

City of Chandler

# Comprehensive Annual Financial Report

Fiscal Year Ended June 30, 2011



Chandler



2010



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**CITY OF CHANDLER, ARIZONA  
COMPREHENSIVE ANNUAL FINANCIAL REPORT  
FOR THE YEAR ENDED JUNE 30, 2011**

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**Jay Tibshraeny, Mayor**

Trinity Donovan, Vice-Mayor

Rick Heumann, Councilmember

Matt Orlando, Councilmember

Kevin Hartke, Councilmember

Jack Sellers, Councilmember

Jeff Weninger, Councilmember

**Executive Staff**

Rich Dlugas, City Manager

Patrick McDermott, Assistant City Manager

Jeff Clark, Assistant City Manager

**Prepared by**

Management Services Department

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Derrick Beracy, Sr. Financial Reporting Analyst



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**CITY OF CHANDLER, ARIZONA**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
**FOR THE YEAR ENDED JUNE 30, 2011**

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# Introductory Section

The introductory section includes the letter of transmittal, an organizational chart, and the Certificate of Achievement for Excellence in Financial Reporting.

## Chandler History Kiosk Program wins national award

The American Association for State and Local History (AASLH) awards Chandler with an Award of Merit for History in Your Own Backyard kiosk program

Kiosks features stories and photographs of the people and places that once existed in the surrounding area

Topics have included farming, ethnic neighborhoods, businesses, and Southern Pacific Railroad

Look back through time,  
to a past that was here,  
in your own back yard.



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January 27, 2012

Honorable Mayor, Members of the City Council, City Manager and Citizens of the City of Chandler:

The comprehensive annual financial report of the City of Chandler, Arizona (the City), for the year ended June 30, 2011, is hereby submitted in accordance with City Charter and state statutes. Both the City Charter and state statutes require that the City issue annually a report on its financial position and activity, and that this report be audited by an independent certified public accountant. Responsibility for both the accuracy of the data, and the completeness and fairness of the presentation, including all disclosures, rests with the City's management. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner that presents fairly the financial position and results of operations of the various funds and component units of the City.

Accounting principles generally accepted in the United States of America (GAAP) require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The City of Chandler's MD&A can be found immediately following the report of the independent auditors.

The City is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1996 and U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Information related to this single audit, including a schedule of expenditures of federal awards, the independent auditors' reports on the internal control structure and compliance with applicable laws and regulations, and a schedule of findings and questioned costs are included in a separately issued report.

#### **GOVERNMENTAL STRUCTURE, LOCAL ECONOMIC CONDITION AND OUTLOOK**

The City, incorporated on February 17, 1920, is located in the southeastern portion of Maricopa County (the County), and encompasses approximately 64 square miles. The City has operated under a council-manager form of government since May 25, 1964, and is governed by the City Council, consisting of a mayor and a six member council. Council members are elected at-large on a staggered basis; the mayor is elected for a two-year term and council members are elected for four-year terms. The City Council is vested with policy and legislative authority, and is responsible for passing ordinances, adopting the budget, appointing committee, commission and board members, and appointing the positions of City Manager, City Attorney, City Clerk and City Magistrate. The City Manager is responsible for carrying out the policies and ordinances of the City Council, as well as overseeing the day-to-day operations of the City.

The City is fourth largest city in Arizona and is one of several major cities comprising the greater Phoenix metropolitan area, which is the economic, political and population center of the state of Arizona. Between 1992 and 2010, the City's population increased by over 100 percent, from 100,416 to 236,598. The City's growth for nearly two decades prior to the recession is attributable to the growth in its manufacturing sector, which is led by high-tech industrial companies such as Intel, Orbital Sciences, Microchip Technologies and Freescale Semiconductor. These four companies combined employ 14,000 in the City.



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Chandler, Arizona 85244-4008

**Management Services**  
Telephone (480) 782-2250  
Fax (480) 782-2253  
Web [www.chandleraz.gov](http://www.chandleraz.gov)

**Location**  
Third Floor  
175 South Arizona Avenue  
Chandler, Arizona 85225

The City boasts a strong labor market serving the high technology field's demand for skilled workers. Resident population has a median age of 32.5 years and a median household income of \$71,710. In addition, approximately 68 percent of the population has a college degree or some college education. This highly educated workforce explains in part why the City has the highest average employee wages in the Phoenix metropolitan area, 120% of the statewide average. Over 75 percent of the City's manufacturing employees are in high technology fields; the national average is 15 percent. The City's unemployment averaged 6.1 percent for fiscal year 2010/11 compared with 8.8% for Maricopa County and 9.3% for the State of Arizona.

The City's sales tax revenues, which comprise nearly 50 percent of its general fund, increased by 6.7 percent for 2010/11 from the current year budget as the City begins to recover from the effects of the recession that was felt nationally and globally. Anticipating continued fallout from the economic recession and from the corresponding declining revenues, the City reduced its spending by \$12 million in its General Fund budget for 2010/11 through a combination of spending cuts and reserves specifically set aside for bridging the budget gap over three fiscal years. The City lead other Phoenix metropolitan communities in recovering from the recession through a combination of sound financial practices and notable economic development successes.

## **2010/2011 Accomplishments**

Under the guidance and leadership of the Mayor and Council, along with the expertise and dedication of City management and staff, a number of accomplishments were achieved this last fiscal year. Listed below are just a *few* of those accomplishments.

- Obtained AAA General Obligation Bond credit ratings with stable outlooks from all three rating agencies;
- Chandler was selected for the fourth consecutive time as one of 100 Best Communities for Young People;
- Completed construction of Chandler's new City Hall;
- Assisted with the relocation, expansion and new construction of key industries in the City, including Intel's retooling of FABs 12 and 32, eBay/PayPal, International Rectifier, B/E Aerospace, Chandler Regional Medical Center, Education Management Corporation and Digital Realty Trust;
- Developed and implemented a new Wellness Initiative for City employees;
- Initiated Voluntary Demolition Program to facilitate the elimination of blighted properties;
- Reopened Chandler Center for the Arts after major renovations;
- Completed installation of new energy management and card access systems in City facilities;
- Environmental Education Center was certified as bird habitat from the Desert Rivers Audubon Society and wildlife habitat from the National Wildlife Federation;
- Implemented E-billing option for utility customers;
- Conserved over 16 million gallons of water from the Water Conservation Residential Audit program;
- Chandler Police Forensic Services section became the first city crime lab in Arizona to receive international accreditation; and
- Completed construction of Price Road repaving and Chandler/Dobson intersection with American Recovery and Reinvestment Act grants.

## **Strategic Goals**

The City of Chandler's continued goal is to provide the highest quality services to the community in the most cost-effective manner. The Council's strategy to achieve these results is through goals to improve Chandler in a coordinated manner and to make fiscally responsible decisions that will ultimately

strengthen the City. The City continued with the Council's strategic goals by focusing on the following organizational priorities.

- **Downtown**

Downtown Chandler and the Historic Square have served as the focal point of community life since Chandler's inception. Emerging today as a location for independent business and retail, the downtown also serves as the City's cultural center providing the community with a sense of identity and uniqueness.

- **Economic Development**

The ability of the City to maintain and enhance the quality of life of its residents depends upon a successful economic development program. High paid quality jobs attract potential residents, and diversifying the employment and tax base provides revenue to support the amenities enjoyed by the community.

- **Neighborhoods**

As Chandler has grown rapidly from a community of 30,000 in 1980 to 235,000 today, neighborhoods have become increasingly important to help define the community's quality of life and provide a sense of identity and place. The maintenance and long term care of our neighborhoods will become increasingly important as the community continues to age.

- **Sustainability**

In order to assure that Chandler's quality of life is enjoyed by future generations, it is imperative that the City acts as an effective steward of our financial and environmental resources. This effort is even more critical as city resources are becoming increasingly limited, and as best practices throughout the country have provided ample evidence of the many benefits of doing business in a more sustainable fashion. The City Council is committed to the stewardship of the City's resources through improved business practices and the conservation of our financial and environmental assets.

- **Transportation**

An effective multimodal transportation system is critical to the long-term vitality of the Chandler community. The City must maintain a viable transportation network that includes an efficient arterial street and transit system that is connected regionally, as well as a network that is bicycle and pedestrian friendly.

## ***FINANCIAL INFORMATION***

### **Internal Control Structure**

Management of the City is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with GAAP. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal, state and county financial assistance, the City is also responsible for ensuring that an adequate internal control structure is in place to ensure and document compliance with applicable laws and regulations related to these programs. This internal control structure is subject to periodic evaluation by management and various other City staff, as needed.

## **Single Audit**

As a part of the City's single audit, described earlier, tests were made of the City's internal control structure and of its compliance with applicable laws and regulations, including those related to federal financial assistance programs.

## **Budgetary Controls**

The City maintains budgetary controls as an integral part of its overall system of internal controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City Council. Activities of the general fund, special revenue funds, capital projects funds, enterprise funds and internal service funds are included in the annual appropriated budget. The level of budgetary control (i.e., the level at which expenditures cannot legally exceed the appropriated amount) is the total budget, as adopted (FY 2010/2011, \$671,006,655). The City additionally exercises management control and oversight of the budget at the department level within each fund and maintains an encumbrance accounting system as another method of maintaining budgetary control. Encumbered amounts do not lapse at fiscal year-end and subsequent year expenditures against those encumbrances are charged against an encumbrance reserve established at the end of the preceding year.

As demonstrated by the statements and schedules included in the financial section of this report, the City continues to meet its responsibility for sound financial management.

## **Cash Management Policies and Practices**

The cash management program of the City provides for the continuous investment of all idle funds. Also, the City utilizes a pooled cash and investment concept for all funds. Each fund type's portion of the pool is displayed in the financial statements as Equity in Pooled Cash and Investments. External investment management firms at the direction of City staff invested cash temporarily idle during the fiscal year. In addition, the City may invest in direct obligations of the United States of America or any agency thereof, or any obligation guaranteed by the United States of America or any of its agencies. It is the City's investment policy to minimize credit and market risks while maintaining a competitive yield on its portfolio. Accordingly, all cash deposits were either insured by the Federal Depository Insurance Corporation (FDIC) or collateralized.

## **Risk Management**

The City maintains and has substantially funded a self-insurance program for its liability, property, worker's compensation and group insurance coverage needs. Administration of employee health care benefits is governed by the City's Health Care Benefits Trust Fund Board. Public liability, property claims and worker's compensation are administered by the City's Risk Management division in the Management Services Department. Liabilities for these claims, as reported in the financial statements, are based on independently prepared actuarial reports and historical analyses performed by the City. Excess commercial coverage is purchased for claims above the City's self-insurance retention and this coverage is obtained via a competitive bidding process.

At June 30, 2011, the City's reserve for self-insurance claims amounted to \$45.8 million.



## OTHER INFORMATION

### Independent Audit

City Charter and state statute require an annual audit by a firm of independent certified public accountants and the firm of Heinfeld, Meech & Co., has been selected by the City to uphold this requirement. In addition to meeting the requirements set forth in City Charter and state statutes, the audit was also designed to meet the requirements of the federal Single Audit Act of 1996 and the related U.S. Office of Management and Budget's Circular A-133. Auditing standards generally accepted in the United States of America and the standards set forth in the General Accounting Office's *Government Auditing Standards* were used by the auditors in conducting the engagement. The Auditor's report on the basic financial statements is included in the financial section of this report. The auditor's reports on internal controls and compliance with applicable laws and regulations can be found in a separately issued single audit report.

### Awards

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Chandler, Arizona for its comprehensive annual financial report for the year ended June 30, 2010, marking the twenty-ninth consecutive year the City has received the GFOA Certificate of Achievement. The Certificate of Achievement is a prestigious national award-recognizing conformance with the highest standards for preparation of a municipal government financial report.

In order to be awarded a Certificate of Achievement, a governmental unit must publish an easily readable and efficiently organized comprehensive annual financial report, whose contents conform to program standards. Such reports must satisfy both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current report continues to conform to the Certificate of Achievement program requirements, and we are submitting it to the GFOA.

### Acknowledgments

I wish to express my sincere thanks to the entire staff of the Accounting Division, without whose assistance this report could not have been prepared. Special acknowledgment is made for the work of Penny Burczyk, Accounting Manager, Derrick Beracy, Senior Financial Reporting Analyst, Debbie Dulanski-Garcia, Senior Accountant, Lisa Dickins, Senior Accountant; Robert Steele, Senior Accountant; and Annette Fries, Executive Assistant. Special thanks also go to Kevin McManus, IT Oracle Application Manager for updating the City's annual financial reporting application, and to Julie Buelt, Senior Financial Analyst, and Dawn Lang, Assistant Management Services Director for Finance for their assistance in reviewing and preparing the final document. Their preparation of this annual financial report is particularly noteworthy in light of their simultaneous work on a successful implementation of a major upgrade to the City's financial and human resources information management system.

Finally, I wish to thank the Mayor and Council, the City Manager and City Staff for their continued support in promoting sound financial policies and internal controls.

Respectfully submitted,

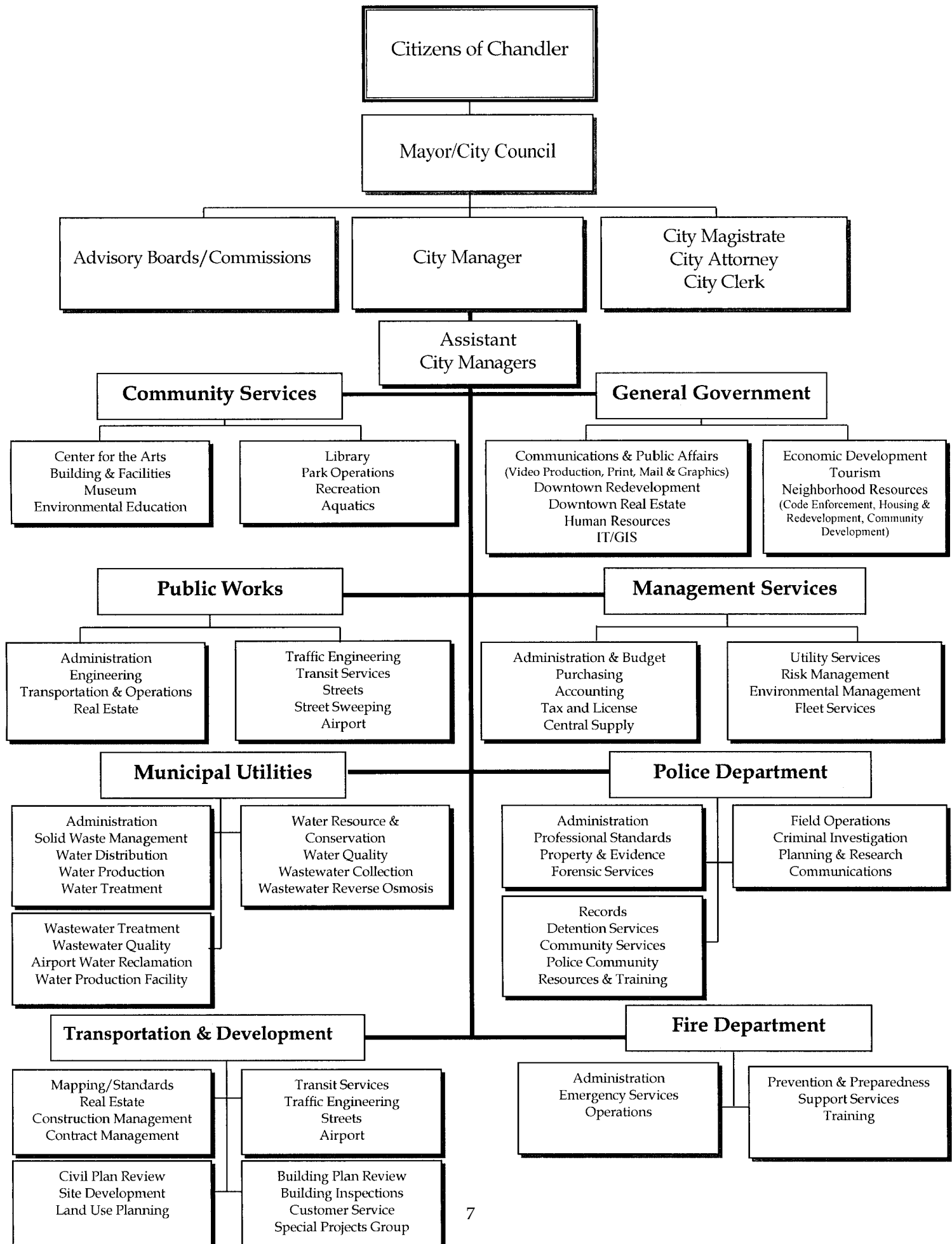


Dennis Strachota  
Management Services Director



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# City of Chandler, Arizona Organizational Chart



# Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Chandler  
Arizona

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended  
June 30, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



President

Executive Director

# Financial Section

The financial section includes the City's independent auditors' report, management's discussion and analysis, basic financial statements, required supplementary information, and financial statements for individual funds.

## Chandler consistently given high marks for outstanding fiscal responsibility

Received a Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association (GFOA)

Chandler's Accounting Division has received the certificate 27 consecutive times

GFOA also has given Distinguished Budget Presentation Awards to the City's Management Services Department 22 consecutive times



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HEINFELD, MEECH & CO., P.C.  
CERTIFIED PUBLIC ACCOUNTANTS



## INDEPENDENT AUDITORS' REPORT

Honorable Mayor and Members of the City Council  
City of Chandler, Arizona

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate discretely presented component units and remaining fund information of the City of Chandler, Arizona (the "City") as of and for the year ended June 30, 2011, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the discretely presented component units and remaining fund information of the City of Chandler, Arizona, as of June 30, 2011, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note 10, the City implemented the provisions of the Governmental Accounting Standards Board (GASB) Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, for the year ended June 30, 2011, which represents a change in accounting principle.

In accordance with *Government Auditing Standards*, we have also issued our report dated January 27, 2012, on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 13 through 22, the Budgetary Comparison Schedule for the General Fund on pages 76 and 77, and the Schedules of Funding Progress on page 78, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements as a whole. The accompanying supplementary information such as the Introductory Section, the Other Financial Statements of the Financial Section, Other Supplemental Information, and the Statistical Section are presented for additional analysis and are not a required part of the financial statements. The Other Financial Statements of the Financial Section and the Other Supplemental Information are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole. The Introductory Section and the Statistical Section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

*Heinfeld, Meech & Co., P.C.*

HEINFELD, MEECH & CO., P.C.  
Certified Public Accountants

January 27, 2012

**MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)**  
**(Required Supplementary Information)**



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# CITY OF CHANDLER, ARIZONA

## Management's Discussion and Analysis (MD&A)

### Year Ended June 30, 2011

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As management of the City of Chandler (City), we offer readers of the City's financial statements this narrative overview and analysis of the financial activities of the City for the fiscal year ended June 30, 2011. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal beginning on page one and the accompanying notes to the financial statements.

#### FINANCIAL HIGHLIGHTS

The financial statements, which follow the Management's Discussion and Analysis, provide these significant, key financial highlights for 2011 as follows:

- The assets of the City exceeded its liabilities at the close of the most recent fiscal year by \$1.287 billion (net assets). Of this amount, \$428.5 million (unrestricted net assets) may be used to meet the City's ongoing obligations to citizens and creditors. However, \$75.8 million is invested in a joint venture with the Town of Gilbert.
- There was a decrease in the City's total net assets by \$5.5 million from the prior year due primarily to the drawdown of cash for construction of projects which were financed from prior years' bond sales.
- At June 30, 2011, the City's governmental funds reported combined ending fund balances of \$255.8 million, a decrease of \$30.4 million in comparison with the prior year. Approximately 58% of the total amount, \$148.4 million, is available for spending at the City's discretion (committed, assigned or unassigned).
- At June 30, 2011, total fund balance for the General Fund was \$162.3 million which represents a decrease of \$36.1 million from the prior year.
- General revenues from governmental activities accounted for \$191.5 million or 74.34% of all revenues from governmental activities. Program specific revenues in the form of charges for services and grants and contributions accounted for \$66.1 million or 25.66% of total governmental activity revenues. The City had \$105.0 million of program revenues and \$1.7 million in general revenues and transfers related to business-type activities.
- At June 30, 2011, the City's proprietary funds reported combined total net assets of \$450.1 million, and total unrestricted net assets of \$168.2 million. A total of \$123.4 million of the unrestricted net assets are in the Water Fund.

#### OVERVIEW OF FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the City's basic financial statements. The City's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide Financial Statements.** The government-wide financial statements are designed to provide readers with a broad overview of the City's finances, in a manner similar to a private-sector business.

The **statement of net assets** presents information on all of the City's assets and liabilities, with the difference between the two reported as net assets. Net assets are categorized as capital assets less related debt, restricted by an outside third party, and unrestricted. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The **statement of activities** presents information showing how the City's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused compensated absences).

# CITY OF CHANDLER, ARIZONA

## Management's Discussion and Analysis (MD&A)

### Year Ended June 30, 2011

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In the government-wide financial statements the City's activities are presented in the following categories:

- **Governmental activities** – Most of the City's basic services are included here, such as general government, public safety, community services, community development, and public works. Sales taxes, state shared revenues, and charges for services finance most of these activities.
- **Business type activities** – The services provided by the City included here are water, wastewater, solid waste, airport services, and housing services. The services are financed through user fees and charges.
- **Component units** – The discretely presented component units are the Chandler Industrial Development Authority and the Chandler Cultural Foundation.

**Fund Financial Statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the City's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the City's near-term financing decision. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City maintains 21 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, Streets Capital Projects Fund, and General Obligation Bonds Debt Service Fund which are considered to be major funds. Data from the other 18 governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements and schedules in the supplemental section of this report.

The City adopts an annual appropriated budget for the General, Special Revenue, General Obligation and Highway User Revenue Debt Service, Capital Projects and Proprietary Funds. Budgetary comparison statements have been provided in the basic financial statements for the General, Streets Capital Projects, and General Obligation Bonds Debt Service Funds to demonstrate compliance with the budget. Budgetary comparison schedules for other Non-major Special Revenue and Non-major Capital Projects Funds are also included in the financial section.

**Proprietary funds.** The City maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for its water, wastewater, solid waste, airport, and housing services. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions. The City uses an internal service fund to account for its self-insurance funds. Because self-insurance funds are funded predominantly by governmental functions rather than business-type functions, it has been included within governmental activities in the government-wide financial statements. Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail.

# CITY OF CHANDLER, ARIZONA

## Management's Discussion and Analysis (MD&A)

### Year Ended June 30, 2011

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The proprietary fund financial statements provide separate information for the water and wastewater, which are considered to be major funds of the City. Data from the other three enterprise funds are combined into a single, aggregated presentation. Individual fund data for each of the non-major enterprise funds are provided in the form of combining statements and schedules in the financial section of this report.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statement because the resources of those funds are not available to support the City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

**Notes to the Financial Statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found immediately following the basic financial statements in this report.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the City's budget process. The City adopts an annual budget for all governmental and enterprise funds. A budgetary comparison schedule has been provided for the General Fund as required supplementary information.

#### GOVERNMENT-WIDE FINANCIAL ANALYSIS

Net assets may serve over time as a useful indicator of a government's financial position. In the case of the City, assets exceeded liabilities by \$1.287 billion as of June 30, 2011.

A significant portion of the City's net assets (63.4% percent) reflects its investment in capital assets (e.g., land and improvements, buildings and improvements, improvements other than buildings, vehicles, machinery and equipment and construction in progress), less any related debt used to acquire those assets that is still outstanding. The City uses these capital assets to provide services to its citizens; consequently, these assets are not available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the City's net assets (3.3% percent) represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net assets (33.3% percent) includes \$75.8 million which is invested in a joint venture with the Town of Gilbert that may not be used to meet the City's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the City is able to report positive balances in all three categories of net assets, both for the City as a whole, as well as for its separate governmental and business-type activities. The same situation held true for the prior fiscal year.

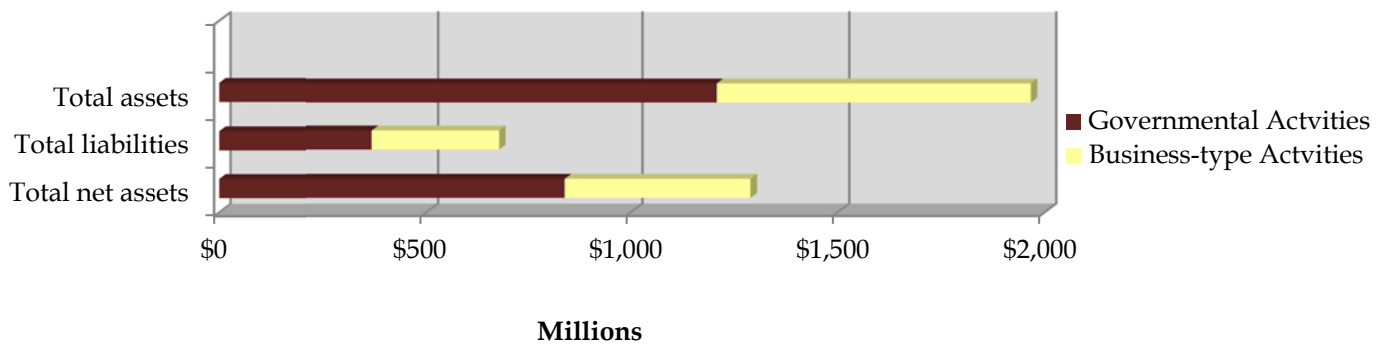
There was an increase of \$5.1 million in unrestricted net assets reported in connection with the City's business type activities compared to a decrease of \$16.3 million for the year ended June 30, 2010.

It should be noted that the City implemented organizational changes during fiscal year ended June 30, 2011 in an effort to consolidate operations. Community development and public works were merged into one department and titled "transportation and development". These changes are reflected in the 2010 expenditures below in order to provide adequate comparative data.

**CITY OF CHANDLER, ARIZONA**  
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The following table presents a condensed statement of the City's net assets for the fiscal years ended June 30, 2011 and 2010.

|                                                 | <b>Governmental Activities</b> |                       | <b>Business-type Activities</b> |                       | <b>Total (Primary Govt.)</b> |                         |
|-------------------------------------------------|--------------------------------|-----------------------|---------------------------------|-----------------------|------------------------------|-------------------------|
|                                                 | 2011                           | 2010                  | 2011                            | 2010                  | 2011                         | 2010                    |
| Current assets                                  | \$ 355,620,369                 | \$ 383,639,670        | \$ 122,726,233                  | \$ 98,986,038         | \$ 478,346,602               | \$ 482,625,708          |
| Capital assets, net                             | 845,523,219                    | 820,163,912           | 559,683,500                     | 591,162,165           | 1,405,206,719                | 1,411,326,077           |
| Non-current assets                              | 4,202,142                      | 4,021,042             | 78,730,971                      | 81,807,829            | 82,933,113                   | 85,828,871              |
| <b>Total assets</b>                             | <b>1,205,345,730</b>           | <b>1,207,824,624</b>  | <b>761,140,704</b>              | <b>771,956,032</b>    | <b>1,966,486,434</b>         | <b>1,979,780,656</b>    |
| Current liabilities                             | 48,229,324                     | 54,288,921            | 30,102,524                      | 26,602,357            | 78,331,848                   | 80,891,278              |
| Non-current liabilities                         | 320,636,603                    | 323,459,370           | 280,937,221                     | 283,311,071           | 601,573,824                  | 606,770,441             |
| <b>Total liabilities</b>                        | <b>368,865,927</b>             | <b>377,748,291</b>    | <b>311,039,745</b>              | <b>309,913,428</b>    | <b>679,905,672</b>           | <b>687,661,719</b>      |
| Net assets:                                     |                                |                       |                                 |                       |                              |                         |
| Invested in capital assets, net of related debt | 534,292,488                    | 537,576,346           | 281,936,017                     | 298,938,820           | 816,228,505                  | 836,515,166             |
| Restricted                                      | 41,906,129                     | 94,440,806            | -                               | -                     | 41,906,129                   | 94,440,806              |
| Unrestricted                                    | 260,307,288                    | 198,059,181           | 168,164,942                     | 163,103,784           | 428,472,230                  | 361,162,965             |
| <b>Total net assets</b>                         | <b>\$ 836,505,905</b>          | <b>\$ 830,076,333</b> | <b>\$ 450,100,959</b>           | <b>\$ 462,042,604</b> | <b>\$ 1,286,606,864</b>      | <b>\$ 1,292,118,937</b> |



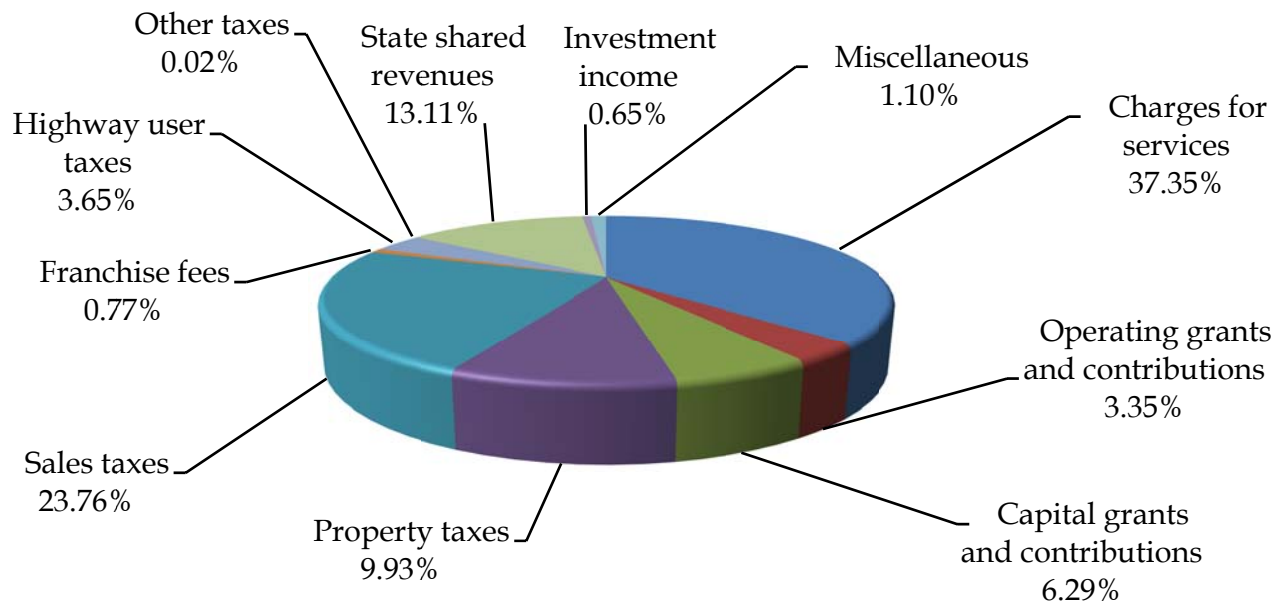
**CITY OF CHANDLER, ARIZONA**  
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**Year Ended June 30, 2011**

**Changes in net assets.** The City's total revenues for the fiscal year ended June 30, 2011 were \$364.1 million. The total cost of all programs and services was \$369.7 million. The following table presents a summary of the changes in net assets for the fiscal years ended June 30, 2011 and 2010.

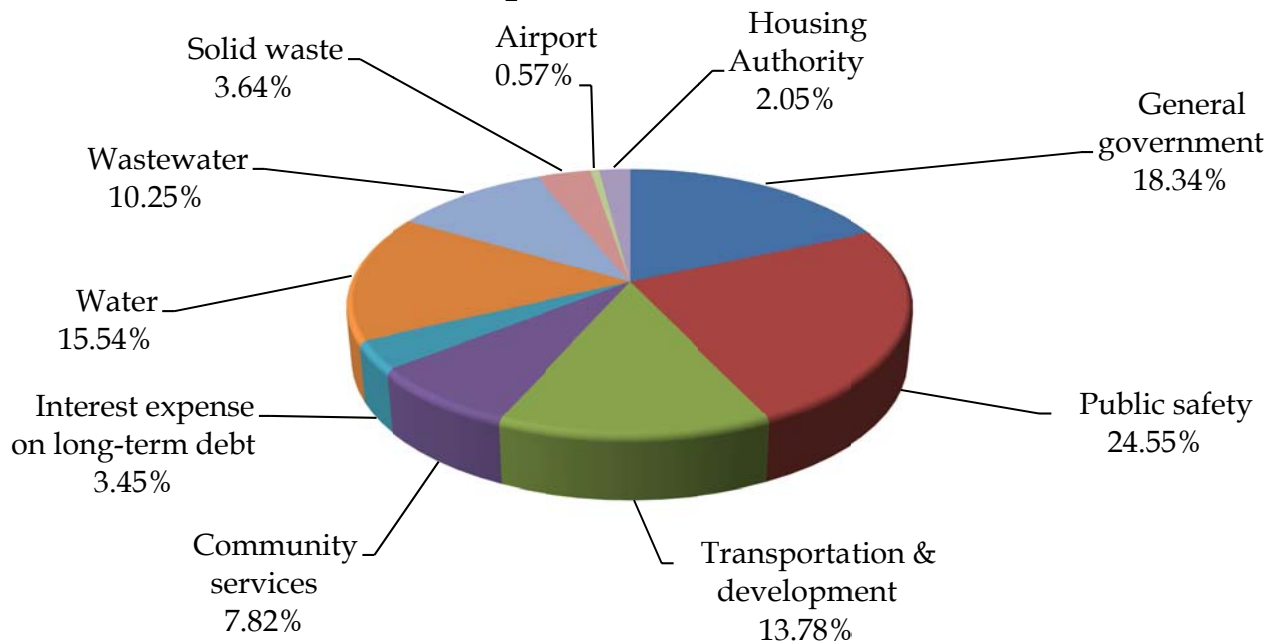
|                                             | <b>Governmental<br/>Activities</b> |                       | <b>Business-type<br/>Activities</b> |                       | <b>Total<br/>(Primary Govt.)</b> |                         |
|---------------------------------------------|------------------------------------|-----------------------|-------------------------------------|-----------------------|----------------------------------|-------------------------|
|                                             | 2011                               | 2010                  | 2011                                | 2010                  | 2011                             | 2010                    |
| <b>Revenues:</b>                            |                                    |                       |                                     |                       |                                  |                         |
| Program revenues                            |                                    |                       |                                     |                       |                                  |                         |
| Charges for services                        | \$ 44,171,220                      | \$ 37,609,321         | \$ 90,049,474                       | \$ 84,911,736         | \$ 134,220,694                   | \$ 122,521,057          |
| Operating grants and contributions          | 5,890,147                          | 5,510,710             | 6,297,200                           | 6,367,024             | 12,187,347                       | 11,877,734              |
| Capital grants and contributions            | 16,041,213                         | 8,159,960             | 8,659,772                           | 8,484,239             | 24,700,985                       | 16,644,199              |
| General revenues                            |                                    |                       |                                     |                       |                                  |                         |
| Property taxes                              | 36,158,574                         | 40,617,269            | -                                   | -                     | 36,158,574                       | 40,617,269              |
| Sales taxes                                 | 86,523,295                         | 83,019,726            | -                                   | -                     | 86,523,295                       | 83,019,726              |
| Franchise fees                              | 2,819,521                          | 3,174,390             | -                                   | -                     | 2,819,521                        | 3,174,390               |
| Highway user taxes                          | 13,287,878                         | 13,116,481            | -                                   | -                     | 13,287,878                       | 13,116,481              |
| Other taxes                                 | 88,561                             | 13,965,973            | -                                   | -                     | 88,561                           | 13,965,973              |
| State shared revenues                       | 47,732,614                         | 54,492,427            | -                                   | -                     | 47,732,614                       | 54,492,427              |
| Investment income                           | 1,841,244                          | 3,487,145             | 533,313                             | 756,641               | 2,374,557                        | 4,243,786               |
| Miscellaneous                               | 3,071,588                          | 850,191               | 946,507                             | 1,422,790             | 4,018,095                        | 2,272,981               |
| <b>Total revenues</b>                       | <b>257,625,855</b>                 | <b>264,003,593</b>    | <b>106,486,266</b>                  | <b>101,942,430</b>    | <b>364,112,121</b>               | <b>365,946,023</b>      |
| <b>Expenses:</b>                            |                                    |                       |                                     |                       |                                  |                         |
| General government                          | 67,808,567                         | 57,980,882            | -                                   | -                     | 67,808,567                       | 57,980,882              |
| Public safety                               | 90,738,477                         | 93,496,932            | -                                   | -                     | 90,738,477                       | 93,496,932              |
| Transportation & development                | 50,909,361                         | 63,612,491            | -                                   | -                     | 50,909,361                       | 63,612,491              |
| Community services                          | 28,919,560                         | 29,423,203            | -                                   | -                     | 28,919,560                       | 29,423,203              |
| Interest and fiscal charges                 | 12,767,934                         | 13,541,708            | -                                   | -                     | 12,767,934                       | 13,541,708              |
| Water                                       | -                                  | -                     | 57,452,876                          | 62,556,496            | 57,452,876                       | 62,556,496              |
| Wastewater                                  | -                                  | -                     | 37,896,180                          | 38,227,999            | 37,896,180                       | 38,227,999              |
| Solid waste                                 | -                                  | -                     | 13,443,102                          | 14,605,448            | 13,443,102                       | 14,605,448              |
| Airport                                     | -                                  | -                     | 2,107,354                           | 1,797,991             | 2,107,354                        | 1,797,991               |
| Housing authority                           | -                                  | -                     | 7,580,783                           | 7,654,449             | 7,580,783                        | 7,654,449               |
| <b>Total expenses</b>                       | <b>251,143,899</b>                 | <b>258,055,216</b>    | <b>118,480,295</b>                  | <b>124,842,383</b>    | <b>369,624,194</b>               | <b>382,897,599</b>      |
| <b>Increase (decrease) before transfers</b> | <b>6,481,956</b>                   | <b>5,948,377</b>      | <b>(11,994,029)</b>                 | <b>(22,899,953)</b>   | <b>(5,512,073)</b>               | <b>(16,951,576)</b>     |
| <b>Transfers in (out)</b>                   | <b>(244,702)</b>                   | <b>873,357</b>        | <b>244,702</b>                      | <b>(873,357)</b>      | <b>-</b>                         | <b>-</b>                |
| <b>Increase (decrease) in net assets</b>    | <b>6,237,254</b>                   | <b>6,821,734</b>      | <b>(11,749,327)</b>                 | <b>(23,773,310)</b>   | <b>(5,512,073)</b>               | <b>(16,951,576)</b>     |
| <b>Beginning net assets as restated</b>     | <b>830,268,651</b>                 | <b>823,254,596</b>    | <b>461,850,286</b>                  | <b>485,815,914</b>    | <b>1,292,118,937</b>             | <b>1,309,070,510</b>    |
| <b>Ending net assets</b>                    | <b>\$ 836,505,905</b>              | <b>\$ 830,076,330</b> | <b>\$ 450,100,959</b>               | <b>\$ 462,042,604</b> | <b>\$ 1,286,606,864</b>          | <b>\$ 1,292,118,934</b> |

**CITY OF CHANDLER, ARIZONA**  
**Management's Discussion and Analysis (MD&A)**  
**Year Ended June 30, 2011**

**Revenue Sources - Fiscal Year 2011**



**Functional Expenses - Fiscal Year 2011**



**Governmental Activities.** The increase in governmental net assets totaled \$6.2 million for the year ended June 30, 2011 compared with an increase of \$6.8 million in the prior year. This increase was primarily due to the increase in charges for services of \$6.6 million (17.4%) and capital grants and contributions of \$7.9 million (96.6%). Sales tax revenue increased by \$3.5 million (4.2%) from the prior year. However, state shared revenues decreased by \$6.8 million (12.4%) from the prior year. This reduction is a result of the State of Arizona's decreased distribution of urban revenue sharing to municipal entities. Finally, as a result of the economic downturn, unrestricted investment earnings continued to decrease by \$1.6 million or 47.2% over the prior year.



# CITY OF CHANDLER, ARIZONA

## Management's Discussion and Analysis (MD&A)

### Year Ended June 30, 2011

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**Business-type Activities.** The decrease in business-type net assets totaled \$11.7 million for the year ended June 30, 2011 compared with a decrease of \$23.8 million in the prior year. This is due primarily to the increased revenue of \$5.1 million or 6.1% in charges for services resulting from a rate increase and a reduction of expenses of \$6.9 million of 5.1%. Also, as a result of the low interest environment, unrestricted investment earnings continued to decrease by 29.5% over the prior year.

As evident in the previous graph, the largest financing source for the City is charges for services at 37.4% associated with the user fees and charges for services. Sales taxes also comprise a significant portion of the City's revenues at 23.8% of the total revenues with state shared revenues accounting for an additional 13.1% of the City's total revenues.

The City as a whole uses the largest amount of resources for public safety at 24.5% of the total functional expenses of the City. The next largest users of resources are general government functions and water services at 18.3% and 15.5%, respectively, with transportation & development accounting for 13.8% of the City's total expenses.

#### FINANCIAL ANALYSIS OF THE CITY'S FUNDS

As noted earlier, the City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of the City's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City's financing requirements. Fund balances are reported on a hierarchy of five classifications based on spending constraints in order to provide better consistency and clarification. These classifications include Nonspendable, Restricted, Committed, Assigned and Unassigned. The spendable balances are the Restricted, Committed, Assigned and Unassigned fund balances. Additional information on Fund Balances and their classifications can be found in Note 10 of the financial statements.

The financial performance of the City as a whole is reflected in its governmental funds. As the City completed the year, its governmental funds reported a combined fund balance of \$255.8 million, a decrease of \$30.4 million in comparison with the prior year. Approximately \$148.3 million (58%) of this amount is combined assigned and unassigned balances, all which may be spent at the City's discretion. The total compared to the prior years' unreserved balance of \$162.5 million represents a decrease of \$14.2 million. The remainder of the fund balance comprising of non-spendable and restricted balances amounts to \$107.5 million (42% of the total fund balance). The non-spendable balance consists of inventories and pre-paid amounts which are legally or contractually required to be maintained intact. The restricted balance is constrained for specific purposes imposed by external parties or enabling legislation. The total compared to the prior years restricted balance of \$123.5 million, represents a decrease of \$16 million.

The General Fund is the chief operating fund of the City. At the end of the current fiscal year, assigned and unassigned fund balance of the General Fund was \$160.6 million, while total fund balance reached \$162.3 million. As a measure of the General Fund's liquidity, it may be useful to compare both assigned and unassigned fund balance and total fund balance to total fund expenditures. Assigned and unassigned fund balance represents 99.3% of total General Fund expenditures, which is well above the City's 12% reserve financial policy. The City's General Fund balance decreased by \$36.1 million during the current fiscal year. A key factor in this decrease was the completion of City Hall, which was financed mostly from General Fund resources.

The Street Fund accounts for the acquisition, construction and improvements of the City's streets' projects. At the end of the current fiscal year total fund balance was \$33.4 million. The fund balance of the City's Street Fund decreased by \$15.7 million during the current fiscal year. A key factor in this decrease was the expenditure of prior years' bond proceeds to complete major streets projects.

**Proprietary funds.** The City's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. Net assets for the Proprietary Funds and the Internal Service Funds at the end of

# **CITY OF CHANDLER, ARIZONA**

## **Management's Discussion and Analysis (MD&A)**

### **Year Ended June 30, 2011**

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the fiscal year amounted to \$450.1 million and \$45.8 million, respectively. Net assets after investments in capital assets and net of related debt are 37.4% unrestricted.

Unrestricted net assets of the Water Fund at the end of the year amounted to \$123.4 million, and those for the Wastewater Fund amounted to \$32.6 million. The total decline in net assets for both funds was \$10 million and \$1.47 million, respectively. These decreases were a result of unfunded depreciation expense.

#### **BUDGETARY HIGHLIGHTS**

Heading into a third consecutive year of worldwide economic decline, the City of Chandler held strong to its commitment to consistently engage in fiscally responsible practices in its 2010-11 Budget. The City Council adopted a balanced budget for 2010-11, further adjusting budgeted and capital expenditures to meet anticipated lower levels of revenues. As many revenue sources continued to see decreases in 2010-11, the City Council reduced spending and used a budget stabilization reserve established in the prior year to bridge budgetary gaps until the City emerged from the recession.

A key to the City's success in managing its budgetary resources is the distinction it makes between ongoing and one-time revenues and spending, and its emphasis on conservative budgeting. The City's 2010-11 budget only included ongoing pay increases for certain Public Safety union groups. Other ongoing costs, such as maintenance, utilities, and supplies were managed very closely to ensure they could be met with ongoing revenues. The City continued its practice of budgeting no more than 95% of projected general fund revenues for ongoing spending in recognition that certain revenues will level off or even grow as the City reaches residential build-out. Moreover, the City continued its revenue fluctuation fund and budget stabilization reserves, which provide protection against temporary or unanticipated reductions in revenue, and are in addition to its ongoing 12% general fund contingency.

It was a combination of continued adherence to long-standing financial policies, maintenance of healthy reserves, further reductions in operating and capital budgets, and the return of local economic growth that made it possible for the City to weather the lingering effects of the recession.

#### **CAPITAL ASSETS AND DEBT ADMINISTRATION**

**Capital Assets.** As of June 30, 2011, the City had invested \$816.2 million in capital assets net of related debt, including buildings, facilities, vehicles, computers, equipment, and infrastructure assets. Total depreciation expense for the year was \$76.9 million.

Major capital asset events during the current fiscal year included the following:

- Completed construction of City Hall at a cost of \$65.8 million.
- Continued acquisition of the land for the Police Driver Training Facility at a cost of \$2.1 million.
- Installation of a new digital public safety radio system at a cost of \$5.2 million.
- Completed design for the Fire station relocation and training center expansion at a cost of \$1.0 million.

The following table presents capital asset balances net of accumulated depreciation for the fiscal years, ended June 30, 2011 and 2010.

**CITY OF CHANDLER, ARIZONA**  
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**Year Ended June 30, 2011**

|                            | <b>Governmental</b>  |                       | <b>Business-type</b>  |                       | <b>Total</b>           |                        |
|----------------------------|----------------------|-----------------------|-----------------------|-----------------------|------------------------|------------------------|
|                            | <b>Activities</b>    |                       | <b>Activities</b>     |                       | <b>(Primary Govt.)</b> |                        |
|                            | 2011                 | 2010                  | 2011                  | 2010                  | 2011                   | 2010                   |
| Land                       | \$ 81,151,314        | \$ 81,151,314         | \$ 41,256,107         | \$ 41,256,107         | \$ 122,407,421         | \$ 122,407,421         |
| Land improvements          | -                    | -                     | 570,340               | 685,527               | 570,340                | 685,527                |
| Infrastructure             | 362,709,243          | 375,725,796           | -                     | -                     | 362,709,243            | 375,725,796            |
| System improvements        | -                    | -                     | 467,969,166           | 505,119,327           | 467,969,166            | 505,119,327            |
| Buildings and improvements | 256,568,398          | 199,837,823           | 8,983,014             | 9,349,426             | 265,551,412            | 209,187,249            |
| Machinery and equipment    | 26,216,855           | 23,977,172            | 1,602,438             | 2,014,705             | 27,819,293             | 25,991,877             |
| Construction in progress   | 118,877,409          | 139,471,807           | 39,302,434            | 32,737,073            | 158,179,843            | 172,208,880            |
| <b>Total</b>               | <b>\$845,523,219</b> | <b>\$ 820,163,912</b> | <b>\$ 559,683,499</b> | <b>\$ 591,162,165</b> | <b>\$1,405,206,718</b> | <b>\$1,411,326,077</b> |

Additional information on the City's capital assets can be found in Note 4 of the financial statements.

**Long-term Debt.** At the end of the current fiscal year, the City of Chandler had total bonded debt outstanding of \$603.3 million in long-term debt outstanding with \$32.6 million due within one year. The following table presents a summary of the City's outstanding long-term obligations for the fiscal years ended June 30, 2011 and 2010.

|                                    | <b>Governmental</b>   |                       | <b>Business-type</b>  |                       | <b>Total</b>           |                       |
|------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------|-----------------------|
|                                    | <b>Activities</b>     |                       | <b>Activities</b>     |                       | <b>(Primary Govt.)</b> |                       |
|                                    | 2011                  | 2010                  | 2011                  | 2010                  | 2011                   | 2010                  |
| General Obligation Bonds           | \$ 279,968,000        | \$ 282,888,000        | \$179,747,000         | \$ 185,032,000        | \$459,715,000          | \$ 467,920,000        |
| Revenue Bonds                      | 28,620,000            | 31,800,000            | 60,280,000            | 67,580,000            | 88,900,000             | 99,380,000            |
| Excise Tax Revenue Obligations     | -                     | -                     | 48,540,000            | 34,040,000            | 48,540,000             | 34,040,000            |
| Special Assessment Bonds           | 6,190,000             | 7,315,000             | -                     | -                     | 6,190,000              | 7,315,000             |
| <b>Total Bonds Payable</b>         | <b>\$ 314,778,000</b> | <b>\$ 322,003,000</b> | <b>\$288,567,000</b>  | <b>\$ 286,652,000</b> | <b>\$ 603,345,000</b>  | <b>\$ 608,655,000</b> |
| Arbitrage Payable                  | 63,398                | 111,099               | 37,844                | 29,898                | 101,242                | 140,997               |
| Deferred Bond Premiums             | 5,841,889             | 5,482,398             | 5,039,191             | 5,027,052             | 10,881,080             | 10,509,450            |
| Claims Payable                     | 1,966,172             | 1,811,045             | -                     | -                     | 1,966,172              | 1,811,045             |
| Landfill Closure/Post Closure      | -                     | -                     | 4,340,000             | 4,340,000             | 4,340,000              | 4,340,000             |
| Compensated Absences               | 10,490,286            | 10,131,319            | 1,049,645             | 991,531               | 11,539,931             | 11,122,850            |
| Post Employment Benefits           | 5,572,720             | 3,863,996             | 396,372               | 269,574               | 5,969,092              | 4,133,570             |
| <b>Total Long Term Liabilities</b> | <b>\$ 338,712,465</b> | <b>\$ 343,402,857</b> | <b>\$ 299,430,052</b> | <b>\$ 297,310,055</b> | <b>\$ 638,142,517</b>  | <b>\$ 640,712,912</b> |

The City of Chandler's total debt decreased by \$2.6 million during the current fiscal year. The key factor in the decrease were lower principal payments due during the fiscal year.

