Pima County
Arizona
Adopted Budget

Fiscal Year 2009/2010



PIMA COUNTY, ARIZONA

ADOPTED BUDGET

FISCAL YEAR 2009/2010

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District 2

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Submitted by:

C. H. HUCKELBERRY
COUNTY ADMINISTRATOR

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PREFACE

The Fiscal Year 2009/2010 Adopted Budget publication was developed to serve the needs of an audience that ranges from the Board of Supervisors and County Administration to the County departments and the general public. Since the need for financial information and detail varies with each group, the budget is presented in different formats, with differing levels of detail.

The *Budget Issues* section starts with a two-page brief that discusses the primary issues that the Board of Supervisors and County Administrator had to confront in developing the final budget. Since there are many who require more information on these considerations, the County Administrator's Recommended Budget, Tentative Budget, and Final Budget memoranda are also included in this section. These memoranda not only serve the purpose of providing background information on the fiscal year 2009/10 budget process, they also provide permanent documentation of the issues, considerations, and financial planning that went into the budget development.

Those individuals who are only interested in a broad-brush view of the budget may find all the information they require, by reviewing the Summary of All Activity by Fund (Schedule A) in the *State Reports* section of this publication. This schedule provides the total available resources and the total expenditures by fund.

Since others require a more comprehensive review of the budget, the *Budget Overview* section includes a discussion of Pima County's Financial Structure, as well as presentations of the expenditures, revenues, full time equivalents (positions with funded hours), and capital projects for fiscal year 2009/10.

The *Budget Planning Practices* section details the financial policies and provides an overview of the goals that guide Pima County's budget development process. The financial segment discusses the balanced budget requirement, taxes, the General Fund ending fund balance, accountability, and many other items that impact the budget development. The nonfinancial segment provides a general view of the nonfinancial and strategic planning goals and mission considerations that guide the departments.

Finally, detailed information on the program budgets are presented in the *Functional Areas* section. The introductory information in each functional area provides the program and department totals for expenditures, revenues, and full time equivalents, while the function statements, goals and objectives, performance measures, and financial summaries are presented in the department budget segments.

MEMORANDUM

Date: September 14, 2009

To: The Honorable Chair and Members
Pima County Board of Supervisors

From: C. H. Huckelberry
County Administrator

Subject: Fiscal Year 2009/2010 Adopted Budget

Transmitted herewith is the budget for fiscal year 2009/2010, as adopted by the Board on July 28, 2009. This document provides the detail for the fiscal year 2009/2010 budget, which totals $1,387,871,873 in expenditures and $1,205,886,314 in revenues.

Summary information by fund, department, and functional area provides a Countywide overview. Each department's operating budget is presented in a format that provides specific information on their revenues, authorized expenditures, staffing levels, programs, goals, and performance measures. The department information is divided into five broad functional areas (County Administration, Community & Economic Development, Justice & Law Enforcement, Medical Services, and Public Works) which reflect the basic service areas within the County. This format is consistent with the presentations made to the Board during the budget process.

This document provides a framework to guide Pima County operations during the year. It represents many months of work, which includes the efforts of elected officials, department representatives and administrative staff throughout the County, and the staff of the Budget Division. All those involved are to be commended for their efforts and contributions.

It should also be noted that the fiscal year 2008/2009 budget document received the Distinguished Budget Presentation Award from the Government Finance Officers Association. This is the eleventh consecutive year the County's budget was so recognized.



The Governmental Finance Officers Association of the United States and Canada (GFOA) Presented an award of Distinguished Presentation to Pima County for its annual budget for the fiscal year beginning July 1, 2008.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operational guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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Pima County Arizona

Map provided by: Pima Association of Governments

PIMA COUNTY CHARACTERISTICS

Pima County, the second largest of the four original counties, was created in 1864 and included nearly all of the southern Arizona area acquired from Mexico by the Gadsden Purchase. Settlement of the region by Europeans goes back to the 1690s with the arrival of Spanish settlers who encountered Native Americans already living in the area.

During the first half of the 18th century, silver and gold were discovered and prospectors from Mexico swarmed into the region. The latter part of the 18th century saw expansion of mining and ranching in Pima County and an increase in population, despite ongoing threats from raiding Apaches.

The Royal Presidio of San Augustin del Tucson was completed by 1781, and it remained the northernmost outpost of Mexico until the arrival of American soldiers in 1856. From a population of 395 in 1820, Tucson has grown to be the second largest city in Arizona. It has always served as the Pima County seat and was the Arizona territorial capital from 1867 to 1877. Tucson is home to the University of Arizona and many historical and cultural attractions.

Just south of Tucson is the Mission San Xavier del Bac, founded in 1697 by Father Kino. The mission is still in use today. Within Pima County are two cactus forests, Saguaro National Park in the eastern portion and Organ Pipe Cactus National Monument in the western portion.

Although greatly reduced from its original size, Pima County still covers 9,188.83 square miles. It ranges in elevation from 1,200 feet to the 9,185-foot peak of Mount Lemmon. Together, the San Xavier, Pascua Yaqui and Tohono O'odham reservations cover 42.1 percent of Pima County's 5.88 million acres. Lands held in trust for the state's schools comprise another 14.7 percent of the County's land ownership, and 27.9 percent is held by Federal agencies as wildlife refuges, national forests, national parks and mounuments. Military reserves and bases occupy 1.2 percent, and local government holdings, used for parks and recreation, account for 0.2 percent. Privately owned lands comprise 13.9 percent of the County's total acreage. Pima County has an Enterprise Zone, covering much of metropolitan Tucson and the unincorporated areas to the west and southwest of Tucson, and a foreign trade zone encompassing 468 acres on six sites in the metropolitan Tucson area. South Tucson and portions of the City of Tucson are located within an Empowerment Zone. Tax credits or other incentives to reduce operating costs are available for businesses locating within each of these zones.

CLIMATE CHARACTERISTICS

	Month with Highest Average	Month with Lowest Average	Annual Average
Daily Max Temperature[1]	June (100.2º)	January (64.5º)	82.5º
Daily Min Temperature[1]	July (73.4º)	January (38.9º)	54.8º
Average Precipitation[1]	August (2.30")	May/June (0.24")	Total Rainfall 12.17"
Possible Sunshine[2]	June (93%)	July (78%)	85%
Relative Humidity[2]	December (48.5%)	June (23.0%)	39.0%
Average Wind Speed[1]	April (8.9 mph)	December (7.8 mph)	8.3 mph

[1] *Source: National Climate Data Center 1971-2000 Monthly Normals and 57-year wind speed through 2002.*

[2] *Source: Western Regional Climate Center.*

TRANSPORTATION FACILITIES

Access to Pima County is provided by interstate and state highways, airlines, and railroads. City and County maintained roadways provide the intracounty transportation network for motor vehicles, along with bus services by the City of Tucson in the metropolitan Tucson area and by Pima County Rural Transit in many rural areas of the County.

Interstate 10 passes through eastern Pima County, connecting Tucson and the surrounding area with Phoenix and cities farther west such as Los Angeles. Interstate 10 connects with Interstate 8 in central Pinal County, providing Pima County with good highway access to Yuma and San Diego. To the east, Interstate 10 connects the area with New Mexico and other points in the southern and southeastern United States. Interstate 19 comes from Nogales and the border with Mexico and ends where it connects with Interstate 10 in Tucson.

There are many state routes passing through the County. State Route 77 in eastern Pima County leads north from Tucson and connects this part of the County with Globe, Miami, and the White Mountains of east-central Arizona. State Route 86 connects the more populated eastern part of the County with Tohono O'odham Nation lands in the center of the County and with Ajo in the western portion of the County. State Route 86 ends in the community of Why, where it meets State Route 85. State Route 85 goes south from this point to the Mexican border at Lukeville and connects with Mexico Highway 8, leading to the town of Rocky Point on the Gulf of California. State Route 85 goes north from Why to Ajo and on to Interstate 8 near the Maricopa County community of Gila Bend. Less traveled state routes also lead to other towns in southern Pima County. City and County roadways provide the remainder of the road network in the County. Pima County provides the road network for all of the unincorporated areas of the County, and the cities generally provide the road network within their boundaries.

Eastern Pima County is served by Amtrak for passenger service and the Union Pacific Railroad for freight service. The main rail line runs through Tucson and connects the area with Los Angeles to the west and points to the east such as Houston and New Orleans. There also is a spur line which connects the main rail line with Nogales and the Mexican border to the south.

Pima County has several small airports, an international airport and an Air Force base. The international airport, located on the south side of Tucson, serves as the major air terminal for southeastern Arizona. Ten airlines and three cargo carriers provide air service to other parts of Arizona, to other states, and to Mexico. Six smaller facilities in the County provide a variety of general aviation services. Davis-Monthan Air Force Base accommodates military aircraft and is not open to public use without permission from the Department of Defense.

Source: Pima County Budget Division.

TAX CHARACTERISTICS

CORPORATE INCOME TAX

Corporate income tax in Arizona is 6.968 percent of taxable income. The minimum Arizona corporate income tax is $50.

SALES TAX

Arizona has a general sales tax rate of 5.6 percent. South Tucson has a general sales tax of 2.5 percent and Marana, Oro Valley, Sahuarita, and Tucson have 2 percent tax rates. The Regional Transportation Authority has a 0.5 percent sales tax for transportation and mass transit improvements in the metropolitan area of eastern Pima County.

PAYROLL TAX

Payroll taxes in Arizona are computed based on federal filings by employers and employees. Withholding for state income tax is between 11.5 percent and 42.6 percent of federal tax withheld, with withholding rates decreasing to 10.7 percent and 39.5 percent from January through June 2010. After June 2010 the amount wihheld will be determined from tables provided by the Arizona Department of Revenue. Employers must also pay an unemployment insurance premium that ranges from .02 percent to 5.4 percent on the first $7,000 of wages for each employee in a calendar year. Employers may also be subject to a 0.10% job training tax.

PROPERTY TAX

For details regarding property taxes, please see the various tax schedules in the *Supplemental Information* section.

POPULATION CHARACTERISTICS

Population increased 140 percent between 1970 and 2000. Shown below are historical census population statistics for the County, unincorporated areas of the County, and the state of Arizona.

POPULATION

	1970	1980	1990	2000
Pima County - Total	351,667	531,443	666,880	843,746
Unincorporated Pima County	82,514	191,189	245,219	305,059
Arizona	1,775,399	2,716,546	3,665,228	5,130,632

Source: U.S. Bureau of Census, Arizona Department of Economic Security. (Census on April 1 of each year.)

POPULATION GROWTH RATES

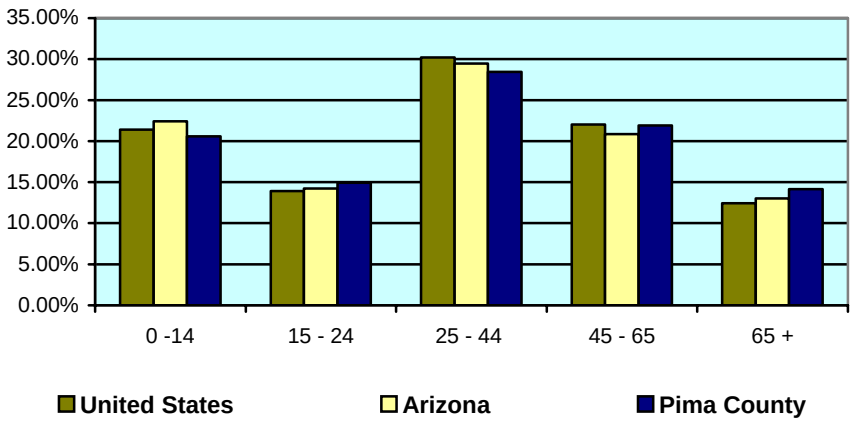
Average Annual Compounded Rate of Change

	1970 - 1980	1980 - 1990	1990 - 2000
Pima County - Total	4.2%	2.3%	2.4%
Unincorporated Pima County	8.8%	2.5%	2.2%
Arizona	4.3%	3.0%	3.4%

Source: Pima County Budget Division.

AGE DISTRIBUTION

2000 Census

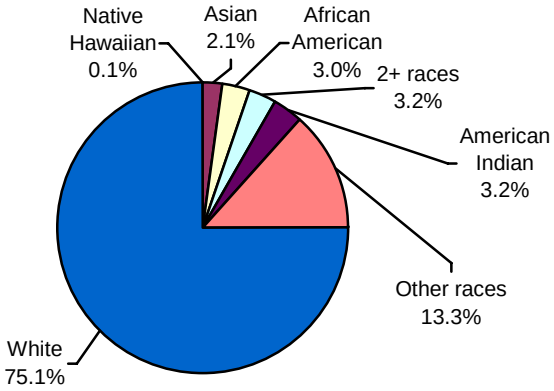


Source: Bureau of the Census, 2000 Census.

POPULATION DIVERSITY

Racial Mix

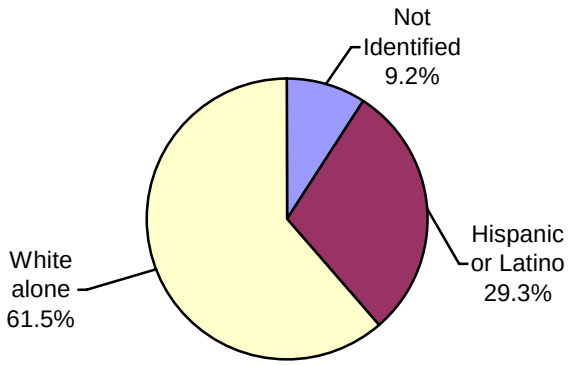
(PERCENT OF TOTAL POPULATION, 2000)



Source: Bureau of the Census, 2000 Census.

White & Hispanic/Latino

(PERCENT OF TOTAL WHITE POPULATION, 2000)



Source: Bureau of the Census, 2000 Census.

EMPLOYMENT CHARACTERISTICS

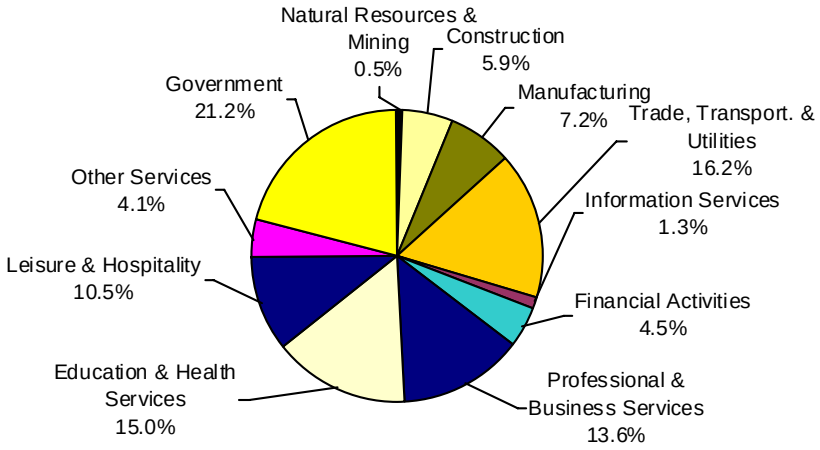
UNEMPLOYMENT RATES

	2003	2004	2005	2006	2007	2008
Pima County	5.3%	4.6%	4.4%	4.0%	3.7%	5.1%
Arizona	5.7%	5.0%	4.6%	4.1%	3.8%	5.5%
United States	6.0%	5.5%	5.1%	4.6%	4.6%	5.8%

Source: U.S. Department of Labor, Bureau of Labor Statistics.

EMPLOYMENT BY INDUSTRY

Percent of Non-Farm Employment, 2008



Source: U.S. Department of Labor, Bureau of Labor Statistics.

MAJOR EMPLOYERS (Employers with 2,000 or more employees)

Employer	Employment Sector	Employees	
		2007	2008
Raytheon Missile Systems	Manufacturing	11,310	11,539
University of Arizona	Government (College Ed.)	10,535	10,575
State of Arizona	Government	10,754	9,329
Pima County[1]	Government	8,396	8,113
Davis-Monthan Air Force Base	Government (Military)	7,701	7,509
Tucson Unified School District	Government (K-12 Ed.)	8,018	7,227
Wal-Mart Stores	Trade (Retail)	5,805	6,715
City of Tucson[1]	Government	6,031	6,028
Freeport-McMoRan Copper & Gold	Mining	5,840	5,987
Carondelet Health Network	Services (Health)	4,766	4,570
Tohono O'odham Nation	Government	2,725	4,553
University Medical Center	Services (Health)	3,304	3,552
United States Border Patrol	Government	2,975	3,468
TMC Health Care	Services (Health)	3,038	3,184
Asarco	Mining	2,185	2,575
Citi	Services (Financial)	1,900	2,400
Sunnyside Unified School District	Government (K-12 Ed.)	2,685	2,358
Pima Community College	Government (College Ed.)	2,325	2,299
Fry's Food Stores	Trade (Grocery)	2,268	2,268
Amphitheater Unified School District	Government (K-12 Ed.)	2,096	2,096
University Physicians Healthcare	Services (Health)	1,856	2,039
So. Arizona VA Health Care System	Government (Health)	1,729	2,026
Northwest Medical Center	Services (Health)	2,124	1,671

Source: The Star 200 Directory, published by The Arizona Daily Star (March 15, 2009) and Pima County Budget Division.

[1] Budgeted full-time equivalents reported for fiscal years 2007/08 and 2008/09.

MAJOR MANUFACTURERS (Manufacturers with 400 or more employees)

Company	Type of Business	Employees	
		2007	2008
Raytheon Missile Systems	Missile Manufacturing	11,310	11,539
IBM Storage System Division	Computer Systems	1,457	1,432
Ventana Medical Systems	Medical Equipment	681	788
Honeywell Aerospace	Aircraft Electronic Systems	760	754
Texas Instruments, Tucson	Operation Amplifiers	643	620
Bombardier Aerospace	Aircraft Maintenance	581	591

Source: The Star 200 Directory, published by The Arizona Daily Star (March 15, 2009).

EMPLOYMENT BY INDUSTRY based on North American Industry Classification System (NAICS)

Industry	2003	2004	2005	2006	2007	2008
Trade, Transportation & Utilities	55,100	57,900	59,600	62,700	64,300	61,800
Educational & Health Services	45,600	47,800	50,500	52,600	54,700	57,100
Professional & Business Services	41,200	43,400	45,900	49,700	52,600	51,700
Leisure & Hospitality	37,100	39,100	39,800	40,600	40,200	40,000
Manufacturing	28,600	28,400	28,300	28,100	27,500	27,300
Construction	22,900	24,000	25,700	27,900	26,500	22,600
Financial Activities	15,500	15,900	16,500	17,600	18,200	17,200
Information Services	7,500	7,600	7,200	6,800	5,900	5,100
Natural Resources & Mining	1,100	1,300	1,400	1,600	1,800	1,900
Other Services	14,500	14,700	14,700	15,800	15,800	15,700
Government	75,700	76,900	77,100	76,300	77,900	80,600
Total Non-Farm Employment	345,200	357,100	366,700	379,600	385,300	381,100

Source: U.S. Department of Labor, Bureau of Labor Statistics.
Sum by industry may not add to total because industry employment is rounded to nearest 100 employees.

EMPLOYMENT BY OCCUPATION, 2008

Occupations	Percent of Total
Office & Administrative Support Occupations	18.1%
Sales & Related Occupations	9.7%
Food Preparation & Serving-Related Occupations	8.8%
Education, Training, & Library Occupations	6.3%
Healthcare Practitioners & Technical Occupations	5.9%
Construction & Extraction Occupations	5.7%
Transportation & Material Moving Occupations	5.0%
Management Occupations	4.9%
Production Occupations	4.3%
Installation, Maintenance, & Repair Occupations	3.9%
Healthcare Support Occupations	3.7%
Business & Financial Operations Occupations	3.7%
Building & Grounds Cleaning & Maintenance Occupations	3.4%
Architecture & Engineering Occupations	3.1%
Protective Service Occupations	3.1%
Personal Care & Service Occupations	2.7%
Computer & Mathematical Science Occupations	2.4%
Community & Social Services Occupations	1.9%
Life, Physical, & Social Science Occupations	1.3%
Arts, Design, Entertainment, Sports, & Media Occupations	1.2%
Legal Occupations	0.8%
Farming, Fishing, & Forestry Occupations	0.1%

Source: U.S. Department of Labor, Bureau of Labor Statistics, May 2008.

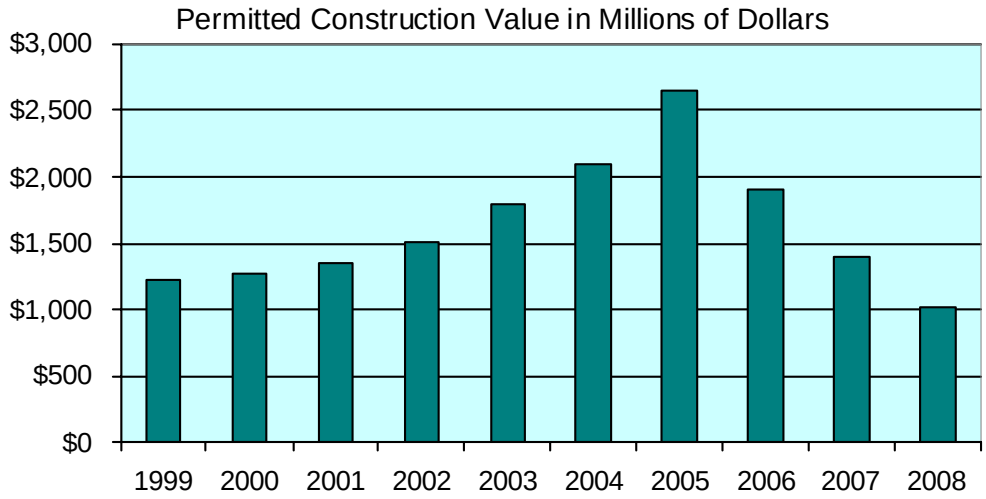
NEW COMPANIES IN PIMA COUNTY (New companies announced from late-2007 through June 2009)

Company Name	Product or Service	# of Jobs
Fresenius Medical Care	Dialysis Healthcare Clinics	200
Latitude Corporation	Precision Metal Manufacturing	50
Stanley, Inc.	Passport Processing Center	200
Schletter Inc.	Manufacturer of Solar Mounting Systems	40
Language Line Services	Healthcare Language Translation Services	200
Canon USA	Digital & Medical Imaging Research	N/A
3 S Industries AG	Solar Energy Sales and Services	N/A

Sources: Univ. of Arizona Economic & Business Research Center & Tucson Regional Economic Opportunities, Inc.

CONSTRUCTION ACTIVITY

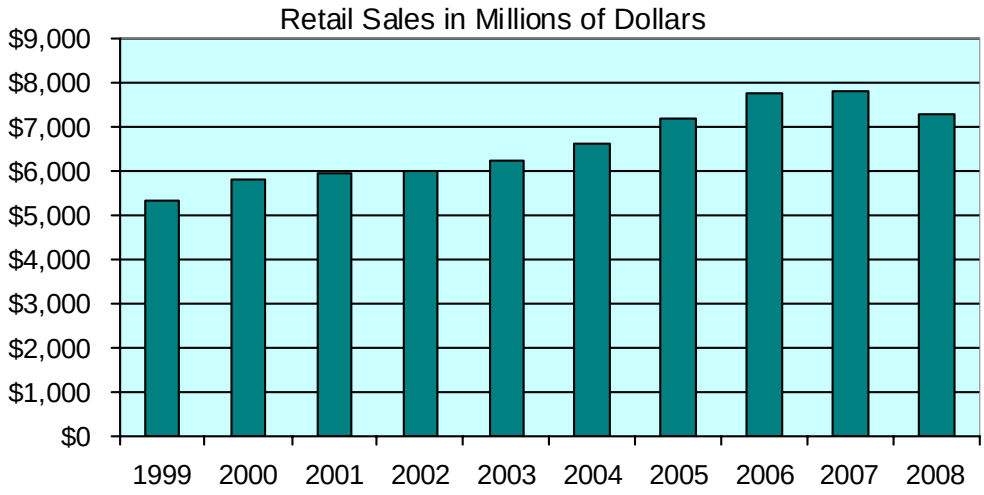
PIMA COUNTY: VALUE OF TOTAL BUILDING PERMITS



Source: Arizona Real Estate Center, W.P. Carey School of Business, Arizona State University.

RETAIL SALES

PIMA COUNTY RETAIL SALES (not including food sales)



Source: Arizona Department of Revenue & Pima County Budget Division.

INTRODUCTION

ORGANIZATION

The governmental and administrative affairs of Pima County are directed by a five-member Board of Supervisors with each member elected from a designated district to serve a four-year term. The chairperson is selected by the Board from among its members. Other elected officials, often referred to as *constitutional officers*, are the Assessor, Clerk of the Superior Court, the Constables, County Attorney, Recorder, School Superintendent, Sheriff, and Treasurer. Presiding judges are appointed from elected members of the judicial bench.

REPORTING RELATIONSHIPS

Because of Arizona's constitutional provisions and the requirements promulgated by Arizona Revised Statutes, the government of Pima County is organized to have a direct and indirect relationship with the Board of Supervisors. The Board of Supervisors has direct control over the County's general government functions; community services; indigent defense; medical, health, and welfare services; and public works functions. These broad functions include the County's internal governmental administrative/management activities; maintenance and construction of the County's sewerage and sanitation infrastructures; County streets, roads, and bridges which comprise the County's transportation infrastructure; natural resources, parks, community centers, recreational facilities, and libraries; and numerous clinics. Indirect relationships are maintained with the elected officials.

BOARD OF SUPERVISORS

The Pima County Board of Supervisors is responsible for establishing the policies of the County that provide direction for the various departments and for appointing a County Administrator. The Board has the legal authority and responsibility to establish spending limits and approve the budgets of all County departments, including those of the elected officials. The Board also sets the amount of taxes to be levied in the County.

The members of the Board of Supervisors also sit as the Board on other boards, commissions, and/or committees such as the Corrections Officer Retirement Board, Board of Health, Metropolitan Tucson Convention and Visitors Bureau, Public Safety Retirement Board, Stadium District Board, Tucson-Pima Arts Council, and various Improvement Districts. The Board of Supervisors is also the statutory commission for the Tucson Airport Area Enterprise Zone and is the incorporator of the Pima County, Arizona Municipal Property Corporation.

COUNTY ADMINISTRATOR

Pima County's chief appointed official is the County Administrator who serves at the pleasure of the Board of Supervisors. The County Administrator reports directly to the Board. With the exception of certain duties of elected officials' departments, the County Administrator has direct responsibility for the oversight and operation of all County government functions in the areas of County Administration, Community & Economic Development, Justice & Law Enforcement, Medical Services, and Public Works.

The County Administrator implements Board policy and has the responsibility for developing the annual County budget and submitting a recommended budget to the Board of Supervisors for their consideration. Subsequent to public hearings and Board approval, the County Administrator also compiles and publishes the Adopted Budget.

SERVICES PROVIDED

Pima County offers a wide variety of governmental services that are organized into the following five functional areas:

COUNTY ADMINISTRATION

County Administration primarily provides internal administrative and support services to County departments directly serving the public. The departments comprising this function include the Assessor, Board of Supervisors, Clerk of the Board, Communications (a subordinate department under Information Technology), County Administrator, Elections, Finance & Risk Management, Forensic Science Center, Human Resources, Information Technology, Non Departmental, Procurement, Recorder, and the Treasurer.

COMMUNITY & ECONOMIC DEVELOPMENT

Community & Economic Development provides educational, cultural, social, economic development, and recreational programs to the public. The departments in this functional area are Community & Economic Development Administration; Community Development & Neighborhood Conservation; Community Services, Employment & Training; County Free Library; Economic Development & Tourism; Kino Sports Complex; School Superintendent; and the Stadium District.

JUSTICE & LAW ENFORCEMENT

Justice & Law Enforcement provides public safety, felony and misdemeanor investigation, and prosecution services for victims, witnesses, and those needing fiduciary assistance. Services are also provided in the areas of indigent defense, civil representation, correctional housing, and juvenile detention. Judicial services include jury selection, adjudication of trials, sentencing, and probation supervision. The child support services include Title IV-D and non-Title IV-D administrative functions such as maintaining child support, spousal maintenance, and special paternity case information; processing court orders; preparing and serving wage assignments; and receiving and processing court ordered payments. The departments within this area are the Clerk of the Superior Court, Constables, County Attorney, Indigent Defense, Justice Court Ajo, Justice Court Green Valley, Justice Courts Tucson, Juvenile Court, Office of Court Appointed Counsel, Public Fiduciary, Sheriff, and Superior Court.

MEDICAL SERVICES

Medical Services provides patient medical services, various public health and animal control services, and medical assistance to indigents. The component departments are Institutional Health, Pima Health System & Services, and Public Health. These departments comprise the major portion of the Pima County Integrated Health Care System, a diverse set of payer and provider operations for which the Department of Institutional Health serves as the administrative oversight structure.

PUBLIC WORKS

Public Works provides construction, operations, and maintenance services related to the County infrastructure and related planning and environmental issues. The departments within this area are Capital Projects; Development Services; Environmental Quality; Facilities Management; Fleet Services; Graphic Services; Natural Resources, Parks & Recreation; Public Works Administration; Regional Flood Control District; Solid Waste Management; Transportation; and Wastewater Reclamation.

THE BUDGETARY PROCESS

FUND COMPOSITION

The County adopts budgets for all governmental and enterprise funds. The internal service funds: Communications, Fleet Services, Graphic Services, and Risk Management are described in the budget document, but are not included in the total amount budgeted. To do so would duplicate the revenues and expenditures of the internal service funds in the budget as a whole.

BASIS OF PRESENTATION

As in prior years, departments are budgeted on a cost center/account line item basis. Fiscal year 1998/99 was the first year the budget presentation included and emphasized the programmatic components of County services. Accordingly, the fiscal year 2009/10 budget shows the costs and funding associated with programs, regardless of the funding source.

BASIS OF BUDGETING

The budgets of the governmental funds are presented on a modified accrual basis. The basis of the modified accrual methodology refers to how expenditures and revenues are projected and recognized. Under this methodology, revenues are recognized when they are measurable and available to finance current expenditures. Expenditures, on the other hand, are generally recognized when incurred. Exceptions to this policy are principal and interest expenditures on general long term debt which are budgeted either when due, or in period 12 (June), if the due date falls early in the subsequent fiscal year.

The budgets of the proprietary funds are presented using the accrual basis. Under this methodology, revenues are recognized when they are earned, and expenses are recognized when they are incurred.

Under the basis of budgeting for capital leases, the acquisition costs and corresponding proceeds of the capital lease agreement are recorded. Only the principal and interest payments applicable to the budget period are reflected in the budget document.

Note that under the requirements of the Government Accounting Standards Board Statement No. 34 (GASB 34), Countywide audited financial statements are now produced on a full accrual basis. However, GASB 34 also requires that supplemental financial statements be produced that will serve as a crosswalk between the accounting basis of the audited financial statements and the budget.

BUDGETARY CONTROL

The County's adopted budget serves as a legal operating plan for the fiscal year. While its primary function is to provide a planning and allocation tool, it also serves management by providing the basis for measuring performance during the year.

The adopted budget has two levels of budgetary constraints: 1) within the General Fund, expenditures may not legally exceed appropriations at the department level and 2) within each Special Revenue Fund department, Capital Projects, Debt Service, and the Enterprise Fund, expenditures may not legally exceed the level of the total funding source. It should be noted that while budget limitations are based upon expenditures, emphasis is given in the budget documents to Net Fund Impact (NFI) for governmental funds and Net Assets Impact (NAI) for proprietary funds. NFI and NAI show the difference between total revenues and total expenditures for the fiscal year, plus or minus net operating transfers and other financing sources, when appropriate.

These concepts provide a clearer picture of how dollars are allocated, rather than emphasizing expenditures alone. For example, it is possible that a department could remain within its expenditure budget while, at the same time, fail to generate its corresponding budgeted revenues. In such an instance, more dollars would be required to meet the departmental and/or programmatic objectives than noted solely by the spending ceilings granted by the Board of Supervisors.

To monitor compliance with these budgetary constraints, on a monthly basis, both revenue and expenditure projections are prepared by the departments and compiled by the Budget Division. Variances between these projections and the full year appropriations are reported to the County Administrator and the Board of Supervisors. These analyses provide not only a mechanism for monitoring performance, but also for adjusting (when necessary) departmental operating plans and resource utilization.

BUDGET AMENDMENTS

While state statutes prohibit the County from exceeding the final adopted budget amount, the budget is still just a planning document, and as such remains sufficiently flexible to accommodate changes that may occur during the fiscal year.

There are two categories of change that may be required to the adopted budget: 1) those affecting line items within a single department and 2) those requiring a transfer between departments or funds. In the first instance, departments retain the authority to modify line item amounts within their own budgets, provided the total program budgeted amount remains unchanged. In the second instance, the County Administrator has the authority to evaluate departmental requests for changes between departments and make recommendations for approval to the Board of Supervisors. Should the County Administrator recommend the change to the Board of Supervisors, the recommendation will be considered at a regularly scheduled, open meeting of the Board.

BUDGET PREPARATION AND APPROVAL

The budget of Pima County is comprised of two components: 1) departmental operating budgets and 2) the Capital Improvement Budget.

Departmental Operating Budgets

All departments within each functional area, except those scheduled to develop zero base budgets, are required to prepare their next year's budget requests using a target-based budgeting approach. Under this approach, base budgets are developed wherein revenues are assumed to be identical with those of the prior year, unless new revenues are clearly identified. Additionally, expenditures are assumed identical to those of the prior year after adjusting for such items as: 1) Board of Supervisors' approved programs, 2) changes in employee benefits, 3) Internal Service Fund charges, 4) one-time expenses, 5) annualized cost of prior year positions, 6) annualized part-year costs associated with ongoing programs, and 7) annualized cost of prior year employee compensation.

In keeping with the target-based model, departments may also submit requests for supplemental funding, if they believe their base budget requests are too low to fund all programmatic needs. These supplemental requests must detail all needed support, including personal services, supplies and services, and capital. Supplemental requests must also identify the requested funding source. Additionally, supplemental requests must be prioritized for the department as a whole, and include an impact statement (should supplemental funding be denied) detailing the opportunity lost, mandate not met, measurement of services not provided, or outcome not achieved.

After these departmental budget requests are prepared, they are verified, corrected as necessary, and consolidated by the Budget Division for presentation to the County Administrator. The County Administrator then reviews and recommends base and supplemental requests to the Board of Supervisors (usually in the month of April or May). Following receipt and public discussion of this *Recommended Budget*, the Board of Supervisors, on or before the third Monday in July, adopts a *Tentative Budget* which sets a ceiling on expenditures that may be incurred for the County as a whole. The final step in the process is a public hearing and special Board meeting, where the *Final Budget* is adopted as required by Arizona Revised Statutes. Unless the budget process is accelerated, this special meeting is customarily held on the second Monday in August, for the adoption of the budget covering the fiscal year that began July 1.

Zero Base Budgets (ZBB)

Board of Supervisors Policy No. D22.5, adopted on October 26, 1999, mandated that, beginning with fiscal year 2000/01, every department shall develop an annual budget using a zero base budget methodology at least once during each subsequent four year period. Under the ZBB approach, no target is established. The department evaluates its current level of operations, its programmatic structure, and its staffing in the context of its function statement and mandates. Organizational revisions are made if beneficial to the achievement of department goals. Programs are then divided into services which define the department's product, or benefit, to the County. Services are further subdivided into specific activities performed in order to deliver the services. Each service is individually budgeted at its current level and can be individually evaluated for adoption. Each line item for each service is evaluated and justified. During the year, the actual cost of each service can be captured and variances from budget monitored and analyzed. For fiscal year 2009/10, the following departments submitted budgets using the ZBB approach: Community & Economic Development Admin; Community Development & Neighborhood Conservation; Constables; Community Services, Employment & Training; County Free Library; Development Services; Economic Development & Tourism; Human Resources; Kino Sports Complex; Natural Resources, Parks & Recreation; Public Fiduciary; Risk Management; Stadium District; Superintendent of Schools; Wastewater Reclamation.

Capital Improvement Budget

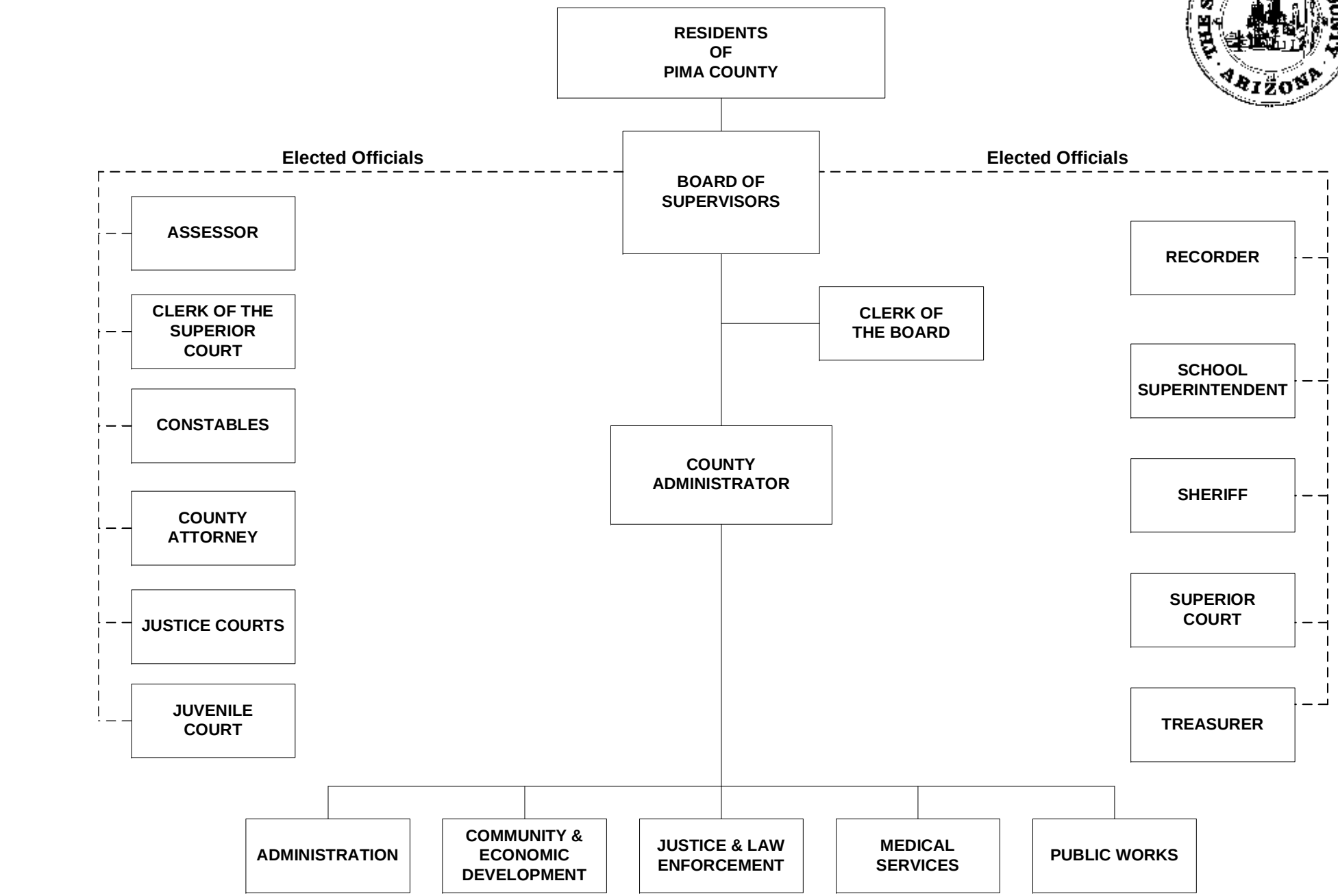
On an annual basis, the County Administrator's office prepares a five-year Capital Improvement Plan (CIP) and a one-year Capital Improvement Budget (CIB). A summary of capital improvement projects for fiscal year 2009/10-2013/14 and beyond is provided in the Capital Improvement Program section, and a capital improvement program overview is provided in the Budget Overview section.

Preparation and Approval Timetable

A timetable for the budget preparation and approval processes for fiscal year 2009/10 is provided below.

September 29, 2008	Financial Planning System (the budget system), released for early budgeting, year end projections and zero based budgeting
November 3, 4, 6, 7, 2008	Budget training for department representatives
November 3, 2008	Base target budgets, assumptions, and other information are distributed to departments
November 3, 2008	Budget Guide and FPS Users Manual posted on the County website
December 19, 2008	Initial General Government Revenue Forecast
February 3, 2009	Budgets due to the Budget Division from departments
February 17, 2009	Zero Base Budgets due to the Budget Division from departments
March 16 – 20, 2009	County Administrator meets with department directors and managers
March 23 – April 17, 2009	County Administrator gives direction to the Budget Division
April 27, 2009	County Administrator submits Recommended Budget to the Board
May 19, 2009	Board of Supervisors Recommended Budget public hearings
July 7, 2009	Board of Supervisors Tentative Budget adoption
July 28, 2009	Board of Supervisors Final Budget adoption
August 17, 2009	Board of Supervisors adoption of the Levy of Taxes

PIMA COUNTY ORGANIZATIONAL CHART



LEGAL REQUIREMENTS

COUNTY SPENDING LIMITATION

Pima County, like all counties and cities in Arizona, is subject to numerous budgetary and related legal requirements. Article 9, Section 20 of the Arizona Constitution sets limits on the County's legal budget capacity. In general, the Board of Supervisors, as the governing body of the County, cannot authorize expenditures from local revenues in excess of the expenditure limitation determined annually for Pima County by the Arizona Economic Estimates Commission. The expenditure limitation is determined each year by adjusting the amount of actual payments of local revenues received by the County during fiscal year 1979/80 to reflect inflation and subsequent population growth for the County. Not subject to this limitation are items such as bond proceeds, related debt service, interest earnings, special voter approved districts, certain highway user revenue funds, federal grant and aid funds, monies received pursuant to intergovernmental agreements, and state grants which are to be used for specific purposes.

Arizona Revised Statute (ARS) § 42-17151, in effect, also mandates the adoption of a balanced budget for the County, as it requires *the governing body of each county shall fix, levy and assess the amount to be raised from primary and secondary property taxation. This amount, plus all other sources of revenue and unencumbered balances from the preceding fiscal year, shall equal the total of amounts proposed to be spent in the budget for the current fiscal year.*

TENTATIVE BUDGET PREPARATION AND PUBLICATION

State law (ARS § 42-17101) requires that on or before the third Monday in July of each fiscal year, the Board of Supervisors must prepare an estimate of the County's expenditures and revenues. Pima County refers to these estimates as the *Tentative Budget*. According to ARS § 42-17101, this Tentative Budget must be included in the governing body's minutes and must be fully itemized in accordance with forms supplied by the state Auditor General. (See the *State Reports* section.) ARS § 42-17102 defines those expenditures and revenues comprising the Tentative Budget. The Tentative Budget and state reports include all monies used for County purposes, interest and principal payments on bonds, the amount for each special levy provided by law, and the amount for unanticipated contingencies or emergencies.

ARS § 42-17103 requires publication of the Tentative Budget once a week for at least two consecutive weeks. The published Tentative Budget must be accompanied by a notice of the scheduled date and time for a public hearing and special meeting regarding the proposed budget and taxes levied on property.

ARS § 42-17104 specifies that the Board of Supervisors shall hold a public hearing and special meeting at which any taxpayer may appear and speak for or against the Tentative Budget and tax levy. This public hearing and special meeting must be held on or before the fourteenth day before the day the Board levies taxes.

ARS § 42-17105 prescribes that once the Tentative Budget has been published, expenditures may not be increased above the published amounts; however, they may be decreased. In effect, with the publication of the Tentative Budget, the Board has set its maximum limits for expenditures, but these limits may be reduced upon adoption of the final budget.

FINAL BUDGET ADOPTION

State law (ARS § 42-17105) specifies that after the hearing required by ARS § 42-17104, the Board of Supervisors must adopt the estimates of proposed expenditures for the fiscal year at a special meeting called for that purpose. The proposed expenditures become the final adopted budget for the current fiscal year when approved by a majority of the supervisors, provided that the total amounts proposed to be spent in the budget do not exceed the total amounts that were proposed for expenditures in the published estimates, i.e., the Tentative Budget.

Copies of the Board of Supervisors' resolutions adopting the fiscal year 2009/10 budgets for Pima County, the County Free Library District, the Flood Control District, and the Stadium District are provided on pages 3-7 through 3-10.

BUDGET REVISIONS

ARS § 42-17106 requires that no money shall be expended for a purpose not included in the adopted budget and no expenditures shall be made in excess of the amounts specified for each purpose in the budget, except as provided by law. This restriction applies whether or not the County has at any time received, or has on hand, funds or revenues in excess of those required to meet expenditures incurred under the adopted budget.

Pima County defines *purpose* as a *program*, i.e., an activity or group of activities that accomplishes a single function or provides a category of service. ARS § 42-17106 permits the Board of Supervisors, upon approval by a majority of the supervisors at a duly noticed public meeting, to authorize the transfer of funds between programs when the funds are available and the transfer is in the public interest and based on a demonstrated need, as long as the transfer does not result in violation of the limitations prescribed by Article 9, Sections 19 and 20 of the Arizona Constitution, i.e., the limitation on annual increases in local ad valorem property tax levies and the limitation on county expenditures, respectively.

TRUTH IN TAXATION

State law (ARS § 42-17052) requires that on or before February 10th of each year, the County Assessor shall transmit to the Board of Supervisors an estimate of the total net assessed valuation of the County, including an estimate of new property that has been added to the tax roll since the previous levy of property taxes in the County. If the proposed primary property tax levy, excluding amounts that are attributable to new construction, is greater than the amount levied by the County in the preceding year, the Board of Supervisors is required by ARS § 42-17107 to publish a notice of tax increase, inviting citizens to appear and speak for or against the proposed increase at a public truth in taxation hearing. The notice of tax increase must be published twice, with the first publication of the notice being at least fourteen but not more than twenty days before the date of the truth in taxation hearing and the second publication being at least seven days but not more than ten days prior to the hearing.

ARS § 42-17107 requires a public truth in taxation hearing be held prior to the Board's approval of the adopted budget. Furthermore, ARS § 42-17104 requires such a public hearing be held on or before the fourteenth day before the day taxes are levied. Whenever a truth in taxation hearing has been required, Pima County has customarily held such a hearing on the same day and immediately preceding the Board's approval of the adopted budget.

ADOPTION OF TAX LEVY

ARS § 42-17151 specifies that on or before the third Monday in August the Board of Supervisors must fix, levy, and assess the amounts to be raised from primary property taxation and secondary property taxation. The Board must also designate the amounts to be levied for each purpose appearing in the adopted budget and determine and fix a primary property tax rate and the secondary tax rates.

ARS § 42-17052 requires the primary property tax rate and levy adopted by the Board shall be fixed using the net assessed value of real and personal property from the assessment roll of the County as transmitted by the Assessor on or before February 10th of each year, unless a subsequent change in such value is approved by the Property Tax Oversight Commission. Pima County also uses the net assessed values from this assessment roll in fixing the secondary property tax rates in the adopted budget. Although the County's secondary tax rates are fixed using the February values, the amounts for secondary tax levies adopted by the Board on or before the third Monday in August are based on actual property billing values available from the Assessor around the beginning of August. This allows the Assessor to produce the most accurate billing roll possible, using the most current information for property values and exemption amounts.

A copy of the Board of Supervisors' resolution for the levy of taxes for fiscal year 2009/10 is provided on pages 3-11 through 3-25.

PROPERTY TAX LEVY LIMITATION

The Arizona Constitution and state statutes specify two distinct types of ad valorem property taxes: a limited property tax levy known as the primary property tax levy and a number of unlimited levies referred to as secondary property tax levies. The primary levy may be imposed for any purpose, while the secondary levies may be used only for specific purposes.

Primary Property Tax Levy: There is a strict limitation on how much the County can levy as an ad valorem primary property tax. Article 9, Section 19 of the Arizona Constitution and ARS § 42-17051 constrain the County's *maximum allowable primary property tax levy limit* each year to an amount that is two percent greater than the previous year's maximum allowable primary property tax levy limit, plus a dollar amount that reflects the net gain in property not taxed the previous year. Even if the County does not tax at the maximum allowable primary property tax levy limit from year to year, the allowed two percent increase is based on the prior year's maximum allowable levy limit. The amount of *net gain in property* is included in the calculation to take into account all new construction and any additional property added to the assessment roll from the previous year.

Secondary Property Tax Levy: Secondary property tax levies allow the County to levy ad valorem property taxes for various specific purposes. For many years, Pima County has levied four secondary property taxes. ARS § 11-275 authorizes a tax levy on the secondary net assessed value of all real and personal property in the County for the purpose of retiring principal and paying interest on general obligation bonds. ARS § 48-807 mandates the Board of Supervisors levy a countywide Fire District Assistance Tax on the secondary net assessed value of all real and personal property to assist the fire districts in Pima County, and ARS § 48-3903 authorizes a similar secondary tax levy on all property to pay the expenses of the County Free Library District. ARS § 48-3620 authorizes a tax levy only on the secondary net assessed value of real property in the County to pay the expenses of the Flood Control District.

Secondary tax levies are commonly referred to as *unlimited levies* because such property taxes may be levied in amounts necessary to meet expenses and are not statutorily limited in how they may change from year to year. The Fire District Assistance Tax (FDAT) is somewhat of an exception, as the FDAT tax rate cannot by statute exceed ten cents per $100 of assessed valuation.

Not only is the dollar amount of the secondary tax levy unlimited, the actual full cash value of property used to determine the secondary tax levy can vary without limitation to reflect changes in overall market values. This is in contrast to the limitations placed on the primary property tax levy and the changes in the value of property used to determine the primary levy. (See Article 9, Sections 18 and 19 of the Arizona Constitution.)

Note: Copies of the resolutions for the Adoption of the County Budget, the Adoption of the County Free Library District Budget, the Adoption of the Flood Control District Budget, and Adoption of the Stadium District Budget are provided on the following four pages. Although each of the resolutions makes reference to the "accompanying schedules" which show the estimates of revenues and expenditures/expenses, the schedules have been withdrawn, since these schedules replicate the information provided in the section labeled *State Reports*. Please refer to the tab labeled *State Reports* for the estimates of revenues and expenditures/expenses.

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RESOLUTION NO. 2009 - 170
PIMA COUNTY
RESOLUTION FOR THE ADOPTION OF THE BUDGET
FISCAL YEAR 2009/2010

WHEREAS, in accordance with the provisions of A.R.S. §42-17101 et. seq., the Board of Supervisors did, on July 7, 2009, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenue from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of Pima County, and

WHEREAS, publication has been duly made as required by law, of said estimates together with a notice that the Board will hold a public hearing and special board meeting for the purpose of hearing taxpayers at the designated time and place, and

WHEREAS, in accordance with A.R.S. §42-17104, the Board met on July 28, 2009, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies, and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate amount exceed that amount as computed in A.R.S. §42-17051.

NOW, THEREFORE, BE IT RESOLVED, that the said estimates of revenues and expenditures/expenses shown on the accompanying schedules, as now increased, reduced or changed by the same, are hereby adopted as the budget of Pima County for the Fiscal Year 2009/2010.

Passed and adopted this 28th day of July, 2009.

Chairman
Pima County Board of Supervisors
JUL 28 2009

ATTEST:

Clerk of the Board

APPROVED AS TO FORM:

Deputy County Attorney

RESOLUTION NO. 2009 - LD 2
PIMA COUNTY
RESOLUTION FOR THE ADOPTION OF THE COUNTY FREE LIBRARY DISTRICT BUDGET FOR FISCAL YEAR 2009/2010

WHEREAS, in accordance with the provisions of A.R.S. §42-17101 et. seq. and §48-3903, the Board of Supervisors, sitting as the County Free Library District Board, did, on July 7, 2009, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenue from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the Pima County Free Library District, and

WHEREAS, publication has been duly made as required by law, of said estimates together with a notice that the Board will hold a public hearing and special board meeting for the purpose of hearing taxpayers at the designated time and place, and

WHEREAS, in accordance with said sections of said titles, the Board met on July 28, 2009, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies, and

NOW, THEREFORE, BE IT RESOLVED, that the said estimates of revenues and expenditures/expenses shown on the accompanying schedules, as now increased, reduced or changed by the same, are hereby adopted as the budget of the Pima County Free Library District for the Fiscal Year 2009/2010.

Passed and adopted this 28th day of July, 2009.

Chairman
Pima County Free Library District Board
JUL 28 2009

ATTEST:

Clerk of the Board

APPROVED AS TO FORM:

Deputy County Attorney

RESOLUTION NO. 2009 - FC 6

PIMA COUNTY

RESOLUTION FOR THE ADOPTION OF THE FLOOD CONTROL DISTRICT BUDGET FOR FISCAL YEAR 2009/2010

WHEREAS, in accordance with the provisions A.R.S. §42-17101 et. seq. and §48-3620, the Board of Supervisors, sitting as the Flood Control District Board, did, on July 7, 2009, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenue from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the Pima County Flood Control District, and

WHEREAS, publication has been duly made as required by law, of said estimates together with a notice that the Board will hold a public hearing and special board meeting for the purpose of hearing taxpayers at the designated time and place, and

WHEREAS, in accordance with said sections of said titles, the Board met on July 28, 2009, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies, and

NOW, THEREFORE, BE IT RESOLVED, that the said estimates of revenues and expenditures/expenses shown on the accompanying schedules, as now increased, reduced or changed by the same, are hereby adopted as the budget of the Pima County Flood Control District for the Fiscal Year 2009/2010.

Passed and adopted this 28th day of July, 2009.

Chairman
Pima County Flood Control District Board
JUL 28 2009

ATTEST:

Clerk of the Board

APPROVED AS TO FORM:

Deputy County Attorney

RESOLUTION NO. 2009 - SD 2
PIMA COUNTY
RESOLUTION FOR THE ADOPTION OF THE
STADIUM DISTRICT BUDGET FOR
FISCAL YEAR 2009/2010

WHEREAS, in accordance with the provisions of A.R.S. §42-17101 et. seq., the Board of Supervisors, sitting as the Stadium District Board, did, on July 7, 2009, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenue from sources other than direct taxation, and

WHEREAS, publication has been duly made as required by law, of said estimates together with a notice that the Board will hold a public hearing and special board meeting for the purpose of hearing taxpayers at the designated time and place, and

WHEREAS, in accordance with said sections of said titles, the Board met on July 28, 2009, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses, and

NOW, THEREFORE, BE IT RESOLVED, that the said estimates of revenues and expenditures/expenses shown on the accompanying schedules, as now increased, reduced or changed by the same, are hereby adopted as the budget of the Pima County Stadium District for the Fiscal Year 2009/2010.

Passed and adopted this 28th day of July, 2009.

Chairman
Pima County Stadium District Board

JUL 28 2009

ATTEST:

Clerk of the Board

APPROVED AS TO FORM:

Deputy County Attorney

RESOLUTION NO. 2009 – 212

RESOLUTION OF THE PIMA COUNTY BOARD OF SUPERVISORS FOR THE LEVY OF TAXES FOR FISCAL YEAR 2009/2010

WHEREAS, in accordance with the provisions of A.R.S. §11-275; A.R.S. §42-17101, et. seq.; and A.R.S. §48-3620 and 3903, the Pima County Board of Supervisors did on July 7, 2009, make an estimate of the different amounts required to meet the public expenditures/ expenses of Pima County, Pima County Flood Control District and Pima County Free Library District for the ensuing fiscal year, and on July 28, 2009, the Pima County Board of Supervisors did adopt the budget of Pima County, Pima County Flood Control District and Pima County Free Library District and the amounts to be raised by taxation upon real and personal property within Pima County for Fiscal Year 2009/2010, and;

WHEREAS, pursuant to A.R.S. §42-17104, a meeting was held on July 28, 2009, at which taxpayers were privileged to appear and be heard in favor of or against any of the proposed Pima County expenditures or tax levies, and;

WHEREAS, in accordance with the provisions of A.R.S. §15-393, 972, 991.01, 992, 993, 994, 995, 1022, 1461 and 1462; A.R.S. §42-17151; and A.R.S. §48-575, 719, 723, 806, 807, 955, 960, 2223, 3114, 3715, 3715.02, 3778, 4501, and 4503; the Pima County Board of Supervisors has received the budgets and/or the expenditure amounts to be raised by taxation upon property from School Districts within Pima County; the Joint Technological Education District; the Unorganized School District Tax; the Education Assistance Tax; Pima Community College District; City of Tucson; City of South Tucson; the City of Tucson Business Improvement District; the Fire Districts within Pima County; the Improvement Districts within Pima County; the Street Lighting Improvement Districts within Pima County; the Health District within Pima County; the Irrigation Districts within Pima County; the Community Facilities Districts within Pima County, the Central Arizona Water Conservation District and the Central Arizona Groundwater Replenishment District.

WHEREAS, public notice of the levy of taxes having been duly made as required by law,

NOW, THEREFORE, BE IT RESOLVED, that the following amounts are taxes to be levied upon property located in Pima County for payment of taxes for Fiscal Year 2009/2010 for the entities listed:

PIMA COUNTY FISCAL YEAR 2009/10 TAX LEVY

JURISDICTION	VALUATION	TAX LEVY	RATE
STATE OF ARIZONA:			
State of Arizona Property Tax			
Primary	8,985,711,830	0	0.0000
PIMA COUNTY:			
Primary			
General Fund	8,985,711,830	297,723,590	3.3133
Secondary			
County Free Library	9,860,980,900	26,062,573	0.2643
Debt Service	9,860,980,900	70,012,964	0.7100
Fire District Assistance	9,860,980,900	4,003,558	0.0406
Flood Control District	8,885,189,956	23,412,476	0.2635
TOTAL PIMA COUNTY		421,215,161	4.5917
UNORGANIZED SCHOOL DISTRICT TAX:			
Primary	13,854,141	190,162	1.3726
EDUCATION ASSISTANCE (STATE EQUALIZATION TAX)			
Primary	8,985,711,830	29,706,763	0.3306
PIMA COMMUNITY COLLEGE:			
Primary	8,985,711,830	84,070,000	0.9356
Secondary	9,860,980,900	13,943,427	0.1414
TOTAL PIMA COMMUNITY COLLEGE		98,013,427	1.0770
CENTRAL ARIZONA WATER CONSERVATION DISTRICT:			
Ad Valorem Secondary	9,860,980,900	5,916,589	0.0600
Water Storage Secondary	9,860,980,900	3,944,392	0.0400
Ground Water Replenishment			
Category 1 (rate per acre-foot and usage of 969.61 acre-feet)		322,880	333.0000
Category 2 (rate per acre-foot and no usage)		0	287.0000
CITY OF TUCSON:			
Primary	3,627,276,148	11,404,150	0.3144
Secondary	4,030,242,132	24,987,501	0.6200
TOTAL CITY OF TUCSON		36,391,651	0.9344
CITY OF TUCSON BUSINESS IMPROVEMENT DISTRICT:			
		364,283	list attached
CITY OF SOUTH TUCSON:			
Primary	23,590,790	48,007	0.2035

PIMA COUNTY FISCAL YEAR 2009/10 TAX LEVY

JURISDICTION	VALUATION	TAX LEVY	RATE
STREET LIGHTING IMPROVEMENT DISTRICTS:			
Cardinal Estates	1,202,288	7,850	0.6529
Carriage Hills No. 1	2,988,741	5,118	0.1712
Carriage Hills No. 3	1,164,243	1,961	0.1684
Desert Steppes	1,953,661	2,982	0.1526
Hermosa Hills Estates	3,144,199	2,559	0.0814
Lakeside No. 1	2,396,636	4,060	0.1694
Littletown	2,075,276	16,255	0.7833
Longview Estates No. 1	2,921,883	5,287	0.1809
Longview Estates No. 2	3,545,478	6,185	0.1744
Manana Grande "B"	2,374,098	4,332	0.1825
Manana Grande "C"	3,099,514	7,113	0.2295
Midvale Park	6,677,374	7,291	0.1092
Mortimore Addition	5,189,281	20,627	0.3975
Oaktree No. 1	1,250,514	13,103	1.0478
Oaktree No. 2	948,957	10,286	1.0839
Oaktree No. 3	1,187,028	13,749	1.1583
Orange Grove Valley	1,669,559	4,380	0.2623
Peach Valley	762,537	2,554	0.3349
Peppertree	10,708,148	5,439	0.0508
Rolling Hills	7,264,982	10,090	0.1389
Salida del Sol	946,805	8,384	0.8855
FIRE DISTRICTS:			
Avra Valley	37,641,486		
Operations		1,223,348	3.2500
Bonds		26,311	0.0699
Total Avra Valley		1,249,659	3.3199
Corona de Tucson	56,037,008	1,451,302	2.5899
Drexel Heights	268,391,357		
Operations		6,441,393	2.4000
Bonds		805,174	0.3000
Total Drexel Heights		7,246,567	2.7000
Golder Ranch	596,607,656		
Operations		9,486,062	1.5900
Bonds		954,572	0.1600
Total Golder Ranch		10,440,634	1.7500
Green Valley	409,560,982	7,781,659	1.9000
Hidden Valley	14,737,415	88,424	0.6000
Mescal-J6	4,362,449	30,131	0.6907
Mt. Lemmon	13,536,599	439,939	3.2500
Mountain Vista	267,385,020	3,355,415	1.2549

PIMA COUNTY FISCAL YEAR 2009/10 TAX LEVY

JURISDICTION	VALUATION	TAX LEVY	RATE
FIRE DISTRICTS (continued):			
Northwest	1,218,976,247		
Operations		25,424,188	2.0857
Bonds		1,487,151	0.1220
Total Northwest		26,911,339	2.2077
Picture Rocks	42,248,278		
Operations		1,373,069	3.2500
Bonds		257,714	0.6100
Total Picture Rocks		1,630,783	3.8600
Rincon Valley	125,855,849		
Operations		2,580,045	2.0500
Bonds		490,838	0.3900
Total Rincon Valley		3,070,883	2.4400
Sabino Vista	37,800,136	323,002	0.8545
Sonoita-Elgin	5,272,630	73,817	1.4000
Tanque Verde Valley	15,483,883	179,025	1.1562
Three Points	44,726,394		
Operations		1,297,065	2.9000
Bonds		670,896	1.5000
Total Three Points		1,967,961	4.4000
Tucson Country Club Estates	22,464,359	100,685	0.4482
Why	1,190,370	31,095	2.6122
HEALTH DISTRICTS:			
Ajo-Lukeville Health District	16,108,802	120,816	0.7500
TUCSON UNIFIED SCHOOL DISTRICT NO 1:			
Primary	3,599,209,047		
Maintenance & Operation		177,279,042	4.9255
Unrestricted Capital		446,302	0.0124
Adjacent Ways		68,385	0.0019
TOTAL PRIMARY		177,793,729	4.9398
Secondary	3,975,386,598		
Class A Bond Interest and Redemption		34,335,414	0.8637
Class B Bond Interest and Redemption		10,598,381	0.2666
TOTAL SECONDARY		44,933,795	1.1303

PIMA COUNTY FISCAL YEAR 2009/10 TAX LEVY

JURISDICTION	VALUATION	TAX LEVY	RATE
MARANA UNIFIED SCHOOL DISTRICT NO 6:			
Primary	869,432,757		
Maintenance & Operation		26,904,597	3.0945
Unrestricted Capital		266,046	0.0306
Soft Capital		1,202,426	0.1383
TOTAL PRIMARY		28,373,069	3.2634
Secondary	948,760,083		
Class A Bond Interest and Redemption		7,910,762	0.8338
Class B Bond Interest and Redemption		1,567,352	0.1652
Override Maintenance & Operation		6,320,640	0.6662
TOTAL SECONDARY		15,798,754	1.6652
FLOWING WELLS UNIFIED SCHOOL DISTRICT NO. 8:			
Primary	219,641,043		
Maintenance & Operation		8,756,429	3.9867
TOTAL PRIMARY		8,756,429	3.9867
Secondary	242,759,039		
Class A Bond Interest and Redemption		1,745,680	0.7191
Class B Bond Interest and Redemption		832,421	0.3429
Override Maintenance & Operation		2,610,145	1.0752
TOTAL SECONDARY		5,188,246	2.1372
AMPHITHEATER UNIFIED SCHOOL DISTRICT NO. 10:			
Primary	1,595,327,203		
Maintenance & Operation		50,203,352	3.1469
TOTAL PRIMARY		50,203,352	3.1469
Secondary	1,758,160,730		
Class A Bond Interest and Redemption		15,944,760	0.9069
Class B Bond Interest and Redemption		2,108,035	0.1199
Override Maintenance & Operation		7,691,953	0.4375
TOTAL SECONDARY		25,744,748	1.4643

PIMA COUNTY FISCAL YEAR 2009/10 TAX LEVY

JURISDICTION	VALUATION	TAX LEVY	RATE
SUNNYSIDE UNIFIED SCHOOL DISTRICT NO. 12:			
Primary	474,331,643		
Maintenance & Operation		18,615,145	3.9245
Unrestricted Capital		933,485	0.1968
TOTAL PRIMARY		19,548,630	4.1213
Secondary	521,691,615		
Class A Bond Interest and Redemption		7,211,865	1.3824
Override Maintenance & Operation		8,275,072	1.5862
TOTAL SECONDARY		15,486,937	2.9686
TANQUE VERDE UNIFIED SCHOOL DISTRICT NO. 13:			
Primary	218,207,335		
Maintenance & Operation		5,176,096	2.3721
TOTAL PRIMARY		5,176,096	2.3721
Secondary	238,860,720		
Class A Bond Interest and Redemption		917,942	0.3843
Override Maintenance & Operation		1,017,786	0.4261
Override Election K-3		2,866	0.0012
TOTAL SECONDARY		1,938,594	0.8116
AJO UNIFIED SCHOOL DISTRICT NO. 15:			
Primary	17,937,819		
Maintenance & Operation		744,168	4.1486
Unrestricted Capital		29,992	0.1672
TOTAL PRIMARY		774,160	4.3158
Secondary	19,487,983	0	0.0000

PIMA COUNTY FISCAL YEAR 2009/10 TAX LEVY

JURISDICTION	VALUATION	TAX LEVY	RATE
CATALINA FOOTHILLS UNIFIED SCHOOL DISTRICT NO. 16:			
Primary	668,966,323		
Maintenance & Operation		17,064,662	2.5509
Unrestricted Capital		1,808,885	0.2704
Soft Capital		36,793	0.0055
TOTAL PRIMARY		18,910,340	2.8268
Secondary	720,102,657		
Class A Bond Interest and Redemption		7,936,971	1.1022
Class B Bond Interest and Redemption		1,983,883	0.2755
Override Maintenance & Operation		3,099,322	0.4304
Override Election K-3		7,201	0.0010
Override Capital Outlay		2,600,291	0.3611
TOTAL SECONDARY		15,627,668	2.1702
VAIL UNIFIED SCHOOL DISTRICT NO. 20:			
Primary	482,635,670		
Maintenance & Operation		15,893,675	3.2931
Unrestricted Capital		65,156	0.0135
Adjacent Ways		1,199,832	0.2486
TOTAL PRIMARY		17,158,663	3.5552
Secondary	523,748,498		
Class A Bond Interest and Redemption		1,481,161	0.2828
Class B Bond Interest and Redemption		2,395,102	0.4573
Override Maintenance & Operation		4,746,733	0.9063
TOTAL SECONDARY		8,622,996	1.6464
SAHUARITA UNIFIED SCHOOL DISTRICT NO. 30:			
Primary	451,935,302		
Maintenance & Operation		13,328,476	2.9492
Unrestricted Capital		1,937,447	0.4287
Soft Capital		99,878	0.0221
Adjacent Ways		601,978	0.1332
TOTAL PRIMARY		15,967,779	3.5332
Secondary	462,349,957		
Class A Bond Interest and Redemption		3,594,309	0.7774
Class B Bond Interest and Redemption		1,196,099	0.2587
Override Maintenance & Operation		2,939,621	0.6358
Override Election K-3		7,398	0.0016
Override Capital Outlay		1,000,063	0.2163
TOTAL SECONDARY		8,737,490	1.8898

PIMA COUNTY FISCAL YEAR 2009/10 TAX LEVY

JURISDICTION	VALUATION	TAX LEVY	RATE
SAN FERNANDO ELEMENTARY SCHOOL DISTRICT NO. 35:			
Primary	1,088,046		
Maintenance & Operation		50,000	4.5954
TOTAL PRIMARY		50,000	4.5954
Secondary	1,124,531	0	0.0000
EMPIRE ELEMENTARY SCHOOL DISTRICT NO. 37:			
Primary	6,806,602		
Maintenance & Operation		199,998	2.9383
TOTAL PRIMARY		199,998	2.9383
Secondary	7,522,610	0	0.0000
CONTINENTAL ELEMENTARY SCHOOL DISTRICT NO. 39:			
Primary	349,359,658		
Maintenance & Operation		3,886,277	1.1124
Unrestricted Capital		179,920	0.0515
Soft Capital		143,237	0.0410
A.R.S. 15-992 B		585,876	0.1677
TOTAL PRIMARY		4,795,310	1.3726
Secondary	375,805,866		
Class A Bond Interest and Redemption		631,354	0.1680
Override Maintenance & Operation		269,077	0.0716
TOTAL SECONDARY		900,431	0.2396
INDIAN OASIS UNIFIED SCHOOL DISTRICT NO. 40:			
Primary	1,171,338		
Maintenance & Operation		0	0.0000
TOTAL PRIMARY		0	0.0000
Secondary	1,171,338	0	0.0000
REDINGTON ELEMENTARY SCHOOL DISTRICT NO. 44:			
Primary	1,458,794		
Maintenance & Operation		111,364	7.6340
TOTAL PRIMARY		111,364	7.6340
Secondary	1,542,334	0	0.0000

PIMA COUNTY FISCAL YEAR 2009/10 TAX LEVY

JURISDICTION	VALUATION	TAX LEVY	RATE
ALTAR VALLEY ELEMENTARY SCHOOL DISTRICT NO. 51:			
Primary	38,878,058		
Maintenance & Operation		1,823,342	4.6899
Unrestricted Capital		154,346	0.3970
TOTAL PRIMARY		1,977,688	5.0869
Secondary	45,668,793		
Override Maintenance & Operation		440,110	0.9637
TOTAL SECONDARY		440,110	0.9637
JOINT TECHNOLOGICAL EDUCATION DISTRICT			
Secondary	9,412,479,218	4,706,240	0.0500
DOMESTIC WATER IMPROVEMENT DISTRICTS:			
Mt. Lemmon Domestic Water District			
Secondary	11,836,628	392,366	3.3148
IMPROVEMENT DISTRICTS:			
Hayhook Ranch			
Secondary	1,556,747	57,817	3.7140
GLADDEN FARMS COMMUNITY FACILITIES DISTRICT:			
Secondary	22,257,269		
Maintenance & Operation		66,772	0.3000
Bond Indebtedness		556,432	2.5000
TOTAL SECONDARY		623,204	2.8000
SAGUARO SPRINGS COMMUNITY FACILITIES DISTRICT			
Secondary	9,101,923		
Maintenance & Operation		27,306	0.3000
TOTAL SECONDARY		27,306	0.3000

PIMA COUNTY FISCAL YEAR 2009/10 TAX LEVY

JURISDICTION	VALUATION	TAX LEVY	RATE
VANDERBILT FARMS COMMUNITY FACILITIES DISTRICT:			
Secondary	1,376,086		
Maintenance & Operation		4,128	0.3000
TOTAL SECONDARY		4,128	0.3000
QUAIL CREEK COMMUNITY FACILITIES DISTRICT:			
Secondary	8,254,435		
Maintenance & Operation		24,763	0.3000
Bond Indebtedness		247,633	3.0000
TOTAL SECONDARY		272,396	3.3000
CORTARO-MARANA IRRIGATION DISTRICT 12,252.75 ACRES			
Maintenance & Operation		808,682	66.0000
FLOWING WELLS IRRIGATION DISTRICT 2,078.44 ACRES			
Maintenance & Operation		40,218	19.3500
SILVERBELL IRRIGATION & DRAINAGE DISTRICT 1,600 ACRES			
Maintenance & Operation		4,800	3.0000
TOTAL		**1,162,919,589**	

FISCAL YEAR 2009/10 TAX LEVY

CITY OF TUCSON BUSINESS IMPROVEMENT DISTRICT

PARCEL ID #	TAX LEVY	PARCEL ID #	TAX LEVY
11706089C	$2,335.24	11710065A	$916.38
11706166A	3,937.85	11710066A	822.55
11706168A	2,771.85	117100670	664.08
11706168B	106.02	117100680	233.65
11706168C	471.75	11710069A	215.38
117061740	219.61	11710069B	285.88
11706177A	499.53	117100710	44.55
11706177B	872.22	11710075B	1,301.76
117061780	261.93	117100760	2,835.94
11706179A	1,696.89	11710077A	1,219.79
11706183B	5,143.06	117100780	382.21
11706187D	2,486.25	11710079A	997.51
117061900	1,242.90	11710081D	840.54
117061910	1,767.27	11710082A	895.50
11706193A	2,019.85	11710083A	473.31
11706194A	476.20	117100840	409.05
11706195A	2,030.87	11710089A	9,542.86
117061960	1,514.25	117100920	343.06
11706197A	1,114.94	11710094A	260.04
117062000	588.01	117100950	292.34
117062010	2,368.20	117100960	489.18
117062020	3,708.61	117100970	210.20
117062050	1,184.16	11710098A	327.64
117062060	1,358.33	117100990	622.43
117062070	1,916.45	11710100A	813.64
117062080	1,184.16	117101010	1,738.15
117062090	1,184.16	117101020	1,293.46
117062100	3,127.67	117101210	1,265.90
117062110	486.56	117101250	463.67
117062120	899.51	117101260	565.96
117062160	1,819.06	117101270	352.81
117062170	2,715.11	117101280	735.02
11706218A	1,281.27	117101290	496.14
11706219D	2,583.75	117101300	363.72
117062200	2,469.27	117101310	322.85
117100600	1,443.97	117101320	301.02
117100610	804.68	11710133A	660.46
117100620	1,298.14	117101350	412.22
117100630	1,425.27	117101360	356.68

FISCAL YEAR 2009/10 TAX LEVY

CITY OF TUCSON BUSINESS IMPROVEMENT DISTRICT

PARCEL ID #	TAX LEVY	PARCEL ID #	TAX LEVY
117110160	$954.74	117120130	$542.19
117110170	11,492.38	117120140	773.16
117110180	512.40	117120150	226.07
11711020A	1,224.14	11712017A	2,106.27
117110210	2,453.68	11712019A	505.44
117110730	550.71	117120200	2,548.00
117110740	803.34	117120210	2,724.91
117110750	222.51	117120220	569.36
11711076A	877.01	117120280	684.35
11711076B	1,855.03	117120290	754.17
117110770	441.62	117120300	424.31
117110780	456.43	117120310	1,992.68
117110790	805.64	11712033A	1,253.87
11711080A	22,352.32	117120360	267.28
11711080B	2,679.53	11712037A	1,722.03
117110820	1,187.05	117120470	1,428.38
117110830	1,364.24	11712048A	79.96
117110840	2,046.35	117120490	61.81
11711085A	2,576.85	117120860	1,375.15
117110880	1,716.82	117120870	4,512.95
117110890	794.38	11712088A	225.18
117110900	3,340.82	11712089A	1,603.12
117110910	988.93	11712091D	594.70
117110920	869.99	117120950	202.69
11711096C	9,074.79	11712098A	16,186.30
11711096D	7,787.23	11712099A	2,703.75
11711096E	4,921.05	11712103C	19,428.45
117110980	1,259.83	117121240	437.67
117110990	565.74	117121250	419.02
117111000	1,451.83	117121260	426.76
117111010	1,056.87	117121270	215.55
117111020	1,052.97	117121280	436.00
117111040	1,275.64	117121290	984.25
117111050	1,348.65	117121300	135.53
117111060	293.06	117121310	160.26
117120030	84.36	117121320	160.26
11712006A	790.09	117121330	153.80
11712007A	3,207.35	117121340	239.44
117120080	3,476.97	117121350	826.78

FISCAL YEAR 2009/10 TAX LEVY

CITY OF TUCSON BUSINESS IMPROVEMENT DISTRICT

PARCEL ID #	TAX LEVY	PARCEL ID #	TAX LEVY
117121890	$329.09	117132160	$3,414.32
117121900	3,129.61	11714072A	908.64
117130250	730.01	11714077A	1,658.86
117130260	170.84	11714081A	1,275.42
11713027A	557.42	117140860	2,407.74
117130290	1,158.21	117140870	1,566.25
117130300	211.60	117150010	2,211.51
117130310	211.60	117150030	778.84
117130360	1,191.90	117150040	868.66
11713037A	1,054.86	117150050	1,743.88
117130390	4,142.32	117160050	1,080.48
117130400	2,183.78	117160200	295.29
117130410	1,666.26	117160220	888.42
117130420	942.77	117160330	802.73
117130430	1,370.81	117160360	835.25
117131560	3,539.05	117160370	1,024.57
11713157A	2,704.22	117170010	2,175.65
11713158A	842.26	117170020	818.54
117131590	819.93	117170060	491.13
117131600	3,087.49	11717007B	442.63
117131610	612.51	11717008B	1,026.02
117131620	929.02	117170090	1,545.76
117131630	102.90	117170110	1,823.01
117131640	690.47	117170120	2,414.59
117131650	27.84	117170170	2,687.88
117131660	868.66	11717020A	2,541.49
117131670	868.66	117170340	418.51
117131680	361.47	117170380	853.68
117131720	2,652.97	117170400	372.30
117131740	1,149.19	11717044B	1,601.17
117131750	484.55	117170610	30.51
117131760	738.36	117170620	29.68
117131770	875.34	117170630	29.68
117131780	668.20	117170640	30.51
117131790	384.88	117170650	23.61
117131800	301.02	117170660	23.00
11713182A	2,724.46	117170670	23.00
117131830	1,081.92	117170680	23.00
117132150	968.78	117170690	23.61

FISCAL YEAR 2009/10 TAX LEVY

CITY OF TUCSON BUSINESS IMPROVEMENT DISTRICT

PARCEL ID #	TAX LEVY
117170700	$30.51
117170710	29.62
117170720	29.62
117170730	30.51
117170740	24.00
117170750	34.86
117170760	34.86
117170770	32.02
117170780	38.20
117170790	30.57
117170800	29.79
117170810	29.79
117170820	30.57
117170830	23.72
117170840	23.05
117170850	23.05
117170860	23.05
117170870	23.72
117170880	30.57
117170890	29.73
117170900	29.73
117170910	29.73
117170920	29.73
117170930	30.57
117170940	24.00
117170950	34.86
117170960	34.86
117170970	$34.86
117170980	35.36
117170990	30.57
117171000	29.79
117171010	29.79
117171020	30.57
117171030	23.72
117171040	23.05
117171050	23.05
117171060	23.05
117171070	23.72
117171080	30.57
117171090	29.73
117171100	29.73
117171110	29.73
117171120	29.73
117171130	30.57
117171140	256.25
117171150	108.14
117171160	332.09
117171170	310.49
117171180	259.93
117171190	259.93
117171200	88.42
117171210	129.07
11720024A	3,623.36
Total Levy	**$364,283.15**

Passed and adopted this 17th day of August, 2009.

Chairman
Pima County Board of Supervisors
AUG 17 2009

ATTEST:

Clerk of the Board

APPROVED AS TO FORM:

Deputy County Attorney

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BUDGET ISSUES

This section of the Fiscal Year 2009/2010 Adopted Budget for Pima County identifies the predominant budget issues faced by the Pima County Board of Supervisors, during the formulation and adoption of this fiscal year's budget. The issues are delineated in the County Administrator's memorandum, *Transmittal of Recommended Fiscal Year 2009/10 Budget*, dated April 27, 2009; his July 7, 2009 memorandum, *Tentative Budget Adoption: Fiscal Year 2009/10*; and his July 28, 2009 memorandum, *Fiscal Year 2009/10 Final Budget Adoption.* (The memoranda are located on pages 4-3, 4-27, and 4-34, respectively.)

Issues Synopsis

During the development of the fiscal year 2009/10 budget, the following issues were recognized:

- Property Taxes – A major concern in this area has been the increase in valuations in the past several years. In compliance with the state statute, the levies and tax rates for fiscal year 2009/10 will be based on the Assessor's property valuations set in calendar year 2007. This valuation continues to reflect the market appreciation that occurred during the period of 2004 through 2007. To minimize the impact of increased valuation of property on taxpayers, the County Administrator recommended that the property tax be reduced 7.8 cents. This will reduce the primary tax levy and projected General Fund base revenues by $6.7 million.

- State-Shared Revenues – State-shared revenues are down significantly, and are not projected to increase any time in the near future. The projected amount to be received in fiscal year 2009/10 from state-shared sales tax and vehicle license tax will be $18.9 million less than the fiscal year 2008/09 budgeted amount.

- Proposition 204 County Hold Harmless Funds – In March 2009, the state withheld a legislative appropriation of $3.8 million to hold the County harmless from the implementation of Proposition 204 relating to the state's indigent health care program. Had this funding been distributed to the County, additional fund balance would have been available to fund the fiscal year 2009/10 budget. This funding will again not be distributed to the counties in fiscal year 2009/10.

- Departmental Revenues – Because of the continuing recession in the local economy, General Fund departments' budgeted revenues and operating transfers-in are projected to decrease by $2.4 million from fiscal year 2008/09.

- University Physicians Healthcare Hospital - In 2004, the Board of Supervisors approved a lease with University Physicians Healthcare (UPH) for the operation of a hospital in place of the formerly County owned and operated Kino Community Hospital. Under the terms of the lease, the County would make payments to UPH totaling $127,000,000 over 10 years. The scheduled payment for fiscal year 2009/10 is $10 million; however, UPH has requested financial assistance that is substantially more than that amount. The County Administrator recommended that $15 million be appropriated to the Budget Stabilization Fund and reserved for additional support of UPH hospital.

- Arizona Long Term Care (ALTCS) Contribution – The state legislature recently enacted legislation that increased the County's payment for ALTCS by $3.8 million as a cost shift to balance the state budget.

- Employee Health Insurance – The cost of employee health insurance will increase by $1.8 million as incentives have been provided for employees to shift from the traditional Health

Maintenance Organization (HMO) medical coverage to the Preferred Provider Option (PPO) and High Deductible Health Plan (HDDP) coverage. It is projected that the cost of health benefits will decrease in future years as a result of this action.

- Uncertainty in the State Budget - The County's budget was adopted prior to the adoption of the state budget for fiscal year 2009/10. It is not possible to precisely predict what the net impact of the state budget, when finally adopted, will be on Pima County; but some of the proposals to balance the state budget will have significant cost impacts on the County.

- Rainy Day Funds - Having this budgeted reserve has given the County a favorable bond rating which has produced substantial savings from lower interest payments on County bonds. The reserve has also enabled the County to minimize the negative fiscal impacts of a variety of unforeseen events over which the County has had little or no control. Based on revenues and transfers-in for fiscal year 2009/10, $24 million is needed to reserve five percent of General Fund revenues.

- Employee Compensation - Employee compensation is a very important component of the budget. County employees did not receive pay raises in fiscal year 2008/09. Unfortunately, sufficient resources will not be available in fiscal year 2009/10 to fund salary increases and still meet the County's responsibilities to the public.

- Departmental Requests for Supplemental Funding - The total net negative General Fund impact of all supplemental requests received from departments is $9,676,625. Many of these requests were justified and will need to be addressed at some point in the future. However, resources are not available in fiscal year 2009/10 to fund these requests.

To balance the fiscal year 2008/09 budget, all General Fund departments, except the Sheriff, were reduced by five percent. The administrative functions of each department, including the Sheriff's office, were reduced by 2.5 percent. In addition, numerous mid-year initiatives to reduce expenditures, including another 2.5 percent across-the-board reduction in all General Fund departments, were implemented. The additional reductions resulted in the County meeting its budgeted fiscal year 2008/09 General Fund ending fund balance of $24 million.

The Fiscal Year 2009/10 Adopted Budget incorporates all of the reductions implemented in fiscal year 2008/09, including the additional, mid-year 2.5% reduction. Consequently, despite the state cost shifts and declines in state shared revenues, base General Fund revenues exceed base expenditures by $21.7 million. This amount plus the available $24 million fiscal year 2008/09 ending fund balance enabled the County to have a balanced General Fund budget for fiscal year 2009/10.

MEMORANDUM

Date: April 27, 2009

To: The Honorable Chairman and Members
Pima County Board of Supervisors

From: C.H. Huckelberry
County Administrator

Re: **Transmittal of Recommended Fiscal Year 2009/10 Budget**

Introduction

This memorandum is to transmit the Recommended Fiscal Year 2009/10 Budget for Pima County. These recommendations are made based on information available in mid-April 2009. It is possible that additional relevant information will become available for the Board as it deliberates on the budget prior to final adoption.

Significant events in the Budget adoption and tax levy process are scheduled as follows:

May 19, 2009	Budget Hearing
May 19, 2009	Tentative Budget Adoption (Sets Budget Ceiling)
June 16, 2009	Final Budget Adoption
August 17, 2009	Tax Levy Adoption (Date Set by State Statute)

This Recommended Budget is being transmitted prior to adjournment of the Arizona Legislature and adoption of the State Budget for Fiscal Year 2009/10. Many proposals are under consideration at the Legislature that would affect expenditures and revenues of Pima County. It is not possible at this time to precisely predict what the net impact of the State's Budget, when finally adopted, will be on Pima County. The County's base operating budget for all funds set forth in this recommendation does include projected continuing and new cost shifts, revenue reductions and revenue sharing from the State. It is possible, however, that this Recommended Budget will require revisions prior to final adoption to reflect additional fiscal impacts ultimately enacted by the State.

Following this budget memorandum are:

- Budget schedules showing fund balances, expenditures, revenues, transfers and other financing sources.

- A summary of each department's budget including a description of the budget on a line-item account basis.

- Descriptions of all supplemental funding packages requested by each department.

Included within the Recommended Budget is information derived from the zero-base budgeting methodology utilized for select departments. On October 26, 1999, the Board adopted Board of Supervisors Policy No. D 22.5, providing that all departmental budgets undergo a periodic zero-base budget review to evaluate the existing base level of funding as compared to the level and volume of services actually being provided. The results of this process for General Fund departments that constructed their budgets using a zero-base approach are discussed in Section V(A)2 of this memorandum.

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I. Overview of Recommended Budget

At the time the current year's Budget was adopted in June 2008, it was anticipated that numerous cost shifts and revenue reductions impacting the County would be enacted by the State. It was also projected that many revenue sources, both departmental and state shared, would decrease as a result of the downturn in the economy. In response to these projections a variety of expenditure reductions were incorporated into this year's Budget. All General Fund departments, except the Sheriff's Office, were reduced by 5 percent. The administrative functions of each department, including the Sheriff's Office, were reduced an additional 2.5 percent. Some Special Revenue and Enterprise departments, such as Development Services and Transportation, were required to make even greater reductions in order to adjust to severely declining available revenues.

As the current Fiscal Year 2008/09 has progressed, negative impacts from state actions and declines in state shared revenues have exceeded original estimates. In the General Fund more than $7,611,400 of unanticipated negative fiscal impacts from the State have been sustained and a shortfall of $14,375,000 in state shared revenues has occurred.

In response to these changing circumstances, numerous mid-fiscal year initiatives to reduce expenditures were implemented. Included in these adjustments was an additional 2.5 percent across-the-board reduction in all General Fund departments. These additional reductions to budgeted expenditures have covered these shortfalls and resulted in the projected General Fund ending balance for Fiscal Year 2008/09 remaining on its original target of 5 percent of annual revenues.

The Recommended General Fund Budget for next year incorporates all of the reductions implemented in Fiscal Year 2008/09, including the additional, mid-year 2.5 percent downward adjustment. Consequently, even though continuing cost shifts and revenue reductions from the State and declines in state shared revenues have been incorporated into this Recommended Budget, base General Fund revenues exceed base expenditures by $21,740,959.

It is recommended that these unprogrammed dollars be used for two purposes:

- $15,000,000 set aside for potential allocation by the Board of Supervisors to increase assistance to University Physicians Healthcare Hospital to enhance and expand the provision of medical services.

- $6,740,959 to afford property tax relief by reducing the primary property tax rate 7.8 cents.

The secondary property tax rates are recommended to decrease 7.5 cents for the Library District, decrease 3.0 cents for the Flood Control District and increase 10.5 cents for Debt Service. The combined County property tax rates will be reduced 7.8 cents from this year's rate of $4.6291 to $4.5511 per $100 of assessed value.
The total, overall Recommended Budget is $1,371,254,094, which is $6,275,174 or 0.5 percent less than the current year's Adopted Budget.

II. Summary of Key Budget Issues

- This Recommended Budget is being transmitted prior to enactment of the State's Fiscal Year 2009/10 Budget which may affect the projected revenues and expenditures used to develop this recommendation. If this occurs, recommended modifications to this Budget will be transmitted to the Board of Supervisors.

- The projected General Fund available ending balance for Fiscal Year 2008/09 is $24,447,921, an increase of $423,201 over the budgeted reserve of $24,024,720.

- It is recommended that the non-recurring Fiscal Year 2008/09 ending balance of $24,447,921 be rolled-over and budgeted as the General Fund Reserve for Fiscal Year 2009/10 to maintain a balance which is 5 percent of General Fund revenues.

- Assuming continuation of the current primary property tax rate of $3.3913, General Fund base revenues and transfers-in for Fiscal Year 2009/10 are projected to be $494,830,854.

- Excluding primary property taxes, General Fund revenues from all other sources are projected to decrease $23,875,973 or 11.3 percent from the current year's budget.

- The primary property tax base for next fiscal year, which uses 2007 data, increased 2.22 percent as a result of new development being added to the tax rolls and 6.96 percent as a result of appreciated values of existing property. This growth trend will be severely reversed in future years as the current declines in construction and market values are incorporated into the tax base.

- Base General Fund expenditures and transfers-out total $473,089,895, which is $47,907,048 or 9.2 percent less than the current year's budget.

- Numerous initiatives were implemented during the current budget year to reduce expenditures throughout County operations, including a 2.5 percent across-the-board reduction to General Fund departments except the Sheriff's Office, that are now reflected in base expenditures for Fiscal Year 2009/10.

- General Fund base revenues exceed base expenditures by $21,740,959.

- It is recommended that $15,000,000 of excess base revenues be set aside in the Budget Stabilization Fund and reserved for assistance to University Physicians Healthcare Hospital, subject to conditions and terms approved by the Board of Supervisors.

- It is recommended that the remaining excess base revenues of $6,740,959 be used to afford property tax relief by reducing the primary property tax rate 7.8 cents from the current $3.3913 to $3.3133 per $100 of assessed value, which is the lowest primary rate in the past 35 years.

- The recommended budget for the Library District is $37,483,152 and the recommended tax rate is $0.2643, a 7.5 cent decrease from the current year.

- The recommended budget for Debt Service is $110,138,905 and the recommended tax rate to support the General Obligation portion of that budget is $0.7100, a 10.5 cent increase from the current year.

- The recommended operating budget for the Regional Flood Control District is $12,227,360, a $317,227 decrease from this year, and the recommended tax rate is $0.2635, a 3 cent reduction from the current year's rate.

- The recommended combined County primary and secondary property tax rates are $4.5511 per $100 of assessed value, a 7.8 cent reduction from the current year.

- The overall recommended expenditure authority for all funds in the County is $1,371,254,094, which is $6,275,174 or 0.5 percent less than the current year.

III. General Fund Ending Fund Balance: Fiscal Year 2008/09

A. Positive Ending Fund Balance

The projected General Fund available ending balance for Fiscal Year 2008/09 is $24,447,921. This is a projected increase of $423,201 over the budgeted General Fund Reserve of $24,024,720. This ending balance represents 5.3 percent of projected revenues for Fiscal Year 2008/09 compared to the target ending fund balance of 5.0 percent. This is non-recurring, one-time cash available to the General Fund.

This projected net increase of $423,201 or 1.8 percent results from numerous offsetting increases and decreases in actual expenditures and revenues from the adopted Budget. As the national and state economies declined precipitously after the

June, 2008 adoption of the current year's Budget, the actual amount of state shared revenues received by the General Fund correspondingly declined below original projections including deficits of $11,800,000 in Sales Taxes and $3,025,000 in Vehicle License Taxes. In response to this progressive deterioration of budgeted revenues numerous mid-year adjustments were implemented including a 2.5 percent reduction in expenditures from all General Fund supported departments except the Sheriff's Office totaling $4,995,978 and a $3,400,000 operating transfer of available, excess equity from the Pima Health System. What was not anticipated was a withholding in March, 2009 of a legislative appropriation to the General Fund of $3,817,000 to hold Pima County harmless from the implementation in 2001 of Proposition 204 relating to the State's indigent healthcare program. This appropriation was retained by the Director of the Arizona Health Care Cost Containment System to supplant state budget reductions to his agency. Had this funding been distributed to Pima County as the Legislature intended, $3,817,000 of additional ending fund balance would have been available to fund next year's Budget.

B. Recommended Use of General Fund Ending Balance: Budgeted Reserve

It has been the stated goal of the County for many years pursuant to Board of Supervisors' Policy to maintain a reserve, or rainy day fund balance at a minimum of 5 percent of General Fund revenues. This goal tracks the recommendation of the Government Finance Officers Association that at least 5 percent of general operating revenues be set aside as fund balance.

In Fiscal Year 1996/97 the General Fund Reserve was budgeted at zero. Since that time the Board of Supervisors has taken a variety of significant actions to stabilize the finances and enhance the fiscal integrity of the County which has enabled the Reserve Fund to be steadily increased. For the past three years the Board of Supervisors has been able to achieve the goal of 5 percent within the adopted Budget.

Increasing the budgeted reserve has contributed to an enhanced bond rating being assigned to the County which has saved approximately $2,000,000 annually in reduced interest payments on County bond projects. The reserve has also enabled the County to sustain the negative fiscal impacts of a variety of unforeseen events over which the County has had little or no control.

Based on projected and recommended adjustments to revenues and transfers-in for Fiscal Year 2009/10, $24,404,495 is needed to reserve 5 percent of General Fund revenues. I recommend that this minimum benchmark continue to be funded and that this year's projected General Fund ending balance of $24,447,921 be rolled-over and budgeted as the General Fund Reserve for Fiscal Year 2009/10.

IV. General Fund Base Budget: Fiscal Year 2009/10

A. General Fund Base Budget Revenues

Assuming continuation of the current primary property tax rate of $3.3913, projected Fiscal Year 2009/10 base budget revenues and operating transfers to the General Fund total $494,830,854. This is a $1,582,944 or 0.3 percent increase over the current year's budgeted revenues and operating transfers to the General Fund.

Below is a brief discussion of each category of projected General Fund base revenues:

1. General Government Revenues Other Than Property Taxes

Excluding primary property tax revenues, projected Fiscal Year 2009/10 base budget General Government revenue from all other sources is $140,580,301, which is $21,423,015 or 10.8 percent less than the current adopted budget. Significant revenue sources within this category that are projected to decrease, but which are partially offset by other revenue sources, include:

- State Shared Sales Tax – A $15,850,000 or 15.1 percent decrease from the current year. This substantial decrease reflects the reductions in consumer spending and taxable new construction resulting from the economic recession experienced in the current year and projected to continue next year.

- Vehicle License Tax – A $3,075,000 or 11 percent decrease from the current Budget. This reflects the continued decrease in new car sales and less immigration of new residents into the state bringing vehicles that require new registration.

- Interest on Cash Balances – A $1,239,124 or 70 percent decrease from the current Budget. This results from continued, historically low interest returns on cash investments.

- Business Licenses and Permits Revenue – A $513,753 or 17.4 percent decrease from the current Budget as a result of reduced installation of cable services in new and existing homes.

2. Primary Property Tax Revenues

The Preliminary Primary Net Assessed Value for Fiscal Year 2009/10 totals $8,986,316,666. This is a 2.22 percent increase over the current year that is attributable to new construction that has been added to the tax base and an additional 6.96 percent increase representing market appreciation in the value of

existing property. Last year the primary tax base increased 5.50 percent from new construction and 6.85 percent through market appreciation.
Though both new construction and market value have steadily declined this fiscal year, the statutory process to amend the tax base lags the current year. Consequently, the property tax base for next year continues to reflect significant growth, especially in market appreciation. This trend will be severely reversed in future years as the current market conditions are amended into future tax bases.

Assuming the same primary rate as this year of $3.3913 per $100 of assessed value and a collection rate of 96.17 percent, current year General Fund property tax revenues for Fiscal Year 2009/10 are projected to be $293,084,826.

In addition to collection of current year property taxes, the County also receives revenue from payment of delinquent property taxes and associated interest and penalties which are projected to be $14,711,436. Together with the projected primary property tax collections next year as discussed above, the total base property tax revenues projected for Fiscal Year 2009/10 are $307,796,262 a 9.0 percent increase over the current year.

3. Departmental Revenues

Base budget General Fund revenues from departments and operating transfers-in for Fiscal Year 2009/10 are projected to be $46,454,291. This is a net decrease from the current year of $2,452,958 which reflects a projected, continued recession in the local economy.

B. General Fund Base Budget Expenditures

The amount required to fund General Fund supported base budgets for both departmental expenditures and net operating transfers-out is $473,089,895, which is $47,907,048 or 9.2 percent less than the current year's budget. This base expenditure amount represents adopted departmental budgets adjusted for new or amended federal and state mandated expenditures, recurring supplemental requests, annualized as appropriate, that were adopted in the current year's budget, impacts to base pursuant to Board adopted budget policies and prior directives, and decreases for one-time expenditures in the current year.

The adopted current year's budget reduced base expenditures for all General Fund supported departments, except the Sheriff's Office, by 5 percent and an additional 2.5 percent in administrative expenditures for all departments, including the Sheriff's Office. During the current year, after budget adoption, an additional 2.5 percent across-the-board reduction was implemented. This most recent 2.5 percent reduction, with the exception of the Sheriff's Office, is incorporated into in the recommended General Fund base expenditures. The total amount of across-the-board reductions

implemented during the current year and recommended for Fiscal Year 2009/10 is $5,300,892. To correspond with these internal reductions, the recommended base appropriation for allocation to outside agencies has been reduced 10 percent or $396,397 to a total of $3,779,786.

Other significant components in recommended base budget expenditures include:

- $237,210,914 or 48 percent of General Fund expenditures for Justice and Law Enforcement functions.

- $72,834,517 for mandated payments to fund state programs for indigent acute, long term, and mental health care including an increase of $3,794,400 in the payment for the Arizona Long Term Care System recently enacted by the Legislature as a cost shift to balance the State Budget.

- $10,000,000 to fund the County's contractual obligation to University Physicians Healthcare pursuant to the existing lease for University Physicians Healthcare Hospital.

- $13,995,347 for adult and juvenile detention health care.

- $64,634,582 for employee benefits including $24,254,494 for employer contributions to various state retirement systems and $16,516,830 for medical, dental and life insurance premiums.

- $2,000,000 in the Budget Stabilization Fund reserved for continued assistance, as needed, for revenue shortfalls in solid waste services.

- $2,000,000 in the Budget Stabilization Fund reserved for support, as needed, to fund the countywide planning function within the Development Services Department which benefits all County residents but which cannot currently be sustained solely through fee generated revenue given the substantial decrease in development activity.

- $375,000 to fund the fifth and final appropriation, initially approved by the Board of Supervisors in 2004, to support establishment of the Critical Path Institute in order to promote local economic development.

- $795,524 in the Board of Supervisors' Contingency Fund.

- $294,969 to annualize salary increases of County elected officials that became effective in January, 2009 pursuant to state statute.

V. Recommended Adjustments to General Fund Base Budget

As discussed in Section IV above, $473,089,895 is required to fund base budget expenditures which is $21,740,959 less than the amount of base budget revenues projected for Fiscal Year 2009/10. Set forth below are my recommendations for adjustments to base expenditures and revenues.

A. Recommended Adjustment to General Fund Base Expenditures

1. University Physicians Healthcare Hospital

In 2004 the Board of Supervisors approved a lease with University Physicians Healthcare (UPH) for operation of a hospital at the University Physicians Healthcare Hospital facility. The terms of that lease provided that, in order to assist UPH in transitioning and establishing a new hospital in place of the formerly County owned and operated Kino Community Hospital, the County would make payments to UPH totaling $127,000,000 over ten years. These payments were weighted in amount toward the beginning of the ten year term with decreasing annual amounts over time. Since the lease was initially entered into, it was subsequently amended to restructure the payment schedule to further accelerate the amounts paid during the ten year term. At the end of the current fiscal year $110,416,667 of the $127,000,000 total payments under the lease will have been paid to UPH. Under the restructured lease a $10,000,000 payment is to be made in Fiscal Year 2009/10. This amount is included in base General Fund expenditures discussed in Section IV(B) above.

UPH, in conjunction with the University of Arizona, has requested that the County provide financial assistance to the University Physicians Healthcare Hospital that is substantially more than is provided for in the lease. The Arizona Health Sciences Center, consisting of the College of Medicine, University Medical Center and University Physicians Healthcare including the University Physicians Healthcare Hospital at the Kino Campus, is developing a long-term strategic plan scheduled for completion in September, 2009. Objectives of this plan will include enhanced and expanded capacity to provide health care to the underserved in the community and to train and retain health care workers.

In anticipation of implementation of this plan, additional, continuing funding from the County has been requested. For Fiscal Year 2009/10 the request totals approximately $30,000,000 or $20,000,000 more than is programmed in the County's budget for payment pursuant to the lease with UPH. In order to accommodate this request it will be necessary to more fully articulate and quantify the added benefit to the public that this substantial additional investment by the County will support. In particular, recent interpretation of the Arizona Constitution by the Court of Appeals will require that the conditions governing

such an allocation adequately describe, benchmark and validate the public purposes to be achieved with this funding.

I recommend that $15,000,000 be appropriated to the Budget Stabilization Fund and reserved for additional support of UPH hospital at Kino subject to future approval of an allocation that includes necessary and appropriate terms and conditions acceptable to the Board of Supervisors.

2. **Zero Base Budget Requests**

Pursuant to the schedule adopted by the Board of Supervisors, ten General Fund budget units and five Non-General Fund programs developed their budget requests using a zero-based approach without regard to their target base which has been the basis for their budget in prior years. A separate report compiling the materials and information generated in the zero-base budget development process for Fiscal Year 2009/10 has been transmitted to the Board of Supervisors in conjunction with this Recommended Budget.

As a result of this process three General Fund budget units have requested increases in their base budget appropriations in the following amounts:

Kino Sports Complex	$ 64,575
Public Fiduciary	257,419
Superintendent of Schools	81,952
Total	**$ 403,946**

While these requests were justified through the zero-based budget methodology, I am unable to recommend that they be funded given the lack of available resources to do so next year.

3. **Departmental Requests for Supplemental Funding**

A separate compilation of all materials submitted by departments in support of supplemental funding requests has been transmitted to the Board of Supervisors in conjunction with this Recommended Budget. The total net negative General Fund impact of all supplemental requests received by departments is $9,676,625.

Many of these requests were justified and will need to be addressed at some point in the future. Lack of available resources next fiscal year, however, prevent any recommendations to fund these requests.

B. Recommended Adjustment to General Fund Base Revenues: Property Tax Relief

Pursuant to the administrative structure for property taxation set forth in state statute, the levies and rates adopted by the Board of Supervisors for Fiscal Year 2009/10 will be based on property valuations set by the County Assessor in calendar year 2007. As a result these valuations continue to reflect the substantial market appreciation that occurred locally, statewide and nationally during the period of 2004 through 2007. This is the basis for next year's property tax levy even though current real property values are experiencing a decline within the County.

In order to mitigate the impact of increased valuation of existing property on taxpayers, I recommend that the primary property tax rate be reduced 7.8 cents, from $3.3913 to $3.3133 per $100 of assessed value. This will reduce the primary property tax levy and projected General Fund base revenues by $6,740,959. The recommended primary property tax rate of $3.3133 is the lowest rate adopted by the County in the past 35 years.

VI. Summary of Recommended Adjustments to General Fund Base Budget

General Fund Base Revenues	$494,830,854
General Fund Base Expenditures	$473,089,895
Base Revenues in Excess of Base Expenditures	**$ 21,740,959**
Recommended Increase in Expenditures:	
University Physicians Healthcare Hospital	($15,000,000)
Recommended Decrease in Revenues:	
Property Tax Relief	($6,740,959)
	$0

VII. The Overall Budget

A. Special Districts and Debt Service

1. County Library District

On February 21, 2006 the Board of Supervisors unanimously approved an agreement with the City of Tucson to transfer all library operations and funding to the Pima County Free Library District. Governance and administration of the library system transferred to the Library District on July 1, 2006. The agreement with City of Tucson allowed the City to decrease its financial support for the library system incrementally until Fiscal Year 2009/2010 when all City funding ends. Since assuming responsibility for Library funding and administration the

District has opened three new branches and one satellite branch, doubled the annual collection purchase budget and extended Sunday hours in thirteen additional branches.

The Library District operates twenty-six branches, one affiliate branch in the Town of Oro Valley, a Book Mobile serving numerous remote locations, and deposit collections at the Pima County Jail and the Juvenile Detention Center. The District has 278 permanent and 105 intermittent positions and occupies 320,000 square feet of library space.

The District provides numerous community services, including story hours and reading programs for children, adult literacy programs, summer youth reading and activity programs, site-based and internet tutoring programs, numerous art and cultural exhibits and events, and, most recently, in collaboration with Pima County One Stop, special assistance for the unemployed and job seekers. The Library has a collection of 1.4 million catalogued items, provides for public use of 700 computers, and annually has over 4.1 million visits.

The Fiscal Year 2009/10 Recommended Budget is $37,483,152, which is a $1,375,570 increase over the current year's budgeted amount. This includes a $1,187,535 increase in maintenance to address needed repairs at library branches.

The recommended Library District property tax rate for Fiscal Year 2009/2010 is $0.2643 per $100 of assessed value, which is $0.0750 less than the current rate of $0.3393. This tax rate is projected to provide $26,001,108 million in revenues that will be supplemented by $1,631,500 from fines, interest, grants, and miscellaneous revenue, and $9,850,544 from the Library District fund balance in order to meet the recommended overall budget of $37,483,152. The Fiscal Year 2009/10 ending fund balance is projected to be $7,041,336, while the current year's projected ending fund balance is $16,891,880. Consequently, this recommended rate reduction is temporary, given that a substantial portion of the large, one-time fund balance will be utilized next fiscal year. It is anticipated that the rate will be required to increase in future years.

2. Debt Service Fund

The total Recommended Fiscal Year 2009/10 Debt Service Fund budget is $110,138,905, a $9,617,282 increase from this fiscal year. The Debt Service Fund includes payments on the County's General Obligation debt, the Street and Highway Revenue Bond debt, and Certificates of Participation debt not included in the General Fund budget, all of which are long-term debt.

