

2003-2004

City of Glendale Annual Budget

CITY OF GLENDALE, ARIZONA
2003-04 ANNUAL BUDGET

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To The Citizens of Glendale:

While addressing the budget challenges that have arisen due to our country's sluggish economy and our state's financial crisis, the City Councilmembers and I have not wavered in our commitment to continue to enhance Glendale's quality of life. We have worked to find creative ways to conserve and redistribute resources and to maintain vital city programs while moving forward with activities that will generate future revenue.

The budget for the coming year reflects our determination to spend and save wisely. Being proactive in addressing the current economic environment will ensure that temporary financial constraints will not jeopardize the level and quality of services our residents receive now and in the coming years.

Our continuing involvement in the development of the West Valley has made Glendale a recognized leader in promoting the growth and economic vitality of our region. Efforts focused on bringing more businesses and high quality jobs into Glendale have produced successful results throughout the city. Each year we build on what has been learned from past accomplishments in order to achieve greater future successes.

This year our city can proudly point to emerging retail centers like the Village at Arrowhead, Desert Glen - with one of the state's first Kohl's Department Stores, the Agua Fria Town Center, two new Wal-Marts, a new Sam's Club and many other dynamic development opportunities. Our downtown continues to thrive and many quality commercial and residential developments and employment opportunities are on the near-horizon for the western area of our city.

Glendale's new multi-purpose arena which will host the NHL Phoenix Coyotes' team will be completed by December. Our agreement with the owners of the Coyotes organization includes adjacent mixed-use development that will bring exceptional economic resources to the city. In addition to providing employment opportunities at all skill and salary levels, residents will have access to entertainment, shopping and recreational amenities close to their neighborhoods, and businesses will reap the benefits of an expanding consumer base.

The Arena Development Agreement also includes the redevelopment of the mall site located at the southeast corner of 59th and Northern Avenues. The new retail center, Northern Crossing, will be anchored by a Wal-Mart Super Center and Lowe's Home Improvement Warehouse. Negotiations are in progress with a wide variety of other quality retailers interested in bringing their businesses to the site.

Construction has started on the new Cardinals Stadium, just south of the Coyotes Arena, at the Loop 101 Freeway and Bethany Home Road. This state-of-the-art facility is planned for completion in time for the 2006 NFL season and is in the running to host the 2008 Super Bowl.

The new multipurpose stadium will also be home to the Fiesta Bowl, which is one of the most watched games in college football history and will host future Bowl Championship Series competitions.

These world-class sports venues will generate an impressive and ongoing amount of new revenue for our city. Just as Arrowhead Towne Center spurred development along Bell Road ten years ago, the sports venues promise the same impetus for accelerating development throughout the West Valley. This area has the potential to become the entertainment hub of the West Valley with restaurants, movie theaters and hotels. This will bring in much-needed sales tax and property tax revenue and a broad spectrum of first-rate job opportunities.

To ensure that our residents have the transportation resources they need, Glendale is continuing to spearhead efforts to improve mobility both locally and regionally. Glendale voters showed great foresight regarding our need to develop and expand transportation resources by approving a local half-cent sales tax in November 2001. The Glendale Onboard, or GO! Program, incorporates long-range projects beneficial to Glendale, the northwest valley and the entire western region.

Revenue from this fund is already at work. Expanded bus and Dial-a-Ride services, including evening and weekend hours, have resulted in a 27 percent increase in ridership. Several much needed pedestrian and bicycle projects have also been funded by the GO! Program and are in various stages of implementation.

Transportation is a critical issue that will affect economic development and our quality of life for years to come. Without a regional vision, the Valley's transportation systems will become fragmented and inefficient. I am involved in several committees addressing transportation issues on a Valleywide level. I serve as co-chair of the Maricopa Association of Governments' Transportation Policy Committee, which is charged with guiding transportation investments in the Valley for the next 20 years. I am also a member of both the Valley Metro Rail Board and the Regional Aviation System Plan Policy Committee.

The health and safety of our citizens and visitors has always been among our highest priorities. For many years Glendale has been a recognized leader in community oriented policing, fire prevention and education, and emergency preparedness. Ours was one of the first Arizona cities to receive COPS funding for new police officers and to obtain a $300,000 Federal Emergency Management Agency grant to make our community more disaster resistant. Glendale's CITY S.A.F.E. Program, the largest city-wide safety campaign sponsored by my office and local businesses, educates thousands of citizens regarding emergency preparedness at home.

We have more recently taken on the challenge of expanding our existing public safety programs to encompass National Homeland Security efforts. In just two years, Glendale has become recognized for its leadership in the development of local and regional homeland security programs.

In 2000, Glendale was one of only a handful of cities that received funds from the Department of Justice to purchase equipment for its first responders and obtain specialized training in how to

respond to threats involving weapons of mass destruction. Our Police and Fire Departments experts worked closely with their peers in neighboring cities, and federal and state security agencies to develop a Homeland Security Strategic Plan for the region.

Between 2001 and 2003, Glendale was awarded an additional $790,000 in grants for equipment, training and supplies for local and regional use in responding to homeland security threats. The city received a $115,000 grant to complete a drinking water facility vulnerability assessment and assisted several other cities in acquiring funds for this purpose.

Glendale recently applied for an additional $7 million to continue developing resources to protect our citizens and improve the security of our public works facilities and information technologies.

Our homeland security goal is to be both a leader and a partner with other cities, our state and the federal government. Our objectives are to remain proactive in identifying potential threats, eliminating security gaps, maintaining early warning systems and responding appropriately to an initial incident. Mayor Rudy Giuliani indicated that the most complex and difficult tasks New York City faced following the events of September 11th involved managing the recovery phase once the crisis was over. Good planning and preparation will ensure that Glendale and the West Valley can achieve a rapid recovery if we are ever faced with such as challenge.

The city of Glendale has made tremendous strides over the years improving our citizens' quality of life. However, regional concerns such as transportation, economic development, and homeland security can only be addressed by West Valley cities and towns working together. Without this broader perspective, we cannot develop our region's truly extraordinary potential for the benefit of all West Valley residents.

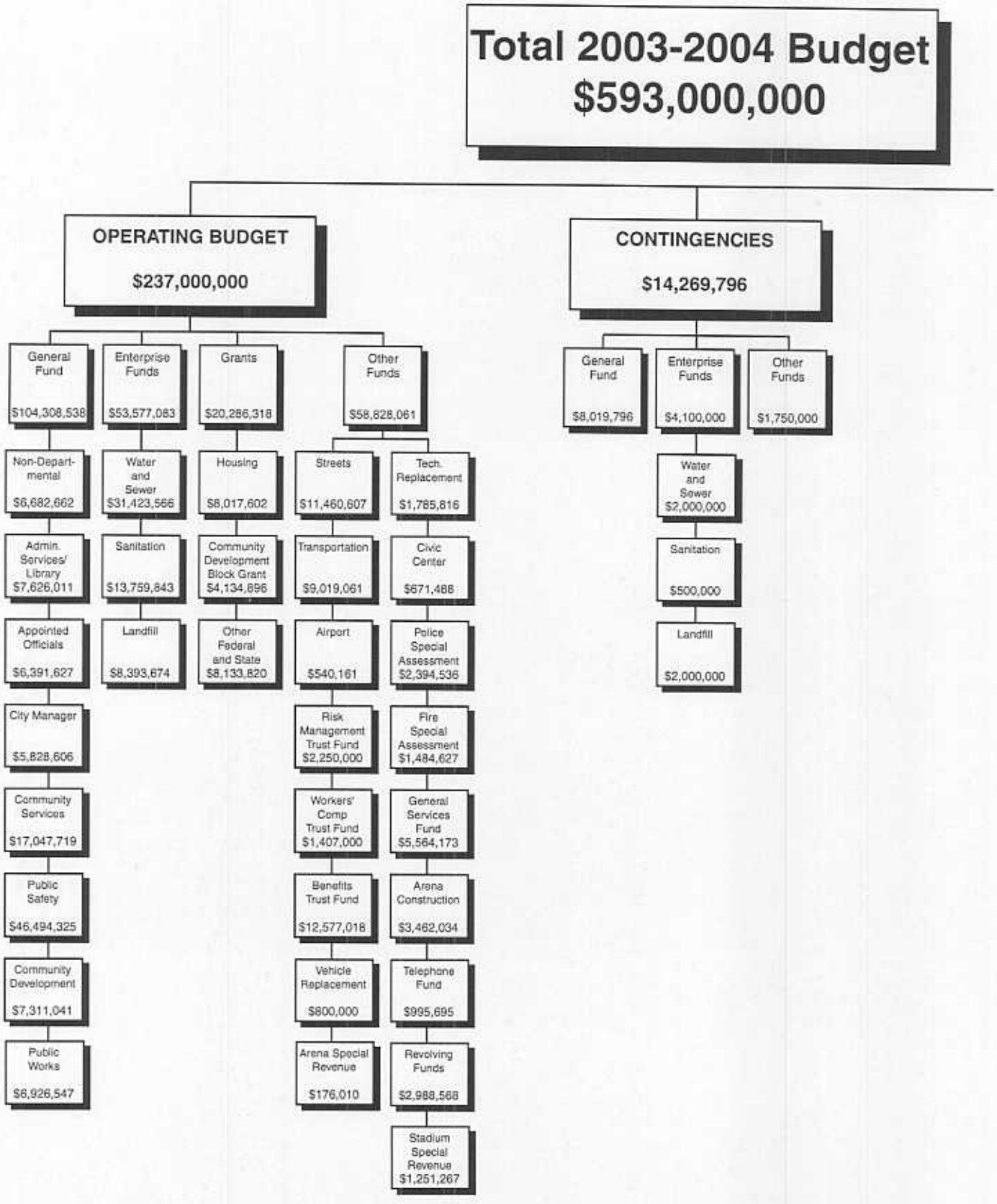
We will weather this downturn in the economy, meet our challenges head-on and share in the economic recovery that *will* surely follow. As in the past, we will achieve these goals together.

Sincerely,

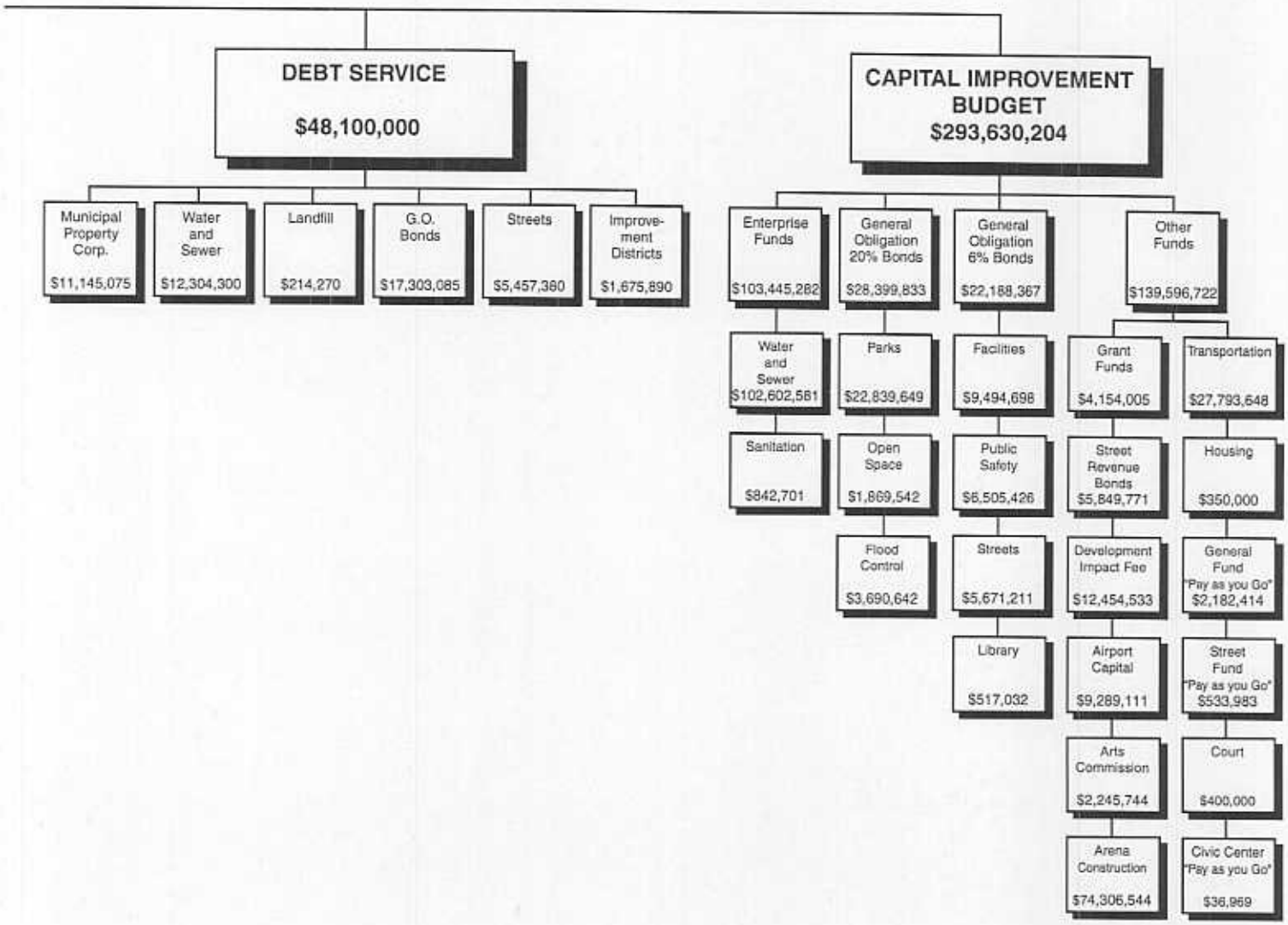
Elaine M. Scruggs

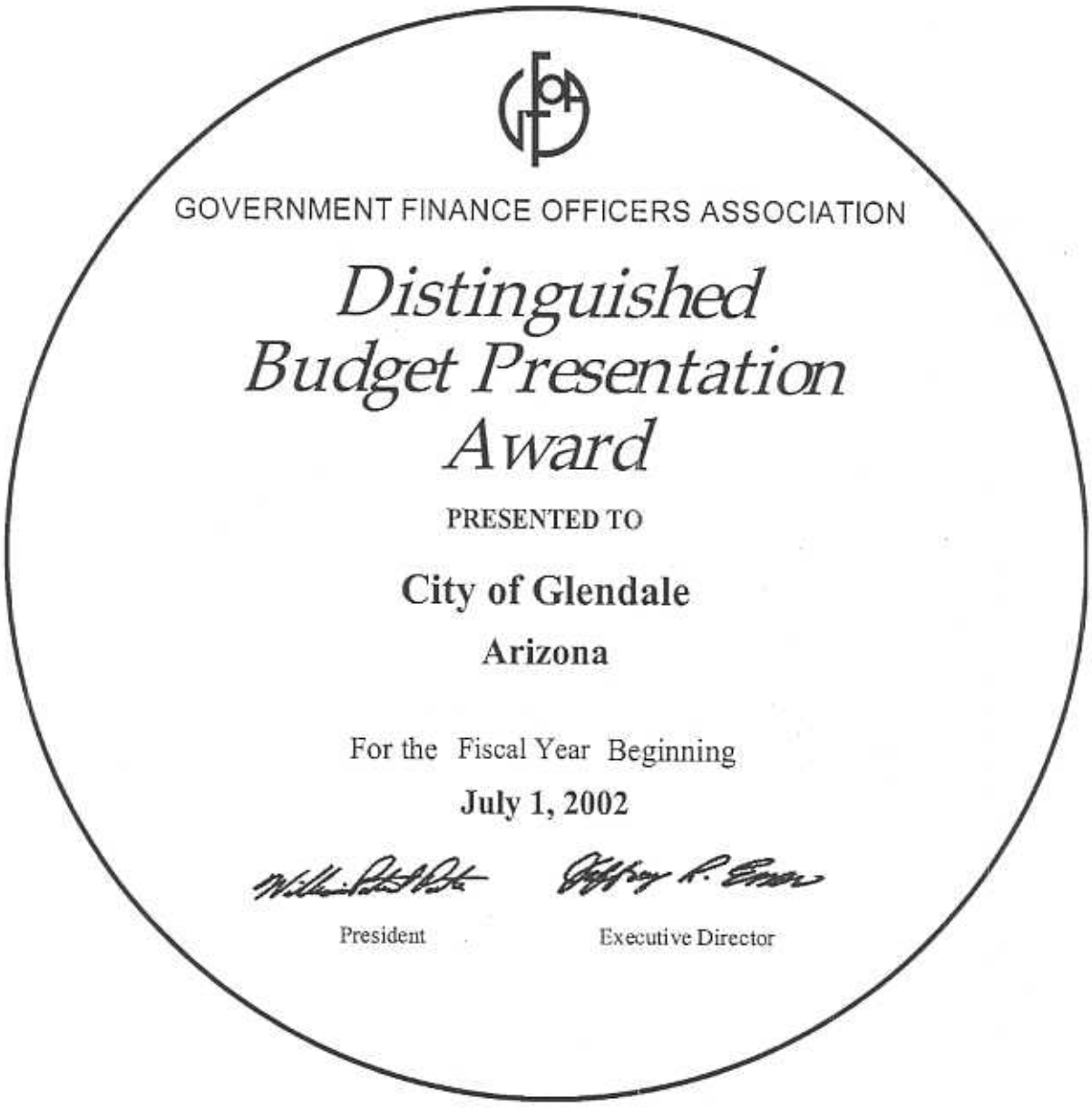
Elaine M. Scruggs
Mayor

City of Glendale Financial



Organizational Chart





The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Glendale, Arizona for its annual budget for the fiscal year beginning July 1, 2002.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to GFOA to determine its eligibility for another award.

HOW TO MAKE THE MOST OF THIS DOCUMENT

This budget document serves two distinct purposes. One purpose is to present the City Council and public with a clear picture of the services the city provides and of the policy alternatives that are available. The other purpose is to provide city management with a financial and operating plan that conforms to the city's accounting system.

Financial Policies and Guidelines - The *Financial Policies* establish the framework for overall fiscal planning and management. These policies set forth guidelines for current activities and long-range planning.

Budget Message and Budget Summary - These sections provide an overview of the key policy issues and programs.

With a few exceptions, Glendale's fund structure also corresponds to program categories; e.g., General Services, Airport, Utilities, etc. Each fund is broken down into organizational groups that are, in turn, divided into departments and divisions. Each division is subdivided into one or more programs. The city's fund structure is graphically shown in the Financial Organizational Chart.

Operating Budget - This section includes the departmental budget information on services, budget trends and staffing for each city department.

Capital Budget - The "Capital Appropriations by Fund" listing shows the FY 03-04 portion of the long range *Capital Improvement Plan*. The long range *Capital Improvement Plan* describes planned capital improvement projects and funding sources for the next ten years.

Supporting Schedules - This section is the heart of the budget document as an operating and financial plan. Some of these schedules also serve to meet state reporting requirements. Schedule 3, for example, lists budget amounts for each program within the respective departments and funds.

Frequently Asked Questions - The FAQ's, located in the Appendix, help you understand many of the most frequently asked questions about our budget.

FY 2003-2004 BUDGET CALENDAR

9/02 to 12/02	Prepare long-range financial forecast, preliminary short-term revenue projections, complete cost allocation model estimates and update long-range Capital Improvement Plan. Leadership Team sets overall budget preparation policies. City Council establishes goals for FY 03-04.
1/8/03	City Manager makes budget address to staff.
1/6-1/10/03	Budget training held. Training manual accessible on Intranet.
1/31/03	Budget requests submitted to the Budget Office, including base budgets, supplementals and carryover requests.
2/4-2/15/03	Deputy City Managers review requests submitted by departments and develop proposed budgets for presentation at Administrative Review Workshops.
2/18/02	City Council holds public workshop session on the proposed Ten-Year Capital Improvement Plan (CIP).
2/18-2/21/03	Administrative Review Team reviews proposed budgets from each group as presented by each Deputy City Manager.
3/7/03	Leadership Team balances budget, which becomes the City Manager's recommended budget.
4/02	Final revenue estimates for FY 02-03 prepared by the staff revenue committee.
4/08, 4/15, 4/22, 4/29, 5/6, 5/13, 5/20/03	City Council reviews Manager's recommended budget in seven public workshop sessions
6/10/03	Public hearing and adoption of preliminary budget by City Council.
6/12/03	Preliminary budget document available for public review.
6/12, 6/19/03	Final budget and tax levy advertised in newspaper.

6/24/03	Public hearing and adoption of final budget.
7/1/03	City Council meeting setting property tax levy. City Charter requires this follow final budget adoption by one week.
7/1/03	Start of new fiscal year. Final budget document, including changes made by City Council, published on the internet. Internal line item detail budgets distributed to all operating managers.

FY 2003-2004 BUDGET PROCESS

VARIATIONS IN BUDGETING METHODS: The budgets of general government type funds, such as the General Fund, Public Safety Fund and Street and Transit Funds, are prepared on a modified accrual basis. This means that unpaid financial obligations, such as outstanding purchase orders, are immediately reflected as expenditures although the items may not have been received and the cost is estimated. However, in most cases revenue is recognized only after it is measurable and actually available. Since FY 95-96, sales tax revenues have been recorded in the period in which they are due to the city (i.e. at the point of sale).

Enterprise Funds (Water/Sewer, Sanitation and Landfill) also recognize expenditures as encumbered when a commitment is made (e.g., through a purchase order). Revenues, on the other hand, are recognized when they are obligated to the city (for example, water user fees are recognized as revenue when service is provided).

Purchase orders for services and goods received prior to the end of the current fiscal year will be eligible for payment for a period of sixty days following the close of the fiscal year. Encumbrances for all other purchase orders will automatically lapse.

The Comprehensive Annual Financial Report (CAFR) presents the status of the city's finances on the basis of "generally accepted accounting principles" (GAAP). The FY 01-02 CAFR was prepared in compliance with GASB Statement 34 requirements. In most cases, this conforms to the way the city prepares its budget with the following exceptions:

a. Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP) as opposed to being expended when paid (Budget).

b. Principal payments on long-term debt within the Enterprise Funds are applied to the outstanding liability on a GAAP basis as opposed to being expended on a Budget basis.

c. Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expended on a Budget basis.

d. Inventory is recorded as an expenditures at the time it is used.

e. Depreciation expense is not budgeted as an expense.

The Comprehensive Annual Financial Report shows fund expenditures and revenues on both a GAAP basis and Budget basis for comparison purposes.

ACCOUNTING CHANGES: In FY 02-03 Budget, general staff and administrative charges were recognized as direct expenses of the Water/Sewer, Landfill and Sanitation Enterprise Funds just as they are on a GAAP basis. Commencing with the FY 03-04 budget, the credit to the receiving fund will be shown as revenue similar to how equipment management shop charges have been recognized in the past.

New funds will be established effective with the FY 03-04 budget. A series of new capital project funds will be budgeted for the development impact fees based on the category and designated use of the revenues derived from each fee. A special revenue fund will be budgeted for revenues received from the operation of the new Coyote's Arena. Finally a fund has been established for the development and review of the construction of a new Cardinal's Stadium.



BUDGET MESSAGE



Honorable Mayor and Council:

"In the middle of every difficulty lies opportunity."
Albert Einstein

In preparing Glendale's Fiscal Year (FY) 2003-04 budget, the staff and I refused to see a glass half empty. In spite of an anticipated gap of $18.8 million between General Fund revenues and expenditures, employees from across the organization transformed this challenge into opportunity. Through a combination of spending cuts and departmental efficiencies, staff was able to trim General Fund expenditures by $6.1 million for next fiscal year. Additionally, $13.9 million in one-time solutions were identified, providing the City Council with an additional $1.2 million for contingency or other purposes.

The Council took some bold steps to strengthen the revenue stream for the future by increasing fees for service and approving a change in the telecommunications tax. The end result is a balanced budget for FY03-04, minimal service impacts, no employee layoffs and no increases to be absorbed by employees for their health benefits.

The projected revenue shortfall for next fiscal year resulted from a combination of factors, including a $3.5 million drop in state-shared income tax revenues, increased costs due to mandatory hikes in contributions to the Arizona State Retirement System (ASRS) and the Public Safety Personnel Retirement System (PSPRS), higher risk insurance premiums, increased contract costs, expenses related to grant-funded police officers and operating costs of new capital facilities.

We knew it would not be easy to balance the budget under these circumstances; however, we were committed to continue providing the services our citizens have come to rely upon. In order to meet that goal, I appointed a cross-departmental team late last year that has been meeting on a regular basis to address these ongoing budget obstacles. The first step in addressing the FY 2003-04 budget shortfall included continuing the cost-saving measures that were implemented in FY 2002-03:

- No transfers of salary savings to operating budgets
- No unbudgeted carryover savings – all carryover will be returned to the General Fund
- No vacant or temporary positions will be filled without review by the Position Review Committee and approval by the City Manager's Office
- Capital projects are to be reviewed for all operating and maintenance costs impacting the General Fund
- Discontinued the use of Limited Departmental Purchase Orders
- Limited the use of city credit cards to essential expenditures
- Enacted a review policy of all capital purchases for possible deferment
- Amended the city's overtime and standby pay policies to create savings
- Deferred departmental payments to equipment replacement funds

In addition to the above measures already in place, each department identified reductions equalling 10 percent of their FY03-04 non-salary budgets. This included outlining any service impacts of the reductions and explaining how departmental goals would continue to be met despite these impacts.

While this exercise proved challenging, it gave each department an opportunity to comprehensively examine all of its programs and services to determine their efficiency and current value to their customers. As a result of this review, a number of departments adjusted their business practices in order to improve efficiency. In total, staff identified $6.1 million in ongoing expenditure reductions and $13.9 million in one-time sources.

The Revenue Committee and the cross-departmental budget team will closely monitor revenues and expenditures to ensure the FY03-04 budget remains on track. We will keep you apprised should adjustments be necessary. I feel optimistic that our economic situation will slowly improve as the year progresses.

While we will continue to keep a close watch on our current situation, our vision for Glendale includes a variety of exciting new and future projects. In fact, as a result of some proactive economic development practices, several new retail centers and stores have opened or will open over the next several months. These establishments will generate some welcome additional sales tax revenue.

- Kohl's Department Store at 55th Avenue and Bell Road
- Sam's Club and Super Wal-Mart at 83rd Avenue and Union Hills Drive
- The Village at Arrowhead at 67th and Beardsley (anchored by A.J.'s Fine Foods)
- Agua Fria Town Center at 95th Avenue and Bell Road
- Northern Crossing at 59th Avenue and Northern (anchored by Super Wal-Mart and Lowe's Home Improvement Store)

In addition to these new retail establishments, the Coyotes Arena currently ranks as one of Glendale's largest and most anticipated new projects. Located at Glendale Avenue and the 101 Freeway, this facility will anchor a 223-acre, mixed-use development that will include Class A Offices, restaurants, entertainment and recreational facilities, hotels and residential uses. Our Economic Development Department estimates this project will generate $62 million in sales tax revenue over the 30-year term of the lease, $21 million of which is earmarked to support additional police and fire services throughout the city. The Coyotes will host their first game at the new arena on December 27, 2003.

The Tourism and Sports Authority (TSA) Cardinals Multipurpose Stadium, which recently broke ground at Bethany Home Road and the 101 Freeway, will occupy approximately 180 acres just south of the mixed-use development surrounding the home of the Coyotes. During the construction phase of the stadium—which is anticipated to be completed in time for the 2006 NFL season—more than 3,500 jobs will be created and approximately $400 million in economic benefits will be pumped into Arizona's economy.

Once the stadium is operational, economists estimate the Cardinals' regular season games and the Tostitos Fiesta Bowl could add a $290 million annual boost to our economy. Potentially, an additional $400 million impact could be realized should the stadium be selected for a future Super Bowl site.

These high-profile, state-of-the-art facilities will certainly spur adjacent development in the area that will further increase our sales tax revenues and boost our city's assessed valuation, which will in turn increase our property tax collections. This development will also create an entertainment destination the likes of which have never been experienced in the West Valley.

As you can see, even while dealing with the current reality of falling revenues and increased costs, we have been able to see beyond the hard times. As John F. Kennedy once advised, "There are risks and costs to a program of action. But they are far less than the long-range risks and costs of comfortable inaction."

I am confident that the Mayor and Council's visionary "program of action" will ensure an enhanced quality of community life in Glendale and secure our position as a world-class destination city in the near future.

Sincerely,

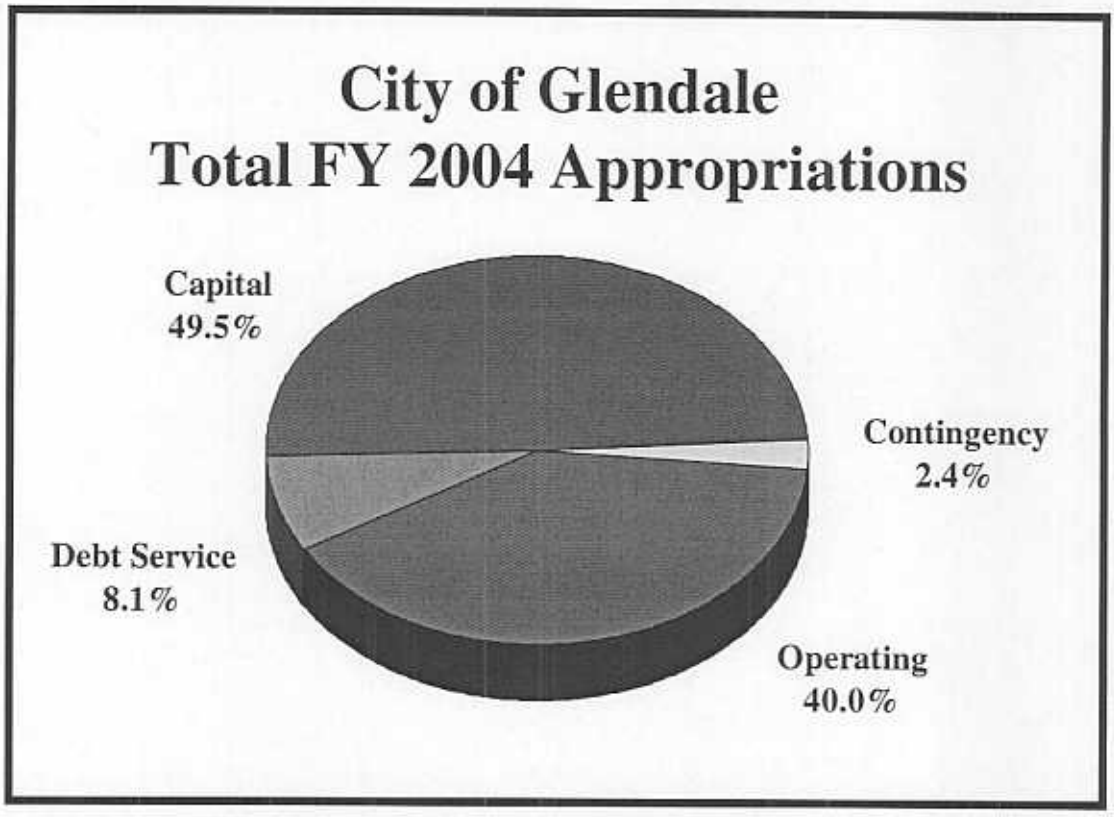
Ed Beasley
City Manager



BUDGET SUMMARY

BUDGET SUMMARY

The annual budget for the City of Glendale is divided into four major components, which include all appropriations for the city. The *operating budget* finances the day-to-day provision of city services and totals $237 million. The *capital improvement budget* funds the construction of city facilities, such as roads and buildings like libraries. This year the capital improvement budget totals $294 million, which includes the construction of the NHL Coyotes Arena. The *debt service budget* is used to repay money borrowed by the city, primarily for capital improvements, and amounts to $48 million. The final component of the budget is the *contingency appropriation*, which is made up of fund reserves and is available to cover emergency expenses or revenue shortages. The contingency appropriation for Fiscal Year 2003-04 (FY 2004) totals $14 million. The total budget, including all four components, is $593 million.



How the Annual Budget is Developed

The development of Glendale's FY 2004 budget was an open process designed to reflect the needs and desires of the community. Throughout the year, the Mayor, City Council and city staff obtained input from the community through neighborhood meetings, citizen boards and commissions, surveys and other contacts with individuals and groups.

In November, the City Council met in a daylong retreat to discuss the upcoming fiscal year budget. They reviewed significant amounts of data, including the plight of other Valley cities, unemployment rates and other general economic data so they could understand the city's financial condition and develop a strategy for staff to follow in the upcoming budget year. This was followed by a series of public budget workshops held throughout April and May.

Capital Improvement Projects Budget

The city annually updates the *Ten-Year Capital Improvement Plan (CIP)*, which is now based on fiscal years 2004 through 2013 and includes approximately $1.3 billion in projects. The CIP document is both a work plan for upcoming capital projects (first five years), and also a general priority list for five to ten years from now. Projects include upgrades to city buildings, street improvements, parks and water and sewer lines. Glendale utilizes a CIP Management Team in conjunction with its Engineering Department to carefully review all capital projects.

This year, because of the economic climate Arizona is facing, no new projects were added to the CIP, except those already approved by voters regarding transportation. The city, in an effort to control costs, now reviews all CIP projects for their economic impact to the city's operating budget, and those with a high operating cost may be deferred. Despite the significant capital cost of Glendale's new arena, which will be home to the NHL's Coyotes starting December 2003, it will not affect the city's operating budget.

For FY 2004, the City of Glendale plans on making the following capital investments with a $294 million budget (figures are rounded):

Water & Sewer	$102.6 million
Arena	$74.3 million
Transportation	$43.4 million
Parks & Recreation	$25.7 million
Government Facilities	$13.1 million
Airport	$9.3 million
Public Safety	$7.9 million

Miscellaneous	$6.3 million
Flood Control	$3.7 million
Arts	$2.2 million
Open Space & Trails	$1.9 million
Library	$1.6 million
Sanitation	$843 thousand
Court	$400 thousand
Housing	$350 thousand
Civic Center	$37 thousand
Total CIP	**$294 million**

Operating Budget

Overall, the city has been cutting back expenses everywhere to meet its current obligations as well as match decreases in revenue. Sales taxes and state-shared revenue have been decreasing for the most part, and since those make up the lion's share of funding for the city, staff has been cutting back. During the middle of FY 2003, all city departments were asked to cut 15% of their non-personnel budgets. Further, a modified hiring freeze was put into place to save on payroll costs. Now for FY 2004, departments have been asked to cut an additional 10% in order to help balance the city's budget.

These measures have been effective, but not sufficient. Though General Fund operating expenses have significantly decreased due to a modified hiring freeze, deferring replacement fund payments and across-the-board cuts, there remains work to do for the future. Managers exhibited considerable innovation in developing better methods and practices so they could serve more citizens without increasing their non-salary base budgets. In some cases, managers found it necessary to request supplemental funding to cover inflation and growth, or to replace antiquated equipment and/or systems. In those cases, they were required to submit detailed justifications of their requests including a description of the request, the service benefit, cost recovery potential and any innovations they implemented prior to requesting supplemental funding.

Moreover, two groups within the city, Sanitation and Parks and Recreation, were asked to prepare their FY 2004 budgets using the zero-based budgeting method (ZBB). This is a change from the usual budget process, where departments ask for funds primarily based on their previous year's allocations. ZBB, though more time consuming for staff, should require justification and demonstrated public benefit for each program and dollar spent.

Perhaps more importantly, starting with FY 2004, all departments are required to submit formal business plans to the City Manager, who is appointed by the Mayor and Council to act

as the city's chief executive officer. These business plans are based on a business model development by the city's management team, and the Strategic Priorities set by the City Council. The idea is to formally and publicly state the methods and programs through which city departments will accomplish the community's goals specified by the Council. The plans will also make clear how much it costs to accomplish all of the city's objectives and ultimately the priorities of the Council and citizens.

Most recently the City Council met throughout the months of April and May in a series of public workshops to listen to budget requests of all the departments within the city. The proposed budget, as revised by the Council, became the preliminary budget, which was published and made available for further public review prior to the preliminary and final public hearings and adoption in June.

Amending the Budget

Once the City Council adopts the annual budget, total expenditures cannot exceed the final appropriation that is $593 million for FY 2004. However, with Council's formal approval, the city can adjust the total appropriations within the funds provided that the budget remains in balance. This means that if one fund's total appropriation is increased, other fund appropriations must be reduced by an equal amount.

The City Council may also approve the transfer of appropriations between funds. This occurs most often when savings are realized in capital improvement projects, and those funds supplement another project in a different fund. Amendments that transfer appropriations across funds and/or use contingency accounts require formal City Council approval.

The City Charter gives the City Manager the authority to approve transfers of appropriations within the same fund without City Council approval. These types of budget transfer requests are reviewed by the relevant operating managers and the Budget staff before being sent to management for final approval. Line item changes within the same department do not require such approvals. All administrative budget transfers are documented by the Budget Office and tracked in the city's computerized financial system.

Policies Guiding the Budget Process

The City Council's Strategic Priorities are the primary driving force behind the development of the City of Glendale's Annual Budget. In addition, City Council has traditionally directed that the annual budget be developed in conformance with several important policy documents. The ***Strategic Financial Plan*** includes strategies designed to promote short- and long-term financial stability in the city. The ***Glendale Financial Policies*** was developed in conjunction with the Finance Department to guide daily financial decision-making. Highlights of these documents are described below. The documents are printed in their entirety in the ***Financial Policies and Guidelines*** section.

In future budgets, additional documents will help guide Glendale's budgeting process. Starting this year departments are formally submitting *business plans* to the City Manager, which are based upon the City Council's *Strategic Priorities* and the city's *business model*. Theses documents ensure accountability and that community goals are met. They also keep departments on track towards spending resources efficiently and effectively towards those community goals.

Strategic Financial Plan

The purpose of Glendale's *Strategic Financial Plan* is to identify financial mechanisms that can be used to respond to fluctuations in city revenues in ways that least affect the level and quality of essential services the city provides residents. The Plan includes long-term strategies for dealing with reasonably predictable revenue and expense fluctuations and shorter-term strategies that are more effective in addressing unusual, unpredictable or time-limited budgetary issues that arise. Several key points are summarized below.

Strategy 1: Sales Tax Stabilization. This strategy requires that the FY 2004 budgeted sales tax revenue estimate be based on actual collections in FY 2003. This strategy was followed in developing this year's sales tax revenue projection. Projected growth in the sales tax base will be used only for operating capital and to build contingency reserves.

Strategy 2: Increase Operating Capital. Where possible, pay-as-you-go capital budgets should be restored before adding on-going budget items. This will, in the long run, reduce interest costs. General Fund operating capital totals $2.7 million for FY 2004, compared to $11.5 million in FY 2003 (though FY 2003 million includes streets whereas FY 2004 does not). Much of this drop is a reflection of Glendale's economic situation and the city's attempts to not add operating expenses via new capital projects during a time of cutbacks.

Strategy 3: Build and Maintain Contingency Reserves. It is important to build contingency reserves during good economic times because the city depends heavily upon sales tax and state-shared revenue to support operations, which currently fall short of expenditures. The FY 2004 General Fund contingency appropriation is $8.0 million, which falls short of our target of ten percent of total General Fund revenues ($12.6 million). It is important to note, however, that this fund exists in part to help during difficult times like now. Contingency funds may continue to be utilized to weather the current economic storm, but they cannot be used for long. Given developments that are occurring in the near future in Glendale, this fund can be rebuilt to healthy levels so city reserves meet a sound financial target once again.

Strategy 4: Stabilize Property Tax. The city's policy is to keep the total property tax rate constant at $1.72. The combined property tax rate for Glendale will be $1.72 per $100 of assessed valuation in FY 2004. The Primary Property Tax Rate was reduced in July 2003 by $0.0152 cents per $100 of assessed valuation.

When the primary property tax was reduced, the secondary property tax rate increased by that amount, maintaining the $1.72 total primary property tax rate. The secondary property tax rate increased from $1.3652 to $1.3804 per $100 of assessed valuation.

The strategic plan is to continue to reduce the primary property tax rate while revenues from new development increase, and to remain in full compliance with the state's "Truth in Taxation" law. This law requires a public hearing if there is an increase in the amount of primary property taxes generated from properties existing in the previous year.

Glendale Financial Policies

Policy 1: Ongoing operating costs should be supported by ongoing, stable revenue sources. Policy 1.A. is a corollary to this. Cash balances should be used only for one-time expenditures such as capital equipment and improvements or contingency accounts. Throughout the budget process, proposed expenditure items are separated into ongoing and one-time categories and matched with corresponding revenue sources so all funds are in compliance with this policy.

Policy 3: A contingency account equal to at least ten percent of General and Street Fund revenues ($13.4 million for FY 2004) is important to the fiscal health of an organization such as the city. The FY 2004 General Fund contingency appropriation of $8.0 million is equal to 6.0 percent of projected General and Street Fund revenues. Again, contingencies were made for difficult years such as this one, and the future of Glendale's economy is very strong, implying reserves should see increases over the next few years.

Policy 8: Laws and policies limiting the use of certain revenues should be explicitly addressed in the budget. Some of these limitations apply to debt levels and are discussed in detail in the *Capital Improvement Budget* section of this document. Other restrictions apply to the operating budget:

1. At least one-third of annual Local Transportation Assistance Funds (LTAF) must be devoted to transit. In FY 2004, the city's entire allocation of these lottery proceeds, projected to be $1.2 million, will be applied to transit.

2. The city must maintain its level of General Fund support in street maintenance and operations, as provided by state law. This "local effort" requirement is based on the amount Glendale was spending on street operations when the state revenue sharing began, and is approximately $644,000. In FY 2004 our local effort, as measured by the General Fund transfer to the Street Fund, amounts to $2.2 million.

In addition, starting this fiscal year, no salary savings can be utilized in the first two fiscal quarters. That is, if an employee leaves early in the year, the money previously spent on her salary cannot be spent on other items of importance to the department until the second half of the fiscal year, to ensure those funds are not needed more urgently elsewhere.

Fund Descriptions and Fund Balances

The City of Glendale uses fund accounting to track revenues and expenditures. Some funds, such as the Street Fund, are required by state legislation. Others were adopted by the city to track and document revenues and ensure accountability. *Enterprise Funds* are expected to be self-supporting through revenue generated from the services provided. For these funds, the city often charges a fee for a specific service, such as Sanitation, just like any other business would. The difference is the ending fund balances in these funds should only have some contingency appropriations left over, and rates accordingly adjusted to provide citizens an affordable, self-sustaining service.

General Fund: The General Fund includes all sources of revenue the city receives that are not designated for a specific purpose. General Fund money may be used by the City Council for any legal public purpose. Most city departments receive at least some support from the General Fund. The ending balance in the General Fund is projected to be $1.6 million. Some items had to be removed from FY 2004 to balance the budget, such as capital grant awards to neighborhood groups for improvements recommended by the city's Commission on Neighborhoods. Other cuts were also made citywide to reduce overall program expenditures.

Street Fund: The Street Fund is used to track Highway User Revenue Fund (HURF) money received from the State of Arizona. HURF revenues are generated from gasoline and other

fuel taxes, driver's license and vehicle registration fees and other related fees collected by the state and shared with cities and counties based on a complex distribution formula. The Street Fund supports street cleaning and maintenance, traffic signs and signals, street lighting and related activities. The projected ending balance in the Street Fund will be unchanged from the beginning balance, as these funds are meant to be spent each year.

Police and Fire Special Revenue Funds: In 1994, Glendale voters passed a citizen initiative that increased the local sales tax by 0.1 percent to add police and fire personnel and related equipment. The proposition specified that two-thirds of the revenue would go to Police operations and one-third to Fire operations. Currently 33 police and 18 firefighter positions are paid from this fund. The Police and Fire Revenue Funds are used to track these revenues and expenses. Fund balances will decrease in both funds as sales tax revenue was down this year and accumulated balances are used for one-time expenditures.

Civic Center Fund: The Civic Center Fund was created to track the revenue and expenses for this downtown facility that contains over 30,000 square feet of meeting space. The Civic Center accommodates up to 1,300 people attending a variety of events including weddings, trade shows and conventions. A transfer from the General Fund of $328,000 will supplement revenues of $380,000 generated from Civic Center activities in FY 2004. It is the city's goal for the Civic Center to be self-sustainable in the future, so the Civic Center can pay for itself with revenues it generates.

Transportation Fund: The Transportation Fund supports the provision of transit services in Glendale. The fund is primarily supported by sales tax revenue received from the Transit Referendum Tax (0.5%) approved by voters in 2001. The General Fund transfer will be $900,000 in FY 2004, which will supplement revenues of $22.7 million.

Local Transportation Assistance Fund: The Local Transportation Assistance Fund (LTAF) is used to receive state lottery funds distributed to the cities on a population basis. Glendale transfers 100 percent of its LTAF funds into the Transportation Fund. The transfer will be $1.2 million in FY 2004.

Airport Operating Fund: This fund was established to track the ongoing operating revenues and expenses of the Glendale Municipal Airport. Currently the Airport Fund receives a year-end transfer from the General Fund and carries no year-to-year fund balance. The long-range goal for the airport is to become self-supporting, at which time the Airport Fund will become an enterprise fund. The Airport should be able to attract more commercial business once the NHL Coyotes Arena and NFL Cardinal's Stadium are operational. The Airport Fund will receive a transfer of $207,000 from the General Fund in FY 2004.

Community Housing Services Fund: The Housing Fund supports Glendale's public housing program, which is part of the Community Housing & Revitalization Department. The fund is almost entirely financed by federal housing grants.

Grant Funds: The city created a number of individual funds used to track grants received from various federal, state and county sources. Individual funds allow the city to comply with the specific financial and reporting requirements of each grantor agency. One fund tracks Community Development Block Grant (CDBG) funds from the federal government and another tracks HOME funds also from the federal government. A third fund tracks the Community Action Program (CAP) grant funds received from Maricopa County. Most other grants are tracked through the Other State and Local Grants Fund. Most grant funds come in on a reimbursement basis so these funds do not typically carry much of a fund balance from year to year. For FY 2004 there will be no fund balance to carry forward.

RICO Fund: Federal anti-racketeering laws permit law enforcement agencies to seize and sell property and proceeds acquired by individuals as a result of their involvement in certain types of criminal activities such as the sale of illegal drugs. The city's RICO Fund tracks the revenue generated from such seizures. This revenue must be used for purposes that improve public safety or crime prevention programs. The balance in this fund is projected to decrease from $465,000 to $380,000 by the end of FY 2004.

Court Special Revenue Fund: The Court Revenue Fund is funded from two primary sources: a security surcharge paid by persons convicted of traffic or misdemeanor offenses in City Court, and time payment fees charged to persons who choose to pay their fines in installments. Security surcharge revenue must be used for security services and facility improvements at the City Court. The time payment fee may be used for general court services. The court is embarking on a $400,000 capital project to renovate the existing Prosecutor's office.

Water/Sewer Enterprise Fund: The Water/Sewer Enterprise Fund supports the provision of water and sewer service to Glendale residents and businesses. It is completely self-supported through water sales, sewer user fees and other user fees. The fund receives no tax revenue and pays an annual contribution to the General Fund for support services, such as accounting, personnel, and legal services received from General Fund departments. The Water/Sewer Enterprise fund balance is expected to decrease from $17.5 million to $7.0 million in FY 2004 because of planned capital expenditures.

Sanitation Enterprise Fund: The Sanitation Enterprise Fund supports refuse collection and disposal service to homes and businesses in the city. It is supported through monthly charges paid by sanitation customers. Planned equipment purchases will decrease the fund balance throughout this year from about $1.8 million to $806,000.

Landfill Enterprise Fund: The Landfill Enterprise Fund supports the operation of the Glendale Landfill. User charges, or tipping fees, are paid by the Glendale Sanitation Department and private haulers that use the landfill; external users are charged a higher fee than internal city users. City Code requires that any excess of budgeted revenues over budgeted expenditures be reserved each year with the budget process for the purpose of providing for major landfill improvements or major equipment purchases. The balance of the Landfill Fund at the end of FY 2003 is projected to be $17.8 million. It is projected to be $16.8 million by the end of this fiscal year, with another $2 million appropriated for contingency purposes. In addition, the city's recycling program will help extend the life of the landfill and contribute to our community's effort to improve the environment. One change to this fund for FY 2004 is the elimination of the city's woodwaste program. This program's FY 2003 operating budget was $511,000. $108,000 is budgeted in FY 2004 to make the final lease payments on capital equipment purchases.

Risk Management and Worker's Compensation Trust Funds: The Risk Management and Worker's Compensation Trust Funds support the provision of liability and worker's compensation coverage for the city. The funds are used to pay claims against the city and to cover premiums for certain types of outside coverage. Income to the funds comes from premiums charged to each city department. Fund balances in each fund are expected to decline slightly due to recent spikes in the cost of insurance nationally.

Benefits Trust Fund: The Benefits Trust Fund was created in FY 2001. An actuarial study of health insurance funding indicated that creating a separate fund, and holding the excess payments and accumulated interest in it, would be the best way to develop reserves to meet future cost increases for health-related insurance. During the course of the year, employer and employee contributions for medical, dental and vision insurance are deposited into this fund. This year, the city anticipates that employees will not have to pay higher premiums to help cover the costs of continually rising health insurance expenditures. Premium payments to insurance carriers are made directly from the fund. The remaining fund balance, if any, will be kept in the fund for future use. The Benefits Trust Fund also contains minimal reserves. The fund balance will decline from $2.1 million to $1.7 million this fiscal year to offset premium increases.

Vehicle and Technology Replacement Funds: The Vehicle and Technology Replacement funds are mechanisms the city uses to accumulate the money needed to replace its fleet of cars, trucks and other vehicles and its personal computers, telephone system, and other technology-related equipment. Typically, each department pays annually into each fund based on the amount of equipment in its inventory and the expected life span and value of the equipment. However, in FY 2004, due to revenue shortfalls, payments to and expenditures from this fund have been deferred for General Fund departments. However, Public Safety vehicles will continue to be replaced according to schedule in FY 2004. These changes do not affect the other funds. With the exception of Public Safety vehicles, the useful life of city

vehicles was also extended one year in FY 2003. The savings from this extension helped the city to offset other inflationary increases within the existing budget. Fund balances in both funds fluctuate from year to year according to the replacement schedules, and are decreasing from $6.1 to $5.4 million in the Vehicle Replacement Fund, and from $2.5 to $1.2 million for the Technology Replacement Fund.

General Services and Telephone Funds: The General Services and Telephone Funds are used to track income and expenses of the internal services provided to city departments. These include vehicle maintenance, fuel and telephone services. City departments pay for these services on an actual usage basis. These charges go into the General Services Fund as revenues that support the cost of providing the services. The General Services Fund generally carries only a small fund balance because the rate structures are designed to recover only actual costs. Small annual surpluses may occur from time to time, but these are returned to city departments through lower rates or smaller rate increases the following year.

Recreation, Library and Cable TV Revolving Funds: These funds track the use of special revenue sources dedicated to the specific service areas that collect them. Examples include recreation classes for which fees are charged, library book sales and rental fees for the cable TV studio and van. The Parks and Recreation Department has agreements with several local school districts covering maintenance of city pools on school property and jointly owned city/school district parks. The school districts and the city make annual payments into the fund to cover major maintenance and restoration costs. In turn, each fund will experience a reduction in fund balance as accumulated reserves are spent.

Developer Agreement Fund: During the development of major projects in Glendale, the developer and the city often come to an agreement regarding paying for required public infrastructure improvements at the site. Sometimes, in order to attract developments that offer long-term benefits to citizens, the city will reimburse the developer for infrastructure improvements from sales tax revenues generated by the retail development. This fund was established to track the accumulation of the amounts needed to repay developers. Thereafter, all revenue resulting from the development will go into the General Fund. This fund balance will remain at $7.1 million in FY 2004, as there are no planned revenues or expenses.

Capital Construction Funds: These funds track the resources, generally from bond sales, and expenses related to the construction of major capital improvements. The city's largest ever General Obligation Bond sale occurred in 2003 in the amount of $66.4 million, which will be used to finance a new public safety communications system, park amenities and new field operations facilities. Considerable detail on planned capital projects, their effect on the General Fund, debt policies and tax implications are included in the *Capital Improvement Budget* section of this document. Fund balances in some capital construction funds reflect amounts available for appropriation, not the remaining balance in the fund (e.g. Cemetery Perpetual Care Fund).

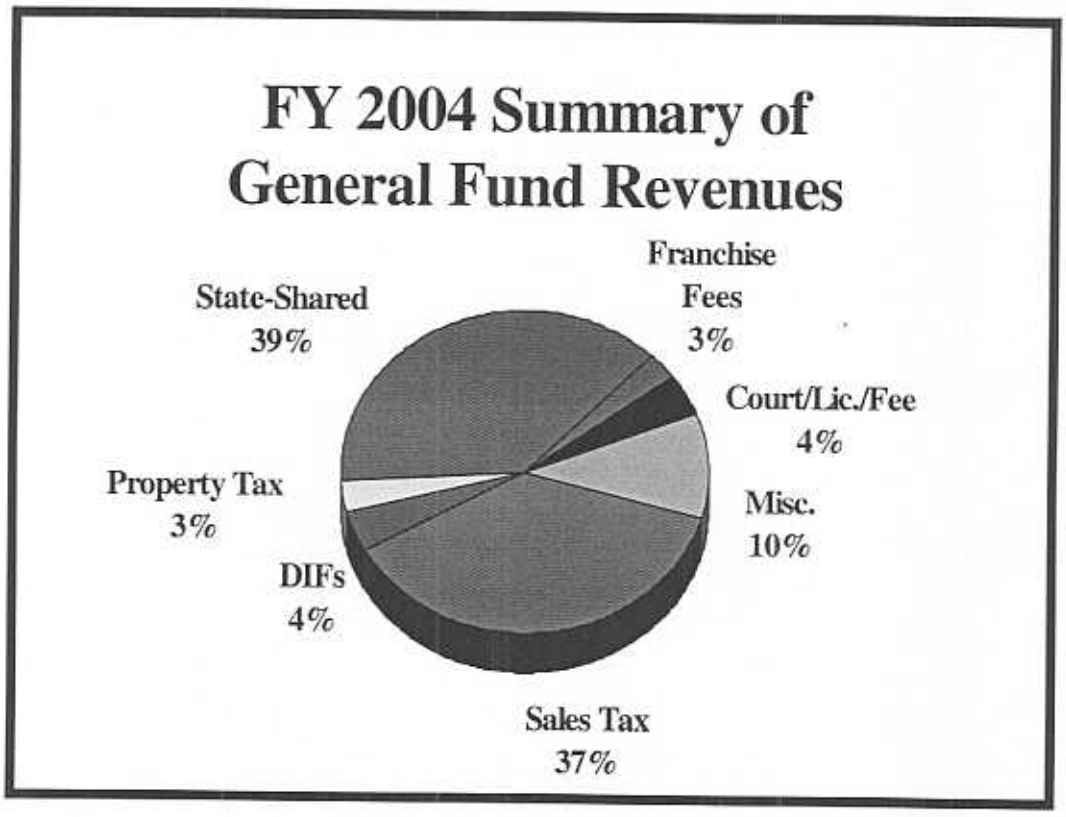
Debt Service Funds: These funds are used to track payments made on the city's outstanding debt obligations. Each type of debt (General Obligation, Street Revenue Bond, Local Improvement District, Municipal Property Corporation) is tracked in a separate fund. The city's debt policies and long-range debt management plans are described in detail in the *Capital Improvement Budget* section of this document. Debt schedules are included in the *Schedules* section of the document. Fund balances in the General Obligation and Local Improvement District Funds fluctuate according to established debt payment schedules. The other two funds carry little or no fund balance and are balanced annually with transfers from the Street and General funds.

Revenues

Total revenues available to the city in FY 2004 from all sources are estimated at $430 million, of which $121 million goes into the General Fund. Unfortunately some vital sources of revenue took big hits this, such as a $3.5 million drop in state-shared income tax revenue. Table 1 shows changes expected in some revenue funds. Please note that numbers in parentheses denote a decrease in revenues in FY 2004.

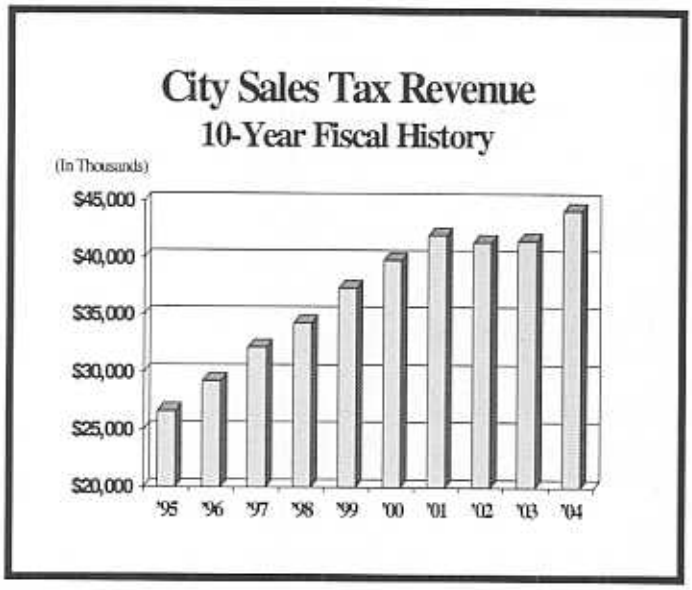
Table 1: Total Revenues by Fund—FY 2003 v FY 2004
(All Dollars in Thousands)

Fund	FY 2003 Estimate	FY 2004 Projected	Change FY03 to FY04
General Fund	$120,755	$118,455	($2,300)
Streets Fund	$14,090	$15,155	$1,065
Transportation	$17,019	$22,664	$5,645
Local Trans. Assist (LTAF)	$1,469	$1,207	($262)
Airport	$365	$333	($32)
Civic Center	$365	$380	$15
Water & Sewer	$73,959	$137,858	$63,899
Sanitation	$13,320	$14,072	$752
Landfill	$9,104	$9,572	$468
Risk Management	$1,850	$2,355	$505
Vehicle Replacement	$1,076	$610	($466)
Court Fund	$266	$680	$414
General Services Fund	$5,600	$5,600	$0
Telephone	$896	$902	$6
Recreation Revenue	$1,064	$1,541	$477
Housing	$7,665	$7,920	$255
Library Special Rev.	$199	$209	$10
Tech Replacement	$1,182	$434	($748)
Police Special Assessment	$2,199	$2,223	$24
Fire Special Assessment	$1,099	$1,112	$13
Arena Special Revenue	$5,000	$3,226	($1,774)
Benefits Trust Fund	$11,928	$12,141	$213
Worker's Comp.	$1,576	$1,323	($253)
Total Operating	**$292,046**	**$359,972**	**$67,926**
Capital and Other Revenue	$249,083	$70,681	($178,402)
Grand Total	**$541,129**	**$430,653**	**($110,476)**



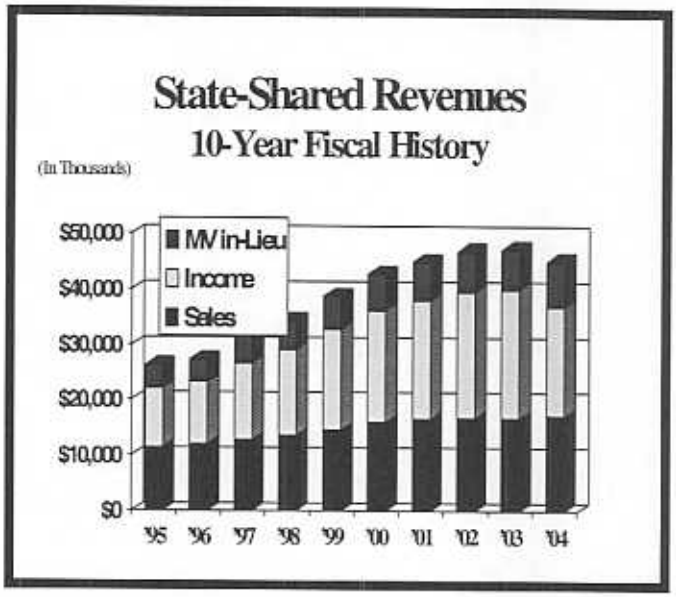
General Fund Revenues

Total resources available in FY 2004 to support General Fund services include the estimated beginning fund balance of $6.2 million and revenues of $118 million. One reason for revenues to be less than the $120.8 million projected in FY 2003, is that the income tax collected by the state will decrease due to a struggling overall economy. Therefore the amount Arizona shares with cities will go down accordingly, which in Glendale's case is a $3.54 million loss. The city's overall General Fund revenue projections are based on historic trend data, expected population increases, projected inflation, performance of the national, state and local economies and statistical analyses.



City Sales Tax: Glendale's largest source of locally generated revenue is the city sales tax. The General Fund receives 1.2 percent on all retail sales occurring within the city. Despite strong growth in the late 1990's, due to the economic recession experienced both locally and nationally recently, city sales tax revenue has plateaued. However, this will likely change soon as full sales taxes from Arrowhead Towne Center begin to enter the General Fund as the original development agreement expires. Northern Crossing also promises to deliver new revenues, as will the Coyotes Arena developments and other new retail locations such as Wal-Mart.

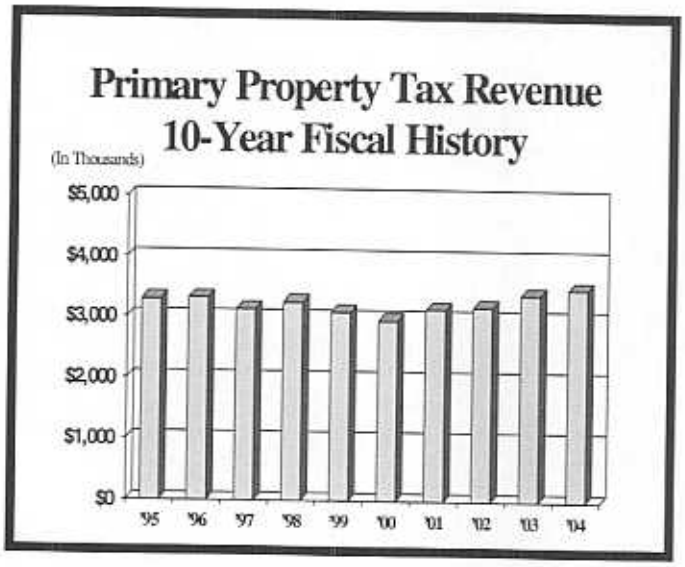
State-Shared Revenues: The State of Arizona shares a portion of its sales, income and motor vehicle taxes with cities based on population formulas established by state law. Estimates for these revenues are provided annually by the state. The largest state-shared revenue is the state income tax, which is projected to decrease $3.54 million, or 15.2% in FY 2004 compared to 2003. Income tax disbursements to cities lag behind collections by two years, so weak growth in this source reflects the waning economy in Arizona since 2001.



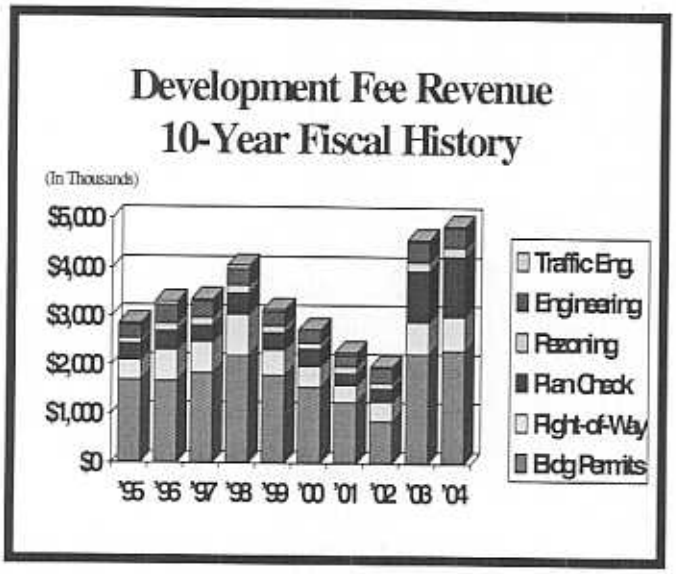
In FY 2000, cities received 15.8 percent of the state income tax revenue. In FY 2001, cities received 15.0 percent. This resulted in a reduction of over $1.0 million dollars to Glendale's share of state-shared income tax revenue in the first year following the change. In FY 2003 and FY 2004, the state legislature will further reduce the percentage to 14.8 percent, before plans to return it to the 15.0 percent allocation in FY 2005. This change will result in a reduction of about $700,000 over the two years. State sales tax

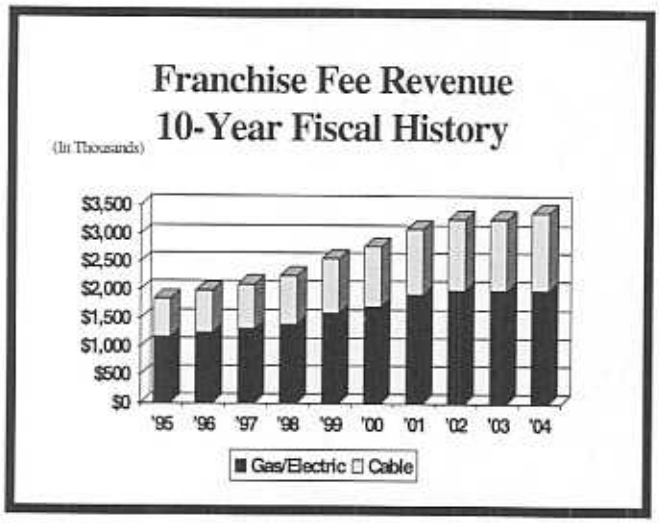
and motor vehicle taxes are expected to increase by $522,000 (3.1%) and $788,000 (10.9%), respectively in FY 2004 compared to FY 2003. Overall there will be a $2.23 million drop in state-shared revenue in FY 2004.

Primary Property Tax: Using Maricopa County estimates for assessed valuation, a primary property tax rate of $0.3396 per $100 of assessed valuation will result in revenues of $3.5 million. This is a slight increase from FY 2003 receipts, attributable to new construction and rising property values in the city. The City Council made a policy decision to stabilize property tax revenue to ease the tax burden for existing residents. Therefore, the rate was lowered in 2004 by $0.0152 per $100. The current levy is well below the legal maximum, and the city is in compliance with applicable property tax law.



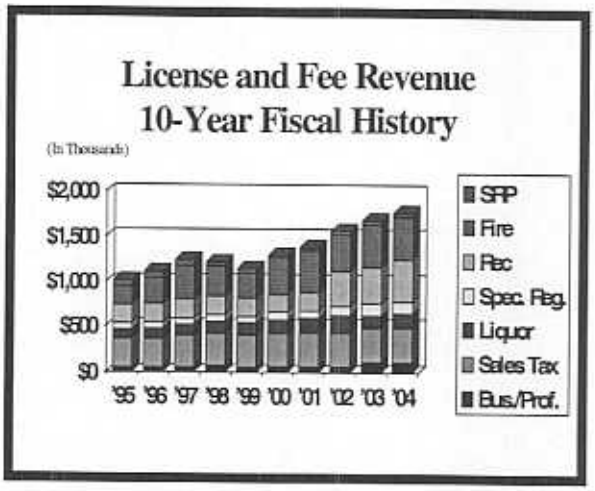
Development Fees: Development-related fees include building permits, right-of-way permits, plan review fees, rezoning fees and engineering and traffic engineering plan check fees. Fee revenues are cyclical in nature and tend to reflect the economic health of the construction sector. Development fee revenue is predicted to increase to $4.9 million in FY 2004. This represents a small increase from FY 2003 and a large jump from previous years. This is attributable to a recent development fee rate increase and major new developments, such as those related to the arena and stadium.



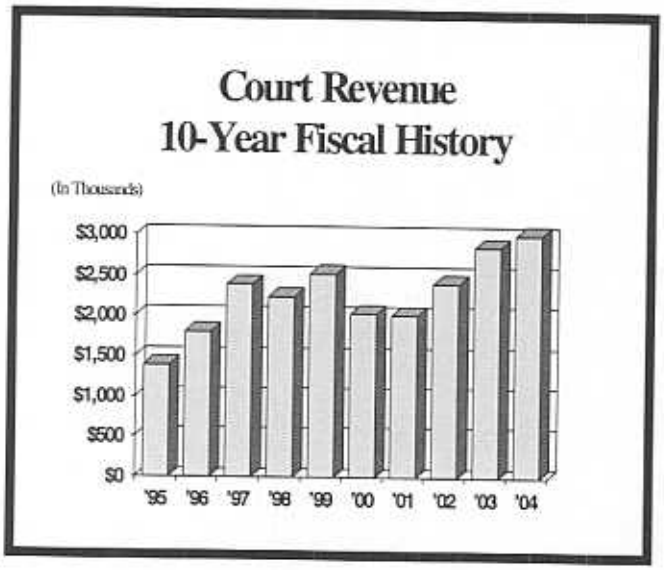


Franchise Fees: Franchise fees are paid to the city by the electric, gas and cable companies operating within the city. These fees tend to increase in response to population growth and rate increases by the various utilities. In all cases, the fees due the city are based on gross receipts for the franchised organization. Anticipated revenues from this source are approximately $3.4 million for FY 2004.

License and Fee Revenues: This revenue category includes business and professional licenses, sales tax licenses, liquor licenses, special regulatory licenses, recreation fees and fire department fees. As a group they are expected to generate $1.8 million in FY 2004. This represents a slight increase from FY 2003, primarily due to higher revenues from liquor licenses and recreation fees.



Court Revenues: The Glendale City Court collects fines for parking/traffic violations and civil/misdemeanor criminal cases. Traffic fines represent the largest portion of court revenues. The amount of revenue generated from fines can be affected by changes in the level of enforcement provided by the Police Department. The city will be attempting to increase

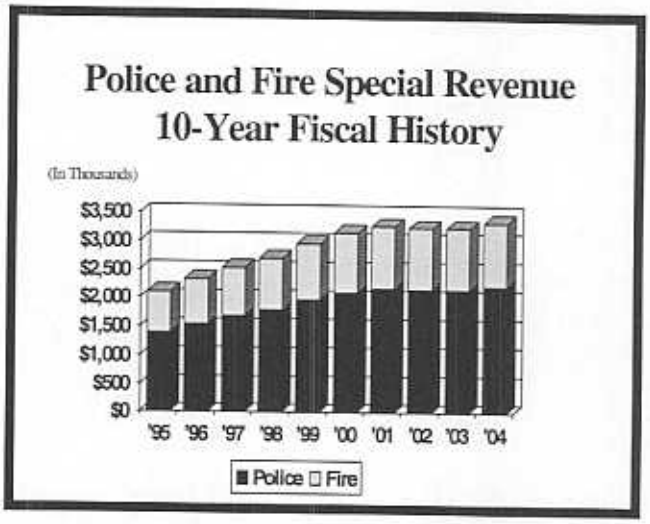


driver safety awareness through the "It's our Town, Please Slow Down" and CITY S.A.F.E. campaigns, which will intensify traffic law enforcement efforts. In addition, the City Court recently stepped up efforts to collect fines due via the Tax Intercept Program and bond forfeitures. Based on this, court revenues are projected to reach $3 million for the first time in FY 2004.

Other Revenues: This revenue category includes interest, staff and administrative chargebacks, rental income, capital lease proceeds, sale of assets (MTC) and miscellaneous revenues. This amounts to $12.4 million in FY 2004, compared to $15.8 million in FY 2003, and $2.6 million in FY 2002. The large increase in the last two years is attributable to one-time capital lease proceeds and a new policy of charging other funds for General Fund department staff and administrative costs.

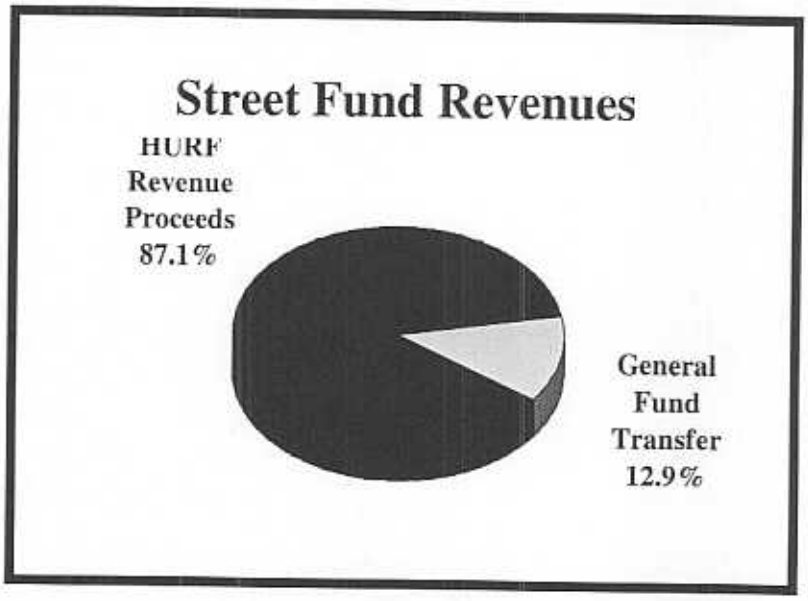
Police and Fire Special Revenue Funds

Special Sales Tax: The only source of revenue for these funds is the 0.1 percent sales tax designated for Police and Fire services adopted by voters in 1994. Because this revenue source is subject to the same economic volatility as the general sales tax, the city's sales tax stabilization strategy applies. The projected revenue for FY 2004 is very close to FY 2003 estimates.

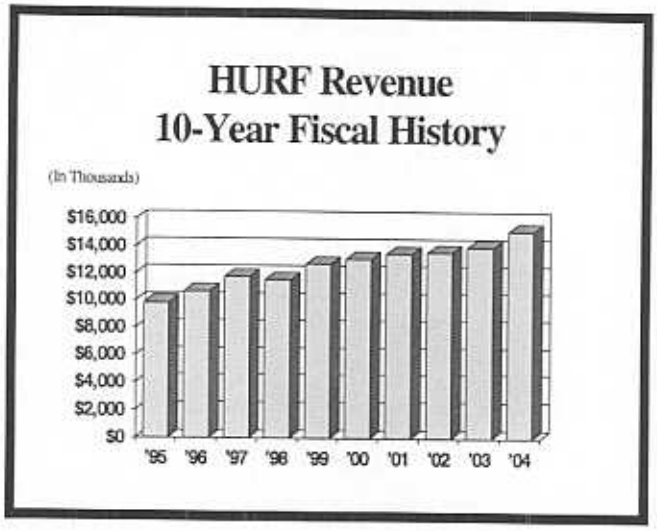


Street Fund Revenues

Street Fund revenues come from the state-shared Highway User Revenue Fund (HURF), which consists of gasoline and other fuel taxes, drivers' license and vehicle registration fees, and other transportation-related fees and taxes. They must be accounted for separately and used for street maintenance and transportation services. HURF revenues will contribute $15.2 million of Street Fund resources with the remaining $2.2 million coming from the city's General Fund in FY 2004.



HURF Revenue: HURF collections are affected by the general health of the economy, as well as specific industries such as tourism and trucking. Formula modifications made from time to time by the state legislature have affected Glendale's share of HURF dollars. For FY 2004, the state is projecting an increase in HURF distributions to Glendale of 8.6 percent compared to FY 2003.





Airport Revenues

Airport revenues consist of user fees (62 percent) and a transfer from the General Fund (38 percent).

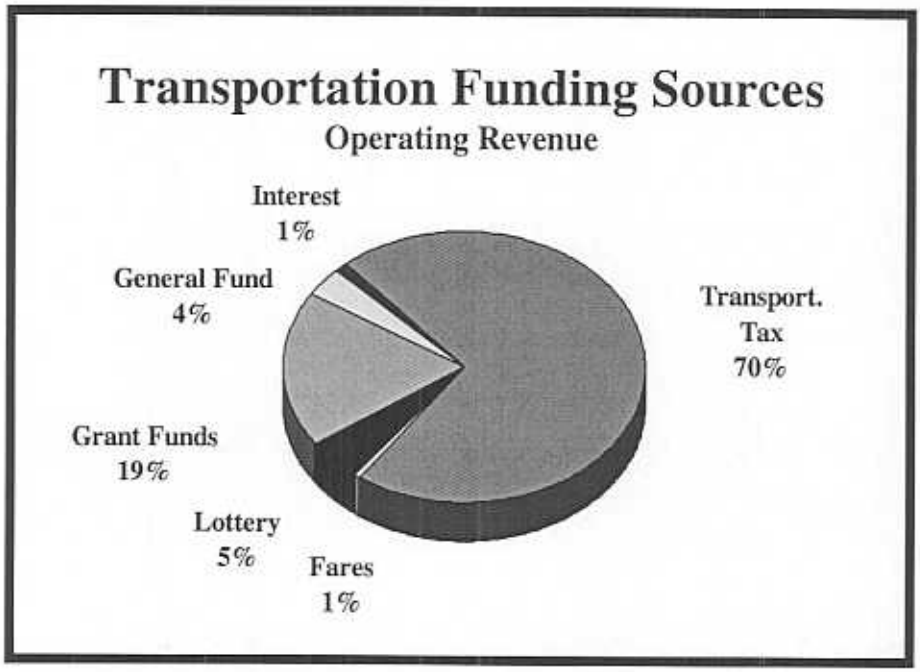
Airport User Fees: Airport user fee revenue comes from a combination of terminal space rentals, land leases, fuel-related fees, tie-down and hangar fees and other aviation-related fees. The city has achieved a 100 percent building lease rate for the last few years. Glendale is now aggressively pursuing additional airport facility users with an ultimate goal of airport self-sufficiency. Construction of the NHL Coyotes Arena and NFL Cardinals Stadium in conjunction with planned improvements to attract corporate jet customers should provide additional business opportunities for the airport. Revenues for FY 2004 are projected to be about a third of a million dollars.

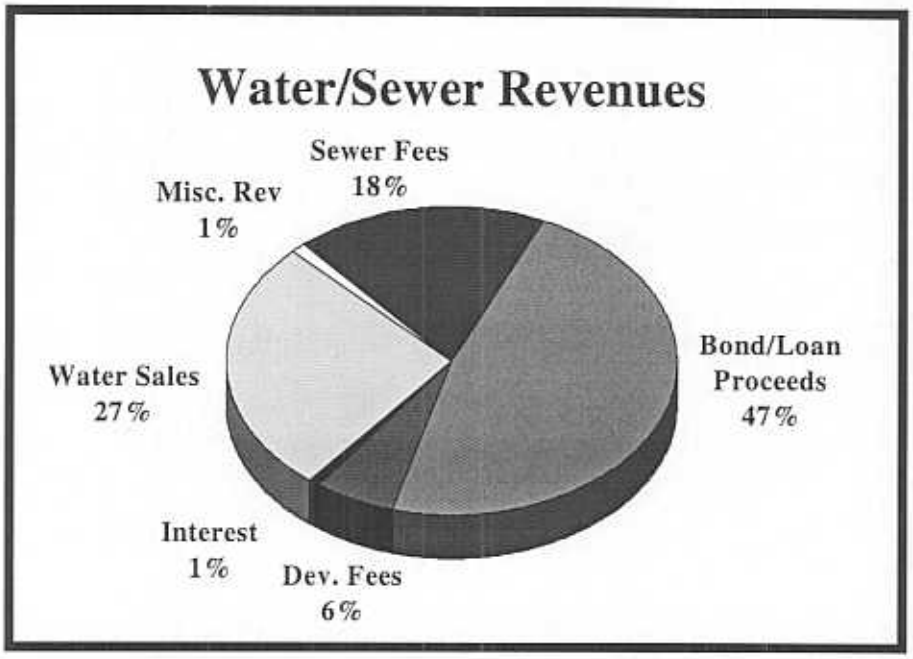
Transportation Fund Revenues

The primary source of transportation revenue is sales tax revenue received from the Transportation Referendum Tax (0.5%) approved by voters in 2001. This tax funds the GO! (Glendale Onboard) Transportation Program, and generated an estimated $16.6 million in FY 2003 and is projected to raise $17.6 million in FY 2004. Total revenues will be $22.7 million. These funds are used for various transit-related projects and expanding existing services. However, because transportation fees and charges do not cover all the costs associated with providing the expanded transit services, a General Fund transfer is still needed to cover some expenses.

These funds and the GO! program are guided with the help of the Citizen's Transportation Oversight Commission (CTOC). As a result of CTOC's and city staff's efforts, 100% of the projects slated for completion within the first five years are already completed. Though revenues are down slightly due to the sluggish economy, all projects are still on schedule.

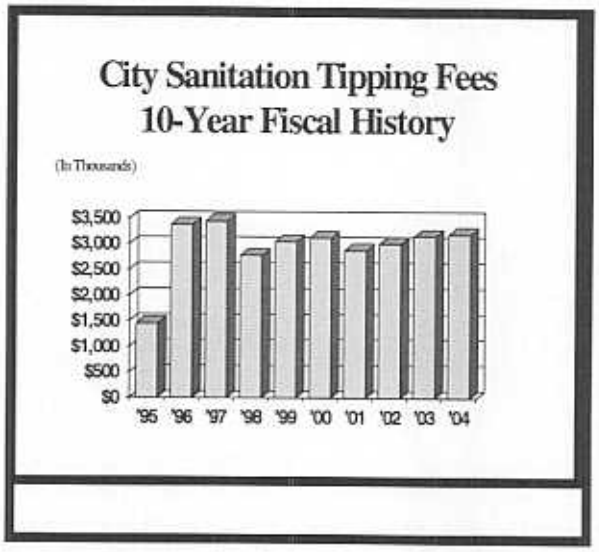
The city's allocation from the Local Transportation Assistance Fund, which is funded from state lottery revenues, is projected to total $1.2 million in FY 2004. Grants will contribute about $4.6 million more, with another $160,000 coming from farebox revenues and $250,000 in interest earnings. The General Fund will also contribute $900,000 to the Transportation Fund. In total that is $24.8 million for transportation improvements in Glendale.


Transportation Funding Sources
Operating Revenue
Interest
1%
General Fund
4%
Transport.
Tax
70%
Grant Funds
19%
Lottery
5%
Fares
1%


Water/Sewer Revenues
Sewer Fees
18%
Misc. Rev
1%
Bond/Loan
Proceeds
47%
Water Sales
27%
Interest
1%
Dev. Fees
6%

Water/Sewer Fund Revenues

In FY 2004, water sales and sewer fees will make up $47.3million (34.3 percent) of total revenues for this fund. Bond proceeds will yield an additional $80 million (58.0 percent) and development impact fees $6.4 million. Overall revenues for the Water/Sewer Fund amount to $137.9 million in FY 2004.

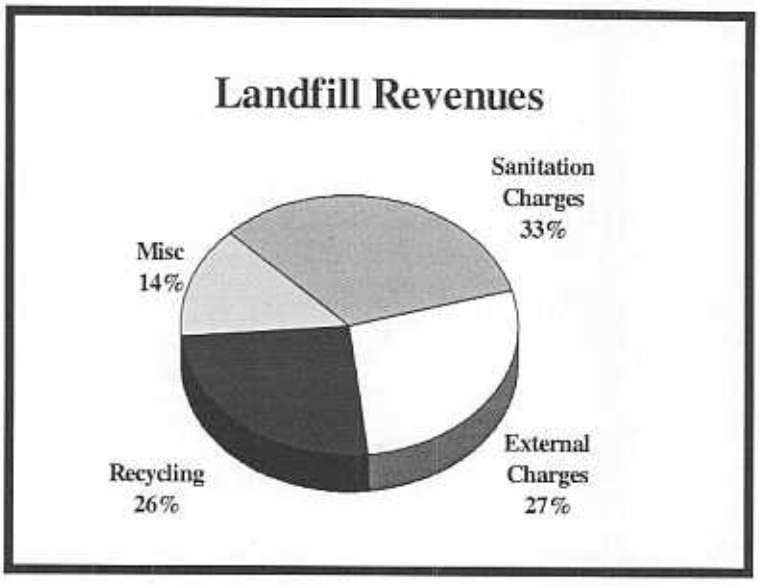


Water Sales: Revenues from water sales are influenced by rate changes, weather conditions and population growth. The projected increase in water sales revenue of $478,000 is based primarily on new development within the city.

Sewer User Fees: Though it is possible to measure actual water used each month, it is impossible to measure exact sewer usage. However, there is a strong correlation between water and sewer usage. Therefore, sewer user rates are set each year based on water usage in the months of January, February and March. The sewer user fee schedule was updated in 2002. A four percent revenue increase in 2003 and 2004 is needed to ensure that sewer user fees cover the actual cost of providing the service.

Landfill Fund Revenues

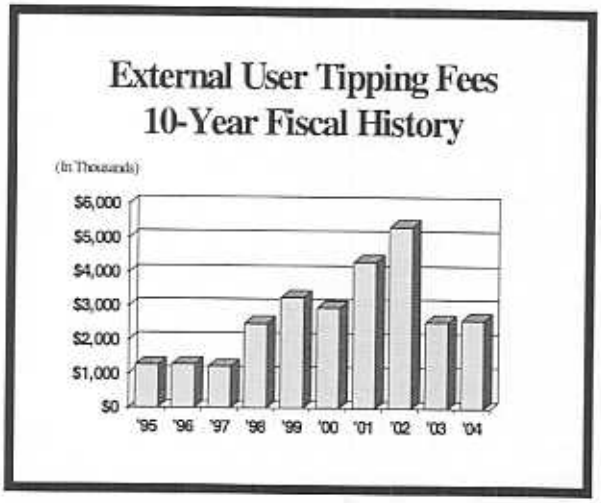
Glendale's Sanitation division is charged an internal rate for use of the city landfill, generating $3.2 million (33.1 percent) of landfill revenues. Outside users accounted for $2.6 million (27.2 percent) of FY 2004 landfill revenues. The recycling program is projected to bring in $2.5 million (25.7 percent). Additional miscellaneous revenue comes from interest and other fees, and accounts for about $1.3 million (13.9 percent). Total projected revenues for FY 2004 are $9.6 million.



Sanitation Division Tipping Fees:

The internal tipping fee paid by the Sanitation division is $19.50 per ton, which is a decrease from last year's $19.73. This is one way to keep sanitation rates down for Glendale residents. Sanitation tipping fees will generate $3.2 million for the Landfill Fund in FY 2004.

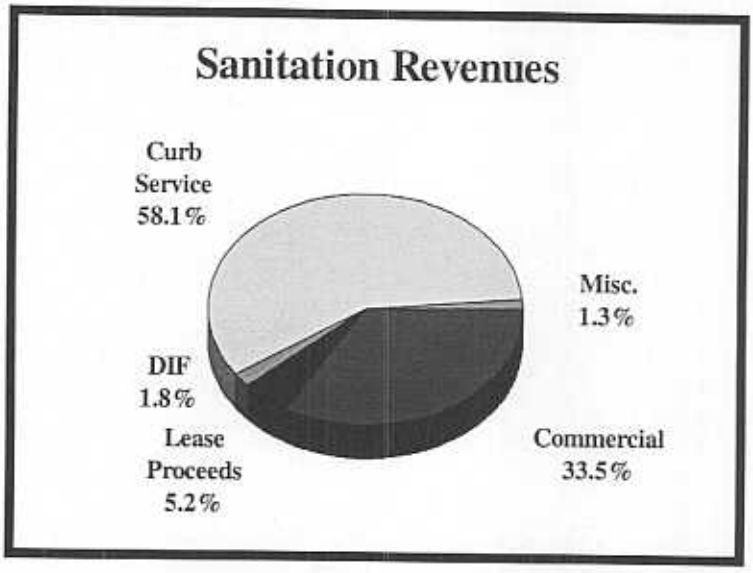
External User Tipping Fees:



Tipping fees paid by private haulers and other cities using the Glendale Landfill will generate $2.6 million in revenue in FY 2004. The drop after FY 2002 was due to two major clients not renewing their contracts. There is no planned increase of the tonnage rate of $26.00 charged to private haulers in FY 2004.

Sanitation Fund Revenues

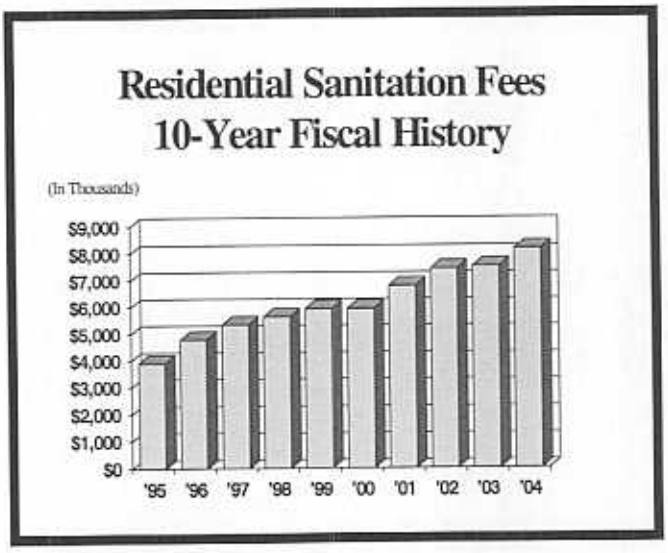
The city has prepared five-year financial plans for the Sanitation and Landfill Enterprise Funds. These plans consider operating and capital costs, equipment replacements, rate structures and service demands. Budget decisions are largely based on these long-range plans. Since landfill fees represent a significant part of the expenses incurred by the sanitation enterprise, landfill rates have a major effect on sanitation rates. It is important to note that Glendale's published 2003 rate was $13.50, but the "Valley Sanitation Rates" graph below reflects Glendale's newest rate of $14.50. In effect, Glendale residents have been purchasing this service for less than cost; the increased fee will simply

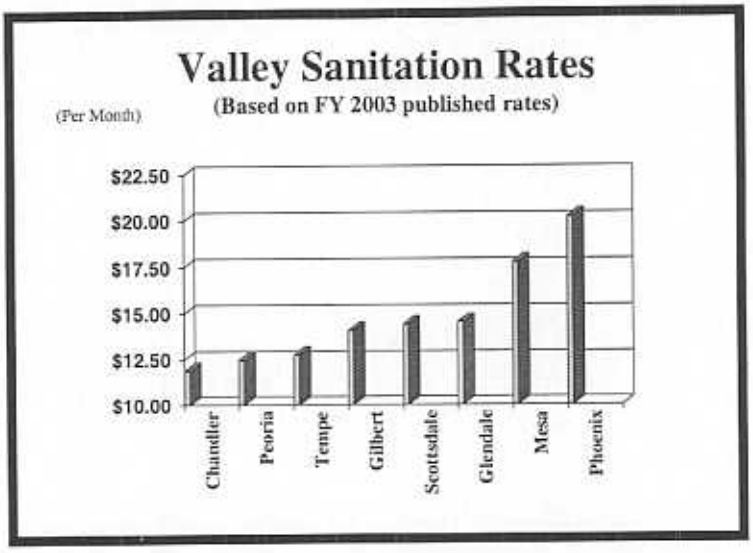


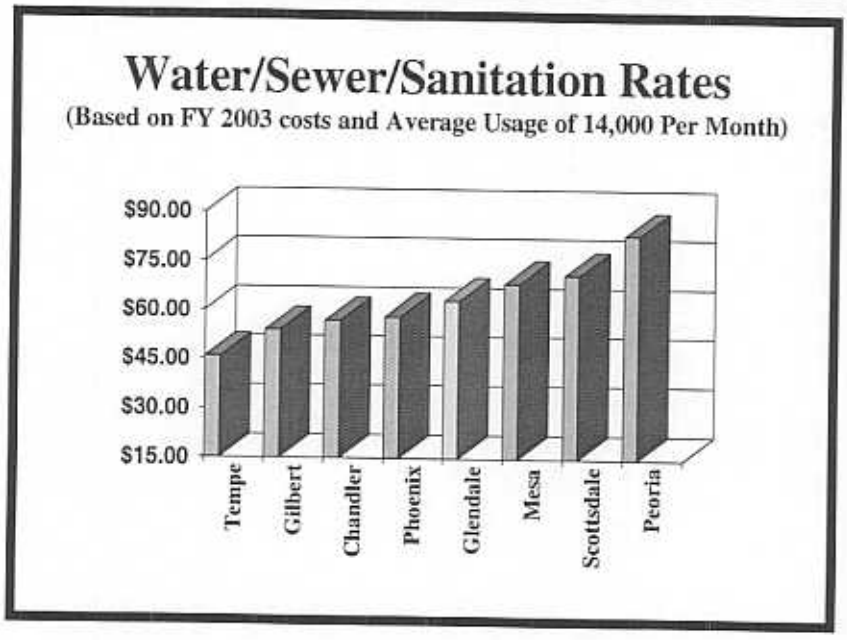
cover the increased cost of doing business. This new rate is still competitive, even compared to older rates in other cities, and levels of service in Glendale are still higher than in some other municipalities.

The FY 2004 revenues of $14.1 million for the Sanitation Fund come primarily from two sources: residential fees ($8.2 million) and commercial fees ($4.7 million).

Sanitation Service Fees:
Commercial fees charged to business and apartment accounts will amount to over a third of revenues in FY 2004. The Sanitation division has dedicated a position to help secure new business accounts, and commercial rates are being reviewed.







EXPENDITURES

The FY 2004 Operating Budget

The FY 2004 Operating Budget totals $237 million, which is an increase of $10 million or 4.4 percent over the FY 2003 budget of $227 million.

One-time additions to the budget account for $4.3 million. These additions will not recur in future years, and include costs related the stadium and arena developments, paramedic training and additional loose trash truck. Ongoing additions to the budget total $4.5 million. A significant portion of this ongoing expense is related to additional Police officers and other public safety matters and enhanced transit services.

Operating Budget Changes

Due to the economic downturn of recent years, additional ongoing and one-time funding is limited this fiscal year. In fact, there has been a modified hiring freeze in place since FY 2003. Also, all General Fund departments were asked mid-year to give up 15% of their remaining non-personnel budgets, and then asked again to cut 10% on top of that for the 2004 fiscal year. However, due to extenuating circumstances, some departments requested supplementals to retain high levels of service the citizens of Glendale have come to expect. Table 2 contains the major approved supplemental funding totals for select city departments.

