. & Contractual	BCS Bowl TMP Implementation	\$100,000
Transp - Fiesta Bowl Event		
Prof. & Contractual	Fiesta Bowl TMP Implementation	\$130,000
NATIONAL EVENTS RES. TOTAL		<u>\$5,010,276</u>

Fire Spec. Revenue

Fire Department

Fire - Special Revenue Fund

Overtime	Paramedic School Backfill	\$201,600
Equipment	Elptical Trainers (6)	\$40,000
Equipment	Fitness Equipment at FS153	\$30,000
Fire Retirement	Fire Retirement	\$28,872
Professional Development	Paramedic Training Tuition (8)	\$27,600
Equipment Maint.	Fitness Equipment Maintenance	\$7,500
Equipment	Treadmill at FS156	\$6,000

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Fire Department</u>		
Fire - Special Revenue Fund		
Overtime	Training/Meetings	\$3,600
Medicare	Medicare	\$2,975
Insurance Premium	Risk Premium Increase	\$627
	Fire - Special Revenue Fund	<u>\$348,774</u>
FIRE SPEC. REVENUE TOTAL		<u>\$348,774</u>

Civic Center

Civic Center

Civic Center

Equipment Under \$5,000	Civic Center Reserve	\$100,000
Equipment Under \$5,000	Add'l Maint (Council Added)	\$50,000
Salaries	FTE Event Coordinator	\$49,040
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$4,463
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$3,948
Hourly Employees	Hourly Pay Inc - Total Comp	\$3,200
Social Security	Social Security	\$3,040
Equipment Under \$5,000	Desktop Computer	\$2,048
Equipment Under \$5,000	Work Station	\$1,700
Equipment Under \$5,000	Cubicle Walls, brackets, labor	\$1,055
Medicare	Medicare	\$711
PC/Tech Repl Chgs	Technology Replacement Fund	\$540
Insurance Premium	Risk Premium Increase	\$415
Telephone Charges	Telephone Chargeback	\$240
Equipment Under \$5,000	Display Phone	\$200
Social Security	Hourly Pay Inc - Total Comp	\$198
Office Supplies	General Office Supplies	\$100
Medicare	Hourly Pay Inc - Total Comp	\$46
	Civic Center	<u>\$227,944</u>

CIVIC CENTER TOTAL **\$227,944**

Streets

Field Operations

Right-of-Way Maintenance

Prof. & Contractual	Contract Maint. Funding	\$173,000
Utilities	Utilities	\$90,000
Landscape Maint.	Landscape Maintenance (633102)	\$28,624
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$28,220
Electricity	Electricity	\$17,000
Insurance Premium	Risk Premium Increase	\$2,298
Utilities	Water (633102)	\$1,000

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Field Operations</u>		
Right-of-Way Maintenance		
Hourly Employees	Hourly Pay Inc - Total Comp	\$806
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$486
Social Security	Hourly Pay Inc - Total Comp	\$50
Medicare	Hourly Pay Inc - Total Comp	\$12
	Right-of-Way Maintenance	<u>\$341,496</u>
Street Cleaning		
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$64,566
Insurance Premium	Risk Premium Increase	\$566
	Street Cleaning	<u>\$65,132</u>
Street Maintenance		
Imp. - Non Bldg.	Pavement Management Program	\$750,000
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$84,998
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$6,898
Insurance Premium	Risk Premium Increase	\$5,930
	Street Maintenance	<u>\$847,826</u>
<u>Transportation</u>		
Signs & Markings		
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$12,614
Insurance Premium	Risk Premium Increase	\$819
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$710
	Signs & Markings	<u>\$14,143</u>
Stadium - Transportation Ops.		
Prof. & Contractual	Stadium TMP Implementation	\$420,000
Prof. & Contractual	Stadium Opening TMP Implementa	\$42,000
Prof. & Contractual	Stadium Opening Pking Lot Prep	\$11,000
	Stadium - Transportation Ops.	<u>\$473,000</u>
Street Light Management		
Insurance Premium	Risk Premium Increase	\$696
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$506
	Street Light Management	<u>\$1,202</u>
Traffic Design and Development		
Insurance Premium	Risk Premium Increase	\$204
Traffic Signals		
Other Line Supplies	New Signals (2) -Council Added	\$370,000
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$9,406
Other Line Supplies	CIP O&M - New Traffic Signals	\$9,000
Insurance Premium	Risk Premium Increase	\$1,554
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$998
Hourly Employees	Hourly Pay Inc - Total Comp	\$100
Social Security	Hourly Pay Inc - Total Comp	\$6
Medicare	Hourly Pay Inc - Total Comp	\$1

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Transportation</u>		
Traffic Signals		
	Traffic Signals	<u>\$391,065</u>
Traffic Studies		
Other Line Supplies	Traffic Mit. -Council Added	\$50,000
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$1,210
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$716
Insurance Premium	Risk Premium Increase	\$299
	Traffic Studies	<u>\$52,225</u>
Transportation Administration		
Salaries	ITS Technician	\$56,771
Equipment	ITS Tech Vehicle	\$20,000
Prof. & Contractual	Stadium Parking Lot Prep	\$11,000
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$7,406
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$5,166
Insurance Premium	Risk Premium Increase	\$3,815
Social Security	Social Security	\$3,520
Other Line Supplies	ITS Tech Fiber Location Equip	\$3,200
Equipment Under \$5,000	ITS Tech Equipment - Computer	\$2,750
Veh/Equip Repl Chgs	ITS Tech Vehicle Replacement	\$2,000
Shop Chargeback-Fuel	ITS Tech Vehicle Fuel	\$1,600
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$1,336
Medicare	Medicare	\$823
Professional Development	Professional Development	\$800
PC/Tech Repl Chgs	Technology Replacement Fund	\$718
Cell Phone Charges	ITS Tech Cell Phone	\$500
Equipment Repair	ITS Tech Vehicle Maint	\$400
	Transportation Administration	<u>\$128,805</u>
Transportation Planning		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$1,144
Insurance Premium	Risk Premium Increase	\$142
	Transportation Planning	<u>\$1,286</u>
STREETS TOTAL		<u>\$2,316,384</u>

Airport

Transportation

Airport Operations

Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$2,060
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$1,656
Insurance Premium	Risk Premium Increase	\$373
	Airport Operations	<u>\$4,089</u>