- **General Obligation Debt Service**

  The County's General Obligation Debt Service is funded with a secondary property tax rate. The recommended General Obligation debt service of $69,367,436 will fund existing debt service as well as debt service on a proposed $90,000,000 bond sale expected to occur in November 2009.

  As originally planned when the 1997 Bond Program began, the debt service on new bond sales supported by the secondary tax levy is being offset by ongoing reductions in debt service for existing outstanding bonds. As the 1997 bonds are being retired, 2004 bonds and 2006 bonds are being sold incurring new debt. The County has initiated several major capital improvement projects this fiscal year, including the psychiatric facilities at the Kino medical campus and the regional public safety radio system (PCWIN), and expects to issue $90,000,000 of new debt in Fiscal Year 2009/10.

  The County manages the issuance of its debt to provide timely, adequate funding to maintain the on-going capital improvement program. In order to properly time the issuance of debt to minimize outstanding balances and manage the level of debt service to avoid significant spikes in payments in any year, the County generally issues debt on an annual basis for General Obligation Bonds and for Sewer Revenue Bonds, and bi-annually for Highway and Streets Revenue Bonds.

  With the expected decrease in net secondary assessed values in the coming years, and the need to continue to fund projects from the 2004 and 2006 General Obligation bond authorizations, the debt service rate needs to increase by $0.105 for Fiscal Year 2009/10 in order to sufficiently finance current capital projects. To continue the 2004 and 2006 capital programs, additional increases in the debt service rate of $0.03 in Fiscal Year 2010/11, $0.04 in Fiscal Year 2011/12 and $0.02 in Fiscal Year 2012/13 are anticipated to be needed to account for the decrease in net secondary assessed values.

  I recommend that the General Obligation Debt Service tax rate be increased to $0.7100 per $100 of assessed value for Fiscal Year 2009/10, an increase of $0.105 from this year's rate of $0.6050. This increase in the rate and corresponding levy will enable the County to continue with the construction of psychiatric facilities at the Kino medical campus and the regional public safety radio system.

- **Street and Highway Revenue Debt Service**

  The 1997 Transportation Bond authorization provides for the sale of Street and Highway Revenue bonds with the debt service being repaid from the Highway User Fund (HURF) revenues the Transportation Department receives from the State of Arizona. The recommended Street and Highway Revenue Bond debt service for Fiscal Year 2009/10 of $18,899,469 will fund existing debt service as well as debt service on a proposed $15,000,000 bond sale expected to occur in November 2009.

- **Certificates of Participation Debt Service**

  In June 2009, Pima County will issue $35,000,000 in Certificates of Participation primarily to fund short-term cash flow requirements affecting the construction of sewer facilities funded with sewer revenues. The debt service for these Certificates of Participation will be primarily funded with operating transfers from sewer revenue funds. In January 2010, the County will issue $20,000,000 of Certificates of Participation to fund the PimaCore project for the acquisition of a countywide resource management system. The recommended debt service of $21,872,000 will fund existing debt service as well as debt service on the proposed sales expected to occur in June 2009 and January 2010.

3. **Regional Flood Control District**

The recommended operating budget for the Regional Flood Control District is $12,227,360, a $317,227 decrease from the current fiscal year. Also recommended are operating transfers totaling $10,030,266. Of the transfer amount $10,000,000 is for the Capital Projects Fund, and $30,266 goes to the General Fund to partially offset the County's contribution to the Pima Association of Governments.

Flood Control Capital Projects funds are used to acquire, construct, expand and improve flood control facilities within the County including bank stabilization, channels, drainage ways, dikes, levees, and other flood control improvements. This includes funding to provide federal and state mandated floodplain management services and to continue the Board approved Riparian Protection Program as a component of the Sonoran Desert Conservation Plan, and to procure flood prone land contiguous to existing watersheds within the County. These land acquisitions serve the dual purpose of protecting existing riparian habitat corridors and preventing future flood damages.

I recommend that the Regional Flood Control District's tax rate be decreased to $0.2635 per $100 of assessed value, which is $0.03 less than this year's rate.

Overall projected revenues are $23,598,588 for Fiscal Year 2009/10, which is a decrease of $2,407,281 from the current fiscal year.

4. **Stadium District**

Funding for the Stadium District comes from four sources: a $3.50 per contract car rental surcharge; a $0.50 per day rental tax on recreational vehicle spaces; a 2 percent hotel/motel tax in the unincorporated area of the County; and revenue from baseball and other events scheduled at Kino Veterans Memorial Stadium.

Due to declining economic conditions, Fiscal Year 2009/10 funding from the first three sources will decrease substantially from the amounts budgeted in the current year: car rental surcharges will decrease by $504,000, or 28 percent; RV space surcharges will decrease by $126,000, or 58 percent; and Transient Lodging Tax revenues will decrease by $686,000 or 23 percent. Loss of baseball tenants, as discussed below, will result in an additional loss of revenue in the amount of $472,000. Collectively, about $1.8 million less funding will be available next fiscal year to the Stadium District than is budgeted in the current year. This projected shortfall will be addressed by drawing down the Stadium District fund balance in like amount.

In 2008, the Chicago White Sox notified the County that they were relocating their spring training activities to a new stadium in Glendale, Arizona. In November, 2008 the Board of Supervisors, acting as the Stadium District Board, approved a termination of contract agreement that included a one-time, $5 million settlement payment by the White Sox to the County. It was the intent of the Board that the $5 million be used, in part, for capital and operating improvements to the Stadium that will prepare it for new uses in the future.

Also in 2008, the Tucson Sidewinders announced that they were relocating to Reno, Nevada effective in spring 2009. In February, 2009 the Arizona Diamondbacks released a request-for-proposals for construction of a new stadium which may result in their departure from Tucson Electric Park by spring of 2011. As a result of these changes, review of the potential to reprogram the use of the Stadium to accommodate greater youth and amateur utilization and possibly as a spring training site for one or more Japanese baseball teams is currently underway.

The recommended operating budget for the Stadium District is $6,555,529, an increase of $3,142,605. Almost all of this increase results from two factors. The first is a one-time programming of $1.7 million of the total $5 million settlement payment received from the White Sox to fund capital improvements needed to facilitate enhanced use of the facility by youth and amateur sports as was intended by the Board of Supervisors. The second component of the

increase is a $1.3 million reformatting of the Stadium District as a budget unit by transferring the expenditure authority for North Fields, South Fields, and the Kino Ecosystem Restoration Project from the General Fund in order to provide a more complete, consolidated picture of the cost of operating all of the interrelated components of the recreational complex. This $1.3 million will be offset by an operating transfer from the General Fund to the District. The District's budget also includes a $3,012,935 operating transfer to the General Fund to pay the debt service on the outstanding Certificates of Participation used to finance construction of the Stadium.

B. Annual Capital Projects Fund Budget and Capital Improvement Plan Budget

As set forth in the table below, the Fiscal Year 2009/10 Recommended Capital Improvement Budget of $284,862,053 consists of the Capital Projects Fund Budget at $196,516,969 together with the Capital Project Budgets of Wastewater Reclamation at $87,095,084, Communications at $1,000,000, and Fleet Services at $250,000. A complete list of projects for the Recommended Capital Improvement Budget is included in the Capital Projects section of the Recommended Budget Book.

Recommended Fiscal Year 2009/10 Capital Projects Fund Budget and Capital Improvement Plan Budget

	FY 2008/09 Bond and Non-Bond Project Budgets	FY 2009/10 Bond and Non-Bond Project Budgets	Difference	1997 Bond Projects	2004/2006 Bond Projects	Non-Bond Projects
Capital Projects Fund Budget						
Facilities Management	$44,540,056	$45,188,470	$648,414	$537,408	$38,370,818	$6,280,244
Transportation	45,182,383	63,434,666	18,252,283	27,787,497	0	35,647,169
Flood Control	16,423,922	14,070,845	(2,353,077)	0	4,148,845	9,922,000
Parks and Recreation	15,823,364	13,007,794	(2,815,570)	1,456,444	11,501,350	50,000
Open Space	21,000,000	5,031,694	(15,968,306)		5,031,694	0
Cultural Resources	3,834,372	2,425,730	(1,408,642)	36,145	2,389,585	0
Neighborhood Reinvestment	3,595,814	14,384,232	10,788,418	160,835	10,723,397	3,500,000
Solid Waste Management	1,265,419	577,361	(688,058)	577,361	0	0
Sheriff Radio System	12,766,002	27,719,205	14,953,203		27,719,205	0
Finance PimaCore	0	9,953,468	9,953,468	0	0	9,953,468
CIP Administration	867,697	723,504	(144,193)	148,100	326,399	249,005
Communications	1,150,300	0	(1,150,300)	0	0	0
Total Capital Project Fund Budget	**$166,449,329**	**$196,516,969**	**$30,067,640**	**$30,703,790**	**$100,211,293**	**$65,601,886**
Capital Project Budget for:						
Wastewater Reclamation	$117,153,210	$87,095,084	($30,058,126)	$400,926	$37,219,273	$49,474,885
Communications	0	1,000,000	1,000,000	0	0	1,000,000
Fleet Services	0	250,000	250,000	0	0	250,000
Total Capital Improvement Budget	**$283,602,539**	**$284,862,053**	**$1,259,514**	**$31,104,716**	**$137,430,566**	**$116,326,771**

1. **Capital Projects Fund Budget**

The $196,516,969 Capital Projects Fund budget for Fiscal Year 2009/10 is an increase of $30,067,640 over the current fiscal year. Of the total Capital Projects Fund budget, $30,703,790 is allocated to 1997 bond projects, $100,211,293 is allocated to 2004/2006 bond projects, and the remaining $65,601,886 is allocated to non-bond projects.

The major budgeted projects for next year include $28.9 million for the Psychiatric Hospital and Urgent Care Facility, funded with 2004/2006 Bonds, and $23.7 million for the Regional Public Safety Communications System, primarily funded with 2004 Bonds combined with $4.8 million in federal grants. The 1997 HURF Bond Program has two major projects included in the Fiscal Year 2009/10 budget: $10.3 million is budgeted for the I-19 Frontage Road - Continental Road to Canoa Road which is planned to be funded with $2.6 million of 1997 HURF Bonds, $2.6 million of Impact Fees, $1.0 million of RTA Sales Tax, and $4.1 million of Urban HURF; and $6.5 million is budgeted for Sunrise Drive - Craycroft Road to Kolb Road, to be funded with 1997 HURF Bonds. A third major project for Transportation, budgeted at $7.1 million next year, is a non-bond project: La Canada Drive - Ina Road to Calle Concordia. The PimaCore resource management system is also budgeted at $10 million and federal stimulus funding of $9 million is budgeted for pavement preservation.

Not included in the Capital Projects Fund budget are $2.5 million of expenditures programmed by the U.S. Army Corps of Engineers (USACOE) on four projects for which the Regional Flood Control District has budgeted its cost sharing responsibilities of $2.0 million. The major USACOE expenditure will be $2 million for the Arroyo Chico Detention Basin.

2. **Wastewater Reclamation Capital Budget**

The Fiscal Year 2009/10 recommended capital budget for Wastewater Reclamation is $87,095,084, a decrease from the current year of $30,058,126, or 26 percent. Of the recommended budget $37,219,273 is for 2004 bond projects, $49,474,885 is for non-bond projects and the small remainder for 1997 bond projects. The major budgeted projects totaling $56.1 million include Regional Optimization Master Plan (ROMP) Plant Interconnect at $25 million; Ina Road Water Pollution Control Facility (WPCF) Biosolids Facilities Improvements at $12.9 million; ROMP Ina Road WPCF High Purity Oxygen Replacement at $6.8 million; Large Line Rehabilitation and Construction Job Order Contract at $6.3 million, and Santa Cruz Interceptor, Phase III at $5 million.

3. **Communications Capital Budget**

The Fiscal Year 2009/10 recommended capital budget for Communications is $1 million for the downtown telephone switch replacement/upgrade including relocation of all telephone switch (PBX) equipment and support facilities from the Old Court House building, and upgrade of voice mail/call processing systems. This will be paid for using accumulated fund balance in the Communications Fund.

4. **Fleet Services Capital Budget**

The Fiscal Year 2009/10 recommended capital budget for Fleet Services is $250,000 for purchase of a Fuel Management System that will be paid for using existing funds generated by monthly motor pool charges.

C. Federal American Recovery and Reconstruction Act: Stimulus Funding

The federal American Recovery and Reinvestment Act of 2009 was recently enacted to preserve and maintain jobs, stimulate economic recovery, assist individuals adversely impacted by the recession, and provide investments in public infrastructure that will yield long-term benefits. This legislation appropriates a total of $787 billion, with $575 billion provided in the form of direct spending and another $212 billion provided in tax incentives. Counties, cities, states and tribal governments are eligible for the stimulus funds, as are private entities. The funds flow from the federal government to eligible entities in one of four ways: pre-established formula grants, competitive grants, loans and loan guarantees, and tax incentives.

At least twenty-five different federal government agencies are involved with implementing the Act. While some grant application guidelines have already been issued, many others are still being formulated. Funding disbursements are also occurring at a sporadic pace. For example, while Community Development Block Grant and some transportation funds have already been disbursed, other funds will not be released until late 2009 or 2010. Many of the stimulus programs infuse new funding into existing government programs, while others create wholly new programs. Stimulus funds for counties are available in nine broad categories: Energy, Environment, Health, Housing, Job Training and Employment, Public Safety, Small Business and Economic Development, Telecommunications, and Transportation.

Various Pima County departments are currently actively involved in developing proposals and submitting applications, as opportunities become available, for this federal funding to implement a wide variety of projects and programs. In some cases, the County has already received notification of funding awards including $9 million for pavement preservation and road repair work, a $10 million Water Infrastructure Finance Authority loan for improvements to the regional wastewater system, $5.6

million for Workforce Investment Act job training and employment programs, $695,000 for Community Development Block Grant programs, $1.1 million for emergency shelter, and $1.7 million for the weatherization of low-income residences outside the City of Tucson.

Because the federal legislation has only just begun to be implemented, and detailed guidance for many funding opportunities has yet to be released, it is not possible in this Recommended Budget to accurately estimate the actual amount of stimulus dollars the County will receive next fiscal year.

All agreements required for receipt of federal stimulus funding will be transmitted to the Board of Supervisors for review and approval as they may materialize.

D. Combined Total County Budget

1. Combined County Property Tax Rate

The combined primary and secondary property taxes levied by the County currently fund 31 percent of the total County Budget. These are the only County revenues over which the Board of Supervisors has substantial control. The remainder of the County Budget is supported almost entirely by charges for services and intergovernmental revenues, primarily state revenue sharing and grants.

As discussed above, it is recommended that the primary property tax rate which supports the County General Fund be reduced 7.8 cents. Also recommended are reductions in two of the three County controlled secondary property tax rates, and an increase in the third. The effect all three changes will result in a net zero change in the combined secondary tax rate. The recommended individual changes are: the Library District tax rate is reduced 7.5 cents; the Regional Flood Control District tax rate is reduced 3 cents; and, the Debt Service tax rate is increased 10.5 cents.

The result of these recommendations is a total reduction in the combined County property tax rate of 7.8 cents, from this year's rate of $4.6291 to $4.5511.

2. Combined County Budget

The combined Recommended County Budget, reflected in the budget schedules and departmental budget summaries following this memorandum, is $1,371,254,094. This is a $6,275,174 or 0.5 percent decrease from the Fiscal Year 2008/09 Adopted Budget.

General Fund expenditure decreases discussed previously in this memorandum total $7,458,764.

Significant Non-General Fund decreases in the overall County Budget include:

- $30,033,044 in the Pima Health Systems Fund as membership in the Ambulatory Plan continues to decline.

- $8,303,133 in the Transportation Fund resulting from the elimination of some roadway contract work and the unfunding of vacant positions in order to adjust to reductions in state shared revenues.

- $3,988,510 in Development Services primarily as a result of reductions in force accomplished by unfunding vacant positions, layoffs, and transfers of staff to other departments.

- $2,431,137 in Superior Court and Juvenile Court grants as funding administered by the Arizona Administrative Office of the Courts has been reduced. For Superior Court, this includes: Access to Recovery ($398,600), Intensive Probation ($386,009), Standard Probation ($41,839), and Drug Treatment ($29,331), and for Juvenile Court this includes: Intensive Probation ($667,507), Standard Probation ($217,363) and Diversion Consequences ($194,615).

- $1,321,272 in Sheriff's grants reflecting the loss of funding for COPS in Schools 2005, Arizona Department of Public Safety GITEM (Gang and Immigration Intelligence Team Enforcement Mission), United States Department of Justice Cold Case with DNA, 2006 Homeland Security, and Vail Unified School District School Resource Officer grants. These grants affect 31 positions, the cost of which will which will be transferred to the General Fund and absorbed in the Sheriff's department base budget.

- $1,081,625 in Solid Waste resulting from the implementation of cost cutting measures such as reducing operating hours at landfills, transfer stations and regional collection centers, and eliminating greenwaste grinding.

Partially offsetting these decreases are the following increases:

- $30,067,640 in the Capital Projects Fund, including $9,000,000 of federal stimulus funding for Transportation, as discussed above.

- $9,617,282 in the Debt Service Fund as discussed above.

- $9,332,109 in the Employment and Training Program including $6.9 million of federal stimulus funding and increases in Workforce Investment Act (WIA) funding, Low Income Home Energy Assistance Program (LIHEAP) funding, and in various Community Action Agency grants.

- $3,142,605 in the Stadium District as discussed above.

- $1,907,478 in the Wastewater Reclamation fund due to increased debt service payments.

- $1,375,570 in the Library District as discussed above.

Board of Supervisors Memorandum

July 7, 2009

Tentative Budget Adoption: Fiscal Year 2009/10

Background

Pursuant to State statute, the Board is required to adopt a tentative budget to establish a maximum ceiling for the County budget. Adoption of the tentative budget serves to set the maximum County expenditure ceiling and establish a maximum tax rate. Prior to final adoption on July 28, 2009, the Board may reallocate expenditures and revenues among departments differently than set forth in the tentative budget and may decrease expenditures as well as corresponding tax rates.

This updated memorandum supersedes and takes the place of the "Tentative Budget Adoption: Fiscal Year 2009/10" memorandum to the Board dated May 19, 2009. This memorandum contains all of the adjustments to the Recommended Budget set forth in the earlier memorandum plus additional recommended changes as set forth below.

Status Report

A. Previous Recommended Adjustments

Set forth below are the adjustments to the Recommended Budget that were originally contained in the Tentative Adoption Memorandum of May 19, 2009:

- Three General Fund departments have submitted requests to carry forward current year's appropriations that will not be fully expended this year: Finance and Risk Management requests $60,000 to cover a consulting contract for the purchase of a new comprehensive financial system; the Kino Sports Complex requests $55,000 to complete swimming pool repairs; and, Community Services Employment and Training requests $23,808 to complete two youth programs. These increases in next year's expenditures, totaling $138,808, will be funded by an increase in beginning fund balance, and this amount will be placed in the Contingency Fund carry forward center.

- The Public Fiduciary had submitted a Zero Base Budget request for an additional $257,429 of expenditure authority, of which an additional $134,196 was requested for burials. At the time I submitted my Recommended Budget to the Board there were not enough available resources to cover this additional recurring expense. However, possibilities for increased revenue production next year have been further reviewed to fund expected increased demands for indigent burial services and an increase of $120,000 in both budgeted revenues and expenditures is now justified.

In addition to the General Fund adjustments listed above, there are several other adjustments to non-General Fund departments as follows:

- An additional $3,981,900 in expenditure authority and revenues will be added to the Facilities Management Grant Fund to account for the receipt and expenditure of federal stimulus funds related to the Energy Efficiency and Conservation Block Grant. This money will be used to develop a comprehensive energy plan, implement energy efficiency projects in County facilities, and perform other activities that are determined to be a high priority during the comprehensive energy planning process.

- An additional $1 million in expenditure authority and revenues will be added to Community Development and Neighborhood Conservation Grants for the Neighborhood Stabilization Program.

There are two additional budget actions that will have a zero net effect on overall County budgeted expenditures:

- The Stadium District had included $1.5 million in expenditure authority for capital repairs that are more appropriately budgeted in the Capital Improvements Program (CIP) budget. Accordingly, $1.5 million in expenditure authority in the Stadium District will be replaced by an operating transfer of cash from the Stadium District to the CIP, with the CIP then having the $1.5 million expenditure authority established in its budget.

- Several weeks ago I approved a plan to increase staffing and support levels for both the Legal and Public Defenders in order to enable these departments to absorb almost 900 additional cases that have been assigned to Contract Attorneys. In order to hire 7 attorneys and 4 support staff, as well as to cover needed supplies and services costs, $810,995 in expenditure authority will be removed from the Contract Attorney budget and allocated to the budgets of the Legal and Public Defender. I believe this action will save more than the amount removed from the Contract Attorney's budget, and I have notified staff that I will expect a clear and concise accounting record, review, and analysis to determine whether or not it is cost effective.

B. <u>New Recommended Adjustments</u>

Based on additional information available since transmittal of the original "Tentative Budget Adoption: Fiscal Year 2009/10" memorandum to the Board on May 19, 2009, I propose the following additional General Fund adjustments to my original Fiscal Year 2009/10 Recommended Budget:

- Pretrial Services is implementing a program to screen municipal arrestees for expedited release to community mental health providers. Pretrial Services already provides this service to County arrestees. The program screens municipal arrestees for a history of mental illness and, at the initial court appearance, finds community placement for mentally

ill arrestees who are not a public safety risk. The program is intended to reduce the demand for in-custody mental health services and reduce jail costs for the affected municipalities. The total annual cost of this service is $347,350, and budgeted expenditures will increase by this amount. The affected municipalities are funding the services via payment of the fiscal year 2009/10 jail per diem rate. The Sheriff's Office has incorporated these costs into the new per diem rate, and budgeted revenues have been increased by the same amount, yielding a zero net General Fund impact.

- Justice Courts Ajo has submitted a request to carry forward $108,928 of current year's appropriations that will not be fully expended this year to cover the cost of needed repairs at the Ajo Justice Court facility. This increase in next year's expenditures will be funded by an increase in beginning fund balance, and this amount will be placed in the Contingency Fund carry forward center, for eventual transfer to the Facilities Renewal Fund as needed.

- I recommend that $23,750 budgeted in the Economic Development & Tourism Special Revenue Fund as support for the Ajo Chamber of Commerce be covered by a General Fund operating transfer in the same amount. This is consistent with the General Fund support that has been budgeted for the five other economic development related agencies in this special revenue fund. In order for there to be zero net General Fund impact as a result of this action, I recommend that the Board's Contingency Fund be reduced by the same amount.

- As discussed in my June 10, 2009 memorandum "Victim Witness Program" funding, it has been confirmed that the City of Tucson will reduce its contribution to this program by $5,020. Therefore, General Fund supported expenditures must be decreased by the same amount.

- An additional $286,542 will be budgeted in the Facilities Renewal Fund to begin the acquisition of an Elections/Voter Registration building. A General Fund transfer of this amount is made possible as a result of revised current fiscal year expenditure and revenue projections made by the Recorder.

In addition to the General Fund adjustments listed above, I recommend several financial adjustments to non-General Fund departments:

- The Community Development and Neighborhood Conservation Department will apply for up to $10 million in federal stimulus funds to enhance Neighborhood Stabilization Program (NSP) efforts and, if received, will expect to spend up to $3 million in fiscal year 2009/10. NSP is a federal government grant program that has as its goal the mitigation of the negative impacts of foreclosures in communities. This mitigation is accomplished through the purchase and renovation of foreclosed properties in severely impacted communities.

- The Arizona Secretary of State has sent notice that Pima County can expect to receive $1,338,651 in Help America Vote Act block grant monies. The money may be utilized for the purchase of voting machines, voter registration enhancements, voter education efforts, and poll worker recruitment and training.

- Several adjustments to the CIP budget are recommended that will add $6,324,370 in expenditure authority to the amount that has been previously recommended: the Community Development and Neighborhood Conservation Department has received a separate federal grant in the amount of $970,000 that will be budgeted in the CIP for the purchase and renovation of foreclosed homes that will then be rented to low income families; the Community Development & Neighborhood Conservation Department also requests that its bond-funded CIP budget be increased by $1,309,370 for several projects; the Transportation Department requests that its CIP budget be increased by $1,871,000 for several projects; the Transportation Department also will receive an additional $2,094,000 in federal stimulus money for CIP projects related to road preservation, bike lanes and pathway improvements around Hohokam Middle School, and Sabino Canyon Bridge repairs; and, an $80,000 operating transfer from the Space Acquisition Fund to the CIP should be budgeted to allow for the expenditure of funds to demolish the Jackson Learning Center for safety reasons.

Finally, there are several additional budget actions that will have a zero net effect on overall County budgeted expenditures:

- The State of Arizona Property Tax Oversight Commission (PTOC) has notified the County of minor changes in the Limited Net Assessed Values, Levy Limit Calculations, and Truth in Taxation rates. These changes, included in other parts of this memorandum, have no effect on budgeted expenditures.

- In a memorandum dated June 1, 2009, I notified the Board that the cost of employee health insurance will increase by $1.8 million more than was originally budgeted, as incentives have been provided for employees to shift from traditional HMO medical coverage to Preferred Provider Option (PPO) and High Deductible Health Plan (HDHP) coverage. It is expected that the cost of employee health benefits will decrease significantly in future years as a result of this action, thus justifying the increase next year. The schedule included as Attachment 1 estimates that $1,098,274 of this increased amount will be borne by the General Fund. I recommend that the increased cost of employee health insurance be absorbed by all County departments, including those in the General Fund, thus causing no change to the recommended budget that I have submitted.

- In the same June 1, 2009 memorandum, I notified the Board that the City of Tucson will be increasing its utility tax by 2 percent. This will cost the County an additional estimated $395,417 annually. I recommend that this increased cost for utility tax be absorbed by all County departments, as indicated in Attachment 2.

- Budgeted revenue for the Wastewater Reclamation Department will be lowered by $1,889,400 to reflect lower interest rates.

- The Department of Transportation will have over $100 million in construction activity during fiscal year 2009/10 comprised of large roadway projects and CIP work from other County departments. To gear up for this activity, the Department will add 21 field staff including construction inspectors, surveyors, and materials testing personnel. The budgetary impact is a shift of $716,827 in budgeted expenditure authority from the CIP budget to Transportation's operating budget.

- A $3.5 million transfer of budget authority from the CIP to the Community Development and Neighborhood Conservation Department operating budget will occur to more accurately account for federal stimulus dollars that will be used for community development block grants, providing the homeless with shelter, and home weatherization projects for low-income families.

- An operating transfer of $567,794 from the CIP to the Library District is recommended to address the underspending related to the Flowing Wells Library project.

The effect of all of the recommended adjustments in this memorandum is that the Recommended Budget amount of $1,371,254,094 will increase by $16,617,779 to $1,387,871,873.

Prior to final adoption of the budget on August 3, 2009, I will transmit to the Board any other recommended adjustments to the Recommended Budget that may be necessary to incorporate the most recent information available to project this year's General Fund ending fund balance and next year's revenues and costs. Included within such adjustments will be recommendations necessary to absorb unanticipated cost shifts and revenue reductions resulting from the State budget once it is ultimately adopted. I will develop any such recommended adjustments within the tax rates already recommended to the Board, which are the tax rates listed below.

Recommended Fiscal Year 2009/10 Budgets and Tax Rates

The table below outlines the budgets and tax rates that I recommend for fiscal year 2009/10. Should the Board at the time of tentative adoption take action to increase County expenditures beyond those included in the Recommended Budget, the budget ceiling and/or the tax rate may increase above the amounts listed below.

Fiscal Year 2009/10 Budget	Budget	Tax Rate
Total County Budget	$1,387,871,873	$3.3133
County Free Library District	37,483,152	0.2643
Flood Control District	12,227,360	0.2635
Debt Service	110,138,905	0.7100
Stadium District	5,055,529	------

As amended by the PTOC, Pima County's neutral 2009 Primary Levy will be $285,305,691. A neutral levy is defined by State statute as containing no increase that results from any increase in the value of existing property in the County due to market appreciation. While the recommended budget contains a primary property tax rate reduction of $0.0780 to partially mitigate the increase in property valuation resulting from appreciation, nevertheless under the recommended budget the County will exceed the neutral levy and will be required to issue a Truth in Taxation Notice and hold a Truth in Taxation public hearing. Preliminary calculations based upon the recommended budget for the Truth in Taxation Notice are contained in Attachment 3. They indicate that the proposed average increase in primary taxes on a hypothetical $100,000 home is $13.82. This is somewhat misleading, however, as the actual impact on individual properties will vary on a case-by-case basis depending upon adjustments to assessed value during this year's valuation cycle. For example, if a home was valued by the Assessor at $100,000 this fiscal year, no adjustments to valuation occurred and the value remains $100,000 next fiscal year, then the homeowner will see a primary property tax decrease of $7.80 under this recommended budget.

Following the Board's adoption of the tentative budget, the County is required to publish the tentative budget in a format prescribed by the Arizona Auditor General. The budget, presented in the required format, is included with this memorandum as Attachment 4.

Respectfully submitted,

C.H. Huckelberry
County Administrator

CHH/jj (June 29, 2009)

Attachments

Note: The final paragraph of this memorandum, Tentative Budget Adoption: Fiscal Year 2009/2010, July 7, 2009, makes reference to the publication of the Tentative Budget, ". . . in a format prescribed by the Arizona Auditor General" and indicates that the format is presented in the attachment. However, these pages, which show the estimates of revenues and expenditures/expenses, have been withdrawn, since they replicate the information provided in the section labeled State Reports. Please refer to the tab labeled State Reports for the estimates of revenues and expenditures/expenses.

Board of Supervisors Memorandum

July 28, 2009

Fiscal Year 2009/10 Final Budget Adoption

Background

The Fiscal Year 2009/10 Recommended Budget was transmitted to the Board on April 27, 2009. The Tentative Budget was adopted by the Board on July 7, 2009 as originally recommended, with the following exceptions:

- $9,075,900 in federal stimulus revenue and expenditures was added for energy efficiency, home foreclosure mitigation, and transportation projects;
- $3,308,651 in grant revenue and expenditures was added for neighborhood stabilization projects, low income rental assistance, and election equipment;
- $3,260,370 in expenditure authority was added to the Capital Improvement Program for transportation and neighborhood reinvestment projects;
- $347,350 was added to the Superior Court budget, with a matching revenue amount added to the Sheriff's budget, to implement a Pretrial Services program that will screen municipal arrestees for expedited release to community mental health providers;
- $286,542 was added to the Facilities Renewal Fund budget, with funding coming from an increase in the General Fund beginning fund balance, to begin the acquisition of an Elections/Voter Registration building;
- $247,736 of expenditure authority was added to the Budget Stabilization Fund to accommodate one-time carryover requests, with funding coming from an increase in beginning fund balance;
- $120,000 was added to both revenues and expenditure authority in the Public Fiduciary's Office to cover the increased cost of burials;
- $5,020 was removed from the County Attorney's budget to reflect decreased funding from the City of Tucson for the Victim Witness Program; and,
- $23,750 in expenditure authority was removed from the Board contingency, with the cash being transferred to the Economic Development & Tourism Fund as support for the Ajo Chamber of Commerce.

The net effect of these adjustments was to add $16,617,779 to the original recommended budget, yielding the Tentative Adopted Budget amount of $1,387,871,873. Adoption of the Tentative Budget served to set the maximum County expenditure ceiling.

Recommended Adjustments to the Tentative Budget

I recommend three adjustments to the Board-adopted Tentative Budget, all of which can be accomplished within the budget ceiling established by that adoption:

1. Natural Resources, Parks and Recreation - I have directed the Natural Resources, Parks and Recreation Department to close several community centers and parks, and to cease publication of the Leisure Times. Additionally, staff is currently in the process of identifying a new operator for Sportspark. It is estimated that these actions will result in a cost savings of $739,796. In light of the continued uncertainty regarding the state budget, I am recommending that this amount be placed in the Budget Stabilization Fund for possible future assignment. This recommendation will have a zero net effect on the overall County budget.

2. Graffiti Abatement Program - I have directed the Transportation Department to reduce the Graffiti Abatement Program by half, from $250,000 to $125,000, thus reducing the General Fund subsidy for same. In light of the continued uncertainty regarding the state budget, I am recommending that this amount be placed in the Budget Stabilization Fund for possible future assignment. This recommendation will have a zero net effect on the overall County budget.

3. Juvenile Court and Superior Court - The finance divisions of the Juvenile and Superior Courts have been consolidated for the past two years or so, but for various reasons the budgets for the two operations had not been combined. At the request of the Presiding Judge of the Superior Court, I have directed Budget staff to merge the budget of Juvenile Court into Superior Court as they relate to the finance function. This recommendation will have a zero net effect on the overall County budget.

As referenced above, the net effect of state budget actions affecting the County remains unknown at this time because a complete, balanced state budget has not yet been adopted. When the state budget is finalized, we will manage any required adjustments within the budget amounts and tax rates already tentatively adopted by the Board, which are listed below.

Recommendation

Set forth below are the proposed Fiscal Year 2009/10 Final Budget amounts and Tax Rates. These amounts and rates are the same as those resulting from the Board's action at adoption of the Tentative Budget and as recommended in this memorandum and reflected in the attached Arizona Auditor General prescribed schedules.

Fiscal Year 2009/2010 Budget	Budget	Tax Rate
Total County Budget	$1,387,871,873	$3.3133
County Free Library District	37,483,152	0.2643
Flood Control District	12,227,360	0.2635
Debt Service	110,138,905	0.7100
Stadium District	5,055,529	------

Respectfully submitted,

C. Huckelberry

C.H. Huckelberry
County Administrator

CHH/jj (July 17, 2009)

Attachment

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BUDGET OVERVIEW

Financial Structure

Consolidated Overview of the County Budget by Fund

Total County Budget by Source and Use

Revenues & Expenditures for Fiscal Years 2007/2008 Through 2009/2010

Budget in Brief Fiscal Year 2009/2010

Adopted Full Time Equivalent Positions for Fiscal Years 2007/2008 Through 2009/2010

Pima County Capital Improvement Program Overview

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FINANCIAL STRUCTURE

Accounting policies: The Pima County accounting policies are guided by the State of Arizona Auditor General through the *Uniform Accounting Manual for Arizona Counties.* The policies conform to generally accepted accounting principles as promulgated by the Governmental Accounting Standards Board (GASB) and provide a consistent basis for presenting financial information of the County.

Fund accounting: The financial transactions of the County are recorded in individual funds, each of which is considered a separate fiscal entity. Each fund is accounted for with a separate set of *self-balancing* accounts that comprise its assets, liabilities, net assets, revenues, and expenditures or expenses, as appropriate.

The various funds and subsidiary ledgers are classified by category and type as follows:

Fund Type	Description	Funding Source
GOVERNMENTAL FUNDS	**Governmental funds use the modified accrual basis of accounting, a current financial resource measurement focus. Governmental Funds are comprised of the following:**	
General Fund	The General Fund is the County's principal financing vehicle for general government operations and for resources that are not required to be accounted for in another fund.	Funded largely by primary property tax revenue and state shared sales tax revenue.
Special Revenue Funds	Account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. Special Revenue Funds include the following:	
	• Economic Development & Tourism – Accounts for resources used to promote business and job development and business retention in Pima County and the state of Arizona for the purpose of enhancing the economic welfare of the inhabitants of the County.	Transient lodging excise (hotel/motel) tax revenues.
	• Employment & Training - Accounts for resources controlled by the County as a prime sponsor under the Workforce Investment Act of 1998, superseding the Jobs Training Partnership Act. Also includes Youth Opportunity (YO) grant, Pima Vocational High School, and many other grants.	Primarily Federal Government revenue.
	• Environmental Quality - Accounts for resources specifically identified to be expended for the protection of water, air, and land from pollutants.	Air quality inspection and application fees; revenues from alternate onsite disposal plans; and federal and state grants.
	• Library District – Accounts for resources used for the management and operation of the Pima County Free Library District.	Secondary property tax revenue.
	• Public Health - Accounts for resources used to finance activities involved in the conservation and improvement of public health, emergency management/homeland security, and various animal control functions.	Federal and state grants; charges for services provided; and operating transfers from the General Fund.

Fund Type	Description	Funding Source
GOVERNMENTAL FUNDS (cont'd)		
Special Revenue Funds (cont'd)		
	• Regional Flood Control District - Accounts for expenditures necessary to analyze, design, and maintain flood control improvements to protect persons and property from floodwaters.	Secondary taxes on real property.
	• School Reserve Fund – Accounts for resources specifically identified to be expended for education programs in the Pima County Accommodation District and specialized educational programs that extend outside the boundaries of individual school districts.	Federal and state grants; private donations; Arizona Department of Education.
	• Solid Waste Fund – Accounts for resources used to provide solid waste disposal facilities and services and tire recycling services.	Landfill tipping fees; County share of state tax on new tire sales.
	• Stadium District – Accounts for resources specifically identified to be expended for the management and operation of Tucson Electric Park.	Car rental surcharge fees; recreational vehicle surcharge fees; hotel/motel bed taxes; and charges for services provided for special events.
	• Transportation - Accounts for administrative and operating costs expended for highways and streets, as well as resources transferred to the Capital Projects Fund for construction of highways and streets.	County share of gasoline tax collected by state Highway User revenues; Vehicle License Tax revenues; and charges for services.
	• Other Special Revenue Funds - Account for resources to be expended for various other programs of the County, including various probation programs, consumer protection programs, family support, antiracketeering programs, law library, etc.	Federal and state grants. Antiracketeering funding is provided by court ordered forfeitures, diversion fees, and restitution payments.
Debt Service Fund	Accounts for the accumulation of resources for, and the payment of, long term debt principal and interest applicable to Governmental Funds. This fund manages the debt for Transportation bonds and loans, Certificates of Participation, and General Obligation bonds.	Secondary tax levy on real and personal property; transfers of Vehicle License Tax revenues and Highway User revenues from the Transportation Special Revenue Fund for the payment of Transportation bonds and loans; transfers from Capital Projects and Wastewater Reclamation Funds for payment of Certificates of Participation.

Fund Type	Description	Funding Source
GOVERNMENTAL FUNDS (cont'd)		
Capital Projects Fund	Accounts for financial resources to be used for the acquisition or construction of major capital assets, including land, buildings, roads and streets, drainage ways, libraries, and parks (other than those financed by Proprietary Funds).	Bond sale proceeds; federal and state grants; transfers of Vehicle License Tax revenues and Highway User revenues from the Transportation Special Revenue Fund; transfers of Regional Flood Control District and Library District monies; reimbursements associated with specific capital projects and from other governments.
PROPRIETARY FUNDS	**Proprietary funds are used to account for Pima County's business-type activities. These funds use the economic resources measurement focus and accrual basis of accounting. This measurement focus provides for the short term and long term recognition of revenues and expenses. Proprietary Funds are comprised of:**	
Enterprise Funds	Account for operations that are financed and operated in a manner similar to private business enterprises. Enterprise funds within Pima County include the following:	
	• Development Services - Accounts for the operations that provide zoning permits, enforce ordinances, and administer uniform building codes.	License and permit fees for plan examinations and zoning; penalties related to the issuance of building, plumbing, mechanical, electrical and mobile home permits; and charges for services such as plan checks and subdivision coordination.
	• Pima Health System & Services - Accounts for health plans funded by the Arizona Health Care Cost Containment System (AHCCCS) and long term care under the Arizona Long Term Care System (ALTCS).	Primarily derived from capitation fees.
	• Parking Garages - Accounts for the management and operation of eight parking facilities located in downtown Tucson.	Parking fees from six public parking garages and two parking lots owned by Pima County.
	• Wastewater Reclamation Department- Accounts for the management and operation of wastewater treatment and water pollution control facilities.	Sewer user, sewer connection, and sanitation fees.

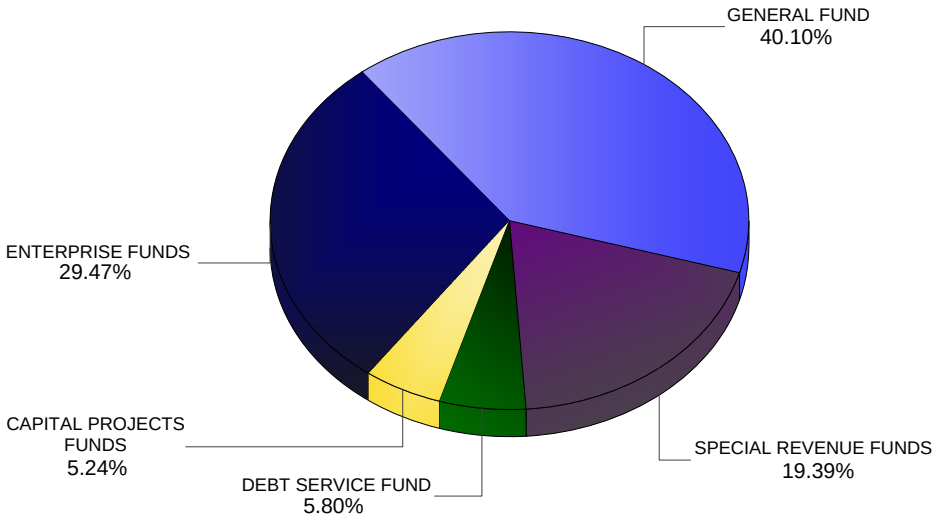
Fund Type	Description	Funding Source
Internal Service Funds	Account for the financing of goods or services provided by one department to other departments of the County on a cost reimbursement basis. Internal Service funds include the following:	
	• Self Insurance Trust Fund - Accounts for the risk management function of the County. The fund is administered by the Board of Supervisors and an appointed board of trustees, and provides self insurance for medical malpractice, workers compensation, unemployment, general liability, property damage, environmental damage, and employee dental benefits. It also provides coverage for certain types of litigation.	Financed by charges to specific user departments and to the General Fund.
	• Other Internal Service Funds - Account for the acquisition, operation, and maintenance of automotive and communications equipment used by County departments and for printing services provided to County departments.	Financed by fees and reimbursements charged to user departments.
FIDUCIARY FUNDS	**Fiduciary funds do not include resources belonging to Pima County; therefore, they are not part of the County's budgeting process. The County does, however, have custodial responsibility for these funds and reports them in its Comprehensive Annual Financial Report.**	
Agency Funds	Account for cash and investments held by the County on behalf of various fire districts, cities and towns, individuals, the state and other agencies. Also included are clearing funds for payroll and property taxes.	
Investment Trust Fund	Accounts for cash and investments held by the County on behalf of various school districts.	

SUBSIDIARY LEDGERS

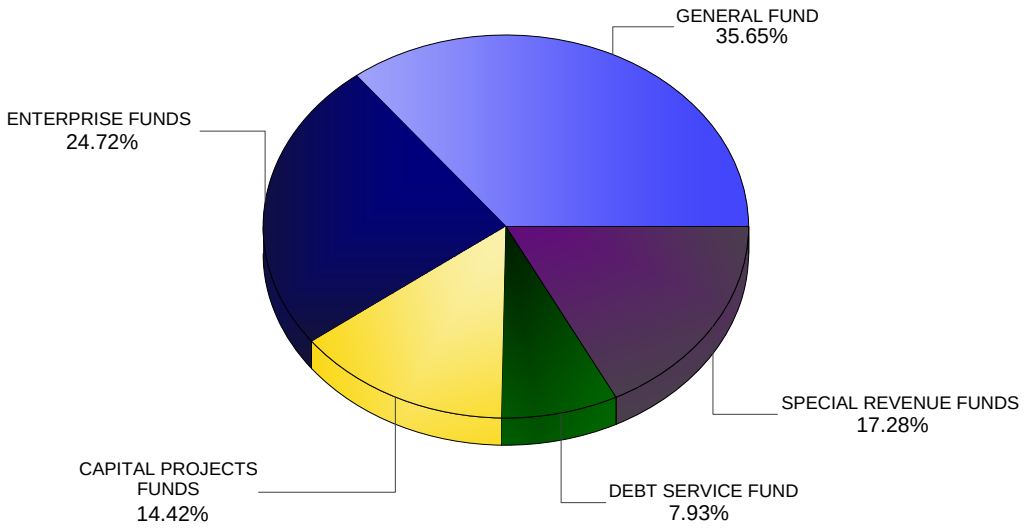
It should be noted that balances from the former General Fixed Asset Account Group and the General Long Term Debt Account Group are now considered subsidiary ledgers and are reported within the County's government-wide financial statements, as required by GASB 34.

CONSOLIDATED OVERVIEW OF COUNTY BUDGET BY FUND

REVENUES BY FUND



EXPENDITURES BY FUND

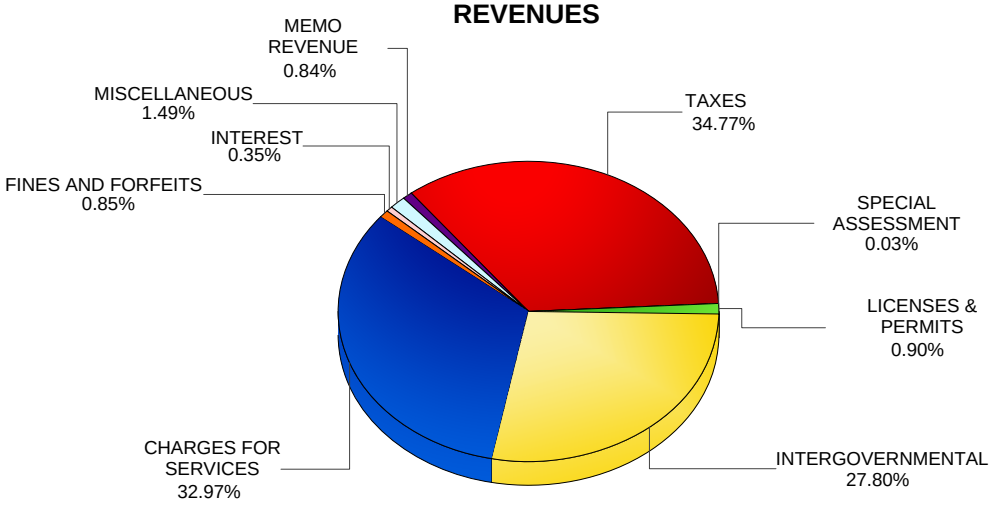


FUNDING SOURCES	EST. BEGINNING FUND BALANCE 2009/2010	ADOPTED REVENUES 2009/2010	ADOPTED EXPENDITURES 2009/2010	OTHER FINANCING SOURCES 2009/2010	INTERFUND TRANSFERS IN / (OUT)	ESTIMATED ENDING FUND BALANCE
GENERAL FUND	**24,982,199**	**483,589,915**	**(494,765,645)**	**0**	**(13,806,469)**	**0**
SPECIAL REVENUE FUNDS	**71,010,658**	**233,751,185**	**(239,827,367)**	**0**	**(16,939,275)**	**47,995,201**
DEBT SERVICE FUND	**14,860,795**	**69,937,637**	**(110,138,905)**	**0**	**41,114,825**	**15,774,352**
CAPITAL PROJECTS FUNDS	**107,421,988**	**63,216,238**	**(200,124,512)**	**125,000,000**	**11,312,871**	**106,826,585**
ENTERPRISE FUNDS	**60,346,418**	**355,391,339**	**(343,015,444)**	**85,002,383**	**(21,525,780)**	**136,198,916**

Note: The above charts do not include Internal Service Funds.

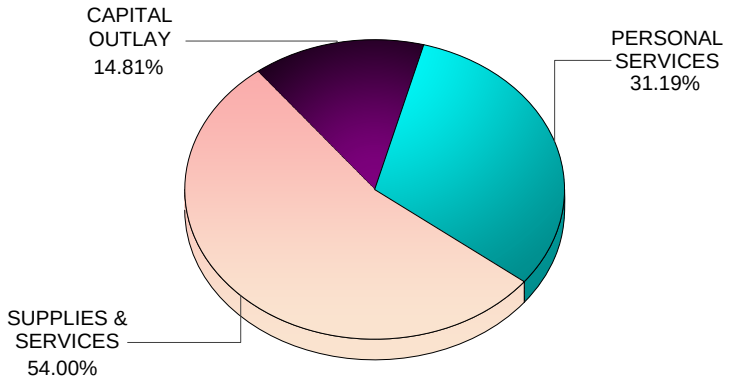
TOTAL COUNTY BUDGET BY SOURCE AND USE

REVENUES



REVENUES	FY 2007/2008 ACTUAL	FY 2008/2009 REVISED	FY 2009/2010 ADOPTED
TAXES	381,861,318	396,800,896	419,319,386
SPECIAL ASSESSMENT	555,844	448,619	401,105
LICENSES & PERMITS	13,247,701	14,941,892	10,861,177
INTERGOVERNMENTAL	317,278,454	322,259,727	335,262,690
CHARGES FOR SERVICES	458,503,374	404,007,803	397,606,822
FINES AND FORFEITS	6,492,981	6,706,732	10,188,170
INTEREST	21,036,845	11,791,551	4,183,156
MISCELLANEOUS	27,218,523	21,187,856	17,943,808
MEMO REVENUE	23,286,537	15,000,000	10,120,000
	1,249,481,577	**1,193,145,076**	**1,205,886,314**

EXPENDITURES



EXPENDITURES	FY 2007/2008 ACTUAL	FY 2008/2009 REVISED	FY 2009/2010 ADOPTED
PERSONAL SERVICES	443,406,213	445,873,469	432,878,204
SUPPLIES & SERVICES	735,152,854	758,878,464	749,456,312
CAPITAL OUTLAY	135,897,605	172,777,335	205,537,357
	1,314,456,672	**1,377,529,268**	**1,387,871,873**

Note: The above charts do not include Internal Service Funds.

REVENUES & EXPENDITURES
FISCAL YEARS 2007/2008 - 2009/2010

	ACTUAL FY 2007/2008	REVISED FY 2008/2009	ESTIMATED FY 2008/2009	ADOPTED FY 2009/2010
GENERAL FUND				
REVENUE				
TAXES	268,492,467	282,377,345	281,413,275	301,095,303
LICENSES AND PERMITS	2,970,600	2,955,925	2,955,925	2,442,172
INTERGOVERNMENTAL	148,158,077	148,441,648	134,066,055	128,650,688
CHARGES FOR SERVICES	32,307,052	33,096,008	33,198,449	37,611,266
FINES AND FORFEITS	5,019,877	5,237,632	4,896,193	8,829,613
INTEREST	3,343,184	1,863,981	640,048	615,565
MISCELLANEOUS	8,314,183	7,361,684	7,974,506	4,345,308
MEMO REVENUE	265	0	0	0
TOTAL	**468,605,705**	**481,334,223**	**465,144,451**	**483,589,915**
EXPENDITURES				
PERSONAL SERVICES	251,688,292	257,485,415	258,167,189	252,777,551
SUPPLIES & SERVICES	204,141,566	242,696,396	209,396,528	240,950,712
CAPITAL OUTLAY	4,707,499	1,231,282	4,828,678	1,037,382
TOTAL	**460,537,357**	**501,413,093**	**472,392,395**	**494,765,645**
SPECIAL REVENUE FUNDS				
REVENUE				
TAXES	57,607,254	57,259,479	57,643,987	49,293,946
SPECIAL ASSESSMENT	555,844	448,619	448,619	401,105
LICENSES AND PERMITS	4,737,772	4,804,430	4,013,910	5,193,905
INTERGOVERNMENTAL	146,566,667	142,903,340	139,294,812	150,798,989
CHARGES FOR SERVICES	16,230,929	13,895,080	13,953,222	14,379,331
FINES AND FORFEITS	1,460,693	1,410,300	1,258,355	1,348,557
INTEREST	4,217,476	2,997,287	2,051,895	1,136,677
MISCELLANEOUS	12,655,254	11,529,819	16,172,023	11,078,675
MEMO REVENUE	338,069	0	0	120,000
TOTAL	**244,369,958**	**235,248,354**	**234,836,823**	**233,751,185**
EXPENDITURES				
PERSONAL SERVICES	99,500,032	106,665,510	98,800,338	102,929,297
SUPPLIES & SERVICES	110,920,148	122,031,602	110,140,146	132,170,871
CAPITAL OUTLAY	8,103,490	5,190,021	8,046,504	4,727,199
TOTAL	**218,523,670**	**233,887,133**	**216,986,988**	**239,827,367**
DEBT SERVICE FUND				
REVENUE				
TAXES	55,761,597	57,164,072	57,152,571	68,930,137
INTERGOVERNMENTAL	16,376	7,500	7,500	7,500
INTEREST	1,842,349	1,000,000	1,060,381	1,000,000
MISCELLANEOUS	116	0	0	0
TOTAL	**57,620,438**	**58,171,572**	**58,220,452**	**69,937,637**
EXPENDITURES				
SUPPLIES & SERVICES	75,797,524	100,521,623	121,640,512	110,138,905
TOTAL	**75,797,524**	**100,521,623**	**121,640,512**	**110,138,905**
CAPITAL PROJECTS FUNDS				
REVENUE				
INTERGOVERNMENTAL	17,022,948	25,848,887	22.401.190	51,473,938
CHARGES FOR SERVICES	8,839,064	9,424,903	9.224.903	10,991,612
INTEREST	4,812,517	1,117,697	1,631,479	750,688
MISCELLANEOUS	3,166,659	94,122	379,119	0
TOTAL	**33,841,188**	**36,485,609**	**33,636,691**	**63,216,238**
EXPENDITURES				
PERSONAL SERVICES	688,049	639,643	897,468	723,504
SUPPLIES & SERVICES	(116,521)	219,054	(151,986)	0
CAPITAL OUTLAY	138,967,907	165,590,632	181,265,194	199,401,008
TOTAL	**139,539,435**	**166,449,329**	**182,010,676**	**200,124,512**

REVENUES & EXPENDITURES
FISCAL YEARS 2007/2008 - 2009/2010

	ACTUAL FY 2007/2008	REVISED FY 2008/2009	ESTIMATED FY 2008/2009	ADOPTED FY 2009/2010
ENTERPRISE FUNDS				
REVENUE				
LICENSES AND PERMITS	5,539,329	7,181,537	2,940,650	3,225,100
INTERGOVERNMENTAL	5,514,386	5,058,352	4,993,404	4,331,575
CHARGES FOR SERVICES	401,126,329	347,591,812	353,374,258	334,624,613
FINES AND FORFEITS	12,411	58,800	5,000	10,000
INTEREST	6,821,319	4,812,586	1,951,529	680,226
MISCELLANEOUS	3,082,311	2,202,231	2,242,000	2,519,825
MEMO REVENUE	22,948,203	15,000,000	15,000,000	10,000,000
TOTAL	**445,044,288**	**381,905,318**	**380,506,841**	**355,391,339**
EXPENDITURES				
PERSONAL SERVICES	91,529,840	81,082,901	85.484.345	76,447,852
SUPPLIES & SERVICES	344,410,137	293,409,789	321,662,038	266,195,824
CAPITAL OUTLAY	(15,881,291)	765,400	(14,832,341)	371,768
TOTAL	**420,058,686**	**375,258,090**	**392,314,042**	**343,015,444**
TOTAL REVENUES	**1,249,481,577**	**1,193,145,076**	**1,172,345,258**	**1,205,886,314**
TOTAL EXPENDITURES	**1,314,456,672**	**1,377,529,268**	**1,385,344,613**	**1,387,871,873**

Note: The above data does not include Internal Service Funds.

BUDGET IN BRIEF

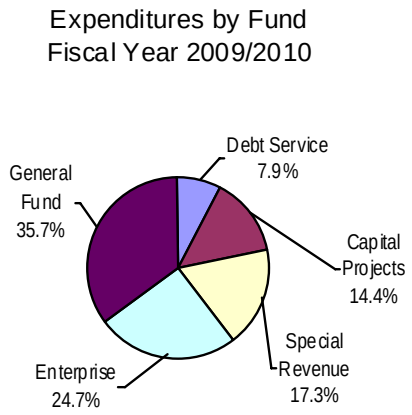
Arizona Revised Statute § 42-17105 requires the Pima County Board of Supervisors to adopt a budget for each fiscal year. On July 28, 2009, the Board adopted the budget for fiscal year 2009/10, which covers the period from July 1, 2009 through June 30, 2010.

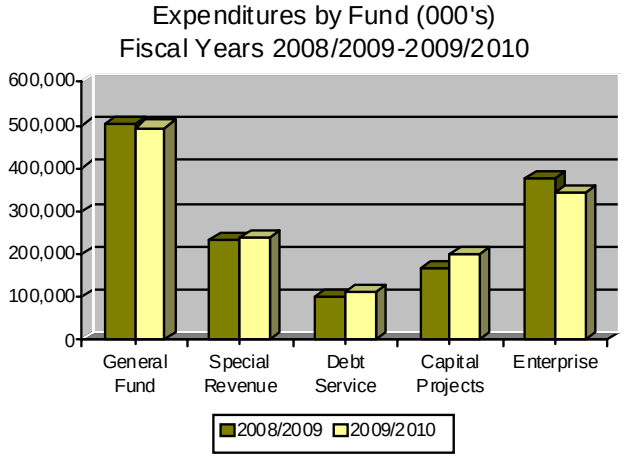
Pima County's Fiscal Year 2009/10 Adopted Budget includes:

- $1.388 billion in expenditures
- $1.206 billion in revenues
- $78.5 million in operating transfers between the various operating funds
- $210.0 million total in debt issues including $105.0 million in General Obligation and Transportation revenue bonds, $95.0 million in Certificates of Participation, and $10.0 million in loans for sewer projects

Graphic analyses of expenditures by fund and functional area are presented below:

Comparison of Expenditures by Fund





GENERAL FUND: The Fiscal Year 2009/10 Adopted Budget for General Fund expenditures decreased by $6.6 million from fiscal year 2008/09. Major factors contributing to this net decrease include:

- $7.2 million decrease to reverse a budgeted reserve for potential negative financial state budget impacts which had not been finalized at fiscal year 2008/09 budget adoption
- $5.3 million decrease from a 2.5% across-the-board base budget reduction
- $4.8 million decrease in budgeted costs for primary and general elections held in 2008
- $1.7 million decrease in set aside to settle litigation brought by QWEST Corporation in 2008
- $1.4 million decrease in one-time unexpended carryover funds from fiscal year 2008/09
- $1.1 million net decrease in state mandated contributions to the various state retirement systems
- $775,000 net reduction for cost of fuel for estimated motor pool charges
- $423,000 increase in order to bring the General Fund budgeted reserve to 5% of revenues
- $1.0 million increase in reserve for potential Solid Waste Program operating losses
- $1,1 million increase from moving Public works Building SRF to Facilities Management
- $2.0 million additional funds reserved for Development Services countywide planning function
- $2.1 million increase in Disproportionate Share Hospital Program funding
- $2.4 million increase for new costs related to photo traffic enforcement
- $2.5 million increase in Graduate Medical Educational Program funding
- $2.6 million increase in Information Technology personnel previously charged directly to other departments now recouped via the County's central cost allocation plan
- $4.1 million increase in the County's ALTCS contribution
- also includes the annualization of fiscal year 2008/09 supplemental requests, other position related adjustments, etc.

SPECIAL REVENUE FUNDS: The Fiscal Year 2009/10 Adopted Budget for Special Revenue Funds expenditures increased by $5.9 million over fiscal year 2008/09. Major factors contributing to this net increase include:

- $9.5 million increase in various special revenue grants mainly from federal stimulus funding
- $9.3 million increase in Employment and Training also mainly from federal stimulus funding
- $1.6 million increase in the Stadium District for increased maintenance and Kino Environmental Restoration Project (KERP) expenditures
- $1.4 million increase in County Free Library District spending to address needed repairs at library branches
- $317,000 net decrease in the Regional Flood Control District operating budget expenditures
- $374,000 net decrease in Environmental Quality operating budget expenditures
- $453,000 decrease in planned expenditures from the Recorder's Document Storage & Retrieval Fund
- $1.1 million decrease in Solid Waste Management expenditures are in part the result of reduced hours of landfill operation
- $1.1 million decrease due to the transfer of the Public Works Building special revenue fund to Facilities Management in the General Fund
- $2.5 million net decrease in various other departmental special revenue funds
- $2.9 million decrease in budgeted law enforcement antiracketeering funds
- $7.7 million decrease in Transportation as a result of reduced street and highway user revenue collections
- also includes other position related adjustments, benefits adjustments, adjustments for one time costs, etc.

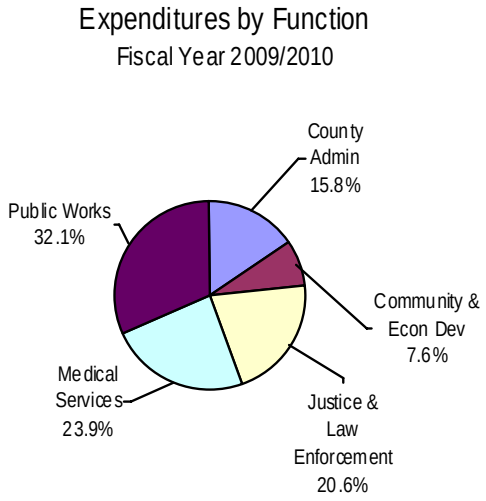
DEBT SERVICE FUND: The Fiscal Year 2009/10 Adopted Budget for Debt Service Fund expenditures increased $9.6 million over fiscal year 2008/09. This increase is the net of retired debt and anticipated debt service costs related to bond and certificates of participation sales to be made in fiscal year 2009/10.

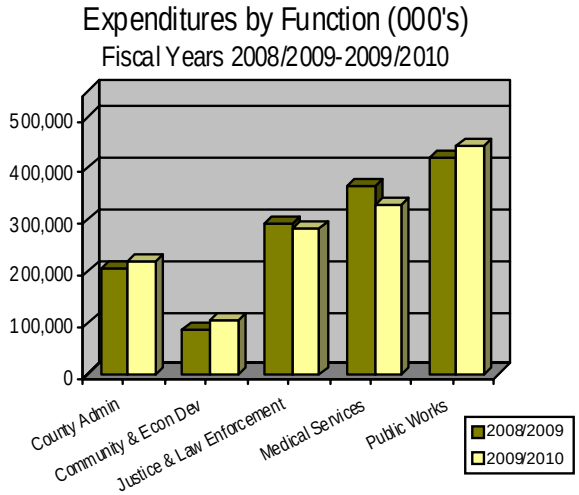
CAPITAL PROJECTS FUND: The Fiscal Year 2009/10 Adopted Budget for the Capital Projects Fund expenditures increased by $33.7 million over fiscal year 2008/09, based on the implementation of the approved current year Capital Improvement Budget, as detailed in the County's Fiscal Year 2009/10 to Fiscal Year 2013/14 Capital Improvement Plan. (*See the Capital Improvement Projects section - Summary of Active Capital Improvement Projects*.)

ENTERPRISE FUNDS: The Fiscal Year 2009/10 Adopted Budget for Enterprise Fund expenses decreased by $32.2 million from fiscal year 2008/09. Significant changes include:

- $30.0 million net decrease in Pima Health System & Services primarily due to the state not awarding the County an AHCCCS Ambulatory Contract and capping the enrollment for this program at a significantly reduced amount effective October 1, 2008
- $4.0 million decrease in Development Services reflecting a slowdown in construction activity
- $1.9 million increase in the Wastewater Reclamation Enterprise Fund, relating to the rehabilitation of the system, increased inspection/assessment work, increased depreciation, debt service, etc.
- also includes position related adjustments, benefits adjustments, adjustments for one time costs, etc.

Comparison of Expenditures by Functional Area





COUNTY ADMINISTRATION: The Fiscal Year 2009/10 Adopted Budget for expenditures for the County Administration functional area increased by $14.1 million over fiscal year 2008/09. Major reasons for the net increase include:

- $15.0 million net increase in financial support to University Physicians Healthcare Hospital
- Fiscal Year 2009/10 Adopted Budget for Debt Service Fund expenditures increased $9.6 million over fiscal year 2008/09. This increase is the net of retired debt and anticipated debt service costs related to bond and certificates of participation sales to be made in fiscal year 2009/10
- $2.6 million increase in Information Technology personnel previously charged directly to other departments now recouped via the County's central cost allocation plan
- $2.0 million additional funds reserved for Development Services countywide planning function
- $1.2 million increase from a grant to acquire election equipment
- $1.0 million increase in reserve for potential Solid Waste Program operating losses
- $423,000 increase in order to bring the General Fund budgeted reserve to 5% of revenues
- $1.0 million decrease from a 2.5% across-the-board base budget reduction
- $1.5 million decrease for various costs budgeted in Non Departmental, mainly a reduction of a reserve for health benefits
- $1.6 million reversal of one time unexpended carryover funds from fiscal year 2007/08
- $1.7 million decrease in set aside to settle litigation brought by QWEST Corporation in 2008
- $4.8 million decrease to reverse budgeted costs of the primary and general elections held in 2008
- $7.2 million decrease to reverse a budgeted reserve for potential negative financial state budget impacts which had not been finalized for fiscal year 2008/09
- also includes the annualization of fiscal year 2008/09 supplemental requests,, other position related adjustments, benefits adjustments, adjustments for one time costs in other funds, etc.

COMMUNITY & ECONOMIC DEVELOPMENT: The Fiscal Year 2009/10 Adopted Budget for expenditures for the Community & Economic Development functional area increased by $16.9 million over fiscal year 2008/09. Major factors contributing to this net increase are:

- $9.3 million increase in Employment and Training Fund mainly from federal stimulus funding
- $8.1 million increase in various special revenue fund grants also from federal stimulus funding
- $1.6 million increase in the Stadium District for increased maintenance and KERP expenditures
- $1.3 million increase in County Free Library District spending to address needed repairs at library branches
- $453,000 decrease in Economic Development & Tourism Special Revenue Fund
- $785,000 decrease for various schools related elections costs budgeted in fiscal year 2008/09
- also includes the annualization of fiscal year 2008/09 supplemental requests, other position related adjustments, benefits adjustments, adjustments for one time costs in other funds, etc.

JUSTICE & LAW ENFORCEMENT: The Fiscal Year 2009/10 Adopted Budget for the Justice & Law Enforcement functional area decreased by $7.8 million from fiscal year 2008/09. This net decrease is due primarily to:

- $3.7 million decrease in various grants to Superior Court, Juvenile Court and Sheriff
- $3.5 million in net decreases to various Justice & Law Enforcement Special Revenue Funds
- $2.8 million decrease from a 2.5% across-the-board base budget reduction
- also includes annualization of fiscal year 2008/09 supplemental requests, other position related adjustments, benefits adjustments, adjustments for one time costs in other funds, etc.

MEDICAL SERVICES: The Fiscal Year 2009/10 Adopted Budget for the Medical Services functional area decreased by $36.5 million from fiscal year 2008/09. The main reasons for this net decrease include:

- $30.0 million net decrease in Pima Health System & Services primarily due to the state not awarding the County an AHCCCS Ambulatory Contract and capping the enrollment for this program at a significantly reduced amount effective October 1, 2008
- $15.0 million decrease in budgeted support to UPHH from $25.0 million to $10.0 million as scheduled in its lease agreement; an additional $15.0 million is also budgeted in County Administration, above
- $476,000 decrease in Public Health Grants
- $4.1 million increase in ALTCS contribution
- $2.5 million increase in Graduate Medical Educational Program funding
- $2.1 million increase in Disproportionate Share Program funding
- also includes annualization of fiscal year 2008/09 supplemental requests, other position related adjustments, benefits adjustments, adjustments for one time costs in other funds, etc.

PUBLIC WORKS: The Fiscal Year 2009/10 Adopted Budget for the Public Works functional area increased by a net $23.8 million over fiscal year 2008/09. Significant changes include the following:

- $33.7 million increase in Capital Projects Fund expenditures based on the implementation of the approved current year Capital Improvement Budget, as detailed in the County's Fiscal Year 2009/10 to Fiscal Year 2013/14 Capital Improvement Plan. (*See the Capital Improvement Projects section – Summary of Active Capital Improvement Projects.)*
- $4.0 increase in Facilities Management Grants from federal stimulus funding
- $1.9 million increase in the Wastewater Reclamation Enterprise Fund, relating to the rehabilitation of the system, increased inspection/assessment work, increased depreciation, debt service, etc.
- $317,000 net decrease in the Regional Flood Control District operating budget expenditures
- $394,000 net decrease in Environmental Quality operating budget expenditures
- $816,000 decrease from a 2.5% across-the-board base budget reduction
- $1.1 million decrease in Solid Waste Management in part the result of reduced hours of operation
- $1.4 million decrease in Natural Resources Parks & Recreation, $740,000 of which was moved to the Budget Stabilization Fund
- $4.0 million decrease in Development Services reflecting a slowdown in construction activity
- $7.7 million decrease in Transportation as a result of decreased street and highway revenue
- also includes annualization of fiscal year 2008/09 supplemental requests, other position related adjustments, benefits adjustments, adjustments for other one time costs, increased depreciation, etc

Comparison of Revenues

Please refer to the *Revenue Sources* section for an analysis of significant revenue variances and trends.

Projected Net Changes in Fiscal Year End Fund Balances/Net Assets

The following is a discussion of changes in ending fund balances or net assets in fiscal year 2009/10:

General Fund

Due to a change in the method of budgeting for the ending fund balance implemented in fiscal year 2007/08, the adopted ending fund balance for the General Fund in future years will be zero, a net decrease for fiscal year 2009/10 of $25.0 million from the budgeted beginning fund balance. General Fund expenditures include $24.4 million, an amount equal to the expected ending fund balance, to represent a General Fund Reserve in order for the County to be in compliance with state statute. Changes other than this reserve represent a net decrease of $534,278 from the beginning fund balance. Major factors contributing to this decrease are discussed under the Budget Issues Tab (pages 4-9 through 4-10).

Special Revenue Funds

The fiscal year 2009/10 adopted ending fund balance for all Special Revenue Funds is $48.0 million, a net decrease of $23.0 million from the budgeted beginning fund balance. Major factors contributing to this decrease include net reductions/increases in the various special revenue fund and grant fund balances reflecting increases or decreases in the 8 major and nearly 60 minor County funds due to restricted funds being spent on their specified services. These funds account for such diverse functions as Transportation, Flood Control, Public Health, Solid Waste Management, the County Free Library, Stadium District, Justice and Law Enforcement Grants, etc.

Debt Service Fund

The fiscal year 2009/10 adopted ending fund balance for the Debt Service Fund is $15.8 million, a net increase of $913,000 over the budgeted beginning fund balance. Major factors contributing to this increase include:

- $11.8 million increase in projected secondary property tax collections
- $9.6 million increase in overall debt service payments. This increase is the net of retired debt and anticipated debt service costs related to bond sales and the issuance of Certificates of Participation to be made in fiscal year 2009/10
- $3.5 million net decrease in operating transfers in

Capital Projects Fund

The fiscal year 2009/10 adopted ending fund balance for the Capital Projects Fund is $106.8 million, a net decrease of $595,000 from the budgeted beginning fund balance as existing bond and non-bond funds are expended in the implementation of the approved current year Capital Improvement Budget, as detailed in the County's proposed fiscal year 2009/10 to 2013/14 Capital Improvement Plan. (*See the Capital Improvement Project section - Summary of Active Capital Improvement Projects*)

Enterprise Funds

The fiscal year 2009/10 adopted ending net assets for all Enterprise Funds is $136.2 million, a net increase of $75.9 million over the budgeted beginning net assets. Major factors contributing to this increase include:

- $77.2 million increase in the Wastewater Reclamation Enterprise Fund due to a combination of increases in sewer revenue fees partially offset by decreased connection fees, increasing operating costs, and debt repayments, and $85.0 million in additional certificate of participation and loan proceeds
- $2.3 million decrease in net assets of the Development Services Enterprise Fund

A summary table of beginning and ending fund balances/net assets for all funds is located on pages 8-2 through 8-4 of the Summary Schedules section.

ADOPTED FULL TIME EQUIVALENT POSITIONS
FISCAL YEARS 2007/2008 - 2009/2010

FUNCTIONAL AREA/SUPER DEPARTMENT	ADOPTED 2007/2008	REVISED 2008/2009	ADOPTED 2009/2010	CHANGE 08/09 to 09/10
COUNTY ADMINISTRATION				
ASSESSOR	161.0	160.5	160.5	0.0
BOARD OF SUPERVISORS	24.4	23.7	24.0	0.3
CLERK OF THE BOARD	19.0	18.0	17.0	(1.0)
COUNTY ADMINISTRATOR	15.8	14.8	17.8	3.0
ELECTIONS	15.0	18.0	17.0	(1.0)
FINANCE & RISK MANAGEMENT	123.5	125.9	123.5	(2.4)
FORENSIC SCIENCE CENTER	30.1	29.0	27.0	(2.0)
HUMAN RESOURCES	37.5	38.0	37.0	(1.0)
INFORMATION TECHNOLOGY	137.0	129.7	128.0	(1.7)
PROCUREMENT	34.0	32.5	31.8	(0.7)
RECORDER	57.0	67.0	50.3	(16.7)
TREASURER	41.0	40.0	40.0	0.0
TOTAL COUNTY ADMINISTRATION	**695.3**	**697.1**	**673.9**	**(23.2)**
COMMUNITY & ECONOMIC DEVELOPMENT				
COMMUNITY & ECONOMIC DEVELOPMENT ADMIN	8.0	7.0	6.6	(0.4)
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	27.5	26.5	25.6	(0.9)
COMMUNITY SVCS, EMPLOYMENT & TRAINING	134.4	136.5	159.0	22.5
COUNTY FREE LIBRARY	357.5	378.5	383.7	5.2
ECONOMIC DEVELOPMENT & TOURISM	5.0	5.0	2.9	(2.1)
KINO SPORTS COMPLEX	59.5	66.5	20.2	(46.3)
SCHOOL SUPERINTENDENT	16.0	15.0	14.0	(1.0)
STADIUM DISTRICT	14.6	4.6	30.7	26.1
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**622.5**	**639.6**	**642.7**	**3.1**
JUSTICE & LAW ENFORCEMENT				
CLERK OF SUPERIOR COURT	226.2	221.5	217.5	(4.0)
CONSTABLES	13.0	13.0	13.0	0.0
COUNTY ATTORNEY	441.3	447.4	448.3	0.9
INDIGENT DEFENSE	218.5	225.5	208.0	(17.5)
JUSTICE COURT AJO	10.8	10.8	10.6	(0.2)
JUSTICE COURT GREEN VALLEY	9.1	9.5	9.5	0.0
JUSTICE COURTS TUCSON	122.3	122.1	139.1	17.0
JUVENILE COURT	582.4	569.6	541.6	(28.0)
OFFICE OF COURT APPOINTED COUNSEL	10.0	9.2	9.2	0.0
PUBLIC FIDUCIARY	37.6	37.1	38.3	1.2
SHERIFF	1,386.6	1,411.2	1,412.2	1.0
SUPERIOR COURT	664.0	663.5	672.5	9.0
TOTAL JUSTICE & LAW ENFORCEMENT	**3,721.8**	**3,740.4**	**3,719.8**	**(20.6)**
MEDICAL SERVICES				
INSTITUTIONAL HEALTH	27.0	31.5	30.0	(1.5)
PIMA HEALTH SYSTEM & SERVICES	992.4	700.2	680.5	(19.7)
PUBLIC HEALTH	375.1	391.8	390.5	(1.3)
TOTAL MEDICAL SERVICES	**1,394.5**	**1,123.5**	**1,101.0**	**(22.5)**

ADOPTED FULL TIME EQUIVALENT POSITIONS
FISCAL YEARS 2007/2008 - 2009/2010

FUNCTIONAL AREA/SUPER DEPARTMENT	ADOPTED 2007/2008	REVISED 2008/2009	ADOPTED 2009/2010	CHANGE 08/09 to 09/10
PUBLIC WORKS				
CAPITAL PROJECTS	10.5	10.5	9.5	(1.0)
DEVELOPMENT SERVICES	182.0	135.3	71.2	(64.1)
ENVIRONMENTAL QUALITY	60.4	52.5	43.9	(8.6)
FACILITIES MANAGEMENT	173.0	176.0	173.0	(3.0)
FLEET SERVICES	57.0	62.2	62.7	0.5
GRAPHIC SERVICES	20.6	21.6	15.6	(6.0)
NATURAL RESOURCES, PARKS & RECREATION	283.8	293.0	251.3	(41.7)
PUBLIC WORKS ADMINISTRATION	37.5	38.4	34.0	(4.4)
REGIONAL FLOOD CONTROL DISTRICT	75.4	67.0	70.3	3.3
SOLID WASTE MANAGEMENT	53.0	42.6	34.5	(8.1)
TRANSPORTATION	425.9	414.7	354.1	(60.6)
WASTEWATER RECLAMATION	583.7	599.0	580.0	(19.0)
TOTAL PUBLIC WORKS	**1,962.8**	**1,912.8**	**1,700.1**	**(212.7)**
TOTAL FUNCTIONAL AREAS	**8,396.9**	**8,113.4**	**7,837.5**	**(275.9)**

Major net changes in Full Time Equivalent (FTE) positions from fiscal year 2008/09 to 2009/10 are generally explained below:

FTEs in County Administration decreased by 23.2 or 3.3%. Major factors contributing to this net decrease include:

- 16.7 FTE decrease in the Recorder due to the removal of temporary elections worker positions from the 2008 primary and general elections and unfunding vacant positions
- 1.0 FTE increase in Communications due to the transfer of one position from the Sheriff department
- 3.0 FTE net increase in the County Administrator department due to the transfer of four positions from Natural Resources, Parks & Recreation and unfunding a vacant position
- 2.4 FTE net decrease in Finance & Risk Management due to the transfer of three environmental services positions from Facilities Management, unfunding five vacant positions, and reducing hours of some positions
- 2.7 FTE net decrease in Information Technology resulting from the transfer of one position from Finance & Risk Management and eliminating vacant positions
- 2.0 FTE decrease in the Forensic Science Center due to the unfunding of two vacant Forensic Field Agent positions to meet 2.5% budget reduction
- 3.4 FTE net decrease in various other County Administration departments mainly from eliminating or reducing hours of vacant positions

FTEs in Community & Economic Development increased by 3.1 or 0.5%. Major factors contributing to this net increase include:

- 5.2 FTE increase in County Free Library due to the addition of 3.2 intermittent FTEs and additional hours for four positions that were newly created in fiscal year 2008/09.
- 65.4 FTE decrease in Kino Sports Complex due to the transfer of positions to the Stadium District as well as the transfer of positions to Community Services, Employment & Training related to the Teen Center, Las Artes, and Pima Vocational High School.
- 41.7 FTE increase in Community Services, Employment & Training due to the department assuming responsibility for the Teen Center, Las Artes, and Pima Vocational High School from Kino Sports Complex
- 26.1 FTE increase in the Stadium District primarily due to the transfer of Trades Maintenance positions from the Kino Sports Complex.
- 1.0 FTE decrease in School Superintendent from unfunding two positions due to budget constraints
- 3.2 FTE net decrease in various other Community & Economic Development departments

FTEs in Justice & Law Enforcement decreased by 20.6 or 0.5%. Major factors contributing to this net decrease include:

- 7.7 FTE decrease in Clerk of the Superior Court resulting from the reduction of funded hours to existing positions.
- 17.5 FTE decrease in Indigent Defense General Fund positions due to the elimination of vacant positions
- 44.9 FTE net decrease in various Justice and Law enforcement special revenue fund and grant departments
- 7.7 FTE decrease in Juvenile Court General Fund positions due to a decrease in hours funded to existing positions, the elimination of vacant positions and the transfer of financial positions to the Superior Court.

- 8.0 FTE increase in Justice Court Tucson General Fund positions due to implementation of Photo Traffic Enforcement program
- 32.0 FTE increase in Sheriff General Fund positions due to the transfer of grant positions resulting from the loss of grant funding
- 15.1 FTE increase in Superior Court General Fund positions due to adding pretrial services for misdemeanor arrests and for the City of South Tucson, along with the transfer of financial positions from Juvenile Court

FTEs in Medical Services decreased by 22.5 or 2.0%. Major factors contributing to this net decrease include:

- 1.5 FTE decrease in Institutional Health due to the unfunding of two FTEs to meet 2.5% budget reduction, partially offset by the increase of 0.5 FTE for one Program Coordinator
- 19.7 FTE decrease in Pima Health System and Services primarily as a result of the September 30, 2008 layoffs due to the award of a capped AHCCCS acute care contract effective October 1, 2008
- 1.3 FTE decrease in Public Health primarily due to adjustments to hours funded for existing positions

FTEs in Public Works decreased by 212.7 or 11.1%. Major factors contributing to this net increase include:

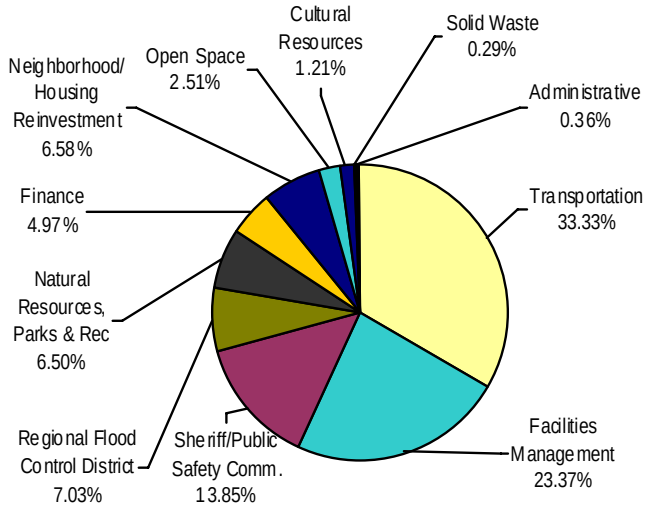
- 3.0 FTE decrease in Facilities Management due to the transfer of two Industrial Hygienists and an Environmental Services Officer to the Risk Management department.
- 41.7 FTE decrease in Natural Resources, Parks & Recreation due to the unfunding of vacant positions, decreases in hours for other positions, and the transfer of four positions to the County Administrator department.
- 64.1 FTE decrease in Development Services due to unfunding of 48.0 FTEs, transfer out to other County departments of 16.0 FTEs, and reduction in hours for 0.1 FTE
- 60.6 FTE decrease in Transportation due to unfunding of 50.0 FTEs and reduction in hours for 10.6 FTEs
- 19.0 FTE decrease in Wastewater Reclamation due to unfunding 23.0 FTE vacant position and reducing hours for several classification resulting in a decrease of 1.0 FTE partially offset by the transfer of 5.0 FTEs from Development Services
- 8.6 FTE decrease in Environmental Quality due to unfunding vacant positions
- 8.1 FTE decrease in Solid Waste Management due to unfunding of 8.0 FTEs and reduction in hours for 0.1 FTE
- 4.4 FTE decrease in Public Works Administration due to unfunding of 3.0 FTEs and reduction in hours for 1.4 FTEs
- 1.0 FTE decrease in Capital Projects due to unfunding of one position
- 3.3 FTE increase in Regional Flood Control due to transfer of 3.0 FTEs from Development Services and increase in hours for 0.3 FTE
- 1.8 FTE decrease in Graphic Services Design due to the unfunding of three positions due to revenue reductions, while increasing hours on two positions shared with Graphic Services Production
- 4.2 FTE decrease in Graphic Services Production due to the unfunding of three positions due to revenue reductions, while decreasing hours on two positions shared with Graphic Services Design

PIMA COUNTY CAPITAL IMPROVEMENT PROGRAM OVERVIEW

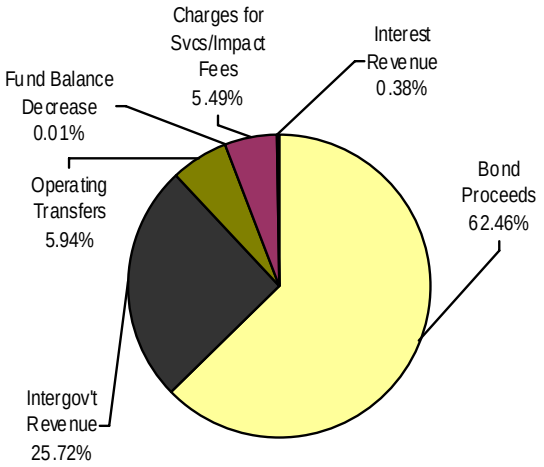
The following charts provide summary information for Pima County's fiscal year 2009/10 adopted expenditures, revenues, and other funding sources for all Capital Projects Fund projects.

Pima County FY 2009/10 Capital Projects Fund[1]

Expenses by Category



Sources of Funding



Expenses by Category	
Transportation	$66,682,839
Facilities Management	46,768,470
Sheriff	27,719,205
Flood Control	14,070,845
Parks and Recreation	13,007,794
Finance	9,953,468
Neighborhood/Housing Reinvestment	13,163,602
Open Space	5,031,694
Cultural Resources	2,425,730
Solid Waste	577,361
Administrative Costs	723,504
Total	$200,124,512

Sources of Funding	
Other Funding: Bond/COPs Proceeds	$125,000,000
Intergovernmental Revenue	51,473,938
Other Funding: Operating Transfers	11,880,665
Other Funding: Fund Balance Decrease	27,609
Charges for Services/Impact Fees	10,991,612
Interest Revenue	750,688
Total	$200,124,512

[1] Capital Projects Fund only; does not include enterprise and internal services projects. Refer to the *CIP* section - *Summary of Active Capital Improvement Projects* for a complete list of all projects, including enterprise and internal services projects and related expenses.

FINANCIAL POLICIES

This section details the financial policies that guide Pima County's budget development process.

Adopt a Balanced Budget

Arizona Revised Statute §42-17151 states, in pertinent part:
On or before the third Monday in August each year the governing body of each county shall fix, levy and assess the amount to be raised from primary and secondary property taxation. This amount, plus all other sources of revenue and unencumbered balances from the preceding fiscal year, shall equal the total of amounts proposed to be spent in the budget for the current fiscal year.

This requirement, in effect, mandates the adoption of a balanced budget. Furthermore, it is Pima County's policy that unencumbered balances from the preceding fiscal year are considered "one-time" monies and are not to be used to fund recurring expenses, i.e., recurring operating expenditures must be matched by recurring operating revenues.

Adhere to a Well Defined Budgetary Process

Refer to pages 2-3 through 2-5 for an in-depth discussion of the various elements of the budgetary process including the basis of presentation, basis of budgeting, budgetary control, budget amendments, and budget preparation and approval.

Promote Budget Accountability

With the fiscal year 1999/2000 budget, the Board of Supervisors adopted a Budget Accountability Policy (see the *Supplemental Information* section - *Pima County Budget Policies*). The purpose of the policy is to establish guidelines and a methodology for the Board of Supervisors to perform their duties related to the budget and to operate Pima County Government as provided by law, by exercising financial and programmatic control over expenditures and revenues related to County programs and services. It specifically addresses appropriations for supplemental funding, transfers of appropriations among programs, and budget exceedence.

Follow a Programmatic Method of Budgeting

Prior to fiscal year 1998/99, departments within Pima County budgeted solely on a cost center/account line item basis. While this type of presentation provides valuable information, it does not identify the full cost or funding sources associated with programs.

Starting in fiscal year 1998/99, and continuing since then, the budget has been presented using a line item and programmatic method. The goal of this presentation is to plan and measure financial operations and to evaluate programs and the impact they have on the community. *Programs* in this context are defined as *a group of closely related activities or services*. Departments organize their activities into programs and report quantitative results for each. They also provide a statement describing the main function or purpose of each program, the primary services provided, and goals and objectives.

Additionally, departments are asked to provide outcome, quality, output, and/or efficiency performance measures in their program submissions. To highlight performance trends, departments are asked to report each program performance measure for a three-year period, the actual result for fiscal year 2007/08, the estimated result for fiscal year 2008/09, and the planned result for fiscal year 2009/10. As this type of presentation evolves, the goal will be to have quality, outcome, and customer service performance measures added to departmental budget submissions.

Conduct Periodic Base Budget Reviews

Board of Supervisors Policy No. D22.5, adopted on October 26, 1999, mandated that, beginning with fiscal year 2000/01, every department shall develop an annual budget using a zero base budget (ZBB) methodology at least once during each subsequent four-year period. Pursuant to the Board schedule, this fiscal year fifteen departments developed annual budgets using a zero base budget methodology. Other departments used the target base approach traditionally employed by the County.

Each department undergoing the zero base review is asked to budget on the basis of its current level of service without regard to its target base. Increased funding for new programs, mandates, or services is presented in supplemental requests. Departments are asked to conduct a thorough assessment of service demands; review, and if necessary, redefine program goals and objectives; and develop performance measures linked to the goals and objectives. Each line item request has to be fully justified and costs allocated to the appropriate service and activity.

The participating departments and Budget Division staff agree that the ZBB process is time consuming, but benefits derived from the process justify the time and personnel resources used. The ZBB process provides departments an opportunity to assess and justify department operations, identify services needed to meet goals and objectives, determine optimal levels of funding, accurately allocate revenue and expenditures to the appropriate programs, and prioritize services. All departments have completed the ZBB process at least twice, with some having completed the process three times. With each turn, departments are encouraged to build upon their previous experience and improve on their efforts to achieve the objectives of the process, particularly in the areas of cost justification, performance measures, and operational efficiency.

Provide Justification for all Supplemental Requests

During the budget process, any departmental funding request that exceeds the prior year's level of funding (with authorized adjustments) must include an impact statement describing the ramifications should additional funding not be granted. This impact can be stated in terms of opportunities lost, mandates not met, services not provided, or outcomes not achieved. Departments are also instructed to be as explicit as possible, when describing the effect of unfunded proposals, especially regarding the impact on Pima County residents. Due to adverse economic conditions, for fiscal year 2009/10 no funding was approved for supplemental requests. (See *Summary Schedules* section - *Summary of Adopted Supplemental Packages.)*

Diversify the County's Revenue Sources

Property Taxes

The fiscal year 2009/10 Adopted Budget relies on a $0.0780 decrease in the property tax rate for General Government, a $0.1050 increase in the Debt Service tax rate, a $0.0300 decrease in the Flood Control District tax rate, and a $0.0750 decrease in the Library District tax rate. The total property tax rate for Pima County decreases from $4.6291to $4.5511 per $100 of assessed valuation.

General Government Revenues other than Property Taxes

Excluding revenues related to primary property taxes, projected fiscal year 2009/10 general government revenue from all other sources is $140.6 million, a decrease of $21.4 million from the fiscal year 2008/09 adopted budget. State Shared Sales Taxes are expected to decrease by $15.8 million. Other changes in revenue include a $3.1 million decrease in Vehicle License Tax, a $1.2 million decrease in Pooled Investment Interest, and a $514 thousand decrease in Business License and Permit revenue. Transient Lodging tax revenue decreases by $686 thousand. Contributions for Administrative Overhead from County enterprise funds increase by $3.0 million due to increased costs and expansion of services. Federal Payments in Lieu of Taxes (F-PILT) increased $710 thousand because the Federal Government

has fully funded the PILT program as part of the Federal economic stimulus package. The adopted budget assumes that the $3.8 million in state funding for Proposition 204 hold-harmless (see Glossary) will not be forthcoming in fiscal year 2009/10.

State Shared Income Taxes

In the tax equity battle that occurred with the state legislature in the 1990's, tax equity for Pima County was defined as a three-legged stool, with redistribution of sales tax, highway user revenue funds (HURF), and state shared income tax each defining one leg of the stool. Sales tax equity was achieved first, followed by HURF equity in 1997. There has been no progress made in obtaining the third leg of the tax equity stool, which is state shared income tax.

All incorporated jurisdictions in Arizona receive state shared income taxes. If unincorporated Pima County were a municipality, it would be the fourth largest city in the state. The County's share of income tax would be equivalent to just over $47.8 million each year. If these revenues were received, they could be used to further reduce the primary property tax by $0.5532 per $100 of assessed value.

Local Sales Tax

Several times over the course of the fiscal year 2007/08 budget planning process, the Board of Supervisors discussed and voted on whether to adopt a half-cent general excise tax (sales tax). As permitted by Arizona Revised Statutes, a unanimous vote of the Board would have enacted such a tax. However, a unanimous vote was not forthcoming, despite the County Administrator's strong recommendation that a sales tax be approved in order to provide property tax relief, as well as to address the pressing needs of the County.

Departmental Revenue Enhancements/Increases

During each fiscal year's budget planning and preparation, opportunities for non-tax revenue enhancements and increases are routinely explored. For a complete schedule of revenue adjustments, including new fees and other charges, as well as existing fee increases, refer to the *Revenue Sources* section – *Summary of Revenue by Fund, Department, and Category*

Stabilize/Reduce the Property Tax Rates

Table 1 underscores the Board of Supervisor's commitment to stabilize, if not reduce, property tax rates. The total rate decreased by decreased by 5.1 percent in fiscal year 2007/08, decreased by 8.0 percent in fiscal year 2008/09, and will decrease by 1.7 percent in fiscal year 2009/10.

Table 1

Comparison of Property Tax Rates*

	FY 2006/07 Tax Rates	FY 2007/08 Tax Rates	FY 2008/09 Tax Rates	FY 2009/10 Tax Rates
Pima County Primary (General Gov't)	$3.8420	$3.6020	$3.3913	$3.3133
Debt Service	0.7150	0.6850	0.6050	0.7100
Library District	0.3675	0.3975	0.3393	0.2643
Flood Control District	0.3746	0.3446	0.2935	0.2635
Total	$5.2991	$5.0291	$4.6291	$4.5511

* Does not include Fire District Assistance Tax, which is set by state formula.

Maintain an Adequate Ending General Fund Balance

Over the past nine years, the unreserved ending General Fund balance ranged from an actual low of $19.7 million for fiscal year 2000/01 to an actual high of $46.4 million for fiscal year 2005/06. The Board of Supervisors has adopted an unreserved ending General Fund Balance of $24.4 million for fiscal year 2009/10, which is 5.1 percent of budgeted operating revenues. This is within the Government Finance Officers Association (GFOA) recommendation that "no less than five to fifteen percent of regular general fund operating revenues be maintained as unreserved fund balance". Over the past nine years, actual unreserved ending fund balance typically has been significantly higher than the amount that had been budgeted, as seen in Table 2 below. Close monitoring of expenditures, and strong intergovernmental revenues (e.g., state shared sales tax, vehicle license tax, etc.) have accounted for the favorable variances from budget. However, with the uncertainty in the current economic climate and declining state shared revenues, there is no guarantee that this trend will continue in fiscal year 2009/10.

Table 2

General Fund Unreserved Ending Fund Balance

	Budgeted	Actual		% of Revenue
Fiscal Year 2000/01	$ 6,780,498	$19,653,279		6.6
Fiscal Year 2001/02	$11,500,000	$28,655,034		9.0
Fiscal Year 2002/03	$13,600,000	$30,999,355		9.4
Fiscal Year 2003/04	$13,400,000	$25,628,388		7.2
Fiscal Year 2004/05	$13,000,000	$33,171,433		8.9
Fiscal Year 2005/06	$15,800,000	$46,423,513		10.8
Fiscal Year 2006/07	$23,000,000	$48,671,901		10.9
Fiscal Year 2007/08	$24,500,000	$27,749,033		5.9
Fiscal Year 2008/09	$24,024,720	$24,982,199	*	5.0
Fiscal Year 2009/10	$24,447,921	------		5.1

***** projected

Note: In compliance with State statute, beginning in fiscal year 2007/08, what formerly had been budgeted as ending fund balance is now budgeted as reserved contingency expenditure.

Maximize the Generation and Collection of Fines, Fees, and Reimbursements

The Financial Management and Audit Division reviews and analyzes the County's cash position, and conducts routine cash handling, performance, management, and contract audits pertaining to all County departments and Elected Officials' Offices.

Eliminate Long-Term Cash Deficits

The long-term cash deficits of certain funds are those that have accumulated as a result of losses over multiple years that cannot be covered by accounts receivable for those funds. Since fiscal year 1999/2000 the County has made a concerted effort, through the transfer of General Fund dollars, to eliminate the long-term cash deficits of a number of funds including: Kino Community Hospital Enterprise Fund (with the hospital now managed by an outside contractor), the Stadium District Special Revenue Fund, and the Graphic Services Internal Service Fund.

While the County has made concerted efforts, the Solid Waste Special Revenue Fund is projected to have a deficit of $1,823,000 at the end of fiscal year 2009/10, given the current level of operations. Furthermore, the County commissioned a financial and operational audit of Solid Waste Management and as a result of the financial and operation audit, fees were increased in fiscal year 2007/08, July 2008, and again in May, 2009; services are curtailed or eliminated at landfills, transfer stations and regional collection centers; illegal dumping continues to be tracked closely. In order to avoid accumulation of a long term deficit in this fund, the Adopted Budget for fiscal year 2009/10 includes $2,000,000 allocated to the Budget Stabilization Fund to cover operating losses. Furthermore, Solid Waste staff will continue developing options for the Board of Supervisors to consider and implement during the fiscal year that will reduce projected operating losses.

Provide Board of Supervisors General Contingency Funding

While the Board of Supervisors unreserved Contingency Fund has typically been funded at $1.0 million per year, in recognition of overall economic difficulties certain outside community agency funding provided by the Board's Contingency Fund last year will continue to be funded using this source. This effectively reduces the Board's Contingency Fund to a starting point of $771,774.

Provide a Budget Stabilization Fund

Prior to fiscal year 1999/2000, the only method of managing budget exceedences had been to reserve funding in the Board of Supervisors Contingency Fund for that purpose. In fiscal year 1999/2000 this process was further developed and institutionalized through the establishment of the Budget Stabilization Fund (in the General Fund). For fiscal year 2009/10, budgeted expenditure authority in the Budget Stabilization Fund amounts to $20,636,193. Discussions of all but one the seven items in the following table can be found in the *Budget Issues* section. The Community Recession item represents a 10 percent reduction in direct aid to outside community agencies, and is reserved to provide options for funding as specific needs may arise.

Table 3

Budget Stabilization Fund

Transportation – graffiti abatement	$ 125,000
Critical Path Institute - contribution	375,000
Community Recession - contingency	396,397
Natural Resources, Parks and Recreation - community centers, parks closings	739,796
Solid Waste - operating loss	2,000,000
Development Services - planning function	2,000,000
University Physicians Healthcare - Kino Hospital	15,000,000
Total Budget Stabilization Fund	$20,636,193

Provide Property Tax Reduction/Debt Retirement & Property Tax Rate Stabilization Funds

The Tax Reduction/Debt Retirement Fund was established in fiscal year 1999/2000 for the purpose of pooling revenues from various actions or activities in order to offset possible future tax increases. Revenue sources include any new revenues derived from expense recoveries, such as federal or state reimbursements for criminal justice and law enforcement, the sale of surplus property, certain medical related refunds, and fee increases by General Fund departments, where General Fund support is reduced or the fees are not for a specified purpose. Since the fund's inception the following deposits have been made: over $6.1 million in federal State Criminal Alien Assistance Program (SCAAP) revenue; over $1.3 million in federal Southwest Border Prosecution Initiative (SWBPI) revenue; over $3.6 million in medical refunds or reimbursements for the County's annual contribution to the Arizona Long Term Care System (ALTCS); over $370 thousand in Arizona Border Security Emergency revenue, over $360 thousand for the sale of land, and over $350 thousand in various other one time revenue sources.

In adopting the Budget for fiscal years 2006/07 and 2007/08 the Board of Supervisors reduced the primary property tax rate by a total of 47 cents. This reduction represents an elimination of all growth in the primary levy that would have occurred as a result of increased valuations of existing property. The total reduction in the levy was $31,426,717. During this period the Board of Supervisors simultaneously created a reserve in the Tax Rate Stabilization Fund to insure against future declines in other General Fund revenues. A total of $8,600,000 was appropriated to this special revenue fund for use as needed to mitigate the effect of economic downturns on the primary property tax rate. Declines for fiscal year 2008/09 in state shared sales and vehicle license taxes as well as other General Fund revenues of over $10 million necessitated the transfer of the entire accumulated balance in the Tax Rate Stabilization Fund to, and for use by, the General Fund.

Obtain Pre-approval of Grants with Fund Impact

Pima County receives significant grant funding from federal, state, and local agencies. Often, the Board of Supervisors had not been apprised of grant applications and resulting fiscal impacts to the County, until after grants were awarded and funding was pending or, in some cases, already received. Further, information and analysis accompanying requests for grant acceptance were inconsistent and in some cases insufficient to allow the Board to plan for the short and long term fiscal needs of the County. With the adoption of the fiscal year 1999/2000 budget, the Board directed that a policy be established to address these issues and to detail their expectations concerning acceptance terms and conditions under which grant funding is received. Board of Supervisors Policy No. D22.6 was adopted on October 26, 1999, and is contained in the *Supplemental Information* section - *County Budget Policies.*

Maintain Adequate Funding for Self-Insurance Trust Fund

Pima County's Self-Insurance Trust Fund is a statutory trust covering the cost of tort liability, workers' compensation, self-insured dental, unemployment, and related administrative and loss control costs. An annual actuarial analysis estimates outstanding liabilities and future year funding requirements. The Trust is overseen by seven Trustees, no more than one of which can be a County employee, and is audited annually. Funding at a 75 percent confidence level has been maintained for the past ten years (present value funding).

Provide Adequate Employee Compensation

Over the years, and as long as resources were available, Pima County has demonstrated its commitment to providing adequate compensation to its employees by approving market adjustments, anniversary pay increases, step plan funding, and matching of the employee share of retirement rate increases. The County Administrator has previously stated, "The County continues to be challenged to remain competitive in attracting and retaining experienced, high quality personnel throughout our workforce."

The following table summarizes the salary increases since fiscal year 1999/2000.

Table 4

Salary Increase Summary

Fiscal Year	Salary Increase
FY 1999/00	2.5% general adjustment effective Jan 2, 2000
	2 .5% anniversary with successful performance evaluation
FY 2000/01	2.5% anniversary with successful performance evaluation
FY 2001/02	2.5 % general adjustment effective Sep 9, 2001
	5.0% market adjustment on anniversary
	establish step plan for Sheriff
FY 2002/03	$0.8135 per hour or one time $500 general adjustment effective Dec 19, 2002
	1 step adjustment for Sheriff non-command staff effective date in class
FY 2003/04	No general adjustment, anniversary increases, or step increases awarded
FY 2004/05	2.5% general adjustment effective Aug 8, 2004
	2.5% general adjustment effective Dec 26, 2004
	1 step adjustment for Sheriff non-command staff effective date in class
	new step plan for Sheriff's non-command staff, offering a market adjustment to bring officers i line with other local jurisdictions
FY 2005/06	2.5% general adjustment effective Jul 10, 2005
	1.7% general adjustment effective Jul 10, 2005 to compensate for increased retirement rat contribution for members of the Arizona State Retirement System
	1 step adjustment for Sheriff's corrections non-command staff effective date in class
FY 2006/07	2.8% general adjustment effective Jul 1, 2006
	1.7% general adjustment effective Jul 1, 2006 to compensate for increased retirement rat contribution for members of the Arizona State Retirement System
	1 step adjustment for Sheriff's corrections non-command staff, deputies, and sergeant effective date in class
FY 2007/08	2.1% general adjustment effective Jul 8, 2007
	2.5% market adjustment effective Jul 8, 2007
	0.5% general adjustment effective Jul 8, 2007 to compensate for increased retirement rat contribution for members of the Arizona State Retirement System
	10% and 5% step adjustment for Sheriff's deputies, sergeants, and corrections non-comman staff effective January 6, 2008

Resources available in fiscal year 2008/09 and fiscal year 2009/10 were insufficient to fund an employee compensation package, though existing employee benefits are maintained at an increased cost of $4.8 million over these two fiscal years.

Continue to Implement the County Ordinances that Authorize Bond Projects

Capital Improvement Plan and Capital Projects Budget

Bonding is not a new or unique method of financing public infrastructure and expansion in Pima County, as there have been nine voter-approved bond elections since 1974 yielding over $2 billion in voter-approved bonds.

In May and November of 1997, voters authorized approximately $257 million of general obligation bonds, $105 million of sewer revenue bonds, and $350 million of transportation bonds, for a total 1997 authorization of $712 million. In May 2004, voters authorized approximately $582 million of general obligation bonds and $150 million of sewer revenue bonds, for a total 2004 authorization of $732 million. In May 2006, voters approved general obligation bonds of $18 million for Psychiatric Urgent Care Facilities and $36 million for Psychiatric Inpatient Hospital Facilities. Combining the 1997, 2004 and 2006 authorization provides total bond proceeds of $1.5 billion.

Pima County currently has $1.8 billion in active bond projects fully or partially funded by bonds and $764 million in active non-bond projects resulting in a total capital improvement program of $2.6 billion. The proposed Capital Improvement Program (CIP) for fiscal year 2009/10 – 2013/14 identifies, among other items: active projects, funding sources, debt profiles, unfunded needs, and a schedule of bond sales. The CIP currently has over 300 capital improvement projects and a total of $288.5 million budgeted for fiscal year 2009/10. Of this fiscal year amount, Wastewater Reclamation funds $87.1 million, Communications funds $1,000,000, and Fleet Services funds $250,000 with $200.1 million approved in the fiscal year 2009/10 Capital Projects Adopted Budget. In addition to the total adopted budget, $3.8 million is expected in matching funds with the primary source from the Corps of Engineers for Flood Control projects. (For project-by-project details, see the CIP section – *Summary of Active Capital Improvement Projects*.)

The following table shows that, of the $1.5 billion bond authorization, $1,061.6 million in bonds have been sold with $436.6 million remaining.

Table 5

1997, 2004 and 2006 Bond Authorizations

	Authorization (million)	Sold (million)	Remaining (million)
1997 General Obligation Bonds	$ 257.0	$ 237.4	$ 19.6
1997 Sewer Revenue Bonds	105.0	105.0	0.0
1997 Transportation Bonds	350.0	227.2	122.8
2004 General Obligation Bonds	582.2	349.7	232.5
2004 Sewer Revenue Bonds	150.0	140.0	10.0
2006 General Obligation Bonds	54.0	2.3	51.7
Total	$1,498.2	$ 1,061.6	$ 436.6

Legal Debt Limits

- County General Obligation Bonds

General obligation debt may not exceed six percent of the value of the County's taxable property as of the latest assessment. However, with voter approval, debt may be incurred up to 15 percent of the value of taxable property. Legal debt margin at June 30, 2008, is as follows (in thousands):

Net assessed valuation:		$8,220,396
Debt Limit (15% of net assessed valuation):		$1,233,059
Amount of debt applicable to debt limit:		
General obligation bonds outstanding	$ 348,335	
Less net assets in debt service fund available for payment of general obligation bond principal	(10,241)	(338,094)
Legal debt margin available		$ 894,965

- Flood Control District General Obligation Bonds

Flood Control general obligation debt may not exceed five percent of the value of the Flood Control District's taxable property as of the latest assessment. Legal debt margin at June 30, 2008, is as follows (in thousands):

Net assessed valuation:		$7,412,190
Debt Limit (5% of net assessed valuation):		$ 370,610
Amount of debt applicable to debt limit:		
Flood Control general obligation bonds outstanding	$725	
Less net assets in debt service fund available for payment of flood control bond principal	(40)	(685)
Legal debt margin available		$ 369,925

For fiscal year 2008/09, the debt percentage for general obligation bonds is estimated to be 4.24 percent. Flood Control general obligation bonds have been paid off. (For details see the *Supplemental Information* section – *Long Term Debt Service Schedules.*)

- Street and Highway Revenue Bonds

Arizona Revised Statute § 11-378 presently requires that in order for the County to issue bonds payable from Street and Highway Revenues, the County must have received Street and Highway Revenues in the year preceding the issuance of the additional bonds in an amount equal to at least one and one-half times the highest annual principal and interest requirements thereafter to come due on all such bonds to be outstanding following the issuance of the additional bonds, provided that if the Street and Highway Revenues received in the preceding year do not equal at least two times the highest annual principal and interest requirements, the proposed bonds must bear a rating at the time of issuance of “A” or better by at least one nationally recognized credit rating service, taking into account any credit enhancement facility in effect with respect to such bonds.