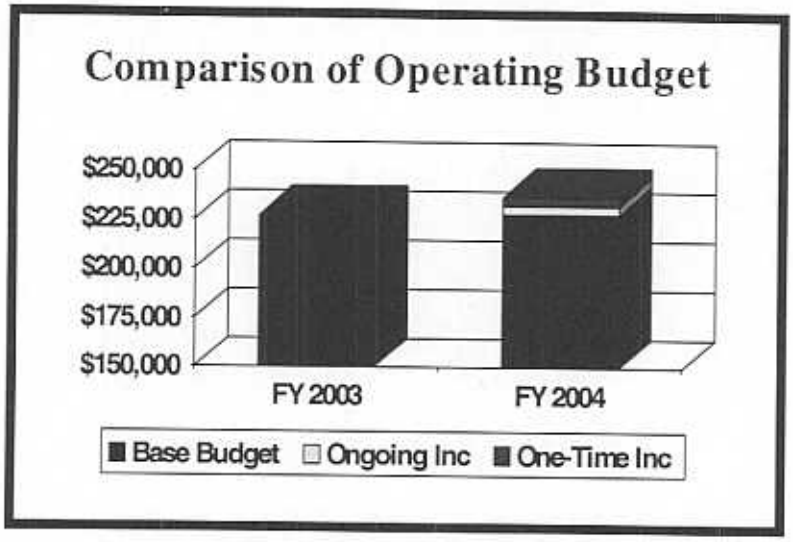
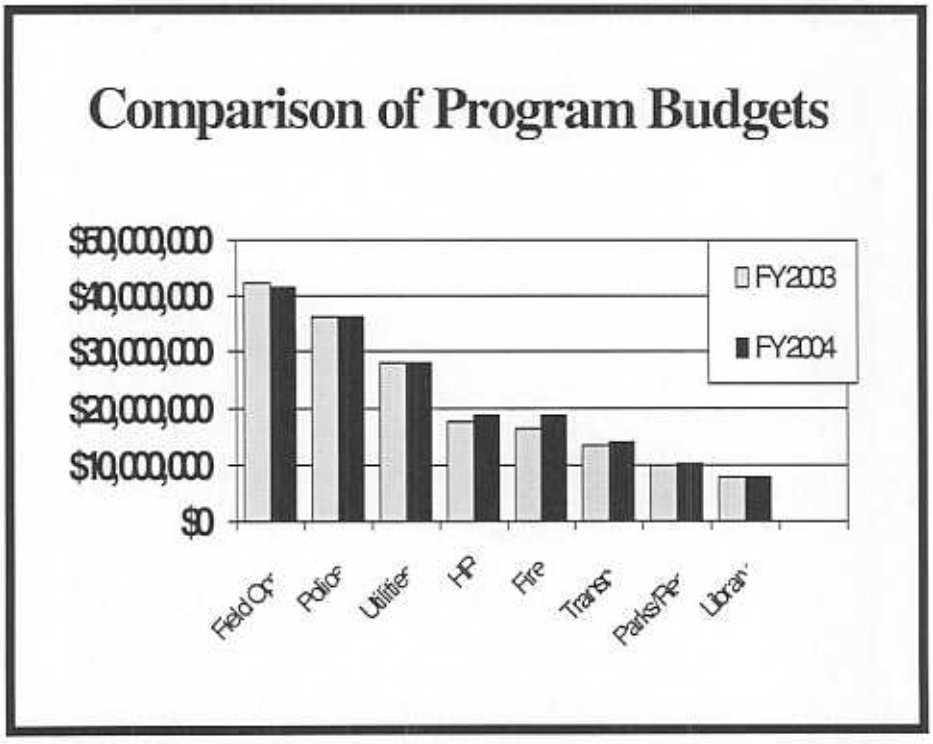


Table 2
Selected FY 2004 Budget Supplementals

Department	Amount	% of Base Budget
Field Operations	$2,217,160	5.9%
Economic Development (Arena)	$1,380,000	217.1%
Finance	$1,000,000	17.8%
Fire	$890,781	5.0%
Engineering	$730,696	22.9%
Building Safety	$719,201	24.5%
Parks and Recreation	$628,717	6.5%
Police	$573,889	1.6%
Transportation	$481,825	3.6%
City Court	$66,893	2.1%
Total Supplementals	**$8,789,162**	**3.3%**



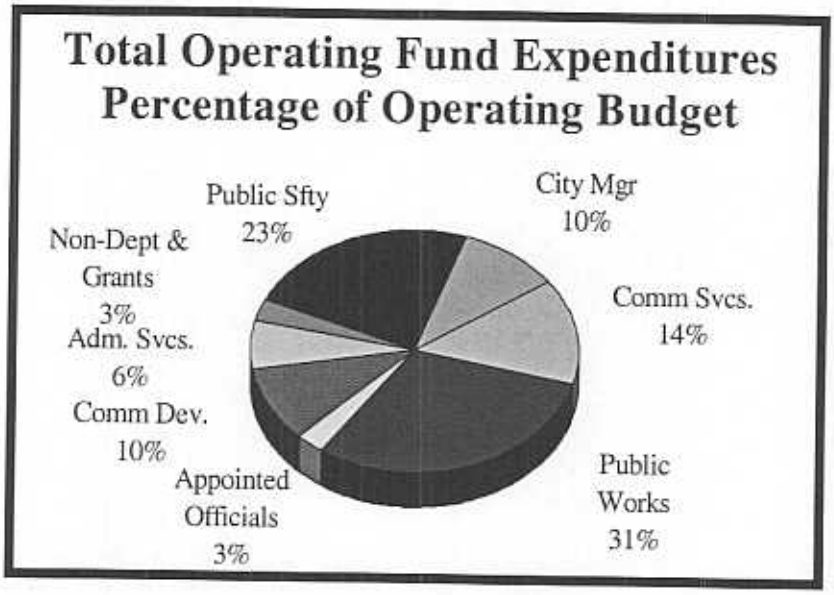
Operating Budget Summary

In most cases, Glendale's fund structure coincides with the city's organizational and program structure. Table 3 shows the operating budgets for each operating fund from FY 2002 to FY 2004. The "other" category includes stadium, arena and grant related costs, which have not occurred across all three years listed and are mostly self-funded.

Table 3
Operating Budget Summaries FY 2002 to 2004

(All Dollars in Thousands)

Fund	2002 Budget	2003 Budget	2004 Budget	2004 vs. 2003
General Fund	$106,000	$101,000	$104,309	(3.3%)
Streets	$14,520	$12,775	$11,461	(10.3%)
General Services	$6,512	$6,451	$5,564	(13.7%)
Transportation	$3,596	$8,010	$9,019	12.6%
Airport	$621	$578	$540	(6.6%)
Cable Replacement	$316	$316	$55	(82.6%)
Court	$529	$515	$276	(46.4%)
Water and Sewer	$28,378	$32,266	$31,424	(2.6)%
Landfill	$8,772	$8,298	$8,394	1.2%
Sanitation	$11,322	$12,499	$13,760	10.1%
Risk Management	$1,600	$1,600	$2,250	40.6%
Tech Replacement	$2,615	$2,694	$1,786	(33.7%)
Benefits Trust Fund	$11,223	$12,577	$12,577	0.0%
Vehicle Replacement	$4,550	$2,700	$800	(70.4%)
Recreation Classes	$1,251	$1,296	$2,047	58.0%
Housing	$7,920	$7,987	$8,018	0.4%
Library	$279	$365	$400	9.6%
Police Special Assessment	$2,615	$2,506	$2,395	(4.4%)
Fire Special Assessment	$1,332	$1,241	$1,485	(19.7%)
Civic Center	$707	$710	$671	(5.5%)
Worker's Comp Fund	$1,075	$1,075	$1,407	30.9%
Other	$8,267	$9,541	$18,362	92.5%
Total	**$224,000**	**$227,000**	**$237,000**	**4.4%**



The largest operating group is Public Works, which accounts for 31 percent ($71.7 million) of the total operating budget. The Public Works Group provides water and sewer services, street maintenance, garbage collection and disposal, building and equipment maintenance, cemetery services and recycling operations. Because Public Works are vital to residents' everyday lives and require massive infrastructure, this group is going under extensive review to consider cost-saving measures. For instance, the woodwaste program has been eliminated and the cemetery and recycling operations may be significantly altered as well.

The second largest group at $54.8 million is Public Safety, which makes up 23 percent of the total operating budget. Services provided by this group include police and fire protection, emergency medical services and related support services such as 9-1-1 call service and dispatch.

The Community Services Group includes Parks and Recreation, Library Services, Community Partnerships, Community Housing and Revitalization, and Code Compliance. This group accounts for 14 percent of the total operating budget, or $33.5 million. Recently the fee structure in Parks and Recreation was revised to account for the actual costs of doing business and public good served.

The City Manager Group includes those operations reporting directly to the City Manager or Assistant City Manager. These departments account for 10 percent ($23.9 million) of the total operating budget. They include the City Manager's Office, Human Resources, Economic Development, the Community Action Program, Intergovernmental Relations and the Communications departments. The latter is a new addition, as marketing services were previously provided by the Administrative Services Group.

The Community Development Group represents 10 percent ($23.3 million) of the total operating budget. Departments in Community Development provide a wide range of services, including building permits and inspections, planning and zoning, traffic engineering, streetlights and signals, transit, engineering and airport operations.

The Administrative Services Group comprises six percent of the total budget and includes services such as finance, information systems, purchasing, warehouse, risk management, grants coordination, budgeting and revenue collection. New this year is the Conventions, Events and Cultural Services Department that includes tourism and special events. Total operating expenses for Administrative Services amounts to $15.4 million.

Non-departmental expenses include city contracts with other governments and outside agencies for services such as animal control and services for the homeless, as well as city memberships in the National League of Cities, Maricopa Association of Governments and similar organizations. Some contracts with such organizations have been renegotiated to reflect current fiscal realities. Also new this year is the disability fund and the Bank of America building rental income fund. Non-departmental and miscellaneous grant administrative expenses account for the remaining three percent of the budget total.

The Appointed Officials Group is made up of departments whose department heads are appointed by the Mayor and Council. The group accounts for three percent of the operating budget and includes the operation of the Mayor's Office, Council Office, the City Clerk's, Attorney's, and Auditor's offices and the City Court. The Court's operating expenses dropped significantly this year because significant one-time improvements were included in FY 2002 and 2003 budgets (consultant and remodeling).

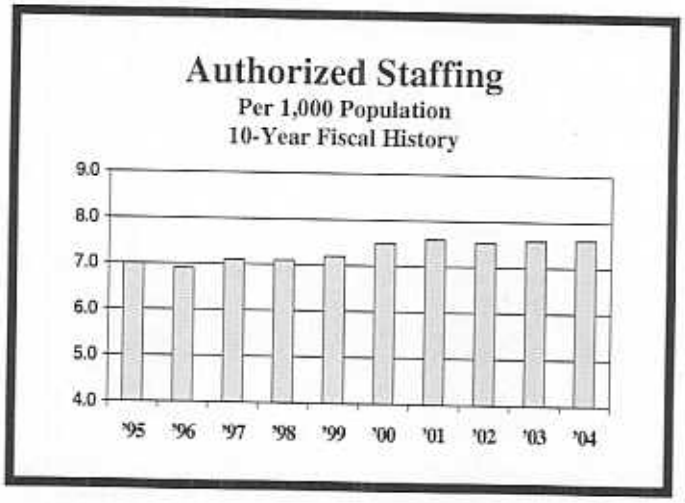
Staffing and Personnel Issues

As with any service organization, personnel costs are a significant part of the total operating budget of the city. Table 4 provides a comparison of staffing levels in recent years.

Table 4
Staffing Levels By Fund
(Full-Time Equivalents)

Fund	1999-00	2000-01	2001-02	2002-03	2003-04
General Fund	1,019.05	1,082.30	1,160.55	1,170.55	1187.05
Streets	90.00	96.00	96.00	96.00	96.00
General Services	40.00	43.00	41.00	43.00	42.00
Transportation	23.25	26.25	26.25	40.25	42.25
Airport	5.00	5.00	5.00	5.00	5.00
Housing	21.00	23.00	23.00	23.00	23.00
C.D.B.G.	7.00	8.00	8.75	8.75	8.75
Other Grants	6.00	9.50	10.50	12.00	11.00
Water/Sewer	173.50	175.00	181.00	181.25	181.25
Sanitation	64.00	65.00	65.00	62.00	65.00
Landfill	23.00	40.00	43.00	42.00	37.00
Art and Parks	1.00	0.00	0.00	1.00	3.00
Police (Special Assess.)	31.00	33.00	33.00	33.00	33.00
Fire (Special Assess.)	18.00	18.00	18.00	18.00	18.00
Civic Center	4.00	5.00	6.00	6.00	6.00
Arena Construction	0.00	0.00	0.00	11.00	12.00
Court Fund	0.00	0.00	0.00	1.00	3.00
Total	**1,525.80**	**1,629.05**	**1,717.05**	**1,753.80**	**1782.30**

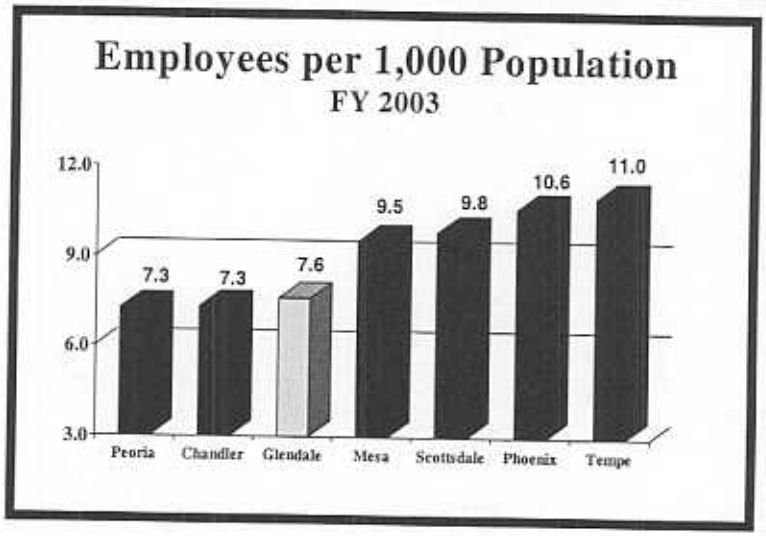
There are also six FTEs assigned to the Stadium Special Revenue fund and one FTE for the Telephone fund. Overall, the city takes a conservative approach to adding new positions and expanding its service delivery system to ensure that basic services can be sustained regardless of revenue and expense fluctuations. Staff increases are typically closely tied to population growth. However, in FY 2003, a modified hiring freeze was implemented to generate cost savings, and it is anticipated that this will last at least through the start of FY 2004.



The total authorization of 1,782.30 full-time equivalent (FTE) positions will serve an estimated population of 234,016 by July 2004. This results in a staffing ratio of 7.61 employees per 1,000 population in FY 2004. This ratio is very efficient when compared to other Valley cities, as demonstrated in the graph below.

Since FY 2003 many positions have remained vacant, which generated significant cost savings. There were some new staffing additions authorized for FY 2004, however. Most of these are funded through new, special revenues or grants. Public Safety is adding 20 FTEs, primarily from a COPS grant. Four new FTEs will be available to deal with building safety issues related to the new stadium. There will also be three new Court and Loose Trash FTEs. Finally, there will be two new transit operators, and one new FTE for recreation and building maintenance. This is a total of 34 new FTEs for FY 2004.

Schedule 6, found in the *Schedules* section of this document, provides detail on the city's authorized staffing. As graph below indicates, Glendale maintains one of the lowest staff to population ratios of any city in the metro Phoenix area and does so without sacrificing the quality of services provided to residents.



General Fund Expenditures

The total General Fund operating budget for FY 2004 is $104.3 million. At 45 percent, Public Safety is the largest component of the General Fund budget, followed by the Community Services Group at 16 percent. The Administrative Service Group and Community Development Group each account for seven percent. The following graph displays the General Fund budgets by group as a percentage of the whole.

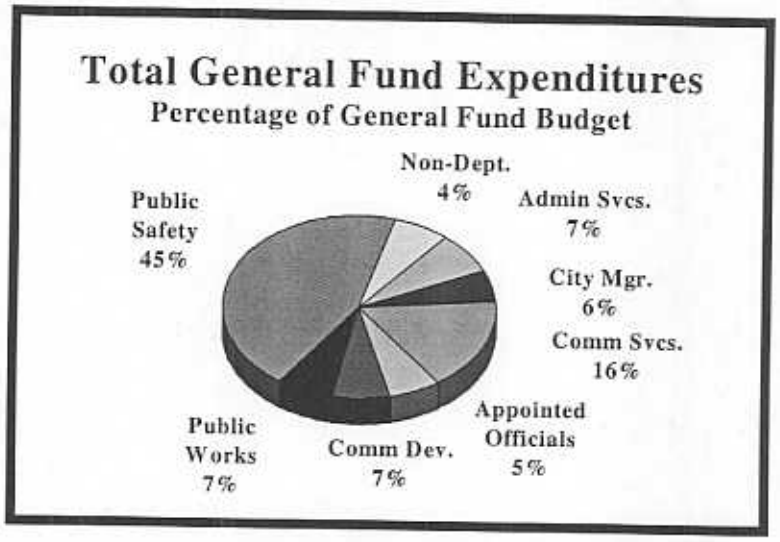


Table 5 compares the FY 2004 General Fund budgets by group to FY 2003.

Table 5
General Fund Budget Comparison
(All Dollars in Thousands)

Group	FY 2003 Budget	FY 2004 Budget	FY 2004 vs. FY 2003
Public Safety	$48,000	$46,494	(3.1%)
Community Services	$18,338	$17,048	(7.0%)
Administrative Services	$7,306	$7,626	4.4%
Community Development	$7,020	$7,311	4.1%
Public Works	$6,136	$6,926	12.9%
Appointed Officials	$5,499	$6,392	16.2%
Non-Departmental	$4,450	$6,683	50.2%
City Manager	$4,251	$5,829	37.1%
Total	**$101,000**	**$104,309**	**3.3%**

General Fund Budget Highlights

Public Safety: The City Council continued its commitment to maintaining appropriate service levels in the Police and Fire Departments. Despite the budget belt being tightened citywide, population growth necessitated a new public safety facility to serve the Western Area of Glendale. Construction should be complete by the end of summer 2003 and additional staff and equipment will be required.

It is also noteworthy that Glendale's Fire Department achieved the prestigious accreditation status from the Commission on Fire Accreditation International in 2002, making it one of only 65 in the entire world. This is just another way that Glendale's residents can know they are receiving the highest quality customer service and level of protection possible. Glendale's Police Department has also achieved and maintained world-class status through the independent Commission on Accreditation for Law Enforcement. Glendale Police remain committed to the community and continue innovative programs and partnerships.

Public Works: This group provides very basic services to citizens that are often overlooked or taken for granted, yet are essential. The Utilities Department, for instance, provides up to 70 million gallons of clean, healthy water each day. Glendale's Environmental Resources Department is developing a West Nile Virus and Drought Management plans; this group also provides Xeriscaping advice to residents as well as rebates. The city's Field Operations Department maintains over 700 miles of city streets as well as city buildings and the recycling facility.

Administrative Services: This group includes Information Technology, Finance, Management and Budget, and the newly created Conventions, Events and Cultural Services Department. Staff from this group promotes tourism in Glendale, which generates important revenues, puts on special events, like the Glendale Chocolate Affaire that was named one of the top 100 events in all of North America. This group was also responsible for obtaining some of the best rates in history on bond sales, which have saved taxpayers millions of dollars.

City Manager Group: New to this group since FY 2003 is the Communications Department. Marketing responsibilities were previously located in the Administrative Services Group. Communications, under the guidance of the Mayor's Office, helped usher in the CITY S.A.F.E campaign, which delivered programs paid for by sponsors that helped keep the whole community out of harm's way. Also included is the Economic Development Department, which has been instrumental in attracting major business developments to Glendale, like Northern Crossing, Zanjero and the Coyotes and Cardinals. This means significant new

revenues and the creation of good jobs for Glendale residents. The Community Action Program (CAP) is also housed here, and it is responsible for helping residents meet basic needs. For example, CAP assisted 568 homes in FY 2003 with utility bills to help ensure everyone in Glendale has basic needs met.

Appointed Officials: The City Council's longstanding commitment to Glendale's citizens and the West Valley can be observed through the recent Redistricting process and the city's commitment to preserving the mission of Luke Air Force Base. The Mayor and Council being dedicated to their constituents and fairness asked residents and professional consultants to help redraw the Council District lines to reflect populations increases in Glendale. Citizens helped draw and approve the new District boundaries, which kept neighborhoods in tact and each Councilmember with an equal number of residents to represent. In addition, the Council has worked closely with staff, consultants, regional boards, the state and military to keep Luke operating here in Glendale. This not only preserves the freedom of all Americans by keeping viable the most important F-16 fighter training facility in the world, but Luke also serves as a major economic stimulus for the entire region. The City Court is also located in this group, and it has been instrumental in delivering justice in Glendale that is not only safe and fair, but highly cost-effective as well.

Transfers to Other Funds

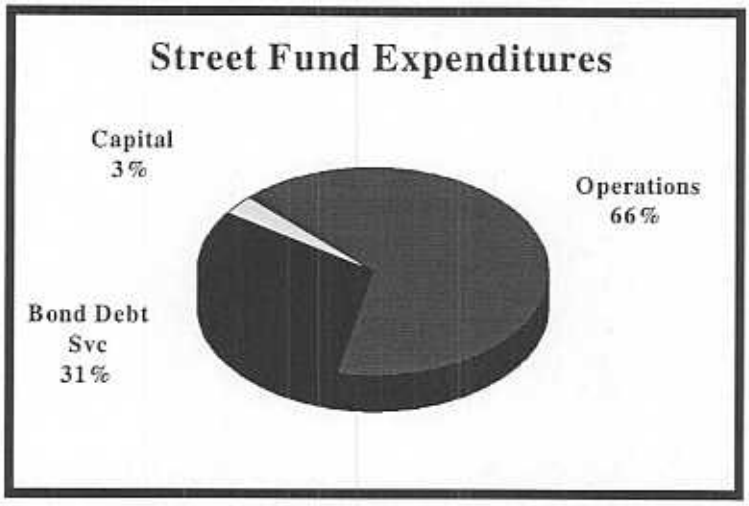
The General Fund supports a number of other funds that cannot cover all of their operating costs. A total of $9.0 million will be transferred to other funds in FY 2004. The Streets Fund will receive $2.2 million of that and another $900,000 will go to the Transportation Fund. Other transfers will go to the Civic Center, Airport and Housing funds, and will also pay for grant matches. Transfers between funds are detailed in Schedule 4 of the *Schedules* section of this document.

Police and Fire Special Revenue Funds Expenditures

These fund resources are primarily designated to support the salaries of additional police officers and firefighters. A total of $2.6 million will be appropriated from the Police Special Revenue Fund to provide police services, and $1.5 million from the Fire Special Revenue Fund is designated to provide fire protection and emergency medical services.

Street Fund Expenditures

All street-related costs eligible for Highway User Revenue Fund (HURF) allotment are budgeted as expenses of the Street Fund. In addition, the debt payment on street revenue bonds comes from the Street Fund in the form of a transfer to the Street Bond Debt Service Fund.



Airport Fund Expenditures

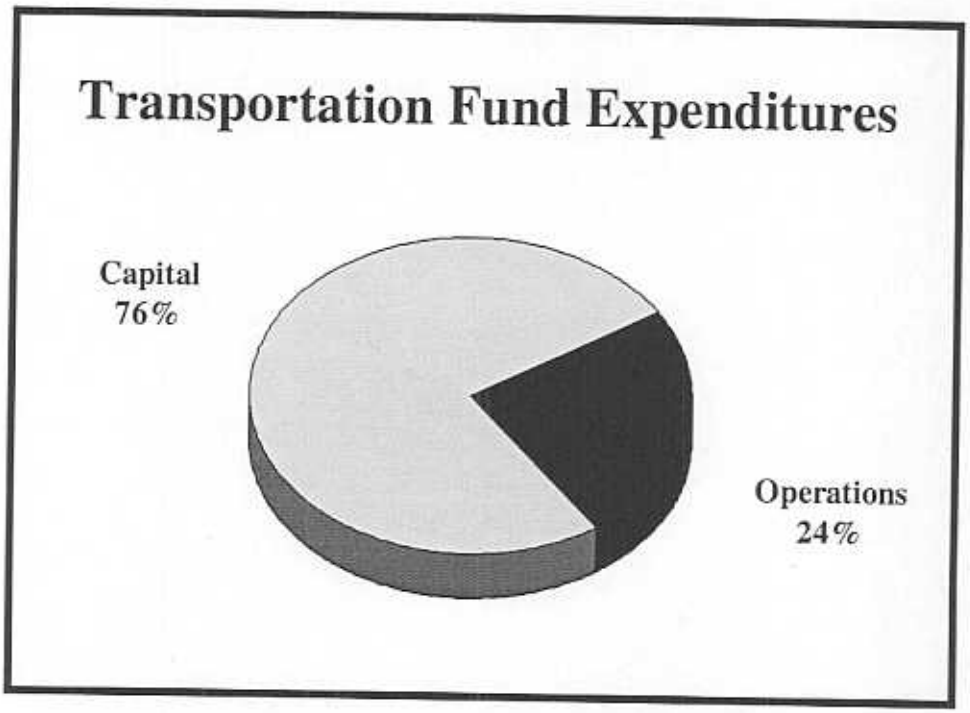
The Airport Fund operating budget is $540,161, which is funded by Airport revenues of $333,000 and the remainder from a General Fund transfer. Much of these appropriations fund daily operations at the airport, including fulfilling FAA safety regulations. However, the FAA recently offered to placed $300,000 worth of state-of-the-art radar equipment in the Glendale Municipal Airport, which is of great value to the city and airport users.

Continuing efforts to develop more revenue sources, coupled with prudent cost control measures, should bring the airport to self-sufficiency in the near future, especially after runway and facility improvements are made that will attract corporate jet customers. This, coupled with uses from professional hockey, football and other major events occurring in Glendale can make the city's airport a self-sustaining transportation hub for the West Valley that Glendale taxpayers benefit from, but do not have to pay for.

Transportation Fund Expenditures

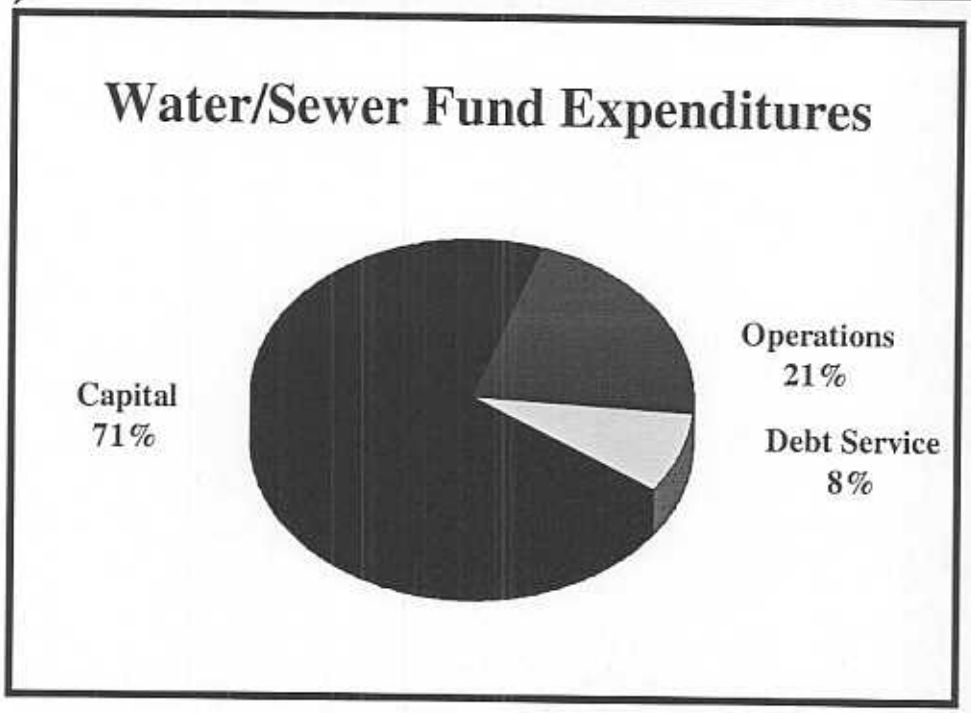
The Transportation Fund includes operating and capital expenses related to providing public transit services in accordance with the Glendale Onboard (GO!) Transportation Program. About $27.8 million is budgeted for capital outlays, and the total operating budget for the

Transportation Fund is $9.0 million. The largest portion of operating expenses is used to pay for the fixed-route service, which amounts to $4.4 million. These services were recently greatly expanded in Glendale as part of the voter-approved Glendale Onboard (GO!) initiative. In addition, $2.4 million is allocated for the Dial-a-Ride service, which serves physically challenged residents and individuals with special transportation needs. Program management, engineering, education and traffic mitigation consume the remainder of this budget.



Water/Sewer Fund Expenditures

In Arizona's desert environment, water is probably one of the most basic and essential services the city provides. Glendale is fortunate to have reliable, long-term sources of water from the Salt River Project, the Central Arizona Project and groundwater. Although water from these sources is becoming more expensive to obtain and treat, Glendale water rates are reasonable when compared to both local and national standards. The operating budget for this fund is $31.4 million for FY 2004, with $102.6 million in capital outlays and $12.3 million in debt payments planned from this fund.



Landfill Fund Expenditures

The Landfill Fund budget was balanced without a rate increase again this year; in fact, internal city tipping fees were reduced to help keep overall sanitation costs for Glendale residents affordable. The total operating budget for FY 2004 is $8.4 million, compared to $8.3 million in FY 2003. FY 2004 will be the third full year of operation for the recycling program, which includes the recycling education and inspection programs and the full cost of the materials recycling facility. Recycling accomplishes a number of city objectives, such as improving the environment, extending the useful life of Glendale's only landfill, and generating revenue from the sale of reusable materials.

Sanitation Fund Expenditures

The Sanitation Fund budget was balanced without the need for supplemental funding again this year. The total operating budget for FY 2004 is $13.8 million, up from $12.5 million in FY 2003. Total appropriations from the Sanitation fund amount to $15.1 million. This increase is primarily to the increased costs of doing business. As many Glendale residents already know, fuel prices jumped considerably in 2003, and with so many large trucks required to keep the city clean, fuel has become a large expense for the city as well.

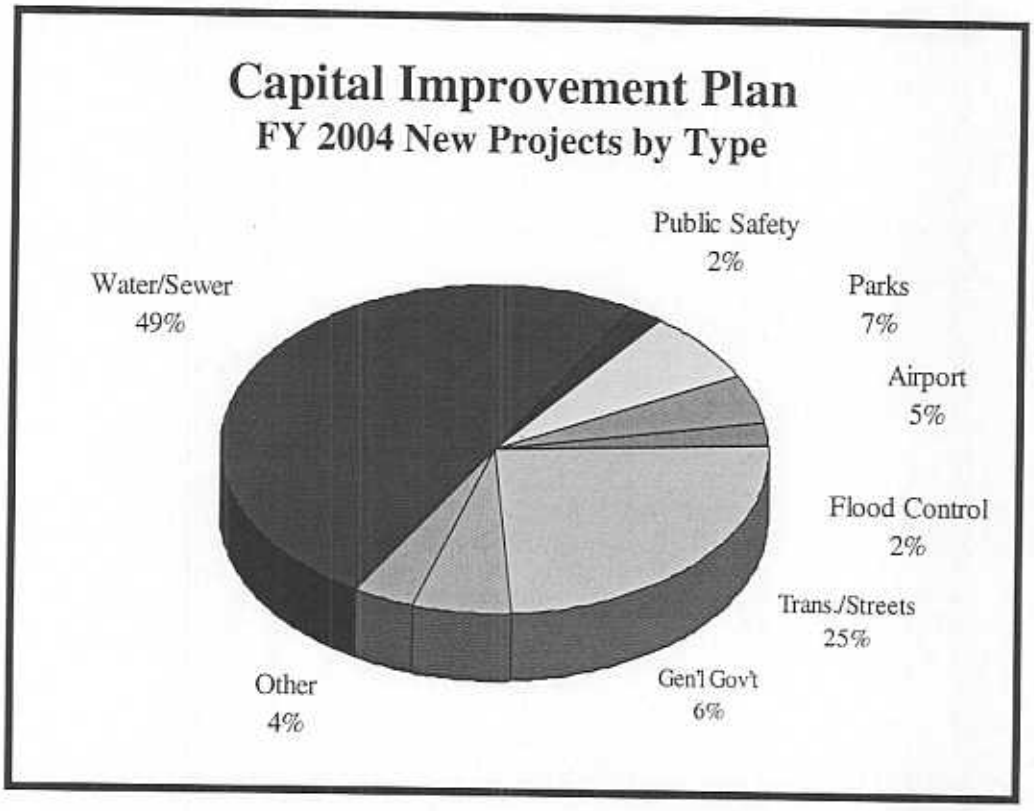
Benefit Trust Fund

The Benefit Trust Fund was created in FY 2001 to track city and employee health care contribution payments and to pay health insurance policy premiums. The fund has an operating budget of $12.6 million for FY 2004, which is almost identical to FY 2003. This fund begins FY 2004 with a balance of $2.1 million to help offset the increasing costs of insurance, and revenues are expected to be $12.1 million.

CAPITAL

Capital Improvement Budget Summary

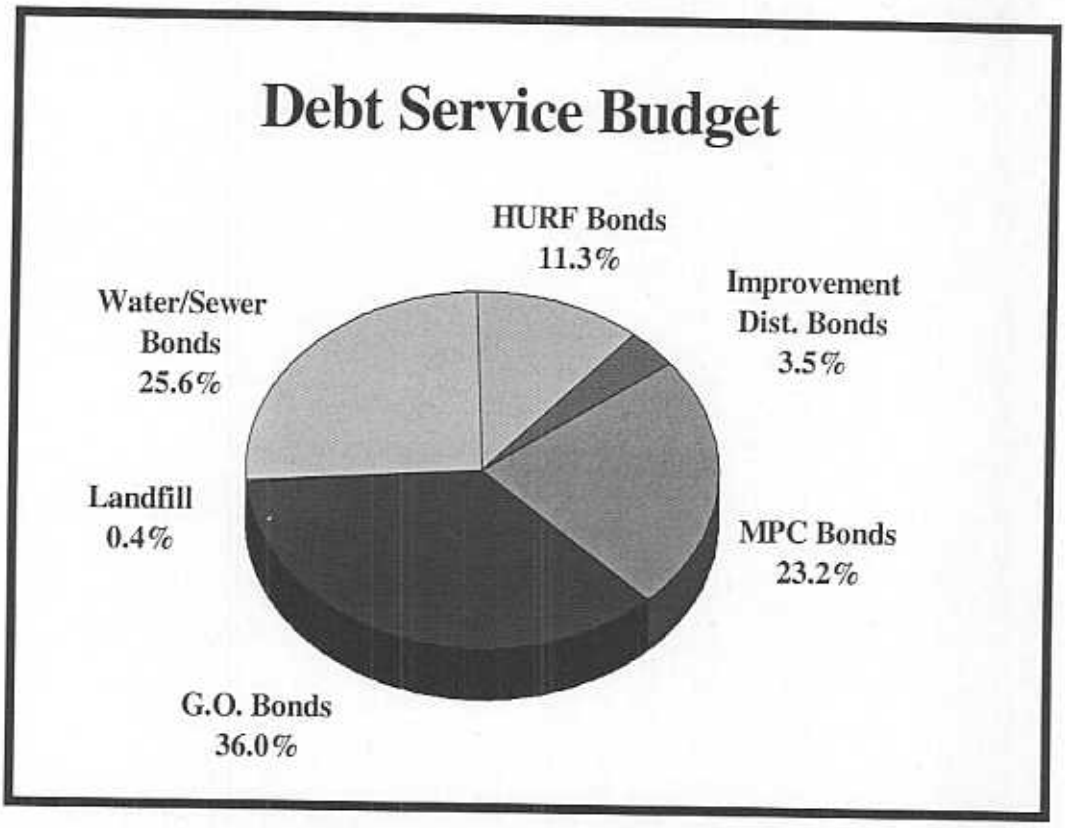
The total Capital Improvement Budget for FY 2004 is $293.6 million. This includes $74.3 million to complete the arena that the Coyotes will play in. In addition, $102.6 million will be spent this year for necessary infrastructure improvements related to water and sewer. This is similar to spending last year, but much higher than normal. In fact, by FY 2006, the capital budget is scheduled to drop back down to about $90 million, which is more in line with previous budgets, such as the $127.4 million appropriated in FY 2002. For more details, please refer to the *Capital Improvement Budget* section of this document. The following graph provides a percentage breakdown of new projects by funding source.



DEBT SERVICE

Debt Service Budget Summary

The total Debt Service budget for FY 2004 is $48.1 million, compared to $40.0 million in FY 2003. This is an increase of $8.1 million (20.3 percent) from last year. This is similar to the 20.9 percent increase in FY 2003 over FY 2002. These figures are not alarming, however,



because the city is receiving some very important tangible assets in exchange for debt payments, which also allows the city to spread costs of important city improvements across time. This ensures people living in Glendale 10 years from now pay for improvements they use, rather than forcing current residents to foot the entire bill. The Debt Service budget is divided among the six service categories shown in the adjacent graph.

Conclusion

This Budget Summary is intended to provide a general overview of the FY 2004 budget document and to highlight some of the more significant program changes and policy issues addressed in the budget document. The sections that follow the Budget Summary provide more detailed information about the city's organizational structure, its goals and objectives and operating budgets for each city department.

Documents laying the foundation for Glendale's annual budgeting process have been included in the budget document, as well. The *Strategic Financial Plan* and *Financial Policies* documents identify and explain the strategies used to meet and stabilize city revenues and expenses, and ensure the continuity and reliability of basic services.

In addition, the city is currently working on a new *business model* and departmental *business plans* that are based on the City Council's *Strategic Priorities*. In future city budgets, the Mayor and Council's vision for the community will be outlined and then translated into specific actions and programs through departmental business plans. This will in turn guide the budget process to ensure the broad goals of citizens are achieved through each dollar spent by the city.

The long-range blueprint for the financing and construction of large projects is contained in the *Ten-Year Capital Improvement Plan.* The *Schedules* section contains detailed information about the City of Glendale's fund accounting system, operating revenues, debt service management and authorized staffing levels.

A *Frequently Asked Questions* guide is included in the Appendix to help clarify the words and phrases that may have specialized meaning when applied to municipal government budgeting practices. This FAQ document is a good primer for those who wish to brush up on their financial terminology or want to find parallels between their own personal budgets and the city's overall budget.

The City of Glendale publishes several other documents that may be of interest and assistance in understanding city operations. These include the *Comprehensive Annual Financial Report,* available from the Finance Department; the *Glendale General Plan*, which was overwhelmingly approved by voters in 2002 and available from the Planning Department; and the *Glendale Annual Report,* distributed by the Marketing Department.

Questions, comments or observations regarding the Glendale Annual Budget document should be directed in writing to:

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FINANCIAL POLICIES AND GUIDELINES

FINANCIAL POLICIES

INTRODUCTION

The financial policies establish the framework for overall fiscal planning and management and set forth guidelines for both current activities and long-range planning. These policies are reviewed annually to assure the highest standards of fiscal management. The City Manager and the Leadership Team have the primary role of reviewing financial actions and providing guidance on financial issues to the City Council.

Overall Goals

The overall financial goals underlying these policies are:

1. **Fiscal Conservatism**: To ensure that the city is in a solid financial condition at all times. This can be defined as:

   A. Cash Solvency - the ability to pay bills
   B. Budgetary Solvency - the ability to balance the budget
   C. Long Run Solvency - the ability to pay future costs
   D. Service Level Solvency - the ability to provide needed and desired services

2. **Flexibility**: To ensure that the city is in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress.

3. **Adherence to the Highest Accounting and Management Practices**: As set by the Government Finance Officers' Association standards for financial reporting and budgeting, the Governmental Accounting Standards Board and other professional standards.

Operating Budget

1. **Ongoing operating costs** should be supported by ongoing, stable revenue sources. This protects the city from fluctuating service levels and avoids crises when one-time revenues are reduced or removed. Some corollaries to this policy are:

   A. **Cash balance** should be used only for one-time expenditures, such as capital equipment and improvements, or contingency accounts.

B. **Ongoing maintenance costs**, such as street resurfacing or swimming pool replastering, should be financed through operating revenues, rather than through bonds.

C. **Fluctuating federal and state grants** should not be used to fund ongoing programs.

2. **Revenues from growth or development** should be targeted to costs related to development or invested in improvements that will benefit future residents or make future service provision efficient. While it is tempting to use growth-related revenue to support current operations, doing so can lead to a crisis when the growth rate decreases. This policy implies a commitment to identifying the portions of the city's revenue stream that result from growth.

3. **General Fund appropriations** should include a reserved contingency account amounting to at least ten percent of General Fund revenues. This will basically serve as a "revenue stabilization" account and protect the city against swings in sales tax revenues, which is the revenue source most sensitive to changes in the economy.

4. **Enterprise Funds** should include a sufficient unappropriated fund balance to absorb fluctuations in annual revenue. Wherever possible, enterprise funds should be charged directly for overhead services rather than using an indirect service transfer. These services include such things as employee fringe benefits, insurance costs and telephone charges. Provisions should also be made for interdepartmental charges for services such as solid waste disposal (landfill) and vehicle repair, whenever practical.

5. **Replacement of vehicles** will be done through the Vehicle Replacement Fund. A rental rate structure will be established annually to provide sufficient funds for replacement of each vehicle. New vehicles added to the fleet will be purchased by the requesting department.

6. **A financial forecasting model** should be developed to test the ability of the city to absorb operating costs due to capital improvements, and to react to changes in the economy or service demands. This forecast should cover at least five years and be updated annually.

7. **Salary policy and structure** should emphasize the provision of predictable salary increases, sustainable over time, which serve to recognize and reward the contributions of experienced and well-trained staff. To this end, the merit pay policy provides for merit increases of four percent annually to qualified employees based on the city's ability to pay. To reflect increases in the general cost of living, Council has set a target of providing annual cost of living increases equal to the increase in the Consumer Price Index up to three percent also based on the city's ability to pay. When the CPI exceeds three percent, the target will be 75 percent of the amount in excess of three percent.

8. **Laws and policies on limitations on revenue sources** should be explicitly addressed in the budget process. These include:

   A. One-third of annual **Local Transportation Assistance Funds** (LTAF) must be devoted to transit (Regional Public Transportation Authority - RPTA).

   B. No more than one-half of the prior year's **Highway User Revenue Fund** (HURF) can be used for debt service (A.R.S. 48-689).

   C. The city must maintain its level of **General Fund support in street maintenance and operations**, as provided by state law (A.R.S. 28-1598).

9. **Debt Management**

   A. **Short-term borrowing** or lease/purchase contracts should be considered for financing major operating capital equipment when the Finance Director, along with the city's financial advisor, determines that this is in the city's best financial interest. Lease/purchase decisions should have the concurrence of the appropriate operating manager.

   B. **Short-term debt** should not exceed five percent of revenue or 20 percent of total debt.

   C. **Debt service** on long-term general obligation debt should not exceed ten percent of General Fund revenues.

10. **Budget Amendment Policies**

   A. **Total fund appropriations changes** must be approved by the City Council. These amendments must also comply with the city's Alternative Expenditure Limitation. In order to provide flexibility to respond to unanticipated increases in revenues, ten percent of the total operating budget should be set aside as a contingency appropriation as long as this contingency is backed by available fund reserves.

   B. **Uses of contingency appropriations** must be specifically approved by the City Council.

   C. **Shifts in appropriations** within fund totals may be done administratively on the authority of the City Manager. In most cases the City Manager will request City Council concurrence with these changes since the item prompting the change will usually go to the City Council (e.g., award of contract, addition of staff, contract change order). Procedures for appropriations transfers and delegation of budget responsibility will be set by the City Manager.

11. **A Budgetary Control System** will be maintained to ensure compliance with the budget. Quarterly budget status reports will be reviewed by the City Council.

12. **Revenue Policies**

    A. A diversified and stable **revenue system** will be maintained to ensure fiscal health and absorb short-run fluctuations in any one revenue source.

    B. **User fees** for all operations will be examined annually to ensure that fees cover direct and indirect costs of service. Rate adjustments for enterprises will be based on five-year enterprise fund plans.

    C. **Development fees** for one-time capital expenses attributable to new development will be reviewed periodically to ensure that fees match development-related expenses.

13. **Capital Budget**

    A. **A long-range capital improvement plan** should be prepared and updated each year. This plan may include, in years other than the first year of the plan, "unfunded" projects that carry out the city's strategic and general plans, but it should also include a capital-spending plan that identifies projects that can be completed with known funding sources.

    B. When planning **capital projects**, each department must estimate the impact on the city's operating budget.

    C. **Amendments to capital appropriations** fall under the same guidelines as changes to the operating budget noted above, with one exception--any project change exceeding $50,000 should receive specific City Council approval. This approval may accompany a recommendation for award of bid, change order or other City Council action. While this approval is not a strict legal requirement, it keeps the City Council informed on capital project activity and funding, and ensures that revisions of project priorities are in line with Council expectations.

FINANCIAL PLANNING

INTRODUCTION

Glendale is committed to identifying financial mechanisms that can be used to respond to fluctuations in city revenues in ways that least affect the level and quality of essential services the city provides its residents. This process is known as Glendale's financial plan. Staff is currently in the process of developing a new method of identifying core services, benchmarks, costs a performance measures by which to gauge satisfaction with those services. The resulting process will become the City's new business model which will include a financial plan that provides for long-term strategies for dealing with reasonably predictable revenue and expense fluctuations and shorter-term strategies that are more effective in addressing unusual, unpredictable or time-limited budgetary issues as they arise.

The city's primary revenue sources, which are state-shared revenues and sales taxes, are subject to wide variations due to changes in the economic and political environment. Population growth is always accompanied by increased demands for services that translate directly into increases in the city's ongoing operating expenses. The amount of new revenue generated by new residents through sales and property taxes, etc., is not necessarily sufficient to meet the total cost of service expansion, especially if this growth occurs while the state and local economies are cycling downward.

Glendale's revenue resources fluctuate with changing times, but its expenses are always rising in response to population growth. Therefore, the City of Glendale engages in a similar process of financial alternative planning for changes in its revenues and expenses in order to avoid curtailing basic services or delaying needed infrastructure improvements.

Population Growth

Growth is often a double-edged sword. Without a growing population to fuel and maintain a healthy local economy, Glendale would not have the financial resources it needs to continue improving and expanding the services and amenities its residents enjoy. However, rapid and prolonged population growth also places a great deal of stress on existing resources making it difficult for the city to maintain current levels of services, repair and replace existing infrastructure as it ages, *and* finance future growth-related needs.

The city employs a variety of financing strategies and mechanisms to equitably apportion the cost of growth among various sectors of the community and current and future residents. These strategies, including bond financing, development impact fee assessments and the creation of improvement districts are described in detail in the *Ten-Year Capital Improvement Plan* section.

When complex projects, such as library or fire station construction, require a long-term commitment of resources, the city prefers to use conservative population estimates in its planning process to ensure that the revenues needed to operate the facility or services will be there when the project is completed. The city has a number of short-term rapid impact strategies it can employ when unusual or unanticipated growth occurs in any area of the city and service or infrastructure development in the area must be accelerated.

Operating Revenue Considerations

A city's ability to generate revenue or create new revenue sources is limited by social and economic conditions, state statutes, City Council policies, and public sentiment. Municipal tax rates and bonding (borrowing) capacity are also limited by state law and require citizen support and/or voter approval. Revenues generated from special funds, such as the Public Safety Special Revenue Funds; Highway User Revenue Fund; water, sewer and sanitation user fees; and development fees must be used only for legally specified purposes. Therefore, most of the city's operating costs are paid for from General Fund revenues.

Seventy-five percent of Glendale's General Fund revenues come from state-shared revenues and city sales taxes. Many city departments must rely exclusively on General Fund revenues to finance their operating costs, while others receive at least some financial support from the General Fund.

As stated earlier, state-shared revenue and local sales taxes are highly volatile and unpredictable because they are very sensitive to changes in national, regional and local economic conditions. When the state and local economies are healthy, state-shared and local sales tax revenues normally increase proportionately. When the economy enters its inevitable downward cycle and recessionary periods, these revenue sources decline proportionately. In addition, any state legislative decisions to reduce the percentage of income tax revenue it shares with Arizona cities will directly and adversely affect the revenue levels of the city's revenues.

Other, more stable sources of city revenue, such as property taxes, are also subject to external factors. For example, the total revenue actually generated from property taxes is as dependent on the county's determination of the assessed valuation and the actual tax base growth rate as it is on the tax rate approved by the City Council.

Capital Expense Considerations

Under virtually any population growth scenario, existing revenue generating sources, such as sales and property taxes and traditional bond financing for capital projects, would be hard pressed to keep up with the normal demand for streets, storm sewers, fire stations and other facilities. Large capital improvement projects take many years to plan, finance and complete.

Funding for these projects will be needed long before the number of residents moving into the area will support the facility construction costs. It might be several more years before population growth is sufficient to generate the revenue needed for ongoing operating expenses. This is a particularly critical issue if the actual growth rate is significantly slower than predicted.

Administering a Sound Financial Plan

If a prolonged economic downturn occurs, and annual revenues cannot support the cost of essential services and infrastructure development, the city's options might include:

- Increasing revenues from existing sources such as sales and property taxes or creating new taxing sources;
- Delaying future growth-related infrastructure development;
- Reducing operating expenses by cutting back on essential services such as public safety and sanitation, and capital projects such as city parks and water treatment plants.

The purpose of a Financial Plan is to reduce the likelihood of the city having to resort to the above alternatives, except in the most extreme circumstances. It should also includes short-term financial strategies that are useful in responding to unanticipated budgetary needs of short duration such as single-year revenue and expense anomalies, funding special capital projects such as a new public safety facility or unexpected population growth spurts.

While developing the city's strategic financial plan, it is important to keep the following caveats in mind:

- It is almost impossible to pinpoint service demands too far into the future;
- The reliability of all predictions will decrease in direct proportion to the increase in the length of the time period involved;
- It is not prudent to make predictions using only a single variable, such as population growth, when other factors, such as economic conditions, play an important role in future events; and
- It is important to design short- and long-term strategies that are flexible enough to meet a broad range of possible outcomes.

LONG-TERM STRATEGIES

Adjusting Staff Levels

Although Glendale has one of the Valley's lowest ratios of city staff to population (7.61:1,000), personnel-related costs account for 73.4 percent of the city's General Fund operating expenses. Adjusting staffing levels is not an effective method of dealing with short-term budget deficits because a reduction in the work force requires lead time to implement and may adversely affect the city's ability to maintain service and quality levels. However, downsizing, when combined with other strategies, can be a very effective method of dealing with prolonged economic slowdowns.

The city's Leadership Team carefully reviews every new position request. When a new position is needed to provide new or expanded services, both the initial *and ongoing costs* associated with providing and maintaining the service must be included with the position request. These procedures help ensure that added services and positions will be sustainable in future years.

Alternatives to Permanent Staff Increases

The selective use of temporary workers is one of several useful alternatives to meeting predictable but time-limited workload increases without adding regular status employees. For example, temporary employees are used at polling sites during city elections that routinely occur every two years. An equalization strategy dictates that the predictable costs for these workers be budgeted as an ongoing operating expense spread evenly between election and non-election years. It is important to have a definitive policy that limits the length of time a position can be filled by a temporary employee and closely monitor this area to ensure compliance with the policy.

In some cases, contracting for outside services can be less expensive than adding permanent staff to provide selected city services. A further advantage is that it is faster and easier to vary contract amounts on a year-to-year basis than it is to manipulate staffing levels and overhead costs for equipment and building space. For these reasons, Glendale has placed increasing emphasis on negotiating service contracts for park maintenance, custodial service, specialized legal services and other services that can be provided more cost effectively by outsourcing.

Equalizing Predictable Expenses

Spreading routine periodic expenses over multiple budget years and prefunding the replacement of city vehicles and technology improvements are two additional tactics the city uses to moderate peaks in ongoing expenses.

The City Clerk's Office accrues half of the next election cost in the non-election year to reduce biennial election expense peaks. This amount is carried over and added to an equal amount that is budgeted in the actual election year. Although election expenses will continue to rise as our voter population increases, this practice of dividing known costs across several years substantially levels out the expense curve for scheduled elections. The need for one-time election appropriations every two years has been eliminated, leaving only special election expenses, such as bond elections, which occur relatively infrequently, to the one-time budgeting process.

Prior to implementing its prefunding program, the city's ability to replace city fleet vehicles and technological equipment cycled up and down with the local economy. In lean years, urgently needed replacement equipment was purchased at the expense of capital projects or the operating budget. When economic conditions improved the city would engage in massive "catch-up" efforts.

To eliminate this problem, and the high costs associated with the repair and maintenance of outdated equipment, a replacement fund line item was added to each department's annual operating budget to accrue funds for vehicle or computer replacements. While contributions to these funds have been temporarily suspended due to the economic downturn, it is anticipated that the City will continue to prefund these items as funding becomes available.

Prefunding replacement rates have made these costs more predictable and less economy driven. Equipment failures, repairs and maintenance costs have declined. Many retired items can be used elsewhere. Police cruisers are now refitted for routine fleet use or auctioned, and replaced PCs are either donated to community agencies or sold to employees.

Capital Improvement Plan Schedule Development

Conservative population and revenue growth projections are always used for long-range capital planning to determine when, where and how capital projects will be implemented. Most large capital construction projects permanently increase the city's ongoing operating costs for staff, maintenance, repair, utilities, etc. The operating budget impact of the Foothills Library and the Downtown Civic Center, which opened in the mid-nineties, were carefully considered prior to initiation of these projects to ensure that normal revenue growth would cover the increased operating costs. Glendale's analyzes the long-term financial projections of debt service costs prior to every bond sale.

Major capital projects can be planned, scheduled and financed in ways that will not drain needed resources from the annual operating budget or require an increase in Glendale's

secondary property tax. Short-term financial strategies, such as adjusting financing mechanisms or accelerating or decelerating project schedules, help us meet unusual population growth or service demands. The introduction to Glendale's *2004-2013 Capital Improvement Plan* provides a detailed explanation of the capital project process.

Property Tax Stabilization

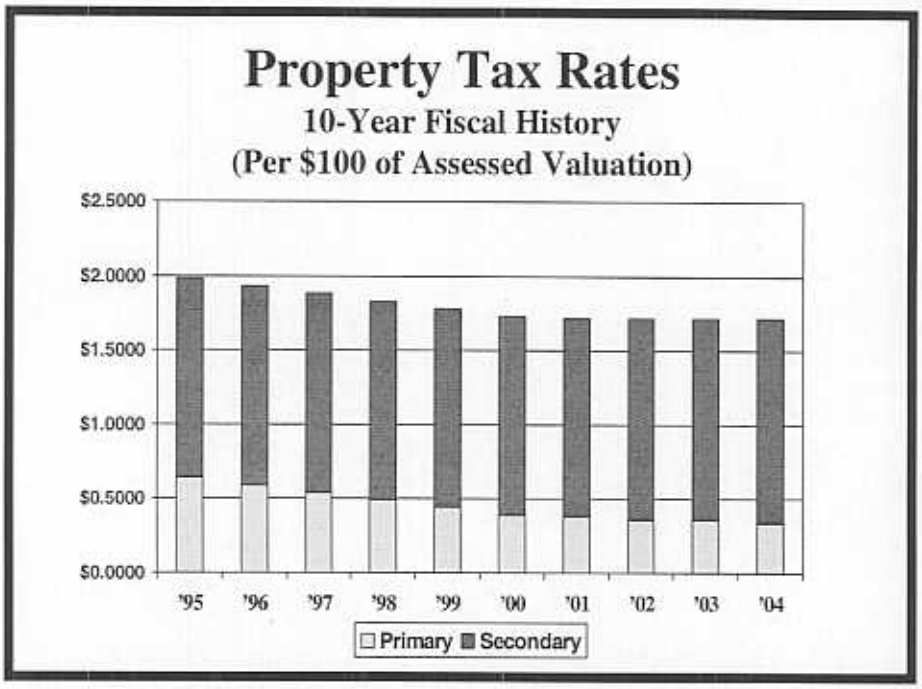
Although many cities in other parts of the country use the property tax rate to make short-term operating budget adjustments, changes in Glendale's tax structure or rates are viewed primarily as long-term financial strategies. Arizona's tax limitation statute, the relatively minor role of property tax revenue on Glendale's operating budget and the city's property tax stabilization policy, described below, combine to make property tax adjustment an ineffective short-term strategic tool.

As a practical matter, it might take up to a year for a property tax change to be implemented and longer to produce a significant increase in revenues. Growth in the tax base and changes in the assessed valuation rate determined by the county often have a larger impact on the level of revenues raised through property taxation.

For over a decade, Council policy has been to stabilize the property tax rate and structure at reasonable levels so that property tax revenue is sufficient to meet long-term, foreseeable revenue needs without requiring intermittent adjustments. Capital improvement projects are planned, financed and scheduled for implementation so that the secondary property tax rate of $1.3804 per $100 of assessed valuation can remain relatively stable over the coming decade.

The primary property rate was lowered again this year, and is down by $0.01 to $0.3448 per $100 of assessed valuation. This year's levy is more than $4.9 million below the legal maximum levy. The current primary property tax levy means that the city remains in compliance with all applicable laws. The primary property tax rate is now $0.3004 lower than it was in FY 1990.

The total property tax rate will remain at $1.72 per $100 of assessed valuation for the third consecutive fiscal year. The following graph illustrates Council's commitment to stabilize the property tax rate and structure.



Increasing Glendale's property tax rate is a more appropriate alternative for addressing a chronic structural imbalance between revenues and expenses than for balancing a single year's operating budget. For example, when the city reaches full build-out the rate of property tax revenue growth falls almost to zero. Much less revenue will be generated from new tax base growth. If this decrease is not accompanied by sufficient growth in assessed valuation or compensated for by increases in other revenues or a reduction in operating expenses, a serious imbalance would occur that might trigger a property tax increase.

Secondary property taxes are used to repay voter-authorized General Obligation Bond debt. With efficient scheduling of bond sales and capital projects, the *Ten-Year Capital Improvement Plan* is designed to keep the secondary property tax rate relatively level. Changes in capital construction schedules, interest rates and several other variables might necessitate a property tax rate adjustment over the longer term; however, most of these situations can be addressed by fine-tuning the primary tax rate and directing the flow of interest earnings on bond proceeds between construction and debt service funds.

SHORT-TERM STRATEGIES

The following short-term financial strategies play an important role in: (1) maintaining the delicate year-to-year equilibrium between revenues and expenses; (2) responding to temporary changes in economic conditions; and/or (3) absorbing or avoiding anticipated revenue shortfalls.

Sales Tax Stabilization

Sales tax revenues are mercurial and difficult to accurately predict. Many cities include a population growth rate factor in developing their sales tax estimates for budgeting purposes. This practice adds another level of potential error to the sales tax forecasting process. Glendale's stabilization policy uses the actual amount of sales tax revenue collected in the prior twelve months as its sales tax revenue base estimate for developing the next year's operating budget, and does not include a growth rate factor for budgeting purposes.

This conservative approach to estimating sales tax revenue reduces the likelihood that annual budgeted operating expenses will significantly exceed actual sales tax revenues in any given year. In fact, actual receipts will usually be higher than the prior year regardless of local economic variations, due to tax revenue increases attributable to growth in the tax base (i.e. population growth). When actual receipts exceed the base estimate, excess revenue can be applied to the operating capital budget or used to increase the city's undesignated General Fund contingency reserves.

For the FY 03-04 budget, a slightly different approach was taken to include a full year of sales tax estimated from new development that was constructed towards the end of the current fiscal year or planned for completion in the early part of the new fiscal year. This approach was taken to avoid severely impacting service levels as a result of sluggish state shared revenues.

Operating Capital Management

Operating capital is often referred to as "pay-as-you-go" capital since projects and equipment in this category are funded directly from operating revenues. Operating capital is used to purchase fleet vehicles, large pieces of specialized equipment such as sanitation trucks, and to pay for selected routine infrastructure maintenance activities such as the street resurfacing program.

Unlike personnel costs, it is relatively fast and easy to make adjustments to operating equipment and improvement budgets without reducing the city's service capacity or quality. Reducing or accelerating the rate at which operating capital is spent can function as an effective short-term shock absorber to level out temporary revenue fluctuations. Glendale residents will not be materially affected if city fleet vehicle replacements are delayed or accelerated in a single budget year, as long as the replacement program continues and repair and maintenance costs for these vehicles are not unreasonable. Delaying a portion of the street resurfacing program in one year does not have major negative consequences if it is accelerated in the following year.

An ongoing, stable revenue source is much less critical for vehicles, equipment, park improvements, etc., than it is for maintaining service levels for police, fire and emergency services. It is important to keep in mind that maintaining adequate operating capital levels and adjusting the rate of capital spending helps avoid having to reduce the operating budget or deplete other fund resources. When possible, operating capital budgets are restored before any new programs or employees are added to the ongoing budget.

Building and Maintaining Adequate Contingency Reserves

By law, Arizona cities are required to prepare and operate under a City Council-approved balanced budget which is filed annually with the state's Auditor General. City government is prohibited from spending more than the total amount appropriated in its annual budget document. This limitation raises several interesting questions about how the city can successfully maintain an annually balanced budget in years when General Fund revenue deficits or surpluses occur.

General Fund revenue surpluses accrued in one year can be reserved and used to offset revenue deficits that might occur in a subsequent year. The accounting mechanism Glendale uses to reserve surplus revenues is referred to as the contingency reserve. This mechanism enables the city to meet the legal constraints of a balanced annual budget and provides a needed source of undesignated contingency funds.

Like operating capital, contingency reserves can function as a financial shock absorber to smooth out short-term revenue and expense fluctuations. When sluggish economic conditions result in lower-than-projected revenues, a portion of contingency dollars can be allocated to cover budgeted operating expenses. When the economy is healthy, and revenues are higher than predicted for annual budgeting purposes, the excess revenues can be added to the contingency reserves for future use.

City Council policies discourage the routine use of contingency reserves to support long-term or ongoing expenses in the operating budget. The City's financial policy requires that the city's contingency reserve should contain an amount equal to ten percent of General Fund revenues. The policy does not to allow the contingency reserve to fall below four percent for any reason whatsoever. If reserves are used for one-time projects, restoring them becomes the highest budgeting priority after assuring that adequate operating funds are available to support essential services and infrastructure needs.

The sales tax stabilization strategy produces a domino like effect that contributes to the city's ability to maintain adequate contingency reserves during times of high revenue growth. Conservative revenue estimates result in conservative annual budget estimates. Conservative budget estimates hold down non-essential operating growth, which permits a portion of the excess sales tax revenue to be allocated to contingency reserves. These reserves can offset drops in other revenue tax sources, such as building permits, or augment sales tax revenue when unpredictable downturns occur. Once reserves reach the ten-percent of revenues target level, any further amounts are usually added to the operating capital budget.

Fund-related financial information is summarized in Schedule One entitled Fund Balance Analysis. Detailed descriptions of each fund in Glendale's financial system, including the General Fund, Enterprise Funds and Special Revenue Funds, are contained in the *Budget Summary* section of this document.

CONCLUSION

During the most recent recessionary period of 2002-2003, Glendale employed some of the short-term strategies outlined in the previous sections. Specifically, the city did not allow departments to backfill vacancies with temporary staff, departments could not use salary savings for other operating expenses and departments were not allowed to spend unbudgeted carryover from FY 2002 in FY 2003. These strategies, coupled with prudent budgeting practices, allowed Glendale to deal with the recent economic downturn without severely hampering current services and programs.



OPERATING BUDGET

Mayor and Council

The Mayor and City Council constitute the elected legislative and policy-making body of the City. The Mayor is elected at-large every two years. Councilmembers are elected to four-year terms from one of six electoral districts in Glendale. The Mayor and Council Office staffs provide administrative support to the Mayor and six Council members.

One of the highest priorities of the Mayor and Council is to involve the public in their decision-making process. They appoint citizens to 18 advisory boards and commissions and often form public committees to address specific citywide issues. The Mayor hosts a series of Community Conversations and presentations on critical issues identified annually. This year citizens had the opportunity to meet candidates seeking state legislative office and hear a debate on Indian gaming.

Councilmembers host district neighborhood meetings every fall and spring to ensure citizens are informed on projects in and around their homes and businesses and to receive input and feedback from the constituencies they represent.

Economic Vitality

- Secured Glendale's future prominence as a state, national and international sports and entertainment venue by approving a development agreement with the Tourism & Sports Authority for the new Arizona Cardinals Stadium adjacent to the NHL Coyotes Arena, now under construction and set to open in December 2003. When completed, the stadium will be home of the Fiesta Bowl, future Super Bowls and other major tournaments, events and concerts.
- Celebrated the grand opening of Bechtel Engineering, Federated Insurance, Administrative Enterprises and Precision Research all within the rapidly growing Talavi Business Park.
- Witnessed the start of construction of the Village at Arrowhead, 79,000 square feet of retail that will be anchored by AJ's Fine Foods, and the completion of the first phase of the Agua Fria Town Center, a 520,000 square foot destination retail center.
- Continued to work to restore blighted properties to enhance prosperity with the redevelopment of a retail center downtown via a partnership with Michael Pollack and the city's Visual Improvement Program (VIP) and participated in the groundbreaking of the new Northern Crossings retail center to be anchored by a Walmart Supercenter at the former location of Manistee Town Center.
- Expanded regional, statewide and national partnerships in a comprehensive effort to preserve the mission of Luke Air Force Base and developed legislative alternatives to prevent future encroachment of the base.

Interesting facts...

- The combined years of elective service of the Mayor and City Council to the citizens of Glendale totals 58.
- There were 365 requests for service reported to the Mayor and Council Offices from July 1, 2002 – March 1, 2003.

Transportation

- Appointed the new Citizens Transportation Oversight Commission and began implementation of the Glendale Onboard (GO) Transportation Program.
- Enhanced the city's transit program by providing evening, weekend and holiday bus service and expanding Dial-A-Ride.
- Began engineering and design work of improvements to 30 intersections, four street projects, smart traffic signals and bus pullouts at major intersections.

Long-Range Planning for Our Future

- Celebrated voter approval of Glendale 2025 – the city's general plan.
- Ensured that new growth occurring in the city pays for itself through updated Development Impact Fees and Community Development Fees that are in line with market rates and internal cost recovery projections.
- Appointed a 21-member Citizen Bond Committee to evaluate the need and priorities for future water, sewer and transportation capital projects and the possible need for a bond election.

Quality of Life

- Staged a groundbreaking for the city's new Adult Center, which will open in Fall 2003.
- Started construction of the Western Area Public Safety Building, scheduled to open in summer 2003 at 83rd Avenue and Bethany Home Road.
- Expanded the CITY S.A.F.E. initiative to include a multitude of monthly safety programs and activities that assist Glendale families in preparing themselves for personal or community-wide emergencies. The Mayor's Office, public safety, communications and community service departments partnered with business sponsors in hosting these activities.
- Appointed a Council ad hoc committee to evaluate city codes and conduct public meetings to consider input regarding changes to property maintenance.

Youth and Teens

- Continued safety education programs for children through the Police Department's DARE Program and school resource officers, the Fire Department's water and safety education programs, and the Transportation Department's Slow Down Friday campaign for 3rd graders throughout Glendale.
- Observed and acknowledged the outstanding contributions of the fifty members of the Mayor's Youth Advisory Commission, who through community service and active participation in local teen issues, are developing the skills necessary for future leadership.
- Carried on the *Kids At Hope* message that "all children are capable of success, no exceptions!" by hosting community-wide training sessions.

City of Glendale
Budget Summary by Department

Mayor

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Office of the Mayor	$239,530	$247,096	$222,248	$286,269	16%
Total - Mayor	**$239,530**	**$247,096**	**$222,248**	**$286,269**	**16%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$200,458	$192,691	$193,491	$235,782	22%
Supplies and Contracts	$28,928	$45,451	$21,201	$44,153	-3%
Internal Premiums	$5,180	$5,304	$2,956	$1,734	-67%
Internal Service Charges	$4,964	$3,650	$4,600	$4,600	26%
Operating Capital					
Total - Mayor	**$239,530**	**$247,096**	**$222,248**	**$286,269**	**16%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Office of the Mayor	3.5	3.5	3.5	4	14%
Total -Mayor	**3.5**	**3.5**	**3.5**	**4**	**14%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

City of Glendale
Budget Summary by Department

Council

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Council Office	$463,698	$551,368	$532,036	$487,556	-12%
Cholla District	$87,361	$58,999	$57,817	$46,364	-21%
Barrel District	$37,552	$60,674	$60,674	$53,869	-11%
Sahuaro District	$43,041	$72,369	$58,032	$53,814	-26%
Cactus District	$45,140	$69,775	$69,775	$50,454	-28%
Yucca District	$52,515	$75,368	$75,368	$53,790	-29%
Ocotillo District	$46,342	$75,186	$75,186	$53,817	-28%
Total - Council	**$775,648**	**$963,739**	**$928,888**	**$799,664**	**-17%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$538,189	$591,814	$591,814	$594,640	0%
Supplies and Contracts	$144,786	$193,867	$186,469	$191,500	-1%
Internal Premiums	$23,670	$20,696	$11,364	$5,494	-73%
Internal Service Charges	$7,100	$5,854	$5,854	$8,030	37%
Operating Capital	$61,903	$151,508	$133,387		
Total - Council	**$775,648**	**$963,739**	**$928,888**	**$799,664**	**-17%**

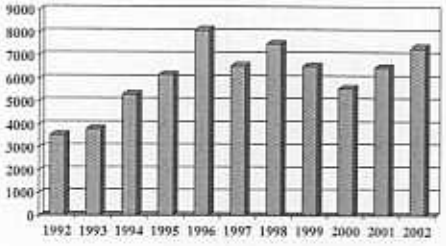
STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Council Office	7	7	7	7	0%
Cholla District	1	1	1	1	0%
Barrel District	1	1	1	1	0%
Sahuaro District	1	1	1	1	0%
Cactus District	1	1	1	1	0%
Yucca District	1	1	1	1	0%
Ocotillo District	1	1	1	1	0%
Total -Council	**13**	**13**	**13**	**13**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

City Attorney

The City Attorney's Office represents the city and its officers and employees in civil suits; provides legal advice to City Council; prepares ordinances and resolutions; drafts or reviews contracts; and issues legal opinions. Other responsibilities include protection of the quantity and quality of the City's existing and future water supplies through ongoing legal representation in the Gila River Adjudication and other proceedings. The City Prosecutor's Office handles prosecution of violations of city codes and misdemeanor violations of state law within Glendale, and all appeals from City Court to Superior Court.

Prosecutor's Office
New Cases -- 1992 through 2002



Mission Statement

The City Attorney's Office provides legal advice to the City Council, City Manager, approximately 28 departments along with various City boards and commissions; represents the city in legal proceedings; and ensures that city operations comply with all federal, state and local laws.

The City Prosecutor's Office prosecutes violations of city codes and misdemeanor violations of state law in a fair, impartial and professional manner.

2002-2003 Accomplishments

- Assured city operations complied with all federal, state and local laws.
- Continued to represent the city in litigation brought by third parties.
- Vigorously prosecuted all violations of city codes and misdemeanor violations of state law that are supported by probable cause and ensure that justice is served.

Interesting Facts...

The city's hourly rate for in-house legal services averages around $80. The prevailing hourly billing rate for private law firms runs from $150 to $375 or more!

City of Glendale
Budget Summary by Department

City Attorney

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
City Attorney	$1,963,396	$1,676,288	$1,910,756	$1,609,192	-4%
City Attorney-Utilities	$0	$0	$0	$0	NA
Total - City Attorney	**$1,963,396**	**$1,676,288**	**$1,910,756**	**$1,609,192**	**-4%**

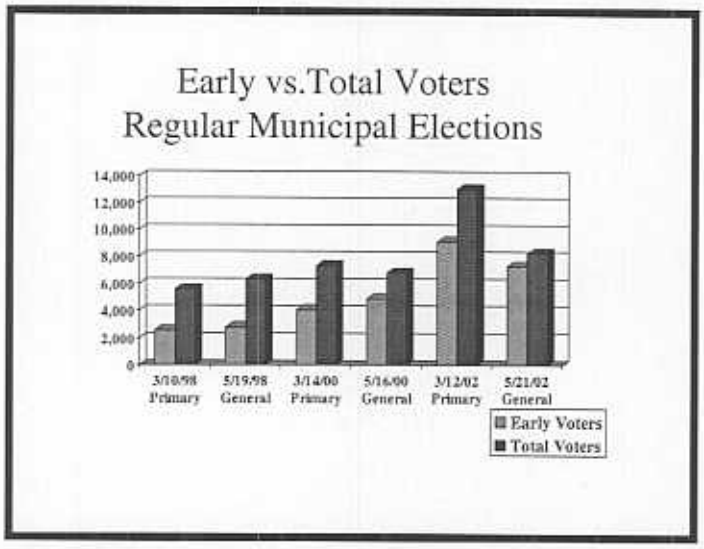
BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$1,400,180	$1,444,527	$1,444,527	$1,487,270	3%
Supplies and Contracts	$510,090	$196,440	$410,806	$101,772	-48%
Internal Premiums	$22,742	$25,621	$15,206	$9,150	-64%
Internal Service Charges	$11,082	$9,700	$11,800	$11,000	13%
Operating Capital	$22,602		$28,417		
Work Order Credits	($3,300)				
Total - City Attorney	**$1,963,396**	**$1,676,288**	**$1,910,756**	**$1,609,192**	**-4%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
City Attorney	19	18	18	18	0%
Total -City Attorney	**19**	**18**	**18**	**18**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

City Clerk's Office

The City Clerk's Office is responsible for the City's records management program; conducting municipal elections and receiving campaign finance filings; preparing and maintaining the official record of City Council meetings; coordinating the publishing and posting of the City's public notices; codifying ordinances to be included in the Municipal Code Book; and providing passport services to the citizens of Glendale.



Mission Statement

To constantly maintain superior service to the citizens, elected officials and staff by providing an accurate and current legislative record including the City Code Book; a comprehensive and accessible record management system; a responsible and effective public notification program; an impartial and efficient municipal election and campaign finance process, and other public services such as passport application assistance and acceptance.

2001-2002 Accomplishments

- Conducted 2002 Primary and General Elections, plus Glendale 2025 General Plan Special Election.
- Prepared and entered information onto City Clerk Department Internet page including: City Council information packets for regular and workshop meetings and Summary Minutes; election and passport information; provided searchable City Code Book.
- Coordinated city-wide records retention and disposition program.
- Responded to citizen requests for passports and expanded hours of service

Interesting Facts...

The City of Glendale was the first city in the United States to provide its citizens with City Council Information Packets on the Internet. The first Internet packet was available on August 28, 1998.

City of Glendale
Budget Summary by Department

City Clerk

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
City Clerk	$286,274	$270,023	$262,410	$264,131	-2%
Records Management	$339,679	$270,283	$223,206	$192,060	-29%
Passport Services	$1,221	$650	$650	$2,500	285%
Elections	$354,909	$228,757	$72,297	$212,988	-7%
Total - City Clerk	**$982,084**	**$769,713**	**$558,563**	**$671,679**	**-13%**

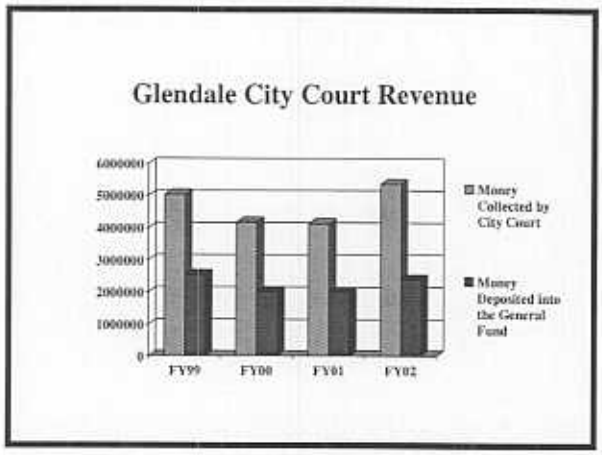
BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$347,761	$343,926	$343,823	$356,083	4%
Supplies and Contracts	$441,044	$352,428	$175,487	$301,049	-15%
Internal Premiums	$67,220	$62,901	$28,795	$4,089	-93%
Internal Service Charges	$17,102	$2,476	$2,476	$2,476	0%
Operating Capital	$108,956	$7,982	$7,982	$7,982	0%
Total - City Clerk	**$982,084**	**$769,713**	**$558,563**	**$671,679**	**-13%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
City Clerk	3	3	3	3	0%
Records Management	3	3	3	3	0%
Total -City Clerk	**6**	**6**	**6**	**6**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

City Court

The Glendale City Court adjudicates criminal misdemeanors, City Code violations, traffic violations, and certain juvenile offenses committed in the City of Glendale. In cases of domestic violence and harassment, the court issues restraining orders. In felony matters, the court has the authority to issue search warrants.



2002-2003 Accomplishments

- The Court instituted judicial merit selection and retention processes, which ensures Glendale has a high quality approach to put in place and retain its judicial officers.
- The Court resumed taking guilty pleas in jail court saving nearly $250,000 annually in additional jail costs.
- Utilization of freelance interpreters for other than Spanish language interpreting resulting in savings of approximately $60 per defendant.
- Changes to Court security services resulting in more professional staff at savings of almost $12 per hour.
- Implementation of electronic transfers to Motor Vehicle Department, Defensive Driving Schools, and the Department of Public Safety which resulted in elimination of manual processing.

Mission Statement

To provide a forum for prompt and just resolution of cases in a professional, efficient, and courteous manner.

2002-2003 Accomplishments cont.

- Substantially enhanced collections using specialized staffing, credit checks, collection agency, and entered 4.2 million dollars in the Arizona State Tax Intercept Program (TIP).
- Glendale City Court was selected as pilot court for co-locating juvenile diversion programs provided by the Maricopa County Juvenile Probation Department.
- Reduced the certified copy process from five days to one. Additionally, the process is now controlled exclusively by the Court.

In 2002, the Court collected $31,774 through the Tax Intercept Program (TIP). This program gives the Court the ability to intercept a defendant's State Income Tax Refund for delinquent fines. Thus far for Jan. and Feb. 2003 the Court has collected $28,000.

City of Glendale
Budget Summary by Department

City Court

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
City Court	$2,588,643	$2,967,343	$2,955,252	$3,024,823	2%
Court Security & Improvements	$297,365	$433,680	$293,803	$277,049	-36%
Court Time Payments	$70,936	$81,079	$81,079	($1,000)	-101%
Total - City Court	**$2,956,943**	**$3,482,102**	**$3,330,134**	**$3,300,872**	**-5%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$2,025,249	$2,543,099	$2,634,304	$2,590,989	2%
Supplies and Contracts	$844,843	$822,276	$591,380	$614,336	-25%
Internal Premiums	$65,851	$90,187	$78,096	$72,007	-20%
Internal Service Charges	$20,085	$16,540	$14,540	$16,540	0%
Operating Capital	$25,916	$10,000	$11,814	$7,000	-30%
Work Order Credits	($25,000)				
Total - City Court	**$2,956,943**	**$3,482,102**	**$3,330,134**	**$3,300,872**	**-5%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
City Court	31	39	39	40	3%
Court Security & Improvements	0	1	1	1	0%
Court Time Payments	0	0	0	2	N/A
Total -City Court	**31**	**40**	**40**	**43**	**8%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

City Manager's Office

The City Manager's Office is responsible for the implementation of all City Council goals and the overall administration of city staff, programs, services and projects.

The Community Action Program (CAP) is also a division of the Manager's Office. The Community Action Program provides financial assistance and direct services to disadvantaged residents to help them become more self-reliant.

2002-2003 Accomplishments

- Hired a Police and Fire Chief, Communications Director and Utilities Director, following a number of high-profile recruitments.
- Created a new 7-member Diversity Commission that reports directly to the City Manager on issues of organizational importance related to this topic and human resource matters. The chair of the Commission also chairs the Employee Diversity Committee.
- Strengthened a number of existing employee task forces, created several new ones over the last year, and conducted meetings throughout the organization in an effort to reach out to the internal workforce and encourage participation in the decision-making processes.
- Continued to promote Economic Development by signing agreements to bring the Coyotes and Arizona Cardinals to Glendale.
- Adopted a new business model requiring departments to focus on cost cutting and revenue enhancing opportunities for city programs and services.
- The Community Action Program serves a diverse population, this year 589 families with children under the age of 17, and 514 families/households without children were case managed.
- Assisted 23 College Bound students enrolled in the ACE PLUS Program at Glendale Community College. These students have maintained a 3.5 grade point average or higher and will graduate high school with college credits.

Mission Statement

The City Manager's Office mission is to implement the Mayor and City Council's vision and goals for Glendale's future, and to make certain that all residents receive comparable levels of high-quality service in an efficient, cost-effective manner.

The Community Action Program's mission is to provide responsible and efficient support services that foster self-sufficiency and emotional stability when individuals or families are experiencing a financial hardship or major life crisis.

Interesting Facts...

This year the Community Action Program assisted:

- 568 households with utility assistance
- 46 households with home or appliance repairs
- 108 households with rent/mortgage assistance
- 7 homeless families with first month rent/utilities

The Community Action Program awarded $50 scholarships to 8th grade students graduating from the Glendale Elementary School District in an effort to help them continue their education.

City of Glendale
Budget Summary by Department

City Manager

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
City Manager	$950,548	$712,677	$700,328	$757,236	6%
CAP Local Match	$14,566	$13,468	$10,697	$8,722	-35%
Community Action Program	$252,827	$363,988	$389,988	$306,318	-16%
CAP - Case Management	$0	$0	$0	$58,355	NA
Total - City Manager	**$1,217,941**	**$1,090,133**	**$1,101,013**	**$1,130,631**	**4%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$992,284	$974,587	$986,632	$1,025,214	5%
Supplies and Contracts	$185,732	$81,998	$88,253	$66,278	-19%
Internal Premiums	$20,641	$17,045	$9,625	$22,636	33%
Internal Service Charges	$19,284	$16,503	$16,503	$16,503	0%
Total - City Manager	**$1,217,941**	**$1,090,133**	**$1,101,013**	**$1,130,631**	**4%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
City Manager	7	6	6	7	17%
Community Action Program	5	6.5	6.5	6.5	0%
Total -City Manager	**12**	**12.5**	**12.5**	**13.5**	**8%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

City Auditor

The City Auditor's Office provides independent audit and consulting services to city management. These services are designed to enhance city operations by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes.

Mission Statement

The mission of the City Auditor's Office includes promoting public accountability and improving the economy, efficiency, and effectiveness of city government. Our goal is to conduct financial and performance reviews of city departments in accordance with applicable auditing standards.

2002-2003 Accomplishments

- Updated the risk-based work program.
- Performed special projects focusing on operational efficiency and effectiveness, as requested by city management.
- Conducted financial and performance audits of city departments and programs.
- Served on special committees and task forces.
- Recommended options to reduce discretionary expenditures and enhance revenues.
- Participated in citywide training on contract management.
- Identified opportunities for new revenues or cost savings.
- Identified opportunities to streamline business processes and enhance efficiencies.
- Participated in national benchmarking initiatives for professional internal auditors.
- Attended professional training to assist in providing best practices services to the city.
- Enhanced safeguarding of city assets.

Interesting Facts...

The following is typically considered when assessing the risk of a business unit:

- Size of Operation (value of assets, annual revenues and expenditures)
- Compliance with Laws and Regulations
- Public Exposure
- Complexity of Transactions
- Impact on Customers
- Management Accountability
- Quality of Internal Control System
- Age of Operation
- Time Expired Since Last Audit
- Management Experience
- Opportunity for Management Override
- Reliability of Information Systems
- Environmental Factors
- History of Operation

City of Glendale
Budget Summary by Department

City Auditor

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
City Auditor	$251,553	$311,868	$305,860	$300,018	-4%
Total - City Auditor	**$251,553**	**$311,868**	**$305,860**	**$300,018**	**-4%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$218,664	$297,120	$297,120	$299,976	1%
Supplies and Contracts	$25,207	$7,279	$4,136	($3,202)	-144%
Internal Premiums	$6,120	$5,969	$3,104	$1,744	-71%
Internal Service Charges	$1,562	$1,500	$1,500	$1,500	0%
Operating Capital					
Total - City Auditor	**$251,553**	**$311,868**	**$305,860**	**$300,018**	**-4%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
City Auditor	3	4	4	4	0%
Total -City Auditor	**3**	**4**	**4**	**4**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Communications

The Communications Department consists of the Communications, Cable Television and Graphics divisions. The department oversees the City's print, electronic and web communications to keep community stakeholders regularly informed of Glendale programs, services and other matters. It also is responsible for bringing Glendale city government into residents' homes via the City's award-winning cable television station, Glendale 11. Communications is the primary contact for all news media and is responsible for establishing public relations policies and advising management on media-related issues. The department serves as a marketing consultant for all city departments and facilitates the writing, editing, design, layout and production of newsletters and other collateral materials.

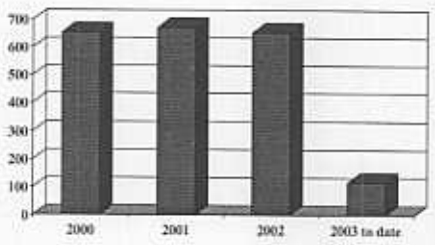
2002-2003 Accomplishments

- Developed and implemented 2003 City S.A.F.E. campaign, one of the largest safety initiatives in Glendale's history, at the request of Mayor Elaine Scruggs and without expending any city funds.
- Wrote and implemented new citywide Communications policy to better coordinate and facilitate external communications activities.
- Wrote and implemented a city logo standards manual for city use of our logos, colors, etc.
- Trademarked the city logo to prohibit unauthorized use.
- Conducted first-ever citywide media training seminars for executive level management, other managers and public safety workers to train them in the best ways to interact with the media.
- Launched the second phase of "It's Our Town, Please Slow Down," the city's speed reduction campaign, as part of a cross-departmental effort.
- Initiated the City's first live broadcast from the Glendale Fire Prevention Day Parade.
- Coordinated the transition of the city's web sites to the IT Department. Continue to oversee the approval of more than 1,000 web pages, as part of our content management process.
- Initiated a program to make cable programming available at the city's libraries for patron checkout.
- Redesigned cable show sets and opens, as well as a brand new logo for Glendale 11.
- Cable began 24 hour, seven-day-a-week continuous programming.

Mission Statement

To enhance the perception of Glendale as a quality city in which to live, work, recreate and conduct business through a comprehensive marketing and communications program.

Graphics Requested Projects



Interesting Fact....

The Communications Department proactively placed more than $2.8 million worth of positive publicity for the city in 2002.

City of Glendale
Budget Summary by Department

Communications

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Marketing	$1,058,027	$853,824	$825,729	$816,065	-4%
Cable Communications	$599,009	$599,585	$520,693	$468,326	-22%
Truck Cable Production	$38,098	$54,700	$54,700	$54,700	0%
PEG Grant Cable Equipment	$196,220	$261,000	$261,000	$0	-100%
Total - Communications	**$1,891,355**	**$1,769,109**	**$1,662,122**	**$1,339,091**	**-24%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$1,085,352	$1,090,648	$1,086,118	$1,126,822	3%
Supplies and Contracts	$398,174	$289,751	$240,323	$181,387	-37%
Internal Premiums	$154,471	$146,510	$66,410	$10,592	-93%
Internal Service Charges	$16,791	$20,200	$21,794	$20,290	0%
Operating Capital	$236,566	$222,000	$247,477	$0	-100%
Total - Communications	**$1,891,355**	**$1,769,109**	**$1,662,122**	**$1,339,091**	**-24%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Marketing	9	9	9	9	0%
Cable Communications	6	6	6	6	0%
Total -Communications	**15**	**15**	**15**	**15**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Intergovernmental Relations

The Intergovernmental Relations Department (IGR) coordinates the city's dealings with federal, state and other local governments, seeking to foster constructive links between the City and these entities. The IGR Department keeps the Mayor and Council informed about intergovernmental issues and often represents the City's interests in these matters. In addition, the IGR Department handles special projects as assigned by the Mayor, Council and City Management.



Mission Statement

To implement the City's legislative policy decisions by consistently and effectively interacting with other governmental and non-governmental entities.

2002-2003 Accomplishments

- Advocated for the City's interests at the State Legislature, successfully persuading legislators to defeat several proposals detrimental to the City of Glendale.
- Successfully advocated in support of Luke Air Force Base and Arizona's three other military bases which resulted in national recognition by the National Governor's Association for Best Practices.
- Advocated for the extension of the Maricopa County Half-Cent Sales Tax for Transportation.
- Urged county, state and other city officials to fund west valley transportation projects at a greater level.

Interesting Facts...

Not since the U.S. Supreme Court, with its 1964 one-man, one-vote ruling that reapportioned state legislatures, has there been such a turnover in the Arizona Legislature. The 2002 general election resulted in a record turnover of 17 Senate seats, a 57 percent change in the 30-seat chamber.

-Source: Arizona News Service

City of Glendale
Budget Summary by Department

Intergovt. Relations

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Intergovernmental Relations	$403,635	$455,608	$425,570	$345,698	-24%
Total - Intergovt. Relations	**$403,635**	**$455,608**	**$425,570**	**$345,698**	**-24%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$231,629	$234,806	$234,806	$246,714	5%
Supplies and Contracts	$165,464	$213,877	$186,423	$95,701	-55%
Internal Premiums	$4,390	$5,866	$3,282	$1,877	-68%
Internal Service Charges	$2,152	$1,059	$1,059	$1,406	33%
Operating Capital					
Total - Intergovt. Relations	**$403,635**	**$455,608**	**$425,570**	**$345,698**	**-24%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Intergovernmental Relations	3	3	3	3	0%
Total -Intergovt. Relations	**3**	**3**	**3**	**3**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Human Resources

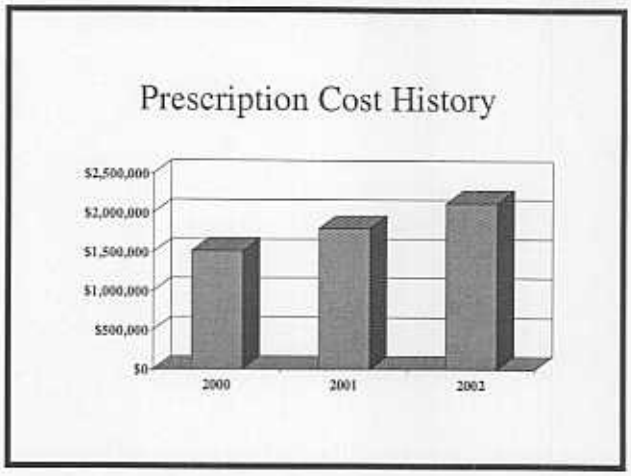
The Human Resources (HR) Department is aligned with the City Manager's Office to achieve strategic human capital objectives. HR provides consultation to the City's leadership and line management and opportunities to help employees succeed in their careers. HR provides functions such as employee compensation, employee development and relations, benefits, workers' compensation, risk management and safety and employee/volunteer selection. The department staffs the city's Personnel Board, Commission on Persons with Disabilities, Local Public Safety Retirement System Boards, Workers' Compensation Trust Fund Board and management committees.

2002-2003 Accomplishments

- The Risk Management Division completed Phase II of work with foreign government and insurance companies. A graduate student from Glasgow Caledonian University in Scotland worked with Risk Management this summer as an intern.
- The Employee Relations/Development Division went on the road with their "Who We Are" tours reaching a total of 15 divisions and approximately 260 employees. This division coordinated two Supervisor's Academies and one Manager's Academy reaching a total of 80 people so far.
- The Compensation/HRMS Division completed implementation work to upgrade the PeopleSoft human resources information system to a new, web-based release that will allow employees to access benefits information from work and home.
- The Benefits Division saved the City $3,000 in workers' compensation claims dollars because of discounts negotiated with health care providers.
- Conducted recruitments for and successfully filled over 100 positions including 6 executive level recruitments and the firefighter trainee recruitment in which 792 candidates were tested.

Mission Statement

To provide leadership that fosters the growth and development of all employees through proactive, innovative and quality customer service.



Interesting Fact...

The Employee Relations/Development Division provides in-house training on several topics such as Change Management, Goal Setting, Conflict Resolution, Planning, Diversity, Anti-Harassment, and the Meyers-Briggs Type Indicator (MBTI). All these classes are offered at no charge to the employee or their department and in FY03 over 37 hours of training was provided to over 184 employees.

