

City of Glendale, Arizona Annual Budget



2005-06



BUDGET BOOK NAVIGATION TIPS

There are a number of ways to navigate through the budget book. Listed below are the three easiest options:

1. Both the **Annual Budget Book Table of Contents** and the **CIP Table of Contents** contain links to all sections of the book. To go directly to the section you would like to see, simply click on the section name or page number directly in either of the table of contents.

If at any time you would like to return to the table of contents, click on **Back to Table of Contents** (or **Back to CIP Table of Contents** if you are within the CIP) located at the bottom of each page.

2. Click on the **Bookmarks** tab to the left of the window to view all of the bookmarked pages; the format is similar to the table of contents. To expand a subsection, click the "+". To go to a section you would like to see, simply click on the section name.
3. At the bottom of the window enter the page number you would like to go to and press enter, you will be taken directly to that page. The "◀" and "▶" buttons take you back and forward one page at a time. The "◀" and "▶" take you to the first and last page of the document, respectively.

CITY OF GLENDALE, ARIZONA FY 2005-06 ANNUAL BUDGET

Table of Contents

	<u>Page</u>
Budget Book Navigation Tips.....	i
Table of Contents.....	ii
Mayor's Message.....	1
Mayor and Council Photo.....	6
City Officials List.....	7
Map of Glendale and Neighboring Communities.....	8
City Council District Map.....	9
Financial Organizational Chart.....	10
FY 2004-05 Budget Presentation Award.....	12
How to Make the Most of this Document.....	13
Budget Calendar.....	15
Budget Process.....	17
City Manager's Budget Message.....	20
Budget Summary.....	24
Budget Summary Revenue Section.....	35
Budget Summary Expenditure Section.....	45
Five-Year Financial Forecast.....	61
Glendale Strategic Financial Plan.....	77
City Financial Policies.....	88

Page

Operating Budget

Appointed Officials

Mayor/City Council.....	92
City Attorney.....	97
City Clerk.....	101
City Court.....	105

Community Development

Community Development Administration.....	109
Building Safety.....	110
Code Compliance.....	113
Economic Development.....	116
Rebates & Incentives.....	119
Planning.....	120
Transportation.....	124

Community Info. & Services

Community Information & Services Administration.....	129
Community Partnership.....	130
Neighborhood Improvement Grants.....	134
Residential Infill Housing.....	135
Library.....	136
Parks and Recreation.....	140

Internal Services

City Auditor's Office.....	145
City Manager's Office.....	148
Community Action Program.....	152
Finance.....	153
Lease Payments.....	157
Human Resources.....	158
Employee Groups.....	162
Information Technology.....	163
Intergovernmental Programs.....	167
Management and Budget.....	171
Marketing and Communications.....	175

Public Safety

Fire Department.....	179
Police Department.....	184

	<u>Page</u>
<u>Public Works</u>	
Public Works Administration.....	190
Engineering.....	191
Environmental Resources.....	197
Field Operations.....	201
Utilities.....	206
<u>Homeland Security and Special Projects</u>	
Special Projects Administration.....	211
Civic Center.....	215
Materials Management and Control.....	218
<u>Other</u>	
Non-Departmental.....	221
Grants.....	222
Capital Improvement Budget	
Capital Improvement Budget, Table of Contents.....	223
Capital Improvement Budget, Ten-Year Plan.....	225
Capital Improvement Budget, FY 2005-06 Line Item Appropriation.....	432
Schedules	
Why Include Schedules?.....	459
Schedule 1 Fund Balance Analysis.....	460
Schedule 2 Operating Revenues.....	464
Schedule 3 Operating Budgets By Fund and Department.....	475
Schedule 4 Transfers Between Funds.....	494
Schedule 5 Expenditure Limitation and Property Tax Rate.....	495
Schedule 6 Authorized Staffing.....	496
Schedule 7 Long Term Debt Service Detail.....	534
Schedule 8 Scheduled Lease Payments.....	540
Schedule 9 Internal Service Premiums.....	544
Schedule 10 General Staff and Administrative Service Charges.....	552
Schedule 11 Operating Capital List.....	553
Schedule 12 Carryover Savings Budgets.....	557
Schedule 13 Supplemental Budget Items.....	562
Appendix	
Miscellaneous Statistics.....	581
Acronyms.....	584
Glossary.....	587
FAQs.....	591



To The Citizens of Glendale:

I am very pleased to report that the City of Glendale successfully weathered the downturn in the economy that started in 2001 and continued through the early part of calendar year 2003. Since the spring of 2003, the economy has improved dramatically, as evidenced by our growing city sales tax revenues and state-shared revenues. Nevertheless, our resources are not without limits. Our budget for the coming year reflects our determination to allocate resources wisely to maintain vital city programs while moving forward with activities that will generate future revenue and provide financial stability.

Ensuring public safety for our community is our highest priority. For the FY05-06 budget, Council approved the implementation of a new pay plan for both police and fire personnel to ensure our competitiveness in recruiting and retaining highly qualified staff. We are also accelerating the design and construction of a new emergency operations center (EOC) and the initial phase of a regional public safety training facility.

The new EOC will enhance our city's abilities to coordinate the public safety, public works, traffic, and communication needs at those times when natural or man-made catastrophic incidents occur. It will also serve as the command center when our city hosts upcoming national events such as the annual Fiesta Bowl, the new college Bowl Championship game, the Super Bowl, and the National Hockey League's All-Star Game.

The new West Valley Regional Public Safety Training facility will be built in phases. The initial phase will provide police and fire departments with the facilities needed to train personnel in the most up-to-date methods for providing essential public safety services to our residents and businesses. The commitment of these resources represents a continuation of our efforts to provide the community with exceptional public safety services.

We continue to see success with projects we have actively pursued over the past few years to provide financial stability, bring in new capital investment, and promote economic development. In April 2004, the first store opened in the newly developed Northern Crossing power center, more than two years ahead of the time frame set in the contractual agreements signed with the developer. This site was once a nearly vacant shopping center that had been underperforming for several years. Now it is anchored by the Wal-Mart Super Center that is already producing revenues that rank it among the top 5% of all Wal-Mart stores in the country. In December 2004, a Lowe's Home Improvement Center opened as the development's second anchor. Another 10 businesses are expected to open during FY05-06 at this dynamic site at 59th and Northern Avenues.

We also completed agreements to bring businesses to Glendale to create and retain quality jobs for Glendale citizens. For example, the following businesses will be coming to Glendale in FY05-06:

- California Casualty is expected to generate 100 jobs to operate and manage an auto and home insurance services company. The firm will enhance the corporate impact of the Talavi Business Park in north Glendale.
- Cosmopolitan Medical Communications is expected to employ 100 people to operate and manage a 24-hour contact center providing facilitation of health care services to over 3,000 area physicians and many HMOs. This firm also will be located in the Talavi Business Park in north Glendale.
- Arizona School Furnishing is expected to generate 35-50 full-time jobs with an overall average salary of \$52,000. The firm is buying land at the Glendale Airpark to build a 70,000 square foot distribution/showroom/office facility so it can continue to serve as the leading supplier of furnishings to public and private schools in Arizona.

There are two additional projects of note that further Glendale's goal of bringing in new capital investment and promoting economic development for FY05-06 and beyond. One is the Arrowhead Ranch Plaza development, which recently opened at 59th Avenue and Union Hills Drive. This project features 68,000 square feet of office condos, all of which are sold, and 64,000 square feet of retail, all of which is fully leased.

The other project is the development at the southeast corner of 67th Avenue and Beardsley; two retail and office centers, Arrowhead Plaza and Corte Freccia, comprise this site. This property was once a largely vacant retail center that is now home to approximately 80,000 square feet of retail and food stores and office uses such as Paradise Bakery, Sportsman's Fine Spirits, Fidelity National Title, AllState Insurance, Farmer's Insurance, Ben & Jerry's Ice Cream, and Ace Hardware.

Our commitment to increasing the economic and social vitality in downtown Glendale, a nationally recognized historic district, and the broader city center area, continues. Our goal is to create an urban village by combining unique residential living options with existing businesses and adding offices, stores, restaurants, and city-owned facilities. Several exciting projects are underway that will help us attain this goal.

One step toward reaching this goal was our decision to commit \$4.5M to the development of a downtown campus adjacent to our Civic Center. This project is now underway and we expect to see the benefits of it in FY05-06 and beyond. As part of this project, the city obtained ownership of the former Wells Fargo building just outside the front door of the Glendale Civic Center. This building will receive a new facade and the interior will be converted into much-needed additional meeting room space for the Glendale Civic Center.

Also included in the downtown campus project is the construction of additional classroom and display space for the Bead Museum. This facility is a unique cultural treasure and an important component of our tourism program that brings more than 30,000 visitors annually to our downtown. To connect the three buildings into an attractive campus setting, a parking area will be converted into a downtown plaza to enhance pedestrian use and enjoyment of the area.

Another step toward attaining our goal of creating an urban village is a project that will transform a vacant church, and four nearby acres, into one of the Valley's premiere retail and residential district. In response to the city's request for proposals, Vanguard CityHome submitted plans to develop a live-work concept incorporating more than 90 residential lofts with retail and entertainment space in the heart of Historic Downtown Glendale. Negotiations on a development agreement with CityHome are underway and are expected to conclude shortly.

We recently purchased 6 acres of vacant property, a site previously used as a car dealership, on Glendale Avenue at 47th Avenue. Our future plans for the site include converting the existing building into a new headquarters for our police department and constructing a 90,000 square foot city court building to be completed in 2008. To complement this facility, we also purchased property nearby, at 52nd Avenue and Lamar, for the construction of a new fire station. Overall, these projects are expected to bring several hundred employees and visitors to this section of downtown Glendale. We anticipate that the additional pedestrian traffic in the area will spur additional private sector investment in the area to further our commitment to increasing the economic and social vitality in downtown Glendale.

For FY05-06, we have allocated \$3M to continue acquiring underperforming properties in the downtown area. Our plans are to hold the property until it can be sold to private sector partners who share our vision for redevelopment and revitalization of the area.

Glendale also is committed to aggressively seeking partners to achieve the best possible future for the western area of our city, where world-class sports venues – the Glendale Arena and the Arizona Cardinals Stadium – and surrounding development will generate significant ongoing revenue for our city.

As I mentioned in my message for the FY04-05 budget book, Glendale's new multi-purpose arena opened on time in December 2003 in western Glendale. The Glendale Arena hosts the National Hockey League (NHL) Phoenix Coyotes' team and the National Lacrosse League (NLL) Arizona Sting team, which finished the season as the Western Division Champions.

In addition to sports events, the arena hosts concerts, including the most popular performers in the country such as U2, Elton John, Paul McCartney, and Bette Midler. In 2004, there were 20 concerts that included sold-out performances by four of the top ten grossing tours in the United States. The stellar quality of the arena as a performing venue was recognized when the most recent ranking of the top 100 arenas for total tickets sold to non-sporting events had the Glendale Arena as #54 in the entire world. This phenomenal ranking was achieved in the arena's first year and put us ahead of venues such as the MGM Grand Garden Arena in Las Vegas, the American Airlines Arena in Miami, the Forum in Los Angeles, and America West Arena in Phoenix.

At the end of September 2004, construction began on 500,000 square feet of development directly in front of the Glendale Arena, with retail, restaurants, and entertainment features. This first phase of the Westgate project is expected to open during FY05-06, and will bring exceptional economic resources to our city. It has already triggered a flurry of new activity, including 10 additional commercial and residential projects underway in the nearby area.

The most visible of those projects is the \$370M multi-purpose stadium that is being built just south of our Glendale Arena. This state-of-the-art facility is planned for completion in time for the Arizona Cardinals' 2006 National Football League (NFL) season. The new stadium will be home to the annual Fiesta Bowl national collegiate football game beginning in 2007 and the Super Bowl in 2008. Recently, the Fiesta Bowl was awarded the very first BCS college championship game, which will also be played in Glendale in 2007.

In April 2005, the city and a private hotel developer agreed to build a privately financed, 320-room, four diamond Marriott Renaissance Hotel and spa, with a projected opening in the fall of 2006. The addition of this luxury project will more than double the number of hotel rooms in Glendale. In addition, the city and the developer are expected to partner to build an adjacent 80,000 square foot conference center, with a parking garage to be built by the city. The conference center will also serve as a year-round activity center with state-of-the-art technology that will make it a preferred location for media centers and other high-profile uses.

When Glendale pursued the opportunities to have these world-class sports facilities located in Glendale, we made a commitment that these facilities would be a true community asset to be enjoyed by everyone. One very important step toward that goal is our recently completed agreement with the Arizona Interscholastic Association (AIA). This agreement establishes the Glendale Arena as the venue for all Arizona high school state championships in basketball, wrestling, and spiritline for the next five years. These events, which occur over the period of one month each year, brought 80,000 people to our Glendale Arena this year in the very first "February Frenzy". We can easily expect the AIA games to attract the same number of visitors, and possibly more, every year to our Glendale Arena and the surrounding retail, restaurant, and entertainment development that is currently under construction.

Glendale's leadership in the area of managing growth, preserving neighborhoods, and enhancing the quality of life for residents is evidenced by the capital investments that our city continues to make. Long before the Glendale Arena, Westgate, or the Cardinals Stadium, city planners, engineers, and public safety officials identified the infrastructure needed to support the commercial and residential development we want to attract to Glendale. More than \$100M has been spent already on building a new fire station in north Glendale, a new public safety station in west Glendale, several parks, and a wastewater treatment plant.

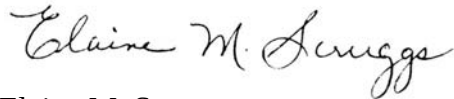
We are also committing \$700,000 to the Neighborhood Improvement Grants program for FY05-06, an amount that is \$200,000 or 40% more than the amount budgeted for FY04-05. These funds are used to provide capital improvements to various neighborhoods throughout the city such as right-of-way landscaping enhancements, entryway features, etc.

The Council members and I reiterated our commitment to maintenance of our streets by allocating a total of \$2.25M to our pavement management program in FY05-06, a long-term maintenance plan to preserve the high quality of our roadway network. This amount represents a \$1.1M or 96% increase over the FY04-05 funding for this program.

To ensure that our residents have the transportation resources they need, Glendale is continuing to improve mobility both locally and regionally. The Glendale Onboard, or GO! Program, incorporates long-range projects over a 25-year period that are beneficial to Glendale, the Northwest Valley and the entire region. This program is funded with a voter-approved transportation sales tax.

The City of Glendale is committed to improving our citizens' quality of life. We will continue to work together with the other West Valley cities and towns on regional concerns such as transportation, economic development, and homeland security. Through this unified approach, we can assure that our region's truly extraordinary potential achieves full benefits for all West Valley residents.

Sincerely,

A handwritten signature in cursive script that reads "Elaine M. Scruggs". The signature is written in dark ink and is positioned above the printed name and title.

Elaine M. Scruggs
Mayor

MAYOR & CITY COUNCIL



**Mayor
Elaine M. Scruggs**



**Vice Mayor
Thomas R. Eggleston
Barrel District**



**Councilmember
Joyce V. Clark
Yucca District**



**Councilmember
Steven E. Frate
Sahuaro District**



**Councilmember
David M. Goulet
Ocotillo District**



**Councilmember
H. Philip Lieberman
Cactus District**



**Councilmember
Manuel D. Martinez
Cholla District**

City Management

Mayor

ELAINE M. SCRUGGS

Councilmembers

Thomas R. Eggleston
Vice Mayor
Barrel District

Joyce V. Clark
Yucca District

Steven E. Frate
Sahuaro District

David M. Goulet
Ocotillo District

H. Philip Lieberman
Cactus District

Manuel D. Martinez
Cholla District

Management Staff

Ed Beasley
City Manager

Pam Kavanaugh
Assistant City Manager

Gloria Santiago-Espino
*Deputy City Manager
Community Info & Services*

Art Lynch
*Deputy City Manager
Special Projects*

Kenneth A. Reedy
*Deputy City Manager
Public Works*

Horatio Skeete
*Deputy City Manager
Community Development*

Department Heads and Directors

Roger Bailey
Utilities Director

Preston Becker
Acting Police Chief

Rebecca Benna
Parks & Recreation Director

Larry Broyles
City Engineer

Mark Burdick
Fire Chief

Alma Carmickle
Human Resources Director

Elizabeth Finn
Presiding City Judge

Julie Frisoni
Marketing Director

Jon Froke
*Planning Director & Acting
Transportation Director*

Miryam Gutier
*Intergovernmental Relations
Director*

Pamela Hanna
City Clerk

Stuart Kent
Field Operations Director

Doug Kukino
*Environmental Resources
Director*

Candace MacLeod
City Auditor

Deborah Mazoyer
Building Safety Director

Chuck Murphy
*Chief Information Technology
Officer*

Sherry Schurhammer
*Management and Budget
Director*

Ray Shuey
Chief Financial Officer

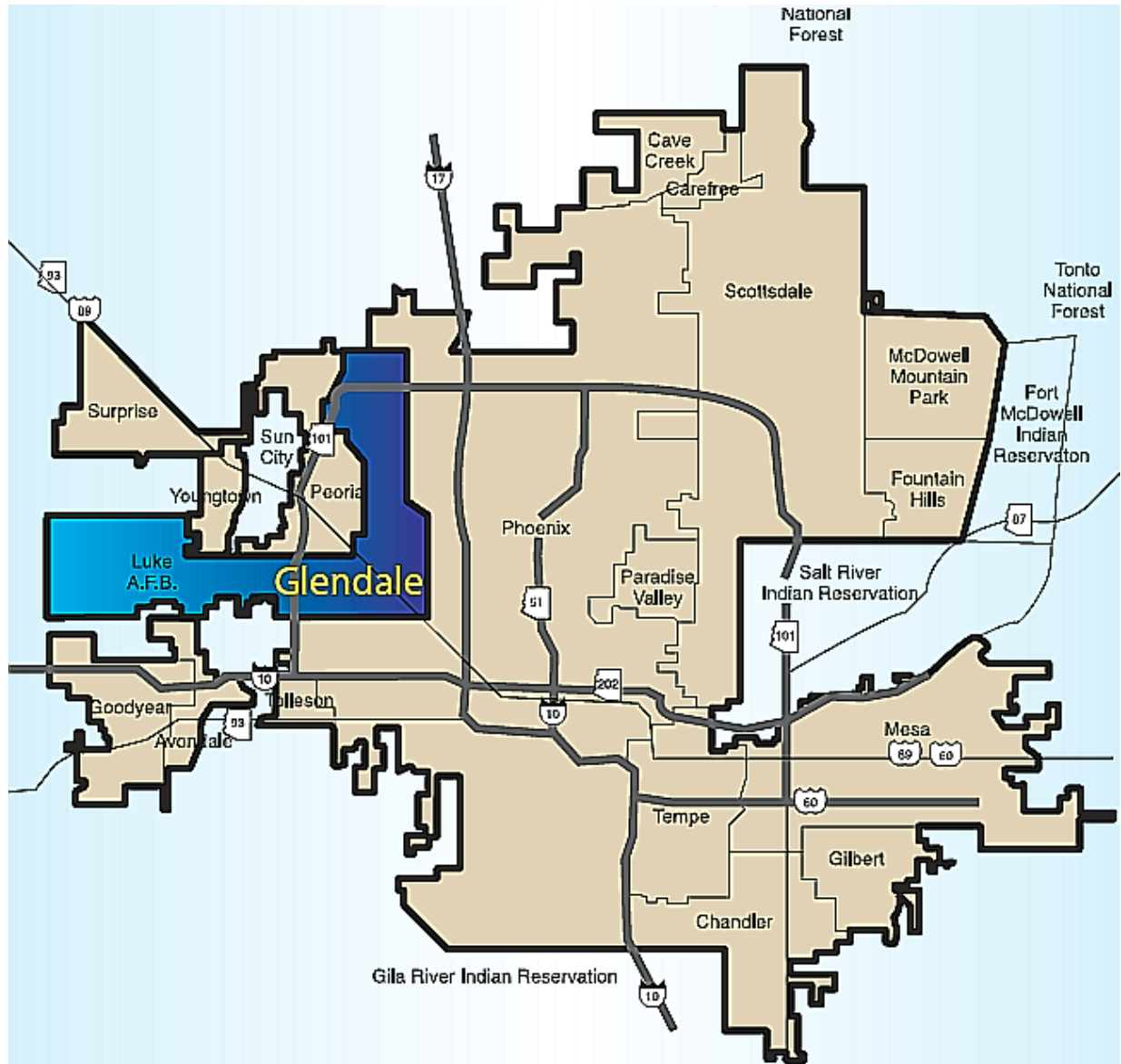
Erik Strunk
*Community Partnership
Director*

Craig Tindall
City Attorney

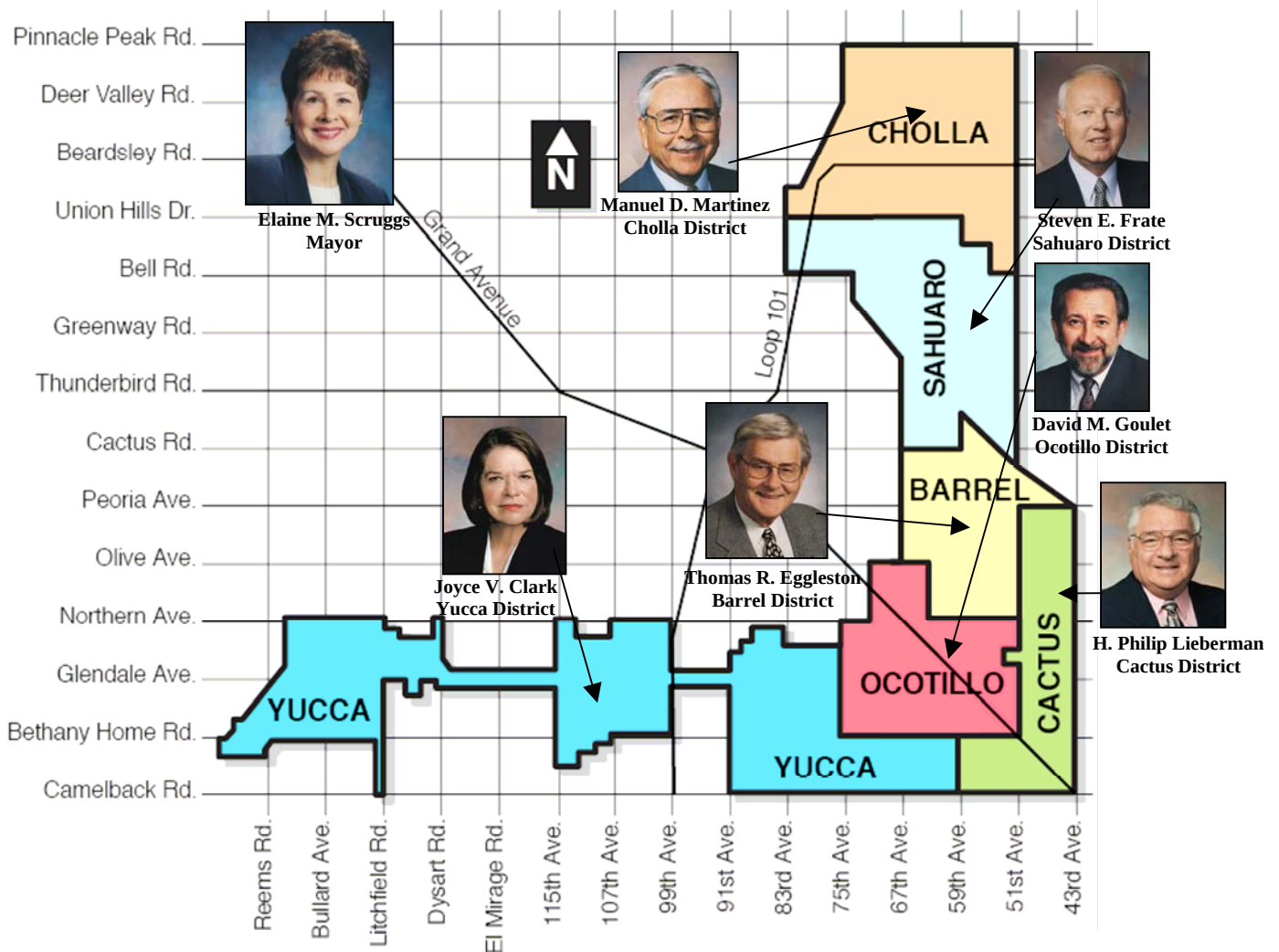
Iain Vasey
*Economic Development
Director*

Rodeane Widom
Library Director

GLENDALE, ARIZONA AND NEIGHBORING COMMUNITIES



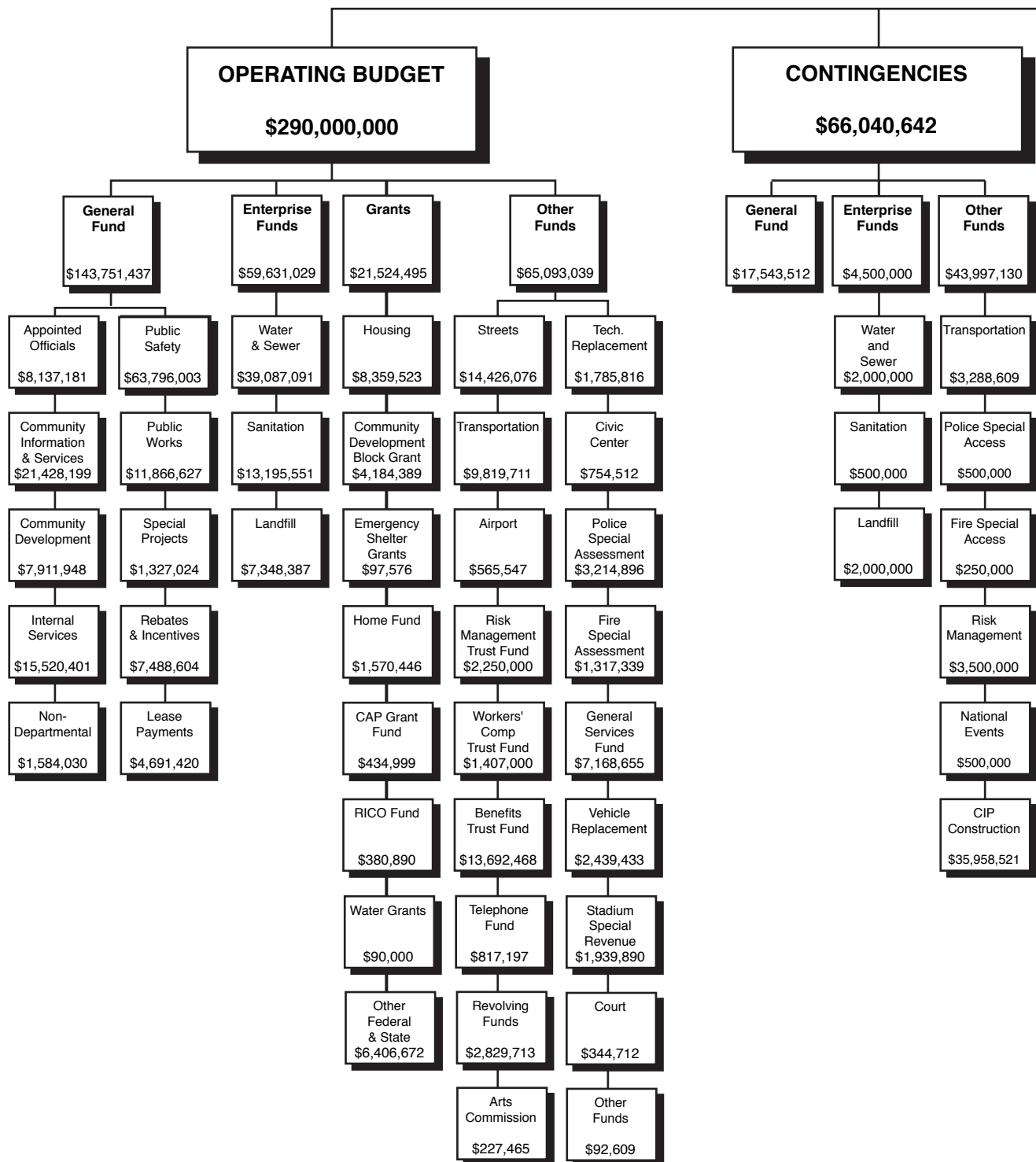
GLENDALE COUNCIL DISTRICT BOUNDARIES



City of Glendale

Financial Organizational Chart

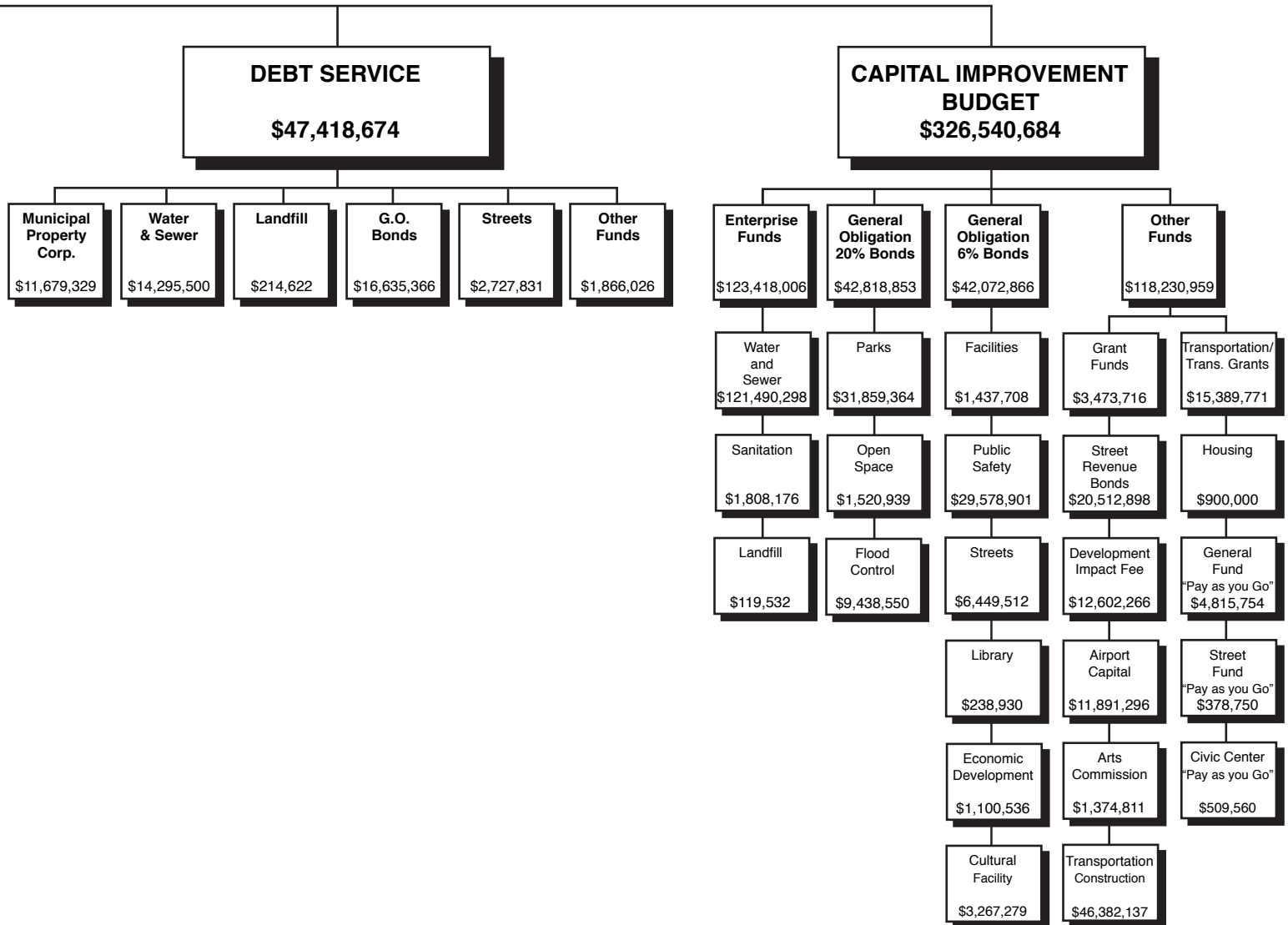
**Total FY 2005-06 Budget
\$730,000,000**



City of Glendale

Financial Organizational Chart

Continued





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Glendale
Arizona**

For the Fiscal Year Beginning

July 1, 2004

Nancy L. Zelle
President

Jeffrey R. Egan
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Glendale, Arizona for its annual budget for the fiscal year beginning July 1, 2004.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to GFOA to determine its eligibility for another award.

HOW TO MAKE THE MOST OF THIS DOCUMENT

This budget document serves two primary, but distinct purposes. One purpose is to present the City Council and the public with a clear picture of the services the city provides and of the policy alternatives that are available. The other purpose is to provide city management with a financial and operating plan that conforms to the city's financial policies. It also communicates the vision of the City Council and leadership team for the City of Glendale and presents the organizational and financial operations for each of the City's departments.

In an effort to assist users in navigating through this budget document, the following guide has been provided.

The document begins with the Mayor's message that provides an overview of the key policy issues and operational priorities within the FY 2005-06 budget. A financial organization chart precedes this message and provides a high level look at the operating, capital, debt service and contingency budgets.

Budget Message & Summary

The budget message is from the city manager. It outlines key features of the FY05-06 budget and discusses underlying administrative practices that support the city's budget goals.

The budget summary offers an overview of the city's finances and examines the following areas:

- The budget process and budget amendment policy
- Financial and operational summaries for all major operating funds
- Historical trends for revenues, expenditures and staffing
- Charts and graphs showing the City's distribution of funding

Financial Policies & Guidelines

This summary offers an overview of the City's financial planning practices including the following:

- The Five-Year Forecast, which provides the long-range financial outlook for city operations,
- The Financial Plan that discusses short- and long-term strategies that comprise the city's approach to financial planning, and
- The Financial Policies that form the framework for overall fiscal planning and management.

Operating Budget

The section provides a closer look at the various functions of each department. The summaries include the departmental budget information on services, budget trends and staffing by department.

Capital Budget

The Capital Improvement Plan section outlines all infrastructure improvements and additions and their respective funding sources, along with the associated operating impacts of the capital projects. It starts with a narrative summary and is followed by detailed information such as project number, project description and planned capital and operating expenditures by year for the entire ten-year plan.

Schedules

This section is the heart of the budget document as an operating and financial plan. These schedules summarize the City's financial activities in a comprehensive, financial format. This section includes detailed analyses and reports for the following functions:

- Schedule 1 includes the estimates for beginning fund balances, revenues, inter-fund transfers and expenditures to arrive at a projected ending balance for each fund
- Schedule 2 is a multi-year look at all revenues
- Schedule 3 is a multi-year look at operating expenditures
- Schedule 4 shows the scheduled inter-fund transfers
- Schedule 5 provides an analysis of the City's current and proposed property tax levy and property tax rate
- Schedule 6 is a multi-year listing of departmental staffing by position
- Schedule 7 details the City's long-term debt service obligations and payment requirements for bonds
- Schedule 8 details the City's long-term debt-service obligations and payment requirements for capital leases
- Schedule 9 is a listing of internal services premiums by fund and department
- Schedule 10 is a listing of general staff and administrative service charges
- Schedule 11 lists department's operating capital budgets
- Schedule 12 lists any carryover savings budgeted by fund and department
- Schedule 13 is a summary of year over year additions to the operating budget

Appendix

This section includes a glossary of important financial and budgetary terms that are used throughout the City's budget document and a "frequently asked questions" section, which helps address many of the most important aspects regarding the budget document.

FY 2005-06 BUDGET CALENDAR

August thru December

Capital budget preparation, which involves

- input by departments;
- cost reviews of project budgets and operating and maintenance budgets by engineering, budget, and facilities management staff;
- prioritization of projects by deputy city managers and police and fire chiefs;
- discussion of various financing options by the CIP finance team;
- and preparation of the Preliminary CIP 2006-2015 document.

December

13 FY05-06 budget input by departments begins and continues through January 9, 2004

January

9 Last day for FY05-06 budget input by departments

10 Operating budgets and supplemental requests due to Budget

TBD Recommended CIP to the Planning Commission in January (Engineering Dept)

February

14 Budget Balancing Meeting with the City Manager's Leadership Team

15 Delivery of the Preliminary CIP 2006-2015 document to City Council for discussion at one or more of the budget workshops scheduled for March and April 2005

15 Presentation of the FY05-06 General Fund (GF) revenue projection to City Council, along with the FY04-05 second quarter report on GF revenues and expenditures.

28 Delivery of the City Manager's recommended FY05-06 operating budget document to City Council for discussion at the budget workshops scheduled for March and April 2005

March

15 1:30 PM – 5:00 PM, budget workshop

22 1:30 PM – 5:00 PM, budget workshop

29 8:30 AM – 4:30 PM, budget workshop

April

5 8:30 AM – 12:00 Noon, budget workshop

12 1:30 PM – 5:00 PM, budget workshop

19 1:30 PM – 5:00 PM, budget workshop

26 8:30 AM – 12:00 Noon, final budget workshop

May

The final budget document is prepared. This includes preparing all schedules like the fund balance analysis, summary of revenues, operating budgets by program and fund, debt service schedules, transfers between funds, summary of tax levy and tax rate, etc. The preparation of all material takes two months.

26 Preliminary 05-06 budget to City Council for June 14 council meeting

June

14 City Council public hearing and preliminary budget adoption

16, 23 Final adoption and tax levy adoption meeting dates published in Glendale Star. AG-required budget information published with the meeting dates.

28 City Council public hearing and final budget adoption
Public hearing on the adoption of the property tax levy at regular City Council meeting

July

1 FY 2005-06 budget document complete and available for distribution.

12 Clean up ordinance to Council re: FY04-05 budget transfers

FY 2005-06 BUDGET PROCESS

OVERVIEW:

As in past years, the Glendale City Council has assumed a more strategic focus when formulating their goals and objectives for the upcoming budget year. Council met with the City Manager to discuss their goals and objectives for the city and what they would like to see accomplished during the upcoming budget process. For the upcoming year, Council expressed a desire to address employee pay competitiveness, as well as continue its commitment toward various public safety functions, while maintaining quality service levels within the other city operations.

The city manager and budget director conveyed this message to department heads and budget experts in November 2004. The Budget Department also conducted training to inform staff about changes in budget policies for the upcoming year and instructed staff on how to use the new budget inputting system developed for the FY 2005-06 budget process.

The Management and Budget Department continues to recommend the “base budget” approach to control expenditures and promote fiscal conservatism, while helping to maintain existing service levels throughout the organization. With base budgeting, divisions are allocated a target base expenditure amount to support all ongoing operations for the fiscal year. Allocations are based on the prior year appropriation for that division. Departments are encouraged to shift allocations for non-salary items within the target base amount to better reflect current operations during the budget input phase completed in December 2004. All salary items are calculated and established separately by the Budget Office. All one-time expenditures from the previous year are not re-allocated to departments in the upcoming fiscal year.

The Budget Department compiled all budget data in January 2005 to prepare for a series of Leadership Team reviews held in February 2005. These reviews give departments the opportunity to present and justify their base budgets to the Leadership Team. Leadership Team members also have the opportunity to ask questions about each department’s budget. This enables the Leadership Team to envision the “big picture” and be better able to prioritize needs when it comes time to balance the budget.

In some cases, the allotted base budget is not sufficient to support existing departmental operations, or a department may wish to promote a new or expanded program. In these cases where additional funding is desired, departments may submit a “supplemental” request. All supplemental requests are closely reviewed by the Management and Budget Department and the Leadership Team, and must compete for limited funding. The Leadership Team determines which supplemental requests to take forward to Council, and once approved by Council, the funding associated with these requests are then added into the department’s base budget as either a one time expense or an ongoing expense.

The City has attempted to create incentives for department staff to save funds for future needs within the organization. The purpose of the city's carryover policy is to encourage departments to save as much as possible through the end of the fiscal year. In previous years, year-end savings could be "carried over" and added to the next year's budget to fund one-time expenses such as supplies, equipment, special contracts, etc. In FY 2005-06, carryover will only be permitted if a FY 2004-05 budgeted item has not been received or paid for by July 1. Department managers still need to justify carryover requests to the Leadership Team and Council by proposing uses of the funds that are directly related to the needs of the community.

The City Manager's proposed budget is presented to Council during a series of budget workshops held in March and April 2005. At the conclusion of these budget workshops, the proposed budget is presented to Council for tentative adoption. The adoption of the tentative budget sets the expenditure limitation for the fiscal year. The budget is then transmitted to the general public in the form of a series of newspaper inserts and public hearing notices. After completing the public hearings, the Council will adopt a final budget and tax levy consistent with the City Charter and state law in June 2005.

VARIATIONS IN BUDGETING METHODS:

The budgets of general government type funds, such as the General Fund, Public Safety Fund, Streets and Transportation Funds are prepared on a modified accrual basis. This means that unpaid financial obligations, such as outstanding purchase orders, are immediately reflected as expenditures when the cost is estimated, although the items may not have been received yet. However, in most cases revenue is recognized only after it is measurable and actually available. Since FY 1995-96, sales tax revenues have been recorded in the period in which they are due to the city (i.e. at the point of sale).

Enterprise Funds (Water/Sewer, Sanitation and Landfill) also recognize expenditures as encumbered when a commitment is made (e.g., through a purchase order). Revenues, on the other hand, are recognized when they are obligated to the city (for example, water user fees are recognized as revenue when service is provided).

Purchase orders for goods and services received prior to the end of the current fiscal year will be eligible for payment for a period of sixty days following the close of the fiscal year. Encumbrances for all other purchase orders will automatically lapse.

The Comprehensive Annual Financial Report (CAFR) presents the status of the city's finances on the basis of Generally Accepted Accounting Principles (GAAP). Since FY 2001-02, the CAFR has been prepared in compliance with Governmental Accounting Standards Board (GASB) Statement 34 requirements. The CAFR shows fund expenditures and revenues on both a GAAP basis and Budget basis for comparison

purposes. In most cases, this conforms to the way the city prepares its budget with the following exceptions:

- a. Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees on a GAAP basis as opposed to being expended when paid on a Budget basis.
- b. Principal payments on long-term debt within the Enterprise Funds are applied to the outstanding liability on a GAAP basis as opposed to being expended on a Budget basis.
- c. Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expended on a Budget basis.
- d. Inventory is expensed at the time it is used.
- e. Depreciation expense is not budgeted as an expense.

ACCOUNTING CHANGES:

In the FY 2002-03 Budget, general staff and administrative charges were recognized as direct expenses of the Water/Sewer, Landfill and Sanitation Enterprise Funds just as they are on a GAAP basis. Commencing with the FY 2003-04 budget, the credit to the receiving fund has been shown as revenue, similar to how equipment management shop charges have been recognized in the past.

Several new funds were established during FY 2003-04. A series of new capital project funds (29, 44, 53, 74, 80, 81, 85, 86, 87, 88, 93, 94 and 97) are budgeted for the development impact fees (DIF) based on the category and designated use of the revenues derived from each fee. In previous years, DIF activity was budgeted under one fund (14).

In FY 2004-05, a special revenue fund (18) was created to track revenues received from the operation of the new Coyote's arena. Separate Water/Sewer (07) and Transportation (24) grant funds were established to help track grant related capital projects for these two critical areas. A separate fund is being used to track development, inspection and review expenditures associated with the construction of the new Cardinal's football stadium (92).

Starting in FY 2005-06, a new fund (03) was established to help track revenues and expenditures related to national events (NHL All-Star Game, Fiesta Bowl, BCS Bowl, NFL Super Bowl, etc.). A separate fund (39) was created to track revenues and expenditures related to employee groups, including GEMS, Diversity Committee and HICMA. In addition, a separate fund (38) was created to account for grant activity related to emergency shelter grants and fund (33) was created to track expenditures related to transportation construction projects.

City Manager's Budget Message



The Glendale Arena opened
to much fanfare December 27, 2003.
Since opening its doors, the city-owned arena
has hosted nearly 200 events, from family-oriented,
community events to sold-out world-class concerts.



Honorable Mayor and Council:

The FY05-06 operating and capital budgets are balanced.

On the operating side, City Council approved new pay plans for both police and fire personnel to ensure we obtain the most highly qualified staff to provide public safety services to our residential and business communities. In addition, City Council approved pay adjustments for the rest of city staff to ensure we remain competitive in recruiting and retaining the best qualified staff. The pay adjustments are based on a market survey of other Valley cities and therefore will vary depending on whether a classification is below market, at market, or above market. Overall, City Council approved the addition of \$4.2M to the General Fund (GF) base budget to implement these important pay adjustments.

City Council also added 14.5 positions to the General Fund base budget and 13.5 positions to the base budget of other funds. Examples of some of the positions added to the FY05-06 budget are:

- three fire captains to staff phase I of the Rapid Response Team, an urban rescue team trained to respond to threats or acts of terrorism, a program that City Council approved in July 2004 when the city formally accepted a federal homeland security grant;
- two inspectors to ensure compliance with city codes that promote public health and safety, eliminate conditions that contribute to blight and deterioration, and preserve the quality of life in neighborhoods;
- one recreation supervisor to work with the construction manager on equipment purchases and to set up the staffing and program needs prior to the opening of the new Foothills Recreation & Aquatic Center, the construction of which commenced in the spring of 2005;
- one service worker to work on the city's graffiti abatement team;
- two electronic information specialists to address the ongoing duties related to maintaining an up-to-date, sophisticated city website that offers residents and businesses access to e-services and other information;
- nine staff persons for the city's expanding water, wastewater, and sewer capital operations; and
- one equipment operator to address customer growth in the city's residential trash and recycling collection program.

Thirty-six (36) additional officers are expected to be on the street by December 2005 as a result of filling numerous officer vacancies and realigning duties so officers could return to patrol duties. Staff would then return to Council in early 2006 to report on the impact these officers is having on the Police Department's current calls for service and the department's ability to provide service to the community.

Aside from additions to staffing levels, other additions to the FY05-06 operating budget include

- approximately \$570,000 in one-time funds to address specialized equipment needs of the Police Department, and \$1.3M in one-time funds for overtime, vehicle maintenance and background investigations;
- approximately \$712,450 in one-time funds to provide paramedic training in advanced life support for staff assigned to the new fire station that is scheduled to open in north Glendale in early FY05-06;
- approximately \$120,000 in one-time funds to provide consolidated training and consulting services for the city's PeopleSoft enterprise software package used for a variety of functions related to finance, purchasing, asset management, budget, and human resources;
- approximately \$1.4M in ongoing funds for the city's pavement management program (for a total of \$2.25M), a long term maintenance plan to preserve the high quality of the city's network of streets; and
- approximately \$200,000 for the Neighborhood Improvement Grants program (for a total of \$700,000) to provide capital improvements to various neighborhoods throughout the city such as right-of-way landscaping enhancements.

On the capital side, City Council moved forward to FY05-06 and FY06-07 the design and construction of the emergency operations center (EOC) and the initial phase of the public safety training facility. Construction of the Foothills Recreation and Aquatic Center is underway, with the facility expected to open in late FY05-06. Numerous water, wastewater, and sewer capital projects are expected to commence construction during FY05-06 as the city continues to devote the necessary resources to maintain and upgrade the city's potable water system and sanitary sewer system. In addition, several critical flood control projects are planned for FY05-06. Overall, the city is committed to making the capital investments needed to meet the needs of our residential and business community.

FY05-06 operating and capital revenues are expected to continue to grow, with the most notable increase expected in city sales tax revenues. This source alone is 38% of the city's general fund (GF) revenue budget for FY05-06.

This revenue source has performed very strongly in recent years. For example, in FY03-04, city sales tax revenue actuals were \$6.2M, or 14.4%, higher the actuals received in FY02-03. For FY04-05, we are projecting city sales tax actuals to come in \$2.4M, or 4.8%, higher than the FY03-04 actuals. At the end of the 3rd quarter, city sales tax receipts already are \$2.1M ahead of FY03-04 actuals. For FY05-06, we are expecting \$3.5M more than the amount we expect to

receive in FY04-05, with \$1.9M of that amount attributable to the addition of city sales tax to franchise fees, a new revenue stream that voters approved in a May 2005 election.

City Council wisely held state-shared revenues, which represent 32% of the city's GF revenue budget, to the actuals received in FY03-04. We are taking this conservative approach because of the expected decrease in state-shared revenues in FY06-07. A mid-decade census will be conducted during FY05-06, and the recalculation of Glendale's pro rata portion of state-shared revenues is expected to mean a \$3.4M loss to Glendale beginning in FY06-07. By taking this approach, we are not building into our operating budget additional ongoing expenses supported by state-shared revenues.

At the end of the third quarter, collections for state-shared revenues are 4.6% or \$1.6M ahead of collections through the 3rd quarter for FY03-04. The Joint Legislative Budget Committee, a bipartisan committee that includes respected economists from the private sector and the universities, is projecting robust growth – 6.6% for state sales tax receipts, 8.4% for state individual income tax receipts, and 19.1% for state corporate income tax receipts – for FY05-06. Given this outlook and the city's conservative approach to budgeting this revenue source, we believe that the impact of the mid-decade census on state-shared revenues will not result in any operating budget reductions for the city.

Even though the economy has rebounded and we have seen the positive impact of this renewed vigor, we continue to be conservative in our spending. For example, we have continued to follow many of the cost-saving measures that were implemented in FY02-03, such as:

- No transfers of salary savings to operating budgets except in very limited instances.
- No unbudgeted carryover savings – all carryover will be returned to the General Fund
- Capital projects are reviewed for all operating and maintenance costs impacting the General Fund

City Council's vision for Glendale includes many exciting projects. As a result of Glendale's proactive economic development practices, the city has attracted new capital investment that provides residents with new job opportunities, and generates sales taxes and property taxes that promote financial stability for city operations. Of particular note are two projects.

One is the Northern Crossing development. This new retail site at 59th and Northern Avenues was an underperforming property that struggled for many years as an old-style mall that steadily lost tenants and customers. Now it is a redeveloped retail site, with a Wal-Mart Super Center and a Lowe's Home Improvement Center as the two anchors. The Wal-Mart Super Center, which opened only 1 year ago, in April 2004, is now producing revenues that rank it among the top 5% of all Wal-mart stores in the country.

The other project is centered at the sports and entertainment complex that is developing around the Glendale Arena, home to the National Hockey League's Phoenix Coyotes and the National Lacrosse League's Arizona Sting team, and the Arizona Cardinals Multipurpose Stadium. As the Mayor's Message notes, the Glendale Arena has performed exceptionally well, exceeding everyone's expectations for the kinds of international acts it has been able to attract. The Cardinals Multipurpose Stadium is under construction and is expected to be completed in time for the Arizona Cardinals' 2006 season.

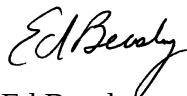
To complement these facilities, there is the Westgate project, a 223-acre, mixed-use development that will include class A offices, restaurants, entertainment, recreational facilities, and residential uses. The first phase is expected to open during FY05-06. In very close proximity to the Westgate project, there will be a privately financed, 320-room, four diamond Marriott Renaissance Hotel and spa, along with a conference center and parking garage. The city and a private developer announced this new project in April 2005. The hotel is expected to open its doors in time for the Fiesta Bowl's national collegiate football championship game in January 2007.

These world class facilities will certainly spur adjacent development in the area that will further increase our sales tax revenues and boost our city's assessed valuation. This development will also create an entertainment destination unique to the rapidly growing West Valley.

As I noted in my message to the FY04-05 budget book, the costs associated with providing public safety services, as well as other city services, to these world-class sports facilities can be significant. To prepare the city for this situation, City Council prudently set aside a total of \$4 million of the General Fund balance for the 2008 Super Bowl and \$2M for the Fiesta Bowl/Bowl Championship Series events. Staff also continues to evaluate the potential costs associated with hosting such world class events so the city can be thoroughly prepared to provide the essential city services and cover the costs to be incurred in providing them.

I continue to be confident that the Mayor and Council's vision will ensure a superior quality of life in Glendale and secure our position as a world-class destination city in the near future.

Sincerely,

A handwritten signature in black ink, appearing to read "Ed Beasley".

Ed Beasley
City Manager

Budget Summary

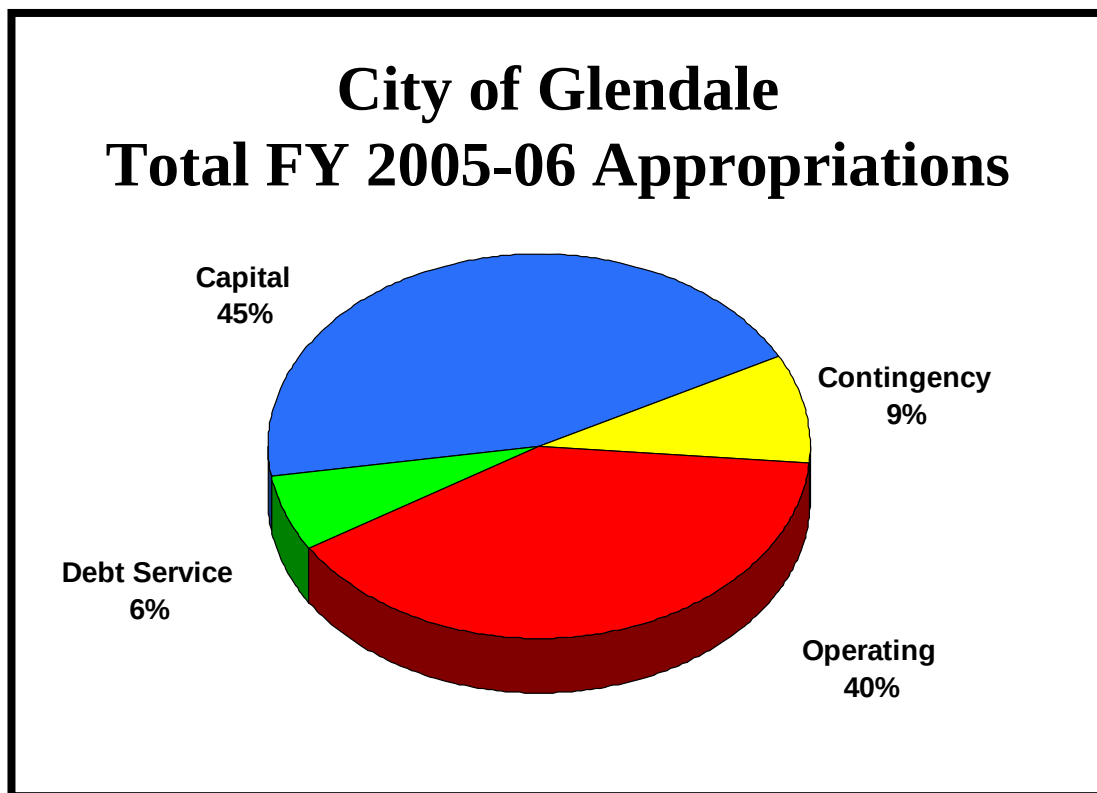


The Foothills Recreation and Aquatics Center, scheduled to open in summer 2006, will offer residents a wide range of amenities, including a climbing wall, indoor racquetball courts, an indoor track, a fitness area and a game room.

The aquatics portion will feature two water slides, a zero-depth entry pool, a lazy river, an aquatics playground, water fitness classes, and a diving and lap pool.

BUDGET SUMMARY

The annual budget for the City of Glendale is divided into four major components, which include all appropriations for the city. The *operating budget* finances the day-to-day provision of city services and totals \$290 million. The *capital improvement budget* funds the construction of city facilities, such as roads and buildings like libraries. This year the capital improvement budget totals \$326.5 million. The *debt service budget* is used to repay money borrowed by the city, primarily for capital improvements, and amounts to \$47.4 million. The final component of the budget is the *contingency appropriation*, which is made up of fund reserves and is available to cover emergency expenses or revenue shortages should they arise during the fiscal year. The contingency appropriation for this fiscal year totals \$66.1 million. The total budget, including all four components, is \$730 million.



How the Annual Budget is Developed

The development of Glendale's Fiscal Year (FY) 2006 budget was an open process designed to reflect the needs and desires of the community. Throughout the year, the Mayor, City Council and city staff obtained input from the community through neighborhood meetings, citizen boards and commissions, surveys and other contacts with individuals and groups.

The overall budget process was changed during FY 2004 in response to City Council's comments and suggestions. Some of the more significant modifications include the following:

- o Council now receives formal quarterly presentations on General Fund (GF) revenues and expenditures;
- o Council now receives periodic presentations throughout the year on enterprise fund issues, such as water and sewer rate adjustments; and
- o Council now reviews the Capital Improvement Plan (CIP) budget at the same time as the operating budgets for the upcoming fiscal year, as evidenced by the inclusion of CIP operating and maintenance supplementals as part of the operating budget process.

The Council workshops on the FY 2006 budget are briefly discussed below.

On February 15, 2005, City Council was presented with a status report on the FY 2005 GF revenue and expenditure budget, through the second quarter of FY 2005. As part of this report, Council reviewed the FY 2006 GF revenue projection, in preparation for discussions about the FY 2006 operating and capital budget workshops scheduled in March/April 2005.

The first budget workshop with Council occurred on March 15, 2005. This workshop covered an overview of the FY 2006 general fund proposed budget, the recommended City Manager priority supplemental requests related to total compensation and risk management, as well as the base budget and supplemental operating budget requests for the Human Resources Dept.

The second budget workshop with Council occurred on March 22, 2005. This workshop covered the base budget and supplemental operating budget requests for the Fire Department, Police Department, Homeland Security/Special Projects, the Appointed Officials and Elected Officials Group, and the Internal Services Group.

The third budget workshop with Council occurred on March 29, 2005. This workshop covered the base budget and supplemental operating budget requests for departments that comprise the Public Works Group, the Community Information and Services Group (with the

exception of the Parks and Recreation Department, and the Community Development Group.

The fourth budget workshop with Council occurred on April 5, 2005. This workshop covered the Preliminary CIP 2006-2015 report, which was distributed to City Council on February 15, 2005.

The fifth budget workshop with Council occurred on April 12, 2005. The workshop covered the CIP material not completed at the 4th budget workshop, including pay-as-you-go capital projects; CIP operating and maintenance (O&M) supplemental requests for the General Fund; the Parks Department's base budget and supplemental operating budget requests; the Utilities Department's needs assessment, capital budget requests, CIP O&M supplemental requests, and base budget and supplemental operating budget requests; and the Glendale Onboard (GO) Transportation operating and capital base budget and supplemental operating budget requests.

The sixth budget workshop with Council occurred on April 19, 2005. This workshop covered the operating budget supplemental requests related to the Multi-Purpose (Cardinals) Stadium and Westgate developments. As part of these discussions, information about the overall revenue and expenditure situation for city services provided for the Multi-Purpose Stadium development was presented, along with information about debt service requirements for the Glendale Arena, and the expected revenue from Glendale Arena and Westgate operations.

Also discussed at the April 19, 2005, workshop were supplemental operating budget requests related to national sporting events such as the Super Bowl, college Bowl Championship Series (BCS), and Fiesta Bowl, events that are scheduled for future years at the Multi-Purpose Stadium. The workshop closed with a discussion about the financing options available to move the Emergency Operations Center (EOC) and related infrastructure, along with Phase I of the regional public safety training facility, forward to FY 2006 and FY 2007. Included in this discussion was information about capital projects that Council could choose to defer in order to move forward the EOC and training facility projects.

On April 26, 2005, Council reviewed the final balancing information regarding the FY 2006 base budget and supplemental operating budget requests, as well as the preliminary FY 2006-15 CIP, with the recommended changes that were discussed over the course of the March and April 2005 budget workshops.

Capital Improvement Projects Budget

The city annually updates the *Ten-Year CIP*, which is now based on fiscal years 2006 through 2015 and includes approximately \$1.9 billion in projects. The CIP document is both a work plan for upcoming capital projects (first five years), and also a general priority list for five to ten years from now. Projects include upgrades to city buildings, street improvements, parks

and water/sewer lines. Glendale utilizes a CIP Management Team in conjunction with its Engineering, Budget and Finance Departments to carefully review all capital projects.

The city, in an effort to control costs, now reviews all CIP projects in great detail for their economic impact to the city's operating budget, and those with a high operating cost may be deferred to ensure that the operating impact can be covered when the project is completed.

For FY 2006, the City of Glendale plans on making the following capital investments with a \$326.5 million budget (figures are rounded and in millions):

Water & Sewer	\$121.5
Transportation	\$68.3
Parks & Recreation	\$35.3
Public Safety	\$29.6
Streets	\$27.3
Airport	\$11.9
Flood Control	\$9.4
Miscellaneous	\$4.8
General Fund	\$4.8
Cultural Facility	\$3.3
Government Facilities	\$2.2
Library	\$2.0
Sanitation	\$1.8
Open Space & Trails	\$1.5
Arts	\$1.4
Housing	\$.9
Civic Center	\$.5
Total CIP	\$326.5

Operating Budget

In preparing Glendale's FY 2006 budget, the city faced a dramatically different situation than two years ago, in the spring of 2003. In the spring of 2003, a gap of \$18.8 million between General Fund revenues and expenditures was anticipated. Employees met the challenge and proposed a total of \$9.5 million in cuts of the department's base operating budgets for FY 2004. In addition, \$13.9 million in one-time solutions were identified.

Council also took steps to strengthen the revenue stream for the future by increasing fees for service, approving a change in the telecommunications tax, and approving several refinancing packages to take advantage of the very low costs of borrowing. Employees also exceeded expectations by generating \$12.6 million in FY 2003 operating budget savings, an incredible

40% more than the planned \$9.0 million in savings. As a result, FY 2003 ended in a positive financial position.

Starting with FY 2004, all departments were required to submit formal business plans to the City Manager, who is appointed by the Mayor and Council to act as the city's chief executive officer. These business plans are based on a business model development by the city's management team, and the strategic priorities set by the City Council. The idea is to formally and publicly state the methods and programs through which city departments will accomplish the community's goals specified by the Council. The plans will also make clear how much it costs to accomplish all of the city's objectives and ultimately the priorities of the Council and citizens.

FY 2005 has exceeded expectations in terms of revenue receipts and budget savings to date. At the time this document was written, more than \$4.1 million in operating budget salary savings were generated, and city sales tax receipts alone exceeded the city sales tax revenue budget by \$3.4 million, or 9.4%, through the 3rd quarter of FY 2005. State-shared revenues also were performing exceptionally well through the 3rd quarter of FY 2005, coming in \$2.4 million, or 7.1%, ahead of budget.

These conditions lay the groundwork for the development of the FY 2006 budget. For more information about the details of the adopted budget, please see the sections of this book that address the operating and capital budgets.

Amending the Budget

Once the City Council adopts the annual budget, total expenditures cannot exceed the final appropriation that is \$730 million for FY 2006. However, with Council's formal approval, the city can adjust the total appropriations within the funds provided that the budget remains in balance. This means that if one fund's total appropriation is increased, other fund appropriations must be reduced by an equal amount.

The City Council may also approve the transfer of appropriations between funds. This occurs most often when savings are realized in capital improvement projects, and those funds supplement another project in a different fund. Amendments that transfer appropriations across funds and/or use contingency accounts require formal City Council approval.

The City Charter gives the City Manager the authority to approve transfers of appropriations within the same fund without City Council approval. These types of budget transfer requests are reviewed by the relevant operating managers and the Budget staff before being sent to management for final approval. Line item changes within the same department do not require such approvals. All administrative budget transfers are documented by the Budget Department and tracked in the city's computerized financial system.

Policies Guiding the Budget Process

The City Council's Strategic Priorities are the primary driving force behind the development of the City of Glendale's Annual Budget. In addition, City Council has traditionally directed that the annual budget be developed in conformance with several important policy documents. The ***Financial Plan*** includes strategies designed to promote short- and long-term financial stability in the city. The ***Financial Policies*** document was developed in conjunction with the Finance Department to guide daily financial decision-making. Please see these sections for a detailed description of each.

Fund Descriptions and Fund Balances

The City of Glendale uses fund accounting to track revenues and expenditures. Some funds, such as the Street Fund, are required by state legislation. Others were adopted by the city to track and document revenues and ensure accountability. *Enterprise Funds* are expected to be self-supporting through revenue generated from the services provided. For these funds, the city often charges a fee for a specific service, such as sanitation, just like any other business would. Unlike other businesses the ending fund balances in these funds should only have some contingency appropriations left over and adjust rates accordingly to provide citizens an affordable, self-sustaining service.

General Fund: The General Fund includes all sources of revenue the city receives that are not designated for a specific purpose. General Fund money may be used by the City Council for any legal public purpose. Most city departments receive at least some support from the General Fund.

The ending balance in the General Fund, after accounting for operating and contingency appropriations as well as operating transfers, is conservatively projected to be \$3.1 million.

Street Fund: The Street Fund is used to track Highway User Revenue Fund (HURF) money received from the State of Arizona. HURF revenues are generated from gasoline and other fuel taxes, driver's license and vehicle registration fees and other related fees collected by the state and shared with cities and counties based on a complex distribution formula. The Street Fund supports street cleaning and maintenance, traffic signs and signals, street lighting and related activities. The Street Fund is not projected to have an ending balance. The General Fund transfer into this fund is made to balance the planned operating and capital expenditures to zero.

Police and Fire Special Revenue Funds: In 1994, Glendale voters passed a citizen initiative that increased the local sales tax by 0.1% to add police and fire personnel and related equipment. The proposition specified that two-thirds of the revenue would go to Police operations and one-third to Fire operations. Currently 33 police and 18 firefighter positions are paid from this fund. The Police and Fire Revenue Funds are used to track these revenues

and expenses. Fund balances will decrease in both funds to \$201,000 for police and \$163,000 for fire.

Civic Center Fund: The Civic Center Fund was created to track the revenue and expenses for the downtown facility that contains over 30,000 square feet of meeting space. The Civic Center accommodates up to 1,300 people attending a variety of events including weddings, trade shows and conventions. A projected transfer from the General Fund of \$708,000 will supplement revenues of \$430,000 generated from Civic Center activities in FY 2006 to cover operating and capital related expenditures. It is the city's goal for the Civic Center to be a self-sustaining operation in the future.

Transportation Fund: The Transportation Fund supports the provision of transit services in Glendale. The fund is primarily supported by sales tax revenue received from the Transit Referendum Tax (0.5%) approved by voters in 2001. The General Fund transfer will be \$900,000 in FY 2006, which will supplement revenues of \$27.6 million.

Local Transportation Assistance Fund: The Local Transportation Assistance Fund (LTAF) is used to receive state lottery funds distributed to the cities on a population basis. Glendale transfers 100% of its LTAF funds into the Transportation Fund. The transfer will be \$1.2 million in FY 2006.

Airport Operating Fund: This fund was established to track the ongoing operating revenues and expenses of the Glendale Municipal Airport. Currently, the Airport Fund receives a transfer from the General Fund and carries no year-to-year fund balance. The long-range goal for the airport is to become a self-sustaining operation, at which time the Airport Fund will become an enterprise fund. The airport should be able to attract more commercial business with the opening of the NHL Coyotes Arena and NFL Cardinal's Stadium. The Airport Fund is projected to receive a transfer of \$198,000 from the General Fund in FY 2006.

Arena, Stadium and National Events Funds: The Arena and Stadium Special Revenue Funds are used to track revenues and expenditures received/incurred in association with the construction oversight and ultimate operation of these facilities. City departments working on these projects with revenues and expenditures being tracked within this fund include the Building Safety, Engineering, Attorney, Finance and Fire Marshall's Offices.

The National Events Fund was established in FY 2005 to help track General Fund cash that has been reserved, or set aside, by Mayor and Council to help pay for community improvements and operations associated with the NHL All-Star Game, Fiesta Bowl, BCS Bowl Game and the Super Bowl. \$1M was set-aside in FY 2005 and another \$5M will be added to this fund in FY 2006. The economic impact of each of these events is expected to be extremely beneficial to not only the City of Glendale, but the entire state as well.

Community Housing Services Fund: The Housing Fund supports Glendale's public housing program, which is part of the Community Housing & Revitalization Department. The fund is almost entirely financed by federal housing grants.

Grant Funds: The city created a number of individual funds used to track grants received from various federal, state and county sources. Individual funds allow the city to comply with the specific financial and reporting requirements of each grantor agency. One fund tracks Community Development Block Grant (CDBG) funds from the federal government and another tracks HOME funds also from the federal government. A third fund tracks the Community Action Program (CAP) grant funds received from Maricopa County. A Transportation Grant Fund was established in FY 2005 to track grant activity for projects covered by the GO Glendale transportation program. Most other grants are tracked through the Other State and Local Grants Fund. Most grant funds come in on a reimbursement basis so these funds do not typically carry a fund balance from year to year.

RICO Fund: Federal anti-racketeering laws permit law enforcement agencies to seize and sell property and proceeds acquired by individuals as a result of their involvement in certain types of criminal activities such as the sale of illegal drugs. The city's RICO Fund tracks the revenue generated from such seizures. This revenue must be used for purposes that improve public safety or crime prevention programs.

Court Special Revenue Fund: The Court Revenue Fund is funded from two primary sources: a security surcharge paid by persons convicted of traffic or misdemeanor offenses in City Court, and time payment fees charged to persons who choose to pay their fines in installments. Security surcharge revenue must be used for security services and facility improvements at the City Court. The time payment fee may be used for general court services.

Water/Sewer Enterprise Fund: The Water/Sewer Enterprise Fund supports the provision of water and sewer service to Glendale residents and businesses. It is completely self-supported through water sales, sewer user fees and other related user fees. The fund receives no tax revenue and pays an annual contribution to the General Fund for support services, such as accounting, personnel, and legal services that General Fund departments provide. If the General Fund departments did not provide these services, the enterprise fund would have to contract with vendors to receive the services.

The Water/Sewer Enterprise fund balance is expected to decrease from \$57.3 million to \$1.0 million in FY 2006 because of planned capital expenditures. A \$2 million contingency appropriation exists for FY 2006.

Sanitation Enterprise Fund: The Sanitation Enterprise Fund supports refuse collection and disposal service to homes and businesses in the city. It is supported through monthly charges paid by sanitation customers. The divisions in the Sanitation Enterprise Fund pay the Landfill

Fund to dispose of solid waste at the landfill. The fund balance is expected to decrease from about \$3.5 million to \$2.2 million in FY 2006.

Landfill Enterprise Fund: The Landfill Enterprise Fund supports the operation of the Glendale Landfill. City departments, and all private haulers, pay tipping fees (based on tonnage disposed) to use the city's landfill. Non-city customers pay higher tipping fees. City Code requires that any excess of budgeted revenues over budgeted expenditures be reserved each year with the budget process for the purpose of providing for major landfill improvements or major equipment purchases. In addition, the city's recycling program will help extend the life of the landfill and contribute to our community's effort to improve the environment.

The balance of the Landfill Fund at the beginning of FY 2006 is projected to be \$18.0 million. It is projected to decrease to \$16.3 million by the end of this fiscal year, with another \$2.0 million appropriated for contingency purposes.

Risk Management and Worker's Compensation Trust Funds: The Risk Management and Worker's Compensation Trust Funds support the provision of liability and worker's compensation coverage for the city. The funds are used to pay claims against the city and to cover premiums for certain types of outside coverage. Income to the funds comes from premiums charged to each city department.

Benefits Trust Fund: The Benefits Trust Fund was created in FY 2001. An actuarial study of health insurance funding indicated that creating a separate fund, and holding the excess payments and accumulated interest in it, would be the best way to develop reserves to meet future cost increases for health-related insurance. During the course of the year, employer and employee contributions for medical, dental and vision insurance are deposited into this fund.

For FY 2006, the city employees will contribute \$25.00 per month to help cover the costs of continually rising health insurance expenditures. Premium payments to insurance carriers are made directly from the fund. The remaining fund balance, if any, will be kept in the fund for future use. The Benefits Trust Fund also contains minimal reserves.

Vehicle and Technology Replacement Funds: These replacement funds were designed to allow the city to replace outdated, or worn out equipment at regular intervals. Typically, each department pays annually into each fund based on the amount of equipment in its inventory and the expected life span and any residual value of the equipment.

Due to the economic downturn of 2001-2003, GF contributions to these funds were halted for five months in FY 2003, and for all of FY 2004, for a total of seventeen months. The enterprise funds continued to pay into these replacement funds at the 100% level over this time period. GF contributions resumed at the 50% level in FY04-05.

With the exception of Public Safety vehicles, the useful life of city vehicles was extended one year in FY 2003. The savings from this extension helped the city to offset other inflationary increases within the existing budget. In addition, the level of past contributions created a cushion in the replacement fund balances that has allowed the city to continue replacing critical equipment at regular intervals.

GF contributions to these funds have been restored to a 75% funding level for FY 2006, and are scheduled to be at the 100% funding level for FY 2007. Fund balances in both funds fluctuate from year to year according to the replacement schedules, and are decreasing from \$4.5 to \$3.9 million in the Vehicle Replacement Fund, and from \$3.1 to \$3.0 million for the Technology Replacement Fund.

General Services and Telephone Funds: The General Services and Telephone Funds are used to track income and expenses of the internal services provided to city departments. These include vehicle maintenance, fuel and telephone services. City departments pay for these services on an actual usage basis. These charges go into the General Services Fund as revenues that support the cost of providing the services. The General Services Fund generally carries only a small fund balance because the rate structures are designed to recover only actual costs. Small annual surpluses may occur from time to time, but these are returned to city departments through lower rates or smaller rate increases the following year.

Self-Sustaining, Library and Cable TV Revolving Funds: These funds track the use of special revenue sources dedicated to the specific service areas that collect them. Examples include recreation classes for which fees are charged, library book sales and rental fees for the cable TV studio and van. The Parks and Recreation Department has agreements with several local school districts covering maintenance of city pools on school property and jointly owned city/school district parks. The school districts and the city make annual payments into the fund to cover major maintenance and restoration costs. In turn, each fund will experience a reduction in their respective Self-Sustaining fund balance as accumulated reserves are spent.

Capital Construction Funds: These funds track the resources, generally from bond sales and development impact fees, and capital expenses related to the construction of major capital improvements. Considerable detail on planned capital projects, their potential operating impacts on the General Fund, debt policies and tax implications are included in the *Capital Improvement Budget* section of this document. Any remaining fund balances in the capital construction funds are appropriated to contingency to cover any unanticipated projects, or project acceleration.

Debt Service Funds: These funds are used to track payments made on the city's outstanding debt obligations. Each type of debt (General Obligation, Street Revenue Bond, Local Improvement District, Municipal Property Corporation) is tracked in a separate fund.

The city's debt policies and long-range debt management plans are described in detail in the *Capital Improvement Budget* section of this document. Debt schedules are included in the *Schedules* section at the end of this document.

Fund balances in the General Obligation, Local Improvement District and MPC Funds fluctuate according to established debt payment schedules. The Street Revenue Bond Debt fund carries little or no fund balance. Both the MPC and Street Revenue Bond funds are balanced annually with transfers from the General, Street and Arena Special Revenue funds.

REVENUES

Total revenues available to the city in FY 2006 from all sources are estimated at \$499 million, of which \$132 million goes into the General Fund. Table 1 shows changes expected in some revenue funds. Please note that numbers in parentheses denote a decrease in revenues in FY 2006.

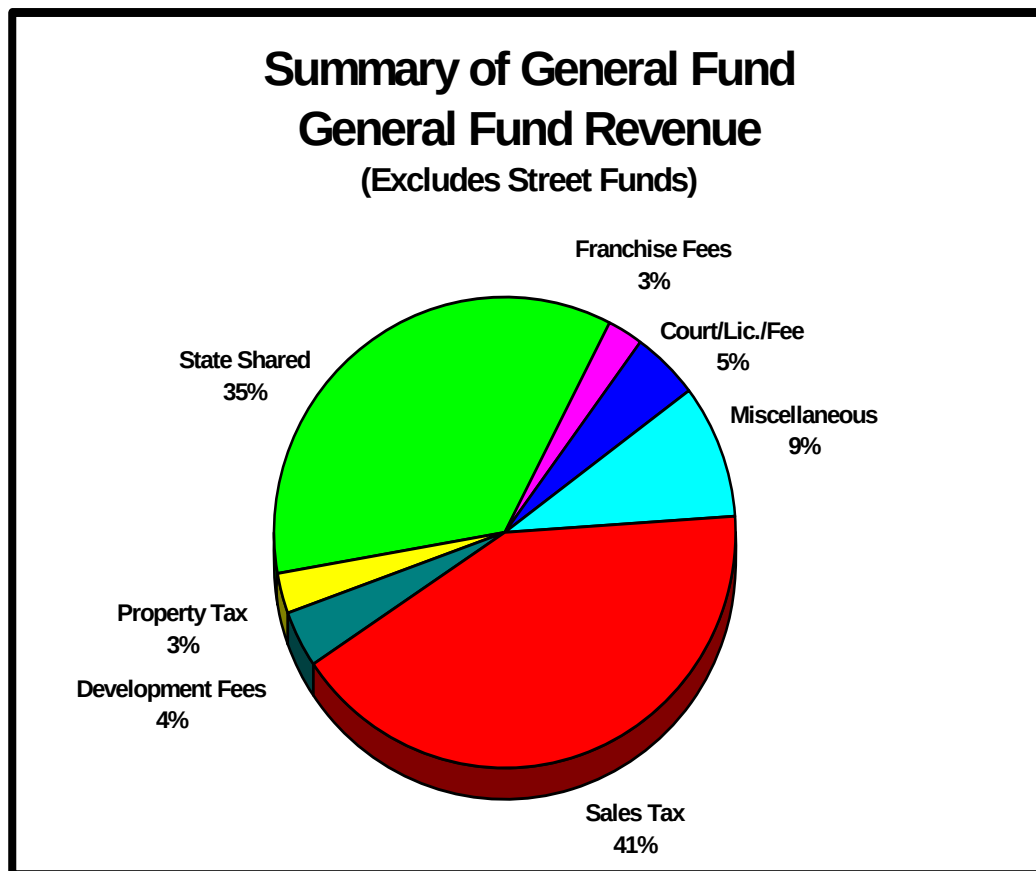
Table 1: Total Revenues by Fund—FY 2005 v FY 2006
(All Dollars in Thousands)

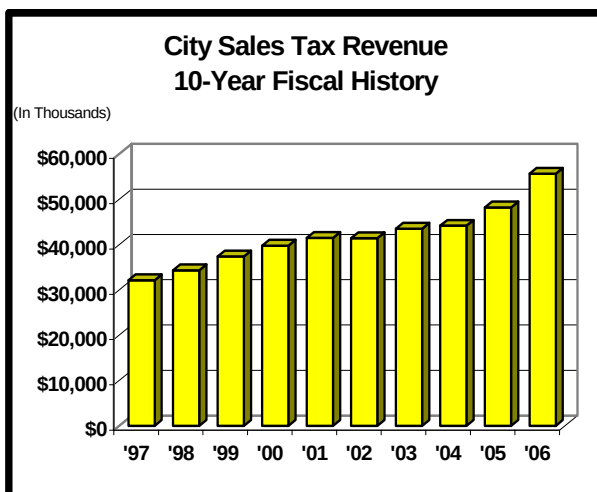
Fund	FY 2005 Estimate	FY 2006 Projection	Change FY 05 to FY 06
0001-General Fund	\$127,978	\$131,807	\$3,828
0002-Police Spec. Rev.	\$2,670	\$2,849	\$179
0004-Fire Spec. Revenue	\$1,335	\$1,424	\$89
0006-Civic Center	\$425	\$430	\$5
0012-Streets	\$15,395	\$15,174	(\$222)
0013-L.T.A.F.	\$1,186	\$1,160	(\$26)
0015-Airport	\$350	\$367	\$17
0016-General Services	\$6,019	\$7,012	\$994
0018-Arena Special Rev.	\$2,555	\$5,429	\$2,875
0019-Housing	\$7,697	\$8,422	\$725
0024-Transport. Grants	\$418	\$15,390	\$14,972
0025-Transportation	\$19,843	\$27,623	\$7,780
0027-Telephone	\$811	\$782	(\$29)
0041-Vehicle Replacement	\$1,553	\$1,850	\$297
0042-Tech. Replacement	\$1,428	\$1,654	\$226
0050-Water/Sewer Fund*	\$56,110	\$120,728	\$64,618
0055-Landfill Fund	\$9,333	\$8,004	(\$1,329)
0057-Sanitation Fund	\$13,259	\$14,276	\$1,017
0072-Court Fund	\$315	\$324	\$9
0073-Self-Sustaining Fund	\$1,255	\$1,695	\$440
0075-Library Books	\$331	\$337	\$5
0076-Risk Mgmt Trust Fund	\$2,320	\$2,576	\$255
0077-Workers Comp Fund	\$1,270	\$1,256	(\$15)
0079-Benefits Trust Fund	\$14,847	\$18,595	\$3,747
Total Operating	\$288,704	\$389,163	\$100,460
Capital and Other Revenue	\$48,757	\$110,029	\$61,272
Grand Total	\$337,461	\$499,192	\$161,732

*The increase is mostly attributable to Bond/Loan Proceeds of \$50 million occurring in FY 2006, instead of FY 2005

General Fund Revenues

Total resources available in FY 2006 to support General Fund services include the estimated beginning fund balance of \$49.3 million and revenues of \$132 million. The city's overall General Fund revenue projections are based on historic trend data, expected population increases, projected inflation, performance of the national, state and local economies and statistical analyses.





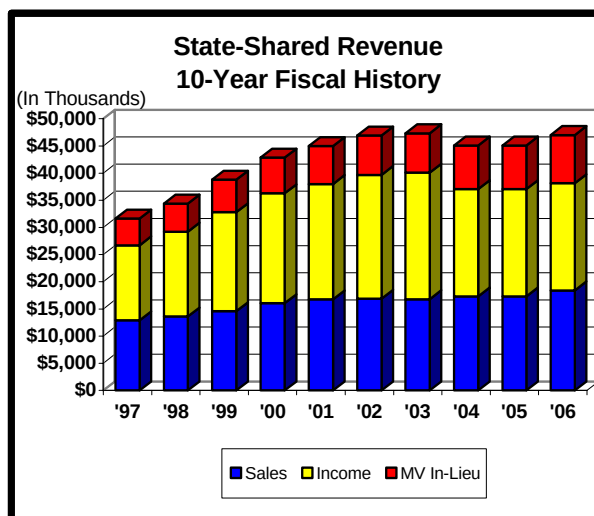
City Sales Tax: Glendale's largest source of locally generated revenue is the city sales tax. The General Fund receives 1.2 percent on all retail sales occurring within the city. The city expects to receive \$55.7 million in sales tax collections for FY 2006.

This revenue source has performed very strongly in recent years. For example, in FY 2004, city sales tax revenue actuals were \$6.2 million, or 14.4%, higher the actuals received in FY 2003. For FY 2005, we are projecting city sales tax actuals to come in \$2.4 million, or 4.8%, higher than the FY 2004 actuals. At the end of the 3rd quarter,

city sales tax receipts already are \$2.1 million ahead of FY 2004 actuals. For FY 2006, we are expecting \$3.5 million more than the amount we expect to receive in FY 2005, with \$1.9 million of that amount attributable to the addition of city sales tax to franchise fees, a new revenue stream that voters approved in a May 2005 election.

State-Shared Revenues: The State of Arizona shares a portion of its sales, income and motor vehicle taxes with cities based on population formulas established by state law.

For FY 2006, City Council held state-shared revenues, which represent 32 percent of the city's GF revenue budget, to the actuals received in FY 2004 (\$47 million). This conservative approach is being used because of the expected decrease in state-shared revenues in FY 2007. A mid-decade census will be conducted during FY 2006, and the recalculation of Glendale's pro rata portion of state-shared revenues is expected to mean a \$3.4 million loss to Glendale beginning in FY 2007. By taking this approach, the city is not building into its operating budget additional ongoing expenses supported by state-shared revenues.



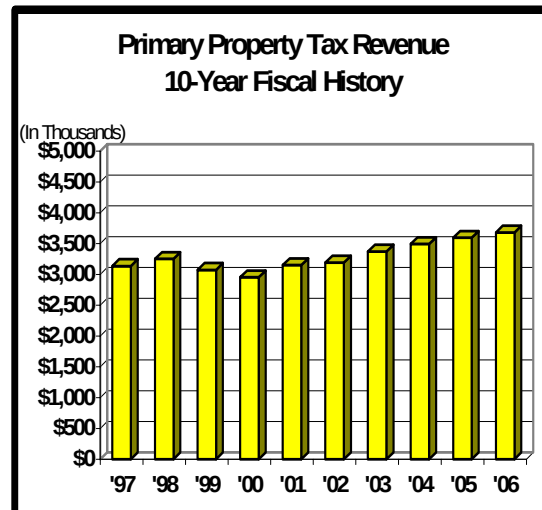
In terms of actual performance, this revenue source has done very well. At the end of the third quarter in FY 2005, collections for state-shared revenues are 4.6 percent or \$1.6 million ahead of collections through the 3rd quarter for FY 2004. The Joint Legislative Budget Committee, a bipartisan committee that includes respected economists from the private sector and the universities, is projecting robust growth – 6.6 percent for state sales tax receipts, 8.4

percent for state individual income tax receipts, and 19.1 percent for state corporate income tax receipts – for FY 2006. Given this outlook and the city’s conservative approach to budgeting this revenue source, the impact of the mid-decade census on state-shared revenues should not result in any operating budget reductions for the city.

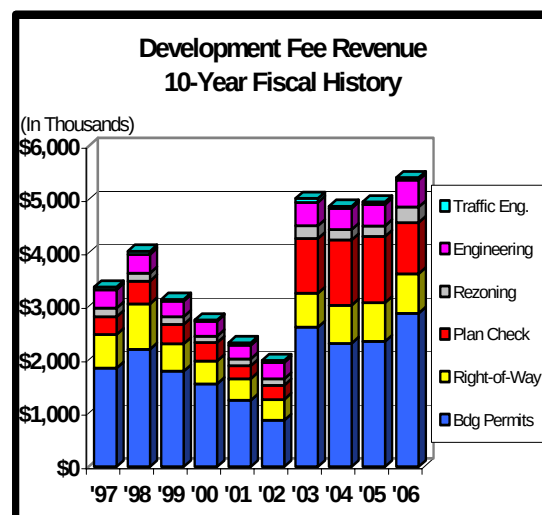
The largest state-shared revenue is the state income tax, which is expected to generate \$19.7 million in FY 2006. Income tax disbursements to cities lag behind collections by two years, so weak performance in FY 2004 reflected the waning economy in Arizona since 2002.

In FY 2000, cities received 15.8 percent of the state income tax revenue. In FY 2001, cities distribution was reduced to 15.0 percent. This resulted in a reduction of over \$1.0 million dollars to Glendale’s share of state-shared income tax revenue in the first year following the change. In FY 2003 and FY 2004, the state legislature further reduced the percentage to 14.8 percent and returned it to 15.0 percent in FY 2005 as it will remain for FY 2006. For FY 2006, the city projects it will receive \$18.4 million from state sales tax and \$8.9 million from motor vehicle taxes.

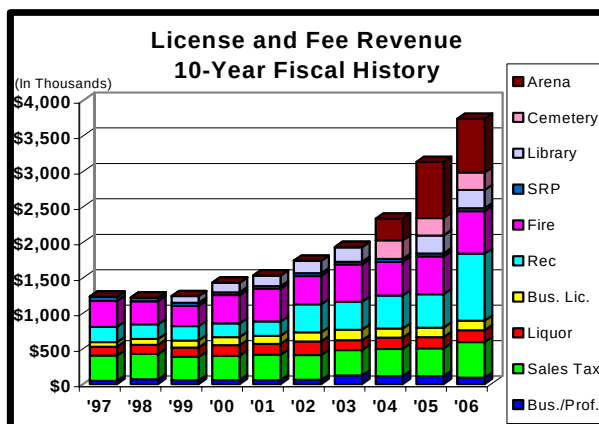
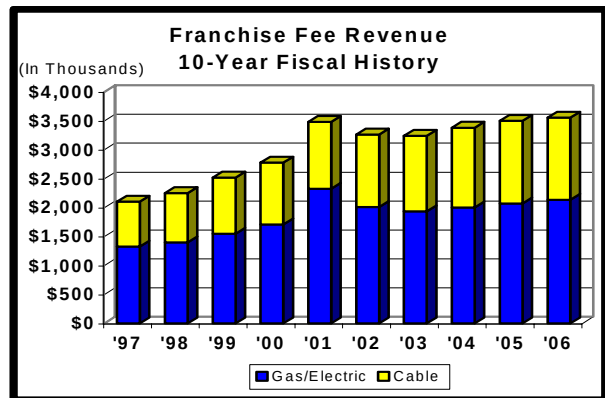
Primary Property Tax: Using Maricopa County estimates for assessed valuation, a primary property tax rate of \$0.3064 per \$100 of assessed valuation will result in revenues of \$3.7 million. This is a slight increase from FY 2005 receipts and the increase is attributable to new construction and rising property values in the city. The City Council made a policy decision to stabilize the property tax rate at \$1.72 to ease the tax burden for existing residents. The current levy is well below the legal maximum, and the city is in compliance with applicable property tax law.



Development Fees: Development-related fees include building permits, right-of-way permits, plan review fees, rezoning fees and engineering and traffic engineering plan check fees. Fee revenues are cyclical in nature and tend to reflect the economic health of the construction sector. Development fee revenue is predicted to increase to almost \$5.4 million in FY 2006. This represents a small increase from FY 2005 and a large jump from FY 2002 low point. This is attributable to a development fee rate increase and major new developments, such as those related to the arena and stadium.

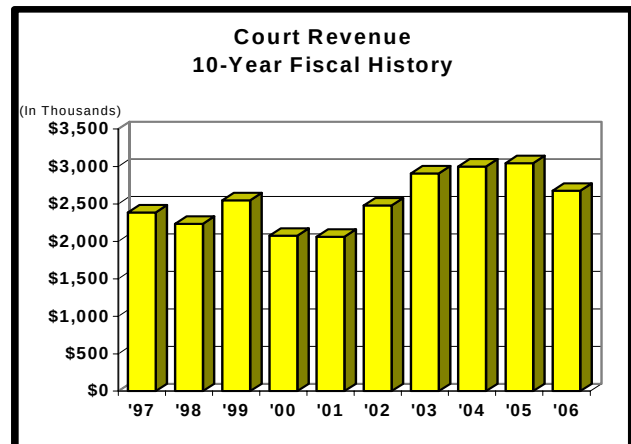


Franchise Fees: Franchise fees are paid to the city by the electric, gas and cable companies operating within the city. These fees tend to increase in response to population growth and rate increases by the various utilities. In all cases, the fees due the city are based on gross receipts for the franchised organization. Anticipated revenues from this source are approximately \$3.6 million for FY 2006.



License and Fee Revenues: This revenue category includes business and professional licenses, sales tax licenses, liquor licenses, special regulatory licenses, recreation fees, fire department fees, library fees, cemetery fees, and arena fees. As a group they are expected to generate \$3.7 million in FY 2006. This represents an increase from FY 2005, primarily due to new revenue generated from arena fees and the cemetery's revenue being re-directed as a general fund source.

Court Revenues: The Glendale City Court collects fines for parking and traffic violations, and civil and misdemeanor criminal cases. Traffic fines represent the largest portion of court revenues. The amount of revenue generated from fines can be affected by changes in the level of enforcement provided by the Police Department. Court revenue is estimated to reach \$2.7 million in FY 2006.

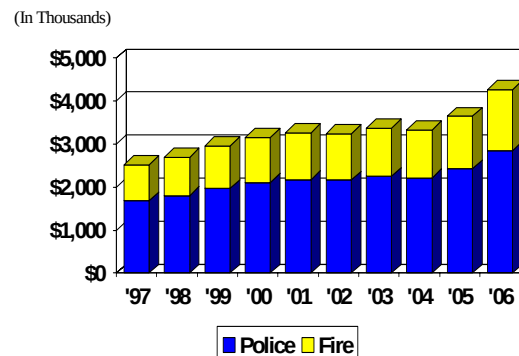


Other Revenues: This revenue category includes interest, staff and administrative chargebacks, rental income, capital lease proceeds, sale of assets and miscellaneous revenues. This amounts to \$10.1 million in FY 2006, compared to \$11.7 million in FY 2005, and \$12.4 million in FY 2004. The higher amounts are attributable to one-time capital lease proceeds, and city's policy, implemented in FY 2004, of charging other funds for General Fund department staff and administrative costs.

Police and Fire Special Revenue Funds

Special Sales Tax: The source of revenue for these funds is the 0.1 percent sales tax designated for Police and Fire services adopted by voters in 1994. Because this revenue source is subject to the same economic volatility as the general sales tax, the city's sales tax stabilization strategy applies. The projected revenue for FY 2006 is \$2.8 million for Police and \$1.4 million for Fire.

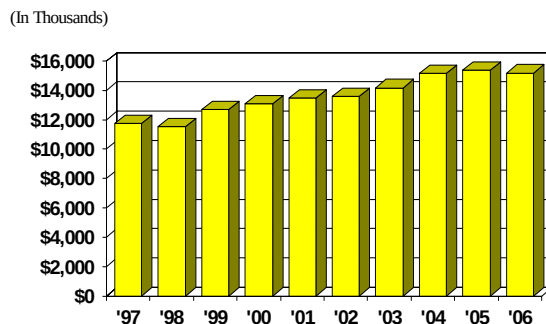
Police and Fire Special Revenue 10-Year Fiscal History



Street Fund Revenues

Street Fund revenues come from the state-shared Highway User Revenue Fund (HURF), which consists of gasoline and other fuel taxes, drivers licenses and vehicle registration fees, and other transportation-related fees and taxes. They must be accounted for separately and used for street maintenance and transportation services. HURF revenues will contribute \$15.2 million of Street Fund resources.

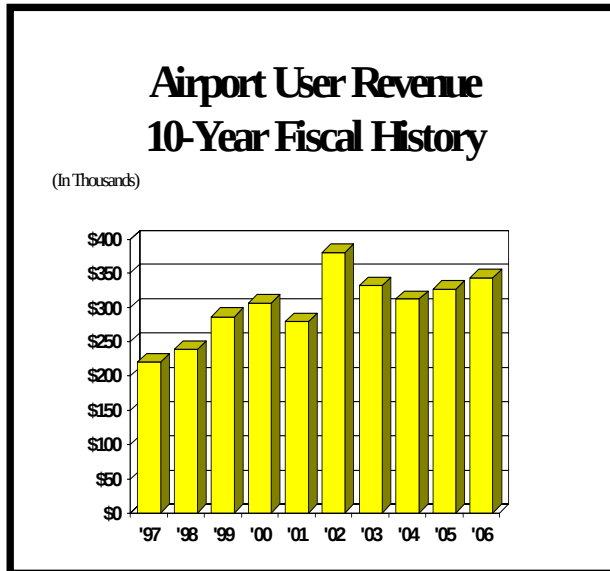
HURF Revenue 10-Year Fiscal History



HURF Revenue: HURF collections are affected by the general health of the economy, as well as specific industries such as tourism and trucking. Formula modifications made from time to time by the state legislature have affected Glendale's share of HURF dollars. For FY 2006, the state is projecting a decrease in HURF distributions to Glendale of 1.5 percent under FY 2005.

Airport Fund Revenues

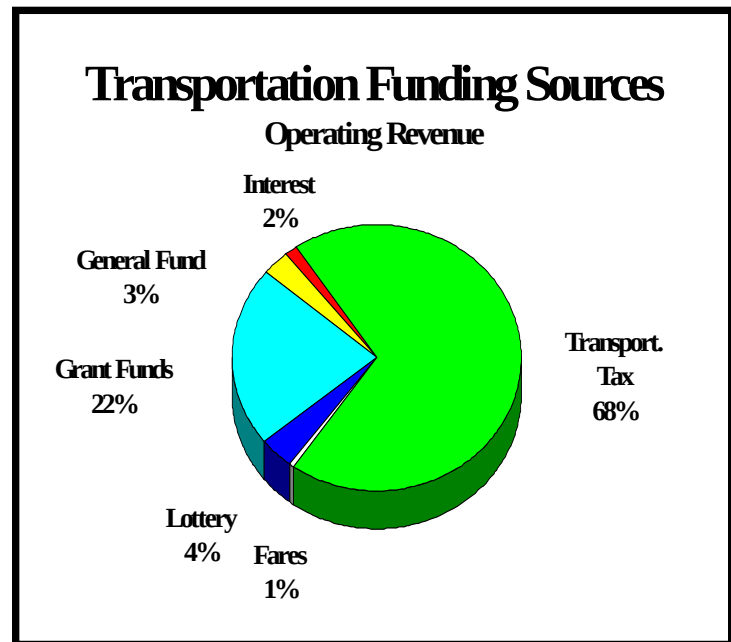
Airport revenues consist of user fees (61 percent), lease proceeds (4 percent) and a transfer from the General Fund (35 percent).



Airport User Fees: Airport user fee revenue comes from a combination of terminal space rentals, land leases, fuel-related fees, tie-down and hangar fees and other aviation-related fees. The city has achieved a 100 percent building lease rate for the last few years. Glendale is now aggressively pursuing additional airport facility users with an ultimate goal of airport self-sufficiency. Construction of the NHL Coyotes Arena and NFL Cardinals Stadium in conjunction with planned improvements to attract corporate jet customers should provide additional business opportunities for the airport. Revenues for FY 2006 are projected to be \$367,080.

Transportation Fund Revenues

The primary source of transportation revenue is sales tax revenue received from the Transportation Referendum Tax (0.5%) approved by voters in 2001. This tax funds the Glendale Onboard (GO!) Transportation Program, and is expected to generate an estimated \$19.3 million in FY 2005 and is projected to raise \$20.5 million in FY 2006. Total revenues are projected to be 27.6 million in FY 2006. These funds are used for various transit-related projects and expanding existing services. The General Fund will transfer \$900,000 into this fund this year to help sustain the delivery of transportation services.

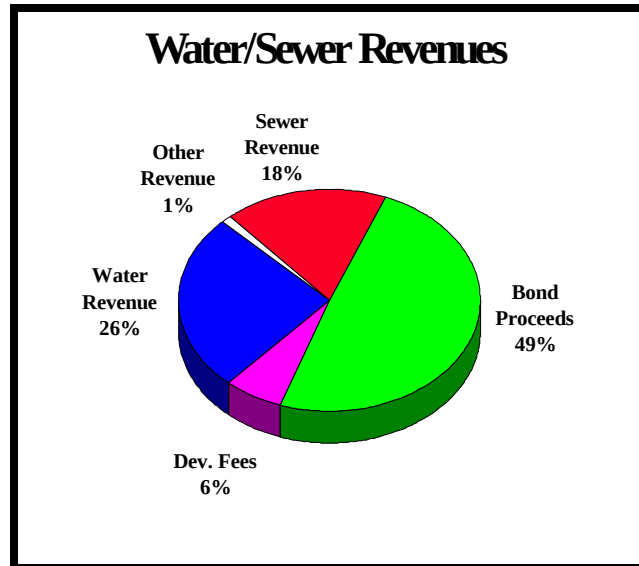


These funds and the GO! program are guided with the help of the Citizen's Transportation Oversight Commission (CTOC).

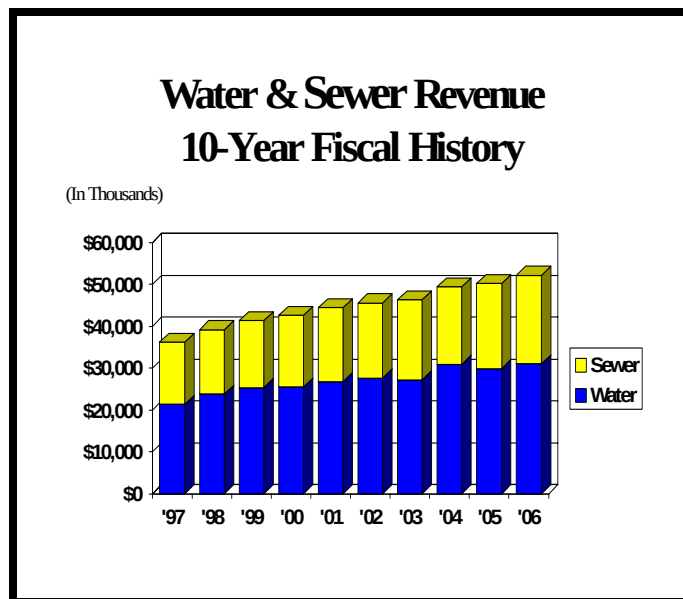
Other revenue sources include the city's allocation from the Local Transportation Assistance Fund, which is funded from state lottery revenues, is projected to total \$1.2 million in FY 2006. Grants will contribute about \$6.4 million more, with another \$200,000 coming from transit revenues and \$447,000 in interest earnings.

Water/Sewer Fund Revenues

In FY 2006, water sales and sewer fees will make up \$52.2 million of total revenues for this fund. Bond proceeds will yield an additional \$59.6 million and development impact fees (DIF) \$7.7 million. It is not expected that Water DIF and Sewer DIF revenue will increase significantly over FY 2005. Overall revenues for the Water/Sewer Fund amount to \$120.7 million in FY 2006.



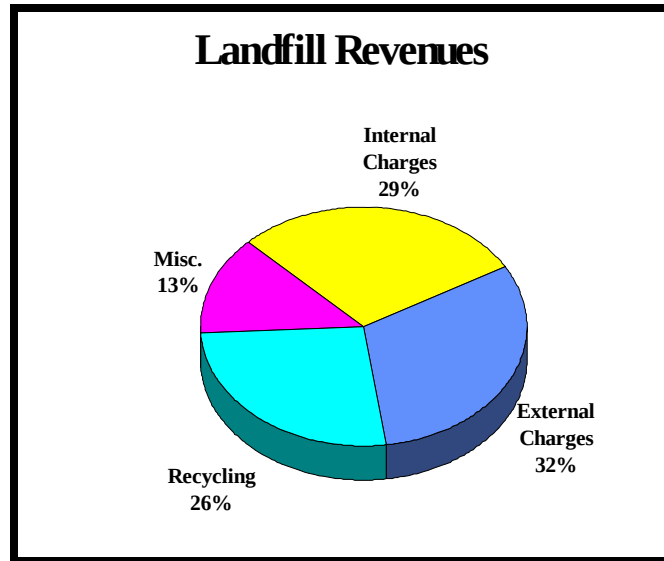
Water Sales: Revenues from water sales are influenced by rate changes, weather conditions and population growth.



Sewer User Fees: Though it is possible to measure actual water used each month, it is impossible to measure exact sewer usage. However, there is a strong correlation between water and sewer usage. Therefore, sewer user rates are set each year based on water usage in the months of January, February and March. The sewer user fee schedule was updated in 2002. A four percent revenue increase in 2003 and 2004 was needed to ensure that sewer user fees cover the actual cost of providing the service.

Landfill Fund Revenues

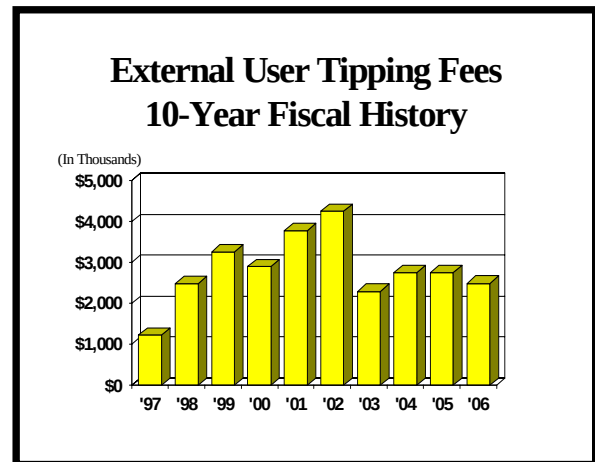
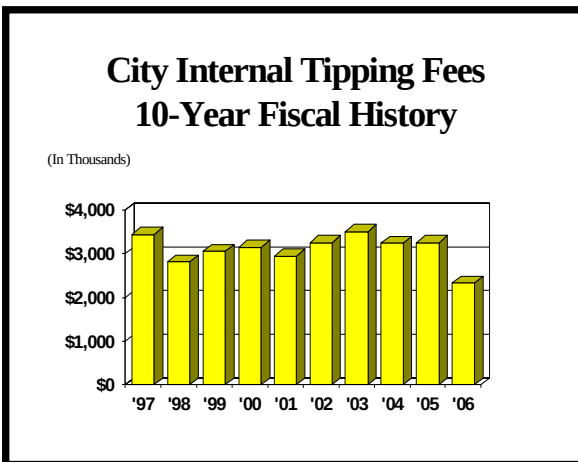
Glendale's internal divisions are charged an internal rate for use of the city landfill, generating \$2.3 million of landfill revenues. Outside users accounted for \$2.5 million of FY 2006 landfill revenues. The recycling program is projected to bring in \$2.1 million. Additional miscellaneous revenue comes from interest, development fees, chargebacks and other fees, and accounts for \$1.1 million. Total projected revenues for FY 2006 are \$8.0 million.



Internal Division Tipping Fees:

The current internal tipping fee paid by city divisions is \$12.57 per ton, which is a drop from the rate of \$19.50 charged in FY 2004. The rate will increase in FY 2006 to \$13.28 per ton. Internal tipping fees will generate \$2.3 million for the Landfill Fund in FY 2006.

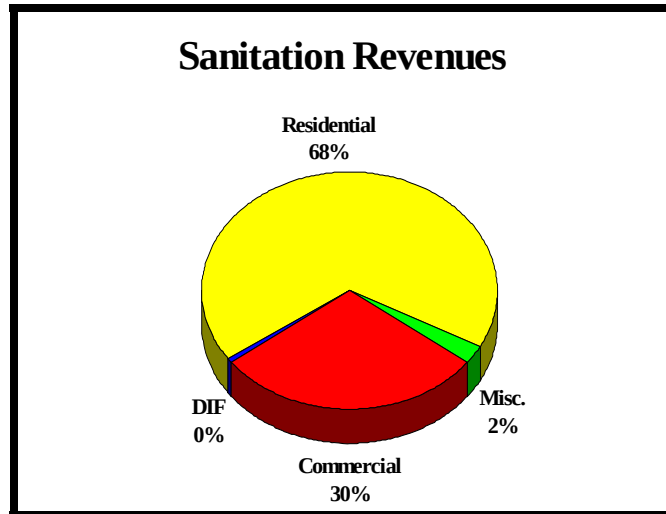
External User Tipping Fees:



Tipping fees paid by private haulers and other cities using the Glendale Landfill will generate \$2.5 million in revenue in FY 2006. The drop after FY 2002 was due to two major clients not renewing their contracts. There is no planned increase of the tonnage rate of \$26.00 charged to private haulers in FY 2006.

Sanitation Fund Revenues

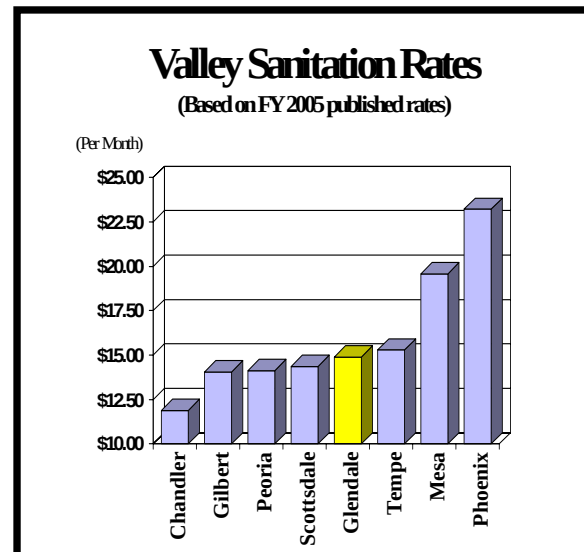
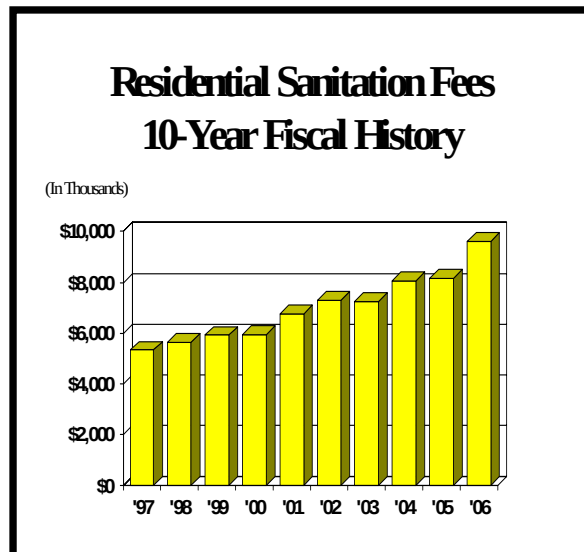
The city has prepared five-year financial plans for the Sanitation and Landfill Enterprise Funds. These plans consider operating and capital costs, equipment replacements, rate structures and service demands. Budget decisions are largely based on these long-range plans. Since landfill fees represent a significant part of the expenses incurred by the sanitation enterprise, landfill rates have a major effect on sanitation rates. Glendale's sanitation rate for FY 2006 is \$14.90, which was increased in FY 2005 from \$14.50. The fee adjustment will simply cover the increased cost of doing business.



The FY 2006 revenues of \$14.3 million for the Sanitation Fund come primarily from two sources: residential fees, projected at \$9.6 million, and commercial fees, projected at \$4.2 million.

Sanitation Service Fees:

Commercial fees charged to business and apartment accounts will amount to almost a third of revenues in FY 2006. The Sanitation division has dedicated a position to help secure new business accounts, and commercial rates are being reviewed.



EXPENDITURES

The FY 2006 Operating Budget

The FY 2006 Operating Budget totals \$290 million, which is an increase of \$22 million or 8.2 percent over the FY 2005 budget of \$268 million.

One-time additions to the budget account for \$16.3 million. These additions will not recur in future years, and include costs related to the stadium, arena, Westgate development, pay-as-you-go capital and economic development redevelopment/land acquisition.

Ongoing additions to the budget total \$15.4 million. A significant portion of this ongoing expense is related to employee merit and pay range adjustments, motor fuels, pavement management, water/sewer expenses, lease debt service increases and additional staffing throughout the city.

Operating Budget Changes

There are several significant additions to the city's operating budget in FY 2006. They are summarized below.

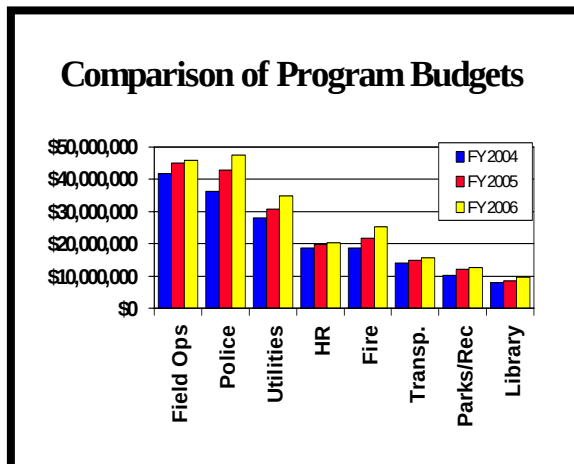
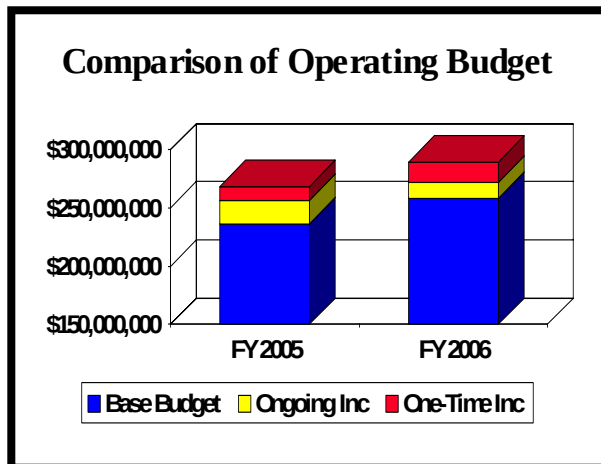
On the operating side, City Council approved new pay plans for both police and fire personnel to ensure we obtain the most highly qualified staff to provide public safety services to our residential and business communities. In addition, City Council approved pay adjustments for the rest of city staff to ensure we remain competitive in recruiting and retaining the best qualified staff. The pay adjustments are based on a market survey of other Valley cities and therefore will vary depending on whether a classification is below market, at market or above market. Overall, City Council approved the addition of \$4.2 million to the General Fund (GF) base budget to implement these important pay adjustments.

City Council also added 14.5 ongoing positions to the General Fund base budget and 13.5 ongoing positions to the base budget of other funds. Examples of some of the positions added to the FY 2006 budget are:

- three fire captains to staff phase I of the Rapid Response Team, an urban rescue team trained to respond to threats or acts of terrorism, a program that City Council approved in July 2004 when the city formally accepted a federal homeland security grant;
- two inspectors and a support secretary to ensure compliance with city codes that promote public health and safety, eliminate conditions that contribute to blight and deterioration, and preserve the quality of life in neighborhoods;
- one recreation supervisor to work with the construction manager on equipment purchases and to set up the staffing and program needs prior to

the opening of the new Foothills Recreation & Aquatic Center, the construction of which commenced in the spring of 2005;

- one service worker to work on the city's graffiti abatement team;
- two electronic information specialists to address the ongoing duties related to maintaining an up-to-date, sophisticated city website that offers residents and businesses access to e-services and other information;
- nine staff persons for the city's expanding water, wastewater, and sewer capital operations; and
- one equipment operator to address customer growth in the city's residential trash and recycling collection program, and one service worker for landfill operations.



Aside from additions to staffing levels, other additions to the FY 2006 operating budget include

- approximately \$570,000 in one-time funds to address specialized equipment needs of the Police Department, and \$1.3 million in one-time funds for overtime, vehicle maintenance and background investigations;
- approximately \$712,450 in one-time funds to provide paramedic training in advanced life support for staff assigned to the new fire station that is scheduled to open in north Glendale in early FY 2006;
- approximately \$120,000 in one-time funds to provide consolidated training and consulting services for the city's PeopleSoft enterprise software package used for a variety of functions related to finance, purchasing, asset management, budget, and human resources;

- approximately \$1.4 million in ongoing funds for the city's pavement management program (for a total budget of \$2.25 million), a long term maintenance plan to preserve the high quality of the city's network of streets; and
- approximately \$200,000 for the Neighborhood Improvement Grants program (for a total budget of \$700,000) to provide capital improvements to various neighborhoods throughout the city such as right-of-way landscaping enhancements.
- approximately \$519,084 in one-time funds to equip and \$71,420 of ongoing funds to initially staff the new Foothills Recreation and Aquatic Center in FY 2006;

While no police officer positions were added to the FY 2006 budget, thirty-six (36) additional officers are expected to be on the street by December 2005 as a result of filling numerous officer vacancies and realigning duties so officers can return to patrol duties. Staff plans to return to Council in early 2006 to report on the impact these officers is having on the Police Department's current calls for service and the department's ability to provide service to the community.

Table 2
Selected FY 2006 Budget Supplementals

Department	Amount	% Increase from FY 2005
Police Department	\$2,063,491	4.8%
Field Operations	\$4,161,515	9.2%
Fire Department	\$1,534,663	7.0%
Information Technology	\$1,473,529	26.5%
Engineering	\$1,282,158	24.7%
Utilities	\$3,604,913	11.7%
Building Safety	\$2,044,774	40.0%
Parks & Recreation	\$874,587	7.5%
Transportation	\$602,632	4.1%
City Attorney	\$566,000	24.3%
All Other	\$13,461,917	16.3%
Total Supplementals	\$31,670,179	11.8%

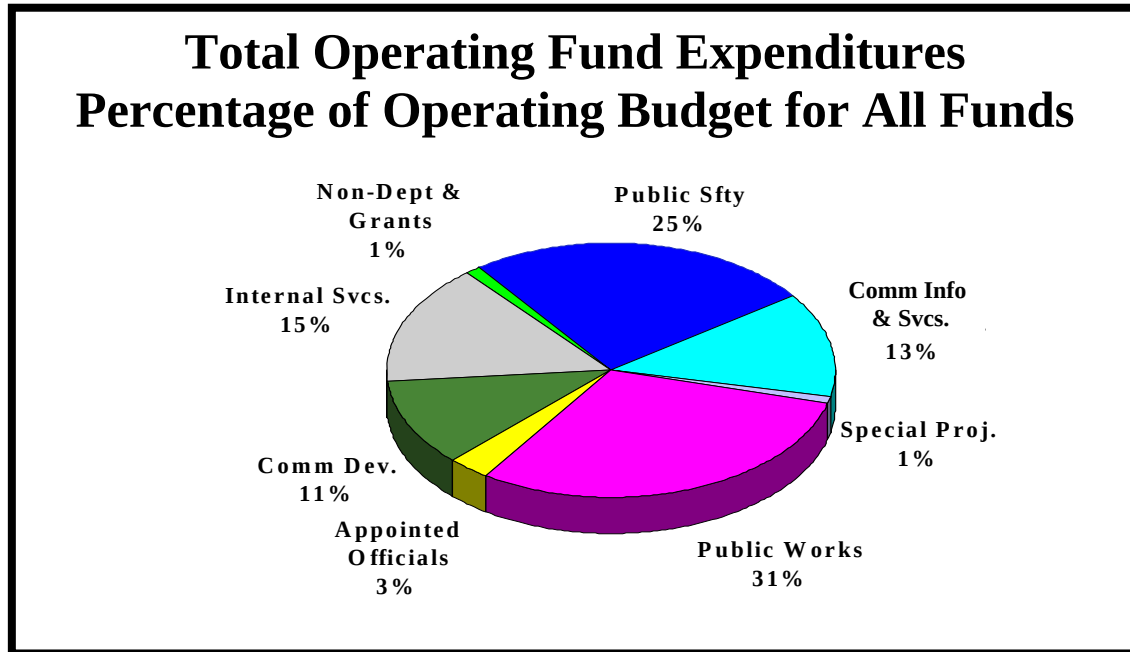
Operating Budget Summary

In most cases, Glendale's fund structure coincides with the cities organizational and program structure. Table 3 shows the operating budgets for each operating fund from FY 2004 to FY 2006. The "other" category includes stadium, arena and grant related costs, which are mostly self-funded.

Table 3
Operating Budget Summaries FY 2004 to FY 2006

(All Dollars in Thousands)

Fund	2004 Budget	2005 Budget	2006 Budget	2006 vs. 2005
General Fund	\$104,309	\$126,500	\$143,751	13.6%
Streets	\$11,461	\$12,764	\$14,426	13.0%
General Services	\$5,564	\$5,756	\$7,169	24.5%
Transportation	\$9,019	\$9,401	\$9,820	4.5%
Airport Operating	\$540	\$557	\$566	1.5%
Cable Equip. Repl.	\$55	\$55	\$55	0.0%
Court	\$276	\$320	\$345	7.7%
Water and Sewer	\$31,424	\$35,809	\$39,087	9.2%
Landfill	\$8,394	\$8,240	\$7,348	(10.8%)
Sanitation	\$13,760	\$14,002	\$13,196	(5.8%)
Risk Management	\$2,250	\$2,250	\$2,250	0.0%
Tech Replacement	\$1,786	\$1,786	\$1,786	0.0%
Benefits Trust Fund	\$12,577	\$13,356	\$13,692	2.5%
Vehicle Replacement	\$800	\$2,507	\$2,439	(2.7%)
Self-Sustaining Fund	\$2,047	\$2,236	\$2,306	3.1%
Housing	\$8,018	\$8,186	\$8,360	2.1%
Library	\$400	\$521	\$524	0.6%
Police Special Assessment	\$2,395	\$3,020	\$3,215	6.5%
Fire Special Assessment	\$1,485	\$1,451	\$1,317	(9.2%)
Civic Center	\$671	\$709	\$755	6.4%
Worker's Comp Fund	\$1,407	\$1,407	\$1,407	0.0%
Other	\$18,362	\$17,167	\$16,186	(5.7%)
Total	\$237,000	\$268,000	\$290,000	8.2%



The largest operating group, regardless of funding source, is the Public Works Group, which accounts for 31 percent (\$87.8 million) of the total operating budget. The public works group includes the Utilities Department, Field Operations Department, Engineering Department, and the Environmental Resources Department. These departments provide water and sewer treatment and transmission services, street and right-of-way maintenance services, solid waste collection and disposal services, as well as recycling operations; building and equipment maintenance services; cemetery services; construction engineering services and capital program management for the city's capital improvement program; water conservation programs for residents and city departments; water quality testing services for the city's drinking water and reclaimed water services; and long-term water resource planning.

The second largest group at \$72.8 million is Public Safety, which makes up 25 percent of the total operating budget. Services provided by this group include police and fire protection, emergency medical services and related support services such as 911 dispatch.

The Community Information & Services Group includes the following departments: Parks and Recreation, Library Services, the Public Arts Program, Community Partnerships, and Community Housing and Revitalization. This group accounts for 13 percent of the total operating budget, or \$39 million.

The City Manager's Group, now called the Internal Services Group, includes those operations reporting directly to the city manager or assistant city manager. These departments account for 15 percent (\$44.2 million) of the total operating budget. They include the City Manager's Office, Human Resources, Community Action Program, Intergovernmental Relations, City Auditor, Marketing and Communications, Finance, Information Technology, and Management & Budget. Some of the services these departments provide include financial,

accounting, and payroll services; revenue collection services; information systems development and management; grants coordination and budgeting services; marketing, tourism, and special events services; personnel services related to recruiting, hiring, and training staff; and performance management services.

The Community Development Group represents 11 percent (\$32.6 million) of the total operating budget. Departments in this group include Planning, Transportation, Building Safety, Code Compliance and Economic Development. Some of the services these departments provide include the issuance of building permits; inspections related to new construction; services related to traffic engineering, streetlights, traffic signals, traffic signs and markings; public transit, and airport operations.

The Appointed and Elected Officials Group is made up of departments whose department heads are appointed by the Mayor and Council or are elected to office. The group accounts for 3 percent (\$8.5 million) of the operating budget and includes the operation of the mayor's office, city council office, city clerk, city attorney and the city court.

Non-departmental expenses include annual dues for membership agencies like the National League of Cities and Maricopa Association of Government, outside legal fees, unemployment benefit payments, etc. Non-Departmental and miscellaneous grant administrative expenses account for 1 percent (\$3.1 million) of the operating budget.

A new group named Special Projects accounts for the remaining 1 percent of the budget total (\$2.1 million) and includes the operation of homeland security coordination, materials management and warehouse services, the civic center, and financial analysis of new, large-scale projects related to economic development opportunities.

Staffing and Personnel Issues

As with any service organization, personnel costs are a significant part of the total operating budget of the city. Table 4 provides a comparison of staffing levels in recent years.

Table 4: Staffing Levels by Fund
(Full-Time Equivalents)

Fund	2001-02	2002-03	2003-04	2004-05	2005-06
General Fund	1,160.55	1,170.55	1,187.05	1,260.91	1,300.26
Streets	96.00	96.00	96.00	96.00	96.00
General Services	40.00	42.00	42.00	42.00	39.00
Transportation	26.25	40.25	42.25	42.25	43.25
Airport	5.00	5.00	5.00	5.00	5.00
Housing	23.00	23.00	23.00	25.00	25.00
C.D.B.G.	8.75	8.75	8.75	8.75	8.75
Other Grants	9.50	11.00	11.00	11.00	10.50
Water/Sewer	181.00	181.25	181.25	191.25	200.25
Sanitation	65.00	62.00	65.00	68.00	69.00
Landfill	43.00	42.00	37.00	38.00	39.00
Art and Parks	1.00	2.00	3.00	5.00	6.00
Police (Special Assess.)	33.00	33.00	33.00	33.00	33.00
Fire (Special Assess.)	18.00	18.00	18.00	18.00	18.00
Civic Center	6.00	6.00	6.00	6.00	6.00
Arena	0.00	11.00	12.00	1.00	0.00
Court Fund	0.00	1.00	3.00	3.00	3.00
Stadium Development	0.00	0.00	6.00	20.00	13.00
Telephone	1.00	1.00	1.00	1.00	1.00
Total	1,717.05	1,753.80	1,780.30	1,875.16	1,916.01

Overall, the city takes a conservative approach to adding new positions and expanding its service delivery system to ensure that basic services can be sustained regardless of revenue and expense fluctuations. Staff increases are typically closely tied to population growth.

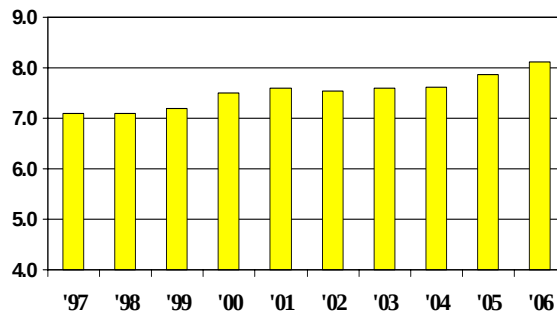
The FY 2006 budget increases the total authorized staffing by 40.85 FTE's. Some of the areas receiving additional staff include Code Compliance, Information Technology, Public Safety and the Utilities Department. Schedule 6, found in the *Schedules* section of this document, provides detail on the city's authorized staffing.

The total authorization of 1,916.01 full-time equivalent (FTE) positions will serve an estimated population of 236,037 by July 2006. This results in a staffing ratio of 8.12 employees per 1,000 residents in FY 2006.

As the accompanying graph indicates, Glendale maintains one of the lowest staff to population ratios of any city in the metro Phoenix area, and does so without sacrificing the quality of services provided to residents.

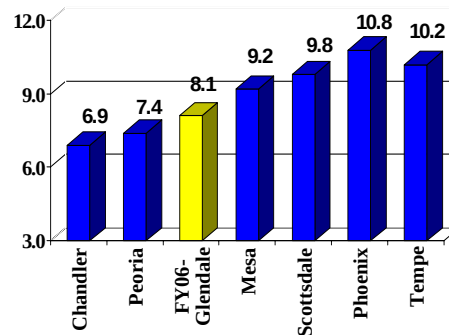
Authorized Staffing

Per 1,000 Population
10-Year Fiscal History



Employees per 1,000 Population

FY 2005



General Fund Expenditures

Included in the General Fund total is the Streets Fund. The total General Fund operating budget for FY 2006 is \$158.2 million. At 40 percent or \$63.8 million, Public Safety is the largest component of the General Fund budget, followed by the Community Information & Services group at 14 percent and Public Works at 13 percent. The accompanying graph displays the General Fund budgets by group as a percentage of the whole.

All street-related costs eligible for Highway User Revenue Fund (HURF) allotment are budgeted as expenses of the Street Fund. In addition, the debt payment on street revenue bonds comes from the Street Fund in the form of a transfer to the Street Debt Service Fund.

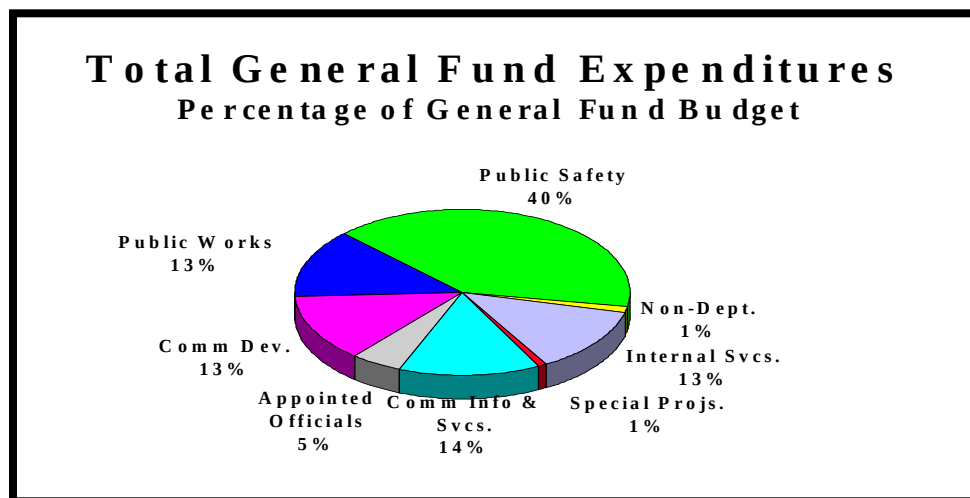


Table 5 compares the FY 2006 General Fund budgets by group to FY 2005.

Table 5
General Fund Budget By Group Comparison
(All Dollars in Thousands)

Group	FY 2005 Budget	FY 2006 Budget	FY 2006 Percent Of Total
Public Safety	\$55,829	\$63,796	40.3%
Community Info & Svcs	\$18,357	\$21,428	13.5%
Public Works	\$19,384	\$20,892	13.2%
Community Development	\$18,153	\$20,801	13.2%
Internal Services	\$17,782	\$20,212	12.8%
Appointed Officials	\$7,520	\$8,137	5.1%
Special Projects	\$957	\$1,327	0.8%
Non-Departmental	\$1,281	\$1,584	1.0%
Total	\$139,264	\$158,214	100.0%

Operating Budget Highlights

This section addresses the major changes made to each area's operating budgets effective with the start of FY 2006.

Public Safety: The Public Safety Group provides police and fire protection, emergency medical services and related support services such as 911 dispatch and communications. Glendale's Fire Department is accredited by the Commission on Fire Accreditation International. Glendale's Police Department also is accredited through the independent Commission on Accreditation for Law Enforcement. Glendale's public safety personnel remain committed to the community and continue innovative programs and partnerships.

City Council continued its commitment to ensuring public safety for the community by approving one-time funding increases for FY 2006 to address specialized equipment needs of the Police Department, overtime needs, increased costs for vehicle maintenance, the cost of background investigations for new police hires, and paramedic training in advanced life support for staff assigned to the new fire station that is scheduled to open in north Glendale. In addition, three fire captain positions were added to staff phase I of the Rapid Response Team, an urban rescue team trained to respond to threats or acts of terrorism, a program that City Council approved in July 2004 when the city formally accepted a federal homeland security grant.

Public Works: This group includes the Utilities, Field Operations, Engineering, and the Environmental Resources departments. The group provides city services that are often overlooked or taken for granted, yet are essential to the healthy operation of the city. The Utilities Department, for instance, provides millions of gallons of clean water each day by treating water to meet regulatory requirements, delivering water to residents and businesses and delivering wastewater to sewer treatment plants.

A total of nine new positions were added for the Utilities Department to address the city's expanding water, wastewater, sewer capital operations plant operations and funding increases were approved for the rising costs of wastewater transmission, treatment, odor control and the delivery of raw water, among other things.

The Environmental Resources Department developed a drought management plan in case the region's drought worsens, and it offers many classes about desert landscaping and other water conservation strategies. This department also is responsible for all water quality testing for the city's drinking water.