Each time Pima County has issued Street and Highway Revenue Bonds, the County has met the requirements of Arizona Revised Statute § 11-378. In fiscal year 2007/08, the County issued $25 million in Street and Highway Revenue Bonds and met the statutory requirement. The County is planning to issue $15 million of Street and Highway Revenue Bonds in fiscal year 2009/2010. For the fiscal year 2008/09, Street and Highway revenues are projected at $53,906,177, and $20,270,900 in Street and Highway Revenue Bonds debt service is scheduled, providing approximately 2.7 times coverage.

- Sewer Revenue Bonds

There is no statutory legal debt limit on Sewer Revenue Bonds. Within the bond documents for Sewer Revenue Bonds, the County has provided a covenant to the bond holders which limits the issuance of additional Sewer Revenue Bonds unless the covenant set forth in Board of Supervisors' Resolution No. 1991-138, as amended, has been met. That covenant requires that the net revenues of the sewer system for the year preceding an issuance of bonds be at least 120 percent of the maximum annual debt service for all bonds.

Matching of Bond Proceeds

Over the years, the County has been very successful in matching bond proceeds with other funding sources. For example, the $712 million 1997 bond authorization is expected to be leveraged with at least $381.5 million in other funding sources, such as federal and state aid, Regional Transportation Authority funds, private contributions from home owners associations and developers, Flood Control District tax revenues, HURF revenues, roadway impact fees, lease purchase payments, and sewer connection fees. Furthermore, the $786.2 million 2004-2006 bond authorizations is expected to leverage with at least $115.1 million in other funding sources such as those mentioned immediately above.

Operating and Maintenance Costs

The sale of bonds not only obligates the County for the repayment of principal and interest, but also obligates it for the payment of future costs related to the continued operating and maintenance of capital improvements. To plan for these future costs, Pima County routinely studies projected expenditures associated with completed CIP projects. This planning enables the County to better judge the amount of other revenues needed to maintain facilities and identify appropriate alternative sources of funding in advance of actual needs. Additional information about operations and maintenance expenditures associated with capital improvement projects can be found in the *CIP* section.

Bond Sales Scheduling

The schedule of bond sales is premised upon pledges by the Board of Supervisors to maintain secondary property taxes for general obligation debt at or below $0.7150 per $100 of assessed valuation. For fiscal year 2009/10, the secondary tax rate is $0.7100, an increase of 10.5 cents from fiscal year 2008/09 rate of $0.6050 per $100 of assessed valuation

In regards to sewer revenue bonds, user and connection fees are examined annually to ensure that they recover all direct and indirect costs of service, including bond debt, and are approved by the Board of Supervisors. Rate adjustments for user and connection fees are based on five-year financial plans.

The table on the following page presents the increases in sewer user and connection fees since fiscal year 1997/98.

Table 6

Increases in Sewer User and Connection Fees

Fiscal Year	User Fees	Connection Fees
1997/98	4.3%	12.0%
1998/99	0.0%	0.0%
1999/00	5.3%	11.0%
2000/01	5.0%	11.0%
2001/02	3.8%	12.0%
2002/03 (effective 7/1/2002)	5.0%	0.0%
2002/03 (effective 4/1/2003)	0.0%	12.0%
2002/03 (effective 6/1/2003)	0.0%	12.0%
2003/04	0.0%	12.0%
2004/05	4.0%	6.0%
2005/06	8.0%	10.0%
2006/07 (effective 8/11/2006)	6.0%	6.0%
2006/07 (effective 1/1/2007)	6.0%	6.0%
2007/08 (effective 7/1/2007)	6.0%	6.0%
2007/08 (effective 1/1/2008)	9.0%	6.0%
2008/09 (effective 7/1/2008)	9.5%	9.5%
2008-09 (effective 3/20/2009)	12.75%	0.0%
2009-10 (effective 7/1/2009)	12.75%	0.0%
2009-10 (effective 1/1/2010)	12.75%	0.0%

NON FINANCIAL AND STRATEGIC PLANNING

Provide Services Mandated by Legislation and by Community Consensus

County government in Arizona is structured to provide services to county residents as stipulated by law and as deemed desirable by the elected representatives of county residents. To these ends, Pima County has organized its service delivery units into five basic functional areas corresponding to the primary services required. These areas are County Administration, Community & Economic Development, Justice & Law Enforcement, Medical Services, and Public Works. In each functional area, a function statement guides operational planning at a strategic level, while more specific departmental goals and objectives form the basis for budget development.

Implement Strategic Planning Methodology and Performance Budgeting

Pima County departed from its traditional line item budget presentation utilizing a target base and has now implemented a program-oriented presentation of its budget developed from a zero base as provided under Board of Supervisors Policy No. D22.5. This policy requires that each department prepare its budget from a zero base with a thorough review of operations once every four years. This approach incorporates the establishment of departmental function statements, goals, objectives, and their related performance measures. An increasing emphasis has been placed on the performance aspect of this process, with the intent of improving efficiency and effectiveness of the County's service delivery by all departments. The following departmental function statements serve as a starting point for defining strategic plans in each functional area.

County Administration consists of providing services mandated by law such as elections, property valuation and tax assessment, official document recording, conducting Board of Supervisors' meetings, financial reporting, and internal business matters including human resources, purchasing, and risk management.

ASSESSOR
Locate, identify, and value all real and personal property in Pima County. Annually value and add to the tax roll all new construction, additions, changes in ownership, subdivisions, and parcel splits. Educate and assist the public in the valuation and appeals process. Department goals address:

- Timely and accurate performance of mandated duties
- Innovations in procedure, such as process automation
- Interdepartmental support for property valuation issues

BOARD OF SUPERVISORS
Fulfill the duties and responsibilities set forth in Arizona Revised Statutes. Fund and maintain public health and safety. Lay out, maintain, and manage roads and bridges within the County. Provide health care and legal services to the indigent population of the County. Supervise the official conduct of all County officers charged with assessing, collecting, safekeeping, managing, or disbursing public revenues. Initiate and support state legislation beneficial to Pima County. Pursue federal and state funding to support services for County residents. Respond to constituents' problems, suggestions, inquiries, or complaints. Establish policies and goals to be carried out and achieved by County departments. Set spending limits and approve budgets of all County departments. Department goals address:

- Growth management
- Fiscal responsibility
- Quality of life in Pima County

CLERK OF THE BOARD
Record, publish, preserve, and file all proceedings and accounts acted upon by the Board of Supervisors. Administer the Pima County Records Management Program. Process, preserve, and file all petitions, various licenses, and applications. Publicize amendments and codify ordinances for inclusion in the Pima County Code. Administer and direct compliance to requirements for boards, commissions, and committees. Discharge statutory requirements for special taxing districts and State Board of Equalization Hearing Officers. Perform all other duties required by law, rule, or order of the Board. Department goals address:

- Timely and accurate performance of mandated duties
- Innovations in procedure, such as process automation

COUNTY ADMINISTRATOR
Carry out the policies and attain goals established by the Board of Supervisors. Provide information and technical assistance to the Board. Administer and oversee all non-elected official department operations. Provide management, coordination, and communication on all legislative issues and intergovernmental needs. Oversee such programs as the Sonoran Desert Conservation Plan, Facilities Renewal Fund, and Sustainability. Department goals address:

- Implementation of Board of Supervisors policies and plans
- Revenue enhancement opportunities

ELECTIONS
Conduct fair, honest, and efficient elections pursuant to all federal and state laws and regulations. Provide election support to all jurisdictions (cities, towns, schools, fire districts, and other special districts within Pima County) that contract with the County. Serve as the filing office for candidate nomination filings. Serve as the filing office for campaign finance reports. Administer reprecincting and redistricting as required by the Board of Supervisors. Conduct community outreach and assistance to ensure compliance with the Americans With Disabilities Act, and Voting Rights Act. Department goals address:

- Proper and efficient conduct of elections
- Timely reporting of results

FINANCE & RISK MANAGEMENT
Provide centralized financial and risk management services for the County. Financial and risk management operations include administration, bond financing, budget development and monitoring, tax levy and rate compilation, tax assembly coordination, financial statement preparation, financial systems control, accounts payable, payroll processing, records maintenance, mail services, worker's compensation, loss control and prevention, internal audit, cash management, collection of delinquent accounts, and formation and collection function of improvement districts. Department goals include:

- Compliance with laws, rules, and regulations
- Adequate funding for loss coverage
- Loss reduction

FORENSIC SCIENCE CENTER
Perform investigations regarding individuals whose deaths are under the jurisdiction of the office of the Medical Examiner. Department goals address:

- Improvement in the quality of death investigation standards

HUMAN RESOURCES
Recruit and retain a highly committed, highly competent, and results-oriented workforce and provide various employment related services and activities. Services include, but are not limited to, recruitment and selection, employment rights, classification and compensation,

benefits administration, management training, records management, and federal, state, and local labor reporting. Department goals address:

- Assurance of market competitiveness
- Compliance with mandated personnel policy
- Interdepartmental support for human resources issues

INFORMATION TECHNOLOGY

Manage and administer the County's mainframe computer, network servers, wide area network, telecommunications, wireless radio communications, computer hardware/software acquisition, and software licensing. Manage franchise licensing and contract coordination for cable, fiber, and competitive local exchange carriers. Train County employees in the use of computer hardware and software. Provide a central help desk function for computer hardware and software problem resolution. Coordinate all Pima County IT activities with various agencies and the general public. Departmental goals address:

- Process improvements and consolidation of County IT systems
- Improved quality of voice/data infrastructure

NON DEPARTMENTAL

This is a budgeted funds management mechanism, rather than an operating department. Other departments carry out its functions; therefore, it does not formulate goals or objectives.

PROCUREMENT

Procure materials and services for County departments, except as specified by delegation pursuant to the procurement code or the small purchase procedure. Administer the Pima County Minority and Women Owned Business Enterprise Program in accordance with County Code requirements for outreach, price preference, subcontractor goals, and compliance review. Ensure compliance with the Living Wage Ordinance 2002-1 by assisting, reviewing, and monitoring County contracts. Manage the contracts review approval process. Assist and educate vendors concerning bid preparation, bonds and insurance, and the conduct of business with the County. Track and monitor all County contracts. Department goals address:

- Efficiency of purchasing process
- Compliance with Procurement policy and procedure
- Vendor assistance with County transactions

RECORDER

Record and maintain all documents presented for public information. Maintain voter registration rolls in an efficient and cost effective manner. Conduct early voting activity as prescribed by Title 16 of the Arizona Revised Statutes. Department goals address:

- Access to the voting process for all citizens
- Accuracy and timeliness of document recording
- Efficiency in performing mandated functions

TREASURER

Serve as the custodian of public monies and as ex-officio tax collector. Account for the collection, custody, and disbursement of public revenue, and report the same to the Board of Supervisors. Collect and distribute taxes for all taxing jurisdictions in Pima County. Accept deposits, clear warrants, and provide investment services to Pima County and its political subdivisions. Department goals address the following:

- Investment revenue optimization
- Innovations in procedure, particularly in process automation
- Efficiency in performing mandated functions

Community & Economic Development encompasses programs and initiatives which enable County residents to benefit from economic, cultural, and educational opportunities made possible, at least in part, by public funding. Because these services involve more latitude, and are generally covered by enabling rather than mandating legislation, they depend more on special revenue funding than on General Fund support, compared to many of the administrative services.

COMMUNITY & ECONOMIC DEVELOPMENT ADMINISTRATION
Enhance the economic and cultural well-being of Pima County constituents, with particular focus on improving the status of the economically disadvantaged, and to meet and report performance and fiscal requirements of federal, state, and private grantors. The department oversees the Community Development & Neighborhood Conservation, Community Services-Employment & Training, Economic Development & Tourism, Kino Sports Complex departments, and the Pima County Public Library and Stadium Districts. Department goals address:

- Improve department efficiency
- Increase level of ECAP funding
- Obtain additional federal stimulus funding

COMMUNITY DEVELOPMENT & NEIGHBORHOOD CONSERVATION
Enhance the economic welfare of inhabitants of Pima County by promoting more and better human service delivery, promoting intergovernmental and community collaboration, addressing critical human and community needs, and promoting infrastructure, economic, and social service development in low and moderate income communities. Department goals address:

- Augmentation and leveraging of funding
- Increase in number of residents served in the areas of housing assistance, human services, and youth programs
- Improvement in collaboration with private and nonprofit sectors in delivery of services

COMMUNITY SERVICES, EMPLOYMENT & TRAINING
Provide services that assist local employers, improve the education and skill level of workers and youth, increase the average household income, and improve the economic, physical, and social well being of the entire community, with particular focus on lower income neighborhoods and communities. Department goals address:

- Promotion of youth education
- Coordination of shared resources
- Improvement of standard of living through employability skills, education, and economic assistance to low income residents

COUNTY FREE LIBRARY
Provide Pima County residents with free and equitable access to the information resources needed for full participation in the community and for the enrichment of individual lives. Department goals address:

- Promotion of community literacy and education
- Quality of information service
- Improvement of library collection and its accessibility

ECONOMIC DEVELOPMENT & TOURISM
Facilitate business and economic growth with various community partners located in Pima County and the state of Arizona. Create leisure opportunities through Pima County leased assets. Department goals address:

- Coordination of public funding
- Awareness of Pima County as a travel destination
- Utilization of County Facilities (e.g., County Fairgrounds, Tucson Electric Park)

KINO SPORTS COMPLEX
Improve the quality of life for residents of Pima County by providing a variety of cultural, recreational and educational services through various facilities operated by Pima County. Department goals address improvements in:

- Recreation programs at Kino Veteran's Memorial Community Center
- Operation of Kino Teen Clinic
- Pima Vocational High School and Las Artes education center

SCHOOL SUPERINTENDENT
Perform functions mandated by the Arizona Revised Statutes and State Board of Education. Administer the funds of local public school districts, including the issuance of payrolls. Prepare school district financial information for the Board of Supervisors for setting the property tax rates. Maintain mandated programs involving the parents of children that are either in private schools or being taught at home. Operate Pima Accommodation District, educational services, and school bus service for students in unorganized territory in Pima County. Plan and operate multi-district educational programs. Department goals address:

- Compliance with state mandates and educational standards
- Pursuit of educational grants
- Collaboration with other agencies in addressing educational issues

STADIUM DISTRICT
Manage and operate Tucson Electric Park during the major league spring training season and for community events held in the stadium. Provide landscape services for and management of the Kino Ecosystem Restoration Project. Department goals address:

- Expansion of field usage and availability
- Expansion of gem & mineral shows and other non-sports events
- Maintain landscapes to a consistently high standard

Justice & Law Enforcement, encompassing the courts, sheriff patrol and detention operations, prosecution, as well as public defense responsibilities, works to ensure public safety and provide needed legal services as mandated under constitutional and statutory provisions of County, state, and federal governments.

CLERK OF THE SUPERIOR COURT
Maintain and hold accessible, for the public and the court, all Pima County division records of the Superior Court. Assist the public and all parties dealing with the court system. Establish, execute, and administer policies and procedures in compliance with the statutes of the state of Arizona and the Judicial Merit System. Coordinate the prompt and orderly disposition of the business of the court with the presiding judge and court administrator. Collect and disburse fees. Monitor revenues and expenditures. Provide clerk services during trials and other proceedings. Receive, record, and disburse all court ordered payments of child support, spousal maintenance, and special paternity. Maintain permanent civil, probate, criminal, and child support case files. Fund and administer the Pima County Restoration to Competency Program housed at the Pima County Adult Detention Center, as well as funding services provided for program patients at the Arizona State Hospital. Department goals address:

- Development of automated processing
- Means to improve operating efficiency
- Improvement in customer service delivery

CONSTABLES
Act as Peace Officer for the Justice Courts. Serve criminal and civil summons. Evict tenants under writs of restitution. Collect debts on writs of execution. Serve restraining orders. Perform arrests and bring defendants to court on civil warrants. Department goals address:

- Compliance with state mandates
- Improvement in quality and efficiency of service delivery

COUNTY ATTORNEY

Represent the state in felony matters occurring throughout Pima County and in all misdemeanor cases occurring in unincorporated areas of Pima County. Provide legal advice to the Board of Supervisors, County departments, and other government entities. Provide advocacy and crisis intervention for victims and witnesses via the Victim Witness Program. Investigate and prosecute racketeering crime and administer resources for all Pima County law enforcement agencies via the Antiracketeering Program. Assist County residents in collecting bad check restitution via the Bad Check Program. Operate the 88-Crime telephone hotline 24 hours a day, receiving citizen tips to assist in solving crimes. Support and administer youth related programs working with nonprofit agencies. Provide community protection by working with neighborhoods in order to reduce trends in youth violence, increase public safety, and reduce crime. Administer the Adult Diversion Program as an alternative to prosecution. Department goals address:

- Protection of Pima County residents' safety and legal rights
- Emphasis on prosecution of violent, dangerous, repetitive offenders
- Community outreach
- Effective representation of Pima County in civil matters
- Improvement in efficiency, particularly in automated systems

INDIGENT DEFENSE

Provide quality legal representation in an efficient, cost effective manner to indigent individuals entitled to appointed counsel. Department goals address:

- Quality of representation for indigent clients
- Retention of legal staff
- Efficiency of service delivery

JUSTICE COURT AJO

Provide prompt and consistent delivery of services to the public, litigants, and attorneys within the judicial precinct in compliance with court mandates. Provide prompt and orderly disposition of civil, criminal, and traffic cases. Maintain orderly, complete, and accurate records. Collect, record, and disburse fees and fines in accordance with statutes, County ordinances, court orders, policies and guidelines established by the Administrative Office of the Courts. Issue marriage licenses. Prepare various reports prescribed by law. Provide general information to the public regarding various County departments. Serve and protect society by offering selected offenders the opportunity to become law-abiding and productive citizens through the Adult Probation program. Department goals address:

- Compliance with mandated functions
- Collection of fee revenue
- Improvements in operating efficiency
- Quality of customer service

JUSTICE COURT GREEN VALLEY

Provide prompt and consistent delivery of judicial services according to law with respect and fairness to all parties. Coordinate the prompt and orderly disposition of civil, criminal, and traffic cases. Collect and disburse fees in compliance with statutes, County ordinances, and accounting standards set by the Supreme Court. Departmental goals address:

- Compliance with mandated functions
- Collection of fee revenue
- Improvements in operating efficiency
- Quality of customer service

JUSTICE COURTS TUCSON

Serve the public, litigants, and attorneys by providing prompt and orderly disposition of civil, criminal, and traffic cases. Maintain orderly, complete, and accurate records. Prepare statistical reports and other reports as prescribed by law. Collect, record, and disburse fees and fines in accordance with statutes, court orders, ordinances, and policy. Follow court performance guidelines set by court rules, statutes, administrative orders, and the Administrative Office of the Courts. Meet ethical standards for court staff and judges, as written and enforced by the Commission on Judicial Conduct. Accomplish financial management, as guided and enforced by the minimum accounting standards set by the Supreme Court and by the State Auditor General. Adhere to the established operational guidelines reviewed by the Court Services Division of the Supreme Court. Provide a safe and secure environment for employees, elected officials, and the public. Department goals address:

- Compliance with mandated functions
- Collection of fee revenue
- Improvements in operating efficiency
- Quality of customer service

JUVENILE COURT

Exercise jurisdiction, under federal and state constitutions, laws, and Rules of the Court, over all children under the age of 18 years who are referred to the court for reasons of mental health, incorrigibility, or delinquency and for all families involved in matters of dependency, severance, and adoption. Promote the interests and safety of the community, promote the rehabilitation of children and their families, facilitate the protection of children who are abused or neglected, and facilitate the provision of services to those children and families involved with the court in accordance with the due process of law. Work actively with, and provide leadership to, the community, the public, and private agencies to promote justice, education, and prevention of juvenile delinquency and abuse. Department goals address:

- Effectiveness of detainee rehabilitation
- Improvement in case processing efficiency
- Effectiveness of probation programs

OFFICE OF COURT APPOINTED COUNCIL

Provide eligibility screening and recommend attorney assessments for legal representation of out-of-custody defendants charged with criminal offenses in Superior, Juvenile, and Justice Courts. Improve compliance and enforcement of traffic speed laws through the Photo Traffic Enforcement Program. Provide administrative support by reviewing contract compliance and reviewing and processing claims submitted by contract attorneys and other defense related professional services in seven functional areas including misdemeanor, felony, first degree murder, Title 36, Rule 32, Juvenile Court, and the Court of Appeals. Department goals address:

- Quality and cost efficiency of services
- Adherence to rules and professional standards
- Increased safety and compliance with speed limits

PUBLIC FIDUCIARY

Accept appointment by the Superior Court to serve as conservator, guardian, or personal representative for individuals. Maintain and administer insurance benefits to meet estate planning needs. Maintain and liquidate securities. Prepare taxes. Determine eligibility of and provide burial for indigent persons. Department goals address:

- Quality of service delivery
- Efficiency of service delivery
- Minimization of procedural error
- Respectful, cost effective indigent burial

SHERIFF

Provide law enforcement and public safety services in unincorporated Pima County. Provide safe and secure detainment of inmates. Provide support services for law enforcement and corrections personnel. Department goals address:

- Quality and completeness of mandated responsibilities
- Performance of special law enforcement functions
- Provisions for the health and welfare of inmates
- Public outreach

SUPERIOR COURT

Adjudicate cases in which exclusive jurisdiction is not vested in another court. Provide administrative services and automated information systems to the court. Provide interpreting services to non-English speaking and hearing impaired defendants, witnesses, and victims. Provide custody/visitation evaluation and mediation, marriage/divorce counseling, and custody evaluations. Provide a legal collection and library facility and assist in the retrieval of information. Provide jurors for Superior Court, Justice Courts, and Tucson Municipal Court. Publish the daily calendar, collect and analyze statistics, and manage the daily calendars for Superior Court divisions. Conduct investigations of defendants and provide supervision of probationers. Provide information about arrestees and detainees to the judicial divisions and monitor compliance with conditions of release. Department goals address:

- Performance that ensures public confidence in the judicial system
- Efficiency in operating procedures including automated systems
- Interpreter services and jury administration
- Improvement in adult probation outcomes
- Compliance with mandated responsibilities

Medical Services departments provide health services and health care to Pima County residents and administer funding to and from state and other sources.

INSTITUTIONAL HEALTH

Oversee the health care services provided to the populations at the County's Adult and Juvenile Detention centers by monitoring the performance of health care providers under contract to provide such services, ensuring the provision of quality health care and the reduction of County liability. Ensure the County's compliance with statutory obligations regarding health care and mental health care by funding the County's mandated contributions to state health care delivery systems and by funding of, and adjudicating claims for, the County's Title 36 mental health responsibilities. Provide technical assistance and other support to County Administration regarding the County's health care components, including operational audits, feasibility studies, revenue maximization, and cost reduction. Provide lease oversight of University Physicians Healthcare Hospital (UPHH), formerly known as Kino Community Hospital. Department goals address:

- Compliance with Arizona Health Care Cost Containment System (AHCCCS) requirements
- Monitoring and audit of correctional health care vendor performance
- Improvement in effectiveness of health care delivery
- Appropriate County funding of UPHH operations and monitoring of services
- Minimize referrals of Restoration to Competency patients to Arizona State Hospital

PIMA HEALTH SYSTEM & SERVICES

Operate an acute/ambulatory health plan for AHCCCS, and administer a long term care program for the Arizona Long Term Care System (ALTCS). Department goals address:

- Compliance with AHCCCS/ALTCS mandated requirements
- Coordination and efficiency of the health system
- Improve quality of services provided
- Efficiency in administration of system operations

PUBLIC HEALTH

Monitor, protect and improve the community's health by conducting and coordinating a balanced program of primary, secondary, and tertiary prevention aimed at health promotion, disease prevention, and early, prompt medical treatment. Ensure commercial food establishments maintain environments which comply with food service standards, thereby protecting the community from food borne illness. Provide animal control and emergency management services. Department goals address:

- Efficiency in support services to all health services
- Expansion in number of county residents served
- Compliance with mandated responsibilities
- Improvement in quality of health care services offered

Public Works provides for the infrastructure of the County, which encompasses floodwater management, roads, recreational facilities, county buildings, sewer and landfill operations, as well as environmental issues.

CAPITAL PROJECTS

The Capital Projects budget reflects anticipated funding for the construction of Pima County capital improvement projects valued at $100,000 or more (excluding enterprise and internal service fund projects), as detailed in the proposed fiscal year 2009/2010 – 2013/2014 Five Year Capital Improvement Plan. Department goals address:

- Responsibility in fiscal management and reporting
- Implementation of the Capital Improvement Plan

DEVELOPMENT SERVICES

Provide land use planning, development, and permitting services. Administer the rezoning, comprehensive plan amendment, and appeals processes. Review subdivision plats and development plans for compliance with zoning and development regulations. Review all permit applications and issue permits. Review all building plans and perform compliance inspections. Enforce zoning and building codes complaints. Assign addresses, approve new street names, and process street name changes. Department goals address:

- Quality of customer service
- Compliance with mandated responsibilities, codes, and regulations
- Effectiveness of enforcement operations
- Facilitation of approved development by effective delivery of review and permitting services

ENVIRONMENTAL QUALITY

Preserve and protect the environment of Pima County for the long-term benefit of residents' health, welfare, safety, and quality of life. Identify and respond to environmental issues by providing services including monitoring, enforcement, information, and education. Department goals address:

- Efficiency in the delivery of administrative services
- Compliance with air quality standards and water quality standards
- Compliance with solid and hazardous waste standards
- Public education and outreach

FACILITIES MANAGEMENT
Provide for well planned and well maintained Pima County government facilities through efficient and cost effective management, programs, and delivery of service to the public. Operate and manage Pima County's eight self-supporting, revenue generating parking garage/lot facilities, in order to offer safe, secure parking for employees and the public. Department goals address:

- Efficiency of operational administration
- Minimization of cost overruns
- Quality of customer service
- Compliance with code and regulations

FLEET SERVICES
Purchase, maintain, and dispose of cars and light trucks, heavy trucks, and off-road heavy equipment. Provide fuel for all County vehicles and equipment from nine fueling sites located throughout the County and from mobile fuel trucks for off-road equipment. Maintain complete inventory and cost accounting records for all vehicles, equipment, fuel, and parts. Department goals address:

- Improvement in cost effectiveness of fleet resources including fuel and vehicle usage
- Improvement in efficiency of administration

GRAPHIC SERVICES
Provide graphic design, printing, and production services to all Pima County departments, County Administration, and the Board of Supervisors. Other governmental agencies, consultants, and the public often utilize many of these products. Department goals address:

- Customer satisfaction
- Expansion of services
- Upgrade performance with Process Mapping

NATURAL RESOURCES, PARKS & RECREATION
Manage Pima County natural resources, urban parks, and recreation programs. Lead community efforts to conserve the Sonoran Desert and enhance the urban environment. Provide quality recreation, education, and leisure activities. Department goals address:

- Effectiveness of administration including fiscal management, training, and reporting
- Improvement in public utilization
- Enhancement in quality of facility operation and maintenance

PUBLIC WORKS ADMINISTRATION
Provide administrative services and cultural resources services and direct the real property function for the departments within the Public Works functional area. Department goals address:

- Quality and effectiveness of all Public Works operating departments
- Effectiveness in administration of real property and fiscal resources

REGIONAL FLOOD CONTROL DISTRICT
Protect public health, safety, and welfare by implementing structural flood control solutions and providing comprehensive non-structural flood prevention services. Enhance natural floodplain characteristics and community environmental quality by preserving and protecting riparian habitat resources. Support Pima County's Section 10(a) permit application to the U.S. Fish and Wildlife Service and fulfill the mission pertaining to riparian elements set forth by the Board of Supervisors in the Sonoran Desert Conservation Plan. Department goals address:

- Responsibility for public safety and compliance with federal flood insurance guidelines
- Provisions for flood warnings and flood damage mitigation
- Provision of flood control infrastructure projects
- Support for the Sonoran Desert Conservation Plan

SOLID WASTE MANAGEMENT

Provide efficient and environmentally responsible solid waste facilities for the people of Pima County. Manage and operate the solid waste disposal and transfer facilities necessary for the safe and sanitary disposal of solid waste generated within its jurisdiction. Department goals address:

- Provision of adequate solid waste disposal facilities
- Efficient operation and closure of existing facilities
- Control of wildcat dumping
- Effective administration, tracking, and reporting of operations

TRANSPORTATION

Provide for the safe and efficient movement of people and goods. Maintain and rehabilitate Pima County's street and highway system. Review and regulate new developments relative to regional transportation plan considerations. Plan, design, and implement all transportation capital construction projects. Install, upgrade, and improve traffic control devices to enhance or sustain traffic flow and motorist safety. Provide alternate modes of transportation. Develop, integrate, and maintain an automated mapping/facilities, management/geographic information system. Continue implementation and development of the records modernization program. Department goals address:

- Fiscal responsibility
- Workforce development
- Enhancement of the safety and utility of the county's road system
- Improvement of information systems

REGIONAL WASTEWATER RECLAMATION

Protect the public health and environment in Pima County through the safe delivery, treatment, and reuse of wastewater. Department goals address:

- Effectiveness and efficiency in the operation of the sewerage system
- Compliance with applicable sewage regulations
- Improvement in long range capital planning

STATE REPORTS

This section includes copies of Pima County's official State Budget Reports for fiscal year 2009/2010 in the format required by the State of Arizona's Office of the Auditor General and as prescribed by Arizona Revised Statute § 42-17102:

Schedule A - Summary Schedule of Estimated Revenues and Expenditures/Expenses

Schedule B - Summary of Tax Levy and Tax Rate Information

Schedule C - Summary by Fund Type of Revenues

Schedule D - Summary of Other Financing Sources and Interfund Transfers

Schedule E - Summary by Department of Expenditures/Expenses Within Each Fund Type

Schedule F - Summary by Functional Area and Department of Expenditures/Expenses

PIMA COUNTY
SUMMARY SCHEDULE OF ESTIMATED REVENUES AND EXPENDITURES/EXPENSES
FISCAL YEAR 2009/2010

FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2008/2009	ACTUAL EXPENDITURES/ EXPENSES 2008/2009*	UNRESERVED FUND BAL / NET ASSETS 7/1/2009 (est)*	DIRECT PROPERTY TAX REVENUE 2009/2010	ESTIMATED REVENUE OTHER THAN PROPERTY TAX 2009/2010	PROCEEDS FROM OTHER FINANCING SOURCES 2009/2010	INTERFUND TRANSFERS 2009/2010 IN	INTERFUND TRANSFERS 2009/2010 OUT	TOTAL FINANCIAL RESOURCES AVAILABLE 2009/2010	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2009/2010***
GENERAL FUND	501,413,093	472,392,395	24,982,199	301,095,303 **	182,494,612		4,962,310	18,768,779	494,765,645	494,765,645
SPEC REV FUNDS										
COUNTY FREE LIBRARY	36,107,582	34,842,864	16,891,880	26,001,108	1,631,500		567,794		45,092,282	37,483,152
EMPLOY & TRAINING	15,179,172	15,179,172	403,443		24,216,802		289,100		24,909,345	24,494,009
ENV QUALITY	4,165,993	3,831,806	841,708		3,082,648		396,605		4,320,961	3,771,913
PUBLIC HEALTH	27,288,093	26,354,506	1,496,951		17,726,743		9,353,853		28,577,547	26,710,876
REG FLOOD CONTROL	12,544,587	12,230,972	4,799,553	23,292,838	305,750			10,030,266	18,367,875	12,227,360
SOLID WASTE MGMT	8,259,875	7,425,000	868,233		5,128,250				5,996,483	7,178,250
STADIUM DISTRICT	3,412,924	3,327,601	4,955,134		2,265,800		3,581,089	4,512,935	6,289,088	5,055,529
TRANSPORTATION	48,330,237	41,658,250	11,617,537		56,168,803		3,363,140	19,859,310	51,290,170	40,618,931
OTHER SPECIAL REV	78,598,670	72,136,817	29,136,219		73,930,943		2,877,432	2,965,777	102,978,817	82,287,347
TOTAL SPECIAL REV	233,887,133	216,986,988	71,010,658	49,293,946	184,457,239	0	20,429,013	37,368,288	287,822,568	239,827,367
CAPITAL PROJECTS	166,449,329	182,010,676	107,421,988		63,216,238	125,000,000	11,880,665	567,794	306,951,097	200,124,512
DEBT SERVICE	100,521,623	121,640,512	14,860,795	68,930,137	1,007,500		41,114,825		125,913,257	110,138,905
TOTAL OTHER FUNDS	266,970,952	303,651,188	122,282,783	68,930,137	64,223,738	125,000,000	52,995,490	567,794	432,864,354	310,263,417
ENTERPRISE FUNDS										
DEVELOPMENT SVCS	12,518,120	10,850,723	1,269,515		6,222,600				7,492,115	8,529,610
MEDICAL SERVICES	228,362,277	253,368,913	7,320,774		199,364,078				206,684,852	198,329,233
PARKING GARAGES	2,084,344	2,034,967	1,527,316		1,872,716				3,400,032	1,955,774
WASTEWATER RECLAM	132,293,349	126,059,439	50,228,813		147,931,945	85,002,383		21,525,780	261,637,361	134,200,827
TOTAL ENT FUNDS	375,258,090	392,314,042	60,346,418	0	355,391,339	85,002,383	0	21,525,780	479,214,360	343,015,444
TOTAL ALL FUNDS	1,377,529,268	1,385,344,613	278,622,058	419,319,386	786,566,928	210,002,383	78,386,813	78,230,641	1,694,666,927	1,387,871,873

* Unreserved beginning fund balances/net assets are estimates based on actual revenues and expenses as of February 28, 2009 plus projected revenues and expenses for the remainder of the fiscal year.

** Includes a budgeted $40,000 in the Sheriff Department for penalties on delinquent property tax collections.

*** FY 2009/10 amounts do not include the impact of the following Capital Improvement Programs: Wastewater Reclamation ($87,095,084), Communications ($1,000,000) and Fleet Services ($250,000).

EXPENDITURE LIMITATION	2008/2009	2009/2010
1. Budgeted Expenditures/Expenses	1,377,529,268	1,387,871,873
2. Add/(Subtract): Estimated Net Reconciling Items	(146,853,332)	(155,028,689)
3. Budgeted Expenditures/Expenses Adjusted for Reconciling Items	1,230,675,936	1,232,843,184
4. Less: Estimated Exclusions	740,789,135	726,447,817
5. Amount Subject to Expenditure Limitation	489,886,801	506,395,367
6. EEC Expenditure Limitation	489,886,802	506,395,368

SCHEDULE A

PIMA COUNTY
SUMMARY OF TAX LEVY AND TAX RATE INFORMATION
Fiscal Year 2009/2010

		2008/2009 FISCAL YEAR	2009/2010 FISCAL YEAR
1.	Maximum allowable primary property tax levy per A.R.S. §42-17051 (A).	$300,422,046	$313,205,971
2.	Amount received from primary property taxation in fiscal year 2008/09 in excess of the sum of that year's maximum allowable primary property tax levy A.R.S. §42-17102 (A) (18).	$0	
3.	Property tax levy amount		
	A. Primary Property Taxes	$279,136,768	$297,723,590
	B. Secondary Property Taxes		
	General Fund-Override election	$0	$0
	Debt Service	$58,048,912	$70,012,964
	Flood Control District	$25,489,218	$23,412,476
	Library District	$32,555,365	$26,062,573
	Fire Assistance District	$3,943,488	$4,003,558
	Total Secondary Property Taxes	$120,036,983	$123,491,571
	C. Total Property Tax Levy Amounts	$399,173,751	$421,215,161
4.	Property taxes collected *		
	A. Primary property taxes		
	(1) 2008/09 year's levy	$268,750,000	
	(2) Prior years' levy	$6,738,809	
	(3) Total primary property taxes	$275,488,809	
	B. Secondary property taxes		
	(1) 2008/09 year's levy	$115,785,023	
	(2) Prior years' levy	$2,810,886	
	(3) Total secondary property taxes	$118,595,909	
	C. Total Property Taxes Collected	$394,084,718	
5.	Property Tax Rates		
	A. County Tax Rate		
	(1) Primary property tax rate	$3.3913	$3.3133
	(2) Secondary property tax rates		
	General Fund-Override election	$0.0000	$0.0000
	Debt Service	$0.6050	$0.7100
	Flood Control District	$0.2935	$0.2635
	Library District	$0.3393	$0.2643
	Fire District Assistance	$0.0411	$0.0406
	(3) Total County Tax Rate	$4.6702	$4.5917
	B. Special Assessment district tax rates Secondary property tax rates	See Second Page	See Second Page

* Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax for the remainder of the fiscal year.

SCHEDULE B

PIMA COUNTY
SUMMARY OF TAX LEVY AND TAX RATE INFORMATION (Continued)
Fiscal Year 2009/2010

	2008/2009 FISCAL YEAR	2009/2010 FISCAL YEAR
Special Assessment district tax rates		
Secondary property tax rates (Continued)		
Street Lighting Improvement Districts		
Cardinal Est.	0.8530	0.6529
Carriage Hills Est. No. 1	0.2548	0.1712
Carriage Hills Est. No. 3	0.2837	0.1684
Desert Steppes	0.2284	0.1526
Hermosa Hills Estates	0.1325	0.0814
Lakeside #1	0.2445	0.1694
Littletown	0.8477	0.7833
Longview Est. #1	0.2660	0.1809
Longview Est. #2	0.2603	0.1744
Manana Grande B	0.2722	0.1825
Manana Grande C	0.3437	0.2295
Midvale Park	0.1618	0.1092
Mortimore Addition	0.6179	0.3975
Oaktree No. 1	1.3186	1.0478
Oaktree No. 2	1.4414	1.0839
Oaktree No. 3	1.5407	1.1583
Orange Grove Valley	0.3675	0.2623
Peach Valley	0.5013	0.3349
Peppertree Ranch	0.0715	0.0508
Rolling Hills	0.2098	0.1389
Salida Del Sol	1.1687	0.8855
Other Improvement District		
Hayhook Ranch Improvement District	3.5105	3.7140

PIMA COUNTY
SUMMARY BY FUND TYPE OF REVENUES
FISCAL YEAR 2009/2010

SOURCE OF REVENUES	ADOPTED REVENUES 2008/2009	ESTIMATED REVENUES 2008/2009*	ADOPTED REVENUES 2009/2010
GENERAL FUND			
PROPERTY TAX			
Real Property Taxes	265,254,407	263,442,809	283,662,672
Personal Property Taxes	11,148,887	12,046,000	10,686,817
Penalties/Delinq Taxes	614,585	565,000	622,342
Interest/Delinq Taxes	5,359,466	5,359,466	6,123,472
TOTAL PROPERTY TAX	**282,377,345**	**281,413,275**	**301,095,303**
LICENSES & PERMITS			
Business Licenses & Permits	2,955,925	2,955,925	2,442,172
TOTAL LICENSES & PERMITS	**2,955,925**	**2,955,925**	**2,442,172**
INTERGOVERNMENTAL			
Federal Grants & Aid	2,987,107	5,290,565	3,702,640
State Grants & Aid	4,798,163	2,836,554	5,363,503
Sales & Use Tax	104,800,000	93,000,000	88,950,000
Shared Vehicle License Tax	27,775,000	25,750,000	24,700,000
Alcoholic Beverages	32,000	53,000	32,000
City Participation	699,729	877,047	248,265
Transient Lodging Tax	7,349,649	6,258,889	5,654,280
TOTAL INTERGOVERNMENTAL	**148,441,648**	**134,066,055**	**128,650,688**
CHARGES FOR SERVICES			
Interdepartmental Charges	293,200	185,232	188,500
Health Fees	1,155,000	1,250,000	1,190,500
Court Fees	3,967,957	4,520,266	4,515,341
General Government	2,087,659	1,900,806	2,218,560
Correctional Housing	7,318,000	7,687,000	7,994,350
Recorder Fees	2,342,500	1,519,500	2,260,000
Sheriff Dept Fees	850,148	968,542	957,148
Culture & Recreation Fees	669,550	755,109	870,300
Contributions/Pub Enterprises	14,411,994	14,411,994	17,416,567
TOTAL CHARGES FOR SERVICES	**33,096,008**	**33,198,449**	**37,611,266**
FINES AND FORFEITS			
Justice Courts - Fines & Forfeits	3,867,007	3,525,568	7,397,613
Superior Court - Fines & Forfeits	226,000	226,000	222,000
Other Fines and Forfeits	1,144,625	1,144,625	1,210,000
TOTAL FINES & FORFEITS	**5,237,632**	**4,896,193**	**8,829,613**
INTEREST			
Interest	1,863,981	640,048	615,565
TOTAL INTEREST	**1,863,981**	**640,048**	**615,565**
MISCELLANEOUS			
Rents and Royalties	4,644,090	4,767,129	2,824,266
Other Misc. Revenues	2,717,594	3,207,377	1,521,042
TOTAL MISC. REVENUES	**7,361,684**	**7,974,506**	**4,345,308**
TOTAL GENERAL FUND REVENUE	**481,334,223**	**465,144,451**	**483,589,915**

SCHEDULE C

PIMA COUNTY
SUMMARY BY FUND TYPE OF REVENUES
FISCAL YEAR 2009/2010

SOURCE OF REVENUES	ADOPTED REVENUES 2008/2009	ESTIMATED REVENUES 2008/2009*	ADOPTED REVENUES 2009/2010
SPECIAL REVENUE FUNDS			
COUNTY FREE LIBRARY			
Property Taxes	31,926,830	32,216,079	26,001,108
Intergovernmental	2,100,000	2,020,961	370,000
Fines and Forfeits	600,000	600,000	600,000
Interest	503,000	267,386	271,500
Miscellaneous	355,000	255,023	390,000
TOTAL COUNTY FREE LIBRARY	**35,484,830**	**35,359,449**	**27,632,608**
EMPLOYMENT AND TRAINING			
Intergovernmental	14,587,872	14,587,872	24,053,124
Miscellaneous	302,200	304,741	163,678
TOTAL EMP AND TRAINING	**14,890,072**	**14,892,613**	**24,216,802**
ENVIRONMENTAL QUALITY			
Licenses and Permits	2,142,200	1,681,200	1,770,900
Intergovernmental	1,330,926	1,362,732	1,276,398
Fines and Forfeits		39,355	
Interest	35,000	13,000	17,500
Miscellaneous	36,150	21,613	17,850
TOTAL ENVIRONMENTAL QUALITY	**3,544,276**	**3,117,900**	**3,082,648**
IMPROVEMENT DISTRICTS			
Special Assessment	448,619	448,619	401,105
TOTAL IMPROVEMENT DISTRICTS	**448,619**	**448,619**	**401,105**
PUBLIC HEALTH			
Licenses and Permits	2,452,230	2,150,000	2,729,169
Intergovernmental	11,643,405	11,393,398	11,090,372
Charges for Services	2,645,450	2,903,600	3,442,294
Fines and Forfeits	206,800	155,000	200,557
Miscellaneous	348,389	354,789	264,351
TOTAL PUBLIC HEALTH	**17,296,274**	**16,956,787**	**17,726,743**
REGIONAL FLOOD CONTROL DISTRICT			
Property Taxes	25,332,649	25,427,908	23,292,838
Intergovernmental	217,470	851,365	40,000
Charges for Services	175,000	100,000	50,000
Interest	100,000	35,000	35,000
Miscellaneous	180,750	382,194	180,750
TOTAL REG FLOOD CONTROL DIST	**26,005,869**	**26,796,467**	**23,598,588**
SOLID WASTE MANAGEMENT			
Intergovernmental	1,200,000	1,150,000	1,200,000
Charges for Services	3,962,500	4,098,000	3,864,000
Interest	85,325	32,000	30,500
Miscellaneous	54,250	187,000	33,750
TOTAL SOLID WASTE MANAGEMENT	**5,302,075**	**5,467,000**	**5,128,250**
STADIUM DISTRICT			
Intergovernmental	2,034,000	1,574,000	1,404,000
Interest	15,000	27,468	12,000
Miscellaneous	1,276,003	5,857,391	849,800
TOTAL STADIUM DISTRICT	**3,325,003**	**7,458,859**	**2,265,800**

SCHEDULE C

PIMA COUNTY
SUMMARY BY FUND TYPE OF REVENUES
FISCAL YEAR 2009/2010

SOURCE OF REVENUES	ADOPTED REVENUES 2008/2009	ESTIMATED REVENUES 2008/2009*	ADOPTED REVENUES 2009/2010
TRANSPORTATION			
Licenses and Permits	210,000	182,710	693,836
Intergovernmental	63,903,057	57,330,607	54,877,283
Charges for Services	375,000	185,831	225,931
Interest	606,318	137,124	69,372
Miscellaneous	137,450	495,923	302,381
TOTAL TRANSPORTATION	**65,231,825**	**58,332,195**	**56,168,803**
OTHER SPECIAL REVENUE FUNDS & GRANTS			
Intergovernmental	45,886,610	49,023,877	56,487,812
Charges for Services	6,737,130	6,665,791	6,797,106
Fines and Forfeits	603,500	464,000	548,000
Interest	1,652,644	1,539,917	700,805
Miscellaneous	8,839,627	8,313,349	8,996,115
TOTAL OTHER SP REV & GRANTS	**63,719,511**	**66,006,934**	**73,529,838**
TOTAL SPECIAL REVENUE FUNDS	**235,248,354**	**234,836,823**	**233,751,185**
DEBT SERVICE			
Property Taxes	57,164,072	57,152,571	68,930,137
Intergovernmental	7,500	7,500	7,500
Interest	1,000,000	1,060,381	1,000,000
TOTAL DEBT SERVICE	**58,171,572**	**58,220,452**	**69,937,637**
CAPITAL PROJECTS			
Intergovernmental	25,848,887	22,401,190	51,473,938
Charges for Services	9,424,903	9,224,903	10,991,612
Interest	1,117,697	1,631,479	750,688
Miscellaneous	94,122	379,119	0
TOTAL CAPITAL PROJECTS	**36,485,609**	**33,636,691**	**63,216,238**
ENTERPRISE FUNDS			
DEVELOPMENT SERVICES			
Licenses and Permits	7,176,537	2,920,650	3,220,100
Charges for Services	3,757,000	2,369,879	2,859,000
Interest	500,000	23,018	7,500
Miscellaneous	129,000	123,500	136,000
TOTAL DEVELOPMENT SERVICES	**11,562,537**	**5,437,047**	**6,222,600**
MEDICAL SERVICES			
Intergovernmental	5,058,352	4,993,404	4,331,575
Charges for Services	221,917,892	244,860,131	194,326,568
Interest	1,782,960	631,074	244,826
Miscellaneous	208,285	337,185	461,109
TOTAL MEDICAL SERVICES	**228,967,489**	**250,821,794**	**199,364,078**
PARKING GARAGES			
Interest	118,000	35,000	50,000
Miscellaneous	1,764,946	1,699,315	1,822,716
TOTAL PARKING GARAGES	**1,882,946**	**1,734,315**	**1,872,716**

SCHEDULE C

PIMA COUNTY
SUMMARY BY FUND TYPE OF REVENUES
FISCAL YEAR 2009/2010

SOURCE OF REVENUES	ADOPTED REVENUES 2008/2009	ESTIMATED REVENUES 2008/2009*	ADOPTED REVENUES 2009/2010
WASTEWATER RECLAMATION			
Licenses and Permits	5,000	20,000	5,000
Charges for Services	121,916,920	106,144,248	137,439,045
Fines and Forfeits	58,800	5,000	10,000
Interest	2,411,626	1,262,437	377,900
Miscellaneous	100,000	82,000	100,000
Capital Contributions	15,000,000	15,000,000	10,000,000
TOTAL WASTEWATER RECLAMATION	**139,492,346**	**122,513,685**	**147,931,945**
TOTAL ENTERPRISE FUNDS	**381,905,318**	**380,506,841**	**355,391,339**
GRAND TOTAL ALL FUNDS	**1,193,145,076**	**1,172,345,258**	**1,205,886,314**

* These amounts include actual revenues as of February 28, 2009 plus projected revenues for the remainder of the fiscal year.

PIMA COUNTY
SUMMARY OF OTHER FINANCING SOURCES AND INTERFUND TRANSFERS
FISCAL YEAR 2009/2010

FUND/DEPARTMENT	PROCEEDS FROM OTHER FINANCING SOURCES 2009/10	INTERFUND TRANSFERS 2009/10 IN	INTERFUND TRANSFERS 2009/10 OUT
General Fund			
Economic Development & Tourism			326,590
Employee Benefit Liability Fund			1,000,000
Employment & Training			289,100
Environmental Quality - Air Quality			396,605
Facilities Renewal Fund - 97 E Congress			160,000
Facilities Renewal Fund - Elections/VR Bldg			286,542
Facilities Renewal Fund - Rental O&M		1,668,723	
Improvement Districts Formation Fund			50,000
Public Health - G.F. Support			9,353,853
Regional Flood Control - PAG		30,266	
Stadium District - Ballfields Maintenance			1,096,035
Stadium District - Debt Service		3,012,935	
Stadium District - Hotel Tax Proceeds			2,288,637
Stadium District - KERP			196,417
Sheriff Inmate Welfare Fund - Inmate Health		120,000	
Transportation - Public Transit			3,200,000
Transportation - Graffiti			125,000
Transportation - PAG		130,386	
Total General Fund	0	4,962,310	18,768,779
Special Revenue Funds			
County Free Library - Capital Projects		567,794	
Economic Development & Tourism - General Fund		326,590	
Employee Benefit Liability Fund - General Fund		1,000,000	
Employment & Training - General Fund		289,100	
Environmental Quality - Air Quality - General Fund		396,605	
Facilities Renewal Fund			
Debt Service - COPs 2008 Interest			4,614
General Fund - 97 E Congress		160,000	
General Fund - Elections/Voters Reg Bldg		286,542	
General Fund - Rental O&M			1,668,723
Total Facilities Renewal Fund		446,542	1,673,337
Improvement Districts Formation Fund - GF		50,000	
Improvement Districts Hayhook Interest			38,140
Public Health - General Fund		9,353,853	

SCHEDULE D

PIMA COUNTY
SUMMARY OF OTHER FINANCING SOURCES AND INTERFUND TRANSFERS
FISCAL YEAR 2009/2010

FUND/DEPARTMENT	PROCEEDS FROM OTHER FINANCING SOURCES 2009/10	INTERFUND TRANSFERS 2009/10 IN	INTERFUND TRANSFERS 2009/10 OUT
Regional Flood Control			
Capital Projects			10,000,000
General Fund - PAG Payments			30,266
Total Regional Flood Control		0	10,030,266
Sheriff Commissary Operations			1,054,300
Sheriff Inmate Welfare Fund - Inmate Health		1,054,300	120,000
Space Acquisition Fund			80,000
Transportation			
Capital Projects			300,665
Debt Service - COPs 2008 Interest			531,790
Debt Service - Transportation Bonds			18,896,469
General Fund - Public Transit		3,200,000	
General Fund - Graffiti		125,000	
General Fund - PAG			130,386
Improvement Districts - Hayhook Interest		38,140	
Total Transportation		3,363,140	19,859,310
Stadium District			
Capital Projects Fund - Improvements			1,500,000
General Fund - Ballfields Maintenance		1,096,035	
General Fund Debt Service			3,012,935
General Fund - Hotel Tax Proceeds		2,288,637	
General Fund - KERP		196,417	
Total Stadium District		3,581,089	4,512,935
Total Special Revenue Funds		20,429,013	37,368,288
Capital Projects			
Bond Proceeds - General Obligation	90,000,000		
Bond Proceeds - Transportation	15,000,000		
Certificates of Participation 2010 Proceeds	20,000,000		
County Free Library			567,794
Regional Flood Control		10,000,000	
Space Acquistion Fund		80,000	
Stadium District		1,500,000	
Transportation		300,665	
Total Capital Projects	125,000,000	11,880,665	567,794
Debt Service			
Facilities Renewal - COPs 2008 Interest		4,614	
Fleet Services - COPs 2008 Interest		137,306	
Communications - COPs 2008 Interest		18,866	
Transportation - Transportation Bonds		18,896,469	
Transportation - COPs 2008 Interest		531,790	
Wastewater - COPs 2008 & 2009		21,525,780	
Total Debt Service	0	41,114,825	0

SCHEDULE D

PIMA COUNTY
SUMMARY OF OTHER FINANCING SOURCES AND INTERFUND TRANSFERS
FISCAL YEAR 2009/2010

FUND/DEPARTMENT	PROCEEDS FROM OTHER FINANCING SOURCES 2009/10	INTERFUND TRANSFERS 2009/10 IN	INTERFUND TRANSFERS 2009/10 OUT
Enterprise Funds			
Wastewater Reclamation			
Certificates of Participation 2010 Proceeds	75,000,000		
WIFA Loan Proceeds	10,002,383		
Debt Service - COPs 2008 & 2009			21,525,780
Total Wastewater Reclamation	85,002,383	0	21,525,780
Total Enterprise Funds	85,002,383	0	21,525,780
Grand Total	**210,002,383**	**78,386,813**	**78,230,641**
THE FOLLOWING IS PROVIDED FOR INFORMATIONAL PURPOSES ONLY			
Internal Service Funds			
Fleet Services - COPs 2008 Interest			137,306
Communications - COPs 2008 Interest			18,866
Total Internal Service Funds	0	0	156,172

SCHEDULE D

SUMMARY BY DEPARTMENT OF EXPENDITURES/EXPENSES WITHIN EACH FUND TYPE
FISCAL YEAR 2009/2010

FUND/DEPARTMENT	ADOPTED EXPENDITURE/ EXPENSES 2008/2009	EXPENSE ADJUSTMENTS APPROVED 2008/2009	ESTIMATED EXPENDITURE/ EXPENSES 2008/2009*	ADOPTED EXPENDITURE/ EXPENSES 2009/2010
GENERAL FUND				
COUNTY ADMINISTRATION				
ASSESSOR	8,650,641	0	8,436,778	8,409,504
BOARD OF SUPERVISORS	1,913,415	0	1,878,660	1,881,096
CENTRAL ADMINISTRATION	28,561,380	0	28,040,978	26,841,550
COUNTY ADMINISTRATOR	1,706,819	0	1,618,944	1,819,672
NON DEPARTMENTAL	52,487,144	(236,914)	17,667,474	59,773,473
RECORDER	4,191,028	0	3,826,892	2,653,152
TREASURER	2,513,840	0	2,298,707	2,453,751
TOTAL COUNTY ADMINISTRATION	**100,024,267**	**(236,914)**	**63,768,433**	**103,832,198**
COMMUNITY & ECONOMIC DEVELOPMENT				
COMMUNITY & ECONOMIC DEVELOPMENT	15,862,017	0	15,498,369	13,579,374
SCHOOL SUPERINTENDENT	2,347,834	0	2,320,659	1,536,616
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**18,209,851**	**0**	**17,819,028**	**15,115,990**
JUSTICE & LAW ENFORCEMENT				
CLERK OF SUPERIOR COURT	10,322,747	0	10,067,213	10,072,284
CONSTABLES	1,009,524	0	1,018,004	993,798
COUNTY ATTORNEY	19,870,057	207,000	19,578,939	19,288,529
JUSTICE & LAW ENFORCEMENT	28,849,826	0	29,455,732	30,674,922
JUSTICE COURTS	7,770,377	0	7,711,263	7,699,598
JUVENILE COURT CENTER	22,747,340	0	22,447,938	21,426,454
SHERIFF	118,065,906	0	121,588,979	118,140,080
SUPERIOR COURT	27,729,269	29,914	27,168,092	27,554,054
SUPERIOR CT MANDATED SVCS	1,823,525	0	1,949,912	1,823,525
TOTAL JUSTICE & LAW ENFORCEMENT	**238,188,571**	**236,914**	**240,986,072**	**237,673,244**
MEDICAL SERVICES	**112,187,310**	0	**117,965,332**	**106,334,332**
PUBLIC WORKS	**32,803,094**	**0**	**31,853,530**	**31,809,881**
TOTAL GENERAL FUND	**501,413,093**	**0**	**472,392,395**	**494,765,645**
SPECIAL REVENUE FUNDS				
COUNTY ADMINISTRATION				
COUNTY ADMINISTRATOR GRANTS	0	0	39,701	0
ELECTIONS GRANTS	0	0	0	1,154,291
EMPLOYEE BENEFIT LIABILITY FUND	1,000,000	0	1,000,000	1,000,000
FACILITIES RENEWAL FUND	1,279,298	0	1,036,701	1,159,735
FORENSIC SCIENCE CENTER GRANTS	110,000		36,974	110,100
IMPROVEMENT DISTRICTS	91,324	0	91,324	61,568
IMPROVEMENT DISTRICTS FORMATION FUND	50,000		49,268	50,000
INFORMATION TECHNOLOGY ENHANCEMENT FUND	374,743	0	175,000	199,743
PROPERTY TAX RATE STABILIZATION FUND	0	0	177	0
RECORDER-DOC STOR & RETRIEVAL	1,998,731	0	1,772,554	1,545,919
SPACE ACQUISITION FUND	0	0	633	0
TAXPAYER INFO FUND	484,300	0	15,300	556,500
TOTAL COUNTY ADMINISTRATION	**5,388,396**	**0**	**4,217,632**	**5,837,856**
COMMUNITY & ECONOMIC DEVELOPMENT				
COMMUNITY DEVELOPMENT GRANTS	7,790,431	0	7,790,431	14,860,987
COUNTY FREE LIBRARY	35,907,582	0	34,725,152	37,283,152
COUNTY FREE LIBRARY GRANTS	200,000	0	117,712	200,000
ECONOMIC DEVELOPMENT & TOURISM	2,022,773	0	1,809,623	1,570,096
EMPLOYMENT & TRAINING	13,914,467	0	13,914,467	23,246,576
HOUSING TRUST FUND	1,000,000	0	0	1,000,000
NEIGHBORHOOD CONSERVATION	1,450,000	0	0	1,450,000
PIMA VOCATIONAL HIGH SCHOOL	1,264,705	0	1,264,705	1,247,433
SCHOOL RESERVE FUND	3,910,000	0	4,170,706	4,981,000
STADIUM DISTRICT	3,412,924	0	3,327,601	5,055,529
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**70,872,882**	**0**	**67,120,397**	**90,894,773**

SUMMARY BY DEPARTMENT OF EXPENDITURES/EXPENSES WITHIN EACH FUND TYPE
FISCAL YEAR 2009/2010

FUND/DEPARTMENT	ADOPTED EXPENDITURE/ EXPENSES 2008/2009	EXPENSE ADJUSTMENTS APPROVED 2008/2009	ESTIMATED EXPENDITURE/ EXPENSES 2008/2009*	ADOPTED EXPENDITURE/ EXPENSES 2009/2010
JUSTICE & LAW ENFORCEMENT				
CLERK OF THE COURT SPECIAL PROGRAMS	925,770	0	1,310,387	608,562
COUNTY ATTORNEY GRANTS	3,539,442	0	3,219,269	3,653,522
COUNTY ATTY SPECIAL PROGRAMS	7,856,865	0	7,072,697	7,112,344
INDIGENT DEFENSE GRANTS	82,328	0	107,148	0
INDIGENT DEFENSE SPECIAL PROGRAMS	2,039,183	0	332,838	2,064,790
JUSTICE COURTS GRANTS	120,321	0	104,330	100,100
JUSTICE COURTS SPECIAL PROGRAMS	981,959	0	748,661	1,101,221
JUVENILE COURT GRANTS	11,536,355	0	11,589,154	9,807,349
JUVENILE COURT SPECIAL PROGRAMS	815,483	0	831,542	627,071
SHERIFF GRANTS	6,006,860	0	8,601,404	4,685,588
SHERIFF SPECIAL PROGRAMS	5,546,972	0	3,907,500	3,834,130
SUPERIOR COURT GRANTS	10,043,254	0	9,374,691	9,341,123
SUPERIOR COURT SPECIAL PROGRAMS	5,591,285	0	5,280,294	4,899,708
TOTAL JUSTICE & LAW ENFORCEMENT	**55,086,077**	**0**	**52,479,915**	**47,835,508**
MEDICAL SERVICES				
PUBLIC HEALTH	17,144,912	0	16,461,332	17,043,867
PUBLIC HEALTH GRANTS	10,143,181	0	9,893,174	9,667,009
TOTAL MEDICAL SERVICES	**27,288,093**	**0**	**26,354,506**	**26,710,876**
PUBLIC WORKS				
ENVIRONMENTAL QUALITY	3,043,092	0	2,672,806	2,668,915
ENVIRONMENTAL QUALITY GRANTS	1,122,901	0	1,159,000	1,102,998
FACILITIES MANAGEMENT GRANTS	0	0	0	3,981,900
PARKS & RECREATION GRANTS	102,686	0	102,686	90,000
PARKS SPECIAL PROGRAMS	749,000	0	494,000	680,000
PUBLIC WORKS BUILDING	1,099,307	0	1,071,824	0
REGIONAL FLOOD CONTROL DISTRICT	12,544,587	0	12,230,972	12,227,360
SOLID WASTE MANAGEMENT	6,691,550	0	6,095,000	5,636,750
TIRE FUND	1,568,325	0	1,330,000	1,541,500
TRANSPORTATION	48,330,237	0	41,658,250	40,618,931
TOTAL PUBLIC WORKS	**75,251,685**	**0**	**66,814,538**	**68,548,354**
TOTAL SPECIAL REVENUE FUNDS	**233,887,133**	**0**	**216,986,988**	**239,827,367**
DEBT SERVICE FUND	**100,521,623**	**0**	**121,640,512**	**110,138,905**
CAPITAL PROJECTS FUND	**166,449,329**	**0**	**182,010,676**	**200,124,512**
ENTERPRISE FUNDS				
MEDICAL SERVICES				
PIMA HEALTH SYSTEM & SERVICES	223,303,925	0	248,223,561	193,770,658
PIMA HEALTH SYSTEM GRANTS	5,058,352	0	5,145,352	4,558,575
TOTAL MEDICAL SERVICES	**228,362,277**	**0**	**253,368,913**	**198,329,233**
PUBLIC WORKS				
DEVELOPMENT SERVICES	12,518,120	0	10,850,723	8,529,610
PARKING GARAGES	2,084,344	0	2,034,967	1,955,774
WASTEWATER RECLAMATION	129,143,349	0	124,538,189	132,250,827
WASTEWATER SYSTEM DEVELOPMENT FUND	3,150,000	0	1,521,250	1,950,000
TOTAL PUBLIC WORKS	**146,895,813**	**0**	**138,945,129**	**144,686,211**
TOTAL ENTERPRISE FUNDS	**375,258,090**	**0**	**392,314,042**	**343,015,444**
GRAND TOTAL ALL FUNDS	**1,377,529,268**	**0**	**1,385,344,613**	**1,387,871,873**

* These amounts include actual expenses as of February 28, 2009 plus projected expenses for the remainder of the year.

PIMA COUNTY
SUMMARY BY FUNCTIONAL AREA AND DEPARTMENT OF EXPENDITURES/EXPENSES
FISCAL YEAR 2009/2010

FUNCTIONAL AREA/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2008/2009	EXPENDITURES/ EXPENSE ADJUSTMENTS APPROVED 2008/2009	ACTUAL EXPENDITURES/ EXPENSES 2008/2009 *	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2009/2010
COUNTY ADMINISTRATION				
ASSESSOR GENERAL FUND	8,650,641	0	8,436,778	8,409,504
BOARD OF SUPERVISORS GENERAL FUND	1,913,415	0	1,878,660	1,881,096
COUNTY ADMINISTRATION				
CENTRAL ADMINISTRATION GENERAL FUND	28,561,380	0	28,040,978	26,841,550
COUNTY ADMINISTRATOR GENERAL FUND	1,706,819	0	1,618,944	1,819,672
COUNTY ADMINISTRATOR GRANTS	0	0	39,701	0
DEBT SERVICE FUND	100,521,623	0	121,640,512	110,138,905
ELECTIONS GRANTS	0	0	0	1,154,291
EMPLOYEE BENEFIT LIABILITY FUND	1,000,000	0	1,000,000	1,000,000
FACILITIES RENEWAL FUND	1,279,298	0	1,036,701	1,159,735
FORENSIC SCIENCE CENTER GRANTS	110,000	0	36,974	110,100
IMPROVEMENT DISTRICTS FUND	91,324	0	91,324	61,568
IMPROVEMENT DISTRICTS FORMATION FUND	50,000	0	49,268	50,000
INFORMATION TECHNOLOGY ENHANCEMENT FUND	374,743	0	175,000	199,743
NON DEPARTMENTAL GENERAL FUND	52,487,144	(236,914)	17,667,474	59,773,473
PROPERTY TAX RATE STABILIZATION FUND	0	0	177	0
SPACE ACQUISITION FUND	0	0	633	0
TOTAL COUNTY ADMINISTRATION	186,182,331	(236,914)	171,397,686	202,309,037
RECORDER				
RECORDER GENERAL FUND	4,191,028	0	3,826,892	2,653,152
REC/DOC STOR & RETRIEVAL	1,998,731	0	1,772,554	1,545,919
TOTAL RECORDER	6,189,759	0	5,599,446	4,199,071
TREASURER				
TAXPAYER INFORMATION FUND	484,300	0	15,300	556,500
TREASURER GENERAL FUND	2,513,840	0	2,298,707	2,453,751
TOTAL TREASURER	2,998,140	0	2,314,007	3,010,251
TOTAL COUNTY ADMINISTRATION	**205,934,286**	**(236,914)**	**189,626,577**	**219,808,959**
COMMUNITY & ECONOMIC DEVELOPMENT				
COMMUNITY & ECONOMIC DEVELOPMENT				
COMMUNITY & ECON DEVELOP GENERAL FUND	15,862,017	0	15,498,369	13,579,374
COMMUNITY DEVELOPMENT GRANTS	7,790,431	0	7,790,431	14,860,987
EMPLOYMENT & TRAINING	13,914,467	0	13,914,467	23,246,576
HOUSING TRUST FUND	1,000,000	0	0	1,000,000
NEIGHBORHOOD CONSERVATION	1,450,000	0	0	1,450,000
PIMA VOCATIONAL HIGH SCHOOL	1,264,705	0	1,264,705	1,247,433
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	41,281,620	0	38,467,972	55,384,370
COUNTY FREE LIBRARY				
COUNTY FREE LIBRARY	35,907,582	0	34,725,152	37,283,152
COUNTY FREE LIBRARY GRANTS	200,000	0	117,712	200,000
TOTAL COUNTY FREE LIBRARY	36,107,582	0	34,842,864	37,483,152
ECONOMIC DEVELOPMENT & TOURISM	2,022,773	0	1,809,623	1,570,096
SCHOOL SUPERINTENDENT				
SCHOOLS GENERAL FUND	2,347,834	0	2,320,659	1,536,616
SCHOOL RESERVE GRANTS	3,910,000	0	4,170,706	4,981,000
TOTAL SCHOOL SUPERINTENDENT	6,257,834	0	6,491,365	6,517,616
STADIUM DISTRICT	3,412,924	0	3,327,601	5,055,529
TOTAL COMMUNITY & ECONOMIC DEVELOP	**89,082,733**	**0**	**84,939,425**	**106,010,763**

SCHEDULE F

PIMA COUNTY
SUMMARY BY FUNCTIONAL AREA AND DEPARTMENT OF EXPENDITURES/EXPENSES
FISCAL YEAR 2009/2010

FUNCTIONAL AREA/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2008/2009	EXPENDITURES/ EXPENSE ADJUSTMENTS APPROVED 2008/2009	ACTUAL EXPENDITURES/ EXPENSES 2008/2009 *	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2009/2010
JUSTICE & LAW ENFORCEMENT				
CLERK OF SUPERIOR COURT				
CLERK OF SUPERIOR COURT GENERAL FUND	10,322,747	0	10,067,213	10,072,284
CLERK OF THE COURT SPECIAL PROGRAMS	925,770	0	1,310,387	608,562
TOTAL CLERK OF SUPERIOR COURT	11,248,517	0	11,377,600	10,680,846
CONSTABLES GENERAL FUND	1,009,524	0	1,018,004	993,798
COUNTY ATTORNEY				
COUNTY ATTORNEY GENERAL FUND	19,870,057	207,000	19,578,939	19,288,529
COUNTY ATTORNEY GRANTS	3,539,442	0	3,219,269	3,653,522
COUNTY ATTORNEY SPECIAL PROGRAMS	7,856,865	0	7,072,697	7,112,344
TOTAL COUNTY ATTORNEY	31,266,364	207,000	29,870,905	30,054,395
JUSTICE & LAW ENFORCEMENT				
JUSTICE & LAW ENFORCEMENT GENERAL FUND	28,849,826	0	29,455,732	30,674,922
INDIGENT DEFENSE GRANTS	82,328	0	107,148	0
INDIGENT DEFENSE SPECIAL PROGRAMS	2,039,183	0	332,838	2,064,790
TOTAL JUSTICE & LAW ENFORCEMENT	30,971,337	0	29,895,718	32,739,712
JUSTICE COURTS				
JUSTICE COURTS GENERAL FUND	7,770,377	0	7,711,263	7,699,598
JUSTICE COURTS GRANTS	120,321	0	104,330	100,100
JUSTICE COURT SPECIAL PROGRAMS	981,959	0	748,661	1,101,221
TOTAL JUSTICE COURTS	8,872,657	0	8,564,254	8,900,919
JUVENILE COURT CENTER				
JUVENILE COURT CENTER GENERAL FUND	22,747,340	0	22,447,938	21,426,454
JUVENILE COURT GRANTS	11,536,355	0	11,589,154	9,807,349
JUVENILE COURT SPECIAL PROGRAMS	815,483	0	831,542	627,071
TOTAL JUVENILE COURT CENTER	35,099,178	0	34,868,634	31,860,874
SHERIFF				
SHERIFF GENERAL FUND	118,065,906	0	121,588,979	118,140,080
SHERIFF GRANTS	6,006,860	0	8,601,404	4,685,588
SHERIFF SPECIAL PROGRAMS	5,546,972	0	3,907,500	3,834,130
TOTAL SHERIFF	129,619,738	0	134,097,883	126,659,798
SUPERIOR COURT				
SUPERIOR COURT GENERAL FUND	27,729,269	29,914	27,168,092	27,554,054
SUPERIOR COURT GRANTS	10,043,254	0	9,374,691	9,341,123
SUPERIOR COURT MANDATED SERVICES	1,823,525	0	1,949,912	1,823,525
SUPERIOR COURT SPECIAL PROGRAMS	5,591,285	0	5,280,294	4,899,708
TOTAL SUPERIOR COURT	45,187,333	29,914	43,772,989	43,618,410
TOTAL JUSTICE & LAW ENFORCEMENT	**293,274,648**	**236,914**	**293,465,987**	**285,508,752**
MEDICAL SERVICES				
INSTITUTIONAL HEALTH				
INSTITUTIONAL HEALTH GENERAL FUND	112,187,310	0	117,965,332	106,334,332
TOTAL INSTITUTIONAL HEALTH	112,187,310	0	117,965,332	106,334,332
PIMA HEALTH SYSTEM & SERVICES				
PIMA HEALTH SYSTEM & SERVICES FUND	223,303,925	0	248,223,561	193,770,658
PIMA HEALTH SYSTEM GRANTS	5,058,352	0	5,145,352	4,558,575
TOTAL PIMA HEALTH SYSTEM & SERVICES	228,362,277	0	253,368,913	198,329,233

PIMA COUNTY
SUMMARY BY FUNCTIONAL AREA AND DEPARTMENT OF EXPENDITURES/EXPENSES
FISCAL YEAR 2009/2010

FUNCTIONAL AREA/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2008/2009	EXPENDITURES/ EXPENSE ADJUSTMENTS APPROVED 2008/2009	ACTUAL EXPENDITURES/ EXPENSES 2008/2009 *	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2009/2010
PUBLIC HEALTH				
PUBLIC HEALTH FUND	17,144,912	0	16,461,332	17,043,867
PUBLIC HEALTH GRANTS	10,143,181	0	9,893,174	9,667,009
TOTAL PUBLIC HEALTH	27,288,093	0	26,354,506	26,710,876
TOTAL MEDICAL SERVICES	**367,837,680**	**0**	**397,688,751**	**331,374,441**
PUBLIC WORKS				
CAPITAL PROJECTS FUND	166,449,329	0	182,010,676	200,124,512
DEVELOPMENT SERVICES FUND	12,518,120	0	10,850,723	8,529,610
ENVIRONMENTAL QUALITY				
ENVIRONMENTAL QUALITY GRANTS	1,122,901	0	1,159,000	1,102,998
ENVIRONMENTAL QUALITY FUND	3,043,092	0	2,672,806	2,668,915
SOLID WASTE MANAGEMENT FUND	6,691,550	0	6,095,000	5,636,750
TIRE FUND	1,568,325	0	1,330,000	1,541,500
TOTAL ENVIRONMENTAL QUALITY	12,425,868	0	11,256,806	10,950,163
PUBLIC WORKS				
FACILITIES MANAGEMENT GRANTS	0	0	0	3,981,900
PARKING GARAGES FUND	2,084,344	0	2,034,967	1,955,774
PARKS & RECREATION GRANTS	102,686	0	102,686	90,000
PARKS SPECIAL PROGRAMS	749,000	0	494,000	680,000
PUBLIC WORKS GENERAL FUND	32,803,094	0	31,853,530	31,809,881
PUBLIC WORKS BUILDING FUND	1,099,307	0	1,071,824	0
TOTAL PUBLIC WORKS	36,838,431	0	35,557,007	38,517,555
REGIONAL FLOOD CONTROL DISTRICT	12,544,587	0	12,230,972	12,227,360
TRANSPORTATION	48,330,237	0	41,658,250	40,618,931
WASTEWATER RECLAMATION				
WASTEWATER RECLAMATION FUND	129,143,349	0	124,538,189	132,250,827
WASTEWATER SYSTEM DEVELOPMENT FUND	3,150,000	0	1,521,250	1,950,000
TOTAL WASTEWATER RECLAMATION	132,293,349	0	126,059,439	134,200,827
TOTAL PUBLIC WORKS	**421,399,921**	**0**	**419,623,873**	**445,168,958**
TOTAL ALL FUNCTIONAL AREAS	**1,377,529,268**	**0**	**1,385,344,613**	**1,387,871,873**

* These amounts include actual expenses as of February 28, 2009 plus projected expenses for the remainder of the year.

SCHEDULE F

SUMMARY SCHEDULES

Summary of Changes in Fund Balances

Summary of Expenditures by Fund and Super Department

Summary of Revenues by Fund and Category

Summary of Expenditures by Functional Area and Super Department

Summary of Revenues by Functional Area and Super Department

Summary of Expenditures by Fund and Object: Department

Summary of Adopted Full Time Equivalent Positions

Summary of Adopted Supplemental Packages

SUMMARY OF CHANGES IN FUND BALANCES
FISCAL YEARS 2007/2008 - 2009/2010

	Actual 2007/2008	Revised 2008/2009	Adopted 2009/2010
GENERAL FUND			
FUND BALANCE, BEGINNING (See note)	48,671,901	27,749,033	24,982,199
REVENUES			
TAXES	268,492,467	282,377,345	301,095,303
LICENSES & PERMITS	2,970,600	2,955,925	2,442,172
INTERGOVERNMENTAL	148,158,077	148,441,648	128,650,688
CHARGES FOR SERVICES	32,307,052	33,096,008	37,611,266
FINES AND FORFEITS	5,019,877	5,237,632	8,829,613
INTEREST	3,343,184	1,863,981	615,565
MISCELLANEOUS	8,314,183	7,361,684	4,345,308
MEMO REVENUE	265	0	0
TOTAL REVENUES	468,605,705	481,334,223	483,589,915
EXPENDITURES			
COMMUNITY & ECONOMIC DEVELOPMENT	(17,417,922)	(18,209,851)	(15,115,990)
COUNTY ADMINISTRATION	(61,929,059)	(99,787,353)	(103,832,198)
JUSTICE & LAW ENFORCEMENT	(242,291,490)	(238,425,485)	(237,673,244)
MEDICAL SERVICES	(106,501,655)	(112,187,310)	(106,334,332)
PUBLIC WORKS	(32,397,231)	(32,803,094)	(31,809,881)
TOTAL EXPENDITURES	(460,537,357)	(501,413,093)	(494,765,645)
OTHER ADJUSTMENTS	(26,062,234)	0	0
NET OPERATING TRANSFERS	4,760,389	(7,670,163)	(13,806,469)
FUND BALANCE, ENDING	35,438,404	0	0
SPECIAL REVENUE FUNDS			
FUND BALANCE, BEGINNING (See note)	72,467,949	64,191,019	71,010,658
REVENUES			
TAXES	57,607,254	57,259,479	49,293,946
SPECIAL ASSESSMENT	555,844	448,619	401,105
LICENSES & PERMITS	4,737,772	4,804,430	5,193,905
INTERGOVERNMENTAL	146,566,667	142,903,340	150,798,989
CHARGES FOR SERVICES	16,230,929	13,895,080	14,379,331
FINES AND FORFEITS	1,460,693	1,410,300	1,348,557
INTEREST	4,217,476	2,997,287	1,136,677
MISCELLANEOUS	12,655,254	11,529,819	11,078,675
MEMO REVENUE	338,069	0	120,000
TOTAL REVENUES	244,369,958	235,248,354	233,751,185
EXPENDITURES			
COMMUNITY & ECONOMIC DEVELOPMENT	(58,400,430)	(70,872,882)	(90,894,773)
COUNTY ADMINISTRATION	(7,218,165)	(5,388,396)	(5,837,856)
JUSTICE & LAW ENFORCEMENT	(52,709,381)	(55,086,077)	(47,835,508)
MEDICAL SERVICES	(27,150,506)	(27,288,093)	(26,710,876)
PUBLIC WORKS	(73,045,188)	(75,251,685)	(68,548,354)
TOTAL EXPENDITURES	(218,523,670)	(233,887,133)	(239,827,367)
OTHER ADJUSTMENTS	1,044,787	0	0

SUMMARY OF CHANGES IN FUND BALANCES
FISCAL YEARS 2007/2008 - 2009/2010

	Actual 2007/2008	Revised 2008/2009	Adopted 2009/2010
NET OPERATING TRANSFERS	(19,343,400)	(26,290,065)	(16,939,275)
FUND BALANCE, ENDING	80,015,624	39,262,175	47,995,201
DEBT SERVICE FUND			
FUND BALANCE, BEGINNING (See note)	7,945,997	10,503,587	14,860,795
REVENUES			
TAXES	55,761,597	57,164,072	68,930,137
INTERGOVERNMENTAL	16,376	7,500	7,500
INTEREST	1,842,349	1,000,000	1,000,000
MISCELLANEOUS	116	0	0
TOTAL REVENUES	57,620,438	58,171,572	69,937,637
EXPENDITURES			
COUNTY ADMINISTRATION	(75,797,524)	(100,521,623)	(110,138,905)
TOTAL EXPENDITURES	(75,797,524)	(100,521,623)	(110,138,905)
NET OPERATING TRANSFERS	22,623,757	44,581,093	41,114,825
FUND BALANCE, ENDING	12,392,668	12,734,629	15,774,352
CAPITAL PROJECTS FUNDS			
FUND BALANCE, BEGINNING (See note)	89,328,286	137,920,847	107,421,988
REVENUES			
INTERGOVERNMENTAL	17,022,948	25,848,887	51,473,938
CHARGES FOR SERVICES	8,839,064	9,424,903	10,991,612
INTEREST	4,812,517	1,117,697	750,688
MISCELLANEOUS	3,166,659	94,122	0
TOTAL REVENUES	33,841,188	36,485,609	63,216,238
EXPENDITURES			
PUBLIC WORKS	(139,539,435)	(166,449,329)	(200,124,512)
TOTAL EXPENDITURES	(139,539,435)	(166,449,329)	(200,124,512)
BOND PROCEEDS/OTHER ADJUSTMENTS	176,339,428	100,000,000	125,000,000
NET OPERATING TRANSFERS	(7,326,865)	25,770	11,312,871
FUND BALANCE, ENDING	152,642,602	107,982,897	106,826,585
ENTERPRISE FUNDS			
NET ASSETS, BEGINNING (See note)	56,073,257	127,863,167	60,346,418
REVENUES			
LICENSES & PERMITS	5,539,329	7,181,537	3,225,100
INTERGOVERNMENTAL	5,514,386	5,058,352	4,331,575
CHARGES FOR SERVICES	401,126,329	347,591,812	334,624,613
FINES AND FORFEITS	12,411	58,800	10,000
INTEREST	6,821,319	4,812,586	680,226
MISCELLANEOUS	3,082,311	2,202,231	2,519,825

SUMMARY OF CHANGES IN FUND BALANCES
FISCAL YEARS 2007/2008 - 2009/2010

	Actual 2007/2008	Revised 2008/2009	Adopted 2009/2010
MEMO REVENUE	22,948,203	15,000,000	10,000,000
TOTAL REVENUES	445,044,288	381,905,318	355,391,339
EXPENDITURES			
MEDICAL SERVICES	(295,698,932)	(228,362,277)	(198,329,233)
PUBLIC WORKS	(124,359,754)	(146,895,813)	(144,686,211)
TOTAL EXPENDITURES	(420,058,686)	(375,258,090)	(343,015,444)
BOND PROCEEDS	75,000,000	28,942,363	85,002,383
NET OPERATING TRANSFERS	(713,880)	(9,646,635)	(21,525,780)
NET ASSETS, ENDING	155,344,979	153,806,123	136,198,916

THE FOLLOWING IS PROVIDED FOR INFORMATIONAL PURPOSES ONLY

INTERNAL SERVICE FUNDS

NET ASSETS, BEGINNING (See note)	14,021,807	17,973,002	26,590,843
REVENUES			
INTERGOVERNMENTAL	38,663	1,072,594	1,045,000
CHARGES FOR SERVICES	45,420,367	44,312,298	42,245,126
INTEREST	2,105,141	1,812,006	303,449
MISCELLANEOUS	2,168,860	228,435	296,817
MEMO REVENUE	70,878	231,525	20,000
TOTAL REVENUES	49,803,909	47,656,858	43,910,392
EXPENDITURES			
COUNTY ADMINISTRATION	(22,390,803)	(23,872,535)	(24,628,893)
PUBLIC WORKS	(18,139,515)	(17,089,702)	(17,838,776)
TOTAL EXPENDITURES	(40,530,318)	(40,962,237)	(42,467,669)
OTHER ADJUSTMENTS	(1,095,860)	0	0
NET OPERATING TRANSFERS	0	(1,000,000)	(156,172)
NET ASSETS, ENDING	22,199,538	23,667,623	27,877,394

Note: Fund balances on this schedule are not comparable from year to year because the beginning budgeted fund balances for fiscal year 2008/2009 and fiscal year 2009/2010 are based on estimates made before the end of each preceding fiscal year.

The ending net asset balance in Enterprise Funds for fiscal year 2007/2008 shown above, $155,344,979 includes $75,000,000 in bond proceeds which are reserved funds. The unreserved fund balance as shown in the Pima County CAFR adjusted for this item and for other changes in reserved elements of the fund balance is $70,231,532. This presentation of a reserved fund balance is for consistency with other fiscal years.

SUMMARY OF EXPENDITURES BY FUND AND SUPER DEPARTMENT
FISCAL YEARS 2007/2008 - 2009/2010

FUND/FUNCTIONAL AREA/SUPER DEPT	ACTUAL 2007/2008	REVISED 2008/2009	ADOPTED 2009/2010
GENERAL FUND			
COUNTY ADMINISTRATION			
ASSESSOR	8,968,390	8,650,641	8,409,504
BOARD OF SUPERVISORS	1,732,373	1,913,415	1,881,096
CLERK OF THE BOARD	1,212,295	1,290,022	1,256,001
COUNTY ADMINISTRATOR	1,525,471	1,706,819	1,819,672
ELECTIONS	2,546,489	5,331,891	1,491,980
FINANCE & RISK MANAGEMENT	7,318,917	7,745,395	7,605,612
FORENSIC SCIENCE CENTER	2,906,307	2,782,179	2,706,213
HUMAN RESOURCES	2,521,910	2,705,605	2,641,654
INFORMATION TECHNOLOGY	6,937,746	6,428,269	8,917,563
NON DEPARTMENTAL	19,047,459	52,250,230	59,773,473
PROCUREMENT	2,362,662	2,278,019	2,222,527
RECORDER	2,628,269	4,191,028	2,653,152
TREASURER	2,220,771	2,513,840	2,453,751
TOTAL COUNTY ADMINISTRATION	**61,929,059**	**99,787,353**	**103,832,198**
COMMUNITY & ECONOMIC DEVELOPMENT			
COMMUNITY & ECONOMIC DEVELOPMENT ADMIN	634,068	686,691	665,886
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	4,976,799	5,266,269	5,054,276
COMMUNITY SVCS, EMPLOYMENT & TRAINING	5,602,763	5,303,459	6,210,952
KINO SPORTS COMPLEX	4,742,389	4,605,598	1,648,260
SCHOOL SUPERINTENDENT	1,461,903	2,347,834	1,536,616
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**17,417,922**	**18,209,851**	**15,115,990**
JUSTICE & LAW ENFORCEMENT			
CLERK OF SUPERIOR COURT	10,675,829	10,322,747	10,072,284
CONSTABLES	931,156	1,009,524	993,798
COUNTY ATTORNEY	19,713,601	20,077,057	19,288,529
INDIGENT DEFENSE	15,546,642	14,991,199	15,449,316
JUSTICE COURT AJO	588,615	696,810	675,247
JUSTICE COURT GREEN VALLEY	470,809	503,613	473,723
JUSTICE COURTS TUCSON	6,894,553	6,569,954	6,550,628
JUVENILE COURT	23,984,022	22,747,340	21,426,454
OFFICE OF COURT APPOINTED COUNSEL	11,759,215	11,480,346	12,791,877
PUBLIC FIDUCIARY	2,588,305	2,378,281	2,433,729
SHERIFF	118,622,871	118,065,906	118,140,080
SUPERIOR COURT	30,515,872	29,582,708	29,377,579
TOTAL JUSTICE & LAW ENFORCEMENT	**242,291,490**	**238,425,485**	**237,673,244**
MEDICAL SERVICES			
INSTITUTIONAL HEALTH	106,501,655	112,187,310	106,334,332
TOTAL MEDICAL SERVICES	**106,501,655**	**112,187,310**	**106,334,332**
PUBLIC WORKS			
FACILITIES MANAGEMENT	15,216,308	15,674,792	16,188,306
GRAPHIC SERVICES	781,262	753,163	629,719
NATURAL RESOURCES, PARKS & RECREATION	16,324,961	16,280,139	14,899,231
PUBLIC WORKS ADMINISTRATION	74,700	95,000	92,625
TOTAL PUBLIC WORKS	**32,397,231**	**32,803,094**	**31,809,881**
TOTAL GENERAL FUND	**460,537,357**	**501,413,093**	**494,765,645**

SUMMARY OF EXPENDITURES BY FUND AND SUPER DEPARTMENT
FISCAL YEARS 2007/2008 - 2009/2010

FUND/FUNCTIONAL AREA/SUPER DEPT	ACTUAL 2007/2008	REVISED 2008/2009	ADOPTED 2009/2010
SPECIAL REVENUE FUNDS			
COUNTY ADMINISTRATION			
COUNTY ADMINISTRATOR	1,471,318	1,279,298	1,159,735
ELECTIONS	0	0	1,154,291
FINANCE & RISK MANAGEMENT	53,145	50,000	50,000
FORENSIC SCIENCE CENTER	15,454	110,000	110,100
INFORMATION TECHNOLOGY	1,530,444	374,743	199,743
NON DEPARTMENTAL	1,069,996	1,091,324	1,061,568
RECORDER	2,956,248	1,998,731	1,545,919
TREASURER	121,560	484,300	556,500
TOTAL COUNTY ADMINISTRATION	**7,218,165**	**5,388,396**	**5,837,856**
COMMUNITY & ECONOMIC DEVELOPMENT			
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	5,561,995	10,240,431	17,310,987
COMMUNITY SVCS, EMPLOYMENT & TRAINING	13,106,479	15,179,172	24,494,009
COUNTY FREE LIBRARY	30,292,973	36,107,582	37,483,152
ECONOMIC DEVELOPMENT & TOURISM	2,220,133	2,022,773	1,570,096
SCHOOL SUPERINTENDENT	3,980,127	3,910,000	4,981,000
STADIUM DISTRICT	3,238,723	3,412,924	5,055,529
TOTAL COMMUNITY & ECONOMIC DEVELOPMEN	**58,400,430**	**70,872,882**	**90,894,773**
JUSTICE & LAW ENFORCEMENT			
CLERK OF SUPERIOR COURT	1,598,730	925,770	608,562
COUNTY ATTORNEY	6,885,954	11,396,307	10,765,866
INDIGENT DEFENSE	558,841	2,121,511	2,064,790
JUSTICE COURT AJO	0	17,000	12,750
JUSTICE COURT GREEN VALLEY	399	5,825	17,001
JUSTICE COURTS TUCSON	373,287	1,079,455	1,171,570
JUVENILE COURT	12,374,501	12,351,838	10,434,420
SHERIFF	16,152,788	11,553,832	8,519,718
SUPERIOR COURT	14,764,881	15,634,539	14,240,831
TOTAL JUSTICE & LAW ENFORCEMENT	**52,709,381**	**55,086,077**	**47,835,508**
MEDICAL SERVICES			
INSTITUTIONAL HEALTH	104,693	0	0
PUBLIC HEALTH	27,045,813	27,288,093	26,710,876
TOTAL MEDICAL SERVICES	**27,150,506**	**27,288,093**	**26,710,876**
PUBLIC WORKS			
ENVIRONMENTAL QUALITY	4,385,182	4,165,993	3,771,913
FACILITIES MANAGEMENT	1,319,159	1,099,307	3,981,900
NATURAL RESOURCES, PARKS & RECREATION	647,641	851,686	770,000
REGIONAL FLOOD CONTROL DISTRICT	14,698,769	12,544,587	12,227,360
SOLID WASTE MANAGEMENT	8,309,667	8,259,875	7,178,250
TRANSPORTATION	43,684,770	48,330,237	40,618,931
TOTAL PUBLIC WORKS	**73,045,188**	**75,251,685**	**68,548,354**
TOTAL SPECIAL REVENUE FUNDS	**218,523,670**	**233,887,133**	**239,827,367**
DEBT SERVICE FUND			
COUNTY ADMINISTRATION			
NON DEPARTMENTAL	75,797,524	100,521,623	110,138,905
TOTAL COUNTY ADMINISTRATION	**75,797,524**	**100,521,623**	**110,138,905**
TOTAL DEBT SERVICE FUND	**75,797,524**	**100,521,623**	**110,138,905**

SUMMARY OF EXPENDITURES BY FUND AND SUPER DEPARTMENT
FISCAL YEARS 2007/2008 - 2009/2010

FUND/FUNCTIONAL AREA/SUPER DEPT	ACTUAL 2007/2008	REVISED 2008/2009	ADOPTED 2009/2010
CAPITAL PROJECTS FUNDS			
PUBLIC WORKS			
CAPITAL PROJECTS	139,539,435	166,449,329	200,124,512
TOTAL PUBLIC WORKS	**139,539,435**	**166,449,329**	**200,124,512**
TOTAL CAPITAL PROJECTS FUNDS	**139,539,435**	**166,449,329**	**200,124,512**
ENTERPRISE FUNDS			
MEDICAL SERVICES			
PIMA HEALTH SYSTEM & SERVICES	295,698,932	228,362,277	198,329,233
TOTAL MEDICAL SERVICES	**295,698,932**	**228,362,277**	**198,329,233**
PUBLIC WORKS			
DEVELOPMENT SERVICES	14,955,921	12,518,120	8,529,610
FACILITIES MANAGEMENT	1,881,101	2,084,344	1,955,774
WASTEWATER RECLAMATION	107,522,732	132,293,349	134,200,827
TOTAL PUBLIC WORKS	**124,359,754**	**146,895,813**	**144,686,211**
TOTAL ENTERPRISE FUNDS	**420,058,686**	**375,258,090**	**343,015,444**
TOTAL EXPENDITURES/EXPENSES	**1,314,456,672**	**1,377,529,268**	**1,387,871,873**
Internal Service Funds -- Informational Purposes Only			
INTERNAL SERVICE FUNDS			
COMMUNICATIONS	3,894,652	4,674,074	4,808,031
FINANCE & RISK MANAGEMENT	18,496,151	19,198,461	19,820,862
FLEET SERVICES	16,921,479	15,888,913	16,895,993
GRAPHIC SERVICES	1,218,036	1,200,789	942,783
TOTAL INTERNAL SERVICE FUNDS	**40,530,318**	**40,962,237**	**42,467,669**
TOTAL ALL FUNDS	**1,354,986,990**	**1,418,491,505**	**1,430,339,542**

SUMMARY OF REVENUES BY FUND AND CATEGORY

FISCAL YEARS 2007/2008 - 2009/2010

SOURCES OF REVENUE	Actual 2007/2008	Revised 2008/2009	Adopted 2009/2010
GENERAL FUND			
PROPERTY TAX			
REAL PROPERTY TAXES	250,085,636	265,254,407	283,662,672
PERSONAL PROPERTY TAXES	12,041,971	11,148,887	10,686,817
INTEREST ON DELINQUENT TAX	5,725,068	5,359,466	6,123,472
PENALTIES ON DELINQUENT TAX	639,792	614,585	622,342
TOTAL PROPERTY TAX	**268,492,467**	**282,377,345**	**301,095,303**
LICENSES AND PERMITS			
BUSINESS LICENSES & PERMITS	2,970,600	2,955,925	2,442,172
TOTAL LICENSES AND PERMITS	**2,970,600**	**2,955,925**	**2,442,172**
INTERGOVERNMENTAL			
FEDERAL GRANTS AND AID	4,069,074	2,987,107	3,702,640
STATE GRANTS AND AID	5,605,187	4,798,163	5,363,503
SALES AND USE TAX	103,895,122	104,800,000	88,950,000
ALCOHOLIC BEVERAGES	68,050	32,000	32,000
AUTO LIEU TAX	27,165,668	27,775,000	24,700,000
TRANSIENT LODGING TAX	6,900,687	7,349,649	5,654,280
CITY PARTICIPATION	454,289	699,729	248,265
TOTAL INTERGOVERNMENTAL	**148,158,077**	**148,441,648**	**128,650,688**
CHARGES FOR SERVICES			
GENERAL GOVERNMENT	1,850,884	1,998,849	2,129,750
RECORDER FEES	2,267,975	2,342,500	2,260,000
COURT FEES	4,461,082	3,967,957	4,515,341
SHERIFF DEPT FEES	1,067,069	850,148	957,148
CORRECTIONAL HOUSING	7,851,621	7,318,000	7,994,350
HEALTH FEES	1,146,997	1,155,000	1,190,500
RECREATION FEES	948,926	669,550	870,300
INTERDEPARTMENTAL CHARGES	227,304	293,200	188,500
OVERHEAD - GRANTS	158,120	88,810	88,810
CONTRIBUTIONS FOR ADMINISTRATIVE OVERHEAD	12,327,074	14,411,994	17,416,567
TOTAL CHARGES FOR SERVICES	**32,307,052**	**33,096,008**	**37,611,266**
FINES AND FORFEITS			
SUPERIOR COURT - FINES AND FORFEITS	266,287	226,000	222,000
JUSTICE COURTS FINES AND FORFEITS	3,410,136	3,867,007	7,397,613
OTHER FINES AND FORFEITS	1,343,454	1,144,625	1,210,000
TOTAL FINES AND FORFEITS	**5,019,877**	**5,237,632**	**8,829,613**
INTEREST			
INTEREST	342,745	93,804	84,512
INT. REV - POOLED INV	3,000,439	1,770,177	531,053
TOTAL INTEREST	**3,343,184**	**1,863,981**	**615,565**
MISCELLANEOUS			
RENTS AND ROYALTIES	5,226,995	4,644,090	2,824,266
POSTAGE REVENUES	15,991	9,400	10,700
OTHER MISCELLANEOUS REVENUE	3,071,197	2,708,194	1,510,342
TOTAL MISCELLANEOUS	**8,314,183**	**7,361,684**	**4,345,308**
MEMO REVENUE			
SALE OF LAND	265	0	0
TOTAL MEMO REVENUE	**265**	**0**	**0**
TOTAL GENERAL FUND	**468,605,705**	**481,334,223**	**483,589,915**

SUMMARY OF REVENUES BY FUND AND CATEGORY

FISCAL YEARS 2007/2008 - 2009/2010

SOURCES OF REVENUE	Actual 2007/2008	Revised 2008/2009	Adopted 2009/2010
SPECIAL REVENUE FUNDS			
EMPLOYMENT AND TRAINING			
INTERGOVERNMENTAL	12,157,715	14,587,872	24,053,124
MISCELLANEOUS	306,176	302,200	163,678
TOTAL EMPLOYMENT AND TRAINING	**12,463,891**	**14,890,072**	**24,216,802**
ENVIRONMENTAL QUALITY			
LICENSES AND PERMITS	2,133,576	2,142,200	1,770,900
INTERGOVERNMENTAL	1,686,514	1,330,926	1,276,398
FINES AND FORFEITS	87,700	0	0
INTEREST	51,549	35,000	17,500
MISCELLANEOUS	14,807	36,150	17,850
TOTAL ENVIRONMENTAL QUALITY	**3,974,146**	**3,544,276**	**3,082,648**
PUBLIC HEALTH			
LICENSES AND PERMITS	2,404,496	2,452,230	2,729,169
INTERGOVERNMENTAL	11,672,918	11,643,405	11,090,372
CHARGES FOR SERVICES	2,581,603	2,645,450	3,442,294
FINES AND FORFEITS	180,487	206,800	200,557
INTEREST	5,301	0	0
MISCELLANEOUS	427,992	348,389	264,351
TOTAL PUBLIC HEALTH	**17,272,797**	**17,296,274**	**17,726,743**
REGIONAL FLOOD CONTROL DISTRICT			
TAXES	25,331,448	25,332,649	23,292,838
INTERGOVERNMENTAL	923,657	217,470	40,000
CHARGES FOR SERVICES	165,126	175,000	50,000
INTEREST	144,984	100,000	35,000
MISCELLANEOUS	79,082	180,750	180,750
TOTAL REGIONAL FLOOD CONTROL DISTRICT	**26,644,297**	**26,005,869**	**23,598,588**
TRANSPORTATION			
LICENSES AND PERMITS	199,700	210,000	693,836
INTERGOVERNMENTAL	63,761,396	63,903,057	54,877,283
CHARGES FOR SERVICES	331,228	375,000	225,931
INTEREST	503,448	606,318	69,372
MISCELLANEOUS	213,560	137,450	182,381
MEMO REVENUE	25,004	0	120,000
TOTAL TRANSPORTATION	**65,034,336**	**65,231,825**	**56,168,803**
OTHER SPECIAL REVENUE FUNDS AND GRANTS			
INTERGOVERNMENTAL	48,843,146	45,886,610	56,487,812
CHARGES FOR SERVICES	7,310,487	6,737,130	6,797,106
FINES AND FORFEITS	502,154	603,500	548,000
INTEREST	2,596,091	1,652,644	700,805
MISCELLANEOUS	9,030,668	8,839,627	8,996,115
MEMO REVENUE	313,065	0	0
TOTAL OTHER SPECIAL REVENUE FUNDS AND GRANTS	**68,595,611**	**63,719,511**	**73,529,838**
IMPROVEMENT DISTRICTS			
SPECIAL ASSESSMENT	555,844	448,619	401,105
INTEREST	5,350	0	0
TOTAL IMPROVEMENT DISTRICTS	**561,194**	**448,619**	**401,105**

SUMMARY OF REVENUES BY FUND AND CATEGORY

FISCAL YEARS 2007/2008 - 2009/2010

SOURCES OF REVENUE	Actual 2007/2008	Revised 2008/2009	Adopted 2009/2010
SOLID WASTE MANAGEMENT			
INTERGOVERNMENTAL	1,152,277	1,200,000	1,200,000
CHARGES FOR SERVICES	5,842,485	3,962,500	3,864,000
INTEREST	159,827	85,325	30,500
MISCELLANEOUS	89,153	54,250	33,750
TOTAL SOLID WASTE MANAGEMENT	**7,243,742**	**5,302,075**	**5,128,250**
COUNTY FREE LIBRARY			
TAXES	32,275,806	31,926,830	26,001,108
INTERGOVERNMENTAL	4,420,611	2,100,000	370,000
FINES AND FORFEITS	690,352	600,000	600,000
INTEREST	735,232	503,000	271,500
MISCELLANEOUS	981,562	355,000	390,000
TOTAL COUNTY FREE LIBRARY	**39,103,563**	**35,484,830**	**27,632,608**
STADIUM DISTRICT			
INTERGOVERNMENTAL	1,948,433	2,034,000	1,404,000
INTEREST	15,694	15,000	12,000
MISCELLANEOUS	1,512,254	1,276,003	849,800
TOTAL STADIUM DISTRICT	**3,476,381**	**3,325,003**	**2,265,800**
TOTAL SPECIAL REVENUE FUNDS	**244,369,958**	**235,248,354**	**233,751,185**
DEBT SERVICE FUND			
TAXES	55,761,597	57,164,072	68,930,137
INTERGOVERNMENTAL	16,376	7,500	7,500
INTEREST	1,842,349	1,000,000	1,000,000
MISCELLANEOUS	116	0	0
TOTAL DEBT SERVICE FUND	**57,620,438**	**58,171,572**	**69,937,637**
CAPITAL PROJECTS FUNDS			
INTERGOVERNMENTAL	17,022,948	25,848,887	51,473,938
CHARGES FOR SERVICES	8,839,064	9,424,903	10,991,612
INTEREST	4,812,517	1,117,697	750,688
MISCELLANEOUS	3,166,659	94,122	0
TOTAL CAPITAL PROJECTS FUNDS	**33,841,188**	**36,485,609**	**63,216,238**
ENTERPRISE FUNDS			
MEDICAL SERVICES			
INTERGOVERNMENTAL	4,722,756	5,058,352	4,331,575
CHARGES FOR SERVICES	291,919,915	221,917,892	194,326,568
INTEREST	2,402,052	1,782,960	244,826
MISCELLANEOUS	1,046,545	208,285	461,109
MEMO REVENUE	72,118	0	0
TOTAL MEDICAL SERVICES	**300,163,386**	**228,967,489**	**199,364,078**
DEVELOPMENT SERVICES			
LICENSES AND PERMITS	5,525,304	7,176,537	3,220,100
CHARGES FOR SERVICES	3,467,359	3,757,000	2,859,000
INTEREST	555,768	500,000	7,500
MISCELLANEOUS	210,234	129,000	136,000
MEMO REVENUE	38,593	0	0
TOTAL DEVELOPMENT SERVICES	**9,797,258**	**11,562,537**	**6,222,600**

SUMMARY OF REVENUES BY FUND AND CATEGORY

FISCAL YEARS 2007/2008 - 2009/2010

SOURCES OF REVENUE	Actual 2007/2008	Revised 2008/2009	Adopted 2009/2010
WASTEWATER RECLAMATION			
LICENSES AND PERMITS	14,025	5,000	5,000
INTERGOVERNMENTAL	791,630	0	0
CHARGES FOR SERVICES	105,739,055	121,916,920	137,439,045
FINES AND FORFEITS	12,411	58,800	10,000
INTEREST	3,759,651	2,411,626	377,900
MISCELLANEOUS	105,114	100,000	100,000
MEMO REVENUE	22,837,492	15,000,000	10,000,000
TOTAL WASTEWATER RECLAMATION	**133,259,378**	**139,492,346**	**147,931,945**
PARKING GARAGES			
INTEREST	103,848	118,000	50,000
MISCELLANEOUS	1,720,418	1,764,946	1,822,716
TOTAL PARKING GARAGES	**1,824,266**	**1,882,946**	**1,872,716**
TOTAL ENTERPRISE FUNDS	**445,044,288**	**381,905,318**	**355,391,339**
TOTAL REVENUES	**1,249,481,577**	**1,193,145,076**	**1,205,886,314**
THE FOLLOWING IS PROVIDED FOR INFORMATIONAL PURPOSES ONLY			
INTERNAL SERVICE FUNDS			
COMMUNICATIONS			
CHARGES FOR SERVICES	4,747,419	4,640,898	5,058,862
INTEREST	80,199	76,000	34,673
MISCELLANEOUS	58,657	70,355	83,397
TOTAL COMMUNICATIONS	**4,886,275**	**4,787,253**	**5,176,932**
FLEET SERVICES			
INTERGOVERNMENTAL	38,663	1,072,594	1,045,000
CHARGES FOR SERVICES	19,985,821	20,494,058	16,891,336
INTEREST	273,096	180,000	52,776
MISCELLANEOUS	1,775,956	157,080	188,020
MEMO REVENUE	70,878	231,525	20,000
TOTAL FLEET SERVICES	**22,144,414**	**22,135,257**	**18,197,132**
GRAPHIC SERVICES PRODUCTION			
CHARGES FOR SERVICES	1,323,824	1,300,000	948,000
INTEREST	134	0	1,000
MISCELLANEOUS	7,059	1,000	5,000
TOTAL GRAPHIC SERVICES PRODUCTION	**1,331,017**	**1,301,000**	**954,000**
RISK MANAGEMENT			
CHARGES FOR SERVICES	19,363,303	17,877,342	19,346,928
INTEREST	1,751,712	1,556,006	215,000
MISCELLANEOUS	327,188	0	20,400
TOTAL RISK MANAGEMENT	**21,442,203**	**19,433,348**	**19,582,328**
TOTAL INTERNAL SERVICE FUNDS	**49,803,909**	**47,656,858**	**43,910,392**
TOTAL ALL FUNDS	**1,299,285,486**	**1,240,801,934**	**1,249,796,706**

SUMMARY OF EXPENDITURES BY FUNCTIONAL AREA AND SUPER DEPARTMENT
FISCAL YEARS 2007/2008 - 2009/2010

FUNCTIONAL AREA/SUPER DEPT.	ACTUAL EXPENDITURES/ EXPENSES 2007/2008	REVISED EXPENDITURES/ EXPENSES 2008/2009	ADOPTED EXPENDITURES/ EXPENSES 2009/2010
COUNTY ADMINISTRATION			
ASSESSOR	8,968,390	8,650,641	8,409,504
BOARD OF SUPERVISORS	1,732,373	1,913,415	1,881,096
CLERK OF THE BOARD	1,212,295	1,290,022	1,256,001
COUNTY ADMINISTRATOR	2,996,789	2,986,117	2,979,407
ELECTIONS	2,546,489	5,331,891	2,646,271
FINANCE & RISK MANAGEMENT	7,372,062	7,795,395	7,655,612
FORENSIC SCIENCE CENTER	2,921,761	2,892,179	2,816,313
HUMAN RESOURCES	2,521,910	2,705,605	2,641,654
INFORMATION TECHNOLOGY	8,468,190	6,803,012	9,117,306
NON DEPARTMENTAL	95,914,979	153,863,177	170,973,946
PROCUREMENT	2,362,662	2,278,019	2,222,527
RECORDER	5,584,517	6,189,759	4,199,071
TREASURER	2,342,331	2,998,140	3,010,251
TOTAL COUNTY ADMINISTRATION	**144,944,748**	**205,697,372**	**219,808,959**
JUSTICE & LAW ENFORCEMENT			
CLERK OF SUPERIOR COURT	12,274,559	11,248,517	10,680,846
CONSTABLES	931,156	1,009,524	993,798
COUNTY ATTORNEY	26,599,555	31,473,364	30,054,395
INDIGENT DEFENSE	16,105,483	17,112,710	17,514,106
JUSTICE COURT AJO	588,615	713,810	687,997
JUSTICE COURT GREEN VALLEY	471,208	509,438	490,724
JUSTICE COURTS TUCSON	7,267,840	7,649,409	7,722,198
JUVENILE COURT	36,358,523	35,099,178	31,860,874
OFFICE OF COURT APPOINTED COUNSEL	11,759,215	11,480,346	12,791,877
PUBLIC FIDUCIARY	2,588,305	2,378,281	2,433,729
SHERIFF	134,775,659	129,619,738	126,659,798
SUPERIOR COURT	45,280,753	45,217,247	43,618,410
TOTAL JUSTICE & LAW ENFORCEMENT	**295,000,871**	**293,511,562**	**285,508,752**
COMMUNITY & ECONOMIC DEVELOPMENT			
COMMUNITY & ECONOMIC DEVELOPMENT ADMIN	634,068	686,691	665,886
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	10,538,794	15,506,700	22,365,263
COMMUNITY SVCS, EMPLOYMENT & TRAINING	18,709,242	20,482,631	30,704,961
COUNTY FREE LIBRARY	30,292,973	36,107,582	37,483,152
ECONOMIC DEVELOPMENT & TOURISM	2,220,133	2,022,773	1,570,096
KINO SPORTS COMPLEX	4,742,389	4,605,598	1,648,260
SCHOOL SUPERINTENDENT	5,442,030	6,257,834	6,517,616
STADIUM DISTRICT	3,238,723	3,412,924	5,055,529
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**75,818,352**	**89,082,733**	**106,010,763**
MEDICAL SERVICES			
INSTITUTIONAL HEALTH	106,606,348	112,187,310	106,334,332
PIMA HEALTH SYSTEM & SERVICES	295,698,932	228,362,277	198,329,233
PUBLIC HEALTH	27,045,813	27,288,093	26,710,876
TOTAL MEDICAL SERVICES	**429,351,093**	**367,837,680**	**331,374,441**
PUBLIC WORKS			
CAPITAL PROJECTS	139,539,435	166,449,329	200,124,512
DEVELOPMENT SERVICES	14,955,921	12,518,120	8,529,610
ENVIRONMENTAL QUALITY	4,385,182	4,165,993	3,771,913
FACILITIES MANAGEMENT	18,416,568	18,858,443	22,125,980
GRAPHIC SERVICES	781,262	753,163	629,719
NATURAL RESOURCES, PARKS & RECREATION	16,972,602	17,131,825	15,669,231
PUBLIC WORKS ADMINISTRATION	74,700	95,000	92,625
REGIONAL FLOOD CONTROL DISTRICT	14,698,769	12,544,587	12,227,360
SOLID WASTE MANAGEMENT	8,309,667	8,259,875	7,178,250

SUMMARY OF EXPENDITURES BY FUNCTIONAL AREA AND SUPER DEPARTMENT
FISCAL YEARS 2007/2008 - 2009/2010

FUNCTIONAL AREA/SUPER DEPT.	ACTUAL EXPENDITURES/ EXPENSES 2007/2008	REVISED EXPENDITURES/ EXPENSES 2008/2009	ADOPTED EXPENDITURES/ EXPENSES 2009/2010
TRANSPORTATION	43,684,770	48,330,237	40,618,931
WASTEWATER RECLAMATION	107,522,732	132,293,349	134,200,827
TOTAL PUBLIC WORKS	**369,341,608**	**421,399,921**	**445,168,958**
TOTAL ALL FUNCTIONAL AREAS	**1,314,456,672**	**1,377,529,268**	**1,387,871,873**
Internal Service Funds -- Informational Purposes Only			
INTERNAL SERVICE FUNDS			
RISK MANAGEMENT	18,496,151	19,198,461	19,820,862
COMMUNICATIONS	3,894,652	4,674,074	4,808,031
FLEET SERVICES	16,921,479	15,888,913	16,895,993
GRAPHIC SERVICES PRODUCTION	1,218,036	1,200,789	942,783
TOTAL INTERNAL SERVICE FUNDS	**40,530,318**	**40,962,237**	**42,467,669**
TOTAL ALL FUNDS	**1,354,986,990**	**1,418,491,505**	**1,430,339,542**

Note 1: The Information Technology totals above, under COUNTY ADMINISTRATION, are shown exclusive of the Communications Department budget which is listed under INTERNAL SERVICE FUNDS. These amounts are broken out for this summary. They are combined, however, in the Information Technology Department Summary by Program on page 10-48.