City of Glendale
Budget Summary by Department

Human Resources

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Risk Management	$345,987	$377,486	$361,254	$361,588	-4%
Benefits & Worker's Comp.	$661,139	$556,366	$518,201	$483,296	-13%
Worker's Compensation	$1,147,526	$1,075,000	$1,075,000	$1,407,000	31%
Benefit Programs	$28,674	$12,577,018	$12,577,018	$12,577,018	0%
Risk Mgmt. Trust Fund	$1,617,303	$1,600,000	$3,100,000	$2,250,000	41%
Human Resources Admin.	$367,883	$370,571	$363,815	$434,624	17%
Employment Services	$503,581	$486,327	$486,670	$420,511	-14%
Employee Relations/Development	$231,164	$734,194	$671,015	$508,405	-31%
Compensation	$377,345	$376,117	$354,717	$288,597	-23%
Organizational Development	$317,247	$0	$0	$0	NA
Total - Human Resources	**$5,597,849**	**$18,153,079**	**$19,507,691**	**$18,731,039**	**3%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$1,856,689	$2,046,007	$1,974,473	$1,987,301	-3%
Supplies and Contracts	$3,670,663	$16,039,359	$17,485,962	$16,711,763	4%
Internal Premiums	$53,669	$54,735	$34,304	$28,299	-48%
Internal Service Charges	$16,827	$12,978	$12,952	$3,676	-72%
Operating Capital					
Total - Human Resources	**$5,597,849**	**$18,153,079**	**$19,507,691**	**$18,731,039**	**3%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Risk Management	4	4	4	4	0%
Benefits & Worker's Comp.	3.5	4.5	4.5	4.5	0%
Human Resources Admin.	5	3.25	3.25	4.25	31%
Employment Services	5	7	7	6	-14%
Employee Relations/Development	3	4	4	4	0%
Compensation	3	3.75	3.75	3.75	0%
Organizational Development	1	0	0	0	N/A
Total -Human Resources	**24.5**	**26.5**	**26.5**	**26.5**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Economic Development

The Economic Development Department is committed to enhancing the economic vitality of the community through the creation and retention of quality jobs, generation of additional tax revenue and improving residential and commercial land values.

2002-2003 Accomplishments

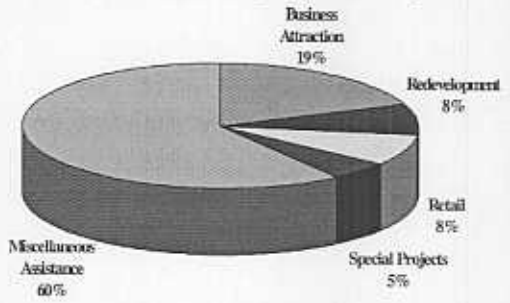
- Generated 81 qualified projects resulting in attraction and retention of 400 jobs.
- Construction on the NHL Coyotes hockey arena targets first game being played in new facility in December 2003 and construction began on mixed-use development at Loop 101 and Glendale Avenue.
- The Tourism and Sports Authority selected Glendale as the site of the Cardinals football stadium.
- Created downtown development team to begin implementation of the City Center Master Plan.
- Researched job center data, policy information, and citywide data to develop objective analysis on the economies and economic development strengths and weaknesses of municipalities in the Greater Phoenix Region for a joint project with the Maricopa Association of Governments, Salt River Project, and the Greater Phoenix Economic Council.
- Generated over 100 demographic reports, maps and specific research for potential clients and other city departments.
- Continued to provide technical and financial support to businesses through business advocacy program.
- Organized Pathways to Glendale Business Fair offering procurement opportunities on the Coyotes and Cardinals projects.

Mission Statement

The Economic Development Department's mission is to retain, attract and expand quality businesses that provide jobs and expand or diversify the city's tax base.

The Redevelopment Division's mission is to promote, encourage and facilitate the orderly redevelopment of the city's under-performing residential, commercial and industrial neighborhoods.

Economic Development Projects



Interesting Facts...

The roof of the Coyotes arena is 4 acres in size and weighs 2,800 tons – that's 5,600,000 pounds!

The arena is made up of 45,000 yards of concrete – enough to build 600 homes!

City of Glendale
Budget Summary by Department

Economic Development

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Economic Development	$559,231	$583,048	$569,403	$534,229	-8%
Redevelopment	$207,032	$100,859	$101,215	$101,291	0%
Economic Opportunities Fund	$0	$530,270	$1,000,000	$0	-100%
Arena - Economic Development	$1,673,810	$0	$1,585,000	$1,380,000	NA
Total - Economic Development	**$2,440,073**	**$1,214,177**	**$3,255,618**	**$2,015,520**	**66%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$568,175	$479,716	$564,716	$487,998	2%
Supplies and Contracts	$1,858,635	$721,061	$2,682,426	$1,521,131	111%
Internal Premiums	$9,660	$11,400	$6,476	$4,391	-61%
Internal Service Charges	$3,603	$2,000	$2,000	$2,000	0%
Operating Capital					
Total - Economic Development	**$2,440,073**	**$1,214,177**	**$3,255,618**	**$2,015,520**	**66%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Economic Development	4	5	5	5	0%
Redevelopment	2	1	1	1	0%
Total -Economic Development	**6**	**6**	**6**	**6**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Administrative Services

Administrative Services provides for the overall direction of the activities of the Administrative Services Group and the operation of the Deputy City Managers' Administrative Office. The group includes Information Technology, Finance, Management and Budget, and the newly created, Conventions, Events and Cultural Services Department.



Mission Statement

To provide quality services with progressive and responsible management and community services through collaborative ventures that supports the mission and goals of the Mayor and Council, City Manager and City Departments.

2002-2003 Accomplishments

- Launched "Glendale AZ – The Secret's Out", a first-ever, local advertising campaign designed to attract leisure visitors to Glendale.
- Successfully positioned the Glendale Chocolate Affaire as a major national destination festival. The American Bus Association named the event one of the Top 100 Events in North America.
- Developed software to integrate new police communication system with existing databases.
- Initiated Permit software project that will provide online permit application and payment capabilities.
- Implemented new software for Landfill Operation providing enhanced capabilities for managing that operation.

Interesting Facts...

- The information supply available to us doubles every 5 years.
- The City provides 24-hour phone coverage, 7 days a week, 365 days a year for water connects, disconnects and customer billing questions.
- You can provide your check information to our customer service office to pay your water bill by phone.
- The Glendale Visitor Center has served more than 25,000 visitors from 35 different countries since it opened in October 2001.

City of Glendale
Budget Summary by Department

Administration

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Administration	$405,388	$355,312	$351,124	$349,445	-2%
Total - Administration	**$405,388**	**$355,312**	**$351,124**	**$349,445**	**-2%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$367,453	$339,135	$339,135	$339,665	0%
Supplies and Contracts	$28,173	$8,106	$6,756	$7,074	-13%
Internal Premiums	$7,870	$6,671	$3,833	$1,899	-72%
Internal Service Charges	$1,892	$1,400	$1,400	$807	-42%
Total - Administration	**$405,388**	**$355,312**	**$351,124**	**$349,445**	**-2%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Administration	4	4	4	4	0%
Total -Administration	4	4	4	4	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Conventions, Events and Cultural Services

Creation of the Conventions, Events and Cultural Services (CESC) Department was established in conjunction with the reorganization of the Marketing/Communication Department. The city manager, through innovative and forward thinking, sought to develop a department that would take the City of Glendale to the next level in terms of conventions and events.

Charged with positioning Glendale as a preferred year-round destination for visitors, conventions, meetings, and festivals, the CECS Department includes Tourism, Special Events, and the Civic Center. A cultural services component that will coordinate the Arts Commission and historical properties, currently administered by Parks & Recreation, will become a division of the CECS Department in the near future.

The CESC Department produces major signature festivals, establishes permits for community events and commercial film shoots, and directs city ceremonies. Additionally, the department coordinates the City's tourism program and operates the Glendale Visitor Center and the Glendale Civic Center. The department will also play a major role with future events at the new Coyote Hockey Arena and Cardinal Football Stadium.

2002-2003 Accomplishments

- The Tourism Division launched a first-ever, local advertising campaign designed to attract leisure visitors to Glendale. Branded "Glendale AZ – The Secret's Out," the campaign included magazine, newspaper, radio and outdoor advertising. An awareness survey found 27% of Maricopa County residents saw ads and expressed a high level of interest in visiting Glendale.
- The Civic Center Division initiated a multi-cultural outreach and internship pilot program to improve its marketing efforts in attracting minority organizations.
- The Special Events Division has successfully positioned the Glendale Chocolate Affaire as a major national destination festival. The event was named by the American Bus Association as one of the Top 100 Events in North America and was included in articles in the Washington Post and the Seattle Times as a top destination event.
- The Glendale Civic Center has become a major wedding venue, increasing this market segment by 76% over last year.

Mission Statement

To position Glendale as a preferred year-round destination for visitors, conventions, meetings and major events which produces positive economic impact and enhances a sense of pride and quality of life for citizens.

Interesting Facts...

The Glendale Visitor Center has served more than 25,000 visitors from 35 different countries since it opened in October 2001.

Hundreds of citizens joined Mayor and Council for a September 11th Candlelight March organized by the Special Events Division.



City of Glendale
Budget Summary by Department

Convention & Events

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Tourism	$290,435	$289,444	$276,517	$253,432	-12%
Special Events Prod. Support	$90,760	$98,967	$91,967	$67,044	-32%
Civic Center	$665,365	$709,748	$692,407	$671,488	-5%
City-Wide Special Events	$563,653	$587,400	$609,780	$555,564	-5%
Tourism - Souvenir Program	$55,814	$65,000	$65,000	$65,000	0%
Events - Special Revenue	$251,126	$500,000	$350,000	$700,000	40%
Total - Convention & Events	**$1,917,153**	**$2,250,559**	**$2,085,671**	**$2,312,528**	**3%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$855,048	$978,853	$965,195	$988,455	1%
Supplies and Contracts	$1,007,826	$1,232,668	$1,086,847	$1,293,186	5%
Internal Premiums	$27,710	$30,038	$19,650	$14,877	-50%
Internal Service Charges	$21,849	$9,000	$13,979	$16,010	78%
Operating Capital	$4,720				
Total - Convention & Events	**$1,917,153**	**$2,250,559**	**$2,085,671**	**$2,312,528**	**3%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Tourism	2	2	2	2	0%
Civic Center	6	6	6	6	0%
City-Wide Special Events	5	4	4	4	0%
Total -Convention & Events	**13**	**12**	**12**	**12**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Finance Department

The Finance Department provides information to the public, state agencies, bondholders, grantors, auditors, City Council, and management. Finance Administration is responsible for debt management, banking services, investment management, and special financial analysis. The Accounting Division prepares external financial reports, manages the city payroll process, pays vendors, accounts for improvement district assessments, and provides financial management consulting to departments. The Sales Tax and Collections Division licenses and administers the sales tax code to ensure compliance. The Customer Service Office bills customers for municipal services and processes cash receipts. The Regulatory and Telecommunications Office is responsible for all aspects of cable television, telecommunications, liquor, adult business, bingo and off-track wagering licensing and regulation. The Materials Management Division effectively obtains the materials and services necessary to meet the City's operational needs. The Materials Control Warehouse Division maintains adequate inventory levels of supplies and parts to support department's service delivery and recover cost of unused city merchandise.

2002-2003 Accomplishments

- Performed 34,589 business inspections.
- Collected $1.6 million in delinquent liabilities.
- Internally produced financial reports for bond issues, Annual Expenditure Limitation Report and Census Report.
- Continued to produce a national award-winning Comprehensive Annual Financial Report (CAFR).
- Continued to answer 80.8% of our customer service calls within two minutes.
- Maintained 99.9% accuracy rate in billing and payment processing.
- Maintained a 2-day turn around for Sales Tax System updates on returns, changes, applications and notices.
- Received bond rating upgrade from Standard and Poor's for two local improvement districts from A to AA-.
- Negotiated development agreements for new ice hockey arena.
- Improved after-hours customer service by working with Arizona Public Service on an enhanced training program.
- Implemented an online credit check system to provide an additional method of determining customer credit status.
- The Materials Manager won the national ethic essay contest sponsored by the National Institute of Governmental Purchasing (NIGP) and was presented the award at their national forum.
- The Materials Control Supervisor was awarded Buyer of the Year by NIGP, Arizona Chapter.

Mission Statement

To provide and maintain capital, which will facilitate the delivery of services and the building of our city.

The Accounting Division will provide accurate and timely financial information and analysis to all internal and external customers.

The Sales Tax and Collections Division will ensure compliance in the privilege (sales) tax and licensing areas with emphasis on the fair and equitable treatment of all of our businesses.

The Customer Service Office will provide utility billing and cash receipts processing services and information to our customers.

The Regulatory and Telecommunications Office will ensure compliance with Federal, State, and local regulations concerning cable television, telecommunications, liquor, adult businesses and wagering.

The Materials Management Division will provide superior service to city departments in the procurement of goods and services that are the best value available.

The Materials Control Warehouse Division will provide exceptional customer service and assist departments in obtaining their goals by maintaining inventory stock items and surplus property.

Interesting Fact...

- You can provide your check information to our customer service office to pay your water bill by phone.

City of Glendale
Budget Summary by Department

Finance

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Finance Administration	$579,501	$557,820	$544,582	$513,050	-8%
Accounting Services	$953,836	$1,047,863	$1,035,688	$949,057	-9%
LID Administration	$10,000	$10,000	$10,000	$9,000	-10%
Arena - Finance	$0	$68,110	$68,110	$51,185	-25%
Arena - Prof & Contractual	$266,304	$0	$1,917,305	$1,000,000	NA
License/Collection	$941,301	$943,007	$908,409	$895,512	-5%
Regulatory & Communication	$98,195	$131,323	$131,152	$136,788	4%
Customer Service Office	$2,170,878	$2,297,683	$2,224,956	$2,316,326	1%
Purchasing	$363,401	$379,338	$374,969	$377,617	0%
Warehouse	$363,550	$384,077	$374,308	$366,071	-5%
Total - Finance	**$5,746,967**	**$5,819,221**	**$7,589,479**	**$6,614,606**	**14%**

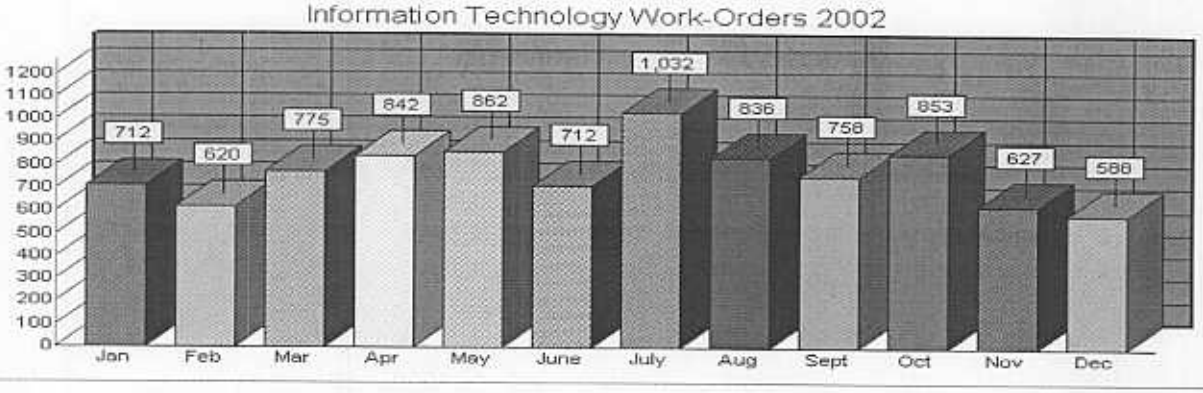
BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$4,415,015	$4,804,780	$4,797,037	$4,855,666	1%
Supplies and Contracts	$1,220,220	$925,472	$2,731,976	$1,716,300	85%
Internal Premiums	$131,691	$118,995	$84,952	$65,256	-45%
Internal Service Charges	$60,565	$64,974	$54,314	$62,384	-4%
Operating Capital	$22,091	$6,000	$6,000	$6,000	0%
Work Order Credits	($102,615)	($101,000)	($84,800)	($91,000)	-10%
Total - Finance	**$5,746,967**	**$5,819,221**	**$7,589,479**	**$6,614,606**	**14%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Finance Administration	6	6	6	6	0%
Accounting Services	17	17	17	17	0%
Arena - Finance	0	1	1	1	0%
License/Collection	11.5	11.5	11.5	11.5	0%
Regulatory & Communication	2	2	2	2	0%
Customer Service Office	31.5	31.5	31.5	31.5	0%
Purchasing	5	5	5	5	0%
Warehouse	6.75	6.75	6.75	6.75	0%
Total -Finance	**79.75**	**80.75**	**80.75**	**80.75**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Information Technology

Information Technology provides local and wide area network computer system management and operations; application systems analysis, design, programming, and support; data communications; end-user PC integration and support; Internet and intranet support; and citywide telephone analysis and communications.



2002-2003 Accomplishments

- Implemented paperless requisitions (Workflow) in several departments eliminating the need for paper forms.
- Implemented new software for Landfill Operation providing enhanced capabilities for managing that operation.
- Completed upgrade of data center. Migrated several applications to new servers resulting in improved performance.
- Implemented new document imaging system that integrates with PeopleSoft.
- Initiated permit software project which will provide online permit application and payment capabilities
- Developed software to integrate new police communication system with existing databases.

Mission Statement

To provide maximum value to the City through the implementation of agile and cost effective solutions that improve service, reduce costs and leverage information across City departments.

Interesting Fact...

The information supply available to us doubles every 5 years.

2002-2003 Accomplishments (cont.)

- Automated 1099 form generation.
- Completed rollout of new desktop environment to City Staff.

City of Glendale
Budget Summary by Department

Info. Technology

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Information Technology	$3,096,204	$3,173,163	$2,848,660	$2,535,532	-20%
Information Tech. - Utilities	$0	$0	$0	$0	NA
Telephones	$878,697	$996,409	$996,409	$995,695	0%
Technology Replacement	$1,515,867	$2,694,246	$2,694,246	$1,785,816	-34%
Total - Info. Technology	**$5,490,768**	**$6,863,818**	**$6,539,315**	**$5,317,043**	**-23%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$1,745,355	$2,116,551	$2,111,551	$2,164,131	2%
Supplies and Contracts	$1,895,779	$1,969,045	$1,895,504	$2,720,041	38%
Internal Premiums	$540,806	$453,226	$207,264	$36,305	-92%
Internal Service Charges	$41,226	$40,750	$40,750	$40,750	0%
Operating Capital	$1,267,603	$2,284,246	$2,284,246	$355,816	-84%
Total - Info. Technology	**$5,490,768**	**$6,863,818**	**$6,539,315**	**$5,317,043**	**-23%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Information Technology	26	26	26	26	0%
Telephones	1	1	1	1	0%
Total -Info. Technology	**27**	**27**	**27**	**27**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Management and Budget

The Management and Budget Department provides the services of budget preparation and monitoring and grants administration.

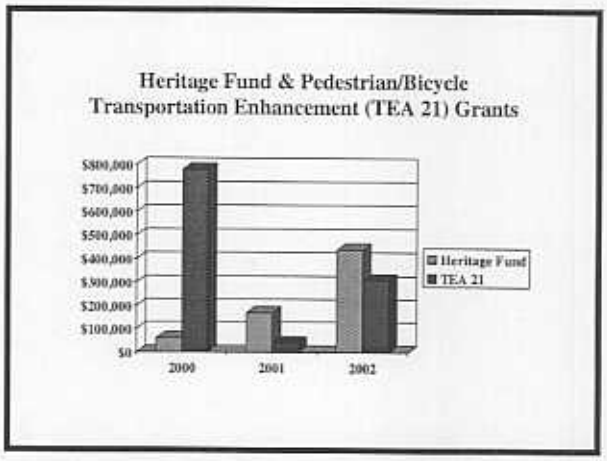
2002-2003 Accomplishments

- Management and Budget staff completed a balanced 2002-2003 Annual Budget Document, which was made available on the city's website in both preliminary and final form.
- Staff prepared an Annual Budget brochure summarizing the larger budget document. This brochure is available to Glendale citizens and provided to Glendale University students.
- Assisted the Engineering Department's Capital Improvement Division in publishing a balanced 2003-2012 Capital Improvement Plan.
- Assisted city management in addressing a significant revenue shortfall.
- In 2002-03 over 65 competitive grant applications were submitted by city departments and most of those projects were funded.
- Heritage Fund awards equaled $441,433 for an historic preservation project at Manistee Ranch, a trails grant for the Skunk Creek pedestrian/bicycle bridge and a parks development grant for the Children's Bicycle Safety City, bringing the total contributions from the Heritage Fund to more than $2.5 million.

Mission Statement

The Budget Division will conduct research that supports reliable and accurate findings and presentations in the preparation and monitoring of the annual budget.

The Grants Administration Division will coordinate the City's effort to identify and obtain alternative funding for City projects and services.



Interesting Facts...

The city of Glendale's Annual Budget can be viewed and downloaded from the city's website: www.glendaleaz.com.

City of Glendale
Budget Summary by Department

Management & Budget

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Budget & Research	$514,029	$549,470	$538,397	$528,663	-4%
Grants Administration	$134,884	$149,949	$148,759	$89,236	-40%
Grant Match Pool	$150,000	$150,000	$135,000	$150,000	0%
Total - Management & Budget	**$798,913**	**$849,419**	**$822,156**	**$767,899**	**-10%**

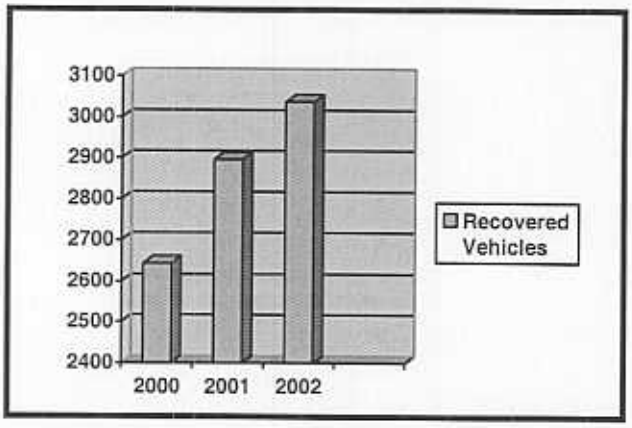
BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$598,378	$641,575	$638,575	$575,970	-10%
Supplies and Contracts	$187,030	$193,179	$174,707	$185,938	-4%
Internal Premiums	$11,100	$11,965	$6,874	$3,786	-68%
Internal Service Charges	$2,405	$2,700	$2,000	$2,205	-18%
Operating Capital					
Total - Management & Budget	**$798,913**	**$849,419**	**$822,156**	**$767,899**	**-10%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Budget & Research	6.15	6.15	6.15	6.15	0%
Grants Administration	2	2	2	1	-50%
Total -Management & Budget	**8.15**	**8.15**	**8.15**	**7.15**	**-12%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Police Department

The Glendale Police Department provides a wide range of public safety services that entail much more than law enforcement and crime control. Police officers are called upon to resolve family problems, deal with various citizen conflicts, and respond to many non-criminal emergencies. Citizens, in partnership with the police are vital for effective maintenance of order and crime control; therefore, the department is continuing to expand the community policing philosophy into all aspects of police activity. The Glendale Police Department understands and embraces the concept that public safety is not just law enforcement but The "Kids at Hope" philosophy of all children are capable of success, no exceptions is paramount to our evolution as a police department.



2002-2003 Accomplishments

- Enhanced an ongoing comprehensive review process that openly highlights statistical data and trends on reported crime within the City.
- Continued to resources within specifically identified geographic areas to emphasize quality of life issues that may or may not be crime related.
- Improved the sharing of resources across the entire Department, both tangible and non-tangible, to accomplish the reduction of Part One crimes throughout the City and the impacts these crimes have on each and every member of our community.
- Developed partnerships with other city departments in an effort to expand the true meaning of public safety.
- Embraced the concept that a diverse workforce makes a strong city and interacts better with the citizens we serve.
- Aggressively addressed the speeding in neighborhoods and arterials through educational tools and highly publicized enforcement campaigns.

Mission Statement

"A partnership of employees and community working together to create a better quality of life for Glendale"

Embracing…

- Dignity
- Fairness
- Trust and Respect
- Cooperation
- Diversity
- Honesty and Integrity
- Openness
- Security and public safety

Interesting Facts…

There are only five different types of fingerprint patterns, yet there are over 6,274,711,479 people in the world and no two people have the same fingerprint.

City of Glendale
Budget Summary by Department

Police Department

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Police Legal Services	$301,047	$280,476	$288,639	$294,843	5%
Police Administration	$2,493,836	$2,621,939	$2,080,823	$2,630,424	0%
Central Patrol Bureau	$8,375,243	$6,723,555	$6,578,535	$9,761,181	45%
Patrol - Special Revenue Fund	$2,411,867	$2,480,794	$2,296,157	$2,369,536	-4%
Western Area Safety Building	$1,320,853	$4,441,627	$4,461,763	$26,000	-99%
Crime Investigations	$3,830,407	$3,604,574	$3,573,415	$5,080,846	41%
Police Personnel Management	$389,934	$633,356	$537,255	$440,984	-30%
Foothills Patrol Bureau	$6,513,319	$6,261,093	$6,295,672	$6,793,569	9%
Arena - Police Event Staffing	$0	$0	$0	$114,527	NA
Police Support Services	$7,963,229	$8,631,537	$8,414,544	$7,256,724	-16%
COPS Universal	$0	$0	$0	$0	NA
DARE	$0	$0	$0	$0	NA
Victims Rights Grant	$40,473	$84,545	$84,545	$71,880	-15%
SEU Grant II	$0	$0	$0	$0	NA
PD Stolen Auto Purchases	$0	$0	$0	$0	NA
Federal RICO	$0	$135,000	$135,000	$135,000	0%
State RICO	$131,050	$234,005	$234,005	$240,000	3%
VOCA-DPS #00-912	$30,238	$49,837	$49,837	$52,118	5%
COPS in School's Grant	$0	$0	$0	$0	NA
PD Historical Exhibit-AHC Grnt	$0	$0	$0	$0	NA
PD DEA Grant - Overtime	$0	$0	$0	$0	NA
VOCA 01/02	$0	$0	$0	$0	NA
VOCA Advocacy Center	$0	$0	$0	$0	NA
VOCA Grant	$0	$69,093	$319,093	$70,999	3%
STEP-Motorcycle Grant	$101,553	$0	$0	$0	NA
LLEBG 2000 - Mediation	$0	$0	$0	$0	NA
Grant Funds - Police Dept	$0	$0	$0	$801,313	NA
LLEBG 1999 - Mediation	$11,103	$0	$0	$0	NA
LLEBG 1999 - PD	$113,579	$0	$0	$0	NA
Seat Belt Enforcement	$0	$0	$0	$0	NA
LLEBG 2000 - PD	$0	$0	$0	$0	NA
LLEBG 2001	$0	$0	$0	$0	NA
Atty Gen Grant-Body Armor	$0	$0	$0	$0	NA
Total - Police Department	**$34,027,730**	**$36,251,431**	**$35,349,283**	**$36,139,944**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

City of Glendale
Budget Summary by Department

Police Department

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$28,606,880	$30,146,854	$30,043,640	$32,048,703	6%
Supplies and Contracts	$2,327,608	$3,117,456	$3,107,680	$2,735,291	-12%
Internal Premiums	$2,039,885	$1,850,932	$1,243,171	$1,038,484	-44%
Internal Service Charges	$1,063,260	$1,017,851	$949,628	$955,441	-6%
Operating Capital	$820,747	$118,338	$5,687		
Work Order Credits	($830,649)		($523)	($637,975)	
Total - Police Department	**$34,027,730**	**$36,251,431**	**$35,349,283**	**$36,139,944**	**0%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Police Legal Services	3	3	3	3	0%
Police Administration	9	9	9	17	89%
Central Patrol Bureau	130.5	100	100	150.75	51%
Patrol - Special Revenue Fund	33	33	33	33	0%
Western Area Safety Building	32	64.25	64.25	0	-100%
Crime Investigations	46	42	42	63	50%
Police Personnel Management	4	4	4	4	0%
Foothills Patrol Bureau	87.5	86	86	95	10%
Arena - Police Event Staffing	0	0	0	1	N/A
Police Support Services	107	110.75	110.75	103.25	-7%
Victims Rights Grant	1	1	1	1	0%
State RICO	0.5	0.5	0.5	0.5	0%
VOCA-DPS #00-912	1	1	1	1	0%
VOCA Grant	1	1	1	1	0%
Total -Police Department	**455.5**	**455.5**	**455.5**	**473.5**	**4%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Glendale Fire and Life Safety Services

The Glendale Fire Department provides life safety services such as: Fire Control and Property Preservation; Basic and Advanced Life Support (Paramedics); Hazardous Incident Response Team; Bicycle Medic Team; Child Safety Car Seat Installation; Fire Code Enforcement; Fire Investigation; Urban Survival Instructors; Tactical Operations Unit Paramedics; Disaster Management Programs; Citizen CPR Instruction.



- Glendale Fire Department was formally recognized at the International Association of Fire Chiefs Conference as one of only 64 cities in the world accredited by the Commission on Fire Accreditation International.
- City SAFE breakfast meetings were conducted at each fire station attracting over 100 citizens per meeting.
- More than 200 local, state and federal officials and over 500 volunteers participated in a disaster exercise to test Glendale 's emergency operation plan in the event of a chemical incident.
- Automatic external defibrillators were installed in city buildings and over 300 employees were provided CPR/AED training.
- Four Water Safety Walks were organized to deliver more than 15,000 door hangers. to homes in Glendale.

Mission Statement

"The Glendale Fire Department is dedicated to the safety of our community by providing quality fire and life safety services."

Organizational Values

People

CUSTOMER SERVICE
WORK ENVIRONMENT
TEAM PLAYER
PROFESSIONAL IMAGE

Action

SAFETY
PERFORMANCE
WORK ETHIC
EFFICIENCY

Responsibility

INTEGRITY
LOYALTY
COMMITMENT TO QUALITY
TRUST
ACCOUNTABILITY

Interesting Facts…
During the year 2002, there were:

- 15,325 Emergency Medical Incidents
- 2,133 Fire Incidents
- 26,030 Apparatus Responses
- $17,179,646 in Property Saved
- $5,295,304 in Property Loss
- 2 Fire Fatalities
- 5 Drowning Fatalities

City of Glendale
Budget Summary by Department

Fire Department

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Fire Administration	$728,780	$867,407	$888,731	$960,137	11%
Fire Emergency Services	$9,435,846	$10,699,244	$10,559,770	$10,420,048	-3%
Fire - Special Revenue Fund	$1,150,834	$1,215,533	$1,176,722	$1,459,627	20%
Fire Support Services	$1,914,814	$1,675,833	$1,473,060	$1,354,465	-19%
Fire Marshal's Office	$598,890	$578,376	$602,657	$632,879	9%
Arena - Fire Marshal's Office	$1,890	$223,199	$223,199	$214,225	-4%
Stadium -Fire Marshal's Office	$0	$0	$0	$217,611	NA
Fire Medical Services	$185,671	$408,816	$387,816	$286,923	-30%
Arena-Fire Dept Event Staffing	$0	$0	$0	$61,483	NA
Fire Community Relations	$91,957	$80,654	$84,123	$94,265	17%
Fire Training	$281,118	$276,250	$276,250	$158,992	-42%
Firefighter Safety	$856	$0	$0	$0	NA
Fire Hazardous Materials	$28,134	$124,441	$120,341	$272,852	119%
Emergency Operations Center	$72,959	$90,876	$87,876	$29,193	-68%
Project Impact-FD	$126,633	$78,332	$228,332	$0	-100%
DoJ Equip & Planning Grant	$0	$0	$0	$0	NA
Grant Funds - Fire Dept	$0	$0	$0	$2,285,255	NA
Fire-2001 OJP Equipment Grant	$0	$0	$240,000	$0	NA
FEMA-Fire Act Grant	$0	$0	$0	$0	NA
Metro Med Response Sys (MMRS)	$0	$0	$0	$214,745	NA
Nunn-Lugar Domestic Prep Grant	$0	$0	$0	$0	NA
Total - Fire Department	**$14,618,382**	**$16,318,961**	**$16,348,877**	**$18,662,700**	**14%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

City of Glendale
Budget Summary by Department

Fire Department

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$12,258,053	$13,620,803	$13,588,825	$14,426,200	6%
Supplies and Contracts	$1,165,535	$1,273,827	$1,263,597	$3,356,265	163%
Internal Premiums	$385,634	$645,202	$473,009	$374,987	-42%
Internal Service Charges	$539,510	$512,559	$576,215	$505,248	-1%
Operating Capital	$328,713	$266,570	$447,231		
Work Order Credits	($59,063)				
Total - Fire Department	**$14,618,382**	**$16,318,961**	**$16,348,877**	**$18,662,700**	**14%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Fire Administration	5	7	7	8	14%
Fire Emergency Services	148	148	148	145.5	-2%
Fire - Special Revenue Fund	18	18	18	18	0%
Fire Support Services	5	5	5	5	0%
Fire Marshal's Office	7.5	8.5	8.5	7.5	-12%
Arena - Fire Marshal's Office	0	2	2	2	0%
Stadium -Fire Marshal's Office	0	0	0	2	N/A
Fire Medical Services	2.5	1.5	1.5	1	-33%
Fire Community Relations	1	1	1	1	0%
Fire Training	3	2	2	2	0%
Fire Hazardous Materials	0	1	1	3	200%
Project Impact-FD	1	1	1	0	-100%
Metro Med Response Sys (MMRS)	0	0	0	1	N/A
Total -Fire Department	**191**	**195**	**195**	**196**	**1%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Community Development Administration

The Community Development Group is responsible for the activities of the Planning, Building Safety, Engineering, and Transportation Departments. The group provides staff support for the Aviation Advisory Commission, Citizen's Transportation Oversight Committee, Planning Commission, Board of Adjustment, Historic Preservation Commission, and the Building Safety Advisory and Appeals Board.

2002-2003 Accomplishments

- Continued implementation of the Transportation Election Package including: expanded Dial-A-Ride and bus service, and street improvements.
- The General Plan Update election was overwhelmingly approved by the voters.
- Began construction of the $5 million runway lengthening and widening project funded by Federal and State grants awarded to the Glendale Municipal Airport.
- Completed 30 capital improvement projects including facilities projects, landscape and street improvement projects, water and sewer projects and park projects.
- Implemented the new fee schedule recommended by the comprehensive fee study for all fees collected by the City that are associated with development projects.
- Began plan review and inspection of the 6 million square foot Coyotes Hockey Arena requiring 2,300 staff hours devoted to the project.
- Began preliminary plan review and code discussions on the Cardinal Stadium project.
- Plan reviewed and inspected over 850,000 square feet of retail space.

Mission Statement

To implement City Council goals in a timely, efficient manner. Further, it is our mission to provide superior customer service to the citizens of Glendale and be responsive to the constantly changing needs of our customers.



Interesting Facts...

With the passage of the Transportation Sales Tax approved by Glendale voters, transit ridership has increased 27% (from 1,577,962 to over 2 million riders) in just the 1st year.

City of Glendale
Budget Summary by Department

CD Administration

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
CD Admin Support	$849	$0	$0	$0	NA
CD Deputy City Manager	$261,671	$249,056	$247,344	$238,090	-4%
Total - CD Administration	**$262,520**	**$249,056**	**$247,344**	**$238,090**	**-4%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$228,668	$234,310	$234,310	$236,809	1%
Supplies and Contracts	$30,743	$8,706	$9,300	($1,169)	-113%
Internal Premiums	$2,297	$5,440	$3,234	$1,850	-66%
Internal Service Charges	$812	$600	$500	$600	0%
Operating Capital					
Total - CD Administration	**$262,520**	**$249,056**	**$247,344**	**$238,090**	**-4%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
CD Deputy City Manager	2	2	2	2	0%
Total -CD Administration	**2**	**2**	**2**	**2**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Building Safety Department

The Building Safety Department ensures that at least the minimum building standards are met to safeguard life, health, property, and public welfare by regulating and controlling the design, construction, quality of materials, occupancy, location and maintenance of all buildings and structures in Glendale. The department is the central resource for development, construction and code information, plan review, permit issuance and construction inspection.

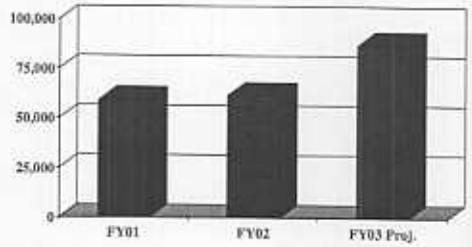
2002-2003 Accomplishments

- Began plan review and inspection on the 6,000,000 square foot Coyotes Hockey Arena. To date, staff has spent over 2,300 hours on this project.
- Implemented "real time plan review" on the hockey arena in order to meet compressed deadlines. Real time plan review involves the plans examiner and the design professional sitting side-by-side in front of the computer and all comments from the reviewer incorporated on the construction drawings. This method of plan review has cut several weeks off the permitting process.
- Began preliminary plan review and code discussions on the Cardinals Stadium.
- Performed plan review and inspected over 850,000 square feet of retail space, including a Super Wal-Mart, Sam's Club, Eckerd's Drug Store and retail shops at Arrowhead Ranch Plaza, Albertson's and retail shops at Olive Park, A.J.'s Fine Foods and retail shops at the Village at Arrowhead, a Super Wal-Mart and shops at Agua Fria Towne Center.
- Issued Residential Infill Impact Fee Rebates for nine completed projects, with two qualified houses currently under construction. The total of completed projects since the program implementation is 26.
- Issued 20% more single family permits over the last fiscal year.

Mission Statement

The Building Safety Department is a team of professionals dedicated to providing exceptional customer service and through the spirit of cooperation and partnership with our citizens and development customers, we ensure a safer and stronger community.

Building Safety Inspections
FY 2001 to Present



Interesting Fact

The Coyotes Hockey Arena, at 6 million square feet, is one of the fastest built projects of its kind; from pencil to paper through completion will be approximately 19 months. By comparison, Arrowhead Town Center was 1.2 million square feet and took two years to design and two years to build.

City of Glendale
Budget Summary by Department

Building Safety

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Building Safety	$1,597,631	$1,622,805	$1,599,498	$1,670,780	3%
Cross Connection Control	$101,431	$114,231	$114,231	$124,119	9%
Arena - Development Services	$25,603	$912,162	$912,162	$656,624	-28%
Stadium - Development Services	$0	$0	$0	$462,960	NA
Development Services Center	$607,207	$596,760	$585,185	$735,258	23%
Total - Building Safety	**$2,331,871**	**$3,245,958**	**$3,211,076**	**$3,649,741**	**12%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$2,070,348	$2,765,335	$2,757,091	$3,142,475	14%
Supplies and Contracts	$155,521	$236,272	$274,446	$399,083	69%
Internal Premiums	$65,853	$77,002	$54,782	$29,634	-62%
Internal Service Charges	$36,486	$54,849	$20,790	$58,649	7%
Operating Capital	$3,664	$112,500	$103,967	$19,900	-82%
Total - Building Safety	**$2,331,871**	**$3,245,958**	**$3,211,076**	**$3,649,741**	**12%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Building Safety	20	21	21	21	0%
Cross Connection Control	1.5	1.75	1.75	1.75	0%
Arena - Development Services	0	8	8	8	0%
Stadium - Development Services	0	0	0	4	N/A
Development Services Center	11	10	10	10	0%
Total -Building Safety	**32.5**	**40.75**	**40.75**	**44.75**	**10%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Planning

The Planning Department provides professional staff support for the City Council, Planning Commission, Board of Adjustment, and the Historic Preservation Commission. It is a resource for citizens, developers, property owners, business owners, and other City departments. The Planning Department also participates on a wide variety of project teams and committees.

The Planning Department is responsible for the update, performance measures and monitoring of the Glendale 2025 – The Next Step, the City's General Plan. Planning staff provides quarterly population estimates, special studies, graphics, GIS and mapping services. The department manages the processing and review of all General Plan amendments, annexations, rezonings, conditional use permits, preliminary and final subdivision plats, residential and commercial design reviews, variances, group home reviews, appeals, zoning administrative review and zoning administrative relief, commercial tenant improvements, special events, liquor licenses and custom home reviews. It also administers the award winning Citizen Participation Ordinance and Zoning Ordinance, and maintains the City's Historic Preservation program.

2002-2003 Accomplishments

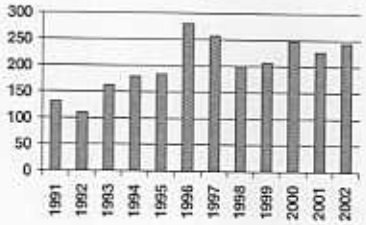
- Obtained overwhelming approval of voters for the Glendale General Plan in the November 2002 citywide election.
- Completed design review approval on 5 new Big Box stores.
- Continued work on updating the Single Family Residential and Commercial Design Guidelines.
- Began developing and implementing the City Project Tracking System. Devoted over 400 hours.
- Participated in the Regional Compatibility Plan for Luke Air Force Base.
- Completed zoning, subdivision plat and design review approval on Rovey Farm Estates, the largest Master Planned Neighborhood in West Glendale.
- Preparation of the Glendale Historic Preservation Plan.
- Development of Manistee Ranch Video.
- Completed the annexation of approximately 900 acres into the city limits.
- Developed new 2002 color aerial photographs of the City.
- Completed design review approval of Northern Crossing and the Western Area General Plan Update.
- Managed the review of 244 new applications for General Plan amendments, rezonings, conditional use permits, subdivision plats, lot splits, variances, annexations and commercial design review approvals.
- Attended 45 neighborhood meetings held by applicants to encourage citizen participation prior to public hearing.

Mission Statement

To plan for future growth, development, and redevelopment in harmony with community values; ensure compatible land use relationships; and encourage quality site and building designs that maintain and enhance the character of the community.

To manage the city's review processes prior to construction plans in an efficient and effective manner, and facilitate public involvement in the review process.

NEW APPLICATIONS
(General Plan, Zoning, Conditional Use Permit, Preliminary Plat, Final Plat, Variance, Design Review, Lot Split)



Interesting Fact...

The Glendale General Plan was approved by 80.59% vote on the citywide election held on November 5, 2002.

City of Glendale
Budget Summary by Department

Planning

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Planning Administration	$443,017	$546,027	$414,243	$415,646	-24%
Zoning Admin & Tech. Asst.	$276,169	$295,529	$291,545	$333,947	13%
Current Planning	$517,174	$548,485	$541,349	$537,799	-2%
Long-Range Planning & Research	$479,400	$377,409	$339,177	$279,045	-26%
Total - Planning	**$1,715,760**	**$1,767,450**	**$1,586,313**	**$1,566,437**	**-11%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$1,324,603	$1,386,205	$1,385,249	$1,448,824	5%
Supplies and Contracts	$328,363	$325,922	$158,738	$90,010	-72%
Internal Premiums	$46,319	$47,589	$35,376	$21,053	-56%
Internal Service Charges	$13,052	$7,734	$6,950	$6,550	-15%
Operating Capital	$3,423				
Total - Planning	**$1,715,760**	**$1,767,450**	**$1,586,313**	**$1,566,437**	**-11%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Planning Administration	5	5	5	5	0%
Zoning Admin & Tech. Asst.	4	4	4	4	0%
Current Planning	7	7	7	7	0%
Long-Range Planning & Research	3	3	3	3	0%
Total -Planning	**19**	**19**	**19**	**19**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Engineering

The Engineering Department provides design, survey, construction inspection, and materials testing services for public works projects constructed within the City. The department also provides various private development-related services that include engineering plan reviews, property management and acquisition, landscaping plan review and inspection, mapping, records and floodplain ordinance administration.

2002-2003 Accomplishments

- Completed 30 capital improvement project designs.
- Completed numerous construction projects in the following categories:

➢ **Facilities Projects:** 47th Retention Basin; West Area Public Safety; Glendale Adult Center; Catlin Court Phase V; Radio Telemetry; Cholla Water Treatment Plant Solids Handling facility; 83rd Ave. bridge at New River; Union Hills Drive bridge widening over New River; Phase II of the Loop 101 noise wall (1.6 miles of 16'-20' high concrete block walls on the south/east side of the Loop 101).

➢ **Landscape and Street Improvement projects**: Olive Ave., 55th-57th; 51st Ave. Mountain View Rd. –Brown Ave.; 67th Ave., Vogel Ave.-Mountain View Rd.; 51st Ave. Kings Ave. Paradise Lane; 63rd Ave. Becker Ln – Desert Cove Ave.; Butler Dr. 47th-51st; 47th Ave., Harmont Dr.-Butler Dr.; Union Hills Dr.. Street improvements: Sunnyside Dr. 59th – 61st Ave.; Annual Rubberized Asphalt Overlay.

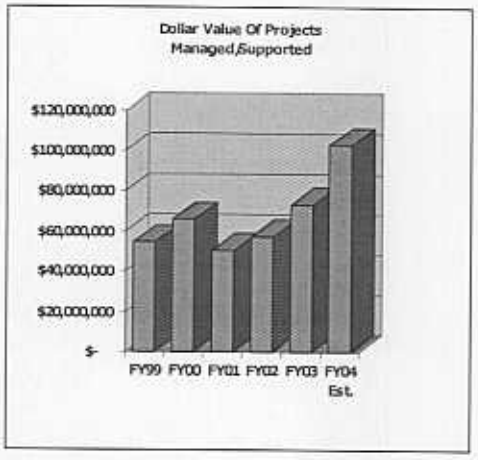
➢ **Water and Sewer Projects:** 67th Ave. between ACDC and Bell Road (curb, gutter, sidewalk, landscaping, streetlights, frontage roads and raised medians); 115th Ave. Waterline; and Hidden Manor Sewer Extension.

➢ **Park Upgrades Projects:** Glendale Veteran's Memorial and O'Neil Park Improvements.

- Completed a total of 1,044 Right of Way permits.
- Completed a total of 350 Landscape Plan Reviews.

Mission Statement

To provide a wide range of services needed to ensure that infrastructure and facilities throughout the City are properly designed and constructed.



Interesting Facts...

Through a process of on-site inspections and observations, the City's in house Material Testing Laboratory has attained National Accreditation for performing over fifty different types of tests on Soils, Aggregates, Asphaltic Concrete and Asphalt Binder.

City of Glendale
Budget Summary by Department

Engineering

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Special Projects Admin.	$122,047	$156,017	$157,028	$134,513	-14%
O&M Downtown Building	$1,337,769	$1,414,000	$1,414,000	$1,272,600	-10%
Engineering Administration	$400,285	$447,602	$484,765	$446,028	0%
Engineering Section	$361,975	$351,999	$336,817	$339,522	-4%
Engineering Design	$347,590	$366,838	$356,585	$370,847	1%
Surveying	$195,706	$208,482	$201,785	$196,021	-6%
Property Management	$382,536	$498,422	$380,322	$400,279	-20%
Land Development	$148,163	$146,502	$148,525	$145,023	-1%
Stadium-Engineering Rvw/Insp	$0	$0	$0	$570,696	NA
Arena - Engineering Rvw/Insp	$0	$0	$0	$160,000	NA
Contract Administration	$81,576	$84,903	$86,582	$82,485	-3%
Inspection	$336,389	$441,805	$414,143	$424,382	-4%
Materials Testing	$264,584	$257,100	$248,812	$249,958	-3%
Transp. Engineering Program	$0	$91,228	$91,228	$87,207	-4%
Total - Engineering	**$3,978,621**	**$4,464,898**	**$4,320,592**	**$4,879,561**	**9%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$2,703,425	$3,148,583	$3,127,116	$3,196,215	2%
Supplies and Contracts	$1,653,556	$1,813,621	$1,735,586	$2,250,519	24%
Internal Premiums	$94,760	$102,576	$57,821	$32,709	-68%
Internal Service Charges	$57,416	$50,118	$50,069	$50,118	0%
Operating Capital	$15,645				
Work Order Credits	($546,181)	($650,000)	($650,000)	($650,000)	0%
Total - Engineering	**$3,978,621**	**$4,464,898**	**$4,320,592**	**$4,879,561**	**9%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Special Projects Admin.	2	2	2	2	0%
Engineering Administration	5	5	5	5	0%
Engineering Section	8	8	8	8	0%
Engineering Design	5	5	5	5	0%
Surveying	3	3	3	3	0%
Property Management	5	5	5	5	0%
Land Development	2	2	2	2	0%
Contract Administration	1	1	1	1	0%
Inspection	9	9	9	9	0%
Materials Testing	3	3	3	3	0%
Transp. Engineering Program	0	1	1	1	0%
Total -Engineering	**43**	**44**	**44**	**44**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Transportation

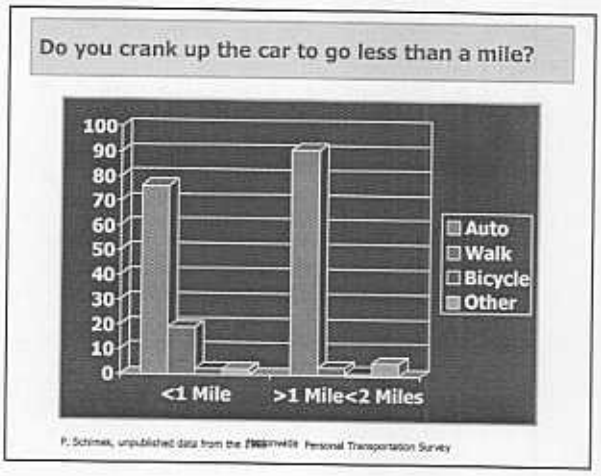
The Transportation Department provides transportation planning, traffic engineering, traffic signals, signs, and striping; street lighting, transit, airport operation, and educational program services to meet the transportation needs of the City of Glendale.

2002-2003 Accomplishments

- Expanded morning, evening and weekend transit and Dial-A-Ride services as a part of the Glendale Onboard program approved by the citizens of Glendale.
- Received the AAA Arizona Gold award for our Traffic Education Community Safety program directly impacting over 7,500 students and their families annually.
- Received the Desert Peaks award for regional cooperation during Valley Bike Week from the Maricopa Associations of Governments.
- Glendale transit services provided over 1,400,000 riders with local bus service. In addition, 175,000 rides were provided by the Dial-A-Ride, Luke Link, and GUS services.
- Completed 79 neighborhood traffic studies and 37 speed reduction projects utilizing speed humps.
- Completed first annual report for the Glendale Onboard program.

Mission Statement

To ensure the safe, efficient transportation of people and goods in the City of Glendale.



Interesting Facts...

If one in ten Americans used public transportation regularly, U.S. reliance on foreign oil could be cut by more than 40%.

Source:
American Public Transportation Association

GLENDALE

City of Glendale
Budget Summary by Department

Transportation

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Dial-A-Ride	$1,780,775	$0	$0	$0	NA
Fixed Route	$1,395,311	$0	$0	$0	NA
HB 2565	$469,839	$0	$0	$0	NA
Trip Reduction	$7,628	$0	$0	$0	NA
Airport Operations	$522,254	$552,583	$525,538	$515,161	-7%
Traffic Admin. & Engineering	$581,680	$322,205	$295,099	$351,969	9%
Traffic Signals	$1,435,664	$1,224,146	$1,233,052	$1,125,096	-8%
Signs & Markings	$893,209	$922,045	$802,249	$804,637	-13%
Streetlight Management	$1,586,384	$1,543,092	$1,427,225	$1,469,413	-5%
Transportation Planning	$312,434	$199,776	$186,103	$159,484	-20%
Traffic Studies	$460,166	$397,551	$387,524	$329,547	-17%
Traffic Design and Development	$283,719	$250,038	$246,060	$249,375	0%
Transportation Program Mgmt	$12,655	$733,640	$633,640	$1,203,822	64%
Transportation Education	$47,438	$252,856	$252,856	$242,160	-4%
Dial-A-Ride	$14,472	$2,417,284	$2,417,284	$2,380,380	-2%
Fixed Route	$2,193	$3,941,496	$3,941,496	$4,442,036	13%
Demand Management	$0	$118,160	$118,160	$118,160	0%
Transit Marketing	$0	$125,000	$125,000	$125,000	0%
Intelligent Transportation Sys	$0	$180,109	$180,109	$235,538	31%
Traffic Mitigation	$42,374	$149,939	$149,939	$184,758	23%
Total - Transportation	**$9,848,194**	**$13,329,920**	**$12,921,333**	**$13,936,536**	**5%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

City of Glendale
Budget Summary by Department

Transportation

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$3,961,264	$5,095,461	$5,019,777	$5,313,870	4%
Supplies and Contracts	$4,996,623	$6,952,675	$6,601,332	$6,931,686	0%
Internal Premiums	$270,949	$272,355	$231,100	$206,547	-24%
Internal Service Charges	$481,430	$1,078,387	$1,147,497	$1,566,092	45%
Operating Capital	$151,221	$106,917	$74,982	$71,696	-33%
Work Order Credits	($13,293)	($175,875)	($153,355)	($153,355)	-13%
Total - Transportation	**$9,848,194**	**$13,329,920**	**$12,921,333**	**$13,936,536**	**5%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Dial-A-Ride	26.25	0	0	0	N/A
Airport Operations	5	5	5	5	0%
Traffic Admin. & Engineering	3	3	3	4	33%
Traffic Signals	10	10	10	10	0%
Signs & Markings	10	10	10	10	0%
Streetlight Management	2	2	2	1	-50%
Transportation Planning	2	2	2	2	0%
Traffic Studies	4	4	4	4	0%
Traffic Design and Development	3	3	3	3	0%
Transportation Program Mgmt	0	2	2	2	0%
Transportation Education	0	1	1	1	0%
Dial-A-Ride	0	32.25	32.25	34.25	6%
Intelligent Transportation Sys	0	3	3	3	0%
Traffic Mitigation	0	1	1	1	0%
Total -Transportation	**65.25**	**78.25**	**78.25**	**80.25**	**3%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Community Services Group

The Community Services Group provides support for those departments and divisions that provide direct services to the residents of Glendale. The Community Services Group supports the departments of Parks and Recreation, Library Services, the offices of the Mayor and City Council, Community Partnerships, Community Housing and Revitalization and Code Compliance.



Mission Statement

Providing services and programs to Glendale citizens that enrich their quality of life and maximize the resources of the City to benefit the community.

2001-2002 Accomplishments

- To better serve the community, implemented various administrative changes resulting in an expedited, proactive versus reactive enforcement process. The changes include:
  - An expanded inspections program in areas of call-in complaints;
  - A proactive inspections policy citywide;
  - A more stringent chronic offender process and;
  - An expedited compliance process.
- Developed and implemented a volunteer program to assist with violations primarily occurring on major streets and in the city rights of way. In the four months since its inception, Code volunteers:
  - Removed 1,177 illegal signs from rights of way;
  - Identified 66 illegal banners for further follow up; and
  - Placed warning stickers on 115 vehicles in violation of city code.

Interesting Facts...

City Code achieved a 100% compliance rate on all cases involving city code violations and maintained a voluntary compliance rate above 99.5%.

City Code processed 11,500+ cases involving various city code violations such as zoning, health/safety, building permits, fire, rental housing, and nuisance related issues.

Glendale University City Government 101 has graduated over 360 students since 1997.

City of Glendale
Budget Summary by Department

Comm. Services Admin

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Community Services Admin.	$258,934	$263,881	$256,426	$252,845	-4%
Code Compliance	$784,591	$926,963	$891,675	$864,834	-7%
Total - Comm. Services Admin	**$1,043,526**	**$1,190,844**	**$1,148,101**	**$1,117,679**	**-6%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$879,562	$1,030,257	$1,030,257	$1,036,459	1%
Supplies and Contracts	$82,968	$84,027	$69,068	$44,019	-48%
Internal Premiums	$28,877	$39,110	$20,826	$10,001	-74%
Internal Service Charges	$42,117	$37,450	$27,950	$27,200	-27%
Operating Capital	$10,001				
Total - Comm. Services Admin	**$1,043,526**	**$1,190,844**	**$1,148,101**	**$1,117,679**	**-6%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Community Services Admin.	2	2	2	2	0%
Code Compliance	14	14	14	14	0%
Total -Comm. Services Admin	**16**	**16**	**16**	**16**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Parks and Recreation

The Parks and Recreation Department provides parks and recreation facilities and programs to meet the social, physical, and mental health needs of the community. Glendale citizens – from toddler to senior adult – have the opportunity to participate in a wide variety of programs and events. The parks maintenance staff maintains more than 60 public parks, recreational facilities, and open spaces.



Mission Statement

Glendale's Parks and Recreation system provides safe and high quality parks, open space, and recreational facilities that encourage residents and visitors to live, invest, and play in the community and recreation programs that promote memorable experience in people's lives.

2002-2003 Accomplishments

- Land'O'Frost lunch meat cosponsored the fall youth soccer teams, donating $4,500 to assist in the purchase of official soccer uniforms for 453 participants.
- The Glendale Community Center, in collaboration with the Girl Scouts, provided teen girls, ages 12-17, the opportunity to express their feelings, emotions, and lend support to others through "Young Women on the Move."
- Through funding from APS, Brian Anderson and other Diamondback charities, the ball field at Lions Park, now known as Brian Anderson Field, was rebuilt and dedicated on September 9, 2002.
- During the 2002 summer season, 51,388 people participated in recreation swim at the city's seven aquatic facilities.
- Over 860 seniors received basic computer training in the Glendale Adult Center Technology Lab, a 22% increase over the preceding year.
- The nationally-sponsored Hershey Track and Field youth program grew in participation from 128 in 2001 to 342 in 2002.
- The Special Interest Class division attracted 5,242 participants through 710 classes offered.

Interesting Facts...

An energetic bicyclist, equestrian or hiker could make a 30-mile loop on the trails and paths of the 5lst Avenue Bridle Trail, Skunk Creek Linear Park, Thunderbird Paseo Park and Thunderbird Conservation Park.

City of Glendale
Budget Summary by Department

Parks & Recreation

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Parks & Recreation Admin.	$304,513	$356,931	$356,931	$354,013	-1%
Arts Commission	$11,140	$10,113	$7,563	$0	-100%
Arts Maintenance	$61,479	$214,418	$183,949	$211,354	-1%
Glendale Community Center	$196,134	$203,073	$197,189	$189,924	-6%
Recreation Support Services	$651,151	$765,665	$710,117	$652,937	-15%
Adult Center	$264,931	$360,193	$324,693	$324,558	-10%
Central District Recreation	$801,405	$805,801	$764,250	$792,956	-2%
North District Recreation	$394,607	$439,182	$403,282	$412,051	-6%
Recreation Special Operations	$255,725	$269,463	$262,563	$250,600	-7%
Aquatics	$454,088	$474,277	$449,277	$430,854	-9%
Audio/Visual	$179,131	$149,183	$120,769	$91,705	-39%
Marketing - Parks & Rec	$185,171	$165,738	$155,268	$157,324	-5%
Recreation Self-Sustaining	$597,264	$619,082	$684,182	$40,185	-94%
Rec Self Sust-Administration	$0	$0	$0	$55,000	NA
Rec Self Sust-Spec Int Classes	$0	$0	$0	$274,598	NA
Rec Self Sust-Spec Operations	$0	$0	$0	$122,453	NA
Rec Self Sust-Central District	$0	$0	$0	$292,702	NA
Rec Self Sust-North District	$0	$0	$0	$433,060	NA
Rec Self Sust-Audio/Visual	$0	$0	$0	$21,650	NA
Apollo HS Lights	$0	$2,800	$0	$0	-100%
Apollo Pool Repair	$1,515	$10,000	$8,000	$10,000	0%
Cardinal Pool Repair	$1,753	$10,000	$7,000	$10,000	0%
Cactus Pool Repair	$1,018	$10,000	$8,000	$10,000	0%
GCC Pool Repair	$543	$10,000	$9,000	$10,000	0%
Ironwood HS Lights	$0	$5,000	$5,000	$5,000	0%
Ironwood Pool Repair	$3,456	$10,000	$8,000	$10,000	0%
Dedicate A Tree	$38	$5,000	$5,000	$5,000	0%
Pool Maintenance	$209,719	$227,410	$227,410	$226,336	0%
Park Irrigation	$261,893	$326,982	$286,982	$323,474	-1%
Parks Special Operations	$844,592	$492,185	$443,971	$372,579	-24%
Parks Central District	$1,821,611	$1,908,588	$1,853,258	$1,704,947	-11%
Parks North District	$1,677,559	$1,820,554	$1,739,209	$1,730,922	-5%
Foothills Park	$0	$8,000	$0	$0	-100%
Desert Valley Park	$778	$2,000	$2,000	$2,000	0%
GESD ES Ballfields	$0	$3,000	$0	$0	-100%
Park Rangers	$0	$234,340	$233,340	$228,783	-2%
Desert Mirage Park	$0	$6,000	$0	$0	-100%
Desert Gardens Park	$0	$6,000	$0	$0	-100%
Discovery Park	$0	$6,000	$0	$0	-100%
Arrowhead Amenities	$3,618	$18,000	$18,000	$18,000	0%
Elsie McCarthy Pk. Maintenance	$0	$0	$26,000	$43,000	NA
Grant Funds - Parks & Rec	$0	$0	$0	$500,000	NA
Total - Parks & Recreation	**$9,184,830**	**$9,954,978**	**$9,500,203**	**$10,317,965**	**4%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

City of Glendale
Budget Summary by Department

Parks & Recreation

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$5,514,613	$6,203,774	$5,939,344	$6,488,993	5%
Supplies and Contracts	$3,025,804	$3,106,920	$3,008,563	$3,389,204	9%
Internal Premiums	$288,725	$347,936	$250,891	$152,135	-56%
Internal Service Charges	$337,483	$281,348	$292,926	$287,633	2%
Operating Capital	$21,648	$15,000	$19,284		
Work Order Credits	($3,443)		($10,805)		
Total - Parks & Recreation	**$9,184,830**	**$9,954,978**	**$9,500,203**	**$10,317,965**	**4%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Parks & Recreation Admin.	3	3	3	3	0%
Arts Maintenance	1	1	1	1	0%
Glendale Community Center	3	3	3	3	0%
Recreation Support Services	7	6	6	6	0%
Adult Center	5.65	5.65	5.65	5.65	0%
Central District Recreation	9	9	9	9	0%
North District Recreation	3.75	3.75	3.75	3.75	0%
Recreation Special Operations	3	3	3	3	0%
Audio/Visual	1	1	1	1	0%
Marketing - Parks & Rec	0	1	1	1	0%
Recreation Self-Sustaining	0	1	1	0	-100%
Rec Self Sust-Central District	0	0	0	1	N/A
Rec Self Sust-North District	0	0	0	1	N/A
Pool Maintenance	3	3	3	3	0%
Park Irrigation	4	4	4	4	0%
Parks Special Operations	8	4	4	4	0%
Parks Central District	16	16	16	16	0%
Parks North District	12	12	12	12	0%
Park Rangers	0	4	4	4	0%
Total -Parks & Recreation	**79.4**	**80.4**	**80.4**	**81.4**	**1%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Community Housing and Revitalization

This Department includes the Community Housing and Community Revitalization Divisions. Both of these divisions administer federally funded programs.

The Community Housing Division provides rent subsidies and housing to eligible applicants under the Section 8 Rental Assistance and the Low Rent Public Housing Programs, both funded under the U.S. Department of Housing and Urban Development.

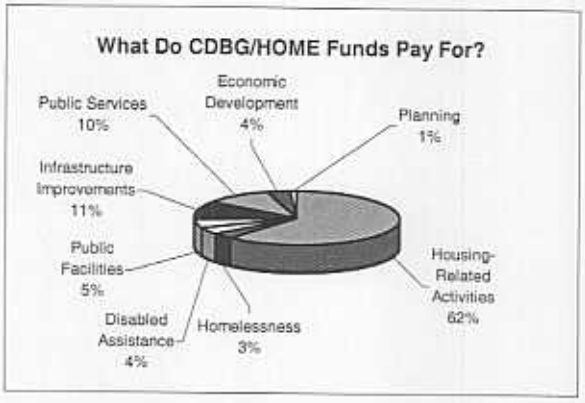
The Community Revitalization Division administers the Federal Community Development Block Grant (CDBG) and Home Investment Partnership (HOME) Program under the U.S. Department of Housing and Urban Development. The funds are used to provide housing rehabilitation services, social services, public facilities, and public improvements designed to benefit low- to moderate-income Glendale residents.

2002-2003 Accomplishments

- The Community Housing and Community Revitalization Divisions worked together to provide homeownership opportunities to Section 8 clients. This program combines the Section 8 Voucher Program with CDBG/HOME funding and local nonprofit agencies in a unique partnership.
- The West Valley Child Crisis Center opened the doors on its new facility with the help of CDBG funds, and corporate and private donations. The facility consists of six homes that will be used to serve children in crisis.
- Community Housing was awarded federal funding to operate a resident self-sufficiency program. The three-year program will help public housing residents develop skills to become self-sufficient.
- Community Revitalization helped provide safe, decent housing by offering a variety of rehabilitation programs to Glendale homeowners. These programs provided emergency repairs, roof replacement, electrical and plumbing renovations, heating/cooling systems, and many other related services. Houses beyond repair were addressed through the Replacement Housing Program.
- Provided CDBG funds to 26 nonprofit agencies assisting Glendale residents with services ranging from transportation services for the elderly; school-based health clinics; counseling services for youth, families, and domestic violence victims; and homelessness prevention programs.

Mission Statement

To promote the well-being of the community through provision of housing assistance to low income groups and to provide safe, sanitary, decent and affordable housing for those eligible; to administer federal grants in compliance with federal regulations and to deliver housing rehabilitation programs to qualified citizens.



Interesting Facts...

Did you know that the Glendale Homes Public Housing Complex is celebrating its 50th annual anniversary?

City of Glendale
Budget Summary by Department

Comm Housing & Revit

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Neighborhood Revitalization	$244,797	$234,274	$200,937	$212,447	-9%
Community Housing & Revit.	$1,281,041	$7,987,148	$7,987,148	$8,017,602	0%
CDBG Programs	$1,976,039	$3,621,215	$2,693,100	$4,134,896	14%
HOME Program	$686,885	$1,088,308	$575,828	$1,397,837	28%
Total - Comm Housing & Revit	**$4,188,763**	**$12,930,945**	**$11,457,013**	**$13,762,782**	**6%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$1,286,625	$1,982,177	$1,983,288	$2,007,383	1%
Supplies and Contracts	$2,835,289	$10,849,924	$9,373,868	$11,645,819	7%
Internal Premiums	$69,970	$61,044	$53,207	$69,080	13%
Internal Service Charges	$27,327	$25,500	$25,850	$25,500	0%
Operating Capital		$12,300	$20,800	$15,000	22%
Work Order Credits	($30,449)				
Total - Comm Housing & Revit	**$4,188,763**	**$12,930,945**	**$11,457,013**	**$13,762,782**	**6%**

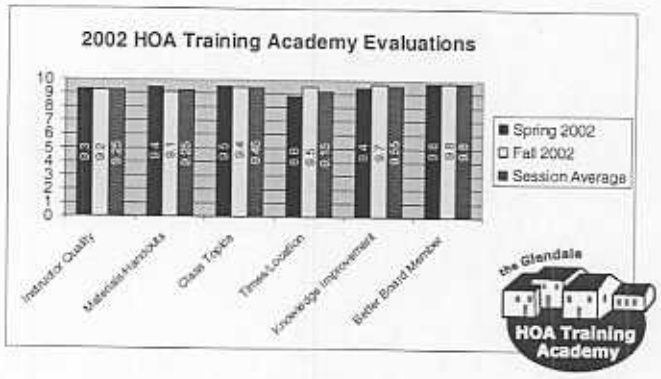
STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Neighborhood Revitalization	2	2	2	2	0%
Community Housing & Revit.	23	23	23	23	0%
CDBG Programs	8.75	8.75	8.75	8.75	0%
Total -Comm Housing & Revit	**33.75**	**33.75**	**33.75**	**33.75**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Community Partnerships Department

The Community Partnership Department is designed to be innovative and creative in the development of collaborative partnerships between the city, its citizens and all other community facets (neighborhood and homeowners' associations, schools, faith-based communities, businesses, non-profit service providers, other governmental jurisdictions), so all involved are enabled and empowered to build a better Glendale.

The department consists of the Neighborhood Services Division, the Community Volunteer Program, the HOA Training Academy and the Glendale Community Mediation Program. The Neighborhood Services Division oversees the City's neighborhood outreach, education and revitalization efforts. The Community Volunteer Program is responsible for coordinating and planning all city-sponsored volunteer projects that occur in the community. The HOA Training Academy provides Homeowners' Association (HOA) board members and residents with new skills to better govern and manage their neighborhoods. The Community Mediation Program offers Glendale residents the opportunity to resolve conflict at the grass-roots level before it evolves into the need for legal action or law enforcement intervention.



Mission Statement

To actively partner with citizens and the community at-large to revitalize Glendale's neighborhoods and encourage greater civic participation.

2002-2003 Accomplishments

- Assisted the Commission on Neighborhoods with the successful development and achievement of its 2002/03 work plan goals.
- Redeveloped and reconstructed the Neighborhood Grants Application to a more user-friendly tool.
- Produced the city's first Community Resource Guide for Glendale residents and business owners.
- Distributed the new Community Connections quarterly newsletter to over 3,500 neighborhood and community leaders.
- Worked with the Glendale Police Department to apply for Weed & Seed "Official Recognition" status for the Orchard Glen Neighborhood.
- Coordinated 5616 hours donated by Community Volunteers, valued at $75,889.00.
- Successfully handled 75 different community mediation cases.

Interesting Facts...

Did you know there are more than 35,000 households included in registered neighborhoods and HOA's?

Since 1997, Thunderbird, The American Graduate School of International Management has donated $80,000 to the Acapulco Neighborhood Association.

Did you know that by the end of 2002, the Community Volunteer Program had more than 1,563 participants who donated more than 5,616 hours?

GLENDALE

City of Glendale
Budget Summary by Department

Comm. Partnerships

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Community Partnerships	$387,226	$384,964	$381,499	$355,268	-8%
Community Volunteer Program	$73,046	$76,055	$73,041	$77,620	2%
Total - Comm. Partnerships	**$460,271**	**$461,019**	**$454,540**	**$432,888**	**-6%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$376,176	$382,063	$400,623	$375,554	-2%
Supplies and Contracts	$69,133	$65,024	$44,536	$49,552	-24%
Internal Premiums	$7,799	$9,507	$5,561	$3,357	-65%
Internal Service Charges	$7,163	$4,425	$3,820	$4,425	0%
Operating Capital					
Total - Comm. Partnerships	**$460,271**	**$461,019**	**$454,540**	**$432,888**	**-6%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Community Partnerships	5	4	4	4	0%
Community Volunteer Program	0	1	1	1	0%
Total -Comm. Partnerships	**5**	**5**	**5**	**5**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Library

The Library is responsible for selecting, preparing, and circulating materials in various formats, and for library programming for all age levels and interests. Services are provided from the Main Library, Velma Teague Branch Library, and the Foothills Branch Library.

2002-2003 Accomplishments

- Received a $41,576 LSTA grant to hold workshops, develop a website, and produce a self-guided tour of the Xeriscape garden at Glendale Main library. The grant promotes and educates about the conservation of water and energy saving gardens and yards.
- Received a $24,735 LSTA grant to promote public awareness of mental and emotional health issues through lectures, workshops, Internet search classes, bibliographies, and books and non-print materials.
- Established teen centers at all three libraries with materials, music, and posters geared to the interests of teens in our community.
- Provided 24 hour a day, seven days a week access from home to databases and catalog of materials for citizens via the Internet.
- Upgraded IPAC, the computer catalog to provide Amazon-like searching capabilities with enhanced information.
- Glendale Public Library benefited from 15,092 volunteer hours in all departments and facilities.

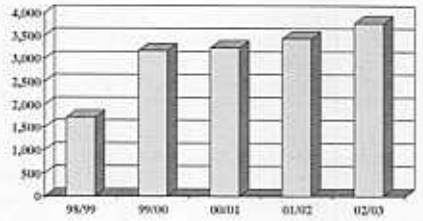
Mission Statement

The Glendale Public Library is a service-oriented organization whose primary responsibility is to provide free and equal access to educational, informational, recreational, and cultural resources to each man, woman, and child in the community. We pride ourselves on our ability to provide courteous and professional service through our staff and resources to members of our community without prejudice or discrimination.

Interesting Facts....

Computer usage at all three City libraries increases every day. From July to December, 2002, public computers were used 7,931 times per day (recorded by software designed to track individual users). The most frequently used database on the library's website—AncestryPlus, a geneaology research resource.

Average Daily Library Visits



City of Glendale
Budget Summary by Department

Library

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Library	$7,289,475	$7,442,253	$7,146,666	$6,997,742	-6%
Library Book Fund	$22,957	$150,000	$106,338	$184,803	23%
Library Special Revenue	$159,187	$215,150	$130,500	$215,150	0%
LSTA Grant-Univ Lang of Beads	$0	$0	$0	$0	NA
State Grants-In-Aid FY01	$0	$0	$0	$0	NA
Mother Read-Library	$0	$0	$0	$0	NA
Grant Funds - Library	$0	$0	$0	$500,000	NA
AZ Books for Child in Poverty	$0	$0	$0	$0	NA
Library-AZ Commission on Arts	$0	$0	$0	$0	NA
Total - Library	**$7,471,620**	**$7,807,403**	**$7,383,504**	**$7,897,695**	**1%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$5,107,539	$5,378,252	$5,459,661	$5,537,865	3%
Supplies and Contracts	$2,088,091	$2,154,464	$1,733,217	$2,211,169	3%
Internal Premiums	$173,600	$182,253	$96,666	$56,227	-69%
Internal Service Charges	$98,095	$92,434	$93,960	$92,434	0%
Operating Capital	$6,295				
Work Order Credits	($2,000)				
Total - Library	**$7,471,620**	**$7,807,403**	**$7,383,504**	**$7,897,695**	**1%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Library	86.75	86.75	86.75	86.76	0%
Total -Library	**86.75**	**86.75**	**86.75**	**86.76**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

PUBLIC WORKS ADMINISTRATION

The Public Works Group is composed of three departments including Field Operations, Utilities and Environmental Resources. The group has over 400 employees and a total budget that accounts for approximately 32% of the total city operating budget.

Mission Statement

To provide high quality essential
Public Works services to the citizens
of Glendale in a cost effective manner.

2002-2003 Accomplishments

- Served 57,600 water and sewer customers everyday of the year. Hottest days of the summer we served 62 million gallons per day. On the average day we served over 44 million gallons per day.
- Delivered 1.1 million gallons of fuel to City owned vehicles during the year.
- Provided environmental awareness training to over 500 city employees.
- Completed over 11,300 water quality tests in the last 12 months.
- Completed pavement management objective that included treatments on 100 miles of streets.
- Received over 10,000 graffiti service calls over the last 12 months.
- Maintained over 135,000 plants in 445 acres of City right of way along our streets.
- Staff remediated 9728 graffiti incidents.

Interesting Facts...

- The city maintains over 700 miles of streets and 22.5 mile of alleys.
- The Utilities Department treats and delivers over 16 billion gallons of water per year.
- Sanitation Division collected 159,600 tons of trash last year.
- Environmental Resources annually trains nearly one third of all city employees each year on how to deal with environmental issues.

City of Glendale
Budget Summary by Department

Public Works Admin.

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Public Works Administration	$168,473	$171,448	$169,748	$172,173	0%
Total - Public Works Admin.	**$168,473**	**$171,448**	**$169,748**	**$172,173**	**0%**

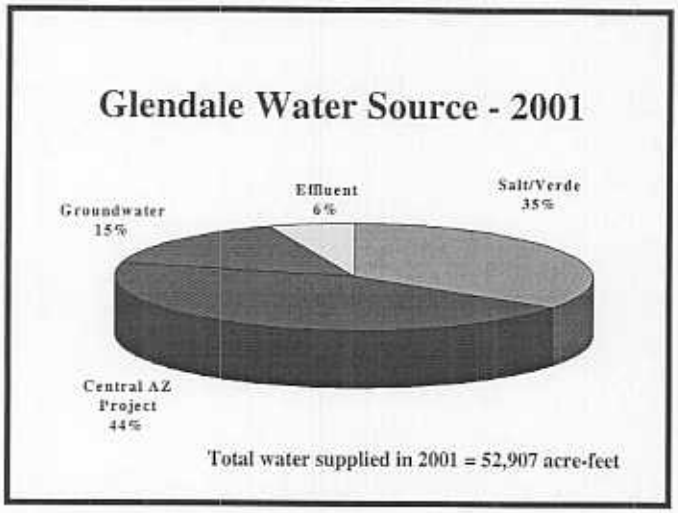
BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$153,445	$156,799	$156,799	$161,130	3%
Supplies and Contracts	$8,615	$10,737	$9,737	$8,633	-20%
Internal Premiums	$3,990	$1,812	$1,112	$310	-83%
Internal Service Charges	$2,423	$2,100	$2,100	$2,100	0%
Total - Public Works Admin.	**$168,473**	**$171,448**	**$169,748**	**$172,173**	**0%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Public Works Administration	1	1	1	1	0%
Total -Public Works Admin.	**1**	**1**	**1**	**1**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Environmental Resources

The Environmental Resources Department provides policy advice, planning services and programs for water resources, water conservation, water quality, air quality and environmental issues. The Department assists the City in complying with environmental laws and conducting its operations in an environmentally responsible manner. The Department manages the City's Water Quality Compliance Laboratory. The laboratory conducts thousands of water quality tests per year to ensure that the City's drinking water is clean and safe to use.



2002-2003 Accomplishments

- Continued to maintain an Assured Water Supply Designation for the City's water service area
- Provided in-house environmental awareness training to employees that work with chemicals or deal with environmental issues
- Provided in-house hazardous waste operations and emergency response to Public Safety and Field Operations personnel.
- Assisted City Departments in preparing standard operating procedures that are environmentally sound
- Continued to implement the City's Storm water Public Information Plan
- Obtained additional laboratory certifications, making it possible to perform a greater number of mandated water quality tests and analysis in-house
- Participated in developing a comprehensive long-range water master plan for the city.
- Conducted thousands of water quality tests consistent with federal and state lab regulations
- Made significant improvements to the Xeriscape Garden at the Main Library by developing a self-guided audio tour, updated the garden brochure, and provided low water use landscaping classes at the library at no cost to the public.

Mission Statement

The Department's mission is to ensure that the City has sustainable water resources to meet current and future demand, complies with environmental laws, and continues to be a leader in environmental stewardship.

The Water Quality Laboratory's mission is to protect public health and the environment by testing and documenting the quality of drinking and reclaimed water and reporting the results to regulatory agencies and the public.

The mission of the Water Conservation Office is to promote and encourage the wise use of water to Glendale residents, organizations and businesses by providing useful information, services, and education on water conservation and water resources.

Interesting Facts...

The city has an assured water supply designation for its entire water service area and is a leader among valley cities in using renewable water resources.

Prior to 1980, 100% of Glendale's water supply was groundwater. By the year 2001, the City's reliance on groundwater was only 15%. In addition, 6 percent of the city's water demand was met through the use of reclaimed water/effluent.

City of Glendale
Budget Summary by Department

Env. Resources

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Environmental Resources	$389,067	$452,034	$452,034	$375,167	-17%
HazMat Incidence Response	$31,534	$60,000	$26,000	$45,900	-24%
Water Conservation	$122,928	$168,438	$168,438	$159,761	-5%
Water Quality	$1,003,908	$1,156,220	$1,156,220	$1,174,642	2%
West Valley CAP Study	$95,410	$0	$0	$0	NA
From the Heart	$112,334	$0	$0	$0	NA
Total - Env. Resources	**$1,755,180**	**$1,836,692**	**$1,802,692**	**$1,755,470**	**-4%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$937,406	$1,054,139	$1,051,379	$1,047,601	-1%
Supplies and Contracts	$777,640	$570,081	$664,861	$617,808	8%
Internal Premiums	$20,778	$29,020	$29,020	$30,611	5%
Internal Service Charges	$13,248	$11,250	$10,249	$12,450	11%
Operating Capital	$6,108	$172,202	$47,183	$47,000	-73%
Total - Env. Resources	**$1,755,180**	**$1,836,692**	**$1,802,692**	**$1,755,470**	**-4%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Environmental Resources	4	5	5	4	-20%
Water Conservation	1	1	1	1	0%
Water Quality	11	10	10	11	10%
Total -Env. Resources	**16**	**16**	**16**	**16**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Field Operations Department

The Field Operations Department consists of six operating divisions including Equipment Management, Facilities Management, Streets and Rights-of-Way Management, Sanitation and Recycling Collections, Landfill Disposal and Recycling Processing, and Field Operations Administration.

Goals

The departmental goals, in support of these strategic priorities are as follows:

1. Provide efficient preventive maintenance for and repair of municipal assets including streets, buildings, vehicles, and equipment.
2. Provide comprehensive and cost effective solid waste management services through refuse and recycling collection programs and disposal programs including operation of a landfill and a recycling processing facility.

Mission Statement

The Field Operations Department's mission focuses on providing services that fulfill four strategic priorities of the City Council:

1. ensuring public safety and awareness,
2. projecting a positive image of Glendale,
3. enhancing the quality of life for Glendale residents, and
4. coordinating exceptional service delivery.

Interesting Facts...

- Glendale has approximately 700 miles of streets and 22.5 miles of alleys.
- Staff remediated 9,728 incidences of graffiti during FY02/03.
- Received and disposed 286,560 tons of refuse at the Glendale Landfill in compliance with environmental regulations (based on 6 months of actuals).

2002-2003 Accomplishments

- Implemented a 4-10 workweek in Rights-of-Way to improve productivity, provide 50 hour coverage, and reduce start up and shut down time.
- Re-inventoried one-third of the City's street system to better support the pavement management program.
- Placed 135 new and replacement vehicles into service for the City fleet.
- Provided design guidance and assisted with the implementation of lighting improvements for seven City parks.
- Remodeled office space to allow for relocation of city departments and supported the move.
- Instituted water quality testing of drinking fountains in City parks.
- Installed automated external defibrillators in all City facilities.
- Completed a fountain and landscaping improvement project at Glendale Memorial Park.
- Implemented alternate day custodial service to meet budget reduction objectives.
- The Arizona Training and Evaluation Center awarded "Employer of the Year" to the Materials Recovery Facility for its regular use of developmentally disabled adults in its day-to-day operations.
- The Residential Collection division's "pup truck" was awarded "Best Overall Design" in the Waste Age 2002 Design Contest.
- The City of Avondale's recyclables were processed at the Glendale MRF beginning in February 2003 with the implementation of Avondale's residential recycling collection program. The City of Avondale distributed recycling containers to approximately 15,000 households.
- Implemented a new landfill scalehouse software program that interfaces with the City's municipal billing system.

GLENDALE

City of Glendale
Budget Summary by Department

Field Operations

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Field Operations Admin.	$806,658	$795,427	$783,553	$794,854	0%
Right-of-Way Maintenance	$1,977,629	$2,210,012	$2,049,252	$2,021,195	-9%
Cemetery	$558,123	$453,219	$489,641	$231,679	-49%
Street Maintenance	$5,242,326	$4,998,790	$4,673,029	$4,440,845	-11%
Street Cleaning	$524,121	$686,807	$623,794	$489,046	-29%
Landfill	$2,864,198	$3,035,784	$3,035,784	$2,949,057	-3%
Manistee Ranch Maintenance	$78,627	$62,972	$53,137	$38,186	-39%
Graffiti Removal	$128,637	$130,570	$118,453	$120,004	-8%
Equipment Management	$3,419,707	$3,483,262	$3,779,187	$3,785,472	9%
Facilities Management	$3,992,334	$4,336,618	$4,009,896	$4,276,982	-1%
Custodial Services	$1,435,024	$1,429,484	$1,249,128	$1,248,192	-13%
Equipment Replacement	$1,528,203	$2,700,000	$1,183,541	$800,000	-70%
Fabrication/Welding	$138,765	$161,054	$154,657	$150,056	-7%
Fuel Services	$1,231,668	$1,459,806	$1,280,542	$1,260,388	-14%
Paint/Body Shop	$366,412	$300,454	$310,802	$268,257	-11%
Sanitation Roll-off	$838,854	$1,000,298	$1,011,198	$1,182,516	18%
Sanitation Administration	$375,673	$0	$0	$0	NA
Sanitation Frontload	$2,856,886	$3,575,753	$3,575,753	$3,798,951	6%
Curb Service	$5,098,400	$6,723,030	$6,746,759	$6,716,900	0%
Recycling	$924,800	$1,018,552	$1,032,230	$1,049,377	3%
Gas Management System	$49,584	$84,000	$84,000	$84,000	0%
MRF Operations	$2,496,672	$2,931,327	$2,931,327	$2,888,875	-1%
Woodwaste Operations	$752,050	$511,006	$511,006	$108,253	-79%
Sanitation Admin. Outside City	$4,000	$0	$0	$0	NA
Loose Trash Service	$1,031,548	$1,200,325	$1,422,221	$2,061,476	72%
Solid Waste Admin	$0	$667,569	$657,140	$894,112	34%
Total - Field Operations	**$38,720,899**	**$43,956,119**	**$41,766,030**	**$41,658,673**	**-5%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

City of Glendale
Budget Summary by Department

Field Operations

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$13,509,214	$14,961,266	$15,073,249	$14,893,063	0%
Supplies and Contracts	$14,470,840	$14,285,208	$13,906,059	$13,289,167	-7%
Internal Premiums	$1,078,090	$1,068,823	$890,902	$761,905	-29%
Internal Service Charges	$6,097,446	$9,198,183	$9,472,349	$9,946,194	8%
Operating Capital	$3,567,799	$4,442,639	$2,423,471	$2,768,344	-38%
Work Order Credits	($2,491)				
Total - Field Operations	**$38,720,899**	**$43,956,119**	**$41,766,030**	**$41,658,673**	**-5%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Field Operations Admin.	10	10	10	10	0%
Right-of-Way Maintenance	17	17	17	17	0%
Cemetery	4	4	4	2	-50%
Street Maintenance	40	40	40	40	0%
Street Cleaning	5	5	5	5	0%
Landfill	19	14	14	14	0%
Graffiti Removal	2	2	2	2	0%
Equipment Management	33	37	37	37	0%
Facilities Management	25	25	25	26	4%
Custodial Services	20	20	20	20	0%
Fabrication/Welding	3	2	2	2	0%
Paint/Body Shop	4	3	3	3	0%
Sanitation Roll-off	3	3	3	3	0%
Sanitation Administration	5	0	0	0	N/A
Sanitation Frontload	14	14	14	14	0%
Curb Service	43	37	37	37	0%
Recycling	5	5	5	5	0%
MRF Operations	16	12	12	11	-8%
Woodwaste Operations	3	4	4	0	-100%
Loose Trash Service	0	8	8	11	38%
Solid Waste Admin	0	7	7	7	0%
Total -Field Operations	**271**	**269**	**269**	**266**	**-1%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

Utilities

The Utilities Department operates as an enterprise fund and is responsible for producing and distributing water that meets all state and federal drinking water standards; overseeing the collection and treatment of the City's wastewater; implementing odor and roach infestation control measures; and monthly reading of water services.

2002-2003 Accomplishments

- Completed the design of the Western Area Water Reclamation Facility for expansion from treating 7 million gallons a day (mgd) to 10 mgd.
- Completed construction of a solids handling facility at the Cholla Water Treatment Plant.
- Recorded and processed over 57,600 water meters monthly, at a 99.9% accuracy rate.
- Completed Cholla Water Treatment Plant electrical upgrade, resulting in enhanced reliability.
- Continued the progressive meter replacement policy to minimize unaccounted water usage and ensure billing accuracy.
- Contributed to the citywide computer upgrade to streamline all city data communication and helped fund the Hansen tracking system for Building Safety Department.
- Continued to re-charge treated effluent to create groundwater credits for future use.
- Reorganized the Utilities Department to enhance operational effectiveness and improve cost efficiency.
- Received state and national recognition: the Pretreatment Division received the "2002 Clean Water Act Recognition Award"; Arrowhead facility was awarded the "2002 Engineering Excellence Grand Award" and one of the Cholla Water Treatment Plant employees received the "Arizona Instrumentation Technician of the Year Award".

Mission Statement

To provide safe and reliable water and wastewater service to its citizens; comply with all environmental and health standards; anticipate and respond to emergencies in a timely, appropriate manner; and accommodate growth and new demand within the city.

Interesting Facts...

- Total water production for 2002 was 17.9 billion gallons.
- Maximum daily delivery (24-hour period) of water was 72 million gallons, which occurred on July 3, 2002.
- Total "Class A+" reclaimed water recharged in 2002 was 2.1 billion gallons.
- Pyramid Peak Water Treatment Plant was re-rated from 26 million gallons per day to 39 million gallons per day.
- Utilities Department has partnered with the Police Department to provide office space at the Cholla Water Treatment Plant and the West Area Water Reclamation Facility. In turn, the police presence provides additional security at these facilities.

City of Glendale
Budget Summary by Department

Utilities

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Irrigation	$156,567	$178,347	$171,347	$171,501	-4%
Utilities Administration	$1,248,740	$6,745,510	$6,771,947	$5,997,940	-11%
Raw Water Usage	$2,205,180	$2,772,397	$2,942,154	$2,932,154	6%
Utilities Information Mgmt.	$343,211	$459,555	$299,454	$378,942	-18%
Public Service Representatives	$209,028	$228,927	$225,817	$218,318	-5%
Central System Control	$1,310,466	$1,188,653	$1,272,389	$1,278,356	8%
Pyramid Peak Plant	$1,138,981	$1,318,504	$1,335,780	$1,354,706	3%
Cholla Treatment Plant	$1,411,810	$1,609,145	$1,354,512	$1,638,598	2%
Major Maintenance	$135,953	$248,649	$405,245	$330,740	33%
Pretreatment Program	$436,674	$442,436	$422,036	$409,711	-7%
Central System Maintenance	$345,159	$384,230	$381,234	$343,198	-11%
Arrowhead Reclamation Plant	$1,486,627	$1,602,865	$1,488,890	$1,579,886	-1%
SROG (91st Av) Plant	$1,665,139	$2,150,314	$2,150,314	$2,259,127	5%
West Area Plant	$1,585,598	$2,446,354	$1,953,492	$2,375,490	-3%
Water Distribution	$1,534,315	$1,463,489	$1,472,834	$1,604,882	10%
Meter Maintenance	$945,132	$1,062,685	$1,065,837	$1,052,970	-1%
Transmission Line Maintenance	$893,663	$982,898	$981,711	$683,962	-30%
Wastewater Collection	$1,415,480	$1,748,270	$1,683,270	$1,527,842	-13%
Customer Service - Field	$854,070	$930,818	$931,558	$933,805	0%
Water Security Planning	$0	$0	$0	$90,000	NA
Grant Funds - Utilities Dept	$0	$0	$0	$910,000	NA
Total - Utilities	**$19,321,793**	**$27,964,046**	**$27,309,821**	**$28,072,128**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

City of Glendale
Budget Summary by Department

Utilities

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$6,948,856	$8,137,462	$8,165,849	$7,934,780	-2%
Supplies and Contracts	$10,389,922	$12,531,930	$12,022,634	$13,658,172	9%
Internal Premiums	$910,634	$968,181	$968,181	$1,015,331	5%
Internal Service Charges	$682,083	$5,917,283	$5,993,457	$5,177,845	-12%
Operating Capital	$390,298	$409,190	$159,700	$286,000	-30%
Total - Utilities	**$19,321,793**	**$27,964,046**	**$27,309,821**	**$28,072,128**	**0%**

STAFFING BY PROGRAM	FY 01-02 Authorized	FY 02-03 Authorized	FY 02-03 Estimate	FY 03-04 Budget	Percent Over Last Year
Irrigation	1	1	1	1	0%
Utilities Administration	7	7	7	7	0%
Utilities Information Mgmt.	4	4	4	3	-25%
Public Service Representatives	3	3	3	3	0%
Central System Control	10	10	10	10	0%
Pyramid Peak Plant	7	7	7	7	0%
Cholla Treatment Plant	7	7	7	6	-14%
Major Maintenance	1	1	1	1	0%
Pretreatment Program	5	5	5	5	0%
Central System Maintenance	5	5	5	6	20%
Arrowhead Reclamation Plant	9	10	10	9	-10%
West Area Plant	11	10	10	12	20%
Water Distribution	13	13	13	13	0%
Meter Maintenance	9	9	9	10	11%
Transmission Line Maintenance	12	12	12	12	0%
Wastewater Collection	13	13	13	12	-8%
Customer Service - Field	15	15	15	15	0%
Total -Utilities	**132**	**132**	**132**	**132**	**0%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

City of Glendale
Budget Summary by Department

Non-Departmental

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Non-Dept - Fund 01	$677,448	$1,429,414	$690,494	$655,644	-54%
Non-Dept - Fund 02	$0	$25,000	$25,000	$25,000	0%
Non-Dept - Fund 04	$0	$25,000	$25,000	$25,000	0%
Non-Dept - Fund 12	$0	$20,772	$20,772	$20,000	-4%
Non-Dept - Fund 16	$0	$50,000	$50,000	$100,000	100%
Non-Dept - Fund 50	$235,765	$200,000	$200,000	$200,000	0%
Non-Dept - Fund 55	$1,110	$420,070	$420,070	$420,000	0%
Non-Dept - Fund 15	$0	$25,000	$25,000	$25,000	0%
Outside Agencies	$311,701	$326,550	$315,300	$305,867	-6%
Development Agreements	$1,877,119	$2,129,700	$2,129,700	$3,527,043	66%
Manistee/Gateway Dev. Agree.	$0	$0	$0	$0	NA
Stadium - TSA Planning	$139,147	$0	$0	$0	NA
Lease Payments	$587,156	$592,155	$592,155	$1,128,429	91%
Economic Opportunities Fund	$875,000	$0	$0	$0	NA
Total - Non-Departmental	**$4,704,447**	**$5,243,661**	**$4,493,491**	**$6,431,983**	**23%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits	$55,371	$119,000	$123,500	$124,000	4%
Supplies and Contracts	$4,613,824	$5,116,475	$4,361,805	$6,298,761	23%
Internal Premiums	$35,252	$8,186	$8,186	$9,222	13%
Internal Service Charges					
Total - Non-Departmental	**$4,704,447**	**$5,243,661**	**$4,493,491**	**$6,431,983**	**23%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.