During the current fiscal year the City of Chandler issued general obligation bonds to finance several general governmental capital projects as well as a general obligation refunding bond to refinance previously outstanding general obligation revenue bonds to take advantage of favorable interest rates.

State statutes currently limit the amount of general obligation debt a city may issue to 20 percent of its total assessed valuation for water, sewer, artificial lighting, open space, parks, public safety and emergency services, streets, transportation, and recreational facilities. The current debt limitation for the City is \$493.7 million. The City has \$446.3 million of outstanding general obligation debt for these purposes.

# **CITY OF CHANDLER, ARIZONA**

## **Management's Discussion and Analysis (MD&A)**

### **Year Ended June 30, 2011**

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State statutes also currently limit the amount of general obligation debt a city may issue to 6 percent of its total assessed valuation for all other purposes. The current debt limitation for the City is \$148.1 million. The City has \$13.3 million of outstanding general obligation debt for this purpose.

As of year-end, the City's current bond ratings on general obligation bonds were Aaa from Moody's Investor Services, AAA from Standard & Poor's, and AAA from Fitch Ratings. Ratings for the street and highway users were Aa2 from Moody's, AA from Standard & Poor's, and AA from Fitch. Water and wastewater revenue bonds were Aa1 from Moody's Investor Services, AA from Standard & Poor's, and AA+ from Fitch. Excise Tax bonds were Aa1 from Moody's Investor Services, AAA from Standard & Poor's, and AAA from Fitch.

Additional information on the City's long-term debt can be found in Note 6 of the financial statements.

#### **ECONOMIC FACTORS AND NEXT YEAR'S BUDGET**

While many revenue sources have been impacted by the sagging economy, the most significant drivers remain local and state-shared sales tax, state shared income tax, and property tax. In developing the budget for fiscal year 2011-12 the Chandler City Council recognized that the lingering recession had affected not only the City revenues but those of the taxpayer as well. Knowing that some expense areas were going to increase because of contractual, health care, and retirement cost increases, City management made a significant effort to find savings so that expenses, overall, did not change significantly.

The City's overall budget was virtually unchanged from \$671 million for 2010-11 to \$676 million in 2011-12. Because secondary assessed values decreased for the second year in a row, and future reductions were anticipated, the City Council increased the secondary property tax rate from \$0.8522 in 2010-11 to \$0.9422 in 2011-12 and reduced capital spending by \$14 million. The primary rate remained at \$0.3292 so the total property tax rate increase by 7.6%. Despite the increase, most homeowners saw a decrease in the amount of property taxes paid because assessed values on most homes decreased 15% - 20%.

Prospects for sustained economic growth looked promising at year end with more than a year of year over year growth in local sales tax revenues and the City's emergence as the leader in the Phoenix metropolitan region in the return of commercial and industrial development, led by the start of Intel's multi-billion dollar computer chip manufacturing plant expansion.

#### **CONTACTING THE CITY'S FINANCE OFFICE**

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the City's finances and to demonstrate the City's accountability for the money it receives. If you have questions about this report or need additional information, contact the Management Services Department, City of Chandler, P.O. Box 4008, MS 609, Chandler, AZ 85244-4008.

## **BASIC FINANCIAL STATEMENTS**

**City of Chandler**  
**Statement of Net Assets**  
**June 30, 2011**

|                                       |                            |                             |                | Component Units                                 |                                    |
|---------------------------------------|----------------------------|-----------------------------|----------------|-------------------------------------------------|------------------------------------|
|                                       | Governmental<br>Activities | Business-Type<br>Activities | Total          | Chandler Industrial<br>Development<br>Authority | Chandler<br>Cultural<br>Foundation |
| ASSETS                                |                            |                             |                |                                                 |                                    |
| Current assets:                       |                            |                             |                |                                                 |                                    |
| Equity in pooled cash and investments | \$ 337,996,366             | \$ 109,405,629              | \$ 447,401,995 | \$ -                                            | \$ -                               |
| Cash and investments                  | -                          | -                           | -              | 457,152                                         | 499,947                            |
| Accounts receivable                   | 1,035,518                  | 13,111,997                  | 14,147,515     | -                                               | -                                  |
| Interest receivable                   | -                          | -                           | -              | -                                               | 5,883                              |
| Prepaid items                         | 4,608                      | 368,236                     | 372,844        | -                                               | 67,141                             |
| Property taxes receivable             | 1,506,442                  | -                           | 1,506,442      | -                                               | -                                  |
| Internal balances                     | 494,794                    | (494,794)                   | -              | -                                               | -                                  |
| Due from other governments            | 5,526,046                  | 16,454                      | 5,542,500      | -                                               | -                                  |
| Inventories                           | 888,459                    | 233,107                     | 1,121,566      | -                                               | -                                  |
| Special assessments receivable        | 6,218,625                  | -                           | 6,218,625      | -                                               | -                                  |
| Notes receivable - current            | 405,214                    | -                           | 405,214        | -                                               | -                                  |
| Other receivables                     | 1,544,297                  | 85,604                      | 1,629,901      | -                                               | 7,160                              |
| Total current assets                  | 355,620,369                | 122,726,233                 | 478,346,602    | 457,152                                         | 580,131                            |
| Noncurrent assets:                    |                            |                             |                |                                                 |                                    |
| Cash and investments - restricted     | -                          | -                           | -              | -                                               | 1,364,449                          |
| Notes receivable - long term          | -                          | 363,450                     | 363,450        | -                                               | -                                  |
| Other assets                          | 4,202,142                  | 2,586,198                   | 6,788,340      | -                                               | 6,000                              |
| Investment in joint venture           | -                          | 75,781,323                  | 75,781,323     | -                                               | -                                  |
| Capital assets:                       |                            |                             |                |                                                 |                                    |
| Non-depreciable                       | 200,028,723                | 80,558,541                  | 280,587,264    | -                                               | -                                  |
| Depreciable, net                      | 645,494,496                | 479,124,959                 | 1,124,619,455  | -                                               | 77,776                             |
| Total capital assets                  | 845,523,219                | 559,683,500                 | 1,405,206,719  | -                                               | 77,776                             |
| Total noncurrent assets               | 849,725,361                | 638,414,471                 | 1,488,139,832  | -                                               | 1,448,225                          |
| Total assets                          | 1,205,345,730              | 761,140,704                 | 1,966,486,434  | 457,152                                         | 2,028,356                          |
| LIABILITIES                           |                            |                             |                |                                                 |                                    |
| Current liabilities:                  |                            |                             |                |                                                 |                                    |
| Accounts payable                      | 8,554,290                  | 2,814,961                   | 11,369,251     | -                                               | 22,792                             |
| Accrued payroll                       | 4,200,082                  | 473,317                     | 4,673,399      | -                                               | -                                  |
| Trust liabilities and deposits        | 9,571,428                  | 2,130,300                   | 11,701,728     | -                                               | -                                  |
| Accrued interest                      | 6,374,818                  | 5,574,051                   | 11,948,869     | -                                               | -                                  |

|                                                        |                       |                       |                         |                   |                     |
|--------------------------------------------------------|-----------------------|-----------------------|-------------------------|-------------------|---------------------|
| Unearned revenue                                       | 8,943                 | 617,064               | 626,007                 | -                 | 122,930             |
| Arbitrage liability - current                          | 31,006                | 15,236                | 46,242                  | -                 | -                   |
| Compensated absences payable - current                 | 602,012               | 60,236                | 662,248                 | -                 | -                   |
| Bonds payable - current                                | 15,105,000            | 17,470,000            | 32,575,000              | -                 | -                   |
| Deferred bond premium - current                        | 637,843               | 552,409               | 1,190,252               | -                 | -                   |
| Landfill closure and postclosure liability - current   | -                     | 394,950               | 394,950                 | -                 | -                   |
| Claims and judgements payable - current                | 3,117,800             | -                     | 3,117,800               | -                 | -                   |
| Total current liabilities                              | <u>48,203,222</u>     | <u>30,102,524</u>     | <u>78,305,746</u>       | <u>-</u>          | <u>145,722</u>      |
| Noncurrent liabilities:                                |                       |                       |                         |                   |                     |
| Compensated absences payable - long term               | 9,888,273             | 989,409               | 10,877,682              | -                 | -                   |
| Bonds payable - long term                              | 299,673,000           | 271,097,000           | 570,770,000             | -                 | -                   |
| Deferred bond premium - long term                      | 5,204,046             | 4,486,782             | 9,690,828               | -                 | -                   |
| OPEB liability - long term                             | 5,572,720             | 396,372               | 5,969,092               | -                 | -                   |
| Arbitrage liability - long term                        | 32,392                | 22,608                | 55,000                  | -                 | -                   |
| Landfill closure and postclosure liability - long term | -                     | 3,945,050             | 3,945,050               | -                 | -                   |
| Claims and judgements payable - long term              | 266,172               | -                     | 266,172                 | -                 | -                   |
| Total noncurrent liabilities                           | <u>320,636,603</u>    | <u>280,937,221</u>    | <u>601,573,824</u>      | <u>-</u>          | <u>-</u>            |
| <b>Total liabilities</b>                               | <u>368,839,825</u>    | <u>311,039,745</u>    | <u>679,879,570</u>      | <u>-</u>          | <u>145,722</u>      |
| <b>NET ASSETS</b>                                      |                       |                       |                         |                   |                     |
| Invested in capital assets, net of related debt        | <u>534,292,488</u>    | <u>281,936,017</u>    | <u>816,228,505</u>      | <u>-</u>          | <u>77,776</u>       |
| Restricted for:                                        |                       |                       |                         |                   |                     |
| Capital improvements                                   | 22,044,171            | -                     | 22,044,171              | -                 | -                   |
| Debt service                                           | 19,017,204            | -                     | 19,017,204              | -                 | -                   |
| Legal restrictions                                     | 844,754               | -                     | 844,754                 | -                 | 1,364,449           |
| Total restricted                                       | <u>41,906,129</u>     | <u>-</u>              | <u>41,906,129</u>       | <u>-</u>          | <u>1,364,449</u>    |
| Unrestricted                                           | <u>260,307,288</u>    | <u>168,164,942</u>    | <u>428,472,230</u>      | <u>457,152</u>    | <u>440,409</u>      |
| <b>Total net assets</b>                                | <u>\$ 836,505,905</u> | <u>\$ 450,100,959</u> | <u>\$ 1,286,606,864</u> | <u>\$ 457,152</u> | <u>\$ 1,882,634</u> |

See accompanying Notes to Basic Financial Statements.



**City of Chandler**  
**Statement of Activities and Changes in Net Assets**  
**For the year ended June 30, 2011**

| Functions/Programs                        | Expenses       | Program Revenues     |                                    |                                  | Total          |
|-------------------------------------------|----------------|----------------------|------------------------------------|----------------------------------|----------------|
|                                           |                | Charges for Services | Operating Grants and Contributions | Capital Grants and Contributions |                |
| <b>Primary government:</b>                |                |                      |                                    |                                  |                |
| <b>Governmental activities:</b>           |                |                      |                                    |                                  |                |
| General government                        | \$ 67,808,567  | \$ 22,548,679        | \$ 2,074,869                       | \$ -                             | \$ 24,623,548  |
| Public safety                             | 90,738,477     | 5,658,628            | 1,392,717                          | -                                | 7,051,345      |
| Transportation and development            | 50,909,361     | 11,884,554           | 1,991,830                          | 14,260,619                       | 28,137,003     |
| Community services                        | 28,919,560     | 4,079,359            | 430,731                            | 1,780,594                        | 6,290,684      |
| Interest on long-term debt                | 12,767,934     | -                    | -                                  | -                                | -              |
| Total governmental activities             | 251,143,899    | 44,171,220           | 5,890,147                          | 16,041,213                       | 66,102,580     |
| <b>Business-type activities:</b>          |                |                      |                                    |                                  |                |
| Water                                     | 57,452,876     | 43,708,974           | -                                  | 3,500,393                        | 47,209,367     |
| Wastewater                                | 37,896,180     | 31,610,009           | -                                  | 4,586,058                        | 36,196,067     |
| Solid waste                               | 13,443,102     | 13,277,403           | -                                  | 60,990                           | 13,338,393     |
| Airport                                   | 2,107,354      | 995,307              | -                                  | 500,463                          | 1,495,770      |
| Chandler housing authority                | 7,580,783      | 457,781              | 6,297,200                          | 11,868                           | 6,766,849      |
| Total business-type activities            | 118,480,295    | 90,049,474           | 6,297,200                          | 8,659,772                        | 105,006,446    |
| Total primary government                  | \$ 369,624,194 | \$ 134,220,694       | \$ 12,187,347                      | \$ 24,700,985                    | \$ 171,109,026 |
| <b>Component units</b>                    |                |                      |                                    |                                  |                |
| Chandler Industrial Development Authority | \$ 79,269      | \$ 65,789            | \$ -                               | \$ -                             | \$ 65,789      |
| Chandler Cultural Foundation              | 1,342,301      | 1,013,323            | 135,867                            | -                                | 1,149,190      |
| Total component units                     | \$ 1,421,570   | \$ 1,079,112         | \$ 135,867                         | \$ -                             | \$ 1,214,979   |

**General revenues and transfers:**

Taxes:

Property taxes, levied for general purposes

Sales taxes

Franchise fees

Highway user taxes

Other taxes

Total taxes

State shared revenues (unrestricted)

Investment income

Miscellaneous

Transfers

**Total general revenues and transfers**

**Change in net assets**

**Net assets - beginning of year**

**Net assets - end of year**

See accompanying Notes to Basic Financial Statements.

| Net (Expense) Revenue<br>and Changes in Net Assets |                             |                  |                                                 |                                    |
|----------------------------------------------------|-----------------------------|------------------|-------------------------------------------------|------------------------------------|
| Primary Government                                 |                             |                  | Component Units                                 |                                    |
| Governmental<br>Activities                         | Business-Type<br>Activities | Total            | Chandler Industrial<br>Development<br>Authority | Chandler<br>Cultural<br>Foundation |
| \$ (43,185,019)                                    | \$ -                        | \$ (43,185,019)  | \$ -                                            | \$ -                               |
| (83,687,132)                                       | -                           | (83,687,132)     | -                                               | -                                  |
| (22,772,358)                                       | -                           | (22,772,358)     | -                                               | -                                  |
| (22,628,876)                                       | -                           | (22,628,876)     | -                                               | -                                  |
| (12,767,934)                                       | -                           | (12,767,934)     | -                                               | -                                  |
| (185,041,319)                                      | -                           | (185,041,319)    | -                                               | -                                  |
| -                                                  | (10,243,509)                | (10,243,509)     | -                                               | -                                  |
| -                                                  | (1,700,113)                 | (1,700,113)      | -                                               | -                                  |
| -                                                  | (104,709)                   | (104,709)        | -                                               | -                                  |
| -                                                  | (611,584)                   | (611,584)        | -                                               | -                                  |
| -                                                  | (813,934)                   | (813,934)        | -                                               | -                                  |
| -                                                  | (13,473,849)                | (13,473,849)     | -                                               | -                                  |
| (185,041,319)                                      | (13,473,849)                | (198,515,168)    | -                                               | -                                  |
| -                                                  | -                           | -                | (13,480)                                        | -                                  |
| -                                                  | -                           | -                | -                                               | (193,111)                          |
| -                                                  | -                           | -                | (13,480)                                        | (193,111)                          |
| 36,158,574                                         | -                           | 36,158,574       | -                                               | -                                  |
| 86,523,295                                         | -                           | 86,523,295       | -                                               | -                                  |
| 2,819,521                                          | -                           | 2,819,521        | -                                               | -                                  |
| 13,287,878                                         | -                           | 13,287,878       | -                                               | -                                  |
| 88,561                                             | -                           | 88,561           | -                                               | -                                  |
| 138,877,829                                        | -                           | 138,877,829      | -                                               | -                                  |
| 47,732,614                                         | -                           | 47,732,614       | -                                               | -                                  |
| 1,841,244                                          | 533,313                     | 2,374,557        | 1,093                                           | 14,428                             |
| 3,071,588                                          | 946,507                     | 4,018,095        | -                                               | -                                  |
| (244,702)                                          | 244,702                     | -                | -                                               | -                                  |
| 191,278,573                                        | 1,724,522                   | 193,003,095      | 1,093                                           | 14,428                             |
| 6,237,254                                          | (11,749,327)                | (5,512,073)      | (12,387)                                        | (178,683)                          |
| 830,268,651                                        | 461,850,286                 | 1,292,118,937    | 469,539                                         | 2,061,317                          |
| \$ 836,505,905                                     | \$ 450,100,959              | \$ 1,286,606,864 | \$ 457,152                                      | \$ 1,882,634                       |

**City of Chandler**  
**Balance Sheet**  
**Governmental Funds**  
**June 30, 2011**

|                                       | Major Funds    |                             |                       |                       |                |
|---------------------------------------|----------------|-----------------------------|-----------------------|-----------------------|----------------|
|                                       |                |                             | General Obligation    | Other                 |                |
|                                       | General        | Streets<br>Capital Projects | Bonds<br>Debt Service | Governmental<br>Funds | Total          |
| ASSETS                                |                |                             |                       |                       |                |
| Equity in pooled cash and investments | \$ 139,635,124 | \$ 42,050,866               | \$ 35,513,210         | \$ 71,191,544         | \$ 288,390,744 |
| Accounts receivable                   | 993,855        | -                           | -                     | -                     | 993,855        |
| Prepaid items                         | 4,608          | -                           | -                     | -                     | 4,608          |
| Property taxes receivable             | 399,782        | -                           | 1,106,660             | -                     | 1,506,442      |
| Special assessments receivable        | -              | -                           | -                     | 6,218,625             | 6,218,625      |
| Notes receivable                      | -              | -                           | -                     | 405,214               | 405,214        |
| Advances to other funds               | 28,323,345     | -                           | -                     | -                     | 28,323,345     |
| Due from other funds                  | 596,710        | -                           | -                     | 494,794               | 1,091,504      |
| Due from other governments            | 2,292,277      | -                           | -                     | 3,233,769             | 5,526,046      |
| Inventories                           | 888,459        | -                           | -                     | -                     | 888,459        |
| Other receivables                     | 1,539,247      | -                           | -                     | 5,050                 | 1,544,297      |
| Total assets                          | \$ 174,673,407 | \$ 42,050,866               | \$ 36,619,870         | \$ 81,548,996         | \$ 334,893,139 |
| LIABILITIES AND FUND BALANCES         |                |                             |                       |                       |                |
| Liabilities:                          |                |                             |                       |                       |                |
| Accounts payable                      | \$ 3,320,362   | \$ 732,671                  | \$ -                  | \$ 4,200,437          | \$ 8,253,470   |
| Accrued payroll                       | 4,005,321      | -                           | -                     | 155,924               | 4,161,245      |
| Trust liabilities and deposits        | 4,663,989      | -                           | -                     | 4,907,439             | 9,571,428      |
| Accrued interest                      | -              | -                           | 5,697,155             | 677,663               | 6,374,818      |
| Due to other funds                    | -              | -                           | -                     | 596,710               | 596,710        |
| Advances from other funds             | -              | 7,870,000                   | -                     | 20,453,345            | 28,323,345     |
| Arbitrage liability                   | -              | 2,433                       | -                     | 28,573                | 31,006         |
| Bonds payable (matured)               | -              | -                           | 11,820,000            | 2,875,000             | 14,695,000     |
| Deferred revenue                      | 339,423        | -                           | 781,177               | 5,980,330             | 7,100,930      |
| Total liabilities                     | 12,329,095     | 8,605,104                   | 18,298,332            | 39,875,421            | 79,107,952     |
| Fund Balances:                        |                |                             |                       |                       |                |
| Nonspendable                          | 893,067        | -                           | -                     | -                     | 893,067        |
| Restricted                            | 844,754        | 33,445,762                  | 18,321,538            | 53,988,772            | 106,600,826    |
| Committed                             | -              | -                           | -                     | -                     | -              |
| Assigned                              | 61,733,537     | -                           | -                     | -                     | 61,733,537     |
| Unassigned                            | 98,872,954     | -                           | -                     | (12,315,197)          | 86,557,757     |
| Total fund balances                   | 162,344,312    | 33,445,762                  | 18,321,538            | 41,673,575            | 255,785,187    |
| Total liabilities and fund balances   | \$ 174,673,407 | \$ 42,050,866               | \$ 36,619,870         | \$ 81,548,996         | \$ 334,893,139 |

See accompanying Notes to Basic Financial Statements.

**City of Chandler**  
**Reconciliation of the Governmental Funds Balance Sheet**  
**to the Government-Wide Statement of Net Assets**  
**June 30, 2011**

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|                                                       |                       |
|-------------------------------------------------------|-----------------------|
| <b>Total Fund Balances - Total Governmental Funds</b> | <b>\$ 255,785,187</b> |
|-------------------------------------------------------|-----------------------|

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Amounts reported for governmental activities in the Statement of Net Assets were reported differently because:

Capital assets used in governmental activities are not current financial resources. Therefore, they were not reported in the Governmental Funds Balance Sheet.

|                                                                    |             |
|--------------------------------------------------------------------|-------------|
| Non-depreciable                                                    | 200,028,723 |
| Depreciable buildings, property, equipment and infrastructure, net | 645,494,496 |
| Total capital assets                                               | 845,523,219 |

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|                                                                                                                      |           |
|----------------------------------------------------------------------------------------------------------------------|-----------|
| Certain revenues are not available to pay for current period expenditures and, therefore, are deferred in the funds. | 7,100,930 |
|----------------------------------------------------------------------------------------------------------------------|-----------|

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|                                                                                                                                                                                                                                                               |            |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|
| The internal service fund is used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service fund is included in governmental activities in the Government-Wide Statement of Net Assets. | 45,837,929 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|

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Long-term liabilities are not due and payable in the current period. Therefore, they were not reported in the Governmental Funds Balance Sheet. Except for the internal service funds amounts of \$2,042,956 which are included above, the long-term liabilities were adjusted as follows:

|                             |               |
|-----------------------------|---------------|
| Bonds payable               | (300,083,000) |
| Bonds premium               | (5,841,889)   |
| Bond issuance costs         | 4,202,142     |
| OPEB liability              | (5,550,967)   |
| Arbitrage liability         | (32,392)      |
| Compensated absences        | (10,435,254)  |
| Total long-term liabilities | (317,741,360) |

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|                                              |                       |
|----------------------------------------------|-----------------------|
| <b>Net Assets of Governmental Activities</b> | <b>\$ 836,505,905</b> |
|----------------------------------------------|-----------------------|

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See accompanying Notes to Basic Financial Statements.

**City of Chandler**  
**Statement of Revenues, Expenditures and Changes in Fund Balances**  
**Governmental Funds**  
**For the year ended June 30, 2011**

|                                          | Major Funds    |                  |                    |               |                |
|------------------------------------------|----------------|------------------|--------------------|---------------|----------------|
|                                          |                | Streets          | General Obligation | Other         |                |
|                                          | General        | Capital Projects | Bonds              | Governmental  | Total          |
|                                          |                |                  | Debt Service       | Funds         |                |
| REVENUES:                                |                |                  |                    |               |                |
| Property taxes                           | \$ 9,666,908   | \$ -             | \$ 26,634,801      | \$ -          | \$ 36,301,709  |
| Sales taxes                              | 86,523,295     | -                | -                  | -             | 86,523,295     |
| Franchise fees                           | 2,819,521      | -                | -                  | -             | 2,819,521      |
| Highway user taxes                       | -              | -                | -                  | 13,287,878    | 13,287,878     |
| Regional transportation tax              | -              | 88,561           | -                  | -             | 88,561         |
| State shared                             | 47,732,614     | -                | -                  | -             | 47,732,614     |
| Grants and entitlements                  | -              | -                | -                  | 14,759,620    | 14,759,620     |
| System development fees                  | -              | 2,443,928        | -                  | 4,295,992     | 6,739,920      |
| Special assessments                      | -              | -                | -                  | 673,064       | 673,064        |
| Licenses and permits                     | 3,208,944      | -                | -                  | -             | 3,208,944      |
| Charges for services                     | 17,984,168     | -                | -                  | 18,000        | 18,002,168     |
| Fines and forfeitures                    | 3,556,705      | -                | -                  | 1,140,612     | 4,697,317      |
| Rentals                                  | 387,952        | -                | -                  | -             | 387,952        |
| Contributions                            | 100,000        | -                | -                  | -             | 100,000        |
| Interest revenue                         | 915,006        | 283,600          | -                  | 436,652       | 1,635,258      |
| Miscellaneous                            | 4,080,151      | 92,602           | -                  | 420,351       | 4,593,104      |
| Total revenues                           | 176,975,264    | 2,908,691        | 26,634,801         | 35,032,169    | 241,550,925    |
| EXPENDITURES:                            |                |                  |                    |               |                |
| Current:                                 |                |                  |                    |               |                |
| General government                       | 39,012,608     | -                | -                  | 4,624,176     | 43,636,784     |
| Public safety                            | 81,886,950     | -                | -                  | 2,120,802     | 84,007,752     |
| Transportation and development           | 15,121,206     | -                | -                  | 7,005,027     | 22,126,233     |
| Community services                       | 22,331,843     | -                | -                  | 504,474       | 22,836,317     |
| Capital improvements                     | 3,373,225      | 19,674,943       | -                  | 44,251,773    | 67,299,941     |
| Debt service:                            |                |                  |                    |               |                |
| Principal                                | -              | -                | 11,820,000         | 3,270,000     | 15,090,000     |
| Bond issuance costs                      | -              | -                | 165,433            | 113,079       | 278,512        |
| Interest and fiscal charges              | -              | -                | 11,470,107         | 1,431,509     | 12,901,616     |
| Total expenditures                       | 161,725,832    | 19,674,943       | 23,455,540         | 63,320,840    | 268,177,155    |
| REVENUES OVER (UNDER) EXPENDITURES       | 15,249,432     | (16,766,252)     | 3,179,261          | (28,288,671)  | (26,626,230)   |
| OTHER FINANCING SOURCES (USES):          |                |                  |                    |               |                |
| Bond premium                             | -              | -                | 912,345            | 135,079       | 1,047,424      |
| Face amount of bonds issued              | -              | -                | 10,360,000         | 9,925,000     | 20,285,000     |
| Proceeds from disposal of capital assets | 41,609         | -                | -                  | 67,320        | 108,929        |
| Payment to escrow agent                  | -              | -                | (10,816,839)       | -             | (10,816,839)   |
| Transfers in                             | -              | 1,042,186        | 14,686,771         | 25,876,689    | 41,605,646     |
| Transfers out                            | (51,411,746)   | -                | -                  | (4,628,693)   | (56,040,439)   |
| Total other financing sources (uses)     | (51,370,137)   | 1,042,186        | 15,142,277         | 31,375,395    | (3,810,279)    |
| NET CHANGE IN FUND BALANCE               | (36,120,705)   | (15,724,066)     | 18,321,538         | 3,086,724     | (30,436,509)   |
| FUND BALANCES:                           |                |                  |                    |               |                |
| Beginning of year                        | 198,465,017    | 49,169,828       | -                  | 38,586,851    | 286,221,696    |
| End of year                              | \$ 162,344,312 | \$ 33,445,762    | \$ 18,321,538      | \$ 41,673,575 | \$ 255,785,187 |

See accompanying Notes to Basic Financial Statements.

# City of Chandler

## Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances to the Government-Wide Statement of Activities and Changes in Net Assets For the year ended June 30, 2011

|                                                               |                        |
|---------------------------------------------------------------|------------------------|
| <b>Net Change in Fund Balances - Total Governmental Funds</b> | <b>\$ (30,436,509)</b> |
|---------------------------------------------------------------|------------------------|

Governmental activities in the Statement of Activities were reported differently because:

Governmental funds report capital outlay as expenditures. However, in the Government-Wide Statement of Activities and Changes in Net Assets, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount of capital assets recorded and transferred in the current period.

57,290,896

Depreciation expense on capital assets is reported in the Government-Wide Statement of Activities and Changes in Net Assets, but they do not require the use of current financial resources. Therefore, depreciation expense is not reported as an expenditure in governmental funds.

(36,951,947)

Some items reported in the governmental funds are sources and uses of current financial resources and therefore are not reported as revenues or expenses in Statement of Activities. These items include:

|                                          |                 |           |
|------------------------------------------|-----------------|-----------|
| Bond proceeds                            | \$ (20,285,000) |           |
| Principal payments on debt               | 15,090,000      |           |
| Payment to escrow agent                  | 10,816,839      |           |
| Bond premium                             | (1,047,424)     |           |
| Other postemployment benefits obligation | (1,702,420)     |           |
| Loss on disposal of capital assets       | (190,788)       | 2,681,207 |

Bond issuance costs are recognized as debt service expenditures in the governmental funds, however these costs are capitalized on the Statement of Assets and amortized in the Statement of Activities.

278,512

Accrued interest payable related to long-term debt is recognized as an expense in the Statement of Activities, however is not recognized in the governmental funds because it is not payable from current financial resources.

133,682

Arbitrage liability expenses reported in the Statement of Activities do not require the use of current financial resources and therefore, are not reported as expenditures in governmental funds.

(9,662)

Compensated absence expenses reported in the Statement of Activities do not require the use of current financial resources and therefore, are not reported as expenditures in governmental funds.

(356,519)

Certain revenues in the governmental funds that provide current financial resources are not included in the Statement of Activities because they were recognized in a prior period. However, other revenues that are deferred in the governmental funds because they do not provide current financial resources due to unavailability are recognized in the Statement of Activities.

(515,789)

Capital assets contributed by developers to the City are not recorded in the governmental funds as they do not provide current financial resources but are recognized in the Statement of Activities as program revenues.

5,211,146

The internal service fund is used by management to charge the costs of certain activities, such as insurance, to individual funds. The net loss of the internal service fund is reported with governmental activities.

8,912,237

|                                                        |                     |
|--------------------------------------------------------|---------------------|
| <b>Change in Net Assets of Governmental Activities</b> | <b>\$ 6,237,254</b> |
|--------------------------------------------------------|---------------------|

See accompanying Notes to Basic Financial Statements.

**City of Chandler**  
**Statement of Net Assets**  
**Proprietary Funds**  
**June 30, 2011**

|                                       | Major Funds        |                    | Other<br>Proprietary<br>Funds | Total              | Governmental<br>Activities: Internal<br>Service Fund |
|---------------------------------------|--------------------|--------------------|-------------------------------|--------------------|------------------------------------------------------|
|                                       | Water              | Wastewater         |                               |                    |                                                      |
| <b>ASSETS</b>                         |                    |                    |                               |                    |                                                      |
| Current assets:                       |                    |                    |                               |                    |                                                      |
| Equity in pooled cash and investments | \$ 53,373,880      | \$ 40,744,378      | \$ 15,287,371                 | \$ 109,405,629     | \$ 49,605,622                                        |
| Accounts receivable                   | 6,944,018          | 4,035,135          | 2,132,844                     | 13,111,997         | 41,663                                               |
| Advances to other funds               | 3,900,000          | -                  | -                             | 3,900,000          | -                                                    |
| Due from other governments            | -                  | -                  | 16,454                        | 16,454             | -                                                    |
| Inventories                           | 195,992            | -                  | 37,115                        | 233,107            | -                                                    |
| Prepaid items                         | -                  | -                  | 368,236                       | 368,236            | -                                                    |
| Other receivables                     | -                  | -                  | 85,604                        | 85,604             | -                                                    |
| Total current assets                  | 64,413,890         | 44,779,513         | 17,927,624                    | 127,121,027        | 49,647,285                                           |
| Noncurrent assets:                    |                    |                    |                               |                    |                                                      |
| Other assets                          | 1,341,396          | 1,243,440          | 1,362                         | 2,586,198          | -                                                    |
| Notes receivable - long term          | -                  | -                  | 363,450                       | 363,450            | -                                                    |
| Investment in joint venture           | 75,781,323         | -                  | -                             | 75,781,323         | -                                                    |
| Capital assets:                       |                    |                    |                               |                    |                                                      |
| Non-depreciable                       | 26,938,610         | 25,938,050         | 27,681,881                    | 80,558,541         | -                                                    |
| Depreciable, net                      | 229,223,505        | 221,182,595        | 28,718,859                    | 479,124,959        | -                                                    |
| Total capital assets                  | 256,162,115        | 247,120,645        | 56,400,740                    | 559,683,500        | -                                                    |
| Total noncurrent assets               | 333,284,834        | 248,364,085        | 56,765,552                    | 638,414,471        | -                                                    |
| <b>Total assets</b>                   | <b>397,698,724</b> | <b>293,143,598</b> | <b>74,693,176</b>             | <b>765,535,498</b> | <b>49,647,285</b>                                    |
| <b>LIABILITIES</b>                    |                    |                    |                               |                    |                                                      |
| Current liabilities:                  |                    |                    |                               |                    |                                                      |
| Accounts payable                      | 442,910            | 1,524,343          | 847,708                       | 2,814,961          | 300,820                                              |
| Accrued payroll                       | 261,667            | 100,998            | 110,652                       | 473,317            | 38,837                                               |
| Trust liabilities and deposits        | 1,202,709          | 684,090            | 243,501                       | 2,130,300          | -                                                    |
| Accrued interest                      | 3,278,653          | 2,292,604          | 2,794                         | 5,574,051          | -                                                    |
| Due to other funds                    | 494,794            | -                  | -                             | 494,794            | -                                                    |

|                                                        |                       |                       |                      |                       |                      |
|--------------------------------------------------------|-----------------------|-----------------------|----------------------|-----------------------|----------------------|
| Unearned revenue                                       | 277,271               | 162,000               | 177,793              | 617,064               | 8,943                |
| Compensated absences payable - current                 | 34,518                | 14,478                | 11,240               | 60,236                | 3,158                |
| Bonds payable - current                                | 11,217,219            | 6,232,781             | 20,000               | 17,470,000            | -                    |
| Deferred bond premium - current                        | 330,470               | 221,743               | 196                  | 552,409               | -                    |
| Arbitrage liability - current                          | 5,232                 | 10,000                | 4                    | 15,236                | -                    |
| Landfill closure and postclosure liability - current   | -                     | -                     | 394,950              | 394,950               | -                    |
| Claims and judgements payable - current                | -                     | -                     | -                    | -                     | 3,117,800            |
| <b>Total current liabilities</b>                       | <b>17,545,443</b>     | <b>11,243,037</b>     | <b>1,808,838</b>     | <b>30,597,318</b>     | <b>3,469,558</b>     |
| <b>Noncurrent liabilities:</b>                         |                       |                       |                      |                       |                      |
| Compensated absences payable - long term               | 566,988               | 237,806               | 184,615              | 989,409               | 51,873               |
| Advances from other funds                              | -                     | 3,900,000             | -                    | 3,900,000             | -                    |
| Bonds payable - long term                              | 153,031,495           | 117,904,505           | 161,000              | 271,097,000           | -                    |
| Deferred bond premium - long term                      | 2,478,370             | 2,005,278             | 3,134                | 4,486,782             | -                    |
| OPEB liability - long term                             | 216,424               | 132,273               | 47,675               | 396,372               | 21,753               |
| Arbitrage liability - long term                        | 7,304                 | 15,300                | 4                    | 22,608                | -                    |
| Landfill closure and postclosure liability - long term | -                     | -                     | 3,945,050            | 3,945,050             | -                    |
| Claims and judgements payable - long term              | -                     | -                     | -                    | -                     | 266,172              |
| <b>Total noncurrent liabilities</b>                    | <b>156,300,581</b>    | <b>124,195,162</b>    | <b>4,341,478</b>     | <b>284,837,221</b>    | <b>339,798</b>       |
| <b>Total liabilities</b>                               | <b>173,846,024</b>    | <b>135,438,199</b>    | <b>6,150,316</b>     | <b>315,434,539</b>    | <b>3,809,356</b>     |
| <b>NET ASSETS</b>                                      |                       |                       |                      |                       |                      |
| Invested in capital assets, net of related debt        | 100,455,848           | 125,131,375           | 56,348,794           | 281,936,017           | -                    |
| Unrestricted                                           | 123,396,852           | 32,574,024            | 12,194,066           | 168,164,942           | 45,837,929           |
| <b>Total net assets</b>                                | <b>\$ 223,852,700</b> | <b>\$ 157,705,399</b> | <b>\$ 68,542,860</b> | <b>\$ 450,100,959</b> | <b>\$ 45,837,929</b> |

See accompanying Notes to Basic Financial Statements.



# City of Chandler

## Statement of Revenues, Expenses, and Changes in Net Assets

### Proprietary Funds

For the year ended June 30, 2011

|                                                                     | Major Funds           |                       | Other<br>Proprietary<br>Funds | Total                 | Governmental<br>Activities: Internal<br>Service Fund |
|---------------------------------------------------------------------|-----------------------|-----------------------|-------------------------------|-----------------------|------------------------------------------------------|
|                                                                     | Water                 | Wastewater            |                               |                       |                                                      |
| <b>OPERATING REVENUES:</b>                                          |                       |                       |                               |                       |                                                      |
| Service fees                                                        | \$ 43,708,974         | \$ 31,610,009         | \$ 14,272,710                 | \$ 89,591,693         | \$ -                                                 |
| Grants and entitlements                                             | -                     | -                     | 6,297,200                     | 6,297,200             | -                                                    |
| Rentals                                                             | -                     | -                     | 457,781                       | 457,781               | -                                                    |
| Self insurance premiums                                             | -                     | -                     | -                             | -                     | 9,948,171                                            |
| Miscellaneous                                                       | 13,157                | 2,025                 | 409,654                       | 424,836               | 852,762                                              |
| <b>Total operating revenues</b>                                     | <b>43,722,131</b>     | <b>31,612,034</b>     | <b>21,437,345</b>             | <b>96,771,510</b>     | <b>10,800,933</b>                                    |
| <b>OPERATING EXPENSES:</b>                                          |                       |                       |                               |                       |                                                      |
| General and administrative                                          | 3,977,300             | 2,572,800             | 1,516,800                     | 8,066,900             | -                                                    |
| Personal services                                                   | 8,272,653             | 3,604,618             | 3,411,382                     | 15,288,653            | 1,091,723                                            |
| Contractual services                                                | 4,485,417             | 4,988,233             | 9,381,242                     | 18,854,892            | 1,893,234                                            |
| Commodities                                                         | 10,098,904            | 4,593,780             | 2,021,239                     | 16,713,923            | 1,388,037                                            |
| Claims expense                                                      | -                     | -                     | -                             | -                     | 11,921,441                                           |
| Housing assistance payments                                         | -                     | -                     | 4,819,261                     | 4,819,261             | -                                                    |
| Depreciation and amortization expense                               | 20,611,058            | 17,424,102            | 1,961,264                     | 39,996,424            | -                                                    |
| <b>Total operating expenses</b>                                     | <b>47,445,332</b>     | <b>33,183,533</b>     | <b>23,111,188</b>             | <b>103,740,053</b>    | <b>16,294,435</b>                                    |
| <b>OPERATING INCOME (LOSS)</b>                                      | <b>(3,723,201)</b>    | <b>(1,571,499)</b>    | <b>(1,673,843)</b>            | <b>(6,968,543)</b>    | <b>(5,493,502)</b>                                   |
| <b>NONOPERATING REVENUES (EXPENSES):</b>                            |                       |                       |                               |                       |                                                      |
| Interest revenue                                                    | 235,318               | 188,822               | 109,173                       | 533,313               | 215,648                                              |
| Interest and fiscal charges                                         | (6,557,307)           | (4,585,208)           | (5,588)                       | (11,148,103)          | -                                                    |
| Accretion of bond premium                                           | 316,384               | 205,091               | 196                           | 521,671               | -                                                    |
| Amortization of bond issuance costs                                 | (154,752)             | (120,439)             | (80)                          | (275,271)             | -                                                    |
| Gain (loss) on disposal of capital assets                           | (7,000)               | (7,000)               | (14,383)                      | (28,383)              | -                                                    |
| Equity interest in joint venture                                    | (3,288,485)           | -                     | -                             | (3,288,485)           | -                                                    |
| <b>Total nonoperating<br/>revenues (expenses)</b>                   | <b>(9,455,842)</b>    | <b>(4,318,734)</b>    | <b>89,318</b>                 | <b>(13,685,258)</b>   | <b>215,648</b>                                       |
| <b>INCOME (LOSS) BEFORE CAPITAL<br/>CONTRIBUTIONS AND TRANSFERS</b> | <b>(13,179,043)</b>   | <b>(5,890,233)</b>    | <b>(1,584,525)</b>            | <b>(20,653,801)</b>   | <b>(5,277,854)</b>                                   |
| <b>CAPITAL CONTRIBUTIONS AND TRANSFERS:</b>                         |                       |                       |                               |                       |                                                      |
| Capital contributions                                               | 3,500,393             | 4,586,058             | 573,321                       | 8,659,772             | -                                                    |
| Transfers in                                                        | -                     | -                     | 840,505                       | 840,505               | 14,606,731                                           |
| Transfers out                                                       | (356,942)             | (166,312)             | (72,549)                      | (595,803)             | (416,640)                                            |
| <b>Total capital contributions and transfers</b>                    | <b>3,143,451</b>      | <b>4,419,746</b>      | <b>1,341,277</b>              | <b>8,904,474</b>      | <b>14,190,091</b>                                    |
| <b>Change in net assets</b>                                         | <b>(10,035,592)</b>   | <b>(1,470,487)</b>    | <b>(243,248)</b>              | <b>(11,749,327)</b>   | <b>8,912,237</b>                                     |
| <b>NET ASSETS:</b>                                                  |                       |                       |                               |                       |                                                      |
| Beginning of year                                                   | 233,888,292           | 159,175,886           | 68,786,108                    | 461,850,286           | 36,925,692                                           |
| End of year                                                         | <u>\$ 223,852,700</u> | <u>\$ 157,705,399</u> | <u>\$ 68,542,860</u>          | <u>\$ 450,100,959</u> | <u>\$ 45,837,929</u>                                 |

See accompanying Notes to Basic Financial Statements.



***Chandler + Arizona***  
*Where Values Make The Difference*

**City of Chandler**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the year ended June 30, 2011**

|                                                                      | Major Funds   |               | Other<br>Proprietary<br>Funds | Total          | Governmental<br>Activities: Internal<br>Service Fund |
|----------------------------------------------------------------------|---------------|---------------|-------------------------------|----------------|------------------------------------------------------|
|                                                                      | Water         | Wastewater    |                               |                |                                                      |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>                         |               |               |                               |                |                                                      |
| Cash received from customers                                         | \$ 43,346,077 | \$ 31,066,948 | \$ 14,513,625                 | \$ 88,926,650  | \$ 10,768,213                                        |
| Cash received from grantors                                          | -             | -             | 6,314,065                     | 6,314,065      | -                                                    |
| Cash payments to suppliers                                           | (19,495,344)  | (11,994,833)  | (17,415,201)                  | (48,905,378)   | (13,604,514)                                         |
| Cash payments to employees for services                              | (8,143,877)   | (3,611,298)   | (3,365,070)                   | (15,120,245)   | (1,070,772)                                          |
| Net cash provided (used) by operating activities                     | 15,706,856    | 15,460,817    | 47,419                        | 31,215,092     | (3,907,073)                                          |
| <b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:</b>              |               |               |                               |                |                                                      |
| Transfers in                                                         | -             | -             | 840,505                       | 840,505        | 14,606,731                                           |
| Transfers out                                                        | (356,942)     | (166,312)     | (72,549)                      | (595,803)      | (416,640)                                            |
| Net cash provided (used) by noncapital financing activities          | (356,942)     | (166,312)     | 767,956                       | 244,702        | 14,190,091                                           |
| <b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:</b>     |               |               |                               |                |                                                      |
| Acquisition and construction of capital assets                       | (3,385,726)   | (4,122,999)   | (817,199)                     | (8,325,924)    | -                                                    |
| Proceeds from debt issuance                                          | 7,050,000     | 7,950,000     | -                             | 15,000,000     | -                                                    |
| Investment in Joint Venture                                          | (237,089)     | -             | -                             | (237,089)      | -                                                    |
| Principal paid on bond maturities                                    | (9,699,756)   | (3,365,244)   | (20,000)                      | (13,085,000)   | -                                                    |
| Interest paid on bonds                                               | (6,663,634)   | (4,484,673)   | (5,968)                       | (11,154,275)   | -                                                    |
| Cash received from other funds                                       | 494,794       | -             | -                             | 494,794        | -                                                    |
| Cash payments to other funds                                         | (273,009)     | (429,543)     | (61,836)                      | (764,388)      | -                                                    |
| Cash received from system development fees                           | 3,391,396     | 4,474,837     | 573,321                       | 8,439,554      | -                                                    |
| Net cash provided (used) by capital and related financing activities | (9,323,024)   | 22,378        | (331,682)                     | (9,632,328)    | -                                                    |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                         |               |               |                               |                |                                                      |
| Investment income                                                    | 235,318       | 188,822       | 109,173                       | 533,313        | 215,648                                              |
| Net cash provided (used) by investing activities                     | 235,318       | 188,822       | 109,173                       | 533,313        | 215,648                                              |
| Net increase (decrease) in cash and cash equivalents                 | 6,262,208     | 15,505,705    | 592,866                       | 22,360,779     | 10,498,666                                           |
| <b>CASH AND CASH EQUIVALENTS:</b>                                    |               |               |                               |                |                                                      |
| Beginning of year                                                    | 47,111,672    | 25,238,673    | 14,694,505                    | 87,044,850     | 39,106,956                                           |
| End of year                                                          | \$ 53,373,880 | \$ 40,744,378 | \$ 15,287,371                 | \$ 109,405,629 | \$ 49,605,622                                        |

**RECONCILIATION OF OPERATING INCOME (LOSS) TO NET****CASH PROVIDED (USED) BY OPERATING ACTIVITIES:**

|                                                                                                       |                      |                      |                  |                      |                       |
|-------------------------------------------------------------------------------------------------------|----------------------|----------------------|------------------|----------------------|-----------------------|
| Operating income (loss)                                                                               | \$ (3,723,201)       | \$ (1,571,499)       | \$ (1,673,843)   | \$ (6,968,543)       | \$ (5,493,502)        |
| Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities: |                      |                      |                  |                      |                       |
| Depreciation                                                                                          | 20,611,058           | 17,424,102           | 1,961,264        | 39,996,424           | -                     |
| Changes in assets and liabilities:                                                                    |                      |                      |                  |                      |                       |
| (Increase) decrease in receivables                                                                    | (520,404)            | (538,540)            | (278,069)        | (1,337,013)          | (41,663)              |
| (Increase) decrease in inventories                                                                    | 10,367               | -                    | (27,476)         | (17,109)             | -                     |
| (Increase) decrease in prepaid items                                                                  | 73,601               | -                    | -                | 73,601               | 1,849                 |
| (Increase) decrease in other assets                                                                   | 22,772               | (28,391)             | 9,462            | 3,843                | -                     |
| Increase (decrease) in payables                                                                       | (1,017,691)          | 159,980              | (321)            | (858,032)            | 23,422                |
| Increase (decrease) in accrued payroll and compensated absences                                       | 61,864               | (48,754)             | 19,544           | 32,654               | 14,647                |
| Increase (decrease) in deposits                                                                       | 96,799               | 3,535                | 17,574           | 117,908              | -                     |
| Increase (decrease) in claims payable                                                                 | -                    | -                    | -                | -                    | 1,572,927             |
| Increase (decrease) in unearned revenue                                                               | 24,779               | 18,310               | 1,472            | 44,561               | 8,943                 |
| Increase (decrease) in other liabilities                                                              | 66,912               | 42,074               | 17,812           | 126,798              | 6,304                 |
| Total adjustments                                                                                     | 19,430,057           | 17,032,316           | 1,721,262        | 38,183,635           | 1,586,429             |
| <b>Net cash provided (used) by operating activities</b>                                               | <b>\$ 15,706,856</b> | <b>\$ 15,460,817</b> | <b>\$ 47,419</b> | <b>\$ 31,215,092</b> | <b>\$ (3,907,073)</b> |

**NONCASH INVESTING, CAPITAL, AND FINANCING ACTIVITIES:**

|                                                 |            |            |        |   |   |
|-------------------------------------------------|------------|------------|--------|---|---|
| Contributions of capital assets from developers | \$ 108,997 | \$ 111,221 | \$ -   | - | - |
| Loss on disposal of assets                      | 7,000      | 7,000      | 14,383 | - | - |
| Accretion of bond premiums                      | 316,384    | 205,091    | 196    | - | - |
| Amortization of bond issuance costs             | 154,752    | 120,439    | 80     | - | - |

See accompanying Notes to Basic Financial Statements.