Note 2: The Finance & Risk Management totals above, under COUNTY ADMINISTRATION, are shown exclusive of the Risk Management Department budget which is listed under INTERNAL SERVICE FUNDS. These amounts are broken out for this summary. They are combined, however, in the Finance & Risk Management Department Summary by Program on page 10-28.

Note 3: The Graphic Services totals above, under PUBLIC WORKS, are shown exclusive of the Graphic Services Production Department budget which is listed under INTERNAL SERVICE FUNDS. These amounts are broken out for this summary. They are combined, however, in the Graphic Services Department Summary by Program on page 14-50.

SUMMARY OF REVENUES BY FUNCTIONAL AREA AND SUPER DEPARTMENT
FISCAL YEARS 2007/2008 - 2009/2010

FUNCTIONAL AREA/SUPER DEPT.	ACTUAL REVENUES 2007/2008	REVISED REVENUES 2008/2009	ADOPTED REVENUES 2009/2010
COUNTY ADMINISTRATION			
ASSESSOR	5,005	6,000	6,000
BOARD OF SUPERVISORS	41	0	0
CLERK OF THE BOARD	6,803	2,300	2,300
COUNTY ADMINISTRATOR	567,412	0	2,785,421
ELECTIONS	881,231	955,000	1,366,091
FINANCE & RISK MANAGEMENT	440,414	139,200	92,400
FORENSIC SCIENCE CENTER	1,443,672	1,165,275	1,204,000
HUMAN RESOURCES	1,335	1,500	1,500
INFORMATION TECHNOLOGY	932,650	778,920	417,890
NON DEPARTMENTAL	491,033,350	507,360,643	515,364,989
PROCUREMENT	5,358	6,000	6,000
RECORDER	3,818,255	3,658,900	3,400,735
TREASURER	125,110	108,150	97,650
TOTAL COUNTY ADMINISTRATION	**499,260,636**	**514,181,888**	**524,744,976**
JUSTICE & LAW ENFORCEMENT			
CLERK OF SUPERIOR COURT	4,698,855	3,811,674	3,780,174
CONSTABLES	458,962	465,254	361,390
COUNTY ATTORNEY	10,348,665	9,559,192	9,353,360
INDIGENT DEFENSE	500,069	486,462	425,085
JUSTICE COURT AJO	300,201	267,432	271,297
JUSTICE COURT GREEN VALLEY	357,391	284,163	285,345
JUSTICE COURTS TUCSON	6,009,535	6,550,069	6,876,848
JUVENILE COURT	13,630,140	12,564,955	10,478,049
OFFICE OF COURT APPOINTED COUNSEL	1,044,828	718,608	4,906,606
PUBLIC FIDUCIARY	626,735	498,318	711,131
SHERIFF	21,877,117	16,977,308	16,506,086
SUPERIOR COURT	15,108,533	14,336,778	13,423,062
TOTAL JUSTICE & LAW ENFORCEMENT	**74,961,031**	**66,520,213**	**67,378,433**
COMMUNITY & ECONOMIC DEVELOPMENT			
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	5,931,854	8,970,271	15,976,027
COMMUNITY SVCS, EMPLOYMENT & TRAINING	12,475,183	14,890,072	24,216,802
COUNTY FREE LIBRARY	39,103,563	35,484,830	27,632,608
ECONOMIC DEVELOPMENT & TOURISM	1,552,858	1,619,933	1,244,006
KINO SPORTS COMPLEX	259,318	191,500	153,000
SCHOOL SUPERINTENDENT	4,305,813	4,879,533	5,294,213
STADIUM DISTRICT	3,476,381	3,325,003	2,265,800
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**67,104,970**	**69,361,142**	**76,782,456**
MEDICAL SERVICES			
INSTITUTIONAL HEALTH	993,728	132,969	4,748,677
PIMA HEALTH SYSTEM & SERVICES	300,163,386	228,967,489	199,364,078
PUBLIC HEALTH	17,272,797	17,296,274	17,726,743
TOTAL MEDICAL SERVICES	**318,429,911**	**246,396,732**	**221,839,498**
PUBLIC WORKS			
CAPITAL PROJECTS	33,841,188	36,485,609	63,216,238
DEVELOPMENT SERVICES	9,797,258	11,562,537	6,222,600
ENVIRONMENTAL QUALITY	3,974,146	3,544,276	3,082,648
FACILITIES MANAGEMENT	8,111,912	7,632,728	8,253,179
GRAPHIC SERVICES	227,592	294,200	189,500
NATURAL RESOURCES, PARKS & RECREATION	1,585,180	1,133,636	1,349,200
PUBLIC WORKS ADMINISTRATION	6,000	0	0
REGIONAL FLOOD CONTROL DISTRICT	26,644,297	26,005,869	23,598,588
SOLID WASTE MANAGEMENT	7,243,742	5,302,075	5,128,250
TRANSPORTATION	65,034,336	65,231,825	56,168,803
WASTEWATER RECLAMATION	133,259,378	139,492,346	147,931,945
TOTAL PUBLIC WORKS	**289,725,029**	**296,685,101**	**315,140,951**

SUMMARY OF REVENUES BY FUNCTIONAL AREA AND SUPER DEPARTMENT
FISCAL YEARS 2007/2008 - 2009/2010

FUNCTIONAL AREA/SUPER DEPT.	ACTUAL REVENUES 2007/2008	REVISED REVENUES 2008/2009	ADOPTED REVENUES 2009/2010
TOTAL ALL FUNCTIONAL AREAS	**1,249,481,577**	**1,193,145,076**	**1,205,886,314**
Internal Service Funds -- Informational Purposes Only			
INTERNAL SERVICE FUNDS			
RISK MANAGEMENT	21,442,203	19,433,348	19,582,328
COMMUNICATIONS	4,886,275	4,787,253	5,176,932
FLEET SERVICES	22,144,414	22,135,257	18,197,132
GRAPHIC SERVICES PRODUCTION	1,331,017	1,301,000	954,000
TOTAL INTERNAL SERVICE FUNDS	**49,803,909**	**47,656,858**	**43,910,392**
TOTAL ALL FUNDS	**1,299,285,486**	**1,240,801,934**	**1,249,796,706**

Note 1: The Information Technology totals above, under COUNTY ADMINISTRATION, are shown exclusive of the Communications Department budget which is listed under INTERNAL SERVICE FUNDS. These amounts are broken out for this summary. They are combined, however, in the Information Technology Department Summary by Program on page 10-48.

Note 2: The Finance & Risk Management totals above, under COUNTY ADMINISTRATION, are shown exclusive of the Risk Management Department budget which is listed under INTERNAL SERVICE FUNDS. These amounts are broken out for this summary. They are combined, however, in the Finance & Risk Management Department Summary by Program on page 10-28.

Note 3: The Graphic Services totals above, under PUBLIC WORKS, are shown exclusive of the Graphic Services Production Department budget which is listed under INTERNAL SERVICE FUNDS. These amounts are broken out for this summary. They are combined, however, in the Graphic Services Department Summary by Program on page 14-50.

SUMMARY OF EXPENDITURES BY FUND AND OBJECT: DEPARTMENT

FUND/DEPARTMENTS	PERSONAL SERVICES	SUPPLIES	SERVICES AND OTHER CHARGES	CAPITAL OUTLAY	OTHER	TOTAL EXPENDITURES
GENERAL FUND						
ASSESSOR	7,513,140	181,430	704,934	10,000		8,409,504
BOARD OF SUPERVISORS	1,723,396	27,061	130,639			1,881,096
CLERK OF SUPERIOR COURT	9,408,296	159,168	504,820			10,072,284
CLERK OF THE BOARD	961,469	25,144	269,388			1,256,001
COMMUNITY & ECONOMIC DEVELOPMENT ADMIN	450,155	13,499	198,632	3,600		665,886
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	1,017,096	39,419	3,986,961	10,800		5,054,276
COMMUNITY SERVICES	3,156,435	154,052	2,888,265	12,200		6,210,952
CONSTABLES	873,655	18,610	101,533			993,798
CONTINGENCY			622,736		45,480,888	46,103,624
CONTRACT ATTORNEYS			9,668,413			9,668,413
COUNTY ADMINISTRATOR	1,496,782	68,136	254,754			1,819,672
COUNTY ATTORNEY	17,575,911	479,502	1,233,116			19,288,529
ELECTIONS	1,027,203	116,372	321,405	27,000		1,491,980
FACILITIES MANAGEMENT	7,200,754	701,884	8,276,848	8,820		16,188,306
FINANCE	6,520,111	73,461	990,040	22,000		7,605,612
FORENSIC SCIENCE CENTER	2,319,156	62,306	320,751	4,000		2,706,213
GENERAL FUND DEBT SERVICE					5,921,435	5,921,435
GENERAL GOVERNMENT REVENUES			705,000			705,000
GRAPHIC SERVICES DESIGN	420,816	4,518	204,385			629,719
HUMAN RESOURCES	2,310,812	31,400	294,442	5,000		2,641,654
INDIGENT DEFENSE	14,312,750	174,678	961,888			15,449,316
INFORMATION TECHNOLOGY	6,916,943	432,121	1,563,999	4,500		8,917,563
INSTITUTIONAL HEALTH	2,279,483	66,328	103,984,495	4,026		106,334,332
JUSTICE COURT AJO	505,735	10,150	159,362			675,247
JUSTICE COURT GREEN VALLEY	427,043	6,916	39,764			473,723
JUSTICE COURTS TUCSON	5,658,092	138,006	754,530			6,550,628
JUVENILE COURT	18,368,544	787,000	2,233,710	37,200		21,426,454
KINO SPORTS COMPLEX	837,508	83,900	671,852	55,000		1,648,260
NATURAL RESOURCES, PARKS & RECREATION	10,836,806	1,013,374	3,015,815	33,236		14,899,231
NON DEPARTMENTAL		250	7,043,164			7,043,414
OFFICE OF COURT APPOINTED COUNSEL	1,157,678	4,560	1,961,226			3,123,464
PROCUREMENT	2,127,561	28,640	66,326			2,222,527
PUBLIC FIDUCIARY	2,210,108	14,822	208,799			2,433,729
PUBLIC WORKS ADMINISTRATION	92,625	58,035	(58,035)			92,625
RECORDER	1,718,652	32,079	902,421			2,653,152
SCHOOL SUPERINTENDENT	919,291	16,800	600,525			1,536,616
SHERIFF	93,855,886	7,275,520	16,208,674	800,000		118,140,080
SUPERIOR COURT	24,522,685	544,139	2,318,130		169,100	27,554,054
SUPERIOR COURT MANDATED SERVICES		9,682	1,813,843			1,823,525
TREASURER	2,054,974	75,921	322,856			2,453,751
TOTAL GENERAL FUND	**252,777,551**	**12,928,883**	**176,450,406**	**1,037,382**	**51,571,423**	**494,765,645**
SPECIAL REVENUE FUNDS						
EMPLOYMENT AND TRAINING						
EMPLOYMENT & TRAINING	2,608,890	74,762	20,512,524	50,400		23,246,576
PIMA VOCATIONAL HIGH SCHOOL	928,019	58,548	242,366	18,500		1,247,433
EMPLOYMENT AND TRAINING	**3,536,909**	**133,310**	**20,754,890**	**68,900**		**24,494,009**
ENVIRONMENTAL QUALITY						
ENVIRONMENTAL QUALITY	2,124,310	31,707	512,898			2,668,915
ENVIRONMENTAL QUALITY GRANTS	708,459	20,000	370,039	4,500		1,102,998
ENVIRONMENTAL QUALITY	**2,832,769**	**51,707**	**882,937**	**4,500**		**3,771,913**
REGIONAL FLOOD CONTROL DISTRICT						
REGIONAL FLOOD CONTROL DISTRICT	6,919,262	190,806	4,967,692	149,600		12,227,360
REGIONAL FLOOD CONTROL DISTRICT	**6,919,262**	**190,806**	**4,967,692**	**149,600**		**12,227,360**

SUMMARY OF EXPENDITURES BY FUND AND OBJECT: DEPARTMENT

FUND/DEPARTMENTS	PERSONAL SERVICES	SUPPLIES	SERVICES AND OTHER CHARGES	CAPITAL OUTLAY	OTHER	TOTAL EXPENDITURES
PUBLIC HEALTH						
PUBLIC HEALTH	14,015,160	1,054,394	1,959,943	14,370		17,043,867
PUBLIC HEALTH GRANTS	6,267,455	603,413	2,434,327	361,814		9,667,009
PUBLIC HEALTH	**20,282,615**	**1,657,807**	**4,394,270**	**376,184**		**26,710,876**
TRANSPORTATION						
TRANSPORTATION	17,282,082	2,560,161	20,362,688	414,000		40,618,931
TRANSPORTATION	**17,282,082**	**2,560,161**	**20,362,688**	**414,000**		**40,618,931**
OTHER SPECIAL REVENUE FUNDS						
CO ATTY BAD CHECK PROGRAM	500,308	7,200	87,947			595,455
CO ATTY C.O.T. CONSUMER PROTECTION	30,112					30,112
CO ATTY EMPLOYER SANCTIONS	298,265	9,000	21,460	6,500		335,225
CO ATTY FILL THE GAP	711,497	400	1,865			713,762
CO ATTY VICTIM RESTITUTION			15,000			15,000
CO ATTY VICTIM WITNESS COMP	69,146		445,400			514,546
COC CHILD SUPPORT INCENTIVE	26,345					26,345
COC DOCUMENT STORAGE & RETRIEVAL	86,583	500	39,500			126,583
COC LOCAL COURT AUTOMATION FUND	209,939	20,000	17,000	50,000		296,939
COC SPOUSAL MAINTENANCE ENFORCEMENT	35,047					35,047
COC TIME PAY FEES	8,000	5,000			110,648	123,648
COMMUNITY DEVELOPMENT GRANTS	682,772	14,628	14,156,687	6,900		14,860,987
COUNTY ATTORNEY GRANTS	3,286,626	8,008	320,643	38,245		3,653,522
COUNTY LAW ENFORCEMENT ANTIRACKETEERING	1,258,658	454,474	3,043,142	151,970		4,908,244
COURT AUTOMATION FUND		50,000	45,400	460,000		555,400
COURTS FILL THE GAP	874,405	3,600	138,570			1,016,575
ECONOMIC DEVELOPMENT & TOURISM	239,606	10,257	1,319,233	1,000		1,570,096
ELECTIONS GRANTS					1,154,291	1,154,291
EMPLOYEE BENEFIT LIABILITY FUND	1,000,000					1,000,000
FACILITIES MANAGEMENT GRANTS			3,981,900			3,981,900
FACILITIES RENEWAL FUND			1,159,735			1,159,735
FORENSIC SCIENCE CENTER GRANTS			110,100			110,100
HOUSING TRUST FUND			1,000,000			1,000,000
IMPROVEMENT DISTRICTS FORMATION FUND	50,000					50,000
INDIGENT DEFENSE FILL THE GAP	136,198	194,580	1,276,582	371,250		1,978,610
IT ENHANCEMENT FUND					199,743	199,743
JC AJO TIME PAY FEES			12,750			12,750
JC GV COURT AUTOMATION FUND	500		2,000			2,500
JC GV FARE SPECIAL REVENUE	800		1,000			1,800
JC GV TIME PAY FEES	500	999	11,202			12,701
JC TUCSON FARE SPECIAL REV		20,000				20,000
JC TUCSON TIME PAY FEES	368,106		92,000			460,106
JUSTICE COURTS TUCSON GRANTS	90,960		9,140			100,100
JUVENILE TITLE IV-E	38,285					38,285
JUVENILE COURT GRANTS	5,914,333	83,170	3,809,846			9,807,349
JUVENILE PROBATION SERVICES	531,191		57,595			588,786
LEGAL DEFENDER TRAINING FUND			22,180			22,180
NEIGHBORHOOD CONSERVATION					1,450,000	1,450,000
PARKS & RECREATION GRANTS		75,000	15,000			90,000
PARKS SPECIAL PROGRAMS			680,000			680,000
PHOTO TRAFFIC ENFORCEMENT		2,000	8,764	25,200		35,964
PUBLIC DEFENDER TRAINING FUND			64,000			64,000
RECORDER DOC STORAGE & RETRIEVAL	596,309	40,350	667,150	57,750	184,360	1,545,919
SCHOOL RESERVE FUND			4,981,000			4,981,000
SHERIFF CNA ANTIRACKETEERING FUND			400,000			400,000
SHERIFF COMMISSARY OPERATIONS		850,000	73,700			923,700
SHERIFF CRIMINAL JUSTICE ENHANCEMENT		200,000	200,000	100,000		500,000
SHERIFF FEDERAL RICO FUND			500,000			500,000

SUMMARY OF EXPENDITURES BY FUND AND OBJECT: DEPARTMENT

FUND/DEPARTMENTS	PERSONAL SERVICES	SUPPLIES	SERVICES AND OTHER CHARGES	CAPITAL OUTLAY	OTHER	TOTAL EXPENDITURES
SHERIFF GRANTS	2,246,958	281,168	1,507,462	650,000		4,685,588
SHERIFF INMATE WELFARE FUND	111,930	298,000	600,500			1,010,430
SHERIFF STATE RICO FUND			500,000			500,000
SUPERIOR COURT CHILD SUPPORT VISITATION			146,000			146,000
SUPERIOR COURT CONCILIATION	627,594	50,600	150,618			828,812
SUPERIOR COURT COUNTY LAW LIBRARY		283,075	2,080			285,155
SUPERIOR COURT GRANTS	8,624,026	22,011	695,086			9,341,123
SUPERIOR COURT PROBATE			17,924			17,924
SUPERIOR COURT PROBATION SERVICES	1,805,593	6,000	30,949			1,842,542
SUPERIOR CRT LOCAL COURT AUTOMATION FUND		102,700	475,000	185,000		762,700
TAXPAYER INFORMATION FUND		33,320	139,880	383,300		556,500
OTHER SPECIAL REVENUE FUNDS	**30,460,592**	**3,126,040**	**43,052,990**	**2,487,115**	**3,099,042**	**82,225,779**
SOLID WASTE MANAGEMENT						
SOLID WASTE MANAGEMENT	1,661,255	347,786	3,627,709			5,636,750
TIRE FUND	122,400	155	1,418,945			1,541,500
SOLID WASTE MANAGEMENT	**1,783,655**	**347,941**	**5,046,654**			**7,178,250**
COUNTY FREE LIBRARY						
COUNTY FREE LIBRARY	18,030,385	7,090,100	11,044,667	918,000	200,000	37,283,152
COUNTY FREE LIBRARY GRANTS		55,000	26,000	119,000		200,000
COUNTY FREE LIBRARY	**18,030,385**	**7,145,100**	**11,070,667**	**1,037,000**	**200,000**	**37,483,152**
STADIUM DISTRICT						
STADIUM DISTRICT	1,801,028	607,730	2,256,871	189,900	200,000	5,055,529
STADIUM DISTRICT	**1,801,028**	**607,730**	**2,256,871**	**189,900**	**200,000**	**5,055,529**
IMPROVEMENT DISTRICTS						
IMPROVEMENT DISTRICTS					61,568	61,568
IMPROVEMENT DISTRICTS					**61,568**	**61,568**
TOTAL SPECIAL REVENUE FUNDS	**102,929,297**	**15,820,602**	**112,789,659**	**4,727,199**	**3,560,610**	**239,827,367**
DEBT SERVICE FUND						
DEBT SERVICE					110,138,905	110,138,905
TOTAL DEBT SERVICE FUND					**110,138,905**	**110,138,905**
CAPITAL PROJECTS FUNDS						
CAPITAL PROJECTS	723,504	6,350	(6,350)	199,401,008		200,124,512
TOTAL CAPITAL PROJECTS FUNDS	**723,504**	**6,350**	**(6,350)**	**199,401,008**		**200,124,512**
ENTERPRISE FUNDS						
DEVELOPMENT SERVICES						
DEVELOPMENT SERVICES	6,094,575	32,398	2,402,637			8,529,610
DEVELOPMENT SERVICES	**6,094,575**	**32,398**	**2,402,637**			**8,529,610**
MEDICAL SERVICES						
PIMA HEALTH SYSTEM & SERVICES	32,958,247	1,830,832	158,981,579			193,770,658
PIMA HEALTH SYSTEM GRANTS			4,558,575			4,558,575
MEDICAL SERVICES	**32,958,247**	**1,830,832**	**163,540,154**			**198,329,233**
PARKING GARAGES						
PARKING GARAGES	305,896	27,893	1,621,985			1,955,774
PARKING GARAGES	**305,896**	**27,893**	**1,621,985**			**1,955,774**

SUMMARY OF EXPENDITURES BY FUND AND OBJECT: DEPARTMENT

FUND/DEPARTMENTS	PERSONAL SERVICES	SUPPLIES	SERVICES AND OTHER CHARGES	CAPITAL OUTLAY	OTHER	TOTAL EXPENDITURES
WASTEWATER RECLAMATION						
WASTEWATER RECLAMATION	37,089,134	8,563,238	57,620,411	371,768	28,606,276	132,250,827
WASTEWATER SYSTEM DEVELOPMENT FUND			1,950,000			1,950,000
WASTEWATER RECLAMATION	**37,089,134**	**8,563,238**	**59,570,411**	**371,768**	**28,606,276**	**134,200,827**
TOTAL ENTERPRISE FUNDS	**76,447,852**	**10,454,361**	**227,135,187**	**371,768**	**28,606,276**	**343,015,444**
TOTAL EXPENDITURES/EXPENSES	**432,878,204**	**39,210,196**	**516,368,902**	**205,537,357**	**193,877,214**	**1,387,871,873**
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY						
INTERNAL SERVICE FUNDS						
COMMUNICATIONS	1,365,358	501,126	2,941,547			4,808,031
FLEET SERVICES	3,459,440	7,394,529	6,036,024	6,000		16,895,993
GRAPHIC SERVICES PRODUCTION	513,478	168,500	260,805			942,783
RISK MANAGEMENT	2,364,223	200,663	17,255,976			19,820,862
TOTAL INTERNAL SERVICE FUNDS	**7,702,499**	**8,264,818**	**26,494,352**	**6,000**		**42,467,669**
TOTAL ALL FUNDS	**440,580,703**	**47,475,014**	**542,863,254**	**205,543,357**	**193,877,214**	**1,430,339,542**

SUMMARY OF ADOPTED FULL TIME EQUIVALENT POSITIONS
FISCAL YEARS 2007/2008 - 2009/2010

FUNCTIONAL AREA/SUPER DEPARTMENT	ADOPTED 2007/2008	REVISED 2008/2009	ADOPTED 2009/2010
COUNTY ADMINISTRATION			
ASSESSOR	161.0	160.5	160.5
BOARD OF SUPERVISORS	24.4	23.7	24.0
CLERK OF THE BOARD	19.0	18.0	17.0
COUNTY ADMINISTRATOR	15.8	14.8	17.8
ELECTIONS	15.0	18.0	17.0
FINANCE & RISK MANAGEMENT	98.0	101.9	99.0
FORENSIC SCIENCE CENTER	30.1	29.0	27.0
HUMAN RESOURCES	37.5	38.0	37.0
INFORMATION TECHNOLOGY	118.0	107.7	105.0
PROCUREMENT	34.0	32.5	31.8
RECORDER	57.0	67.0	50.3
TREASURER	41.0	40.0	40.0
TOTAL COUNTY ADMINISTRATION	**650.8**	**651.1**	**626.4**
COMMUNITY & ECONOMIC DEVELOPMENT			
COMMUNITY & ECONOMIC DEVELOPMENT ADMIN	8.0	7.0	6.6
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	27.5	26.5	25.6
COMMUNITY SVCS, EMPLOYMENT & TRAINING	134.4	136.5	159.0
COUNTY FREE LIBRARY	357.5	378.5	383.7
ECONOMIC DEVELOPMENT & TOURISM	5.0	5.0	2.9
KINO SPORTS COMPLEX	59.5	66.5	20.2
SCHOOL SUPERINTENDENT	16.0	15.0	14.0
STADIUM DISTRICT	14.6	4.6	30.7
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**622.5**	**639.6**	**642.7**
JUSTICE & LAW ENFORCEMENT			
CLERK OF SUPERIOR COURT	226.2	221.5	217.5
CONSTABLES	13.0	13.0	13.0
COUNTY ATTORNEY	441.3	447.4	448.3
INDIGENT DEFENSE	218.5	225.5	208.0
JUSTICE COURT AJO	10.8	10.8	10.6
JUSTICE COURT GREEN VALLEY	9.1	9.5	9.5
JUSTICE COURTS TUCSON	122.3	122.1	139.1
JUVENILE COURT	582.4	569.6	541.6
OFFICE OF COURT APPOINTED COUNSEL	10.0	9.2	9.2
PUBLIC FIDUCIARY	37.6	37.1	38.3
SHERIFF	1,386.6	1,411.2	1,412.2
SUPERIOR COURT	664.0	663.5	672.5
TOTAL JUSTICE & LAW ENFORCEMENT	**3,721.8**	**3,740.4**	**3,719.8**
MEDICAL SERVICES			
INSTITUTIONAL HEALTH	27.0	31.5	30.0
PIMA HEALTH SYSTEM & SERVICES	992.4	700.2	680.5
PUBLIC HEALTH	375.1	391.8	390.5
TOTAL MEDICAL SERVICES	**1,394.5**	**1,123.5**	**1,101.0**
PUBLIC WORKS			
CAPITAL PROJECTS	10.5	10.5	9.5
DEVELOPMENT SERVICES	182.0	135.3	71.2
ENVIRONMENTAL QUALITY	60.4	52.5	43.9
FACILITIES MANAGEMENT	173.0	176.0	173.0
GRAPHIC SERVICES	7.8	7.8	6.0
NATURAL RESOURCES, PARKS & RECREATION	283.8	293.0	251.3
PUBLIC WORKS ADMINISTRATION	37.5	38.4	34.0
REGIONAL FLOOD CONTROL DISTRICT	75.4	67.0	70.3

SUMMARY OF ADOPTED FULL TIME EQUIVALENT POSITIONS
FISCAL YEARS 2007/2008 - 2009/2010

FUNCTIONAL AREA/SUPER DEPARTMENT	ADOPTED 2007/2008	REVISED 2008/2009	ADOPTED 2009/2010
SOLID WASTE MANAGEMENT	53.0	42.6	34.5
TRANSPORTATION	425.9	414.7	354.1
WASTEWATER RECLAMATION	583.7	599.0	580.0
TOTAL PUBLIC WORKS	**1,893.0**	**1,836.8**	**1,627.8**
TOTAL FUNCTIONAL AREAS	**8,282.6**	**7,991.4**	**7,717.7**
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY			
INTERNAL SERVICE FUNDS			
COMMUNICATIONS	19.0	22.0	23.0
FINANCE & RISK MANAGEMENT	25.5	24.0	24.5
FLEET SERVICES	57.0	62.2	62.7
GRAPHIC SERVICES	12.8	13.8	9.6
TOTAL INTERNAL SERVICE FUNDS	114.3	122.0	119.8
TOTAL ALL FUNDS	**8,396.9**	**8,113.4**	**7,837.5**

SUMMARY OF ADOPTED SUPPLEMENTAL PACKAGES
BY FUNCTIONAL AREA AND DEPARTMENT
FISCAL YEAR 2009/2010

None of the requests for supplemental funding were adopted for fiscal year 2009/2010

REVENUE SOURCES

The following section provides information regarding various revenues earned by the County. Information shown at the fund level may contain numbers for multiple departments within the fund, including grants. Information regarding revenues for a specific department is included in the individual department analysis in each of the functional area sections.

Revenues are provided for a five-year period beginning with fiscal year 2005/2006 and ending with fiscal year 2009/2010. Revenues for fiscal years 2005/2006, 2006/2007, and 2007/2008 are based on audited actuals. Revenues for fiscal year 2008/2009 are based on the Revised Budget. Fiscal year 2009/2010 revenues are from the Adopted Budget.

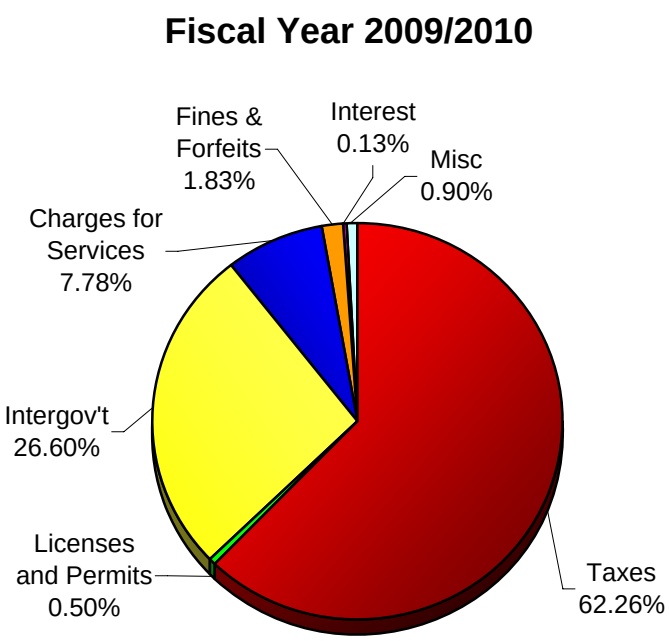
A summary of the total budgeted fiscal year 2009/2010 revenue by fund is shown below, and a Summary of Revenue by Fund, Department, and Category is provided on pages 9-27 through 9-32.

	Total Revenue
General Fund	$483,589,915
Capital Projects Fund	63,216,238
Communications Fund	5,176,932
County Free Library	27,632,608
Debt Service	69,937,637
Development Services	6,222,600
Economic Development & Tourism	1,244,006
Employment & Training	24,216,802
Environmental Quality	3,082,648
Fleet Services	18,197,132
Graphic Services Production	954,000
Improvement Districts	401,105
Other Special Revenue Funds	72,285,832
Parking Garages	1,872,716
Pima Health System & Services	199,364,078
Public Health	17,726,743
Regional Flood Control District	23,598,588
Risk Management	19,582,328
Solid Waste Management	5,128,250
Stadium District	2,265,800
Transportation	56,168,803
Wastewater Reclamation	147,931,945

GENERAL FUND

Tax revenues are derived from primary tax levies on real and personal property. The fiscal year 2009/10 primary net assessed value is $8,985,711,830, an increase of $754,745,296 over fiscal year 2008/09. The primary tax rate for fiscal year 2009/10 is lowered from the 2008/09 rate of $3.3913 per $100 of net assessed value to $3.3133. Total budget primary property tax collections are $301,095,303 with current year collections of $286,343,867, delinquent taxes of $8,005,622, and interest and penalties on delinquent taxes totaling $6,745,814. Budgeted tax revenues increased a total of $18,717,958 between fiscal year 2008/09 and fiscal year 2009/10.

Licenses and Permits revenues decreased $513,753 for fiscal year 2009/10. This decrease is due to changes in state statute that redefine the basis for cable TV license fees.



Intergovernmental revenues decreased $19,790,960 to $128,650,688 in fiscal year 2009/10. Due to a shrinking economy, State Shared Sales Tax revenue decreased $15,850,000 to $88,950,000, the Shared Vehicle License Tax declined $3,075,000 to $24,700,000, and the Unincorporated Transient Lodging Excise Tax revenue decreased $1,695,369. Elections will experience a $743,200 decline in revenues because of fewer jurisdictional elections and no national or state primary or general elections. Due to the state's fiscal shortfalls the Proposition 204 Hold Harmless funds of $3,817,000 will not be coming to the County in fiscal year 2009/10.

Fiscal year 2009/10 will be the first year that the federal government will fully fund its Payments in Lieu of Taxes (F-PILT) commitment increasing County revenue by $710,000. Other revenue increases are due to increased Title IV-D reimbursements, a change in allocation of federal forest fees, and state reimbursements for higher Justice of the Peace salaries. Pima County will receive $4,625,000 as the University of Arizona's contribution toward matching funds to be forwarded to the Arizona Health Care Cost Containment System to draw down federal funds for Graduate Medical Education and Disproportionate Share Hospital funds.

Charges for Services revenues increased $4,515,258 for fiscal year 2009/10. The primary source of this increase is $3,048,083 from contributions to the General Fund from other funds and taxing authorities for administrative services. This increase was brought about by higher costs of services and more services being provided to the other funds and authorities. The Sheriff Department saw an increase of $1,071,050 due to increased inmate populations from the state, cities and towns; higher per-diem rates for pre-trial services; and increases in fees from the state mandated tow program. These increases were offset slightly by a decrease in reimbursements from staff performing jury duty.

Justice Courts Tucson's fee revenues will rise $348,152 on increased civil filings and increased use of the defensive driving program. The Public Fiduciary's $214,013 fee revenue increase is the result of higher billing rates and improved collections of court fees. The Natural Resources, Parks and Recreation Department's fee revenues increased $208,250 primarily due to higher use fees, offset by the loss of revenue from federal land monitoring services.

A newly created Photo Traffic Enforcement program is expected to bring $100,600 in Court Fees to the Office of Court Appointed Counsel. Court Fees also increased for Contract Attorneys. The Forensic Science Center continues to increase revenue by providing more services to outside jurisdictions.

Revenue increases are offset by declines in a number of departments. Juvenile Court's revenues for court fees and correctional housing will fall $295,000 due to the expiration of a contract with the Pascua Yaqui Tribe to house juvenile detainees and lower court fees that had been assessed for delinquent payments. Graphic Services lost $104,700 in revenue from other departments that are no longer using their design services. A decline in the number of papers being served and the use of less expensive process servers is lowering Constable revenues $103,332. The slower economy reduced filing revenues of the Recorder's Office and the utilization of the Kino Sports Complex.

Fines and Forfeits budgeted in the General Fund increased $3,591,981 in fiscal year 2009/10. The newly created photo traffic enforcement program, administered by the Office of Court Appointed Counsel, is expected to generate $3,999,436 in fines. Justice Courts Tucson's revenues from forfeited bonds increased by $65,375. On the other hand Justice Courts Tucson's revenue from traffic and criminal fines decreased by $468,830.

Interest revenue budgeted for the General Fund decreased $1,248,416 in fiscal year 2009/10. This decrease is the result of lower interest rates. Total interest income for the General Fund will be $615,565 in fiscal year 2009/10.

Miscellaneous revenues decreased $3,016,376 to $4,345,308 in fiscal year 2009/10. Facilities Management saw a decrease of $1,797,814 from rents and royalties revenue. This decrease is primarily the result of a new policy of crediting rents from tenants in County buildings to special revenue funds instead of the General Fund. Miscellaneous revenue decreases also include $785,000 decreased reimbursement to the Superintendent of Schools for services they provide for school district elections. Reimbursement to Information Technology will decrease $350,520 as their support services to University Physicians Healthcare Hospital operations end. Other miscellaneous revenues are decreasing for a variety of reasons. The Finance Department discontinued charging for late/rush invoice processing, the Recorder will receive less postage fee revenue, and Information Technology's cell tower lease revenue will decrease. The only miscellaneous revenue increases are $40,000 from the Superior Court providing pre-trial services for the City of South Tucson and $10,000 to the Sheriff from court ordered inmate restitution.

More detailed information on the changes in revenue for each department is available in the Summary of Revenue By Fund, Department, and Category provided on pages 9-27 through 9-32.

Note: Other revenue sources include operating transfers in of $4,962,310

Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Taxes	**242,948,462**	**252,349,910**	**268,492,467**	**282,377,345**	**301,095,303**
Licenses & Permits	**2,535,630**	**2,794,802**	**2,970,600**	**2,955,925**	**2,442,172**
Intergovernmental	**143,920,448**	**152,271,119**	**148,158,077**	**148,441,648**	**128,650,688**
Charges for Svcs	**27,101,623**	**33,603,427**	**32,307,052**	**33,096,008**	**37,611,266**
Fines and Forfeits	**5,786,442**	**5,526,344**	**5,019,877**	**5,237,632**	**8,829,613**
Interest	**2,490,854**	**3,321,177**	**3,343,184**	**1,863,981**	**615,565**
Miscellaneous	**4,935,286**	**6,827,825**	**8,314,448**	**7,361,684**	**4,345,308**
Total Revenue	**429,718,745**	**456,694,604**	**468,605,705**	**481,334,223**	**483,589,915**

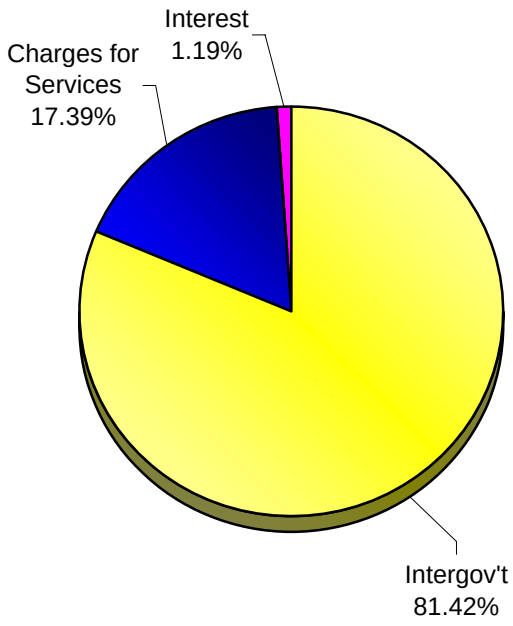
CAPITAL PROJECTS FUND

Capital Projects Fund

Intergovernmental revenues consist of $25,791,542 in reimbursements from the Regional Transportation Authority funded by its half-cent excise tax approved by voters in May 2006; $4,690,855 in state highway funds, transportation enhancement program funds, grants, and reimbursements. Federal revenue of $9,897,541 comes primarily from Public Safety Interoperable Communications grant, Federal Emergency Management Agency (FEMA), and special appropriations. An additional $11,094,000 is available as part of the American Recovery and Reinvestment Act (ARRA) of 2009. The increase of $25,625,051 is due primarily to additional federal funding, ARRA funding, and reimbursement from the Regional Transportation Authority.

Charges for Services represent the impact fees collected for new development and contributions from developers and other outside sources.

Fiscal Year 2009/2010



Interest earnings are expected to decrease, since the cash balance in the Local Government Investment Pool will be smaller than fiscal year 2008/09 due to lower revenues.

Memo Revenue in fiscal year 2006/07 is for the sale of land.

Note: Other funding sources include operating transfers of $10,000,000 from the Regional Flood Control District, $80,000 from the Space Acquisition Fund, $300,665 from the Transportation Department, and $1,500,000 from Stadium District; general obligation bond proceeds of $90,000,000; transportation bond proceeds of $15,000,000; and Certificates of Participation proceeds of $20,000,000.

Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Intergovernmental	**11,157,270**	**11,027,057**	**17,022,948**	**25,848,887**	**51,473,938**
Charges for Services	**19,100,807**	**12,416,626**	**8,839,064**	**9,424,903**	**10,991,612**
Interest	**4,639,069**	**5,312,827**	**4,812,517**	**1,117,697**	**750,688**
Miscellaneous	**567,219**	**263,587**	**3,166,659**	**94,122**	
Memo Revenue		**390,380**			
Total Revenue	**35,464,365**	**29,410,477**	**33,841,188**	**36,485,609**	**63,216,238**

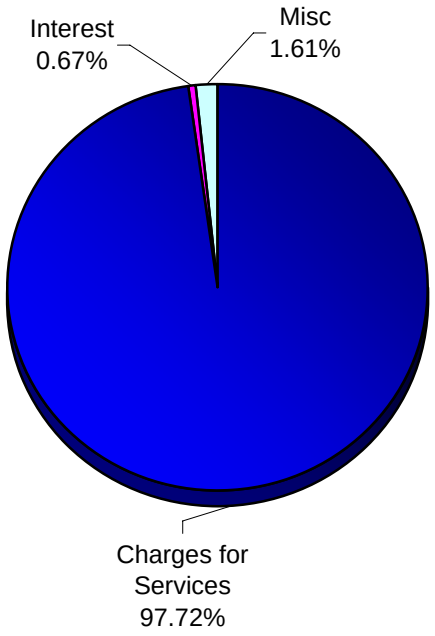
COMMUNICATIONS FUND
Internal Service Fund

Charges for Services include basic telephone line charges of $2,173,302, long distance charges of $245,000, network infrastructure service charges of $1,608,542, and radio access and repair charges of $1,032,018. The increase of $417,964 over fiscal year 2008/09 is due to growth in the number of lines and radios.

Interest earnings decreased due to the decline in interest rates.

Miscellaneous revenues in fiscal year 2005/06 were refunds from vendors and loss recovery from the local government investment pool. Fiscal year 2006/07 and fiscal year 2007/08 miscellaneous revenues were fees from non-County radio users, weather radio transmitter maintenance, and loss recovery from the local government investment pool. Miscellaneous revenues in fiscal years 2008/09 and 2009/10 are for weather radio transmitter maintenance and fees from non-County users of telephones, network infrastructure, and radios.

Fiscal Year 2009/2010

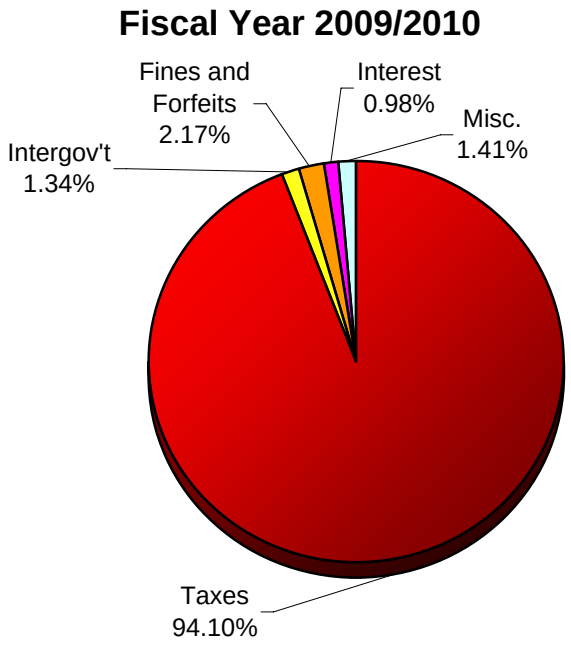


Memo revenue in fiscal year 2006/07 was from the sale of assets and the transfer of telephone equipment from another fund.

Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Charges for Services	**2,335,335**	**3,197,284**	**4,747,419**	**4,640,898**	**5,058,862**
Interest	**52,343**	**76,623**	**80,199**	**76,000**	**34,673**
Miscellaneous	**340,107**	**33,543**	**58,657**	**70,355**	**83,397**
Memo Revenue		**115,453**			
Total Revenue	**2,727,785**	**3,422,903**	**4,886,275**	**4,787,253**	**5,176,932**

COUNTY FREE LIBRARY
Special Revenue Fund

Tax revenues are derived from a secondary tax levy on real property and personal property. The fiscal year 2009/10 secondary net assessed value is $9,840,619,641 which amounts to an increase of $245,758,122 over the fiscal year 2008/09 final valuation. The tax rate for fiscal year 2009/10 is $0.2643, a decrease of $0.0750 from the fiscal year 2008/09 rate of $0.3393 per $100 of net assessed value. Total secondary property tax collections are budgeted at $26,001,108, with current year collections of $25,026,712 and delinquent taxes of $974,396. (The current year collections reflect expected collection rates.)



Intergovernmental revenues consist of $100,000 in federal and state grants for various library projects and $270,000 from an intergovernmental agreement with the town of Oro Valley for reimbursement of the costs of operating the Oro Valley library.

Fines and Forfeits represent library fines. Prior to the transfer of the Library System in fiscal year 2006/07, library fines were collected by the city of Tucson, not the Pima County Free Library District.

Interest revenue for fiscal year 2005/06 was for interest from the Local Government Investment Pool on funds received from property tax collections. Revenues for 2006/07 through 2009/10 represent interest from the Treasurer's commingled interest distribution. Fiscal year 2009/10 revenues have decreased as a result of a decrease in interest rates and a lower fund balance.

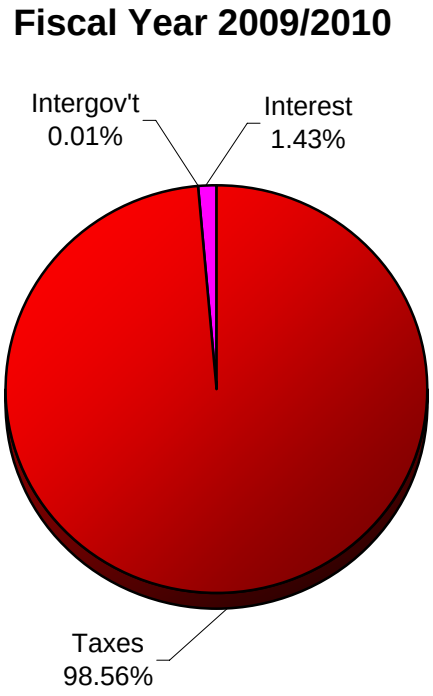
Miscellaneous revenues in fiscal years 2006/07 through 2009/10 represent collections and donations. Prior to the transfer of the Library System in fiscal year 2006/07, donations were collected by the city, not the Pima County Free Library District. In fiscal year 2005/06 miscellaneous revenues are prior year transaction adjustments.

Note: Other funding sources include an operating transfer in of $567,794 from the Capital Projects Fund representing unspent funds from the Flowing Wells Library project.

Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Taxes	**15,449,990**	**24,888,527**	**32,275,806**	**31,926,830**	**26,001,108**
Intergovernmental	**300,000**	**7,033,985**	**4,420,611**	**2,100,000**	**370,000**
Fines and Forfeits		**748,372**	**690,352**	**600,000**	**600,000**
Interest	**305,605**	**469,065**	**735,232**	**503,000**	**271,500**
Miscellaneous	**318,325**	**1,517,002**	**981,562**	**355,000**	**390,000**
Total Revenue	**16,373,920**	**34,656,951**	**39,103,563**	**35,484,830**	**27,632,608**

DEBT SERVICE
Debt Service Fund

Tax revenues are derived from a secondary tax levy on real property and personal property. The fiscal year 2009/10 secondary net assessed value is $9,860,980,900, which amounts to an increase of $266,119,381 over the fiscal year 2008/09 final levy amount. The tax rate for fiscal year 2009/10 is $0.7100 per $100 of net assessed value. This is a $0.1050 increase over the fiscal year 2008/09 rate of $0.6050 per $100 of net assessed value. Total secondary property tax collections are budgeted at $68,930,137, with current year collections of $67,230,288 and delinquent taxes of $1,699,849. (The current year collections reflect expected collection rates.)



Special Assessment revenues are taxes levied against specific properties to pay for improvements benefiting only those property owners. Revenue levels vary, due to the changing number of improvement districts and taxes levied. Beginning in fiscal year 2007/08, the accumulation of funds for repayment of interfund loans for Improvement Districts is budgeted in the Improvement Districts Special Revenue Fund.

Intergovernmental revenues are derived from federal, state, and city in lieu payments.

Interest earnings of $1,000,000 are expected from the Local Government Investment Pool based on fiscal year 2008/09 actual earnings.

Miscellaneous revenue in fiscal year 2005/06 is due to improvement district collections and revenue in fiscal year 2007/08 is from the sale of land held by the state under tax deed.

Note: Other funding sources include operating transfers in from Facilities Renewal of $4,614, Fleet Services of $137,306, Communications of $18,866, Transportation of $19,428,259, and Wastewater Reclamation of $21,525,780.

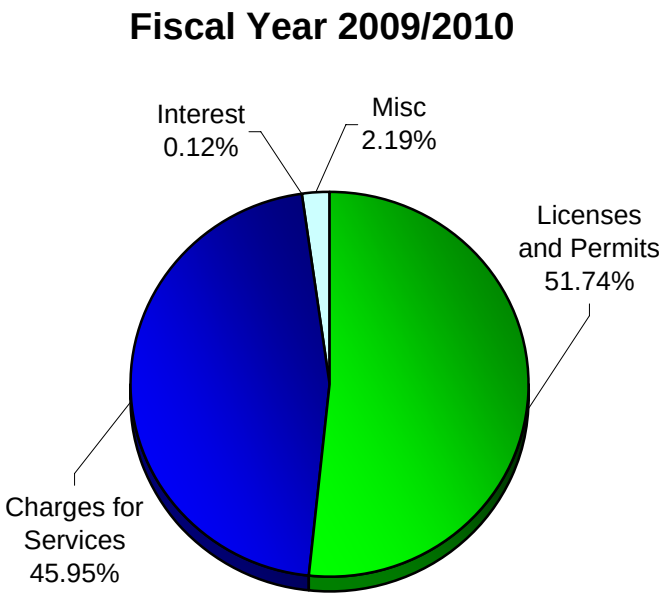
Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Taxes	**43,255,157**	**48,722,260**	**55,761,597**	**57,164,072**	**68,930,137**
Special Assessment	**214,757**				
Intergovernmental		**17,587**	**16,376**	**7,500**	**7,500**
Interest	**1,316,788**	**1,612,184**	**1,842,349**	**1,000,000**	**1,000,000**
Miscellaneous	**5,102**		**116**		
Total Revenue	**44,791,804**	**50,352,031**	**57,620,438**	**58,171,572**	**69,937,637**

DEVELOPMENT SERVICES
Enterprise Fund

Licenses and Permits includes building permits of $1,537,950, plumbing permits of $339,500, electrical permits of $339,500, and mechanical permits of $169,750. The estimate of permits for pool, walls, water heater, remodel, and additions is $833,400. The $3,956,437 decrease in licenses and permits revenue is due to the continuing slowdown in housing and construction activity.

Charges for Services include $1,899,000 for construction plans review and $960,000 for subdivision and zoning plans review. The $898,000 decrease is due to the continuing slowdown in housing and construction activity.

Interest earnings of $7,500 are expected in fiscal year 2009/10 from the Local Government Investment Pool. A decrease in revenue is expected due to a lower fund balance and lower yield.



Miscellaneous revenues come from various sources: $6,000 from employee reimbursements and other cost recovery; $64,000 from intergovernmental agreements with the cities of Tucson and Oro Valley for addressing services; $20,000 from sale of electronic reports; $31,000 from copies and the sale of reports, maps, and books; and $15,000 from building code violations.

Memo Revenue in fiscal year 2007/08 was from the sale of information technology equipment.

Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Licenses and Permits	12,196,115	7,095,381	5,525,304	7,176,537	3,220,100
Charges for Services	4,944,768	4,143,033	3,467,359	3,757,000	2,859,000
Interest	554,989	762,901	555,768	500,000	7,500
Miscellaneous	247,520	216,442	210,234	129,000	136,000
Memo Revenue			38,593		
Total Revenue	17,943,392	12,217,757	9,797,258	11,562,537	6,222,600

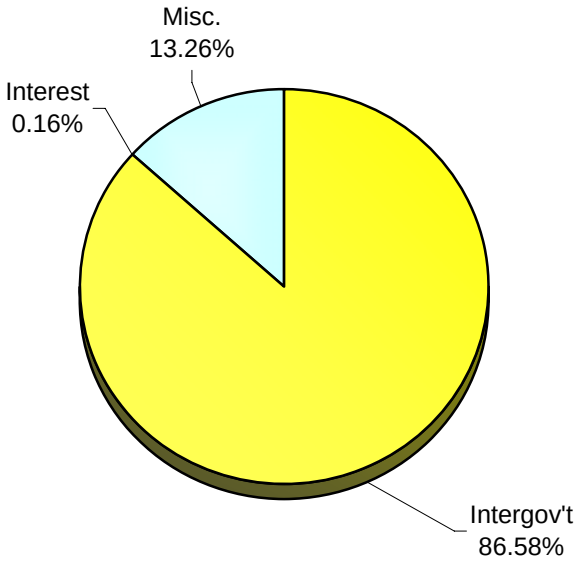
ECONOMIC DEVELOPMENT & TOURISM
Special Revenue Fund

Intergovernmental revenues represent hotel/motel taxes designated for economic development and tourism activities. The decrease of $322,927 from fiscal year 2008/09 is due to the continuing economic recession.

Interest earnings of $2,000 are expected from the Treasurer's commingled interest distribution which is based on the department's expected cash balances during the fiscal year.

Miscellaneous represents the revenues from 15 County leased properties used for recreational and tourism purposes. These properties were transferred to Economic Development & Tourism effective fiscal year 2007/08. The decrease from fiscal year 2008/09 is due to an expected well repair rental offset at one of the leased properties.

Fiscal Year 2009/2010



Legislation from the state of Arizona (A.R.S. 42-6108) allowing the County to increase its transient lodging excise (hotel/motel) tax from 2% to 6% became effective on August 12, 2005. In response to this legislation, the Board of Supervisors approved the increase of the County's hotel/motel tax rate to 6% starting on January 1, 2006. Hotel/motel tax revenues are distributed to tourism (50%), the Stadium District (34%), and economic development (16%).

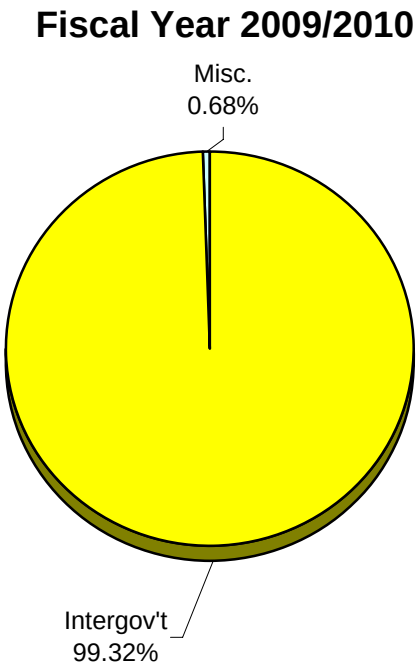
In response to the new legislation, a new special revenue fund, the Economic Development & Tourism Fund, was created to account for the new funding source and its related activity. Hotel/motel tax revenues have been booked into this fund since its implementation in January 2006. Beginning July 1, 2006 economic development activities have been accounted for in this special revenue fund rather than the General Fund.

Note: Other funding sources include an operating transfer of $326,590 from the General Fund to fund six outside agencies.

Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Intergovernmental	**796,858**	**1,464,697**	**1,314,417**	**1,399,933**	**1,077,006**
Interest	**2,446**	**35,342**	**35,395**	**5,000**	**2,000**
Miscellaneous	**5,000**		**203,046**	**215,000**	**165,000**
Total Revenue	**804,304**	**1,500,039**	**1,552,858**	**1,619,933**	**1,244,006**

EMPLOYMENT & TRAINING
Special Revenue Fund

Intergovernmental revenues are primarily comprised of federal grants for employment and training programs designed for low income individuals. These funds go to programs that include counseling of the homeless and employment training, as well as summer youth employment. Additional funding for these programs is provided by the state of Arizona and the city of Tucson. And funding is also provided to the Pima Vocational High School (Charter School) via federal grants and state educational reimbursement funding.



Service demands have continued to increase due to poverty level and population increases. Amounts received fluctuate from year to year. In fiscal years 2005/06 and 2006/07 there was a continuing downward trend of these revenues. However in fiscal years 2007/08 through 2009/10 revenues increased. The increase in fiscal year 2009/10 is primarily due to $6.9 million of new federal stimulus grants which are a part of the American Recovery and Reinvestment Act of 2009.

Miscellaneous revenue of $163,678 represents private grant funds from the Arizona Community Action Association for utility repairs, home energy costs, and energy conservation services. Miscellaneous revenues vary widely from year to year.

Note: Other funding sources include an operating transfer of $289,100 from the General Fund to pay for the department's required matched share for grant expenditures.

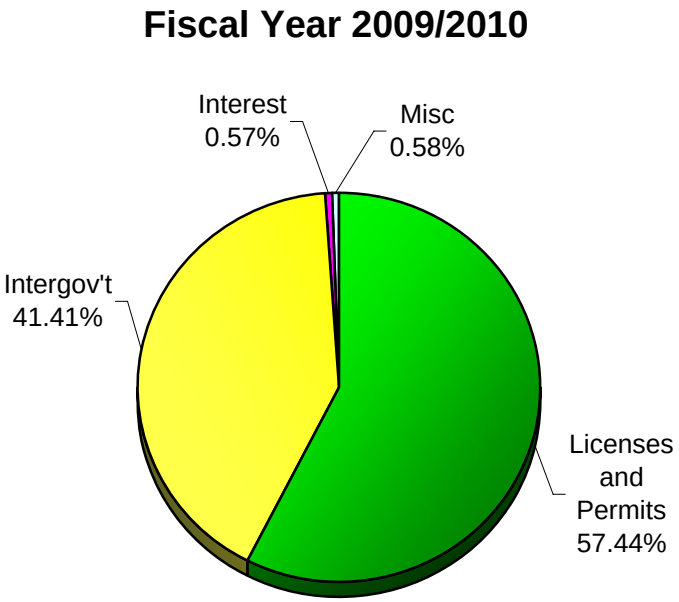
Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Intergovernmental	**12,770,507**	**11,560,939**	**12,157,715**	**14,587,872**	**24,053,124**
Miscellaneous	**70,603**	**160,891**	**306,176**	**302,200**	**163,678**
Total Revenue	**12,841,110**	**11,721,830**	**12,463,891**	**14,890,072**	**24,216,802**

ENVIRONMENTAL QUALITY
Special Revenue Fund

Licenses and Permits revenues include $1,175,000 from air quality inspection and application fees, $430,500 from review and inspection of water, septic, and sewer plans and systems, $131,700 for base fees and hauling of solid waste, and $33,700 from hazardous material related permits. The decrease in Licenses and Permits in fiscal year 2009/10 is due to anticipated reductions in construction activities.

Intergovernmental revenues consist of $545,000 in federal grants, $714,500 in state program funding and grants, and $16,898 in city participation.

Fines and Forfeits in prior fiscal years reflect fines collected for violations of environmental regulations. Because fines and forfeits are not easily forecasted, they are budgeted as zero for fiscal year 2009/10.



Interest earnings of $17,500 are expected in fiscal year 2009/10 from the Local Government Investment Pool and the decrease of $17,500 is due to lower rate of return.

Miscellaneous revenues include $7,150 from requests for public records, $10,000 for the Brush Wellman Beryllium Monitoring contract, and $700 from employee reimbursements and other cost recoveries.

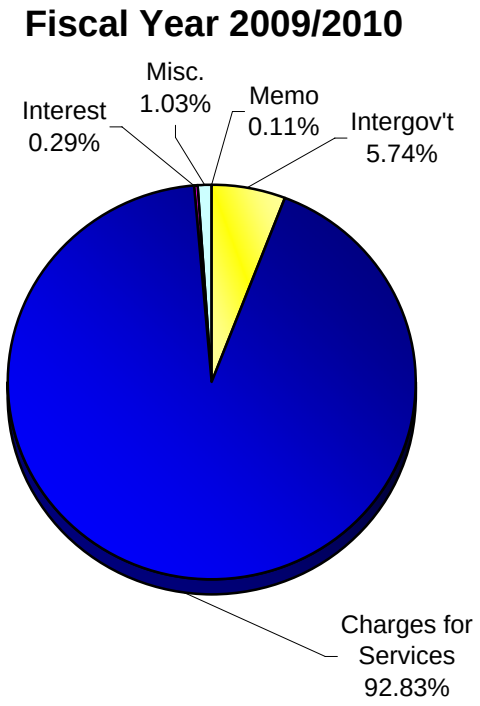
Note: Other funding sources include an operating transfer of $396,605 from the General Fund to fund air quality programs.

Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Licenses and Permits	**2,255,553**	**1,879,216**	**2,133,576**	**2,142,200**	**1,770,900**
Intergovernmental	**1,308,948**	**1,034,517**	**1,686,514**	**1,330,926**	**1,276,398**
Fines and Forfeits	**52,775**	**62,925**	**87,700**		
Interest	**63,237**	**85,296**	**51,549**	**35,000**	**17,500**
Miscellaneous	**20,852**	**91,576**	**14,807**	**36,150**	**17,850**
Total Revenue	**3,701,365**	**3,153,530**	**3,974,146**	**3,544,276**	**3,082,648**

FLEET SERVICES
Internal Service Fund

Intergovernmental revenues represent $1,045,000 in revenue from fuel and maintenance provided to other government agencies, which in fiscal years prior to 2008/09 was budgeted as Miscellaneous revenue. Intergovernmental amounts for fiscal years prior to 2009/10 represent or include diesel fuel tax refunds from the state. This item was not budgeted in fiscal year 2009/10.

Charges for Services revenues include $15,168,886 in per mile fees received from other County departments for the use of vehicles, $1,450 for auction fee proceeds, and $1,721,000 for reimbursements for the cost of fuel, parts, and labor for approximately 700 items of County equipment. The projected decrease in per mile fees for fiscal year 2009/10 is due to decreases in mileage rates averaging 35 percent based on vehicle class code.



Interest earnings of $52,776 are expected from the Treasurer's commingled interest distribution. The decrease from fiscal year 2008/09 is due to lower interest rates.

Miscellaneous revenues include $175,000 from insurance companies and individuals for accident related repairs to County vehicles, and $13,020 for metals recycling. In fiscal years prior to 2008/09 this category also included revenue from fuel and maintenance provided to other government agencies which for fiscal years 2008/09 and 2009/10 is budgeted as Intergovernmental revenue.

Memo revenues include $20,000 from the sale of obsolete County vehicles and equipment. The decrease from fiscal year 2008/09 is due to fewer vehicles available for auction due to a County freeze on the purchase of new vehicles.

Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Intergovernmental	**21,856**	**27,594**	**38,663**	**1,072,594**	**1,045,000**
Charges for Services	**13,910,231**	**15,771,759**	**19,985,821**	**20,494,058**	**16,891,336**
Interest	**99,303**	**133,251**	**273,096**	**180,000**	**52,776**
Miscellaneous	**1,059,519**	**1,363,845**	**1,775,956**	**157,080**	**188,020**
Memo Revenue	**274,747**	**335,755**	**70,878**	**231,525**	**20,000**
Total Revenue	**15,365,656**	**17,632,204**	**22,144,414**	**22,135,257**	**18,197,132**

GRAPHIC SERVICES PRODUCTION

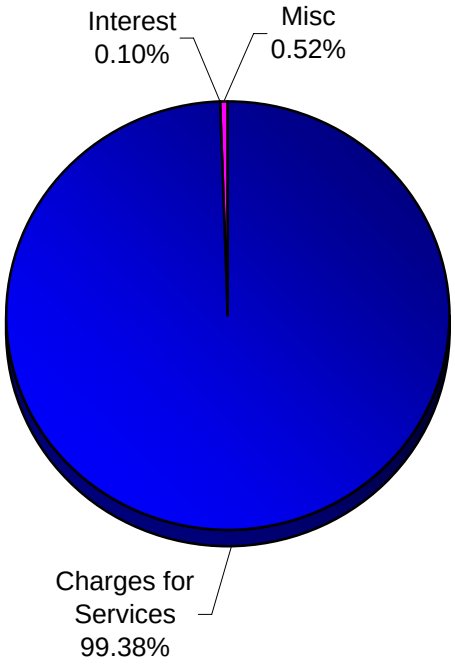
Internal Service Fund

Charges for Services revenues consist of fees paid by other County departments for various printing services. The decrease in revenue is due to the economic downturn and based on fiscal year 2008/09 actual revenue. Decreased revenue from fiscal year 2006/07 to fiscal year 2007/08 was due to the Graphic Services Design function's move to the General Fund.

Interest revenues are earned on fund cash balance.

Miscellaneous revenues include the sale of reports and atlases to the public, stale dated warrants, refunds of prior year overcharges, and services provided to non-County organizations.

Fiscal Year 2009/2010



Note: Beginning in fiscal year 2007/08, the design component of Graphic Services is budgeted in the General Fund, while the production component remains in the internal service fund. History for the combined department is found here under the renamed department Graphic Services Production.

Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Charges for Services	**1,405,467**	**1,568,920**	**1,323,824**	**1,300,000**	**948,000**
Interest			**134**		**1,000**
Miscellaneous	**7,249**	**43,771**	**7,059**	**1,000**	**5,000**
Total Revenue	**1,412,716**	**1,612,691**	**1,331,017**	**1,301,000**	**954,000**

IMPROVEMENT DISTRICTS

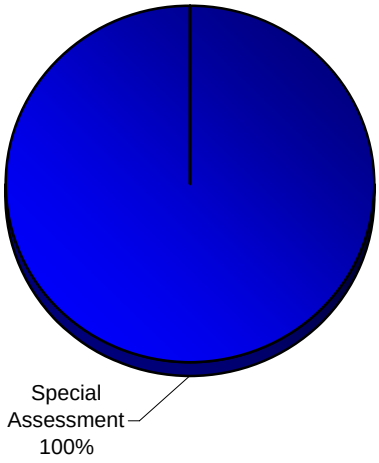
Special Revenue Fund

Special Assessment revenues consist of collections from improvement district property owners to cover the costs of installing local public improvements. Interfund loans were used to pay for the initial cost of the improvements, and these collections are used for debt service. The total collections consist of Hayhook Ranch at $228,813, La Cholla Boulevard at $152,336, and Camino Ojo de Agua at $19,956.

Interest revenues are earned on individual improvement district cash balances.

Note: Prior to fiscal year 2007/08, the accumulation and transfer of funds for repayment of interfund loans for Improvement Districts were budgeted in the Debt Service Fund.

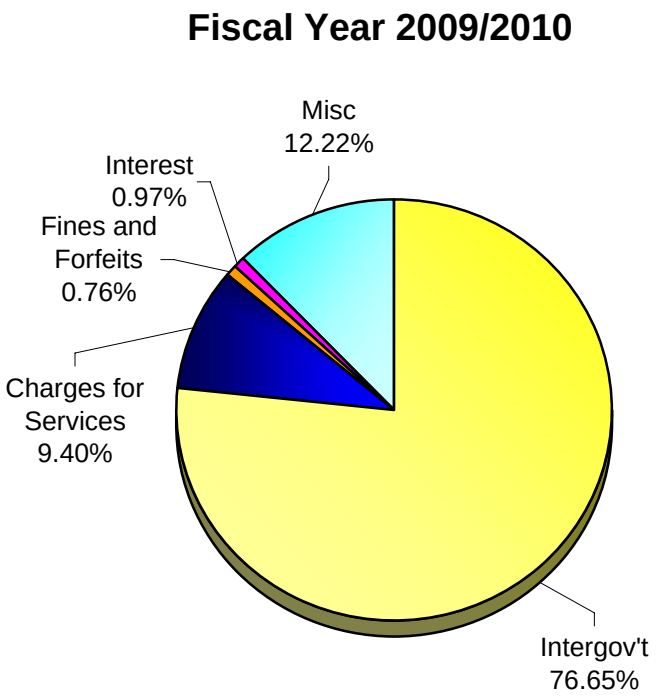
Fiscal Year 2009/2010



Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Special Assessment			**555,844**	**448,619**	**401,105**
Interest			**5,350**		
Total Revenue			**561,194**	**448,619**	**401,105**

OTHER SPECIAL REVENUE FUNDS

Special Revenue Fund



Intergovernmental revenues consist of federal and state funds received under County Law Enforcement Antiracketeering $498,629; Fill the Gap funds for County Attorney, various courts, and Indigent Defense $1,500,116; County Attorney Employer Sanctions $500,000, Victim Witness Compensation $410,852; Sheriff Criminal Justice Enhancement $400,000; Recorder Document Storage & Retrieval $184,360; Sheriff State RICO funds $50,000; Juvenile Court Title IV-E funding $100,000; Public Defender Training $45,000; Legal Defender Training $11,200; the Clerk of the Superior Court Child Support Incentive $27,000 and Justice Courts FARE funding $12,000. The grants budgeted in Special Revenue Funds include Community Development Block Grants $14,764,478 of which $6,500,000 is from American Recovery and Reinvestment Act (ARRA)/Stimulus funding; County Attorney $3,424,495; Juvenile Court $9,647,000; Sheriff $4,685,588; Superior Court $9,287,797; Facilities Management ARRA/Stimulus funds $3,981,900; Elections Grants $1,154,291; Justice Courts Tucson $100,100; Natural Resources Parks & Recreation $90,000; and the School Reserve Fund $4,536,000. The increase of $10,924,129, or 24.6%, over fiscal year 2008/09 is attributable to federal ARRA/Stimulus funding.

Charges for Services revenues include fees collected by the Superior Court Local Court Automation Fund $408,000, Child Support Visitation Program $87,500, Conciliation Court $529,200, Law Library $182,855 and Probation Services $1,440,020; the Clerk of the Superior Court Time Pay Fees $216,000, Local Court Automation Fund $235,000, Spousal Maintenance $23,000, and Document Storage and Retrieval $395,000; Juvenile Court Probation Services $380,000; Justice Courts Time Pay Fees $214,136, Automation Fund $310,520, Photo Traffic Enforcement $203,000 and FARE funding $2,000; the Treasurer Taxpayer Information Fund $45,000; Natural Resources, Parks & Recreation Special Programs $75,000; Recorder Document Storage and Retrieval $750,875; and Sheriff Commissary Operations $1,300,000. These revenues are not significantly changed from fiscal year 2008/09.

Fines and Forfeits revenues consist of forfeiture funds and fines received by the County Attorney Bad Check Program $546,000 and Juvenile Court Victim Restitution fines $2,000.

Interest earnings are from the Local Government Investment Pool and commingled interest allocation for the Clerk of the Superior Court Spousal Maintenance Enforcement $5,800, Time Pay Fees $54,900, Local Court Automation Fund $60,000, Child Support Incentive $2,800, Victim Location Fund $400, Judicial Collection Enhancement $3,000, and Document Storage and Retrieval $3,500; County Attorney Law Enforcement Antiracketeering Fund $296,500, Victim Witness Comp $30,500, Bad Check Program $1,000, C.O.T Consumer Protection $500, Fill The Gap $6,000, Victim Restitution $7,000, and County Attorney Grants $29,500; Forensic Science Center Grants $2,200, Indigent Defense Fill the Gap $28,591 and Indigent Defense Training Funds $1,650; Superior Court Local Automation Fund $8,500, Courts Fill

The Gap $10,000, Conciliation $10,000, Child Support Visitation $2,400, Law Library $2,000, Probate $240, and Probation Services $25,000; Sheriff Criminal Justice Enhancement $10,000, Commissary Operations $3,000, and Inmate Welfare Fund $25,000; Recorder Document Storage and Retrieval $45,500; Juvenile Court Probation Services $6,000, Title IV-E $500, and Victim Restitution $200; Justice Courts Time Pay Fees $3,924; Treasurer Taxpayer Information Fund $2,500; Neighborhood Conservation $10,000; and Housing Trust Fund $200. The amounts departments have budgeted for interest earnings are historically lower than the actual amounts realized because some revenue sources are unpredictable and projections have generally been conservative. Budgeted interest decreased for fiscal year 2009/10 by $948,839 due to lower interest rates and fund balances.

Miscellaneous revenues include funds paid to County Attorney Antiracketeering $2,995,596, Bad Check Program $1,000, Victim Witness Compensation $71,800, and County Attorney Grants $118,940; Superior Court Conciliation $1,500 and Probation Services $35,000; Housing Trust Fund $1,000,000; Juvenile Court Victim Restitution $10,000, and Grants $160,349; the Superior Court Law Library $25,000; Facilities Renewal Fund $2,785,421; Sheriff Commissary Operations $675,000; Taxpayer Information Fund $50,000; Community Services Grants $96,509; Parks Special Programs $360,000; and School Reserve Fund $445,000. The increase of $206,488, or 2.4% over fiscal year 2008/09 is primarily from an increase in rents partially offset by a decrease in Community Development Grants.

Note: The following table presents Other Special Revenue Funds, excluding Economic Development & Tourism in the amount of $1,244,006. Total Other Special Revenue Funds and Grants, as presented on page 8-9, includes this special revenue fund. With this revenue source included, the total revenues of Other Special Revenue Funds for fiscal year 2009/10 is $73,529,838.

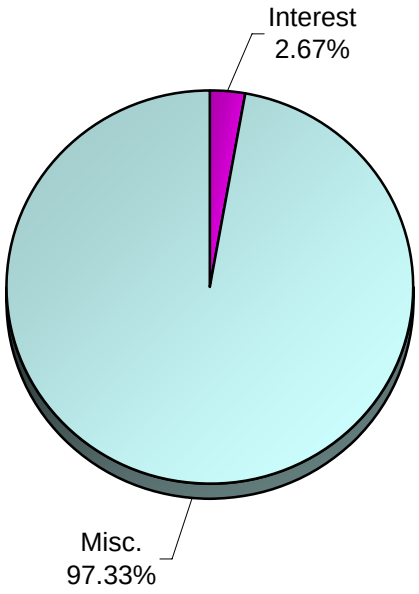
Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Intergovernmental	**45,643,525**	**42,499,053**	**47,528,729**	**44,486,677**	**55,410,806**
Charges for Services	**7,195,182**	**7,580,425**	**7,310,487**	**6,737,130**	**6,797,106**
Fines and Forfeits	**599,738**	**473,522**	**502,154**	**603,500**	**548,000**
Interest	**1,238,327**	**2,005,087**	**2,560,696**	**1,647,644**	**698,805**
Miscellaneous	**8,725,124**	**7,663,057**	**8,827,622**	**8,624,627**	**8,831,115**
Memo Revenue	**261,719**		**313,065**		
Total Revenue	**63,663,615**	**60,221,144**	**67,042,753**	**62,099,578**	**72,285,832**

PARKING GARAGES
Enterprise Fund

Interest earnings of $50,000 are expected from the Treasurer's commingled interest distribution. The decrease from fiscal year 2008/09 is due to lower interest rates.

Miscellaneous revenues are parking fees from six parking garages and two parking lots owned by Pima County: the A-Level parking garage, B-Level parking garage, El Presidio parking garage, Legal Services Building parking garage, Public Works Building parking garage, the Bank of America Building parking garage, the Old Courts Building parking lot, and the Sixth Avenue and Broadway parking lot. Miscellaneous revenues increased by $57,770 primarily due to a $5 increase in the monthly parking rate.

Fiscal Year 2009/2010



Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Interest	**46,344**	**80,962**	**103,848**	**118,000**	**50,000**
Miscellaneous	**1,485,222**	**1,548,114**	**1,720,418**	**1,764,946**	**1,822,716**
Total Revenue	**1,531,566**	**1,629,076**	**1,824,266**	**1,882,946**	**1,872,716**

PIMA HEALTH SYSTEM AND SERVICES
Enterprise Fund

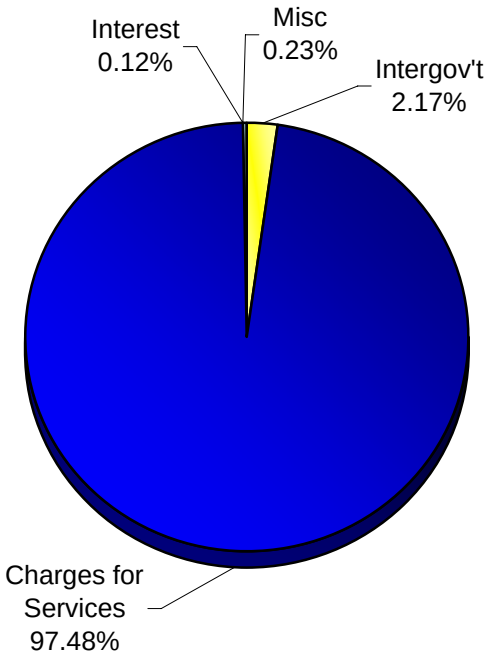
Intergovernmental revenues consist of $4,331,575 in federal and state grants.

Charges for Services consist of $3,443,626 in Pima Health Plan capitation fees, $190,625,758 in Pima Long Term Care capitation fees, and $257,184 in claims processing fees. The decrease in revenue is primarily due to the decrease in Pima Health Plan membership.

Interest is earned on Pima Health System & Services' cash balances. The decrease is due to lower cash balances and an expected decrease in interest rates.

Miscellaneous revenues include record copying charges, cafeteria sales, reimbursements for therapy and homecare services, and training revenue.

Fiscal Year 2009/2010

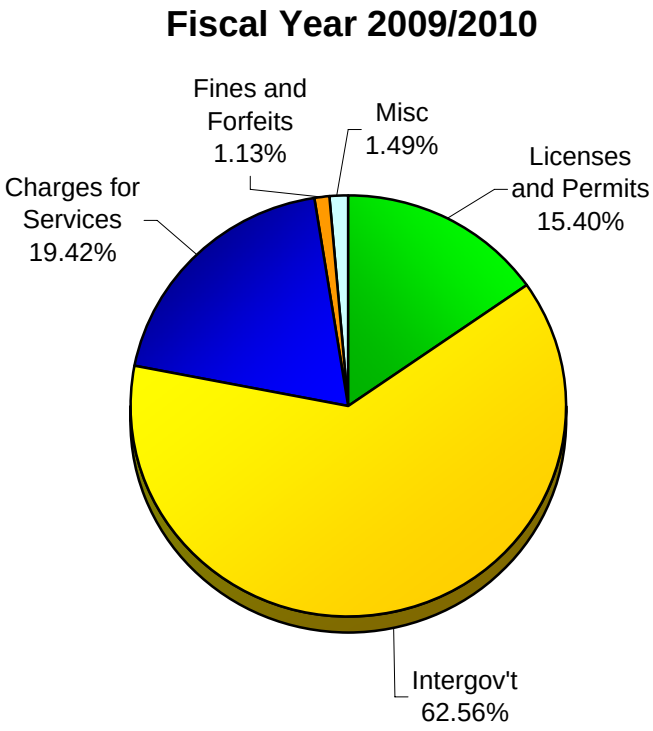


Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Intergovernmental	**4,467,880**	**4,738,090**	**4,722,756**	**5,058,352**	**4,331,575**
Charges for Services	**254,364,309**	**257,061,952**	**291,919,915**	**221,917,892**	**194,326,568**
Interest	**1,464,164**	**1,028,703**	**2,402,052**	**1,782,960**	**244,826**
Miscellaneous	**32,906**	**1,060,050**	**1,118,663**	**208,285**	**461,109**
Total Revenue	**260,329,259**	**263,888,795**	**300,163,386**	**228,967,489**	**199,364,078**

PUBLIC HEALTH
Special Revenue Fund

Licenses and Permits are required by businesses that must adhere to sanitation and health regulations mandated by state and federal statutes. The businesses include restaurants and food companies, hotels, motels, mobile home parks, and public swimming pools. The increase in fiscal year 2009/10 revenue is primarily due to increased licensing fees for Animal Care.

Intergovernmental revenues include various state and federal government contributions for emergency management and homeland security, and grants for family planning, WIC, child health initiatives, and HIV surveillance. Revenues are also derived from animal control services provided to incorporated municipalities including the city of Tucson. The decreased revenue is due to decreased grant funding and city of Tucson participation revenue.



Charges for Services include services that range from processing birth and death certificates to providing immunizations and other public health related services. The department also charges fees for animal care services. Fees are charged for housing impounded animals; transferring and copying licensing records; adoption, spay, and neutering services; vaccinations; and other services. Increased revenue is primarily due to increased immunization and birth/death certificate fees.

Fines and Forfeits include city court fines, animal control citations, and penalties for late licensing.

Interest earned in fiscal years 2005/06, 2006/07, and 2007/08 was from an Animal Care cash balance.

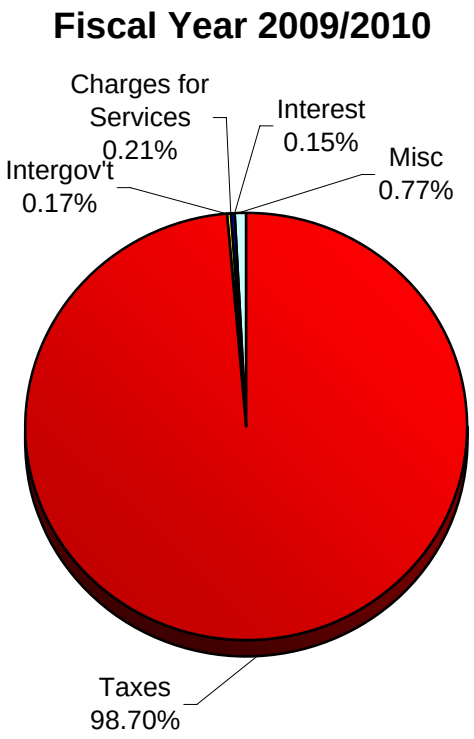
Miscellaneous revenues include postage, copying services, bad check collections, stale dated warrants, local program funding, and mobile clinic rental. The anticipated decrease is primarily due to decreased local program funding.

Note: Other funding sources include $9,353,853 in General Fund support.

Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Licenses and Permits	2,293,059	2,214,272	2,404,496	2,452,230	2,729,169
Intergovernmental	10,923,640	9,840,804	11,672,918	11,643,405	11,090,372
Charges for Services	2,278,798	2,424,521	2,581,603	2,645,450	3,442,294
Fines and Forfeits	174,780	213,428	180,487	206,800	200,557
Interest	2,063	3,391	5,301		
Miscellaneous	394,932	238,129	427,992	348,389	264,351
Total Revenue	16,067,272	14,934,545	17,272,797	17,296,274	17,726,743

REGIONAL FLOOD CONTROL DISTRICT
Special Revenue Fund

Tax revenues are only derived from a secondary tax levy on real property and secured personal property. The fiscal year 2009/10 secondary net assessed value of real and secured personal property is $8,885,189,956, which is an increase of $200,738,213 over the fiscal year 2008/09 final valuation. The tax rate for fiscal year 2009/10 is $0.2635 per $100 of net assessed value. This is a reduction of $.0300 from the fiscal year 2008/09 rate of $0.2935 per $100 of net assessed value. Total secondary property tax collections are budgeted at $23,292,838 with current year collections of $22,509,449 and delinquent taxes of $783,389. (The current year collections reflect expected collection rates.)



Intergovernmental revenue results from a cooperative effort with the state for a US Fish and Wildlife grant to fund the County's ecological multi-species monitoring plan and program.

Charges for Services are from the sales of various manuals and in-lieu of detention fees.

Interest earnings of $35,000 are expected in fiscal year 2009/10 from the Local Government Investment Pool. The decrease from fiscal year 2008/09 is due to a lower fund balance and lower interest rates.

Miscellaneous revenues include $30,000 from rentals of property, $150,000 from riparian area development mitigation payments, and $750 from the sale of manuals.

Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Taxes	**19,821,655**	**22,738,616**	**25,331,448**	**25,332,649**	**23,292,838**
Intergovernmental	**2,157**	**1,440,138**	**923,657**	**217,470**	**40,000**
Charges for Services	**4,321**	**226,068**	**165,126**	**175,000**	**50,000**
Interest	**327,053**	**278,317**	**144,984**	**100,000**	**35,000**
Miscellaneous	**162,771**	**256,561**	**79,082**	**180,750**	**180,750**
Total Revenue	**20,317,957**	**24,939,700**	**26,644,297**	**26,005,869**	**23,598,588**

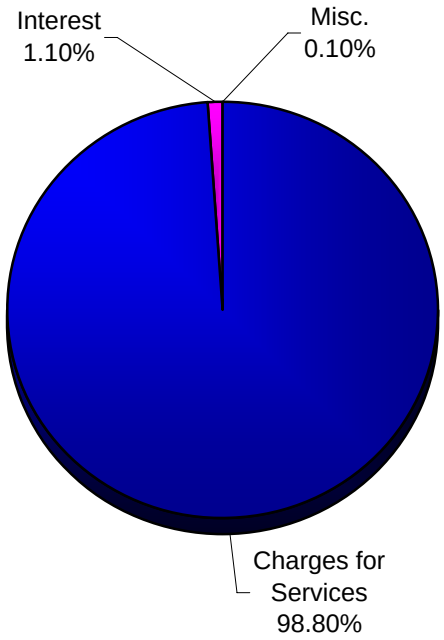
RISK MANAGEMENT
Internal Service Fund

Charges for Services revenues include Self Insurance Reserve premium payments from departments which cover occupational medical management $5,678,807, liability claims $9,388,187, unemployment insurance $607,500, health benefit premiums $2,449,062, environmental damage $98,872, and property damage $1,124,500. The premium revenue changes are based on the number and type of claims filed. Actuaries recommend premium guideline levels based upon established accounting standards.

Interest earnings of $215,000 are expected from the Local Government Investment Pool for the Trust Fund Reserve. Earnings are expected to decrease due to decreased interest rates.

Miscellaneous revenues in fiscal year 2005/06 and fiscal year 2006/07 include recoveries from a pooled investment fund loss, stale dated warrants, settlements, and various refunds. Fiscal year 2007/08 miscellaneous revenues include pooled investment fund loss recovery, stale dated warrants, settlements, various refunds, and property rent. Fiscal year 2009/10 miscellaneous revenue is property rent.

Fiscal Year 2009/2010



Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Charges for Services	**14,527,449**	**17,587,656**	**19,363,303**	**17,877,342**	**19,346,928**
Interest	**1,380,046**	**2,206,696**	**1,751,712**	**1,556,006**	**215,000**
Miscellaneous	**699,623**	**654,667**	**327,188**		**20,400**
Total Revenue	**16,607,118**	**20,449,019**	**21,442,203**	**19,433,348**	**19,582,328**

SOLID WASTE MANAGEMENT
Special Revenue Fund

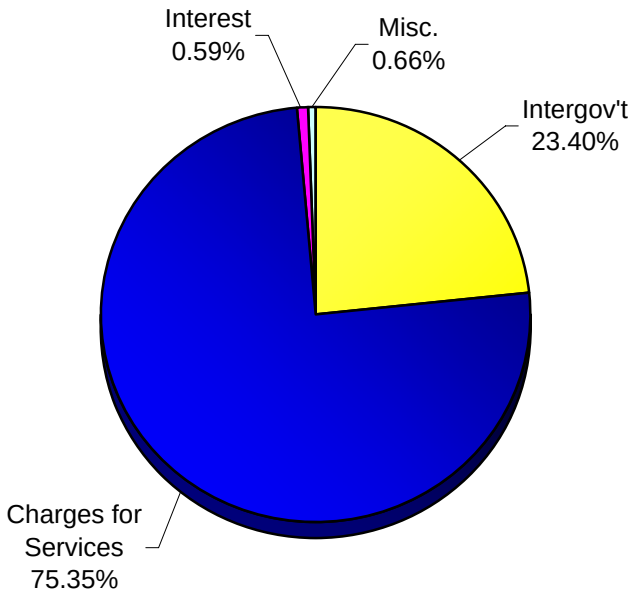
Intergovernmental revenue of $1,200,000 is state tire recycling funding.

Charges for Services includes $3,780,000 in landfill waste disposal fees and tire collection fees of $84,000. The decrease of $98,500 from fiscal year 2008/09 is due to lower tire collection fees associated with the economic slowdown, and reduction in hours of operation for landfills and transfer stations partially offset by postponing the closure of the Tangerine landfill.

Interest earnings of $30,500 are from the Local Government Investment Pool. The decrease of $54,825 is due to a lower cash fund balance and interest rate.

Miscellaneous revenues of $33,750 are from the sale of recyclable items from the landfills and collection stations. The decrease of $20,500 is due to depressed market conditions and a reduction in hours of operation at landfills and transfer stations.

Fiscal Year 2009/2010



Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Intergovernmental	**1,136,454**	**1,196,175**	**1,152,277**	**1,200,000**	**1,200,000**
Charges for Services	**4,531,428**	**4,747,277**	**5,842,485**	**3,962,500**	**3,864,000**
Interest	**143,690**	**175,594**	**159,827**	**85,325**	**30,500**
Miscellaneous	**121,705**	**87,707**	**89,153**	**54,250**	**33,750**
Total Revenue	**5,933,277**	**6,206,753**	**7,243,742**	**5,302,075**	**5,128,250**

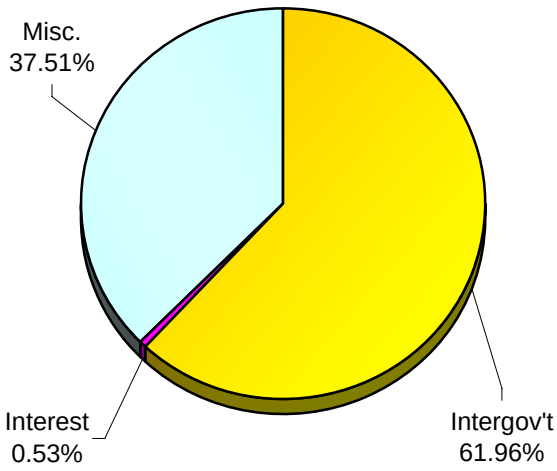
STADIUM DISTRICT
Special Revenue Fund

Intergovernmental revenues consist of a recreational vehicle space surcharge and a car rental surcharge. Pima County is authorized by the state to collect up to $3.50 per car rental contract. The County also levies a surcharge of $0.50 per day for recreational vehicles. The collections are budgeted at $1,300,000 for car rentals and at $104,000 for recreational vehicle space surcharges. The decrease of $630,000 from fiscal year 2008/09 is due to the economic recession.

Charges for Services revenues in fiscal years 2005/06 and 2006/07 represent unbudgeted fees received for the use of the Stadium's playing fields.

Interest earnings of $12,000 are expected from the Treasurer's commingled interest distribution. The decrease from fiscal year 2008/09 is due to lower interest rates and lower cash balances.

Fiscal Year 2009/2010



Miscellaneous revenues include major league baseball spring training activities, parking and concessions, and other events held at the stadium complex. Events include concerts, car shows, and other similar activities. Miscellaneous revenue decreased $426,203 from fiscal year 2008/09 primarily due to the release of the Chicago White Sox from their spring training contract in exchange for a payment of $5,000,000 to the Stadium District.

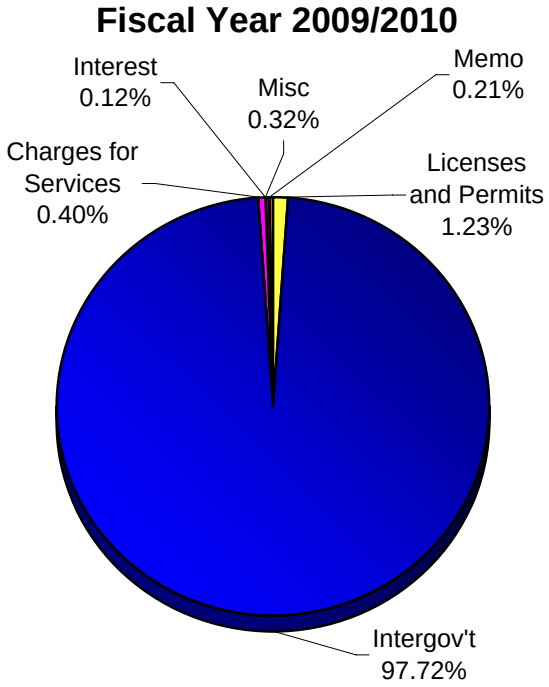
Note 1: Other funding sources include operating transfers from the General Fund for the following: $2,288,637 for transient lodging excise (hotel/motel) tax collected by Pima County and distributed to the Stadium District; $1,096,035 for maintenance of the baseball practice fields; and $196,417 for operation of the Kino Ecosystem Restoration Project.

Note 2: In fiscal year 2008/09 the Stadium District received unbudgeted revenue of $5,000,000 from the Chicago White Sox as payment for the release from their Spring Training contract.

Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Intergovernmental	**1,802,612**	**1,907,199**	**1,948,433**	**2,034,000**	**1,404,000**
Charges for Services	**37,635**	**19,022**			
Interest	**9,622**	**7,296**	**15,694**	**15,000**	**12,000**
Miscellaneous	**1,138,440**	**1,201,477**	**1,512,254**	**1,276,003**	**849,800**
Total Revenue	**2,988,309**	**3,134,994**	**3,476,381**	**3,325,003**	**2,265,800**

TRANSPORTATION

Special Revenue Fund



Licenses and Permits revenues include $513,608 for the use of rights of way and $180,228 in permits and inspection fees. Increase of $483,836 is due primarily to new right of way fees charged to utilities.

Intergovernmental revenues consist primarily of $37,894,391 in Highway User Revenue Funds (HURF) distributed by the state of Arizona for the development and maintenance of County roads. Another large component is $13,760,825 of state shared vehicle license tax revenue. Estimates of these combined sources were provided by the Pima Association of Governments and represent a decrease of $7,774,235 from fiscal year 2008/09. Federal revenue includes $810,120 for road maintenance and emergency repairs, $539,056 for rural transit, $180,000 in a middle school education program, $124,000 in a bike and pedestrian program, $83,000 in safety programs, and $11,000 from the National Forest Reserve. Revenue from the town of Marana includes $84,515 to support rural transit and revenue from the city of Tucson includes $2,000 for bike and pedestrian safety programs. State revenue of $45,090 is reimbursement for the Airport Master Plan. The decrease in state revenue is 1,141,182 and is due primarily to a $1,000,000 decrease in the Highway Extension/Expansion Loan Program (HELP) revenue. As the result of voter approval in an election on May 16, 2006 for the Regional Transportation Authority, a half cent sales tax will provide funding of $1,343,286 for expanded transit services including approximately $960,987 for special needs, $277,000 for a game and fish study, $65,299 supporting rural transit, and $40,000 for a transition plan.

Charges for Services include $165,609 in impact fees and highway and street fees charged to newly constructed subdivisions, $32,760 from the abandonment of County property and rights of way, and $27,562 from sale of electronic data and maps. The decrease of $149,069 is due to the construction slowdown.

Interest earnings decrease by $536,946 and is due to lower interest rate.

Miscellaneous revenue includes $110,931 in earnings from County rental properties, $66,600 in reimbursements for damages to property, and $4,850 in miscellaneous cost recovery reimbursements.

Memo revenue of $120,000 is expected from the sale of surplus County land and prior fiscal years included the sale of land, cattle guards, and vehicles.

Note: Other funding sources include operating transfers of $3,325,000 from the General Fund for public transit and graffiti abatement and $38,140 from an improvement district.

TRANSPORTATION
Special Revenue Fund

Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Licenses and Permits	367,819	243,680	199,700	210,000	693,836
Intergovernmental	58,368,225	62,607,754	63,761,396	63,903,057	54,877,283
Charges for Services	1,602,498	814,829	331,228	375,000	225,931
Interest	839,862	677,398	503,448	606,318	69,372
Miscellaneous	765,449	437,365	213,560	137,450	182,381
Memo	376,422	527,363	25,004		120,000
Total Revenue	62,320,275	65,308,389	65,034,336	65,231,825	56,168,803

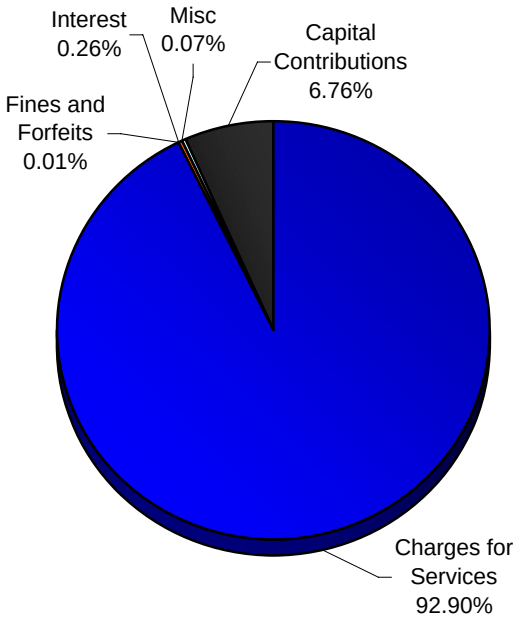
WASTEWATER RECLAMATION
Enterprise Fund

Licenses and Permits revenues are initial application fees for industrial users of wastewater treatment systems.

Intergovernmental revenues in prior years are from federal funding for a new prison sewer system and a federal grant funding which ended in fiscal year 2006/07.

Charges for Services consist of $115,198,365 in sewer user fees, $20,795,500 in sewer connection fees, $1,432,180 in sanitation fees, and $13,000 in small construction activity permits. Due to approved rate increases, sewer user fees increased by $27,498,941. The fixed service fee increased $1.50 in the spring of 2009 and will increase another $1.50 in January 2010. The volume rate increased 12.75% in the spring of 2009 with additional 12.75% increases in July 2009 and January 2010. Growth is assumed at 1%. Partially offsetting the increase in sewer user fees is a $11,969,616 decrease in connection fees due to the slowdown in economy.

Fiscal Year 2009/2010



Note: Miscellaneous includes Licenses and Permits

Fines and Forfeits consist of industrial pretreatment fines of $10,000 assessed against various commercial customers of Wastewater Reclamation.

Interest earnings decrease by $2,033,726 and is due to lower interest rates.

Miscellaneous revenues of $100,000 are cost recovery and miscellaneous reimbursements.

Capital Contributions are non-operating revenue. These non-cash capital contributions are physical assets and are not available to fund department operations.

Note: Other funding sources include Certificates of Participation proceeds of $75,000,000 and Water Infrastructure Finance Authority (WIFA) loan proceeds of $10,002,383.