City of Glendale
Budget Summary by Department

Grants

BUDGET BY PROGRAM	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Mayor's Alliance	$30,600	$0	$0	$0	NA
Miscellaneous Grants	$0	$2,250,000	$0	$350,000	-84%
Prop 302 - Tourism	$0	$0	$0	$0	NA
Project Outreach 97-98	$0	$0	$0	$0	NA
Juvenile Delinquincy Prevent.	$0	$0	$0	$0	NA
US West Foundation	$0	$0	$0	$0	NA
Child Care & Development Grant	$0	$0	$0	$0	NA
Prop. 320 - FY 2003	$0	$0	$0	$0	NA
Summer Jobs 01/02	$0	$0	$0	$0	NA
Total - Grants	**$30,600**	**$2,250,000**		**$350,000**	**-84%**

BUDGET BY CATEGORIES OF EXPENDITURES	FY 01-02 Actual	FY 02-03 Budget*	FY 02-03 Estimate*	FY 03-04 Budget	Percent Over Last Year
Wages/Salaries/Benefits		$1,000,000		$150,000	-85%
Supplies and Contracts	$30,600	$1,000,000		$200,000	-80%
Operating Capital		$250,000			
Work Order Credits					
Total - Grants	**$30,600**	**$2,250,000**		**$350,000**	**-84%**

* Due to the change in how general staff and administration charges are accounted for, the internal service credits have been excluded from the FY 02-03 Budget and FY 02-03 Estimate to facilitate comparable year-over-year base budget comparisons.



CAPITAL IMPROVEMENT PLAN

INTRODUCTION

What are Capital Improvements?

Capital improvements make up the bricks and mortar, or infrastructure, that all cities must have in place in order to provide essential services to current residents and support new growth and development. Capital improvements consist of streets, fire and police stations, water treatment plants, parks, landscape beautification projects, and major equipment purchases. Capital improvement project costs can range from $50,000 for a one-time acquisition of a piece of large equipment to millions of dollars for the construction of a new library or fire station.

Rapidly growing municipalities, including Glendale, face a special set of complex problems. These cities need to build new streets, add amenities such as parks and libraries, and expand public safety services to accommodate new residents, while simultaneously maintaining, replacing and/or upgrading facilities in older parts of the city.

Glendale has kept pace with its rapid growth through many significant public improvements. Notable projects since 1994 include:

1994 Street Improvements - 67th Avenue
1994 Water Pressure Improvements
1995 Downtown Streetscape
1995 Fire Station 156
1995 Golf Course Land Acquisition
1995 Landfill Landscape Improvements
1996 Union Hills Bridge at 83rd Avenue
1997 Fire Station 157
1999 Foothills Branch Library
1999 Glendale Civic Center
2000 Fire Station Land Acquisition
2000 Arrowhead Wastewater Plant Expansion
2000 West Area Wastewater Treatment Plant
2001 Tourism Visitor Center
2002 Manistee Land Redevelopment

The following projects have been funded and are in various stages of implementation:

- Field Operations Complex
- Adult Center Relocation
- Western Area Public Safety Building
- West Area Water Reclamation Facility Expansion
- Park and Ride Lot – Loop 101 and Glendale Avenue
- NHL Coyotes Arena

To ensure that all Glendale residents share equally in high-quality city services and amenities, infrastructure expansion and improvement must continue as our population increases and city facilities age, without regard to external forces, such as economic conditions, that may severely limit our ability to pay for them.

Paying for Capital Improvements

In many respects, the city planning process for selecting, scheduling, and financing capital improvements—assessing many valid competing needs, determining priorities, evaluating costs and financing options (increasing revenues, reducing expenses or increasing debt) and establishing realistic completion timeframes—parallels the way an individual might plan for buying a new house or car. Initially, it must be decided if the purchase is a higher priority than other equally pressing needs. The analysis process involves many familiar questions.

- Do I need a new home or car or just "want" one?
- Can I wait another year or two?
- Are there other alternatives such as remodeling, using public transit or carpooling?
- What other things will I need to forego?
- What can I afford and how can I pay for it?
- Do I need outside financing and what will it cost?

If the purchase plan moves forward, a decision needs to be made about the down payment. A good planner might have started a "replacement fund" a few years ago in anticipation of the need. Other cash sources might include a savings account or a "rainy day" emergency fund. The city, just like most families, needs to find longer-term bank financing to cover certain costs for capital improvements. Repaying the loan might require cutting other expenses like eating at restaurants, or increasing income by taking a second part-time job. An unanticipated inheritance may speed up the timetable; a negative event, such as a flood, might delay the plan.

Similarly, most large capital improvements cannot be financed solely from a single year's city annual operating budget by simply increasing income or decreasing expenses.

Increasing Revenue by Raising Sales Tax Rates

City sales tax and state-shared sales tax revenue account for a large percentage of city revenues. These revenue sources are highly volatile and subject to wide fluctuations based on economic conditions. Furthermore, the amount of state-shared revenue a city receives is dependent upon state legislative actions.

Due to its unpredictability, sales tax revenue is considered a good source of funding for smaller, one-time capital purchases rather than major, long term or time-sensitive capital improvement projects. For example, many equipment purchases are paid for from the city's annual operating budget when the economy is healthy and revenues are above projected levels.

During difficult economic times, older equipment might be repaired rather than replaced so that the purchase can be postponed a year or two. However, building a new fire station or increasing police services in response to population growth cannot be postponed "until the economy improves" without threatening the welfare of the entire community.

Decreasing Expenses by Curtailing or Eliminating Services

The city creates a 10-year Capital Improvement Plan and updates it every year to look ahead and carefully plan its infrastructure and finances. However, if 'same-year-pay-as-you-go' financing from the city's annual operating budget was the only funding mechanism available to pay for capital projects, the city might free operating budget dollars for a needed capital project by reducing its same-year operating expenses. If the city had to fund the construction of a new Fire Station, it would take approximately $2 million of revenue generated in the same year, eliminating the entire budget for the traffic lights and signals program would have freed almost enough operating funds to cover the cost.

The short-term operating budget approach to financing large capital improvements depends heavily on General Fund balances and the state of the economy at the time a project needs to be implemented. It also places an unfair burden on existing residents to pay the entire cost for new facilities and services that will primarily benefit future residents. For these reasons no project will be financed using this approach this year or in the foreseeable future.

Long-Range Pay-As-You-Go Cash Financing

One of the most valuable aspects of integrating the city's forecasting results with the capital improvement planning process is the ability it gives us to accrue and pay cash for ambitious or unique capital projects by scheduling them at "just the right time" along the economic cycle curve. The most recent example of the successful synchronization of a major capital project with the far end of a prosperous economic cycle is the Glendale Civic Center.

The City Council began planning for the civic center when our forecast indicated that the city could expect healthy and continuous revenue growth for about five more years. Each year the city carefully controlled its expenditure levels, setting aside enough revenues to fund the civic center by the time our forecast predicted a slowdown in local economic growth. By paying cash for the facility and using grants and operating budget resources for other related elements, the city's operating budget was able to continue to support high service levels, while also saving the costs associated with the financing of debt.

Issuance of City Bonds

Issuing city bonds is a major source of funding for large capital improvements. However, Arizona state law and the city's internal financial policies limit Glendale's capacity to issue bonds and the amounts and purposes for which bond funds may be used.

Arizona law requires citizen approval for the sale of General Obligation (G.O.) and Revenue bonds. On November 2, 1999, the last election in which bond issues were included, the City Council placed a variety of proposed capital improvements recommended by the Citizen Bond Election Committee and the Management Team on the ballot. Of the $411.5 million in bond requests, voters approved all $411.5 million.

The Citizen Bond Election Committee reconvened for a series of meetings from August through October 2002, to discuss the city's Ten-Year Capital Improvement Plan, particularly as it relates to water and sewer projects and the voter-approved Transportation Plan. At a Council Workshop on November 5, 2002, Jim Podzius, Chairman of the Citizens Bond Election Committee, presented the Committee's recommendation that a bond election be held in May 2004, in which the Council would seek voter approval for $500 million in bonding authorization--$240 million in transportation bonds for the next 20 years and $237 million in water and sewer bonds to serve the city's needs over the next ten years. That would leave an additional $23 million that could be added if further water and sewer or transportation needs arise before the next election is held. The Mayor and Council will decide by December 2003 whether or not to hold the May 2004 bond election.

Transportation Sales Tax

On November 6, 2001, Glendale held a special election where voters passed a new half-cent sales tax to fund a new Transportation Plan that will improve service for all modes of transportation, including transit, street, bicycle, pedestrian and aviation. Of the 13,019 ballots cast for this proposition, 64% were in favor and 36% were in opposition. By their votes, Glendale residents indicated that having transportation choices and being connected to regional activities and employment centers were important to maintaining Glendale's high quality of life.

Everyone who shops in Glendale will pay this new half-cent sales tax, which became effective January 1, 2002. The revenues will be dedicated to funding the implementation of the Glendale Onboard (GO!) Transportation Plan. While the new sales tax will fund more than half of the plan, almost one-third will come from federal matching funds, state and/or regional sources and 10 percent from other sources, including transit user fees and city general funds. The city will also utilize its bonding authority as necessary to expedite the completion of some projects.

The new sales tax will have no termination date because it will be used for future transit operating costs that are ongoing. The long-range Transportation Plan, which will be revised annually, currently calls for all of the year-one capital improvement projects to be funded "pay-as-you-go." Therefore, the transportation capital budget will need to be balanced along with the operating budget and all available resources.

Guidelines and Policies Used in Developing the Capital Improvement Plan

City Council directives and the city's financial policies also affect the use and issuance of bonds for Capital Improvement Plan (CIP) projects. Glendale's CIP must comply with the following requirements and limitations without requiring an increase in the secondary property tax rate.

The Capital Plan must:

- Support City Council goals and objectives;
- Satisfactorily address all state and city legal and financial limitations;
- Maintain the city's favorable investment ratings and financial integrity;
- Ensure that all geographic areas of the city have comparable quality and types of services defined in the Public Facilities section of the General Plan.

Capital projects should:

- Prevent the deterioration of the city's existing infrastructure, and respond to and anticipate future growth in the city;
- Encourage and sustain Glendale's economic development;

- Be financed through growth in the tax base or development fees, when possible, if constructed in response to residential or commercial development;
- Be responsive to the needs of residents and businesses, within the constraints of reasonable taxes and fees;
- Take maximum advantage of improvements provided by other units of government where appropriate.

General Plan threshold requirements help determine which projects will be included in the Capital Plan and the timeframes in which the projects should be completed. For example, the Parks and Recreation Master Plan guidelines for neighborhood parks mandate one acre of parkland per 1,000 residents. When population growth causes an area to exceed this threshold, that neighborhood will rise on the Capital Plan's park development priority list. The City Center Master Plan, Parks Master Plan, Storm Water Master Plan, and Five-Year Enterprise Plans for Landfill and Sanitation also provide valuable guidance in the preparation of the Capital Plan.

Economic forecasts are a critical source of information and guidance throughout the capital planning process. They provide the contextual framework within which our City Council develops its annual and long-term goals and objectives. The forecasts assess external factors such as the economic environment, population growth and other variables that may affect the city's ability to finance needed services and capital projects.

Glendale's Capital Improvement Plan

Glendale's CIP or Capital Plan document is our ten-year roadmap for creating, maintaining and paying for Glendale's present and future infrastructure needs. The Plan is designed to ensure that capital improvements will be made when and where they are needed, and that the city will have the funds to pay for and maintain them regardless of changes in the external economic environment.

In conjunction with the annual budgeting process, the Management and Budget Office coordinates the citywide process of revising and updating the city's Capital Plan. Projects included in the CIP will form the basis for appropriations in the FY 2003-04 budget. Some projects will have a short-term effect on the city's operating budget. Others—such as the Multi-Generational Center-North—will affect the city's operating budget for many years.

Glendale's elected officials determine the broad parameters for adding new capital improvement projects to the CIP. City staff members from all departments participate in an extensive review of past project accomplishments and the identification of new projects for inclusion in the CIP. The City Council's commitment to the needs and desires of Glendale's citizens is an important factor considered during the capital planning process, along with ensuring that projects remain within legal limits and financial resources.

Once the projects are selected for inclusion in the Capital Plan, staff must decide which projects need to be implemented in each of the first five years. Determining how and when to schedule projects is a complicated process. It must take into account all of the variables that affect the city's ability to generate the funds to pay for these projects without jeopardizing its ability to provide routine, ongoing services and one-time or emergency services when needed.

The City Council will review all projects, consider citizen requests, and evaluate financial, management and planning staff recommendations before making the final decision about which projects should be included in the annual CIP. After the new Capital Plan is adopted by the City Council, the finance director will update the city's Debt Management Plan to ensure that the debt service costs for capital projects (i.e., bond principal and interest expenses) are adequately addressed in the annual operating budget.

Citizen Involvement in the Capital Improvement Planning Process

The CIP is an important financial, planning and public communication tool. It gives residents and businesses a clear and concrete view of the city's long-term direction for capital improvements and a better understanding of the city's ongoing needs for stable revenue sources to fund large or multi-year capital projects.

Input into the annual CIP updating process is obtained from citizens on 18 different city boards and commissions and from individual citizens through the public hearing and comment process. City residents have alerted staff about infrastructure development and renovation needs, essential quality-of-life enhancements and environmental and historic preservation issues that should be addressed in the Capital Plan. Citizens had additional opportunities to modify the projects included in the CIP when they participated in Glendale's November 1999 election, which included a new bond authorization request. Glendale voters approved 100 percent of the $411.5 million in bond requests.

We encourage and welcome your comments and suggestions for improving Glendale's annual CIP. Please share your thoughts, concerns and suggestions with the city staff in the Management and Budget Office.

Management and Budget Department
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FINANCING THE CAPITAL IMPROVEMENT PLAN (CIP)

The Ten-Year CIP list includes most of the projects the city will need to implement during the Capital Plan period. Potential funding sources are identified for each CIP project. For example, a street project might be funded through Highway User Revenue (HURF) bonds, General Obligation (G.O.) bonds, federal or state grants, local improvement districts (LIDs), development impact fees (DIFs), the new transportation sales tax or from the department's operating budget. In many cases, a large or multi-year project will be financed using a mix of these funding sources.

Financial constraints and limited staff resources make it impossible for the city to fund every project on its priority list without establishing an implementation timetable that staggers the projects over time and maximizes the use of available financing mechanisms. Legal limitations may also affect the city's ability to implement all of its projects in a given time period. For example, the need for street improvements may be just as great as the need for new parks. However, G.O. bonds are a major financing source for both of these project categories, and the state's constitutional limit on parks G.O. bond debt is three times greater than its limit for street bond debt. These limits affect the number of park and street projects that can be scheduled in the CIP.

Departments within the city coordinate their capital projects to reduce duplication of effort and eliminate unnecessary expenses. The city must also coordinate the timing of many of its capital projects with federal, state, and adjacent governments and outside entities. For example, Grand Avenue beautification projects must await Arizona Department of Transportation decisions regarding the reconfiguration of overpasses along Grand Avenue. Street improvements may need to be coordinated with one or more utility companies to minimize the amount of new street surface that needs to be cut to lay new utility lines.

The availability of unanticipated financing, such as federal or state grants, may cause the city to accelerate or delay a particular project. These grants sometimes permit the city to accelerate other projects. A project might be accelerated if a resident group formed a Local Improvement District, described later in this narrative, to help pay for needed neighborhood capital improvements.

Occasionally, a scheduled project may be delayed in order to take advantage of an unusual one-time opportunity. This situation occurred when city residents asked the City Council to preserve historic Manistee Ranch. Funds previously dedicated to complete other park projects were used to provide the required matching funds for over $400,000 in Heritage Fund land acquisition and historic preservation grants.

The financial projections used to develop the CIP are based on staff's best prediction of future bond sales, interest rates, and other relevant variables.

GENERAL OBLIGATION BONDS

Municipalities use General Obligation (G.O.) bonds to fund many capital improvement projects. These bonds are backed by "the full faith and credit" of the city, and are usually considered to be a relatively safe investment for bondholders. In Arizona, municipalities pay the principal and interest on G.O. bonds through a property tax levy, referred to as the "secondary" property tax.

Glendale uses secondary property tax revenue to repay its debts on G.O. bonds. Utility revenues are primarily used to pay for water/sewer bond debt. However, if adequate utility revenue is not available, the city can fall back on the secondary property tax.

Arizona's State Constitution limits the total outstanding principal on most G.O. bonds to six percent of the city's total assessed valuation. The six percent constitutional limitation does not apply in the bonding of parks or water/sewer projects, including storm sewers. In these categories, the total outstanding indebtedness cannot exceed 20 percent of assessed value at the time of a bond sale.

Fluctuations in the annual assessed valuation will have a direct impact on Glendale's ability to finance capital improvement projects through G.O. bond sales. The following graph shows the historic and projected assessed valuation rates for the city.

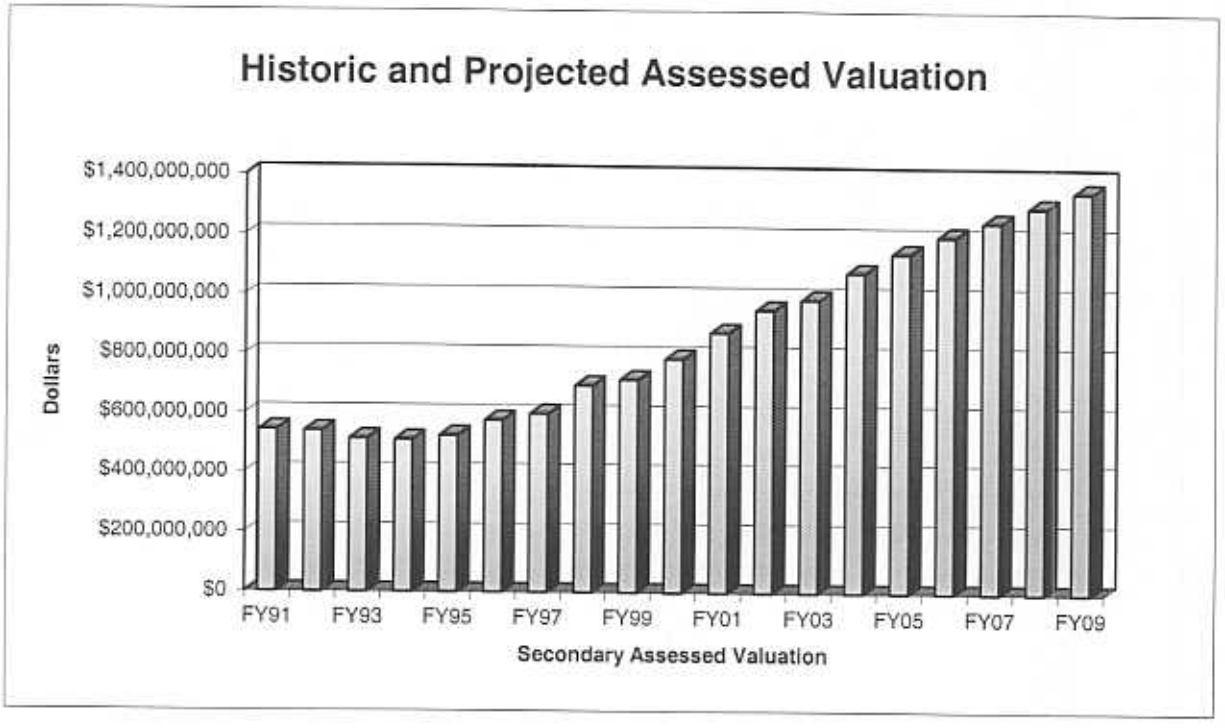


Table 2-1 shows the maximum dollar amounts (the bond capacity) available for the six percent and 20 percent limitation bond categories based on current outstanding bonds over the next five years. The "Total" column shows the amount of additional bonds that could be sold in the next five years without violating the state constitutional limits.

TABLE 2-1
Projected G.O. Debt Capacity Before New Bonds

Fiscal Year	6% Bonds	20% Bonds	Total
FY04	$24,470,993	$197,308,309	$221,779,302
FY05	$51,394,052	$213,503,508	$264,897,560
FY06	$49,453,505	$226,251,683	$275,705,188
FY07	$69,613,445	$237,073,151	$306,686,596
FY08	$75,673,783	$247,334,277	$323,008,060

The city's bond capacity will grow as assessed value grows, and as outstanding bonds are paid off. Table 2-2 shows how the tax rate necessary to support a $10 million bond sale would decrease between fiscal years 2004 and 2008 if we experience annual positive growth of about four to six percent in assessed valuation in the next few years.

TABLE 2-2
Property Tax Rate Per $10 Million of Sales

Year	Tax Rate, Each $10 Million Sold
FY 2003-04	$0.13 / $100
FY 2004-05	$0.12 / $100
FY 2005-06	$0.11 / $100
FY 2006-07	$0.11 / $100
FY 2007-08	$0.10 / $100

Capital Plan Implications

Bonds are typically paid back over 10 to 15 years by taxpayers or ratepayers as the improvement is used. Therefore, the use of municipal bonds partially fulfills the Council's objective of having future users pay their fair share of the cost of improvements from which they will benefit.

Table 2-3 summarizes the projected effect on six and 20 percent bond capacities as CIP projects are implemented. These projections assume a $1.38 secondary property tax rate in FY 2003-04 to a $1.43 secondary property tax rate in FY 2007-08.

The city sold approximately $66 million in G.O. bonds in FY 2002-03. G.O. bond sales are planned throughout the CIP between FY 2003-04 and FY 2006-07.

TABLE 2-3
Capital Plan Effect on Bond Capacity

Year	New Bond Sale		Remaining Capacity		Tax Rate
	6%	20%	6%	20%	
FY04	$4,500,000	$10,020,000	$8,665,993	$124,333,019	$1.38
FY05	$13,480,000	$13,210,000	$2,471,137	$132,464,947	$1.40
FY06	$0	$4,700,000	$9,851,996	$146,420,048	$1.41
FY07	$1,200,000	$700,000	$16,354,636	$163,450,656	$1.42
FY08	$0	$0	$22,414,974	$180,977,503	$1.43

Bond sale proceeds must be used for the purposes specified in the bond authorization election. Remaining bond funds in one bond category may not be used to fund projects in another bond category, and different bond categories are subject to different state limitations.

Table 2-4 shows the projected remaining voter authorization for G.O. bonds by bond authorization category. Beginning in FY 2005-06, the remaining authorization in the streets and parking category will also reflect the sale of HURF Bonds, utilizing such authorization from the November 1999 bond election.

TABLE 2-4
Projected Remaining G.O. Bond Voter Authorization

Fiscal Year	FY04	FY05	FY06	FY07	FY08
Public Safety	$61,363,000	$59,013,000	$59,013,000	$57,813,000	$57,813,000
Water & Sewer	$0	$0	$0	$0	$0
Library	$17,096,000	$12,746,000	$12,746,000	$12,746,000	$12,746,000
Streets/Parking	$7,651,000	$4,551,000	$2,590,420	$51,000	$2,051,000
Cultural/Historical	$18,215,000	$18,215,000	$18,215,000	$18,215,000	$18,215,000
Transit	$6,750,000	$6,750,000	$6,750,000	$6,750,000	$6,750,000
Econ. Development	$21,324,154	$21,324,154	$21,324,154	$21,324,154	$21,324,154
Govt. Facilities	$39,600,000	$35,920,000	$35,920,000	$35,920,000	$35,920,000
Open Space/Trails	$50,525,000	$50,525,000	$50,525,000	$50,525,000	$50,525,000
Parks	$18,513,846	$8,953,846	$7,953,846	$7,253,846	$7,253,846
Flood Control	$24,215,000	$20,565,000	$16,865,000	$16,865,000	$16,865,000

REVENUE BONDS

The City of Glendale currently uses three types of Revenue Bonds (Street Revenue Bonds, Water/Sewer Bonds and Landfill Bonds) to fund street, water/sewer and landfill CIP projects. The principal and interest on these bonds will be paid from future revenue sources. Although revenue bonds may incur slightly higher interest costs than G.O. bonds, one of the major advantages of this financing mechanism is that revenue bonds do not affect the city's G.O. bond capacity.

STREET REVENUE BONDS

The State of Arizona shares a portion of the revenues it collects from highway users (e.g., fuel taxes) with cities. This revenue can be used to pay for principal and interest on Street Revenue bonds. By state law, when a city sells this type of bond, the maximum projected annual total debt service payment cannot exceed one-half of the previous year's revenue allocation.

Table 2-5 indicates that by FY 2007-08, the city would be paying about $4,129,106 for additional debt service on those bonds that could otherwise be used for street operating costs.

TABLE 2-5
Capital Plan Projections: Street Revenue Bonds

Fiscal Year	New Bonds Sold	Debt Service Ratio	Remaining Voter Authorization	Cumulative Additional Debt Service
FY04	$6,390,580	0.39	$15,039,420	$868,275
FY05	$6,000,000	0.25	$9,039,420	$1,683,483
FY06	$11,000,000	0.25	$0	$3,178,030
FY07	$4,500,000	0.34	$0	$3,789,436
FY08	$2,500,000	0.38	$0	$4,129,106

Table 2-5 summarizes the impact of Capital Plan projects on street revenue bond capacity, and the cumulative effect of additional bond debt service costs on the Street Operating Fund.

Remaining voter authorization for street revenue bonds, as of June 30, 2003, was $21,430,000. Given Glendale's legal bond capacity, this amount should be sufficient to cover the cost of street capital projects in FY 2003-04, and the majority of the needs ($6,390,580 of the $9,039,420) for FY 2004-05. As Table 2-5 indicates, all remaining HURF specific voter authorization will be utilized by FY 2005-06, therefore, the $11.0 million bond sale scheduled for FY 2005-06 will utilize the voter authorization from the streets and parking G.O. category.

Capital Plan Implications

Because of the volatility of highway user revenues, the City Council directed staff to cap the street bond debt service to total highway user revenue ratio slightly below the state limit of .50. The city's target for CIP purposes is to remain at or near a .43 debt service to revenue ratio. This target ratio provides a comfortable cushion in the event of lower-than-projected street revenues. Any remaining street revenue is used for street operating expenses.

WATER/SEWER REVENUE BONDS

In addition to water/sewer G.O. bonds, the city is permitted to sell bonds that pledge water/sewer utility revenues as payment for bond debt service. Water/sewer revenue bond sales are limited by Ordinance 1323 New Series (adopted in 1984) and Ordinance 1784 New Series (adopted in 1993). This city bond covenant stated that net utility revenue (i.e., revenues less operating costs) will be at least 1.2 times the maximum debt service due in any succeeding fiscal year. This is considered to be the bond debt service "coverage ratio."

Table 2-6 displays projected Water/Sewer Fund coverage ratios based on existing and projected levels of revenue bond debt. The city strives to maintain a slightly more conservative combined coverage ratio of about 1.4 times the annual debt service on revenue bonds. This coverage ratio ensures the city will be able to sell its bonds at a reasonable rate.

TABLE 2-6
Water/Sewer Planned Revenue Bonds & Coverage Ratios

Year	Bond Sales	Coverage Ratio		
		Water Fund	Sewer Fund	Total Ratio
FY 04	$80,000,000	2.23	1.17	1.70
FY 05	$46,250,000	1.66	1.02	1.40
FY 06	$54,700,000	1.43	0.95	1.28
FY 07	$16,600,000	1.38	0.99	1.25
FY 08	$28,400,000	1.34	0.95	1.22

Water and sewer CIP projects will be funded from operating revenues or revenue bond sales over the next few years. FY 2003-04 also includes loan proceeds from the Water Infrastructure Financing Authority (WIFA) in the amount of $2,405,669. This loan is subject to the same voter authorization and debt coverage ratio as all other revenue bonds. Bonds scheduled in the current year total $80 million. Based on the proposed capital plan for water/sewer, a bond election will be necessary in FY 2003-04 to ensure the appropriate amount of bonding capacity.

LANDFILL REVENUE BONDS

Landfill Revenue Bonds fund environmental improvements required by federal and state law and other improvements relating to constructing, extending, improving and repairing the Glendale Municipal Landfill. Users of the Glendale Municipal Landfill include both outside haulers and the city sanitation department.

Landfill CIP projects will be funded from operating revenues over the next few years. The voter authorization for Landfill Revenue Bonds as of June 30, 2003, was $15,540,000 million.

LOCAL IMPROVEMENT DISTRICT BONDS

Local improvement districts (LIDs) are legally designated geographic areas in which a majority of the affected property owners agree to pay for one or more capital improvements through a supplemental assessment. This financing approach ties the repayment of debt to those property owners who most directly benefit from the improvements financed. The city's most recent LID was formed in 1993, to finance the construction of improvements on Bell Road from 67th Avenue to 83rd Avenue and the Arrowhead Mall area.

There are several financial and practical constraints that can limit the formation of such districts. While LID bonds are not subject to specific debt limits, LID debt appears in the city's financial statements as an obligation of the city, and can affect the city's bond ratings. In addition, it may be difficult to obtain the consent of the number of property owners needed to create an LID. Moreover, residential property owners and business property owners in the same area may have different concerns, priorities and financial assets. Finally, an LID is usually not a viable option in lower-income areas.

For Capital Plan purposes, it is assumed that any new LIDs will either be fully funded by private property owners or the city's financial participation will be limited to a small "general city contribution" for the share of improvements that benefits property owners outside the district. The formation of an LID can affect the CIP positively by accelerating the completion of a capital improvement already in the CIP or negatively by delaying other scheduled projects in order to finance the city's LID contribution.

MUNICIPAL PROPERTY CORPORATION BONDS

A city may form a Municipal Property Corporation (MPC) to finance a large capital project. An MPC is a non-profit organization over which the city exercises significant oversight authority, including the appointment of its governing board. This mechanism allows the city to finance a needed capital improvement and then purchase the improvement from the corporation over a period of years.

In order for the MPC to market MPC bonds, a city will typically pledge excise taxes (e.g., city sales tax, franchise fees, and certain state-shared taxes). It also pledges that, before entering into a purchase agreement with the MPC, actual annual excise tax collections will be at least three times the maximum annual debt service payment for all MPC bonds. The city has formed and entered into agreements with MPCs to sell MPC bonds to fund several construction projects, including the Glendale Municipal Office Complex and the NHL Coyotes Arena.

GRANTS

The majority of Glendale's grants for capital projects come from the federal or state government. There are two major types of grants. Open, competitive grant programs usually offer a great deal of latitude in developing a proposal and grants are awarded through a competitive review process. Federal Community-Oriented Policing Services (COPS) grants for police officers and Heritage Fund grants for parks are examples of competitive grants.

Entitlement or categorical grants are allocated to qualified governmental entities based on a formula basis (e.g., by population, income levels, etc.). Entitlement funds must be used for a specific grantor-defined purpose. Community Development Block Grants (CDBG) are considered entitlement grants and typically must benefit low-moderate income residents.

It is important to note that most federal and state grant programs, with the exception of some public housing programs, require the applicant to contribute to the cost of the project. The required contribution, referred to as local "match," can vary from five to 75 percent.

Federal Transportation Administration grants for transit improvements and Federal Aviation Administration Grants for airport projects are examples of capital improvement grants with local matching requirements that will come from the city's operating budget.

Many federal and state grant programs specifically prohibit the applicant from using other government grants as match, and require that the match be cash rather than donated services. Therefore, matching funds usually come from General Fund department operating budgets, G.O. Bonds or Development Impact Fees (DIFs).

There is always a possibility that some of the grant funded projects will be delayed or not be completed if government grants fail to materialize. CIP projects adversely affected by changes in the availability of grants may be postponed until the needed grant funds are acquired or funded using alternative means. The new Transportation Plan includes a large grant-funding component, however, many of the proposed grants are not anticipated until after 2007.

OPERATING BUDGET

Many capital improvements and purchases of large pieces of equipment are included in the operating budget on a pay-as-you-go basis. The city's FY 2003-04 operating budget also provides for the maintenance of capital assets and expenses associated with the growth and depreciation of city facilities and equipment.

A Vehicle Replacement Fund for most city vehicles, including police cars, and a Technology Replacement Fund for computers, optical scanning equipment, and other technologies, are included in the operating budget. Typically, each department pays annually into each fund based on the amount of equipment in its inventory and the expected life span and value of the equipment.

Specialized vehicles, such as street sweepers, and recurring maintenance costs, such as street asphalt overlay and pool re-plastering, are also funded from the operating budget. Some capital improvements are paid for on a cash basis in order to avoid the interest costs incurred in other financing mechanisms. A good example of this is water and sewer capital improvements that are funded from development fee revenues in the Utility Fund budget.

DEVELOPMENT IMPACT FEES

The city's financial policy states that, "Where possible, projects that are constructed in response to growth in the community should be financed through growth in the tax base or through development fees." The City Council's implementation of Development Impact Fees (DIFs) helps achieve this objective.

Developers pay Development Impact Fees when they construct new residential and commercial developments. These fees cover the increased cost to the city of providing new infrastructure in the following categories: parks, libraries, streets, police, fire, and water/sewer. Parks and water/sewer fees have existed for a number of years. Fees for streets, library and public safety were implemented in 1997. In 2000, fees were implemented for solid waste (sanitation and landfill), transportation and general government. The public safety fees were also separated into police facilities and fire/emergency medical services categories.

Based on planning and zoning information, the city can reasonably estimate the amount of impact fee revenue that will be generated when a defined geographical area is fully developed. The city can "borrow" against these future DIF revenues to construct capital improvements before an area is completely developed. For example, the area in which the new western branch library will be located is not fully developed. Using future DIF revenues, the city can build a library to serve existing residents. As the area grows, the cost of the facility will be shared by all of the developers in that area.

Parks DIF have a citywide component for parks, recreation facilities and open space and trails, as well as a neighborhood park component. The neighborhood parks portion of the fee may only be used for neighborhood park improvements in the geographic area in which the development took place. For purposes of tracking and spending this revenue in accordance with this requirement, the city was divided into three park zones.

The chart on the following page projects Parks, Transportation, Library, Police, Fire and EMS, Solid Waste and General Government DIF revenues and expenses during the next five to ten years.

DIF Funds Budget Projections
(All Dollars in Thousands)

FUND 80: Parks - Citywide	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2009-13
Beginning Balance	$759	$1,101	$1,586	$2,426	$3,308	$4,233
Estimated Development Fees	429	486	724	724	724	3,621
Estimated Interest	43	76	116	158	202	163
Bond Sales	0	0	0	0	0	0
Project Expenses	100	76	0	0	0	4,591
Carryover Expenses	30	0	0	0	0	0
Ending Balance	$1,101	$1,586	$2,426	$3,308	$4,233	$3,426
FUND 81: Rec Facitilies - Citywide	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$412	$642	$951	$1,411	$1,895	$2,402
Estimated Development Fees	233	264	393	393	393	1,964
Estimated Interest	26	45	67	90	114	218
Bond Sales	0	0	0	0	0	0
Project Expenses	0	0	0	0	0	0
Carryover Expenses	28	0	0	0	0	0
Ending Balance	$642	$951	$1,411	$1,895	$2,402	$4,585
FUND 86: Open Space/Trails	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$141	$229	$336	$494	$660	$834
Estimated Development Fees	80	90	135	135	135	673
Estimated Interest	9	16	24	31	40	75
Bond Sales	0	0	0	0	0	0
Project Expenses	0	0	0	0	0	0
Carryover Expenses	0	0	0	0	0	0
Ending Balance	$229	$336	$494	$660	$834	$1,582
FUND 87: N'hood Parks - Zone 1	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$631	$99	$1	$1	$0	$276
Estimated Development Fees	156	176	263	263	263	1,313
Estimated Interest/Transfers	4	131	0	0	13	79
Bond Sales	0	0	0	0	0	0
Project Expenses	692	405	263	263	0	0
Carryover Expenses	0	0	0	0	0	0
Ending Balance	$99	$1	$1	$0	$276	$1,669
FUND 88: N'hood Parks - Zone 2	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$1,252	$319	$215	$219	$281	$502
Estimated Development Fees	117	132	197	197	197	986
Estimated Interest	35	10	10	13	24	37
Bond Sales	0	0	0	0	0	0
Project Expenses	498	247	204	148	0	750
Carryover Expenses	586	0	0	0	0	0
Ending Balance	$319	$215	$219	$281	$502	$776
FUND 93: N'hood Parks - Zone 3	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$1,026	$157	$140	$165	$191	$240
Estimated Development Fees	72	82	122	122	122	609
Estimated Interest	15	7	8	9	11	42
Bond Sales	0	0	0	0	0	0
Project Expenses	734	105	105	105	84	0
Carryover Expenses	222	0	0	0	0	0
Ending Balance	$157	$140	$165	$191	$240	$892

DIF Funds Budget Projections
(All Dollars in Thousands)

FUND 94: Transportation	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2009-13
Beginning Balance	$1,877	$1,002	$1,850	$3,414	$4,647	$6,413
Estimated Development Fees	2,548	2,548	2,709	2,374	2,374	11,495
Estimated Interest	81	88	163	221	305	748
Bond Sales	0	0	0	0	0	0
Project Expenses	2,400	1,788	1,307	1,362	913	2,940
Carryover Expenses	1,103	0	0	0	0	0
Transfer to G.O. Debt	0	0	0	0	0	0
Ending Balance	$1,002	$1,850	$3,414	$4,647	$6,413	$15,717
FUND 44 & 85: Library	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$4,454	$4,101	$8,302	$350	$358	$338
Estimated Development Fees	511	580	864	864	864	4,318
Estimated Interest	192	396	45	45	44	134
Bond Sales	0	4,350	0	0	0	0
Project Expenses	159	1,125	8,269	309	338	1,974
Carryover Expenses	897	0	0	0	0	0
Transfer to G.O. Debt	0	0	591	591	591	2,474
Ending Balance	$4,101	$8,302	$350	$358	$338	$342
FUND 53: Fire Facilities	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$1,538	$645	$89	$45	$89	$350
Estimated Development Fees	697	697	762	748	748	3,617
Estimated Interest	45	4	2	4	42	198
Bond Sales	0	650	0	1,200	0	0
Project Expenses	1,100	1,908	808	1,908	0	0
Carryover Expenses	257	0	0	0	0	0
Transfer to G.O. Debt	278	0	0	0	530	2,649
Ending Balance	$645	$89	$45	$89	$350	$1,516
FUND 74: Police Facilities	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$2,429	$3,045	$3,725	$4,519	$5,324	$6,169
Estimated Development Fees	854	854	931	903	903	4,365
Estimated Interest	131	195	233	271	311	527
Bond Sales	0	0	0	0	0	0
Project Expenses	0	0	0	0	0	0
Carryover Expenses	0	0	0	0	0	0
Transfer to G.O. Debt	369	369	369	369	369	1,845
Ending Balance	$3,045	$3,725	$4,519	$5,324	$6,169	$9,216
FUND 97: General Government	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$2,869	$136	$166	$266	$367	$474
Estimated Development Fees	1,697	1,697	1,842	1,760	1,760	8,512
Estimated Interest	38	29	100	101	106	449
Bond Sales	0	0	0	0	0	0
Project Expenses	3,606	1,252	0	0	0	0
Carryover Expenses	42	0	0	0	0	0
Transfer to G.O. Debt	820	445	1,842	1,760	1,760	8,281
Ending Balance	$136	$166	$266	$367	$474	$1,154

Total Bonds (G.O.)	$0	$5,000	$0	$1,200	$0	$0

OTHER FINANCING ALTERNATIVES

The City of Glendale's ongoing struggle to balance the service and infrastructure needs of its current residents with those of its future residents is not unique. Every city that experiences prolonged periods of explosive growth is looking for ways to more equitably distribute the cost of capital improvements based on usage levels and derived benefit.

Forming New Utilities

Some cities are forming new utilities, similar to water/sewer utilities, to finance and maintain infrastructure improvements such as streetlights and storm sewers; and to generate new revenue sources to fund capital projects. Utility rates for these services might be set according to the expected level of facility usage. For example, monthly storm sewer billing rates could be set according to the amount of runoff typically generated by different types and sizes of property. One advantage of usage-based utility rates is that some of the cost burden is redistributed from the lower-end user (i.e., the residential sector) to the higher-end user (i.e., the commercial sector). For example, a shopping center generates more runoff per acre than a residential dwelling, and would pay a proportionately higher storm water utility bill.

Creating Community Facilities Districts

Community facilities districts (CFDs), enabled by the Arizona legislature, can provide another mechanism for targeting the funding of capital improvements to the specific area or population that benefits from the improvement. The CFD is conceptually similar to local improvement districts, but a CFD is given much broader authority in the type of tax or fee implemented and the use of the revenue than an LID. As an example, a CFD can levy a tax or fee for the ongoing maintenance of a capital improvement.

IMPACT OF THE CIP ON THE OPERATING BUDGET

Glendale's operating budget is directly affected by the CIP. Almost every new capital improvement entails ongoing expenses for routine operation, repairs and maintenance. As they age, city facilities and equipment that were once considered state-of-the-art will require rehabilitation, renovation or upgrading for new uses, safety and structural improvements. Older facilities usually involve higher maintenance and repair costs as well. Capital Plan pay-as-you-go projects, grant-matching funds, and payments for street bonds and lease/purchase agreement expenses also come directly from the operating budget.

The costs of future operations and maintenance for new CIP projects are estimated by each department based on past experience and anticipated increases in the costs of materials, labor, and other project components. For instance, in FY 2003-04 the cost was approximately:

- To maintain one acre of park property: $1,512 for contract maintenance (1 acre of turf), $900 to irrigate that acre using potable water and $340 for supplies and other expenses;
- $.17/square foot annually to maintain (including water and electricity) most street medians and right of way landscaping; and
- $10,000 to build a standard bus shelter and about $150 annually to maintain it.

CIP projects involving land acquisitions in anticipation of future needs (land banking) increase costs in the operating budget. These parcels involve annual maintenance and other expenses until the land is needed for new parks, libraries, water treatment facilities, etc. However, it would cost the city much more to buy needed land after an area has been fully developed.

Many improvements make a positive contribution to the fiscal well-being of the city. Capital projects—such as downtown revitalization and the infrastructure expansion needed to support new development—help promote the economic development and growth that generates additional operating revenues. These new revenue sources provide the funding needed to maintain, improve and expand the city's infrastructure.

The table on the following page summarizes the projected cumulative impact of the CIP on the city's operating funds over the next five years. The Transportation category includes Transit, Streets and Parking, and HURF Funds.

OPERATING IMPACT OF CIP PROJECTS BY FUNDING SOURCE

IN THOUSANDS ($)

Impacted Operating Budget	2003-04	2004-05	2005-06	2006-07	2007-08
DIF – Parks & Rec Projects	$35	$434	$447	$460	$473
DIF – Public Safety Projects	$344	$354	$1,300	$1,288	$2,213
DIF – Library Projects	$0	$0	$58	$2,125	$2,148
DIF – General Gov't Projects	$18	$19	$19	$20	$20
DIF – Transportation Projects	$10	$11	$20	$21	$21
Parks Bond Fund Projects	$612	$739	$2,722	$2,931	$2,995
Open Space/Trails Projects	$0	$211	$214	$217	$220
Government Facility & Other Projects	$15	$28	$29	$29	$30
Street Construction Projects	$23	$104	$106	$110	$113
Transportation Fund Projects	$270	$315	$316	$365	$401
Water & Sewer Fund Projects	$1,705	$2,078	$4,812	$5,579	$5,858
TOTAL Operating Impact	$3,032	$4,293	$10,045	$13,145	$14,498

Construction Funds Budget Projections
(All Dollars in Thousands)

FUND 07: Cultural/Historic G.O	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2009-13
Beginning Balance	$0	$0	$0	$0	$0	$0
Bond Sales	0	0	0	0	0	18,206
Interest/Transfers In	0	0	0	0	0	0
Project Expenses	0	0	0	0	0	18,206
Carryover Projects	0	0	0	0	0	0
Ending Balance	$0	$0	$0	$0	$0	$0
FUND 30: Gov't Facility Bonds	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$5,982	$726	$2,405	$487	$511	$537
Bond Sales	4,000	3,680	0	0	0	49,178
Interest/Transfers In	239	36	120	24	26	27
Project Expenses	4,076	2,038	2,038	0	0	49,741
Carryover Projects	5,419	0	0	0	0	0
Ending Balance	$726	$2,405	$487	$511	$537	$0
FUND 31: Streets/Parking Bonds 1999 VA	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$5,333	$1,035	$1,118	$157	$8	$8
Bond Sales	500	3,100	0	0	0	27,284
Interest/Transfers/Grants	213	92	56	8	0	0
Project Expenses	1,783	3,109	1,017	158	0	27,292
Carryover Projects	3,229	0	0	0	0	0
Ending Balance	$1,035	$1,118	$157	$8	$8	$0
FUND 32: Economic Development Bond	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$143	$149	$156	$164	$172	$181
Bond Sales	0	0	0	0	0	47,811
Interest/Transfers In	6	7	8	8	9	9
Project Expenses	0	0	0	0	0	48,000
Carryover Projects	0	0	0	0	0	0
Ending Balance	$149	$156	$164	$172	$181	$0
FUND 35: Open Space/Trails	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$2,015	$226	$237	$249	$261	$274
Bond Sales	0	0	0	0	0	54,078
Interest/Transfers In	81	11	12	12	13	14
Project Expenses	101	0	0	0	0	54,366
Carryover Projects	1,769	0	0	0	0	0
Ending Balance	$226	$237	$249	$261	$274	$0
FUND 36: Park Bonds	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$16,847	$1,401	$1,010	$736	$499	$523
Bond Sales	6,720	9,560	1,000	700	0	92,743
Interest/Transfers In	674	70	50	37	25	26
Project Expenses	6,767	10,022	1,324	975	0	93,292
Carryover Projects	16,073	0	0	0	0	0
Ending Balance	$1,401	$1,010	$736	$499	$523	$0

Construction Funds Budget Projections
(All Dollars in Thousands)

FUND 60: Police/Fire Bonds	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2009-13
Beginning Balance and Interest	$10,339	$4,247	$2,589	$1,360	$1,428	$1,499
Bond Sales	0	1,700	0	0	0	68,696
Interest/Transfers In	414	212	129	68	71	75
Project Expenses	1,500	3,570	1,359	0	0	70,270
Carryover Projects	5,005	0	0	0	0	0
Ending Balance	$4,247	$2,589	$1,360	$1,428	$1,499	$0
FUND 61: Highway User Revenue Bond	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$1,227	$1,817	$162	$212	$38	$41
Bond Sales	6,391	6,000	11,000	4,500	2,500	14,377
Interest/Transfers In	49	91	8	11	2	2
Project Expenses	2,195	7,746	10,958	4,684	2,499	14,419
Carryover Projects	3,654	0	0	0	0	0
Ending Balance	$1,817	$162	$212	$38	$41	$0
FUND 62: Streets/Traffic Bonds	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$660	$0	$0	$0	$0	$0
Bond Sales	0	0	0	0	0	0
Interest/Transfers In	0	0	0	0	0	0
Project Expenses	0	0	0	0	0	0
Carryover Projects	660	0	0	0	0	0
Ending Balance	$0	$0	$0	$0	$0	$0
FUND 64: Library Bonds	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$517	$21	$22	$23	$24	$25
Bond Sales	0	0	0	0	0	9,522
Interest/Transfers In	21	1	1	1	1	1
Project Expenses	0	0	0	0	0	9,548
Carryover Projects	517	0	0	0	0	0
Ending Balance	$21	$22	$23	$24	$25	$0
FUND 65: Flood Control Bonds	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$1,708	$1,385	$2,328	$81	$85	$89
Bond Sales	3,300	3,650	3,700	0	0	33,436
Interest/Other Financing	68	69	475	1,100	3,111	4
Project Expenses	2,622	2,777	6,422	1,096	3,107	33,528
Carryover Projects	1,069	0	0	0	0	0
Ending Balance	$1,385	$2,328	$81	$85	$89	$0
FUND 91: Arena Fund	**FY 2003-04**	**FY 2004-05**	**FY 2005-06**	**FY 2006-07**	**FY 2007-08**	**FY 2009-13**
Beginning Balance	$74,307	$0	$0	$0	$0	$0
Bond Sales	0	0	0	0	0	0
Interest/Transfers In	0	0	0	0	0	0
Project Expenses	0	0	0	0	0	0
Carryover Projects	74,307	0	0	0	0	0
Ending Balance	$0	$0	$0	$0	$0	$0

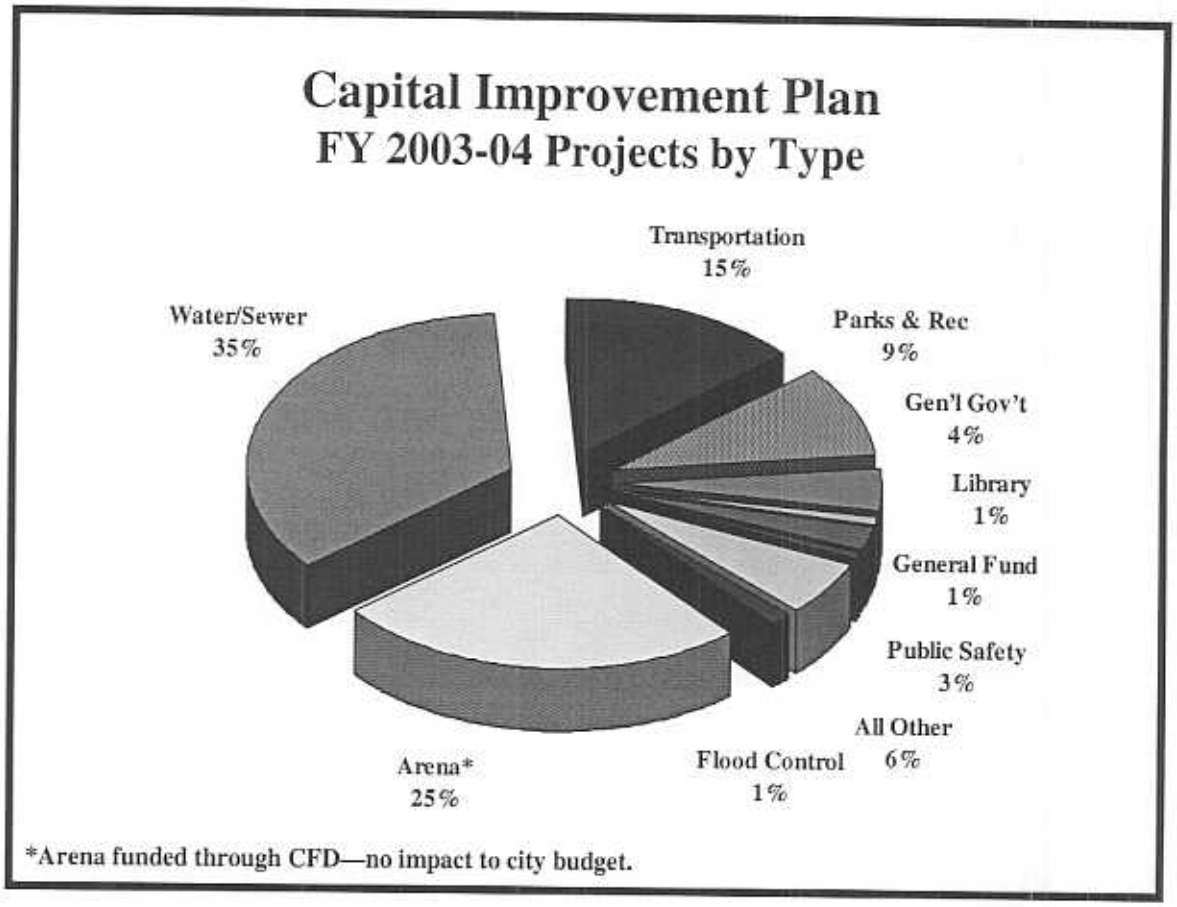
General Obligation Sales**	$14,520	$21,690	$4,700	$700	$0	$400,952
Revenue Bond Sales***	$6,391	$6,000	$11,000	$4,500	$2,500	$14,377

**Does not include General Obligation Bonds supported by Development Impact Fee revenue.

***Revenue Bond Sales include MPC Bonds, HURF and Arena.

SUMMARY BY TYPE OF PROJECT

Glendale's Capital Improvement Plan contains a wide range of projects that make up a well-rounded long-range program for municipal improvements.



One of the most useful ways to view the Capital Improvement Plan and understand its components is to group projects into similar types or categories. Since city revenue sources are often limited to specific categories (e.g., streets, water/sewer utility) and bonds are authorized by major categories (e.g., public safety, parks), this approach is also helpful when evaluating bonding issues. The graph above shows FY 2003-04 CIP projects by major category type.

The following section includes a summary of all capital projects by fund. A narrative description of the major CIP categories precedes the project detail sheets for each project. Each detail sheet contains a project identification number and name, a short project description, the anticipated funding source, projected costs for each of the first five years (including carryover funding from the previous years CIP if applicable), a five-year aggregate estimate for the second five years and the operating impact, if any. For example, if a grant match is required from the city's operating budget, the match amount will appear in the Operating Impact line. Projects that include carryover estimates are footnoted on the project detail sheets. Carryover funding is included in the FY 2003-04 project costs column.

2004-13 Capital Improvement Plan
Summary of ALL Capital Projects by Fund

Fund #	Fund Name	FY 03-04*	FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 09-13
34	Airport Capital	$9,289,111	$249,891	$0	$0	$0	$0
47	Other Grants	$4,154,005	$0	$428,895	$0	$0	$0
07	Cultural/Historic	$0	$0	$0	$0	$0	$18,205,958
32	Economic Development	$0	$0	$0	$0	$0	$48,000,000
65	Flood Control Bonds	$3,690,642	$2,776,729	$6,422,449	$1,096,275	$3,106,600	$33,528,478
30	Government Facility	$9,494,698	$2,038,000	$2,038,000	$0	$0	$49,741,000
97	DIF - General Government	$3,647,850	$1,251,578	$0	$0	$0	$0
64	Library Bonds	$517,032	$0	$0	$0	$0	$9,547,950
44	DIF - Library Books	$250,049	$218,013	$278,396	$309,398	$337,869	$1,974,061
85	DIF - Libraries	$806,600	$906,607	$7,990,893	$0	$0	$0
35	Open Space/Trails	$1,869,542	$0	$0	$0	$0	$54,365,590
36	Park Bond Fund	$22,839,649	$10,021,511	$1,323,679	$974,635	$0	$93,292,090
80	DIF - Citywide Parks	$130,343	$76,387	$0	$0	$0	$4,591,098
81	DIF - Citywide Rec Fac	$28,000	$0	$0	$0	$0	$0
87	DIF - Park Dev Zone 1	$691,513	$404,878	$263,145	$263,250	$0	$0
88	DIF - Park Dev Zone 2	$1,083,930	$246,640	$204,440	$148,226	$0	$750,144
93	DIF - Park Dev Zone 3	$955,944	$104,981	$104,981	$104,981	$83,985	$0
60	Public Safety	$6,505,426	$3,570,000	$1,359,000	$0	$0	$70,269,949
53	DIF - Fire Protect Fac	$1,357,000	$1,908,000	$808,000	$1,908,000	$0	$0
25	Transportation Fund	$27,793,648	$37,185,556	$31,120,137	$26,898,770	$2,969,149	$163,465,993
61	HURF Bonds	$5,849,771	$7,746,389	$10,958,001	$4,684,174	$2,499,469	$14,418,990
31	Street Construction	$5,011,364	$3,108,924	$1,016,581	$157,500	$0	$27,292,174
62	Streets/Parking	$659,847	$0	$0	$0	$0	$0
94	DIF - Transportation	$3,503,304	$1,787,797	$1,307,206	$1,361,819	$913,286	$2,939,857
12	Street Fund	$533,983	$268,750	$120,750	$34,450	$34,450	$281,000
55	Landfill	$0	$291,000	$620,610	$0	$963,434	$49,756,314
57	Sanitation Fund	$842,701	$653,980	$729,527	$1,193,602	$1,319,856	$5,240,000
50	Water & Sewer Fund	$31,127,196	$6,569,967	$3,499,810	$0	$0	$3,990,400
83	Water	$52,430,225	$29,088,740	$12,533,847	$3,947,451	$7,177,275	$15,426,202
84	Sewer	$19,045,160	$5,584,368	$4,310,951	$3,216,079	$1,734,400	$24,947,378
19	Housing	$350,000	$350,000	$350,000	$350,000	$350,000	$1,750,000
06	Civic Center	$36,969	$150,000	$100,000	$100,000	$100,000	$3,000,000
01	General Fund	$2,182,414	$1,550,000	$1,400,000	$1,400,000	$0	$8,117,400
70	Arts Commission	$2,245,744	$966,005	$718,934	$373,883	$201,715	$5,052,483
72	Court Fund	$400,000	$0	$0	$0	$0	$0
91	Arena Fund	$74,306,544	$0	$0	$0	$0	$0
Grand Total		**$293,630,204**	**$119,074,691**	**$90,008,232**	**$48,522,493**	**$21,791,488**	**$709,944,509**

* FY03-04 includes carryover

AIRPORT

During the next decade, Glendale Airport will continue to grow in response to the business and recreational needs of Glendale and West Valley residents. Like most municipal airports, Glendale's airport relies heavily on federal and state grants to accomplish capital improvements and will now also be funded with the voter-approved, half-cent sales transportation tax.

A project to construct an eastside taxiway and aircraft parking apron to develop the east side and to accommodate the aircraft associated with stadium and arena events is slated in FY 2003-04 for $6,425,800.

A pavement preservation project, in the amount of $249,891, is scheduled for FY 2004-05.

Ninety-five percent of the cost of these improvements will be grant-funded (90% federal, and 5% state). The city's match of five percent will come from its operating budget.

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Airport Capital (34)

	Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
	*Pavement Preservation	$0	$249,891	$0	$0	$0	$0
8024	**Runway Lengthening Improveme	$2,860,400	$0	$0	$0	$0	$0
8025	**Eastside Taxiway and Aircraft Par	$6,425,800	$0	$0	$0	$0	$0
8571	**Airport Environmental Assessme	$2,911	$0	$0	$0	$0	$0
	Total Airport Capital Projects:	$9,289,111	$249,891	$0	$0	$0	$0

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Airport Capital (34)

Project Number:

Project Name: *Pavement Preservation

Funding Source: Grants/City Match

Project Description:

Crack seal, slurry apron and runway. ADOT Grant for $209,017 in Fiscal Year 2004-05.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$249,891	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8024

Project Name: **Runway Lengthening Improvements

Funding Source: Grants/City Match

Project Description:

This project will extend and widen the runway, extend the taxiway, overlay the runway and taxiway, install taxiway and jet blast signs. Grants account for 95% of this project, 5% will be local match. This grant is in place. We may start construction by the end of this fiscal year.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$2,860,400	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8025

Project Name: **Eastside Taxiway and Aircraft Parking Apron

Funding Source: Grants/City Match

Project Description:

Construct an eastside taxiway and aircraft parking apron. This is needed to develop the eastside and to accommodate the aircraft associated with stadium and arena events. Funding for construction will be provided by FAA 90%, State 5% and Local 5%.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$144,800	$6,281,000	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

***Project numbers not assigned yet**

****Project includes carryover funding**

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Airport Capital (34)

Project Number: 8571

Project Name: **Airport Environmental Assessment

Funding Source: Grants/City Match

Project Description:

An environmental assessment will be required prior to the start of the proposed Runway/Taxiway Extension. Grants will account for 90% of the funding for this project, 10% will be local match.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$2,911	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

OTHER GRANTS

The majority of Glendale's grants for capital projects come from the federal or state government. The grants in this category are open, competitive grant programs and are awarded through a competitive review process.

In FY 2003-04 a project that will eliminate unsightly utility poles, installation of street night safety lighting, realigning and widening an existing path to accommodate landscaping, seating walls and niches in Catlin Court in slated for $506,800.

Carryover funding is included in FY 2003-04 for a Signal Computerization project that will provide for the installation of hardware and software to complete a computerized signal system throughout Glendale. This grant-funded project will include real-time camera traffic monitoring.

Continuing in FY 2003-04 and in FY 2005-06, funding for widening the existing bridge to provide safer pedestrian and bicycle access across the bridge over Skunk Creek between 67th and 75th Avenues has been identified.

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Other Grants (47)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8049 Bike & Ped/Skunk Creek @ Bell Ro	$47,205	$0	$428,895	$0	$0	$0
8059 Grant Match Funds - Capital	$2,000,000	$0	$0	$0	$0	$0
9584 **Catlin Court Alley Beautification	$506,800	$0	$0	$0	$0	$0
9610 **Signal Computerization - CMAQ	$1,600,000	$0	$0	$0	$0	$0
Total Other Grants Projects:	$4,154,005	$0	$428,895	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Other Grants (47)

Project Number: 8049

Project Name: Bike & Ped/Skunk Creek @ Bell Road (bet. 67th & 75th)

Funding Source: Grants

Project Description:

Widen existing bridge to provide pedestrian and bicycle access across bridge over Skunk Creek.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$47,205	$0	$428,895	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8059

Project Name: Grant Match Funds - Capital

Funding Source: Grants

Project Description:

This amount represents a contingency appropriation amount for unanticipated grant opportunities that may arise during the fiscal year.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$2,000,000	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9584

Project Name: **Catlin Court Alley Beautification

Funding Source: Grants

Project Description:

This project includes underground utilities eliminating unsightly utility poles, installation of street night safety lighting, realigning and widening the existing path to accommodate landscaping, seating walls and niches, public art alcoves, alley entry/exit features and shared use etiquette and signage.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$237,800	$269,000	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Other Grants (47)

Project Number: 9610

Project Name: **Signal Computerization - CMAQ Grants

Funding Source: Grants

Project Description:

This project provides for the installation of hardware and software to complete the computerized signal system throughout Glendale. The system will also include real time traffic monitoring with cameras.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$1,600,000	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

CULTURAL/HISTORIC

This category will help fund the construction of a performing arts center for community theater groups, small venue concerts, films and other performances in the second five years.

Also slated for the second five years, is a project to establish a capital fund for the acquisition and restoration of historic properties to act as a catalyst for historic preservation in the city.

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Cultural/Historic (07)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8870 Cultural Arts Facility	$0	$0	$0	$0	$0	$13,215,019
8871 Acquisition/Restoration of Historic	$0	$0	$0	$0	$0	$4,990,939
Total Cultural/Historic Projects:	**$0**	**$0**	**$0**	**$0**	**$0**	**$18,205,958**

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Cultural/Historic (07)

Project Number: 8870

Project Name: Cultural Arts Facility

Funding Source: General Obligation Bonds

Project Description:

Construction of a performing arts center for theater, dance, and music performance. Approximately 80,000 sq. ft.
1,500 seat main stage, 400 seat little theater, 300 seat recital hall, 4-acres for building/parking (parking-620 cars)

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$13,215,019

Operating Impact:

	$0	$0	$0	$0	$0	$1,565,960

Project Number: 8871

Project Name: Acquisition/Restoration of Historic Properties

Funding Source: General Obligation Bonds

Project Description:

Establish a capital fund for the acquisition and restoration of historic properties.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$4,990,939

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet
**Project includes carryover funding

ECONOMIC DEVELOPMENT

This general obligation bond category will enable the city to promote new private sector job creation through development and redevelopment programs in Glendale.

In future years, funding has been identified for the purchase of land in the downtown area, which can be used for city facilities or to provide incentives to different types of businesses to locate in the downtown area; and for land acquisition and infrastructure development for economic development of the western area.

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Economic Development (32)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
9600 Downtown Land Acquisition	$0	$0	$0	$0	$0	$15,000,000
9606 Redevelopment Land Acquisition	$0	$0	$0	$0	$0	$29,000,000
9607 Business Park Infrastructure	$0	$0	$0	$0	$0	$4,000,000
Total Economic Development Projects:	**$0**	**$0**	**$0**	**$0**	**$0**	**$48,000,000**

***Project numbers not assigned yet**

****Project includes carryover funding**

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Economic Development (32)

Project Number: 9600

Project Name: Downtown Land Acquisition

Funding Source: General Obligation Bonds

Project Description:

Purchase of land in the downtown area which can be used for city facilities or to provide incentives to different types of businesses and establishments to locate in the downtown area.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$15,000,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9606

Project Name: Redevelopment Land Acquisition

Funding Source: General Obligation Bonds

Project Description:

Acquisition of land to promote quality development and redevelopment in the city.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$29,000,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9607

Project Name: Business Park Infrastructure

Funding Source: General Obligation Bonds

Project Description:

Land acquisition and infrastructure development for economic development of the western area.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$4,000,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

***Project numbers not assigned yet**

****Project includes carryover funding**

FLOOD CONTROL

Flood Control Bonds will finance most of the CIP flood control projects. Ongoing projects in FY 2003-04 include funds for the maintenance and repair of collector drains and for the maintenance and repairs of anticipated drainage problems.

Funding has also been slated for construction of several storm drains along Bethany Home – 83rd to 51st Avenues, on 67th Avenue to Peoria Avenue, and on 59th Avenue from Brown Street to Olive Avenue. A Arizona Pollution Discharge Elimination System Permit required by the EPA and ADEQ after new regulations are adopted, is earmarked for FY 2003-04 through FY 2007-08.

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Flood Control Bonds (65)

	Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
	*Bethany Home - 67th to 58th (Stor	$0	$0	$0	$0	$0	$4,558,048
	*Bethany Home - 75th to 67th (Stor	$0	$0	$0	$0	$0	$5,241,500
	*Bethany Home - 75th to 83rd (Stor	$0	$208,793	$2,389,513	$668,025	$0	$0
8012	Bethany Home - Outfall Channel	$2,417,250	$2,300,000	$2,300,000	$0	$0	$6,952,000
8013	Bethany Home - 58th to 51st (Storm	$0	$0	$0	$0	$0	$3,391,050
8014	67th Avenue - Peoria to ACDC (Sto	$0	$0	$0	$203,700	$3,003,850	$187,701
9111	59th Avenue - Brown to Olive (Stor	$0	$52,150	$999,900	$0	$0	$0
9127	**Local Drainage Problems	$247,745	$105,570	$105,570	$105,570	$0	$733,900
9302	**Collector Drains	$816,029	$0	$517,250	$0	$0	$3,103,500
9306	**AZDES Requirements	$209,618	$110,216	$110,216	$118,980	$102,750	$1,161,075
9307	Greenway Drain 53rd to 67th Aven	$0	$0	$0	$0	$0	$3,214,979
9308	Northern Drain 45th to 63rd Avenu	$0	$0	$0	$0	$0	$4,984,725
	Total Flood Control Bonds Projects:	$3,690,642	$2,776,729	$6,422,449	$1,096,275	$3,106,600	$33,528,478

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Flood Control Bonds (65)

Project Number:

Project Name: *Bethany Home - 67th to 58th (Storm Drain)

Funding Source: General Obligation Bonds

Project Description:

Construct a storm drain in Bethany Home Road from 67th to 58th Avenue. Construction costs to be shared with FCD ($2,225,000).

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$4,558,048

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number:

Project Name: *Bethany Home - 75th to 67th (Storm Drain)

Funding Source: General Obligation Bonds

Project Description:

Construct a storm drain in Bethany Home Road from 75th Avenue to 67th Avenue. Construction costs to be shared with FCD ($2,620,000).

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$5,241,500

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number:

Project Name: *Bethany Home - 75th to 83rd (Storm Drain)

Funding Source: General Obligation Bonds

Project Description:

Construct a storm drain in Bethany Home Road from the Outfall Channel at Grand Canal to 75th Ave. Additional funds were added to include storm drain to the east in Bethany Home Road, as well as to the west to drain 83rd Ave to the north. Construction costs to be shared with FCD ($1,634,000).

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$208,793	$2,389,513	$668,025	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

***Project numbers not assigned yet**

****Project includes carryover funding**

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Flood Control Bonds (65)

Project Number: 8012

Project Name: Bethany Home - Outfall Channel

Funding Source: General Obligation Bonds

Project Description:

Design and construct drainage channel improvements in the Bethany Home Road Alignment - 99th to 83rd Avenues and adjacent to the Grand Canal from 83rd to 67th Avenue. During this program year the funds were shifted to match Flood Control District schedules.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$2,417,250	$2,300,000	$2,300,000	$0	$0	$6,952,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8013

Project Name: Bethany Home - 58th to 51st (Storm Drain)

Funding Source: General Obligation Bonds

Project Description:

Construct a storm drain in Bethany Home - 58th to 51st including mainline pipe, catch basins, and appurtanances.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$3,391,050

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8014

Project Name: 67th Avenue - Peoria to ACDC (Storm Drain)

Funding Source: General Obligation Bonds

Project Description:

Construct a storm drain in 67th Avenue - Peoria to ACDC. Construction costs of the storm drain to be shared by FCD ($1,500,000). Construction to be done concurrent with paving project (61-8813).

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$203,700	$3,003,850	$187,701

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Flood Control Bonds (65)

Project Number: 9111

Project Name: 59th Avenue - Brown to Olive (Storm Drain)

Funding Source: General Obligation Bonds

Project Description:

Construct a storm drain in 59th Avenue from Olive to Brown. Construction to be concurrent with street project (61-9554) and a Federal Aid (CMAQ) project.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$52,150	$999,900	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9127

Project Name: **Local Drainage Problems

Funding Source: General Obligation Bonds

Project Description:

Construct storm drain improvements to mitigate drainage or flooding problems.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$89,388	$158,357	$105,570	$105,570	$105,570	$0	$733,900

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9302

Project Name: **Collector Drains

Funding Source: General Obligation Bonds

Project Description:

Construct storm drain improvements in collector streets or to mitigate drainage and flooding problems.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$816,029	$0	$0	$517,250	$0	$0	$3,103,500

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Flood Control Bonds (65)

Project Number: 9306

Project Name: **AZDES Requirements

Funding Source: General Obligation Bonds

Project Description:

Conform to the requirements of the Arizona Dept. of Environmental Quality (ADEQ) permit requirements. An IGA between the City and FCD requires reimbursement for monitoring and reports ($25,000 per year).

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$163,218	$46,400	$110,216	$110,216	$118,980	$102,750	$1,161,075

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9307

Project Name: Greenway Drain 53rd to 67th Avenue

Funding Source: General Obligation Bonds

Project Description:

Construct a storm drain in Greenway Road from 67th to 53rd Avenues

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$3,214,979

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9308

Project Name: Northern Drain 45th to 63rd Avenue

Funding Source: General Obligation Bonds

Project Description:

Construct a storm drain in Northern Avenue from the basin at 63rd Avenue to approximately 45th Avenue

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$4,984,725

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

GOVERNMENT FACILITIES

Government Facilities bonds will continue to fund the construction of the first phase of a new Field Operations Complex, which includes construction of an equipment management facility, new warehouse, tenant improvements to current space on site, and off-street improvements to Orangewood Avenue in FY 2003-04 through FY 2005-06. An additional $39,741,000 will be needed in later years to complete the construction of the Field Operations Complex.

In future years, funding of $10,000,000 has been earmarked for the purchase of an existing office building or construction of a new facility to supplement current office space for city operations.

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Government Facility (30)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8563 **Field Operations Center	$9,494,698	$2,038,000	$2,038,000	$0	$0	$39,741,000
8566 City Office Building	$0	$0	$0	$0	$0	$10,000,000
Total Government Facility Projects:	$9,494,698	$2,038,000	$2,038,000	$0	$0	$49,741,000

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Government Facility (30)

Project Number: 8563

Project Name: **Field Operations Center

Funding Source: General Obligation Bonds

Project Description:

Project includes construction of a new equipment management shop, new warehouse, tenant improvements to current space on site, and off-street improvements to Orangewood Avenue

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$5,418,698	$4,076,000	$2,038,000	$2,038,000	$0	$0	$39,741,000

Operating Impact:

$15,000	$22,500	$23,175	$23,870	$24,586	$134,448

Project Number: 8566

Project Name: City Office Building

Funding Source: General Obligation Bonds

Project Description:

Purchase of an existing office building or construction of a new facility to supplement current office space for city operations.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$10,000,000

Operating Impact:

$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

GENERAL GOVERNMENT

General Government DIF will fund the reconfiguration of the basement area to accommodate the growth of the Human Resources Department and a new space study for the City's Municipal offices in FY 2003-04.

$2,800,000 in FY 2003-04 and $1,200,000 in FY 2004-05 has been earmarked for the purchase of land in order to construct a new 89,400 square foot city court building. The Municipal Court requires an additional courtroom and other miscellaneous facilities to accommodate their needs over the next few years until a new Municipal Court Facility can be built. This expansion will require the relocation of the prosecutor's office in FY 2003-04.

Three of the City's fueling facilities do not have canopies to prevent storm water from coming into contact with the fueling area; therefore, $103,037 in FY 2003-04 and $51,578 in FY 2004-05 has been slated for this purpose.

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: DIF - General Government (97)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8019 Fuel Island Canopies, Elimination o	$103,037	$51,578	$0	$0	$0	$0
8020 Human Resources Remodel and Spa	$682,500	$0	$0	$0	$0	$0
9422 Land for City Court Building	$2,800,000	$1,200,000	$0	$0	$0	$0
9629 **Prosecuter Office	$62,313	$0	$0	$0	$0	$0
Total DIF - General Government Projects	**$3,647,850**	**$1,251,578**	**$0**	**$0**	**$0**	**$0**

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: DIF - General Government (97)

Project Number: 8019

Project Name: Fuel Island Canopies, Elimination of One Fueling Facility

Funding Source: Development Impact Fees

Project Description:

Construct canopies over three of the City's Fueling facilities (Foothills Public Safety, Firestation 153 at 59th and Thunderbird, and Firestation 154 at 44th Avenue and Peoria) to prevent stormwater from coming into contact with the fueling area.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$103,037	$51,578	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8020

Project Name: Human Resources Remodel and Space Study

Funding Source: Development Impact Fees

Project Description:

This project includes the reconfiguration of the basement area to accommodate the growth of the Human Resources Department, and a new Space Study for the City's Municipal Offices.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$682,500	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9422

Project Name: Land for City Court Building

Funding Source: Development Impact Fees

Project Description:

Land purchase is needed in order to construct a new 89,400 square foot city court building.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$2,800,000	$1,200,000	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

***Project numbers not assigned yet**

****Project includes carryover funding**

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: DIF - General Government (97)

Project Number: 9629

Project Name: **Prosecuter Office

Funding Source: Development Impact Fees

Project Description:

The Municipal Court's requires an additional court room and other miscellaneous facilities to accommodate their needs over the next few years, until a new Municipal Court Facility can be built. The expansion requires relocation of the prosecutor's office

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$42,313	$20,000	$0	$0	$0	$0	$0

Operating Impact:

$18,000	$18,540	$19,096	$19,669	$20,259	$110,785

*Project numbers not assigned yet

**Project includes carryover funding

LIBRARY

Glendale citizens are among the highest library service users in the Valley. The continuing demand for high-quality, accessible, neighborhood-based library services is addressed in the CIP.

Over the next ten years, Development Impact Fees (DIFs) will be used to purchase new library books for branch libraries in order to keep pace with projected population growth as residential development continues. Approximately $1,393,725 has been allocated between FY 2003-04 and FY 2007-08 for this purpose.

The General Plan mandates construction of a branch library when the population in a planned service area reaches 35,000 residents. Therefore, the continuation of resources is earmarked for the design, construction, and purchase of books for a new branch library to serve the western quadrant of the city. In FY 2003-04 through FY 2005-06, DIF funding will be used to construct the West Branch Library.

Library bonds will be used to fund the renovation and expansion of other library buildings from FY 2009 through 2013. Funds will also be set aside for a new city center library.

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Library Bonds (64)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
*New Velma Teague Library	$0	$0	$0	$0	$0	$9,547,950
8555 **Foothills Branch Library	$517,032	$0	$0	$0	$0	$0
Total Library Bonds Projects:	$517,032	$0	$0	$0	$0	$9,547,950

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Library Bonds (64)

Project Number:

Project Name: *New Velma Teague Library

Funding Source: General Obligation Bonds

Project Description:

Design, construction and purchase of library materials to move Velma Teague Branch Library to serve the central portion of the city.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$9,547,950

Operating Impact:

	$0	$0	$0	$0	$0	$1,151,613

Project Number: 8555

Project Name: **Foothills Branch Library

Funding Source: General Obligation Bonds

Project Description:

Purchase computer system equipment and other library materials.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$517,032	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: DIF - Library Books (44)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8961 **Library Books/Population Growth	$250,049	$218,013	$278,396	$309,398	$337,869	$1,974,061
Total DIF - Library Books Projects:	$250,049	$218,013	$278,396	$309,398	$337,869	$1,974,061

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: DIF - Library Books (44)

Project Number: 8961

Project Name: **Library Books/Population Growth

Funding Source: Development Impact Fees

Project Description:

Funds to continue the phased in approach of increasing the number of library books to keep up with the growth of the City.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$90,562	$159,487	$218,013	$278,396	$309,398	$337,869	$1,974,061

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: DIF - Libraries (85)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8960 **West Branch Library	$806,600	$906,607	$7,990,893	$0	$0	$0
Total DIF - Libraries Projects:	$806,600	$906,607	$7,990,893	$0	$0	$0

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: DIF - Libraries (85)

Project Number: 8960

Project Name: **West Branch Library

Funding Source: Development Impact Fees

Project Description:

Design, construction and purchase of library materials for a branch to serve the western portion of the city.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$806,600	$0	$906,607	$7,990,893	$0	$0	$0

Operating Impact:

$0	$0	$58,146	$2,124,562	$2,148,298	$11,981,901

*Project numbers not assigned yet

**Project includes carryover funding

OPEN SPACE AND TRAILS

This category will enable the city to acquire land for the preservation of open space and to construct multi-use trails and linear parks.

FY 2003-04 includes $497,179 for Phase II of Thunderbird Paseo improvements, which includes additional turf. Funding for the development of the Grand Canal Linear Park from Loop 101 to 83rd Avenue with multi-use trails, parks and picnic areas is also scheduled for FY 2003-04.

A downtown greenbelt project in the amount of $149,892 is also scheduled for FY 2003-04. It will incorporate open space and boulevards in the city center. Future proposals include a city-wide trail system that will link parks and existing trails, as well as linear park feature linking the Beet Factory to the Civic Center.

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Open Space/Trails (35)

	Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
	*New River Trails (previously 8962	$0	$0	$0	$0	$0	$1,995,188
8521	**Thunderbird Paseo Improvements	$497,179	$0	$0	$0	$0	$1,611,435
8523	**Skunk Creek Linear Park Develo	$72,385	$0	$0	$0	$0	$0
8524	**Grand Canal Linear/Regional Dev	$1,150,086	$0	$0	$0	$0	$5,064,442
9605	City-Wide Open Space/Trails Syste	$0	$0	$0	$0	$0	$19,177,977
9609	**Downtown Greenbelt	$149,892	$0	$0	$0	$0	$24,372,105
New	*Missouri Avenue Open Space	$0	$0	$0	$0	$0	$2,144,443
	Total Open Space/Trails Projects:	$1,869,542	$0	$0	$0	$0	$54,365,590

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Open Space/Trails (35)

Project Number:

Project Name: *New River Trails (previously 8962)

Funding Source: General Obligation Bonds

Project Costs:

Project Description:

Equestrian and multi-purpose trail for a 2 mile portion between Northern and Bethany Home Road and Bell Road to Pinnacle Peak to connect to the Grand Canal Linear Trail System.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$1,995,188
Operating Impact:						
	$0	$0	$0	$0	$0	$249,700

Project Number: 8521

Project Name: **Thunderbird Paseo Improvements

Funding Source: General Obligation Bonds

Project Costs:

Project Description:

Phase II Thunderbird Paseo Improvements for additional soccer field and additional turf.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$497,179	$0	$0	$0	$0	$0	$1,611,435
Operating Impact:						
	$0	$0	$0	$0	$0	$457,705

Project Number: 8523

Project Name: **Skunk Creek Linear Park Development

Funding Source: General Obligation Bonds

Project Costs:

Project Description:

Construction of multi-use and equestrian trails system, which will connect anchor parks along the creek. The project includes 3-1/2 miles of trails, landscaping and rest stations.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$72,385	$0	$0	$0	$0	$0	$0
Operating Impact:						
	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Open Space/Trails (35)

Project Number: 8524

Project Name: **Grand Canal Linear/Regional Development

Funding Source: General Obligation Bonds

Project Description:

Development of the Grand Canal Linear Park from 75th Avenue and Camelback to New River.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$1,049,303	$100,783	$0	$0	$0	$0	$5,064,442

Operating Impact:

$0	$210,725	$214,047	$217,468	$220,993	$1,161,636

Project Number: 9605

Project Name: City-Wide Open Space/Trails System

Funding Source: General Obligation Bonds

Project Description:

Land acquisition and construction of a trail system linking parks and existing trails throughout the entire city plus development of a city-wide open space and trails master plan that will include the downtown green belt.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$19,177,977

Operating Impact:

$0	$0	$0	$0	$0	$500,000

Project Number: 9609

Project Name: **Downtown Greenbelt

Funding Source: General Obligation Bonds

Project Description:

Open space and boulevards in city center. Funding will support projects recommended in City Center Plan.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$149,892	$0	$0	$0	$0	$0	$24,372,105

Operating Impact:

$0	$0	$0	$0	$0	$1,700,000

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Open Space/Trails (35)

Project Number: New

Project Name: *Missouri Avenue Open Space

Funding Source: General Obligation Bonds

Project Description:

Acquisition of land for future park development, acquisition of right of way and construction of 1/2 street improvements.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$2,144,443

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

PARKS

Park projects are traditionally funded by a combination of Park G.O. Bonds and Development Impact Fees (DIF). Park land acquisitions, renovations and enhancements to existing facilities will continue to be a major CIP priority during the next ten years.

Projects slated for FY 2003-04 include a community park featuring BMX dirt tracks, bicycle safety city and skate court; the renovation of Rose Lane Pool to an aquatic center; improvements to Murphy Park to enhance city image and increase special events capacity; and enhancements to Thunderbird Park.

Projects scheduled for FY 2004-05, include the re-plastering of GCC Community pool and the construction of an aquatic center to accommodate new area growth in the west.

Beginning in FY 2003-04, DIF will finance the development of a 10-acre joint city/school park site with Pendergast Unified School District; as well as finance enhancements and renovations to neighborhood and community parks, defined as follows:

DIF Parks – Citywide (CW): Funds are eligible for use citywide.

DIF Parks – Zone 1: Funds are restricted to areas west of 75th Avenue, south of Greenway Road.

DIF Parks – Zone 2: Funds are restricted to areas east of 75th Avenue and south of Greenway Road.

DIF Parks – Zone 3: Funds are restricted to area north of Greenway Road.

The following detail sheets provide specific information about all of the recreational projects included in the CIP.

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Park Bond Fund (36)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8026 **Park Re-Development	$817,046	$557,433	$0	$974,635	$0	$16,273,261
8027 **Glendale Community Center Exp	$260,603	$0	$0	$0	$0	$0
8028 71st & Orangewood Soccer Comple	$0	$0	$0	$0	$0	$3,659,167
8030 Rose Lane Rec. Center Developmen	$0	$0	$0	$0	$0	$11,992,650
8048 **Foothills Recreation & Aquatics	$11,896,012	$2,000,000	$0	$0	$0	$203,700
8057 **Adult Center Relocation	$2,898,281	$0	$0	$0	$0	$0
8503 63rd & Northern Park Development	$533,233	$226,600	$0	$0	$0	$1,990,038
8504 Rose Lane Pool Construction	$565,828	$2,650,279	$0	$0	$0	$305,465
8505 **Murphy Park Improvements	$670,187	$0	$0	$0	$0	$529,000
8510 Manistee Ranch Development	$0	$0	$0	$0	$0	$159,500
8517 **Park Enhancements	$358,550	$0	$0	$0	$0	$3,595,688
8518 **Land Acquisition	$1,366,645	$250,000	$0	$0	$0	$0
8519 Facility Renovations	$308,012	$121,152	$0	$0	$0	$5,253,799
8525 Bonsall Park Improvements	$0	$0	$0	$0	$0	$250,000
8528 O'Neil Center Expansion	$0	$0	$0	$0	$0	$4,012,293
8530 Thunderbird Park Improvements	$200,000	$162,508	$0	$0	$0	$2,002,641
8531 GCC Community Pool Restoration	$0	$139,880	$0	$0	$0	$159,786
8532 Cardinal Pool Restoration	$139,880	$0	$0	$0	$0	$159,786
8544 Apollo Pool Restoration	$0	$0	$0	$0	$0	$159,500
8545 **O'Neil Pool Restoration	$15,000	$0	$0	$0	$0	$152,794
8550 **Sahuaro Ranch Park Improvemen	$6,001	$0	$0	$0	$0	$3,103,500
8923 Indoor Multi-Sport/Aquatics Center	$0	$0	$0	$0	$0	$11,992,650
8924 Outdoor Multi-Sport Complex	$0	$0	$0	$0	$0	$4,990,939
8928 Park Development - 79th /Orangew	$0	$0	$0	$0	$0	$750,144
8931 **Park Development - 63rd/Maryla	$149,943	$0	$0	$0	$0	$0
8935 **Barnyard Additions	$170,427	$0	$0	$0	$0	$996,191
8941 **Soccer Lights	$341,871	$0	$0	$0	$0	$0
8942 West Area Pool	$0	$1,735,901	$1,323,679	$0	$0	$294,151
8943 Family Recreation Center - West	$0	$0	$0	$0	$0	$11,992,650
8944 Zero Depth Aquatic Features	$0	$0	$0	$0	$0	$1,210,250
8946 **Skating Park North	$399,119	$0	$0	$0	$0	$0
8947 Sahuaro Ranch Visitor Center & Re	$0	$0	$0	$0	$0	$1,102,000
8948 **Western Area Regional Park	$1,570,976	$2,079,448	$0	$0	$0	$0
8949 Park Maintenance Building - North	$0	$0	$0	$0	$0	$1,018,400
8950 Parks Maintenance Building - West	$0	$0	$0	$0	$0	$1,002,083
8953 Sands Improvements	$0	$0	$0	$0	$0	$512,056
8954 **Paseo Racquet Center Park	$172,035	$98,310	$0	$0	$0	$0

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Park Bond Fund (36)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8959 Cholla Park Improvements	$0	$0	$0	$0	$0	$212,800
8963 Fishing Lake	$0	$0	$0	$0	$0	$999,350
8999 Park Development - 63rd/Maryland	$0	$0	$0	$0	$0	$757,938
9001 Outdoor Adventure Center West	$0	$0	$0	$0	$0	$1,497,920
Total Park Bond Fund Projects:	$22,839,649	$10,021,511	$1,323,679	$974,635	$0	$93,292,090

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Park Bond Fund (36)

Project Number: 8026

Project Name: **Park Re-Development

Funding Source: General Obligation Bonds

Project Description:

Parks Master Plan action strategy to renovate five older parks per year over the next ten years. Renovations include turf, irrigation, playgrounds, sport courts and ballfield improvements.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$50,000	$767,046	$557,433	$0	$974,635	$0	$16,273,261

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8027

Project Name: **Glendale Community Center Expansion

Funding Source: General Obligation Bonds

Project Description:

To expand the existing community center to include larger dining/kitchen area; larger multi-purpose room, ADA compliant restrooms and increase parking.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$260,603	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8028

Project Name: 71st & Orangewood Soccer Complex

Funding Source: General Obligation Bonds

Project Description:

Development of a 40+acre soccer field complex and community park.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$3,659,167

Operating Impact:

	$0	$0	$0	$0	$0	$588,000

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Park Bond Fund (36)

Project Number: 8030

Project Name: Rose Lane Rec. Center Development

Funding Source: General Obligation Bonds

Project Costs:

Project Description:

Conversion of existing recreation building into a multi-purpose recreation center.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$11,992,650

Operating Impact:

	$0	$0	$0	$0	$0	$4,930,000

Project Number: 8048

Project Name: **Foothills Recreation & Aquatics Center

Funding Source: General Obligation Bonds

Project Costs:

Project Description:

A recreation center between 55,000 & 62,000 square feet and an adjoining three pool aquatic center with buildings for locker rooms, mechanics and offices. Adjacent parking lots and landscaping are also a part of this project. The North Area Pool (8509) and Multi-Gen Center North (8945) were combined into this project.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$8,322,012	$3,574,000	$2,000,000	$0	$0	$0	$203,700

Operating Impact:

	$0	$0	$1,978,375	$2,037,725	$2,098,857	$11,477,413

Project Number: 8057

Project Name: **Adult Center Relocation

Funding Source: General Obligation Bonds

Project Costs:

Project Description:

Construction of a new Adult Center facility.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$2,898,281	$0	$0	$0	$0	$0	$0

Operating Impact:

	$537,203	$537,203	$537,203	$537,203	$537,203	$2,686,015

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Park Bond Fund (36)

Project Number: 8503

Project Name: 63rd & Northern Park Development

Funding Source: General Obligation Bonds

Project Description:

Community Park Outdoor Adventure Center featuring BMX dirt tracks, bicycle safety city and skate court. This project includes $317,876 in federal funds from Local, Regional and State Parks Heritage Fund.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$533,233	$226,600	$0	$0	$0	$1,990,038

Operating Impact:

	$73,000	$75,190	$77,380	$79,570	$81,760	$419,750

Project Number: 8504

Project Name: Rose Lane Pool Construction

Funding Source: General Obligation Bonds

Project Description:

Renovation of Rose Lane Pool to an aquatic facility consisting of three programed areas: zero depth recreational, lap and fitness pool and eight lane competitive.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$565,828	$2,650,279	$0	$0	$0	$305,465

Operating Impact:

	$0	$12,900	$13,287	$13,685	$14,097	$77,084

Project Number: 8505

Project Name: **Murphy Park Improvements

Funding Source: General Obligation Bonds

Project Description:

Improvements to the park to enhance city image and increase special events capacity

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$299,887	$370,300	$0	$0	$0	$0	$529,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Park Bond Fund (36)

Project Number: 8510

Project Name: Manistee Ranch Development

Funding Source: General Obligation Bonds

Project Description:

Park development including: Lighting, walkways, benches, irrigation, and parking.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$159,500

Operating Impact:

	$0	$0	$0	$0	$0	$16,952

Project Number: 8517

Project Name: **Park Enhancements

Funding Source: General Obligation Bonds

Project Description:

New sport courts, picnic areas, and playgrounds added to existing parks. Sites are selected by periodic needs assessments. Parks maintenance equipment purchases; i.e. mowers, trimmers, edgers, saws and tools for maintaining parks and grounds.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$50,000	$308,550	$0	$0	$0	$0	$3,595,688

Operating Impact:

	$2,000	$2,060	$2,122	$2,186	$2,252	$12,310

Project Number: 8518

Project Name: **Land Acquisition

Funding Source: General Obligation Bonds

Project Description:

Acquisition of parcels that are needed for parks in various locations of the city, including land for Grand Canal Linear Park, neighborhood parks and specialized facilities.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$1,366,645	$0	$250,000	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Park Bond Fund (36)

Project Number: 8519

Project Name: Facility Renovations

Funding Source: General Obligation Bonds

Project Description:

Restoration of existing sport courts, fields, park and facilities.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$308,012	$121,152	$0	$0	$0	$5,253,799

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8525

Project Name: Bonsall Park Improvements

Funding Source: General Obligation Bonds

Project Description:

Carryover funding for this project will be used to complete park improvements at Bonsall Park.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$250,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8528

Project Name: O'Neil Center Expansion

Funding Source: General Obligation Bonds

Project Description:

Renovate and expand existing recreation center.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$4,012,293

Operating Impact:

	$0	$0	$0	$0	$0	$300,000

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Park Bond Fund (36)

Project Number: 8530

Project Name: Thunderbird Park Improvements

Funding Source: General Obligation Bonds

Project Description:
Enhancement to conservation park per Thunderbird Park Master Plan.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$200,000	$162,508	$0	$0	$0	$2,002,641

Operating Impact:

	$0	$10,000	$10,000	$10,000	$10,000	$50,000

Project Number: 8531

Project Name: GCC Community Pool Restoration

Funding Source: General Obligation Bonds

Project Description:
Replastering of the pool & deck restoration

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$139,880	$0	$0	$0	$159,786

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8532

Project Name: Cardinal Pool Restoration

Funding Source: General Obligation Bonds

Project Description:
Replastering of the pool & deck restoration.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$139,880	$0	$0	$0	$0	$159,786

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Park Bond Fund (36)

Project Number: 8544

Project Name: Apollo Pool Restoration

Funding Source: General Obligation Bonds

Project Description:
Replastering of pool deck/bath house.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$159,500

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8545

Project Name: **O'Neil Pool Restoration

Funding Source: General Obligation Bonds

Project Description:
Replastering of the pool.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$15,000	$0	$0	$0	$0	$0	$152,794

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8550

Project Name: **Sahuaro Ranch Park Improvement

Funding Source: General Obligation Bonds

Project Description:
Completion of replacement and renovation of existing ramadas, drinking fountains, restrooms, trees, parking, tables, benches, bicycle paths, fencing and playgrounds.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$6,001	$0	$0	$0	$0	$0	$3,103,500

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Park Bond Fund (36)

Project Number: 8923

Project Name: Indoor Multi-Sport/Aquatics Center

Funding Source: General Obligation Bonds

Project Description:

Park Master Plan action strategy to provide sports complexes thorughout the city.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$11,992,650
Operating Impact:						
	$0	$0	$0	$0	$0	$4,961,400

Project Number: 8924

Project Name: Outdoor Multi-Sport Complex

Funding Source: General Obligation Bonds

Project Description:

Outdoor complex includes a structure for tennis, skateboarding, BMX riding, in-line hockey and soccer.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$4,990,939
Operating Impact:						
	$0	$0	$0	$0	$0	$3,000,000

Project Number: 8928

Project Name: Park Development - 79th /Orangewood

Funding Source: General Obligation Bonds

Project Description:

Develop a neighborhood/school joint use park to serve one mile radius as per GESD Master Plan.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$750,144
Operating Impact:						
	$0	$0	$0	$0	$0	$85,000

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Park Bond Fund (36)

Project Number: 8931

Project Name: **Park Development - 63rd/Maryland

Funding Source: General Obligation Bonds

Project Description:

Development of a 5 acre neighborhood park located adjacent to school: IGA with school district.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$149,943	$0	$0	$0	$0	$0	$0

Operating Impact:

$0	$15,000	$15,000	$15,000	$15,000	$75,000

Project Number: 8935

Project Name: **Barnyard Additions

Funding Source: General Obligation Bonds

Project Description:

Completion of a farm implement building, tractor/vehicle maintenance shed and additonal restrooms in the Historical Area of Sahuaro Ranch Park.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$170,427	$0	$0	$0	$0	$0	$996,191

Operating Impact:

$150	$150	$150	$150	$150	$750

Project Number: 8941

Project Name: **Soccer Lights

Funding Source: General Obligation Bonds

Project Description:

Installation of lights at existing soccer fields.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$341,871	$0	$0	$0	$0	$0	$0

Operating Impact:

$0	$20,350	$20,350	$20,350	$20,350	$101,750

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Park Bond Fund (36)

Project Number: 8942

Project Name: West Area Pool

Funding Source: General Obligation Bonds

Project Description:

Construction of an aquatic center to accommodate new area growth in the western section of the city.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$1,735,901	$1,323,679	$0	$0	$294,151

Operating Impact:

	$0	$0	$0	$145,000	$143,000	$923,813

Project Number: 8943

Project Name: Family Recreation Center - West

Funding Source: General Obligation Bonds

Project Description:

Multi-generational facility approximately 65,000 square feet to provide gymnasium, multi-purpose rooms, activities centers and fitness centers.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$11,992,650

Operating Impact:

	$0	$0	$0	$0	$0	$4,930,000

Project Number: 8944

Project Name: Zero Depth Aquatic Features

Funding Source: General Obligation Bonds

Project Description:

Install aquatic features/splash pads at Sahuaro Ranch, O'Neil, and Rose Lane Parks.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$1,210,250

Operating Impact:

	$0	$0	$0	$0	$0	$75,000

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Park Bond Fund (36)

Project Number: 8946

Project Name: **Skating Park North

Funding Source: General Obligation Bonds

Project Description:

Construction of in-line hockey court and a specialized facility for skateboards.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$399,119	$0	$0	$0	$0	$0	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

Project Number: 8947

Project Name: Sahuaro Ranch Visitor Center & Rec Office

Funding Source: General Obligation Bonds

Project Description:

Construction of a visitor's center for Sahuaro Ranch Park and the historic site. Will also house Sahuaro Ranch Foundation Glendale Historical Society and park ranger staff.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$1,102,000

Operating Impact:

$0	$0	$0	$0	$0	$125,000

Project Number: 8948

Project Name: **Western Area Regional Park

Funding Source: General Obligation Bonds

Project Description:

Development of an 88 acre regional park and municipal buildings. Park features include urban lake, large group picnic area, sports fields, skate court, dog park and passive recreation features.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$1,570,976	$0	$2,079,448	$0	$0	$0	$0

Operating Impact:

$0	$50,000	$51,500	$53,046	$54,637	$304,748

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Park Bond Fund (36)

Project Number: 8949

Project Name: Park Maintenance Building - North

Funding Source: General Obligation Bonds

Project Description:

Construction of a parks maintenance compound, sited at an existing community/regional park.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$1,018,400

Operating Impact:

	$0	$0	$0	$0	$0	$23,250

Project Number: 8950

Project Name: Parks Maintenance Building - West

Funding Source: General Obligation Bonds

Project Description:

Construction of a parks maintenance compound, sited at Grand Canal Regional Park.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$1,002,083

Operating Impact:

	$0	$0	$0	$0	$0	$23,250

Project Number: 8953

Project Name: Sands Improvements

Funding Source: General Obligation Bonds

Project Description:

Development of remaining land north and adjacent to existing park and renovation of current park amenities to include landscape, irrigation, benches, walkways, ballfield lights and restroom. The Elsie McCarthy Sensory Garden is also located here.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$512,056

Operating Impact:

	$0	$0	$0	$0	$0	$15,000

***Project numbers not assigned yet**

****Project includes carryover funding**

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Park Bond Fund (36)

Project Number: 8954

Project Name: **Paseo Racquet Center Park

Funding Source: General Obligation Bonds

Project Description:
Development of park amenities north and west of existing racquet center.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$172,035	$0	$98,310	$0	$0	$0	$0

Operating Impact:

$0	$16,000	$16,480	$16,975	$17,484	$95,607

Project Number: 8959

Project Name: Cholla Park Improvements

Funding Source: General Obligation Bonds

Project Description:
Park improvements to existing neighborhood park.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$212,800

Operating Impact:

$0	$0	$0	$0	$0	$125,000

Project Number: 8963

Project Name: Fishing Lake

Funding Source: General Obligation Bonds

Project Description:
Construct urban fishing lake.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$999,350

Operating Impact:

$0	$0	$0	$0	$0	$160,000

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Park Bond Fund (36)

Project Number: 8999

Project Name: Park Development - 63rd/Maryland

Funding Source: General Obligation Bonds

Project Description:

Six-Acre shared use park with Glendale Elementary School District at 63rd Avenue and Maryland

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$757,938

Operating Impact:

	$0	$0	$0	$0	$0	$110,000

Project Number: 9001

Project Name: Outdoor Adventure Center West

Funding Source: General Obligation Bonds

Project Description:

Construction of outdoor adventure center to possibly include in-line skate, skate board, climbing wall and BMX track.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$1,497,920

Operating Impact:

	$0	$0	$0	$0	$0	$171,000

*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: DIF - Citywide Parks (80)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8933 71st & Orangewood Park (City-wid	$0	$76,387	$0	$0	$0	$3,582,780
9008 **Bonsall Lake Expansion (City-wi	$130,343	$0	$0	$0	$0	$1,008,318
Total DIF - Citywide Parks Projects:	**$130,343**	**$76,387**	**$0**	**$0**	**$0**	**$4,591,098**

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: DIF - Citywide Parks (80)

Project Number: 8933

Project Name: 71st & Orangewood Park (City-wide)

Funding Source: Development Impact Fees

Project Description:
Community park and soccer complex.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$76,387	$0	$0	$0	$3,582,780

Operating Impact:

	$0	$0	$0	$0	$0	$30,855

Project Number: 9008

Project Name: **Bonsall Lake Expansion (City-wide)

Funding Source: Development Impact Fees

Project Description:
Expansion of Bonsall Lake to meet minimum requirements to be designated an Urban Fishing Lake and possible acquisition of property for enhanced park amenities.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$30,000	$100,343	$0	$0	$0	$0	$1,008,318

Operating Impact:

	$0	$17,725	$17,725	$17,725	$17,725	$89,500

*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: DIF - Citywide Rec Fac (81)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
9591 **Soccer Field Complex (City-wide	$28,000	$0	$0	$0	$0	$0
Total DIF - Citywide Rec Fac Projects:	$28,000	$0	$0	$0	$0	$0

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: DIF - Citywide Rec Fac (81)

Project Number: 9591

Project Name: **Soccer Field Complex (City-wide)

Funding Source: Development Impact Fees

Project Description:

Design of a 40+ acre soccer field complex and community park.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$28,000	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: DIF - Park Dev Zone 1 (87)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8955 87th Ave. - Missouri (Zone 1)	$224,381	$174,798	$63,180	$263,250	$0	$0
9590 87th Ave. - Orangewood (Zone 1)	$467,132	$230,080	$199,965	$0	$0	$0
Total DIF - Park Dev Zone 1 Projects:	**$691,513**	**$404,878**	**$263,145**	**$263,250**	**$0**	**$0**

***Project numbers not assigned yet**

****Project includes carryover funding**

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: DIF - Park Dev Zone 1 (87)

Project Number: 8955

Project Name: 87th Ave. - Missouri (Zone 1)

Funding Source: Development Impact Fees

Project Description:

Development of a 10-acre joint city/school park site with Pendergast Unified School District

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$224,381	$174,798	$63,180	$263,250	$0	$0

Operating Impact:

$0	$95,500	$98,365	$101,316	$104,355	$570,658

Project Number: 9590

Project Name: 87th Ave. - Orangewood (Zone 1)

Funding Source: Development Impact Fees

Project Description:

Development of a 5 acre park at 87th and Orangewood. This may become a 10 acre joint use school/park site in the future.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$467,132	$230,080	$199,965	$0	$0	$0

Operating Impact:

$0	$110,000	$113,300	$116,699	$120,200	$657,303

*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: DIF - Park Dev Zone 2 (88)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8919 **Park Improvement/Enhancements	$585,670	$204,440	$204,440	$0	$0	$0
8932 63rd - Butler Park Dvlpt. (Zone 2)	$498,260	$42,200	$0	$148,226	$0	$0
8952 69th Ave. - Diana (Zone 2)	$0	$0	$0	$0	$0	$750,144
Total DIF - Park Dev Zone 2 Projects:	$1,083,930	$246,640	$204,440	$148,226	$0	$750,144

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: DIF - Park Dev Zone 2 (88)

Project Number: 8919

Project Name: **Park Improvement/Enhancements (Zone 2)

Funding Source: Development Impact Fees

Project Description:

Parks Master Plan action strategy to renovate, enhance, improve or expand neighborhood park due to infill growth. Enhancements to include turf, irrigation, playgrounds, sport courts and ballfield improvements and associated equipment, i.e. mowers, edgers, etc.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$585,670	$0	$204,440	$204,440	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8932

Project Name: 63rd - Butler Park Dvlpt. (Zone 2)

Funding Source: Development Impact Fees

Project Description:

Five to ten acre neighborhood park development.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$498,260	$42,200	$0	$148,226	$0	$0

Operating Impact:

	$0	$175,000	$180,250	$185,659	$191,227	$1,063,634

Project Number: 8952

Project Name: 69th Ave. - Diana (Zone 2)

Funding Source: Development Impact Fees

Project Description:

Five to ten acre neighborhood park development per Parks and Recreation Master Plan.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$750,144

Operating Impact:

	$0	$0	$0	$0	$0	$223,000

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*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: DIF - Park Dev Zone 3 (93)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8047 Park Enhancements/Rennovations (	$733,870	$104,981	$104,981	$104,981	$83,985	$0
8549 **Dos Lagos Park - Zone 3	$100,000	$0	$0	$0	$0	$0
8929 **Park Dev. - 71st/Greenway (Zone	$122,074	$0	$0	$0	$0	$0
Total DIF - Park Dev Zone 3 Projects:	$955,944	$104,981	$104,981	$104,981	$83,985	$0

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: DIF - Park Dev Zone 3 (93)

Project Number: 8047

Project Name: Park Enhancements/Rennovations (Zone 3)

Funding Source: Development Impact Fees

Project Description:

Enhancements and rennovations to neighborhood and community parks in Zone 3 DIF.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$733,870	$104,981	$104,981	$104,981	$83,985	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8549

Project Name: **Dos Lagos Park - Zone 3

Funding Source: Development Impact Fees

Project Description:

This is a park project with the developer managing the construction.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$100,000	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8929

Project Name: **Park Dev. - 71st/Greenway (Zone 3)

Funding Source: Development Impact Fees

Project Description:

Development of an eight acre neighborhood park.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$122,074	$0	$0	$0	$0	$0	$0

Operating Impact:

	$35,000	$36,100	$37,200	$38,300	$39,400	$232,000

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*Project numbers not assigned yet

**Project includes carryover funding

PUBLIC SAFETY

Public Safety projects are funded by a combination of Public Safety G.O. Bonds and Development Impact Fees. A project to replace and upgrade the current 9-1-1 telephone system and equipment for the public safety answering point is slated for FY 2003-04. $1,250,000 is also being appropriated in FY 2003-04 to install a digital voice communication system to upgrade voice communications for the next generation.