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
AIRPORT TOTAL		<u>\$4,089</u>
General Services		
<u>Field Operations</u>		
Equipment Management		
Oil Purchases	Tire - New	\$109,000
Prof. & Contractual	Professional and Contractual	\$100,000
Salaries	Additional Equipment Mechanic	\$88,962
Salaries	Buyer 1	\$44,481
Tire Capping	Tire Capping	\$30,000
Oils & Lubricants	Oils & Lubricants Increase	\$22,000
Other Benefits- Medical	Other Benefits- Medical	\$21,000
General Retirement	General Retirement	\$12,144
Social Security	Social Security	\$8,274
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$5,696
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$4,584
Insurance Premium	Risk Premium Increase	\$2,355
Equipment Under \$500	Computer	\$2,048
Medicare	Medicare	\$1,935
PC/Tech Repl Chgs	Technolgy Replacement Fund	\$540
Tool Allowance	Tool Allowance	\$350
Hourly Employees	Hourly Pay Inc - Total Comp	\$254
Social Security	Hourly Pay Inc - Total Comp	\$16
Medicare	Hourly Pay Inc - Total Comp	\$4
Equipment Management		<u>\$453,643</u>
Fuel Services		
Veh/Equip Repl Chgs	Vehicle/Equipment Rental Rates	\$666
Hourly Employees	Hourly Pay Inc - Total Comp	\$440
Social Security	Hourly Pay Inc - Total Comp	\$27
Medicare	Hourly Pay Inc - Total Comp	\$6
Fuel Services		<u>\$1,139</u>
Parts Store Operations		
Vehicle Supp & Maint	Vehicle Supplies & Maintenance	\$330,000
GENERAL SERVICES TOTAL		<u>\$784,782</u>

Housing

Comm. Partnerships

Housing Assistance Program

Insurance Premium	Risk Premium Increase	\$1,981
Hourly Employees	Hourly Pay Inc - Total Comp	\$160
Social Security	Hourly Pay Inc - Total Comp	\$10
Medicare	Hourly Pay Inc - Total Comp	\$2

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Comm. Partnerships</u>		
Housing Assistance Program		
	Housing Assistance Program	<u>\$2,153</u>
HOUSING TOTAL		<u>\$2,153</u>
Transportation		
<u>Transportation</u>		
Dial-A-Ride		
Medicare	Temp Conversion (FTEs Added)	(\$2,207)
Social Security	Temp Conversion (FTEs Added)	(\$9,438)
General Retirement	Temp Conversion (FTEs Added)	(\$13,852)
Hourly Employees	Temp Conversion (FTEs Added)	(\$152,219)
Salaries	Temp Conversion .75 Driver (3)	\$69,651
Other Benefits- Medical	Other Benefits- Medical	\$35,000
Salaries	Temp Conversion 1 FTE Driver	\$30,957
Salaries	Temp Conversion 1.00 FTE Disp	\$29,492
Salaries	Temp Conversion 0.75 FTE Disp	\$22,119
General Retirement	General Retirement	\$13,852
Social Security	Social Security	\$9,437
Insurance Premium	Risk Premium Increase	\$6,179
Medicare	Medicare	\$2,208
	Dial-A-Ride	<u>\$41,179</u>
Fixed Route		
Prof. & Contractual	Taxi Subsidy Program	\$100,000
Intelligent Transportation Sys		
Salaries	ITS Supervisor	\$76,078
Prof. & Contractual	Signal System Modeling & Eval	\$63,000
Equipment	ITS Supervisor Vehicle	\$20,000
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$6,923
Social Security	Social Security	\$4,717
Equipment Under \$5,000	ITS Supervisor Printer	\$2,400
Equipment Under \$5,000	ITS Supervisor Computer	\$2,048
Veh/Equip Repl Chgs	ITS Supervison Veh Replacement	\$2,000
Shop Chargeback-Fuel	ITS Supervisor Vehicle Fuel	\$1,200
Professional Development	Professional Development	\$1,200
PC/Tech Repl Chgs	Technology Replacement Fund	\$1,140
Medicare	Medicare	\$1,103
Cell Phone Charges	ITS Supervisor Cell Phone	\$500
Equipment Repair	ITS Supervisor Veh Maint	\$300
	Intelligent Transportation Sys	<u>\$189,609</u>
Traffic Mitigation		
Other Line Supplies	Mitigation Measures	\$75,000

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Transportation</u>		
Traffic Mitigation		
TRANSPORTATION TOTAL		<u>\$405,788</u>
Telephone		
<u>Info. Technology</u>		
Telephones		
Insurance Premium	Risk Premium Increase	\$78
TELEPHONE TOTAL		<u>\$78</u>
Cultural Facility		
<u>Lease Pmts/OtherFees</u>		
2130 Advisor Fees		
Prof. & Contractual	City's Investment Advisor Fee	\$1,732
CULTURAL FACILITY TOTAL		<u>\$1,732</u>
Street/Parking Bonds		
<u>Lease Pmts/OtherFees</u>		
1980 Advisor Fees		
Prof. & Contractual	City's Investment Advisor Fee	\$3,844
STREET/PARKING BONDS TOTAL		<u>\$3,844</u>
Open Space Bonds		
<u>Lease Pmts/OtherFees</u>		
2140 Advisor Fees		
Prof. & Contractual	City's Investment Advisor Fee	\$771
OPEN SPACE BONDS TOTAL		<u>\$771</u>
Parks Bonds		
<u>Lease Pmts/OtherFees</u>		
2060 Advisor Fees		
Prof. & Contractual	City's Investment Advisor Fee	\$15,047
PARKS BONDS TOTAL		<u>\$15,047</u>

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
Water/Sewer Fund		
<u>Finance</u>		
Customer Service Office		
Salaries	Senior Account Specialist	\$46,705
Postage	Postage	\$14,000
Office Equip. Maint.	Maintenance	\$13,590
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$4,250
Social Security	Social Security	\$2,896
Equipment Under \$5,000	Computer	\$2,048
Equipment Under \$5,000	Desk	\$1,800
Medicare	Medicare	\$677
PC/Tech Repl Chgs	Technology Replacement Fund	\$540
	Customer Service Office	<u>\$93,506</u>
<u>Lease Pmts/OtherFees</u>		
2360 Advisor Fees		
Prof. & Contractual	City's Investment Advisor Fee	\$4,702
<u>Utilities</u>		
Arrowhead Reclamation Plant		
Salaries	Reclamation Plant Operators	\$161,250
Prof. & Contractual	Service of Wells & Lines	\$56,275
Salaries	WRF Plant Mechanic	\$46,705
Other Benefits- Medical	Other Benefits- Medical	\$28,000
Equipment Maint.	Aging Infrastructure Maint	\$25,000
Equipment Maint.	Equipment Parts and Service	\$25,000
Prof. & Contractual	Service Contract for Odor Sys	\$20,000
Other Line Supplies	Odor Control Chemicals	\$20,000
General Retirement	General Retirement	\$18,924
Electricity	Increased Electrical Cost	\$15,000
Social Security	Social Security	\$12,894
Insurance Premium	Insurance	\$10,400
Electricity	Sewage Lift Station Elect Cost	\$5,000
Equipment Repair	Security Equipment Maintenance	\$5,000
Other Line Supplies	Personnel Supplies	\$5,000
Medicare	Medicare	\$3,015
	Arrowhead Reclamation Plant	<u>\$457,463</u>
Information Management		
Salaries	Salaries	\$51,493
Other Benefits- Medical	Other Benefits- Medical	\$7,000
Equipment Under \$5,000	Office equipment	\$5,000
General Retirement	General Retirement	\$4,686
Equipment Under \$5,000	Computer	\$4,000
Social Security	Social Security	\$3,193