Revenue Object	FY 2005/2006	FY 2006/2007	FY 2007/2008	FY 2008/2009	FY 2009/2010
Licenses and Permits	17,191	11,170	14,025	5,000	5,000
Intergovernmental	1,435,704	7,290,546	791,630		
Charges for Services	103,984,114	100,132,001	105,739,055	121,916,920	137,439,045
Fines and Forfeits	41,715	66,809	12,411	58,800	10,000
Interest	1,783,907	3,683,551	3,759,651	2,411,626	377,900
Miscellaneous	469,619	458,489	105,114	100,000	100,000
Capital Contributions	14,607,736	25,216,805	22,837,492	15,000,000	10,000,000
Total Revenue	122,339,986	136,859,371	133,259,378	139,492,346	147,931,945

SUMMARY OF REVENUE BY FUND, DEPARTMENT, and CATEGORY
Fiscal Year 2008/2009 vs Fiscal Year 2009/2010

SOURCE OF REVENUES	ADOPTED REVENUES FY 2008/2009	ADOPTED REVENUES FY 2009/2010	CHANGE	EXPLANATION
GENERAL FUND				
Assessor				
Other Miscellaneous Revenues	6,000	6,000	0	
Clerk of the Board				
Alcoholic Beverages	2,000	2,000	0	
General Government Fees	300	300	0	
Clerk of the Superior Court				
Federal Revenue	300,000	300,000	0	
General Government Fees	407,145	407,145	0	
Other Miscellaneous Revenues	28,000	28,000	0	
Court Fees	691,029	691,029	0	
Interest	5,600	5,600	0	
Other Fines & Forfeits	1,100,000	1,100,000	0	
Fines	222,000	222,000	0	
Community Development & Neighborhood Conservation				
Other Miscellaneous Revenues	104,840	104,840	0	
Community Services				
None	0	0	0	
Constables				
Court Fees	426,822	323,490	(103,332)	Decrease due to decline in papers served due to current economic climate, less expensive process servers, and landlords willing to work with tenants to keep rental property occupied
Miscellaneous	38,432	37,900	(532)	Decrease in services performed for County departments
Contingency				
None	0	0	0	
Contract Attorney				
Court Fees	718,608	806,570	87,962	Improved rates of collection from defendants
County Administrator				
None	0	0	0	
County Attorney				
Other Miscellaneous Revenues	40,000	40,000	0	
City Participation	32,440	24,176	(8,264)	Reduced contribution by the City of Tucson to the Victim Witness Program
Elections				
General Government Fees	5,000	5,000	0	
City Participation	650,000	206,800	(443,200)	Fewer jurisdictional elections
State Revenue	300,000	0	(300,000)	Reverse primary and general sample ballots reimbursements
Facilities Management				
Rents and Royalties	4,170,290	2,372,476	(1,797,814)	Decrease in rents for County tenants (2.2m); 33 N. Stone (370.7k); U of A at Abrams Public Health Building 149.4k; city of Tucson 476.7k; Interagency Advocacy Center 154.5k; other rent decreases (57.5k)
Other Miscellaneous Revenues	26,087	26,087	0	
Finance				
Other Miscellaneous Revenues	139,200	92,400	(46,800)	End late/rush invoice processing fees
Forensic Science Center				
Federal Revenue	3,614	0	(3,614)	Decrease in grant funding
General Government Fees	2,700	7,800	5,100	Increase in requests for copies
Charges for Services	1,155,000	1,190,500	35,500	Increase in demand for services from outside jurisdictions
Miscellaneous	3,500	3,500	0	
General Fund Debt Service				
Interest	25,000	25,000	0	

SUMMARY OF REVENUE BY FUND, DEPARTMENT, and CATEGORY
Fiscal Year 2008/2009 vs Fiscal Year 2009/2010

SOURCE OF REVENUES	ADOPTED REVENUES FY 2008/2009	ADOPTED REVENUES FY 2009/2010	CHANGE	EXPLANATION
General Government Revenues				
Alcoholic Beverages	30,000	30,000	0	
Auto Lieu Tax	27,775,000	24,700,000	(3,075,000)	Decrease in new car purchases due to a slower economy and slower population growth than in past years
Business Licenses & Permits	2,940,425	2,426,672	(513,753)	Lower number of cable connections in unincorporated Pima County due to slow economy
City Participation	17,289	17,289	0	
Contributions/Pub Enterprise	14,411,994	17,416,567	3,004,573	Increase in costs and expansion of County services
Federal Revenue	1,890,000	2,600,000	710,000	Full funding of Federal PILT programs and economic stimulus funds
General Government Fees	837,990	881,500	43,510	Increase in costs and expansion of County services
Interest	1,770,177	531,053	(1,239,124)	Lower interest rates, constant or decreasing fund balances, and mark-to-market adjustments
Other Miscellaneous Revenues	380,000	380,000	0	
Overhead - Grant Reimbursement	88,810	88,810	0	
Sales & Use Tax	104,800,000	88,950,000	(15,850,000)	Decrease due to economic down turn in the County and the state
State Revenue	4,086,773	269,773	(3,817,000)	Exclusion of Prop 204 funds from the State that were not budgeted in FY 2008/09
Taxes / Interest on Delq. Prop. Tax	5,359,466	6,123,472	764,006	Increase due to anticipated higher level of first year delinquencies
Taxes / Penalties on Delq. Prop.Tax	574,585	582,342	7,757	Higher level of older delinquencies.
Taxes / Personal Property	11,148,887	10,686,817	(462,070)	Decrease due to lower valuations and a lower tax rate
Taxes / Real Property	265,254,407	283,662,672	18,408,265	Increase due to higher valuations offset by a lower tax rate and slightly lower collection rates
Transient Lodging Tax	2,974,858	2,288,637	(686,221)	Decrease due a slow down in the state and national economies resulting in reductions in hotel occupancy
Graphic Services				
Interdepartmental Charges	293,200	188,500	(104,700)	Decreased usage of design services by County departments
Miscellaneous	1,000	1,000	0	
Human Resources				
General Government Fees	1,500	1,500	0	
Indigent Defense				
Federal Revenue	12,960	14,400	1,440	Increased use of Federal Internship program
Information Technology				
Other Miscellaneous Revenues	350,520	0	(350,520)	End of University Physicians Hospital operations support reimbursements
Rents and Royalties	428,400	417,890	(10,510)	Decreased cell tower site leases
Institutional Health				
State Revenue	0	4,625,000	4,625,000	Graduate Medical Education 2.5m and Disproportionate Share Hospital 2.125m matching funds
Interest	63,204	53,912	(9,292)	UPI/UPH note receivable interest revenue
Other Miscellaneous Revenues	69,765	69,765	0	
Justice Court Ajo				
General Government Fees	1,355	1,355	0	
Justice Courts - Fines	203,140	203,140	0	
Other Miscellaneous Revenues	350	350	0	
Court Fees	18,258	18,258	0	
State Revenue	35,141	36,286	1,145	Increased Justice of the Peace salary reimbursement
Justice Court Green Valley				
Attorney Fees	11,760	0	(11,760)	Attorney appointments now handled by Contract Attorney department
State Revenue	35,441	36,333	892	Increased Justice of the Peace salary reimbursement
Court Fees	13,500	17,340	3,840	Increase in number of civil filings
Justice Courts - Fines	210,000	210,000	0	
Justice Courts Tucson				
State Revenue	340,808	396,111	55,303	Increased Justice of the Peace salary reimbursement
General Government Fees	725,209	810,000	84,791	Increased use of defensive driving program in lieu of paying citations
Court Fees	1,444,239	1,707,600	263,361	Increase in civil filings
Justice Courts - Fines	3,443,867	2,975,037	(468,830)	Decreased traffic fines
Other Fines & Forfeits	44,625	110,000	65,375	Increase in the number of forfeited bonds
Rents and Royalties	6,000	6,000	0	
Other Miscellaneous Revenues	60,000	60,000	0	

SUMMARY OF REVENUE BY FUND, DEPARTMENT, and CATEGORY
Fiscal Year 2008/2009 vs Fiscal Year 2009/2010

SOURCE OF REVENUES	ADOPTED REVENUES FY 2008/2009	ADOPTED REVENUES FY 2009/2010	CHANGE	EXPLANATION
Juvenile Court				
Federal Revenue	180,000	137,000	(43,000)	Decrease in National School Lunch Program revenue due to decrease in number of meals servec
Court Fees	37,000	30,000	(7,000)	Decrease in collection of fees assessed due to delinquency
Superior Courts - Fines	4,000	0	(4,000)	Change in accounting for fines with Superior Court
Correctional Housing	288,000	0	(288,000)	Expiration of Pascua Yaqui contract to house juvenile detainees
Other Miscellaneous Revenues	5,000	5,000	0	
Kino Sports Complex				
Culture & Recreation Fees	136,000	126,000	(10,000)	Decrease in sports leagues, classes and summer camp fees
Other Miscellaneous Revenues	24,500	1,500	(23,000)	Rewer equipment rentals and refunds
Rents and Royalties	31,000	25,500	(5,500)	Lower room and ramada rentals
Natural Resources, Parks, & Recreation				
Culture & Recreation Fees	533,550	744,300	210,750	Increase in class, ramada, and field use fees
General Government Fees	2,500	0	(2,500)	Reduced federal land monitoring services
Other Miscellaneous Revenues	71,500	77,500	6,000	Change in account classification
Rents and Royalties	8,400	2,400	(6,000)	Change in account classification
Non Departmental				
Transient Lodging Tax	4,374,791	3,365,643	(1,009,148)	Decrease due to slow down in the state and national economies resulting in reduced hotel occupancy rates
Office of Court Appointed Counsel				
Court Fees	0	100,600	100,600	Fees associated with newly created Photo Traffic Enforcement program
Justice Court - Fines	0	3,999,436	3,999,436	Fines from newly created Photo Traffic Enforcement program
Procurement				
Other Miscellaneous Revenues	6,000	6,000	0	
Public Fiduciary				
Court Fees	480,918	694,931	214,013	Higher billing rates and increase in collection rate
General Government Fees	15,000	15,000	0	
Other Miscellaneous Revenues	2,400	1,200	(1,200)	Decrease in postage charges collected
Recorder				
General Government Fees	2,342,500	2,260,000	(82,500)	Decreased recording fees due to reduction in number of documents recorded
Other Miscellaneous Revenues	205,500	160,000	(45,500)	Decreased postage fees collected for returning recorded documents by mail
School Superintendent				
Federal Revenue	38,533	73,213	34,680	Change in allocation of federal forest fees
Other Miscellaneous Revenues	1,025,000	240,000	(785,000)	Decreased reimbursements for school district election services
Sheriff				
Federal Revenue	300,000	300,000	0	
Penalties/Delinquent Taxes	40,000	40,000	0	
Business Licenses & Permits	15,500	15,500	0	
Jury Fees	800	500	(300)	Lower reimbursements from staff performing jury duty
Sheriff Dept Fees	850,148	957,148	107,000	Increase in fees from state mandated tow program
Correctional Housing	7,030,000	7,994,350	964,350	Increase in inmate population generating reimbursements from federal, state, and cities; higher per diem rate now being charged to municipalites for pretrial services
Justice Courts - Traffic Fines	10,000	10,000	0	
Other Miscellaneous Revenues	30,000	40,000	10,000	Increase in court ordered inmate restitution
Superior Court				
Federal Revenue	262,000	278,027	16,027	Increase in Title IV-D reimbursements
Other Miscellaneous Revenues	0	40,000	40,000	Revenue from City of South Tucson for pretrial services based on IGA
Superior Court Mandated Services				
Court Fees	125,023	125,023	0	
Other Miscellaneous Revenues	100,000	100,000	0	
Treasurer				
General Government Fees	150	150	0	
TOTAL GENERAL FUND REVENUE	**481,334,223**	**483,589,915**	**2,255,692**	

SUMMARY OF REVENUE BY FUND, DEPARTMENT, and CATEGORY
Fiscal Year 2008/2009 vs Fiscal Year 2009/2010

SOURCE OF REVENUES	ADOPTED REVENUES FY 2008/2009	ADOPTED REVENUES FY 2009/2010	CHANGE	EXPLANATION
SPECIAL REVENUE FUNDS				
County Free Library				
Taxes	31,926,830	26,001,108	(5,925,722)	Increase in assessed valuations 834k; tax rate decrease of $0.075, (7.2m); increased delinquent tax collections 440k
Intergovernmental	2,100,000	370,000	(1,730,000)	Decrease in city of Tucson participation (2m); city of Oro Valley cost reimbursement 270k
Interest	503,000	271,500	(231,500)	Declining interest rates
Fines and Forfeits	600,000	600,000	0	
Miscellaneous	355,000	390,000	35,000	Increase in private donations
Employment and Training				
Intergovernmental	14,587,872	24,053,124	9,465,252	Federal Stimulus 6.9m, city of Tucson Water Assistance grant 100k; Regional Logistics Workforce grants 532k; city of Tucson LIHEAP 519k; increased CSG CAA fundings 967k; changes in other grants 447k
Miscellaneous	302,200	163,678	(138,522)	Decrease in private grants
Environmental Quality				
Interest	35,000	17,500	(17,500)	Decrease in fund balance and lower yield rate
Intergovernmental	1,330,926	1,276,398	(54,528)	Decrease primarily due to reduction in Clean Air No Drive Day grant (76k) and Fugitive Dust Program (35k) partially offset by increase of 55k for EPA 105
Licenses and Permits	2,142,200	1,770,900	(371,300)	Decrease due to anticipated reductions in construction activities
Miscellaneous	36,150	17,850	(18,300)	Decrease primarily due to anticipated reduction in public record requests
Flood Control District				
Interest	100,000	35,000	(65,000)	Decrease in fund balance and lower interest rate
Miscellaneous	180,750	180,750	0	
Taxes	25,332,649	23,292,838	(2,039,811)	Decrease primarily due to $0.03 reduction in tax rate
Intergovernmental	217,470	40,000	(177,470)	Decrease in Multi-Species Grant US Fish and Wildlife
Charges for Services	175,000	50,000	(125,000)	Decrease in the sale of manuals and In-Lieu of Detention fees
Improvement Districts				
Special Assessment	448,619	401,105	(47,514)	Decrease in collections for improvement districts: Hayhook Ranch (29k); La Cholla (16k); Camino Ojo de Agua (3k)
Other Special Revenue Funds				
Intergovernmental	4,565,296	4,816,163	250,867	County Attorney Fill the Gap (7.2k); Indigent Defense Fill the Gap (8.9k); Juvenile Title IV-E 70k; Co Atty Law Enforcement Antiracketeering (82.5k); Courts Fill the Gap 17.7k; Co Atty Victim Witness Comp (2.8k); Co Atty Employer Sanctions 500k; JC Tucson FARE (3k); LD Training Fund 11.2k; PD Training Fund 45k; Sheriff State RICO (150k); Economic Development & Tourism (322.9k); Recorder Document Storage and Retrieval 184.4k
Charges for Services	6,737,130	6,797,106	59,976	Court Automation Fund 150k; Photo Traffic Enforcement 200k; Juvenile Probation Services (42k); JC GV Court Automation Fund 5.2k; JC GV Photo Traffic Enforcement 3k; JC Ajo Court Automation Fund 2.7k; SC Child Support 1.3k; SC Conciliation 51.5k; SC Probation (110.4k); SC Cty Law Library 8.7k; Recorder Document Storage & Retrieval (210k)
Fines and Forfeits	603,500	548,000	(55,500)	Co Atty Bad Check Program (51.5k); Juvenile Victim Restitution (4k)
Interest	1,606,060	666,105	(939,955)	Juvenile Probation Services (22k); Juvenile Victim Restitution (.9k); Public Works Building (155.9k); SC Probation (157.3k); SC Local Crt Automation (36.5k); SC Child Support (5.3k); Courts Fill the Gap (24k); SC Cty Law Library (4.4k); SC Conciliation (25k); SC Probate (.8k); COC Doc Storage & Retrieval (31.5k); Sheriff Criminal Justice Enhancement (40k); Sheriff Commissary (12k); Indigent Defense Fill the Gap (29.4k); Sheriff Federal RICO (2k); Sheriff State RICO (2k); Sheriff Inmate Welfare Fund (25k); Recorder Document Storage & Retrieval (104.5k); Co Atty Fill the Gap (45k); Co Atty Law Enforcement Antiracketeering (159k); Co Atty Victim Restitution 2k; Co Atty Victim Witness Comp 30.5k; Co Atty Bad Check Program (8k); Co Atty C.O.T. Consumer Protection (.4k); LD Training Fund 1.2k; PD Training Fund .5k; Economic Development and Tourism (3k); Taxpayer Information Fund (15.5k); Neighborhood Conservation (65k)
Miscellaneous	7,299,778	8,175,317	875,539	Juvenile Victim Restitution (17k); Taxpayer Information Fund 5k; Co Atty Law Enforcement Antiracketeering (474.9k); Co Atty Bad Check Program (2k); Economic Development and Tourism (50k); Facilities Renewal Fund 2.785m; SC Conciliation 1.5k; SC Probation 35k; Public Works Building (1.398m); Parks Special Programs (10k)

SUMMARY OF REVENUE BY FUND, DEPARTMENT, and CATEGORY
Fiscal Year 2008/2009 vs Fiscal Year 2009/2010

SOURCE OF REVENUES	ADOPTED REVENUES FY 2008/2009	ADOPTED REVENUES FY 2009/2010	CHANGE	EXPLANATION
Other Special Revenue Funds Grants				
Intergovernmental	41,321,314	51,671,649	10,350,335	Juvenile Court Grants (1.764m); County Attorney Grants 86.4k; Community Development Grants 7.673m; Sheriff Grants (1.321m); Superior Court Grants (721.8k); Parks Grants 17.3k; Public Defender Training Fund (59.2k); Legal Defender Training Fund (15.5k); School Reserve Fund 1.34m; Facilities Management Grants 3.982m; Elections Grants 1.154m; Justice Court Tucson Grants (20.2k);
Interest	46,584	34,700	(11,884)	County Attorney Grants (6k); Forensic Science Center Grants 1.7k; LD Training Fund (4.7k); PD Training Fund (2.9k);
Miscellaneous	1,539,849	820,798	(719,051)	County Attorney Grants 22.8k; Juvenile Court Grants 35.2k; Community Development Grants (602k); School Reserve Fund (175k);
Public Health				
Charges for Services	2,645,450	3,442,294	796,844	Increase primarily in health fees collected due to fee increases for immunizations and Vital Registration birth and death certificates, along with fee increases for Family Planning and Disease Control clinics, and Animal Care services
Fines and Forfeits	206,800	200,557	(6,243)	Animal Care late fees (4k) and citations (2k)
Intergovernmental	11,643,405	11,090,372	(553,033)	Miscellaneous changes in grant funding (393k), Animal Care IGA with City of Tucson (160k)
Licenses and Permits	2,452,230	2,729,169	276,939	Increase in Animal Care license collections primarily due to fee increases 360k, partially offset by decrease in Consumer Health & Food Safety (83k)
Miscellaneous	348,389	264,351	(84,038)	Primarily due to decrease in local program funding
Solid Waste				
Intergovernmental	1,200,000	1,200,000	0	
Charges for Services	3,962,500	3,864,000	(98,500)	Decrease due primarily to less tire disposal revenue and tipping fee revenue from non-licensed vendors
Interest	85,325	30,500	(54,825)	Decrease in fund balance and lower yield rate
Miscellaneous	54,250	33,750	(20,500)	Decrease in recycling revenue due to depressed market conditions
Stadium District				
Intergovernmental	2,034,000	1,404,000	(630,000)	Car rental surcharge decrease (504k); RV space surcharge decrease (126k)
Interest	15,000	12,000	(3,000)	Declining interest rates
Miscellaneous	1,276,003	849,800	(426,203)	Release of Chicago White Sox from Spring Training contract (472.5k), increase in event revenue 46.3k
Transportation				
Charges for Services	375,000	225,931	(149,069)	Decrease in impact fees due to construction slowdown
Interest	606,318	69,372	(536,946)	Decrease due to lower yield rate
Intergovernmental	63,903,057	54,877,283	(9,025,774)	Decrease in highway funds (7.2m), state revenue (1.1m), and reduction in new vehicle purchases (0.5m)
Licenses and Permits	210,000	693,836	483,836	Increase for new right of way fees charged to utilities
Miscellaneous	137,450	182,381	44,931	Increase in rent on County-owned property 29k and property damage reimbursement 15k
Memo Revenue	0	120,000	120,000	Sale of excess land
TOTAL SPECIAL REVENUE FUNDS	**235,248,354**	**233,751,185**	**(1,497,169)**	
DEBT SERVICE				
Taxes	57,164,072	68,930,137	11,766,065	Increase primarily due to increase in tax rate 11.3m, increase in delinquent taxes 463k
Intergovernmental	7,500	7,500	0	
Interest	1,000,000	1,000,000	0	
TOTAL DEBT SERVICE	**58,171,572**	**69,937,637**	**11,766,065**	
CAPITAL PROJECTS				
Intergovernmental	25,848,887	51,473,938	25,625,051	Mainly due to increase in Regional Transportation Authority projects and federal stimulus
Charges for Services	9,424,903	10,991,612	1,566,709	Increases of funding sources for various projects
Interest	1,117,697	750,688	(367,009)	Decrease due to lower interest rate
Miscellaneous	94,122	0	(94,122)	Reverse one-time revenue
TOTAL CAPITAL PROJECTS	**36,485,609**	**63,216,238**	**26,730,629**	

SUMMARY OF REVENUE BY FUND, DEPARTMENT, and CATEGORY
Fiscal Year 2008/2009 vs Fiscal Year 2009/2010

SOURCE OF REVENUES	ADOPTED REVENUES FY 2008/2009	ADOPTED REVENUES FY 2009/2010	CHANGE	EXPLANATION
ENTERPRISE FUNDS				
Development Services				
Licenses and Permits	7,176,537	3,220,100	(3,956,437)	Decrease due to the slowdown in construction activity
Charges for Services	3,757,000	2,859,000	(898,000)	Decrease due to the slowdown in construction activity
Interest	500,000	7,500	(492,500)	Due to decrease in fund balance and lower interest rates
Miscellaneous	129,000	136,000	7,000	Decrease due to the slowdown in construction activity
Medical Services				
Intergovernmental	5,058,352	4,331,575	(726,777)	Decreased grant funding
Charges for Services	221,917,892	194,326,568	(27,591,324)	Pima Health System & Services (PHS&S) decrease due primarily to decreased membership in acute care plan (30.4m), partially offset by increased capitation fee revenue in long term care plan 3m
Interest	1,782,960	244,826	(1,538,134)	PHS&S anticipated decrease in cash balances and lower interest rates
Miscellaneous	208,285	461,109	252,824	PHS&S primarily due to increased local grant funding
Parking Garages				
Interest	118,000	50,000	(68,000)	Declining interest rates
Miscellaneous	1,764,946	1,822,716	57,770	Increased parking revenues due to $5 increase in monthly parking fees
Wastewater Reclamation				
Licenses and Permits	5,000	5,000	0	
Charges for Services	121,916,920	137,439,045	15,522,125	Increase due primarily to approved rate increase 27.5m partially offset by fees associated with construction slowdown (12m)
Fines and Forfeits	58,800	10,000	(48,800)	Decrease due to construction slowdown of subdivision/sewer plan review
Interest	2,411,626	377,900	(2,033,726)	Decrease due to lower yield rate
Memo Revenue	15,000,000	10,000,000	(5,000,000)	Decrease due to construction slowdown
Miscellaneous	100,000	100,000	0	
TOTAL ENTERPRISE FUNDS	**381,905,318**	**355,391,339**	**(26,513,979)**	
GRAND TOTAL ALL FUNDS	**1,193,145,076**	**1,205,886,314**	**12,741,238**	
THE FOLLOWING IS PROVIDED FOR INFORMATIONAL PURPOSES ONLY				
INTERNAL SERVICE FUNDS				
Communications				
Charges for Services	4,640,898	5,058,862	417,964	Increase in number of network infrastructure, telephone and radio units served
Interest	76,000	34,673	(41,327)	Declining interest rates
Miscellaneous	70,355	83,397	13,042	Increased reimbursements from non-County agencies using services
Fleet Services				
Charges for Services	20,494,058	16,891,336	(3,602,722)	Decrease in motor pool rates and direct/special bill rates charged to departments
Interest	180,000	52,776	(127,224)	Declining interest rates
Intergovernmental	1,072,594	1,045,000	(27,594)	Decrease in off road vehicle diesel fuel tax refunds
Memo Revenue	231,525	20,000	(211,525)	Decrease in sale of fixed assets
Miscellaneous	157,080	188,020	30,940	Increase in insurance accident reimbursements 25k and increase in metals recycling revenue 5.9kK
Graphic Services				
Charges for Services	1,300,000	948,000	(352,000)	Decrease in demand for printing services provided to County departments
Interest	0	1,000	1,000	Interest on fund cash balance
Miscellaneous	1,000	5,000	4,000	Increase in printing services provided to non County organizations
Risk Management				
Charges for Services	17,877,342	19,346,928	1,469,586	Increased liability and health premiums
Interest	1,556,006	215,000	(1,341,006)	Declining interest rates
Miscellaneous	0	20,400	20,400	Property rent
TOTAL INTERNAL SERVICE FUNDS	**47,656,858**	**43,910,392**	**(3,746,466)**	
TOTAL REVENUES	**1,240,801,934**	**1,249,796,706**	**8,994,772**	

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Debt Service Fund	Total Expenditures
COUNTY ADMINISTRATION				
ASSESSOR				
ADMINISTRATION	1,165,720			1,165,720
ASSESSOR STATUTORY MANDATES	7,243,784			7,243,784
TOTAL ASSESSOR	8,409,504			8,409,504
BOARD OF SUPERVISORS				
BOARD OF SUPERVISORS	1,881,096			1,881,096
TOTAL BOARD OF SUPERVISORS	1,881,096			1,881,096
CLERK OF THE BOARD				
ADMINISTRATION/MANAGEMENT	678,601			678,601
DOCUMENT & MICROGRAPHIC MGMT	577,400			577,400
TOTAL CLERK OF THE BOARD	1,256,001			1,256,001
COUNTY ADMINISTRATOR				
COUNTY ADMINISTRATOR	1,819,672			1,819,672
FACILITIES RENEWAL FUND		1,159,735		1,159,735
TOTAL COUNTY ADMINISTRATOR	1,819,672	1,159,735		2,979,407
ELECTIONS				
ELECTIONS	1,491,980	1,154,291		2,646,271
TOTAL ELECTIONS	1,491,980	1,154,291		2,646,271
FINANCE & RISK MANAGEMENT				
ADMINISTRATION	926,385			926,385
BUDGET	1,475,895			1,475,895
FINANCIAL CONTROL & REPORTING	1,351,951			1,351,951
FINANCIAL MANAGEMENT & AUDIT	873,185	50,000		923,185
FINANCIAL OPERATIONS	1,804,208			1,804,208
SYSTEMS	1,173,988			1,173,988
TOTAL FINANCE & RISK MANAGEMENT	7,605,612	50,000		7,655,612
FORENSIC SCIENCE CENTER				
FORENSIC SCIENCE CENTER	2,706,213	110,100		2,816,313
TOTAL FORENSIC SCIENCE CENTER	2,706,213	110,100		2,816,313
HUMAN RESOURCES				
COMPENSATION/BENEFITS/CLASSIFICATION	1,020,758			1,020,758
RECRUITMENT/EMPLOYMENT RIGHTS	1,148,729			1,148,729
STAFF SERVICES	472,167			472,167
TOTAL HUMAN RESOURCES	2,641,654			2,641,654
INFORMATION TECHNOLOGY				
COMMUNICATIONS	444,109			444,109
INFORMATION TECHNOLOGY	8,473,454			8,473,454
IT ENHANCEMENT		199,743		199,743
TOTAL INFORMATION TECHNOLOGY	8,917,563	199,743		9,117,306

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Debt Service Fund	Total Expenditures
NON DEPARTMENTAL				
CONTINGENCY	46,103,624			46,103,624
DEBT SERVICE			110,138,905	110,138,905
EMPLOYEE BENEFIT LIABILITY FUND		1,000,000		1,000,000
GENERAL FUND DEBT SERVICE	5,921,435			5,921,435
GENERAL GOVERNMENT REVENUES	705,000			705,000
IMPROVEMENT DISTRICTS		61,568		61,568
NON DEPARTMENTAL	7,043,414			7,043,414
TOTAL NON DEPARTMENTAL	59,773,473	1,061,568	110,138,905	170,973,946
PROCUREMENT				
ADMINISTRATION	599,578			599,578
DESIGN & CONSTRUCTION	527,903			527,903
MATERIALS & SERVICES	859,506			859,506
VENDOR RELATIONS & MWBE	235,540			235,540
TOTAL PROCUREMENT	2,222,527			2,222,527
RECORDER				
ADMINISTRATION	383,864			383,864
INFORMATION SERVICES		1,361,559		1,361,559
RECORDER DIVISION	845,494			845,494
VOTER REGISTRATION	1,423,794	184,360		1,608,154
TOTAL RECORDER	2,653,152	1,545,919		4,199,071
TREASURER				
TREASURER OPERATIONS	2,453,751	556,500		3,010,251
TOTAL TREASURER	2,453,751	556,500		3,010,251
TOTAL COUNTY ADMINISTRATION	**103,832,198**	**5,837,856**	**110,138,905**	**219,808,959**

INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY

FINANCE & RISK MANAGEMENT	
RISK MANAGEMENT	19,820,862
INFORMATION TECHNOLOGY	
COMMUNICATIONS	4,808,031
TOTAL INTERNAL SERVICE - COUNTY ADMINISTRATION	**24,628,893**

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Debt Service Fund	Total Revenues
COUNTY ADMINISTRATION				
ASSESSOR				
ADMINISTRATION	6,000			6,000
TOTAL ASSESSOR	6,000			6,000
CLERK OF THE BOARD				
ADMINISTRATION/MANAGEMENT	2,300			2,300
TOTAL CLERK OF THE BOARD	2,300			2,300
COUNTY ADMINISTRATOR				
FACILITIES RENEWAL FUND		2,785,421		2,785,421
TOTAL COUNTY ADMINISTRATOR		2,785,421		2,785,421
ELECTIONS				
ELECTIONS	211,800	1,154,291		1,366,091
TOTAL ELECTIONS	211,800	1,154,291		1,366,091
FINANCE & RISK MANAGEMENT				
FINANCIAL OPERATIONS	92,400			92,400
TOTAL FINANCE & RISK MANAGEMENT	92,400			92,400
FORENSIC SCIENCE CENTER				
FORENSIC SCIENCE CENTER	1,201,800	2,200		1,204,000
TOTAL FORENSIC SCIENCE CENTER	1,201,800	2,200		1,204,000
HUMAN RESOURCES				
STAFF SERVICES	1,500			1,500
TOTAL HUMAN RESOURCES	1,500			1,500
INFORMATION TECHNOLOGY				
INFORMATION TECHNOLOGY	417,890			417,890
TOTAL INFORMATION TECHNOLOGY	417,890			417,890
NON DEPARTMENTAL				
DEBT SERVICE			69,937,637	69,937,637
GENERAL FUND DEBT SERVICE	25,000			25,000
GENERAL GOVERNMENT REVENUES	441,635,604			441,635,604
IMPROVEMENT DISTRICTS		401,105		401,105
NON DEPARTMENTAL	3,365,643			3,365,643
TOTAL NON DEPARTMENTAL	445,026,247	401,105	69,937,637	515,364,989
PROCUREMENT				
VENDOR RELATIONS & MWBE	6,000			6,000
TOTAL PROCUREMENT	6,000			6,000
RECORDER				
INFORMATION SERVICES		796,375		796,375
RECORDER DIVISION	1,905,000			1,905,000
VOTER REGISTRATION	515,000	184,360		699,360
TOTAL RECORDER	2,420,000	980,735		3,400,735

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Debt Service Fund	Total Revenues
TREASURER				
TREASURER OPERATIONS	150	97,500		97,650
TOTAL TREASURER	150	97,500		97,650
TOTAL COUNTY ADMINISTRATION	**449,386,087**	**5,421,252**	**69,937,637**	**524,744,976**

INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY

FINANCE & RISK MANAGEMENT	
RISK MANAGEMENT	19,582,328
INFORMATION TECHNOLOGY	
COMMUNICATIONS	5,176,932
TOTAL INTERNAL SERVICE - COUNTY ADMINISTRATION	**24,759,260**

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

Functional Area/Super Department/Programs	FTEs
COUNTY ADMINISTRATION	
ASSESSOR	
ADMINISTRATION	22.0
ASSESSOR STATUTORY MANDATES	138.5
TOTAL ASSESSOR	160.5
BOARD OF SUPERVISORS	
BOARD OF SUPERVISORS	24.0
TOTAL BOARD OF SUPERVISORS	24.0
CLERK OF THE BOARD	
ADMINISTRATION/MANAGEMENT	7.0
DOCUMENT & MICROGRAPHIC MGMT	10.0
TOTAL CLERK OF THE BOARD	17.0
COUNTY ADMINISTRATOR	
COUNTY ADMINISTRATOR	17.8
TOTAL COUNTY ADMINISTRATOR	17.8
ELECTIONS	
ELECTIONS	17.0
TOTAL ELECTIONS	17.0
FINANCE & RISK MANAGEMENT	
ADMINISTRATION	9.0
BUDGET	14.0
FINANCIAL CONTROL & REPORTING	20.9
FINANCIAL MANAGEMENT & AUDIT	12.0
FINANCIAL OPERATIONS	31.0
RISK MANAGEMENT	24.5
SYSTEMS	12.1
TOTAL FINANCE & RISK MANAGEMENT	123.5
FORENSIC SCIENCE CENTER	
FORENSIC SCIENCE CENTER	27.0
TOTAL FORENSIC SCIENCE CENTER	27.0
HUMAN RESOURCES	
COMPENSATION/BENEFITS/CLASSIFICATION	14.2
RECRUITMENT/EMPLOYMENT RIGHTS	16.4
STAFF SERVICES	6.4
TOTAL HUMAN RESOURCES	37.0
INFORMATION TECHNOLOGY	
COMMUNICATIONS	28.0
INFORMATION TECHNOLOGY	100.0
TOTAL INFORMATION TECHNOLOGY	128.0

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

Functional Area/Super Department/Programs	FTEs
PROCUREMENT	
ADMINISTRATION	9.0
DESIGN & CONSTRUCTION	7.0
MATERIALS & SERVICES	11.8
VENDOR RELATIONS & MWBE	4.0
TOTAL PROCUREMENT	31.8
RECORDER	
ADMINISTRATION	4.0
INFORMATION SERVICES	10.5
RECORDER DIVISION	17.0
VOTER REGISTRATION	18.8
TOTAL RECORDER	50.3
TREASURER	
TREASURER OPERATIONS	40.0
TOTAL TREASURER	40.0
TOTAL COUNTY ADMINISTRATION	673.9

Note: Slight variances between the sum of Program FTEs and the Department total are due to rounding.

Assessor

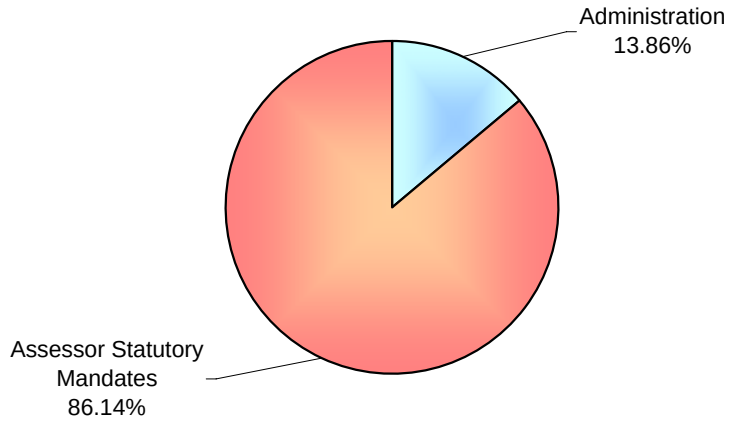
Expenditures: 8,409,504 **Revenues:** 6,000

FTEs 160.5

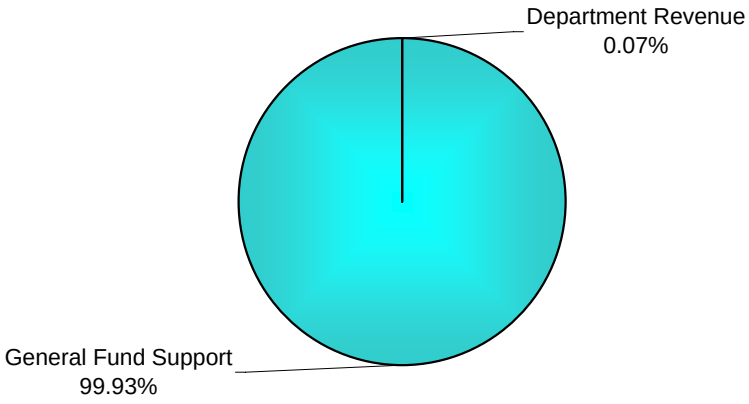
Function Statement: Locate, identify, list, value, and defend all real and personal property in Pima County. Annually value and add to the tax roll all new construction, additions, changes in ownership, subdivisions, and parcel splits. Educate and assist the public in the valuation and appeals process.

Mandates: ARS Title 42: Taxation

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: ASSESSOR

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATION	1,818,848	1,290,672	1,165,720
ASSESSOR STATUTORY MANDATES	7,149,542	7,359,969	7,243,784
Total Expenditures	**8,968,390**	**8,650,641**	**8,409,504**
Funding by Source			
Revenues			
ADMINISTRATION	1,942	6,000	6,000
ASSESSOR STATUTORY MANDATES	3,063	0	0
Total Revenues	**5,005**	**6,000**	**6,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**8,963,385**	**8,644,641**	**8,403,504**
Total Program Funding	**8,968,390**	**8,650,641**	**8,409,504**
Staffing (FTEs) by Program			
ADMINISTRATION	22.0	22.0	22.0
ASSESSOR STATUTORY MANDATES	139.0	138.5	138.5
Total Staffing (FTEs)	**161.0**	**160.5**	**160.5**

Program Summary

Department: ASSESSOR
Program: ADMINISTRATION

Function

Provide administrative, managerial, and network support for all functions in the Pima County Assessor's Office.

Description of Services

Ensure compliance of statutory mandates. Provide personnel and payroll services. Budget and monitor the use of public funds. Manage and direct information systems administration.

Program Goals and Objectives

- Ensure the proper and timely performance of all functions mandated to the Assessor by law
- Administer, direct, and manage County personnel policies and procedures
- Prepare fiscally realistic and responsible budgets
- Monitor procurement and operational services
- Maintain a local area network system with current technologies
- Develop electronic methods to enhance processing of tabular and graphic data

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
ARS Title 42 statutory mandates met	yes	yes	yes
Personnel and payroll services provided	yes	yes	yes
Computer system maintained and upgraded for most efficient operations possible	yes	no	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,331,839	895,625	815,732
SUPPLIES AND SERVICES	414,224	395,047	339,988
CAPITAL OUTLAY	72,785	0	10,000
Total Program Expenditures	**1,818,848**	**1,290,672**	**1,165,720**
Program Funding by Source			
Revenues			
MISCELLANEOUS	1,942	6,000	6,000
Operating Revenue Sub-Total	**1,942**	**6,000**	**6,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,816,906**	**1,284,672**	**1,159,720**
Total Program Funding	**1,818,848**	**1,290,672**	**1,165,720**
Program Staffing (FTEs)	**22.0**	**22.0**	**22.0**

Program Summary

Department: ASSESSOR
Program: ASSESSOR STATUTORY MANDATES

Function

Administer and direct statutory mandates, legislative changes, and Arizona Department of Revenue guidelines. Maintain and manage mandates of the Arizona Department of Commerce and the U.S. Department of Commerce.

Description of Services

Identify, classify, value, and list taxable property in Pima County. Defend established values during the administrative appeal, notice of error, and notice of change processes.

Program Goals and Objectives

- List, locate, value, and classify new construction and additions to both real and personal property
- Defend values established for all real and personal property
- Accept, review, route, update, and respond to petitions filed during the Administrative Appeal process, Notices of Error, and Notices of Claim
- Accept, review, and grant exemption status and legislative freeze to qualifying applicants as mandated
- Maintain parcel maps, parcel file, and create and maintain all taxing authority boundaries

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Taxpayers provided with notice of values for all real and personal property	yes	yes	yes
Percent of responses made to Administrative appeals, Notices of Error, and Notices of Claim	100%	100%	100%
Percent of responses made to Exemption and Legislative freeze requests	100%	100%	100%
Parcel file maintained	yes	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	6,191,007	6,700,068	6,697,408
SUPPLIES AND SERVICES	952,343	659,901	546,376
CAPITAL OUTLAY	6,192	0	0
Total Program Expenditures	**7,149,542**	**7,359,969**	**7,243,784**
Program Funding by Source			
Revenues			
MISCELLANEOUS	3,063	0	0
Operating Revenue Sub-Total	**3,063**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**7,146,479**	**7,359,969**	**7,243,784**
Total Program Funding	**7,149,542**	**7,359,969**	**7,243,784**
Program Staffing (FTEs)	**139.0**	**138.5**	**138.5**

Board of Supervisors

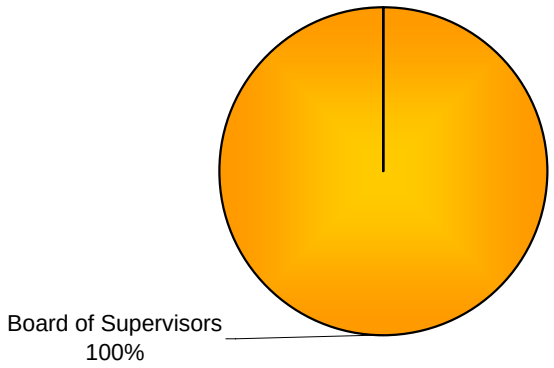
Expenditures: 1,881,096 **Revenues:** 0

FTEs 24.0

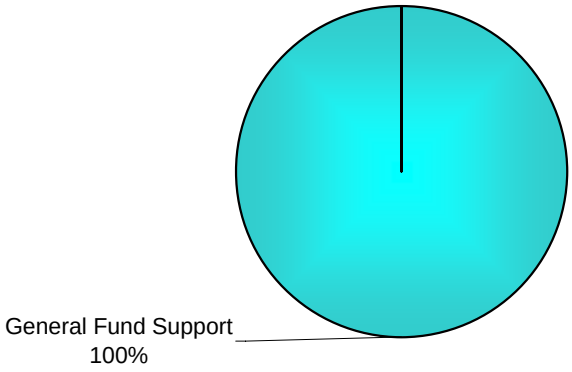
Function Statement: Fulfill the duties and responsibilities set forth in Arizona Revised Statutes. Fund and maintain public health and safety. Lay out, maintain, and manage roads and bridges within the County. Provide health care and legal services to the indigent population of the County. Supervise the official conduct of all County officers charged with assessing, collecting, safekeeping, managing, or disbursing public revenues. Initiate and support state legislation beneficial to Pima County. Pursue federal and state funding to support services to County residents. Respond to constituents' problems, suggestions, inquiries, or complaints. Establish policies and goals to be carried out and achieved by County departments. Set spending limits and approve budgets of all County departments.

Mandates: ARS Title 11, Chapter 2: Board of Supervisors

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: BOARD OF SUPERVISORS

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
BOARD OF SUPERVISORS	1,732,373	1,913,415	1,881,096
Total Expenditures	**1,732,373**	**1,913,415**	**1,881,096**
Funding by Source			
Revenues			
BOARD OF SUPERVISORS	41	0	0
Total Revenues	**41**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,732,332**	**1,913,415**	**1,881,096**
Total Program Funding	**1,732,373**	**1,913,415**	**1,881,096**
Staffing (FTEs) by Program			
BOARD OF SUPERVISORS	24.4	23.7	24.0
Total Staffing (FTEs)	**24.4**	**23.7**	**24.0**

Program Summary

Department: BOARD OF SUPERVISORS
Program: BOARD OF SUPERVISORS

Function

Fulfill the duties and responsibilities set forth in Arizona Revised Statute Title 11, Chapter 2.

Description of Services

Fund and maintain public health and safety. Lay out, maintain, and manage roads and bridges within the County. Provide health care and legal services to the indigent population of the County. Supervise the official conduct of all County officers charged with assessing, collecting, safekeeping, managing, or disbursing public funds. Initiate and support state legislation beneficial to Pima County. Pursue federal and state funding to support services to County residents. Respond to constituents' problems, suggestions, inquiries, or complaints. Establish policies and goals to be carried out and achieved by County departments. Set spending limits and approve budgets of all County departments. Levy taxes.

Program Goals and Objectives

- Manage growth in a way that provides maximum benefits to residents, minimizes future taxes, and achieves community and environmental goals
- Adopt a balanced budget
- Preserve open space and public lands in order to maintain the sensitive desert environment
- Make economic development more effective, accountable, and regional
- Continue supporting Tucson Regional Economic Opportunities (TREO)
- Partner with citizens to abate graffiti to protect neighborhoods and maintain quality of life
- Obtain a Section 10 permit under the Endangered Species Act from the U.S. Fish & Wildlife Service

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Meetings required by statute held on time	yes	yes	yes
Balanced budget adopted	yes	yes	yes
Combined County property tax rate (per $100 net assessed value)	$5.0674	$4.6702	$4.5917
County funding support for TREO	$1,199,600	$910,812	$740,814
County funding for graffiti abatement	$250,000	$250,000	$125,000
Section 10 Permit obtained	no	no	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,578,089	1,690,429	1,723,396
SUPPLIES AND SERVICES	145,782	206,425	157,700
CAPITAL OUTLAY	8,502	16,561	0
Total Program Expenditures	**1,732,373**	**1,913,415**	**1,881,096**
Program Funding by Source			
Revenues			
MISCELLANEOUS	41	0	0
Operating Revenue Sub-Total	**41**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,732,332**	**1,913,415**	**1,881,096**
Total Program Funding	**1,732,373**	**1,913,415**	**1,881,096**
Program Staffing (FTEs)	**24.4**	**23.7**	**24.0**

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Clerk of the Board

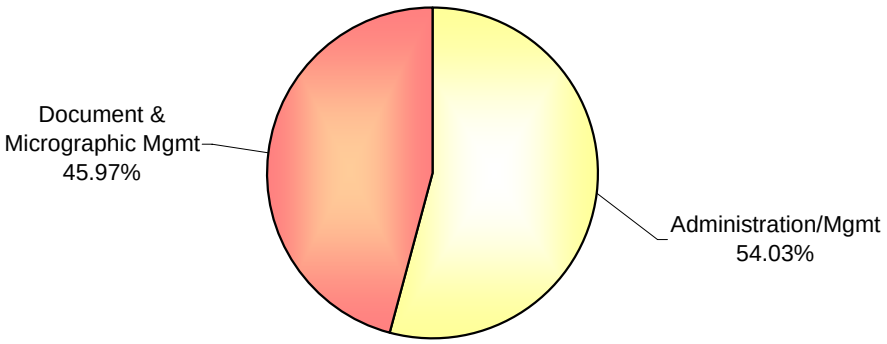
Expenditures: 1,256,001 **Revenues:** 2,300

FTEs 17.0

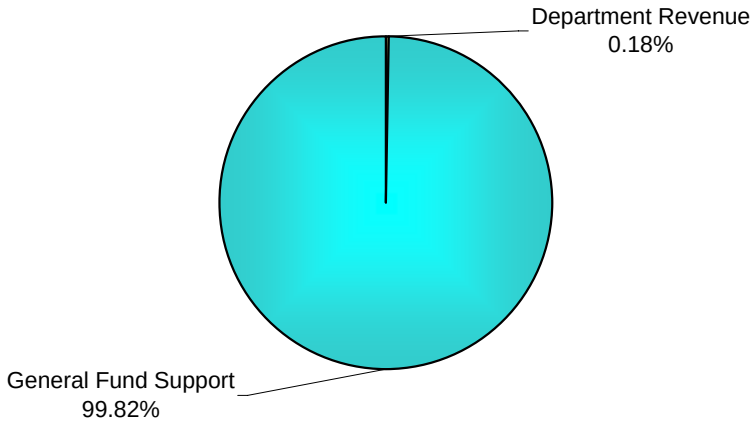
Function Statement: Record, publish, preserve, and file all proceedings and accounts acted upon by the Board of Supervisors. Administer the Pima County Records Management Program. Process, preserve, and file all petitions, various licenses, and applications. Publicize amendments and codify ordinances for inclusion in the Pima County Code. Administer and direct compliance to requirements for boards, commissions, and committees. Discharge statutory requirements for special taxing districts and State Board of Equalization Hearing Officers. Perform all other duties required by law, rule, or order of the Board.

Mandates: ARS Title 4: Alcoholic Beverages; Title 5: Amusements and Sports; Title 11: Counties; Title 12: Courts and Civil Proceedings; Title 35: Public Finances; Title 36: Public Health and Safety; Title 38: Public Officers and Employees; Title 39: Public Records, Printing and Notices; Title 41: State Government; Title 42: Taxation; and Title 48: Special Taxing Districts; Board of Supervisors' Policy C 4.2: Pima County Records Management Program

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: CLERK OF THE BOARD

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATION/MANAGEMENT	722,589	705,659	678,601
DOCUMENT & MICROGRAPHIC MGMT	489,706	584,363	577,400
Total Expenditures	**1,212,295**	**1,290,022**	**1,256,001**
Funding by Source			
Revenues			
ADMINISTRATION/MANAGEMENT	6,803	2,300	2,300
Total Revenues	**6,803**	**2,300**	**2,300**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,205,492**	**1,287,722**	**1,253,701**
Total Program Funding	**1,212,295**	**1,290,022**	**1,256,001**
Staffing (FTEs) by Program			
ADMINISTRATION/MANAGEMENT	9.0	8.0	7.0
DOCUMENT & MICROGRAPHIC MGMT	10.0	10.0	10.0
Total Staffing (FTEs)	**19.0**	**18.0**	**17.0**

Program Summary

Department: CLERK OF THE BOARD
Program: ADMINISTRATION/MANAGEMENT

Function

Record and publish all proceedings of the Board of Supervisors (Board). Preserve and file all accounts acted upon by the Board. Process, preserve, and file all petitions, various licenses, and applications. Process subscriptions and publicize amendments to the Pima County Code. Fulfill requirements of boards, commissions, and committees. Discharge statutory requirements for special taxing districts. Perform all other duties required by law, rule, or order of the Board.

Description of Services

Coordinate, prepare, and post the Board meeting agendas/addendums including e-agenda. Record and e-post digital audio from Board meetings. Transcribe and publish Board meeting minutes to the Internet. Transcribe and type verbatims. Process Board meeting paperwork for execution/recordation/distribution. Maintain permanent records of minutes, resolutions, and ordinances. Maintain indexing system for document research and retrieval. Provide for the publication of the Pima County Code. Receive and process litigation and claims. Fulfill/forward requests for public records. Process various types of liquor licenses, bingo,and fireworks permit applications. Provide coordinator training, maintain membership records, and officially post notices for all boards, commissions, and/or committees. Maintain, e-post, and distribute Board policies. Perform all duties relating to special taxing districts, i.e. creations/annexations and reporting requirements. Perform other duties as required by order of the Board.

Program Goals and Objectives

- Perform all duties within mandated deadlines
- Provide efficient and accurate responses to inquiries by County departments and the general public
- Develop applications and migrate existing electronic documents to Countywide standard Document Management System (DMS)
- Continue with ongoing conversion of microfilmed records into searchable text files

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Statutory duties met	yes	yes	yes
DMS applications developed	n/a	40%	85%
Electronic documents migrated to DMS	n/a	10%	50%
Microfilmed records converted to searchable text files	35%	47%	75%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	508,387	506,043	462,239
SUPPLIES AND SERVICES	214,202	199,616	216,362
Total Program Expenditures	**722,589**	**705,659**	**678,601**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	2,050	2,000	2,000
CHARGES FOR SERVICES	942	300	300
MISCELLANEOUS	3,811	0	0
Operating Revenue Sub-Total	**6,803**	**2,300**	**2,300**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**715,786**	**703,359**	**676,301**
Total Program Funding	**722,589**	**705,659**	**678,601**
Program Staffing (FTEs)	**9.0**	**8.0**	**7.0**

Program Summary

Department: CLERK OF THE BOARD
Program: DOCUMENT & MICROGRAPHIC MGMT

Function

Provide an efficient and effective Pima County Records Management Program in accordance with Arizona Revised Statute 41-1346 and Board of Supervisors Policy C 4.2.

Description of Services

Administer the Pima County Records Management Program. Establish guidelines and training programs for County personnel. Provide efficient and cost effective storage of inactive records. Provide for and certify the destruction of confidential and non-confidential records. Assist departments in developing comprehensive records retention schedules. Provide guidance on document imaging implementation. Provide document capturing and microfilm scanning services to County departments and other local jurisdictions. Provide microfilm services for permanent records. Access, retrieve, and deliver records to departments upon request. Provide web-based records management services.

Program Goals and Objectives

- Reduce storage of long term paper records by preserving records on microfilm or digital image
- Create and make available on the County Intranet Records Training modules
- Complete the approval process and film permanent paper records currently stored by departments

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Training modules completed	25%	75%	100%
Reduction in paper records stored	3%	3.5%	3.5%
Percent of imaging projects for permanent records completed	20%	29%	85%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	440,652	506,623	499,230
SUPPLIES AND SERVICES	46,027	76,540	78,170
CAPITAL OUTLAY	3,027	1,200	0
Total Program Expenditures	**489,706**	**584,363**	**577,400**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**489,706**	**584,363**	**577,400**
Total Program Funding	**489,706**	**584,363**	**577,400**
Program Staffing (FTEs)	**10.0**	**10.0**	**10.0**

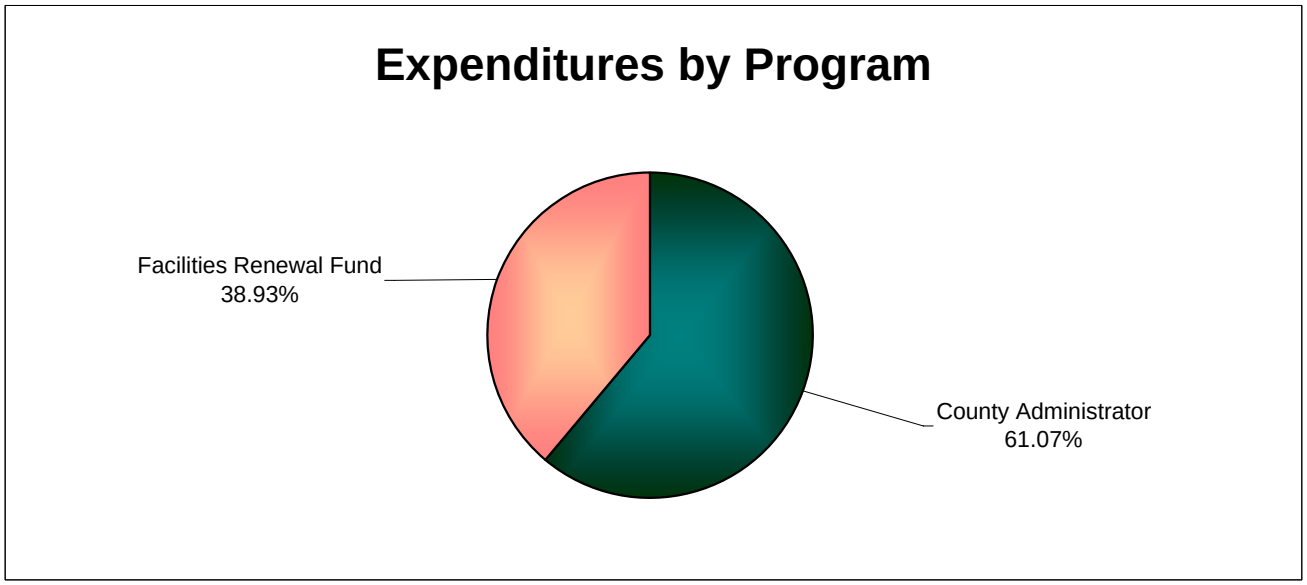
County Administrator

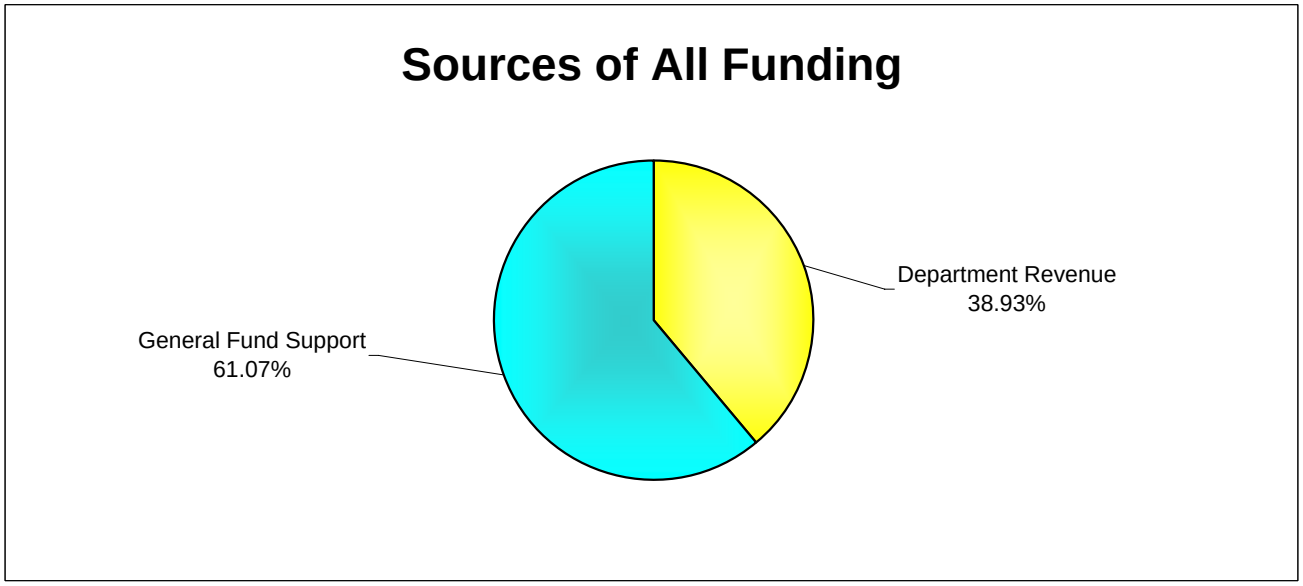
Expenditures: 2,979,407 **Revenues:** 2,785,421

FTEs 17.8

Function Statement: Carry out the policies and attain goals established by the Board of Supervisors. Provide information and technical assistance to the Board. Administer and oversee all non-elected official department operations. Provide management, coordination, and communication on all legislative issues and intergovernmental needs. Direct activities of the Office of Strategic Technology Planning and oversee the Facilities Renewal Fund.

Mandates: None





Department Summary by Program

Department: COUNTY ADMINISTRATOR

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
COUNTY ADMINISTRATOR	1,862,918	1,706,819	1,819,672
FACILITIES RENEWAL FUND	1,133,871	1,279,298	1,159,735
Total Expenditures	**2,996,789**	**2,986,117**	**2,979,407**
Funding by Source			
Revenues			
COUNTY ADMINISTRATOR	422,653	0	0
FACILITIES RENEWAL FUND	144,759	0	2,785,421
Total Revenues	**567,412**	**0**	**2,785,421**
Net Operating Transfers In/(Out)	**(352,749)**	**(2,220,735)**	**(1,306,795)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,256,735**	**3,500,033**	**(318,891)**
General Fund Support	**1,525,391**	**1,706,819**	**1,819,672**
Total Program Funding	**2,996,789**	**2,986,117**	**2,979,407**
Staffing (FTEs) by Program			
COUNTY ADMINISTRATOR	15.8	14.8	17.8
Total Staffing (FTEs)	**15.8**	**14.8**	**17.8**

Program Summary

Department: COUNTY ADMINISTRATOR
Program: COUNTY ADMINISTRATOR

Function

Carry out the policies and attain goals established by the Board of Supervisors.

Description of Services

Administer and oversee all non-elected official department operations. Provide management, coordination, and communications on all legislative issues and intergovernmental needs.

Program Goals and Objectives

- Implement the Board of Supervisors' policies
- Preserve open space and public lands in order to maintain the sensitive desert environment
- Make economic development more effective, accountable, and regional
- Continue to sustain and improve the quality of life in Pima County without jeopardizing the ability for future generations to do the same by focusing efforts on the built environment and lessening the impact on non-renewable resources

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Board requests met	yes	yes	yes
Mandated reports completed	yes	yes	yes
Departments using Zero Base Budget methodology	5	9	15
Department budget requests reviewed	yes	yes	yes
Sustainability Action Plan for region developed	n/a	no	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,244,640	1,339,458	1,496,782
SUPPLIES AND SERVICES	588,023	357,861	322,890
CAPITAL OUTLAY	30,255	9,500	0
Total Program Expenditures	**1,862,918**	**1,706,819**	**1,819,672**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	20	0	0
MISCELLANEOUS	60	0	0
Operating Revenue Sub-Total	**80**	**0**	**0**
INTEREST	79,746	0	0
Special Programs Revenue Sub-Total	**79,746**	**0**	**0**
INTERGOVERNMENTAL	321,169	0	0
INTEREST	21,658	0	0
Grant Revenue Sub-Total	**342,827**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**(1,589,235)**	**(80,000)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(85,126)**	**1,589,235**	**80,000**
General Fund Support	**1,525,391**	**1,706,819**	**1,819,672**
Total Program Funding	**1,862,918**	**1,706,819**	**1,819,672**
Program Staffing (FTEs)	**15.8**	**14.8**	**17.8**

Program Summary

Department: COUNTY ADMINISTRATOR
Program: FACILITIES RENEWAL FUND

Function

Provide for the maintenance of the County's service delivery infrastructure and address neglected service needs.

Description of Services

Provide funds and a comprehensive review, analysis, justification, and approval process to provide continuing reinvestment in maintenance and repair of County facilities.

Program Goals and Objectives

- Identify and fund critical facilities maintenance and repair projects

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Facilities renewal approval plan completed	yes	yes	yes
Facilities repair/improvement projects completed	8	4	3

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	73,652	0	0
SUPPLIES AND SERVICES	613,964	1,279,298	1,159,735
CAPITAL OUTLAY	446,255	0	0
Total Program Expenditures	**1,133,871**	**1,279,298**	**1,159,735**
Program Funding by Source			
Revenues			
INTEREST	144,759	0	0
MISCELLANEOUS	0	0	2,785,421
Special Programs Revenue Sub-Total	**144,759**	**0**	**2,785,421**
Net Operating Transfers In/(Out)	**(352,749)**	**(631,500)**	**(1,226,795)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,341,861**	**1,910,798**	**(398,891)**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**1,133,871**	**1,279,298**	**1,159,735**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Elections

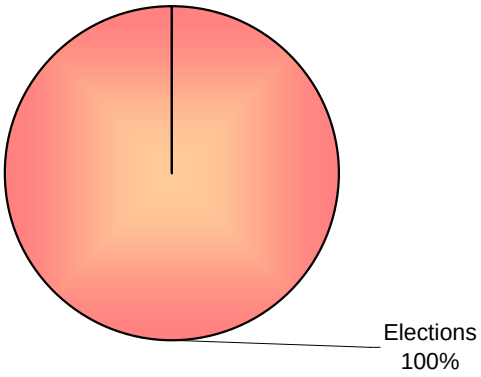
Expenditures: 2,646,271 **Revenues:** 1,366,091

FTEs 17.0

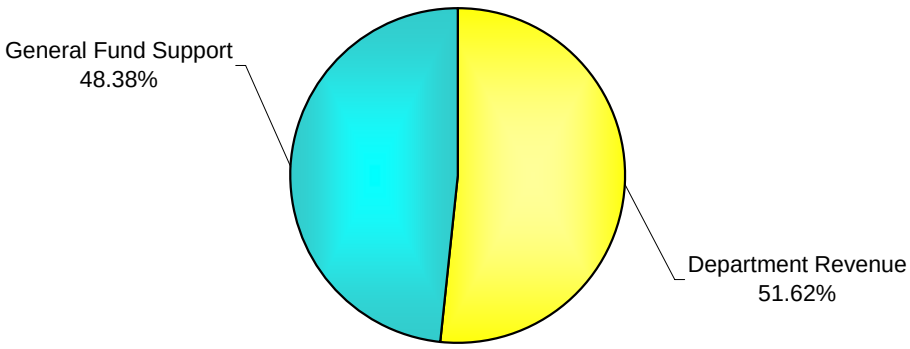
Function Statement: Conduct fair, honest, and efficient elections pursuant to all federal and state laws and regulations. Provide election support to all jurisdictions (cities, towns, school districts, fire districts, and any other special district within Pima County). Serve as the filing office for candidate nomination filings and campaign finance reports. Responsible for all reprecincting and redistricting as required by the Board of Supervisors. Conduct community outreach to the Native American community. Provide assistance to ensure compliance with the Americans with Disabilities Act and the Voting Rights Act.

Mandates: ARS Title 16: Elections and Electors

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: ELECTIONS

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ELECTIONS	2,546,489	5,331,891	2,646,271
Total Expenditures	**2,546,489**	**5,331,891**	**2,646,271**
Funding by Source			
Revenues			
ELECTIONS	881,231	955,000	1,366,091
Total Revenues	**881,231**	**955,000**	**1,366,091**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,665,258**	**4,376,891**	**1,280,180**
Total Program Funding	**2,546,489**	**5,331,891**	**2,646,271**
Staffing (FTEs) by Program			
ELECTIONS	15.0	18.0	17.0
Total Staffing (FTEs)	**15.0**	**18.0**	**17.0**

Program Summary

Department: ELECTIONS
Program: ELECTIONS

Function

Conduct fair, honest, and efficient elections pursuant to all federal and state laws and regulations. Provide election support to all jurisdictions that contract with the County.

Description of Services

Conduct fair, honest, and efficient elections pursuant to all federal and state laws and regulations. Provide election support to all jurisdictions (cities, towns, schools, fire districts, and any other special districts within Pima County) that contract with the County. Serve as the filing office for candidates' nomination filings. Serve as the filing office for campaign finance reports. Responsible for redefining precincts and redistricts as required by the Board of Supervisors (BOS). Conduct community outreach and assistance to ensure compliance with the Americans with Disabilities Act and the Voting Rights Act.

Program Goals and Objectives

- Conduct fair and open elections
- Comply with all federal and state mandates and statutes
- Continue election integrity reform efforts
- Improve elections security
- Improve communications with political party chairpersons

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Sample ballots mailed on time	yes	yes	yes
Polling places ADA compliant	yes	yes	yes
Voting devices for visually impaired voters available in all polling places	yes	yes	yes
Fingerprint and criminal history checks performed on prospective and current employees	n/a	n/a	yes
Poll worker training academies held	n/a	yes	yes
Elections software systems, programs, and databases independently tested and verified	n/a	n/a	yes
All voted, spoiled, and blank ballots tracked and logged	n/a	yes	yes
Twice the required number of precincts ballots hand-counted to verify computer tabulation	n/a	yes	yes
Election databases released immediately after the BOS canvasses an official election	n/a	yes	yes
Monthly meetings with political party chairpersons held	n/a	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,408,153	2,829,683	1,027,203
SUPPLIES AND SERVICES	1,041,006	2,214,208	1,592,068
CAPITAL OUTLAY	97,330	288,000	27,000
Total Program Expenditures	**2,546,489**	**5,331,891**	**2,646,271**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	871,174	950,000	206,800
CHARGES FOR SERVICES	1,526	5,000	5,000
MISCELLANEOUS	8,531	0	0
Operating Revenue Sub-Total	**881,231**	**955,000**	**211,800**
INTERGOVERNMENTAL	0	0	1,154,291
Grant Revenue Sub-Total	**0**	**0**	**1,154,291**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,665,258**	**4,376,891**	**1,280,180**
Total Program Funding	**2,546,489**	**5,331,891**	**2,646,271**
Program Staffing (FTEs)	**15.0**	**18.0**	**17.0**

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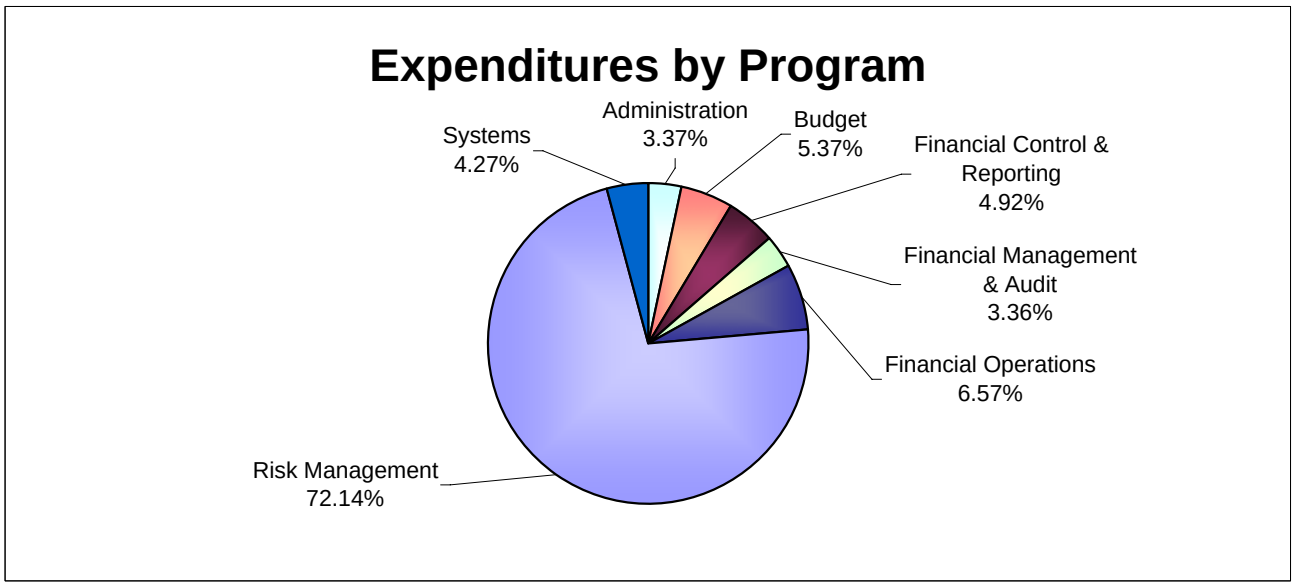
Finance & Risk Management

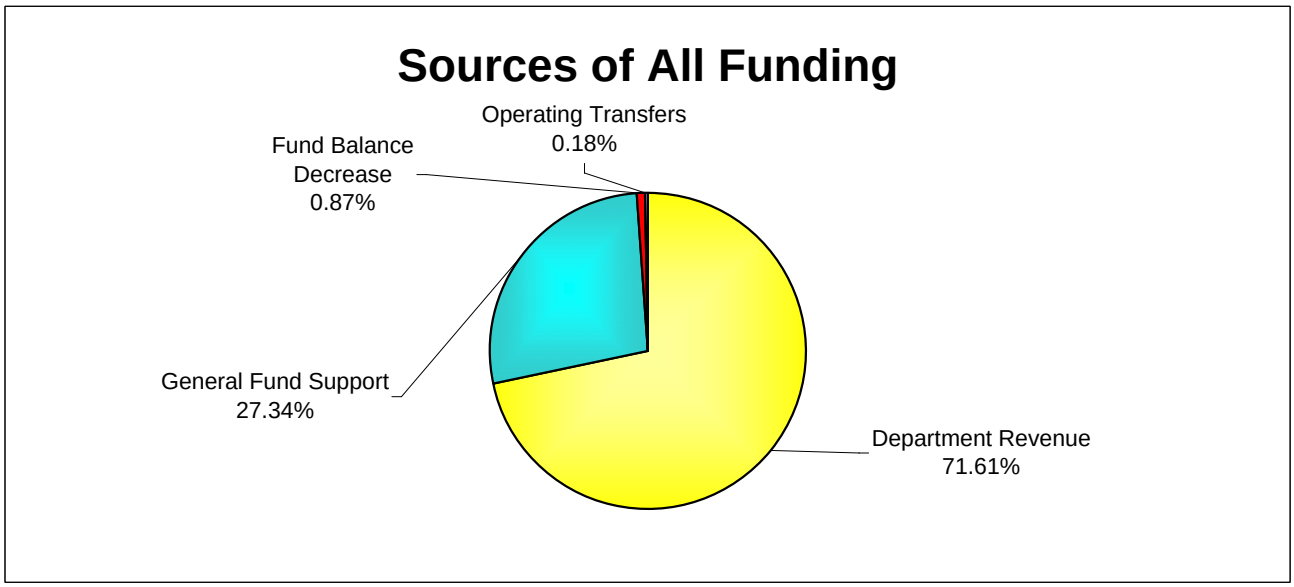
Expenditures: 27,476,474 **Revenues:** 19,674,728

FTEs 123.5

Function Statement: Provide centralized financial and risk management services for the County. Financial and risk management operations include administration, bond financing, budget development and monitoring, tax levy and rate compilation, tax assembly coordination, financial statement preparation, financial systems control, accounts payable, payroll processing, records maintenance, mail services, workers' compensation, loss control and prevention, internal audit, cash management, collection of delinquent accounts, and formation and collection functions of improvement districts.

Mandates: ARS Title 11: Counties, Title 23: Labor, Title 34: Public Buildings and Improvements, Title 38: Public Officers and Employees, Title 41: State Government, and Title 42: Taxation; and Pima County Code 3.04: Risk Management





Department Summary by Program

Department: FINANCE & RISK MANAGEMENT

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATION	463,403	799,023	926,385
BUDGET	1,405,899	1,485,824	1,475,895
FINANCIAL CONTROL & REPORTING	1,563,957	1,485,390	1,351,951
FINANCIAL MANAGEMENT & AUDIT	1,066,283	950,659	923,185
FINANCIAL OPERATIONS	1,942,496	1,889,980	1,804,208
RISK MANAGEMENT	18,496,151	19,198,461	19,820,862
SYSTEMS	930,024	1,184,519	1,173,988
Total Expenditures	**25,868,213**	**26,993,856**	**27,476,474**
Funding by Source			
Revenues			
ADMINISTRATION	10	0	0
BUDGET	2,156	0	0
FINANCIAL CONTROL & REPORTING	47	0	0
FINANCIAL MANAGEMENT & AUDIT	10,663	0	0
FINANCIAL OPERATIONS	427,538	139,200	92,400
RISK MANAGEMENT	21,442,203	19,433,348	19,582,328
Total Revenues	**21,882,617**	**19,572,548**	**19,674,728**
Net Operating Transfers In/(Out)	**50,000**	**(950,000)**	**50,000**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(2,944,563)**	**765,113**	**238,534**
General Fund Support	**6,880,159**	**7,606,195**	**7,513,212**
Total Program Funding	**25,868,213**	**26,993,856**	**27,476,474**
Staffing (FTEs) by Program			
ADMINISTRATION	5.0	7.8	9.0
BUDGET	14.0	14.0	14.0
FINANCIAL CONTROL & REPORTING	22.0	22.0	20.9
FINANCIAL MANAGEMENT & AUDIT	16.0	12.0	12.0
FINANCIAL OPERATIONS	33.0	33.0	31.0
RISK MANAGEMENT	25.5	24.0	24.5
SYSTEMS	8.0	13.1	12.1
Total Staffing (FTEs)	**123.5**	**125.9**	**123.5**

Program Summary

Department: FINANCE & RISK MANAGEMENT
Program: ADMINISTRATION

Function

Plan, organize, direct, and manage the operation of the Department of Finance and Risk Management.

Description of Services

Perform the above stated function in order to accomplish the following: process payroll and accounts payable; monitor risk factors affecting finances and work force; prepare external and internal financial reports; coordinate and monitor County budgets; administer the County's long term debt; coordinate mail services; perform internal audits; monitor cash position for all County departments; and collect delinquent receivables.

Program Goals and Objectives

- Complete special reports, investigations, and analyses as directed by the County Administrator
- Prepare debt packages for the underwriters to obtain the most advantageous interest rate possible for bonds, Water Infrastructure Finance Authority (WIFA) loans, Highway Extension/Expansion Loan Program (HELP) Loans, and improvement district bonds
- Install integrated Countywide program for asset management, procurement, and work order management

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Special reports/analyses/investigations completed	2	2	2
Debt packages prepared	3	4	3

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	403,843	770,628	815,030
SUPPLIES AND SERVICES	59,560	28,395	91,355
CAPITAL OUTLAY	0	0	20,000
Total Program Expenditures	**463,403**	**799,023**	**926,385**
Program Funding by Source			
Revenues			
MISCELLANEOUS	10	0	0
Operating Revenue Sub-Total	**10**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**463,393**	**799,023**	**926,385**
Total Program Funding	**463,403**	**799,023**	**926,385**
Program Staffing (FTEs)	**5.0**	**7.8**	**9.0**

Program Summary

Department: FINANCE & RISK MANAGEMENT
Program: BUDGET

Function

Develop and monitor Pima County's annual budget. Manage Pima County's annual property tax assembly process.

Description of Services

Produce the Recommended, Tentative, and Adopted Budget schedules and books. Monitor the budget and compile monthly revenue and expenditure forecasts. Respond to management's requests for financial analyses and reports. Compile the property tax levies and rates. Work with the Assessor's and Treasurer's offices to produce the property tax roll extension, print and mail property tax statements to property owners, and answer taxpayer queries via the taxpayer telephone hotline.

Program Goals and Objectives

- Prepare/publish budget schedules/books in a timely manner
  . Budget schedules/books prepared by due dates established by the County Administrator
- Publish a budget document that satisfies the Government Finance Officers Association (GFOA) guidelines for effective budget presentation
  . Achieve rating of proficient/outstanding for each of the GFOA review criteria
  . Receive the GFOA Distinguished Budget Presentation Award
- Provide County residents timely and accurate information regarding real and secured personal property taxes
  . Compile tax rates/levies by the legislated due date
  . Print and mail more than 400,000 tax statements at least 17 days before the tax due date
  . Provide informational service via the taxpayer telephone hotline, with no taxpayer complaints about such service
- Prepare reliable budget projections
  . Prepare General Fund budget projections within 1% of year-end audited actual revenues and expenditures

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Budget schedules/books produced by due dates	yes	yes	yes
GFOA review criteria rating of proficient/outstanding	91 of 93	83 of 93	93 of 93
GFOA Budget Presentation Award received	yes	yes	yes
Tax rates/levies compiled by due date	yes	yes	yes
Days tax statements mailed prior to taxes due	17	17	17
Taxpayer complaints received re: telephone hotline	0	0	0
FYE projection vs CAFR actual (General Fund)	< 1% difference	<1% difference	<1% difference

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,109,664	1,081,245	1,082,605
SUPPLIES AND SERVICES	296,235	404,579	393,290
Total Program Expenditures	**1,405,899**	**1,485,824**	**1,475,895**
Program Funding by Source			
Revenues			
MISCELLANEOUS	2,156	0	0
Operating Revenue Sub-Total	**2,156**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,403,743**	**1,485,824**	**1,475,895**
Total Program Funding	**1,405,899**	**1,485,824**	**1,475,895**
Program Staffing (FTEs)	**14.0**	**14.0**	**14.0**

Program Summary

Department: FINANCE & RISK MANAGEMENT
Program: FINANCIAL CONTROL & REPORTING

Function

Perform centralized financial reporting and accounting/finance functions for Pima County departments and funds. Monitor compliance with generally accepted accounting principles, policies, procedures, and federal, state, County laws and regulations. Serve as centralized point of coordination and contact for County audits.

Description of Services

Monitor financial activity of County funds and departments, prepare and/or review interim and year-end financial statements for Regional Wastewater Reclamation Department, Development Services, Stadium District, Self Insurance Trust fund, Pima Health System and Services, and all accruals necessary for issuing financial statements. Prepare various schedules and calculations in support of the production of all audited financial statements, including the Comprehensive Annual Financial Report (CAFR). Prepare and file external and internal annual financial reports (e.g., Chief Financial Officer letter, Landfill Closure/Postclosure, Expenditure Limitation Report, Special District Reports, Single Audit and the Indirect Cost Allocation Report). Reconcile cash, property tax revenues, and investments with the records of the Pima County Treasurer. Respond to management's requests for financial analyses and reports. Monitor grant financial activity and grant compliance with applicable policies, procedures, laws, and regulations.

Program Goals and Objectives

- Meet December 31st deadline for submitting the County's audited Comprehensive Annual Financial Report for the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting
- Meet the March 31st deadline for filing the Schedule of Expenditures and Federal Awards (SEFA) as determined by Office of Management and Budget Circular A-133 Subpart C.320
- Begin revision of Administrative Procedure 22-4 Grants-In-Aid
- Recommend changes to revise Board of Supervisors (BOS) Policy 22.6 Policy for Accepting and Administering Grants
- Monitor the administration of federal grants so that the current classification as a high risk entity is returned to low risk

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
GFOA financial reporting award received	yes	yes	yes
SEFA deadline met	yes	yes	yes
Infrastructure recorded in CAFR	yes	yes	yes
Indirect cost allocation deadline met	yes	yes	yes
Wastewater Reclamation, Development Services, Stadium District, Local Transportation Assistance Fund II, and Risk Management audits completed by 10/31	yes	yes	yes
Quarterly financial statements issued for Wastewater Reclamation, Development Services, and Risk Management	no	yes	yes
Aministrative Procedure 22-4 revised	n/a	n/a	yes
BOS Policy 22.6 revised	n/a	no	yes
Federal grant entity risk classification	high	low	low

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,504,858	1,438,121	1,322,709
SUPPLIES AND SERVICES	59,099	47,269	29,242
Total Program Expenditures	**1,563,957**	**1,485,390**	**1,351,951**
Program Funding by Source			
Revenues			
MISCELLANEOUS	47	0	0
Operating Revenue Sub-Total	**47**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,563,910**	**1,485,390**	**1,351,951**
Total Program Funding	**1,563,957**	**1,485,390**	**1,351,951**
Program Staffing (FTEs)	**22.0**	**22.0**	**20.9**

Program Summary

Department: FINANCE & RISK MANAGEMENT
Program: FINANCIAL MANAGEMENT & AUDIT

Function

Perform centralized cash analysis function for County departments, ensure that internal control processes are in place and functioning, and perform all phases of the improvement district process.

Description of Services

Review and analyze County cash position; plan, organize, and coordinate all phases of the improvement district process; coordinate and monitor County collection activities; and conduct routine Countywide, operational, system, and financial audits pertaining to all County departments.

Program Goals and Objectives

- Prepare and analyze monthly cash flow components for the major County departments
- Perform internal audits on high risk areas
- Plan, organize, and coordinate all phases of the improvement district process

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Departmental cash flow analyses prepared	17	20	22
High risk audits completed	10	10	5
Quarterly reports issued	4	4	4

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	980,546	913,701	873,116
SUPPLIES AND SERVICES	56,550	36,958	50,069
CAPITAL OUTLAY	29,187	0	0
Total Program Expenditures	**1,066,283**	**950,659**	**923,185**
Program Funding by Source			
Revenues			
MISCELLANEOUS	9,007	0	0
Operating Revenue Sub-Total	**9,007**	**0**	**0**
INTEREST	1,656	0	0
Special Programs Revenue Sub-Total	**1,656**	**0**	**0**
Net Operating Transfers In/(Out)	**50,000**	**50,000**	**50,000**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,489**	**0**	**0**
General Fund Support	**1,004,131**	**900,659**	**873,185**
Total Program Funding	**1,066,283**	**950,659**	**923,185**
Program Staffing (FTEs)	**16.0**	**12.0**	**12.0**

Program Summary

Department: FINANCE & RISK MANAGEMENT
Program: FINANCIAL OPERATIONS

Function

Perform centralized payment functions of payroll and accounts payable. Provide relevant, accurate financial data to customers on a timely basis, so there is reasonable and judicious use of County resources.

Description of Services

Create a systematic and consistent method of performing financial operation tasks through the establishment and maintenance of department financial procedures. Enter financial documents into the County's financial management systems, accurately and in a timely manner. Perform accounts payable functions, including paying, researching, and auditing claims. Perform payroll functions, including paying County employees and researching problems. Distribute incoming and outgoing mail accurately, in a timely manner, and in accordance with federal regulations. Print, fold, seal, and mail all County expense and payroll warrants, 1099s, and W2s.

Program Goals and Objectives

- Provide accurate and timely payment information to vendors and employees
- Enhance confidence in the financial systems as sound tools for management and decision making
- Process at least 95% of invoices within 7-10 days of receipt
- Track hour entitlements for union activity
- Meet statutory deadlines for payroll

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Invoices processed within 7-10 working days	95%	95%	95%
1099s mailed by statutory due date	yes	yes	yes
Employees paid in accordance with federal timelines	yes	yes	yes
County payroll and expense warrants processed timely and accurately	yes	yes	yes
Records maintained within assigned retention schedules	yes	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,712,782	1,739,556	1,632,802
SUPPLIES AND SERVICES	229,714	143,424	171,406
CAPITAL OUTLAY	0	7,000	0
Total Program Expenditures	**1,942,496**	**1,889,980**	**1,804,208**
Program Funding by Source			
Revenues			
MISCELLANEOUS	427,538	139,200	92,400
Operating Revenue Sub-Total	**427,538**	**139,200**	**92,400**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,514,958**	**1,750,780**	**1,711,808**
Total Program Funding	**1,942,496**	**1,889,980**	**1,804,208**
Program Staffing (FTEs)	**33.0**	**33.0**	**31.0**

Program Summary

Department: FINANCE & RISK MANAGEMENT
Program: RISK MANAGEMENT

Function

Direct the risk management program for the County, Regional Flood Control District, Stadium District, and Library District. This includes insurance procurement, trust fund management, risk analysis, safety/loss prevention consultations, inspections, and training. Manage Workers' Compensation, Return to Work, and Occupational Medicine programs. Comply with environmental, Occupational Safety and Health Administration, and other related laws and regulations. Adjust tort and property claims, manage environmental and tort litigation, and provide funding for losses. Fund unemployment insurance and self-insured employee dental benefits.

Description of Services

Manage the County's trust fund and administer the self-insurance and insurance programs. Administer a comprehensive risk reduction program. Protect and conserve the County's human, financial, and physical assets. Provide funding to pay for losses without large disruptions of departmental budgets. Minimize the county's total net cost of Risk Management functions. Allocate Risk Management costs to County departments using appropriate methodology. Represent the County for reimbursements from insurance carriers. Provide safety, loss prevention, and industrial hygiene regulatory administration, training, inspection, and consulting. Conduct safety investigations and analyses. Identify safety improvements for regulatory compliance and employee/citizen safety. Provide technical support on environmental issues. Manage liability and workers' compensation programs including adjust, defend, and fund liability and workers' compensation claims. Return injured employees to work as early as safely possible. Administer the Return to Work and Job Retraining and Placement Programs.

Program Goals and Objectives

- Comply with appropriate laws, rules, and policies
- Reduce/prevent losses to the County and its employees
- Investigate, adjust, and pay claims using industry best practices
- Manage lawsuits and administrative actions to protect the interests of the County
- Manage program and related funds with minimum disruption to the County's overall budget
- Procure insurance in a timely manner striking a balance between cost and coverage
- Begin workers' compensation lost time investigations within 3 days of notice
- Reduce workers' compensation losses through County's Return to Work Program
- Provide occupational medical surveillance and services required by law, rule, or policy
- Provide safety services to departments in support of departmental safety/loss prevention
- Support County Attorney's Civil Division through funding and claims management

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Insurance procured before renewal date	n/a	n/a	yes
Safety audits conducted for County departments	n/a	n/a	35
Statement of Values updated annually	n/a	n/a	yes
Liability claim form sent within 3 business days of request	n/a	n/a	95%
Workers' Compensation claim files audited annually	n/a	n/a	70
Workers' Compensation lost time investigations begun within 3 days of notice	100%	100%	100%
Workers' Compensation claims accepted or denied within the statutory period	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	2,237,851	2,439,483	2,364,223
SUPPLIES AND SERVICES	16,264,173	16,758,978	17,456,639
CAPITAL OUTLAY	(5,873)	0	0
Total Program Expenditures	**18,496,151**	**19,198,461**	**19,820,862**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	19,363,303	17,877,342	19,346,928
INTEREST	1,751,712	1,556,006	215,000
MISCELLANEOUS	327,188	0	20,400
Special Programs Revenue Sub-Total	**21,442,203**	**19,433,348**	**19,582,328**

Program Summary

Department: FINANCE & RISK MANAGEMENT
Program: RISK MANAGEMENT

Net Operating Transfers In/(Out)	0	(1,000,000)	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(2,946,052)	765,113	238,534
General Fund Support	0	0	0
Total Program Funding	18,496,151	19,198,461	19,820,862
Program Staffing (FTEs)	25.5	24.0	24.5

Program Summary

Department: FINANCE & RISK MANAGEMENT
Program: SYSTEMS

Function

Provide technical support and development services related to County financial systems.

Description of Services

Provide technical support for each of the County financial systems in the form of end-user support, development, and planning. Document requirements. Plan and execute projects. Respond to end-user requests for support. Manage all hardware and software requests. Manage security. Monitor compliance with documented Change Management procedures. Coordinate information technology (IT) activities with the Information Technology department and other County departments.

Program Goals and Objectives

- Reduce number of production mainframe jobs related to Finance ending unexpectedly or with unexpected results to four or less
- Increase to 85 percent projects completed on time
- Respond to Help Desk requests within one hour
- Complete 95 percent of Help Desk requests within one business day
- Complete the annual IT Audit by the Auditor General with zero material findings

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Number of jobs ending unexpectedly or with unexpected results	n/a	10	4
Projects completed on time	n/a	30%	85%
Responses made to Help Desk requests within 1 hour	n/a	100%	100%
Help Desk requests completed within 1 business day	n/a	90%	95%
Material findings in IT Audit	yes	yes	no

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	580,138	806,365	843,849
SUPPLIES AND SERVICES	318,282	368,154	328,139
CAPITAL OUTLAY	31,604	10,000	2,000
Total Program Expenditures	**930,024**	**1,184,519**	**1,173,988**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**930,024**	**1,184,519**	**1,173,988**
Total Program Funding	**930,024**	**1,184,519**	**1,173,988**
Program Staffing (FTEs)	**8.0**	**13.1**	**12.1**

Forensic Science Center

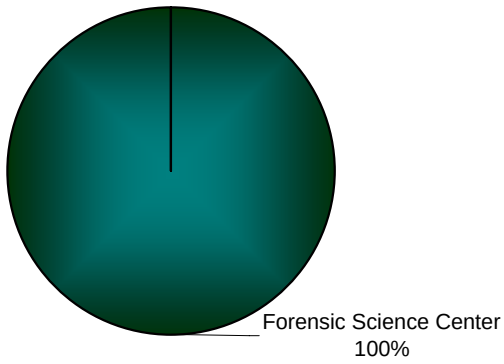
Expenditures: 2,816,313 **Revenues:** 1,204,000

FTEs 27.0

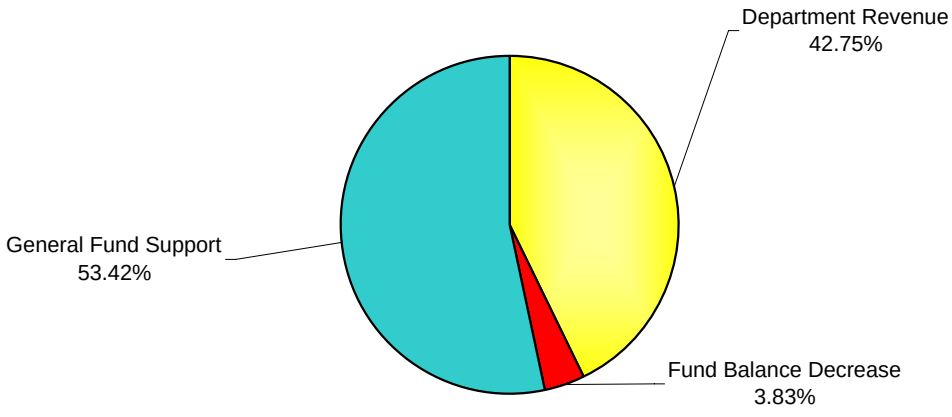
Function Statement: Perform investigations regarding individuals whose deaths are under the jurisdiction of the office of the Medical Examiner.

Mandates: ARS Title 11, Chapter 3, Article 12: County Medical Examiner

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: FORENSIC SCIENCE CENTER

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
FORENSIC SCIENCE CENTER	2,921,761	2,892,179	2,816,313
Total Expenditures	**2,921,761**	**2,892,179**	**2,816,313**
Funding by Source			
Revenues			
FORENSIC SCIENCE CENTER	1,443,672	1,165,275	1,204,000
Total Revenues	**1,443,672**	**1,165,275**	**1,204,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(163,646)**	**109,539**	**107,900**
General Fund Support	**1,641,735**	**1,617,365**	**1,504,413**
Total Program Funding	**2,921,761**	**2,892,179**	**2,816,313**
Staffing (FTEs) by Program			
FORENSIC SCIENCE CENTER	30.1	29.0	27.0
Total Staffing (FTEs)	**30.1**	**29.0**	**27.0**

Program Summary

Department: FORENSIC SCIENCE CENTER
Program: FORENSIC SCIENCE CENTER

Function

Perform investigations regarding individuals whose deaths are under the jurisdiction of the Office of the Medical Examiner as mandated by ARS Title 11, Chapter 3, Article 12: County Medical Examiner.

Description of Services

Perform death investigation functions to include autopsies, certifying cause and manner of death, information gathering, report preparation, and court testimony. Provide these services, upon request and for a fee, to other counties in Arizona.

Program Goals and Objectives

- Maintain the highest possible quality death investigation standards
  . Respond to no less than 75% of requests to remove bodies within 60-90 minutes
  . Complete at least 90% of cremation authorizations within 2 days
  . Prepare a minimum of 70% of reports within 3-4 weeks
  . Respond to at least 85% of outside personnel, families, etc. within 2 days
  . Remain within National Association of Medical Examiners autopsy rate standard guidelines of no more than 250 autopsies per year per pathologist

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Requests to remove bodies responded to within 60-90 minutes	93%	75%	75%
Autopsies per pathologist	266	215	200
Reports prepared within 3-4 weeks	86%	88%	70%
Cremation authorization completed within 2 days	71%	76%	90%
Respond to outside personnel, families, etc. within 2 days	74%	74%	85%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	2,306,531	2,416,846	2,319,156
SUPPLIES AND SERVICES	597,121	470,333	493,157
CAPITAL OUTLAY	18,109	5,000	4,000
Total Program Expenditures	**2,921,761**	**2,892,179**	**2,816,313**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	112,196	3,614	0
CHARGES FOR SERVICES	1,150,122	1,157,700	1,198,300
MISCELLANEOUS	2,254	3,500	3,500
Operating Revenue Sub-Total	**1,264,572**	**1,164,814**	**1,201,800**
INTEREST	3,506	461	2,200
MISCELLANEOUS	175,594	0	0
Grant Revenue Sub-Total	**179,100**	**461**	**2,200**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(163,646)**	**109,539**	**107,900**
General Fund Support	**1,641,735**	**1,617,365**	**1,504,413**
Total Program Funding	**2,921,761**	**2,892,179**	**2,816,313**
Program Staffing (FTEs)	**30.1**	**29.0**	**27.0**

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Human Resources

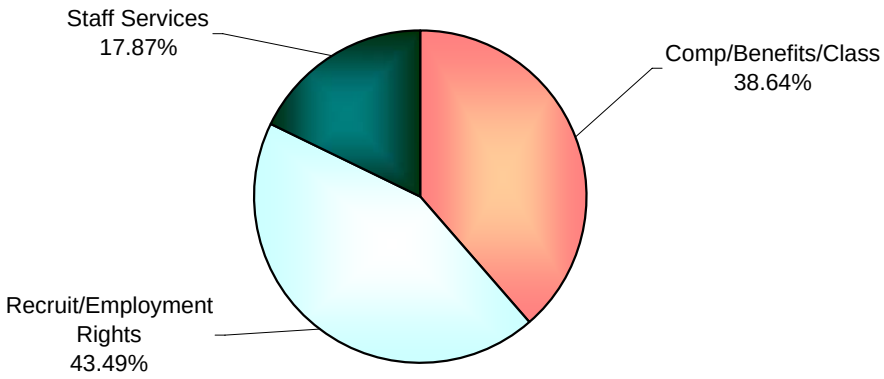
Expenditures: 2,641,654 **Revenues:** 1,500

FTEs 37.0

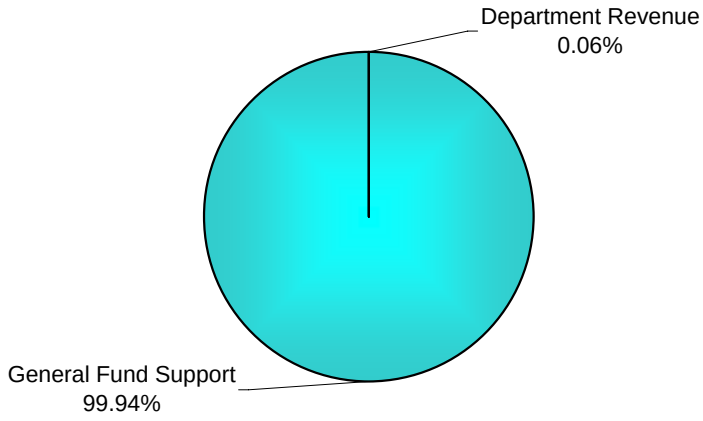
Function Statement: Recruit and retain a highly committed, highly competent, and results-oriented workforce and provide various employment related services and activities. Services include, but are not limited to, recruitment and selection, employment rights, classification and compensation, benefits administration, management training, records management, and federal, state, and local labor reporting.

Mandates: ARS Title 11-351: Definitions; Title 11-352: Adoption of Limited County Employee Merit System by Resolution; Removal of Certain Administrative Positions by Resolution; Title 11-353: County Employee Merit System Commission; Members; Terms; Vacancies; Title 11-354: Powers and Duties of the Commission; Title 11-355: Minimum Qualifications for Employment; and Title 11-356: Dismissal, Suspension or Reduction in Rank of Employees; Appeals; Hearings

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: HUMAN RESOURCES

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
COMPENSATION/BENEFITS/CLASSIFICATION	1,027,742	1,038,736	1,020,758
RECRUITMENT/EMPLOYMENT RIGHTS	1,069,845	1,146,410	1,148,729
STAFF SERVICES	424,323	520,459	472,167
Total Expenditures	**2,521,910**	**2,705,605**	**2,641,654**
Funding by Source			
Revenues			
STAFF SERVICES	1,335	1,500	1,500
Total Revenues	**1,335**	**1,500**	**1,500**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**2,520,575**	**2,704,105**	**2,640,154**
Total Program Funding	**2,521,910**	**2,705,605**	**2,641,654**
Staffing (FTEs) by Program			
COMPENSATION/BENEFITS/CLASSIFICATION	13.7	14.2	14.2
RECRUITMENT/EMPLOYMENT RIGHTS	15.4	16.4	16.4
STAFF SERVICES	8.4	7.4	6.4
Total Staffing (FTEs)	**37.5**	**38.0**	**37.0**

Program Summary

Department: HUMAN RESOURCES
Program: COMPENSATION/BENEFITS/CLASSIFICATION

Function

Partner with clients by providing employment related services and activities to include classification, compensation, and benefits administration.

Description of Services

Perform position audits and major classification studies; market evaluations, salary surveys, and compensation review; benefits advocacy and administration; contract development, negotiations, and renewals; benefits enrollment; and special program coverage plans.

Program Goals and Objectives

- Ensure all County employees are working within properly defined classifications
- Complete reallocations in 40 calendar days
- Ensure equal pay for equal work via a fair and equitable compensation plan
- Provide the best available benefits and insurance coverage and associated costs
- Provide Wellness and Employee Assistance programs for employee participation and well-being

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Classification/compensation audit reviews	329	345	362
Average calendar days to complete reallocations	50	45	40
Average combined benefits cost per employee	$6,295	$6,736	$7,208
Employees attending benefits sessions	25%	30%	35%
Percent of covered employees needing HR intervention in health services provider issues	<1.0%	<0.75%	<0.5%
Wellness Program participants	10,049	11,050	12,155
Employee Assistance Program participants	600	680	795

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	855,712	847,870	877,476
SUPPLIES AND SERVICES	158,491	187,116	142,032
CAPITAL OUTLAY	13,539	3,750	1,250
Total Program Expenditures	**1,027,742**	**1,038,736**	**1,020,758**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,027,742**	**1,038,736**	**1,020,758**
Total Program Funding	**1,027,742**	**1,038,736**	**1,020,758**
Program Staffing (FTEs)	**13.7**	**14.2**	**14.2**

Program Summary

Department: HUMAN RESOURCES
Program: RECRUITMENT/EMPLOYMENT RIGHTS

Function

Partner with clients to recruit and retain a highly committed, highly competent, and results oriented workforce. Provide various employment related services and activities to include staffing and testing services for Pima County. Establish, monitor, and officially interpret Board of Supervisors rules and policies. Respond to employee complaints and concerns. Provide Americans with Disabilities Act (ADA) program services and serve as administrative staff for the Merit System Commission.

Description of Services

Develop recruitment and selection plans for vacant positions. Review and advertise requests to fill positions. Screen and test applicants. Develop and interpret rules and policies and provide the official interpretation on rules, policies and employment-related procedures. Provide mediation and layoff services. Investigate employee complaints and grievances, and recommend corrective action. Provide staff support to the Merit System Commission for appeals. Review and monitor ADA accommodation issues. Develop and interpret the Merit System Rules and Personnel Policies, and other policies and procedures pertaining to personnel administration.

Program Goals and Objectives

- Market Pima County as an employer of choice by attracting qualified applicants to fill vacant positions in order to maintain proper levels of public service
- Timely and internally identify, investigate, and resolve possible violations of local, state, and federal laws in compliance with legal requirements
- Provide reasonable accommodations for applicants and employees in compliance with the Americans with Disabilities Act

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Average calendar days to complete certified list of job applicants	15	14	15
Average calendar days to fill vacancies	41	44	41
Applications received/reviewed	17,184	19,000	21,000
ADA requests resulting in accommodation	58%	84%	95%
Internal/external filings/complaints	90/8	69/12	90/10
Contacts for Merit System Rules/Personnel Policies interpretations	1,216	908	1,100

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	948,369	1,025,329	1,043,819
SUPPLIES AND SERVICES	108,970	117,331	102,410
CAPITAL OUTLAY	12,506	3,750	2,500
Total Program Expenditures	**1,069,845**	**1,146,410**	**1,148,729**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,069,845**	**1,146,410**	**1,148,729**
Total Program Funding	**1,069,845**	**1,146,410**	**1,148,729**
Program Staffing (FTEs)	**15.4**	**16.4**	**16.4**

Program Summary

Department: HUMAN RESOURCES
Program: STAFF SERVICES

Function

Partner with clients by providing employment related services to include mandatory training, affirmative action reporting, labor relations, and other services. Develop a Countywide performance appraisal system. Serve as the custodian of official personnel records and official Secretary to the Merit Commission. Maintain secured official personnel files for employees. Review and process personnel action forms. Administer the employee discount program.

Description of Services

Train managers and supervisors on federal, state, and County mandates. Report on the makeup of the County's workforce. Certify/notarize requests for public personnel records and information. Administer all financial obligations for the department. Maintain a records center for housing and accessing official personnel files for County employees. Sell bus passes and discount tickets.

Program Goals and Objectives

- Enhance the organization's leadership ability and management responsibilities by educating managers and supervisors on applicable federal, state and local laws, rules, and policies
- Maintain a records center in compliance with state law
- Comply with federal and state law to provide employment to all segments of the population residing in Pima County by reporting results
- Benchmark and analyze the County's attrition rate
- Ensure personnel records and files are maintained as established by the State Retention and Disposition Schedules
- Report on the County's workforce makeup in accordance with federal requirements

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Managers and supervisors attending training sessions	766	2,031	1,307
Personnel records reviewed for compliance	789	900	1,000
County's turnover rate	12.8%	13.2%	14.0%
Equal Employment Opportunity minority composition	39%	40%	41%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	381,721	441,056	389,517
SUPPLIES AND SERVICES	34,278	78,153	81,400
CAPITAL OUTLAY	8,324	1,250	1,250
Total Program Expenditures	**424,323**	**520,459**	**472,167**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	1,335	1,500	1,500
Operating Revenue Sub-Total	**1,335**	**1,500**	**1,500**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**422,988**	**518,959**	**470,667**
Total Program Funding	**424,323**	**520,459**	**472,167**
Program Staffing (FTEs)	**8.4**	**7.4**	**6.4**

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Information Technology

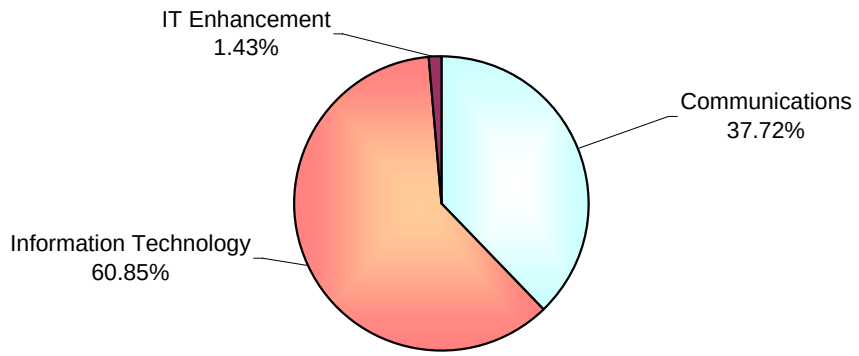
Expenditures: 13,925,337 **Revenues:** 5,594,822

FTEs 128.0

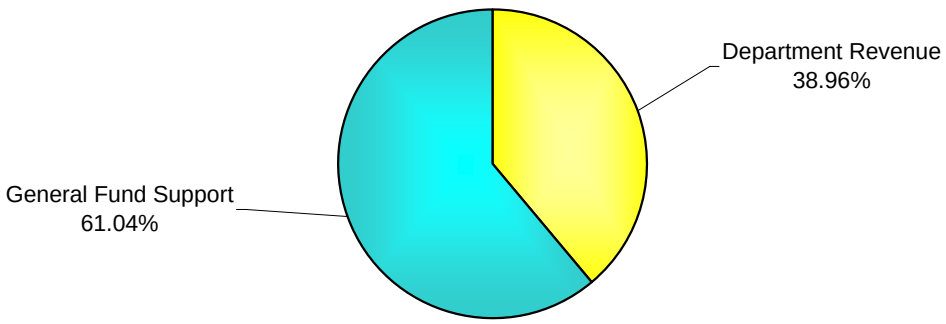
Function Statement: Manage the County's mainframe computer, network servers, wide area network, wireless (radio) communications, and telecommunications. Direct the development of application systems and the acquisition of computer hardware/software. Support the application systems and direct the licensing of hardware/software. Implement information technology standards and security procedures. Manage franchise licensing and contract coordination for cable, fiber, cellular, and competitive local exchange carriers. Train County employees in the use of computer software and hardware. Provide a central help desk function for computer hardware and software problem resolution. Coordinate Pima County Information Technology activities with various agencies and the general public.

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: INFORMATION TECHNOLOGY

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
COMMUNICATIONS	4,246,534	4,901,723	5,252,140
INFORMATION TECHNOLOGY	6,585,864	6,200,620	8,473,454
IT ENHANCEMENT	1,530,444	374,743	199,743
Total Expenditures	**12,362,842**	**11,477,086**	**13,925,337**
Funding by Source			
Revenues			
COMMUNICATIONS	4,886,294	4,787,253	5,176,932
INFORMATION TECHNOLOGY	902,217	778,920	417,890
IT ENHANCEMENT	30,414	0	0
Total Revenues	**5,818,925**	**5,566,173**	**5,594,822**
Net Operating Transfers In/(Out)	**1,547,200**	**0**	**(18,866)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(1,038,793)**	**261,564**	**(150,292)**
General Fund Support	**6,035,510**	**5,649,349**	**8,499,673**
Total Program Funding	**12,362,842**	**11,477,086**	**13,925,337**
Staffing (FTEs) by Program			
COMMUNICATIONS	27.0	28.1	28.0
INFORMATION TECHNOLOGY	110.0	101.6	100.0
Total Staffing (FTEs)	**137.0**	**129.7**	**128.0**

Program Summary

Department: INFORMATION TECHNOLOGY
Program: COMMUNICATIONS

Function

Provide communications services (voice, data, and wireless) for Pima County government. Provide for the planning, installation, and maintenance of the County's high-speed network and storage infrastructure. Provide wireless communications services, including radio, for Pima County government.

Description of Services

Provide voice (telephone), data, data storage, and wireless radio communication networks, and associated services to Pima County departments. Develop charts, diagrams, and inventories of equipment for the purpose of determining capacity and developing long range plans for network growth. Participate in the planning for wiring new and remodeled facilities to ensure they meet current and future communications requirements. Provide Internet connectivity and install and manage firewall and virus protection software. Assist in the development and management of Countywide fiber and wireless networks.

Program Goals and Objectives

- Provide the highest quality phone services at the lowest possible cost
- Initiate, maintain, and follow communication procedures pertaining to customer service, standardization for contractors, and long-range planning as technology warrants
- Coordinate all County cell telephone contracts and usage
- Absorb and improve processes for communications usage billing
- Provide an electronic data and storage network infrastructure to support the growing demands of County departments
- Provide wireless communications services for all County departments

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Repairs initiated within 4 hours of request	100%	100%	100%
Service orders documented	100%	100%	100%
Customer satisfaction as determined by follow-up calls	95%	95%	95%
Communications systems projects completed within project plan parameters	100%	100%	100%
Network availability (excluding scheduled maintenance)	99%	99%	100%
Wireless network availability (excluding scheduled maintenance)	100%	100%	100%
Radios used for essential County services repaired or replaced in one day	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,572,817	1,541,200	1,769,357
SUPPLIES AND SERVICES	2,616,490	3,353,363	3,478,283
CAPITAL OUTLAY	57,227	7,160	4,500
Total Program Expenditures	**4,246,534**	**4,901,723**	**5,252,140**
Program Funding by Source			
Revenues			
MISCELLANEOUS	19	0	0
Operating Revenue Sub-Total	**19**	**0**	**0**
CHARGES FOR SERVICES	4,747,419	4,640,898	5,058,862
INTEREST	80,199	76,000	34,673
MISCELLANEOUS	58,657	70,355	83,397
Special Programs Revenue Sub-Total	**4,886,275**	**4,787,253**	**5,176,932**
Net Operating Transfers In/(Out)	**0**	**0**	**(18,866)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(991,623)**	**(113,179)**	**(350,035)**
General Fund Support	**351,863**	**227,649**	**444,109**
Total Program Funding	**4,246,534**	**4,901,723**	**5,252,140**
Program Staffing (FTEs)	**27.0**	**28.1**	**28.0**

Program Summary

Department: INFORMATION TECHNOLOGY
Program: INFORMATION TECHNOLOGY

Function

Provide a secure and cost effective platform for the processing and storage of the electronic information resources of Pima County. Provide technical support for mainframe and networked servers including: networked PCs, network printers, other peripheral equipment, and software. Support the automation needs of County departments. Provide a high-speed, secure, and cost effective electronic data communications network and a global e-mail facility for Pima County. Maintain the Pima County Internet Web page, fax server, and e-commerce services. Provide technical assistance to client departments in the areas of project management, applications development, and procurement as well as training services. Coordinate and monitor the acquisition of computer hardware and software for County departments. Coordinate and administer contracts for antenna, cellular telephone tower, competitive local exchange carriers (CLECs), and cable companies using County facilities and rights of way.