Also starting in FY 2003-04 and FY 2004-05 the acquisition of land for a 30-acre multi-use training facility for police and fire personnel. The actual construction of this facility is slated in the second five years of the plan.

During the second five-year phase of the CIP, major investments will be made in advanced technologies and system upgrades for public safety services. Most of these projects, and facility construction and remodeling, will be financed with Public Safety Bonds.

Fire DIF will finance two new fire stations to accommodate growth, and the purchase of a new ladder truck, ladder tender vehicle and equipment.

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Public Safety (60)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8021 Fire Station Relocation	$0	$0	$1,159,000	$0	$0	$0
8022 Fire Station Major Communications	$0	$0	$0	$0	$0	$500,000
8023 Hazardous Materials Vehicle	$0	$0	$0	$0	$0	$215,000
9401 Public Safety Microwave Network	$0	$0	$0	$0	$0	$1,750,000
9403 Police Mobile Data Computers	$0	$0	$0	$0	$0	$750,000
9404 Automated Vehicle Tracking Syste	$0	$0	$0	$0	$0	$1,100,000
9405 Records Management System	$0	$0	$0	$0	$0	$5,000,000
9406 9-1-1 System Upgrade	$250,000	$0	$200,000	$0	$0	$200,000
9407 National Crime Information Center	$0	$0	$0	$0	$0	$125,000
9408 Police Digital Communications Syst	$1,250,000	$1,300,000	$0	$0	$0	$0
9409 Public Safety Satellite Equipment	$0	$0	$0	$0	$0	$500,000
9412 **Fire 800 MHz System	$475,086	$0	$0	$0	$0	$0
9413 Upgrade of Foothills Substation	$0	$0	$0	$0	$0	$250,000
9415 Fire Station Major Maintenance	$0	$0	$0	$0	$0	$250,000
9418 Upgrade of Police Digital Communi	$0	$0	$0	$0	$0	$12,000,000
9420 Fingerprint Identification System	$0	$250,000	$0	$0	$0	$250,000
9421 **Public Safety Multi-Use Facility	$1,479,291	$2,020,000	$0	$0	$0	$24,828,249
9423 City Court Building	$0	$0	$0	$0	$0	$22,551,700
9603 **Western Area Public Safety Bldg	$3,033,151	$0	$0	$0	$0	$0
9617 **Fire Station Land Acquisition	$17,898	$0	$0	$0	$0	$0
Total Public Safety Projects:	**$6,505,426**	**$3,570,000**	**$1,359,000**	**$0**	**$0**	**$70,269,949**

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Public Safety (60)

Project Number: 8021

Project Name: Fire Station Relocation

Funding Source: General Obligation Bonds

Project Description:
Relocate Fire Station 151.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$1,159,000	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8022

Project Name: Fire Station Major Communications Improvement

Funding Source: General Obligation Bonds

Project Description:
Upgrading communications in fire stations to enable more current technologies.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$500,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8023

Project Name: Hazardous Materials Vehicle

Funding Source: General Obligation Bonds

Project Description:
Purchase a replacement support vehicle for the Hazardous Materials Team.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$215,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Public Safety (60)

Project Number: 9401

Project Name: Public Safety Microwave Network

Funding Source: General Obligation Bonds

Project Description:

Replacement of leased phone lines presently in use and could support the entire Public Safety radio system along with Foothills and the future westside facility and other city-wide needs.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$1,750,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9403

Project Name: Police Mobile Data Computers

Funding Source: General Obligation Bonds

Project Description:

Replacement and upgrade of the 8-year old data terminals currently in use in patrol vehicles.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$750,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9404

Project Name: Automated Vehicle Tracking System

Funding Source: General Obligation Bonds

Project Description:

Purchase system which facilitates the tracking of vehicles that have been stolen. This project includes the installation of tracking devices in city vehicles. Citizens may subscribe to this additional protection.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$1,100,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Public Safety (60)

Project Number: 9405

Project Name: Records Management System

Funding Source: General Obligation Bonds

Project Description:

Upgrade of computer aided dispatch, records, property, booking and accident investigations. Replace and upgrade the four radio dispatch consoles.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$5,000,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9406

Project Name: 9-1-1 System Upgrade

Funding Source: General Obligation Bonds

Project Description:

Replace and upgrade the current 9-1-1 telephone system and equipment for the public safety answering point. This would include global positioning system for pinpoint locations.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$250,000	$0	$200,000	$0	$0	$200,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9407

Project Name: National Crime Information Center 2000

Funding Source: General Obligation Bonds

Project Description:

NCIC 2000 allows for the immediate transmission of photos and fingerprints to the FBI for quick identification and other enhanced features.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$125,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Public Safety (60)

Project Number: 9408

Project Name: Police Digital Communications System

Funding Source: General Obligation Bonds

Project Description:

Install digital voice communication system to upgrade to the next generation voice communications.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$1,250,000	$1,300,000	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9409

Project Name: Public Safety Satellite Equipment

Funding Source: General Obligation Bonds

Project Description:

Purchase satellite equipment for voice and video data transmission and reception.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$500,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9412

Project Name: **Fire 800 MHz System

Funding Source: General Obligation Bonds

Project Description:

Upgrade Fire radio system and communications equipment to 800MHz to comply with FCC regulations. Additional funding to cover adjusted cost of in-building radio coverage, which resulted in more infrastructure costs than originally planned.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$475,086	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Public Safety (60)

Project Number: 9413

Project Name: Upgrade of Foothills Substation

Funding Source: General Obligation Bonds

Project Description:

Modernize Foothills Substation, which is 12 years old. Upgrade includes replacement of carpeting and furniture.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$250,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9415

Project Name: Fire Station Major Maintenance

Funding Source: General Obligation Bonds

Project Description:

Replace roofs and air conditioning units on aging fire stations.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$250,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9418

Project Name: Upgrade of Police Digital Communications

Funding Source: General Obligation Bonds

Project Description:

Upgrade digital voice communication system.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$12,000,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Public Safety (60)

Project Number: 9420

Project Name: Fingerprint Identification System

Funding Source: General Obligation Bonds

Project Description:

Upgrade of the fingerprint identification system making it available at the various substations. This tool has been invaluable in solving cases, and it will need to be replaced or updated every six years.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$250,000	$0	$0	$0	$250,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9421

Project Name: **Public Safety Multi-Use Facility

Funding Source: General Obligation Bonds

Project Description:

Land acquisition and construction of a 30-acre multi-use training facility for police and fire personnel. This facility will include a communications center, classrooms, shooting ranges, driving track, fire training tower and burn room.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$1,479,291	$0	$2,020,000	$0	$0	$0	$24,828,249

Operating Impact:

	$0	$0	$0	$0	$0	$1,738,200

Project Number: 9423

Project Name: City Court Building

Funding Source: General Obligation Bonds

Project Description:

The proposed new building is a 89,400 square foot court facility. The new building is needed to meet service demands as the court caseload continues its steady growth, requiring additional facilities and staff.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$22,551,700

Operating Impact:

	$0	$0	$0	$0	$0	$2,469,886

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Public Safety (60)

Project Number: 9603

Project Name: **Western Area Public Safety Bldg - DIF

Funding Source: General Obligation Bonds

Project Description:

A fire and police substation in the west area is needed due to population growth. Operating impact shown is for the building operations and maintenance. Public Safety staff has been included in the operating budget.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$3,033,151	$0	$0	$0	$0	$0	$0

Operating Impact:

$343,690	$354,100	$364,700	$375,600	$386,900	$1,934,500

Project Number: 9617

Project Name: **Fire Station Land Acquisition

Funding Source: General Obligation Bonds

Project Description:

Land acquisition for one new fire station.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$17,898	$0	$0	$0	$0	$0	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: DIF - Fire Protect Fac (53)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8046 Ladder Truck, Ladder Tender & Eq	$1,100,000	$0	$0	$0	$0	$0
9018 **Fire Station Land Acquisition	$257,000	$0	$0	$0	$0	$0
9019 New Fire Station Construction	$0	$1,908,000	$0	$0	$0	$0
9020 800MHz Communications Equipme	$0	$0	$808,000	$0	$0	$0
9021 New Fire Station Construction	$0	$0	$0	$1,908,000	$0	$0
Total DIF - Fire Protect Fac Projects:	**$1,357,000**	**$1,908,000**	**$808,000**	**$1,908,000**	**$0**	**$0**

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: DIF - Fire Protect Fac (53)

Project Number: 8046

Project Name: Ladder Truck, Ladder Tender & Equipment

Funding Source: Development Impact Fees

Project Description:
Purchase one new ladder truck, ladder tender vehicle and equipment.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$1,100,000	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9018

Project Name: **Fire Station Land Acquisition

Funding Source: Development Impact Fees

Project Description:
Land acquisition for two new fire stations.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$257,000	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9019

Project Name: New Fire Station Construction

Funding Source: Development Impact Fees

Project Description:
Site development, construction and equipment for one new fire station.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$1,908,000	$0	$0	$0	$0

Operating Impact:

	$0	$0	$935,525	$912,492	$939,867	$5,443,523

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: DIF - Fire Protect Fac (53)

Project Number: 9020

Project Name: 800MHz Communications Equipment

Funding Source: Development Impact Fees

Project Description:
Communications equipment, including 800MHz radios.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$808,000	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9021

Project Name: New Fire Station Construction

Funding Source: Development Impact Fees

Project Description:
Site development, construction and equipment for one new fire station.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$1,908,000	$0	$0

Operating Impact:

	$0	$0	$0	$0	$885,915	$4,429,575

*Project numbers not assigned yet
**Project includes carryover funding

TRANSPORTATION

This category involves several funding sources including street revenue, G.O. Bonds, Development Impact Fees and the half-cent transportation sales tax approved by voters in 2001. The half-cent sales tax will help fund improvement projects for all modes of transportation including transit, street, bicycle, pedestrian and aviation.

Over the next few years, transit projects from the half-cent sales tax will include projects dealing with bus service levels, mini-buses, bus stop facilities and light rail transit. The street element of the Transportation Plan emphasizes improvements at major intersections as well as improvements along major streets. Other projects and programs in the Transportation Plan include closing the gaps in the bicycle system, enhancing pedestrian facilities in activity centers and supporting economic development activities at the airport.

Projects funded through HURF revenue bonds include the continuation of construction of sound walls along Loop 101 in FY 2003-04 through FY 2004-05. Many street improvements are scheduled during the first five-year plan. The planned projects include Bethany Home Road from 75th to 99th Avenues; 67th Avenue/ Cactus to the ACDC; and 67th Avenue – Camelback to Grand.

Projects funded through Streets G.O. bonds include the continuation of the beautification of Grand Avenue in FY 2003-04 through FY 2004-05 and the installation of street lighting, streetscape, and aesthetic improvements along streets throughout the city in FY 2003-04 and in future years.

Street projects that will be funded with Development Impact Fees include the matching money for developmental agreements for street arterial improvements in FY 2003-04 through FY 2007-08, the installation of traffic signals at various locations throughout the City as required by growth; and the widening and center turn lane on 59th Avenue from Melinda to Pinnacle Peak in FY 2003-04 through FY 2004-05.

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Transportation Fund (25)

	Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
	*59th Avenue Westcott-Beardsley	$0	$0	$32,782	$342,235	$0	$0
	*Arrowhead Pedestrian Circulation	$0	$0	$295,036	$2,701,221	$0	$0
	*Bike Overpass/Underpass at Loop	$0	$0	$347,782	$3,130,041	$0	$0
	*Expanded Safety Program	$0	$0	$311,434	$450,163	$231,834	$1,267,763
	*Grand Avenue Beautification Enha	$0	$0	$199,449	$199,449	$0	$0
	*LRT Street Related Improvements	$0	$0	$0	$0	$1,226,486	$4,885,939
	*Maryland Avenue: 51st to 59th	$0	$188,000	$1,706,664	$0	$0	$0
	*Multi-use Pathway Along New Riv	$0	$0	$208,668	$1,878,025	$0	$0
	*Park-and-Ride Lot Downtown	$0	$0	$0	$0	$0	$6,697,522
	*Transit Center	$0	$500,000	$2,684,919	$2,684,732	$0	$0
8591	**Pavement Preservation / Aviation	$420,750	$0	$0	$0	$0	$0
9429	Multi-use Bridge Skunk Creek @ 7	$152,300	$0	$0	$0	$0	$0
9444	**Buses / Vans	$430,000	$284,110	$0	$689,766	$150,706	$1,655,744
9445	**Smart Traffic Signals	$460,000	$2,121,609	$2,312,002	$2,156,475	$0	$0
9446	**Bus Pullouts	$1,952,132	$1,609,949	$1,658,309	$1,024,068	$304,929	$1,667,463
9447	Grand Avenue Access Enhancement	$238,177	$1,825,977	$2,699,519	$0	$0	$0
9448	**Intersection Improvements	$2,419,037	$3,011,984	$2,920,019	$3,119,224	$0	$0
9449	**75/Rose Garden - Hillcrest	$200,000	$0	$0	$0	$0	$0
9450	51st Avenue: Camelback to Grand	$0	$158,967	$1,428,271	$0	$0	$0
9451	Freeway Enhancements - Fiber Opti	$203,474	$1,831,270	$0	$0	$0	$0
9453	**Bus Stops and Shelters	$259,033	$93,755	$96,569	$107,117	$375,375	$71,643
9454	Transit Support Capital	$100,000	$100,000	$570,000	$124,000	$90,000	$1,335,073
9455	Park-and-Ride Lot - L101/Maryland	$950,000	$6,516,830	$0	$0	$0	$0
9456	Northern Avenue Superstreet Advan	$257,500	$265,225	$273,182	$281,377	$289,819	$1,584,846
9457	Light Rail System	$300,000	$300,000	$300,000	$300,000	$300,000	$144,300,000
9458	Bike Imp / 63rd / Olive to Peoria Va	$37,132	$334,184	$0	$0	$0	$0
9459	Bike Lanes on 63rd Avenue -- Gran	$64,890	$606,836	$0	$0	$0	$0
9460	Bike Route / 67th Avenue, Loop 10	$53,045	$490,107	$0	$0	$0	$0
9461	**Street Imps-67th/Isabell/Ppeak	$256,875	$0	$0	$0	$0	$0
9462	**PE & Oversight for Transportatio	$2,884,720	$540,800	$337,459	$233,972	$0	$0
9463	59th Avenue - Grand to Loop 101	$790,923	$1,760,917	$3,314,243	$2,643,225	$0	$0
9464	Lane Drop Elimination Project	$1,290,897	$3,173,935	$3,269,153	$3,030,505	$0	$0
9465	**Multi-use Bridge over Grand Can	$309,000	$0	$0	$0	$0	$0
9466	Bethany Home - 83rd to 99th (Phas	$2,000,476	$0	$0	$0	$0	$0
9467	Downtown Pedestrian Circulation	$871,000	$1,591,350	$1,789,090	$1,350,611	$0	$0
9468	Grand Avenue Grade Separation En	$491,620	$491,620	$344,134	$0	$0	$0
9469	Smart Traffic Signal Equipment	$2,000,000	$0	$0	$0	$0	$0

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Transportation Fund (25)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
9470 Multi-use Pathway Grand Canal 91s	$1,721,045	$0	$0	$0	$0	$0
9471 Airport Master Plan Update and Eas	$100,000	$0	$0	$0	$0	$0
9472 Bike: Widen Bridge, Glendale / Ne	$1,300,000	$0	$0	$0	$0	$0
9473 Northern Avenue Superstreet Prelim	$515,000	$530,450	$0	$0	$0	$0
9474 Ped Circulation / Cardinal-Coyote	$278,100	$2,546,160	$0	$0	$0	$0
9475 Replace Fencing - Airport	$178,373	$0	$0	$0	$0	$0
9476 Runway Protection Zone Land Purc	$4,000,000	$0	$0	$0	$0	$0
9477 57th / Skunk Creek	$308,149	$2,773,341	$0	$0	$0	$0
New *75th Avenue: Deer Valley to Hillcr	$0	$0	$33,469	$302,214	$0	$0
New *Crash Fire Rescue Building	$0	$0	$581,950	$0	$0	$0
New *Eastside Access Road - Airport	$0	$2,275,000	$0	$0	$0	$0
New *Eastside Utilities - Airport	$0	$0	$220,580	$0	$0	$0
New *Northern Avenue Superstreet Adva	$0	$212,180	$2,185,454	$0	$0	$0
New *Northwest Land Purchase - Airport	$0	$0	$1,000,000	$0	$0	$0
New *Old Roma Alley Pedestrian Project	$0	$0	$0	$150,350	$0	$0
New *Security Upgrade - Airport	$0	$1,051,000	$0	$0	$0	$0
Total Transportation Fund Projects:	$27,793,648	$37,185,556	$31,120,137	$26,898,770	$2,969,149	$163,465,993

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number:

Project Name: *59th Avenue Westcott-Beardsley

Funding Source: Half Cent Sales Tax

Project Description:

This project will widen 59th Avenue to City standards, from Westcott to Beardsley. Funds may be used to supplement development agreements

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$32,782	$342,235	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number:

Project Name: *Arrowhead Pedestrian Circulation

Funding Source: Half Cent Sales Tax

Project Description:

Provide pedestrian/bicycle improvements in the Arrowhead Town Center area to increase safety for pedestrians/cyclists, and improve connections to stores and services.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$295,036	$2,701,221	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number:

Project Name: *Bike Overpass/Underpass at Loop 101

Funding Source: Half Cent Sales Tax

Project Description:

Construct an overpass (underpass) at the Loop 101 near 63rd Avenue for safe bicycle and pedestrian crossing of the Loop 101. City will receive TBD Grant for $3,144,000 in Fiscal Year 2009-13.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$347,782	$3,130,041	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number:

Project Name: *Expanded Safety Program

Funding Source: Half Cent Sales Tax

Project Costs:

Project Description:

Provide traffic safety improvements to reduce accidents at high-incident locations. The City will receive STP funds of $82,000 in Fiscal Year 2005-06, $225,000 in Fiscal Year 2006-07 and $115,000 in Fiscal Year 2007-08.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$311,434	$450,163	$231,834	$1,267,763

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number:

Project Name: *Grand Avenue Beautification Enhancements

Funding Source: Half Cent Sales Tax

Project Costs:

Project Description:

Design and install landscaping and other enhancements along Grand Avenue

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$199,449	$199,449	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number:

Project Name: *LRT Street Related Improvements

Funding Source: Half Cent Sales Tax

Project Costs:

Project Description:

Street related improvements to accommodate light rail transit facility

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$1,226,486	$4,885,939

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number:

Project Name: *Maryland Avenue: 51st to 59th

Funding Source: Half Cent Sales Tax

Project Description:

Planned spot street improvements to accommodate traffic volumes. Includes curb, gutter, sidewalk and landscaping.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$188,000	$1,706,664	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number:

Project Name: *Multi-use Pathway Along New River

Funding Source: Half Cent Sales Tax

Project Description:

Construct a multi-use pathway along New River from the vicinity of the Bethany Home alignment to Northern Avenue. CMAQ funds will be available for Fiscal Year 2006-07 and 2007-08 in the amount of $95,000 and $1,077,000, respectively.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$208,668	$1,878,025	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number:

Project Name: *Park-and-Ride Lot Downtown

Funding Source: Half Cent Sales Tax

Project Description:

Design and construct a Park-and-Ride lot to serve the proposed transit center. This project includes land acquisition and paving for the parking area (in conjunction with the transit center). FTA funds have been applied for in the amount of $4,689,000 in Fiscal Year 2009-13.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$6,697,522

Operating Impact:

	$0	$0	$0	$0	$0	$125,000

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number:

Project Name: *Transit Center

Funding Source: Half Cent Sales Tax

Project Costs:

Project Description:

Proposed transit center in the downtown area to support bus transfers, future light rail center, and provide multi-modal facility for a variety of transportation modes

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$500,000	$2,684,919	$2,684,732	$0	$0

Operating Impact:

$0	$0	$0	$0	$35,000	$180,227

Project Number: 8591

Project Name: **Pavement Preservation / Aviation Easement

Funding Source: Half Cent Sales Tax

Project Costs:

Project Description:

This project will obtain an aviation easement north of the runway on the Conair property and seal 1,000,000 square feet of apron. This is funded by State 90% and 10% is the local match. This grant is in place.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$420,750	$0	$0	$0	$0	$0	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

Project Number: 9429

Project Name: Multi-use Bridge Skunk Creek @ 71st Ave. Alignment

Funding Source: Half Cent Sales Tax

Project Costs:

Project Description:

Construction of a Multi-use Bridge at Skunk Creek over 71st Ave. alignment drainage facility. Funding from Heritage Grant for $70,000 will be provided in Fiscal Year 2003-04.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$152,300	$0	$0	$0	$0	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number: 9444

Project Name: **Buses / Vans

Funding Source: Half Cent Sales Tax

Project Costs:

Project Description:

Additional buses will be needed to replace worn out buses and new buses added to expand Dial-A-Ride and circulator service to include weekend, evening and more frequent service. FTA grants currently in the MAG TIP are $268,050 in Fiscal Year 2003-04, $156,000 in Fiscal Year 2004-05, $208,000 in Fiscal Year 2006-07 and $105,000 in Fiscal Year 2007-08.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$200,000	$230,000	$284,110	$0	$689,766	$150,706	$1,655,744

Operating Impact:

$12,400	$48,850	$13,200	$50,600	$50,600	$76,601

Project Number: 9445

Project Name: **Smart Traffic Signals

Funding Source: Half Cent Sales Tax

Project Costs:

Project Description:

A smart traffic signal system will be implemented that includes more left turn arrows, roadway sensors, and fiber optic connections to a control center to make traffic signals more responsive. CMAQ reimbursement of $894,000 anticipated in Fiscal Year 2005-06 and $3,690,696 after Fiscal Year 2009-13.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$200,000	$260,000	$2,121,609	$2,312,002	$2,156,475	$0	$0

Operating Impact:

$254,000	$263,000	$273,000	$284,000	$284,000	$1,670,000

Project Number: 9446

Project Name: **Bus Pullouts

Funding Source: Half Cent Sales Tax

Project Costs:

Project Description:

Bus pull-outs will be provided at all major intersections where there are bus routes

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$170,000	$1,782,132	$1,609,949	$1,658,309	$1,024,068	$304,929	$1,667,463

Operating Impact:

$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number: 9447

Project Name: Grand Avenue Access Enhancements

Funding Source: Half Cent Sales Tax

Project Description:

Spot street improvements for local access enhancements along Grand Avenue

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$238,177	$1,825,977	$2,699,519	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9448

Project Name: **Intersection Improvements

Funding Source: Half Cent Sales Tax

Project Description:

Turning lanes and other improvements (such as median barries and lane extensions) will be added at the thirty most congested intersections. CMAQ/STP repayment of $3,949,045 anticipated in Fiscal Year 2009-13.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$250,000	$2,169,037	$3,011,984	$2,920,019	$3,119,224	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9449

Project Name: **75/Rose Garden - Hillcrest

Funding Source: Half Cent Sales Tax

Project Description:

A major street improvement project involving widening with curbs, gutters, and sidewalks. This project will accelerate an existing Engineering Capital Project.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$200,000	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number: 9450

Project Name: 51st Avenue: Camelback to Grand

Funding Source: Half Cent Sales Tax

Project Description:

This project will improve 51st Avenue between Camelback and Bethany Home Road (Grand) including sidewalk and landscaping. CMAQ/STP repayment of $1,074,902 anticipated in Fiscal Year 2009-13.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$158,967	$1,428,271	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9451

Project Name: Freeway Enhancements - Fiber Optic

Funding Source: Half Cent Sales Tax

Project Description:

Install telecommunications conduit and fiber optic cable along Loop 101, to serve as back-up system for the City's fiber optic system

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$203,474	$1,831,270	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9453

Project Name: **Bus Stops and Shelters

Funding Source: Half Cent Sales Tax

Project Description:

Bus shelters, with shade and seating, will be provided where bus transfers occur and at other high-demand locations. Benches will be provided at other bus stops as warranted. FTA and Regional TIP grants of $80,000 for Fiscal Year 2003-04, $56,253 in Fiscal Year 2004-05, $58,000 in Fiscal Year 2005-06, $64,270 in Fiscal Year 2006-07 and $225,225 in Fiscal Year 2007-08.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$140,000	$119,033	$93,755	$96,569	$107,117	$375,375	$71,643

Operating Impact:

	$3,100	$3,200	$3,300	$3,400	$3,500	$3,600

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number: 9454

Project Name: Transit Support Capital

Funding Source: Half Cent Sales Tax

Project Description:

For delivery of transit services, additional capital expenditures are needed, including computer equipment, support vehicles, maintenance equipment and radio system. The City will receive FTA grants for $456,000 in Fiscal Year 2005-06, $27,600 in Fiscal Year 2006-07 and $45,000 in Fiscal Year 2007-08.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$100,000	$100,000	$570,000	$124,000	$90,000	$1,335,073

Operating Impact:

$0	$0	$0	$0	$0	$0

Project Number: 9455

Project Name: Park-and-Ride Lot - L101/Maryland

Funding Source: Half Cent Sales Tax

Project Description:

Design and construct a Park-and-Ride lot near Loop 101 and Maryland Avenue. This project includes land acquisition and paving for the parking area. The City will receive FTA grants $3,025,000 in Fiscal Year 2003-04 and STP/Flex Grant for $2,187,000 in Fiscal Year 2004-05.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$950,000	$6,516,830	$0	$0	$0	$0

Operating Impact:

$0	$0	$26,600	$27,398	$28,220	$154,318

Project Number: 9456

Project Name: Northern Avenue Superstreet Advance Right-of-Way

Funding Source: Half Cent Sales Tax

Project Description:

Based on the design concept for the Northern Avenue superstreet, acquire right-of-way along the corridor for the future improvements

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$257,500	$265,225	$273,182	$281,377	$289,819	$1,584,846

Operating Impact:

$0	$0	$0	$0	$0	$0

***Project numbers not assigned yet**

****Project includes carryover funding**

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number: 9457

Project Name: Light Rail System

Funding Source: Half Cent Sales Tax

Project Description:

Planning studies, design and construction of light rail facility to be located on an alignment to be determined from 43rd Avenue to downtown. FTA grants will fund 50% of the project.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$300,000	$300,000	$300,000	$300,000	$300,000	$144,300,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9458

Project Name: Bike Imp / 63rd / Olive to Peoria Vacinity

Funding Source: Half Cent Sales Tax

Project Description:

Restripe bike route and make other improvements to enhance access to Glendale Community College where needed. Coordinate with new GCC master plan.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$37,132	$334,184	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9459

Project Name: Bike Lanes on 63rd Avenue -- Grand to Olive

Funding Source: Half Cent Sales Tax

Project Description:

Roadway widening, paving, and striping. Approximately 1.5 miles along 63rd Avenue. Project supports Park and Recreation proposed bicycle facility/park development near 63rd and Northern. CMAQ funds will be available for repayment of $363,600 in Fiscal Year 2006-07.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$64,890	$606,836	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

***Project numbers not assigned yet**

****Project includes carryover funding**

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number: 9460

Project Name: Bike Route / 67th Avenue, Loop 101 to Pinnacle Peak

Funding Source: Half Cent Sales Tax

Project Description:

Construct bike lane improvements along 67th Avenue to provide future access to Thunderbird Park, and improve bicycle and pedestrian travel near Mountain Ridge High School

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$53,045	$490,107	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9461

Project Name: **Street Imps-67th/Isabell/Ppeak

Funding Source: Half Cent Sales Tax

Project Description:

Construct street improvements in 67th Avenue between Pinnacle Peak to Isabell. Repayment is needed to Transportation Program for accelerated funding.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$256,875	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9462

Project Name: **PE & Oversight for Transportation Package

Funding Source: Half Cent Sales Tax

Project Description:

Professional engineering for preparation of design concepts and oversight of final design and construction of transportation projects

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$20,720	$2,864,000	$540,800	$337,459	$233,972	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number: 9463

Project Name: 59th Avenue - Grand to Loop 101

Funding Source: Half Cent Sales Tax

Project Description:

Spot improvements along 59th Avenue, including elmination of lane drops, turn lanes, selected widening, medians and landscaping

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$790,923	$1,760,917	$3,314,243	$2,643,225	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9464

Project Name: Lane Drop Elimination Project

Funding Source: Half Cent Sales Tax

Project Description:

Elimination of lane drops in congested areas along major arterials within the city.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$1,290,897	$3,173,935	$3,269,153	$3,030,505	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9465

Project Name: **Multi-use Bridge over Grand Canal @ Missouri

Funding Source: Half Cent Sales Tax

Project Description:

Construct a new bridge over the Grand Canal in the area of Missouri and 79th Avenue for bicycle and pedestrian access

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$30,900	$278,100	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number: 9466

Project Name: Bethany Home - 83rd to 99th (Phase II)

Funding Source: Half Cent Sales Tax

Project Description:

Major street improvements. This project will assist in the completion of an existing Engineering Capital Project (Project Number 8820). Construction of new roadway, as an extension of Bethany Home Road (in cooperation with the Flood Control District).

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$2,000,476	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9467

Project Name: Downtown Pedestrian Circulation

Funding Source: Half Cent Sales Tax

Project Description:

Pedestrian circulation enhancements in the Downtown Central Business District to improve connections to stores and services.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$871,000	$1,591,350	$1,789,090	$1,350,611	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9468

Project Name: Grand Avenue Grade Separation Enhancements

Funding Source: Half Cent Sales Tax

Project Description:

Provides funds to enhance the beautification of ADOT bridge structures. Some enhancements include the Maryland Avenue overpass, 67th Avenue overpass and Grand Avenue underpass.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$491,620	$491,620	$344,134	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number: 9469

Project Name: Smart Traffic Signal Equipment

Funding Source: Half Cent Sales Tax

Project Description:

Purchase of cabinets, trailers, etc for smart traffic signals (ITS)

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$2,000,000	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9470

Project Name: Multi-use Pathway Grand Canal 91st Ave to New River

Funding Source: Half Cent Sales Tax

Project Description:

Construct a multi-use pathway from Bethany Home Road at 91st Avenue to New River

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$1,721,045	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9471

Project Name: Airport Master Plan Update and Eastside

Funding Source: Half Cent Sales Tax

Project Description:

This project will help determine the effects on the airport in connection with all of the nearby development. FAA grants totaling $90,000 will be available in Fiscal Year 2003-04.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$100,000	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number: 9472

Project Name: Bike: Widen Bridge, Glendale / New River

Funding Source: Half Cent Sales Tax

Project Description:

Bridge reconstruction and widening for bicycle and pedestrian access over New River on Glendale Avenue. CMAQ repayment of $650,000 anticipated in Fiscal Year 2006-07.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$1,300,000	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9473

Project Name: Northern Avenue Superstreet Preliminary Engineering

Funding Source: Half Cent Sales Tax

Project Description:

Preliminary engineering and design concepts for a super street on Northern Avenue to facilitate the flow of east-west traffic. TBD funds will be available in Fiscal Year 2009-13 totaling $792,000.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$515,000	$530,450	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9474

Project Name: Ped Circulation / Cardinal-Coyote Area

Funding Source: Half Cent Sales Tax

Project Description:

Contribute to the pedestrian circulation facilities in the Cardinal / Coyote area.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$278,100	$2,546,160	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number: 9475

Project Name: Replace Fencing - Airport

Funding Source: Half Cent Sales Tax

Project Description:

This project will replace the existing 4' fence with a new 6' security fence. FAA grant in the amount of $157,000 in Fiscal Year 2003-04 will be available.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$178,373	$0	$0	$0	$0	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

Project Number: 9476

Project Name: Runway Protection Zone Land Purchase

Funding Source: Half Cent Sales Tax

Project Description:

There are 36 acres north of the runway that were recommended for purchase in the most recent master plan update. The FAA determined that the Conair Phase III development is a hazard and if that cannot be resolved, we will need to purchase the land before the Conair expansion begins. FAA/ADOT grants in the amount of $3,800,000 will be available for this project.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$4,000,000	$0	$0	$0	$0	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

Project Number: 9477

Project Name: 57th / Skunk Creek

Funding Source: Half Cent Sales Tax

Project Description:

Construction of bridge on 57th Avenue over Skunk Creek.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$308,149	$2,773,341	$0	$0	$0	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number: New

Project Name: *75th Avenue: Deer Valley to Hillcrest

Funding Source: Half Cent Sales Tax

Project Description:

Street widening and construction of curbs, gutters, sidewalk

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$33,469	$302,214	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: New

Project Name: *Crash Fire Rescue Building

Funding Source: Half Cent Sales Tax

Project Description:

Construct fire station at the airport. FAA/ADOT grants for $552,000 in Fiscal Year 2005-06.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$581,950	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: New

Project Name: *Eastside Access Road - Airport

Funding Source: Half Cent Sales Tax

Project Description:

Design and construct the eastside road. This will provide auto access to eastside business park. FAA/ADOT grants for $2,095,000 in Fiscal Year 2004-05.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$2,275,000	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number: New

Project Name: *Eastside Utilities - Airport

Funding Source: Half Cent Sales Tax

Project Description:

Install eastside / landside utilities for the Airport Business Park. ADOT grants for $184,500 in Fiscal Year 2005-06.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$220,580	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: New

Project Name: *Northern Avenue Superstreet Advance Median

Funding Source: Half Cent Sales Tax

Project Description:

Design and construct median improvements along Northern Avenue for access control to facilitate the flow of east/west traffic.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$212,180	$2,185,454	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: New

Project Name: *Northwest Land Purchase - Airport

Funding Source: Half Cent Sales Tax

Project Description:

Purchase the six acres at the southeast corner of Glendale and Glen Harbor Blvd. to ensure continuity of land use. FAA/ADOT grant funding in the amount of $950,000 will be available in Fiscal Year 2005-06.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$1,000,000	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Transportation Fund (25)

Project Number: New

Project Name: *Old Roma Alley Pedestrian Project

Funding Source: Half Cent Sales Tax

Project Description:

This project will improve the alley between 57th Drive and 58th Avenue, From Glendale Avenue to Glenn Drive.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$150,350	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: New

Project Name: *Security Upgrade - Airport

Funding Source: Half Cent Sales Tax

Project Description:

The FAA has recently made security the highest funding priority. With the anticipated increase in airport operations along with the arrival of larger aircraft, the airport needs to upgrade airport security using available technology. FAA/ADOT grant funding in the amount of $950,000 will be available in Fiscal Year 2004-05.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$1,051,000	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: HURF Bonds (61)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8813 67th Avenue Cactus to ACDC	$0	$0	$0	$179,010	$2,244,844	$51,146
8817 Bethany Home - 75th to 83rd (Stree	$354,625	$101,850	$2,775,950	$693,738	$0	$0
8820 Bethany Home - 83rd to 99th Aven	$1,034,500	$1,034,500	$1,034,500	$410,438	$0	$223,969
9257 91st Ave. Widening - Camelback /	$0	$254,625	$3,289,200	$1,079,425	$0	$0
9546 **Signal Computerization	$705,624	$0	$0	$0	$0	$0
9554 59th Avenue - Brown to Olive (Stre	$0	$20,437	$2,574,563	$0	$0	$0
9557 67th Avenue, Pinnacle Peak to Isab	$256,875	$1,813,125	$0	$0	$0	$0
9564 **67th Ave. ACDC to Bell Road	$60,741	$0	$0	$0	$0	$0
9568 67th Avenue - Camelback to Grand	$203,700	$2,774,950	$1,130,350	$0	$0	$0
9571 75th Avenue - Camelback to Glenda	$0	$0	$0	$0	$0	$2,071,500
9576 Camelback Improvements - 67th to	$0	$0	$0	$0	$0	$3,080,500
9577 83rd Avenue - Glendale to Northern	$0	$0	$153,438	$2,321,563	$0	$0
9578 99th Avenue Widening - Camelbac	$0	$0	$0	$0	$254,625	$3,854,375
9616 Glendale Avenue - 67th to Litchfiel	$0	$0	$0	$0	$0	$5,137,500
9627 **Loop 101 Noise Wall	$3,233,706	$1,746,902	$0	$0	$0	$0
Total HURF Bonds Projects:	$5,849,771	$7,746,389	$10,958,001	$4,684,174	$2,499,469	$14,418,990

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: HURF Bonds (61)

Project Number: 8813

Project Name: 67th Avenue Cactus to ACDC

Funding Source: HURF Bonds

Project Description:

Widen 67th Avenue to four lanes with a continuous left turn lane. Project will include curb, gutter, sidewalk, street lighting, underground utility conversion and landscaping.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$179,010	$2,244,844	$51,146

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8817

Project Name: Bethany Home - 75th to 83rd (Street)

Funding Source: HURF Bonds

Project Description:

Construct street improvements including new bridge over the Grand Canal between 75th and 83rd Avenues.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$354,625	$101,850	$2,775,950	$693,738	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8820

Project Name: Bethany Home - 83rd to 99th Avenues

Funding Source: HURF Bonds

Project Description:

Construct street improvements as property developes.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$1,034,500	$1,034,500	$1,034,500	$410,438	$0	$223,969

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: HURF Bonds (61)

Project Number: 9257

Project Name: 91st Ave. Widening - Camelback / Northern

Funding Source: HURF Bonds

Project Description:

Construct street widening on 91st Avenue from Camelback to Northern

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$254,625	$3,289,200	$1,079,425	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9546

Project Name: **Signal Computerization

Funding Source: HURF Bonds

Project Description:

This project provides for the installation of hardware and software to complete the computerized signal system throughout Glendale. This project will also provide fiber optic backbone. This project will be used to supplement the CMAQ grant (Project #9610 under CIP Grants).

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$705,624	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9554

Project Name: 59th Avenue - Brown to Olive (Street)

Funding Source: HURF Bonds

Project Description:

Construct street improvements in 59th Avenue between Brown and Olive. Construction to be done concurrent with Storm Drain project (65-9111) and Federal Aid (CMAQ) funding.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$20,437	$2,574,563	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: HURF Bonds (61)

Project Number: 9557

Project Name: 67th Avenue, Pinnacle Peak to Isabell

Funding Source: HURF Bonds

Project Description:

Construct street improvements in 67th Avenue between Pinnacle Peak to Isabell. Repayment is needed to Transportation Program for accelerated funding.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$256,875	$1,813,125	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9564

Project Name: **67th Ave. ACDC to Bell Road

Funding Source: HURF Bonds

Project Description:

The widening of the road to include frontage roads.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$60,741	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9568

Project Name: 67th Avenue - Camelback to Grand

Funding Source: HURF Bonds

Project Description:

Construct street improvements in 67th Avenue from Camelback to Grand.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$203,700	$2,774,950	$1,130,350	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: HURF Bonds (61)

Project Number: 9571

Project Name: 75th Avenue - Camelback to Glendale

Funding Source: HURF Bonds

Project Description:

Construct street improvements in 75th Avenue from Camelback to Glendale.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$2,071,500

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9576

Project Name: Camelback Improvements - 67th to 99th

Funding Source: HURF Bonds

Project Description:

Complete street improvements in areas not currently improved.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$3,080,500

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9577

Project Name: 83rd Avenue - Glendale to Northern

Funding Source: HURF Bonds

Project Description:

Complete the street improvements in 83rd - Glendale to Northern.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$153,438	$2,321,563	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: HURF Bonds (61)

Project Number: 9578

Project Name: 99th Avenue Widening - Camelback to Northern

Funding Source: HURF Bonds

Project Description:

Complete the street improvements in 99th Avenue Widening - Camelback to Northern.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$254,625	$3,854,375

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9616

Project Name: Glendale Avenue - 67th to Litchfield Park Road

Funding Source: HURF Bonds

Project Description:

Complete street improvements in Glendale Avenue - 67th to Litchfield Park Road.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$5,137,500

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9627

Project Name: **Loop 101 Noise Wall

Funding Source: HURF Bonds

Project Description:

Construct a noise wall in Loop 101 between 75th and 51st Avenues.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$2,887,925	$345,781	$1,746,902	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Street Construction (31)

	Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
	*51st Avenue/ACDC - Bike Match	$0	$0	$301,280	$0	$0	$0
8042	**Traffic Signal Computerization	$1,015,296	$0	$0	$0	$0	$0
8053	Intersection Safety Improvements	$309,923	$413,231	$0	$0	$0	$4,648,846
8054	Petition Lighting Program	$210,000	$210,000	$0	$157,500	$0	$682,500
8558	**Street Scallop Improvements	$429,032	$517,250	$0	$0	$0	$4,064,447
8559	**Street Beautification	$1,000,104	$218,142	$0	$0	$0	$1,436,284
8990	**Grand Avenue Beautification	$692,881	$215,200	$0	$0	$0	$0
9431	**Pathway/ACDC @ Marshall Ele	$299,500	$0	$0	$0	$0	$0
9432	**Pathway/ACDC @ T-bird Paseo	$304,476	$0	$0	$0	$0	$0
9433	**43rd / ACDC - Bike Match	$176,510	$0	$0	$0	$0	$0
9434	**South Half, Bethany Home Traffi	$126,138	$0	$0	$0	$0	$3,082,500
9558	**Catlin Court	$243,804	$0	$0	$0	$0	$635,700
9574	Downtown Entertainment District	$203,700	$822,800	$0	$0	$0	$4,110,000
9575	Multi-Cultural District	$0	$0	$0	$0	$0	$2,092,000
9579	Downtown Urban Design Plan	$0	$712,301	$715,301	$0	$0	$6,539,897
	Total Street Construction Projects:	$5,011,364	$3,108,924	$1,016,581	$157,500	$0	$27,292,174

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Street Construction (31)

Project Number:

Project Name: *51st Avenue/ACDC - Bike Match

Funding Source: General Obligation Bonds

Project Description:

Construct a bicycle underpass to cross 51st Avenue and Cactus Road at the Arizona Canal.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$301,280	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8042

Project Name: **Traffic Signal Computerization

Funding Source: General Obligation Bonds

Project Description:

This project provides for the installation of hardware and software to complete the computerized signal system throughout Glendale. This project will also provide fiber optic backbone. This project will be used to supplement the CMAQ grant (Project #9610 under CIP Grants).

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$1,015,296	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8053

Project Name: Intersection Safety Improvements

Funding Source: General Obligation Bonds

Project Description:

This project provides funds to match CLOSE grants for major safety improvements on City streets. Funds available in 62-9443 will be exhausted before this project's funding is used.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$309,923	$413,231	$0	$0	$0	$4,648,846

Operating Impact:

	$250	$300	$0	$0	$328	$1,793

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Street Construction (31)

Project Number: 8054

Project Name: Petition Lighting Program

Funding Source: General Obligation Bonds

Project Description:

This project installs additional street lighting in areas that have been determined to be inadequate. Funds available in 62-8557 will be exhausted before this project's funding is used.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$210,000	$210,000	$0	$157,500	$0	$682,500

Operating Impact:

$1,500	$1,545	$1,591	$1,639	$1,688	$9,232

Project Number: 8558

Project Name: **Street Scallop Improvements

Funding Source: General Obligation Bonds

Project Description:

A planned program to widen collector streets to City standards in areas where sections remain unimproved. Includes curb, gutter, sidewalk, landscaping, streetlighting and utility underground conversion.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$15,232	$413,800	$517,250	$0	$0	$0	$4,064,447

Operating Impact:

$3,100	$3,193	$3,289	$3,387	$3,489	$19,080

Project Number: 8559

Project Name: **Street Beautification

Funding Source: General Obligation Bonds

Project Description:

Installation of various streetscape and aesthetic improvements along streets throughout the City in accordance with the Arterial Street Landscape Program

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$781,962	$218,142	$218,142	$0	$0	$0	$1,436,284

Operating Impact:

$15,000	$15,450	$15,914	$16,391	$16,883	$92,321

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Street Construction (31)

Project Number: 8990

Project Name: **Grand Avenue Beautification

Funding Source: General Obligation Bonds

Project Description:

Beautification of Grand Avenue in accordance with the 2001 Grand Avenue Image Improvement Study by Todd & Associates, Inc. Supplemental Grand Avenue improvement funding and projects in Transportation Fund.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$477,681	$215,200	$215,200	$0	$0	$0	$0

Operating Impact:

$0	$40,000	$41,200	$42,436	$43,709	$239,019

Project Number: 9431

Project Name: **Pathway/ACDC @ Marshall Elem.

Funding Source: General Obligation Bonds

Project Description:

Construction of a multi-use pathway across the ACDC. Design costs are covered under separate grant. CMAQ funds of $262,400 will only apply to construction.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$299,500	$0	$0	$0	$0	$0	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

Project Number: 9432

Project Name: **Pathway/ACDC @ T-bird Paseo Park

Funding Source: General Obligation Bonds

Project Description:

Design and construction of a multi-use pathway across the ACDC. STP/TEA funds of $272,107 will only apply to construction. City match is $32,369.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$304,476	$0	$0	$0	$0	$0	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Street Construction (31)

Project Number: 9433

Project Name: **43rd / ACDC - Bike Match

Funding Source: General Obligation Bonds

Project Description:

Construct a bicycle underpass to cross 43rd and Peoria Avenues at the Arizona Canal. This is a CMAQ-funded joint project with Phoenix. Funding shown is Glendale's share of the match requirement.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$176,510	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9434

Project Name: **South Half, Bethany Home Traffic Interchange

Funding Source: General Obligation Bonds

Project Description:

Provides for the construction of the south half of the Bethany Home Road and Loop 101 traffic interchange

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$126,138	$0	$0	$0	$0	$0	$3,082,500

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9558

Project Name: **Catlin Court

Funding Source: General Obligation Bonds

Project Description:

Catlin Court is the area of downtown Glendale from Palmaire to Myrtle and 59th Ave. to a half block east of 57th Ave. This phased project may include pedestrian entry features, auto entry features, alley treatments, pedestrian lights, and landscape and street improvements. Federal funds from ICTA are available in the amount $498,003 to complete this project.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$31,904	$211,900	$0	$0	$0	$0	$635,700

Operating Impact:

	$3,100	$3,193	$3,289	$3,387	$3,489	$19,080

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Street Construction (31)

Project Number: 9574

Project Name: Downtown Entertainment District

Funding Source: General Obligation Bonds

Project Description:

Promote development of a downtown entertainment district in the area of the Sugar Beet Factory.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$203,700	$822,800	$0	$0	$0	$4,110,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9575

Project Name: Multi-Cultural District

Funding Source: General Obligation Bonds

Project Description:

Emphasize and enhance the Barrios' neighborhood feel and cultural heritage and attract authentic restaurants and shops in the immediate area.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$2,092,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9579

Project Name: Downtown Urban Design Plan

Funding Source: General Obligation Bonds

Project Description:

Design and implement a master downtown urban design plan including an enhanced walking loop around Old Towne connecting Catlin Court and the Civic Center. Includes construction of a parking garage, streetscape improvements, and outdoor seating areas.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$712,301	$715,301	$0	$0	$6,539,897

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Streets/Parking (62)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8557 **Petition Lighting Program	$126,000	$0	$0	$0	$0	$0
9443 **Intersection Safety Improvements	$533,847	$0	$0	$0	$0	$0
Total Streets/Parking Projects:	$659,847	$0	$0	$0	$0	$0

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Streets/Parking (62)

Project Number: 8557

Project Name: **Petition Lighting Program

Funding Source: General Obligation Bonds

Project Description:

This project installs additional street lighting in areas that have been determined to be inadequate.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$126,000	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9443

Project Name: **Intersection Safety Improvements

Funding Source: General Obligation Bonds

Project Description:

This project provides funds to match CLOSE grants for major safety improvements on City streets.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$533,847	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: DIF - Transportation (94)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8040 **83rd Ave/Union Hills Street/Brid	$174,103	$0	$0	$0	$0	$0
8992 **Dev. Agreements - Major Arterial	$457,329	$300,000	$300,000	$300,000	$300,000	$1,000,000
8993 **Dev. Agreements - Arterials	$671,383	$300,000	$300,000	$300,000	$300,000	$1,000,000
8994 **Traffic Signal Installations	$556,643	$156,643	$313,286	$313,286	$313,286	$939,857
9566 59th Avenue - Melinda to Pinnacle	$1,643,846	$1,031,154	$0	$0	$0	$0
New *Missouri Ave.(Curved Sourth 91st	$0	$0	$393,920	$448,533	$0	$0
Total DIF - Transportation Projects:	$3,503,304	$1,787,797	$1,307,206	$1,361,819	$913,286	$2,939,857

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: DIF - Transportation (94)

Project Number: 8040

Project Name: **83rd Ave/Union Hills Street/Bridge Improv.

Funding Source: Development Impact Fees

Project Description:

Design and construction of a four lane bridge on 83rd Ave. south of Union Hills. Project also includes widening Union Hills Drive between 83rd Ave. and the Loop 101 Freeway.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$174,103	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8992

Project Name: **Dev. Agreements - Major Arterials

Funding Source: Development Impact Fees

Project Description:

Matching funds for developmental agreements for the 5 to 6 lane streets as designated in the transportation plan.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$157,329	$300,000	$300,000	$300,000	$300,000	$300,000	$1,000,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8993

Project Name: **Dev. Agreements - Arterials

Funding Source: Development Impact Fees

Project Description:

Matching funds for developmental agreements for the 4 to 5 lane streets as designated in the Transportation Plan.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$371,383	$300,000	$300,000	$300,000	$300,000	$300,000	$1,000,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: DIF - Transportation (94)

Project Number: 8994

Project Name: **Traffic Signal Installations

Funding Source: Development Impact Fees

Project Description:

This project provides for the installation of traffic signals at various locations throughout the City as required by growth.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$400,000	$156,643	$156,643	$313,286	$313,286	$313,286	$939,857

Operating Impact:

	$10,350	$10,661	$20,070	$20,672	$21,292	$60,210

Project Number: 9566

Project Name: 59th Avenue - Melinda to Pinnacle Peak

Funding Source: Development Impact Fees

Project Description:

Widen to four lanes with center turn lane.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$1,643,846	$1,031,154	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: New

Project Name: *Missouri Ave.(Curved Sourth 91st to 95th Avenue)

Funding Source: Development Impact Fees

Project Description:

Acquisition of 1/2 Right of Way and 1/2 street improvements.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$393,920	$448,533	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Street Fund (12)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8045 Street Maintenance Equipment	$45,000	$268,750	$120,750	$34,450	$34,450	$281,000
9620 **ROW Beautification - Council Go	$122,520	$0	$0	$0	$0	$0
9621 **Street Improvements -Council Go	$366,463	$0	$0	$0	$0	$0
Total Street Fund Projects:	$533,983	$268,750	$120,750	$34,450	$34,450	$281,000

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Street Fund (12)

Project Number: 8045

Project Name: Street Maintenance Equipment

Funding Source: Highway User Revenue Fund

Project Description:

Three pieces of equipment, not currently in the vehicle replacement fund, will be due for replacemnt in the next five years. In addition, a street sweeper and operator is projected to be needed in FY05 to maintain current service levels.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$45,000	$268,750	$120,750	$34,450	$34,450	$281,000

Operating Impact:

$0	$40,000	$41,200	$42,437	$43,709	$239,019

Project Number: 9620

Project Name: **ROW Beautification - Council Goal

Funding Source: Highway User Revenue Fund

Project Description:

Carryover of funds appropriated for right-of-way beautification throughout Glendale.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$122,520	$0	$0	$0	$0	$0	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

Project Number: 9621

Project Name: **Street Improvements -Council Goal

Funding Source: Highway User Revenue Fund

Project Description:

Carryover of funds appropriated for street improvements on 75th Ave., Bethany Home Rd. to Maryland; 67th Ave., Sweetwater to Thunderbird; Butler Ave., 47th to 51st; 47th Ave., Northern to Butler avenues, Union Hills, 59th to 67th and 57th Drive and the median south of Utopia.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$366,463	$0	$0	$0	$0	$0	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

LANDFILL

Beginning in FY 2004-05, a project will put the replacement of grinder screens on a 3-year replacement schedule. In FY 2005-06 the Landfill will also begin replacing older landfill compactors that have reached the end of their serviceable life.

In future years projects that include the movement of the landfill entrance, a scale house and truck scales to conform with current and future landfill site development, closure of the completed south area of the landfill, and the installation of a landfill liner and leachate collection system for the north expansion area of the landfill.

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Landfill (55)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8034 Bioreactor Project	$0	$0	$0	$0	$0	$435,780
8036 Landfill Entrance	$0	$0	$0	$0	$0	$952,200
8037 Landfill Screening Berm	$0	$0	$0	$0	$0	$2,118,260
8038 Landfill Closure (South)	$0	$0	$0	$0	$0	$5,241,811
8043 Effluent Reuse Project	$0	$0	$0	$0	$0	$645,600
8044 Landfill Liner Installation	$0	$0	$0	$0	$0	$28,540,883
9604 Landfill Soil Excavation - NW Parc	$0	$0	$0	$0	$0	$9,086,780
New *Auger Scraper	$0	$0	$0	$0	$0	$954,000
New *Landfill Compactors	$0	$0	$620,610	$0	$645,434	$748,000
New *Motorgrader	$0	$0	$0	$0	$0	$247,000
New *Water Pull Tractor	$0	$0	$0	$0	$0	$436,000
New *Woodwaste Grinder	$0	$291,000	$0	$0	$318,000	$350,000
Total Landfill Projects:	**$0**	**$291,000**	**$620,610**	**$0**	**$963,434**	**$49,756,314**

***Project numbers not assigned yet**

****Project includes carryover funding**

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Landfill (55)

Project Number: 8034

Project Name: Bioreactor Project

Funding Source: Landfill Revenues

Project Description:

Construction of cell for landfill technology demonstration project.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$435,780

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8036

Project Name: Landfill Entrance

Funding Source: Landfill Revenues

Project Description:

Move landfill entrance, scalehouse and truck scales to conform with current and future landfill site development.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$952,200

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8037

Project Name: Landfill Screening Berm

Funding Source: Landfill Revenues

Project Description:

Design, construction and landscaping of screening berms along east boundary of landfill and Glendale and Northern Avenues.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$2,118,260

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Landfill (55)

Project Number: 8038

Project Name: Landfill Closure (South)

Funding Source: Landfill Revenues

Project Description:
Closure of completed south area of landfill

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$5,241,811

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8043

Project Name: Effluent Reuse Project

Funding Source: Landfill Revenues

Project Description:
Construction of wastewater effluent line to support landfill and environmental campus projects.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$645,600

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8044

Project Name: Landfill Liner Installation

Funding Source: Landfill Revenues

Project Description:
Design and permit for revised landfill closure plan and installation of liner and leachate collection system in north expansion area of landfill.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$28,540,883

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Landfill (55)

Project Number: 9604

Project Name: Landfill Soil Excavation - NW Parcel

Funding Source: Landfill Revenues

Project Description:

Excavation of north expansion area to prepare for future cell development.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$9,086,780

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: New

Project Name: *Auger Scraper

Funding Source: Landfill Revenues

Project Description:

Replacement of older auger scraper that has reached the end of its serviceable life

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$954,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: New

Project Name: *Landfill Compactors

Funding Source: Landfill Revenues

Project Description:

Replacement of older landfill compactors that have reached the end of their serviceable life

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$620,610	$0	$645,434	$748,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Landfill (55)

Project Number: New

Project Name: *Motorgrader

Funding Source: Landfill Revenues

Project Description:

Replacement of older motorgrader that has reached the end of its life.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$247,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: New

Project Name: *Water Pull Tractor

Funding Source: Landfill Revenues

Project Description:

Replacement of older water pull tractor that has reached the end of its serviceable life.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$436,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: New

Project Name: *Woodwaste Grinder

Funding Source: Landfill Revenues

Project Description:

Replacement of grinder screen on a 3 year replacement schedule working with the vendor contractor.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$291,000	$0	$0	$318,000	$350,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

SANITATION

Sanitation capital projects scheduled for FY 2003-04 and in future years include the replacement of automated sideloader refuse trucks, frontloader refuse trucks, rolloff refuse trucks, articulated tractors and rearloader refuse trucks that have reached the end of their service life.

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Sanitation Fund (57)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
9630 Articulated Tractors for Loose Trash	$55,000	$100,000	$53,000	$0	$110,000	$230,000
9630 Automated Sideloader Refuse Truck	$174,000	$185,658	$196,964	$787,856	$1,014,365	$3,200,000
9630 Frontloader Trucks	$171,000	$176,322	$364,986	$0	$195,491	$900,000
9630 Rearloader Refuse Trucks	$284,000	$192,000	$0	$405,746	$0	$450,000
9630 Rolloff Trucks	$108,000	$0	$114,577	$0	$0	$260,000
9630 **Sanitation: Curb Svc & Loose Tra	$50,701	$0	$0	$0	$0	$0
New *Brush Trucks	$0	$0	$0	$0	$0	$200,000
Total Sanitation Fund Projects:	**$842,701**	**$653,980**	**$729,527**	**$1,193,602**	**$1,319,856**	**$5,240,000**

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Sanitation Fund (57)

Project Number: 9630

Project Name: Articulated Tractors for Loose Trash Operation

Funding Source: Sanitation Revenues

Project Description:

Replacement of Articulated Tractors for the loose trash operation, that have reached the end of their service life, as follows: One growth and one replacement in FY 2005, one replacement in FY 2006, two replacements in FY 2008 and four replacements in FY 2009-13.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$55,000	$100,000	$53,000	$0	$110,000	$230,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9630

Project Name: Automated Sideloader Refuse Trucks

Funding Source: Sanitation Revenues

Project Description:

Purchase of automated sideloader refuse trucks for both replacement and growth.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$174,000	$185,658	$196,964	$787,856	$1,014,365	$3,200,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9630

Project Name: Frontloader Trucks

Funding Source: Sanitation Revenues

Project Description:

Replacement of older frontloader trucks that have reached the end of their service life.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$171,000	$176,322	$364,986	$0	$195,491	$900,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Sanitation Fund (57)

Project Number: 9630

Project Name: Rearloader Refuse Trucks

Funding Source: Sanitation Revenues

Project Description:

Replacement of two Brush Trucks in FY 2003-04 and replacement of rearloader refuse trucks which have reached the end of their service life during FY 2005-13.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$284,000	$192,000	$0	$405,746	$0	$450,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9630

Project Name: Rolloff Trucks

Funding Source: Sanitation Revenues

Project Description:

Replacement of older rolloff trucks that have reached the end of their life.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$108,000	$0	$114,577	$0	$0	$260,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9630

Project Name: **Sanitation: Curb Svc & Loose Trash Brush Trucks

Funding Source: Sanitation Revenues

Project Description:

Carryover funding for capital equipment lease purchases in Sanitation.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$50,701	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Sanitation Fund (57)

Project Number: New

Project Name: *Brush Trucks

Funding Source: Sanitation Revenues

Project Description:

Replacement of brush trucks used in loose trash operation.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$200,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

WATER AND SEWER

Water and sewer capital projects account for the largest portion of CIP funds. Most water and sewer projects will be funded from Water and Sewer Fund revenue.

In FY 2003-04, sewer projects include the installation of sewers in areas currently on septic systems, an interceptor sewer to serve new development west of 91st Avenue and south of Glendale Avenue; and the purchase of an additional allocation of 3,053 acre-feet per year of Central Arizona Project water, pending final approval by the U.S. Secretary of Interior.

FY 2003-04 water projects include phase three of the radio telemetry project that will add 1.2 GHz microwave radio communication equipment at the different water facilities in Glendale; a project to determine the physical condition of the City's water distribution system; and the replacement and implementation of a new utility billing system.

Several very large capital projects will be funded over extended time periods. For example, payments to Phoenix/Sub-Regional Operating Group (SROG) for wastewater treatment plant upgrades will continue through FY 2009-13. Projects are also planned for the replacement and extension of various water and sewer lines throughout the city.

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Water & Sewer Fund (50)

Project Name:		FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8050	Utlity Billing System Repl/Upgrade	$1,700,000	$0	$0	$0	$0	$0
9246	**West Area Water Reclamation Fa	$28,888,158	$6,569,967	$3,499,810	$0	$0	$0
9261	**Arrowhead Wastewater Plant	$539,038	$0	$0	$0	$0	$0
New	*Arrowhead Ranch Water Reclamat	$0	$0	$0	$0	$0	$3,990,400
Total Water & Sewer Fund Projects:		$31,127,196	$6,569,967	$3,499,810	$0	$0	$3,990,400

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Water & Sewer Fund (50)

Project Number: 8050

Project Name: Utlity Billing System Repl/Upgrade

Funding Source: Water & Sewer Revenues

Project Description:

Replacement and implementation of a new utility billing system. The cost includes software, professional services and fees and annual service and maintenance.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$1,700,000	$0	$0	$0	$0	$0

Operating Impact:

$0	$106,000	$106,000	$106,000	$106,000	$530,000

Project Number: 9246

Project Name: **West Area Water Reclamation Facility Expansion

Funding Source: Water & Sewer Revenues

Project Description:

Expansion of the existing WAWRF from 4.3/7.0 MGD to 10 MGD.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$2,779,416	$26,108,742	$6,569,967	$3,499,810	$0	$0	$0

Operating Impact:

$80,000	$120,000	$240,000	$440,000	$560,000	$1,400,000

Project Number: 9261

Project Name: **Arrowhead Wastewater Plant

Funding Source: Water & Sewer Revenues

Project Description:

The Arrowhead Wastewater Reclamation Plant is being expanded to increase capacity from 2.2 to 4.5 million gallons per day. The plant provides treated effluent for use in landscaped areas in northern Glendale. This is the final phase for permanent improvements to enhance nitrogen removal from the treated effluent.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$539,038	$0	$0	$0	$0	$0	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Water & Sewer Fund (50)

Project Number: New

Project Name: *Arrowhead Ranch Water Reclamation Facility Improvements

Funding Source: Water & Sewer Revenues

Project Description:

To ensure the reliable treatment of the wastewater in the Arrowhead Ranch area, the treatment plant processes will be upgraded or expanded. This will enable the plant to consistently meet the A+ effluent water quality requirements.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$3,990,400
Operating Impact:						
	$0	$0	$0	$0	$0	$283,461

*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Water (83)

	Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8029	Pyramid Peak WTP - Solids Handli	$2,378,200	$0	$0	$0	$0	$0
8051	Fire Hydrant Replacement	$620,700	$620,700	$620,700	$827,600	$827,600	$0
8055	**Backbone Fiber Optic/Cholla WT	$453,000	$0	$0	$0	$0	$0
8056	**Additional Water Capacity	$18,000,800	$14,700,800	$0	$0	$0	$0
9009	Central Arizona Project Water Alloc	$1,439,490	$0	$0	$0	$0	$0
9011	**Radio Telemetry Improvements P	$465,346	$0	$350,069	$0	$0	$0
9213	**Membrane Filtration Pilot Progra	$1,172,226	$0	$0	$0	$0	$0
9229	**Zone 3 Pump Improvements	$187,450	$0	$0	$0	$0	$0
9232	**Water Zone 4 Transmission	$646,950	$1,052,000	$0	$0	$0	$0
9234	**Water Distribution System Evalua	$205,450	$0	$0	$0	$0	$0
9247	**Downtown Irrigation System Reh	$528,480	$0	$199,971	$0	$199,971	$0
9249	**Water Line Replacements	$2,637,614	$916,952	$916,952	$916,952	$916,952	$3,905,000
9263	**Zone 4 Res. & Booster Station	$274,750	$0	$0	$0	$0	$0
9269	**Outer Loop Effluent Line	$1,286,628	$0	$523,000	$0	$523,000	$0
9272	**Cholla Solids Handling Facility	$5,724,360	$0	$0	$0	$0	$0
9275	**Pyramid Peak WTP - 10 MG Res	$7,068,300	$3,065,595	$0	$0	$0	$0
9276	Additional Water Storage	$0	$0	$0	$0	$2,515,500	$4,095,785
9277	Storage & Recovery Well	$0	$0	$0	$0	$0	$1,920,488
9278	**West Area Reuse Pipelines	$999,500	$0	$1,034,500	$0	$1,034,500	$1,034,500
9280	**New River/Agua Fria Undergroun	$1,527,962	$0	$0	$0	$0	$0
9283	**SRP Well 14 & 16	$1,000,000	$0	$0	$0	$0	$0
9285	**Water System Security	$235,000	$0	$0	$0	$0	$0
9286	**Cholla Water Treatment Plant Pro	$3,540,102	$8,129,210	$5,628,988	$0	$0	$0
9287	**Off Project Drinking Water Wells	$1,500,000	$0	$3,000,000	$2,100,032	$900,085	$3,900,162
9288	**Emergency Water Supply	$200,000	$0	$0	$0	$0	$0
9625	**Water Line Extensions	$337,917	$102,867	$259,667	$102,867	$259,667	$570,267
New	*Drinking Water Well Head Treatm	$0	$500,616	$0	$0	$0	$0
Total Water Projects:		$52,430,225	$29,088,740	$12,533,847	$3,947,451	$7,177,275	$15,426,202

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Water (83)

Project Number: 8029

Project Name: Pyramid Peak WTP - Solids Handling Expansion

Funding Source: Water & Sewer Revenues

Project Description:

Installation of additional solids handling facilities to accommodate increased solids production.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$2,378,200	$0	$0	$0	$0	$0

Operating Impact:

$106,000	$109,180	$112,456	$115,366	$118,677	$652,404

Project Number: 8051

Project Name: Fire Hydrant Replacement

Funding Source: Water & Sewer Revenues

Project Description:

Replacement of approximately 1,100 old fire hydrants. These hydrants are in excess of 25 years old and do not meet current City design guidelines or AWWA M-17 annual inspection recommendations. We are unable to obtain parts and perform routine maintenance which could affect the reliability of the fire hydrant.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$620,700	$620,700	$620,700	$827,600	$827,600	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

Project Number: 8055

Project Name: **Backbone Fiber Optic/Cholla WTP

Funding Source: Water & Sewer Revenues

Project Description:

A fiberoptic backbone communications system to support the computerized signal system that will connect to the Cholla Treatment Plant.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$453,000	$0	$0	$0	$0	$0	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Water (83)

Project Number: 8056

Project Name: **Additional Water Capacity

Funding Source: Water & Sewer Revenues

Project Costs:

Project Description:

Water Resources Master Plan, probably followed by West Glendale WTP Design

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$3,300,000	$14,700,800	$14,700,800	$0	$0	$0	$0

Operating Impact:

$0	$0	$2,500,000	$2,575,000	$2,652,250	$14,503,590

Project Number: 9009

Project Name: Central Arizona Project Water Allocation

Funding Source: Water & Sewer Revenues

Project Costs:

Project Description:

Glendale is expected to purchase an additional allocation of 3,053 acre-feet per year of Central Arizona Project water, pending final approval by the U.S. Secretary of Interior.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$1,439,490	$0	$0	$0	$0	$0

Operating Impact:

$0	$164,862	$169,808	$174,902	$180,149	$985,129

Project Number: 9011

Project Name: **Radio Telemetry Improvements Phase III

Funding Source: Water & Sewer Revenues

Project Costs:

Project Description:

Phase three of the radio telemetry project will add 1.2 GHz microwave radio communication equipment at the ARWRF, the Cholla WTP, the PPWTP, the WAWRF, and the Utilities Department office at the Field Operations Center.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$465,346	$0	$0	$350,069	$0	$0	$0

Operating Impact:

$0	$0	$0	$1,500	$1,545	$18,449

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Water (83)

Project Number: 9213

Project Name: **Membrane Filtration Pilot Program

Funding Source: Water & Sewer Revenues

Project Description:

A pilot study to test the ability of membrane filtration to treat water at the Cholla Water Treatment Plant. This process improves the taste and smell of water.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$1,172,226	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9229

Project Name: **Zone 3 Pump Improvements

Funding Source: Water & Sewer Revenues

Project Description:

This improvement will provide better water pressure for the area of the City located west of 67th Avenue and north of Deer Valley Road.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$187,450	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9232

Project Name: **Water Zone 4 Transmission

Funding Source: Water & Sewer Revenues

Project Description:

Water transmission pipeline in Bethany Home Road, 83rd to 91st Avenues

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$646,950	$0	$1,052,000	$0	$0	$0	$0

Operating Impact:

	$47,135	$48,549	$50,006	$51,506	$53,051	$290,104

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Water (83)

Project Number: 9234

Project Name: **Water Distribution System Evaluation

Funding Source: Water & Sewer Revenues

Project Description:

Project to determine the physical condition of the City's water distribution system.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$100,000	$105,450	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9247

Project Name: **Downtown Irrigation System Rehabilitation

Funding Source: Water & Sewer Revenues

Project Description:

The downtown flood irrigation system needs some rehabilitation or repair. The work will be done in phases.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$528,480	$0	$0	$199,971	$0	$199,971	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9249

Project Name: **Water Line Replacements

Funding Source: Water & Sewer Revenues

Project Description:

Replacement/Rehabilitation of Water Lines, throughout the City.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$1,720,662	$916,952	$916,952	$916,952	$916,952	$916,952	$3,905,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Water (83)

Project Number: 9263

Project Name: **Zone 4 Res. & Booster Station

Funding Source: Water & Sewer Revenues

Project Description:

Installation of a reservoir and booster station to provide additional capacity to the water distribution system in Zone 4.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$274,750	$0	$0	$0	$0	$0	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

Project Number: 9269

Project Name: **Outer Loop Effluent Line

Funding Source: Water & Sewer Revenues

Project Description:

Project to transport, store, recharge, recover and reuse effluent for Arrowhead Ranch, area-wide.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$763,628	$523,000	$0	$523,000	$0	$523,000	$0

Operating Impact:

$51,500	$53,045	$54,636	$51,500	$51,500	$316,969

Project Number: 9272

Project Name: **Cholla Solids Handling Facility

Funding Source: Water & Sewer Revenues

Project Description:

Design and construction of facilities at the Cholla WTP to meet solids handling regulations of the EPA.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$5,724,360	$0	$0	$0	$0	$0	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Water (83)

Project Number: 9275

Project Name: **Pyramid Peak WTP - 10 MG Reservoir

Funding Source: Water & Sewer Revenues

Project Description:

Installation of a new 10-MG Reservoir, piping changes and related process equipment.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$2,139,000	$4,929,300	$3,065,595	$0	$0	$0	$0

Operating Impact:

$212,000	$218,360	$224,911	$230,731	$237,352	$1,304,805

Project Number: 9276

Project Name: Additional Water Storage

Funding Source: Water & Sewer Revenues

Project Description:

Additional treated water storage to help meet peak day and fire flow demands.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$2,515,500	$4,095,785

Operating Impact:

$0	$0	$0	$0	$0	$3,000,000

Project Number: 9277

Project Name: Storage & Recovery Well

Funding Source: Water & Sewer Revenues

Project Description:

Project to install one or more water wells for recharge of water and recovery of groundwater credits.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$1,920,488

Operating Impact:

$0	$0	$0	$0	$0	$1,000,000

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Water (83)

Project Number: 9278

Project Name: **West Area Reuse Pipelines

Funding Source: Water & Sewer Revenues

Project Description:

Reuse water pipelines for WAWRF effluent transmission & distribution.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$999,500	$0	$0	$1,034,500	$0	$1,034,500	$1,034,500

Operating Impact:

	$51,500	$53,045	$54,636	$56,275	$57,964	$316,969

Project Number: 9280

Project Name: **New River/Agua Fria Underground Storage Facility

Funding Source: Water & Sewer Revenues

Project Description:

A new West Valley underground storage facility that would store the additional reclaimed water (effluent) processed at city's expanded West Area Water Reclamation Facility.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$325,000	$1,202,962	$0	$0	$0	$0	$0

Operating Impact:

	$88,400	$91,052	$93,784	$96,597	$99,495	$544,079

Project Number: 9283

Project Name: **SRP Well 14 & 16

Funding Source: Water & Sewer Revenues

Project Description:

Utilize SRP wells #14 (51st/Cactus) and #16 (75th/Bethany Home) for addt'l water resources. Regulations require the reduction of trihalomethanes in the system. This project will accomplish this by blending the wells into the Cholla 2 Reservoir (Well 14) and the Zone 4 Reservoir (Well 16).

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$1,000,000	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Water (83)

Project Number: 9285

Project Name: **Water System Security

Funding Source: Water & Sewer Revenues

Project Description:

Additional security is needed at the water treatment plants, reservoirs, and well sites. Additional security may include: security cameras, linking of current gate and card systems, infrared detection on fences, block walls, and additional staffing and/or security guards for midnight shifts.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$235,000	$0	$0	$0	$0	$0	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

Project Number: 9286

Project Name: **Cholla Water Treatment Plant Process Improvements

Funding Source: Water & Sewer Revenues

Project Description:

Improvements to the Cholla WTP to meet water treatment regulations.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$1,515,300	$2,024,802	$8,129,210	$5,628,988	$0	$0	$0

Operating Impact:

$1,000,000	$1,030,000	$1,060,900	$1,092,727	$1,125,508	$6,154,743

Project Number: 9287

Project Name: **Off Project Drinking Water Wells

Funding Source: Water & Sewer Revenues

Project Description:

The City will drill additional drinking water wells located off of the SRP area. Up to five new wells will serve pressure Zone 2 and pressure Zone 3. Three wells will be completed by June 2004 and up to two more wells will be completed in June 2006.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$1,500,000	$0	$0	$3,000,000	$2,100,032	$900,085	$3,900,162

Operating Impact:

$0	$0	$0	$400,000	$412,000	$3,000,000

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Water (83)

Project Number: 9288

Project Name: **Emergency Water Supply

Funding Source: Water & Sewer Revenues

Project Costs:

Project Description:

Arizona Administrative Code (R18-4-116), requires provision for an alternate source of water in case of a loss of water supply due to major component failure. This study will evaluate alternatives for emergency water supplies to incorporate with an Emergency Operations Plan.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$200,000	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9625

Project Name: **Water Line Extensions

Funding Source: Water & Sewer Revenues

Project Costs:

Project Description:

Installation of water line extensions

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$78,250	$259,667	$102,867	$259,667	$102,867	$259,667	$570,267

Operating Impact:

	$10,300	$10,609	$10,927	$11,255	$11,593	$63,394

Project Number: New

Project Name: *Drinking Water Well Head Treatment Facilities

Funding Source: Water & Sewer Revenues

Project Costs:

Project Description:

Conduct an engineering study to evaluate the various treatment technologies available to treat arsenic and/or radon at various drinking water wells throughout the City. The USEPA has proposed more stringent Maximum Contaminant Levels that will become effective in the near future.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$500,616	$0	$0	$0	$0

Operating Impact:

	$0	$0	$4,000	$4,120	$4,244	$23,206

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*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Sewer (84)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8052 Arrowhead Ranch Water Reclamati	$88,800	$0	$0	$0	$0	$0
9233 **Sewer System Evaluation	$565,525	$0	$0	$0	$0	$0
9236 **Arrowhead Sewer Modifications	$563,299	$0	$0	$0	$0	$0
9238 **99th Ave Metering Station Impro	$2,080,569	$0	$0	$0	$0	$2,097,898
9240 **Sewer for Areas on Septic	$1,360,863	$0	$0	$0	$1,034,500	$1,034,500
9241 **95th Avenue Interceptor Sewer, C	$745,600	$0	$0	$0	$0	$0
9248 **Sewer Odor Control Sites	$1,468,882	$449,900	$449,900	$449,900	$449,900	$300,000
9258 **91st Avenue Construction (SROG	$8,149,045	$3,759,255	$2,936,363	$2,256,721	$0	$13,326,564
9271 **Sewer Master Plan	$99,463	$0	$0	$0	$0	$0
9273 **61st Ave. Sewer Line	$538,000	$0	$0	$0	$0	$0
9281 **67th and 83rd Avenue SLS Modif	$949,500	$0	$0	$0	$0	$0
9284 **Capacity Management Operations	$523,949	$250,000	$250,000	$250,000	$250,000	$2,515,695
9623 **Sewer Line Replacements	$1,911,665	$673,806	$0	$0	$0	$4,686,781
9624 Sewer Line Extensions	$0	$259,458	$97,644	$259,458	$0	$985,940
New *Arrowhead Ranch Sewer Odor Co	$0	$191,949	$577,044	$0	$0	$0
Total Sewer Projects:	**$19,045,160**	**$5,584,368**	**$4,310,951**	**$3,216,079**	**$1,734,400**	**$24,947,378**

***Project numbers not assigned yet**
****Project includes carryover funding**

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Sewer (84)

Project Number: 8052

Project Name: Arrowhead Ranch Water Reclamation Facility (ARWRF) Bypass

Funding Source: Water & Sewer Revenues

Project Description:

A study will look into the changes and improvements necessary to divert the sanitary sewer flow from the ARWRF to the 91st Avenue Wastewater Treatment Plant (WWTP).

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$88,800	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9233

Project Name: **Sewer System Evaluation

Funding Source: Water & Sewer Revenues

Project Description:

A 5-year project, now in its 3rd year, to evaluate the condition of the City's sewer system and develop a systematic plan for rehabilitating and replacing deteriorated sewers and manholes.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$565,525	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9236

Project Name: **Arrowhead Sewer Modifications

Funding Source: Water & Sewer Revenues

Project Description:

Arrowhead Ranch area improvements (i.e.. Odor Scrubbers) to control for odor at the force main at the 67th & Beardsley and at the 83rd & Bell lift stations.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$563,299	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Sewer (84)

Project Number: 9238

Project Name: **99th Ave Metering Station Improvements

Funding Source: Water & Sewer Revenues

Project Description:

The multi-cities SROG organization is currently testing a prototype sewage metering station in Scottsdale. Upon completion of the study (about March 2004), the SROG cities will be required to construct their sewage metering stations equal to the approved

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$2,080,569	$0	$0	$0	$0	$0	$2,097,898

Operating Impact:

$0	$0	$15,000	$19,450	$20,034	$109,552

Project Number: 9240

Project Name: **Sewer for Areas on Septic

Funding Source: Water & Sewer Revenues

Project Description:

Installation of sewers in areas currently on septic systems.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$326,363	$1,034,500	$0	$0	$0	$1,034,500	$1,034,500

Operating Impact:

$10,300	$10,609	$10,927	$11,255	$11,593	$63,394

Project Number: 9241

Project Name: **95th Avenue Interceptor Sewer, Camelback to Maryland

Funding Source: Water & Sewer Revenues

Project Description:

Interceptor sewer to serve new development west of 91st Avenue & south of Glendale Avenue.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$100,000	$645,600	$0	$0	$0	$0	$0

Operating Impact:

$20,000	$20,600	$21,218	$21,855	$22,510	$123,095

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Sewer (84)

Project Number: 9248

Project Name: **Sewer Odor Control Sites

Funding Source: Water & Sewer Revenues

Project Description:

Permanent hydrogen peroxide chemical dosing stations will be built along the larger diameter (15" - 48") sewer mains to control the odor of sewer gases.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$1,018,982	$449,900	$449,900	$449,900	$449,900	$449,900	$300,000

Operating Impact:

$15,000	$30,000	$45,000	$60,000	$75,000	$410,131

Project Number: 9258

Project Name: **91st Avenue Construction (SROG)

Funding Source: Water & Sewer Revenues

Project Description:

Payments to Phoenix/SubRgional Operating Group (SROG) for Glendale's participatation in the wastewater treatment plant upgrades and expansion to the existing 153 million gallons (mgd) per day facility.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$2,546,871	$5,602,174	$3,759,255	$2,936,363	$2,256,721	$0	$13,326,564

Operating Impact:

$0	$0	$0	$0	$0	$0

Project Number: 9271

Project Name: **Sewer Master Plan

Funding Source: Water & Sewer Revenues

Project Description:

A project which will update the City's sewer master plan and sewer model.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$99,463	$0	$0	$0	$0	$0	$0

Operating Impact:

$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Sewer (84)

Project Number: 9273

Project Name: **61st Ave. Sewer Line

Funding Source: Water & Sewer Revenues

Project Costs:

Project Description:

This project will increase the sewer line on 61st Ave. from Northern to Alice to a 12" line. The existing 8" line is at capacity and growth is expected in the area.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$538,000	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9281

Project Name: **67th and 83rd Avenue SLS Modifications

Funding Source: Water & Sewer Revenues

Project Costs:

Project Description:

The project will add radio telemetry to both sewage lift stations, replace the 1-stage odor control scrubber at 67th/Beardsley Rd. with a new 2-stage scrubber, and add a carbon vessel odor polisher to 83rd/Bell Rd., add OC-4 odor scrubber to the Arrowhead WRF and add a licensed 900MHz base radio.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$949,500	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9284

Project Name: **Capacity Management Operations and Maintenance (CMOM)

Funding Source: Water & Sewer Revenues

Project Costs:

Project Description:

The United States Environmental Protection Agency (USEPA) has mandated a new Capacity Management Operations and Maintenance (CMOM) program for the sanitary sewer systems nation wide. The proposed program will protect the sewer system from sanitary sewer. MCDOT funds available in the amount of $102,900 in Fiscal Year 2003-04.

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$190,900	$333,049	$250,000	$250,000	$250,000	$250,000	$2,515,695

Operating Impact:

	$3,000	$3,090	$10,000	$3,000	$3,000	$58,014

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Sewer (84)

Project Number: 9623

Project Name: **Sewer Line Replacements

Funding Source: Water & Sewer Revenues

Project Description:
Replacement/Rehabilitation of existing sewer lines.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$1,911,665	$0	$673,806	$0	$0	$0	$4,686,781

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9624

Project Name: Sewer Line Extensions

Funding Source: Water & Sewer Revenues

Project Description:
Sewer extension ar various locations.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$259,458	$97,644	$259,458	$0	$985,940

Operating Impact:

	$10,300	$10,609	$10,927	$11,255	$11,593	$63,394

Project Number: New

Project Name: *Arrowhead Ranch Sewer Odor Control Sites

Funding Source: Water & Sewer Revenues

Project Description:
Permanent hydrogen peroxide chemical dosing stations will be built along the larger diameter (15" - 42") sewer mains in the Arrowhead Ranch area to control the odor of sewer gases.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$191,949	$577,044	$0	$0	$0

Operating Impact:

	$0	$0	$18,000	$45,000	$46,350	$253,461

*Project numbers not assigned yet

**Project includes carryover funding

OTHER CAPITAL PROJECTS

Public Housing Projects

- The city anticipates receiving about $350,000 per year in Federal Department of Housing and Urban Development grants through FY 2007-08 for capital improvements at the city's public housing developments.

Civic Center Projects

The projects in this category are accounted for in the General Fund. Planned Civic Center projects include:

- A reserve fund for regular facility maintenance beginning in FY 2004-05 and continuing through FY 2007-08 is included in the CIP; and
- Facility renovations and enhancements that will include small meeting rooms are planned in the second five years of the plan.

General Fund Projects

Major capital projects accounted for in the General Fund section of the CIP include:

- Acquisition of property for various uses in FY 2004-05 through FY 2006-07;
- $200,000, increasing in later years to $300,000, in ongoing annual funding for Building Maintenance projects; and $100,000 in ongoing funding for a Public Building Maintenance Reserve account for major facility repairs starting in FY 2004-05;
- The construction of a multi-use pathway along the east side of New River from Pinnacle Peak Road to Hillcrest Blvd in the second five years of the plan.

Art In Public Places Projects

The Municipal Art Fund promotes the creative use of art in public places. One percent of the cost of every public construction project is set aside for the purchase of public art. The Glendale Arts Commission was formed to select works of art to be commissioned or purchased through the Municipal Arts Fund. Five percent of the fund is dedicated for the preservation and maintenance of Glendale's substantial public art collection.