The Engineering Department received one-time funding increases to address operating and maintenance expenses related to a city-owned facility that is, in part, leased to private businesses, and to add one contractual employee to work as a property agent.

The city's Field Operations Department maintains over 700 miles of city streets as well as all city buildings, from water treatment plants to recreation facilities to city hall. This department also provides solid waste services, including refuse and recycling collection, refuse disposal, and recycling processing. The Field Operations Department also maintains and repairs all city vehicles and equipment. Funding increases were approved for the rising costs of motor vehicle fuel and the addition of a staff person for the city's graffiti abatement program. Most notable is the addition of \$1.4 million in ongoing funds for the city's pavement management program (for a total of \$2.25 million), a long-term maintenance plan to preserve the high quality of the city's network of streets.

Community Information & Services: This group provides services that probably are the most visible to the public. The services include the provision of parks, open space, and recreation activities, library services like programs that promote life long learning, literacy and the love of reading, and the public arts program. In addition, citizen education services and neighborhood partnership programs are provided through this group, as well as rental assistance and housing services for eligible applicants under the Section 8 and Low Rent Public Housing programs, which are federally funded.

Staffing additions were approved for the parks and recreation department for after school programs and a new park. Other notable additions to the FY 2006 budget include

- approximately \$60,178 in ongoing funds to expand the Audio/Visual Production capabilities housed in the Parks and Recreation Department in FY 2006;
- approximately \$63,250 in one-time funds to continue park ranger coverage at the city's parks and open space amenities; and
- approximately \$200,000 for the Neighborhood Improvement Grants program (for a total of \$700,000) to provide capital improvements to various neighborhoods throughout the city such as right-of-way landscaping enhancements.

Community Development: Departments in the Community Development Group include Planning, Transportation, Building Safety, Code Compliance, and Economic Development. Some of the services these departments provide include the issuance of building permits; inspections related to new construction; services related to traffic engineering, streetlights, traffic signals, traffic signs and markings; public transit, and airport operations.

New positions added for the departments in this group include one cross connection control inspector, two code compliance inspectors and one secretary and several one time inspector positions for building inspections at the Westgate and Cardinals Stadium sites. Funding increases were approved to cover new traffic signal installation, Dial-A-Ride services and the cost of airtime cards for laptop computers used in the field by the city's building and code compliance inspectors. There is \$3 million budgeted for redevelopment land acquisition.

Internal Services: The City Manager's Group, now called the Internal Services Group, includes those operations reporting directly to the city manager or assistant city manager. They include the City Manager's Office, Human Resources, Community Action Program, Intergovernmental Relations, City Auditor, Marketing and Communications, Finance, Information Technology and Management & Budget.

A one-time funding increase was approved for the city of Glendale web site redesign. Funding increases were approved for consulting services related to external audits; the addition of one accountant to address financial reporting duties related to capital projects and debt management; and for consulting services related to system analysis for accounting and financial reporting services. Also, funding was increased to address the rise in debt service obligations related to variable interest rates for capital leases.

In addition, funding increases were approved for operating equipment and maintenance costs for the city's cable television station; the addition of a new position for the intergovernmental relations program; and the addition of two electronic information specialists to manage content on the redesigned city of Glendale website.

Appointed and Elected Officials: This group includes the operation of the Mayor's Office, Council Office, City Clerk, City Attorney and the City Court. Funding increases were approved for contract employees and other expenses related to municipal court and city attorney operations.

Special Projects: This newly formed group beginning in FY 2006 includes new project/financial analysis, homeland security, and the warehouse, civic center and materials management divisions. The staffing for this group is comprised of positions reassigned from other groups.

Transfers to Other Funds

The General Fund supports a number of other funds within the city. A total of \$12.7 million will be transferred to other funds in FY 2006. The largest of these transfers is \$5 million to the National Events Fund. A transfer of \$1.8 million will go to the Municipal Property Corporation debt, the Streets Fund will receive \$1.8 million, and another \$900,000 will go to the Transportation Fund. Other transfers will go to the Civic Center, Airport, Court, Housing, various grant funds and the Stadium. Transfers between funds are detailed in Schedule 4 of the *Schedules* section of this document.

Police and Fire Special Revenue Funds Expenditures

These fund resources are primarily designated to support the salaries of additional police officers and firefighters. A total of \$3.2 million will be appropriated from the Police Special Revenue Fund to provide police services, and \$1.3 million from the Fire Special Revenue Fund is designated to provide fire protection and emergency medical services.

Airport Fund Expenditures

The Airport Fund operating budget is \$566,000, which is funded by airport revenues of \$367,080 and the remainder is covered through a transfer from the General Fund. Much of these appropriations fund daily operations at the airport, including fulfilling FAA safety regulations.

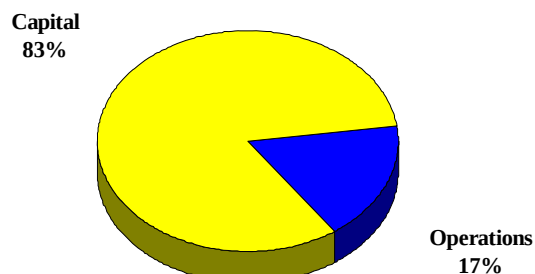
Continuing efforts to develop more revenue sources, coupled with prudent cost control measures, should bring the airport to self-sufficiency in the near future. Once runway and facility improvements are completed, staff believes the Glendale Airport will be able to attract corporate jet customers. This, coupled with uses from professional hockey, football and other major events occurring in Glendale, can make the city's airport a self-sustaining transportation hub for the West Valley.

Transportation Fund Expenditures

The Transportation Fund includes operating and capital expenses related to providing public transit services in accordance with the Glendale Onboard (GO!) Transportation Program. Approximately \$46.4 million is budgeted for capital outlays, and the total operating budget for the Transportation Fund is \$9.8 million.

The largest portion of operating expenses is used to pay for the fixed-route service, which amounts to \$4.7 million. These services were recently expanded in Glendale as part of the voter-approved GO! initiative. In addition, \$2.6 million is allocated for the Dial-a-Ride service, which serves physically challenged residents and individuals with special transportation needs. Program management, engineering, education and traffic mitigation consume the remainder of this budget.

Transportation Fund Expenditures



Water/Sewer Fund Expenditures



Water/Sewer Fund Expenditures

In Arizona's desert environment, water is probably one of the most essential services the city provides. Glendale is fortunate to have reliable, long-term sources of water from the Salt River Project, the Central Arizona Project (Colorado River water) and groundwater. Although water from these sources is becoming more expensive to

obtain and treat, Glendale water rates are reasonable when compared to both local and national standards. The operating budget for this fund is \$39.1 million for FY 2006, with \$121.5 million in capital outlays and \$14.3 million in debt payments planned from this fund.

Landfill Fund Expenditures

The total operating budget for FY 2006 is \$7.3 million, compared to \$8.2 million in FY 2005. FY 2006 will be the fifth full year of operation for the recycling program, which includes the recycling education and inspection programs and the full cost of the materials recycling facility. Recycling accomplishes a number of city objectives, such as improving the environment, extending the useful life of Glendale's only landfill, and generating revenue from the sale of reusable materials.

Sanitation Fund Expenditures

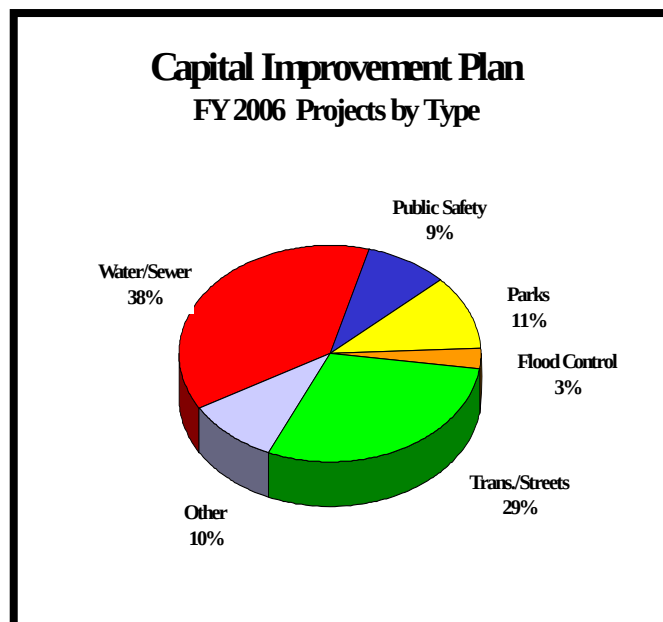
The sanitation divisions will add one additional position this year to address growth in residential trash and recycling collection programs throughout the city. The total operating budget for FY 2006 is \$13.2 million, down from \$14 million in FY 2005.

Benefit Trust Fund

The Benefit Trust Fund was created in FY 2001 to track city and employee health care contribution payments and to pay health insurance policy premiums for employees and retirees. The fund has an operating budget of \$13.7 million for FY 2006. This fund begins FY 2006 with a balance of \$6.2 million to help offset the increasing costs of insurance, and revenues are expected to be \$18.6 million.

Capital Improvement Budget Summary

The total capital improvement budget for FY 2006 is \$326.5 million. This includes a carryover from FY 2005 of \$176.6 million to complete existing projects and \$149.9 million for new projects. This is an increase of \$39.7 million, or 14 percent, compared to the FY 2005 capital improvement budget of \$286.9 million. For more details, please refer to the *Capital Improvement Budget* section of this document. The accompanying graph provides a percentage breakdown of new projects by type.



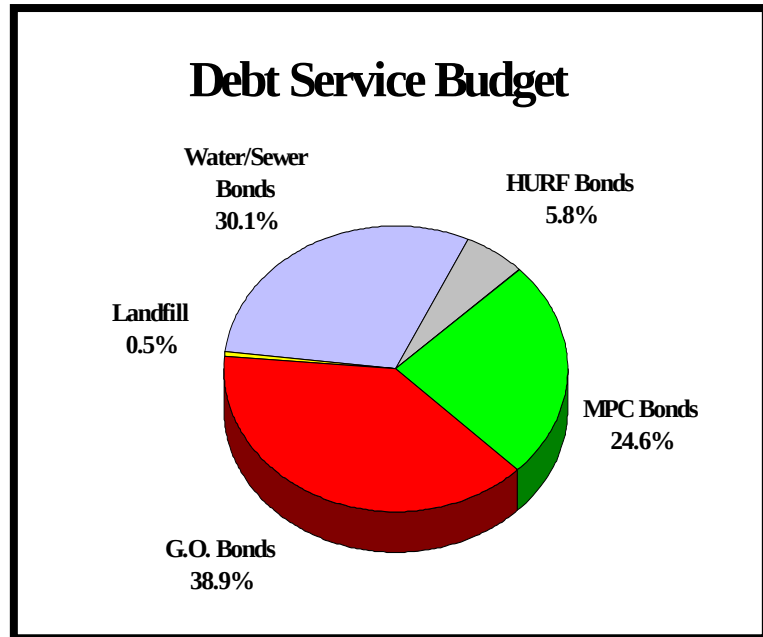
Debt Service Budget Summary

The City has used debt financing for a number of years to finance infrastructure. The amount of debt incurred must be compatible with the City's goals pertaining to the capital program, the financial plan and the operating budget.

The Government Finance Officers Association recommends local governments develop a formal comprehensive debt management plan. The City maintains a formal Debt

Management Plan, which is a separate document that the Finance Department develops in conjunction with the Management and Budget Department. The Debt Management Plan is designed to manage the issuance of the city's debt obligations and maintain the City's ability to incur debt and other long-term obligations at favorable interest rates for capital improvements, facilities and equipment beneficial to the city and necessary for essential services. This section is not intended to review the City's total debt position. That discussion is found in the Debt Management Plan.

The total debt service budget for FY 2006 is \$47.4 million, compared to \$46.6 million in FY 2005. The accompanying graph illustrates how the debt service budget is divided among different types of debt service categories. For a discussion about these debt service categories, please see the "Financing the Capital Improvement Plan (CIP)" section of the CIP discussion in this budget document.



Conclusion

This Budget Summary is intended to provide a general overview of the FY 2006 budget document and to highlight some of the more significant program changes and policy issues addressed in the budget document. The sections that follow the Budget Summary section provide more detailed information about the city's organizational structure, its goals and objectives, and operating budgets for each city department.

Documents comprising the foundation for Glendale's annual budgeting process have been included in this budget document as well. The *Financial Plan* and *Financial Policies* documents identify and explain the strategies used to meet and stabilize city revenues and expenses, and ensure the continuity and reliability of basic services. The *Five-Year Forecast* addresses the long-term financial projection for city revenues and expenditures.

In addition, the city is continuing to work on implementation of a new *business model* and departmental *business plans* that are based on the City Council's strategic priorities. In future city budgets, the Mayor and Council's vision for the community will be outlined and then translated into specific actions and programs through departmental business plans. This will then guide the budget process to ensure the broad goals of citizens are achieved through each dollar spent by the city.

The long-range blueprint for the financing and construction of large projects is contained in the *Ten-Year Capital Improvement Plan*. The *Schedules* section contains detailed information about the City of Glendale's fund accounting system, operating revenues, debt service management and authorized staffing levels.

A *Frequently Asked Questions* (FAQ) guide is included in the appendix to help clarify the words and phrases that may have specialized meaning when applied to municipal government budgeting practices. This FAQ document is a good primer for those who wish to brush up on their financial terminology or want to find parallels between their own personal budgets and the city's overall budget.

The City of Glendale publishes several other documents that may be of interest and assistance in understanding city operations. These include the *Comprehensive Annual Financial Report*, available from the Finance Department; the *Debt Management Plan*, also available from the Finance Department; the *Glendale General Plan*, which was overwhelmingly approved by voters in 2002 and available from the Planning Department; and the *Glendale Annual Report*, distributed by the Marketing Department.

Questions, comments or observations regarding the Glendale Annual Budget document should be directed in writing to:

City of Glendale
Management and Budget Department
6829 North 58th Drive, Suite 200
Glendale, Arizona 85301
Phone: (623) 930-2264
Fax: (623) 915-2694
Email: mschilz@glendaleaz.com

City Financial Policies



The city's newest public safety facility, located on 83rd Avenue south of Glendale Avenue, houses both a fire and a police station and serves the city's rapidly growing western area.

FIVE-YEAR FORECAST

Introduction

Glendale's annual and long range budgeting process is shaped and guided by the three key foundation documents contained within the Annual Budget. They are the City of Glendale's *Five-Year Forecast*, *Financial Plan* and *Financial Policies*. Together these documents help the City Council ensure that, regardless of changing economic times, city government has the financial stability and economic resources it needs to provide essential services and maintain Glendale's high quality of life in future years.

This section will focus on the General Fund (GF) given the breadth of GF operations. Nevertheless, much of what is discussed in this section also applies to city operations that are not directly supported by GF revenues, such as the enterprise fund operations.

Why Do We Do Forecasts?

Forecasting is such an automatic part of our lives that most of us do it every day without giving the process much conscious thought. For example, if you drive to work, you will make many assumptions and predictions each morning about how various factors will affect the length of time it will take to make the trip. These activities are the most basic elements of the forecasting process.

From past experience, you can reasonably predict how long the trip takes under normal circumstances assuming you drive at the legal speed limit and meet all traffic requirements such as red lights and stop signs. You might adjust your travel forecast and leave home a little earlier on Mondays when traffic is usually heavier, or if it is raining, or you have to pick up a co-worker on that particular day. You might factor in some extra time for unanticipated but common events such as a traffic accident, a closed freeway lane on your route or other events that might slow your progress and increase your travel time.

Once you are on the road, you will be continually fine-tuning your forecast. As you drive you may look ahead to the short-term future, checking the progress of the cars in front of you, and periodically changing traffic lanes to stay on your projected schedule. You might also look a little further into the future, to the next traffic light or the freeway on-ramp. If the access ramp looks too congested, you might decide to alter your route to avoid a possible freeway backup. Continuous monitoring and fine-tuning adjustments are also characteristic of the budget forecasting process.

If past experiences, assumptions and predictions regarding future events were reasonably accurate, resulting in a reliable forecast, you should expect to arrive at work on time. However, even with the best information and forecasting tools, there may be rough spots in the road—those unknown or uncontrollable variables that can never be predicted in advance.

For instance, your actual versus forecast results will be very different if, when you try to start your car in the morning, you discover the battery is dead. Forecasting our individual, daily routines is relatively simple. However, forecasting becomes increasingly difficult as goals and objectives become more varied and complex, and less reliable as the forecast period lengthens. The number of and potential for unpredictable events and uncontrollable variables also becomes much greater. For example, it is harder to forecast for a vacation next year than to forecast your daily trip to work. It is harder still to plan for that vacation in a way that will not have a negative effect on other, longer-range objectives, such as saving enough money to purchase a home in five years.

Most cities go through this type of forecasting process on a much grander scale, using more sophisticated tools to evaluate their current status in relation to their short and long-range goals and objectives. They also make predictions about how future events and circumstances will or may affect their financial stability.

The City's Forecast

The *Five-Year Forecast* provides the contextual framework within which our City Council develops its annual and long-term goals and objectives and the leadership team prepares its annual operating budget. The Management and Budget Department updates the forecast each year to adjust for changes in national and local economic conditions and trends, changes in Council priorities and policies, and other variables that might affect the city's ability to provide needed services and maintain its financial integrity in future years.

The *Five-Year Forecast* helps our elected officials and executive management identify the direction in which the city is going and where the city will be in five years. The forecasting process is continuous. Fine-tuning adjustments are made each year as part of the normal budgeting process. Forecasting is one of the most powerful tools we have available to help us make informed decisions, based on available information, to ensure the city's future vitality and economic stability.

Shifts in demographics, economic conditions, and societal values impact how the city operates. This is especially notable in growing communities such as Glendale, where the City must continually assess its ability to support existing services and address new service needs well into the future. By evaluating important trends and economic conditions included in long-range forecasting models, the City is better able to gauge its ability to provide essential services over an extended period of time.

Long Range Forecasting Models

In order to provide the most accurate and timely data, the Management and Budget Department uses a long-range forecasting model for the General Fund (GF). The model is updated and refined each year before the city's annual budgeting process begins. The Management and Budget Department also uses forecast and rate-setting models for the enterprise funds. These models are used to calculate the likely financial effects of changing internal and external conditions on the city's enterprise fund balances over a five-year period.

The GF financial projection in the upcoming five-year period is based on a number of meaningful economic and demographic factors, as well as a series of assumptions about expected operational needs. The local economic outlook is largely based on expert forecasts from economists at the Economic & Business Research Program at the University of Arizona. We also take into consideration the forecasts produced by the Bank One Economy Outlook Center, the L. William Seidman Research Institute at the Arizona State University, and the Joint Legislative Budget Committee at the State of Arizona.

Glendale's forecasting model is made up of three primary components: the revenue module, the cost module, and the fund summary module. Whenever new data is entered into the revenue and cost modules, the modeling program generates updated fiscal projections in the fund summary module.

The enterprise fund models include many of the same components. However, because an enterprise fund is a self-contained business unit, these models incorporate all capital costs, debt service requirements, fixed asset information, and customer data for the specific funds. A customized model is used for each of the enterprise funds—the water and sewer funds, the sanitation fund and the landfill fund.

Glendale's forecasting models enable the management and budget staff to provide City Council and executive leadership with the results of "what-if" scenarios. These "what-if" scenarios in the revenue and cost modules feed into the fund summary module to estimate likely short-term and long-term financial consequences and overall fund balances for five years. As with all such models, the projections are defined by the specific assumptions used, and the limitations of those assumptions. Nevertheless, the city's forecasting models have been successfully used to explore questions such as:

- How will current national and local economies affect the city's operating budget and fund balances?
- Can a new service or program that will increase our ongoing costs be added to the operating budget without jeopardizing basic service levels in future years?
- What long-term costs are associated with changes in employee pay and benefit-related policies?

How Are Costs and Revenues Estimated?

In order to achieve the most reasonable projections for anticipated revenues and costs, income and expense categories are analyzed using the most appropriate methodology for each category. Management and budget staff considers all applicable limitations and requirements in projecting each individual revenue and expense source. One or more of the following factors may play an important role in developing revenue and expenditure forecasts.

Legal or Mandated Requirements - Some revenue and expense categories are defined by specific legal requirements or restrictions. For example, state statutes place restrictions on the primary property tax levy—the total amount collected—and therefore affects the primary property tax rate charged on property in Glendale.

Department Staff Estimates - Management and budget staff asks executive management and department directors and managers to identify future staffing needs to accommodate population growth and equipment costs that will affect the operating budget over the next five years. A strong emphasis is also placed on the operating impacts associated with new capital projects scheduled to come on line over the forecast period. The experience and expertise of department managers also are crucial for accurately projecting expected revenues from sources such as inspection fees, building permits and court fees.

Statistical Analysis - Linear regression and other statistical methods are used to refine prediction results. For example, regression analysis showed that historical data on Arizona per capita disposable income is a reliable indicator for projecting city sales tax revenues. The management and budget staff uses other factors such as Glendale population growth, Arizona's rate of growth in employment, inflation for urban areas of the western United States (the Consumer Price Index or CPI), growth in Glendale's primary assessed valuation and Glendale's actual collections for various revenue sources over the past 5-10 years.

Causally Related Formulas - Specific city revenues and expenses are directly affected by demographic and economic factors such as local population growth and commercial and residential development. For example, population growth is almost always accompanied by an increase in city and state sales tax revenue, as well as an increased demand for services and additional infrastructure improvements.

Balanced Budget Requirement – Arizona state law and Glendale city financial policies require that each annual city budget be a balanced budget. This means that within the forecast period expenditures cannot exceed unrestricted revenue resources.

Furthermore, city policy requires the maintenance of a specific level of contingency appropriation—equal to 10% of the city's GF revenue budget for the upcoming fiscal year—and the funds to back that appropriation, for emergencies and unanticipated expenses. This requirement provides the city with a cushion to offset unexpected shortfalls in revenue caused by an economic downturn, or other unexpected events, that may occur in any given year.

General Fund Expenditure Forecast

In order to develop a comprehensive *Five-Year Forecast*, assumptions must be made about a number of complex and often uncontrollable cost and revenue variables. These assumptions include, but are not limited to, the present and future condition of the economy, population growth rates and changes in federal, state and local policies that may affect municipal operations. In addition, the ongoing costs of prior commitments to provide services, and the ongoing costs for new capital facilities under construction, must be considered.

The quality and reliability of the long-range forecast are largely dependent upon the accuracy of the cost and revenue assumptions used in the forecast. This section and the following section (GF Revenue Forecast) provide explanations of the key assumptions employed in the current GF forecasting model, as well as the key issues that underlie the GF forecast.

INFLATION RATES

Inflation has a major impact on all city revenues and expenditures. Salaries, supplies, equipment and contracted services are all subject to inflationary pressures. Therefore, the cumulative effects of general inflation are considered in the forecasting process.

Because good historical data is available, and the Western Region Consumer Price Index for Urban Users (CPI-U) is adjusted for regional influences, the forecast model relies on this source of inflation data. The CPI-U assesses consumer patterns by judging the cost of a theoretical “market basket” of goods using a specific base year and comparing it with future years. Since the CPI-U base year, the CPI-U cost index has risen almost 82%. In terms of real purchasing power, \$103.60 in goods purchased in 1984 would cost approximately \$188.60 in 2003. The following table shows the historical percentage increase in the CPI-U since 1984.

CPI - Urban Users (Western Region)

Year	Index	% Increase	Year	Index	% Increase
1984	103.6	Base Yr	1995	153.5	2.61%
1985	108.0	4.25%	1996	157.6	2.67%
1986	110.5	2.31%	1997	161.4	2.41%
1987	114.3	3.44%	1998	164.4	1.86%
1988	119.0	4.11%	1999	168.9	2.74%
1989	124.6	4.71%	2000	174.8	3.49%
1990	131.5	5.54%	2001	181.2	3.66%
1991	137.3	4.41%	2002	184.7	1.93%
1992	142.0	3.42%	2003	188.6	2.11%
1993	146.2	2.96%	2004	193.0	2.33%
1994	149.6	2.27%	2005*	195.8	1.45%

* 1st Quarter Results

The general inflation rate has been averaging about 2.86% since 1995. From 2002 to 2004, the average inflation rate has been lower, averaging 2.12%. The current forecasting model estimates an inflation rate of about 2% for FY 2006, gradually increasing to 3% percent by FY 2010.

POPULATION CHANGES

Arizona experienced rapid population growth over the past two decades. Glendale's population almost doubled over 20 years, from 117,348 residents in 1984, to approximately 233,281 residents in 2004—a 98.8% increase. Population growth has leveled off at approximately 1.51% for 2001 through 2004, and is projected to average 1.63% from 2005 to 2010.

The following table shows the historical and projected population growth and percentage increases for years 1984 through 2010, measured as of the beginning of the fiscal year. The data included in the table was supplied by the Glendale Planning Department.

City of Glendale Population Estimates

	Year	Population	% Increase		Year	Population	% Increase
a	1984	117,348	4.49%		1997	191,612	2.67%
	1985	122,392	4.30%		1998	196,820	2.72%
	1986	127,486	4.16%		1999	208,095	5.73%
	1987	132,581	4.00%		2000	219,705	5.58%
	1988	137,675	3.84%		2001	224,703	2.27%
b	1989	142,769	3.70%		2002	227,763	1.36%
	1990	148,134	3.76%		2003	231,288	1.55%
	1991	151,558	2.31%		2004	233,281	0.86%
	1992	155,916	2.88%		2005*	236,037	1.18%
	1993	161,688	3.70%		2006*	240,247	1.78%
c	1994	168,874	4.44%		2007*	244,457	1.75%
	1995	182,615	8.14%		2008*	248,667	1.72%
	1996	186,500	2.13%		2009*	252,877	1.69%
					2010*	257,088	1.67%

Notes:

a 1985 Special Census

b 1990 Census

c 1995 Special Census – includes Luke AFB

All population counts and estimates from 1995 forward include Luke AFB

* Projected Population Figures from
City of Glendale's Planning Dept

EMPLOYEE SALARY ADJUSTMENTS

The forecasting models are programmed to include pay range adjustments (previously referred to as a cost of living adjustment or COLA) for city employees. In accordance with city policy, Council has set a target of providing a pay range adjustment that is derived from the annual CPI-U increase. The pay range adjustment should equal the inflation rate if it is 3% or less. If the rate is higher than 3%, the pay range adjustment should equal 3% plus 75% of the remainder.

In addition, the city's performance management system works on the basis of merit increases, typically in 4-5% increments, for those who receive "meets standards" on their respective annual performance evaluations. Pay range adjustments and merit increases are not automatically given to employees; Council must specifically approve merit and/or pay range adjustments for employees for the upcoming fiscal year as part of the budget development process. Both increases are also based on the city's ability to pay in any given year.

For FY 2006, City Council approved new pay plans for both police and fire personnel to ensure we obtain the most highly qualified staff to provide public safety services to our residential and business communities. The new pay plan for public safety sworn employees will be established for FY 2006. This pay plan will be based upon years of service, or steps, and "merit" increases are automatic as the sworn employee completes each year of service within the city. More detailed information about this new, evolving pay plan will be available in future installments of this budget document.

In addition, City Council approved pay adjustments for the rest of city staff to ensure the city remains competitive in recruiting and retaining the best qualified staff. The pay adjustments are based on a market survey of other Valley cities and therefore will vary depending on whether a classification is below market, at market, or above market. In general, employees will receive a 1-2% pay range adjustment and eligible employees also will receive a 4-5% merit increase. Overall, City Council approved the addition of \$4.2M to the General Fund (GF) base budget to implement these important pay adjustments.

EXPECTED CHANGES TO EXPENDITURES

The identification of issues and concerns that will affect the overall cost of providing the high quality and level of services that our citizens have come to expect is a critical part of the forecasting process. The cost of residential and commercial growth and the aging of our city's infrastructure are critical cost factors that warrant careful consideration during the forecasting process.

New residential and commercial development and the maintenance of existing infrastructure will continue to challenge our ability to expand, sustain and improve existing levels of service in future years. For example, in FY 2006 Glendale's roadway system requires a \$6.2 million operating budget for street maintenance and repairs. As part of that overall operating budget, a total of \$2.25M was allocated for the pavement management program, a long-term

maintenance plan to preserve the high quality of our roadway network. This amount (\$2.25M) represents a \$1.1M or 96% increase over the FY 2005 funding for this program.

Our existing roadway system and the cost to maintain it increase every year. Residential and commercial development of new roads, which include right-of-way landscaping, and the increased cost of repairing aging roadways, will entail increased ongoing maintenance expenses.

The need for additional neighborhood-based public safety services, safer streets and neighborhoods, and more parks and recreation amenities is likely to increase as Glendale's population continues to grow. Over the course of the workshops on the FY 2006 budget, City Council provided clear direction to fund these kinds of programs and services at a higher level.

For example, \$700,000 was committed to the Neighborhood Improvement Grants program for FY 2006, an amount that is \$200,000 or 40% more than the amount budgeted for FY 2005. These funds are used to provide capital improvements to various neighborhoods throughout the city such as right-of-way landscaping enhancements, entryway features, etc. In addition, the FY 2006 budget includes the addition of two inspectors to ensure compliance with city codes that promote public health and safety, eliminate conditions that contribute to blight and deterioration, and preserve the quality of life in neighborhoods. (For more information about Council's additions to the FY 2006 operating and capital budgets, see the Mayor's Message and the City Manager's Message in this book.)

In addition to the supplemental items added to the operating budget for FY 2006, as outlined in Schedule Thirteen, the GF expenditure forecast includes anticipated funding increases for the operation and maintenance expenses related to new capital projects expected to come on line through FY 2010. These expenses are discussed in more detail below. The forecast also assumes increased funding for public safety and street maintenance needs.

Operating Costs Associated with the Capital Improvement Plan (CIP) - The operating and maintenance (O&M) costs associated with the CIP make up a significant portion of the expenses included over the forecast period. The CIP is a very important part of the forecast because the city needs to make sure that future revenues will be sufficient to cover the O&M costs associated with infrastructure scheduled to come on line in the next five years. The current GF forecast includes ongoing and one-time O&M expenses related to CIP projects of \$918,955 for FY 2006. The remaining years in the forecast and listed below are *cumulative* and net of any potential revenue offsets associated with any particular CIP project:

- FY 2007 - \$2,684,869
- FY 2008 - \$4,877,347
- FY 2009 - \$8,593,024
- FY 2010 - \$9,387,902

The FY 2006 expenditures include \$112,000 to cover the Downtown Campus Project that includes the renovation of the Wells Fargo Building for use as additional space for the Civic

Center. The request will fund additional custodial staff, supplies and building maintenance and increased electricity cost. The Field Operations Department will need \$111,695 for vehicle replacement charges for right-of-way equipment and funds for property maintenance at the future court facility site. Parks and Recreation will need \$59,194 for ongoing maintenance at three new park sites: 63rd Ave & Butler, 87th Ave & Missouri and 63rd Ave & Northern (phase I). The remaining \$45,562 in expenses is associated with traffic signals, airport operations and the Civic Center.

The new Foothills Recreation and Aquatics Center is expected to come on line in FY 2006. The center located between 55th and 57th Avenues and Union Hills will have an initial impact on the GF operating budget of \$590,504 with a total cost of \$1.9M in the 4th quarter of FY 2006. The request for additional staff will be presented as a GF contingency request later in FY 2006, as the construction on the project nears completion. The center will be between 55,000 and 62,000 square feet with an adjoining aquatic center. The forecast includes a revenue offset of 78% for the anticipated fees and charges users will pay for the programs, classes and other activities to be offered at the center as presented in the 2004 Foothills Recreation and Aquatic Center Business Plan.

In FY 2009, \$2.5 million has been included for the O&M associated with a new library branch to serve the western portion of the city. The new library will require staffing of approximately 28 full and part-time positions including branch manager, librarians, circulation clerks, an office assistant and a building maintenance worker. In addition, expenses related to books, periodicals, electronic resources, supplies and contracts are required for everyday operation.

Technology and Vehicle Replacement Funds - The forecast also includes a phased reinstatement of GF contributions to both the technology and vehicle replacement funds. Due to the economic downturn that began in late 2001, GF contributions to these funds were halted for five months in FY 2003, and for all of FY 2004, for a total of seventeen months. The enterprise funds continued to pay into these replacement funds at the 100% level over this time period. GF contributions resumed at the 50% level in FY 2005.

These replacement funds were designed to allow the city to replace outdated, or worn out equipment at regular intervals. The Field Operations and Information Technology Departments are the administrators of the vehicle and technology replacement programs.

The current forecast includes GF contributions at the 75% level for FY 2006 and 100% level for FY 2007 and beyond. The forecast includes contributions from the enterprise funds at the 100% level for all years included in the forecast. The city is able to follow this phased-in approach for GF operations by extending the life of non-public safety equipment during the years when GF contributions were stopped and/or reduced. In addition, the level of past contributions created a cushion in the replacement fund balances that has allowed the city to continue replacing critical equipment at regular intervals.

Vehicle replacement purchases during FY 2006 will be funded, in part, by drawing down the fund balance, which had steadily grown over from FY 1998 thru FY 2002. The Technology

replacement fund balance is expected to grow slightly as a result of eliminating redundant software licensing and changing the replacement cycle for most PCs from three years to four years.

Debt Service Obligations - The forecast also includes the scheduled increases and decreases in capital lease debt service payments associated with capital equipment and land purchases. The capital lease debt service payments are included in the departmental operating budgets. See Schedule 8 for a listing of the capital lease debt service for the city's various funds.

The forecast also includes a \$1.4M increase in the long-term debt service for the Streets Fund as the city plans to issue \$12.8M in Highway User Revenue Bonds during the spring of 2007. See Schedule 7 for a detailed listing of the *current* Street Revenue Bonds Debt Service.

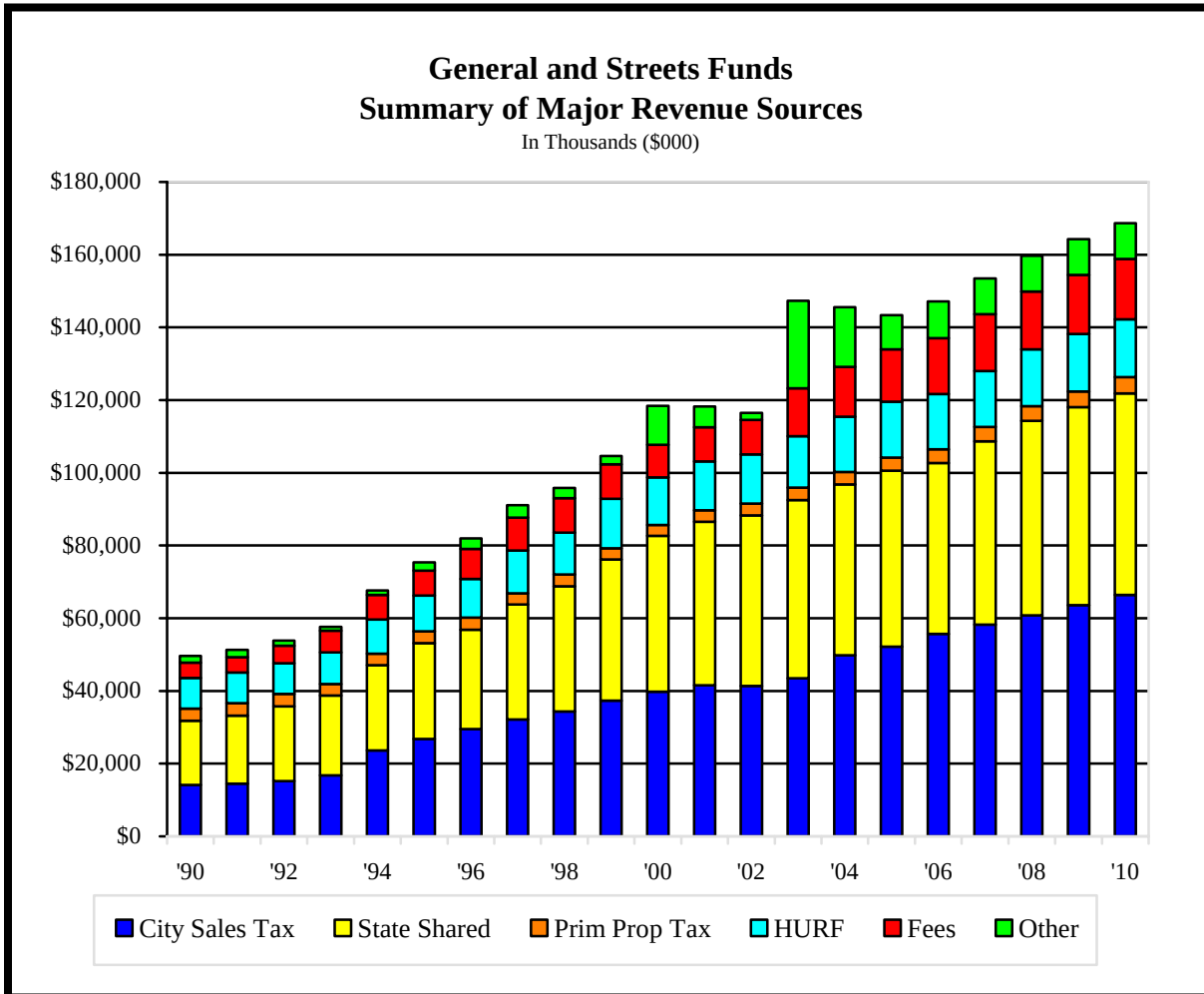
Mid-Decade Census - The forecast includes the anticipated revenue loss due to the mid-decade census; the impact is expected to begin in FY 2007. The city expects to lose approximately \$3.4M in state-shared revenue as a result of the mid-decade census. The distribution of state-shared revenue is based on the relation of a municipality's population to the total population of all incorporated cities and towns in the state. Other cities in the state are growing at a much faster rate than Glendale. Consequently, Glendale expects its pro rata share to decrease once the mid-decade census is completed and the state adjusts its distributions of state-shared revenues.

General Fund Revenue Forecast

Over the past decade there has been steady growth in the actual collections for major GF revenue categories. Revenues are expected to continue increasing through FY 2010, with the overall expected rate of growth fluctuating between 3% and 4%.

The following graph provides historical data as well as projections for the major revenues sources of the general fund. For the purposes of the following graph, we have included highway user revenues, commonly known as HURF monies. The spikes in the "other" category in FY 2000 and FY 2003 are the result of capital lease financings and re-financings, respectively. The re-financings in FY 2003 were completed to take advantage of historically low interest rates. Capital lease proceeds are considered revenue to the General Fund when the transaction relates to General Fund capital purchases such as land and public safety communications equipment.

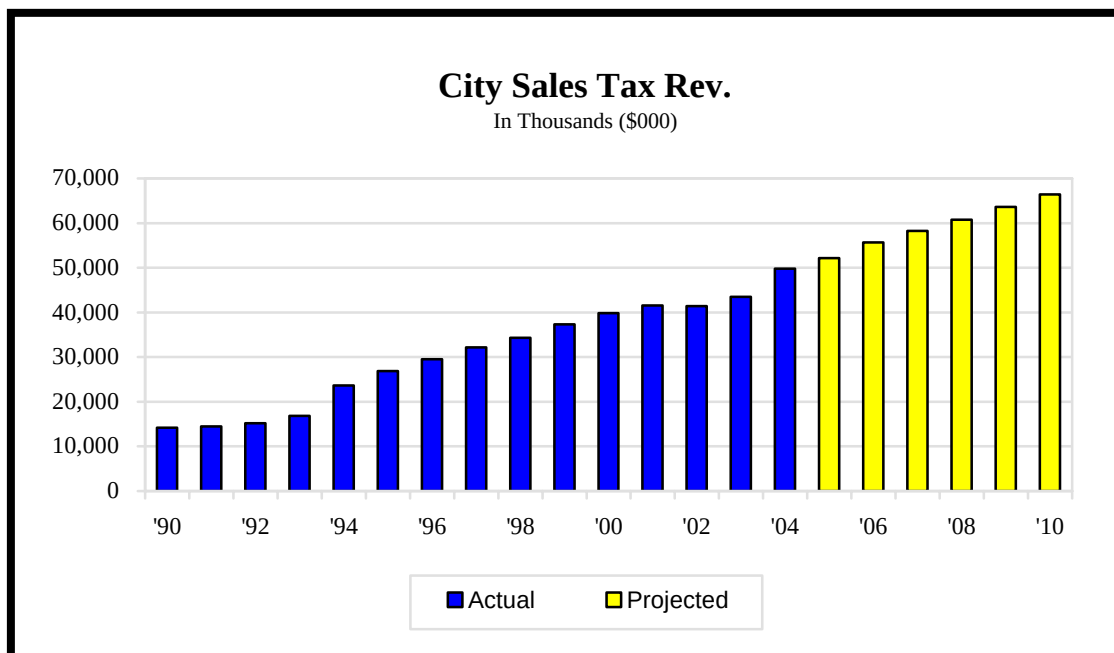
The following graph also shows the relative importance of city sales tax and state-shared revenues in comparison to our overall GF revenue base. In fact, city sales tax and state-shared revenue are expected to account for two-thirds of total General Fund revenue in FY 2005 and FY 2006. The other notable GF revenue sources include highway user revenue fees (HURF), the primary property tax, and user fees and charges for city services like plans review, inspections, recreation classes, etc. The graph on the next page is followed by a brief discussion about some of the major components of GF revenues.



City Sales Tax – City sales tax receipts comprise 38% of the city’s GF revenue budget for FY 2006. This percentage has been stable, fluctuating slightly between 34% and 39% since FY 1999 (excluding re-financings). The FY 2006 city sales tax revenue projection assumes that total city sales tax revenues will increase by \$3.5 million, or 6.7%, over the FY 2005 city sales tax revenue projection. Approximately \$1.9 million of the expected \$3.5 million increase will be attributable to the addition of city sales tax to franchise fees, a new revenue stream that voters approved in a May 2005 election.

Through the 3rd quarter of FY 2005, city sales tax receipts exceeded the city sales tax revenue budget by \$3.4 million. City sales tax estimates for the remaining four years of the forecast period are projected using a combination of econometric modeling and formula calculations.

Management and budget staff expects the recent growth in city sales tax receipts to continue throughout the forecast period given the expected growth in Arizona’s population and disposable personal income, as well as the plans for new retail and office development surrounding the Glendale Arena and the Cardinals Stadium. The graph on the following page provides a historical look at city sales tax revenue.



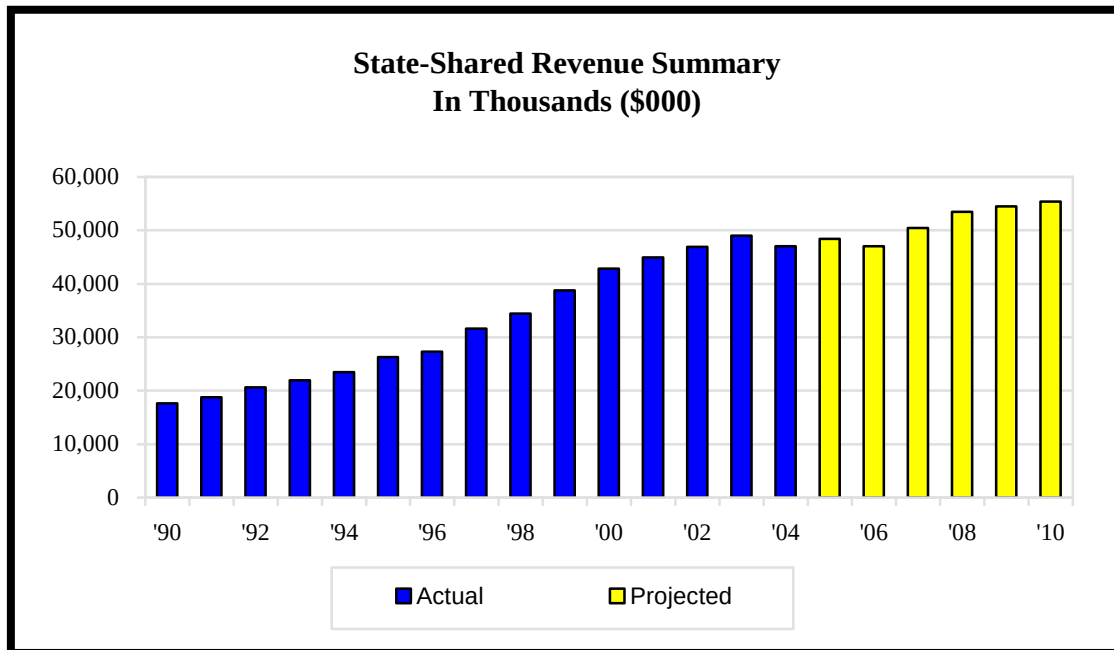
State-Shared Revenue – Cities and towns in Arizona are beneficiaries of a state-shared revenue program that passes through funds to Arizona municipalities. State-shared revenues in this document specifically refer to state sales tax receipts, state income receipts and vehicle license tax receipts (most commonly called ‘motor vehicle in-lieu revenue’).

The forecast for each state revenue source is developed separately and compared to the state’s forecast for these revenue sources, as well as the forecast developed by the League of Arizona Towns & Cities. For FY 2006, the city has held state sales tax, state income tax, and motor vehicle in-lieu tax projections constant with the FY 2004 revenue collections (\$47 million). This amounts to 32% of the City’s General Fund revenue budget.

In reality, the city expects to collect \$48.4 million in FY 2005, which would be \$1.4 million or 2.9% more than FY 2004 actuals of \$47 million. The city is well on its way toward attaining the FY 2005 estimate of \$48.4 million. Through the 3rd quarter of FY 2005, state-shared revenue receipts of \$36.3 million are already \$1.6 million more than the 3rd quarter FY 2004 receipts of \$34.6 million.

The conservative FY 2006 revenue budget of \$47 million reflects Council’s concern about the anticipated revenue loss due to the mid-decade census, with the revenue impact expected in FY 2007 and beyond. As noted earlier, the city expects to lose approximately \$3.4 million in state-shared revenue as a result of the mid-decade census. By holding these revenue sources flat for FY 2006, the city is not adding new ongoing expenditures that require additional state-shared revenues to support them.

The projected increases for state-shared revenues from FY 2007 and beyond average 4% for the forecast period and are depicted in the following graph.



Property Tax – Arizona’s property tax levy consists of two tiers. The primary property tax levy has state-mandated maximum limits, but it can be used by a city for any lawful purpose. It is the primary property tax revenue that is included in the General Fund. The secondary property tax is an unlimited levy that can be used only to retire the principal and interest on a municipality’s General Obligation bond debt.

While Glendale’s total property tax rate has remained unchanged at \$1.72 per \$100 of assessed valuation since FY 2001, the city has adjusted the two components of the overall property tax rate. Specifically, the city has continued to lower the primary property tax rate and increase the secondary property tax rate so that all assessed valuation growth due to appreciation (versus new construction) is shifted to the secondary property tax rate. By doing so, the city remains in compliance with the state’s Truth in Taxation law.

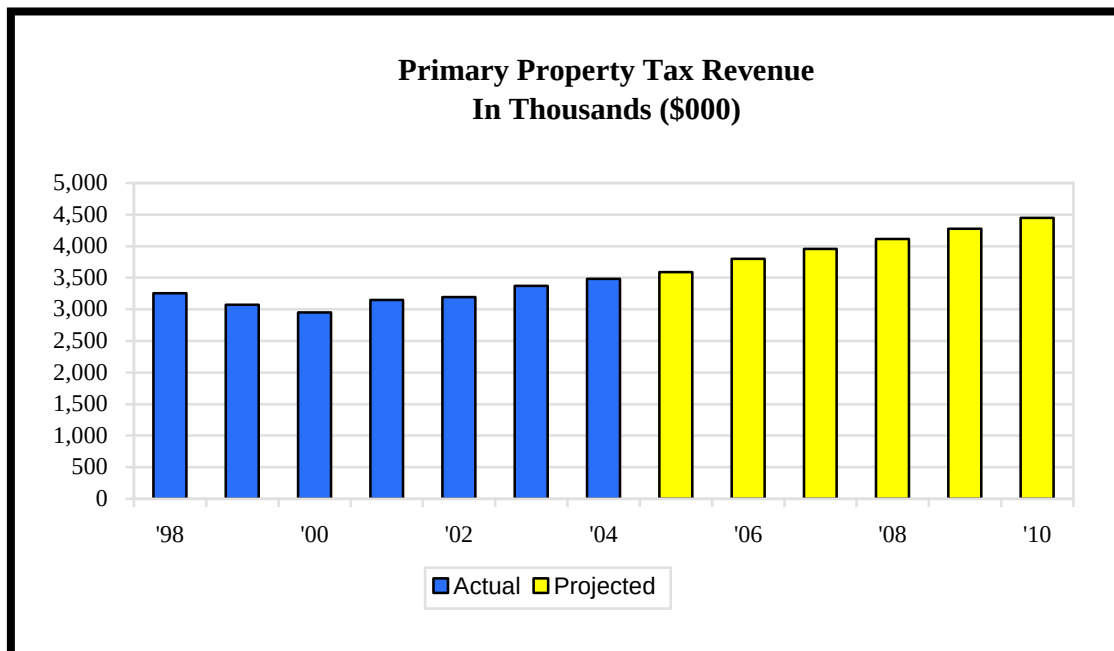
In FY 2004, Glendale received approximately \$18.3 million in property tax revenue. Approximately \$3.5 million of that amount came from the primary property tax levy.

The combined property tax levy for Glendale residents for FY 2005 remained unchanged at \$1.72 per \$100 of assessed valuation, consisting of \$0.3273 for the primary tax rate and \$1.3927 for the secondary property tax rate. These rates are expected to generate a total of \$19.5 million (\$3.6 million from the primary rate and \$15.9 million from the secondary rate).

Although the combined property tax rate will remain unchanged for FY 2006 at \$1.72 per \$100 of assessed valuation, the primary rate will be reduced to \$0.3064 and the secondary rate will be increased to \$1.4136. These rates are expected to generate a total of \$21.6 million (\$3.7 million from the primary rate and \$17.9 million from the secondary rate). The primary property tax revenue accounts for approximately 2.6% of GF revenues.

Property tax revenue is difficult to predict because of the number and types of variables that affect this revenue source. The primary driving force in forecasting property tax revenue is the assessed valuation of property on which the property tax is based. The city's property tax projection must consider the rate of growth in assessed valuation and the components of growth associated with new properties as well as appreciation of existing properties.

The Management and Budget Department analyzes historical property tax data to arrive at reasonable assumptions about long-range trends in assessed valuation. Despite Arizona's booming construction industry and steady appreciation in property values, our projection reflects a conservative 4% growth in primary property tax revenue for the forecast period.



Highway User Revenue Fees (HURF) – This revenue source is commonly referred to as the gasoline tax. However, there are several additional transportation-related fees that comprise this revenue source, including a portion of vehicle license taxes. For FY 2005, Arizona cities and towns received 27.5% of highway user revenues.

There is a state constitutional restriction on the use of these revenues. Specifically, these funds must be used solely for street and highway purposes. Eligible expenditures include right-of-way acquisition, construction, reconstruction, maintenance, repair, streets, bridges, and payment of principal and interest on highway and street bonds. In 1999, a law was passed to specifically prohibit the use of these revenues for the enforcement of traffic laws or the administration of traffic safety programs.

In FY 2006, the city expects to receive \$15.2 million in HURF monies, and this amount is expected to grow to \$16.0M by FY 2010. In FY 2006, HURF monies are projected to comprise 10% of all GF revenues.

Fees and Charges – This category covers a variety of city fees and charges for city services such as building permits, right-of-way permits, plan reviews, engineering plan reviews, planning and zoning changes, recreation classes, business licenses and liquor licenses. This category also includes revenues from cable/gas/electric franchise fees, court fees, cemetery services and several other fees. The Management and Budget Department calculated the projected revenues for each of these fees separately, and the respective departments were consulted in completing and analyzing the projections.

Total projected fees and charges are expected to increase from \$14.4 million in FY 2005 to \$16.6 million in FY 2010. By FY 2010, this category of revenue is expected to account for about 9.8% of General Fund revenues (including HURF revenue).

Other Revenue – This category includes interest income, rental income, capital lease proceeds, miscellaneous revenues and staff/administrative charge-backs. As noted above, capital lease financings and re-financings occurred in FY 2000 (\$8.4 million) and FY 2003 (\$22.6 million), respectively, and they represent the largest component for the other revenue category for those fiscal years. As of FY 2005, staff and administrative chargeback revenues comprise the largest component of the other revenue category.

Departments whose operations are supported by the General Fund, such as the Finance Department, Human Resources Department, City Attorney's Office, Management and Budget Department, and the Facilities Management Division of the Field Operations Department, provide services to the city's water and sewer, sanitation and landfill enterprise funds. These are services that enterprise fund operations would have to pay outside contractors to do if city departments did not provide the services. Consequently, each enterprise fund operation is required to pay its fair share of the cost for these services, which are called general staff and administrative service charges.

The Management and Budget Department established these charges based on an indirect cost allocation model that uses various accepted allocation methods and is updated annually. The charges are applied against enterprise operating budgets in equal amounts (i.e. 1/12) each month. The City Auditor's Office reviewed the cost allocation model during FY 2005 to assess the validity and reasonableness of the model. The City Auditor's Office determined that the model appears to be a reasonable method to allocate GF costs to the enterprise fund departments.

Prior to FY 2003, these amounts were recorded as "Transfers In" to the General Fund to contribute to the city's available resources. In FY 2003, the city changed this policy and began recording these charges as credits within the operating budgets that provided the services. This new approach had the effect of offsetting the current operating costs of the departments providing the services to the enterprise funds. However, due to resulting complications in administering the operating credits, the decision was made to record the amounts as revenue in the fund providing the services starting with FY 2004.

The total staff and administrative service charges for FY 2005 are \$7.2 million. This amount is scheduled to increase to \$7.8 million in FY 2006, primarily as a result of the increased costs

associated with GF operating budgets for FY 2005. These revenues are included in the “Other” category in the chart summarizing GF revenue sources.

Net Revenues & Expenses

The final step in completing the *Five-Year Forecast* is the comparison of the net effects of the projected revenues and expenses on the General and Streets Fund balances.

Over the five-year period of this forecast, the city’s operating and capital budgets are balanced. In fact, the forecast shows the city building its GF fund balance over time.

While the forecast currently does not show use of any excess fund balance in any given year, it is always possible that this source may be used to fund one-time costs in the future. If this does occur, the city would ensure that doing so would not have a significant impact on future years. The city is well aware that use of remaining fund balance to initiate an ongoing program would significantly alter the long-range forecast and have a lasting impact on the capacity of the city to maintain projected levels of services in a balanced budget environment.

Conclusion

Long-range forecasting and modeling are powerful management and decision-making tools. A key objective in long-range forecasting is to estimate the future consequences of past and present decisions. The *Five-Year Forecast* process reminds us to lift our eyes from the road directly ahead, cast a glance in the rear-view mirror to see where we have been and take a look through the windshield into the future to assess where we are going.

The current *Five-Year Forecast* indicates that if we continue to exercise fiscal discretion and restraint, to carefully examine projects that entail ongoing expenses, to continue practicing prudent management and to remain conservative in our financial and strategic planning, we can:

- Accomplish the goals and objectives set by City Council in this budget year;
- Maintain our quality of service commitments to Glendale residents in future years;
- Ensure the city’s capacity to meet its future growth and infrastructure needs even in times of national economic uncertainty; and
- Balance our annual budgets while retaining adequate contingency reserves.

In order to go significantly beyond the commitments outlined earlier in this section, the city would have to increase its revenue base by adding new revenue sources or experience better-than-anticipated economic performance, and/or decrease its operating expenses by reducing or curtailing programs and services that the city currently provides.

FINANCIAL PLAN

INTRODUCTION

Glendale is committed to identifying financial mechanisms that can be used to respond to fluctuations in city revenues in ways that least affect the level and quality of essential services the city provides its residents. This process is known as Glendale's financial plan.

Currently, staff is developing a new method for identifying core services, benchmarks, and performance measures by which to gauge resident satisfaction with those services. The resulting process will become the City's new business model. This business model will include a financial plan that provides long-term strategies for dealing with reasonably predictable revenue and expense fluctuations, and short-term strategies that are more effective in addressing unusual, unpredictable, or time-limited budgetary issues as they arise.

The city's primary revenue sources, which are state-shared revenues and city sales taxes, are subject to fluctuations due to changes in the economic and political environment. Population growth is always accompanied by increased demands for services that translate directly into increases in the city's ongoing operating expenses. The amount of new revenue generated by new residents through sales and property taxes, etc., may be insufficient to meet the total cost of service expansion, especially if this growth occurs while the state and local economies are cycling downward.

The City of Glendale engages in financial planning for changes in its revenues and expenses in order to avoid curtailing basic services or delaying needed infrastructure improvements. The following discussion covers key components of Glendale's approach to financial planning.

Population Growth

Growth is often a double-edged sword. Without a growing population to fuel and maintain a healthy local economy, Glendale would not have the financial resources it needs to continue improving and expanding the services and amenities its residents enjoy. However, rapid and prolonged population growth also places a great deal of stress on existing resources. This kind of population growth can make it difficult for the city to maintain current levels of services, repair and replace existing infrastructure as it ages, *and* finance future growth-related needs.

The city employs various financing strategies and mechanisms to equitably apportion the costs of growth among various sectors of the community, as well as among current and future residents. The financing strategies include bond financing and other types of financing mechanisms, development impact fee assessments, and the creation of improvement districts. These are discussed in the *Ten-Year Capital Improvement Plan* section.

Large, expensive projects like recreation facilities, libraries, water and sewer treatment facilities, and public safety facilities, require a long-term commitment of resources. For these kinds of projects, the city prefers to use conservative population estimates in its planning process to ensure the revenues needed to operate the facility is available when the project is completed. When unusual growth occurs, the city has several short-term, rapid-impact strategies it can employ to accelerate the provision of services and/or infrastructure development.

Operating Revenue Considerations

A city's ability to generate additional revenue from existing sources, or create new revenue sources, is limited by social and economic conditions, state statutes, City Council policies, and public sentiment. Municipal tax rates and bonding (borrowing) capacity also are limited by state law and require citizen support and/or voter approval. In addition, some revenues are legally restricted and therefore must be used for specific purposes. Examples of special-purpose revenues include public safety sales tax revenues, highway user revenue fees (HURF), water, sewer, and sanitation user fees, and development impact fees.

Most of the city's operating costs are paid from General Fund (GF) revenues. Over two-thirds of Glendale's GF revenues come from state-shared revenues (state sales tax, state income tax, and vehicle license tax) and city sales taxes. Many city departments must rely exclusively on General Fund revenues to finance their operating costs, whereas others receive at least some GF financial support.

As stated earlier, state-shared revenues and local sales tax revenues can be volatile because they can be sensitive to changes in national, regional and local economic conditions. When the state and local economies are healthy, state-shared and city sales tax revenues normally increase. When the economy enters a downward cycle or recessionary period, these revenue sources typically decline. In addition, any state legislative decisions to reduce the percentage of state-shared revenues it shares with Arizona cities will directly and adversely affect the City's GF revenue collections.

Other, more stable sources of city revenue, such as property taxes, are also subject to external factors. For example, property tax revenues are dependent on total assessed valuation, appreciation of existing property, and the amount and type of new construction as well as the property tax rate approved by Glendale's City Council.

Capital Expense Considerations

Under virtually any population growth scenario, existing revenue sources, such as city sales and property taxes, as well as traditional bond financing for capital projects, would be hard pressed to keep up with the normal demand for streets, storm sewers, fire stations and other facilities. Large capital improvement projects take many years to plan, finance and complete. Funds for these projects will be needed long before the number of residents moving into the area can support the construction costs. It might be several more years before population

growth is sufficient to generate the revenue needed for ongoing operating expenses. This is a particularly critical issue if the actual growth rate is significantly slower than predicted.

Administering a Sound Financial Plan

If a prolonged economic downturn occurs, and annual revenues cannot support the cost of essential services and infrastructure development, the city's options might include:

- Increasing revenues from existing sources such as sales and property taxes or creating new taxing sources;
- Delaying future growth-related infrastructure development;
- Reducing operating expenses by cutting budgets for city services such as recreation classes, public safety services, and development-related services and for capital projects such as city parks and water treatment plants.

The purpose of a financial plan is to minimize those times when a city must resort to the above alternatives, except in the most extreme circumstances. It also should include short-term financial strategies that are useful in responding to unanticipated budgetary needs of short duration, such as single-year revenue and expense anomalies, damage caused by weather emergencies, or unexpected population growth spurts.

While developing the city's strategic financial plan, it is important to keep the following caveats in mind:

- It is almost impossible to pinpoint service demands and their costs for the distant future;
- The reliability of all predictions will decrease in direct proportion to the increase in the length of the time period involved;
- It is not prudent to make predictions using only a single variable, such as population growth, when other factors, such as economic conditions, play an important role in future events; and
- It is important to design short- and long-term strategies that are flexible enough to meet a broad range of possible outcomes.

LONG-TERM STRATEGIES

Adjusting Staff Levels

Although Glendale has one of the Valley's lowest ratios of city staff to population (8.12:1,000) personnel-related costs account for 67% of the city's General Fund operating expenses. The adjustment of staffing levels is an ineffective method for addressing short-term budget deficits because it requires lead-time to implement effectively and it may adversely affect the city's ability to maintain quality services. However, downsizing, when combined with other strategies, can be an effective method of dealing with prolonged economic slowdowns.

The City of Glendale's leadership team carefully reviews every new position request. When a new position is needed to provide new or expanded services, both the initial (one-time) and ongoing costs associated with providing and maintaining the service must be included with the position request. These procedures help ensure that added services and positions will be sustainable in future years.

Alternatives to Permanent Staff Increases

The selective use of temporary and contract workers is one of several useful alternatives to meeting predictable but time-limited workload increases without adding regular status employees. It is important to have a definitive policy that limits the length of time a position can be filled by a temporary employee. It also is important to closely monitor the time limit to ensure compliance with the policy.

One example of the selective use of temporary employees deals with the staffing of polling sites during city elections. The city's equalization strategy dictates that the predictable costs for these workers be budgeted as an ongoing operating expense spread evenly between election and non-election years. An example of the selective use of contract employees is the establishment of contract positions for building inspections services at the construction sites for the Glendale Arena and Cardinals Stadium. These contract positions expire once the construction activity is complete.

In some cases, contracting for outside services can be less expensive than adding permanent staff to provide selected city services. A further advantage is that it is faster and easier to vary contract amounts on a year-to-year basis than it is to manipulate permanent staffing levels and overhead costs for equipment and building space. For these reasons, Glendale has placed increasing emphasis on negotiating service contracts for areas like parks landscape maintenance, custodial cleaning of city facilities, and specialized legal work.

Equalizing Predictable Expenses

Two additional strategies the city uses to moderate peaks in ongoing expenses are

- the spreading of routine periodic expenses over multiple budget years; and
- the pre-funding of replacement equipment such as vehicles and technology equipment (e.g., PCs, servers, etc.) through a rental rate structure that spreads the cost of the replacement over several years.

As noted earlier in this discussion, the City Clerk's Office accrues half of the next election cost in the non-election year to reduce biennial election expense peaks. This amount is carried over and added to an equal amount that is budgeted in the actual election year. Although election expenses will continue to rise as our voter population increases, this practice of dividing known costs across several years substantially levels out the expense curve for scheduled elections. As a result of this approach, the need for one-time election appropriations every two years has been eliminated, leaving only special election expenses, such as bond elections—which occur infrequently—to the one-time budgeting process.

Prior to the implementation of the technology and vehicle replacement programs, the city's ability to replace city vehicles and technological equipment cycled up and down with the local economy. In lean years, urgently needed replacement equipment was purchased at the expense of capital projects or the operating budget. Then, when economic conditions improved, the city would engage in massive "catch-up" efforts.

To eliminate this problem, the replacement funds were designed to allow the city to replace outdated, or worn out equipment at regular intervals. Two replacement fund line items were added to each department's annual operating budget to accrue funds for vehicle and technology replacements, respectively. Due to the recent economic downturn, GF contributions to these funds were halted for five months in FY 2003, and for all of FY 2004. The enterprise funds continued to pay into these replacement funds over this time period.

GF contributions resumed in FY 2005 at the 50% level and in FY 2006 they will be at the 75% level. The plan for the future is to increase GF contributions to the 100% level for FY 2007 and beyond. The enterprise funds continue to pay into the replacement funds at the 100% level. The city is able to follow this phased-in approach for GF operations by extending the life of non-public safety equipment during the years when GF contributions were stopped and/or reduced. In addition, the level of past contributions created a cushion in the replacement fund balances that has allowed the city to continue replacing critical equipment at regular intervals.

Vehicle replacement purchases during FY 2006 will be funded, in part, by drawing down the fund balance, which had steadily grown over from FY 1998 thru FY 2002. The PC replacement fund balance is expected to grow slightly as a result of eliminating redundant software licensing and changing the replacement cycle for most PCs from 3 years to 4 years.

Capital Improvement Plan Development

Conservative population and revenue growth projections are used for long-range capital planning to determine when, where, and how capital projects will be implemented. Most large capital construction projects permanently increase the city's ongoing operating costs for staff, maintenance, repair, utilities, etc. For example, the operating budget impact of the Foothills Library and the Downtown Civic Center, both of which opened in the 1990s, were carefully considered prior to initiation of these projects to ensure revenue growth would cover the increased operating costs. Glendale also analyzes the long-term financial projections of debt service costs prior to every bond sale.

Major capital projects can be planned, scheduled, and financed in ways that will not drain needed resources from the annual operating budget or require an increase in Glendale's secondary property tax. Short-term financial strategies, such as various financing instruments or the acceleration or deceleration of project schedules, can help us meet unusual population growth or service demands. The introduction to Glendale's *2006-2015 Capital Improvement Plan* provides an explanation of the capital project process.

Property Tax Stabilization

For over a decade, Council policy has been to stabilize the property tax rate and structure at reasonable levels so that property tax revenue is sufficient to meet long-term, foreseeable revenue needs without requiring intermittent adjustments. Capital improvement projects are planned, financed and scheduled for implementation so that the secondary property tax rate can remain relatively stable over the coming decade.

Arizona's property tax levy consists of two tiers. The primary property tax levy has state-mandated maximum limits, but it can be used by a city for any lawful purpose. It is the primary property tax revenue that is included in the General Fund. The secondary property tax is an unlimited levy that can be used only to retire the principal and interest on a municipality's General Obligation bond debt.

Although many cities in other parts of the country use the property tax rate to make short-term operating budget adjustments, changes in Glendale's tax structure or rates are viewed primarily as long-term financial strategies. Arizona's tax limitation statute, the relatively minor role of primary property tax revenue on Glendale's operating budget, and the city's property tax stabilization policy combine to make property tax adjustment an ineffective short-term strategic tool.

As a practical matter, it might take up to a year for a property tax change to be implemented and longer to produce a significant increase in revenues. Growth in the tax base and changes in the assessed valuation rate determined by the county often have a larger impact on the level of revenues raised through property taxation.

Given these facts, increasing Glendale's property tax rate is a more appropriate alternative for addressing a chronic structural imbalance between revenues and expenses than for balancing a single year's operating budget. For example, when the city reaches full build-out much less revenue will be generated from new tax base growth. If this decrease were not accompanied by sufficient growth in assessed valuation or offset by increases in other revenues or a reduction in operating expenses, a serious imbalance would occur that might trigger a property tax increase.

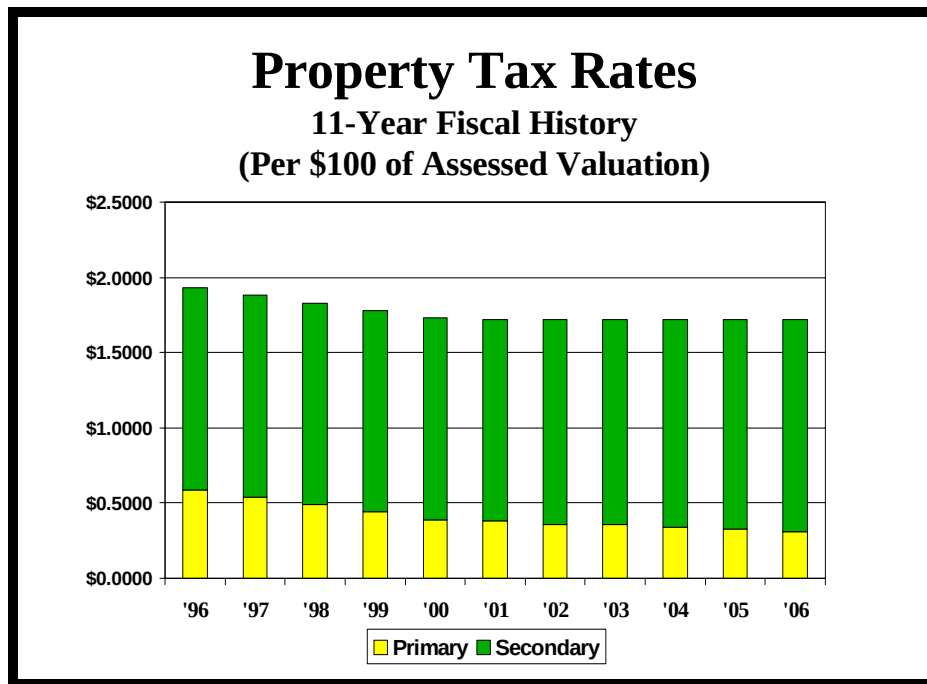
As noted above, secondary property taxes are used to repay voter-authorized General Obligation bond debt. With efficient scheduling of bond sales and capital projects, the *Ten-Year Capital Improvement Plan* is designed to keep the secondary property tax rate level. Changes in capital construction schedules, interest rates and several other variables might necessitate a property tax rate adjustment over the longer term; however, most of these situations can be addressed by fine-tuning the primary tax rate and directing the flow of interest earnings on bond proceeds between construction and debt service funds.

While Glendale's total property tax rate has remained unchanged at \$1.72 per \$100 of assessed valuation since FY 2001, the city has adjusted the two components of the overall property tax rate. Specifically, the city has continued to lower the primary property tax rate and increase the secondary property tax rate so that all assessed valuation growth due to appreciation (versus new construction) is shifted to the secondary property tax rate. By doing so, the city remains in compliance with the state's Truth in Taxation law.

In FY 2004, Glendale received approximately \$18.3 million in property tax revenue. Approximately \$3.5 million of that amount came from the primary property tax levy.

The combined property tax levy for Glendale residents for FY 2005 remained unchanged at \$1.72 per \$100 of assessed valuation, consisting of \$0.3273 for the primary tax rate and \$1.3927 for the secondary property tax rate. These rates are expected to generate a total of \$19.5 million (\$3.6 million from the primary rate and \$15.9 million from the secondary rate).

Although the combined property tax rate will remain unchanged for FY 2006 at \$1.72 per \$100 of assessed valuation, the primary rate will be reduced to \$0.3064 and the secondary rate will be increased to \$1.4136. These rates are expected to generate a total of \$21.6 million (\$3.7 million from the primary rate and \$17.9 million from the secondary rate). The primary property tax revenue accounts for approximately 2.6% of GF revenues.



SHORT-TERM STRATEGIES

The following short-term financial strategies play an important role in: (1) maintaining the delicate year-to-year equilibrium between revenues and expenses; (2) responding to temporary changes in economic conditions; and/or (3) absorbing or avoiding anticipated revenue shortfalls.

Sales Tax Stabilization

Sales tax revenues fluctuate and are subject to sudden economic changes like a sudden downturn in the economy, as occurred after September 11, 2001. Prior to FY 2004, Glendale's stabilization policy required the use of the actual amount of sales tax revenue collected in the prior twelve months as its sales tax revenue base estimate for developing the next year's operating budget, with no growth rate factor for budgeting purposes.

This conservative approach to estimating sales tax revenue reduced the likelihood that annual budgeted operating expenses will significantly exceed actual sales tax revenues in any given year. In fact, actual receipts usually were higher than the prior year because tax revenue increases were attributable to growth in the tax base (i.e. population growth). When actual receipts exceeded the base estimate, excess revenue was applied to the operating capital budget or used to increase the city's undesignated General Fund contingency reserves.

For the FY 2004 budget, a different approach was taken to establishing the FY 2004 revenue budget for city sales tax receipts. The FY 2004 revenue budget for city sales taxes included a

full year of estimated sales tax receipts from new development that was expected to open by the start of FY 2004 or shortly after the start of the fiscal year. This approach was taken to avoid severely impacting service levels as a result of sluggish state shared revenues.

For the FY 2006 budget, this approach was further modified to develop the FY 2006 revenue budget for city sales tax receipts because this revenue source has performed so strongly in recent years. For example, in FY 2004, city sales tax revenue actuals were \$6.2 million, or 14.4 percent, higher than the actuals received in FY 2003. For FY 2005, we are projecting city sales tax actuals to come in \$2.4 million, or 4.8 percent, higher than the FY 2004 actuals. At the end of the 3rd quarter, city sales tax receipts already are \$2.1 million ahead of FY 2004 actuals, so the city is well on its way to attaining the FY 2005 estimate. For FY 2006, we are expecting \$3.5 million more than the amount we expect to receive in FY 2005, with \$1.9 million of that amount attributable to the addition of city sales tax to franchise fees, a new revenue stream that voters approved in a May 2005 election.

Operating Capital Management

Operating capital is often referred to as "pay-as-you-go" capital because projects and equipment in this category are funded directly from operating revenues. Operating capital is used to pay for

- building maintenance and replacement items such as air conditioners, roofing, and floor furnishings,
- specialized equipment not in the vehicle replacement program, such as sanitation trucks and street resurfacing vehicles, and
- selected routine infrastructure maintenance activities such as the street resurfacing program.

In addition, the initial purchase of a vehicle is funded with operating capital. For example, if a new inspector position is approved for the Building Safety Department, that inspector will need a vehicle. The initial purchase of the new vehicle for the new inspector position is funded with operating capital because it is an addition to the city's fleet (versus a replacement). Subsequent replacement of that vehicle is then funded through the vehicle replacement program.

Unlike personnel costs, it is relatively fast and easy to make adjustments to operating equipment budgets without reducing the city's service capacity or quality. Adjustments to the rate at which operating capital is spent can function as an effective short-term shock absorber to level out temporary revenue fluctuations. Glendale residents will not be materially affected if city fleet vehicle replacements are delayed or accelerated in a single budget year, as long as the replacement program continues and repair and maintenance costs for these vehicles are not unreasonable. For example, delaying a portion of the street resurfacing program in one year does not have major negative consequences if the program is accelerated in the following year.

An ongoing, stable revenue source is much less critical for operating capital than it is for maintaining service levels for police, fire and emergency services. It is important to keep in mind that maintaining adequate operating capital levels and adjusting the rate of capital spending minimizes the need to reduce the operating budget or deplete other fund resources. When possible, operating capital budgets are restored before any new programs or employees are added to the ongoing budget.

Building and Maintaining Adequate Contingency Reserves

By law, Arizona cities are required to prepare and operate under a City Council-approved balanced budget that must be filed annually with the state's Auditor General. City government is prohibited from spending more than the total amount appropriated in its annual budget document. This limitation raises several interesting questions about how the city can successfully maintain an annually balanced budget in years when General Fund revenue deficits or surpluses occur.

General Fund revenue surpluses accrued in one year can be reserved and used to offset revenue deficits that might occur in a subsequent year. The accounting mechanism Glendale uses to reserve GF surplus revenues is referred to as the GF contingency reserve, which is part of the General Fund's fund balance. Every fiscal year, the GF contingency reserve is established as a GF contingency appropriation. A similar contingency appropriation is established each year for other city funds like the enterprise operations (e.g., sanitation fund and landfill fund). This mechanism enables the city to meet the legal constraints of a balanced annual budget and provides a source to address emergencies and other unanticipated expenses.

Like operating capital, contingency reserves can function as a financial shock absorber to smooth out short-term revenue and expense fluctuations. When sluggish economic conditions result in lower-than-projected revenues, a portion of contingency dollars can be allocated to cover budgeted operating expenses. When the economy is healthy, and revenues are higher than predicted for annual budgeting purposes, the excess revenues can be added to the contingency reserves for future use.

City Council policies discourage the routine use of contingency reserves to support long-term or ongoing expenses in the operating budget. The City's financial policy requires the city's contingency appropriation be equal to 10% of General Fund revenues. The policy prohibits the contingency appropriation falling below 4% for any reason. If reserves are used for one-time projects, restoring them becomes the highest budgeting priority after assuring that adequate operating funds are available to support essential services and infrastructure needs.

The sales tax stabilization strategy produces a domino-like effect that supports the city's ability to maintain adequate contingency reserves during times of high revenue growth. Conservative revenue estimates result in conservative annual budget estimates. Conservative budget estimates limit growth in non-essential operations, and this practice permits a portion of the excess sales tax revenue to be allocated to contingency reserves. These reserves can

offset drops in other revenue tax sources, such as building permits, or augment sales tax revenue when unpredictable downturns occur. Once reserves reach the 10% of revenues target level, any further amounts are usually added to the operating capital budget.

Fund-related financial information is summarized in Schedule One, which is entitled Fund Balance Analysis. Detailed descriptions of each fund in Glendale's financial system, including the General Fund, enterprise funds and special revenue funds, are contained in the *Budget Summary* section of this document.

CONCLUSION

During the economic downturn that began in late 2001 and continued through early 2003, Glendale employed some of the short-term strategies outlined in the previous sections. While the economy has rebounded, and we have seen the positive impact of this renewed vigor, we continue to be conservative in our spending. For example, we have continued to follow many of the cost-saving measures that were implemented in FY 2003, such as

- No transfers of salary savings to operating budgets except in very limited instances.
- No unbudgeted carryover savings – all carryover will be returned to the General Fund
- Capital projects are reviewed for all operating and maintenance costs impacting the General Fund

These strategies, coupled with prudent budgeting practices, allowed Glendale to deal with the recent economic downturn without severely hampering current services and programs. Continuation of these strategies will see us through the future.

FINANCIAL POLICIES

The financial policies establish the framework for overall fiscal planning and management and set forth guidelines for both current activities and long-range planning. These policies are reviewed annually to ensure the highest standards of fiscal management. The City Manager and the leadership team have the primary role of reviewing financial actions and providing guidance on financial issues to the City Council.

Overall Goals

The overall financial goals underlying these policies are:

1. **Fiscal Conservatism:** To ensure that the city is in a solid financial condition at all times. This can be defined as:
 - A. Cash Solvency - the ability to pay bills
 - B. Budgetary Solvency - the ability to balance the budget (all operating, capital and debt service expenditures should be covered by the appropriate revenue sources and meet all statutory requirements prior to the beginning of the year)
 - C. Long Run Solvency - the ability to pay future costs
 - D. Service Level Solvency - the ability to provide needed and desired services
2. **Flexibility:** To ensure that the city is in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress.
3. **Adherence to the Highest Accounting and Management Practices:** To comply with the Government Finance Officers' Association (GFOA) standards for financial reporting and budgeting, the Governmental Accounting Standards Board (GASB) and other professional standards.

Operating Budget

1. **Ongoing operating costs** should be supported by ongoing, stable revenue sources. This protects the city from fluctuating service levels and avoids crises when one-time revenues are reduced or removed. Some corollaries to this policy are:
 - A. **Cash balance** should be used only for one-time expenditures, such as capital equipment and building improvements, or contingency appropriations and purposes.
 - B. **Ongoing maintenance costs** such as street resurfacing, building maintenance, and swimming pool replastering should be financed through operating revenues, rather than through the issuance of debt.
 - C. **Fluctuating federal and state grants** should not be used to fund ongoing programs.

2. **Revenues from growth or development** should be targeted to costs related to development, or invested in improvements that will benefit future residents or make future service provision efficient. While it is tempting to use growth-related revenue to support current operations, doing so can lead to a crisis when the growth rate decreases. This policy implies a commitment to identifying the portions of the city's revenue stream that result from growth.
3. **General Fund appropriations** should include a contingency appropriation equal to at least 10% of projected General Fund revenues for the upcoming fiscal year. This contingency appropriation essentially serves as the City's revenue stabilization account (i.e., rainy day account). As such, it can help to minimize the impact of large fluctuations in sales tax revenues, which is the revenue source most sensitive to changes in the economy. It also can be used to mitigate the negative effects of unforeseeable and unexpected financial situations.
4. **Enterprise Funds** should include a sufficient unappropriated fund balance to absorb fluctuations in annual revenue. Enterprise funds should be charged directly for overhead services—such as those expenses related to services provided by the Human Resources Department, Finance Department, City Attorney's Office, and the Management and Management and Budget Department—rather than using an indirect service transfer. These services also include expenses related to employee fringe benefits, risk management and workers compensation insurance costs, and telephone charges. Provisions also should be made for interdepartmental charges for services such as solid waste collection and disposal and vehicle maintenance and repair.
5. **Replacement of vehicles** will be done through the Vehicle Replacement Fund. A rental rate structure will be established annually to provide sufficient funds for replacement of each vehicle. New vehicles added to the existing fleet should be paid initially with operating capital by the requesting department. In addition, a corresponding rental rate payment for the new vehicle should be included within the requesting department's operating budget. The Field Operations Department should review all vehicle-related purchases.
6. **A financial forecasting model** should be developed to test the ability of the city to absorb operating costs due to capital improvements, and to react to changes in the economy or service demands. This forecast should cover at least five years and be updated annually.
7. **Salary policy and structure** should emphasize the provision of predictable salary increases, sustainable over time, that serve to recognize and reward the contributions of experienced and well-trained staff. To this end, the merit pay policy provides for merit increases of up to 5% annually to qualified employees based on the city's ability to pay. To reflect increases related to market pay range adjustments and inflation, Council has set a target of providing increases equal to the increase in the Consumer Price Index up to 2%, also based on the city's ability to pay in any given

year. When the CPI exceeds 3%, the target will be 75% of the amount in excess of 3%.

8. Laws and policies related to limitations on revenue sources should be explicitly addressed in the budget process. These include:

- A. One-third of annual **Local Transportation Assistance Funds** (LTAF) must be devoted to transit (Regional Public Transportation Authority - RPTA).
- B. No more than one-half of the prior year's **Highway User Revenue Fund** (HURF) can be used for debt service (A.R.S. 48-689).
- C. The city must maintain its level of **General Fund support in street maintenance and operations**, as provided by state law.

9. Debt Management

- A. **Short-term borrowing** or lease/purchase contracts should be considered for financing major operating capital equipment when the Finance Director, along with the city's financial advisors, determined that this is in the city's best financial interest. Lease/purchase decisions should have the concurrence of the appropriate operating manager. See Schedule 8 for a list of the City's debt service obligations related to short-term borrowing.
- B. **Short-term debt** should not exceed 5% of revenue or 20% of total debt. The short-term debt for the city is documented in Schedule 8 of this budget book.
- C. **Debt service** on long-term general obligation debt should not exceed 10% of General Fund revenues. The long-term debt for the city is documented in Schedule 7 of this budget book.

10. Budget Amendment Policies

- A. **Total fund appropriations changes** must be approved by the City Council. These amendments must also comply with the city's Alternative Expenditure Limitation. In order to provide flexibility, 10% of the total General Fund revenue budget for the upcoming fiscal year should be set aside as a contingency appropriation as long as this contingency is backed by available fund balances.
- B. **Uses of contingency appropriations** must be specifically approved by the City Council.
- C. **Shifts in appropriations** within fund totals may be done administratively on the authority of the City Manager. In most cases the City Manager will request City Council concurrence with these changes since the item prompting the change will usually go to the City Council (e.g., award of contract, addition of staff, contract change order). Procedures for appropriations transfers and delegation of budget responsibility will be set by the City Manager.

- D. **Salary savings transfers** must be approved by the City Manager and are prohibited during the first 6 months of any given fiscal year. However, in the event of an extenuating circumstance, the City Manager may override this policy and authorize a salary savings transfer during the first 6 months of the fiscal year.
11. **A Budgetary Control System** will be maintained to ensure compliance with the adopted budget. Quarterly budget status reports will be presented to, and reviewed by, the City Council to ensure that the city finances are on track with the adopted budget.
12. **Revenue Policies**
- A. Diversified and stable **revenues** will be maintained to ensure fiscal health and absorb short-run fluctuations in any one revenue source.
 - B. **User fees** for all operations will be examined annually to ensure that fees cover direct and indirect costs of service. Rate adjustments for enterprise operations will be based on five-year enterprise fund plans.
 - C. **Development fees** for one-time capital expenses attributable to new development will be reviewed periodically to ensure that fees match development-related expenses.

Capital Budget

1. **A long-range capital improvement plan** should be prepared and updated each year. This plan may include, in years other than the first year of the plan, unfunded projects that carry out the city's strategic and general plans, but it should also include a capital-spending plan that identifies projects that can be completed with known funding sources. All projects are assessed in regards to their necessity, priority, compatibility with Council goals, long-range plans of various departments and the City's financing capabilities.
2. When planning **capital projects**, each department must estimate the impact on the city's operating budget.
3. **Amendments to capital appropriations** fall under the same guidelines as changes to the operating budget noted above, with one exception: any project change exceeding \$50,000 should receive specific City Council approval. This approval may accompany a recommendation for award of bid, change order, or other City Council action. While this approval is not a strict legal requirement, it keeps the City Council informed on capital project activity and funding, and ensures that revisions of project priorities are in line with Council expectations.

Operating Budget



Glendale's new equipment management facility, which opened in November of 2004, services more than 1,300 city fleet vehicles that travel the city's 700 miles of roadway.



**Operating
Budget**

**Appointed
Officials**



MAYOR AND COUNCIL

The Mayor and City Council constitute the elected legislative and policy-making body of the city. The Mayor is elected at-large every four years. Councilmembers also are elected to four-year terms from one of six electoral districts in Glendale.

One of the highest priorities of the Mayor and Council is to involve the public in their decision-making process. They regularly appoint citizens to 18 advisory boards and commissions and often form public committees to address specific citywide issues.

The Mayor and Council each become involved in the maintenance and economic development of their districts. Council members host district neighborhood meetings every fall and spring to ensure citizens are informed on projects in and around their homes and businesses and to receive input and feedback from the constituencies they represent.

City staff who support the Mayor and Council work closely with constituents to resolve any issues or questions they may have about city services.

ACCOMPLISHMENTS

Economic Vitality

- Supported economic development efforts to bring new businesses to Northern Crossing, located at Northern and 59th Avenues. The shopping center features a Wal-Mart, Lowe's Home Improvement Center, PETsMART and Wells Fargo Bank.
- Entered into an agreement with Marriott Renaissance Hotels to explore the development of a hotel and conference center at the Westgate City Center. The 12-story luxury hotel will be the destination spot for future visitors to the West Valley, including attendees of the Fiesta Bowl and the 2008 Super Bowl.
- Opened a shopping center at the southeast corner of 67th Avenue and Loop 101. In addition to office space, the Corte Freccia Plaza houses retail shops and restaurants including Oggi's Pizza, ACE hardware, Paradise Bakery, and Sportsmen's Fine Wines and Spirits.
- Approved the construction of a new 70,000-square-foot distribution and sales facility at the Glendale Airpark. Scheduled to open in 2006, Arizona School Furnishings will bring 35 to 50 new jobs to the area.
- Approved the purchase of the old Larry Miller Mazda dealership at 47th and Glendale avenues, which will be renovated into a public safety facility. The redevelopment of Glendale Avenue prompted the oldest dealer in the area, West Valley Nissan, to stay in downtown Glendale.

Transportation

- Approved the purchase of bus shelters to be installed at twelve bus stops. The shelters will feature a sun cover, bench and lighting.

- Approved signage for the final phase of the Grand Avenue Improvement Project. The reconstruction of the Grand Avenue intersection with Glendale and 59th avenues is to become the gateway to the city and will encourage the further revitalization of Historic Downtown Glendale.
- Approved several pedestrian walkway and bicycle path projects, including the widening of the bridge on Glendale Avenue over New River, a pathway over the low-flow channel near Marshall Ranch Elementary School, and the construction of a bridge across the Grand Canal at 79th and Missouri avenues.
- Approved the renovation of the alleyways in Catlin Court, which will make the area more accessible to cyclists and pedestrians.

Quality of Life

- Approved the design and broke ground for the construction of the Foothills Recreation and Aquatic Center. Residents will be able to enjoy a state-of-the-art recreational and swim facility in the northern section of Glendale, near the corner of 55th Avenue and Union Hills Drive in early 2006.
- Approved \$3.2 million in funding to build the ninth fire station in Glendale. Fire Station #159 is expected to officially open in the summer of 2005.
- Approved the final phase of noise walls along Loop 101. The noise walls will be built along the Loop 101, between 59th and 67th avenues and 67th and 75th avenues, as part of the city's continuing efforts to reduce freeway traffic noise for residents living nearby.
- Finalized the renovation of Rose Lane Pool. The oldest pool in the city will emerge as an aquatic facility, consisting of zero depth recreational, lap and fitness pools and an eight-lane competitive pool.
- Awarded \$23,540 in Performing Arts Grants to support local organizations for their 2004-05 seasons.
- Approved design and renovation of the Civic Center, and the expansion of the Bead Museum.
- Signed a land lease agreement to construct the Glendale Aircraft Museum for a one-of-a-kind airplane museum, which will include a model plane similar to the one former President Bush was shot down in during WWII.
- Awarded a contract for the renovation of Murphy Park located at 7017 North 58th Avenue. Murphy Park serves as a venue for a number of events such as Glitter & Glow, and the Jazz & Blues Festival. Improvements to the park include a decorative fountain, bicycle racks, park benches, seating wall, trash receptacles, widening of the existing brick sidewalks, landscaping and irrigation.
- Approved landscape enhancements to 22 acres of Thunderbird Paseo Park, which include a shared-use pathway, a terraced erosion control wall, and the planting of 710 trees and 400 shrubs.

Youth & Teens

- Allocated funding to the West Valley Child Crisis Center, Inc. to support the Kids Campus, which houses children who have been abused or neglected.

- Provided funding to assist Glendale High School Health Care Clinic to provide health care services to 250 medically underserved youth.

Interesting facts...

- Mayor Scruggs was appointed by Gov. Janet Napolitano to serve on one of five new advisory councils that will help to prepare and enhance the state's homeland security strategies.
- The new Glendale Arena celebrated its first-year anniversary being ranked among the top 100 entertainment facilities in the country, based on ticket sales to non-sporting events.
- The American Subcontractors Association of Arizona honored Glendale with the 2004 Project of the Year Over \$10 Million Award for the newly constructed Field Operations Complex.



City of Glendale Budget Summary by Department

Mayor

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Office of the Mayor	\$281,661	\$299,551	\$279,239	\$312,059	4%
Total - Mayor	\$281,661	\$299,551	\$279,239	\$312,059	4%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$245,510	\$249,378	\$241,778	\$268,365	8%
Supplies and Contracts	\$31,313	\$42,653	\$29,941	\$35,672	-16%
Internal Premiums	\$1,733	\$4,020	\$4,020	\$4,988	24%
Internal Service Charges	\$3,105	\$3,500	\$3,500	\$3,034	-13%
Total - Mayor	\$281,661	\$299,551	\$279,239	\$312,059	4%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Office of the Mayor	4	4	4	4	0%
Total -Mayor	4	4	4	4	0%



City of Glendale Budget Summary by Department

Council Office

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Council Office	\$440,702	\$488,160	\$492,160	\$495,379	1%
Cholla District	\$40,261	\$58,902	\$49,402	\$67,677	15%
Barrel District	\$44,650	\$58,761	\$51,261	\$67,517	15%
Sahuaro District	\$49,971	\$58,706	\$51,206	\$67,462	15%
Cactus District	\$59,769	\$58,709	\$51,209	\$67,465	15%
Yucca District	\$58,178	\$58,682	\$51,182	\$67,438	15%
Ocotillo District	\$54,225	\$58,709	\$51,209	\$67,625	15%
Total - Council Office	\$747,756	\$840,629	\$797,629	\$900,563	7%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$566,020	\$596,699	\$590,098	\$599,978	1%
Supplies and Contracts	\$154,508	\$221,353	\$184,954	\$270,679	22%
Internal Premiums	\$5,493	\$14,547	\$14,547	\$17,757	22%
Internal Service Charges	\$11,070	\$8,030	\$8,030	\$12,149	51%
Operating Capital	\$10,665				
Total - Council Office	\$747,756	\$840,629	\$797,629	\$900,563	7%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Council Office	7	7	7	7	0%
Cholla District	1	1	1	1	0%
Barrel District	1	1	1	1	0%
Sahuaro District	1	1	1	1	0%
Cactus District	1	1	1	1	0%
Yucca District	1	1	1	1	0%
Ocotillo District	1	1	1	1	0%
Total -Council Office	13	13	13	13	0%

CITY ATTORNEY

Department Description:

The City Attorney's Office represents the city and its officers and employees in civil suits; provides legal advice to City Council; prepares ordinances and resolutions; drafts or reviews contracts; and issues legal opinions. Other responsibilities include protection of the quantity and quality of the city's existing and future water supplies through ongoing legal representation in the Gila River Adjudication and other proceedings. The City Prosecutor's Office handles prosecution of violations of city codes and misdemeanor violations of state law within Glendale and all appeals from City Court to Superior Court.

Mission Statement:

The City Attorney's Office provides legal advice to the City Council, City Manager, approximately 28 departments along with various city boards and commissions; represents the city in legal proceedings; and ensures that city operations comply with all federal, state and local laws.

The City Prosecutor's Office prosecutes violations of city codes and misdemeanor violations of state law in a fair, impartial and professional manner.

Business Practice/Service Delivery Improvement:

Civil Division attorneys represent the city in local, state, and federal courts, as well as before administrative agencies and legislative bodies. In addition to representing the city in litigation and settlement negotiations, city attorneys work with the departments they represent in providing general legal advice, drafting ordinances, contracts and other documents. Each city department has been assigned a general counsel attorney to provide them the legal services necessary to their operations. The advantage of having specific departments assigned allows the attorney to gain a familiarity with the operation of the department and develop expertise in the specific field. The departmental assignment also allows department personnel the opportunity to become comfortable and familiar with their assigned attorney. This assignment process provides for improved relationships between the attorney and department staff and creates an environment where excellent legal work is provided.

However, there are situations when a department might need specialized assistance on a legal matter (e.g., property acquisition). In these instances, attorneys are also assigned to particular areas of law in which they have an expertise. This allows a particular attorney to handle a matter in that field of law across departmental lines. By using this combination, the general counsel attorney works with the specialist to provide consistent and expert legal services.

Accomplishments:

FY 2004-05:

- Assured city operations complied with all federal, state and local laws.
- Continued to represent the city in litigation brought by third parties.

- Vigorously prosecuted all violations of city codes and misdemeanor violations of state law that are supported by probable cause and ensure that justice is served.

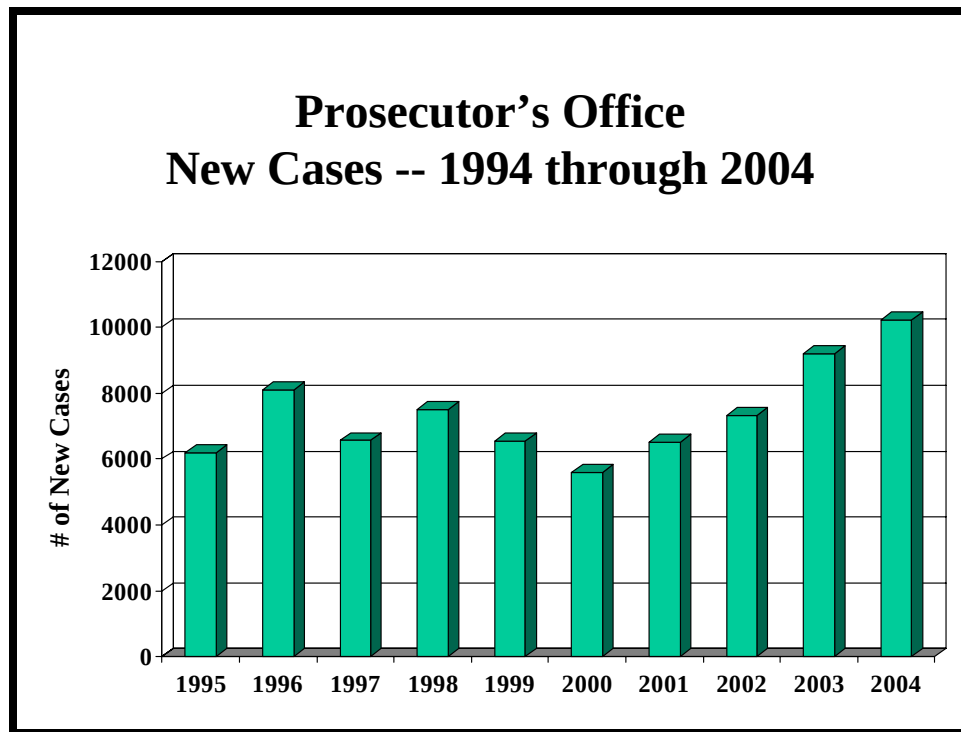
2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
High quality, professional and timely legal services to the Mayor, City Council and city staff.	Yes. Attend 100% of the meetings/hearings as needed or requested.	The current vacancies in the City Attorney's Office created a challenge of meeting our goal.
04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Do justice.	Yes. Obtained 85% conviction rate or plea agreements on misdemeanor charges.	None

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
High quality, professional and timely legal services to the Mayor, City Council and city staff.	Administrative Meetings. Represent the city, answer legal questions and provide guidance on procedures at various administrative bodies (e.g. Council meetings, Bds & Commissions, Hearings for the State Liquor Board, License Denial, Disputed Utility Bills and Damaged Buildings).	Attend 100% of the meetings/hearings as needed or requested.

05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Do justice.	Prosecution. Aggressively prosecute City Code and State law misdemeanor offenses occurring in the City of Glendale.	Obtain 85% conviction rate or plea agreements on misdemeanor charges.





City of Glendale Budget Summary by Department

City Attorney

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
City Attorney	\$1,586,169	\$1,856,633	\$1,879,573	\$2,099,167	13%
Attorney - Arena/Stadium/Dev.	\$0	\$475,000	\$216,000	\$475,000	0%
Total - City Attorney	\$1,586,169	\$2,331,633	\$2,095,573	\$2,574,167	10%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$1,479,244	\$1,716,425	\$1,716,125	\$1,870,064	9%
Supplies and Contracts	\$80,785	\$587,060	\$351,300	\$668,098	14%
Internal Premiums	\$9,150	\$21,001	\$21,001	\$29,200	39%
Internal Service Charges	\$8,548	\$7,147	\$7,147	\$6,805	-5%
Operating Capital	\$8,442				
Total - City Attorney	\$1,586,169	\$2,331,633	\$2,095,573	\$2,574,167	10%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
City Attorney	18	21	21	21	0%
Total -City Attorney	18	21	21	21	0%

CITY CLERK

Department Description:

The City Clerk Department is responsible for preserving permanent documents and retaining other public documents as required by state statute, coordinating citywide record management and training, improving the retention and access to public records through technology, conducting municipal elections and receiving campaign finance filings, preparing and maintaining the official record of City Council meetings, coordinating the publishing and posting of the city's public notices, digitally recording official documents, codifying ordinances to be included in the Municipal Code and accessed through enhanced multi-media options, and providing passport information and new passport filing services.

Mission Statement:

To constantly maintain superior service to the citizens, elected officials and staff by providing an accurate and current legislative record including the City Code Book, a comprehensive and accessible records management system, a responsible and effective public notification program, an impartial and efficient municipal election and campaign finance process, and other public services such as passport application assistance and acceptance.

Business Practice/Service Delivery Improvement:

After research by staff, the city's online code via the Internet was substantially improved in 2004 by our selection of Municode Corporation. The versatility of the search engine, along with user-friendly software, makes this online Code service effective for the public and staff. In addition, the City Clerk's Office offers CD copies of the Charter and City Code, customized excerpts on CD for users who frequently utilize specific sections and supplements on-line. The CD versions can be used on laptops and at site locations at which Internet access is not provided

Accomplishments:

FY 2004-05:

- Conducted 2004 Primary and General Elections.
- Completed Phase I review and update of record retention schedules by all city departments, completed review by Record Control Committee members, completed review by State of Arizona, Department of Library, Records, and Archives. Phase II is the final review by city and state and is currently in progress.

FY 2003-04:

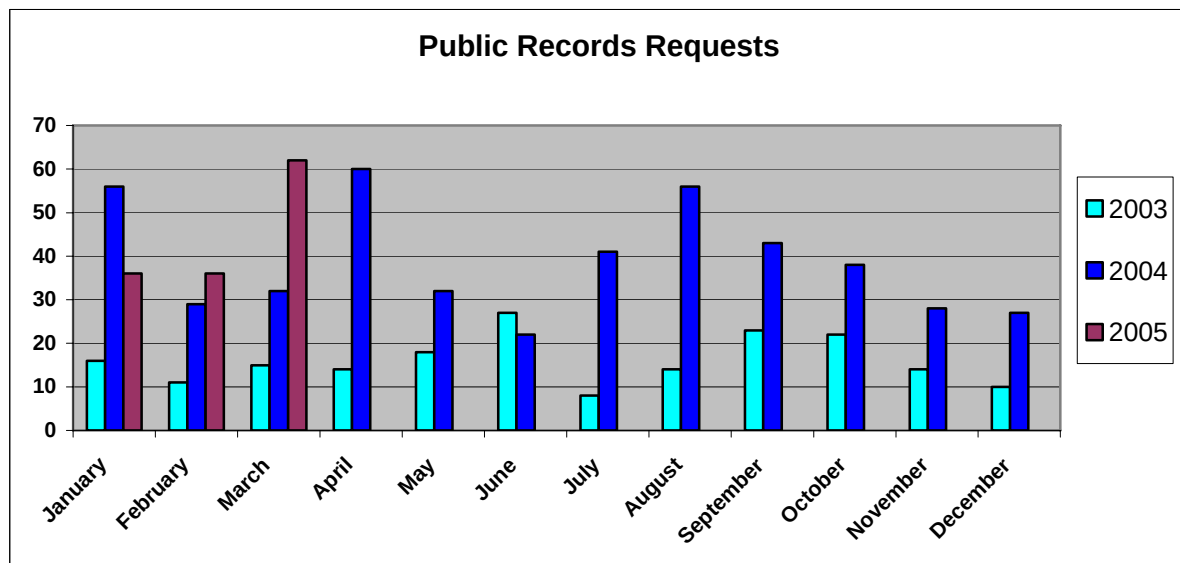
- Completed document conversion of all city documents from Papergate to new optical software.
- Began digital recording

2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Ensure compliance with Arizona's public meeting laws, City Code and City Charter.	Yes, 100% of the legal notices were posted 24 hours in advance of a meeting per state statute. Approximately 95% of notices were posted 3 business days in advance of City Council Meeting. 100% of the time legal advertisements were published in compliance with state statutes.	Staff turnover required additional training and monitoring.
04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Ensure compliance with State of Arizona and Federal Election Laws, and City Charter.	Yes, 100% polling places selected 6 months before Primary Election 100% of the time (exception- county/city election), state statute recommends at least 5 months before Primary Election; 100% of the time Call of Election submitted at least 5 months before Primary Election: 100% of the time official and sample ballots received at least 40 days in advance of the election fulfilling the requirement by state statutes of 30 days; 100% of time publicity pamphlets mailed prior to early ballot mailing which is 33 days before the election, while state statutes only require mailing 10 days before election; 100% of the time Justice Department submittal mailed 4 months before Primary Election, well in advance of the federal requirement of 3 months.	None

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Utilize technology including Internet, intranet, optical and other electronic media to deliver information to and to retain information for the citizens and the organization.	Index, preparation, scanning and/or electronic data transfer to Intranet and Internet.	95% of the time City Council Information packet and legal notices posted on Internet within 3 business days; 100% of the time election information posted within 3 months prior to election; 95% of the time electronic and scanned documents processed within 3 days of signature completion; 95% of the time City Code Book supplemented on internet within 2 weeks of regular meeting.
05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Compliance with Federal and State Public Record Laws.	Receive record public record requests, research and retrieve records, process through City Attorney's Office (if applicable), fill record request.	100% of the time simple public record requests completed within 24 hours; 100% of the time complex record requests estimated completion date given to requestor within 48 hours.





City of Glendale Budget Summary by Department

City Clerk

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
City Clerk	\$283,164	\$323,322	\$314,296	\$277,500	-14%
Records Management	\$165,727	\$176,322	\$168,959	\$253,200	44%
Passport Services	\$850	\$2,500	\$2,500	\$2,500	0%
Elections	\$152,674	\$93,749	\$93,749	\$94,188	0%
Total - City Clerk	\$602,415	\$595,893	\$579,504	\$627,388	5%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$356,163	\$376,798	\$371,099	\$314,605	-17%
Supplies and Contracts	\$239,626	\$181,027	\$170,437	\$263,402	46%
Internal Premiums	\$4,086	\$27,907	\$27,907	\$38,866	39%
Internal Service Charges	\$2,540	\$2,476	\$2,376	\$2,830	14%
Operating Capital		\$7,685	\$7,685	\$7,685	0%
Total - City Clerk	\$602,415	\$595,893	\$579,504	\$627,388	5%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
City Clerk	3	4	4	4	0%
Records Management	3	2	2	2	0%
Total -City Clerk	6	6	6	6	0%

CITY COURT

Department Description:

Glendale City Court adjudicates criminal misdemeanors, City Code violations, traffic violations and certain juvenile offenses committed in the City of Glendale. In cases of domestic violence and harassment, the court issues protective orders. In felony matters, the court has the authority to issue search warrants.

Mission Statement:

To provide a forum for prompt, fair and just resolution of cases in a professional, efficient and courteous manner.

Business Practice/Service Delivery Improvement:

In November 2004, City Court developed Treatment Court to provide judge monitoring of counseling for all domestic violence and DUI offenders. Following the Drug Court model, the Treatment Court Team (prosecutor, public defender, treatment provider, judge) meet before court to review each case and decide if rewards or sanctions are appropriate. Defendants are being held accountable through swift court intervention resulting in greater compliance to sentencing conditions. In March 2005 the Treatment Court calendar tripled from two dockets per month to six, to accommodate the rapid growth and success of the program. At that time, more than 400 defendants were participating in Treatment Court, with nearly 40 participants already graduating from the program.

Accomplishments:

FY 2004-05:

- Spearheaded a task force comprised of representatives from the Police Department, City Attorney's Office and City Manager's Office to recommend updates to the city's parking ordinance. The City Council adopted the task force's recommended ordinance changes.
- The court entered into an IGA with six other courts to provide the Scottsdale City Court software, AZTEC Wizard, as a "bolt-on" to the Supreme Court's case management system. The AZTEC Wizard will result in timesavings for court staff and will enhance customer service capabilities.

FY 2003-04:

- A pilot project between Glendale City Court and the Maricopa County Juvenile Probation Department has resulted in high rates of compliance to probation conditions by Glendale youth. The no-show rate is virtually non-existent which is an anomaly among the court and probation communities. The Court provides a weekly satellite office for a Juvenile Probation Officer and secretary to conduct family interviews and other probation business. Due to high success rates, Judge Campbell is investigating expanding this concept to other City Courts.

- The Capital Improvement Project for a new City Court facility is moving forward. A review team selected an architectural firm to conduct a scope of work study. This study will include a needs assessment for City Court and the Prosecutor's Office, detention assessment and site selection evaluation. Construction of the new Court building is scheduled to begin in 2008.

2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide a secure court environment and deliver positive, consistent, timely and efficient customer service that meets the diverse needs of our clients.	Yes. Zero documented incidents of weapons past the security checkpoint. All requests for interpreters were responded to in 10 minutes or less. All public service windows manned 8 am to 5 pm each workday.	None

04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Maximize collection of revenue due the Court in compliance with court ordered enforcement guidelines provided by the Arizona Supreme Court.	Yes. Criminal fines and restitution enforced by issuing failure to pay warrants, attempting service of warrants, referring delinquent accounts to a collection agency and intercepting tax refunds through the T.I.P. Program.	Plans to become a Supreme Court FARE (fines/fees and restitution enforcement) participant were delayed when additional programming requirements were identified. Meetings with the Supreme Court are still occurring with a target implementation date of summer of 2005.

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Fully utilize the AZTEC Wizard software application to enhance the Supreme Court case management system.	Complete software testing. Install Wizard on all court computer systems. Train staff on usage.	Many screens of data will be condensed into one. Staff will realize considerable timesavings.
05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Develop IVR (interactive voice recognition) system for customer convenience in conducting court business.	Provide all data and support requited of IT Team for development and installation of system.	Court customers can access case information through a telephone touch pad and no human interaction. Web payment ability will be available.



City of Glendale Budget Summary by Department

City Court

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
City Court	\$3,050,831	\$3,452,154	\$3,452,154	\$3,723,004	8%
Court Security & Improvements	\$268,029	\$188,630	\$188,630	\$196,603	4%
Court Time Payments	\$76,837	\$89,574	\$89,574	\$85,568	-4%
Fill the Gap	\$21,397	\$42,000	\$48,459	\$62,541	49%
Total - City Court	\$3,417,094	\$3,772,358	\$3,778,817	\$4,067,716	8%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$2,721,222	\$2,930,917	\$2,990,710	\$3,291,184	12%
Supplies and Contracts	\$553,238	\$743,028	\$629,251	\$610,723	-18%
Internal Premiums	\$72,115	\$64,873	\$64,873	\$71,356	10%
Internal Service Charges	\$40,768	\$16,540	\$76,983	\$77,453	368%
Operating Capital	\$29,751	\$17,000	\$17,000	\$17,000	0%
Total - City Court	\$3,417,094	\$3,772,358	\$3,778,817	\$4,067,716	8%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
City Court	40	43	43	43	0%
Court Security & Improvements	1	1	1	1	0%
Court Time Payments	2	2	2	2	0%
Total -City Court	43	46	46	46	0%



**Operating
Budget**

**Community
Development**





City of Glendale
Budget Summary by Department

Community Dev Admin

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
CD Deputy City Manager	\$316,886	\$392,658	\$392,658	\$442,546	13%
Total - Community Dev Admin	\$316,886	\$392,658	\$392,658	\$442,546	13%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$310,636	\$365,730	\$365,730	\$377,011	3%
Supplies and Contracts	\$4,083	\$24,028	\$24,028	\$61,379	155%
Internal Premiums	\$1,848	\$2,750	\$2,750	\$3,919	43%
Internal Service Charges	\$319	\$150	\$150	\$237	58%
Total - Community Dev Admin	\$316,886	\$392,658	\$392,658	\$442,546	13%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
CD Deputy City Manager	2	4	4	4	0%
Total -Community Dev Admin	2	4	4	4	0%

BUILDING SAFETY

Department Description:

The Building Safety Department ensures that at least the minimum building standards are met to safeguard life, health, property, and public welfare by regulating and controlling the design, construction, quality of materials, occupancy, location and maintenance of all buildings and structures in Glendale. The department is the central resource for development, construction and code information, plan review, permit issuance and construction inspection.

Mission Statement:

The Building Safety Department is a team of professionals dedicated to providing exceptional customer service and through the spirit of cooperation and partnership with our citizens and development customers, we ensure a safer and stronger community.

Business Practice/Service Delivery Improvement:

Inspectors now have laptops and wireless Internet connections in each vehicle. This gives them the ability to enter inspection results on site, which enables contractors and citizens the luxury of scheduling additional or follow up inspections minutes after their inspection is completed. In the past, inspections could not be rescheduled until the following workday.

Accomplishments:

FY 2004-05:

- Issued 6800 permits and 256 Certificates of Occupancy.
- Plan reviewed and inspected over 420,000 sf of new school buildings including two new High Schools (Copper Canyon and Raymond S. Kellis).

FY 2003-04:

- Issued the Temporary Certificate of Occupancy for the Glendale Arena, which opened on time on December 27, 2003. Building Safety spent over 11,000 hours inspecting and plan reviewing this project.
- Began plan review and construction of the Cardinals Multipurpose Facility.

2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Collaborate in the development of projects, which contribute to Glendale's economic vitality.	Yes, critical economic development projects opened on time without any outstanding life safety issues.	Coordinating with 12 different department's requirements for Certificate of Occupancy with project's opening dates.

04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Administer and enforce construction codes and development regulations that produce a safe, durable, efficient and accessible built environment.	Most were met. Newly hired staff not fully trained and 100% effective for a period of time affected those that fell short. This required additional efforts by senior staff and management to train and monitor performance. This was difficult combined with a very heavy construction workload.	Newly hired staff and job knowledge, which created a strain on existing staff members.

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Administer and enforce construction codes and development regulations that produce a safe, durable, efficient, and accessible built environment.	Continue meetings between plans examiners and inspection division to determine plan review deficiencies and solutions.	• Hold joint inspector/plans examiner meetings monthly to review deficiencies/question.

05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Provide responsive, pro-active, efficient, consistent and cost effective service.	Process all plans, permits, utility clearances and requests for Certificates of Occupancy in an efficient, accurate and timely manner to ensure all departments have an opportunity to review and identify enforcement issues, and the development customer receives adequate guidance.	• Create internal customer survey to determine service gaps. • 90% of inspections are made within 24 business hours of request. • Implement a revised Certificate of Occupancy process to streamline and gain efficiency and increase compliance by customers.



City of Glendale Budget Summary by Department

Building Safety

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Building Safety	\$1,575,494	\$1,773,995	\$1,766,582	\$1,895,690	7%
Cross Connection Control	\$116,587	\$128,175	\$128,175	\$231,223	80%
Arena - Development Services	\$616,424	\$180,803	\$25,000	\$0	-100%
Stadium - Development Services	\$774,499	\$1,618,051	\$1,549,636	\$1,026,820	-37%
Westgate-Bldg Safety Rvw/Insp.	\$0	\$652,657	\$640,624	\$985,456	51%
Development Services Center	\$456,267	\$752,856	\$652,409	\$730,188	-3%
Total - Building Safety	\$3,539,271	\$5,106,537	\$4,762,426	\$4,869,377	-5%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$2,653,510	\$3,913,961	\$3,870,444	\$3,989,611	2%
Supplies and Contracts	\$789,648	\$708,878	\$417,844	\$656,041	-7%
Internal Premiums	\$29,630	\$125,796	\$125,796	\$138,203	10%
Internal Service Charges	\$51,692	\$70,302	\$64,142	\$66,822	-5%
Operating Capital	\$14,791	\$287,600	\$284,200	\$18,700	-93%
Total - Building Safety	\$3,539,271	\$5,106,537	\$4,762,426	\$4,869,377	-5%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Building Safety	21	22	22	22	0%
Cross Connection Control	1.75	1.75	1.75	2.75	57%
Arena - Development Services	8	0	0	0	N/A
Stadium - Development Services	4	18	18	11	-39%
Westgate-Bldg Safety Rvw/Insp.	0	6	6	10	67%
Development Services Center	10	10	10	10	0%
Total -Building Safety	44.75	57.75	57.75	55.75	-3%

CODE COMPLIANCE

Department Description:

Code Compliance is responsible for ensuring compliance with various city codes that promote public health and safety, eliminate conditions that contribute to blight and deterioration, and preserve the quality of life in neighborhoods.

Mission Statement:

To maintain established community standards that preserve and promote the health, safety and living environment of the community and neighborhoods.

Business Practice/Service Delivery Improvement:

Service delivery was improved by modifying the Vacant Parcel Inspection Program. Code Compliance maintains a database of over 500 vacant parcels in the city. Previously, in an effort to ensure vacant parcels were maintained to city code standards, every parcel in the database was being inspected at least once each quarter. While the desired results were achieved it was a time consuming process. To determine the effectiveness of the program, an evaluation of the program was completed. The review included an evaluation of current procedures and practices as well as an analysis of total inspections performed versus the actual number of properties in violation. Using the recently implemented Hansen database management system, it was possible to efficiently track those properties that frequently had violations and those that did not. This has allowed Code to reduce the number of properties needing to be inspected each quarter by 80%. Through this service delivery improvement Code is able to more effectively utilize its resources and place more emphasis on properties with frequent, recurring violations.

Accomplishments:

FY 2004-05:

- Continued implementation of the Hansen database management system and adaptation of internal policies and procedures.
 - Improved historical electronic documentation and research of code cases.
 - Hard files were reorganized to better accommodate the new system.
 - Statistical analysis and tracking of data was significantly improved.
- Implemented proactive inspections utilizing the Property Maintenance Codes on both rental and owner-occupied properties.

FY 2003-04:

- Implemented the Property Maintenance Codes adopted by the City Council.
- Implemented the Hansen database management system for Code Compliance.

2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide Glendale residents effective and efficient access to Code Compliance services.	No. Service delivery complaints were to be tracked daily.	Code did not have the ability to effectively and efficiently track complaints related to service delivery until the Hansen system was fully implemented.
04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Maintain community standards that promote a clean, safe, and healthy living environment.	Yes, inspections were conducted within 2 business days 95% of the time and a 99% voluntary compliance rate was achieved.	None.

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Develop and implement a program to address code related issues in aging neighborhoods.	Conduct proactive general code inspections on nuisance related issues in assigned neighborhood focus areas.	Generate 3,000 new code cases by conducting inspections in assigned neighborhood focus areas.
05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Provide Glendale residents effective and efficient access to Code Compliance services.	Administration manages Code Compliance operations and personnel to ensure that Code staff provides professional and courteous service to Glendale citizens.	Develop and implement a system for tracking complaints directly related to service delivery. This assessment will be conducted in subsequent years.



City of Glendale Budget Summary by Department

Code Compliance

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Code Compliance	\$903,325	\$1,054,916	\$1,054,916	\$1,371,020	30%
Total - Code Compliance	\$903,325	\$1,054,916	\$1,054,916	\$1,371,020	30%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$799,378	\$935,708	\$935,708	\$1,169,559	25%
Supplies and Contracts	\$60,595	\$41,378	\$45,688	\$94,370	128%
Internal Premiums	\$8,649	\$42,580	\$42,580	\$44,056	3%
Internal Service Charges	\$34,703	\$35,250	\$30,940	\$36,035	2%
Operating Capital				\$27,000	
Total - Code Compliance	\$903,325	\$1,054,916	\$1,054,916	\$1,371,020	30%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Code Compliance	14	16.5	16.5	19.5	18%
Total -Code Compliance	14	16.5	16.5	19.5	18%

ECONOMIC DEVELOPMENT

Department Description:

The Economic Development Department directs programs to attract and retain businesses that create jobs, increase the tax base, improve land values and enhance central city vitality. The department strives to provide high quality service and spur rapid well-managed growth in the City of Glendale. It is dedicated to maximizing customer service through continual professional development and networking opportunities with local Economic Development agencies and real estate partners necessary to retain and attract local and national business clients.

Mission Statement:

Create high quality jobs, develop financially sound projects that increase the city's tax base, and enhance underperforming properties to increase the quality of life for current businesses and the community.

Business Practice/Service Delivery Improvement:

A City Center Redevelopment Team has been formed to better coordinate the various aspects of business relations, development and marketing of Downtown Glendale. This team consists of members from Economic Development, Marketing, Planning, and Community Partnerships departments.

Accomplishments:

FY 2004-05:

- The first major mixed-use redevelopment project in the City Center area was approved. Vanguard City Home will build a mixed-use project with residential, commercial and retail components.
- 28 projects resulted in the attraction and retention of over 1200 jobs and a capital investment of over \$45 million. Examples of new corporate citizens to Glendale are California Casualty, Cosmopolitan Medical Communications, Arizona School Furnishings, and Bootz & Duke Sign Company.
- Groundbreaking for the first phase of construction of the entertainment district in Westgate was held in September 2004.
- Redevelopment of Northern Crossing moved towards completion with the opening of Lowe's Home Improvement, Carl's Jr., and PetsMart.

FY 2003-04:

- 16 completed projects resulted in the attraction and retention of 1,537 jobs and a capital investment of \$252,450,000.
- The construction of the Glendale Arena was completed in December 2003. NHL Coyotes played their first game in the arena on December 26, 2003.

2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Attract new businesses.	Yes. Staff worked directly with 28 businesses which opened or expanded operations in Glendale and created over 1000 jobs.	Additional business attraction program funding would enhance marketing to companies and create more jobs.
04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Remove blight and under-performing properties.	Yes, sites were redeveloped through issuance of RFPs and through Visual Improvement Assistance.	More requests for VIP assistance than available funding. Funds for acquiring of redevelopment property was needed.

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Attract new quality employers.	Host prospects to community/site visits. Update marketing materials and website.	At least 10 new quality employers creating a total of 500 jobs with an average of \$31,000/yr and result in 300,000 sf of new construction or absorption of existing space.
05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Redevelop under-performing properties.	Identify and develop feasibility studies of targeted sites. Proceed to get Management & Council authorization for acquisitions.	Successful acquisition and redevelopment of parcels utilizing \$3 million in budgeted funds.



City of Glendale
Budget Summary by Department

Economic Development

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Super Bowl	\$7,681	\$50,000	\$50,000	\$85,000	70%
Economic Development	\$523,115	\$813,103	\$764,088	\$730,172	-10%
Redevelopment	\$6,851	\$0	\$0	\$0	NA
Economic Opportunities Fund	\$25,200	\$0	\$0	\$0	NA
Arena - Economic Development	\$1,352,163	\$0	\$0	\$0	NA
Stadium-Economic Development	\$0	\$0	\$227,266	\$239,891	NA
Total - Economic Development	\$1,915,010	\$863,103	\$1,041,354	\$1,055,063	22%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$429,496	\$623,075	\$578,075	\$543,208	-13%
Supplies and Contracts	\$1,478,808	\$229,237	\$452,488	\$498,169	117%
Internal Premiums	\$4,390	\$8,391	\$8,391	\$11,111	32%
Internal Service Charges	\$2,316	\$2,400	\$2,400	\$2,575	7%
Total - Economic Development	\$1,915,010	\$863,103	\$1,041,354	\$1,055,063	22%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Economic Development	5	7	7	5	-29%
Redevelopment	1	0	0	0	N/A
Total -Economic Development	6	7	7	5	-29%



City of Glendale
Budget Summary by Department

Rebates & Incentives

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Rebates & Incentives	\$0	\$5,954,745	\$3,037,916	\$3,869,200	-35%
Visual Improvement Program	\$0	\$150,000	\$10,922	\$619,404	313%
Redevelopment Land Acquisition	\$0	\$0	\$0	\$3,000,000	NA
Total - Rebates & Incentives		\$6,104,745	\$3,048,838	\$7,488,604	23%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Supplies and Contracts		\$6,104,745	\$3,048,838	\$7,488,604	23%
Total - Rebates & Incentives		\$6,104,745	\$3,048,838	\$7,488,604	23%

PLANNING

Department Description:

The Planning Department has three major functions, Long Range Planning and Research, Current Planning and Zoning Administration, and Administration.

The Long Range Planning and Research function is responsible for the long-range physical planning of the monitoring and update of the General Plan, special studies, research, quarterly population estimates, GIS and mapping services, annexation analysis, and application processing. In addition, the division administers the Historic Preservation Ordinance, maintains the program, coordinates preparation of national and local register nominations, and staffs the Historic Preservation Commission.

The Current Planning and Zoning Administration function manages the processing and review of land use applications including: general plan amendments, rezonings, conditional use permits, preliminary and final plats, residential and commercial reviews, variances, group home review, appeals, zoning administrative review and relief requests, commercial tenant improvements, special events, liquor licenses, business license reviews, and custom home reviews.

The Administration function prepares staff reports for City Council, Planning Commission, Historic Preservation Commission, and Board of Adjustment public hearings and workshops. This function also assures proper advertising and notification processes are complete and in conformance with state open meeting laws. The Administrative function manages the Citizen Participation Ordinance, RSF (Request for Service) inquiries, and provides staff for City Council, Planning Commission, Historic Preservation Commission, and Board of Adjustment public hearings and workshops.

Mission Statement:

The Glendale Planning Department provides professional quality service in a friendly and responsive manner. The mission includes:

- Assist elected and appointed officials in planning for future land use, development, and redevelopment in harmony with community values.
- Facilitate community involvement in the decision-making process.
- Administer adopted regulations and guidelines in a fair and impartial manner.
- Manage the zoning, subdivision and Design Review process efficiently.
- Resolve to the best of our ability the inevitable issues and conflicts associated with changing land use and development.

Business Practice/Service Delivery Improvement:

The Planning Department and the Building Safety Department now hold monthly meetings of management level staffs to discuss common issues and solutions on how to improve the coordination and processes of each department. The result has been better service to both internal and external customers.

Accomplishments:**FY 2004-05:**

- Completed extensive review and update of Residential Design and Development Manual, which was adopted by the City Council.
- Completed Coordinated a major annexation analysis for the strip annex area that resulted in City Council direction for city staff to be proactive in seeking annexation of the Loop 303 corridor and consider all other annexation requests within the strip annex area.

FY 2003-04:

- Obtain a \$20,000 CLG-Federal Pass Through matching grant for cultural diversity historic resources survey, analysis and listing of top historic resources and preparation of National Register nominations.
- Completed and adopted the first ever annexation policy for the city.

2004-05 Goal Updates:

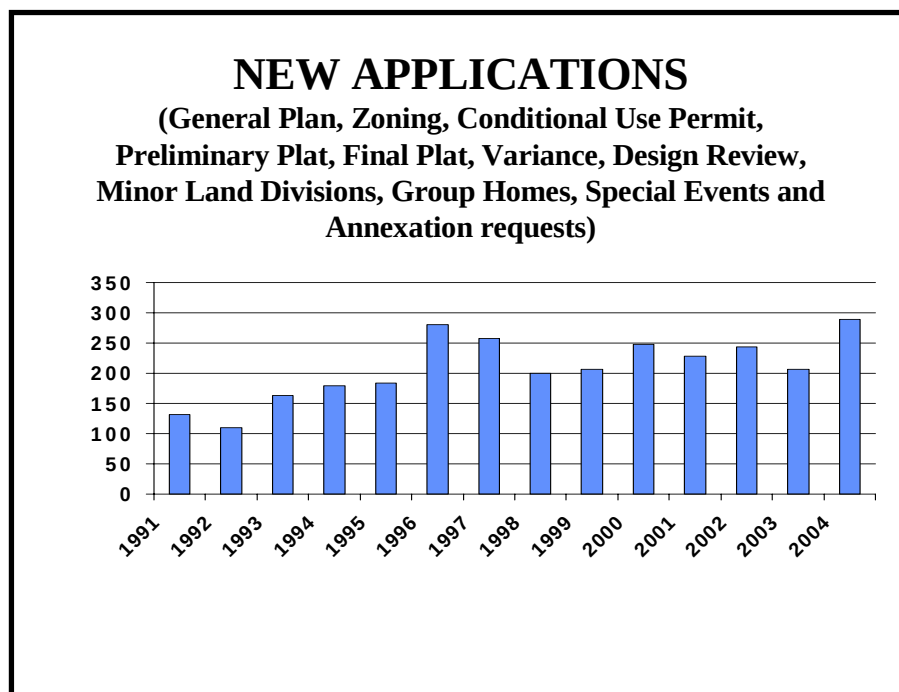
04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Foster quality and timely development throughout Glendale.	Yes. Customer surveys show 72% excellent, 26 % good, 2% fair and 0% poor.	Need additional staff and equipment to meet increased workloads and maintain customer service standards.

04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Respond to changes in Community Development needs.	Yes. Increasing workload/customer demands	Need additional staff and equipment to meet increased workloads and maintain customer service standards.

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Process land development and Zoning Ordinance administration applications with efficiency and strong customer service results.	Processing service requests and cases	Satisfactorily and accurately complete all cases with required Customer Service Rating of 75% Excellence.

05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Plan the future and preserve the past	Update General Plan Special Studies/Research Loop 303 Annexations National Register Designations Historic Preservation Awareness	• Adopt Plan Amendments • Complete all Annexations • National Designations • Historic Preservation Tour





City of Glendale Budget Summary by Department

Planning

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Planning Administration	\$421,606	\$434,201	\$435,837	\$471,140	9%
Zoning Admin & Tech. Asst.	\$241,332	\$315,451	\$315,451	\$332,869	6%
Current Planning	\$466,232	\$544,216	\$544,216	\$583,967	7%
Long-Range Planning & Research	\$267,429	\$291,379	\$289,743	\$283,900	-3%
Total - Planning	\$1,396,599	\$1,585,247	\$1,585,247	\$1,671,876	5%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$1,299,344	\$1,441,939	\$1,440,239	\$1,541,508	7%
Supplies and Contracts	\$71,404	\$109,257	\$111,041	\$90,784	-17%
Internal Premiums	\$21,050	\$29,123	\$29,123	\$35,049	20%
Internal Service Charges	\$4,801	\$4,928	\$4,844	\$4,535	-8%
Total - Planning	\$1,396,599	\$1,585,247	\$1,585,247	\$1,671,876	5%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Planning Administration	5	5	5	5	0%
Zoning Admin & Tech. Asst.	4	4	4	4	0%
Current Planning	7	7	7	7	0%
Long-Range Planning & Research	3	3	3	3	0%
Total -Planning	19	19	19	19	0%

TRANSPORTATION

Department Description:

The Transportation Department provides transportation planning, traffic engineering, traffic signals, signs, striping, street lighting, transit, airport operation and educational program services to meet the transportation needs of the City of Glendale.

Mission Statement:

To ensure the safe, efficient transportation of people and goods in the City of Glendale.

Business Practice/Service Delivery Improvement:

A review of the Transportation Departments business practices identified one area where customer service needed to be improved. The Streetlight Management division was experiencing an increase in repeat outage requests from citizens. In an effort to improve the division's customer service and reduce the delay and complaints from citizens, the Traffic Administration division implemented a tracking procedure where the citizen is called back once the light has been repaired and surveyed as to whether they are satisfied with the service. This procedure is reducing the number of repeat calls for the same light.

Accomplishments:

FY 2004-05:

- Implemented the Gus 3 Bus service to provide circulator service to several senior residential complexes, the Adult Center, Main Library, Glendale Community College and Northern Crossing. The service connects with Gus 1 and 2 to allow passengers access to central Glendale.
- The City of Glendale's Transportation Department received the 2004 Golden Spoke Award at Valley Metro's annual Clean Air Campaign Awards Luncheon for its Bike Box program. This program specifically addresses traffic injury prevention and "defensive driving" techniques among children. All city elementary schools, libraries, fire and police have been issued a Bike Box to use within the community.

FY 2003-04:

- The airport completed the runway expansion project. This included lengthening and widening the runway, and increasing the strength of the runway and taxiway. The runway and taxiway lights were also replaced; along with installing 2 touch screen lighting control systems.
- The Intelligent Transportation Systems group completed construction of the Traffic Management Center (TMC). This project included the implementation of ICONS as the signal system software to manage the "Smart Signal System" and Camera Chameleon software to manipulate the CCTV cameras.