**City of Chandler**  
**Statement of Fiduciary Net Assets**  
**Fiduciary Funds**  
**June 30, 2011**

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|                                           | Volunteer<br>Fireman's<br>Pension and Relief<br>Trust Fund | Agency Funds     |
|-------------------------------------------|------------------------------------------------------------|------------------|
| <b>ASSETS</b>                             |                                                            |                  |
| Equity in pooled cash and investments     | \$ 30,679                                                  | \$ 16,500        |
| Other receivables                         | 7                                                          | -                |
| <b>Total assets</b>                       | <b>\$ 30,686</b>                                           | <b>\$ 16,500</b> |
| <b>LIABILITIES</b>                        |                                                            |                  |
| Accounts payable                          | \$ 400                                                     | \$ 1,000         |
| Due to others                             | -                                                          | 15,500           |
| <b>Total liabilities</b>                  | <b>\$ 400</b>                                              | <b>\$ 16,500</b> |
| <b>NET ASSETS</b>                         |                                                            |                  |
| Assets held in trust for pension benefits | 30,286                                                     |                  |
| <b>Total net assets</b>                   | <b>\$ 30,286</b>                                           |                  |

See accompanying Notes to Basic Financial Statements.

**City of Chandler**  
**Statement of Changes in Fiduciary Net Assets**  
**Fiduciary Funds - Trust Funds**  
**For the year ended June 30, 2011**

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|                                             | Volunteer<br>Fireman's<br>Pension and Relief<br>Trust Fund |
|---------------------------------------------|------------------------------------------------------------|
| <b>ADDITIONS:</b>                           |                                                            |
| Interest revenue                            | \$ 36                                                      |
| Miscellaneous                               | 87                                                         |
| <b>Total additions</b>                      | <b>123</b>                                                 |
| <b>DEDUCTIONS:</b>                          |                                                            |
| Benefits paid to plan members and suppliers | 4,800                                                      |
| Change in net assets                        | (4,677)                                                    |
| <b>NET ASSETS:</b>                          |                                                            |
| Beginning of year                           | 34,963                                                     |
| End of year                                 | <b>\$ 30,286</b>                                           |

See accompanying Notes to Basic Financial Statements.



***Chandler + Arizona***  
*Where Values Make The Difference*

# CITY OF CHANDLER, ARIZONA

## Notes to the Financial Statements

June 30, 2011

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The City of Chandler (City) was incorporated on February 17, 1920. On May 25, 1964, voters ratified a city charter providing for a Council-Manager form of government. The government of the City is operated by authority of its charter, as limited by the state legislature. A seven-member council including a separately elected mayor governs the City.

The following notes to the financial statements are an integral part of the City's financial statements.

### **NOTE 1 - Summary of Significant Accounting Policies**

The accounting policies and procedures of the City conform to accounting principles generally accepted in the United States of America (GAAP) as applied to governmental entities. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

The more significant of the City's accounting policies are described below.

#### **A. Reporting Entity**

As required by GAAP, these financial statements present the City and its component units, i.e., entities for which the City is considered to be financially accountable and/or exercise significant influence over operations. Blended component units, although legally separate entities, are in substance part of the City's operations, and therefore data from these units are combined with data of the City. The City's discretely presented component units, on the other hand, are reported in a separate column in the basic financial statements, to emphasize that they are legally separate from the City. The component units discussed below are included in the City's reporting entity because of the significance of their operational and/or financial relationships with the City. Each component unit has a June 30 year-end.

##### **1. Blended Component Unit**

The City of Chandler Municipal Property Corporation (Corporation) is a nonprofit corporation which exists solely for the purpose of constructing or otherwise acquiring or equipping buildings, structures or improvements on land owned by the City for the benefit, common good and general welfare of the City and its citizens. The Chandler City Council appoints the five members of the Board, who are responsible for approving the Corporation's bond sales. Additionally, all bond sales must be submitted to and approved by the City Council. All financial activities are reported within the enterprise funds of the City. Unaudited financial statements for the Corporation are available from the City of Chandler, Management Services Department, P.O. Box 4008, MS 702, Chandler, AZ 85244-4008.

##### **2. Discretely Presented Component Units**

The component unit column in the basic financial statements includes the financial data of the Chandler Industrial Development Authority (Authority). The Authority is responsible for the issuance of tax-exempt bonds for qualified projects approved by the Authority and the City Council. The Authority has a seven-member board of directors appointed by the City Council. The City is able to impose its will on the Authority inasmuch as the City Council must vote to ratify the actions of the Authority with regard to the issuance of bonds. The accounting records of the Authority are maintained by the City and are available from the City of Chandler, Management Services Department, P.O. Box 4008, MS 702, Chandler, AZ 85244-4008.

The Chandler Cultural Foundation (Foundation) oversees the operations of the Chandler Center for the Arts for the selection and scheduling of performances, other facility use and general policy setting activities. The City is able to significantly influence its operations. Specifically, the Foundation's budget is annually reviewed and approved by the City Council and the Foundation's nine-member Board is appointed by the City Council. Financial statements for the Foundation are available from the City of Chandler, Management Services Department, P.O. Box 4008, MS 702, Chandler, AZ 85244-4008.



# CITY OF CHANDLER, ARIZONA

## Notes to the Financial Statements

June 30, 2011

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### NOTE 1 - Summary of Significant Accounting Policies, continued

#### **B. Government-Wide and Fund Financial Statements**

The government-wide financial statements (i.e., the Statement of Net Assets and the Statement of Activities) present financial information about the City as a whole. The reported information includes all of the nonfiduciary activities of the City and its component units. For the most part, the effect of interfund activity has been removed from these statements. These statements are to distinguish between the governmental and business-type activities of the City. Governmental activities normally are supported by taxes and intergovernmental revenues, and are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes, state shared revenues, investment income, and other items not included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

#### **C. Measurement Focus, Basis of Accounting and Basis of Presentation**

**Government-wide Financial Statements** - The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Agency fund financial statements have no measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the grantor or provider have been met. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements, the exception is any interfund activity between governmental and business-type activities, such as transfers. Interfund services provided and used are not eliminated.

**Fund Financial Statements** - Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service resources are provided during the current year for payment of long-term debt principal and interest due early in the following year (not to exceed one month) and, therefore, the expenditures and related liabilities have been recognized. Compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, sales taxes, franchise fees, licenses and permits, charges for services, special assessments and investment income associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Grants and similar awards are recognized as revenue as soon as all eligibility requirements imposed by the grantor or provider have been met. Miscellaneous revenues are not susceptible to accrual because generally they are not measurable until received in cash.

# CITY OF CHANDLER, ARIZONA

## Notes to the Financial Statements

June 30, 2011

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### NOTE 1 - Summary of Significant Accounting Policies, continued

Delinquent property taxes have been recorded as deferred revenue. Grants and similar awards received before the eligibility requirements are met are also recorded as deferred revenue. Receivables that will not be collected within the available period have also been reported as deferred revenue on the governmental fund financial statements.

The City reports the following major governmental funds:

General Fund - This fund accounts for all financial resources of the City, except those required to be accounted for in other funds.

Streets Fund - This fund is used to account for the acquisition, construction and improvements of City streets' projects.

General Obligation Bonds - This fund accumulates monies for the payment of principal and interest requirements of the City's tax supported General Obligation Bonds. Revenues for repayment are generated from secondary property taxes.

The City reports the following major enterprise funds:

Water Services Fund - This fund is used to account for the provision of water services to the residents of the City and certain county residents within the City's boundaries. All activities necessary to provide such service are accounted for in this fund.

Wastewater Services Fund - This fund is used to account for the provision of wastewater services to the residents of the City and certain county residents within the City's municipal boundaries. All activities necessary to provide such service are accounted for in this fund.

Additionally, the City reports the following fund types:

Internal Service Fund - Internal Service Funds are established to account for financing of goods and services provided by one department or agency to other departments or agencies of the City on a cost reimbursement basis. The Internal Service Fund consists of a Self Insurance Fund that administers the City's self-insured property, liability, health and workers' compensation insurance program.

Fiduciary Funds - Fiduciary funds account for assets held by the City on behalf of the Volunteer Firefighter's Relief and Pension Trust Fund and agency funds, which account for resources held by the City in a custodial capacity for marriage licenses and peddler bonds. The Volunteer Firefighter's Relief and Pension Trust Fund is a single-employer defined benefit pension plan established to provide pension benefits for volunteer firemen of the City.

All applicable pronouncements of the Financial Accounting Standards Board (FASB) issued on or before November 30, 1989, as well as the FASB Statements and Interpretations, Accounting Principles Board Opinions and Accounting Research Bulletins are followed in both the government-wide business-type and enterprise fund financial statements, unless these pronouncements conflict with or contradict GASB pronouncements. Under this requirement, the City is given the option whether or not to apply all FASB Statements and Interpretations issued after November 30, 1989, except for those that conflict with or contradict GASB pronouncements. Accordingly, the City has elected not to implement FASB Statements and Interpretations issued after November 30, 1989.

# CITY OF CHANDLER, ARIZONA

## Notes to the Financial Statements

June 30, 2011

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### NOTE 1 - Summary of Significant Accounting Policies, continued

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the City's internal service fund are interfund transfers from the general fund and water fund for property and liability insurance and charges to user departments for premiums related to worker's compensation and short term disability self-insurance. The principal operating revenues of the City's enterprise funds are user fees and charges to customers for water, wastewater, solid waste, and airport services. Operating expenses for these funds include the cost of sales and services, administrative expenses, depreciation, claims and premiums. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, and then unrestricted resources, as they are needed.

The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a separate column. Non-major funds are aggregated and presented in a single column. Internal service funds are combined and the totals are presented in a single column on the face of the proprietary fund statements. Fiduciary funds are reported by fund type.

#### **D. Budgeting and Budgetary Control**

The City Council formally adopts an annual operating budget for the General, Special Revenue, Capital Projects, Enterprise and Internal Service Funds. Formal budgetary integration is not employed for the Debt Service Funds because effective budgetary control is alternately achieved through bond indenture provisions.

The level of control at which expenditures may not exceed budget is by department, except for bond and grants-in-aid funds, which are exempted by Arizona Revised Statutes. Upon written request by the City Manager, the City Council has the authority to transfer part or all of any unencumbered appropriation balance from one department to another per City Charter requirement. The City Manager and Department heads have the authority to transfer appropriations between divisions and expenditure categories within departments. Appropriations totaling \$4,747,763 were transferred from the contingency reserves within the General, Proprietary, Internal Service, and Capital Projects funds.

All appropriations expire at the end of the fiscal year except for encumbered and capital improvements carry forward appropriations. Encumbrance accounting, under which purchase orders, contracts and other commitments for the future expenditure of funds are recorded in order to reserve that portion of the related fund balance, is employed in the governmental fund types. Encumbrances outstanding and capital improvement carry forward appropriations at year-end are reported as reservations of fund balances.

The budgets are adopted on a basis differing from GAAP in that for budgetary purposes: (1) current year encumbrances are treated as expenditures; (2) bond proceeds for proprietary funds are considered revenue; (3) capital outlays for enterprise funds are treated as expenditures; (4) debt service principal payments are treated as expenditures for enterprise funds; (5) accrued compensated absences are not recognized as expenditures; (6) depreciation and amortization are not recognized as expenditures; (7) estimated landfill closure and post closure costs are not recognized as expenditures until incurred; and (8) sales tax collected by merchants but not yet required to be remitted at the end of the fiscal year is not recorded as revenue.

# CITY OF CHANDLER, ARIZONA

## Notes to the Financial Statements

June 30, 2011

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### NOTE 1 - Summary of Significant Accounting Policies, continued

On June 3, 1980, the voters of Arizona approved an expenditure limitation for all local governments. This limitation restricts the growth of expenditures to a percentage determined by population and inflation, with certain expenditures excluded from the limitation. Through a Home Rule option, any city can adopt its own alternative expenditure limitation if a majority of the qualified electors vote in favor of the issue at a regular election. On November 2, 2010, the City of Chandler voters approved to continue under Home Rule for the next four years.

#### **E. Pooled Cash and Investments**

City Charter, Ordinance and Trust Agreements authorize the City to invest in obligations of the U.S. Treasury, its agencies, and instrumentalities, certificates of deposit in eligible depositories, repurchase agreements, state bonds, U.S. Commercial Paper and bonds, and the State of Arizona's Local Government Investment Pool (LGIP). The City of Chandler Municipal Property Corporation is additionally authorized to invest in bankers acceptances, U.S. Corporate obligations rated Aa3 and AA-, or better, full faith and credit general obligations or special revenue bonds of any state or political subdivision rated AAA and Aaa, Refcorp interest strips and money market funds.

Nonparticipating interest-earning investment contracts are stated at cost. Money market investments and participating interest investment contracts with a remaining maturity of one year or less at time of purchase are stated at amortized cost. All other investments are stated at fair value.

Cash resources of the City are combined to form a pool of cash and investments. Excluded from this pool are the cash and investments of the Chandler Industrial Development Authority and the Chandler Cultural Foundation. Interest earned on the pooled cash and investments is distributed each month on the basis of average monthly equity in the pool.

#### **F. Restricted Assets**

Certain proceeds of the City's enterprise funds revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the Statement of Net Assets because their use is limited by applicable bond covenants.

#### **G. Receivables and Payables**

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans).

All trade and property tax receivables are shown net of an allowance for uncollectibles. Trade accounts receivable in excess of 90 days comprise the trade accounts receivable allowance for uncollectibles.

#### **H. Inventories**

Inventories are stated at average cost using the first-in/first-out (FIFO) method. Inventories are recorded as expenses/expenditures when consumed in the government-wide financial statements and governmental and proprietary fund financial statements, respectively.

#### **I. Prepaid Items**

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

# CITY OF CHANDLER, ARIZONA

## Notes to the Financial Statements

June 30, 2011

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### NOTE 1 - Summary of Significant Accounting Policies, continued

#### **J. Capital Assets**

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the City as assets with an initial, individual cost of \$5,000 or more and an estimated useful life of more than one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. The City defines general government infrastructure capital assets included in capital improvement projects completed at year's end in excess of \$100,000.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are completed.

Estimated useful lives for capital assets were determined based on the City's historical experience and the various industry standards. Capital assets of the City are depreciated using the straight-line method over the following estimated useful lives:

| <u>Assets</u>           | <u>Years</u> |
|-------------------------|--------------|
| Buildings               | 20-40        |
| Building improvements   | 20           |
| Infrastructure          | 12-50        |
| System improvements     | 25           |
| Vehicles                | 4-7          |
| Machinery and equipment | 5-15         |

#### **K. Compensated Absences**

Vacation leave vests with the employee as it is earned. All employees may carry forward only the amount of vacation benefits equal to the maximum allowable earned credits for the preceding calendar year. Upon termination or retirement, an employee will be compensated for accumulated vacation leave dependent on accumulated time and the individual's vacation benefits associated with their rank within the City. Payment will be based on the individual's rate of pay at termination or retirement. Upon death, the same benefits shall be paid to the employee's beneficiary. The amount, including related benefits, for accumulated vacation leave is reported on the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee leave, resignations or retirements. Generally, resources from the general fund are used to pay for compensated absences.

Sick leave benefits provided for ordinary sick pay are not vested with the employee. Upon retirement, an employee will be compensated for 50 percent of accumulated sick leave. Payment will be based on the monthly compensation paid to the employee at the time of retirement and paid into a Retirement Health Savings Plan. Upon death, the same benefits shall be paid to the employee's beneficiary.

#### **L. Long-Term Obligations**

In the government-wide financial statements and proprietary fund statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental or business-type activities and proprietary fund statement of net assets. Bond related charges and credits, such as premiums, discounts and issuance costs, are deferred and amortized over the life of the bonds using the straight-line method.

# CITY OF CHANDLER, ARIZONA

## Notes to the Financial Statements

June 30, 2011

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### NOTE 1 - Summary of Significant Accounting Policies, continued

In the fund financial statements, governmental funds recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

The debt service funds are specifically established to account for and service the long-term obligations for the governmental funds and special assessment debt. Each enterprise fund individually accounts for and services the applicable bonds and lease purchase obligations, which benefit these funds. Long-term obligations are recognized as a liability of a governmental fund when due, or when resources have been accumulated for payment early in the following year. For other long-term obligations, only that portion is expected to be financed from expendable available financial resources is reported as a fund liability of a governmental fund.

#### **M. Fund Equity**

In the fund financial statements, governmental funds report fund balances as Nonspendable, Restricted, Committed, Assigned and Unassigned. Nonspendable, Restricted and Committed classification represent "reserved" fund balances whereas Assigned & Unassigned classifications represent "unreserved" fund balances. (See Note 10).

#### **N. Capital Contributions - Enterprise Funds**

Capital contributions as shown in the enterprise funds represent Federal and State grants received, subdividers' costs of installing water mains, water service connections installed at the customers' expense, and transfers of equipment from governmental funds. Capital contributions are shown as an inflow of resources in both the government-wide and fund financial statements.

#### **O. Post-Employment Health Care and Life Insurance Benefits**

In addition to providing pension benefits, the City allows for continuance of certain health care and life insurance benefits for retired employees. Substantially all of the City's employees may become eligible for those benefits if they are eligible to receive a retirement pension when leaving employment with the City. The cost of retiree health care and life insurance premiums is borne both by the retiree and the specific retirement plan under which they participated. There is no direct cost paid by the City.

#### **P. Statements of Cash Flows**

The City considers all highly liquid investments (including restricted assets) with an original maturity of three months or less to be cash equivalents. In the statements of cash flows, cash receipts and payments are classified according to whether they stem from operating, noncapital financing, capital and related financing, or investing activities.

#### **Q. Interfund Activity**

Flows of cash from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers between governmental funds are eliminated in the Statement of Activities. Interfund transfers in the fund statements are reported as other financing sources/uses in governmental funds and after nonoperating revenues/expenses in proprietary funds.

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

**NOTE 1 - Summary of Significant Accounting Policies, concluded**

**R. Use of Estimates**

The preparation of the financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**NOTE 2 - Cash and Investments**

The City maintains a cash and investment pool that is available for use by all funds, except for the Chandler Industrial Development Authority, the Chandler Cultural Foundation, and the Chandler Health Care Benefits Trust. Each fund's portion of this pool is displayed on the financial statements as Equity in Pooled Cash and Investments. Pooled cash and investments are stated at fair value with accrued interest shown separately. Restricted cash and investments are amounts held separately by trustees and amounts segregated due to their source and future intent. In addition, the Industrial Development Authority, the Chandler Cultural Foundation, and the Chandler Health Care Benefits Trust separately hold investments.

**Deposits**

At year-end, the carrying amount of the City deposits was \$3,530,611, and the bank balance was \$3,585,378. The entire bank balance was covered by the FDIC's Transaction Account Guarantee Program. In addition, at year ended June 30, 2011, the City had \$14,958,866 of restricted cash held by fiscal agent consisting of unspent bond proceeds from the 2011 Excise Tax Revenue Bond issuance. The cash held by fiscal agent is in money market funds invested primarily in short-term U.S. Treasury securities.

**Investments**

At June 30, 2011, the City had the following investments and maturities:

| Investment Type                           | Fair Value            | Investment Maturities (in Years) |                       | Concentration of<br>Credit Risk % |
|-------------------------------------------|-----------------------|----------------------------------|-----------------------|-----------------------------------|
|                                           |                       | Less than 1                      | 1-5                   |                                   |
| U.S. Treasuries                           | \$ 143,618,106        | \$ 47,963,412                    | \$ 95,654,694         | 33.48                             |
| U.S. Agencies:                            |                       |                                  |                       |                                   |
| Federal Home Loan Bank                    | 33,144,863            | 20,655,626                       | 12,489,237            | 7.73                              |
| Federal Home Loan Mortgage Corp.          | 73,800,274            | 6,746,172                        | 67,054,102            | 17.21                             |
| Federal National Mortgage Assn            | 75,474,038            | 19,309,617                       | 56,164,421            | 17.60                             |
| U.S. Agency Discount Notes:               |                       |                                  |                       |                                   |
| Federal National Mortgage Assn            | 3,294,538             | 3,294,538                        |                       | 0.77                              |
| Gov't Guaranteed-Corporate:               |                       |                                  |                       |                                   |
| Citibank                                  | 5,036,343             | 5,036,343                        | -                     | 1.17                              |
| JP Morgan Chase                           | 5,095,944             | 5,095,944                        | -                     | 1.19                              |
| Commercial Paper:                         |                       |                                  |                       |                                   |
| BNP Paribas Finance                       | 3,998,684             | 3,998,684                        | -                     | 0.93                              |
| The Coca-Cola Company                     | 4,997,365             | 4,997,365                        | -                     | 1.17                              |
| Credit Agricole                           | 3,998,020             | 3,998,020                        | -                     | 0.93                              |
| Rabobank                                  | 5,498,904             | 5,498,904                        | -                     | 1.28                              |
| Toyota Motor Credit Corp                  | 5,497,838             | 5,497,838                        | -                     | 1.28                              |
| Money Market - Certificates of Deposit    | 5,487,826             | 5,487,826                        | -                     | 1.28                              |
| Money Market - U.S. Treasuries & Agencies | 59,987,850            | 59,987,850                       | -                     | 13.99                             |
| Total                                     | <u>\$ 428,930,593</u> | <u>\$ 197,568,139</u>            | <u>\$ 231,362,454</u> | <u>100.00</u>                     |

# CITY OF CHANDLER, ARIZONA

## Notes to the Financial Statements

June 30, 2011

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### NOTE 2 - Cash and Investments, concluded

*Interest Rate Risk.* In accordance with its investment policy, the City manages its exposure to declines in fair values by limiting the maturities of its investment portfolio to five years.

*Credit Risk.* The City's investment policy allows for investments in obligations guaranteed by the full faith and credit of the United States of America, government sponsored enterprises, government bonds with minimum credit ratings of Aa or AA, commercial paper with a minimum short term rating of P1 or A1, negotiable certificates of deposit, corporate bonds carrying a minimum credit rating of A, and the Local Government Investment Pool. The City's investment in U.S. Agencies, Government Guaranteed Corporate Bonds, Government Guaranteed Commercial Paper and Money Market Funds were rated no lower than AAA, AAA, A-1, and AAA by Standard & Poor's respectively as of June 30, 2011.

*Concentration of Credit Risk.* The City's investment policy does not allow for an investment in any one issuer that is in excess of five percent of the City's total investments. Securities issues by the United States of America or its agencies are exempt from this provision. More than 5% of the City's investments are in the U.S. Agencies, and U.S. Treasuries and Agencies money market funds. See percentages in above table.

### NOTE 3 - Property Taxes

The City's property tax is levied and collected by the Maricopa County Treasurer. Property taxes are levied on or before the third Monday in August based upon the previous January 1 full cash value of property as determined by the Maricopa County Assessor. Under Arizona Revised Statutes (A.R.S.), two assessed valuations are used. One is for primary taxes (used to fund operating expenditures) and the other is for secondary taxes (used to meet general obligation debt service requirements). Taxes are due in two equal installments on October 1 and March 1 following the levy date and are delinquent on the first day of November and May, respectively. Delinquent amounts bear interest at the rate of 16 percent.

The City also levies various personal property taxes during the year, which are due the second Monday of the month following receipt of the tax notice, and become delinquent 30 days thereafter.

Pursuant to A.R.S. a lien against assessed real and personal property attaches on the first day of January preceding assessment and levy; however according to case law, an enforceable legal claim to the asset does not arise.

The State Constitution and State law specify a property tax levy limitation system. The system consists of two levies, a limited levy known as the primary property tax levy and an unlimited levy referred to as the secondary levy, which may only be used to retire bonded indebtedness. There is also a control on the assessed value of property for primary tax purposes. The base year for the new tax system is fiscal year 1979-80. From this base year, two assessed values evolve. The primary assessed values are allowed to increase by no more than 10 percent a year. The dollar amount of the secondary property tax levy is "unlimited" and the actual full cash value of property is used in determining the tax rate.

The primary tax levy is limited to an increase of 2 percent over the previous year's maximum allowable primary levy, plus an increased dollar amount because of a net gain in property not taxed the previous year. Also, the primary property tax from all taxing jurisdictions for homeowners may not exceed 1 percent of the market value of their homes. If the combined primary property tax (for the City, County, School District, etc.) exceeds 1 percent of the market value of the homes, the school districts will reduce their rate until the homeowners' aggregate rate is equal to or less than the allowable 1 percent. The State will then subsidize the school districts for the reduced revenue. This 1 percent limitation applies to primary property taxes only and does not affect the secondary property tax levy.

In fiscal year 2010-11, current property tax collections were \$33,130,930 or 91.5% percent of the tax levy, and were recognized as revenue when received. At fiscal year end, the delinquent property tax expected to be collected within 60 days is recognized as revenue and recorded as a receivable. Property taxes levied in August 2011 are not available for fiscal year 2010-11; accordingly, such taxes will not be recognized as revenue until fiscal year 2011-2012.



**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

**NOTE 4 - Capital Assets**

A summary of changes in capital assets for governmental activities is as follows:

| Government Activities                        | Balance<br>July 1, 2010 | Additions and<br>Transfers In | Deletions and<br>Transfers Out | Balance<br>June 30, 2011 |
|----------------------------------------------|-------------------------|-------------------------------|--------------------------------|--------------------------|
| Capital assets, not being depreciated:       |                         |                               |                                |                          |
| Land                                         | \$ 81,151,314           |                               | \$ -                           | \$ 81,151,314            |
| Construction in progress                     | 139,471,807             | 55,494,177                    | (76,088,575)                   | 118,877,409              |
| Total capital assets not being depreciated   | 220,623,121             | 55,494,177                    | (76,088,575)                   | 200,028,723              |
| Capital assets, being depreciated:           |                         |                               |                                |                          |
| Infrastructure                               | 534,115,683             | 6,341,125                     | -                              | 540,456,808              |
| Building and improvements                    | 259,428,082             | 69,758,149                    | -                              | 329,186,231              |
| Machinery and equipment                      | 53,648,010              | 6,997,166                     | (430,801)                      | 60,214,375               |
| Total capital assets being depreciated       | 847,191,775             | 83,096,440                    | (430,801)                      | 929,857,414              |
| Less accumulated depreciation for:           |                         |                               |                                |                          |
| Infrastructure                               | (158,389,887)           | (19,357,678)                  | -                              | (177,747,565)            |
| Building and improvements                    | (59,590,259)            | (13,027,574)                  | -                              | (72,617,833)             |
| Machinery and equipment                      | (29,670,838)            | (4,566,695)                   | 240,013                        | (33,997,520)             |
| Total accumulated depreciation               | (247,650,984)           | (36,951,947)                  | 240,013                        | (284,362,918)            |
| Total capital assets, being depreciated, net | 599,540,791             | 46,144,493                    | (190,788)                      | 645,494,496              |
| Governmental activities capital assets, net  | \$ 820,163,912          | \$ 101,638,670                | \$ (76,279,363)                | \$ 845,523,219           |

Construction in progress in the governmental activities capital assets is comprised of the following:

|                                    | Expended to<br>June 30, 2011 | Remaining<br>Commitments |
|------------------------------------|------------------------------|--------------------------|
| Streets                            | \$ 15,227,058                | \$ 4,359,503             |
| Parks and recreation               | 27,954,749                   | 1,372,488                |
| Buildings and related improvements | 75,695,602                   | 8,804,627                |
| Total                              | \$ 118,877,409               | \$ 14,536,618            |

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

**NOTE 4 – Capital Assets, continued**

A summary of changes in capital assets for business-type activities is as follows:

| <u>Business-Type Activities</u>              | <u>Balance<br/>July 1, 2010</u> | <u>Additions and<br/>Transfers In</u> | <u>Deletions and<br/>Transfers Out</u> | <u>Balance<br/>June 30, 2011</u> |
|----------------------------------------------|---------------------------------|---------------------------------------|----------------------------------------|----------------------------------|
| Capital assets, not being depreciated:       |                                 |                                       |                                        |                                  |
| Land                                         | \$ 41,256,107                   | \$ -                                  | \$ -                                   | \$ 41,256,107                    |
| Construction in progress                     | 32,737,073                      | 7,922,114                             | (1,356,753)                            | 39,302,434                       |
| Total capital assets not being depreciated   | <u>73,993,180</u>               | <u>7,922,114</u>                      | <u>(1,356,753)</u>                     | <u>80,558,541</u>                |
| Capital assets, being depreciated:           |                                 |                                       |                                        |                                  |
| System improvements                          | 881,579,645                     | 1,616,266                             | -                                      | 883,195,911                      |
| Building and improvements                    | 20,358,369                      | 262,247                               | -                                      | 20,620,616                       |
| Vehicles, machinery and equipment            | 15,094,122                      | 104,075                               | (74,778)                               | 15,123,419                       |
| Land improvements                            | 2,117,236                       | -                                     | -                                      | 2,117,236                        |
| Total capital assets being depreciated       | <u>919,149,372</u>              | <u>1,982,588</u>                      | <u>(74,778)</u>                        | <u>921,057,182</u>               |
| Less accumulated depreciation for:           |                                 |                                       |                                        |                                  |
| System improvements                          | (376,460,318)                   | (38,766,427)                          | -                                      | (415,226,745)                    |
| Buildings and improvements                   | (11,008,943)                    | (628,659)                             | -                                      | (11,637,602)                     |
| Vehicles, machinery and equipment            | (13,079,417)                    | (486,151)                             | 44,587                                 | (13,520,981)                     |
| Land improvements                            | (1,431,709)                     | (115,187)                             | -                                      | (1,546,896)                      |
| Total accumulated depreciation               | <u>(401,980,387)</u>            | <u>(39,996,424)</u>                   | <u>44,587</u>                          | <u>(441,932,224)</u>             |
| Total capital assets, being depreciated, net | <u>517,168,985</u>              | <u>(38,013,836)</u>                   | <u>(30,191)</u>                        | <u>479,124,958</u>               |
| Business-type activities capital assets, net | <u>\$ 591,162,165</u>           | <u>\$ (30,091,722)</u>                | <u>\$ (1,386,944)</u>                  | <u>\$ 559,683,499</u>            |

Construction in progress in the business-type activities is comprised of the following:

|                           | <u>Expended to<br/>June 30, 2011</u> | <u>Remaining<br/>Commitments</u> |
|---------------------------|--------------------------------------|----------------------------------|
| Sewer system improvements | \$ 19,073,967                        | \$ 2,491,012                     |
| Water system improvements | 20,111,776                           | 4,495,293                        |
| Airport improvements      | 116,691                              | 65,092                           |
| Total                     | <u>\$ 39,302,434</u>                 | <u>\$ 7,051,397</u>              |

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

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**NOTE 4 - Capital Assets, concluded**

Depreciation expense was charged to functions/programs as follows:

|                                                       |                             |
|-------------------------------------------------------|-----------------------------|
| Governmental activities:                              |                             |
| General government                                    | \$ 3,453,789                |
| Public safety                                         | 5,393,083                   |
| Community services                                    | 7,803,122                   |
| Transportation and development                        | <u>20,301,953</u>           |
| Total depreciation expense - governmental activities  | <u><u>\$ 36,951,947</u></u> |
| Business-type activities:                             |                             |
| Water                                                 | \$ 20,611,058               |
| Wastewater                                            | 17,424,102                  |
| Solid waste                                           | 608,334                     |
| Airport                                               | 777,983                     |
| Chandler housing authority                            | <u>574,947</u>              |
| Total depreciation expense - business-type activities | <u><u>\$ 39,996,424</u></u> |

**NOTE 5 - Operating Leases**

The City leases approximately 73,000 square feet of office and library space under non-cancelable operating leases expiring through December 2010. Total costs for such leases were \$506,230 for the year ended June 30, 2011. There are no future minimum lease payments at this time.

| <u>Year Ending June 30</u> |                          |
|----------------------------|--------------------------|
| 2011                       | \$ 506,230               |
| Total                      | <u><u>\$ 506,230</u></u> |

**NOTE 6 - Long-Term Liabilities**

**A. General Obligation Bonds**

The City issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for both governmental and business-type activities. Bonds issued for business-type activities are reported in the proprietary funds as they are to be repaid from proprietary revenues. In addition, general obligation bonds have been issued to refund other general obligation bonds. General obligation bonds are direct obligations and pledge the full faith and credit of the City. These bonds are generally issued as 10 to 15 year serial bonds, except for refunding issues, with varying amounts of principal maturing each year. The City has pledged future ad valorem tax revenues to repay a total of \$459,715,000 in outstanding general obligation bonds. Proceeds of the bonds were used for general governmental purposes. The bonds are payable solely from ad valorem taxes and are payable through July 1, 2028. Annual principal and interest payments on the bonds are expected to require 108% of total 2010-11 ad valorem taxes. Principal and interest payments which exceed current collections were funded by excess collections from prior years. The total principal and interest remaining to be paid on the bonds is \$638,648,871. Principal and interest paid for the current year and total ad valorem property taxes were \$39,257,669 and \$36,369,964, respectively.

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

**NOTE 6 - Long-Term Liabilities, continued**

General obligation bonds outstanding as reported in governmental and business-type activities at June 30, 2011 were as follows:

|                                                                                                                                                                        | <u>Outstanding<br/>June 30, 2011</u> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| Governmental Activities General Obligation Bonds:                                                                                                                      |                                      |
| \$6,650,000 Capital Improvement Bonds, Series 1996, due in annual installments of \$225,000 to \$250,000 through 7/1/13; interest at 6.5 percent.                      | 725,000                              |
| \$8,205,000 Capital Improvement Bonds, Series 1996B, due in annual installments of \$450,000 to \$550,000 through 7/1/13; interest at 7.2 percent to 7.25 percent.     | 1,475,000                            |
| \$6,950,000 Capital Improvement Bonds, Series 1999, due in an annual installment of \$600,000 at 7/1/11; interest at 4.35 percent.                                     | 600,000                              |
| \$8,040,000 Capital Improvement Bonds, Series 2001, due in an annual installment of \$535,000 at 7/1/11; interest at 4.3 percent.                                      | 535,000                              |
| \$23,000,000 Capital Improvement Bonds, Series 2002, due in annual installments of \$750,000 to \$1,125,000 through 7/1/12; interest at 4.25 percent to 4.375 percent. | 1,875,000                            |
| \$21,375,000 Capital Improvement Bonds, Series 2003, due in annual installments of \$500,000 to \$2,775,000 through 7/1/17; interest at 3 percent to 4 percent.        | 11,875,000                           |
| \$16,265,000 Refunding Bonds, Series 2003, due in annual installments of \$880,000 to \$2,775,000 through 7/1/16; interest at 3 percent to 5 percent.                  | 8,205,000                            |
| \$24,800,000 Capital Improvement Bonds, Series 2005, due in annual installments of \$2,000,000 to \$2,900,000 through 7/1/15; interest at 4 percent.                   | 11,650,000                           |
| \$30,905,000 Capital Improvement Bonds, Series 2006, due in annual installments of \$2,000,000 to \$6,675,000 through 7/1/17; interest at 4 percent to 4.5 percent.    | 22,725,000                           |
| \$111,045,000 Capital Improvement Bonds, Series 2007, due in annual installments of \$1,000,000 to \$6,600,000 through 7/1/26; interest at 3 percent to 5 percent.     | 57,100,000                           |
| \$22,960,000 Refunding Bonds, Series 2007, due in annual installments of \$845,000 to \$4,240,000 through 7/1/20; interest at 4 percent to 5 percent.                  | 22,905,000                           |
| \$252,000,000 Capital Improvement Bonds, Series 2009, due in annual installments of \$750,000 to \$17,000,000 through 7/1/28; interest at 2.25 percent to 5 percent.   | 120,013,000                          |
| \$9,925,000 Capital Improvement Bonds, Series 2011A, due in annual installments of \$500,000 to \$3,300,000 through 7/1/20; interest at 3 percent to 4 percent.        | 9,925,000                            |
| \$10,360,000 Refunding Bonds, Series 2011B, due in annual installment of \$795,000 to \$3,305,000 through 7/1/18; interest at 2 percent to 4 percent.                  | 10,360,000                           |
| <b>Total Governmental Activities General Obligation Bonds</b>                                                                                                          | <b><u>\$ 279,968,000</u></b>         |

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

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**NOTE 6 - Long-Term Liabilities, continued**

|                                                                                                                                                                        | <u>Outstanding<br/>June 30, 2011</u> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| Business-Type Activities General Obligation Bonds:                                                                                                                     |                                      |
| \$17,225,000 Refunding Bonds, Series 2001, due in an annual installment of \$1,040,000 at 7/1/11; interest at 4.75 percent.                                            | \$ 1,040,000                         |
| \$16,265,000 Refunding Bonds, Series 2003, due in annual installments of \$2,225,000 to \$2,580,000 through 7/1/15; interest at 4 percent to 5 percent.                | 7,190,000                            |
| \$111,045,000 Capital Improvement Bonds, Series 2007, due in annual installments of \$1,800,000 to \$3,900,000 through 7/1/26; interest at 3 percent to 5 percent.     | 41,550,000                           |
| \$252,000,000 Capital Improvement Bonds, Series 2009, due in annual installments of \$4,820,000 to \$11,086,000 through 7/1/28; interest at 2.25 percent to 5 percent. | 129,967,000                          |
| <b>Total Business-Type Activities General Obligation Bonds</b>                                                                                                         | <b><u>\$ 179,747,000</u></b>         |

**B. Street and Highway Revenue Bonds**

Street and highway revenue bonds are issued specifically for the purpose of constructing street and highway projects. These bonds are payable solely from the revenues derived by the City from highway user taxes, including motor vehicle fuel taxes and all other taxes, fees and charges relating to registration, operation or use of vehicles on public highways or streets or to fuels or any other energy source used for the vehicles collected by the State and returned to the City.

The City has pledged future highway user revenues to repay a total of \$28,620,000 in outstanding street and highway user revenue bonds. Proceeds of the bonds were used for improvements and expansions to the City's streets and highways. The bonds are payable solely from state shared gasoline tax revenues and are payable through July 1, 2019. Annual principal and interest payments on the bonds are expected to require less than 30% of total 2010-11 street and highway user revenues. The total principal and interest remaining to be paid on the bonds is \$33,076,338. Principal and interest paid for the current year and street and highway user revenue taxes were \$4,051,008 and \$13,287,878, respectively.

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

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**NOTE 6 - Long-Term Liabilities, continued**

Street and highway revenue bonds outstanding as reported in governmental activities at June 30, 2011 were as follows:

|                                                                                                                                                                                      | Outstanding<br>June 30, 2011 |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
| Governmental Activities Revenue Bonds:                                                                                                                                               |                              |
| \$2,500,000 Street & Highway User Bonds, Series 1993, due in an annual installment of \$800,000 at 7/1/11; interest at 6 percent.                                                    | \$ 800,000                   |
| \$5,750,000 Street & Highway User Bonds, Series 1994, due in an annual installment of \$1,100,000 at 7/1/11; interest at 8 percent.                                                  | 1,100,000                    |
| \$1,250,000 Street & Highway User Bonds, Series 1996B, due in annual installments of \$25,000 through 7/1/15; interest at 5.5 percent to 7.5 percent.                                | 125,000                      |
| \$5,280,000 Street & Highway User Refunding Bonds, Series 1997, due in an annual installment of \$50,000 at 7/1/11; interest at 5.9 percent.                                         | 50,000                       |
| \$10,540,000 Street & Highway User Refunding Bonds, Series 2002, due in annual installments of \$840,000 to \$880,000 through 7/1/13; interest at 3.875 percent to 4.25 percent.     | 1,720,000                    |
| \$5,000,000 Street & Highway User Bonds, Series 2003, due in annual installments of \$1,000,000 to \$1,500,000 starting 7/1/16 through 7/1/19; interest at 3.5 percent to 5 percent. | 5,000,000                    |
| \$10,920,000 Street & Highway User Refunding Bonds, Series 2004, due in annual installments of \$200,000 to \$3,360,000 through 7/1/18; interest at 3.5 percent to 5 percent.        | 9,375,000                    |
| \$10,450,000 Street & Highway User Refunding Bonds, Series 2010, due in annual installments of \$105,000 to \$2,965,000 through 7/1/19; interest at 2 percent to 3.5 percent.        | 10,450,000                   |
| <b>Total Governmental Activities Revenue Bonds</b>                                                                                                                                   | <b>\$ 28,620,000</b>         |

**C. Water and Sewer Revenue Bonds**

Water and sewer revenue bonds are issued as authorized by the voters to provide funds to acquire and construct certain improvements to the water and sewer systems of the City and to pay the costs incurred in connection with the issuance of the bonds. These bonds are secured by a pledge of revenues from these systems, and do not constitute a general obligation of the City backed by the general taxing authority.

The City has pledged future water and wastewater system revenues, net of operating expenses, to repay a total of \$60,280,000 in outstanding water and wastewater system revenue bonds. Proceeds of the bonds were used for improvements and expansions to the City's water and wastewater systems. The bonds are payable solely from net water and wastewater system revenues and are payable through July 1, 2020. Annual principal and interest payments on the bonds are expected to require less than 32% of net 2010-11 water and wastewater system revenue.

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

**NOTE 6 - Long-Term Liabilities, continued**

The total principal and interest remaining to be paid on the bonds is \$72,298,700. Principal and interest paid for the current year and net water and wastewater system revenues were \$10,432,478 and \$32,709,288, respectively.

Water and sewer revenue bonds outstanding as reported in business-type activities at June 30, 2011 were as follows:

|                                                                                                                                                                           | <u>Outstanding<br/>June 30, 2011</u> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| Business-Type Activities Revenue Bonds:                                                                                                                                   |                                      |
| \$5,150,000 Water & Sewer Bonds, Series 1994, due in an annual installment of \$2,150,000 at 7/1/14; interest at 8 percent.                                               | \$2,150,000                          |
| \$16,890,000 Water & Sewer Bonds, Series 1996, due in annual installments of \$250,000 to \$400,000 through 7/1/13; interest at 7.25 percent.                             | 900,000                              |
| \$7,770,000 Water & Sewer Refunding Bonds, Series 1997, due in annual installments of \$100,000 through 7/1/13; interest at 6.25 percent to 6.5 percent.                  | 300,000                              |
| \$5,985,000 Water & Sewer Bonds, Series 1999, due in an annual installment of \$410,000 at 7/1/11; interest at 4.4 percent.                                               | 410,000                              |
| \$12,500,000 Water & Sewer Bonds, Series 2001, due in annual installments of \$700,000 to \$1,045,000 through 7/1/18; interest at 4.25 percent to 4.5 percent.            | 3,270,000                            |
| \$26,145,000 Water & Sewer Refunding Bonds, Series 2001, due in an annual installment of \$1,595,000 at 7/1/11; interest at 4.75 percent.                                 | 1,595,000                            |
| \$10,970,000 Water & Sewer Refunding Bonds, Series 2002, due in annual installments of \$1,540,000 to \$3,755,000 through 7/1/13; interest at 4.25 percent to 5 percent.  | 6,905,000                            |
| \$17,830,000 Water & Sewer Refunding Bonds, Series 2003, due in annual installments of \$30,000 to \$7,515,000 through 7/1/16; interest at 3 percent to 5 percent.        | 11,675,000                           |
| \$10,000,000 Water & Sewer Bonds, Series 2003, due in annual installments of \$1,625,000 to \$4,200,000 through 7/1/13; interest at 3 percent to 4 percent.               | 8,325,000                            |
| \$10,000,000 Water & Sewer Bonds, Series 2005, due in annual installments of \$100,000 to \$2,500,000 starting 7/1/12 through 7/1/20; interest at 4 percent to 5 percent. | 10,000,000                           |
| \$15,485,000 Water & Sewer Refunding Bonds, Series 2005, due in annual installments of \$485,000 to \$5,725,000 through 7/1/17; interest at 3.50 percent to 5 percent.    | 14,750,000                           |
| <b>Total Business-Type Activities Revenue Bonds</b>                                                                                                                       | <b><u>\$ 60,280,000</u></b>          |

**D. Excise Tax Revenue Obligations**

Excise tax revenue obligations are issued to provide funds to acquire and construct certain improvements to the water and sewer systems of the City and to pay the costs incurred in connection with the issuance of the obligations. The City has collateralized the obligations by the pledge of all unrestricted excise taxes (transaction, franchise fees, privilege, business taxes, state-shared sales and income taxes, fees for licenses and permits, and state revenue sharing), including all fines and forfeitures, which the City presently or in the future imposes or receives from other entities and which are not earmarked by the contributor for a contrary or inconsistent purpose.

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

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**NOTE 6 - Long-Term Liabilities, continued**

The City covenants and agrees that, so long as any of the obligations remain outstanding and the principal and interest thereon shall be unpaid or unprovided for or any other amounts remain unpaid or unprovided for thereunder, it will not further encumber the excise taxes on a basis equal to the pledge thereunder unless the excise taxes received by the City in the immediately preceding fiscal year shall have amounted to at least three times the highest combined debt service for the current or any succeeding fiscal year for all outstanding parity obligations, including the additional parity obligations proposed be secured by a pledge of the same excise taxes. The City shall have the right to incur additional parity obligations payable from and secured by the excise taxes on parity with the obligations.

Annual principal and interest payments on the obligations are expected to require less than 2% of net 2010-11 excise tax revenue. The total principal and interest to be paid on the obligations is \$65,633,127. Principal and interest paid for the current year and excise tax revenues were \$2,218,063 and \$136,164,353, respectively.

|                                                                                                                                                                                     | <u>Outstanding<br/>June 30, 2011</u> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| Business-Type Activities Excise Tax Revenue Obligations:                                                                                                                            |                                      |
| \$34,040,000 Water & Sewer Excise Tax Obligations, Series 2009, due in annual installments of \$1,100,000 to \$5,455,000 through 7/1/28; interest at 2.25 percent to 4.375 percent. | \$ 33,540,000                        |
| \$15,000,000 Water & Sewer Excise Tax Obligations, Series 2011, due in annual installments of \$645,000 to \$1,210,000 through 7/1/28; interest at 3 percent to 5 percent.          | 15,000,000                           |
| <b>Total Business-Type Activities Excise Tax Revenue Obligations</b>                                                                                                                | <b><u>\$ 48,540,000</u></b>          |

**E. Special Assessment Bonds with Governmental Commitment**

As trustee for improvement districts, the City is responsible for collection of assessments levied against the owners of property within the improvement districts and for disbursement of these amounts for retirement of the respective bonds issued to finance the improvements. At June 30, 2011, the special assessments receivable, together with amounts paid in advance and interest to be received over the life of the assessment period, are adequate for the scheduled maturities of the bonds payable and related interest. Special assessment bonds are collateralized by properties within the districts. In the event of default by the property owner, the City may enforce an auction sale to satisfy the debt service requirements of the bonds. The City is contingently liable on special assessment bonds to the extent that proceeds from auction sales are insufficient to retire outstanding bonds.