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Utilities</u>		
Information Management		
Professional Development	Professional Development	\$2,000
PC/Tech Repl Chgs	PC/ Tech Repl	\$1,650
Prof. & Contractual	Recruitment Cost	\$1,000
Medicare	Medicare	\$747
	Information Management	<u>\$80,769</u>
Public Service Representatives		
Salaries	Pubic Service Representative	\$38,425
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$3,497
Social Security	Social Security	\$2,382
Medicare	Medicare	\$557
	Public Service Representatives	<u>\$51,861</u>
System Security		
Prof. & Contractual	Professional and Contracted	\$100,000
Salaries	Utility Security Officer	\$34,852
Equipment Repair	Equipment Maintenance	\$25,000
Equipment	Pick Up Truck	\$18,000
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$3,172
Veh/Equip Repl Chgs	Vehicle Replacement	\$2,600
Insurance Premium	Insurance	\$2,600
Social Security	Social Security	\$2,161
Medicare	Medicare	\$505
	System Security	<u>\$195,890</u>
Utilities Administration		
Insurance Premium	Risk Premium Increase	\$20,816
West Area Plant		
Prof. & Contractual	Operating Costs for NAUSP IGA	\$162,410
Prof. & Contractual	Pipeline Cleaning & Maint	\$56,275
Salaries	Instrument & Controls Tech	\$50,000
Equipment	Pick Up Truck	\$18,000
Equipment Maint.	NAUSP IGA Equip Maint cost	\$7,500
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$4,550
Social Security	Social Security	\$3,100
Veh/Equip Repl Chgs	Vehicle Replacement Fund	\$2,600
Insurance Premium	Insurance	\$2,600
Medicare	Medicare	\$725
	West Area Plant	<u>\$314,760</u>
WATER/SEWER FUND TOTAL		<u>\$1,219,767</u>

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
Mkt'g Special Events		
<u>Marketing and Comm.</u>		
Other Special Events		
Prof. & Contractual	Event Production, Expansion	\$125,000
MKT'G SPECIAL EVENTS TOTAL		<u>\$125,000</u>
Landfill Fund		
<u>Field Operations</u>		
Landfill		
Haz Waste Day Costs	HHW Program	\$77,000
Salaries	Landfill Operator Salary	\$40,346
Salaries	Weigh Scale Operator Salary	\$31,612
Other Benefits- Medical	Other Benefits- Medical	\$14,000
General Retirement	General Retirement	\$7,094
Overtime	Overtime	\$6,000
Prof. & Contractual	Recruitment Costs	\$5,000
Social Security	Social Security	\$4,833
Insurance Premium	Risk Premium Increase	\$3,717
Equipment Under \$5,000	Radio and Misc. Equip	\$1,500
Medicare	Medicare	\$1,130
Uniforms	Uniform Laundering	\$800
Professional Development	Training	\$500
Professional Development	Training Cost	\$500
Uniform Allowance	Safety Shoes	\$100
Landfill		<u>\$194,132</u>
MRF Operations		
Contracted Temp. Help	Contracted Temporary Staff	\$210,000
Prof. & Contractual	Contracted Repairs	\$112,000
Contracted Equip Maint.	Equipment Repair Supplies	\$103,000
Equipment	Purchase 2nd MRF Compactor	\$30,000
Other Line Supplies	Maint Parts for Compactor	\$3,000
MRF Operations		<u>\$458,000</u>
Recycling		
Salaries	Salaries	\$40,346
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$3,671
Shop Chargeback-Fuel	Fuel	\$3,000
Social Security	Social Security	\$2,501
Advertising	Advertising (recruitment)	\$2,500
Equipment Under \$5,000	Equipment < \$5,000 (radio)	\$2,000
Equipment Repair	Equipment Repair	\$2,000
Medicare	Medicare	\$585

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Field Operations</u>		
Recycling		
Telephone Charges	Telephone Charges	\$500
Uniforms	Uniforms	\$500
Radio Repairs	Radio Repairs	\$250
Office Supplies	Office Supplies	\$250
Professional Development	Professional Development	\$250
	Recycling	<u>\$65,353</u>
LANDFILL FUND TOTAL		<u>\$717,485</u>
Sanitation Fund		
<u>Field Operations</u>		
Curb Service		
Shop Chargeback-Fuel	Fuel Budget Increase	\$337,811
Equipment Repair	Equipment Repair	\$198,610
Salaries	Salaries	\$36,225
Shop Chargeback-Fuel	Fuel	\$12,208
Other Benefits- Medical	Other Benefits- Medical	\$7,000
Insurance Premium	Risk Premium Increase	\$6,953
Insurance Premium	Insurance	\$3,494
General Retirement	General Retirement	\$3,296
Social Security	Social Security	\$2,246
Medicare	Medicare	\$525
	Curb Service	<u>\$608,368</u>
Residential-Loose Trash Collec		
Equipment Repair	Equipment Repair	\$106,553
Shop Chargeback-Fuel	Fuel Budget Increase	\$75,072
Landfill Charge	Landfill Charges	\$22,878
Insurance Premium	Risk Premium Increase	\$1,719
	Residential-Loose Trash Collec	<u>\$206,222</u>
Sanitation Frontload		
Shop Chargeback-Fuel	Fuel Budget Increase	\$128,026
Insurance Premium	Risk Premium Increase	\$5,817
	Sanitation Frontload	<u>\$133,843</u>
Sanitation Roll-off		
Shop Chargeback-Fuel	Fuel Budget Increase	\$49,272
Insurance Premium	Risk Premium Increase	\$477
	Sanitation Roll-off	<u>\$49,749</u>
SANITATION FUND TOTAL		<u>\$998,182</u>