2004-05 Goal Updates:

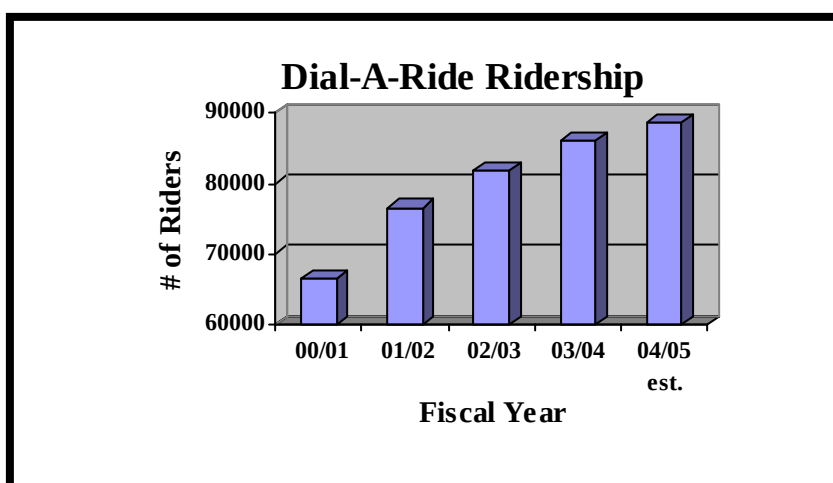
04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide transportation alternatives to the citizens of Glendale.	Yes, Dial-A-Ride ridership increased by 5.4% to 86,132. Overall Transit ridership was 2,379,323.	None

04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Promote economic development and activities at the Glendale Municipal Airport.	2 out of 3 of the outcomes were successful. Fuel sales increased by 130,025 gallons to 492,408 gallons and the number of aircraft based at the airport increased by 56 to 380.	Corporate takeoffs and landings were up. However, the flight training activity was not as high as anticipated. Takeoffs and landings rose by 29,691 to 118,140, not the 121,275 estimated. Note: Airport runway was under construction in 2003.

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Provide transportation alternatives to the citizens of Glendale.	Transit marketing: Market the advantages of using public transportation to conduct daily business and personal excursions. Increase transit awareness and availability as an option to driving.	Increase Dial-A-Ride ridership by 3% to 88,715.

05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Promote economic development and activities at the Glendale Municipal Airport.	Develop east side of airport in an effort to attract new business and increase the number of aircraft in the existing development. Advertise and market airport services.	Increase takeoffs and landings by 5% to 124,047 annually. Increase fuel sales by 5% to 517,028 gallons annually. Increase the number of aircraft based at the Airport by 5% to 399.





City of Glendale Budget Summary by Department

Transportation

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Airport Operations	\$535,652	\$557,322	\$557,322	\$565,547	1%
Traffic Admin. & Engineering	\$305,008	\$383,866	\$383,866	\$329,768	-14%
Traffic Signals	\$1,014,446	\$1,194,952	\$1,194,952	\$1,531,378	28%
Signs & Markings	\$818,059	\$839,069	\$839,069	\$889,406	6%
Streetlight Management	\$1,423,187	\$1,597,531	\$1,597,531	\$1,648,498	3%
Transportation Planning	\$68,982	\$167,574	\$167,574	\$202,527	21%
Traffic Studies	\$302,368	\$423,978	\$380,415	\$454,436	7%
Traffic Design and Development	\$255,384	\$254,887	\$254,887	\$271,097	6%
Transportation Program Mgmt	\$1,092,425	\$1,272,504	\$1,094,780	\$1,291,544	1%
Transportation Education	\$178,412	\$247,778	\$247,778	\$253,913	2%
Dial-A-Ride	\$2,256,076	\$2,431,298	\$2,431,298	\$2,607,810	7%
Fixed Route	\$4,268,553	\$4,587,444	\$4,587,444	\$4,704,394	3%
Demand Management	\$9,690	\$118,160	\$118,160	\$118,160	0%
Trans. Program Education	\$16,034	\$125,000	\$125,000	\$125,000	0%
Intelligent Transportation Sys	\$168,561	\$337,424	\$337,424	\$430,471	28%
Traffic Mitigation	\$116,723	\$186,504	\$186,504	\$182,162	-2%
Arena - Transportation Ops.	\$0	\$111,074	\$36,836	\$78,779	-29%
Total - Transportation	\$12,829,560	\$14,836,365	\$14,540,840	\$15,684,890	6%



City of Glendale Budget Summary by Department

Transportation

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$4,733,339	\$5,569,753	\$5,509,961	\$5,935,323	7%
Supplies and Contracts	\$6,416,442	\$7,577,941	\$7,335,956	\$8,080,135	7%
Internal Premiums	\$206,536	\$256,228	\$256,228	\$289,132	13%
Internal Service Charges	\$1,466,646	\$1,565,798	\$1,560,050	\$1,527,655	-2%
Operating Capital	\$7,605	\$20,000	\$20,000		
Work Order Credits	(\$1,008)	(\$153,355)	(\$141,355)	(\$147,355)	-4%
Total - Transportation	\$12,829,560	\$14,836,365	\$14,540,840	\$15,684,890	6%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Airport Operations	5	5	5	5	0%
Traffic Admin. & Engineering	4	4	4	3	-25%
Traffic Signals	10	10	10	10	0%
Signs & Markings	10	10	10	10	0%
Streetlight Management	1	1	1	2	100%
Transportation Planning	2	2	2	2	0%
Traffic Studies	4	4	4	4	0%
Traffic Design and Development	3	3	3	3	0%
Transportation Program Mgmt	2	2	2	2	0%
Transportation Education	1	1	1	1	0%
Dial-A-Ride	34.25	34.25	34.25	34.25	0%
Intelligent Transportation Sys	3	3	3	4	33%
Traffic Mitigation	1	1	1	1	0%
Total -Transportation	80.25	80.25	80.25	81.25	1%



**Operating
Budget**

**Community
Information
and
Services**





City of Glendale Budget Summary by Department

Comm Info & Svcs Adm

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Comm Info & Services Admin	\$178,146	\$232,920	\$232,920	\$278,027	19%
Total - Comm Info & Svcs Adm	\$178,146	\$232,920	\$232,920	\$278,027	19%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$156,491	\$219,449	\$219,449	\$265,333	21%
Supplies and Contracts	\$20,027	\$10,468	\$10,518	\$11,130	6%
Internal Premiums	\$1,352	\$2,403	\$2,403	\$1,425	-41%
Internal Service Charges	\$276	\$600	\$550	\$139	-77%
Total - Comm Info & Svcs Adm	\$178,146	\$232,920	\$232,920	\$278,027	19%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Comm Info & Services Admin	2	2	2	2	0%
Total -Comm Info & Svcs Adm	2	2	2	2	0%

COMMUNITY PARTNERSHIPS

Department Description:

The Community Partnerships Department is made up of three main divisions that help provide essential city services and maintain the quality of life for all residents. The Community Housing Division is responsible for addressing the rental housing needs of Glendale residents who cannot afford housing in the private market. The Community Revitalization Division provides affordable housing and housing rehabilitation assistance for eligible Glendale residents and administers the federal Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME) program, American Dream Downpayment Initiative (ADDI) funds, and Emergency Shelter Grants (ESG) programs. The Neighborhood Partnership Office is responsible for the administration of the Glendale University, the Homeowners' Association Training Academy, the Neighborhood Improvement Grants Program, the Community Mediation Program and the Community Volunteer Program.

Mission Statement:

A partnership of employees and community working together to enhance the quality of life through civic education, housing assistance, housing rehabilitation, community volunteerism, affordable housing, neighborhood services, conflict resolution and neighborhood revitalization.

Business Practice/Service Delivery Improvement:

Over the past year, the Community Housing Division, Community Revitalization Division and Neighborhood Partnership Office were structurally reorganized into one department. This "merger" has resulted in all three divisions working more closely together to combine resources and provide a "seamless" array of neighborhood and community-based programs and services to improve the quality of life in Glendale's neighborhoods.

Accomplishments:

FY 2004-05:

- During fiscal year 2004-05, the department collaborated with 15 agencies to sponsor four community-based Earned Income Tax Credit (EITC) sites resulting in approximately \$300,000 in federal tax dollars returned to eligible Glendale residents.
- The Community Revitalization Division successfully implemented the American Dream Downpayment Initiative Program (ADDI), which will result in 25 Glendale residents becoming homeowners for the first time.
- The Community Housing Division successfully implemented the "Section 8 Homeownership Program," which affords eligible housing clients the opportunity to

- become first time homeowners.

FY 2003-04:

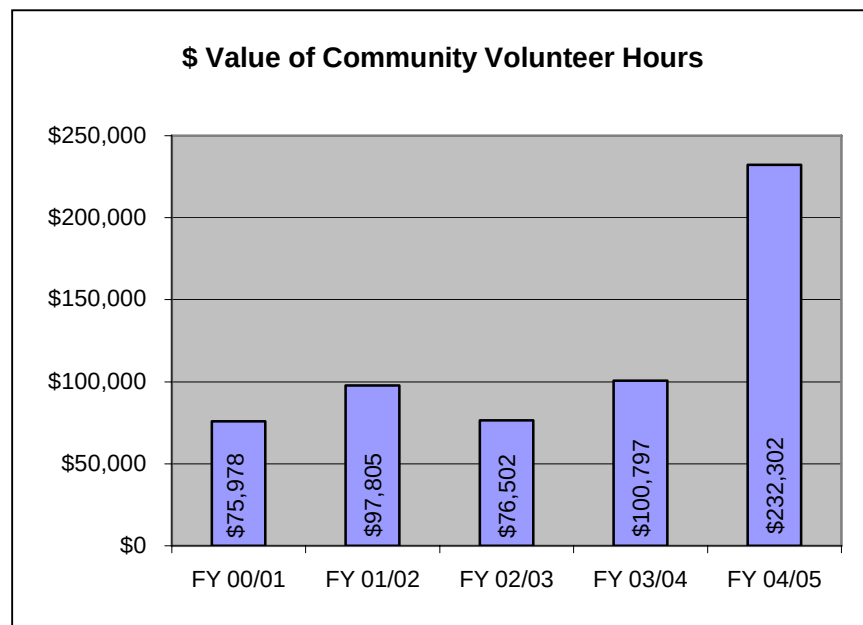
- Applied for and received over \$318,000 in Federal funding for neighborhood improvements.
- Community Housing implemented a Section 8 Homeownership Program for first time homebuyers who have successfully completed one year in the Section 8 Rental Program. Currently, there are three active participants, and one has qualified for financing to secure a home.

2004-05 Goal Updates:

Neighborhood Partnership 04-05 Goal	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Develop relationships to encourage greater involvement in community building, volunteerism and the revitalization of Glendale's neighborhoods.	Yes. Coordinated 13,513 donated hours by 2,628 community volunteers, valued at \$232,302; successfully offered direct services (neighborhood grants; newsletters; problem solving; training; special events) to all registered neighborhood associations.	Resources continue to be an issue – although performance benchmarks were achieved, the demand for services provided by both programs surpasses the amount available.
Community Housing 04-05 Goal	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Administer federal grant programs in accordance with federal guidelines by effectively administering the Section 8 Housing Choice Voucher and Public Housing Programs.	Yes. Community Housing received acceptable scores on HUD annual reporting system (SEMAP), through which the number of units under lease is tracked. Community Housing was recognized by HUD as a High Performer.	Changes in the methodology used by the federal government to fund local housing programs. This factor did not negatively affect the ability to ensure the safe and sanitary condition of all housing subsidized.
Community Revitalization 04-05 Goal	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Administer federal grant programs in accordance with federal guidelines by effectively administering the Community Development Block Grant (CDBG) and HOME Investment Partnership Programs.	Yes. Community Revitalization administered all CDBG, HOME and ADDI funds for the benefit of all Glendale residents; oversaw the development of a new 5-year Consolidated Plan; and successfully sponsored and administered the FY 2005/06 CDBG/HOME application process.	The ability of Federal Government to interpret rules and regulations to meet local community development needs are a constant challenge. Even so, this did not affect our ability to implement all federally funded programs.

2005-06 Goals:

Goal #1 Support More Infill Housing	Activities	Desired Outcomes (Performance Measurement)
In conjunction with our nonprofit partners (Habitat for Humanity; Chicanos por La Causa; Community Services of Arizona), acquire vacant, infill properties for the construction of new affordable housing.	Approximately \$400,000 in HOME investment funds will be used by our partners to build affordable, infill housing.	Acquire and construct 19 new affordable housing units to further the stability of Glendale neighborhoods in the City Center area.
Goal #2 Increase Neighborhood Participation	Activities	Desired Outcomes (Performance Measurement)
Seek out and develop new relationships to leverage resources for our neighborhoods and encourage greater involvement in community building, volunteerism and the revitalization of Glendale's older neighborhoods.	Aggressively market the Neighborhood Partnership Program.	Increase the number of registered neighborhoods from 174 to 200.





City of Glendale Budget Summary by Department

Comm. Partnerships

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Neighborhood Revitalization	\$207,830	\$256,678	\$256,678	\$463,471	81%
Community Partnerships	\$369,805	\$401,337	\$401,337	\$401,860	0%
Community Volunteer Program	\$55,198	\$73,859	\$73,859	\$80,611	9%
Community Housing & Revit.	\$1,548,075	\$8,186,221	\$8,186,221	\$8,359,523	2%
CDBG Programs	\$2,294,319	\$4,162,357	\$2,126,561	\$4,184,389	1%
HOME Program	\$697,840	\$1,456,082	\$676,973	\$1,570,446	8%
Emergency Shelter Grant	\$0	\$0	\$99,167	\$97,576	NA
Total - Comm. Partnerships	\$5,173,067	\$14,536,534	\$11,820,796	\$15,157,876	4%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$2,379,610	\$2,631,112	\$2,651,454	\$2,803,908	7%
Supplies and Contracts	\$2,717,840	\$11,795,237	\$9,059,856	\$12,195,124	3%
Internal Premiums	\$77,462	\$67,260	\$67,260	\$77,443	15%
Internal Service Charges	\$23,155	\$33,925	\$30,226	\$29,401	-13%
Operating Capital		\$9,000	\$12,000	\$52,000	478%
Work Order Credits	(\$25,000)				
Total - Comm. Partnerships	\$5,173,067	\$14,536,534	\$11,820,796	\$15,157,876	4%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Neighborhood Revitalization	2	2	2	2	0%
Community Partnerships	4	4	4	4	0%
Community Volunteer Program	1	1	1	1	0%
Community Housing & Revit.	23	25	25	25	0%
CDBG Programs	8.75	8.75	8.75	8.75	0%
Total -Comm. Partnerships	38.75	40.75	40.75	40.75	0%



City of Glendale
Budget Summary by Department

Neighborhood Imp. Gr

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Neighborhood Improvement Grant	\$0	\$0	\$0	\$1,245,637	NA
Total - Neighborhood Imp. Gr				\$1,245,637	

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Supplies and Contracts				\$1,245,637	
Total - Neighborhood Imp. Gr				\$1,245,637	



City of Glendale
Budget Summary by Department

Res. Infill Housing

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Res. Infill Housing Incentives	\$0	\$50,000	\$25,000	\$75,000	50%
Total - Res. Infill Housing		\$50,000	\$25,000	\$75,000	50%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Supplies and Contracts		\$50,000	\$25,000	\$75,000	50%
Total - Res. Infill Housing		\$50,000	\$25,000	\$75,000	50%

LIBRARY

Department Description:

The Library serves the needs of Glendale citizens by providing books, programming, audio-visual materials and electronic resources that inform, educate and entertain residents. Arts and Culture administers the city's Public Art and Performing Arts granting programs.

Mission Statement:

Glendale Public Library provides information, programs and services that support life-long learning, promote community and instill a love of reading that enriches the quality of life of Glendale residents. The City of Glendale Public Art Program brings meaningful art to the citizens and celebrates diversity and commonality in Glendale.

Business Practice/Service Delivery Improvement:

The review and approval process for public art purchases was streamlined during 2004/2005 which facilitated input from stakeholders for projects, Art Commissioners and Council Members. The Library installed a new software/hardware platform for all library computer modules. The platform is consistent with city standards and provides residents with enhanced features and capabilities in using library resources.

Accomplishments:

FY 2004-05:

- Installation of new library software and hardware that significantly increased functionality for the public and staff.
- Completion of the long-range Public Art Plan 2005.

FY 2003-04:

- A Library Services and Construction Act grant of \$79,635 funded the *Directions & Connections: Life Options for Mature Adults* grant. Speakers, programs and events are geared toward increasing awareness of retirement, volunteer and life style options for pre and retired people.
- The Young Adult Library Services Association (YALSA), a division of the American Library Association (ALA), selected 25 outstanding programs as winners of the Excellence in Library Service to Young Adults. Foothills Branch Library is a winner for "Teen Time Special", a program designed for the special needs population at Foothills.

2004-05 Goal Updates:

Library 04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Ensure library resources and materials are easy to find and use.	Yes. Patron survey indicated a 94% satisfaction rating in locating materials.	N/A

Library 04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Develop programs targeted toward grade-school children, teens, families, seniors and special populations	Yes. Provided services or funded programs through Performing Arts Grants. Numbers and statistics of populations served as reported at the end of the fiscal year.	N/A

Arts and Culture 04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
To provide preventative maintenance to the City's public art collection.	Yes. Did preventative maintenance to public art collection, re-installed portable artworks in city buildings. Did repairs as needed. Performance Measurements: Numbers of artworks, which received maintenance or preventative maintenance as reported at end of fiscal year.	None

2005-06 Goals:

Library 05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Provide best sellers in quantity to meet customer demand	Investigate book rental programs.	Reduce best seller hold lists by 75 %.

Arts and Culture 05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Distribute arts and culture throughout the city, accessible to all residents.	Public art purchases, awarding grants to support arts projects and providing arts education services such as Artists-in-Schools.	Numbers of purchases, grants awarded and services provided as reported quarterly.

Arts and Culture 05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Facilitate partnership opportunities for arts and culture.	Professional development opportunities for Glendale teachers produced in partnership with Glendale area school districts.	Numbers of workshops, participants and partners. Written evaluations. Reports done quarterly.



City of Glendale Budget Summary by Department

Library

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Arts Commission	\$8,638	\$92,403	\$92,403	\$92,840	0%
Arts Maintenance	\$179,094	\$217,203	\$217,203	\$227,465	5%
Library	\$7,076,719	\$7,505,835	\$7,305,835	\$8,177,426	9%
Library Book Fund	\$150,172	\$306,053	\$306,053	\$309,003	1%
Library Special Revenue	\$127,608	\$215,150	\$182,200	\$215,150	0%
Grant Approp - Library	\$104,471	\$500,000	\$500,000	\$500,000	0%
Total - Library	\$7,646,702	\$8,836,644	\$8,603,694	\$9,521,884	8%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$5,700,280	\$5,874,999	\$5,947,015	\$6,485,848	10%
Supplies and Contracts	\$1,793,621	\$2,763,498	\$2,458,532	\$2,805,477	2%
Internal Premiums	\$56,240	\$132,732	\$132,732	\$164,184	24%
Internal Service Charges	\$99,061	\$65,415	\$65,415	\$66,375	1%
Work Order Credits	(\$2,500)				
Total - Library	\$7,646,702	\$8,836,644	\$8,603,694	\$9,521,884	8%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Arts Maintenance	1	1	1	1	0%
Library	86.75	86.76	86.76	86.76	0%
Total -Library	87.75	87.76	87.76	87.76	0%

PARKS AND RECREATION

Department Description:

The Parks and Recreation Department provides parks and recreation facilities and programs to meet the social, physical and mental health needs of the community. Glendale citizens – from toddler to senior adult – have the opportunity to participate in a wide variety of programs and events. The parks maintenance staff maintains more than 60 public parks, recreational facilities and open spaces.

Mission Statement:

Glendale's Parks and Recreation system provides safe and high quality parks, open space and recreational facilities that encourage residents and visitors to live, invest and play in the community. Strive to develop recreation programs that promote memorable experiences in people's lives.

Business Practice/Service Delivery Improvement:

At the March Parks and Recreation Commission meeting, staff presented the new Parks Landscape Maintenance Standards that were developed as a result of recommendations in the Parks Master Plan adopted by City Council in 2002. The standards were developed in accordance with National Park Maintenance Guidelines and through an analysis of best practices by park systems in the western United States. These new standards were implemented in the new Parks Landscape Maintenance Service contract for 2005-06. The new standards identify service levels for each park, retention and facility as one of four modes based on use, amenities and landscape surroundings. This practice will improve park appearance in a more uniform and efficient manner.

Accomplishments:

FY 2004-05:

- The Groundbreaking Ceremony for the Foothills Recreation and Aquatics Center was held on April 28, 2005. The facility will be located at Foothills Regional Park and will contain a recreation building of 69,800 square feet. It will have active and social recreation areas, community meeting rooms, gymnasium, elevated running track, craft and games rooms, a fitness area, racquetball courts and locker rooms. The aquatics portion of the facility will include a diving well, a 6-lane lap swim and competition pool, a zero-depth play pool, lazy-river and two water slides. The facility is scheduled for completion in the summer of 2006.
- The Grand Canal Linear Park received a "Best of the West" award from the Western Maricopa Coalition in October. This project demonstrates the effective use of open space along canals and flood control facilities.

FY 2003-04:

- Implemented a National Parks & Recreation program Hearts N' Parks. The benefit is to increase awareness of heart healthy life styles and activities to the public. Many

Parks & Recreation programs fell right in line with the Heart N' Parks goals.

- Conducted 20 educational presentations throughout the year as part of the Eagle Eye Neighborhood Park Watch program. This resulted in a 33% decrease in the number of vandalism occurrences, and a 28% decrease in labor hours and 12% decrease in cost. Enhanced vandalism tracking and communication with police and park rangers increases the potential for cost recovery through restitution.

2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Develop programs targeted toward grade-school children, teens, families, seniors and special populations.	Yes. Participation of key programs include: • GRASP – 102,396 visits • Summer Drop-In – 30,564 visits • Adult Sports- 4,840 • Youth Sports – 4,281 • Teens – 17,050 • Swim lessons – 6,267Par • Recreation swim – 36,771 • Adult Center – 167,343	Construction of the new Rose Lane pool will be completed in mid-July. A shuttle system to other pools for swim lessons and recreation swim is being implemented until the pool opens at that time.
04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
To provide safe and attractive open space amenities by protecting Glendale's parks through preventative maintenance and park renovation.	Yes. • New Park Landscape Maintenance Standards were developed and implemented resulting in more uniform landscape maintenance by city staff and contracted services. Weekly park inspections serve as performance measures. These inspections assure that the level of service in city parks, retention areas and facilities meet the expectations of the citizens of Glendale • Older Park Development, older parks were prioritized by the Parks and Recreation Commission for a schedule of renovation. Extensive public input was received for the design renovations of the first four of these older parks, each to fit neighborhood needs.	None

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Develop programs targeted toward grade school children, teens, families, seniors and special populations.	• Provide programming specific to the needs of the community to include after school programs, youth and adult sports, Special Interest Classes, lunch programs, and adaptive recreation. • Utilize existing department resources, programs, and activities to promote a more active lifestyle for our citizens.	• Receive 85% satisfaction rating on participant surveys. • Increase participation rate in our programs by 5% overall.
05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
To provide safe and attractive open space amenities by protecting Glendale's parks through preventative maintenance and park renovation.	This includes developing and enforcing maintenance standards and scheduling and renovating older parks in the system.	• Maintain 90% satisfactory rating during weekly parks inspections. • Complete renovation on four neighborhood parks annually, or as capital funding is appropriated.



City of Glendale Budget Summary by Department

Parks & Recreation

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Parks & Recreation Admin.	\$253,042	\$288,094	\$288,094	\$440,313	53%
Glendale Community Center	\$155,116	\$198,165	\$198,165	\$195,440	-1%
Recreation Support Services	\$718,982	\$663,939	\$663,939	\$711,609	7%
Adult Center	\$334,020	\$428,614	\$428,614	\$386,396	-10%
Central District Recreation	\$724,370	\$1,528,313	\$1,287,227	\$1,294,400	-15%
North District Recreation	\$406,829	\$424,839	\$424,839	\$432,534	2%
Recreation Special Operations	\$234,839	\$250,334	\$250,334	\$266,266	6%
Aquatics	\$351,084	\$443,754	\$443,754	\$443,754	0%
Audio/Visual	\$94,728	\$117,708	\$117,708	\$193,922	65%
Marketing - Parks & Rec	\$157,689	\$158,796	\$158,796	\$168,142	6%
Rec Self Sust-Administration	\$5,688	\$55,000	\$55,000	\$55,000	0%
Adult Ctr- Spec Revenue	\$0	\$0	\$0	\$37,000	NA
Rec Self Sust-Spec Int Classes	\$200,585	\$274,598	\$274,598	\$237,598	-13%
Rec Self Sust-Spec Operations	\$68,235	\$122,453	\$122,453	\$122,453	0%
Rec Self Sust-Central District	\$212,836	\$290,509	\$290,509	\$367,719	27%
Rec Self Sust-North District	\$274,731	\$533,629	\$323,317	\$526,140	-1%
Rec Self Sust-Audio/Visual	\$9,353	\$21,650	\$21,650	\$21,650	0%
Foothills Rec	\$0	\$0	\$0	\$592,435	NA
Apollo Pool Repair	\$5,263	\$10,000	\$10,000	\$10,000	0%
Cardinal Pool Repair	\$7,632	\$10,000	\$35,000	\$35,000	250%
Cactus Pool Repair	\$6,052	\$10,000	\$10,000	\$10,000	0%
GCC Pool Repair	\$5,657	\$10,000	\$25,000	\$25,000	150%
Ironwood HS Lights	\$607	\$5,000	\$5,000	\$5,000	0%
Ironwood Pool Repair	\$6,437	\$10,000	\$35,000	\$35,000	250%
Dedicate A Tree	\$40	\$5,000	\$5,000	\$5,000	0%
Pool Maintenance	\$216,343	\$232,277	\$232,277	\$248,158	7%
Park Irrigation	\$292,691	\$328,746	\$328,746	\$336,447	2%
Parks Special Operations	\$364,558	\$409,599	\$409,599	\$454,925	11%
Parks Central District	\$1,669,407	\$2,016,488	\$2,019,088	\$2,111,307	5%
Parks North District	\$1,673,046	\$1,882,872	\$1,882,872	\$1,979,775	5%
Desert Valley Park	\$0	\$2,000	\$2,000	\$2,000	0%
GESD ES Ballfields	\$0	\$93,000	\$7,000	\$7,000	-92%
Park Rangers	\$243,585	\$327,978	\$327,978	\$314,147	-4%
Desert Mirage Park	\$0	\$0	\$7,000	\$7,000	NA
Desert Gardens Park	\$0	\$0	\$7,000	\$7,000	NA
Discovery Park	\$0	\$0	\$7,000	\$7,000	NA
Arrowhead Amenities	\$24,752	\$18,000	\$18,000	\$18,000	0%
Elsie McCarthy Pk. Maintenance	\$35,296	\$43,342	\$43,342	\$43,357	0%
YWCA-Legacy Foundation Grant	\$6,590	\$20,000	\$20,000	\$20,000	0%
Grant Approp - Parks & Rec	\$80,263	\$500,000	\$500,000	\$500,000	0%
Total - Parks & Recreation	\$8,840,346	\$11,734,697	\$11,285,899	\$12,673,887	8%



City of Glendale Budget Summary by Department

Parks & Recreation

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$5,822,935	\$7,410,983	\$7,062,935	\$7,801,597	5%
Supplies and Contracts	\$2,550,868	\$3,860,744	\$3,775,268	\$4,127,717	7%
Internal Premiums	\$145,032	\$230,282	\$230,282	\$285,342	24%
Internal Service Charges	\$335,277	\$232,688	\$217,414	\$213,348	-8%
Operating Capital	\$46,015			\$245,883	
Work Order Credits	(\$59,781)				
Total - Parks & Recreation	\$8,840,346	\$11,734,697	\$11,285,899	\$12,673,887	8%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Parks & Recreation Admin.	3	3	3	3	0%
Glendale Community Center	3	3	3	3	0%
Recreation Support Services	6	6	6	6	0%
Adult Center	5.65	6	6	6	0%
Central District Recreation	9	11	11	11	0%
North District Recreation	3.75	3.75	3.75	3.75	0%
Recreation Special Operations	3	3	3	3	0%
Audio/Visual	1	1	1	2	100%
Marketing - Parks & Rec	1	1	1	1	0%
Rec Self Sust-Central District	1	1	1	2	100%
Rec Self Sust-North District	1	3	3	3	0%
Foothills Rec	0	0	0	1	N/A
Pool Maintenance	3	3	3	3	0%
Park Irrigation	4	4	4	4	0%
Parks Special Operations	4	4	4	4	0%
Parks Central District	16	18	18	18	0%
Parks North District	12	12	12	12	0%
Park Rangers	4	4	4	4	0%
Total -Parks & Recreation	80.4	86.75	86.75	89.75	3%



**Operating
Budget**

**Internal
Services**



CITY AUDITOR'S OFFICE

Department Description:

The City Auditor's Office provides audit and consulting services to management. These services help the city accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes.

Mission Statement:

To conduct independent, objective assurance and consulting activities that add value and improve operations. These activities are conducted in accordance with government auditing standards and professional standards for the practice of internal auditing.

Business Practice/Service Delivery Improvement:

An assessment of city sponsored employee groups was conducted. A number of opportunities were identified to enhance internal controls including:

- Consolidating group budgets on a citywide basis.
- Developing procedures to track event revenues and expenditures.
- Developing operating policies and procedures.
- Providing cash handling training to board members.
- Providing designated staff with online access to financial reports.

Accomplishments:

FY 2004-05:

- Participated on over ten organizational teams and committees to provide internal control advice
- Hired an information systems auditor to perform new systems implementation reviews, application audits, and security assessments
- Instituted a continuous monitoring program to review the city's high-risk transactions, including finance and payroll
- Scheduled visits to offsite locations to better understand business operations

FY 2003-04:

- Developed systems to record and monitor economic development agreements and incentive payments.
- Developed systems to track and report special event revenues and expenditures.

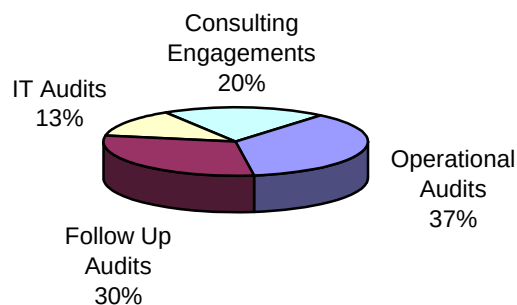
2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Foster trust, teamwork, and participation with city management and staff.	Yes, 95% of audit recommendations implemented by management.	None
04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Promote integrity, public accountability, and improve the efficiency and effectiveness of citywide business processes.	Yes, 100% of reports distributed to city management and the respective city departments.	None

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Allocate audit resources to the areas that pose the greatest risk to the city.	Develop a risk-based audit plan that incorporates management's concerns.	Quarterly risk-based audit plan that focuses on improved business processes.
05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Consider the effectiveness of the city's information technology security and control systems.	Conduct audits of city information systems and operations.	Every audit includes a review of applicable business systems.

City Auditor's Office
Summary by Type of Service Provided





City of Glendale Budget Summary by Department

City Auditor

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
City Auditor	\$234,868	\$317,223	\$317,223	\$367,269	16%
Total - City Auditor	\$234,868	\$317,223	\$317,223	\$367,269	16%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$224,783	\$306,884	\$306,884	\$353,251	15%
Supplies and Contracts	\$7,221	\$4,240	\$4,240	\$7,459	76%
Internal Premiums	\$1,743	\$4,599	\$4,599	\$5,474	19%
Internal Service Charges	\$1,121	\$1,500	\$1,500	\$1,085	-28%
Total - City Auditor	\$234,868	\$317,223	\$317,223	\$367,269	16%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
City Auditor	4	4	4	4	0%
Total -City Auditor	4	4	4	4	0%

CITY MANAGER'S OFFICE

Department Description:

The City Manager's Office is responsible for providing policy advice to the City Council and to ensure Council goals are implemented and met through administration of the day-to-day operations of the city.

Mission Statement:

To enhance the quality of life for Glendale residents by providing collaborative and supportive leadership for the organization as it implements City Council policy in the provision of valued services to the community.

Business Practice/Service Delivery Improvement:

- Reorganization of the Deputy City Managers' office to meet changing needs of Homeland Security.
- The "Think Big" program was enhanced with increased recognition at the annual innovation fair in Murphy Park
- Based on input from the Internal Communications Task Force, "Communication" was added as a core competency, with each department developing a strategic plan to address more effective internal communication.
- Encourage staff to "move outside the box" by using the strategic initiative process as a vehicle to form city-wide teams to work together to address broad base issues (e.g., Annexation, Building Standards, Departmental Fees/Revenues, Victims' Services)

Accomplishments:

FY 2004-05:

In meeting Council's vision for our community, the City Manager's office has been instrumental in meeting the following accomplishments for FY 04-05:

- Negotiated the AIA Agreement and the Hotel/Convention Proposal
- Moved ahead with major downtown property redevelopment:
 - Purchased Larry Miller property for new Court/Public Safety complex
 - Purchased property south of Glendale to house a new fire station
 - Issued RFP for the Adult Center and Southern Baptist Church properties based on developer interest for loft housing/mixed use concepts – loft proposal accepted
- Assisted Council in adoption of the Annexation Ordinance for annexation west of 115th Avenue, with priority given to the Loop 303 area
- Transformed the city's fiscal position from a difficult financial situation to one of the strongest financial positions within the Valley and State
- Reorganized the Intergovernmental Programs office to include a comprehensive Federal Legislative Program

FY 2003-04:

- Continued to work with Council on making Glendale an international destination by marketing the city to become the host city for Super Bowl 2008 and starting construction on the Tourism and Sports Authority's Multi-Purpose Stadium.
- Opened the new Western Area Public Safety Facility, an expanded Glendale Community Center in the downtown city center area, and a new skate park and neighborhood park in north Glendale.

2004-05 Goal Update:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide leadership, vision and accountability for the organization by directing the activities of staff and departments to achieve the Council's goals and strategic priorities.	Desired outcomes were successfully met. The SIG task force completed its initial citywide report and recommendations in August 2004 and presented to management in October 2004. Recommendations are in the process of being implemented.	None.
04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Build self-sustainability of individuals and families who are experiencing ongoing difficult socioeconomic conditions or stressful events.	Desired outcomes were successfully met. In a recent audit January 2005 from Maricopa County, there were no corrective actions and no disallowances. It was also determined that no technical assistance was needed.	Goals were exceeded despite an increase in difficult clients and insufficient program services funds.

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Provide leadership, vision and accountability for the organization.	Operational and financial review of business processes for adherence to Council direction; timely and effective implementation of programs; and measurement of program impact and cost efficiency.	95% Satisfactory Rating. Management approval of staff reports and recommendations. Council demonstrates satisfaction with business process implementation and results.
05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Build self-sustainability of individuals and families experiencing ongoing difficult socioeconomic conditions or stressful events.	Customer training workshops conducted to education clients on relevant topics such as personal finance management and energy conservation. Assess clients and match with appropriate assistance category.	Provide 100% of clients with information packets prior to client appointment. 50% of clients achieve self-sufficiency.



City of Glendale Budget Summary by Department

City Manager

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
City Manager	\$866,703	\$1,036,119	\$1,034,934	\$1,134,141	9%
Total - City Manager	\$866,703	\$1,036,119	\$1,034,934	\$1,134,141	9%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$781,120	\$859,526	\$856,125	\$923,029	7%
Supplies and Contracts	\$57,911	\$144,959	\$147,175	\$177,877	23%
Internal Premiums	\$22,595	\$24,634	\$24,634	\$28,489	16%
Internal Service Charges	\$5,077	\$7,000	\$7,000	\$4,746	-32%
Total - City Manager	\$866,703	\$1,036,119	\$1,034,934	\$1,134,141	9%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
City Manager	7	8	8	8	0%
Total -City Manager	7	8	8	8	0%



City of Glendale Budget Summary by Department

Comm. Action Program

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
CAP Local Match	\$7,515	\$19,556	\$19,556	\$20,994	7%
Community Action Program	\$311,114	\$374,280	\$374,280	\$434,999	16%
Total - Comm. Action Program	\$318,629	\$393,836	\$393,836	\$455,993	16%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$301,505	\$365,893	\$365,893	\$426,612	17%
Supplies and Contracts	\$12,955	\$13,566	\$13,566	\$13,566	0%
Internal Premiums	\$39	\$2,063	\$2,063	\$3,529	71%
Internal Service Charges	\$4,130	\$12,314	\$12,314	\$12,286	0%
Total - Comm. Action Program	\$318,629	\$393,836	\$393,836	\$455,993	16%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Community Action Program	6.5	6.5	6.5	7	8%
Total -Comm. Action Program	6.5	6.5	6.5	7	8%

FINANCE

Department Description:

The Finance Department provides information to the public, state agencies, bondholders, grantors, auditors, City Council and management. Finance Administration is responsible for debt management, banking services, investment management and special financial analysis. The Accounting Division prepares external financial reports, manages the city payroll process, pays vendors, accounts for improvement district assessments and provides financial management consulting to departments. The Sales Tax and Collections Division licenses and administers the sales tax code to ensure compliance. The Customer Service Office bills customers for municipal services and processes cash receipts. The Regulatory and Telecommunications Office is responsible for cable television, telecommunications, liquor, adult business, bingo and off-track wagering licensing and regulation.

Mission Statement:

The department is composed of five divisions: Finance Administration, Accounting, Sales Tax and Collections, Customer Service Office, and Regulatory and Telecommunications Office. Finance Administration's mission is to provide and maintain capital, which will facilitate the delivery of services and the building of our city. Accounting provides accurate and timely financial information and analysis to all internal and external customers. Sales Tax and Collections ensures compliance in the privilege (sales) tax and licensing areas with emphasis on the fair and equitable treatment of all of our businesses. Customer Service provides utility billing and cash receipts processing services and information for our customers. Regulatory and Telecommunications ensures compliance with Federal, State, and local regulations concerning cable television, telecommunications, liquor, adult businesses and wagering.

Business Practice/Service Delivery Improvement:

The Finance Department, in cooperation with the Budget Department, has streamlined communications between both departments. One aspect of this new process provides a seamless communication channel that incorporates members from both departments in a "think tank" monthly meeting format. This allows both departments to react faster and provide a more global financial picture of the city.

Accomplishments:

FY 2004-05:

- Responded to 156,900 phone calls to assist customers, maintained a 99.9% accuracy rate in billing and payment processing, and maintained a 2-day turn around for Sales Tax System updates on returns, changes, applications and notices.
- Filed the annual Security Exchange Commission (SEC) disclosure documents with the Nationally Recognized Municipal Securities Information Repositories by the required due date.

FY 2003-04:

- Performed over 42,000 business inspections.
- Continued to produce a national award-winning Comprehensive Annual Financial Report (CAFR).

2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Project a professional and coordinated service delivery system to the public in order to meet the immediate and ongoing needs of a diverse client base.	Yes. Average customer wait time is less than 1.5 minutes on our Automatic Call Distribution. Answer 80% of the calls within 2 minutes. (industry standard)	None
04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Support the organizational decision making process by providing timely and accurate financial data.	Yes. Payments to vendors in the fiscal year were processed and posted to the general ledger in a timely manner.	None.

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Provide accurate and complete information on the city's finances and fiscal stability. Compile the information to produce an approved Comprehensive Annual Financial Report (CAFR).	Allow access to all of the city's financial information in one comprehensive document known as the CAFR. This document is posted on the city's Internet for downloading and/or reviewing by citizens, staff and other interested parties.	Receive the GFOA Certificate of Achievement for Excellence in Financial Reporting.

05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Ensure timely and accurate payments to employees by reviewing Federal and State payroll tax changes.	Review and test system software tax updates throughout the year.	Paychecks are calculated according to the latest Federal and State payroll tax code.



City of Glendale Budget Summary by Department

Finance

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Finance Administration	\$576,276	\$597,877	\$597,877	\$841,370	41%
Accounting Services	\$953,693	\$1,042,394	\$962,394	\$1,081,396	4%
LID Administration	\$9,000	\$9,000	\$9,000	\$9,000	0%
Arena - Finance	\$44,514	\$59,830	\$59,830	\$0	-100%
Arena - Prof & Contractual	\$479,449	\$250,000	\$250,000	\$0	-100%
License/Collection	\$917,462	\$927,581	\$927,581	\$987,420	6%
Regulatory & Communication	\$114,733	\$66,848	\$66,848	\$72,563	9%
Customer Service Office	\$2,249,311	\$2,519,013	\$2,519,013	\$2,562,226	2%
Total - Finance	\$5,344,438	\$5,472,543	\$5,392,543	\$5,553,975	1%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$3,992,448	\$4,253,141	\$4,210,742	\$4,609,376	8%
Supplies and Contracts	\$1,365,085	\$1,159,130	\$1,127,529	\$809,976	-30%
Internal Premiums	\$51,256	\$71,247	\$71,247	\$50,848	-29%
Internal Service Charges	\$37,939	\$39,025	\$39,025	\$40,875	5%
Operating Capital		\$51,000	\$45,000	\$143,900	182%
Work Order Credits	(\$102,290)	(\$101,000)	(\$101,000)	(\$101,000)	0%
Total - Finance	\$5,344,438	\$5,472,543	\$5,392,543	\$5,553,975	1%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Finance Administration	6	6	6	7	17%
Accounting Services	17	17	17	18	6%
Arena - Finance	1	1	1	0	-100%
License/Collection	11.5	11.5	11.5	11.5	0%
Regulatory & Communication	2	1	1	1	0%
Customer Service Office	31.5	33.5	33.5	34.5	3%
Total -Finance	69	70	70	72	3%



City of Glendale
Budget Summary by Department

Lease Payments

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Lease Payments	\$2,015,016	\$4,390,688	\$4,390,688	\$4,691,420	7%
Total - Lease Payments	\$2,015,016	\$4,390,688	\$4,390,688	\$4,691,420	7%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Supplies and Contracts	\$2,015,016	\$4,390,688	\$4,390,688	\$4,691,420	7%
Total - Lease Payments	\$2,015,016	\$4,390,688	\$4,390,688	\$4,691,420	7%

HUMAN RESOURCES

Department Description:

The Glendale Human Resources Department provides proactive, innovative and quality customer service and consultation in the areas of Total Compensation, Organizational Development, Employee Relations, Staffing and Risk Management & Safety.

Mission Statement:

Collaborates and partners with our internal and external customers to hire, compensate, support and develop a diverse workforce committed to delivering the highest quality of service.

Business Practice/Service Delivery Improvement:

The Human Resources Department implemented several new self-service features to the employment process as a way to improve the level of customer service we provide:

- An application drop-box is located in the HR lobby area so that applicants can drop their application off without waiting in line at the front reception window
- A new application center offers self-service application packets so the customer can pick and choose which employment opportunities they want to apply for without waiting for assistance
- A newly-remodeled tri-pod workstation has been added to the HR Lobby allowing additional space for applicants wanting to complete their applications on-site
- Improvements to the online employment opportunity website now enables applicants the ability to complete and save their applications online and submit them via email

2004-05 Accomplishments and Goal Updates:

FY 2004-05:

- The Employee Development Division successfully integrated organizational core competencies into all training programs; developed and delivered mandated Sexual Harassment training to city employees; completed the pilot Performance Management Program; and increased the number of training opportunities offered from 60 last fiscal year to an anticipated 180 this fiscal year.
- The Recruitment Division outsourced the background and reference checking process, which reduces the city's liability and saves time and money.
- The Risk Management and Safety Division re-negotiated insurance contracts resulting in a reduction in the cost to purchase insurance coverage.

FY 2003-04:

- The Employee Relations Division made great strides toward Glendale's commitment to a drug-free workplace. They were instrumental in revising the Drug, Alcohol and Substance Abuse Policy to raise the level of discipline for being under the influence of alcohol. They also developed the new "City of Glendale Anti-Drug Program for

Safety Sensitive Employees” in compliance with the U.S. Department of Transportation and Federal Transit Authority.

- The Risk Management/Safety Division completed the final phase of conversion to a "paperless" claims management system. Interlinks to the Legal Department system were developed and have been valuable in coordinating efforts in litigation management.

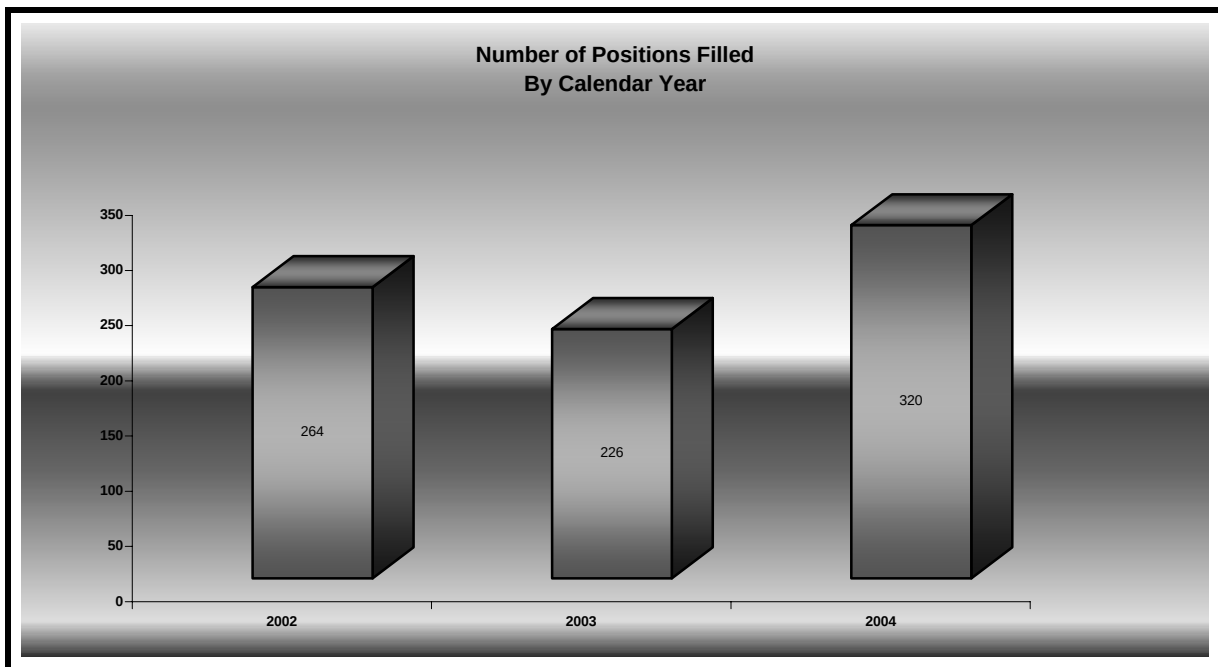
2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Minimize insurance coverage costs through effective claims management.	Yes, 88% of 366 liability claims during fiscal 2003-04 were brought to a resolution prior to fiscal year-end.	None
04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Improve access to Human Resources-related information through increased use of technology.	Yes, in FY05 several PeopleSoft HRMS features were added providing PA preparers additional access to input and retrieve data on employees within their departments.	Technology infrastructure and staffing are two challenges we tackle on an ongoing basis.

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Continuous improvement of Human Resources services in alignment with the strategic priorities of the organization.	Total Compensation Program: Management of pay, benefits and comprehensive and collective intangible reward systems to ensure the city's attractiveness and competitiveness in the market.	• Maintain market competitiveness by successfully keeping benchmark positions within 5% of market midpoint. • Maintain benefit competitiveness by benchmarking tangible and intangible reward programs annually.

05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
To provide city departments with an effective and improved human resources system that focuses on implementation of best practices.	Employee Development Program: Provide employee development programs including New Employee Orientation, in-house professional and career development programs, and the city's performance management program.	• 100% of departments will be trained and will transition to the new Performance Management Program by 7/1/05. • All new employees will attend New Employee Orientation Program within three weeks of hire. • At least two new professional development opportunities will be made available to employees in FY 04-05.





City of Glendale Budget Summary by Department

Human Resources

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Risk Management/Safety	\$359,368	\$382,469	\$382,469	\$499,947	31%
Employee Benefits	\$390,559	\$407,909	\$407,909	\$381,520	-6%
Worker's Compensation	\$1,195,177	\$1,407,000	\$1,407,000	\$1,407,000	0%
Benefit Programs	\$12,360,351	\$13,355,518	\$13,355,518	\$13,692,468	3%
Risk Mgmt. Trust Fund	\$2,714,230	\$2,250,000	\$2,250,000	\$2,250,000	0%
Human Resources Admin.	\$455,866	\$499,463	\$608,439	\$629,449	26%
Employment and Staffing	\$374,108	\$381,547	\$344,545	\$367,629	-4%
Employee Relations	\$471,289	\$259,995	\$194,031	\$244,553	-6%
Compensation	\$305,961	\$351,762	\$351,762	\$414,174	18%
Organizational Development	\$0	\$383,878	\$449,842	\$326,769	-15%
Total - Human Resources	\$18,626,909	\$19,679,541	\$19,751,515	\$20,213,509	3%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$1,814,538	\$2,000,952	\$2,062,926	\$2,271,542	14%
Supplies and Contracts	\$16,770,331	\$17,616,420	\$17,610,809	\$17,868,469	1%
Internal Premiums	\$28,297	\$45,119	\$45,119	\$63,597	41%
Internal Service Charges	\$13,743	\$17,050	\$18,480	\$9,901	-42%
Operating Capital			\$14,181		
Total - Human Resources	\$18,626,909	\$19,679,541	\$19,751,515	\$20,213,509	3%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Risk Management/Safety	4	4	4	5	25%
Employee Benefits	4.5	4.5	4.5	3.5	-22%
Human Resources Admin.	4.25	5	5	5.5	10%
Employment and Staffing	6	5	5	5	0%
Employee Relations	4	3	3	3	0%
Compensation	3.75	4	4	4	0%
Organizational Development	0	1	1	2	100%
Total -Human Resources	26.5	26.5	26.5	28	6%



City of Glendale
Budget Summary by Department

Employee Groups

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
GEMS	\$0	\$0	\$0	\$12,637	NA
Diversity Committee	\$0	\$0	\$0	\$12,636	NA
Glendale Hispanic Network	\$0	\$0	\$0	\$12,636	NA
Total - Employee Groups				\$37,909	

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Supplies and Contracts				\$37,909	
Total - Employee Groups				\$37,909	

INFORMATION TECHNOLOGY

Department Description:

Information Technology provides local and wide area network computer system management and operations; application systems analysis, design, programming, and support; data communications; end-user PC integration and support; Graphical Information Systems (GIS) services Internet & intranet support; and citywide telephone analysis and communications.

Mission Statement:

Provide maximum value to the city through the implementation of agile and cost effective solutions that improve service, reduce costs and leverage information across city departments.

Business Practice/Service Delivery Improvement:

An electronic telephone directory has been developed and made available on both the city's Intranet and also as a selection in Microsoft Outlook. The phonebook derives its data from Peoplesoft, which provides the most current information available. Previous paper based phone directories were typically outdated soon after publication.

Accomplishments:

FY 2004-05:

- Information Technology worked with Finance to complete a major upgrade of Peoplesoft to the latest release supporting a web interface. This project is significant as it brings Peoplesoft implementations to a common operational platform allowing the city to expand existing services.
- Information Technology Staff implemented a project to evaluate cell phone vendors resulting in the selection of ALLTEL as the primary vendor of cell phone services. This project generates cost savings by minimizing vendors, pooling minutes and standardizing on equipment.
- Information Technology (IT) and select business partners implemented a technology training center in the Light and Life Church located in the Orchard Glen Neighborhood. The technology staff took a lead role in the project by obtaining funding from business partners and configuring the training lab.
- Geographical information system support is a service that Information Technology provides to the city. A pilot project using leading edge technology was deployed in selected police vehicles that provides real time mapping capability for service calls. Maps are automatically displayed in vehicles based on address transmissions from dispatch.

FY 2003-04:

- Inventoried all Geographic Information Systems (GIS) software using in the City of Glendale, formed GIS Advisory group from existing city users, interviewed all city departments to determine GIS needs, developed framework for implementation and developed a prototype to demonstrate GIS in key departments.

- Implemented Hansen modules for permits, code compliance and planning, established Hansen steering committee and standards task force and implementation of Hansen billing system.

2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Collect and categorize all technology-related problems reported to Information Technology. Identify and eliminate chronic issues thereby reducing the cost of operation.	Yes. Desired outcome was to identify top 3 reoccurring requests for service Performance measure was to track Helpdesk work orders by priority in Track-It.	User's capabilities and skills directly relate to volume of Helpdesk calls.
04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Reduce administrative time associated with telephony chargeback management. Streamline the process.	Yes. Desired outcome was to develop and implement a streamlined chargeback process. Performance measure was to have the model approved by city budget department.	None

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Implement an Automated Citizen Information System to streamline citizen access to basic city information.	This service will permit citizens to obtain consistent and accurate FAQ information via web or phone on a 24X7 basis.	Service implemented and operational.

05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Implement an electronic payment capability for Utility Billing.	This service will permit residents to submit utility payments using credit card or check, using the web or via phone on a 24X7 basis.	Service implemented and operational.



City of Glendale Budget Summary by Department

Info. Technology

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Information Technology	\$2,518,979	\$2,951,276	\$2,951,276	\$3,846,052	30%
Telephones	\$810,737	\$814,288	\$841,804	\$817,197	0%
Technology Replacement	\$500,033	\$1,785,816	\$1,150,736	\$1,785,816	0%
Total - Info. Technology	\$3,829,749	\$5,551,380	\$4,943,816	\$6,449,065	16%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$2,078,158	\$2,245,479	\$2,231,168	\$2,437,470	9%
Supplies and Contracts	\$1,599,330	\$3,002,096	\$2,408,843	\$3,241,817	8%
Internal Premiums	\$36,305	\$257,805	\$257,805	\$382,936	49%
Internal Service Charges	\$59,835	\$46,000	\$46,000	\$24,155	-47%
Operating Capital	\$56,121			\$362,687	
Total - Info. Technology	\$3,829,749	\$5,551,380	\$4,943,816	\$6,449,065	16%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Information Technology	26	26	26	26	0%
Telephones	1	1	1	1	0%
Total -Info. Technology	27	27	27	27	0%

INTERGOVERNMENTAL PROGRAMS

Department Description:

The City of Glendale Intergovernmental Programs Department (IGP) coordinates the city's dealings with federal, state and other local governments, seeking to foster constructive links between the city and these entities. The IGP Department keeps the Mayor and Council informed about intergovernmental issues and often represents the city's interests in these matters. In addition, the IGP Department handles special projects as assigned by the Mayor, Council and city management.

Mission Statement:

The mission of the Intergovernmental Programs Department is to develop, represent and advocate the city's legislative policy decisions by consistently and effectively interacting with other governmental and non-governmental entities.

Business Practice/Service Delivery Improvement:

The addition of another Deputy Director focusing on a federal program and public safety allowed Glendale to have a greater presence on the federal level with issues relating to military, homeland security, transportation, community needs and grants. A strategic federal program was created and is currently being implemented. The increased federal presence ensures that existing federal programs and grants are continuously monitored and that funding needs for projects important to Glendale are pursued.

Accomplishments and Goal Updates:

FY 2004-05

- The IGP staff continued to enhance the staffing of the Mayor and City Manager on numerous regional committees including: Maricopa Association of Governments (MAG), the Regional Public Transit Authority (RPTA), Valley Metro Rail, the Governor's Regional Advisory Council on Homeland Security, Westmarc and Luke West Valley Council.
- With the successful passage of Proposition 400, which authorized the extension of the Maricopa County half-cent sales tax for transportation, the IGP and Transportation staff began coordinating the development of appropriate policies and procedures to implement the projects included in the Regional Transportation Plan.
- IGP staff, in coordination with the League of Cities and Towns, successfully defeated numerous bills that would have had a negative fiscal impact on the city and/or a negative impact on municipal operations.

FY 2003-04

- The IGP staff and Transportation staff took the lead in the West Valley to coordinate the West Valley Agenda and negotiate on specific issues during the Regional Transportation Plan process and drafting of the legislation. The IGP staff was successful in the passage of the legislation authorizing a half-cent sales tax increase

measure on the November 04 ballot. The measure includes all of the west valley projects intact.

- The IGP staff took the lead in coordinating and obtaining resolutions from all the West Valley communities opposing the El Paso Natural Gas storage facility located near Luke Air Force Base. The IGP department also successfully negotiated the West Valley's interests at the legislature to ensure passage of HB2134 which prohibited the storage facility from being built in the proposed location.

2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Preserve the mission of Luke Air Force Base.	Yes. Legislation passed in prior years to assist in keeping Luke AFB off the BRAC list, was maintained through meetings with various stakeholder groups and legislators. No legislation was introduced in the 2005 legislative session that would have had a negative impact on the base. In addition, IGP staff worked closely with O'Brien and Associates to secure funding for an underpass at Litchfield Road and for housing needs. IGP staff accompanied the Mayor and a contingency from the West Valley to visit Congress and Department of Defense officials on behalf of Luke AFB.	

04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Educate Glendale residents on the legislative process and encourage their active involvement on issues of importance to the City of Glendale and their neighborhoods.	IGP staff created Legislative Link, conducted two training sessions educating more than 70 Glendale residents on how a bill becomes law, how to effectively communicate with legislators on issues of importance to neighborhoods and the city, and provided interested residents with periodic email updates on legislative activities.	None.

2005-06 Goals:

Goal #1	Activities	Desired Outcomes (Performance Measurement)
Continue to develop and implement a comprehensive federal program.	Actively advocate for the city federal agenda through consistent emphasis on the priorities. Regularly meet with Glendale Dept. Directors to assure full coordination on city priorities. Work with other state, local and private entities to leverage Glendale's influence. Cultivate relationships with Glendale's congressional delegation through routine meetings with members and their staff, both in the district and in Washington D.C.	Assure that existing grant funding to the city is continued. Increase federal issues the IGP staff becomes actively involved with. Increase the federal dollars received by the City of Glendale.

Goal #2	Activities	Desired Outcomes (Performance Measurement)
Foster positive relationships with congressional delegation, state legislators, the Governor's office, other governmental agencies and the private sector.	Continuously communicate with the legislature, their staff, the Governor's office, other governmental agencies and the private sector on issues of importance to the City of Glendale.	Increase awareness of Glendale's issues by organizations, governmental agencies and the private sector.



City of Glendale Budget Summary by Department

Intergovt. Programs

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Intergovernmental Programs	\$366,908	\$585,874	\$361,086	\$734,826	25%
Total - Intergovt. Programs	\$366,908	\$585,874	\$361,086	\$734,826	25%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$257,766	\$262,948	\$262,948	\$391,974	49%
Supplies and Contracts	\$106,000	\$316,663	\$91,875	\$333,841	5%
Internal Premiums	\$1,875	\$4,057	\$4,057	\$6,260	54%
Internal Service Charges	\$1,267	\$2,206	\$2,206	\$2,751	25%
Total - Intergovt. Programs	\$366,908	\$585,874	\$361,086	\$734,826	25%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Intergovernmental Programs	3	3	3	4	33%
Total -Intergovt. Programs	3	3	3	4	33%

MANAGEMENT AND BUDGET

Department Description:

The Budget Department provides budget development and budget management services to city departments, executive management and City Council. The Budget Department provides these services by conducting independent, objective and accurate expenditure and revenue analyses, as well as expenditure and revenue forecasts. These analyses and forecasts are based on the information available at the time they are produced and are developed in conjunction with all other city departments.

Grants Administration is responsible for coordinating the city's efforts to identify and obtain alternative funding for priority projects that advance the mission, goals and objectives established by the City Council and senior management. The grants administrator disseminates information about grant opportunities, writes grant applications, provides technical assistance in grant writing and implementation, maintains a grant database, administers the Grant Matching Fund and maintains positive relationships with government and private funders.

Mission Statement:

Management and Budget helps the city to accomplish its financial management objectives by:

- promoting integrity and public accountability in the budget planning and implementation process,
- increasing public trust in the city's fiscal planning and implementation efforts , and
- improving the efficiency and effectiveness of citywide business processes to ensure prudent fiscal management of the city's resources.

Business Practice/Service Delivery Improvement:

- Developed and implemented an online method for budgeting revenue for the upcoming fiscal year.
- Documented the numerous steps involved in the General Fund indirect cost allocation model. Subjected model to audit by City Auditor's office. Prepared documentation manual. Prepared plain English explanatory write-up for the enterprise fund departments so they could better understand the purpose of the model and the methods used to calculate the charges.

Accomplishments:

FY 2004-05:

- Implemented upgrade of financial management system as part of a cross-departmental team. Incorporated commitment control feature (budget) of the upgraded financial management system.

- Developed tiered rate structure for vehicle maintenance and repair services. One tier is for light duty vehicles (e.g. pickup trucks, police cruisers, etc.) and one tier is for heavy-duty vehicles (e.g. garbage trucks, fire trucks, etc.).
- Management and Budget staff took the lead in developing and continuously updating the financial planning model and budgeting model for the city's Capital Improvement Plan. As a result, a balanced 2006-2015 Capital Improvement Plan was developed in conjunction with the Engineering Department.

FY 2003-04:

- Management and Budget staff took the lead in developing and continuously updating the financial planning model and budgeting model for the city's Capital Improvement Plan. As a result, a balanced 2005-2014 Capital Improvement Plan was developed in conjunction with the Engineering Department.
- Wrote grant applications totaling in excess of \$2.1 million during FY 2004, including an application to the Environmental Protection Agency for \$200,000 to initiate a Brownfields Program in Glendale's downtown area.

2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Collect, analyze and provide accurate and useful information to city departments, city management and the Mayor and Council as it relates to the city budget.	Yes, provided quarterly reports and a FY end report for Council, executive management and departments.	None
04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide a centralized grants-coordination function to seek external funding resources and to maximize grant funding alternatives.	Yes, consistently provided city departments with advice and assistance in writing and administering grants.	None

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Collect, analyze and provide accurate and useful information to city departments, city management and the Mayor and Council as it relates to the city budget. Use the same information to produce a reliable annual budget document that meets the financial objectives of the city.	Perform quarterly status report on GF revenues and expenditures as well as the annual council workshops for the operating & capital budget of the upcoming FY. Production of the budget document allows city departments, residents and outside agencies to receive information about the city's annual financial plan for the current FY.	Completion and presentation of quarterly reports and council workshops in a timely, understandable and organized manner leading to the adoption of the annual budget by the 2 nd week in July. Receive the GFOA Distinguished Budget Award by achieving the highest rating in accordance with award criteria for the annual budget document.

05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Provide a centralized grants coordination function to ensure grant match funding and future funding when grants are received.	Work with departments to identify projects for which grant funds are available, help prepare accurate and complete grant applications and resolve grant administration issues that might arise once funding is awarded.	Percentage of grant applications written by the Grants Administration staff that are funded.



City of Glendale Budget Summary by Department

Management & Budget

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Budget & Research	\$511,641	\$623,220	\$623,220	\$576,335	-8%
Grants Administration	\$89,885	\$91,300	\$91,300	\$140,665	54%
Grant Match Pool	\$135,627	\$230,000	\$230,000	\$210,000	-9%
Total - Management & Budget	\$737,153	\$944,520	\$944,520	\$927,000	-2%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$564,912	\$603,187	\$603,187	\$662,496	10%
Supplies and Contracts	\$165,918	\$330,966	\$330,966	\$251,163	-24%
Internal Premiums	\$3,785	\$7,962	\$7,962	\$10,777	35%
Internal Service Charges	\$2,538	\$2,405	\$2,405	\$2,564	7%
Total - Management & Budget	\$737,153	\$944,520	\$944,520	\$927,000	-2%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Budget & Research	6.15	6.15	6.15	6	-2%
Grants Administration	1	1	1	1.5	50%
Total -Management & Budget	7.15	7.15	7.15	7.5	5%

MARKETING AND COMMUNICATIONS

Department Description:

The Marketing/Communications Department consists of the Marketing, Cable Television, Special Events, Graphics and Tourism divisions. This department oversees the city's printed, televised, electronic and web communications with the public to enhance the city's image and promote its programs and services. It also runs seven signature special events, a tourism program and the Visitor Center, bringing economic benefits to the city.

Mission Statement:

To ensure that the city's key messages are delivered to the appropriate audiences in a timely, accurate and cost-effective way, while supporting the strategic priorities of the City Council and organizational values.

Business Practice/Service Delivery Improvement:

One of the specific business practice improvements this year came about in the Cable division. The division established a detailed, six-month production schedule. Specifically, the new schedule details all known, established shoots and the staff time/personnel required for the shoot. The schedule, which is continuously updated, is discussed at weekly staff meetings. A schedule for edit suites and studio bookings has also been developed. The division also hired a producer, who will also write and host original programs such as *Destination Glendale*, among others. These improvements in business practices will dramatically improve the quality of programming for residents, as well as efficiency in covering all news events going on in the city.

Accomplishments:

FY 2004-05:

- Coordinated the most successful year for Glendale's signature special events. Several innovations and additions to the festivals resulted in rave reviews, and attendance and revenue increased substantially, despite downtown construction and road closures toward the end of the event season.
- Completed a needs assessment to more effectively run the department, which resulted in a reorganization for the public information officers, graphics and administrative personnel. This reorganization results in improved service delivery to residents, media and internal city departments.

FY 2003-04:

- The Special Events Division continued to position festivals nationally with the *Chocolate Affaire* named the "National Special Event of the Weekend" on the NBC Today Show, the *Jazz & Blues Festival* included in a Wall Street Journal article entitled "The Jazziest Month," and *Glendale Glitters* highlighted in David Seidman's new travel book "Holiday Lights."

- The Glendale Office of Tourism distributed a record number of Arizona Avenues Visitor Guides (55,000) to consumers, chambers, visitor centers, travel planners and tour guide operators worldwide.

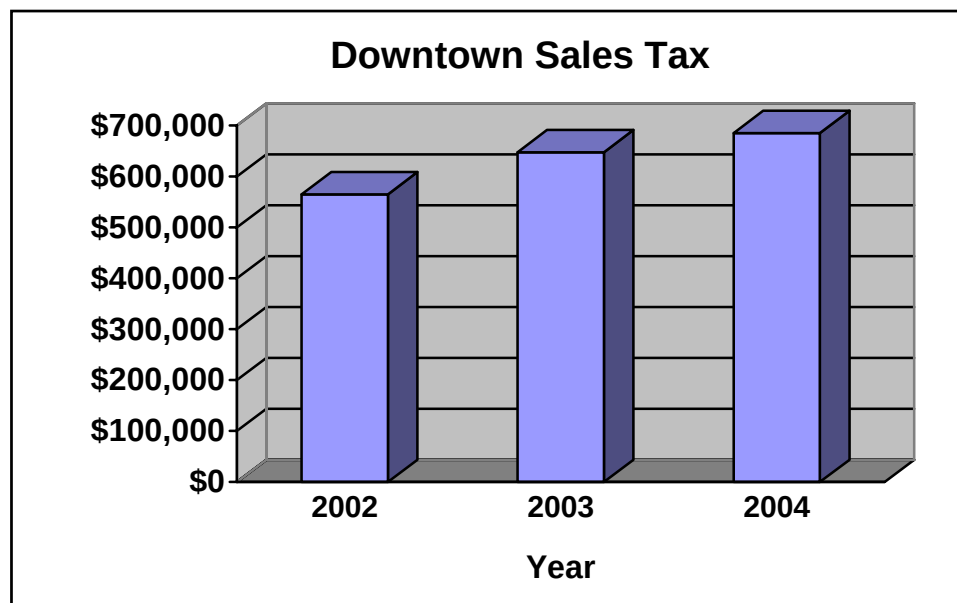
2004-05 Goal Updates:

Communications Division 04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
To administer the city's media relations program.	Develop events to inform residents through the use of positive media placements. One example is the Renaissance hotel announcement, in which a press conference was held, generating extensive media coverage on all TV outlets, as well as radio and print.	Challenges constantly arise in the arena of public perception. Ongoing strategies are continually evaluated to improve relationships with media and to increase awareness internally, thereby avoiding negative impacts on the organization.
Glendale 11-Cable Division 04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Educate and inform audiences of city services and programs and operations.	Increase live programming and coordinate live truck shoots. Completed three live programs including the Mayor's State of the City Business Address, Glendale Fire Prevention Parade and Glendale Glitters Spectacular.	Outdated equipment does not perform up to industry standards. Equipment upgrades are ongoing, in an effort to improve performance and deliver better quality programming to residents.
Tourism Division 04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Increase the awareness of Glendale as a tourism destination within Maricopa County.	Launched a new advertising campaign to market downtown Glendale, and conducted focus groups to determine effectiveness, which proved to be favorable. Sales tax numbers have increased, as well.	One challenge is the ongoing Grand Avenue construction, which has an effect on downtown traffic. Through special shopping promotions, staff hopes to combat the effects of construction on merchants.

Special Events Division 04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Use special events/festivals to market the city of Glendale while providing positive economic impact to the business community.	New advertising campaign encompassed marketing signature special events, and focus groups also proved favorable impression of Glendale. Overall attendance and revenue is up quite substantially at festivals.	Grand Ave. construction also has been an obstacle for downtown events, but continued marketing efforts will focus on bringing people downtown.

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Position Glendale as a premiere destination with the development of new economic development projects.	Partner with the Economic Development Department to market to top businesses nationally.	Attracting several new companies and high-end retail outlets, bringing jobs and tax revenue, to the city.
05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Provide excellent customer service to residents, as well as internal city departments.	Improving efficiency of project management between departments and graphic designers/public information officers.	Increased customer satisfaction, resulting in improved and more direct contact with graphic designers.





City of Glendale Budget Summary by Department

Marketing and Comm.

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Marketing	\$840,450	\$851,731	\$896,731	\$1,084,573	27%
Tourism	\$285,086	\$347,215	\$405,792	\$391,374	13%
Special Events Prod. Support	\$67,816	\$67,044	\$67,044	\$67,067	0%
City-Wide Special Events	\$569,062	\$633,282	\$574,705	\$487,102	-23%
Tourism - Souvenir Program	\$15,311	\$65,000	\$65,000	\$65,000	0%
Events - Special Revenue	\$320,993	\$700,000	\$700,000	\$700,000	0%
Cable Communications	\$478,153	\$556,932	\$556,932	\$814,213	46%
Communications Production	\$11,817	\$54,700	\$54,700	\$54,700	0%
PEG-Public Safety	\$20,836	\$0	\$0	\$0	NA
Total - Marketing and Comm.	\$2,609,524	\$3,275,904	\$3,320,904	\$3,664,029	12%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$1,574,508	\$1,752,880	\$1,797,702	\$1,998,060	14%
Supplies and Contracts	\$948,059	\$1,405,611	\$1,406,827	\$1,525,605	9%
Internal Premiums	\$19,564	\$93,423	\$93,423	\$116,614	25%
Internal Service Charges	\$21,111	\$23,990	\$22,952	\$23,750	-1%
Operating Capital	\$46,282				
Total - Marketing and Comm.	\$2,609,524	\$3,275,904	\$3,320,904	\$3,664,029	12%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Marketing	9	9	9	12	33%
Tourism	2	2	2	3	50%
City-Wide Special Events	4	5	5	3	-40%
Cable Communications	6	6	6	7	17%
Total -Marketing and Comm.	21	22	22	25	14%



**Operating
Budget**

**Public
Safety**



GLENDALE FIRE AND LIFE SAFETY SERVICES

Department Description:

The Glendale Fire Department provides life safety services such as: Fire Control and Property Preservation; Basic and Advanced Life Support (Paramedics); Hazardous Incident Response Team; Bicycle Medic Team; Child Safety Car Seat Installation; Fire Code Enforcement; Fire Investigation; Urban Survival Instructors; Tactical Operations Unit Paramedics; Disaster Management Programs; Alternative Response; Juvenile Fire Setter Program; Community Education.

Mission Statement:

The Glendale Fire Department is dedicated to the safety of our community by providing quality fire and life safety services.

Business Practice/Service Delivery Improvement:

Benchmarking continues to be our standard to measure our success. What the department has now incorporated from the Business Plan is benchmarking with local and national cities. Each division within the Fire Department is also doing its own benchmarking. This analysis assists in recognizing challenges and strengths and the implementation of appropriate adjustments to improve overall efficiencies. The Fire Department Accreditation process created opportunities for internal analysis and procedural changes tied to benchmarking.

Accomplishments:

FY 2004-05:

- Maintained compliance with the Commission on Fire Accreditation International as an internationally accredited agency.
- Worked to reduce response times and train new paramedics by placing Medic 155 into service; the result of a first ever public-private partnership between the Glendale Fire Department and Southwest Ambulance.
- Placed Ladder 159 into service in January 2005, filling a critical void in support functions on emergency scenes. Although we have not met the standards set by NFPA 1710 we are working towards compliance.
- Published the second annual "Size-Up Report" in March 2005 outlining current measurements, benchmarking and critical needs of the Glendale Fire Department.

FY 2003-04:

- ZERO child drownings: For the first time in three years, there were no child drownings in Glendale. The low statistics are being attributed to the department's Water Safety Walks. In 2003, approximately 35,000 door hangers with water safety message printed on them were hand delivered to people's homes.
- Published a "Size-Up" Report outlining history, current measurements, benchmarking and critical needs of the Glendale Fire Department. This report was instrumental in identifying our needs to provide a consistent level of service to our customers.

2004-05 Goal Updates:

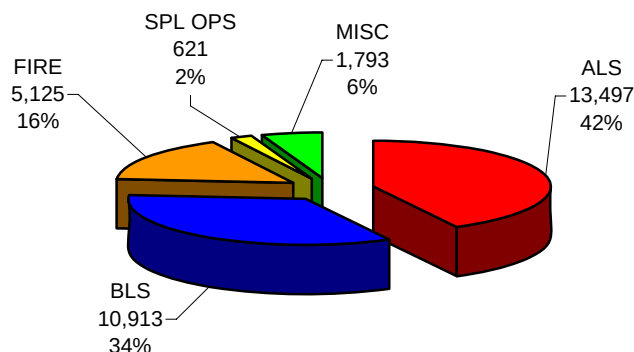
04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide fast, effective emergency response through proper deployment of staffing, apparatus and equipment.	Desired outcomes were not met. GFD goal is under 4 minutes 90% of the time. In 2004 we obtained an average of 66%. Our best station (FS152) was 72% and our worst (FS155) was 49%.	• Call volume • Reliability • Out of service time • Natural manmade barriers
04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Prevent and reduce the loss of life and property within our community through fair and consistent fire code management.	The Fire Marshal's Office was successful in surveying all commercial occupancies within the City of Glendale and entering it into an Access database program.	• 5,100 occupancies to survey (3 months) • 45 million square feet • 3 months to enter into the Access Database



2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Complete design and construction of Fire Station 159 at 17159 N. 63 rd Ave. by July 1, 2005 and begin the process for the relocation of Fire Station 151 at 52 nd Ave. and Lamar Rd.	• Open Fire Station 159 at 63rd Avenue and Bell Road. • Purchase property to relocate Fire Station 151.	• Operational July 2005 • Start design and construction in FY 06-07
05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Place in service a second peak-time two person advanced life support unit to reduce response times in areas of the city that are not meeting the desired response time goals.	Provide protection to citizens in the event of fires, hazardous materials release, medical, special rescue or disaster incidents by delivering fully trained and equipped firefighters/paramedics from strategically located fire stations.	First engine on the scene in four minutes and/or first alarm assignment on the scene in eight minutes 90 percent of the time for structural fires. First unit on the scene in four minutes 90 percent of the time for medical incidents First advanced life support unit on the scene within eight minutes 90 percent of the time for medical incidents requiring paramedics.

**ALL GFD RESPONSES BY CATEGORY
31,949 TOTAL RESPONSES FOR 2004**





City of Glendale Budget Summary by Department

Fire Department

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Fire Administration	\$1,073,955	\$1,350,358	\$734,127	\$759,661	-44%
Fire Financial Resources	\$0	\$0	\$0	\$156,216	NA
Fire Life Safety Services Adm.	\$0	\$0	\$0	\$382,029	NA
Fire Emergency Services	\$10,521,645	\$12,055,919	\$12,657,651	\$13,782,814	14%
Fire - Special Revenue Fund	\$1,330,920	\$1,450,632	\$1,371,081	\$1,317,339	-9%
Fire Support Services	\$1,462,762	\$2,153,594	\$2,461,970	\$1,892,182	-12%
Fire Logistical Services Adm.	\$0	\$0	\$0	\$142,183	NA
Fire Essential Services	\$0	\$0	\$0	\$116,629	NA
Fire Office Systems	\$0	\$0	\$0	\$109,290	NA
Fire Information/Technology	\$0	\$0	\$0	\$62,859	NA
Fire Marshal's Office	\$643,101	\$773,217	\$839,445	\$844,112	9%
Fire Marshal - Code Developmnt	\$0	\$0	\$0	\$120,721	NA
Arena - Fire Marshal's Office	\$123,510	\$25,971	\$8,277	\$0	-100%
Stadium -Fire Marshal's Office	\$83,172	\$218,579	\$145,500	\$173,179	-21%
Westgate-Fire Marshal's Office	\$0	\$241,966	\$126,776	\$121,668	-50%
Fire Medical Services & Health	\$215,929	\$384,424	\$310,725	\$1,095,239	185%
Ambulance Services	\$0	\$0	\$615,572	\$446,584	NA
Arena - Fire Event Staffing	\$49,602	\$311,776	\$197,331	\$303,294	-3%
Fire Community Relations	\$120,851	\$19,137	\$354,137	\$109,604	473%
Fire Community Services	\$0	\$0	\$0	\$109,388	NA
Fire Assessment & Planning	\$0	\$0	\$0	\$80,912	NA
Fire Training	\$96,543	\$90,979	\$203,456	\$222,261	144%
Fire Personnel Services	\$0	\$0	\$0	\$2,650	NA
Fire Special Operations	\$347,363	\$218,030	\$244,732	\$330,380	52%
Emergency Operations Center	\$68,969	\$30,461	\$117,407	\$25,856	-15%
Grant Approp - Fire Dept	\$512,276	\$2,285,255	\$2,285,255	\$2,425,000	6%
Metro Med Response Sys (MMRS)	\$259,565	\$207,800	\$134,876	\$135,000	-35%
Total - Fire Department	\$16,910,163	\$21,818,098	\$22,808,318	\$25,267,050	16%



City of Glendale Budget Summary by Department

Fire Department

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$14,090,641	\$16,537,483	\$17,657,095	\$20,007,343	21%
Supplies and Contracts	\$1,835,116	\$3,923,505	\$3,874,544	\$3,605,526	-8%
Internal Premiums	\$377,593	\$570,926	\$628,897	\$703,159	23%
Internal Service Charges	\$654,768	\$697,784	\$730,457	\$776,022	11%
Operating Capital	\$115,650	\$88,400	\$67,325	\$175,000	98%
Work Order Credits	(\$163,605)		(\$150,000)		
Total - Fire Department	\$16,910,163	\$21,818,098	\$22,808,318	\$25,267,050	16%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Fire Administration	8	11	11	4.5	-59%
Fire Financial Resources	0	0	0	1	N/A
Fire Life Safety Services Adm.	0	0	0	4	N/A
Fire Emergency Services	145.5	163.5	163.5	177	8%
Fire - Special Revenue Fund	18	18	18	18	0%
Fire Support Services	5	4	4	3	-25%
Fire Logistical Services Adm.	0	0	0	1	N/A
Fire Essential Services	0	0	0	1	N/A
Fire Office Systems	0	0	0	1	N/A
Fire Information/Technology	0	0	0	1	N/A
Fire Marshal's Office	7.5	8.5	8.5	9	6%
Fire Marshal - Code Developmnt	0	0	0	1	N/A
Arena - Fire Marshal's Office	2	0	0	0	N/A
Stadium -Fire Marshal's Office	2	2	2	2	0%
Westgate-Fire Marshal's Office	0	2	2	1	-50%
Fire Medical Services & Health	1	2	2	2	0%
Ambulance Services	0	0	0	2	N/A
Arena - Fire Event Staffing	0	1	1	1	0%
Fire Community Relations	1	0	0	1	N/A
Fire Community Services	0	0	0	1	N/A
Fire Assessment & Planning	0	0	0	1	N/A
Fire Training	2	1	1	2	100%
Fire Special Operations	3	2	2	3	50%
Metro Med Response Sys (MMRS)	1	1	1	0	-100%
Total -Fire Department	196	216	216	237.5	10%

GLENDALE POLICE DEPARTMENT

Department Description:

The Glendale Police Department provides a wide range of public safety services that entail much more than law enforcement and crime control. Police officers are called upon to resolve family problems, deal with various citizen conflicts and respond to many non-criminal emergencies. Citizens, in partnership with the police are vital for effective maintenance of order and crime control; therefore, the department is continuing to expand the community policing philosophy into all aspects of police activity. The Glendale Police Department understands and embraces the concept that public safety is not just law enforcement but also a combined effort of all city departments such as Parks and Recreation, Public Works and Community Partnerships.

Mission Statement:

The mission of the Glendale Police Department is to consistently deliver the highest level of professional law enforcement services to our community, while assisting in preserving peace and preventing criminal activity through effective partnerships with the citizens we proudly serve.

Business Practice/Service Delivery Improvement:

The Police Department upgraded mobile data computers in patrol vehicles. The new system includes capabilities for officers to have neighborhood mapping readily available which will enhance their ability to respond to emergencies and address neighborhood concerns.

The department also upgraded the fingerprint analysis system, which has resulted in a significant increase in the identification of criminals. Investigative leads provided to the detectives by Automated Fingerprint Identification System (AFIS) hits have nearly doubled from last year.

Accomplishments:

FY 2004-05:

- The Glendale Police Department worked in partnership with community members, youth and other city departments to enhance interaction with our citizens and businesses:
 - Provided educational classes at 17 sites and participated in the Annual Youth Fishing Tournament for 150 youth, the Cardinal's Youth Event for 120 youth, Hook a Kid on Golf, and a Summer Youth Internship Program providing 9 young people an opportunity to serve as interns with the department.
 - Community policing efforts in the form of the Backward L Focus Area resulted in 156 arrests, 74 of which were felony offenses. This effort created relationships and partnerships with the community residents and apartment managers.

- o Established monthly meetings with the Chamber of Commerce to present crime prevention information to business members.
 - o Increased presence of patrol officers at neighborhood meetings and Council District meetings.
 - o Established partnership with Arrowhead Community Bank in an effort to combat economic crime.
- The Glendale Police Department strives to utilize technology in ways to enhance communication with our citizens and focus on crime reduction and prevention:
 - o An automated crime search was created for the Internet and provides a dynamic link to the records management system. This provides the end user the ability to search specific areas and specific time periods for criminal offense information from 1999 to 2005.
 - o Enhanced the webpage to provide more user-friendly access to frequently requested information and recruitment information.
 - o Debut of new Public Safety Show on Channel 11, highlighting the city's public safety efforts and giving a "behind the scenes" look at the Police and Fire Departments.
 - o Development of an overtime tracking database, which defines the type of crime and type of activity that created the need for overtime usage. This will assist the department in planning for staffing and budget needs.

FY 2003-04:

- Received recognition for a "Weed and Seed" site. "Weed and Seed" is a national strategy focused on crime prevention and restoration of high crime areas across the nation by use of partnerships between law enforcement, residents, the community and the private sector.
- Participated in a mock Weapons of Mass Destruction disaster scenario with local police departments, fire departments, hospitals and private organizations.

2004-05 Goal Updates:

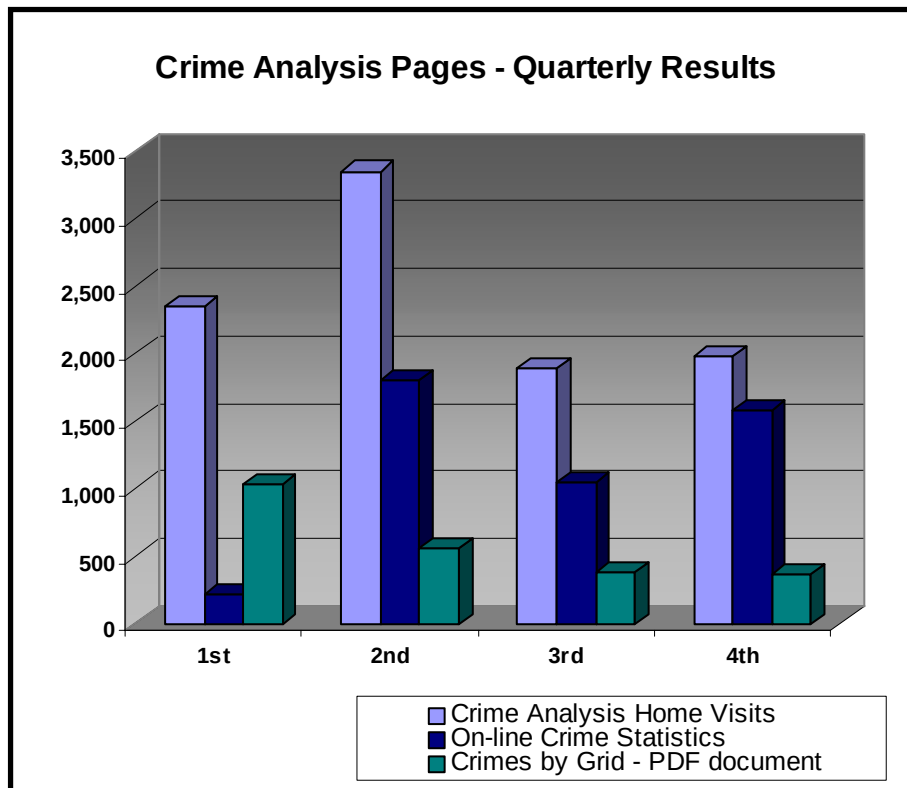
04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Utilize technology to engage in enforcement activities and projects that will help reduce the current crime trends in Glendale.	Yes. • 45% increase in latent print comparisons • Over 100% increase in web site visits to our enhanced website and automated crime search.	None

04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Ensure the physical well-being, security of personal property and sense of safety among citizens, business, government, employees and visitors.	Yes. • Crime Scene Technicians responded to calls for service, collecting and preserving evidence, 100% of the time. • Priority one and two calls for service were dispatched within 60 seconds 100% of the time. • Specially trained officers utilizing advanced training and equipment responded to high-risk search warrants, civil unrest, mutual aid requests, incidents involving explosives, etc. 100% of the time when necessary.	None

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Provide exceptional customer service through interactive management with both internal and external customers.	• Identify crime trends, patterns, series and suspect information through review of intelligence, criminal reports, and crime statistics. • Identify resources and partnerships to proactively pursue homeland security issues.	• Provide specific, non-standard reports and analysis of crime within 2 business days of receipt of request 100% of the time. • Maintain representation in at least one multi-jurisdictional task force dedicated to pursuing homeland security issues.

05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Ensure physical well-being, security of personal property, and sense of safety among citizens, business, government, employees and visitors.	Appropriate patrol units will respond to calls for service, make arrests and complete documentation of bookings, referrals, and report submittals. They will also transport prisoners to appropriate facilities, process crime scenes for evidence, investigate traffic accidents, provide other traffic services, and respond to other emergency situations requiring police action.	- Reduce response time for: - Priority 1 – from 5:34 to 5:00 minutes - Priority 2 – from 6:43 to 6:00 minutes - Priority 3 – from 25:15 to 25:00





City of Glendale Budget Summary by Department

Police Department

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Police Legal Services	\$298,904	\$300,819	\$314,248	\$321,356	7%
Police Administration	\$2,375,142	\$3,575,412	\$3,365,537	\$4,783,086	34%
Central Patrol Bureau	\$9,270,147	\$10,888,776	\$10,594,901	\$12,278,799	13%
Patrol - Special Revenue Fund	\$2,268,490	\$3,019,797	\$2,791,612	\$3,214,896	6%
Western Area Safety Building	\$26,694	\$0	\$0	\$0	NA
Crime Investigations	\$5,834,927	\$5,507,187	\$5,672,897	\$5,778,690	5%
Police Personnel Management	\$410,450	\$1,212,984	\$1,237,315	\$1,641,339	35%
Foothills Patrol Bureau	\$7,285,891	\$8,092,442	\$8,239,879	\$8,808,863	9%
Arena - Police Event Staffing	\$204,784	\$848,618	\$172,425	\$852,708	0%
Police Support Services	\$6,914,311	\$7,772,797	\$7,885,266	\$8,114,630	4%
Victims Rights Grant	\$55,859	\$22,800	\$22,800	\$22,800	0%
Federal RICO	\$114,316	\$135,000	\$9,000	\$135,000	0%
State RICO	\$150,029	\$245,223	\$243,437	\$245,890	0%
Grant Approp - Police Dept	\$798,566	\$801,313	\$801,313	\$825,000	3%
VOCA 2002-301	\$83,491	\$118,510	\$118,510	\$67,107	-43%
VOCA 2003-373	\$29,071	\$72,530	\$72,530	\$139,512	92%
LLEBG 2002	\$110,969	\$120,000	\$145,672	\$120,000	0%
LLEBG 2003	\$11,716	\$182,253	\$182,253	\$182,253	0%
Total - Police Department	\$36,243,757	\$42,916,461	\$41,869,595	\$47,531,929	11%



City of Glendale Budget Summary by Department

Police Department

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$31,122,775	\$35,920,248	\$35,057,934	\$39,237,220	9%
Supplies and Contracts	\$3,235,567	\$4,184,593	\$3,885,930	\$4,570,755	9%
Internal Premiums	\$1,038,482	\$1,719,380	\$1,719,380	\$2,095,240	22%
Internal Service Charges	\$1,193,078	\$955,493	\$1,078,081	\$1,292,264	35%
Operating Capital	\$23,703	\$318,943	\$325,388	\$336,450	5%
Work Order Credits	(\$369,848)	(\$182,196)	(\$197,118)		
Total - Police Department	\$36,243,757	\$42,916,461	\$41,869,595	\$47,531,929	11%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Police Legal Services	3	3	3	3	0%
Police Administration	17	12	12	14	17%
Central Patrol Bureau	150.75	157	157	155	-1%
Patrol - Special Revenue Fund	33	33	33	33	0%
Crime Investigations	63	68	68	68	0%
Police Personnel Management	4	15	15	13	-13%
Foothills Patrol Bureau	95	109	109	110	1%
Arena - Police Event Staffing	1	1	1	1	0%
Police Support Services	103.25	106	106	106	0%
Victims Rights Grant	1	0	0	0	N/A
State RICO	0.5	0.5	0.5	0.5	0%
VOCA-DPS #00-912	1	0	0	0	N/A
VOCA Grant	1	0	0	0	N/A
VOCA 2002-301	0	2	2	1	-50%
VOCA 2003-373	0	1	1	2	100%
Total -Police Department	473.5	507.5	507.5	506.5	0%



**Operating
Budget**

**Public
Works**





City of Glendale Budget Summary by Department

Public Works Admin.

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Public Works Administration	\$170,876	\$176,096	\$176,096	\$191,536	9%
Total - Public Works Admin.	\$170,876	\$176,096	\$176,096	\$191,536	9%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$165,744	\$164,543	\$164,543	\$179,938	9%
Supplies and Contracts	\$3,590	\$7,916	\$8,046	\$8,742	10%
Internal Premiums	\$310	\$1,407	\$1,407	\$1,673	19%
Internal Service Charges	\$1,232	\$2,230	\$2,100	\$1,183	-47%
Total - Public Works Admin.	\$170,876	\$176,096	\$176,096	\$191,536	9%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Public Works Administration	1	1	1	1	0%
Total -Public Works Admin.	1	1	1	1	0%

ENGINEERING

Department Description:

The Engineering Department provides design, survey, construction inspection and materials testing services for public works projects constructed within the city. The department also provides various private development-related services that include engineering plan reviews, property management and acquisition, landscaping plan review and inspection, mapping, records and floodplain ordinance administration.

Mission Statement:

To be recognized as an important resource in developing and designing capital projects, reviewing and inspecting private development and maintaining accurate mapping and property records to successfully meet the needs of our community.

Business Practice/Service Delivery Improvement:

The Engineering Department now is using Hansen database to track plans reviews and permitting information. Hansen enables the centralized tracking and storage of all plan review and permitting information about development projects in the city. Engineering staff can check the on-line system to determine what new projects have been submitted for review and what the due dates are. Plan review comments are entered into the system for viewing by other staff and to memorialize the comments for later reference. Finally, Hansen allows the tracking of staff function, that is, how many sheets are processed per month, the fees generated by staff per month, and the average review time spent per sheet. Prior to Hansen, tracking of plans, status, and review comments for private development projects was all done on paper. One had to physically track down people in the various disciplines to ascertain the review status of a project. The benefit of Hansen is that anyone on staff can now ascertain the review and permitting status of a development project by accessing the project in the Hansen database.

Accomplishments:

FY 2004-05:

- The Capital Improvement Division is working with a new Project Management software, the Primavera Project Planner P3. This internal tool is a scheduling program for the Capital Improvement Plan projects that will help the project managers prioritize, plan, and manage multiple projects. The first phase of this project is complete and it includes project data entry and project scheduling sorted by project manager.
- The City Engineering Standards were updated in FY 04/05 from the previous edition published in 2002. The update included changes in technology that are reflected in the technical specifications and the processes used in construction. Changes originating with ADA are also reflected in the update. The appearance of the document was also

“freshened up” with a more modern look in keeping with Glendale’s emerging name recognition and as a destination location.

- After 17 years, all of the quarter section maps were completed in an electronic format with land base and utility information. This information will be incorporated into a seamless GIS base map of Glendale. Staff also implemented EMS, a program that provides users with a tool for researching "as-built" information electronically and from one's own workstation. When this program is fully functional, hours of physical research time will be eliminated for the mapping division and information delivered "immediately" to the individual requesting the information.

FY 2003-04:

- Completed 20 capital improvements designs.
- Completed a total of 1,421 Right of Way permits.

2004-05 Goal Updates:

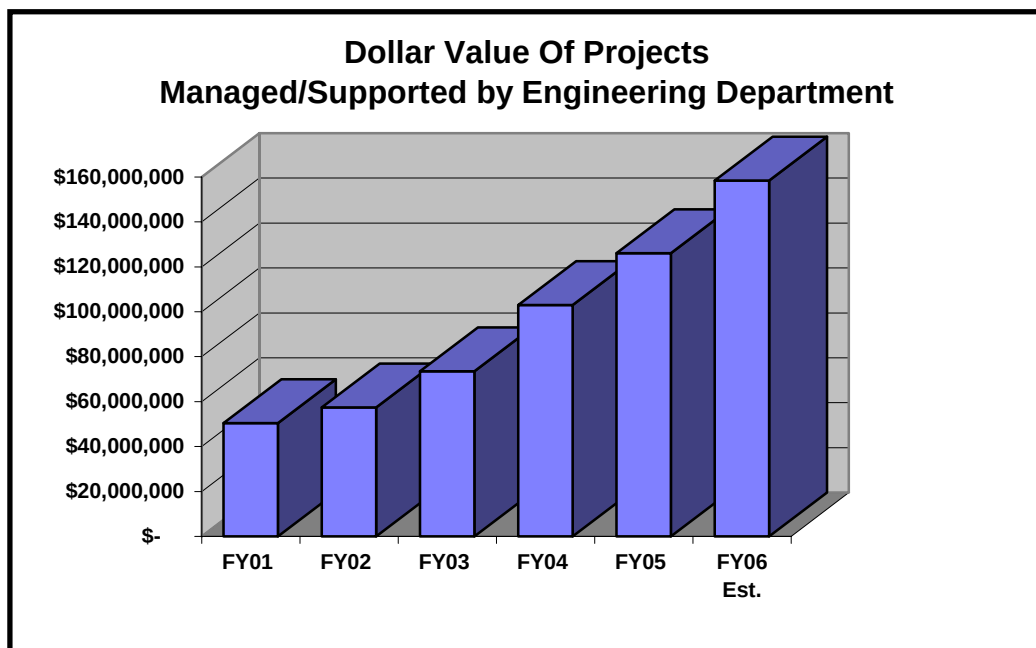
04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
To provide the City of Glendale with a Capital Improvement Program that assures accurate information, optimizes available resources and provides needed projects for our community.	Yes. • The 05-06 Capital Improvement Plan was approved by City Council. • 85% of the public meetings were conducted effectively. • A total of 16 design projects were completed and a total of 10 construction projects were completed. • 80% of in-house designs were completed within approved timeline.	None.

04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Ensure all private development projects constructed within Glendale are constructed in a timely and cost effective manner.	Yes. • 75% of the Right-of-way Permits were completed within established timelines. • 95% of the construction plan reviews were complete within established timelines. • 95% of the landscape and drainage plan reviews were complete within established timelines.	None.
04-05 Goal #3	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide All employees and public with access to maps and information of city real property and infrastructure in GIS-integratable format.	Yes. • Completed 3 digital quarter-section maps each quarter of the year with all public utilities locations and facilities. • Maintain current number of backlogged as-built drawings that need to be processed on the quarter section maps.	None.

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Ensure all private development projects constructed within Glendale are constructed in a timely and cost effective manner.	• Right-of-way Permit Administration • Construction Plan Review Services • Inspection Services	• Complete 75% within the established timelines • Complete 95% within the established timelines • 80% completion rate

05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
To provide the City of Glendale with a Capital Improvement Program that assures accurate information, optimizes available resources and provides needed projects for our community.	• Development of the city's annual Capital Improvement Plan. • Procure and manage engineering and construction consultant Services for capital projects. • Provide In-house design services to the city's capital projects.	• Achieve City Council and public approval by April each year. • Meet 75% of scheduled project completion dates. • 80% of in-house designs will be completed within approved timeline.





City of Glendale Budget Summary by Department

Engineering

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Special Projects Admin.	\$108,621	\$0	\$0	\$3,189	NA
O&M Downtown Building	\$312,263	\$434,000	\$491,970	\$434,000	0%
Engineering Administration	\$433,936	\$384,277	\$384,277	\$397,241	3%
CIP Administration	\$77,433	\$114,822	\$113,622	\$226,269	97%
CIP Design	\$379,632	\$316,040	\$316,040	\$339,720	7%
CIP Construction	\$5,233	\$364,865	\$364,865	\$283,948	-22%
Property Management	\$383,473	\$179,161	\$179,161	\$259,023	45%
Mapping & Records	\$196,310	\$387,829	\$387,829	\$339,310	-13%
Westgate-Engineering Rvw/Insp	\$0	\$500,000	\$75,000	\$500,000	0%
New River 404 Permit	\$0	\$50,000	\$0	\$50,000	0%
Stadium - Engineering Rvw/Insp	\$0	\$1,000,000	\$0	\$500,000	-50%
Arena - Engineering Rvw/Insp	\$559,694	\$0	\$0	\$0	NA
Land Development Division	\$82,800	\$383,421	\$384,621	\$515,057	34%
Construction Inspection	\$645,670	\$532,293	\$532,293	\$568,615	7%
Materials Testing	\$205,424	\$289,440	\$239,440	\$292,875	1%
Utility Inspection	\$0	\$164,700	\$164,700	\$200,384	22%
Transp. Engineering Program	\$3,013	\$94,819	\$94,819	\$101,257	7%
Total - Engineering	\$3,393,502	\$5,195,667	\$3,728,637	\$5,010,888	-4%



City of Glendale Budget Summary by Department

Engineering

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$2,859,142	\$3,377,774	\$3,375,780	\$3,710,925	10%
Supplies and Contracts	\$1,125,679	\$2,327,477	\$801,563	\$1,818,702	-22%
Internal Premiums	\$32,705	\$73,181	\$73,181	\$105,544	44%
Internal Service Charges	\$56,504	\$45,235	\$48,143	\$37,717	-17%
Operating Capital		\$34,000	\$91,970		
Work Order Credits	(\$680,528)	(\$662,000)	(\$662,000)	(\$662,000)	0%
Total - Engineering	\$3,393,502	\$5,195,667	\$3,728,637	\$5,010,888	-4%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Special Projects Admin.	2	0	0	0	N/A
Engineering Administration	5	4	4	4	0%
CIP Administration	8	8	8	9	13%
CIP Design	5	4	4	4	0%
CIP Construction	3	5	5	3	-40%
Property Management	5	2	2	3	50%
Mapping & Records	2	5	5	4	-20%
Land Development Division	1	4	4	5	25%
Construction Inspection	9	7	7	7	0%
Materials Testing	3	3	3	3	0%
Utility Inspection	0	2	2	3	50%
Transp. Engineering Program	1	1	1	1	0%
Total -Engineering	44	45	45	46	2%

ENVIRONMENTAL RESOURCES

Department Description:

The Environmental Resources Department provides policy analysis and planning services to elected officials, city leadership and departments on issues pertaining to water resources, water quality, air quality and environmental management. The Department assists the city in conducting its operations in an environmentally responsible manner and creates an organizational culture that strives for excellence in environmental stewardship and performance.

The department is comprised of the Environmental Division, Water Quality Laboratory and the Water Conservation Office.

Mission Statement:

The department's overall mission is to ensure that the city has sustainable water resources to meet current and future demand, complies with environmental requirements, and is a leader in environmental stewardship.

The Water Quality Laboratory's mission is to protect public health and the environment by testing and documenting the quality of drinking and reclaimed water, and reporting the results to regulatory agencies and the public.

The mission of the Water Conservation Office is to establish and maintain a comprehensive water conservation program that promotes efficient water use by providing the information and inspiration needed to conserve water.

Business Practice/Service Delivery Improvement:

It is a good business practice to involve employees in the development and implementation of environmental policies and procedures. In FY 2005, the department (in partnership with the Risk Management/Safety Division) re-instituted the Environmental, Health and Safety Advisory Committee. The committee is comprised of staff liaisons from departments throughout the city. The committee serves as a resource to the city on environmental, health and safety matters by facilitating communications among departments, establishing departmental accountability, and providing a forum for integrated problem-solving through employee involvement. The committee meets monthly.

Accomplishments:

FY 2004-05:

- Negotiated and obtained Council approval to be a 20% partner in a new regional aquifer storage facility (New River Agua-Fria Underground Storage Project) to store Glendale's effluent and generate long-term water storage credits.

- Prepared two water resources supply and demand assessments to assist the Council in making policy decisions regarding annexation of lands west of 115th Avenue and associated water services.
- Developed a water budgeting program for city facilities and homeowner associations to identify/implement effective water saving practices and track the results.

FY 2003-04:

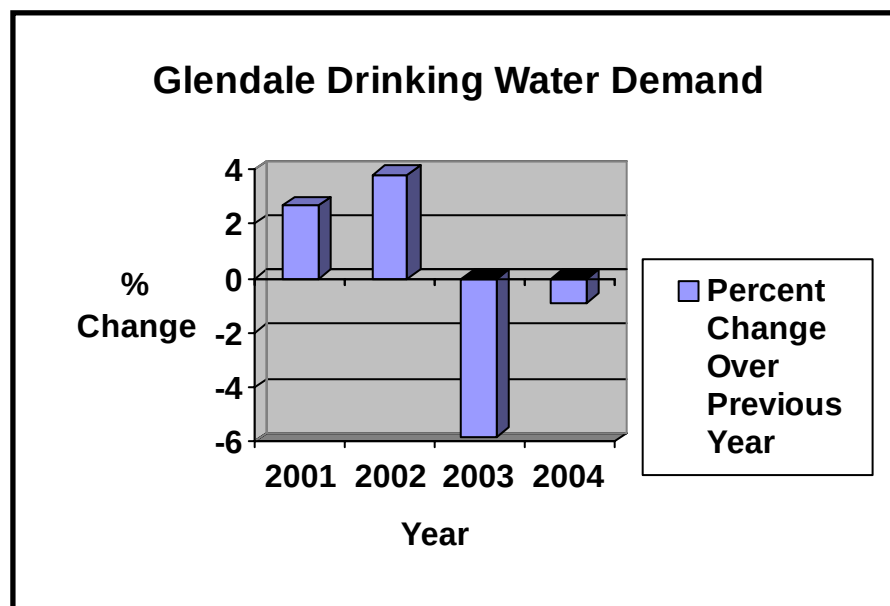
- Adopted and implemented a city drought management plan and ordinance.
- Approved over 75 landscape rebates to residents converting to low water use landscaping that saved an estimated 6 million gallons per year.

2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
To ensure that the city has sustainable water resources to meet current and future water demand.	Yes. Continuing to maintain a water resources supply portfolio that allowed the city to provide normal water services during one of the most severe droughts on historical record.	While the city has substantial amounts of stored water credits on which to rely upon, groundwater production capacity is the primary limiting factor in water production during droughts and emergencies.
04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
To protect public health and the environment by limiting public exposure to unacceptable risks.	Partially. Redesigned and provided in-house environmental awareness training opportunities for city employees who deal with environmental issues. A total of 370 employees attended the training program.	City employees are very busy in performing their job duties and find it difficult to attend the environmental awareness training session.

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
To create an organizational culture that strives for high-level and continual improvement in environmental stewardship and performance.	Update and make improvements to the Department's Website. Update and make improvements to the city's Environmental Management System.	• Update the department's website monthly. • Increase department involvement in the Environmental, Health and Safety Advisory Committee • Increase the number of employees who receive environmental training. • Begin environmental facility audits of city facilities.
05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
To provide a comprehensive water conservation program that prepares our city to meet current and future challenges.	Develop and maintain programs that meet and/or exceed the Reasonable Conservation Measures recommended by the state.	• Update and improve the landscape rebate program. • Increase public outreach efforts to targeted audiences. • Update water conservation ordinances.





City of Glendale Budget Summary by Department

Env. Resources

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Environmental Resources	\$350,026	\$377,936	\$364,641	\$415,481	10%
HazMat Incidence Response	\$18,730	\$44,477	\$25,000	\$44,477	0%
Water Conservation	\$137,988	\$167,828	\$167,828	\$312,728	86%
Water Quality	\$1,016,581	\$1,215,007	\$1,215,007	\$1,242,307	2%
Total - Env. Resources	\$1,523,325	\$1,805,248	\$1,772,476	\$2,014,993	12%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$995,993	\$1,110,748	\$1,110,748	\$1,269,148	14%
Supplies and Contracts	\$483,179	\$648,557	\$581,885	\$719,834	11%
Internal Premiums	\$30,608	\$32,243	\$32,243	\$12,322	-62%
Internal Service Charges	\$13,545	\$13,700	\$13,600	\$13,689	0%
Operating Capital			\$34,000		
Total - Env. Resources	\$1,523,325	\$1,805,248	\$1,772,476	\$2,014,993	12%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Environmental Resources	4	4	4	4	0%
Water Conservation	1	1	1	2	100%
Water Quality	11	11	11	11	0%
Total -Env. Resources	16	16	16	17	6%

FIELD OPERATIONS

Department Description:

The Field Operations Department consists of six operating divisions including Equipment Management, Facilities Management, Streets and Rights-of-Way Management, Sanitation and Recycling Collections, Landfill Disposal and Recycling Processing, and Field Operations Administration.

Mission Statement:

The Field Operations Department mission focuses on providing services in support of three strategic priorities of the Glendale City Council. These three are coordinating exceptional service delivery through an integrated approach, maintain/build quality infrastructure throughout the city, and enhancing the quality of life for Glendale residents.

Business Practice/Service Delivery Improvement:

The Field Operations Department's Solid Waste division engaged the services of a professional solid waste consulting firm to conduct an operational and financial assessment of the solid waste operation. The department's adopted recommendations include an updated financial model, and revised loose trash and commercial sanitation routes and scheduling.

The Department's Equipment Management division awarded an automotive parts contract to NAPA Auto Parts to expand its parts inventory and expertise, which allows for greater customer service for the organization's internal customers.

Solid waste staff completely revamped the Household Hazardous Waste Day event from a large event conducted on city property, to having a contractor go to residents' homes on an appointment basis and pick the material up from them directly. The city serviced over 700 residents during a 30-day period for the same cost that the division typically serviced 500 residents on a single day.

Cemetery revenues recovered all operating costs of the site for the first time in three years. A business plan prioritizing residents and a market based rate structure, combined with partnering with agencies for low cost labor services, has produced positive results.

Accomplishments:

FY 2004-05:

- The department's Sanitation division provided monthly loose trash collection services to ensure cleaner streets and alleys, and minimize illegal dumping. The Sanitation division collected 100% of all eligible materials, and properly placed materials for residential loose trash pick up as scheduled.
- The Equipment Management division contracted with NAPA Auto Parts to improve parts acquisition and delivery in support of the vehicle maintenance operation. As a result of the contract, the number of parts being stocked has increased by 275% and

the number of vehicles down awaiting parts has dropped 11%. However, there are still challenges with NAPA's familiarity of the division's specialized parts and equipment needs, as well as communication efforts with staff on the status of ordered parts. Staff is working on identifying remedies to these challenges.

- The Field Operations Department celebrated its success by conducting an employee appreciation picnic for departmental employees and their families. This was the first ever employee/family picnic conducted for the department. The picnic was entirely funded through funds raised by employees who participated in a department-wide raffle, and through private contributions.

FY 2003-04:

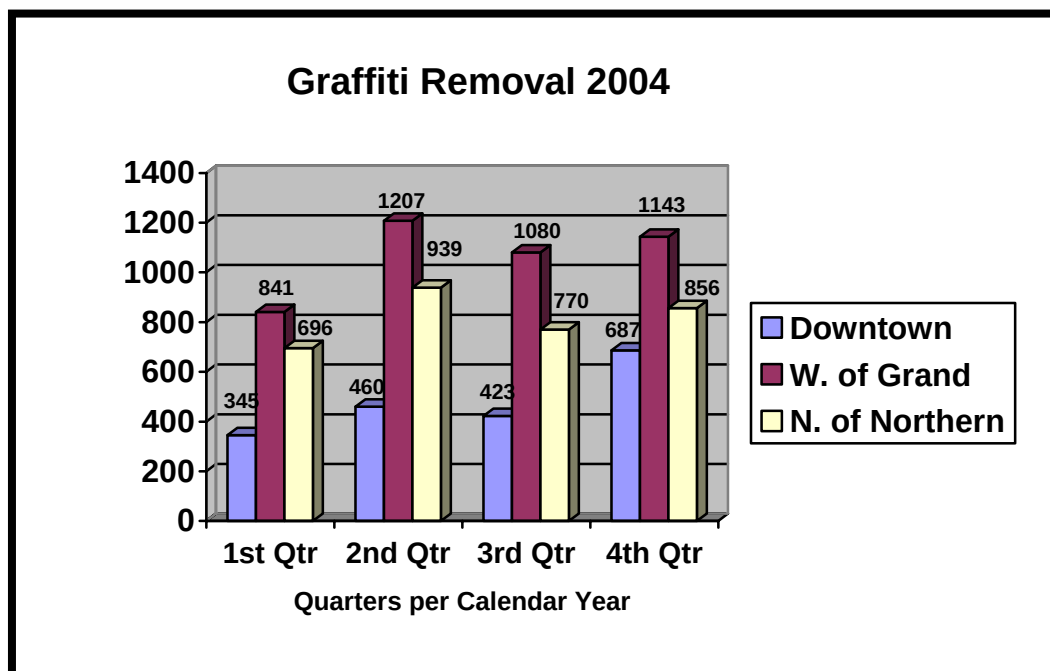
- Materials Recovery Facility increased recycled commodity sales by \$361,000 over the previous fiscal year.
- Facilities Management responded to 7,738 incidents of graffiti within public view.

2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Meet residents' expectations for loose trash services by conducting a monthly collection of all properly placed, uncontained loose trash, according to the publicized schedule.	Yes, the Sanitation division collected 100% of all eligible material, and properly placed, residential loose trash as publicized to residents on the residential loose trash schedule.	Obstacles that challenged the division were residents not fully understanding the guidelines for loose trash set out. Examples are: Placement of materials, placing materials out on time, inappropriate materials and length restrictions of materials.
04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide graffiti abatement services of graffiti found anywhere in the city, by responding to and eliminating 100% of reported graffiti incidents.	No, the Facilities Management division responded to all reported incidents of graffiti within 24 hours of being reported or detected, but faced challenges in identifying and responding to numerous un-reported incidents of graffiti in the city.	The division faced an increase in the number of unreported graffiti incidents, creating a strain on divisional resources. The division also faced some challenges by private property owners not allowing access onto the property for graffiti abatement services, as well as challenges with safety zone areas on freeway ramps.

2005-06 Goals:

Goal #1	Activities	Desired Outcomes (Performance Measurement)
Preserve the physical integrity of city street assets, through effective preventative maintenance and timely repairs.	This service allows for a safe transportation environment for the community through proper maintenance of city streets.	Fog seal and slurry seal 60-70 miles of the city street network (approximately 8-10% of the overall street network of 704 miles).
Goal #2	Activities	Desired Outcomes (Performance Measurement)
Provide efficient and effective preventative maintenance to all city vehicles and equipment.	This service provides preventative maintenance and repairs for the all city department's automotive and equipment fleet.	Complete 70% of the vehicles and equipment preventative maintenance services within 30 days of the scheduled service date.





City of Glendale Budget Summary by Department

Field Operations

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Field Operations Admin.	\$726,748	\$1,036,831	\$1,036,831	\$1,095,754	6%
Right-of-Way Maintenance	\$1,812,849	\$2,290,281	\$2,140,281	\$2,308,576	1%
Cemetery	\$229,306	\$219,861	\$219,861	\$230,292	5%
Street Maintenance	\$4,132,567	\$4,837,299	\$4,837,299	\$6,069,420	25%
Street Cleaning	\$492,556	\$538,166	\$538,166	\$584,691	9%
Landfill	\$2,555,110	\$2,992,558	\$3,089,799	\$2,987,162	0%
Manistee Ranch Maintenance	\$31,738	\$12,110	\$12,110	\$12,114	0%
Graffiti Removal	\$102,536	\$129,660	\$129,660	\$229,778	77%
Equipment Management	\$4,307,937	\$4,295,045	\$3,139,501	\$3,330,059	-22%
Facilities Management	\$4,194,632	\$4,445,235	\$4,447,835	\$4,253,291	-4%
Custodial Services	\$1,265,080	\$1,428,226	\$1,428,226	\$1,399,754	-2%
Equipment Replacement	\$766,650	\$2,507,433	\$2,507,433	\$2,439,433	-3%
Fuel Services	\$1,558,053	\$1,361,052	\$1,681,292	\$2,574,179	89%
Parts Store Operations	\$0	\$0	\$1,097,958	\$1,264,417	NA
Sanitation Roll-off	\$863,437	\$1,144,348	\$907,255	\$981,078	-14%
Sanitation Frontload	\$3,326,437	\$3,785,107	\$3,440,654	\$3,428,015	-9%
Curb Service	\$6,563,603	\$6,949,098	\$6,541,901	\$6,602,719	-5%
Recycling	\$964,380	\$1,039,224	\$1,039,224	\$1,147,233	10%
Gas Management System	\$35,657	\$84,000	\$63,768	\$84,000	0%
MRF Operations	\$2,783,128	\$2,865,643	\$2,865,643	\$2,008,618	-30%
Woodwaste Operations	\$108,252	\$0	\$0	\$0	NA
Loose Trash Service	\$1,618,938	\$2,123,209	\$1,793,086	\$1,819,901	-14%
Solid Waste Admin	\$937,342	\$838,353	\$798,385	\$871,374	4%
Arena - ROW Maintenance	\$0	\$125,000	\$125,000	\$62,500	-50%
Total - Field Operations	\$39,376,936	\$45,047,739	\$43,881,168	\$45,784,358	2%



City of Glendale Budget Summary by Department

Field Operations

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$14,089,377	\$15,084,434	\$14,961,299	\$15,828,702	5%
Supplies and Contracts	\$13,333,909	\$14,406,209	\$14,814,511	\$14,348,915	0%
Internal Premiums	\$761,913	\$907,997	\$907,997	\$1,010,170	11%
Internal Service Charges	\$9,415,606	\$10,210,518	\$9,485,403	\$9,859,220	-3%
Operating Capital	\$1,779,955	\$4,438,581	\$3,711,958	\$4,737,351	7%
Work Order Credits	(\$3,824)				
Total - Field Operations	\$39,376,936	\$45,047,739	\$43,881,168	\$45,784,358	2%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Field Operations Admin.	10	10	10	10	0%
Right-of-Way Maintenance	17	17	17	17	0%
Cemetery	2	2	2	2	0%
Street Maintenance	40	40	40	40	0%
Street Cleaning	5	5	5	5	0%
Landfill	14	15	15	16	7%
Graffiti Removal	2	2	2	3	50%
Equipment Management	37	42	42	38	-10%
Facilities Management	26	21	21	21	0%
Custodial Services	20	20	20	20	0%
Fabrication/Welding	2	0	0	0	N/A
Paint/Body Shop	3	0	0	0	N/A
Parts Store Operations	0	0	0	1	N/A
Sanitation Roll-off	3	3	3	3	0%
Sanitation Frontload	14	14	14	14	0%
Curb Service	37	37	37	38	3%
Recycling	5	5	5	5	0%
MRF Operations	11	11	11	11	0%
Loose Trash Service	11	14	14	14	0%
Solid Waste Admin	7	7	7	7	0%
Total -Field Operations	266	265	265	265	0%

UTILITIES

Department Description:

The Utilities Department operates as an enterprise fund and is responsible for producing and distributing water that meets all state and federal drinking water standards; operating the collection and treatment of the city's wastewater; implementing odor and roach infestation control measures; and monthly reading of water services.

Mission Statement:

To provide safe and reliable water and wastewater services to its citizens; comply with all environmental and health standards; anticipate and respond to emergencies in a timely, appropriate manner; and accommodate growth and new demand within the city.

Business Practice/Service Delivery Improvement:

The West Area Water Reclamation Facility Expansion Project was completed, successfully increasing treatment capacity from 7 million gallons per day to 10 million gallons per day. This will allow for the city's increasing demands and enable Glendale's Water Reclamation division to continue to provide economically and ecologically sound service to its customers.

Accomplishments:

FY 2004-05:

- Completed Supervisory Control and Data Acquisition (SCADA) upgrades at all facilities. Water and Wastewater Treatment. Plants are now operating with the most up-to-date control software technology.
- Administered an internal comprehensive self-assessment survey, QualServe, for the Utilities Department. The American Water Works Association, in conjunction with the Water Environment Federation, provided the survey questions and is compiling the responses. The QualServe self-assessment survey is designed to help improve performance and increase customer satisfaction on a continuing basis.
- Presented the annual utilities needs assessment update to the Mayor and City Council in April 2005. The update focused on Glendale's water resources, historical and projected water demands, current treatment capacity and the need for new treatment facilities. Key challenges presented were growth, water resources, water quality, drought and emergencies, and construction costs.
- Finalized re-rating of the Pyramid Peak Water Treatment Plant from 39 million gallons per day (mgd) to 48 mgd contingent upon the completion of the process improvements and the 10 million gallon reservoir project.

FY 2003-04:

- The Pyramid Peak Water Treatment Plant was re-rated from an average day treatment capacity of 29 mgd to 39 mgd. This will enhance the Department's ability to meet the growing customer demand.

- Construction of a solids handling facility at the Cholla water treatment plant was completed in FY 2003-2004. This facility will help to ensure that the Department remains in compliance with federal regulations administered by the US Environmental Protection Agency.

2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Continue to operate the Utilities Department in an efficient and effective manner to ensure the highest quality of service to our community.	Maintained 100% compliance with EPA and ADEQ and notification within 30 minutes in the event of a main break or system out of compliance.	N/A
04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Provide continuous, exceptional service to our customers while assisting them in meeting their growing diverse needs.	Staff responded within 24 hours to all citizen telephone inquiries received by the Utilities Department .	N/A

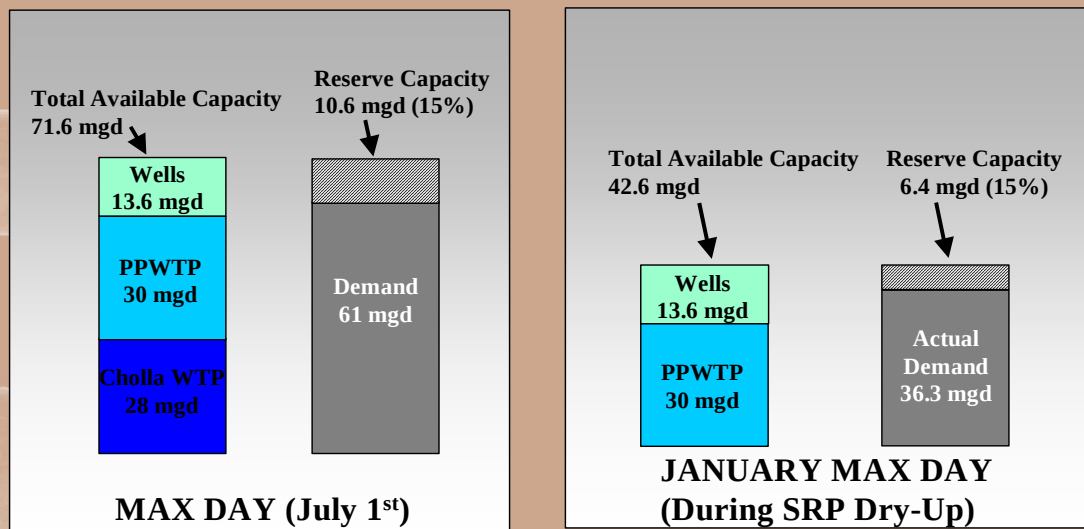
2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Continue to operate the Utilities Department in an efficient and effective manner to ensure the highest quality of service to our community.	Evaluate the results of the QualServe self-assessment survey, begin implementing strategies for improvement, and begin the second phase of the program, the Peer Review.	Address and respond to the results of the survey.

Goal #2	Activities	Desired Outcomes (Performance Measurement)
To provide safe and reliable water to the city's service area.	Provide the City of Glendale customers and its wholesale customers (City of Peoria) with a reliable supply of water produced.	Meet all customer demands for water 100% of the time.

Water Production Capacity

How Did the City Meet Critical Demands in 2004?





City of Glendale Budget Summary by Department

Utilities

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Irrigation	\$168,565	\$172,826	\$172,826	\$177,343	3%
Utilities Administration	\$6,086,634	\$5,285,653	\$5,085,653	\$6,221,228	18%
Raw Water Usage	\$2,621,682	\$3,299,182	\$3,299,182	\$3,164,182	-4%
Utilities Information Mgmt.	\$509,540	\$730,129	\$730,129	\$994,489	36%
Public Service Representatives	\$193,109	\$247,921	\$247,921	\$233,344	-6%
Central System Control	\$1,285,145	\$1,357,516	\$1,357,516	\$1,415,043	4%
Pyramid Peak Plant	\$1,137,312	\$1,505,836	\$1,505,836	\$1,544,427	3%
Cholla Treatment Plant	\$1,734,001	\$1,720,761	\$1,720,761	\$2,525,681	47%
Major Maintenance	\$427,779	\$333,534	\$309,225	\$457,027	37%
Pretreatment Program	\$418,255	\$440,478	\$440,478	\$451,731	3%
Central System Maintenance	\$382,462	\$405,756	\$400,756	\$419,772	3%
Arrowhead Reclamation Plant	\$1,497,495	\$1,724,903	\$1,724,903	\$1,900,521	10%
SROG (91st Av) Plant	\$3,094,535	\$2,616,127	\$2,616,127	\$3,500,000	34%
West Area Plant	\$2,107,329	\$2,534,997	\$2,566,735	\$2,648,708	4%
System Security	\$0	\$127,391	\$90,336	\$110,406	-13%
Water Distribution	\$2,650,174	\$2,896,020	\$2,898,220	\$2,727,767	-6%
Meter Maintenance	\$1,120,960	\$1,163,432	\$1,163,432	\$1,203,075	3%
Wastewater Collection	\$1,472,582	\$2,090,131	\$2,050,131	\$3,142,636	50%
Customer Service - Field	\$947,746	\$1,093,737	\$993,737	\$985,746	-10%
Water Security Planning	\$0	\$90,000	\$90,000	\$90,000	0%
Grant Approp - Utilities Dept	\$0	\$910,000	\$910,000	\$910,000	0%
Total - Utilities	\$27,855,305	\$30,746,330	\$30,373,904	\$34,823,126	13%



City of Glendale Budget Summary by Department

Utilities

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$8,263,701	\$9,104,437	\$8,959,529	\$10,009,640	10%
Supplies and Contracts	\$12,779,897	\$16,291,745	\$16,186,673	\$18,096,746	11%
Internal Premiums	\$1,015,313	\$837,529	\$839,729	\$1,039,353	24%
Internal Service Charges	\$5,455,309	\$4,350,444	\$4,307,427	\$5,052,187	16%
Operating Capital	\$341,085	\$162,175	\$80,546	\$625,200	286%
Total - Utilities	\$27,855,305	\$30,746,330	\$30,373,904	\$34,823,126	13%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Irrigation	1	1	1	1	0%
Utilities Administration	7	7	7	8	14%
Utilities Information Mgmt.	3	5	5	5	0%
Public Service Representatives	3	3	3	3	0%
Central System Control	10	10	10	10	0%
Pyramid Peak Plant	7	9	9	9	0%
Cholla Treatment Plant	6	7	7	7	0%
Major Maintenance	1	1	1	3	200%
Pretreatment Program	5	5	5	5	0%
Central System Maintenance	6	5	5	5	0%
Arrowhead Reclamation Plant	9	7	7	8	14%
West Area Plant	12	14	14	13	-7%
System Security	0	1	1	1	0%
Water Distribution	13	27	27	27	0%
Meter Maintenance	10	10	10	10	0%
Transmission Line Maintenance	12	0	0	0	N/A
Wastewater Collection	12	13	13	16	23%
Customer Service - Field	15	15	15	15	0%
Total -Utilities	132	140	140	146	4%



**Operating
Budget**

**Special
Projects**



SPECIAL PROJECTS

Department Description:

The Financial Analysis and Homeland Security area is responsible for the newly created Department of Homeland Security and also provides financial analysis and development assistance related to special projects.

The Department of Homeland Security works closely with all city departments with special focus on the Police and Fire Departments, as well as the Field Operations, Materials Management Division and Materials Control Center, to effectively prepare for potential disasters. Essential functions include: emergency management/preparedness, homeland security, civil defense, enhancement of the city-state-federal emergency management partnerships, provision of effective communication during emergency situations, and management of the emergency operations support complex. The strategy for the Department of Homeland Security includes six key areas:

Area 1: Intelligence, Alert and Warning

Area 2: Coordination of Immigration Enforcement and Transportation Security Efforts

Area 3: Domestic Counter-Terrorism

Area 4: Protecting Critical Infrastructure and Key Assets

Area 5: Defending against catastrophic threats

Area 6: Emergency Management/Preparedness, Prevention, Response and Recovery

Financial analysis and development assistance is provided on a wide-range of special projects throughout the city. This assistance enables city leaders to make informed decisions and provides long-range financial forecasting and economic impact models on potential projects and future developments in Glendale. Current projects include a hotel development at Westgate, a redevelopment mixed-use project in the downtown, the development of a state-of-the-art emergency operations center and a regional public safety training facility.

Mission Statement:

The Department of Homeland Security will coordinate plans and programs that prepare the city to effectively prevent, respond to and recover from the effects of catastrophic disasters and emergencies whether natural or human caused. This department will serve as the primary contact during emergency or homeland security related situations and will work closely with all city departments.

Financial Analysis & Development Assistance will provide accurate, timely, and essential information to city leaders, which will enable them to make informed decisions based on long-range financial forecasting and economic impact models. The analysis will demonstrate and reflect the impact potential projects and future developments will have on Glendale's economy.

Business Practice/Service Delivery Improvement:

In an effort to ensure that the city has the capability to respond quickly and efficiently in disaster or emergency situations, the Department of Homeland Security was created. This new department will ensure that Glendale is a disaster resistant community and is prepared for the future. The Materials Management Division and the Materials Control Center will work cooperatively with the Department of Homeland Security to develop a full-range logistics support program to implement during emergency operations and natural disasters. This new department will work to protect the residents of Glendale and communicate with citizens and other public agencies during emergency situations or homeland security related events. The creation of this new department will take the City of Glendale to the next level in disaster preparedness, homeland security and emergency management.

2005-06 Goals:

Homeland Security 05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Identify and understand the local and regional threats, assess vulnerabilities, determine potential impacts and disseminate timely information to our regional homeland security partners, the state and federal government and the citizens of Glendale.	(1) Partner with law enforcement and other city departments to develop a terrorism early warning system and a city Intelligence Fusion center. (2) Identify and assess the vulnerability of critical infrastructure and key assets. (3) Develop timely, actionable and valuable information based on intelligence analysis. (4) Ensure quick and accurate dissemination of information to regional partners and the public. (5) Serve as the city's portal for homeland security and emergency management information and expertise.	A finalized and updated emergency management plan that can be implemented throughout the city. The plan will identify the local and regional threats, determine potential impacts, and will provide a procedure for disseminating information to our regional homeland security partners, the state and federal government and the citizens of Glendale.

Homeland Security 05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Lead, manage and coordinate the local and regional response to acts of terrorism, natural disasters and other emergencies	(1) Review and re-publish the City's Emergency Operations Plan (EOP) (2) Reduce the loss of life and property by strengthening our city's preparedness. (3) Coordinate scalable and robust all-hazard response capabilities	Develop plans & procedures that will provide the City of Glendale the tools to lead, manage and coordinate the local and regional response to acts of terrorism, natural disasters and other emergencies.

Financial Analysis & Development Assistance 05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Provide efficient, timely and accurate financial analysis and development assistance related to special projects.	Provide financial analysis and development assistance on a wide range of projects including the Westgate hotel deal.	Provide staff support and finalize a hotel deal at Westgate, as well as finalize other retail and development projects throughout the city.



City of Glendale Budget Summary by Department

Special Projects Adm

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Spec. Projects Admin	\$87,959	\$146,426	\$146,426	\$507,978	247%
Total - Special Projects Adm	\$87,959	\$146,426	\$146,426	\$507,978	247%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$75,203	\$135,108	\$136,508	\$349,434	159%
Supplies and Contracts	\$9,508	\$6,340	\$4,940	\$152,707	2309%
Internal Premiums	\$1,899	\$4,171	\$4,171	\$4,654	12%
Internal Service Charges	\$1,349	\$807	\$807	\$1,183	47%
Total - Special Projects Adm	\$87,959	\$146,426	\$146,426	\$507,978	247%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Spec. Projects Admin	4	1	1	3	200%
Total -Special Projects Adm	4	1	1	3	200%

GLENDALE CIVIC CENTER

Department Description:

The Civic Center provides competitively priced function space and services for businesses, social gatherings and the special-event needs of the community. The ability to provide state-of-the-art conference support and technology has an appeal to business groups and associations looking for a full service conference center. The Civic Center serves as a hospitality venue that introduces residents and non-residents to downtown Glendale, which produces a positive economic impact for Glendale.