Art Fund dollars have been used to purchase the award-winning brick sculpture, "Tribute to Firefighters," at Fire Station 157, and the Veterans Memorial, located on the east side of the Main Library and other art pieces in various locations.

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Housing (19)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8475 Housing Capital	$350,000	$350,000	$350,000	$350,000	$350,000	$1,750,000
Total Housing Projects:	$350,000	$350,000	$350,000	$350,000	$350,000	$1,750,000

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Housing (19)

Project Number: 8475

Project Name: Housing Capital

Funding Source: Housing

Project Description:

Various housing related capital projects, as approved through Federal Department of Housing and Urban Development federal grants.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$350,000	$350,000	$350,000	$350,000	$350,000	$1,750,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Civic Center (06)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8031 **Civic Center Add'l Storage Space	$36,969	$0	$0	$0	$0	$0
8584 Civic Center Renovation	$0	$0	$0	$0	$0	$2,500,000
New *Civic Center Maintenance Reserve	$0	$100,000	$100,000	$100,000	$100,000	$500,000
New *Performance Lighting Improvemen	$0	$50,000	$0	$0	$0	$0
Total Civic Center Projects:	**$36,969**	**$150,000**	**$100,000**	**$100,000**	**$100,000**	**$3,000,000**

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Civic Center (06)

Project Number: 8031

Project Name: **Civic Center Add'l Storage Space

Funding Source: General Fund

Project Description:

This project will expand existing storage space by building approximately 30' into the loading dock.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$36,969	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8584

Project Name: Civic Center Renovation

Funding Source: General Fund

Project Description:

Facility renovation and enhancement to include smaller additional meeting rooms.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$2,500,000

Operating Impact:

	$0	$0	$0	$0	$0	$327,010

Project Number: New

Project Name: *Civic Center Maintenance Reserve

Funding Source: General Fund

Project Description:

This is a reserve fund for regular facility maintenance and replacement for routine items such as carpet and facility upgrades.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$100,000	$100,000	$100,000	$100,000	$500,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Civic Center (06)

Project Number: New

Project Name: *Performance Lighting Improvement

Funding Source: General Fund

Project Description:
Improve event and performance lighting to Civic Center.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$50,000	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet
**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: General Fund (01)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
8901 **City Hall Remodel	$277,438	$0	$0	$0	$0	$0
8922 **Visual Improvement Program	$537,502	$150,000	$0	$0	$0	$750,000
8968 **Neighborhood Improvement Gran	$362,227	$700,000	$700,000	$700,000	$0	$3,500,000
8970 **Downtown Projects	$67,209	$0	$0	$0	$0	$0
8983 **Building Maintenance Projects	$210,600	$300,000	$300,000	$300,000	$0	$1,500,000
8984 **Building Maintenance Reserve	$12,738	$100,000	$100,000	$100,000	$0	$500,000
8986 **Camelback Ranch Land Acquisiti	$30,000	$0	$0	$0	$0	$0
8989 **Baptist Church Acquisition	$200,000	$0	$0	$0	$0	$0
9022 **Engine Pumper 158 Lease Purcha	$484,700	$0	$0	$0	$0	$0
9622 Property Acquisition	$0	$300,000	$300,000	$300,000	$0	$1,500,000
New *New River Bike Trail	$0	$0	$0	$0	$0	$367,400
Total General Fund Projects:	$2,182,414	$1,550,000	$1,400,000	$1,400,000	$0	$8,117,400

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: General Fund (01)

Project Number: 8901

Project Name: **City Hall Remodel

Funding Source: General Fund

Project Description:

Improvements to the Glendale Municipal Office Complex. This project includes the reconfig. of the basement area to accommodate the growth in HR Dept, the reconfig. of the sub-basement to accommodate Marketing, and the implementation of the ADA compliance per the DWL survey.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$277,438	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8922

Project Name: **Visual Improvement Program

Funding Source: General Fund

Project Description:

A City funded grant program to assist commercial properties/buildings older than 15 years or located in the redevelopment area.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$537,502	$0	$150,000	$0	$0	$0	$750,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8968

Project Name: **Neighborhood Improvement Grants

Funding Source: General Fund

Project Description:

Neighborhood Improvement Grants as recommended by the Commission on Neighborhoods and approved by Mayor and Council. CDBG is going to provide $206,000 in Fiscal Year 2003-04 to supplement this program. Future applications in the amount $200,000 each in Fiscal Years 2004-05 and 2005-06 will be submitted to CDBG.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$362,227	$0	$700,000	$700,000	$700,000	$0	$3,500,000

Operating Impact:

	$0	$5,356	$5,517	$5,682	$5,853	$32,005

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: General Fund (01)

Project Number: 8970

Project Name: **Downtown Projects

Funding Source: General Fund

Project Description:

Reserved for downtown improvements as directed by City Council. Possible projects include appraisals and studies regarding the downtown area or landscaping projects.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$67,209	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8983

Project Name: **Building Maintenance Projects

Funding Source: General Fund

Project Description:

This project supports the replacement of building system components that have failed and need immediate replacement. These projects are generally expensive and beyond the established departmental budgets.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$10,600	$200,000	$300,000	$300,000	$300,000	$0	$1,500,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8984

Project Name: **Building Maintenance Reserve

Funding Source: General Fund

Project Description:

This project is intended to be a reserve account to support an emergency replacement of building components.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$12,738	$0	$100,000	$100,000	$100,000	$0	$500,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: General Fund (01)

Project Number: 8986

Project Name: **Camelback Ranch Land Acquisition

Funding Source: General Fund

Project Description:

Payments to complete the purchase of the Camelback Ranch property south of the Glendale Airport to prevent conflicts with airport operations.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$30,000	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 8989

Project Name: **Baptist Church Acquisition

Funding Source: General Fund

Project Description:

Payments to complete the purchase of the First Southern Baptist Church property in downtown for future use.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$200,000	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9022

Project Name: **Engine Pumper 158 Lease Purchase

Funding Source: General Fund

Project Description:

Purchase a fire engine pumper and its equipment for station 158, scheduled to open during fiscal year 2002/03. Ongoing funding for this lease is budgeted in the fire department's base budget. The total includes the vehicle plus all fire, EMS, communications and ancillary equipment it will carry.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$484,700	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

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*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: General Fund (01)

Project Number: 9622

Project Name: Property Acquisition

Funding Source: General Fund

Project Description:

Funds appropriated for land acquisition for various uses.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$300,000	$300,000	$300,000	$0	$1,500,000

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: New

Project Name: *New River Bike Trail

Funding Source: General Fund

Project Description:

Construct a multi-use pathway along the east side of New River from Pinnacle Peak Road to Hillcrest Blvd.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$0	$0	$0	$0	$0	$0	$367,400

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Arts Commission (70)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
9700 **Arts Commission	$2,245,744	$966,005	$718,934	$373,883	$201,715	$5,052,483
Total Arts Commission Projects:	$2,245,744	$966,005	$718,934	$373,883	$201,715	$5,052,483

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Arts Commission (70)

Project Number: 9700

Project Name: **Arts Commission

Funding Source: Capital Plan

Project Description:

City Council Ordinance No. 1226 created a Municipal Art Fund which provides for the purchase of works of art for public places. The Arts Commission selects the art work that will be purchased and/or commissioned each year.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$1,243,686	$1,002,058	$966,005	$718,934	$373,883	$201,715	$5,052,483

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Court Fund (72)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
9419 **City Court Renovations	$400,000	$0	$0	$0	$0	$0
Total Court Fund Projects:	$400,000	$0	$0	$0	$0	$0

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Court Fund (72)

Project Number: 9419

Project Name: **City Court Renovations

Funding Source: Court Fees

Project Description:

This project will provide the necessary funding to renovate the existing 3,345 square foot space occupied by the Prosecutor's Office. The court's immediate needs include four additional offices, a jury assembly room, a storage area for forms and supplies, file room expansion, and an additional courtroom.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$400,000	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

FY 2004-13 Capital Improvement Program
Capital Projects By Fund and Project Number

Category: Arena Fund (91)

Project Name:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
9692 **MPC 2003 -- A -	$22,815,323	$0	$0	$0	$0	$0
9693 **MPC 2003 -- B -	$51,491,221	$0	$0	$0	$0	$0
Total Arena Fund Projects:	$74,306,544	$0	$0	$0	$0	$0

*Project numbers not assigned yet

**Project includes carryover funding

City of Glendale
2004-2013 Capital Improvement Project Detail

Category: Arena Fund (91)

Project Number: 9692

Project Name: **MPC 2003 -- A -

Funding Source: MPC Bonds

Project Description:
Construction related to the Coyotes Hockey Arena.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$22,815,323	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

Project Number: 9693

Project Name: **MPC 2003 -- B -

Funding Source: MPC Bonds

Project Description:
Construction related to the Coyotes Hockey Arena.

Project Costs:

Carryover:	FY 03-04:	FY 04-05:	FY 05-06:	FY 06-07:	FY 07-08:	FY 09-13:
$51,491,221	$0	$0	$0	$0	$0	$0

Operating Impact:

	$0	$0	$0	$0	$0	$0

*Project numbers not assigned yet
**Project includes carryover funding

City of Glendale
2004-2013 Capital Appropriation by Fund

Fund	Program Name	Object	Object Name	FY 03-04 Budget	Funding Type	Account
General Fund	City Hall Projects	8300	Imp. - Non Bldg.	277,438	Carryover	1-8901
	Total City Hall Projects			**$277,438**		
General Fund	Paint, Plant, Pave & Sign Prog	8320	Misc Cap Projects	537,502	Carryover	1-8922
	Total Paint, Plant, Pave & Sign Prog			**$537,502**		
General Fund	Neighborhood Improvement Gran	8330	Prof & Contr - Cap Proj	362,227	Carryover	1-8968
	Total Neighborhood Improvement Grant			**$362,227**		
General Fund	Redevelopment Projects	8320	Misc Cap Projects	67,209	Carryover	1-8970
	Total Redevelopment Projects			**$67,209**		
General Fund	Bldg. Maintenance Projects	8320	Misc Cap Projects	200,000	Base	1-8983
		8320	Misc Cap Projects	10,600	Carryover	1-8983
	Total Bldg. Maintenance Projects			**$210,600**		
General Fund	Bldg. Maintenance Reserve	8000	CIP Projects Contingenc	12,738	Carryover	1-8984
	Total Bldg. Maintenance Reserve			**$12,738**		
General Fund	Camelback Ranch Acquisition	8100	Land	30,000	Carryover	1-8986
	Total Camelback Ranch Acquisition			**$30,000**		
General Fund	Baptist Church Acquisition	8100	Land	200,000	Carryover	1-8989
	Total Baptist Church Acquisition			**$200,000**		
General Fund	Capital Lease Purchases	8400	Equipment	484,700	Carryover	1-9022
	Total Capital Lease Purchases			**$484,700**		
	Total General Fund			**$2,182,414**		
Civic Center	Civic Center Add'l Storage Spa	8300	Imp. - Non Bldg.	36,969	Carryover	6-8031
	Total Civic Center Add'l Storage Spa			**$36,969**		
	Total Civic Center			**$36,969**		
Streets	Street Maintenance Equipment	8400	Equipment	45,000	New Funding	12-8045
	Total Street Maintenance Equipment			**$45,000**		
Streets	ROW Beautification	8330	Prof & Contr - Cap Proj	122,520	Carryover	12-9620
	Total ROW Beautification			**$122,520**		
Streets	Street Improvements	8300	Imp. - Non Bldg.	366,463	Carryover	12-9621
	Total Street Improvements			**$366,463**		
	Total Streets			**$533,983**		
Housing	Housing Capital	8320	Misc Cap Projects	350,000	New Funding	19-8475
	Total Housing Capital			**$350,000**		

City of Glendale
2004-2013 Capital Appropriation by Fund

Fund	Program Name	Object	Object Name	FY 03-04 Budget	Funding Type	Account
	Total Housing			**$350,000**		
Transportation	Pavement Pres./Avigation Easem	8100	Land	272,250	Carryover	25-8591
		8300	Imp. - Non Bldg.	148,500	Carryover	25-8591
	Total Pavement Pres./Avigation Easem			**$420,750**		
Transportation	Mulit-Use Bridge Skunk Creek	8300	Imp. - Non Bldg.	130,000	New Funding	25-9429
		8330	Prof & Contr - Cap Proj	10,000	New Funding	25-9429
		8800	Artwork	1,300	New Funding	25-9429
		8974	Engineering Chgbk - Ca	11,000	New Funding	25-9429
	Total Mulit-Use Bridge Skunk Creek			**$152,300**		
Transportation	Buses / Vans	8320	Misc Cap Projects	200,000	Carryover	25-9444
		8320	Misc Cap Projects	230,000	New Funding	25-9444
	Total Buses / Vans			**$430,000**		
Transportation	Smart Traffic Signals	8330	Prof & Contr - Cap Proj	200,000	Carryover	25-9445
		8330	Prof & Contr - Cap Proj	260,000	New Funding	25-9445
	Total Smart Traffic Signals			**$460,000**		
Transportation	Bus Pullouts	8100	Land	155,000	New Funding	25-9446
		8300	Imp. - Non Bldg.	1,342,871	New Funding	25-9446
		8300	Imp. - Non Bldg.	170,000	Carryover	25-9446
		8330	Prof & Contr - Cap Proj	250,000	New Funding	25-9446
		8800	Artwork	13,429	New Funding	25-9446
		8974	Engineering Chgbk - Ca	20,832	New Funding	25-9446
	Total Bus Pullouts			**$1,952,132**		
Transportation	Grand Ave Access Enhancements	8330	Prof & Contr - Cap Proj	238,177	New Funding	25-9447
	Total Grand Ave Access Enhancements			**$238,177**		
Transportation	Intersection Improvements	8300	Imp. - Non Bldg.	250,000	Carryover	25-9448
		8330	Prof & Contr - Cap Proj	400,000	New Funding	25-9448
		8300	Imp. - Non Bldg.	1,454,492	New Funding	25-9448
		8100	Land	300,000	New Funding	25-9448
		8800	Artwork	14,545	New Funding	25-9448
	Total Intersection Improvements			**$2,419,037**		
Transportation	75/Rose Garden - Hillcrest	8330	Prof & Contr - Cap Proj	200,000	Carryover	25-9449
	Total 75/Rose Garden - Hillcrest			**$200,000**		
Transportation	Freeway Enhance. - Fiber Optic	8330	Prof & Contr - Cap Proj	203,474	New Funding	25-9451
	Total Freeway Enhance. - Fiber Optic			**$203,474**		

City of Glendale
2004-2013 Capital Appropriation by Fund

Fund	Program Name	Object	Object Name	FY 03-04 Budget	Funding Type	Account
Transportation	Bus Stops and Shelters	8300	Imp. - Non Bldg.	107,141	New Funding	25-9453
		8300	Imp. - Non Bldg.	140,000	Carryover	25-9453
		8330	Prof & Contr - Cap Proj	10,821	New Funding	25-9453
		8800	Artwork	1,071	New Funding	25-9453
	Total Bus Stops and Shelters			**$259,033**		
Transportation	Transit Support Capital	8400	Equipment	100,000	New Funding	25-9454
	Total Transit Support Capital			**$100,000**		
Transportation	Park-and-Ride Lot L101/Glendal	8100	Land	950,000	New Funding	25-9455
	Total Park-and-Ride Lot L101/Glendal			**$950,000**		
Transportation	Northern Ave Super Street	8100	Land	257,500	New Funding	25-9456
	Total Northern Ave Super Street			**$257,500**		
Transportation	Rail System	8330	Prof & Contr - Cap Proj	300,000	New Funding	25-9457
	Total Rail System			**$300,000**		
Transportation	Bike Rte Imp/ 63rd - Olive to	8330	Prof & Contr - Cap Proj	37,132	New Funding	25-9458
	Total Bike Rte Imp/ 63rd - Olive to			**$37,132**		
Transportation	Bike Rte Imp/ 63rd - Grand Ave	8330	Prof & Contr - Cap Proj	64,890	New Funding	25-9459
	Total Bike Rte Imp/ 63rd - Grand Ave			**$64,890**		
Transportation	Bike Route / Thunderbird Park	8330	Prof & Contr - Cap Proj	53,045	New Funding	25-9460
	Total Bike Route / Thunderbird Park			**$53,045**		
Transportation	Street Imps-67th/Isabell/Ppeak	8300	Imp. - Non Bldg.	256,875	Carryover	25-9461
	Total Street Imps-67th/Isabell/Ppeak			**$256,875**		
Transportation	PE & Oversight for Transp. Pkg	8330	Prof & Contr - Cap Proj	2,864,000	New Funding	25-9462
		8330	Prof & Contr - Cap Proj	20,720	Carryover	25-9462
	Total PE & Oversight for Transp. Pkg			**$2,884,720**		
Transportation	59th Avenue	8100	Land	60,000	New Funding	25-9463
		8300	Imp. - Non Bldg.	367,250	New Funding	25-9463
		8330	Prof & Contr - Cap Proj	360,000	New Funding	25-9463
		8800	Artwork	3,673	New Funding	25-9463
	Total 59th Avenue			**$790,923**		
Transportation	Lane Drop Elimination Project	8100	Land	125,000	New Funding	25-9464
		8800	Artwork	7,583	New Funding	25-9464
		8300	Imp. - Non Bldg.	758,314	New Funding	25-9464
		8330	Prof & Contr - Cap Proj	400,000	New Funding	25-9464
	Total Lane Drop Elimination Project			**$1,290,897**		

City of Glendale
2004-2013 Capital Appropriation by Fund

Fund	Program Name	Object	Object Name	FY 03-04 Budget	Funding Type	Account
Transportation	Bridge-Grand Canal @ Missouri	8300	Imp. - Non Bldg.	275,347	New Funding	25-9465
		8300	Imp. - Non Bldg.	30,900	Carryover	25-9465
		8800	Artwork	2,753	New Funding	25-9465
	Total Bridge-Grand Canal @ Missouri			**$309,000**		
Transportation	Bethany Home - 91st to 99th	8300	Imp. - Non Bldg.	1,802,451	New Funding	25-9466
		8330	Prof & Contr - Cap Proj	180,000	New Funding	25-9466
		8800	Artwork	18,025	New Funding	25-9466
	Total Bethany Home - 91st to 99th			**$2,000,476**		
Transportation	Downtown Pedestrian Circ	8300	Imp. - Non Bldg.	871,000	New Funding	25-9467
	Total Downtown Pedestrian Circ			**$871,000**		
Transportation	Grand Ave Grade Separation Enh	8330	Prof & Contr - Cap Proj	45,000	New Funding	25-9468
		8800	Artwork	4,422	New Funding	25-9468
		8300	Imp. - Non Bldg.	442,198	New Funding	25-9468
	Total Grand Ave Grade Separation Enh			**$491,620**		
Transportation	Smart Traffic Signal Equipment	8400	Equipment	2,000,000	New Funding	25-9469
	Total Smart Traffic Signal Equipment			**$2,000,000**		
Transportation	Multi-Use Pathway Grand Canal	8300	Imp. - Non Bldg.	1,704,005	New Funding	25-9470
		8800	Artwork	17,040	New Funding	25-9470
	Total Multi-Use Pathway Grand Canal			**$1,721,045**		
Transportation	Airport Master Plan Update	8320	Misc Cap Projects	100,000	New Funding	25-9471
	Total Airport Master Plan Update			**$100,000**		
Transportation	Bike: Widen Bridge, Glen/New R	8300	Imp. - Non Bldg.	1,287,129	New Funding	25-9472
		8800	Artwork	12,871	New Funding	25-9472
	Total Bike: Widen Bridge, Glen/New R			**$1,300,000**		
Transportation	Northern Ave Superstreet Eng.	8330	Prof & Contr - Cap Proj	515,000	New Funding	25-9473
	Total Northern Ave Superstreet Eng.			**$515,000**		
Transportation	Ped Circ/Cards-Yotes Area	8330	Prof & Contr - Cap Proj	278,100	New Funding	25-9474
	Total Ped Circ/Cards-Yotes Area			**$278,100**		
Transportation	Replace Fencing - Airport	8974	Engineering Chgbk - Ca	12,000	New Funding	25-9475
		8300	Imp. - Non Bldg.	164,726	New Funding	25-9475
		8800	Artwork	1,647	New Funding	25-9475
	Total Replace Fencing - Airport			**$178,373**		
Transportation	Runway Protection Zone LandPch	8100	Land	4,000,000	New Funding	25-9476
	Total Runway Protection Zone LandPch			**$4,000,000**		
Transportation	57th / Skunk Creek	8330	Prof & Contr - Cap Proj	308,149	New Funding	25-9477
	Total 57th / Skunk Creek			**$308,149**		

City of Glendale
2004-2013 Capital Appropriation by Fund

Fund	Program Name	Object	Object Name	FY 03-04 Budget	Funding Type	Account
	Total Transportation			**$27,793,648**		
Facilities Bonds	Operations Center Expansion	8300	Imp. - Non Bldg.	2,500,000	New Funding	30-8563
		8300	Imp. - Non Bldg.	5,418,698	Carryover	30-8563
		8400	Equipment	1,515,000	New Funding	30-8563
		8800	Artwork	25,000	New Funding	30-8563
		8974	Engineering Chgbk - Ca	36,000	New Funding	30-8563
	Total Operations Center Expansion			**$9,494,698**		
	Total Facilities Bonds			**$9,494,698**		
Street/Parking Bond	Traffic Signal Computerization	8330	Prof & Contr - Cap Proj	1,015,296	Carryover	31-8042
	Total Traffic Signal Computerization			**$1,015,296**		
Street/Parking Bond	Intersection Safety Imp's	8974	Engineering Chgbk - Ca	6,923	New Funding	31-8053
		8300	Imp. - Non Bldg.	300,000	New Funding	31-8053
		8800	Artwork	3,000	New Funding	31-8053
	Total Intersection Safety Imp's			**$309,923**		
Street/Parking Bond	Petition Lighting Program	8974	Engineering Chgbk - Ca	8,000	New Funding	31-8054
		8800	Artwork	2,000	New Funding	31-8054
		8300	Imp. - Non Bldg.	200,000	New Funding	31-8054
	Total Petition Lighting Program			**$210,000**		
Street/Parking Bond	Street Scallop	8300	Imp. - Non Bldg.	400,000	New Funding	31-8558
		8300	Imp. - Non Bldg.	15,232	Carryover	31-8558
		8800	Artwork	4,000	New Funding	31-8558
		8974	Engineering Chgbk - Ca	9,800	New Funding	31-8558
	Total Street Scallop			**$429,032**		
Street/Parking Bond	Street Beautification	8800	Artwork	1,824	New Funding	31-8559
		8974	Engineering Chgbk - Ca	8,918	New Funding	31-8559
		8330	Prof & Contr - Cap Proj	25,000	New Funding	31-8559
		8300	Imp. - Non Bldg.	781,962	Carryover	31-8559
		8300	Imp. - Non Bldg.	182,400	New Funding	31-8559
	Total Street Beautification			**$1,000,104**		
Street/Parking Bond	Grand Ave. Beautification	8300	Imp. - Non Bldg.	477,681	Carryover	31-8990
		8800	Artwork	2,000	New Funding	31-8990
		8974	Engineering Chgbk - Ca	13,200	New Funding	31-8990
		8300	Imp. - Non Bldg.	200,000	New Funding	31-8990
	Total Grand Ave. Beautification			**$692,881**		
Street/Parking Bond	Pathway/ACDC @ Marshall Elem	8300	Imp. - Non Bldg.	299,500	Carryover	31-9431
	Total Pathway/ACDC @ Marshall Elem.			**$299,500**		

City of Glendale
2004-2013 Capital Appropriation by Fund

Fund	Program Name	Object	Object Name	FY 03-04 Budget	Funding Type	Account
Street/Parking Bond	Pathway/ACDC @ T-bird Paseo P	8300	Imp. - Non Bldg.	304,476	Carryover	31-9432
	Total Pathway/ACDC @ T-bird Paseo Pa			**$304,476**		
Street/Parking Bond	43rd / ACDC - Bike Match	8300	Imp. - Non Bldg.	176,510	Carryover	31-9433
	Total 43rd / ACDC - Bike Match			**$176,510**		
Street/Parking Bond	S. Bethany Traffic Interchange	8300	Imp. - Non Bldg.	126,138	Carryover	31-9434
	Total S. Bethany Traffic Interchange			**$126,138**		
Street/Parking Bond	Catlin Court	8800	Artwork	2,000	New Funding	31-9558
		8974	Engineering Chgbk - Ca	9,900	New Funding	31-9558
		8300	Imp. - Non Bldg.	31,904	Carryover	31-9558
		8300	Imp. - Non Bldg.	200,000	New Funding	31-9558
	Total Catlin Court			**$243,804**		
Street/Parking Bond	Downtown Entertainment Distrct	8100	Land	203,700	New Funding	31-9574
	Total Downtown Entertainment Distrct			**$203,700**		
	Total Street/Parking Bonds			**$5,011,364**		
Airport Capital	Runway Lengthening Improvemen	8300	Imp. - Non Bldg.	2,860,400	Carryover	34-8024
	Total Runway Lengthening Improvement			**$2,860,400**		
Airport Capital	Taxiway Stubs & Aprons	8300	Imp. - Non Bldg.	6,100,000	New Funding	34-8025
		8300	Imp. - Non Bldg.	144,800	Carryover	34-8025
		8800	Artwork	61,000	New Funding	34-8025
		8974	Engineering Chgbk - Ca	120,000	New Funding	34-8025
	Total Taxiway Stubs & Aprons			**$6,425,800**		
Airport Capital	Airport Environmental Assess	8330	Prof & Contr - Cap Proj	2,911	Carryover	34-8571
	Total Airport Environmental Assess			**$2,911**		
	Total Airport Capital			**$9,289,111**		
Open Space Bonds	Thunderbird Paseo Soccer Field	8300	Imp. - Non Bldg.	497,179	Carryover	35-8521
	Total Thunderbird Paseo Soccer Field			**$497,179**		
Open Space Bonds	Skunk Creek Linear Park	8330	Prof & Contr - Cap Proj	72,385	Carryover	35-8523
	Total Skunk Creek Linear Park			**$72,385**		
Open Space Bonds	Grand Canal Linear/Reg. Dev.	8300	Imp. - Non Bldg.	98,000	New Funding	35-8524
		8974	Engineering Chgbk - Ca	1,803	New Funding	35-8524
		8300	Imp. - Non Bldg.	1,049,303	Carryover	35-8524
		8800	Artwork	980	New Funding	35-8524
	Total Grand Canal Linear/Reg. Dev.			**$1,150,086**		
Open Space Bonds	Downtown Greenbelt	8330	Prof & Contr - Cap Proj	149,892	Carryover	35-9609
	Total Downtown Greenbelt			**$149,892**		

City of Glendale
2004-2013 Capital Appropriation by Fund

Fund	Program Name	Object	Object Name	FY 03-04 Budget	Funding Type	Account
	Total Open Space Bonds			**$1,869,542**		
Parks Bonds	Parks Redevelopment	8300	Imp. - Non Bldg.	754,753	New Funding	36-8026
		8300	Imp. - Non Bldg.	50,000	Carryover	36-8026
		8800	Artwork	7,548	New Funding	36-8026
		8974	Engineering Chgbk - Ca	4,745	New Funding	36-8026
	Total Parks Redevelopment			**$817,046**		
Parks Bonds	Glendale Community Center Expa	8300	Imp. - Non Bldg.	260,603	Carryover	36-8027
	Total Glendale Community Center Expa			**$260,603**		
Parks Bonds	Foothills Rec & Aquatics Ctr	8320	Misc Cap Projects	4,161,006	Carryover	36-8048
		8974	Engineering Chgbk - Ca	54,000	New Funding	36-8048
		8400	Equipment	243,585	New Funding	36-8048
		8300	Imp. - Non Bldg.	4,161,006	Carryover	36-8048
		8300	Imp. - Non Bldg.	1,500,000	New Funding	36-8048
		8800	Artwork	15,000	New Funding	36-8048
		8320	Misc Cap Projects	1,761,415	New Funding	36-8048
	Total Foothills Rec & Aquatics Ctr			**$11,896,012**		
Parks Bonds	Adult Center Relocation	8300	Imp. - Non Bldg.	2,898,281	Carryover	36-8057
	Total Adult Center Relocation			**$2,898,281**		
Parks Bonds	63rd & Northern Park Dev.	8300	Imp. - Non Bldg.	467,647	New Funding	36-8503
		8330	Prof & Contr - Cap Proj	50,000	New Funding	36-8503
		8800	Artwork	4,676	New Funding	36-8503
		8974	Engineering Chgbk - Ca	10,910	New Funding	36-8503
	Total 63rd & Northern Park Dev.			**$533,233**		
Parks Bonds	Rose Lane Pool Construction	8800	Artwork	4,264	New Funding	36-8504
		8974	Engineering Chgbk - Ca	10,200	New Funding	36-8504
		8330	Prof & Contr - Cap Proj	125,000	New Funding	36-8504
		8300	Imp. - Non Bldg.	426,364	New Funding	36-8504
	Total Rose Lane Pool Construction			**$565,828**		
Parks Bonds	Murphy Park Improvements	8300	Imp. - Non Bldg.	299,887	Carryover	36-8505
		8800	Artwork	3,500	New Funding	36-8505
		8974	Engineering Chgbk - Ca	16,800	New Funding	36-8505
		8300	Imp. - Non Bldg.	350,000	New Funding	36-8505
	Total Murphy Park Improvements			**$670,187**		
Parks Bonds	Park Enhancements	8300	Imp. - Non Bldg.	300,000	New Funding	36-8517
		8300	Imp. - Non Bldg.	50,000	Carryover	36-8517
		8800	Artwork	3,000	New Funding	36-8517
		8974	Engineering Chgbk - Ca	5,550	New Funding	36-8517
	Total Park Enhancements			**$358,550**		

City of Glendale
2004-2013 Capital Appropriation by Fund

Fund	Program Name	Object	Object Name	FY 03-04 Budget	Funding Type	Account
Parks Bonds	Land Acquisition	8100	Land	1,366,645	Carryover	36-8518
	Total Land Acquisition			**$1,366,645**		
Parks Bonds	Facilities Renovation	8800	Artwork	3,000	New Funding	36-8519
		8974	Engineering Chgbk - Ca	5,012	New Funding	36-8519
		8300	Imp. - Non Bldg.	300,000	New Funding	36-8519
	Total Facilities Renovation			**$308,012**		
Parks Bonds	T'Bird Park Improvements	8300	Imp. - Non Bldg.	140,000	New Funding	36-8530
		8320	Misc Cap Projects	24,363	New Funding	36-8530
		8330	Prof & Contr - Cap Proj	30,000	New Funding	36-8530
		8800	Artwork	1,400	New Funding	36-8530
		8974	Engineering Chgbk - Ca	4,237	New Funding	36-8530
	Total T'Bird Park Improvements			**$200,000**		
Parks Bonds	Apollo Pool Restoration	8300	Imp. - Non Bldg.	130,000	New Funding	36-8532
		8800	Artwork	1,300	New Funding	36-8532
		8974	Engineering Chgbk - Ca	8,580	New Funding	36-8532
	Total Apollo Pool Restoration			**$139,880**		
Parks Bonds	O'Neil Pool Restoration	8330	Prof & Contr - Cap Proj	15,000	Carryover	36-8545
	Total O'Neil Pool Restoration			**$15,000**		
Parks Bonds	Sahuaro Ranch Park Improv.	8330	Prof & Contr - Cap Proj	6,001	Carryover	36-8550
	Total Sahuaro Ranch Park Improv.			**$6,001**		
Parks Bonds	Park Development-63rd/Maryland	8330	Prof & Contr - Cap Proj	149,943	Carryover	36-8931
	Total Park Development-63rd/Maryland			**$149,943**		
Parks Bonds	Barnyard Additions	8330	Prof & Contr - Cap Proj	170,427	Carryover	36-8935
	Total Barnyard Additions			**$170,427**		
Parks Bonds	Soccer Lights	8330	Prof & Contr - Cap Proj	341,871	Carryover	36-8941
	Total Soccer Lights			**$341,871**		
Parks Bonds	Skating Park North	8300	Imp. - Non Bldg.	399,119	Carryover	36-8946
	Total Skating Park North			**$399,119**		
Parks Bonds	Western Area Regional Park	8300	Imp. - Non Bldg.	1,570,976	Carryover	36-8948
	Total Western Area Regional Park			**$1,570,976**		
Parks Bonds	Paseo Raquet Center Park	8320	Misc Cap Projects	172,035	Carryover	36-8954
	Total Paseo Raquet Center Park			**$172,035**		
	Total Parks Bonds			**$22,839,649**		
DIF-Library Books	Library Books - Pop. Growth	8320	Misc Cap Projects	159,487	New Funding	44-8961
		8320	Misc Cap Projects	90,562	Carryover	44-8961
	Total Library Books - Pop. Growth			**$250,049**		

City of Glendale
2004-2013 Capital Appropriation by Fund

Fund	Program Name	Object	Object Name	FY 03-04 Budget	Funding Type	Account
	Total DIF-Library Books			**$250,049**		
Other Grants Fund	Bike & Ped/Skunk Creek @BellR	8330	Prof & Contr - Cap Proj	45,000	New Funding	47-8049
		8974	Engineering Chgbk - Ca	2,205	New Funding	47-8049
	Total Bike & Ped/Skunk Creek @BellRd			**$47,205**		
Other Grants Fund	Grant Funds - Capital Projects	8000	CIP Projects Contingenc	2,000,000	New Funding	47-8059
	Total Grant Funds - Capital Projects			**$2,000,000**		
Other Grants Fund	Catlin Court Alley Beautificat	8974	Engineering Chgbk - Ca	16,500	New Funding	47-9584
		8300	Imp. - Non Bldg.	250,000	New Funding	47-9584
		8300	Imp. - Non Bldg.	237,800	Carryover	47-9584
		8800	Artwork	2,500	New Funding	47-9584
	Total Catlin Court Alley Beautificat			**$506,800**		
Other Grants Fund	Signal Computerization - CMAQ	8300	Imp. - Non Bldg.	1,600,000	Carryover	47-9610
	Total Signal Computerization - CMAQ			**$1,600,000**		
	Total Other Grants Fund			**$4,154,005**		
Water/Sewer Fund	Utility Billing System Repl.	8320	Misc Cap Projects	1,700,000	New Funding	50-8050
	Total Utility Billing System Repl.			**$1,700,000**		
Water/Sewer Fund	West Area WWRP	8300	Imp. - Non Bldg.	23,029,200	New Funding	50-9246
		8300	Imp. - Non Bldg.	2,779,416	Carryover	50-9246
		8330	Prof & Contr - Cap Proj	2,750,000	New Funding	50-9246
		8800	Artwork	230,292	New Funding	50-9246
		8974	Engineering Chgbk - Ca	99,250	New Funding	50-9246
	Total West Area WWRP			**$28,888,158**		
Water/Sewer Fund	Arrowhead WRF	8300	Imp. - Non Bldg.	539,038	Carryover	50-9261
	Total Arrowhead WRF			**$539,038**		
	Total Water/Sewer Fund			**$31,127,196**		
DIF-Fire Protect Fa	Ladder Truck, Tender & Equip.	8320	Misc Cap Projects	600,000	New Funding	53-8046
		8400	Equipment	500,000	New Funding	53-8046
	Total Ladder Truck, Tender & Equip.			**$1,100,000**		
DIF-Fire Protect Fa	Fire Station Land Acquisition	8100	Land	257,000	Carryover	53-9018
	Total Fire Station Land Acquisition			**$257,000**		
	Total DIF-Fire Protect Fac			**$1,357,000**		
Sanitation Fund	Capital Lease Purchases - 57	8400	Equipment	792,000	New Funding	57-9630
		8400	Equipment	50,701	Carryover	57-9630
	Total Capital Lease Purchases - 57			**$842,701**		

City of Glendale
2004-2013 Capital Appropriation by Fund

Fund	Program Name	Object	Object Name	FY 03-04 Budget	Funding Type	Account
	Total Sanitation Fund			**$842,701**		
Pol/Fire Bonds	911 System Upgrades	8400	Equipment	250,000	New Funding	60-9406
	Total 911 System Upgrades			**$250,000**		
Pol/Fire Bonds	Police Digital Comm. System	8400	Equipment	1,250,000	New Funding	60-9408
	Total Police Digital Comm. System			**$1,250,000**		
Pol/Fire Bonds	Fire 800 MHz System	8400	Equipment	475,086	Carryover	60-9412
	Total Fire 800 MHz System			**$475,086**		
Pol/Fire Bonds	Public Safety Multi-Use Fac	8100	Land	1,479,291	Carryover	60-9421
	Total Public Safety Multi-Use Fac			**$1,479,291**		
Pol/Fire Bonds	West Public Safety Building-D	8300	Imp. - Non Bldg.	3,033,151	Carryover	60-9603
	Total West Public Safety Building-D			**$3,033,151**		
Pol/Fire Bonds	Fire Station Land Acquisition	8100	Land	17,898	Carryover	60-9617
	Total Fire Station Land Acquisition			**$17,898**		
	Total Pol/Fire Bonds			**$6,505,426**		
Street Revenue Bon	Bethany Home 75th to 83rd	8974	Engineering Chgbk - Ca	4,625	New Funding	61-8817
		8330	Prof & Contr - Cap Proj	250,000	New Funding	61-8817
		8100	Land	100,000	New Funding	61-8817
	Total Bethany Home 75th to 83rd			**$354,625**		
Street Revenue Bon	Bethany Home - 83rd to 99th	8800	Artwork	10,000	New Funding	61-8820
		8974	Engineering Chgbk - Ca	24,500	New Funding	61-8820
		8300	Imp. - Non Bldg.	1,000,000	New Funding	61-8820
	Total Bethany Home - 83rd to 99th			**$1,034,500**		
Street Revenue Bon	Signal Computerization	8330	Prof & Contr - Cap Proj	705,624	Carryover	61-9546
	Total Signal Computerization			**$705,624**		
Street Revenue Bon	67th Ave. Paving - Isabell	8330	Prof & Contr - Cap Proj	250,000	New Funding	61-9557
		8974	Engineering Chgbk - Ca	6,875	New Funding	61-9557
	Total 67th Ave. Paving - Isabell			**$256,875**		
Street Revenue Bon	67th Ave.- ACDC to Bell Road	8300	Imp. - Non Bldg.	60,741	Carryover	61-9564
	Total 67th Ave.- ACDC to Bell Road			**$60,741**		
Street Revenue Bon	67th Ave-Camelback to Grand	8330	Prof & Contr - Cap Proj	200,000	New Funding	61-9568
		8974	Engineering Chgbk - Ca	3,700	New Funding	61-9568
	Total 67th Ave-Camelback to Grand			**$203,700**		

City of Glendale
2004-2013 Capital Appropriation by Fund

Fund	Program Name	Object	Object Name	FY 03-04 Budget	Funding Type	Account
Street Revenue Bon	Sound Walls	8300	Imp. - Non Bldg.	290,000	New Funding	61-9627
		8974	Engineering Chgbk - Ca	9,089	New Funding	61-9627
		8800	Artwork	2,900	New Funding	61-9627
		8300	Imp. - Non Bldg.	2,887,925	Carryover	61-9627
		8330	Prof & Contr - Cap Proj	43,792	New Funding	61-9627
	Total Sound Walls			**$3,233,706**		
	Total Street Revenue Bonds			**$5,849,771**		
Street Const. GO	Street Lighting (G.O.)	8300	Imp. - Non Bldg.	126,000	Carryover	62-8557
	Total Street Lighting (G.O.)			**$126,000**		
Street Const. GO	Intersection Safety Improvemen	8330	Prof & Contr - Cap Proj	533,847	Carryover	62-9443
	Total Intersection Safety Improvemen			**$533,847**		
	Total Street Const. GO			**$659,847**		
Library Bonds	Library Books	8320	Misc Cap Projects	517,032	Carryover	64-8555
	Total Library Books			**$517,032**		
	Total Library Bonds			**$517,032**		
Flood Control	Bethany Home Outfall Channel	8000	CIP Projects Contingenc	2,417,250	New Funding	65-8012
	Total Bethany Home Outfall Channel			**$2,417,250**		
Flood Control	Local Drainage Problems	8974	Engineering Chgbk - Ca	6,287	New Funding	65-9127
		8300	Imp. - Non Bldg.	150,564	New Funding	65-9127
		8300	Imp. - Non Bldg.	89,388	Carryover	65-9127
		8800	Artwork	1,506	New Funding	65-9127
	Total Local Drainage Problems			**$247,745**		
Flood Control	Collector Drains	8300	Imp. - Non Bldg.	816,029	Carryover	65-9302
	Total Collector Drains			**$816,029**		
Flood Control	AZDES Permit	8330	Prof & Contr - Cap Proj	30,012	New Funding	65-9306
		8330	Prof & Contr - Cap Proj	163,218	Carryover	65-9306
		8800	Artwork	150	New Funding	65-9306
		8974	Engineering Chgbk - Ca	1,238	New Funding	65-9306
		8300	Imp. - Non Bldg.	15,000	New Funding	65-9306
	Total AZDES Permit			**$209,618**		
	Total Flood Control			**$3,690,642**		
Arts Commission	Art Commission	8320	Misc Cap Projects	1,002,058	New Funding	70-9700
		8320	Misc Cap Projects	1,243,686	Carryover	70-9700
	Total Art Commission			**$2,245,744**		

City of Glendale
2004-2013 Capital Appropriation by Fund

Fund	Program Name	Object	Object Name	FY 03-04 Budget	Funding Type	Account
	Total Arts Commission			**$2,245,744**		
Court Fund	City Court Renovations	8300	Imp. - Non Bldg.	400,000	Carryover	72-9419
	Total City Court Renovations			**$400,000**		
	Total Court Fund			**$400,000**		
DIF-Citywide Parks	Bonsall Lake Expansion	8800	Artwork	955	New Funding	80-9008
		8974	Engineering Chgbk - Ca	3,888	New Funding	80-9008
		8300	Imp. - Non Bldg.	30,000	Carryover	80-9008
		8300	Imp. - Non Bldg.	95,500	New Funding	80-9008
	Total Bonsall Lake Expansion			**$130,343**		
	Total DIF-Citywide Parks			**$130,343**		
DIF-Citywide Rec F	Soccer Field Complex	8330	Prof & Contr - Cap Proj	28,000	Carryover	81-9591
	Total Soccer Field Complex			**$28,000**		
	Total DIF-Citywide Rec Fac			**$28,000**		
Water Sub-Fund	Pyramid Peak WTP - Solid Exp	8300	Imp. - Non Bldg.	1,920,000	New Funding	83-8029
		8330	Prof & Contr - Cap Proj	384,000	New Funding	83-8029
		8800	Artwork	19,200	New Funding	83-8029
		8974	Engineering Chgbk - Ca	55,000	New Funding	83-8029
	Total Pyramid Peak WTP - Solid Exp			**$2,378,200**		
Water Sub-Fund	Fire Hydrant Replacement	8300	Imp. - Non Bldg.	600,000	New Funding	83-8051
		8800	Artwork	6,000	New Funding	83-8051
		8974	Engineering Chgbk - Ca	14,700	New Funding	83-8051
	Total Fire Hydrant Replacement			**$620,700**		
Water Sub-Fund	Backbone Fiber Optic/Cholla WT	8300	Imp. - Non Bldg.	453,000	Carryover	83-8055
	Total Backbone Fiber Optic/Cholla WT			**$453,000**		
Water Sub-Fund	Additional Water Capacity	8300	Imp. - Non Bldg.	14,500,000	New Funding	83-8056
		8800	Artwork	145,000	New Funding	83-8056
		8300	Imp. - Non Bldg.	3,300,000	Carryover	83-8056
		8320	Misc Cap Projects	55,800	New Funding	83-8056
	Total Additional Water Capacity			**$18,000,800**		
Water Sub-Fund	CAP Water Purchase	8320	Misc Cap Projects	1,439,490	New Funding	83-9009
	Total CAP Water Purchase			**$1,439,490**		
Water Sub-Fund	Cholla Telemetry	8300	Imp. - Non Bldg.	465,346	Carryover	83-9011
	Total Cholla Telemetry			**$465,346**		

City of Glendale
2004-2013 Capital Appropriation by Fund

Fund	Program Name	Object	Object Name	FY 03-04 Budget	Funding Type	Account
Water Sub-Fund	Capacity Improvements	8300	Imp. - Non Bldg.	1,172,226	Carryover	83-9213
	Total Capacity Improvements			**$1,172,226**		
Water Sub-Fund	Zone 3 Pump Improvements	8300	Imp. - Non Bldg.	187,450	Carryover	83-9229
	Total Zone 3 Pump Improvements			**$187,450**		
Water Sub-Fund	Water Zone 4 Improvements	8300	Imp. - Non Bldg.	646,950	Carryover	83-9232
	Total Water Zone 4 Improvements			**$646,950**		
Water Sub-Fund	Water Distrib. System Eval.	8330	Prof & Contr - Cap Proj	95,000	New Funding	83-9234
		8330	Prof & Contr - Cap Proj	100,000	Carryover	83-9234
		8974	Engineering Chgbk - Ca	10,450	New Funding	83-9234
	Total Water Distrib. System Eval.			**$205,450**		
Water Sub-Fund	Irrigation	8300	Imp. - Non Bldg.	528,480	Carryover	83-9247
	Total Irrigation			**$528,480**		
Water Sub-Fund	Line Replacement & Extension	8974	Engineering Chgbk - Ca	13,002	New Funding	83-9249
		8800	Artwork	8,950	New Funding	83-9249
		8300	Imp. - Non Bldg.	895,000	New Funding	83-9249
		8300	Imp. - Non Bldg.	1,720,662	Carryover	83-9249
	Total Line Replacement & Extension			**$2,637,614**		
Water Sub-Fund	Zone 4 Res. & Booster Station	8330	Prof & Contr - Cap Proj	274,750	Carryover	83-9263
	Total Zone 4 Res. & Booster Station			**$274,750**		
Water Sub-Fund	Outer Loop Effluent Line	8300	Imp. - Non Bldg.	500,000	New Funding	83-9269
		8300	Imp. - Non Bldg.	763,628	Carryover	83-9269
		8800	Artwork	5,000	New Funding	83-9269
		8974	Engineering Chgbk - Ca	18,000	New Funding	83-9269
	Total Outer Loop Effluent Line			**$1,286,628**		
Water Sub-Fund	Cholla WTP Expansion	8300	Imp. - Non Bldg.	5,724,360	Carryover	83-9272
	Total Cholla WTP Expansion			**$5,724,360**		
Water Sub-Fund	Pyramid Peak Storage	8330	Prof & Contr - Cap Proj	716,000	New Funding	83-9275
		8800	Artwork	40,800	New Funding	83-9275
		8300	Imp. - Non Bldg.	4,080,000	New Funding	83-9275
		8974	Engineering Chgbk - Ca	92,500	New Funding	83-9275
		8300	Imp. - Non Bldg.	2,139,000	Carryover	83-9275
	Total Pyramid Peak Storage			**$7,068,300**		
Water Sub-Fund	West Area Reuse Pipelines	8300	Imp. - Non Bldg.	999,500	Carryover	83-9278
	Total West Area Reuse Pipelines			**$999,500**		
Water Sub-Fund	N River/Agua Fria Storage Proj	8320	Misc Cap Projects	1,202,962	New Funding	83-9280
		8320	Misc Cap Projects	325,000	Carryover	83-9280
	Total N River/Agua Fria Storage Proj			**$1,527,962**		

City of Glendale
2004-2013 Capital Appropriation by Fund

Fund	Program Name	Object	Object Name	FY 03-04 Budget	Funding Type	Account
Water Sub-Fund	SRP Well 14 & 16	8320	Misc Cap Projects	1,000,000	Carryover	83-9283
	Total SRP Well 14 & 16			**$1,000,000**		
Water Sub-Fund	Water System Security	8320	Misc Cap Projects	235,000	Carryover	83-9285
	Total Water System Security			**$235,000**		
Water Sub-Fund	Cholla Water Plant Process Imp	8330	Prof & Contr - Cap Proj	1,000,000	New Funding	83-9286
		8974	Engineering Chgbk - Ca	14,802	New Funding	83-9286
		8330	Prof & Contr - Cap Proj	757,650	Carryover	83-9286
		8300	Imp. - Non Bldg.	757,650	Carryover	83-9286
		8300	Imp. - Non Bldg.	1,000,000	New Funding	83-9286
		8800	Artwork	10,000	New Funding	83-9286
	Total Cholla Water Plant Process Imp			**$3,540,102**		
Water Sub-Fund	Off Project Groundwater Wells	8330	Prof & Contr - Cap Proj	1,500,000	Carryover	83-9287
	Total Off Project Groundwater Wells			**$1,500,000**		
Water Sub-Fund	Emergency Water Supply	8330	Prof & Contr - Cap Proj	200,000	Carryover	83-9288
	Total Emergency Water Supply			**$200,000**		
Water Sub-Fund	Water Line Extension	8300	Imp. - Non Bldg.	250,000	New Funding	83-9625
		8300	Imp. - Non Bldg.	78,250	Carryover	83-9625
		8800	Artwork	2,500	New Funding	83-9625
		8974	Engineering Chgbk - Ca	7,167	New Funding	83-9625
	Total Water Line Extension			**$337,917**		
	Total Water Sub-Fund			**$52,430,225**		
Sewer Sub-Fund	Arrowhead Ranch WRF Bypass	8330	Prof & Contr - Cap Proj	80,000	New Funding	84-8052
		8974	Engineering Chgbk - Ca	8,800	New Funding	84-8052
	Total Arrowhead Ranch WRF Bypass			**$88,800**		
Sewer Sub-Fund	Sewer System Evaluation	8300	Imp. - Non Bldg.	565,525	Carryover	84-9233
	Total Sewer System Evaluation			**$565,525**		
Sewer Sub-Fund	Arrowhead Sewer Lines	8300	Imp. - Non Bldg.	563,299	Carryover	84-9236
	Total Arrowhead Sewer Lines			**$563,299**		
Sewer Sub-Fund	Sewer 99th Ave.W.. Water Meter	8330	Prof & Contr - Cap Proj	450,140	Carryover	84-9238
		8300	Imp. - Non Bldg.	1,630,429	Carryover	84-9238
	Total Sewer 99th Ave.W.. Water Meter			**$2,080,569**		
Sewer Sub-Fund	Sewers for Areas on Septic Sys	8300	Imp. - Non Bldg.	1,000,000	New Funding	84-9240
		8300	Imp. - Non Bldg.	326,363	Carryover	84-9240
		8800	Artwork	10,000	New Funding	84-9240
		8974	Engineering Chgbk - Ca	24,500	New Funding	84-9240
	Total Sewers for Areas on Septic Sys			**$1,360,863**		

City of Glendale
2004-2013 Capital Appropriation by Fund

Fund	Program Name	Object	Object Name	FY 03-04 Budget	Funding Type	Account
Sewer Sub-Fund	95th Ave Interceptor Sewer	8300	Imp. - Non Bldg.	600,000	New Funding	84-9241
		8300	Imp. - Non Bldg.	100,000	Carryover	84-9241
		8800	Artwork	6,000	New Funding	84-9241
		8974	Engineering Chgbk - Ca	39,600	New Funding	84-9241
	Total 95th Ave Interceptor Sewer			**$745,600**		
Sewer Sub-Fund	67/Ave Swge Lft Sta. Odor Con.	8300	Imp. - Non Bldg.	391,281	New Funding	84-9248
		8974	Engineering Chgbk - Ca	9,706	New Funding	84-9248
		8800	Artwork	3,913	New Funding	84-9248
		8300	Imp. - Non Bldg.	1,018,982	Carryover	84-9248
		8330	Prof & Contr - Cap Proj	45,000	New Funding	84-9248
	Total 67/Ave Swge Lft Sta. Odor Con.			**$1,468,882**		
Sewer Sub-Fund	91st Ave. Construction	8320	Misc Cap Projects	5,602,174	New Funding	84-9258
		8320	Misc Cap Projects	2,546,871	Carryover	84-9258
	Total 91st Ave. Construction			**$8,149,045**		
Sewer Sub-Fund	Sewer Master Plan	8300	Imp. - Non Bldg.	99,463	Carryover	84-9271
	Total Sewer Master Plan			**$99,463**		
Sewer Sub-Fund	61st Ave. Sewer Line	8300	Imp. - Non Bldg.	538,000	Carryover	84-9273
	Total 61st Ave. Sewer Line			**$538,000**		
Sewer Sub-Fund	67th and 83rd Avenue SLS Mode	8300	Imp. - Non Bldg.	949,500	Carryover	84-9281
	Total 67th and 83rd Avenue SLS Mode			**$949,500**		
Sewer Sub-Fund	CMOM Implementation	8974	Engineering Chgbk - Ca	6,049	New Funding	84-9284
		8330	Prof & Contr - Cap Proj	327,000	New Funding	84-9284
		8330	Prof & Contr - Cap Proj	190,900	Carryover	84-9284
	Total CMOM Implementation			**$523,949**		
Sewer Sub-Fund	Sewer Line Replacement	8300	Imp. - Non Bldg.	1,911,665	Carryover	84-9623
	Total Sewer Line Replacement			**$1,911,665**		
	Total Sewer Sub-Fund			**$19,045,160**		
DIF-Libraries	West Branch Library/Books	8320	Misc Cap Projects	300,000	Carryover	85-8960
		8330	Prof & Contr - Cap Proj	506,600	Carryover	85-8960
	Total West Branch Library/Books			**$806,600**		
	Total DIF-Libraries			**$806,600**		
DIF-Park Dev Zone	87th Ave. - Missouri (Zone 1)	8300	Imp. - Non Bldg.	138,800	New Funding	87-8955
		8330	Prof & Contr - Cap Proj	75,000	New Funding	87-8955
		8800	Artwork	1,388	New Funding	87-8955
		8974	Engineering Chgbk - Ca	9,193	New Funding	87-8955
	Total 87th Ave. - Missouri (Zone 1)			**$224,381**		

City of Glendale
2004-2013 Capital Appropriation by Fund

Fund	Program Name	Object	Object Name	FY 03-04 Budget	Funding Type	Account
DIF-Park Dev Zone	87th Ave - Orangewood (Zone 1)	8300	Imp. - Non Bldg.	404,000	New Funding	87-9590
		8330	Prof & Contr - Cap Proj	40,000	New Funding	87-9590
		8800	Artwork	4,040	New Funding	87-9590
		8974	Engineering Chgbk - Ca	19,092	New Funding	87-9590
	Total 87th Ave - Orangewood (Zone 1)			**$467,132**		
	Total DIF-Park Dev Zone 1			**$691,513**		
DIF-Park Dev Zone	Park Improvements/Enhance	8300	Imp. - Non Bldg.	585,670	Carryover	88-8919
	Total Park Improvements/Enhance			**$585,670**		
DIF-Park Dev Zone	Park Development-67th/Butler	8974	Engineering Chgbk - Ca	21,280	New Funding	88-8932
		8800	Artwork	3,980	New Funding	88-8932
		8300	Imp. - Non Bldg.	398,000	New Funding	88-8932
		8330	Prof & Contr - Cap Proj	75,000	New Funding	88-8932
	Total Park Development-67th/Butler			**$498,260**		
	Total DIF-Park Dev Zone 2			**$1,083,930**		
Arena Construction	MPC 2003 -- A -	8300	Imp. - Non Bldg.	22,815,323	Carryover	91-9692
	Total MPC 2003 -- A -			**$22,815,323**		
Arena Construction	MPC 2003 -- B -	8300	Imp. - Non Bldg.	51,491,221	Carryover	91-9693
	Total MPC 2003 -- B -			**$51,491,221**		
	Total Arena Construction			**$74,306,544**		
DIF-Park Dev Zone	Park Enhancements/Ren	8300	Imp. - Non Bldg.	600,000	New Funding	93-8047
		8330	Prof & Contr - Cap Proj	100,000	New Funding	93-8047
		8800	Artwork	6,000	New Funding	93-8047
		8974	Engineering Chgbk - Ca	27,870	New Funding	93-8047
	Total Park Enhancements/Ren			**$733,870**		
DIF-Park Dev Zone	Dos Lagos Park	8320	Misc Cap Projects	100,000	Carryover	93-8549
	Total Dos Lagos Park			**$100,000**		
DIF-Park Dev Zone	71st/Paradise Park Dev. - Z3	8300	Imp. - Non Bldg.	122,074	Carryover	93-8929
	Total 71st/Paradise Park Dev. - Z3			**$122,074**		
	Total DIF-Park Dev Zone 3			**$955,944**		
DIF-Transportation	83rd Ave/Union Hills Bridge	8300	Imp. - Non Bldg.	174,103	Carryover	94-8040
	Total 83rd Ave/Union Hills Bridge			**$174,103**		
DIF-Transportation	Dev. Agree. - Mjr. Arterials	8320	Misc Cap Projects	300,000	New Funding	94-8992
		8320	Misc Cap Projects	157,329	Carryover	94-8992
	Total Dev. Agree. - Mjr. Arterials			**$457,329**		

City of Glendale
2004-2013 Capital Appropriation by Fund

Fund	Program Name	Object	Object Name	FY 03-04 Budget	Funding Type	Account
DIF-Transportation	Dev. Agree. - Arterials	8320	Misc Cap Projects	300,000	New Funding	94-8993
		8320	Misc Cap Projects	371,383	Carryover	94-8993
	Total Dev. Agree. - Arterials			**$671,383**		
DIF-Transportation	Deve. Agree. - Signals	8300	Imp. - Non Bldg.	150,000	New Funding	94-8994
		8300	Imp. - Non Bldg.	400,000	Carryover	94-8994
		8800	Artwork	1,500	New Funding	94-8994
		8974	Engineering Chgbk - Ca	5,143	New Funding	94-8994
	Total Deve. Agree. - Signals			**$556,643**		
DIF-Transportation	59th Ave-Melinda to Pinncle Pk	8800	Artwork	10,000	New Funding	94-9566
		8974	Engineering Chgbk - Ca	33,846	New Funding	94-9566
		8330	Prof & Contr - Cap Proj	600,000	New Funding	94-9566
		8300	Imp. - Non Bldg.	1,000,000	New Funding	94-9566
	Total 59th Ave-Melinda to Pinncle Pk			**$1,643,846**		
	Total DIF-Transportation			**$3,503,304**		
DIF-General Gov't	Fuel Island Canopies	8300	Imp. - Non Bldg.	81,500	New Funding	97-8019
		8330	Prof & Contr - Cap Proj	8,000	New Funding	97-8019
		8800	Artwork	815	New Funding	97-8019
		8974	Engineering Chgbk - Ca	7,722	New Funding	97-8019
		8000	CIP Projects Contingenc	5,000	New Funding	97-8019
	Total Fuel Island Canopies			**$103,037**		
DIF-General Gov't	HR Remodel and Space Study	8300	Imp. - Non Bldg.	405,000	New Funding	97-8020
		8320	Misc Cap Projects	250,000	New Funding	97-8020
		8330	Prof & Contr - Cap Proj	27,500	New Funding	97-8020
	Total HR Remodel and Space Study			**$682,500**		
DIF-General Gov't	Land for City Court Building	8100	Land	2,800,000	New Funding	97-9422
	Total Land for City Court Building			**$2,800,000**		
DIF-General Gov't	Prosecutor Relocation	8320	Misc Cap Projects	42,313	Carryover	97-9629
		8320	Misc Cap Projects	20,000	New Funding	97-9629
	Total Prosecutor Relocation			**$62,313**		
	Total DIF-General Gov't			**$3,647,850**		
	Total Capital Budget			**$293,630,204**		

GLENDALE

SCHEDULES

WHY INCLUDE SCHEDULES?

The budget schedules are intended to give the reader a brief glance at the city's financial situation. Schedule One is the most significant schedule, offering a summary of all pertinent financial information for the city. The reader can readily determine the starting and ending fund balances, transfers in and out of each fund, expenditures for both operating and capital projects, revenues, and debt for each fund.

The remaining schedules provide in-depth detail of budgetary information which is necessary for the smooth operation of the city. For instance, the revenue projections for the various funds are located in Schedule Two. These projections become the base for the city's revenue group who will monitor revenues throughout the year. Schedule Eleven lists all items to be purchased with carryover funding. If the anticipated savings do not occur, these carryover allocation items will need to be adjusted to stay within actual savings.

All the schedules serve as handy reference materials to City of Glendale employees and to the public.

Schedule One
Fund Balance Analysis
(All Dollars in Thousands)

General/Special Rev. Funds	Fund Balance 6/30/03	Projected Revenues	Transfers In	Transfers Out
General Fund*	$6,221	$118,455	$502	($9,040)
Streets	$0	$15,155	$2,236	($5,396)
Police Special Revenue Fund	$433	$2,223	$0	$0
Fire Special Revenue Fund	$373	$1,112	$0	$0
Transportation	$14,481	$22,664	$2,107	$0
Local Transportation Assistance	$0	$1,207	$0	($1,207)
Airport Operating	$0	$333	$207	$0
Arena Planning & Development	$4,048	$955	$0	$0
Arena Special Revenue	$5,000	$3,226	$0	($8,000)
Stadium Special Revenue	$0	$1,195	$56	$0
Community Housing Services	$207	$7,920	$241	$0
HOME Fund	$0	$1,398	$0	$0
Community Dvpmt Block Grant	$0	$4,135	$0	$0
Court Fund	$256	$680	$0	$0
Civic Center Fund	$0	$380	$328	$0
CAP Grant Fund	$0	$175	$190	$0
Other State and Local Grants	$0	$10,000	$150	$0
RICO Fund	$465	$290	$0	$0
Enterprise Funds				
Water and Sewer	$17,549	$137,858	$0	$0
Sanitation	$1,837	$14,072	$0	$0
Landfill	$17,847	$9,572	$0	$0
Revolving/Internal Service Funds				
Risk Management Trust Fund	$1,772	$2,355	$0	$0
Worker's Comp Trust Fund	$6,908	$1,323	$0	$0
Benefits Trust Fund	$2,129	$12,141	$0	$0
Vehicle Replacement Fund	$6,137	$610	$0	($502)
Technology Replacement Fund	$2,521	$434	$0	$0
General Services Fund	$127	$5,600	$0	$0
Telephone	$178	$902	$0	$0
Parks Recreation Fund	$1,042	$1,541	$0	$0
Library Book Sales	$272	$209	$0	$0
Developer Agreement Fund	$7,099	$0	$0	$0
Cable Equipment Replacement	$15	$42	$0	$0
Construction Funds				
Open Space/Trails Bonds	$2,015	$81	$0	$0
Library Bonds	$517	$21	$0	$0
Public Safety	$10,339	$414	$0	$0
Parks	$16,847	$7,394	$0	$0
Flood Control	$1,708	$3,368	$0	$0
Arena Construction Fund	$74,307	$0	$0	$0
Arts Commission	$945	$1,512	$0	$0
Airport Capital	$3,291	$3,000	$2,998	$0
Streets, G.O. Bonds	$5,993	$713	$0	$0
Streets, Revenue Bonds	$1,227	$6,440	$0	$0
Facilities Bonds	$5,982	$4,239	$0	$0
Economic Development Bonds	$143	$6	$0	$0
Development Impact Fee Funds	$17,313	$8,013	$0	$0
Cemetery Perpetual Care	$4,493	$470	$0	$0
Debt Service Funds:				
G.O. Bond Debt	$5,294	$14,909	$0	$0
Street Revenue Bond Debt	$62	$0	$5,396	$0
Local Improvement Districts	$441	$1,593	$0	$0
Municipal Property Corporation	$6,118	$320	$9,734	$0
TOTAL	**$253,950**	**$430,653**	**$24,145**	**($24,145)**

* Includes undesignated and unreserved amounts only.

Schedule One
Fund Balance Analysis
(All Dollars in Thousands)

Operations	Capital Outlay	Debt Service	Contingencies	Total Appropriation	Ending Fund Balance
($104,309)	($2,182)	$0	($8,020)	($114,511)	$1,628
($11,461)	($534)	$0	$0	($11,995)	$0
($2,395)	$0	$0	($250)	($2,645)	$11
($1,485)	$0	$0	$0	($1,485)	$0
($9,019)	($27,794)	$0	($1,000)	($37,813)	$1,438
$0	$0	$0	$0	$0	$0
($540)	$0	$0	$0	($540)	$0
($3,462)	$0	$0	$0	($3,462)	$1,541
($176)	$0	$0	$0	($176)	$50
($1,251)	$0	$0	$0	($1,251)	$0
($8,018)	($350)	$0	$0	($8,368)	$0
($1,398)	$0	$0	$0	($1,398)	$0
($4,135)	$0	$0	$0	($4,135)	$0
($276)	($400)	$0	$0	($676)	$260
($671)	($37)	$0	$0	($708)	$0
($365)	$0	$0	$0	($365)	$0
($5,996)	($4,154)	$0	$0	($10,150)	$0
($375)	$0	$0	$0	($375)	$380
($31,424)	($102,603)	($12,304)	($2,000)	($148,330)	$7,076
($13,760)	($843)	$0	($500)	($15,103)	$806
($8,394)	$0	($214)	($2,000)	($10,608)	$16,812
($2,250)	$0	$0	($500)	($2,750)	$1,377
($1,407)	$0	$0	$0	($1,407)	$6,824
($12,577)	$0	$0	$0	($12,577)	$1,693
($800)	$0	$0	$0	($800)	$5,445
($1,786)	$0	$0	$0	($1,786)	$1,169
($5,564)	$0	$0	$0	($5,564)	$163
($996)	$0	$0	$0	($996)	$84
($2,047)	$0	$0	$0	($2,047)	$536
($400)	$0	$0	$0	($400)	$81
$0	$0	$0	$0	$0	$7,099
($55)	$0	$0	$0	($55)	$2
$0	($1,870)	$0	$0	($1,870)	$226
$0	($517)	$0	$0	($517)	$21
$0	($6,505)	$0	$0	($6,505)	$4,248
$0	($22,840)	$0	$0	($22,840)	$1,402
$0	($3,691)	$0	$0	($3,691)	$1,385
$0	($74,307)	$0	$0	($74,307)	$0
($211)	($2,246)	$0	$0	($2,457)	$0
$0	($9,289)	$0	$0	($9,289)	$0
$0	($5,671)	$0	$0	($5,671)	$1,035
$0	($5,850)	$0	$0	($5,850)	$1,817
$0	($9,495)	$0	$0	($9,495)	$726
$0	$0	$0	$0	$0	$149
$0	($12,455)	$0	$0	($12,455)	$12,872
$0	$0	$0	$0	$0	$4,963
$0	$0	($17,303)	$0	($17,303)	$2,900
$0	$0	($5,457)	$0	($5,457)	$0
$0	$0	($1,676)	$0	($1,676)	$358
$0	$0	($11,145)	$0	($11,145)	$5,027
($237,000)	**($293,630)**	**($48,100)**	**($14,270)**	**($593,000)**	**$91,603**

Schedule Two
Summary of Revenues

Fund Description	FY 01 Actual	FY 02 Actual	FY 03 Estimate	FY 04 Budget
General Fund (1)				
City Sales Tax	$41,999,882	$41,403,312	$41,509,000	$44,163,000
State Income Tax	$21,239,259	$22,822,372	$23,289,000	$19,749,000
State Sales Tax	$16,764,886	$16,861,747	$16,789,000	$17,311,000
Staff & Adm Chargebacks				$8,077,000
Motor Vehicle In-Lieu Tax	$6,948,149	$7,219,230	$7,238,000	$8,026,000
Primary Property Tax	$3,149,169	$3,191,014	$3,386,000	$3,491,000
Court Revenue	$2,007,393	$2,402,200	$2,850,000	$3,000,000
Sale of Asset (MTC)			$2,800,000	$3,000,000
Building Permits	$1,243,376	$869,214	$2,249,000	$2,310,000
Gas & Elec. Franchise	$1,926,987	$2,008,590	$2,000,000	$2,000,000
Cable Franchise Fees	$1,154,273	$1,251,444	$1,265,000	$1,380,000
Plan Check Fee	$245,157	$264,455	$1,044,000	$1,220,000
BofA Rental Income	$1,191,486	$878,482	$747,000	$778,000
Right-of-Way Permits	$354,986	$391,067	$648,000	$714,000
Interest	$2,491,686	$903,164	($2,248,000)	$504,000
Fire Department Fees	$464,376	$398,203	$473,000	$473,000
Recreation Revenue	$200,026	$394,435	$399,000	$466,000
Engr Plan Check Fees	$256,831	$306,285	$396,000	$397,000
Sales Tax License Revenue	$384,454	$380,089	$384,000	$384,000
Miscellaneous	$1,352,634	$514,216	$323,000	$300,000
Planning/Zoning			$190,000	$195,000
Liquor License Fees	$154,168	$191,348	$135,000	$158,000
Business License Fees	$84,249	$95,839	$133,000	$130,000
Business / Prof. Licenses	$59,079	$62,306	$112,000	$112,000
SRP In-Lieu Fees	$34,039	$40,198	$41,000	$42,000
Traffic Plan Review	$47,659	$37,755	$68,000	$40,000
Comm. Dev. Misc.	$124,833	$114,492	$35,000	$35,000
Capital Lease Proceeds			$14,500,000	
Rental Income	$192,269	$147,669		
Total - General Fund:	**$104,071,306**	**$103,149,126**	**$120,755,000**	**$118,455,000**
Police Spec. Rev. (2)				
Sales Tax-Police	$2,178,884	$2,159,394	$2,199,000	$2,223,000
Total - Police Spec. Rev.:	**$2,178,884**	**$2,159,394**	**$2,199,000**	**$2,223,000**
Fire Spec. Revenue (4)				
Sales Tax-Fire	$1,089,442	$1,079,697	$1,099,000	$1,112,000
Total - Fire Spec. Revenue:	**$1,089,442**	**$1,079,697**	**$1,099,000**	**$1,112,000**

Schedule Two
Summary of Revenues

Fund Description	FY 01 Actual	FY 02 Actual	FY 03 Estimate	FY 04 Budget
Civic Center (6)				
Civic Center Revenue	$370,528	$378,686	$365,000	$380,000
Total - Civic Center:	**$370,528**	**$378,686**	**$365,000**	**$380,000**
HOME Fund (10)				
Home Grant Rev - Carryover				$723,000
Home Grant Rev - New	$496,583	$629,202	$480,000	$675,000
Total - HOME Fund:	**$496,583**	**$629,202**	**$480,000**	**$1,398,000**
C.D.B.G. (11)				
CDBG - New Block Grants	$1,574,591	$2,205,602	$2,080,000	$2,700,000
CDBG - Previous Grants				$1,390,000
Miscellaneous Rev.	$125,849	$76,334	$145,000	$45,000
Total - C.D.B.G.:	**$1,700,440**	**$2,281,936**	**$2,225,000**	**$4,135,000**
Streets (12)				
Highway User Revenue	$13,478,847	$13,579,198	$14,089,534	$15,154,645
Total - Streets:	**$13,478,847**	**$13,579,198**	**$14,089,534**	**$15,154,645**
L.T.A.F. (13)				
LTAF (Lottery)	$1,230,349	$1,242,059	$1,469,383	$1,206,948
Total - L.T.A.F.:	**$1,230,349**	**$1,242,059**	**$1,469,383**	**$1,206,948**
Airport (15)				
Airport User Fees	$350,425	$407,786	$364,746	$333,000
Total - Airport:	**$350,425**	**$407,786**	**$364,746**	**$333,000**
General Services (16)				
Equip Mgmt Charges	$5,028,646	$5,222,810	$5,600,000	$5,600,000
Total - General Services:	**$5,028,646**	**$5,222,810**	**$5,600,000**	**$5,600,000**
Arena Special Rev. (18)				
Arena Parking Fees				$1,472,902
Arena Base Team Revenue				$1,000,000
Arena Security Costs				$487,620
Arena Renewal/Repl				$205,000
Arena Annual Security Fee				$60,000
Bond/Lease Proceeds			$5,000,000	
Total - Arena Special Rev.:			**$5,000,000**	**$3,225,522**

Schedule Two
Summary of Revenues

Fund Description	FY 01 Actual	FY 02 Actual	FY 03 Estimate	FY 04 Budget
Housing (19)				
Housing Grant	$5,712,947	$6,889,210	$6,968,000	$7,290,000
Miscellaneous Rev.	$394,272	$390,000	$390,000	$390,000
Capital Grants	$236,348	$306,630	$307,000	$240,000
Total - Housing:	**$6,343,567**	**$7,585,840**	**$7,665,000**	**$7,920,000**
G.O. Bond Debt (20)				
Secondary Property Tax	$11,807,661	$12,864,132	$13,469,461	$14,908,540
Total - G.O. Bond Debt:	**$11,807,661**	**$12,864,132**	**$13,469,461**	**$14,908,540**
Special Assess. Bond (21)				
ID Assessments	$1,077,574	$843,540	$758,587	$853,000
Interest	$1,182,390	$1,002,766	$856,587	$740,000
Total - Special Assess. Bond:	**$2,259,964**	**$1,846,306**	**$1,615,174**	**$1,593,000**
MPC Bond Debt (23)				
Interest	$38,161	$6,345	$268,213	$320,450
Bond/Lease Proceeds			$6,070,000	
Total - MPC Bond Debt:	**$38,161**	**$6,345**	**$6,338,213**	**$320,450**
Transportation (25)				
Transportation Sales Tax		$7,692,759	$16,558,000	$17,633,360
New Cap Grant-FTA/CMAQ/STP/				$4,619,776
Interest			$300,000	$250,000
Farebox Revenue		$243,999	$160,000	$160,000
Miscellaneous		$517	$500	$500
RPTA		$143,150		
FTA Grant		$101		
Total - Transportation:		**$8,080,526**	**$17,018,500**	**$22,663,636**
Transit (26)				
H.B. 2565 Revenue	$816,342			
Farebox Revenue	$150,313			
FTA Grant	$511,270			
Miscellaneous	$554			
Total - Transit:	**$1,478,479**			
Telephone (27)				
Telephone Charges	$917,245	$924,951	$896,000	$902,000
Total - Telephone:	**$917,245**	**$924,951**	**$896,000**	**$902,000**

Schedule Two
Summary of Revenues

Fund Description	FY 01 Actual	FY 02 Actual	FY 03 Estimate	FY 04 Budget
Facilities Bonds (30)				
Bond Proceeds			$8,000,000	$4,000,000
Interest	$43,189	$7,145	$146,185	$239,000
Total - Facilities Bonds:	**$43,189**	**$7,145**	**$8,146,185**	**$4,239,000**
Street/Parking Bonds (31)				
Bond Proceeds			$1,250,000	$500,000
Interest			$166,000	$213,000
Total - Street/Parking Bonds:			**$1,416,000**	**$713,000**
Economic Dev. Bonds (32)				
Interest	$64,410	$26,995	$10,730	$6,000
Total - Economic Dev. Bonds:	**$64,410**	**$26,995**	**$10,730**	**$6,000**
Airport Capital (34)				
Airport Const. Grants	$73,658		$1,000,000	$3,000,000
Interest	$6,023	$11,061		
Total - Airport Capital:	**$79,681**	**$11,061**	**$1,000,000**	**$3,000,000**
Open Space Bonds (35)				
Interest	$24,553	$10,635	$154,167	$81,000
Bond Proceeds			$2,725,000	
Total - Open Space Bonds:	**$24,553**	**$10,635**	**$2,879,167**	**$81,000**
Parks Bonds (36)				
Bond Proceeds		$2,621,051	$21,360,000	$6,720,000
Interest	$400,979	$114,335	$416,533	$674,000
Total - Parks Bonds:	**$400,979**	**$2,735,386**	**$21,776,533**	**$7,394,000**
Vehicle Replacement (41)				
Equip. Replace. Rates	$1,335,481	$1,356,054	$801,184	$336,324
Interest	$463,876	$295,996	$173,329	$200,000
City Auction Rev-Non Tax	$71,783	$63,484	$101,860	$73,676
Total - Vehicle Replacement:	**$1,871,140**	**$1,715,534**	**$1,076,373**	**$610,000**
Tech. Replacement (42)				
PC Replacement Rates	$1,874,957	$2,240,815	$1,094,072	$321,171
Interest	$157,921	$146,405	$82,972	$100,000
City Auction Rev-Non Tax	$2,946	$14,214	$4,875	$12,519
Total - Tech. Replacement:	**$2,035,824**	**$2,401,434**	**$1,181,919**	**$433,690**

Schedule Two
Summary of Revenues

Fund Description	FY 01 Actual	FY 02 Actual	FY 03 Estimate	FY 04 Budget
CAP Grant Fund (46)				
CAP Revenue	$154,961	$154,961	$175,488	$175,000
Total - CAP Grant Fund:	**$154,961**	**$154,961**	**$175,488**	**$175,000**
Other Grants Fund (47)				
Miscellaneous Grants	$2,503,623		$2,531,807	$5,846,310
Capital Grants			$1,822,800	$4,154,005
Total - Other Grants Fund:	**$2,503,623**		**$4,354,607**	**$10,000,315**
RICO Fund (48)				
State Forfeitures	$92,481		$145,000	$150,000
Federal Forfeitures	$16,667		$45,653	$100,000
Interest - State RICO	$7,418		$18,000	$25,000
Interest - Federal RICO	$19		$17,000	$15,000
Total - RICO Fund:	**$116,585**		**$225,653**	**$290,000**
Water/Sewer Fund (50)				
Bond Proceeds			$13,875,000	$80,000,000
Water Sales	$25,942,197	$26,677,040	$27,050,000	$27,528,000
Sewer User Fee Revenue	$17,657,702	$17,816,948	$19,102,000	$19,769,000
Water DIF	$2,333,593		$3,366,000	$3,800,000
Sewer DIF	$3,031,331		$2,063,000	$2,600,000
Loan Proceeds-WIFA	$216,949	$4,458,345	$6,919,037	$2,405,669
Effluent Revenue	$328,413	$433,821	$442,000	$460,000
Customer Service	$364,627	$404,021	$442,000	$450,000
Water Taps & Meter Fees	$137,690	$98,864	$165,000	$170,000
Water Interest	$903,901	$330,762	$155,000	$160,000
Sewer Interest	$907,046	$331,520	$150,000	$155,000
Water Misc.	$669,355	$130,329	$130,000	$140,000
Staff & Admin Chargebacks				$120,000
Irrigation	$56,142	$56,134	$50,000	$50,000
Sewer Misc.	$80,587	$166,043	$50,000	$50,000
Peoria Payment	$205,527	$271,750		
Sewer Taps	$600	$500		
Total - Water/Sewer Fund:	**$52,835,660**	**$51,176,077**	**$73,959,037**	**$137,857,669**
DIF-Fire Protect Fac (53)				
DIF Fire	$213,962	$423,132	$697,186	$697,000
DIF-Fire Fac's Interest				$45,000
Total - DIF-Fire Protect Fac:	**$213,962**	**$423,132**	**$697,186**	**$742,000**

Schedule Two
Summary of Revenues

Fund Description	FY 01 Actual	FY 02 Actual	FY 03 Estimate	FY 04 Budget
Cable Equip. Rental (54)				
Cable Equip. Rental	$14,727	$19,453	$35,000	$42,000
P.E.G. Grants	$75,000		$75,000	
Interest	$24,007		$5,000	
Total - Cable Equip. Rental:	**$113,734**	**$19,453**	**$115,000**	**$42,000**
Landfill Fund (55)				
Sanitation Tipping Fees	$2,873,880	$3,004,631	$3,149,000	$3,177,000
Other Tipping Fees	$4,311,469	$5,341,752	$2,550,000	$2,608,000
Recycling Revenue	$1,313,821	$1,046,299	$1,500,000	$1,550,000
Residential Recycling Fee			$977,000	$907,000
Interest	$613,266	$524,242	$482,000	$525,000
Staff & Admin Chargebacks				$370,070
Wat/Sew Tipping Fees	$70,187	$125,008	$187,000	$189,000
DIF-Materials Recovery		$103,523	$139,000	$142,000
DIF- Landfill Machinery	$11,790	$34,780	$52,000	$55,000
DIF- Recycling		$12,918	$42,120	$45,000
Landfill Misc. Revenue		$1,969	$11,000	$3,000
Workface Recycling Rev.	$4,246	$1,082	$6,000	$1,000
Appliance Recycling Rev.	$3,940	$4,729		
Woodwaste Revenue	$56,496	$21,496	$9,000	
Bond Proceeds	$127,665			
Total - Landfill Fund:	**$9,386,760**	**$10,222,429**	**$9,104,120**	**$9,572,070**
Sanitation Fund (57)				
Curb Service	$6,768,012	$7,426,100	$7,514,000	$8,172,000
Bin Service	$3,624,076	$3,792,449	$4,046,000	$4,132,000
Lease Proceeds - Misc			$775,000	$737,000
Outside City Commercial	$389,418	$434,021	$543,240	$587,000
DIF- Sanitation	$120,557	$96,888	$251,000	$257,000
Rolloff Service	$99,709	$90,167	$65,700	$72,000
Miscellaneous - Bin Service	$52,336	$59,304	$59,000	$55,000
Sanitation Misc. - Curb	$30,630	$26,790	$59,000	$50,000
Interest	$33,226	($73,309)	$7,000	$10,000
Total - Sanitation Fund:	**$11,117,964**	**$11,852,410**	**$13,319,940**	**$14,072,000**
Pol/Fire Bonds (60)				
Interest	$215,434	$107,530	$282,414	$414,000
Bond Proceeds			$18,058,000	
Total - Pol/Fire Bonds:	**$215,434**	**$107,530**	**$18,340,414**	**$414,000**

Schedule Two
Summary of Revenues

Fund Description	FY 01 Actual	FY 02 Actual	FY 03 Estimate	FY 04 Budget
Street Revenue Bonds (61)				
Bond Proceeds				$6,391,000
Interest	$610,163	$197,927	$43,052	$49,000
Total - Street Revenue Bonds:	**$610,163**	**$197,927**	**$43,052**	**$6,440,000**
Street Const. GO (62)				
Bond Proceeds		$1,137,133		
Interest	$319,050	$66,388		
Total - Street Const. GO:	**$319,050**	**$1,203,521**		
Library Bonds (64)				
Interest	$20,216	$10,329		$21,000
Total - Library Bonds:	**$20,216**	**$10,329**		**$21,000**
Flood Control (65)				
Bond Proceeds		$3,024,289	$4,390,000	$3,300,000
Interest	$164,092	$13,020	$80,955	$68,000
Total - Flood Control:	**$164,092**	**$3,037,309**	**$4,470,955**	**$3,368,000**
Arts Commission (70)				
Trans. From Const. Funds	$132,660		$105,450	$1,471,713
Interest	$41,218	$31,383	$17,804	$40,000
Total - Arts Commission:	**$173,878**	**$31,383**	**$123,254**	**$1,511,713**
Court Fund (72)				
Lease Proceeds - Misc				$400,000
Security Surcharge	$172,747		$266,000	$280,000
Interest	$26,291			
Court Time Payments	$47,085	$60,486		
Total - Court Fund:	**$246,123**	**$60,486**	**$266,000**	**$680,000**
Parks Self Sustain. (73)				
Rec. Self-Sustaining	$666,222	$616,059	$660,000	$1,130,000
Special Events Revenue	$280,268		$404,000	$411,000
Total - Parks Self Sustain.:	**$946,490**	**$616,059**	**$1,064,000**	**$1,541,000**
DIF-PD Facilities (74)				
DIF Police	$348,062	$629,262	$854,004	$854,000
DIF-Police Fac's Interest				$131,000
Total - DIF-PD Facilities:	**$348,062**	**$629,262**	**$854,004**	**$985,000**

Schedule Two
Summary of Revenues

Fund Description	FY 01 Actual	FY 02 Actual	FY 03 Estimate	FY 04 Budget
Library Books (75)				
Special Revenues	$202,514	$168,795	$199,000	$209,000
Total - Library Books:	**$202,514**	**$168,795**	**$199,000**	**$209,000**
Risk Mgmt Trust Fund (76)				
Internal Premiums	$1,468,234	$1,800,000	$1,800,000	$2,300,000
Interest	$233,189	$109,948	$50,000	$55,000
Total - Risk Mgmt Trust Fund:	**$1,701,423**	**$1,909,948**	**$1,850,000**	**$2,355,000**
Workers Comp Fund (77)				
Internal Premiums	$1,400,037	$1,400,000	$1,400,000	$1,133,000
Interest	$322,438	$237,732	$176,000	$190,000
Total - Workers Comp Fund:	**$1,722,475**	**$1,637,732**	**$1,576,000**	**$1,323,000**
Benefits Trust Fund (79)				
City Contributions	$6,170,131	$7,958,594	$8,347,000	$8,557,000
Employee Contributions	$1,797,705	$3,163,818	$2,288,000	$2,288,000
Retiree Contributions	$864,325	$1,172,963	$1,201,000	$1,201,000
Interest		$91,730	$92,000	$95,000
Miscellaneous Revenues	$41,664	$74,832		
Total - Benefits Trust Fund:	**$8,873,825**	**$12,461,937**	**$11,928,000**	**$12,141,000**
DIF-Citywide Parks (80)				
DIF-CW Parks Fees		$106,457	$645,000	$429,000
DIF-CW Parks Interest				$43,000
Total - DIF-Citywide Parks:		**$106,457**	**$645,000**	**$472,000**
DIF-Citywide Rec Fac (81)				
DIF-CW Rec Fac Fees		$57,798	$350,000	$233,000
DIF-CW Rec Fac Interest				$26,000
Total - DIF-Citywide Rec Fac:		**$57,798**	**$350,000**	**$259,000**
Cemetery Perp. Care (82)				
Miscellaneous			$475,000	$350,000
Interest			$118,000	$120,000
Total - Cemetery Perp. Care:			**$593,000**	**$470,000**
DIF-Libraries (85)				
DIF Library	$630,479	$285,380	$824,040	$511,000
DIF-Libraries Interest				$192,000
Total - DIF-Libraries:	**$630,479**	**$285,380**	**$824,040**	**$703,000**

Schedule Two
Summary of Revenues

Fund Description	FY 01 Actual	FY 02 Actual	FY 03 Estimate	FY 04 Budget
DIF-Citywide Open Sp (86)				
DIF-CW Open Sp Fees		$19,760	$120,000	$80,000
DIF-CW Open Sp Interest				$9,000
Total - DIF-Citywide Open Sp:		**$19,760**	**$120,000**	**$89,000**
DIF-Park Dev Zone 1 (87)				
DIF Parks #1	$151,337	$94,346	$55,230	$156,000
DIF-Parks Dev Z1 Interest				$4,000
Total - DIF-Park Dev Zone 1:	**$151,337**	**$94,346**	**$55,230**	**$160,000**
DIF-Park Dev Zone 2 (88)				
DIF Parks #2	$540,823	$349,835	$228,270	$117,000
DIF-Parks Dev Z2 Interest				$35,000
Total - DIF-Park Dev Zone 2:	**$540,823**	**$349,835**	**$228,270**	**$152,000**
Arena Construction (91)				
Lease Proceeds - Misc		$3,517		
Bond Proceeds		$27,990,476	$142,798,945	
Total - Arena Construction:		**$27,993,993**	**$142,798,945**	
Stadium Special Rev. (92)				
Building Permits				$1,195,000
Total - Stadium Special Rev.:				**$1,195,000**
DIF-Park Dev Zone 3 (93)				
DIF Parks #3	$173,728	$71,374	$42,110	$72,000
DIF-Parks Dev Z3 Interest				$15,000
Total - DIF-Park Dev Zone 3:	**$173,728**	**$71,374**	**$42,110**	**$87,000**
DIF-Transportation (94)				
DIF Transportation	$1,134,514	$1,935,161	$2,547,455	$2,548,000
DIF-Transp. Interest				$81,000
Total - DIF-Transportation:	**$1,134,514**	**$1,935,161**	**$2,547,455**	**$2,629,000**

Schedule Two
Summary of Revenues

Fund	Description	FY 01 Actual	FY 02 Actual	FY 03 Estimate	FY 04 Budget
Arena Dev/Rvw/Inspec (96)					
	Plan Check Fees			$647,243	$930,000
	Traffic Eng. Plan Check			$20,250	$25,000
	Eng. Plan Check Fees			$149,485	
	Building Permits			$363,643	
	Fire Dept. Permit Fees			$9,205	
	Right-of-Way Permits			$69,599	
	Bond/Lease Proceeds			$9,167,000	
	Total - Arena Dev/Rvw/Inspec:			**$10,426,425**	**$955,000**
DIF-General Gov't (97)					
	DIF Gen Government	$430,253	$1,022,571	$1,696,593	$1,697,000
	DIF-Gen'l Gov't Interest				$38,000
	Total - DIF-General Gov't:	**$430,253**	**$1,022,571**	**$1,696,593**	**$1,735,000**
	Grand Total :	**$252,408,431**	**$296,203,539**	**$541,128,696**	**$430,653,198**

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
General Fund				
Administrative Svcs				
Convention & Events				
City-Wide Special Events	$563,653	$587,400	$609,780	$555,564
Special Events Prod. Support	$90,760	$98,967	$91,967	$67,044
Tourism	$290,435	$289,444	$276,517	$253,432
Total for Convention & Events	$944,849	$975,811	$978,265	$876,040
Administration	$405,388	$188,612	$184,424	$349,445
Finance				
Accounting Services	$953,836	$256,863	$244,688	$949,057
Finance Administration	$579,501	$51,720	$38,482	$513,050
License/Collection	$941,301	$943,007	$908,409	$895,512
LID Administration	$10,000	$10,000	$10,000	$9,000
Purchasing	$363,401	$229,438	$225,069	$377,617
Regulatory & Communication	$98,195	$131,323	$131,152	$136,788
Warehouse	$363,550	$384,077	$374,308	$366,071
Total for Finance	$3,309,784	$2,006,428	$1,932,108	$3,247,095
Information Technology	$3,096,204	$2,480,663	$2,156,160	$2,535,532
Management & Budget				
Budget & Research	$514,029	$299,170	$288,097	$528,663
Grants Administration	$134,884	$149,949	$148,759	$89,236
Total for Management & Budget	$648,913	$449,119	$436,856	$617,899
TOTAL - Administrative Svcs:	**$8,405,138**	**$6,100,633**	**$5,687,812**	**$7,626,011**
Appointed Officials				
Office of the Mayor	$239,530	$247,096	$222,248	$286,269
Council				
Barrel District	$37,552	$60,674	$60,674	$53,869
Cactus District	$45,140	$69,775	$69,775	$50,454
Cholla District	$87,361	$58,999	$57,817	$46,364
Council Office	$463,698	$185,268	$165,936	$487,556
Ocotillo District	$46,342	$75,186	$75,186	$53,817
Sahuaro District	$43,041	$72,369	$58,032	$53,814
Yucca District	$52,515	$75,368	$75,368	$53,790
Total for Council	$775,648	$597,639	$562,788	$799,664

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
City Clerk				
City Clerk	$286,274	$200,423	$192,810	$264,131
Elections	$354,909	$228,757	$72,297	$212,988
Passport Services	$1,221	$650	$650	$2,500
Records Management	$339,679	$151,683	$104,606	$192,060
Total for City Clerk	$982,084	$581,513	$370,363	$671,679
City Court	$2,588,643	$2,967,343	$2,955,252	$3,024,823
City Attorney	$1,963,396	$1,105,388	$1,339,856	$1,609,192
TOTAL - Appointed Officials:	**$6,549,302**	**$5,498,979**	**$5,450,506**	**$6,391,627**
City Manager				
City Manager				
CAP Local Match	$14,566	$13,468	$10,697	$8,722
City Manager	$950,548	$435,077	$422,728	$757,236
Total for City Manager	$965,114	$448,545	$433,425	$765,958
City Auditor	$251,553	$231,768	$225,760	$300,018
Intergovernmental Relations	$403,635	$344,508	$314,470	$345,698
Communications				
Cable Communications	$599,009	$599,585	$520,693	$468,326
Marketing	$1,058,027	$411,024	$382,929	$816,065
Total for Communications	$1,657,036	$1,010,609	$903,622	$1,284,391
Human Resources				
Benefits & Worker's Comp.	$661,139	$413,066	$374,901	$483,296
Compensation	$377,345	$299,317	$277,917	$288,597
Employee Relations/Development	$231,164	$657,394	$594,215	$508,405
Employment Services	$503,581	$373,727	$374,070	$420,511
Human Resources Admin.	$367,883	$268,271	$261,515	$434,624
Organizational Development	$317,247			
Risk Management	$345,987	$194,986	$178,754	$361,588
Total for Human Resources	$2,804,347	$2,206,761	$2,061,373	$2,497,021
Economic Development				
Economic Development	$559,231	$583,048	$569,403	$534,229
Economic Opportunities Fund		$530,270	$1,000,000	
Redevelopment	$207,032	$100,859	$101,215	$101,291
Total for Economic Development	$766,263	$1,214,177	$1,670,618	$635,520
TOTAL - City Manager:	**$6,847,948**	**$5,456,368**	**$5,609,268**	**$5,828,606**

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Community Dev.				
CD Deputy City Manager	$261,671	$249,056	$247,344	$238,090
Building Safety				
Building Safety	$1,597,631	$1,400,505	$1,377,198	$1,670,780
Development Services Center	$607,207	$524,260	$512,685	$735,258
Total for Building Safety	$2,204,838	$1,924,765	$1,889,883	$2,406,038
Planning				
Current Planning	$517,174	$548,485	$541,349	$537,799
Long-Range Planning & Research	$479,400	$377,409	$339,177	$279,045
Planning Administration	$443,017	$546,027	$414,243	$415,646
Zoning Admin & Tech. Asst.	$276,169	$295,529	$291,545	$333,947
Total for Planning	$1,715,760	$1,767,450	$1,586,313	$1,566,437
Engineering				
Contract Administration	$81,576	$46,103	$47,782	$82,485
Engineering Administration	$400,285	$253,402	$290,565	$446,028
Engineering Design	$347,590	$211,538	$201,285	$370,847
Engineering Section	$361,975	$157,799	$142,617	$339,522
Inspection	$336,389	$260,605	$232,943	$424,382
Land Development	$148,163	$81,802	$83,825	$145,023
Materials Testing	$264,584	$140,600	$132,312	$248,958
O&M Downtown Building	$1,337,769	$1,414,000	$1,414,000	$312,418
Property Management	$382,536	$317,222	$199,122	$400,279
Special Projects Admin.	$122,047	$78,317	$79,328	$134,513
Surveying	$195,706	$117,782	$111,085	$196,021
Total for Engineering	$3,978,621	$3,079,170	$2,934,864	$3,100,476
TOTAL - Community Dev.:	$8,160,889	$7,020,441	$6,658,404	$7,311,041
Community Services				
Comm. Services Admin				
Code Compliance	$784,591	$926,963	$891,675	$864,834
Community Services Admin.	$258,934	$263,881	$256,426	$252,845
Total for Comm. Services Admin	$1,043,526	$1,190,844	$1,148,101	$1,117,679