Special assessment bonds payable with governmental commitment outstanding as reported in governmental activities at June 30, 2011 were as follows:

|                                                                                                                                              | <u>Outstanding<br/>June 30, 2011</u> |
|----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| Governmental Activities Special Assessment Bonds:                                                                                            |                                      |
| \$7,370,000 Spectrum Improvement District Bonds, due in annual installments of \$410,000 to \$635,000 through 1/1/23; interest at 4 percent. | \$ 6,190,000                         |
| <b>Total Special Assessment Bonds with Governmental Commitment</b>                                                                           | <b><u>\$ 6,190,000</u></b>           |



**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

**NOTE 6 - Long-Term Liabilities, continued**

**Changes in Long-Term Liabilities**

| Governmental Activities:       | Balance<br>July 1, 2010 | Additions            | Reductions             | Balance<br>June 30, 2011 | Due Within<br>One Year |
|--------------------------------|-------------------------|----------------------|------------------------|--------------------------|------------------------|
| Compensated absences           | \$ 10,131,319           | \$ 6,177,339         | \$ (5,818,372)         | 10,490,286               | \$ 602,012             |
| Bonds payable:                 |                         |                      |                        |                          |                        |
| General obligation bonds       | 282,888,000             | 20,285,000           | (23,205,000)           | 279,968,000              | 11,820,000             |
| Revenue bonds                  | 31,800,000              | -                    | (3,180,000)            | 28,620,000               | 2,875,000              |
| Special assessment bonds       | 7,315,000               | -                    | (1,125,000)            | 6,190,000                | 410,000                |
| Total bonds payable            | 322,003,000             | 20,285,000           | (27,510,000)           | 314,778,000              | 15,105,000             |
| Arbitrage liability            | 111,099                 | 14,844               | (62,545)               | 63,398                   | 31,006                 |
| Claims payable                 | 1,811,045               | 5,186,127            | (3,613,200)            | 3,383,972                | 3,117,800              |
| Post employment benefits       | 3,863,996               | 1,708,724            | -                      | 5,572,720                | -                      |
| Deferred bond premiums         | 5,482,398               | 1,047,424            | (687,933)              | 5,841,889                | 637,843                |
| Totals                         | <u>\$ 343,402,857</u>   | <u>\$ 34,419,458</u> | <u>\$ (37,692,050)</u> | <u>\$ 340,130,265</u>    | <u>\$ 19,493,661</u>   |
| Business-Type Activities:      | Balance<br>July 1, 2010 | Additions            | Reductions             | Balance<br>June 30, 2011 | Due Within<br>One Year |
| Compensated absences           | \$ 991,531              | \$ 618,414           | \$ (560,300)           | \$ 1,049,645             | \$ 60,236              |
| Bonds payable:                 |                         |                      |                        |                          |                        |
| General obligation bonds       | 185,032,000             | -                    | (5,285,000)            | 179,747,000              | 8,760,000              |
| Revenue bonds                  | 67,580,000              | -                    | (7,300,000)            | 60,280,000               | 7,610,000              |
| Excise tax revenue obligations | 34,040,000              | 15,000,000           | (500,000)              | 48,540,000               | 1,100,000              |
| Total bonds payable            | 286,652,000             | 15,000,000           | (13,085,000)           | 288,567,000              | 17,470,000             |
| Arbitrage liability            | 29,898                  | 17,950               | (10,004)               | 37,844                   | 15,236                 |
| Post employment benefits       | 269,574                 | 126,798              | -                      | 396,372                  | -                      |
| Deferred bond premiums         | 5,027,052               | 533,809              | (521,670)              | 5,039,191                | 552,409                |
| Landfill closure/post closure  | 4,340,000               | -                    | -                      | 4,340,000                | 394,950                |
| Totals                         | <u>\$ 297,310,055</u>   | <u>\$ 16,296,971</u> | <u>\$ (14,176,974)</u> | <u>\$ 299,430,052</u>    | <u>\$ 18,492,831</u>   |

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

**NOTE 6 - Long-Term Liabilities, continued**

**Statutory Debt Limitation**

In the absence of more restrictive bond authorization ballot limitations, the City is subject to state limitations on the amount of net bonded debt (exclusive of revenue bonds, excise tax revenue obligations and improvement district bonds), it may have outstanding. The statutory debt limitation is 20 percent of the secondary assessed valuation for purposes of water, wastewater, artificial light, acquisition and development of land for open space preserves, recreation facilities, public safety and emergency services, streets and transportation, and 6 percent of the secondary assessed valuation for all other purposes (e.g., library, museum, center for the arts). At June 30, 2011, the 6 percent debt limitation was \$148,117,597, providing a debt margin of \$134,756,597 and the 20 percent debt limitation was \$493,725,323, providing a debt margin of \$47,371,323.

**Bond Covenants**

Pursuant to certain bond indenture agreements, the City is obligated to various limitations and restrictions on annual debt service requirements, maintenance and flow of monies through various restricted accounts, minimum amounts to be maintained in various sinking funds and minimum revenue bond coverages. The City is in compliance with all such significant limitations and restrictions in the opinion of City's management.

**Debt Service Requirements to Maturity**

The following is a summary of debt service requirements to maturity for all bonds payable as of June 30, 2011:

| GOVERNMENTAL ACTIVITIES   |                                    |                                   |                                          |                                         |                                       |                                      |                       |
|---------------------------|------------------------------------|-----------------------------------|------------------------------------------|-----------------------------------------|---------------------------------------|--------------------------------------|-----------------------|
| Years<br>Ended<br>June 30 | General<br>Obligation<br>Principal | General<br>Obligation<br>Interest | Highway<br>Users<br>Revenue<br>Principal | Highway<br>Users<br>Revenue<br>Interest | Improvement<br>Districts<br>Principal | Improvement<br>Districts<br>Interest | Total                 |
| 2012                      | \$ 11,820,000                      | \$ 11,408,603                     | \$ 2,875,000                             | \$1,022,350                             | \$ 410,000                            | \$ 247,600                           | \$ 27,783,553         |
| 2013                      | 11,860,000                         | 11,088,475                        | 3,700,000                                | 885,225                                 | 430,000                               | 231,200                              | 28,194,900            |
| 2014                      | 14,135,000                         | 10,551,675                        | 3,830,000                                | 767,725                                 | 445,000                               | 214,000                              | 29,943,400            |
| 2015                      | 14,035,000                         | 9,978,456                         | 3,975,000                                | 637,000                                 | 465,000                               | 196,200                              | 29,286,656            |
| 2016                      | 15,520,000                         | 9,395,087                         | 4,105,000                                | 479,238                                 | 480,000                               | 177,600                              | 30,156,925            |
| 2017-2021                 | 82,244,000                         | 36,931,125                        | 10,135,000                               | 664,800                                 | 2,715,000                             | 583,400                              | 133,273,325           |
| 2022-2026                 | 80,000,000                         | 19,103,188                        | -                                        | -                                       | 1,245,000                             | 75,200                               | 100,423,388           |
| 2027-2029                 | 50,354,000                         | 3,139,594                         | -                                        | -                                       | -                                     | -                                    | 53,493,594            |
| <b>Total</b>              | <b>\$279,968,000</b>               | <b>\$111,596,203</b>              | <b>\$28,620,000</b>                      | <b>\$4,456,338</b>                      | <b>\$ 6,190,000</b>                   | <b>\$ 1,725,200</b>                  | <b>\$ 432,555,741</b> |

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

**NOTE 6 - Long-Term Liabilities, concluded**

| BUSINESS-TYPE ACTIVITIES |                              |                             |                   |                  |                      |                     |               |
|--------------------------|------------------------------|-----------------------------|-------------------|------------------|----------------------|---------------------|---------------|
| Years Ended June 30      | General Obligation Principal | General Obligation Interest | Revenue Principal | Revenue Interest | Excise Tax Principal | Excise Tax Interest | Total         |
| 2012                     | \$ 8,760,000                 | \$ 7,013,962                | \$ 7,610,000      | \$ 2,669,226     | \$ 1,100,000         | \$ 1,447,908        | \$ 28,601,096 |
| 2013                     | 9,420,000                    | 6,640,063                   | 7,930,000         | 2,350,558        | 1,745,000            | 1,606,913           | 29,692,534    |
| 2014                     | 10,595,000                   | 6,247,863                   | 8,260,000         | 1,999,818        | 1,815,000            | 1,561,763           | 30,479,444    |
| 2015                     | 10,900,000                   | 5,862,113                   | 4,485,000         | 1,671,026        | 6,180,000            | 1,466,419           | 30,564,558    |
| 2016                     | 10,910,000                   | 5,507,075                   | 6,760,000         | 1,359,306        | 4,270,000            | 1,338,950           | 30,145,331    |
| 2017-2021                | 48,976,000                   | 22,337,656                  | 25,235,000        | 1,968,766        | 10,855,000           | 5,600,756           | 114,973,178   |
| 2022-2026                | 49,025,000                   | 11,706,531                  | -                 | -                | 13,075,000           | 3,423,800           | 77,230,331    |
| 2027-2029                | 31,161,000                   | 2,022,406                   | -                 | -                | 9,500,000            | 646,618             | 43,330,024    |
| Total                    | \$179,747,000                | \$67,337,669                | \$60,280,000      | \$12,018,700     | \$48,540,000         | \$17,093,127        | \$385,016,496 |

**Compensated Absences**

The City's policy relating to compensated absences is described in Note 1. As shown in the table below, the long-term portion of this debt, amounting to \$10,490,286 for governmental activities and \$1,049,644 for business-type activities at June 30, 2011 is expected to be paid in future years from future resources. Compensated absences for governmental activities have been liquidated primarily by the General Fund.

|                                 | Balance July 1, 2010 | Incurred    | Satisfied   | Balance June 30, 2011 | Due Within One Year |
|---------------------------------|----------------------|-------------|-------------|-----------------------|---------------------|
| <b>Governmental Activities</b>  |                      |             |             |                       |                     |
| Compensated Absences            | \$10,131,319         | \$6,177,339 | \$5,818,372 | \$10,490,286          | \$ 602,009          |
| <b>Business-Type Activities</b> |                      |             |             |                       |                     |
| Compensated Absences            | \$ 991,531           | \$ 618,414  | \$ 560,300  | \$ 1,049,645          | \$ 60,236           |

**NOTE 7 - Defeased Debt**

**Current Year Defeasance**

On May 11, 2011, the City issued \$10,360,000 in General Obligation Refunding Bonds with an average interest rate of 1.65 percent. This issuance was used to advance refund \$3,000,000 of Series 1999 General Obligation Bonds with an average interest rate of 4.44 percent; \$1,810,000 of Series 2001 General Obligation Bonds with an average interest rate of 4.47 percent; and \$5,550,000 of Series 2002 General Obligation Bonds with an average interest rate of 4.37 percent. The refunding portion of net proceeds of \$10,816,839 (after payment of \$166,396 in underwriting fees, insurance, and other issuance costs and receipt of \$623,235 in original issue premium) was used to purchase U.S. government securities. Those securities were deposited in an irrevocable trust with an escrow agent to provide for future debt service payments on the 1999, 2001, and 2002 bonds. Only a portion of the future debt service payments for the 1999, 2001, and 2002 bonds were defeased. As a result, this part of the debt service payments for the bonds is considered to be defeased and the liability for that portion of the bonds has been removed from the government-wide and statement of net assets.

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

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**NOTE 7 - Defeased Debt, concluded**

The advance refunding resulted in a difference between the reacquisition price and the net carrying amount of the old debt of \$456,839. This difference, reported in the accompanying financial statements as a component of other assets, is being charged to operations through the year 2018 using the straight-line amortization method. The City completed the advance refunding to decrease its total debt service payments over the next 8 years by \$518,063 and to obtain an economic gain (difference between the present values of the old and new debt service payments) of \$501,216.

**Prior Year Defeasance**

In prior years, the City defeased certain general obligation bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the City's financial statements.

Bonds that have been advance refunded (defeased) as of June 30, 2011 are as follows:

| <u>Refunded Debt Outstanding</u>       | <u>Amount</u>        |
|----------------------------------------|----------------------|
| General Obligation Bonds, Series 1996B | 2,910,000            |
| General Obligation Bonds, Series 2002  | 12,525,000           |
| Total Refunded Bonds Outstanding       | <u>\$ 15,435,000</u> |

**NOTE 8 - Landfill Closure and Postclosure Costs**

State and federal laws and regulations require the City to place a final cover on its landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for thirty years after closure. In addition to operating expenses related to landfill activities through its closure date (October 1, 2005), an expense provision and related liability has been recognized based on the future closure and postclosure care costs to be incurred near or after the date the landfill no longer accepts waste. The recognition of these landfill closure and postclosure care costs is based on the amount of the landfill used during the year. As of June 30, 2011, the City estimates total costs related to landfill closure and postclosure care is \$15,388,438 and has recognized that entire amount since the landfill no longer accepts waste. To date, \$11,048,438 has been paid. The remaining balance of \$4,340,000 consists of a current liability of \$394,950 and \$3,945,050 recorded as a non-current liability on the City's financial statements.

The estimated total current cost of the landfill closure and postclosure, \$15,388,438, is based on the amount that would be paid if all equipment, facilities, and services required to care, monitor, and maintain the landfill were acquired as of June 30, 2011. However, the actual cost of closure and postclosure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations. The City is required by state and federal regulations to comply with local government financial test requirements that assure the City can meet the costs of landfill closure, postclosure care and, if necessary, corrective action when needed. It is anticipated that future inflation costs will be financed in part from earnings on investments. The remaining portion of anticipated future inflation costs and any additional costs that might arise from changes in postclosure requirements, e.g., due to changes in technology or more rigorous environmental regulations, may need to be covered by additional charges to future taxpayers.

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

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**NOTE 9 - Capital Contributions**

Capital contributions in the Water, Wastewater, Solid Waste, Airport, and Housing Authority funds amounted to the following:

|                   | System              |                   |                   |                     |
|-------------------|---------------------|-------------------|-------------------|---------------------|
|                   | Development         | Developer         | Government        |                     |
|                   | Fees                | Contributions     | Contributions     | Total               |
| Water             | \$ 3,265,313        | \$ 235,080        | \$ -              | \$ 3,500,393        |
| Wastewater        | 4,324,536           | 261,522           | -                 | 4,586,058           |
| Solid Waste       | 60,990              | -                 | -                 | 60,990              |
| Airport           | -                   | -                 | 500,463           | 500,463             |
| Housing Authority | -                   | -                 | 11,868            | 11,868              |
| Total             | <u>\$ 7,650,839</u> | <u>\$ 496,602</u> | <u>\$ 512,331</u> | <u>\$ 8,659,772</u> |

**NOTE 10 - Fund Equity**

During the year ended June 30, 2011, the City implemented the provisions of GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. GASB Statement No. 54 establishes standards for financial reporting, including note disclosure requirements for fund balance classifications of the governmental funds (General Fund, Special Revenue Funds, Capital Project Funds, Debt Service Funds, and Permanent Funds), and clarifies existing governmental fund type definitions.

In the fund financial statements, fund balances are reported in five classifications that comprise a hierarchy based on spending constraints placed on the purposes for which resources can be used for better consistency and clarification. The classifications of fund balance are explained below:

**Nonspendable** fund balance includes amounts that cannot be spent because either, 1) it is not in a spendable form, such as inventory or prepaid items or 2) it is legally or contractually required to be maintained intact.

**Restricted** fund balance includes amounts constrained to specific purposes by their providers which are either imposed 1) by external parties (grantors, bondholders and higher levels of Government), 2) by law through constitutional provisions or 3) by enabling legislation legally enforceable by external parties.

**Committed** fund balance is self-imposed limitations to be used only for a specific purpose pursuant to constraints by formal action of the highest level of decision making authority, namely Mayor and Council. Mayor and Council approval is required to commit resources and amounts cannot be used for any other purpose unless Mayor and Council take the same formal action to remove or change the commitment.

**Assigned** fund balance includes amounts intended to be used for a specific purpose. For General Fund, the assigned fund balance must be for a specific purpose and for all other governmental funds the assigned fund balance represents the residual balance of the fund. Intent can be expressed by Mayor and Council or by an official to which the Mayor and Council delegates the authority. Unlike committed fund balances, assigned fund balances can be changed without formal action.

**Unassigned** fund balance includes amounts available for any purpose; these amounts are reported only in the General Fund. In addition, other governmental funds that result in a negative fund balance are presented in this classification.

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

**NOTE 10 - Fund Equity, continued**

Generally, the City would first apply restricted resources, than committed, assigned and unassigned resources when an expense is incurred for purposes for which more than are classification of fund balance are available.

As of June 30, 2011 the constraints placed on fund balance for the major governmental funds and all other governmental funds are presented in the following table:

|                                | General        | Streets<br>Capital<br>Projects | Other Non-<br>Major<br>Governmental | Grand Total    |
|--------------------------------|----------------|--------------------------------|-------------------------------------|----------------|
| Non-spendable                  |                |                                |                                     |                |
| Inventories                    | \$ 888,459     | \$ -                           | \$ -                                | \$ 888,459     |
| Prepaid items                  | 4,608          | -                              | -                                   | 4,608          |
| Total Non-spendable            | 893,067        | -                              | -                                   | 893,067        |
| Restricted for                 |                |                                |                                     |                |
| Court Enhancement              | 706,695        | -                              | -                                   | 706,695        |
| Judicial Enhancement           | 138,059        | -                              | -                                   | 138,059        |
| Transportation and Development | -              | 33,445,762                     | 17,447,607                          | 50,893,369     |
| Debt Service Reserve           | -              | -                              | 19,017,204                          | 19,017,204     |
| Community Development          | -              | -                              | 427,793                             | 427,793        |
| Community Services             | -              | -                              | 13,373,535                          | 13,373,535     |
| Other Capital projects         | -              | -                              | 22,044,171                          | 22,044,171     |
| Total Restricted               | 844,754        | 33,445,762                     | 72,310,310                          | 106,600,826    |
| Committed to                   |                |                                |                                     |                |
|                                | -              | -                              | -                                   | -              |
|                                | -              | -                              | -                                   | -              |
| Total Committed                | -              | -                              | -                                   | -              |
| Assigned to                    |                |                                |                                     |                |
| Domestic Violence Prevention   | 232,634        | -                              | -                                   | 232,634        |
| Self-Insurance Purposes        | 886,794        | -                              | -                                   | -              |
| Capital Improvements Projects  | 39,092,109     | -                              | -                                   | -              |
| Economic Development Projects  | 21,522,000     | -                              | -                                   | -              |
| Total Assigned                 | 61,733,537     | -                              | -                                   | 232,634        |
| Unassigned                     | 98,872,954     | -                              | (12,315,197)                        | 86,557,757     |
|                                | -              | -                              | -                                   | -              |
| Total Unassigned               | 98,872,954     | -                              | (12,315,197)                        | 148,058,660    |
| Total fund balances            | \$ 162,344,312 | \$ 33,445,762                  | \$ 59,995,113                       | \$ 255,785,187 |

# **CITY OF CHANDLER, ARIZONA**

## **Notes to the Financial Statements**

### **June 30, 2011**

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#### **NOTE 10 – Fund Equity, concluded**

The City's General Fund Reserve Policy requires an amount equal to 12% of adopted General Fund operating revenues, excluding transfers in. Unassigned includes this reserve in the amount of \$19,552,074.

#### **NOTE 11 – Retirement and Pension Plans**

All full-time employees of the City, the Mayor and City Council are covered by one of three pension plans. All full-time City employees, except public safety personnel, participate in the Arizona State Retirement System, a multiple-employer cost-sharing pension plan. Public safety personnel participate in the Public Safety Personnel Retirement System, which is an agent multiple-employer plan. The Mayor and City Council participate in the Elected Officials' Retirement Plan, a multiple-employer cost sharing pension plan. All three pension plans are administered by the State of Arizona.

##### **Arizona State Retirement System**

###### **A. Plan Description**

All full-time City employees (except public safety personnel) participate in the Arizona State Retirement System (the System), a multiple-employer cost sharing defined benefit pension, health insurance premium, and long-term disability plan. The System was established by the State of Arizona to provide pension benefits for employees of the state and employees of participating political subdivisions and school districts. The System is administered in accordance with Title 38, Chapter 5, of Arizona Revised Statutes. The System provides for retirement, disability, health insurance premium benefits, and death and survivor benefits. The System issues a publicly available financial report that includes financial statements and required supplementary information for the System. That report may be obtained by writing to Arizona State Retirement System, P.O. Box 33910, Phoenix, AZ 85067-3910, or by calling 1-800-621-3778.

###### **B. Funding Policy**

Arizona Revised Statutes provide statutory authority for determining the employees' and employers' contribution amounts as a percentage of covered payroll. Employers are required to contribute at the same rate as employees. Although Arizona Revised Statutes prescribe the basis of making the actuarial calculation, the Arizona Legislature is able to legislate a contribution rate other than the actuarially determined rate. The actuarially determined contribution rate for the year ended June 30, 2011 was 9.85 percent (9.6 percent retirement and 0.25 percent long-term disability) for active members and the City was required to contribute 9.85 percent (9.01 percent for retirement, 0.59 percent for health insurance premium, and 0.25 percent for long-term disability) of the members' annual covered payroll. The City's contributions to the System for the years ended June 30, 2011, 2010 and 2009, were \$6,307,634.16, \$6,480,656 and \$6,627,159 respectively, equal to the required contributions for each year.

##### **Arizona Public Safety Personnel Retirement System (Full-time Police and Fire Employees)**

###### **A. Plan Description**

All full-time sworn police officers and fire fighters are eligible to participate in the Public Safety Personnel Retirement System (PSPRS) in separate agent multiple-employer defined benefit retirement and health insurance premium plans. PSPRS was established by Title 38, chapter 5, Article 4 of the Arizona Revised Statutes to provide pension benefits for public safety employees of certain state and local governments. The PSPRS is jointly administered by the fund manager and participating local boards. The fund manager is a five-member board appointed by the Governor and the State Legislature. The fund manager is responsible for establishing contribution rates in accordance with an Actuarial study.

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

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**NOTE 11 - Retirement and Pension Plans, continued**

The PSPRS provides retirement benefits, as well as death and disability and health insurance premium benefits. The PSPRS of the State of Arizona issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to Public Safety Personnel Retirement System, 3010 East Camelback Road, Ste 200, Phoenix, AZ 85016 or by calling (602) 255-5575.

**B. Funding Policy**

The System is funded through a member contribution of 7.65 percent of gross payroll, an employer contribution set by an actuarial valuation expressed as a percent of gross payroll, and a distribution of the net earnings of the Fund. The City's current aggregate contribution rate for police is 17.57 percent of annual covered payroll of which 1.09 percent was the health insurance premium portion. The current aggregate contribution rate for firefighters is 15.65 percent of annual covered payroll of which 0.98 percent was the health insurance premium portion.

**C. Annual Pension Cost**

For fiscal year ended June 30, 2011, the City's annual pension cost of \$4,486,814 for police and \$2,363,871 for firefighters for PSPRS was equal to the City's required and actual contributions. The required contributions were determined as part of the June 30, 2009, actuarial valuations using the projected unit credit actuarial cost method.

The contribution requirements for the year ended June 30, 2011 were established by the June 30, 2009 actuarial valuations. Those valuations were based on the following. For police, the actuarial assumptions include (a) a rate of return on the investment of present and future assets of 8.5 percent per year compounded annually, attributable to inflation and other across-the-board increases, (b) projected salary increases of 5.5 percent compounded annually attributable to inflation and other across-the-board increases, and (c) additional projected salary increases of 0 percent to 3 percent per year attributable to seniority/merit. For firefighters, the actuarial assumptions include (a) a rate of return on the investment of present and future assets of 8.5 percent per year compounded annually, attributable to inflation and other across-the-board increases, (b) projected salary increases of 5.5 percent compounded annually attributable to inflation and other across-the-board increases, and (c) additional projected salary increases of 0 percent to 3 percent per year attributable to seniority/merit. The actuarial value of PSPRS assets was determined using techniques that smooth the market value of assets over a seven-year period. PSPRS's unfunded accrued liability is being amortized as a level percent of projected payroll over a closed period of 30 years. If the actuarial value of assets exceeded the actuarial accrued liability, the excess was amortized over an open period of 20 years. The remaining amortization period at July 1, 2010, was 26 years for unfunded actuarial accrued liability and 20 years for excess contributions.



**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

**NOTE 11 -Retirement and Pension Plans, continued**

Arizona Public Safety Personnel Retirement System - Police

Three-Year Trend Information

| Fiscal<br>Year<br>Ended | Annual<br>Pension<br>Cost (APC) | Percent<br>of APC<br>Contributed | Net Pension<br>Obligation |
|-------------------------|---------------------------------|----------------------------------|---------------------------|
| 2009 (Pension)          | \$ 4,941,860                    | 100 %                            | -                         |
| 2009 (Health)           | \$ 28,330                       | 100 %                            | -                         |
| 2010 (Pension)          | \$ 4,596,415                    | 100 %                            | -                         |
| 2010 (Health)           | \$ 22,633                       | 100 %                            | -                         |
| 2011 (Pension)          | \$ 4,437,908                    | 100 %                            | -                         |
| 2011 (Health)           | \$ 48,906                       | 100 %                            | -                         |

Arizona Public Safety Personnel Retirement System - Firefighters

Three-Year Trend Information

| Fiscal<br>Year<br>Ended | Annual<br>Pension<br>Cost (APC) | Percent<br>of APC<br>Contributed | Net Pension<br>Obligation |
|-------------------------|---------------------------------|----------------------------------|---------------------------|
| 2009 (Pension)          | \$ 2,609,678                    | 100 %                            | -                         |
| 2009 (Health)           | \$ 11,533                       | 100 %                            | -                         |
| 2010 (Pension)          | \$ 2,508,750                    | 100 %                            | -                         |
| 2010 (Health)           | \$ 10,834                       | 100 %                            | -                         |
| 2011 (Pension)          | \$ 2,340,705                    | 100 %                            | -                         |
| 2011 (Health)           | \$ 23,166                       | 100 %                            | -                         |

**D. Funded Status and Funding Progress**

As of June 30, 2010, the most recent actuarial calculation date, the firefighters plan was 82 percent funded and police was 74 percent funded. The actuarial accrued liability for benefits was \$66.9 million and \$110 million, and the actuarial value of assets was \$54.6 million and \$81 million, resulting in an unfunded actuarial accrued liability (UAAL) of \$12.3 million and \$28.9 million respectively. The covered payrolls (annual payrolls of active employees covered by the plans) were \$15.3 million and \$26 million, and the ratio of the UAAL to the covered payroll was 80 percent and 111 percent.

The schedule of funding progress, presented as Required Supplementary Information following the Notes to the Financial Statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

**Elected Officials' Retirement Plan (Mayor and City Council)**

**A. Plan Description**

The City's Mayor and Council participate in the Elected Officials' Retirement Plan (EORP), a multiple-employer cost sharing defined benefit pension and health insurance premium plan. The EORP was established and is administered by the State of Arizona to provide pension benefits for state and county elected officials, judges, and certain City-elected officials. The fund manager of the PSPRS is also the administrator for the EORP. EORP provides retirement benefits, as well as death and disability benefits. The Elected Officials' Retirement Plan issues a publicly available financial report that includes financial statements and required supplementary information for EORP. The report may be obtained by writing to Elected Officials' Retirement Plan, 3010 East Camelback Road, Ste 200, Phoenix, AZ 85016 or by calling (602) 255-5575.

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

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**NOTE 11 – Retirement and Pension Plans, concluded**

**B. Funding Policy**

Covered employees are required by state statute to contribute an amount equal to 7 percent of gross salary. Incorporated city or town employers are required to contribute an amount sufficient to meet both the normal cost of a level-cost method attributable to the EORP, plus the amount required to amortize the unfunded accrued liability for the employer. Such amount is to be determined each year by actuarial valuation and paid as a level percent of compensation. The contribution requirements for plan members are established and may be amended by the Fund Manager, a five-member board. The City's rate for fiscal year ended June 2011 was 29.79 percent of the members' annual covered payroll, of which 1.80 percent was the health insurance premium portion. The city's contributions to EORP for the years ended June 30, 2011, 2010, and 2009, were \$47,863, \$40,950, and \$37,757 respectively, equal to the required contributions for each year.

**Volunteer Firemen's Pension And Relief Fund**

**A. Plan Description**

The Volunteer Firemen's Pension Plan (VFPP) is a single-employer defined benefit pension plan administered by the City. The last actuarial valuation of the Volunteer Firemen's Pension and Relief Fund was made as of November 19, 2004, at which time the actuarial liability was fully funded. As of June 30, 2011, there was one retiree and/or beneficiary of a retiree receiving retirement benefits under the plan. There were no terminated employees entitled to benefits and not yet receiving them. Additionally there are no non-vested active employees and no partially vested employees covered by the plan. The VFPP issues a publicly available financial report that may be obtained from the City of Chandler, Management Services Department, P.O. Box 4008, MS 702, Chandler, AZ 85244-4008.

**B. Funding Policy**

There were no contributions to the Volunteer Firemen's Pension and Relief Fund by the City in fiscal year 2010/11. Pursuant to the November 19, 2004, actuarial valuation, the present value of all benefits payable in future years was \$57,222 based upon a 6 percent rate of return and the pension obligation was deemed to be fully funded.

**NOTE 12 – Post-employment Benefits Other Than Pensions**

The cost of post-employment healthcare benefits, from an accrual accounting perspective, similar to the cost of pension benefits, should be associated with the periods in which the cost occurs, rather than in the future year when it will be paid.

**A. Plan Description**

The City provides post-employment medical care (OPEB) for retired employees through a single employer defined benefit medical plan. The plan provides medical benefits for eligible retirees, their spouses and dependents through the City's group health insurance plans, which covers active and retired members. The benefits, benefit levels and contribution rates are determined annually by the City's Human Resources Department and approved by the City Council. The plan is not accounted for as a trust fund, as an irrevocable trust has not been established to account for the plan. The plan does not issue a separate financial report.

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

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**NOTE 12 – Post-employment Benefits Other Than Pensions, continued**

The City also provides a Retirement Health Savings Plan (RHSP) for active employees that may be used upon separation from City employment. The City funds \$15 per pay period during the term of employment. The plan provides medical expense reimbursements eligible under Internal Revenue Code Section 213, other than direct long-term care expenses. The plan is not accounted for as a trust fund, as an irrevocable trust has not been established to account for the plan. The plan does not issue a separate financial report.

**B. Benefits Provided**

The City provides post-employment medical care benefits to its retirees. To be eligible for benefits, an employee must qualify for retirement under one of the state retirement plans for public employees and be covered under the City's medical plan during their active status.

Upon retirement, the City deposits a one-time payment of \$800 per year of City service in the retiree's account. The retiree must have a minimum of five years of City service to receive this contribution.

**C. Funding Policy**

The plan premium rates are determined annually by the City's Human Resources Department, in collaboration with an outside consulting firm, and approved by the City Council. The retiree's contribution is 100% of the actuarially determined blended premium rate. The City makes no contribution to the retirees' premiums other than allowing them to participate through the City's pooled benefits. By providing retirees with access to the City's healthcare plans based on the same rates it charges to active employees, the City is in effect providing a subsidy to retirees. This implied subsidy exists because, on average, retiree healthcare costs are higher than active employee healthcare costs. By not contributing anything toward this plan in advance, the City employs a pay-as-you-go method through paying the higher rate for active employees each year. As of June 30, 2011, retirees contributed \$818,079 and the City contributed \$1,459,219 (implied subsidy).

**D. Annual OPEB Costs and Net OPEB Obligation**

The City's annual other post-employment benefit (OPEB) cost for each plan is calculated based on the annual required contribution (ARC) of the employer, an amount actuarially determined in accordance with the parameters of GASB Statement 45.

The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and to amortize any unfunded actuarial liabilities over a period not to exceed thirty years. The City's annual OPEB cost for the current year and related information for each plan are as follows at June 30, 2011:

|                                            |                            |
|--------------------------------------------|----------------------------|
| Annual Required Contribution (ARC)         | \$ 3,291,374               |
| ARC Adjustment                             | (203,312)                  |
| Interest Adjustment to Net OPEB Obligation | <u>206,679</u>             |
| Annual OPEB Cost                           | \$ 3,294,741               |
| Contributions Made                         | <u>(1,459,219)</u>         |
| Increase in Net OPEB Obligation            | \$ 1,835,522               |
| Net OPEB Obligation - Beginning of year    | <u>4,133,570</u>           |
| Net OPEB Obligation - End of year          | <u><u>\$ 5,969,092</u></u> |

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

**NOTE 12 – Post-employment Benefits Other Than Pensions, concluded**

The City's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for fiscal year 2011 were as follows:

| Fiscal Year<br>Ended June, 30 | Annual<br>OPEB Cost | Employer<br>Contributions | Percentage of<br>OPEB Cost<br>Contributed | Net OPEB<br>Obligation |
|-------------------------------|---------------------|---------------------------|-------------------------------------------|------------------------|
| 2011                          | \$ 3,294,741        | \$ 1,459,219              | 44.29%                                    | \$ 5,969,092           |
| 2010                          | 3,293,137           | 1,325,055                 | 40.24%                                    | 4,133,570              |
| 2009                          | 2,136,825           | 1,188,119                 | 55.60%                                    | 2,165,488              |

**E. Funded Status and Funding Progress**

The funded status of the plan as of the most recent actuarial valuation is as follows:

|                                             |                      |
|---------------------------------------------|----------------------|
| Actuarial Accrued Liability                 | \$ 26,120,095        |
| Actuarial Value of Plan Assets              | -                    |
| Unfunded Actuarial Accrued Liability (UAAL) | <u>\$ 26,120,095</u> |
| Funded Ratio                                | 0.0%                 |
| Covered Payroll                             | 98,508,058           |
| UAAL as a percentage of covered payroll     | 26.5%                |

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future.

Calculations are based on the types of benefits provided under the terms of the substantive plan at the time of each valuation and on the pattern of sharing of costs between the employer and plan members to that point. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the employer and plan members in the future.

Actuarial calculations reflect a long-term perspective.

The actuarial methods and significant assumptions used to determine the ARC for the current year are as follows:

1. The actuarial cost method used is the projected unit credit method.
2. As of the valuation date, July 1, 2009, there are no assets, hence no need for an actuarial value of assets.
3. The amortization method is level percent of payroll. The amortization period is 30 years. The period is open.

In the June 30, 2009 actuarial valuation, the projected unit credit actuarial cost method was used along with a discount rate of 5.0%. In addition, the actuarial assumptions included: an annual medical healthcare cost trend rate of 10% initially, reduced by decrements to an ultimate rate of 6.0% after 8 years; an annual dental healthcare cost trend rate of 5% initially, reduced to 3% after 9 years; and an annual projected salary increase of 2%.

# CITY OF CHANDLER, ARIZONA

## Notes to the Financial Statements

June 30, 2011

### NOTE 13 - Commitments and Contingencies

The City is subject to a number of lawsuits, investigations, and other claims (some of which involve substantial amounts) that are incidental to the ordinary course of its operations, including those related to wrongful death and personal injury matters. Although the City Attorney does not currently possess sufficient information to reasonably estimate the amounts of the liabilities to be recorded upon the settlement of such claims and lawsuits, some claims could be significant to the City's operations. While the ultimate resolution of such lawsuits, investigations, and claims cannot be determined at this time, in the opinion of City management, based on the advice of the City Attorney, the resolution of these matters will not have a material adverse effect on the City's financial position.

### NOTE 14 - Risk Management

The City is exposed to various risks of loss related to litigation, claims and torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters (for which the City carries commercial insurance). The City established a Self-Insurance Fund (an Internal Service Fund) to account for and finance its uninsured risks of loss. In fiscal year 2010/2011, the Self-Insurance Fund provided coverage for up to a maximum of \$2,000,000 per occurrence for liability claims and \$50,000 for each property damage claim. The City purchases commercial insurance for claims in excess of coverage provided by the Self-Insurance Fund and for all other risks of loss. During fiscal year 2010/2011, there were no significant reductions in the amounts of excess coverage purchased, nor has the City experienced any settlements in excess of insurance coverage over the past three fiscal years.

Premiums are paid into the Internal Service Fund by all other funds and are available to pay claims, claim reserves and administrative costs of the program. As with any risk retention program, the City is contingently liable with respect to claims beyond those actuarially projected. Interfund premiums are used to reduce the amount of claim expenditures reported in the Internal Service Fund. In the opinion of City management, based on the advice of the City Attorney, the outcome of such litigation and claims will not have materially adverse effect on the City's financial position.

The claims liability of \$1,966,172 reported as claims payable in the Self-Insurance Fund at June 30, 2011, is based on the requirements of Governmental Accounting Standards Board Statement No. 10, which requires that liabilities be reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. An excess coverage insurance policy covers individual claims in excess of \$2,000,000 for general liability and \$500,000 for worker's compensation. Liabilities include an amount for claims that have been incurred but not reported (IBNR). Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and amount of payouts and other economic and social factors. Changes in the Fund's claims liability amount in fiscal years 2010 and 2011 were:

| Years<br>Ended<br>June 30, | Beginning<br>of<br>Fiscal Year<br>Liability | Current Year<br>Claims<br>and Changes in<br>Estimates | Claim<br>Payments | Balance at<br>Fiscal Year<br>End |
|----------------------------|---------------------------------------------|-------------------------------------------------------|-------------------|----------------------------------|
| 2010                       | \$ 3,624,854                                | \$ 1,571,159                                          | (3,384,968)       | \$ 1,811,045                     |
| 2011                       | \$ 1,811,045                                | \$ 3,768,327                                          | (3,613,200)       | \$ 1,966,172                     |

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

**NOTE 15 – Interfund Transfers, concluded**

The interfund transfers in and out at June 30, 2011 are as follows:

| <u>Fund</u>            | <u>Transfer Detail</u>             | <u>Transfers In</u> | <u>Transfers Out</u> |
|------------------------|------------------------------------|---------------------|----------------------|
| General                | Capital projects-streets           | \$ -                | \$ 1,042,186         |
|                        | Non-major governmental             | -                   | 35,172,703           |
|                        | Non-major enterprise               | -                   | 590,126              |
|                        | Internal service                   | -                   | 14,606,731           |
|                        | Total general fund                 | -                   | 51,411,746           |
| Streets                | General                            | 1,042,186           | -                    |
|                        | Total streets fund                 | 1,042,186           | -                    |
| Non-major governmental | General                            | 35,172,703          | -                    |
|                        | Non-major governmental             | 4,378,314           | 4,378,314            |
|                        | Enterprise-water                   | 356,942             | -                    |
|                        | Enterprise-wastewater              | 166,312             | -                    |
|                        | Non-major enterprise               | 72,549              | 250,379              |
|                        | Internal service                   | 416,640             | -                    |
|                        | Total non-major governmental funds | 40,563,460          | 4,628,693            |
| Water                  | Non-major governmental             | -                   | 356,942              |
|                        | Total water fund                   | -                   | 356,942              |
| Wastewater             | Non-major governmental             | -                   | 166,312              |
|                        | Total wastewater fund              | -                   | 166,312              |
| Non-major enterprise   | General                            | 590,126             | -                    |
|                        | Non-major governmental             | 250,379             | 72,549               |
|                        | Total non-major enterprise funds   | 840,505             | 72,549               |
| Internal service       | General                            | 14,606,731          | -                    |
|                        | Non-major governmental             | -                   | 416,640              |
|                        | Total internal service fund        | 14,606,731          | 416,640              |
| Total                  |                                    | \$ 57,052,882       | \$ 57,052,882        |

Interfund transfers are made from various funds and cost centers to fund costs including dental and health insurance, computer replacement and debt service.

**CITY OF CHANDLER, ARIZONA**  
**Notes to the Financial Statements**  
**June 30, 2011**

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**NOTE 16 – Interfund Receivables and Payables**

**A. Interfund Advances To/Advances From**

| <b>Advances To</b>  | <b>Advances From</b>                                    | <b>Total</b>                |
|---------------------|---------------------------------------------------------|-----------------------------|
| General             | Capital Projects-Community Services                     | \$ 429,287                  |
|                     | Capital Projects-Public Safety Buildings & Improvements | 15,654,706                  |
|                     | Capital Projects-Streets                                | 7,870,000                   |
|                     | Capital Projects-Public Buildings                       | <u>4,369,352</u>            |
|                     | Total General Fund                                      | <u>28,323,345</u>           |
| Enterprise<br>Water | Enterprise-Wastewater                                   | <u>3,900,000</u>            |
| Total               |                                                         | <u><u>\$ 32,223,345</u></u> |

Interfund advances are made from the general fund to capital projects funds to cover expenditures in impact fee funds until impact fees are received. None will be repaid within one year.

The interfund advance was made from the water enterprise fund to the wastewater system development fees fund of the wastewater enterprise to cover expenditures until system development fees are collected. Amounts to be repaid within one year total \$650,000.

**B. Interfund Due To/Due From**

| <b><u>Due from other funds</u></b> | <b><u>Due to other funds</u></b>      | <b><u>Total</u></b>       |
|------------------------------------|---------------------------------------|---------------------------|
| General                            | Special Revenue-Grants                | \$ 357,024                |
|                                    | Special Revenue-Community Development | 193,600                   |
|                                    | Capital Projects-Grants               | <u>46,086</u>             |
|                                    | Total general fund                    | <u>596,710</u>            |
| Non-major governmental             | Water                                 | <u>494,794</u>            |
| Total                              |                                       | <u><u>\$1,091,504</u></u> |

CITY OF CHANDLER, ARIZONA  
Notes to the Financial Statements  
June 30, 2011

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NOTE 17 - Joint Venture

The City and the Town of Gilbert entered into an Intergovernmental Agreement (Agreement) for the design, construction and operation of a Joint Water Treatment Plant. Under the Agreement, the real property, plant infrastructure and raw water pipelines will be jointly owned with each party entitled to 50% of the plant capacity, and each party paying 50% of the construction costs. The Town of Gilbert acts as the Lead Agent, overseeing construction activities, which were substantially complete at June 30, 2011, and operating the plant. The City’s investment in the joint venture is reflected as a separate line item in the proprietary funds financial statements. Separate financial statements for the joint venture are not prepared.

Total Investment as of June 30, 2011, was:

|                          |                      |
|--------------------------|----------------------|
| City of Chandler's Share | \$75,781,323         |
| Town of Gilbert's Share  | <u>76,257,644</u>    |
|                          | <u>\$152,038,967</u> |

NOTE 18 -Deficit in Fund Balances

The grants special revenue fund and the police confiscated property fund had deficit balances of \$238,222 and \$40,635 respectively. The deficits will be covered by future revenues. The public buildings capital projects fund and the public safety buildings and improvements fund had deficit fund balances of \$3,917,685 and \$8,118,655 respectively. The funds were financed by advances of interfund loans and will be paid back by future impact fee revenues.





***Chandler + Arizona***  
*Where Values Make The Difference*

## **REQUIRED SUPPLEMENTARY INFORMATION**

# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual

### General Fund

For the year ended June 30, 2011

|                                             | Budgeted Amounts     |                      | Non-GAAP              | Positive             |
|---------------------------------------------|----------------------|----------------------|-----------------------|----------------------|
|                                             | Original             | Final                | Actual                | (Negative)           |
|                                             |                      |                      | Amounts               | Variance with        |
|                                             |                      |                      |                       | Final Budget         |
| <b>REVENUES:</b>                            |                      |                      |                       |                      |
| Property taxes                              | \$ 9,561,000         | \$ 9,561,000         | \$ 9,666,908          | \$ 105,908           |
| Sales taxes                                 | 81,105,500           | 81,105,500           | 86,523,295            | 5,417,795            |
| Franchise fees                              | 3,207,000            | 3,207,000            | 2,819,521             | (387,479)            |
| State shared                                | 47,253,000           | 47,253,000           | 47,732,614            | 479,614              |
| Licenses and permits                        | 2,711,400            | 2,711,400            | 3,208,945             | 497,545              |
| Charges for services                        | 9,251,031            | 9,251,031            | 17,984,170            | 8,733,139            |
| Fines and forfeitures                       | 4,324,600            | 4,324,600            | 3,546,173             | (778,427)            |
| Rentals                                     | 418,006              | 418,006              | 387,952               | (30,054)             |
| Contributions                               | 100,000              | 100,000              | 100,000               | -                    |
| Interest revenue                            | 3,139,000            | 3,139,000            | 915,006               | (2,223,994)          |
| Miscellaneous                               | 2,204,181            | 2,204,181            | 4,080,151             | 1,875,970            |
| <b>Total revenues</b>                       | <b>163,274,718</b>   | <b>163,274,718</b>   | <b>176,964,735</b>    | <b>13,690,017</b>    |
| <b>EXPENDITURES:</b>                        |                      |                      |                       |                      |
| General government                          |                      |                      |                       |                      |
| City manager                                | 22,100,779           | 24,546,388           | 22,368,806            | 2,177,582            |
| City clerk                                  | 713,363              | 750,981              | 661,927               | 89,054               |
| Communications and public affairs           | 2,064,033            | 2,431,079            | 1,955,120             | 475,959              |
| Law                                         | 3,131,590            | 3,204,260            | 3,158,761             | 45,499               |
| City magistrate                             | 3,902,212            | 3,977,302            | 3,699,772             | 277,530              |
| Management services                         | 47,819,326           | 39,749,093           | 10,546,211            | 29,202,882           |
| Mayor and council                           | 816,160              | 830,508              | 724,850               | 105,658              |
| Public safety                               |                      |                      |                       |                      |
| Fire                                        | 27,273,998           | 27,470,123           | 26,627,982            | 842,141              |
| Police                                      | 56,723,763           | 58,006,073           | 56,753,675            | 1,252,398            |
| Transportation and development              | 17,396,020           | 19,084,940           | 17,755,546            | 1,329,394            |
| Community services                          | 22,615,194           | 24,049,272           | 23,232,727            | 816,545              |
| <b>Total expenditures</b>                   | <b>204,556,438</b>   | <b>204,100,019</b>   | <b>167,485,377</b>    | <b>36,614,642</b>    |
| <b>REVENUES OVER (UNDER) EXPENDITURES</b>   | <b>(41,281,720)</b>  | <b>(40,825,301)</b>  | <b>9,479,358</b>      | <b>50,304,659</b>    |
| <b>OTHER FINANCING SOURCES (USES):</b>      |                      |                      |                       |                      |
| Proceeds from disposal of capital assets    | 25,000               | 25,000               | 41,609                | 16,609               |
| Transfers in                                | 11,066,900           | 11,066,900           | -                     | (11,066,900)         |
| Transfers out                               | (79,854,791)         | (79,948,348)         | (51,411,746)          | 28,536,602           |
| <b>Total other financing sources (uses)</b> | <b>(68,762,891)</b>  | <b>(68,856,448)</b>  | <b>(51,370,137)</b>   | <b>17,486,311</b>    |
| <b>Change in fund balance</b>               | <b>(110,044,611)</b> | <b>(109,681,749)</b> | <b>(41,890,779)</b>   | <b>67,790,970</b>    |
| <b>Fund balances, July 1, 2010</b>          | <b>198,465,017</b>   | <b>198,465,017</b>   | <b>198,465,017</b>    | <b>-</b>             |
| <b>Fund balances, June 30, 2011</b>         | <b>\$ 88,420,406</b> | <b>\$ 88,783,268</b> | <b>\$ 156,574,238</b> | <b>\$ 67,790,970</b> |

See accompanying notes to this schedule.