Mission Statement:

The Civic Center will provide high-quality meeting and banquet facilities and service to encourage local economic growth and to promote a positive identity for Glendale.

Business Practice/Service Delivery Improvement:

A contact management strategy and account development initiative were developed in an effort to increase the contact base of potential users of the Civic Center. Partnering with the Economic Development Department and Tax & License has increased the database of potential clients. The system allows the Civic Center to routinely promote the facility to those persons or businesses within the database.

Accomplishments:

FY 2004-05:

- Exceeded the Civic Center goal of 90% client approval rating with a rating of 98%.
- Surpassed last year's revenue and attendance numbers by 7%.
- Saw an increase in the use of the Civic Center by groups originating outside of Glendale and the West Valley (50% over previous year).
- Introduced the Civic Center facilities to over 100 meeting planners throughout the Valley and received business referrals from attendees.

FY 2003-04:

- Introduced Civic Center services to the Leadership Consortium whose members serve on the multi-cultural advisory group for the Phoenix Convention and Visitors Bureau.
- Worked with engineering department to provide CAD drawing capabilities for Civic Center event schematics.

2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
To increase the awareness of Civic Center services within Maricopa County.	The Civic Center revenue and attendance numbers increased by 7%. This exceeded the goal of increasing by 5%.	Limited marketing dollars challenges staff to develop innovative and creative ways to promote the Civic Center.
04-05 Goal #2	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
To provide top-quality meeting and banquet facilities and services that create a positive economic impact while promoting a positive identity for Glendale.	Exceeded the goal of 90% client approval rating with a rating of 98%.	Competition from other venues for the same clients continues to strengthen and challenge the Civic Center.

2005-06 Goals:

05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Increase facility usage.	Continue to direct sales and marketing efforts to coincide with trends in the industry and fluctuating economy and creatively find new ways of doing business.	5% combined increase to annual attendance, number of events and revenue.
05-06 Goal #2	Activities	Desired Outcomes (Performance Measurement)
Maintain a high level of customer satisfaction demonstrated through customer service evaluations.	Provide optimum service delivery through on-going training and service monitoring.	Minimum 90% customer service rating of “good or better” through customer service evaluations.



City of Glendale Budget Summary by Department

Civic Center

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Civic Center	\$647,056	\$709,217	\$709,217	\$754,512	6%
Total - Civic Center	\$647,056	\$709,217	\$709,217	\$754,512	6%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$504,044	\$524,767	\$523,067	\$553,369	5%
Supplies and Contracts	\$129,317	\$153,611	\$151,011	\$172,593	12%
Internal Premiums	\$5,901	\$10,554	\$10,554	\$13,964	32%
Internal Service Charges	\$7,794	\$9,360	\$13,660	\$14,586	56%
Operating Capital		\$10,925	\$10,925		
Total - Civic Center	\$647,056	\$709,217	\$709,217	\$754,512	6%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Civic Center	6	6	6	6	0%
Total -Civic Center	6	6	6	6	0%

MATERIALS MANAGEMENT AND CONTROL

Department Description:

The Materials Management Division effectively obtains the materials and services necessary to meet the city's operational needs. The Materials Control Division maintains adequate inventory levels of supplies and parts to support departments' service delivery and recover the cost of unused city merchandise.

Mission Statement:

The Materials Management Division will provide superior service to city departments in the procurement of goods and services that are the best value available. The system will maximize the effectiveness of the tax dollar, while maintaining timely and adequate support of the city's needs for materials and services.

The Materials Control Center (MCC) will provide exceptional customer service and assist departments in attaining their goals by maintaining inventory stock items and surplus assets. The MCC will exceed expectations in purchasing, warehousing, inventory and logistical support through teamwork, communication and exceptional customer service.

Business Practice/Service Delivery Improvement:

The Materials Management intranet site was restructured and the content was increased. It now provides access to procedures and guidance on methods to use for purchases depending on the estimated amount to be spent.

Accomplishments:

FY 2004-05:

- Materials management implemented the PeopleSoft upgrade to version 8.8.
- Completed construction of the new warehouse and moved to the new facility with no interruption of service to city departments.
- Development of inventory supplies for emergency operations.

FY 2003-04:

- Materials Management co-sponsored the "Mastering the Purchasing Maze," at ASU West, where over 800 local businesses attended a trade fair on doing business with local government.
- The Materials Manager was elected to the board of directors for the Grand Canyon Minority Supplier Development Council.

2004-05 Goal Updates:

04-05 Goal #1	Were Desired Outcomes Met? What were the Performance Measures?	Obstacles Encountered that Challenged or Prevented Goal from Being Met
Institute a logistics plan with a goal of establishing the methodology to provide needed supplies and services in the support of “first responders” at emergency scenes.	The plan was initiated. Meetings and workshops were held with Fire, Police, Public Works, and Transportation to match situations with materials and service needs.	Various scenarios were presented by departments for both emergency operations and natural disasters that expanded the type of materials and services which may be necessary for support of operations. The logistics support plan continues to evolve.

2005-06 Goals:

Materials Management 05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Expand the use of PeopleSoft for increased automation and reporting of current purchasing processes.	Review the available functionality of PeopleSoft purchasing. The analysis will involve participation with Information Technology and Finance.	Implement on line receiving reports by the end of the fiscal year.

Materials Control 05-06 Goal #1	Activities	Desired Outcomes (Performance Measurement)
Continue to develop a logistics support plan for emergency operations and natural disasters.	Provide logistical support to responding departments for needed supplies and services. Support to be provided from those items on hand, or available through contracts and agreements, or through Materials Management and Materials Control staff purchases.	Coordinate with the responding departments to provide each with 1) initial training class and 2) follow up networking sessions to review the plan and make appropriate modifications to ensure appropriate logistics support.



City of Glendale Budget Summary by Department

Purchasing/Warehouse

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Purchasing	\$365,673	\$415,505	\$440,505	\$447,822	8%
Warehouse	\$387,667	\$395,426	\$395,426	\$371,224	-6%
Total - Purchasing/Warehouse	\$753,340	\$810,931	\$835,931	\$819,046	1%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$696,945	\$743,621	\$741,279	\$752,336	1%
Supplies and Contracts	\$31,932	\$39,639	\$65,885	\$34,042	-14%
Internal Premiums	\$13,998	\$21,783	\$21,783	\$26,277	21%
Internal Service Charges	\$10,465	\$5,888	\$6,984	\$6,391	9%
Total - Purchasing/Warehouse	\$753,340	\$810,931	\$835,931	\$819,046	1%

STAFFING BY PROGRAM	FY 03-04 Authorized	FY 04-05 Authorized	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Purchasing	5	5	5	5	0%
Warehouse	6.75	6.75	6.75	5.75	-15%
Total -Purchasing/Warehouse	11.75	11.75	11.75	10.75	-9%



**Operating
Budget**

Other





City of Glendale Budget Summary by Department

Non-Departmental

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Non-Dept - Fund 01	\$1,367,874	\$1,050,048	\$1,023,753	\$1,584,030	51%
Non-Dept - Fund 16	\$0	\$100,000	\$100,000	\$0	-100%
Non-Dept - Fund 50	\$248,071	\$1,654,436	\$250,000	\$500,000	-70%
Non-Dept - Fund 55	\$2,559	\$420,000	\$3,000	\$250,000	-40%
Non-Dept - Fund 57	\$0	\$0	\$0	\$363,838	NA
Outside Agencies	\$270,700	\$231,245	\$231,245	\$0	-100%
Development Agreements	\$1,774,624	\$0	\$0	\$0	NA
Total - Non-Departmental	\$3,663,828	\$3,455,729	\$1,607,998	\$2,697,868	-22%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits	\$223,441	\$287,782	\$287,782	\$288,142	0%
Supplies and Contracts	\$3,431,165	\$3,160,420	\$1,312,689	\$1,492,138	-53%
Internal Premiums	\$9,222	\$7,527	\$7,527	\$7,993	6%
Internal Service Charges				\$909,595	
Total - Non-Departmental	\$3,663,828	\$3,455,729	\$1,607,998	\$2,697,868	-22%



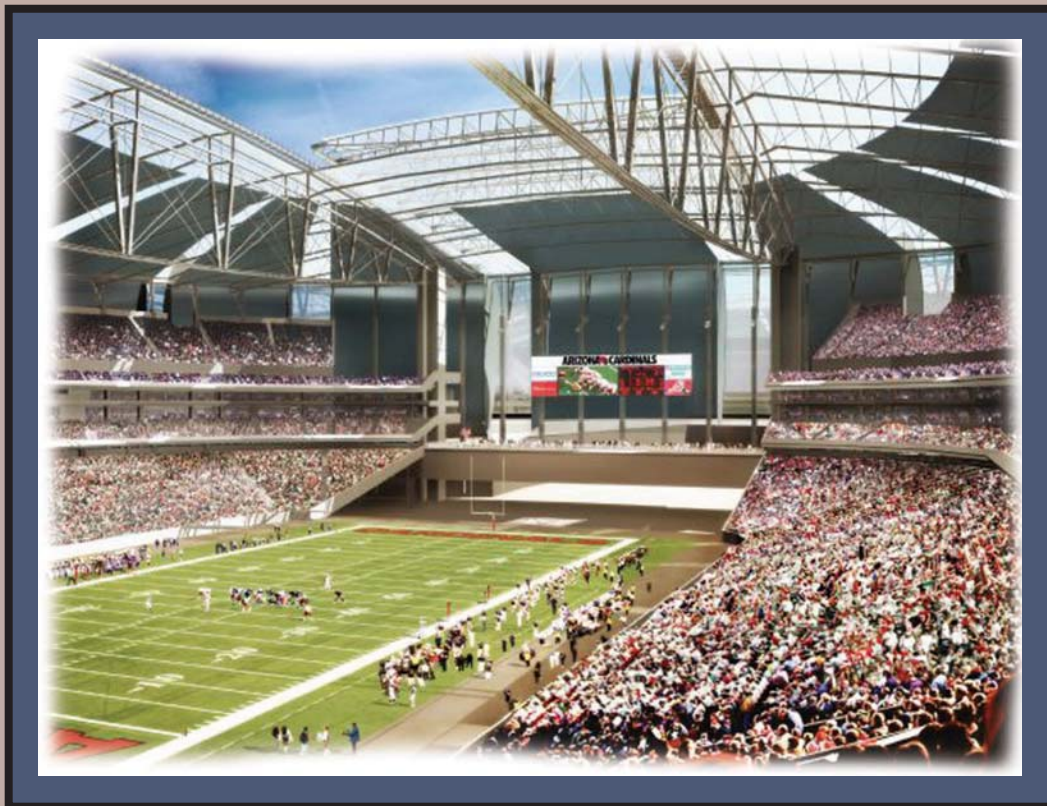
City of Glendale Budget Summary by Department

Grants

BUDGET BY PROGRAM	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Miscellaneous Grants	\$353,064	\$350,000	\$350,000	\$350,000	0%
Total - Grants	\$353,064	\$350,000	\$350,000	\$350,000	0%

BUDGET BY CATEGORIES OF EXPENDITURES	FY 03-04 Actual	FY 04-05 Budget	FY 04-05 Estimate	FY 05-06 Budget	Percent Over Last Year
Wages/Salaries/Benefits		\$150,000	\$150,000	\$150,000	0%
Supplies and Contracts	\$353,064	\$200,000	\$200,000	\$200,000	0%
Total - Grants	\$353,064	\$350,000	\$350,000	\$350,000	0%

Capital Improvement Budget Ten Year Plan



The city has accelerated its planned infrastructure surrounding the Cardinals Stadium currently under construction.

The facility, which will boast the most impressive, state-of-the-art NFL stadium amenities in the nation, will also be the home of the Fiesta Bowl.

It is scheduled to be ready for the 2006 football season.

	<u>Page</u>
Table of Contents.....	223-224
Introduction.....	225-231
Financing the Capital Improvement Plan.....	232-246
Impact of the CIP on the Operating Budget	247-248
Development Impact Fees	249-252
Construction Fund Schedule.....	253-255
Summary by Type of Project.....	256
Summary of All Capital Projects by Fund	257
Fund Summaries	
Water & Sewer	258
50 – Water & Sewer Fund.....	259-262
83 – Water	263-275
84 – Sewer	276-281
Transportation & Streets	282
33 – Transportation Fund.....	283-301
24 – Transportation Grants	302-304
94 – DIF – Roadway Imp.....	305-308
31 – Streets Construction.....	309-313
61 – HURF.....	314-318
12 – Streets Fund.....	319-320
Open Space/Trails	321
35 – Open Space/Trails.....	322-324
86 – DIF – Citywide Open Space	325-326
Parks & Recreation	327
36 – Park Bond Fund.....	328-339
80 – DIF – Citywide Parks.....	340-341
81 – DIF – Citywide Rec Fac’s.....	342-343
87 – DIF – Park Dev Zone 1.....	344-345
88 – DIF – Park Dev Zone 2.....	346-347
93 – DIF – Park Dev Zone 3.....	348-349

	<u>Page</u>
Library	350
64 – Library Bonds	351-352
29 – DIF – Library Buildings	353-354
44 – DIF – Library Books	355-356
85 – DIF – Libraries	357-358
Public Safety	359
60 – Public Safety	360-372
74 – DIF-Police Facilities	373-374
53 – DIF-Fire Protect Fac	375-376
Government Facility / General Government	377 / 380
30 – Government Facility	378-379
97 – DIF – General Government	381-382
Sanitation / Landfill	383 / 387
57 – Sanitation Fund	384-386
55 – Landfill	388-393
Airport / Other Grants	394 / 398
34 – Airport Capital	395-397
47 – Other Grants	399-402
Cultural Facility	403
28 – Cultural Facility	404-405
Economic Development	406
32 – Economic Development	407-409
Flood Control	410
65 – Flood Control	411-415
Other Capital Projects	416
01 – General Fund	417-422
06 – Civic Center	423-425
70 – Arts Commission	426-427
19 – Housing	428-429
11 – C.B.D.G.	430-431
Capital Appropriation by Fund	432-458

INTRODUCTION

What are Capital Improvements?

The capital improvement plan (CIP) identifies capital projects to be completed over the next ten years. The CIP outlines project costs, funding sources and future operating costs associated with each capital improvement.

Capital improvements make up the bricks and mortar, or infrastructure that all cities must have in place in order to provide essential services to current residents and support new growth and development. Capital improvements consist of streets, fire and police stations, water treatment plants, parks, landscape beautification projects and major equipment purchases. Capital improvement project costs can range from \$50,000 for a one-time acquisition of large equipment, to millions of dollars for the construction of a new library or fire station.

Rapidly growing municipalities, including Glendale, face a special set of complex problems. These cities need to build new streets, add amenities such as parks and libraries, and expand public safety services to accommodate new residents, while simultaneously maintaining, replacing and/or upgrading facilities in older parts of the city.

Glendale has kept pace with its rapid growth through many significant public improvements. Notable projects since 1995 include:

- 1995 Fire Station 156
- 1995 Landfill Landscape Improvements
- 1996 Union Hills Bridge at 83rd Avenue
- 1997 Fire Station 157
- 1999 Foothills Branch Library
- 1999 Glendale Civic Center
- 2000 Arrowhead Wastewater Plant Expansion
- 2000 West Area Wastewater Treatment Plant
- 2001 Tourism Visitor Center
- 2002 Manistee Land Redevelopment
- 2003 Western Area Public Safety Building
- 2003 NHL Coyotes Arena
- 2004 New Adult Center Facility
- 2004 Pyramid Peak WTP – Solid Handling Exp
- 2005 99th Avenue Metering Station Improvements
- 2005 Field Operations Center

The following projects have been funded and are in various stages of implementation:

- Fire Station 159
- Site development of Public Safety Training Facility
- Foothills Recreation & Aquatic Center
- West Area Water Reclamation Facility Expansion
- Loop 101/Maryland Overpass
- Downtown Campus
- Bethany Home Outfall Channel
- Grand Canal Linear Park
- Loop 101 Sound Walls

To ensure that all Glendale residents share equally in high-quality city services and amenities, infrastructure expansion and improvement must continue as our population increases and city facilities age, without regard to external forces, such as economic conditions, that may severely limit our ability to pay for them.

Paying for Capital Improvements

In many respects, the city planning process for selecting, scheduling and financing capital improvements—assessing many valid competing needs, determining priorities, evaluating costs and financing options (i.e. increasing revenues, reducing expenses or increasing debt) and establishing realistic completion timeframes—parallels the way an individual might plan for buying a new house or car. Initially, it must be decided if the purchase is a higher priority than other equally pressing needs. The analysis process involves many familiar questions.

- Do I need a new home or car or just “want” one?
- Can I wait another year or two?
- Are there other alternatives such as remodeling, using public transit or carpooling?
- What other things will I need to forego?
- What can I afford and how can I pay for it?
- Do I need outside financing and what will it cost?

If the purchase plan moves forward, a decision needs to be made about the down payment. A good planner might have started a “replacement fund” a few years ago in anticipation of the need. Other cash sources might include a savings account or a “rainy day” emergency fund. The city, just like most families, needs to find longer-term bank financing to cover certain costs for capital improvements. Repaying the loan might require cutting other expenses like eating at restaurants, or increasing income by taking a second part-time job. An unanticipated inheritance may speed up the timetable; a negative event, such as a flood, might delay the plan.

Similarly, most large capital improvements cannot be financed solely from a single year’s annual operating budget by simply increasing income or decreasing expenses.

Increasing Revenue by Raising Sales Tax Rates

City sales tax and state-shared revenues account for about 2/3rds of city general fund operating revenues. These revenue sources fluctuate based on economic conditions. Furthermore, the amount of state-shared revenue a city receives is dependent upon state legislative actions.

Due to its volatility, sales tax revenue is not considered a good source of funding for long term or time-sensitive capital improvement projects. However, this source is appropriate for smaller equipment purchases. During difficult economic times, older equipment might be repaired rather than replaced so that the purchase can be postponed a year or two. However, building a new fire station or increasing police services in response to population growth cannot be postponed “until the economy improves” without threatening the welfare of the entire community.

Decreasing Expenses by Curtailing or Eliminating Services

The city creates a 10-year capital improvement plan and updates it every year to look ahead and carefully plan its infrastructure and finances. However, if ‘same-year-pay-as-you-go’ financing from the city’s annual operating budget was the only funding mechanism available to pay for capital projects, the city might free operating budget dollars for a needed capital project by reducing its same-year operating expenses. If the city had to fund the construction of a new fire station, it would take approximately \$4 million of revenue generated in the same year. The same amount as the entire budget for the traffic signals, streetlight management and signs & markings programs.

The short-term operating budget approach to financing large capital improvements depends heavily on General Fund balances and the state of the economy at the time a project needs to be implemented. It also places an unfair burden on existing residents to pay the entire cost for new facilities and services that will primarily benefit future residents.

Long-Range Pay-As-You-Go Cash Financing

One of the most valuable aspects of integrating the city’s forecasting results with the capital improvement planning process is the ability it gives us to accrue and pay cash for ambitious or unique capital projects by scheduling them at “just the right time” along the economic cycle curve. The most recent example of the successful synchronization of a major capital project with the far end of a prosperous economic cycle is the Glendale Civic Center.

The City Council began planning for the civic center when our forecast indicated the city could expect healthy and continuous revenue growth for about five more years. Each year the city carefully controlled its expenditure levels, setting aside enough revenues to fund the civic center by the time our forecast predicted a slowdown in local economic growth. By paying cash for the facility and using grants and operating budget resources for other related elements, the city’s operating budget was able to continue to support high service levels, while also saving the costs associated with the financing of debt.

Issuance of City Bonds

Issuing city bonds is a major source of funding for large capital improvements. However, Arizona state law and the city's internal financial policies limit Glendale's capacity to issue bonds and the amounts and purposes for which bond funds may be used.

Arizona law requires citizen approval for the sale of general obligation (G.O.) and revenue bonds. On November 2, 1999, the last election in which bond issues were included, the City Council placed on the ballot a variety of proposed capital improvements recommended by the Citizen Bond Election Committee and the Management Team. Of the \$411.5 million in bond requests, voters approved all \$411.5 million.

Transportation Sales Tax

On November 6, 2001, Glendale held a special election where voters passed a new half-cent sales tax to fund a new transportation plan to improve service for all modes of transportation, including transit, street, bicycle, pedestrian and aviation. Of the 13,019 ballots cast for this proposition, 64% were in favor and 36% were in opposition. By their votes, Glendale residents indicated that having transportation choices and being connected to regional activities and employment centers were important to maintaining Glendale's high quality of life.

Everyone who shops in Glendale pays the half-cent sales tax, which became effective January 1, 2002. The revenues are dedicated to funding the implementation of the Glendale Onboard (GO!) Transportation Plan. While the sales tax will fund more than half of the plan, almost one-third will come from federal matching funds, state and/or regional sources and 10% from other sources, including transit user fees and city general funds. The city will also utilize alternative financing mechanisms as necessary to expedite the completion of some projects.

The sales tax will have no termination date because it will be used for future transit operating costs that are ongoing. The transportation capital and operating budgets will be balanced yearly. Please see the Glendale Onboard Annual Report for more information.

Guidelines and Policies Used in Developing the CIP

City Council directives and the city's financial policies also affect the use and issuance of bonds for CIP projects. Glendale's CIP must comply with the following requirements and limitations without requiring an increase in the secondary property tax rate.

The CIP must:

- Support City Council goals and objectives;
- Satisfactorily address all state and city legal and financial limitations;
- Maintain the city's favorable investment ratings and financial integrity;
- Ensure that all geographic areas of the city have comparable quality and types of services defined in the Public Facilities section of the General Plan.

Capital projects should:

- Prevent the deterioration of the city's existing infrastructure, and respond to and anticipate future growth in the city;
- Encourage and sustain Glendale's economic development;
- Be financed through growth in the tax base or development fees, when possible, if constructed in response to residential or commercial development;
- Be responsive to the needs of residents and businesses, within the constraints of reasonable taxes and fees;
- Take maximum advantage of improvements provided by other units of government where appropriate.

General plan threshold requirements help determine which projects will be included in the CIP and the timeframes in which the projects should be completed. For example, the Parks and Recreation Master Plan guidelines for neighborhood parks mandate one acre of park land per 1,000 residents. When population growth causes an area to exceed this threshold, that neighborhood will rise on the Capital Plan's park development priority list. The City Center Master Plan, Parks Master Plan, Storm Water Master Plan and Five-Year Enterprise Plans for Landfill and Sanitation also provide valuable guidance in the preparation of the Capital Plan.

Economic forecasts are a critical source of information and guidance throughout the capital planning process. They provide the contextual framework within which our City Council develops its annual and long-term goals and objectives. The forecasts assess external factors such as the economic environment, population growth and other variables that may affect the city's ability to finance needed services and capital projects.

Glendale's Capital Improvement Plan

Glendale's CIP or capital plan document is our ten-year roadmap for creating, maintaining and paying for Glendale's present and future infrastructure needs. The plan is designed to ensure capital improvements will be made when and where they are needed, and that the city will have the funds to pay for and maintain them regardless of changes in the external economic environment. Accordingly, the financial agencies that issue bond ratings consider it very important for the City to have a well-considered capital improvement programming process and to adopt and follow the program closely.

In conjunction with the annual budgeting process, the Management and Budget Department coordinates the citywide process of revising and updating the city's capital plan. Projects included in the CIP will form the basis for appropriations in the FY 2005-06 budget. The remaining nine years offer a glimpse of infrastructure needs over the next decade. Some projects will have a short-term effect on the city's operating budget. Others will affect the city's operating budget for many years.

Glendale's elected officials determine the broad parameters for adding new capital improvement projects to the CIP. City staff members from all departments participate in an extensive review of past project accomplishments and the identification of new projects for inclusion in the CIP. The City Council's commitment to the needs and desires of Glendale's citizens is an important factor considered during the capital planning process, along with ensuring that projects remain within legal limits and financial resources.

Once the projects are selected for inclusion in the Capital Plan, staff must decide which projects need to be implemented in each of the first five years. Determining how and when to schedule projects is a complicated process. It must take into account all of the variables that affect the city's ability to generate the funds to pay for these projects without jeopardizing its ability to provide routine, ongoing services and one-time or emergency services when needed.

The City Council will review all projects, consider citizen requests and evaluate financial, management and planning staff recommendations before making the final decision about which projects should be included in the CIP. After the new capital plan is adopted by the City Council, the finance director will update the city's debt management plan to ensure the debt service costs for capital projects (i.e., bond principal and interest expenses) are adequately addressed in the annual operating budget. The first year of the plan is the only year appropriated by Council. The remaining nine years are for planning purposes and funding is not guaranteed to occur in the year planned. The final decision to fund a project is made by City Council. In FY 2005-06, City Council made the decision to move the Emergency Operations Center (EOC) and Phase I of the Public Safety Training facility forward to FY 2005-06 and the Western Area Regional Park back to FY 2009-10.

Citizen Involvement in the Capital Improvement Planning Process

The CIP is an important financial, planning and public communication tool. It gives residents and businesses a clear and concrete view of the city's long-term direction for capital improvements and a better understanding of the city's ongoing needs for stable revenue sources to fund large or multi-year capital projects.

Input into the annual CIP updating process is obtained from citizens on 18 different city boards and commissions and from individual citizens through the public hearing and comment process. City residents have alerted staff about infrastructure development and renovation needs, essential quality-of-life enhancements and environmental and historic preservation issues that should be addressed in the Capital Plan. Citizens had additional opportunities to modify the projects included in the CIP when they participated in Glendale's November 1999 election, which included a new bond authorization request. Glendale voters approved 100% of the \$411.5 million in bond requests.

We encourage and welcome your comments and suggestions for improving Glendale's annual CIP. Please share your thoughts, concerns and suggestions with the city staff in the Management and Budget Department.

City of Glendale
Management and Budget Department
6829 North 58th Drive, Suite 200
Glendale, Arizona 85301
Phone: (623) 930-2264
Fax: (623) 915-2694
Email: mschilz@glendaleaz.com

FINANCING THE CAPITAL IMPROVEMENT PLAN (CIP)

The ten-year CIP list includes most of the projects the city will need to implement during the capital plan period. Potential funding sources are identified for each CIP project. For example, a street project might be funded through highway user revenue (HURF) bonds, general obligation (G.O.) bonds, federal or state grants, local improvement districts (LIDs), development impact fees (DIFs) or the new transportation sales tax. In many cases, a large or multi-year project will be financed using a mix of these funding sources.

Financial constraints and limited staff resources make it impossible for the city to fund every project on its priority list without establishing an implementation timetable that staggers the projects over time and maximizes the use of available financing mechanisms. Legal limitations may also affect the city's ability to implement all of its projects in a given time period. For example, the need for street improvements may be just as great as the need for new parks. However, G.O. bonds are a major financing source for both of these project categories, and the state's constitutional limit on parks G.O. bond debt is three times greater than its limit for street bond debt. These limits affect the number of park and street projects that can be scheduled in the CIP.

Departments within the city coordinate their capital projects to reduce duplication of effort and eliminate unnecessary expenses. The city must also coordinate the timing of many of its capital projects with federal, state, adjacent governments and outside entities. For example, Grand Avenue beautification projects must await Arizona Department of Transportation decisions regarding the reconfiguration of overpasses along Grand Avenue. Street improvements may need to be coordinated with one or more utility companies to minimize the amount of new street surface that needs to be cut to lay new utility lines.

The availability of unanticipated financing, such as federal or state grants, may cause the city to accelerate or delay a particular project. These grants sometimes permit the city to accelerate other projects. A project might be accelerated if a resident group formed a Local Improvement District, described later in this narrative, to help pay for needed neighborhood capital improvements.

Occasionally, a scheduled project may be delayed in order to take advantage of an unusual one-time opportunity. This situation occurred when city residents asked the City Council to preserve historic Manistee Ranch. Funds previously dedicated to complete other park projects were used to provide the required matching funds for over \$400,000 in Heritage Fund land acquisition and historic preservation grants.

The financial projections used to develop the CIP are based on staff's best prediction of future bond sales, interest rates and other relevant variables.

GENERAL OBLIGATION BONDS

General Obligation (G.O.) bonds are direct and general obligations of the city. Municipalities use G.O. bonds to fund many large-scale capital improvement projects. These bonds are backed by "the full faith and credit" of the city, and are usually considered to be a relatively safe investment for bondholders. In Arizona, state law mandates the separation of city property taxes into two components, the primary tax levy and the secondary tax levy.

Municipalities pay the principal and interest on G.O. bonds through the secondary property tax levy. Glendale uses secondary property tax revenue to repay its debts on G.O. bonds. Utility revenues are primarily used to pay for water/sewer bond debt. However, if adequate utility revenue is not available, the city can fall back on the secondary property tax.

Debt Limit

There are limitations to the issuance of bonds, as defined by the State constitution. Arizona's State Constitution limits the total outstanding principal on most G.O. bonds to 6% of the city's total assessed valuation. The 6% constitutional limitation applies to all capital projects funded with general obligation bonds except parks, flood control, open space, artificial light or water/sewer projects, including storm sewers. In these categories, the total outstanding indebtedness cannot exceed 20% of assessed value at the time of a bond sale.

Table 2-1 reflects the city's outstanding general obligation indebtedness with respect to its constitutional general obligation debt limitation as of April 1, 2005. The amount of debt outstanding excludes debt service fund balances.

**TABLE 2-1
Constitutional Debt Limitation**

General Municipal Purpose Bonds	
6% Limitation	\$68,673,001
Less Direct Bonded Debt to be Outstanding	(56,560,000)
Unused 6% Borrowing Capacity	\$12,113,001
Parks, Open Space & Flood Control	
20 Limitation	\$89,140,000
Less Direct Bonded Debt to be Outstanding	(108,678,491)
Unused 20% Borrowing Capacity	(\$19,538,491)

Table 2-2 shows the maximum dollar amounts (the bond capacity) available for the 6% and 20% limitation bond categories (i.e., before future bond sales) based on current outstanding bonds over the next five years. The “Total” column shows the amount of additional bonds that could be sold in the next five years without violating the state constitutional limits. The city’s bond capacity will grow as assessed value grows, and as outstanding bonds are paid off.

TABLE 2-2
Projected G.O. Debt Capacity Before New Bonds

Fiscal Year	6% Bonds	20% Bonds	Total
FY 2006	\$29,674,089	\$176,353,629	\$206,027,718
FY 2007	\$43,331,637	\$188,515,175	\$231,846,811
FY 2008	\$57,320,719	\$200,907,495	\$258,228,215
FY 2009	\$70,605,389	\$215,505,453	\$286,110,842
FY 2010	\$84,200,546	\$229,657,823	\$313,858,369

Table 2-3 summarizes the projected effect on 6% and 20% bond capacities as CIP projects are implemented. In FY 2005 the city sold approximately \$12 million in G.O. bonds. G.O. bond sales are planned throughout the CIP between FY 2006 and FY 2010.

TABLE 2-3
Capital Plan Effect on Bond Capacity

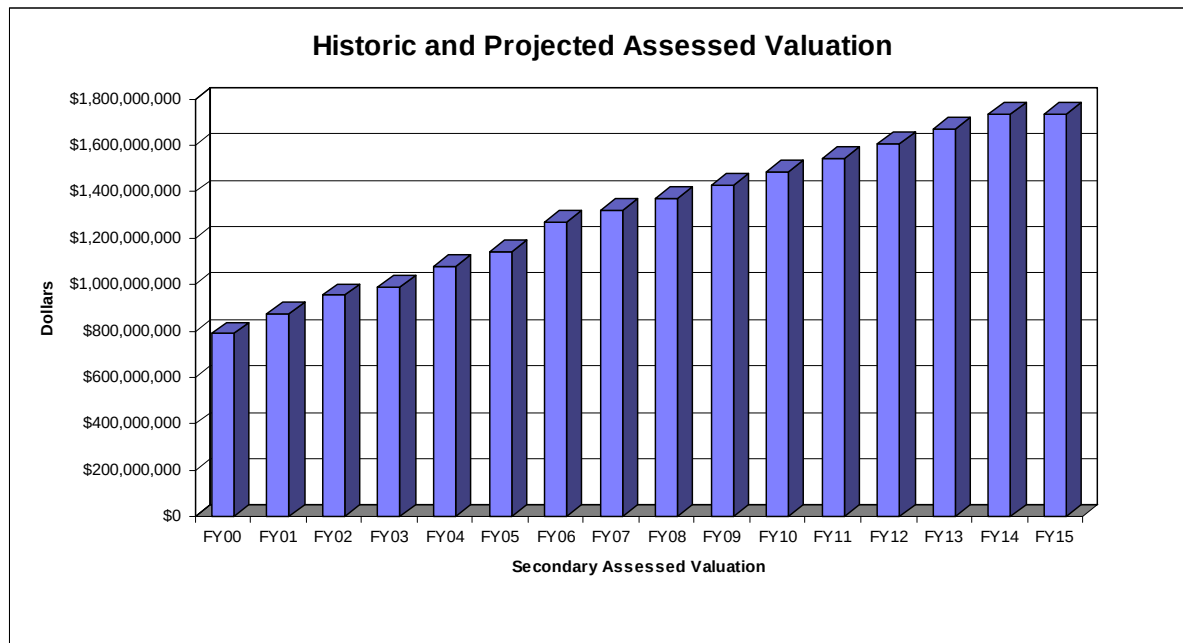
Fiscal Year	New Bond Sale		Remaining Capacity	
	6%	20%	6%	20%
FY 2005	\$11,960,000	-	\$153,001	\$126,360,003
FY 2006	\$13,378,000	12,960,000	\$4,336,089	\$140,358,629
FY 2007	\$15,393,000	13,241,000	\$2,600,637	\$139,279,175
FY 2008	\$11,000,000	-	\$5,589,719	\$151,671,495
FY 2009	\$15,857,685	14,613,000	\$3,016,704	\$151,656,453
FY 2010	\$8,685,000	14,828,000	\$7,926,861	\$150,980,823

Assessed Valuation

Over the past three years the City of Glendale's assessed valuation increased an average of 8% annually over the past five years. The increases are the result of both the rise in property values, as well as growth in new construction activity.

Fluctuations in the annual assessed valuation will have a direct impact on Glendale's ability to finance capital improvement projects through G.O. bond sales. Increases allow the city to generate additional property tax revenue without raising the tax rate. The additional valuation also increases the city's debt capacity and ability to finance capital projects. While we have seen some dramatic increases in assessed valuation over the past few years, we are assuming a conservative 4% growth rate for future years. With this approach, we prudently budget capital projects.

The following graph shows the historic and projected assessed valuation rates for the city.



Capital Plan Implications

Bonds are typically paid back over 10 to 15 years by taxpayers or ratepayers as the improvement is used. Capital projects are staged over time and new debt is issued for new projects only as existing debt is paid off and as new residents and businesses increase the tax base. Therefore, the use of municipal bonds partially fulfills the Council's objective of having future users pay their fair share of the cost of improvements from which they will benefit.

Table 2-4 summarizes the impact of issuing general obligation bonds. The estimated tax rate assumes a \$1.41 secondary property tax rate in FY 2006 to a \$1.45 secondary property tax rate in FY 2010 per \$100 of assessed valuation. The increase in the secondary property tax rate assumes no change to the combined tax rate and the increase is the direct result of a corresponding decrease in the primary property tax rate.

Also, the table reflects the estimated debt service payment with future bond sales. While the estimated tax revenue is less than the proposed debt service payment the city is able to use debt service fund balance to meet future debt payments. Over the years, the city has built a fund balance in the debt service fund for future uses. The city will strive to maintain a debt service fund balance of at least 10% of next year's debt service in the secondary property tax debt service fund. The city's June 30, 2004 fund balance was \$8,559,000, which is 49% of next year's debt service.

Also, the assessed valuation assumptions beginning in FY 2006-07 are a conservative 4% compared to the 6.5% average growth the city experienced from 2001-2005. If the assessed valuation growth is greater than 4% the city will realize an increase in property tax revenue. The current general obligation debt is documented in Schedule 7 of this budget book.

TABLE 2-4
General Obligation Property Tax Bonds

Fiscal Year	Assessed Value Growth Rate	Assessed Valuation Growth	Estimated Tax Rate	Estimated Property Tax Revenue	Existing Debt	Proposed Debt	Future Debt
FY 2006	10.92%	\$1,269,568,147	1.4136	\$17,946,615	\$18,462,292	\$1,836,944	\$18,462,292
FY 2007	4.00%	\$1,320,350,873	1.4236	\$18,796,515	\$16,512,527	\$4,342,438	\$20,854,965
FY 2008	4.00%	\$1,373,164,908	1.4336	\$19,685,692	\$15,880,299	\$6,838,363	\$22,718,662
FY 2009	4.00%	\$1,428,091,504	1.4436	\$20,615,929	\$14,104,501	\$9,133,588	\$23,238,089
FY 2010	4.00%	\$1,485,215,164	1.4536	\$21,589,088	\$12,768,031	\$11,654,519	\$24,422,550

Voter Authorization

Under Arizona law, cities can only borrow money through the use of bonds with the approval of voters. The last bond election in Glendale was held in November 1999. The time between a bond election varies depending on how much the voters approve in a given election and how many capital improvements are needed. Bond sale proceeds must be used for the purposes specified in the bond authorization election. Remaining bond funds in one bond category may not be used to fund projects in another bond category.

Table 2-5 shows the projected remaining voter authorization for G.O. bonds by bond authorization category. Beginning in FY 2005-06, the remaining authorization in the streets and parking category will also reflect the sale of HURF Bonds, utilizing such authorization from the November 1999 bond election.

It is important to note that, there is no formal debt limit for non-general obligation bonds. However, the city's ability to issue non-general obligation bonds is limited to existing additional bond tests found in the authorizing ordinances and or project or other revenue available for debt.

TABLE 2-5
Projected Remaining G.O. Bond Voter Authorization

Fiscal Year	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
Public Safety	\$54,897,000	\$42,647,000	\$27,254,000	\$16,254,000	\$2,354,000
Library	\$17,096,000	\$17,096,000	\$17,096,000	\$17,096,000	\$17,089,315
Streets/Parking	\$12,341,989	\$11,213,989	\$11,213,989	\$2,213,989	\$262,989
Cultural/Historical	\$13,721,000	\$13,721,000	\$13,721,000	\$13,721,000	\$13,721,000
Transit	\$6,750,000	\$6,750,000	\$6,750,000	\$6,750,000	\$6,750,000
Econ. Development	\$34,412,000	\$34,412,000	\$34,412,000	\$34,412,000	\$34,412,000
Govt. Facilities	\$35,054,000	\$35,054,000	\$35,054,000	\$35,054,000	\$35,054,000
Open Space/Trails	\$50,525,000	\$50,525,000	\$50,525,000	\$50,525,000	\$48,525,000
Parks	\$15,206,872	\$9,206,872	\$9,206,872	\$9,206,872	\$0
Flood Control	\$23,836,745	\$16,876,745	\$3,635,745	\$3,635,745	\$3,635,745

REVENUE BONDS

The City of Glendale currently uses three types of revenue bonds (street revenue bonds, water/sewer bonds and landfill bonds) to fund street, water/sewer and landfill CIP projects. The principal and interest on these bonds will be paid from future revenue sources. Although revenue bonds may incur slightly higher interest costs than G.O. bonds, one of the major advantages of this financing mechanism is that revenue bonds do not affect the city's G.O. bond capacity, however they do require voter authorization unless an alternative form of financing is chosen.

STREET REVENUE BONDS

The State of Arizona shares a portion of the revenues it collects from highway users (e.g., fuel taxes) with cities to be used for street and highway purposes. This revenue is commonly called Highway User Revenue (HURF). The city of Glendale uses HURF revenue to pay street operating cost and the principal and interest on street revenue bonds (i.e. HURF bonds).

As with General Obligation bonds, revenue bond-funded projects can only be undertaken after voter approval through a citywide bond election. By state law, when a city sells this type of bond, the maximum projected annual total debt service payment cannot exceed one-half of the previous year's revenue allocation. Because of the volatility of highway user revenues, the City Council directed staff to cap the street bond debt service to total highway user revenue ratio slightly below the state limit of .50. The city's target for CIP purposes is to remain at or near a .45 debt service to revenue ratio.

The Arizona Legislative has in the past altered and may in the future alter the type and/or rate of taxes, fees and charges for Highway User Tax revenues and the allocation of monies among the Arizona Department of Transportation (ADOT), cities, counties and other purposes. As a result, the revenue collected is not enough to support street operating costs and the debt service payment for street related capital projects. Therefore, general fund operating funds are used to support the shortfall.

In FY 2005-06, the city projects it will collect \$15.2 million in Highway User Revenue and realize street operating costs of \$14.2 million and HURF debt of \$2.7 million resulting in a (\$1.7) million shortfall to be funded with general fund monies. By FY 2006-07, the city's general fund will be paying an additional \$1.4 million for debt service on HURF bonds.

Table 2-6 summarizes the impact of capital plan projects on street revenue bond capacity, future coverage and the effect of additional bond sales on future debt service costs. The current HURF debt is documented in Schedule 7 of this budget book.

TABLE 2-6
Capital Plan Projections: Street Revenue Bonds

Fiscal Year	Highway User Tax Revenues	Existing Debt	New Debt	Total Debt	Annual Coverage	% of Revenues Used
FY 2006	\$15,173,769	\$2,727,831		\$2,727,831	5.56	17.98%
FY 2007	\$15,371,028	\$2,723,969	\$1,448,333	\$4,172,302	3.68	27.14%
FY 2008	\$15,570,851	\$2,723,369	\$1,447,250	\$4,170,619	3.73	26.78%
FY 2009	\$15,773,272	\$2,728,381	\$2,670,000	\$5,398,381	2.92	34.22%
FY 2010	\$15,962,552	\$2,727,231	\$2,669,700	\$5,396,931	2.96	33.81%

Capital Plan Implications

Table 2-7 reflects the remaining voter authorization for street revenue bonds, as of June 30, 2004, at \$9.8 million. Given Glendale's legal bond capacity, this amount should be sufficient to cover the cost of the majority of the needs (\$9.8 million of the \$12.8 million) for FY 2005-06. All remaining HURF specific voter authorization will be utilized in FY 2005-06, therefore, the \$2.9 million shortfall in FY 2005-06 and the \$9 million bond sale scheduled for FY 2007-08 will utilize the voter authorization from the streets and parking G.O. category.

TABLE 2-7
Street Revenue Bonds Remaining Voter Authorization

Fiscal Year	New Bonds Sold	Remaining Voter Authorization
FY 2006	\$12,800,000	\$9,880,000
FY 2007	\$0	\$0
FY 2008	\$9,000,000	\$0
FY 2009	\$0	\$0
FY 2010	\$0	\$0

WATER/SEWER REVENUE BONDS

In addition to water/sewer G.O. bonds, the city is permitted to sell bonds that pledge water and sewer utility revenues as payment for bond debt service. Water/sewer revenue bond sales are limited by Ordinance 1323 New Series (adopted in 1984) and Ordinance 1784 New Series (adopted in 1993). This city bond covenant stated that net utility revenue (i.e., revenues less operating costs) will be at least 1.2 times the maximum debt service due in any succeeding fiscal year. This is considered to be the bond debt service “coverage ratio.” Adjustments in net revenue may be made in certain circumstances; restatement of debt service on variable rate and certain other types of debt is permitted; and refunding and compound interest bonds may be issued under different tests.

FY 2006-10 water/sewer CIP projects will be funded from operating revenues, subordinate lien water and/or sewer revenue obligations. In December 2003, the city entered into a Trust Agreement and issued subordinate lien obligations. Subordinate lien obligations are not bonds and are junior and subordinate to existing City revenue bonds’ lien on water and sewer system revenues. Obligations offer the City the ability to take advantage of historically low interest rates at a time when adequate bond authorization is unavailable. Bonds scheduled in FY 2005-06 total \$59.6 million.

Table 2-8 displays projected water and sewer bond sales and coverage ratios. The current water and sewer debt is documented in Schedule 7 of this budget book.

TABLE 2-8
Water/Sewer Planned Revenue Bonds & Coverage Ratios

		Coverage Ratio
Year	Bond Sales	Water & Sewer Fund
FY 2006	\$59,600,000	1.23
FY 2007	\$26,300,000	1.53
FY 2008	\$12,600,000	1.24
FY 2009	\$8,300,000	1.10
FY 2010	\$9,000,000	1.05

LANDFILL REVENUE BONDS

Landfill revenue bonds fund environmental improvements required by federal and state law and other improvements relating to constructing, extending, improving and repairing the Glendale Municipal Landfill. Users of the Glendale Municipal Landfill include both outside haulers and the city's solid waste operation. As of April 2004, there were only \$870,345 landfill general obligation bonds outstanding.

Landfill CIP projects will be funded from operating revenues over the next few years. The voter authorization for landfill revenue bonds as of June 30, 2004, was \$15,540,000 million.

LOCAL IMPROVEMENT DISTRICT BONDS

Local improvement districts (LIDs) are legally designated geographic areas in which a majority of the affected property owners agree to pay for one or more capital improvements through a supplemental assessment. This financing approach ties the repayment of debt to those property owners who most directly benefit from the improvements financed. The city's most recent LID was formed in 1993, to finance the construction of improvements on Bell Road from 67th Avenue to 83rd Avenue and the Arrowhead Mall area.

There are several financial and practical constraints that can limit the formation of such districts. While LID bonds are not subject to specific debt limits, LID debt appears in the city's financial statements as an obligation of the city, and can affect the city's bond ratings. In addition, it may be difficult to obtain the consent of the number of property owners needed to create a LID. Moreover, residential property owners and business property owners in the same area may have different concerns, priorities and financial assets. Finally, a LID is usually not a viable option in lower-income areas.

For capital plan purposes, it is assumed that any new LIDs will either be fully funded by private property owners or the city's financial participation will be limited to a small "general city contribution" for the share of improvements that benefits property owners outside the district. The formation of an LID can affect the CIP positively by accelerating the completion of a capital improvement already in the CIP or negatively by delaying other scheduled projects in order to finance the city's LID contribution.

MUNICIPAL PROPERTY CORPORATION BONDS

A city may form a municipal property corporation (MPC) to finance a large capital project. An MPC is a non-profit organization over which the city exercises significant oversight authority, including the appointment of its governing board. This mechanism allows the city to finance a needed capital improvement and then purchase the improvement from the corporation over a period of years.

In order for the MPC to market MPC bonds, a city will typically pledge excise taxes (e.g., city sales tax, franchise fees and certain state-shared taxes). In fact, MPC debt service is paid with general fund operating dollars and these debt service payments are included in the general fund operating budget. This is a serious limitation of MPC debt. While the city has a large amount of potential MPC bond capacity, a large issuance of MPC bonds could place a significant strain on the operating budget.

Before entering into a purchase agreement with the MPC, the city will also pledge that, actual annual excise tax collections will be at least three times the maximum annual debt service payment for all MPC bonds. The city has formed and entered into agreements with MPCs to sell MPC bonds to fund several construction projects, including the Glendale Municipal Office Complex and the NHL Coyotes Arena. In FY 2005-06, a portion of the Emergency Operations Center and the Regional PS Training Facility will be funded with MPC bonds. Table 2-9 shows the amount of MPC debt outstanding. The current Municipal Property Corporation debt is documented in Schedule 7 of this budget book.

TABLE 2-9
Outstanding Municipal Property Bonds

Issue	Year Issued	Original Amount	Balance Outstanding
Refunding Bonds	1999	\$12,615,000	\$7,785,000
Subordinate COPs	2002B	\$5,055,000	\$5,055,000
MPC Bonds	2003A	\$49,940,000	\$49,940,000
MPC Bonds	2003B	\$105,260,000	\$97,040,000
Refunding Subordinate COPs	2003C	\$7,250,000	\$7,250,000
MPC Bonds	2004	\$10,880,000	\$10,880,000
TOTAL			\$177,950,000

LEASE

Lease financing provides long-term financing of equipment or other capital improvements through a lease (with a mandatory purchase provision) that does not affect the city's G.O. bond capacity and does not require voter approval. In a lease transaction the asset being financed can include new capital needs, assets under existing lease agreements, or, in some cases, equipment purchased in the past for which the government or municipal unit would prefer to be reimbursed and paid over time. At the end of the lease term title to the asset is transferred to the city. Table 2-10 reflects the number of capital leases and notes under contract by the city. The current lease/note debt is documented in Schedule 8 of this budget book.

**TABLE 2-10
Outstanding Leases**

	Year Issued	Original Amount	Total Balance Outstanding	Year Matures
Lease Financing				
Pitney Bowes Lease	1998	\$4,233,000	\$490,504	2005
LaSalle Lease	2000	\$24,614,627	\$11,397,338	2014
Equipment Lease	2002	\$1,508,000	\$930,324	2007
Equipment Lease	2003	\$1,240,330	\$1,043,150	2009
Hickman/Motorola Lease	2003	\$10,800,000	\$10,800,000	2012
Key Government Finance Lease	2003	\$392,915	\$358,825	2009
Copier Leas	2004	\$26,374	\$23,384	2008
Equipment Lease	2004	\$665,000	\$665,000	2009
Total Lease Financing			\$25,708,525	
Notes				
Downtown Building Purchase	2000A	\$3,500,000	\$1,500,000	2007
Downtown Building Purchase	2000B	\$1,779,000	\$1,088,502	2008
Northern Crossing	2002	\$14,500,000	\$14,500,000	2014
Total Note Financing			\$17,088,502	
Grand Total			\$42,797,027	

GRANTS

The majority of Glendale's grants for capital projects come from the federal or state government. There are two major types of grants. Open, competitive grant programs usually offer a great deal of latitude in developing a proposal and grants are awarded through a competitive review process. The former Federal Community-Oriented Policing Services (COPS) grants for police officers and existing Heritage Fund grants for parks are examples of competitive grants.

Entitlement or categorical grants are allocated to qualified governmental entities based on a formula basis (e.g., by population, income levels, etc.). Entitlement funds must be used for a specific grantor-defined purpose. Community Development Block Grants (CDBG) are considered entitlement grants and typically must benefit low-moderate income residents.

It is important to note that most federal and state grant programs, with the exception of some public housing programs, require the applicant to contribute to the cost of the project. The required contribution, referred to as local "match," can vary from 5% to 75%.

Federal Transportation Administration grants for public transit improvements and Federal Aviation Administration Grants for airport projects are examples of capital improvement grants with local matching requirements that will come from the city's operating budget and/or the Transportation Sales tax.

Many federal and state grant programs specifically prohibit the applicant from using other government grants as match, and require that the match be cash rather than donated services. Therefore, matching funds usually come from General Fund department operating budgets, G.O. bonds or development impact fees (DIFs).

There is always a possibility that some of the grant funded projects will be delayed or not be completed if government grants fail to materialize. CIP projects adversely affected by changes in the availability of grants may be postponed until the needed grant funds are acquired or funded using alternative means.

OPERATING BUDGET PAY-AS-YOU-GO

Many capital improvements and purchases of large pieces of equipment are included in the operating budget on a pay-as-you-go basis. The city's FY 2005-06 operating budget also provides for the maintenance of capital assets and expenses associated with the growth and depreciation of city facilities and equipment.

A vehicle replacement fund for most city vehicles, including police cars, and a technology replacement fund for computer servers, optical scanning equipment, and other technologies, are included in the operating budget. Typically, each department pays annually into each fund based on the equipment in its inventory and the expected life span and value of the equipment.

Specialized vehicles, such as street sweepers, and recurring maintenance costs, such as street asphalt overlay and pool re-plastering, are also funded from the operating budget. Some capital improvements are paid for on a cash basis in order to avoid the interest costs incurred with other financing mechanisms. A good example of this is water and sewer capital improvements that are funded from development fee revenues in the utility fund budget.

OTHER FINANCING ALTERNATIVES

The City of Glendale's ongoing struggle to balance the service and infrastructure needs of its current residents with those of its future residents is not unique. Every city that experiences prolonged periods of explosive growth is looking for ways to more equitably distribute the cost of capital improvements based on usage levels and derived benefit.

Forming New Utilities

Some cities are forming new utilities, similar to water/sewer utilities, to finance and maintain infrastructure improvements such as streetlights and storm sewers, and to generate new revenue sources to fund capital projects. Rates for these services might be set according to the expected level of facility usage. For example, monthly storm sewer billing rates could be set according to the amount of runoff typically generated by different types and sizes of property. One advantage of usage-based rates is that some of the cost burden is redistributed from the lower-end user (i.e., the residential sector) to the higher-end user (i.e., the commercial sector). For example, a shopping center generates more runoff per acre than a residential dwelling, and would pay a proportionately higher storm water utility bill. Currently, the city does not use this method.

Creating Community Facilities Districts

Community facilities districts (CFDs), enabled by the Arizona legislature, can provide another mechanism for targeting the funding of capital improvements to the specific area or population that benefits from the improvement. The CFD is conceptually similar to local improvement districts, but a CFD is given much broader authority in the type of tax or fee implemented and the use of the revenue than an LID. As an example, a CFD can levy a tax or fee for the ongoing maintenance of a capital improvement. Currently, the city does not use this method.

IMPACT OF THE CIP ON THE OPERATING BUDGET

Glendale's operating budget is directly affected by the CIP. Almost every new capital improvement entails ongoing expenses for routine operation, repair and maintenance upon completion or acquisition. As they age, city facilities and equipment that were once considered state-of-the-art will require rehabilitation, renovation or upgrades for new uses and/or safety and structural improvements. Older facilities usually involve higher maintenance and repair costs as well. Pay-as-you-go capital projects, grant-matching funds, and payments for HURF bonds and lease/purchase capital expenses also come directly from the operating budget.

The costs of future operations and maintenance for new CIP projects are estimated by each department based on past experience and anticipated increases in the costs of materials, labor, and other project components. For instance, in FY 2005-06 the estimated operating cost for capital facilities were as follows:

- To maintain one acre of park property: \$2,250 for contract maintenance (1 acre of turf), \$900 to irrigate that acre using potable water and \$551 for supplies and other expenses;
- \$.17/square foot annually to maintain (including water and electricity) most street medians and right of way landscaping; and
- \$1.00/sq. ft. to \$2.50/sq. ft. for electrical costs in a building.

CIP projects involving land acquisitions in anticipation of future needs (land banking) increase costs in the operating budget. These parcels can mean maintenance costs related to fencing, security, weed control, etc. until the land is needed for new parks, libraries, water treatment facilities, etc. However, given the dramatic growth in assessed valuation over recent years, it would cost the city much more to buy needed land after an area has been fully developed.

Many improvements make a positive contribution to the fiscal well being of the city. Capital projects—such as downtown revitalization and the infrastructure expansion needed to support new development—help promote the economic development and growth that generates additional operating revenues. These new revenue sources provide the funding needed to maintain, improve and expand the city's infrastructure.

The table on the following page summarizes the projected cumulative impact of the CIP on the city's operating budget over the next five years, by category. The transportation category includes roadway improvements DIF, streets and parking, HURF and transit.

**OPERATING IMPACT OF CIP PROJECTS BY PROJECT TYPE
IN THOUSANDS (\$)**

Project Type	2005-06	2006-07	2007-08	2008-09	2009-10
Cultural Facility Projects	\$112	\$161	\$166	\$171	\$176
Water & Sewer Projects	\$1,625	\$6,585	\$6,988	\$7,248	\$7,477
Transportation Sales Tax Projects	\$52	\$239	\$674	\$693	\$724
All Other Transportation Projects	\$35	\$307	\$349	\$385	\$372
Open Space/Trails Projects	\$0	\$0	\$0	\$0	\$109
Park Bond Projects	\$650	\$3,795	\$4,136	\$4,581	\$4,893
Library Projects	\$0	\$0	\$60	\$2,463	\$2,536
Public Safety Projects	\$0	\$935	\$1,268	\$3,606	\$3,795
Government Facility Projects	\$104	\$104	\$105	\$13	\$14
Landfill/Sanitation Projects	\$68	\$435	\$467	\$749	\$772
Other Projects	\$31	\$1,027	\$1,082	\$1,117	\$1,166
TOTAL Operating Impact	\$2,676	\$13,588	\$15,295	\$21,026	\$22,032

DEVELOPMENT IMPACT FEES

The city's financial policy states that, "Where possible, projects that are constructed in response to growth in the community should be financed through growth in the tax base or through development fees." The City Council's implementation of development impact fees (DIFs) helps achieve this objective.

Developers pay development impact fees when they construct new residential and commercial developments. These fees cover the increased cost to the city of providing new infrastructure in the following categories: parks, libraries, streets, police, fire, solid waste services, roadway improvements, general government and water/sewer. Parks and water/sewer fees have existed for a number of years. Fees for streets, library and public safety were implemented in 1997. In 2000, fees were implemented for solid waste (sanitation and landfill), roadways and general government. The public safety fees were also separated into police facilities and fire/emergency medical services categories.

Based on planning and zoning information, the city can reasonably estimate the amount of impact fee revenue that will be generated when a defined geographical area is fully developed. For example, the area in which the new western branch library will be located is not fully developed. Using future DIF revenues, the city can build a library to serve existing residents. As the area grows, the cost of the facility will be shared by all of the developers in that area.

Parks DIF have a citywide component for parks, recreation facilities and open space and trails, as well as a neighborhood park component. The neighborhood parks portion of the fee may only be used for neighborhood park improvements in the geographic area in which the development took place. For purposes of tracking and spending this revenue in accordance with this requirement, the city was divided into three park zones.

In FY 2003-04 separate fund numbers by category were established to make it easier for end users to access information about projects. The chart on the following page projects parks, roadway improvements, library, police, fire and EMS, solid waste and general government DIF revenues and expenses during the next five to ten years. In FY 2004-05 staff began work to complete an update to the City's development impact fees per City Council's desire to revisit the fees every three years. Lastly, In FY 2005-06 Transportation DIF was renamed Roadway Improvements DIF.

DIF FUNDS BUDGET PROJECTIONS
(All Dollars in Thousands)
(Excludes Contingency Appropriation)

FUND 29: Library Buildings	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$2,622	\$2,514	\$2,589	\$130	\$134	\$140
Estimated Development Fees	0	0	0	0	0	0
Investment Income	42	75	78	5	5	6
Project Expenses ¹	0	0	2,537	0	0	0
Carryover Expenses	150	0	0	0	0	0
Ending Balance	\$2,514	\$2,589	\$130	\$134	\$140	\$146

FUND 44: Library Books	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$393	\$22	\$22	\$22	\$22	\$22
Estimated Development Fees	0	0	0	0	0	0
Investment Income	10	0	0	0	0	0
Project Expenses	0	0	0	0	0	0
Carryover Expenses	381	0	0	0	0	0
Ending Balance	\$22	\$22	\$22	\$22	\$22	\$22

FUND 53: Fire Facilities	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$378	\$823	\$1,295	\$1,781	\$2,292	\$2,834
Estimated Development Fees	748	748	748	748	748	3,368
Investment Income	9	25	39	62	92	128
Project Expenses	0	0	0	0	0	0
Carryover Expenses	10	0	0	0	0	0
Debt Payment ²	302	301	300	300	298	161
Ending Balance	\$823	\$1,295	\$1,781	\$2,292	\$2,834	\$6,169

FUND 74: Police Facilities	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$2,141	\$2,687	\$3,270	\$3,873	\$4,515	\$5,154
Estimated Development Fees	903	903	903	903	903	4,066
Investment Income	54	81	98	136	131	232
Project Expenses	0	0	0	0	0	9,224
Carryover Expenses	10	0	0	0	0	0
Debt Payment ²	401	400	398	397	395	214
Ending Balance	\$2,687	\$3,270	\$3,873	\$4,515	\$5,154	\$14

FUND 80: Parks - Citywide	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$1,606	\$1,514	\$942	\$1,457	\$1,994	\$2,560
Estimated Development Fees	486	486	486	486	486	2,431
Investment Income	29	25	28	51	80	115
Project Expenses	0	1,084	0	0	0	3,827
Carryover Expenses	607	0	0	0	0	0
Ending Balance	\$1,514	\$942	\$1,457	\$1,994	\$2,560	\$1,278

FUND 81: Rec Facilities - Citywide	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$886	\$919	\$1,339	\$1,772	\$2,227	\$2,709
Estimated Development Fees	393	393	393	393	393	1,964
Investment Income	22	28	40	62	89	122
Project Expenses	0	0	0	0	0	0
Carryover Expenses	382	0	0	0	0	0
Ending Balance	\$919	\$1,339	\$1,772	\$2,227	\$2,709	\$4,795

DIF FUNDS BUDGET PROJECTIONS
(All Dollars in Thousands)
(Excludes Contingency Appropriation)

FUND 85: Library	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$2,357	\$1,985	\$2,598	\$1,981	\$2,529	\$3,079
Estimated Development Fees	864	864	864	864	864	3,863
Investment Income	36	60	78	69	101	139
Project Expenses ¹	878	309	1,559	385	414	2,041
Carryover Expenses	393	0	0	0	0	0
Ending Balance	\$1,985	\$2,598	\$1,981	\$2,529	\$3,079	\$5,040

FUND 86: Open Space/Trails	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$301	\$441	\$589	\$741	\$902	\$1,073
Estimated Development Fees	135	135	135	135	135	673
Investment Income	8	13	18	26	36	48
Project Expenses	0	0	0	0	0	0
Carryover Expenses	2	0	0	0	0	0
Ending Balance	\$441	\$589	\$741	\$902	\$1,073	\$1,794

FUND 87: N'hood Parks - Zone 1	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$430	\$311	\$883	\$1,172	\$1,476	\$1,798
Estimated Development Fees	263	263	263	263	263	1,313
Intergovernmental Revenue	109	300	0	0	0	0
Investment Income	11	9	26	41	59	81
Project Expenses	221	0	0	0	0	0
Carryover Expenses	280	0	0	0	0	0
Ending Balance	\$311	\$883	\$1,172	\$1,476	\$1,798	\$3,192

FUND 88: N'hood Parks - Zone 2	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$1,325	\$156	\$54	\$136	\$221	\$310
Estimated Development Fees	197	197	197	197	197	989
Investment Income	33	5	2	5	9	16
Project Expenses	222	304	117	117	117	1,283
Carryover Expenses	1,178	0	0	0	0	0
Ending Balance	\$156	\$54	\$136	\$221	\$310	\$33

FUND 93: N'hood Parks - Zone 3	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$548	\$103	\$112	\$120	\$152	\$187
Estimated Development Fees	122	122	122	122	122	609
Investment Income	14	3	3	4	6	8
Project Expenses	117	117	117	93	93	584
Carryover Expenses	463	0	0	0	0	0
Ending Balance	\$103	\$112	\$120	\$152	\$187	\$220

FUND 94: Roadway Improvements	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$8,310	\$4,287	\$4,118	\$5,426	\$7,046	\$9,006
Estimated Development Fees	2,374	2,374	2,374	2,374	2,374	11,495
Investment Income	133	129	124	160	186	405
Project Expenses	1,708	2,672	1,189	914	600	2,628
Carryover Expenses	4,823	0	0	0	0	0
Ending Balance	\$4,287	\$4,118	\$5,426	\$7,046	\$9,006	\$18,278

DIF FUNDS BUDGET PROJECTIONS
(All Dollars in Thousands)
(Excludes Contingency Appropriation)

FUND 97: General Government	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$3,099	\$3,006	\$3,159	\$3,329	\$3,533	\$3,777
Estimated Development Fees	1,760	1,760	1,760	1,760	1,760	7,934
Investment Income	50	90	95	117	141	170
Project Expenses	585	576	567	558	549	2,575
Carryover Expenses	193	0	0	0	0	0
Debt Payment ²	1,124	1,121	1,118	1,115	1,108	600
Ending Balance	\$3,006	\$3,159	\$3,329	\$3,533	\$3,777	\$8,706

¹ West Branch Library Expenses in FY 2007-08.

² Proposed debt payment for bond sales for West Public Safety Building (2003) and Field Operations Center (2004).

CONSTRUCTION FUNDS

Construction funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. They are based on the type of general obligation bonds that the city can issue. Beginning balances are based on prior general obligation bond proceeds until expended. Additional bond sales during the specified years, along with estimated investment income, and expected grant revenues, increase the beginning balances. Project expenses and carryover reduce the beginning balances. The chart on the following pages summarize anticipated revenue and expenses during the next five to ten years for the general obligation bond categories used to pay for planned capital projects.



Above: Construction of the Rose Lane Aquatic Center located near 51st Avenue and Marlette Avenue, south of Glendale. The aquatic center is scheduled to open mid summer 2005.

CONSTRUCTION FUNDS BUDGET PROJECTIONS

(All Dollars in Thousands)

(Excludes Contingency Appropriation)

FUND 28: Cultural Facility	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$3,713	\$446	\$446	\$446	\$446	\$446
Bond Sales/Proceeds	0	0	0	0	0	18,077
Investment Income	0	0	0	0	0	0
Project Expenses	1,548	0	0	0	0	18,523
Carryover Projects	1,719	0	0	0	0	0
Ending Balance	\$446	\$446	\$446	\$446	\$446	\$0

FUND 30: Gov't Facility	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$1,473	\$37	\$38	\$39	\$40	\$42
Bond Sales/Proceeds	0	0	0	0	0	49,347
Investment Income	2	1	1	1	1	2
Project Expenses	0	0	0	0	0	49,390
Carryover Projects	1,438	0	0	0	0	0
Ending Balance	\$37	\$38	\$39	\$40	\$42	\$0

FUND 31: Streets/Parking	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$7,553	\$2,581	\$983	\$634	\$654	\$677
Bond Sales/Proceeds	1,128	0	0	1,951	6,410	11,760
Investment Income	69	65	29	19	23	27
Intergovernmental Revenue	280	0	0	0	0	0
Project Expenses	1,128	1,663	378	1,951	6,410	12,464
Carryover Projects	5,322	0	0	0	0	0
Ending Balance	\$2,581	\$983	\$634	\$654	\$677	\$0

FUND 32: Economic Development	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$1,099	\$0	\$0	\$0	\$0	\$0
Bond Sales/Proceeds	0	0	0	0	1,000	65,772
Investment Income	2	0	0	0	0	0
Project Expenses	548	0	0	0	1,000	65,773
Carryover Projects	552	0	0	0	0	0
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0

FUND 35: Open Space/Trails	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$1,963	\$470	\$482	\$496	\$1,281	\$326
Bond Sales/Proceeds	0	0	0	2,000	0	46,392
Investment Income	28	12	14	15	45	13
Intergovernmental Revenue	0	0	0	0	0	0
Project Expenses	0	0	0	1,230	1,000	46,731
Carryover Projects	1,521	0	0	0	0	0
Ending Balance	\$470	\$482	\$496	\$1,281	\$326	\$0

FUND 36: Park Bonds	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$28,852	\$3,469	\$2,617	\$2,373	\$3,305	\$3,422
Bond Sales/Proceeds	6,000	0	0	12,613	6,097	132,966
Investment Income	476	87	78	71	116	137
Misc Revenue	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	860	0	200
Project Expenses	6,000	939	322	12,613	6,097	136,725
Carryover Projects	25,859	0	0	0	0	0
Ending Balance	\$3,469	\$2,617	\$2,373	\$3,305	\$3,422	\$0

FUND 60: Public Safety Bonds	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$8,094	\$2,788	\$2,808	\$10,774	\$3,216	\$3,328
Bond Sales Public Safety	12,250	15,393	11,000	13,900	1,275	219,628
MPC Bonds	12,000	0	0	0	0	0
Investment Income	23	20	84	323	113	133
Project Expenses	22,047	15,393	3,118	21,782	1,275	223,090
Carryover Projects	7,532	0	0	0	0	0
Ending Balance	\$2,788	\$2,808	\$10,774	\$3,216	\$3,328	\$0

CONSTRUCTION FUNDS BUDGET PROJECTIONS

(All Dollars in Thousands)

(Excludes Contingency Appropriation)

FUND 61: Highway User Revenue¹	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$7,660	\$1,050	\$893	\$7,625	\$7,070	\$892
Bond Sales/Proceeds	12,800	0	9,000	0	0	9,605
Investment Income	186	26	27	229	247	36
Intergovernmental Revenue	916	0	0	0	0	0
Project Expenses	13,009	183	2,295	784	6,427	10,532
Operating Transfer Out	0	0	0	0	0	0
Carryover Projects	7,504	0	0	0	0	0
Ending Balance	\$1,050	\$893	\$7,625	\$7,070	\$892	\$0

FUND 64: Library Bonds	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$362	\$130	\$133	\$137	\$141	\$146
Bond Sales/Proceeds	0	0	0	6,685	0	9,654
Investment Income	6	3	4	4	5	6
Project Expenses	0	0	0	6,685	0	9,806
Carryover Projects	239	0	0	0	0	0
Ending Balance	\$130	\$133	\$137	\$141	\$146	\$0

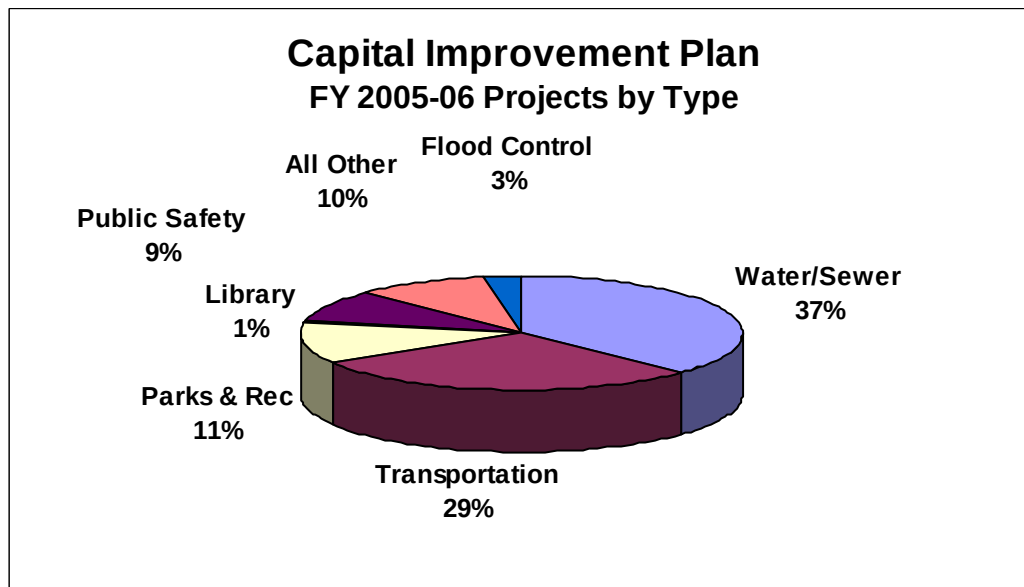
FUND 65: Flood Control Bonds	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2011-15
Beginning Balance	\$2,550	\$835	\$7,595	\$3,785	\$1,820	\$4,485
Bond Sales/Proceeds	6,960	13,241		0	8,731	9,102
Investment Income	64	21	228	114	64	179
Intergovernmental Revenue	700	1,300	1,400	0	2,600	2,300
Project Expenses	6,960	7,803	5,438	2,079	8,731	16,066
Carryover Projects	2,479	0	0	0	0	0
Ending Balance	\$835	\$7,595	\$3,785	\$1,820	\$4,485	\$0

General Obligation Bonds	\$26,338	\$28,634	\$11,000	\$37,149	\$23,513	\$562,698
¹Revenue Bonds	\$12,800	\$0	\$9,000	\$0	\$0	\$9,605

SUMMARY BY TYPE OF PROJECT

Glendale's capital improvement plan contains a wide range of projects that make up a well-rounded, long-range program for municipal improvements.

One of the most useful ways to view the capital improvement plan and understand its components is to group projects into similar types or categories. Since city revenue sources are often limited to specific categories (e.g., streets, water/sewer utility) and bonds are authorized by major categories (e.g., public safety, parks), this approach is also helpful when evaluating bond issues. The graph below shows FY 2005-06 CIP projects by major category type.



The following section includes a summary of all capital projects by fund. A narrative description of the major CIP categories precedes the project detail sheets for each project. Each detail sheet contains a project identification number and name, a short project description, the anticipated funding source, projected costs for each of the first five years (including carryover funding from the previous years CIP, if applicable), a five-year aggregate estimate for the second five years and the operating impact, if any. For example, if a grant match is required from the city's operating budget, the match amount will appear in the operating impact line. Projects that include carryover estimates are footnoted on the project detail sheets. Carryover funding is included in the FY 2005-06 project costs column. New projects or projects that do not have funding in the first year are assigned a T (temporary) number until design or construction begins.

2006-15 Capital Improvement Plan

Summary of ALL Capital Projects by Fund

Fund #	Fund Name	FY 05-06*	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 11-15
50	Water & Sewer Fund	\$9,029,948	\$3,228,624	\$2,428,907	\$5,451,447	\$534,713	\$3,890,108
83	Water	\$82,152,750	\$30,309,603	\$27,029,372	\$6,869,735	\$3,066,827	\$65,373,211
84	Sewer	\$30,307,600	\$8,677,258	\$10,113,499	\$11,300,977	\$3,259,375	\$36,186,016
33	Transportation Construct	\$46,382,137	\$58,590,466	\$19,239,319	\$9,505,479	\$5,377,703	\$140,747,637
24	Transportation Grants	\$15,389,771	\$2,801,982	\$2,000,000	\$2,000,000	\$2,000,000	\$288,318,670
94	DIF-Roadway Imp	\$6,530,524	\$2,671,833	\$1,188,800	\$913,800	\$600,000	\$2,627,600
31	Street Construction	\$6,449,512	\$1,662,522	\$378,266	\$1,950,707	\$6,409,955	\$12,464,194
61	HURF Bonds	\$20,512,898	\$183,485	\$2,294,844	\$783,509	\$6,426,587	\$10,532,000
12	Street Fund	\$378,750	\$328,000	\$278,000	\$0	\$0	\$0
35	Open Space/Trails	\$1,520,939	\$0	\$0	\$1,230,411	\$1,000,000	\$46,730,863
86	DIF-Citywide Open Space	\$1,900	\$0	\$0	\$0	\$0	\$0
36	Park Bond Fund	\$31,859,364	\$938,625	\$322,148	\$12,612,542	\$6,096,625	\$136,724,967
80	DIF-Citywide Parks	\$607,349	\$1,083,825	\$0	\$0	\$0	\$3,827,250
81	DIF-Citywide Rec Fac's	\$382,070	\$0	\$0	\$0	\$0	\$0
87	DIF-Park Dev Zone 1	\$500,847	\$0	\$0	\$0	\$0	\$0
88	DIF-Park Dev Zone 2	\$1,399,814	\$304,128	\$116,800	\$116,800	\$116,800	\$1,282,826
93	DIF-Park Dev Zone 3	\$579,722	\$116,800	\$116,800	\$93,440	\$93,440	\$584,000
64	Library Bonds	\$238,930	\$0	\$0	\$6,685,000	\$0	\$9,805,517
29	DIF-Library Buildings	\$149,561	\$0	\$2,536,942	\$0	\$0	\$0
44	DIF-Library Books	\$380,873	\$0	\$0	\$0	\$0	\$0
85	DIF-Libraries	\$1,271,809	\$309,398	\$1,558,990	\$385,340	\$414,444	\$2,040,855
60	Public Safety	\$29,578,901	\$15,392,806	\$3,118,455	\$21,782,125	\$1,275,000	\$223,089,616
74	DIF-Police Facilities	\$9,500	\$0	\$0	\$0	\$0	\$9,223,620
53	DIF-Fire Protect Fac	\$10,300	\$0	\$0	\$0	\$0	\$0
30	Government Facility	\$1,437,708	\$0	\$0	\$0	\$0	\$49,390,000
97	DIF-General Government	\$777,997	\$576,288	\$567,216	\$558,144	\$549,072	\$2,575,125
57	Sanitation Fund	\$1,808,176	\$715,500	\$1,232,100	\$1,843,894	\$1,521,000	\$10,912,972
55	Landfill	\$119,532	\$994,808	\$299,956	\$1,713,513	\$254,390	\$33,645,844
34	Airport Capital	\$11,891,296	\$4,574,031	\$0	\$0	\$0	\$0
47	Other Grants	\$3,395,561	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
28	Cultural Facility	\$3,267,279	\$0	\$0	\$0	\$0	\$18,523,458
32	Economic Development	\$1,100,536	\$0	\$0	\$0	\$1,000,000	\$65,772,500
65	Flood Control Bonds	\$9,438,550	\$7,802,738	\$5,437,549	\$2,079,216	\$8,730,624	\$16,065,726
01	General Fund	\$4,815,754	\$2,103,511	\$3,349,239	\$955,300	\$750,000	\$4,480,650
06	Civic Center	\$509,560	\$100,000	\$100,000	\$100,000	\$2,600,000	\$500,000
70	Arts Commission	\$1,374,811	\$350,000	\$350,000	\$350,000	\$350,000	\$2,100,000
19	Housing	\$900,000	\$275,000	\$275,000	\$275,000	\$275,000	\$1,375,000
11	C.D.B.G.	\$78,155	\$0	\$0	\$0	\$0	\$0
Grand Total		\$326,540,684	\$146,091,231	\$86,332,202	\$91,556,379	\$54,701,555	\$1,208,790,225

* FY 2005-06 includes carryover

WATER AND SEWER

Water and sewer capital projects account for the largest portion of CIP funds. Most water and sewer projects will be funded from Water and Sewer Fund revenue. The FY 2006-2015 budget reflects increases in the price of steel and concrete.

In FY 2004-05, sewer projects include the installation of sewers in areas currently on septic systems, water main replacement in the area bounded by Grand to 63rd Avenues and an interceptor sewer to serve new development west of 91st Avenue and south of Glendale Avenue and the replacement and implementation of a new utility billing system.

FY 2005-06 water projects reflect continued funding of the Cholla Water Treatment Plant filter enhancement project; Pyramid Peak Water Treatment Plant reservoir and lagoon/solids handling project; the third water treatment plant in west Glendale and phase three of the radio telemetry project that will add microwave radio communication equipment at the different water facilities in Glendale.

Several very large capital projects will be funded over extended time periods. For example, payments to Phoenix/Sub-Regional Operating Group (SROG) for wastewater treatment plant upgrades will continue through FY 2011-15. Projects are also planned for the replacement and extension of various water and sewer lines throughout the city.

The FY 2006-15 CIP reflects recommendations from the Black & Veatch Comprehensive Water Facilities Planning & Design study completed in 2003.



Above: City of Glendale West Area Water Reclamation Facility. In 2002 the facility was selected as one of six merit finalists for the Outstanding Civil Engineering Achievement Award.

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Water & Sewer Fund (50)				Category: Revenue		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8050 *Utility Billing System Repl.	\$1,359,568	\$0	\$0	\$0	\$0	\$0
9219 **Sweetwater & 55th Ave SLS	\$103,909	\$786,818	\$262,273	\$0	\$0	\$0
9220 *Water Quality Instrument	\$525,000	\$125,000	\$200,000	\$0	\$0	\$900,000
9221 *Addtl Recharge Capacity	\$2,000,000	\$1,000,000	\$0	\$0	\$0	\$0
9246 West Area WWRP	\$4,672,275	\$0	\$0	\$0	\$0	\$0
9261 *Arrowhead WRF	\$369,196	\$0	\$0	\$0	\$0	\$0
T210 Arrwhd Wtr Reclam Fac Imps	\$0	\$15,000	\$1,489,825	\$0	\$534,713	\$2,990,108
T212 Sand Filtrs & Dis Sys - AWRF	\$0	\$0	\$457,303	\$5,451,447	\$0	\$0
T213 Security Enhance Wastewtr Ops	\$0	\$1,301,806	\$19,506	\$0	\$0	\$0
Total Water & Sewer Fund Projects:	\$9,029,948	\$3,228,624	\$2,428,907	\$5,451,447	\$534,713	\$3,890,108

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Water & Sewer Fund (50)

Category: Revenue

Project Number: 8050 Funding Source: Water & Sewer Revenues

Project Name: *Utility Billing System Repl.

Project Description: Replacement and implementation of a new utility billing system. The cost includes software, professional services and fees and annual service and maintenance.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,359,568	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9219 Funding Source: Water & Sewer Revenues

Project Name: **Sweetwater & 55th Ave SLS

Project Description: The material condition of this SLS (Sewage Lift Stations) has deteriorated and requires equipment upgrades in order to assure customer satisfaction and public safety. This station is essential to satisfy CMOM (Capacity Assurance Management Operation and Maintenance Program) regulations taking effect in the near future.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$103,909	\$786,818	\$262,273	\$0	\$0	\$0
Operating Impact:		\$0	\$30,000	\$30,900	\$31,828	\$32,782	\$179,264

Project Number: 9220 Funding Source: Water & Sewer Revenues

Project Name: *Water Quality Instrument

Project Description: Funding a five-year replacement program for the major analytical instrumentation at the city's Water Quality Laboratory. Highly sensitive and precise analytical instrumentation is required for the regulatory analysis of the city's drinking water and wastewater, to ensure that the city provides safe drinking water, and to protect public health.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$150,000	\$375,000	\$125,000	\$200,000	\$0	\$0	\$900,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9221 Funding Source: Water & Sewer Revenues

Project Name: *Addtl Recharge Capacity

Project Description: Provide additional recharge capacity for the continued increase of effluent at the Arrowhead Ranch Water Reclamation Facility due to growth in the Arrowhead Ranch area. This will ensure the ARWR Facility will remain in compliance with existing state permits as a 100 percent consumptive reuse wastewater treatment facility.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$330,000	\$339,900	\$350,098	\$360,601	\$1,971,908

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Water & Sewer Fund (50)

Category: Revenue

Project Number: 9246 Funding Source: Water & Sewer Revenues

Project Name: West Area WWRP

Project Description: Expansion of the existing WAWRF from 4.3/7.0 MGD to 10 MGD.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$4,672,275	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$40,000	\$41,200	\$42,436	\$43,709	\$239,019

Project Number: 9261 Funding Source: Water & Sewer Revenues

Project Name: *Arrowhead WRF

Project Description: The Arrowhead Wastewater Reclamation Plant is being expanded to increase capacity from 2.2 to 5.5 million gallons per day. The plant provides treated effluent for use in landscaped areas in northern Glendale.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$369,196	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T210 Funding Source: Water & Sewer Revenues

Project Name: Arrwhd Wtr Reclam Fac Imps

Project Description: To ensure reliable and safe treatment of wastewater in the Arrowhead area, the treatment plant processes will be upgraded or expanded. This will enable the plant to consistently meet the A+ effluent water quality requirements.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$15,000	\$1,489,825	\$0	\$534,713	\$2,990,108
Operating Impact:		\$0	\$5,000	\$5,150	\$5,305	\$5,464	\$84,561

Project Number: T212 Funding Source: Water & Sewer Revenues

Project Name: Sand Filtrs & Dis Sys - AWRP

Project Description: Replace the aging sand filters and ultra violet light disinfection system at the Arrowhead Water Reclamation Facility.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$457,303	\$5,451,447	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$75,000	\$77,250	\$422,435

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Water & Sewer Fund (50)

Category: Revenue

Project Number: T213 Funding Source: Water & Sewer Revenues

Project Name: Security Enhance Wastewtr Ops

Project Description: Add various security enhancements to the Water Reclamation Facilities, the various effluent recharge facilities, and the various sewer lift stations to achieve compliance with the anticipated requirements of the federal Homeland Security regulations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$1,301,806	\$19,506	\$0	\$0	\$0
Operating Impact:		\$0	\$5,000	\$165,150	\$170,105	\$175,208	\$958,107

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Water (83)				Category: Revenue		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8029 *Pyramid Peak WTP - Solid Exp	\$552,826	\$0	\$0	\$0	\$0	\$0
8051 *Fire Hydrant Replacement	\$1,323,158	\$1,706,925	\$1,706,925	\$0	\$0	\$0
8055 *Backbone Fiber Optic/Cholla WT	\$406,221	\$0	\$0	\$0	\$0	\$0
8056 *Additional Water Capacity	\$33,053,126	\$12,996,453	\$0	\$0	\$0	\$0
9009 *CAP Water Purchase	\$3,441,760	\$0	\$0	\$0	\$0	\$184,120
9011 *Cholla Telemetry	\$724,865	\$0	\$0	\$0	\$0	\$0
9213 *Capacity Improvements	\$28,524	\$0	\$0	\$0	\$0	\$0
9223 *Zone 4 Reservoir Fill Line	\$2,606,620	\$1,184,590	\$0	\$0	\$0	\$0
9224 *Zone 4 WTP to 83rd & Orangewo	\$2,593,639	\$643,220	\$0	\$0	\$0	\$0
9225 *Drinking Water Well Head Trmt	\$637,750	\$0	\$0	\$0	\$0	\$0
9229 *Zone 3 Pump Improvements	\$84,466	\$0	\$0	\$0	\$0	\$0
9232 *Water Zone 4 Improvements	\$1,488,174	\$0	\$0	\$0	\$0	\$0
9234 *Water Distrib. System Eval.	\$40,458	\$0	\$0	\$0	\$0	\$0
9247 *Irrigation	\$632,533	\$0	\$202,541	\$0	\$0	\$0
9249 *Line Replacement & Extension	\$2,243,152	\$3,066,827	\$3,066,827	\$3,066,827	\$3,066,827	\$12,267,307
9263 *Zone 4 Res. & Booster Station	\$271,024	\$0	\$0	\$0	\$0	\$0
9269 *Outer Loop Effluent Line	\$1,753,426	\$0	\$536,500	\$0	\$0	\$0
9272 *Cholla WTP Expansion	\$1,927,951	\$0	\$0	\$0	\$0	\$0
9275 *Pyramid Peak Storage	\$8,225,686	\$0	\$0	\$0	\$0	\$0
9276 *Addtl Treatment Plant Storage	\$1,200,221	\$2,459,061	\$0	\$0	\$0	\$3,735,471
9277 Storage and Recovery Well	\$0	\$0	\$0	\$0	\$0	\$1,945,288
9278 *West Area Reuse Pipelines	\$34,500	\$1,061,000	\$0	\$0	\$0	\$1,061,000
9280 *N River/Agua Fria Storage Proj	\$1,571,198	\$58,845	\$58,845	\$58,845	\$0	\$117,690
9283 *SRP Well 14 & 16	\$212,600	\$0	\$0	\$0	\$0	\$0
9285 *Water System Security	\$2,717,551	\$0	\$0	\$0	\$0	\$0
9286 *Cholla Water Plant Process Imp	\$9,432,286	\$3,492,790	\$0	\$0	\$0	\$0
9287 *Off Project Groundwater Wells	\$1,479,398	\$0	\$0	\$0	\$0	\$0
9288 *Emergency Water Supply	\$196,504	\$0	\$0	\$0	\$0	\$0
9289 Zn 4 WTP to Zn 1 Trans Main	\$525,876	\$708,874	\$0	\$0	\$0	\$0

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Water (83)				Category: Revenue		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
9290 **Regional GAC Plant	\$488,133	\$488,134	\$488,135	\$0	\$0	\$0
9291 **Close Site at 28101 N.63rd Av.	\$50,000	\$0	\$0	\$0	\$0	\$0
9292 **Stadium Water Line	\$1,507,520	\$0	\$0	\$0	\$0	\$0
9625 *Water Line Extension	\$701,604	\$103,440	\$264,850	\$0	\$0	\$580,170
T340 Zn 4 Grndwater Trtment Plant	\$0	\$1,192,131	\$19,258,363	\$3,024,162	\$0	\$2,935,453
T344 83rd Ave. Trn Main Orgewd to Gld	\$0	\$460,429	\$610,921	\$0	\$0	\$0
T345 Orngewood Ave Wtr Trans Mn	\$0	\$686,884	\$835,465	\$719,901	\$0	\$0
T347 67th Ave. Wtr Mn Brdly to Utopia	\$0	\$0	\$0	\$0	\$0	\$440,321
T348 95th A Wtr Trn Lne Orgewd to Gld	\$0	\$0	\$0	\$0	\$0	\$561,308
T349 Acoma Rd Trn Mn Zn 2 GrndTrt P	\$0	\$0	\$0	\$0	\$0	\$774,837
T350 Glendale Ave. Water Trans Mn	\$0	\$0	\$0	\$0	\$0	\$1,523,460
T351 Orngewood Ave Wtr Trans Mn	\$0	\$0	\$0	\$0	\$0	\$1,041,094
T352 Zne 2 Grndwater Trtmnt Plant	\$0	\$0	\$0	\$0	\$0	\$35,121,192
T353 **Pyramid Pk WTP Train #1 Equip	\$0	\$0	\$0	\$0	\$0	\$3,084,500
Total Water Projects:	\$82,152,750	\$30,309,603	\$27,029,372	\$6,869,735	\$3,066,827	\$65,373,211

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Water (83)

Category: Revenue

Project Number: 8029 Funding Source: Water & Sewer Revenues

Project Name: *Pyramid Peak WTP - Solid Exp

Project Description: Installation of additional solids handling facilities to accommodate increased solids production.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$552,826	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8051 Funding Source: Water & Sewer Revenues

Project Name: *Fire Hydrant Replacement

Project Description: Replacement of approximately 930 old fire hydrants. These hydrants are in excess of 25 years old and do not meet current City design guidelines or AWWA M-17 annual inspection recommendations. We are unable to obtain parts and perform routine maintenance which could affect the reliability of the fire hydrant. Not growth related.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$702,458	\$620,700	\$1,706,925	\$1,706,925	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8055 Funding Source: Water & Sewer Revenues

Project Name: *Backbone Fiber Optic/Cholla WT

Project Description: A fiberoptic backbone communications system to support the computerized signal system that will connect to the Cholla Treatment Plant.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$406,221	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8056 Funding Source: Water & Sewer Revenues

Project Name: *Additional Water Capacity

Project Description: Preparation of a "Comprehensive Water Facilities Planning and Design" plan, followed by siting, design and construction of a new 10 million gallon per day (MGD) surface water treatment plant to serve mainly western Glendale with fresh drinking water.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$31,205,512	\$1,847,614	\$12,996,453	\$0	\$0	\$0	\$0
Operating Impact:		\$134,194	\$2,647,100	\$2,726,513	\$2,808,308	\$2,892,556	\$15,817,690

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Water (83)				Category: Revenue			
Project Number:		9009		Funding Source: Water & Sewer Revenues			
Project Name:		*CAP Water Purchase					
Project Description:		Glendale is expected to purchase an additional allocation of 3,053 acre-feet per year of Central Arizona Project water, pending Congressional approval of the Arizona Water Settlements Act.					
Project	Carryover:	FY05-06:	FY 06-07:	FY 07-08:	FY 08-09:	FY09-10:	FY 11-15:
Costs:	\$3,441,760	\$0	\$0	\$0	\$0	\$0	\$184,120
Operating Impact:		\$0	\$270,435	\$278,548	\$286,904	\$295,512	\$1,615,979
Project Number:		9011		Funding Source: Water & Sewer Revenues			
Project Name:		*Cholla Telemetry					
Project Description:		The completion of Phase three of the radio telemetry project will add 1.2 GHz microwave radio communication equipment at the ARWRF, Cholla WTP, PPWTP, WAWRF and the Utilities Department office at the Field Operations Center.					
Project	Carryover:	FY05-06:	FY 06-07:	FY 07-08:	FY 08-09:	FY09-10:	FY 11-15:
Costs:	\$370,516	\$354,349	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$1,500	\$1,545	\$1,591	\$1,639	\$18,963
Project Number:		9213		Funding Source: Water & Sewer Revenues			
Project Name:		*Capacity Improvements					
Project Description:		A pilot study to test the ability of membrane filtration to treat water at the Cholla Water Treatment Plant. This process improves the taste and smell of water.					
Project	Carryover:	FY05-06:	FY 06-07:	FY 07-08:	FY 08-09:	FY09-10:	FY 11-15:
Costs:	\$28,524	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0
Project Number:		9223		Funding Source: Water & Sewer Revenues			
Project Name:		*Zone 4 Reservoir Fill Line					
Project Description:		A dedicated water transmission main (24"/20") to convey drinking water from the proposed Zone 4 Water Treatment Plant (to be located at or near 75th Avenue & Northern) to the existing Zone 4 Reservoir at 79th Avenue & Bethany. A routing study will be needed to determine the best route from the WTP to the Reservoir.					
Project	Carryover:	FY05-06:	FY 06-07:	FY 07-08:	FY 08-09:	FY09-10:	FY 11-15:
Costs:	\$662,025	\$1,944,595	\$1,184,590	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$24,720	\$25,462	\$26,225	\$27,012	\$147,713

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Water (83)

Category: Revenue

Project Number: 9224 Funding Source: Water & Sewer Revenues

Project Name: *Zone 4 WTP to 83rd & Orangewood

Project Description: A 30" water transmission main pipeline intended to convey drinking water from the Zone 4 Water Treatment Plant (exact location not yet determined) into the Zone 4 Water Pressure Zone as far as 83rd Avenue and Orangewood.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$514,139	\$2,079,500	\$643,220	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$24,000	\$24,720	\$25,462	\$26,225	\$143,412	

Project Number: 9225 Funding Source: Water & Sewer Revenues

Project Name: *Drinking Water Well Head Trmt

Project Description: Conduct an engineering study to evaluate the various treatment technologies available to treat arsenic and/or radon at various drinking water wells throughout the City. The USEPA has proposed more stringent Maximum Contaminant Levels that will become effective in the near future.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$506,526	\$131,224	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$8,000	\$8,240	\$8,487	\$8,742	\$47,804	

Project Number: 9229 Funding Source: Water & Sewer Revenues

Project Name: *Zone 3 Pump Improvements

Project Description: This improvement will provide better water pressure for the area of the City located west of 67th Avenue and north of Deer Valley Road.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$84,466	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9232 Funding Source: Water & Sewer Revenues

Project Name: *Water Zone 4 Improvements

Project Description: Water transmission pipeline in Bethany Home Road, 79th to 91st Avenues.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,488,174	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Water (83)

Category: Revenue

Project Number: 9234 Funding Source: Water & Sewer Revenues

Project Name: *Water Distrib. System Eval.

Project Description: Project to determine the physical condition of the City's water distribution system.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$40,458	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9247 Funding Source: Water & Sewer Revenues

Project Name: *Irrigation

Project Description: The downtown flood irrigation system needs some rehabilitation or repair. The work will be done in phases.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$505,181	\$127,352	\$0	\$202,541	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9249 Funding Source: Water & Sewer Revenues

Project Name: *Line Replacement & Extension

Project Description: Replacement/Rehabilitation of Water Lines, throughout the City.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,321,391	\$921,761	\$3,066,827	\$3,066,827	\$3,066,827	\$3,066,827	\$12,267,307
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9263 Funding Source: Water & Sewer Revenues

Project Name: *Zone 4 Res. & Booster Station

Project Description: Installation of a reservoir and booster station to provide additional capacity to the water distribution system in Zone 4.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$271,024	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Water (83)

Category: Revenue

Project Number: 9269 Funding Source: Water & Sewer Revenues

Project Name: *Outer Loop Effluent Line

Project Description: Project to transport, store, recharge, recover and reuse effluent for Arrowhead Ranch and area-wide.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,216,926	\$536,500	\$0	\$536,500	\$0	\$0	\$0
Operating Impact:		\$0	\$56,275	\$57,963	\$59,702	\$61,493	\$336,271

Project Number: 9272 Funding Source: Water & Sewer Revenues

Project Name: *Cholla WTP Expansion

Project Description: Design and construction of facilities at the Cholla WTP to meet solids handling regulations of the EPA.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,927,951	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9275 Funding Source: Water & Sewer Revenues

Project Name: *Pyramid Peak Storage

Project Description: Installation of a new 10-MG Reservoir, piping changes and related process equipment.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$5,122,186	\$3,103,500	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$231,340	\$238,280	\$245,429	\$252,792	\$1,382,368

Project Number: 9276 Funding Source: Water & Sewer Revenues

Project Name: *Addtl Treatment Plant Storage

Project Description: Additional treated water storage to help meet peak day and fire flow demands in Water Pressure Zones 4 & 2.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,200,221	\$0	\$2,459,061	\$0	\$0	\$0	\$3,735,471
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$3,000,000

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Water (83)

Category: Revenue

Project Number: 9277 Funding Source: Water & Sewer Revenues

Project Name: Storage and Recovery Well

Project Description: Project to install one or more water wells for recharge of effluent and recovery of groundwater credits.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,945,288
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$325,000

Project Number: 9278 Funding Source: Water & Sewer Revenues

Project Name: *West Area Reuse Pipelines

Project Description: Reuse water pipelines for WAWRF effluent transmission & distribution.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$34,500	\$0	\$1,061,000	\$0	\$0	\$0	\$1,061,000
Operating Impact:		\$0	\$56,275	\$57,963	\$59,702	\$61,493	\$336,271

Project Number: 9280 Funding Source: Water & Sewer Revenues

Project Name: *N River/Agua Fria Storage Proj

Project Description: A new West Valley underground storage facility that will store additional reclaimed water (effluent) processed at city's expanded West Area Water Reclamation Facility.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$512,353	\$1,058,845	\$58,845	\$58,845	\$58,845	\$0	\$117,690
Operating Impact:		\$47,680	\$169,910	\$175,008	\$180,258	\$185,665	\$1,015,296

Project Number: 9283 Funding Source: Water & Sewer Revenues

Project Name: *SRP Well 14 & 16

Project Description: Utilize SRP wells #14 (located at 51st/Cactus) and #16 (located at 75th/Bethany Home) for additional water resources. Regulatory requirements require the reduction of trihalomethanes in the system.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$212,600	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Water (83)

Category: Revenue

Project Number: 9285 Funding Source: Water & Sewer Revenues

Project Name: *Water System Security

Project Description: Installation of additional or new equipment to provide greater security to the city's water source supply, treatment plants and distribution system.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,440,551	\$1,277,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$189,800	\$195,494	\$201,359	\$207,399	\$1,134,146	

Project Number: 9286 Funding Source: Water & Sewer Revenues

Project Name: *Cholla Water Plant Process Imp

Project Description: Improvements to the Cholla WTP to meet water treatment regulations. Work to be performed during the current 10-yr. CIP will consist mainly of improvements to the existing sand filters and addition of new filters.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$5,790,276	\$3,642,010	\$3,492,790	\$0	\$0	\$0	\$0
Operating Impact:	\$800,000	\$1,092,727	\$1,125,508	\$1,067,600	\$1,099,628	\$6,013,217	

Project Number: 9287 Funding Source: Water & Sewer Revenues

Project Name: *Off Project Groundwater Wells

Project Description: The City will drill additional drinking water wells located off of the SRP area. Up to five new wells will serve pressure Zone 2 and pressure Zone 3. Three wells will be completed by June 2004 and up to two more wells will be completed in June 2006.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,479,398	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9288 Funding Source: Water & Sewer Revenues

Project Name: *Emergency Water Supply

Project Description: Arizona Administrative Code (R18-4-116), requires provision for an alternate source of water in case of a loss of water supply due to major component failure.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$196,504	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Water (83)

Category: Revenue

Project Number: 9289 Funding Source: Water & Sewer Revenues

Project Name: Zn 4 WTP to Zn 1 Trans Main

Project Description: A dedicated 24" water transmission main to convey drinking water from the planned Zone 4 Water Treatment Plant (exact location not yet established) to the existing Zone 1 Transmission Main near 67th Avenue & Orangewood.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$525,876	\$708,874	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$24,000	\$24,720	\$25,462	\$26,225	\$143,412

Project Number: 9290 Funding Source: Water & Sewer Revenues

Project Name: **Regional GAC Plant

Project Description: Co-ownership of a regional GAC regeneration plant and site. Glendale will be a member of the IGA group on this project.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$488,133	\$488,134	\$488,135	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9291 Funding Source: Water & Sewer Revenues

Project Name: **Close Site at 28101 N.63rd Av.

Project Description: Site closure at 28101 N. 63rd Ave.(Pyramid Peak Water Treatment Plant PPWTP).

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9292 Funding Source: Water & Sewer Revenues

Project Name: **Stadium Water Line

Project Description: Installation of new water mains to provide adequate water flows and pressures to the western area immediately adjacent to the new Stadium. This was identified in the Black and Veatch Study (October 2003).

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$1,507,520	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$10,300	\$10,609	\$10,927	\$11,255	\$61,547

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Water (83)

Category: Revenue

Project Number: 9625 Funding Source: Water & Sewer Revenues

Project Name: *Water Line Extension

Project Description: Installation of water line extensions.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$436,754	\$264,850	\$103,440	\$264,850	\$0	\$0	\$580,170
Operating Impact:		\$0	\$5,305	\$5,464	\$5,628	\$5,797	\$31,700

Project Number: T340 Funding Source: Water & Sewer Revenues

Project Name: Zn 4 Grndwater Trtment Plant

Project Description: A new water treatment plant intended to treat 10 million gallons per day (MGD) of groundwater to remove nitrates and other contaminants. This facility will provide needed drinking water when surface water plants are off line during canal dry-ups, etc. and it will help meet peak water demands during the summer months.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$1,192,131	\$19,258,363	\$3,024,162	\$0	\$2,935,453
Operating Impact:		\$0	\$530,000	\$545,900	\$562,277	\$579,147	\$3,167,014

Project Number: T344 Funding Source: Water & Sewer Revenues

Project Name: 83rd Ave. Trn Main Orgewd to Gld

Project Description: A 20" water transmission main to convey water from the new Water Zone 4 Transmission Main in Orangewood to the existing Zone 4 Transmission Main on Glendale Avenue.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$460,429	\$610,921	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$24,000	\$24,720	\$25,462	\$139,234

Project Number: T345 Funding Source: Water & Sewer Revenues

Project Name: Orngewood Ave Wtr Trans Mn

Project Description: A new 24" and 20" Zone 4 Water Transmission Main on Orangewood Avenue from 83rd to 99th Avenues.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$686,884	\$835,465	\$719,901	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$24,000	\$24,720	\$135,179

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Water (83)

Category: Revenue

Project Number: T347 Funding Source: Water & Sewer Revenues

Project Name: 67th Ave. Wtr Mn Brdly to Utopia

Project Description: A new 12" diameter water main which will improve water distribution within Water Pressure Zone 2.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$440,321
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$25,000

Project Number: T348 Funding Source: Water & Sewer Revenues

Project Name: 95th A Wtr Trn Lne Orgewd to Gld

Project Description: A new 16" diameter water transmission main which will improve water distribution within Water Pressure Zone 4.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$561,308
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$25,000

Project Number: T349 Funding Source: Water & Sewer Revenues

Project Name: Acoma Rd Trn Mn Zn 2 GrndTrt P

Project Description: A new 24" diameter water transmission main which will convey water from the planned Zone 2 Groundwater Treatment Plant into Water Pressure Zone 2.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$774,837
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$5,000

Project Number: T350 Funding Source: Water & Sewer Revenues

Project Name: Glendale Ave. Water Trans Mn

Project Description: A new 16" diameter water transmission main which will improve water distribution within Water Pressure Zone 4.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,523,460
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$12,500

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Water (83)

Category: Revenue

Project Number: T351 Funding Source: Water & Sewer Revenues

Project Name: Orngewood Ave Wtr Trans Mn

Project Description: A new 16" water transmission main which will improve water distribution within Water Pressure Zone 4.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,041,094
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$10,000

Project Number: T352 Funding Source: Water & Sewer Revenues

Project Name: Zne 2 Grndwater Trtmnt Plant

Project Description: A new "off project" water treatment plant intended to treat 10 million gallons per day (MGD) of groundwater to remove nitrates and other contaminants. This facility will provide needed drinking water when surface water plants are off line during canal dry-ups, etc. and it will help meet peak water demands during the summer months.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$35,121,192
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$1,230,000

Project Number: T353 Funding Source: Water & Sewer Revenues

Project Name: **Pyramid Pk WTP Train #1 Equip

Project Description: Replace all equipment related to train #1 and any other original treatment equipment at Pyramid Peak WTP. This equipment will be approximately thirty years old. The IGA with Peoria will make them responsible for about 23% of the project costs, estimated at \$709,435.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$3,084,500
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Sewer (84)				Category: Revenue		
Project Name:	FY 05-06:	FY 06-07:	FY 07-08:	FY 08-09:	FY 09-10:	FY 11-15:
8017 67th - 115th, Northern-C'Back	\$514,200	\$652,076	\$652,076	\$3,242,295	\$0	\$6,484,360
8052 *Arrowhead Ranch WRF Bypass	\$87,324	\$0	\$0	\$0	\$0	\$0
8905 *83rd Ave & Bell Road Lift Stat	\$5,778,074	\$0	\$0	\$0	\$0	\$0
9226 *99th Ave Interceptor Line	\$3,192,381	\$0	\$51,170	\$62,004	\$0	\$1,135,745
9227 *Arrowhead Ranch Sewer Odor Co	\$768,993	\$0	\$0	\$0	\$0	\$0
9228 **Camelback Swr Rehab	\$873,904	\$2,058,596	\$0	\$0	\$0	\$0
9233 *Sewer System Evaluation	\$561,580	\$0	\$0	\$0	\$0	\$0
9236 *Arrowhead Sewer Lines	\$1,246,293	\$0	\$1,802,510	\$0	\$0	\$0
9238 *Sewer 99th Ave.W.. Water Meter	\$1,998,603	\$0	\$0	\$0	\$0	\$2,535,998
9240 *Sewers for Areas on Septic Sys	\$886,824	\$0	\$1,061,000	\$0	\$0	\$1,061,000
9248 *67/Ave Swge Lft Sta. Odor Con.	\$2,035,193	\$457,855	\$457,855	\$304,337	\$0	\$0
9258 91st Ave. Construction	\$7,700,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$15,000,000
9271 *Sewer Master Plan	\$98,110	\$0	\$0	\$0	\$0	\$0
9273 *61st Ave. Sewer Line	\$457,531	\$0	\$0	\$0	\$0	\$0
9274 67th Ave. Lift Station	\$0	\$315,143	\$791,308	\$260,769	\$0	\$0
9281 *67th and 83rd Avenue SLS Mode	\$486,569	\$0	\$0	\$0	\$0	\$1,322,870
9284 *CMOM Implementation	\$905,821	\$254,536	\$254,536	\$263,733	\$0	\$1,316,920
9623 *Sewer Line Replacement	\$2,362,983	\$1,675,927	\$2,043,044	\$2,013,906	\$0	\$6,082,148
9624 *Sewer Line Extension	\$353,217	\$263,125	\$0	\$97,613	\$259,375	\$1,246,975
T361 Bethany Hme Rd Interceptor	\$0	\$0	\$0	\$2,056,320	\$0	\$0
Total Sewer Projects:	\$30,307,600	\$8,677,258	\$10,113,499	\$11,300,977	\$3,259,375	\$36,186,016

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Sewer (84)

Category: Revenue

Project Number: 8017 Funding Source: Water & Sewer Revenues

Project Name: 67th - 115th, Northern-C'Back

Project Description: Installation of new sewer lines to relieve existing sewer mains as identified by HDR Sewer Depth Study of December 2000. These sewers are growth related.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$514,200	\$652,076	\$652,076	\$3,242,295	\$0	\$6,484,360
Operating Impact:		\$10,440	\$15,903	\$16,382	\$16,873	\$17,379	\$95,030

Project Number: 8052 Funding Source: Water & Sewer Revenues

Project Name: *Arrowhead Ranch WRF Bypass

Project Description: A study will look into the changes and improvements necessary to divert the sanitary sewer flow from the ARWRF to the 91st Avenue Wastewater Treatment Plant (WWTP).

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$87,324	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8905 Funding Source: Water & Sewer Revenues

Project Name: *83rd Ave & Bell Road Lift Stat

Project Description: Relocation of the 83rd Avenue and Bell Road sewage lift station.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$5,778,074	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9226 Funding Source: Water & Sewer Revenues

Project Name: *99th Ave Interceptor Line

Project Description: The main sewer line to the Sub-Regional Operating Group (SROG) needs to be inspected and possibly rehabilitated.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$2,014,700	\$1,177,681	\$0	\$51,170	\$62,004	\$0	\$1,135,745
Operating Impact:		\$400,000	\$412,000	\$424,360	\$437,091	\$450,204	\$2,461,897

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Sewer (84)

Category: Revenue

Project Number: 9227 Funding Source: Water & Sewer Revenues

Project Name: *Arrowhead Ranch Sewer Odor Con

Project Description: Permanent hydrogen peroxide chemical dosing stations will be built along the larger diameter (15" - 42") sewer mains in the Arrowhead Ranch area to control the odor of sewer gases.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$191,949	\$577,044	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$23,411	\$50,573	\$52,091	\$53,654	\$55,264	\$302,201

Project Number: 9228 Funding Source: Water & Sewer Revenues

Project Name: **Camelback Swr Rehab

Project Description: To replace the sewer and concrete structures in this area over the next two fiscal years. Two former meter station structures need to be permanently abandoned and one 24-inch sewer pipe has to be permanently plugged and abandoned. Three sewer siphons need to be replaced as they will conflict with the drainage line for the Flood Control District.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$873,904	\$2,058,596	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9233 Funding Source: Water & Sewer Revenues

Project Name: *Sewer System Evaluation

Project Description: A 5- year project, now in its 4th year, to evaluate the condition of the City's sewer system and develop a systematic plan for rehabilitating and replacing deteriorated sewers and manholes.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$561,580	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9236 Funding Source: Water & Sewer Revenues

Project Name: *Arrowhead Sewer Lines

Project Description: The rehabilitation or replacement of various wastewater collection lines in the Arrowhead Ranch area will improve sewer flow conditions and reduce sewer odors. The work will be done in phases.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$660,593	\$585,700	\$0	\$1,802,510	\$0	\$0	\$0
Operating Impact:		\$0	\$10,000	\$10,300	\$10,609	\$10,927	\$59,755

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Sewer (84)

Category: Revenue

Project Number: 9238 Funding Source: Water & Sewer Revenues

Project Name: *Sewer 99th Ave.W.. Water Meter

Project Description: The multi-cities SROG organization is currently testing a prototype sewage metering station in Scottsdale. Upon completion of the study (about March 2004), the SROG cities will be required to construct their sewage metering stations equal to the approved prototype metering station.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,998,603	\$0	\$0	\$0	\$0	\$0	\$2,535,998
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$109,552

Project Number: 9240 Funding Source: Water & Sewer Revenues

Project Name: *Sewers for Areas on Septic Sys

Project Description: Installation of sewers in areas currently on septic systems.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$886,824	\$0	\$0	\$1,061,000	\$0	\$0	\$1,061,000
Operating Impact:		\$0	\$93,936	\$96,754	\$99,656	\$102,646	\$561,312

Project Number: 9248 Funding Source: Water & Sewer Revenues

Project Name: *67/Ave Swge Lft Sta. Odor Con.

Project Description: Permanent hydrogen peroxide chemical dosing stations will be built along the larger diameter (15" - 48") sewer mains located south of Bell Road to control the odor of sewer gases. The target locations for these permanent sites will be identified by the Utilities Department prior to the start of design.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,577,338	\$457,855	\$457,855	\$457,855	\$304,337	\$0	\$0
Operating Impact:		\$100,373	\$117,034	\$133,745	\$150,508	\$167,324	\$914,989

Project Number: 9258 Funding Source: Water & Sewer Revenues

Project Name: 91st Ave. Construction

Project Description: Payments to Phoenix/SubRegional Operating Group (SROG) for Glendale's participation in the wastewater treatment plant upgrades and expansion to the existing 153 million gallons (mgd) per day facility.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$7,700,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$15,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Sewer (84)

Category: Revenue

Project Number: 9271 Funding Source: Water & Sewer Revenues

Project Name: *Sewer Master Plan

Project Description: A project which will update the City's sewer master plan and sewer model.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$98,110	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9273 Funding Source: Water & Sewer Revenues

Project Name: *61st Ave. Sewer Line

Project Description: As flows reach build out population proportions, the pumps in the sewage lift station will have to be replaced.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$457,531	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9274 Funding Source: Water & Sewer Revenues

Project Name: 67th Ave. Lift Station

Project Description: The material condition of this SLS (Sewage Lift Station) has deteriorated and requires equipment upgrades in order to assure customer satisfaction and public safety. This station is both essential to satisfy CMOM (Capacity Assurance Management Operation and Maintenance Program) regulations taking effect in the near future.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$315,143	\$791,308	\$260,769	\$0	\$0
Operating Impact:		\$0	\$25,000	\$33,750	\$34,763	\$35,806	\$195,798

Project Number: 9281 Funding Source: Water & Sewer Revenues

Project Name: *67th and 83rd Avenue SLS Mode

Project Description: This Sewage Lift Station (SLS) located in the Arrowhead Ranch Area, will need to be upsized due to population growth in Northwest Glendale. As wastewater flow reaches build-out population projections, the pumps in the sewage lift station will have to be replaced beginning in FY 2011.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$486,569	\$0	\$0	\$0	\$0	\$0	\$1,322,870
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$90,000

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Sewer (84)

Category: Revenue

Project Number: 9284 Funding Source: Water & Sewer Revenues

Project Name: *CMOM Implementation

Project Description: The United States Environmental Protection Agency (USEPA) has mandated a new Capacity Management Operations and Maintenance (CMOM) program for the sanitary sewer systems nation wide. The proposed program will assist in protecting the sewer system from sanitary sewer overflows.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$651,285	\$254,536	\$254,536	\$254,536	\$263,733	\$0	\$1,316,920
Operating Impact:		\$58,489	\$62,648	\$64,527	\$66,463	\$68,457	\$374,349

Project Number: 9623 Funding Source: Water & Sewer Revenues

Project Name: *Sewer Line Replacement

Project Description: Replacement/Rehabilitation of existing sewer lines in various locations. Projects will be developed as funds are available.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$2,062,864	\$300,119	\$1,675,927	\$2,043,044	\$2,013,906	\$0	\$6,082,148
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9624 Funding Source: Water & Sewer Revenues

Project Name: *Sewer Line Extension

Project Description: Sewer extension at various locations.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$263,208	\$90,009	\$263,125	\$0	\$97,613	\$259,375	\$1,246,975
Operating Impact:		\$50,489	\$46,355	\$47,746	\$49,178	\$50,654	\$276,993

Project Number: T361 Funding Source: Water & Sewer Revenues

Project Name: Bethany Hme Rd Interceptor

Project Description: An interceptor sewer along the Bethany Home Road alignment from 83rd to 95th Avenues. The interceptor is designed to intercept flows from the existing sewers in 83rd & 91st Avenues that had to be altered due to construction of the Bethany Home Outfall Channel (DHOC) project being installed by the Maricopa County Flood Control District (MCFCD).

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$2,056,320	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$30,000	\$30,900	\$266,474

*Project includes carryover funding

** New Project

TRANSPORTATION

This category involves several funding sources including street revenue, G.O. Bonds, Development Impact Fees and the half-cent transportation sales tax approved by voters in 2001. The half-cent sales tax will help fund improvement projects for all modes of transportation including transit, street, bicycle, pedestrian and aviation.

Over the next few years, transit projects from the half-cent sales tax will include projects dealing with bus service levels, mini-buses, bus stop facilities and light rail transit. The street element of the Transportation Plan emphasizes improvements at major intersections as well as improvements along major streets. Other projects and programs in the Transportation Plan include closing the gaps in the bicycle system, enhancing pedestrian facilities in activity centers and supporting economic development activities at the airport.

Projects funded through HURF revenue bonds include the completion of many street improvements. These include Bethany Home Road between 75th Avenue and 83rd Avenue, 67th Avenue – Camelback to Grand, and construction of a sound wall along Loop 101 between 75th and 51st Avenues. In FY 2005-06 funding is identified for construction of street improvements on Bethany Home from 91st to 99th Avenue.

Projects funded through Streets G.O. bonds include street beautification and bicycle underpass across 51st Avenue and Cactus Road at the Arizona Canal. Street Beautification includes the installation of streetscape and aesthetic improvements along various streets throughout the City in accordance with the Arterial Street Landscape Program. Street Scallops a program designed to widen collector streets to City standards will receive FY 2006-15 funding from the Transportation Sales Tax and carryover in Street Construction bonds.

Street projects that will be funded with Development Impact Fees include the matching money for developmental agreements for street arterial improvements in FY 2005-06 through FY 2009-10, the installation of traffic signals at various locations throughout the City as required by growth; and the acquisition of necessary right of way and ½ street improvements, including an adjacent frontage road, upon development of south half of Missouri Avenue.

The Transportation Grant fund was established during FY 2003-04 to accommodate Transportation grants for capital projects from federal and state government. The grants in this category are open, competitive grant programs and are awarded through a competitive review process. Grant projects are budgeted in Transportation grants when the city receives notification that the project has been approved for grant funding. Transportation projects in which the city applies for reimbursement in a future year are budgeted in the Transportation Sales Tax fund and any reimbursements are credited as grant revenue when received.

Above: Luke Link Bus

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Transportation Construct (33)				Category: Transportation		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8592 *Pavement Preservation	\$136,452	\$0	\$0	\$0	\$0	\$0
9380 Arrowhead Ped Enhancements	\$67,485	\$793,384	\$0	\$0	\$0	\$0
9381 Airport-Northwest Land Purch.	\$50,000	\$0	\$0	\$0	\$0	\$0
9382 Airport - Eastside Utilities	\$18,125	\$0	\$0	\$0	\$0	\$0
9383 **L101/BH TI-South Half	\$6,441,750	\$0	\$0	\$0	\$0	\$0
9384 **Maryland Ave.:51st-59th	\$204,500	\$1,886,512	\$0	\$0	\$0	\$0
9385 **95th Ave Maryland-BH Road	\$3,985,800	\$0	\$0	\$0	\$0	\$0
9386 **Street Scallop	\$447,584	\$718,597	\$720,651	\$1,231,881	\$723,730	\$3,592,987
9444 *Buses / Vans	\$644,635	\$220,000	\$140,336	\$439,196	\$267,680	\$2,472,027
9445 *Smart Traffic Signals	\$2,663,533	\$2,040,890	\$0	\$0	\$0	\$0
9446 *Bus Pullouts	\$29,719	\$0	\$0	\$289,091	\$297,764	\$1,628,296
9447 Grand Ave Access Enhancements	\$2,063,967	\$5,371,815	\$2,228,072	\$0	\$0	\$0
9448 *Intersection Improvements	\$1,469,440	\$1,046,062	\$0	\$0	\$0	\$0
9450 51st / Camelback to Peoria	\$1,046,127	\$5,184,653	\$0	\$0	\$0	\$0
9453 *Bus Stops and Shelters	\$254,637	\$104,806	\$107,950	\$111,189	\$114,525	\$626,266
9454 *Transit Support Capital	\$309,319	\$209,612	\$215,901	\$222,378	\$229,049	\$1,445,939
9455 *L101/Maryland Park and Ride	\$1,989,008	\$0	\$0	\$0	\$0	\$0
9456 Northern Pkwy L101 - Grand	\$613,500	\$321,730	\$224,550	\$111,189	\$114,525	\$626,266
9457 Light Rail Transit System	\$306,750	\$419,225	\$1,079,504	\$1,111,890	\$1,145,246	\$106,971,923
9459 *63rd/Grand Ave-Olive Bike Rte	\$305,440	\$760,892	\$0	\$0	\$0	\$0
9462 *General Engineering Contract	\$2,810,050	\$1,068,637	\$833,537	\$0	\$0	\$0
9463 *59th Ave.: Grand to Loop 101	\$768,623	\$7,873,938	\$7,544,294	\$0	\$0	\$0
9464 *Lane Drop Elimination Project	\$222,861	\$0	\$0	\$0	\$0	\$0
9465 *Bridge-Grand Canal @ Missouri	\$61,172	\$0	\$0	\$0	\$0	\$0
9466 *Bethany Home - 83rd to 99th	\$1,311,000	\$0	\$0	\$0	\$0	\$0
9467 Downtown Ped Circulation	\$533,892	\$4,002,302	\$0	\$0	\$0	\$0
9468 *Grand Ave Grade Separation Enh	\$377,695	\$0	\$0	\$0	\$0	\$0
9469 *Smart Traffic Signal Equipment	\$475,208	\$0	\$0	\$0	\$0	\$0
9470 Grand Canal Multi-use Pathway	\$51,148	\$736,788	\$0	\$0	\$0	\$0

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: Transportation Construct (33)			Category: Transportation			
Project Name:	FY 05-06:	FY 06-07:	FY 07-08:	FY 08-09:	FY 09-10:	FY 11-15:
9471 *Airport Master Plan Update	\$5,000	\$0	\$0	\$0	\$0	\$0
9472 *Bike: Widen Bridge, Glen/New R	\$125,900	\$0	\$0	\$0	\$0	\$0
9473 Northern Pkwy L303 - Dysart	\$613,500	\$1,661,398	\$5,919,974	\$4,006,742	\$0	\$0
9474 *Cardinal-Coyote - Ped Circulat	\$679,571	\$2,278,425	\$0	\$0	\$0	\$0
9475 *Replace Fencing - Airport	\$8,049	\$0	\$0	\$0	\$0	\$0
9476 *Runway Protection Zone LandPch	\$283,622	\$0	\$0	\$0	\$0	\$0
9477 57th / Skunk Creek	\$228,000	\$2,729,173	\$0	\$0	\$0	\$0
9478 *67th Ave.:Camelback to Grand	\$1,998,305	\$0	\$0	\$0	\$0	\$0
9479 *67th Ave.: Olive to Bell	\$2,085,133	\$0	\$0	\$0	\$0	\$0
9480 *Catlin Court Alley (Match)	\$539,015	\$0	\$0	\$0	\$0	\$0
9481 *L101/Maryland Overpass to P&R	\$3,803,419	\$294,404	\$0	\$0	\$0	\$0
9482 51st Ave/Bell Intersection Imp	\$20,450	\$291,361	\$0	\$0	\$0	\$0
9483 *Bethany Home:59th-67th Safety	\$33,420	\$0	\$0	\$0	\$0	\$0
9484 *Airport-Tower & Radio Upgrade	\$20,773	\$0	\$0	\$0	\$0	\$0
9485 *Signal Computerization	\$223,500	\$0	\$0	\$0	\$0	\$0
9486 *75th/83rd/Glendale - St. Imp.	\$2,282,810	\$1,721,146	\$0	\$0	\$0	\$0
9487 *75th Ave/Bethany Home	\$447,694	\$0	\$0	\$0	\$0	\$0
9488 *L101 North Park & Ride Lot	\$20,000	\$0	\$0	\$1,111,890	\$0	\$3,866,954
9489 *Blunt End Safety Improvements	\$135,660	\$0	\$0	\$0	\$0	\$0
9490 43rd Ave Bethany Home-Peoria	\$1,163,605	\$1,707,795	\$0	\$0	\$0	\$0
9491 59th Ave/Bethany Hme Intersect	\$20,450	\$343,765	\$0	\$0	\$0	\$0
9493 Transit Center	\$0	\$2,685,000	\$0	\$673,229	\$2,141,610	\$3,796,390
9494 Northern Pkwy Dysart - L101	\$613,500	\$321,730	\$224,550	\$111,189	\$114,525	\$626,266
9495 63rd Ave @ Loop101-Bike Bridge	\$261,760	\$3,053,006	\$0	\$0	\$0	\$0
9496 *Airport - Security Upgrade	\$128,750	\$0	\$0	\$0	\$0	\$0
9497 *Airport - Eastside Access Road	\$727,251	\$0	\$0	\$0	\$0	\$0
9498 75th Ave.:D. Valley-Hillcrest	\$30,675	\$429,706	\$0	\$0	\$0	\$0
9499 New River - Multi-use Pathway	\$222,905	\$2,606,531	\$0	\$0	\$0	\$0
T085 Airport-Runway/Taxiway Asph.	\$0	\$26,201	\$0	\$0	\$0	\$0

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Transportation Construct (33)

Category: Transportation

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
T094 Old Roma Alley Ped Project	\$0	\$226,982	\$0	\$0	\$0	\$0
T096 Downtown Park-and-Ride	\$0	\$0	\$0	\$0	\$0	\$7,300,191
T097 Expanded Safety Program	\$0	\$0	\$0	\$85,615	\$229,049	\$1,252,535
T099 LRT St. Related Improvements	\$0	\$0	\$0	\$0	\$0	\$6,541,597
T108 **Glendale Sports Facilities	\$0	\$2,454,000	\$0	\$0	\$0	\$0
T301 Loop 101 North Park & Ride	\$0	\$3,000,000	\$0	\$0	\$0	\$0
Total Transportation Construct Projects:	\$46,382,137	\$58,590,466	\$19,239,319	\$9,505,479	\$5,377,703	\$140,747,637

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Construct (33)

Category: Transportation

Project Number: 8592 Funding Source: Half Cent Sales Tax

Project Name: *Pavement Preservation

Project Description: This project will Crack seal and slurry the airport runway and apron.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$136,452	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9380 Funding Source: Half Cent Sales Tax

Project Name: Arrowhead Ped Enhancements

Project Description: Provide pedestrian/bicycle improvements in the Arrowhead Town Center area to increase safety for pedestrians/cyclists, and improve connections to stores and services. Project cost decreased due to reassessment of area needs.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$67,485	\$793,384	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$11,000	\$11,330	\$11,670	\$63,816

Project Number: 9381 Funding Source: Half Cent Sales Tax

Project Name: Airport-Northwest Land Purch.

Project Description: Purchase six acres at the southeast corner of Glendale and Glen Harbor Blvd to ensure continuity of land use. FAA/ADOT grant funding in the amount of \$950,000 will be available in FY 2006.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9382 Funding Source: Half Cent Sales Tax

Project Name: Airport - Eastside Utilities

Project Description: Install utilities east of the Glendale airport for the Airport Business Park. FAA/ADOT grants for \$237,500 in FY 2006. Transportation half cent sales tax funds (Fund 33) will provide a \$18,125 match for this project in FY 2006.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$18,125	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Construct (33)

Category: Transportation

Project Number: 9383 Funding Source: Half Cent Sales Tax

Project Name: **L101/BH TI-South Half

Project Description: Construct south half of new traffic interchange.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$6,441,750	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9384 Funding Source: Half Cent Sales Tax

Project Name: **Maryland Ave.:51st-59th

Project Description: Widening existing street from two lane to four lane facility with curbs, gutters and sidewalks.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$204,500	\$1,886,512	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$600	\$618	\$637	\$3,481

Project Number: 9385 Funding Source: Half Cent Sales Tax

Project Name: **95th Ave Maryland-BH Road

Project Description: Provide funding and construction administration for street improvements and bridge construction on 95th Avenue over the Grand Canal and Bethany Home Outfall Channel.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$3,985,800	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$7,486	\$7,711	\$7,942	\$8,181	\$44,733

Project Number: 9386 Funding Source: Half Cent Sales Tax

Project Name: **Street Scallop

Project Description: A planned program to widen collector streets to city standards in areas where sections remain unimproved. Includes curb, gutter, sidewalk and streetlighting.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$447,584	\$718,597	\$720,651	\$1,231,881	\$723,730	\$3,592,987
Operating Impact:		\$0	\$2,500	\$2,575	\$2,652	\$2,732	\$14,939

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Construct (33)

Category: Transportation

Project Number: 9444 Funding Source: Half Cent Sales Tax

Project Name: *Buses / Vans

Project Description: Additional buses and vans will be needed to replace worn out buses and vans. New buses will be added to expand Dial-A-Ride and circulator service to include weekend, evening and more frequent service.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$260,635	\$384,000	\$220,000	\$140,336	\$439,196	\$267,680	\$2,472,027
Operating Impact:		\$13,200	\$50,600	\$51,000	\$51,000	\$51,000	\$278,889

Project Number: 9445 Funding Source: Half Cent Sales Tax

Project Name: *Smart Traffic Signals

Project Description: A smart traffic signal system will be implemented that includes more left turn arrows, roadway sensors and fiber optic connections to a control center to make traffic signals more responsive.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$534,130	\$2,129,403	\$2,040,890	\$0	\$0	\$0	\$0
Operating Impact:		\$26,300	\$27,089	\$27,902	\$28,739	\$29,601	\$161,870

Project Number: 9446 Funding Source: Half Cent Sales Tax

Project Name: *Bus Pullouts

Project Description: Bus pull-outs will be provided at major intersections where there are bus route extensions and new bus routes.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$29,719	\$0	\$0	\$0	\$289,091	\$297,764	\$1,628,296
Operating Impact:		\$0	\$0	\$0	\$300	\$309	\$1,690

Project Number: 9447 Funding Source: Half Cent Sales Tax

Project Name: Grand Ave Access Enhancements

Project Description: Spot street improvements for local access enhancements along Grand Avenue.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$2,063,967	\$5,371,815	\$2,228,072	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$189,282	\$194,960	\$200,809	\$1,098,107

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Construct (33)

Category: Transportation

Project Number: 9448 Funding Source: Half Cent Sales Tax

Project Name: *Intersection Improvements

Project Description: Design and construct turning lanes and other improvements (such as median barriers and lane extensions) at warranted intersections.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$446,940	\$1,022,500	\$1,046,062	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9450 Funding Source: Half Cent Sales Tax

Project Name: 51st / Camelback to Peoria

Project Description: Intersection improvements including medians, turning lanes, bus pullouts and bus shelters for five intersections. The City of Glendale will apply for a \$500,000 Hazard Elimination System grant in 2006 and 2007 and a \$2.6 million Congestion Mitigation Air Quality Grant (CMAQ) in 2010.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$1,046,127	\$5,184,653	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$4,470	\$4,604	\$4,742	\$4,884	\$26,710

Project Number: 9453 Funding Source: Half Cent Sales Tax

Project Name: *Bus Stops and Shelters

Project Description: Bus shelters, with shade and seating, will be provided where bus transfers occur and at other high-demand locations. Benches will be provided at other bus stops as warranted.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$101,262	\$153,375	\$104,806	\$107,950	\$111,189	\$114,525	\$626,266
Operating Impact:		\$3,750	\$3,863	\$3,978	\$4,098	\$4,221	\$23,080

Project Number: 9454 Funding Source: Half Cent Sales Tax

Project Name: *Transit Support Capital

Project Description: For delivery of transit services, additional capital expenditures are needed, including computer equipment, support vehicles and radio system.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$104,819	\$204,500	\$209,612	\$215,901	\$222,378	\$229,049	\$1,445,939
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Construct (33)

Category: Transportation

Project Number: 9455 Funding Source: Half Cent Sales Tax

Project Name: *L101/Maryland Park and Ride

Project Description: Construct a Park-and-Ride lot near Loop 101 and Maryland Avenue. This project includes paving for the parking area. An FTA grant for \$2,819,236 is available in FY 2006. This project may have a future IGA. Total funding for this project is \$4,426,875.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$381,369	\$1,607,639	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$33,000	\$33,990	\$35,010	\$36,060	\$197,191

Project Number: 9456 Funding Source: Half Cent Sales Tax

Project Name: Northern Pkwy L101 - Grand

Project Description: Preliminary engineering and design, right-of-way acquisition, interim roadway construction on Northern Avenue to facilitate the flow of east-west traffic.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$613,500	\$321,730	\$224,550	\$111,189	\$114,525	\$626,266
Operating Impact:		\$0	\$20,600	\$21,218	\$21,855	\$22,510	\$123,095

Project Number: 9457 Funding Source: Half Cent Sales Tax

Project Name: Light Rail Transit System

Project Description: Planning studies, design, land acquisition and construction of light rail facility to be located on an alignment to be determined. Federal and regional grants will fund 60% of the project. This project may have a future IGA.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$306,750	\$419,225	\$1,079,504	\$1,111,890	\$1,145,246	\$106,971,923
Operating Impact:		\$0	\$0	\$15,000	\$15,450	\$15,914	\$87,022

Project Number: 9459 Funding Source: Half Cent Sales Tax

Project Name: *63rd/Grand Ave-Olive Bike Rte

Project Description: Roadway widening, paving and striping of approximately 1.5 miles along 63rd Avenue. Project supports Park and Recreation proposed bicycle facility/park development near 63rd and Northern.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$240,000	\$65,440	\$760,892	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Construct (33)

Category: Transportation

Project Number: 9462 Funding Source: Half Cent Sales Tax

Project Name: *General Engineering Contract

Project Description: Professional engineering for preparation of design concepts and oversight of final design and construction of transportation projects.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$228,800	\$2,581,250	\$1,068,637	\$833,537	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9463 Funding Source: Half Cent Sales Tax

Project Name: *59th Ave.: Grand to Loop 101

Project Description: Spot improvements along 59th Avenue, including the elimination of lane drops, adding turn lanes, selected widening, medians and landscaping.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$499,927	\$268,696	\$7,873,938	\$7,544,294	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$54,000	\$55,620	\$57,289	\$313,278

Project Number: 9464 Funding Source: Half Cent Sales Tax

Project Name: *Lane Drop Elimination Project

Project Description: Elimination of lane drops in congested areas along major arterials within the city.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$222,861	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9465 Funding Source: Half Cent Sales Tax

Project Name: *Bridge-Grand Canal @ Missouri

Project Description: Construct a new bridge over the Grand Canal in the area of Missouri and 79th Avenue for bicycle and pedestrian access.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$61,172	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Construct (33)

Category: Transportation

Project Number: 9466 Funding Source: Half Cent Sales Tax

Project Name: *Bethany Home - 83rd to 99th

Project Description: Major street improvements. This project will assist in the completion of an existing Engineering Capital Project (Project Number 8820). Construction of new roadway, as an extension of Bethany Home Road (in cooperation with the Flood Control District).