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Parks & Recreation				
Adult Center	$264,931	$360,193	$324,693	$324,558
Aquatics	$454,088	$474,277	$449,277	$430,854
Arts Commission	$11,140	$10,113	$7,563	$0
Audio/Visual	$179,131	$149,183	$120,769	$91,705
Central District Recreation	$801,405	$805,801	$764,250	$792,956
Elsie McCarthy Pk. Maintenance			$26,000	$43,000
Glendale Community Center	$196,134	$203,073	$197,189	$189,924
Marketing - Parks & Rec	$185,171	$165,738	$155,268	$157,324
North District Recreation	$394,607	$439,182	$403,282	$412,051
Park Irrigation	$261,893	$326,982	$286,982	$323,474
Park Rangers		$234,340	$233,340	$228,783
Parks & Recreation Admin.	$304,513	$356,931	$356,931	$354,013
Parks Central District	$1,821,611	$1,908,588	$1,853,258	$1,704,947
Parks North District	$1,677,559	$1,820,554	$1,739,209	$1,730,922
Parks Special Operations	$844,592	$492,185	$443,971	$372,579
Pool Maintenance	$209,719	$227,410	$227,410	$226,336
Recreation Special Operations	$255,725	$269,463	$262,563	$250,600
Recreation Support Services	$651,151	$765,665	$710,117	$652,937
Total for Parks & Recreation	$8,513,368	$9,009,678	$8,562,072	$8,286,963
Neighborhood Revitalization	$244,797	$234,274	$200,937	$212,447
Comm. Partnerships				
Community Partnerships	$387,226	$384,964	$381,499	$355,268
Community Volunteer Program	$73,046	$76,055	$73,041	$77,620
Total for Comm. Partnerships	$460,271	$461,019	$454,540	$432,888
Library	$7,289,475	$7,442,253	$7,146,666	$6,997,742
TOTAL - Community Services:	$17,551,438	$18,338,068	$17,512,316	$17,047,719
Non-Departmental				
Non-Departmental				
Development Agreements	$1,877,119	$2,129,700	$2,129,700	$2,114,388
Economic Opportunities Fund	$875,000			
Lease Payments	$587,156	$564,155	$564,155	$2,088,611
Non-Dept - Fund 01	$1,539,260	$1,429,414	$690,494	$2,173,796
Outside Agencies	$311,701	$326,550	$315,300	$305,867
Stadium - TSA Planning	$139,147			
Total for Non-Departmental	$5,329,384	$4,449,819	$3,699,649	$6,682,662
TOTAL - Non-Departmental:	$5,329,384	$4,449,819	$3,699,649	$6,682,662

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Public Safety				
Police Department				
Central Patrol Bureau	$8,375,243	$6,723,555	$6,578,535	$9,761,181
Crime Investigations	$3,830,407	$3,604,574	$3,573,415	$5,080,846
Foothills Patrol Bureau	$6,513,319	$6,261,093	$6,295,672	$6,793,569
Police Administration	$2,493,836	$2,621,939	$2,080,823	$2,630,424
Police Legal Services	$301,047	$280,476	$288,639	$294,843
Police Personnel Management	$389,934	$633,356	$537,255	$440,984
Police Support Services	$7,963,229	$8,631,537	$8,414,544	$7,256,724
Western Area Safety Building	$1,320,853	$4,441,627	$4,461,763	$26,000
Total for Police Department	$31,187,868	$33,198,157	$32,230,646	$32,284,571
Fire Department				
Emergency Operations Center	$72,959	$90,876	$87,876	$29,193
Fire Administration	$728,780	$867,407	$888,731	$960,137
Fire Community Relations	$91,957	$80,654	$84,123	$94,265
Fire Emergency Services	$9,435,846	$10,699,244	$10,559,770	$10,420,048
Fire Hazardous Materials	$28,134	$124,441	$120,341	$272,852
Fire Marshal's Office	$598,890	$578,376	$602,657	$632,879
Fire Medical Services	$185,671	$408,816	$387,816	$286,923
Fire Support Services	$1,914,814	$1,675,833	$1,473,060	$1,354,465
Fire Training	$281,118	$276,250	$276,250	$158,992
Firefighter Safety	$856			
Total for Fire Department	$13,339,025	$14,801,897	$14,480,624	$14,209,754
TOTAL - Public Safety:	$44,526,894	$48,000,054	$46,711,270	$46,494,325
Public Works				
HazMat Incidence Response	$31,534	$60,000	$26,000	$44,477
Public Works Administration	$168,473	$7,848	$6,148	$172,173
Field Operations				
Cemetery	$558,123	$453,219	$489,641	$231,679
Custodial Services	$1,435,024	$1,181,184	$1,000,828	$1,248,192
Facilities Management	$3,992,334	$3,953,318	$3,626,596	$4,276,982
Field Operations Admin.	$806,658	$286,527	$274,653	$794,854
Graffiti Removal	$128,637	$130,570	$118,453	$120,004
Manistee Ranch Maintenance	$78,627	$62,972	$53,137	$38,186
Total for Field Operations	$6,999,404	$6,067,790	$5,563,308	$6,709,897
TOTAL - Public Works:	$7,199,411	$6,135,638	$5,595,456	$6,926,547
TOTAL - General Fund	$104,571,252	$101,000,000	$96,924,681	$104,304,738

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Police Spec. Rev.				
Non-Departmental				
Non-Dept - Fund 02		$25,000	$25,000	$25,000
TOTAL - Non-Departmental:		**$25,000**	**$25,000**	**$25,000**
Public Safety				
Patrol - Special Revenue Fund	$2,411,867	$2,480,794	$2,296,157	$2,369,536
TOTAL - Public Safety:	**$2,411,867**	**$2,480,794**	**$2,296,157**	**$2,369,536**
TOTAL - Police Spec. Rev.	**$2,411,867**	**$2,505,794**	**$2,321,157**	**$2,394,536**
Fire Spec. Revenue				
Non-Departmental				
Non-Dept - Fund 04		$25,000	$25,000	$25,000
TOTAL - Non-Departmental:		**$25,000**	**$25,000**	**$25,000**
Public Safety				
Fire - Special Revenue Fund	$1,150,834	$1,215,533	$1,176,722	$1,459,627
TOTAL - Public Safety:	**$1,150,834**	**$1,215,533**	**$1,176,722**	**$1,459,627**
TOTAL - Fire Spec. Revenue	**$1,150,834**	**$1,240,533**	**$1,201,722**	**$1,484,627**
Civic Center				
Administrative Svcs				
Civic Center	$665,365	$709,748	$692,407	$675,288
TOTAL - Administrative Svcs:	**$665,365**	**$709,748**	**$692,407**	**$675,288**
TOTAL - Civic Center	**$665,365**	**$709,748**	**$692,407**	**$675,288**

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
HOME Fund				
Community Services				
HOME Program	$686,885	$1,088,308	$575,828	$1,397,837
TOTAL - Community Services:	**$686,885**	**$1,088,308**	**$575,828**	**$1,397,837**
TOTAL - HOME Fund	**$686,885**	**$1,088,308**	**$575,828**	**$1,397,837**
C.D.B.G.				
Community Services				
CDBG Programs	$1,976,039	$3,621,215	$2,693,100	$4,134,896
TOTAL - Community Services:	**$1,976,039**	**$3,621,215**	**$2,693,100**	**$4,134,896**
TOTAL - C.D.B.G.	**$1,976,039**	**$3,621,215**	**$2,693,100**	**$4,134,896**

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Streets				
Community Dev.				
Transportation				
Signs & Markings	$893,209	$922,045	$802,249	$804,637
Streetlight Management	$1,586,384	$1,543,092	$1,427,225	$1,469,413
Traffic Admin. & Engineering	$581,680	$322,205	$295,099	$351,969
Traffic Design and Development	$283,719	$250,038	$246,060	$249,375
Traffic Signals	$1,435,664	$1,224,146	$1,233,052	$1,125,096
Traffic Studies	$460,166	$397,551	$387,524	$329,547
Transportation Planning	$312,434	$199,776	$186,103	$159,484
Total for Transportation	$5,553,256	$4,858,853	$4,577,312	$4,489,521
TOTAL - Community Dev.:	$5,553,256	$4,858,853	$4,577,312	$4,489,521
Non-Departmental				
Non-Dept - Fund 12		$20,772	$20,772	$20,000
TOTAL - Non-Departmental:		$20,772	$20,772	$20,000
Public Works				
Field Operations				
Right-of-Way Maintenance	$1,977,629	$2,210,012	$2,049,252	$2,021,195
Street Cleaning	$524,121	$686,807	$623,794	$489,046
Street Maintenance	$5,242,326	$4,998,790	$4,673,029	$4,440,845
Total for Field Operations	$7,744,075	$7,895,609	$7,346,075	$6,951,086
TOTAL - Public Works:	$7,744,075	$7,895,609	$7,346,075	$6,951,086
TOTAL - Streets	$13,297,331	$12,775,234	$11,944,158	$11,460,607

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Airport				
Community Dev.				
Airport Operations	$522,254	$552,583	$525,538	$515,161
TOTAL - Community Dev.:	**$522,254**	**$552,583**	**$525,538**	**$515,161**
Non-Departmental				
Non-Dept - Fund 15		$25,000	$25,000	$25,000
TOTAL - Non-Departmental:		**$25,000**	**$25,000**	**$25,000**
TOTAL - Airport	**$522,254**	**$577,583**	**$550,538**	**$540,161**
General Services				
Non-Departmental				
Non-Dept - Fund 16		$50,000	$50,000	$100,000
TOTAL - Non-Departmental:		**$50,000**	**$50,000**	**$100,000**
Public Works				
Field Operations				
Equipment Management	$3,419,707	$3,483,262	$3,779,187	$3,785,472
Fabrication/Welding	$138,765	$161,054	$154,657	$150,056
Fuel Services	$1,231,668	$1,459,806	$1,280,542	$1,260,388
Paint/Body Shop	$366,412	$300,454	$310,802	$268,257
Total for Field Operations	$5,156,552	$5,404,576	$5,525,188	$5,464,173
TOTAL - Public Works:	**$5,156,552**	**$5,404,576**	**$5,525,188**	**$5,464,173**
TOTAL - General Services	**$5,156,552**	**$5,454,576**	**$5,575,188**	**$5,564,173**

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Arena Special Rev.				
Public Safety				
Arena - Police Event Staffing				$114,527
Arena-Fire Dept Event Staffing				$61,483
TOTAL - Public Safety:				**$176,010**
TOTAL - Arena Special Rev.				**$176,010**
Housing				
Community Services				
Community Housing & Revit.	$1,281,041	$7,987,148	$7,987,148	$8,017,602
TOTAL - Community Services:	**$1,281,041**	**$7,987,148**	**$7,987,148**	**$8,017,602**
TOTAL - Housing	**$1,281,041**	**$7,987,148**	**$7,987,148**	**$8,017,602**
Transportation				
Community Dev.				
Transp. Engineering Program		$91,228	$91,228	$87,207
Transportation				
Demand Management		$118,160	$118,160	$118,160
Dial-A-Ride	$14,472	$2,417,284	$2,417,284	$2,380,380
Fixed Route	$2,193	$3,941,496	$3,941,496	$4,442,036
Intelligent Transportation Sys		$180,109	$180,109	$235,538
Traffic Mitigation	$42,374	$149,939	$149,939	$184,758
Transit Marketing		$125,000	$125,000	$125,000
Transportation Education	$47,438	$252,856	$252,856	$242,160
Transportation Program Mgmt	$12,655	$733,640	$633,640	$1,203,822
Total for Transportation	$119,132	$7,918,484	$7,818,484	$8,931,854
TOTAL - Community Dev.:	**$119,132**	**$8,009,712**	**$7,909,712**	**$9,019,061**
TOTAL - Transportation	**$119,132**	**$8,009,712**	**$7,909,712**	**$9,019,061**

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Transit				
Community Dev.				
Transportation				
Dial-A-Ride	$1,780,775			
Fixed Route	$1,395,311			
HB 2565	$469,839			
Trip Reduction	$7,628			
Total for Transportation	$3,653,552			
TOTAL - Community Dev.:	$3,653,552			
TOTAL - Transit	$3,653,552			
Telephone				
Administrative Svcs				
Telephones	$878,697	$996,409	$996,409	$995,695
TOTAL - Administrative Svcs:	$878,697	$996,409	$996,409	$995,695
TOTAL - Telephone	$878,697	$996,409	$996,409	$995,695
Grants				
Public Safety				
Police Department				
LLEBG 1999 - Mediation	$11,103			
LLEBG 1999 - PD	$113,579			
Total for Police Department	$124,681			
TOTAL - Public Safety:	$124,681			
TOTAL - Grants	$124,681			
Vehicle Replacement				
Public Works				
Equipment Replacement	$1,528,203	$2,700,000	$1,183,541	$800,000
TOTAL - Public Works:	$1,528,203	$2,700,000	$1,183,541	$800,000
TOTAL - Vehicle Replacement	$1,528,203	$2,700,000	$1,183,541	$800,000

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Tech. Replacement				
Administrative Svcs				
Technology Replacement	$1,515,867	$2,694,246	$2,694,246	$1,785,816
TOTAL - Administrative Svcs:	**$1,515,867**	**$2,694,246**	**$2,694,246**	**$1,785,816**
TOTAL - Tech. Replacement	**$1,515,867**	**$2,694,246**	**$2,694,246**	**$1,785,816**
CAP Grant Fund				
City Manager				
City Manager				
CAP - Case Management				$58,355
Community Action Program	$252,827	$363,988	$389,988	$306,318
Total for City Manager	$252,827	$363,988	$389,988	$364,673
TOTAL - City Manager:	**$252,827**	**$363,988**	**$389,988**	**$364,673**
TOTAL - CAP Grant Fund	**$252,827**	**$363,988**	**$389,988**	**$364,673**

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Other Grants Fund				
Administrative Svcs				
Grant Match Pool	$150,000	$150,000	$135,000	$150,000
TOTAL - Administrative Svcs:	**$150,000**	**$150,000**	**$135,000**	**$150,000**
Community Services				
Grant Funds - Parks & Rec				$500,000
Grant Funds - Library				$500,000
TOTAL - Community Services:				**$1,000,000**
Miscellaneous Grants				
Miscellaneous Grants		$2,250,000		$350,000
TOTAL - Miscellaneous Grants:		**$2,250,000**		**$350,000**
Public Safety				
Police Department				
Grant Funds - Police Dept				$801,313
STEP-Motorcycle Grant	$101,553			
Victims Rights Grant	$40,473	$84,545	$84,545	$71,880
VOCA Grant		$69,093	$319,093	$70,999
VOCA-DPS #00-912	$30,238	$49,837	$49,837	$52,118
Total for Police Department	$172,263	$203,475	$453,475	$996,310
Fire Department				
Fire-2001 OJP Equipment Grant			$240,000	
Grant Funds - Fire Dept				$2,285,255
Metro Med Response Sys (MMRS)				$214,745
Project Impact-FD	$126,633	$78,332	$228,332	
Total for Fire Department	$126,633	$78,332	$468,332	$2,500,000
TOTAL - Public Safety:	**$298,896**	**$281,807**	**$921,807**	**$3,496,310**
Public Works				
Utilities				
Grant Funds - Utilities Dept				$910,000
Water Security Planning				$90,000
Total for Utilities				$1,000,000

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
TOTAL - Public Works:				$1,000,000
TOTAL - Other Grants Fund	$448,896	$2,681,807	$1,056,807	$5,996,310
RICO Fund				
Public Safety				
Police Department				
Federal RICO		$135,000	$135,000	$135,000
State RICO	$131,050	$234,005	$234,005	$240,000
Total for Police Department	$131,050	$369,005	$369,005	$375,000
TOTAL - Public Safety:	$131,050	$369,005	$369,005	$375,000
TOTAL - RICO Fund	$131,050	$369,005	$369,005	$375,000

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Water/Sewer Fund				
Administrative Svcs				
Customer Service Office	$2,170,878	$2,210,683	$2,137,956	$2,316,326
TOTAL - Administrative Svcs:	**$2,170,878**	**$2,210,683**	**$2,137,956**	**$2,316,326**
Non-Departmental				
Non-Dept - Fund 50	$235,765	$200,000	$200,000	$200,000
TOTAL - Non-Departmental:	**$235,765**	**$200,000**	**$200,000**	**$200,000**
Public Works				
Env. Resources				
Environmental Resources	$389,067	$452,034	$452,034	$376,590
Water Quality	$1,003,908	$1,156,220	$1,156,220	$1,174,642
West Valley CAP Study	$95,410			
Total for Env. Resources	$1,488,384	$1,608,254	$1,608,254	$1,551,232
Utilities				
Arrowhead Reclamation Plant	$1,486,627	$1,602,865	$1,488,890	$1,579,886
Public Service Representatives	$209,028	$228,927	$225,817	$218,318
Utilities Administration	$1,248,740	$6,745,510	$6,771,947	$5,997,940
Utilities Information Mgmt.	$343,211	$459,555	$299,454	$378,942
West Area Plant	$1,585,598	$2,446,354	$1,953,492	$2,375,490
Total for Utilities	$4,873,203	$11,483,211	$10,739,600	$10,550,576
TOTAL - Public Works:	**$6,361,587**	**$13,091,465**	**$12,347,854**	**$12,101,808**
TOTAL - Water/Sewer Fund	**$8,768,231**	**$15,502,148**	**$14,685,810**	**$14,618,134**
Cable Equip. Rental				
City Manager				
Communications				
PEG Grant Cable Equipment	$196,220	$261,000	$261,000	$0
Truck Cable Production	$38,098	$54,700	$54,700	$54,700
Total for Communications	$234,319	$315,700	$315,700	$54,700
TOTAL - City Manager:	**$234,319**	**$315,700**	**$315,700**	**$54,700**
TOTAL - Cable Equip. Rental	**$234,319**	**$315,700**	**$315,700**	**$54,700**

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Landfill Fund				
Non-Departmental				
Non-Dept - Fund 55	$1,110	$420,070	$420,070	$420,000
TOTAL - Non-Departmental:	**$1,110**	**$420,070**	**$420,070**	**$420,000**
Public Works				
Field Operations				
Gas Management System	$49,584	$84,000	$84,000	$84,000
Landfill	$2,864,198	$3,035,784	$3,035,784	$2,949,057
MRF Operations	$2,496,672	$2,931,327	$2,931,327	$2,888,875
Recycling	$924,800	$1,018,552	$1,032,230	$1,049,377
Solid Waste Admin		$297,499	$287,070	$894,112
Woodwaste Operations	$752,050	$511,006	$511,006	$108,253
Total for Field Operations	$7,087,304	$7,878,168	$7,881,417	$7,973,674
TOTAL - Public Works:	**$7,087,304**	**$7,878,168**	**$7,881,417**	**$7,973,674**
TOTAL - Landfill Fund	**$7,088,414**	**$8,298,238**	**$8,301,487**	**$8,393,674**
Sanitation Fund				
Contingency				
Fund 57 Contingency	$18,833			
TOTAL - Contingency:	**$18,833**			
Public Works				
Field Operations				
Curb Service	$5,098,400	$6,723,030	$6,746,759	$6,716,900
Loose Trash Service	$1,031,548	$1,200,325	$1,422,221	$2,061,476
Sanitation Admin. Outside City	$4,000			
Sanitation Administration	$375,673			
Sanitation Frontload	$2,856,886	$3,575,753	$3,575,753	$3,798,951
Sanitation Roll-off	$838,854	$1,000,298	$1,011,198	$1,182,516
Total for Field Operations	$10,205,361	$12,499,406	$12,755,931	$13,759,843
TOTAL - Public Works:	**$10,205,361**	**$12,499,406**	**$12,755,931**	**$13,759,843**
TOTAL - Sanitation Fund	**$10,224,194**	**$12,499,406**	**$12,755,931**	**$13,759,843**

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Mayor's Alliance				
Miscellaneous Grants				
Mayor's Alliance	$30,600			
TOTAL - Miscellaneous Grants:	**$30,600**			
TOTAL - Mayor's Alliance	**$30,600**			
From The Heart				
Public Works				
From the Heart	$112,334			
TOTAL - Public Works:	**$112,334**			
TOTAL - From The Heart	**$112,334**			
Arts Commission				
Community Services				
Arts Maintenance	$61,479	$214,418	$183,949	$211,354
TOTAL - Community Services:	**$61,479**	**$214,418**	**$183,949**	**$211,354**
TOTAL - Arts Commission	**$61,479**	**$214,418**	**$183,949**	**$211,354**
Court Fund				
Appointed Officials				
City Court				
Court Security & Improvements	$297,365	$433,680	$293,803	$277,049
Court Time Payments	$70,936	$81,079	$81,079	($1,000)
Total for City Court	$368,300	$514,759	$374,882	$276,049
TOTAL - Appointed Officials:	**$368,300**	**$514,759**	**$374,882**	**$276,049**
TOTAL - Court Fund	**$368,300**	**$514,759**	**$374,882**	**$276,049**

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Parks Self Sustain.				
Administrative Svcs				
Convention & Events				
Events - Special Revenue	$251,126	$500,000	$350,000	$700,000
Tourism - Souvenir Program	$55,814	$65,000	$65,000	$65,000
Total for Convention & Events	$306,940	$565,000	$415,000	$765,000
TOTAL - Administrative Svcs:	**$306,940**	**$565,000**	**$415,000**	**$765,000**
Community Services				
Parks & Recreation				
Apollo HS Lights		$2,800	$0	$0
Apollo Pool Repair	$1,515	$10,000	$8,000	$10,000
Arrowhead Amenities	$3,618	$18,000	$18,000	$18,000
Cactus Pool Repair	$1,018	$10,000	$8,000	$10,000
Cardinal Pool Repair	$1,753	$10,000	$7,000	$10,000
Dedicate A Tree	$38	$5,000	$5,000	$5,000
Desert Gardens Park		$6,000	$0	$0
Desert Mirage Park		$6,000	$0	$0
Desert Valley Park	$778	$2,000	$2,000	$2,000
Discovery Park		$6,000	$0	$0
Foothills Park		$8,000	$0	$0
GCC Pool Repair	$543	$10,000	$9,000	$10,000
GESD ES Ballfields		$3,000	$0	$0
Ironwood HS Lights		$5,000	$5,000	$5,000
Ironwood Pool Repair	$3,456	$10,000	$8,000	$10,000
Rec Self Sust-Administration				$55,000
Rec Self Sust-Audio/Visual				$21,650
Rec Self Sust-Central District				$293,727
Rec Self Sust-North District				$434,084
Rec Self Sust-Spec Int Classes				$274,598
Rec Self Sust-Spec Operations				$122,453
Recreation Self-Sustaining	$597,264	$619,082	$684,182	
Total for Parks & Recreation	$609,983	$730,882	$754,182	$1,281,512
TOTAL - Community Services:	**$609,983**	**$730,882**	**$754,182**	**$1,281,512**
TOTAL - Parks Self Sustain.	**$916,923**	**$1,295,882**	**$1,169,182**	**$2,046,512**

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Library Books				
Community Services				
Library				
Library Book Fund	$22,957	$150,000	$106,338	$184,803
Library Special Revenue	$159,187	$215,150	$130,500	$215,150
Total for Library	$182,144	$365,150	$236,838	$399,953
TOTAL - Community Services:	$182,144	$365,150	$236,838	$399,953
TOTAL - Library Books	$182,144	$365,150	$236,838	$399,953
Risk Mgmt Trust Fund				
City Manager				
Risk Mgmt. Trust Fund	$1,617,303	$1,600,000	$3,100,000	$2,250,000
TOTAL - City Manager:	$1,617,303	$1,600,000	$3,100,000	$2,250,000
TOTAL - Risk Mgmt Trust Fund	$1,617,303	$1,600,000	$3,100,000	$2,250,000
Workers Comp Fund				
City Manager				
Worker's Compensation	$1,147,526	$1,075,000	$1,075,000	$1,407,000
TOTAL - City Manager:	$1,147,526	$1,075,000	$1,075,000	$1,407,000
TOTAL - Workers Comp Fund	$1,147,526	$1,075,000	$1,075,000	$1,407,000
Benefits Trust Fund				
City Manager				
Benefit Programs	$28,674	$12,577,018	$12,577,018	$12,577,018
TOTAL - City Manager:	$28,674	$12,577,018	$12,577,018	$12,577,018
TOTAL - Benefits Trust Fund	$28,674	$12,577,018	$12,577,018	$12,577,018

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Water Sub-Fund				
Community Dev.				
Cross Connection Control	$101,431	$114,231	$114,231	$124,119
TOTAL - Community Dev.:	**$101,431**	**$114,231**	**$114,231**	**$124,119**
Public Works				
Water Conservation	$122,928	$168,438	$168,438	$159,761
Utilities				
Central System Control	$1,310,466	$1,188,653	$1,272,389	$1,278,356
Central System Maintenance	$345,159	$384,230	$381,234	$343,198
Cholla Treatment Plant	$1,411,810	$1,609,145	$1,354,512	$1,638,598
Customer Service - Field	$854,070	$930,818	$931,558	$933,805
Irrigation	$156,567	$178,347	$171,347	$171,501
Major Maintenance	$135,953	$248,649	$405,245	$330,740
Meter Maintenance	$945,132	$1,062,685	$1,065,837	$1,052,970
Pyramid Peak Plant	$1,138,981	$1,318,504	$1,335,780	$1,354,706
Raw Water Usage	$2,205,180	$2,772,397	$2,942,154	$2,932,154
Transmission Line Maintenance	$893,663	$982,898	$981,711	$683,962
Water Distribution	$1,534,315	$1,463,489	$1,472,834	$1,604,882
Total for Utilities	$10,931,296	$12,139,815	$12,314,601	$12,324,872
TOTAL - Public Works:	**$11,054,224**	**$12,308,253**	**$12,483,039**	**$12,484,633**
TOTAL - Water Sub-Fund	**$11,155,655**	**$12,422,484**	**$12,597,270**	**$12,608,752**
Sewer Sub-Fund				
Public Works				
Utilities				
Pretreatment Program	$436,674	$442,436	$422,036	$409,711
SROG (91st Av) Plant	$1,665,139	$2,150,314	$2,150,314	$2,259,127
Wastewater Collection	$1,415,480	$1,748,270	$1,683,270	$1,527,842
Total for Utilities	$3,517,293	$4,341,020	$4,255,620	$4,196,680
TOTAL - Public Works:	**$3,517,293**	**$4,341,020**	**$4,255,620**	**$4,196,680**
TOTAL - Sewer Sub-Fund	**$3,517,293**	**$4,341,020**	**$4,255,620**	**$4,196,680**

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Arena Construction				
Administrative Svcs				
Arena - Finance		$68,110		
TOTAL - Administrative Svcs:		**$68,110**		
TOTAL - Arena Construction		**$68,110**		
Stadium Special Rev.				
Community Dev.				
Stadium - Development Services				$462,960
Stadium-Engineering Rvw/Insp				$570,696
TOTAL - Community Dev.:				**$1,033,656**
Public Safety				
Stadium -Fire Marshal's Office				$217,611
TOTAL - Public Safety:				**$217,611**
TOTAL - Stadium Special Rev.				**$1,251,267**

Schedule Three
Operating Budget by Program and Fund

Program Name	FY 02 Actual	FY 03 Budget	FY 03 Estimate	FY 04 Budget
Arena Dev/Rvw/Inspec				
Administrative Svcs				
Finance				
Arena - Finance			$68,110	$51,185
Arena - Prof & Contractual	$266,304		$1,917,305	$1,000,000
Total for Finance	$266,304		$1,985,415	$1,051,185
TOTAL - Administrative Svcs:	**$266,304**		**$1,985,415**	**$1,051,185**
City Manager				
Arena - Economic Development	$1,673,810		$1,585,000	$1,380,000
TOTAL - City Manager:	**$1,673,810**		**$1,585,000**	**$1,380,000**
Community Dev.				
Arena - Development Services	$25,603	$912,162	$912,162	$656,624
Arena - Engineering Rvw/Insp				$160,000
TOTAL - Community Dev.:	**$25,603**	**$912,162**	**$912,162**	**$816,624**
Public Safety				
Arena - Fire Marshal's Office	$1,890	$223,199	$223,199	$214,225
TOTAL - Public Safety:	**$1,890**	**$223,199**	**$223,199**	**$214,225**
TOTAL - Arena Dev/Rvw/Inspec	**$1,967,607**	**$1,135,361**	**$4,705,776**	**$3,462,034**
TOTAL - OPERATING BUDGET	**$187,793,321**	**$227,000,000**	**$221,400,098**	**$237,000,000**

Schedule Four
Transfers Between Funds
(All Dollars in Thousands)

		TRANSFER FROM					
		General	Street	Arena Special Revenue	Vehicle Repl.	LTAF	Total In:
	General				$502		**$502**
T	Street Fund	$2,236					**$2,236**
R	Street Debt		$5,396				**$5,396**
A	MPC Debt	$1,734		$8,000			**$9,734**
N	Transportation	$900				$1,207	**$2,107**
S	Airport Operating	$207					**$207**
F	Airport Capital	$2,998					**$2,998**
E	CAP Grant Fund	$190					**$190**
R	Other Grant Fund	$150					**$150**
	Devpt. Agrmt.	$0					**$0**
	Stadium	$56					**$56**
T	Civic Center Fund	$328					**$328**
O	Housing	$241					**$241**
	Total Out:	**$9,040**	**$5,396**	**$8,000**	**$502**	**$1,207**	**$24,145**

Schedule Five
Expenditure Limitation and
Summary of Tax Levy and Tax Rate Information

Expenditure Limitation	2002-03 Fiscal Year	Estimated 2003-04 Fiscal Year
Voter Approved Expenditure Limitation	**$412,640,906**	**$422,271,143**
Estimated Expenditures	$358,311,138	**$593,000,000**
Estimated Amount of Exclusions	$0	(207,362,197)
Total Estimated Expenditures Subject to Limitation	$358,311,138	$385,637,803

1. Maximum Allowable Primary Property Tax Levy (ARS 42-17051.A)		
	$8,010,485	**$8,423,756**

2. Amount Received from Primary Property Taxation in the 2001-02 Fiscal Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy (ARS 42-302.C.14) plus Amount of Escaped Taxes Collected (ARS 42-17005)		

3. Property Tax Levy Amounts		
A. Primary Property Taxes	**$3,386,065**	**$3,491,000**
B. Secondary Property Taxes	**$13,469,461**	**$14,908,540**
C. Total Property Tax Levy Amounts	**$16,855,526**	**$18,399,540**

4. Property Taxes Collected (Estimated)		
A. Primary Property Taxes		
1. 2001-02 Levy	**$3,338,257**	
2. Prior Years' Levies	**$47,743**	
3. Total Primary Property Taxes	**$3,386,000**	
B. Secondary Property Taxes		
1. 2001-02 Levy	**$12,980,520**	
2. Prior Years' Levies	**$269,389**	
3. Total Secondary Property Taxes	**$13,249,909**	

5. Property Tax Rates		
A. City of Glendale Tax Rate		
1. Primary Property Tax Rate	**$0.3548/$100**	**$0.3396/$100**
2. Secondary Property Tax Rate	**$1.3652/$100**	**$1.3804/$100**
Total Glendale Tax Rate	**$1.7200/$100**	**$1.7200/$100**
B. Special Assessment District Tax Rates Secondary Property Tax rates - As of the date the proposed budget was prepared, Glendale was operating no special assessment districts for which secondary property taxes are levied.		

6. Truth In Taxation Calculation		
A. Current Primary Net Assessed Valuation of Property Subject to Taxation in Prior Year		**$997,138,029**
B. Current Primary Net Assessed Valuation		**$1,028,039,568**
C. New Property Subject to Taxation		**$30,901,539**
D. Change in Primary Net Assessed Valuation Due to New Property		**3.1%**
E. Maxmimum Truth in Taxation Tax Levy		**$3,491,000**
F. Amount Over/(Under) Truth in Taxation Tax Levy		**$0**

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Mayor							
1110 Office of the Mayor							
Admin. Assistant to the Mayor	1	1	1	1	0	0	0
Assistant to the Mayor	1	0	0	0	0	0	1
Executive Assistant	1	0	0	0	1	1	1
Management Assistant, Senior	1	0	0	0	1	1	0
Mayor	1	1	1	1	1	1	1
Secretary	1	0.5	0.5	0.5	0	0	0
Secretary, Senior	1	1	1	1	0.5	0.5	1
Program Total:		**3.5**	**3.5**	**3.5**	**3.5**	**3.5**	**4**
Mayor Total:		**3.5**	**3.5**	**3.5**	**3.5**	**3.5**	**4**
Council							
1120 Council Office							
Council Assistant	1	3	3	3	4	4	4
Council Services Administrator	1	1	1	1	1	1	1
Secretary, Senior	1	1	1	1	2	2	2
Program Total:		**5**	**5**	**5**	**7**	**7**	**7**
1121 Cholla District							
Council Member	1	1	1	1	1	1	1
1122 Barrel District							
Council Member	1	1	1	1	1	1	0
Vice Mayor	1	0	0	0	0	0	1
Program Total:		**1**	**1**	**1**	**1**	**1**	**1**
1123 Sahuaro District							
Council Member	1	1	1	1	1	1	1
1124 Cactus District							
Council Member	1	1	1	1	1	1	1
1125 Yucca District							
Council Member	1	1	1	1	1	1	1
1126 Ocotillo District							
Council Member	1	1	1	1	1	1	1
Council Total:		**11**	**11**	**11**	**13**	**13**	**13**
City Clerk							
1210 City Clerk							
City Clerk	1	1	1	1	1	1	1
Deputy City Clerk	1	1	1	1	1	1	0
Office Assistant	1	0	0	0	0	0	1
Secretary	1	1	0	0	1	1	1
Secretary, Senior	1	0	1	1	0	0	0
Program Total:		**3**	**3**	**3**	**3**	**3**	**3**

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
City Clerk							
1211 Records Management							
Management Aide	1	1	1	1	1	1	1
Office Assistant	1	0.5	0	1	1	1	1
Secretary	1	0	1	1	0	0	0
Secretary, Senior	1	0	0	0	1	1	1
Program Total:		**1.5**	**2**	**3**	**3**	**3**	**3**
City Clerk Total:		**4.5**	**5**	**6**	**6**	**6**	**6**
City Manager							
1310 City Manager							
Admin. Asst to the City Manager	1	1	1	1	0	0	0
Assistant City Manager	1	1	1	1	1	1	1
City Manager	1	1	1	1	1	1	1
Director of Council & Management	1	1	1	1	0	0	0
Executive Admin. Assistant 1	1	1	1	1	1	1	1
Management Assistant (fm 2415)	1	0	0	0	0	0	1
Management Assistant II	1	0	0	0	1	1	1
Management Assistant, Senior	1	1	1	1	0	0	0
Management Asst to City Mgr	1	0	0	0	1	1	1
Office Assistant	1	1	0	0	0	0	0
Secretary, Senior	1	0	1	1	1	1	1
Special Asst to the City Manager	1	0	0	0	1	0	0
Program Total:		**7**	**7**	**7**	**7**	**6**	**7**
7116 Community Action Program							
Community Action Program Admin	46	1	1	1	1	1	1
Community Eligibility Worker	46	3	2	2	2	2.5	2.5
Customer Assistance Rep	46	0	0	0	0	1	1
Management Aide	46	0	1	1	1	1	1
Office Assistant	46	1	1	1	1	1	1
Program Total:		**5**	**5**	**5**	**5**	**6.5**	**6.5**
City Manager Total:		**12**	**12**	**12**	**12**	**12.5**	**13.5**
City Auditor							
1620 City Auditor							
Assistant City Auditor	1	1	1	1	1	1	1
City Auditor	1	1	1	1	1	1	1
Internal Auditor	1	1	1	1	0	1	1
Management Aide	1	0	0	0	1	1	1
Secretary	1	0.5	1	1	0	0	0
Program Total:		**3.5**	**4**	**4**	**3**	**4**	**4**
City Auditor Total:		**3.5**	**4**	**4**	**3**	**4**	**4**
Intergovt. Relations							
1810 Intergovernmental Relations							
Director Intergovenmental Rel	1	1	1	1	1	1	1
Intergov Programs Coordinator	1	0	0	0	0	0	1
Intergovernmental Rltns Asst	1	1	1	1	1	1	0
Secretary	1	0.5	1	1	0	0	0
Secretary, Senior	1	0	0	0	1	1	1

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Intergovt. Relations							
1810 Intergovernmental Relations							
Program Total:		**2.5**	**3**	**3**	**3**	**3**	**3**
Intergovt. Relations Total:		**2.5**	**3**	**3**	**3**	**3**	**3**
Env. Resources							
1330 Environmental Resources							
Environmental Compliance Coord.	50	1	1	1	0	0	0
Environmental Program Manager	50	0	0	0	2	2	2
Environmental Res Director	50	0	0	0	1	1	1
Environmental Resources Admin.	50	1	1	1	0	0	0
Secretary	50	0	1	1	1	1	1
Water Quality Program Coordinator	50	0	0	0	0	1	0
Water Resources Analyst	50	1	1	1	0	0	0
Program Total:		**3**	**4**	**4**	**4**	**5**	**4**
6411 Water Conservation							
Water Conservation Coordinator	83	1	1	1	1	1	1
6429 Water Quality							
Chemist	50	3	5	5	5	5	5
Chemist, Senior	50	1	1	1	1	0	0
Inorganic Chemist	50	1	0	0	0	0	0
Laboratory Technician	50	1	1	1	2	2	2
Organic Chemist	50	1	0	0	0	0	0
Public Service Representative	50	1	1	1	1	1	1
Water Quality Data Coordinator	50	1	1	1	1	1	1
Water Quality Lab Manager	50	0	0	0	0	1	1
Water Quality Program Coord	50	0	0	0	0	0	1
Water Quality Supervisor	50	1	1	1	1	0	0
Program Total:		**10**	**10**	**10**	**11**	**10**	**11**
Env. Resources Total:		**14**	**15**	**15**	**16**	**16**	**16**
City Court							
1410 City Court							
Accountant 1	1	0	0	0	0	0	1
Assistant City Judge	1	2	2	2	2	2	0
City Judge	1	1	1	1	1	1	2
Collections Representative	1	0	0	0	0	1	1
Court Administrator	1	1	1	1	1	1	1
Court Clerk I	1	0	0	0	0	0	4
Court Clerk II	1	11	19	19	21	19	17
Court Clerk III	1	0	0	0	0	3	3
Court Hearing Officer	1	0	0	0	0	0	1
Court Interpreter	1	0	0	0	0	2	2
Court Supervisor	1	0	0	0	0	3	3
Court Tech. Services Supervisor	1	1	1	1	1	1	0
Courts Accounting Supervisor	1	0	0	0	0	1	1
Judicial Assistant	1	0	0	0	0	0	1
Judicial Enforcement Supervisor	1	1	1	1	1	1	0
Management Assistant	1	1	1	1	1	1	0

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
City Court							
1410 City Court							
Office Manager	1	1	1	1	1	1	0
Police Officer	1	2	2	2	2	2	2
Presiding City Judge	1	0	0	0	0	0	1
Program Total:		**21**	**29**	**29**	**31**	**39**	**40**
1411 Court Security & Improvements							
Police Officer	72	0	0	0	0	1	1
1412 Court Time Payments							
Court Clerk I	72	0	0	0	0	0	2
City Court Total:		**21**	**29**	**29**	**31**	**40**	**43**
City Attorney							
1510 City Attorney							
Assistant City Attorney	1	1	1	1	2	2	2
Assistant City Prosecutor	1	4	4	4	4	4	4
City Attorney	1	1	1	1	1	1	1
City Prosecutor	1	1	1	1	1	1	1
Deputy City Attorney	1	2	2	2	2	2	2
Executive Legal Assistant	1	1	1	1	1	1	1
Juvenile/Adult Diversion Coord	1	1	1	1	1	0	0
Legal Assistant	1	2	2	2	3	3	3
Secretary	1	1	1	1	1	1	1
Secretary, Senior	1	2	2	2	3	3	3
Program Total:		**16**	**16**	**16**	**19**	**18**	**18**
1512 City Attorney-Utilities							
Assistant City Attorney	50	1	1	1	0	0	0
Legal Assistant	50	1	1	1	0	0	0
Program Total:		**2**	**2**	**2**	**0**	**0**	**0**
City Attorney Total:		**18**	**18**	**18**	**19**	**18**	**18**
Communications							
1710 Marketing							
Communication Director	1	0	0	0	0	0	1
Communications & Marketing Mgr	1	2	2	2	2	1	1
Electronic Information Specialist	1	1	1	1	1	0	0
Graphics Designer	1	1	1	2	2	2	2
Graphics Manager	1	0	0	0	0	0	1
Graphics Supervisor	1	1	1	1	1	1	0
Management Aide	1	0	0	0	1	1	1
Marketing & Comm Administrator	1	0	0	0	0	1	1
Marketing & Comm Coordinator	1	0	0	1	1	1	1
Marketing Director	1	1	1	1	1	1	0
Secretary	1	1	1	1	0	0	0
Secretary, Senior	1	0	0	0	0	1	1
Program Total:		**7**	**7**	**9**	**9**	**9**	**9**

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Communications							
4520 Cable Communications							
Audio/Video Production Specialist	1	3	3	3	0	0	0
Cable Manager	1	1	1	0	0	1	1
Television Production Manager	1	0	0	1	1	0	0
Video Playback Operator	1	1	1	1	1	1	1
Video Production Coordinator	1	0	0	0	3	3	3
Writer/Producer	1	0	0	1	1	1	1
Program Total:		**5**	**5**	**6**	**6**	**6**	**6**
Communications Total:		**12**	**12**	**15**	**15**	**15**	**15**
Human Resources							
1430 Risk Management							
Employee Safety Coordinator	1	0	1	1	1	1	1
Management Aide	1	0	1	1	1	1	1
Risk and Safety Manager	1	0	0	1	1	1	1
Risk Management Claims Analyst	1	1	1	1	1	1	1
Risk Manager	1	1	1	0	0	0	0
Program Total:		**2**	**4**	**4**	**4**	**4**	**4**
1431 Benefits & Worker's Comp.							
Employee Benefits Analyst, Senior	1	0	1	0	0	0	0
Employee Benefits Manager	1	1	0	0	0	0	0
Employee Benefits Representative	1	1	1	1.5	1.5	1.5	1.5
Human Resources Manager	1	0	0	1	1	1	1
Occupational Health Nurse	1	0	0	0	0	1	1
Office Assistant	1	0.5	0.5	0	0	0	0
Worker's Comp. Claims Analyst	1	0	1	1	1	1	1
Program Total:		**2.5**	**3.5**	**3.5**	**3.5**	**4.5**	**4.5**
1432 Employee Relations							
Claims Analyst	1	1	0	0	0	0	0
Employee Safety Manager	1	1	0	0	0	0	0
Program Total:		**2**	**0**	**0**	**0**	**0**	**0**
1910 Human Resources Admin.							
Customer Assistance Representative	1	0.4	0.4	0.5	1	0	0
HRIS Analyst	1	0	0	0	1	0.25	0.25
Human Resources Analyst	1	4	0	0	0	0	0
Human Resources Analyst, Senior	1	3	1	1	0	0	0
Human Resources Director	1	1	1	1	1	1	1
Human Resources Program Coord	1	0	0	0	0	0	1
Human Resources Specialist	1	1	0	0	0	0	0
Management Aide	1	0	0	0	0	0	1
Management Assistant,Senior	1	1	0	0	1	1	1
Secretary	1	0.6	0	0	0	0	0
Secretary, Senior	1	2	1	1	1	1	0
Program Total:		**13**	**3.4**	**3.5**	**5**	**3.25**	**4.25**
1915 Employment Services							
Customer Assistance Rep	1	0	0	0	0	2	1
HR Assistant Director	1	0	0	0	0	0	1
Human Resources Analyst	1	1	4	3	2	2	2
Human Resources Analyst, Sr	1	0	1	0	1	1	1

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Human Resources							
1915 Employment Services							
Human Resources Deputy Director	1	0	0	0	0	1	0
Human Resources Manager	1	0	0	1	1	0	0
Human Resources Technician	1	0	0	0	1	1	1
Secretary	1	0	0.6	1	0	0	0
Program Total:		**1**	**5.6**	**5**	**5**	**7**	**6**
1920 Employee Relations/Development							
Employee Development Coord	1	0	0	0	0	1	1
Human Resources Analyst	1	0	1	1	0	1	1
Human Resources Analyst, Sr.	1	0	1	1	2	1	1
Human Resources Manager	1	0	0	2	1	1	1
Human Resources Specialist	1	0	1	0	0	0	0
Management Assistant, Senior	1	0	1	1	0	0	0
Secretary, Senior	1	0	1	1	0	0	0
Program Total:		**0**	**5**	**6**	**3**	**4**	**4**
1925 Compensation							
HRMS Analyst	1	0	0	0	0	0.75	0.75
Human Resources Analyst	1	0	0	0	1	1	1
Human Resources Manager	1	0	0	0	1	1	1
Human Resources Technician	1	0	0	0	1	1	1
Program Total:		**0**	**0**	**0**	**3**	**3.75**	**3.75**
1930 Organizational Development							
Employee Development Coordinator	1	0	0	0	1	0	0
Human Resources Total:		**20.5**	**21.5**	**22**	**24.5**	**26.5**	**26.5**
Convention & Events							
1714 Tourism							
Office Assistant	1	0	0	1	1	1	1
Tourism Manager	1	1	1	1	1	1	1
Program Total:		**1**	**1**	**2**	**2**	**2**	**2**
1720 Civic Center							
Civic Center Manager	1	1	0	0	0	0	0
Civic Center Event Coordinator	6	0	0	1	2	2	2
Civic Center Manager	6	0	1	1	1	1	1
Civic Center Operations Coord	6	0	1	1	0	1	1
Secretary	6	0	1	1	1	1	1
Service Worker 1	6	0	0	0	1	0	0
Service Worker 3	6	0	1	1	1	1	1
Program Total:		**1**	**4**	**5**	**6**	**6**	**6**
4244 City-Wide Special Events							
Management Aide	1	1	1	3	0	0	0
Secretary, Senior	1	0	0	1	1	0	0
Special Events Coordinator	1	1	1	1	3	3	3
Special Events Manager	1	0	0	0	1	1	1
Program Total:		**2**	**2**	**5**	**5**	**4**	**4**
Convention & Events Total:		**4**	**7**	**12**	**13**	**12**	**12**

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Administration							
2205 Administration							
Deputy City Manager	1	1	1	1	1	1	1
Executive Admin Assistant II	1	0	0	0	1	1	1
Executive Assistant	1	0	0	0	1	1	1
Management Assistant,Senior	1	1	1	1	1	1	1
Office Support Supervisor	1	1	1	1	0	0	0
Secretary, Senior	1	1	1	1	0	0	0
Program Total:		4	4	4	4	4	4
Administration Total:		4	4	4	4	4	4
Finance							
2210 Finance Administration							
Controller/Asst Finance Dir	1	1	1	1	1	1	1
Finance Director/CFO	1	1	1	1	1	1	1
Office Assistant	1	1	0	0.5	0.5	0.5	0.5
Office Support Supervisor	1	1	1	1	1	1	1
Secretary	1	0	2	2.5	2.5	2.5	2.5
Program Total:		4	5	6	6	6	6
2220 Accounting Services							
Account Specialist	1	3	3	4	4	4	4
Account Specialist, Senior	1	1	1	1	1	1	1
Accountant 1	1	3	4	4	4	4	4
Accountant 2	1	4	3	3	4	4	4
Accounting Manager	1	2	2	2	2	2	2
Payroll Specialist	1	2	2	2	2	2	2
Program Total:		15	15	16	17	17	17
2225 Arena - Finance							
Accountant 2	91	0	0	0	0	1	0
Accountant 2	96	0	0	0	0	0	1
Program Total:		0	0	0	0	1	1
2230 License/Collection							
Account Specialist	1	0.5	0.5	0.5	0.5	0.5	0.5
Billing & Compliance Specialist	1	1	1	1	1	0	0
Billing/Compliance Spec, Sr.	1	2	2	2	2	2	2
Collections Representative	1	1	1	1	1	1	1
License & Compliance Specialis	1	0	0	0	0	1	1
Office Support Supervisor	1	1	1	1	1	1	1
Revenue Administrator	1	1	1	1	1	1	1
Secretary	1	1	1	1	1	1	1
Tax and License Manager	1	0	0	1	1	1	1
Tax and License Supervisor	1	1	1	0	0	0	0
Tax Auditor	1	3	3	3	3	3	3
Program Total:		11.5	11.5	11.5	11.5	11.5	11.5
2235 Regulatory & Communication							
Billing & Compliance Specialist	1	1	1	0	0	0	0
Regulatory Licensing Analyst	1	0	0	1	1	1	1
Regulatory/Communications Mgr.	1	1	1	1	1	1	1
Program Total:		2	2	2	2	2	2

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Finance							
2240 Customer Service Office							
Account Specialist	50	2	3	3	3	3	3
Account Specialist II	50	2	2	2	2	2	2
Account Specialist, Senior	50	3	3	3	3	3	3
Billing and Compliance Spec.	50	6	5	5.5	5.5	0.5	0.5
Billing Supervisor	50	1	1	1	1	1	1
Business Equipment Technician	50	2	2	2	2	2	2
Cashier	50	6	6	6	6	6	6
Collections Representative	50	3	3	3	3	3	3
Customer Assistance Rep., Sr.	50	1	2	2	2	2	2
Customer Relations Supervisor	50	1	1	1	1	1	1
Duplicating Coordinator	50	0	0	0	1	1	1
License & Compliance Specialis	50	0	0	0	0	5	5
Office Assistant	50	1	1	1	1	1	1
Revenue Recovery Supervisor	50	1	1	1	1	1	1
Program Total:		**29**	**30**	**30.5**	**31.5**	**31.5**	**31.5**
2330 Duplicating/Mail							
Business Equipment Technician	16	1	1	1	0	0	0
Duplicating Coordinator	16	1	1	1	0	0	0
Program Total:		**2**	**2**	**2**	**0**	**0**	**0**
2332 Print Shop							
Business Equipment Technician	16	1	1	0	0	0	0
2420 Purchasing							
Buyer 1	1	2	2	2	1	1	1
Buyer 2	1	2	2	2	3	3	3
Materials Manager	1	1	1	1	1	1	1
Secretary	1	0.5	0.5	0.5	0	0	0
Program Total:		**5.5**	**5.5**	**5.5**	**5**	**5**	**5**
2421 Warehouse							
Materials Control Assistant	1	0	0	1	1	1	1
Materials Control Supervisor	1	1	1	1	1	1	1
Secretary	1	0.5	1	0	0.75	0.75	0.75
Storekeeper	1	4.5	4	4	4	4	4
Program Total:		**6**	**6**	**6**	**6.75**	**6.75**	**6.75**
Finance Total:		**76**	**78**	**79.5**	**79.75**	**80.75**	**80.75**
Info. Technology							
2310 Information Technology							
Account Specialist	1	0	0	0	0	0	1
Chief Info. Technology Officer	1	1	1	1	1	1	1
Communication Network Manager	1	1	1	1	1	0	0
Computer Operations Supv.	1	1	1	1	0	0	0
Computer Operator 1	1	3	3	3	3	1	0
Database Administrator	1	0	1	1	2	2	1
Electronic Information Spclst	1	0	0	0	0	1	1
Help Desk Manager	1	0	0	0	0	1	0
HRIS Analyst	1	1.5	1.5	1.5	0	0	0
Information Systems Manager	1	1	1	1	1	1	0

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Info. Technology							
2310 Information Technology							
IT Mgr Applications	1	0	0	0	0	0	1
IT Mgr Finance & HRMS	1	0	0	0	0	0	1
IT Mgr PC Support	1	0	0	0	0	0	1
IT Tech Mgr Computer Operations	1	0	0	0	0	0	1
Network Engineer	1	2	2	2	3	3	1
PC Support Specialist 1	1	1	1	1	2	2	0
PC Support Specialist II	1	4	4	4	3	3	4
PC Support Supervisor	1	1	1	1	1	0	0
PeopleSoft Administrator	1	1	1	0	0	0	0
Secretary	1	1	1	1	1	1	0
Sr. Network Engineer	1	0	0	0	0	1	1
Systems Admin, Intermediate	1	0	0	0	0	0	2
Systems Administrator, Assoc	1	0	0	0	0	0	1
Systems Analyst	1	3	4	5	6	7	7
Systems Analyst, Senior	1	3	1	1	1	1	1
Voice Communications Coordinator	1	1	1	1	1	1	1
Program Total:		**25.5**	**25.5**	**25.5**	**26**	**26**	**26**
2312 Information Tech. - Utilities							
Systems Analyst	50	1	1	1	0	0	0
2325 Telephones							
Voice Communications Analyst	27	1	1	1	1	1	1
Info. Technology Total:		**27.5**	**27.5**	**27.5**	**27**	**27**	**27**
Management & Budget							
2410 Budget & Research							
Budget and Rate Manager	1	0	0	1	1	1	1
Management & Budget Analyst	1	2	2	2	2	2	2
Management and Budget Director	1	1	1	1	1	1	1
Management Assistant	1	0.65	0.65	0.65	0.65	0.65	0.65
Secretary	1	0	0	0	0.5	0.5	0.5
Secretary, Senior	1	1	1	1	1	1	1
Program Total:		**4.65**	**4.65**	**5.65**	**6.15**	**6.15**	**6.15**
2415 Grants Administration							
Grants Coordinator	1	1	1	1	1	1	1
Management Assistant	1	0	0	1	1	1	0
Program Total:		**1**	**1**	**2**	**2**	**2**	**1**
Management & Budget Total:		**5.65**	**5.65**	**7.65**	**8.15**	**8.15**	**7.15**
Police Department							
3120 Police Legal Services							
Deputy City Attorney	1	1	1	1	1	1	1
Police Officer	1	1	1	1	2	2	2
Police Sergeant	1	1	1	1	0	0	0
Program Total:		**3**	**3**	**3**	**3**	**3**	**3**

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Police Department							
3210 Police Administration							
Assistant Police Chief	1	2	1	1	1	1	1
Management Assistant	1	1	1	1	1	1	1
Office Support Supervisor	1	1	1	1	1	1	1
Police Captain	1	0	0	0	0	0	1
Police Chief	1	1	1	1	1	1	1
Police Crim/Statistical Analys	1	0	0	0	0	0	3
Police Lieutenant	1	1	1	1	1	1	2
Police Sergeant	1	0	0	1	2	2	5
Secretary	1	1	1	1	1	1	1
Victim Assistance Caseworker	1	0	0	0	1	1	1
Program Total:		**7**	**6**	**7**	**9**	**9**	**17**
3220 Central Patrol Bureau							
Office Support Supervisor	1	0	1	1	1	1	1
Police Aide	1	1	0	0	0	0	0
Police Captain	1	1	1	1	1	1	1
Police Communications Spec.	1	0	0.5	0.5	0.5	0	0
Police Crime Prevention Specialist	1	0	0	3	3	3	4
Police Lieutenant	1	2	4	3	3	3	4
Police Officer	1	75	65	82	98	75	117
Police Officer (Assignment)	1	3	5	6	5	5	5
Police Records Technician	1	0	0	0	0	0	0.75
Police Sergeant	1	13	14	15	16	12	17
Police Traffic Investigator	1	0	2	2	2	0	0
Secretary	1	0.5	0	0	1	0	1
Program Total:		**95.5**	**92.5**	**113.5**	**130.5**	**100**	**150.75**
3221 Patrol - Special Revenue Fund							
Police Communications Sp.	2	4	4	4	4	4	4
Police Detention Officer	2	4	4	6	6	6	6
Police Officer	2	23	23	23	23	23	23
Program Total:		**31**	**31**	**33**	**33**	**33**	**33**
3225 Western Area Safety Building							
Police Captain	1	0	0	0	0	1	0
Police Communications Specialist	1	0	0	0	2	2	0
Police Crime Prevention Specialist	1	0	0	0	2	2	0
Police Crime/Statistical Analyst	1	0	0	0	1	1	0
Police Lieutenant	1	0	0	0	0	3	0
Police Officer	1	0	0	0	24	45	0
Police Records Technician	1	0	0	0	3	2.25	0
Police Sergeant	1	0	0	0	0	8	0
Program Total:		**0**	**0**	**0**	**32**	**64.25**	**0**
3230 Crime Investigations							
Assistant Police Chief	1	0	0	0	0	1	0
Office Support Supervisor	1	1	1	1	1	1	1
Police Captain	1	1	1	1	1	0	0
Police Crime/Statistical Analyst	1	1	2	0	0	0	0
Police Identification Tech	1	0	0	0	0	0	4
Police Lieutenant	1	3	3	3	3	1	2
Police Officer	1	38	44	33	29	29	41

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Police Department							
3230 Crime Investigations							
Police Officer (Assignment)	1	11	8	6	5	4	5
Police Polygraph Examiner	1	1	1	1	1	0	0
Police Records Technician	1	3.5	3.5	0	0	0	0
Police Sergeant	1	6	6	4	4	4	6
Police Tec Svc Bur Administrat	1	0	0	0	0	0	1
Secretary	1	1	1	0	0	0	0
Victim Assistance Caseworker	1	2	2	2	1	1	2
Victim Assistance Supervisor	1	1	1	1	1	1	1
Program Total:		**69.5**	**73.5**	**52**	**46**	**42**	**63**
3236 Police Personnel Management							
Police Officer	1	1	2	2	2	2	2
Police Officer (Assignment)	1	1	1	1	1	1	1
Police Sergeant	1	1	1	1	1	1	1
Program Total:		**3**	**4**	**4**	**4**	**4**	**4**
3240 Foothills Patrol Bureau							
Office Support Supervisor	1	1	0	0	0	0	0
Police Captain	1	1	1	1	1	1	0
Police Crime Prevention Specialist	1	0	0	2	2	2	3
Police Lieutenant	1	2	2	3	3	3	4
Police Officer	1	48	63	77	66	67	74
Police Officer (Assignment)	1	2	2	1	2	1	0
Police Sergeant	1	9	10	11	13	11	13
Secretary	1	0	0.5	1.5	0.5	1	1
Service Worker I	1	0	1	1	0	0	0
Program Total:		**63**	**79.5**	**97.5**	**87.5**	**86**	**95**
3245 Arena - Police Event Staffing							
Police Sergeant	18	0	0	0	0	0	1
3250 Police Support Services							
Customer Assistance Rep	1	0	0	1	1	1	1
Management Assistant	1	0	0	0	0	0	1
PC Support Specialist II	1	1	1	1	1	1	1
Police Aide	1	0	1	1	1	1	1
Police Captain	1	0	0	0	0	0	1
Police Communications Specialist	1	26	25.5	25.5	25.5	26	28
Police Communications Sup	1	4	4	4	4	4	4
Police Community Svcs Officer	1	6	9	9	9	9	9
Police Crime Prevention Specialist	1	5	5	0	0	0	0
Police Crime/Statistical Analyst	1	0	0	2	2	2	0
Police Detention Officer	1	6	6	6	6	6	6
Police ID Technician	1	4	4	4	4	4	0
Police Identification Supervis	1	1	1	1	1	1	1
Police Lieutenant	1	1	1	1	1	1	0
Police Officer	1	19	19	19	17	18	16
Police Officer (Assignment)	1	1	0	0	0	0	0
Police Operations Manager	1	1	1	1	1	1	1
Police Polygraph Examiner	1	0	0	0	0	1	1
Police Property/Evidence Cust.	1	3	3	3	3	3	3

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Police Department							
3250 Police Support Services							
Police Records Technician	1	10.5	10.5	14	14	14.25	15.75
Police Sergeant	1	4	2	2	2	2	2
Police Tech Srvcs Bureau Admin.	1	1	1	1	1	1	0
Police Technical Services Mgr	1	2	2	2	2	2	2
Police Technical Services Sup.	1	4	5	5	5	5	5
Police Traffic Investigator	1	1	1	1	1	1	0
Police Traffic Supervisor	1	1	0	0	0	0	0
Property Room Supervisor	1	1	1	1	1	1	1
Secretary	1	2.5	2.5	2.5	2.5	3.5	2.5
Service Worker 1	1	1	0	0	1	1	0
Service Worker 3	1	1	1	1	1	1	1
Program Total:		**107**	**106.5**	**108**	**107**	**110.75**	**103.25**
7039 Victims Rights Grant							
Victim Assistance Caseworker	47	0	0	1	1	1	1
7077 State RICO							
Secretary	48	0	0	0.5	0.5	0.5	0.5
7084 VOCA-DPS #00-912							
Victim Assistance Caseworker	47	0	0	1	1	1	1
7628 VOCA Grant							
Victim Assistance Caseworker	47	1	1	1	1	1	1
Police Department Total:		**380**	**397**	**421.5**	**455.5**	**455.5**	**473.5**
Fire Department							
3310 Fire Administration							
Assistant Fire Chief	1	1	1	1	1	1	1
Fire Battalion Chief	1	0	0	0	0	2	2
Fire Chief	1	1	1	1	1	1	1
Fire Marshal	1	0	0	0	0	0	1
Management Aide	1	1	1	1	1	1	1
Management Assistant	1	1	1	1	1	1	1
Secretary	1	1	1	1	1	1	1
Program Total:		**5**	**5**	**5**	**5**	**7**	**8**
3320 Fire Emergency Services							
Fire Battalion Chief	1	1	1	1	4	5	4
Fire Captain	1	31	32	33	36	35	38
Fire Engineer	1	32	33	33	34	36	39
Firefighter	1	58	60	59	73	72	64
Secretary	1	0	0	0	0	0	0.5
Service Worker 1	1	0	0	0	1	0	0
Program Total:		**122**	**126**	**126**	**148**	**148**	**145.5**
3321 Fire - Special Revenue Fund							
Firefighter	4	18	18	18	18	18	18

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Fire Department							
3330 Fire Support Services							
Assistant Fire Chief	1	1	1	1	1	1	0
Fire Battalion Chief	1	1	1	1	1	0	1
Fire Captain	1	1	1	1	1	0	0
Secretary	1	0	0	0	0	1	1
Service Worker 1	1	1	1	1	1	3	2
Service Worker 2	1	1	0	0	0	0	1
Support Service Supervisor	1	0	1	1	1	0	0
Program Total:		**5**	**5**	**5**	**5**	**5**	**5**
3340 Fire Marshal's Office							
Fire Battalion Chief	1	0	0	0	0	0	1
Fire Inspector	1	4	4	4	4	4	0
Fire Inspector II	1	0	0	0	0	0	4
Fire Inspector/Educator	1	0	0	0	0	1	0
Fire Marshal	1	1	1	1	1	1	0
Office Assistant	1	0.5	0.5	0.5	0.5	0	0
Office Support Supervisor	1	1	1	1	1	1	1
Plans Examiner	1	1	1	1	1	1	1
Secretary	1	0	0	0	0	0.5	0.5
Program Total:		**7.5**	**7.5**	**7.5**	**7.5**	**8.5**	**7.5**
3345 Arena - Fire Marshal's Office							
Fire Inspector	91	0	0	0	0	2	0
Fire Inspector I	96	0	0	0	0	0	2
Program Total:		**0**	**0**	**0**	**0**	**2**	**2**
3346 Stadium -Fire Marshal's Office							
Fire Inspector I	92	0	0	0	0	0	2
3350 Fire Medical Services							
Fire Battalion Chief	1	2	2	2	2	1	1
Secretary	1	0	0	0	0.5	0.5	0
Program Total:		**2**	**2**	**2**	**2.5**	**1.5**	**1**
3360 Fire Community Relations							
Fire Community Relations Specialist	1	1	1	1	1	1	0
Public Safety INFO Supervisor	1	0	0	0	0	0	1
Program Total:		**1**	**1**	**1**	**1**	**1**	**1**
3370 Fire Training							
Fire Battalion Chief	1	3	3	3	3	1	1
Fire Captain	1	0	0	0	0	1	1
Program Total:		**3**	**3**	**3**	**3**	**2**	**2**
3380 Fire Hazardous Materials							
Emergency Services Coordinator	1	0	0	0	0	0	1
Fire Battalion Chief	1	0	0	0	0	1	1
Management Assistant	1	0	0	0	0	0	1
Program Total:		**0**	**0**	**0**	**0**	**1**	**3**
7664 Project Impact-FD							
Management Assistant	47	0	0	1	1	1	0

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Fire Department							
7899 Metro Med Response Sys (MMRS)							
Fire Captain	47	0	0	0	0	0	1
Fire Department Total:		163.5	167.5	168.5	191	195	196
Comm. Services Admin							
4110 Community Services Admin.							
Deputy City Manager	1	0	0	1	1	1	1
Management Assistant,Senior	1	0	0	0	1	1	1
Program Total:		0	0	1	2	2	2
4411 Code Compliance							
Code Compliance Administrator	1	1	1	1	1	1	1
Code Compliance Insp Specialis	1	0	0	0	1	2	2
Code Compliance Inspector	1	7	8	8	8	6	6
Code Compliance Supervisor	1	1	1	1	1	2	2
Office Support Supervisor	1	1	1	1	1	1	1
Secretary	1	2	2	2	2	2	2
Program Total:		12	13	13	14	14	14
Comm. Services Admin Total:		12	13	14	16	16	16
Parks & Recreation							
4210 Parks & Recreation Admin.							
Museum Administrator	1	0	0	0	1	1	1
Museum Education Curator	1	0	0	0	1	1	1
Parks and Recreation Director	1	1	1	1	1	1	1
Program Total:		1	1	1	3	3	3
4217 Arts Maintenance							
Dep Dir, Arts/Culture/Museum	70	0	0	0	0	0	1
Manager of Arts and Culture	70	0	0	0	1	1	0
Program Total:		0	0	0	1	1	1
4239 Glendale Community Center							
Rec Center/Program Supervisor	1	0	0	1	1	1	1
Recreation Coordinator	1	0	0	1	1	1	1
Recreation Programmer	1	0	0	1	1	1	1
Program Total:		0	0	3	3	3	3
4240 Recreation Support Services							
Accountant 1	1	1	1	1	1	1	1
Customer Assistance Representative	1	1	1	1	1	1	0
Graphics Designer	1	1	1	1	1	0	0
Office Manager	1	1	1	1	1	1	1
Park Ranger	1	1	1	0	0	0	0
Park Ranger Supervisor	1	1	1	0	0	0	0
Parks & Recreation Superintendent	1	0	1	0	0	0	0
Recreation Manager	1	2	1	0	0	0	0
Secretary	1	1	2	2	2	2	3
Secretary, Senior	1	1	1	1	1	1	1
Service Worker 2	1	2	1	0	0	0	0
Support Service Supervisor	1	0	1	0	0	0	0

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Parks & Recreation							
4240 Recreation Support Services							
Program Total:		**12**	**13**	**7**	**7**	**6**	**6**
4241 Adult Center							
Office Assistant	1	0.65	0.65	0.65	0.65	0.65	0.65
Recreation Coordinator	1	2	2	1	2	2	2
Recreation Supervisor	1	1	1	1	1	1	1
Secretary	1	0	0	0	1	1	1
Service Worker 1	1	0	0	0	1	1	1
Program Total:		**3.65**	**3.65**	**2.65**	**5.65**	**5.65**	**5.65**
4242 Central District Recreation							
Recreation Coordinator	1	2	3	2	2	2	2
Recreation Leader 1	1	0	0.5	0	0	0	0
Recreation Leader 3	1	0	0.75	6	0	0	0
Recreation Programmer	1	0	0	0	6	6	6
Recreation Supervisor	1	1	1	1	1	1	1
Program Total:		**3**	**5.25**	**9**	**9**	**9**	**9**
4243 North District Recreation							
Recreation Coordinator	1	0	0	2	2	2	2
Recreation Leader 3	1	0	0	0.75	0	0	0
Recreation Programmer	1	0	0	0	0.75	0.75	0.75
Recreation Supervisor	1	0	0	1	1	1	1
Service Worker 2	1	0	0	2	0	0	0
Program Total:		**0**	**0**	**5.75**	**3.75**	**3.75**	**3.75**
4245 Recreation Special Operations							
Recreation Coordinator	1	2	2	2	2	2	2
Recreation Supervisor	1	1	1	1	1	1	1
Program Total:		**3**	**3**	**3**	**3**	**3**	**3**
4247 Aquatics							
Recreation Supervisor	1	1	1	0	0	0	0
4248 Audio/Visual							
Audio/Video Production Spec.	1	1	1	1	1	1	1
4250 Marketing - Parks & Rec							
Graphics Designer	1	0	0	0	0	1	1
4261 Recreation Self-Sustaining							
Recreation Coordinator	73	1	1	0	0	0	0
Recreation Programmer	73	0	0	0	0	1	0
Program Total:		**1**	**1**	**0**	**0**	**1**	**0**
4266 Rec Self Sust-Central District							
Recreation Programmer	73	0	0	0	0	0	1
4267 Rec Self Sust-North District							
Recreation Programmer	73	0	0	0	0	0	1

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Parks & Recreation							
6220 Pool Maintenance							
Service Worker 2	1	0	1	1	1	1	1
Service Worker 3	1	0	2	2	2	2	2
Program Total:		**0**	**3**	**3**	**3**	**3**	**3**
6221 Park Irrigation							
Crewleader	1	0	1	1	1	1	1
Service Worker 2	1	0	2	2	2	2	2
Service Worker 3	1	0	1	1	1	1	1
Program Total:		**0**	**4**	**4**	**4**	**4**	**4**
6223 Parks Special Operations							
Crewleader	1	3	0	0	0	0	0
Deputy Director, Parks & Rec	1	0	0	0	0	0	1
Park Ranger	1	0	0	3	3	0	0
Park Ranger Supervisor	1	0	0	1	1	0	0
Parks & Recreation Projects Coord.	1	2	2	0	0	0	0
Parks & Recreation Superintendent	1	1	1	1	1	1	0
Parks Supervisor	1	3	1	1	1	1	1
Service Worker 1	1	3	0	0	0	0	0
Service Worker 2	1	11	0	1	1	1	1
Service Worker 3	1	6	0	0	0	0	0
Support Service Supervisor	1	0	0	1	1	1	1
Program Total:		**29**	**4**	**8**	**8**	**4**	**4**
6226 Parks Central District							
Crewleader	1	1	2	2	2	2	2
Deputy Director, Parks & Rec	1	0	0	0	0	0	1
Lndscp Gardener/Horticulturist	1	0	0	0	1	1	1
Parks & Rec Projects Coord	1	0	0	1	1	1	1
Parks & Recreation Superintendent	1	0	0	1	1	1	0
Parks Supervisor	1	0	1	1	1	1	1
Playground Equip Serv Worker	1	0	0	0	1	1	1
Service Worker 1	1	1	3	3	3	3	3
Service Worker 2	1	4	6	6	4	4	4
Service Worker 3	1	0	2	2	2	2	2
Program Total:		**6**	**14**	**16**	**16**	**16**	**16**
6227 Parks North District							
Crewleader	1	0	1	1	1	1	1
Deputy Director, Parks & Rec	1	0	0	0	0	0	1
Heavy Equipment Operator	1	0	1	1	0	0	0
Parks & Recreation Proj Coord	1	0	0	1	1	1	1
Parks & Recreation Superintendent	1	0	0	1	1	1	0
Parks Supervisor	1	0	1	1	1	1	1
Service Worker 1	1	0	1	1	1	1	1
Service Worker 2	1	0	5	3	5	5	5
Service Worker 3	1	0	1	1	1	1	1
Sr Heavy Equip Service Worker	1	0	0	0	1	1	1
Program Total:		**0**	**10**	**10**	**12**	**12**	**12**
6234 Park Rangers							
Park Ranger	1	0	0	0	0	3	3
Park Ranger Supervisor	1	0	0	0	0	1	1

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Parks & Recreation							
6234 Park Rangers							
Program Total:		**0**	**0**	**0**	**0**	**4**	**4**
Parks & Recreation Total:		**60.65**	**63.9**	**73.4**	**79.4**	**80.4**	**81.4**
Comm Housing & Revit							
4410 Neighborhood Revitalization							
Grants Accountant	1	1	1	1	1	1	1
Revitalization Manager	1	1	1	1	1	1	1
Program Total:		**2**	**2**	**2**	**2**	**2**	**2**
4424 Community Housing & Revit.							
Account Specialist	19	1	1	1	1	1	1
Accountant I	19	1	1	1	1	1	1
Building Maintenance Worker	19	2	3	3	3	2	2
Comm Housing & Revit Director	19	1	1	1	1	1	1
Housing Admin. Services Mgr	19	1	1	1	1	1	1
Housing Assistance Rep., Senior	19	1	1	1	1	1	0
Housing Assistance Represent.	19	6	7	8	8	8	8
Housing Maintenance Supervisor	19	1	1	1	1	1	1
Housing Modernization Coord	19	0	0	1	1	1	1
Management Assistant	19	1	1	1	1	1	1
Management Assistant,Sr	19	0	0	0	0	0	1
Secretary	19	2	2	2	2	2	2
Secretary, Senior	19	1	1	1	1	1	1
Service Worker 2	19	2	1	1	1	1	1
Service Worker I	19	0	0	0	0	1	1
Program Total:		**20**	**21**	**23**	**23**	**23**	**23**
7110 CDBG Programs							
Account Specialist II	11	1	1	1	1	1	1
Management Assistant	11	0	0	0	0	0.75	0.75
Revitalization Coordinator	11	5	3	4	4	4	4
Revitalization Supervisor	11	0	1	1	1	1	1
Secretary	11	1	1	1	1.75	1	1
Secretary, Senior	11	1	1	1	1	1	1
Program Total:		**8**	**7**	**8**	**8.75**	**8.75**	**8.75**
Comm Housing & Revit Total:		**30**	**30**	**33**	**33.75**	**33.75**	**33.75**
Comm. Partnerships							
4412 Community Partnerships							
Community Volunteer Coordinator	1	0	0	1	1	0	0
Dir of Community Partnerships	1	0	0	0	1	1	1
Management Aide	1	0	1	1	1	1	1
Management Assistant	1	0	1	0	0	0	0
Management Assistant,Sr	1	0	0	1	1	1	2
Neighborhood Partnership Admin.	1	0	1	1	1	1	0
Management Aide	18	1	0	0	0	0	0
Management Assistant	18	1	0	0	0	0	0
Neighborhood Partnership Admin.	18	1	0	0	0	0	0
Program Total:		**3**	**3**	**4**	**5**	**4**	**4**

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Comm. Partnerships							
4414 Community Volunteer Program							
Community Volunteer Coordinator	1	0	0	0	0	1	1
Comm. Partnerships Total:		**3**	**3**	**4**	**5**	**5**	**5**
Library							
4510 Library							
Account Specialist	1	1	1	1	1	1	1
Computer Operations Supervisor	1	1	1	1	1	1	1
Courier	1	1	1	1	1	1	1
Graphics Designer	1	1	1	1	1	1	1
Librarian	1	17.25	17.25	17.25	0	0	1.5
Librarian I	1	0	0	0	17.25	17.25	16.75
Librarian II	1	0	0	0	7	7	7
Librarian III	1	0	0	0	6	6	6
Librarian, Senior	1	12	12	12	0	0	0
Library Assistant 1	1	6.5	7	7.25	3.5	2.5	3
Library Assistant 2	1	5	5	5	7	7	5.75
Library Assistant 3	1	12.75	12.75	12.75	13.75	14.75	14.75
Library Circulation Clerk	1	12.25	12	11.75	11.5	12	11.75
Library Director	1	1	1	1	1	1	1
Library Manager	1	5	5	5	5	5	5
Library Operations Supervisor	1	4	4	4	4	4	4
Management Assistant	1	1	1	1	1	1	1
Office Assistant	1	0.5	0.5	2.75	2.75	2.25	2.25
PC Support Specialist I	1	3	2	0	0	0	0
PC Support Specialist II	1	0	1	3	3	3	3
Program Total:		**84.25**	**84.5**	**86.75**	**86.75**	**86.75**	**86.75**
Library Total:		**84.25**	**84.5**	**86.75**	**86.75**	**86.75**	**86.75**
CD Administration							
5110 CD Admin Support							
Customer Assistance Representative	1	2	2	2	0	0	0
Office Manager	1	1	1	1	0	0	0
Secretary	1	2	2	2	0	0	0
Secretary, Senior	1	2	2	2	0	0	0
Program Total:		**7**	**7**	**7**	**0**	**0**	**0**
5111 CD Deputy City Manager							
Deputy City Manager	1	1	1	1	1	1	1
Management Assistant,Senior	1	0	0	0	1	1	1
Program Total:		**1**	**1**	**1**	**2**	**2**	**2**
CD Administration Total:		**8**	**8**	**8**	**2**	**2**	**2**
Building Safety							
5210 Building Safety							
Building Inspection Manager	1	1	1	1	0	0	0
Building Inspector, General	1	7	7	7	7	6	6
Building Inspector, Senior	1	1	1	1	1	2	2
Building Inspector, Specialist	1	3	3	3	3	3	3

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Building Safety							
5210 Building Safety							
Building Safety Director	1	1	1	1	1	1	1
Building Safety Manager	1	0	0	0	0	1	1
Management Assistant	1	0	0	0	1	1	1
Plan Review Manager	1	1	1	1	1	0	0
Plans Examiner	1	3	3	3	3	3	3
Plans Examiner, Senior	1	1	1	1	1	1	1
Plans Examiner, Structural	1	1	1	1	1	1	1
Secretary	1	0	0	0	0	1	1
Secretary, Senior	1	0	0	0	1	1	1
Program Total:		**19**	**19**	**19**	**20**	**21**	**21**
5211 Cross Connection Control							
Cross Connection Control Spec.	83	1	1	1	1	1	1
Secretary	83	0.5	0.5	0.5	0.5	0.75	0.75
Program Total:		**1.5**	**1.5**	**1.5**	**1.5**	**1.75**	**1.75**
5215 Arena - Development Services							
Building Inspector	91	0	0	0	0	1	0
Building Inspector, Specialist	91	0	0	0	0	3	0
Cross Connection Control Specialist	91	0	0	0	0	1	0
Development Plans Technician	91	0	0	0	0	1	0
Plans Examiner	91	0	0	0	0	1	0
Plans Examiner, Structural	91	0	0	0	0	1	0
Building Inspector, General	96	0	0	0	0	0	2
Building Inspector, Specialist	96	0	0	0	0	0	3
Development Plan Technician	96	0	0	0	0	0	1
Plans Examiner	96	0	0	0	0	0	1
Plans Examiner, Structural	96	0	0	0	0	0	1
Program Total:		**0**	**0**	**0**	**0**	**8**	**8**
5216 Stadium - Development Services							
Building Inspector, General	92	0	0	0	0	0	2
Building Inspector, Specialist	92	0	0	0	0	0	2
Program Total:		**0**	**0**	**0**	**0**	**0**	**4**
5510 Development Services Center							
Building Safety Manager	1	0	0	0	1	1	1
Customer Assistance Rep	1	0	0	0	2	2	2
Development Plans Supervisor	1	0	0	1	1	1	1
Development Plans Technician	1	0	0	2	2	2	2
Development Services Rep.	1	5	6	5	5	4	4
Development Services Supervisor	1	0	0	1	0	0	0
Development Svcs Rep, Senior	1	1	1	0	0	0	0
Plan Review Coordinator	1	1	1	0	0	0	0
Program Total:		**7**	**8**	**9**	**11**	**10**	**10**
Building Safety Total:		**27.5**	**28.5**	**29.5**	**32.5**	**40.75**	**44.75**
Planning							
5310 Planning Administration							
Management Assistant	1	1	1	1	1	1	1
Planner	1	0	1	0	0	0	0
Planner, Senior	1	0	1	1	0	0	0

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Planning							
5310 Planning Administration							
Planning Director	1	1	1	1	1	1	1
Planning Manager	1	0	1	0	0	0	0
Secretary	1	0	0	0	2	2	2
Secretary, Senior	1	0	0	0	1	1	1
Program Total:		**2**	**5**	**3**	**5**	**5**	**5**
5311 Zoning Admin & Tech. Asst.							
Planner	1	1	1	1	0	0	0
Planner, Associate	1	1	1	1	2	2	2
Planner, Senior	1	2	2	2	2	1	1
Planning Manager	1	1	1	1	0	0	0
Zoning Administrator	1	0	0	0	0	1	1
Program Total:		**5**	**5**	**5**	**4**	**4**	**4**
5312 Current Planning							
Graphics Designer	1	1	1	1	0	0	0
Planner	1	2	2	1	3	3	3
Planner, Associate	1	0	0	1	0	0	0
Planner, Senior	1	3	2	2	3	3	3
Planning Manager	1	1	1	1	1	1	1
Program Total:		**7**	**6**	**6**	**7**	**7**	**7**
5313 Long-Range Planning & Research							
Graphics Designer	1	0	0	0	1	1	1
Planner	1	0	0	1	0	0	0
Planner, Senior	1	0	0	0	1	1	1
Planning Manager	1	0	0	1	1	1	1
Program Total:		**0**	**0**	**2**	**3**	**3**	**3**
Planning Total:		**14**	**16**	**16**	**19**	**19**	**19**
Economic Development							
5409 Economic Development							
Business Development Manager	1	2	2	2	2	2	2
Economic Development Director	1	1	1	1	1	1	1
Management Aide	1	0	0	0	0	1	1
Management Assistant	1	1	1	1	1	1	1
Program Total:		**4**	**4**	**4**	**4**	**5**	**5**
5410 Redevelopment							
Economic Devpt Research Asst.	1	0	0	0	1	0	0
Redevelopment Manager	1	1	1	1	1	1	1
Program Total:		**1**	**1**	**1**	**2**	**1**	**1**
Economic Development Total:		**5**	**5**	**5**	**6**	**6**	**6**
Public Works Admin.							
6110 Public Works Administration							
Deputy City Manager	1	1	1	1	1	1	1
Senior Management Assistant	1	1	1	1	0	0	0
Program Total:		**2**	**2**	**2**	**1**	**1**	**1**
Public Works Admin. Total:		**2**	**2**	**2**	**1**	**1**	**1**

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Field Operations							
6210 Field Operations Admin.							
Account Specialist II	1	1	1	1	1	1	1
Deputy Director, Field Ops	1	0	0	0	2	1	1
Dispatcher/Router	1	2	2	2	2	2	2
Field Operations Director	1	1	1	1	1	1	1
Management Assistant,Senior	1	1	1	1	1	2	2
Office Manager	1	1	1	1	1	1	1
Secretary	1	1	1	1	1	1	1
Secretary, Senior	1	1	1	1	1	1	1
Program Total:		**8**	**8**	**8**	**10**	**10**	**10**
6224 Right-of-Way Maintenance							
Crewleader	12	2	2	2	2	2	2
Parks Supervisor	12	1	1	1	1	1	1
PC Operator	12	1	1	1	1	1	1
Service Worker 2	12	4	3	7	7	7	7
Service Worker 3	12	5	6	6	6	6	6
Program Total:		**13**	**13**	**17**	**17**	**17**	**17**
6225 Cemetery							
Cemetery Services Coordinator	1	0	0	0	0	1	0
Crewleader	1	1	1	1	1	1	1
Office Assistant	1	0	0	1	1	0	0
Service Worker 2	1	1	1	2	2	2	1
Program Total:		**2**	**2**	**4**	**4**	**4**	**2**
6232 Street Maintenance							
Crewleader	12	7	7	7	7	7	7
Engineering Inspector 2	12	0	0	1	1	1	1
Heavy Equipment Operator	12	2	2	2	2	2	2
PC Operator	12	1	1	1	1	1	1
Service Worker 2	12	18	18	18	18	18	18
Service Worker 3	12	8	8	7	7	7	7
Streets Supervisor	12	3	3	3	3	3	3
Superintendent of Streets	12	1	1	1	1	1	1
Program Total:		**40**	**40**	**40**	**40**	**40**	**40**
6233 Street Cleaning							
Equipment Operator	12	4	4	4	4	4	4
Service Worker 3	12	1	1	1	1	1	1
Program Total:		**5**	**5**	**5**	**5**	**5**	**5**
6235 Landfill							
Crewleader	55	1	1	1	1	1	1
Landfill Inspector	55	1	1	1	1	1	1
Landfill Inspector, Senior	55	1	1	1	1	0	0
Landfill Operator	55	5	4	6	6	4	4
Landfill Supervisor	55	1	1	1	1	1	1
Management Assistant, Senior	55	1	1	1	1	0	0
PC Operator	55	0	0	0	0	0	1
Service Worker 1	55	1	1	1	2	2	1
Service Worker 2	55	0	0	1	1	1	2
Sr. Equipment Mechanic Special	55	0	0	1	1	1	1
Weigh Scale Operator	55	4	4	4	4	3	2

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Field Operations							
6235 Landfill							
Program Total:		**15**	**14**	**18**	**19**	**14**	**14**
6251 Graffiti Removal							
Service Worker 1	1	0	0	1	1	1	1
Service Worker 2	1	1	1	1	1	1	1
Program Total:		**1**	**1**	**2**	**2**	**2**	**2**
6252 Equipment Management							
Buyer 1	16	1	1	1	1	1	1
Buyer 2	16	1	1	1	1	1	1
Equipment Mechanic 1	16	2	1	2	2	2	2
Equipment Mechanic 2	16	5	5	5	5	5	5
Equipment Mechanic Specialist	16	14	15	15	15	18	18
Fleet Tire Specialist	16	1	1	1	1	2	2
Parts Room Attendant	16	2	2	2	2	2	2
PC Support Specialist 1	16	1	1	1	1	1	1
Service Writer	16	1	1	1	1	1	1
Shop Services Supervisor	16	1	1	1	1	1	1
Shop Supervisor	16	2	2	2	2	2	2
Supt of Equipment Management	16	1	1	1	1	1	1
Program Total:		**32**	**32**	**33**	**33**	**37**	**37**
6253 Facilities Management							
Building Maint. Supervisor	1	2	2	2	2	2	2
Building Maintenance Leader	1	1	2	2	2	2	2
Building Maintenance Worker	1	12	13	15	15	15	16
HVAC Technician, Senior	1	1	0	0	0	0	0
Security Officer	1	1	1	4	4	4	4
Security Services Coordinator	1	1	1	1	1	1	1
Supt of Facilities Management	1	1	1	1	1	1	1
Program Total:		**19**	**20**	**25**	**25**	**25**	**26**
6254 Custodial Services							
Custodial Supervisor	1	2	2	2	2	2	2
Custodian	1	10	10	13	13	14	14
Custodian Lead	1	2	2	5	5	4	4
Program Total:		**14**	**14**	**20**	**20**	**20**	**20**
6256 Fabrication/Welding							
Equipment Mechanic Specialist	16	0	0	0	1	0	0
Fabricator/Welder	16	2	2	3	2	2	2
Program Total:		**2**	**2**	**3**	**3**	**2**	**2**
6258 Paint/Body Shop							
Equipment Mechanic 1	16	0	0	2	2	1	1
Equipment Mechanic 2	16	1	1	1	1	1	1
Paint and Body Specialist	16	1	1	1	1	1	1
Program Total:		**2**	**2**	**4**	**4**	**3**	**3**
6269 Sanitation Roll-off							
Equipment Operator	57	0	0	3	3	3	3
6270 Sanitation Administration							
Account Specialist 2	57	3	3	3	3	0	0

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Field Operations							
6270 Sanitation Administration							
Equipment Mechanic 1	57	1	1	1	1	0	0
Recycling Coordinator	57	0	0	1	0	0	0
Superintendent of Sanitation	57	1	1	1	1	0	0
Program Total:		**5**	**5**	**6**	**5**	**0**	**0**
6271 Sanitation Frontload							
Commercial Sanitation Inspecto	57	1	1	1	1	1	1
Crewleader	57	1	1	1	1	1	1
Equipment Operator	57	13	13	9	9	9	9
Sanitation Supervisor	57	1	1	1	1	1	1
Service Worker 3	57	1	1	1	1	1	1
Solid Waste Sales Coordinator	57	0	0	1	1	1	1
Program Total:		**17**	**17**	**14**	**14**	**14**	**14**
6272 Curb Service							
Crewleader	57	2	2	2	2	1	1
Equipment Mechanic 1	57	0	0	0	0	1	1
Equipment Operator	57	33	35	35	38	32	32
Sanitation Inspector	57	1	3	3	0	0	0
Sanitation Inspector, Senior	57	0	1	1	0	0	0
Sanitation Supervisor	57	1	1	1	1	1	1
Service Worker 1	57	0	0	0	1	1	1
Service Worker 2	57	0	0	0	1	1	1
Program Total:		**37**	**42**	**42**	**43**	**37**	**37**
6273 Recycling							
Recycling Coordinator	55	0	0	0	1	1	1
Sanitation Inspector	55	0	0	0	3	3	3
Sanitation Inspector, Sr	55	0	0	0	1	1	1
Program Total:		**0**	**0**	**0**	**5**	**5**	**5**
6275 MRF Operations							
Account Specialist II	55	0	0	1	1	1	1
Crewleader	55	0	1	1	1	1	1
Equipment Mechanic 1	55	0	0	0	1	1	1
Equipment Mechanic 2	55	0	0	0	0	0	1
Equipment Operator	55	1	1	2	2	1	0
Laborer I	55	0	0	0	0	2	0
Laborer II	55	0	0	0	0	2	4
MRF Laborer Team Leader	55	0	0	0	2	2	2
Recycling Facility Administrator	55	0	1	1	0	0	0
Sanitation Supervisor	55	0	0	0	1	1	1
Service Worker 1	55	0	0	11	6	1	0
Service Worker 2	55	1	1	2	2	0	0
Solid Waste Services Coordinator	55	1	1	0	0	0	0
Welder/Mechanic	55	0	1	1	0	0	0
Program Total:		**3**	**6**	**19**	**16**	**12**	**11**
6276 Woodwaste Operations							
Crewleader	55	0	0	0	0	1	0
Equipment Operator	55	0	0	1	1	1	0
Laborer II	55	0	0	0	0	0	0
Landfill Operator	55	1	1	1	1	1	0

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Field Operations							
6276 Woodwaste Operations							
Landfill Supervisor	55	1	1	0	0	0	0
Sanitation Supervisor	55	0	1	1	1	0	0
Service Worker 2	55	0	0	0	0	1	0
Program Total:		**2**	**3**	**3**	**3**	**4**	**0**
6280 Loose Trash Service							
Crewleader	57	0	0	0	0	1	1
Equipment Operator	57	0	0	0	0	6	9
Sanitation Inspector	57	0	0	0	0	1	1
Program Total:		**0**	**0**	**0**	**0**	**8**	**11**
6281 Solid Waste Admin							
Account Specialist II	55	0	0	0	0	3	3
Deputy Director, Field Ops	55	0	0	0	0	1	1
Management Assistant,Senior	55	0	0	0	0	1	1
Superintendent of Landfill	55	0	0	0	0	1	1
Superintendent of Sanitation	55	0	0	0	0	1	1
Program Total:		**0**	**0**	**0**	**0**	**7**	**7**
Field Operations Total:		**217**	**226**	**266**	**271**	**269**	**266**
Engineering							
5112 Special Projects Admin.							
GIS Analyst	1	0	0	0	1	1	1
Special Projects Administrator	1	1	1	1	1	1	1
Program Total:		**1**	**1**	**1**	**2**	**2**	**2**
6310 Engineering Administration							
City Engineer	1	1	1	1	1	1	1
Management Assistant,Senior	1	1	1	1	1	1	1
Office Support Supervisor	1	1	1	1	1	1	1
Secretary	1	1	1	0	0	0	0
Secretary, Senior	1	1	1	2	2	2	2
Program Total:		**5**	**5**	**5**	**5**	**5**	**5**
6331 Engineering Section							
Assistant City Engineer	1	1	1	1	1	1	1
Associate Civil Engineer	1	2	2	2	2	2	1
Civil Engineer, Senior	1	2	2	2	2	2	3
Engineering Project Manager	1	1	1	1	1	1	1
Landscape Architect	1	1	1	2	2	2	2
Program Total:		**7**	**7**	**8**	**8**	**8**	**8**
6332 Engineering Design							
Engineering & Design Supvr	1	1	1	1	1	1	1
Engineering Technician 1	1	1	1	0	0	0	0
Engineering Technician 2	1	2	2	1	1	1	1
Engineering Technician, Senior	1	1	1	3	3	3	3
Program Total:		**5**	**5**	**5**	**5**	**5**	**5**
6333 Surveying							
Civil Engineer, Sr	1	0	0	0	0	0	1
Engineering Technician 1	1	1	1	0	0	0	0
Engineering Technician 2	1	0	0	1	1	1	1