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
Public Safety Bonds		
<u>Lease Pmts/Other Fees</u>		
2040 Advisor Fees		
Prof. & Contractual	City's Investment Advisor Fee	\$5,107
PUBLIC SAFETY BONDS TOTAL		<u>\$5,107</u>
HURF Bonds		
<u>Lease Pmts/Other Fees</u>		
2000 Advisor Fees		
Prof. & Contractual	City's Investment Advisor Fee	\$6,299
HURF BONDS TOTAL		<u>\$6,299</u>
Flood Control		
<u>Lease Pmts/Other Fees</u>		
2180 Advisor Fees		
Prof. & Contractual	City's Investment Advisor Fee	\$1,838
FLOOD CONTROL TOTAL		<u>\$1,838</u>
Training Fac - Rev		
<u>Fire Department</u>		
PS Training Ops - Fire		
Salaries	Deputy Fire Chief	\$88,070
Salaries	Fire Captain	\$66,609
Fire Retirement	Fire Retirement	\$21,763
Other Benefits- Medical	Other Benefits- Medical	\$14,000
Uniform Allowance	Uniform Allowance - Fire	\$2,550
Medicare	Medicare	\$2,243
PS Training Ops - Fire		<u>\$195,235</u>
<u>Police Department</u>		
PS Training Ops - Police		
Salaries	Police Lieutenant	\$79,882
Salaries	Security Guard	\$34,852
Other Benefits- Medical	Other Benefits- Medical	\$14,000
Police Retirement	Police Retirement	\$13,628
Social Security	Social Security	\$7,114
General Retirement	General Retirement	\$3,172
Medicare	Medicare	\$1,663
PS Training Ops - Police		<u>\$154,311</u>

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
TRAINING FAC - REV TOTAL		<u>\$349,546</u>
Court Fund		
<u>City Court</u>		
Court Security & Improvements		
Prof. & Contractual	Salary Increase	\$35,000
COURT FUND TOTAL		<u>\$35,000</u>
Water Sub-Fund		
<u>Lease Pmts/Other Fees</u>		
2400 Advisor Fees		
Prof. & Contractual	City's Investment Advisor Fee	\$16,130
<u>Utilities</u>		
Cholla Treatment Plant		
Electricity	Increased Electrical Costs	\$250,000
Salaries	Water Plant Operator II	\$84,726
Other Benefits- Medical	Other Benefits- Medical	\$14,000
General Retirement	General Retirement	\$7,710
Social Security	Social Security	\$5,254
Medicare	Medicare	\$1,228
Cholla Treatment Plant		<u>\$362,918</u>
Customer Service - Field		
Equipment	AMR Hardware and Software	\$250,000
Shop Chargeback-Fuel	Fuel Budget Increase	\$15,433
Customer Service - Field		<u>\$265,433</u>
Meter Maintenance		
Salaries	Utility Locator	\$38,425
Salaries	Utility System Technician I	\$36,595
Other Benefits- Medical	Other Benefits- Medical	\$14,000
General Retirement	General Retirement	\$6,827
Social Security	Social Security	\$4,651
Medicare	Medicare	\$1,088
Meter Maintenance		<u>\$101,586</u>
Oasis Water Campus		
Collection Cost	Salt for Nitrate Equipment	\$400,000
Electricity	Electricity	\$50,000
Equipment	3/4 Ton Truck w/Lift & Box	\$25,000
Equipment	Sedan Automobile	\$15,000
Motor Fuels	Fuel Costs	\$6,500
Veh/Equip Repl Chgs	Vehicle Replacement	\$5,000

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Utilities</u>		
Oasis Water Campus		
	Oasis Water Campus	<u>\$501,500</u>
Raw Water Usage		
Prof. & Contractual	CAWCD Raw Water Delivery Fees	\$318,000
Water Distribution		
Other Line Supplies	Add'l. Line Supplies	\$250,000
Prof. & Contractual	Asphalt Repairs	\$149,000
Salaries	Utility System Tech I	\$73,190
Equipment Repair	Equipment Repair	\$72,354
Shop Chargeback-Fuel	Fuel Budget Increase	\$46,297
Salaries	Utility System Tech II	\$42,363
Landfill Charge	Increase to Landfill Charges	\$35,000
Other Benefits- Medical	Other Benefits- Medical	\$21,000
Other Office Suppl.	ABC Backfill Material	\$14,000
Uniforms	Uniform Service	\$13,440
General Retirement	General Retirement	\$10,515
Social Security	Social Security	\$7,165
Insurance Premium	Risk Mgt Insurance	\$5,200
Medicare	Medicare	\$1,675
Uniform Allowance	Boot Allowance	\$225
	Water Distribution	<u>\$741,424</u>
WATER SUB-FUND TOTAL		<u>\$2,306,991</u>
Sewer Sub-Fund		
<u>Lease Pmts/Other Fees</u>		
2420 Advisor Fees		
Prof. & Contractual	City's Investment Advisor Fee	\$5,678
<u>Utilities</u>		
Pretreatment Program		
Salaries	Pretreatment Inspector	\$42,346
Equipment	Pickup Truck & Service Shell	\$20,000
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$3,853
Social Security	Social Security	\$2,625
Veh/Equip Repl Chgs	Vehicle replacement	\$2,600
Medicare	Medicare	\$614
	Pretreatment Program	<u>\$79,038</u>
SROG (91st Av) Plant		
Prof. & Contractual	Wastewater Treatment Costs	\$500,000

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Utilities</u>		
Wastewater Collection		
Salaries	Utility System Tech I	\$73,190
Salaries	Utility System Tech II	\$42,363
Equipment	Sewer Extended Jetter/Trailer	\$35,000
Other Benefits- Medical	Other Benefits- Medical	\$21,000
General Retirement	General Retirement	\$10,515
Other Line Supplies	Additional line supplies	\$10,000
Prof. & Contractual	Increase in Chemicals	\$10,000
Insurance Premium	Fire and Liability Insurance	\$7,800
Social Security	Social Security	\$7,165
Other Line Supplies	Supplies and contracts	\$5,150
Utilities	Utilities	\$5,150
Equipment Under \$5,000	Gas Monitor	\$5,000
Veh/Equip Repl Chgs	Replacement Funds	\$3,500
Equipment Repair	Repair / Maintenance charges	\$2,000
Uniforms	Cleaning Contract Uniforms	\$1,850
Medicare	Medicare	\$1,675
Professional Development	Seminars and Conferences	\$600
Shop Chargeback-Fuel	Fuel Charges	\$500
Cell Phone Charges	Utility Sys Tech II cell phone	\$350
	Wastewater Collection	<u>\$242,808</u>
SEWER SUB-FUND TOTAL		<u>\$827,524</u>

Stadium Special Rev.

Building Safety

Stadium - Development Services

Salaries	Salaries	\$17,826
Other Benefits- Medical	Other Benefits- Medical	\$10,500
Equipment Repair	Vehicle Maintenance	\$6,000
Overtime	Overtime	\$6,000
General Retirement	General Retirement	\$2,169
Social Security	Social Security	\$1,476
Cell Phone Charges	Cell Phone Charges	\$1,200
Cell Phone Charges	Air Card Charges	\$1,200
Office Supplies	Office Supplies	\$450
Medicare	Medicare	\$345

Stadium - Development Services **\$47,166**

Field Operations

Stadium-Facilities Management

Utilities	Facility Utility Costs	\$95,000
Electricity	Electrical	\$31,731

Stadium-Facilities Management **\$126,731**

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.