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,311,000	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9467 Funding Source: Half Cent Sales Tax

Project Name: Downtown Ped Circulation

Project Description: Pedestrian circulation enhancements in the Downtown Central Business District to improve connections to stores and services. The city will pursue a Congestion Mitigation Air Quality (CMAQ) grant in FY 2010.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$533,892	\$4,002,302	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$70,000	\$72,100	\$74,263	\$406,101

Project Number: 9468 Funding Source: Half Cent Sales Tax

Project Name: *Grand Ave Grade Separation Enh

Project Description: Provides funds to enhance the beautification of the ADOT bridge structure at Northern Avenue.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$42,765	\$334,930	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9469 Funding Source: Half Cent Sales Tax

Project Name: *Smart Traffic Signal Equipment

Project Description: Purchase of cabinets, trailers, etc for smart traffic signals (ITS).

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$475,208	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Construct (33)

Category: Transportation

Project Number: 9470 Funding Source: Half Cent Sales Tax

Project Name: Grand Canal Multi-use Pathway

Project Description: Construct a multi-use pathway from Bethany Home Road at 91st Avenue along Grand Avenue to New River.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$51,148	\$736,788	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$32,130	\$33,094	\$34,087	\$35,109	\$191,992

Project Number: 9471 Funding Source: Half Cent Sales Tax

Project Name: *Airport Master Plan Update

Project Description: This project will help determine the effects on the airport in connection with all of the nearby development.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9472 Funding Source: Half Cent Sales Tax

Project Name: *Bike: Widen Bridge, Glen/New R

Project Description: Bridge reconstruction and widening for bicycle and pedestrian access over New River on Glendale Avenue.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$125,900	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9473 Funding Source: Half Cent Sales Tax

Project Name: Northern Pkwy L303 - Dysart

Project Description: Preliminary engineering and design, right-of-way acquisition, interim roadway construction on Northern Avenue to facilitate the flow of east-west traffic.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$613,500	\$1,661,398	\$5,919,974	\$4,006,742	\$0	\$0
Operating Impact:		\$0	\$20,000	\$20,600	\$21,218	\$21,855	\$119,510

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Construct (33)

Category: Transportation

Project Number: 9474 Funding Source: Half Cent Sales Tax

Project Name: *Cardinal-Coyote - Ped Circulat

Project Description: Pedestrian circulation facilities in the Cardinal/Coyote stadium and arena complex.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$520,000	\$159,571	\$2,278,425	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$30,625	\$31,544	\$32,490	\$177,669

Project Number: 9475 Funding Source: Half Cent Sales Tax

Project Name: *Replace Fencing - Airport

Project Description: This project will replace the existing 4' fence with a new 6' security fence.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$8,049	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9476 Funding Source: Half Cent Sales Tax

Project Name: *Runway Protection Zone LandPch

Project Description: Purchase 36 acres of land for the runway protection zone.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$33,622	\$250,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9477 Funding Source: Half Cent Sales Tax

Project Name: 57th / Skunk Creek

Project Description: Construction of bridge on 57th Avenue over Skunk Creek.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$228,000	\$2,729,173	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$638	\$657	\$677	\$3,701

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Construct (33)

Category: Transportation

Project Number: 9478 Funding Source: Half Cent Sales Tax

Project Name: *67th Ave.:Camelback to Grand

Project Description: Intersection improvements including medians, turning lanes, bus pullouts and bus shelters for 67th Avenue/Glendale Avenue and 67th Avenue/Camelback Road. The funding programmed in FY 2005/2006 is for construction.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,530,000	\$468,305	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$533	\$1,600	\$1,648	\$1,697	\$1,748	\$9,561

Project Number: 9479 Funding Source: Half Cent Sales Tax

Project Name: *67th Ave.: Olive to Bell

Project Description: Intersection improvements including medians, turning lanes, bus pullouts and bus shelters lanes for four intersections on 67th Ave from Olive Avenue to Bell Road.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$343,259	\$1,741,874	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$957	\$986	\$1,015	\$1,046	\$5,719

Project Number: 9480 Funding Source: Half Cent Sales Tax

Project Name: *Catlin Court Alley (Match)

Project Description: Project includes underground utilities, night safety street lighting, realigning and widening the existing path, landscaping, seating walls and niches, public art alcoves, alley entry/exit features, shared used etiquette and signage.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$539,015	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9481 Funding Source: Half Cent Sales Tax

Project Name: *L101/Maryland Overpass to P&R

Project Description: Construct an overpass with HOV connection to the park and ride lot. In July 2004 the City of Glendale entered into an Intergovernmental Agreement (IGA) with ADOT for final design of this overpass.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$2,800,191	\$1,003,228	\$294,404	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Construct (33)

Category: Transportation

Project Number: 9482 Funding Source: Half Cent Sales Tax

Project Name: 51st Ave/Bell Intersection Imp

Project Description: Intersection improvements including medians, turning lanes, bus pullouts, and bus shelters at 51st Avenue and Bell Road.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$20,450	\$291,361	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$250	\$258	\$265	\$1,450

Project Number: 9483 Funding Source: Half Cent Sales Tax

Project Name: *Bethany Home:59th-67th Safety

Project Description: Install lighting improvements and median island for bicyclist and pedestrian safety. Total construction cost is \$528,000 with ADOT paying 94.3% or \$498,000 of total construction cost. ADOT will oversee the project.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$3,420	\$30,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$190	\$196	\$202	\$208	\$1,135

Project Number: 9484 Funding Source: Half Cent Sales Tax

Project Name: *Airport-Tower & Radio Upgrade

Project Description: The radios in the tower are very old and outdated. The new radios will increase safety and reduce maintenance costs.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$7,582	\$13,191	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$1,000	\$1,030	\$1,061	\$1,093	\$5,975

Project Number: 9485 Funding Source: Half Cent Sales Tax

Project Name: *Signal Computerization

Project Description: Funding for this project provides for the installation of fiber optic cable & conduit to support the computerized signal system. This project will provide the match for a Congestion Mitigation Air Quality (CMAQ) grant project administered by ADOT. Project cost reflect Glendale's share. The Federal share of the cost is \$894,000.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$117,512	\$105,988	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Construct (33)

Category: Transportation

Project Number: 9486 Funding Source: Half Cent Sales Tax

Project Name: *75th/83rd/Glendale - St. Imp.

Project Description: Intersection improvements including medians, turning lanes, bus pullouts and bus shelters at 75th Ave and Glendale Avenue and Camelback Road. Project also includes street widening along Glendale Ave from 75th to 83rd Ave.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$384,641	\$1,898,169	\$1,721,146	\$0	\$0	\$0	\$0
Operating Impact:		\$3,828	\$3,943	\$4,061	\$4,183	\$4,308	\$23,560

Project Number: 9487 Funding Source: Half Cent Sales Tax

Project Name: *75th Ave/Bethany Home

Project Description: Intersection improvements including medians, turning lanes, bus pullouts and bus shelters at 75th Avenue and Bethany Home Road.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$7,140	\$440,554	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$250	\$258	\$265	\$273	\$1,494

Project Number: 9488 Funding Source: Half Cent Sales Tax

Project Name: *L101 North Park & Ride Lot

Project Description: Acquisition of land in FY 2008-09 for Park-and-Ride lot near Loop 101 in north Glendale, and design and construct Park-&-Ride in Fiscal Year 2014. This project may have a IGA.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$20,000	\$0	\$0	\$0	\$1,111,890	\$0	\$3,866,954
Operating Impact:		\$0	\$0	\$0	\$0	\$11,000	\$76,653

Project Number: 9489 Funding Source: Half Cent Sales Tax

Project Name: *Blunt End Safety Improvements

Project Description: Mitigate blunt end structures with safety devices at dangerous locations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$135,660	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Construct (33)

Category: Transportation

Project Number: 9490 Funding Source: Half Cent Sales Tax

Project Name: 43rd Ave Bethany Home-Peoria

Project Description: Intersection improvements including medians, turning lanes, bus pullouts and bus shelters for five intersections on 43rd Ave from Bethany Home Road to Peoria Avenue.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$1,163,605	\$1,707,795	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$2,213	\$2,279	\$2,348	\$2,418	\$13,224

Project Number: 9491 Funding Source: Half Cent Sales Tax

Project Name: 59th Ave/Bethany Hme Intersect

Project Description: Intersection improvements including medians, turning lanes, bus pullouts and bus shelters at 59th Avenue and Bethany Home Road.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$20,450	\$343,765	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$500	\$515	\$530	\$546	\$2,988

Project Number: 9493 Funding Source: Half Cent Sales Tax

Project Name: Transit Center

Project Description: Design and acquire land for transit center in the downtown area to support bus transfers, future light rail center and provide multi-modal facility.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$2,685,000	\$0	\$673,229	\$2,141,610	\$3,796,390
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$50,000

Project Number: 9494 Funding Source: Half Cent Sales Tax

Project Name: Northern Pkwy Dysart - L101

Project Description: Preliminary engineering and design, right-of-way acquisition, interim roadway construction on Northern Avenue to facilitate the flow of east-west traffic.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$613,500	\$321,730	\$224,550	\$111,189	\$114,525	\$626,266
Operating Impact:		\$0	\$20,600	\$21,218	\$21,855	\$22,510	\$123,095

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Construct (33)

Category: Transportation

Project Number: 9495 Funding Source: Half Cent Sales Tax

Project Name: 63rd Ave @ Loop101-Bike Bridge

Project Description: Construct an overpass at the Loop 101 near 63rd Avenue for safe bicycle and pedestrian crossing over Loop 101. The city is pursuing Transportation Enhancement funds through ADOT as well as Congestion Mitigation Air Quality (CMAQ) funds for this project.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$261,760	\$3,053,006	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$3,828	\$3,943	\$4,061	\$22,208

Project Number: 9496 Funding Source: Half Cent Sales Tax

Project Name: *Airport - Security Upgrade

Project Description: The FAA has recently made security the highest funding priority. The airport operations will need to upgrade airport security using available technology to accomodate increased operations and the arrival of larger aircraft.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$52,551	\$76,199	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9497 Funding Source: Half Cent Sales Tax

Project Name: *Airport - Eastside Access Road

Project Description: Construct street improvements along the eastside of the Glendale Airport. This will provide auto access to eastside business park.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$113,751	\$613,500	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$5,562	\$5,729	\$5,901	\$6,078	\$6,260	\$34,233

Project Number: 9498 Funding Source: Half Cent Sales Tax

Project Name: 75th Ave.:D. Valley-Hillcrest

Project Description: Street widening and construction of median, curbs, gutters and sidewalk.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$30,675	\$429,706	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$3,000	\$3,090	\$3,183	\$17,404

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Construct (33)

Category: Transportation

Project Number: 9499 Funding Source: Half Cent Sales Tax

Project Name: New River - Multi-use Pathway

Project Description: Construct a multi-use pathway along New River from Missouri Avenue to Northern Avenue. The City of Glendale will pursue a Congestion Mitigation Air Quality (CMAQ) grant in FY 2009.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$222,905	\$2,606,531	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$35,258	\$36,316	\$37,405	\$204,547

Project Number: T085 Funding Source: Half Cent Sales Tax

Project Name: Airport-Runway/Taxiway Asph.

Project Description: FAA/ADOT grants will be available in the amount of \$497,830. Transportation half cent sales tax funds (Fund 33) will provide the match amount of \$26,201.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$26,201	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T094 Funding Source: Half Cent Sales Tax

Project Name: Old Roma Alley Ped Project

Project Description: This project will improve the alley between 57th Drive and 58th Avenue, from Glendale Avenue to Glenn Drive.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$226,982	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$15,000	\$15,450	\$15,914	\$87,022

Project Number: T096 Funding Source: Half Cent Sales Tax

Project Name: Downtown Park-and-Ride

Project Description: Design and construct a Park-and-Ride lot to serve the Light Rail Transit system. This project includes land acquisition and paving for the parking area (in conjunction with the Light Rail Transit system). This project may have a future IGA.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$7,300,191
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$33,000

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Construct (33)

Category: Transportation

Project Number: T097 Funding Source: Half Cent Sales Tax

Project Name: Expanded Safety Program

Project Description: Provide traffic safety improvements to reduce accidents at high-incident locations. This project may have a future IGA.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$85,615	\$229,049	\$1,252,535
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T099 Funding Source: Half Cent Sales Tax

Project Name: LRT St. Related Improvements

Project Description: Street related improvements to accommodate light rail transit facility.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$6,541,597
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$12,000

Project Number: T108 Funding Source: Half Cent Sales Tax

Project Name: **Glendale Sports Facilities

Project Description: Purchase and installation of variable message signs around the Glendale Sports Facilities.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$2,454,000	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$1,000	\$1,030	\$1,061	\$5,801

Project Number: T301 Funding Source: Half Cent Sales Tax

Project Name: Loop 101 North Park & Ride

Project Description: Acquisition of land for Park-and-Ride lot near Loop 101.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$3,000,000	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: Transportation Grants (24)				Category: Other		
Project Name:	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8073 *Light Rail Transit System	\$153,000	\$0	\$0	\$0	\$0	\$278,318,670
8074 *Bus Stops and Shelters (Grants	\$56,253	\$0	\$0	\$0	\$0	\$0
8075 *Buses/Vans (Grant)	\$54,558	\$0	\$0	\$0	\$0	\$0
8077 *Loop 101/Maryland P&R Lot	\$7,452,350	\$0	\$0	\$0	\$0	\$0
8078 *L101/Maryland Overpass	\$5,373,610	\$0	\$0	\$0	\$0	\$0
8092 *LTAFII	\$300,000	\$0	\$0	\$0	\$0	\$0
9390 **Grant Match Funds - Capital	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
T073 **Old Roma Alley Ped Project	\$0	\$801,982	\$0	\$0	\$0	\$0
Total Transportation Grants Projects:	\$15,389,771	\$2,801,982	\$2,000,000	\$2,000,000	\$2,000,000	\$288,318,670

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Grants (24)

Category: Other

Project Number: 8073 Funding Source: Grants

Project Name: *Light Rail Transit System

Project Description: Planning studies, design and construction of light rail facility to be located on an alignment to be determined from 43rd Avenue to downtown. Federal and regional grants will fund 60% of the project. This project may have a future IGA.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$153,000	\$0	\$0	\$0	\$0	\$0	\$278,318,670
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8074 Funding Source: Grants

Project Name: *Bus Stops and Shelters (Grants

Project Description: Bus shelters, with shade and seating, will be provided where bus transfers occur and at other high-demand locations. Benches will be provided at other bus stops as warranted.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$56,253	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8075 Funding Source: Grants

Project Name: *Buses/Vans (Grant)

Project Description: Additional buses will be needed to replace worn out buses and new buses added to expand Dial-A-Ride and circulator service to include weekend, evening, and more frequent service.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$54,558	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8077 Funding Source: Grants

Project Name: *Loop 101/Maryland P&R Lot

Project Description: Construct a Park-and-Ride lot near Loop 101 and Maryland Avenue. This project includes paving for the parking area. An FTA grant for the amount of \$2,819,236 is available in FY 2006. This project may have a future IGA.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$3,025,475	\$4,426,875	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Transportation Grants (24)

Category: Other

Project Number: 8078 Funding Source: Grants

Project Name: *L101/Maryland Overpass

Project Description: Construct an overpass with HOV connection to the park and ride lot. In July 2004 the City of Glendale entered into an Intergovernmental Agreement (IGA) with ADOT for final design of this overpass.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,887,989	\$3,485,621	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8092 Funding Source: Grants

Project Name: *LTAFII

Project Description: LTAFII program funds are derived from Powerball lottery revenues and provide for additional public transportation funding in Arizona if revenues from Powerball sales meet a preset threshold. Funds are available only in years when revenues from Powerball sales attain the limit set in the legislation. The funds will allow the Transit Division to purchase two vehicles.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9390 Funding Source: Grants

Project Name: **Grant Match Funds - Capital

Project Description: This represents a reserve appropriation for unanticipated grant opportunities that may arise during the fiscal year.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T073 Funding Source: Grants

Project Name: **Old Roma Alley Ped Project

Project Description: Design and construct alley improvements between 57th Drive and 58th Avenue, from Glendale Avenue to Glenn Drive.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$801,982	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: DIF-Roadway Imp (94)				Category: DIF		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8040 *83rd Ave/Union Hills Bridge	\$40,648	\$0	\$0	\$0	\$0	\$0
8992 *Dev. Agree. - Mjr. Arterials	\$877,448	\$300,000	\$300,000	\$300,000	\$300,000	\$1,000,000
8993 *Dev. Agree. - Arterials	\$1,219,607	\$300,000	\$300,000	\$300,000	\$300,000	\$1,000,000
8994 *Dev. Agree. - Signals	\$842,093	\$313,800	\$313,800	\$313,800	\$0	\$627,600
9566 *59th Ave-Melinda to Pinnacle Pk	\$2,564,508	\$0	\$0	\$0	\$0	\$0
9567 Missouri Ave: 91st to 95th Ave	\$393,920	\$448,533	\$0	\$0	\$0	\$0
9585 *Construction Vehicle w Bkt Arm	\$70,000	\$0	\$0	\$0	\$0	\$0
9586 *DIF Update	\$22,300	\$0	\$0	\$0	\$0	\$0
9587 *Traffic Signal Shop Expansion	\$225,000	\$0	\$0	\$0	\$0	\$0
9588 **Bethany Hm Rd - 91st-83rd	\$275,000	\$1,309,500	\$275,000	\$0	\$0	\$0
Total DIF-Roadway Imp Projects:	\$6,530,524	\$2,671,833	\$1,188,800	\$913,800	\$600,000	\$2,627,600

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: DIF-Roadway Imp (94)

Category: DIF

Project Number: 8040 Funding Source: Development Impact Fees

Project Name: *83rd Ave/Union Hills Bridge

Project Description: Design and construction of a four lane bridge on 83rd Ave. south of Union Hills. Project also includes widening Union Hills Drive between 83rd Ave. and the Loop 101 Freeway.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$40,648	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8992 Funding Source: Development Impact Fees

Project Name: *Dev. Agree. - Mjr. Arterials

Project Description: Matching funds for developmental agreements for 5 to 6 lane streets as designated in the transportation plan.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$577,448	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8993 Funding Source: Development Impact Fees

Project Name: *Dev. Agree. - Arterials

Project Description: Matching funds for developmental agreements for 4 to 5 lane streets as designated in the Transportation Plan.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$919,607	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8994 Funding Source: Development Impact Fees

Project Name: *Dev. Agree. - Signals

Project Description: This project provides for the installation of traffic signals at various locations throughout the city due to the population growth and street congestion.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$528,293	\$313,800	\$313,800	\$313,800	\$313,800	\$0	\$627,600
Operating Impact:		\$15,000	\$77,000	\$61,000	\$77,000	\$0	\$205,000

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: DIF-Roadway Imp (94)

Category: DIF

Project Number: 9566 Funding Source: Development Impact Fees

Project Name: *59th Ave-Melinda to Pinnacle Pk

Project Description: Widen to four lanes with center turn lane.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$2,564,508	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9567 Funding Source: Development Impact Fees

Project Name: Missouri Ave: 91st to 95th Ave

Project Description: Acquisition of necessary right of way and 1/2 street improvements, including an adjacent frontage road, upon development of south half of Missouri Ave.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$393,920	\$448,533	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$8,000	\$8,240	\$8,487	\$46,411

Project Number: 9585 Funding Source: Development Impact Fees

Project Name: *Construction Vehicle w Bkt Arm

Project Description: The installation of video cameras and detection components associated with the City's Intelligent Transportation System work best at mounting heights greater than 50 feet. This request is for the purchase a bucket truck with an adequate working height.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9586 Funding Source: Development Impact Fees

Project Name: *DIF Update

Project Description: One-time funding to complete an update to the City's development impact fee schedule per City Council's desire to revisit the fees every three years. The cost of preparing the fee is included in future calculations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$22,300	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: DIF-Roadway Imp (94)

Category: DIF

Project Number: 9587 Funding Source: Development Impact Fees

Project Name: *Traffic Signal Shop Expansion

Project Description: Funding will be used to purchase work stations, cabinets and equipment needed to make the new office location suitable for the traffic signal divisions needs.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$100,000	\$125,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9588 Funding Source: Development Impact Fees

Project Name: **Bethany Hm Rd - 91st-83rd

Project Description: Construct the north side of Bethany Home Road as the property develops.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$275,000	\$1,309,500	\$275,000	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$5,480	\$5,644	\$5,814	\$31,792

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Street Construction (31)				Category: 6%		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8042 *Traffic Signal Computerization	\$395,144	\$0	\$0	\$0	\$0	\$0
8053 *Intersection Safety Imp's	\$465,514	\$0	\$0	\$413,800	\$0	\$4,241,450
8054 *Petition Lighting Program	\$392,188	\$158,700	\$0	\$158,700	\$0	\$529,000
8558 *Street Scallop	\$601,012	\$0	\$0	\$0	\$0	\$0
8559 *Street Beautification	\$1,494,229	\$1,333,822	\$378,266	\$260,514	\$260,514	\$1,522,862
8990 *Grand Ave. Beautification	\$512,449	\$0	\$0	\$0	\$0	\$0
9431 *Pathway/ACDC @ Marshall Elem.	\$34,844	\$0	\$0	\$0	\$0	\$0
9432 *Pathway/ACDC @ T-bird Paseo P	\$302,381	\$0	\$0	\$0	\$0	\$0
9434 *S. Bethany Traffic Interchange	\$238,294	\$170,000	\$0	\$0	\$0	\$0
9574 *Downtown Entertainment Distrct	\$193,786	\$0	\$0	\$0	\$0	\$0
9575 Multi-Cultural District	\$0	\$0	\$0	\$0	\$0	\$2,092,000
9579 *Downtown Urban Design Plan	\$1,518,391	\$0	\$0	\$1,117,693	\$6,149,441	\$4,078,882
9580 51st Ave/ACDC - Bike Match	\$301,280	\$0	\$0	\$0	\$0	\$0
Total Street Construction Projects:	\$6,449,512	\$1,662,522	\$378,266	\$1,950,707	\$6,409,955	\$12,464,194

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Street Construction (31)

Category: 6%

Project Number: 8042 Funding Source: General Obligation Bonds

Project Name: *Traffic Signal Computerization

Project Description: This project provides for the installation of hardware and software to complete the computerized signal system throughout Glendale. This project will also provide fiber optic backbone.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$395,144	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8053 Funding Source: General Obligation Bonds

Project Name: *Intersection Safety Imp's

Project Description: This project provides funding for major intersection improvements throughout the city. Improvements include right turn lanes, bus bays, street widening, undergrounding utilities and medians.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$465,514	\$0	\$0	\$0	\$413,800	\$0	\$4,241,450
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8054 Funding Source: General Obligation Bonds

Project Name: *Petition Lighting Program

Project Description: This project installs additional street lighting in areas that have been determined to be inadequate.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$392,188	\$0	\$158,700	\$0	\$158,700	\$0	\$529,000
Operating Impact:		\$0	\$9,000	\$12,600	\$14,600	\$16,600	\$79,197

Project Number: 8558 Funding Source: General Obligation Bonds

Project Name: *Street Scallop

Project Description: A planned program to widen collector streets to City standards in areas where sections remain unimproved. Includes curb, gutter, sidewalk, landscaping, streetlighting and utility underground conversion.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$601,012	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Street Construction (31)

Category: 6%

Project Number: 8559 Funding Source: General Obligation Bonds

Project Name: *Street Beautification

Project Description: Installation of streetscape and aesthetic improvements along various streets throughout the City in accordance with the Arterial Street Landscape Program.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$832,810	\$661,419	\$1,333,822	\$378,266	\$260,514	\$260,514	\$1,522,862
Operating Impact:	\$0	\$29,624	\$30,513	\$31,428	\$32,371	\$177,018	

Project Number: 8990 Funding Source: General Obligation Bonds

Project Name: *Grand Ave. Beautification

Project Description: Beautification of Grand Avenue in accordance with the 2001 Grand Avenue Image Improvement Study. Supplemental Grand Avenue improvement funding and projects in the GO Transportation Fund.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$512,449	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9431 Funding Source: General Obligation Bonds

Project Name: *Pathway/ACDC @ Marshall Elem.

Project Description: Construction of a multi-use pathway across the ACDC. Design costs are covered under separate grant.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$34,844	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9432 Funding Source: General Obligation Bonds

Project Name: *Pathway/ACDC @ T-bird Paseo Pa

Project Description: Design and construction of a multi-use pathway across the ACDC.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$302,381	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Street Construction (31)

Category: 6%

Project Number: 9434 Funding Source: General Obligation Bonds

Project Name: *S. Bethany Traffic Interchange

Project Description: Matching funds for the construction of the south half of Bethany Home Road and Loop 101 traffic interchange.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$73,294	\$165,000	\$170,000	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9574 Funding Source: General Obligation Bonds

Project Name: *Downtown Entertainment Distrct

Project Description: Promote development of a downtown entertainment district in the area of the Sugar Beet Factory.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$193,786	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9575 Funding Source: General Obligation Bonds

Project Name: Multi-Cultural District

Project Description: Emphasize and enhance the neighborhood feel and cultural heritage within the Heart of Glendale and attract authentic restaurants and shops in the immediate area (area encompasses 51st to 57th, Glendale to Grand).

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$2,092,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$200,000

Project Number: 9579 Funding Source: General Obligation Bonds

Project Name: *Downtown Urban Design Plan

Project Description: Design & implement a master downtown design plan for the Downtown Plaza including a parking garage, an enhanced walking loop around Old Towne connecting Catlin Court and the Civic Center, streetscape improvements and outdoor seating areas. Promote redevelopment consistent with the City Center Master Plan.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,518,391	\$0	\$0	\$0	\$1,117,693	\$6,149,441	\$4,078,882
Operating Impact:		\$0	\$0	\$0	\$0	\$46,000	\$251,547

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Street Construction (31)

Category: 6%

Project Number: 9580 Funding Source: General Obligation Bonds

Project Name: 51st Ave/ACDC - Bike Match

Project Description: This project constructs a bicycle underpass across 51st Avenue and Cactus Road at the Arizona Canal.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$301,280	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: HURF Bonds (61)				Category: Revenue		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8813 67th Ave Peoria to ACDC (ST)	\$0	\$183,485	\$2,294,844	\$52,396	\$0	\$0
8817 *Bethany Home 75th to 83rd (ST)	\$3,634,448	\$0	\$0	\$0	\$0	\$0
8820 *Bethany Home-91st to 99th (ST)	\$6,505,349	\$0	\$0	\$0	\$0	\$0
9257 *91st Ave., Camelback-Maryland	\$2,974,049	\$0	\$0	\$0	\$0	\$0
9546 *Signal Computerization	\$292,457	\$0	\$0	\$0	\$0	\$0
9554 *59th Ave Olive-Mt.View (ST)	\$1,272,992	\$0	\$0	\$0	\$0	\$0
9557 *67th Ave. Paving - Isabell	\$154,493	\$0	\$0	\$0	\$0	\$0
9564 *67th Ave.- ACDC to Bell Road	\$63,445	\$0	\$0	\$0	\$0	\$0
9568 *67th Ave-Camelback to Grand	\$3,802,001	\$0	\$0	\$0	\$0	\$0
9571 75th Ave-Camelback to Glendale	\$0	\$0	\$0	\$0	\$0	\$2,121,500
9576 Camelback Imp's-67th to 99th	\$0	\$0	\$0	\$0	\$0	\$3,148,000
9577 83rd Ave-Glendale to Northern	\$0	\$0	\$0	\$261,538	\$2,478,462	\$0
9578 99th, Camelback-Northern	\$0	\$0	\$0	\$469,575	\$3,948,125	\$0
9616 Glendale Ave-67th to Litchfeld	\$0	\$0	\$0	\$0	\$0	\$5,262,500
9627 *Sound Walls	\$1,813,664	\$0	\$0	\$0	\$0	\$0
Total HURF Bonds Projects:	\$20,512,898	\$183,485	\$2,294,844	\$783,509	\$6,426,587	\$10,532,000

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: HURF Bonds (61)

Category: Revenue

Project Number: 8813 Funding Source: HURF Bonds

Project Name: 67th Ave Peoria to ACDC (ST)

Project Description: Widen 67th Avenue to four lanes with a continuous left turn lane. Project will include curb, gutter, sidewalk, street lighting, underground utility conversion and landscaping.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$183,485	\$2,294,844	\$52,396	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$7,000	\$7,210	\$39,427

Project Number: 8817 Funding Source: HURF Bonds

Project Name: *Bethany Home 75th to 83rd (ST)

Project Description: Construct street improvements including new bridge over the Grand Canal between 75th and 83rd Avenues.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$885,648	\$2,748,800	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$3,625	\$3,734	\$3,846	\$3,961	\$21,661

Project Number: 8820 Funding Source: HURF Bonds

Project Name: *Bethany Home-91st to 99th (ST)

Project Description: Purchase ROW for Bethany Home Road between 91st and 99th Avenue and the Maryland Avenue overpass from 95th to 99th Avenue.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,850,099	\$4,655,250	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$7,962	\$8,201	\$8,447	\$8,700	\$47,576

Project Number: 9257 Funding Source: HURF Bonds

Project Name: *91st Ave., Camelback-Maryland

Project Description: Construct street widening on 91st Avenue from Camelback to Maryland.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$207,549	\$2,766,500	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$4,000	\$4,120	\$4,244	\$4,371	\$23,901

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: HURF Bonds (61)

Category: Revenue

Project Number: 9546 Funding Source: HURF Bonds

Project Name: *Signal Computerization

Project Description: This project provides for the installation of hardware and software to complete the computerized signal system throughout Glendale.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$292,457	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9554 Funding Source: HURF Bonds

Project Name: *59th Ave Olive-Mt. View (ST)

Project Description: Construct street improvements on 59th Avenue between Olive and Mountain View Road. Construction to be partially funded with federal funds (\$917,500).

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$153,192	\$1,119,800	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$4,500	\$4,635	\$4,774	\$26,107

Project Number: 9557 Funding Source: HURF Bonds

Project Name: *67th Ave. Paving - Isabell

Project Description: Construct street improvements in 67th Avenue between Pinnacle Peak to Isabell. Repayment is needed to Transportation Program for accelerated funding.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$154,493	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9564 Funding Source: HURF Bonds

Project Name: *67th Ave.- ACDC to Bell Road

Project Description: The widening of the road to include frontage roads.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$63,445	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: HURF Bonds (61)

Category: Revenue

Project Number: 9568 Funding Source: HURF Bonds

Project Name: *67th Ave-Camelback to Grand

Project Description: Construct street improvements on 67th Avenue from Camelback to Grand Ave. The Transportation Sales Tax will fund design and construction of 67th Ave at Camelback & Glendale Ave.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$2,621,501	\$1,180,500	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$9,000	\$9,270	\$9,549	\$9,835	\$53,779	

Project Number: 9571 Funding Source: HURF Bonds

Project Name: 75th Ave-Camelback to Glendale

Project Description: Construct street improvements on 75th Avenue from Camelback to Glendale.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$2,121,500
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9576 Funding Source: HURF Bonds

Project Name: Camelback Imp's-67th to 99th

Project Description: Complete street improvements.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$3,148,000
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9577 Funding Source: HURF Bonds

Project Name: 83rd Ave-Glendale to Northern

Project Description: Complete street improvements on 83rd Ave from Glendale to Northern.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$261,538	\$2,478,462	\$0
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$5,000	\$27,342

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: HURF Bonds (61)

Category: Revenue

Project Number: 9578 Funding Source: HURF Bonds

Project Name: 99th, Camelback-Northern

Project Description: Complete street improvements on 99th Avenue from Camelback to Northern.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$469,575	\$3,948,125	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$61,246

Project Number: 9616 Funding Source: HURF Bonds

Project Name: Glendale Ave-67th to Litchfield

Project Description: Complete street improvements in Glendale Avenue - 67th to Litchfield Park Road. Improvements include construction of curb, gutter, sidewalk and appurtenances.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$5,262,500
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9627 Funding Source: HURF Bonds

Project Name: *Sound Walls

Project Description: Construct a noise wall along Loop 101 between 75th and 51st Avenues.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,275,664	\$538,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: Street Fund (12)

Category: Revenue

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8079 *Street Maintenance Equipment	\$293,750	\$0	\$225,000	\$0	\$0	\$0
8208 Right of Way Maintenance Equip	\$85,000	\$155,000	\$53,000	\$0	\$0	\$0
T051 **Additional Street Maint. Crew	\$0	\$173,000	\$0	\$0	\$0	\$0
Total Street Fund Projects:	\$378,750	\$328,000	\$278,000	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Street Fund (12)

Category: Revenue

Project Number: 8079 Funding Source: Highway User Revenue Fund

Project Name: *Street Maintenance Equipment

Project Description: Replace two pieces of equipment that are not in the vehicle replacement program.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$180,000	\$113,750	\$0	\$225,000	\$0	\$0	\$0
Operating Impact:		\$11,375	\$11,830	\$34,803	\$36,195	\$37,643	\$219,957

Project Number: 8208 Funding Source: Highway User Revenue Fund

Project Name: Right of Way Maintenance Equip

Project Description: Replace three pieces of equipment that are not in the vehicle replacement program.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$85,000	\$155,000	\$53,000	\$0	\$0	\$0
Operating Impact:		\$8,500	\$24,340	\$30,614	\$31,838	\$33,111	\$186,494

Project Number: T051 Funding Source: Highway User Revenue Fund

Project Name: **Additional Street Maint. Crew

Project Description: One additional street maintenance crew will need to be added in FY07 to maintain current service levels due to growth. Street maintenance crews repair, sweep, inspect and perform preventative maintenance on all city streets.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$173,000	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$130,560	\$136,276	\$142,119	\$148,092	\$815,902

*Project includes carryover funding

** New Project

OPEN SPACE AND TRAILS

This category will enable the city to acquire land for the preservation of open space and to construct multi-use trails and linear parks.

FY 2005-06 includes carryover funds for the continuation of Phase II of Thunderbird Paseo improvements, which includes additional turf. Funding for the development of the Grand Canal Linear / Regional Development is scheduled for FY 2008-09.

Future proposals include a citywide trail system that will link parks and existing trails, as well land acquisition and development of open space and boulevards in the city center.



Above: Grand Canal Linear Park at 83rd Ave & Bethany Homes Rd.



Above: Ramadas, picnic tables, barbeques and about 20 miles of multiuse hiking trails are available at Thunderbird Park on 59th Ave between Dear Valley Rd and Pinnacle Peak Rd.

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Open Space/Trails (35)				Category: 20%		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8521 *Thunderbird Paseo Improvements	\$833,765	\$0	\$0	\$0	\$0	\$2,490,896
8523 *Skunk Creek Linear Park	\$135,323	\$0	\$0	\$0	\$0	\$0
8524 *Grand Canal Linear/Reg. Dev.	\$522,517	\$0	\$0	\$1,230,411	\$892,720	\$4,929,466
8962 West Valley Multi-Modal Corrid	\$0	\$0	\$0	\$0	\$0	\$2,044,563
9605 *City-Wide Trails System	\$8,291	\$0	\$0	\$0	\$0	\$21,024,760
9609 *Downtown Greenbelt	\$21,043	\$0	\$0	\$0	\$0	\$13,048,678
T160 Equestrian Bridge	\$0	\$0	\$0	\$0	\$107,280	\$0
T161 **WARP - Trail System	\$0	\$0	\$0	\$0	\$0	\$3,192,500
Total Open Space/Trails Projects:	\$1,520,939	\$0	\$0	\$1,230,411	\$1,000,000	\$46,730,863

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Open Space/Trails (35)

Category: 20%

Project Number: 8521 Funding Source: General Obligation Bonds

Project Name: *Thunderbird Paseo Improvements

Project Description: Phase II Thunderbird Paseo Improvements.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$833,765	\$0	\$0	\$0	\$0	\$0	\$2,490,896
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$472,162

Project Number: 8523 Funding Source: General Obligation Bonds

Project Name: *Skunk Creek Linear Park

Project Description: Construction of multi-use and equestrian trails system, which will connect anchor parks along the creek. The project includes 3-1/2 miles of trails, landscaping and rest stations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$135,323	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8524 Funding Source: General Obligation Bonds

Project Name: *Grand Canal Linear/Reg. Dev.

Project Description: Design and development of the Bethany Home Outfall Channel Grand Canal Linear Park (Reach C - 75th Avenue to 83rd Avenue).

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$522,517	\$0	\$0	\$0	\$1,230,411	\$892,720	\$4,929,466
Operating Impact:		\$0	\$0	\$0	\$0	\$104,550	\$571,722

Project Number: 8962 Funding Source: General Obligation Bonds

Project Name: West Valley Multi-Modal Corridor

Project Description: Multi-Modal trail system along New River and Agua Fria River Corridor as per the M.A.G. West Valley Rivers Trails Plan.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$2,044,563
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$107,038

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Open Space/Trails (35)

Category: 20%

Project Number: 9605 Funding Source: General Obligation Bonds

Project Name: *City-Wide Trails System

Project Description: Implementation of master plan recommendations for open space acquisition, trailhead land purchases, pedestrian, bicycle and equestrian paths and trails and connectivity between areas of interest city-wide.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$8,291	\$0	\$0	\$0	\$0	\$0	\$21,024,760
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$615,400

Project Number: 9609 Funding Source: General Obligation Bonds

Project Name: *Downtown Greenbelt

Project Description: Land acquisition and development of open space and boulevards in city center.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$21,043	\$0	\$0	\$0	\$0	\$0	\$13,048,678
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$904,164

Project Number: T160 Funding Source: General Obligation Bonds

Project Name: Equestrian Bridge

Project Description: Equestrian Bridge to cross AZ Canal @ Sunnyside and 51st Drive linking equestrian neighborhood to T-Bird Paseo & Sun Circle Trail.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$107,280	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$4,368	\$23,883

Project Number: T161 Funding Source: General Obligation Bonds

Project Name: **WARP - Trail System

Project Description: Develop and enhance trail system in the Western Area Regional Park to provide connectivity to Grand Canal Linear Park Trail.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$3,192,500
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: DIF-Citywide Open Space (86)

Category: DIF

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
9024 *DIF Update	\$1,900	\$0	\$0	\$0	\$0	\$0
Total DIF-Citywide Open Space Projects:	\$1,900	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: DIF-Citywide Open Space (86)

Category: DIF

Project Number: 9024 Funding Source: Development Impact Fees

Project Name: *DIF Update

Project Description: One-time funding to complete an update to the City's development impact fee schedule per City Council's desire to revisit the fees every three years. The cost of preparing the fee is included in future calculations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,900	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

PARKS

Park projects are traditionally funded by a combination of Park G.O. Bonds and Development Impact Fees (DIF). Park land acquisitions, renovations and enhancements to existing facilities will continue to be a major CIP priority during the next ten years.

Carryover funds will complete construction of the Foothills Recreation & Aquatic center; the renovation of Rose Lane Pool to an aquatic center; improvements to Thunderbird Park; and improvements to Murphy Park to enhance the city image and increase special events capacity.

Projects scheduled for FY 2005-06, include completion of infrastructure of Phase 1 of the Western Area Regional Park and the installation of lighted ball field lights at Copper Canyon High School and Raymond Kellis High School in exchange for use of facilities for sports programs.

In FY 2005-06 DIF will complete the development of a 40-acre soccer field complex and community park at 71st & Orangewood Park; and the continued development of a joint city/school park site with Pendergast Unified School District; as well as finance enhancements and renovations to neighborhood and community parks, defined as follows:

DIF Parks – Citywide (CW): Funds are eligible for use citywide.

DIF Parks – Zone 1: Funds are restricted to areas west of 75th Avenue, south of Greenway Road.

DIF Parks – Zone 2: Funds are restricted to areas east of 75th Avenue and south of Greenway Road.

DIF Parks – Zone 3: Funds are restricted to area north of Greenway Road.

The following detail sheets provide specific information about all of the recreational projects included in the CIP.



Above: Foothills Skate Court Plaza located at 57th Ave & Union Hills Dr.

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Park Bond Fund (36)				Category: 20%		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8026 *Parks Redevelopment	\$2,459,903	\$938,625	\$0	\$1,675,409	\$0	\$18,308,124
8028 71st & Orangewood Soccer Cmplx	\$0	\$0	\$0	\$0	\$0	\$4,442,682
8030 Rose Lane Rec. Center Developm	\$0	\$0	\$0	\$0	\$0	\$13,131,860
8048 *Foothills Rec & Aquatics Ctr	\$14,676,354	\$0	\$0	\$0	\$0	\$692,667
8503 *63rd & Northern Park Dev.	\$602,891	\$0	\$165,698	\$1,022,654	\$0	\$788,125
8504 *Rose Lane Pool Restoration	\$4,033,151	\$0	\$0	\$0	\$0	\$883,350
8505 *Murphy Park Improvements	\$566,035	\$0	\$0	\$0	\$0	\$654,450
8510 Manistee Ranch Development	\$0	\$0	\$0	\$0	\$0	\$177,500
8517 *Park Enhancements	\$887,368	\$0	\$0	\$517,250	\$0	\$6,807,815
8518 Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$1,650,000
8519 *Facilities Renovation	\$344,756	\$0	\$0	\$513,063	\$0	\$5,349,437
8525 *Bonsall Park Improvements	\$22,332	\$0	\$0	\$0	\$0	\$1,786,500
8528 O'Neil Center Expansion	\$0	\$0	\$0	\$0	\$0	\$4,470,102
8530 *T'Bird Park Improvements	\$211,472	\$0	\$0	\$205,500	\$0	\$2,277,812
8531 *GCC Community Pool Rest.	\$1,306	\$0	\$0	\$0	\$0	\$299,676
8532 Cardinal Pool Restoration	\$0	\$0	\$0	\$0	\$0	\$273,930
8544 Apollo Pool Restoration	\$0	\$0	\$0	\$253,823	\$0	\$0
8545 O'Neil Pool Restoration	\$0	\$0	\$0	\$0	\$0	\$273,930
8550 Sahuaro Ranch Park Improv.	\$0	\$0	\$0	\$3,178,500	\$0	\$1,602,400
8923 Indoor Multi-Sport/Aquatics	\$0	\$0	\$0	\$0	\$0	\$25,778,025
8924 Outdoor Multi-Sport Complex	\$0	\$0	\$0	\$0	\$0	\$17,215,000
8928 79th/Orangewood	\$0	\$0	\$0	\$755,837	\$0	\$948,696
8931 *Park Development-63rd/Maryland	\$149,535	\$0	\$0	\$0	\$0	\$0
8935 *Barnyard Additions	\$109,390	\$0	\$0	\$317,902	\$0	\$0
8941 *Soccer Lights	\$1,039,143	\$0	\$0	\$0	\$0	\$2,593,251
8942 West Area Pool	\$0	\$0	\$0	\$3,152,854	\$0	\$870,260
8943 Family Recreation Center- West	\$0	\$0	\$0	\$0	\$0	\$15,120,000
8944 Zero Depth Aquatic Features	\$0	\$0	\$0	\$0	\$0	\$1,375,500
8946 *Skating Park North	\$132,142	\$0	\$0	\$0	\$0	\$0

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Park Bond Fund (36)				Category: 20%		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8947 Sahuaro Ranch Visitor Ctr.	\$0	\$0	\$156,450	\$822,250	\$0	\$0
8948 *Western Area Regional Park	\$5,872,859	\$0	\$0	\$0	\$6,096,625	\$1,500,000
8949 Parks Maint. Bldg. - North	\$0	\$0	\$0	\$0	\$0	\$1,311,404
8950 Parks Maint. Bldg. - West	\$0	\$0	\$0	\$0	\$0	\$1,194,577
8954 *Paseo Raquet Center Park	\$250,727	\$0	\$0	\$0	\$0	\$484,175
8999 63rd/Maryland	\$0	\$0	\$0	\$0	\$0	\$830,998
9001 Outdoor Adventure Ctr. - West	\$0	\$0	\$0	\$0	\$0	\$1,664,460
9137 **Park & Feature Fields	\$500,000	\$0	\$0	\$0	\$0	\$0
T170 Sierra Verde Prk Eff & Irr Pmp	\$0	\$0	\$0	\$197,500	\$0	\$0
T171 **Adult Center Expansion	\$0	\$0	\$0	\$0	\$0	\$1,603,961
T174 **Desert Valley Renovation	\$0	\$0	\$0	\$0	\$0	\$364,300
Total Park Bond Fund Projects:	\$31,859,364	\$938,625	\$322,148	\$12,612,542	\$6,096,625	\$136,724,967

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Park Bond Fund (36)

Category: 20%

Project Number: 8026 Funding Source: General Obligation Bonds

Project Name: *Parks Redevelopment

Project Description: Parks Master Plan strategy to renovate five older parks per year over the next ten years. Renovations include ramadas, turf, irrigation, playgrounds, sport courts and ballfield, security lighting and landscaping.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,759,903	\$700,000	\$938,625	\$0	\$1,675,409	\$0	\$18,308,124
Operating Impact:		\$0	\$43,370	\$44,672	\$46,011	\$47,391	\$259,157

Project Number: 8028 Funding Source: General Obligation Bonds

Project Name: 71st & Orangewood Soccer Cmplx

Project Description: Development of a 40+ acre soccer field complex and community park.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$4,442,682
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$2,758,628

Project Number: 8030 Funding Source: General Obligation Bonds

Project Name: Rose Lane Rec. Center Developm

Project Description: Conversion of existing recreation building into a multi-purpose recreation center.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$13,131,860
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$3,372,460

Project Number: 8048 Funding Source: General Obligation Bonds

Project Name: *Foothills Rec & Aquatics Ctr

Project Description: Replacement of major equipment and the renovation of the pools and pool decking in FY 2015.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$14,676,354	\$0	\$0	\$0	\$0	\$0	\$692,667
Operating Impact:		\$590,504	\$1,866,744	\$1,922,746	\$1,980,428	\$2,039,842	\$11,154,690

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Park Bond Fund (36)

Category: 20%

Project Number: 8503 Funding Source: General Obligation Bonds

Project Name: *63rd & Northern Park Dev.

Project Description: Community park includes playground, ramada, open turf area, parking, landscaping and meandering concrete path. Phase II includes parking expansion, looped concrete pathway, native grass, landscaping and low flow crossing.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$602,891	\$0	\$0	\$165,698	\$1,022,654	\$0	\$788,125
Operating Impact:		\$0	\$0	\$0	\$49,695	\$98,373	\$537,944

Project Number: 8504 Funding Source: General Obligation Bonds

Project Name: *Rose Lane Pool Restoration

Project Description: Replastering of the pools and deck restoration in FY14.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$4,033,151	\$0	\$0	\$0	\$0	\$0	\$883,350
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8505 Funding Source: General Obligation Bonds

Project Name: *Murphy Park Improvements

Project Description: Improvements to the park to enhance city image and increase special events capacity.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$566,035	\$0	\$0	\$0	\$0	\$0	\$654,450
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8510 Funding Source: General Obligation Bonds

Project Name: Manistee Ranch Development

Project Description: Park development and enhancements.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$177,500
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Park Bond Fund (36)

Category: 20%

Project Number: 8517 Funding Source: General Obligation Bonds

Project Name: *Park Enhancements

Project Description: Construct park improvements at existing park sites.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$587,368	\$300,000	\$0	\$0	\$517,250	\$0	\$6,807,815
Operating Impact:		\$0	\$7,192	\$7,409	\$7,631	\$7,860	\$42,978

Project Number: 8518 Funding Source: General Obligation Bonds

Project Name: Land Acquisition

Project Description: Per the Parks and Recreation Master Plan and Trails and Open Space Master Plan, acquisition of parcels that are needed for parks in various locations of the city, including neighborhood parks and critical open space.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,650,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8519 Funding Source: General Obligation Bonds

Project Name: *Facilities Renovation

Project Description: Restoration of existing sport courts, fields, parking, restrooms and park facilities.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$344,756	\$0	\$0	\$0	\$513,063	\$0	\$5,349,437
Operating Impact:		\$0	\$2,086	\$2,148	\$2,213	\$2,279	\$12,463

Project Number: 8525 Funding Source: General Obligation Bonds

Project Name: *Bonsall Park Improvements

Project Description: Future funding for community park and lake renovation.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$22,332	\$0	\$0	\$0	\$0	\$0	\$1,786,500
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Park Bond Fund (36)

Category: 20%

Project Number: 8528 Funding Source: General Obligation Bonds

Project Name: O'Neil Center Expansion

Project Description: Renovate and expand existing neighborhood recreation center.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$4,470,102
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$368,944

Project Number: 8530 Funding Source: General Obligation Bonds

Project Name: *T'Bird Park Improvements

Project Description: Enhancement to conservation park per Thunderbird Regional Park Master Plan.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$211,472	\$0	\$0	\$0	\$205,500	\$0	\$2,277,812
Operating Impact:		\$0	\$0	\$0	\$6,709	\$6,910	\$415,599

Project Number: 8531 Funding Source: General Obligation Bonds

Project Name: *GCC Community Pool Rest.

Project Description: Replastering of the pool & deck restoration in FY14.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,306	\$0	\$0	\$0	\$0	\$0	\$299,676
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8532 Funding Source: General Obligation Bonds

Project Name: Cardinal Pool Restoration

Project Description: Replastering of the pool & deck restoration in FY13.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$273,930
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Park Bond Fund (36)

Category: 20%

Project Number: 8544 Funding Source: General Obligation Bonds

Project Name: Apollo Pool Restoration

Project Description: Replastering of the pool, deck restoration and the installation of fencing required by Maricopa County.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$253,823	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8545 Funding Source: General Obligation Bonds

Project Name: O'Neil Pool Restoration

Project Description: Replastering of the pool, deck restoration and installation of new fencing in FY13.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$273,930
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8550 Funding Source: General Obligation Bonds

Project Name: Sahuaro Ranch Park Improv.

Project Description: Renovation of aging infrastructure and new amenities at this regional park.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$3,178,500	\$0	\$1,602,400
Operating Impact:		\$0	\$0	\$0	\$0	\$13,068	\$71,461

Project Number: 8923 Funding Source: General Obligation Bonds

Project Name: Indoor Multi-Sport/Aquatics

Project Description: This center is a Park Master Plan action strategy to provide sports complexes throughout the city. A multi-faceted recreation/aquatic center for the north/central portion of the city.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$25,778,025
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$7,371,745

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Park Bond Fund (36)

Category: 20%

Project Number: 8924 Funding Source: General Obligation Bonds

Project Name: Outdoor Multi-Sport Complex

Project Description: The 2002 Parks and Recreation Master Plan specifically recommends adventure centers that could provide outdoor recreation facilities for adventure sport enthusiasts.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$17,215,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$5,083,695

Project Number: 8928 Funding Source: General Obligation Bonds

Project Name: 79th/Orangewood

Project Description: Develop a neighborhood/school joint use park to serve one mile radius as per GESD and Parks and Recreation Master Plan.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$755,837	\$0	\$948,696
Operating Impact:		\$0	\$0	\$0	\$510	\$54,169	\$296,209

Project Number: 8931 Funding Source: General Obligation Bonds

Project Name: *Park Development-63rd/Maryland

Project Description: Development of 5 acre neighborhood park located adjacent to school: IGA with school district.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$149,535	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8935 Funding Source: General Obligation Bonds

Project Name: *Barnyard Additions

Project Description: Completion of a farm implement building, tractor/vehicle maintenance shed and additonal restrooms in the Historical Area of Sahuaro Ranch Park. This facility will be used for housing museum collections and staging special events in the historical area.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$109,390	\$0	\$0	\$0	\$317,902	\$0	\$0
Operating Impact:		\$0	\$8,463	\$8,705	\$18,250	\$18,786	\$102,726

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Park Bond Fund (36)

Category: 20%

Project Number: 8941 Funding Source: General Obligation Bonds

Project Name: *Soccer Lights

Project Description: Installation of baseball/softball/soccer lights.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$339,143	\$700,000	\$0	\$0	\$0	\$0	\$2,593,251
Operating Impact:		\$0	\$74,967	\$77,216	\$79,532	\$81,918	\$447,964

Project Number: 8942 Funding Source: General Obligation Bonds

Project Name: West Area Pool

Project Description: Construction of a new aquatic center to accomodate new area growth in the western section of the city.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$3,152,854	\$0	\$870,260
Operating Impact:		\$0	\$0	\$0	\$0	\$55,039	\$1,194,301

Project Number: 8943 Funding Source: General Obligation Bonds

Project Name: Family Recreation Center- West

Project Description: Multi-Generational Facility approximately 55,000 square feet to provide gymnasium multi-purpose rooms, activities and exercise centers.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$15,120,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$2,696,459

Project Number: 8944 Funding Source: General Obligation Bonds

Project Name: Zero Depth Aquatic Features

Project Description: Install aquatic features/splash pads at Sahuaro Ranch and O'Neil pools.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,375,500
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$456,940

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Park Bond Fund (36)

Category: 20%

Project Number: 8946 Funding Source: General Obligation Bonds

Project Name: *Skating Park North

Project Description: Construction of in-line hockey court and a specialized facility for skateboards.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$132,142	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8947 Funding Source: General Obligation Bonds

Project Name: Sahuaro Ranch Visitor Ctr.

Project Description: Construction of a 5,000 square foot visitor's center for Sahuaro Ranch Park and the historic site. Will house Sahuaro Ranch Foundation Glendale Historical Society and Park Ranger staff.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$156,450	\$822,250	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$225,564	\$232,331	\$1,280,470

Project Number: 8948 Funding Source: General Obligation Bonds

Project Name: *Western Area Regional Park

Project Description: Development of an 88 acre regional park and municipal campus.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$2,072,859	\$3,800,000	\$0	\$0	\$0	\$6,096,625	\$1,500,000
Operating Impact:		\$0	\$0	\$179,143	\$184,517	\$190,053	\$1,039,286

Project Number: 8949 Funding Source: General Obligation Bonds

Project Name: Parks Maint. Bldg. - North

Project Description: Construction of a parks maintenance building and vehicle/equipment yard.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,311,404
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$201,800

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Park Bond Fund (36)

Category: 20%

Project Number: 8950 Funding Source: General Obligation Bonds

Project Name: Parks Maint. Bldg. - West

Project Description: Construction of a parks maintenance area at Western Area Regional Park.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,194,577
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$231,849

Project Number: 8954 Funding Source: General Obligation Bonds

Project Name: *Paseo Raquet Center Park

Project Description: Seating and shade structures at Paseo ballfields and interior landscape evaluation and recommended improvements to Paseo Racquet Center and ballfield complex.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$250,727	\$0	\$0	\$0	\$0	\$0	\$484,175
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8999 Funding Source: General Obligation Bonds

Project Name: 63rd/Maryland

Project Description: Six-acre shared use park with Glendale Elementary School District at 63rd Avenue and Maryland.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$830,998
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$150,035

Project Number: 9001 Funding Source: General Obligation Bonds

Project Name: Outdoor Adventure Ctr. - West

Project Description: Construction of outdoor adventure center to possibly include in-line skate, skate board, climbing wall and BMX track.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,664,460
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$531,385

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Park Bond Fund (36)

Category: 20%

Project Number: 9137 Funding Source: General Obligation Bonds

Project Name: **Park & Feature Fields

Project Description: Development of youth sports fields and turf parking.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$1,588,378	\$1,636,028	\$1,685,110	\$1,735,664	\$9,491,319

Project Number: T170 Funding Source: General Obligation Bonds

Project Name: Sierra Verde Prk Eff & Irr Pmp

Project Description: Pumphouse and operation to pump effluent water from retention lake to park for park irrigation.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$197,500	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$22,825	\$23,513	\$128,578

Project Number: T171 Funding Source: General Obligation Bonds

Project Name: **Adult Center Expansion

Project Description: Improvements to the interior space on the 2nd level of the Adult Center.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,603,961
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$603,144

Project Number: T174 Funding Source: General Obligation Bonds

Project Name: **Desert Valley Renovation

Project Description: Redevelop the 19 year old park to resolve current issues and reflect the needs that were expressed in neighborhood meetings.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$364,300
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$113,512

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: DIF-Citywide Parks (80)

Category: DIF

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8933 *Park Development-71st/Orange	\$488,806	\$1,083,825	\$0	\$0	\$0	\$3,827,250
8940 *DIF Update	\$1,900	\$0	\$0	\$0	\$0	\$0
9008 *Bonsall Lake Expansion	\$116,643	\$0	\$0	\$0	\$0	\$0
Total DIF-Citywide Parks Projects:	\$607,349	\$1,083,825	\$0	\$0	\$0	\$3,827,250

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: DIF-Citywide Parks (80)

Category: DIF

Project Number: 8933 Funding Source: Development Impact Fees

Project Name: *Park Development-71st/Orange

Project Description: Development of 40+ acre soccer field complex and community park.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$488,806	\$0	\$1,083,825	\$0	\$0	\$0	\$3,827,250
Operating Impact:		\$0	\$112,240	\$157,834	\$162,568	\$167,447	\$915,665

Project Number: 8940 Funding Source: Development Impact Fees

Project Name: *DIF Update

Project Description: One-time funding to complete an update to the City's development impact fee schedule per City Council's desire to revisit the fees every three years. The cost of preparing the fee is included in future calculations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,900	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9008 Funding Source: Development Impact Fees

Project Name: *Bonsall Lake Expansion

Project Description: Expansion of Bonsall Lake to meet minimum requirements to be designated an Urban Fishing Lake and possible acquisition of property for enhanced park amenities.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$116,643	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: DIF-Citywide Rec Fac's (81)

Category: DIF

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
9591 *Soccer Field Complex	\$380,170	\$0	\$0	\$0	\$0	\$0
9592 *DIF Update	\$1,900	\$0	\$0	\$0	\$0	\$0
Total DIF-Citywide Rec Fac's Projects:	\$382,070	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: DIF-Citywide Rec Fac's (81)

Category: DIF

Project Number: 9591 Funding Source: Development Impact Fees

Project Name: *Soccer Field Complex

Project Description: Phase I of soccer complex and community park.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$380,170	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9592 Funding Source: Development Impact Fees

Project Name: *DIF Update

Project Description: One-time funding to complete an update to the City's development impact fee schedule per City Council's desire to revisit the fees every three years. The cost of preparing the fee is included in future calculations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,900	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: DIF-Park Dev Zone 1 (87)

Category: DIF

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8955 *87th Ave. - Missouri (Zone 1)	\$498,947	\$0	\$0	\$0	\$0	\$0
9025 *DIF Update	\$1,900	\$0	\$0	\$0	\$0	\$0
Total DIF-Park Dev Zone 1 Projects:	\$500,847	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: DIF-Park Dev Zone 1 (87)

Category: DIF

Project Number: 8955 Funding Source: Development Impact Fees

Project Name: *87th Ave. - Missouri (Zone 1)

Project Description: Development of a 10-acre joint city/school park site with Pendergast Unified School District.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$277,747	\$221,200	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$45,557	\$46,923	\$48,332	\$49,781	\$272,225

Project Number: 9025 Funding Source: Development Impact Fees

Project Name: *DIF Update

Project Description: One-time funding to complete an update to the City's development impact fee schedule per City Council's desire to revisit the fees every three years. The cost of preparing the fee is included in future calculations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,900	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: DIF-Park Dev Zone 2 (88)				Category: DIF		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8919 *Park Improvements/Enhance	\$655,672	\$116,800	\$116,800	\$116,800	\$116,800	\$306,099
8932 *63rd - Butler Park Dvlpt. (Z2)	\$742,242	\$187,328	\$0	\$0	\$0	\$0
8952 69th Ave. - Diana (Zone 2)	\$0	\$0	\$0	\$0	\$0	\$976,727
9026 *DIF Update	\$1,900	\$0	\$0	\$0	\$0	\$0
Total DIF-Park Dev Zone 2 Projects:	\$1,399,814	\$304,128	\$116,800	\$116,800	\$116,800	\$1,282,826

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: DIF-Park Dev Zone 2 (88)

Category: DIF

Project Number: 8919 Funding Source: Development Impact Fees

Project Name: *Park Improvements/Enhance

Project Description: Parks Master Plan action strategies to develop, renovate, enhance, and improve parks in Zone 2.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$433,674	\$221,998	\$116,800	\$116,800	\$116,800	\$116,800	\$306,099
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8932 Funding Source: Development Impact Fees

Project Name: *63rd - Butler Park Dvlpt. (Z2)

Project Description: 5 acre neighborhood park.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$742,242	\$0	\$187,328	\$0	\$0	\$0	\$0
Operating Impact:	\$59,194	\$29,063	\$29,935	\$30,833	\$31,758	\$175,908	

Project Number: 8952 Funding Source: Development Impact Fees

Project Name: 69th Ave. - Diana (Zone 2)

Project Description: Five to ten acre neighborhood park development per Parks and Recreation Master Plan. Park name to be determined upon completion.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$976,727
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$146,774

Project Number: 9026 Funding Source: Development Impact Fees

Project Name: *DIF Update

Project Description: One-time funding to complete an update to the City's development impact fee schedule per City Council's desire to revisit the fees every three years. The cost of preparing the fee is included in future calculations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,900	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: DIF-Park Dev Zone 3 (93)

Category: DIF

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8047 *Park Enhancements/Ren	\$565,134	\$116,800	\$116,800	\$93,440	\$93,440	\$584,000
8929 *71st/Paradise Park Dev. - Z3	\$12,688	\$0	\$0	\$0	\$0	\$0
9027 *DIF Update	\$1,900	\$0	\$0	\$0	\$0	\$0
Total DIF-Park Dev Zone 3 Projects:	\$579,722	\$116,800	\$116,800	\$93,440	\$93,440	\$584,000

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: DIF-Park Dev Zone 3 (93)

Category: DIF

Project Number: 8047 Funding Source: Development Impact Fees

Project Name: *Park Enhancements/Ren

Project Description: Enhancements and renovations to neighborhood and community parks in Zone 3 DIF (north of Greenway Road).

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$448,334	\$116,800	\$116,800	\$116,800	\$93,440	\$93,440	\$584,000
Operating Impact:		\$0	\$16,872	\$23,391	\$29,896	\$36,405	\$88,303

Project Number: 8929 Funding Source: Development Impact Fees

Project Name: *71st/Paradise Park Dev. - Z3

Project Description: Development of an eight-acre neighborhood park.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$12,688	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9027 Funding Source: Development Impact Fees

Project Name: *DIF Update

Project Description: One-time funding to complete an update to the City's development impact fee schedule per City Council's desire to revisit the fees every three years. The cost of preparing the fee is included in future calculations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,900	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

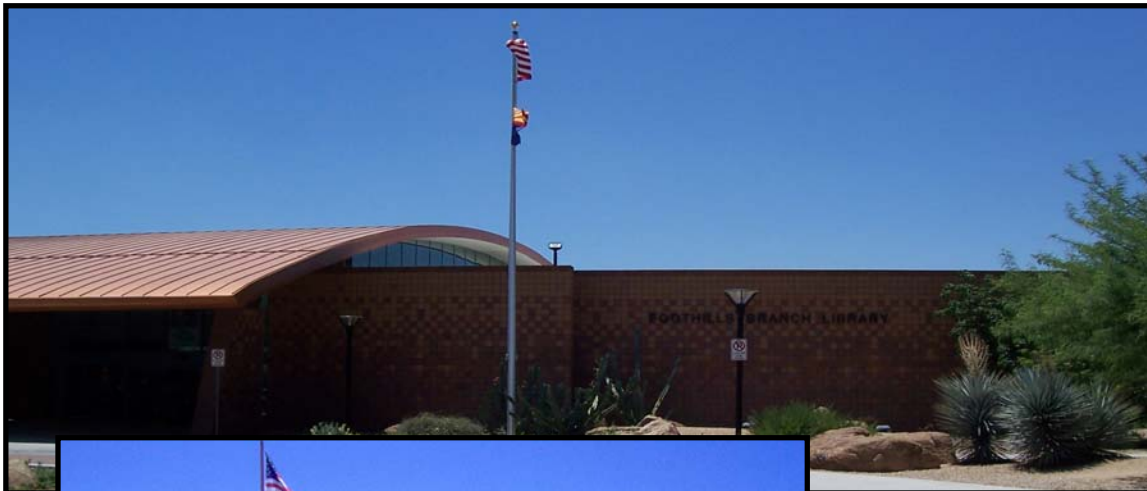
LIBRARY

Glendale citizens are among the highest library service users in the Valley. The continuing demand for high-quality, accessible, neighborhood-based library services is addressed in the CIP.

Over the next ten years, Development Impact Fees (DIFs) will be used to purchase new library books for branch libraries in order to keep pace with projected population growth as residential development continues.

Resources are earmarked for the design, construction, and purchase of books for a new branch library to serve the western quadrant of the city in FY 2007-08 and FY 2008-09.

Library bonds will be used to fund the renovation and expansion of the Velma Teague Library in the last five years of the plan.



Top: Glendale Main Library
- 59th Ave & Brown.



Above: Foothills Branch
Library - 57th Ave & Union
Hills.

Above: Veteran's Memorial - Main Library.

Right: Circulation desk at the Velma Teague Branch
Library - Murphy Park in Historical Downtown
Glendale.



FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: Library Bonds (64)

Category: 6%

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8099 West Branch Library	\$0	\$0	\$0	\$6,685,000	\$0	\$0
9655 *Library Automation System	\$238,930	\$0	\$0	\$0	\$0	\$0
T280 New Velma Teague Library	\$0	\$0	\$0	\$0	\$0	\$9,805,517
Total Library Bonds Projects:	\$238,930	\$0	\$0	\$6,685,000	\$0	\$9,805,517

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Library Bonds (64)

Category: 6%

Project Number: 8099 Funding Source: General Obligation Bonds

Project Name: West Branch Library

Project Description: Design, construction and purchase of library materials for a branch to serve the western portion of the city.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$6,685,000	\$0	\$0
Operating Impact:		\$0	\$0	\$59,890	\$2,462,596	\$2,536,474	\$14,233,514

Project Number: 9655 Funding Source: General Obligation Bonds

Project Name: *Library Automation System

Project Description: Implement/update automation solutions needed to efficiently operate the library system.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$238,930	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T280 Funding Source: General Obligation Bonds

Project Name: New Velma Teague Library

Project Description: Facility design and construction and the purchase of additional library materials for the relocation of the Velma Teague Branch Library to better serve the central portion of the city.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$9,805,517
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$1,358,011

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: DIF-Library Buildings (29)

Category: DIF

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8076 West Branch Library	\$0	\$0	\$2,536,942	\$0	\$0	\$0
8081 *Expanded Library Auto Infrastr	\$149,561	\$0	\$0	\$0	\$0	\$0
Total DIF-Library Buildings Projects:	\$149,561	\$0	\$2,536,942	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: DIF-Library Buildings (29)

Category: DIF

Project Number: 8076 Funding Source: Development Impact Fees

Project Name: West Branch Library

Project Description: Design, construction and purchase of Library materials for a branch library to serve the western portion of the City.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$2,536,942	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8081 Funding Source: Development Impact Fees

Project Name: *Expanded Library Auto Infrastr

Project Description: Expanded automation infrastructure to support expansion of library services in the west area of Glendale.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$149,561	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: DIF-Library Books (44)

Category: DIF

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8082 *Library Books/Population Growt	\$380,873	\$0	\$0	\$0	\$0	\$0
Total DIF-Library Books Projects:	\$380,873	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: DIF-Library Books (44)

Category: DIF

Project Number: 8082 Funding Source: Development Impact Fees

Project Name: *Library Books/Population Growt

Project Description: Funds to continue the phased in approach of increasing the number of library books to keep up with the growth of the City. Funds are included for the opening day collection of the West Branch Library.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$380,873	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: DIF-Libraries (85)

Category: DIF

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8960 West Branch Library	\$0	\$0	\$1,221,121	\$0	\$0	\$0
8961 *Library Books - Pop. Growth	\$1,263,409	\$309,398	\$337,869	\$385,340	\$414,444	\$2,040,855
9023 *DIF Update	\$8,400	\$0	\$0	\$0	\$0	\$0
Total DIF-Libraries Projects:	\$1,271,809	\$309,398	\$1,558,990	\$385,340	\$414,444	\$2,040,855

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: DIF-Libraries (85)

Category: DIF

Project Number: 8960 Funding Source: Development Impact Fees

Project Name: West Branch Library

Project Description: Design, construction and purchase of library materials for a branch library to serve the western portion of the City.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$1,221,121	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8961 Funding Source: Development Impact Fees

Project Name: *Library Books - Pop. Growth

Project Description: Funds to continue the phased in approach of increasing the number of library books to keep up with the growth of the City. Funds are included for the opening day collection of the West Branch Library.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$385,013	\$878,396	\$309,398	\$337,869	\$385,340	\$414,444	\$2,040,855
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9023 Funding Source: Development Impact Fees

Project Name: *DIF Update

Project Description: One-time funding to complete an update to the City's development impact fee schedule per City Council's desire to revisit the fees every three years. The cost of preparing the fee is included in future calculations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$8,400	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

PUBLIC SAFETY

Public Safety projects are funded by a combination of Public Safety G.O. bonds and Development Impact Fees. In FY 2005-06 carryover will be used for the completion of a new fire station on 63rd Avenue & Bell Rd to accommodate growth. Also, carryover funds are included to complete the levee design and construction at the Public Safety Training Facility site.

Public Safety G. O. bonds and Municipal Property Corporation (MPC) bonds will be issued for the development, design and construction of an Emergency Operations Center and Phase 1 of a Public Safety Training facility in FY 2005-06 and FY 2006-07.

During the second five-year phase of the CIP, Public Safety G.O. bonds will be used for advanced technologies, system upgrades for public safety services and Fire Engine Pumpers and Fire Ladder truck replacement.



Above: The newest public safety facility to the City of Glendale is both a Police and Fire station. It is located on 83rd Ave South of Glendale Ave.



Above: Fire Station #157 located on 59th Avenue between Olive and Peoria Avenues.

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Public Safety (60)				Category: 6%		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8021 Fire Station Relocation	\$0	\$4,972,006	\$0	\$0	\$0	\$0
8023 Hazardous Materials Vehicle	\$0	\$0	\$0	\$0	\$275,000	\$0
9019 *New Fire Station Construction	\$2,325,899	\$0	\$0	\$0	\$0	\$0
9020 800MHz Communications Equip.	\$0	\$0	\$808,000	\$0	\$0	\$0
9021 New Fire Station Construction	\$0	\$0	\$0	\$0	\$0	\$8,233,425
9401 PS Microwave Network	\$0	\$0	\$0	\$0	\$0	\$7,000,000
9403 PS MDT Replacement	\$750,000	\$0	\$0	\$0	\$0	\$0
9404 Stolen Vehicle Tracking	\$0	\$0	\$0	\$0	\$0	\$1,100,000
9406 *911 System Upgrades	\$214,500	\$0	\$0	\$0	\$0	\$200,000
9408 Police Digital Comm. System	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$1,400,000
9412 *Fire 800 MHz System	\$429,871	\$0	\$0	\$0	\$0	\$0
9413 Jail Facility	\$0	\$0	\$0	\$0	\$0	\$44,725,761
9418 Upgrade of Police Digital Comm	\$0	\$0	\$0	\$0	\$0	\$18,000,000
9420 *Fingerprint Identification Sys	\$221,841	\$0	\$0	\$0	\$0	\$500,000
9421 *EOC/Training Facility Phase I	\$23,922,633	\$9,920,800	\$0	\$0	\$0	\$60,768,085
9423 City Court Building	\$0	\$0	\$1,610,455	\$21,282,125	\$0	\$0
9425 *Digital Comm Software Upgrade	\$1,214,157	\$0	\$0	\$0	\$0	\$0
T250 Tactical Ops Center/EOC	\$0	\$0	\$0	\$0	\$0	\$20,377,456
T251 Investigations Facilities	\$0	\$0	\$0	\$0	\$0	\$5,538,561
T252 Infor & Imaging Systems	\$0	\$0	\$0	\$0	\$0	\$500,000
T253 MDC Data Transfer Project	\$0	\$0	\$0	\$0	\$0	\$275,000
T254 Antenna Site	\$0	\$0	\$0	\$0	\$0	\$3,000,000
T255 EOD Total Containment Vessel	\$0	\$0	\$0	\$0	\$0	\$250,000
T256 PS Security Upgrades	\$0	\$0	\$0	\$0	\$0	\$7,700,000
T257 Tactical Vehicles/Events Van	\$0	\$0	\$0	\$0	\$0	\$900,000
T258 Police Air Unit	\$0	\$0	\$0	\$0	\$0	\$5,947,875
T259 Additional portable radios	\$0	\$0	\$200,000	\$0	\$0	\$0
T260 **Repl 2 Engine Pumps	\$0	\$0	\$0	\$0	\$0	\$1,415,706
T261 **Repl 2 Engine Pumps	\$0	\$0	\$0	\$0	\$0	\$1,415,706

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Public Safety (60)				Category: 6%		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
T262 **New Police Station	\$0	\$0	\$0	\$0	\$0	\$9,832,667
T263 **Communications Shop	\$0	\$0	\$0	\$0	\$0	\$3,918,322
T264 **Digital Voice Record Sys	\$0	\$0	\$0	\$0	\$0	\$250,000
T265 **Internt Acces Kiosks-Public	\$0	\$0	\$0	\$0	\$0	\$200,000
T266 **Communications Van Repl	\$0	\$0	\$0	\$0	\$0	\$4,000,000
T267 **Fire Department Command Van	\$0	\$0	\$0	\$0	\$0	\$938,875
T268 **Remodel Police sub-station	\$0	\$0	\$0	\$0	\$0	\$1,500,000
T269 **Fire Admin Relocation	\$0	\$0	\$0	\$0	\$500,000	\$6,617,015
T441 **Repl 2 Fire Engine Pumprs	\$0	\$0	\$0	\$0	\$0	\$1,415,706
T442 **Repl Fire Ladder Truck	\$0	\$0	\$0	\$0	\$0	\$1,308,750
T443 **Fire Ladder Trk & Tnder	\$0	\$0	\$0	\$0	\$0	\$2,445,000
T444 **Repl 2 Fire Engine Pumpers	\$0	\$0	\$0	\$0	\$0	\$1,415,706
Total Public Safety Projects:	\$29,578,901	\$15,392,806	\$3,118,455	\$21,782,125	\$1,275,000	\$223,089,616

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Public Safety (60)

Category: 6%

Project Number: 8021 Funding Source: General Obligation Bonds

Project Name: Fire Station Relocation

Project Description: Design, construction and furniture, fixtures and equipment to move existing Fire Station 151 out of the residential neighborhood at 55th Ave. and Orangewood. Vacated building would be used for fire department equipment repair and storage.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$4,972,006	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$104,525	\$107,661	\$110,892	\$606,395

Project Number: 8023 Funding Source: General Obligation Bonds

Project Name: Hazardous Materials Vehicle

Project Description: Replace the 12 year old support vehicle for the hazardous materials team.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$275,000	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$41,500	\$226,939

Project Number: 9019 Funding Source: General Obligation Bonds

Project Name: *New Fire Station Construction

Project Description: Site development, design, construction and equipment for one new fire station. Equipment includes fire apparatus and emergency response equipment, dispatch equipment, furnishings, appliances, wares, etc.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$2,325,899	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9020 Funding Source: General Obligation Bonds

Project Name: 800MHz Communications Equip.

Project Description: Purchase 800MHz radios for Phoenix Regional Wireless Network.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$808,000	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$155,348	\$160,008	\$874,989

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Public Safety (60)

Category: 6%

Project Number: 9021 Funding Source: General Obligation Bonds

Project Name: New Fire Station Construction

Project Description: Land, site development, design, construction and furniture, fixtures and equipment for one new, 4-bay fire station, with firefighter quarters for 12 firefighters, office space and storage.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$8,233,425
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$1,883,622

Project Number: 9401 Funding Source: General Obligation Bonds

Project Name: PS Microwave Network

Project Description: Implement regional data base systems, network system, dispatch, police records managment system (crime reports), booking, property/evidence tracking.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$7,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$275,000

Project Number: 9403 Funding Source: General Obligation Bonds

Project Name: PS MDT Replacement

Project Description: Upgrade of new technology of the mobile data terminals currently in use in patrol vehicles.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$160,000	\$164,800	\$169,744	\$174,836	\$956,077

Project Number: 9404 Funding Source: General Obligation Bonds

Project Name: Stolen Vehicle Tracking

Project Description: This system tracks police vehicles and supports apprehension programs (bait vehicle programs).

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,100,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$110,000

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Public Safety (60)

Category: 6%

Project Number: 9406 Funding Source: General Obligation Bonds

Project Name: *911 System Upgrades

Project Description: Replace and upgrade the current 9-1-1 telephone system and equipment for the public safety answering point. This would include global positioning system for pinpoint locations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$14,500	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9408 Funding Source: General Obligation Bonds

Project Name: Police Digital Comm. System

Project Description: Digital radio system enhancements, hardware and software.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$1,400,000
Operating Impact:		\$0	\$283,250	\$291,748	\$300,500	\$309,515	\$1,692,554

Project Number: 9412 Funding Source: General Obligation Bonds

Project Name: *Fire 800 MHz System

Project Description: Upgrade Fire radio system to 800MHz to comply with FCC regulations. Additional funding to cover adjusted cost of in-building radio coverage, which resulted in more infrastructure costs than originally planned.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$429,871	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9413 Funding Source: General Obligation Bonds

Project Name: Jail Facility

Project Description: Design, construction and equipment for new police jail facility.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$44,725,761
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$3,500,000

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Public Safety (60)

Category: 6%

Project Number: 9418 Funding Source: General Obligation Bonds

Project Name: Upgrade of Police Digital Comm

Project Description: Replacement of digital voice communications system that is used by all city departments.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$18,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$250,000

Project Number: 9420 Funding Source: General Obligation Bonds

Project Name: *Fingerprint Identification Sys

Project Description: Upgrade of the fingerprint identification system making it available at the various substations. This tool has been invaluable in solving cases and it will need to be replaced or updated every six years.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$221,841	\$0	\$0	\$0	\$0	\$0	\$500,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9421 Funding Source: General Obligation Bonds

Project Name: *EOC/Training Facility Phase I

Project Description: Construction of a 10,800 EOC (Emergency Operations Center) along with Phase I of a joint Police/Fire Training Facility, which will include a shooting range, driving track, berms, classrooms, burn tower, fire props.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$3,325,892	\$20,596,741	\$9,920,800	\$0	\$0	\$0	\$60,768,085
Operating Impact:		\$0	\$491,768	\$691,521	\$712,267	\$733,635	\$4,011,816

Project Number: 9423 Funding Source: General Obligation Bonds

Project Name: City Court Building

Project Description: The proposed new court facility is needed to meet service demands as the court caseload continues its steady growth, requiring additional facilities and staff.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$1,610,455	\$21,282,125	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$2,145,132	\$2,248,245	\$12,294,322

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Public Safety (60)

Category: 6%

Project Number: 9425 Funding Source: General Obligation Bonds

Project Name: *Digital Comm Software Upgrade

Project Description: This project is a software upgrade to the digital radio system purchased on June 25, 2002. This purchase will provide the system with the most current software upgrade available, including voice encryption capability for the ability to communicate securely, as well as system security components.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,214,157	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T250 Funding Source: General Obligation Bonds

Project Name: Tactical Ops Center/EOC

Project Description: Facility equipped to house a full contingent of city staff for critical incidents. The facility will also house a communications area, a crime lab and a police tactical operations center.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$20,377,456
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$1,307,754

Project Number: T251 Funding Source: General Obligation Bonds

Project Name: Investigations Facilities

Project Description: This project includes a family center for domestic violence victims and child victims of sex crimes. Facility will also house economic crimes investigation units.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$5,538,561
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$94,500

Project Number: T252 Funding Source: General Obligation Bonds

Project Name: Infor & Imaging Systems

Project Description: This project will replace obsolete digital system utilized for crime scene documentation. Image reporting would enhance the current web site to allow police reporting, communications and query capability.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Public Safety (60)

Category: 6%

Project Number: T253 Funding Source: General Obligation Bonds

Project Name: MDC Data Transfer Project

Project Description: This airmobile project would allow the department to handle large data exchanges and software updates for the mobile data computers in the police vehicles over a wireless local area network. Officers would have the capability of uploading reports into the system via the MDC in police vehicles.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$275,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$50,000

Project Number: T254 Funding Source: General Obligation Bonds

Project Name: Antenna Site

Project Description: This project will allow the city to own an antenna site and protect it from any future issues with rental or lease agreements. It would also protect the city's radio system and provide a revenue stream for future development of the system.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$30,000

Project Number: T255 Funding Source: General Obligation Bonds

Project Name: EOD Total Containment Vessel

Project Description: Explosive disposal equipment will be utilized in all critical incidents. This equipment allows on site disposal of explosive ordinance and other weapons of mass destruction.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$25,000

Project Number: T256 Funding Source: General Obligation Bonds

Project Name: PS Security Upgrades

Project Description: A review of security issues at the city's police stations revealed a need to increase the security measures for all of the facilities.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$7,700,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$250,000

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Public Safety (60)

Category: 6%

Project Number: T257 Funding Source: General Obligation Bonds

Project Name: Tactical Vehicles/Events Van

Project Description: Purchase two rescue/reponse vehicles and one events van.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$900,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$90,000

Project Number: T258 Funding Source: General Obligation Bonds

Project Name: Police Air Unit

Project Description: This project provides aerial surveillance utilization both fixed wing and helicopter. Construction of air unit hanger and staff space.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$5,947,875
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$947,249

Project Number: T259 Funding Source: General Obligation Bonds

Project Name: Additional portable radios

Project Description: Additional portable radios and batteries available for critical events and interoperability capabilities with other jurisdictions.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$15,000	\$15,450	\$15,914	\$87,021

Project Number: T260 Funding Source: General Obligation Bonds

Project Name: **Repl 2 Engine Pumpers

Project Description: Replace two fire engine pumpers in the fire department fleet, per the fire department 10-year plan.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,415,706
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$139,478

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Public Safety (60)

Category: 6%

Project Number: T261 Funding Source: General Obligation Bonds

Project Name: **Repl 2 Engine Pumpers

Project Description: Replace two fire engine pumpers in the fire department fleet, per the fire department 10-year plan.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,415,706
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$139,478

Project Number: T262 Funding Source: General Obligation Bonds

Project Name: **New Police Station

Project Description: A new police substation needed for expanded growth which will enhance the response and service to our community.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$9,832,667
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$355,595

Project Number: T263 Funding Source: General Obligation Bonds

Project Name: **Communications Shop

Project Description: Construction of a 8,000 sq ft. communications shop for the city to service communication equipment.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$3,918,322
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$176,160

Project Number: T264 Funding Source: General Obligation Bonds

Project Name: **Digital Voice Record Sys

Project Description: Replacement of current system which is very outdated. This system is used to provide officers the opportunity to voice dictate their reports for transcription by Records personnel.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$25,000

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Public Safety (60)

Category: 6%

Project Number: T265 Funding Source: General Obligation Bonds

Project Name: **Internt Acces Kiosks-Public

Project Description: Locate kiosks in prime locations for public use to apply for current police vacancies, file police reports, etc. Locations may include shopping malls, grocery stores and banks.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$30,000

Project Number: T266 Funding Source: General Obligation Bonds

Project Name: **Communications Van Repl

Project Description: Replacement funds for interoperability command van purchased in fiscal year 04/05.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T267 Funding Source: General Obligation Bonds

Project Name: **Fire Department Command Van

Project Description: Purchase and equip a mobile command van for fire operations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$938,875
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$105,000

Project Number: T268 Funding Source: General Obligation Bonds

Project Name: **Remodel Police sub-station

Project Description: Remodel the police sub-station to a property/evidence facility.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Public Safety (60)

Category: 6%

Project Number: T269 Funding Source: General Obligation Bonds

Project Name: **Fire Admin Relocation

Project Description: Land acquisition in FY 2010, and facility design and construction beginning in FY 2011, to relocate fire administration into a larger facility.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$500,000	\$6,617,015
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$159,620

Project Number: T441 Funding Source: General Obligation Bonds

Project Name: **Repl 2 Fire Engine Pumprs

Project Description: Replace two fire engine pumpers per fire department 10-year plan.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,415,706
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$139,478

Project Number: T442 Funding Source: General Obligation Bonds

Project Name: **Repl Fire Ladder Truck

Project Description: Replace 1 fire ladder truck per fire department 10-year plan.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,308,750
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$130,875

Project Number: T443 Funding Source: General Obligation Bonds

Project Name: **Fire Ladder Trk & Tender

Project Description: Addition to Fleet: 1 fully equipped ladder truck and ladder tender vehicle for western Glendale protection, per fire department 10-year plan.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$2,445,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$1,650,444

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Public Safety (60)

Category: 6%

Project Number: T444 Funding Source: General Obligation Bonds

Project Name: **Repl 2 Fire Engine Pumpers

Project Description: Replace two fire engine pumpers in fire department fleet per fire department 10-year plan.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,415,706
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$139,478

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: DIF-Police Facilities (74)

Category: DIF

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8152 *DIF Update	\$9,500	\$0	\$0	\$0	\$0	\$0
T481 **New Police Station	\$0	\$0	\$0	\$0	\$0	\$9,223,620
Total DIF-Police Facilities Projects:	\$9,500	\$0	\$0	\$0	\$0	\$9,223,620

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: DIF-Police Facilities (74)

Category: DIF

Project Number: 8152 Funding Source: Development Impact Fees

Project Name: *DIF Update

Project Description: One-time funding to complete an update to the City's development impact fee schedule per City Council's desire to revisit the fees every three years. The cost of preparing the fee is included in future calculations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$9,500	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T481 Funding Source: Development Impact Fees

Project Name: **New Police Station

Project Description: A new police substation needed for expanded growth which will enhance the response and service to our community.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$9,223,620
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$245,595

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: DIF-Fire Protect Fac (53)

Category: DIF

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
9028 *DIF Update	\$10,300	\$0	\$0	\$0	\$0	\$0
Total DIF-Fire Protect Fac Projects:	\$10,300	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: DIF-Fire Protect Fac (53)

Category: DIF

Project Number: 9028 Funding Source: Development Impact Fees

Project Name: *DIF Update

Project Description: One-time funding to complete an update to the City's development impact fee schedule per City Council's desire to revisit the fees every three years. The cost of preparing the fee is included in future calculations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$10,300	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

GOVERNMENT FACILITIES

Government Facilities carryover funds will complete the construction of the first phase of the new Field Operations Complex. The first phase of the Field Operations Complex included construction of an equipment management facility, new warehouse, tenant improvements to current space on site, and off-street improvements to Orangewood Avenue. An additional \$39,390,000 will be needed in later years to complete the construction of the Field Operations Complex.

In FY 2011-15, funding of \$10,000,000 has been earmarked for the purchase of an existing office building or construction of a new facility to supplement current office space for city operations.



Left: Main entrance and west bays of the Field Operations Complex. Larger fleet vehicles are serviced in these bays.

Right: West bay of the Field Operations Center.



FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: Government Facility (30)

Category: 6%

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8563 *Operations Center Expansion	\$1,437,708	\$0	\$0	\$0	\$0	\$39,390,000
8566 City Office Building	\$0	\$0	\$0	\$0	\$0	\$10,000,000
Total Government Facility Projects:	\$1,437,708	\$0	\$0	\$0	\$0	\$49,390,000

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Government Facility (30)

Category: 6%

Project Number: 8563 Funding Source: General Obligation Bonds

Project Name: *Operations Center Expansion

Project Description: Project includes construction of a new equipment management shop, new warehouse, tenant improvements to current space on site and off-street improvements to Orangewood Avenue.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,437,708	\$0	\$0	\$0	\$0	\$0	\$39,390,000
Operating Impact:		\$12,000	\$12,360	\$12,731	\$13,113	\$13,506	\$73,857

Project Number: 8566 Funding Source: General Obligation Bonds

Project Name: City Office Building

Project Description: Purchase of an existing office building or construction of a new facility to supplement current office space for city operations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$1,966,000

*Project includes carryover funding

** New Project

GENERAL GOVERNMENT

General Government DIF carryover funds will complete the new space study for the City's Municipal offices. Also, funding has been earmarked from FY 2006-2010 for the lease purchase of 5+ acres of land along Glendale Avenue for a Public Safety and City Court Complex.



Glendale City Hall

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: DIF-General Government (97)

Category: DIF

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8020 *City Hall Remodel & Space Stdy	\$180,737	\$0	\$0	\$0	\$0	\$0
9422 Land for City Court Building	\$585,360	\$576,288	\$567,216	\$558,144	\$549,072	\$0
9424 *DIF Update	\$11,900	\$0	\$0	\$0	\$0	\$0
T400 **New Cable TV Studio	\$0	\$0	\$0	\$0	\$0	\$2,575,125
Total DIF-General Government Projects:	\$777,997	\$576,288	\$567,216	\$558,144	\$549,072	\$2,575,125

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: DIF-General Government (97)

Category: DIF

Project Number: 8020 Funding Source: Development Impact Fees

Project Name: *City Hall Remodel & Space Study

Project Description: This project includes the reconfiguration of the basement area to accommodate the growth of the Human Resources Department, and a new Space Study for the City's Municipal Offices.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$180,737	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9422 Funding Source: Development Impact Fees

Project Name: Land for City Court Building

Project Description: Lease payment (land) for a new 89,400 sq. ft. city court complex.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$585,360	\$576,288	\$567,216	\$558,144	\$549,072	\$0
Operating Impact:		\$91,820	\$91,820	\$91,820	\$0	\$0	\$0

Project Number: 9424 Funding Source: Development Impact Fees

Project Name: *DIF Update

Project Description: One-time funding to complete an update to the City's development impact fee schedule per City Council's desire to revisit the fees every three years. The cost of preparing the fee is included in future calculations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$11,900	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T400 Funding Source: Development Impact Fees

Project Name: **New Cable TV Studio

Project Description: Purchase of land and construction of new facility for the City of Glendale's Cable TV station and studio.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$2,575,125
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$1,069,920

*Project includes carryover funding

** New Project

SANITATION

In FY 2005-06 funds will be used to replace older rolloff trucks, frontload trucks, sideload refuse trucks and loose trash equipment trucks that have reached the end of their serviceable life.



Above: The Sanitation Department Building inside the Field Operations Complex.

Left: Curb Service

Bottom: Hard working employees of the Loose Trash Service Division.



FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: Sanitation Fund (57)				Category: Other		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
9630 *Capital Lease Purchases - 57	\$370,676	\$0	\$0	\$0	\$0	\$0
9631 **Rolloff Trucks - 6269	\$136,500	\$0	\$0	\$0	\$0	\$732,000
9632 **Frontloader Trucks-6271	\$210,000	\$215,000	\$226,000	\$237,000	\$500,000	\$1,500,000
9633 **Sideload Refuse Trucks-6272	\$630,000	\$441,000	\$926,100	\$972,400	\$1,021,000	\$7,404,875
9634 **Loose Trash Equipment - 6280	\$461,000	\$59,500	\$0	\$634,494	\$0	\$1,236,097
T240 Repl Pickup Trucks -Sanitation	\$0	\$0	\$80,000	\$0	\$0	\$40,000
Total Sanitation Fund Projects:	\$1,808,176	\$715,500	\$1,232,100	\$1,843,894	\$1,521,000	\$10,912,972

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Sanitation Fund (57)

Category: Other

Project Number: 9630 Funding Source: Sanitation Revenues

Project Name: *Capital Lease Purchases - 57

Project Description: Vehicle replacement in Sanitation.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$370,676	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9631 Funding Source: Sanitation Revenues

Project Name: **Rolloff Trucks - 6269

Project Description: Replacement of older rolloff trucks that have reached the end of their service life.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$136,500	\$0	\$0	\$0	\$0	\$732,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9632 Funding Source: Sanitation Revenues

Project Name: **Frontloader Trucks-6271

Project Description: Replacement of older frontload trucks and replacement of a commercial sideload truck that have reached the end of their service life. Service life is projected to be approximately 9 years. None of these vehicles are in the city's vehicle replacement fund. All will be purchased through lease purchase funding.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$210,000	\$215,000	\$226,000	\$237,000	\$500,000	\$1,500,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9633 Funding Source: Sanitation Revenues

Project Name: **Sideload Refuse Trucks-6272

Project Description: Replacement of automated sideload refuse trucks and adding additional trucks due to growth.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$630,000	\$441,000	\$926,100	\$972,400	\$1,021,000	\$7,404,875
Operating Impact:		\$67,500	\$139,050	\$143,222	\$221,276	\$227,914	\$1,677,983

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Sanitation Fund (57)

Category: Other

Project Number: 9634 Funding Source: Sanitation Revenues

Project Name: **Loose Trash Equipment - 6280

Project Description: Replacement of Loose Trash Rearload Truck and Case Tractor equipment.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$461,000	\$59,500	\$0	\$634,494	\$0	\$1,236,097
Operating Impact:		\$0	\$241,535	\$248,781	\$445,352	\$458,713	\$2,508,427

Project Number: T240 Funding Source: Sanitation Revenues

Project Name: Repl Pickup Trucks -Sanitation

Project Description: These pick ups will replace aging existing pickup trucks.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$80,000	\$0	\$0	\$40,000
Operating Impact:		\$0	\$0	\$10,608	\$10,926	\$11,254	\$68,060

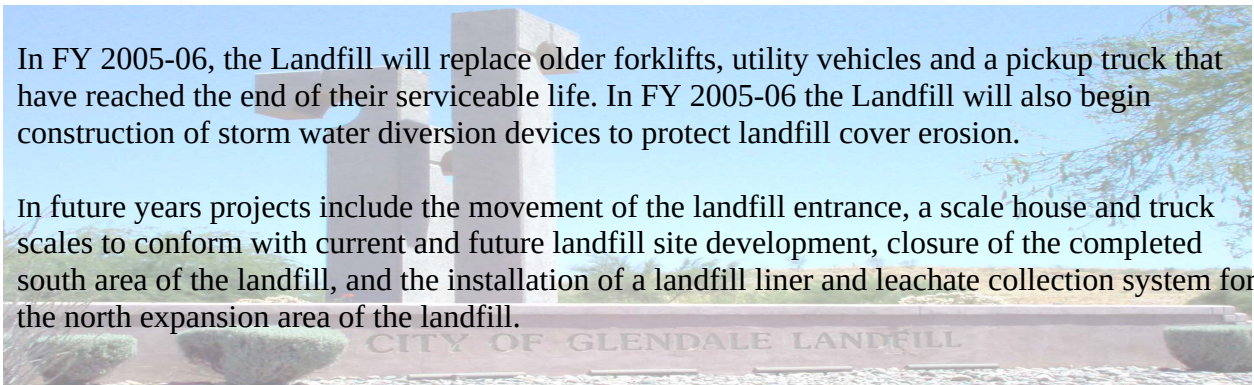
*Project includes carryover funding

** New Project

LANDFILL

In FY 2005-06, the Landfill will replace older forklifts, utility vehicles and a pickup truck that have reached the end of their serviceable life. In FY 2005-06 the Landfill will also begin construction of storm water diversion devices to protect landfill cover erosion.

In future years projects include the movement of the landfill entrance, a scale house and truck scales to conform with current and future landfill site development, closure of the completed south area of the landfill, and the installation of a landfill liner and leachate collection system for the north expansion area of the landfill.



Left: A recycling truck heading to the Materials Recovery Facility.

Bottom: A recycling truck unloading recyclable material at the Materials Recovery Facility.



FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Landfill (55)				Category: Other		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8034 Bioractor Project	\$0	\$0	\$0	\$0	\$0	\$546,623
8036 Landfill Entrance	\$0	\$0	\$0	\$0	\$0	\$841,820
8037 Landfill Screening Berm	\$0	\$0	\$0	\$0	\$0	\$2,739,949
8038 Landfill Closure (South)	\$0	\$0	\$0	\$0	\$0	\$6,771,052
8043 Effluent Reuse Project	\$0	\$0	\$0	\$0	\$0	\$711,888
8044 Landfill Liner Installation	\$0	\$0	\$0	\$0	\$0	\$8,822,776
8083 Landfill Repl Pickup Truck	\$0	\$0	\$0	\$63,300	\$0	\$80,200
8141 **Landfill Stormwater Drainage	\$69,812	\$71,908	\$74,065	\$76,288	\$78,578	\$429,602
8142 **MRF Forklifts	\$24,720	\$0	\$25,641	\$26,225	\$27,012	\$27,822
8143 **MRF Replacement Vehicles	\$25,000	\$19,900	\$0	\$0	\$0	\$0
9604 Landfill Soil Excavation	\$0	\$0	\$0	\$0	\$0	\$9,001,412
T232 Landfill Bulldozers	\$0	\$0	\$0	\$492,700	\$0	\$873,600
T233 Landfill Fuel Tanker	\$0	\$200,000	\$0	\$0	\$0	\$0
T234 Landfill Compactors	\$0	\$683,000	\$0	\$725,000	\$0	\$840,000
T235 Water Pull Tractor	\$0	\$0	\$0	\$0	\$0	\$430,500
T236 Motorgrader	\$0	\$0	\$0	\$0	\$0	\$233,400
T237 Auger Scraper	\$0	\$0	\$0	\$0	\$0	\$1,275,200
T238 **MRF Roll-Off Trucks	\$0	\$0	\$140,250	\$0	\$148,800	\$0
T420 **MRF Loader	\$0	\$0	\$0	\$290,000	\$0	\$0
T423 **Inspector trucks - 6273	\$0	\$20,000	\$60,000	\$40,000	\$0	\$20,000
Total Landfill Projects:	\$119,532	\$994,808	\$299,956	\$1,713,513	\$254,390	\$33,645,844

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Landfill (55)

Category: Other

Project Number: 8034 Funding Source: Landfill Revenues

Project Name: Bioractor Project

Project Description: Construction of cell in north expansion area for landfill bioreactor demonstration project. Bioreactor technology will result in accelerated waste decomposition and additional waste capacity in the landfill.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$546,623
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$125,000

Project Number: 8036 Funding Source: Landfill Revenues

Project Name: Landfill Entrance

Project Description: Move landfill entrance, scalehouse and truck scales to Northern Avenue to conform with future landfill site development.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$841,820
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8037 Funding Source: Landfill Revenues

Project Name: Landfill Screening Berm

Project Description: Design, construction and landscaping of screening berms along east boundary of landfill and Glendale and Northern Avenues.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$2,739,949
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8038 Funding Source: Landfill Revenues

Project Name: Landfill Closure (South)

Project Description: Closure of completed south area of landfill. It is projected that the 140 acres in the south half of the landfill will reach approved refuse capacity during FY 12-13. Closure will take place during FY 13-14.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$6,771,052
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$273,156

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Landfill (55)

Category: Other

Project Number: 8043 Funding Source: Landfill Revenues

Project Name: Effluent Reuse Project

Project Description: Construction of wastewater effluent line from Western Area Water Reclamation Facility to support landfill operation and environmental campus projects.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$711,888
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8044 Funding Source: Landfill Revenues

Project Name: Landfill Liner Installation

Project Description: This project is required for the development of the northern portion of the landfill and includes installation of liner and leachate collection system.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$8,822,776
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8083 Funding Source: Landfill Revenues

Project Name: Landfill Repl Pickup Truck

Project Description: Replacement of three pickup trucks that will reach the end of their serviceable life in FY 08-09 and three in FY 11-12 for a total of six vehicles.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$63,300	\$0	\$80,200
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8141 Funding Source: Landfill Revenues

Project Name: **Landfill Stormwater Drainage

Project Description: Construction of stormwater diversion devices to protect landfill cover erosion.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$69,812	\$71,908	\$74,065	\$76,288	\$78,578	\$429,602
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Landfill (55)

Category: Other

Project Number: 8142 Funding Source: Landfill Revenues

Project Name: **MRF Forklifts

Project Description: Replacement of five forklifts reaching the end of serviceable their life in FY 05-06, FY 07-08, FY 08-09, FY 09-10 and FY 10-11.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$24,720	\$0	\$25,641	\$26,225	\$27,012	\$27,822
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8143 Funding Source: Landfill Revenues

Project Name: **MRF Replacement Vehicles

Project Description: Replacement of division vehicles that will reach the end of their servicable life in FY 05-06 (utility vehicle) and FY 06-07 (pickup truck).

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$25,000	\$19,900	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9604 Funding Source: Landfill Revenues

Project Name: Landfill Soil Excavation

Project Description: Excavation of north expansion area to prepare for future cell development.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$9,001,412
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T232 Funding Source: Landfill Revenues

Project Name: Landfill Bulldozers

Project Description: Replacement of two landfill bulldozers that will reach the end of their serviceable life in FY 08-09 (Model D-8) and FY 13-14 (Model D-9).

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$492,700	\$0	\$873,600
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Landfill (55)

Category: Other

Project Number: T233 Funding Source: Landfill Revenues

Project Name: Landfill Fuel Tanker

Project Description: Replacement of a fuel tanker that will reach the end of its serviceable life in FY 06-07.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T234 Funding Source: Landfill Revenues

Project Name: Landfill Compactors

Project Description: Replacement of landfill compactors that will reach the end of their serviceable life in FY 06-07, FY 08-09 and FY 13-14.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$683,000	\$0	\$725,000	\$0	\$840,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T235 Funding Source: Landfill Revenues

Project Name: Water Pull Tractor

Project Description: Replacement of water pull tractor that will reach the end of its serviceable life in FY 10-11.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$430,500
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T236 Funding Source: Landfill Revenues

Project Name: Motorgrader

Project Description: Replacement of motorgrader that will reach the end of its serviceable life in FY 10-11.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$233,400
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Landfill (55)

Category: Other

Project Number: T237 Funding Source: Landfill Revenues

Project Name: Auger Scraper

Project Description: Replacement of auger scraper that will reach the end of its serviceable life in FY 12-13.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$1,275,200
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T238 Funding Source: Landfill Revenues

Project Name: **MRF Roll-Off Trucks

Project Description: Replacement of two roll-off trucks that will reach the end of their serviceable life in FY 07-08 and FY 09-10.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$140,250	\$0	\$148,800	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T420 Funding Source: Landfill Revenues

Project Name: **MRF Loader

Project Description: Replacement of loader used to move recyclables from truck tipping floor to Materials Recovery Facility processing line.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$290,000	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T423 Funding Source: Landfill Revenues

Project Name: **Inspector trucks - 6273

Project Description: Sanitation inspectors ensure that refuse disposal complies with health and safety requirements and recycling contaminants in containers are minimized. Growth of city housing stock requires an increase in the number of inspectors and the number of pick up trucks they use to perform their daily inspections.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$20,000	\$60,000	\$40,000	\$0	\$20,000
Operating Impact:		\$0	\$54,825	\$64,426	\$71,824	\$73,979	\$407,805

*Project includes carryover funding

** New Project

AIRPORT

During the next decade, Glendale Airport will continue to grow in response to the business and recreational needs of Glendale and West Valley residents. Like most municipal airports, Glendale's airport relies heavily on federal and state grants to accomplish capital improvements and will now also be funded with the voter-approved, half-cent sales transportation tax.

A project to construct an eastside taxiway and aircraft parking apron to develop the east side and to accommodate the aircraft associated with stadium and arena events will continue in FY 2005-06.

Ninety-seven and one half percent of the cost of these improvements will be grant-funded (95% federal, and 2.5% state). The city's match of two and one half percent will come from the voter-approved, half-cent sales transportation tax.



Above: Entrance to main terminal at the Glendale Municipal Airport.

Left: Flying lessons are available at the airport.

Bottom: View from main terminal at airport with Cardinal's Stadium in the background.



FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: Airport Capital (34)				Category: Other		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8025 *Taxiway Stubs & Aprons	\$6,262,100	\$0	\$0	\$0	\$0	\$0
8084 Tower & Radio Upgrade	\$186,034	\$0	\$0	\$0	\$0	\$0
8085 *Airport - Security Upgrade	\$2,073,107	\$0	\$0	\$0	\$0	\$0
8086 *Airport - Eastside Access Road	\$2,114,430	\$0	\$0	\$0	\$0	\$0
8090 Northwest Land Purchase	\$1,000,000	\$0	\$0	\$0	\$0	\$0
8188 Eastside Utilities	\$255,625	\$0	\$0	\$0	\$0	\$0
T141 Runway/Taxiway Asphalt Edge	\$0	\$524,031	\$0	\$0	\$0	\$0
T146 **Runway Land Purchase	\$0	\$4,050,000	\$0	\$0	\$0	\$0
Total Airport Capital Projects:	\$11,891,296	\$4,574,031	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Airport Capital (34)

Category: Other

Project Number: 8025 Funding Source: Grants/City Match

Project Name: *Taxiway Stubs & Aprons

Project Description: Construct an eastside taxiway and aircraft parking apron. This is needed to develop the eastside and to accommodate the aircraft associated with stadium and arena events. Funding for construction will be provided by FAA 90%, State 5% and Local 5%.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$6,262,100	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8084 Funding Source: Grants/City Match

Project Name: Tower & Radio Upgrade

Project Description: The radios in the tower are very old and outdated. The new radios will increase safety and reduce maintenance costs.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$186,034	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8085 Funding Source: Grants/City Match

Project Name: *Airport - Security Upgrade

Project Description: The FAA has recently made security the highest funding priority. With the anticipated increase in airport operations along with the arrival of larger aircraft, the airport needs to upgrade airport security using available technology. The Transportation Sales Tax will match \$76,199 in FY 2006.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$998,449	\$1,074,658	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$2,500	\$2,575	\$14,081

Project Number: 8086 Funding Source: Grants/City Match

Project Name: *Airport - Eastside Access Road

Project Description: Design and construct the street improvements along the eastside of the Glendale Airport. This will provide auto access to eastside business park.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$2,114,430	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Airport Capital (34)

Category: Other

Project Number: 8090 Funding Source: Grants/City Match

Project Name: Northwest Land Purchase

Project Description: Purchase the six acres at the southeast corner of Glendale and Glen Harbor Blvd. to ensure continuity of land use. The Transportation Sales Tax will match \$50,000 in FY 2006.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8188 Funding Source: Grants/City Match

Project Name: Eastside Utilities

Project Description: Install utilities east of the Glendale airport for the Airport Business Park. A Transportation Fund match of \$18,125 will be available in FY 2006. Project cost increased from \$216,339 to \$255,625 due to project cost update.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$255,625	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T141 Funding Source: Grants/City Match

Project Name: Runway/Taxiway Asphalt Edge

Project Description: Asphalt edging will assist to control dust on the airport and reduce maintenance costs by eliminating the need to mow the weeds around the runway lights. The Transportation Sales Tax will match \$26,201 in FY 2007.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$524,031	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T146 Funding Source: Grants/City Match

Project Name: **Runway Land Purchase

Project Description: Purchase 36 acres of land for the runway protection zone.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$4,050,000	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

OTHER GRANTS

The majority of Glendale's grants for capital projects come from the federal or state government. The grants in this category are open, competitive grant programs and are awarded through a competitive review process.

The Bike & Ped/Skunk Creek @ Bell Rd project will widen the existing bridge over Skunk Creek to provide safer pedestrian and bicycle access across the bridge over Skunk Creek between 67th and 75th Avenues.



Above: Skunk Creek Rd bridge at 57th Ave.

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Other Grants (47)				Category: Other		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8049 *Bike & Ped/Skunk Creek @BellRd	\$476,100	\$0	\$0	\$0	\$0	\$0
8059 Grant Funds - Capital Projects	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
8061 *79th Ave/Missouri Trans-Canal	\$18,804	\$0	\$0	\$0	\$0	\$0
8062 *83rd&87th Bethany Hm Trans-Cnl	\$90,000	\$0	\$0	\$0	\$0	\$0
8066 *Glendale Sports Facilities ITS	\$48,729	\$0	\$0	\$0	\$0	\$0
8067 *Bell Road ITS Design	\$81,998	\$0	\$0	\$0	\$0	\$0
8068 *Purchase of ITS Trailers	\$22,196	\$0	\$0	\$0	\$0	\$0
8069 *W Area Regional Parks-Grant	\$31,801	\$0	\$0	\$0	\$0	\$0
8588 *Grand Canal Trail Renovation	\$9,781	\$0	\$0	\$0	\$0	\$0
9584 *Catlin Court Alley Beautificat	\$616,152	\$0	\$0	\$0	\$0	\$0
Total Other Grants Projects:	\$3,395,561	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Other Grants (47)

Category: Other

Project Number: 8049 Funding Source: Grants

Project Name: *Bike & Ped/Skunk Creek @BellRd

Project Description: This project will widen the existing bridge over Skunk Creek, to provide pedestrian and bicycle access. 95% of this project is funded by a Congestion Mitigation Air Quality (CMAQ) grant with 5% City matching funds (\$25,650). The City match is budgeted in project 31-8083.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$47,205	\$428,895	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8059 Funding Source: Grants

Project Name: Grant Funds - Capital Projects

Project Description: This represents a contingency appropriation amount for unanticipated grant opportunities that may arise during the fiscal year.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8061 Funding Source: Grants

Project Name: *79th Ave/Missouri Trans-Canal

Project Description: Parks Master Plan strategy to renovate five older parks per year over the next ten years.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$18,804	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8062 Funding Source: Grants

Project Name: *83rd&87th Bethany Hm Trans-Cnl

Project Description: Parks Master Plan strategy to renovate five older parks per year over the next ten years.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Other Grants (47)

Category: Other

Project Number: 8066 Funding Source: Grants

Project Name: *Glendale Sports Facilities ITS

Project Description: Provide the foundation for facilitating event traffic from the arena and stadium.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$48,729	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8067 Funding Source: Grants

Project Name: *Bell Road ITS Design

Project Description: Intelligent transportation system for Bell Road.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$81,998	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8068 Funding Source: Grants

Project Name: *Purchase of ITS Trailers

Project Description: Purchase of trailers that will be used by Intelligent Transportation System staff.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$22,196	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8069 Funding Source: Grants

Project Name: *W Area Regional Parks-Grant

Project Description: Development of an 88 acre regional park and municipal building. Heritage Fund Grant to provide funding for skate court, splash pad, fencing, landscaping and other infrastructure.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$31,801	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Other Grants (47)

Category: Other

Project Number: 8588 Funding Source: Grants

Project Name: *Grand Canal Trail Renovation

Project Description: Design and development of the Bethany Home Outfall Channel Grand Canal Linear Park. Arizona Heritage Fund Grant.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$9,781	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9584 Funding Source: Grants

Project Name: *Catlin Court Alley Beautificat

Project Description: Project includes underground utilities, street night safety lighting, realigning and widening the existing path, landscaping, seating walls and niches, public art alcoves, alley entry/exit features, shared use etiquette and signage.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$616,152	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

CULTURAL FACILITY

This general obligation category will help fund the construction of a performing arts center for community theater groups, small venue concerts, films and other performances in the second five years.

Also slated for the second five years, is a project to establish a capital fund for the acquisition and restoration of historic properties to act as a catalyst for historic preservation in the city.

The Downtown Campus project will continue in FY 2005-06. The Downtown Campus is a comprehensive plan that integrates the Civic Center and adjacent properties into a cohesive theme. The Downtown Campus project will fully utilize the buildings and properties to increase space usage for the Bead Museum and the Civic Center as well as provide more open space for downtown pedestrians.



Upper Left: Side view of The Bead Museum.

Middle: The Glendale Civic Center.

Bottom: Inside of The Bead Museum.

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: Cultural Facility (28)

Category: 6%

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8870 Cultural Arts Facility	\$0	\$0	\$0	\$0	\$0	\$13,532,519
8871 Acq/Rest. Of Historic Prop.	\$0	\$0	\$0	\$0	\$0	\$4,990,939
8872 *Downtown Campus	\$3,267,279	\$0	\$0	\$0	\$0	\$0
Total Cultural Facility Projects:	\$3,267,279	\$0	\$0	\$0	\$0	\$18,523,458

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Cultural Facility (28)

Category: 6%

Project Number: 8870 Funding Source: General Obligation Bonds

Project Name: Cultural Arts Facility

Project Description: Construction of a 52,860 sq. ft. cultural arts center for theater, dance, and music performance with a 1,500 seat main stage, 400 seat little theater, 300 seat recital hall, 4-acres for building/parking (parking-620 cars), 7-acres. Prior to construction, a feasibility study will be conducted to determine location and possible tenants.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$13,532,519
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$2,642,587

Project Number: 8871 Funding Source: General Obligation Bonds

Project Name: Acq/Rest. Of Historic Prop.

Project Description: Establish a capital fund for the acquisition and restoration of historic properties. Prior to establishing this fund, conduct a feasibility study and prepare a business plan to identify properties to be acquired and restored.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$4,990,939
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$40,000

Project Number: 8872 Funding Source: General Obligation Bonds

Project Name: *Downtown Campus

Project Description: The Downtown Campus is a comprehensive plan that integrates the Civic Center and adjacent properties into a cohesive theme. The Downtown Campus project will fully utilize the buildings and properties to increase space usage for the Bead Museum and the Civic Center as well as provide more open space for downtown pedestrians.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,718,879	\$1,548,400	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$112,000	\$161,106	\$165,938	\$170,917	\$176,043	\$962,674

*Project includes carryover funding

** New Project

ECONOMIC DEVELOPMENT

This general obligation bond category will enable the city to promote new private sector job creation through development and redevelopment programs in Glendale.

FY 2005-06 reflects funding for the purchase of land in the downtown area, which can be used for city facilities or to provide incentives to different types of businesses to locate in the downtown area; and for land acquisition and infrastructure development for economic development of the western area.



Above: The Federated Insurance building in Talavi Technology Park at SE corner of 59th Avenue and Bell Road.

Below: Lowe's at Northern Crossing, SE Corner of 59th and Northern Avenues. Other tenants include Walmart, Petsmart, Wells Fargo and Carl's Jr.



FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Economic Development (32)

Category: 6%

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
9600 *Downtown Land Acquisition	\$1,016,068	\$0	\$0	\$0	\$1,000,000	\$20,000,000
9606 Redevelopment Land Acquist.	\$0	\$0	\$0	\$0	\$0	\$25,000,000
9607 Bus. Pk. Infrastructure	\$0	\$0	\$0	\$0	\$0	\$10,000,000
9712 *Downtown Campus	\$84,468	\$0	\$0	\$0	\$0	\$0
T131 **Convention Center	\$0	\$0	\$0	\$0	\$0	\$10,772,500
Total Economic Development Projects:	\$1,100,536	\$0	\$0	\$0	\$1,000,000	\$65,772,500

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Economic Development (32)

Category: 6%

Project Number: 9600 Funding Source: General Obligation Bonds

Project Name: *Downtown Land Acquisition

Project Description: Purchase of land in the downtown area which can be used to provide incentives to different types of businesses and establishments to locate in the downtown area and to begin implementation of the City Center Master Plan. Mayor and Council have directed staff to target downtown and in particular "auto row" for redevelopment.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$467,668	\$548,400	\$0	\$0	\$0	\$1,000,000	\$20,000,000
Operating Impact:		\$0	\$2,060	\$2,122	\$2,185	\$2,251	\$12,309

Project Number: 9606 Funding Source: General Obligation Bonds

Project Name: Redevelopment Land Acquist.

Project Description: Acquisition of land to promote quality development and redevelopment citywide.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$20,000

Project Number: 9607 Funding Source: General Obligation Bonds

Project Name: Bus. Pk. Infrastructure

Project Description: Development and infrastructure costs for business and commercial parks.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000,000
Operating Impact:		\$0	\$0	\$0	\$0	\$5,000	\$27,342

Project Number: 9712 Funding Source: General Obligation Bonds

Project Name: *Downtown Campus

Project Description: The Downtown Campus is a comprehensive plan that integrates the Civic Center and adjacent properties into a cohesive theme. The Downtown Campus project will fully utilize the buildings and properties to increase space usage for the Bead Museum and the Civic Center.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$84,468	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Economic Development (32)

Category: 6%

Project Number: T131 Funding Source: General Obligation Bonds

Project Name: **Convention Center

Project Description: Design and construction of a convention center to be located in the western area of the city.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$10,772,500
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FLOOD CONTROL

Flood Control Bonds will finance the CIP flood control projects. Carryover projects from FY 2004-05 include funds for the maintenance and repair of collector drains, storm drains (pictured below) and drainage channel improvements along the Bethany Home Road alignment.

Funding has also been slated for the completion of several storm drains along Bethany Home – 75th to 83rd Avenues and on Northern Avenue from 63rd Avenue to approximately 45th Avenue. Arizona Pollution Discharge Elimination System Permit required by the EPA and ADEQ after new regulations are adopted, is earmarked for FY 2005-06 through FY 2011-2015.



Above: Skunk Creek – West of 51st Avenue Alignment.

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: Flood Control Bonds (65)				Category: 20%		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8012 *Bethany Home Outfall Channel	\$3,072,091	\$1,571,955	\$1,571,955	\$1,571,955	\$2,569,623	\$0
8013 Bethany Home 58th - 51st	\$0	\$0	\$0	\$0	\$0	\$3,473,550
8014 67th Ave/Peoria to ACDC	\$0	\$208,700	\$3,076,890	\$192,261	\$0	\$0
9111 *59th Ave. Brown to Olive	\$157,678	\$1,124,675	\$0	\$0	\$0	\$0
9127 *Local Drainage Problems	\$445,596	\$107,905	\$107,905	\$107,905	\$107,905	\$745,181
9300 **Storm Water Master Plan	\$524,500	\$0	\$0	\$0	\$0	\$0
9302 *Collector Drains	\$1,293,690	\$0	\$529,750	\$0	\$529,750	\$3,103,500
9306 *AZDES Permit	\$302,861	\$161,853	\$151,049	\$156,188	\$159,328	\$832,338
9307 Greenway Drain - 53rd to 71st	\$0	\$0	\$0	\$0	\$0	\$3,293,159
9308 Northern Drain - 45th to 63rd	\$478,325	\$4,627,650	\$0	\$0	\$0	\$0
9311 *Bethany Home - 75th to 83rd Av	\$3,163,809	\$0	\$0	\$0	\$0	\$0
T290 Bethany Home, 75th-67th (SD)	\$0	\$0	\$0	\$50,907	\$5,313,093	\$0
T291 Bethany Home, 67th-58th (SD)	\$0	\$0	\$0	\$0	\$50,925	\$4,617,998
Total Flood Control Bonds Projects:	\$9,438,550	\$7,802,738	\$5,437,549	\$2,079,216	\$8,730,624	\$16,065,726

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Flood Control Bonds (65)

Category: 20%

Project Number: 8012 Funding Source: General Obligation Bonds

Project Name: *Bethany Home Outfall Channel

Project Description: Design and construct drainage channel improvements in the Bethany Home Road Alignment - 99th to 83rd Avenues and adjacent to the Grand Canal from 83rd to 67th Avenue. Funds were changed to match Maricopa County Flood Control District (MCFCD) schedules.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$661,760	\$2,410,331	\$1,571,955	\$1,571,955	\$1,571,955	\$2,569,623	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8013 Funding Source: General Obligation Bonds

Project Name: Bethany Home 58th - 51st

Project Description: Construct a storm drain on Bethany Home - 58th to 51st including mainline pipe, catch basins, and appurtanances.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$3,473,550
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8014 Funding Source: General Obligation Bonds

Project Name: 67th Ave/Peoria to ACDC

Project Description: Construct a storm drain on 67th Avenue - Peoria to ACDC. Construction costs of the storm drain to be shared by MCFCD (\$1,500,000). Construction to be done concurrent with paving project (61-8813).

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$208,700	\$3,076,890	\$192,261	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9111 Funding Source: General Obligation Bonds

Project Name: *59th Ave. Brown to Olive

Project Description: Construct a storm drain on 59th Avenue from Olive to Brown. Construction to be constructed concurrent Transportation Sales Tax project on 59th Avenue.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$157,678	\$0	\$1,124,675	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Flood Control Bonds (65)

Category: 20%

Project Number: 9127 Funding Source: General Obligation Bonds

Project Name: *Local Drainage Problems

Project Description: Construct storm drain improvements to mitigate drainage or flooding problems.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$337,691	\$107,905	\$107,905	\$107,905	\$107,905	\$107,905	\$745,181
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9300 Funding Source: General Obligation Bonds

Project Name: **Storm Water Master Plan

Project Description: Prepare a storm water master plan.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$524,500	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9302 Funding Source: General Obligation Bonds

Project Name: *Collector Drains

Project Description: Construct storm drain improvements on collector streets or to mitigate drainage and flooding problems.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$763,940	\$529,750	\$0	\$529,750	\$0	\$529,750	\$3,103,500
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9306 Funding Source: General Obligation Bonds

Project Name: *AZDES Permit

Project Description: Conform to the requirements of the Arizona Dept. of Environmental Quality (ADEQ) permit requirements.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$162,092	\$140,769	\$161,853	\$151,049	\$156,188	\$159,328	\$832,338
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Flood Control Bonds (65)

Category: 20%

Project Number: 9307 Funding Source: General Obligation Bonds

Project Name: Greenway Drain - 53rd to 71st

Project Description: Construct a storm drain on Greenway Road from 67th to 53rd Avenue.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$3,293,159
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9308 Funding Source: General Obligation Bonds

Project Name: Northern Drain - 45th to 63rd

Project Description: Construct a storm drain in Northern Avenue from the basin at 63rd Avenue to approximately 45th Avenue.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$478,325	\$4,627,650	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9311 Funding Source: General Obligation Bonds

Project Name: *Bethany Home - 75th to 83rd Av

Project Description: Construct a storm drain on Bethany Home Road from the Outfall Channel at Grand Canal to 75th Ave. Additional funds were added to include storm drain to the east on Bethany Home Road, as well as to the west on 83rd Ave. Construction costs to be shared with MCFCD (\$1,567,000 total project).

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$395,569	\$2,768,240	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: T290 Funding Source: General Obligation Bonds

Project Name: Bethany Home, 75th-67th (SD)

Project Description: Construct a storm drain on Bethany Home Road from 75th Avenue to 67th Avenue. Construction costs to be shared with MCFCD (\$2,620,000).

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$50,907	\$5,313,093	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Flood Control Bonds (65)

Category: 20%

Project Number: T291 Funding Source: General Obligation Bonds

Project Name: Bethany Home, 67th-58th (SD)

Project Description: Construct a storm drain on Bethany Home Road from 67th to 58th Avenue. Construction costs to be shared with MCFCD (\$2,225,000).

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$50,925	\$4,617,998
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

OTHER CAPITAL PROJECTS

General Fund Projects

Major capital projects accounted for in the General Fund section of the CIP include:

- Building Maintenance Reserve to support emergency replacement of building components;
- \$211,475 is allocated to a citywide evaluation of ADA compliance; and
- Neighborhood Improvement Grants (01-8968) given to residents from older neighborhoods for revitalization projects was moved to the Neighborhood Services operating budget in FY 2005-06 (01-4420). The FY 2004-05 projected carryover request is \$545,637.

Civic Center Projects

The projects in this category are accounted for in the General Fund. Planned Civic Center projects include:

- A reserve account for regular facility maintenance that began in FY 2004-05 will continue through FY 2009-10 is included in the CIP;
- Civic Center Landscape and Light Improvements will create unique landscape design improvements to the outdoor Fountain Terrace Courtyard; and
- Civic Center Annex FF&E will provide furniture, fixtures and equipment to include audio/visual linking capabilities between the Civic Center and the Wells Fargo building.

Art In Public Places Projects

The Municipal Art Fund promotes the creative use of art in public places. One percent of the cost of every public construction project is set aside for the purchase of public art. The Glendale Arts Commission was formed to select works of art to be commissioned or purchased through the Municipal Arts Fund. Five percent of the fund is dedicated for the preservation and maintenance of Glendale's substantial public art collection.

Art Fund dollars have been used to purchase the award-winning brick sculpture, "Tribute to Firefighters," at Fire Station 157, and the Veterans Memorial, located on the east side of the Main Library and other art pieces in various locations.

Public Housing Projects

- The city anticipates receiving about \$275,000 per year in Federal Department of Housing and Urban Development grants through FY 2011-15 for capital improvements at the city's public housing developments.

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: General Fund (01)				Category: Other		
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8200 Bead Museum	\$450,000	\$0	\$0	\$0	\$0	\$0
8202 *Fire Panel & Alarm Systm Repla	\$94,858	\$0	\$0	\$0	\$0	\$0
8203 *Public Safety/Court Complex	\$9,596	\$0	\$0	\$0	\$0	\$0
8204 *Glendale Muni Office Complex	\$198,262	\$71,747	\$0	\$0	\$0	\$0
8205 *Carpet replacement	\$208,516	\$200,000	\$200,000	\$200,000	\$100,000	\$500,000
8206 *Replace HVAC Controls System	\$145,947	\$0	\$0	\$0	\$0	\$0
8207 *Citywide Evaluation of ADA Acc	\$247,847	\$107,489	\$107,489	\$0	\$0	\$0
8209 *Citywide Pool Bath House Renov	\$203,394	\$125,000	\$100,000	\$0	\$0	\$0
8210 *Fire Pumper Trk - Station 159	\$484,553	\$0	\$0	\$0	\$0	\$0
8211 *Fire Ambulance - SW Contract	\$244,000	\$0	\$0	\$0	\$0	\$0
8213 Roof replacement program	\$52,150	\$263,250	\$157,950	\$105,300	\$0	\$263,250
8215 **Auditorium Seats	\$99,000	\$0	\$0	\$0	\$0	\$0
8216 **City Hall - HVAC System	\$52,450	\$236,025	\$1,683,800	\$0	\$0	\$0
8217 **Park & Feature Fields	\$1,000,000	\$0	\$0	\$0	\$0	\$0
8218 EOC Equipment	\$500,000	\$500,000	\$500,000	\$0	\$0	\$0
8901 *City Hall Projects	\$199,039	\$0	\$0	\$0	\$0	\$0
8970 *Redevelopment Projects	\$26,142	\$0	\$0	\$0	\$0	\$0
8984 Bldg. Maintenance Reserve	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
9622 Property Acquisition	\$300,000	\$300,000	\$300,000	\$350,000	\$350,000	\$1,850,000
T005 New River Bike Trail	\$0	\$0	\$0	\$0	\$0	\$367,400
Total General Fund Projects:	\$4,815,754	\$2,103,511	\$3,349,239	\$955,300	\$750,000	\$4,480,650

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: General Fund (01)

Category: Other

Project Number: 8200 Funding Source: General Fund

Project Name: Bead Museum

Project Description: Funding for renovations to the Bead Museum as part of the downtown campus project.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8202 Funding Source: General Fund

Project Name: *Fire Panel & Alarm System Repla

Project Description: The existing fire alarm equipment is out dated and maintenance issues have become a major problem because of a shortage of parts. The system uses component technology that is over 20 years old.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$94,858	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8203 Funding Source: General Fund

Project Name: *Public Safety/Court Complex

Project Description: The existing access control system was installed in 1991 and is no longer supported by the manufacturer. This system using the BLUE CARDS is a "dos" based system that relays on 20 year old computer technology.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$9,596	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8204 Funding Source: General Fund

Project Name: *Glendale Muni Office Complex

Project Description: Remodel selected restrooms in City Hall and the Council Chamber to accommodate the handicapped. Doors in the buildings are substandard and in some cases need to be wider.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$126,730	\$71,532	\$71,747	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: General Fund (01)

Category: Other

Project Number: 8205 Funding Source: General Fund

Project Name: *Carpet replacement

Project Description: Carpet replacement in the Glendale Office Complex, Public Safety/Court Complex, Foothills Public Safety Facility, Parks & Recreation Centers and Fire Stations.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$8,516	\$200,000	\$200,000	\$200,000	\$200,000	\$100,000	\$500,000
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8206 Funding Source: General Fund

Project Name: *Replace HVAC Controls System

Project Description: Replace heating, ventilating and air conditioning [HVAC] control system for the Main Public Safety/Court Complex.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$2,832	\$143,115	\$0	\$0	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8207 Funding Source: General Fund

Project Name: *Citywide Evaluation of ADA Acc

Project Description: Citywide evaluation of ADA compliance in accommodating the physically challenged.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$36,372	\$211,475	\$107,489	\$107,489	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8209 Funding Source: General Fund

Project Name: *Citywide Pool Bath House Renov

Project Description: The condition of the City's pool bath houses is beyond routine maintenance. The facilities that need renovating include Apollo, Cactus, Cardinal, GCC, Ironwood, O'Neil and Rose Lane bath houses.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$28,394	\$175,000	\$125,000	\$100,000	\$0	\$0	\$0
Operating Impact:	\$0	\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: General Fund (01)

Category: Other

Project Number: 8210 Funding Source: General Fund

Project Name: *Fire Pumper Trk - Station 159

Project Description: New fire pumper truck for station 159 located at 63rd & Bell Rd.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$484,553	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8211 Funding Source: General Fund

Project Name: *Fire Ambulance - SW Contract

Project Description: Additional training ambulance that will be used for training new medics that will be available for added coverage at sports venues and large city events. Negotiated in the renewal of Patient Transport contract with Southwest Ambulance, Inc.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$244,000	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8213 Funding Source: General Fund

Project Name: Roof replacement program

Project Description: The roof systems at many older City facilities has exceeded the expected life. The Operations Center buildings, older Recreation Centers, older Fire Stations, Main Library and Cholla Water Treatment Plant have been routinely maintained but should be replaced. Some of the roof systems contain asbestos.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$52,150	\$263,250	\$157,950	\$105,300	\$0	\$263,250
Operating Impact:		\$0	\$0	\$25,000	\$25,750	\$26,522	\$145,033

Project Number: 8215 Funding Source: General Fund

Project Name: **Auditorium Seats

Project Description: To replace public seating in the Main Library auditorium in order to prevent further injuries to library patron. The project will also include replacement of worn carpet in the auditorium and meeting room areas. This will be coordinated with the installation of the seating.