**CITY OF CHANDLER, ARIZONA**  
**Required Supplementary Information**  
**June 30, 2011**

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**NOTE 1 - Budgetary Basis of Accounting**

The adopted budget of the City is prepared on a basis consistent with accounting principles generally accepted in the United States of America with the following exception: reserved encumbrances at year end are recognized as expenditures. Consequently, the following adjustment is necessary to present the change in fund balance on a budgetary basis in order to provide a meaningful comparison.

|                                                                                                                   | <u>Change in Fund<br/>Balances</u> |
|-------------------------------------------------------------------------------------------------------------------|------------------------------------|
| Statement of Revenues, Expenditures<br>and Changes in Fund Balances -<br>Governmental Funds                       | \$ (36,120,705)                    |
| Reserved encumbrances at June 30, 2011 recognized as<br>budgetary expenditures in fiscal year ended June 30, 2011 | <u>(5,770,074)</u>                 |
| Budgetary Comparison Schedule for the<br>General Fund                                                             | <u>\$ (41,890,779)</u>             |

**CITY OF CHANDLER, ARIZONA**  
**Required Supplementary Information**  
**June 30, 2011**

Arizona Public Safety Personnel Retirement System - Police  
Schedule of Funding Progress

| Valuation Date<br>30-Jun | (1)<br>Actuarial Value of Assets | (2)<br>Projected Unit Credit Actuarial Accrued Liability (AAL) | (3)<br>Percent Funded (1)/(2) | (4)<br>Unfunded AAL (2) - (1) | (5)<br>Annual Covered Payroll | (6)<br>Unfunded AAL as a Percentage of Covered Payroll (4)/(5) |
|--------------------------|----------------------------------|----------------------------------------------------------------|-------------------------------|-------------------------------|-------------------------------|----------------------------------------------------------------|
| 2008                     | \$ 66,242,859                    | \$ 95,361,375                                                  | 69.5%                         | \$ 29,118,516                 | \$ 25,093,684                 | 116.0%                                                         |
| 2009                     | 74,018,711                       | 102,681,147                                                    | 72.1%                         | 28,662,436                    | 26,862,925                    | 106.7%                                                         |
| 2010                     | 81,082,048                       | 109,952,888                                                    | 73.7%                         | 28,870,840                    | 26,008,462                    | 111.0%                                                         |

Arizona Public Safety Personnel Retirement System - Firefighters  
Schedule of Funding Progress

| Valuation Date<br>30-Jun | (1)<br>Actuarial Value of Assets | (2)<br>Projected Unit Credit Actuarial Accrued Liability (AAL) | (3)<br>Percent Funded (1)/(2) | (4)<br>Unfunded AAL (2) - (1) | (5)<br>Annual Covered Payroll | (6)<br>Unfunded AAL as a Percentage of Covered Payroll (4)/(5) |
|--------------------------|----------------------------------|----------------------------------------------------------------|-------------------------------|-------------------------------|-------------------------------|----------------------------------------------------------------|
| 2008                     | \$ 45,433,395                    | \$ 58,745,529                                                  | 77.3%                         | \$ 13,312,134                 | \$ 14,906,063                 | 89.3%                                                          |
| 2009                     | 51,154,097                       | 62,888,943                                                     | 81.3%                         | 11,734,846                    | 15,408,927                    | 76.2%                                                          |
| 2010                     | 54,633,092                       | 66,930,524                                                     | 81.6%                         | 12,297,432                    | 15,328,067                    | 80.2%                                                          |

Post-employment Benefits Other than Pensions  
Schedule of Funding Progress

| Valuation Date<br>01-Jul | (1)<br>Actuarial Value of Assets | (2)<br>Projected Unit Credit Actuarial Accrued Liability (AAL) | (3)<br>Percent Funded (1)/(2) | (4)<br>Unfunded AAL (2) - (1) | (5)<br>Annual Covered Payroll | (6)<br>Unfunded AAL as a Percentage of Covered Payroll (4)/(5) |
|--------------------------|----------------------------------|----------------------------------------------------------------|-------------------------------|-------------------------------|-------------------------------|----------------------------------------------------------------|
| 2007                     | \$ -                             | \$ 17,961,768                                                  | 0.0%                          | 17,961,768                    | 87,610,241                    | 20.5%                                                          |
| 2009                     | -                                | 26,120,095                                                     | 0.0%                          | 26,120,095                    | 98,508,058                    | 26.5%                                                          |
| 2011                     | -                                | 33,009,726                                                     | 0.0%                          | 33,009,726                    | 93,253,195                    | 35.4%                                                          |

## **OTHER FINANCIAL STATEMENTS**

# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual

### Streets Capital Projects

For the year ended June 30, 2011

|                                                          | Budgeted Amounts     |                      | Non-GAAP             | Positive            |
|----------------------------------------------------------|----------------------|----------------------|----------------------|---------------------|
|                                                          | Original             | Final                | Actual               | (Negative)          |
|                                                          |                      |                      | Amounts              | Variance with       |
|                                                          |                      |                      |                      | Final Budget        |
| <b>REVENUES:</b>                                         |                      |                      |                      |                     |
| Interest revenue                                         | \$ 1,082,000         | \$ 1,082,000         | \$ 283,600           | \$ (798,400)        |
| System development fees                                  | 900,000              | 900,000              | 2,443,928            | 1,543,928           |
| Regional transportation tax                              | 14,623,596           | 14,623,596           | 88,561               | (14,535,035)        |
| Miscellaneous                                            | -                    | -                    | 92,602               | 92,602              |
| <b>Total revenues</b>                                    | <b>16,605,596</b>    | <b>16,605,596</b>    | <b>2,908,691</b>     | <b>(13,696,905)</b> |
| <b>EXPENDITURES:</b>                                     |                      |                      |                      |                     |
| General government                                       | 2,084,048            | 13,207,237           | -                    | 13,207,237          |
| Transportation and development                           | 47,596,135           | -                    | -                    | -                   |
| Capital improvements                                     | 3,401,800            | 39,874,746           | 28,434,013           | 11,440,733          |
| <b>Total expenditures</b>                                | <b>53,081,983</b>    | <b>53,081,983</b>    | <b>28,434,013</b>    | <b>24,647,970</b>   |
| <b>Excess (deficiency) of revenues over expenditures</b> | <b>(36,476,387)</b>  | <b>(36,476,387)</b>  | <b>(25,525,322)</b>  | <b>10,951,065</b>   |
| <b>Other financing sources (uses):</b>                   |                      |                      |                      |                     |
| Transfers in                                             | 16,674,596           | 16,674,596           | 1,042,185            | (15,632,411)        |
| Transfers out                                            | (14,674,596)         | (14,674,596)         | -                    | 14,674,596          |
| <b>Total other financing sources (uses)</b>              | <b>2,000,000</b>     | <b>2,000,000</b>     | <b>1,042,185</b>     | <b>(957,815)</b>    |
| <b>Change in fund balances</b>                           | <b>(34,476,387)</b>  | <b>(34,476,387)</b>  | <b>(24,483,137)</b>  | <b>9,993,250</b>    |
| <b>Fund balances (deficits), July 1, 2010</b>            | <b>49,169,828</b>    | <b>49,169,828</b>    | <b>49,169,828</b>    | <b>-</b>            |
| <b>Fund balances (deficits), June 30, 2011</b>           | <b>\$ 14,693,441</b> | <b>\$ 14,693,441</b> | <b>\$ 24,686,691</b> | <b>\$ 9,993,250</b> |

# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual

### General Obligation Bonds Debt Service

For the year ended June 30, 2011

|                                                          | Budgeted Amounts     |                      | Non-GAAP             | Positive             |
|----------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|
|                                                          | Original             | Final                | Actual               | (Negative)           |
|                                                          |                      |                      | Amounts              | Variance with        |
|                                                          |                      |                      |                      | Final Budget         |
| <b>REVENUES:</b>                                         |                      |                      |                      |                      |
| Property taxes                                           | \$ 26,815,000        | \$ 26,815,000        | \$ 26,634,801        | \$ (180,199)         |
| Interest revenue                                         | 240,000              | 240,000              | -                    | (240,000)            |
| <b>Total revenues</b>                                    | <u>27,055,000</u>    | <u>27,055,000</u>    | <u>26,634,801</u>    | <u>(420,199)</u>     |
| <b>EXPENDITURES:</b>                                     |                      |                      |                      |                      |
| General government                                       | 17,326,958           | 17,326,958           | -                    | 17,326,958           |
| Principal                                                | 12,128,000           | 12,128,000           | 11,820,000           | 308,000              |
| Bond issuance costs                                      | -                    | -                    | 165,433              | (165,433)            |
| Interest and fiscal charges                              | 11,545,904           | 11,545,904           | 11,470,107           | 75,797               |
| <b>Total expenditures</b>                                | <u>41,000,862</u>    | <u>41,000,862</u>    | <u>23,455,540</u>    | <u>17,545,322</u>    |
| <b>Excess (deficiency) of revenues over expenditures</b> | <u>(13,945,862)</u>  | <u>(13,945,862)</u>  | <u>3,179,261</u>     | <u>17,125,123</u>    |
| <b>Other financing sources (uses):</b>                   |                      |                      |                      |                      |
| Transfers in                                             | 13,945,862           | 13,945,862           | 14,686,771           | 740,909              |
| <b>Total other financing sources (uses)</b>              | <u>13,945,862</u>    | <u>13,945,862</u>    | <u>14,686,771</u>    | <u>740,909</u>       |
| <b>Change in fund balances</b>                           | -                    | -                    | 17,866,032           | 17,866,032           |
| <b>Fund balances (deficits), July 1, 2010</b>            | <u>49,169,828</u>    | <u>49,169,828</u>    | <u>49,169,828</u>    | <u>-</u>             |
| <b>Fund balances (deficits), June 30, 2011</b>           | <u>\$ 49,169,828</u> | <u>\$ 49,169,828</u> | <u>\$ 67,035,860</u> | <u>\$ 17,866,032</u> |



**City of Chandler**  
**Combining Balance Sheet**  
**All Non-Major Governmental Funds - By Fund Type**  
**June 30, 2011**

|                                                   | Special<br>Revenue   | Debt<br>Service      | Capital<br>Projects  | Total<br>Non-Major<br>Governmental<br>Funds |
|---------------------------------------------------|----------------------|----------------------|----------------------|---------------------------------------------|
| <b>ASSETS</b>                                     |                      |                      |                      |                                             |
| Equity in pooled cash and investments             | \$ 21,065,763        | \$ 3,838,040         | \$ 46,287,741        | \$ 71,191,544                               |
| Receivables (net of allowance for uncollectible): |                      |                      |                      |                                             |
| Special assessments                               | -                    | 6,218,625            | -                    | 6,218,625                                   |
| Notes                                             | 405,214              | -                    | -                    | 405,214                                     |
| Other                                             | 5,050                | -                    | -                    | 5,050                                       |
| Due from other funds                              | -                    | -                    | 494,794              | 494,794                                     |
| Due from other governments                        | 2,758,352            | -                    | 475,417              | 3,233,769                                   |
| <b>Total assets</b>                               | <b>\$ 24,234,379</b> | <b>\$ 10,056,665</b> | <b>\$ 47,257,952</b> | <b>\$ 81,548,996</b>                        |
| <b>LIABILITIES AND FUND BALANCES</b>              |                      |                      |                      |                                             |
| <b>Liabilities:</b>                               |                      |                      |                      |                                             |
| Accounts payable                                  | \$ 696,673           | \$ 8,006             | \$ 3,495,758         | \$ 4,200,437                                |
| Accrued payroll                                   | 147,161              | -                    | 8,763                | 155,924                                     |
| Trust liabilities and deposits                    | 4,907,439            | -                    | -                    | 4,907,439                                   |
| Accrued interest                                  | -                    | 677,663              | -                    | 677,663                                     |
| Due to other funds                                | 550,624              | -                    | 46,086               | 596,710                                     |
| Advances from other funds                         | -                    | -                    | 20,453,345           | 20,453,345                                  |
| Arbitrage liability                               | -                    | -                    | 28,573               | 28,573                                      |
| Bonds payable                                     | -                    | 2,875,000            | -                    | 2,875,000                                   |
| Deferred revenue                                  | 180,000              | 5,800,330            | -                    | 5,980,330                                   |
| <b>Total liabilities</b>                          | <b>6,481,897</b>     | <b>9,360,999</b>     | <b>24,032,525</b>    | <b>39,875,421</b>                           |
| <b>Fund Balances:</b>                             |                      |                      |                      |                                             |
| Nonspendable                                      | -                    | -                    | -                    | -                                           |
| Restricted                                        | 18,031,339           | 695,666              | 35,261,767           | 53,988,772                                  |
| Committed                                         | -                    | -                    | -                    | -                                           |
| Assigned                                          | -                    | -                    | -                    | -                                           |
| Unassigned                                        | (278,857)            | -                    | (12,036,340)         | (12,315,197)                                |
|                                                   | 17,752,482           | 695,666              | 23,225,427           | 41,673,575                                  |
| <b>Total liabilities and fund balances</b>        | <b>\$ 24,234,379</b> | <b>\$ 10,056,665</b> | <b>\$ 47,257,952</b> | <b>\$ 81,548,996</b>                        |

# City of Chandler

## Combining Statement of Revenues, Expenditures and Changes in Fund Balances

### All Non-Major Governmental Funds - By Fund Type

For the year ended June 30, 2011

|                                                                                                | Special<br>Revenue | Debt<br>Service    | Capital<br>Projects | Total<br>Non-Major<br>Governmental<br>Funds |
|------------------------------------------------------------------------------------------------|--------------------|--------------------|---------------------|---------------------------------------------|
| <b>REVENUES:</b>                                                                               |                    |                    |                     |                                             |
| Highway user taxes                                                                             | \$ 13,287,878      | \$ -               | \$ -                | \$ 13,287,878                               |
| Grants and entitlements                                                                        | 4,992,484          | -                  | 9,767,136           | 14,759,620                                  |
| System development fees                                                                        | -                  | -                  | 4,295,992           | 4,295,992                                   |
| Special assessments                                                                            | -                  | 673,064            | -                   | 673,064                                     |
| Charges for services                                                                           | -                  | -                  | 18,000              | 18,000                                      |
| Fines and forfeitures                                                                          | 1,140,612          | -                  | -                   | 1,140,612                                   |
| Interest income                                                                                | 125,670            | -                  | 310,982             | 436,652                                     |
| Miscellaneous                                                                                  | 296,850            | -                  | 123,501             | 420,351                                     |
| <b>Total revenues</b>                                                                          | <b>19,843,494</b>  | <b>673,064</b>     | <b>14,515,611</b>   | <b>35,032,169</b>                           |
| <b>EXPENDITURES:</b>                                                                           |                    |                    |                     |                                             |
| Current:                                                                                       |                    |                    |                     |                                             |
| General government                                                                             | 2,732,485          | -                  | 1,891,691           | 4,624,176                                   |
| Public safety                                                                                  | 2,120,802          | -                  | -                   | 2,120,802                                   |
| Transportation and development                                                                 | 7,005,027          | -                  | -                   | 7,005,027                                   |
| Community services                                                                             | 269,087            | -                  | 235,387             | 504,474                                     |
| Capital improvements                                                                           | 3,585,021          | -                  | 40,666,752          | 44,251,773                                  |
| Debt service:                                                                                  |                    |                    |                     |                                             |
| Principal                                                                                      | -                  | 3,270,000          | -                   | 3,270,000                                   |
| Bond issuance costs                                                                            | -                  | -                  | 113,079             | 113,079                                     |
| Interest and fiscal charges                                                                    | -                  | 1,431,509          | -                   | 1,431,509                                   |
| <b>Total expenditures</b>                                                                      | <b>15,712,422</b>  | <b>4,701,509</b>   | <b>42,906,909</b>   | <b>63,320,840</b>                           |
| <b>REVENUES OVER (UNDER) EXPENDITURES</b>                                                      | <b>4,131,072</b>   | <b>(4,028,445)</b> | <b>(28,391,298)</b> | <b>(28,288,671)</b>                         |
| <b>OTHER FINANCING SOURCES (USES):</b>                                                         |                    |                    |                     |                                             |
| Bond premium                                                                                   | -                  | -                  | 135,079             | 135,079                                     |
| Face amount of bonds issued                                                                    | -                  | -                  | 9,925,000           | 9,925,000                                   |
| Proceeds from disposal of capital assets                                                       | -                  | -                  | 67,320              | 67,320                                      |
| Transfers in                                                                                   | -                  | 4,051,009          | 21,825,680          | 25,876,689                                  |
| Transfers out                                                                                  | (4,593,380)        | -                  | (35,313)            | (4,628,693)                                 |
| <b>Total other financing sources (uses)</b>                                                    | <b>(4,593,380)</b> | <b>4,051,009</b>   | <b>31,917,766</b>   | <b>31,375,395</b>                           |
| <b>REVENUES AND OTHER FINANCING SOURCES OVER (UNDER) EXPENDITURES AND OTHER FINANCING USES</b> | <b>(462,308)</b>   | <b>22,564</b>      | <b>3,526,468</b>    | <b>3,086,724</b>                            |
| <b>FUND BALANCES:</b>                                                                          |                    |                    |                     |                                             |
| Beginning of year                                                                              | 18,214,790         | 673,102            | 19,698,959          | 38,586,851                                  |
| End of year                                                                                    | \$ 17,752,482      | \$ 695,666         | \$ 23,225,427       | \$ 41,673,575                               |



***Chandler + Arizona***  
*Where Values Make The Difference*

## **City of Chandler**

### **Non-Major Governmental Funds**

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#### **NON-MAJOR SPECIAL REVENUE FUNDS**

A Special Revenue Fund is used to finance particular activities and is created out of receipts of specific taxes or other earmarked revenues. Such funds are authorized by statutory or charter provisions to pay for certain activities with some special form of continuing revenues.

##### **Highway User**

Used to account for the receipt and expenditure of the City's allocation of State highway user taxes. State law restricts the use of these monies to maintenance, construction and reconstruction of streets, and repayment of transportation-related debt.

##### **Local Transportation Assistance**

Used to account for the receipt and expenditure of the City's allocation of State lottery monies. State law restricts the use of these monies to street and highway projects in the public right-of-way and to mass transportation purposes.

##### **Grants**

Used to account for the receipt and expenditure of miscellaneous federal and state grants awarded to the City for various, specific operational purposes.

##### **Community Development**

Used to account for monies received from the U.S. Department of Housing and Urban Development and Maricopa County for affordable housing activities including housing rehabilitation and redevelopment activities.

##### **Police Confiscated Property**

Used to account for monies confiscated by the police department and monies received from the sale of confiscated property.

##### **Parks and Recreation**

Use to account for donations for park improvements and programs restricted pursuant to donor covenants.

##### **Library**

Used to account for donations for library improvements and programs restricted pursuant to donor covenants.

#### **NON-MAJOR DEBT SERVICE FUNDS**

##### **Highway User Revenue Bonds**

Accumulates monies for the payment of principal and interest requirements of the City's Highway User Revenue Bonds. Revenues for repayment are generated from gas tax generated within the State of Arizona.

##### **Special Assessment Bonds**

Accumulates monies for the payment of principal and interest on Special Assessment Bonds that were issued to finance costs of improvements applicable to benefiting properties within certain improvement districts.

# City of Chandler

## Non-Major Governmental Funds, Continued

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### CAPITAL PROJECTS FUNDS

#### **General Government**

Used to account for the acquisition, construction, reconstruction, improvement and renovation of general government projects.

#### **Public Buildings**

Used to account for bond proceeds used for the acquisition, construction, reconstruction, improvement and renovation of City buildings.

#### **Grants**

Used to account for the receipt and expenditure of miscellaneous federal and state grants awarded to the City for various, specific capital purposes.

#### **Community Services**

Used to account for the acquisition of land and equipment, development, construction and improvement of community parks and projects.

#### **Public Safety Buildings and Improvements**

Used to account for public safety, e.g., police and fire department, building construction, renovation and improvements and equipment purchases

#### **Vehicle and Capital Equipment Replacement**

Used to account for the purchase and/or replacement of general equipment-type assets, e.g., vehicles, furniture, office equipment.

#### **Special Assessments**

Used to account for expenditures related to special assessment districts within the City.

#### **Computer Purchases**

Used to account for the purchase and/or replacement of computer equipment.

#### **Municipal Arts**

Used to account for amounts earmarked for the acquisition of art for public spaces.

**City of Chandler**  
**Combining Balance Sheet**  
**Non-Major Governmental Funds**  
**June 30, 2011**

|                                                      | Special Revenue     |                              |                   |                          |                         |                         |                  |
|------------------------------------------------------|---------------------|------------------------------|-------------------|--------------------------|-------------------------|-------------------------|------------------|
|                                                      | Local               |                              |                   | Police                   |                         |                         |                  |
|                                                      | Highway<br>User     | Transportation<br>Assistance | Grants            | Community<br>Development | Confiscated<br>Property | Parks and<br>Recreation | Library          |
| <b>ASSETS</b>                                        |                     |                              |                   |                          |                         |                         |                  |
| Equity in pooled cash and investments                | \$13,803,868        | \$ 2,645,444                 | \$ -              | \$ -                     | \$ 4,302,687            | \$ 268,574              | \$ 45,190        |
| Receivables (net of allowance<br>for uncollectible): |                     |                              |                   |                          |                         |                         |                  |
| Special assessments receivable                       | -                   | -                            | -                 | -                        | -                       | -                       | -                |
| Notes receivable - current                           | -                   | -                            | -                 | 405,214                  | -                       | -                       | -                |
| Other receivables                                    | -                   | -                            | -                 | -                        | -                       | 4,000                   | 1,050            |
| Due from other funds                                 | -                   | -                            | -                 | -                        | -                       | -                       | -                |
| Due from other governments                           | 1,206,409           | -                            | 415,668           | 510,032                  | 626,243                 | -                       | -                |
| <b>Total assets</b>                                  | <b>\$15,010,277</b> | <b>\$ 2,645,444</b>          | <b>\$ 415,668</b> | <b>\$ 915,246</b>        | <b>\$ 4,928,930</b>     | <b>\$ 272,574</b>       | <b>\$ 46,240</b> |
| <b>LIABILITIES AND<br/>FUND BALANCES</b>             |                     |                              |                   |                          |                         |                         |                  |
| <b>Liabilities:</b>                                  |                     |                              |                   |                          |                         |                         |                  |
| Accounts payable                                     | \$ 263,190          | \$ 554                       | \$ 100,024        | \$ 266,908               | \$ 62,126               | \$ 1,897                | \$ 1,974         |
| Accrued payroll                                      | 103,374             | -                            | 16,842            | 26,945                   | -                       | -                       | -                |
| Trust liabilities and deposits                       | -                   | -                            | -                 | -                        | 4,907,439               | -                       | -                |
| Accrued interest                                     | -                   | -                            | -                 | -                        | -                       | -                       | -                |
| Due to other funds                                   | -                   | -                            | 357,024           | 193,600                  | -                       | -                       | -                |
| Advances from other funds                            | -                   | -                            | -                 | -                        | -                       | -                       | -                |
| Arbitrage liability - current                        | -                   | -                            | -                 | -                        | -                       | -                       | -                |
| Bonds payable - current                              | -                   | -                            | -                 | -                        | -                       | -                       | -                |
| Deferred revenue                                     | -                   | -                            | 180,000           | -                        | -                       | -                       | -                |
| <b>Total liabilities</b>                             | <b>366,564</b>      | <b>554</b>                   | <b>653,890</b>    | <b>487,453</b>           | <b>4,969,565</b>        | <b>1,897</b>            | <b>1,974</b>     |
| <b>Fund Balances:</b>                                |                     |                              |                   |                          |                         |                         |                  |
| Nonspendable                                         | -                   | -                            | -                 | -                        | -                       | -                       | -                |
| Restricted                                           | 14,643,713          | 2,644,890                    | -                 | 427,793                  | -                       | 270,677                 | 44,266           |
| Committed                                            | -                   | -                            | -                 | -                        | -                       | -                       | -                |
| Assigned                                             | -                   | -                            | -                 | -                        | -                       | -                       | -                |
| Unassigned                                           | -                   | -                            | (238,222)         | -                        | (40,635)                | -                       | -                |
| <b>Total fund balances (deficits)</b>                | <b>14,643,713</b>   | <b>2,644,890</b>             | <b>(238,222)</b>  | <b>427,793</b>           | <b>(40,635)</b>         | <b>270,677</b>          | <b>44,266</b>    |
| <b>Total liabilities and fund balances</b>           | <b>\$15,010,277</b> | <b>\$ 2,645,444</b>          | <b>\$ 415,668</b> | <b>\$ 915,246</b>        | <b>\$ 4,928,930</b>     | <b>\$ 272,574</b>       | <b>\$ 46,240</b> |

(Continued)

**City of Chandler**  
**Combining Balance Sheet**  
**Non-Major Governmental Funds**  
**June 30, 2011**

|                                                      | Debt Service                  |                                | Capital Projects      |                     |                   |
|------------------------------------------------------|-------------------------------|--------------------------------|-----------------------|---------------------|-------------------|
|                                                      | Highway User<br>Revenue Bonds | Special<br>Assessment<br>Bonds | General<br>Government | Public<br>Buildings | Grants            |
| <b>ASSETS</b>                                        |                               |                                |                       |                     |                   |
| Equity in pooled cash and investments                | \$ 3,428,863                  | \$ 409,177                     | \$ 656,246            | \$ 456,333          | \$ -              |
| Receivables (net of allowance<br>for uncollectible): |                               |                                |                       |                     |                   |
| Special assessments                                  | -                             | 6,218,625                      | -                     | -                   | -                 |
| Notes                                                | -                             | -                              | -                     | -                   | -                 |
| Other                                                | -                             | -                              | -                     | -                   | -                 |
| Due from other funds                                 | -                             | -                              | -                     | -                   | 494,794           |
| Due from other governments                           | -                             | -                              | -                     | -                   | 475,417           |
| <b>Total assets</b>                                  | <b>\$ 3,428,863</b>           | <b>\$ 6,627,802</b>            | <b>\$ 656,246</b>     | <b>\$ 456,333</b>   | <b>\$ 970,211</b> |
| <b>LIABILITIES AND<br/>FUND BALANCES</b>             |                               |                                |                       |                     |                   |
| <b>Liabilities:</b>                                  |                               |                                |                       |                     |                   |
| Accounts payable                                     | \$ -                          | \$ 8,006                       | \$ 653,988            | \$ 4,655            | \$ 760,966        |
| Accrued payroll                                      | -                             | -                              | 2,258                 | -                   | 4,155             |
| Trust liabilities and deposits                       | -                             | -                              | -                     | -                   | -                 |
| Accrued interest                                     | 553,863                       | 123,800                        | -                     | -                   | -                 |
| Due to other funds                                   | -                             | -                              | -                     | -                   | 46,086            |
| Advances from other funds                            | -                             | -                              | -                     | 4,369,352           | -                 |
| Arbitrage liability - current                        | -                             | -                              | -                     | 11                  | -                 |
| Bonds payable - current                              | 2,875,000                     | -                              | -                     | -                   | -                 |
| Deferred revenue                                     | -                             | 5,800,330                      | -                     | -                   | -                 |
| <b>Total liabilities</b>                             | <b>3,428,863</b>              | <b>5,932,136</b>               | <b>656,246</b>        | <b>4,374,018</b>    | <b>811,207</b>    |
| <b>Fund Balances:</b>                                |                               |                                |                       |                     |                   |
| Nonspendable                                         | -                             | -                              | -                     | -                   | -                 |
| Restricted                                           | -                             | 695,666                        | -                     | -                   | 159,004           |
| Committed                                            | -                             | -                              | -                     | -                   | -                 |
| Assigned                                             | -                             | -                              | -                     | -                   | -                 |
| Unassigned                                           | -                             | -                              | -                     | (3,917,685)         | -                 |
| <b>Total fund balances (deficits)</b>                | <b>-</b>                      | <b>695,666</b>                 | <b>-</b>              | <b>(3,917,685)</b>  | <b>159,004</b>    |
| <b>Total liabilities and fund balances</b>           | <b>\$ 3,428,863</b>           | <b>\$ 6,627,802</b>            | <b>\$ 656,246</b>     | <b>\$ 456,333</b>   | <b>\$ 970,211</b> |

| Capital Projects     |                                          |                                           |                     |                     |                   |                                |
|----------------------|------------------------------------------|-------------------------------------------|---------------------|---------------------|-------------------|--------------------------------|
| Community Services   | Public Safety Buildings and Improvements | Vehicle and Capital Equipment Replacement | Special Assessments | Computer Purchases  | Municipal Arts    | Total Other Governmental Funds |
| \$ 13,322,783        | \$ 8,977,650                             | \$ 14,963,050                             | \$ 4,751,728        | \$ 2,733,763        | \$ 426,188        | \$ 71,191,544                  |
| -                    | -                                        | -                                         | -                   | -                   | -                 | 6,218,625                      |
| -                    | -                                        | -                                         | -                   | -                   | -                 | 405,214                        |
| -                    | -                                        | -                                         | -                   | -                   | -                 | 5,050                          |
| -                    | -                                        | -                                         | -                   | -                   | -                 | 494,794                        |
| -                    | -                                        | -                                         | -                   | -                   | -                 | 3,233,769                      |
| <u>\$ 13,322,783</u> | <u>\$ 8,977,650</u>                      | <u>\$ 14,963,050</u>                      | <u>\$ 4,751,728</u> | <u>\$ 2,733,763</u> | <u>\$ 426,188</u> | <u>\$ 81,548,996</u>           |
| \$ 232,961           | \$ 1,440,436                             | \$ 244,168                                | \$ 37               | \$ 157,815          | \$ 732            | \$ 4,200,437                   |
| -                    | -                                        | -                                         | 2,350               | -                   | -                 | 155,924                        |
| -                    | -                                        | -                                         | -                   | -                   | -                 | 4,907,439                      |
| -                    | -                                        | -                                         | -                   | -                   | -                 | 677,663                        |
| -                    | -                                        | -                                         | -                   | -                   | -                 | 596,710                        |
| 429,287              | 15,654,706                               | -                                         | -                   | -                   | -                 | 20,453,345                     |
| 27,399               | 1,163                                    | -                                         | -                   | -                   | -                 | 28,573                         |
| -                    | -                                        | -                                         | -                   | -                   | -                 | 2,875,000                      |
| -                    | -                                        | -                                         | -                   | -                   | -                 | 5,980,330                      |
| <u>689,647</u>       | <u>17,096,305</u>                        | <u>244,168</u>                            | <u>2,387</u>        | <u>157,815</u>      | <u>732</u>        | <u>39,875,421</u>              |
| -                    | -                                        | -                                         | -                   | -                   | -                 | -                              |
| 12,633,136           | -                                        | 14,718,882                                | 4,749,341           | 2,575,948           | 425,456           | 53,988,772                     |
| -                    | -                                        | -                                         | -                   | -                   | -                 | -                              |
| -                    | -                                        | -                                         | -                   | -                   | -                 | -                              |
| -                    | (8,118,655)                              | -                                         | -                   | -                   | -                 | (12,315,197)                   |
| <u>12,633,136</u>    | <u>(8,118,655)</u>                       | <u>14,718,882</u>                         | <u>4,749,341</u>    | <u>2,575,948</u>    | <u>425,456</u>    | <u>41,673,575</u>              |
| <u>\$ 13,322,783</u> | <u>\$ 8,977,650</u>                      | <u>\$ 14,963,050</u>                      | <u>\$ 4,751,728</u> | <u>\$ 2,733,763</u> | <u>\$ 426,188</u> | <u>\$ 81,548,996</u>           |

(Concluded)



# City of Chandler

## Combining Statement of Revenues, Expenditures and Changes in Fund Balances

### Non-Major Governmental Funds

For the year ended June 30, 2011

|                                                              | Special Revenue    |                                       |                  |                          |                                   |                         |               |
|--------------------------------------------------------------|--------------------|---------------------------------------|------------------|--------------------------|-----------------------------------|-------------------------|---------------|
|                                                              | Highway<br>User    | Local<br>Transportation<br>Assistance | Grants           | Community<br>Development | Police<br>Confiscated<br>Property | Parks and<br>Recreation | Library       |
| <b>REVENUES:</b>                                             |                    |                                       |                  |                          |                                   |                         |               |
| Highway user taxes                                           | \$ 13,287,878      | \$ -                                  | \$ -             | \$ -                     | \$ -                              | \$ -                    | \$ -          |
| Grants and entitlements                                      | -                  | 196,785                               | 2,803,869        | 1,991,830                | -                                 | -                       | -             |
| System development fees                                      | -                  | -                                     | -                | -                        | -                                 | -                       | -             |
| Special assessments                                          | -                  | -                                     | -                | -                        | -                                 | -                       | -             |
| Charges for services                                         | -                  | -                                     | -                | -                        | -                                 | -                       | -             |
| Fines and forfeitures                                        | -                  | -                                     | -                | -                        | 1,140,612                         | -                       | -             |
| Interest revenue                                             | 102,934            | 16,682                                | 3,662            | 175                      | -                                 | 1,862                   | 355           |
| Miscellaneous                                                | 2,194              | 183,937                               | 8,418            | -                        | -                                 | 69,143                  | 33,158        |
| <b>Total revenues</b>                                        | <b>13,393,006</b>  | <b>397,404</b>                        | <b>2,815,949</b> | <b>1,992,005</b>         | <b>1,140,612</b>                  | <b>71,005</b>           | <b>33,513</b> |
| <b>EXPENDITURES:</b>                                         |                    |                                       |                  |                          |                                   |                         |               |
| Current:                                                     |                    |                                       |                  |                          |                                   |                         |               |
| General government                                           | -                  | -                                     | 1,033,293        | 1,699,192                | -                                 | -                       | -             |
| Public safety                                                | -                  | -                                     | 1,182,983        | -                        | 937,819                           | -                       | -             |
| Transportation and development                               | 6,689,840          | 315,187                               | -                | -                        | -                                 | -                       | -             |
| Community services                                           | -                  | -                                     | 180,049          | -                        | -                                 | 68,298                  | 20,740        |
| Capital improvements                                         | 2,646,714          | 91,817                                | 394,212          | 224,064                  | 228,214                           | -                       | -             |
| Debt service:                                                |                    |                                       |                  |                          |                                   |                         |               |
| Principal                                                    | -                  | -                                     | -                | -                        | -                                 | -                       | -             |
| Bond issuance costs                                          | -                  | -                                     | -                | -                        | -                                 | -                       | -             |
| Interest and fiscal charges                                  | -                  | -                                     | -                | -                        | -                                 | -                       | -             |
| <b>Total expenditures</b>                                    | <b>9,336,554</b>   | <b>407,004</b>                        | <b>2,790,537</b> | <b>1,923,256</b>         | <b>1,166,033</b>                  | <b>68,298</b>           | <b>20,740</b> |
| <b>REVENUES OVER (UNDER)</b>                                 |                    |                                       |                  |                          |                                   |                         |               |
| <b>EXPENDITURES</b>                                          | <b>4,056,452</b>   | <b>(9,600)</b>                        | <b>25,412</b>    | <b>68,749</b>            | <b>(25,421)</b>                   | <b>2,707</b>            | <b>12,773</b> |
| <b>OTHER FINANCING SOURCES (USES):</b>                       |                    |                                       |                  |                          |                                   |                         |               |
| Bond Premium                                                 | -                  | -                                     | -                | -                        | -                                 | -                       | -             |
| Face amount of bonds issued                                  | -                  | -                                     | -                | -                        | -                                 | -                       | -             |
| Proceeds from disposal of capital assets                     | -                  | -                                     | -                | -                        | -                                 | -                       | -             |
| Transfers in                                                 | -                  | -                                     | -                | -                        | -                                 | -                       | -             |
| Transfers out                                                | (4,337,624)        | (5,377)                               | -                | (250,379)                | -                                 | -                       | -             |
| <b>Total other financing sources (uses)</b>                  | <b>(4,337,624)</b> | <b>(5,377)</b>                        | <b>-</b>         | <b>(250,379)</b>         | <b>-</b>                          | <b>-</b>                | <b>-</b>      |
| <b>REVENUES AND OTHER FINANCING<br/>SOURCES OVER (UNDER)</b> |                    |                                       |                  |                          |                                   |                         |               |
| <b>EXPENDITURES AND OTHER<br/>FINANCING USES</b>             | <b>(281,172)</b>   | <b>(14,977)</b>                       | <b>25,412</b>    | <b>(181,630)</b>         | <b>(25,421)</b>                   | <b>2,707</b>            | <b>12,773</b> |
| <b>FUND BALANCES (DEFICITS):</b>                             |                    |                                       |                  |                          |                                   |                         |               |
| Beginning of year                                            | 14,924,885         | 2,659,867                             | (263,634)        | 609,423                  | (15,214)                          | 267,970                 | 31,493        |
| End of year                                                  | \$ 14,643,713      | \$ 2,644,890                          | \$ (238,222)     | \$ 427,793               | \$ (40,635)                       | \$ 270,677              | \$ 44,266     |

| Debt Service                  |                                | Capital Projects      |                     |            |                       |
|-------------------------------|--------------------------------|-----------------------|---------------------|------------|-----------------------|
| Highway User<br>Revenue Bonds | Special<br>Assessment<br>Bonds | General<br>Government | Public<br>Buildings | Grants     | Community<br>Services |
| \$ -                          | \$ -                           | \$ -                  | \$ -                | \$ -       | \$ -                  |
| -                             | -                              | -                     | -                   | 9,767,136  | -                     |
| -                             | -                              | -                     | 291,779             | -          | 3,200,040             |
| -                             | 673,064                        | -                     | -                   | -          | -                     |
| -                             | -                              | -                     | -                   | -          | -                     |
| -                             | -                              | -                     | -                   | -          | -                     |
| -                             | -                              | -                     | -                   | -          | 100,913               |
| -                             | -                              | 104,149               | -                   | 1,724      | -                     |
| -                             | 673,064                        | 104,149               | 291,779             | 9,768,860  | 3,300,953             |
| -                             | -                              | 1,490,547             | -                   | 22,838     | -                     |
| -                             | -                              | -                     | -                   | -          | -                     |
| -                             | -                              | -                     | -                   | -          | -                     |
| -                             | -                              | -                     | -                   | -          | -                     |
| -                             | -                              | 13,394,586            | 3,199,069           | 8,743,270  | 7,244,190             |
| 2,875,000                     | 395,000                        | -                     | -                   | -          | -                     |
| -                             | -                              | -                     | -                   | -          | 79,867                |
| 1,176,009                     | 255,500                        | -                     | -                   | -          | -                     |
| 4,051,009                     | 650,500                        | 14,885,133            | 3,199,069           | 8,766,108  | 7,324,057             |
| (4,051,009)                   | 22,564                         | (14,780,984)          | (2,907,290)         | 1,002,752  | (4,023,104)           |
| -                             | -                              | -                     | -                   | -          | 95,406                |
| -                             | -                              | -                     | -                   | -          | 7,010,000             |
| -                             | -                              | -                     | -                   | -          | -                     |
| 4,051,009                     | -                              | 14,780,984            | -                   | -          | -                     |
| -                             | -                              | -                     | -                   | -          | -                     |
| 4,051,009                     | -                              | 14,780,984            | -                   | -          | 7,105,406             |
| -                             | 22,564                         | -                     | (2,907,290)         | 1,002,752  | 3,082,302             |
| -                             | 673,102                        | -                     | (1,010,395)         | (843,748)  | 9,550,834             |
| \$ -                          | \$ 695,666                     | \$ -                  | \$ (3,917,685)      | \$ 159,004 | \$ 12,633,136         |

(Continued)

# City of Chandler

## Combining Statement of Revenues, Expenditures and Changes in Fund Balances

### Non-Major Governmental Funds

For the year ended June 30, 2011

|                                                              | Capital Projects                               |                                                 |                        |                       |                   |                                      |
|--------------------------------------------------------------|------------------------------------------------|-------------------------------------------------|------------------------|-----------------------|-------------------|--------------------------------------|
|                                                              | Public Safety<br>Buildings and<br>Improvements | Vehicle and<br>Capital Equipment<br>Replacement | Special<br>Assessments | Computer<br>Purchases | Municipal<br>Arts | Total Other<br>Governmental<br>Funds |
| <b>REVENUES:</b>                                             |                                                |                                                 |                        |                       |                   |                                      |
| Highway user taxes                                           | \$ -                                           | \$ -                                            | \$ -                   | \$ -                  | \$ -              | \$ 13,287,878                        |
| Grants and entitlements                                      | -                                              | -                                               | -                      | -                     | -                 | 14,759,620                           |
| System development fees                                      | 804,173                                        | -                                               | -                      | -                     | -                 | 4,295,992                            |
| Special assessments                                          | -                                              | -                                               | -                      | -                     | -                 | 673,064                              |
| Charges for services                                         | -                                              | -                                               | -                      | -                     | 18,000            | 18,000                               |
| Fines and forfeitures                                        | -                                              | -                                               | -                      | -                     | -                 | 1,140,612                            |
| Interest income                                              | 56,653                                         | 101,827                                         | 31,665                 | 18,089                | 1,835             | 436,652                              |
| Miscellaneous                                                | -                                              | 11,676                                          | 5,952                  | -                     | -                 | 420,351                              |
| <b>Total revenues</b>                                        | <u>860,826</u>                                 | <u>113,503</u>                                  | <u>37,617</u>          | <u>18,089</u>         | <u>19,835</u>     | <u>35,032,169</u>                    |
| <b>EXPENDITURES:</b>                                         |                                                |                                                 |                        |                       |                   |                                      |
| Current:                                                     |                                                |                                                 |                        |                       |                   |                                      |
| General government                                           | -                                              | -                                               | 97,148                 | 281,158               | -                 | 4,624,176                            |
| Public safety                                                | -                                              | -                                               | -                      | -                     | -                 | 2,120,802                            |
| Transportation and development                               | -                                              | -                                               | -                      | -                     | -                 | 7,005,027                            |
| Community services                                           | -                                              | -                                               | -                      | -                     | 235,387           | 504,474                              |
| Capital improvements                                         | 5,744,489                                      | 539,228                                         | -                      | 1,783,560             | 18,360            | 44,251,773                           |
| Debt service:                                                |                                                |                                                 |                        |                       |                   |                                      |
| Principal                                                    | -                                              | -                                               | -                      | -                     | -                 | 3,270,000                            |
| Bond issuance costs                                          | 33,212                                         | -                                               | -                      | -                     | -                 | 113,079                              |
| Interest and fiscal charges                                  | -                                              | -                                               | -                      | -                     | -                 | 1,431,509                            |
| <b>Total expenditures</b>                                    | <u>5,777,701</u>                               | <u>539,228</u>                                  | <u>97,148</u>          | <u>2,064,718</u>      | <u>253,747</u>    | <u>63,320,840</u>                    |
| <b>REVENUES OVER (UNDER)</b>                                 |                                                |                                                 |                        |                       |                   |                                      |
| <b>EXPENDITURES</b>                                          | <u>(4,916,875)</u>                             | <u>(425,725)</u>                                | <u>(59,531)</u>        | <u>(2,046,629)</u>    | <u>(233,912)</u>  | <u>(28,288,671)</u>                  |
| <b>OTHER FINANCING SOURCES (USES):</b>                       |                                                |                                                 |                        |                       |                   |                                      |
| Bond premium                                                 | 39,673                                         | -                                               | -                      | -                     | -                 | 135,079                              |
| Face amount of bonds issued                                  | 2,915,000                                      | -                                               | -                      | -                     | -                 | 9,925,000                            |
| Proceeds from disposal of capital assets                     | -                                              | 67,320                                          | -                      | -                     | -                 | 67,320                               |
| Transfers in                                                 | -                                              | 4,510,153                                       | -                      | 2,534,543             | -                 | 25,876,689                           |
| Transfers out                                                | -                                              | (35,313)                                        | -                      | -                     | -                 | (4,628,693)                          |
| <b>Total other financing sources (uses)</b>                  | <u>2,954,673</u>                               | <u>4,542,160</u>                                | <u>-</u>               | <u>2,534,543</u>      | <u>-</u>          | <u>31,375,395</u>                    |
| <b>REVENUES AND OTHER FINANCING<br/>SOURCES OVER (UNDER)</b> |                                                |                                                 |                        |                       |                   |                                      |
| <b>EXPENDITURES AND OTHER<br/>FINANCING USES</b>             | <u>(1,962,202)</u>                             | <u>4,116,435</u>                                | <u>(59,531)</u>        | <u>487,914</u>        | <u>(233,912)</u>  | <u>3,086,724</u>                     |
| <b>FUND BALANCES (DEFICITS):</b>                             |                                                |                                                 |                        |                       |                   |                                      |
| Beginning of year                                            | (6,156,453)                                    | 10,602,447                                      | 4,808,872              | 2,088,034             | 659,368           | 38,586,851                           |
| End of year                                                  | <u>\$ (8,118,655)</u>                          | <u>\$ 14,718,882</u>                            | <u>\$ 4,749,341</u>    | <u>\$ 2,575,948</u>   | <u>\$ 425,456</u> | <u>\$ 41,673,575</u>                 |

(Concluded)

# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Highway User Special Revenue For the year ended June 30, 2011

|                                                          | Budgeted Amounts    |                     | Non-GAAP<br>Actual<br>Amounts | Positive<br>(Negative)<br>Variance with<br>Final Budget |
|----------------------------------------------------------|---------------------|---------------------|-------------------------------|---------------------------------------------------------|
|                                                          | Original            | Final               |                               |                                                         |
| <b>REVENUES:</b>                                         |                     |                     |                               |                                                         |
| Highway user taxes                                       | \$ 13,000,000       | \$ 13,000,000       | \$ 13,287,878                 | \$ 287,878                                              |
| Charges for services                                     | 5,157               | 5,157               | -                             | (5,157)                                                 |
| Interest revenue                                         | 243,000             | 243,000             | 102,934                       | (140,066)                                               |
| Miscellaneous                                            | -                   | -                   | 2,194                         | 2,194                                                   |
| <b>Total revenues</b>                                    | <b>13,248,157</b>   | <b>13,248,157</b>   | <b>13,393,006</b>             | <b>144,849</b>                                          |
| <b>EXPENDITURES:</b>                                     |                     |                     |                               |                                                         |
| Current:                                                 |                     |                     |                               |                                                         |
| General government                                       | 3,963,321           | 4,800,229           | -                             | 4,800,229                                               |
| Transportation and development                           | 9,923,062           | 7,918,291           | 7,185,297                     | 732,994                                                 |
| Capital improvements                                     | 3,773,150           | 4,941,013           | 3,971,517                     | 969,496                                                 |
| <b>Total expenditures</b>                                | <b>17,659,533</b>   | <b>17,659,533</b>   | <b>11,156,814</b>             | <b>6,502,719</b>                                        |
| <b>Excess (deficiency) of revenues over expenditures</b> | <b>(4,411,376)</b>  | <b>(4,411,376)</b>  | <b>2,236,192</b>              | <b>6,647,568</b>                                        |
| <b>Other financing sources (uses):</b>                   |                     |                     |                               |                                                         |
| Transfers out                                            | (4,336,664)         | (4,336,664)         | (4,337,624)                   | (960)                                                   |
| <b>Total other financing sources (uses)</b>              | <b>(4,336,664)</b>  | <b>(4,336,664)</b>  | <b>(4,337,624)</b>            | <b>(960)</b>                                            |
| <b>Change in fund balances</b>                           | <b>(8,748,040)</b>  | <b>(8,748,040)</b>  | <b>(2,101,432)</b>            | <b>6,646,608</b>                                        |
| <b>Fund balances, July 1, 2010</b>                       | <b>14,924,885</b>   | <b>14,924,885</b>   | <b>14,924,885</b>             | <b>-</b>                                                |
| <b>Fund balances, June 30, 2011</b>                      | <b>\$ 6,176,845</b> | <b>\$ 6,176,845</b> | <b>\$ 12,823,453</b>          | <b>\$ 6,646,608</b>                                     |

# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Local Transportation Assistance Special Revenue For the year ended June 30, 2011

|                                                          | Budgeted Amounts   |                    | Non-GAAP            | Positive            |
|----------------------------------------------------------|--------------------|--------------------|---------------------|---------------------|
|                                                          | Original           | Final              | Actual              | (Negative)          |
|                                                          |                    |                    | Amounts             | Variance with       |
|                                                          |                    |                    |                     | Final Budget        |
| <b>REVENUES:</b>                                         |                    |                    |                     |                     |
| Grants and entitlements                                  | \$ -               | \$ -               | \$ 196,785          | \$ 196,785          |
| Interest revenue                                         | 44,000             | 44,000             | 16,682              | (27,318)            |
| Miscellaneous                                            | 57,000             | 57,000             | 183,937             | 126,937             |
| <b>Total revenues</b>                                    | <b>101,000</b>     | <b>101,000</b>     | <b>397,404</b>      | <b>296,404</b>      |
| <b>EXPENDITURES:</b>                                     |                    |                    |                     |                     |
| Current:                                                 |                    |                    |                     |                     |
| General government                                       | 780,400            | 625,524            | -                   | 625,524             |
| Transportation and development                           | 1,236,266          | 1,152,615          | 316,571             | 836,044             |
| Capital improvements                                     | 339,132            | 577,659            | 130,402             | 447,257             |
| <b>Total expenditures</b>                                | <b>2,355,798</b>   | <b>2,355,798</b>   | <b>446,973</b>      | <b>1,908,825</b>    |
| <b>Excess (deficiency) of revenues over expenditures</b> | <b>(2,254,798)</b> | <b>(2,254,798)</b> | <b>(49,569)</b>     | <b>2,205,229</b>    |
| <b>Other financing sources (uses):</b>                   |                    |                    |                     |                     |
| Transfers out                                            | (5,377)            | (5,377)            | (5,377)             | -                   |
| <b>Total other financing sources (uses)</b>              | <b>(5,377)</b>     | <b>(5,377)</b>     | <b>(5,377)</b>      | <b>-</b>            |
| <b>Change in fund balances</b>                           | <b>(2,260,175)</b> | <b>(2,260,175)</b> | <b>(54,946)</b>     | <b>2,205,229</b>    |
| <b>Fund balances, July 1, 2010</b>                       | <b>2,659,867</b>   | <b>2,659,867</b>   | <b>2,659,867</b>    | <b>-</b>            |
| <b>Fund balances, June 30, 2011</b>                      | <b>\$ 399,692</b>  | <b>\$ 399,692</b>  | <b>\$ 2,604,921</b> | <b>\$ 2,205,229</b> |

# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Grants Special Revenue For the year ended June 30, 2011

|                                                | Budgeted Amounts      |                       | Non-GAAP              | Positive<br>(Negative)        |
|------------------------------------------------|-----------------------|-----------------------|-----------------------|-------------------------------|
|                                                | Original              | Final                 | Actual<br>Amounts     | Variance with<br>Final Budget |
| <b>REVENUES:</b>                               |                       |                       |                       |                               |
| Grants and entitlements                        | \$ 35,164,235         | \$ 35,164,235         | \$ 2,803,866          | \$ (32,360,369)               |
| Interest revenue                               | -                     | -                     | 3,662                 | 3,662                         |
| Miscellaneous                                  | -                     | -                     | 8,418                 | 8,418                         |
| <b>Total revenues</b>                          | <u>35,164,235</u>     | <u>35,164,235</u>     | <u>2,815,946</u>      | <u>(32,348,289)</u>           |
| <b>EXPENDITURES:</b>                           |                       |                       |                       |                               |
| Current:                                       |                       |                       |                       |                               |
| General government                             | 5,119,550             | 6,033,029             | 1,426,320             | 4,606,709                     |
| Public safety                                  | 2,500,000             | 2,797,622             | 1,224,390             | 1,573,232                     |
| Transportation and development                 | 14,411,474            | -                     | -                     | -                             |
| Community services                             | 1,105,602             | 1,130,622             | 189,421               | 941,201                       |
| Capital improvements                           | 14,612,107            | 28,270,155            | 3,179,010             | 25,091,145                    |
| <b>Total expenditures</b>                      | <u>37,748,733</u>     | <u>38,231,428</u>     | <u>6,019,141</u>      | <u>32,212,287</u>             |
| <b>Change in fund balances</b>                 | <u>(2,584,498)</u>    | <u>(3,067,193)</u>    | <u>(3,203,195)</u>    | <u>(136,002)</u>              |
| <b>Fund balances (deficits), July 1, 2010</b>  | <u>(1,107,382)</u>    | <u>(1,107,382)</u>    | <u>(1,107,382)</u>    | <u>-</u>                      |
| <b>Fund balances (deficits), June 30, 2011</b> | <u>\$ (3,691,880)</u> | <u>\$ (4,174,575)</u> | <u>\$ (4,310,577)</u> | <u>\$ (136,002)</u>           |

# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Community Development Special Revenue For the year ended June 30, 2011

|                                                          | Budgeted Amounts    |                       | Non-GAAP            | Positive           |
|----------------------------------------------------------|---------------------|-----------------------|---------------------|--------------------|
|                                                          | Original            | Final                 | Actual              | (Negative)         |
|                                                          |                     |                       | Amounts             | Variance with      |
|                                                          |                     |                       |                     | Final Budget       |
| <b>REVENUES:</b>                                         |                     |                       |                     |                    |
| Grants and entitlements                                  | \$ 4,500,000        | \$ 4,500,000          | \$ 1,991,831        | \$ (2,508,169)     |
| Interest revenue                                         | -                   | -                     | 175                 | 175                |
| <b>Total revenues</b>                                    | <b>4,500,000</b>    | <b>4,500,000</b>      | <b>1,992,006</b>    | <b>(2,507,994)</b> |
| <b>EXPENDITURES:</b>                                     |                     |                       |                     |                    |
| Current:                                                 |                     |                       |                     |                    |
| General government                                       | 5,210,100           | 5,642,163             | 2,595,081           | 3,047,082          |
| Capital improvements                                     | 380,000             | 597,917               | 418,707             | 179,210            |
| <b>Total expenditures</b>                                | <b>5,590,100</b>    | <b>6,240,080</b>      | <b>3,013,788</b>    | <b>3,226,292</b>   |
| <b>Excess (deficiency) of revenues over expenditures</b> | <b>(1,090,100)</b>  | <b>(1,740,080)</b>    | <b>(1,021,782)</b>  | <b>718,298</b>     |
| <b>Other financing sources (uses):</b>                   |                     |                       |                     |                    |
| Transfers out                                            | -                   | -                     | (250,379)           | (250,379)          |
| <b>Total other financing sources (uses)</b>              | <b>-</b>            | <b>-</b>              | <b>(250,379)</b>    | <b>(250,379)</b>   |
| <b>Change in fund balances</b>                           | <b>(1,090,100)</b>  | <b>(1,740,080)</b>    | <b>(1,272,161)</b>  | <b>467,919</b>     |
| <b>Fund balances, July 1, 2010</b>                       | <b>609,423</b>      | <b>609,423</b>        | <b>609,423</b>      | <b>-</b>           |
| <b>Fund balances (deficits), June 30, 2011</b>           | <b>\$ (480,677)</b> | <b>\$ (1,130,657)</b> | <b>\$ (662,738)</b> | <b>\$ 467,919</b>  |

# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual

### Police Confiscated Property Special Revenue

For the year ended June 30, 2011

|                                     | Budgeted Amounts   |                     | Non-GAAP            | Positive           |
|-------------------------------------|--------------------|---------------------|---------------------|--------------------|
|                                     | Original           | Final               | Actual              | (Negative)         |
|                                     |                    |                     | Amounts             | Variance with      |
|                                     |                    |                     |                     | Final Budget       |
| <b>REVENUES:</b>                    |                    |                     |                     |                    |
| Fines and forfeitures               | \$ 3,000,000       | \$ 3,000,000        | \$ 1,140,612        | \$ (1,859,388)     |
| <b>Total revenues</b>               | <u>3,000,000</u>   | <u>3,000,000</u>    | <u>1,140,612</u>    | <u>(1,859,388)</u> |
| <b>EXPENDITURES:</b>                |                    |                     |                     |                    |
| Current:                            |                    |                     |                     |                    |
| General government                  | 67,000             | -                   | -                   | -                  |
| Public safety                       | 2,020,000          | 2,222,484           | 977,982             | 1,244,502          |
| Capital improvements                | 980,000            | 1,009,878           | 353,741             | 656,137            |
| <b>Total expenditures</b>           | <u>3,067,000</u>   | <u>3,232,362</u>    | <u>1,331,723</u>    | <u>1,900,639</u>   |
| <b>Change in fund balances</b>      | <u>(67,000)</u>    | <u>(232,362)</u>    | <u>(191,111)</u>    | <u>41,251</u>      |
| <b>Fund balances, July 1, 2010</b>  | <u>(15,214)</u>    | <u>(15,214)</u>     | <u>(15,214)</u>     | <u>-</u>           |
| <b>Fund balances, June 30, 2011</b> | <u>\$ (82,214)</u> | <u>\$ (247,576)</u> | <u>\$ (206,325)</u> | <u>\$ 41,251</u>   |



# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual

### Parks and Recreation Special Revenue

For the year ended June 30, 2011

|                                     | Budgeted Amounts  |                   | Non-GAAP          | Positive          |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|
|                                     | Original          | Final             | Actual            | (Negative)        |
|                                     |                   |                   | Amounts           | Variance with     |
|                                     |                   |                   |                   | Final Budget      |
| <b>REVENUES:</b>                    |                   |                   |                   |                   |
| Interest revenue                    | \$ 4,000          | \$ 4,000          | \$ 1,862          | \$ (2,138)        |
| Miscellaneous                       | 52,750            | 52,750            | 69,143            | 16,393            |
| <b>Total revenues</b>               | <b>56,750</b>     | <b>56,750</b>     | <b>71,005</b>     | <b>14,255</b>     |
| <b>EXPENDITURES:</b>                |                   |                   |                   |                   |
| Current:                            |                   |                   |                   |                   |
| General government                  | 8,800             | 8,262             | -                 | 8,262             |
| Community services                  | 159,931           | 160,469           | 68,301            | 92,168            |
| <b>Total expenditures</b>           | <b>168,731</b>    | <b>168,731</b>    | <b>68,301</b>     | <b>100,430</b>    |
| <b>Change in fund balances</b>      | <b>(111,981)</b>  | <b>(111,981)</b>  | <b>2,704</b>      | <b>114,685</b>    |
| <b>Fund balances, July 1, 2010</b>  | <b>267,970</b>    | <b>267,970</b>    | <b>267,970</b>    | <b>-</b>          |
| <b>Fund balances, June 30, 2011</b> | <b>\$ 155,989</b> | <b>\$ 155,989</b> | <b>\$ 270,674</b> | <b>\$ 114,685</b> |

# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual

### Library Special Revenue

For the year ended June 30, 2011

|                                     | Budgeted Amounts |                  | Non-GAAP         | Positive         |
|-------------------------------------|------------------|------------------|------------------|------------------|
|                                     | Original         | Final            | Actual           | (Negative)       |
|                                     |                  |                  | Amounts          | Variance with    |
|                                     |                  |                  |                  | Final Budget     |
| <b>REVENUES:</b>                    |                  |                  |                  |                  |
| Interest revenue                    | \$ 1,000         | \$ 1,000         | \$ 355           | \$ (645)         |
| Miscellaneous                       | 55,000           | 55,000           | 33,158           | (21,842)         |
| <b>Total revenues</b>               | <u>56,000</u>    | <u>56,000</u>    | <u>33,513</u>    | <u>(22,487)</u>  |
| <b>EXPENDITURES:</b>                |                  |                  |                  |                  |
| Current:                            |                  |                  |                  |                  |
| General government                  | 1,000            | 1,000            | -                | 1,000            |
| Community services                  | 55,000           | 55,000           | 20,740           | 34,260           |
| <b>Total expenditures</b>           | <u>56,000</u>    | <u>56,000</u>    | <u>20,740</u>    | <u>35,260</u>    |
| <b>Change in fund balances</b>      | <u>-</u>         | <u>-</u>         | <u>12,773</u>    | <u>12,773</u>    |
| <b>Fund balances, July 1, 2010</b>  | <u>31,493</u>    | <u>31,493</u>    | <u>31,493</u>    | <u>-</u>         |
| <b>Fund balances, June 30, 2011</b> | <u>\$ 31,493</u> | <u>\$ 31,493</u> | <u>\$ 44,266</u> | <u>\$ 12,773</u> |

# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual

### General Government Capital Projects

For the year ended June 30, 2011

|                                                          | Budgeted Amounts |               | Total<br>Non-GAAP<br>Actual<br>Amounts | Positive<br>(Negative)<br>Variance with<br>Final Budget |
|----------------------------------------------------------|------------------|---------------|----------------------------------------|---------------------------------------------------------|
|                                                          | Original         | Final         |                                        |                                                         |
| <b>REVENUES:</b>                                         |                  |               |                                        |                                                         |
| Miscellaneous                                            | \$ -             | \$ -          | \$ 104,149                             | \$ 104,149                                              |
| <b>Total revenues</b>                                    | -                | -             | 104,149                                | 104,149                                                 |
| <b>EXPENDITURES:</b>                                     |                  |               |                                        |                                                         |
| Current:                                                 |                  |               |                                        |                                                         |
| General government                                       | \$ 26,308,471    | \$ 14,052,505 | \$ 3,382,389                           | \$ 10,670,116                                           |
| Public safety                                            | 3,000,000        | -             | -                                      | -                                                       |
| Transportation and development                           | 1,089,297        | 66,000        | 22,045                                 | 43,955                                                  |
| Community services                                       | 1,580,289        | -             | -                                      | -                                                       |
| Capital improvements                                     | 5,941,940        | 23,959,839    | 19,630,804                             | 4,329,035                                               |
| <b>Total expenditures</b>                                | 37,919,997       | 38,078,344    | 23,035,238                             | 15,043,106                                              |
| <b>Excess (deficiency) of revenues over expenditures</b> | (37,919,997)     | (38,078,344)  | (22,931,089)                           | (14,938,957)                                            |
| <b>Other financing sources (uses):</b>                   |                  |               |                                        |                                                         |
| Transfers in                                             | 37,919,997       | 37,919,997    | 14,780,984                             | (23,139,013)                                            |
| <b>Total other financing sources (uses)</b>              | 37,919,997       | 37,919,997    | 14,780,984                             | (23,139,013)                                            |
| <b>Change in fund balances</b>                           | -                | (158,347)     | (8,150,105)                            | (38,077,970)                                            |
| <b>Fund balances, July 1, 2010</b>                       | -                | -             | -                                      | -                                                       |
| <b>Fund balances (deficit), June 30, 2011</b>            | \$ -             | \$ (158,347)  | \$ (8,150,105)                         | \$ (38,077,970)                                         |

# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual

### Public Buildings Capital Projects

For the year ended June 30, 2011

|                                                          | Budgeted Amounts      |                       | Non-GAAP              | Positive            |
|----------------------------------------------------------|-----------------------|-----------------------|-----------------------|---------------------|
|                                                          | Original              | Final                 | Actual                | (Negative)          |
|                                                          |                       |                       | Amounts               | Variance with       |
|                                                          |                       |                       |                       | Final Budget        |
| <b>REVENUES:</b>                                         |                       |                       |                       |                     |
| System development fees                                  | \$ 141,107            | \$ 141,107            | \$ 291,779            | \$ 150,672          |
| Interest revenue                                         | 97,000                | 97,000                | -                     | (97,000)            |
| <b>Total revenues</b>                                    | <u>238,107</u>        | <u>238,107</u>        | <u>291,779</u>        | <u>53,672</u>       |
| <b>EXPENDITURES:</b>                                     |                       |                       |                       |                     |
| Current:                                                 |                       |                       |                       |                     |
| General government                                       | 7,669,221             | 1,336,219             | -                     | 1,336,219           |
| Capital improvements                                     | -                     | 6,333,002             | 3,209,627             | 3,123,375           |
| <b>Total expenditures</b>                                | <u>7,669,221</u>      | <u>7,669,221</u>      | <u>3,209,627</u>      | <u>4,459,594</u>    |
| <b>Excess (deficiency) of revenues over expenditures</b> | <u>(7,431,114)</u>    | <u>(7,431,114)</u>    | <u>(2,917,848)</u>    | <u>4,513,266</u>    |
| <b>Other financing sources (uses):</b>                   |                       |                       |                       |                     |
| Transfers in                                             | 5,009,779             | 5,009,779             | -                     | (5,009,779)         |
| <b>Total other financing sources (uses)</b>              | <u>5,009,779</u>      | <u>5,009,779</u>      | <u>-</u>              | <u>(5,009,779)</u>  |
| <b>Change in fund balances</b>                           | <u>(2,421,335)</u>    | <u>(2,421,335)</u>    | <u>(2,917,848)</u>    | <u>(496,513)</u>    |
| <b>Fund balances (deficits), July 1, 2010</b>            | <u>(1,010,395)</u>    | <u>(1,010,395)</u>    | <u>(1,010,395)</u>    | <u>-</u>            |
| <b>Fund balances (deficits), June 30, 2011</b>           | <u>\$ (3,431,730)</u> | <u>\$ (3,431,730)</u> | <u>\$ (3,928,243)</u> | <u>\$ (496,513)</u> |

# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Grants Capital Projects For the year ended June 30, 2011

|                                                | Budgeted Amounts      |                       | Non-GAAP            | Positive            |
|------------------------------------------------|-----------------------|-----------------------|---------------------|---------------------|
|                                                | Original              | Final                 | Actual              | (Negative)          |
|                                                |                       |                       | Amounts             | Variance with       |
|                                                |                       |                       |                     | Final Budget        |
| <b>REVENUES:</b>                               |                       |                       |                     |                     |
| Grants and entitlements                        | \$ -                  | \$ -                  | \$ 9,767,136        | \$ 9,767,136        |
| Interest revenue                               | -                     | -                     | -                   | -                   |
| Miscellaneous                                  | -                     | -                     | 1,724               | 1,724               |
| <b>Total revenues</b>                          | <u>-</u>              | <u>-</u>              | <u>9,768,860</u>    | <u>9,768,860</u>    |
| <b>EXPENDITURES:</b>                           |                       |                       |                     |                     |
| Current:                                       |                       |                       |                     |                     |
| General government                             | -                     | -                     | 22,838              | (22,838)            |
| Public safety                                  | -                     | -                     | -                   | -                   |
| Transportation and development                 | -                     | -                     | -                   | -                   |
| Community services                             | -                     | -                     | -                   | -                   |
| Capital improvements                           | -                     | -                     | 8,743,270           | (8,743,270)         |
| <b>Total expenditures</b>                      | <u>-</u>              | <u>-</u>              | <u>8,766,108</u>    | <u>(8,766,108)</u>  |
| <b>Change in fund balances</b>                 | <u>-</u>              | <u>-</u>              | <u>1,002,752</u>    | <u>1,002,752</u>    |
| <b>Fund balances (deficits), July 1, 2010</b>  | <u>(1,107,382)</u>    | <u>(1,107,382)</u>    | <u>(1,107,382)</u>  | <u>-</u>            |
| <b>Fund balances (deficits), June 30, 2011</b> | <u>\$ (1,107,382)</u> | <u>\$ (1,107,382)</u> | <u>\$ (104,630)</u> | <u>\$ 1,002,752</u> |

# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual

### Community Services Capital Projects

For the year ended June 30, 2011

|                                                          | Budgeted Amounts      |                       | Non-GAAP             | Positive             |
|----------------------------------------------------------|-----------------------|-----------------------|----------------------|----------------------|
|                                                          | Original              | Final                 | Actual               | (Negative)           |
|                                                          |                       |                       | Amounts              | Variance with        |
|                                                          |                       |                       |                      | Final Budget         |
| <b>REVENUES:</b>                                         |                       |                       |                      |                      |
| System development fees                                  | \$ 2,287,400          | \$ 2,287,400          | \$ 3,200,040         | \$ 912,640           |
| Interest revenue                                         | 194,500               | 194,500               | 100,913              | (93,587)             |
| <b>Total revenues</b>                                    | <u>2,481,900</u>      | <u>2,481,900</u>      | <u>3,300,953</u>     | <u>819,053</u>       |
| <b>EXPENDITURES:</b>                                     |                       |                       |                      |                      |
| Current:                                                 |                       |                       |                      |                      |
| Community services                                       | 20,355,827            | -                     | -                    | -                    |
| General government                                       | 2,017,807             | 6,076,348             | -                    | 6,076,348            |
| Capital improvements                                     | 550,000               | 16,802,355            | 8,206,726            | 8,595,629            |
| <b>Total expenditures</b>                                | <u>22,923,634</u>     | <u>22,878,703</u>     | <u>8,206,726</u>     | <u>14,671,977</u>    |
| <b>Excess (deficiency) of revenues over expenditures</b> | <u>(20,441,734)</u>   | <u>(20,396,803)</u>   | <u>(4,905,773)</u>   | <u>15,491,030</u>    |
| <b>Other financing sources (uses):</b>                   |                       |                       |                      |                      |
| Bond premium                                             | -                     | -                     | 95,406               | 95,406               |
| Face amount of bonds issued                              | 11,700,000            | 11,700,000            | 7,010,000            | (4,690,000)          |
| Transfers in                                             | 5,000,000             | 5,000,000             | -                    | (5,000,000)          |
| Transfers out                                            | (8,000,000)           | (8,000,000)           | -                    | 8,000,000            |
| <b>Total other financing sources (uses)</b>              | <u>8,700,000</u>      | <u>8,700,000</u>      | <u>7,105,406</u>     | <u>(1,594,594)</u>   |
| <b>Change in fund balances</b>                           | <u>(11,741,734)</u>   | <u>(11,696,803)</u>   | <u>2,199,633</u>     | <u>13,896,436</u>    |
| <b>Fund balances (deficits), July 1, 2010</b>            | <u>9,550,834</u>      | <u>9,550,834</u>      | <u>9,550,834</u>     | <u>-</u>             |
| <b>Fund balances (deficits), June 30, 2011</b>           | <u>\$ (2,190,900)</u> | <u>\$ (2,145,969)</u> | <u>\$ 11,750,467</u> | <u>\$ 13,896,436</u> |

# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Public Safety Buildings and Improvements Capital Projects For the year ended June 30, 2011

|                                                          | Budgeted Amounts       |                        | Non-GAAP               | Positive            |
|----------------------------------------------------------|------------------------|------------------------|------------------------|---------------------|
|                                                          | Original               | Final                  | Actual                 | (Negative)          |
|                                                          |                        |                        | Amounts                | Variance with       |
|                                                          |                        |                        |                        | Final Budget        |
| <b>REVENUES:</b>                                         |                        |                        |                        |                     |
| System development fees                                  | \$ 433,400             | \$ 433,400             | \$ 804,172             | \$ 370,772          |
| Interest revenue                                         | 185,000                | 185,000                | 56,653                 | (128,347)           |
| <b>Total revenues</b>                                    | <b>618,400</b>         | <b>618,400</b>         | <b>860,825</b>         | <b>242,425</b>      |
| <b>EXPENDITURES:</b>                                     |                        |                        |                        |                     |
| Current:                                                 |                        |                        |                        |                     |
| General government                                       | 541,352                | 1,958,475              | -                      | 1,958,475           |
| Public safety                                            | 17,517,664             | -                      | -                      | -                   |
| Capital improvements                                     | -                      | 16,100,541             | 7,939,168              | 8,161,373           |
| <b>Total expenditures</b>                                | <b>18,059,016</b>      | <b>18,059,016</b>      | <b>7,939,168</b>       | <b>10,119,848</b>   |
| <b>Excess (deficiency) of revenues over expenditures</b> | <b>(17,440,616)</b>    | <b>(17,440,616)</b>    | <b>(7,078,343)</b>     | <b>10,362,273</b>   |
| <b>Other financing sources (uses):</b>                   |                        |                        |                        |                     |
| Bond premium                                             | -                      | -                      | 39,673                 | 39,673              |
| Proceeds from the issuance of debt                       | 8,545,000              | 8,545,000              | 2,915,000              | (5,630,000)         |
| <b>Total other financing sources (uses)</b>              | <b>8,545,000</b>       | <b>8,545,000</b>       | <b>2,954,673</b>       | <b>(5,590,327)</b>  |
| <b>Change in fund balances</b>                           | <b>(8,895,616)</b>     | <b>(8,895,616)</b>     | <b>(4,123,670)</b>     | <b>4,771,946</b>    |
| <b>Fund balances (deficits), July 1, 2010</b>            | <b>(6,156,453)</b>     | <b>(6,156,453)</b>     | <b>(6,156,453)</b>     | <b>-</b>            |
| <b>Fund balances (deficits), June 30, 2011</b>           | <b>\$ (15,052,069)</b> | <b>\$ (15,052,069)</b> | <b>\$ (10,280,123)</b> | <b>\$ 4,771,946</b> |

# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Vehicle and Capital Equipment Capital Projects For the year ended June 30, 2011

|                                                          | Budgeted Amounts    |                     | Non-GAAP             | Positive            |
|----------------------------------------------------------|---------------------|---------------------|----------------------|---------------------|
|                                                          | Original            | Final               | Actual               | (Negative)          |
|                                                          |                     |                     | Amounts              | Variance with       |
|                                                          |                     |                     |                      | Final Budget        |
| <b>REVENUES:</b>                                         |                     |                     |                      |                     |
| Interest revenue                                         | \$ 133,000          | \$ 133,000          | \$ 101,827           | \$ (31,173)         |
| Miscellaneous                                            | 10,000              | 10,000              | 11,676               | 1,676               |
| <b>Total revenues</b>                                    | <b>143,000</b>      | <b>143,000</b>      | <b>113,503</b>       | <b>(29,497)</b>     |
| <b>EXPENDITURES:</b>                                     |                     |                     |                      |                     |
| Current:                                                 |                     |                     |                      |                     |
| General government                                       | 1,927,166           | 1,765,093           | -                    | 1,765,093           |
| Capital improvements                                     | 2,253,000           | 2,454,751           | 847,896              | 1,606,855           |
| <b>Total expenditures</b>                                | <b>4,180,166</b>    | <b>4,219,844</b>    | <b>847,896</b>       | <b>3,371,948</b>    |
| <b>Excess (deficiency) of revenues over expenditures</b> | <b>(4,037,166)</b>  | <b>(4,076,844)</b>  | <b>(734,393)</b>     | <b>3,342,451</b>    |
| <b>Other financing sources (uses):</b>                   |                     |                     |                      |                     |
| Proceeds from disposal of capital assets                 | 40,000              | 40,000              | 67,320               | 27,320              |
| Transfers in                                             | 2,920,166           | 2,920,166           | 4,510,153            | 1,589,987           |
| Transfers out                                            | (35,313)            | (35,313)            | (35,313)             | -                   |
| <b>Total other financing sources (uses)</b>              | <b>2,924,853</b>    | <b>2,924,853</b>    | <b>4,542,160</b>     | <b>1,617,307</b>    |
| <b>Change in fund balances</b>                           | <b>(1,112,313)</b>  | <b>(1,151,991)</b>  | <b>3,807,767</b>     | <b>4,959,758</b>    |
| <b>Fund balances, July 1, 2010</b>                       | <b>10,119,978</b>   | <b>10,119,978</b>   | <b>10,119,978</b>    | <b>-</b>            |
| <b>Fund balances, June 30, 2011</b>                      | <b>\$ 9,007,665</b> | <b>\$ 8,967,987</b> | <b>\$ 13,927,745</b> | <b>\$ 4,959,758</b> |



# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual

### Special Assessments Capital Projects

For the year ended June 30, 2011

|                                     | Budgeted Amounts    |                     | Non-GAAP            | Positive           |
|-------------------------------------|---------------------|---------------------|---------------------|--------------------|
|                                     | Original            | Final               | Actual              | (Negative)         |
|                                     |                     |                     | Amounts             | Variance with      |
|                                     |                     |                     |                     | Final Budget       |
| <b>REVENUES:</b>                    |                     |                     |                     |                    |
| Interest revenue                    | \$ 75,000           | \$ 75,000           | \$ 31,665           | \$ (43,335)        |
| Miscellaneous                       | -                   | -                   | 5,952               | 5,952              |
| <b>Total revenues</b>               | <u>75,000</u>       | <u>75,000</u>       | <u>37,617</u>       | <u>(37,383)</u>    |
| <b>EXPENDITURES:</b>                |                     |                     |                     |                    |
| Current:                            |                     |                     |                     |                    |
| General government                  | <u>96,372</u>       | <u>96,953</u>       | <u>97,148</u>       | <u>(195)</u>       |
| <b>Total expenditures</b>           | <u>96,372</u>       | <u>96,953</u>       | <u>97,148</u>       | <u>(195)</u>       |
| <b>Change in fund balances</b>      | (21,372)            | (21,953)            | (59,531)            | (37,578)           |
| <b>Fund balances, July 1, 2010</b>  | <u>4,808,872</u>    | <u>4,808,872</u>    | <u>4,808,872</u>    | <u>-</u>           |
| <b>Fund balances, June 30, 2011</b> | <u>\$ 4,787,500</u> | <u>\$ 4,786,919</u> | <u>\$ 4,749,341</u> | <u>\$ (37,578)</u> |

# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual

### Computer Purchases Capital Projects

For the year ended June 30, 2011

|                                                          | Budgeted Amounts   |                    | Non-GAAP            | Positive              |
|----------------------------------------------------------|--------------------|--------------------|---------------------|-----------------------|
|                                                          | Original           | Final              | Actual              | (Negative)            |
|                                                          |                    |                    | Amounts             | Variance with         |
|                                                          |                    |                    |                     | Final Budget          |
| <b>REVENUES:</b>                                         |                    |                    |                     |                       |
| Interest revenue                                         | \$ 38,000          | \$ 38,000          | \$ 18,090           | \$ (19,910)           |
| <b>Total revenues</b>                                    | <u>38,000</u>      | <u>38,000</u>      | <u>18,090</u>       | <u>(19,910)</u>       |
| <b>EXPENDITURES:</b>                                     |                    |                    |                     |                       |
| Current:                                                 |                    |                    |                     |                       |
| General government                                       | 2,050,208          | 1,519,368          | 289,407             | 1,229,961             |
| Capital improvements                                     | 1,951,090          | 2,442,252          | 2,039,037           | 403,215               |
| <b>Total expenditures</b>                                | <u>4,001,298</u>   | <u>3,961,620</u>   | <u>2,328,444</u>    | <u>1,633,176</u>      |
| <b>Excess (deficiency) of revenues over expenditures</b> | <u>(3,963,298)</u> | <u>(3,923,620)</u> | <u>(2,310,354)</u>  | <u>(1,653,086)</u>    |
| <b>Other financing sources (uses):</b>                   |                    |                    |                     |                       |
| Transfers in                                             | 2,410,641          | 2,410,641          | 2,534,543           | 123,902               |
| <b>Total other financing sources (uses)</b>              | <u>2,410,641</u>   | <u>2,410,641</u>   | <u>2,534,543</u>    | <u>123,902</u>        |
| <b>Change in fund balances</b>                           | <u>(1,552,657)</u> | <u>(1,512,979)</u> | <u>224,189</u>      | <u>(1,529,184)</u>    |
| <b>Fund balances, July 1, 2010</b>                       | <u>2,088,034</u>   | <u>2,088,034</u>   | <u>2,088,034</u>    | <u>-</u>              |
| <b>Fund balances, June 30, 2011</b>                      | <u>\$ 535,377</u>  | <u>\$ 575,055</u>  | <u>\$ 2,312,223</u> | <u>\$ (1,529,184)</u> |

# City of Chandler

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual

### Municipal Arts Capital Projects

For the year ended June 30, 2011

|                                      | Budgeted Amounts  |                   | Non-GAAP          | Positive         |
|--------------------------------------|-------------------|-------------------|-------------------|------------------|
|                                      | Original          | Final             | Actual            | (Negative)       |
|                                      |                   |                   | Amounts           | Variance with    |
|                                      |                   |                   |                   | Final Budget     |
| <b>REVENUES:</b>                     |                   |                   |                   |                  |
| Charges for services                 | \$ -              | \$ -              | \$ 18,000         | \$ 18,000        |
| Interest revenue                     | 12,000            | 12,000            | 1,835             | (10,165)         |
| <b>Total revenues</b>                | <u>12,000</u>     | <u>12,000</u>     | <u>19,835</u>     | <u>7,835</u>     |
| <b>EXPENDITURES:</b>                 |                   |                   |                   |                  |
| Current:                             |                   |                   |                   |                  |
| General government                   | 130,000           | 50,000            | -                 | 50,000           |
| Community services                   | 225,000           | 349,931           | 330,655           | 19,276           |
| Capital improvements                 | -                 | -                 | 18,360            | (18,360)         |
| <b>Total expenditures</b>            | <u>355,000</u>    | <u>399,931</u>    | <u>349,015</u>    | <u>50,916</u>    |
| <b>Change in fund balances</b>       | (343,000)         | (387,931)         | (329,180)         | 58,751           |
| <b>Fund balances , July 1, 2010</b>  | <u>659,368</u>    | <u>659,368</u>    | <u>659,368</u>    | <u>-</u>         |
| <b>Fund balances , June 30, 2011</b> | <u>\$ 316,368</u> | <u>\$ 271,437</u> | <u>\$ 330,188</u> | <u>\$ 58,751</u> |



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## **City of Chandler**

### **Non-Major Proprietary Funds**

---

#### **Solid Waste**

Used to account for the provision of solid waste (refuse) services to the residential customers of the City. All activities necessary to provide such service are accounted for in this fund.

#### **Airport**

Used to account for the provision of airport services at the City's municipal airport. All activities necessary to provide such service are accounted for in this fund, including but not limited to administration, operation, maintenance, financing, and related debt service, billing, and collection.

#### **Chandler Housing Authority**

Used to account for expenditures of the City's housing assistance programs which consist of housing owned and operated by the City and rent subsidy payments to private sector owners of dwelling units. Financing for this fund is derived from tenants and the United States Department of Housing and Urban Development.

**City of Chandler**  
**Combining Statement of Net Assets**  
**Non-Major Proprietary Funds**  
**June 30, 2011**

|                                       | Solid Waste       | Airport           | Chandler<br>Housing<br>Authority | Total Other<br>Proprietary<br>Funds |
|---------------------------------------|-------------------|-------------------|----------------------------------|-------------------------------------|
| <b>ASSETS</b>                         |                   |                   |                                  |                                     |
| Current assets:                       |                   |                   |                                  |                                     |
| Equity in pooled cash and investments | \$ 11,359,511     | \$ 134,445        | \$ 3,793,415                     | \$ 15,287,371                       |
| Accounts receivable                   | 2,011,568         | 91,185            | 30,091                           | 2,132,844                           |
| Due from other governments            | -                 | -                 | 16,454                           | 16,454                              |
| Inventories                           | -                 | 37,115            | -                                | 37,115                              |
| Prepaid items                         | -                 | -                 | 368,236                          | 368,236                             |
| Other receivables                     | 80,007            | 5,597             | -                                | 85,604                              |
| Total current assets                  | 13,451,086        | 268,342           | 4,208,196                        | 17,927,624                          |
| Noncurrent assets:                    |                   |                   |                                  |                                     |
| Other assets                          | -                 | 1,362             | -                                | 1,362                               |
| Notes receivable - long term          | -                 | -                 | 363,450                          | 363,450                             |
| Capital assets:                       |                   |                   |                                  |                                     |
| Non-depreciable                       | 7,088,918         | 18,995,066        | 1,597,897                        | 27,681,881                          |
| Depreciable, net                      | 9,730,077         | 11,683,667        | 7,305,115                        | 28,718,859                          |
| Total capital assets                  | 16,818,995        | 30,678,733        | 8,903,012                        | 56,400,740                          |
| Total noncurrent assets               | 16,818,995        | 30,680,095        | 9,266,462                        | 56,765,552                          |
| <b>Total assets</b>                   | <b>30,270,081</b> | <b>30,948,437</b> | <b>13,474,658</b>                | <b>74,693,176</b>                   |
| <b>LIABILITIES</b>                    |                   |                   |                                  |                                     |
| Current liabilities:                  |                   |                   |                                  |                                     |
| Accounts payable                      | 782,031           | 39,099            | 26,578                           | 847,708                             |
| Accrued payroll                       | 45,891            | 18,365            | 46,396                           | 110,652                             |
| Trust liabilities and deposits        | 16,129            | 45,835            | 181,537                          | 243,501                             |

|                                                        |                      |                      |                      |                      |
|--------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|
| Accrued interest                                       | -                    | 2,794                | -                    | 2,794                |
| Unearned revenue                                       | 168,543              | 9,250                | -                    | 177,793              |
| Compensated absences payable - current                 | 4,020                | 2,725                | 4,495                | 11,240               |
| Bonds payable - current                                | -                    | 20,000               | -                    | 20,000               |
| Deferred bond premium - current                        | -                    | 196                  | -                    | 196                  |
| Arbitrage liability - current                          | -                    | 4                    | -                    | 4                    |
| Landfill closure and postclosure liability - current   | 394,950              | -                    | -                    | 394,950              |
| Total current liabilities                              | 1,411,564            | 138,268              | 259,006              | 1,808,838            |
| Noncurrent liabilities:                                |                      |                      |                      |                      |
| Compensated absences payable - long term               | 66,022               | 44,755               | 73,838               | 184,615              |
| Bonds payable - long term                              | -                    | 161,000              | -                    | 161,000              |
| Deferred bond premium - long term                      | -                    | 3,134                | -                    | 3,134                |
| OPEB liability - long term                             | 34,553               | 13,122               | -                    | 47,675               |
| Arbitrage liability - long term                        | -                    | 4                    | -                    | 4                    |
| Landfill closure and postclosure liability - long term | 3,945,050            | -                    | -                    | 3,945,050            |
| Total noncurrent liabilities                           | 4,045,625            | 222,015              | 73,838               | 4,341,478            |
| <b>Total liabilities</b>                               | <b>5,457,189</b>     | <b>360,283</b>       | <b>332,844</b>       | <b>6,150,316</b>     |
| <b>NET ASSETS</b>                                      |                      |                      |                      |                      |
| Invested in capital assets, net of related debt        | 16,818,995           | 30,626,787           | 8,903,012            | 56,348,794           |
| Unrestricted                                           | 7,993,897            | (38,633)             | 4,238,802            | 12,194,066           |
| <b>Total net assets</b>                                | <b>\$ 24,812,892</b> | <b>\$ 30,588,154</b> | <b>\$ 13,141,814</b> | <b>\$ 68,542,860</b> |



# City of Chandler

## Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets

### Non-Major Proprietary Funds

For the year ended June 30, 2011

|                                                                 | Solid Waste       | Airport            | Chandler<br>Housing<br>Authority | Total Other<br>Proprietary<br>Funds |
|-----------------------------------------------------------------|-------------------|--------------------|----------------------------------|-------------------------------------|
| <b>OPERATING REVENUES:</b>                                      |                   |                    |                                  |                                     |
| Service fees                                                    | \$ 13,277,403     | \$ 995,307         | \$ -                             | \$ 14,272,710                       |
| Grants and entitlements                                         | -                 | -                  | 6,297,200                        | 6,297,200                           |
| Rentals                                                         | -                 | -                  | 457,781                          | 457,781                             |
| Miscellaneous                                                   | -                 | 9,302              | 400,352                          | 409,654                             |
| <b>Total operating revenues</b>                                 | <b>13,277,403</b> | <b>1,004,609</b>   | <b>7,155,333</b>                 | <b>21,437,345</b>                   |
| <b>OPERATING EXPENSES:</b>                                      |                   |                    |                                  |                                     |
| General and administrative                                      | 1,416,800         | 100,000            | -                                | 1,516,800                           |
| Personal services                                               | 1,437,545         | 526,110            | 1,447,727                        | 3,411,382                           |
| Contractual services                                            | 9,139,526         | 46,083             | 195,633                          | 9,381,242                           |
| Commodities                                                     | 840,897           | 637,127            | 543,215                          | 2,021,239                           |
| Housing assistance payments                                     | -                 | -                  | 4,819,261                        | 4,819,261                           |
| Depreciation and amortization expense                           | 608,334           | 777,983            | 574,947                          | 1,961,264                           |
| <b>Total operating expenses</b>                                 | <b>13,443,102</b> | <b>2,087,303</b>   | <b>7,580,783</b>                 | <b>23,111,188</b>                   |
| <b>OPERATING INCOME (LOSS)</b>                                  | <b>(165,699)</b>  | <b>(1,082,694)</b> | <b>(425,450)</b>                 | <b>(1,673,843)</b>                  |
| <b>NONOPERATING REVENUES (EXPENSES):</b>                        |                   |                    |                                  |                                     |
| Interest revenue                                                | 77,554            | 1,031              | 30,588                           | 109,173                             |
| Interest expense                                                | -                 | (5,588)            | -                                | (5,588)                             |
| Accretion of bond premium                                       | -                 | 196                | -                                | 196                                 |
| Amortization of bond issuance costs                             | -                 | (80)               | -                                | (80)                                |
| Gain (loss) on disposal of capital assets                       | -                 | (14,383)           | -                                | (14,383)                            |
| <b>Total nonoperating revenues (expenses)</b>                   | <b>77,554</b>     | <b>(18,824)</b>    | <b>30,588</b>                    | <b>89,318</b>                       |
| <b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b> | <b>(88,145)</b>   | <b>(1,101,518)</b> | <b>(394,862)</b>                 | <b>(1,584,525)</b>                  |
| <b>CAPITAL CONTRIBUTION AND TRANSFERS:</b>                      |                   |                    |                                  |                                     |
| Capital contributions                                           | 60,990            | 500,463            | 11,868                           | 573,321                             |
| Transfers in                                                    | -                 | 305,126            | 535,379                          | 840,505                             |
| Transfers out                                                   | (64,913)          | (7,636)            | -                                | (72,549)                            |
| <b>Total transfers</b>                                          | <b>(3,923)</b>    | <b>797,953</b>     | <b>547,247</b>                   | <b>1,341,277</b>                    |
| <b>Net income (loss)</b>                                        | <b>(92,068)</b>   | <b>(303,565)</b>   | <b>152,385</b>                   | <b>(243,248)</b>                    |
| <b>NET ASSETS</b>                                               |                   |                    |                                  |                                     |
| Beginning of year                                               | 24,904,960        | 30,891,719         | 12,989,429                       | 68,786,108                          |
| End of year                                                     | \$ 24,812,892     | \$ 30,588,154      | \$ 13,141,814                    | \$ 68,542,860                       |



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**City of Chandler**  
**Combining Statement of Cash Flows**  
**Non-Major Proprietary Funds**  
**For the year ended June 30, 2011**

|                                                                             | Solid Waste          | Airport           | Chandler<br>Housing<br>Authority | Total Other<br>Proprietary<br>Funds |
|-----------------------------------------------------------------------------|----------------------|-------------------|----------------------------------|-------------------------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>                                |                      |                   |                                  |                                     |
| Cash received from customers                                                | \$ 13,048,167        | \$ 921,353        | \$ 544,105                       | \$ 14,513,625                       |
| Cash received from grantors                                                 | -                    | -                 | 6,314,065                        | 6,314,065                           |
| Cash payments to suppliers                                                  | (11,411,640)         | (772,489)         | (5,231,072)                      | (17,415,201)                        |
| Cash payments to employees for services                                     | (1,417,766)          | (508,533)         | (1,438,771)                      | (3,365,070)                         |
| <b>Net cash provided (used) by operating activities</b>                     | <b>218,761</b>       | <b>(359,669)</b>  | <b>188,327</b>                   | <b>47,419</b>                       |
| <b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:</b>                     |                      |                   |                                  |                                     |
| Transfers in                                                                | -                    | 305,126           | 535,379                          | 840,505                             |
| Transfers out                                                               | (64,913)             | (7,636)           | -                                | (72,549)                            |
| <b>Net cash provided (used) by noncapital financing activities</b>          | <b>(64,913)</b>      | <b>297,490</b>    | <b>535,379</b>                   | <b>767,956</b>                      |
| <b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:</b>            |                      |                   |                                  |                                     |
| Acquisition and construction of capital assets                              | -                    | (554,952)         | (262,247)                        | (817,199)                           |
| Principal paid on bond maturities                                           | -                    | (20,000)          | -                                | (20,000)                            |
| Interest paid on bonds                                                      | -                    | (5,968)           | -                                | (5,968)                             |
| Cash payments to other funds                                                | (57,102)             | (4,734)           | -                                | (61,836)                            |
| Capital contributions                                                       | 60,990               | 500,463           | 11,868                           | 573,321                             |
| <b>Net cash provided (used) by capital and related financing activities</b> | <b>3,888</b>         | <b>(85,191)</b>   | <b>(250,379)</b>                 | <b>(331,682)</b>                    |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                                |                      |                   |                                  |                                     |
| Investment income                                                           | 77,554               | 1,031             | 30,588                           | 109,173                             |
| <b>Net cash provided (used) by investing activities</b>                     | <b>77,554</b>        | <b>1,031</b>      | <b>30,588</b>                    | <b>109,173</b>                      |
| <b>Net increase (decrease) in cash and cash equivalents</b>                 | <b>235,290</b>       | <b>(146,339)</b>  | <b>503,915</b>                   | <b>592,866</b>                      |
| <b>CASH AND CASH EQUIVALENTS:</b>                                           |                      |                   |                                  |                                     |
| Beginning of year                                                           | 11,124,221           | 280,784           | 3,289,500                        | 14,694,505                          |
| End of year                                                                 | <u>\$ 11,359,511</u> | <u>\$ 134,445</u> | <u>\$ 3,793,415</u>              | <u>\$ 15,287,371</u>                |

**RECONCILIATION OF OPERATING INCOME (LOSS) TO NET****CASH PROVIDED (USED) BY OPERATING ACTIVITIES:**

|                                                                                                       |                   |                     |                   |                  |
|-------------------------------------------------------------------------------------------------------|-------------------|---------------------|-------------------|------------------|
| Operating income (loss)                                                                               | \$ (165,699)      | \$ (1,082,694)      | \$ (425,450)      | \$ (1,673,843)   |
| Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities: |                   |                     |                   |                  |
| Depreciation and amortization                                                                         | 608,334           | 777,983             | 574,947           | 1,961,264        |
| Changes in assets and liabilities:                                                                    |                   |                     |                   |                  |
| (Increase) decrease in receivables                                                                    | (221,075)         | (92,007)            | 35,013            | (278,069)        |
| (Increase) decrease in inventories                                                                    | -                 | (27,476)            | -                 | (27,476)         |
| (Increase) decrease in other assets                                                                   | -                 | 81                  | 9,381             | 9,462            |
| Increase (decrease) in payables                                                                       | (14,417)          | 38,197              | (24,101)          | (321)            |
| Increase (decrease) in accrued payroll and compensated absences                                       | 6,316             | 13,228              | -                 | 19,544           |
| Increase (decrease) in deposits                                                                       | (383)             | (580)               | 18,537            | 17,574           |
| Increase (decrease) in unearned revenue                                                               | (7,778)           | 9,250               | -                 | 1,472            |
| Increase (decrease) in other liabilities                                                              | 13,463            | 4,349               | -                 | 17,812           |
| Total adjustments                                                                                     | 384,460           | 723,025             | 613,777           | 1,721,262        |
| <b>Net cash provided (used) by operating activities</b>                                               | <b>\$ 218,761</b> | <b>\$ (359,669)</b> | <b>\$ 188,327</b> | <b>\$ 47,419</b> |

**NONCASH INVESTING, CAPITAL, AND FINANCING ACTIVITIES:**

|                                     |      |           |      |           |
|-------------------------------------|------|-----------|------|-----------|
| Loss on disposal of assets          | \$ - | \$ 14,383 | \$ - | \$ 14,383 |
| Accretion of bond premiums          | -    | 196       | -    | 196       |
| Amortization of bond issuance costs | -    | 80        | -    | 80        |

# City of Chandler

## Statement of Changes in Assets and Liabilities - Agency Fund

### Fiduciary Funds

For the year ended June 30, 2011

|                                          | Balance<br>July 1, 2010 | Additions       | Deletions         | Balance<br>June 30, 2011 |
|------------------------------------------|-------------------------|-----------------|-------------------|--------------------------|
| <b><u>Miscellaneous Deposit Fund</u></b> |                         |                 |                   |                          |
| <b>Assets:</b>                           |                         |                 |                   |                          |
| Equity in pooled cash and investments    | \$ 9,500                | \$ 8,000        | \$ (1,000)        | \$ 16,500                |
| <b>Total assets</b>                      | <b>\$ 9,500</b>         | <b>\$ 8,000</b> | <b>\$ (1,000)</b> | <b>\$ 16,500</b>         |
| <b>Liabilities:</b>                      |                         |                 |                   |                          |
| Due to others                            | \$ 9,500                | \$ 8,000        | \$ (1,000)        | \$ 16,500                |
| <b>Total liabilities</b>                 | <b>\$ 9,500</b>         | <b>\$ 8,000</b> | <b>\$ (1,000)</b> | <b>\$ 16,500</b>         |



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***Chandler + Arizona***  
*Where Values Make The Difference*

**City of Chandler**  
**Financial Data Schedule**  
**Housing and Redevelopment**  
**For the year ended June 30, 2011**

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AS SUBMITTED ELECTRONICALLY TO:  
U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
REAL ESTATE ASSESSMENT CENTER (REAC)

The Financial Data Schedule is a required electronic submission to the U.S. Department of Housing and Urban Development by all Housing Authorities receiving HUD funding. Financial data on each of the grant programs is presented in a combining schedule. The Financial Data Schedule presented herein has been submitted electronically to HUD.

The activities of the City of Chandler Housing and Redevelopment Division are reported as an enterprise fund in the City's Comprehensive Annual Financial Report.