Schedule Thirteen

FY 2006-07 Supplemental Budget Items

Fund Dept Program Account	Description	FY07 Budget*
<u>Parks & Recreation</u>		
Stadium - Parks Central Dist.		
Prof. & Contractual	Professional Contractual	\$187,000
Landscape Maint.	Landscape Maint/Water/Refuse	\$80,189
Equipment Under \$5,000	Mower/Gator/Supplies	\$43,000
	Stadium - Parks Central Dist.	<u>\$310,189</u>
STADIUM SPECIAL REV. TOTAL		<u>\$484,086</u>
Grand Total:		\$51,052,402

* Includes both ongoing and one-time funding. Salary & benefit amounts are from individual supplemental requests.



APPENDIX



The first phase of Westgate City Center will encompass 500,000 square feet of office, retail and entertainment space. It will include an AMC Cineplex, an all-star lineup of cafes, bistros and martini hotspots as well as the stunning Village Office Lofts development.

MISCELLANEOUS STATISTICS FROM 2000 CENSUS

Population Distribution:

Age Group	Male		Female		Total
	#	%	#	%	
Under 5	9,587	4.38	8,975	4.10	18,562
5-17 yrs.	24,246	11.08	23,054	10.54	47,300
18-21 yrs.	7,411	3.39	6,469	2.96	13,880
22-24 yrs.	5,151	2.35	4,587	2.10	9,738
25-39 yrs.	26,453	12.09	25,855	11.82	52,308
40-64 yrs.	29,872	13.65	30,973	14.16	60,845
65-74 yrs.	4,016	1.84	4,753	2.17	8,769
75-84 yrs.	1,922	0.88	3,556	1.63	5,478
85 & Over	510	0.23	1,422	0.65	1,932
Total	109,168	49.89	109,644	50.11	218,812

Household Income:

Income	Households in Range	
	#	%
Total Households	75,697	-
< 10,000	5,590	7.38
10,000 to 14,999	4,130	5.46
15,000 to 24,999	9,491	12.54
25,000 to 34,999	9,476	12.52
35,000 to 49,999	13,223	17.47
50,000 to 74,999	16,426	21.70
75,000 to 99,999	8,810	11.64
100,000 to 149,999	6,380	8.43
150,000 to 199,999	1,260	1.66
>= 200,000	911	1.20

Median Household Income: \$45,015

Median Monthly Owner Cost w/ Mortgage: \$1,084

Median House Value: \$118,600

School Enrollment:

Population 3 & Older	Enrolled	
	#	%
Enrolled in School:	65,736	-
Nursery School or Preschool	3,735	5.68
Kindergarten	3,854	5.86
Elementary School (Grades 1-8)	29,724	45.22
High School (grades 9-12)	13,364	20.33
College or Graduate School	15,059	22.91

Educational Attainment:

Education	Attained	
	#	%
Population 25 yrs & over	129,927	-
Less than 9th Grade	8,714	6.71
9th to 12th grade, no diploma	14,195	10.93
High School Graduate (and equivalent)	33,278	25.61
Some college, no degree	37,082	28.54
Associate Degree	9,418	7.25
Bachelor's Degree	18,058	13.90
Graduate or Professional Degrees	9,182	7.07
Percent high school graduate or higher		82.37
Percent bachelor's degree or higher		20.97

Occupational Distribution:

Occupation	Employed	
	#	%
Total Employed (16 yrs & over)	103,474	-
Management, professional and related	32,508	31.42
Service	14,678	14.19
Sales and office	31,209	30.16
Farming, fishing & forestry	396	0.38
Construction, extraction & maintenance	12,357	11.94
Production, transportation & material moving	12,326	11.91

* Unemployed Rate: 5.00%



MISCELLANEOUS STATISTICS

Year Founded:

1892

Date of Incorporation:

June 19, 1910

Form of Government:

Council/City Manager

County:

Maricopa

Elevation:

1152 Ft.

Annexed Area in Sq. Miles:

	<u>Annexed</u>	<u>Total</u>
1910	1.011	1.01
1910-1969	14.243	15.25
1970-1979	24.224	39.48
1980-1989	10.612	50.09
1990-1999	4.960	55.05
2000-2001	.614	55.67
2002	.388	56.05
2003	.828	56.88
2004	.058	56.94
2005	.451	57.39

Population:

1970	36,228
1980	97,172
1985 (Special Census)	122,392
1990 (Census)	148,134
1995* (Special Census)	182,615
2000	219,705
2001	224,703
2002	227,763
2003	231,288
2004	233,281
2005	235,987
2006 (Estimate)	238,347

* All population numbers 1995 and after include the population of Luke AFB.

City Authorized Staffing as of July 1, 2006:

Full-time	1,983.00
Part-time	48.51
Total authorized FTE's	2,031.51

Elections:

Number of votes cast:

Last general election	7,444
May 2004	
Last Citywide Special Election	
May 2005	6,635

Percentage of registered voters voting in:

Last general election	
May 2004	9.17%
Last Citywide Special Election	
May 2005	7.07%

Building Permits:

<u>Fiscal Year</u>	<u>Number</u>	<u>Value of Buildings</u>
1999	8561	\$333,138,095
2000	7925	\$292,105,521
2001	6944	\$287,722,622
2002	5439	\$219,539,420
2003	6299	\$327,352,955
2004	4819	\$359,027,305
2005	5126	\$423,827,363
2006*	4940	\$310,963,140

*Through March of 2006.

Parks and Recreation (as of May 2006):

Number of Neighborhood Parks	57
Total Park Acreage	2105
Playgrounds	57
Ramadas	108
Tennis Courts	38
Basketball Courts	52
Volleyball Courts	40
Soccer Fields	26
Ball Fields	42
Swimming Pools	7
Sports Complexes	3
Community Parks	6
Group Ramadas	7
Area Lights	1355
Park Benches	570
Drinking Fountains	127
Barbeques	230
Picnic Tables	570
Miles of Trails	41.5
Feet of Multiuse Walkways	406,898

Library (as of June 2006):

Number of Libraries	3
Cardholders	137,867
Annual:	
Circulation	2,473,267
Library Visits	1,388,541
Public Computer Usage	350,852
Youth Programs	2,090
Adult Programs	631
Number if Items:	
Main Library	304,594
Foothills Branch	196,026
Velma Teague Branch	102,459
Total Items	603,079

Fire Protection (for CY 2005):

Number of Stations	9
Employees	235.5 (212 sworn)
Avg. Response Time	4.43 Min.
Number of Calls	
EMS	29,985
Fire	5,695
Miscellaneous	1,790
Special Operations	978
Total Calls	38,448