Project	Carryover:	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$99,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: General Fund (01)

Category: Other

Project Number: 8216 Funding Source: General Fund

Project Name: **City Hall - HVAC System

Project Description: Indoor air quality has become an issue in City Hall. The existing heating, ventilating and air conditioning [HVAC] system is incapable of keeping up with the demands of the current occupancy and use of the building that has exceeded the original design concept for the system.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$52,450	\$236,025	\$1,683,800	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8217 Funding Source: General Fund

Project Name: ***Park & Feature Fields

Project Description: Development of youth sports fields and turf parking.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$993,962	\$1,023,781	\$1,054,494	\$1,086,129	\$5,939,399

Project Number: 8218 Funding Source: General Fund

Project Name: EOC Equipment

Project Description: The City of Glendale has a need to purchase state of the art equipment and software for the Emergency Operations Center (EOC). This equipment and software is needed to assist in the management of resources involved in the operation of this center for major events.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$500,000	\$500,000	\$500,000	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8901 Funding Source: General Fund

Project Name: *City Hall Projects

Project Description: Improvements to the Glendale Municipal Office Complex.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$199,039	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: General Fund (01)

Category: Other

Project Number: 8970 Funding Source: General Fund

Project Name: *Redevelopment Projects

Project Description: Reserved for downtown improvements as directed by City Council. Possible projects include appraisals and studies regarding the downtown area or landscaping projects.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$26,142	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8984 Funding Source: General Fund

Project Name: Bldg. Maintenance Reserve

Project Description: This project is intended to be a reserve account to support an emergency replacement of building components.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 9622 Funding Source: General Fund

Project Name: Property Acquisition

Project Description: Funds appropriated for land acquisition for various uses.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$300,000	\$300,000	\$300,000	\$350,000	\$350,000	\$1,850,000
Operating Impact:		\$0	\$1,061	\$1,093	\$1,126	\$1,160	\$6,343

Project Number: T005 Funding Source: General Fund

Project Name: New River Bike Trail

Project Description: Construct a multi-use pathway along the east side of New River from Paraiso Drive alignment to Hillcrest Boulevard.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$0	\$367,400
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$2,040

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program

Capital Projects By Fund and Project Number

Fund: Civic Center (06)			Category: Other			
<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8087 *Performance Lighting Improveme	\$25,000	\$0	\$0	\$0	\$0	\$0
8088 *Maintenance Reserve	\$31,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
8584 Civic Center Renovation	\$0	\$0	\$0	\$0	\$2,500,000	\$0
9141 Civ Ctr Lndscpe & Light Impr	\$252,860	\$0	\$0	\$0	\$0	\$0
9142 **Civ Ctr Annex FF&E	\$200,700	\$0	\$0	\$0	\$0	\$0
Total Civic Center Projects:	\$509,560	\$100,000	\$100,000	\$100,000	\$2,600,000	\$500,000

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Civic Center (06)

Category: Other

Project Number: 8087 Funding Source: General Fund

Project Name: *Performance Lighting Improveme

Project Description: Improve the event and performance lighting for the Civic Center.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8088 Funding Source: General Fund

Project Name: *Maintenance Reserve

Project Description: This is a reserve fund for regular facility repair and maintenance. The Civic Center needs to be kept in excellent condition to be a desirable facility to host events and to remain competitive.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$6,000	\$25,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8584 Funding Source: General Fund

Project Name: Civic Center Renovation

Project Description: Facility renovation and enhancement to include additional meeting rooms and exhibit space. The Civic Center would attract additional business from corporate clients that presently do not use the center due to lack of sufficient breakout meeting space. Additional exhibit space would allow the Civic Center to host moderate sized trade shows.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$0	\$0	\$0	\$0	\$2,500,000	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$9,821	\$291,045

Project Number: 9141 Funding Source: General Fund

Project Name: Civ Ctr Lndscpe & Light Imprsr

Project Description: Create unique landscape design improvements to the outdoor Fountain Terrace Courtyard. (Design has been completed by E-Group).

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$252,860	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$25,000	\$29,435	\$30,318	\$31,228	\$32,164	\$175,888

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Civic Center (06)

Category: Other

Project Number: 9142 Funding Source: General Fund

Project Name: **Civ Ctr Annex FF&E

Project Description: Furniture, fixtures and equipment to include audio/visual linking capabilities between the Civic Center and the Wells Fargo building for functionality.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$0	\$200,700	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: Arts Commission (70)

Category: Other

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
9700 *Art Commission	\$1,374,811	\$350,000	\$350,000	\$350,000	\$350,000	\$2,100,000
Total Arts Commission Projects:	\$1,374,811	\$350,000	\$350,000	\$350,000	\$350,000	\$2,100,000

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Arts Commission (70)

Category: Other

Project Number: 9700 Funding Source: Capital Plan

Project Name: *Art Commission

Project Description: City Council Ordinance No. 1226 created a Municipal Art Fund which provides for the purchase of works of art for public places. The Arts Commission selects the art work that will be purchased and/or commissioned each year.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$1,024,811	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$2,100,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: Housing (19)

Category: Other

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8475 *Housing Capital	\$900,000	\$275,000	\$275,000	\$275,000	\$275,000	\$1,375,000
Total Housing Projects:	\$900,000	\$275,000	\$275,000	\$275,000	\$275,000	\$1,375,000

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: Housing (19)

Category: Other

Project Number: 8475 Funding Source: Housing

Project Name: *Housing Capital

Project Description: Various housing related capital projects, as approved through Federal Department of Housing and Urban Development federal grants.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$625,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$1,375,000
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

FY 2006-15 Capital Improvement Program
Capital Projects By Fund and Project Number

Fund: C.D.B.G. (11)

Category: Other

<u>Project Name:</u>	<u>FY 05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY 09-10:</u>	<u>FY 11-15:</u>
8654 *Ltng Str (59-61Av) CDBG	\$38,000	\$0	\$0	\$0	\$0	\$0
8670 *Downtown Campus	\$40,155	\$0	\$0	\$0	\$0	\$0
Total C.D.B.G. Projects:	\$78,155	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

2006-2015 Capital Improvement Project Detail

Fund: C.D.B.G. (11)

Category: Other

Project Number: 8654 Funding Source: Grants

Project Name: *Ltng Str (59-61Av) CDBG

Project Description: C.D.B.G. grant for Glendale.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$38,000	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

Project Number: 8670 Funding Source: Grants

Project Name: *Downtown Campus

Project Description: The Downtown Campus is a comprehensive plan that integrates the Civic Center and adjacent properties into a cohesive theme. The Downtown Campus project will fully utilize the buildings and properties to increase space usage for the Bead Museum and the Civic Center.

Project	<u>Carryover:</u>	<u>FY05-06:</u>	<u>FY 06-07:</u>	<u>FY 07-08:</u>	<u>FY 08-09:</u>	<u>FY09-10:</u>	<u>FY 11-15:</u>
Costs:	\$40,155	\$0	\$0	\$0	\$0	\$0	\$0
Operating Impact:		\$0	\$0	\$0	\$0	\$0	\$0

*Project includes carryover funding

** New Project

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
General Fund	Bead Museum	8800	Artwork	4,182	New Funding	0001-8200
		8974	Engineering Chgbk - CI	27,602	New Funding	0001-8200
		8300	Imp. - Non Bldg.	418,216	New Funding	0001-8200
Total Bead Museum				\$450,000		
General Fund	Fire Panel & Alarm Systm Repla	8330	Prof & Contr - Cap Proj	94,858	Carryover	0001-8202
Total Fire Panel & Alarm Systm Repla				\$94,858		
General Fund	Public Safety/Court Complex	8330	Prof & Contr - Cap Proj	9,596	Carryover	0001-8203
Total Public Safety/Court Complex				\$9,596		
General Fund	Glendale Muni Office Complex	8974	Engineering Chgbk - CI	5,903	New Funding	0001-8204
		8976	Acct. Chgs - CIP	2,065	New Funding	0001-8204
		8800	Artwork	629	New Funding	0001-8204
		8300	Imp. - Non Bldg.	126,730	Carryover	0001-8204
		8300	Imp. - Non Bldg.	62,935	New Funding	0001-8204
Total Glendale Muni Office Complex				\$198,262		
General Fund	Replace Floor Covering in City	8400	Equipment	8,516	Carryover	0001-8205
		8400	Equipment	200,000	New Funding	0001-8205
Total Replace Floor Covering in City				\$208,516		
General Fund	Replace HVAC Controls System	8300	Imp. - Non Bldg.	2,832	Carryover	0001-8206
		8400	Equipment	141,000	New Funding	0001-8206
		8976	Acct. Chgs - CIP	2,115	New Funding	0001-8206
Total Replace HVAC Controls System				\$145,947		
General Fund	Citywide Evaluation of ADA Acc	8800	Artwork	1,000	New Funding	0001-8207
		8330	Prof & Contr - Cap Proj	36,372	Carryover	0001-8207
		8974	Engineering Chgbk - CI	7,350	New Funding	0001-8207
		8976	Acct. Chgs - CIP	3,125	New Funding	0001-8207
		8300	Imp. - Non Bldg.	100,000	New Funding	0001-8207
		8000	CIP Projects Contingenc	50,000	New Funding	0001-8207
		8330	Prof & Contr - Cap Proj	50,000	New Funding	0001-8207
Total Citywide Evaluation of ADA Acc				\$247,847		
General Fund	Citywide Pool Bath House Renov	8330	Prof & Contr - Cap Proj	28,394	Carryover	0001-8209
		8400	Equipment	175,000	New Funding	0001-8209
Total Citywide Pool Bath House Renov				\$203,394		
General Fund	Fire Pumper Trk - Station 159	8400	Equipment	484,553	Carryover	0001-8210
Total Fire Pumper Trk - Station 159				\$484,553		
General Fund	Fire Ambulance - SW Contract	8400	Equipment	244,000	Carryover	0001-8211
Total Fire Ambulance - SW Contract				\$244,000		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
General Fund	Roof Replacement Program	8330	Prof & Contr - Cap Proj	50,000	New Funding	0001-8213
		8974	Engineering Chgbk - CI	2,150	New Funding	0001-8213
Total Roof Replacement Program				\$52,150		
General Fund	Auditorium Seats	8400	Equipment	99,000	New Funding	0001-8215
Total Auditorium Seats				\$99,000		
General Fund	City Hall - HVAC System	8330	Prof & Contr - Cap Proj	50,000	New Funding	0001-8216
		8974	Engineering Chgbk - CI	2,450	New Funding	0001-8216
Total City Hall - HVAC System				\$52,450		
General Fund	Park & Feature Fields	8330	Prof & Contr - Cap Proj	958,773	New Funding	0001-8217
		8974	Engineering Chgbk - CI	41,227	New Funding	0001-8217
Total Park & Feature Fields				\$1,000,000		
General Fund	EOC Equipment	8400	Equipment	500,000	New Funding	0001-8218
Total EOC Equipment				\$500,000		
General Fund	City Hall Projects	8330	Prof & Contr - Cap Proj	199,039	Carryover	0001-8901
Total City Hall Projects				\$199,039		
General Fund	Redevelopment Projects	8320	Misc Cap Projects	26,142	Carryover	0001-8970
Total Redevelopment Projects				\$26,142		
General Fund	Bldg. Maintenance Reserve	8320	Misc Cap Projects	300,000	New Funding	0001-8984
Total Bldg. Maintenance Reserve				\$300,000		
General Fund	Property Acquisition	8100	Land	300,000	New Funding	0001-9622
Total Property Acquisition				\$300,000		
Total General Fund				\$4,815,754		
Civic Center	Performance Lighting Improveme	8400	Equipment	25,000	Carryover	0006-8087
Total Performance Lighting Improveme				\$25,000		
Civic Center	Maintenance Reserve Fund	8000	CIP Projects Contingenc	25,000	New Funding	0006-8088
		8000	CIP Projects Contingenc	6,000	Carryover	0006-8088
Total Maintenance Reserve Fund				\$31,000		
Civic Center	Civic Ctr Landscape & Light Im	8000	CIP Projects Contingenc	2,325	New Funding	0006-9141
		8300	Imp. - Non Bldg.	232,840	New Funding	0006-9141
		8800	Artwork	2,328	New Funding	0006-9141
		8974	Engineering Chgbk - CI	15,367	New Funding	0006-9141
Total Civic Ctr Landscape & Light Im				\$252,860		
Civic Center	Civic Ctr Annex FF&E	8400	Equipment	200,700	New Funding	0006-9142
Total Civic Ctr Annex FF&E				\$200,700		
Total Civic Center				\$509,560		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
C.D.B.G.	Ltng Str (59-61Av) CDBG	8330	Prof & Contr - Cap Proj	38,000	Carryover	0011-8654
	Total Ltng Str (59-61Av) CDBG			\$38,000		
C.D.B.G.	Downtown Campus	8330	Prof & Contr - Cap Proj	40,155	Carryover	0011-8670
	Total Downtown Campus			\$40,155		
	Total C.D.B.G.			\$78,155		
Streets	Street Maintenance Equipment	8400	Equipment	113,750	New Funding	0012-8079
		8400	Equipment	180,000	Carryover	0012-8079
	Total Street Maintenance Equipment			\$293,750		
Streets	Right of Way Maintenance Equip	8400	Equipment	85,000	New Funding	0012-8208
	Total Right of Way Maintenance Equip			\$85,000		
	Total Streets			\$378,750		
Housing	Housing Capital	8320	Misc Cap Projects	275,000	New Funding	0019-8475
		8320	Misc Cap Projects	625,000	Carryover	0019-8475
	Total Housing Capital			\$900,000		
	Total Housing			\$900,000		
Transport. Grants	Light Rail Transit System	8330	Prof & Contr - Cap Proj	153,000	Carryover	0024-8073
	Total Light Rail Transit System			\$153,000		
Transport. Grants	Bus Stops and Shelters (Grants	8300	Imp. - Non Bldg.	56,253	Carryover	0024-8074
	Total Bus Stops and Shelters (Grants			\$56,253		
Transport. Grants	Buses/Vans (Grant)	8400	Equipment	54,558	Carryover	0024-8075
	Total Buses/Vans (Grant)			\$54,558		
Transport. Grants	Loop 101/Maryland P&R Lot	8800	Artwork	39,170	New Funding	0024-8077
		8974	Engineering Chgbk - CI	79,698	New Funding	0024-8077
		8300	Imp. - Non Bldg.	3,025,475	Carryover	0024-8077
		8300	Imp. - Non Bldg.	3,917,007	New Funding	0024-8077
		8330	Prof & Contr - Cap Proj	391,000	New Funding	0024-8077
	Total Loop 101/Maryland P&R Lot			\$7,452,350		
Transport. Grants	L101/Maryland Overpass to P&R	8300	Imp. - Non Bldg.	3,369,377	New Funding	0024-8078
		8300	Imp. - Non Bldg.	1,887,989	Carryover	0024-8078
		8800	Artwork	33,694	New Funding	0024-8078
		8974	Engineering Chgbk - CI	82,550	New Funding	0024-8078
	Total L101/Maryland Overpass to P&R			\$5,373,610		
Transport. Grants	LTAfII	8400	Equipment	300,000	Carryover	0024-8092
	Total LTAfII			\$300,000		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Transport. Grants	Grant Match - Capital	8320	Misc Cap Projects	2,000,000	New Funding	0024-9390
	Total Grant Match - Capital			\$2,000,000		
	Total Transport. Grants			\$15,389,771		
Cultural Facility	Downtown Campus	8300	Imp. - Non Bldg.	1,718,879	Carryover	0028-8872
		8800	Artwork	14,803	New Funding	0028-8872
		8300	Imp. - Non Bldg.	1,480,306	New Funding	0028-8872
		8974	Engineering Chgbk - CI	53,291	New Funding	0028-8872
	Total Downtown Campus			\$3,267,279		
	Total Cultural Facility			\$3,267,279		
DIF-Library Bldg's	Expanded Library Auto Infrastr	8400	Equipment	149,561	Carryover	0029-8081
	Total Expanded Library Auto Infrastr			\$149,561		
	Total DIF-Library Bldg's			\$149,561		
Facilities Bonds	Operations Center Expansion	8300	Imp. - Non Bldg.	1,437,708	Carryover	0030-8563
	Total Operations Center Expansion			\$1,437,708		
	Total Facilities Bonds			\$1,437,708		
Street/Parking Bond	Traffic Signal Computerization	8330	Prof & Contr - Cap Proj	395,144	Carryover	0031-8042
	Total Traffic Signal Computerization			\$395,144		
Street/Parking Bond	Intersection Safety Imp's	8300	Imp. - Non Bldg.	465,514	Carryover	0031-8053
	Total Intersection Safety Imp's			\$465,514		
Street/Parking Bond	Petition Lighting Program	8300	Imp. - Non Bldg.	392,188	Carryover	0031-8054
	Total Petition Lighting Program			\$392,188		
Street/Parking Bond	Street Scallop	8300	Imp. - Non Bldg.	601,012	Carryover	0031-8558
	Total Street Scallop			\$601,012		
Street/Parking Bond	Street Beautification	8000	CIP Projects Contingenc	25,389	New Funding	0031-8559
		8974	Engineering Chgbk - CI	11,461	New Funding	0031-8559
		8800	Artwork	5,078	New Funding	0031-8559
		8300	Imp. - Non Bldg.	507,776	New Funding	0031-8559
		8300	Imp. - Non Bldg.	832,810	Carryover	0031-8559
		8330	Prof & Contr - Cap Proj	111,715	New Funding	0031-8559
	Total Street Beautification			\$1,494,229		
Street/Parking Bond	Grand Ave. Beautification	8300	Imp. - Non Bldg.	512,449	Carryover	0031-8990
	Total Grand Ave. Beautification			\$512,449		
Street/Parking Bond	Pathway/ACDC @ Marshall Elem	8300	Imp. - Non Bldg.	34,844	Carryover	0031-9431
	Total Pathway/ACDC @ Marshall Elem.			\$34,844		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Street/Parking Bond	Pathway/ACDC @ T-bird Paseo P	8300	Imp. - Non Bldg.	302,381	Carryover	0031-9432
	Total Pathway/ACDC @ T-bird Paseo Pa			\$302,381		
Street/Parking Bond	S. Bethany Traffic Interchange	8320	Misc Cap Projects	165,000	New Funding	0031-9434
		8320	Misc Cap Projects	73,294	Carryover	0031-9434
	Total S. Bethany Traffic Interchange			\$238,294		
Street/Parking Bond	Downtown Entertainment Distrct	8100	Land	193,786	Carryover	0031-9574
	Total Downtown Entertainment Distrct			\$193,786		
Street/Parking Bond	Downtown Urban Design Plan	8330	Prof & Contr - Cap Proj	1,518,391	Carryover	0031-9579
	Total Downtown Urban Design Plan			\$1,518,391		
Street/Parking Bond	51st Ave/ACDC - Bike Match	8800	Artwork	2,800	New Funding	0031-9580
		8974	Engineering Chgbk - CI	18,480	New Funding	0031-9580
		8300	Imp. - Non Bldg.	280,000	New Funding	0031-9580
	Total 51st Ave/ACDC - Bike Match			\$301,280		
	Total Street/Parking Bonds			\$6,449,512		
Economic Dev. Bon	Downtown Land Acquisition	8100	Land	548,400	New Funding	0032-9600
		8100	Land	467,668	Carryover	0032-9600
	Total Downtown Land Acquisition			\$1,016,068		
Economic Dev. Bon	Downtown Campus	8300	Imp. - Non Bldg.	84,468	Carryover	0032-9712
	Total Downtown Campus			\$84,468		
	Total Economic Dev. Bonds			\$1,100,536		
Transp Construction	Pavement Preservation	8300	Imp. - Non Bldg.	136,452	Carryover	0033-8592
	Total Pavement Preservation			\$136,452		
Transp Construction	Arrowhead Ped Enhancements	8974	Engineering Chgbk - CI	2,782	New Funding	0033-9380
		8330	Prof & Contr - Cap Proj	64,703	New Funding	0033-9380
	Total Arrowhead Ped Enhancements			\$67,485		
Transp Construction	Airport-Northwest Land Purch	8320	Misc Cap Projects	50,000	New Funding	0033-9381
	Total Airport-Northwest Land Purch			\$50,000		
Transp Construction	Airport-Eastside Utilities	8320	Misc Cap Projects	18,125	New Funding	0033-9382
	Total Airport-Eastside Utilities			\$18,125		
Transp Construction	L101/Bethany Home TI - South	8300	Imp. - Non Bldg.	6,259,158	New Funding	0033-9383
		8800	Artwork	62,592	New Funding	0033-9383
		8974	Engineering Chgbk - CI	120,000	New Funding	0033-9383
	Total L101/Bethany Home TI - South			\$6,441,750		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Transp Construction	Maryland Ave: 51st-59th Ave	8330	Prof & Contr - Cap Proj	199,074	New Funding	0033-9384
		8974	Engineering Chgbk - CI	5,426	New Funding	0033-9384
	Total Maryland Ave: 51st-59th Ave			\$204,500		
Transp Construction	95th Ave Maryland-BH Road	8330	Prof & Contr - Cap Proj	500,000	New Funding	0033-9385
		8976	Acct. Chgs - CIP	82,500	New Funding	0033-9385
		8800	Artwork	33,000	New Funding	0033-9385
		8300	Imp. - Non Bldg.	3,300,000	New Funding	0033-9385
		8974	Engineering Chgbk - CI	70,300	New Funding	0033-9385
	Total 95th Ave Maryland-BH Road			\$3,985,800		
Transp Construction	Scallop Streets	8300	Imp. - Non Bldg.	436,000	New Funding	0033-9386
		8800	Artwork	4,360	New Funding	0033-9386
		8974	Engineering Chgbk - CI	7,224	New Funding	0033-9386
	Total Scallop Streets			\$447,584		
Transp Construction	Buses / Vans	8320	Misc Cap Projects	260,635	Carryover	0033-9444
		8400	Equipment	384,000	New Funding	0033-9444
	Total Buses / Vans			\$644,635		
Transp Construction	Smart Traffic Signals	8300	Imp. - Non Bldg.	534,130	Carryover	0033-9445
		8974	Engineering Chgbk - CI	38,346	New Funding	0033-9445
		8300	Imp. - Non Bldg.	1,831,221	New Funding	0033-9445
		8800	Artwork	18,312	New Funding	0033-9445
		8330	Prof & Contr - Cap Proj	241,524	New Funding	0033-9445
	Total Smart Traffic Signals			\$2,663,533		
Transp Construction	Bus Pullouts	8300	Imp. - Non Bldg.	29,719	Carryover	0033-9446
		Total Bus Pullouts			\$29,719	
Transp Construction	Grand Ave Access Enhancements	8300	Imp. - Non Bldg.	1,747,995	New Funding	0033-9447
		8330	Prof & Contr - Cap Proj	278,731	New Funding	0033-9447
		8800	Artwork	17,480	New Funding	0033-9447
		8974	Engineering Chgbk - CI	19,761	New Funding	0033-9447
	Total Grand Ave Access Enhancements			\$2,063,967		
Transp Construction	Intersection Improvements	8300	Imp. - Non Bldg.	895,447	New Funding	0033-9448
		8974	Engineering Chgbk - CI	27,126	New Funding	0033-9448
		8800	Artwork	8,954	New Funding	0033-9448
		8300	Imp. - Non Bldg.	446,940	Carryover	0033-9448
		8330	Prof & Contr - Cap Proj	90,973	New Funding	0033-9448
	Total Intersection Improvements			\$1,469,440		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Transp Construction	51st / Camelback to Peoria	8300	Imp. - Non Bldg.	709,463	New Funding	0033-9450
		8330	Prof & Contr - Cap Proj	314,000	New Funding	0033-9450
		8800	Artwork	7,095	New Funding	0033-9450
		8974	Engineering Chgbk - CI	15,569	New Funding	0033-9450
	Total 51st / Camelback to Peoria			\$1,046,127		
Transp Construction	Bus Stops and Shelters	8300	Imp. - Non Bldg.	101,262	Carryover	0033-9453
		8974	Engineering Chgbk - CI	5,414	New Funding	0033-9453
		8300	Imp. - Non Bldg.	133,625	New Funding	0033-9453
		8800	Artwork	1,336	New Funding	0033-9453
		8330	Prof & Contr - Cap Proj	13,000	New Funding	0033-9453
	Total Bus Stops and Shelters			\$254,637		
Transp Construction	Transit Support Capital	8400	Equipment	204,500	New Funding	0033-9454
		8400	Equipment	104,819	Carryover	0033-9454
	Total Transit Support Capital			\$309,319		
Transp Construction	L101/Maryland Park and Ride Lo	8320	Misc Cap Projects	1,607,639	New Funding	0033-9455
		8330	Prof & Contr - Cap Proj	381,369	Carryover	0033-9455
	Total L101/Maryland Park and Ride Lo			\$1,989,008		
Transp Construction	Northern Ave Super Street	8974	Engineering Chgbk - CI	21,155	New Funding	0033-9456
		8100	Land	100,357	New Funding	0033-9456
		8330	Prof & Contr - Cap Proj	491,988	New Funding	0033-9456
	Total Northern Ave Super Street			\$613,500		
Transp Construction	Rail System	8320	Misc Cap Projects	306,750	New Funding	0033-9457
	Total Rail System			\$306,750		
Transp Construction	Bike Rte Imp/ 63rd - Grand Ave	8330	Prof & Contr - Cap Proj	62,742	New Funding	0033-9459
		8974	Engineering Chgbk - CI	2,698	New Funding	0033-9459
		8300	Imp. - Non Bldg.	240,000	Carryover	0033-9459
	Total Bike Rte Imp/ 63rd - Grand Ave			\$305,440		
Transp Construction	PE & Oversight for Transp. Pkg	8320	Misc Cap Projects	2,581,250	New Funding	0033-9462
		8330	Prof & Contr - Cap Proj	228,800	Carryover	0033-9462
	Total PE & Oversight for Transp. Pkg			\$2,810,050		
Transp Construction	59th Ave.: Grand to Loop 101 -	8300	Imp. - Non Bldg.	499,927	Carryover	0033-9463
		8330	Prof & Contr - Cap Proj	266,628	New Funding	0033-9463
		8974	Engineering Chgbk - CI	2,068	New Funding	0033-9463
	Total 59th Ave.: Grand to Loop 101 -			\$768,623		
Transp Construction	Lane Drop Elimination Project	8330	Prof & Contr - Cap Proj	222,861	Carryover	0033-9464
	Total Lane Drop Elimination Project			\$222,861		
Transp Construction	Bridge-Grand Canal @ Missouri	8300	Imp. - Non Bldg.	61,172	Carryover	0033-9465
	Total Bridge-Grand Canal @ Missouri			\$61,172		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Transp Construction	Bethany Home - 83rd to 99th	8300	Imp. - Non Bldg.	1,311,000	Carryover	0033-9466
	Total Bethany Home - 83rd to 99th			\$1,311,000		
Transp Construction	Downtown Pedestrian Circ	8330	Prof & Contr - Cap Proj	524,194	New Funding	0033-9467
		8974	Engineering Chgbk - CI	9,698	New Funding	0033-9467
	Total Downtown Pedestrian Circ			\$533,892		
Transp Construction	Grand Ave Grade Separation Enh	8974	Engineering Chgbk - CI	15,515	New Funding	0033-9468
		8300	Imp. - Non Bldg.	278,430	New Funding	0033-9468
		8300	Imp. - Non Bldg.	42,765	Carryover	0033-9468
		8330	Prof & Contr - Cap Proj	38,201	New Funding	0033-9468
		8800	Artwork	2,784	New Funding	0033-9468
	Total Grand Ave Grade Separation Enh			\$377,695		
Transp Construction	Smart Traffic Signal Equipment	8400	Equipment	475,208	Carryover	0033-9469
	Total Smart Traffic Signal Equipment			\$475,208		
Transp Construction	Multi-Use Pathway Grand Canal	8974	Engineering Chgbk - CI	2,109	New Funding	0033-9470
		8330	Prof & Contr - Cap Proj	49,039	New Funding	0033-9470
	Total Multi-Use Pathway Grand Canal			\$51,148		
Transp Construction	Airport Master Plan Update	8300	Imp. - Non Bldg.	5,000	Carryover	0033-9471
	Total Airport Master Plan Update			\$5,000		
Transp Construction	Bike: Widen Bridge, Glen/New R	8300	Imp. - Non Bldg.	125,900	Carryover	0033-9472
	Total Bike: Widen Bridge, Glen/New R			\$125,900		
Transp Construction	Northern Ave Superstreet Eng.	8100	Land	102,250	New Funding	0033-9473
		8330	Prof & Contr - Cap Proj	504,031	New Funding	0033-9473
		8974	Engineering Chgbk - CI	7,219	New Funding	0033-9473
	Total Northern Ave Superstreet Eng.			\$613,500		
Transp Construction	Cardinal-Coyote - Ped Circulat	8974	Engineering Chgbk - CI	3,633	New Funding	0033-9474
		8330	Prof & Contr - Cap Proj	155,938	New Funding	0033-9474
		8300	Imp. - Non Bldg.	520,000	Carryover	0033-9474
	Total Cardinal-Coyote - Ped Circulat			\$679,571		
Transp Construction	Replace Fencing - Airport	8300	Imp. - Non Bldg.	8,049	Carryover	0033-9475
	Total Replace Fencing - Airport			\$8,049		
Transp Construction	Runway Protection Zone LandPch	8100	Land	33,622	Carryover	0033-9476
		8320	Misc Cap Projects	250,000	New Funding	0033-9476
	Total Runway Protection Zone LandPch			\$283,622		
Transp Construction	57th / Skunk Creek	8330	Prof & Contr - Cap Proj	223,721	New Funding	0033-9477
		8974	Engineering Chgbk - CI	4,279	New Funding	0033-9477
	Total 57th / Skunk Creek			\$228,000		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Transp Construction	67th Ave.:Camelback to Grand A	8974	Engineering Chgbk - CI	28,725	New Funding	0033-9478
		8300	Imp. - Non Bldg.	435,228	New Funding	0033-9478
		8300	Imp. - Non Bldg.	1,530,000	Carryover	0033-9478
		8800	Artwork	4,352	New Funding	0033-9478
	Total 67th Ave.:Camelback to Grand A			\$1,998,305		
Transp Construction	67th Ave: Olive to Bell Rd Imp	8974	Engineering Chgbk - CI	59,950	New Funding	0033-9479
		8800	Artwork	16,653	New Funding	0033-9479
		8300	Imp. - Non Bldg.	1,665,271	New Funding	0033-9479
		8330	Prof & Contr - Cap Proj	343,259	Carryover	0033-9479
	Total 67th Ave: Olive to Bell Rd Imp			\$2,085,133		
Transp Construction	Catlin Court Alley (Match)	8300	Imp. - Non Bldg.	539,015	Carryover	0033-9480
	Total Catlin Court Alley (Match)			\$539,015		
Transp Construction	L101/Maryland Overpass to P&R	8300	Imp. - Non Bldg.	956,552	New Funding	0033-9481
		8330	Prof & Contr - Cap Proj	2,800,191	Carryover	0033-9481
		8800	Artwork	9,566	New Funding	0033-9481
		8974	Engineering Chgbk - CI	37,110	New Funding	0033-9481
	Total L101/Maryland Overpass to P&R			\$3,803,419		
Transp Construction	51st Ave/Bell Intersection Imp	8330	Prof & Contr - Cap Proj	19,495	New Funding	0033-9482
		8974	Engineering Chgbk - CI	955	New Funding	0033-9482
	Total 51st Ave/Bell Intersection Imp			\$20,450		
Transp Construction	Bethany Home: 59th to 67th Saf	8320	Misc Cap Projects	30,000	New Funding	0033-9483
		8330	Prof & Contr - Cap Proj	3,420	Carryover	0033-9483
	Total Bethany Home: 59th to 67th Saf			\$33,420		
Transp Construction	Airport - Tower and Radio Upgr	8320	Misc Cap Projects	13,191	New Funding	0033-9484
		8400	Equipment	7,582	Carryover	0033-9484
	Total Airport - Tower and Radio Upgr			\$20,773		
Transp Construction	Signal Computerization	8320	Misc Cap Projects	105,988	New Funding	0033-9485
		8330	Prof & Contr - Cap Proj	117,512	Carryover	0033-9485
	Total Signal Computerization			\$223,500		
Transp Construction	75th/83rd/Glendale - Street Im	8800	Artwork	18,349	New Funding	0033-9486
		8974	Engineering Chgbk - CI	44,954	New Funding	0033-9486
		8300	Imp. - Non Bldg.	384,641	Carryover	0033-9486
		8300	Imp. - Non Bldg.	1,834,866	New Funding	0033-9486
	Total 75th/83rd/Glendale - Street Im			\$2,282,810		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Transp Construction	75th Ave/Bethany Home - Inters	8330	Prof & Contr - Cap Proj	7,140	Carryover	0033-9487
		8800	Artwork	4,094	New Funding	0033-9487
		8974	Engineering Chgbk - CI	27,023	New Funding	0033-9487
		8300	Imp. - Non Bldg.	409,437	New Funding	0033-9487
	Total 75th Ave/Bethany Home - Inters			\$447,694		
Transp Construction	Loop 101 North Park & Ride Lot	8100	Land	20,000	Carryover	0033-9488
		Total Loop 101 North Park & Ride Lot			\$20,000	
Transp Construction	Blunt End Safety Improvements	8300	Imp. - Non Bldg.	135,660	Carryover	0033-9489
		Total Blunt End Safety Improvements			\$135,660	
Transp Construction	43rd Ave Bethany Hme to Peoria	8974	Engineering Chgbk - CI	29,177	New Funding	0033-9490
		8300	Imp. - Non Bldg.	1,123,196	New Funding	0033-9490
		8800	Artwork	11,232	New Funding	0033-9490
		Total 43rd Ave Bethany Hme to Peoria			\$1,163,605	
Transp Construction	59th Ave/Bethany Hme Intersect	8330	Prof & Contr - Cap Proj	19,495	New Funding	0033-9491
		8974	Engineering Chgbk - CI	955	New Funding	0033-9491
		Total 59th Ave/Bethany Hme Intersect			\$20,450	
Transp Construction	Northern Ave Pkwy Advance Med	8100	Land	100,357	New Funding	0033-9494
		8330	Prof & Contr - Cap Proj	491,988	New Funding	0033-9494
		8974	Engineering Chgbk - CI	21,155	New Funding	0033-9494
		Total Northern Ave Pkwy Advance Medi			\$613,500	
Transp Construction	63rd Ave @ Loop101-Bike Overp	8330	Prof & Contr - Cap Proj	257,005	New Funding	0033-9495
		8974	Engineering Chgbk - CI	4,755	New Funding	0033-9495
		Total 63rd Ave @ Loop101-Bike Overpa			\$261,760	
Transp Construction	Airport - Security Upgrade	8320	Misc Cap Projects	76,199	New Funding	0033-9496
		8330	Prof & Contr - Cap Proj	52,551	Carryover	0033-9496
		Total Airport - Security Upgrade			\$128,750	
Transp Construction	Airport - Eastside Access Road	8300	Imp. - Non Bldg.	570,167	New Funding	0033-9497
		8974	Engineering Chgbk - CI	37,631	New Funding	0033-9497
		8320	Misc Cap Projects	113,751	Carryover	0033-9497
		8800	Artwork	5,702	New Funding	0033-9497
		Total Airport - Eastside Access Road			\$727,251	
Transp Construction	75th Ave: D. Valley-Hillcrest	8330	Prof & Contr - Cap Proj	29,242	New Funding	0033-9498
		8974	Engineering Chgbk - CI	1,433	New Funding	0033-9498
		Total 75th Ave: D. Valley-Hillcrest			\$30,675	
Transp Construction	New River - Multi-use Pathway	8330	Prof & Contr - Cap Proj	218,533	New Funding	0033-9499
		8974	Engineering Chgbk - CI	4,372	New Funding	0033-9499
		Total New River - Multi-use Pathway			\$222,905	

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Total Transp Construction				\$46,382,137		
Airport Capital	Taxiway Stubs & Aprons	8300	Imp. - Non Bldg.	6,262,100	Carryover	0034-8025
Total Taxiway Stubs & Aprons				\$6,262,100		
Airport Capital	Airport - Tower & Radio Upgrad	8330	Prof & Contr - Cap Proj	15,200	New Funding	0034-8084
		8800	Artwork	1,583	New Funding	0034-8084
		8974	Engineering Chgbk - CI	11,000	New Funding	0034-8084
		8300	Imp. - Non Bldg.	158,251	New Funding	0034-8084
Total Airport - Tower & Radio Upgrad				\$186,034		
Airport Capital	Airport - Security Upgrade	8300	Imp. - Non Bldg.	881,800	New Funding	0034-8085
		8300	Imp. - Non Bldg.	998,449	Carryover	0034-8085
		8320	Misc Cap Projects	53,732	New Funding	0034-8085
		8330	Prof & Contr - Cap Proj	88,582	New Funding	0034-8085
		8800	Artwork	8,818	New Funding	0034-8085
		8974	Engineering Chgbk - CI	41,726	New Funding	0034-8085
Total Airport - Security Upgrade				\$2,073,107		
Airport Capital	Airport - Eastside Access Road	8330	Prof & Contr - Cap Proj	2,114,430	Carryover	0034-8086
Total Airport - Eastside Access Road				\$2,114,430		
Airport Capital	Northwest Land Purchase	8100	Land	1,000,000	New Funding	0034-8090
Total Northwest Land Purchase				\$1,000,000		
Airport Capital	Eastside Utilities	8300	Imp. - Non Bldg.	219,888	New Funding	0034-8188
		8974	Engineering Chgbk - CI	11,838	New Funding	0034-8188
		8330	Prof & Contr - Cap Proj	21,700	New Funding	0034-8188
		8800	Artwork	2,199	New Funding	0034-8188
Total Eastside Utilities				\$255,625		
Total Airport Capital				\$11,891,296		
Open Space Bonds	Thunderbird Paseo Park Develop	8330	Prof & Contr - Cap Proj	833,765	Carryover	0035-8521
Total Thunderbird Paseo Park Develop				\$833,765		
Open Space Bonds	Skunk Creek Linear Park	8330	Prof & Contr - Cap Proj	135,323	Carryover	0035-8523
Total Skunk Creek Linear Park				\$135,323		
Open Space Bonds	Grand Canal Linear/Reg. Dev.	8300	Imp. - Non Bldg.	522,517	Carryover	0035-8524
Total Grand Canal Linear/Reg. Dev.				\$522,517		
Open Space Bonds	City-Wide Trails System	8330	Prof & Contr - Cap Proj	8,291	Carryover	0035-9605
Total City-Wide Trails System				\$8,291		
Open Space Bonds	Downtown Greenbelt	8330	Prof & Contr - Cap Proj	21,043	Carryover	0035-9609
Total Downtown Greenbelt				\$21,043		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Total Open Space Bonds				\$1,520,939		
Parks Bonds	Parks Redevelopment	8330	Prof & Contr - Cap Proj	55,000	New Funding	0036-8026
		8976	Acct. Chgs - CIP	8,250	New Funding	0036-8026
		8974	Engineering Chgbk - CI	3,743	New Funding	0036-8026
		8800	Artwork	5,500	New Funding	0036-8026
		8300	Imp. - Non Bldg.	1,759,903	Carryover	0036-8026
		8000	CIP Projects Contingenc	49,834	New Funding	0036-8026
		8320	Misc Cap Projects	27,673	New Funding	0036-8026
		8300	Imp. - Non Bldg.	550,000	New Funding	0036-8026
Total Parks Redevelopment				\$2,459,903		
Parks Bonds	Foothills Rec & Aquatics Ctr	8330	Prof & Contr - Cap Proj	14,676,354	Carryover	0036-8048
Total Foothills Rec & Aquatics Ctr				\$14,676,354		
Parks Bonds	63rd & Northern Park Dev.	8300	Imp. - Non Bldg.	602,891	Carryover	0036-8503
Total 63rd & Northern Park Dev.				\$602,891		
Parks Bonds	Rose Lane Pool Construction	8330	Prof & Contr - Cap Proj	4,033,151	Carryover	0036-8504
Total Rose Lane Pool Construction				\$4,033,151		
Parks Bonds	Murphy Park Improvements	8300	Imp. - Non Bldg.	566,035	Carryover	0036-8505
Total Murphy Park Improvements				\$566,035		
Parks Bonds	Park Enhancements	8974	Engineering Chgbk - CI	3,639	New Funding	0036-8517
		8800	Artwork	2,327	New Funding	0036-8517
		8330	Prof & Contr - Cap Proj	23,159	New Funding	0036-8517
		8320	Misc Cap Projects	11,579	New Funding	0036-8517
		8300	Imp. - Non Bldg.	587,368	Carryover	0036-8517
		8000	CIP Projects Contingenc	23,161	New Funding	0036-8517
		8976	Acct. Chgs - CIP	3,474	New Funding	0036-8517
		8300	Imp. - Non Bldg.	232,661	New Funding	0036-8517
Total Park Enhancements				\$887,368		
Parks Bonds	Facilities Renovation	8300	Imp. - Non Bldg.	344,756	Carryover	0036-8519
Total Facilities Renovation				\$344,756		
Parks Bonds	Bonsall Park Improvements	8300	Imp. - Non Bldg.	22,332	Carryover	0036-8525
Total Bonsall Park Improvements				\$22,332		
Parks Bonds	T'Bird Park Improvements	8330	Prof & Contr - Cap Proj	211,472	Carryover	0036-8530
Total T'Bird Park Improvements				\$211,472		
Parks Bonds	GCC Community Pool Rest.	8300	Imp. - Non Bldg.	1,306	Carryover	0036-8531
Total GCC Community Pool Rest.				\$1,306		
Parks Bonds	Park Development-63rd/Maryland	8330	Prof & Contr - Cap Proj	149,535	Carryover	0036-8931
Total Park Development-63rd/Maryland				\$149,535		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Parks Bonds	Barnyard Additions	8330	Prof & Contr - Cap Proj	109,390	Carryover	0036-8935
	Total Barnyard Additions			\$109,390		
Parks Bonds	Soccer Lights	8320	Misc Cap Projects	26,019	New Funding	0036-8941
		8976	Acct. Chgs - CIP	8,105	New Funding	0036-8941
		8974	Engineering Chgbk - CI	11,749	New Funding	0036-8941
		8800	Artwork	5,436	New Funding	0036-8941
		8330	Prof & Contr - Cap Proj	54,039	New Funding	0036-8941
		8300	Imp. - Non Bldg.	543,613	New Funding	0036-8941
		8000	CIP Projects Contingenc	51,039	New Funding	0036-8941
		8330	Prof & Contr - Cap Proj	339,143	Carryover	0036-8941
	Total Soccer Lights			\$1,039,143		
Parks Bonds	Skating Park North	8300	Imp. - Non Bldg.	132,142	Carryover	0036-8946
	Total Skating Park North			\$132,142		
Parks Bonds	Western Area Regional Park	8330	Prof & Contr - Cap Proj	2,072,859	Carryover	0036-8948
		8974	Engineering Chgbk - CI	32,311	New Funding	0036-8948
		8976	Acct. Chgs - CIP	49,500	New Funding	0036-8948
		8400	Equipment	50,000	New Funding	0036-8948
		8320	Misc Cap Projects	153,077	New Funding	0036-8948
		8300	Imp. - Non Bldg.	2,835,735	New Funding	0036-8948
		8000	CIP Projects Contingenc	317,020	New Funding	0036-8948
		8330	Prof & Contr - Cap Proj	334,000	New Funding	0036-8948
		8800	Artwork	28,357	New Funding	0036-8948
	Total Western Area Regional Park			\$5,872,859		
Parks Bonds	Paseo Raquet Center Park	8300	Imp. - Non Bldg.	250,727	Carryover	0036-8954
	Total Paseo Raquet Center Park			\$250,727		
Parks Bonds	Park & Feature Fields	8330	Prof & Contr - Cap Proj	476,644	New Funding	0036-9137
		8974	Engineering Chgbk - CI	23,356	New Funding	0036-9137
	Total Park & Feature Fields			\$500,000		
	Total Parks Bonds			\$31,859,364		
DIF-Library Books	Library Books/Population Growt	8320	Misc Cap Projects	380,873	Carryover	0044-8082
	Total Library Books/Population Growt			\$380,873		
	Total DIF-Library Books			\$380,873		
Other Grants Fund	Bike & Ped/Skunk Creek @BellRd	8300	Imp. - Non Bldg.	405,000	New Funding	0047-8049
		8974	Engineering Chgbk - CI	19,845	New Funding	0047-8049
		8330	Prof & Contr - Cap Proj	47,205	Carryover	0047-8049
		8800	Artwork	4,050	New Funding	0047-8049
	Total Bike & Ped/Skunk Creek @BellRd			\$476,100		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Other Grants Fund	CIP Grant Contingency Approp	8320	Misc Cap Projects	2,000,000	New Funding	0047-8059
	Total CIP Grant Contingency Approp			\$2,000,000		
Other Grants Fund	79th Ave/Missouri Trans-Canal	8330	Prof & Contr - Cap Proj	18,804	Carryover	0047-8061
	Total 79th Ave/Missouri Trans-Canal			\$18,804		
Other Grants Fund	83rd&87th Bethany Hm Trans-Cnl	8330	Prof & Contr - Cap Proj	90,000	Carryover	0047-8062
	Total 83rd&87th Bethany Hm Trans-Cnl			\$90,000		
Other Grants Fund	Glendale Sports Facilities ITS	8330	Prof & Contr - Cap Proj	48,729	Carryover	0047-8066
	Total Glendale Sports Facilities ITS			\$48,729		
Other Grants Fund	Bell Road ITS Design	8330	Prof & Contr - Cap Proj	81,998	Carryover	0047-8067
	Total Bell Road ITS Design			\$81,998		
Other Grants Fund	Purchase of ITS Trailers	8400	Equipment	22,196	Carryover	0047-8068
	Total Purchase of ITS Trailers			\$22,196		
Other Grants Fund	W Area Regional Parks-Grant	8300	Imp. - Non Bldg.	31,801	Carryover	0047-8069
	Total W Area Regional Parks-Grant			\$31,801		
Other Grants Fund	Grand Canal Trail Renovation	8300	Imp. - Non Bldg.	9,781	Carryover	0047-8588
	Total Grand Canal Trail Renovation			\$9,781		
Other Grants Fund	Catlin Court Alley Beautificat	8300	Imp. - Non Bldg.	616,152	Carryover	0047-9584
	Total Catlin Court Alley Beautificat			\$616,152		
	Total Other Grants Fund			\$3,395,561		
Water/Sewer Fund	Utility Billing System Repl.	8320	Misc Cap Projects	1,359,568	Carryover	0050-8050
	Total Utility Billing System Repl.			\$1,359,568		
Water/Sewer Fund	Sweetwater & 55th Ave SLS	8330	Prof & Contr - Cap Proj	100,000	New Funding	0050-9219
		8974	Engineering Chgbk - CI	3,909	New Funding	0050-9219
	Total Sweetwater & 55th Ave SLS			\$103,909		
Water/Sewer Fund	Water Quality Instrument	8400	Equipment	375,000	New Funding	0050-9220
		8400	Equipment	150,000	Carryover	0050-9220
	Total Water Quality Instrument			\$525,000		
Water/Sewer Fund	Addtl Recharge Capacity	8330	Prof & Contr - Cap Proj	1,000,000	Carryover	0050-9221
		8800	Artwork	7,920	New Funding	0050-9221
		8330	Prof & Contr - Cap Proj	149,197	New Funding	0050-9221
		8320	Misc Cap Projects	25,000	New Funding	0050-9221
		8300	Imp. - Non Bldg.	792,000	New Funding	0050-9221
		8974	Engineering Chgbk - CI	25,883	New Funding	0050-9221
	Total Addtl Recharge Capacity			\$2,000,000		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Water/Sewer Fund	West Area WWRP	8100	Land	400,000	New Funding	0050-9246
		8300	Imp. - Non Bldg.	3,150,000	New Funding	0050-9246
		8320	Misc Cap Projects	14,000	New Funding	0050-9246
		8330	Prof & Contr - Cap Proj	1,000,000	New Funding	0050-9246
		8800	Artwork	31,500	New Funding	0050-9246
		8974	Engineering Chgbk - CI	76,775	New Funding	0050-9246
Total West Area WWRP				\$4,672,275		
Water/Sewer Fund	Arrowhead WRF	8300	Imp. - Non Bldg.	369,196	Carryover	0050-9261
	Total Arrowhead WRF			\$369,196		
Total Water/Sewer Fund				\$9,029,948		
DIF-Fire Protect Fa	DIF Update	7330	Prof. & Contractual	10,300	Carryover	0053-9028
	Total DIF Update			\$10,300		
Total DIF-Fire Protect Fac				\$10,300		
Landfill Fund	Landfill Stormwater Drain	8974	Engineering Chgbk - CI	3,455	New Funding	0055-8141
		8300	Imp. - Non Bldg.	65,700	New Funding	0055-8141
		8800	Artwork	657	New Funding	0055-8141
Total Landfill Stormwater Drain				\$69,812		
Landfill Fund	MRF Forklifts	8400	Equipment	24,720	New Funding	0055-8142
	Total MRF Forklifts			\$24,720		
Landfill Fund	MRF Replacement Vehicles	8400	Equipment	25,000	New Funding	0055-8143
	Total MRF Replacement Vehicles			\$25,000		
Total Landfill Fund				\$119,532		
Sanitation Fund	Capital Lease Purchases - 57	8400	Equipment	370,676	Carryover	0057-9630
	Total Capital Lease Purchases - 57			\$370,676		
Sanitation Fund	Rolloff Trucks - 6269	8400	Equipment	136,500	New Funding	0057-9631
	Total Rolloff Trucks - 6269			\$136,500		
Sanitation Fund	Frontloader Trucks - 6271	8400	Equipment	210,000	New Funding	0057-9632
	Total Frontloader Trucks - 6271			\$210,000		
Sanitation Fund	Sideload Refuse Trucks - 6272	8400	Equipment	630,000	New Funding	0057-9633
	Total Sideload Refuse Trucks - 6272			\$630,000		
Sanitation Fund	Loose Trash Equipment - 6280	8400	Equipment	461,000	New Funding	0057-9634
	Total Loose Trash Equipment - 6280			\$461,000		
Total Sanitation Fund				\$1,808,176		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Public Safety Bonds	New Fire Station Construction	8300	Imp. - Non Bldg.	2,325,899	Carryover	0060-9019
	Total New Fire Station Construction			\$2,325,899		
Public Safety Bonds	PS MDT Replacement	8400	Equipment	750,000	New Funding	0060-9403
	Total PS MDT Replacement			\$750,000		
Public Safety Bonds	911 System Upgrades	8400	Equipment	14,500	Carryover	0060-9406
		8400	Equipment	200,000	New Funding	0060-9406
	Total 911 System Upgrades			\$214,500		
Public Safety Bonds	Police Digital Comm. System	8400	Equipment	500,000	New Funding	0060-9408
	Total Police Digital Comm. System			\$500,000		
Public Safety Bonds	Fire 800 MHz System	8400	Equipment	429,871	Carryover	0060-9412
	Total Fire 800 MHz System			\$429,871		
Public Safety Bonds	Fingerprint Identification Sys	8400	Equipment	221,841	Carryover	0060-9420
	Total Fingerprint Identification Sys			\$221,841		
Public Safety Bonds	Public Safety Multi-Use Fac	8800	Artwork	167,589	New Funding	0060-9421
		8300	Imp. - Non Bldg.	17,058,855	New Funding	0060-9421
		8976	Acct. Chgs - CIP	300,000	New Funding	0060-9421
		8974	Engineering Chgbk - CI	70,297	New Funding	0060-9421
		8000	CIP Projects Contingenc	750,000	New Funding	0060-9421
		8330	Prof & Contr - Cap Proj	1,500,000	New Funding	0060-9421
		8330	Prof & Contr - Cap Proj	3,325,892	Carryover	0060-9421
		8400	Equipment	750,000	New Funding	0060-9421
	Total Public Safety Multi-Use Fac			\$23,922,633		
Public Safety Bonds	Digital Comm Software Upgrade	8300	Imp. - Non Bldg.	1,214,157	Carryover	0060-9425
	Total Digital Comm Software Upgrade			\$1,214,157		
	Total Public Safety Bonds			\$29,578,901		
HURF Bonds	Bethany Home 75th to 83rd	8330	Prof & Contr - Cap Proj	885,648	Carryover	0061-8817
		8976	Acct. Chgs - CIP	50,000	New Funding	0061-8817
		8800	Artwork	23,800	New Funding	0061-8817
		8330	Prof & Contr - Cap Proj	240,000	New Funding	0061-8817
		8300	Imp. - Non Bldg.	2,380,000	New Funding	0061-8817
		8974	Engineering Chgbk - CI	55,000	New Funding	0061-8817
	Total Bethany Home 75th to 83rd			\$3,634,448		
HURF Bonds	Bethany Home - 83rd to 99th	8100	Land	1,850,099	Carryover	0061-8820
		8300	Imp. - Non Bldg.	4,500,000	New Funding	0061-8820
		8800	Artwork	45,000	New Funding	0061-8820
		8974	Engineering Chgbk - CI	110,250	New Funding	0061-8820
	Total Bethany Home - 83rd to 99th			\$6,505,349		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
HURF Bonds	91st Ave. Widening - Camelback	8800	Artwork	21,500	New Funding	0061-9257
		8974	Engineering Chgbk - CI	55,000	New Funding	0061-9257
		8330	Prof & Contr - Cap Proj	400,000	New Funding	0061-9257
		8300	Imp. - Non Bldg.	2,150,000	New Funding	0061-9257
		8976	Acct. Chgs - CIP	140,000	New Funding	0061-9257
		8330	Prof & Contr - Cap Proj	207,549	Carryover	0061-9257
Total 91st Ave. Widening - Camelback				\$2,974,049		
HURF Bonds	Signal Computerization	8330	Prof & Contr - Cap Proj	292,457	Carryover	0061-9546
Total Signal Computerization				\$292,457		
HURF Bonds	59th Ave Olive to Brown	8974	Engineering Chgbk - CI	43,000	New Funding	0061-9554
		8976	Acct. Chgs - CIP	20,000	New Funding	0061-9554
		8800	Artwork	9,800	New Funding	0061-9554
		8330	Prof & Contr - Cap Proj	153,192	Carryover	0061-9554
		8330	Prof & Contr - Cap Proj	67,000	New Funding	0061-9554
		8300	Imp. - Non Bldg.	980,000	New Funding	0061-9554
Total 59th Ave Olive to Brown				\$1,272,992		
HURF Bonds	67th Ave. Paving - Isabell	8330	Prof & Contr - Cap Proj	154,493	Carryover	0061-9557
Total 67th Ave. Paving - Isabell				\$154,493		
HURF Bonds	67th Ave.- ACDC to Bell Road	8300	Imp. - Non Bldg.	63,445	Carryover	0061-9564
Total 67th Ave.- ACDC to Bell Road				\$63,445		
HURF Bonds	67th Ave-Camelback to Grand	8300	Imp. - Non Bldg.	1,000,000	New Funding	0061-9568
		8300	Imp. - Non Bldg.	2,621,501	Carryover	0061-9568
		8330	Prof & Contr - Cap Proj	100,000	New Funding	0061-9568
		8800	Artwork	10,000	New Funding	0061-9568
		8974	Engineering Chgbk - CI	43,000	New Funding	0061-9568
		8976	Acct. Chgs - CIP	27,500	New Funding	0061-9568
Total 67th Ave-Camelback to Grand				\$3,802,001		
HURF Bonds	Sound Walls	8300	Imp. - Non Bldg.	1,275,664	Carryover	0061-9627
		8800	Artwork	5,000	New Funding	0061-9627
		8300	Imp. - Non Bldg.	500,000	New Funding	0061-9627
		8974	Engineering Chgbk - CI	33,000	New Funding	0061-9627
Total Sound Walls				\$1,813,664		
Total HURF Bonds				\$20,512,898		
Library Bonds	Library Automation System	8400	Equipment	238,930	Carryover	0064-9655
Total Library Automation System				\$238,930		
Total Library Bonds				\$238,930		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Flood Control	Bethany Home Outfall Channel	8000	CIP Projects Contingenc	661,760	Carryover	0065-8012
		8300	Imp. - Non Bldg.	2,300,000	New Funding	0065-8012
		8800	Artwork	23,000	New Funding	0065-8012
		8974	Engineering Chgbk - CI	29,831	New Funding	0065-8012
		8976	Acct. Chgs - CIP	57,500	New Funding	0065-8012
Total Bethany Home Outfall Channel				\$3,072,091		
Flood Control	59th Ave. Brown to Olive	8330	Prof & Contr - Cap Proj	157,678	Carryover	0065-9111
Total 59th Ave. Brown to Olive				\$157,678		
Flood Control	Local Drainage Problems	8976	Acct. Chgs - CIP	2,510	New Funding	0065-9127
		8974	Engineering Chgbk - CI	4,016	New Funding	0065-9127
		8800	Artwork	1,004	New Funding	0065-9127
		8300	Imp. - Non Bldg.	100,375	New Funding	0065-9127
		8300	Imp. - Non Bldg.	337,691	Carryover	0065-9127
Total Local Drainage Problems				\$445,596		
Flood Control	Storm Water Master Plan	8330	Prof & Contr - Cap Proj	500,000	New Funding	0065-9300
		8974	Engineering Chgbk - CI	24,500	New Funding	0065-9300
Total Storm Water Master Plan				\$524,500		
Flood Control	Collector Drains	8974	Engineering Chgbk - CI	12,250	New Funding	0065-9302
		8800	Artwork	5,000	New Funding	0065-9302
		8330	Prof & Contr - Cap Proj	763,940	Carryover	0065-9302
		8300	Imp. - Non Bldg.	500,000	New Funding	0065-9302
		8976	Acct. Chgs - CIP	12,500	New Funding	0065-9302
Total Collector Drains				\$1,293,690		
Flood Control	AZDES Permit	8320	Misc Cap Projects	2,000	New Funding	0065-9306
		8330	Prof & Contr - Cap Proj	135,000	New Funding	0065-9306
		8330	Prof & Contr - Cap Proj	162,092	Carryover	0065-9306
		8974	Engineering Chgbk - CI	3,769	New Funding	0065-9306
Total AZDES Permit				\$302,861		
Flood Control	Northern Drain - 45th to 63rd	8974	Engineering Chgbk - CI	8,325	New Funding	0065-9308
		8320	Misc Cap Projects	20,000	New Funding	0065-9308
		8330	Prof & Contr - Cap Proj	450,000	New Funding	0065-9308
Total Northern Drain - 45th to 63rd				\$478,325		
Flood Control	Bethany Home - 75th to 83rd Av	8976	Acct. Chgs - CIP	40,000	New Funding	0065-9311
		8974	Engineering Chgbk - CI	55,000	New Funding	0065-9311
		8800	Artwork	24,240	New Funding	0065-9311
		8330	Prof & Contr - Cap Proj	395,569	Carryover	0065-9311
		8300	Imp. - Non Bldg.	2,424,000	New Funding	0065-9311
		8330	Prof & Contr - Cap Proj	225,000	New Funding	0065-9311
Total Bethany Home - 75th to 83rd Av				\$3,163,809		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Total Flood Control				\$9,438,550		
Arts Commission	Art Commission	8320	Misc Cap Projects	350,000	New Funding	0070-9700
		8320	Misc Cap Projects	1,024,811	Carryover	0070-9700
Total Art Commission				\$1,374,811		
Total Arts Commission				\$1,374,811		
DIF-PD Facilities	DIF Update	7330	Prof. & Contractual	9,500	Carryover	0074-8152
Total DIF Update				\$9,500		
Total DIF-PD Facilities				\$9,500		
DIF-Citywide Parks	Park Development-71st/Orange	8300	Imp. - Non Bldg.	488,806	Carryover	0080-8933
Total Park Development-71st/Orange				\$488,806		
DIF-Citywide Parks	DIF Update	7330	Prof. & Contractual	1,900	Carryover	0080-8940
Total DIF Update				\$1,900		
DIF-Citywide Parks	Bonsall Lake Expansion	8300	Imp. - Non Bldg.	116,643	Carryover	0080-9008
Total Bonsall Lake Expansion				\$116,643		
Total DIF-Citywide Parks				\$607,349		
DIF-Citywide Rec F	Soccer Field Complex	8300	Imp. - Non Bldg.	380,170	Carryover	0081-9591
Total Soccer Field Complex				\$380,170		
DIF-Citywide Rec F	DIF Update	7330	Prof. & Contractual	1,900	Carryover	0081-9592
Total DIF Update				\$1,900		
Total DIF-Citywide Rec Fac				\$382,070		
Water Sub-Fund	Pyramid Peak WTP - Solid Exp	8300	Imp. - Non Bldg.	552,826	Carryover	0083-8029
Total Pyramid Peak WTP - Solid Exp				\$552,826		
Water Sub-Fund	Fire Hydrant Replacement	8300	Imp. - Non Bldg.	600,000	New Funding	0083-8051
		8300	Imp. - Non Bldg.	702,458	Carryover	0083-8051
		8800	Artwork	6,000	New Funding	0083-8051
		8974	Engineering Chgbk - CI	14,700	New Funding	0083-8051
Total Fire Hydrant Replacement				\$1,323,158		
Water Sub-Fund	Backbone Fiber Optic/Cholla WT	8300	Imp. - Non Bldg.	406,221	Carryover	0083-8055
Total Backbone Fiber Optic/Cholla WT				\$406,221		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Water Sub-Fund	Additional Water Capacity	8976	Acct. Chgs - CIP	94,367	New Funding	0083-8056
		8974	Engineering Chgbk - CI	16,047	New Funding	0083-8056
		8800	Artwork	17,200	New Funding	0083-8056
		8300	Imp. - Non Bldg.	1,720,000	New Funding	0083-8056
		8300	Imp. - Non Bldg.	31,205,512	Carryover	0083-8056
Total Additional Water Capacity				\$33,053,126		
Water Sub-Fund	CAP Water Purchase	8320	Misc Cap Projects	3,441,760	Carryover	0083-9009
Total CAP Water Purchase				\$3,441,760		
Water Sub-Fund	Cholla Telemetry	8330	Prof & Contr - Cap Proj	46,000	New Funding	0083-9011
		8974	Engineering Chgbk - CI	16,219	New Funding	0083-9011
		8800	Artwork	2,850	New Funding	0083-9011
		8300	Imp. - Non Bldg.	370,516	Carryover	0083-9011
		8300	Imp. - Non Bldg.	285,000	New Funding	0083-9011
		8320	Misc Cap Projects	4,280	New Funding	0083-9011
Total Cholla Telemetry				\$724,865		
Water Sub-Fund	Capacity Improvements	8300	Imp. - Non Bldg.	28,524	Carryover	0083-9213
Total Capacity Improvements				\$28,524		
Water Sub-Fund	Zone 4 Reservoir Fill Line	8300	Imp. - Non Bldg.	1,600,000	New Funding	0083-9223
		8320	Misc Cap Projects	24,000	New Funding	0083-9223
		8330	Prof & Contr - Cap Proj	270,000	New Funding	0083-9223
		8330	Prof & Contr - Cap Proj	662,025	Carryover	0083-9223
		8800	Artwork	16,000	New Funding	0083-9223
		8974	Engineering Chgbk - CI	34,595	New Funding	0083-9223
Total Zone 4 Reservoir Fill Line				\$2,606,620		
Water Sub-Fund	Zone 4 WTP to 83rd & Orangewo	8300	Imp. - Non Bldg.	1,700,000	New Funding	0083-9224
		8974	Engineering Chgbk - CI	37,000	New Funding	0083-9224
		8800	Artwork	17,000	New Funding	0083-9224
		8330	Prof & Contr - Cap Proj	514,139	Carryover	0083-9224
		8320	Misc Cap Projects	25,500	New Funding	0083-9224
		8330	Prof & Contr - Cap Proj	300,000	New Funding	0083-9224
Total Zone 4 WTP to 83rd & Orangewoo				\$2,593,639		
Water Sub-Fund	Drinking Water Well Head Trmt	8300	Imp. - Non Bldg.	118,044	New Funding	0083-9225
		8300	Imp. - Non Bldg.	506,526	Carryover	0083-9225
		8800	Artwork	1,180	New Funding	0083-9225
		8974	Engineering Chgbk - CI	12,000	New Funding	0083-9225
Total Drinking Water Well Head Trmt				\$637,750		
Water Sub-Fund	Zone 3 Pump Improvements	8300	Imp. - Non Bldg.	84,466	Carryover	0083-9229
Total Zone 3 Pump Improvements				\$84,466		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Water Sub-Fund	Water Zone 4 Improvements	8300	Imp. - Non Bldg.	1,488,174	Carryover	0083-9232
	Total Water Zone 4 Improvements			\$1,488,174		
Water Sub-Fund	Water Distrib. System Eval.	8330	Prof & Contr - Cap Proj	40,458	Carryover	0083-9234
	Total Water Distrib. System Eval.			\$40,458		
Water Sub-Fund	Irrigation	8300	Imp. - Non Bldg.	100,000	New Funding	0083-9247
		8300	Imp. - Non Bldg.	505,181	Carryover	0083-9247
		8320	Misc Cap Projects	2,570	New Funding	0083-9247
		8330	Prof & Contr - Cap Proj	18,000	New Funding	0083-9247
		8800	Artwork	1,000	New Funding	0083-9247
		8974	Engineering Chgbk - CI	5,782	New Funding	0083-9247
	Total Irrigation			\$632,533		
Water Sub-Fund	Line Replacement & Extension	8320	Misc Cap Projects	13,425	New Funding	0083-9249
		8800	Artwork	8,950	New Funding	0083-9249
		8300	Imp. - Non Bldg.	1,321,391	Carryover	0083-9249
		8300	Imp. - Non Bldg.	895,000	New Funding	0083-9249
		8974	Engineering Chgbk - CI	4,386	New Funding	0083-9249
	Total Line Replacement & Extension			\$2,243,152		
Water Sub-Fund	Zone 4 Res. & Booster Station	8330	Prof & Contr - Cap Proj	271,024	Carryover	0083-9263
	Total Zone 4 Res. & Booster Station			\$271,024		
Water Sub-Fund	Outer Loop Effluent Line	8300	Imp. - Non Bldg.	500,000	New Funding	0083-9269
		8300	Imp. - Non Bldg.	1,216,926	Carryover	0083-9269
		8320	Misc Cap Projects	7,500	New Funding	0083-9269
		8800	Artwork	5,000	New Funding	0083-9269
		8974	Engineering Chgbk - CI	24,000	New Funding	0083-9269
	Total Outer Loop Effluent Line			\$1,753,426		
Water Sub-Fund	Cholla WTP Expansion	8300	Imp. - Non Bldg.	1,927,951	Carryover	0083-9272
	Total Cholla WTP Expansion			\$1,927,951		
Water Sub-Fund	Pyramid Peak Storage	8974	Engineering Chgbk - CI	73,500	New Funding	0083-9275
		8800	Artwork	30,000	New Funding	0083-9275
		8300	Imp. - Non Bldg.	3,000,000	New Funding	0083-9275
		8300	Imp. - Non Bldg.	5,122,186	Carryover	0083-9275
	Total Pyramid Peak Storage			\$8,225,686		
Water Sub-Fund	Addtl Treatment Plant Storage	8300	Imp. - Non Bldg.	1,200,221	Carryover	0083-9276
	Total Addtl Treatment Plant Storage			\$1,200,221		
Water Sub-Fund	West Area Reuse Pipelines	8300	Imp. - Non Bldg.	34,500	Carryover	0083-9278
	Total West Area Reuse Pipelines			\$34,500		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Water Sub-Fund	N River/Agua Fria Storage Proj	8100	Land	1,058,845	New Funding	0083-9280
		8300	Imp. - Non Bldg.	512,353	Carryover	0083-9280
Total N River/Agua Fria Storage Proj				\$1,571,198		
Water Sub-Fund	SRP Well 14 & 16	8320	Misc Cap Projects	212,600	Carryover	0083-9283
Total SRP Well 14 & 16				\$212,600		
Water Sub-Fund	Water System Security	8400	Equipment	1,277,000	New Funding	0083-9285
		8320	Misc Cap Projects	1,440,551	Carryover	0083-9285
Total Water System Security				\$2,717,551		
Water Sub-Fund	Cholla Water Plant Process Imp	8976	Acct. Chgs - CIP	5,400	New Funding	0083-9286
		8974	Engineering Chgbk - CI	61,210	New Funding	0083-9286
		8800	Artwork	35,400	New Funding	0083-9286
		8300	Imp. - Non Bldg.	3,540,000	New Funding	0083-9286
		8330	Prof & Contr - Cap Proj	5,790,276	Carryover	0083-9286
Total Cholla Water Plant Process Imp				\$9,432,286		
Water Sub-Fund	Off Project Groundwater Wells	8330	Prof & Contr - Cap Proj	1,479,398	Carryover	0083-9287
Total Off Project Groundwater Wells				\$1,479,398		
Water Sub-Fund	Emergency Water Supply	8330	Prof & Contr - Cap Proj	196,504	Carryover	0083-9288
Total Emergency Water Supply				\$196,504		
Water Sub-Fund	Zn 4 WTP to Zn 1 Trans Main	8320	Misc Cap Projects	4,500	New Funding	0083-9289
		8974	Engineering Chgbk - CI	18,376	New Funding	0083-9289
		8800	Artwork	3,000	New Funding	0083-9289
		8300	Imp. - Non Bldg.	300,000	New Funding	0083-9289
		8330	Prof & Contr - Cap Proj	200,000	New Funding	0083-9289
Total Zn 4 WTP to Zn 1 Trans Main				\$525,876		
Water Sub-Fund	Regional GAC Plant	8300	Imp. - Non Bldg.	466,666	New Funding	0083-9290
		8800	Artwork	4,667	New Funding	0083-9290
		8974	Engineering Chgbk - CI	16,800	New Funding	0083-9290
Total Regional GAC Plant				\$488,133		
Water Sub-Fund	Close Site @ 28101 N 63rd Ave	8100	Land	50,000	New Funding	0083-9291
Total Close Site @ 28101 N 63rd Ave				\$50,000		
Water Sub-Fund	Stadium Water Line	8330	Prof & Contr - Cap Proj	200,000	New Funding	0083-9292
		8800	Artwork	12,520	New Funding	0083-9292
		8300	Imp. - Non Bldg.	1,252,000	New Funding	0083-9292
		8974	Engineering Chgbk - CI	43,000	New Funding	0083-9292
Total Stadium Water Line				\$1,507,520		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Water Sub-Fund	Water Line Extension	8300	Imp. - Non Bldg.	250,000	New Funding	0083-9625
		8300	Imp. - Non Bldg.	436,754	Carryover	0083-9625
		8320	Misc Cap Projects	3,750	New Funding	0083-9625
		8800	Artwork	2,500	New Funding	0083-9625
		8974	Engineering Chgbk - CI	8,600	New Funding	0083-9625
	Total Water Line Extension			\$701,604		
	Total Water Sub-Fund			\$82,152,750		
Sewer Sub-Fund	67th - 115th, Northern-C'Back	8330	Prof & Contr - Cap Proj	48,000	New Funding	0084-8017
		8800	Artwork	4,500	New Funding	0084-8017
		8300	Imp. - Non Bldg.	450,000	New Funding	0084-8017
		8320	Misc Cap Projects	6,605	New Funding	0084-8017
		8974	Engineering Chgbk - CI	5,095	New Funding	0084-8017
	Total 67th - 115th, Northern-C'Back			\$514,200		
Sewer Sub-Fund	Arrowhead Ranch WRF Bypass	8330	Prof & Contr - Cap Proj	87,324	Carryover	0084-8052
	Total Arrowhead Ranch WRF Bypass			\$87,324		
Sewer Sub-Fund	83rd Ave & Bell Road Lift Stat	8300	Imp. - Non Bldg.	5,778,074	Carryover	0084-8905
	Total 83rd Ave & Bell Road Lift Stat			\$5,778,074		
Sewer Sub-Fund	99th Ave Interceptor Line	8974	Engineering Chgbk - CI	26,681	New Funding	0084-9226
		8300	Imp. - Non Bldg.	1,100,000	New Funding	0084-9226
		8330	Prof & Contr - Cap Proj	40,000	New Funding	0084-9226
		8330	Prof & Contr - Cap Proj	2,014,700	Carryover	0084-9226
		8800	Artwork	11,000	New Funding	0084-9226
	Total 99th Ave Interceptor Line			\$3,192,381		
Sewer Sub-Fund	Arrowhead Ranch Sewer Odor Co	8974	Engineering Chgbk - CI	23,564	New Funding	0084-9227
		8800	Artwork	5,480	New Funding	0084-9227
		8300	Imp. - Non Bldg.	548,000	New Funding	0084-9227
		8300	Imp. - Non Bldg.	191,949	Carryover	0084-9227
	Total Arrowhead Ranch Sewer Odor Con			\$768,993		
Sewer Sub-Fund	Camelback Swr Rehab	8300	Imp. - Non Bldg.	750,000	New Funding	0084-9228
		8330	Prof & Contr - Cap Proj	100,000	New Funding	0084-9228
		8800	Artwork	7,500	New Funding	0084-9228
		8974	Engineering Chgbk - CI	16,404	New Funding	0084-9228
	Total Camelback Swr Rehab			\$873,904		
Sewer Sub-Fund	Sewer System Evaluation	8300	Imp. - Non Bldg.	561,580	Carryover	0084-9233
	Total Sewer System Evaluation			\$561,580		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Sewer Sub-Fund	Arrowhead Sewer Lines	8320	Misc Cap Projects	7,872	New Funding	0084-9236
		8800	Artwork	5,588	New Funding	0084-9236
		8300	Imp. - Non Bldg.	558,800	New Funding	0084-9236
		8974	Engineering Chgbk - CI	13,440	New Funding	0084-9236
		8300	Imp. - Non Bldg.	660,593	Carryover	0084-9236
Total Arrowhead Sewer Lines				\$1,246,293		
Sewer Sub-Fund	Sewer 99th Ave.W.. Water Meter	8300	Imp. - Non Bldg.	1,998,603	Carryover	0084-9238
Total Sewer 99th Ave.W.. Water Meter				\$1,998,603		
Sewer Sub-Fund	Sewers for Areas on Septic Sys	8300	Imp. - Non Bldg.	886,824	Carryover	0084-9240
Total Sewers for Areas on Septic Sys				\$886,824		
Sewer Sub-Fund	67/Ave Swge Lft Sta. Odor Con.	8974	Engineering Chgbk - CI	11,791	New Funding	0084-9248
		8300	Imp. - Non Bldg.	391,281	New Funding	0084-9248
		8300	Imp. - Non Bldg.	1,577,338	Carryover	0084-9248
		8320	Misc Cap Projects	5,870	New Funding	0084-9248
		8330	Prof & Contr - Cap Proj	45,000	New Funding	0084-9248
		8800	Artwork	3,913	New Funding	0084-9248
Total 67/Ave Swge Lft Sta. Odor Con.				\$2,035,193		
Sewer Sub-Fund	91st Ave. Construction	8320	Misc Cap Projects	7,700,000	New Funding	0084-9258
Total 91st Ave. Construction				\$7,700,000		
Sewer Sub-Fund	Sewer Master Plan	8300	Imp. - Non Bldg.	98,110	Carryover	0084-9271
Total Sewer Master Plan				\$98,110		
Sewer Sub-Fund	61st Ave. Sewer Line	8300	Imp. - Non Bldg.	457,531	Carryover	0084-9273
Total 61st Ave. Sewer Line				\$457,531		
Sewer Sub-Fund	67th and 83rd Avenue SLS Mode	8300	Imp. - Non Bldg.	486,569	Carryover	0084-9281
Total 67th and 83rd Avenue SLS Mode				\$486,569		
Sewer Sub-Fund	CMOM Implementation	8320	Misc Cap Projects	3,690	New Funding	0084-9284
		8330	Prof & Contr - Cap Proj	245,459	New Funding	0084-9284
		8330	Prof & Contr - Cap Proj	651,285	Carryover	0084-9284
		8974	Engineering Chgbk - CI	5,387	New Funding	0084-9284
Total CMOM Implementation				\$905,821		
Sewer Sub-Fund	Sewer Line Replacement	8300	Imp. - Non Bldg.	150,000	New Funding	0084-9623
		8974	Engineering Chgbk - CI	2,824	New Funding	0084-9623
		8800	Artwork	1,500	New Funding	0084-9623
		8300	Imp. - Non Bldg.	2,062,864	Carryover	0084-9623
		8320	Misc Cap Projects	6,795	New Funding	0084-9623
		8330	Prof & Contr - Cap Proj	139,000	New Funding	0084-9623
Total Sewer Line Replacement				\$2,362,983		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
Sewer Sub-Fund	Sewer Line Extension	8300	Imp. - Non Bldg.	263,208	Carryover	0084-9624
		8330	Prof & Contr - Cap Proj	87,600	New Funding	0084-9624
		8974	Engineering Chgbk - CI	2,409	New Funding	0084-9624
Total Sewer Line Extension				\$353,217		
Total Sewer Sub-Fund				\$30,307,600		
DIF-Libraries	Library Books - Pop. Growth	8320	Misc Cap Projects	878,396	New Funding	0085-8961
		8320	Misc Cap Projects	385,013	Carryover	0085-8961
Total Library Books - Pop. Growth				\$1,263,409		
DIF-Libraries	DIF Update	7330	Prof. & Contractual	8,400	Carryover	0085-9023
Total DIF Update				\$8,400		
Total DIF-Libraries				\$1,271,809		
DIF-Citywide Open	DIF Update	7330	Prof. & Contractual	1,900	Carryover	0086-9024
Total DIF Update				\$1,900		
Total DIF-Citywide Open Sp				\$1,900		
DIF-Park Dev Zone	87th Ave. - Missouri (Zone 1)	8976	Acct. Chgs - CIP	1,800	New Funding	0087-8955
		8300	Imp. - Non Bldg.	120,000	New Funding	0087-8955
		8300	Imp. - Non Bldg.	277,747	Carryover	0087-8955
		8320	Misc Cap Projects	6,000	New Funding	0087-8955
		8330	Prof & Contr - Cap Proj	62,000	New Funding	0087-8955
		8800	Artwork	1,200	New Funding	0087-8955
		8974	Engineering Chgbk - CI	11,000	New Funding	0087-8955
		8000	CIP Projects Contingenc	19,200	New Funding	0087-8955
Total 87th Ave. - Missouri (Zone 1)				\$498,947		
DIF-Park Dev Zone	DIF Update	7330	Prof. & Contractual	1,900	Carryover	0087-9025
Total DIF Update				\$1,900		
Total DIF-Park Dev Zone 1				\$500,847		
DIF-Park Dev Zone	Park Improvements/Enhance	8000	CIP Projects Contingenc	18,600	New Funding	0088-8919
		8300	Imp. - Non Bldg.	186,000	New Funding	0088-8919
		8300	Imp. - Non Bldg.	433,674	Carryover	0088-8919
		8320	Misc Cap Projects	4,750	New Funding	0088-8919
		8800	Artwork	1,860	New Funding	0088-8919
		8974	Engineering Chgbk - CI	8,928	New Funding	0088-8919
		8976	Acct. Chgs - CIP	1,860	New Funding	0088-8919
Total Park Improvements/Enhance				\$655,672		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
DIF-Park Dev Zone	63rd - Butler Park Dvlpt. (Z2)	8300	Imp. - Non Bldg.	742,242	Carryover	0088-8932
	Total 63rd - Butler Park Dvlpt. (Z2)			\$742,242		
DIF-Park Dev Zone	DIF Update	7330	Prof. & Contractual	1,900	Carryover	0088-9026
	Total DIF Update			\$1,900		
Total DIF-Park Dev Zone 2				\$1,399,814		
DIF-Park Dev Zone	Park Enhancements/Ren	8976	Acct. Chgs - CIP	1,000	New Funding	0093-8047
		8974	Engineering Chgbk - CI	4,800	New Funding	0093-8047
		8800	Artwork	1,000	New Funding	0093-8047
		8300	Imp. - Non Bldg.	448,334	Carryover	0093-8047
		8000	CIP Projects Contingenc	10,000	New Funding	0093-8047
		8300	Imp. - Non Bldg.	100,000	New Funding	0093-8047
	Total Park Enhancements/Ren			\$565,134		
DIF-Park Dev Zone	71st/Paradise Park Dev. - Z3	8300	Imp. - Non Bldg.	12,688	Carryover	0093-8929
	Total 71st/Paradise Park Dev. - Z3			\$12,688		
DIF-Park Dev Zone	DIF Update	7330	Prof. & Contractual	1,900	Carryover	0093-9027
	Total DIF Update			\$1,900		
Total DIF-Park Dev Zone 3				\$579,722		
DIF-Roadway Imp	83rd Ave/Union Hills Bridge	8300	Imp. - Non Bldg.	40,648	Carryover	0094-8040
	Total 83rd Ave/Union Hills Bridge			\$40,648		
DIF-Roadway Imp	Dev. Agree. - Mjr. Arterials	8320	Misc Cap Projects	300,000	New Funding	0094-8992
		8320	Misc Cap Projects	577,448	Carryover	0094-8992
	Total Dev. Agree. - Mjr. Arterials			\$877,448		
DIF-Roadway Imp	Dev. Agree. - Arterials	8320	Misc Cap Projects	300,000	New Funding	0094-8993
		8320	Misc Cap Projects	919,607	Carryover	0094-8993
	Total Dev. Agree. - Arterials			\$1,219,607		
DIF-Roadway Imp	Deve. Agree. - Signals	8300	Imp. - Non Bldg.	300,000	New Funding	0094-8994
		8300	Imp. - Non Bldg.	528,293	Carryover	0094-8994
		8800	Artwork	3,000	New Funding	0094-8994
		8974	Engineering Chgbk - CI	10,800	New Funding	0094-8994
	Total Deve. Agree. - Signals			\$842,093		
DIF-Roadway Imp	59th Ave-Melinda to Pinnacle Pk	8330	Prof & Contr - Cap Proj	2,564,508	Carryover	0094-9566
	Total 59th Ave-Melinda to Pinnacle Pk			\$2,564,508		
DIF-Roadway Imp	Missouri Ave: 91st to 95th Ave	8330	Prof & Contr - Cap Proj	80,000	New Funding	0094-9567
		8974	Engineering Chgbk - CI	3,920	New Funding	0094-9567
		8100	Land	310,000	New Funding	0094-9567
	Total Missouri Ave: 91st to 95th Ave			\$393,920		

City of Glendale
2006-2015 Capital Appropriation by Fund

Fund	Program Name	Account	Account Name	FY 05-06 Budget	Funding Type	Account
DIF-Roadway Imp	Construction Vehicle w Bkt Arm	8400	Equipment	70,000	Carryover	0094-9585
	Total Construction Vehicle w Bkt Arm			\$70,000		
DIF-Roadway Imp	DIF Update	7330	Prof. & Contractual	22,300	Carryover	0094-9586
	Total DIF Update			\$22,300		
DIF-Roadway Imp	Traffic Signals Shop Expansion	8300	Imp. - Non Bldg.	100,000	Carryover	0094-9587
		8400	Equipment	125,000	New Funding	0094-9587
	Total Traffic Signals Shop Expansion			\$225,000		
DIF-Roadway Imp	Bethany Home Rd-91st - 83rd Av	8000	CIP Projects Contingenc	275,000	New Funding	0094-9588
	Total Bethany Home Rd-91st - 83rd Av			\$275,000		
	Total DIF-Roadway Imp			\$6,530,524		
DIF-General Gov't	City Hall Remodel & Space Stdy	7330	Prof. & Contractual	180,737	Carryover	0097-8020
	Total City Hall Remodel & Space Stdy			\$180,737		
DIF-General Gov't	Land for City Court Building	7812	Lease/Purch Princ.	540,000	Base	0097-9422
		7813	Lease/Purch Int.	45,360	Base	0097-9422
	Total Land for City Court Building			\$585,360		
DIF-General Gov't	DIF Update	7330	Prof. & Contractual	11,900	Carryover	0097-9424
	Total DIF Update			\$11,900		
	Total DIF-General Gov't			\$777,997		
	Total Capital Budget			\$326,540,684		

Schedules



The Westgate City Center is well under way to becoming the premier entertainment district in the Valley. Phase I, currently under construction, will include restaurants, shopping and a theatre complex.

WHY INCLUDE SCHEDULES?

The budget schedules are intended to give the reader a brief glance at the city's financial situation. Schedule One is the most significant schedule, offering a summary of all pertinent financial information for the city. The reader can readily determine the starting and ending fund balances, transfers in and out of each fund, expenditures for both operating and capital projects, revenues, and debt for each fund.

The remaining schedules provide in-depth detail of budgetary information which is necessary for the smooth operation of the city. For instance, the revenue projections for the various funds are located in Schedule Two. These projections become the base for the city's revenue group who will monitor revenues throughout the year. Schedule Eleven lists all items to be purchased with carryover funding. If the anticipated savings do not occur, these carryover allocation items will need to be adjusted to stay within actual savings.

All the schedules serve as handy reference materials to City of Glendale employees and to the public.

Schedule One

Fund Balance Analysis

(All Dollars in Thousands)

	Fund Balance 6/30/05	Projected Revenues	Transfers In	Transfers Out	Operations
General/Special Rev. Funds:					
General Fund	\$49,338	\$131,807	\$750	(\$12,677)	(\$143,751)
Streets	\$565	\$15,174	\$1,794	(\$2,728)	(\$14,426)
Police Special Revenue Fund	\$1,067	\$2,849	\$0	\$0	(\$3,215)
Fire Special Revenue Fund	\$306	\$1,424	\$0	\$0	(\$1,317)
Transportation	\$30,558	\$27,623	\$2,060	(\$47,132)	(\$9,820)
Local Transportation Assistance	\$0	\$1,160	\$0	(\$1,160)	\$0
Civic Center Fund	\$127	\$430	\$708	\$0	(\$755)
Airport Operating	\$0	\$367	\$198	\$0	(\$566)
Employee Groups	\$0	\$0	\$38	\$0	(\$38)
Arena Planning & Development	\$0	\$0	\$0	\$0	\$0
Arena Special Revenue	\$0	\$5,429	\$0	(\$5,429)	\$0
Stadium Special Revenue	\$0	\$500	\$1,440	\$0	(\$1,940)
National Events	\$1,000	\$0	\$5,000	\$0	\$0
Community Housing Services	\$437	\$8,422	\$430	\$0	(\$8,360)
Emergency Shelter Grants	\$0	\$98	\$0	\$0	(\$98)
HOME Fund	\$62	\$1,509	\$0	\$0	(\$1,570)
Community Dvpmt Block Grant	\$263	\$4,000	\$0	\$0	(\$4,184)
Court Fund	\$207	\$324	\$40	\$0	(\$345)
CAP Grant Fund	\$0	\$287	\$148	\$0	(\$435)
Other State and Local Grants	\$0	\$9,592	\$210	\$0	(\$6,407)
Transportation Grants	\$525	\$15,390	\$0	\$0	\$0
RICO Fund	\$771	\$310	\$0	\$0	(\$381)

Enterprise Funds:

Water and Sewer	\$57,268	\$120,728	\$0	\$0	(\$39,087)
Sanitation	\$3,457	\$14,276	\$0	\$0	(\$13,196)
Landfill	\$17,967	\$8,004	\$0	\$0	(\$7,348)
Water Grants	\$0	\$90	\$0	\$0	(\$90)

Revolving/Internal Service Funds:

Risk Management Trust Fund	\$3,843	\$2,576	\$0	\$0	(\$2,250)
Worker's Comp Trust Fund	\$4,573	\$1,256	\$0	\$0	(\$1,407)
Benefits Trust Fund	\$6,212	\$18,595	\$0	\$0	(\$13,692)
Vehicle Replacement Fund	\$4,533	\$1,850	\$0	\$0	(\$2,439)
Technology Replacement Fund	\$3,155	\$1,654	\$0	\$0	(\$1,786)
General Services Fund	\$407	\$7,012	\$0	\$0	(\$7,169)
Telephone	\$158	\$782	\$0	\$0	(\$817)
Self-Sustaining Fund	\$631	\$1,695	\$0	\$0	(\$2,306)
Library Book Sales	\$188	\$337	\$0	\$0	(\$524)
Cable Equipment Replacement	\$18	\$42	\$0	\$0	(\$55)

Schedule One
Fund Balance Analysis
(All Dollars in Thousands)

	Capital Outlay	Debt Service	Contingencies	Total Appropriation	Ending Fund Balance
General/Special Rev. Funds, continued					
General Fund	(\$4,816)	\$0	(\$17,544)	(\$166,111)	\$3,106
Streets	(\$379)	\$0	\$0	(\$14,805)	\$0
Police Special Revenue Fund	\$0	\$0	(\$500)	(\$3,715)	\$201
Fire Special Revenue Fund	\$0	\$0	(\$250)	(\$1,567)	\$163
Transportation	\$0	\$0	(\$3,289)	(\$13,108)	\$0
Local Transportation Assistance	\$0	\$0	\$0	\$0	\$0
Civic Center Fund	(\$510)	\$0	\$0	(\$1,264)	\$0
Airport Operating	\$0	\$0	\$0	(\$566)	\$0
Employee Groups	\$0	\$0	\$0	(\$38)	\$0
Arena Planning & Development	\$0	\$0	\$0	\$0	\$0
Arena Special Revenue	\$0	\$0	\$0	\$0	\$0
Stadium Special Revenue	\$0	\$0	\$0	(\$1,940)	\$0
National Events	\$0	\$0	(\$500)	(\$500)	\$5,500
Community Housing Services	(\$900)	\$0	\$0	(\$9,260)	\$30
Emergency Shelter Grants	\$0	\$0	\$0	(\$98)	\$0
HOME Fund	\$0	\$0	\$0	(\$1,570)	\$0
Community Dvpmt Block Grant	(\$78)	\$0	\$0	(\$4,263)	\$0
Court Fund	\$0	\$0	\$0	(\$345)	\$226
CAP Grant Fund	\$0	\$0	\$0	(\$435)	\$0
Other State and Local Grants	(\$3,396)	\$0	\$0	(\$9,802)	\$0
Transportation Grants	(\$15,390)	\$0	\$0	(\$15,390)	\$525
RICO Fund	\$0	\$0	\$0	(\$381)	\$700

Enterprise Funds, continued

Water and Sewer	(\$121,490)	(\$14,296)	(\$2,000)	(\$176,873)	\$1,124
Sanitation	(\$1,808)	\$0	(\$500)	(\$15,504)	\$2,230
Landfill	(\$120)	(\$215)	(\$2,000)	(\$9,683)	\$16,289
Water Grants	\$0	\$0	\$0	(\$90)	\$0

Revolving/Internal Service Funds, continued

Risk Management Trust Fund	\$0	\$0	(\$3,500)	(\$5,750)	\$669
Worker's Comp Trust Fund	\$0	\$0	\$0	(\$1,407)	\$4,421
Benefits Trust Fund	\$0	\$0	\$0	(\$13,692)	\$11,114
Vehicle Replacement Fund	\$0	\$0	\$0	(\$2,439)	\$3,943
Technology Replacement Fund	\$0	\$0	\$0	(\$1,786)	\$3,024
General Services Fund	\$0	\$0	\$0	(\$7,169)	\$251
Telephone	\$0	\$0	\$0	(\$817)	\$123
Self-Sustaining Fund	\$0	\$0	\$0	(\$2,306)	\$20
Library Book Sales	\$0	\$0	\$0	(\$524)	\$0
Cable Equipment Replacement	\$0	\$0	\$0	(\$55)	\$5

Schedule One

Fund Balance Analysis

(All Dollars in Thousands)

	Fund Balance 6/30/05	Projected Revenues	Transfers In	Transfers Out	Operations
Construction Funds:					
Open Space/Trails Bonds	\$1,963	\$28	\$0	\$0	\$0
Library Bonds	\$361	\$6	\$0	\$0	\$0
Public Safety	\$8,095	\$24,273	\$0	\$0	\$0
Parks	\$28,852	\$6,477	\$0	\$0	\$0
Flood Control	\$2,551	\$7,724	\$0	\$0	\$0
Arena Construction	\$480	\$0	\$0	\$0	\$0
Arts Commission	\$613	\$990	\$0	\$0	(\$227)
Airport Capital	\$0	\$11,891	\$0	\$0	\$0
Street/Parking Bonds	\$7,551	\$1,477	\$0	\$0	\$0
Street Constr. G.O.	\$153	\$0	\$0	\$0	\$0
Street Revenue Bonds (HURF)	\$7,660	\$13,902	\$0	\$0	\$0
Transit Bonds	\$0	\$0	\$0	\$0	\$0
Transportation Construction	\$0	\$0	\$46,382	\$0	\$0
Facilities Bonds	\$1,473	\$2	\$0	\$0	\$0
Economic Development Bonds	\$1,099	\$2	\$0	\$0	\$0
DIF- Citywide Parks	\$1,609	\$515	\$0	\$0	\$0
DIF- Citywide Rec Facility	\$888	\$415	\$0	\$0	\$0
DIF- Citywide Open Space	\$303	\$143	\$0	\$0	\$0
DIF- Fire Protection Facilities	\$378	\$757	\$0	\$0	\$0
DIF- Police Dept Facilities	\$2,141	\$956	\$0	\$0	\$0
DIF- General Gov't	\$3,099	\$1,810	\$0	\$0	\$0
DIF- Library Buildings	\$2,623	\$42	\$0	\$0	\$0
DIF- Libraries	\$2,357	\$900	\$0	\$0	\$0
DIF- Library Books	\$392	\$10	\$0	\$0	\$0
DIF- Park Dev Zone 1	\$431	\$383	\$0	\$0	\$0
DIF- Park Dev Zone 2	\$1,327	\$230	\$0	\$0	\$0
DIF- Park Dev Zone 3	\$550	\$136	\$0	\$0	\$0
DIF- Roadway Improvements	\$8,310	\$2,506	\$0	\$0	\$0
Cultural Facility	\$3,713	\$0	\$0	\$0	\$0
Cemetery Perpetual Care	\$4,692	\$48	\$0	\$0	\$0

Debt Service Funds:

G.O. Bond Debt	\$7,363	\$17,947	\$0	\$0	\$0
Street Revenue Bond Debt	\$60	\$0	\$2,728	\$0	\$0
Local Improvement Districts	\$160	\$15	\$0	\$0	\$0
Municipal Property Corporation	\$5,422	\$17	\$7,201	\$0	\$0

TOTAL	\$294,304	\$499,192	\$69,126	(\$69,126)	(\$290,000)

Schedule One
Fund Balance Analysis
(All Dollars in Thousands)

	Capital Outlay	Debt Service	Contingencies	Total Appropriation	Ending Fund Balance
Construction Funds, continued					
Open Space/Trails Bonds	(\$1,521)	\$0	(\$470)	(\$1,991)	\$0
Library Bonds	(\$239)	\$0	(\$129)	(\$367)	\$0
Public Safety	(\$29,579)	\$0	(\$2,789)	(\$32,368)	\$0
Parks	(\$31,859)	\$0	(\$3,470)	(\$35,329)	\$0
Flood Control	(\$9,439)	\$0	(\$836)	(\$10,275)	\$0
Arena Construction	\$0	\$0	(\$480)	(\$480)	\$0
Arts Commission	(\$1,375)	\$0	\$0	(\$1,602)	\$0
Airport Capital	(\$11,891)	\$0	\$0	(\$11,891)	\$0
Street/Parking Bonds	(\$6,450)	\$0	(\$2,579)	(\$9,028)	\$0
Street Constr. G.O.	\$0	\$0	(\$153)	(\$153)	\$0
Street Revenue Bonds (HURF)	(\$20,513)	\$0	(\$1,049)	(\$21,562)	\$0
Transit Bonds	\$0	\$0	\$0	\$0	\$0
Transportation Construction	(\$46,382)	\$0	\$0	(\$46,382)	\$0
Facilities Bonds	(\$1,438)	\$0	(\$37)	(\$1,475)	\$0
Economic Development Bonds	(\$1,101)	\$0	\$0	(\$1,101)	\$0
DIF- Citywide Parks	(\$607)	\$0	(\$1,517)	(\$2,124)	\$0
DIF- Citywide Rec Facility	(\$382)	\$0	(\$921)	(\$1,303)	\$0
DIF- Citywide Open Space	(\$2)	\$0	(\$444)	(\$446)	\$0
DIF- Fire Protection Facilities	(\$10)	(\$302)	(\$823)	(\$1,135)	\$0
DIF- Police Dept Facilities	(\$10)	(\$401)	(\$2,687)	(\$3,097)	\$0
DIF- General Gov't	(\$778)	(\$1,124)	(\$3,006)	(\$4,909)	\$0
DIF- Library Buildings	(\$150)	\$0	(\$2,515)	(\$2,665)	\$0
DIF- Libraries	(\$1,272)	\$0	(\$1,985)	(\$3,257)	\$0
DIF- Library Books	(\$381)	\$0	(\$21)	(\$402)	\$0
DIF- Park Dev Zone 1	(\$501)	\$0	(\$313)	(\$814)	\$0
DIF- Park Dev Zone 2	(\$1,400)	\$0	(\$157)	(\$1,557)	\$0
DIF- Park Dev Zone 3	(\$580)	\$0	(\$107)	(\$686)	\$0
DIF- Roadway Improvements	(\$6,531)	\$0	(\$4,286)	(\$10,816)	\$0
Cultural Facility	(\$3,267)	\$0	(\$446)	(\$3,713)	\$0
Cemetery Perpetual Care	\$0	\$0	(\$4,740)	(\$4,740)	\$0

Debt Service Funds, continued

G.O. Bond Debt	\$0	(\$16,635)	\$0	(\$16,635)	\$8,674
Street Revenue Bond Debt	\$0	(\$2,728)	\$0	(\$2,728)	\$60
Local Improvement Districts	\$0	(\$39)	\$0	(\$39)	\$136
Municipal Property Corporation	\$0	(\$11,679)	\$0	(\$11,679)	\$961

TOTAL	(\$326,541)	(\$47,419)	(\$66,041)	(\$730,000)	\$63,496

Schedule Two Summary of Revenues

Fund	Description	FY 03 Actual	FY 04 Actual	FY 05 Estimate	FY 06 Budget
General Fund (0001)					
	City Sales Tax	\$43,510,901	\$49,765,774	\$52,165,775	\$55,654,228
	State Income Tax	\$23,288,414	\$19,730,139	\$20,119,737	\$19,730,140
	State Shared Sales Tax	\$17,112,805	\$18,408,695	\$19,413,688	\$18,408,696
	Motor Vehicle In-Lieu	\$8,618,996	\$8,866,005	\$8,866,005	\$8,866,005
	Staff & Adm Chargebacks		\$8,077,256	\$7,183,000	\$7,835,000
	Property Tax	\$3,371,214	\$3,479,689	\$3,595,000	\$3,680,000
	Building Permits	\$2,610,458	\$2,790,758	\$2,832,620	\$2,872,277
	Court Revenue	\$2,907,472	\$2,706,825	\$2,598,000	\$2,676,000
	Gas/Electric Franchise Fees	\$1,936,305	\$2,004,716	\$2,072,876	\$2,132,990
	Cable Franchise Fees	\$1,301,347	\$1,336,074	\$1,381,501	\$1,421,564
	Interest	(\$2,084,613)	(\$245,292)	\$1,000,000	\$1,000,000
	Plan Check Fees	\$1,023,507	\$933,979	\$947,990	\$961,262
	Recreation Revenue	\$393,660	\$482,139	\$932,038	\$945,087
	Arena Fees		\$142,598	\$233,997	\$761,196
	Right-of-Way Permits	\$638,665	\$537,041	\$728,611	\$738,811
	City Property Rental	\$753,662	\$772,568	\$700,000	\$700,000
	Fire Department Fees	\$526,749	\$587,054	\$532,135	\$597,694
	Other	\$293,241	\$348,668	\$513,221	\$544,461
	Engineering Plan Check Revenu	\$438,940	\$485,339	\$402,955	\$508,596
	Sales Tax Licenses	\$354,955	\$489,212	\$496,551	\$503,503
	Planning/Zoning	\$237,788	\$295,253	\$283,820	\$287,793
	Library Fines/Fees	\$205,874	\$271,020	\$253,217	\$256,762
	Cemetery Revenue		\$193,785	\$245,000	\$245,000
	Liquor Licenses	\$140,014	\$160,892	\$163,305	\$165,592
	Business Licenses	\$148,163	\$142,353	\$131,950	\$133,797
	Bus./Prof. Licenses	\$122,624	\$87,341	\$88,651	\$89,892
	SRP In-Lieu	\$38,568	\$40,210	\$41,457	\$43,944
	Traffic Engineering Plan Check	\$72,768	\$55,182	\$50,000	\$41,168
	Miscellaneous CD Fees	\$31,145	\$5,198	\$5,277	\$5,351
	Loan Proceeds	\$14,500,000			
	Northern Crossing	\$2,569,012	\$7,269,960		
	Facility Rental Income	\$701	\$4,075		
	Water Revenues		\$153		
	Lease Proceeds	\$8,082,172	\$162,292		
	Total - General Fund:	\$133,145,507	\$130,386,951	\$127,978,377	\$131,806,809

Schedule Two Summary of Revenues

Fund	Description	FY 03 Actual	FY 04 Actual	FY 05 Estimate	FY 06 Budget
Streets (0012)					
	Highway User Revenues	\$14,183,180	\$15,148,769	\$15,395,347	\$15,173,769
	Other	\$6,871	\$25,000		
	<u>Total - Streets:</u>	<u>\$14,190,051</u>	<u>\$15,173,769</u>	<u>\$15,395,347</u>	<u>\$15,173,769</u>
Police Spec. Rev. (0002)					
	City Sales Tax	\$2,251,979	\$2,547,410	\$2,670,246	\$2,848,805
	<u>Total - Police Spec. Rev.:</u>	<u>\$2,251,979</u>	<u>\$2,547,410</u>	<u>\$2,670,246</u>	<u>\$2,848,805</u>
Fire Spec. Revenue (0004)					
	City Sales Tax	\$1,125,989	\$1,273,705	\$1,335,123	\$1,424,403
	<u>Total - Fire Spec. Revenue:</u>	<u>\$1,125,989</u>	<u>\$1,273,705</u>	<u>\$1,335,123</u>	<u>\$1,424,403</u>
Transportation (0025)					
	City Sales Tax	\$16,787,695	\$19,024,308	\$19,251,638	\$20,534,000
	Grants	\$654,417	\$227,645		\$6,441,750
	Interest	\$296,994	\$341,502	\$391,000	\$447,000
	Transit Revenue	\$170,320	\$166,524	\$200,000	\$200,000
	Other	\$3,141	\$2,833	\$260	\$260
	<u>Total - Transportation:</u>	<u>\$17,912,567</u>	<u>\$19,762,812</u>	<u>\$19,842,898</u>	<u>\$27,623,010</u>
L.T.A.F. (0013)					
	LTAF - Lottery	\$1,228,273	\$1,206,952	\$1,185,578	\$1,159,521
	<u>Total - L.T.A.F.:</u>	<u>\$1,228,273</u>	<u>\$1,206,952</u>	<u>\$1,185,578</u>	<u>\$1,159,521</u>
Civic Center (0006)					
	Facility Rental Income	\$215,702	\$242,085	\$275,000	\$275,000
	Other	\$116,973	\$155,133	\$120,000	\$123,000
	Equipment Rental	\$24,181	\$29,470	\$30,000	\$32,000
	<u>Total - Civic Center:</u>	<u>\$356,856</u>	<u>\$426,688</u>	<u>\$425,000</u>	<u>\$430,000</u>
Airport (0015)					
	Airport Fees	\$331,935	\$325,028	\$327,000	\$343,350
	Lease Proceeds	\$23,400	\$19,800	\$21,600	\$22,680
	Other	\$4,285	\$1,195	\$1,000	\$1,050
	<u>Total - Airport:</u>	<u>\$359,620</u>	<u>\$346,023</u>	<u>\$349,600</u>	<u>\$367,080</u>

Schedule Two Summary of Revenues

Fund	Description	FY 03 Actual	FY 04 Actual	FY 05 Estimate	FY 06 Budget
Arena Dev/Rvw/Inspec (0096)					
	Plan Check Fees	\$808,721	\$3,483		
	Traffic Engineering Plan Check	\$38,250	\$8,913		
	Engineering Plan Check Revenue	\$266,301	\$41,754		
	Building Permits	\$460,537	\$2,112		
	Right-of-Way Permits	\$122,813	\$117,324		
	Interest	\$91	\$305		
	Fire Department Fees	\$25,359	\$18,229		
	Bond Proceeds	\$12,546,411			
	Total - Arena Dev/Rvw/Inspec:	\$14,268,483	\$192,120		
Arena Special Rev. (0018)					
	Arena Fees		\$1,365,168	\$1,065,258	\$2,521,885
	City Sales Tax		\$1,110,346	\$464,316	\$1,882,570
	Other			\$1,000,000	\$1,000,000
	Interest	\$556	\$31,789	\$25,000	\$25,000
	Bond Proceeds	\$4,889,165			
	Total - Arena Special Rev.:	\$4,889,721	\$2,507,303	\$2,554,574	\$5,429,455
Stadium Special Rev. (0092)					
	Building Permits		\$113,400	\$229,294	\$500,000
	Plan Check Fees		\$229,502	\$416,283	
	Engineering Plan Check Revenue		\$11,827	\$17,574	
	City Sales Tax		\$738,840		
	Fire Department Fees		\$4,605	\$2,652	
	Right-of-Way Permits		\$1,650	\$102	
	Total - Stadium Special Rev.:		\$1,099,824	\$665,905	\$500,000
Housing (0019)					
	Grants	\$1,386,761	\$1,547,526	\$7,697,249	\$8,422,495
	Total - Housing:	\$1,386,761	\$1,547,526	\$7,697,249	\$8,422,495
Emer. Shelter Grants (0038)					
	Grants			\$99,167	\$97,576
	Total - Emer. Shelter Grants:			\$99,167	\$97,576
HOME Fund (0010)					
	Grants	\$675,217	\$707,926	\$690,698	\$1,508,570
	Total - HOME Fund:	\$675,217	\$707,926	\$690,698	\$1,508,570

Schedule Two Summary of Revenues

Fund Description	FY 03 Actual	FY 04 Actual	FY 05 Estimate	FY 06 Budget
C.D.B.G. (0011)				
Grants	\$2,556,198	\$2,599,079	\$2,615,568	\$3,999,557
<u>Total - C.D.B.G.:</u>	<u>\$2,556,198</u>	<u>\$2,599,079</u>	<u>\$2,615,568</u>	<u>\$3,999,557</u>
Court Fund (0072)				
Court Revenue	\$278,770	\$268,886	\$280,000	\$288,000
Other	(\$350)	\$32,757	\$30,000	\$31,000
Interest	\$7,122	\$4,746	\$4,500	\$4,700
<u>Total - Court Fund:</u>	<u>\$285,542</u>	<u>\$306,389</u>	<u>\$314,500</u>	<u>\$323,700</u>
CAP Grant Fund (0046)				
Grants	\$159,610	\$159,610	\$286,699	\$286,699
<u>Total - CAP Grant Fund:</u>	<u>\$159,610</u>	<u>\$159,610</u>	<u>\$286,699</u>	<u>\$286,699</u>
Other Grant Funds (0047)				
Grants	\$1,905,826	\$2,712,872	\$6,273,209	\$9,592,233
Recreation Revenue	\$8,554	\$7,982		
Interest	\$15,584	\$7,758		
Miscellaneous	\$1,098,959	\$725,189		
<u>Total - Other Grant Funds:</u>	<u>\$3,028,923</u>	<u>\$3,453,801</u>	<u>\$6,273,209</u>	<u>\$9,592,233</u>
Transport. Grants (0024)				
Grants			\$418,000	\$15,389,771
<u>Total - Transport. Grants:</u>			<u>\$418,000</u>	<u>\$15,389,771</u>
RICO Fund (0048)				
State Forfeitures	\$238,952	\$266,211	\$450,000	\$200,000
Federal Forfeitures	\$10,509	\$12,306	\$130,000	\$100,000
Interest	\$2,930	\$10,162	\$10,264	\$10,367
<u>Total - RICO Fund:</u>	<u>\$252,391</u>	<u>\$288,679</u>	<u>\$590,264</u>	<u>\$310,367</u>

Schedule Two Summary of Revenues

Fund	Description	FY 03 Actual	FY 04 Actual	FY 05 Estimate	FY 06 Budget
Water/Sewer Fund (0050)					
	Bond Proceeds	\$14,127,377	\$83,202,725		\$59,600,000
	Water Revenues	\$27,265,649	\$27,275,918	\$26,683,708	\$31,021,800
	Sewer Revenue	\$19,048,917	\$19,121,167	\$19,573,672	\$21,169,100
	Water Development Impact Fees	\$3,316,903	\$3,346,151	\$5,184,424	\$5,462,800
	Sewer Development Impact Fees	\$2,017,175	\$2,138,535	\$2,261,849	\$2,262,696
	Interest	(\$335,015)	\$778,355	\$1,507,779	\$980,600
	Staff & Adm Chargebacks		\$120,000	\$120,000	\$210,000
	Other	\$466,327	\$579,336	\$518,078	\$21,400
	Grants	\$33,202	\$8,427		
	Loan Proceeds	\$9,511,126	\$893,497		
	Miscellaneous		(\$59)		
	Lease Proceeds			\$260,671	
	Total - Water/Sewer Fund:	\$75,451,661	\$137,464,052	\$56,110,181	\$120,728,396
Sanitation Fund (0057)					
	Residential Sanitation	\$7,235,886	\$8,115,499	\$8,673,650	\$9,629,200
	Commercial Sanitation Frontloa	\$3,854,369	\$3,363,097	\$3,238,562	\$3,240,000
	Commercial Sanitation Rolloff	\$76,656	\$679,567	\$629,579	\$701,286
	Outside City Commercial	\$420,746	\$284,231	\$240,758	\$226,919
	Internal Charges	\$128,116	\$198,671	\$234,339	\$212,000
	Sanitation Development Impact	\$115,966	\$107,018	\$84,096	\$70,000
	Other	\$81,654	\$31,010	\$32,468	\$70,000
	Miscellaneous Bin Service	\$76,877	\$56,806	\$58,197	\$58,000
	Staff & Adm Chargebacks			\$33,118	\$39,505
	Interest	\$8,968	\$19,442	\$24,282	\$20,000
	Recycling Sales		\$3,578	\$9,534	\$9,000
	Lease Proceeds	\$774,299	\$655,000		
	Total - Sanitation Fund:	\$12,773,537	\$13,513,919	\$13,258,583	\$14,275,910
Landfill Fund (0055)					
	Tipping Fees	\$2,290,751	\$2,828,750	\$2,490,243	\$2,490,243
	Internal Charges	\$3,508,935	\$3,396,035	\$2,748,806	\$2,329,676
	Recycling Sales	\$1,653,031	\$2,238,490	\$2,696,434	\$2,112,800
	Interest	\$431,594	\$307,329	\$395,127	\$400,127
	Staff & Adm Chargebacks		\$370,070	\$370,000	\$370,000
	Development Impact Fees	\$209,383	\$206,597	\$178,400	\$171,400
	Other	\$366,263	\$223,353	\$134,888	\$129,888
	Residential Recycling Fee	\$969,809	\$891,998	\$319,183	
	Total - Landfill Fund:	\$9,429,766	\$10,462,622	\$9,333,081	\$8,004,134

Schedule Two Summary of Revenues

Fund Description	FY 03 Actual	FY 04 Actual	FY 05 Estimate	FY 06 Budget
Landfill Bonds (0067)				
Interest	\$262			
<u>Total - Landfill Bonds:</u>	<u>\$262</u>			
Water Grants (0007)				
Grants	\$115,000		\$90,000	\$90,000
<u>Total - Water Grants:</u>	<u>\$115,000</u>		<u>\$90,000</u>	<u>\$90,000</u>
Risk Mgmt Trust Fund (0076)				
Internal Charges	\$1,800,000	\$2,299,999	\$2,300,980	\$2,556,257
Interest	\$47,946	\$19,181	\$19,373	\$19,567
<u>Total - Risk Mgmt Trust Fund:</u>	<u>\$1,847,946</u>	<u>\$2,319,180</u>	<u>\$2,320,353</u>	<u>\$2,575,824</u>
Workers Comp Fund (0077)				
Internal Charges	\$1,400,000	\$1,133,000	\$1,153,250	\$1,137,500
Interest	\$171,218	\$115,758	\$116,916	\$118,085
<u>Total - Workers Comp Fund:</u>	<u>\$1,571,218</u>	<u>\$1,248,758</u>	<u>\$1,270,166</u>	<u>\$1,255,585</u>
Benefits Trust Fund (0079)				
City Contributions	\$9,185,766	\$9,238,441	\$10,069,572	\$12,781,978
Employee Contributions	\$2,514,602	\$2,532,337	\$2,743,364	\$3,548,819
Retiree Contributions	\$1,274,189	\$1,484,575	\$1,953,228	\$2,188,819
Interest	\$90,119	\$73,739	\$74,476	\$75,221
Other	\$4,579	\$13,204	\$6,730	
<u>Total - Benefits Trust Fund:</u>	<u>\$13,069,255</u>	<u>\$13,342,296</u>	<u>\$14,847,370</u>	<u>\$18,594,837</u>
Vehicle Replacement (0041)				
Internal Charges	\$801,184	\$336,324	\$1,296,004	\$1,601,939
Other	\$125,051	\$83,438	\$160,000	\$150,000
Interest	\$179,621	\$95,741	\$96,698	\$97,665
<u>Total - Vehicle Replacement:</u>	<u>\$1,105,856</u>	<u>\$515,503</u>	<u>\$1,552,702</u>	<u>\$1,849,604</u>
Tech. Replacement (0042)				
Internal Charges	\$1,095,056	\$345,099	\$1,379,770	\$1,605,208
Interest	\$89,363	\$48,181	\$48,663	\$49,150
Other	\$71,968			
<u>Total - Tech. Replacement:</u>	<u>\$1,256,387</u>	<u>\$393,280</u>	<u>\$1,428,433</u>	<u>\$1,654,358</u>
General Services (0016)				
Internal Charges	\$5,856,351	\$5,857,495	\$6,018,751	\$7,012,455
Other	(\$273)			
<u>Total - General Services:</u>	<u>\$5,856,078</u>	<u>\$5,857,495</u>	<u>\$6,018,751</u>	<u>\$7,012,455</u>

Schedule Two Summary of Revenues

Fund	Description	FY 03 Actual	FY 04 Actual	FY 05 Estimate	FY 06 Budget
Telephone (0027)					
	Internal Charges	\$902,795	\$835,518	\$811,174	\$781,899
	<u>Total - Telephone:</u>	<u>\$902,795</u>	<u>\$835,518</u>	<u>\$811,174</u>	<u>\$781,899</u>
Parks Self Sustain. (0073)					
	Recreation Revenue	\$707,062	\$747,713	\$810,000	\$900,000
	Other	\$285,193	\$332,069	\$400,000	\$750,000
	Facility Rental Income		\$32,186	\$45,000	\$45,000
	<u>Total - Parks Self Sustain.:</u>	<u>\$992,255</u>	<u>\$1,111,968</u>	<u>\$1,255,000</u>	<u>\$1,695,000</u>
Library Books (0075)					
	Library Fines/Fees	\$206,954	\$248,345	\$331,000	\$335,000
	Other	\$2,531	\$1,057	\$250	\$1,500
	<u>Total - Library Books:</u>	<u>\$209,485</u>	<u>\$249,402</u>	<u>\$331,250</u>	<u>\$336,500</u>
Cable Equip. Rental (0054)					
	Equipment Rental	\$43,067	\$31,404	\$42,000	\$42,000
	Interest	\$5,358	\$95	\$96	\$97
	Grants	\$75,000	\$25,000		
	<u>Total - Cable Equip. Rental:</u>	<u>\$123,425</u>	<u>\$56,499</u>	<u>\$42,096</u>	<u>\$42,097</u>
Open Space Bonds (0035)					
	Interest	\$9,465	\$27,916	\$28,000	\$28,000
	Bond Proceeds	\$2,774,566			
	<u>Total - Open Space Bonds:</u>	<u>\$2,784,031</u>	<u>\$27,916</u>	<u>\$28,000</u>	<u>\$28,000</u>
Library Bonds (0064)					
	Interest	(\$10,827)	\$5,722	\$2,000	\$6,000
	<u>Total - Library Bonds:</u>	<u>(\$10,827)</u>	<u>\$5,722</u>	<u>\$2,000</u>	<u>\$6,000</u>
Public Safety Bonds (0060)					
	Bond Proceeds	\$15,069,202		\$6,466,000	\$12,250,000
	Lease Proceeds	\$3,287,741			\$12,000,000
	Interest	\$66,095	\$22,536	\$22,761	\$22,989
	<u>Total - Public Safety Bonds:</u>	<u>\$18,423,038</u>	<u>\$22,536</u>	<u>\$6,488,761</u>	<u>\$24,272,989</u>
Parks Bonds (0036)					
	Bond Proceeds	\$21,748,524	\$16,598,994		\$6,000,000
	Interest	\$72,726	\$198,735	\$477,000	\$477,000
	Recreation Revenue	\$26,593			
	Other	\$1,268			
	<u>Total - Parks Bonds:</u>	<u>\$21,849,111</u>	<u>\$16,797,729</u>	<u>\$477,000</u>	<u>\$6,477,000</u>

Schedule Two Summary of Revenues

Fund	Description	FY 03 Actual	FY 04 Actual	FY 05 Estimate	FY 06 Budget
Flood Control (0065)					
	Bond Proceeds	\$4,469,851	\$6,777,003		\$6,960,000
	Other-Intergovernmental				\$700,000
	Interest	\$9,706	\$8,607	\$103,000	\$64,000
	Total - Flood Control:	<u>\$4,479,557</u>	<u>\$6,785,610</u>	<u>\$103,000</u>	<u>\$7,724,000</u>
Arena Construction (0091)					
	Interest	(\$90,521)	\$263,786	\$40,000	
	Other	(\$1,096)			
	Bond Proceeds	\$139,757,906			
	Total - Arena Construction:	<u>\$139,666,289</u>	<u>\$263,786</u>	<u>\$40,000</u>	
Arts Commission (0070)					
	Other				\$973,633
	Interest	\$22,301	\$15,735	\$15,892	\$16,051
	Total - Arts Commission:	<u>\$22,301</u>	<u>\$15,735</u>	<u>\$15,892</u>	<u>\$989,684</u>
Airport Capital (0034)					
	Grants	\$1,786,809	\$1,909,482	\$34,500	\$11,891,296
	Interest	(\$12)	\$12	\$20	\$12
	Total - Airport Capital:	<u>\$1,786,797</u>	<u>\$1,909,494</u>	<u>\$34,520</u>	<u>\$11,891,308</u>
Street/Parking Bonds (0031)					
	Bond Proceeds	\$1,272,736	\$5,141,283		\$1,128,000
	Other-Intergovernmental				\$280,000
	Interest	(\$62,868)	\$28,282	\$129,000	\$69,000
	Total - Street/Parking Bonds:	<u>\$1,209,868</u>	<u>\$5,169,565</u>	<u>\$129,000</u>	<u>\$1,477,000</u>
Street Const. GO (0062)					
	Interest	(\$5,763)	\$266	\$1,200	
	Total - Street Const. GO:	<u>(\$5,763)</u>	<u>\$266</u>	<u>\$1,200</u>	
Street Revenue Bonds (0061)					
	Bond Proceeds		\$11,550,000		\$12,800,000
	Other-Intergovernmental				\$916,000
	Interest	(\$22,057)	\$15,713	\$218,000	\$186,000
	Grants	\$354,949			
	Total - Street Revenue Bonds:	<u>\$332,892</u>	<u>\$11,565,713</u>	<u>\$218,000</u>	<u>\$13,902,000</u>

Schedule Two Summary of Revenues

Fund	Description	FY 03 Actual	FY 04 Actual	FY 05 Estimate	FY 06 Budget
Transit Bonds (0068)					
	Interest	\$202			
	Grants	\$139,903			
	Total - Transit Bonds:	\$140,105			
Facilities Bonds (0030)					
	Interest	\$28,709	\$38,317	\$26,000	\$2,000
	Bond Proceeds	\$8,145,514	\$8,669,573		
	Total - Facilities Bonds:	\$8,174,223	\$8,707,890	\$26,000	\$2,000
Dev. Impact Fees (0014)					
	Development Impact Fees	\$7,625,907			
	Interest	\$370,823			
	Total - Dev. Impact Fees:	\$7,996,730			
Economic Dev. Bonds (0032)					
	Interest	(\$12,521)	\$7,867	\$4,000	\$2,000
	Bond Proceeds			\$1,000,000	
	Total - Economic Dev. Bonds:	(\$12,521)	\$7,867	\$1,004,000	\$2,000
DIF-Citywide Parks (0080)					
	Development Impact Fees		\$430,739	\$486,000	\$486,000
	Interest		\$14,590	\$15,000	\$29,000
	Total - DIF-Citywide Parks:		\$445,329	\$501,000	\$515,000
DIF-Citywide Rec Fac (0081)					
	Development Impact Fees		\$233,714	\$264,000	\$393,000
	Interest		\$7,979	\$15,000	\$22,000
	Total - DIF-Citywide Rec Fac:		\$241,693	\$279,000	\$415,000
DIF-Citywide Open Sp (0086)					
	Development Impact Fees		\$79,984	\$90,000	\$135,000
	Interest		\$2,718	\$5,000	\$8,000
	Total - DIF-Citywide Open Sp:		\$82,702	\$95,000	\$143,000
DIF-Fire Protect Fac (0053)					
	Development Impact Fees		\$632,130	\$697,000	\$748,000
	Interest		\$29,407	\$32,000	\$9,000
	Total - DIF-Fire Protect Fac:		\$661,537	\$729,000	\$757,000

Schedule Two Summary of Revenues

Fund	Description	FY 03 Actual	FY 04 Actual	FY 05 Estimate	FY 06 Budget
DIF-PD Facilities (0074)					
	Development Impact Fees		\$864,421	\$854,000	\$903,000
	Interest		\$36,454	\$43,000	\$53,000
	<u>Total - DIF-PD Facilities:</u>		<u>\$900,875</u>	<u>\$897,000</u>	<u>\$956,000</u>
DIF-General Gov't (0097)					
	Development Impact Fees		\$1,435,724	\$1,699,000	\$1,760,000
	Interest		\$53,280	\$53,000	\$50,000
	<u>Total - DIF-General Gov't:</u>		<u>\$1,489,004</u>	<u>\$1,752,000</u>	<u>\$1,810,000</u>
DIF-Library Bldg's (0029)					
	Interest		\$42,261	\$41,000	\$42,000
	<u>Total - DIF-Library Bldg's:</u>		<u>\$42,261</u>	<u>\$41,000</u>	<u>\$42,000</u>
DIF-Libraries (0085)					
	Development Impact Fees		\$513,658	\$580,000	\$864,000
	Interest		\$24,383	\$35,000	\$36,000
	<u>Total - DIF-Libraries:</u>		<u>\$538,041</u>	<u>\$615,000</u>	<u>\$900,000</u>
DIF-Library Books (0044)					
	Interest		\$8,084	\$16,000	\$10,000
	<u>Total - DIF-Library Books:</u>		<u>\$8,084</u>	<u>\$16,000</u>	<u>\$10,000</u>
DIF-Park Dev Zone 1 (0087)					
	Development Impact Fees		\$171,962	\$176,000	\$263,000
	Other-Intergovernmental				\$109,000
	Interest		\$6,727	\$6,000	\$11,000
	<u>Total - DIF-Park Dev Zone 1:</u>		<u>\$178,689</u>	<u>\$182,000</u>	<u>\$383,000</u>
DIF-Park Dev Zone 2 (0088)					
	Development Impact Fees		\$122,270	\$132,000	\$197,000
	Interest		\$20,807	\$30,000	\$33,000
	<u>Total - DIF-Park Dev Zone 2:</u>		<u>\$143,077</u>	<u>\$162,000</u>	<u>\$230,000</u>
DIF-Park Dev Zone 3 (0093)					
	Development Impact Fees		\$51,754	\$82,000	\$122,000
	Interest		\$9,045	\$13,000	\$14,000
	<u>Total - DIF-Park Dev Zone 3:</u>		<u>\$60,799</u>	<u>\$95,000</u>	<u>\$136,000</u>

Schedule Two Summary of Revenues

Fund	Description	FY 03 Actual	FY 04 Actual	FY 05 Estimate	FY 06 Budget
DIF-Roadway Improvements (0094)					
	Development Impact Fees		\$3,058,370	\$2,548,000	\$2,374,000
	Interest		\$69,360	\$132,000	\$132,000
	Grants		\$150,487		
	Total - DIF-Roadway Improvem		\$3,278,217	\$2,680,000	\$2,506,000
Cultural Facility (0028)					
	Bond Proceeds			\$4,494,000	
	Total - Cultural Facility:			\$4,494,000	
Cemetery Perp. Care (0082)					
	Interest	\$109,747	\$75,629	\$47,260	\$47,733
	Other	\$353,035	\$30,002		
	Cemetery Revenue	(\$2,908)	(\$31)		
	Total - Cemetery Perp. Care:	\$459,874	\$105,600	\$47,260	\$47,733
G.O. Bond Debt (0020)					
	Property Tax	\$13,440,202	\$14,841,054	\$15,940,148	\$17,946,615
	SRP In-Lieu	\$148,403	\$163,446	\$156,510	
	Interest	\$158,879	\$310	\$1,686	
	Total - G.O. Bond Debt:	\$13,747,484	\$15,004,810	\$16,098,344	\$17,946,615
Street Bond Debt (0022)					
	Bond Proceeds		\$57,169		
	Total - Street Bond Debt:		\$57,169		
Special Assess. Bond (0021)					
	Special Assessments Revenue	\$766,821	\$321,804	\$21,600	\$8,200
	Interest	\$857,713	\$51,038	\$7,200	\$7,200
	Total - Special Assess. Bond:	\$1,624,534	\$372,842	\$28,800	\$15,400
MPC Bond Debt (0023)					
	Interest	\$31,065	\$177,911	\$35,000	\$17,000
	Bond Proceeds	\$5,246,404			
	Miscellaneous			\$88,612	
	Total - MPC Bond Debt:	\$5,277,469	\$177,911	\$123,612	\$17,000
	Grand Total :	\$550,723,806	\$446,425,528	\$337,460,531	\$499,192,148

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
General Fund				
<u>Appointed Officials</u>				
Office of the Mayor	\$281,661	\$299,551	\$279,239	\$312,059
<u>Council Office</u>				
Barrel District	\$44,650	\$58,761	\$51,261	\$67,517
Cactus District	\$59,769	\$58,709	\$51,209	\$67,465
Cholla District	\$40,261	\$58,902	\$49,402	\$67,677
Council Office	\$440,702	\$488,160	\$492,160	\$495,379
Ocotillo District	\$54,225	\$58,709	\$51,209	\$67,625
Sahuaro District	\$49,971	\$58,706	\$51,206	\$67,462
Yucca District	\$58,178	\$58,682	\$51,182	\$67,438
<u>Total for Council Office</u>	<u>\$747,756</u>	<u>\$840,629</u>	<u>\$797,629</u>	<u>\$900,563</u>
<u>City Clerk</u>				
City Clerk	\$283,164	\$323,322	\$314,296	\$277,500
Elections	\$152,674	\$93,749	\$93,749	\$94,188
Passport Services	\$850	\$2,500	\$2,500	\$2,500
Records Management	\$165,727	\$176,322	\$168,959	\$253,200
<u>Total for City Clerk</u>	<u>\$602,415</u>	<u>\$595,893</u>	<u>\$579,504</u>	<u>\$627,388</u>
City Court	\$3,050,831	\$3,452,154	\$3,452,154	\$3,723,004
<u>City Attorney</u>				
Attorney - Arena/Stadium/Dev.		\$475,000	\$216,000	\$475,000
City Attorney	\$1,586,169	\$1,856,633	\$1,879,573	\$2,099,167
<u>Total for City Attorney</u>	<u>\$1,586,169</u>	<u>\$2,331,633</u>	<u>\$2,095,573</u>	<u>\$2,574,167</u>
TOTAL - Appointed Officials:	\$6,268,832	\$7,519,860	\$7,204,099	\$8,137,181
<u>Comm. Info & Svcs</u>				
Comm Info & Services Admin	\$178,146	\$232,920	\$232,920	\$278,027