**City of Chandler**  
**Financial Data Schedule**  
**Housing and Redevelopment**  
**June 30, 2011**

Combining statement of net assets - all HUD programs

| Combining statement of net assets - all HUD programs |                                                  | Low Rent Public Housing |                     |                     |
|------------------------------------------------------|--------------------------------------------------|-------------------------|---------------------|---------------------|
|                                                      |                                                  | AMP 1<br>14.850a        | AMP 2<br>14.850a    | All AMPs<br>14.850a |
| FDS line #                                           | Account description                              |                         |                     |                     |
| ASSETS                                               |                                                  |                         |                     |                     |
| 111                                                  | Cash - unrestricted                              | \$ 758,008              | \$ 326,213          | \$ 1,084,221        |
| 113                                                  | Cash - restricted for FSS escrow accounts        | -                       | -                   | -                   |
| 114                                                  | Cash - security deposits                         | 55,653                  | 56,860              | 112,513             |
| 122                                                  | Accounts receivable - HUD other projects         | 8,852                   | 7,603               | 16,455              |
| 124                                                  | Accounts receivable - other governments          | -                       | -                   | -                   |
| 125                                                  | Accounts receivable - miscellaneous              | -                       | -                   | -                   |
| 126                                                  | Accounts receivable - tenants - dwelling rents   | 12,142                  | 10,512              | 22,654              |
| 126.1                                                | Allowance for doubtful accounts - dwelling rents | (2,668)                 | (3,185)             | (5,853)             |
| 127                                                  | Notes and mortgages receivable - current         | -                       | -                   | -                   |
| 142                                                  | Prepaid expenses and other assets                | -                       | -                   | -                   |
| 161                                                  | Land                                             | 1,932,844               | 1,582,289           | 3,515,133           |
| 162                                                  | Buildings                                        | 4,943,244               | 8,748,390           | 13,691,634          |
| 164                                                  | Furniture, equipment, machinery - admin          | 175,545                 | 60,105              | 235,650             |
| 166                                                  | Accumulated depreciation                         | (5,152,449)             | (4,149,533)         | (9,301,982)         |
| 167                                                  | Construction in progress                         | -                       | -                   | -                   |
| 171                                                  | Notes and mortgages receivable - non-current     | -                       | -                   | -                   |
|                                                      | Total assests                                    | <u>\$ 2,731,171</u>     | <u>\$ 6,639,254</u> | <u>\$ 9,370,425</u> |
| LIABILITIES                                          |                                                  |                         |                     |                     |
| 312                                                  | Accounts payable                                 | 13,193                  | 6,256               | 19,449              |
| 321                                                  | Accrued wage/payroll taxes payable               | 12,816                  | 8,604               | 21,420              |
| 322                                                  | Accrued compensated absences - current           | 631                     | 639                 | 1,270               |
| 341                                                  | Tenant security deposits                         | 55,653                  | 56,860              | 112,513             |
| 342                                                  | Deferred revenues                                | -                       | -                   | -                   |
| 345                                                  | Other current liabilities                        | 4,178                   | 4,067               | 8,245               |
| 353                                                  | Noncurrent liabilities - other                   | -                       | -                   | -                   |
| 354                                                  | Accrued compensated absences - noncurrent        | 10,364                  | 10,492              | 20,856              |
|                                                      | Total liabilities                                | <u>96,835</u>           | <u>86,918</u>       | <u>183,753</u>      |
| NET ASSETS                                           |                                                  |                         |                     |                     |
| 508.1                                                | Invested in capital assets, net of related debt  | 1,899,184               | 6,241,251           | 8,140,435           |
| 511.1                                                | Restricted net assets                            | -                       | -                   | -                   |
| 512.1                                                | Unrestricted net assets                          | 735,152                 | 311,085             | 1,046,237           |
|                                                      | Total net assets                                 | <u>2,634,336</u>        | <u>6,552,336</u>    | <u>9,186,672</u>    |
|                                                      | Total liabilities and net assets                 | \$ 2,731,171            | \$ 6,639,254        | \$ 9,370,425        |

| Business Activities          |                   |                                 | Housing<br>Choice<br>Vouchers<br>14.871 | Total         |
|------------------------------|-------------------|---------------------------------|-----------------------------------------|---------------|
| Central<br>Office<br>14.850a | Other<br>Business | Total<br>Business<br>Activities |                                         |               |
| \$ 551,632                   | \$ 1,680,043      | \$ 2,231,675                    | \$ 235,718                              | \$ 3,551,614  |
| -                            | -                 | -                               | 126,788                                 | 126,788       |
| -                            | 2,500             | 2,500                           | -                                       | 115,013       |
| -                            | -                 | -                               | -                                       | 16,455        |
| -                            | -                 | -                               | -                                       | -             |
| -                            | -                 | -                               | 13,291                                  | 13,291        |
| -                            | -                 | -                               | -                                       | 22,654        |
| -                            | -                 | -                               | -                                       | (5,853)       |
| -                            | -                 | -                               | -                                       | -             |
| -                            | -                 | -                               | 368,236                                 | 368,236       |
| -                            | 200,000           | 200,000                         | -                                       | 3,715,133     |
| -                            | 520,613           | 520,613                         | -                                       | 14,212,247    |
| 32,718                       | 129,670           | 162,388                         | 35,470                                  | 433,508       |
| (16,330)                     | (108,846)         | (125,176)                       | (30,719)                                | (9,457,877)   |
| -                            | -                 | -                               | -                                       | -             |
| -                            | 363,450           | 363,450                         | -                                       | 363,450       |
| \$ 568,020                   | \$ 2,787,430      | \$ 3,355,450                    | \$ 748,784                              | \$ 13,474,659 |
| 324                          | 374               | 698                             | 6,429                                   | 26,576        |
| 14,134                       | -                 | 14,134                          | 10,842                                  | 46,396        |
| 2,452                        | -                 | 2,452                           | 774                                     | 4,496         |
| -                            | 2,500             | 2,500                           | -                                       | 115,013       |
| -                            | -                 | -                               | -                                       | -             |
| -                            | -                 | -                               | -                                       | 8,245         |
| -                            | -                 | -                               | 58,279                                  | 58,279        |
| 40,275                       | -                 | 40,275                          | 12,708                                  | 73,839        |
| 57,185                       | 2,874             | 60,059                          | 89,032                                  | 332,844       |
| 16,388                       | 741,437           | 757,825                         | 4,751                                   | 8,903,011     |
| -                            | -                 | -                               | 436,745                                 | 436,745       |
| 494,447                      | 2,043,119         | 2,537,566                       | 218,256                                 | 3,802,059     |
| 510,835                      | 2,784,556         | 3,295,391                       | 659,752                                 | 13,141,815    |
| \$ 568,020                   | \$ 2,787,430      | \$ 3,355,450                    | \$ 748,784                              | \$ 13,474,659 |

**City of Chandler**  
**Financial Data Schedule**  
**Housing and Redevelopment**  
**June 30, 2011**

Statement of revenues, expenses, and changes in fund net assets - all HUD programs

|                                                                                      |                                                            | Low Rent Public Housing |                  |                     |
|--------------------------------------------------------------------------------------|------------------------------------------------------------|-------------------------|------------------|---------------------|
|                                                                                      |                                                            | AMP 1<br>14.850a        | AMP 2<br>14.850a | All AMPs<br>14.850a |
| FDS line #                                                                           | Account description                                        |                         |                  |                     |
| REVENUES                                                                             |                                                            |                         |                  |                     |
| 70300                                                                                | Net tenant rental revenue                                  | \$ 178,644              | \$ 243,137       | \$ 421,781          |
| 70400                                                                                | Tenant revenue - other                                     | 8,045                   | -                | 8,045               |
| 70600                                                                                | HUD operating grants                                       | 1,057,734               | 596,088          | 1,653,822           |
| 70610                                                                                | HUD capital grants                                         | 2,250                   | 9,618            | 11,868              |
| 70710                                                                                | Management feeseearned                                     | -                       | -                | -                   |
| 70720                                                                                | Asset management fees earned                               | -                       | -                | -                   |
| 70730                                                                                | Bookkeeping fees earned                                    | -                       | -                | -                   |
| 71100                                                                                | Investment income - unrestricted                           | 6,509                   | 838              | 7,347               |
| 713                                                                                  | Proceeds from disposition of assets held for sale          | -                       | -                | -                   |
| 713.1                                                                                | Cost of Sale of Assets                                     | -                       | -                | -                   |
| 71400                                                                                | Fraud recovery                                             | -                       | -                | -                   |
| 71500                                                                                | Other revenue                                              | 19,138                  | 26,252           | 45,390              |
| 72000                                                                                | Investment income - restricted                             | -                       | -                | -                   |
|                                                                                      | Total revenues                                             | 1,272,320               | 875,933          | 2,148,253           |
| EXPENSES                                                                             |                                                            |                         |                  |                     |
| 91100                                                                                | Administrative salaries                                    | 128,264                 | 99,535           | 227,799             |
| 91200                                                                                | Auditing fees                                              | 2,650                   | 1,740            | 4,390               |
| 91300                                                                                | Management fees                                            | 115,860                 | 99,558           | 215,418             |
| 91310                                                                                | Bookkeeping fees                                           | 14,513                  | 12,472           | 26,985              |
| 914                                                                                  | Compensated Absences                                       | -                       | -                | -                   |
| 91500                                                                                | Employee benefit contributions - administrative            | 42,761                  | 33,034           | 75,795              |
| 91600                                                                                | Office expenses                                            | 1,920                   | 1,815            | 3,735               |
| 91900                                                                                | Other operating - administrative                           | 15,016                  | 13,551           | 28,567              |
| 92000                                                                                | Asset management fees                                      | 19,560                  | 16,800           | 36,360              |
| 92100                                                                                | Tenant services - salaries                                 | 46,744                  | -                | 46,744              |
| 92300                                                                                | Employee benefit contributions - Ttenant services          | 15,125                  | -                | 15,125              |
| 92400                                                                                | Tenant services - other                                    | 801                     | 125              | 926                 |
| 93100                                                                                | Water                                                      | 29,354                  | 3,289            | 32,643              |
| 93200                                                                                | Electricity                                                | 47,327                  | 7,330            | 54,657              |
| 93300                                                                                | Gas                                                        | 1,275                   | 110              | 1,385               |
| 93800                                                                                | Other utility expenditures                                 | 36,681                  | 3,331            | 40,012              |
| 94100                                                                                | Ordinary maintenance and operations -labor                 | 145,774                 | 102,541          | 248,315             |
| 94200                                                                                | Ordinary maintenance and operations - materials            | 117,391                 | 82,485           | 199,876             |
| 94300                                                                                | Ordinary maintenance and operations - contract costs       | 98,661                  | 81,319           | 179,980             |
| 94500                                                                                | Ordinary maintenance and operations - ordinary maintenance | 51,348                  | 37,010           | 88,358              |
| 96100                                                                                | Insurance                                                  | 10,478                  | 16,574           | 27,052              |
| 96200                                                                                | Other general expenditures                                 | 11,739                  | 2,292            | 14,031              |
| 96210                                                                                | Compensated absences                                       | 9,048                   | 9,458            | 18,506              |
| 96400                                                                                | Bad debt - tenant rents                                    | 473                     | 6,537            | 7,010               |
|                                                                                      | Total operating expenditures                               | 962,763                 | 630,906          | 1,593,669           |
|                                                                                      | Other expenditures:                                        |                         |                  |                     |
| 97300                                                                                | Housing assistance payments                                | -                       | -                | -                   |
| 97350                                                                                | HAP portability-in                                         | -                       | -                | -                   |
| 97400                                                                                | Depreciation                                               | 260,788                 | 273,907          | 534,695             |
|                                                                                      | Total expenditures                                         | 1,223,551               | 904,813          | 2,128,364           |
| EXCESS (DEFICIENCY) OF REVENUES OF EXPENSES<br>BEFORE OTHER FINANCING SOURCES (USES) |                                                            | 48,769                  | (28,880)         | 19,889              |
| OTHER FINANCING SOURCES (USES)                                                       |                                                            |                         |                  |                     |
| 10010                                                                                | Operating transfers in                                     | 45,000                  | 45,000           | 90,000              |
| 10020                                                                                | Operating transfers out                                    | (45,000)                | (45,000)         | (90,000)            |
| 10030                                                                                | Operating transfers in from primary government             | 26,100                  | 224,278          | 250,378             |
| 11040                                                                                | Equity transfers                                           | -                       | -                | -                   |
|                                                                                      | Total other financing sources (uses)                       | 26,100                  | 224,278          | 250,378             |
| CHANGE IN NET ASSETS                                                                 |                                                            | 74,869                  | 195,398          | 270,267             |
| TOTAL NET ASSETS, BEGINNING OF YERAR                                                 |                                                            | 2,559,467               | 6,356,938        | 8,916,405           |
| NET ASSETS, END OF YEAR                                                              |                                                            | \$ 2,634,336            | \$ 6,552,336     | \$ 9,186,672        |
| OTHER MEMORANDUM AMOUNTS                                                             |                                                            |                         |                  |                     |
| 70600                                                                                | Maximumannual contributions commitment                     | -                       | -                | -                   |
| 11190                                                                                | Unit months available                                      | 1,956                   | 1,680            | 3,636               |
| 11210                                                                                | Number of unit months leased                               | 1,935                   | 1,663            | 3,598               |

| Business Activities          |                   |                                 | Housing<br>Choice<br>Vouchers<br>14.871 | Eliminations | Total         |
|------------------------------|-------------------|---------------------------------|-----------------------------------------|--------------|---------------|
| Central<br>Office<br>14.850a | Other<br>Business | Total<br>Business<br>Activities |                                         |              |               |
| \$ -                         | \$ 36,000         | \$ 36,000                       | \$ -                                    | \$ -         | \$ 457,781    |
| -                            | -                 | -                               | -                                       | -            | 8,045         |
| -                            | -                 | -                               | 4,643,378                               | -            | 6,297,200     |
| -                            | -                 | -                               | -                                       | -            | 11,868        |
| 286,589                      | -                 | 286,589                         | -                                       | (286,589)    | -             |
| 36,360                       | -                 | 36,360                          | -                                       | (36,360)     | -             |
| 70,485                       | -                 | 70,485                          | -                                       | (70,485)     | -             |
| 5,089                        | 12,084            | 17,173                          | 1,949                                   | -            | 26,469        |
| -                            | -                 | -                               | -                                       | -            | -             |
| -                            | -                 | -                               | -                                       | -            | -             |
| -                            | -                 | -                               | 3,709                                   | -            | 3,709         |
| -                            | 1,025             | 1,025                           | 342,183                                 | -            | 388,598       |
| -                            | -                 | -                               | 4,119                                   | -            | 4,119         |
| 398,523                      | 49,109            | 447,632                         | 4,995,338                               | (393,434)    | 7,197,789     |
| 271,995                      | -                 | 271,995                         | 139,820                                 | -            | 639,614       |
| -                            | -                 | -                               | 3,400                                   | -            | 7,790         |
| -                            | 2,147             | 2,147                           | 69,024                                  | (286,589)    | -             |
| -                            | 360               | 360                             | 43,140                                  | (70,485)     | -             |
| -                            | -                 | -                               | -                                       | -            | -             |
| 108,772                      | -                 | 108,772                         | 58,331                                  | -            | 242,898       |
| -                            | -                 | -                               | 5,993                                   | -            | 9,728         |
| 6,848                        | 7,511             | 14,359                          | 70,565                                  | -            | 113,491       |
| -                            | -                 | -                               | -                                       | (36,360)     | -             |
| -                            | -                 | -                               | 45,365                                  | -            | 92,109        |
| -                            | -                 | -                               | 22,547                                  | -            | 37,672        |
| -                            | -                 | -                               | -                                       | -            | 926           |
| -                            | -                 | -                               | -                                       | -            | 32,643        |
| -                            | -                 | -                               | -                                       | -            | 54,657        |
| -                            | -                 | -                               | -                                       | -            | 1,385         |
| -                            | -                 | -                               | -                                       | -            | 40,012        |
| 16,453                       | 1,106             | 17,559                          | -                                       | -            | 265,874       |
| 1,501                        | 426               | 1,927                           | -                                       | -            | 201,803       |
| -                            | 7,687             | 7,687                           | -                                       | -            | 187,667       |
| 5,686                        | -                 | 5,686                           | -                                       | -            | 94,044        |
| -                            | -                 | -                               | -                                       | -            | 27,052        |
| -                            | -                 | -                               | 10,453                                  | -            | 24,484        |
| 42,727                       | -                 | 42,727                          | 13,481                                  | -            | 74,714        |
| -                            | 31,000            | 31,000                          | -                                       | -            | 38,010        |
| 453,982                      | 50,237            | 504,219                         | 482,119                                 | (393,434)    | 2,186,573     |
| -                            | -                 | -                               | 4,493,455                               | -            | 4,493,455     |
| -                            | -                 | -                               | 325,806                                 | -            | 325,806       |
| 3,674                        | 34,949            | 38,623                          | 1,629                                   | -            | 574,947       |
| 457,656                      | 85,186            | 542,842                         | 5,303,009                               | (393,434)    | 7,580,781     |
| (59,133)                     | (36,077)          | (95,210)                        | (307,671)                               | -            | (382,992)     |
| -                            | -                 | -                               | -                                       | (90,000)     | -             |
| -                            | -                 | -                               | -                                       | 90,000       | -             |
| 135,000                      | -                 | 135,000                         | 150,000                                 | -            | 535,378       |
| -                            | -                 | -                               | -                                       | -            | -             |
| 135,000                      | -                 | 135,000                         | 150,000                                 | -            | 535,378       |
| 75,867                       | (36,077)          | 39,790                          | (157,671)                               | -            | 152,386       |
| 434,968                      | 2,820,633         | 3,255,601                       | 817,423                                 | -            | 12,989,429    |
| \$ 510,835                   | \$ 2,784,556      | \$ 3,295,391                    | \$ 659,752                              | \$ -         | \$ 13,141,815 |

4,643,378  
5,760  
5,762



***Chandler + Arizona***  
*Where Values Make The Difference*

# Statistical Section

The statistical section includes various statistical schedules including historical expenditure comparisons, property taxes, debt service, and demographic information about the City.

## Chandler Heights Community Facilities

Environmental Education Center

78 acre water recharge/wetlands

31 acre regional park

5 acre fishing lake

4.5 miles of trails

Police substation

430 volunteers



Chandler

★★★★★  
All-America City

2010



Chandler • Arizona  
Where Values Make The Difference



CITY OF CHANDLER, ARIZONA  
Statistical Section

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This part of the City of Chandler’s comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the city’s overall financial health.

| <u>Contents</u>                                                                                                                                                                                                                    | <u>Page</u> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|
| <b>Financial Trends</b>                                                                                                                                                                                                            | 128         |
| Schedules 1-6 contain information to help the reader understand how the city’s financial performance and well-being have changed over time.                                                                                        |             |
| <b>Revenue Capacity</b>                                                                                                                                                                                                            | 144         |
| Schedules 7-9 contain information to help the reader assess the factors affecting the city’s ability to generate its sales and use tax.                                                                                            |             |
| <b>Debt Capacity</b>                                                                                                                                                                                                               | 148         |
| Schedules 10-13 present information to help the reader assess the affordability of the city’s current levels of outstanding debt and the city’s ability to issue additional debt in the future.                                    |             |
| <b>Demographic and Economic Information</b>                                                                                                                                                                                        | 155         |
| Schedules 14-15 offer demographic and economic indicators to help the reader understand the environment within which the city’s financial activities take place and to help make comparisons over time and with other governments. |             |
| <b>Operating information</b>                                                                                                                                                                                                       | 158         |
| Schedules 16-18 contain information about the city’s operations and resources to help the reader understand how the city’s financial information relates to the services the city provides and the activities it performs.         |             |

**Sources:** Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.



**CITY OF CHANDLER, ARIZONA**  
**NET ASSETS BY COMPONENT**  
**LAST TEN FISCAL YEARS**  
(accrual basis of accounting)

|                                                 | Fiscal Year     |                |                |                |
|-------------------------------------------------|-----------------|----------------|----------------|----------------|
|                                                 | 2002            | 2003           | 2004           | 2005           |
| Governmental activities                         |                 |                |                |                |
| Invested in capital assets, net of related debt | \$ (62,026,075) | \$ 55,963,968  | \$ 101,665,063 | \$ 162,790,025 |
| Restricted                                      | 22,296,791      | 117,111,402    | 90,046,996     | 110,932,310    |
| Unrestricted                                    | 346,949,775     | 186,420,301    | 224,309,216    | 214,663,854    |
| Total governmental activities net assets        | 307,220,491     | 359,495,671    | 416,021,275    | 488,386,189    |
| Business-type activities                        |                 |                |                |                |
| Invested in capital assets, net of related debt | 207,918,704     | 232,259,546    | 252,117,283    | 275,991,278    |
| Restricted                                      | 76,248,944      | 70,198,611     | 63,985,390     | 72,538,299     |
| Unrestricted                                    | 71,248,431      | 70,831,613     | 82,444,533     | 78,334,422     |
| Total business-type activities net assets       | 355,416,079     | 373,289,770    | 398,547,206    | 426,863,999    |
| Primary government                              |                 |                |                |                |
| Invested in capital assets, net of related debt | 145,892,629     | 288,223,514    | 353,782,346    | 438,781,303    |
| Restricted                                      | 98,545,735      | 187,310,013    | 154,032,386    | 183,470,609    |
| Unrestricted                                    | 418,198,206     | 257,251,914    | 306,753,749    | 292,998,276    |
| Total primary government net assets             | \$ 662,636,570  | \$ 732,785,441 | \$ 814,568,481 | \$ 915,250,188 |

(1) The significant increase in this year is due to the addition of the retroactive infrastructure.

| Fiscal Year        |                  |                  |                  |                  |                  |  |
|--------------------|------------------|------------------|------------------|------------------|------------------|--|
| 2006               | 2007             | 2008             | 2009             | 2010             | 2011             |  |
| \$ 260,653,345 (1) | \$ 288,893,354   | \$ 353,996,843   | \$ 433,851,899   | \$ 537,576,346   | \$ 534,292,488   |  |
| 106,396,966        | 115,343,816      | 56,979,639       | 117,712,539      | 94,440,806       | 41,906,129       |  |
| 208,727,675        | 265,645,323      | 341,971,306      | 271,690,158      | 198,059,181      | 260,307,288      |  |
| 575,777,986        | 669,882,493      | 752,947,788      | 823,254,596      | 830,076,333      | 836,505,905      |  |
| 325,992,618        | 347,306,362      | 427,130,654      | 387,401,986      | 298,938,820      | 281,936,017      |  |
| 52,511,899         | 57,835,328       | 24,319,427       | -                | -                | -                |  |
| 76,090,729         | 78,718,941       | 45,300,009       | 98,413,928       | 163,103,784      | 168,164,942      |  |
| 454,595,246        | 483,860,631      | 496,750,090      | 485,815,914      | 462,042,604      | 450,100,959      |  |
| 586,645,963        | 636,199,716      | 781,127,497      | 821,253,885      | 836,515,166      | 816,228,505      |  |
| 158,908,865        | 173,179,144      | 81,299,066       | 117,712,539      | 94,440,806       | 41,906,129       |  |
| 284,818,404        | 344,364,264      | 387,271,315      | 370,104,086      | 361,162,965      | 428,472,230      |  |
| \$ 1,030,373,232   | \$ 1,153,743,124 | \$ 1,249,697,878 | \$ 1,309,070,510 | \$ 1,292,118,937 | \$ 1,286,606,864 |  |

**CITY OF CHANDLER, ARIZONA**  
**CHANGES IN NET ASSETS**  
**LAST TEN FISCAL YEARS**  
(accrual basis of accounting)

|                                         | Fiscal Year           |                       |                       |                       |
|-----------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|                                         | 2002                  | 2003                  | 2004                  | 2005                  |
| <b>Expenses</b>                         |                       |                       |                       |                       |
| Governmental activities:                |                       |                       |                       |                       |
| General government                      | \$ 32,159,571         | \$ 30,610,529         | \$ 32,925,516         | \$ 38,116,265         |
| Public safety                           | 50,221,565            | 54,854,074            | 59,666,119            | 56,022,025            |
| Community development                   | 6,760,718             | 7,067,675             | 7,457,073             | 6,973,474             |
| Public works                            | 20,516,230            | 161,195,319           | 21,309,408            | 17,175,426            |
| Transportation and development          | -                     | -                     | -                     | -                     |
| Community services                      | 17,668,011            | 19,823,356            | 20,200,390            | 19,017,024            |
| Interest and fiscal charges             | 12,398,031            | 10,858,078            | 11,426,919            | 10,649,133            |
| Total governmental activities expenses  | <u>139,724,126</u>    | <u>284,409,031</u>    | <u>152,985,425</u>    | <u>147,953,347</u>    |
| Business-type activities:               |                       |                       |                       |                       |
| Water                                   | 33,004,765            | 35,992,958            | 40,544,967            | 41,689,649            |
| Wastewater                              | 21,800,113            | 22,986,319            | 24,505,362            | 25,825,966            |
| Solid waste                             | 8,675,676             | 14,414,774            | 9,705,932             | 9,598,287             |
| Airport                                 | 1,305,935             | 1,420,574             | 1,458,068             | 1,582,079             |
| Chandler housing authority              | 6,584,884             | 7,082,747             | 8,977,049             | 7,773,223             |
| Total business-type activities expenses | <u>71,371,373</u>     | <u>81,897,372</u>     | <u>85,191,378</u>     | <u>86,469,204</u>     |
| Total primary government expenses       | <u>\$ 211,095,499</u> | <u>\$ 366,306,403</u> | <u>\$ 238,176,803</u> | <u>\$ 234,422,551</u> |

(1) In FY 2011 the City changed its functional categories to eliminate "Community development" and "Public works" and add "Transportation and development."

| Fiscal Year    |                |                |                |                |                |
|----------------|----------------|----------------|----------------|----------------|----------------|
| 2006           | 2007           | 2008           | 2009           | 2010           | 2011           |
| \$ 36,669,140  | \$ 42,317,392  | \$ 54,459,719  | \$ 52,293,004  | \$ 48,920,813  | \$ 67,808,567  |
| 63,840,179     | 76,200,082     | 80,860,917     | 87,609,165     | 92,421,801     | 90,738,477     |
| 8,706,473      | 9,154,407      | 11,692,559     | 10,429,826     | 11,715,276     | - (1)          |
| 31,940,075     | 32,402,242     | 39,241,652     | 47,180,197     | 56,155,939     | - (1)          |
| -              | -              | -              | -              | -              | 50,909,361 (1) |
| 24,087,695     | 29,464,039     | 33,086,565     | 34,278,998     | 35,299,676     | 28,919,560     |
| 11,658,090     | 11,479,112     | 14,880,604     | 12,938,524     | 13,541,708     | 12,767,934     |
| 176,901,652    | 201,017,274    | 234,222,016    | 244,729,714    | 258,055,213    | 251,143,899    |
| 38,582,431     | 40,687,283     | 53,554,653     | 53,201,379     | 62,556,496     | 57,452,876     |
| 25,294,189     | 27,230,862     | 30,657,939     | 36,079,767     | 38,227,999     | 37,896,180     |
| 8,154,317      | 9,843,824      | 6,845,979      | 12,076,998     | 14,605,448     | 13,443,102     |
| 1,765,772      | 1,757,279      | 1,602,268      | 2,269,691      | 1,797,991      | 2,107,354      |
| 6,713,829      | 9,133,427      | 7,593,242      | 7,239,185      | 7,654,449      | 7,580,783      |
| 80,510,538     | 88,652,675     | 100,254,081    | 110,867,020    | 124,842,383    | 118,480,295    |
| \$ 257,412,190 | \$ 289,669,949 | \$ 334,476,097 | \$ 355,596,734 | \$ 382,897,596 | \$ 369,624,194 |

**CITY OF CHANDLER, ARIZONA**  
**CHANGES IN NET ASSETS**  
**LAST TEN FISCAL YEARS**  
(accrual basis of accounting)

|                                                 | Fiscal Year     |                 |                 |                 |
|-------------------------------------------------|-----------------|-----------------|-----------------|-----------------|
|                                                 | 2002            | 2003            | 2004            | 2005            |
| <b>Program Revenues</b>                         |                 |                 |                 |                 |
| Governmental activities:                        |                 |                 |                 |                 |
| Charges for services:                           |                 |                 |                 |                 |
| General government                              | \$ 13,215,733   | \$ 10,972,432   | \$ 14,339,606   | \$ 11,770,912   |
| Public safety                                   | 2,045,039       | 2,962,608       | 2,515,026       | 2,921,707       |
| Community development                           | 7,980,393       | 8,407,356       | 7,833,679       | 10,119,322      |
| Public works                                    | 11,087,995      | 11,764,790      | 12,879,966      | 14,037,835      |
| Transportation and development                  | -               | -               | -               | -               |
| Community services                              | 1,339,966       | 1,950,792       | 1,713,889       | 1,988,832       |
| Operating grants and contributions              | 1,691,043       | 3,323,489       | 1,488,369       | 1,041,858       |
| Capital grants and contributions                | 32,016,067      | 29,223,045      | 22,107,766      | 13,880,993      |
| Total governmental activities program revenues  | 69,376,236      | 68,604,512      | 62,878,301      | 55,761,459      |
| Business-type activities:                       |                 |                 |                 |                 |
| Charges for services:                           |                 |                 |                 |                 |
| Water                                           | 32,210,935      | 34,895,930      | 36,148,220      | 36,860,006      |
| Wastewater                                      | 18,627,080      | 19,253,061      | 19,849,892      | 20,541,547      |
| Solid waste                                     | 8,575,815       | 9,290,021       | 9,850,919       | 9,787,298       |
| Airport                                         | 737,950         | 832,232         | 896,968         | 931,547         |
| Community services - housing authority          | 698,274         | 684,758         | 1,744,088       | 631,494         |
| Operating grants and contributions              | 5,588,924       | 6,165,984       | 6,655,089       | 6,839,056       |
| Capital grants and contributions                | 32,752,908      | 29,607,826      | 34,348,267      | 35,817,247      |
| Total business-type activities program revenues | 99,191,886      | 100,729,812     | 109,493,443     | 111,408,195     |
| Total primary government program revenues       | \$ 168,568,122  | \$ 169,334,324  | \$ 172,371,744  | \$ 167,169,654  |
| Net (expense)/revenue                           |                 |                 |                 |                 |
| Governmental activities                         | \$ (70,347,890) | \$ (70,804,519) | \$ (90,107,124) | \$ (92,191,888) |
| Business-type activities                        | 27,820,513      | 18,742,440      | 24,302,065      | 24,938,991      |
| Total primary government net expense            | \$ (42,527,377) | \$ (52,062,079) | \$ (65,805,059) | \$ (67,252,897) |

(1) System development fees were reclassified to charges for services under program revenues.

(2) In FY 2011 the City changed its functional categories to eliminate "Community development" and "Public works" and add "Transportation and development."

## Fiscal Year

| 2006             | 2007             | 2008             | 2009             | 2010             | 2011             |
|------------------|------------------|------------------|------------------|------------------|------------------|
| \$ 12,359,183    | \$ 12,793,179.00 | \$ 12,629,779    | \$ 14,349,483    | \$ 16,621,003    | \$ 22,548,679    |
| 3,303,895        | 4,178,941        | 4,317,843        | 4,802,272        | 7,110,304        | 5,658,628        |
| 8,338,156        | 10,405,425       | 5,488,535        | 3,581,458        | 3,336,188        | - (2)            |
| 24,529,838 (1)   | 13,145,192       | 15,831,165       | 5,226,726        | 6,025,846        | - (2)            |
| -                | -                | -                | -                | -                | 11,884,554 (2)   |
| 2,272,309        | 2,272,826        | 2,699,469        | 5,235,864        | 4,515,980        | 4,079,359        |
| 2,167,327        | 3,707,115        | 1,897,300        | 2,337,910        | 5,510,710        | 5,890,147        |
| 12,751,519       | 26,428,112       | 36,104,151       | 23,902,360       | 8,159,960        | 16,041,213       |
| 65,722,227       | 72,930,790       | 78,968,242       | 59,436,073       | 51,279,991       | 66,102,580       |
| 38,112,680       | 39,054,531       | 40,613,727       | 39,707,910       | 42,276,145       | 43,708,974       |
| 20,499,458       | 21,083,587       | 25,145,258       | 25,922,530       | 28,406,808       | 31,610,009       |
| 12,218,720       | 12,769,423       | 12,979,695       | 12,762,120       | 12,891,628       | 13,277,403       |
| 1,005,728        | 974,190          | 773,449          | 741,556          | 815,751          | 995,307          |
| 648,766          | 661,509          | 1,061,658        | 595,420          | 521,404          | 457,781          |
| 6,634,435        | 6,312,438        | 6,114,138        | 6,225,928        | 6,367,024        | 6,297,200        |
| 23,547,210       | 28,014,518       | 19,782,193       | 9,110,319        | 8,484,239        | 8,659,772        |
| 102,666,997      | 108,870,196      | 106,470,118      | 95,065,783       | 99,762,999       | 105,006,446      |
| \$ 168,389,224   | \$ 181,800,986   | \$ 185,438,360   | \$ 154,501,856   | \$ 151,042,990   | \$ 171,109,026   |
| \$ (111,179,425) | \$ (128,086,484) | \$ (155,253,774) | \$ (185,293,641) | \$ (206,775,222) | \$ (185,041,319) |
| 22,156,459       | 20,217,521       | 6,216,037        | (15,801,237)     | (25,079,384)     | (13,473,849)     |
| \$ (89,022,966)  | \$ (107,868,963) | \$ (149,037,737) | \$ (201,094,878) | \$ (231,854,606) | \$ (198,515,168) |

**CITY OF CHANDLER, ARIZONA**  
**CHANGES IN NET ASSETS**  
**LAST TEN FISCAL YEARS**  
(accrual basis of accounting)

|                                                              | Fiscal Year           |                       |                       |                       |
|--------------------------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|                                                              | 2002                  | 2003                  | 2004                  | 2005                  |
| <b>Governmental Revenues and Other Changes in Net Assets</b> |                       |                       |                       |                       |
| Governmental activities:                                     |                       |                       |                       |                       |
| Taxes:                                                       |                       |                       |                       |                       |
| Property taxes                                               | \$ 16,001,578         | \$ 17,953,164         | \$ 20,818,622         | \$ 22,743,537         |
| Sales taxes                                                  | 55,070,562            | 60,614,779            | 66,671,049            | 75,702,332            |
| Franchise taxes                                              | 1,957,618             | 2,249,190             | 2,365,749             | 3,032,260             |
| Highway user taxes                                           | -                     | -                     | -                     | -                     |
| Other taxes                                                  | -                     | -                     | -                     | -                     |
| State shared revenues                                        | 37,850,975            | 39,559,356            | 37,903,674            | 40,050,636            |
| System development fees                                      | 8,320,712             | 8,105,353             | 15,165,191            | 13,878,663            |
| Investment income (loss)                                     | 7,677,017             | (4,895,290) (1)       | 2,391,875             | 7,862,804             |
| Miscellaneous                                                | 162,714               | 261,069               | 695,312               | 362,343               |
| Westcor contract payment                                     | -                     | -                     | -                     | -                     |
| Transfers                                                    | 690,493               | (767,922)             | 621,256               | 924,227               |
| Total governmental activities                                | <u>127,731,669</u>    | <u>123,079,699</u>    | <u>146,632,728</u>    | <u>164,556,802</u>    |
| Business-type activities:                                    |                       |                       |                       |                       |
| Investment income (loss)                                     | 4,007,601             | (2,624,182) (1)       | 1,199,710             | 4,069,440             |
| Miscellaneous                                                | 639,190               | 897,511               | 376,917               | 232,589               |
| Transfers                                                    | (690,493)             | 767,922               | (621,256)             | (924,227)             |
| Total business-type activities:                              | <u>3,956,298</u>      | <u>(958,749)</u>      | <u>955,371</u>        | <u>3,377,802</u>      |
| Total primary government                                     | <u>\$ 131,687,967</u> | <u>\$ 122,120,950</u> | <u>\$ 147,588,099</u> | <u>\$ 167,934,604</u> |
| <b>Change in Net Assets</b>                                  |                       |                       |                       |                       |
| Governmental activities                                      | \$ 57,838,779         | \$ 52,275,180         | \$ 56,525,604         | \$ 72,364,914         |
| Business-type activities                                     | 31,776,811            | 17,873,691            | 25,257,436            | 28,316,793            |
| Total primary government                                     | <u>\$ 89,615,590</u>  | <u>\$ 70,148,871</u>  | <u>\$ 81,783,040</u>  | <u>\$ 100,681,707</u> |

(1) The negative income this year is the result of the City's share of a loss recognized by the State of Arizona's Local Government Investment Pool.

(2) System development fees were reclassified to charges for services under program revenues.

| Fiscal Year    |                |                |                |                 |                |
|----------------|----------------|----------------|----------------|-----------------|----------------|
| 2006           | 2007           | 2008           | 2009           | 2010            | 2011           |
| \$ 25,016,760  | \$ 26,921,292  | \$ 34,063,123  | \$ 38,957,986  | \$ 40,617,269   | \$ 36,158,574  |
| 82,327,461     | 95,410,460     | 97,226,841     | 85,897,334     | 83,019,726      | 86,523,295     |
| 2,198,738      | 3,230,429      | 3,937,952      | 3,264,093      | 3,174,390       | 2,819,521      |
| -              | 16,490,129     | 15,856,863     | 13,849,284     | 13,116,481      | 13,287,878     |
| -              | 3,481,086      | 3,786,677      | 7,921,275      | 13,965,973      | 88,561         |
| 45,853,506     | 57,716,644     | 62,970,459     | 61,211,289     | 54,492,427      | 47,732,614     |
| - (2)          | -              | -              | -              | -               | -              |
| 12,286,630     | 17,868,181     | 20,823,059     | 10,045,274     | 3,487,145       | 1,841,244      |
| 10,736         | 1,822,070      | 767,221        | 995,606        | 850,191         | 3,071,588      |
| 34,500,000     | -              | -              | -              | -               | -              |
| 478,441        | 469,201        | 534,086        | (1,542,346)    | 873,357         | (244,702)      |
| 202,672,272    | 223,409,492    | 239,966,281    | 220,599,795    | 213,596,959     | 191,278,573    |
| 6,424,600      | 6,876,399      | 5,906,545      | 2,536,237      | 756,641         | 533,313        |
| 532,354        | 1,043,407      | 1,792,816      | 788,478        | 1,422,790       | 946,507        |
| (478,441)      | (469,200)      | (534,086)      | 1,542,346      | (873,357)       | 244,702        |
| 6,478,513      | 7,450,606      | 7,165,275      | 4,867,061      | 1,306,074       | 1,724,522      |
| \$ 209,150,785 | \$ 230,860,098 | \$ 247,131,556 | \$ 225,466,856 | \$ 214,903,033  | \$ 193,003,095 |
| \$ 22,796,183  | \$ 95,323,008  | \$ 84,712,507  | \$ 35,306,154  | \$ 6,821,737    | \$ 6,237,254   |
| 28,634,972     | 27,668,127     | 13,381,312     | (10,934,176)   | (23,773,310)    | (11,749,327)   |
| \$ 51,431,155  | \$ 122,991,135 | \$ 98,093,819  | \$ 24,371,978  | \$ (16,951,573) | \$ (5,512,073) |



**CITY OF CHANDLER, ARIZONA**  
**FUND BALANCES OF GOVERNMENTAL FUNDS**  
**LAST TEN FISCAL YEARS**  
(modified accrual basis of accounting)

|                                    | Fiscal Year           |                       |                       |                       |
|------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|                                    | 2002                  | 2003                  | 2004                  | 2005                  |
| General fund                       |                       |                       |                       |                       |
| Reserved                           | \$ 27,158,273         | \$ 34,328,283         | \$ 50,644,739         | \$ 56,325,826         |
| Unreserved                         | 149,678,534           | 135,307,858           | 126,091,872           | 124,519,771           |
| Nonspendable                       | -                     | -                     | -                     | -                     |
| Restricted                         | -                     | -                     | -                     | -                     |
| Assigned                           | -                     | -                     | -                     | -                     |
| Unassigned                         | -                     | -                     | -                     | -                     |
| Total general fund                 | <u>\$ 176,836,807</u> | <u>\$ 169,636,141</u> | <u>\$ 176,736,611</u> | <u>\$ 180,845,597</u> |
| All other governmental funds       |                       |                       |                       |                       |
| Reserved                           | \$ 74,230,663         | \$ 91,320,181         | \$ 76,703,585         | \$ 99,267,829         |
| Unreserved, reported in:           |                       |                       |                       |                       |
| Special revenue funds              | 7,022,854             | 5,677,614             | 5,648,789             | 9,259,261             |
| Capital projects funds             | -                     | -                     | -                     | -                     |
| Restricted                         | -                     | -                     | -                     | -                     |
| -                                  | -                     | -                     | -                     | -                     |
| Total all other governmental funds | <u>\$ 81,253,517</u>  | <u>\$ 96,997,795</u>  | <u>\$ 82,352,374</u>  | <u>\$ 108,527,090</u> |

(1) In FY 2011 the City implemented GASB 54, thus changing how fund balance is categorized.

## Schedule 3

| Fiscal Year           |                       |                       |                       |                       |                       |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| 2006                  | 2007                  | 2008                  | 2009                  | 2010                  | 2011                  |
| \$ 15,211,490         | \$ 12,349,638         | \$ 28,237,521         | \$ 30,482,311         | \$ 62,149,646         | \$ - (1)              |
| 148,606,301           | 189,087,760           | 196,093,067           | 194,457,561           | 137,041,044           | - (1)                 |
| -                     | -                     | -                     | -                     | -                     | 893,067 (1)           |
| -                     | -                     | -                     | -                     | -                     | 844,754 (1)           |
| -                     | -                     | -                     | -                     | -                     | 61,733,537 (1)        |
| -                     | -                     | -                     | -                     | -                     | 98,872,954 (1)        |
| <u>\$ 163,817,791</u> | <u>\$ 201,437,398</u> | <u>\$ 224,330,588</u> | <u>\$ 224,939,872</u> | <u>\$ 199,190,690</u> | <u>\$ 162,344,312</u> |
| \$ 100,167,158        | \$ 109,777,210        | \$ 43,039,742         | \$ 97,267,450         | \$ 61,355,662         | \$ - (1)              |
| 8,089,144             | 14,064,542            | 17,752,306            | 18,786,740            | 18,103,651            | - (1)                 |
| 253,903               | 9,158,971             | 11,608,190            | 7,868,412             | 7,379,375             | - (1)                 |
| -                     | -                     | -                     | -                     | -                     | 105,756,072 (1)       |
| -                     | -                     | -                     | -                     | -                     | (12,315,197) (1)      |
| <u>\$ 108,510,205</u> | <u>\$ 133,000,723</u> | <u>\$ 72,400,238</u>  | <u>\$ 123,922,602</u> | <u>\$ 86,838,688</u>  | <u>\$ 93,440,875</u>  |

**CITY OF CHANDLER, ARIZONA**  
**GOVERNMENTAL FUNDS REVENUES**  
**LAST TEN FISCAL YEARS**  
(modified accrual basis of accounting)

|                              | Fiscal Year           |                       |                       |                       |
|------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|                              | 2002                  | 2003                  | 2004                  | 2005                  |
| Taxes - local                | \$ 72,951,061         | \$ 82,591,633         | \$ 91,492,704         | \$ 102,701,196        |
| Taxes - intergovernmental    | 48,797,917            | 49,850,293            | 50,173,867            | 51,677,502            |
| Property taxes               | -                     | -                     | -                     | -                     |
| Sales taxes                  | -                     | -                     | -                     | -                     |
| Franchise fees               | -                     | -                     | -                     | -                     |
| Highway user taxes           | -                     | -                     | -                     | -                     |
| Other taxes                  | -                     | -                     | -                     | -                     |
| State shared                 | -                     | -                     | -                     | -                     |
| Grants and entitlements      | 7,748,473             | 3,983,091             | 4,217,697             | 14,100,944            |
| System development fees      | 8,320,712             | 8,105,353             | 15,165,191            | 13,878,663            |
| Special assessments          | 175,152               | 513,242               | 251,608               | 439,565               |
| License and permits          | 5,651,522             | 6,386,478             | 7,500,437             | 7,262,403             |
| Charges for current services | 12,373,053            | 12,843,147            | 13,386,852            | 15,133,670            |
| Fines and forfeitures        | 2,796,157             | 3,975,613             | 3,517,080             | 4,136,342             |
| Rentals                      | 17,625                | 93,630                | 18,012                | 19,580                |
| Contributions                | -                     | -                     | 5,980                 | 250                   |
| Investment income (loss)     | 6,885,010             | (4,330,308) (1)       | 2,170,414             | 6,987,824             |
| Miscellaneous                | 1,151,110             | 1,538,830             | 2,204,555             | 2,667,611             |
| Total revenues               | <u>\$ 166,867,792</u> | <u>\$ 165,551,002</u> | <u>\$ 190,104,397</u> | <u>\$ 219,005,550</u> |

(1) The negative income in this year is the result of the City's share of a loss recognized by the State of Arizona's Local Government Investment Pool.

(2) As of fiscal year ended June 30, 2007 the City reclassified the governmental funds revenues local and intergovernmental taxes to Property, Sales, and Other taxes.

| Fiscal Year           |                       |                       |                       |                       |                       |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| 2006                  | 2007                  | 2008                  | 2009                  | 2010                  | 2011                  |
| \$ 109,141,434        | \$ - (2)              | \$ -                  | \$ -                  | \$ -                  | \$ -                  |
| 60,107,031            | - (2)                 | -                     | -                     | -                     | -                     |
| -                     | 26,909,841 (2)        | 33,844,181            | 38,677,156            | 40,259,579            | 36,301,709            |
| -                     | 95,410,460 (2)        | 97,226,841            | 85,897,334            | 83,019,726            | 86,523,295            |
| -                     | 3,230,429             | 3,937,952             | 3,264,093             | 3,174,390             | 2,819,521             |
| -                     | 16,490,129            | 15,856,863            | 13,849,284            | 13,116,481            | 13,287,878            |
| -                     | 3,481,086 (2)         | 3,786,677             | 7,921,275             | 13,965,973            | 88,561                |
| -                     | 57,716,644            | 62,970,459            | 61,211,289            | 54,492,427            | 47,732,614            |
| 9,296,423             | 7,610,807             | 10,553,680            | 18,168,904            | 10,377,502            | 14,759,620            |
| 10,322,313            | 11,871,969            | 8,111,597             | 4,475,029             | 4,768,306             | 6,739,920             |
| 303,336               | 309,386               | 426,428               | 863,747               | 663,209               | 673,064               |
| 5,541,215             | 6,728,309             | 3,894,368             | 2,667,720             | 2,758,392             | 3,208,944             |
| 15,475,362            | 18,216,653            | 17,254,859            | 19,492,740            | 19,420,434            | 18,002,168            |
| 4,231,306             | 4,058,090             | 4,342,621             | 4,912,159             | 5,336,294             | 4,697,317             |
| 8,363                 | 89,875                | 94,575                | 138,667               | 101,322               | 387,952               |
| 500                   | 50,000                | 50,000                | 50,000                | 50,000                | 100,000               |
| 10,699,944            | 15,589,318            | 18,334,581            | 8,825,695             | 3,171,308             | 1,635,258             |
| 1,632,785             | 1,830,328             | 1,255,681             | 1,661,772             | 1,913,571             | 4,593,104             |
| <u>\$ 226,760,012</u> | <u>\$ 269,593,324</u> | <u>\$ 281,941,363</u> | <u>\$ 272,076,864</u> | <u>\$ 256,588,914</u> | <u>\$ 241,550,925</u> |

**CITY OF CHANDLER, ARIZONA**  
**GOVERNMENTAL FUNDS EXPENDITURES AND DEBT SERVICE RATIO**  
**LAST TEN FISCAL YEARS**  
(modified accrual basis of accounting)

|                                                         | Fiscal Year           |                       |                       |                       |
|---------------------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|                                                         | 2002                  | 2003                  | 2004                  | 2005                  |
| General government                                      | \$ 28,858,549         | \$ 29,448,025         | \$ 31,024,154         | \$ 41,135,736         |
| Public safety                                           | 49,910,766            | 53,885,322            | 58,407,246            | 57,630,321            |
| Community development                                   | 6,757,787             | 7,061,116             | 7,449,114             | 7,438,317             |
| Public works                                            | 20,314,406            | 19,096,782            | 23,028,537            | 38,421,485            |
| Transportation and development                          | -                     | -                     | -                     | -                     |
| Community services                                      | 17,575,610            | 20,310,994            | 21,048,659            | 20,893,626            |
| Capital improvements                                    | 32,346,642            | 33,211,184            | 36,794,139            | 33,828,009            |
| Debt service:                                           |                       |                       |                       |                       |
| Principal retirement                                    | 3,679,500             | 6,614,500             | 8,689,500             | 8,329,500             |
| Interest and fiscal charges                             | 9,730,214             | 8,515,445             | 9,641,321             | 9,180,338             |
| Bond issuance costs                                     | -                     | 100,000               | -                     | 174,917               |
| Total expenditures                                      | <u>\$ 169,173,474</u> | <u>\$ 178,243,368</u> | <u>\$ 196,082,670</u> | <u>\$ 217,032,249</u> |
| Debt service as a percentage of noncapital expenditures | 10.1%                 | 11.1%                 | 12.4%                 | 11.1%                 |

(1) In FY 2011 the City changed its functional categories to eliminate "Community development" and "Public works" and add "Transportation and development."

## Fiscal Year

| 2006                  | 2007                  | 2008                  | 2009                  | 2010                  | 2011                  |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| \$ 33,729,455         | \$ 38,124,478         | \$ 51,261,849         | \$ 40,503,113         | \$ 44,663,091         | \$ 43,636,784         |
| 64,090,649            | 75,800,634            | 78,306,604            | 84,493,816            | 85,390,303            | 84,007,752            |
| 8,740,380             | 8,989,308             | 11,593,642            | 10,509,467            | 11,614,214            | - (1)                 |
| 32,555,171            | 22,987,692            | 19,306,381            | 19,283,643            | 17,664,633            | - (1)                 |
| -                     | -                     | -                     | -                     | -                     | 22,126,233 (1)        |
| 22,738,420            | 25,714,032            | 28,830,926            | 29,916,002            | 30,078,856            | 22,836,317            |
| 49,884,875            | 75,524,840            | 104,836,442           | 124,680,957           | 106,366,737           | 67,299,941            |
| 17,122,071            | 12,374,500            | 16,659,500            | 15,275,000            | 17,260,000            | 15,090,000            |
| 10,465,983            | 10,669,877            | 14,437,346            | 13,059,295            | 13,646,479            | 12,901,616            |
| 135,437               | 189,840               | 179,201               | 961,100               | 183,969               | 278,512               |
| <u>\$ 239,462,441</u> | <u>\$ 270,375,201</u> | <u>\$ 325,411,891</u> | <u>\$ 338,682,393</u> | <u>\$ 326,868,282</u> | <u>\$ 268,177,155</u> |
| 15.9%                 | 12.1%                 | 14.1%                 | 12.5%                 | 13.3%                 | 13.3%                 |

**CITY OF CHANDLER, ARIZONA**  
**OTHER FINANCING SOURCES AND USES AND NET CHANGES IN FUND BALANCE,**  
**GOVERNMENTAL FUNDS**  
**LAST TEN FISCAL YEARS**  
(modified accrual basis of accounting)

|                                          | Fiscal Year   |              |                |               |
|------------------------------------------|---------------|--------------|----------------|---------------|
|                                          | 2002          | 2003         | 2004           | 2005          |
| <b>Other Financing Sources (Uses)</b>    |               |              |                |               |
| Bond premium                             | \$ 212,486    | \$ 1,026,142 | \$ -           | \$ 852,671    |
| Face amount of bonds issued              | 23,000,000    | 45,850,000   | -              | 35,720,000    |
| Proceeds from sale of capital assets     | 159,247       | 91,245       | 680,019        | 264,352       |
| Payment to escrow agent                  | -             | (20,488,542) | -              | (11,228,422)  |
| Westcor contract payment                 | -             | -            | -              | -             |
| Transfers in                             | 20,152,263    | 32,480,447   | 26,072,155     | 33,226,080    |
| Transfers out                            | (23,649,139)  | (37,723,314) | (28,318,852)   | (35,170,013)  |
| Total other financing sources and (uses) | 19,874,857    | 21,235,978   | (1,566,678)    | 23,664,668    |
| Net change in fund balances              | \$ 17,569,175 | \$ 8,543,612 | \$ (7,544,951) | \$ 25,637,969 |

| Fiscal Year     |               |                 |               |                 |                 |
|-----------------|---------------|-----------------|---------------|-----------------|-----------------|
| 2006            | 2007          | 2008            | 2009          | 2010            | 2011            |
| \$ 515,129      | \$ 1,975,876  | \$ 165,431      | \$ 2,348,878  | \$ 290,569      | \$ 1,047,424    |
| 30,905,000      | 88,405,000    | 7,370,000       | 120,513,000   | 10,450,000      | 20,285,000      |
| 205,936         | 173,742       | 280,969         | 219,793       | 97,609          | 108,929         |
| -               | (24,335,292)  | -               | -             | (10,556,600)    | (10,816,839)    |
| 34,500,000      | -             | -               | -             | -               | -               |
| 37,204,132      | 31,525,563    | 38,442,603      | 40,593,319    | 46,309,016      | 41,605,646      |
| (39,584,767)    | (34,246,951)  | (41,108,342)    | (44,937,903)  | (39,144,322)    | (56,040,439)    |
| 63,745,430      | 63,497,938    | 5,150,661       | 118,737,087   | 7,446,272       | (3,810,279)     |
| \$ (17,956,999) | \$ 62,716,055 | \$ (38,319,867) | \$ 52,131,648 | \$ (62,833,096) | \$ (30,436,509) |



**CITY OF CHANDLER, ARIZONA**  
**TAXABLE REVENUE BY CATEGORY**  
**LAST TEN FISCAL YEARS**

|                                            | Fiscal Year          |                      |                      |                      |
|--------------------------------------------|----------------------|----------------------|----------------------|----------------------|
|                                            | 2002                 | 2003                 | 2004                 | 2005                 |
| Amusements                                 | \$ 347,405           | \$ 410,039           | \$ 477,089           | \$ 499,388           |
| Contracting                                | 11,290,014           | 11,467,704           | 13,008,527           | 14,966,943           |
| General Retail                             | 19,596,953           | 22,261,109           | 25,638,223           | 28,835,490           |
| Hotel/Motel                                | 1,161,330            | 1,212,328            | 1,309,463            | 1,508,509            |
| Miscellaneous Related Revenue <sup>1</sup> | 1,440,490            | 2,201,668            | 1,583,458            | 3,156,782            |
| Publishing                                 | 586,054              | 669,702              | 711,215              | 754,016              |
| Rentals - Personal Property                | 1,760,707            | 2,008,711            | 1,994,513            | 1,807,806            |
| Rentals - Real Property                    | 4,530,384            | 5,207,175            | 5,454,033            | 6,074,236            |
| Restaurant/Bar                             | 3,921,958            | 4,482,235            | 5,015,335            | 5,618,535            |
| Telecommunications                         | 2,869,467            | 3,124,021            | 3,006,992            | 3,336,576            |
| Use Tax                                    | 837,932              | 634,029              | 750,291              | 1,132,268            |
| Utilities                                  | 6,417,518            | 6,648,449            | 7,448,823            | 7,929,178            |
| Total Sales and Use Taxes                  | <u>\$ 54,760,212</u> | <u>\$ 60,327,170</u> | <u>\$ 66,397,962</u> | <u>\$ 75,619,727</u> |
| City Direct Sales Tax Rate <sup>2</sup>    | 1.76%                | 1.73%                | 1.74%                | 1.70%                |

**Source:** Tax & License Division

<sup>1</sup> Includes license application fees, annual license fees, audit assessments, penalties, and interest.