Description of Services

Provide online transaction processing, offline processing, database services, central data communications, high speed laser printing services, forms design, and security for accessing stored data. Provide classroom and individual instruction on PCs and PC software applications. Provide a Help Desk function to assist supported clients with software and hardware. Install new computer hardware and software for clients. Provide support to County departments that lack the resources to implement needed technology. Maintain the Pima County Internet Web page and assist departments in providing links to various areas. Coordinate the acquisition of computer hardware and software for County departments using standardized configurations and specifications. Coordinate and administer contracts for antennas, cellular telephone towers, CLECs, and cable companies using County facilities and rights of way.

Program Goals and Objectives

- Provide centralized development, support, and maintenance of computer application program platforms for both mainframe and open systems
- Provide a centralized repository for information and information processing services including online and offline processing of transactions and database services
- Provide a central point-of-contact for installation, configuration, and other problem solving for users of Pima County Information Technology systems
- Provide administrative direction for information technology Countywide
- Coordinate Countywide computer hardware and software acquisition and licensing
- Resolve citizen complaints against cable companies within two business days

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Scheduled outages per year	9	12	12
Online system availability (excluding scheduled maintenance)	99%	99%	100%
PC repairs completed in 2 workdays	95%	96%	100%
Citizen complaints against cable companies resolved within two business days	96%	98%	100%
Application servers availability (excluding scheduled maintenance)	95%	98%	100%
County backbone availability (excluding scheduled maintenance)	99%	99%	100%
Internet availability (excluding scheduled maintenance)	99%	99%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	4,211,334	4,233,961	6,512,944
SUPPLIES AND SERVICES	2,002,733	1,963,047	1,960,510
CAPITAL OUTLAY	371,797	3,612	0
Total Program Expenditures	**6,585,864**	**6,200,620**	**8,473,454**
Program Funding by Source			
Revenues			
MISCELLANEOUS	902,217	778,920	417,890
Operating Revenue Sub-Total	**902,217**	**778,920**	**417,890**

Program Summary

Department: INFORMATION TECHNOLOGY
Program: INFORMATION TECHNOLOGY

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	5,683,647	5,421,700	8,055,564
Total Program Funding	6,585,864	6,200,620	8,473,454
Program Staffing (FTEs)	110.0	101.6	100.0

Program Summary

Department: INFORMATION TECHNOLOGY
Program: IT ENHANCEMENT

Function

Address the ongoing need to maintain, enhance, and expand the County's information systems by funding approved information technology improvements.

Description of Services

Provide a source of funding for various specific information technology projects designated during the County's budget process.

Program Goals and Objectives

- Provide funds for approved information technology improvements

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Funds appropriated	$1,547,200	$374,743	$199,743
Funds expended	$1,530,444	$374,743	$199,743
New projects funded	5	0	0
Projects completed	4	1	3

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
SUPPLIES AND SERVICES	649,697	374,743	199,743
CAPITAL OUTLAY	880,747	0	0
Total Program Expenditures	**1,530,444**	**374,743**	**199,743**
Program Funding by Source			
Revenues			
INTEREST	30,414	0	0
Special Programs Revenue Sub-Total	**30,414**	**0**	**0**
Net Operating Transfers In/(Out)	**1,547,200**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(47,170)**	**374,743**	**199,743**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**1,530,444**	**374,743**	**199,743**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Non Departmental

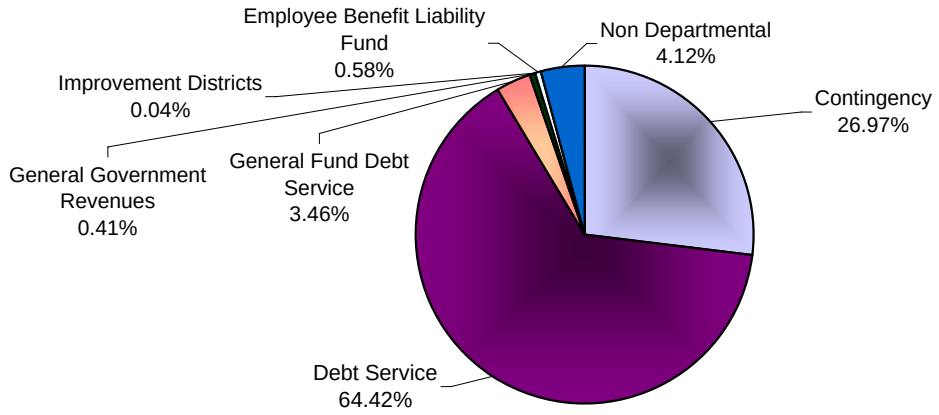
Expenditures: 170,973,946 **Revenues:** 73,729,385

FTEs 0.0

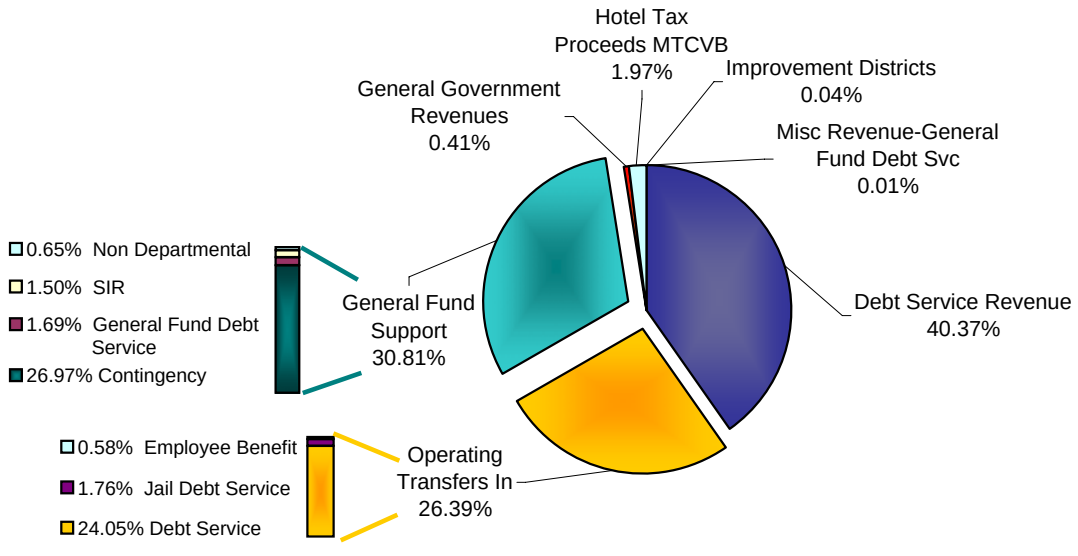
Function Statement: Record and report the receipt, transfer, and/or payment transactions for Non Departmental, General Government Revenues, Contingency, General Fund Debt Service, Debt Service, Employee Benefit Liability Fund, and Improvement Districts activities. (Note: Total revenue for this department amounts to $515,364,989 with $441,635,604 coming from general government revenues used to support General Fund operations. The difference between these amounts, or $73,729,385, is the amount to be considered as departmental revenue.)

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: NON DEPARTMENTAL

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
CONTINGENCY	3,679,475	37,295,033	46,103,624
DEBT SERVICE	75,797,524	100,521,623	110,138,905
EMPLOYEE BENEFIT LIABILITY FUND	1,000,000	1,000,000	1,000,000
GENERAL FUND DEBT SERVICE	5,924,739	5,941,559	5,921,435
GENERAL GOVERNMENT REVENUES	2,667,062	705,000	705,000
IMPROVEMENT DISTRICTS	69,996	91,324	61,568
NON DEPARTMENTAL	6,776,183	8,545,552	7,043,414
Total Expenditures	**95,914,979**	**154,100,091**	**170,973,946**
Funding by Source			
Revenues			
CONTINGENCY	674,010	0	0
DEBT SERVICE	57,620,438	58,171,572	69,937,637
GENERAL FUND DEBT SERVICE	9,841	25,000	25,000
GENERAL GOVERNMENT REVENUES	428,060,315	444,340,661	441,635,604
IMPROVEMENT DISTRICTS	561,194	448,619	401,105
NON DEPARTMENTAL	4,107,552	4,374,791	3,365,643
Total Revenues	**491,033,350**	**507,360,643**	**515,364,989**
Net Operating Transfers In/(Out)	**3,591,991**	**30,729,862**	**26,761,493**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(3,737,869)**	**6,011,663**	**(1,214,954)**
General Fund Support	**(394,972,493)**	**(390,002,077)**	**(369,937,582)**
Total Program Funding	**95,914,979**	**154,100,091**	**170,973,946**
Staffing (FTEs) by Program			
Total Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: NON DEPARTMENTAL
Program: CONTINGENCY

Function

Provide funding for emergencies or unforeseen needs that may arise during the year. Provide reserve funds for programs/projects which may be implemented during the fiscal year.

Description of Services

Account for all transactions which occur throughout the year within various detail funds. The Budget Stabilization Fund was established to address potential deficits and tentative funding needs in County departments. The Property Tax Rate Stabilization Special Revenue Fund was established in fiscal year 2006/07 to provide for future stabilization of the primary and combined property tax rates. The Tax Reduction and Debt Retirement Fund was established to reduce cash flow borrowing and to reduce or offset future property tax rate increases. Carryover items and unreserved contingency funding are also reflected in this program.

Program Goals and Objectives

- Keep the Board of Supervisors informed of the status of funds throughout the year

Financial Highlights and Significant Issues

General Fund Reserve is budgeted at $24,447,921.

Unreserved contingency funds are included in the budget to provide flexibility for the Board to respond to changing needs and unforeseen circumstances. The Fiscal Year 2009/2010 County Administrator's Recommended Budget amount of $795,524 for unreserved contingency was reduced by $23,750 for additional Economic Development & Tourism Fund support for the Ajo Chamber of Commerce, resulting in a budgeted amount of $771,774.

The Budget Stabilization Fund provides for the following expenditures:

Additional UPHH Support	$	15,000,000
Solid Waste Operating Services		2,000,000
Development Services' Countywide Planning		2,000,000
Parks Reduction		739,796
Community Recession Contingency		396,397
Critical Path		375,000
Transportation Reduction		125,000
Total	$	20,636,193

Carryovers from Fiscal Year 2008/09:

Justice Court Ajo - Painting & Repairs	$	108,928
Finance - New Financial System		60,000
Kino Sports Complex - Swimming Pool Repairs		55,000
Community Services - Two Youth Programs		23,808
Total	$	247,736

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Monthly accounting reconciliations performed	12	12	12
Status report updated for each transaction	yes	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	880,796	0	0
SUPPLIES AND SERVICES	2,712,557	37,295,033	46,103,624
CAPITAL OUTLAY	86,122	0	0
Total Program Expenditures	**3,679,475**	**37,295,033**	**46,103,624**

Program Summary

Department: NON DEPARTMENTAL
Program: CONTINGENCY

Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	387,736	0	0
MISCELLANEOUS	21,072	0	0
MEMO REVENUE	265	0	0
Operating Revenue Sub-Total	**409,073**	**0**	**0**
INTEREST	264,937	0	0
Special Programs Revenue Sub-Total	**264,937**	**0**	**0**
Net Operating Transfers In/(Out)	**4,679,682**	**(8,600,000)**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**8,600,000**	**0**
General Fund Support	**(1,674,217)**	**37,295,033**	**46,103,624**
Total Program Funding	**3,679,475**	**37,295,033**	**46,103,624**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: NON DEPARTMENTAL
Program: DEBT SERVICE

Function

Account for the accumulation of resources for the payment of general long term debt principal and interest.

Description of Services

Manage the debt for the Regional Flood Control District, Transportation bonds, Transportation HELP loans, General Obligation bonds, and lease purchase of the Public Works Building and Legal Services Building. (Note: See the Long Term Debt Service Schedule portion, in the Supplemental Information section, for the Reconciliation of Long Term Debt to Budgeted Debt Service Expenditures.)

Program Goals and Objectives

- Account for long term debt and provide payment in an accurate and timely manner

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Transactions accurately recorded	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
SUPPLIES AND SERVICES	75,797,524	100,521,623	110,138,905
Total Program Expenditures	**75,797,524**	**100,521,623**	**110,138,905**
Program Funding by Source			
Revenues			
TAXES	55,761,597	57,164,072	68,930,137
INTERGOVERNMENTAL	16,376	7,500	7,500
INTEREST	1,842,349	1,000,000	1,000,000
MISCELLANEOUS	116	0	0
Operating Revenue Sub-Total	**57,620,438**	**58,171,572**	**69,937,637**
Net Operating Transfers In/(Out)	**22,623,757**	**44,581,093**	**41,114,825**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(4,446,671)**	**(2,231,042)**	**(913,557)**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**75,797,524**	**100,521,623**	**110,138,905**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: NON DEPARTMENTAL
Program: EMPLOYEE BENEFIT LIABILITY FUND

Function

Provide a centralized account to fund employee benefit payoffs.

Description of Services

Consolidate into one centralized account the payoff to terminating and retiring employees of up to 240 hours of unused vacation leave and the allowable percentage of accumulated sick leave, as provided by Pima County Personnel Policies.

Program Goals and Objectives

- Ensure that appropriate funds are budgeted to cover payoffs to employees required by County policies

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Required employee payoffs funded	yes	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,000,000	1,000,000	1,000,000
Total Program Expenditures	**1,000,000**	**1,000,000**	**1,000,000**
Program Funding by Source			
Net Operating Transfers In/(Out)	**1,000,000**	**1,000,000**	**1,000,000**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**1,000,000**	**1,000,000**	**1,000,000**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: NON DEPARTMENTAL
Program: GENERAL FUND DEBT SERVICE

Function

Record and report the annual debt service on major General Fund lease purchases.

Description of Services

Manage the debt service pertaining to the lease purchase of the County jail facility, the Bank of America Plaza, the Justice Building Project, and the Jackson Learning Center Project.

Program Goals and Objectives

- Manage the General Fund debt service and provide payment in an accurate and timely manner

Financial Highlights and Significant Issues

General Fund Debt Service requirements are summarized as follows:

	Principal & Interest	Fiscal Charges	Total
Jail Facility	$3,007,335	$5,600	$3,012,935
Bank of America Plaza/ Justice Building/Jackson Learning Center	$2,908,500	--	$2,908,500

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Transactions accurately recorded	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
SUPPLIES AND SERVICES	5,924,739	5,941,559	5,921,435
Total Program Expenditures	**5,924,739**	**5,941,559**	**5,921,435**
Program Funding by Source			
Revenues			
INTEREST	9,841	25,000	25,000
Operating Revenue Sub-Total	**9,841**	**25,000**	**25,000**
Net Operating Transfers In/(Out)	**3,014,260**	**3,033,035**	**3,012,935**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**2,900,638**	**2,883,524**	**2,883,500**
Total Program Funding	**5,924,739**	**5,941,559**	**5,921,435**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: NON DEPARTMENTAL
Program: GENERAL GOVERNMENT REVENUES

Function

Record all revenues associated with the General Fund that are not generated by specific departments.

Description of Services

Forecast and monitor General Fund revenues and advise County management of any anticipated changes in revenue or the County's revenue base. (Note: See the Summary of Other Financing Sources and Interfund Transfers, in the State Reports section, for details regarding Net Operating Transfers Out.)

Program Goals and Objectives

- Provide timely and accurate revenue information to County management
- Ensure that earned revenues are actually received

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Revenue status reports produced	9	9	9

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
SUPPLIES AND SERVICES	2,667,062	705,000	705,000
Total Program Expenditures	**2,667,062**	**705,000**	**705,000**
Program Funding by Source			
Revenues			
TAXES	268,461,790	282,337,345	301,055,303
LICENSES & PERMITS	2,954,850	2,940,425	2,426,672
INTERGOVERNMENTAL	139,952,238	141,573,920	118,855,699
CHARGES FOR SERVICES	13,308,652	15,338,794	18,386,877
INTEREST	3,236,747	1,770,177	531,053
MISCELLANEOUS	146,038	380,000	380,000
Operating Revenue Sub-Total	**428,060,315**	**444,340,661**	**441,635,604**
Net Operating Transfers In/(Out)	**(26,525,708)**	**(9,284,266)**	**(18,328,127)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**(398,867,545)**	**(434,351,395)**	**(422,602,477)**
Total Program Funding	**2,667,062**	**705,000**	**705,000**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: NON DEPARTMENTAL
Program: IMPROVEMENT DISTRICTS

Function

Account for the accumulation and the transfer of funds for repayment of interfund loans for Improvement Districts.

Description of Services

Accumulate funds for La Cholla Boulevard, Camino Ojo de Agua, and Hayhook Ranch Improvement Districts to repay appropriate County departments for interfund loans.

Program Goals and Objectives

- Account for Improvement District interfund loan funds accumulation and transfer to proper County departments

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Transactions accurately recorded	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	78	0	0
SUPPLIES AND SERVICES	69,918	91,324	61,568
Total Program Expenditures	**69,996**	**91,324**	**61,568**
Program Funding by Source			
Revenues			
SPECIAL ASSESSMENT	555,844	448,619	401,105
INTEREST	5,350	0	0
Special Programs Revenue Sub-Total	**561,194**	**448,619**	**401,105**
Net Operating Transfers In/(Out)	**(1,200,000)**	**0**	**(38,140)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**708,802**	**(357,295)**	**(301,397)**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**69,996**	**91,324**	**61,568**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: NON DEPARTMENTAL
Program: NON DEPARTMENTAL

Function

Budget and provide for expenditure and/or revenue authority for specified General Fund programs, projects, and items for which no direct responsibility has been assigned to any single department. Report the General Fund portion of self insurance reserve (SIR) payments.

Description of Services

Report the receipt of the Transient Lodging Excise Tax revenues and the payment of $3,365,643 to the Metropolitan Tucson Convention & Visitors Bureau (MTCVB). This tax is only charged to hotels/motels located in unincorporated areas of Pima County. Provide expenditure authority for dues to the County Supervisors Association of $91,935 and the U.S. Mexico Border Counties Coalition of $12,608, and Lobbyist costs of $42,700. Provide expenditure authority of $181,250 for Special Projects, $22,500 for Bond Oversight, $759,351 for network infrastructure, and $2,567,427 for the General Fund portion of self insurance costs.

Program Goals and Objectives

- Provide and account for all Non Departmental activities

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Transactions accurately recorded	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	0	1,143,631	0
SUPPLIES AND SERVICES	6,776,183	7,401,921	7,043,414
Total Program Expenditures	**6,776,183**	**8,545,552**	**7,043,414**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	4,107,552	4,374,791	3,365,643
Operating Revenue Sub-Total	**4,107,552**	**4,374,791**	**3,365,643**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**2,668,631**	**4,170,761**	**3,677,771**
Total Program Funding	**6,776,183**	**8,545,552**	**7,043,414**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Procurement

Expenditures: 2,222,527 **Revenues:** 6,000

FTEs 31.8

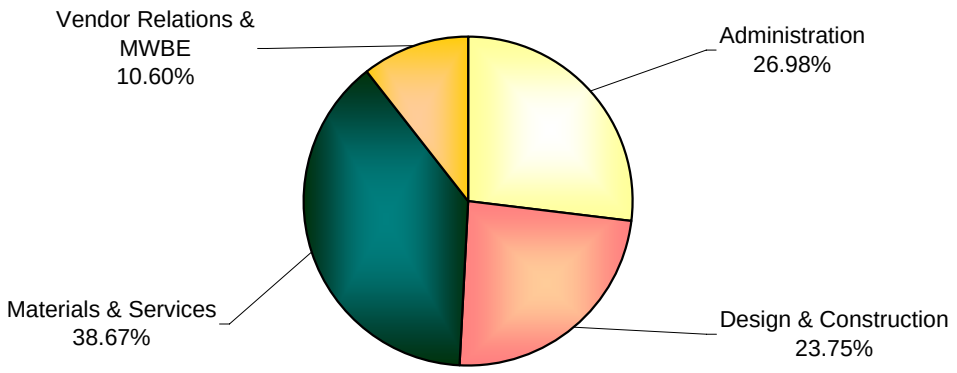
Function Statement:

Procure all materials and services for County departments, except as specified by delegation pursuant to the procurement code or under the small purchase procedure. Administer the County Minority/Woman-Owned Business Enterprise Program in accordance with County Code requirements for outreach, price preference, subcontractor goals, and compliance review. Ensure compliance with the Pima County Living Wage Ordinance 2002-1 through assistance, review, and monitoring of eligible Pima County contracts. Manage the contracts review approval process. Provide vendor/business assistance and education to vendors concerning bid preparation, bonds and insurance, and the conduct of business with the County. Track and monitor all County contracts.

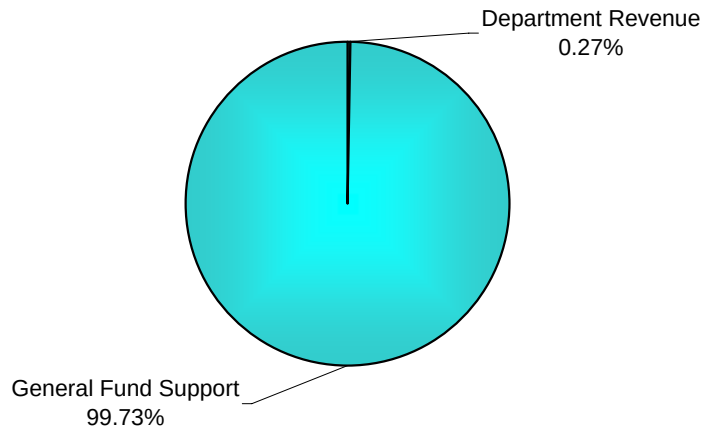
Mandates:

ARS Title 11: Counties, Title 34: Public Buildings and Improvements; Pima County Code Title 11: Procurement Code, Title 20: Minority and Woman-Owned Business Enterprise Code; and Board of Supervisors Policy D29 Purchasing/Printing

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: PROCUREMENT

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATION	595,718	596,888	599,578
DESIGN & CONSTRUCTION	627,253	600,006	527,903
MATERIALS & SERVICES	927,105	840,868	859,506
VENDOR RELATIONS & MWBE	212,586	240,257	235,540
Total Expenditures	**2,362,662**	**2,278,019**	**2,222,527**
Funding by Source			
Revenues			
ADMINISTRATION	80	0	0
DESIGN & CONSTRUCTION	164	0	0
MATERIALS & SERVICES	14	0	0
VENDOR RELATIONS & MWBE	5,100	6,000	6,000
Total Revenues	**5,358**	**6,000**	**6,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**2,357,304**	**2,272,019**	**2,216,527**
Total Program Funding	**2,362,662**	**2,278,019**	**2,222,527**
Staffing (FTEs) by Program			
ADMINISTRATION	9.0	9.0	9.0
DESIGN & CONSTRUCTION	8.0	8.0	7.0
MATERIALS & SERVICES	13.0	11.5	11.8
VENDOR RELATIONS & MWBE	4.0	4.0	4.0
Total Staffing (FTEs)	**34.0**	**32.5**	**31.8**

Program Summary

Department: PROCUREMENT
Program: ADMINISTRATION

Function

Administer all functions of the department. Provide support to each function to meet the needs of the department. Conduct contracts review.

Description of Services

Provide general management for all aspects of the Procurement function in Pima County, as defined in the Pima County Code and Board of Supervisors Policies. Implement practice, competency and systems changes, and associated training, to promote retention of employees and generate significant productivity improvements. Identify enhancement projects that are also expected to be of value to other departments. Provide services to other agencies and the community in general. Participate in cooperative alliances to identify collaborative procurement opportunities, leverage procurement volume and agency productivity, establish purchase agreements that may be utilized by other regional public procurement agencies, and exchange and promote the use of advanced and strategic practices and initiatives.
Provide a centralized control point where all contracts are reviewed for compliance with the Pima County Procurement Code, policies, and procedures prior to execution. Oversee contracts processing and enter relevant data into the contracts maintenance and Synergen systems. Provide contracts training to departments.
Maintain and distribute the Procurement Policy and Procedures Manual.
Administer the County Procurement Card (PCard) Program. Implement Countywide as a strategy to reduce Finance Department payment transactions, improve visibility of purchased items, and provide opportunities to consolidate and bid like items for improved pricing and control.
Upgrade and maintain the department systems for vendors, users, Synergen, and electronic contracts. Maintain and update the department Internet and Intranet websites. Maintain Pima County's Intranet home page. Publish solicitations, notice of awards, and other related documents online. Maintain the PCard website for card administrators and users. Arrange and setup multi-media presentations for County departments. Coordinate online reverse and surplus property auctions. Conduct online Countywide and vendor satisfaction surveys. Provide long term Internet and Intranet strategy planning and IT project management. Serve on Countywide e-Government/Systems committee.

Program Goals and Objectives

- Provide program/procurement training sessions to County departments
- Implement the PCard Countywide to enhance cost control, facilitate department needs, and reduce payables transactions
- Review PCard transactions to identify contract opportunities and non-compliant purchases
- Generate rebates for PCards

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Program training sessions provided	28	10	10
PCard transactions reviewed	6,888	9,840	10,700
PCard rebate generated	$17,298	$54,102	$75,197

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	581,555	577,934	576,210
SUPPLIES AND SERVICES	14,163	18,954	23,368
Total Program Expenditures	**595,718**	**596,888**	**599,578**
Program Funding by Source			
Revenues			
MISCELLANEOUS	80	0	0
Operating Revenue Sub-Total	**80**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**595,638**	**596,888**	**599,578**
Total Program Funding	**595,718**	**596,888**	**599,578**
Program Staffing (FTEs)	**9.0**	**9.0**	**9.0**

Program Summary

Department: PROCUREMENT
Program: DESIGN & CONSTRUCTION

Function

Procure design, construction, and related services for all County departments. Consult with Public Works departments and Facilities Management regarding solicitations, project management, and contracts administration.

Description of Services

Procure construction, architectural, engineering, and related services for the Public Works, Facilities Management, Wastewater Reclamation, Transportation, Environmental Quality, Development Services, and Natural Resources, Parks and Recreation departments and the Regional Flood Control District. Identify salient issues and unique characteristics associated with each alternative project delivery methods (APDM) project. In conjunction with the County Attorney research, develop, or tailor correspondingly appropriate solicitation and contract language for both consulting and construction contracts. Manage the procurement and evaluation process, draft award documents, and manage the contract signature process, while ensuring that everything is consistent with law and policy. Process all change orders and amendments for construction, architectural, engineering, and related contracts. Craft appropriate documents. Assign and manage the appropriate approval/signature process.

Program Goals and Objectives

- Improve cycle times for requisitions
- Provide project method selection training to departments
- Revise and update procedures

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Average requisition cycle time (days)	86	83	80
Project method selection training sessions provided	1	3	3
Procedures updated/improved	1	2	2

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	604,623	574,599	506,020
SUPPLIES AND SERVICES	22,630	25,407	21,883
Total Program Expenditures	**627,253**	**600,006**	**527,903**
Program Funding by Source			
Revenues			
MISCELLANEOUS	164	0	0
Operating Revenue Sub-Total	**164**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**627,089**	**600,006**	**527,903**
Total Program Funding	**627,253**	**600,006**	**527,903**
Program Staffing (FTEs)	**8.0**	**8.0**	**7.0**

Program Summary

Department: PROCUREMENT
Program: MATERIALS & SERVICES

Function

Provide tactical and strategic guidance to all County departments regarding centralized procurement and decentralized purchasing on a wide variety of materials and complex services, with the exception of Design and Construction Services. Act as the central interpretive authority regarding Procurement policy, code, procedure, and practice.

Description of Services

Establish and maintain purchase agreements for all County departments utilizing specifications provided by the requesting department(s) and procurement processes prescribed by the Pima County Procurement Code and Board of Supervisors Procurement Policies. Procure all materials and services required by the County with the exception of construction related requirements that are procured by the Design and Construction Division.
Implement practice and competency improvements and continuous improvement processes to offset the increasing number of purchase requisitions and improve current performance.
Provide to all County departments formal training, guidance, and support regarding their procurement related responsibilities. Develop specifications which significantly impact costs and supplier performance and comply with procurement related law, policy, and procedures. Perform periodic audits of operating department procurement and purchasing activities and provide guidance regarding desirable corrective actions to department directors, heads, and elected officials. Develop procurement procedures and make recommendations to the County Administrator regarding procurement related processes and Administrative Procedures.

Program Goals and Objectives

- Improve service to client departments
- Reduce the number of requisitions greater than 90 days old
- Continue to receive national Procurement Agency awards

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Average requisitions more than 90 days old per week	2	1.8	1.7
National Procurement Agency awards received	2	3	2

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	881,882	788,528	825,652
SUPPLIES AND SERVICES	36,172	52,340	33,854
CAPITAL OUTLAY	9,051	0	0
Total Program Expenditures	**927,105**	**840,868**	**859,506**
Program Funding by Source			
Revenues			
MISCELLANEOUS	14	0	0
Operating Revenue Sub-Total	**14**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**927,091**	**840,868**	**859,506**
Total Program Funding	**927,105**	**840,868**	**859,506**
Program Staffing (FTEs)	**13.0**	**11.5**	**11.8**

Program Summary

Department: PROCUREMENT
Program: VENDOR RELATIONS & MWBE

Function

Manage Pima County Vendor Relations, Minority/Women and Small Business Enterprise (MWBE/SBE), and Living Wage Compliance programs as mandated by Pima County Ordinances 1997-44 and 2002-1. Ensure compliance with the Living Wage Ordinance through assistance, review, and monitoring of eligible Pima County contracts. Assist Pima County departments with MWBE/SBE compliance in design and construction projects and in the procurement of goods and services. Track dollars spent on and procurement opportunities offered in County MWBE/SBE efforts.

Description of Services

MWBE/SBE Program: Provide MWBEs/SBEs with assistance in conducting business with Pima County, including notification of procurement opportunities, bid preparation, training, bonding, and insurance information. Review all County construction projects for MWBE/SBE participation. Set individual project goals. Attend pre-bid and pre-construction meetings to facilitate MWBE/SBE utilization and reporting on eligible projects. Evaluate MWBE/SBE participation in professional service and architectural and engineering (A & E) contract proposals and assign points in the evaluation process. Maintain a list of certified MWBE/SBE businesses. Assist MWBE/SBE vendors in certification efforts with the city of Tucson, Arizona Department of Transportation, and the city of Phoenix. Conduct training seminars and community outreach events for current and prospective County vendors. Sponsor, attend, and participate in trade shows, committees, and training events open to the entire business community to increase Pima County business participation.

Living Wage Program: Provide for compliance with the adopted Living Wage Ordinance No. 2002-1 which mandates a living wage requirement for inclusion in County contracts for specific services utilized by Pima County Government. Provide for the review and monitoring of eligible contracts under covered services with Pima County.

Vendor Relations: Maintain and update the Pima County Vendor Registration Database, which provides current vendor information to assist in procurement opportunities to all departments in Pima County. Provide education and vendor assistance through collaborative outreach events with state and local agencies. Conduct training and/or seminars to educate vendors regarding the process of how to do business with Pima County.

Living Wage and MWBE/SBE Compliance: Review all County projects with MWBE/SBE participation goals, and track prime contractor performance, payments, and program compliance as outlined in Ordinance 1997-44. Monitor payment and MWBE/SBE utilization of A & E and professional services contracts for contractor performance evaluations. Ensure program compliance through on-site visit compliance investigations and through contract payment review and verification.

Program Goals and Objectives

- Increase MWBE/SBE local vendors in database
- Maintain MWBE/SBE vendor training programs provided
- Review projects for MWBE/SBE Goals
- Review projects for MWBE/SBE compliance
- Review Living Wage contracts
- Continue on-site Living Wage compliance visits
- Continue Pima County sponsored MWBE/SBE outreach activity
- Increase certified MWBE/SBE vendors
- Increase County vendors in database

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Minority-owned vendors in database	234	300	400
Woman-owned vendors in database	463	540	600
MWBE/SBE vendor training programs	9	10	10
Projects reviewed for MWBE/SBE goals	44	35	40
Projects reviewed for MWBE/SBE compliance	34	24	30
Living Wage contracts reviewed	31	28	28
On-site Living Wage compliance visits	31	28	28
Pima County sponsored MWBE/SBE outreach activities	5	6	6
Certified MBWE/SBE vendors	150	200	250
County vendors in database	4,593	5,200	6,000

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	197,334	223,951	219,679
SUPPLIES AND SERVICES	15,252	16,306	15,861
Total Program Expenditures	**212,586**	**240,257**	**235,540**

Program Summary

Department: PROCUREMENT
Program: VENDOR RELATIONS & MWBE

Program Funding by Source

Revenues			
MISCELLANEOUS	5,100	6,000	6,000
Operating Revenue Sub-Total	**5,100**	**6,000**	**6,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**207,486**	**234,257**	**229,540**
Total Program Funding	**212,586**	**240,257**	**235,540**
Program Staffing (FTEs)	**4.0**	**4.0**	**4.0**

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Recorder

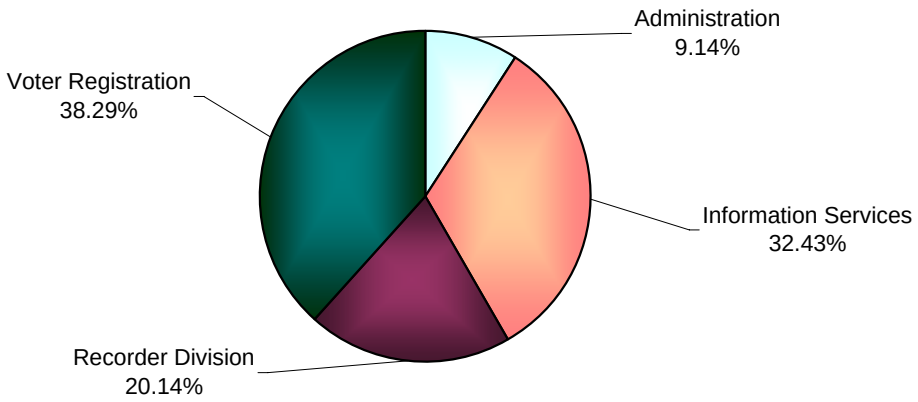
Expenditures: 4,199,071 **Revenues:** 3,400,735

FTEs 50.3

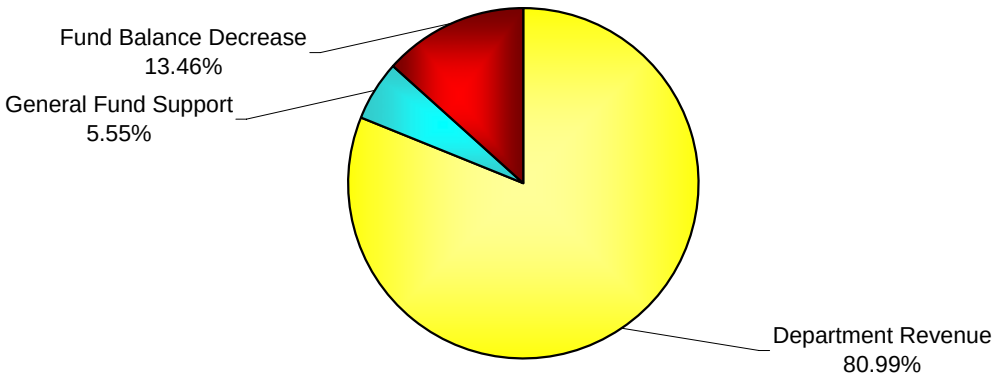
Function Statement: Ensure prompt and efficient imaging and indexing of documents presented for public recording. Provide for the expeditious retrieval and reproduction of documents previously recorded. Maintain voter registration rolls. Conduct early voting activity and other election related activities.

Mandates: ARS Title 11: Counties; Title 16: Elections and Electors; Title 19: Initiative, Referendum and Recall; Title 39: Public Records, Printing and Notices; and Title 48: Special Taxing Districts

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: RECORDER

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATION	430,278	413,965	383,864
INFORMATION SERVICES	2,956,248	1,998,731	1,361,559
RECORDER DIVISION	838,111	995,593	845,494
VOTER REGISTRATION	1,359,880	2,781,470	1,608,154
Total Expenditures	**5,584,517**	**6,189,759**	**4,199,071**
Funding by Source			
Revenues			
INFORMATION SERVICES	1,206,751	1,110,900	796,375
RECORDER DIVISION	2,279,335	2,505,500	1,905,000
VOTER REGISTRATION	332,169	42,500	699,360
Total Revenues	**3,818,255**	**3,658,900**	**3,400,735**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,749,497**	**887,831**	**565,184**
General Fund Support	**16,765**	**1,643,028**	**233,152**
Total Program Funding	**5,584,517**	**6,189,759**	**4,199,071**
Staffing (FTEs) by Program			
ADMINISTRATION	6.0	4.0	4.0
INFORMATION SERVICES	10.0	10.0	10.5
RECORDER DIVISION	20.0	21.0	17.0
VOTER REGISTRATION	21.0	32.0	18.8
Total Staffing (FTEs)	**57.0**	**67.0**	**50.3**

Program Summary

Department: RECORDER
Program: ADMINISTRATION

Function

Provide management oversight, budget, and personnel services to all programs in the Pima County Recorder's office.

Description of Services

Ensure compliance with statutory mandates. Set the policies for the department and implement those policies. Hire, supervise, monitor, and evaluate personnel. Plan the activities of the department. Budget and monitor the use of public funds. Purchase adequate resources, equipment, and supplies for the department.

Program Goals and Objectives

- Ensure statutory mandates, in both the Voter Registration and Document Recording divisions of the department, are met at all times
- Ensure public funds allocated are expended in compliance with County policy and state law
- Procure adequate equipment, supplies, and resources to enable the employees of the department to perform their functions

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Statutory mandates under Title 16 of the Arizona Revised Statutes met	100%	100%	100%
Statutory mandates under Title 11 of the Arizona Revised Statutes met	100%	100%	100%
All supplies and materials purchased so that there is no downtime due to a shortage	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	426,212	405,365	375,864
SUPPLIES AND SERVICES	4,066	8,600	8,000
Total Program Expenditures	**430,278**	**413,965**	**383,864**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**430,278**	**413,965**	**383,864**
Total Program Funding	**430,278**	**413,965**	**383,864**
Program Staffing (FTEs)	**6.0**	**4.0**	**4.0**

Program Summary

Department: RECORDER
Program: INFORMATION SERVICES

Function

Modernize and keep the document storage and retrieval systems current with technology. Maintain optimum uptime on the online system and the voter registration system.

Description of Services

Update and maintain the document storage and retrieval systems pursuant to ARS 11-475.01. Keep the local area network operating with no unscheduled downtime. Make annual changes to programming for voter registration to comply with changes in statutes and variations in election requirements for jurisdictions affected. Perform annual changes to recording and voter registration software required by manufacturer's modifications and updates. Modify existing recording system to upgrade programming language and database system to allow for digitization of all documents recorded in Pima County. Provide for system security including off site backup of all data and prevention of unauthorized access to records and confidential information.

Program Goals and Objectives

- Keep local area network operating with no unscheduled downtime
- Make annual changes to programming for voter registration to comply with changes in statutes and variations in election requirements for jurisdictions affected
- Perform annual changes to recording and voter registration software required by manufacturer's modifications and updates
- Complete modification of database and computer programming language modernization project to allow for full electronic retrieval of all documents recorded in Pima County by 2012

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Computer system uptime	100%	99%	100%
Computer programs upgraded within 1 year after release of new version	75%	85%	95%
Voter registration program modified as required by statute or jurisdiction prior to next election	100%	100%	100%
Computer system maintained and upgraded for most efficient operations possible	75%	85%	95%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	466,273	604,931	596,309
SUPPLIES AND SERVICES	1,810,832	1,351,300	707,500
CAPITAL OUTLAY	679,143	42,500	57,750
Total Program Expenditures	**2,956,248**	**1,998,731**	**1,361,559**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	7,314	0	0
CHARGES FOR SERVICES	957,248	960,900	750,875
INTEREST	222,816	150,000	45,500
MISCELLANEOUS	19,373	0	0
Special Programs Revenue Sub-Total	**1,206,751**	**1,110,900**	**796,375**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,749,497**	**887,831**	**565,184**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**2,956,248**	**1,998,731**	**1,361,559**
Program Staffing (FTEs)	**10.0**	**10.0**	**10.5**

Program Summary

Department: RECORDER
Program: RECORDER DIVISION

Function

Provide quality service to the public by ensuring prompt and efficient recording and filing of documents presented for public record and expeditious retrieval and reproduction of documents in accordance with statutory requirements.

Description of Services

Receive, record, index, maintain, and permanently preserve all instruments presented for recording as a public document as mandated by ARS Title 11. Maintain a public access area for all recorded documents to allow convenient public inspection of all documents.

Program Goals and Objectives

- Enter all information for recording each document with attention to accuracy, then check each entry by another operator, perform a third check, electronically image, and return through the mail room
- Record all documents presented on the day of receipt (statutory requirement) with the second checking completed no later than the next business day after receipt
- Complete cashiering close out daily with no overage/shortage
- Process all documents completely through the mailroom and return within 10 work days
- Assist members of public visiting public access area within an average of 5 minutes

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Documents recorded day of receipt	100%	100%	100%
Documents reviewed for accuracy (2nd check)	100%	100%	100%
Pages microfilmed and digitized	1,421,323	925,000	1,000,000
All documents returned by mail/private courier	100%	100%	100%
Days to process document and return to originator	10	9	10
Customers served within 5 minutes	100%	100%	100%
Accuracy rate for recorded documents	94%	96%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	671,141	735,443	649,074
SUPPLIES AND SERVICES	165,620	260,150	196,420
CAPITAL OUTLAY	1,350	0	0
Total Program Expenditures	**838,111**	**995,593**	**845,494**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	2,077,703	2,300,000	1,745,000
MISCELLANEOUS	201,632	205,500	160,000
Operating Revenue Sub-Total	**2,279,335**	**2,505,500**	**1,905,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**(1,441,224)**	**(1,509,907)**	**(1,059,506)**
Total Program Funding	**838,111**	**995,593**	**845,494**
Program Staffing (FTEs)	**20.0**	**21.0**	**17.0**

Program Summary

Department: RECORDER
Program: VOTER REGISTRATION

Function

Provide quality service to the public by promptly registering or making changes to voter files and maintaining voter files in an orderly and efficient manner. Conduct early voting in an orderly and efficient manner while providing quality service. Verify signatures on petitions for recall, initiative, referendum, annexations, or challenged candidates for office.

Description of Services

Protect the rights of all eligible voters by conducting early voting in compliance with state and federal law and preserving all voted ballots for tabulation by the Division of Elections. Maintain voter registration rolls as mandated in accordance with ARS Title 16 in an efficient and cost effective manner for Pima County and all taxing districts within Pima County (schools, fire districts, water districts, cities, and towns).

Program Goals and Objectives

- Enter information from voter registration affidavits into the voter registration computer system correctly and digitize affidavits
- File original affidavits correctly as mandated by state law
- Accurately issue early ballots at remote voting sites and by U.S. mail
- Mail voter registration cards, generated by information entered, within 30 days (ARS Title 16-163)
- Issue and mail early ballots within 48 hours after request (ARS Title 16-542)
- Issue early ballots and receive voted ballots, validate each, and turn over to Pima County Elections Division for tabulation within mandated time allowed (ARS Title 16)

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Voter registration affidavits processed	174,700	195,000	175,000
Political parties satisfied with service	100%	100%	100%
Ballots issued, mailed, and validated within statutory requirements	82,000	500,000	110,000

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	750,296	1,079,258	693,714
SUPPLIES AND SERVICES	609,584	1,702,212	914,440
Total Program Expenditures	**1,359,880**	**2,781,470**	**1,608,154**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	141,812	0	0
CHARGES FOR SERVICES	190,272	42,500	515,000
MISCELLANEOUS	85	0	0
Operating Revenue Sub-Total	**332,169**	**42,500**	**515,000**
INTERGOVERNMENTAL	0	0	184,360
Special Programs Revenue Sub-Total	**0**	**0**	**184,360**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,027,711**	**2,738,970**	**908,794**
Total Program Funding	**1,359,880**	**2,781,470**	**1,608,154**
Program Staffing (FTEs)	**21.0**	**32.0**	**18.8**

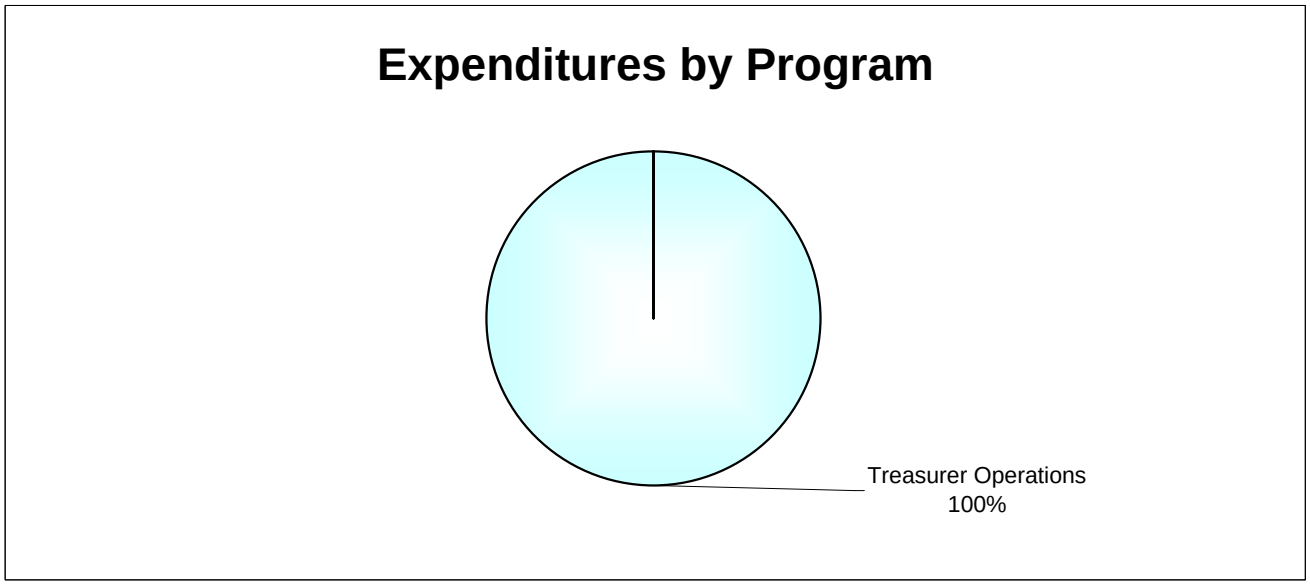
Treasurer

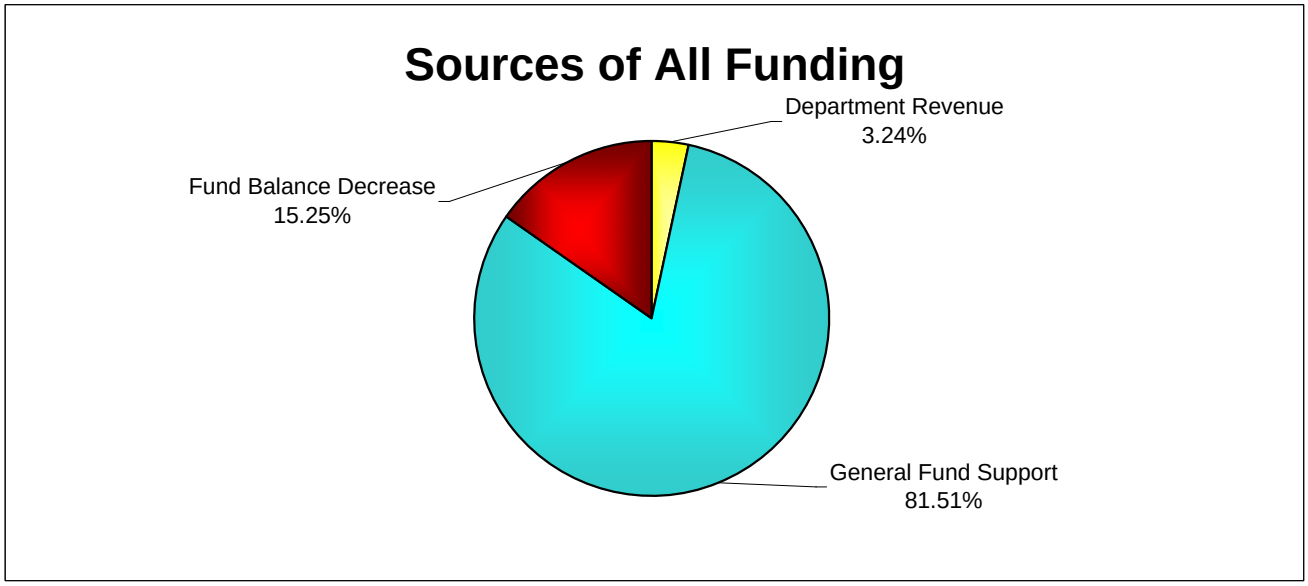
Expenditures: 3,010,251 **Revenues:** 97,650

FTEs 40.0

Function Statement: Serve as Treasurer for Pima County and its political subdivisions. Act as custodian of public funds and ex-officio tax collector. Duties include custody, collection, disbursement, and investment of public funds and the collection and distribution of property taxes.

Mandates: ARS Title 11: Counties; Title 35: Public Finances; and Title 42: Taxation





Department Summary by Program

Department: TREASURER

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
TREASURER OPERATIONS	2,342,331	2,998,140	3,010,251
Total Expenditures	**2,342,331**	**2,998,140**	**3,010,251**
Funding by Source			
Revenues			
TREASURER OPERATIONS	125,110	108,150	97,650
Total Revenues	**125,110**	**108,150**	**97,650**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(3,425)**	**376,300**	**459,000**
General Fund Support	**2,220,646**	**2,513,690**	**2,453,601**
Total Program Funding	**2,342,331**	**2,998,140**	**3,010,251**
Staffing (FTEs) by Program			
TREASURER OPERATIONS	41.0	40.0	40.0
Total Staffing (FTEs)	**41.0**	**40.0**	**40.0**

Program Summary

Department: TREASURER
Program: TREASURER OPERATIONS

Function

Serve as the custodian of public monies and as ex officio tax collector as mandated by Arizona Revised Statutes.

Description of Services

Account for the collection, custody, and disbursement of public revenue and report the same to the Board of Supervisors. Collect and distribute taxes. Accept deposits, clear warrants, and provide investment services to Pima County and its political subdivisions.

Program Goals and Objectives

- Process tax payments within three days of receipt
- Meet or exceed established investment benchmarks
- Develop and implement an integrated information system to provide on-line banking and tax collection services to Pima County departments, political subdivisions, other agencies, and individuals

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Days not compliant with 3 day tax payment processing	14	12	12
Months meeting or exceeding investment benchmarks	12	10	12
Percent completed of tax collection system	40%	50%	95%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,845,795	2,063,607	2,054,974
SUPPLIES AND SERVICES	353,475	580,933	571,977
CAPITAL OUTLAY	143,061	353,600	383,300
Total Program Expenditures	**2,342,331**	**2,998,140**	**3,010,251**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	33	150	150
MISCELLANEOUS	92	0	0
Operating Revenue Sub-Total	**125**	**150**	**150**
CHARGES FOR SERVICES	52,190	45,000	45,000
INTEREST	23,116	18,000	2,500
MISCELLANEOUS	49,679	45,000	50,000
Special Programs Revenue Sub-Total	**124,985**	**108,000**	**97,500**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(3,425)**	**376,300**	**459,000**
General Fund Support	**2,220,646**	**2,513,690**	**2,453,601**
Total Program Funding	**2,342,331**	**2,998,140**	**3,010,251**
Program Staffing (FTEs)	**41.0**	**40.0**	**40.0**

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SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Total Expenditures
COMMUNITY & ECONOMIC DEVELOPMENT			
COMMUNITY & ECONOMIC DEVELOPMENT ADMIN			
ADMINISTRATION	665,886		665,886
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT ADMIN	665,886		665,886
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV			
COMM DEV & NEIGHBORHOOD CONSERV ADMIN	359,252		359,252
COMMUNITY SUPPORT	134,517		134,517
EMERGENCY FOOD & CLOTHING	496,706		496,706
GENERAL SERVICES	1,481,734		1,481,734
HOUSING	312,002	11,815,407	12,127,409
NEIGHBORHOOD CONSERVATION	429,630	1,450,000	1,879,630
PARENTING & FAMILY SUPPORT	158,058		158,058
RURAL DEVELOPMENT/OUTSIDE AGENCIES	173,606	4,045,580	4,219,186
SENIOR SUPPORT	243,632		243,632
SHELTER/ SUPPORT SERVICES/DOMESTIC VIOLENCE	654,504		654,504
YOUTH AND YOUNG ADULT SERVICES	610,635		610,635
TOTAL COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	5,054,276	17,310,987	22,365,263
COMMUNITY SVCS, EMPLOYMENT & TRAINING			
CAA/EMERGENCY SERVICES NETWORK	150,072	4,915,910	5,065,982
ONE STOP	4,574,107	18,330,666	22,904,773
TEEN HEALTH	629,098		629,098
VOCATIONAL AND ACADEMIC INSTRUCTION	230,078	1,247,433	1,477,511
VOCATIONAL/REMEDIAL EDUCATION	627,597		627,597
TOTAL COMMUNITY SVCS, EMPLOYMENT & TRAINING	6,210,952	24,494,009	30,704,961
COUNTY FREE LIBRARY			
ADMINISTRATION		3,713,247	3,713,247
PUBLIC SERVICES		22,807,765	22,807,765
SUPPORT SERVICES		10,962,140	10,962,140
TOTAL COUNTY FREE LIBRARY		37,483,152	37,483,152
ECONOMIC DEVELOPMENT & TOURISM			
ECONOMIC DEVELOPMENT & TOURISM		1,570,096	1,570,096
TOTAL ECONOMIC DEVELOPMENT & TOURISM		1,570,096	1,570,096
KINO SPORTS COMPLEX			
LANDSCAPE MANAGEMENT	423,890		423,890
RECREATION	1,224,370		1,224,370
TOTAL KINO SPORTS COMPLEX	1,648,260		1,648,260
SCHOOL SUPERINTENDENT			
ACCOUNTING	383,162		383,162
ADMINISTRATION	609,751		609,751
EDUCATIONAL SERVICES	543,703		543,703
PIMA ACCOMMODATION DISTRICT		2,281,000	2,281,000
PIMA SPECIAL PROGRAMS		2,700,000	2,700,000
TOTAL SCHOOL SUPERINTENDENT	1,536,616	4,981,000	6,517,616
STADIUM DISTRICT			
ADMINISTRATION		1,688,454	1,688,454
BASEBALL AND SOCCER		2,401,754	2,401,754
EVENTS		768,904	768,904
KINO ECOSYSTEM RESTORATION PROJECT		196,417	196,417
TOTAL STADIUM DISTRICT		5,055,529	5,055,529
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**15,115,990**	**90,894,773**	**106,010,763**

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Total Revenues
COMMUNITY & ECONOMIC DEVELOPMENT			
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV			
GENERAL SERVICES	104,840		104,840
HOUSING		11,815,607	11,815,607
NEIGHBORHOOD CONSERVATION		10,000	10,000
RURAL DEVELOPMENT/OUTSIDE AGENCIES		4,045,580	4,045,580
TOTAL COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	104,840	15,871,187	15,976,027
COMMUNITY SVCS, EMPLOYMENT & TRAINING			
CAA/EMERGENCY SERVICES NETWORK		4,915,910	4,915,910
ONE STOP		18,041,566	18,041,566
VOCATIONAL AND ACADEMIC INSTRUCTION		1,259,326	1,259,326
TOTAL COMMUNITY SVCS, EMPLOYMENT & TRAINING		24,216,802	24,216,802
COUNTY FREE LIBRARY			
ADMINISTRATION		26,251,108	26,251,108
PUBLIC SERVICES		1,381,500	1,381,500
TOTAL COUNTY FREE LIBRARY		27,632,608	27,632,608
ECONOMIC DEVELOPMENT & TOURISM			
ECONOMIC DEVELOPMENT & TOURISM		1,244,006	1,244,006
TOTAL ECONOMIC DEVELOPMENT & TOURISM		1,244,006	1,244,006
KINO SPORTS COMPLEX			
RECREATION	153,000		153,000
TOTAL KINO SPORTS COMPLEX	153,000		153,000
SCHOOL SUPERINTENDENT			
ADMINISTRATION	240,000		240,000
EDUCATIONAL SERVICES	73,213		73,213
PIMA ACCOMMODATION DISTRICT		2,281,000	2,281,000
PIMA SPECIAL PROGRAMS		2,700,000	2,700,000
TOTAL SCHOOL SUPERINTENDENT	313,213	4,981,000	5,294,213
STADIUM DISTRICT			
ADMINISTRATION		1,420,800	1,420,800
BASEBALL AND SOCCER		697,500	697,500
EVENTS		147,500	147,500
TOTAL STADIUM DISTRICT		2,265,800	2,265,800
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**571,053**	**76,211,403**	**76,782,456**

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

Functional Area/Super Department/Programs	FTEs
COMMUNITY & ECONOMIC DEVELOPMENT	
COMMUNITY & ECONOMIC DEVELOPMENT ADMIN	
ADMINISTRATION	6.6
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT ADMIN	6.6
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	
COMM DEV & NEIGHBORHOOD CONSERV ADMIN	2.1
HOUSING	5.7
NEIGHBORHOOD CONSERVATION	6.3
RURAL DEVELOPMENT/OUTSIDE AGENCIES	11.5
TOTAL COMMUNITY DEVELOP & NEIGHBORHOOD CONSERVATION	25.6
COMMUNITY SVCS, EMPLOYMENT & TRAINING	
CAA/EMERGENCY SERVICES NETWORK	12.2
ONE STOP	110.1
TEEN HEALTH	8.0
VOCATIONAL AND ACADEMIC INSTRUCTION	20.7
VOCATIONAL/REMEDIAL EDUCATION	8.0
TOTAL COMMUNITY SVCS, EMPLOYMENT & TRAINING	159.0
COUNTY FREE LIBRARY	
ADMINISTRATION	5.5
PUBLIC SERVICES	352.2
SUPPORT SERVICES	26.0
TOTAL COUNTY FREE LIBRARY	383.7
ECONOMIC DEVELOPMENT & TOURISM	
ECONOMIC DEVELOPMENT & TOURISM	2.9
TOTAL ECONOMIC DEVELOPMENT & TOURISM	2.9
KINO SPORTS COMPLEX	
LANDSCAPE MANAGEMENT	6.4
RECREATION	13.8
TOTAL KINO SPORTS COMPLEX	20.2
SCHOOL SUPERINTENDENT	
ACCOUNTING	6.0
ADMINISTRATION	5.0
EDUCATIONAL SERVICES	3.0
TOTAL SCHOOL SUPERINTENDENT	14.0
STADIUM DISTRICT	
ADMINISTRATION	4.2
BASEBALL AND SOCCER	20.5
EVENTS	3.3
KINO ECOSYSTEM RESTORATION PROJECT	2.7
TOTAL STADIUM DISTRICT	30.7
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	642.7

Note: Slight variances between the sum of Program FTEs and the Department total are due to rounding.

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Community & Economic Development Admin

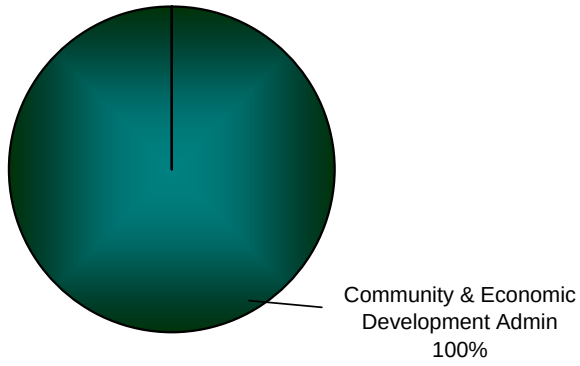
Expenditures: 665,886 **Revenues:** 0

FTEs 6.6

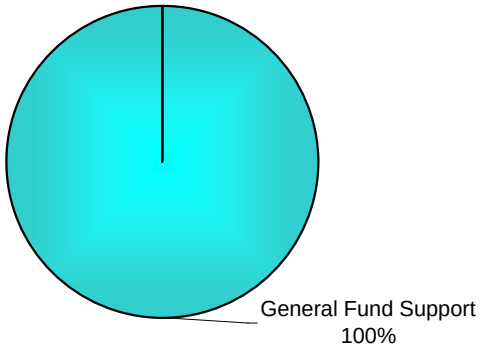
Function Statement: To enhance the economic and cultural well-being of Pima County constituents, with particular focus on improving the status of the economically disadvantaged, and to meet and report performance and fiscal requirements of federal, state, and private grantors. The department provides support to the Community Development & Neighborhood Conservation, Community Services-Employment & Training, Economic Development & Tourism, Kino Sports Complex departments, and the Pima County Public Library and Stadium Districts.

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: COMMUNITY & ECONOMIC DEVELOPMENT ADMIN

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATION	634,068	686,691	665,886
Total Expenditures	**634,068**	**686,691**	**665,886**
Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**634,068**	**686,691**	**665,886**
Total Program Funding	**634,068**	**686,691**	**665,886**
Staffing (FTEs) by Program			
ADMINISTRATION	8.0	7.0	6.6
Total Staffing (FTEs)	**8.0**	**7.0**	**6.6**

Program Summary

Department: COMMUNITY & ECONOMIC DEVELOPMENT ADMIN
Program: ADMINISTRATION

Function

Provide administrative direction and support services to six departments whose mission is to enhance the economic and cultural well being of all constituents in Pima County, including trying to improve the status of economically disadvantaged constituents.

Description of Services

Provide policy direction and administrative oversight and support for all grant, bond, General Fund, County Free Library District, Stadium District, and leased property programs and projects in six departments.

Program Goals and Objectives

- Increase department operating efficiencies
- Increase level of Employee Combined Appeal Program (ECAP) funding
- Obtain federal stimulus funding
- Continue existing administrative services in all six departments

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Procedures reviewed to increase efficiency	yes	yes	yes
ECAP contributions increased	yes	yes	yes
Existing levels of administrative services continued for departments	yes	yes	yes
New federal stimulus revenue obtained	n/a	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	364,200	458,960	450,155
SUPPLIES AND SERVICES	269,868	220,331	212,131
CAPITAL OUTLAY	0	7,400	3,600
Total Program Expenditures	**634,068**	**686,691**	**665,886**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**634,068**	**686,691**	**665,886**
Total Program Funding	**634,068**	**686,691**	**665,886**
Program Staffing (FTEs)	**8.0**	**7.0**	**6.6**

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Community Development & Neighborhood Conservation

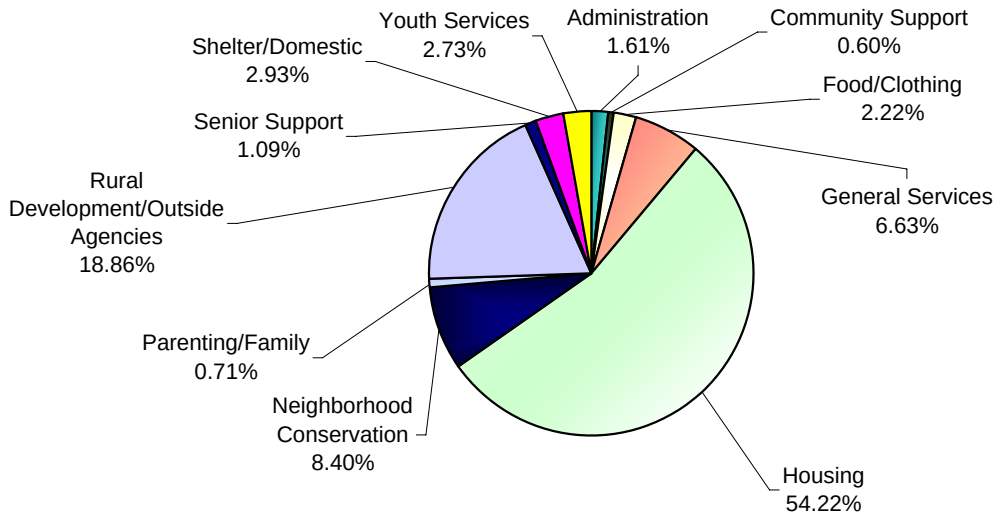
Expenditures: 22,365,263 **Revenues:** 15,976,027

FTEs 25.6

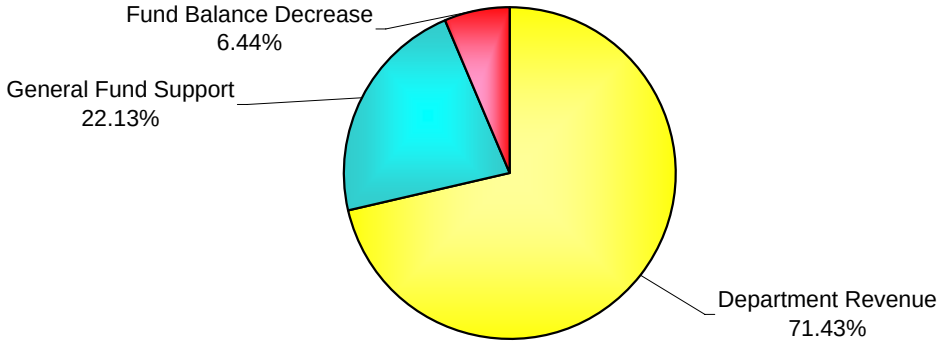
Function Statement: Enhance the economic welfare of inhabitants of Pima County by: promoting more and better human service delivery; supporting regional planning and cooperative arrangements to address priority issues; promoting intergovernmental and community collaboration; addressing critical human and community needs; and, promoting infrastructure, economic, and social services development in low and moderate income communities.

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
COMM DEV & NEIGHBORHOOD CONSERV ADMIN	307,357	356,211	359,252
COMMUNITY SUPPORT	190,926	152,000	134,517
EMERGENCY FOOD & CLOTHING	423,234	561,268	496,706
GENERAL SERVICES	1,383,078	1,332,230	1,481,734
HOUSING	1,869,618	5,060,223	12,127,409
NEIGHBORHOOD CONSERVATION	405,953	1,882,881	1,879,630
PARENTING & FAMILY SUPPORT	166,551	178,600	158,058
RURAL DEVELOPMENT/OUTSIDE AGENCIES	4,111,695	4,238,413	4,219,186
SENIOR SUPPORT	263,811	295,300	243,632
SHELTER/ SUPPORT SERVICES/DOMESTIC VIOLE	584,343	739,574	654,504
YOUTH AND YOUNG ADULT SERVICES	832,228	710,000	610,635
Total Expenditures	**10,538,794**	**15,506,700**	**22,365,263**
Funding by Source			
Revenues			
GENERAL SERVICES	104,840	104,840	104,840
HOUSING	1,723,337	4,738,392	11,815,607
NEIGHBORHOOD CONSERVATION	88,076	75,000	10,000
RURAL DEVELOPMENT/OUTSIDE AGENCIES	4,001,057	4,047,039	4,045,580
SENIOR SUPPORT	14,544	5,000	0
Total Revenues	**5,931,854**	**8,970,271**	**15,976,027**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(264,905)**	**1,375,000**	**1,439,800**
General Fund Support	**4,871,845**	**5,161,429**	**4,949,436**
Total Program Funding	**10,538,794**	**15,506,700**	**22,365,263**
Staffing (FTEs) by Program			
COMM DEV & NEIGHBORHOOD CONSERV ADMIN	3.0	2.0	2.1
HOUSING	6.0	6.5	5.7
NEIGHBORHOOD CONSERVATION	6.2	6.2	6.3
RURAL DEVELOPMENT/OUTSIDE AGENCIES	12.3	11.8	11.5
Total Staffing (FTEs)	**27.5**	**26.5**	**25.6**

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: COMM DEV & NEIGHBORHOOD CONSERV ADMIN

Function

Provide administrative oversight for all programs including general fund, bond fund, and federal and state grants. Serve as departmental liaison to several local and regional committees to establish policies and develop planned delivery of regional services.

Description of Services

Provide administrative oversight to the department which includes grants, general fund, and bond funded programs. Manage personnel, budget, programmatic reporting, contract compliance, community planning. Prepare regular reports to the County Administrator and the Board of Supervisors. Responsible for the appropriate staffing of County appointed Commissions and Committees relating to this department

Program Goals and Objectives

- Increase public access to programs and services through improved communication and open processes
- Develop policies to enhance citizen participation and outreach
- Maximize programmatic effectiveness and efficiencies through improved interdepartmental communication
- Provide local and regional leadership in analyses of needs, program planning, and capacity development

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Strategies implemented to promote awareness of community resources	3	3	3
Reports developed to demonstrate community benefits for identified programs	6	6	4
Leadership provided on local and national committees which address legislative and programmatic issues impacting the County	3	1	2
Capacity building training sessions provided for community organizations	6	4	4

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	210,812	218,929	219,736
SUPPLIES AND SERVICES	94,104	133,682	137,716
CAPITAL OUTLAY	2,441	3,600	1,800
Total Program Expenditures	**307,357**	**356,211**	**359,252**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**307,357**	**356,211**	**359,252**
Total Program Funding	**307,357**	**356,211**	**359,252**
Program Staffing (FTEs)	**3.0**	**2.0**	**2.1**

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: COMMUNITY SUPPORT

Function

Administer County General Funds to nonprofit agencies that have successfully completed a community review process and were determined to be qualified to deliver essential community related services to identified groups.

Description of Services

Administer contracts which meet priority community needs and deliver specific services; assure accountability for program funds through effective monitoring, technical assistance, and reporting.

(Note: Beginning in fiscal year 2007/08 the Outside Agency Citizens Committee replaced the Youth and Human Services categories with six new service categories which improved fiscal and programmatic accountability while more clearly reflecting the services delivered to "at risk" populations. This change provides greater transparency for funding based on prioritized needs established by the Citizens Committee and approved by the Board of Supervisors. All current programmatic and fiscal reports as well as the adopted budget have been developed based on these new categories.)

Program Goals and Objectives

- Deliver essential community services in low income and rural areas
- Provide services to vulnerable populations

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Community support grants made	8	7	7
Clients served	60,091	60,000	58,000

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
SUPPLIES AND SERVICES	190,926	152,000	134,517
Total Program Expenditures	**190,926**	**152,000**	**134,517**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**190,926**	**152,000**	**134,517**
Total Program Funding	**190,926**	**152,000**	**134,517**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: EMERGENCY FOOD & CLOTHING

Function

Administer County General Funds to nonprofit agencies that have successfully completed a community review process and were determined to be qualified to deliver essential food and clothing services to identified groups.

Description of Services

Administer contracts which meet priority food and clothing needs and deliver specific services; assure accountability for program funds through effective monitoring, technical assistance, and reporting.

(Note: Beginning in fiscal year 2007/08 the Outside Agency Citizens Committee replaced the Youth and Human Services categories with six new service categories which improved fiscal and programmatic accountability while more clearly reflecting the services delivered to "at risk" populations. This change provides greater transparency for funding based on prioritized needs established by the Citizens Committee and approved by the Board of Supervisors. All current programmatic and fiscal reports as well as the adopted budget have been developed based on these new categories.)

Program Goals and Objectives

- Deliver essential food and clothing services which benefit Pima County residents
- Provide services to vulnerable populations

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Emergency food and clothing grants made	7	10	7
Number of clients served	71,666	75,000	72,000

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
SUPPLIES AND SERVICES	423,234	561,268	496,706
Total Program Expenditures	**423,234**	**561,268**	**496,706**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**423,234**	**561,268**	**496,706**
Total Program Funding	**423,234**	**561,268**	**496,706**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: GENERAL SERVICES

Function

Administer County General Funds to nonprofit agencies and identified organizations that have completed an application process and were determined to be qualified to deliver important services to identified groups.

Description of Services

Administer contracts which meet priority needs and deliver specific services; assure accountability for program funds through effective monitoring, technical assistance, and reporting.

(Note: Beginning in fiscal year 2007/08 the Outside Agency Citizens Committee replaced the Youth and Human Services categories with six new service categories which improved fiscal and programmatic accountability while more clearly reflecting the services delivered to "at risk" populations. This change provides greater transparency for funding based on prioritized needs established by the Citizens Committee and approved by the Board of Supervisors. All current programmatic and fiscal reports as well as the adopted budget have been developed based on these new categories.)

Program Goals and Objectives

- Deliver identified services which benefit Pima County residents
- Support collaborative initiatives
- Provide services to vulnerable populations
- Support programs addressing emerging needs

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Programs serving rural areas	1	1	1
Technical assistance, education, and training meetings held	46	50	50
Collaborative initiatives created with other locally supported agencies	5	5	5

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
SUPPLIES AND SERVICES	1,383,078	1,332,230	1,481,734
Total Program Expenditures	**1,383,078**	**1,332,230**	**1,481,734**
Program Funding by Source			
Revenues			
MISCELLANEOUS	104,840	104,840	104,840
Operating Revenue Sub-Total	**104,840**	**104,840**	**104,840**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,278,238**	**1,227,390**	**1,376,894**
Total Program Funding	**1,383,078**	**1,332,230**	**1,481,734**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: HOUSING

Function

Provide leadership and support to Pima County residents in addressing critical needs, sustainability, stabilization, and preservation of affordable housing. Expand home ownership opportunities and provide access to affordable housing for low and middle income residents with new and existing initiatives that will ensure long term affordability of housing units.

Description of Services

Assist low income residents with down payment assistance and repair of owner occupied homes. Provide subsidy for the development of rental housing for low income residents. Participate with other jurisdictions, nonprofit, and for-profit organizations within Pima County to develop effective strategies, secure funding, and implement housing programs serving low income residents. Manage housing programs including the Home Investments Partnership (HOME), New Hope, Housing Opportunities for Persons with AIDS (HOPWA), Supportive Housing Program (SHP), general obligation bond funds for the Affordable Housing Program, and the Housing Trust Fund. Support the Don't Borrow Trouble Pima County Coalition in combating predatory lending through education, assessment, and referral for residents experiencing credit problems. Develop planning documents to guide the department's activities.

Program Goals and Objectives

- Provide staff support to the Pima County Housing Commission to ensure affordable housing strategies and goals for all housing related programs approved by the Board of Supervisors are implemented
- Increase home ownership opportunities for low income residents of Pima County
- Reduce substandard housing in unincorporated areas of Pima County
- Ensure that services to homeless and special needs populations are maintained
- Preserve, rehabilitate, and develop affordable rentals and owner occupied homes to meet green sustainability standards
- Continue to respond to the foreclosure/default crisis affecting Pima County homeowners by maintaining effective partnerships and collaborations with the private and nonprofit sectors to address key issues that impede housing opportunities for residents
- Develop effective community strategies to correct inequities in housing
- Develop essential reports to the Board of Supervisors, County Administrator, and fund providers including the Housing and Urban Development (HUD) Consolidated/Annual Plan and the Consolidated Annual Performance and Evaluation Report (CAPER)
- Develop reliable, professional reports that provide an analysis of community needs, emerging needs, and barriers to services for affordable housing and quality of life issues for urban and rural residents

Financial Highlights and Significant Issues

The Community Development & Neighborhood Conservation Housing program has applied for and expects to receive $6,500,000 in new federal stimulus grant funds as part of the American Recovery and Reinvestment Act of 2009.

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
New housing development projects approved	3	6	1
New home buyers receiving down payment assistance	132	140	140
Rental units produced	63	60	60
Aquisition/rehabilition of homes completed	6	22	35
Community and partnership forums and meetings held	89	70	90
New housing construction units produced	32	24	15
Homeless/special needs residents helped	6	6	10
Foreclosure prevention outreach/referrals	n/a	2,500	3,000
Essential reports created and distributed	n/a	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	385,697	440,146	390,323
SUPPLIES AND SERVICES	1,482,536	4,616,477	11,731,986
CAPITAL OUTLAY	1,385	3,600	5,100
Total Program Expenditures	**1,869,618**	**5,060,223**	**12,127,409**
Program Funding by Source			
Revenues			
INTEREST	419	0	200
MISCELLANEOUS	0	1,000,000	1,000,000
Special Programs Revenue Sub-Total	**419**	**1,000,000**	**1,000,200**

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: HOUSING

INTERGOVERNMENTAL	1,642,044	3,681,883	10,718,898
MISCELLANEOUS	80,874	56,509	96,509
Grant Revenue Sub-Total	**1,722,918**	**3,738,392**	**10,815,407**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(160,823)**	**0**	**(200)**
General Fund Support	**307,104**	**321,831**	**312,002**
Total Program Funding	**1,869,618**	**5,060,223**	**12,127,409**
Program Staffing (FTEs)	**6.0**	**6.5**	**5.7**

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: NEIGHBORHOOD CONSERVATION

Function

Provide stability and revitalize stressed communities pursuant to 1997 and 2004 Neighborhood Reinvestment Bond Ordinances. Promote the funding of small capital improvement projects selected through a community consensus process. Develop community leaders, identify emerging needs, and strengthen community decision making.

Description of Services

Work with neighborhood residents to identify and implement desired infrastructure and public facilities improvement projects that will improve the quality of life in their communities. Implement strategies for stabilizing communities through the support of community based initiatives by partner agencies, organizations, churches, and other jurisdictions. Identify service gaps in communities and work with residents to prioritize needs for programs and services.

Program Goals and Objectives

- Empower neighborhood groups and residents to accomplish community goals through outreach programs
- Target stressed communities which do not have active neighborhood associations to help achieve neighborhood project goals
- Assist community leaders in development of functional neighborhood project proposals
- Work with new neighborhood groups to evaluate community goals and strategies

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Community outreach events held	44	45	45
Projects approved/funded	24	22	15
Projects completed	12	15	12
Proposals developed	29	20	15
Evaluations completed	12	15	12

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	375,471	371,724	375,435
SUPPLIES AND SERVICES	29,097	1,506,157	1,500,595
CAPITAL OUTLAY	1,385	5,000	3,600
Total Program Expenditures	**405,953**	**1,882,881**	**1,879,630**
Program Funding by Source			
Revenues			
MISCELLANEOUS	114	0	0
Operating Revenue Sub-Total	**114**	**0**	**0**
INTEREST	87,962	75,000	10,000
Special Programs Revenue Sub-Total	**87,962**	**75,000**	**10,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(87,962)**	**1,375,000**	**1,440,000**
General Fund Support	**405,839**	**432,881**	**429,630**
Total Program Funding	**405,953**	**1,882,881**	**1,879,630**
Program Staffing (FTEs)	**6.2**	**6.2**	**6.3**

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: PARENTING & FAMILY SUPPORT

Function

Administer County General Funds to nonprofit agencies that have successfully completed a community review process and were determined to be qualified to deliver essential parenting and family support services to identified groups.

Description of Services

Administer parenting and family support contracts which meet priority needs and deliver specific services; assure accountability for program funds through effective monitoring, technical assistance, and reporting.

(Note: Beginning in fiscal year 2007/08 the Outside Agency Citizens Committee replaced the Youth and Human Services categories with six new service categories which improved fiscal and programmatic accountability while more clearly reflecting the services delivered to "at risk" populations. This change provides greater transparency for funding based on prioritized needs established by the Citizens Committee and approved by the Board of Supervisors. All current programmatic and fiscal reports as well as the adopted budget have been developed based on these new categories.)

Program Goals and Objectives

- Deliver essential parenting and family support services in low income and rural areas
- Provide services to vulnerable populations
- Support programs addressing emerging needs

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Parent and family grants made	8	7	7
Clients served	9,618	9,600	9,500

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
SUPPLIES AND SERVICES	166,551	178,600	158,058
Total Program Expenditures	**166,551**	**178,600**	**158,058**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**166,551**	**178,600**	**158,058**
Total Program Funding	**166,551**	**178,600**	**158,058**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: RURAL DEVELOPMENT/OUTSIDE AGENCIES

Function

Promote development of infrastructure and neighborhood facilities; improve critical service delivery to youth, seniors, and those in need; and promote cultural and recreational services in low and moderate income communities, including neighborhoods within South Tucson, Marana, Sahuarita, and unincorporated Pima County.

Description of Services

Provide grants to local governments and nonprofit community based agencies for neighborhood revitalization and infrastructure improvements in low and moderate income communities outside the city of Tucson. Provide grants to local governments and nonprofit community agencies to increase or improve services, or to add specified new services, especially in economically disadvantaged and rural communities. Supply technical assistance and grants to local governments and nonprofit community agencies for community development planning and resource development. Provide housing rehabilitation services in low income communities outside the city of Tucson.

Program Goals and Objectives

- Provide needed social services in low income rural areas
- Provide community facilities in low income rural areas
- Provide infrastructure improvements in low income rural areas
- Rehabilitate houses for eligible elderly/disabled/low income clients

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Public facilities improved	10	9	8
Infrastructure projects funded	7	5	6
Houses rehabilitated	287	250	230
Public services provided	13	16	18

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	486,316	732,785	714,374
SUPPLIES AND SERVICES	3,585,741	3,498,428	3,497,612
CAPITAL OUTLAY	39,638	7,200	7,200
Total Program Expenditures	**4,111,695**	**4,238,413**	**4,219,186**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	2,802,666	3,405,039	4,045,580
MISCELLANEOUS	1,198,391	642,000	0
Grant Revenue Sub-Total	**4,001,057**	**4,047,039**	**4,045,580**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(16,120)**	**0**	**0**
General Fund Support	**126,758**	**191,374**	**173,606**
Total Program Funding	**4,111,695**	**4,238,413**	**4,219,186**
Program Staffing (FTEs)	**12.3**	**11.8**	**11.5**

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: SENIOR SUPPORT

Function

Administer County General Funds to nonprofit agencies that have successfully completed a community review process and were determined to be qualified to deliver essential senior services to identified groups.

Description of Services

Administer senior contracts which meet priority needs and deliver specific services; assure accountability for program funds through effective monitoring, technical assistance, and reporting.

(Note: Beginning in fiscal year 2007/08 the Outside Agency Citizens Committee replaced the Youth and Human Services categories with six new service categories which improved fiscal and programmatic accountability while more clearly reflecting the services delivered to "at risk" populations. This change provides greater transparency for funding based on prioritized needs established by the Citizens Committee and approved by the Board of Supervisors. All current programmatic and fiscal reports as well as the adopted budget have been developed based on these new categories.)

Program Goals and Objectives

- Deliver essential senior services in low income and rural areas
- Provide services to vulnerable populations
- Support programs addressing emerging needs

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Senior service grants made	10	13	12
Clients served	16,392	16,000	15,000

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
SUPPLIES AND SERVICES	263,811	295,300	243,632
Total Program Expenditures	**263,811**	**295,300**	**243,632**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	14,544	5,000	0
Grant Revenue Sub-Total	**14,544**	**5,000**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**249,267**	**290,300**	**243,632**
Total Program Funding	**263,811**	**295,300**	**243,632**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: SHELTER/ SUPPORT SERVICES/DOMESTIC VIOLENCE

Function

Administer County General Funds to nonprofit agencies that have successfully completed a community review process and were determined to be qualified to deliver essential shelter and domestic violence services to identified groups.

Description of Services

Administer shelter and domestic violence contracts which meet priority needs and deliver specific services; assure accountability for program funds through effective monitoring, technical assistance, and reporting.

(Note: Beginning in fiscal year 2007/08 the Outside Agency Citizens Committee replaced the Youth and Human Services categories with six new service categories which improved fiscal and programmatic accountability while more clearly reflecting the services delivered to "at risk" populations. This change provides greater transparency for funding based on prioritized needs established by the Citizens Committee and approved by the Board of Supervisors. All current programmatic and fiscal reports as well as the adopted budget have been developed based on these new categories.)

Program Goals and Objectives

- Deliver essential shelter and domestic violence services in low income and rural areas
- Prevent mortgage defaults through counseling
- Provide services to vulnerable populations
- Support programs addressing emerging needs

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Shelter/support/domestic violence grants made	15	21	20
Clients served	13,829	14,000	13,500
Mortgage default clients counseled	n/a	275	275

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
SUPPLIES AND SERVICES	584,343	739,574	654,504
Total Program Expenditures	**584,343**	**739,574**	**654,504**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**584,343**	**739,574**	**654,504**
Total Program Funding	**584,343**	**739,574**	**654,504**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: YOUTH AND YOUNG ADULT SERVICES

Function

Administer County General Funds to nonprofit agencies that have successfully completed a community review process and were determined to be qualified to deliver essential youth services to identified groups.

Description of Services

Administer youth contracts which meet priority needs and deliver specific services; assure accountability for program funds through effective monitoring, technical assistance, and reporting.

(Note: Beginning in fiscal year 2007/08 the Outside Agency Citizens Committee replaced the Youth and Human Services categories with six new service categories which improved fiscal and programmatic accountability while more clearly reflecting the services delivered to "at risk" populations. This change provides greater transparency for funding based on prioritized needs established by the Citizens Committee and approved by the Board of Supervisors. All current programmatic and fiscal reports as well as the adopted budget have been developed based on these new categories.)

Program Goals and Objectives

- Deliver essential youth services in low income and rural areas
- Support collaborative initiatives
- Provide services to vulnerable populations
- Support programs addressing emerging needs

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Youth service grants made	30	29	28
Number of youth served	30,743	30,000	28,000

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
SUPPLIES AND SERVICES	832,228	710,000	610,635
Total Program Expenditures	**832,228**	**710,000**	**610,635**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**832,228**	**710,000**	**610,635**
Total Program Funding	**832,228**	**710,000**	**610,635**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Community Development & Neighborhood Conservation

Adopted Funding for Outside Agencies

Agency	Funding	
Metropolitan Tucson Convention and Visitors Bureau	$ 3,365,643	(2)
Tucson Regional Economic Opportunities, Inc.	740,814	(1)
Community Food Bank, Inc.	374,276	
Pima Council on Aging	276,677	
Pima Association of Governments	263,721	
Our Family Services, Inc.	176,464	
El Rio Health Center, Inc.	172,491	
Catholic Community Services of Southern Arizona, Inc. (dba Pio Decimo Center)	140,855	
Child & Family Resources, Inc.	127,502	
Tucson Center for Women and Children (dba EMERGE)	124,781	
Tucson Pima Arts Council	117,306	(1)
Tucson Urban League, Inc.	110,799	
Southern Arizona AIDS Foundation	101,772	
Metropolitan Education Commission	86,893	
United Way of Southern Arizona - PRO Neighborhoods	84,732	
Primavera Foundation, Inc.	80,975	
Southern Arizona Children's Advocacy Center	58,500	
Youth on Their Own	57,524	
San Ignacio Yaqui Council, Inc.	56,107	
Catalina Community Services	53,983	
University of Arizona - Pima County Cooperative Extension	51,404	
Job Path	51,300	(1)
Chicanos por la Causa	48,674	
Volunteer Center of Southern Arizona	48,674	
New Beginnings for Women and Children	48,143	
University of Arizona - Rural Health Office - Mobile Health	47,768	
Casa de los Ninos	45,797	
Tucson Clean & Beautiful	42,367	
Jewish Family Services - Loan Chest	41,502	
Administration of Resources and Choices, Elder Shelter Project	39,823	
Tucson Botanical Gardens	38,475	(1)
Tucson Children's Museum	38,475	(1)
Homeless Prevention	37,412	
International Sonoran Desert Alliance	37,169	
Arivaca Coordinating Council/Human Resource Group Inc.	35,101	
Wingspan	34,514	
Pima/Tucson Women's Commission	33,892	
TMM Family Services, Inc.	32,036	
Arizona Youth Partnership	30,974	
Open Inn, Inc.	30,974	
Interfaith Coalition for the Homeless	29,735	
Family Housing Resources, Inc.	28,761	
Interfaith Community Services	27,877	
Planned Parenthood of Southern Arizona, Inc.	27,612	
El Tour de Tucson	27,000	(1)
Tu Nidito Children and Family Services	26,550	
Southern Arizona Association for the Visually Impaired	26,549	
Southern Arizona Legal Aid, Inc.	25,930	

Community Development & Neighborhood Conservation

Adopted Funding for Outside Agencies

Agency	Funding	
Southwest Fair Housing Council	22,832	
Arizona Children's Association - Las Familias	22,125	
Skrappy's	22,125	
Ajo District Chamber of Commerce	21,375	(1)
PPEP, Inc.	20,885	
Chicanos por la Causa Parenting Arizona	19,912	
Arizona Children's Association (dba The Parent Connection)	18,452	
Catholic Community Services of Southern Arizona, Inc. (dba Commun. Outreach for the Deaf)	18,142	
Non-Profit Industries (dba SocialServe.com)	18,026	
Green Valley Assistance Services, Inc.	17,699	
Mobile Wheels of Tucson	17,699	
University of Arizona - Social Justice Education	17,699	
RISE Inc. (dba Pima Computer Recycling)	17,346	
United Way of Southern Arizona - Earned Income Tax Credit	17,293	
St. Luke's Home	16,637	
Administration of Resources and Choices	16,372	
Altar Valley School District 51 - CSAAC Community	13,275	
Caridad-de Porres, Inc.	13,275	
Marshall Home for Men	13,275	
One-on-One Partners	13,275	
Pima Prevention Partnership	13,275	
Sahuaro Girl Scout Council, Inc.	13,275	
Young Women's Christian Association of Tucson	13,275	
Voices - Community Stories Past and Present	8,850	
City of Tucson - Tucson Pima Historical Commission	8,474	
COPE - AZ Woman's Conference	6,595	
Total	$ 8,027,766	

(1) Contract administered by Economic Development & Tourism.

(2) Contract budgeted in Non Departmental

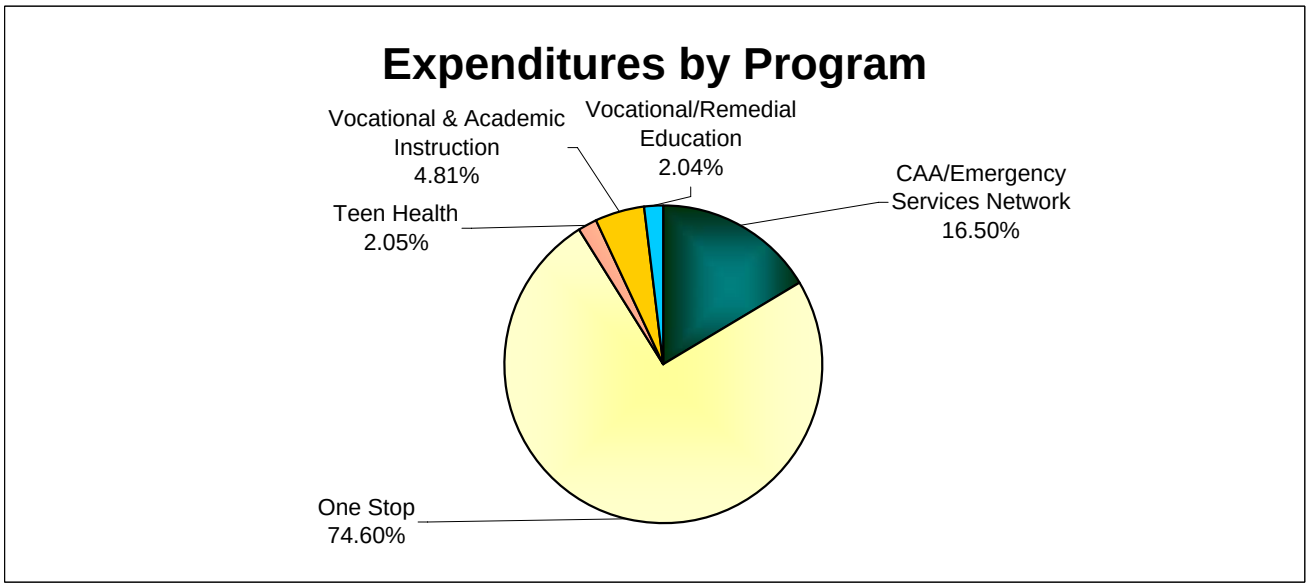
Community Services, Employment & Training

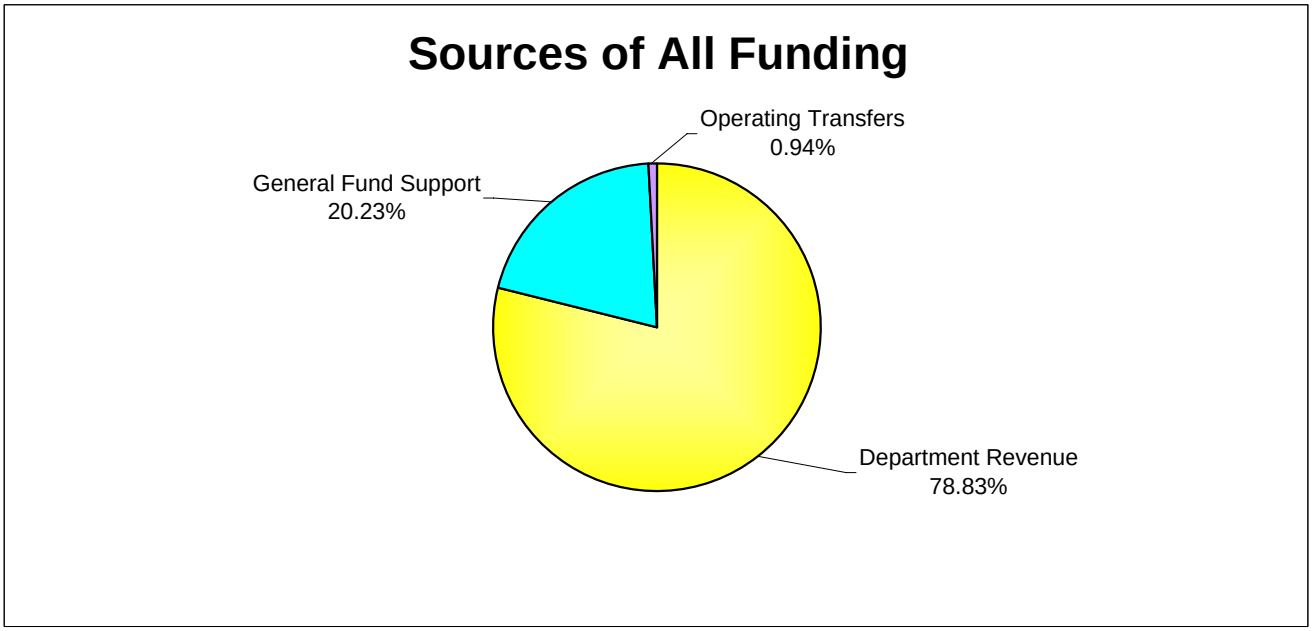
Expenditures: 30,704,961 **Revenues:** 24,216,802

FTEs 159.0

Function Statement: Provide services that assist local employers, improve the education and skill level of workers and youth, increase the average household income, and improve the economic, physical, and social well being of the entire community, with particular focus on lower income neighborhoods and communities.

Mandates: None





Department Summary by Program

Department: COMMUNITY SVCS, EMPLOYMENT & TRAINING

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
CAA/EMERGENCY SERVICES NETWORK	3,043,386	3,069,736	5,065,982
ONE STOP	14,769,584	16,148,190	22,904,773
TEEN HEALTH	0	0	629,098
VOCATIONAL AND ACADEMIC INSTRUCTION	896,272	1,264,705	1,477,511
VOCATIONAL/REMEDIAL EDUCATION	0	0	627,597
Total Expenditures	**18,709,242**	**20,482,631**	**30,704,961**
Funding by Source			
Revenues			
CAA/EMERGENCY SERVICES NETWORK	2,605,198	2,918,994	4,915,910
ONE STOP	8,717,479	10,706,373	18,041,566
VOCATIONAL AND ACADEMIC INSTRUCTION	1,152,506	1,264,705	1,259,326
Total Revenues	**12,475,183**	**14,890,072**	**24,216,802**
Net Operating Transfers In/(Out)	**299,373**	**289,100**	**289,100**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**343,215**	**0**	**(11,893)**
General Fund Support	**5,591,471**	**5,303,459**	**6,210,952**
Total Program Funding	**18,709,242**	**20,482,631**	**30,704,961**
Staffing (FTEs) by Program			
CAA/EMERGENCY SERVICES NETWORK	9.6	12.6	12.2
ONE STOP	107.3	104.7	110.1
TEEN HEALTH	0.0	0.0	8.0
VOCATIONAL AND ACADEMIC INSTRUCTION	17.5	19.2	20.7
VOCATIONAL/REMEDIAL EDUCATION	0.0	0.0	8.0
Total Staffing (FTEs)	**134.4**	**136.5**	**159.0**

Notes:
Responsibility for the Teen Health, Vocational and Academic Instruction, and Vocational/Remedial Education programs was transferred from Kino Sports Complex, formerly known as Community Resources, to the Community Services, Employment & Training department in fiscal year 2008/09.

Fiscal year 2008/09 Adopted Budget expenditures, revenue, and FTEs have changed from the prior year due to the transfer of Pima Vocational High School to the Community Services, Employment & Training department from the Kino Sports Complex.

Program Summary

Department: COMMUNITY SVCS, EMPLOYMENT & TRAINING
Program: CAA/EMERGENCY SERVICES NETWORK

Function

Combat poverty and provide a safety net of basic services for low income individuals and families in Pima County. Combine immediate assistance with case management and additional resources to promote self sufficiency and economic independence.

Description of Services

Operate a community emergency assistance network to eliminate duplication of services. Provide services in partnership with nine community non-profit and rural community service agencies which comprise the Emergency Services Network (ESN). Provide these services directly as well as contracting with each agency in the ESN to provide the services. Verify applicant eligibility to qualify for assistance under various federal, state, and local funding sources for these services. Administer a process using Community Development Block Grant funds to award grants for non-profit and rural agencies to provide community services. Fund programs that have a measurable impact on the causes of poverty in Pima County and that produce specific outcomes. Award grants in the following priority areas as adopted by the Pima County Community Action Agency Advisory Board: 1) Inability to Meet Emergency Needs; 2) Starvation/Malnutrition; 3) Inadequate Housing; 4) Incomplete Use of Programs & Services; 5) Youth Services.

Program Goals and Objectives

- Improve the standard of living and mitigate the effects of poverty
- Provide a safety net that prevents homelessness
- Assist people and communities of Pima County, especially those with lower incomes, to become economically self-sufficient

Financial Highlights and Significant Issues

The Community Services, Employment & Training CAA/Emergency Services program has applied for and expects to receive $1,300,000 in new federal stimulus grant funds as part of the American Recovery and Reinvestment Act of 2009.

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Households receiving rent/mortgage/housing assistance	1,605	1,750	1,800
Households receiving emergency utility assistance	1,831	3,500	5,000
Households receiving assistance with water bills	1,239	1,500	1,550
Crisis case management provided to clients	4,060	4,250	4,500
Telephone Assistance Program enrollment	835	825	850
Participants in Sewer Outreach Subsidy Discount Program	1,412	1,500	1,600

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	470,619	508,990	558,981
SUPPLIES AND SERVICES	2,572,767	2,557,146	4,507,001
CAPITAL OUTLAY	0	3,600	0
Total Program Expenditures	**3,043,386**	**3,069,736**	**5,065,982**
Program Funding by Source			
Revenues			
MISCELLANEOUS	125	0	0
Operating Revenue Sub-Total	**125**	**0**	**0**
INTERGOVERNMENTAL	2,554,261	2,918,994	4,752,232
MISCELLANEOUS	50,812	0	163,678
Grant Revenue Sub-Total	**2,605,073**	**2,918,994**	**4,915,910**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**287,955**	**0**	**0**
General Fund Support	**150,233**	**150,742**	**150,072**
Total Program Funding	**3,043,386**	**3,069,736**	**5,065,982**
Program Staffing (FTEs)	**9.6**	**12.6**	**12.2**

Program Summary

Department: COMMUNITY SVCS, EMPLOYMENT & TRAINING
Program: ONE STOP

Function

Promote economic development by ensuring a skilled workforce. Support a healthy business climate by helping local employers find and train qualified workers. Reduce poverty and unemployment by assisting low income and other disadvantaged citizens address barriers to employment and increase their earning power through improved skills.

Description of Services

Offer a continuum of career development services for youth, adults, and dislocated workers utilizing resources designed to assist people who are laid off or have barriers to employment. Coordinate services through the One Stop Program but deliver them through a network of more than 50 organizations including community based non-profit organizations, faith based organizations, governmental agencies, and proprietary trainers. Provide support to employers and apprenticeship programs in recruiting, staffing, and training skilled workers for quality jobs. Provide services to assist youth toward completion of high school or General Education Diploma (GED). Provide job order registration, applicant screening, and job matching both in person and online. Work with industry clusters and other employer groups, including apprenticeship programs, to design new training needed to address workforce shortages in fields with high occupational demand.

Program Goals and Objectives

- Increase rates of educational attainment
- Develop new training programs that lead to employment at higher wages
- Serve increased number of customers per month
- Serve increased number of employers per year
- Assist high school dropouts in obtaining a GED or high school diploma

Financial Highlights and Significant Issues

The Community Services, Employment & Training One Stop program has applied for and expects to receive $5,648,277 in new federal stimulus grant funds as part of the American Recovery and Reinvestment Act of 2009.

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Clients entering into unsubsidized employment	1,613	1,900	1,950
Client earnings increased by $5,000 per year	967	990	1,000
Youth attaining high school diploma or GED	185	200	250
Employers matched with clients	239	250	300

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	4,093,636	4,342,357	4,180,769
SUPPLIES AND SERVICES	10,660,065	11,710,633	18,666,404
CAPITAL OUTLAY	15,883	95,200	57,600
Total Program Expenditures	**14,769,584**	**16,148,190**	**22,904,773**
Program Funding by Source			
Revenues			
INTEREST	9,073	0	0
MISCELLANEOUS	2,094	0	0
Operating Revenue Sub-Total	**11,167**	**0**	**0**
INTERGOVERNMENTAL	8,456,649	10,406,373	18,041,566
MISCELLANEOUS	249,663	300,000	0
Grant Revenue Sub-Total	**8,706,312**	**10,706,373**	**18,041,566**
Net Operating Transfers In/(Out)	**299,373**	**289,100**	**289,100**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**311,494**	**0**	**0**
General Fund Support	**5,441,238**	**5,152,717**	**4,574,107**
Total Program Funding	**14,769,584**	**16,148,190**	**22,904,773**
Program Staffing (FTEs)	**107.3**	**104.7**	**110.1**

Program Summary

Department: COMMUNITY SVCS, EMPLOYMENT & TRAINING
Program: TEEN HEALTH

Function

Provide adolescent health care services through the Kino Teen Clinic (KTC) for youth ages 12-21. Contract and network with other providers to provide for the unique health care needs of at-risk youth.

Description of Services

Provide prevention education and health services to youth including: immunizations; physicals; medical intervention for uncomplicated acute illnesses; family planning; sexually transmitted disease treatment and prevention; prenatal care, birthing, and parenting classes; health education for nutrition; substance abuse and smoking cessation; decision making; mental health intake assessments with referrals for crisis intervention and counseling; and, network referrals for education and employment needs.

(Note: The Teen Health program was transferred from the Kino Sports Complex department in fiscal year 2008/09. Please see that department for historical information.)

Program Goals and Objectives

- Provide consistent, teen friendly, welcoming environment
- Assure scheduled appointment availability for teens
- Increase community awareness of Kino Teen Center and its services

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Positive satisfaction level based on quarterly teen survey	n/a	92%	95%
Teen Center clients offered an appointment within two weeks	n/a	89%	95%
Contacts made with agencies/organizations and followed up with a mailing of the KTC brochure	n/a	95%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	0	0	412,836
SUPPLIES AND SERVICES	0	0	213,262
CAPITAL OUTLAY	0	0	3,000
Total Program Expenditures	**0**	**0**	**629,098**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**0**	**0**	**629,098**
Total Program Funding	**0**	**0**	**629,098**
Program Staffing (FTEs)	**0.0**	**0.0**	**8.0**

Program Summary

Department: COMMUNITY SVCS, EMPLOYMENT & TRAINING
Program: VOCATIONAL AND ACADEMIC INSTRUCTION

Function

Address the growing number of older youth and parenting teens unable to obtain employment or job training due to their status as high school drop outs, juvenile offenders, and/or homeless youth. Administer and coordinate vocational and employment training services for low income and disadvantaged Pima County youth to increase job placement and continuing educational opportunities.

Description of Services

Operate Pima Vocational High School (PVHS) to provide minority, low income, at risk, out of school Pima County youth (16-21) with a long term program to master vocational and academic skills required by Pima County employers. Offer opportunities for securing a sustainable job through on-the-job training, completion of a vocational curriculum, and classes in applied academic basic skills that also meet the requirements for a high school diploma. Provide participants with intense on-site support services and case management by youth specialists. Help underserved and out of school youth find sustainable employment.

(Note: The Vocational and Academic Instruction program, formerly part of the Vocational/Remedial Education program, was transferred from the Kino Sports Complex department in fiscal year 2008/09.)

Program Goals and Objectives

- Provide unemployed and underemployed Pima County older youth with a program to improve their vocational, academic, and employability skills
- Assist youth living in poverty and adjudicated youth to meet entry level requirements for on-the-job training and self sustaining jobs
- Provide a wide menu of support services to help create a path to unsubsidized employment success
- Blend the best classroom instruction with a hands on approach to encourage students to learn and excel in post secondary education

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
PVHS students completing employability classes	n/a	80%	82%
PVHS students who show improvement on vocational skills test	n/a	103	105
PVHS students who obtain employment or placement in post secondary education	n/a	145	150
PVHS students who show increased math and reading skill levels	n/a	80%	85%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	664,509	964,438	1,070,074
SUPPLIES AND SERVICES	212,248	270,767	388,937
CAPITAL OUTLAY	19,515	29,500	18,500
Total Program Expenditures	**896,272**	**1,264,705**	**1,477,511**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	1,146,805	1,262,505	1,259,326
MISCELLANEOUS	5,701	2,200	0
Grant Revenue Sub-Total	**1,152,506**	**1,264,705**	**1,259,326**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(256,234)**	**0**	**(11,893)**
General Fund Support	**0**	**0**	**230,078**
Total Program Funding	**896,272**	**1,264,705**	**1,477,511**
Program Staffing (FTEs)	**17.5**	**19.2**	**20.7**

Program Summary

Department: COMMUNITY SVCS, EMPLOYMENT & TRAINING
Program: VOCATIONAL/REMEDIAL EDUCATION

Function

Administer and coordinate vocational and employment training services for low income and disadvantaged Pima County youth resulting in increased job placement and continuing educational opportunities.