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Engineering							
6333 Surveying							
Engineering Technician, Senior	1	2	2	2	2	2	1
Program Total:		**3**	**3**	**3**	**3**	**3**	**3**
6334 Property Management							
Engineering Technician 1	1	1	1	0	0	0	0
Engineering Technician 2	1	2	2	2	2	2	2
Engineering Technician, Senior	1	0	0	1	1	1	1
Property Agent	1	0	0	1	1	1	1
Property Manager	1	0	0	1	1	1	1
Program Total:		**3**	**3**	**5**	**5**	**5**	**5**
6335 Land Development							
Engineering Inspector, Senior	1	1	1	1	1	1	1
Land Development Engineer	1	1	1	1	1	1	1
Landscape Architect	1	1	1	0	0	0	0
Property Agent	1	1	1	0	0	0	0
Property Manager	1	1	1	0	0	0	0
Program Total:		**5**	**5**	**2**	**2**	**2**	**2**
6341 Contract Administration							
Management Aide	1	1	1	1	1	1	1
6342 Inspection							
Assistant City Engineer	1	1	1	1	1	1	1
Construction Engineering Supvs	1	2	1	1	1	1	1
Engineering Inspector 2	1	4	3	3	3	3	3
Engineering Inspector, Senior	1	2	3	3	3	3	3
Engineering Project Manager	1	0	1	1	1	1	1
Program Total:		**9**	**9**	**9**	**9**	**9**	**9**
6343 Materials Testing							
Materials Technician	1	1	1	2	2	2	2
Materials Technician, Senior	1	1	1	1	1	1	1
Program Total:		**2**	**2**	**3**	**3**	**3**	**3**
6359 Transp. Engineering Program							
Civil Engineer, Sr	25	0	0	0	0	1	1
Engineering Total:		**41**	**41**	**42**	**43**	**44**	**44**
Transportation							
4230 Dial-A-Ride							
Dispatcher/Router	26	4.75	5.75	3.75	3.75	0	0
Secretary	26	1	1	1	1	0	0
Secretary, Senior	26	1	1	1	1	0	0
Transit Coordinator	26	0	0	1	1	0	0
Transit Manager	26	1	1	1	1	0	0
Transit Operator	26	13.5	13.5	16.5	16.5	0	0
Transit Supervisor	26	1	1	2	2	0	0
Program Total:		**22.25**	**23.25**	**26.25**	**26.25**	**0**	**0**
4310 Airport Operations							
Airport Manager	15	1	1	1	1	1	1

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Transportation							
4310 Airport Operations							
Crewleader	15	1	1	1	1	1	1
Secretary, Senior	15	1	1	1	1	1	1
Service Worker 2	15	2	2	2	2	2	2
Program Total:		**5**	**5**	**5**	**5**	**5**	**5**
6321 Traffic Admin. & Engineering							
Assistant Traffic Engineer	12	1	1	1	0	0	0
City Traffic Engineer	12	1	1	1	1	1	1
Secretary	12	1	1	1	1	1	1
Secretary, Senior	12	1	1	1	1	1	1
Traffic Ed Program Manager	12	0	0	0	0	0	1
Transportation Planning Manager	12	0	0	1	0	0	0
Program Total:		**4**	**4**	**5**	**3**	**3**	**4**
6322 Traffic Signals							
Superintendent of Traffic Oper	12	1	1	1	1	1	1
Traffic Ops Electr Technician	12	1	1	1	1	1	1
Traffic Signal Supervisor	12	1	1	1	1	1	2
Traffic Signal Technician 1	12	2	2	2	2	2	1
Traffic Signal Technician 2	12	3	3	3	3	3	3
Traffic Signal Technician 3	12	2	2	2	2	2	2
Program Total:		**10**	**10**	**10**	**10**	**10**	**10**
6323 Signs & Markings							
Crewleader	12	2	2	2	2	2	2
Service Worker 2	12	5	5	5	5	5	5
Service Worker 3	12	1	1	1	1	1	1
Sign Fabricator	12	1	1	1	1	1	1
Traffic Signs & Markings Spvsr	12	1	1	1	1	1	1
Program Total:		**10**	**10**	**10**	**10**	**10**	**10**
6324 Streetlight Management							
Traffic Engineering Specialist	12	0	0	0	1	1	0
Traffic Lighting Manager	12	1	1	1	1	1	1
Program Total:		**1**	**1**	**1**	**2**	**2**	**1**
6325 Transportation Planning							
Bikeways Program Coordinator	12	1	1	1	0	0	0
Transportation Coordinator	12	0	0	0	1	1	1
Transportation Planning Mgr	12	0	0	0	1	1	1
Program Total:		**1**	**1**	**1**	**2**	**2**	**2**
6326 Traffic Studies							
Assistant Traffic Engineer	12	1	1	1	1	1	1
Associate Traffic Engineer	12	1	1	1	1	1	0
Neighrhood Traffic Specialist	12	0	0	0	0	0	1
Sr. Traffic Engineer	12	0	0	0	0	0	1
Traffic Ed Program Manager	12	0	0	1	1	1	0
Traffic Engineering Specialist	12	2	2	2	0	0	0
Traffic Engineering Technician	12	2	2	2	1	1	1
Program Total:		**6**	**6**	**7**	**4**	**4**	**4**
6327 Traffic Design and Development							
Assistant Traffic Engineer	12	0	0	0	1	1	1

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Transportation							
6327 Traffic Design and Development							
SR. Traffic Engineering Spec	12	0	0	0	1	1	1
Traffic Engineering Technician	12	0	0	0	1	1	1
Program Total:		**0**	**0**	**0**	**3**	**3**	**3**
6350 Transportation Program Mgmt							
Transportation Coordinator	25	0	0	0	0	1	1
Transportation Prgrm Admin	25	0	0	0	0	1	1
Program Total:		**0**	**0**	**0**	**0**	**2**	**2**
6351 Transportation Education							
Transportation Coordinator	25	0	0	0	0	1	1
6353 Dial-A-Ride							
Dispatcher/Router	25	0	0	0	0	4.75	4.75
Management Assistant, Sr	25	0	0	0	0	0	1
Secretary	25	0	0	0	0	1	1
Secretary, Senior	25	0	0	0	0	1	1
Transit Administrator	25	0	0	0	0	1	0
Transit Coordinator	25	0	0	0	0	1	1
Transit Manager	25	0	0	0	0	1	1
Transit Operator	25	0	0	0	0	19.5	21.5
Transit Road Supervisor	25	0	0	0	0	1	0
Transit Supervisor	25	0	0	0	0	2	3
Program Total:		**0**	**0**	**0**	**0**	**32.25**	**34.25**
6357 Intelligent Transportation Sys							
Intell Transp System Operator	25	0	0	0	0	1	1
Intelligent Transp Systems Mgr	25	0	0	0	0	1	1
ITS Technician	25	0	0	0	0	1	1
Program Total:		**0**	**0**	**0**	**0**	**3**	**3**
6358 Traffic Mitigation							
Associate Traffic Engineer	25	0	0	0	0	1	1
Transportation Total:		**59.25**	**60.25**	**65.25**	**65.25**	**78.25**	**80.25**
Utilities							
6222 Irrigation							
Crewleader	83	1	1	1	1	1	1
6410 Utilities Administration							
Account Specialist	50	0	0	3	1	1	1
Management Aide	50	1	0	0	0	0	0
Management Assistant,Senior	50	1	1	1	1	1	1
Office Support Supervisor	50	1	1	1	0	0	0
Secretary	50	2	2	0	2	2	2
Secretary, Senior	50	0	0	0	1	1	1
Superintendent of Utilities	50	1	1	1	1	1	0
Utilities Assistant Director	50	0	0	0	0	0	1
Utilities Director	50	1	1	1	1	1	1
Program Total:		**7**	**6**	**7**	**7**	**7**	**7**

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Utilities							
6418 Utilities Information Mgmt.							
PC Support Specialist 1	50	0	0	1	1	1	1
Utility Data Comm Manager	50	0	0	1	1	1	1
Utility SCADA Planner	50	0	0	0	2	2	1
Water/Wastewater Plant Operator	50	0	0	2	0	0	0
Program Total:		**0**	**0**	**4**	**4**	**4**	**3**
6419 Public Service Representatives							
Public Service Representative	50	0	4	4	3	3	3
6420 Central System Control							
Plant Operations Supervisor	83	0	1	1	1	1	1
Superintendent of Plant Operations	83	0	1	1	1	1	0
Superintendent of Water Treat	83	0	0	0	0	0	1
Water Control Room Operator	83	0	0	0	6	6	6
Water Plant Operator, Senior	83	0	6	6	1	1	1
Water/Wastewater Plant Operator	83	0	1	2	1	1	0
Water/Wastwtr Plant Operator 2	83	0	0	0	0	0	1
Program Total:		**0**	**9**	**10**	**10**	**10**	**10**
6421 Pyramid Peak Plant							
Plant Instrument Technician 2	83	1	1	1	1	1	1
Plant Maintenance Mechanic, Sr	83	1	1	1	1	1	1
Water Plant Operator, Senior	83	1	1	1	1	1	1
Water/ Wastewater Plant Operator	83	5	5	4	4	4	0
Water/Wastwtr Plant Operator 2	83	0	0	0	0	0	4
Program Total:		**8**	**8**	**7**	**7**	**7**	**7**
6422 Cholla Treatment Plant							
Plant Instrument Technician 1	83	2	0	0	0	0	0
Plant Instrument Technician 2	83	1	1	1	1	1	1
Plant Maintenance Mechanic 1	83	2	0	0	0	0	0
Plant Maintenance Mechanic 2	83	1	1	1	1	1	0
Plant Operations Supervisor	83	1	0	0	0	0	0
Public Service Representative	83	4	0	0	0	0	0
Service Worker 2	83	1	0	0	0	0	0
Supt. of Plant Operations	83	1	0	0	0	0	0
Water Plant Operator, Senior	83	7	1	1	1	1	1
Water/Wastewater Plant Operator	83	4	3	3	4	4	0
Water/Wastwtr Plant Operator 2	83	0	0	0	0	0	4
Program Total:		**24**	**6**	**6**	**7**	**7**	**6**
6423 Major Maintenance							
Plant Maintenance Supv	83	1	1	1	1	1	0
Plant Operations Supervisor	83	0	0	0	0	0	1
Program Total:		**1**	**1**	**1**	**1**	**1**	**1**
6425 Pretreatment Program							
Pretreatment Inspector	84	3	4	4	4	4	4
Pretreatment Officer	84	1	1	1	1	1	1
Program Total:		**4**	**5**	**5**	**5**	**5**	**5**
6426 Central System Maintenance							
Plant Instrument Tech Sr	83	0	0	0	1	1	1

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Utilities							
6426 Central System Maintenance							
Plant Instrument Technician	83	0	2	2	2	2	0
Plant Instrument Technician 1	83	0	0	0	0	0	1
Plant Instrument Technician 2	83	0	0	0	0	0	1
Plant Maintenance Mechanic 1	83	0	2	1	1	1	0
Plant Maintenance Mechanic 2	83	0	0	0	0	0	1
Plant Maintenance Mechanic, Sr	83	0	0	0	0	0	1
Service Worker 2	83	0	1	1	1	1	1
Program Total:		**0**	**5**	**4**	**5**	**5**	**6**
6430 Arrowhead Reclamation Plant							
Plant Instrument Technician 2	50	1	1	1	1	2	1
Plant Maintenance Mechanic 2	50	1	1	1	1	1	1
Plant Operations Supervisor	50	0	1	1	1	1	1
Pretreatment Officer	50	1	0	0	0	0	0
Supt of Utility Plt Ops	50	0	0	0	0	0	1
Utility System Technician 1	50	0	0	0	1	0	0
Wastewater Plant Oper, Sr	50	1	1	1	1	1	1
Water/Wastewater Plant Operator	50	6	6	3	4	5	0
Water/Wastwtr Plant Operator 2	50	0	0	0	0	0	4
Program Total:		**10**	**10**	**7**	**9**	**10**	**9**
6432 West Area Plant							
Plant Instrument Technician 2	50	0	0	1	1	1	1
Plant Maintenance Mechanic 2	50	0	0	1	1	1	0
Plant Maintenance Mechanic, Sr	50	0	0	0	0	0	1
Superintendent of Wastewater	50	0	0	0	0	0	1
Wastewater Plant Operator, Sr	50	0	1	1	5	1	1
Water/Wastewater Plant Operator	50	0	4	4	4	7	0
Water/Wastwtr Plant Operator 2	50	0	0	0	0	0	7
Water/Wstwtr Plant Operator 1	50	0	0	0	0	0	1
Program Total:		**0**	**5**	**7**	**11**	**10**	**12**
6442 Water Distribution							
Crewleader	83	1	1	1	0	0	0
Service Worker 2	83	7	7	7	0	0	0
Service Worker 3	83	4	4	4	0	0	0
Utilities Supervisor	83	1	1	1	1	1	1
Utility System Tech I	83	0	0	0	7	7	7
Utility System Tech, II	83	0	0	0	4	4	4
Utility System Technician, Sr.	83	0	0	0	1	1	1
Program Total:		**13**	**13**	**13**	**13**	**13**	**13**
6443 Meter Maintenance							
Crewleader	83	1	1	1	0	0	0
Service Worker 2	83	4	4	4	0	0	0
Service Worker 3	83	1	1	1	0	0	0
Utilities Supervisor	83	1	1	1	1	1	1
Utility Locator	83	2	2	2	2	2	3
Utility System Tech I	83	0	0	0	4	4	4
Utility System Tech, II	83	0	0	0	1	1	1
Utility System Technician, Sr.	83	0	0	0	1	1	1
Program Total:		**9**	**9**	**9**	**9**	**9**	**10**

Schedule Six
Authorized Staffing

Dept Program Name Position Title	Fund	'98-99	'99-00	'00-01	'01-02	'02-03	'03-04
Utilities							
6444 Transmission Line Maintenance							
Crewleader	83	1	1	1	0	0	0
PC Support Specialist 1	83	1	1	0	0	0	0
Service Worker 2	83	6	6	6	0	0	0
Service Worker 3	83	4	4	4	0	0	0
Utilities Supervisor	83	1	1	1	1	1	1
Utility System Tech I	83	0	0	0	6	6	6
Utility System Tech, II	83	0	0	0	4	4	4
Utility System Technician, Sr.	83	0	0	0	1	1	1
Program Total:		**13**	**13**	**12**	**12**	**12**	**12**
6445 Wastewater Collection							
Crewleader	84	1	1	1	0	0	0
PC Operator	84	0	1	1	1	1	1
Service Worker 2	84	6	6	6	0	0	0
Service Worker 3	84	4	4	4	0	0	0
Utilities Supervisor	84	1	1	1	1	1	1
Utility System Tech I	84	0	0	0	6	6	6
Utility System Tech, II	84	0	0	0	4	4	3
Utility System Technician, Sr.	84	0	0	0	1	1	1
Program Total:		**12**	**13**	**13**	**13**	**13**	**12**
6452 Customer Service - Field							
Customer Service Field Specialist	83	0	1	0	0	0	0
Secretary	83	1	1	0	0	0	0
Utilities Supervisor	83	1	1	1	1	1	1
Water Service Rep, Lead	83	1	1	2	2	2	2
Water Service Representative	83	12	12	12	12	12	12
Program Total:		**15**	**16**	**15**	**15**	**15**	**15**
Utilities Total:		**117**	**124**	**125**	**132**	**132**	**132**
Grand Total		**1,463.80**	**1,525.80**	**1,629.05**	**1,717.05**	**1,753.80**	**1,780.30**

Schedule Seven
Long Term Debt Service Detail

Bond Description	Date of Issue	Principal	Interest	Other Fees	FY 2003-04 Total Debt Service
Excise Tax Funded Debt					
Municipal Property Corp. Bonds	10/1/99	$1,310,000	$424,415	$2,280	$1,736,695
Municipal Property Corp. Bonds - Arena	6/1/03	970,000	8,246,925	9,000	9,225,925
Arizona Municipal Financing Program Bonds	7/1/02		0		0
Sub-Total Excise Tax Funded Debt		**$2,280,000**	**$8,671,340**	**$11,280**	**$10,962,620**
Property Tax Funded Debt					
General Obligation Bonds-Series 1993	3/15/93	1,310,000	226,285	2,350	1,538,635
General Obligation Bonds-Series 1996	4/1/96		83,093	120	83,213
General Obligation Bonds-Series 1998	6/1/98	1,220,000	305,285	2,340	1,527,625
General Obligation Bonds-Series 2000	6/1/00	382,700	314,622	1,070	698,392
General Obligation Bonds-Series 2001	1/1/01		604,287	930	605,217
General Obligation Bonds-Series 2002	6/1/02	4,710,000	3,159,150	12,060	7,881,210
General Obligation Bonds-Series 2003	4/1/03	2,715,000	1,936,663	7,130	4,658,793
G.O. Bond Arbitrage				310,000	310,000
Sub-Total Property Tax Funded Debt		**$10,337,700**	**$6,629,385**	**$336,000**	**$17,303,085**
Water & Sewer Revenue Funded Debt					
General Obligation Bonds-Series 1993	3/15/93	1,945,000	102,385	2,060	2,049,445
General Obligation Bonds-Series 2003	4/1/03	745,000	531,937	1,290	1,278,227
Water & Sewer Revenue Bonds Series 1993	9/15/93	715,000	65,925	790	781,715
Water & Sewer Revenue Bonds Series 1996	4/3/96	772,415	76,204	850	849,469
Water & Sewer Revenue Bonds Series 2000	6/1/00	4,865,000	2,105,553	7,010	6,977,563
Water Infrastructure Financing Authority	8/1/02	0	550,337		550,337
Water/Sewer Revenue Bond Debt Service					
Sub-Total W/S Revenue Funded Debt		**9,042,415**	**3,432,341**	**12,000**	**12,486,756**
Street Revenue Bonds Debt Service (HURF)					
Highway User Revenue Bonds Series 1994	8/1/94	500,000	103,990	550	604,540
Highway User Revenue Bonds Series 1996	4/1/96	3,880,000	268,805	3,800	4,152,605
Highway User Revenue Bonds Series 2000	6/1/00	275,000	424,585	650	700,235
Sub-Total HURF Revenue Funded Debt		**4,655,000**	**797,380**	**5,000**	**5,457,380**
Landfill Revenue Funded Debt Service					
General Obligation Bonds-Series 2000	6/1/00	162,305	51,965		214,270
Sub-Total Landfill Revenue Funded Debt		**162,305**	**51,965**	**0**	**214,270**
Special Assessment Debt					
Improvement District Bonds District #57	8/1/93	435,000	259,350	830	695,180
Improvement District Bonds District #59	8/1/93	515,000	425,850	1,120	941,970
Improvement District Bonds District #73	8/1/96	32,000	6,690	50	38,740
Sub-Total Special Assessment Debt		**982,000**	**691,890**	**2,000**	**1,675,890**
Total Debt Service Payments (All Funds)		**$27,459,420**	**$20,274,300**	**$366,280**	**$48,100,000**

Schedule Seven
Debt Service Payment Schedule

MPC Municipal Facilities Bonds:

Date	Principal	Interest	Total	Fiscal Year Total
1/1/04	$0	$212,208	$212,208	
7/1/04	$1,310,000	$212,208	$1,522,208	$1,734,415
1/1/05	$0	$183,388	$183,388	
7/1/05	$1,385,000	$183,388	$1,568,388	$1,751,776
1/1/06	$0	$152,225	$152,225	
7/1/06	$1,465,000	$152,225	$1,617,225	$1,769,450
1/1/07	$0	$118,530	$118,530	
7/1/07	$1,555,000	$118,530	$1,673,530	$1,792,060
1/1/08	$0	$81,988	$81,988	
7/1/08	$1,645,000	$81,988	$1,726,988	$1,808,976
1/1/09	$0	$42,508	$42,508	
7/1/09	$1,735,000	$42,508	$1,777,508	$1,820,016
Total	$9,095,000	$1,581,693	$10,676,693	$10,676,693

Schedule Seven
Debt Service Payment Schedule

MPC Municipal Facilities Arena Bonds:

Date	Principal	Interest	Total	Fiscal Year Total
1/1/04		$4,271,045	$4,271,045	
7/1/04	$970,000	$3,975,880	$4,945,880	$9,216,925
1/1/05		$3,968,799	$3,968,799	
7/1/05	$0	$3,968,799	$3,968,799	$7,937,598
1/1/06		$3,968,799	$3,968,799	
7/1/06	$100,000	$3,968,799	$4,068,799	$8,037,598
1/1/07		$3,967,609	$3,967,609	
7/1/07	$415,000	$3,967,609	$4,382,609	$8,350,218
1/1/08		$3,962,277	$3,962,277	
7/1/08	$1,025,000	$3,962,277	$4,987,277	$8,949,554
1/1/09		$3,949,112	$3,949,112	
7/1/09	$1,605,000	$3,949,112	$5,554,112	$9,503,224
1/1/10		$3,928,383	$3,928,383	
7/1/10	$1,735,000	$3,928,383	$5,663,383	$9,591,766
1/1/11		$3,901,577	$3,901,577	
7/1/11	$1,635,000	$3,901,577	$5,536,577	$9,438,154
1/1/12		$3,875,634	$3,875,634	
7/1/12	$1,780,000	$3,875,634	$5,655,634	$9,531,268
1/1/13		$3,845,920	$3,845,920	
7/1/13	$1,855,000	$3,845,920	$5,700,920	$9,546,840
1/1/14		$3,814,284	$3,814,284	
7/1/14	$1,970,000	$3,814,284	$5,784,284	$9,598,568
1/1/15		$3,771,204	$3,771,204	
7/1/15	$2,110,000	$3,771,204	$5,881,204	$9,652,408
1/1/16		$3,717,474	$3,717,474	
7/1/16	$2,275,000	$3,717,474	$5,992,474	$9,709,948
1/1/17		$3,659,479	$3,659,479	
7/1/17	$4,760,000	$3,659,479	$8,419,479	$12,078,958
1/1/18		$3,536,839	$3,536,839	
7/1/18	$5,060,000	$3,536,839	$8,596,839	$12,133,678
1/1/19		$3,406,412	$3,406,412	
7/1/19	$5,375,000	$3,406,412	$8,781,412	$12,187,824
1/1/20		$3,267,788	$3,267,788	
7/1/20	$5,710,000	$3,267,788	$8,977,788	$12,245,576
1/1/21		$3,120,432	$3,120,432	
7/1/21	$6,060,000	$3,120,432	$9,180,432	$12,300,864
1/1/22		$2,976,640	$2,976,640	
7/1/22	$6,400,000	$2,976,640	$9,376,640	$12,353,280
1/1/23		$2,824,480	$2,824,480	
7/1/23	$6,760,000	$2,824,480	$9,584,480	$12,408,960
1/1/24		$2,654,043	$2,654,043	
7/1/24	$7,745,000	$2,654,043	$10,399,043	$13,053,086
1/1/25		$2,448,360	$2,448,360	
7/1/25	$8,215,000	$2,448,360	$10,663,360	$13,111,720

Schedule Seven
Debt Service Payment Schedule

MPC Municipal Facilities Arena Bonds (Cont'd):

Date	Principal	Interest	Total	Fiscal Year Total
1/1/26		$2,223,381	$2,223,381	
7/1/26	$8,720,000	$2,223,381	$10,943,381	$13,166,762
1/1/27		$1,984,501	$1,984,501	
7/1/27	$9,255,000	$1,984,501	$11,239,501	$13,224,002
1/1/28		$1,730,912	$1,730,912	
7/1/28	$9,820,000	$1,730,912	$11,550,912	$13,281,824
1/1/29		$1,461,748	$1,461,748	
7/1/29	$9,555,000	$1,461,748	$11,016,748	$12,478,496
1/1/30		$1,202,428	$1,202,428	
7/1/30	$10,125,000	$1,202,428	$11,327,428	$12,529,856
1/1/31		$927,452	$927,452	
7/1/31	$10,735,000	$927,452	$11,662,452	$12,589,904
1/1/32		$635,819	$635,819	
7/1/32	$11,380,000	$635,819	$12,015,819	$12,651,638
1/1/33		$326,567	$326,567	
7/1/33	$12,050,000	$326,567	$12,376,567	$12,703,134
Total	$155,200,000	$178,363,631	$333,563,631	$333,563,631

Schedule Seven
Debt Service Payment Schedule

AMFP Arizona Municipal Financing Program Bonds:

Date	Principal	Interest	Total	Fiscal Year Total
8/1/04	$0	$259,763	$259,763	$259,763
8/1/05	$0	$259,763	$259,763	$259,763
8/1/06	$0	$259,763	$259,763	$259,763
8/1/07	$0	$259,763	$259,763	$259,763
8/1/08	$0	$259,763	$259,763	$259,763
8/1/09	$0	$259,763	$259,763	$259,763
8/1/10	$0	$259,763	$259,763	$259,763
8/1/11	$0	$259,763	$259,763	$259,763
8/1/12	$0	$259,763	$259,763	$259,763
8/1/13	$0	$259,763	$259,763	$259,763
8/1/14	$0	$259,763	$259,763	$259,763
8/1/15	$0	$259,763	$259,763	$259,763
8/1/16	$0	$259,763	$259,763	$259,763
8/1/17	$0	$259,763	$259,763	$259,763
8/1/18	$0	$259,763	$259,763	$259,763
8/1/19	$0	$259,763	$259,763	$259,763
8/1/20	$0	$259,763	$259,763	$259,763
8/1/21	$0	$259,763	$259,763	$259,763
8/1/22	$0	$259,763	$259,763	$259,763
8/1/23	$0	$259,763	$259,763	$259,763
8/1/24	$0	$259,763	$259,763	$259,763
8/1/25	$0	$259,763	$259,763	$259,763

Schedule Seven
Debt Service Payment Schedule

AMFP Arizona Municipal Financing Program Bonds (Cont'd):

Date	Principal	Interest	Total	Fiscal Year Total
8/1/26	$0	$259,763	$259,763	$259,763
8/1/27	$0	$259,763	$259,763	$259,763
8/1/28	$0	$259,763	$259,763	$259,763
8/1/29	$910,000	$259,763	$1,169,763	$1,169,763
8/1/30	$960,000	$210,850	$1,170,850	$1,170,850
8/1/31	$1,010,000	$159,250	$1,169,250	$1,169,250
8/1/32	$1,060,000	$108,750	$1,168,750	$1,168,750
8/1/33	$1,115,000	$55,750	$1,170,750	$1,170,750
Total	$5,055,000	$7,288,425	$12,343,425	$12,343,425

Schedule Seven
Debt Service Payment Schedule

General Obligation Bonds: Non-Enterprise Fund Portion

Date	Principal	Interest	Total	Fiscal Year Total
1/1/04	$0	$3,356,238	$3,356,238	
7/1/04	$10,337,696	$3,273,145	$13,610,841	$16,967,079
1/1/05	$0	$2,773,340	$2,773,340	
7/1/05	$8,444,191	$2,743,926	$11,188,117	$13,961,457
1/1/06	$0	$2,601,836	$2,601,836	
7/1/06	$8,750,686	$2,608,310	$11,358,996	$13,960,833
1/1/07	$0	$2,419,642	$2,419,642	
7/1/07	$5,900,764	$2,463,048	$8,363,812	$10,783,454
1/1/08	$0	$2,381,854	$2,381,854	
7/1/08	$5,530,841	$2,437,349	$7,968,191	$10,350,045
1/1/09		$2,211,015	$2,211,015	
7/1/09	$4,313,173	$2,265,657	$6,578,829	$8,789,844
1/1/10		$2,124,056	$2,124,056	
7/1/10	$4,635,000	$2,188,847	$6,823,847	$8,947,902
1/1/11		$247,301	$247,301	
7/1/11	$1,650,000	$247,301	$1,897,301	$2,144,602
1/1/12		$203,988	$203,988	
7/1/12	$1,745,000	$203,988	$1,948,988	$2,152,976
1/1/13		$157,746	$157,746	
7/1/13	$1,845,000	$157,746	$2,002,746	$2,160,492
1/1/14		$108,161	$108,161	
7/1/14	$1,950,000	$108,161	$2,058,161	$2,166,322
1/1/15		$55,755	$55,755	
7/1/15	$2,065,000	$55,755	$2,120,755	$2,176,510
1/1/16		$1,038,588	$1,038,588	
7/1/16	$8,010,000	$1,038,588	$9,048,588	$10,087,175
1/1/17		$838,338	$838,338	
7/1/17	$8,310,000	$838,338	$9,148,338	$9,986,675
1/1/18		$630,588	$630,588	
7/1/18	$8,685,000	$1,025,588	$9,710,588	$10,341,175
1/1/19		$478,488	$478,488	
7/1/19	$4,560,000	$478,488	$5,038,488	$5,516,975
1/1/20		$364,491	$364,491	
7/1/20	$4,790,000	$364,488	$5,154,488	$5,518,978
1/1/21		$250,725	$250,725	
7/1/21	$5,020,000	$250,725	$5,270,725	$5,521,450
1/1/22		$131,500	$131,500	
7/1/22	$5,260,000	$131,500	$5,391,500	$5,523,000
Total	$101,802,351	$45,254,593	$147,056,944	$147,056,944

Schedule Seven
Debt Service Payment Schedule

General Obligation Bonds: Water & Sewer Portion

Date	Principal	Interest	Total	Fiscal Year Total
1/1/04		$317,161	$317,161	
7/1/04	$2,690,000	$317,161	$3,007,161	$3,324,323
1/1/05		$254,930	$254,930	
7/1/05	$760,000	$254,930	$1,014,930	$1,269,860
1/1/06		$247,330	$247,330	
7/1/06	$780,000	$247,330	$1,027,330	$1,274,660
1/1/07		$238,475	$238,475	
7/1/07	$790,000	$238,475	$1,028,475	$1,266,950
1/1/08		$226,625	$226,625	
7/1/08	$810,000	$226,625	$1,036,625	$1,263,250
1/1/09		$214,475	$214,475	
7/1/09	$835,000	$214,475	$1,049,475	$1,263,950
1/1/10		$197,775	$197,775	
7/1/10	$860,000	$197,775	$1,057,775	$1,255,550
1/1/11		$180,575	$180,575	
7/1/11	$890,000	$180,575	$1,070,575	$1,251,150
1/1/12		$162,775	$162,775	
7/1/12	$925,000	$162,775	$1,087,775	$1,250,550
1/1/13		$144,275	$144,275	
7/1/13	$970,000	$144,275	$1,114,275	$1,258,550
1/1/14		$120,025	$120,025	
7/1/14	$1,020,000	$120,025	$1,140,025	$1,260,050
1/1/15		$94,525	$94,525	
7/1/15	$1,060,000	$94,525	$1,154,525	$1,249,050
1/1/16		$68,025	$68,025	
7/1/16	$1,100,000	$68,025	$1,168,025	$1,236,050
1/1/17		$40,525	$40,525	
7/1/17	$1,145,000	$40,525	$1,185,525	$1,226,050
1/1/18		$11,900	$11,900	
7/1/18	$1,190,000	$11,900	$1,201,900	$1,213,800
Total	$15,825,000	$5,038,793	$20,863,793	$5,868,843

Schedule Seven
Debt Service Payment Schedule

General Obligation Bonds: Landfill Portion

Date	Principal	Interest	Total	Fiscal Year Total
1/1/04		$25,982	$25,982	
7/1/04	$162,304	$25,982	$188,285	$214,267
1/1/05		$21,924	$21,924	
7/1/05	$170,809	$21,924	$192,733	$214,657
1/1/06		$17,654	$17,654	
7/1/06	$179,314	$17,654	$196,968	$214,622
1/1/07		$13,171	$13,171	
7/1/07	$189,236	$13,171	$202,407	$215,578
1/1/08		$8,440	$8,440	
7/1/08	$199,159	$8,440	$207,599	$216,039
1/1/09		$3,362	$3,362	
7/1/09	$131,828	$3,362	$135,189	$138,551
Total	$1,032,649	$181,065	$1,213,714	$1,213,714

Schedule Seven
Debt Service Payment Schedule

HURF Revenue Bonds:

Date	Principal	Interest	Total	Fiscal Year Total
1/1/04	$0	$398,688	$398,688	
7/1/04	$4,655,000	$398,688	$5,053,688	$5,452,376
1/1/05	$0	$285,443	$285,443	
7/1/05	$2,205,000	$285,443	$2,490,443	$2,775,886
1/1/06	$0	$230,721	$230,721	
7/1/06	$1,575,000	$230,721	$1,805,721	$2,036,442
1/1/07	$0	$189,089	$189,089	
7/1/07	$1,585,000	$189,089	$1,774,089	$1,963,178
1/1/08	$0	$147,194	$147,194	
7/1/08	$1,670,000	$147,194	$1,817,194	$1,964,388
1/1/09	$0	$103,007	$103,007	
7/1/09	$1,760,000	$103,007	$1,863,007	$1,966,014
1/1/10	$0	$56,391	$56,391	
7/1/10	$1,860,000	$56,391	$1,916,391	$1,972,782
1/1/11	$0	$6,038	$6,038	
7/1/11	$210,000	$6,038	$216,038	$222,076
Total	$15,520,000	$2,833,142	$18,353,142	$18,353,142

Schedule Seven
Debt Service Payment Schedule

Water & Sewer Revenue Bonds:

Date	Principal	Interest	Total	Fiscal Year Total
1/1/04		$1,123,843	$1,123,843	
7/1/04	$6,352,414	$1,123,843	$7,476,257	$8,600,100
1/1/05		$951,069	$951,069	
7/1/05	$5,870,000	$951,069	$6,821,069	$7,772,138
1/1/06		$806,194	$806,194	
7/1/06	$5,390,000	$806,194	$6,196,194	$7,002,388
1/1/07		$671,444	$671,444	
7/1/07	$5,680,000	$671,444	$6,351,444	$7,022,888
1/1/08		$529,444	$529,444	
7/1/08	$5,985,000	$529,444	$6,514,444	$7,043,888
1/1/09		$364,856	$364,856	
7/1/09	$6,310,000	$364,856	$6,674,856	$7,039,712
1/1/10		$191,331	$191,331	
7/1/10	$6,655,000	$191,331	$6,846,331	$7,037,662
Total	$42,242,414	$9,276,362	$51,518,776	$51,518,776

Schedule Seven
Debt Service Payment Schedule

WIFA Water Infrastructure Financing Authority Loan

Date	Principal	Interest	Total	Fiscal Year Total
1/1/04		$275,168	$275,168	
7/1/04	$0	$275,168	$275,168	$550,336
1/1/05		$275,168	$275,168	
7/1/05	$578,446	$275,168	$853,614	$1,128,782
1/1/06		$264,224	$264,224	
7/1/06	$600,334	$264,224	$864,558	$1,128,782
1/1/07		$252,866	$252,866	
7/1/07	$623,051	$252,866	$875,917	$1,128,782
1/1/08		$241,077	$241,077	
7/1/08	$646,627	$241,077	$887,705	$1,128,782
1/1/09		$228,843	$228,843	
7/1/09	$671,096	$228,843	$899,939	$1,128,782
1/1/10		$216,146	$216,146	
7/1/10	$696,490	$216,146	$912,636	$1,128,782
1/1/11		$202,968	$202,968	
7/1/11	$722,845	$202,968	$925,814	$1,128,782
1/1/12		$189,292	$189,292	
7/1/12	$750,198	$189,292	$939,490	$1,128,782
1/1/13		$175,099	$175,099	
7/1/13	$778,585	$175,099	$953,684	$1,128,782
1/1/14		$160,368	$160,368	
7/1/14	$808,047	$160,368	$968,414	$1,128,782
1/1/15		$145,079	$145,079	
7/1/15	$838,623	$145,079	$983,703	$1,128,782
1/1/16		$129,213	$129,213	
7/1/16	$870,357	$129,213	$999,569	$1,128,782
1/1/17		$112,746	$112,746	
7/1/17	$903,291	$112,746	$1,016,037	$1,128,782
1/1/18		$95,655	$95,655	
7/1/18	$937,472	$95,655	$1,033,127	$1,128,782
1/1/19		$77,918	$77,918	
7/1/19	$972,945	$77,918	$1,050,864	$1,128,782
1/1/20		$59,510	$59,510	
7/1/20	$1,009,762	$59,510	$1,069,272	$1,128,782
1/1/21		$40,406	$40,406	
7/1/21	$1,047,971	$40,406	$1,088,377	$1,128,782
1/1/22		$20,578	$20,578	
7/1/22	$1,087,626	$20,578	$1,108,204	$1,128,782
Total	$14,543,766	$6,324,648	$20,868,414	$20,868,414

Schedule Seven
Debt Service Payment Schedule

Special Assessment Districts:

Date	Principal	Interest	Total	Fiscal Year Total
1/1/04	$982,000	$360,622	$1,342,622	
7/1/04	$0	$331,266	$331,266	$1,673,888
1/1/05	$1,054,000	$331,266	$1,385,266	
7/1/05	$0	$299,756	$299,756	$1,685,022
1/1/06	$1,131,000	$299,756	$1,430,756	
7/1/06	$0	$265,943	$265,943	$1,696,700
1/1/07	$679,000	$265,943	$944,943	
7/1/07	$0	$245,700	$245,700	$1,190,643
1/1/08	$0	$245,700	$245,700	
7/1/08	$0	$245,700	$245,700	$491,400
1/1/09	$515,000	$245,700	$760,700	
7/1/09	$0	$230,250	$230,250	$990,950
1/1/10	$785,000	$230,250	$1,015,250	
7/1/10	$0	$206,700	$206,700	$1,221,950
1/1/11	$1,545,000	$206,700	$1,751,700	
7/1/11	$0	$160,350	$160,350	$1,912,050
1/1/12	$1,660,000	$160,350	$1,820,350	
7/1/12	$0	$110,550	$110,550	$1,930,900
1/1/13	$1,780,000	$110,550	$1,890,550	
7/1/13	$0	$57,150	$57,150	$1,947,700
1/1/14	$1,905,000	$57,150	$1,962,150	
			$0	$1,962,150
Total	$12,036,000	$4,667,352	$16,703,352	$16,703,352

Schedule Eight

Scheduled Lease Payments

Lease Desc. & Account	2003-04	2004-05	2005-06	2006-07	2007-08
Northern Crossing					
01-2490-7812	-	1,611,111	1,611,111	1,611,111	1,611,111
01-2490-7813	616,250	680,695	841,806	890,139	753,195
TOTAL	616,250	2,291,806	2,452,917	2,501,250	2,364,306
Parking Lots					
01-2490-7812	24,177	10,793	-	-	-
01-2490-7813	1,134	217	-	-	-
TOTAL	25,311	11,010	-	-	-
Remodeling Office Space					
01-2490-7812	153,884	163,035	172,730	183,001	193,883
01-2490-7813	57,068	50,542	43,627	36,301	28,540
TOTAL	210,952	213,577	216,357	219,302	222,423
Sine Furniture					
01-2490-7812	37,286	39,449	20,575	-	-
01-2490-7813	3,551	2,027	415	-	-
TOTAL	40,837	41,476	20,990	-	-
Sound Walls					
01-2490-7812	171,484	181,681	192,485	203,930	216,057
01-2490-7813	63,595	56,322	48,617	40,453	31,804
TOTAL	235,079	238,003	241,102	244,383	247,861
Fire Trucks & Equipment					
01-3330-7812	174,816	182,276	76,340	80,157	84,165
01-3330-7813	31,323	23,862	17,138	13,321	9,313
TOTAL	206,139	206,138	93,478	93,478	93,478
Cemetery Columbarium Walls					
01-6225-7812	19,097	8,525	-	-	-
01-6225-7813	895	172	-	-	-
TOTAL	19,992	8,697	-	-	-
Phone/Alarm System- Sahuaro Ranch					
01-6226-7812	27,144	28,719	14,978	-	-
01-6226-7813	2,585	1,476	302	-	-
TOTAL	29,729	30,195	15,280	-	-
Bank of America Loans					
01-2490-7812	696,594	715,034	735,208	757,271	281,409
01-2490-7813	263,588	203,291	141,833	78,203	22,861
TOTAL	960,182	918,325	877,041	835,474	304,270
General Fund (01) Total:	**2,344,471**	**3,959,227**	**3,917,165**	**3,893,887**	**3,232,338**

* Estimated Lease Payments

Schedule Eight

Scheduled Lease Payments

Lease Desc. & Account	2003-04	2004-05	2005-06	2006-07	2007-08
Environmental Sweeper					
12-6233-7812	26,080	27,631	29,274	31,015	32,859
12-6233-7813	9,672	8,566	7,394	6,152	4,837
TOTAL	35,752	36,197	36,668	37,167	37,696
Streets Fund (12) Total:	**35,752**	**36,197**	**36,668**	**37,167**	**37,696**
Airport Sweeper					
15-4310-7812	20,730	21,933	11,439	-	-
15-4310-7813	1,974	1,127	231	-	-
TOTAL	22,704	23,060	11,670	-	-
Airport Fund (15) Total:	**22,704**	**23,060**	**11,670**	**-**	**-**
Water Quality GC/MS and ECD Instruments					
50-6429-7812	25,746	26,729	27,749	28,807	-
50-6429-7813	3,880	2,898	1,878	819	-
TOTAL	29,626	29,627	29,627	29,626	-
Wtr/Swr Fund (50) Total:	**29,626**	**29,627**	**29,627**	**29,626**	**-**
Landfill Trash Compactors, Contingency					
55-6235-7812	167,438	177,291	184,712	75,841	-
55-6235-7813	22,843	15,963	8,696	1,536	-
TOTAL	190,281	193,254	193,408	77,377	-
Water Pull Tractor					
55-6235-7812	67,513	70,089	72,763	75,540	-
55-6235-7813	10,175	7,599	4,925	2,148	-
TOTAL	77,688	77,688	77,688	77,688	-
Recycling Containers					
55-6273-7812	402,553	426,243	444,085	182,336	-
55-6273-7813	54,919	38,379	20,908	3,692	-
TOTAL	457,472	464,622	464,993	186,028	-
Loader, MRF Equipment					
55-6275-7812	398,046	421,471	392,113	180,295	-
55-6275-7813	54,304	37,949	325,428	3,651	-
TOTAL	452,350	459,420	717,541	183,946	-
MRF Facility					
55-6275-7812	345,524	368,171	392,113	417,380	442,991
55-6275-7813	369,030	347,872	325,428	301,620	276,363
TOTAL	714,554	716,043	717,541	719,000	719,354
RollOff Bins					
55-6275-7812	747	1,235	-	-	-
55-6275-7813	62	27	-	-	-
TOTAL	809	1,262	-	-	-

* Estimated Lease Payments

Schedule Eight

Scheduled Lease Payments

Lease Desc. & Account	2003-04	2004-05	2005-06	2006-07	2007-08
Landfill Wheel Loader (Payoff in '04)					
55-6276-7812	106,104	-	-	-	-
55-6276-7813	2,149	-	-	-	-
TOTAL	108,253	-	-	-	-
Landfill Fund (55) Total:	2,001,407	1,912,289	2,171,171	1,244,039	719,354
Repl. Roll Off Truck, Commercial Sanitation*					
57-6269-7812	17,838	17,911	18,806	19,747	20,737
57-6269-7813	4,581	4,508	3,613	2,672	1,685
TOTAL	22,419	22,419	22,419	22,419	22,422
Sanitation Trucks, Containers & Tarping System					
57-6269-7812	54,350	56,879	-	-	-
57-6269-7813	4,499	1,970	-	-	-
TOTAL	58,849	58,849	-	-	-
Front Loading Refuse Truck					
57-6271-7812	11,350	-	-	-	-
57-6271-7813	325	-	-	-	-
TOTAL	11,675	-	-	-	-
Repl. Front Load Truck, Commercial Sanitation*					
57-6271-7812	28,243	28,359	29,777	31,266	32,829
57-6271-7813	7,254	7,138	5,720	4,231	2,668
TOTAL	35,497	35,497	35,497	35,497	35,497
Sanitation Frontloaders					
57-6271-7812	79,925	84,629	88,171	36,202	-
57-6271-7813	10,904	7,620	4,151	733	-
TOTAL	90,829	92,249	92,322	36,935	-
Sanitation Trucks & Trailers					
57-6271-7812	72,460	75,830	-	-	-
57-6271-7813	5,996	2,625	-	-	-
TOTAL	78,456	78,455	-	-	-
Auto-Sideloader Trucks (4)*					
57-6272-7812	130,560	116,954	122,802	128,912	135,389
57-6272-7813	18,616	32,222	26,371	20,234	13,787
TOTAL	149,176	149,176	149,173	149,146	149,176
Automated Side Loader					
57-6272-7812	9,803	-	-	-	-
57-6272-7813	280	-	-	-	-
TOTAL	10,083	-	-	-	-
Repl. Auto-Sideloader Truck, Residential Sanitation*					
57-6272-7812	28,738	28,856	30,299	31,814	33,404
57-6272-7813	7,381	7,263	5,820	4,305	2,715
TOTAL	36,119	36,119	36,119	36,119	36,119

* Estimated Lease Payments

Schedule Eight

Scheduled Lease Payments

Lease Desc. & Account	2003-04	2004-05	2005-06	2006-07	2007-08
Sanitation Loaders, Water Tanker, Containers					
57-6272-7812	179,013	189,547	197,482	81,084	-
57-6272-7813	24,422	17,067	9,298	1,642	-
TOTAL	203,435	206,614	206,780	82,726	-
Sanitation Trucks & Eqt. (5)					
57-6272-7812	153,715	159,581	165,670	171,991	-
57-6272-7813	23,167	20,262	11,213	1,127	-
TOTAL	176,882	179,843	176,883	173,118	-
Sanitation Trucks and Trash Containers					
57-6272-7812	235,305	246,207	-	-	-
57-6272-7813	19,394	8,491	-	-	-
TOTAL	254,699	254,698	-	-	-
Stakebed Truck					
57-6272-7812	7,247	7,524	7,811	8,109	-
57-6272-7813	1,092	816	529	231	-
TOTAL	8,339	8,340	8,340	8,340	-
Rearloader Trucks (2), Loose Trash*					
57-6280-7812	46,906	47,099	49,454	51,927	54,523
57-6280-7813	12,048	11,855	9,500	7,027	4,431
TOTAL	58,954	58,954	58,954	58,954	58,954
Rearloader Truck*					
57-6280-7812	24,440	23,037	24,189	25,398	26,668
57-6280-7813	3,485	4,888	3,736	2,527	1,257
TOTAL	27,925	27,925	27,925	27,925	27,925
Sanitation Rearloader					
57-6280-7812	33,375	34,648	35,971	37,343	-
57-6280-7813	5,030	3,757	2,435	1,062	-
TOTAL	38,405	38,405	38,406	38,405	-
Sanitation Fund (57) Total:	**1,261,742**	**1,247,543**	**852,818**	**669,584**	**330,093**
City Court Renovations*					
72-1411-7812	72,222	75,917	79,801	83,884	88,176
72-1411-7813	18,360	14,665	10,781	6,698	2,406
TOTAL	90,582	90,582	90,582	90,582	90,582
Court Fund (72) Total:	**90,582**	**90,582**	**90,582**	**90,582**	**90,582**
Grand Total:	**5,786,284**	**7,298,525**	**7,109,701**	**5,964,885**	**4,410,063**

* Estimated Lease Payments

Schedule Nine
Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, worker's compensation fund, vehicle replacement program and technology replacement program. The rates are established by the Budget Office based on computer models established for each fund. Annual amounts should be charged against departmental operating budgets by the Finance Dept at the beginning of each fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement*	Technology Replacement*
General Fund					
	Mayor				
	Office of the Mayor	$1,589	$145		
	Council				
	Council Office	$4,957	$537		
	City Clerk				
	City Clerk	$1,328	$572		
	Elections	$674	$205		
	Records Management	$1,186	$124		
	City Manager				
	CAP Local Match	$40			
	City Manager	$22,115	$481		
	City Auditor				
	City Auditor	$1,666	$78		
	Intergovt. Relations				
	Intergovernmental Relations	$1,753	$124		
	City Court				
	City Court	$40,015	$31,992		
	City Attorney				
	City Attorney	$7,683	$1,467		
	Communications				
	Cable Communications	$3,242	$1,292		
	Marketing	$4,007	$2,051		
	Human Resources				
	Benefits & Worker's Comp.	$2,414	$1,714		
	Compensation	$1,804	$264		
	Employee Relations/Developme	$2,921	$653		
	Employment Services	$2,822	$942		
	Human Resources Admin.	$12,180	$707		
	Risk Management	$1,701	$177		
	Convention & Events				
	City-Wide Special Events	$6,151	$799		
	Special Events Prod. Support	$292			
	Tourism	$1,345	$389		
	Administration				
	Administration	$1,539	$360		
	Finance				
	Accounting Services	$4,935	$641		
	Finance Administration	$1,627	$219		
	License/Collection	$5,636	$315		

* Departments within the following funds will not contribute into the Vehicle or Technology Replacement funds during FY 2003-04: General Fund, Civic Center Fund, Streets Fund, Airport Fund and General Services Fund.

Schedule Nine
Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, worker's compensation fund, vehicle replacement program and technology replacement program. The rates are established by the Budget Office based on computer models established for each fund. Annual amounts should be charged against departmental operating budgets by the Finance Dept at the beginning of each fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement*	Technology Replacement*
Finance					
	Purchasing	$1,905	$207		
	Regulatory & Communication	$879	$83		
	Warehouse	$2,791	$9,096		
Info. Technology					
	Information Technology	$13,703	$22,602		
Management & Budget					
	Budget & Research	$2,394	$386		
	Grants Administration	$934	$72		
Non-Departmental					
	Non-Dept - Fund 01	$9,222			
Police Department					
	Police Administration	$605,067	$279,567		
Fire Department					
	Fire Administration	$126,606	$2,051		
	Fire Community Relations		$395		
	Fire Emergency Services		$217,412		
	Fire Hazardous Materials		$395		
	Fire Marshal's Office		$2,196		
	Fire Medical Services		$592		
	Fire Support Services		$1,254		
	Fire Training		$789		
Comm. Services Admin					
	Code Compliance	$6,324	$2,325		
	Community Services Admin.	$1,269	$83		
Parks & Recreation					
	Adult Center		$2,048		
	Aquatics		$5,091		
	Arts Commission		$14		
	Audio/Visual		$327		
	Central District Recreation		$13,333		
	Glendale Community Center		$387		
	Marketing - Parks & Rec		$172		
	North District Recreation		$1,917		
	Park Irrigation	$1,947	$1,895		
	Park Rangers	$1,674	$1,825		
	Parks & Recreation Admin.		$588		
	Parks Central District	$9,559	$10,388		
	Parks North District	$8,316	$5,166		
	Parks Special Operations	$30,877	$9,285		
	Pool Maintenance	$1,408	$1,193		

* Departments within the following funds will not contribute into the Vehicle or Technology Replacement funds during FY 2003-04: General Fund, Civic Center Fund, Streets Fund, Airport Fund and General Services Fund.

Schedule Nine
Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, worker's compensation fund, vehicle replacement program and technology replacement program. The rates are established by the Budget Office based on computer models established for each fund. Annual amounts should be charged against departmental operating budgets by the Finance Dept at the beginning of each fiscal year.

Fund Name / Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement*	Technology Replacement*
Parks & Recreation				
Recreation Special Operations		$813		
Recreation Support Services	$32,791	$648		
Comm Housing & Revit				
Neighborhood Revitalization	$1,182	$85		
Comm. Partnerships				
Community Partnerships	$2,118	$596		
Community Volunteer Program	$470	$173		
Library				
Library	$43,776	$12,451		
CD Administration				
CD Deputy City Manager	$1,651	$199		
Building Safety				
Building Safety	$14,197	$6,641		
Development Services Center	$4,030	$621		
Planning				
Current Planning	$3,337	$289		
Long-Range Planning & Resear	$1,850	$124		
Planning Administration	$13,227	$207		
Zoning Admin & Tech. Asst.	$1,854	$165		
Economic Development				
Economic Development	$3,337	$470		
Redevelopment	$543	$41		
Public Works Admin.				
Public Works Administration	$269	$41		
Field Operations				
Cemetery	$2,320	$1,084		
Custodial Services	$8,398	$4,901		
Facilities Management	$26,132	$15,713		
Field Operations Admin.	$3,669	$808		
Graffiti Removal	$1,054	$393		
Manistee Ranch Maintenance	$186			
Engineering				
Contract Administration		$41		
Engineering Administration	$26,227	$228		
Engineering Design		$733		
Engineering Section		$462		
Inspection		$1,500		
Land Development		$241		
Materials Testing		$519		
Property Management		$601		

* Departments within the following funds will not contribute into the Vehicle or Technology Replacement funds during FY 2003-04: General Fund, Civic Center Fund, Streets Fund, Airport Fund and General Services Fund.

Schedule Nine
Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, worker's compensation fund, vehicle replacement program and technology replacement program. The rates are established by the Budget Office based on computer models established for each fund. Annual amounts should be charged against departmental operating budgets by the Finance Dept at the beginning of each fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement*	Technology Replacement*
	Engineering				
	Special Projects Admin.		$83		
	Surveying		$1,149		
Total - General Fund		**$1,153,115**	**$691,402**		
Police Spec. Rev.					
	Police Department				
	Patrol - Special Revenue Fund	$27,629	$17,896	$108,325	
Total - Police Spec. Rev.		**$27,629**	**$17,896**	**$108,325**	
Fire Spec. Revenue					
	Fire Department				
	Fire - Special Revenue Fund	$7,839	$15,375		
Total - Fire Spec. Revenue		**$7,839**	**$15,375**		
Civic Center					
	Convention & Events				
	Civic Center	$3,567	$2,334		
Total - Civic Center		**$3,567**	**$2,334**		
Streets					
	Field Operations				
	Right-of-Way Maintenance	$37,265	$22,890		
	Street Cleaning	$11,531	$6,872		
	Street Maintenance	$69,040	$57,127		
	Transportation				
	Signs & Markings	$10,135	$13,229		
	Streetlight Management	$54,427	$214		
	Traffic Admin. & Engineering	$3,411	$131		
	Traffic Design and Developmer	$2,650	$255		
	Traffic Signals	$13,009	$2,564		
	Traffic Studies	$5,055	$609		
	Transportation Planning	$1,902	$265		
Total - Streets		**$208,425**	**$104,156**		
Airport					
	Transportation				
	Airport Operations	$22,505	$601		

* Departments within the following funds will not contribute into the Vehicle or Technology Replacement funds during FY 2003-04: General Fund, Civic Center Fund, Streets Fund, Airport Fund and General Services Fund.

Schedule Nine
Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, worker's compensation fund, vehicle replacement program and technology replacement program. The rates are established by the Budget Office based on computer models established for each fund. Annual amounts should be charged against departmental operating budgets by the Finance Dept at the beginning of each fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement*	Technology Replacement*
Total - Airport		**$22,505**	**$601**		
General Services					
	Field Operations				
	Equipment Management	$49,971	$30,793		
	Fabrication/Welding		$707		
	Fuel Services		$151		
	Paint/Body Shop		$1,037		
Total - General Services		**$49,971**	**$32,688**		
Housing					
	Comm Housing & Revit				
	Community Housing & Revit.	$42,833	$6,433	$10,385	$8,162
Total - Housing		**$42,833**	**$6,433**	**$10,385**	**$8,162**
Transportation					
	Engineering				
	Transp. Engineering Program		$41		$884
	Transportation				
	Dial-A-Ride	$35,272	$33,382		$5,082
	Fixed Route		$297		
	Intelligent Transportation Sys		$519		
	Traffic Mitigation		$41		
	Transportation Education		$178		$600
	Transportation Program Mgmt		$214		
Total - Transportation		**$35,272**	**$34,672**		**$6,566**
Water/Sewer Fund					
	Env. Resources				
	Environmental Resources		$733		$4,963
	Water Quality		$2,399	$5,460	$13,935
	Finance				
	Customer Service Office		$1,887	$1,148	$33,846
	Utilities				
	Arrowhead Reclamation Plant		$7,360	$6,375	$36,000
	Public Service Representatives		$3,897	$8,364	$744
	Utilities Administration	$504,406	$2,033	$6,110	$13,258
	Utilities Information Mgmt.		$1,591	$3,007	$33,690
	West Area Plant		$3,872	$8,005	$24,493

* Departments within the following funds will not contribute into the Vehicle or Technology Replacement funds during FY 2003-04: General Fund, Civic Center Fund, Streets Fund, Airport Fund and General Services Fund.

Schedule Nine
Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, worker's compensation fund, vehicle replacement program and technology replacement program. The rates are established by the Budget Office based on computer models established for each fund. Annual amounts should be charged against departmental operating budgets by the Finance Dept at the beginning of each fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement*	Technology Replacement*
Total - Water/Sewer Fund		**$504,406**	**$23,772**	**$38,469**	**$160,929**
Landfill Fund					
	Field Operations				
	Landfill	$68,448	$18,071		$11,000
	MRF Operations		$7,296		$11,710
	Recycling		$4,152		$3,686
	Solid Waste Admin		$2,292		$6,846
Total - Landfill Fund		**$68,448**	**$31,811**		**$33,242**
Sanitation Fund					
	Field Operations				
	Curb Service	$104,264	$45,176		$1,800
	Loose Trash Service	$9,944	$6,621		$1,818
	Sanitation Frontload	$56,175	$39,542		$2,400
	Sanitation Roll-off	$5,607	$3,015		
Total - Sanitation Fund		**$175,990**	**$94,354**		**$6,018**
Parks Self Sustain.					
	Parks & Recreation				
	Rec Self Sust-Audio/Visual		$268		
	Rec Self Sust-Central District		$993		$300
	Rec Self Sust-North District		$992		$300
	Rec Self Sust-Spec Int Classes		$268		
	Rec Self Sust-Spec Operations		$268		
Total - Parks Self Sustain.			**$2,789**		**$600**
Water Sub-Fund					
	Env. Resources				
	Water Conservation		$489	$1,288	$1,344
	Building Safety				
	Cross Connection Control		$204	$1,753	$1,200
	Utilities				
	Central System Control		$7,162	$4,467	$42,111
	Central System Maintenance		$1,167	$6,371	$5,298
	Cholla Treatment Plant		$6,456	$1,358	$5,562
	Customer Service - Field		$7,942	$22,921	$4,912
	Irrigation		$769	$935	
	Major Maintenance		$889	$1,163	$3,548
	Meter Maintenance		$7,598	$7,155	$2,056

* Departments within the following funds will not contribute into the Vehicle or Technology Replacement funds during FY 2003-04: General Fund, Civic Center Fund, Streets Fund, Airport Fund and General Services Fund.

Schedule Nine
Internal Service Premiums

Note: The following amounts provide for departmental participation in the city's self insurance fund, worker's compensation fund, vehicle replacement program and technology replacement program. The rates are established by the Budget Office based on computer models established for each fund. Annual amounts should be charged against departmental operating budgets by the Finance Dept at the beginning of each fiscal year.

Fund Name	Dept / Program Name	Insurance	Worker's Compensation	Vehicle Replacement*	Technology Replacement*
	Utilities				
	Pyramid Peak Plant		$2,637	$5,677	$21,637
	Transmission Line Maintenance		$7,226	$15,009	$1,200
	Water Distribution		$14,360	$49,507	$2,088
Total - Water Sub-Fund			**$56,899**	**$117,604**	**$90,956**
Sewer Sub-Fund					
	Utilities				
	Pretreatment Program		$1,989	$7,100	$10,723
	Wastewater Collection		$14,717	$54,441	$3,975
Total - Sewer Sub-Fund			**$16,706**	**$61,541**	**$14,698**
Arena Dev/Rvw/Inspec					
	Finance				
	Arena - Finance		$41		
	Fire Department				
	Arena - Fire Marshal's Office		$83		
	Building Safety				
	Arena - Development Services		$988		
Total - Arena Dev/Rvw/Inspec			**$1,112**		
Total Internal Premiums :		**$2,300,000**	**$1,133,000**	**$336,324**	**$321,171**

* Departments within the following funds will not contribute into the Vehicle or Technology Replacement funds during FY 2003-04: General Fund, Civic Center Fund, Streets Fund, Airport Fund and General Services Fund.

Schedule Ten
General Staff and Administrative Service Charges

Note: The following schedule identifies the general staff and administrative charges which are direct expenses of the Enterprise and certain Special Revenue funds but incurred in other funds. The charges are established by the Budget Office based on the indirect cost allocation model which utilizes various accepted allocation methods. Annual amounts should be charged against departmental operating budgets by the Finance Dept at the beginning of each fiscal year. Charges for Customer Service are paid to the Water/Sewer Fund. Charges for Solid Waste Adminstration are paid to the Lanfill Fund.

Fund Name	Dept	Program Name	General Fund Indirect	Customer Service	Solid Waste Administration
Transportation					
		Transportation			
		Transportation Program Mgmt	$881,273		
Total - Transportation			**$881,273**		
Water/Sewer Fund					
		Utilities			
		Utilities Administration	$4,557,689		
Total - Water/Sewer Fund			**$4,557,689**		
Landfill Fund					
		Field Operations			
		Gas Management System	$4,905		
		Landfill	$475,591		
		Landfill		$35,000	
		MRF Operations	$348,476		
		Recycling	$108,992		
		Solid Waste Admin	$281,767		
		Solid Waste Admin		$34,000	
Total - Landfill Fund			**$1,219,731**	**$69,000**	
Sanitation Fund					
		Field Operations			
		Curb Service	$783,114		
		Curb Service			$195,680
		Curb Service		$33,000	
		Loose Trash Service	$141,748		
		Loose Trash Service			$36,650
		Sanitation Frontload			$107,050
		Sanitation Frontload	$408,855		
		Sanitation Frontload		$18,000	
		Sanitation Roll-off	$84,846		
		Sanitation Roll-off			$30,690
Total - Sanitation Fund			**$1,418,563**	**$51,000**	**$370,070**

Schedule Ten
General Staff and Administrative Service Charges

Note: The following schedule identifies the general staff and administrative charges which are direct expenses of the Enterprise and certain Special Revenue funds but incurred in other funds. The charges are established by the Budget Office based on the indirect cost allocation model which utilizes various accepted allocation methods. Annual amounts should be charged against departmental operating budgets by the Finance Dept at the beginning of each fiscal year. Charges for Customer Service are paid to the Water/Sewer Fund. Charges for Solid Waste Adminstration are paid to the Lanfill Fund.

Fund Name	Dept	Program Name	General Fund Indirect	Customer Service	Solid Waste Administration
Total General Staff / Administrative Charges :			$8,077,256	$120,000	$370,070

Schedule Eleven
FY 2003-04 Operating Capital List

Fund	Dept / Program Name	Status	Item Description	FY 04 Budget
General Fund				
	City Clerk			
	Records Management			
		Base	Optical Disks	$7,982
	Field Operations			
	Facilities Management			
		One-Time Supplemental	Bucket Truck	$68,000
	GENERAL FUND TOTAL			$75,982
Streets				
	Field Operations			
	Street Maintenance			
		Base	Pavement Management	$1,148,344
	Transportation			
	Traffic Admin. & Engineering			
		Base	Equipment - Improvements	$3,245
	Traffic Signals			
		Base	LED Replacements	$45,634
		Base	Replaced LED Signal Heads	$22,817
			Traffic Signals	$68,451
	STREETS TOTAL			$1,220,040
Housing				
	Comm Housing & Revit			
	Community Housing & Revit.			
		Base	Street Cleaning	$9,000
		Base	Computer Equip & Upgrades	$6,000
			Community Housing & Revit.	$15,000
	HOUSING TOTAL			$15,000

Schedule Eleven
FY 2003-04 Operating Capital List

Fund	Dept / Program Name	Status	Item Description	FY 04 Budget
Vehicle Replacement				
	Field Operations			
	Equipment Replacement			
		Base	Scheduled Replacements - PD	$585,000
		Base	Scheduled Replacements	$165,000
			Equipment Replacement	**$750,000**
	VEHICLE REPLACEMENT TOTAL			**$750,000**
Tech. Replacement				
	Info. Technology			
	Technology Replacement			
		Base	Equipment Over $5,000	$335,365
		Base	Cable - Dept 4520	$20,451
			Technology Replacement	**$355,816**
	TECH. REPLACEMENT TOTAL			**$355,816**
Water/Sewer Fund				
	Env. Resources			
	Water Quality			
		Base	Gas Chromatograph - MS	$18,240
		Base	Maintenance Contract	$12,000
		Base	Gas Chromatograph w/ ECD	$11,760
		Base	Expendable Supplies	$5,000
			Water Quality	**$47,000**
	Finance			
	Customer Service Office			
		Base	Rcpt & Valid Printer	$6,000
	Utilities			
	West Area Plant			
		Carryover	RSPS Trash Removal	$150,000
		Carryover	WARF Odor Control Cover	$80,000
			West Area Plant	**$230,000**
	WATER/SEWER FUND TOTAL			**$283,000**

Schedule Eleven
FY 2003-04 Operating Capital List

Fund	Dept / Program Name	Status	Item Description	FY 04 Budget
Sanitation Fund				
	Field Operations			
	Curb Service			
		One-Time Supplemental	1 Automated Sideloader (9630)	$174,000
	Loose Trash Service			
		One-Time Supplemental	2Rearloader Trucks (Proj 9630)	$284,000
		One-Time Supplemental	1 Articulated loader	$55,000
			Loose Trash Service	**$339,000**
	Sanitation Frontload			
		One-Time Supplemental	1Frontloader Truck (Proj 9630)	$171,000
	Sanitation Roll-off			
		Base	Bin Replacement	$10,000
		One-Time Supplemental	1 Rolloff Truck (Proj 9630)	$108,000
			Sanitation Roll-off	**$118,000**
	SANITATION FUND TOTAL			**$802,000**
Court Fund				
	City Court			
	Court Security & Improvements			
		Base	Access Control Upgrades	$7,000
	COURT FUND TOTAL			**$7,000**
Water Sub-Fund				
	Utilities			
	Water Distribution			
		Base	Equipment	$10,000
		Base	Equipment Under $1,000	$1,000
			Water Distribution	**$11,000**
	WATER SUB-FUND TOTAL			**$11,000**

Schedule Eleven
FY 2003-04 Operating Capital List

Fund	Dept / Program Name	Status	Item Description	FY 04 Budget
Sewer Sub-Fund				
	Utilities			
	Wastewater Collection			
		Base	Improvements Other Than Bldgs	$40,000
		Base	Equipment	$5,000
			Wastewater Collection	**$45,000**
	SEWER SUB-FUND TOTAL			**$45,000**
Stadium Special Rev.				
	Building Safety			
	Stadium - Development Services			
		One-Time Supplemental	Vehicle/Truck Purchase	$19,900
	STADIUM SPECIAL REV. TOTAL			**$19,900**
			Grand Total:	**$3,584,738**

Schedule Twelve
FY 2003-04 Carryover Savings Budgets

Fund Dept Program	Item Description	FY 04 Budget
General Fund		
Mayor		
Office of the Mayor		
	MYAC Grant	$8,500
	Community Conversation Program	$5,200
	KIDS AT HOPE	$4,000
	Office of the Mayor	**$17,700**
City Clerk		
Elections		
	2004 Primary/General Election	$120,047
Non-Departmental		
Non-Dept - Fund 01		
	Reserve for Carryover	$861,812
Planning		
Long-Range Planning & Research		
	Glendale APA Conference	$3,661
Engineering		
Property Management		
	Aerial Mapping (to cvr reduct)	$42,000
GENERAL FUND TOTAL		**$1,045,220**
Police Spec. Rev.		
Non-Departmental		
Non-Dept - Fund 02		
	Reserve for Carryover	$25,000
POLICE SPEC. REV. TOTAL		**$25,000**
Fire Spec. Revenue		
Non-Departmental		
Non-Dept - Fund 04		
	Reserve for Carryover	$25,000

Schedule Twelve
FY 2003-04 Carryover Savings Budgets

Fund	Dept	Program	Item Description	FY 04 Budget
			FIRE SPEC. REVENUE TOTAL	$25,000
HOME Fund				
	Comm Housing & Revit			
		HOME Program		
			NR Replacement Housing	$250,000
			Los Vecinos Infill Housing	$200,000
			CSA First Time Homebuyer	$100,000
			HOME Match	$25,000
			Administration Prof & Contr'l	$2,000
			HOME Program	$577,000
			HOME FUND TOTAL	$577,000
C.D.B.G.				
	Comm Housing & Revit			
		CDBG Programs		
			Single Family Residential	$307,794
			In-Fill Housing	$216,814
			PREHAB - Faith House	$200,000
			Roof Repair/Replacement	$123,277
			Demolition Prof & Contr'l	$96,932
			Rehab Staff	$84,182
			General Administrative	$72,731
			CSA Emergcy Home Rep	$50,000
			Temporary Relocation	$36,421
			Exterior Rehab Program	$33,107
			General Admin Contingency	$30,000
			Gl Community Ctr Kitchen Exp	$30,000
			YWCA Valley West Ctr Renov	$25,793
			Neighborhood Partnership	$20,977
			Ctr for Neurodev Studies	$18,000
			Lead-Based Paint Mitigation	$16,322
			AZ Bridge to Indep Living	$12,000
			Rehab Contingency	$10,744
			Rehab Delivery	$9,262
			Glendale Boys & Girls Club	$6,400
			FSAL - Adult Day Care	$6,000
			Glendale Mayor's Alliance	$6,000
			YMCA First-Time Offender	$4,000
			Westside Social Services	$3,000
			Nghd Ptnrshp - Planning	$2,492

Schedule Twelve
FY 2003-04 Carryover Savings Budgets

Fund	Dept	Program	Item Description	FY 04 Budget
Comm Housing & Revit				
		CDBG Programs		
			Homeward Bound	$2,000
			Cath Comm Svcs - VCD	$1,250
			Big Bros/Big Sis of C Az	$900
			Family Service Agency	$630
			Central AZ Shelter Services	$92
			CDBG Programs	$1,427,120
C.D.B.G. TOTAL				$1,427,120
Streets				
Non-Departmental				
		Non-Dept - Fund 12		
			Reserve for Carryover	$20,000
STREETS TOTAL				$20,000
General Services				
Non-Departmental				
		Non-Dept - Fund 16		
			Reserve for Carryover	$100,000
GENERAL SERVICES TOTAL				$100,000
Transportation				
Transportation				
		Transportation Program Mgmt		
			Prof. & Contractual	$100,000
TRANSPORTATION TOTAL				$100,000
Water/Sewer Fund				
Non-Departmental				
		Non-Dept - Fund 50		
			Reserve for Carryover	$200,000

Schedule Twelve
FY 2003-04 Carryover Savings Budgets

Fund	Dept	Program	Item Description	FY 04 Budget
	Utilities			
		West Area Plant		
			RSPS Trash Removal	$150,000
			WARF Odor Control Cover	$80,000
			West Area Plant	$230,000
	WATER/SEWER FUND TOTAL			$430,000
Landfill Fund				
	Non-Departmental			
		Non-Dept - Fund 55		
			Reserve for Carryover	$420,000
	LANDFILL FUND TOTAL			$420,000
			Grand Total:	**$4,169,340**

Schedule Thirteen
FY 2003-04 Supplemental Budget Items

Fund Dept Program	Object Name	Description	FY 04 Budget
General Fund			
City Court			
City Court			
	Salaries	Salaries	$69,160
	Other Benefits- Medical	Other Benefits	$7,000
	Social Security	Social Security	$4,288
	General Retirement	General Retirement	$3,942
	Medicare	Medicare	$1,003
	Professional Development	Professional Development	$1,000
	Equipment Under $5,000	Chair	$500
	Professional Development	Salary Offset from Base Budget	($20,000)
		City Court	**$66,893**
Police Department			
Central Patrol Bureau			
	Salaries	Salaries - 15, Council Goals	$577,500
	Other Benefits- Medical	Other Benefits	$105,000
	Police Retirement	Police Retirement	$64,160
	Social Security	Social Security	$35,805
	Uniforms	Uniform Allowance	$11,250
	Medicare	Medicare	$8,374
	Pay Reimburse - Base	Credit from Grant	($655,839)
		Central Patrol Bureau	**$146,250**
Police Support Services			
	Salaries	Salaries - 2, Council Goal	$77,000
	Other Benefits- Medical	Other Benefits	$14,000
	Police Retirement	Police Retirement	$8,555
	Social Security	Social Security	$4,774
	Uniforms	Uniform Allowance	$1,500
	Medicare	Medicare	$1,116
	Pay Reimburse - Base	Credit from Grant	($105,445)
		Police Support Services	**$1,500**
Fire Department			
Fire Marshal's Office			
	Expedited Plan Review	Contract Plans Review	$10,000
	Expedited Plan Review	Expedited Plans Review	$10,000
		Fire Marshal's Office	**$20,000**
Fire Support Services			
	Prof. & Contractual	2004 CAD Increase	$200,000

Schedule Thirteen
FY 2003-04 Supplemental Budget Items

Fund Dept Program	Object Name	Description	FY 04 Budget
Parks & Recreation			
Parks North District			
	Prof. & Contractual	Contract Maintenance New Parks	$54,884
	Utilities	New Parks & Facilities Water	$20,116
	Other Line supplies	New Park Line Supplies	$5,000
		Parks North District	**$80,000**
Building Safety			
Building Safety			
	Prof. & Contractual	Out of Pocket Proj. Mgt. Exp.	$35,000
	Prof. & Contractual	Data Conversion	$30,000
	Overtime	Overtime	$5,000
		Building Safety	**$70,000**
Development Services Center			
	Expedited Plan Review	Prof & Contractual	$150,000
Field Operations			
Facilities Management			
	Electricity	Electric Utilities	$235,750
	Equipment	Bucket Truck	$68,000
	Salaries	Salaries	$38,850
	Other Line supplies	Vandalism - Outdoor Lighting	$20,000
	Natural Gas	Natural Gas	$17,000
	Bldg. Maintenance/Repair	Electrical Maint. Material	$15,000
	Other Benefits- Medical	Other Benefits	$7,000
	Equip. Repair & Fuel	Equip. Repair & Fuel	$6,000
	Other Line supplies	Lamps	$5,000
	Social Security	Social Security	$2,409
	General Retirement	General Retirement	$2,214
	Medicare	Medicare	$563
		Facilities Management	**$417,786**
GENERAL FUND TOTAL			**$1,152,429**

Schedule Thirteen
FY 2003-04 Supplemental Budget Items

Fund Dept Program Object Name	Description	FY 04 Budget
Fire Spec. Revenue		
Fire Department		
Fire - Special Revenue Fund		
Overtime	Medic School Backfill	$255,936
EMS Education	Medic School Tuition	$18,400
SCBA	SCBA Tools/Test Equipmt.	$10,139
SCBA	SCBA Parts & Repairs	$9,000
Turnouts	Turnouts	$8,526
Equipment Under $5,000	RIC Bags	$5,000
Equipment Maint.	Ground Ladder Test/Replacemt.	$5,000
	Fire - Special Revenue Fund	**$312,001**
FIRE SPEC. REVENUE TOTAL		**$312,001**
Streets		
Transportation		
Streetlight Management		
Utilities	Utilities increase	$32,605
STREETS TOTAL		**$32,605**
General Services		
Field Operations		
Equipment Management		
Vehicle Supp & Maint	Vehicle Supplies & Maint.	$271,000
Prof. & Contractual	Prof & Contractual	$90,000
	Equipment Management	**$361,000**
GENERAL SERVICES TOTAL		**$361,000**

Schedule Thirteen
FY 2003-04 Supplemental Budget Items

Fund	Dept	Program	Object Name	Description	FY 04 Budget
Arena Special Rev.					
	Police Department				
		Arena - Police Event Staffing			
			Overtime	Overtime	$291,288
			Salaries	Event Coord. - Sergeant	$61,009
			Police Retirement	PD Retirement - OT	$32,363
			Social Security	Social Security - OT	$18,060
			Other Benefits- Medical	Other Benefits	$7,000
			Police Retirement	PD Retirement	$6,778
			Medicare	Medicare - OT	$4,223
			Social Security	Social Security	$3,783
			Medicare	Medicare	$885
			Uniforms	Uniform Allowance	$750
				Arena - Police Event Staffing	**$426,139**
	Fire Department				
		Arena-Fire Dept Event Staffing			
			Overtime	Overtime	$57,348
			Fire Retirement	Fire Retirement - OT	$3,303
			Medicare	Medicare - OT	$832
				Arena-Fire Dept Event Staffing	**$61,483**
ARENA SPECIAL REV. TOTAL					**$487,622**

Schedule Thirteen
FY 2003-04 Supplemental Budget Items

Fund	Dept	Program	Object Name	Description		FY 04 Budget
Transportation						
		Transportation				
			Fixed Route			
			Prof. & Contractual	Fixed Route Increase		$235,405
			Equip. Repair & Fuel	Equipment Repair and Fuel		$78,980
			Salaries	Salaries		$56,806
			Hourly Employees	Hourly Employee		$35,504
			Other Benefits- Medical	Other Benefits		$14,000
			Miscellaneous	Regional Services		$11,500
			Vehicle Supp & Maint	Vehicle Supplies & Maint		$4,000
			Social Security	Social Security		$3,522
			General Retirement	General Retirement		$3,238
			Social Security	Social Security - Hourly		$2,202
			General Retirement	General Retirement - Hourly		$2,024
			Medicare	Medicare		$824
			Uniform Allowance	Uniform		$700
			Medicare	Medicare - Hourly		$515
					Fixed Route	$449,220
				TRANSPORTATION TOTAL		$449,220
Landfill Fund						
		Field Operations				
			Recycling			
			Advertising	ADV - Res. SW Programs		$30,000
			Contracted Temp. Help	Contracted Temp. Help		$15,000
			Prof. & Contractual	Postage		$5,000
			Other Line supplies	Compliance Violation Tags		$4,000
			Other Line supplies	Letterhead/Envelopes		$1,500
			Other Line supplies	Duplicating		$1,500
			Office Supplies	Office Supplies		$500
					Recycling	$57,500
				LANDFILL FUND TOTAL		$57,500

Schedule Thirteen
FY 2003-04 Supplemental Budget Items

Fund Dept Program	Object Name	Description	FY 04 Budget
Sanitation Fund			
Field Operations			
Curb Service			
	Equipment	1 Automated Sideloader (9630)	$174,000
	Landfill Charge	Landfill disposal fees	$91,500
	Lease/Purch Princ.	Lease purchase principal	$28,738
	Lease/Purch Int.	Lease purchase interest	$7,381
		Curb Service	**$301,619**
Loose Trash Service			
	Equipment	2Rearloader Trucks (Proj 9630)	$284,000
	Equip. Repair & Fuel	Equipment repair and fuel	$210,000
	Salaries	Salaries	$85,209
	Equipment	1 Articulated loader	$55,000
	Landfill Charge	Landfill disposal fees	$54,800
	Lease/Purch Princ.	Lease purchase principal	$46,906
	Other Benefits- Medical	Other Benefits	$21,000
	Lease/Purch Int.	Lease purchase interest	$12,048
	Social Security	Social Security	$5,283
	General Retirement	General Retirement	$4,857
	Holiday Pay	Holiday pay	$2,000
	Medicare	Medicare	$1,236
		Loose Trash Service	**$782,339**
Sanitation Frontload			
	Equipment	1Frontloader Truck (Proj 9630)	$171,000
	Lease/Purch Princ.	Lease purchase principal	$28,243
	Lease/Purch Int.	Lease purchase interest	$7,254
		Sanitation Frontload	**$206,497**
Sanitation Roll-off			
	Equipment	1 Rolloff Truck (Proj 9630)	$108,000
	Equip. Repair & Fuel	Equipment repair and fuel	$60,000
	Lease/Purch Princ.	Lease purchase principal	$17,838
	Lease/Purch Int.	Lease purchase interest	$4,581
		Sanitation Roll-off	**$190,419**
SANITATION FUND TOTAL			**$1,480,874**

Schedule Thirteen
FY 2003-04 Supplemental Budget Items

Fund Dept Program	Object Name	Description	FY 04 Budget
Court Fund			
Citv Court			
Court Time Payments			
	Salaries	Salaries	$65,366
	Other Benefits- Medical	Other Benefits	$14,000
	Social Security	Social Security	$4,053
	General Retirement	General Retirement	$3,726
	Medicare	Medicare	$948
	Work Study Credits	JCEF Grant Offset (72-1410)	($88,093)
		Court Time Payments	**$0**
COURT FUND TOTAL			**$0**
Parks Self Sustain.			
Parks & Recreation			
Rec Self Sust-Central District			
	Prof. & Contractual	Self-Sustaining Program Exp's	$510,310
	Salaries	FTE PM GRASP Programmer	$27,708
	Other Benefits- Medical	Other Benefits	$7,000
	Social Security	Social Security	$1,718
	General Retirement	General Retirement	$1,579
	Medicare	Medicare	$402
		Rec Self Sust-Central District	**$548,717**
PARKS SELF SUSTAIN. TOTAL			**$548,717**

Schedule Thirteen
FY 2003-04 Supplemental Budget Items

Fund	Dept	Program	Object Name	Description	FY 04 Budget
Stadium Special Rev.					
	Fire Department				
		Stadium -Fire Marshal's Office			
			Salaries	Fire Inspectors (2)	$80,000
			Prof. & Contractual	Stadium Plans Review	$50,000
			Overtime	Overtime - Inspectors	$19,760
			Overtime	Overtime - Secretary	$17,940
			Other Benefits- Medical	Other Benefits	$14,000
			Social Security	Social Security	$4,960
			Police Retirement	Fire Retirement	$4,608
			Professional Development	Training	$4,000
			Equip. Repair & Fuel	Shop & Fuel	$2,400
			Office Supplies	Office Supplies	$2,000
			Uniforms	Uniform Allowance	$1,600
			Social Security	Social Security - OT	$1,225
			Equipment Under $5,000	Computer (2)	$1,200
			Medicare	Medicare	$1,160
			Police Retirement	Fire Retirement - OT	$1,138
			Social Security	Social Security - OT Secretary	$1,112
			General Retirement	General Ret. - OT Secretary	$1,023
			Telephone Charges	Telephone Charges	$960
			Medicare	Medicare - OT	$287
			Medicare	Medicare - OT Secretary	$260
				Stadium -Fire Marshal's Office	**$209,633**
	Building Safety				
		Stadium - Development Services			
			Salaries	Salaries	$207,915
			Overtime	Overtime	$108,963
			Prof. & Contractual	Professional & Contractual	$65,850
			Other Benefits- Medical	Other Benefits	$28,000
			Equipment	Vehicle/Truck Purchase	$19,900
			Social Security	Social Security	$16,756
			General Retirement	General Retirement	$15,404
			Equip. Repair & Fuel	Vehicle Maintenance	$8,100
			Advertising	Recruitment	$4,000
			Medicare	Medicare	$3,918
			Other Line supplies	Office Supplies	$3,300
			Social Security	Social Security - Overtime	$2,891
			General Retirement	General Retirement - Overtime	$2,658
			Telephone Utilities	Cell Phone Charges	$2,300
			Advertising	Recruitment Costs	$2,000
			Professional Development	Training	$1,700
			Office Supplies	Office Supplies	$1,120
			Other Line supplies	Ofc Supplies	$1,100

Schedule Thirteen
FY 2003-04 Supplemental Budget Items

Fund	Dept	Program	Object Name	Description	FY 04 Budget
Building Safety					
		Stadium - Development Services			
			Uniform Allowance	Uniform Allowance	$800
			Medicare	Medicare - Overtime	$676
			Other Line supplies	Code Books	$650
			Professional Development	Professional Development	$600
			Equipment Under $5,000	Cell Phone Purchase	$200
			Other Line supplies	Uniform	$200
			Other Line supplies	Code Updates	$200
				Stadium - Development Services	$499,201
Engineering					
		Stadium-Engineering Rvw/Insp			
			Prof. & Contractual	Prof & Contractual	$570,696
STADIUM SPECIAL REV. TOTAL					$1,279,530

Schedule Thirteen
FY 2003-04 Supplemental Budget Items

Fund Dept Program	Object Name	Description	FY 04 Budget
Arena Dev/Rvw/Inspec			
Finance			
	Arena - Prof & Contractual		
	Prof. & Contractual	Financing Costs	$500,000
	Dept. Contingency	Contingency	$500,000
		Arena - Prof & Contractual	**$1,000,000**
Fire Department			
	Arena - Fire Marshal's Office		
	Expedited Plan Review	Arena Contract Plans Review	$30,000
	Equipment Under $5,000	AED's (12) - LP500	$24,000
	Equipment Under $5,000	Patient Bed/Stretchers (3)	$7,500
	Equipment Under $5,000	Blood Pressure Cuff Equip (2)	$5,900
	Equipment Under $5,000	Radios (2) - Motorola UHF	$4,400
	Equipment Under $5,000	Lockable Medical Lockers (4)	$4,000
	Equipment Under $5,000	Sirocco Stair Chairs (2)	$2,744
	Equipment Under $5,000	Pulse Ox Equip (2)	$2,200
	Equipment Under $5,000	Wheelchairs (4)	$1,540
	Equipment Under $5,000	Suction Units (2)	$1,200
	Equipment Under $5,000	Physician Stools (4)	$1,040
	Equipment Under $5,000	Pedi-Air Imobilizers (2)	$768
	Equipment Under $5,000	Oxygen Tanks (2)	$700
	Equipment Under $5,000	Triage Kits (8)	$640
	Equipment Under $5,000	Refrigerators (2) - 5 cu. ft.	$600
	Equipment Under $5,000	Thermoscan Pro 3000 (2)	$432
		Arena - Fire Marshal's Office	**$87,664**
Economic Development			
	Arena - Economic Development		
	Prof. & Contractual	Professional & Contractual	$1,380,000
Engineering			
	Arena - Engineering Rvw/Insp		
	Prof. & Contractual	Engineering Costs	$160,000
ARENA DEV/RVW/INSPEC TOTAL			**$2,627,664**

Grand Total: $8,789,162

GLENDALE

APPENDIX

FREQUENTLY ASKED QUESTIONS

The City of Glendale designed the Annual Budget to offer citizens and staff an understandable and meaningful budget document. This guide will provide assistance to those unfamiliar with Glendale's budgeting and financial planning processes.

What is a "Fiscal Year (FY)" and when does it begin and end? The City of Glendale and State of Arizona follow a Fiscal Year (FY) that starts July 1 and ends June 30. A Fiscal Year is the period designated by the city for the beginning and ending of financial transactions or a budget cycle. The "2004 Annual Budget" or "Fiscal Year 2003-04 (FY 2004)" refer to the period that begins July 1, 2003 and concludes on June 30, 2004.

What does it mean to, "adopt the budget?" Budget adoption is a formal action taken by the City Council that sets the city's priorities and spending limits for the next year. The Fiscal Year 2003-04 budget will be formally adopted by the City Council at a public meeting in June 2003, though city staff has been preparing the budget for months in advance.

How do I get involved or learn about the budget before it's adopted? At any time of the year citizens can view the city's budget online, in city libraries or at City Hall. Residents can discuss it with neighbors, city staff or Councilmembers. In addition, the City Council has several special Budget Workshops every April that citizens can attend, watch on KGLN cable channel 11 or borrow on videotape from Glendale's libraries.

What is meant by "budget appropriation?" Budget appropriation refers to authorizations made by the City Council that permit the city to incur obligations and expend resources. When the City Council appropriates funds, they are saying the community should, for example, spend its money on public safety, or make investments that improve the quality of life in Glendale. The city cannot collect or spend money unless it is appropriated, and this ensures the public's money is spent according the public's needs as expressed by the democratically elected City Council.

What are municipal bonds? A municipality, such as the City of Glendale, will sell (issue) bonds primarily to finance capital projects. This is similar to a family taking out a mortgage in order to finance a house. Just like a family, the city has basic necessities (infrastructure) like roads and office buildings, but usually does not have cash available for such major purchases. Municipal bonds are like loans that help make large, important purchases affordable. Bonds also effectively spread out the costs of major projects across their useful life, so all those citizens who utilize them can help pay for them.

What is the difference between the capital budget and the operating budget? The Capital budget, or Capital Improvement Plan, is an appropriation of bonds or operating revenue for

improvements to city facilities that may include buildings, parks, streets and water and sewer lines. The operating budget covers the costs of the city's day-to-day operations, such as employee salaries, supplies and contracts.

What is carryover? Carryover refers to year-end savings that can be carried forward into the next fiscal year to cover any one-time expenses such as supplies, equipment or special contracts.

What is a debt ratio? The debt ratio is total debt divided by total assets. This is one measurement of fiscal health. If the city, or a family, owes substantially more money than the value of the things it owns or its ability to generate revenue, a dangerous financial situation exists. The lower the debt ratio, the better interest rates the city can receive when it wants to sell more bonds to finance additional capital improvements for Glendale.

What is debt service? A family's debt service is the payments they make on loans, such as a mortgage and credit cards. Principal and interest payments on outstanding bonds are referred to as debt service. Just like a family cannot skip on mortgage or credit card payments, the city must always keep up on its debt service, so this will always be a part of the city's budget.

What is an encumbrance? An encumbrance refers to the formal accounting recognition of commitments to expend resources in the future. For example, when a purchase order is issued for equipment, that funding is encumbered until delivery. Once the equipment is received, the invoice is paid and the encumbrance becomes an expense.

What is an expenditure? Expenditures represent a decrease in fund resources or, stated simply, a recorded expense.

What is an expenditure limitation or permanent base adjustment? Arizona municipalities can only spend funds up to a level specified by the State or local voters via Home Rule (see Glendale's City Charter at www.glendaleaz.com/CodeBook/index.html). This is meant to ensure local government budgets are balanced. Glendale's voters approved Home Rule that required voters to approve a four-year expenditure limit based on actual revenues the city has received. However, in the spring of 2000, Glendale voters approved a permanent base adjustment, eliminating the need for further expenditure limitation elections.

What is a full-time equivalent position (FTE)? An FTE refers to one or more employees working 40 hours per week, or 2,080 hours per year. For example, a part-time employee working 20 hours per week would be considered a 0.5 FTE.

What is the definition of a budget fund? Glendale has 85 budget funds to help keep track of and focus resources. These include the General Fund, Transportation Fund and Water and Sewer Fund, to name just a few. A family might use several funds, too, in order to help

manage their finances and determine how close they are to reaching certain goals. For instance, a family might have a children's college fund, a retirement fund, vacation fund and household expenses fund (such as an IRA, savings and checking account). A budget fund, then, is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources. Glendale uses separate funds in order to correctly and legally track revenues and expenditures by program.

What is a fund balance? Fund balance refers to the remainder or carryover that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures at the end of the fiscal year (June 30). If the city budgets (plans to spend) $15 million on roads next year, but only spends $14 million, there is a $1 million fund balance.

What does the word "group" in Glendale's budget mean? Every department belongs to an administrative group led by a Deputy City Manager or the City Manager. These groups include Administrative Services, Appointed Officials, City Manager, Community Development, Community Services, Public Works and Public Safety.

What are infrastructure and capital improvements? Infrastructure and capital improvements refer to facilities that need to be in place in order to support the basic needs of residents and businesses in the community. Examples include roads, water lines, sewers, public buildings, parks and airports.

What are Strategic Priorities and benchmarks? Why does Glendale use them?
Strategic Priorities, developed by the City Council, are statements of community values that direct the city's operations and help demonstrate progress towards a shared vision. City staff uses these priorities to assist in program development, creating annual budget requests, and building department business plans.

Benchmarks are established for each activity listed in business plans and represent a desired level of performance that demonstrates the efficient use of city resources to do the most good. City staff measures actual performance throughout the year, makes comparisons to established benchmarks, determines the causes for deviation, and evaluates alternative courses of action.

What exactly is a "program" in the city budget? A program is a group of related activities performed by one or more organizational units for the purpose of accomplishing a city responsibility. For example, one program in the Field Operations Department is Street Cleaning. Based on staff's assessment of costs and needs, the desires of citizens and the priorities of the City Council, the Field Operations Department is budgeted a set amount of money to accomplish street cleaning.

What is "assessed valuation" and how does it relate to *my taxes* and the city's budget? Each year the Maricopa County Assessor's Office determines the value of all property within the county, including city buildings and individual homes. These assessment values are then used as a basis for levying property taxes. The City of Glendale charges $1.72 in property tax per $100 of assessed valuation (0.3448 primary rate and 1.3652 secondary rate). The median home value, according to the Maricopa County Assessor's Office, in Glendale is $133,500, and the average amount of property tax collected by Glendale for that home is $230.

How much does the city receive from my property tax bill and how is it used? Primary Property tax revenue represents three percent of the city's General Fund revenue, which is estimated at $3,491,000 in this year's budget. Secondary Property Tax will generate approximately $14,908,540, which will be used to pay off General Obligation bonds. The City of Glendale is one of several entities that receive a portion of the property taxes residents pay, with school districts typically receiving the majority. Each year the Glendale City Council levies the property tax one week after final budget adoption. Glendale's total property tax rate is $1.72 per $100 of assessed valuation. Arizona's municipal property tax system is divided into a primary and secondary rate.

> **Primary Tax**: Arizona law limits the primary property tax levy amount and municipalities may use revenue from this tax for any lawful purpose. Glendale's FY 2004 primary property tax rate is $0.3396 per $100 of assessed valuation.
>
> **Secondary Tax**: Arizona does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt. Glendale's FY 2004 secondary tax rate is $1.3804 per $100 of assessed valuation.

Where does the city's revenue come from? Glendale's revenue comes from a variety of sources, including sales tax, property tax, user charges and other levels of government.

What is state-shared revenue? The state of Arizona shares a portion of its tax revenues (from sales, income and motor vehicle in-lieu taxes) with Arizona cities and towns. This funding is divided among the cities and towns using population formulas supplied by state law. These state-shared revenues comprise a large portion of most city and town budgets, including 40% of Glendale's General Fund.

State-shared revenue enables local governments to continue providing basic services, such as police and fire protection, without burdening the residents with additional local taxes. All cities receive a proportional amount of funding based on population. Since cities and towns are not equally wealthy, state shared revenue is of great assistance, especially to cities with lesser wealth or greater service needs. Because state-shared revenue distribution is a specified

percentage of state revenue collections, as state revenue declines, city revenue declines. Consequently, in difficult economic times, cities 'feel the pinch' just as the State does.

What is meant by "supplemental increase?" When a department cannot support its increased service needs or lacks the necessary resources required within their budget, the department will submit a request for a supplemental increase. This allowance provides funding for additional personnel, equipment and related expenses that enhance the service level of a program.

What is a budget transfer? A budget transfer moves budget appropriation between programs or funds. Transfers within funds may be done on the City Manager's authority; the City Manager is appointed by the City Council to act as the city's chief executive officer. Transfers between funds require City Council approval.

What are user charges? User charges are fees paid in direct receipt of a public service by the party who benefits from the service. Fees paid for recreation classes or leagues are examples of user charges. These make up approximately 2% of the city's budget.

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