Police Protection (for CY 2005):

Number of Stations	3
Employees	522.5 (384 sworn)
Calls Processed*	541,078
Avg. Patrol Personnel Per Shift**	28.76
Vehicular Patrol Units***	93
Number of Reserves	4

*Includes incoming, outgoing and 911 calls

**Based on three shifts

***Marked by lights/sirens and uniformed patrol officers

City Court Offences Processed (for FY 2005):

DUI	1,410
Serious Traffic	595
Other Criminal Traffic	5,414
Civil Traffic	33,565
Non-Traffic Misdemeanor	7,070
Total Citations Issued	48,054

Transportation (as of June 2006):

Miles of Streets Maintained	
Arterial	98.5
Secondary (1/2 Mile Streets)	64.0
Collector (1/4 Miles Streets)	91.0
Local	461.5
Alleys	18.3
Unpaved	0.0
Total	733.3

Water Utilities (for CY 2005):

Number of Active Customers	60,000
Miles of System (lines)	750
Annual Consumption	15,375.5 M Gal
Avg. gallons/user/month	21.4 K Gal
Avg. gallons/user/year	256.3 K Gal
Available Storage Capacity	62.1 M Gal
Avg. Treatment Plant Capacities	
Cholla	30.0 MGD
Pyramid Peak	48.0 MGD
Avg. Daily Water Produced	42.0 M Gal

*Glendale provides 1,000 gallons of quality drinking water for less than a gallon of milk:
 \$1.27 per 1,000 gallons of water.

Wastewater Utilities (for CY 2005):

Number of Active Customers	56,000
Miles of Collection Lines	659.3
Avg. Treatment Plant Capacities	
WAWRF	10.0 MGD
Arrowhead	3.0 MGD
Annual Wastewater Treated	4.4 B Gal

Sanitation (FY through April 2006):

Number of Customers	54,061

Landfill & MRF (FY through April 2006):

Number of Customer Transactions	144,590
Tonnage Processed	
Residential	173,182
Commercial	81,778
Recycle	27,639
Total	288,599

Sources: Various City of Glendale Department
 Records
 U.S. Census

ACRONYMS

A	
ACDC	Arizona Canal Diversion Channel
ADEQ	Arizona Department of Environmental Quality
AFB	Air Force Base
AMFP	Arizona Municipal Financing Program
AWRF	Arrowhead Water Reclamation Facility
B	
BofA	Bank of America
C	
CAFR	Comprehensive Annual Financial Report
CAP	Community Action Program
CD	Community Development
CDBG	Community Development Block Grant
CFD	Community Facilities Districts
CIP	Capital Improvement Project
CMAQ	Congestion, Mitigation and Air Quality Grants
COA	Chart of Accounts
COLA	Cost of Living Adjustment
COPS	Community-Oriented Policing Services
CPI	Consumer Price Index
CPI-U	Consumer Price Index for Urban Users
CTOC	Citizen's Transportation Oversight Commission
CW	Citywide
CY	Calendar Year
D	
DIF	Development Impact Fees
DMP	Debt Management Plan
E	
EMS	Emergency Medical Services
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
F	
FAA	Federal Aviation Administration
FT	Full Time
FTA	Federal Transit Administration
FTE	Full Time Equivalent
FY	Fiscal Year

G	
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	Government Finance Officers Association
GIS	Geographic Information System
G.O.	General Obligation
GO!	Glendale Onboard
H	
HR	Human Resources
HUD	Department of Housing and Urban Development
HURF	Highway User Revenue Fund
I	
IGA	Intergovernmental Agreement
IGP	Intergovernmental Programs Department
IT	Information Technology
IVR	Interactive Voice Response
IVR	Interactive Voice Response
IWR	Interactive Web Response
L	
LID	Local Improvement Districts
LLEBG	Local Law Enforcement Block Grant
LTAF	Local Transportation Assistance Fund
M	
MAG	Maricopa Association of Governments
MGD	Million Gallons per Day
MPC	Municipal Property Corporation
N	
NFL	National Football League
NFPA	National Firefighter Protection Association
NHL	National Hockey League
NIMS	National Incident Management System
O	
O&M	Operational and Maintenance
OSHA	Occupational Safety and Health Administration

P	
P&R	Park & Ride
PC	Personal Computer
R	
RICO	Racketeer Influenced and Corrupt Organizations
RPTA	Regional Public Transportation Authority
S	
SROG	Sub-Regional Operating Group
SRP	Salt River Project
V	
VOCA	Victims of Crime Act
W	
WAWRF	Western Area Water Reclamation Facility
WIFA	Water Infrastructure Finance Authority
WRF	Water Reclamation Facility
WTP	Water Treatment Plant
WWTP	Wastewater Treatment Plant

GLENDALE BUDGET DOCUMENT GLOSSARY

The City of Glendale designed the Annual Budget to offer citizens and staff an understandable and meaningful budget document. This glossary provides assistance to those unfamiliar with budgeting terms and specific terms related to the Glendale financial planning process.

A

ADOPTION: A formal action taken by the City Council which sets the spending limits for the fiscal year.

APPROPRIATION: An authorization made by the City Council which permits the city to incur obligations and expend resources.

ASSESSED VALUATION: A valuation placed upon real estate or other property by the County Assessor and the state as a basis for levying taxes.

B

BASE BUDGET: Ongoing expenses for personnel, contractual services, and the replacement of supplies and equipment to maintain service levels for each program as authorized by the City Council.

BOND: A municipality will issue this debt instrument and agree to repay the face amount of the bond on the designated maturity date. Bonds are primarily used to finance capital projects.

General Obligation (GO) Bond: This type of bond is secured by the full faith, credit, and taxing power of the municipality.

Revenue Bond: This type of bond is secured by the revenues from a specific source such as gas taxes or water revenues.

C

CAPITAL BUDGET: The appropriation of bonds or operating revenue for improvements to city facilities which may include buildings, streets, water and sewer lines, and parks.

CARRYOVER: Year-end savings that can be carried forward to cover any one-time expenses such as supplies, equipment, or special contracts.

D

DEBT RATIO: Total debt divided by total assets. Computed by Finance, and Budget and Research staff to assess fiscal health, internal controls, etc.

DEBT SERVICE: Principal and interest payments on outstanding bonds.

DEVELOPMENT IMPACT FEE: Fees requiring new development to cover the increased cost to the city of providing new infrastructure when they construct new residential and commercial developments.

E

ENCUMBRANCE: The formal accounting recognition of commitments to expend resources in the future.

EXPENDITURE: Represents a decrease in fund resources.