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
<u>Parks & Recreation</u>				
Adult Center	\$334,020	\$428,614	\$428,614	\$386,396
Aquatics	\$351,084	\$443,754	\$443,754	\$443,754
Audio/Visual	\$94,728	\$117,708	\$117,708	\$193,922
Central District Recreation	\$724,370	\$1,528,313	\$1,287,227	\$1,294,400
Elsie McCarthy Pk. Maintenance	\$35,296	\$43,342	\$43,342	\$43,357
Foothills Rec				\$592,435
Glendale Community Center	\$155,116	\$198,165	\$198,165	\$195,440
Marketing - Parks & Rec	\$157,689	\$158,796	\$158,796	\$168,142
North District Recreation	\$406,829	\$424,839	\$424,839	\$432,534
Park Irrigation	\$292,691	\$328,746	\$328,746	\$336,447
Park Rangers	\$243,585	\$327,978	\$327,978	\$314,147
Parks & Recreation Admin.	\$253,042	\$288,094	\$288,094	\$440,313
Parks Central District	\$1,669,407	\$2,016,488	\$2,019,088	\$2,111,307
Parks North District	\$1,673,046	\$1,882,872	\$1,882,872	\$1,979,775
Parks Special Operations	\$364,558	\$409,599	\$409,599	\$454,925
Pool Maintenance	\$216,343	\$232,277	\$232,277	\$248,158
Recreation Special Operations	\$234,839	\$250,334	\$250,334	\$266,266
Recreation Support Services	\$718,982	\$663,939	\$663,939	\$711,609
<u>Total for Parks & Recreation</u>	<u>\$7,925,625</u>	<u>\$9,743,858</u>	<u>\$9,505,372</u>	<u>\$10,613,327</u>
Res. Infill Housing Incentives		\$50,000	\$25,000	\$75,000
<u>Comm. Partnerships</u>				
Community Partnerships	\$369,805	\$401,337	\$401,337	\$401,860
Community Volunteer Program	\$55,198	\$73,859	\$73,859	\$80,611
Neighborhood Revitalization	\$207,830	\$256,678	\$256,678	\$463,471
<u>Total for Comm. Partnerships</u>	<u>\$632,833</u>	<u>\$731,874</u>	<u>\$731,874</u>	<u>\$945,942</u>
Neighborhood Improvement Grant				\$1,245,637
<u>Library</u>				
Arts Commission	\$8,638	\$92,403	\$92,403	\$92,840
Library	\$7,076,719	\$7,505,835	\$7,305,835	\$8,177,426
<u>Total for Library</u>	<u>\$7,085,357</u>	<u>\$7,598,238</u>	<u>\$7,398,238</u>	<u>\$8,270,266</u>
<i>TOTAL - Comm. Info & Svcs:</i>	\$15,821,961	\$18,356,890	\$17,893,404	\$21,428,199
<u>Community Dev.</u>				
CD Deputy City Manager	\$316,886	\$392,658	\$392,658	\$442,546
<u>Building Safety</u>				
Building Safety	\$1,575,494	\$1,773,995	\$1,766,582	\$1,895,690
Development Services Center	\$456,267	\$752,856	\$652,409	\$730,188
Westgate-Bldg Safety Rvw/Insp.		\$652,657	\$640,624	\$985,456
<u>Total for Building Safety</u>	<u>\$2,031,761</u>	<u>\$3,179,508</u>	<u>\$3,059,615</u>	<u>\$3,611,334</u>

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
<u>Planning</u>				
Current Planning	\$466,232	\$544,216	\$544,216	\$583,967
Long-Range Planning & Research	\$267,429	\$291,379	\$289,743	\$283,900
Planning Administration	\$421,606	\$434,201	\$435,837	\$471,140
Zoning Admin & Tech. Asst.	\$241,332	\$315,451	\$315,451	\$332,869
<u>Total for Planning</u>	<u>\$1,396,599</u>	<u>\$1,585,247</u>	<u>\$1,585,247</u>	<u>\$1,671,876</u>
<u>Economic Development</u>				
Economic Development	\$523,115	\$813,103	\$764,088	\$730,172
Economic Opportunities Fund	\$25,200			
Redevelopment	\$6,851			
Super Bowl	\$7,681	\$50,000	\$50,000	\$85,000
<u>Total for Economic Development</u>	<u>\$562,847</u>	<u>\$863,103</u>	<u>\$814,088</u>	<u>\$815,172</u>
<u>Rebates & Incentives</u>				
Rebates & Incentives		\$5,954,745	\$3,037,916	\$3,869,200
Redevelopment Land Acquisition				\$3,000,000
Visual Improvement Program		\$150,000	\$10,922	\$619,404
<u>Total for Rebates & Incentives</u>		<u>\$6,104,745</u>	<u>\$3,048,838</u>	<u>\$7,488,604</u>
Code Compliance	\$903,325	\$1,054,916	\$1,054,916	\$1,371,020
<i>TOTAL - Community Dev.:</i>	<u>\$5,211,418</u>	<u>\$13,180,177</u>	<u>\$9,955,362</u>	<u>\$15,400,552</u>
<u>Internal Services</u>				
City Manager	\$866,703	\$1,036,119	\$1,034,934	\$1,134,141
City Auditor	\$234,868	\$317,223	\$317,223	\$367,269
Intergovernmental Programs	\$366,908	\$585,874	\$361,086	\$734,826
<u>Marketing and Comm.</u>				
Cable Communications	\$478,153	\$556,932	\$556,932	\$814,213
City-Wide Special Events	\$569,062	\$633,282	\$574,705	\$487,102
Marketing	\$840,450	\$851,731	\$896,731	\$1,084,573
Special Events Prod. Support	\$67,816	\$67,044	\$67,044	\$67,067
Tourism	\$285,086	\$347,215	\$405,792	\$391,374
<u>Total for Marketing and Comm.</u>	<u>\$2,240,567</u>	<u>\$2,456,204</u>	<u>\$2,501,204</u>	<u>\$2,844,329</u>
CAP Local Match	\$7,515	\$19,556	\$19,556	\$20,994

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
<u>Human Resources</u>				
Compensation	\$305,961	\$351,762	\$351,762	\$414,174
Employee Benefits	\$390,559	\$407,909	\$407,909	\$381,520
Employee Relations	\$471,289	\$259,995	\$194,031	\$244,553
Employment and Staffing	\$374,108	\$381,547	\$344,545	\$367,629
Human Resources Admin.	\$455,866	\$499,463	\$608,439	\$629,449
Organizational Development		\$383,878	\$449,842	\$326,769
Risk Management/Safety	\$359,368	\$382,469	\$382,469	\$499,947
<u>Total for Human Resources</u>	<u>\$2,357,151</u>	<u>\$2,667,023</u>	<u>\$2,738,997</u>	<u>\$2,864,041</u>
<u>Finance</u>				
Accounting Services	\$953,693	\$1,042,394	\$962,394	\$1,081,396
Finance Administration	\$576,276	\$597,877	\$597,877	\$841,370
License/Collection	\$917,462	\$927,581	\$927,581	\$987,420
LID Administration	\$9,000	\$9,000	\$9,000	\$9,000
Regulatory & Communication	\$114,733	\$66,848	\$66,848	\$72,563
<u>Total for Finance</u>	<u>\$2,571,164</u>	<u>\$2,643,700</u>	<u>\$2,563,700</u>	<u>\$2,991,749</u>
Lease Payments	\$2,015,016	\$4,390,688	\$4,390,688	\$4,691,420
Information Technology	\$2,518,979	\$2,951,276	\$2,951,276	\$3,846,052
<u>Management & Budget</u>				
Budget & Research	\$511,641	\$623,220	\$623,220	\$576,335
Grants Administration	\$89,885	\$91,300	\$91,300	\$140,665
<u>Total for Management & Budget</u>	<u>\$601,526</u>	<u>\$714,520</u>	<u>\$714,520</u>	<u>\$717,000</u>
<i>TOTAL - Internal Services:</i>	\$13,780,397	\$17,782,183	\$17,593,184	\$20,211,821
<u>Non-Departmental</u>				
<u>Non-Departmental</u>				
Development Agreements	\$1,774,624			
Non-Dept - Fund 01	\$1,367,874	\$1,050,048	\$1,023,753	\$1,584,030
Outside Agencies	\$270,700	\$231,245	\$231,245	
<u>Total for Non-Departmental</u>	<u>\$3,413,198</u>	<u>\$1,281,293</u>	<u>\$1,254,998</u>	<u>\$1,584,030</u>
<i>TOTAL - Non-Departmental:</i>	\$3,413,198	\$1,281,293	\$1,254,998	\$1,584,030
<u>Public Safety</u>				
<u>Police Department</u>				
Arena - Police Event Staffing	\$204,784	\$848,618	\$172,425	\$852,708
Central Patrol Bureau	\$9,270,147	\$10,888,776	\$10,594,901	\$12,278,799
Crime Investigations	\$5,834,927	\$5,507,187	\$5,672,897	\$5,778,690
Foothills Patrol Bureau	\$7,285,891	\$8,092,442	\$8,239,879	\$8,808,863
Police Administration	\$2,375,142	\$3,575,412	\$3,365,537	\$4,783,086
Police Legal Services	\$298,904	\$300,819	\$314,248	\$321,356
Police Personnel Management	\$410,450	\$1,212,984	\$1,237,315	\$1,641,339
Police Support Services	\$6,914,311	\$7,772,797	\$7,885,266	\$8,114,630
Western Area Safety Building	\$26,694			
<u>Total for Police Department</u>	<u>\$32,621,250</u>	<u>\$38,199,035</u>	<u>\$37,482,468</u>	<u>\$42,579,471</u>

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
<u>Fire Department</u>				
Ambulance Services			\$615,572	\$446,584
Arena - Fire Event Staffing	\$49,602	\$311,776	\$197,331	\$303,294
Emergency Operations Center	\$68,969	\$30,461	\$117,407	\$25,856
Fire Administration	\$1,073,955	\$1,350,358	\$734,127	\$759,661
Fire Assessment & Planning				\$80,912
Fire Community Relations	\$120,851	\$19,137	\$354,137	\$109,604
Fire Community Services				\$109,388
Fire Emergency Services	\$10,521,645	\$12,055,919	\$12,657,651	\$13,782,814
Fire Essential Services				\$116,629
Fire Financial Resources				\$156,216
Fire Information/Technology				\$62,859
Fire Life Safety Services Adm.				\$382,029
Fire Logistical Services Adm.				\$142,183
Fire Marshal - Code Developmnt				\$120,721
Fire Marshal's Office	\$643,101	\$773,217	\$839,445	\$844,112
Fire Medical Services & Health	\$215,929	\$384,424	\$310,725	\$1,095,239
Fire Office Systems				\$109,290
Fire Personnel Services				\$2,650
Fire Special Operations	\$347,363	\$218,030	\$244,732	\$330,380
Fire Support Services	\$1,462,762	\$2,153,594	\$2,461,970	\$1,892,182
Fire Training	\$96,543	\$90,979	\$203,456	\$222,261
Westgate-Fire Marshal's Office		\$241,966	\$126,776	\$121,668
<u>Total for Fire Department</u>	<u>\$14,600,720</u>	<u>\$17,629,861</u>	<u>\$18,863,329</u>	<u>\$21,216,532</u>
<i>TOTAL - Public Safety:</i>	\$47,221,970	\$55,828,896	\$56,345,797	\$63,796,003
<u>Public Works</u>				
HazMat Incidence Response	\$18,730	\$44,477	\$25,000	\$44,477
Public Works Administration	\$170,876	\$176,096	\$176,096	\$191,536
<u>Field Operations</u>				
Cemetery	\$229,306	\$219,861	\$219,861	\$230,292
Custodial Services	\$1,265,080	\$1,428,226	\$1,428,226	\$1,399,754
Facilities Management	\$4,194,632	\$4,445,235	\$4,447,835	\$4,253,291
Field Operations Admin.	\$726,748	\$1,036,831	\$1,036,831	\$1,095,754
Graffiti Removal	\$102,536	\$129,660	\$129,660	\$229,778
Manistee Ranch Maintenance	\$31,738	\$12,110	\$12,110	\$12,114
<u>Total for Field Operations</u>	<u>\$6,550,040</u>	<u>\$7,271,923</u>	<u>\$7,274,523</u>	<u>\$7,220,983</u>

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
<u>Engineering</u>				
CIP Administration	\$77,433	\$114,822	\$113,622	\$226,269
CIP Construction	\$5,233	\$364,865	\$364,865	\$283,948
CIP Design	\$379,632	\$316,040	\$316,040	\$339,720
Construction Inspection	\$645,670	\$532,293	\$532,293	\$568,615
Engineering Administration	\$433,936	\$384,277	\$384,277	\$397,241
Land Development Division	\$82,800	\$383,421	\$384,621	\$515,057
Mapping & Records	\$196,310	\$387,829	\$387,829	\$339,310
Materials Testing	\$205,424	\$289,440	\$239,440	\$292,875
New River 404 Permit		\$50,000		\$50,000
O&M Downtown Building	\$312,263	\$434,000	\$491,970	\$434,000
Property Management	\$383,473	\$179,161	\$179,161	\$259,023
Special Projects Admin.	\$108,621			\$3,189
Utility Inspection		\$164,700	\$164,700	\$200,384
Westgate-Engineering Rvw/Insp		\$500,000	\$75,000	\$500,000
<u>Total for Engineering</u>	<u>\$2,830,795</u>	<u>\$4,100,848</u>	<u>\$3,633,818</u>	<u>\$4,409,631</u>
<i>TOTAL - Public Works:</i>	\$9,570,441	\$11,593,344	\$11,109,437	\$11,866,627
<u>Special Projects</u>				
Spec. Projects Admin	\$87,959	\$146,426	\$146,426	\$507,978
<u>Purchasing/Warehouse</u>				
Purchasing	\$365,673	\$415,505	\$440,505	\$447,822
Warehouse	\$387,667	\$395,426	\$395,426	\$371,224
<u>Total for Purchasing/Warehouse</u>	<u>\$753,340</u>	<u>\$810,931</u>	<u>\$835,931</u>	<u>\$819,046</u>
<i>TOTAL - Special Projects:</i>	\$841,299	\$957,357	\$982,357	\$1,327,024
TOTAL - General Fund	\$102,129,516	\$126,500,000	\$122,338,638	\$143,751,437

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
Streets				
<u>Community Dev.</u>				
<u>Transportation</u>				
Arena - Transportation Ops.		\$111,074	\$36,836	\$78,779
Signs & Markings	\$818,059	\$839,069	\$839,069	\$889,406
Streetlight Management	\$1,423,187	\$1,597,531	\$1,597,531	\$1,648,498
Traffic Admin. & Engineering	\$305,008	\$383,866	\$383,866	\$329,768
Traffic Design and Development	\$255,384	\$254,887	\$254,887	\$271,097
Traffic Signals	\$1,014,446	\$1,194,952	\$1,194,952	\$1,526,378
Traffic Studies	\$302,368	\$423,978	\$380,415	\$454,436
Transportation Planning	\$68,982	\$167,574	\$167,574	\$202,527
Total for Transportation	\$4,187,434	\$4,972,931	\$4,855,130	\$5,400,889
TOTAL - Community Dev.:	\$4,187,434	\$4,972,931	\$4,855,130	\$5,400,889
<u>Public Works</u>				
<u>Field Operations</u>				
Arena - ROW Maintenance		\$125,000	\$125,000	\$62,500
Right-of-Way Maintenance	\$1,812,849	\$2,290,281	\$2,140,281	\$2,308,576
Street Cleaning	\$492,556	\$538,166	\$538,166	\$584,691
Street Maintenance	\$4,132,567	\$4,837,299	\$4,837,299	\$6,069,420
Total for Field Operations	\$6,437,972	\$7,790,746	\$7,640,746	\$9,025,187
TOTAL - Public Works:	\$6,437,972	\$7,790,746	\$7,640,746	\$9,025,187
TOTAL - Streets	\$10,625,406	\$12,763,677	\$12,495,876	\$14,426,076
Police Spec. Rev.				
<u>Public Safety</u>				
Patrol - Special Revenue Fund	\$2,268,490	\$3,019,797	\$2,791,612	\$3,214,896
TOTAL - Public Safety:	\$2,268,490	\$3,019,797	\$2,791,612	\$3,214,896
TOTAL - Police Spec. Rev.	\$2,268,490	\$3,019,797	\$2,791,612	\$3,214,896
Fire Spec. Revenue				
<u>Public Safety</u>				
Fire - Special Revenue Fund	\$1,330,920	\$1,450,632	\$1,371,081	\$1,317,339
TOTAL - Public Safety:	\$1,330,920	\$1,450,632	\$1,371,081	\$1,317,339
TOTAL - Fire Spec. Revenue	\$1,330,920	\$1,450,632	\$1,371,081	\$1,317,339

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
Transportation				
<u>Community Dev.</u>				
<u>Transportation</u>				
Demand Management	\$9,690	\$118,160	\$118,160	\$118,160
Dial-A-Ride	\$2,256,076	\$2,431,298	\$2,431,298	\$2,607,810
Fixed Route	\$4,268,553	\$4,587,444	\$4,587,444	\$4,704,394
Intelligent Transportation Sys	\$168,561	\$337,424	\$337,424	\$430,471
Traffic Mitigation	\$116,723	\$186,504	\$186,504	\$182,162
Traffic Signals				\$5,000
Trans. Program Education	\$16,034	\$125,000	\$125,000	\$125,000
Transportation Education	\$178,412	\$247,778	\$247,778	\$253,913
Transportation Program Mgmt	\$1,092,425	\$1,272,504	\$1,094,780	\$1,291,544
<u>Total for Transportation</u>	<u>\$8,106,474</u>	<u>\$9,306,112</u>	<u>\$9,128,388</u>	<u>\$9,718,454</u>
<i>TOTAL - Community Dev.:</i>	<i>\$8,106,474</i>	<i>\$9,306,112</i>	<i>\$9,128,388</i>	<i>\$9,718,454</i>
<u>Public Works</u>				
Transp. Engineering Program	\$3,013	\$94,819	\$94,819	\$101,257
<i>TOTAL - Public Works:</i>	<i>\$3,013</i>	<i>\$94,819</i>	<i>\$94,819</i>	<i>\$101,257</i>
TOTAL - Transportation	\$8,109,487	\$9,400,931	\$9,223,207	\$9,819,711
Civic Center				
<u>Special Projects</u>				
Civic Center	\$647,056	\$709,217	\$709,217	\$754,512
<i>TOTAL - Special Projects:</i>	<i>\$647,056</i>	<i>\$709,217</i>	<i>\$709,217</i>	<i>\$754,512</i>
TOTAL - Civic Center	\$647,056	\$709,217	\$709,217	\$754,512
Airport				
<u>Community Dev.</u>				
Airport Operations	\$535,652	\$557,322	\$557,322	\$565,547
<i>TOTAL - Community Dev.:</i>	<i>\$535,652</i>	<i>\$557,322</i>	<i>\$557,322</i>	<i>\$565,547</i>
TOTAL - Airport	\$535,652	\$557,322	\$557,322	\$565,547

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
Other Grant Funds				
<u>Internal Services</u>				
<u>Employee Groups</u>				
Diversity Committee				\$12,636
GEMS				\$12,637
Glendale Hispanic Network				\$12,636
<u>Total for Employee Groups</u>				<u>\$37,909</u>
<i>TOTAL - Internal Services:</i>				\$37,909
TOTAL - Other Grant Funds				\$37,909
Arena Dev/Rvw/Inspec				
<u>Community Dev.</u>				
Arena - Development Services	\$616,424	\$180,803	\$25,000	
Arena - Economic Development	\$1,352,163			
<i>TOTAL - Community Dev.:</i>	\$1,968,587	\$180,803	\$25,000	
<u>Internal Services</u>				
<u>Finance</u>				
Arena - Finance	\$44,514	\$59,830	\$59,830	
Arena - Prof & Contractual	\$479,449	\$250,000	\$250,000	
<u>Total for Finance</u>	<u>\$523,963</u>	<u>\$309,830</u>	<u>\$309,830</u>	
<i>TOTAL - Internal Services:</i>	\$523,963	\$309,830	\$309,830	
<u>Public Safety</u>				
Arena - Fire Marshal's Office	\$123,510	\$25,971	\$8,277	
<i>TOTAL - Public Safety:</i>	\$123,510	\$25,971	\$8,277	
<u>Public Works</u>				
Arena - Engineering Rvw/Insp	\$559,694			
<i>TOTAL - Public Works:</i>	\$559,694			
TOTAL - Arena Dev/Rvw/Inspec	\$3,175,754	\$516,604	\$343,107	

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
Stadium Special Rev.				
<u>Community Dev.</u>				
Stadium - Development Services	\$774,499	\$1,618,051	\$1,549,636	\$1,026,820
Stadium-Economic Development			\$227,266	\$239,891
TOTAL - Community Dev.:	\$774,499	\$1,618,051	\$1,776,902	\$1,266,711
<u>Public Safety</u>				
Stadium -Fire Marshal's Office	\$83,172	\$218,579	\$145,500	\$173,179
TOTAL - Public Safety:	\$83,172	\$218,579	\$145,500	\$173,179
<u>Public Works</u>				
Stadium - Engineering Rvw/Insp		\$1,000,000		\$500,000
TOTAL - Public Works:		\$1,000,000		\$500,000
TOTAL - Stadium Special Rev.	\$857,671	\$2,836,630	\$1,922,402	\$1,939,890
Housing				
<u>Comm. Info & Svcs</u>				
Community Housing & Revit.	\$1,548,075	\$8,186,221	\$8,186,221	\$8,359,523
TOTAL - Comm. Info & Svcs:	\$1,548,075	\$8,186,221	\$8,186,221	\$8,359,523
TOTAL - Housing	\$1,548,075	\$8,186,221	\$8,186,221	\$8,359,523
Other Grant Funds				
<u>Comm. Info & Svcs</u>				
Emergency Shelter Grant			\$99,167	\$97,576
TOTAL - Comm. Info & Svcs:			\$99,167	\$97,576
TOTAL - Other Grant Funds			\$99,167	\$97,576

Schedule Three Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
HOME Fund				
<u>Comm. Info & Svcs</u>				
HOME Program	\$697,840	\$1,456,082	\$676,973	\$1,570,446
<i>TOTAL - Comm. Info & Svcs:</i>	\$697,840	\$1,456,082	\$676,973	\$1,570,446
TOTAL - HOME Fund	\$697,840	\$1,456,082	\$676,973	\$1,570,446
C.D.B.G.				
<u>Comm. Info & Svcs</u>				
CDBG Programs	\$2,294,319	\$4,162,357	\$2,126,561	\$4,184,389
<i>TOTAL - Comm. Info & Svcs:</i>	\$2,294,319	\$4,162,357	\$2,126,561	\$4,184,389
TOTAL - C.D.B.G.	\$2,294,319	\$4,162,357	\$2,126,561	\$4,184,389
Court Fund				
<u>Appointed Officials</u>				
<u>City Court</u>				
Court Security & Improvements	\$268,029	\$188,630	\$188,630	\$196,603
Court Time Payments	\$76,837	\$89,574	\$89,574	\$85,568
Fill the Gap	\$21,397	\$42,000	\$48,459	\$62,541
<u>Total for City Court</u>	<u>\$366,263</u>	<u>\$320,204</u>	<u>\$326,663</u>	<u>\$344,712</u>
<i>TOTAL - Appointed Officials:</i>	\$366,263	\$320,204	\$326,663	\$344,712
TOTAL - Court Fund	\$366,263	\$320,204	\$326,663	\$344,712
CAP Grant Fund				
<u>Internal Services</u>				
Community Action Program	\$311,114	\$374,280	\$374,280	\$434,999
<i>TOTAL - Internal Services:</i>	\$311,114	\$374,280	\$374,280	\$434,999
TOTAL - CAP Grant Fund	\$311,114	\$374,280	\$374,280	\$434,999

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
Other Grant Funds				
<u>Comm. Info & Svcs</u>				
<u>Parks & Recreation</u>				
Grant Approp - Parks & Rec	\$80,263	\$500,000	\$500,000	\$500,000
YWCA-Legacy Foundation Grant	\$6,590	\$20,000	\$20,000	\$20,000
<u>Total for Parks & Recreation</u>	<u>\$86,853</u>	<u>\$520,000</u>	<u>\$520,000</u>	<u>\$520,000</u>
Grant Approp - Library	\$104,471	\$500,000	\$500,000	\$500,000
<i>TOTAL - Comm. Info & Svcs:</i>	\$191,324	\$1,020,000	\$1,020,000	\$1,020,000
<u>Internal Services</u>				
Grant Match Pool	\$135,627	\$230,000	\$230,000	\$210,000
<i>TOTAL - Internal Services:</i>	\$135,627	\$230,000	\$230,000	\$210,000
<u>Miscellaneous Grants</u>				
Miscellaneous Grants	\$353,064	\$350,000	\$350,000	\$350,000
<i>TOTAL - Miscellaneous Grants:</i>	\$353,064	\$350,000	\$350,000	\$350,000
<u>Public Safety</u>				
<u>Police Department</u>				
Grant Approp - Police Dept	\$798,566	\$801,313	\$801,313	\$825,000
LLEBG 2002	\$110,969	\$120,000	\$145,672	\$120,000
LLEBG 2003	\$11,716	\$182,253	\$182,253	\$182,253
Victims Rights Grant	\$55,859	\$22,800	\$22,800	\$22,800
VOCA 2002-301	\$83,491	\$118,510	\$118,510	\$67,107
VOCA 2003-373	\$29,071	\$72,530	\$72,530	\$139,512
<u>Total for Police Department</u>	<u>\$1,089,672</u>	<u>\$1,317,406</u>	<u>\$1,343,078</u>	<u>\$1,356,672</u>
<u>Fire Department</u>				
Grant Approp - Fire Dept	\$512,276	\$2,285,255	\$2,285,255	\$2,425,000
Metro Med Response Sys (MMRS)	\$259,565	\$207,800	\$134,876	\$135,000
<u>Total for Fire Department</u>	<u>\$771,841</u>	<u>\$2,493,055</u>	<u>\$2,420,131</u>	<u>\$2,560,000</u>
<i>TOTAL - Public Safety:</i>	\$1,861,513	\$3,810,461	\$3,763,209	\$3,916,672
<u>Public Works</u>				
Grant Approp - Utilities Dept		\$910,000	\$910,000	\$910,000
<i>TOTAL - Public Works:</i>		\$910,000	\$910,000	\$910,000
TOTAL - Other Grant Funds	\$2,541,528	\$6,320,461	\$6,273,209	\$6,406,672

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
RICO Fund				
<u>Public Safety</u>				
<u>Police Department</u>				
Federal RICO	\$114,316	\$135,000	\$9,000	\$135,000
State RICO	\$150,029	\$245,223	\$243,437	\$245,890
<u>Total for Police Department</u>	<u>\$264,345</u>	<u>\$380,223</u>	<u>\$252,437</u>	<u>\$380,890</u>
<i>TOTAL - Public Safety:</i>	\$264,345	\$380,223	\$252,437	\$380,890
TOTAL - RICO Fund	\$264,345	\$380,223	\$252,437	\$380,890

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
Water/Sewer Fund				
<u>Community Dev.</u>				
Cross Connection Control	\$116,587	\$128,175	\$128,175	\$231,223
TOTAL - Community Dev.:	\$116,587	\$128,175	\$128,175	\$231,223
<u>Internal Services</u>				
Customer Service Office	\$2,249,311	\$2,519,013	\$2,519,013	\$2,562,226
TOTAL - Internal Services:	\$2,249,311	\$2,519,013	\$2,519,013	\$2,562,226
<u>Non-Departmental</u>				
Non-Dept - Fund 50	\$248,071	\$1,654,436	\$250,000	\$500,000
TOTAL - Non-Departmental:	\$248,071	\$1,654,436	\$250,000	\$500,000
<u>Public Works</u>				
<u>Env. Resources</u>				
Environmental Resources	\$350,026	\$377,936	\$364,641	\$415,481
Water Conservation	\$137,988	\$167,828	\$167,828	\$312,728
Water Quality	\$1,016,581	\$1,215,007	\$1,215,007	\$1,242,307
Total for Env. Resources	\$1,504,595	\$1,760,771	\$1,747,476	\$1,970,516
<u>Utilities</u>				
Arrowhead Reclamation Plant	\$1,497,495	\$1,724,903	\$1,724,903	\$1,900,521
Central System Control	\$1,285,145	\$1,357,516	\$1,357,516	\$1,415,043
Central System Maintenance	\$382,462	\$405,756	\$400,756	\$419,772
Cholla Treatment Plant	\$1,734,001	\$1,720,761	\$1,720,761	\$2,525,681
Customer Service - Field	\$947,746	\$1,093,737	\$993,737	\$985,746
Irrigation	\$168,565	\$172,826	\$172,826	\$177,343
Major Maintenance	\$427,779	\$333,534	\$309,225	\$457,027
Meter Maintenance	\$1,120,960	\$1,163,432	\$1,163,432	\$1,203,075
Pretreatment Program	\$418,255	\$440,478	\$440,478	\$451,731
Public Service Representatives	\$193,109	\$247,921	\$247,921	\$233,344
Pyramid Peak Plant	\$1,137,312	\$1,505,836	\$1,505,836	\$1,544,427
Raw Water Usage	\$2,621,682	\$3,299,182	\$3,299,182	\$3,164,182
SROG (91st Av) Plant	\$3,094,535	\$2,616,127	\$2,616,127	\$3,500,000
System Security		\$127,391	\$90,336	\$110,406
Utilities Administration	\$6,086,634	\$5,285,653	\$5,085,653	\$6,221,228
Utilities Information Mgmt.	\$509,540	\$730,129	\$730,129	\$994,489
Wastewater Collection	\$1,472,582	\$2,090,131	\$2,050,131	\$3,142,636
Water Distribution	\$2,650,174	\$2,896,020	\$2,898,220	\$2,727,767
West Area Plant	\$2,107,329	\$2,534,997	\$2,566,735	\$2,648,708
Total for Utilities	\$27,855,305	\$29,746,330	\$29,373,904	\$33,823,126
TOTAL - Public Works:	\$29,359,900	\$31,507,101	\$31,121,380	\$35,793,642

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
TOTAL - Water/Sewer Fund	\$31,973,869	\$35,808,725	\$34,018,568	\$39,087,091
Sanitation Fund				
<u>Non-Departmental</u>				
Non-Dept - Fund 57				\$363,838
TOTAL - Non-Departmental:				\$363,838
<u>Public Works</u>				
<u>Field Operations</u>				
Curb Service	\$6,563,603	\$6,949,098	\$6,541,901	\$6,602,719
Loose Trash Service	\$1,618,938	\$2,123,209	\$1,793,086	\$1,819,901
Sanitation Frontload	\$3,326,437	\$3,785,107	\$3,440,654	\$3,428,015
Sanitation Roll-off	\$863,437	\$1,144,348	\$907,255	\$981,078
Total for Field Operations	\$12,372,415	\$14,001,762	\$12,682,896	\$12,831,713
TOTAL - Public Works:	\$12,372,415	\$14,001,762	\$12,682,896	\$12,831,713
TOTAL - Sanitation Fund	\$12,372,415	\$14,001,762	\$12,682,896	\$13,195,551
Landfill Fund				
<u>Non-Departmental</u>				
Non-Dept - Fund 55	\$2,559	\$420,000	\$3,000	\$250,000
TOTAL - Non-Departmental:	\$2,559	\$420,000	\$3,000	\$250,000
<u>Public Works</u>				
<u>Field Operations</u>				
Gas Management System	\$35,657	\$84,000	\$63,768	\$84,000
Landfill	\$2,555,110	\$2,992,558	\$3,089,799	\$2,987,162
MRF Operations	\$2,783,128	\$2,865,643	\$2,865,643	\$2,008,618
Recycling	\$964,380	\$1,039,224	\$1,039,224	\$1,147,233
Solid Waste Admin	\$937,342	\$838,353	\$798,385	\$871,374
Woodwaste Operations	\$108,252			
Total for Field Operations	\$7,383,869	\$7,819,778	\$7,856,819	\$7,098,387
TOTAL - Public Works:	\$7,383,869	\$7,819,778	\$7,856,819	\$7,098,387
TOTAL - Landfill Fund	\$7,386,428	\$8,239,778	\$7,859,819	\$7,348,387

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
Water Grants				
<u>Public Works</u>				
Water Security Planning		\$90,000	\$90,000	\$90,000
<i>TOTAL - Public Works:</i>		\$90,000	\$90,000	\$90,000
TOTAL - Water Grants		\$90,000	\$90,000	\$90,000
Risk Mgmt Trust Fund				
<u>Internal Services</u>				
Risk Mgmt. Trust Fund	\$2,714,230	\$2,250,000	\$2,250,000	\$2,250,000
<i>TOTAL - Internal Services:</i>	\$2,714,230	\$2,250,000	\$2,250,000	\$2,250,000
TOTAL - Risk Mgmt Trust Fund	\$2,714,230	\$2,250,000	\$2,250,000	\$2,250,000
Workers Comp Fund				
<u>Internal Services</u>				
Worker's Compensation	\$1,195,177	\$1,407,000	\$1,407,000	\$1,407,000
<i>TOTAL - Internal Services:</i>	\$1,195,177	\$1,407,000	\$1,407,000	\$1,407,000
TOTAL - Workers Comp Fund	\$1,195,177	\$1,407,000	\$1,407,000	\$1,407,000
Benefits Trust Fund				
<u>Internal Services</u>				
Benefit Programs	\$12,360,351	\$13,355,518	\$13,355,518	\$13,692,468
<i>TOTAL - Internal Services:</i>	\$12,360,351	\$13,355,518	\$13,355,518	\$13,692,468
TOTAL - Benefits Trust Fund	\$12,360,351	\$13,355,518	\$13,355,518	\$13,692,468
Vehicle Replacement				
<u>Public Works</u>				
Equipment Replacement	\$766,650	\$2,507,433	\$2,507,433	\$2,439,433
<i>TOTAL - Public Works:</i>	\$766,650	\$2,507,433	\$2,507,433	\$2,439,433
TOTAL - Vehicle Replacement	\$766,650	\$2,507,433	\$2,507,433	\$2,439,433

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
Tech. Replacement				
<u>Internal Services</u>				
Technology Replacement	\$500,033	\$1,785,816	\$1,150,736	\$1,785,816
<i>TOTAL - Internal Services:</i>	\$500,033	\$1,785,816	\$1,150,736	\$1,785,816
TOTAL - Tech. Replacement	\$500,033	\$1,785,816	\$1,150,736	\$1,785,816
General Services				
<u>Non-Departmental</u>				
Non-Dept - Fund 16		\$100,000	\$100,000	
<i>TOTAL - Non-Departmental:</i>		\$100,000	\$100,000	
<u>Public Works</u>				
<u>Field Operations</u>				
Equipment Management	\$4,307,937	\$4,295,045	\$3,139,501	\$3,330,059
Fuel Services	\$1,558,053	\$1,361,052	\$1,681,292	\$2,574,179
Parts Store Operations			\$1,097,958	\$1,264,417
<u>Total for Field Operations</u>	\$5,865,990	\$5,656,097	\$5,918,751	\$7,168,655
<i>TOTAL - Public Works:</i>	\$5,865,990	\$5,656,097	\$5,918,751	\$7,168,655
TOTAL - General Services	\$5,865,990	\$5,756,097	\$6,018,751	\$7,168,655
Telephone				
<u>Internal Services</u>				
Telephones	\$810,737	\$814,288	\$841,804	\$817,197
<i>TOTAL - Internal Services:</i>	\$810,737	\$814,288	\$841,804	\$817,197
TOTAL - Telephone	\$810,737	\$814,288	\$841,804	\$817,197

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
Parks Self Sustain.				
<u>Comm. Info & Svcs</u>				
<u>Parks & Recreation</u>				
Adult Ctr- Spec Revenue				\$37,000
Apollo Pool Repair	\$5,263	\$10,000	\$10,000	\$10,000
Arrowhead Amenities	\$24,752	\$18,000	\$18,000	\$18,000
Cactus Pool Repair	\$6,052	\$10,000	\$10,000	\$10,000
Cardinal Pool Repair	\$7,632	\$10,000	\$35,000	\$35,000
Dedicate A Tree	\$40	\$5,000	\$5,000	\$5,000
Desert Gardens Park			\$7,000	\$7,000
Desert Mirage Park			\$7,000	\$7,000
Desert Valley Park		\$2,000	\$2,000	\$2,000
Discovery Park			\$7,000	\$7,000
GCC Pool Repair	\$5,657	\$10,000	\$25,000	\$25,000
GESD ES Ballfields		\$93,000	\$7,000	\$7,000
Ironwood HS Lights	\$607	\$5,000	\$5,000	\$5,000
Ironwood Pool Repair	\$6,437	\$10,000	\$35,000	\$35,000
Rec Self Sust-Administration	\$5,688	\$55,000	\$55,000	\$55,000
Rec Self Sust-Audio/Visual	\$9,353	\$21,650	\$21,650	\$21,650
Rec Self Sust-Central District	\$212,836	\$290,509	\$290,509	\$367,719
Rec Self Sust-North District	\$274,731	\$533,629	\$323,317	\$526,140
Rec Self Sust-Spec Int Classes	\$200,585	\$274,598	\$274,598	\$237,598
Rec Self Sust-Spec Operations	\$68,235	\$122,453	\$122,453	\$122,453
<u>Total for Parks & Recreation</u>	<u>\$827,868</u>	<u>\$1,470,839</u>	<u>\$1,260,527</u>	<u>\$1,540,560</u>
TOTAL - Comm. Info & Svcs:	\$827,868	\$1,470,839	\$1,260,527	\$1,540,560
<u>Internal Services</u>				
<u>Marketing and Comm.</u>				
Events - Special Revenue	\$320,993	\$700,000	\$700,000	\$700,000
Tourism - Souvenir Program	\$15,311	\$65,000	\$65,000	\$65,000
<u>Total for Marketing and Comm.</u>	<u>\$336,304</u>	<u>\$765,000</u>	<u>\$765,000</u>	<u>\$765,000</u>
TOTAL - Internal Services:	\$336,304	\$765,000	\$765,000	\$765,000
TOTAL - Parks Self Sustain.	\$1,164,172	\$2,235,839	\$2,025,527	\$2,305,560
Library Books				
<u>Comm. Info & Svcs</u>				
<u>Library</u>				
Library Book Fund	\$150,172	\$306,053	\$306,053	\$309,003
Library Special Revenue	\$127,608	\$215,150	\$182,200	\$215,150
<u>Total for Library</u>	<u>\$277,780</u>	<u>\$521,203</u>	<u>\$488,253</u>	<u>\$524,153</u>
TOTAL - Comm. Info & Svcs:	\$277,780	\$521,203	\$488,253	\$524,153
TOTAL - Library Books	\$277,780	\$521,203	\$488,253	\$524,153

Schedule Three

Operating Budget by Program and Fund

Program Name	FY 04 Actual	FY 05 Budget	FY 05 Estimate	FY 06 Budget
Cable Equip. Rental				
<u>Internal Services</u>				
<u>Marketing and Comm.</u>				
Communications Production	\$11,817	\$54,700	\$54,700	\$54,700
PEG-Public Safety	\$20,836			
<u>Total for Marketing and Comm.</u>	<u>\$32,653</u>	<u>\$54,700</u>	<u>\$54,700</u>	<u>\$54,700</u>
<i>TOTAL - Internal Services:</i>	<i>\$32,653</i>	<i>\$54,700</i>	<i>\$54,700</i>	<i>\$54,700</i>
TOTAL - Cable Equip. Rental	\$32,653	\$54,700	\$54,700	\$54,700
Arts Commission				
<u>Comm. Info & Svcs</u>				
Arts Maintenance	\$179,094	\$217,203	\$217,203	\$227,465
<i>TOTAL - Comm. Info & Svcs:</i>	<i>\$179,094</i>	<i>\$217,203</i>	<i>\$217,203</i>	<i>\$227,465</i>
TOTAL - Arts Commission	\$179,094	\$217,203	\$217,203	\$227,465
TOTAL - OPERATING BUDGET	\$215,303,015	\$268,000,000	\$255,036,181	\$290,000,000

Schedule Four
Transfers Between Funds
(All Dollars in Thousands)

		T R A N S F E R F R O M					Total In:	
		General (01)	Streets (12)	Arena Spec Rev (18)	Transport. (25)	LTAF (13)		
T R A N S F E R T O	Streets (12)	\$1,794					\$1,794	T R A N S F E R T O
	General Fund (01)				\$750		\$750	
	Street Debt (22)		\$2,728				\$2,728	
	MPC Debt (23)	\$1,772		\$5,429			\$7,201	
	Transport. (25)	\$900				\$1,160	\$2,060	
	* Transport. Constr. (33)				\$46,382		\$46,382	
	* Airport Operating (15)	\$198					\$198	
	Court (72)	\$40					\$40	
	* CAP Grants (46)	\$148					\$148	
	* Other Grants (47)	\$210					\$210	
	* Civic Center (06)	\$708					\$708	
	National Events (03)	\$5,000					\$5,000	
	* Stadium (92)	\$1,440					\$1,440	
	Employee Groups (39)	\$38					\$38	
	Comm. Housing (19)	\$430					\$430	
Total Out:		\$12,677	\$2,728	\$5,429	\$47,132	\$1,160	\$69,126	
		T R A N S F E R F R O M						

* Transfer amounts will vary based on actual revenues, expenses, grant opportunities, etc.

Schedule Five

Expenditure Limitation and Summary of Tax Levy and Tax Rate Information

	2004-05 Fiscal Year	Estimated 2005-06 Fiscal Year
Expenditure Limitation		
Voter Approved Expenditure Limitation	\$430,769,018	\$ 446,468,466
Estimated Expenditures	\$653,000,000	730,000,000
Estimated Amount of Exclusions	(\$257,553,986)	(330,611,618)
Total Estimated Expenditures Subject to Limitation	\$395,446,014	\$399,388,382

1. Maximum Allowable Primary Property Tax Levy		
(ARS 42-17051.A)	\$8,848,778	\$9,238,801

2. Amount Received from Primary Property Taxation in the 2004-05 Fiscal Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy (ARS 42-302.C.14) plus Amount of Escaped Taxes		
Collected (ARS 42-17005)		

3. Property Tax Levy Amounts		
A. Primary Property Taxes	\$3,595,000	\$3,680,000
B. Secondary Property Taxes	\$15,940,148	\$17,946,615
C. Total Property Tax Levy Amounts	\$19,535,148	\$21,626,615

4. Property Taxes Collected*		
A. Primary Property Taxes		
1. 2004-05 Levy	\$3,523,100	
2. Prior Years' Levies	\$71,900	
3. Total Primary Property Taxes	\$3,595,000	
B. Secondary Property Taxes		
1. 2004-05 Levy	\$15,621,345	
2. Prior Years' Levies	\$318,803	
3. Total Secondary Property Taxes	\$15,940,148	

5. Property Tax Rates		
A. City of Glendale Tax Rate		
1. Primary Property Tax Rate	\$0.3273/\$100	\$0.3064/\$100
2. Secondary Property Tax Rate	\$1.3927/\$100	\$1.4136/\$100
Total Glendale Tax Rate	\$1.7200/\$100	\$1.7200/\$100
B. Special Assessment District Tax Rates		
Secondary Property Tax rates - As of the date the proposed budget was prepared, Glendale was operating no special assessment districts for which secondary property taxes are levied.		

6. Truth in Taxation Calculation		
A. Current Primary Net Assessed Valuation of Property Subject to Taxation in Prior Year		\$1,173,272,020
B. Current Primary Net Assessed Valuation		\$1,200,935,992
C. New Property Subject to Taxation		\$27,663,972
D. Change in Primary Net Assessed Valuation Due to New Property		2.4%
E. Maximum Truth in Taxation Tax Levy		\$3,680,000
F. Amount Over/(Under) Truth in Taxation Tax Levy		\$0

* Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax collections for the remainder of the year.

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Mayor - 111</u>										
1110 Office of the Mayor										
		Admin. Assistant to the Mayor	0001	1	1	0	0	0	0	0
		Assistant to the Mayor	0001	0	0	0	0	1	1	1
		Executive Assistant	0001	0	0	1	1	1	1	1
		Management Assistant, Senior	0001	0	0	1	1	0	0	0
		Mayor	0001	1	1	1	1	1	1	1
		Secretary	0001	0.5	0.5	0	0	0	0	0
		Secretary, Senior	0001	1	1	0.5	0.5	1	1	1
		Program Total:		3.5	3.5	3.5	3.5	4	4	4
		Mayor Total:		3.5	3.5	3.5	3.5	4	4	4
<u>Council Office - 112</u>										
1120 Council Office										
		Council Assistant	0001	3	3	4	4	4	4	4
		Council Services Administrator	0001	1	1	1	1	1	1	1
		Secretary, Senior	0001	1	1	2	2	2	2	2
		Program Total:		5	5	7	7	7	7	7
1121 Cholla District										
		Council Member	0001	1	1	1	1	1	1	1
1122 Barrel District										
		Council Member	0001	1	1	1	1	0	0	0
		Vice Mayor	0001	0	0	0	0	1	1	1
		Program Total:		1	1	1	1	1	1	1
1123 Sahuaro District										
		Council Member	0001	1	1	1	1	1	1	1
1124 Cactus District										
		Council Member	0001	1	1	1	1	1	1	1
1125 Yucca District										
		Council Member	0001	1	1	1	1	1	1	1
1126 Ocotillo District										
		Council Member	0001	1	1	1	1	1	1	1
		Council Office Total:		11	11	13	13	13	13	13
<u>City Clerk - 121</u>										
1210 City Clerk										
		City Clerk	0001	1	1	1	1	1	1	1
		Deputy City Clerk	0001	1	1	1	1	0	1	1
		Office Assistant	0001	0	0	0	0	1	1	1
		Secretary	0001	0	0	1	1	1	0	0
		Secretary, Sr.	0001	1	1	0	0	0	1	1
		Program Total:		3	3	3	3	3	4	4

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>City Clerk - 121</u>										
	1211	Records Management								
		Management Aide	0001	1	1	1	1	1	0	1
		Office Assistant	0001	0	1	1	1	1	1	1
		Secretary	0001	1	1	0	0	0	0	0
		Secretary, Senior	0001	0	0	1	1	1	1	0
		Program Total:		2	3	3	3	3	2	2
		City Clerk Total:		5	6	6	6	6	6	6
<u>City Manager - 131</u>										
	1310	City Manager								
		Admin. Asst to the City Manager	0001	1	1	0	0	0	0	0
		Assistant City Manager	0001	1	1	1	1	1	1	1
		City Manager	0001	1	1	1	1	1	1	1
		Director of City Mgr Relations	0001	0	0	0	0	0	1	1
		Director of Council & Management	0001	1	1	0	0	0	0	0
		Executive Admin Assistant	0001	1	1	1	1	1	2	2
		Management Assistant (fm 2415)	0001	0	0	0	0	1	0	0
		Management Assistant II	0001	0	0	1	1	1	1	1
		Management Assistant, Senior	0001	1	1	0	0	0	1	0
		Management Asst to City Mgr	0001	0	0	1	1	1	1	1
		Office Assistant	0001	0	0	0	0	0	0	0
		Secretary, Senior	0001	1	1	1	1	1	0	0
		Special Asst to the City Manager	0001	0	0	1	0	0	0	0
		Special Projects Administrator	0001	0	0	0	0	0	0	1
		Program Total:		7	7	7	6	7	8	8
		City Manager Total:		7	7	7	6	7	8	8
<u>City Auditor - 132</u>										
	1620	City Auditor								
		Assistant City Auditor	0001	1	1	1	1	1	1	1
		City Auditor	0001	1	1	1	1	1	1	1
		Internal Auditor	0001	1	1	0	1	1	1	1
		Management Aide	0001	0	0	1	1	1	1	1
		Secretary	0001	1	1	0	0	0	0	0
		Program Total:		4	4	3	4	4	4	4
		City Auditor Total:		4	4	3	4	4	4	4
<u>Intergovt. Programs - 133</u>										
	1810	Intergovernmental Programs								
		Intergov Prgm Deputy Director	0001	0	0	0	0	0	0	1
		Intergov Programs Coordinator	0001	0	0	0	0	1	1	0
		Intergov Programs Deputy Dir	0001	0	0	0	0	0	0	1
		Intergovernmental Programs Dir	0001	1	1	1	1	1	1	1
		Intergovernmental Rltns Asst	0001	1	1	1	1	0	0	0
		Management Aide	0001	0	0	0	0	0	1	1
		Secretary	0001	1	1	0	0	0	0	0
		Secretary, Senior	0001	0	0	1	1	1	0	0
		Program Total:		3	3	3	3	3	3	4

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Intergovt. Programs - 133</u>										
Intergovt. Programs Total:				3	3	3	3	3	3	4
<u>Env. Resources - 135</u>										
1330	Environmental Resources									
	Environmental Compliance Coord.	0050		1	1	0	0	0	0	0
	Environmental Program Manager	0050		0	0	2	2	2	2	2
	Environmental Res Director	0050		0	0	1	1	1	1	1
	Environmental Resources Admin.	0050		1	1	0	0	0	0	0
	Secretary	0050		1	1	1	1	1	1	0
	Secretary, Sr	0050		0	0	0	0	0	0	1
	Water Quality Program Coordinator	0050		0	0	0	1	0	0	0
	Water Resources Analyst	0050		1	1	0	0	0	0	0
	Program Total:			4	4	4	5	4	4	4
6411	Water Conservation									
	Environmental Program Manager	0083		0	0	0	0	0	1	1
	Water Conservation Coordinator	0083		1	1	1	1	1	0	1
	Program Total:			1	1	1	1	1	1	2
6429	Water Quality									
	Chemist	0050		5	5	5	5	5	5	5
	Chemist, Senior	0050		1	1	1	0	0	0	0
	Inorganic Chemist	0050		0	0	0	0	0	0	0
	Laboratory Technician	0050		1	1	2	2	2	2	2
	Organic Chemist	0050		0	0	0	0	0	0	0
	Public Service Representative	0050		1	1	1	1	1	1	1
	Water Quality Data Coordinator	0050		1	1	1	1	1	1	1
	Water Quality Lab Manager	0050		0	0	0	1	1	1	1
	Water Quality Program Coordina	0050		0	0	0	0	1	1	1
	Water Quality Supervisor	0050		1	1	1	0	0	0	0
	Program Total:			10	10	11	10	11	11	11
	Env. Resources Total:			15	15	16	16	16	16	17

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>City Court - 141</u>										
1410 City Court										
		Accountant 1	0001	0	0	0	0	1	1	1
		Assistant City Judge	0001	2	2	2	2	0	0	0
		City Judge	0001	1	1	1	1	2	2	2
		Collections Representative	0001	0	0	0	1	1	1	1
		Court Administrator	0001	1	1	1	1	1	1	1
		Court Clerk I	0001	0	0	0	0	4	4	4
		Court Clerk II	0001	19	19	21	19	17	20	20
		Court Clerk III	0001	0	0	0	3	3	3	3
		Court Hearing Officer	0001	0	0	0	0	1	1	1
		Court Interpreter	0001	0	0	0	2	2	2	2
		Court Supervisor	0001	0	0	0	3	3	3	3
		Court Tech. Services Supervisor	0001	1	1	1	1	0	0	0
		Courts Accounting Supervisor	0001	0	0	0	1	1	1	1
		Judicial Assistant	0001	0	0	0	0	1	1	1
		Judicial Enforcement Supervisor	0001	1	1	1	1	0	0	0
		Management Assistant	0001	1	1	1	1	0	0	0
		Office Manager	0001	1	1	1	1	0	0	0
		Police Officer	0001	2	2	2	2	2	2	2
		Presiding City Judge	0001	0	0	0	0	1	1	1
		Program Total:		29	29	31	39	40	43	43
1411 Court Security & Improvements										
		Police Officer	0072	0	0	0	1	1	1	1
1412 Court Time Payments										
		Court Clerk I	0072	0	0	0	0	2	2	2
		City Court Total:		29	29	31	40	43	46	46
<u>City Attorney - 151</u>										
1510 City Attorney										
		Assistant City Attorney	0001	1	1	2	2	2	3	3
		Assistant City Prosecutor	0001	4	4	4	4	4	5	4
		Assistant City Prosecutor, Sr.	0001	0	0	0	0	0	0	1
		City Attorney	0001	1	1	1	1	1	1	1
		City Prosecutor	0001	1	1	1	1	1	1	1
		Deputy City Attorney	0001	2	2	2	2	2	2	2
		Executive Legal Assistant	0001	1	1	1	1	1	1	1
		Juvenile/Adult Diversion Coord	0001	1	1	1	0	0	0	0
		Legal Assistant	0001	2	2	3	3	3	2	2
		Secretary	0001	1	1	1	1	1	2	2
		Secretary, Senior	0001	2	2	3	3	3	4	4
		Program Total:		16	16	19	18	18	21	21
1512 City Attorney-Utilities										
		Assistant City Attorney	0050	1	1	0	0	0	0	0
		Legal Assistant	0050	1	1	0	0	0	0	0
		Program Total:		2	2	0	0	0	0	0
		City Attorney Total:		18	18	19	18	18	21	21

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Marketing and Comm. - 154</u>										
1710 Marketing										
		Communications & Marketing Mgr	0001	2	2	2	1	1	1	1
		Communications Director	0001	0	0	0	0	1	1	1
		Electronic Information Specialist	0001	1	1	1	0	0	0	2
		Graphics Designer	0001	1	2	2	2	2	2	3
		Graphics Manager	0001	0	0	0	0	1	1	0
		Graphics Supervisor	0001	1	1	1	1	0	0	0
		Management Aide	0001	0	0	1	1	1	1	0
		Marketing & Comm Administrator	0001	0	0	0	1	1	1	1
		Marketing & Comm Coordinator	0001	0	1	1	1	1	1	1
		Marketing & Comm Mgr, Senior	0001	0	0	0	0	0	0	1
		Marketing & Communications Mgr	0001	0	0	0	0	0	0	1
		Marketing Director	0001	1	1	1	1	0	0	0
		Secretary	0001	1	1	0	0	0	0	0
		Secretary, Senior	0001	0	0	0	1	1	1	1
		Program Total:		7	9	9	9	9	9	12
1714 Tourism										
		Communications Assistant Dir	0001	0	0	0	0	0	1	1
		Management Assistant	0001	0	0	0	0	0	0	1
		Office Assistant	0001	0	1	1	1	1	1	0
		Tourism Assistant	0001	0	0	0	0	0	0	1
		Tourism Manager	0001	1	1	1	1	1	0	0
		Program Total:		1	2	2	2	2	2	3
4244 City-Wide Special Events										
		Management Aide	0001	1	3	0	0	0	0	0
		Management Assistant	0001	0	0	0	0	0	1	0
		Secretary, Senior	0001	0	1	1	0	0	0	0
		Special Events Coordinator	0001	1	1	3	3	3	3	3
		Special Events Manager	0001	0	0	1	1	1	1	0
		Program Total:		2	5	5	4	4	5	3
4520 Cable Communications										
		Audio/Video Production Specialist	0001	3	3	0	0	0	0	0
		Cable Manager	0001	1	0	0	1	1	0	0
		Television Producer/Host	0001	0	0	0	0	0	0	1
		Television Production Manager	0001	0	1	1	0	0	1	1
		Video Playback Operator	0001	1	1	1	1	1	1	1
		Video Production Coordinator	0001	0	0	3	3	3	3	3
		Writer/Producer	0001	0	1	1	1	1	1	1
		Program Total:		5	6	6	6	6	6	7
		Marketing and Comm. Total:		15	22	22	21	21	22	25

Schedule Six

Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Comm. Action Program - 171</u>										
7116	Community Action Program									
	Community Action Program Admin		0046	1	1	1	1	1	1	1
	Community Eligibility Rep		0046	2	2	2	2.5	2.5	2.5	1.5
	Community Eligibility Specist		0046	0	0	0	0	0	0	2
	Customer Assistance Rep		0046	0	0	0	1	1	1	1
	Management Aide		0046	1	1	1	1	1	1	1
	Office Assistant		0046	1	1	1	1	1	1	0.5
	Program Total:			5	5	5	6.5	6.5	6.5	7
	Comm. Action Program Total:			5	5	5	6.5	6.5	6.5	7
<u>Human Resources - 191</u>										
1430	Risk Management/Safety									
	Employee Safety Coordinator		0001	1	1	1	1	1	1	1
	Management Aide		0001	1	1	1	1	1	0	0
	Risk and Safety Coordinator		0001	0	0	0	0	0	1	1
	Risk and Safety Program Mgr		0001	0	1	1	1	1	1	1
	Risk Management Claims Analyst		0001	1	1	1	1	1	1	1
	Risk Manager		0001	1	0	0	0	0	0	0
	Worker's Comp. Claims Analyst		0001	0	0	0	0	0	0	1
	Program Total:			4	4	4	4	4	4	5
1431	Employee Benefits									
	Employee Benefits Analyst, Senior		0001	1	0	0	0	0	0	0
	Employee Benefits Manager		0001	0	0	0	0	0	0	0
	Employee Benefits Rep		0001	1	1.5	1.5	1.5	1.5	1.5	1.5
	Human Resources Analyst, Sr		0001	0	0	0	0	0	1	1
	Human Resources Manager		0001	0	1	1	1	1	0	0
	Occupational Health Nurse		0001	0	0	0	1	1	1	1
	Office Assistant		0001	0.5	0	0	0	0	0	0
	Worker's Comp. Claims Analyst		0001	1	1	1	1	1	1	0
	Program Total:			3.5	3.5	3.5	4.5	4.5	4.5	3.5
1432	Employee Relations									
	Claims Analyst		0001	0	0	0	0	0	0	0
	Employee Safety Manager		0001	0	0	0	0	0	0	0
	Program Total:			0	0	0	0	0	0	0

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Human Resources - 191</u>										
1910	Human Resources Admin.									
	Customer Assistance Rep	0001		0.4	0.5	1	0	0	1	0.5
	HR Assistant Director	0001		0	0	0	0	0	0	1
	HRIS Analyst	0001		0	0	1	0.25	0.25	0	0
	Human Resources Analyst	0001		0	0	0	0	0	0	0
	Human Resources Analyst, Senior	0001		1	1	0	0	0	0	0
	Human Resources Director	0001		1	1	1	1	1	1	1
	Human Resources Program Coord	0001		0	0	0	0	1	1	1
	Human Resources Program Mgr	0001		0	0	0	0	0	1	1
	Human Resources Specialist	0001		0	0	0	0	0	0	0
	Management Aide	0001		0	0	0	0	1	0	0
	Management Assistant	0001		0	0	0	0	0	1	1
	Management Assistant, Senior	0001		0	0	1	1	1	0	0
	Secretary	0001		0	0	0	0	0	0	0
	Secretary, Senior	0001		1	1	1	1	0	0	0
	Program Total:			3.4	3.5	5	3.25	4.25	5	5.5
1915	Employment and Staffing									
	Customer Assistance Rep	0001		0	0	0	2	1	0	0
	HR Assistant Director	0001		0	0	0	0	1	1	0
	HR Program Manager	0001		0	0	0	0	0	1	1
	Human Resources Analyst	0001		4	3	2	2	2	2	1
	Human Resources Analyst, Sr	0001		1	0	1	1	1	0	0
	Human Resources Deputy Director	0001		0	0	0	1	0	0	0
	Human Resources Manager	0001		0	1	1	0	0	0	0
	Human Resources Specialist	0001		0	0	0	0	0	0	1
	Human Resources Technician	0001		0	0	1	1	1	1	1
	Management Assistant, Sr	0001		0	0	0	0	0	0	1
	Secretary	0001		0.6	1	0	0	0	0	0
	Program Total:			5.6	5	5	7	6	5	5
1920	Employee Relations									
	Employee Development Coord	0001		0	0	0	1	1	0	0
	Human Resources Analyst	0001		1	1	0	1	1	1	0
	Human Resources Analyst, Sr.	0001		1	1	2	1	1	1	1
	Human Resources Manager	0001		0	2	1	1	1	0	0
	Human Resources Program Mgr	0001		0	0	0	0	0	1	1
	Human Resources Specialist	0001		1	0	0	0	0	0	0
	Management Assistant, Senior	0001		1	1	0	0	0	0	0
	Secretary	0001		0	0	0	0	0	0	1
	Secretary, Senior	0001		1	1	0	0	0	0	0
	Program Total:			5	6	3	4	4	3	3
1925	Compensation									
	HR Comp & Benifits Mgr	0001		0	0	0	0	0	1	1
	HRMS Analyst	0001		0	0	0	0.75	0.75	1	1
	Human Resources Analyst	0001		0	0	1	1	1	0	0
	Human Resources Analyst, Sr	0001		0	0	0	0	0	1	1
	Human Resources Manager	0001		0	0	1	1	1	0	0
	Human Resources Technician	0001		0	0	1	1	1	1	0
	Human Resources Technician, Sr	0001		0	0	0	0	0	0	1
	Program Total:			0	0	3	3.75	3.75	4	4

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Human Resources - 191</u>										
1930	Organizational Development									
	Employee Development Coord		0001	0	0	1	0	0	0	0
	Human Resources Analyst		0001	0	0	0	0	0	0	1
	Human Resources Program Mgr		0001	0	0	0	0	0	1	1
	Program Total:			0	0	1	0	0	1	2
	Human Resources Total:			21.5	22	24.5	26.5	26.5	26.5	28
<u>Special Projects Adm - 220</u>										
2205	Spec. Projects Admin									
	Deputy City Manager		0001	1	1	1	1	1	1	1
	Emerg Mgmt/Homeland Sec Admin		0001	0	0	0	0	0	0	1
	Executive Admin Assistant II		0001	0	0	1	1	1	0	0
	Executive Assistant		0001	0	0	1	1	1	0	0
	Management Assistant, Senior		0001	1	1	1	1	1	0	1
	Office Support Supervisor		0001	1	1	0	0	0	0	0
	Secretary, Senior		0001	1	1	0	0	0	0	0
	Program Total:			4	4	4	4	4	1	3
	Special Projects Adm Total:			4	4	4	4	4	1	3
<u>Finance - 221</u>										
2210	Finance Administration									
	Controller/Asst Finance Dir		0001	1	1	1	1	1	1	0
	Deputy Finance Director		0001	0	0	0	0	0	0	2
	Finance Director/CFO		0001	1	1	1	1	1	1	1
	Financial Admin Coordinator		0001	0	0	0	0	0	0	1
	Office Assistant		0001	0	0.5	0.5	0.5	0.5	0.5	0.5
	Office Support Supervisor		0001	1	1	1	1	1	1	0
	Secretary		0001	2	2.5	2.5	2.5	2.5	1.5	1.5
	Secretary, Sr.		0001	0	0	0	0	0	1	1
	Program Total:			5	6	6	6	6	6	7
2220	Accounting Services									
	Account Specialist		0001	3	4	4	4	4	4	4
	Account Specialist, Senior		0001	1	1	1	1	1	1	0
	Accountant 1		0001	4	4	4	4	4	4	4
	Accountant 2		0001	3	3	4	4	4	4	5
	Accounting Manager		0001	2	2	2	2	2	2	2
	Payroll & Accts Payable Supvr		0001	0	0	0	0	0	0	1
	Payroll Specialist		0001	2	2	2	2	2	2	2
	Program Total:			15	16	17	17	17	17	18
2225	Arena - Finance									
	Accountant 2		0091	0	0	0	1	0	0	0
	Accountant 2		0096	0	0	0	0	1	1	0
	Program Total:			0	0	0	1	1	1	0

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Finance - 221</u>										
2230 License/Collection										
		Account Specialist	0001	0.5	0.5	0.5	0.5	0.5	0.5	0.5
		Billing & Compliance Specialist	0001	1	1	1	0	0	0	0
		Billing/Compliance Spec, Sr.	0001	2	2	2	2	2	2	2
		Collections Representative	0001	1	1	1	1	1	1	1
		License & Compliance Specialis	0001	0	0	0	1	1	1	1
		Office Support Supervisor	0001	1	1	1	1	1	1	1
		Revenue Administrator	0001	1	1	1	1	1	1	1
		Secretary	0001	1	1	1	1	1	1	1
		Tax and License Manager	0001	0	1	1	1	1	1	1
		Tax and License Supervisor	0001	1	0	0	0	0	0	0
		Tax Auditor	0001	3	3	3	3	3	3	3
		Program Total:		11.5	11.5	11.5	11.5	11.5	11.5	11.5
2235 Regulatory & Communication										
		Billing & Compliance Specialist	0001	1	0	0	0	0	0	0
		Regulatory Licensing Analyst	0001	0	1	1	1	1	1	1
		Regulatory/Communications Mgr.	0001	1	1	1	1	1	0	0
		Program Total:		2	2	2	2	2	1	1
2240 Customer Service Office										
		Account Specialist	0050	3	3	3	3	3	3	2
		Account Specialist II	0050	2	2	2	2	2	2	3
		Account Specialist, Senior	0050	3	3	3	3	3	3	4
		Billing and Compliance Spec.	0050	5	5.5	5.5	0.5	0.5	1.5	3
		Billing Supervisor	0050	1	1	1	1	1	1	1
		Business Equipment Technician	0050	2	2	2	2	2	2	2
		Cashier	0050	6	6	6	6	6	6	6
		Collections Representative	0050	3	3	3	3	3	4	3
		Customer Assistance Rep., Sr.	0050	2	2	2	2	2	2	2.5
		Customer Relations Supervisor	0050	1	1	1	1	1	1	1
		Duplicating Coordinator	0050	0	0	1	1	1	1	1
		License & Compliance Specialis	0050	0	0	0	5	5	5	4
		Office Assistant	0050	1	1	1	1	1	1	1
		Revenue Recovery Supervisor	0050	1	1	1	1	1	1	1
		Program Total:		30	30.5	31.5	31.5	31.5	33.5	34.5
2330 Duplicating/Mail										
		Business Equipment Technician	0016	1	1	0	0	0	0	0
		Duplicating Coordinator	0016	1	1	0	0	0	0	0
		Program Total:		2	2	0	0	0	0	0
2332 Print Shop										
		Business Equipment Technician	0016	1	0	0	0	0	0	0
Finance Total:				66.5	68	68	69	69	70	72

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Info. Technology - 231</u>										
2310 Information Technology										
		Account Specialist	0001	0	0	0	0	1	1	1
		App Analyst, Web Programmer Sr	0001	0	0	0	0	0	1	1
		App Analyst, Web Program Intrmd	0001	0	0	0	0	0	0	1
		Associate Systems Analyst	0001	0	0	0	0	0	1	0
		Chief Information Technology O	0001	1	1	1	1	1	1	1
		Communication Network Manager	0001	1	1	1	0	0	0	0
		Computer Operations Supv.	0001	1	1	0	0	0	0	0
		Computer Operator 1	0001	3	3	3	1	0	0	0
		Database Administrator	0001	1	1	2	2	1	1	1
		Electronic Information Spclst	0001	0	0	0	1	1	1	0
		Help Desk Manager	0001	0	0	0	1	0	0	0
		Help Desk Support Spec Interme	0001	0	0	0	0	0	3	3
		HRIS Analyst	0001	1.5	1.5	0	0	0	0	0
		Information Systems Manager	0001	1	1	1	1	0	0	0
		IT Mgr Applications	0001	0	0	0	0	1	1	1
		IT Mgr Finance & HRMS	0001	0	0	0	0	1	1	1
		IT Mgr PC Support	0001	0	0	0	0	1	1	1
		IT Project Manager	0001	0	0	0	0	0	1	1
		IT Tech Mgr Computer Opertions	0001	0	0	0	0	1	1	1
		Network Engineer	0001	2	2	3	3	1	1	1
		PC Support Specialist 1	0001	1	1	2	2	0	0	0
		PC Support Specialist II	0001	4	4	3	3	4	0	0
		PC Support Supervisor	0001	1	1	1	0	0	0	0
		PeopleSoft Administrator	0001	1	0	0	0	0	0	0
		Secretary	0001	1	1	1	1	0	0	0
		Sr. Network Engineer	0001	0	0	0	1	1	1	1
		Systems Admin, Intermediate	0001	0	0	0	0	2	2	2
		Systems Administrator, Assoc	0001	0	0	0	0	1	1	2
		Systems Analyst	0001	4	5	6	7	7	6	6
		Systems Analyst, Senior	0001	1	1	1	1	1	0	0
		Voice Communications Admin	0001	0	0	0	0	0	1	1
		Voice Communications Coordinator	0001	1	1	1	1	1	0	0
		Program Total:		25.5	25.5	26	26	26	26	26
2325 Telephones										
		Voice Communications Administr	0027	1	1	1	1	1	1	1
Info. Technology Total:				26.5	26.5	27	27	27	27	27

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Management & Budget - 241</u>										
	2410	Budget & Research								
		Budget Analyst, Sr.	0001	0	0	0	0	0	0	2
		Budget and Rate Manager	0001	0	1	1	1	1	1	0
		Budget Assistant Director	0001	0	0	0	0	0	0	1
		Budget Coordinator	0001	0	0	0	0	0	1	1
		Management & Budget Analyst	0001	2	2	2	2	2	3	1
		Management and Budget Director	0001	1	1	1	1	1	1	1
		Management Assistant	0001	0.65	0.65	0.65	0.65	0.65	0.15	0
		Secretary	0001	0	0	0.5	0.5	0.5	0	0
		Secretary, Senior	0001	1	1	1	1	1	0	0
		Program Total:		4.65	5.65	6.15	6.15	6.15	6.15	6
	2415	Grants Administration								
		Grants Administrator	0001	1	1	1	1	1	1	1
		Management Assistant	0001	0	1	1	1	0	0	0
		Secretary	0001	0	0	0	0	0	0	0.5
		Program Total:		1	2	2	2	1	1	1.5
		Management & Budget Total:		5.65	7.65	8.15	8.15	7.15	7.15	7.5
<u>Purchasing/Warehouse - 260</u>										
	2420	Purchasing								
		Buyer 1	0001	2	2	1	1	1	0	0
		Buyer 2	0001	2	2	3	3	3	0	0
		Contract Analyst	0001	0	0	0	0	0	3	3
		Contract Specialist	0001	0	0	0	0	0	1	1
		Materials Manager	0001	1	1	1	1	1	1	1
		Secretary	0001	0.5	0.5	0	0	0	0	0
		Program Total:		5.5	5.5	5	5	5	5	5
	2421	Warehouse								
		Materials Control Assistant	0001	0	1	1	1	1	1	1
		Materials Control Specialist	0001	0	0	0	0	0	4	3
		Materials Control Supervisor	0001	1	1	1	1	1	1	1
		Secretary	0001	1	0	0.75	0.75	0.75	0.75	0.75
		Storekeeper	0001	4	4	4	4	4	0	0
		Program Total:		6	6	6.75	6.75	6.75	6.75	5.75
		Purchasing/Warehouse Total:		11.5	11.5	11.75	11.75	11.75	11.75	10.75
<u>Police Department - 312</u>										
	3120	Police Legal Services								
		Deputy City Attorney	0001	1	1	1	1	1	1	1
		Police Officer	0001	1	1	2	2	2	2	2
		Police Sergeant	0001	1	1	0	0	0	0	0
		Program Total:		3	3	3	3	3	3	3

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Police Department - 312</u>										
3210 Police Administration										
		Assistant Police Chief	0001	1	1	1	1	1	1	0
		Assistant Police Director	0001	0	0	0	0	0	0	1
		Management Aide	0001	0	0	0	0	0	1	1
		Management Assistant	0001	1	1	1	1	1	1	1
		Office Support Supervisor	0001	1	1	1	1	1	0	0
		Police Captain	0001	0	0	0	0	1	1	1
		Police Chief	0001	1	1	1	1	1	1	1
		Police Crim/Statistical Analys	0001	0	0	0	0	3	0	0
		Police Crime Prevention Spcist	0001	0	0	0	0	0	0	1
		Police Lieutenant	0001	1	1	1	1	2	0	0
		Police Officer	0001	0	0	0	0	0	1	2
		Police Sergeant	0001	0	1	2	2	5	4	4
		Secretary	0001	1	1	1	1	1	1	1
		Victim Assistance Caseworker	0001	0	0	1	1	1	1	1
		Program Total:		6	7	9	9	17	12	14
3220 Central Patrol Bureau										
		Office Support Supervisor	0001	1	1	1	1	1	1	1
		Police Aide	0001	0	0	0	0	0	1	1
		Police Captain	0001	1	1	1	1	1	3	3
		Police Communications Spec.	0001	0.5	0.5	0.5	0	0	0	0
		Police Crime Prevention Specialist	0001	0	3	3	3	4	5	3
		Police Lieutenant	0001	4	3	3	3	4	4	4
		Police Officer	0001	65	82	98	75	117	122	122
		Police Officer (Assignment)	0001	5	6	5	5	5	2	2
		Police Records Technician	0001	0	0	0	0	0.75	0	0
		Police Sergeant	0001	14	15	16	12	17	18	18
		Police Traffic Investigator	0001	2	2	2	0	0	0	0
		Secretary	0001	0	0	1	0	1	1	1
		Program Total:		92.5	113.5	130.5	100	150.75	157	155
3221 Patrol - Special Revenue Fund										
		Police Communication Sp.	0002	4	4	4	4	4	4	4
		Police Detention Officer	0002	4	6	6	6	6	6	6
		Police Officer	0002	23	23	23	23	23	23	23
		Program Total:		31	33	33	33	33	33	33
3225 Western Area Safety Building										
		Police Captain	0001	0	0	0	1	0	0	0
		Police Communications Specialist	0001	0	0	2	2	0	0	0
		Police Crime Prevention Specialist	0001	0	0	2	2	0	0	0
		Police Crime/Statistical Analyst	0001	0	0	1	1	0	0	0
		Police Lieutenant	0001	0	0	0	3	0	0	0
		Police Officer	0001	0	0	24	45	0	0	0
		Police Records Technician	0001	0	0	3	2.25	0	0	0
		Police Sergeant	0001	0	0	0	8	0	0	0
		Program Total:		0	0	32	64.25	0	0	0

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Police Department - 312</u>										
3230	Crime Investigations									
	Assistant Police Chief		0001	0	0	0	1	0	0	1
	Office Support Supervisor		0001	1	1	1	1	1	0	0
	Police Captain		0001	1	1	1	0	0	0	0
	Police Crim/Statistical Analys		0001	2	0	0	0	0	3	3
	Police Identificaiton Tech		0001	0	0	0	0	4	4	4
	Police Lieutenant		0001	3	3	3	1	2	2	2
	Police Officer		0001	44	33	29	29	41	44	45
	Police Officer (Assignment)		0001	8	6	5	4	5	4	2
	Police Polygraph Examiner		0001	1	1	1	0	0	0	0
	Police Records Technician		0001	3.5	0	0	0	0	0	0
	Police Sergeant		0001	6	4	4	4	6	6	6
	Police Tec Svc Bur Administrat		0001	0	0	0	0	1	1	1
	Secretary		0001	1	0	0	0	0	0	0
	Secretary, Sr		0001	0	0	0	0	0	1	1
	Victim Assistance Caseworker		0001	2	2	1	1	2	2	2
	Victim Assistance Supervisor		0001	1	1	1	1	1	1	1
	Program Total:			73.5	52	46	42	63	68	68
3236	Police Personnel Management									
	Police Captain		0001	0	0	0	0	0	1	0
	Police Lieutenant		0001	0	0	0	0	0	2	2
	Police Officer		0001	2	2	2	2	2	4	3
	Police Officer (Assignment)		0001	1	1	1	1	1	1	1
	Police Sergeant		0001	1	1	1	1	1	2	2
	Security Officer		0001	0	0	0	0	0	4	4
	Security Services Coordinator		0001	0	0	0	0	0	1	1
	Program Total:			4	4	4	4	4	15	13
3240	Foothills Patrol Bureau									
	Office Support Supervisor		0001	0	0	0	0	0	0	0
	Police Captain		0001	1	1	1	1	0	0	1
	Police Crime Prevention Specia		0001	0	2	2	2	3	2	3
	Police Lieutenant		0001	2	3	3	3	4	4	4
	Police Officer		0001	63	77	66	67	74	89	88
	Police Officer (Assignment)		0001	2	1	2	1	0	0	0
	Police Sergeant		0001	10	11	13	11	13	13	13
	Secretary		0001	0.5	1.5	0.5	1	1	1	1
	Service Worker 1		0001	1	1	0	0	0	0	0
	Program Total:			79.5	97.5	87.5	86	95	109	110
3245	Arena - Police Event Staffing									
	Public Safety Arena Scheduler		0001	0	0	0	0	0	1	1
	Police Sergeant		0018	0	0	0	0	1	0	0
	Program Total:			0	0	0	0	1	1	1

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Police Department - 312</u>										
3250	Police Support Services									
	Customer Assistance Rep		0001	0	1	1	1	1	1	1
	Management Assistant		0001	0	0	0	0	1	1	1
	PC Support Specialist II		0001	1	1	1	1	1	1	1
	Police Aide		0001	1	1	1	1	1	0	0
	Police Captain		0001	0	0	0	0	1	0	0
	Police Communications Specialist		0001	25.5	25.5	25.5	26	28	31	32
	Police Communications Sup		0001	4	4	4	4	4	4	4
	Police Community Svcs Officer		0001	9	9	9	9	9	9	9
	Police Crime Prevention Specialist		0001	5	0	0	0	0	0	0
	Police Crime/Statistical Analyst		0001	0	2	2	2	0	0	0
	Police Detention Officer		0001	6	6	6	6	6	9	9
	Police ID Technician		0001	4	4	4	4	0	0	0
	Police Identification Supervis		0001	1	1	1	1	1	1	1
	Police Lieutenant		0001	1	1	1	1	0	0	0
	Police Officer		0001	19	19	17	18	16	15	14
	Police Officer (Assignment)		0001	0	0	0	0	0	0	0
	Police Operations Manager		0001	1	1	1	1	1	1	1
	Police Polygraph Examiner		0001	0	0	0	1	1	1	1
	Police Property/Evidence Cust.		0001	3	3	3	3	3	3	3
	Police Records Technician		0001	10.5	14	14	14.25	15.75	16.5	16.5
	Police Sergeant		0001	2	2	2	2	2	1	1
	Police Tech Svcs Bureau Admin.		0001	1	1	1	1	0	0	0
	Police Tech Support Serv Supv		0001	0	0	0	0	0	0	2
	Police Technical Services Mgr		0001	2	2	2	2	2	2	2
	Police Technical Services Sup.		0001	5	5	5	5	5	5	3
	Police Traffic Investigator		0001	1	1	1	1	0	0	0
	Police Traffic Supervisor		0001	0	0	0	0	0	0	0
	Property Room Supervisor		0001	1	1	1	1	1	1	1
	Secretary		0001	2.5	2.5	2.5	3.5	2.5	2.5	2.5
	Service Worker 1		0001	0	0	1	1	0	0	0
	Service Worker 3		0001	1	1	1	1	1	1	1
	Program Total:			106.5	108	107	110.75	103.25	106	106
7039	Victims Rights Grant									
	Victim Assistance Caseworker		0047	0	1	1	1	1	0	0
7077	State RICO									
	Secretary		0048	0	0.5	0.5	0.5	0.5	0.5	0.5
7084	VOCA-DPS #00-912									
	Victim Assistance Caseworker		0047	0	1	1	1	1	0	0
7628	VOCA Grant									
	Victim Assistance Caseworker		0047	1	1	1	1	1	0	0
7652	VOCA 2002-301									
	Victim Assistance Caseworker		0047	0	0	0	0	0	2	1

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Police Department - 312</u>										
7653	VOCA 2003-373									
	Victim Assistance Caseworker		0047	0	0	0	0	0	1	2
Police Department Total:				397	421.5	455.5	455.5	473.5	507.5	506.5
<u>Fire Department - 331</u>										
3310	Fire Administration									
	Assistant Fire Chief		0001	1	1	1	1	1	2	0
	Fire Battalion Chief		0001	0	0	0	2	2	2	1
	Fire Chief		0001	1	1	1	1	1	1	1
	Fire Marshal		0001	0	0	0	0	1	1	0
	Fire Volunteer Coordinator		0001	0	0	0	0	0	1	0
	Management Aide		0001	1	1	1	1	1	1	1
	Management Assistant		0001	1	1	1	1	1	1	1
	Management Assistant, Sr		0001	0	0	0	0	0	1	0
	Secretary		0001	1	1	1	1	1	0	0.5
	Secretary, Sr.		0001	0	0	0	0	0	1	0
Program Total:				5	5	5	7	8	11	4.5
3315	Fire Financial Resources									
	Management Assistant		0001	0	0	0	0	0	0	1
3319	Fire Life Safety Services Adm.									
	Assistant Fire Chief		0001	0	0	0	0	0	0	1
	Fire Battalion Chief		0001	0	0	0	0	0	0	1
	Fire Volunteer Coordinator		0001	0	0	0	0	0	0	1
	Secretary		0001	0	0	0	0	0	0	1
Program Total:				0	0	0	0	0	0	4
3320	Fire Emergency Services									
	Fire Battalion Chief		0001	1	1	4	5	4	3	3
	Fire Captain		0001	32	33	36	35	38	41	43
	Fire Engineer		0001	33	33	34	36	39	41	36
	Fire Fighter		0001	60	59	73	72	64	77	95
	Public Safety Info Supervisor		0001	0	0	0	0	0	1	0
	Secretary		0001	0	0	0	0	0.5	0.5	0
	Service Worker 1		0001	0	0	1	0	0	0	0
Program Total:				126	126	148	148	145.5	163.5	177
3321	Fire - Special Revenue Fund									
	Fire Engineer		0004	0	0	0	0	0	1	1
	Fire Fighter (52 Hours)		0004	18	18	18	18	18	17	17
Program Total:				18	18	18	18	18	18	18

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Fire Department - 331</u>										
3330 Fire Support Services										
		Assistant Fire Chief	0001	1	1	1	1	0	0	0
		Fire Battalion Chief	0001	1	1	1	0	1	1	1
		Fire Captain	0001	1	1	1	0	0	0	0
		Secretary	0001	0	0	0	1	1	1	0
		Service Worker 1	0001	1	1	1	3	2	1	1
		Service Worker 2	0001	0	0	0	0	1	1	1
		Support Service Supervisor	0001	1	1	1	0	0	0	0
		Program Total:		5	5	5	5	5	4	3
3331 Fire Logistical Services Adm.										
		Assistant Fire Chief	0001	0	0	0	0	0	0	1
3334 Fire Essential Services										
		Fire Battalion Chief (40 Hrs)	0001	0	0	0	0	0	0	1
3336 Fire Office Systems										
		Fire Captain (40 Hours)	0001	0	0	0	0	0	0	1
3338 Fire Information/Technology										
		Management Aide	0001	0	0	0	0	0	0	1
3340 Fire Marshal's Office										
		Fire Battalion Chief (40 Hrs)	0001	0	0	0	0	1	1	1
		Fire Captain	0001	0	0	0	0	0	0	1
		Fire Inspector	0001	4	4	4	4	0	0	0
		Fire Inspector II	0001	0	0	0	0	4	4	4
		Fire Inspector/Educator	0001	0	0	0	1	0	0	0
		Fire Marshal	0001	1	1	1	1	0	0	0
		Fire Protection Engineer (40 Hrs)	0001	0	0	0	0	0	1	1
		Management Aide	0001	0	0	0	0	0	0	1
		Office Assistant	0001	0.5	0.5	0.5	0	0	0	0
		Office Support Supervisor	0001	1	1	1	1	1	1	0
		Plans Examiner	0001	1	1	1	1	1	1	1
		Secretary	0001	0	0	0	0.5	0.5	0.5	0
		Program Total:		7.5	7.5	7.5	8.5	7.5	8.5	9
3341 Fire Marshal - Code Developmnt										
		Fire Marshal	0001	0	0	0	0	0	0	1
3345 Arena - Fire Marshal's Office										
		Fire Inspector	0091	0	0	0	2	0	0	0
		Fire Inspector I	0096	0	0	0	0	2	0	0
		Program Total:		0	0	0	2	2	0	0
3346 Stadium -Fire Marshal's Office										
		Fire Inspector I	0092	0	0	0	0	2	2	2

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Fire Department - 331</u>										
3347	Westgate-Fire Marshal's Office									
	Fire Inspector I		0001	0	0	0	0	0	2	1
3350	Fire Medical Services & Health									
	Fire Battalion Chief		0001	2	2	2	1	1	2	1
	Fire Captain (40 Hrs)		0001	0	0	0	0	0	0	1
	Secretary		0001	0	0	0.5	0.5	0	0	0
	Program Total:			2	2	2.5	1.5	1	2	2
3351	Ambulance Services									
	Paramedic Coordinator		0001	0	0	0	0	0	0	1
	Secretary		0001	0	0	0	0	0	0	1
	Program Total:			0	0	0	0	0	0	2
3355	Arena - Fire Event Staffing									
	Secretary		0001	0	0	0	0	0	1	1
3360	Fire Community Relations									
	Fire Captain		0001	0	0	0	0	0	0	1
	Fire Community Relations Specialist		0001	1	1	1	1	0	0	0
	Public Safety INFO Supervisor		0001	0	0	0	0	1	0	0
	Program Total:			1	1	1	1	1	0	1
3362	Fire Community Services									
	Fire Community Servs Admin		0001	0	0	0	0	0	0	1
3364	Fire Assessment & Planning									
	Management Assistant,Senior		0001	0	0	0	0	0	0	1
3370	Fire Training									
	Fire Battalion Chief (52 Hrs)		0001	3	3	3	1	1	0	1
	Fire Captain (52 Hours)		0001	0	0	0	1	1	1	1
	Program Total:			3	3	3	2	2	1	2
3380	Fire Special Operations									
	Emergency Services Coordinator		0001	0	0	0	0	1	1	0
	Fire Battalion Chief		0001	0	0	0	1	1	1	1
	Fire Captain (52 Hrs)		0001	0	0	0	0	0	0	1
	Human Resouces Analyst, Sr		0001	0	0	0	0	0	0	1
	Management Assistant		0001	0	0	0	0	1	0	0
	Program Total:			0	0	0	1	3	2	3
7899	Metro Med Response Sys (MMRS)									
	Fire Captain (52 Hours)		0047	0	0	0	1	1	1	0
Fire Department Total:				167.5	167.5	190	195	196	216	237.5
<u>Comm Info & Svcs Adm - 411</u>										
4110	Comm Info & Services Admin									
	Deputy City Manager		0001	0	1	1	1	1	1	1
	Management Assistant,Senior		0001	0	0	1	1	1	1	1
	Program Total:			0	1	2	2	2	2	2

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Comm Info & Svcs Adm - 411</u>										
Comm Info & Svcs AdmTotal:				0	1	2	2	2	2	2
<u>Parks & Recreation - 421</u>										
4210	Parks & Recreation Admin.									
	Management Assistant, Sr.	0001		0	0	0	0	0	1	1
	Museum Administrator	0001		0	0	1	1	1	0	0
	Museum Education Curator	0001		0	0	1	1	1	1	1
	Parks and Recreation Director	0001		1	1	1	1	1	1	1
	Program Total:			1	1	3	3	3	3	3
4239	Glendale Community Center									
	Rec Center/Program Supervisor	0001		0	1	1	1	1	1	0
	Rec Coordinator, Sr.	0001		0	0	0	0	0	0	1
	Recreation Coordinator	0001		0	1	1	1	1	1	1
	Recreation Programmer	0001		0	1	1	1	1	1	1
	Program Total:			0	3	3	3	3	3	3
4240	Recreation Support Services									
	Accountant 1	0001		1	1	1	1	1	1	1
	Customer Assistance Representative	0001		1	1	1	1	0	0	0
	Graphics Designer	0001		1	1	1	0	0	0	0
	Office Manager	0001		1	1	1	1	1	0	0
	Office Support Supervisor	0001		0	0	0	0	0	1	1
	Park Ranger	0001		1	0	0	0	0	0	0
	Park Ranger Supervisor	0001		1	0	0	0	0	0	0
	Parks & Recreation Superintendent	0001		1	0	0	0	0	0	0
	Recreation Manager	0001		1	0	0	0	0	0	0
	Secretary	0001		2	2	2	2	3	3	3
	Secretary, Senior	0001		1	1	1	1	1	1	1
	Service Worker 2	0001		1	0	0	0	0	0	0
	Support Service Supervisor	0001		1	0	0	0	0	0	0
	Program Total:			13	7	7	6	6	6	6
4241	Adult Center									
	Office Assistant	0001		0.65	0.65	0.65	0.65	0.65	0	0
	Recreation Coordinator	0001		2	1	2	2	2	2	2
	Recreation Supervisor	0001		1	1	1	1	1	1	1
	Secretary	0001		0	0	1	1	1	2	2
	Service Worker 1	0001		0	0	1	1	1	1	1
	Program Total:			3.65	2.65	5.65	5.65	5.65	6	6
4242	Central District Recreation									
	Rec Coordinator, Sr.	0001		0	0	0	0	0	0	1
	Recreation Center/Program Sup	0001		0	0	0	0	0	1	0
	Recreation Coordinator	0001		3	2	2	2	2	1	1
	Recreation Leader 1	0001		0.5	0	0	0	0	0	0
	Recreation Leader 3	0001		0.75	6	0	0	0	0	0
	Recreation Programmer	0001		0	0	6	6	6	8	8
	Recreation Supervisor	0001		1	1	1	1	1	1	1
	Program Total:			5.25	9	9	9	9	11	11

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Parks & Recreation - 421</u>										
4243	North District Recreation									
	Rec Coordinator, Sr.		0001	0	0	0	0	0	0	1
	Recreation Coordinator		0001	0	2	2	2	2	2	1
	Recreation Leader 3		0001	0	0.75	0	0	0	0	0
	Recreation Programmer		0001	0	0	0.75	0.75	0.75	0.75	0.75
	Recreation Supervisor		0001	0	1	1	1	1	1	1
	Service Worker 2		0001	0	2	0	0	0	0	0
	Program Total:			0	5.75	3.75	3.75	3.75	3.75	3.75
4245	Recreation Special Operations									
	Recreation Coordinator		0001	2	2	2	2	2	2	2
	Recreation Supervisor		0001	1	1	1	1	1	1	1
	Program Total:			3	3	3	3	3	3	3
4247	Aquatics									
	Recreation Supervisor		0001	1	0	0	0	0	0	0
4248	Audio/Visual									
	Audio/Video Production Spec.		0001	1	1	1	1	1	1	2
4250	Marketing - Parks & Rec									
	Graphics Designer		0001	0	0	0	1	1	1	0
	Management Assistant		0001	0	0	0	0	0	0	1
	Program Total:			0	0	0	1	1	1	1
4261	Recreation Self-Sustaining									
	Recreation Coordinator		0073	1	0	0	0	0	0	0
	Recreation Programmer		0073	0	0	0	1	0	0	0
	Program Total:			1	0	0	1	0	0	0
4266	Rec Self Sust-Central District									
	Recreation Programmer		0073	0	0	0	0	1	1	2
4267	Rec Self Sust-North District									
	Recreation Programmer		0073	0	0	0	0	1	3	3
4272	Foothills Rec									
	Recreation Supervisor		0001	0	0	0	0	0	0	1
6220	Pool Maintenance									
	Service Worker 2		0001	1	1	1	1	1	1	0
	Service Worker 3		0001	2	2	2	2	2	2	3
	Program Total:			3	3	3	3	3	3	3
6221	Park Irrigation									
	Crewleader		0001	1	1	1	1	1	1	1
	Service Worker 2		0001	2	2	2	2	2	2	1
	Service Worker 3		0001	1	1	1	1	1	1	2
	Program Total:			4	4	4	4	4	4	4

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Parks & Recreation - 421</u>										
6223 Parks Special Operations										
		Crewleader	0001	0	0	0	0	0	0	0
		Deputy Director, Parks & Rec	0001	0	0	0	0	1	1	1
		Park Ranger	0001	0	3	3	0	0	0	0
		Park Ranger Supervisor	0001	0	1	1	0	0	0	0
		Parks & Recreation Projects Coord.	0001	2	0	0	0	0	0	0
		Parks & Recreation Superintendent	0001	1	1	1	1	0	0	0
		Parks Supervisor	0001	1	1	1	1	1	1	1
		Service Worker 1	0001	0	0	0	0	0	0	0
		Service Worker 2	0001	0	1	1	1	1	1	1
		Service Worker 3	0001	0	0	0	0	0	0	0
		Support Service Supervisor	0001	0	1	1	1	1	1	1
		Program Total:		4	8	8	4	4	4	4
6226 Parks Central District										
		Crewleader	0001	2	2	2	2	2	2	2
		Deputy Director, Parks & Rec	0001	0	0	0	0	1	1	1
		Lndscp Gardener/Horticulturist	0001	0	0	1	1	1	1	1
		Parks & Rec Projects Coord	0001	0	1	1	1	1	1	1
		Parks & Recreation Superintendent	0001	0	1	1	1	0	0	0
		Parks Supervisor	0001	1	1	1	1	1	1	1
		Playground Equip Serv Worker	0001	0	0	1	1	1	1	1
		Service Worker 1	0001	3	3	3	3	3	4	4
		Service Worker 2	0001	6	6	4	4	4	4	4
		Service Worker 3	0001	2	2	2	2	2	3	3
		Program Total:		14	16	16	16	16	18	18
6227 Parks North District										
		Crewleader	0001	1	1	1	1	1	1	1
		Deputy Director, Parks & Rec	0001	0	0	0	0	1	1	1
		Heavy Equipment Operator	0001	1	1	0	0	0	0	0
		Parks & Recreation Proj Coord	0001	0	1	1	1	1	1	1
		Parks & Recreation Superintendent	0001	0	1	1	1	0	0	0
		Parks Supervisor	0001	1	1	1	1	1	1	1
		Playground Equip Serv Worker	0001	0	0	0	0	0	1	1
		Service Worker 1	0001	1	1	1	1	1	1	0
		Service Worker 2	0001	5	3	5	5	5	4	5
		Service Worker 3	0001	1	1	1	1	1	1	1
		Sr Heavy Equip Service Worker	0001	0	0	1	1	1	1	1
		Program Total:		10	10	12	12	12	12	12
6234 Park Rangers										
		Park Ranger	0001	0	0	0	3	3	3	3
		Park Ranger Supervisor	0001	0	0	0	1	1	1	1
		Program Total:		0	0	0	4	4	4	4
Parks & Recreation Total:				63.9	73.4	78.4	79.4	80.4	86.75	89.75

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Civic Center - 431</u>										
1720 Civic Center										
		Civic Center Manager	0001	0	0	0	0	0	0	0
		Civic Center Event Coordinator	0006	0	1	2	2	2	2	2
		Civic Center Manager	0006	1	1	1	1	1	1	1
		Civic Center Operations Coord	0006	1	1	0	1	1	1	1
		Secretary	0006	1	1	1	1	1	1	1
		Service Worker 1	0006	0	0	1	0	0	0	0
		Service Worker 3	0006	1	1	1	1	1	1	1
		Program Total:		4	5	6	6	6	6	6
		Civic Center Total:		4	5	6	6	6	6	6
<u>Comm. Partnerships - 441</u>										
4410 Neighborhood Revitalization										
		Grants Accountant	0001	1	1	1	1	1	0	0
		Revitalization Administrator	0001	0	0	0	0	0	0	1
		Revitalization Grants Supervis	0001	0	0	0	0	0	1	1
		Revitalization Manager	0001	1	1	1	1	1	1	0
		Program Total:		2	2	2	2	2	2	2
4412 Community Partnerships										
		Community Education Coord	0001	0	0	0	0	0	1	1
		Community Volunteer Coordinator	0001	0	1	1	0	0	0	0
		Dir of Community Partnerships	0001	0	0	1	1	1	1	0
		Management Aide	0001	1	1	1	1	1	1	1
		Management Assistant	0001	1	0	0	0	0	0	0
		Management Assistant, Senior	0001	0	1	1	1	2	1	1
		Neighborhood Partnership Admin.	0001	1	1	1	1	0	0	1
		Management Aide	0018	0	0	0	0	0	0	0
		Management Assistant	0018	0	0	0	0	0	0	0
		Neighborhood Partnership Admin.	0018	0	0	0	0	0	0	0
		Program Total:		3	4	5	4	4	4	4
4414 Community Volunteer Program										
		Community Volunteer Coordinato	0001	0	0	0	1	1	1	1

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Comm. Partnerships - 441</u>										
4424 Community Housing & Revit.										
		Account Specialist	0019	1	1	1	1	1	1	1
		Accountant 1	0019	1	1	1	1	1	1	1
		Building Maintenance Worker	0019	3	3	3	2	2	3	3
		Comm Housing & Revit Director	0019	1	1	1	1	1	1	0
		Dir of Community Partnerships	0019	0	0	0	0	0	0	1
		Housing Assistance Rep., Senior	0019	1	1	1	1	0	0	0
		Housing Assistance Represent.	0019	7	8	8	8	8	10	10
		Housing Maintenance Serv. Mngr	0019	1	1	1	1	1	1	1
		Housing Modernization Coord	0019	0	1	1	1	1	1	1
		Housing Servs Administrator	0019	1	1	1	1	1	1	1
		Management Assistant	0019	1	1	1	1	1	1	1
		Management Assistant,Sr	0019	0	0	0	0	1	1	1
		Secretary	0019	2	2	2	2	2	2	2
		Secretary, Senior	0019	1	1	1	1	1	1	1
		Service Worker 1	0019	0	0	0	1	1	1	1
		Service Worker 2	0019	1	1	1	1	1	0	0
		Program Total:		21	23	23	23	23	25	25
7110 CDBG Programs										
		Account Specialist II	0011	1	1	1	1	1	1	1
		Management Assistant	0011	0	0	0	0.75	0.75	0.75	0.75
		Revitalization Coordinator	0011	3	4	4	4	4	4	4
		Revitalization Supervisor	0011	1	1	1	1	1	1	1
		Secretary	0011	1	1	1.75	1	1	1	1
		Secretary, Senior	0011	1	1	1	1	1	1	1
		Program Total:		7	8	8.75	8.75	8.75	8.75	8.75
		Comm. Partnerships Total:		33	37	38.75	38.75	38.75	40.75	40.75
<u>Library - 452</u>										
4217 Arts Maintenance										
		Dep Dir, Arts/Culture/Museum	0070	0	0	0	0	1	1	1
		Manager of Arts and Culture	0070	0	0	1	1	0	0	0
		Program Total:		0	0	1	1	1	1	1

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Library - 452</u>										
4510 Library										
		Account Specialist	0001	1	1	1	1	1	1	1
		Computer Oeprations Supervisor	0001	1	1	1	1	1	1	1
		Courier	0001	1	1	1	1	1	1	1
		Graphics Designer	0001	1	1	1	1	1	1	1
		Librarian	0001	17.25	17.25	0	0	1.5	1.5	0
		Librarian I	0001	0	0	17.25	17.25	16.75	16.75	4.5
		Librarian II	0001	0	0	7	7	7	7	22.75
		Librarian III	0001	0	0	6	6	6	6	6
		Librarian, Senior	0001	12	12	0	0	0	0	0
		Library Assistant 1	0001	7	7.25	3.5	2.5	3	3	2.5
		Library Assistant 2	0001	5	5	7	7	5.75	5.75	5
		Library Assistant 3	0001	12.75	12.75	13.75	14.75	14.75	14.75	13.75
		Library Circulation Clerk	0001	12	11.75	11.5	12	11.75	11.76	11.26
		Library Director	0001	1	1	1	1	1	1	1
		Library Manager	0001	5	5	5	5	5	5	5
		Library Operations Supervisor	0001	4	4	4	4	4	4	5
		Library Technology Supervisor	0001	0	0	0	0	0	0	1
		Management Assistant	0001	1	1	1	1	1	1	1
		Office Assistant	0001	0.5	2.75	2.75	2.25	2.25	2.25	2
		PC Support Specialist I	0001	2	0	0	0	0	0	0
		PC Support Specialist II	0001	1	3	3	3	3	3	2
Program Total:				84.5	86.75	86.75	86.75	86.75	86.76	86.76
Library Total:				84.5	86.75	87.75	87.75	87.75	87.76	87.76
<u>Community Dev Admin - 511</u>										
5111 CD Deputy City Manager										
		Deputy City Manager	0001	1	1	1	1	1	1	1
		Executive Admin Assistant II	0001	0	0	0	0	0	1	1
		Executive Assistant	0001	0	0	0	0	0	1	1
		Management Assistant,Senior	0001	0	0	1	1	1	1	1
Program Total:				1	1	2	2	2	4	4
Community Dev AdminTotal:				1	1	2	2	2	4	4

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Building Safety - 521</u>										
5210 Building Safety										
		Building Inspection Manager	0001	1	1	0	0	0	0	0
		Building Inspector, General	0001	7	7	7	6	6	6	6
		Building Inspector, Specialist	0001	3	3	3	3	3	4	4
		Building Inspector, Sr	0001	1	1	1	2	2	2	2
		Building Safety Director	0001	1	1	1	1	1	1	1
		Building Safety Manager	0001	0	0	0	1	1	1	1
		Management Assistant	0001	0	0	1	1	1	1	1
		Plan Review Manager	0001	1	1	1	0	0	0	0
		Plans Examiner	0001	3	3	3	3	3	3	3
		Plans Examiner, Senior	0001	1	1	1	1	1	1	1
		Plans Examiner, Structural	0001	1	1	1	1	1	1	1
		Secretary	0001	0	0	0	1	1	1	1
		Secretary, Senior	0001	0	0	1	1	1	1	1
		Program Total:		19	19	20	21	21	22	22
5211 Cross Connection Control										
		Building Inspector, General	0083	0	0	0	0	0	0	1
		Cross Connection Control Spec.	0083	1	1	1	1	1	1	1
		Secretary	0083	0.5	0.5	0.5	0.75	0.75	0.75	0.75
		Program Total:		1.5	1.5	1.5	1.75	1.75	1.75	2.75
5215 Arena - Development Services										
		Building Inspector	0091	0	0	0	1	0	0	0
		Building Inspector, Specialist	0091	0	0	0	3	0	0	0
		Cross Connection Control Specialist	0091	0	0	0	1	0	0	0
		Development Plans Technician	0091	0	0	0	1	0	0	0
		Plans Examiner	0091	0	0	0	1	0	0	0
		Plans Examiner, Structural	0091	0	0	0	1	0	0	0
		Building Inspector, General	0096	0	0	0	0	2	0	0
		Building Inspector, Specialist	0096	0	0	0	0	3	0	0
		Development Plan Technician	0096	0	0	0	0	1	0	0
		Plans Examiner	0096	0	0	0	0	1	0	0
		Plans Examiner, Structural	0096	0	0	0	0	1	0	0
		Program Total:		0	0	0	8	8	0	0
5216 Stadium - Development Services										
		Building Inspector, General	0092	0	0	0	0	2	1	0
		Building Inspector, Senior	0092	0	0	0	0	0	1	0
		Building Inspector, Specialist	0092	0	0	0	0	2	11	11
		Development Plans Technician	0092	0	0	0	0	0	1	0
		Plans Examiner	0092	0	0	0	0	0	1	0
		Plans Examiner, Sr	0092	0	0	0	0	0	1	0
		Plans Examiner, Structural	0092	0	0	0	0	0	1	0
		Secretary	0092	0	0	0	0	0	1	0
		Program Total:		0	0	0	0	4	18	11

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Building Safety - 521</u>										
5217	Westgate-Bldg Safety Rvw/Insp.									
	Building Inspector, General	0001		0	0	0	0	0	1	2
	Building Inspector, Senior	0001		0	0	0	0	0	0	1
	Building Inspector, Specialist	0001		0	0	0	0	0	4	4
	Development Plans Technician	0001		0	0	0	0	0	0	1
	Plans Examiner	0001		0	0	0	0	0	1	1
	Secretary	0001		0	0	0	0	0	0	1
	Program Total:			0	0	0	0	0	6	10
5510	Development Services Center									
	Building Safety Manager	0001		0	0	1	1	1	1	1
	Customer Assistance Rep	0001		0	0	2	2	2	2	2
	Development Plans Supervisor	0001		0	1	1	1	1	1	1
	Development Plans Technician	0001		0	2	2	2	2	2	2
	Development Services Rep.	0001		6	5	5	4	4	4	4
	Development Services Supervisor	0001		0	1	0	0	0	0	0
	Development Svcs Rep, Senior	0001		1	0	0	0	0	0	0
	Plan Review Coordinator	0001		1	0	0	0	0	0	0
	Program Total:			8	9	11	10	10	10	10
	Building Safety Total:			28.5	29.5	32.5	40.75	44.75	57.75	55.75
<u>Planning - 531</u>										
5310	Planning Administration									
	Management Assistant	0001		1	1	1	1	1	1	1
	Planner	0001		1	0	0	0	0	0	0
	Planner, Senior	0001		1	1	0	0	0	0	0
	Planning Director	0001		1	1	1	1	1	1	1
	Planning Manager	0001		1	0	0	0	0	0	0
	Secretary	0001		0	0	2	2	2	2	2
	Secretary, Senior	0001		0	0	1	1	1	1	1
	Program Total:			5	3	5	5	5	5	5
5311	Zoning Admin & Tech. Asst.									
	Associate Planner	0001		1	1	2	2	2	2	1
	Planner	0001		1	1	0	0	0	0	1
	Planner, Senior	0001		2	2	2	1	1	1	1
	Planning Manager	0001		1	1	0	0	0	0	0
	Zoning Administrator	0001		0	0	0	1	1	1	1
	Program Total:			5	5	4	4	4	4	4
5312	Current Planning									
	Graphics Designer	0001		1	1	0	0	0	0	0
	Planner	0001		2	1	3	3	3	3	3
	Planner, Associate	0001		0	1	0	0	0	0	0
	Planner, Senior	0001		2	2	3	3	3	3	3
	Planning Deputy Director	0001		0	0	0	0	0	0	1
	Planning Manager	0001		1	1	1	1	1	1	0
	Program Total:			6	6	7	7	7	7	7

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Planning - 531</u>										
5313 Long-Range Planning & Research										
	Graphics Designer		0001	0	0	1	1	1	0	0
	Planner		0001	0	1	0	0	0	0	0
	Planner, Senior		0001	0	0	1	1	1	1	1
	Planning Deputy Director		0001	0	0	0	0	0	0	1
	Planning Manager		0001	0	1	1	1	1	1	0
	Planning Technician		0001	0	0	0	0	0	1	1
	Program Total:			0	2	3	3	3	3	3
	Planning Total:			16	16	19	19	19	19	19
<u>Economic Development - 540</u>										
5409 Economic Development										
	Asst Econ Dev Director		0001	0	0	0	0	0	1	1
	Business Development Manager		0001	2	2	2	2	2	2	0
	Economic Development Admin		0001	0	0	0	0	0	0	2
	Economic Development Analyst		0001	0	0	0	0	0	1	0
	Economic Development Director		0001	1	1	1	1	1	1	1
	Management Aide		0001	0	0	0	1	1	0	0
	Management Assistant		0001	1	1	1	1	1	1	1
	Planning Manager		0001	0	0	0	0	0	1	0
	Program Total:			4	4	4	5	5	7	5
5410 Redevelopment										
	Economic Devpt Research Asst.		0001	0	0	1	0	0	0	0
	Redevelopment Manager		0001	1	1	1	1	1	0	0
	Program Total:			1	1	2	1	1	0	0
	Economic Development Total:			5	5	6	6	6	7	5
<u>Code Compliance - 550</u>										
4411 Code Compliance										
	Code Compliance Administrator		0001	1	1	1	1	1	1	1
	Code Compliance Insp Specialis		0001	0	0	1	2	2	4	4
	Code Compliance Inspector		0001	8	8	8	6	6	6	8
	Code Compliance Inspector, Sr.		0001	0	0	0	0	0	1	1
	Code Compliance Supervisor		0001	1	1	1	2	2	1	1
	Office Support Supervisor		0001	1	1	1	1	1	1	1
	Secretary		0001	2	2	2	2	2	2.5	3.5
	Program Total:			13	13	14	14	14	16.5	19.5
	Code Compliance Total:			13	13	14	14	14	16.5	19.5
<u>Public Works Admin. - 611</u>										
6110 Public Works Administration										
	Deputy City Manager		0001	1	1	1	1	1	1	1
	Senior Management Assistant		0001	1	1	0	0	0	0	0
	Program Total:			2	2	1	1	1	1	1
	Public Works Admin. Total:			2	2	1	1	1	1	1

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
Field Operations - 620										
6210	Field Operations Admin.									
		Account Specialist II	0001	1	1	1	1	1	1	1
		Deputy Director, Field Ops	0001	0	0	2	1	1	0	0
		Dispatcher/Router	0001	2	2	2	2	2	2	2
		Field Operations Director	0001	1	1	1	1	1	1	1
		Management Assistant,Sr	0001	1	1	1	2	2	3	3
		Office Manager	0001	1	1	1	1	1	1	1
		Secretary	0001	1	1	1	1	1	1	1
		Secretary, Senior	0001	1	1	1	1	1	1	1
		Program Total:		8	8	10	10	10	10	10
6224	Right-of-Way Maintenance									
		Crewleader	0012	2	2	2	2	2	2	2
		Parks Supervisor	0012	1	1	1	1	1	1	0
		PC Operator	0012	1	1	1	1	1	1	1
		Service Worker 2	0012	3	7	7	7	7	7	7
		Service Worker 3	0012	6	6	6	6	6	6	6
		Streets Supervisor	0012	0	0	0	0	0	0	1
		Program Total:		13	17	17	17	17	17	17
6225	Cemetery									
		Cemetery Services Coordinator	0001	0	0	0	1	0	0	0
		Crewleader	0001	1	1	1	1	1	1	1
		Office Assistant	0001	0	1	1	0	0	0	0
		Service Worker 2	0001	1	2	2	2	1	1	1
		Program Total:		2	4	4	4	2	2	2
6232	Street Maintenance									
		Crewleader	0012	7	7	7	7	7	7	7
		Engineering Inspector 2	0012	0	1	1	1	1	1	1
		Heavy Equipment Operator	0012	2	2	2	2	2	2	2
		PC Operator	0012	1	1	1	1	1	1	1
		Service Worker 2	0012	18	18	18	18	18	18	18
		Service Worker 3	0012	8	7	7	7	7	7	7
		Streets Supervisor	0012	3	3	3	3	3	3	3
		Superintendent of Streets	0012	1	1	1	1	1	1	1
		Program Total:		40	40	40	40	40	40	40
6233	Street Cleaning									
		Equipment Operator	0012	4	4	4	4	4	4	4
		Service Worker 3	0012	1	1	1	1	1	1	1
		Program Total:		5	5	5	5	5	5	5

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Field Operations - 620</u>										
6235 Landfill										
		Crewleader	0055	1	1	1	1	1	1	1
		Landfill Inspector	0055	1	1	1	1	1	1	1
		Landfill Inspector, Senior	0055	1	1	1	0	0	0	0
		Landfill Operator	0055	4	6	6	4	4	4	4
		Landfill Supervisor	0055	1	1	1	1	1	1	1
		Management Assistant, Senior	0055	1	1	1	0	0	0	0
		PC Operator	0055	0	0	0	0	1	1	1
		Service Worker 1	0055	1	1	2	2	1	1	2
		Service Worker 2	0055	0	1	1	1	2	2	2
		Sr. Equipment Mechanic Special	0055	0	1	1	1	1	1	1
		Weigh Scale Operator	0055	4	4	4	3	2	3	3
		Program Total:		14	18	19	14	14	15	16
6251 Graffiti Removal										
		Service Worker 1	0001	0	1	1	1	1	1	0
		Service Worker 2	0001	1	1	1	1	1	1	3
		Program Total:		1	2	2	2	2	2	3
6252 Equipment Management										
		Buyer 1	0016	1	1	1	1	1	1	0
		Buyer 2	0016	1	1	1	1	1	1	0
		Equipment Mechanic 1	0016	1	2	2	2	2	3	2
		Equipment Mechanic 2	0016	5	5	5	5	5	7	8
		Equipment Mechanic Specialist	0016	15	15	15	18	18	16	15
		Fabricator/Welder	0016	0	0	0	0	0	2	2
		Fleet Tire Specialist	0016	1	1	1	2	2	2	2
		Paint and Body Specialist	0016	0	0	0	0	0	1	1
		Parts Room Attendant	0016	2	2	2	2	2	2	0
		PC Support Specialist 1	0016	1	1	1	1	1	1	1
		Service Writer	0016	1	1	1	1	1	1	1
		Shop Services Supervisor	0016	1	1	1	1	1	1	1
		Shop Shift Coordinator	0016	0	0	0	0	0	2	2
		Shop Supervisor	0016	2	2	2	2	2	1	1
		Sr Equipment Mechanic Sp	0016	0	0	0	0	0	0	1
		Supt of Equipment Management	0016	1	1	1	1	1	1	1
		Program Total:		32	33	33	37	37	42	38
6253 Facilities Management										
		Building Maintenance Leader	0001	2	2	2	2	2	2	2
		Building Maintenance Superviso	0001	2	2	2	2	2	2	2
		Building Maintenance Worker	0001	13	15	15	15	16	16	16
		HVAC Technician, Senior	0001	0	0	0	0	0	0	0
		Security Officer	0001	1	4	4	4	4	0	0
		Security Services Coordinator	0001	1	1	1	1	1	0	0
		Supt of Facilities Management	0001	1	1	1	1	1	1	1
		Program Total:		20	25	25	25	26	21	21
6254 Custodial Services										
		Custodial Supervisor	0001	2	2	2	2	2	2	2
		Custodian	0001	10	13	13	14	14	14	14
		Custodian Lead	0001	2	5	5	4	4	4	4
		Program Total:		14	20	20	20	20	20	20

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
Field Operations - 620										
6256	Fabrication/Welding									
	Equipment Mechanic Specialist		0016	0	0	1	0	0	0	0
	Fabricator/Welder		0016	2	3	2	2	2	0	0
	Program Total:			2	3	3	2	2	0	0
6258	Paint/Body Shop									
	Equipment Mechanic 1		0016	0	2	2	1	1	0	0
	Equipment Mechanic 2		0016	1	1	1	1	1	0	0
	Paint and Body Specialist		0016	1	1	1	1	1	0	0
	Program Total:			2	4	4	3	3	0	0
6259	Parts Store Operations									
	Buyer 2		0016	0	0	0	0	0	0	1
6269	Sanitation Roll-off									
	Equipment Operator		0057	0	3	3	3	3	3	3
6270	Sanitation Administration									
	Account Specialist 2		0057	3	3	3	0	0	0	0
	Equipment Mechanic 1		0057	1	1	1	0	0	0	0
	Recycling Coordinator		0057	0	1	0	0	0	0	0
	Superintendent of Sanitation		0057	1	1	1	0	0	0	0
	Program Total:			5	6	5	0	0	0	0
6271	Sanitation Frontload									
	Commercial Sanitation Inspecto		0057	1	1	1	1	1	1	1
	Crewleader		0057	1	1	1	1	1	1	1
	Equipment Operator		0057	13	9	9	9	9	9	9
	Management Assistant		0057	0	0	0	0	0	1	1
	Sanitation Supervisor		0057	1	1	1	1	1	1	1
	Service Worker 3		0057	1	1	1	1	1	1	1
	Solid Waste Sales Coordinator		0057	0	1	1	1	1	0	0
	Program Total:			17	14	14	14	14	14	14
6272	Curb Service									
	Crewleader		0057	2	2	2	1	1	2	2
	Equipment Mechanic 1		0057	0	0	0	1	1	1	1
	Equipment Operator		0057	35	35	38	32	32	32	33
	Sanitation Inspector		0057	3	3	0	0	0	0	0
	Sanitation Inspector, Senior		0057	1	1	0	0	0	0	0
	Sanitation Supervisor		0057	1	1	1	1	1	0	0
	Service Worker 1		0057	0	0	1	1	1	1	1
	Service Worker 2		0057	0	0	1	1	1	1	1
	Program Total:			42	42	43	37	37	37	38
6273	Recycling									
	Recycling Coordinator		0055	0	0	1	1	1	1	1
	Sanitation Inspector		0055	0	0	3	3	3	3	3
	Sanitation Inspector, Sr		0055	0	0	1	1	1	1	1
	Program Total:			0	0	5	5	5	5	5

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Field Operations - 620</u>										
6275 MRF Operations										
		Account Specialist II	0055	0	1	1	1	1	1	1
		Crewleader	0055	1	1	1	1	1	1	1
		Equipment Mechanic 1	0055	0	0	1	1	1	1	1
		Equipment Mechanic 2	0055	0	0	0	0	1	1	1
		Equipment Operator	0055	1	2	2	1	0	0	0
		Laborer I	0055	0	0	0	2	0	0	0
		Laborer II	0055	0	0	0	2	4	4	4
		MRF Laborer Team Leader	0055	0	0	2	2	2	2	2
		Recycling Facility Administrator	0055	1	1	0	0	0	0	0
		Sanitation Supervisor	0055	0	0	1	1	1	1	1
		Service Worker 1	0055	0	11	6	1	0	0	0
		Service Worker 2	0055	1	2	2	0	0	0	0
		Solid Waste Services Coordinator	0055	1	0	0	0	0	0	0
		Welder/Mechanic	0055	1	1	0	0	0	0	0
		Program Total:		6	19	16	12	11	11	11
6276 Woodwaste Operations										
		Crewleader	0055	0	0	0	1	0	0	0
		Equipment Operator	0055	0	1	1	1	0	0	0
		Landfill Operator	0055	1	1	1	1	0	0	0
		Landfill Supervisor	0055	1	0	0	0	0	0	0
		Sanitation Supervisor	0055	1	1	1	0	0	0	0
		Service Worker 2	0055	0	0	0	1	0	0	0
		Program Total:		3	3	3	4	0	0	0
6280 Loose Trash Service										
		Crewleader	0057	0	0	0	1	1	0	0
		Equipment Operator	0057	0	0	0	6	9	12	12
		Sanitation Inspector	0057	0	0	0	1	1	1	1
		Sanitation Supervisor	0057	0	0	0	0	0	1	1
		Program Total:		0	0	0	8	11	14	14
6281 Solid Waste Admin										
		Account Specialist II	0055	0	0	0	3	3	3	3
		Assistant Director, Field Ops	0055	0	0	0	0	0	0	1
		Budget Analyst, Sr.	0055	0	0	0	0	0	0	1
		Deputy Director, Field Ops	0055	0	0	0	1	1	1	0
		Management & Budget Analyst	0055	0	0	0	0	0	1	0
		Management Assistant, Senior	0055	0	0	0	1	1	0	0
		Superintendent of Landfill	0055	0	0	0	1	1	1	1
		Superintendent of Sanitation	0055	0	0	0	1	1	1	1
		Program Total:		0	0	0	7	7	7	7
		Field Operations Total:		226	266	271	269	266	265	265
<u>Engineering - 631</u>										
5112 Special Projects Admin.										
		GIS Analyst	0001	0	0	1	1	1	0	0
		Special Projects Administrator	0001	1	1	1	1	1	0	0
		Program Total:		1	1	2	2	2	0	0

Schedule Six

Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Engineering - 631</u>										
6310	Engineering Administration									
	City Engineer		0001	1	1	1	1	1	1	1
	Management Assistant, Senior		0001	1	1	1	1	1	0	0
	Office Support Supervisor		0001	1	1	1	1	1	1	1
	Secretary		0001	1	0	0	0	0	0	0
	Secretary, Senior		0001	1	2	2	2	2	2	2
	Program Total:			5	5	5	5	5	4	4
6331	CIP Administration									
	Assistant City Engineer		0001	1	1	1	1	1	1	1
	Associate Civil Engineer		0001	2	2	2	2	1	0	1
	Civil Engineer, Senior		0001	2	2	2	2	3	3	2
	Engineering Project Manager		0001	1	1	1	1	1	0	0
	Engineering Technician, Senior		0001	0	0	0	0	0	1	1
	Landscape Architect		0001	1	2	2	2	2	2	1
	Management Aide		0001	0	0	0	0	0	0	1
	Management Assistant, Senior		0001	0	0	0	0	0	1	1
	Sr., Civil Engineer		0001	0	0	0	0	0	0	1
	Program Total:			7	8	8	8	8	8	9
6332	CIP Design									
	Engineering & Design Supvr		0001	1	1	1	1	1	1	1
	Engineering Technician 1		0001	1	0	0	0	0	0	0
	Engineering Technician 2		0001	2	1	1	1	1	1	1
	Engineering Technician, Senior		0001	1	3	3	3	3	2	2
	Program Total:			5	5	5	5	5	4	4
6333	CIP Construction									
	Civil Engineer, Sr		0001	0	0	0	0	1	1	1
	Engineering Project Manager		0001	0	0	0	0	0	2	2
	Engineering Technician 1		0001	1	0	0	0	0	0	0
	Engineering Technician 2		0001	0	1	1	1	1	1	0
	Engineering Technician, Senior		0001	2	2	2	2	1	1	0
	Program Total:			3	3	3	3	3	5	3
6334	Property Management									
	Engineering Technician 1		0001	1	0	0	0	0	0	0
	Engineering Technician 2		0001	2	2	2	2	2	0	0
	Engineering Technician, Senior		0001	0	1	1	1	1	0	0
	Property Agent		0001	0	1	1	1	1	1	2
	Property Manager		0001	0	1	1	1	1	1	1
	Program Total:			3	5	5	5	5	2	3

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Engineering - 631</u>										
6335 Mapping & Records										
		Civil Engineer, Sr	0001	0	0	0	0	0	0	1
		Engineering Inspector, Senior	0001	1	1	1	1	1	0	0
		Engineering Technician 2	0001	0	0	0	0	0	2	2
		Engineering Technician, Senior	0001	0	0	0	0	0	1	1
		Engineering Utility Coordinato	0001	0	0	0	0	0	1	0
		Land Development Engineer	0001	1	1	1	1	1	0	0
		Landscape Architect	0001	1	0	0	0	0	0	0
		Property Agent	0001	1	0	0	0	0	0	0
		Property Manager	0001	1	0	0	0	0	0	0
		Special Projects Administrator	0001	0	0	0	0	0	1	0
		Program Total:		5	2	2	2	2	5	4
6341 Land Development Division										
		Assistant City Engineer	0001	0	0	0	0	0	1	1
		Civil Engineer, Sr	0001	0	0	0	0	0	0	2
		Land Development Engineer	0001	0	0	0	0	0	2	0
		Landscape Architect	0001	0	0	0	0	0	0	1
		Management Aide	0001	1	1	1	1	1	1	1
		Program Total:		1	1	1	1	1	4	5
6342 Construction Inspection										
		Assistant City Engineer	0001	1	1	1	1	1	0	0
		Construction Engineering Supvs	0001	1	1	1	1	1	1	1
		Engineering Inspector 2	0001	3	3	3	3	3	3	3
		Engineering Inspector, Senior	0001	3	3	3	3	3	3	3
		Engineering Project Manager	0001	1	1	1	1	1	0	0
		Program Total:		9	9	9	9	9	7	7
6343 Materials Testing										
		Materials Technician	0001	1	2	2	2	2	2	2
		Materials Technician, Senior	0001	1	1	1	1	1	1	1
		Program Total:		2	3	3	3	3	3	3
6344 Utility Inspection										
		Engineering Inspector 2	0001	0	0	0	0	0	0	2
		Engineering Utility Coordinato	0001	0	0	0	0	0	0	1
		Utility Inspector	0001	0	0	0	0	0	2	0
		Program Total:		0	0	0	0	0	2	3
6359 Transp. Engineering Program										
		Civil Engineer, Sr	0025	0	0	0	1	1	1	1
		Engineering Total:		41	42	43	44	44	45	46

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Transportation - 632</u>										
4230 Dial-A-Ride										
		Dispatcher/Router	0026	5.75	3.75	3.75	0	0	0	0
		Secretary	0026	1	1	1	0	0	0	0
		Secretary, Senior	0026	1	1	1	0	0	0	0
		Transit Coordinator	0026	0	1	1	0	0	0	0
		Transit Manager	0026	1	1	1	0	0	0	0
		Transit Operator	0026	13.5	16.5	16.5	0	0	0	0
		Transit Supervisor	0026	1	2	2	0	0	0	0
		Program Total:		23.25	26.25	26.25	0	0	0	0
4310 Airport Operations										
		Airport Manager	0015	1	1	1	1	1	1	1
		Crewleader	0015	1	1	1	1	1	1	1
		Secretary, Senior	0015	1	1	1	1	1	1	1
		Service Worker 2	0015	2	2	2	2	2	2	2
		Program Total:		5	5	5	5	5	5	5
6321 Traffic Admin. & Engineering										
		Assistant Traffic Engineer	0012	1	1	0	0	0	0	0
		City Traffic Engineer	0012	1	1	1	1	1	1	0
		Secretary	0012	1	1	1	1	1	1	1
		Secretary, Senior	0012	1	1	1	1	1	1	1
		Traffic Ed Program Manager	0012	0	0	0	0	1	1	0
		Transportation Director	0012	0	0	0	0	0	0	1
		Transportation Planning Manager	0012	0	1	0	0	0	0	0
		Program Total:		4	5	3	3	4	4	3
6322 Traffic Signals										
		Superintendent of Traffic Oper	0012	1	1	1	1	1	1	1
		Traffic Ops Electr Technician	0012	1	1	1	1	1	1	1
		Traffic Signal Supervisor	0012	1	1	1	1	2	2	2
		Traffic Signal Technician 1	0012	2	2	2	2	1	1	2
		Traffic Signal Technician 2	0012	3	3	3	3	3	3	3
		Traffic Signal Technician 3	0012	2	2	2	2	2	2	1
		Program Total:		10	10	10	10	10	10	10
6323 Signs & Markings										
		Crewleader	0012	2	2	2	2	2	2	2
		Service Worker 2	0012	5	5	5	5	5	5	5
		Service Worker 3	0012	1	1	1	1	1	1	1
		Sign Fabricator	0012	1	1	1	1	1	1	1
		Traffic Signs & Markings Spvsnr	0012	1	1	1	1	1	1	1
		Program Total:		10	10	10	10	10	10	10
6324 Streetlight Management										
		Traffic Engineering Specialist	0012	0	0	1	1	0	0	1
		Traffic Lighting Manager	0012	1	1	1	1	1	1	1
		Program Total:		1	1	2	2	1	1	2
6325 Transportation Planning										
		Bikeways Program Coordinator	0012	1	1	0	0	0	0	0
		Transportation Coordinator	0012	0	0	1	1	1	1	1
		Transportation Planning Mgr	0012	0	0	1	1	1	1	1
		Program Total:		1	1	2	2	2	2	2

Schedule Six

Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Transportation - 632</u>										
6326	Traffic Studies									
	Assistant Traffic Engineer		0012	1	1	1	1	1	1	1
	Associate Traffic Engineer		0012	1	1	1	1	0	0	0
	Neighborhood Traffic Specialist		0012	0	0	0	0	1	1	0
	Sr. Traffic Engineer		0012	0	0	0	0	1	1	1
	Traffic Ed Program Manager		0012	0	1	1	1	0	0	1
	Traffic Engineering Specialist		0012	2	2	0	0	0	0	0
	Traffic Engineering Technician		0012	2	2	1	1	1	1	1
	Program Total:			6	7	4	4	4	4	4
6327	Traffic Design and Development									
	Assistant Traffic Engineer		0012	0	0	1	1	1	1	1
	SR. Traffic Engineering Spec		0012	0	0	1	1	1	1	1
	Traffic Engineering Technician		0012	0	0	1	1	1	1	1
	Program Total:			0	0	3	3	3	3	3
6350	Transportation Program Mgmt									
	Transportation Coordinator		0025	0	0	0	1	1	1	1
	Transportation Prgrm Admin		0025	0	0	0	1	1	1	1
	Program Total:			0	0	0	2	2	2	2
6351	Transportation Education									
	Transportation Coordinator		0025	0	0	0	1	1	1	1
6353	Dial-A-Ride									
	Dispatcher/Router		0025	0	0	0	4.75	4.75	4.75	4.75
	Management Assistant,Sr		0025	0	0	0	0	1	1	1
	Secretary		0025	0	0	0	1	1	1	1
	Secretary, Senior		0025	0	0	0	1	1	1	1
	Transit Administrator		0025	0	0	0	1	0	0	0
	Transit Coordinator		0025	0	0	0	1	1	1	1
	Transit Manager		0025	0	0	0	1	1	1	1
	Transit Operator		0025	0	0	0	19.5	21.5	21.5	21.5
	Transit Road Supervisor		0025	0	0	0	1	0	0	0
	Transit Supervisor		0025	0	0	0	2	3	3	3
	Program Total:			0	0	0	32.25	34.25	34.25	34.25
6357	Intelligent Transportation Sys									
	Intell Transp System Operator		0025	0	0	0	1	1	1	1
	Intelligent Trans Syst Tech		0025	0	0	0	1	1	1	1
	Intelligent Transp Systems Mgr		0025	0	0	0	1	1	1	1
	Traffic Signal Technician 2		0025	0	0	0	0	0	0	1
	Program Total:			0	0	0	3	3	3	4
6358	Traffic Mitigation									
	Associate Traffic Engineer		0025	0	0	0	1	1	1	1
Transportation Total:				60.25	65.25	65.25	78.25	80.25	80.25	81.25
<u>Utilities - 641</u>										
6222	Irrigation									
	Crewleader		0083	1	1	1	1	1	1	1

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
Utilities - 641										
6410	Utilities Administration									
	Account Specialist		0050	0	3	1	1	1	1	1
	Management Aide		0050	0	0	0	0	0	0	0
	Management Assistant, Senior		0050	1	1	1	1	1	1	2
	Office Support Supervisor		0050	1	1	0	0	0	0	0
	Secretary		0050	2	0	2	2	2	2	2
	Secretary, Senior		0050	0	0	1	1	1	1	1
	Superintendent of Utilities		0050	1	1	1	1	0	0	0
	Utilities Assistant Director		0050	0	0	0	0	1	1	1
	Utilities Director		0050	1	1	1	1	1	1	1
	Program Total:			6	7	7	7	7	7	8
6418	Utilities Information Mgmt.									
	PC Support Specialist 1		0050	0	1	1	1	1	1	1
	Utilities Network Engineer		0050	0	0	0	0	0	1	2
	Utilities Technology Manager		0050	0	0	0	0	0	0	1
	Utility Data Comm Manager		0050	0	1	1	1	1	1	0
	Utility Data Coordinator		0050	0	0	0	0	0	1	1
	Utility SCADA Planner		0050	0	0	2	2	1	1	0
	Water/Wastewater Plant Operator		0050	0	2	0	0	0	0	0
	Program Total:			0	4	4	4	3	5	5
6419	Public Service Representatives									
	Public Service Representative		0050	4	4	3	3	3	3	3
6420	Central System Control									
	Plant Operations Supervisor		0083	1	1	1	1	1	1	0
	Superintendent of Plant Operations		0083	1	1	1	1	0	0	0
	Superintendent of Water Treat		0083	0	0	0	0	1	1	1
	Utility Safety & Security Cord		0083	0	0	0	0	0	0	1
	Water Control Room Operator		0083	0	0	6	6	6	6	5
	Water Plant Operations Supervi		0083	0	0	0	0	0	0	1
	Water Plant Operator II		0083	0	0	0	0	1	1	1
	Water Plant Operator, Senior		0083	6	6	1	1	1	1	1
	Water/Wastewater Plant Operator		0083	1	2	1	1	0	0	0
	Program Total:			9	10	10	10	10	10	10
6421	Pyramid Peak Plant									
	Plant Instrument Tech Sr		0083	0	0	0	0	0	0	1
	Plant Instrument Technician 2		0083	1	1	1	1	1	1	0
	Plant Maintenance Mechanic, Sr		0083	1	1	1	1	1	1	1
	Water Plant Operator II		0083	0	0	0	0	0	0	4
	Water Plant Operator, Senior		0083	1	1	1	1	1	1	1
	Water/ Wastewater Plant Operator		0083	5	4	4	4	0	0	0
	Water/Wastwtr Plant Operator 2		0083	0	0	0	0	4	6	2
	Program Total:			8	7	7	7	7	9	9

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Utilities - 641</u>										
6422	Cholla Treatment Plant									
	Plant Instrument Technician 1		0083	0	0	0	0	0	0	0
	Plant Instrument Technician 2		0083	1	1	1	1	1	1	1
	Plant Maintenance Mechanic 1		0083	0	0	0	0	0	0	0
	Plant Maintenance Mechanic 2		0083	1	1	1	1	0	1	1
	Plant Operations Supervisor		0083	0	0	0	0	0	0	0
	Public Service Representative		0083	0	0	0	0	0	0	0
	Service Worker 2		0083	0	0	0	0	0	0	0
	Supt. of Plant Operations		0083	0	0	0	0	0	0	0
	Water Plant Operator II		0083	0	0	0	0	4	4	4
	Water Plant Operator, Senior		0083	1	1	1	1	1	1	1
	Water/Wastewater Plant Operator		0083	3	3	4	4	0	0	0
	Program Total:			6	6	7	7	6	7	7
6423	Major Maintenance									
	Plant Maintenance Supv		0083	1	1	1	1	0	0	0
	Plant Operations Supervisor		0083	0	0	0	0	1	1	1
	Water Plant Operator, Senior		0083	0	0	0	0	0	0	1
	Water Reclam Facility Supv		0083	0	0	0	0	0	0	1
	Program Total:			1	1	1	1	1	1	3
6425	Pretreatment Program									
	Pretreatment Inspector		0084	4	4	4	4	4	4	1
	Pretreatment Inspector, Sr		0084	0	0	0	0	0	0	3
	Pretreatment Officer		0084	1	1	1	1	1	1	1
	Program Total:			5	5	5	5	5	5	5
6426	Central System Maintenance									
	Plant Instrument Tech Sr		0083	0	0	1	1	1	1	1
	Plant Instrument Technician		0083	2	2	2	2	0	0	0
	Plant Instrument Technician 1		0083	0	0	0	0	1	1	1
	Plant Instrument Technician 2		0083	0	0	0	0	1	1	1
	Plant Maintenance Mechanic 1		0083	2	1	1	1	0	0	0
	Plant Maintenance Mechanic 2		0083	0	0	0	0	1	0	0
	Plant Maintenance Mechanic, Sr		0083	0	0	0	0	1	1	1
	Service Worker 2		0083	1	1	1	1	1	1	1
	Program Total:			5	4	5	5	6	5	5
6430	Arrowhead Reclamation Plant									
	Plant Instrument Tech Sr		0050	0	0	0	0	0	0	1
	Plant Instrument Technician 2		0050	1	1	1	2	1	1	0
	Plant Maintenance Mechanic 2		0050	1	1	1	1	1	1	1
	Plant Operations Supervisor		0050	1	1	1	1	1	1	0
	Pretreatment Officer		0050	0	0	0	0	0	0	0
	Sr Water Reclamation Fac. Oper		0050	0	0	0	0	0	0	1
	Supt of Utility Plt Ops		0050	0	0	0	0	1	0	0
	Utility System Technician 1		0050	0	0	1	0	0	0	0
	Wastewater Plant Operator, Sr		0050	1	1	1	1	1	1	0
	Water Reclam Facility Supv		0050	0	0	0	0	0	0	1
	Water Reclamation Fac. Oper II		0050	0	0	0	0	4	3	4
	Water/Wastewater Plant Operator		0050	6	3	4	5	0	0	0
	Program Total:			10	7	9	10	9	7	8

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
Utilities - 641										
6432	West Area Plant									
	Plant Instrument Tech Sr		0050	0	0	0	0	0	0	1
	Plant Instrument Technician 2		0050	0	1	1	1	1	1	1
	Plant Maintenance Mechanic 2		0050	0	1	1	1	0	0	0
	Plant Maintenance Mechanic, Sr		0050	0	0	0	0	1	1	1
	Sr Water Reclamation Fac. Oper		0050	1	1	5	1	1	1	1
	Superintendent of Wastewater		0050	0	0	0	0	1	1	0
	Water Reclamation Fac Op I		0050	0	0	0	0	1	3	2
	Water Reclamation Fac Oper II		0050	0	0	0	0	7	7	6
	Water Reclamation Supt		0050	0	0	0	0	0	0	1
	Water/Wastewater Plant Operator		0050	4	4	4	7	0	0	0
	Program Total:			5	7	11	10	12	14	13
6433	System Security									
	Utilities Security Manager		0050	0	0	0	0	0	1	1
6442	Water Distribution									
	Crewleader		0083	1	1	0	0	0	0	0
	Service Worker 2		0083	7	7	0	0	0	0	0
	Service Worker 3		0083	4	4	0	0	0	0	0
	Utilities Supervisor		0083	1	1	1	1	1	2	2
	Utility System Tech I		0083	0	0	7	7	7	15	15
	Utility System Tech, II		0083	0	0	4	4	4	8	8
	Utility System Technician, Sr.		0083	0	0	1	1	1	2	2
	Program Total:			13	13	13	13	13	27	27
6443	Meter Maintenance									
	Crewleader		0083	1	1	0	0	0	0	0
	Service Worker 2		0083	4	4	0	0	0	0	0
	Service Worker 3		0083	1	1	0	0	0	0	0
	Utilities Supervisor		0083	1	1	1	1	1	1	1
	Utility Locator		0083	2	2	2	2	3	3	3
	Utility System Tech I		0083	0	0	4	4	4	4	4
	Utility System Tech, II		0083	0	0	1	1	1	1	1
	Utility System Technician, Sr.		0083	0	0	1	1	1	1	1
	Program Total:			9	9	9	9	10	10	10
6444	Transmission Line Maintenance									
	Crewleader		0083	1	1	0	0	0	0	0
	PC Support Specialist 1		0083	1	0	0	0	0	0	0
	Service Worker 2		0083	6	6	0	0	0	0	0
	Service Worker 3		0083	4	4	0	0	0	0	0
	Utilities Supervisor		0083	1	1	1	1	1	0	0
	Utility System Tech I		0083	0	0	6	6	6	0	0
	Utility System Tech, II		0083	0	0	4	4	4	0	0
	Utility System Technician, Sr.		0083	0	0	1	1	1	0	0
	Program Total:			13	12	12	12	12	0	0

Schedule Six Authorized Staffing

Dept	Program Name	Position Title	Fund	'99-00	'00-01	'01-02	'02-03	'03-04	'04-05	'05-06
<u>Utilities - 641</u>										
6445	Wastewater Collection									
	Crewleader		0084	1	1	0	0	0	0	0
	PC Operator		0084	1	1	1	1	1	1	1
	Service Worker 2		0084	6	6	0	0	0	0	0
	Service Worker 3		0084	4	4	0	0	0	0	0
	Supt of Utility Dist/Collectn		0084	0	0	0	0	0	1	1
	Utilities Supervisor		0084	1	1	1	1	1	1	1
	Utility System Tech I		0084	0	0	6	6	6	6	8
	Utility System Tech, II		0084	0	0	4	4	3	3	4
	Utility System Technician, Sr.		0084	0	0	1	1	1	1	1
	Program Total:			13	13	13	13	12	13	16
6452	Customer Service - Field									
	Customer Service Field Specialist		0083	1	0	0	0	0	0	0
	Secretary		0083	1	0	0	0	0	0	0
	Utilities Supervisor		0083	1	1	1	1	1	1	1
	Water Service Rep, Lead		0083	1	2	2	2	2	2	2
	Water Service Representative		0083	12	12	12	12	12	12	12
	Program Total:			16	15	15	15	15	15	15
	Utilities Total:			124	125	132	132	132	140	146
<u>Info. Technology - 999</u>										
2312	Information Tech. - Utilities									
	Systems Analyst		0050	1	1	0	0	0	0	0
5110	CD Admin Support									
	Customer Assistance Representative		0001	2	2	0	0	0	0	0
	Office Manager		0001	1	1	0	0	0	0	0
	Secretary		0001	2	2	0	0	0	0	0
	Secretary, Senior		0001	2	2	0	0	0	0	0
	Program Total:			7	7	0	0	0	0	0
7664	Project Impact-FD									
	Management Assistant		0047	0	1	1	0	0	0	0
	Info. Technology Total:			8	9	1	0	0	0	0
	Grand Total			1,525.80	1,629.05	1,717.05	1,753.80	1,780.30	1,875.16	1,916.01

Schedule Seven

Long Term Debt Service Detail

		FY 2005-06			
Bond Description	Date of Issue	Principal	Interest	Other Fees	Total
Excise Tax Funded Debt					
Municipal Property Corp. Bonds	10/1/1999	\$1,465,000	\$304,450	\$2,280	\$1,771,730
MPC Bonds - Arena taxable	6/1/2003	100,000	5,302,342	9,000	5,411,342
MPC Bonds - Arena tax exempt	6/1/2003	-	2,230,706	9,000	2,239,706
MPC Bonds - Series 2004A	5/5/2004	1,220,000	433,038	3,000	1,656,038
AMFP Series 14	7/31/2002	-	259,763	-	259,763
AMFP Refunding Series 16	7/31/2003	-	340,750	-	340,750
Sub-Total Excise Tax Funded Debt		\$2,785,000	\$8,871,049	\$23,280	\$11,679,329
Property Tax Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	1,190,000	97,323	2,350	1,289,673
General Obligation Bonds-Series 1998	6/1/1998	1,335,000	191,735	2,340	1,529,075
General Obligation Bonds-Series 2000	6/1/2000	1,085,686	818,063	1,070	1,904,819
General Obligation Bonds-Series 2002	6/1/2002	2,570,000	1,451,813	12,060	4,033,873
General Obligation Bonds-Series 2003	4/1/2003	2,825,000	1,799,813	7,130	4,631,943
General Obligation Bonds-Series 2004	6/1/2004	1,910,000	1,401,350	2,000	3,313,350
General Obligation Bonds-Series 2005	6/1/2005	1,005,000	444,559	-	1,449,559
G.O. Bond Arbitrage (1)		-	-	310,000	310,000
Sub-Total Property Tax Funded Debt		\$11,920,686	\$6,204,656	\$336,950	\$18,462,292
Water & Sewer Revenue Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	5,000	273	-	5,273
General Obligation Bonds-Series 2003	4/1/2003	775,000	494,388	1,290	1,270,678
Subordinate Lien W&S Rev Bonds - Series 2003	12/16/2003	-	3,972,750	5,500	3,978,250
WIFA 1996	4/3/1996	822,417	26,202	4,500	853,119
Water & Sewer Revenue Bonds Series 2000	6/1/2000	5,390,000	1,612,388	7,010	7,009,398
WIFA 2001	8/1/2002	600,334	528,448	50,000	1,178,782
Sub-Total W/S Revenue Funded Debt		\$7,592,751	\$6,634,449	\$68,300	\$14,295,500
Street Revenue Bonds Debt Service (HURF)					
Highway User Revenue Bonds Series 2000	6/1/2000	1,345,000	395,831	650	1,741,481
HURF Revenue Bonds Refunding Series 2004	6/1/2004	530,000	456,350	-	986,350
		\$1,875,000	\$852,181	\$650	\$2,727,831
Landfill Revenue Funded Debt Service					
General Obligation Bonds-Series 2000	6/1/2000	179,314	35,308	-	214,622
Sub-Total Landfill Revenue Funded Debt		\$179,314	\$35,308	\$	\$214,622
Special Assessment Debt					
Improvement District Bonds District #73	8/1/1996	36,000	3,050	50	39,100
Sub-Total Special Assessment Debt		\$36,000	\$3,050	\$50	\$39,100
Total Debt Service Payments (All Funds)		\$24,388,751	\$22,600,693	\$429,230	\$47,418,674

(1) note, arbitrage is subject to change each year based on calc's performed by consultants.