Description of Services

Offer a unique learning environment for at risk youth ages 16-21 at the Las Artes Art & Education Center. Allow students to prepare for general education testing and build employability skills by participating in community art projects.

(Note: The Vocational/Remedial Education program was transferred from the Kino Sports Complex department in fiscal year 2008/09. Please see that department for historical information.)

Program Goals and Objectives

- Provide unemployed and underemployed Pima County older youth with a program to improve their vocational, academic, and employability skills
- Assist youth living in poverty and adjudicated youth to meet entry level requirements for on-the-job training and self sustaining jobs
- Continue to provide Las Artes youth an environment to obtain their General Education Development (GED) certificate

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Las Artes students who attain GED	n/a	70	75
Las Artes GED recipients attaining unsubsidized employment	n/a	40	50
Las Artes GED recipients who continue to post secondary education	n/a	15	18

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	0	0	470,684
SUPPLIES AND SERVICES	0	0	154,913
CAPITAL OUTLAY	0	0	2,000
Total Program Expenditures	**0**	**0**	**627,597**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**0**	**0**	**627,597**
Total Program Funding	**0**	**0**	**627,597**
Program Staffing (FTEs)	**0.0**	**0.0**	**8.0**

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County Free Library

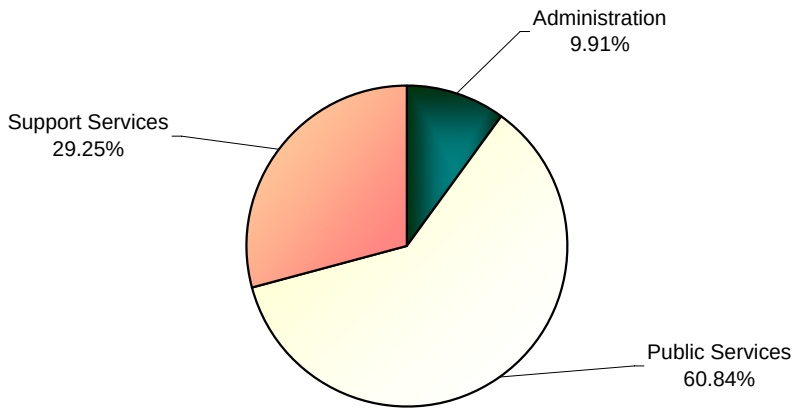
Expenditures: 37,483,152 **Revenues:** 27,632,608

FTEs 383.7

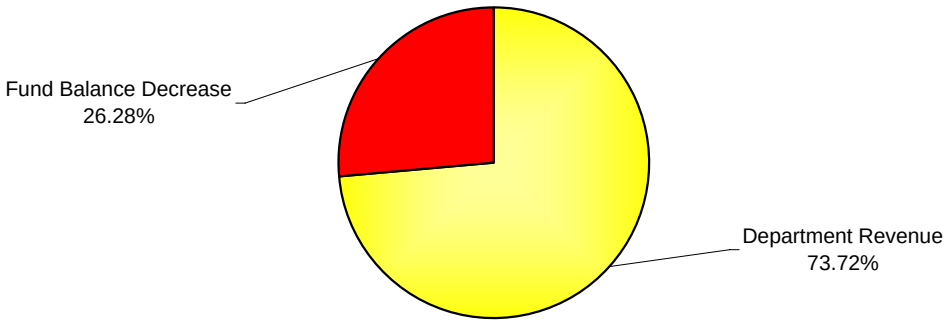
Function Statement: To provide Pima County residents with free and equitable access to the information resources needed for full participation in the community and for the enrichment of individual lives.

Mandates: ARS Title 11, Chapter 7: Intergovernmental Operations, Article 1: Public Libraries

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: COUNTY FREE LIBRARY

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATION	2,485,021	2,745,636	3,713,247
PUBLIC SERVICES	19,544,212	21,179,804	22,807,765
SUPPORT SERVICES	8,263,740	12,182,142	10,962,140
Total Expenditures	**30,292,973**	**36,107,582**	**37,483,152**
Funding by Source			
Revenues			
ADMINISTRATION	33,030,453	32,376,830	26,251,108
PUBLIC SERVICES	2,031,484	3,108,000	1,381,500
SUPPORT SERVICES	4,041,626	0	0
Total Revenues	**39,103,563**	**35,484,830**	**27,632,608**
Net Operating Transfers In/(Out)	**(3,772,000)**	**(172,000)**	**567,794**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(5,038,590)**	**794,752**	**9,282,750**
Total Program Funding	**30,292,973**	**36,107,582**	**37,483,152**
Staffing (FTEs) by Program			
ADMINISTRATION	4.5	5.0	5.5
PUBLIC SERVICES	325.0	345.5	352.2
SUPPORT SERVICES	28.0	28.0	26.0
Total Staffing (FTEs)	**357.5**	**378.5**	**383.7**

Note: Pursuant to the Intergovernmental Agreement between the Pima County Free Library District and Pima County for Cooperative Support Services Contract No. 01-30-P-138083-00606 (dated June 6, 2006, recorded in Docket 12824 at Page 955 on June 13, 2006), employees performing work for the Pima County Free Library District are Pima County employees assigned to do work for the Pima County Free Library District. For budgetary purposes only, these employees are shown as FTEs within the Pima County Free Library District. The actual status of these employees during the course of the Intergovernmental Agreement will continue to be as Pima County employees, subject to the Pima County Personnel Policies and Merit Rules. The Intergovernmental Agreement terminates on June 5, 2031.

Program Summary

Department: COUNTY FREE LIBRARY
Program: ADMINISTRATION

Function

Enrich the lives of residents and build a literate community by providing equitable access to information, recreational reading, and lifelong learning materials and programs. Provide leadership and vision to fulfill the library's mission and deliver quality library services to residents of Pima County through the operation of 26 libraries, online electronic access, and outreach services including library outlets in the jail, the detention center, a bookmobile, and deposit collections at many locations. Report to the Board of Supervisors acting as the Library District Board of Directors and coordinate library services with County departments.

Description of Services

Report to County Administration on library operations and services provided to the residents of Pima County. Build community support for the library by working with the Library Advisory Board, Friends Groups, and the Library Foundation. Ensure that library services are responsive and relevant to the communities served. Ensure that staff are well trained, knowledgeable, and have the resources needed to do their jobs. Develop and implement marketing and community relations strategies to promote library services to the appropriate audiences and raise community awareness of the wide range of services provided by the library. Work with citizen Library Advisory Board, as well as Friends groups, the Library Foundation, and other community interest groups.

Program Goals and Objectives

- Raise public awareness of library programs and services by developing a marketing plan to communicate with the public through a variety of mediums including newsletters, media outlets, e-mail, and in-library promotions
- Optimize staff capacity through proactive recruitment, training, and retention by ensuring that all regular staff attends at least one training opportunity that improves their knowledge, skills, and ability to serve the public
- Strengthen community partnerships by attending at least 50 community meetings to build support and increase communication with the Advisory Board, support groups, and the community at large
- Develop mutually beneficial partnerships with agencies whose missions complement the library's mission, and through collaborative efforts fulfill the library's goals

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Advertising equivalent for library promotion in media outlets	$97,982	$155,000	$225,000
Staff attending training	100%	100%	100%
Community meetings promoting library services and partnerships	n/a	30	50
Number of partner agencies	5	7	10

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	375,714	160,464	0
SUPPLIES AND SERVICES	2,109,307	2,585,172	3,713,247
Total Program Expenditures	**2,485,021**	**2,745,636**	**3,713,247**
Program Funding by Source			
Revenues			
TAXES	32,275,806	31,926,830	26,001,108
INTERGOVERNMENTAL	101,596	0	0
INTEREST	650,246	450,000	250,000
MISCELLANEOUS	2,805	0	0
Operating Revenue Sub-Total	**33,030,453**	**32,376,830**	**26,251,108**
Net Operating Transfers In/(Out)	**(3,772,000)**	**(172,000)**	**567,794**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(26,773,432)**	**(29,459,194)**	**(23,105,655)**
Total Program Funding	**2,485,021**	**2,745,636**	**3,713,247**
Program Staffing (FTEs)	**4.5**	**5.0**	**5.5**

Program Summary

Department: COUNTY FREE LIBRARY
Program: PUBLIC SERVICES

Function

Provide residents with information and materials through lending services, library programs, reference and information services, electronic information resources, and public access computers at the Main Library, 25 branches, and one bookmobile. Promote literacy for residents of all ages and support the desire of residents to be life long learners actively engaged in their community.

Description of Services

Contribute to a literate community by providing access to a wide variety of information resources including books, DVDs, downloadable resources, and on-line information resources. Serve as community gathering places where residents come to share information, learn, and engage in the community. Provide a safe, welcoming place where young children are introduced to language, reading, and literacy; where school age students find homework assistance and materials to help them succeed in school and become lifelong learners; and, where adults pursue individual interests, engage in personal discovery, pursue continuing education, and connect with their community. Assist people in finding information, answer questions, and provide personalized assistance and structured programs that focus on the needs of the each library customer in the pursuit of knowledge.

Program Goals and Objectives

- Provide Pima County residents with the information and tools needed to participate successfully in our community
- Create young readers and ensure that children are better prepared to enter school
- Improve literacy for adults and teens so that they have the support needed to improve literacy and realize their goals
- Satisfy curiosity by providing the resources needed to explore topics of personal interest
- Help students succeed in school by providing homework help and other assistance in achieving their educational goals
- Provide safe and comfortable facilities for residents of Pima County to visit and enjoy, and that meet individual and community needs

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Preschoolers attending story times	107,659	109,000	111,000
Summer reading programs attendees	44,608	45,000	45,500
Community meeting room program attendance	145,133	147,000	150,000
Library program attendance	219,963	220,000	221,000
Website visits	n/a	780,000	790,000
On-line homework help provided	5,515	5,800	6,000
In person homework help provided	8,771	8,980	9,100
Computers made available for public access	467	490	500
Public use computer sessions	871,778	880,000	900,000
Computer classes offered	1,033	1,150	1,200
Circulation of library materials	6,874,888	7,200,000	7,600,000

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	14,737,662	16,436,571	16,724,334
SUPPLIES AND SERVICES	4,563,042	4,443,233	5,964,431
CAPITAL OUTLAY	243,508	300,000	119,000
Total Program Expenditures	**19,544,212**	**21,179,804**	**22,807,765**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	160,127	2,000,000	270,000
FINES AND FORFEITS	690,352	600,000	600,000
INTEREST	84,986	53,000	21,500
MISCELLANEOUS	910,241	255,000	290,000
Operating Revenue Sub-Total	**1,845,706**	**2,908,000**	**1,181,500**
INTERGOVERNMENTAL	121,278	100,000	100,000
MISCELLANEOUS	64,500	100,000	100,000
Grant Revenue Sub-Total	**185,778**	**200,000**	**200,000**

Program Summary

Department: COUNTY FREE LIBRARY
Program: PUBLIC SERVICES

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	17,512,728	18,071,804	21,426,265
Total Program Funding	19,544,212	21,179,804	22,807,765
Program Staffing (FTEs)	325.0	345.5	352.2

Program Summary

Department: COUNTY FREE LIBRARY
Program: SUPPORT SERVICES

Function

Provide the support operations needed for a branch library system including: the cataloging and acquisition of library materials; the maintenance of library facilities; the hiring, payroll processing, and management of human resources; the processing of library customer accounts; and budgetary planning and support.

Description of Services

Order, make payments, and manage vendor relations for the purchase of library materials in a variety of formats. Manage the inventory of 1.5 million items including the cataloging of new materials added to the collection. Manage all hiring, payroll, and related departmental personnel issues. Provide support for budgeting, accounts receivable, and accounts payable. Oversee facilities maintenance and planning of new libraries.

Program Goals and Objectives

- Ensure that library expenditures are kept within budget to maximize the level of services offered by library staff
- Provide well maintained library facilities by having staff submit work orders in a timely manner
- Hire qualified individuals by performing effective screening of candidates
- Utilize the most efficient methods possible to order, process, and make new materials available to the public
- Increase number of new library materials sent directly to branches to minimize shipping times

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Library expenditures within budget	yes	yes	yes
Weekly submission of work orders to Facilities Management department	yes	yes	yes
Rate of retention of newly hired staff	n/a	60%	80%
Time for editing and sending orders	n/a	1.5 weeks	1 week
Number of new library materials shipped directly to branches	86%	88%	90%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,737,010	1,821,785	1,306,051
SUPPLIES AND SERVICES	6,201,878	8,836,307	8,738,089
CAPITAL OUTLAY	324,852	1,524,050	918,000
Total Program Expenditures	**8,263,740**	**12,182,142**	**10,962,140**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	4,037,610	0	0
MISCELLANEOUS	4,016	0	0
Operating Revenue Sub-Total	**4,041,626**	**0**	**0**
Grant Revenue Sub-Total	**0**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**4,222,114**	**12,182,142**	**10,962,140**
Total Program Funding	**8,263,740**	**12,182,142**	**10,962,140**
Program Staffing (FTEs)	**28.0**	**28.0**	**26.0**

Economic Development & Tourism

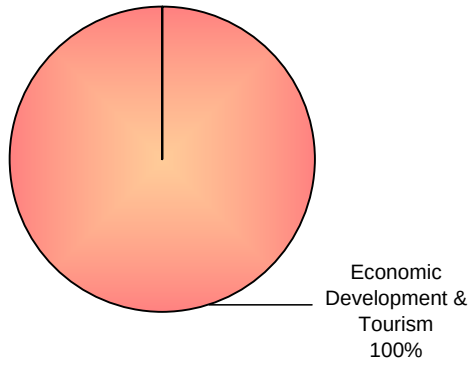
Expenditures: 1,570,096 **Revenues:** 1,243,506

FTEs 2.9

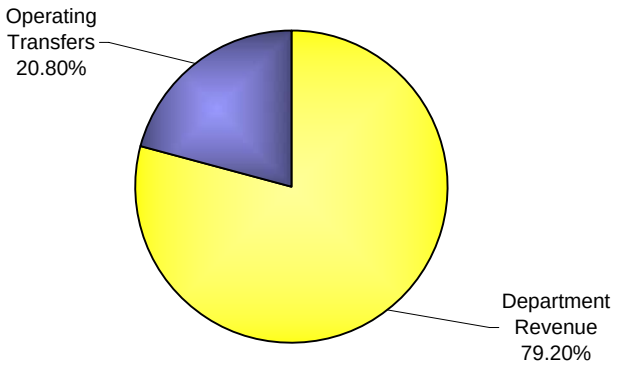
Function Statement: Facilitate business and tourism growth with various community partners located in Pima County and the state of Arizona. Serve as a marketing outreach agency promoting the quality of life of the region to create potential leisure and business opportunities with Pima County leased assets, meeting planners, conference attendees, and leisure visitors. Coordinate activities with both public and private sector partners.

Mandates: ARS Title 42, Chapter 6: Local Excise Taxes

Expenditures By Program



Sources of All Funding



Department Summary by Program

Department: ECONOMIC DEVELOPMENT & TOURISM

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ECONOMIC DEVELOPMENT & TOURISM	2,220,133	2,022,773	1,570,096
Total Expenditures	**2,220,133**	**2,022,773**	**1,570,096**
Funding by Source			
Revenues			
ECONOMIC DEVELOPMENT & TOURISM	1,552,858	1,619,933	1,244,006
Total Revenues	**1,552,858**	**1,619,933**	**1,244,006**
Net Operating Transfers In/(Out)	**217,222**	**302,840**	**326,590**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**450,053**	**100,000**	**(500)**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**2,220,133**	**2,022,773**	**1,570,096**
Staffing (FTEs) by Program			
ECONOMIC DEVELOPMENT & TOURISM	5.0	5.0	2.9
Total Staffing (FTEs)	**5.0**	**5.0**	**2.9**

Program Summary

Department: ECONOMIC DEVELOPMENT & TOURISM
Program: ECONOMIC DEVELOPMENT & TOURISM

Function

Facilitate business and tourism growth with various community partners located in Pima County and the state of Arizona. The Economic Development & Tourism department is a marketing outreach agency which promotes the quality of life in the region in order to create potential leisure and business opportunities with meeting planners, conference attendees, and leisure visitors.

Description of Services

Act as primary liaison with the business, academic, and tourism communities to enhance the economic well being of the region. Provide contract oversight, business development, marketing, training, and revenue enhancement programs to Pima County's leased property partners (i.e., Arizona-Sonora Desert Museum, Old Tucson Studios, Colossal Cave Mountain Park, Pima Air and Space Museum, Pima County Fairgrounds, and other Pima County leased property partners). Directly develop a marketing outreach plan for Kino Sports Complex and work with Stadium District personnel to execute the plan.

Program Goals and Objectives

- Coordinate Pima County's economic development resources to concentrate on collaborative community efforts in business and job creation, business retention and expansion, increased tourism, and cultural development which enhance the quality of life
- Develop a more comprehensive marketing plan in partnership with the Metropolitan Tucson Convention and Visitors Bureau with the following initiatives: expand youth and amateur sporting activities; retain and expand spring training teams; increase Mexican tourism to the attractions; assist destination special event planning organizations in Tucson; assist in the retention and development of new air routes to Tucson; increase marketing efforts during Major League Baseball Spring Training; and, increase the number of film and video production companies utilizing Pima County as their base shooting and production headquarters
- Develop optional use concepts for County leased property attractions
- Develop partnerships with public and private organizations involved in economic development, tourism, and cultural development
- Market Kino Sports Complex to increase the number of special events and revenue producing activities at Tucson Electric Park (TEP)
- Assist Natural Resources, Parks & Recreation in major public activities and events where attendance is projected to be over 3,000

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Increase in attendance at leased properties	2%	-2%	1%
Increase in major events held	2	1	1
Increase in number of sponsored events	1	1	2
Increase in business and leisure travelers	4%	-6%	1%
Collaborative marketing agreements developed	6	5	6
Promotional technical assistance provided	6	5	6
Additional uses developed for County leased properties	n/a	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	332,556	329,240	239,606
SUPPLIES AND SERVICES	1,869,086	1,679,033	1,329,490
CAPITAL OUTLAY	18,491	14,500	1,000
Total Program Expenditures	**2,220,133**	**2,022,773**	**1,570,096**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	1,314,417	1,399,933	1,077,006
INTEREST	35,395	5,000	2,000
MISCELLANEOUS	203,046	215,000	165,000
Operating Revenue Sub-Total	**1,552,858**	**1,619,933**	**1,244,006**
Net Operating Transfers In/(Out)	**217,222**	**302,840**	**326,590**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**450,053**	**100,000**	**(500)**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**2,220,133**	**2,022,773**	**1,570,096**
Program Staffing (FTEs)	**5.0**	**5.0**	**2.9**

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Kino Sports Complex

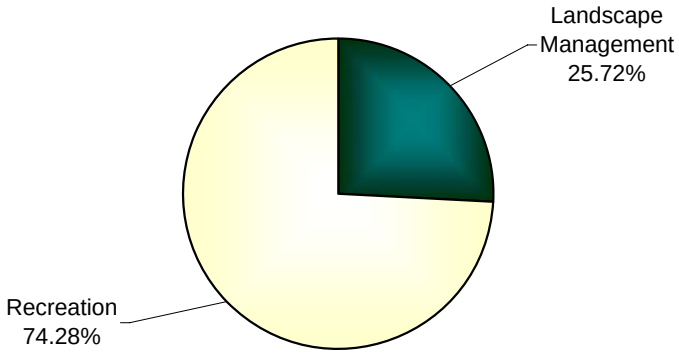
Expenditures: 1,648,260 **Revenues:** 153,000

FTEs 20.2

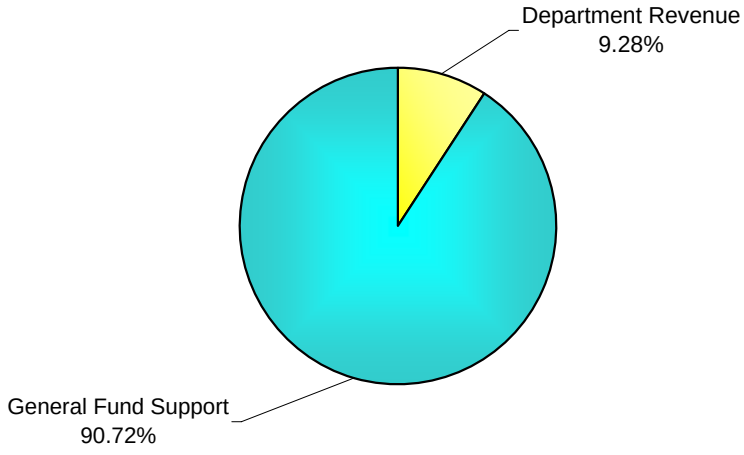
Function Statement: Improve the quality of life for residents of Pima County by providing a variety of cultural and recreational services through various facilities operated by Pima County.

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: KINO SPORTS COMPLEX

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
LANDSCAPE MANAGEMENT	1,739,807	1,666,737	423,890
RECREATION	1,319,672	1,413,966	1,224,370
TEEN HEALTH	632,996	645,229	0
VOCATIONAL/REMEDIAL EDUCATION	1,049,914	879,666	0
Total Expenditures	**4,742,389**	**4,605,598**	**1,648,260**
Funding by Source			
Revenues			
LANDSCAPE MANAGEMENT	105,572	38,500	0
RECREATION	150,699	153,000	153,000
TEEN HEALTH	2,744	0	0
VOCATIONAL/REMEDIAL EDUCATION	303	0	0
Total Revenues	**259,318**	**191,500**	**153,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**4,483,071**	**4,414,098**	**1,495,260**
Total Program Funding	**4,742,389**	**4,605,598**	**1,648,260**
Staffing (FTEs) by Program			
LANDSCAPE MANAGEMENT	23.7	30.5	6.4
RECREATION	15.8	17.1	13.8
TEEN HEALTH	8.0	8.1	0.0
VOCATIONAL/REMEDIAL EDUCATION	12.0	10.8	0.0
Total Staffing (FTEs)	**59.5**	**66.5**	**20.2**

Notes:
Prior to fiscal year 2008/09 the Kino Sports Complex department was known as Community Resources.

Responsibility for the Teen Health and Vocational/Remedial Education programs was transferred to the Community Services, Employment & Training department in fiscal year 2008/09. Information for those programs is presented for historical purposes only.

Beginning in fiscal year 2009/10, 27.3 FTEs will be moved to the Stadium District budget. The Stadium District budget now includes all costs and positions associated with playing fields maintenance and the Kino Ecosystem Restoration Project.

Fiscal year 2008/09 Adopted Budget expenditures, revenue, and FTEs have changed from the prior year due to the transfer of Pima Vocational High School to the Community Services, Employment & Training department.

Program Summary

Department: KINO SPORTS COMPLEX
Program: LANDSCAPE MANAGEMENT

Function

Provide landscape maintenance services to other County agencies along the Ajo Corridor, which includes the Las Artes Art and Education Center, Sam Lena Park, and the Kino Veterans Memoria Community Center.

Description of Services

Maintain landscape and parking lot areas of the following County departments and buildings: Juvenile Court, County Attorney, Public Defender, Child Advocacy Center, San Xavier Sheriff's Substation, Kino Service Center, Teen Center, Las Artes Art and Education Center, University Physicians Hospital and Clinics, Abrams Health Center, and the Forensic Science Center. Services include maintenance of decomposed granite, irrigation, trees, shrubs, and groundcover; litter removal; sign replacement; and parking lot sweeping.

Program Goals and Objectives

- Maintain landscapes to a consistent high standard through more frequent servicing
- Respond to emergency landscaping service requests within 24 hours

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Number of other agencies serviced	n/a	11	12
Frequency of landscape service per year	n/a	4	2
Emergency service request responses within 24 hours	n/a	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,176,965	950,837	304,190
SUPPLIES AND SERVICES	445,753	616,900	94,700
CAPITAL OUTLAY	117,089	99,000	25,000
Total Program Expenditures	**1,739,807**	**1,666,737**	**423,890**
Program Funding by Source			
Revenues			
MISCELLANEOUS	105,572	38,500	0
Operating Revenue Sub-Total	**105,572**	**38,500**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,634,235**	**1,628,237**	**423,890**
Total Program Funding	**1,739,807**	**1,666,737**	**423,890**
Program Staffing (FTEs)	**23.7**	**30.5**	**6.4**

Program Summary

Department: KINO SPORTS COMPLEX
Program: RECREATION

Function

Provide recreation, fitness, and camp services to youth and adult residents of Pima County in order to foster group participation, teamwork, and skill building in a safe, supervised environment. Provide financial resources to Pima County school districts to ensure that a recreation element is part of all children's daily activities.

Description of Services

Provide a variety of recreational opportunities for all ages in the community including weight room, Teaching our Toddlers Skills (TOTS) program, basketball leagues, open gym basketball and volleyball, senior social club, camp programs, and meeting rooms. Provide children an opportunity to attend programs that offer recreation, arts and crafts, physical fitness, health, and nutrition in a safe environment. Make meeting spaces available for groups and organizations.

Program Goals and Objectives

- Increase TOTS participation levels
- Maintain open gym basketball and volleyball participation levels
- Increase level of participation in senior programs
- Increase number of participating school districts in the After School program
- Achieve at least a 90% satisfaction rating with the way Pima County funding is being utilized for the After School program

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
TOTS program participants	137	150	165
Open gym participants	9,070	9,130	9,130
Seniors programs	9	25	35
School districts participating in After School program	6	7	8
Average After School program evaluation rating	90%	92%	94%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	659,984	690,822	533,318
SUPPLIES AND SERVICES	618,376	687,144	661,052
CAPITAL OUTLAY	41,312	36,000	30,000
Total Program Expenditures	**1,319,672**	**1,413,966**	**1,224,370**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	140,099	136,000	126,000
MISCELLANEOUS	10,600	17,000	27,000
Operating Revenue Sub-Total	**150,699**	**153,000**	**153,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,168,973**	**1,260,966**	**1,071,370**
Total Program Funding	**1,319,672**	**1,413,966**	**1,224,370**
Program Staffing (FTEs)	**15.8**	**17.1**	**13.8**

Program Summary

Department: KINO SPORTS COMPLEX
Program: TEEN HEALTH

Function

Provide adolescent health care services through the Kino Teen Clinic (KTC) for youth ages 12-21. Contract and network with other providers to provide for the unique health care needs of at-risk youth.

Description of Services

Provide prevention education and health services to youth including: immunizations; physicals; medical intervention for uncomplicated acute illnesses; family planning; sexually transmitted disease treatment and prevention services; prenatal care, birthing, and parenting classes; health education for nutrition; substance abuse and smoking cessation; decision making; mental health intake assessments with referrals for crisis intervention and counseling; and, network referrals for education and employment needs.

(Note: The Teen Health program was transferred to the Community Services, Employment & Training department in fiscal year 2008/09. Information here is presented for historical purposes only.)

Program Goals and Objectives

- Provide consistent, teen friendly, welcoming environment
- Ensure scheduled appointment availability for teens
- Increase community awareness of Kino Teen Center and its services

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Positive satisfaction level based on quarterly teen survey	83%	92%	n/a
Teen Center clients offered an appointment within two weeks	86%	89%	n/a
Contacts made with agencies/organizations and followed-up with a mailing of the KTC brochure	97%	95%	n/a

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	413,969	421,347	0
SUPPLIES AND SERVICES	219,027	223,882	0
Total Program Expenditures	**632,996**	**645,229**	**0**
Program Funding by Source			
Revenues			
MISCELLANEOUS	2,744	0	0
Operating Revenue Sub-Total	**2,744**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**630,252**	**645,229**	**0**
Total Program Funding	**632,996**	**645,229**	**0**
Program Staffing (FTEs)	**8.0**	**8.1**	**0.0**

Program Summary

Department: KINO SPORTS COMPLEX
Program: VOCATIONAL/REMEDIAL EDUCATION

Function

Provide youth aged 17-21 with the opportunity to finish their high school education in an alternative setting while getting work experience.

Description of Services

Pima Vocational High School (PVHS) - Provide minority, low income, at risk, out of school Pima County youth with a long term program to master vocational and academic skills required by Pima County employers. Offer opportunities for securing a sustainable job through on-the-job training, completion of a vocational curriculum, and classes in applied academic basic skills that also meet the requirements for a high school diploma. Provide participants on-site support services and case management by youth specialists.

Las Artes - Offer a unique learning environment for at risk youth ages 16-21. Provide a structured classroom study combined with community art projects which allow students to prepare for general education testing and build employability skills by participating in community art projects. Help graduates make a positive transition into the workplace and have greater opportunities for sustainable employment with an education and marketable job skills.

(Note: The Vocational/Remedial Education program was transferred to the Community Services, Employment & Training department in fiscal year 2008/09. Information here is presented for historical purposes only.)

Program Goals and Objectives

- Increase number of Las Artes graduates
- Increase the number of PVHS graduates
- Increase the number of PVHS training placements

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Las Artes students who attain GED	47	57	n/a
PVHS training placements	74	75	n/a
PVHS graduates	44	39	n/a

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	734,574	629,057	0
SUPPLIES AND SERVICES	315,340	243,709	0
CAPITAL OUTLAY	0	6,900	0
Total Program Expenditures	**1,049,914**	**879,666**	**0**
Program Funding by Source			
Revenues			
MISCELLANEOUS	303	0	0
Operating Revenue Sub-Total	**303**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,049,611**	**879,666**	**0**
Total Program Funding	**1,049,914**	**879,666**	**0**
Program Staffing (FTEs)	**12.0**	**10.8**	**0.0**

School Superintendent

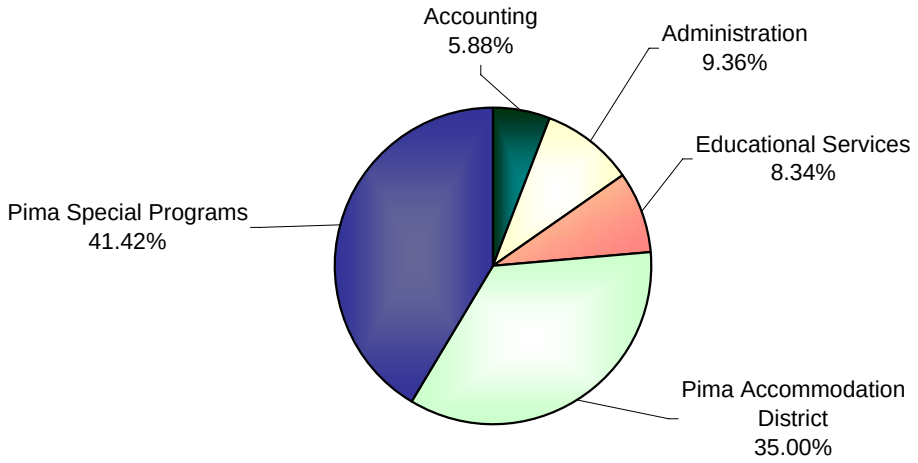
Expenditures: 6,517,616 **Revenues:** 5,294,213

FTEs 14.0

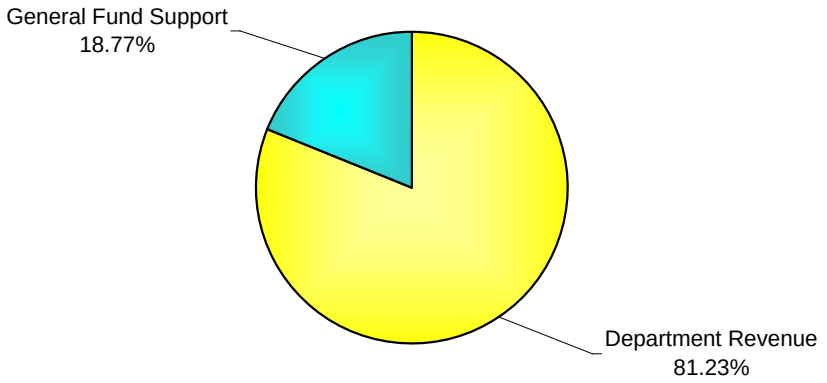
Function Statement: Perform functions mandated by the Arizona Revised Statutes and State Board of Education. Administer the funds of local public school districts. Prepare financial information for the Board of Supervisors for setting the property tax rates. Conduct school district governing board elections. Operate Pima Accommodation District, educational services, school bus services for students in unorganized territory, and multi-district programs.

Mandates: ARS Title 15: Education

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: SCHOOL SUPERINTENDENT

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ACCOUNTING	462,534	387,548	383,162
ADMINISTRATION	383,978	1,382,735	609,751
EDUCATIONAL SERVICES	615,391	577,551	543,703
PIMA ACCOMMODATION DISTRICT	1,229,180	2,400,000	2,281,000
PIMA SPECIAL PROGRAMS	2,750,947	1,510,000	2,700,000
Total Expenditures	**5,442,030**	**6,257,834**	**6,517,616**
Funding by Source			
Revenues			
ACCOUNTING	24,418	0	0
ADMINISTRATION	14,260	1,025,000	240,000
EDUCATIONAL SERVICES	39,012	38,533	73,213
PIMA ACCOMMODATION DISTRICT	1,393,497	2,306,000	2,281,000
PIMA SPECIAL PROGRAMS	2,834,626	1,510,000	2,700,000
Total Revenues	**4,305,813**	**4,879,533**	**5,294,213**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(247,996)**	**94,000**	**0**
General Fund Support	**1,384,213**	**1,284,301**	**1,223,403**
Total Program Funding	**5,442,030**	**6,257,834**	**6,517,616**
Staffing (FTEs) by Program			
ACCOUNTING	6.0	6.0	6.0
ADMINISTRATION	6.0	5.0	5.0
EDUCATIONAL SERVICES	4.0	4.0	3.0
Total Staffing (FTEs)	**16.0**	**15.0**	**14.0**

Program Summary

Department: SCHOOL SUPERINTENDENT
Program: ACCOUNTING

Function

Perform all mandated accounting and finance functions for all school districts in Pima County as authorized by Arizona Revised Statutes. Provide services to ensure accurate reporting requirements that comply with the Uniform System of Financial Records (USFR) for Arizona School Districts.

Description of Services

Perform all accounting services in relation to revenues, expenditures, and budgeting for all school districts in Pima County except those exempted by ARS 15-914.01. Establish all applicable property tax levies for each school district in Pima County as authorized by statute. Ensure tax levies are appropriated in accordance to the operating budget duly adopted by each respective school district governing board. Ensure that all warrants drawn against a school district are properly authorized by a school district governing board through an executed voucher for each school district in Pima County whose finances are managed by the School Superintendent.

Program Goals and Objectives

- Meet all statutory mandates of Title 15 on school budgets and financing
- Provide technical assistance on budgeting and finance to any school district in Pima County

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Accounting transactions	11,712,350	15,753,648	19,500,000
School district revenue collected	$1,052,887,596	$1,827,110,750	$2,500,000,000
School district expenditures processed	$560,513,970	$660,644,153	$760,000,000
School district warrants issued	210,277	252,634	295,000
Certificates of educational convenience issued	99	135	150
School districts provided with technical assistance on budgeting	15	15	15
School districts provided with technical assistance on finance	4	4	4

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	400,433	364,698	364,224
SUPPLIES AND SERVICES	62,101	22,850	18,938
Total Program Expenditures	**462,534**	**387,548**	**383,162**
Program Funding by Source			
Revenues			
MISCELLANEOUS	24,418	0	0
Operating Revenue Sub-Total	**24,418**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**438,116**	**387,548**	**383,162**
Total Program Funding	**462,534**	**387,548**	**383,162**
Program Staffing (FTEs)	**6.0**	**6.0**	**6.0**

Program Summary

Department: SCHOOL SUPERINTENDENT
Program: ADMINISTRATION

Function

Administer legally mandated functions of the office required by Title 15 of Arizona Revised Statutes. Provide support to the Accounting, Educational Services, Pima Accommodation, and Pima Special Programs functions of the office and implement procedural and legal mandates of the Superintendent of Schools.

Description of Services

Serve as a resource to constituents in Pima County on educational services and programs. Record all teaching certificates for all certificated individuals in Pima County. Register/track all students in Pima County that are attending private school or are being home-schooled. Function as the program director for multi-district educational programs. Provide information technology support to rural school districts and special educational programs. Perform other legal or mandatory functions as required by law.

Program Goals and Objectives

- Ensure that educators and families in Pima County are informed about educational services, providers, and opportunities throughout the County
- Perform all legal and/or regulatory mandated services required of county school superintendents in Arizona
- Direct or coordinate multi-district educational programs in Pima County for the benefit of educators, students, and families

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Teaching certificates maintained	43,679	56,800	68,000
Board members appointed	2	5	3
School district elections conducted	3	17	6
Home schooled children tracked	441	807	950
Private schooled children tracked	3,960	2,105	2,750

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	310,800	305,791	318,037
SUPPLIES AND SERVICES	73,178	1,069,832	291,714
CAPITAL OUTLAY	0	7,112	0
Total Program Expenditures	**383,978**	**1,382,735**	**609,751**
Program Funding by Source			
Revenues			
MISCELLANEOUS	14,260	1,025,000	240,000
Operating Revenue Sub-Total	**14,260**	**1,025,000**	**240,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**369,718**	**357,735**	**369,751**
Total Program Funding	**383,978**	**1,382,735**	**609,751**
Program Staffing (FTEs)	**6.0**	**5.0**	**5.0**

Program Summary

Department: SCHOOL SUPERINTENDENT
Program: EDUCATIONAL SERVICES

Function

Coordinate and assist with the development of educational service programs for educators, students, and parents in Pima County.

Description of Services

Develop and/or coordinate educational service agency programs to serve populations in Pima County that are considered underserved. Collaborate with government, community, or nonprofit organizations to provide comprehensive services to educators and students. Ensure that the School Superintendent's office creates a link for different educational service agencies for the benefit of schools.

Program Goals and Objectives

- Provide leadership to develop collaborative efforts between government, community, nonprofit, and educational institutions in Pima County
- Develop comprehensive programs as an educational service agency to assist public schools to better serve students in the classroom

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Special programs developed/coordinated	3	3	3

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	320,396	315,225	237,030
SUPPLIES AND SERVICES	294,995	262,326	306,673
Total Program Expenditures	**615,391**	**577,551**	**543,703**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	38,533	38,533	73,213
MISCELLANEOUS	479	0	0
Operating Revenue Sub-Total	**39,012**	**38,533**	**73,213**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**576,379**	**539,018**	**470,490**
Total Program Funding	**615,391**	**577,551**	**543,703**
Program Staffing (FTEs)	**4.0**	**4.0**	**3.0**

Program Summary

Department: SCHOOL SUPERINTENDENT
Program: PIMA ACCOMMODATION DISTRICT

Function

Administer and provide educational programs/services to students in the Pima County Juvenile Detention Center and the Adult Detention Center. Provide students access to K-12 education at a neighboring school district for those students residing in unincorporated areas of Pima County such as Mount Lemmon and Lukeville.

Description of Services

Responsible for providing educational services to students considered at-risk or incarcerated in a county detention facility through an Accommodation District. Transport students who reside in areas of Pima County that are not incorporated as part of a public school district, such as Mount Lemmon and Lukeville, to a neighboring school district to be provided a K-12 education.

Program Goals and Objectives

- Provide students with access to public education as required by ARS 15-802
- Provide instruction to students to meet the Arizona Academic Standards
- Provide students with high school education established by the Arizona State Board of Education to earn a high school diploma or general education diploma (GED)

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Juvenile detention students served	1,231	955	900
County jail students served	120	215	300
Students transported from Mt. Lemmon to a neighboring school district	4	3	3
Students transported from Lukeville to a neighboring school district	75	105	95

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
SUPPLIES AND SERVICES	1,229,180	2,400,000	2,281,000
Total Program Expenditures	**1,229,180**	**2,400,000**	**2,281,000**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	1,393,497	2,246,000	2,231,000
MISCELLANEOUS	0	60,000	50,000
Grant Revenue Sub-Total	**1,393,497**	**2,306,000**	**2,281,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(164,317)**	**94,000**	**0**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**1,229,180**	**2,400,000**	**2,281,000**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: SCHOOL SUPERINTENDENT
Program: PIMA SPECIAL PROGRAMS

Function

Serve as the fiscal agent of specialized educational programs that are for the benefit of multiple school districts in Pima County. Be a centralized point of contact for school districts to operate more efficient or cost-effective program operations. Provide any services that are mandated by Arizona state law.

Description of Services

Provide specialized educational programs in consortium efforts with local school districts including professional development programs, constituency programs, and service programs where services can be accomplished more efficiently and economically as multi-district operations. Provide programs for unserved school age youth in conjunction with and in response to concerns of federal, state, local, and/or not-for-profit agencies.

Program Goals and Objectives

- Explore and develop service programs for underserved school districts, charters, and other educational institutions in Pima County
- Maintain funding levels for programs for ensure quality services for underserved communities in Pima County

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Special programs operated	18	19	20
Program funding levels maintained	yes	no	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
SUPPLIES AND SERVICES	2,750,947	1,510,000	2,700,000
Total Program Expenditures	**2,750,947**	**1,510,000**	**2,700,000**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	1,963,492	950,000	2,305,000
MISCELLANEOUS	871,134	560,000	395,000
Grant Revenue Sub-Total	**2,834,626**	**1,510,000**	**2,700,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(83,679)**	**0**	**0**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**2,750,947**	**1,510,000**	**2,700,000**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

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Stadium District

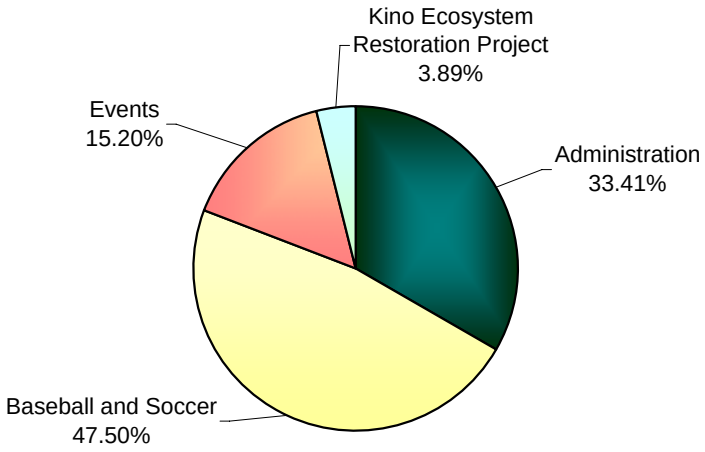
Expenditures: 5,055,529 **Revenues:** 2,265,800

FTEs 30.7

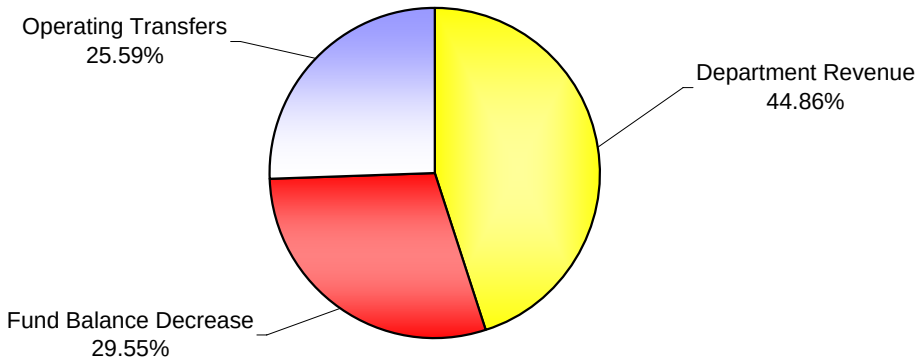
Function Statement: Manage and operate Tucson Electric Park during the major league spring training season and for community events held in the stadium. Provide landscape services for and management of the Kino Ecosystem Restoration Project.

Mandates: ARS Title 48, Chapter 26: Stadium Districts

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: STADIUM DISTRICT

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATION	1,807,018	1,941,748	1,688,454
BASEBALL AND SOCCER	1,364,082	1,363,397	2,401,754
EVENTS	67,623	107,779	768,904
KINO ECOSYSTEM RESTORATION PROJECT	0	0	196,417
Total Expenditures	**3,238,723**	**3,412,924**	**5,055,529**
Funding by Source			
Revenues			
ADMINISTRATION	1,970,911	2,053,800	1,420,800
BASEBALL AND SOCCER	1,396,160	1,151,203	697,500
EVENTS	109,310	120,000	147,500
Total Revenues	**3,476,381**	**3,325,003**	**2,265,800**
Net Operating Transfers In/(Out)	**(221,125)**	**(58,177)**	**(931,846)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(16,533)**	**146,098**	**3,721,575**
Total Program Funding	**3,238,723**	**3,412,924**	**5,055,529**
Staffing (FTEs) by Program			
ADMINISTRATION	6.3	2.1	4.2
BASEBALL AND SOCCER	6.7	2.3	20.5
EVENTS	1.6	0.2	3.3
KINO ECOSYSTEM RESTORATION PROJECT	0.0	0.0	2.7
Total Staffing (FTEs)	**14.6**	**4.6**	**30.7**

Notes:
Pursuant to the Intergovernmental Agreement between Pima County and the Pima County Stadium District for Personnel and Services Contract No. 01-57-P-132729-0603 (dated June 17, 2003, recorded in Docket 12080 at Page 213 on June 26, 2003), employees performing work for the Pima County Stadium District are Pima County employees assigned to do work for the Pima County Stadium District. For budgetary purposes only, these employees are shown as FTEs within the Pima County Stadium District. The actual status of these employees during the course of the Intergovernmental Agreement will continue to be as Pima County employees, subject to the Pima County Personnel Policies and Merit Rules. The Intergovernmental Agreement terminates on February 1, 2012.

During fiscal year 2008/09 the Stadium District received $5,000,000 as payment for the release of the Chicago White Sox from their spring training contract. In fiscal year 2009/10, $1,700,000 of the proceeds (of which $1,500,000 is budgeted as an operating transfer to the Capital Improvement Fund) is budgeted for the creation of a youth tournament and Stadium program development.

For fiscal year 2009/10, 27.3 FTEs, mainly Trades Maintenance positions, were transferred to the Stadium District from the Kino Sports Complex, formerly known as Community Resources. This transfer was the result of a decision to budget all playing fields maintenance and Kino Ecosystem Restoration Project (KERP) costs in the Stadium District in fiscal year 2009/10.

Program Summary

Department: STADIUM DISTRICT
Program: ADMINISTRATION

Function

Provide management and administrative functions at the Kino Sports Complex (KSC).

Description of Services

Provide oversight and direction of the Kino Sports Complex including the Kino Veterans Memorial Community Center, Kino Ecosystem Restoration Project (KERP), After School Program, and Sam Lena Park. Provide coordination of Major League Baseball spring training with Arizona Diamondbacks, Southern Arizona Sports Foundation (SASF), and all contracted services needed for game day operations. Provide a venue for organized baseball, organized soccer, community recreation, and special events. Oversee promotion, marketing, financial accountability, site maintenance, contracts, personnel, and scheduling.

Program Goals and Objectives

- Monitor and manage contracts for compliance
- Develop marketing strategy to increase the number of events as well as the community use of facilities
- Manage Stadium District human, financial, and physical resources within approved budget

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Percent of contracts monitored for compliance	100%	100%	100%
Number of special events increased	yes	yes	yes
Stadium managed within approved budget	yes	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	575,694	564,253	424,383
SUPPLIES AND SERVICES	1,224,529	1,377,495	1,205,671
CAPITAL OUTLAY	6,795	0	58,400
Total Program Expenditures	**1,807,018**	**1,941,748**	**1,688,454**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	1,948,433	2,034,000	1,404,000
INTEREST	15,694	15,000	12,000
MISCELLANEOUS	6,784	4,800	4,800
Operating Revenue Sub-Total	**1,970,911**	**2,053,800**	**1,420,800**
Net Operating Transfers In/(Out)	**(221,125)**	**(58,177)**	**(724,298)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**57,232**	**(53,875)**	**991,952**
Total Program Funding	**1,807,018**	**1,941,748**	**1,688,454**
Program Staffing (FTEs)	**6.3**	**2.1**	**4.2**

Program Summary

Department: STADIUM DISTRICT
Program: BASEBALL AND SOCCER

Function

Provide and maintain baseball and soccer facilities.

Description of Services

Provide a venue for major league baseball teams, and community baseball and soccer leagues. Perform major league baseball field maintenance from December 1st through March 31st.

Program Goals and Objectives

- Ensure fields and facilities are available for use and are maintained efficiently
- Maintain field availability during extended spring training season with flexible scheduling
- Maximize irrigation efficiency levels compared to standard for humidity, precipitation, and air quality

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Stadium and fields usage maximized	yes	yes	yes
Baseball or softball tournaments held	2	3	4
Irrigation efficiency levels met	80%	90%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	388,884	506,697	1,041,474
SUPPLIES AND SERVICES	975,198	856,700	1,228,780
CAPITAL OUTLAY	0	0	131,500
Total Program Expenditures	**1,364,082**	**1,363,397**	**2,401,754**
Program Funding by Source			
Revenues			
MISCELLANEOUS	1,396,160	1,151,203	697,500
Operating Revenue Sub-Total	**1,396,160**	**1,151,203**	**697,500**
Net Operating Transfers In/(Out)	**0**	**0**	**(403,965)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(32,078)**	**212,194**	**2,108,219**
Total Program Funding	**1,364,082**	**1,363,397**	**2,401,754**
Program Staffing (FTEs)	**6.7**	**2.3**	**20.5**

Program Summary

Department: STADIUM DISTRICT
Program: EVENTS

Function

Provide venues for both community use and revenue generating events.

Description of Services

Provide services and facilities for community recreation and activities such as special benefits, community events, sports events, gem shows, and concerts.

Program Goals and Objectives

- Increase the number of revenue generating sports events such as baseball tournaments, high school football games, and soccer tournaments
- Increase the number of other revenue generating events such as concerts, gem shows, company parties, and other events
- Increase the number of community sports events such as little league baseball and soccer leagues
- Increase the number of other non sport community events such as Hope Fest, Sheriff's Safe Night Halloween party, and fundraising events

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Sports events held (revenue generating)	11	17	20
Other events held (revenue generating)	7	12	15
Community sports events held (non-revenue)	8	10	12
Other community events held (non-revenue)	2	3	4

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	31,867	88,179	190,054
SUPPLIES AND SERVICES	35,756	19,600	578,850
Total Program Expenditures	**67,623**	**107,779**	**768,904**
Program Funding by Source			
Revenues			
MISCELLANEOUS	109,310	120,000	147,500
Operating Revenue Sub-Total	**109,310**	**120,000**	**147,500**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(41,687)**	**(12,221)**	**621,404**
Total Program Funding	**67,623**	**107,779**	**768,904**
Program Staffing (FTEs)	**1.6**	**0.2**	**3.3**

Program Summary

Department: STADIUM DISTRICT
Program: KINO ECOSYSTEM RESTORATION PROJECT

Function

Provide landscape maintenance services and best management practices for the Kino Ecosystem Restoration Project (KERP).

Description of Services

Maintain landscape and parking lot areas of the KERP including maintenance of decomposed granite, irrigation, tree, shrub, and groundcover; litter removal; sign replacement; and parking lot sweeping. Manage KERP including mosquito control for West Nile virus abatement, water harvesting, non-native and invasive species control, maintenance of six riparian habitats, and permit compliance.

Program Goals and Objectives

- Maintain landscapes to a consistently high standard through increased landscape services
- Maximize the harvesting of storm water for irrigation of Kino Sports Complex and the Stadium
- Maintain a low mosquito population to assist in the containment of the spread of the West Nile virus

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Total acre feet of storm water harvested	n/a	n/a	140
Total acre feet of reclaimed water purchased	n/a	n/a	160
Mosquito trap counts	n/a	n/a	5

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	0	0	145,117
SUPPLIES AND SERVICES	0	0	51,300
Total Program Expenditures	**0**	**0**	**196,417**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**196,417**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
Total Program Funding	**0**	**0**	**196,417**
Program Staffing (FTEs)	**0.0**	**0.0**	**2.7**

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Total Expenditures
JUSTICE & LAW ENFORCEMENT			
CLERK OF SUPERIOR COURT			
ADMINISTRATION	429,366		429,366
CIVIL SERVICES	1,602,047		1,602,047
COURTROOM SERVICES	2,141,848		2,141,848
CRIMINAL SERVICES	723,457		723,457
FINANCIAL SERVICES	1,447,021	66,392	1,513,413
INFORMATION TECHNOLOGY	554,608	296,939	851,547
JUVENILE SERVICES	1,600,407		1,600,407
PROBATE SERVICES	344,428		344,428
RECORDS RETENTION	1,229,102	245,231	1,474,333
TOTAL CLERK OF SUPERIOR COURT	10,072,284	608,562	10,680,846
CONSTABLES			
CONSTABLES	993,798		993,798
TOTAL CONSTABLES	993,798		993,798
COUNTY ATTORNEY			
ADMINISTRATION	2,145,745		2,145,745
CIVIL LEGAL SERVICES	2,650,538	335,225	2,985,763
COMMUNITY SUPPORT	363,425	685,048	1,048,473
CRIMINAL PROSECUTION	14,128,821	9,745,593	23,874,414
TOTAL COUNTY ATTORNEY	19,288,529	10,765,866	30,054,395
INDIGENT DEFENSE			
LEGAL DEFENDER	3,288,536	22,180	3,310,716
PUBLIC DEFENDER	12,160,780	2,042,610	14,203,390
TOTAL INDIGENT DEFENSE	15,449,316	2,064,790	17,514,106
JUSTICE COURT AJO			
JUSTICE COURT AJO	675,247		675,247
JUSTICE COURT AJO TIME PAY FEES		12,750	12,750
TOTAL JUSTICE COURT AJO	675,247	12,750	687,997
JUSTICE COURT GREEN VALLEY			
JUSTICE COURT GREEN VALLEY	473,723	17,001	490,724
TOTAL JUSTICE COURT GREEN VALLEY	473,723	17,001	490,724
JUSTICE COURTS TUCSON			
ADMINISTRATION	1,632,164	1,071,470	2,703,634
COURT OPERATIONS	3,260,490		3,260,490
JUDICIAL OPERATIONS	1,657,974	100,100	1,758,074
TOTAL JUSTICE COURTS TUCSON	6,550,628	1,171,570	7,722,198
JUVENILE COURT			
ADMINISTRATIVE SERVICES	1,824,411	101,064	1,925,475
CHILDREN & FAMILY SERVICES	598,515	1,126,531	1,725,046
COURT SUPPORT SERVICES	780,830		780,830
DETENTION SERVICES	8,281,181		8,281,181
INFORMATION TECHNOLOGY AND RESEARCH	1,174,737	109,378	1,284,115
JUDICIAL SERVICES	1,957,113		1,957,113
PROBATION SERVICES	6,809,667	9,097,447	15,907,114
TOTAL JUVENILE COURT	21,426,454	10,434,420	31,860,874

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Total Expenditures
OFFICE OF COURT APPOINTED COUNSEL			
CONTRACT ATTORNEYS	9,668,413		9,668,413
OFFICE OF COURT APPOINTED COUNSEL	643,104		643,104
PHOTO TRAFFIC ENFORCEMENT	2,480,360		2,480,360
TOTAL OFFICE OF COURT APPOINTED COUNSEL	12,791,877		12,791,877
PUBLIC FIDUCIARY			
BURIALS	253,357		253,357
MANDATED FIDUCIARY SERVICES	2,180,372		2,180,372
TOTAL PUBLIC FIDUCIARY	2,433,729		2,433,729
SHERIFF			
ADMINISTRATIVE	17,901,100	172,212	18,073,312
CORRECTIONS	41,625,002	2,639,762	44,264,764
FORFEITURES		1,400,000	1,400,000
HIDTA		2,595,159	2,595,159
INVESTIGATIONS	18,446,323	712,585	19,158,908
OPERATIONS	40,167,655	1,000,000	41,167,655
TOTAL SHERIFF	118,140,080	8,519,718	126,659,798
SUPERIOR COURT			
ADJUDICATION	13,361,851	781,614	14,143,465
ADMINISTRATION	3,169,173		3,169,173
ADULT PROBATION	5,975,828	10,901,913	16,877,741
CALENDAR SERVICES	700,126		700,126
CONCILIATION COURT	816,161	998,450	1,814,611
FILL THE GAP - OTHER COURT DEPARTMENTS		485,999	485,999
INFORMATION SERVICES	2,045,670	787,700	2,833,370
INTERPRETER	401,399		401,399
JURY COMMISSIONER	324,599		324,599
LAW LIBRARY	179,015	285,155	464,170
PRETRIAL SERVICES	2,403,757		2,403,757
TOTAL SUPERIOR COURT	29,377,579	14,240,831	43,618,410
TOTAL JUSTICE & LAW ENFORCEMENT	**237,673,244**	**47,835,508**	**285,508,752**

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Total Revenues
JUSTICE & LAW ENFORCEMENT			
CLERK OF SUPERIOR COURT			
ADMINISTRATION	2,425,774	3,000	2,428,774
CRIMINAL SERVICES		800	800
FINANCIAL SERVICES	328,000	63,100	391,100
INFORMATION TECHNOLOGY		295,000	295,000
RECORDS RETENTION		664,500	664,500
TOTAL CLERK OF SUPERIOR COURT	2,753,774	1,026,400	3,780,174
CONSTABLES			
CONSTABLES	361,390		361,390
TOTAL CONSTABLES	361,390		361,390
COUNTY ATTORNEY			
CIVIL LEGAL SERVICES		500,000	500,000
COMMUNITY SUPPORT		609,500	609,500
CRIMINAL PROSECUTION	64,176	8,179,684	8,243,860
TOTAL COUNTY ATTORNEY	64,176	9,289,184	9,353,360
INDIGENT DEFENSE			
LEGAL DEFENDER		12,400	12,400
PUBLIC DEFENDER	14,400	398,285	412,685
TOTAL INDIGENT DEFENSE	14,400	410,685	425,085
JUSTICE COURT AJO			
JUSTICE COURT AJO	259,389	3,000	262,389
JUSTICE COURT AJO TIME PAY FEES		8,908	8,908
TOTAL JUSTICE COURT AJO	259,389	11,908	271,297
JUSTICE COURT GREEN VALLEY			
JUSTICE COURT GREEN VALLEY	263,673	21,672	285,345
TOTAL JUSTICE COURT GREEN VALLEY	263,673	21,672	285,345
JUSTICE COURTS TUCSON			
ADMINISTRATION	5,636,637	712,000	6,348,637
JUDICIAL OPERATIONS	428,111	100,100	528,211
TOTAL JUSTICE COURTS TUCSON	6,064,748	812,100	6,876,848
JUVENILE COURT			
ADMINISTRATIVE SERVICES	5,000	101,064	106,064
CHILDREN & FAMILY SERVICES	30,000	1,126,531	1,156,531
DETENTION SERVICES	137,000		137,000
INFORMATION TECHNOLOGY AND RESEARCH		109,378	109,378
PROBATION SERVICES		8,969,076	8,969,076
TOTAL JUVENILE COURT	172,000	10,306,049	10,478,049
OFFICE OF COURT APPOINTED COUNSEL			
CONTRACT ATTORNEYS	806,570		806,570
PHOTO TRAFFIC ENFORCEMENT	4,100,036		4,100,036
TOTAL OFFICE OF COURT APPOINTED COUNSEL	4,906,606		4,906,606
PUBLIC FIDUCIARY			
BURIALS	15,000		15,000
MANDATED FIDUCIARY SERVICES	696,131		696,131
TOTAL PUBLIC FIDUCIARY	711,131		711,131

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Total Revenues
SHERIFF			
ADMINISTRATIVE	105,648	172,212	277,860
CORRECTIONS	8,644,350	2,618,632	11,262,982
FORFEITURES		50,000	50,000
HIDTA		2,595,159	2,595,159
INVESTIGATIONS	597,500	712,585	1,310,085
OPERATIONS	10,000	1,000,000	1,010,000
TOTAL SHERIFF	9,357,498	7,148,588	16,506,086
SUPERIOR COURT			
ADJUDICATION	503,050	1,067,746	1,570,796
ADULT PROBATION		10,506,673	10,506,673
CONCILIATION COURT		654,238	654,238
INFORMATION SERVICES		441,500	441,500
LAW LIBRARY		209,855	209,855
PRETRIAL SERVICES	40,000		40,000
TOTAL SUPERIOR COURT	543,050	12,880,012	13,423,062
TOTAL JUSTICE & LAW ENFORCEMENT	**25,471,835**	**41,906,598**	**67,378,433**

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

Functional Area/Super Department/Programs	FTEs
JUSTICE & LAW ENFORCEMENT	
CLERK OF SUPERIOR COURT	
ADMINISTRATION	7.0
CIVIL SERVICES	37.6
COURTROOM SERVICES	44.7
CRIMINAL SERVICES	16.1
FINANCIAL SERVICES	29.0
INFORMATION TECHNOLOGY	12.0
JUVENILE SERVICES	33.1
PROBATE SERVICES	6.0
RECORDS RETENTION	32.0
TOTAL CLERK OF SUPERIOR COURT	217.5
CONSTABLES	
CONSTABLES	13.0
TOTAL CONSTABLES	13.0
COUNTY ATTORNEY	
ADMINISTRATION	29.0
CIVIL LEGAL SERVICES	74.3
COMMUNITY SUPPORT	17.0
CRIMINAL PROSECUTION	328.0
TOTAL COUNTY ATTORNEY	448.3
INDIGENT DEFENSE	
LEGAL DEFENDER	40.0
PUBLIC DEFENDER	168.0
TOTAL INDIGENT DEFENSE	208.0
JUSTICE COURT AJO	
JUSTICE COURT AJO	10.6
TOTAL JUSTICE COURT AJO	10.6
JUSTICE COURT GREEN VALLEY	
JUSTICE COURT GREEN VALLEY	9.5
TOTAL JUSTICE COURT GREEN VALLEY	9.5
JUSTICE COURTS TUCSON	
ADMINISTRATION	38.8
COURT OPERATIONS	87.3
JUDICIAL OPERATIONS	13.0
TOTAL JUSTICE COURTS TUCSON	139.1

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

Functional Area/Super Department/Programs	FTEs
JUVENILE COURT	
ADMINISTRATIVE SERVICES	24.3
CHILDREN & FAMILY SERVICES	34.0
COURT SUPPORT SERVICES	15.3
DETENTION SERVICES	187.8
INFORMATION TECHNOLOGY AND RESEARCH	16.8
JUDICIAL SERVICES	24.4
PROBATION SERVICES	239.0
TOTAL JUVENILE COURT	541.6
OFFICE OF COURT APPOINTED COUNSEL	
OFFICE OF COURT APPOINTED COUNSEL	8.9
PHOTO TRAFFIC ENFORCEMENT	0.3
TOTAL OFFICE OF COURT APPOINTED COUNSEL	9.2
PUBLIC FIDUCIARY	
BURIALS	1.0
MANDATED FIDUCIARY SERVICES	37.3
TOTAL PUBLIC FIDUCIARY	38.3
SHERIFF	
ADMINISTRATIVE	158.0
CORRECTIONS	643.7
HIDTA	24.5
INVESTIGATIONS	207.0
OPERATIONS	379.0
TOTAL SHERIFF	1,412.2
SUPERIOR COURT	
ADJUDICATION	176.0
ADMINISTRATION	52.5
ADULT PROBATION	301.9
CALENDAR SERVICES	18.0
CONCILIATION COURT	22.0
FILL THE GAP - OTHER COURT DEPARTMENTS	9.2
INFORMATION SERVICES	25.8
INTERPRETER	7.0
JURY COMMISSIONER	8.0
LAW LIBRARY	4.0
PRETRIAL SERVICES	48.1
TOTAL SUPERIOR COURT	672.5
TOTAL JUSTICE & LAW ENFORCEMENT	3,719.8

Note: Slight variances between the sum of Program FTEs and the Department total are due to rounding.

Clerk of the Superior Court

Expenditures: 10,680,846 **Revenues:** 3,780,174

FTEs 217.5

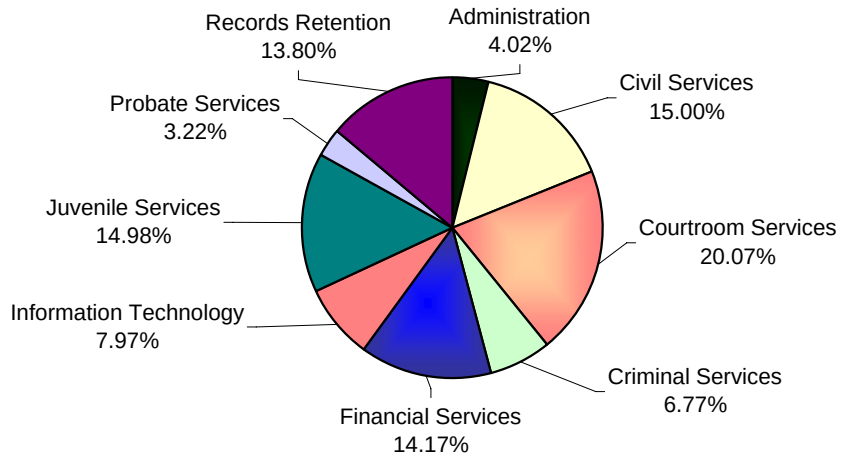
Function Statement:

Maintain and hold accessible for the public and the court all Pima County division records of the Superior Court. Assist the public and all parties dealing with the court system. Establish, execute, and administer policies and procedures in compliance with the statutes of the state of Arizona and the Judicial Merit System. Coordinate the prompt and orderly disposition of the business of the court with the presiding judge and court administrator. Collect and disburse fees. Monitor the department's revenues and expenditures. Provide clerk services during trials and other proceedings. Receive, record, and disburse all court ordered payments of child support, spousal maintenance, and special paternity. Maintain permanent civil, probate, criminal, and child support case files.

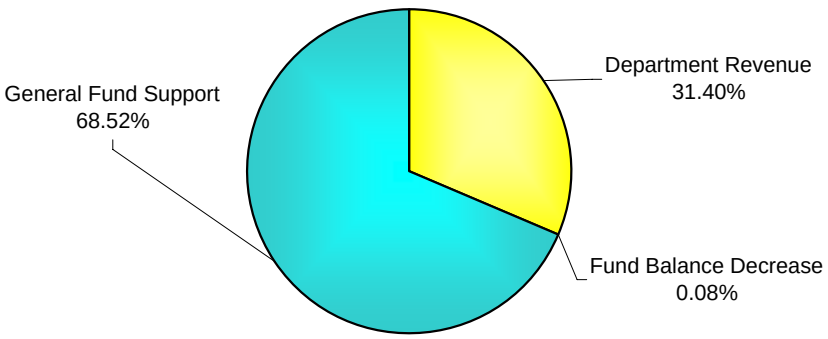
Mandates:

ARS Title 12, Chapter 2, Article 8: Clerk of the Superior Court

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: CLERK OF SUPERIOR COURT

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATION	653,328	592,080	429,366
CIVIL SERVICES	1,659,220	1,653,329	1,602,047
COURTROOM SERVICES	2,223,573	2,157,475	2,141,848
CRIMINAL SERVICES	789,213	771,801	723,457
FINANCIAL SERVICES	1,457,054	1,493,588	1,513,413
INFORMATION TECHNOLOGY	760,242	722,214	851,547
JUVENILE SERVICES	1,673,391	1,536,592	1,600,407
PROBATE SERVICES	343,062	327,846	344,428
RECORDS RETENTION	2,715,476	1,993,592	1,474,333
Total Expenditures	**12,274,559**	**11,248,517**	**10,680,846**
Funding by Source			
Revenues			
ADMINISTRATION	2,633,830	2,428,774	2,428,774
CIVIL SERVICES	820	0	0
CRIMINAL SERVICES	813	800	800
FINANCIAL SERVICES	521,532	391,100	391,100
INFORMATION TECHNOLOGY	325,318	295,000	295,000
PROBATE SERVICES	68	0	0
RECORDS RETENTION	1,216,474	696,000	664,500
Total Revenues	**4,698,855**	**3,811,674**	**3,780,174**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(10,685)**	**(132,130)**	**(417,838)**
General Fund Support	**7,586,389**	**7,568,973**	**7,318,510**
Total Program Funding	**12,274,559**	**11,248,517**	**10,680,846**
Staffing (FTEs) by Program			
ADMINISTRATION	7.7	7.1	7.0
CIVIL SERVICES	50.3	38.4	37.6
COURTROOM SERVICES	47.3	48.1	44.7
CRIMINAL SERVICES	16.8	18.0	16.1
FINANCIAL SERVICES	30.1	29.9	29.0
INFORMATION TECHNOLOGY	9.8	11.0	12.0
JUVENILE SERVICES	34.1	33.0	33.1
PROBATE SERVICES	7.0	6.0	6.0
RECORDS RETENTION	23.1	30.0	32.0
Total Staffing (FTEs)	**226.2**	**221.5**	**217.5**

Program Summary

Department: CLERK OF SUPERIOR COURT
Program: ADMINISTRATION

Function

Provide administrative, managerial, and human resources support for all functions of the department. Provide quality, accessible, and streamlined court related services to the judicial system and the public by operating in an environment of accountability. Develop strong, competent, open, and trusting partnerships which facilitate and exemplify government service.

Description of Services

Administer, direct, and manage all areas of the department in compliance with federal, state, Supreme Court, Appeals Court, local court, and County laws and ordinances. Ensure that all support services are provided to Superior Court divisions. Maintain a highly trained staff to ensure efficient and cost effective service to the courts and court partners. Provide all functions of human resources.

Program Goals and Objectives

- Provide guidance to department staff in compliance with all mandates and policies
- Ensure compliance with federal, state, Supreme Court, Appeals Court, local court, and County laws and ordinances
- Train managers and supervisors to enhance performance and communicate organizational expectations
- Hire, supervise, monitor and evaluate personnel

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Sanctions imposed on department for non-compliance of mandates	0	0	0
Training sessions conducted	12	15	18
Percent of employee evaluations completed	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	553,396	492,668	355,861
SUPPLIES AND SERVICES	99,932	99,412	73,505
Total Program Expenditures	**653,328**	**592,080**	**429,366**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	1,069,934	1,098,174	1,098,174
FINES AND FORFEITS	1,550,880	1,322,000	1,322,000
INTEREST	6,888	5,600	5,600
MISCELLANEOUS	3,506	0	0
Operating Revenue Sub-Total	**2,631,208**	**2,425,774**	**2,425,774**
INTEREST	2,622	3,000	3,000
Grant Revenue Sub-Total	**2,622**	**3,000**	**3,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(2,622)**	**(3,000)**	**(3,000)**
General Fund Support	**(1,977,880)**	**(1,833,694)**	**(1,996,408)**
Total Program Funding	**653,328**	**592,080**	**429,366**
Program Staffing (FTEs)	**7.7**	**7.1**	**7.0**

Program Summary

Department: CLERK OF SUPERIOR COURT
Program: CIVIL SERVICES

Function

Process all civil filings and payments mandated by Arizona Revised Statutes.

Description of Services

Receive, record, and maintain all civil case filings.

Program Goals and Objectives

- Issue orders of protection/injunctions against harassment
- Promote use of drop box as an alternative filing method
- Process all civil filings in a timely manner

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Orders of protection issued monthly	495	594	615
Percent of civil filings placed in drop box	25%	45%	50%
Percent of civil filings processed within daily time frame	99%	99%	99%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,550,568	1,468,994	1,457,429
SUPPLIES AND SERVICES	108,652	184,335	144,618
Total Program Expenditures	**1,659,220**	**1,653,329**	**1,602,047**
Program Funding by Source			
Revenues			
MISCELLANEOUS	820	0	0
Operating Revenue Sub-Total	**820**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,658,400**	**1,653,329**	**1,602,047**
Total Program Funding	**1,659,220**	**1,653,329**	**1,602,047**
Program Staffing (FTEs)	**50.3**	**38.4**	**37.6**

Program Summary

Department: CLERK OF SUPERIOR COURT
Program: COURTROOM SERVICES

Function

Provide court related services for civil, domestic relations, probate, criminal, juvenile, and child support cases in litigation.

Description of Services

Provide a courtroom clerk for every open court hearing. Create a synopsis (minute entry) for each hearing and process all associated paperwork connected to each specific hearing. Distribute and direct minute entries and other court documents to interested parties.

Program Goals and Objectives

- Process accurate minutes of court proceedings on a timely basis
- Ensure customer satisfaction with services
- Provide timely processing of court documents

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Accuracy rate of court documents	98%	99%	100%
Court documents processed on time	99%	99%	100%
Customers rating services as satisfactory or higher	99%	99%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	2,155,721	2,036,703	2,068,990
SUPPLIES AND SERVICES	67,852	120,772	72,858
Total Program Expenditures	**2,223,573**	**2,157,475**	**2,141,848**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**2,223,573**	**2,157,475**	**2,141,848**
Total Program Funding	**2,223,573**	**2,157,475**	**2,141,848**
Program Staffing (FTEs)	**47.3**	**48.1**	**44.7**

Program Summary

Department: CLERK OF SUPERIOR COURT
Program: CRIMINAL SERVICES

Function

Process all criminal filings and payments mandated by Arizona Revised Statutes.

Description of Services

Provide quality, accessible, and streamlined court related services and resources to enable the court and probationers to meet the requirements set by the judiciary.

Program Goals and Objectives

- Process all criminal filings in a timely manner
- Provide probation officers with court records needed to supervise their probation caseloads
- Maintain and keep current all probationer case files relating to court orders and assessments

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Criminal case files updated monthly	2,003	2,300	2,500
Assessment payments collected monthly	762	810	900
Probation reports generated monthly	284	325	350

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	752,601	737,077	688,407
SUPPLIES AND SERVICES	36,612	34,724	35,050
Total Program Expenditures	**789,213**	**771,801**	**723,457**
Program Funding by Source			
Revenues			
Operating Revenue Sub-Total	**0**	**0**	**0**
INTEREST	813	800	800
Special Programs Revenue Sub-Total	**813**	**800**	**800**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(813)**	**(800)**	**(800)**
General Fund Support	**789,213**	**771,801**	**723,457**
Total Program Funding	**789,213**	**771,801**	**723,457**
Program Staffing (FTEs)	**16.8**	**18.0**	**16.1**

Program Summary

Department: CLERK OF SUPERIOR COURT
Program: FINANCIAL SERVICES

Function

Provide financial services to both internal and external customers of the court. Develop and monitor the annual budget. Prepare financial statements. Supervise all financial systems, accounts payable, payroll processing, and records maintenance. Provide collection services in order to collect past due court ordered assessments. Provide child support services for IV-D and non IV-D cases. Maintain and update records as needed and assist the court in distributing wage assignments.

Description of Services

Provide financial support to the courts in order to ensure all monies received are processed and distributed to the necessary agencies. Maintain accurate and timely accounting records. Maintain and update collection activity on all past due court ordered assessments. Assist families in the child support area to ensure proper record maintenance. Process all court documents in a timely and efficient manner.

Program Goals and Objectives

- Comply with all constitutional, state, federal, Supreme Court, Appeals Court, local court and County laws, ordinances and policies
- Provide collection services for all deferred payments
- Meet statutory deadlines for court related matters
- Enhance cash management services
- Initiate quarterly probation billings

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
New deferred payment cases established monthly	225	260	275
Billings sent to probationers per quarter	1,365	1,400	1,450
Monthly financial reports submitted on time	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,339,021	1,347,924	1,383,313
SUPPLIES AND SERVICES	118,033	145,664	130,100
Total Program Expenditures	**1,457,054**	**1,493,588**	**1,513,413**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	409,466	300,000	300,000
MISCELLANEOUS	47,878	28,000	28,000
Operating Revenue Sub-Total	**457,344**	**328,000**	**328,000**
INTERGOVERNMENTAL	27,392	27,000	27,000
CHARGES FOR SERVICES	25,156	23,000	23,000
INTEREST	11,595	13,100	13,100
MISCELLANEOUS	45	0	0
Special Programs Revenue Sub-Total	**64,188**	**63,100**	**63,100**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(50,614)**	**(11,178)**	**3,292**
General Fund Support	**986,136**	**1,113,666**	**1,119,021**
Total Program Funding	**1,457,054**	**1,493,588**	**1,513,413**
Program Staffing (FTEs)	**30.1**	**29.9**	**29.0**

Program Summary

Department: CLERK OF SUPERIOR COURT
Program: INFORMATION TECHNOLOGY

Function

Provide for the design, development, implementation, support, and management of computerized information systems (software applications and computer hardware) for the department.

Description of Services

Develop and maintain department automation projects. Provide software engineering and maintenance of automation projects. Provide management and support of technology resources. Provide fast and efficient distribution of court generated documents between the court and the public.

Program Goals and Objectives

- Provide customer support within 30 minutes of request
- Develop superior software engineering and maintenance of all automation projects
- Maintain reliable management and support technology resources
- Establish document distribution and tracking

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Respond to call center inquiries within 30 minutes	95%	100%	100%
Security system maintained 24 hrs a day	100%	100%	100%
Computer systems updated as needed	85%	90%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	643,309	658,408	749,247
SUPPLIES AND SERVICES	81,346	43,806	52,300
CAPITAL OUTLAY	35,587	20,000	50,000
Total Program Expenditures	**760,242**	**722,214**	**851,547**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	272,550	235,000	235,000
INTEREST	52,768	60,000	60,000
Special Programs Revenue Sub-Total	**325,318**	**295,000**	**295,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(204,228)**	**(173,072)**	**1,939**
General Fund Support	**639,152**	**600,286**	**554,608**
Total Program Funding	**760,242**	**722,214**	**851,547**
Program Staffing (FTEs)	**9.8**	**11.0**	**12.0**

Program Summary

Department: CLERK OF SUPERIOR COURT
Program: JUVENILE SERVICES

Function

Provide court related services to the judicial system and public concerning all juvenile related issues.

Description of Services

Provide a courtroom clerk for every open court hearing, create minute entries of all court procedures, comply with all constitutional, state, federal, Supreme Court, Appeals Court, local court, and County laws and ordinances. Distribute minute entries and other court documents to interested parties.

Program Goals and Objectives

- Ensure delinquency cases are processed within 24 hours of filing
- Provide all case files prior to scheduled court hearings
- Provide outstanding service to internal and external customers

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Deliquency cases processed within 24 hours	95%	100%	100%
Percent of case files provided prior to daily court hearings	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,615,261	1,457,752	1,526,534
SUPPLIES AND SERVICES	58,130	78,840	73,873
Total Program Expenditures	**1,673,391**	**1,536,592**	**1,600,407**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,673,391**	**1,536,592**	**1,600,407**
Total Program Funding	**1,673,391**	**1,536,592**	**1,600,407**
Program Staffing (FTEs)	**34.1**	**33.0**	**33.1**

Program Summary

Department: CLERK OF SUPERIOR COURT
Program: PROBATE SERVICES

Function

Oversee all probate cases and all minor and adult guardian and conservator cases. Perform data entry and maintain case management information for the wards of the court including information relating to fiduciaries appointed by the court. (Information is utilized not only by Superior Court, but also by the Supreme Court governing certified fiduciaries.) Conduct various customer service functions such as providing certified copies of wills and letters of administration.

Description of Services

Responsible for filing all probate, trust, and guardianship/conservator cases. Provide service to internal and external customers and provide certified copies of documents and letters of administration.

Program Goals and Objectives

- Process all guardianship cases in a timely manner
- Provide e-filing capabilities to attorneys
- Issue letters of administration daily

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Cases submitted through e-filing per month	170	175	185
Letters of administration issued daily	15	18	24
Guardianship cases processed on time	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	322,284	302,472	323,378
SUPPLIES AND SERVICES	20,778	25,374	21,050
Total Program Expenditures	**343,062**	**327,846**	**344,428**
Program Funding by Source			
Revenues			
MISCELLANEOUS	68	0	0
Operating Revenue Sub-Total	**68**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**342,994**	**327,846**	**344,428**
Total Program Funding	**343,062**	**327,846**	**344,428**
Program Staffing (FTEs)	**7.0**	**6.0**	**6.0**

Program Summary

Department: CLERK OF SUPERIOR COURT
Program: RECORDS RETENTION

Function

Provide for the storage of all court documentation (case files) as mandated by state of Arizona guidelines.

Description of Services

Provide storage, along with retrieval and return functions of all court case files for Superior Court and the public as required.

Program Goals and Objectives

- Check all documents thoroughly and correct before placing into storage
- Complete the scanning of archive documents into the Arizona case management system (AGAVE)
- Maintain reliable customer service with all units of the Superior Court and the public

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Percent of documents checked before placing in storage	100%	100%	100%
Percent of old files scanned into the AGAVE system	90%	95%	95%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,182,439	1,115,347	1,221,051
SUPPLIES AND SERVICES	1,262,393	878,245	253,282
CAPITAL OUTLAY	270,644	0	0
Total Program Expenditures	**2,715,476**	**1,993,592**	**1,474,333**
Program Funding by Source			
Revenues			
Operating Revenue Sub-Total	**0**	**0**	**0**
CHARGES FOR SERVICES	796,972	611,000	611,000
INTEREST	107,460	85,000	53,500
MISCELLANEOUS	426	0	0
MEMO REVENUE	311,616	0	0
Special Programs Revenue Sub-Total	**1,216,474**	**696,000**	**664,500**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**247,592**	**55,920**	**(419,269)**
General Fund Support	**1,251,410**	**1,241,672**	**1,229,102**
Total Program Funding	**2,715,476**	**1,993,592**	**1,474,333**
Program Staffing (FTEs)	**23.1**	**30.0**	**32.0**

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Constables

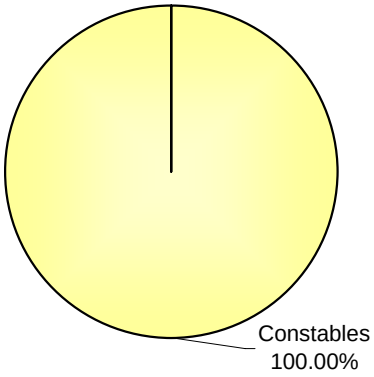
Expenditures: 993,798 **Revenues:** 361,390

FTEs 13.0

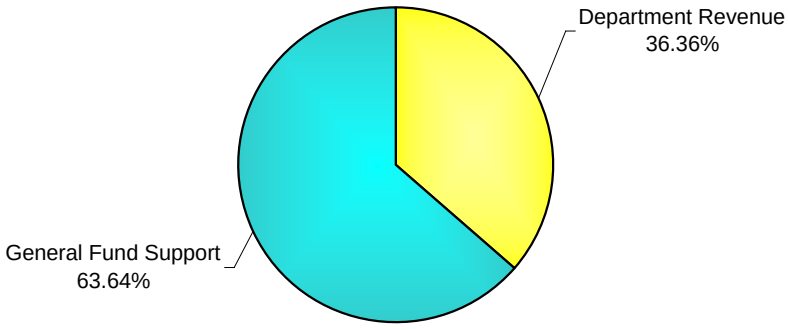
Function Statement: Act as Peace Officer for the Justice Courts. Serve criminal and civil summons. Evict tenants under writs of restitution. Collect debts on writs of execution. Serve restraining orders. Perform arrests and bring defendants to court on civil warrants.

Mandates: ARS Title 22, Chapter 1, Article 1: Justice Precincts and Precinct Officers;
ARS Title 22, Chapter 1, Article 3: Constables

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: CONSTABLES

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
CONSTABLES	931,156	1,009,524	993,798
Total Expenditures	**931,156**	**1,009,524**	**993,798**
Funding by Source			
Revenues			
CONSTABLES	458,962	465,254	361,390
Total Revenues	**458,962**	**465,254**	**361,390**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**472,194**	**544,270**	**632,408**
Total Program Funding	**931,156**	**1,009,524**	**993,798**
Staffing (FTEs) by Program			
CONSTABLES	13.0	13.0	13.0
Total Staffing (FTEs)	**13.0**	**13.0**	**13.0**

Program Summary

Department: CONSTABLES
Program: CONSTABLES

Function

Serve Justice Court papers as required by ARS 22-102 and 22-131. Act as Peace Officer for the Pima County Justice Courts.

Description of Services

Serve and return civil, criminal, and traffic court papers within the precincts. Serve and attend the Justice of the Peace of the courts within the precincts in which they were elected to serve. Serve criminal and civil papers received from other counties and states.

Program Goals and Objectives

- Carry out statutorily mandated duties
- Serve civil/criminal papers from the justice courts, as well as from other counties and states
- Improve efficiency of service to the precincts
- Improve the quality of service to the community

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Civil papers served	93%	95%	95%
Civil fees collected	91%	97%	97%
Criminal papers served	70%	70%	76%
Domestic violence/harassment orders served	83%	85%	87%
Attempt to serve all Justice Court papers	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	771,461	859,534	873,655
SUPPLIES AND SERVICES	147,561	147,416	120,143
CAPITAL OUTLAY	12,134	2,574	0
Total Program Expenditures	**931,156**	**1,009,524**	**993,798**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	398,467	426,822	323,490
MISCELLANEOUS	60,495	38,432	37,900
Operating Revenue Sub-Total	**458,962**	**465,254**	**361,390**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**472,194**	**544,270**	**632,408**
Total Program Funding	**931,156**	**1,009,524**	**993,798**
Program Staffing (FTEs)	**13.0**	**13.0**	**13.0**

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County Attorney

Expenditures: 30,054,395 **Revenues:** 9,353,360

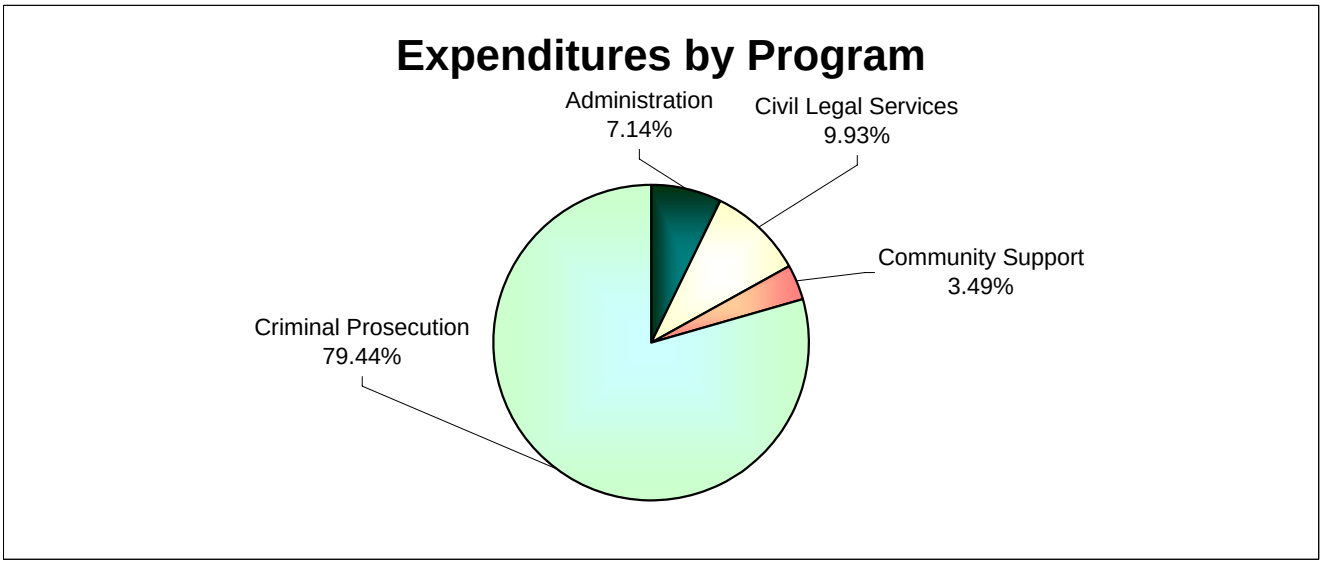
FTEs 448.3

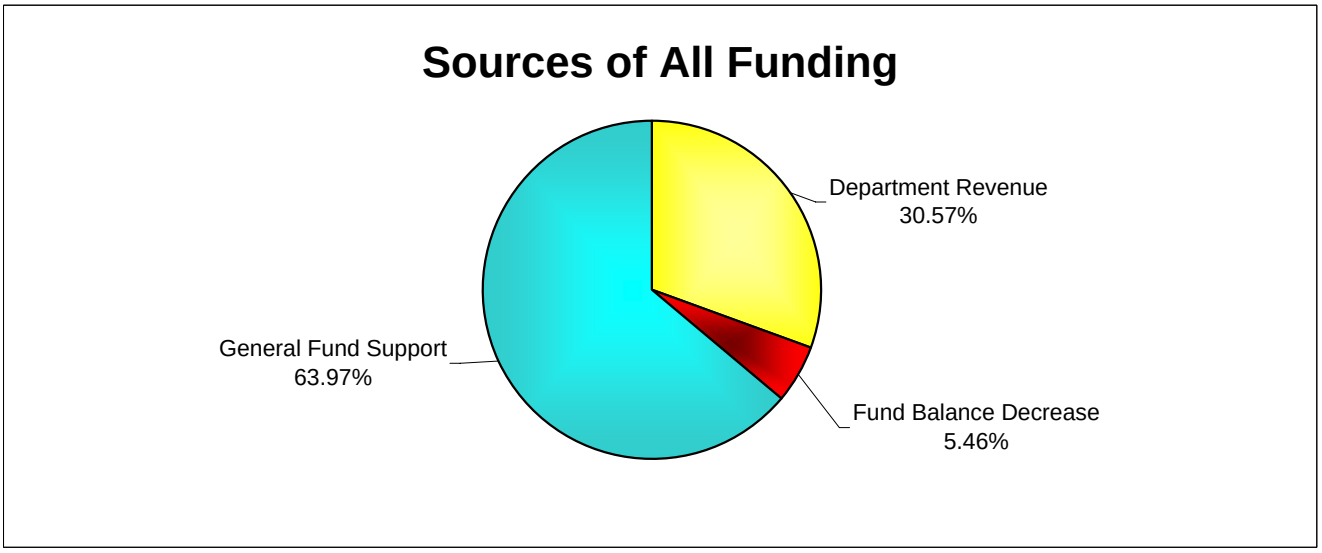
Function Statement:

Represent the state in felony matters occurring throughout Pima County and in all misdemeanor cases occurring in unincorporated areas of Pima County. Provide legal advice to the Board of Supervisors, County departments, and other government entities. Provide advocacy and crisis intervention for victims and witnesses via the Victim Witness Program. Investigate and prosecute racketeering crime, and administer resources for all Pima County law enforcement agencies via the Antiracketeering Program. Assist County residents and merchants in collecting bad check restitution via the Bad Check Program. Operate 88-Crime telephone hotline 24 hours a day, receiving citizen tips to assist in solving crimes. Support and administer youth related programs by working with nonprofit agencies. Provide community protection by working with neighborhoods in order to reduce trends in youth violence, increase public safety, and reduce crime. Administer the Adult Diversion Program as an alternative to prosecution.

Mandates:

ARS Title 11, Chapter 3, Article 6: County Attorney; ARS Title 12: Courts and Civil Proceedings; ARS Title 13: Criminal Code; ARS Title 21: Juries





Department Summary by Program

Department: COUNTY ATTORNEY

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATION	2,209,856	2,336,345	2,145,745
CIVIL LEGAL SERVICES	2,724,639	2,372,767	2,985,763
COMMUNITY SUPPORT	1,053,958	1,112,693	1,048,473
CRIMINAL PROSECUTION	20,611,102	25,444,559	23,874,414
Total Expenditures	**26,599,555**	**31,266,364**	**30,054,395**
Funding by Source			
Revenues			
ADMINISTRATION	223	0	0
CIVIL LEGAL SERVICES	527,244	0	500,000
COMMUNITY SUPPORT	510,530	671,000	609,500
CRIMINAL PROSECUTION	9,310,668	8,888,192	8,243,860
Total Revenues	**10,348,665**	**9,559,192**	**9,353,360**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(2,773,700)**	**1,909,555**	**1,476,682**
General Fund Support	**19,024,590**	**19,797,617**	**19,224,353**
Total Program Funding	**26,599,555**	**31,266,364**	**30,054,395**
Staffing (FTEs) by Program			
ADMINISTRATION	29.0	29.0	29.0
CIVIL LEGAL SERVICES	70.4	68.3	74.3
COMMUNITY SUPPORT	23.0	17.0	17.0
CRIMINAL PROSECUTION	318.9	333.1	328.0
Total Staffing (FTEs)	**441.3**	**447.4**	**448.3**

Program Summary

Department: COUNTY ATTORNEY
Program: ADMINISTRATION

Function

Implement programs, procedures, and information technology consistent with the direction and priorities established by the Pima County Attorney. Provide administrative and technical support services in support of departmental missions.

Description of Services

Administer personnel, payroll, purchasing, budget and finance, information technology, and public information services for the department. Set priorities and provide direction for the department as a whole. Comply with Pima County Administrative Procedures, Board of Supervisors Policies and coordinate activities with County Administration departments.

Program Goals and Objectives

- Provide open communications between the Pima County Attorney's Office, other County departments, other governmental agencies and the public
- Provide attorneys and support staff with resources necessary to conduct the affairs of the office while constantly striving for positive returns on investment and ensuring compliance with federal and state guidelines, laws, statutes, and local mandates (including Pima County Board of Supervisors Policies, Pima County Administrative Procedures, Pima County Merit System Rules & Personnel Policies and departmental policies and procedures)
- Submit bi-weekly payroll to the Finance Department by established deadline
- Comply with deadlines for financial reporting of various County, state, and federal funds
- Ensure at least 90% of travel arrangements for witnesses/victims are made in a timely cost effective manner
- Identify the needs of each program and attempt to increase the number of volunteers and interns to be recruited and trained for these programs for the purpose of supplementing the work force, as well as to provide additional resources for each program area
- Complete the Grand Jury and Issuing systems for the Criminal Division
- Complete the electronic transfers and electronic signatures to the Clerk of the Superior Court for all criminal matters beginning with indictments
- Complete the criminal data base design and the CAPS view to allow fuller development of new systems with new fields being allowed
- Maintain at least a 96% uptime of the network infrastructure for the six departmental and non departmental facilities from 7:00 AM to 6:00 PM, seven days a week
- Install and have operational a secured storage area network and disaster recovery site
- Complete at least 95% of the design, development, and implementation of departmental and non departmental databases, applications and reports within mutually established deadlines
- Efficiently install, upgrade, and maintain infrastructure components and peripherals with at least a 95% customer satisfaction rate
- Perform research, statistical analysis, and auditing functions with at least a 95% customer satisfaction rate
- Conduct 45 monthly audits and achieve at least a 95% data systems accuracy

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Biweekly payroll submitted on time	100%	100%	100%
Financial reports submitted	781	800	825
Witness travel and victim arrangements completed in a timely manner	100%	100%	100%
Increase in volunteers recruited/trained	57%	10%	10%
Help Desk Ticket Satisfaction (1:bad - 5:good)	4	4	5
Network infrastructure uptime (% of 24/7)	99.4%	99.5%	99.5%
Unscheduled Network Downtime (Hours)	0	0	0
Software Developement Schedule Adherence	85%	85%	85%
Application Training Satisfaction (1:bad - 5:good)	4	4	5

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,879,566	1,952,708	1,852,063
SUPPLIES AND SERVICES	271,084	383,637	293,682
CAPITAL OUTLAY	59,206	0	0
Total Program Expenditures	**2,209,856**	**2,336,345**	**2,145,745**
Program Funding by Source			
Revenues			
MISCELLANEOUS	223	0	0
Operating Revenue Sub-Total	**223**	**0**	**0**

Program Summary

Department: COUNTY ATTORNEY
Program: ADMINISTRATION

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	2,209,633	2,336,345	2,145,745
Total Program Funding	2,209,856	2,336,345	2,145,745
Program Staffing (FTEs)	29.0	29.0	29.0

Program Summary

Department: COUNTY ATTORNEY
Program: CIVIL LEGAL SERVICES

Function

Serve as in-house legal counsel to Pima County Government by providing legal advice to, and legal representation on behalf of, the Pima County Board of Supervisors, other Pima County Elected Officials (including the Assessor, County Attorney, Justices of the Peace, Constables, Recorder, School Superintendent, Sheriff and Treasurer) the Pima County Administrator, Deputy Pima County Administrators, all Pima County departments, boards, committees, commissions, hearing officers, and special taxing districts (including the Flood Control District, Stadium District, Library District, certain fire districts, etc.), collectively referred to hereinafter as "Pima County."

Description of Services

Provides comprehensive legal services and representation to Pima County in diverse areas of law, including employment, tort (personal injury, excessive force, negligent road design, and civil rights), bankruptcy (collecting tax liens), property tax, environmental (defense of toxic tort and regulatory actions by state and federal environmental regulators, and prosecution of air quality, wildcat dumping, hazardous materials, and water quality violations), health care, Title 36 mental health commitments, elections, eminent domain, planning and zoning, the adoption and enforcement of building and zoning codes and other local ordinances, transportation, construction contracts, other types of contracts and inter-governmental agreements, real property, and telecommunications. Legal services provided include giving legal advice to Pima County, defending Pima County in all litigation filed against it, prosecuting violations of Pima County ordinances; representing and advising Pima County in administrative hearings; negotiating and drafting contracts, sale and purchase agreements, leases, and other legal documents; and drafting Pima County ordinances, resolutions, and regulations. Provide various legal services required of the Pima County Attorney by state statute, including enforcement of employer sanction laws, initiating involuntary mental health commitment actions, enforcing elections laws, enforcing the open meetings law, enforcing conflicts of interest laws, and enforcing other similar regulatory laws relating to public officials and public entities. Where conflicts of interest or other circumstances prevent the Pima County Attorney's Office Civil Division from representing Pima County in a particular matter, enlist the services of competent outside legal counsel and prepares and monitors contracts necessary to employ such outside counsel on behalf of Pima County.

Program Goals and Objectives

-Serve the public with integrity by fostering ethical, effective and efficient government through the provision of the highest quality legal services
-Provide quality legal defense in legal actions brought against Pima County as authorized, directed or required by law
-Provide timely, accurate, and complete legal advice to Pima County as authorized, directed or required by law
-Provide quality legal prosecution of County code violations in civil and administrative actions brought on behalf of Pima County as authorized, directed or required by law
-Provide quality legal investigation and prosecution of violations in the employer sanctions laws on behalf of Pima County as authorized, directed or required by law
-Provide timely and thorough review of and make necessary revisions to contracts, intergovernmental agreements, ordinances and resolutions
-Provide timely, accurate, and complete education and training services to Pima County in order to promote the effectiveness of Pima County functions and to reduce liability
-Ensure that attorneys and staff receive training necessary to perform their required functions and remain current within their relevant areas of law

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Savings from successful legal defense	97%	99%	75%
Satisfactory or above ratings on client evaluations for defense of legal proceedings	99%	99%	99%
Revenues and/or fines collected	$2,158,239	$561,297	$637,838
Cases in which the County prevails in obtaining requested relief	87%	92%	92%
Requests for reports/orders acted on within statutory or mutually established deadlines	100%	100%	100%
Satisfactory or above ratings on client evaluations for prosecutions of civil actions	99%	99%	99%
Hours spent providing legal representation at regularly scheduled meetings of County boards, commissions and departments where legal counsel is required or requested to be present	1,468	1,000	1,000
Satisfactory or above ratings on client evaluations for legal advice and consultation	98%	98%	99%
Routine contracts reviewed	1,030	1,100	1,100
Routine contracts reviewed within 5 days	98%	95%	95%
IGAs/ordinances/resolutions reviewed	253	404	495
IGAs/ordinances/resolutions reviewed within 5 days	100%	95%	98%
Client education training hours provided	298	365	357
Satisfactory or above ratings on client evaluation	99%	99%	99%

Program Summary

Department: COUNTY ATTORNEY
Program: CIVIL LEGAL SERVICES

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	2,545,705	2,273,735	2,909,368
SUPPLIES AND SERVICES	130,918	99,032	69,895
CAPITAL OUTLAY	48,016	0	6,500
Total Program Expenditures	**2,724,639**	**2,372,767**	**2,985,763**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	500,000	0	0
MISCELLANEOUS	27,244	0	0
Operating Revenue Sub-Total	**527,244**	**0**	**0**
INTERGOVERNMENTAL	0	0	500,000
Special Programs Revenue Sub-Total	**0**	**0**	**500,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**(164,775)**
General Fund Support	**2,197,395**	**2,372,767**	**2,650,538**
Total Program Funding	**2,724,639**	**2,372,767**	**2,985,763**
Program Staffing (FTEs)	**70.4**	**68.3**	**74.3**

Program Summary

Department: COUNTY ATTORNEY
Program: COMMUNITY SUPPORT

Function

Operate 88-Crime 24 hours a day receiving citizen tips to assist solving crimes. Through the Bad Check Program assist Pima County residents and businesses by collecting payment for victims who have received bad checks. Ensure that defendants are held accountable and provide a diversion option from prosecution via the Bad Check Program. Support and administer youth related programs working with nonprofit agencies. Provide community protection by working with neighborhoods designed to reduce trends in youth violence, increase public safety, and reduce crime. Involve communities in reducing crime in their neighborhoods by establishing Community Justice Boards (CJBs).

Description of Services

Provide information on major unsolved crimes received through the 88-Crime program anonymous telephone hotline to law enforcement agencies. Collect restitution for victims who have received bad checks and provide financial accountability services through the Bad Check Program. Provide programs designed to reduce trends in youth violence through partnerships with communities, public and private sector agencies, and government institutions.

Program Goals and Objectives

-Engage and support the community by administering innovative programs to increase public safety and reduce costs to the community by holding individuals accountable in a cost effective and efficient manner
-Work with the schools in the community bringing the Campus Crime Stopper Program into the schools
-Increase community use of hotline
-Increase personal contacts made at community events by 88-Crime
-Increase participation of 88-Crime at community events by at least 10%
-Increase the number of participants in the Bad Check Program
-Increase the amount of restitution returned to participating individuals and merchants
-Increase bad check collection effectiveness
-Provide and increase the number of Communities Addressing Responsible Gun Ownership (CARGO) presentations designed to promote gun safety awareness
-Coordinate the Community Justice Board Program that holds juvenile offenders accountable to the victim and community through the use of community volunteers who provide consequences via family conferences
-Provide criminal eviction assistance training on criminal eviction laws and procedures for all private and commercial rental housing owners and assist landlords in eviction proceedings (These trainings are now standardized and are held four times a year with approximately 60 attendees)
-Donate gun locks to the community to promote gun lock safety and responsible gun ownership
-Provide training to agency staff, Community Justice Board volunteers, and case managers at the Center for Juvenile Alternatives on case management and prevention/resiliency

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Hotline and 88-crime office calls	3,500	3,850	4,235
Personal contacts made at community events	70,000	73,500	77,000
Presentations made at community events	250	260	276
Bad Check Program participants	7,591	7,600	7,650
Bad checks submitted	5,216	5,250	5,300
Restitution collected	$1,210,295	$1,210,500	$1,210,800
Checks collected of those submitted	100%	100%	100%
CARGO presentations	11	15	20
Gun locks donated	6,308	8,000	8,000
Eviction training sessions	4	4	4
Eviction proceedings	50	150	200
CJB/staff training programs	12	12	12
Community Justice Boards	16	16	16

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	836,687	969,558	919,645
SUPPLIES AND SERVICES	211,766	139,840	125,533
CAPITAL OUTLAY	5,505	3,295	3,295
Total Program Expenditures	**1,053,958**	**1,112,693**	**1,048,473**

Program Summary

Department: COUNTY ATTORNEY
Program: COMMUNITY SUPPORT

Program Funding by Source			
Revenues			
MISCELLANEOUS	1	0	0
Operating Revenue Sub-Total	**1**	**0**	**0**
FINES AND FORFEITS	492,624	597,500	546,000
INTEREST	2,837	9,000	1,000
MISCELLANEOUS	322	3,000	1,000
Special Programs Revenue Sub-Total	**495,783**	**609,500**	**548,000**
INTERGOVERNMENTAL	13,427	60,000	60,000
INTEREST	1,319	1,500	1,500
Grant Revenue Sub-Total	**14,746**	**61,500**	**61,500**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**133,630**	**14,970**	**75,548**
General Fund Support	**409,798**	**426,723**	**363,425**
Total Program Funding	**1,053,958**	**1,112,693**	**1,048,473**
Program Staffing (FTEs)	**23.0**	**17.0**	**17.0**

Program Summary

Department: COUNTY ATTORNEY
Program: CRIMINAL PROSECUTION

Function

Represent the state in felony and juvenile matters occurring throughout Pima County and all misdemeanor cases occurring in unincorporated areas of Pima County. Provide advocacy and crisis intervention for victims and witnesses via the Victim Witness Program.

Description of Services

Prosecute in the court systems those individuals charged with felony, misdemeanor, and juvenile crimes. Review all felony cases presented by law enforcement to determine whether or not the admissible evidence is sufficient to file criminal charges. Present all felony filings for probable cause determination either to magistrate at a preliminary hearing or to a grand jury. Review all juvenile physical and paper referrals presented by law enforcement to determine whether or not the admissible evidence is sufficient to file criminal charges. Investigate and prosecute racketeering crime and administer resources for all Pima County law enforcement agencies via the Antiracketeering Program. Offer diversion programs to low level offenders as an alternative to prosecution. Maintain a unit specifically designed for the purpose of victim notification to ensure that all victims are notified of all criminal proceedings as mandated by Arizona Revised Statutes.