EXPENDITURE LIMITATION: An amendment to the Arizona State Constitution which limits annual expenditures of all municipalities. The Economic Estimates Commission uses actual payments of local revenues for FY 1980 as the base limit and adjusts annually for population growth and inflation. All municipalities have the option of Home Rule that requires voters to approve a four-year expenditure limit based on revenues received. Glendale citizens have approved the Home Rule Option since the inception of the expenditure limitation.

F

FISCAL YEAR (FY): The period designated by the city for the beginning and ending of financial transactions. The fiscal year for the City of Glendale begins July 1 and ends June 30.

FULL-TIME EQUIVALENT POSITION (FTE): A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be equivalent to a 0.5 FTE.

FUND: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources.

FUND BALANCE: A balance or carry over that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures.

G

GOAL: A general and timeless statement created with a purpose based on the needs of the community.

GROUP: Administrative groups that consist of a number of departments and divisions that provide services. These groups include Administrative Services, Community Development, Public Works, and Public Safety.

I

INFRASTRUCTURE: Facilities that support the continuance and growth of a community. Examples include roads, water lines, sewers, public buildings, parks, and airports.

L

LOCAL IMPROVEMENT DISTRICT: Local Improvement Districts are legally designated geographic areas in which a majority of the affected property owners agree to pay for one or more capital improvements through a special assessment.

O

OBJECTIVE: A measurable output that an organization strives to achieve within a designated time frame. The achievement of the objective advances an organization toward a corresponding goal.

OPERATING AND MAINTENANCE

(O & M) COSTS: The day-to-day operating and maintenance costs of a municipality. These costs include personnel, gas, electric utility bills, telephone expense, reproduction costs, postage, and vehicle maintenance.

OPERATING BUDGET: Day-to-day costs of delivering city services.

P

PAY AS YOU GO CAPITAL

PROJECTS: Capital projects funded by general fund operating revenues.

PERFORMANCE MEASURES:

Measurement of service performance indicators that reflect the amount of money spent on services and the resulting outcomes at a specific level of services provided.

PERMANENT BASE ADJUSTMENT:

An adjustment to the expenditure limitation base established by the Economics Estimate Commission (see expenditure limitation) which requires voter approval. The Glendale voters approved a permanent base adjust in the spring of 2000 which will become effective with the FY 2003 budget year.

PRODUCTIVITY: A measurement of the increase/decrease of city services output compared to the per unit input cost invested.

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a city responsibility.

PROPERTY TAX: The total property tax levied by a municipality. Arizona's municipal property tax system is divided into a primary and secondary rate.

Primary Tax: Arizona statute limits the primary property tax levy amount and municipalities may use this tax for any purpose.

Secondary Rate: Arizona statute does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt.

R

RESOURCES: Total amounts available for appropriation including estimated revenues, fund transfers and beginning fund balances.

REVENUE: Financial resources received from taxes, user charges and other levels of government.

Actual vs. Budgeted: Difference between the amount projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

S

SECONDARY PROPERTY TAX: A tax levy restricted to the payment of principal and interest on general obligation bonds.

SERVICE LEASE: A lessor maintains and services an asset under a service lease.

SPECIAL REVENUE FUND: A fund that accounts for receipts from revenue sources that have been earmarked for specific activities and related expenditures.

STATE-SHARED REVENUE: Includes the city's portion of state sales tax revenues, state income tax receipts, and Motor Vehicle In-Lieu taxes.

SUPPLEMENTAL BUDGET

ALLOWANCE: This allowance provides additional personnel, equipment and related expenses which enhance the service level of a program. Supplemental increases are directed at attaining Council goals or meeting increased service needs.

T

TAX LEVY: The total amount of the general property taxes collected for purposes specified in the Tax Levy Ordinance.

TAX RATE: The amount of tax levied for each \$100 of assessed valuation.

TRANSFER: Movement of resources between two funds. Example: An interfund transfer would include the transfer of operating resources from the General Fund to an Enterprise Fund.

U

USER CHARGES: The payment of a fee in direct receipt of a public service by the party who benefits from the service.

W

WORKLOAD INDICATORS: Statistical information that indicates the demands for services within a given department or division. Workload indicators are a type of performance measure utilized by departments or divisions to assess its level of service.

FREQUENTLY ASKED QUESTIONS

The City of Glendale designed the Annual Budget to offer citizens and staff an understandable and meaningful budget document. This guide will provide assistance to those unfamiliar with Glendale's budgeting and financial planning processes.

What is a “Fiscal Year (FY)” and when does it begin and end? The City of Glendale and State of Arizona follow a Fiscal Year (FY) that starts July 1 and ends June 30. A Fiscal Year is the period designated by the city for the beginning and ending of financial transactions or a budget cycle. The “2007 Annual Budget” or “Fiscal Year 2006-07 (FY 2007)” refers to the period that begins July 1, 2006 and concludes on June 30, 2007.

What does it mean to, “adopt the budget?” Budget adoption is a formal action taken by the City Council that sets the city’s priorities and spending limits for the upcoming fiscal year. The FY 2007 budget will be formally adopted by the City Council at a public meeting in June 2006, though city staff has been preparing the budget for months in advance.

How do I get involved or learn about the budget before it’s adopted? At any time of the year citizens can view the city’s budget online, in city libraries or at City Hall. Residents can discuss it with neighbors, city staff or Council Members. In addition, the City Council has several special Budget Workshops every March and/or April that citizens can attend, watch on KGLN cable channel 11 or borrow on videotape from Glendale’s libraries.

What is meant by “budget appropriation?” Budget appropriation refers to authorizations made by the City Council that permit the city to incur obligations and expend resources. When the City Council appropriates funds, they are saying the community should, for example, spend its money on public safety, or make investments that improve the quality of life in Glendale. The city cannot collect or spend money unless it is appropriated, and this ensures the public’s money is spent according to the public’s needs as expressed by the democratically elected City Council.

What are municipal bonds? A municipality, such as the City of Glendale, will sell (issue) bonds primarily to finance capital projects. This is similar to a family taking out a mortgage in order to finance a house. Just like a family, the city has basic necessities (infrastructure) like roads and office buildings, but usually does not have cash available for such major purchases. Municipal bonds are like loans that help make large, important purchases affordable. Bonds also effectively spread out the costs of major projects across their useful life, so all those citizens who utilize them can help pay for them.

What is the difference between the capital budget and the operating budget? The Capital budget, or Capital Improvement Plan, is an appropriation of bonds or operating revenue for improvements to city facilities that may include buildings, parks, streets and water and sewer lines. The operating budget covers the costs of the city’s day-to-day operations, such as employee salaries, supplies and contracts.

What is carryover? Carryover refers to year-end savings that can be carried forward into the next fiscal year to cover any one-time expenses such as supplies, equipment or special contracts that were budgeted for but not purchased (or paid for) in the previous fiscal year. For example, if a piece of equipment was ordered in June (the last month in a fiscal year) but not received until July (the start of the next fiscal year), then the “savings” from the previous budget year could be used to purchase the equipment in the next budget year using carryover appropriation.