<sup>2</sup> The direct tax rate was calculated using a weighted average of the actual revenues collected for each category.  
Tax rates vary by category, currently ranging from 1.5% to 4.4%.

| Fiscal Year          |                      |                      |                      |                      |                      |
|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| 2006                 | 2007                 | 2008                 | 2009                 | 2010                 | 2011                 |
| \$ 611,352           | \$ 679,666           | \$ 660,985           | \$ 623,159           | \$ 602,027           | \$ 673,666           |
| 16,580,509           | 15,665,738           | 15,519,590           | 9,352,480            | 6,573,348            | 6,380,957            |
| 38,501,000           | 41,719,797           | 41,253,934           | 36,851,140           | 36,560,075           | 38,741,270           |
| 1,716,055            | 1,938,442            | 2,103,714            | 1,672,893            | 1,611,912            | 1,973,790            |
| 1,898,671            | 2,765,527            | 3,329,891            | 2,774,033            | 2,911,821            | 2,551,354            |
| 699,456              | 723,532              | 492,770              | 389,046              | 382,080              | 351,250              |
| 1,743,393            | 1,935,981            | 2,177,125            | 2,474,464            | 2,389,241            | 2,462,219            |
| 7,141,065            | 7,883,794            | 8,449,059            | 8,520,878            | 8,921,788            | 9,479,850            |
| 6,994,533            | 7,655,093            | 7,908,883            | 7,267,718            | 7,436,900            | 7,971,183            |
| 3,603,977            | 3,709,781            | 3,978,715            | 4,057,982            | 3,974,448            | 3,524,076            |
| 989,767              | 1,044,225            | 950,808              | 930,636              | 869,092              | 1,000,342            |
| 8,910,538            | 9,688,886            | 10,401,302           | 10,982,905           | 10,786,994           | 11,413,338           |
| <u>\$ 89,390,316</u> | <u>\$ 95,410,462</u> | <u>\$ 97,226,776</u> | <u>\$ 85,897,334</u> | <u>\$ 83,019,726</u> | <u>\$ 86,523,295</u> |
| 1.72%                | 1.72%                | 1.72%                | 1.75%                | 1.75%                | 1.77%                |

**CITY OF CHANDLER, ARIZONA**  
**DIRECT AND OVERLAPPING SALES AND USE TAX RATES**  
**LAST TEN FISCAL YEARS**

Schedule 8

| Fiscal Year | City Direct<br>Tax Rate <sup>1</sup> | Overlapping Rates                        |                                           |                                                           |
|-------------|--------------------------------------|------------------------------------------|-------------------------------------------|-----------------------------------------------------------|
|             |                                      | Maricopa County<br>Tax Rate <sup>2</sup> | State of Arizona<br>Tax Rate <sup>3</sup> | Tourism<br>& Sports<br>Authority<br>Tax Rate <sup>4</sup> |
| 2002        | 1.76%                                | 0.67%                                    | 4.63%                                     | 0.00%                                                     |
| 2003        | 1.73%                                | 0.68%                                    | 5.10%                                     | 0.02%                                                     |
| 2004        | 1.74%                                | 0.68%                                    | 5.13%                                     | 0.02%                                                     |
| 2005        | 1.70%                                | 0.67%                                    | 5.13%                                     | 0.02%                                                     |
| 2006        | 1.72%                                | 0.68%                                    | 5.14%                                     | 0.02%                                                     |
| 2007        | 1.72%                                | 0.68%                                    | 5.12%                                     | 0.02%                                                     |
| 2008        | 1.72%                                | 0.68%                                    | 5.09%                                     | 0.02%                                                     |
| 2009        | 1.75%                                | 0.67%                                    | 5.02%                                     | 0.02%                                                     |
| 2010        | 1.75%                                | 0.67%                                    | 5.05%                                     | 0.02%                                                     |
| 2011        | 1.77%                                | 0.67%                                    | 5.85%                                     | 0.02%                                                     |

**Source:** Tax & License Division

<sup>1</sup> The City's direct tax rate was calculated using a weighted average of the actual revenues collected for each category. Tax rates vary by category, currently ranging from 1.5% to 4.4%. City tax rates were last increased effective 5/01/1994.

<sup>2</sup> The overlapping County tax rate was calculated using a weighted average of the actual revenues the City collected for each category. Tax rates vary by category, currently ranging from 0.5% to 0.77%. No rate changes in the past ten fiscal years.

<sup>3</sup> The overlapping State tax rate was calculated using a weighted average of the actual revenues the City collected for each category. Tax rates vary by category, currently ranging from 6.5% to 6.6%. State tax rate increases during the past ten fiscal years: 0.6% effective 6/01/2002; 1.0% effective 6/01/2010.

<sup>4</sup> The Tourism & Sports Authority (TSA) was authorized by Maricopa County voters on November 7, 2000. An additional tax rate of 1.0% is to be levied from March 1, 2001 through February 28, 2031. The only category the overlapping tax rate applies to is the Hotel/Motel category. The overlapping tax rate is calculated using a weighted average of the actual revenues the City collected for this category.

**CITY OF CHANDLER, ARIZONA**  
**PRINCIPAL SALES AND USE TAXPAYERS**  
**CURRENT YEAR AND TEN YEARS AGO**

Schedule 9

| Taxpayer   | Business Type      | Fiscal Year 2011           |      |                                                | Fiscal Year 2002           |      |                                                |
|------------|--------------------|----------------------------|------|------------------------------------------------|----------------------------|------|------------------------------------------------|
|            |                    | Sales and Use Tax Payments | Rank | Percentage of Total Sales and Use Tax Payments | Sales and Use Tax Payments | Rank | Percentage of Total Sales and Use Tax Payments |
| Taxpayer A | Utility            | \$ 8,553,000               | 1    | 9.89%                                          | \$ 4,552,794               | 1    | 8.31%                                          |
| Taxpayer B | Department Store   | 2,632,948                  | 2    | 3.04%                                          |                            |      |                                                |
| Taxpayer C | Grocery Store      | 2,200,339                  | 3    | 2.54%                                          | 1,261,164                  | 3    | 2.30%                                          |
| Taxpayer D | Department Store   | 1,579,991                  | 4    | 1.83%                                          |                            |      |                                                |
| Taxpayer E | Telecommunications | 1,317,922                  | 5    | 1.52%                                          |                            |      |                                                |
| Taxpayer F | Home Improvement   | 1,242,538                  | 6    | 1.44%                                          | 1,146,790                  | 5    | 2.09%                                          |
| Taxpayer G | Department Store   | 1,183,404                  | 7    | 1.37%                                          | 836,420                    | 10   | 1.53%                                          |
| Taxpayer H | Utility            | 1,060,554                  | 8    | 1.23%                                          | 1,099,168                  | 7    | 2.01%                                          |
| Taxpayer I | Department Store   | 1,041,631                  | 9    | 1.20%                                          | 865,982                    | 8    | 1.58%                                          |
| Taxpayer J | Vehicle Dealer     | 905,145                    | 10   | 1.05%                                          |                            |      |                                                |
| Taxpayer K | Grocery Store      |                            |      |                                                | 1,348,040                  | 2    | 2.46%                                          |
| Taxpayer L | Vehicle Dealer     |                            |      |                                                | 1,204,399                  | 4    | 2.20%                                          |
| Taxpayer M | Vehicle Dealer     |                            |      |                                                | 1,119,038                  | 6    | 2.04%                                          |
| Taxpayer N | Telecommunications |                            |      |                                                | 852,115                    | 9    | 1.56%                                          |
|            |                    | <u>\$ 21,717,471</u>       |      | <u>25.10%</u>                                  | <u>\$ 14,285,909</u>       |      | <u>26.09%</u>                                  |

**Source:** Tax & License Division

**Notes:** The identities of the ten largest revenue payers are prohibited from disclosure per State statute. Alternatively, the business type of the top ten taxpayers for each period has been disclosed along with the appropriate data.

**CITY OF CHANDLER, ARIZONA**  
**RATIOS OF OUTSTANDING DEBT BY TYPE**  
**LAST TEN FISCAL YEARS**

Schedule 10

| Governmental Activities - General Obligation Bonds |                          |                                            |                                                          |                         | Other Governmental Activities Debt |                          |                                               |
|----------------------------------------------------|--------------------------|--------------------------------------------|----------------------------------------------------------|-------------------------|------------------------------------|--------------------------|-----------------------------------------------|
| Fiscal Year                                        | General Obligation Bonds | Estimated Actual Taxable Value of Property | Percentage of Estimated Actual Taxable Value of Property | Per Capita <sup>1</sup> | Revenue Bonds                      | Special Assessment Bonds | Accrued Interest - Capital Appreciation Bonds |
| 2002                                               | 87,250,000               | 8,368,335,959                              | 1.04%                                                    | 434                     | 45,300,000                         | 1,647,000                | 27,102,208                                    |
| 2003                                               | 106,970,000              | 8,981,174,789                              | 1.19%                                                    | 505                     | 48,725,000                         | 1,547,500                | 29,147,730                                    |
| 2004                                               | 102,480,000              | 10,999,084,221                             | 0.93%                                                    | 456                     | 46,700,000                         | 1,443,000                | 30,928,390                                    |
| 2005                                               | 120,805,000              | 12,256,368,621                             | 0.99%                                                    | 510                     | 45,015,000                         | 1,333,500                | 32,426,569                                    |
| 2006                                               | 140,130,000              | 13,936,132,832                             | 1.01%                                                    | 579                     | 42,920,000                         | 1,219,000                | 33,620,916                                    |
| 2007                                               | 197,075,000              | 15,180,800,679                             | 1.30%                                                    | 798                     | 40,480,000                         | 1,099,500                | 34,505,099                                    |
| 2008                                               | 187,645,000              | 26,166,428,389                             | 0.72%                                                    | 749                     | 37,655,000                         | 8,345,000                | 35,000,654                                    |
| 2009                                               | 294,588,000              | 30,523,597,506                             | 0.97%                                                    | 1,169                   | 34,690,000                         | 7,820,000                | -                                             |
| 2010                                               | 282,888,000              | 31,011,422,761                             | 0.91%                                                    | 1,111                   | 31,800,000                         | 7,315,000                | -                                             |
| 2011                                               | 279,968,000              | 22,396,334,191                             | 1.25%                                                    | 1,177                   | 28,620,000                         | 6,190,000                | -                                             |

| Business-type Activities |                          |               |                               |                                |                         |                                       |                                            |                         |
|--------------------------|--------------------------|---------------|-------------------------------|--------------------------------|-------------------------|---------------------------------------|--------------------------------------------|-------------------------|
| Fiscal Year              | General Obligation Bonds | Revenue Bonds | Certificates of Participation | Excise Tax Revenue Obligations | Intergovernmental Loans | Total Primary Government <sup>2</sup> | Percentage of Personal Income <sup>1</sup> | Per Capita <sup>1</sup> |
| 2002                     | 25,770,000               | 117,540,000   | 12,510,000                    | -                              | 110,755                 | 317,229,963                           | 6.17%                                      | 1,576                   |
| 2003                     | 25,395,000               | 122,735,000   | 11,035,000                    | -                              | 93,706                  | 345,648,936                           | 6.51%                                      | 1,631                   |
| 2004                     | 23,705,000               | 116,140,000   | 10,210,000                    | -                              | 75,783                  | 331,682,173                           | 5.71%                                      | 1,476                   |
| 2005                     | 21,270,000               | 114,800,000   | 9,335,000                     | -                              | 56,942                  | 345,042,011                           | 5.82%                                      | 1,457                   |
| 2006                     | 19,415,000               | 108,870,000   | -                             | -                              | 37,135                  | 346,212,051                           | 5.45%                                      | 1,431                   |
| 2007                     | 62,410,000               | 101,095,000   | -                             | -                              | 16,304                  | 436,680,903                           | 6.81%                                      | 1,767                   |
| 2008                     | 60,395,000               | 93,000,000    | -                             | -                              | -                       | 422,040,654                           | 5.81%                                      | 1,684                   |
| 2009                     | 188,612,000              | 76,415,000    | -                             | 34,040,000                     | -                       | 636,165,000                           | 8.59%                                      | 2,524                   |
| 2010                     | 185,032,000              | 67,580,000    | -                             | 34,040,000                     | -                       | 608,655,000                           | 8.67%                                      | 2,391                   |
| 2011                     | 179,747,000              | 60,280,000    | -                             | 48,540,000                     | -                       | 603,345,000                           | 9.23%                                      | 2,537                   |

**Notes:** Details regarding the City's outstanding debt can be found in the notes to the financial statements.

<sup>1</sup> Population and personal income data can be found in Schedule 14.

<sup>2</sup> Includes general bonded debt, other governmental activities debt and business-type activities debt.

**CITY OF CHANDLER, ARIZONA**  
**DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT**  
**AS OF JUNE 30, 2011**

**Schedule 11**

| <u>Governmental Unit</u>                   | <u>Debt Outstanding</u> | <u>Estimated<br/>Percentage<br/>Applicable</u> | <u>Estimated Share of<br/>Overlapping Debt</u> |
|--------------------------------------------|-------------------------|------------------------------------------------|------------------------------------------------|
| <b>Debt repaid with property taxes</b>     |                         |                                                |                                                |
| State of Arizona                           | None                    | 4.05%                                          | None                                           |
| Maricopa County                            | None                    | 5.96                                           | None                                           |
| Maricopa County Community College District | \$ 587,930,000          | 5.96                                           | \$ 35,052,387                                  |
| EastValley Institute of Technology         | None                    | 13.52                                          | None                                           |
| Chandler Unified School District No. 80    | 227,080,000             | 75.59                                          | 171,640,689                                    |
| Mesa Unified School District No. 4         | 262,845,000             | 4.98                                           | 13,079,167                                     |
| Gilbert Unified School District No. 41     | 188,720,000             | 2.96                                           | 5,578,563                                      |
| Kyrene Elementary School District No. 28   | 137,785,000             | 29.87                                          | 41,156,380                                     |
| Tempe Union High School District No. 213   | 85,410,000              | 16.21                                          | 13,840,691                                     |
| Subtotal, overlapping debt                 |                         |                                                | 280,347,877                                    |
| <b>City direct debt</b>                    | 314,778,000             | 100.00                                         | 314,778,000                                    |
| <b>Total direct and overlapping debt</b>   |                         |                                                | <u>\$ 595,125,877</u>                          |

**Source:** US Bank, N.A.

**Note:** The applicable percentage of overlap for each type of debt was computed on the ratio of secondary assessed valuation as calculated for fiscal year 2010/11 for the overlapping jurisdiction to the amount of such valuation which lies within the City of Chandler.

**CITY OF CHANDLER, ARIZONA**  
**LEGAL DEBT MARGIN INFORMATION**  
**LAST TEN FISCAL YEARS**

|                                                                          | Fiscal Year    |                |                |                |
|--------------------------------------------------------------------------|----------------|----------------|----------------|----------------|
|                                                                          | 2002           | 2003           | 2004           | 2005           |
| <b><u>6% General Obligation Bond Limitation</u></b>                      |                |                |                |                |
| Debt limit                                                               | \$ 74,634,001  | \$ 98,302,556  | \$ 108,344,928 | \$ 118,749,422 |
| Total net debt applicable to limit                                       | 34,020,000     | 45,475,000     | 37,575,000     | 61,660,000     |
| Legal debt margin                                                        | \$ 40,614,001  | \$ 52,827,556  | \$ 70,769,928  | \$ 57,089,422  |
| Total net debt applicable to the limit as a percentage of the debt limit | 46%            | 46%            | 35%            | 52%            |
| <b><u>20% General Obligation Bond Limitation</u></b>                     |                |                |                |                |
| Debt limit                                                               | \$ 248,780,004 | \$ 327,675,186 | \$ 361,149,760 | \$ 395,831,408 |
| Total net debt applicable to limit                                       | 76,970,000     | 80,710,000     | 72,120,000     | 80,415,000     |
| Legal debt margin                                                        | \$ 171,810,004 | \$ 246,965,186 | \$ 289,029,760 | \$ 315,416,408 |
| Total net debt applicable to the limit as a percentage of the debt limit | 31%            | 25%            | 20%            | 20%            |

**Source:** Peacock, Hislop, Staley & Given, Inc. for 1997 - 2001, Piper Jaffray, Inc. for 2002-2011.

(1) In November 2006, Arizona Revised Statutes were amended to move public safety and emergency services, streets and transportation from the 6% category to the 20% category.

**Notes:** Under Arizona law, cities may issue general obligation bonds for purposes of water, wastewater, artificial light, open space preserves, parks, public safety and emergency services, streets, transportation, playgrounds and recreational facilities up to an amount not to exceed 20% of secondary assessed valuation. Cities may issue general obligation bonds for any other purpose up to an amount not to exceed 6% of secondary assessed valuation.

## Legal Debt Margin Calculation for Fiscal Year 2011

|                                                      |                       |
|------------------------------------------------------|-----------------------|
| Net secondary assessed valuation as of June 30, 2011 | \$ 2,468,626,617      |
| Debt limit (6% of assessed value)                    | 148,117,597           |
| Debt applicable to limit:                            |                       |
| 6% general obligation bonds                          | 13,361,000            |
| Legal 6% debt margin                                 | <u>\$ 134,756,597</u> |
| Debt limit (20% of assessed value)                   | \$ 493,725,323        |
| Debt applicable to limit:                            |                       |
| 20% general obligation bonds                         | 446,354,000           |
| Legal 20% debt margin                                | <u>\$ 47,371,323</u>  |

## Fiscal Year

| 2006                  | 2007                  | 2008                  | 2009                  | 2010                  | 2011                  |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| \$ 116,449,443        | \$ 179,351,393        | \$ 207,310,517        | \$ 210,484,297        | \$ 210,484,297        | \$ 148,117,597        |
| <u>74,720,000</u>     | <u>66,460,000</u>     | <u>7,795,000</u>      | <u>10,934,000</u>     | <u>9,494,000</u>      | <u>13,361,000</u>     |
| <u>\$ 41,729,443</u>  | <u>\$ 112,891,393</u> | <u>\$ 199,515,517</u> | <u>\$ 199,550,297</u> | <u>\$ 200,990,297</u> | <u>\$ 134,756,597</u> |
| 64%                   | 37% (1)               | 4%                    | 5%                    | 5%                    | 9%                    |
| \$ 388,164,810        | \$ 597,837,975        | \$ 691,035,056        | \$ 701,614,322        | \$ 701,614,322        | \$ 493,725,323        |
| <u>84,825,000</u>     | <u>193,025,000</u>    | <u>240,245,000</u>    | <u>472,266,000</u>    | <u>458,426,000</u>    | <u>446,354,000</u>    |
| <u>\$ 303,339,810</u> | <u>\$ 404,812,975</u> | <u>\$ 450,790,056</u> | <u>\$ 229,348,322</u> | <u>\$ 243,188,322</u> | <u>\$ 47,371,323</u>  |
| 22%                   | 32% (1)               | 35%                   | 67%                   | 65%                   | 90%                   |



**CITY OF CHANDLER, ARIZONA**  
**PLEDGED-REVENUE COVERAGE**  
**LAST TEN FISCAL YEARS**

Schedule 13a

| Street & Highway Revenue Bonds |                    |                          |                       |              |           |          |
|--------------------------------|--------------------|--------------------------|-----------------------|--------------|-----------|----------|
| Fiscal Year                    | Highway User Taxes | Less: Operating Expenses | Net Available Revenue | Debt Service |           | Coverage |
|                                |                    |                          |                       | Principal    | Interest  |          |
| 2002                           | 10,946,942         | 6,859,931                | 4,087,011             | 1,910,000    | 2,460,983 | 0.94     |
| 2003                           | 11,443,762         | 7,453,094                | 3,990,668             | 2,025,000    | 2,021,322 | 0.99     |
| 2004                           | 12,225,100         | 7,125,374                | 5,099,726             | 2,110,000    | 2,255,270 | 1.17     |
| 2005                           | 12,852,329         | 8,302,871                | 4,549,458             | 2,095,000    | 1,863,289 | 1.15     |
| 2006                           | 13,870,790         | 7,731,437                | 6,139,353             | 2,440,000    | 1,870,433 | 1.42     |
| 2007                           | 16,490,129         | 8,527,904                | 7,962,225             | 2,825,000    | 1,735,306 | 1.75     |
| 2008                           | 15,856,863         | 8,299,229                | 7,557,634             | 2,965,000    | 1,628,797 | 1.65     |
| 2009                           | 13,849,284         | 10,599,041               | 3,250,243             | 3,050,000    | 1,572,829 | 0.70     |
| 2010                           | 13,116,481         | 9,018,598                | 4,097,883             | 3,180,000    | 1,198,194 | 0.94     |
| 2011                           | 13,287,878         | 9,336,554                | 3,951,324             | 2,875,000    | 1,176,009 | 0.98     |

| Water Revenue Bonds |                         |                          |                       |              |           |          |
|---------------------|-------------------------|--------------------------|-----------------------|--------------|-----------|----------|
| Fiscal Year         | Utility Service Charges | Less: Operating Expenses | Net Available Revenue | Debt Service |           | Coverage |
|                     |                         |                          |                       | Principal    | Interest  |          |
| 2002                | 32,210,935              | 18,245,708               | 13,965,227            | 3,561,504    | 3,366,721 | 2.02     |
| 2003                | 34,895,930              | 21,435,429               | 13,460,501            | 7,255,900    | 2,965,187 | 1.32     |
| 2004                | 36,148,220              | 24,536,695               | 11,611,525            | 3,853,756    | 3,232,596 | 1.64     |
| 2005                | 36,860,006              | 25,371,528               | 11,488,478            | 4,282,606    | 2,798,390 | 1.62     |
| 2006                | 38,112,680              | 22,633,168               | 15,479,512            | 4,275,097    | 3,181,666 | 2.08     |
| 2007                | 39,054,531              | 23,844,731               | 15,209,800            | 4,447,321    | 2,881,971 | 2.08     |
| 2008                | 40,613,727              | 32,812,618               | 7,801,109             | 4,643,032    | 2,700,799 | 1.06     |
| 2009                | 39,707,910              | 31,084,108               | 8,623,802             | 4,854,151    | 2,419,526 | 1.19     |
| 2010                | 42,276,145              | 31,137,157               | 11,138,988            | 5,471,256    | 2,205,623 | 1.45     |
| 2011                | 43,708,974              | 26,834,274               | 16,874,700            | 6,007,332    | 1,875,330 | 2.14     |

| Excise Tax Revenue Obligations |                        |                          |                       |              |           |          |
|--------------------------------|------------------------|--------------------------|-----------------------|--------------|-----------|----------|
| Fiscal Year                    | Excise Tax Collections | Less: Operating Expenses | Net Available Revenue | Debt Service |           | Coverage |
|                                |                        |                          |                       | Principal    | Interest  |          |
| 2002                           | -                      | -                        | -                     | -            | -         | 0.00     |
| 2003                           | -                      | -                        | -                     | -            | -         | 0.00     |
| 2004                           | -                      | -                        | -                     | -            | -         | 0.00     |
| 2005                           | -                      | -                        | -                     | -            | -         | 0.00     |
| 2006                           | -                      | -                        | -                     | -            | -         | 0.00     |
| 2007                           | -                      | -                        | -                     | -            | -         | 0.00     |
| 2008                           | -                      | -                        | -                     | -            | -         | 0.00     |
| 2009                           | 148,768,677            | -                        | 148,768,677           | -            | 462,667   | 321.55   |
| 2010                           | 141,025,083            | -                        | 141,025,083           | 500,000      | 1,133,063 | 86.36    |
| 2011                           | 136,164,353            | -                        | 136,164,353           | 1,100,000    | 1,118,063 | 61.39    |

**Notes:** Details regarding the City's outstanding debt can be found in the notes to the financial statements.

Operating expenses do not include interest, depreciation or amortization expenses.

See Note 6 for breakdown of revenue pledged for Excise Tax Revenue Obligations first pledged February 4, 2009.

**CITY OF CHANDLER, ARIZONA**  
**PLEDGED-REVENUE COVERAGE**  
**LAST TEN FISCAL YEARS**

Schedule 13b

| Wastewater Revenue Bonds |                         |                          |                       |              |           |          |
|--------------------------|-------------------------|--------------------------|-----------------------|--------------|-----------|----------|
| Fiscal Year              | Utility Service Charges | Less: Operating Expenses | Net Available Revenue | Debt Service |           | Coverage |
|                          |                         |                          |                       | Principal    | Interest  |          |
| 2002                     | 18,627,080              | 10,878,826               | 7,748,254             | 1,548,496    | 2,098,401 | 2.12     |
| 2003                     | 19,253,061              | 11,701,023               | 7,552,038             | 10,714,100   | 2,295,089 | 0.58     |
| 2004                     | 19,849,892              | 11,845,344               | 8,004,548             | 1,296,244    | 1,713,875 | 2.66     |
| 2005                     | 20,541,547              | 12,802,253               | 7,739,294             | 3,207,394    | 1,592,081 | 1.61     |
| 2006                     | 20,499,458              | 14,217,466               | 6,281,992             | 3,499,903    | 1,828,920 | 1.18     |
| 2007                     | 21,083,587              | 14,349,752               | 6,733,835             | 3,647,679    | 1,691,169 | 1.26     |
| 2008                     | 25,145,258              | 17,923,089               | 7,222,169             | 3,786,968    | 1,554,504 | 1.35     |
| 2009                     | 25,922,530              | 17,663,644               | 8,258,886             | 3,915,849    | 1,341,752 | 1.57     |
| 2010                     | 28,406,808              | 15,821,939               | 12,584,869            | 3,678,744    | 1,104,530 | 2.63     |
| 2011                     | 31,610,009              | 15,759,431               | 15,850,578            | 1,602,668    | 947,148   | 6.22     |

| Solid Waste Revenue Bonds |                         |                          |                       |              |          |            |
|---------------------------|-------------------------|--------------------------|-----------------------|--------------|----------|------------|
| Fiscal Year               | Utility Service Charges | Less: Operating Expenses | Net Available Revenue | Debt Service |          | Coverage   |
|                           |                         |                          |                       | Principal    | Interest |            |
| 2002                      | 8,571,736               | 7,781,800                | 789,936               | 125,000      | 215,750  | 2.32       |
| 2003                      | 9,257,218               | 13,627,896               | (4,370,678)           | 125,000      | 206,969  | -13.17 (1) |
| 2004                      | 9,825,572               | 9,035,882                | 789,690               | 125,000      | 152,469  | 2.85       |
| 2005                      | 9,773,505               | 8,703,517                | 1,069,988             | -            | 71,844   | 14.89 (2)  |
| 2006                      | -                       | -                        | -                     | -            | -        | 0.00       |
| 2007                      | -                       | -                        | -                     | -            | -        | 0.00       |
| 2008                      | -                       | -                        | -                     | -            | -        | 0.00       |
| 2009                      | -                       | -                        | -                     | -            | -        | 0.00       |
| 2010                      | -                       | -                        | -                     | -            | -        | 0.00       |
| 2011                      | -                       | -                        | -                     | -            | -        | 0.00       |

**Notes:** Details regarding the City's outstanding debt can be found in the notes to the financial statements.  
Operating expenses do not include interest, depreciation or amortization expenses.

(1) Expenses for FY 03 include \$5,323,714 in landfill closure and post closure costs. The amount expensed in FY 02 was \$812,319.  
The increase in comparable amounts is due to an increase in costs related to a change in the planned usage of the property following closure.

(2) All debt was defeased June 29, 2005.

**CITY OF CHANDLER, ARIZONA**  
**PLEDGED-REVENUE COVERAGE**  
**LAST TEN FISCAL YEARS**

Schedule 13c

| Municipal Property Corporation Certificates of Participation |                                                |                                |                          |              |          |           |
|--------------------------------------------------------------|------------------------------------------------|--------------------------------|--------------------------|--------------|----------|-----------|
| Fiscal Year                                                  | Water &<br>Sewer Utility<br>Service<br>Charges | Less:<br>Operating<br>Expenses | Net Available<br>Revenue | Debt Service |          | Coverage  |
|                                                              |                                                |                                |                          | Principal    | Interest |           |
| 2002                                                         | 50,838,015                                     | 29,124,534                     | 21,713,481               | 700,000      | 915,595  | 13.44     |
| 2003                                                         | 54,148,991                                     | 33,136,452                     | 21,012,539               | 775,000      | 867,295  | 12.79     |
| 2004                                                         | 55,998,112                                     | 36,382,039                     | 19,616,073               | 825,000      | 813,045  | 11.98     |
| 2005                                                         | 57,401,553                                     | 38,173,781                     | 19,227,772               | 875,000      | 755,295  | 11.79 (1) |
| 2006                                                         | -                                              | -                              | -                        | -            | -        | -         |
| 2007                                                         | -                                              | -                              | -                        | -            | -        | -         |
| 2008                                                         | -                                              | -                              | -                        | -            | -        | -         |
| 2009                                                         | -                                              | -                              | -                        | -            | -        | -         |
| 2010                                                         | -                                              | -                              | -                        | -            | -        | -         |
| 2011                                                         | -                                              | -                              | -                        | -            | -        | -         |

(1) All remaining debt was defeased in 2006.

**Notes:** Details regarding the City's outstanding debt can be found in the notes to the financial statements.  
Operating expenses do not include interest, depreciation or amortization expenses.

**CITY OF CHANDLER, ARIZONA**  
**DEMOGRAPHIC AND ECONOMIC STATISTICS**  
**LAST TEN FISCAL YEARS**

Schedule 14

| <b>Fiscal<br/>Year</b> | <b>Population (1)</b> | <b>Total<br/>Personal<br/>Income (2)</b> | <b>Median<br/>Age (2)</b> | <b>Unemployment<br/>Rate (3)</b> | <b>Per Capita<br/>Personal<br/>Income (4)</b> |
|------------------------|-----------------------|------------------------------------------|---------------------------|----------------------------------|-----------------------------------------------|
| 2002                   | 201,262               | 5,139,225,170                            | 31.2                      | 4.2%                             | 25,535                                        |
| 2003                   | 211,984               | 5,310,835,152                            | 31.2                      | 4.0%                             | 25,053                                        |
| 2004                   | 224,644               | 5,805,699,536                            | 31.2                      | 3.1%                             | 25,844                                        |
| 2005                   | 236,877               | 5,928,557,556                            | 30.8                      | 3.3%                             | 25,028                                        |
| 2006                   | 241,910               | 6,351,347,050                            | 31.6                      | 3.0%                             | 26,255                                        |
| 2007                   | 247,097               | 6,412,414,247                            | 31.1                      | 2.5%                             | 25,951                                        |
| 2008                   | 250,619               | 7,269,204,095                            | 31.2                      | 3.2%                             | 29,005                                        |
| 2009                   | 252,056               | 7,409,186,120                            | 32.8                      | 6.2%                             | 29,395                                        |
| 2010                   | 254,602               | 7,016,321,916                            | 32.5                      | 6.9%                             | 27,558                                        |
| 2011                   | 237,776               | 6,536,224,464                            | 31.7                      | 6.6%                             | 27,489                                        |

**Sources:**

- 1 City's Long Range Planning Division
- 2 City's Economic Development Division
- 3 Arizona Department of Economic Security
- 4 SitesUSA

**Notes:** Total personal income is composed of earned income, dividends, interest and rents, and government transfer payments.

Per capita personal income is calculated by dividing total personal income by population; amounts may not be exact due to rounding.

**CITY OF CHANDLER, ARIZONA**  
**PRINCIPAL EMPLOYERS**  
**CURRENT YEAR AND TEN YEARS AGO**

| <b>Employer</b>                   | <b>2011</b>      |             |                                            |
|-----------------------------------|------------------|-------------|--------------------------------------------|
|                                   | <b>Employees</b> | <b>Rank</b> | <b>Percentage of Total City Employment</b> |
| Intel Corporation                 | 9,700            | 1           | 7.05%                                      |
| Bank of America                   | 3,500            | 2           | 2.54%                                      |
| Chandler Unified School District  | 3,000            | 3           | 2.18%                                      |
| Wells Fargo Ocotillo Corp. Campus | 2,600            | 4           | 1.89%                                      |
| Ebay/Paypal                       | 2,000            | 5           | 1.45%                                      |
| Chandler Regional Hospital        | 1,600            | 6           | 1.16%                                      |
| Microchip Technology              | 1,538            | 7           | 1.12%                                      |
| City of Chandler                  | 1,511            | 8           | 1.10%                                      |
| Verizon Wireless                  | 1,500            | 9           | 1.09%                                      |
| Freescale Semiconductors          | 1,450            | 10          | 1.05%                                      |
| Bank First                        | -                | -           | -                                          |
| Motorola                          | -                | -           | -                                          |
| MDT Outdoor Products, Inc.        | -                | -           | -                                          |
| JH Kelly                          | -                | -           | -                                          |
| Speedfam/IPEC                     | -                | -           | -                                          |
| Total                             | 28,399           |             | 20.63%                                     |

**Source:** City's Economic Development Division and City of Chandler Human Resources

| 2002      |      |                                           |
|-----------|------|-------------------------------------------|
| Employees | Rank | Percentage<br>of Total City<br>Employment |
| 10,000    | 1    | 8.61%                                     |
| -         | -    | -                                         |
| 2,400     | 3    | 2.07%                                     |
| -         | -    | -                                         |
| -         | -    | -                                         |
| 1,100     | 6    | 0.95%                                     |
| 950       | 8    | 0.82%                                     |
| 1,523     | 4    | 1.31%                                     |
| -         | -    | -                                         |
| -         | -    | -                                         |
| 795       | 9    | 0.68%                                     |
| 2,600     | 2    | 2.24%                                     |
| 1,000     | 7    | 0.86%                                     |
| 1,500     | 5    | 1.29%                                     |
| 675       | 10   | 0.58%                                     |
| 22,543    |      | 19.41%                                    |

**CITY OF CHANDLER, ARIZONA**  
**EMPLOYEES BY FUNCTION**  
**LAST TEN FISCAL YEARS**

|                                             | Fiscal Year  |              |              |              |
|---------------------------------------------|--------------|--------------|--------------|--------------|
|                                             | 2002         | 2003         | 2004         | 2005         |
| <b>Full Time Equivalent Personnel</b>       |              |              |              |              |
| Mayor and council                           | 4            | 4            | 4            | 5            |
| City clerk                                  | 6            | 6            | 6            | 6            |
| City manager                                | 30           | 69           | (1) 71       | 70           |
| Communications/public affairs               | 11           | 17           | 17           | 18           |
| City magistrate                             | 40           | 41           | 41           | 40           |
| Law                                         | 23           | 25           | 23           | 24           |
| Management services                         | 124          | 97           | (1) 99       | 96           |
| <b>Total General Government</b>             | <b>238</b>   | <b>259</b>   | <b>261</b>   | <b>259</b>   |
| <b>Total Transportation and Development</b> | <b>115</b>   | <b>117</b>   | <b>117</b>   | <b>111</b>   |
| <b>Total Community Services</b>             | <b>170</b>   | <b>178</b>   | <b>183</b>   | <b>178</b>   |
| Public works administration                 | 5            | 2            | 3            | 3            |
| Streets                                     | 53           | 53           | 53           | 48           |
| Airport                                     | 6            | 5            | 6            | 6            |
| Engineering, development and Real estate    | 75           | 72           | 78           | 74           |
| <b>Total Public Works</b>                   | <b>139</b>   | <b>132</b>   | <b>140</b>   | <b>131</b>   |
| Police                                      | 423          | 440          | 438          | 436          |
| Fire                                        | 174          | 181          | 179          | 195          |
| <b>Total Public Safety</b>                  | <b>597</b>   | <b>621</b>   | <b>617</b>   | <b>631</b>   |
| Municipal utilities administration          | 4            | 5            | 5            | 5            |
| Water                                       | 81           | 90           | 85           | 85           |
| Wastewater                                  | 38           | 39           | 29           | 41           |
| Solid waste                                 | 24           | 24           | 20           | 18           |
| <b>Total Municipal Utilities</b>            | <b>147</b>   | <b>158</b>   | <b>139</b>   | <b>149</b>   |
| <b>Total Primary Government</b>             | <b>1,406</b> | <b>1,465</b> | <b>1,457</b> | <b>1,459</b> |

**Source:** City's Human Resources Division

(1) The significant change in this year is a result of the Information Technology Division moving from the Management Services Department to the City Manager Department.

(2) The significant change in this year is a result of the Neighborhood Programs moving from the Mayor and Council to the City Manager Department. The Code Enforcement, Tourism, and Real Estate Services Downtown are new to the City Manager Department.

(3) The significant change in this year is a result of the City offering a retirement incentive, voluntary separation packages, and movement between departments to retain employees.

(4) The significant change in this year is the result of the combination of Planning and Development to Transportation and Development.

**Notes:** The calculation of full time equivalent personnel includes full time and part time regular employees as of the last pay period of the fiscal year.

## Schedule 16

| Fiscal Year |       |       |         |       |         |
|-------------|-------|-------|---------|-------|---------|
| 2006        | 2007  | 2008  | 2009    | 2010  | 2011    |
| 5           | 5     | 5     | 5       | 5     | 5       |
| 5           | 6     | 6     | 6       | 6     | 5       |
| 74          | 79    | 104   | (2) 103 | 96    | 122     |
| 18          | 17    | 18    | 18      | 15    | 12      |
| 39          | 44    | 48    | 43      | 41    | 40      |
| 25          | 27    | 29    | 28      | 27    | 27      |
| 95          | 101   | 106   | 105     | 95    | (3) 85  |
| 261         | 279   | 316   | 308     | 285   | 296     |
| 108         | 111   | 114   | 103     | 80    | (3) 172 |
| 182         | 219   | 243   | 207     | 226   | (3) 229 |
| 3           | 3     | 3     | 3       | 3     | 0       |
| 55          | 59    | 64    | 57      | 50    | 0       |
| 6           | 6     | 6     | 6       | 6     | 0       |
| 71          | 76    | 85    | 80      | 74    | 0       |
| 135         | 144   | 158   | 146     | 133   | 0       |
| 460         | 487   | 496   | 483     | 478   | 467     |
| 207         | 219   | 228   | 223     | 219   | 218     |
| 667         | 706   | 724   | 706     | 697   | 685     |
| 5           | 5     | 5     | 5       | 6     | 5       |
| 85          | 85    | 88    | 86      | 80    | 88      |
| 41          | 42    | 43    | 41      | 42    | 42      |
| 21          | 21    | 20    | 18      | 20    | 20      |
| 152         | 153   | 156   | 150     | 148   | 155     |
| 1,505       | 1,612 | 1,711 | 1,620   | 1,569 | 1,537   |



**CITY OF CHANDLER, ARIZONA**  
**OPERATING INDICATORS BY FUNCTION / PROGRAM**  
**LAST TEN FISCAL YEARS**

| Function/Program                               | Fiscal Year |            |            |            |
|------------------------------------------------|-------------|------------|------------|------------|
|                                                | 2002        | 2003       | 2004       | 2005       |
| <b>General Government</b>                      |             |            |            |            |
| Privilege tax licenses issued                  | 13,437      | 14,843     | 15,713     | 16,663     |
| Meeting notices posted                         | 450         | 501        | 504        | 534        |
| City council actions and agenda items prepared | 1,109       | 947        | 996        | 1,542      |
| Grant awards received                          | 43          | 46         | 47         | 49         |
| Inventory turnover ratio                       | 2.95        | 3.72       | 3.77       | 3.46       |
| <b>Planning &amp; Development</b>              |             |            |            |            |
| Building permits issued                        | 8,737       | 9,723      | 11,688     | 8,951      |
| <b>Community Services</b>                      |             |            |            |            |
| Library circulation                            | 1,501,217   | 1,700,786  | 1,817,536  | 1,967,446  |
| Center for the arts events & exhibits          | 523         | 535        | 1,010      | 1,027      |
| <b>Public Safety</b>                           |             |            |            |            |
| Crime rate (per 1,000 population)              | 51.8        | 54.1       | 48.1       | 40.7       |
| Total calls for police services (estimated)    | 125,817     | 126,710    | 113,501    | 136,942    |
| Total calls for fire services                  | 13,646      | 13,614     | 14,560     | 15,310     |
| Fire inspections                               | 2,386       | 3,705      | 2,236      | 3,767      |
| Fire investigations                            | 86          | 49         | 33         | 58         |
| <b>Municipal Utilities</b>                     |             |            |            |            |
| Water connections                              | 58,962      | 64,862     | 68,757     | 70,375     |
| Operating wells                                | 23          | 21         | 21         | 23         |
| Daily pumping capacity - wells (gallons)       | 62,090,000  | 55,800,000 | 55,800,000 | 57,400,000 |
| Daily pumping capacity - plants (gallons)      | 45,000,000  | 45,000,000 | 45,000,000 | 45,000,000 |
| Sewer connections                              | 56,313      | 61,911     | 62,107     | 66,750     |
| Sanitary sewer (miles)                         | 712         | 755        | 780        | 796        |
| Solid waste customers served                   | 52,615      | 55,526     | 59,107     | 62,591     |
| Solid waste refuse collected (tons)            | 110,495     | 125,158    | 134,571    | 117,813    |
| Solid waste refuse recycled (tons)             | 19,490      | 20,417     | 21,678     | 23,379     |

**Source:** City of Chandler Departments

(1) The 2010 Center for the arts events & exhibits is the result of renovations within the Center for the Arts

(2) The 2010 increase in Daily pumping capacity-plants (gallons) is the result of the completion of the San Tan Water Treatment Plant and the Chandler Water Treatment Plant

| Fiscal Year |            |            |            |                |            |
|-------------|------------|------------|------------|----------------|------------|
| 2006        | 2007       | 2008       | 2009       | 2010           | 2011       |
| 20,464      | 20,652     | 22,980     | 23,460     | 22,715         | 23,821     |
| 505         | 721        | 470        | 479        | 481            | 506        |
| 1,292       | 1,292      | 1,188      | 1,055      | 977            | 848        |
| 57          | 57         | 61         | 66         | 40             | 43         |
| 2.78        | 3.32       | 3.94       | 2.5        | 2.1            | 2.2        |
| 7,909       | 6,474      | 5,750      | 3,800      | 3,883          | 2,330      |
| 2,004,000   | 2,082,000  | 2,349,232  | 2,506,602  | 2,592,243      | 2,494,009  |
| 1,024       | 1,024      | 989        | 977        | 335 (1)        | 1,050      |
| 39.9        | 38.0       | 34.9       | 35.2       | 31.8           | 34.4       |
| 151,941     | 160,355    | 159,535    | 157,039    | 146,508        | 141,279    |
| 16,662      | 16,682     | 16,709     | 18,474     | 16,904         | 17,892     |
| 4,375       | 4,878      | 3,585      | 3,891      | 3,208          | 4,424      |
| 73          | 74         | 57         | 49         | 43             | 46         |
| 73,822      | 74,406     | 74,841     | 77,596     | 76,894         | 77,408     |
| 23          | 23         | 26         | 29         | 31             | 30         |
| 59,900,000  | 58,400,000 | 65,100,000 | 66,020,000 | 70,700,000     | 64,460,000 |
| 45,000,000  | 45,000,000 | 60,000,000 | 60,000,000 | 72,000,000 (2) | 72,000,000 |
| 68,515      | 70,169     | 70,863     | 71,880     | 73,042         | 73,118     |
| 814         | 828        | 837        | 857        | 862            | 866        |
| 65,173      | 66,451     | 67,433     | 67,902     | 68,362         | 69,480     |
| 99,547      | 97,646     | 94,633     | 89,408     | 85,160         | 88,466     |
| 25,017      | 25,877     | 25,555     | 24,596     | 22,245         | 20,832     |

**CITY OF CHANDLER, ARIZONA**  
**CAPITAL ASSET STATISTICS BY FUNCTION / PROGRAM**  
**LAST TEN FISCAL YEARS**

| Function/Program                                  | 2002    | 2003    | 2004    | 2005    |
|---------------------------------------------------|---------|---------|---------|---------|
| <b>Community Services</b>                         |         |         |         |         |
| Developed parks                                   | 48      | 49      | 51      | 51      |
| Developed acres                                   | 752     | 796     | 870     | 874     |
| Undeveloped acres                                 | 432     | 405     | 333     | 349     |
| Swimming pools                                    | 5       | 5       | 5       | 5       |
| Other recreational facilities<br>(lighted fields) | 32      | 32      | 32      | 32      |
| Library bookstock                                 | 373,527 | 405,986 | 422,841 | 450,068 |
| <b>Public Works</b>                               |         |         |         |         |
| Total miles streets (center line)                 | 743     | 762     | 768     | 775     |
| Street lights                                     | 20,400  | 22,154  | 23,140  | 24,218  |
| Signalized intersections                          | 118     | 136     | 153     | 166     |
| Based aircraft                                    | 415     | 411     | 433     | 434     |
| <b>Public Safety</b>                              |         |         |         |         |
| Police stations                                   | 1       | 1       | 1       | 1       |
| Fire stations                                     | 5       | 7       | 8       | 9       |
| <b>Municipal Utilities</b>                        |         |         |         |         |
| Water mains (miles)                               | 985     | 1,000   | 1,021   | 1,051   |
| Fire hydrants                                     | 8,617   | 9,393   | 10,368  | 10,799  |
| Average daily treatment (mgd)                     | 19      | 19      | 21      | 21      |

**Source:** City of Chandler Departments

(1) The 2006 increase in Undeveloped Acres is due to the purchasing of more land at the following sites: Tumbleweed, Landfill and Veteran Oasis.

(2) The 2010 decrease in Fire Hydrants is due to the City adjusting the count to include only hydrants owned and maintained by the City.

## Schedule 18

| Fiscal Year |         |         |         |            |         |
|-------------|---------|---------|---------|------------|---------|
| 2006        | 2007    | 2008    | 2009    | 2010       | 2011    |
| 53          | 54      | 58      | 59      | 61         | 61      |
| 889         | 959     | 1,099   | 1,133   | 1,198      | 1,192   |
| 535 (1)     | 468     | 455     | 407     | 336        | 342     |
| 5           | 5       | 5       | 6       | 6          | 6       |
| 33          | 34      | 34      | 34      | 34         | 34      |
| 469,000     | 483,128 | 469,023 | 472,266 | 446,675    | 429,604 |
| 785         | 812     | 822     | 832     | 829        | 1,977   |
| 25,100      | 25,307  | 26,326  | 26,500  | 26,600     | 26,600  |
| 189         | 192     | 200     | 205     | 208        | 208     |
| 457         | 499     | 442     | 449     | 449        | 437     |
| 2           | 2       | 3       | 3       | 3          | 3       |
| 9           | 10      | 10      | 10      | 10         | 10      |
| 1,063       | 1,080   | 1,117   | 1,189   | 1,194      | 1,223   |
| 10,952      | 12,291  | 13,033  | 13,750  | 12,318 (2) | 12,925  |
| 22          | 24      | 24      | 24      | 22         | 24      |



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# Chandler



## 2010

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