Schedule Seven

Long Term Debt Service Detail

		FY 2006-07			
Bond Description	Date of Issue	Principal	Interest	Other Fees	Total
Excise Tax Funded Debt					
Municipal Property Corp. Bonds	10/1/1999	\$1,555,000	\$237,060	\$2,280	\$1,794,340
MPC Bonds - Arena taxable	6/1/2003	100,000	5,299,962	9,000	5,408,962
MPC Bonds - Arena tax exempt	6/1/2003	315,000	2,230,706	9,000	2,554,706
MPC Bonds - Series 2004A	5/5/2004	745,000	402,538	3,000	1,150,538
AMFP Series 14	7/31/2002	-	259,763	-	259,763
AMFP Refunding Series 16	7/31/2003	-	340,750	-	340,750
Sub-Total Excise Tax Funded Debt		\$2,715,000	\$8,770,779	\$23,280	\$11,509,059
Property Tax Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	585,000	32,468	2,350	619,818
General Obligation Bonds-Series 1998	6/1/1998	1,400,000	130,325	2,340	1,532,665
General Obligation Bonds-Series 2000	6/1/2000	1,145,764	763,779	1,070	1,910,613
General Obligation Bonds-Series 2002	6/1/2002	1,385,000	1,374,713	12,060	2,771,773
General Obligation Bonds-Series 2003	4/1/2003	2,880,000	1,736,250	7,130	4,623,380
General Obligation Bonds-Series 2004	6/1/2004	1,950,000	1,344,050	2,000	3,296,050
General Obligation Bonds-Series 2005	6/1/2005	1,065,000	383,228	-	1,448,228
G.O. Bond Arbitrage (1)		-	-	310,000	310,000
Sub-Total Property Tax Funded Debt		\$10,410,764	\$5,764,813	\$336,950	\$16,512,527
Water & Sewer Revenue Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	-	-	-	-
General Obligation Bonds-Series 2003	4/1/2003	790,000	476,950	1,290	1,268,240
Subordinate Lien W&S Rev Bonds - Series 2003	12/16/2003	-	3,972,750	5,500	3,978,250
WIFA 1996	4/3/1996	-	-	-	-
Water & Sewer Revenue Bonds Series 2000	6/1/2000	5,680,000	1,342,888	7,010	7,029,898
WIFA 2001	8/1/2002	623,051	505,731	50,000	1,178,782
Sub-Total W/S Revenue Funded Debt		\$7,093,051	\$6,298,319	\$63,800	\$13,455,170
Street Revenue Bonds Debt Service (HURF)					
Highway User Revenue Bonds Series 2000	6/1/2000	1,420,000	325,219	650	1,745,869
HURF Revenue Bonds Refunding Series 2004	6/1/2004	535,000	443,100	-	978,100
		\$1,955,000	\$768,319	\$650	\$2,723,969
Landfill Revenue Funded Debt Service					
General Obligation Bonds-Series 2000	6/1/2000	189,236	26,342	-	215,578
Sub-Total Landfill Revenue Funded Debt		\$189,236	\$26,342	\$	\$215,578
Special Assessment Debt					
Improvement District Bonds District #73	8/1/1996	39,000	1,043	50	40,093
Sub-Total Special Assessment Debt		\$39,000	\$1,043	\$50	\$40,093
Total Debt Service Payments (All Funds)		\$22,402,051	\$21,629,615	\$424,730	\$44,456,396

(1) note, arbitrage is subject to change each year based on calc's performed by consultants.

Schedule Seven

Long Term Debt Service Detail

		FY 2007-08			
Bond Description	Date of Issue	Principal	Interest	Other Fees	Total
Excise Tax Funded Debt					
Municipal Property Corp. Bonds	10/1/1999	\$1,645,000	\$163,975	\$2,280	\$1,811,255
MPC Bonds - Arena taxable	6/1/2003	105,000	5,297,172	9,000	5,411,172
MPC Bonds - Arena tax exempt	6/1/2003	920,000	2,222,832	9,000	3,151,832
MPC Bonds - Series 2004A	5/5/2004	100,000	387,638	3,000	490,638
AMFP Series 14	7/31/2002	-	259,763	-	259,763
AMFP Refunding Series 16	7/31/2003	-	340,750	-	340,750
Sub-Total Excise Tax Funded Debt		\$2,770,000	\$8,672,130	\$23,280	\$11,465,410
Property Tax Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	-	-	-	-
General Obligation Bonds-Series 1998	6/1/1998	1,465,000	65,925	2,340	1,533,265
General Obligation Bonds-Series 2000	6/1/2000	1,205,841	706,491	1,070	1,913,402
General Obligation Bonds-Series 2002	6/1/2002	1,430,000	1,329,700	12,060	2,771,760
General Obligation Bonds-Series 2003	4/1/2003	2,955,000	1,649,850	7,130	4,611,980
General Obligation Bonds-Series 2004	6/1/2004	2,005,000	1,285,550	2,000	3,292,550
General Obligation Bonds-Series 2005	6/1/2005	1,095,000	352,342	-	1,447,342
G.O. Bond Arbitrage (1)		-	-	310,000	310,000
Sub-Total Property Tax Funded Debt		\$10,155,841	\$5,389,858	\$334,600	\$15,880,299
Water & Sewer Revenue Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	-	-	-	-
General Obligation Bonds-Series 2003	4/1/2003	810,000	453,250	1,290	1,264,540
Subordinate Lien W&S Rev Bonds - Series 2003	12/16/2003	-	3,972,750	5,500	3,978,250
WIFA 1996	4/3/1996	-	-	-	-
Water & Sewer Revenue Bonds Series 2000	6/1/2000	5,985,000	1,058,888	7,010	7,050,898
WIFA 2001	8/1/2002	646,627	482,155	50,000	1,178,782
Sub-Total W/S Revenue Funded Debt		\$7,441,627	\$5,967,043	\$63,800	\$13,472,470
Street Revenue Bonds Debt Service (HURF)					
Highway User Revenue Bonds Series 2000	6/1/2000	1,495,000	250,669	650	1,746,319
HURF Revenue Bonds Refunding Series 2004	6/1/2004	550,000	427,050	-	977,050
		\$2,045,000	\$677,719	\$650	\$2,723,369
Landfill Revenue Funded Debt Service					
General Obligation Bonds-Series 2000	6/1/2000	199,159	16,880	-	216,039
Sub-Total Landfill Revenue Funded Debt		\$199,159	\$16,880	\$	\$216,039
Special Assessment Debt					
Improvement District Bonds District #73	8/1/1996	-	-	-	-
Sub-Total Special Assessment Debt		\$	\$	\$	\$
Total Debt Service Payments (All Funds)		\$22,611,627	\$20,723,630	\$422,330	\$43,757,587

(1) note, arbitrage is subject to change each year based on calc's performed by consultants.

Schedule Seven

Long Term Debt Service Detail

		FY 2008-09			
Bond Description	Date of Issue	Principal	Interest	Other Fees	Total
Excise Tax Funded Debt					
Municipal Property Corp. Bonds	10/1/1999	\$1,735,000	\$85,015	\$2,280	\$1,822,295
MPC Bonds - Arena taxable	6/1/2003	145,000	5,293,843	9,000	5,447,843
MPC Bonds - Arena tax exempt	6/1/2003	1,460,000	2,199,831	9,000	3,668,831
MPC Bonds - Series 2004A	5/5/2004	605,000	385,138	3,000	993,138
AMFP Series 14	7/31/2002	-	259,763	-	259,763
AMFP Refunding Series 16	7/31/2003	-	340,750	-	340,750
Sub-Total Excise Tax Funded Debt		\$3,945,000	\$8,564,340	\$23,280	\$12,532,620
Property Tax Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	-	-	-	-
General Obligation Bonds-Series 1998	6/1/1998	-	-	-	-
General Obligation Bonds-Series 2000	6/1/2000	1,353,173	644,993	1,070	1,999,236
General Obligation Bonds-Series 2002	6/1/2002	1,480,000	1,279,650	12,060	2,771,710
General Obligation Bonds-Series 2003	4/1/2003	3,035,000	1,561,200	7,130	4,603,330
General Obligation Bonds-Series 2004	6/1/2004	2,065,000	1,215,375	2,000	3,282,375
General Obligation Bonds-Series 2005	6/1/2005	1,130,000	317,850	-	1,447,850
G.O. Bond Arbitrage (1)		-	-	-	-
Sub-Total Property Tax Funded Debt		\$9,063,173	\$5,019,068	\$22,260	\$14,104,501
Water & Sewer Revenue Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	-	-	-	-
General Obligation Bonds-Series 2003	4/1/2003	835,000	428,950	-	1,263,950
Subordinate Lien W&S Rev Bonds - Series 2003	12/16/2003	-	3,972,750	5,500	3,978,250
WIFA 1996	4/3/1996	-	-	-	-
Water & Sewer Revenue Bonds Series 2000	6/1/2000	6,310,000	729,712	7,010	7,046,722
WIFA 2001	8/1/2002	671,096	457,686	50,000	1,178,782
Sub-Total W/S Revenue Funded Debt		\$7,816,096	\$5,589,098	\$62,510	\$13,467,704
Street Revenue Bonds Debt Service (HURF)					
Highway User Revenue Bonds Series 2000	6/1/2000	1,575,000	172,181	650	1,747,831
HURF Revenue Bonds Refunding Series 2004	6/1/2004	570,000	410,550	-	980,550
		\$2,145,000	\$582,731	\$650	\$2,728,381
Landfill Revenue Funded Debt Service					
General Obligation Bonds-Series 2000	6/1/2000	131,827	6,723		138,550
Sub-Total Landfill Revenue Funded Debt		\$131,827	\$6,723	\$ -	\$138,550
Special Assessment Debt					
Improvement District Bonds District #73	8/1/1996	-	-	-	-
Sub-Total Special Assessment Debt		\$ -	\$ -	\$ -	\$ -
Total Debt Service Payments (All Funds)		\$23,101,096	\$19,761,960	\$108,700	\$42,971,756

(1) note, arbitrage is subject to change each year based on calc's performed by consultants.

Schedule Seven

Long Term Debt Service Detail

		FY 2010 through FY 2034			
Bond Description	Date of Issue	Principal	Interest	Other Fees	Total
Excise Tax Funded Debt					
Municipal Property Corp. Bonds	10/1/1999	\$ -	\$ -	\$ -	\$ -
MPC Bonds - Arena taxable	6/1/2003	96,590,000	89,546,660	-	186,136,660
MPC Bonds - Arena tax exempt	6/1/2003	47,245,000	31,227,625	-	78,472,625
MPC Bonds - Series 2004A	5/5/2004	7,710,000	1,251,000	-	8,961,000
AMFP Series 14	7/31/2002	5,055,000	5,859,731	-	10,914,731
AMFP Refunding Series 16	7/31/2003	7,250,000	8,348,375	-	15,598,375
Sub-Total Excise Tax Funded Debt		\$163,850,000	\$136,233,391	\$ -	\$300,083,391
Property Tax Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	-	-	-	-
General Obligation Bonds-Series 1998	6/1/1998	-	-	-	-
General Obligation Bonds-Series 2000	6/1/2000	10,820,000	2,121,883	-	12,941,883
General Obligation Bonds-Series 2002	6/1/2002	26,260,000	9,657,388	-	35,917,388
General Obligation Bonds-Series 2003	4/1/2003	33,345,000	7,428,750	-	40,773,750
General Obligation Bonds-Series 2004	6/1/2004	26,340,000	6,938,588	-	33,278,588
General Obligation Bonds-Series 2005	6/1/2005	7,665,000	1,033,120	-	8,698,120
G.O. Bond Arbitrage (1)		-	-	-	-
Sub-Total Property Tax Funded Debt		\$104,430,000	\$27,179,729	\$ -	\$131,609,729
Water & Sewer Revenue Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	-	-	-	-
General Obligation Bonds-Series 2003	4/1/2003	9,160,000	2,040,800	-	11,200,800
Subordinate Lien W&S Rev Bonds - Series 2003	12/16/2003	80,000,000	48,940,250	111,000	129,051,250
WIFA 1996	4/3/1996	-	-	-	-
Water & Sewer Revenue Bonds Series 2000	6/1/2000	6,655,000	382,663	-	7,037,663
WIFA 2001	8/1/2002	11,424,212	3,249,956	-	14,674,168
Sub-Total W/S Revenue Funded Debt		\$107,239,212	\$54,613,669	\$ 111,000	\$161,963,881
Street Revenue Bonds Debt Service (HURF)					
Highway User Revenue Bonds Series 2000	6/1/2000	1,665,000	89,494	-	1,754,494
HURF Revenue Bonds Refunding Series 2004	6/1/2004	10,510,000	1,364,256	-	11,874,256
		\$12,175,000	\$1,453,750	\$ -	\$13,628,750
Landfill Revenue Funded Debt Service					
General Obligation Bonds-Series 2000	6/1/2000	-	-	-	-
Sub-Total Landfill Revenue Funded Debt		\$ -	\$ -	\$ -	\$ -
Special Assessment Debt					
Improvement District Bonds District #73	8/1/1996	-	-	-	-
Sub-Total Special Assessment Debt		\$ -	\$ -	\$ -	\$ -
Total Debt Service Payments (All Funds)		\$387,694,212	\$219,480,539	\$111,000	\$607,285,751

(1) note, arbitrage is subject to change each year based on calc's performed by consultants.

Schedule Seven

Long Term Debt Service Detail

		Grand Totals			
Bond Description	Date of Issue	Principal	Interest	Other Fees	Total
Excise Tax Funded Debt					
Municipal Property Corp. Bonds	10/1/1999	\$6,400,000	\$790,500	\$9,120	\$7,199,620
MPC Bonds - Arena taxable	6/1/2003	97,040,000	110,739,979	36,000	207,815,979
MPC Bonds - Arena tax exempt	6/1/2003	49,940,000	40,111,700	36,000	90,087,700
MPC Bonds - Series 2004A	5/5/2004	10,380,000	2,859,352	12,000	13,251,352
AMFP Series 14	7/31/2002	5,055,000	6,898,783	-	11,953,783
AMFP Refunding Series 16	7/31/2003	7,250,000	9,711,375	-	16,961,375
Sub-Total Excise Tax Funded Debt		\$176,065,000	\$171,111,689	\$93,120	\$347,269,809
Property Tax Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	1,775,000	129,791	4,700	1,909,491
General Obligation Bonds-Series 1998	6/1/1998	4,200,000	387,985	7,020	4,595,005
General Obligation Bonds-Series 2000	6/1/2000	15,610,464	5,055,209	4,280	20,669,953
General Obligation Bonds-Series 2002	6/1/2002	33,125,000	15,093,264	48,240	48,266,504
General Obligation Bonds-Series 2003	4/1/2003	45,040,000	14,175,863	28,520	59,244,383
General Obligation Bonds-Series 2004	6/1/2004	34,270,000	12,184,913	8,000	46,462,913
General Obligation Bonds-Series 2005	6/1/2005	11,960,000	2,531,099	-	14,491,099
G.O. Bond Arbitrage (1)		-	-	930,000	930,000
Sub-Total Property Tax Funded Debt		\$145,980,464	\$49,558,124	\$1,030,760	\$196,569,348
Water & Sewer Revenue Funded Debt					
General Obligation Bonds-Series 1993	3/15/1993	5,000	273	-	5,273
General Obligation Bonds-Series 2003	4/1/2003	12,370,000	3,894,338	3,870	16,268,208
Subordinate Lien W&S Rev Bonds - Series 2003	12/16/2003	80,000,000	64,831,250	133,000	144,964,250
WIFA 1996	4/3/1996	822,417	26,202	4,500	853,119
Water & Sewer Revenue Bonds Series 2000	6/1/2000	30,020,000	5,126,539	28,040	35,174,579
WIFA 2001	8/1/2002	13,965,320	5,223,976	200,000	19,389,296
Sub-Total W/S Revenue Funded Debt		\$137,182,737	\$79,102,578	\$369,410	\$216,654,725
Street Revenue Bonds Debt Service (HURF)					
Highway User Revenue Bonds Series 2000	6/1/2000	7,500,000	1,233,394	2,600	8,735,994
HURF Revenue Bonds Refunding Series 2004	6/1/2004	12,695,000	3,101,306	-	15,796,306
		\$20,195,000	\$4,334,700	\$2,600	\$24,532,300
Landfill Revenue Funded Debt Service					
General Obligation Bonds-Series 2000	6/1/2000	699,536	85,253	-	784,789
Sub-Total Landfill Revenue Funded Debt		\$699,536	\$85,253	\$	\$784,789
Special Assessment Debt					
Improvement District Bonds District #73	8/1/1996	75,000	4,093	100	79,193
Sub-Total Special Assessment Debt		\$75,000	\$4,093	\$100	\$79,193
Total Debt Service Payments (All Funds)		\$480,197,737	\$304,196,437	\$1,495,990	\$785,890,164

(1) note, arbitrage is subject to change each year based on calc's performed by consultants.

Schedule Eight
Scheduled Lease Payments

Lease Desc. & Account*	2005-06	2006-07	2007-08	2008-09	2009-10	Beyond 10

Northern Crossing **

01-2490-7812	1,611,111	1,611,111	1,611,111	1,611,111	1,611,111	4,833,334
01-2490-7813	841,806	890,139	753,195	616,250	479,306	616,250
Total	2,452,917	2,501,250	2,364,306	2,227,361	2,090,417	5,449,584

Remodeling Office Space - '00 LaSalle Lease

01-2490-7812	172,730	183,001	193,883	205,412	217,626	113,619
01-2490-7813	43,627	36,301	28,540	20,317	11,605	2,374
Total	216,357	219,302	222,423	225,728	229,231	115,993

Sine Furniture - '00 LaSalle Lease

01-2490-7812	20,575	-	-	-	-	-
01-2490-7813	415	-	-	-	-	-
Total	20,990	-	-	-	-	-

Sound Walls - '00 LaSalle Lease

01-2490-7812	192,485	203,930	216,057	228,904	242,516	126,613
01-2490-7813	48,617	40,453	31,804	22,640	12,932	2,646
Total	241,102	244,383	247,861	251,544	255,448	129,259

Fire Trucks & Equipment - '03 BofA Lease

01-3330-7812	52,257	53,633	55,046	56,496	57,985	29,643
01-3330-7813	7,645	6,269	4,856	3,406	1,917	389
Total	59,902	59,902	59,902	59,902	59,902	30,032

Phone/Alarm System- Sahuaro Ranch -'00 LaSalle Lease

01-6226-7812	14,978	-	-	-	-	-
01-6226-7813	302	-	-	-	-	-
Total	15,280	-	-	-	-	-

Bank of America Loans

01-2490-7812	735,214	757,279	281,413	99,555		-
01-2490-7813	141,840	78,209	22,867	1,685		-
Total	877,054	835,488	304,280	101,240	-	-

Konica 7155 Copier - '03 BofA Lease

01-2220-7812	1,623	1,663	1,704	1,747	889	-
01-2220-7813	178	138	97	54	11	-
Total	1,801	1,801	1,801	1,801	900	-

Hickman - '03 BofA Lease

01-2490-7812	-	-	-	-	628,000	6,800,000
01-2490-7813	445,680	557,100	557,100	557,100	557,100	870,000
Total	445,680	557,100	557,100	557,100	1,185,100	7,670,000

Motorola - '03 BofA Lease

01-2490-7812	250,000	500,000	1,000,000	1,000,000	372,000	-
01-2490-7813	187,320	215,400	177,900	102,900	27,900	-
Total	437,320	715,400	1,177,900	1,102,900	399,900	-

* Account 7812 (principal) and account 7813 (interest)

** Variable Rate Lease

Schedule Eight
Scheduled Lease Payments

Lease Desc. & Account*	2005-06	2006-07	2007-08	2008-09	2009-10	Beyond 10

Copier - '04 BancOne Lease

01-1910-7812	1,734	1,788	1,845	1,903	974	-
01-1910-7813	244	190	133	75	15	-
Total	1,978	1,978	1,978	1,978	989	-

General Fund (01) Total: 4,770,381 5,136,604 4,937,551 4,529,554 4,221,887 13,394,868

Environmental Sweeper - '00 LaSalle Lease

12-6233-7812	29,274	31,015	32,859	34,813	36,883	19,256
12-6233-7813	7,394	6,152	4,837	3,443	1,967	402
Total	36,668	37,167	37,696	38,256	38,850	19,658

Streets Fund (12) Total: 36,668 37,167 37,696 38,256 38,850 19,658

Airport Sweeper - '00 LaSalle Lease

15-4310-7812	11,439	-	-	-	-	-
15-4310-7813	231	-	-	-	-	-
Total	11,670	-	-	-	-	-

Airport Fund (15) Total: 11,670 - - - - -

Water Quality GC/MS and ECD Instruments - '02 BofA Lease

50-6429-7812	24,475	25,420	-	-	-	-
50-6429-7813	1,662	717	-	-	-	-
Total	26,137	26,137	-	-	-	-

Wtr/Swr Fund (50) Total: 26,137 26,137 - - - -

Landfill Trash Compactors, Contingency- '00 LaSalle Lease

55-6235-7812	180,937	-	-	-	-	-
55-6235-7813	6,824	-	-	-	-	-
Total	187,761	-	-	-	-	-

Water Pull Tractor - '02 BofA Lease

55-6235-7812	71,130	73,876	-	-	-	-
55-6235-7813	4,831	2,109	-	-	-	-
Total	75,961	75,985	-	-	-	-

Recycling Containers - '00 LaSalle Lease

55-6273-7812	420,138	89,492	-	-	-	-
55-6273-7813	15,846	1,526	-	-	-	-
Total	435,984	91,018	-	-	-	-

Landfill Fund (55) Total: 699,706 167,003 - - - -

* Account 7812 (principal) and account 7813 (interest)

** Variable Rate Lease

Schedule Eight

Scheduled Lease Payments

Lease Desc. & Account*	2005-06	2006-07	2007-08	2008-09	2009-10	Beyond 10

Frontloader Refuse Truck - '04 BancOne Lease

57-6271-7812	30,343	31,298	32,284	33,301	17,042	
57-6271-7813	4,273	3,317	2,332	1,315	266	-
Total	34,616	34,616	34,616	34,616	17,308	-

Sanitation Frontloaders - '00 LaSalle Lease

57-6271-7812	91,405	36,170	-	-	-	-
57-6271-7813	3,447	332	-	-	-	-
Total	94,852	36,502	-	-	-	-

Sideloader Truck - 04 BancOne Lease

57-6272-7812	31,556	32,550	33,575	34,633	17,723	-
57-6272-7813	4,444	3,450	2,425	1,368	277	-
Total	36,000	36,000	36,000	36,000	18,000	-

Sanitation Loaders, Water Tanker, Containers - '00 LaSalle Lease

57-6272-7812	204,723	57,819	-	-	-	-
57-6272-7813	7,721	744	-	-	-	-
Total	212,444	58,563	-	-	-	-

Sanitation Trucks & Eqt. (5) - '02 BofA Lease

57-6272-7812	164,103	170,438	-	-	-	-
57-6272-7813	11,145	4,866	-	-	-	-
Total	175,248	175,304	-	-	-	-

Stakebed Truck - '02 BofA Lease

57-6272-7812	7,642	7,937	-	-	-	-
57-6272-7813	519	224	-	-	-	-
Total	8,161	8,161	-	-	-	-

Sideloader Refuse Trucks - '03 BofA Lease

57-6272-7812	117,158	119,856	122,616	62,363		-
57-6272-7813	8,996	6,298	3,538	714		-
Total	126,154	126,154	126,155	63,077	-	-

Sanitation Rearloader - '02 BofA Lease

57-6272-7812	18,598	19,316	-	-	-	-
57-6272-7813	1,263	545	-	-	-	-
Total	19,861	19,861	-	-	-	-

Rearloader Trucks (2) - '04 BancOne Lease

57-6280-7812	51,669	53,297	54,975	56,706	29,019	
57-6280-7813	7,277	5,649	3,971	2,240	454	
Total	58,946	58,946	58,946	58,946	29,473	-

* Account 7812 (principal) and account 7813 (interest)

** Variable Rate Lease

Schedule Eight
Scheduled Lease Payments

Lease Desc. & Account*	2005-06	2006-07	2007-08	2008-09	2009-10	Beyond 10

Rearloader Sanitation Truck - '03 BofA Lease

57-6280-7812	21,945	22,450	22,967	11,681		-
57-6280-7813	1,685	1,180	663	134		-
Total	23,630	23,630	23,630	11,815	-	-

Sanitation Fund (57) Total: 789,914 577,737 279,347 204,455 64,782 -

Library Copier- Keybank Lease

75-4512-7812	72,940	75,806	78,784	61,113		-
75-4512-7813	9,860	6,994	4,016	987		-
Total	82,800	82,800	82,800	62,100	-	-

Library Copier- Kansas State Bank

75-4512-7812	4,803	5,114	5,445	2,808		-
75-4512-7813	1,177	866	535	182		-
Total	5,980	5,980	5,980	2,990	-	-

Library Fund (75) Total: 88,780 88,780 88,780 65,090 - -

Larry Miller Land Purchase

97-9422-7812	540,000	540,000	540,000	540,000	540,000	-
97-9422-7813	45,360	36,288	27,216	18,144	9,072	-
Total	585,360	576,288	567,216	558,144	549,072	-

DIF -Gen Gov't (97) Total: 585,360 576,288 567,216 558,144 549,072 -

Grand Total: 7,008,616 6,609,717 5,910,590 5,395,499 4,874,590 13,414,526

* Account 7812 (principal) and account 7813 (interest)

** Variable Rate Lease

Schedule Nine

Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, vehicle and technology replacement programs and telephone fund. The rates are approved by the Budget Office based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Department during the fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement*	Technology Replacement*	Telephone
General Fund						
	<u>Mayor</u>					
	Office of the Mayor	\$2,175	\$131		\$2,682	\$3,034
	<u>Council Office</u>					
	Barrel District					\$946
	Cactus District					\$1,767
	Cholla District					\$1,559
	Council Office	\$6,633	\$426		\$10,698	\$2,310
	Ocotillo District					\$3,076
	Sahuaro District					\$1,545
	Yucca District					\$946
	<u>City Clerk</u>					
	City Clerk	\$2,253	\$131		\$2,967	\$2,630
	Elections	\$307	\$169		\$1,215	
	Records Management	\$1,183	\$65		\$30,576	
	<u>City Manager</u>					
	City Manager	\$22,723	\$282		\$5,484	\$4,746
	<u>City Auditor</u>					
	City Auditor	\$2,233	\$79		\$3,162	\$1,085
	<u>Intergovt. Programs</u>					
	Intergovernmental Programs	\$2,814	\$98		\$3,348	\$1,451
	<u>City Court</u>					
	City Court	\$24,139	\$32,907	\$2,601	\$11,709	\$11,453
	<u>City Attorney</u>					
	City Attorney	\$13,903	\$1,752	\$930	\$12,615	\$6,805
	<u>Marketing and Comm.</u>					
	Cable Communications	\$3,615	\$1,323	\$3,901	\$78,720	\$3,284
	City-Wide Special Events	\$5,555	\$881		\$2,976	\$821
	Marketing	\$5,475	\$1,717	\$551	\$6,678	\$5,553
	Special Events Prod. Support	\$220				
	Tourism	\$1,734	\$607		\$2,661	\$4,342
	<u>Comm. Action Program</u>					
	CAP Local Match	\$64		\$2,091	\$1,374	\$2,950
	<u>Human Resources</u>					
	Compensation	\$2,346	\$295		\$1,530	
	Employee Benefits	\$2,679	\$755		\$1,827	
	Employee Relations	\$1,747	\$98		\$6,492	
	Employment and Staffing	\$2,742	\$804		\$3,444	
	Human Resources Admin.	\$20,704	\$535		\$3,963	\$7,251
	Organizational Development	\$1,555	\$33			
	Risk Management/Safety	\$2,577	\$141	\$3,780	\$5,550	

* Departments within the following funds will contribute at a reduced/discounted rate into the Vehicle or Technology Replacement funds during FY 2006: General Fund, Civic Center Fund, Streets Fund, Airport Fund and General Services Fund.

Schedule Nine

Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, vehicle and technology replacement programs and telephone fund. The rates are approved by the Budget Office based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Department during the fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement*	Technology Replacement*	Telephone
<u>Special Projects Adm</u>						
	Spec. Projects Admin	\$778	\$192		\$3,684	\$1,183
<u>Finance</u>						
	Accounting Services	\$8,488	\$629			
	Finance Administration	\$3,749	\$179		\$14,304	\$5,984
	License/Collection	\$6,470	\$282	\$1,192	\$11,832	\$1,573
	Regulatory & Communication	\$517	\$33			
<u>Info. Technology</u>						
	Information Technology	\$17,424	\$12,288	\$2,188	\$349,647	\$22,155
<u>Management & Budget</u>						
	Budget & Research	\$3,876	\$357		\$5,490	\$2,101
	Grants Administration	\$597	\$73		\$384	\$463
<u>Non-Departmental</u>						
	Non-Dept - Fund 01	\$7,993				
<u>Purchasing/Warehouse</u>						
	Purchasing	\$2,882	\$164		\$4,410	\$1,350
	Warehouse	\$3,310	\$7,426	\$4,740	\$3,345	\$1,155
<u>Police Department</u>						
	Police Administration	\$888,744	\$334,264	\$420,468	\$4,752	\$25,954
	Police Support Services				\$267,987	\$138,498
<u>Fire Department</u>						
	Ambulance Services					\$1,008
	Arena - Fire Event Staffing		\$33			
	Emergency Operations Center				\$1,902	\$5,761
	Fire Administration	\$138,664	\$2,306		\$8,994	\$95,483
	Fire Community Relations				\$540	
	Fire Emergency Services		\$224,882	\$5,400	\$1,086	
	Fire Marshal's Office		\$1,977	\$2,463	\$4,902	
	Fire Medical Services & Health		\$823	\$20,000	\$1,425	
	Fire Special Operations		\$823		\$689	
	Fire Support Services		\$1,123	\$238,060	\$16,500	
	Fire Training		\$411		\$1,032	
	Westgate-Fire Marshal's Office		\$377			
<u>Comm Info & Svcs Adm</u>						
	Comm Info & Services Admin	\$1,360	\$65			\$139
<u>Parks & Recreation</u>						
	Adult Center		\$5,973			
	Aquatics		\$3,969			
	Audio/Visual		\$312		\$33,425	
	Central District Recreation		\$5,382			\$5,066
	Elsie McCarthy Pk. Maintenance	\$142	\$197			

* Departments within the following funds will contribute at a reduced/discounted rate into the Vehicle or Technology Replacement funds during FY 2006: General Fund, Civic Center Fund, Streets Fund, Airport Fund and General Services Fund.

Schedule Nine

Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, vehicle and technology replacement programs and telephone fund. The rates are approved by the Budget Office based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Department during the fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement*	Technology Replacement*	Telephone
<u>Parks & Recreation</u>						
	Foothills Rec	\$817			\$3,000	
	Glendale Community Center		\$370	\$1,137		
	Marketing - Parks & Rec		\$143			
	North District Recreation		\$2,503			
	Park Irrigation	\$2,270	\$1,479			
	Park Rangers	\$2,268	\$979			
	Parks & Recreation Admin.		\$410		\$2,850	
	Parks Central District	\$11,975	\$8,732	\$7,569	\$1,029	
	Parks North District	\$9,747	\$5,245	\$848	\$2,292	
	Parks Special Operations	\$21,112	\$7,166	\$53,278	\$3,021	
	Pool Maintenance	\$1,656	\$954			\$3,757
	Recreation Special Operations		\$844			
	Recreation Support Services	\$36,661	\$726	\$6,182	\$34,638	\$40,525
<u>Comm. Partnerships</u>						
	Community Partnerships	\$2,508	\$484	\$498	\$3,420	\$1,322
	Community Volunteer Program	\$540	\$189	\$854	\$384	\$348
	Neighborhood Revitalization	\$1,437	\$3,134	\$1,725	\$7,452	\$2,700
<u>Library</u>						
	Arts Commission	\$303	\$10		\$1,215	\$8,517
	Library	\$50,735	\$14,709	\$2,879	\$92,103	\$50,865
<u>Community Dev Admin</u>						
	CD Deputy City Manager	\$2,480	\$131		\$1,308	\$237
<u>Building Safety</u>						
	Building Safety	\$47,359	\$6,491	\$6,807	\$18,540	\$7,571
	Development Services Center	\$5,450	\$1,535		\$6,369	\$6,930
	Westgate-Bldg Safety Rvw/Insp.	\$3,926	\$1,132			
<u>Planning</u>						
	Current Planning	\$3,871	\$229		\$2,787	\$946
	Long-Range Planning & Research	\$1,850	\$98		\$2,772	\$362
	Planning Administration	\$12,362	\$164	\$1,064	\$5,856	\$1,879
	Zoning Admin & Tech. Asst.	\$2,227	\$131		\$1,638	\$598
<u>Economic Development</u>						
	Economic Development	\$5,347	\$697		\$5,067	\$2,575
<u>Code Compliance</u>						
	Code Compliance	\$9,012	\$2,561	\$16,409	\$16,074	\$4,385
<u>Public Works Admin.</u>						
	Public Works Administration	\$875	\$33		\$765	\$1,183
<u>Field Operations</u>						
	Cemetery	\$1,942	\$567	\$3,261	\$765	\$3,396
	Custodial Services	\$10,646	\$10,804	\$6,896	\$2,223	

* Departments within the following funds will contribute at a reduced/discounted rate into the Vehicle or Technology Replacement funds during FY 2006: General Fund, Civic Center Fund, Streets Fund, Airport Fund and General Services Fund.

Schedule Nine Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, vehicle and technology replacement programs and telephone fund. The rates are approved by the Budget Office based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Department during the fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement*	Technology Replacement*	Telephone
<u>Field Operations</u>						
	Facilities Management	\$32,074	\$15,405	\$26,247	\$4,848	\$20,043
	Field Operations Admin.	\$6,713	\$795		\$9,942	\$18,996
	Graffiti Removal	\$1,148	\$416	\$3,075		
	Manistee Ranch Maintenance	\$40				
<u>Engineering</u>						
	CIP Administration		\$418	\$8,539	\$4,902	
	CIP Construction		\$1,382	\$2,548	\$2,184	
	CIP Design		\$599		\$6,549	
	Construction Inspection		\$1,458	\$10,877	\$4,686	
	Engineering Administration	\$33,474	\$138		\$5,142	\$6,861
	Land Development Division		\$131		\$834	
	Mapping & Records		\$787	\$699	\$3,111	
	Materials Testing		\$566	\$2,921	\$900	\$2,950
	Property Management		\$65		\$7,128	
	Special Projects Admin.				\$3,189	
	Utility Inspection		\$377		\$1,113	\$371
<u>Total - General Fund</u>		<u>\$1,537,195</u>	<u>\$742,956</u>	<u>\$872,678</u>	<u>\$1,206,097</u>	<u>\$562,744</u>
Police Spec. Rev.						
<u>Police Department</u>						
	Patrol - Special Revenue Fund	\$37,230	\$33,470	\$108,325		
<u>Total - Police Spec. Rev.</u>		<u>\$37,230</u>	<u>\$33,470</u>	<u>\$108,325</u>		
Fire Spec. Revenue						
<u>Fire Department</u>						
	Fire - Special Revenue Fund	\$8,535	\$14,019			
<u>Total - Fire Spec. Revenue</u>		<u>\$8,535</u>	<u>\$14,019</u>			
Civic Center						
<u>Civic Center</u>						
	Civic Center	\$5,188	\$2,377		\$6,399	\$4,926
<u>Total - Civic Center</u>		<u>\$5,188</u>	<u>\$2,377</u>		<u>\$6,399</u>	<u>\$4,926</u>
Streets						
<u>Field Operations</u>						
	Right-of-Way Maintenance	\$22,588	\$14,584	\$39,952	\$765	
	Street Cleaning	\$8,559	\$4,393	\$63,653		
	Street Maintenance	\$48,823	\$39,601	\$120,676	\$8,010	

* Departments within the following funds will contribute at a reduced/discounted rate into the Vehicle or Technology Replacement funds during FY 2006: General Fund, Civic Center Fund, Streets Fund, Airport Fund and General Services Fund.

Schedule Nine Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, vehicle and technology replacement programs and telephone fund. The rates are approved by the Budget Office based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Department during the fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement*	Technology Replacement*	Telephone
<u>Transportation</u>						
	Signs & Markings	\$8,938	\$9,712	\$16,310	\$1,137	
	Streetlight Management	\$27,585	\$189	\$921		
	Traffic Admin. & Engineering	\$23,315	\$131	\$677	\$12,828	\$11,996
	Traffic Design and Development	\$2,126	\$254			
	Traffic Signals	\$19,545	\$2,455	\$11,944	\$3,885	
	Traffic Studies	\$3,108	\$316	\$1,072	\$1,974	
	Transportation Planning	\$1,409	\$285		\$1,863	
<u>Total - Streets</u>		<u>\$165,996</u>	<u>\$71,920</u>	<u>\$255,205</u>	<u>\$30,462</u>	<u>\$11,996</u>
Airport						
<u>Transportation</u>						
	Airport Operations	\$22,732	\$631	\$2,917	\$1,935	\$15,016
<u>Total - Airport</u>		<u>\$22,732</u>	<u>\$631</u>	<u>\$2,917</u>	<u>\$1,935</u>	<u>\$15,016</u>
General Services						
<u>Field Operations</u>						
	Equipment Management	\$35,493	\$25,530	\$4,294	\$8,391	\$2,268
	Fuel Services		\$145	\$997		
<u>Total - General Services</u>		<u>\$35,493</u>	<u>\$25,675</u>	<u>\$5,291</u>	<u>\$8,391</u>	<u>\$2,268</u>
Housing						
<u>Comm. Partnerships</u>						
	Community Housing & Revit.	\$23,073	\$6,611	\$11,681	\$13,453	
<u>Total - Housing</u>		<u>\$23,073</u>	<u>\$6,611</u>	<u>\$11,681</u>	<u>\$13,453</u>	
Transportation						
<u>Engineering</u>						
	Transp. Engineering Program		\$33		\$794	
<u>Transportation</u>						
	Dial-A-Ride	\$71,321	\$23,844		\$1,545	\$18,245
	Fixed Route		\$936			
	Intelligent Transportation Sys		\$612	\$1,267	\$4,968	\$4,105
	Traffic Mitigation		\$33			
	Transportation Education		\$140		\$3,076	
	Transportation Program Mgmt		\$221		\$975	
<u>Total - Transportation</u>		<u>\$71,321</u>	<u>\$25,819</u>	<u>\$1,267</u>	<u>\$11,358</u>	<u>\$22,350</u>

* Departments within the following funds will contribute at a reduced/discounted rate into the Vehicle or Technology Replacement funds during FY 2006: General Fund, Civic Center Fund, Streets Fund, Airport Fund and General Services Fund.

Schedule Nine Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, vehicle and technology replacement programs and telephone fund. The rates are approved by the Budget Office based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Department during the fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement*	Technology Replacement*	Telephone
Telephone						
	<u>Info. Technology</u>					
	Telephones	\$1,356	\$33			
	<u>Total - Telephone</u>	<u>\$1,356</u>	<u>\$33</u>			
Water/Sewer Fund						
	<u>Env. Resources</u>					
	Environmental Resources		\$599			\$765
	Water Quality		\$2,709	\$7,040		\$501
	<u>Finance</u>					
	Customer Service Office		\$1,514	\$1,149	\$510	\$21,418
	<u>Utilities</u>					
	Arrowhead Reclamation Plant		\$2,788	\$6,109		
	Public Service Representatives		\$3,215	\$9,368		
	System Security		\$189			
	Utilities Administration	\$380,834	\$1,419	\$6,488		\$112,682
	Utilities Information Mgmt.		\$1,817	\$4,499	\$282,561	
	West Area Plant		\$6,408	\$9,970		
	<u>Total - Water/Sewer Fund</u>	<u>\$380,834</u>	<u>\$20,658</u>	<u>\$44,623</u>	<u>\$283,071</u>	<u>\$135,366</u>
Landfill Fund						
	<u>Field Operations</u>					
	Landfill	\$63,307	\$18,791		\$10,194	\$7,376
	MRF Operations		\$7,455		\$12,533	\$4,425
	Recycling		\$5,723		\$3,284	\$2,950
	Solid Waste Admin		\$2,545		\$6,216	\$1,531
	<u>Total - Landfill Fund</u>	<u>\$63,307</u>	<u>\$34,514</u>		<u>\$32,227</u>	<u>\$16,282</u>
Sanitation Fund						
	<u>Field Operations</u>					
	Curb Service	\$93,702	\$45,251		\$1,530	\$3,590
	Loose Trash Service	\$18,088	\$15,603		\$2,148	
	Sanitation Frontload	\$85,317	\$22,428		\$2,040	\$5,928
	Sanitation Roll-off	\$6,450	\$3,304			
	<u>Total - Sanitation Fund</u>	<u>\$203,557</u>	<u>\$86,586</u>		<u>\$5,718</u>	<u>\$9,518</u>
Arts Commission						
	<u>Library</u>					
	Arts Maintenance		\$1,210		\$1,020	

* Departments within the following funds will contribute at a reduced/discounted rate into the Vehicle or Technology Replacement funds during FY 2006: General Fund, Civic Center Fund, Streets Fund, Airport Fund and General Services Fund.

Schedule Nine Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, vehicle and technology replacement programs and telephone fund. The rates are approved by the Budget Office based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Department during the fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement*	Technology Replacement*	Telephone
<u>Total - Arts Commission</u>			<u>\$1,210</u>		<u>\$1,020</u>	
Self-Sustaining Fund						
<u>Parks & Recreation</u>						
	Rec Self Sust-Audio/Visual		\$33			
	Rec Self Sust-Central District		\$949		\$510	
	Rec Self Sust-North District		\$2,132			
	Rec Self Sust-Spec Int Classes		\$333			
	Rec Self Sust-Spec Operations		\$84			
<u>Total - Self-Sustaining Fund</u>			<u>\$3,531</u>		<u>\$510</u>	
Water Sub-Fund						
<u>Env. Resources</u>						
	Water Conservation		\$435	\$1,289	\$250	\$223
<u>Building Safety</u>						
	Cross Connection Control		\$213	\$3,229	\$525	\$223
<u>Utilities</u>						
	Central System Control		\$6,162	\$5,963		
	Central System Maintenance		\$1,245	\$6,712		
	Cholla Treatment Plant		\$6,646	\$1,746		
	Customer Service - Field		\$6,215	\$23,836		
	Irrigation		\$652	\$1,244		
	Major Maintenance		\$801	\$873		
	Meter Maintenance		\$3,572	\$11,179		
	Pyramid Peak Plant		\$3,113	\$6,054		
	Water Distribution		\$20,530	\$84,030		
<u>Total - Water Sub-Fund</u>			<u>\$49,584</u>	<u>\$146,155</u>	<u>\$775</u>	<u>\$446</u>
Sewer Sub-Fund						
<u>Utilities</u>						
	Pretreatment Program		\$1,738	\$10,906		
	Wastewater Collection	\$440	\$13,453	\$106,578		
<u>Total - Sewer Sub-Fund</u>			<u>\$440</u>	<u>\$15,191</u>	<u>\$117,484</u>	
Stadium Special Rev.						
<u>Fire Department</u>						
	Stadium -Fire Marshal's Office		\$65	\$3,356	\$2,772	\$111
<u>Building Safety</u>						
	Stadium - Development Services		\$2,650	\$32,957	\$1,020	\$876

* Departments within the following funds will contribute at a reduced/discounted rate into the Vehicle or Technology Replacement funds during FY 2006: General Fund, Civic Center Fund, Streets Fund, Airport Fund and General Services Fund.

Schedule Nine Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, vehicle and technology replacement programs and telephone fund. The rates are approved by the Budget Office based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Department during the fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement*	Technology Replacement*	Telephone
<u>Total - Stadium Special Rev.</u>			<u>\$2,715</u>	<u>\$36,313</u>	<u>\$3,792</u>	<u>\$987</u>
<i>Total Internal Premiums :</i>		\$2,556,257	\$1,137,500	\$1,601,939	\$1,605,208	\$781,899

* Departments within the following funds will contribute at a reduced/discounted rate into the Vehicle or Technology Replacement funds during FY 2006: General Fund, Civic Center Fund, Streets Fund, Airport Fund and General Services Fund.

Schedule Ten

General Staff and Administrative Service Charges

Note: The following schedule identifies the general staff and administrative charges which are direct expenses of the Enterprise and certain Special Revenue funds but incurred in other funds. The charges are established by the Budget Office based on the indirect cost allocation model which utilizes various accepted allocation methods. Annual amounts should be charged against departmental operating budgets by the Finance Dept at the beginning of each fiscal year. Charges for Customer Service are paid to the Water/Sewer Fund. Charges for Solid Waste Administration are paid to the Landfill Fund.

Fund Name	Dept	Program Name	General Fund Indirect	Customer Service	Solid Waste Administration	Sanitation F/L
Transportation						
Transportation Program Mgmt			\$783,000			
			<u>\$783,000</u>			
Water/Sewer Fund						
Utilities Administration			\$4,247,000			
Utilities Administration						\$39,505
			<u>\$4,247,000</u>			<u>\$39,505</u>
Landfill Fund						
Gas Management System			\$8,000			
Landfill				\$50,000		
Landfill			\$375,000			
MRF Operations			\$349,000			
Recycling			\$139,000			
Solid Waste Admin			\$267,000			
Solid Waste Admin				\$28,000		
			<u>\$1,138,000</u>	<u>\$78,000</u>		
Sanitation Fund						
Curb Service				\$68,000		
Curb Service					\$195,650	
Curb Service			\$859,000			
Loose Trash Service			\$191,000			
Loose Trash Service					\$36,700	
Sanitation Frontload				\$64,000		
Sanitation Frontload					\$107,000	
Sanitation Frontload			\$436,000			
Sanitation Roll-off			\$181,000			
Sanitation Roll-off					\$30,650	
			<u>\$1,667,000</u>	<u>\$132,000</u>	<u>\$370,000</u>	
Total General Staff / Administrative Charges:			\$7,835,000	\$210,000	\$370,000	\$39,505

Schedule Eleven

FY 2005-06 Operating Capital List

Fund	Dept / Program Name	Status	Item Description	FY 06 Budget
General Fund				
	<u>City Clerk</u>			
	Records Management			
		Base	Optical Disks	\$7,685
	<u>Finance</u>			
	Finance Administration			
	One-Time Supplemental		Cubicles (18)	\$108,000
	One-Time Supplemental		Cabinets & Mail Station	\$21,000
	One-Time Supplemental		Furnishings	\$10,500
			Finance Administration	<u>\$139,500</u>
	<u>Fire Department</u>			
	Fire Medical Services & Health			
	One-Time Supplemental		Rescue Vehicle & Equip.	\$155,000
	Westgate-Fire Marshal's Office			
	One-Time Supplemental		Inspector Vehicle	\$20,000
	<u>Parks & Recreation</u>			
	Foothills Rec			
	One-Time Supplemental		City Furnish & Install	\$245,883
	<u>Code Compliance</u>			
	Code Compliance			
	One-Time Supplemental		Vehicles	\$27,000
	<u>Field Operations</u>			
	Graffiti Removal			
	One-Time Supplemental		Equipment (Fully Equipped)	\$25,000
	GENERAL FUND TOTAL			<u>\$620,068</u>
Police Spec. Rev.				
	<u>Police Department</u>			
	Patrol - Special Revenue Fund			
	One-Time Supplemental		Equipment	\$211,450
	One-Time Supplemental		Radio Shop Equipment	\$75,000
			Patrol - Special Revenue Fund	<u>\$286,450</u>
	POLICE SPEC. REV. TOTAL			<u>\$286,450</u>

Schedule Eleven

FY 2005-06 Operating Capital List

Fund	Dept / Program Name	Status	Item Description	FY 06 Budget
Streets				
	<u>Field Operations</u>			
	Street Maintenance			
		Base	Pavement Management Program	\$892,918
		Ongoing Supplemental	Pavement Management Program	\$308,000
		Ongoing Supplemental	Pavement Management Program	\$300,000
		One-Time Supplemental	Pavement Mgt Prog (from F25)	\$750,000
			Street Maintenance	<u>\$2,250,918</u>
	STREETS TOTAL			<u>\$2,250,918</u>
Housing				
	<u>Comm. Partnerships</u>			
	Community Housing & Revit.			
		Base	Street Cleaning	\$12,000
		One-Time Supplemental	Office Equip. - Furn/Carpet	\$25,000
		One-Time Supplemental	Equipment Replacement - Copier	\$15,000
			Community Housing & Revit.	<u>\$52,000</u>
	HOUSING TOTAL			<u>\$52,000</u>
Vehicle Replacement				
	<u>Field Operations</u>			
	Equipment Replacement			
		Base	Scheduled Replacements	\$2,394,433
	VEHICLE REPLACEMENT TOTAL			<u>\$2,394,433</u>
Tech. Replacement				
	<u>Info. Technology</u>			
	Technology Replacement			
		Base	Equipment Over \$5,000	\$362,687
	TECH. REPLACEMENT TOTAL			<u>\$362,687</u>

Schedule Eleven

FY 2005-06 Operating Capital List

Fund	Dept / Program Name	Status	Item Description	FY 06 Budget
Other Grants Fund				
	Police Department			
	LLEBG 2003			
		Base	Equipment	\$40,000
	OTHER GRANTS FUND TOTAL			<u>\$40,000</u>
RICO Fund				
	Police Department			
	Federal RICO			
		Base	Equipment	\$10,000
	RICO FUND TOTAL			<u>\$10,000</u>
Water/Sewer Fund				
	Finance			
	Customer Service Office			
		Base	Rcpt & Valid Printer	\$4,400
	Utilities			
	System Security			
		Base	Compact P/U	\$13,975
	WATER/SEWER FUND TOTAL			<u>\$18,375</u>
Landfill Fund				
	Field Operations			
	Landfill			
		Base	Misc Equipment (Wireless)	\$12,000
	MRF Operations			
	One-Time Supplemental		Fall Protection Equipment	\$45,000
	LANDFILL FUND TOTAL			<u>\$57,000</u>

Schedule Eleven

FY 2005-06 Operating Capital List

Fund	Dept / Program Name	Status	Item Description	FY 06 Budget
Sanitation Fund				
Field Operations				
Sanitation Roll-off				
		Base	Bin Replacement	\$10,000
SANITATION FUND TOTAL				\$10,000
Court Fund				
City Court				
Court Security & Improvements				
		Base	Access Control Upgrades	\$17,000
COURT FUND TOTAL				\$17,000
Water Sub-Fund				
Building Safety				
Cross Connection Control				
	One-Time Supplemental		Vehicle	\$18,700
Utilities				
Water Distribution				
		Base	Equipment	\$140,839
	One-Time Supplemental		Boom & Dump Bed Truck Purchase	\$91,386
	One-Time Supplemental		Case Back-Hoe Purchase	\$66,000
	One-Time Supplemental		Diesel Powered Light Tower	\$13,000
Water Distribution				\$311,225
WATER SUB-FUND TOTAL				\$329,925
Sewer Sub-Fund				
Utilities				
Wastewater Collection				
		Base	Improvements Other Than Bldgs	\$10,000
	One-Time Supplemental		Combination Jetter/Vac Truck	\$290,000
Wastewater Collection				\$300,000
SEWER SUB-FUND TOTAL				\$300,000

Grand Total: \$6,748,856

Schedule Twelve

FY 2005-06 Carryover Savings Budgets

Fund	Dept	Program	Item Description	FY06 Budget
General Fund				
		<u>Mayor</u>		
		Office of the Mayor		
			MYAC Grant	\$5,000
			MYAC Fund Raising	\$3,000
			Office of the Mayor	<u>\$8,000</u>
		<u>Council Office</u>		
		Barrel District		
			Small Capital Projects	\$7,500
		Cactus District		
			Small Capital Projects	\$7,500
		Cholla District		
			Small Capital Projects	\$7,500
		Ocotillo District		
			Small Capital Projects	\$7,500
		Sahuaro District		
			Small Capital Projects	\$7,500
		Yucca District		
			Small Capital Projects	\$7,500
		<u>City Clerk</u>		
		City Clerk		
			Archive Writer	\$9,026
		Records Management		
			Archive Writer	\$7,363
		<u>Intergovt. Programs</u>		
		Intergovernmental Programs		
			Special Census	\$214,926
		<u>Non-Departmental</u>		
		Non-Dept - Fund 01		
			Unbudgeted Carryover Reserve	\$410,899

Schedule Twelve

FY 2005-06 Carryover Savings Budgets

Fund	Dept	Program	Item Description	FY06 Budget
<u>Fire Department</u>				
		Fire Emergency Services		
			Medic School E159	\$76,300
			Medic School Tuition	\$23,589
			Fire Retirement	\$7,569
			Medicare	\$1,106
			Fire Emergency Services	<u>\$108,564</u>
<u>Parks & Recreation</u>				
		Parks & Recreation Admin.		
			Temp Labor (w/ FY05 Sal Svgs)	\$145,000
<u>Res. Infill Housing</u>				
		Res. Infill Housing Incentives		
			Res. Infill Housing Incentives	\$25,000
<u>Neighborhood Imp. Gr</u>				
		Neighborhood Improvement Grant		
			N'Hood Imp Grants c/o from CIP	\$545,637
<u>Library</u>				
		Library		
			Books	\$200,000
<u>Rebates & Incentives</u>				
		Visual Improvement Program		
			VIP Agreements	\$469,404
		GENERAL FUND TOTAL		<u>\$2,188,819</u>
Police Spec. Rev.				
<u>Police Department</u>				
		Patrol - Special Revenue Fund		
			Hiring Cost for New Officers	\$50,000
		POLICE SPEC. REV. TOTAL		<u>\$50,000</u>

Schedule Twelve

FY 2005-06 Carryover Savings Budgets

Fund	Dept	Program	Item Description	FY06 Budget
HOME Fund				
Comm. Partnerships				
HOME Program				
			Replacement Housing	\$292,665
			Single-Family Rehabilitation	\$158,540
			Amer Dream Dwnpymnt Initiative	\$120,687
			Habitat for Humanity	\$100,000
			HOME Match	\$62,500
			Admin. Prof. & Contr'l.	\$44,717
			HOME Program	\$779,109
HOME FUND TOTAL				\$779,109
C.D.B.G.				
Comm. Partnerships				
CDBG Programs				
			Single Family Res Rehab (7341)	\$468,812
			Unprogrammed Funds	\$265,337
			Econ. Dev.-Dwntwn Str (7317)	\$163,511
			Exterior Improvement (7343)	\$135,993
			Rehab Staff (7344)	\$108,385
			In-Fill Housing: CPLC (7348)	\$100,000
			Neigh. Part.-Catlin Crt (7314)	\$81,500
			Comm. Rev.-Dwntwn Redev (8670)	\$70,000
			Vol. Demo Clearance (7312)	\$46,783
			PREHAB Phase II Faith House	\$30,000
			Econ. Dev.-Visual Imprv (7318)	\$30,000
			Valley of the Sun-Upgrd (7324)	\$30,000
			Roof Repair/Replacement (7347)	\$30,000
			Glendale Fam Dev-Roof (7384)	\$24,000
			Rehab Delivery (7345)	\$19,546
			DDS Access Project	\$16,000
			Community Legal Srvc (7363)	\$5,000
			CDBG Programs	\$1,624,867
C.D.B.G. TOTAL				\$1,624,867

Schedule Twelve

FY 2005-06 Carryover Savings Budgets

Fund	Dept	Program	Item Description	FY06 Budget
Streets				
		<u>Field Operations</u>		
		Right-of-Way Maintenance		
		Contractual Maint. Funds		\$150,000
		<u>Transportation</u>		
		Traffic Studies		
		Traffic Mitigation		\$43,563
		STREETS TOTAL		<u>\$193,563</u>
Transportation				
		<u>Transportation</u>		
		Transportation Program Mgmt		
		Financial Reporting		\$177,724
		TRANSPORTATION TOTAL		<u>\$177,724</u>
Other Grants Fund				
		<u>Management & Budget</u>		
		Grant Match Pool		
		Fire Grant Match Funds		\$60,000
		OTHER GRANTS FUND TOTAL		<u>\$60,000</u>
Water/Sewer Fund				
		<u>Non-Departmental</u>		
		Non-Dept - Fund 50		
		Unbudgeted Carryover Reserve		\$500,000
		<u>Utilities</u>		
		Utilities Administration		
		Modular Building		\$200,000
		WATER/SEWER FUND TOTAL		<u>\$700,000</u>

Schedule Twelve

FY 2005-06 Carryover Savings Budgets

Fund	Dept	Program	Item Description	FY06 Budget
Landfill Fund				
		Non-Departmental		
		Non-Dept - Fund 55		
			Unbudgeted Carryover Reserve	\$250,000
		LANDFILL FUND TOTAL		
				\$250,000
Court Fund				
		City Court		
		Fill the Gap		
			Aztec Wizard	\$20,541
		COURT FUND TOTAL		
				\$20,541
Sewer Sub-Fund				
		Utilities		
		Wastewater Collection		
			Hydrogen Peroxide	\$40,000
		SEWER SUB-FUND TOTAL		
				\$40,000
Grand Total:				\$6,084,623

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
General Fund		
<u>Council Office</u>		
Council Office		
Prof. & Contractual	Advanced Leadership Training	\$5,000
Professional Development	Staff Development Training	\$3,000
	Council Office	<u>\$8,000</u>
<u>City Clerk</u>		
Records Management		
Office Supplies	Shelves & Cabinets	\$60,000
<u>City Manager</u>		
City Manager		
Prof. & Contractual	Outside Agency Increase	\$17,350
Professional Development	Increase in Prof. Dev.	\$10,000
	City Manager	<u>\$27,350</u>
<u>City Auditor</u>		
City Auditor		
Professional Development	Professional Development	\$1,500
Memberships & Subsc.	Memberships	\$500
Cell Phone Charges	Cell Phone Charges	\$360
Office Supplies	Office Supplies	\$300
	City Auditor	<u>\$2,660</u>
<u>Intergovt. Programs</u>		
Intergovernmental Programs		
Salaries	Deputy Director Position	\$85,000
Professional Development	Travel for Deputy Director	\$11,000
Professional Development	Legislative Reports	\$7,263
General Retirement	General Retirement	\$7,013
Other Benefits- Medical	Other Benefits- Medical	\$7,000
Social Security	Social Security	\$5,270
Telephone Utilities	Cell Phone Charges	\$2,000
Equipment Under \$5,000	Computer Equipment	\$2,000
Professional Development	Mileage Reimbursement	\$1,500
Medicare	Medicare	\$1,233
PC/Tech Repl Chgs	PC/Tech Repl Chgs	\$510
Office Supplies	Office Supplies	\$500
Postage Charges	Postage Charges	\$300
Telephone Charges	Telephone Work Order Charges	\$240
Duplicating Charges	Duplicating Charges	\$200
	Intergovernmental Programs	<u>\$131,029</u>
<u>City Court</u>		
City Court		
Hourly Employees	Protem Salary	\$39,480
Prof. & Contractual	Contract Employee	\$26,000

* Includes both ongoing and one-time funding

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
<u>City Court</u>		
City Court		
Social Security	Social Security	\$2,448
Medicare	Medicare	\$572
	City Court	<u>\$68,500</u>
<u>City Attorney</u>		
Attorney - Arena/Stadium/Dev.		
Prof. & Contractual	Legal/Economic/Fiscal Fees	\$475,000
City Attorney		
Prof. & Contractual	Consultant Fees or Software	\$75,000
Professional Development	Professional Development	\$15,000
Professional Development	State & County Bar Dues	\$1,000
	City Attorney	<u>\$91,000</u>
<u>Marketing and Comm.</u>		
Cable Communications		
Contracted Equip Maint.	Equipment & Maintenance	\$150,000
Marketing		
Salaries	Web Content Managers	\$130,000
Other Benefits- Medical	Other Benefits- Medical	\$14,000
General Retirement	General Retirement	\$10,725
Social Security	Social Security	\$8,060
Medicare	Medicare	\$1,885
	Marketing	<u>\$164,670</u>
<u>Human Resources</u>		
Compensation		
Salaries	Merit & Pay Range Adj - GF	\$4,160,756
General Retirement	General Ret. Increase	\$1,100,019
Police Retirement	Police Ret. Increase	\$398,985
Fire Retirement	Fire Ret. Increase	\$293,983
Organizational Devpt	Tuition Reimburs/Employee Dev	\$25,000
Elected Off. Retire	Elected Officials Ret Increase	\$10,600
	Compensation	<u>\$5,989,343</u>
Employee Benefits		
Other Benefits- Medical	Medical Increases	\$631,234
Other Benefits- Medical	Dental Increases	\$129,600
Other Benefits- Medical	Life Benefit Increases	\$30,240
Prof. & Contractual	Contract HR Specialist	\$20,957
	Employee Benefits	<u>\$812,031</u>
Employment and Staffing		
Advertising	Job Fair/Exhibit Display	\$5,000
Employee Physicals	Post-Offer Employment Exams	\$2,000
	Employment and Staffing	<u>\$7,000</u>

* Includes both ongoing and one-time funding

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
<u>Special Projects Adm</u>		
Spec. Projects Admin		
Prof. & Contractual	Prof & Contractual	\$100,000
Professional Development	Professional Development	\$24,000
Office Supplies	Office Supplies	\$8,000
Other Line supplies	Other Line Supplies	\$7,000
Vehicle Allowance	Vehicle Allowance	\$5,000
Cell Phone Charges	Cell Phone Charges	\$4,000
Office Equip. Maint.	Office Equipment Maintenance	\$2,000
	Spec. Projects Admin	<u>\$150,000</u>
<u>Finance</u>		
Accounting Services		
Salaries	Reprogram FT Accountant II	\$50,351
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$4,154
Social Security	Social Security	\$3,122
Medicare	Medicare	\$730
	Accounting Services	<u>\$65,357</u>
Finance Administration		
Equipment	Cubicles (18)	\$108,000
Equipment	Cabinets & Mail Station	\$21,000
Equipment	Furnishings	\$10,500
Other Office Suppl.	Filing System	\$6,000
Other Office Suppl.	Window Buzzer	\$3,000
Other Office Suppl.	Fax/Copier/Printer	\$1,500
	Finance Administration	<u>\$150,000</u>
<u>Lease Payments</u>		
Lease Payments		
Lease/Purch Int.	Capital Lease Payments	\$173,301
<u>Info. Technology</u>		
Information Technology		
Miscellaneous	Web/Eservices	\$452,148
Software	PeopleSoft Training & Consult.	\$120,000
Software	Hansen Maint & Service	\$49,315
Equipment Under \$5,000	Equipment, Software & Supply	\$20,000
	Information Technology	<u>\$641,463</u>
<u>Management & Budget</u>		
Grants Administration		
Salaries	Half-Time Secretary	\$16,537
Prof. & Contractual	Contract for Grant Database	\$5,000
Other Benefits- Medical	Other Benefits- Medical	\$3,500
General Retirement	General Retirement	\$1,364
Social Security	Social Security	\$1,025
Professional Development	Professional Development	\$500

* Includes both ongoing and one-time funding

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
<u>Management & Budget</u>		
Grants Administration		
Software	Software Cost	\$500
Medicare	Medicare	\$240
Telephone Charges	Secretary Telephone Charges	\$240
	Grants Administration	<u>\$28,906</u>
<u>Non-Departmental</u>		
Non-Dept - Fund 01		
Equip. Repair & Fuel	Motor Fuels (for GF Depts)	\$545,757
<u>Police Department</u>		
Police Administration		
Overtime	Overtime	\$425,723
Equip. Repair & Fuel	Vehicle Maintenance	\$348,000
Prof. & Contractual	Security Guard Svcs	\$61,320
Police Retirement	Police Retirement	\$59,005
Social Security	Social Security	\$26,395
Medicare	Medicare	\$6,173
	Police Administration	<u>\$926,616</u>
Police Personnel Management		
Prof. & Contractual	Background Investigators	\$557,375
<u>Fire Department</u>		
Fire Administration		
Salaries	Management Assistant	\$54,856
Professional Development	Life Safety Services	\$16,000
Professional Development	Community Services	\$15,000
Professional Development	Special Ops	\$12,000
Professional Development	Fire Marshal	\$9,410
Professional Development	Inspectors & Arson Invst.	\$8,200
Professional Development	Office of the Chief	\$8,000
Other Benefits- Medical	Other Benefits- Medical	\$7,000
Professional Development	ASU Inst. for Public Exec.	\$4,800
General Retirement	General Retirement	\$4,526
Social Security	Social Security	\$3,401
Professional Development	Community Interest	\$1,750
Medicare	Medicare	\$796
	Fire Administration	<u>\$145,739</u>
Fire Emergency Services		
Salaries	RRT Team Captains	\$162,674
Overtime	Academy Overtime	\$31,121
Turnouts	Academy Turnouts	\$30,000
Other Benefits- Medical	Other Benefits- Medical	\$21,000
Fire Retirement	Fire Retirement	\$19,224
Prof. & Contractual	Dispatch & Communications	\$16,230

* Includes both ongoing and one-time funding

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
<u>Fire Department</u>		
Fire Emergency Services		
Equip. Repair & Fuel	Heavy Rescue Shop/Fuel	\$12,556
Veh/Equip Repl Chgs	Heavy Rescue Vehicle Repl.	\$5,400
Prof. & Contractual	Academy Fee	\$4,500
Wker's Comp. Premium	Workers' Comp Premium	\$4,500
Prof. & Contractual	Drug Screen, Physicals, Backgr	\$3,075
Other Line supplies	RRT Team Supplies	\$2,900
Medicare	Medicare	\$2,810
Uniform Allowance	Uniform Allowance	\$2,250
Professional Development	OSHA Training	\$1,500
	Fire Emergency Services	<u>\$319,740</u>
Fire Medical Services & Health		
Overtime	Rescue 157 Coverage -12hr/shft	\$265,539
Overtime	Medic School Overtime	\$235,000
Equipment	Rescue Vehicle & Equip.	\$155,000
Fire Retirement	Fire Retirement	\$52,548
Overtime	Overtime	\$29,182
Veh/Equip Repl Chgs	Rescue 157 Replacement	\$20,000
Equip. Repair & Fuel	Rescue 157 Shop/Fuel	\$12,556
Medicare	Medicare	\$7,681
Prof. & Contractual	MCT Support & Maint.	\$7,500
	Fire Medical Services & Health	<u>\$785,006</u>
Westgate-Fire Marshal's Office		
Salaries	Fire Inspector	\$44,507
Equipment	Inspector Vehicle	\$20,000
Prof. & Contractual	Westgate Contract Plan Revw	\$20,000
Overtime	Fire Inspector Overtime	\$10,000
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$4,497
Equipment Under \$5,000	Fire Inspector Equipment	\$3,520
Social Security	Social Security	\$3,379
Other Line supplies	Fire Inspector Recruitmt, Supp	\$2,000
Equip. Repair & Fuel	Fire Inspect. Veh Shop/Fuel	\$1,200
Professional Development	Fire Inspector Training	\$1,000
Medicare	Medicare	\$790
Uniform Allowance	Inspector Uniform Allowance	\$750
Cell Phone Charges	Fire Inspect. Cell Phone Usage	\$600
Office Supplies	Fire Inspector Office Supplies	\$500
Wker's Comp. Premium	Workers' Comp Premium	\$377
	Westgate-Fire Marshal's Office	<u>\$120,120</u>
<u>Parks & Recreation</u>		
Audio/Visual		
Salaries	Salaries	\$45,623
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$3,764

* Includes both ongoing and one-time funding

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
<u>Parks & Recreation</u>		
Audio/Visual		
Social Security	Social Security	\$2,829
Software	Star Dwaw	\$1,300
Equipment Under \$5,000	Standard Desktop PC	\$1,206
Medicare	Medicare	\$662
Telephone Utilities	Telephone Charges	\$300
	Audio/Visual	<u>\$62,684</u>
Foothills Rec		
Equipment	City Furnish & Install	\$245,883
Hourly Employees	Temp Rec & Aquatic Staff	\$91,655
Utilities	Utilities	\$59,949
Salaries	Recreation Supervisor	\$55,582
Other Line supplies	Rec & Aquatic Ctr. Supplies	\$52,902
Prof. & Contractual	Prof & Contractual	\$41,600
Bldg. Maintenance/Repair	Maintenance	\$23,278
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$4,586
Social Security	Social Security	\$3,446
PC/Tech Repl Chgs	PC/Tech Repl Chgs	\$3,000
Insurance Premium	Insurance Premium	\$817
Medicare	Medicare	\$806
	Foothills Rec	<u>\$590,504</u>
Park Rangers		
Hourly Employees	Park Ranger P.T.	\$55,198
Other Line supplies	Line Supplies	\$4,100
Social Security	Social Security	\$3,422
Medicare	Medicare	\$800
	Park Rangers	<u>\$63,520</u>
Parks Central District		
Utilities	New Parks Water	\$31,585
Prof. & Contractual	New Parks O&M	\$19,969
	Water - Wells Fargo	\$6,000
Electricity	Court/Security Lights Electric	\$5,800
Other Line supplies	New Park Line Supplies	\$1,840
Utilities	Water	\$1,612
	Parks Central District	<u>\$66,806</u>
<u>Comm. Partnerships</u>		
Community Partnerships		
Prof. & Contractual	Part-Time Mediation Coord	\$13,500
<u>Library</u>		
Library		
Prof. & Contractual	Janitorial Contract	\$40,700

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
<u>Community Dev Admin</u>		
CD Deputy City Manager		
Bldg. Maintenance/Repair	Renovations to Conf Rm 2A	\$50,000
Professional Development	Increase Professional Dev	\$2,500
	CD Deputy City Manager	<u>\$52,500</u>
<u>Building Safety</u>		
Building Safety		
Cell Phone Charges	Air Card Charges	\$13,500
Prof. & Contractual	Maintenance IVR	\$4,300
	Building Safety	<u>\$17,800</u>
Westgate-Bldg Safety Rvw/Insp.		
Salaries	Salary	\$400,273
Prof. & Contractual	Contractual Services	\$250,000
Salaries	Salaries	\$98,243
Other Benefits- Medical	Other Benefits- Medical	\$70,000
General Retirement	General Retirement	\$41,915
Social Security	Social Security	\$31,497
Equip. Repair & Fuel	Vehicle Maintenance	\$11,340
Overtime	Overtime	\$9,500
Medicare	Medicare	\$7,371
Cell Phone Charges	Air Card Charges	\$7,000
Professional Development	Training	\$6,000
Cell Phone Charges	Cell Phone Charges	\$5,600
Electricity	Electricity	\$4,000
Insurance Premium	Risk Management Premium	\$3,522
Other Utility Exp.	Other Utilities	\$3,000
Uniform Allowance	Uniform Allowance	\$1,925
Office Supplies	Office Supplies	\$1,400
Bldg. Maintenance/Repair	Cleaning Services	\$1,200
Wker's Comp. Premium	Workers' Comp Premium	\$1,132
Telephone Utilities	Monthly Desk Phone Charges	\$450
Telephone Utilities	Monthly Telephone Charges	\$300
	Westgate-Bldg Safety Rvw/Insp.	<u>\$955,668</u>
<u>Economic Development</u>		
Super Bowl		
Professional Development	Travel & Essentials	\$65,000
Prof. & Contractual	2007 Super Bowl Booth - Market	\$20,000
	Super Bowl	<u>\$85,000</u>
<u>Rebates & Incentives</u>		
Rebates & Incentives		
Prof. & Contractual	Economic Development Incentive	\$500,000
Redevelopment Land Acquisition		
Prof. & Contractual	Re-Dev Property Acquisition	\$3,000,000

* Includes both ongoing and one-time funding

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
<u>Rebates & Incentives</u>		
Visual Improvement Program		
Prof. & Contractual	Property Improvement	\$150,000
<u>Code Compliance</u>		
Code Compliance		
Salaries	Code Compliance Inspectors	\$80,000
Salaries	Secretary	\$30,000
Equipment	Vehicles	\$27,000
Other Benefits- Medical	Other Benefits- Medical	\$21,000
Cell Phone Charges	Wireless Connection Airtime	\$10,550
General Retirement	General Retirement	\$9,075
Social Security	Social Security	\$6,820
Equipment Under \$5,000	Laptop Computers	\$6,800
Software	Hansen Software Licenses	\$5,000
Vehicle Supp & Maint	Vehicle Fuel-Maintenance	\$4,000
Advertising	Recruitment Advertising	\$3,000
Equipment Under \$5,000	Desks with Return	\$3,000
Equipment Under \$5,000	Cubicles	\$2,750
Software	Hansen Software License	\$2,500
Equipment Under \$5,000	Desktop Computer	\$2,200
Veh/Equip Repl Chgs	Veh/Equip Repl Chgs	\$2,000
PC/Tech Repl Chgs	PC/Tech Repl Chgs	\$1,725
Medicare	Medicare	\$1,595
Equipment Under \$5,000	Desk with Return	\$1,500
Equipment Under \$5,000	Lights	\$1,500
Equipment Under \$5,000	Chairs & Guest Chairs	\$1,400
Equipment Under \$5,000	Wireless Connection Cards	\$1,100
Office Supplies	Office Supplies	\$1,100
Equipment Under \$5,000	Toolboxes	\$1,000
Other Line supplies	CO's, Brochures, Other	\$1,000
Telephone Charges	Telephone Chargeback	\$900
Postage	Postage	\$800
Cell Phone Charges	Cell Phone Charges	\$720
Equipment Under \$5,000	Chair & Guest Chair	\$700
Equipment Under \$5,000	Digital Cameras	\$600
Vehicle Supp & Maint	Decals	\$600
Uniforms	City Logo Shirts (5)	\$450
Telephone Charges	Display Phones	\$400
Equipment Under \$5,000	Computer Stands	\$400
Telephone Charges	Display Phone	\$350
Other Line supplies	Interview Materials	\$300
Prof. & Contractual	Background Check	\$300
Equipment Under \$5,000	Cell Phones	\$200
Telephone Charges	Air Card Charges	\$160
Uniforms	City Logo Shirts (2)	\$100

* Includes both ongoing and one-time funding

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
<u>Code Compliance</u>		
Code Compliance		
Equipment Under \$5,000	Assembly	\$50
	Code Compliance	<u>\$234,645</u>
<u>Field Operations</u>		
Custodial Services		
Prof. & Contractual	Custodial - Wells Fargo	\$40,000
Facilities Management		
Bldg. Maintenance/Repair	O&M - Wells Fargo	\$66,000
Landscape Maint.	Landscape Maint. & Repair	\$7,500
Sanitation Charge	Bldg. & Property Clean Up	\$5,000
Insurance Premium	Insurance: Fire & Liability	\$5,000
Prof. & Contractual	Security Fence Rental	\$3,600
Electricity	SRP Electric Utility Charges	\$2,400
Telephone Charges	QWEST Chargers (two 1FB's)	\$1,200
Bldg. Maintenance/Repair	Bldg. Maint. Vandalism	\$1,200
Utilities	Water & Sewer Utility Charges	\$1,200
Other Line supplies	Material & Supplies	\$1,200
Landfill Charge	Landscape Refuse	\$1,000
Prof. & Contractual	Fire Alarm System Maint & Mon	\$600
Natural Gas	Southwest Gas Utility Charges	\$600
	Facilities Management	<u>\$96,500</u>
Graffiti Removal		
Salaries	Salaries	\$35,000
Equipment	Equipment (Fully Equipped)	\$25,000
Other Benefits- Medical	Other Benefits- Medical	\$7,000
Other Line supplies	Line Supplies	\$6,000
Equipment Under \$5,000	Spray Rig & Maint Parts	\$4,800
Equip. Repair & Fuel	Equipment Repair & Fuel	\$4,500
General Retirement	General Retirement	\$2,888
Social Security	Social Security	\$2,170
Veh/Equip Repl Chgs	Veh/Equip Repl Chgs	\$1,500
Medicare	Medicare	\$508
Cell Phone Charges	Cell Phone Charges	\$480
	Graffiti Removal	<u>\$89,846</u>
Right-of-Way Maintenance		
Electricity	Electricity	\$2,947
Other Line supplies	Landscape Maintenance	\$1,003
	Right-of-Way Maintenance	<u>\$3,950</u>
<u>Engineering</u>		
O&M Downtown Building		
Prof. & Contractual	Operating Expenses	\$161,044
Property Management		

* Includes both ongoing and one-time funding

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
<u>Engineering</u>		
Property Management		
Salaries	Property Agent - Year 1	\$46,210
Salaries	Property Agent - Year 2	\$46,210
Other Benefits- Medical	Other Benefits- Medical	\$14,000
General Retirement	General Retirement	\$7,624
Social Security	Social Security	\$5,730
Medicare	Medicare	\$1,340
	Property Management	<u>\$121,114</u>
Westgate-Engineering Rvw/Insp		
Prof. & Contractual	Contract Inspection Services	\$500,000
GENERAL FUND TOTAL		<u>\$19,441,744</u>

Police Spec. Rev.

Police Department

Patrol - Special Revenue Fund

Equipment	Equipment	\$211,450
Equipment	Radio Shop Equipment	\$75,000
Professional Development	Professional Development	\$70,000
Equipment Under \$5,000	Equipment for Special Events	\$60,000
Professional Development	Homeland Security Prev. Prog.	\$40,000
Equipment Under \$5,000	Ballistic Shields	\$29,900
Equipment Under \$5,000	Equipment for Range	\$23,500
Software	Inmate Management Software	\$20,000
Range Supplies	Glock Replacement	\$14,250
Software	GIS Mapping Interface	\$12,500
Supp. for New Offcrs	Laser Speed Devices	\$9,900
Other Line supplies	Radio Shop Supplies	\$7,500
Other Line supplies	Headset and Headset Equipment	\$3,500
Software	Inmate System Support/Main	\$2,000

Patrol - Special Revenue Fund **\$579,500**

POLICE SPEC. REV. TOTAL **\$579,500**

Civic Center

Civic Center

Civic Center

Contracted Landscape Mnt.	Professional Landscape Service	\$25,000

CIVIC CENTER TOTAL **\$25,000**

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
Streets		
<u>Field Operations</u>		
Right-of-Way Maintenance		
Veh/Equip Repl Chgs	VR Charges (CIP #8208)	\$8,500
Street Maintenance		
Imp. - Non Bldg.	Pav. Mgmt System (from F25)	\$750,000
Imp. - Non Bldg.	Pavement Management Program	\$608,000
Veh/Equip Repl Chgs	VR Charges (CIP #8079)	\$11,375
	Street Maintenance	<u>\$1,369,375</u>
<u>Transportation</u>		
Traffic Signals		
Other Line supplies	New Intersections (3)	\$300,000
Other Line supplies	CIP O&M	\$15,000
	Traffic Signals	<u>\$315,000</u>
STREETS TOTAL		<u>\$1,692,875</u>
General Services		
<u>Field Operations</u>		
Equipment Management		
Prof. & Contractual	Prof & Contractual	\$233,078
Car Wash Supplies & Svc	Car Wash Supplies & Svs	\$70,000
Equipment Maint.	Equipment Maintenance	\$12,000
Other Office Suppl.	Tool Reimb. & Small Tools	\$7,750
	Equipment Management	<u>\$322,828</u>
Fuel Services		
Motor Fuels	Motor Fuels (Gas & Diesel)	\$1,212,794
GENERAL SERVICES TOTAL		<u>\$1,535,622</u>
Housing		
<u>Comm. Partnerships</u>		
Community Housing & Revit.		
Equipment	Office Equip. - Furn/Carpet	\$25,000
Prof. & Contractual	Prof & Contractual	\$22,000
Equipment	Equipment Replacement - Copier	\$15,000
	Community Housing & Revit.	<u>\$62,000</u>
HOUSING TOTAL		<u>\$62,000</u>

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
Transportation		
<u>Transportation</u>		
Dial-A-Ride		
Hourly Employees	Hourly Employee Pay	\$54,244
Equip. Repair & Fuel	Equipment Repair & Fuel	\$21,200
General Retirement	General Retirement	\$4,475
Social Security	Social Security	\$3,363
Medicare	Medicare	\$787
	Dial-A-Ride	<u>\$84,069</u>
Fixed Route		
Prof. & Contractual	Taxi-subsidy Program	\$100,000
Other Line supplies	Equipment Maintenance	\$8,000
Equip. Repair & Fuel	Equipment Repair & Fuel	\$5,200
Other Line supplies	Shelter Maintenance	\$3,750
	Fixed Route	<u>\$116,950</u>
Intelligent Transportation Sys		
Salaries	Traffic Signal Technician II	\$38,354
Other Line supplies	Equipment Maintenance	\$21,300
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$3,164
Social Security	Social Security	\$2,378
Medicare	Medicare	\$556
	Intelligent Transportation Sys	<u>\$72,752</u>
Traffic Signals		
Electricity	Electricity for Signals (6322)	\$5,000
Transportation Program Mgmt		
Other Line supplies	Landscape Maintenance	\$5,361
Electricity	Electricity	\$2,560
Bldg. Maintenance/Repair	Building Maintenance	\$500
Utilities	Water	\$440
	Transportation Program Mgmt	<u>\$8,861</u>
TRANSPORTATION TOTAL		<u>\$287,632</u>

Vehicle Replacement

Field Operations

Equipment Replacement

Veh/Equip Repl Chgs	Veh/Equip Repl Chgs Increase	\$725,722

VEHICLE REPLACEMENT TOTAL	<u>\$725,722</u>

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
Tech. Replacement		
<u>Info. Technology</u>		
Technology Replacement		
PC/Tech Repl Chgs	Technology Repl Rate Increase	\$832,066
TECH. REPLACEMENT TOTAL		<u>\$832,066</u>
CAP Grant Fund		
<u>Comm. Action Program</u>		
Community Action Program		
Salaries	Half-Time Office Assist-C.A.P.	\$14,985
Other Benefits- Medical	Other Benefits- Medical	\$3,500
General Retirement	General Retirement	\$1,236
Social Security	Social Security	\$929
Medicare	Medicare	\$217
Community Action Program		<u>\$20,867</u>
CAP GRANT FUND TOTAL		<u>\$20,867</u>
Water/Sewer Fund		
<u>Finance</u>		
Customer Service Office		
Salaries	Senior Customer Service Assist	\$35,624
Other Benefits- Medical	Other Benefits- Medical	\$7,000
Equipment Under \$5,000	Office Equipment	\$4,100
General Retirement	General Retirement	\$2,939
Social Security	Social Security	\$2,209
Prof. & Contractual	Related Hiring Expenses	\$793
Medicare	Medicare	\$517
PC/Tech Repl Chgs	PC/Tech Repl Chgs	\$510
Professional Development	Professional Development	\$500
Customer Service Office		<u>\$54,192</u>
<u>Utilities</u>		
Arrowhead Reclamation Plant		
Equipment Maint.	Basin Cover Modifications	\$80,000
Equipment Maint.	Activated Carbon Replacement	\$70,000
Equipment Maint.	UV Disinfection System Maint.	\$68,464
Equipment Maint.	Repairs to Clarifiers	\$60,000
Arrowhead Reclamation Plant		<u>\$278,464</u>
Utilities Administration		
Salaries	Management Assistant, Sr	\$59,851
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$4,938
Social Security	Social Security	\$3,711

* Includes both ongoing and one-time funding

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
<u>Utilities</u>		
Utilities Administration		
Medicare	Medicare	\$868
	Utilities Administration	<u>\$76,368</u>
Utilities Information Mgmt.		
Prof. & Contractual	Software Warranty Contracts	\$63,000
Office Equip. Maint.	Increased Hardware Purchases	\$9,000
	Utilities Information Mgmt.	<u>\$72,000</u>
West Area Plant		
Overtime	Overtime for WA training	\$55,000
Prof. & Contractual	NAUSF	\$47,680
General Retirement	General Retirement	\$4,538
Social Security	Social Security	\$3,410
Medicare	Medicare	\$798
	West Area Plant	<u>\$111,426</u>
WATER/SEWER FUND TOTAL		<u>\$592,450</u>

Landfill Fund

Field Operations

Landfill

Contracted Temp. Help	Reclass to Service Worker 1	(\$45,626)
Salaries	Service Worker 1	\$29,970
Other Benefits- Medical	Other Benefits- Medical	\$7,000
Overtime	Overtime	\$3,000
General Retirement	General Retirement	\$2,720
Social Security	Social Security	\$2,044
Medicare	Medicare	\$479
Uniforms	Uniform Rental	\$338
Uniform Allowance	Uniform Allowance	\$75
	Landfill	<u>\$0</u>

MRF Operations

Contracted Temp. Help	3rd Party Day Temps	\$95,500
Equipment	Fall Protection Equipment	\$45,000
Contracted Equip Maint.	Contract - Equipment Repair	\$20,000
Other Line supplies	Screen Discs	\$12,000
Other Line supplies	Baling Wire	\$10,000
Contract Engineering	Design and Certification	\$5,000
	MRF Operations	<u>\$187,500</u>

Recycling

Prof. & Contractual	Recycling Container Labels	\$37,000

LANDFILL FUND TOTAL **\$224,500**

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
Sanitation Fund		
<u>Non-Departmental</u>		
Non-Dept - Fund 57		
Equip. Repair & Fuel	Motor Fuels (Sanitation Res.)	\$363,838
<u>Field Operations</u>		
Curb Service		
Salaries	New Side Loader Operator	\$34,513
Equip. Repair & Fuel	Equipment Repair & Fuel	\$20,500
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$2,847
Social Security	Social Security	\$2,140
Medicare	Medicare	\$500
	Curb Service	<u>\$67,500</u>
SANITATION FUND TOTAL		<u>\$431,338</u>
Self-Sustaining Fund		
<u>Parks & Recreation</u>		
Rec Self Sust-Central District		
Salaries	Sunset Ridge PM Program	\$34,752
Hourly Employees	Part Time Temporary Staff	\$30,000
Other Line supplies	Recreation Supplies	\$10,000
Other Benefits- Medical	Other Benefits- Medical	\$7,000
Social Security	Social Security	\$4,015
General Retirement	General Retirement	\$2,867
Prof. & Contractual	Prof & Contractual	\$1,500
Medicare	Medicare	\$939
	Rec Self Sust-Central District	<u>\$91,073</u>
SELF-SUSTAINING FUND TOTAL		<u>\$91,073</u>
Risk Mgmt Trust Fund		
<u>Human Resources</u>		
Risk Mgmt. Trust Fund		
Prof. & Contractual	Premium Increases	\$200,000
RISK MGMT TRUST FUND TOTAL		<u>\$200,000</u>
Water Sub-Fund		
<u>Env. Resources</u>		
Water Conservation		
Miscellaneous	Rebate Program	\$45,000
Salaries	Water Conservation Prog. Asst.	\$38,500

* Includes both ongoing and one-time funding

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
<u>Env. Resources</u>		
Water Conservation		
Promotion/Publicity	Promotion/Publicity	\$25,000
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$3,176
Social Security	Social Security	\$2,387
Equipment Under \$5,000	Computer	\$1,950
Professional Development	Professional Development	\$1,000
Medicare	Medicare	\$558
Cell Phone Charges	Cell Phone Charges	\$500
Office Supplies	Office Supplies	\$250
PC/Tech Repl Chgs	PC/Tech Repl Chgs	\$250
Equipment Under \$5,000	Phone	\$200
	Water Conservation	<u>\$125,771</u>
<u>Building Safety</u>		
Cross Connection Control		
Salaries	Salaries	\$44,507
Equipment	Vehicle	\$18,700
Other Benefits- Medical	Other Benefits- Medical	\$7,000
General Retirement	General Retirement	\$3,755
Other Line supplies	Office Furniture	\$3,000
Social Security	Social Security	\$2,821
Postage	Postage	\$2,000
Equipment Under \$5,000	Laptop Computer	\$1,800
Equip. Repair & Fuel	Vehicle Maintenance	\$1,620
Software	Hansen User License	\$1,500
Professional Development	Training	\$1,400
Veh/Equip Repl Chgs	Veh/Equip Repl Chgs	\$1,300
Overtime	Overtime	\$1,000
Cell Phone Charges	Air Card Charges	\$1,000
Prof. & Contractual	Recruitment	\$900
Cell Phone Charges	Cell Phone Charges	\$800
Medicare	Medicare	\$660
Other Line supplies	Code Books	\$600
Uniform Allowance	Uniform Allowance	\$550
PC/Tech Repl Chgs	PC/Tech Repl Chgs	\$525
Office Supplies	Office Supplies	\$400
Software	Multi-User License w/ Tech	\$340
Equipment Under \$5,000	Cell Phone	\$250
Telephone Utilities	Desk Telephone Charges	\$200
Equipment Under \$5,000	Desk Phone	\$200
	Cross Connection Control	<u>\$96,828</u>
<u>Utilities</u>		
Central System Control		
Electricity	Electricity	\$75,000

* Includes both ongoing and one-time funding

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
<u>Utilities</u>		
Cholla Treatment Plant		
Prof. & Contractual	GAC Filter Media for 6 Filters	\$800,000
Major Maintenance		
Salaries	Plant Operations Supervisor	\$55,582
Salaries	Sr. Plant Operator	\$45,623
Other Benefits- Medical	Other Benefits- Medical	\$14,000
General Retirement	General Retirement	\$8,555
Social Security	Social Security	\$6,430
Overtime	Overtime Sr Op	\$2,500
Medicare	Medicare	\$1,504
	Major Maintenance	<u>\$134,194</u>
Water Distribution		
Equipment	Boom & Dump Bed Truck Purchase	\$91,386
Equipment	Case Back-Hoe Purchase	\$66,000
Veh/Equip Repl Chgs	Veh/Equip Repl Chgs	\$18,000
Equipment	Diesel Powered Light Tower	\$13,000
	Water Distribution	<u>\$188,386</u>
WATER SUB-FUND TOTAL		<u>\$1,420,179</u>

Sewer Sub-Fund

<u>Utilities</u>		
SROG (91st Av) Plant		
Prof. & Contractual	Wastewater Treatment Costs	\$883,873
Wastewater Collection		
Prof. & Contractual	Contractual work and chemicals	\$400,000
Equipment	Combination Jetter/Vac Truck	\$290,000
Salaries	Utility System Tech, I	\$106,872
Veh/Equip Repl Chgs	Veh/Equip Repl Chgs	\$40,000
Prof. & Contractual	Increase in Chemicals	\$40,000
Prof. & Contractual	Chemicals & Contractual Work	\$22,000
Other Benefits- Medical	Other Benefits- Medical	\$21,000
Other Line supplies	Line Supplies	\$12,000
Equip. Repair & Fuel	Fuel & Equipment Charges	\$10,000
General Retirement	General Retirement	\$8,817
Utilities	Increase in Utility Charges	\$7,000
Social Security	Social Security	\$6,627
Other Line supplies	Additional Line Supplies	\$6,084
Other Line supplies	Additional Line Supplies	\$6,000
Utilities	Increase in Utilities	\$5,000
Medicare	Medicare	\$1,551
Electricity	Increase in Electricity	\$800
Professional Development	Seminars & Conferences	\$600

* Includes both ongoing and one-time funding

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
<u>Utilities</u>		
Wastewater Collection		
Insurance Premium	Increase in Insurance Premium	\$440
Electricity	Increase in Electrical Charges	\$411
	Wastewater Collection	<u>\$985,202</u>
SEWER SUB-FUND TOTAL		<u>\$1,869,075</u>

Stadium Special Rev.

Fire Department

Stadium -Fire Marshal's Office

Salaries	Contract Inspector Salaries	\$87,690
Prof. & Contractual	Contract Plans Review	\$25,000
Other Benefits- Medical	Other Benefits- Medical	\$11,396
Overtime	Inspector & Clerical Overtime	\$11,328
General Retirement	General Retirement	\$8,169
Social Security	Social Security	\$6,139
Equip. Repair & Fuel	Inspector Vehicle Shop/Fuel	\$2,400
Professional Development	Inspector Training	\$2,000
Equipment Under \$5,000	Inspector Equipment	\$1,800
Veh/Equip Repl Chgs	Inspector Vehicle Replacement	\$1,678
Uniform Allowance	Inspector Uniform Allowance	\$1,500
Medicare	Medicare	\$1,436
PC/Tech Repl Chgs	PC/Tech Repl Chgs	\$1,386
Office Supplies	Inspector Office Supplies	\$1,000
Cell Phone Charges	Inspector Cell Phone Usage	\$960
Telephone Charges	Inspector Office Phone Chrg	\$111
Wker's Comp. Premium	Workers' Comp Premium	\$65

Stadium -Fire Marshal's Office **\$164,058**

Building Safety

Stadium - Development Services

Salaries	Salaries	\$602,797
Prof. & Contractual	Struct Plan Review-Consultant	\$100,000
Other Benefits- Medical	Other Benefits- Medical	\$77,000
General Retirement	General Retirement	\$52,207
Social Security	Social Security	\$39,234
Overtime	Senior Inspector OT	\$20,000
Veh/Equip Repl Chgs	Veh/Equip Repl Chgs	\$16,478
Equip. Repair & Fuel	Vehicle Maintenance	\$16,200
Overtime	Overtime	\$10,000
Cell Phone Charges	Air Card Charges	\$10,000
Medicare	Medicare	\$9,176
Cell Phone Charges	Cell Phone Charges	\$8,000
Professional Development	Training	\$6,000
Uniform Allowance	Uniform Allowance	\$2,750
Wker's Comp. Premium	Workers' Comp Premium	\$2,650

* Includes both ongoing and one-time funding

Schedule Thirteen

FY 2005-06 Supplemental Budget Items

Fund Dept Program Account	Description	FY06 Budget*
<u>Building Safety</u>		
Stadium - Development Services		
Telephone Charges	Telephone Charges	\$876
Office Supplies	Office Supplies	\$600
PC/Tech Repl Chgs	PC/Tech Repl Chgs	\$510
	Stadium - Development Services	<u>\$974,478</u>
<u>Engineering</u>		
Stadium - Engineering Rvw/Insp		
Prof. & Contractual	Contract Inspection Services	\$500,000
STADIUM SPECIAL REV. TOTAL		<u>\$1,638,536</u>
Grand Total:		\$31,670,179

* Includes both ongoing and one-time funding

Appendix



In April 2005, the nation's top hotelier, John Q. Hammons, announced plans to build a privately financed, 320-room, four-diamond Marriott Renaissance Hotel and Spa, with a projected opening of fall 2006. The addition of this luxury property next to the Glendale Arena will more than double the current number of hotel rooms in Glendale and begin to meet the demand for luxury properties in the West Valley.

MISCELLANEOUS STATISTICS

Population Distribution:

Age Group	Male		Female		Total
	#	%	#	%	#
Under 5	9,587	4.38	8,975	4.10	18,562
5-17 yrs.	24,246	11.08	23,054	10.54	47,300
18-21 yrs.	7,411	3.39	6,469	2.96	13,880
22-24 yrs.	5,151	2.35	4,587	2.10	9,738
25-39 yrs.	26,453	12.09	25,855	11.82	52,308
40-64 yrs.	29,872	13.65	30,973	14.16	60,845
65-74 yrs.	4,016	1.84	4,753	2.17	8,769
75-84 yrs.	1,922	0.88	3,556	1.63	5,478
85 & Over	510	0.23	1,422	0.65	1,932
Total	109,168	49.89	109,644	50.11	218,812

Household Income:

Income	Households in Range	
	#	%
Total Households	75,697	-
< 10,000	5,590	7.38
10,000 to 14,999	4,130	5.46
15,000 to 24,999	9,491	12.54
25,000 to 34,999	9,476	12.52
35,000 to 49,999	13,223	17.47
50,000 to 74,999	16,426	21.70
75,000 to 99,999	8,810	11.64
100,000 to 149,999	6,380	8.43
150,000 to 199,999	1,260	1.66
>= 200,000	911	1.20

Median Household Income: \$45,015

Median Monthly Owner Cost w/ Mortgage: \$1,084

Median House Value: \$118,600

School Enrollment:

Population 3 & Older	Enrolled	
	#	%
Enrolled in School:	65,736	-
Nursery School or Preschool	3,735	5.68
Kindergarten	3,854	5.86
Elementary School (Grades 1-8)	29,724	45.22
High School (grades 9-12)	13,364	20.33
College of Graduate School	15,059	22.91

Educational Attainment:

Education	Attained	
	#	%
Population 25 yrs & over	129,927	-
Less than 9th Grade	8,714	6.71
9th to 12th grade, no diploma	14,195	10.93
High School Graduate (and equivalent)	33,278	25.61
Some college, no degree	37,082	28.54
Associate Degree	9,418	7.25
Bachelor's Degree	18,058	13.90
Graduate or Professional Degrees	9,182	7.07
Percent high school graduate or higher		82.37
Percent bachelor's degree or higher		20.97

Occupational Distribution:

Occupation	Employed	
	#	%
Total Employed (16 yrs & over)	103,474	-
Management, professional and related	32,508	31.42
Service	14,678	14.19
Sales and office	31,209	30.16
Farming, fishing & forestry	396	0.38
Construction, extraction & maintenance	12,357	11.94
Production, transportation & material moving	12,326	11.91

* Unemployed Rate: 5.00%

MISCELLANEOUS STATISTICS

Year Founded:
1892

Date of Incorporation:
June 19, 1910

Form of Government:
Council/City Manager

County:
Maricopa

Elevation:
1152 Ft.

Annexed Area in Sq. Miles:

	<u>Annexed</u>	<u>Total</u>
1910		1.01
1910-1969	15.82	16.83
1970-1979	23.11	39.94
1980-1989	10.15	50.09
1990-1998	4.51	54.60
1999-2000	.63	55.23
2001-2002	.36	55.59
2003	.85	56.44
2004	.06	56.50
2005*		

* In process, total area if all annexable area was brought into the city: 91 Sq. Miles.

Population:

1970	36,228
1980	97,172
1985 (Special Census)	122,392
1990 (Census)	148,134
1995* (Special Census)	182,615
2000	219,705
2001	224,703
2002	227,763
2003	231,288
2004	233,281

* All population numbers 1995 and after include the population of Luke AFB.

City Authorized Staffing as of July 1, 2005:

Full-time	1,873.00
Part-time	43.01
Total authorized FTE's	1,916.01

Elections:

Number of votes cast:	
Last general election	
May 2004	7,444
Last Citywide Special Election	
May 2005	6,635

Percentage of registered voters voting in:	
Last general election	
May 2004	9.17%
Last Citywide Special Election	
May 2005	7.07%

Building Permits:

<u>Fiscal Year</u>	<u>Number</u>	<u>Value of Buildings</u>
1999	8561	\$333,138,095
2000	7925	\$292,105,521
2001	6944	\$287,722,622
2002	5439	\$219,539,420
2003	6299	\$327,352,955
2004	4819	\$359,027,305
2005*	5126	\$423,827,363

* Through March of 2005.

Parks and Recreation (as of March 2005):

Number of Neighborhood Parks	57
Total Park Acreage	2105
Playgrounds	57
Ramadas	47
Tennis Courts	38
Basketball Courts	45
Volleyball Courts	39
Soccer Fields	25
Ball Fields	42
Swimming Pools	7
Sports Complexes	3
Community Parks	6
Group Ramadas	7
Area Lights	1329
Park Benches	474
Drinking Fountains	127
Barbeques	230
Picnic Tables	570
Miles of Trails	41.5
Feet of Multiuse Walkways	406,898

Library (as of June 2004):

Number of Libraries	3
Cardholders	111,242
Annual Circulation	2,548,812
Number of Items	
Main Library	296,433
Foothills Branch	188,059
Velma Teague Branch	<u>115,666</u>
Total Items	581,748

Fire Protection (for CY 2004):

Number of Stations	8*
Employees	234 (209 sworn)
Avg. Response Time	4.467 Min.
Number of Calls	
EMS	22,022
Fire	4,992
Miscellaneous	2,055
Special Operations	<u>294</u>
Total Calls	29,363

* A 9th station is due to open in summer of 2005

Police Protection (for CY 2004):

Number of Stations	3
Employees	371
Calls Processed*	588,731
Citations Issued in FY 2004	
DUI	1,061
Other Violations	4,610
Serious Violations	397
Criminal Traffic FTA	714
Civil Traffic	28,288
Misdemeanor Non-Traffic	<u>5,712</u>
Total Citations Issued	40,782
Avg. Personnel Per Shift	25
Vehicular Patrol Units**	99
Number of Reserves	4

*Includes incoming, outgoing and 911 calls

**Marked by lights/sirens and uniformed patrol officers

Transportation (as of June 2004):

Miles of Streets Maintained	
Arterial	98.0
Secondary (1/2 Mile Streets)	64.0
Collector (1/4 Miles Streets)	89.0
Local	440.0
Alleys	18.2
Unpaved	<u>0.0</u>
Total	709.2

Water Utilities (for CY 2004):

Number of Active Customers	58,710
Miles of System (lines)	750
Annual Consumption	13.3 M Gal
Avg. gallons/user/month	18.8 K Gal
Avg. gallons/user/year	226.0 K Gal
Available Storage Capacity	50.0 M Gal
Avg. Treatment Plant Capacities	
Cholla	22.0 MGD
Pyramid Peak	26.0 MGD
Avg. Daily Water Produced	45.0 M Gal

*Glendale provides 1,000 gallons of quality drinking water for less than a gallon of milk: \$1.32 per 1,000 gallons of water.

Wastewater Utilities (for CY 2004):

Number of Active Customers	55,239
Miles of Collection Lines	659
Avg. Treatment Plant Capacities	
WAWRF	7.0 MGD
Arrowhead	2.9 MGD
Annual Wastewater Treated	3.6 B Gal

Sanitation Utilities (FY through April 2005):

Number of Active Customers	53,645
Tonnage Processed	
Residential	103,981
Commercial	144,428
Recycle	<u>27,030</u>
Total	275,439

Sources: Various City of Glendale Department Records
U.S. Census

ACRONYMS

A	
ACDC	Arizona Canal Diversion Channel
ADEQ	Arizona Department of Environmental Quality
AFB	Air Force Base
AMFP	Arizona Municipal Financing Program
AWRF	Airport Water Reclamation Facility
B	
BofA	Bank of America
C	
CAFR	Comprehensive Annual Financial Report
CAP	Community Action Program
CD	Community Development
CDBG	Community Development Block Grant
CFD	Community Facilities Districts
CIP	Capital Improvement Project
CMAQ	Congestion, Mitigation and Air Quality Grants
COLA	Cost of Living Adjustment
COPS	Community-Oriented Policing Services
CPI	Consumer Price Index
CPI-U	Consumer Price Index for Urban Users
CTOC	Citizen's Transportation Oversight Commission
CW	Citywide
CY	Calendar Year
D	
DIF	Development Impact Fees
E	
EMS	Emergency Medical Services
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
F	
FAA	Federal Aviation Administration
FT	Full Time
FTA	Federal Transit Administration
FTE	Full Time Equivalent
FY	Fiscal Year

G	
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	Government Finance Officers Association
GIS	Geographic Information System
G.O.	General Obligation
GO!	Glendale Onboard
H	
HOA	Homeowners Association
HOV	High Occupancy Vehicle
HR	Human Resources
HUD	Department of Housing and Urban Development
HURF	Highway User Revenue Fund
I	
IGA	Intergovernmental Agreement
IGP	Intergovernmental Programs Department
IT	Information Technology
IVR	Interactive Voice Response
L	
LID	Local Improvement Districts
LLEBG	Local Law Enforcement Block Grant
LTAF	Local Transportation Assistance Fund
M	
MAG	Maricopa Association of Governments
MGD	Million Gallons per Day
MPC	Municipal Property Corporation
N	
NFL	National Football League
NFPA	National Firefighter Protection Association
NHL	National Hockey League
O	
O&M	Operational and Maintenance
OSHA	Occupational Safety and Health Administration
P	
P&R	Park & Ride
PC	Personal Computer

R	
RICO	Racketeer Influenced and Corrupt Organizations
RPTA	Regional Public Transportation Authority
S	
SROG	Sub-Regional Operating Group
SRP	Salt River Project
T	
TMC	Traffic Management Center
V	
VOCA	Victims of Crime Act
W	
WIFA	Water Infrastructure Finance Authority
WRF	Water Reclamation Facility
WTP	Water Treatment Plant
WWTP	Wastewater Treatment Plant

GLENDALÉ BUDGET DOCUMENT GLOSSARY

The City of Glendale designed the Annual Budget to offer citizens and staff an understandable and meaningful budget document. This glossary provides assistance to those unfamiliar with budgeting terms and specific terms related to the Glendale financial planning process.

A

ADOPTION: A formal action taken by the City Council which sets the spending limits for the fiscal year.

APPROPRIATION: An authorization made by the City Council which permits the city to incur obligations and expend resources.

ASSESSED VALUATION: A valuation placed upon real estate or other property by the County Assessor and the state as a basis for levying taxes.

B

BASE BUDGET: Ongoing expenses for personnel, contractual services, and the replacement of supplies and equipment to maintain service levels for each program as authorized by the City Council.

BOND: A municipality will issue this debt instrument and agree to repay the face amount of the bond on the designated maturity date. Bonds are primarily used to finance capital projects.

General Obligation (GO) Bond:
This type of bond is secured by the

full faith, credit, and taxing power of the municipality.

Revenue Bond: This type of bond is secured by the revenues from a specific source such as gas taxes or water revenues.

C

CAPITAL BUDGET: The appropriation of bonds or operating revenue for improvements to city facilities which may include buildings, streets, water and sewer lines, and parks.

CARRYOVER: Year-end savings that can be carried forward to cover any one-time expenses such as supplies, equipment, or special contracts.

D

DEBT RATIO: Total debt divided by total assets. Computed by Finance, and Budget and Research staff to assess fiscal health, internal controls, etc.

DEBT SERVICE: Principal and interest payments on outstanding bonds.

DEVELOPMENT IMPACT FEE: Fees requiring new development to cover the increased cost to the city of providing new

infrastructure when they construct new residential and commercial developments.

E

ENCUMBRANCE: The formal accounting recognition of commitments to expend resources in the future.

EXPENDITURE: Represents a decrease in fund resources.

EXPENDITURE LIMITATION: An amendment to the Arizona State Constitution which limits annual expenditures of all municipalities. The Economic Estimates Commission uses actual payments of local revenues for FY 1979-80 as the base limit and adjusts annually for population growth and inflation. All municipalities have the option of Home Rule that requires voters to approve a four-year expenditure limit based on revenues received. Glendale citizens have approved the Home Rule Option since the inception of the expenditure limitation.

F

FISCAL YEAR (FY): The period designated by the city for the beginning and ending of financial transactions. The fiscal year for the City of Glendale begins July 1 and ends June 30.

FULL-TIME EQUIVALENT POSITION (FTE): A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for

20 hours per week would be equivalent to a 0.5 FTE.

FUND: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources.

FUND BALANCE: A balance or carry over that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures.

G

GOAL: A general and timeless statement created with a purpose based on the needs of the community.

GROUP: Administrative groups that consist of a number of departments and divisions that provide services. These groups include Administrative Services, Community Development, Public Works, and Public Safety.

I

INFRASTRUCTURE: Facilities that support the continuance and growth of a community. Examples include roads, water lines, sewers, public buildings, parks, and airports.

L

LOCAL IMPROVEMENT DISTRICT: Local Improvement Districts are legally designated geographic areas in which a majority of the affected property owners agree to pay for one or more capital

improvements through a special assessment.

M

MAINTENANCE AND OPERATION

(M & O) COSTS: The day-to-day operating and maintenance costs of a municipality. These costs include personnel, gas, electric utility bills, telephone expense, reproduction costs, postage, and vehicle maintenance.

O

OBJECTIVE: A measurable output that an organization strives to achieve within a designated time frame. The achievement of the objective advances an organization toward a corresponding goal.

OPERATING BUDGET: Day-to-day costs of delivering city services.

P

PAY AS YOU GO CAPITAL

PROJECTS: Capital projects funded by general fund operating revenues.

PERFORMANCE MEASURES:

Measurement of service performance indicators that reflect the amount of money spent on services and the resulting outcomes at a specific level of services provided.

PERMANENT BASE ADJUSTMENT:

An adjustment to the expenditure limitation base established by the Economics Estimate Commission (see expenditure limitation) which requires

voter approval. The Glendale voters approved a permanent base adjust in the spring of 2000 which will become effective with the FY 2002-03 budget year.

PRODUCTIVITY: A measurement of the increase/decrease of city services output compared to the per unit input cost invested.

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a city responsibility.

PROPERTY TAX: The total property tax levied by a municipality. Arizona's municipal property tax system is divided into a primary and secondary rate.

Primary Tax: Arizona statute limits the primary property tax levy amount and municipalities may use this tax for any purpose.

Secondary Rate: Arizona statute does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt.

R

RESOURCES: Total amounts available for appropriation including estimated revenues, fund transfers and beginning fund balances.

REVENUE: Financial resources received from taxes, user charges and other levels of government.

Actual vs. Budgeted: Difference between the amount projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

S

SECONDARY PROPERTY TAX: A tax levy restricted to the payment of principal and interest on general obligation bonds.

SERVICE LEASE: A lessor maintains and services an asset under a service lease.

SPECIAL REVENUE FUND: A fund that accounts for receipts from revenue sources that have been earmarked for specific activities and related expenditures.

STATE-SHARED REVENUE: Includes the city's portion of state sales tax revenues, state income tax receipts, and Motor Vehicle In-Lieu taxes.

SUPPLEMENTAL BUDGET

ALLOWANCE: This allowance provides additional personnel, equipment and related expenses which enhance the service level of a program. Supplemental increases are directed at attaining Council goals or meeting increased service needs.

T

TAX LEVY: The total amount of the general property taxes collected for purposes specified in the Tax Levy Ordinance.

TAX RATE: The amount of tax levied for each \$100 of assessed valuation.

TRANSFER: Movement of resources between two funds. Example: An interfund transfer would include the transfer of operating resources from the General Fund to an Enterprise Fund.

U

USER CHARGES: The payment of a fee in direct receipt of a public service by the party who benefits from the service.

W

WORKLOAD INDICATORS: Statistical information that indicates the demands for services within a given department or division. Workload indicators are a type of performance measure utilized by departments or divisions to assess its level of service.

FREQUENTLY ASKED QUESTIONS

The City of Glendale designed the Annual Budget to offer citizens and staff an understandable and meaningful budget document. This guide will provide assistance to those unfamiliar with Glendale's budgeting and financial planning processes.

What is a “Fiscal Year (FY)” and when does it begin and end? The City of Glendale and State of Arizona follow a Fiscal Year (FY) that starts July 1 and ends June 30. A Fiscal Year is the period designated by the city for the beginning and ending of financial transactions or a budget cycle. The “2006 Annual Budget” or “Fiscal Year 2005-06 (FY 2006)” refers to the period that begins July 1, 2005 and concludes on June 30, 2006.

What does it mean to, “adopt the budget?” Budget adoption is a formal action taken by the City Council that sets the city’s priorities and spending limits for the upcoming fiscal year. The FY 2006 budget will be formally adopted by the City Council at a public meeting in June 2005, though city staff has been preparing the budget for months in advance.

How do I get involved or learn about the budget before it’s adopted? At any time of the year citizens can view the city’s budget online, in city libraries or at City Hall. Residents can discuss it with neighbors, city staff or Council Members. In addition, the City Council has several special Budget Workshops every March and/or April that citizens can attend, watch on KGLN cable channel 11 or borrow on videotape from Glendale’s libraries.

What is meant by “budget appropriation?” Budget appropriation refers to authorizations made by the City Council that permit the city to incur obligations and expend resources. When the City Council appropriates funds, they are saying the community should, for example, spend its money on public safety, or make investments that improve the quality of life in Glendale. The city cannot collect or spend money unless it is appropriated, and this ensures the public’s money is spent according the public’s needs as expressed by the democratically elected City Council.

What are municipal bonds? A municipality, such as the City of Glendale, will sell (issue) bonds primarily to finance capital projects. This is similar to a family taking out a mortgage in order to finance a house. Just like a family, the city has basic necessities (infrastructure) like roads and office buildings, but usually does not have cash available for such major purchases. Municipal bonds are like loans that help make large, important purchases affordable. Bonds also effectively spread out the costs of major projects across their useful life, so all those citizens who utilize them can help pay for them.

What is the difference between the capital budget and the operating budget? The Capital budget, or Capital Improvement Plan, is an appropriation of bonds or operating revenue for improvements to city facilities that may include buildings, parks, streets and

water and sewer lines. The operating budget covers the costs of the city's day-to-day operations, such as employee salaries, supplies and contracts.

What is carryover? Carryover refers to year-end savings that can be carried forward into the next fiscal year to cover any one-time expenses such as supplies, equipment or special contracts that were budgeted for but not purchased (or paid for) in the previous fiscal year. For example, if a piece of equipment was ordered in June (the last month in a fiscal year) but not received until July (the start of the next fiscal year), then the "savings" from the previous budget year could be used to purchase the equipment in the next budget year using carryover appropriation.

What is a debt ratio? The debt ratio is total debt divided by total assets. This is one measurement of fiscal health. If the city, or a family, owes substantially more money than the value of the things it owns or its ability to generate revenue, a dangerous financial situation exists. The lower the debt ratio, the better interest rates the city can receive when it wants to sell more bonds to finance additional capital improvements for Glendale.

What is debt service? A family's debt service is the payments they make on loans, such as a mortgage and credit cards. Principal and interest payments on outstanding bonds are referred to as debt service. Just like a family cannot skip on mortgage or credit card payments, the city must always keep up on its debt service, so this will always be a part of the city's budget.

What is an encumbrance? An encumbrance refers to the formal accounting recognition of commitments to expend resources in the future. For example, when a purchase order is issued for equipment, that funding is encumbered until delivery. Once the equipment is received, the invoice is paid and the encumbrance becomes an expense.

What is an expenditure? Expenditures represent a decrease in fund resources or, stated simply, a recorded expense.

What is an expenditure limitation or permanent base adjustment? Arizona municipalities can only spend funds up to a level specified by the State or local voters via Home Rule (see Glendale's City Charter at www.glendaleaz.com/CodeBook/index.html). This is meant to ensure local government budgets are balanced. Glendale's voters approved Home Rule that required voters to approve a four-year expenditure limit based on actual revenues the city has received. However, in the spring of 2000, Glendale voters approved a permanent base adjustment, eliminating the need for further expenditure limitation elections.

What is a full-time equivalent position (FTE)? An FTE refers to one or more employees working 40 hours per week, or 2,080 hours per year. For example, a part-time employee working 20 hours per week would be considered a 0.5 FTE.

What is the definition of a budget fund? Glendale has 85 budget funds to help keep track of and focus resources. These include the General Fund, Transportation Fund and Water and Sewer Fund, to name just a few. A family might use several funds, too, in order to help manage their finances and determine how close they are to reaching certain goals. For instance, a family might have a children's college fund, a retirement fund, vacation fund and household expenses fund (such as an IRA, savings and checking account). A budget fund, then, is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources. Glendale uses separate funds in order to correctly and legally track revenues and expenditures by program.

What is a fund balance? Fund balance refers to the remainder or carryover that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures at the end of the fiscal year (June 30). If the city budgets (plans to spend) \$15 million on roads next year, but only spends \$14 million, there is a \$1 million fund balance.

What does the word "group" in Glendale's budget mean? Every department belongs to an administrative group led by a Deputy City Manager, City Manager and Assistant City Manager. These groups include Appointed Officials, Internal Services, Community Development, Community Info & Services, Public Works, Public Safety and Special Projects.

What are infrastructure and capital improvements? Infrastructure and capital improvements refer to facilities that need to be in place in order to support the basic needs of residents and businesses in the community. Examples include roads, water lines, sewers, public buildings, parks and airports.

What are Strategic Priorities and benchmarks? Why does Glendale use them? Strategic Priorities, developed by the City Council, are statements of community values that direct the city's operations and help demonstrate progress towards a shared vision. City staff uses these priorities to assist in program development, creating annual budget requests, and building department business plans.

Benchmarks are established for each activity listed in business plans and represent a desired level of performance that demonstrates the efficient use of city resources to do the most good. City staff measures actual performance throughout the year, makes comparisons to established benchmarks, determines the causes for deviation, and evaluates alternative courses of action.

What exactly is a "program" in the city budget? A program is a group of related activities performed by one or more organizational units for the purpose of accomplishing a city responsibility. For example, one program in the Field Operations Department is Street Cleaning. Based on staff's assessment of costs and needs, the desires of citizens and the priorities of the City Council, the Field Operations Department is budgeted a set amount of money to accomplish street cleaning.

What is “assessed valuation” and how does it relate to my taxes and the city’s budget? Each year the Maricopa County Assessor’s Office determines the value of all property within the county, including city buildings and individual homes. These assessment values are then used as a basis for levying property taxes. The City of Glendale charges \$1.72 in property tax per \$100 of assessed valuation (\$0.3064 primary rate and \$1.4136 secondary rate).

How much does the city receive from my property tax bill and how is it used? Primary Property tax revenue represents 2.8 percent of the city’s General Fund revenue, which is estimated at \$3,680,000 in this year’s budget. Secondary Property Tax, used to pay off General Obligation bonds, will generate approximately \$17,946,615 in FY 2006. The City of Glendale is one of several entities that receive a portion of the property taxes residents pay, with school districts typically receiving the majority. Each year the Glendale City Council levies the property tax one week after final budget adoption.

Primary Tax: Arizona law limits the primary property tax levy amount and municipalities may use revenue from this tax for any lawful purpose. Glendale’s FY 2006 primary property tax rate is \$0.3064 per \$100 of assessed valuation is used for General Fund operations.

Secondary Tax: Arizona does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt. Glendale’s FY 2006 secondary tax rate is \$1.4136 per \$100 of assessed valuation and is used to pay debt service on General Obligation bonds.

Where does the city’s revenue come from? Glendale’s revenue comes from a variety of sources, including sales tax, property tax, user charges and other levels of government.

What is state-shared revenue? The state of Arizona shares a portion of its tax revenues (from sales, income and motor vehicle in-lieu taxes) with Arizona cities and towns. This funding is divided among the cities and towns using population formulas supplied by state law. These state-shared revenues comprise a large portion of most city and town budgets, including 35.7% of Glendale’s General Fund.

State-shared revenue enables local governments to continue providing basic services, such as police and fire protection, without burdening the residents with additional local taxes. All cities receive a proportional amount of funding based on population. Since cities and towns are not equally wealthy, state shared revenue is of great assistance, especially to cities with lesser wealth or greater service needs. Because state-shared revenue distribution is a specified percentage of state revenue collections, as state revenue declines, city revenue declines. Consequently, in difficult economic times, cities ‘feel the pinch’ just as the State does.

What is meant by “supplemental increase?” When a department cannot support its increased service needs or lacks the necessary resources required within their budget, the department will submit a request for a supplemental increase. This allowance provides funding for additional personnel, equipment and related expenses that enhance the service level of a program.

What is a budget transfer? A budget transfer moves budget appropriation between programs or funds. Transfers within funds may be done on the City Manager's authority; the City Manager is appointed by the City Council to act as the city's chief executive officer. Transfers between funds require City Council approval.

What are user charges? User charges are fees paid in direct receipt of a public service by the party who benefits from the service. Fees paid for recreation classes or leagues that citizens elect to sign up for and participate are examples of user charges.

City of Glendale
Management and Budget Department
6829 North 58th Drive, Suite 200
Glendale, Arizona 85301
Phone: (623) 930-2264
Fax: (623) 915-2694
Email: mschilz@glendaleaz.com



City of Glendale
Management & Budget Department
5850 West Glendale Avenue
Glendale, Arizona 85301
623.930.2264