What is a debt ratio? The debt ratio is total debt divided by total assets. This is one measurement of fiscal health. If the city, or a family, owes substantially more money than the value of the things it owns or its ability to generate revenue, a dangerous financial situation exists. The lower the debt ratio, the better interest rates the city can receive when it wants to sell more bonds to finance additional capital improvements for Glendale.

What is debt service? A family’s debt service is the payments they make on loans, such as a mortgage and credit cards. Principal and interest payments on outstanding bonds are referred to as debt service. Just like a family cannot skip on mortgage or credit card payments, the city must always keep up on its debt service, so this will always be a part of the city’s budget.

What is an encumbrance? An encumbrance refers to the formal accounting recognition of commitments to expend resources in the future. For example, when a purchase order is issued for equipment, that funding is encumbered until delivery. Once the equipment is received, the invoice is paid and the encumbrance becomes an expense.

What is an expenditure? Expenditures represent a decrease in fund resources or, stated simply, a recorded expense.

What is an expenditure limitation or permanent base adjustment? Arizona municipalities can only spend funds up to a level specified by the State or local voters via Home Rule (see Glendale’s City Charter at <http://www.municode.com/resources/gateway.asp?pid=13944&sid=3>). This is meant to ensure local government budgets are balanced. Glendale’s voters approved Home Rule that required voters to approve a four-year expenditure limit based on actual revenues the city has received. However, in the spring of 2000, Glendale voters approved a permanent base adjustment, eliminating the need for further expenditure limitation elections.

What is a full-time equivalent position (FTE)? An FTE refers to one or more employees working 40 hours per week, or 2,080 hours per year. For example, a part-time employee working 20 hours per week would be considered a 0.5 FTE.

What is the definition of a budget fund? Glendale has 100 budget funds to help keep track of and focus resources. These include the General Fund, Transportation Fund and Water and Sewer Fund, to name just a few. A family might use several funds, too, in order to help manage their finances and determine how close they are to reaching certain goals. For instance, a family might have a children’s college fund, a retirement fund, vacation fund and household expenses fund (such as an IRA, savings and checking account). A budget fund, then, is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources. Glendale uses separate funds in order to correctly and legally track revenues and expenditures by program.

What is a fund balance? Fund balance refers to the remainder or carryover that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures at the end of the fiscal year (June 30). If the city budgets (plans to spend) \$15.0 million on roads next year, but only spends \$14.0 million, there is a \$1.0 million fund balance.

What does the word "group" in Glendale's budget mean? Every department belongs to an administrative group led by a Deputy City Manager, City Manager and Assistant City Manager. These groups include Administrative Services, Appointed & Elected Officials, Community Development, Community Services, Internal Services, Public Safety and Public Works.

What are infrastructure and capital improvements? Infrastructure and capital improvements refer to facilities that need to be in place in order to support the basic needs of residents and businesses in the community. Examples include roads, water lines, sewers, public buildings, parks and airports.

What are Strategic Priorities and benchmarks? Why does Glendale use them?

Strategic Priorities, developed by the City Council, are statements of community values that direct the city's operations and help demonstrate progress towards a shared vision. City staff uses these priorities to assist in program development, creating annual budget requests, and building department business plans.

Benchmarks are established for each activity listed in business plans and represent a desired level of performance that demonstrates the efficient use of city resources to do the most good. City staff measures actual performance throughout the year, makes comparisons to established benchmarks, determines the causes for deviation, and evaluates alternative courses of action.

What exactly is a "program" in the city budget? A program is a group of related activities performed by one or more organizational units for the purpose of accomplishing a city responsibility. For example, one program in the Field Operations Department is Street Cleaning. Based on staff's assessment of costs and needs, the desires of citizens and the priorities of the City Council, the Field Operations Department is budgeted a set amount of money to accomplish street cleaning.

What is "assessed valuation" and how does it relate to my taxes and the city's budget? Each year the Maricopa County Assessor's Office determines the value of all property within the county, including city buildings and individual homes. These assessment values are then used as a basis for levying property taxes. The City of Glendale charges \$1.72 in property tax per \$100 of assessed valuation (\$0.2925 primary rate and \$1.4275 secondary rate).

How much does the city receive from my property tax bill and how is it used? Primary Property tax revenue represents 2.5% of the city's General Fund revenue, which is estimated at \$3.8 million in this year's budget. Secondary Property Tax, used to pay off General Obligation bonds, will generate approximately \$19.6 million in FY 2007. The City of Glendale is one of several entities that receive a portion of the property taxes residents pay, with school districts typically receiving the majority. Each year the Glendale City Council levies the property tax one week after final budget adoption.

Primary Tax: Arizona law limits the primary property tax levy amount and municipalities may use revenue from this tax for any lawful purpose. Glendale's FY 2007 primary property tax rate of \$0.2925 per \$100 of assessed valuation is used for General Fund operations.

Secondary Tax: Arizona does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt. Glendale's FY 2007 secondary tax rate of \$1.4275 per \$100 of assessed valuation is used to pay debt service on General Obligation bonds.

Where does the city's revenue come from? Glendale's revenue comes from a variety of sources, including sales tax, property tax, user charges and other levels of government.

What is state-shared revenue? The state of Arizona shares a portion of its tax revenues (from sales, income and motor vehicle in-lieu taxes) with Arizona cities and towns. This funding is divided among the cities and towns using population formulas supplied by state law. These state-shared revenues comprise a large portion of most city and town budgets, including 37.5% of Glendale's General Fund.

State-shared revenue enables local governments to continue providing basic services, such as police and fire protection, without burdening the residents with additional local taxes. All cities receive a proportional amount of funding based on population. Since cities and towns are not equally wealthy, state shared revenue is of great assistance, especially to cities with lesser wealth or greater service needs. Because state-shared revenue distribution is a specified percentage of state revenue collections, as state revenue declines, city revenue declines. Consequently, in difficult economic times, cities 'feel the pinch' just as the State does.

What is meant by "supplemental increase?" When a department cannot support its increased service needs or lacks the necessary resources required within their budget, the department will submit a request for a supplemental increase. This allowance provides funding for additional personnel, equipment and related expenses that enhance the service level of a program.

What is a budget transfer? A budget transfer moves budget appropriation between programs or funds. Transfers within funds may be done on the City Manager's authority; the City Manager is appointed by the City Council to act as the city's chief executive officer. Transfers between funds require City Council approval.

What are user charges? User charges are fees paid in direct receipt of a public service by the party who benefits from the service. Fees paid for recreation classes or leagues that citizens elect to sign up for and participate are examples of user charges.

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