Program Goals and Objectives

-Serve and protect the rights of the citizens of Pima County to life, liberty, personal security, and security of property by enforcing the criminal laws of the state of Arizona
-Hold criminals accountable for violations of the law by investigating and prosecuting criminal cases in a manner that maximizes public safety
-Target dangerous, violent, and repetitive criminal defendants for trial
-Process all requests for subpoenas, arrest warrants, interviews, and investigations
-Prosecute all misdemeanor cases filed by law enforcement in Justice Courts
-Provide 24 hour/7 day a week call out services to law enforcement for legal advice in homicides, sex crimes, gang, and narcotic investigations
-Provide attorney for night time initial appearances 365 days a year to ensure appropriate release conditions are recommended to maximize public safety
-Prevent re-victimization by creating an environment where victims are treated with dignity, compassion, and respect
-Provide crisis intervention and victimology training to citizens, volunteers, and prosecutors
-Provide comprehensive intervention and prevention services to children who witness/experience domestic violence in their homes
-Ensure the rights of victims as dictated by the Arizona constitution
-Support and assist victims and witnesses at legal proceedings, hearings, and trials
-Provide court room support and assistance to victims and witnesses at legal proceedings, hearings, and trials
-Provide a victim witness representative at initial appearances to ensure that victims have an opportunity to appear and be heard concerning the conditions of release for the accused
-Provide 24 hour/7 day a week crisis response to victims as requested by law enforcement
-Ensure victim compensation claims are processed within 60 days upon the receipt of claim
-Administer and distribute Crime Victim Compensation Fund monies to victims in a timely manner
-Sustain a viable volunteer crisis advocate program that allows us to continue 24 hour response to all victims of crime and their families
-Provide comprehensive legal training and advice for prosecutors, staff, law enforcement, and other criminal justice agencies
-Administer antiracketeering revolving funds for their proper use and intended purposes for local law enforcement agencies

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Felony cases presented for review by law enforcement	10,528	11,000	11,000
Percent of violent, dangerous, repetitive offenders tried	37.5%	40%	40%
Juvenile cases presented for review by law enforcement	9,469	9,500	9,750
Requests for investigative services	9,213	9,500	9,550
Misdemeanor cases filed by law enforcement in Justice Court and prosecuted	25,380	26,000	26,000
Written victim notifications	186,000	192,000	200,000
Victim restitutions processed within guidelines	100%	100%	100%
Initial appearance hearings (two per day) attended	730	730	730
Crisis response hours provided to victims	2,180	2,190	2,225
Cost savings achieved by using a volunteer force to respond to crisis calls	$223,632	$229,050	$234,000
Average number of days to process claims	45	45	40
Claims processed within 60 days	91%	94%	98%
Total claims processed	362	375	390

Program Summary

Department: COUNTY ATTORNEY
Program: CRIMINAL PROSECUTION

Total Volunteer Hours by Volunteers	12,424	12,725	13,000
Legal reviews and corresponding disbursements of funds to local law enforcement agencies	116	135	135
Criminal call outs provided (on-scene)	95	110	125
Criminal call outs provided (after hour calls)	235	240	250

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	15,858,745	18,743,554	18,049,447
SUPPLIES AND SERVICES	4,183,951	6,328,278	5,638,047
CAPITAL OUTLAY	568,406	372,727	186,920
Total Program Expenditures	**20,611,102**	**25,444,559**	**23,874,414**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	32,450	32,440	24,176
MISCELLANEOUS	129,093	40,000	40,000
Operating Revenue Sub-Total	**161,543**	**72,440**	**64,176**
INTERGOVERNMENTAL	1,405,154	1,352,889	1,260,353
INTEREST	522,055	512,400	340,500
MISCELLANEOUS	3,641,951	3,542,265	3,067,396
MEMO REVENUE	1,449	0	0
Special Programs Revenue Sub-Total	**5,570,609**	**5,407,554**	**4,668,249**
INTERGOVERNMENTAL	3,540,227	3,278,052	3,364,495
INTEREST	37,493	34,003	28,000
MISCELLANEOUS	796	96,143	118,940
Grant Revenue Sub-Total	**3,578,516**	**3,408,198**	**3,511,435**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(2,907,330)**	**1,894,585**	**1,565,909**
General Fund Support	**14,207,764**	**14,661,782**	**14,064,645**
Total Program Funding	**20,611,102**	**25,444,559**	**23,874,414**
Program Staffing (FTEs)	**318.9**	**333.1**	**328.0**

Indigent Defense

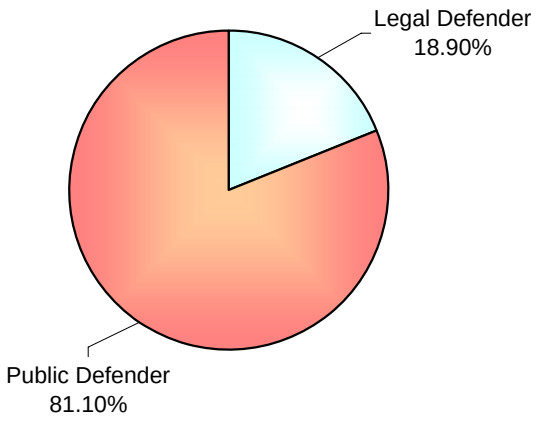
Expenditures: 17,514,106 **Revenues:** 425,085

FTEs 208.0

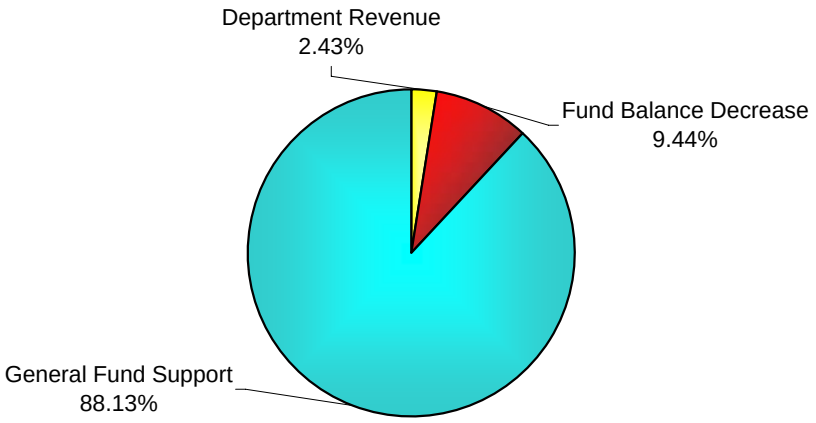
Function Statement: Provide quality legal representation in an efficient, cost effective manner for indigent individuals entitled to appointed counsel.

Mandates: ARS Title 11, Chapter 3, Article 11: Public Defenders; ARS Title 12: Courts and Civil Proceedings; ARS Title 13: Criminal Code; ARS Title 14, Chapter 5: Protection of Persons Under Disability and Their Property; ARS Title 8: Children

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: INDIGENT DEFENSE

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
LEGAL DEFENDER	2,926,917	2,977,463	3,310,716
PUBLIC DEFENDER	13,178,566	14,135,247	14,203,390
Total Expenditures	**16,105,483**	**17,112,710**	**17,514,106**
Funding by Source			
Revenues			
LEGAL DEFENDER	15,620	20,180	12,400
PUBLIC DEFENDER	484,449	466,282	412,685
Total Revenues	**500,069**	**486,462**	**425,085**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**69,970**	**1,648,009**	**1,654,105**
General Fund Support	**15,535,444**	**14,978,239**	**15,434,916**
Total Program Funding	**16,105,483**	**17,112,710**	**17,514,106**
Staffing (FTEs) by Program			
LEGAL DEFENDER	37.0	36.0	40.0
PUBLIC DEFENDER	181.5	189.5	168.0
Total Staffing (FTEs)	**218.5**	**225.5**	**208.0**

Program Summary

Department: INDIGENT DEFENSE
Program: LEGAL DEFENDER

Function

Provide quality legal representation to defendants entitled to court appointed counsel.

Description of Services

Represent adults charged with felonies and probation revocation petitions in the Pima County Superior Court. File appeals and other post conviction petitions.

Program Goals and Objectives

-Provide the highest quality legal representation by recruiting and retaining the most qualified and productive employees by furnishing a competitive pay plan, rewarding work environment, and comprehensive training opportunities
.Maintain an attorney retention rate of at least 90%
-Develop the most efficient and cost effective means for delivering legal services without compromising the quality of representation
.Provide at least 4 hours of relevant training to 35% of support staff every year

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Attorney retention rate	88%	94%	90%
Percent of staff receiving at least 4 hours of relevant training	53%	35%	35%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	2,677,458	2,724,752	3,037,340
SUPPLIES AND SERVICES	245,413	252,711	273,376
CAPITAL OUTLAY	4,046	0	0
Total Program Expenditures	**2,926,917**	**2,977,463**	**3,310,716**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	154	0	0
MISCELLANEOUS	45	0	0
Operating Revenue Sub-Total	**199**	**0**	**0**
INTERGOVERNMENTAL	0	0	11,200
INTEREST	0	0	1,200
Special Programs Revenue Sub-Total	**0**	**0**	**12,400**
INTERGOVERNMENTAL	11,589	15,460	0
INTEREST	3,816	4,720	0
MISCELLANEOUS	16	0	0
Grant Revenue Sub-Total	**15,421**	**20,180**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(4,541)**	**0**	**9,780**
General Fund Support	**2,915,838**	**2,957,283**	**3,288,536**
Total Program Funding	**2,926,917**	**2,977,463**	**3,310,716**
Program Staffing (FTEs)	**37.0**	**36.0**	**40.0**

Program Summary

Department: INDIGENT DEFENSE
Program: PUBLIC DEFENDER

Function

Provide quality legal representation to defendants entitled to court appointed counsel.

Description of Services

Represent adults charged with felonies. Handle post conviction relief matters and probation revocation cases.
Represent juveniles charged with delinquency and those facing transfer to adult courts.

Program Goals and Objectives

-Provide the highest quality legal representation by recruiting and retaining the most qualified and productive employees by furnishing a competitive pay plan, rewarding work environment, and comprehensive training opportunities
.Maintain an attorney retention rate of at least 90%
-Develop the most efficient and cost effective means for delivering legal services without compromising the quality of representation
.Provide at least 4 hours of relevant training to 35% of support staff every year

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Attorney retention rate	94%	90%	90%
Percent of staff receiving at least 4 hours of relevant training	38%	4%	35%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	11,450,297	11,051,075	11,411,608
SUPPLIES AND SERVICES	1,688,269	2,549,666	2,420,532
CAPITAL OUTLAY	40,000	534,506	371,250
Total Program Expenditures	**13,178,566**	**14,135,247**	**14,203,390**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	7,711	12,960	14,400
CHARGES FOR SERVICES	202	0	0
MISCELLANEOUS	3,086	0	0
Operating Revenue Sub-Total	**10,999**	**12,960**	**14,400**
INTERGOVERNMENTAL	333,174	333,174	369,244
INTEREST	92,529	58,000	29,041
MISCELLANEOUS	122	0	0
Special Programs Revenue Sub-Total	**425,825**	**391,174**	**398,285**
INTERGOVERNMENTAL	45,044	59,248	0
INTEREST	2,567	2,900	0
MISCELLANEOUS	14	0	0
Grant Revenue Sub-Total	**47,625**	**62,148**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**74,511**	**1,648,009**	**1,644,325**
General Fund Support	**12,619,606**	**12,020,956**	**12,146,380**
Total Program Funding	**13,178,566**	**14,135,247**	**14,203,390**
Program Staffing (FTEs)	**181.5**	**189.5**	**168.0**

Justice Court Ajo

Expenditures: 687,997 **Revenues:** 271,297

FTEs 10.6

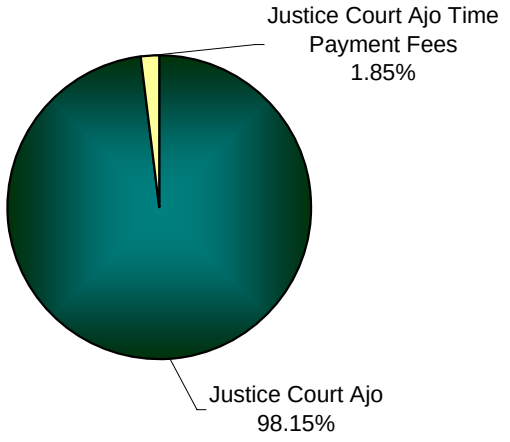
Function Statement:

Provide prompt and consistent delivery of services to the public, litigants, and attorneys within the judicial precinct in compliance with court mandates. Provide prompt and orderly disposition of civil, criminal, and traffic cases. Maintain orderly, complete, and accurate records. Collect, record, and disburse fees and fines in accordance with statutes, County ordinances, court orders, and policies and guidelines established by the Administrative Office of the Courts. Issue marriage licenses. Prepare various reports prescribed by law. Provide general information to the public regarding various County departments. Serve and protect society while offering selected offenders the opportunity to become law-abiding and productive citizens.

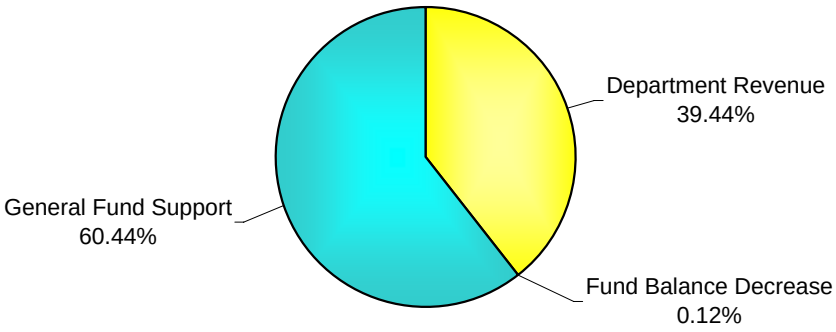
Mandates:

ARS Title 22: Justices of the Peace and Other Courts Not of Record; ARS Title 12: Courts and Civil Proceedings; ARS Title 13: Criminal Code; ARS Title 21: Juries; ARS Title 28, Chapter 3: Traffic and Vehicle Regulation, Chapter 4: Driving Under the Influence, Chapter 5: Penalties and Procedures for Vehicle Violations

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: JUSTICE COURT AJO

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
JUSTICE COURT AJO	588,615	696,810	675,247
JUSTICE COURT AJO TIME PAY FEES	0	17,000	12,750
Total Expenditures	**588,615**	**713,810**	**687,997**
Funding by Source			
Revenues			
JUSTICE COURT AJO	291,324	258,524	262,389
JUSTICE COURT AJO TIME PAY FEES	8,877	8,908	8,908
Total Revenues	**300,201**	**267,432**	**271,297**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(21,956)**	**7,812**	**842**
General Fund Support	**310,370**	**438,566**	**415,858**
Total Program Funding	**588,615**	**713,810**	**687,997**
Staffing (FTEs) by Program			
JUSTICE COURT AJO	10.8	10.8	10.6
Total Staffing (FTEs)	**10.8**	**10.8**	**10.6**

Program Summary

Department: JUSTICE COURT AJO
Program: JUSTICE COURT AJO

Function

Provide prompt and consistent delivery of services to the public, litigants and attorneys within the judicial precinct in compliance with court mandates.

Description of Services

Comply with court policies, procedures, rules and Arizona Revised Statutes. Act as liaison between Ajo Justice Court and the Pima County Sheriff's department. Provide information to the public regarding other County agencies, office hours and telephone numbers. Maintain orderly, complete and accurate records. Process payroll. Collect and disburse monies in accordance with statutes, County ordinances, and court orders. Prepare monthly statistical reports pertaining to case filings, domestic violence hearings and orders of protection. Collect restitution and fees from probationers. Screen probationers for needs and risk to the community and provide appropriate services. Provide drug and alcohol treatment programs for probationers. Provide prompt and orderly disposition of civil, criminal and traffic cases. Dispense justice in criminal, traffic and civil matters according to the laws of the state in a fair and impartial manner. Be responsive and receptive to the needs of victims, defendants and self represented litigants. Contribute to the quality of life in our community by fairly, impartially and promptly administering justice in an effective, accountable and professional manner. Serve and protect society while offering selected offenders the opportunity to become law abiding and productive citizens.

Program Goals and Objectives

- Provide support in the areas of administration, human resources, security and accounting in compliance with court mandates and rules
- Comply with court mandates, Supreme Court orders and rules
- Complete special projects within allotted time frames
- Comply with court policies, County policies and procedures
- Comply with the Minimum Accounting Standards for the State Auditor General, Supreme Court and County administrative procedures
- Dispense/exonerate bonds and overpayments in a timely manner as set forth by Minimum Accounting Standards
- Maintain court ledgers along with the computer system and ensure that monies are being distributed to the appropriate accounts and agencies
- Provide prompt, courteous and expeditious service to the public while processing cases in a timely manner
- Provide administrative support to the Justice of the Peace pertaining to records, case management, courtroom services and judicial operations
- Provide interpreter services, services of counsel and jurors for jury trial
- Complete docketing and minute entries prior to the conclusion of courtroom proceedings
- Dispense justice in a fair, impartial and prompt manner in compliance with statutes and rules
- Initiate court action of debtors that have not paid by their payment due date
- Report defaulted cases to the Fines/Fees and Restitution Enforcement (FARE) program administered by the Arizona Supreme Court
- Hold probationers accountable and offer rehabilitative services designed to reduce or eliminate future criminal activity
- Supervise DUI and domestic violence probationers to ensure compliance with court orders
- Ensure ongoing training is provided for judicial staff, probation personnel and all court staff
- Ensure that the safety and security of internal and external customers is maintained

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Cases filed	3,764	3,255	3,510
General Fund revenue generated	$278,245	$258,244	$259,389
Projects completed	100%	100%	100%
Court staff compiant with Committee on Judicial Education and Training (COJET) standards	100%	100%	100%
Minimum accounting standards compliant	100%	100%	100%
Bonds exonerated and refunded	99%	99%	99%
Technical support error rate	5%	5%	5%
In-custody defendants	900	738	819
Defaults, suspensions, and nonresident violators compacts (NRVCs) issued	889	843	866
Orders to show cause, review and status hearings	985	710	848
Minute entries filed	4,503	4,291	4,397
Proceedings (hearings/pretrial/sentencing)	1,939	1,632	1,786
Telephone calls/correspondence answered	10,274	9,511	9,893
Customers satisfied with service	99%	99%	99%
Misdemeanor cases per probation officer	78	61	70
Probationers not convicted of new crime	80%	80%	80%

Program Summary

Department: JUSTICE COURT AJO
Program: JUSTICE COURT AJO

Warrants addressed	90%	90%	90%
Probationers in behavioral health treatment	85%	85%	85%
Probationers requiring court assessment	60%	60%	60%
Out of Jurisdiction warrants	224	94	159

Program Expenditures by Object	**FY2007/2008 Actual**	**FY2008/2009 Adopted**	**FY2009/2010 Adopted**
PERSONAL SERVICES	408,963	522,660	505,735
SUPPLIES AND SERVICES	173,484	174,150	169,512
CAPITAL OUTLAY	6,168	0	0
Total Program Expenditures	**588,615**	**696,810**	**675,247**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	36,576	35,141	36,286
CHARGES FOR SERVICES	25,846	19,613	19,613
FINES AND FORFEITS	215,175	203,140	203,140
MISCELLANEOUS	648	350	350
Operating Revenue Sub-Total	**278,245**	**258,244**	**259,389**
CHARGES FOR SERVICES	13,072	280	3,000
Special Programs Revenue Sub-Total	**13,072**	**280**	**3,000**
INTEREST	7	0	0
Grant Revenue Sub-Total	**7**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(13,079)**	**(280)**	**(3,000)**
General Fund Support	**310,370**	**438,566**	**415,858**
Total Program Funding	**588,615**	**696,810**	**675,247**
Program Staffing (FTEs)	**10.8**	**10.8**	**10.6**

Program Summary

Department: JUSTICE COURT AJO
Program: JUSTICE COURT AJO TIME PAY FEES

Function

Collect and record time payment fees assessed on each person who pays (on a time payment basis) a court ordered penalty, fine or sanction.

Description of Services

Assess a fee when a fine/civil sanction is imposed and the fine/civil sanction is not paid in full.

Program Goals and Objectives

- Collect Justice Court time payment fees
- Comply with ARS Title 12, Chapter 116: Time Payment Fee

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Cases assessed time payment fee	1,728	1,675	1,702
Time payment fees collected	$8,887	$8,908	$8,908

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
SUPPLIES AND SERVICES	0	17,000	12,750
Total Program Expenditures	**0**	**17,000**	**12,750**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	5,383	7,936	7,936
INTEREST	3,479	972	972
MISCELLANEOUS	15	0	0
Special Programs Revenue Sub-Total	**8,877**	**8,908**	**8,908**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(8,877)**	**8,092**	**3,842**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**0**	**17,000**	**12,750**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

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Justice Court Green Valley

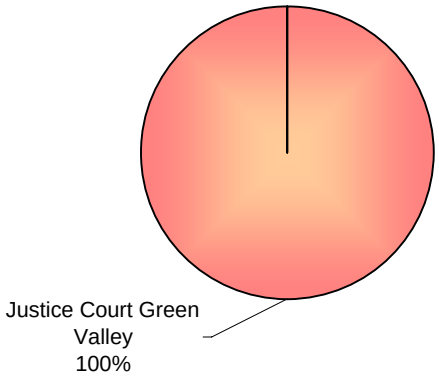
Expenditures: 490,724 **Revenues:** 285,345

FTEs 9.5

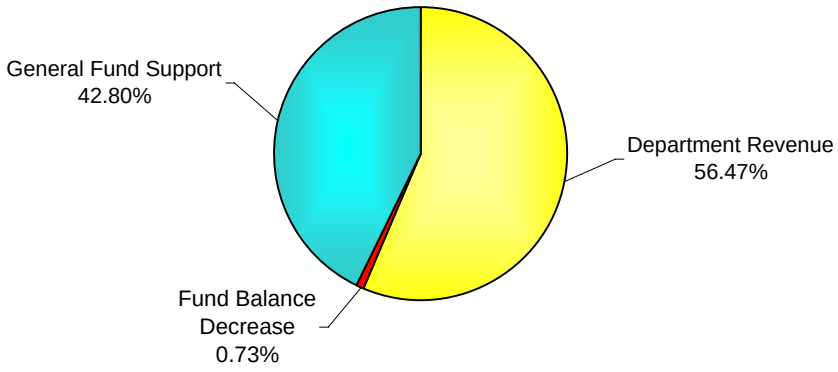
Function Statement: Provide prompt and consistent delivery of judicial services according to law with respect and fairness to all parties. Manage court services in the most efficient and effective way to generate more revenues.

Mandates: ARS Title 22: Justices of the Peace and Other Courts Not of Record; ARS Title 12: Courts and Civil Proceedings; ARS Title 13: Criminal Code; ARS Title 21: Juries; ARS Title 28, Chapter 3: Traffic and Vehicle Regulation, Chapter 4: Driving Under the Influence, Chapter 5: Penalties and Procedures for Vehicle Violations

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: JUSTICE COURT GREEN VALLEY

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
JUSTICE COURT GREEN VALLEY	471,208	509,438	490,724
Total Expenditures	**471,208**	**509,438**	**490,724**
Funding by Source			
Revenues			
JUSTICE COURT GREEN VALLEY	357,391	284,163	285,345
Total Revenues	**357,391**	**284,163**	**285,345**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(18,286)**	**(7,637)**	**(4,671)**
General Fund Support	**132,103**	**232,912**	**210,050**
Total Program Funding	**471,208**	**509,438**	**490,724**
Staffing (FTEs) by Program			
JUSTICE COURT GREEN VALLEY	9.1	9.5	9.5
Total Staffing (FTEs)	**9.1**	**9.5**	**9.5**

Program Summary

Department: JUSTICE COURT GREEN VALLEY
Program: JUSTICE COURT GREEN VALLEY

Function

Provide prompt and consistent delivery of services to the public, litigants, and attorneys within this judicial precinct in compliance with court mandates. Protect children, families and communities. Be accountable and improve communication and cooperation with the community.

Description of Services

Establish, execute, and administer policies and procedures in compliance with court mandates. Coordinate the prompt and orderly disposition of civil, criminal, and traffic cases. Collect and disburse fees in compliance with the minimum accounting standards.

Adhere to court performance guidelines established in court rules, statutes, administrative orders, and guidelines of the Administrative Office of the Courts. Ensure that ethical standards established by the Commission of Judicial Conduct are followed. Provide financial management according to minimum accounting standards set by the Supreme Court, Pima County Financial Control and Reporting and State Auditor General. Adhere to established operational guidelines as reviewed by the Court Services Division of the Supreme Court by measuring court performance and conducting court performance reviews.

Program Goals and Objectives

- Go from good to great as part of the Arizona Supreme Courts Strategic Agenda for 2005 - 2010
- Provide prompt and orderly disposition of civil, criminal, and traffic cases
- Complete state mandated Court Ordered Judicial Education and Training (COJET)
- Maintain orderly, complete, and accurate records
- Perform internal audit every six months on all files
- Collect, record, and disburse fees and fines in accordance with statute, county ordinance, court orders and policy
- Report defaulted cases to Fine/Fees and Restitution Enforcement program (FARE) for collection
- Provide courteous and accurate information to the public in a safe and secure environment
- Provide security to the court facility, staff, and litigants
- Strive through innovation to become an e-court
- Use performance measures to evaluate the court's performance
- Review procedures and programs on a regular basis for cost savings
- Initiate pro bono victim rights advocates and mental health representatives

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Employees in compliance with state mandatory COJET training	100%	100%	100%
Case files found to be accurate	95%	98%	95%
Defaulted cases assigned to FARE	99%	99%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	384,971	426,953	428,843
SUPPLIES AND SERVICES	82,723	80,485	61,881
CAPITAL OUTLAY	3,514	2,000	0
Total Program Expenditures	**471,208**	**509,438**	**490,724**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	46,506	35,441	36,333
CHARGES FOR SERVICES	28,325	25,260	17,340
FINES AND FORFEITS	263,342	210,000	210,000
MISCELLANEOUS	533	0	0
Operating Revenue Sub-Total	**338,706**	**270,701**	**263,673**
CHARGES FOR SERVICES	14,919	10,510	18,720
INTEREST	3,695	2,952	2,952
MISCELLANEOUS	71	0	0
Special Programs Revenue Sub-Total	**18,685**	**13,462**	**21,672**
Net Operating Transfers In/(Out)	**0**	**0**	**0**

Program Summary

Department: JUSTICE COURT GREEN VALLEY
Program: JUSTICE COURT GREEN VALLEY

Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(18,286)**	**(7,637)**	**(4,671)**
General Fund Support	**132,103**	**232,912**	**210,050**
Total Program Funding	**471,208**	**509,438**	**490,724**
Program Staffing (FTEs)	**9.1**	**9.5**	**9.5**

Justice Courts Tucson

Expenditures: 7,722,198 **Revenues:** 6,876,848

FTEs 139.1

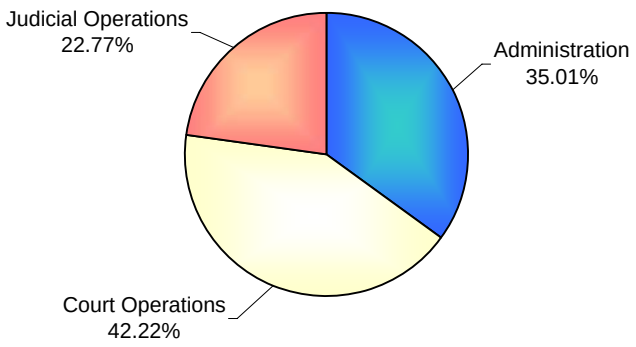
Function Statement:

Serve the public, litigants, and attorneys by providing prompt and orderly disposition of civil, criminal, and traffic cases. Maintain orderly, complete, and accurate records. Prepare statistical reports and other reports as prescribed by law. Collect, record, and disburse fees and fines in accordance with statutes, court orders, ordinances, and policy. Follow court performance guidelines set by court rules, statutes, administrative orders, and guidelines established by the Administrative Office of the Courts. Meet ethical standards for court staff and judges, as written and enforced by the Commission on Judicial Conduct. Accomplish financial management as guided and enforced by the Minimum Accounting Standards set by the Supreme Court and by the State Auditor General. Adhere to the established operational guidelines reviewed by the Court Services Division of the Supreme Court. Provide a safe and secure environment for employees, elected officials, and the public.

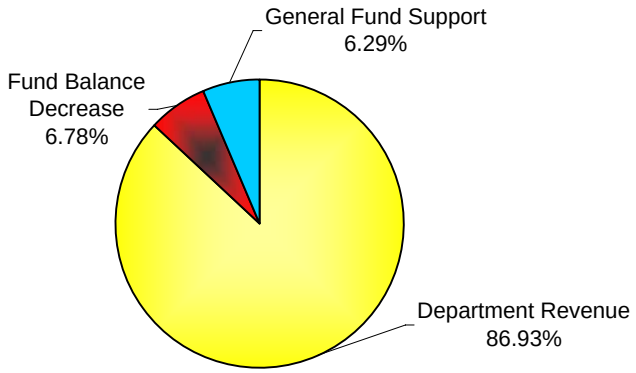
Mandates:

ARS Title 22: Justices of the Peace and Other Courts Not of Record; ARS Title 12: Courts and Civil Proceedings; ARS Title 13: Criminal Code; ARS Title 21: Juries; ARS Title 28, Chapter 3: Traffic and Vehicle Regulation, Chapter 4: Driving Under the Influence, Chapter 5: Penalties and Procedures for Vehicle Violations

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: JUSTICE COURTS TUCSON

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATION	2,252,959	2,797,909	2,703,634
COURT OPERATIONS	3,246,630	3,139,374	3,260,490
JUDICIAL OPERATIONS	1,768,251	1,712,126	1,758,074
Total Expenditures	**7,267,840**	**7,649,409**	**7,722,198**
Funding by Source			
Revenues			
ADMINISTRATION	5,574,021	6,046,221	6,348,637
COURT OPERATIONS	829	0	0
JUDICIAL OPERATIONS	434,685	503,848	528,211
Total Revenues	**6,009,535**	**6,550,069**	**6,876,848**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(182,142)**	**594,134**	**359,470**
General Fund Support	**1,440,447**	**505,206**	**485,880**
Total Program Funding	**7,267,840**	**7,649,409**	**7,722,198**
Staffing (FTEs) by Program			
ADMINISTRATION	29.8	30.8	38.8
COURT OPERATIONS	79.3	78.3	87.3
JUDICIAL OPERATIONS	13.2	13.0	13.0
Total Staffing (FTEs)	**122.3**	**122.1**	**139.1**

Program Summary

Department: JUSTICE COURTS TUCSON
Program: ADMINISTRATION

Function

Coordinate all non-judicial court activities. Provide, administer, and execute state and local court policies and procedures. Maintain accurate financial records. Collect, deposit, and disburse monies. Prepare monthly statistical reports pertaining to case filings, domestic violence hearings and orders of protection, and monthly judicial productivity numbers. Identify and report monthly collection of revenues by account. Comply with employment law and accounting procedures. Provide and coordinate internal and external training to meet Administrative Office of the Courts (AOC) and Council on Judicial Education and Training (COJET) requirements. Maintain and enhance automated systems and website for court personnel and the general public.

Description of Services

Coordinate all non-judicial activities of the court, including but not limited to personnel, budget, security, technology, staff training and education, facilities management, and all services related to case processing and administrative support to eight justices of the peace and judges pro tem.

Program Goals and Objectives

- Enhance customer service and the public's access to court services and information
- Increase collections of court ordered fines and assessments
- Ensure that the court maintains competitive salaries to attract and retain the most qualified and knowledgeable applicants
- Ensure safety of judiciary, staff, and users of the court system
- Maintain the court building in a manner that ensures that court proceedings are conducted in an atmosphere that reflects the dignity and professionalism of the third branch of government
- Maintain customer trust and confidence in the expenditure of taxpayer dollars
- Provide reliable, effective, and up-to-date technology services to the court in a timely manner in an effort to create greater efficiency and responsiveness

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Funds administered	$7,267,840	$7,649,409	$7,722,198
Positions managed	122	122	139
Public use of buildings	490,000	520,000	550,000

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,588,893	1,627,281	1,803,185
SUPPLIES AND SERVICES	554,249	352,355	415,249
CAPITAL OUTLAY	109,817	818,273	485,200
Total Program Expenditures	**2,252,959**	**2,797,909**	**2,703,634**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	2,066,733	2,126,729	2,485,600
FINES AND FORFEITS	2,974,582	3,488,492	3,085,037
MISCELLANEOUS	66,370	66,000	66,000
Operating Revenue Sub-Total	**5,107,685**	**5,681,221**	**5,636,637**
INTERGOVERNMENTAL	15,069	15,000	12,000
CHARGES FOR SERVICES	451,267	350,000	700,000
Special Programs Revenue Sub-Total	**466,336**	**365,000**	**712,000**
Grant Revenue Sub-Total	**0**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(194,423)**	**594,134**	**359,470**
General Fund Support	**(3,126,639)**	**(3,842,446)**	**(4,004,473)**
Total Program Funding	**2,252,959**	**2,797,909**	**2,703,634**
Program Staffing (FTEs)	**29.8**	**30.8**	**38.8**

Program Summary

Department: JUSTICE COURTS TUCSON
Program: COURT OPERATIONS

Function

Process cases in compliance with statutes and rules of court to provide services to the public in cases for which the court has exclusive or concurrent jurisdiction as established by state constitution or statute.

Description of Services

- Process the following types of cases accurately, efficiently, and expediently:
  . Misdemeanor and criminal offenses punishable by a fine not exceeding $2,500, or imprisonment in the County jail not to exceed six months, or by both fines and imprisonment
  . Felonies for the purpose of commencing action, issuing warrants, conducting preliminary hearings, and holding the defendant to answer to the Superior Court or dismissing charges for failure to show probable cause
  . Initial appearances in compliance with Arizona Rules of Criminal Procedure 4.1
  . Civil actions when the amount involved, exclusive of interest, costs, and awarded attorney fees when authorized by law, is $10,000 or less
  . Domestic violence and harassment cases
  . Forcible entry and detainer when the amount involved is less than $10,000
  . Matters involving possession of, but not title to, real property
  . Small claims proceedings when the amount involved does not exceed $2,500
- Provide service to the public, litigants, jurors, attorneys, and members of the bar; prepare case transcripts; maintain case files and court records
- Prepare and distribute court notices and minute entries

Program Goals and Objectives

- Provide prompt and consistent delivery of services to the public, litigants, and attorneys
- Acquire new case management system
- Image court documents into electronic case files
- Continue training staff to improve their knowledge of court procedures and processing that will increase customer service as well as accuracy and efficiency in processing court documents
- Improve Department of Public Safety (DPS) disposition reporting

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Filings	162,560	197,760	242,760
Dispositions	162,395	192,300	227,300
Pending Cases	93,778	99,238	109,238

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	2,914,328	2,921,038	3,066,101
SUPPLIES AND SERVICES	332,302	218,336	194,389
Total Program Expenditures	**3,246,630**	**3,139,374**	**3,260,490**
Program Funding by Source			
Revenues			
MISCELLANEOUS	829	0	0
Operating Revenue Sub-Total	**829**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**3,245,801**	**3,139,374**	**3,260,490**
Total Program Funding	**3,246,630**	**3,139,374**	**3,260,490**
Program Staffing (FTEs)	**79.3**	**78.3**	**87.3**

Program Summary

Department: JUSTICE COURTS TUCSON
Program: JUDICIAL OPERATIONS

Function

Adjudicate cases in which exclusive or concurrent jurisdiction has been established by state constitution or statute.

Description of Services

- Adjudicate cases including:
  . Misdemeanor and criminal offenses punishable by a fine not exceeding $2,500 or imprisonment in the County jail not to exceed six months or by both fine and imprisonment
  . Felonies for the purpose of commencing action, issuing warrants, conducting preliminary hearings, and holding the defendant to answer to the Superior Court or dismissing charges for failure to show probable cause
  . Initial appearances in compliance with Arizona Rules of Criminal Procedure 4.1
  . Civil actions when the amount involved, exclusive of interest, costs, and awarded attorney fees when authorized by law, is $10,000 or less
  . Domestic violence and harassment cases
  . Concurrent jurisdiction with Superior Court in cases of forcible entry and detainer when the amount involved is less than $10,000
  . Matters involving possession of, but not title to, real property
  . Small claims proceedings when the amount involved does not exceed $2,500

Program Goals and Objectives

- Adjudicate cases in a manner that is fair, impartial and expeditious while upholding the integrity of the judiciary
- Reduce the number of pending civil and small claims cases and dispose of new cases in a timely manner

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Filings	162,560	197,760	242,760
Dispositions	162,395	192,300	227,300
Pending cases	93,778	99,238	109,238

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,225,048	1,289,739	1,247,872
SUPPLIES AND SERVICES	543,203	422,387	510,202
Total Program Expenditures	**1,768,251**	**1,712,126**	**1,758,074**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	313,495	340,808	396,111
CHARGES FOR SERVICES	32,084	42,719	32,000
MISCELLANEOUS	13	0	0
Operating Revenue Sub-Total	**345,592**	**383,527**	**428,111**
INTERGOVERNMENTAL	89,093	120,321	100,100
Grant Revenue Sub-Total	**89,093**	**120,321**	**100,100**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**12,281**	**0**	**0**
General Fund Support	**1,321,285**	**1,208,278**	**1,229,863**
Total Program Funding	**1,768,251**	**1,712,126**	**1,758,074**
Program Staffing (FTEs)	**13.2**	**13.0**	**13.0**

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Juvenile Court

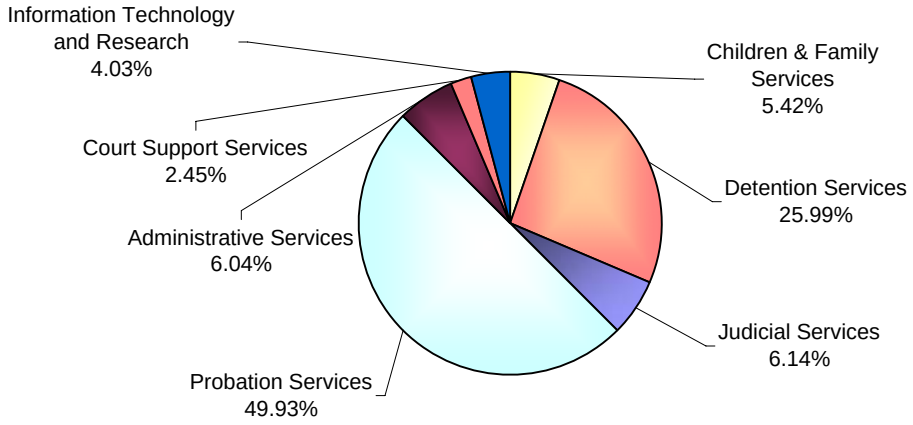
Expenditures: 31,860,874 **Revenues:** 10,478,049

FTEs 541.6

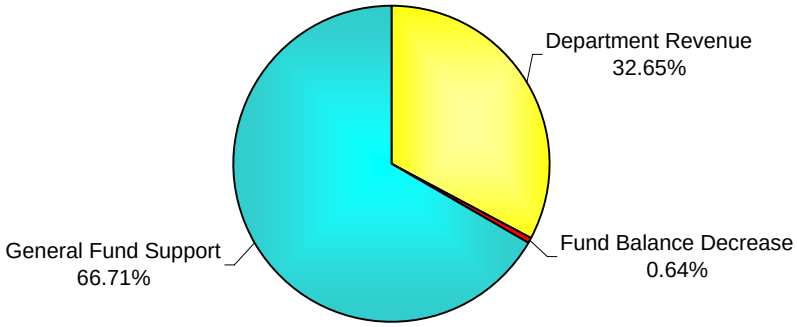
Function Statement: Exercise jurisdiction, under federal and state constitutions, laws, and Rules of the Court, over all children under the age of 18 years who are referred to the court for reasons of mental health, incorrigibility, or delinquency and for all families involved in matters of dependency, severance, and adoption. Promote the interests and safety of the community, promote the rehabilitation of children and their families, facilitate the protection of children who are abused or neglected, and facilitate the provision of services to those children and families involved with the court in accordance with the due process of law. Work actively with, and provide leadership to, the community, the public, and private agencies to promote justice, education, and prevention of juvenile delinquency and abuse.

Mandates: ARS Title 8: Children; ARS Title 12: Courts and Civil Proceedings; ARS Title 13: Criminal Code; ARS Title 21: Juries; ARS Title 25: Marital and Domestic Relations

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: JUVENILE COURT

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATIVE SERVICES	3,539,494	3,170,966	1,925,475
CHILDREN & FAMILY SERVICES	1,768,461	1,844,409	1,725,046
COURT SUPPORT SERVICES	698,370	589,086	780,830
DETENTION SERVICES	8,996,068	8,433,752	8,281,181
INFORMATION TECHNOLOGY AND RESEARCH	1,445,327	1,261,945	1,284,115
JUDICIAL SERVICES	2,032,438	1,978,030	1,957,113
PROBATION SERVICES	17,878,365	17,820,990	15,907,114
Total Expenditures	**36,358,523**	**35,099,178**	**31,860,874**
Funding by Source			
Revenues			
ADMINISTRATIVE SERVICES	259,686	71,762	106,064
CHILDREN & FAMILY SERVICES	1,164,658	1,280,811	1,156,531
COURT SUPPORT SERVICES	565	0	0
DETENTION SERVICES	808,259	468,000	137,000
INFORMATION TECHNOLOGY AND RESEARCH	134,708	92,237	109,378
JUDICIAL SERVICES	8	0	0
PROBATION SERVICES	11,262,256	10,652,145	8,969,076
Total Revenues	**13,630,140**	**12,564,955**	**10,478,049**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(415,141)**	**300,883**	**128,371**
General Fund Support	**23,143,524**	**22,233,340**	**21,254,454**
Total Program Funding	**36,358,523**	**35,099,178**	**31,860,874**
Staffing (FTEs) by Program			
ADMINISTRATIVE SERVICES	29.5	29.3	24.3
CHILDREN & FAMILY SERVICES	34.3	34.0	34.0
COURT SUPPORT SERVICES	11.3	11.5	15.3
DETENTION SERVICES	201.3	189.3	187.8
INFORMATION TECHNOLOGY AND RESEARCH	16.5	16.5	16.8
JUDICIAL SERVICES	27.4	27.9	24.4
PROBATION SERVICES	262.1	261.1	239.0
Total Staffing (FTEs)	**582.4**	**569.6**	**541.6**

Program Summary

Department: JUVENILE COURT
Program: ADMINISTRATIVE SERVICES

Function

Provide executive level leadership and support services required to manage and operate the programs of the Juvenile Court.

Description of Services

Coordinate the work activity and all operations of multiple juvenile court divisions. Provide financial management, including budgeting, accounting, grant management, and fee collection functions. Maintain facility, warehousing, and motor pool operations.

Program Goals and Objectives

- Provide oversight over court budget to ensure that expenditures are authorized and charged to the appropriate funding source and do not exceed budgetary limits
- Ensure compliance with grant funding agreements, statutes and other guidelines including timely submission of required reports
- Ensure compliance with federal, state, and County laws and ordinances pertaining to facility management and safety
- Correct deficiencies in life and safety building inspections within five days of citing
- Provide preventive maintenance for all department equipment and vehicles in accordance with manufacturer recommendations

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Financial reports submitted on time	100%	100%	100%
Budget compliance	100%	100%	100%
Compliance with national, state and local life safety standards	100%	100%	100%
Correction of deficiencies in life and safety building inspections occur within 5 days of citing	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,381,974	1,262,458	1,214,364
SUPPLIES AND SERVICES	2,105,377	1,908,508	711,111
CAPITAL OUTLAY	52,143	0	0
Total Program Expenditures	**3,539,494**	**3,170,966**	**1,925,475**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	184	12,000	0
FINES AND FORFEITS	1,986	4,000	0
MISCELLANEOUS	3,541	5,000	5,000
Operating Revenue Sub-Total	**5,711**	**21,000**	**5,000**
INTERGOVERNMENTAL	123,815	38,369	88,265
MISCELLANEOUS	130,160	12,393	12,799
Grant Revenue Sub-Total	**253,975**	**50,762**	**101,064**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(39,935)**	**0**	**0**
General Fund Support	**3,319,743**	**3,099,204**	**1,819,411**
Total Program Funding	**3,539,494**	**3,170,966**	**1,925,475**
Program Staffing (FTEs)	**29.5**	**29.3**	**24.3**

Program Summary

Department: JUVENILE COURT
Program: CHILDREN & FAMILY SERVICES

Function

Oversee dependency case flow and compliance with state and federal statutes.

Description of Services

Perform intake of dependency cases; assign attorneys for all parties; set initial hearings within statutory timeframe; facilitate pre-hearing conferences; collect and report dependency case data; recruit, train, mentor, oversee and assign court appointed special advocates; perform adoption and guardianship home studies and certifications; perform guardianship reviews; provide intensive case management for substance abusing parents in Family Drug Court and mediate or facilitate contested matters utilizing alternative dispute resolution processes.

Program Goals and Objectives

- Complete guardianship reviews on 100% of cases ordered by the court
- Mediate or facilitate contested dependency matters to avoid court litigation
- Maintain a 35:1 ratio of volunteers to coordinators
- Assess 100% of eligible clients for Family Drug Court as mandated by the Substance and Abuse Mental Health Services Administration (SAMHSA) grant
- Comply with federal Adoptions and Safe Families Act (ASFA) timelines in 100% of dependency cases

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Guardianship cases reviewed	100%	100%	100%
Cases resolved by full agreement through mediation	521	600	650
Ratio of volunteers to coordinators	30:1	35:1	35:1
Eligible clients assessed for drug court	100%	100%	100%
Average time to Permanency Hearing (ASFA standard is 1 year)	330 days	350 days	365 days

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,545,002	1,582,688	1,522,834
SUPPLIES AND SERVICES	223,459	261,721	202,212
Total Program Expenditures	**1,768,461**	**1,844,409**	**1,725,046**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	25,650	25,000	30,000
MISCELLANEOUS	3	0	0
Operating Revenue Sub-Total	**25,653**	**25,000**	**30,000**
INTERGOVERNMENTAL	1,022,215	1,143,007	1,031,216
INTEREST	3,479	0	0
MISCELLANEOUS	113,311	112,804	95,315
Grant Revenue Sub-Total	**1,139,005**	**1,255,811**	**1,126,531**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(155)**	**0**	**0**
General Fund Support	**603,958**	**563,598**	**568,515**
Total Program Funding	**1,768,461**	**1,844,409**	**1,725,046**
Program Staffing (FTEs)	**34.3**	**34.0**	**34.0**

Program Summary

Department: JUVENILE COURT
Program: COURT SUPPORT SERVICES

Function

Provide support services required to manage and operate the programs and facilitate the legal proceedings of the Juvenile Court.

Description of Services

Manage the court calendar, language services, mail, and financial assessments efficiently and effectively.

Program Goals and Objectives

- Maintain an assessment consumer satisfaction rating of at least 98%
- Assign language interpreters that meet all necessary qualifications
- Provide language translations within legally required timelines
- Intra-department mail delivered promptly and accurately

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Assessment consumer satisfaction rating	98%	98%	98%
Assign qualified language interpreters	100%	100%	100%
Provide language translations within the legally required timelines	100%	100%	100%
Intra-department mail delivered promptly and accurately	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	423,002	384,636	539,803
SUPPLIES AND SERVICES	275,368	204,450	241,027
Total Program Expenditures	**698,370**	**589,086**	**780,830**
Program Funding by Source			
Revenues			
MISCELLANEOUS	565	0	0
Operating Revenue Sub-Total	**565**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**697,805**	**589,086**	**780,830**
Total Program Funding	**698,370**	**589,086**	**780,830**
Program Staffing (FTEs)	**11.3**	**11.5**	**15.3**

Program Summary

Department: JUVENILE COURT
Program: DETENTION SERVICES

Function

Provide the community with a secure detention facility for juveniles who are pre-adjudicated pending placement, adjudicated probation violators, and courtesy holds for other juvenile justice jurisdictions.

Description of Services

Provide detained juveniles basic care, including food, shelter, clothing, physical and mental health care, physical fitness activities, educational programs, and living skills development.

Program Goals and Objectives

- Help youth move successfully through structured levels
- Provide youth with positive reinforcement through Davis Monthan Air Force Base mentorship program
- Prepare youth for success in drug treatment programs - new Make A Change (MAC) pod

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Youth completing stabilization level in 7 days	62%	67%	72%
Youth completing recognition level in 14 days	46%	51%	56%
Youth assigned a DMAFB mentor	85%	90%	92%
Youth reporting assigned mentor has been beneficial to them	80%	90%	90%
Relapse plan reviewed (MAC)	86%	90%	95%
MAC youth attending school/work after program completion	n/a	63%	65%
Youth reporting family education sessions improved family relationships	n/a	65%	70%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	8,352,825	7,851,952	7,291,503
SUPPLIES AND SERVICES	620,812	581,800	989,678
CAPITAL OUTLAY	22,431	0	0
Total Program Expenditures	**8,996,068**	**8,433,752**	**8,281,181**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	172,446	180,000	137,000
CHARGES FOR SERVICES	635,426	288,000	0
MISCELLANEOUS	387	0	0
Operating Revenue Sub-Total	**808,259**	**468,000**	**137,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**8,187,809**	**7,965,752**	**8,144,181**
Total Program Funding	**8,996,068**	**8,433,752**	**8,281,181**
Program Staffing (FTEs)	**201.3**	**189.3**	**187.8**

Program Summary

Department: JUVENILE COURT
Program: INFORMATION TECHNOLOGY AND RESEARCH

Function

Provide system administration for the Juvenile On Line Tracking System (JOLTS), system analysis and development, technical user support, training, research and data base management for 500+ users in four court locations and for the Safe School Probation Officers.

Description of Services

Administer Local Area Network for Pima County Juvenile Court Center. Maintain Juvenile On Line Tracking System (JOLTS). Provide System analysis and development of all necessary computer applications. Assist system users by providing technical user support and training. Research technical issues, generate reports and manage database. Assist management in determining solutions to technical needs.

Program Goals and Objectives

- Maintain computer infrastructure and minimize unplanned downtime to no more than 2%
- Complete the rollout of the replacement for JOLTS, JOLTSaz, by the end of fiscal year 2009/10

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Computer infrastructure operative	99%	99%	99%
Complete rollout of JOLTSaz	n/a	n/a	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,224,757	1,070,395	1,078,114
SUPPLIES AND SERVICES	147,569	154,350	168,801
CAPITAL OUTLAY	73,001	37,200	37,200
Total Program Expenditures	**1,445,327**	**1,261,945**	**1,284,115**
Program Funding by Source			
Revenues			
MISCELLANEOUS	32	0	0
Operating Revenue Sub-Total	**32**	**0**	**0**
INTERGOVERNMENTAL	134,676	92,237	109,378
Grant Revenue Sub-Total	**134,676**	**92,237**	**109,378**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(12,205)**	**0**	**0**
General Fund Support	**1,322,824**	**1,169,708**	**1,174,737**
Total Program Funding	**1,445,327**	**1,261,945**	**1,284,115**
Program Staffing (FTEs)	**16.5**	**16.5**	**16.8**

Program Summary

Department: JUVENILE COURT
Program: JUDICIAL SERVICES

Function

Provide judicial services to juveniles and families in the community.

Description of Services

Adjudicate all juvenile delinquency, dependency, severance, and mental health cases filed in Pima County.

Program Goals and Objectives

- Process all dependency hearings within mandated time frames
- Reduce the percentage of contested dependency trials and termination hearings
- Maintain a very good to superior approval rating of all judicial officers as rated by the public

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Dependency hearings held within legal time frames	90%	90%	90%
Hearings contested	3.0%	2.6%	2.5%
Approval rating of judicial officers	90%	90%	90%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,967,661	1,924,470	1,752,597
SUPPLIES AND SERVICES	64,777	53,560	204,516
Total Program Expenditures	**2,032,438**	**1,978,030**	**1,957,113**
Program Funding by Source			
Revenues			
INTEREST	8	0	0
Special Programs Revenue Sub-Total	**8**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(8)**	**100**	**0**
General Fund Support	**2,032,438**	**1,977,930**	**1,957,113**
Total Program Funding	**2,032,438**	**1,978,030**	**1,957,113**
Program Staffing (FTEs)	**27.4**	**27.9**	**24.4**

Program Summary

Department: JUVENILE COURT
Program: PROBATION SERVICES

Function

Ensure community safety by providing supervision and diversion services to court referred juveniles in accordance with state mandates and statutes.

Description of Services

Provide supervision, diversion, and treatment services for juveniles. Hold juveniles accountable for their actions through sanctions and restitution requirements.

Program Goals and Objectives

- Probationers' successful completion of standard probation (statewide goal 79%)
- Probationers' successful completion of intensive probation (statewide goal 73%)
- Juveniles successfully complete diversion consequences contracts within 90 days
- Restore victims through collection of restitution
- Teach accountability through imposition of court ordered community restitution
- Victims satisfied with notification and service
- Complete typing of all court reports within 24 hours

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Successful completion of standard probation	75.4%	80.0%	80.9%
Successful completion of intensive probation	65%	70%	70%
Successful completion of diversion consequences within 90 days	87.7%	90.0%	90.0%
Amount of restitution collected	$222,844	$180,000	$180,000
Number of community restitution hours worked	68,961	65,000	65,000
Victim customer service satisfaction rating	95.9%	94.0%	94.0%
Court reports completed within 24 hours	98.3%	98.0%	98.0%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	13,265,286	13,090,437	11,453,138
SUPPLIES AND SERVICES	4,550,049	4,730,553	4,453,976
CAPITAL OUTLAY	63,030	0	0
Total Program Expenditures	**17,878,365**	**17,820,990**	**15,907,114**
Program Funding by Source			
Revenues			
MISCELLANEOUS	278	0	0
Operating Revenue Sub-Total	**278**	**0**	**0**
INTERGOVERNMENTAL	463,920	30,000	100,000
CHARGES FOR SERVICES	372,351	422,000	380,000
FINES AND FORFEITS	9,135	6,000	2,000
INTEREST	36,089	29,600	6,700
MISCELLANEOUS	30,328	27,000	10,000
Special Programs Revenue Sub-Total	**911,823**	**514,600**	**498,700**
INTERGOVERNMENTAL	10,333,365	10,137,545	8,418,141
INTEREST	16,790	0	0
MISCELLANEOUS	0	0	52,235
Grant Revenue Sub-Total	**10,350,155**	**10,137,545**	**8,470,376**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(362,838)**	**300,783**	**128,371**
General Fund Support	**6,978,947**	**6,868,062**	**6,809,667**
Total Program Funding	**17,878,365**	**17,820,990**	**15,907,114**
Program Staffing (FTEs)	**262.1**	**261.1**	**239.0**

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Office of Court Appointed Counsel

Expenditures: 12,791,877 **Revenues:** 4,906,606

FTEs 9.2

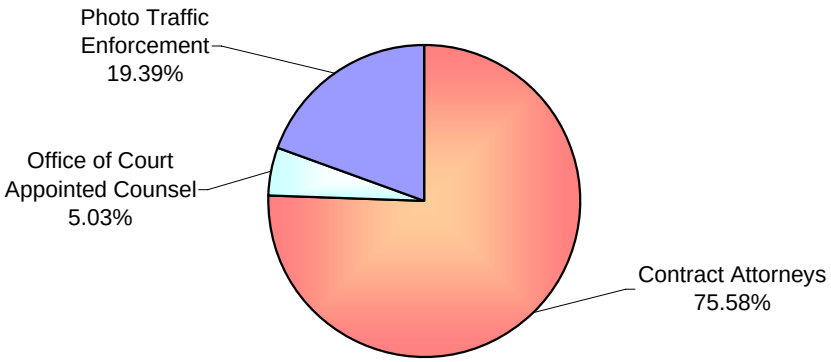
Function Statement:

Provide eligibility screening and recommend attorney assessments for legal representation of out-of-custody defendants charged with criminal offenses in the Superior, Juvenile, and Justice Courts. Improve compliance and enforcement of traffic speed laws through the Photo Traffic Enforcement Program. Provide administrative support by reviewing contract compliance and reviewing and processing of claims submitted by contract attorneys and other defense related professional services in seven functional areas including misdemeanor, felony, first degree murder, Title 36, Rule 32, Juvenile Court, and the Court of Appeals.

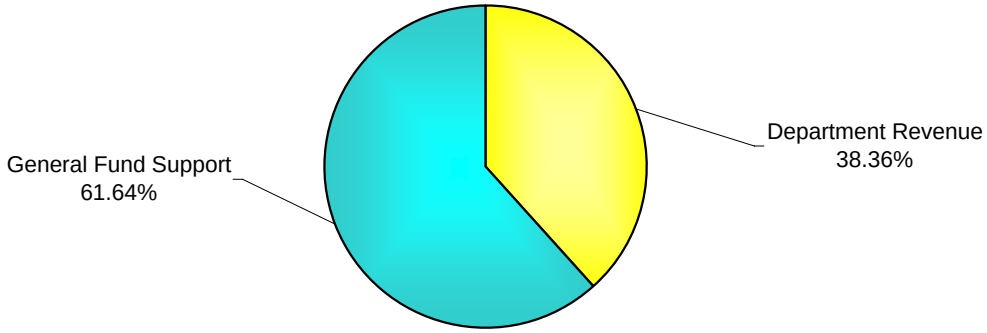
Mandates:

ARS Title 11, Chapter 3, Article 11: Public Defenders; ARS Title 12: Courts and Civil Proceedings; ARS Title 13: Criminal Code; ARS Title 14, Chapter 5: Protection of Persons Under Disability and Their Property

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: OFFICE OF COURT APPOINTED COUNSEL

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
CONTRACT ATTORNEYS	11,089,206	10,781,177	9,668,413
OFFICE OF COURT APPOINTED COUNSEL	670,009	699,169	643,104
PHOTO TRAFFIC ENFORCEMENT	0	0	2,480,360
Total Expenditures	**11,759,215**	**11,480,346**	**12,791,877**
Funding by Source			
Revenues			
CONTRACT ATTORNEYS	1,044,828	718,608	806,570
PHOTO TRAFFIC ENFORCEMENT	0	0	4,100,036
Total Revenues	**1,044,828**	**718,608**	**4,906,606**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**10,714,387**	**10,761,738**	**7,885,271**
Total Program Funding	**11,759,215**	**11,480,346**	**12,791,877**
Staffing (FTEs) by Program			
OFFICE OF COURT APPOINTED COUNSEL	10.0	9.2	8.9
PHOTO TRAFFIC ENFORCEMENT	0.0	0.0	0.3
Total Staffing (FTEs)	**10.0**	**9.2**	**9.2**

Program Summary

Department: OFFICE OF COURT APPOINTED COUNSEL
Program: CONTRACT ATTORNEYS

Function

Provide representation through contracted private attorneys and contracted ancillary service providers for indigent and quasi-indigent individuals (those with incomes between total indigence and those who are ineligible for any public representation) who qualify for court appointed counsel.

Description of Services

Provide contract attorney representation to indigent and quasi-indigent persons in the following criminal and civil proceedings: misdemeanor, probation violation, appeals and other post conviction matters, mental health commitments, sexually violent persons, and witness representation, as well as juvenile proceedings for delinquency, dependency, severance, and mental health commitments. Administer contracts for ancillary service providers (paralegals, investigators, and mitigation specialists) who are part of the criminal defense team.

Program Goals and Objectives

- Provide effective, quality representation to individuals eligible for court appointed counsel in Pima County and adhere to the applicable standards of conduct and representation as set forth in the:
  . Arizona Rules of Professional Conduct
  . American Bar Association Guidelines for the Appointment and Performance of Defense Counsel in Death Penalty Cases
  . National Legal Aid and Defender Association Guidelines for Criminal Defense Representation
  . National Council of Juvenile and Family Court Judges "Resource Guidelines"
  . American Bar Association Standards of Practice for Lawyers Who Represent Children in Abuse and Neglect Cases
  . Arizona Statewide Standards and Training Guidelines for Attorneys in Dependency Cases
- Provide cost efficient representation for individuals eligible for court appointed counsel in Pima County
  . Follow the procedures for extraordinary fees and ancillary expenses set forth in their contracts with Pima County
  . Follow the procedures set forth in the Pima County Guidelines for Payment

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Eligible individuals receiving qualified contract attorney representation for Title 36 mental health proceedings	100%	100%	100%
Eligible individuals receiving qualified contract attorney representation for dependency and severance proceedings in Juvenile Court	100%	100%	100%
Eligible individuals receiving qualified contract attorney representation for misdemeanor cases in Justice Court	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
SUPPLIES AND SERVICES	11,089,206	10,781,177	9,668,413
Total Program Expenditures	**11,089,206**	**10,781,177**	**9,668,413**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	1,037,256	718,608	806,570
MISCELLANEOUS	7,572	0	0
Special Programs Revenue Sub-Total	**1,044,828**	**718,608**	**806,570**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**10,044,378**	**10,062,569**	**8,861,843**
Total Program Funding	**11,089,206**	**10,781,177**	**9,668,413**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: OFFICE OF COURT APPOINTED COUNSEL
Program: OFFICE OF COURT APPOINTED COUNSEL

Function

Provide administrative support for the contract attorney program and other ancillary functions in Pima County.

Description of Services

Screen Justice Court and Superior Court out-of-custody adult defendants to determine eligibility for court appointed counsel and make recommendations for attorney fee assessments in order to defray part of the cost of providing appointed counsel. Develop and update attorney (misdemeanor, felony, murder, Title 36, appeals, Rule 32 post-conviction relief and juvenile), paralegal, investigator and mitigation specialist contracts. Review invoice and additional compensation requests as submitted by contractors, expert witnesses and other miscellaneous services, ensuring court orders or Office of Court Appointed Counsel (OCAC) approvals are attached to invoices when appropriate. Review and process all contract attorney, ancillary service provider, expert witness and other case specific payments. Manage the daily appointment of counsel for all indigent defendants charged with the commission of a felony offense or a misdemeanor offense with the possibility of incarceration.

Program Goals and Objectives

- Attend Justice Court and Superior Court arraignments Monday through Friday to screen all out-of-custody defendants that may require or request court appointed counsel and provide financial assessment recommendations to judges
- Enter current indigent appointments into the OCAC case management system on a daily basis
- Process all contractor claims and defense related expenses in a timely manner
- Provide information to indigent defendants regarding appointment of counsel and assessment payments
- Reduce the number of vendor claims returned by Finance as a result of mathematical errors
- Process at least 97% of vendor claims within 10 working days of receipt

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Appointment of counsel entered into data warehouse	100%	100%	100%
Vendor claims processed within ten working days	97%	97%	97%
DUI and Domestic Violence misdemeanor defendants screened for eligibility of counsel	97%	97%	97%
Felony indigents and quasi indigents screened for eligibility of counsel	97%	97%	97%
Vendor claims processed accurately	97%	97%	97%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	655,589	682,097	624,369
SUPPLIES AND SERVICES	14,420	17,072	18,735
Total Program Expenditures	**670,009**	**699,169**	**643,104**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**670,009**	**699,169**	**643,104**
Total Program Funding	**670,009**	**699,169**	**643,104**
Program Staffing (FTEs)	**10.0**	**9.2**	**8.9**

Program Summary

Department: OFFICE OF COURT APPOINTED COUNSEL
Program: PHOTO TRAFFIC ENFORCEMENT

Function

Enhance the quality of life in Pima County by improving driver compliance with traffic speed laws. (Note: The Photo Traffic Enforcement Program was begun in fiscal year 2009/10.)

Description of Services

A Photo Enforcement vendor, selected by the County, will identify, via speed cameras, drivers who have violated speed limits within unincorporated Pima County. The Pima County Sheriffs Department, independently or via an agency agreement with the Photo Enforcement vendor, will determine the violations shown by the evidence and mail a notice of violation to the responsible party. Persons who request a hearing or fail to respond to the notice of violation will be served with a citation for the alleged violations. The Pima County Justice Courts will adjudicate the violations.

Program Goals and Objectives

-Decrease speeding violations within the corridors of Pima County the Pima County Sheriffs Department identifies as having significant noncompliance characteristics, as measured by number of officer-issued citations, number of vehicular accidents and average speed of drivers within the corridors.

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Number of road segments with fixed cameras	n/a	n/a	10
Average vehicular crashes per corridor	n/a	n/a	130
Number of mobile cameras	n/a	n/a	1
Citations issued from fixed cameras	n/a	n/a	72,000
Citations issued from mobile cameras	n/a	n/a	3,600
Citations eligible for service	n/a	n/a	7,500
Citations served	n/a	n/a	3,750
Citations paid	n/a	n/a	43,600
Cost of Citation issued	n/a	n/a	$34.24
Cost per paid citation	n/a	n/a	$56.54
Cost per personally served citation	n/a	n/a	$91.54
Number of cases dismissed	n/a	n/a	1,900

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	0	0	533,309
SUPPLIES AND SERVICES	0	0	1,947,051
Total Program Expenditures	**0**	**0**	**2,480,360**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	0	0	100,600
FINES AND FORFEITS	0	0	3,999,436
Operating Revenue Sub-Total	**0**	**0**	**4,100,036**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**0**	**0**	**(1,619,676)**
Total Program Funding	**0**	**0**	**2,480,360**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.3**

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Public Fiduciary

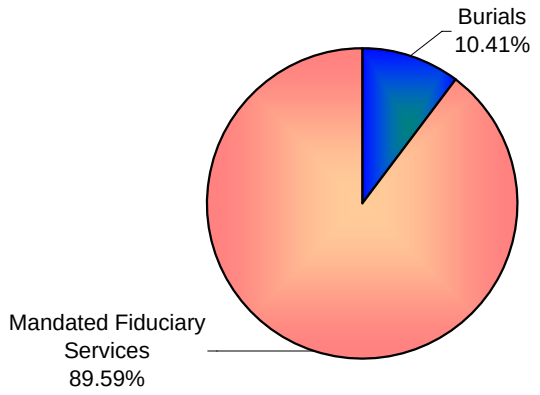
Expenditures: 2,433,729 **Revenues:** 711,131

FTEs 38.3

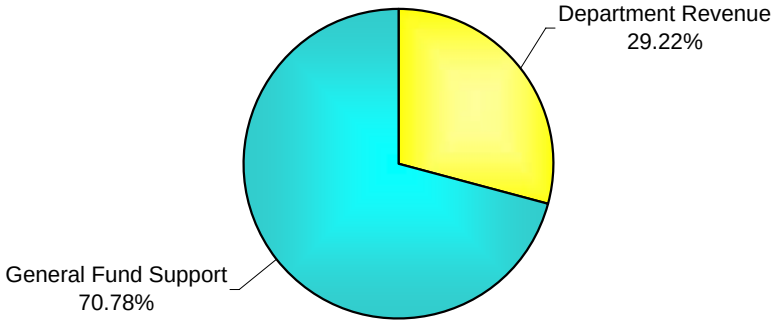
Function Statement: Accept appointment by the Superior Court to serve as conservator, guardian, or personal representative for individuals. Maintain and administer insurance benefits to meet estate planning needs. Maintain and liquidate securities. Prepare taxes. Determine eligibility of and provide burial for indigent persons.

Mandates: ARS Title 14, Chapter 5, Article 6: Public Fiduciary

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: PUBLIC FIDUCIARY

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
BURIALS	182,812	123,644	253,357
MANDATED FIDUCIARY SERVICES	2,405,493	2,254,637	2,180,372
Total Expenditures	**2,588,305**	**2,378,281**	**2,433,729**
Funding by Source			
Revenues			
BURIALS	7,333	15,000	15,000
MANDATED FIDUCIARY SERVICES	619,402	483,318	696,131
Total Revenues	**626,735**	**498,318**	**711,131**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,961,570**	**1,879,963**	**1,722,598**
Total Program Funding	**2,588,305**	**2,378,281**	**2,433,729**
Staffing (FTEs) by Program			
BURIALS	1.0	1.0	1.0
MANDATED FIDUCIARY SERVICES	36.6	36.1	37.3
Total Staffing (FTEs)	**37.6**	**37.1**	**38.3**

Program Summary

Department: PUBLIC FIDUCIARY
Program: BURIALS

Function

Provide burial for indigent persons.

Description of Services

Determine eligibility and arrange burial service for indigent persons.

Program Goals and Objectives

- Provide timely, cost effective, and respectful indigent burial services

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Cases closed within 60 days of date of interment	100%	100%	100%
Applications processed and eligibilty determined within 72 hours	100%	100%	100%
Quarterly inspection of cemetery to ensure proper maintenance of grounds	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	0	48,124	47,875
SUPPLIES AND SERVICES	182,812	75,520	205,482
Total Program Expenditures	**182,812**	**123,644**	**253,357**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	7,333	15,000	15,000
Operating Revenue Sub-Total	**7,333**	**15,000**	**15,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**175,479**	**108,644**	**238,357**
Total Program Funding	**182,812**	**123,644**	**253,357**
Program Staffing (FTEs)	**1.0**	**1.0**	**1.0**

Program Summary

Department: PUBLIC FIDUCIARY
Program: MANDATED FIDUCIARY SERVICES

Function

Accept Superior Court appointment to serve as conservator and/or guardian or personal representative when there is no person or corporation qualified or willing to act.

Description of Services

Receive and investigate referrals. Gather information and determine if an adjudication proceeding is warranted. Assume legal custody of wards upon court appointment. Ensure wards reside in the least restrictive environment available. Manage wards' income and disbursements. Seek income supplements and investigate the availability of public benefits on behalf of wards. Monitor care and medical treatment of wards. File mandatory reports with the court. Maintain or liquidate estate assets.

Program Goals and Objectives

- Provide cost effective, quality, and humane service
- Improve time management of projects
- Reduce inappropriate referrals
- Minimize breaches of fiduciary duties

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Investigations completed within 30 days of receipt of documents	n/a	90%	90%
Annual reports to Superior Court filed on time	85%	85%	100%
Client budgets developed within 30 days of appointment	n/a	90%	90%
Court inventories filed within 90 days of appointment	n/a	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	2,269,228	2,159,871	2,162,233
SUPPLIES AND SERVICES	136,265	94,766	18,139
Total Program Expenditures	**2,405,493**	**2,254,637**	**2,180,372**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	611,079	480,918	694,931
MISCELLANEOUS	8,323	2,400	1,200
Operating Revenue Sub-Total	**619,402**	**483,318**	**696,131**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,786,091**	**1,771,319**	**1,484,241**
Total Program Funding	**2,405,493**	**2,254,637**	**2,180,372**
Program Staffing (FTEs)	**36.6**	**36.1**	**37.3**

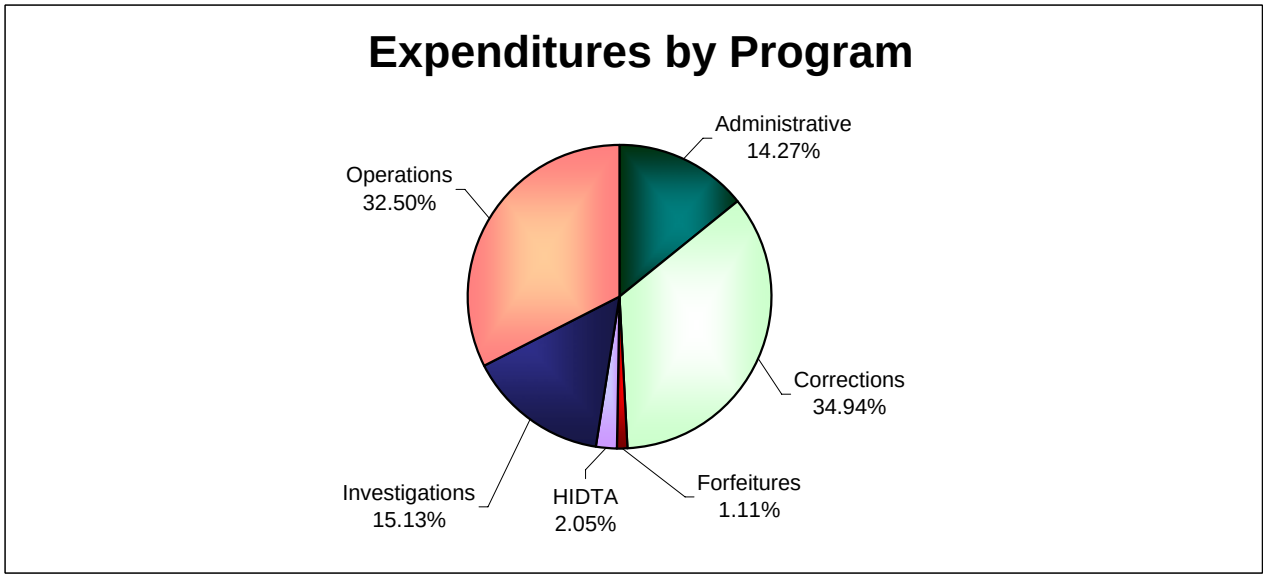
Sheriff

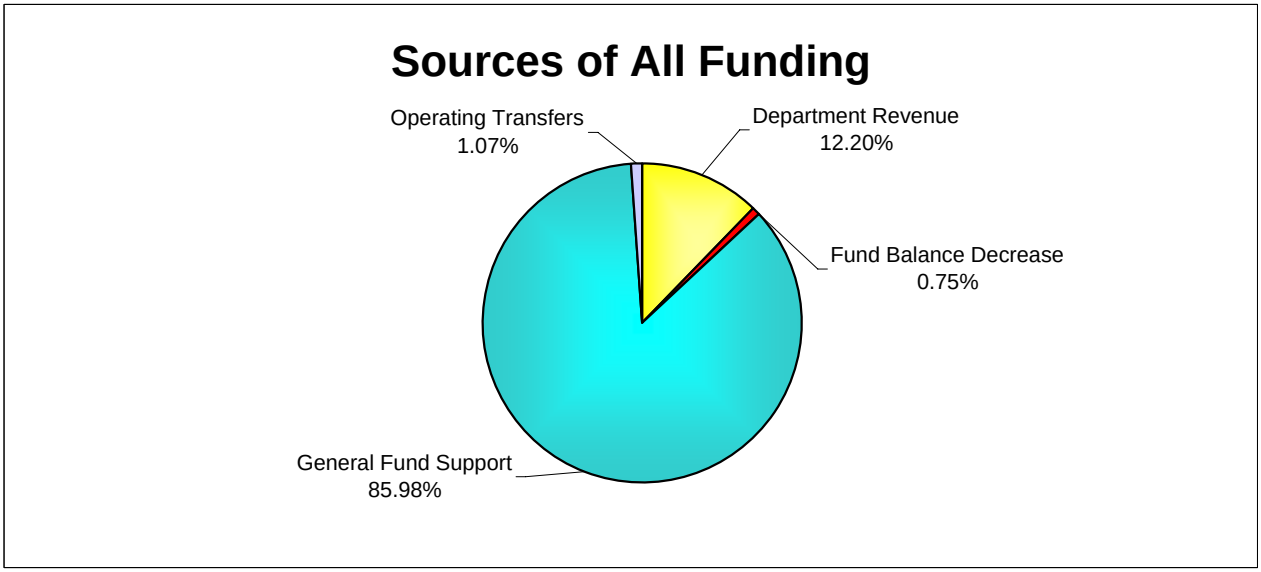
Expenditures: 126,659,798 **Revenues:** 16,506,086

FTEs 1,412.2

Function Statement: Provide law enforcement and public safety services for Pima County. Provide safe and secure detainment of inmates. Provide support services for law enforcement and corrections personnel.

Mandates: ARS Title 11, Chapter 3, Article 2: Sheriff; ARS Title 13: Criminal Code
ARS Title 31: Prisons and Prisoners





Department Summary by Program

Department: SHERIFF

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATIVE	23,555,692	17,522,263	18,073,312
CORRECTIONS	39,959,432	41,334,129	44,264,764
FORFEITURES	4,143,513	3,600,000	1,400,000
HIDTA	3,366,245	2,736,409	2,595,159
INVESTIGATIONS	22,571,149	22,479,168	19,158,908
OPERATIONS	41,179,628	41,947,769	41,167,655
Total Expenditures	**134,775,659**	**129,619,738**	**126,659,798**
Funding by Source			
Revenues			
ADMINISTRATIVE	925,706	608,106	277,860
CORRECTIONS	11,202,761	10,363,337	11,262,982
FORFEITURES	26,421	204,000	50,000
HIDTA	3,487,386	2,736,409	2,595,159
INVESTIGATIONS	2,358,327	1,633,342	1,310,085
OPERATIONS	3,876,516	1,432,114	1,010,000
Total Revenues	**21,877,117**	**16,977,308**	**16,506,086**
Net Operating Transfers In/(Out)	**3,027,264**	**3,276,000**	**1,230,000**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(845,049)**	**(543,028)**	**21,130**
General Fund Support	**110,716,327**	**109,909,458**	**108,902,582**
Total Program Funding	**134,775,659**	**129,619,738**	**126,659,798**
Staffing (FTEs) by Program			
ADMINISTRATIVE	162.9	157.0	158.0
CORRECTIONS	595.7	600.7	643.7
HIDTA	24.5	24.5	24.5
INVESTIGATIONS	244.0	248.0	207.0
OPERATIONS	359.5	381.0	379.0
Total Staffing (FTEs)	**1,386.6**	**1,411.2**	**1,412.2**

Program Summary

Department: SHERIFF
Program: ADMINISTRATIVE

Function

Provide administrative, technical, special investigations, and other services in support of the department mission.

Description of Services

Provide a comprehensive menu of administrative, technical, investigative, and other services in support of the Sheriff department's mission. Compile, process, and analyze financial transactions including accounts payable, payroll, travel, petty cash, contracts, purchasing cards, intergovernmental agreements, state and federal grants, and revenues. Provide relevant, reliable, and timely financial information to staff, management, Pima County, outside law enforcement agencies, and the federal government. Prepare the annual departmental budget. Handle personnel related actions including hiring, terminations, promotions, demotions, transfers, and pay adjustments while ensuring compliance with Equal Employment Opportunity requirements. Provide basic, advanced, and in-service training for law enforcement, corrections, and civilian personnel. Coordinate all operational and training activities conducted at the shooting range. Provide for the acquisition, receiving, distribution, maintenance, and disposal (if necessary) of all assets (fixed and consumable). Initiate, schedule, and manage facility projects, contracts, and maintenance. Perform all duties associated with fleet distribution, assessment, and collision tracking. Maintain auxiliary communication equipment distribution, tracking, and service. Provide various services and resources to the community such as public information officer (PIO), crime prevention programs, and Sheriff auxiliary volunteers. Research, identify, and complete application of state and federal grants. Implement risk management procedures to reduce work related injuries, vehicle collisions, and ensure compliance with OSHA rules. Deploy and maintain voice and data networks and systems that support the telephone and information resource needs of the administrative, civil, corrections, and law enforcement functions. Provide all information technology functions such as maintenance, support, storage, and training for network, hardware, software, and Internet functions. Deploy and maintain a fleet of mobile data computers that provide criminal justice information, computer aided dispatch, and mobile reporting solutions to enhance delivery and efficiency of law enforcement services. Develop, maintain, and support administrative records management systems to support the personnel, financial, and other business requirements of the department. Applications include Sheriff's Management and Records Tracking System, Synergen, and IAPro. Maintain the record keeping functions associated with arrest warrants, court orders, stolen/stored vehicles, missing persons, and stolen property. Coordinate extradition between the Pima County Attorney's office and various law enforcement agencies across the country, and victims' rights notifications required by Arizona law. Receive and report non-priority civil and criminal activity without direct intervention of a peace officer. Maintain records of 9-1-1 and law enforcement dispatch activities that reflect accurately the types of services requested and the services deployed in response. Provide comprehensive training to new staff to develop highly skilled public safety telecommunications specialists. Conduct thorough, unbiased investigations of all complaints that the Bureau Chiefs deem to be of a significant nature to warrant a formal investigation. Process all minor complaints referred to the district/division level for investigation and follow up to ensure appropriate action was taken. Maintain a computerized tracking system of all complaints and a system for secure storage of internal affairs records and periodically purge of files according to established criteria. Provide quarterly and annual statistical reports to the Bureau Chiefs, to include the number and types of complaints received, findings and dispositions, and summaries of all sustained cases. Perform operational audits to evaluate the efficiency and effectiveness of departmental operations. Review internal controls for sensibility and compliance, the means of safeguarding assets and verifying their existence, and the reliability and integrity of financial information. Provide financial or operating data to management for decision making purposes.

Program Goals and Objectives

- Maintain a 24 hour per day, 7 days per week interface to the Arizona Criminal Justice Information System (ACJIS), fully complying with the most current ACJIS security policy
- Maintain and support the department's law enforcement records management and retrieval systems including the Spillman application, COPLINK, and InSight, which provide 24 hour access to criminal justice information
- Respond to requests for confirmations of computer entries within designated time frames established by National Crime Information Center
- Maintain 100% accuracy of all computer entries
- Enter arrest warrant data within the following time lines: felony warrants and court orders within 6 hours of receipt, misdemeanor warrants within 4 weeks of receipt
- Successfully pass annual records audits by the FBI and AZ DPS
- Provide reliable, professional, timely responses to 9-1-1 calls, dispatch law enforcement personnel and resources, and provide communications support to field units to assure effective and timely completion of their tasks
- Answer all 9-1-1 calls within six seconds and all other calls within 18 seconds
- Dispatch all priority one calls within two minutes of receipt and all other calls as soon as field resources are available
- Contact complainants filing telephonic reports within two hours of their complaint

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Access to law enforcement database	24hrs/7 days	24hrs/7 days	24hrs/7 days
Telephone services for HQ, HIDTA Information Ctr, Jail, Ajo, Foothills, GV, San Xavier, & Rincon offices	24hrs/7 days	24hrs/7 days	24hrs/7 days
Database access uptime	99.7%	99.7%	99.7%
Telephone service availability	99.9%	99.9%	99.9%

Program Summary

Department: SHERIFF
Program: ADMINISTRATIVE

Communications logged calls for service	170,987	172,000	174,000
9-1-1 calls from land lines	104,388	98,800	94,000
9-1-1 calls from cellular source	122,848	124,700	127,000
Average pre-dispatch time on priority one calls	34 seconds	31 seconds	31 seconds
Ring time: 9-1-1 calls	8 seconds	5 seconds	6 seconds
10 minute warrant confirmations	99.9%	99.9%	99.9%
Average elapsed time for felony warrant entry	6 hours	6 hours	6 hours
Average elapsed time for misdemeanor warrant entry	7 weeks	7 weeks	4 weeks
Priority 1 calls dispatched within 2 minutes	97.5%	97.5%	97.5%
Percent of telephone reports received to total calls for service	2.8%	3.5%	3.5%
Ring time: all other calls	8.5 seconds	7.5 seconds	8.0 seconds
Average length of time : 9-1-1 calls	90 seconds	90 seconds	90 seconds
Results from state & federal audits for terminal operations	low risk	low risk	low risk

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	15,537,446	10,508,803	10,320,226
SUPPLIES AND SERVICES	7,383,967	6,613,460	6,953,086
CAPITAL OUTLAY	634,279	400,000	800,000
Total Program Expenditures	**23,555,692**	**17,522,263**	**18,073,312**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	827	0	0
CHARGES FOR SERVICES	67,875	65,948	65,648
MISCELLANEOUS	60,260	30,000	40,000
Operating Revenue Sub-Total	**128,962**	**95,948**	**105,648**
INTERGOVERNMENTAL	796,743	512,158	172,212
INTEREST	1	0	0
Grant Revenue Sub-Total	**796,744**	**512,158**	**172,212**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(87,532)**	**0**	**0**
General Fund Support	**22,717,518**	**16,914,157**	**17,795,452**
Total Program Funding	**23,555,692**	**17,522,263**	**18,073,312**
Program Staffing (FTEs)	**162.9**	**157.0**	**158.0**

Program Summary

Department: SHERIFF
Program: CORRECTIONS

Function

Provide custodial supervision of incarcerated persons for Pima County, the state of Arizona, and contracted municipalities under intergovernmental agreements. Provide inmate services and other administrative support for the Corrections Bureau.

Description of Services

Provide safe and secure detention of pretrial defendants, sentenced inmates, juveniles, and in-custody inmates awaiting transfer to their institutions or remanded to Pima County. Perform inmate records management, inmate booking, inmate food services, commissary operations, inmate laundry and supplies, facilities maintenance and improvements, environmental services, fire safety, construction coordination, judicial security, and inmate transportation to court and to Arizona Department of Corrections facilities. Provide intelligence information gathering, administrative segregation, identification, inmate religious and educational programs, and inmate classification. Furnish a medical/mental health liaison, infirmary, Return to Competency program, custodial care for juvenile inmates, and custodial care for inmates on suicide watches and/or diagnosed as mentally ill. Maintain all administrative planning, policy, and procedures. Meet basic human needs and maintain the rights of all inmates.

Program Goals and Objectives

- Provide safe and secure housing of inmates, while maintaining the rights of inmates at all times
- Transport inmates to court and to other detention facilities in a safe, efficient manner
- Ensure that there are no inmate escapes
- Provide necessary and timely medical evaluation and care to inmates
- Prevent suicides of individuals in custody

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Inmates booked	40,986	43,142	45,411
Average daily inmate population	1,882	1,974	2,070
Inmate court transports	23,319	24,459	25,655
Escapes (not failures to return)	3	0	0
Serious injuries to staff	0	0	0
Suicides	2	0	0
Erroneous releases	9	8	6
Failures to release (cases)	8	6	4

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	31,520,642	33,779,018	35,223,853
SUPPLIES AND SERVICES	7,943,188	7,380,111	8,940,911
CAPITAL OUTLAY	495,602	175,000	100,000
Total Program Expenditures	**39,959,432**	**41,334,129**	**44,264,764**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	512,846	300,000	300,000
CHARGES FOR SERVICES	7,756,904	7,380,000	8,344,350
MISCELLANEOUS	27,076	0	0
Operating Revenue Sub-Total	**8,296,826**	**7,680,000**	**8,644,350**
INTERGOVERNMENTAL	417,190	400,000	400,000
CHARGES FOR SERVICES	1,274,272	1,300,000	1,300,000
INTEREST	148,767	115,000	38,000
MISCELLANEOUS	675,067	675,000	675,000
Special Programs Revenue Sub-Total	**2,515,296**	**2,490,000**	**2,413,000**
INTERGOVERNMENTAL	390,639	193,337	205,632
Grant Revenue Sub-Total	**390,639**	**193,337**	**205,632**
Net Operating Transfers In/(Out)	**(1,089,828)**	**(120,000)**	**(120,000)**
Other Funding Sources	**0**	**0**	**0**

Program Summary

Department: SHERIFF
Program: CORRECTIONS

Fund Balance Decrease/(Increase)	(408,818)	(543,028)	21,130
General Fund Support	30,255,317	31,633,820	33,100,652
Total Program Funding	39,959,432	41,334,129	44,264,764
Program Staffing (FTEs)	595.7	600.7	643.7

Program Summary

Department: SHERIFF
Program: FORFEITURES

Function

Enhance law enforcement and public safety services through forfeiture proceeds.

Description of Services

Receive allocations of seized antiracketeering monies from the state and various federal agencies as ordered by the courts. (Note: The County Attorney Law Enforcement Antiracketeering Fund, Sheriff RICO Funds, and Sheriff Counter Narcotics Alliance Antiracketeering Fund each have a pool of antiracketeering dollars. These funds are received and recorded in the County Attorney's subfund. Incurred expenses are offset by revenues recorded in the County Attorney's subfund. For information purposes only, this summary shows the operating transfer from the County Attorney's subfund.)

Program Goals and Objectives

- Enhance law enforcement and public safety services through the use of forfeiture proceeds

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
None submitted			

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	273,310	0	0
SUPPLIES AND SERVICES	3,500,506	3,600,000	1,400,000
CAPITAL OUTLAY	369,697	0	0
Total Program Expenditures	**4,143,513**	**3,600,000**	**1,400,000**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	0	200,000	50,000
INTEREST	26,277	4,000	0
MISCELLANEOUS	144	0	0
Special Programs Revenue Sub-Total	**26,421**	**204,000**	**50,000**
Net Operating Transfers In/(Out)	**4,117,092**	**3,396,000**	**1,350,000**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**4,143,513**	**3,600,000**	**1,400,000**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: SHERIFF
Program: HIDTA

Function

Request and receive High Intensity Drug Trafficking Area (HIDTA) grants awarded by the federal government.

Description of Services

Account for the federal funds awarded by High Intensity Drug Trafficking Area grant. The HIDTA funds are allocated to supplement law enforcement operations to combat drug trafficking in the southwest border areas.

Program Goals and Objectives

- Prepare annual budgets to request HIDTA funds for the department
- Comply with federal rules and guidelines regarding allowable costs and proper accounting procedures for the HIDTA funds
- Use HIDTA funds to pay for salaries, overtime, law enforcement equipment, and other investigative costs to combat drug trafficking in the southwest border areas

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
None submitted			

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,096,268	1,457,660	1,427,829
SUPPLIES AND SERVICES	2,098,704	1,278,749	1,167,330
CAPITAL OUTLAY	171,273	0	0
Total Program Expenditures	**3,366,245**	**2,736,409**	**2,595,159**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	3,487,361	2,736,409	2,595,159
MISCELLANEOUS	25	0	0
Grant Revenue Sub-Total	**3,487,386**	**2,736,409**	**2,595,159**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(121,141)**	**0**	**0**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**3,366,245**	**2,736,409**	**2,595,159**
Program Staffing (FTEs)	**24.5**	**24.5**	**24.5**

Program Summary

Department: SHERIFF
Program: INVESTIGATIONS

Function

Provide criminal investigations, homeland security, records maintenance, and other technical support functions for the department.

Description of Services

Investigate violations of Arizona Revised Statutes with the goal of identifying the offenders and presenting accurate and sufficient relevant information to the County Attorney to facilitate prosecution, if deemed appropriate. Provide investigative services for homicide, robbery/assault, Fugitive Investigations Strike Team (FIST), domestic violence, cold case, and night detectives. Provide investigative services for burglary, community problems, crimes against children, adult sex crimes, auto theft, arson, fraud, and other economic crimes. Work with other law enforcement agencies as part of the Counter Narcotics Alliance (CNA) to identify offenders who have committed major narcotics related offenses. Coordinate and serve as liaison with other local, state, and federal groups and agencies to plan for and manage homeland security emergencies. Apply and obtain state and federal funds to procure emergency response equipment. Serve or return to the court common legal process (summons, subpoena, citation, order, notice, etc.) that is received by the Sheriff for service. Collect delinquent tax or clear delinquent tax warrants issued to the Sheriff for collection. Transcribe law enforcement reports, enter physical and out of custody arrest records into the Spillman Law Enforcement database, and disseminate reports to law enforcement investigations and criminal justice processes. Provide instructional services for new employee introduction to the dictation system. Perform quality control and make corrections to incident reports per deputy instructions. Provide expert technical crime scene processing and evidence gathering services. Provide electronic fingerprint identification services, on behalf of the state, for local law enforcement agencies to aid in the identification of suspects and prisoners. Process departmental requests for public relations photography services. Provide fingerprint services as an Arizona Automated Fingerprint Identification System (AZ AFIS), Full Access System Terminal (FAST) site (services involve fingerprint preparation, electronic submission to the state database, and comparison services). Positively identify inmates booked into the Pima County Adult Detention Center by agencies served under the AZ AFIS intergovernmental agreement prior to their release. Provide statutorily mandated sex offender registration services. Maintain a system of secure, safe, efficient storage of property and evidence coming into possession of the department by providing laboratory evidence analysis services, maintaining accurate records, allowing lawful access to evidence, and providing for lawful disposal of unneeded property. Barcode all new and existing property and evidence inventory to improve the department's ability to manage warehouse inventory operations, and to provide real time information to detectives and other personnel about the status of individual pieces of evidence. Dispose of unnecessary marijuana inventory. Develop and implement a property disposal policy consistent with state law that will emphasize sale of property authorized for disposal to benefit the General Fund. Develop and implement a disposal policy for firearms which may permit trading weapons authorized for disposal to a distributor that will credit the department with the value of the lot toward the purchase of duty weapons and equipment. Collect, process, maintain, and disseminate criminal and traffic information generated by the department. Disseminate law enforcement records as requested by entitled public persons and criminal justice agencies. Provide courtroom testimony as required by subpoena. Process and distribute incoming documents as required by other agencies. Maintain an audit trail of financial transactions. Administer document transfer and retention schedules. Submit Uniform Crime Reports (UCR) to Arizona Department of Public Safety (AZ DPS).

Program Goals and Objectives

- Provide timely customer service to internal and external clients either by appointment, or at the public counter
- Reduce the volume of manual records associated with the chain-of-custody by converting to automated, electronic records to allow faster, more convenient review of evidence item descriptions
- Provide crime scene processing and evidence gathering 24 hours a day, 7 days a week
- Improve calendar year clearance rates for both violent and property crimes

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Calendar year clearance % - violent crimes	53%	55%	56%
Calendar year clearance % - property crimes	15%	14%	15%
Crime scene processing available	24hrs/7 days	24hrs/7 days	24hrs/7 days

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	19,118,797	19,352,054	16,722,021
SUPPLIES AND SERVICES	2,892,632	3,127,114	2,436,887
CAPITAL OUTLAY	559,720	0	0
Total Program Expenditures	**22,571,149**	**22,479,168**	**19,158,908**
Program Funding by Source			
Revenues			
TAXES	30,677	40,000	40,000
LICENSES & PERMITS	15,750	15,500	15,500

Program Summary

Department: SHERIFF
Program: INVESTIGATIONS

CHARGES FOR SERVICES	476,156	435,000	542,000
FINES AND FORFEITS	1,303	0	0
INTEREST	8,581	0	0
MISCELLANEOUS	8,885	0	0
Operating Revenue Sub-Total	**541,352**	**490,500**	**597,500**
INTERGOVERNMENTAL	1,768,975	1,142,842	712,585
MISCELLANEOUS	48,000	0	0
Grant Revenue Sub-Total	**1,816,975**	**1,142,842**	**712,585**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(67,168)**	**0**	**0**
General Fund Support	**20,279,990**	**20,845,826**	**17,848,823**
Total Program Funding	**22,571,149**	**22,479,168**	**19,158,908**
Program Staffing (FTEs)	**244.0**	**248.0**	**207.0**

Program Summary

Department: SHERIFF
Program: OPERATIONS

Function

Provide emergency, non-emergency, and other public safety services to the unincorporated areas of Pima County.

Description of Services

Deploy commissioned deputies to preserve the peace, arrest criminals, and prevent/suppress breaches of the peace. Implement community policing initiatives to improve interaction with the service population, identifying problem areas, and responding accordingly. Provide specially trained officers to support the patrol functions, such as Motorcycle Enforcement, Traffic Investigations, School Resource Officers, DUI, Park Enforcement, Search and Rescue, Sheriff's Posse, Tactical Response (Air Unit, Bomb Squad, Canine, Hostage Negotiations, and Special Weapons and Tactics), and Border Crime.

Program Goals and Objectives

- Answer emergency and non-emergency calls for services from the public as quickly as possible
- Investigate all traffic incidents
- Enforce Arizona state laws and County ordinances
- Conduct proactive patrols 24 hours a day, seven days a week
- Provide specialized law enforcement support and services to unincorporated Pima County

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Calls for service	152,466	160,000	168,100
Arrests	25,461	26,700	28,100
On-site calls	22,952	24,000	25,200
Response time (minutes) - Metro	6:19	6:38	6:20
Response time (minutes) - County Wide	7:29	7:26	7:20
Ongoing patrols conducted	24hrs/7 days	24hrs/7 days	24hrs/7 days

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	29,206,210	33,705,221	32,520,845
SUPPLIES AND SERVICES	9,059,299	8,242,548	7,996,810
CAPITAL OUTLAY	2,914,119	0	650,000
Total Program Expenditures	**41,179,628**	**41,947,769**	**41,167,655**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	2,270	0	0
FINES AND FORFEITS	12,609	10,000	10,000
MISCELLANEOUS	14,353	0	0
Operating Revenue Sub-Total	**29,232**	**10,000**	**10,000**
INTERGOVERNMENTAL	3,847,284	1,422,114	1,000,000
Grant Revenue Sub-Total	**3,847,284**	**1,422,114**	**1,000,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(160,390)**	**0**	**0**
General Fund Support	**37,463,502**	**40,515,655**	**40,157,655**
Total Program Funding	**41,179,628**	**41,947,769**	**41,167,655**
Program Staffing (FTEs)	**359.5**	**381.0**	**379.0**

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Superior Court

Expenditures: 43,618,410 **Revenues:** 13,423,062

FTEs 672.5

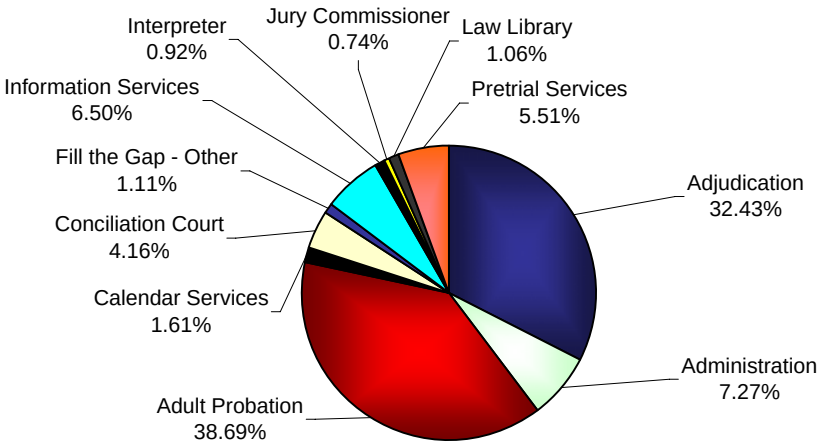
Function Statement:

Adjudicate cases in which exclusive jurisdiction is not vested in another court. Provide administrative services and automated information systems to the court. Provide interpreting services to non-English speaking and hearing impaired defendants, witnesses, and victims. Provide custody/visitation evaluation and mediation, marriage/divorce counseling, and custody evaluations. Provide a legal collection and library facility and assist in the retrieval of information. Provide jurors for Superior Court, Justice Courts, and Tucson Municipal Court. Publish the daily calendar, collect and analyze statistics, and manage the daily calendars for Superior Court divisions. Conduct investigations of defendants and provide supervision of probationers. Provide information about arrestees and detainees to the judicial divisions and monitor compliance with conditions of release.

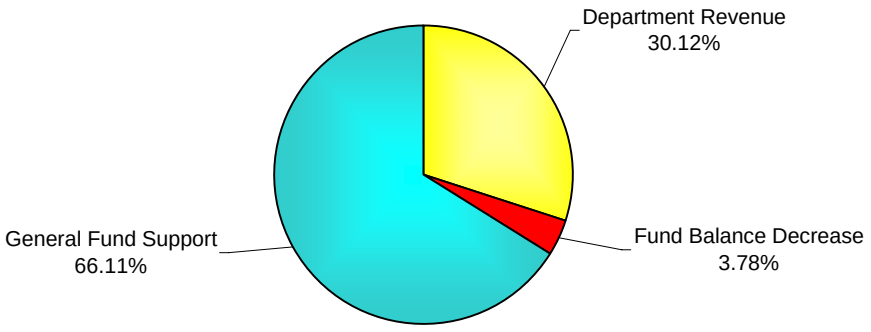
Mandates:

ARS Title 12: Courts and Civil Proceedings; ARS Title 13: Criminal Code;
ARS Title 21: Juries; ARS Title 25: Marital and Domestic Relations;
ARS Title 31: Prisons and Prisoners; and ARS Title 41: State Government

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: **SUPERIOR COURT**

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADJUDICATION	13,818,438	14,177,492	14,143,465
ADMINISTRATION	3,222,526	3,001,098	3,169,173
ADULT PROBATION	18,943,297	18,625,818	16,877,741
CALENDAR SERVICES	715,945	712,730	700,126
CONCILIATION COURT	1,676,740	1,769,230	1,814,611
FILL THE GAP - OTHER COURT DEPARTMENTS	541,029	523,137	485,999
INFORMATION SERVICES	3,029,643	3,105,225	2,833,370
INTERPRETER	395,349	431,122	401,399
JURY COMMISSIONER	315,458	320,355	324,599
LAW LIBRARY	418,925	442,908	464,170
PRETRIAL SERVICES	2,203,403	2,078,218	2,403,757
Total Expenditures	**45,280,753**	**45,187,333**	**43,618,410**
Funding by Source			
Revenues			
ADJUDICATION	2,048,705	1,408,830	1,570,796
ADMINISTRATION	14,163	0	0
ADULT PROBATION	11,506,215	11,611,383	10,506,673
CONCILIATION COURT	792,161	633,048	654,238
INFORMATION SERVICES	523,877	478,000	441,500
INTERPRETER	300	0	0
LAW LIBRARY	214,937	205,517	209,855
PRETRIAL SERVICES	8,175	0	40,000
Total Revenues	**15,108,533**	**14,336,778**	**13,423,062**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**484,615**	**1,784,784**	**1,360,819**
General Fund Support	**29,687,605**	**29,065,771**	**28,834,529**
Total Program Funding	**45,280,753**	**45,187,333**	**43,618,410**
Staffing (FTEs) by Program			
ADJUDICATION	174.0	176.0	176.0
ADMINISTRATION	44.2	45.5	52.5
ADULT PROBATION	310.0	307.0	301.9
CALENDAR SERVICES	18.0	18.0	18.0
CONCILIATION COURT	23.0	22.0	22.0
FILL THE GAP - OTHER COURT DEPARTMENTS	10.2	9.2	9.2
INFORMATION SERVICES	25.5	26.5	25.8
INTERPRETER	6.8	7.0	7.0
JURY COMMISSIONER	8.0	8.0	8.0
LAW LIBRARY	4.0	4.0	4.0
PRETRIAL SERVICES	40.3	40.3	48.1
Total Staffing (FTEs)	**664.0**	**663.5**	**672.5**

Program Summary

Department: SUPERIOR COURT
Program: ADJUDICATION

Function

Adjudicate all cases filed in the Superior Court.

Description of Services

Adjudicate cases in which exclusive jurisdiction is not vested in another court, cases of equity and of law which involve title to or possession of real property, cases involving the legality of any tax imposed or assessment, cases involving the legality of any toll or municipal ordinance, cases in which the demand or value of property in controversy amounts to $5,000 or more, and criminal felony and misdemeanor cases not otherwise provided for by law. Ensure the security of citizens and staff occupying or visiting court facilities.

Program Goals and Objectives

- Provide for the timely, fair, and efficient administration of justice under the law, in a manner that instills and sustains the public's confidence in the judicial system
- Provide court reporter coverage for all hearings statutorily requiring a court reporter
- Ensure safety of public and employees occupying court facilities and safeguard all physical assets
- Perform background checks on potential employees to ensure safety and integrity of the court

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Cases filed	25,619	26,030	25,795
Cases pending	27,425	27,780	28,115
Cases disposed	26,133	25,675	25,460
Clearance rate of filings to disposition	(2.0%)	2.2%	1.3%
Public screened upon entry	780,918	782,000	790,000
% of public entrants screened	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	11,270,367	11,567,868	11,748,108
SUPPLIES AND SERVICES	2,311,513	2,609,624	2,395,357
CAPITAL OUTLAY	236,558	0	0
Total Program Expenditures	**13,818,438**	**14,177,492**	**14,143,465**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	412,099	262,000	278,027
CHARGES FOR SERVICES	156,823	125,023	125,023
MISCELLANEOUS	186,342	100,000	100,000
Operating Revenue Sub-Total	**755,264**	**487,023**	**503,050**
INTERGOVERNMENTAL	968,942	807,300	825,000
FINES AND FORFEITS	395	0	0
INTEREST	37,629	35,000	10,240
MISCELLANEOUS	6	0	0
Special Programs Revenue Sub-Total	**1,006,972**	**842,300**	**835,240**
INTERGOVERNMENTAL	285,640	79,507	232,506
INTEREST	(156)	0	0
MISCELLANEOUS	985	0	0
Grant Revenue Sub-Total	**286,469**	**79,507**	**232,506**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(591,957)**	**(337,465)**	**(286,132)**
General Fund Support	**12,361,690**	**13,106,127**	**12,858,801**
Total Program Funding	**13,818,438**	**14,177,492**	**14,143,465**
Program Staffing (FTEs)	**174.0**	**176.0**	**176.0**

Program Summary

Department: SUPERIOR COURT
Program: ADMINISTRATION

Function

Provide administrative services to the court and its departments.

Description of Services

Services provided include human resources management, training and education, facility and resource management, research and statistical information, and financial management.

Program Goals and Objectives

- Continue efforts to obtain outside funding in support of court operations
- Ensure all mandated services are provided
- Establish protocols for achieving mandates with continuing efforts
- Ensure adequate security
- Enhance responsiveness to the needs of the judicial divisions
- Ensure that all employees achieve mandatory training requirements
- Maintain suitable facilities in which to hold court
- Produce and file mandated monthly Supreme Court reports on a timely basis
- Process sufficient applications to fill all openings as needed
- Analyze and develop job descriptions for new or evolving classifications
- Procure necessary goods and services for Superior, Juvenile, and Justice Courts
- Provide research and statistics on work unit management and status reports
- File all external financial reports on time
- Process 90% of invoices within one week of receipt
- Provide clinical advice and assessments to ensure quality of mental health reports and evaluations

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Court staff supported (includes Juvenile Court)	1,246	1,234	1,214
Job applicants processed	3,741	5,000	2,750
Job analysis activities (descriptions/audits)	51/35	60/67	60/50
Sponsored training sessions	286	140	140
Management and statistical reports	102	105	109
Financial reports filed timely	99.8%	100%	100%
Invoices processed within one week	88%	90%	90%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	2,576,267	2,570,220	2,920,671
SUPPLIES AND SERVICES	566,251	430,878	248,502
CAPITAL OUTLAY	80,008	0	0
Total Program Expenditures	**3,222,526**	**3,001,098**	**3,169,173**
Program Funding by Source			
Revenues			
MISCELLANEOUS	14,163	0	0
Operating Revenue Sub-Total	**14,163**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**3,208,363**	**3,001,098**	**3,169,173**
Total Program Funding	**3,222,526**	**3,001,098**	**3,169,173**
Program Staffing (FTEs)	**44.2**	**45.5**	**52.5**

Program Summary

Department: SUPERIOR COURT
Program: ADULT PROBATION

Function

Serve the court to actively promote community safety, facilitate positive behavioral change in probationers, and respect victim rights.

Description of Services

Assess probationers' risk to the community through supervision and address probationers' identified needs by implementing outcome-based supervision plans designed to bring about lasting behavioral change. Complete and deliver pre-sentence reports to the court. Support the Drug and Mental Health Court models that address specific offender populations. Provide specialized services that address specific offender populations, including chronic DUI offenders, the special learning needs population, those with severe mental health issues, those that abuse illegal substances, those convicted of sex or sex-related crimes, and domestic violence offenders. Maintain the Adult Probation Enterprise Tracking System (APETS). Promote the development of motivational interviewing skills for line staff. Monitor probationer compliance with court orders and respond appropriately to violations.

Program Goals and Objectives

- Deliver pre-sentence reports to the court two days prior to sentencing
- Increase the annual cost savings on In-Custody/Jail Reduction cases
- Improve the victim response rate
- Increase participation in the Literacy Education and Resource Network (LEARN) which provides the opportunity to earn a high school equivalency diploma
- Continue association with the Fugitive Investigative Strike Team and improve the apprehension of absconders
- Continue involvement with the Animal Cruelty Task Force of Southern Arizona
- Continue community service involvement with three neighborhood Weed and Seed projects, which attempt to reduce crime in targeted areas

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Successful completion of probation	69%	70%	72%
Pre-sentence reports prepared	4,362	4,432	4,502
Reports delivered 2 days before sentencing	97.2%	98.2%	99.0%
% of negative drug tests	88%	89%	89%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	16,422,764	15,494,644	14,632,029
SUPPLIES AND SERVICES	2,459,948	3,101,174	2,245,712
CAPITAL OUTLAY	60,585	30,000	0
Total Program Expenditures	**18,943,297**	**18,625,818**	**16,877,741**
Program Funding by Source			
Revenues			
MISCELLANEOUS	49,761	0	0
Operating Revenue Sub-Total	**49,761**	**0**	**0**
CHARGES FOR SERVICES	1,710,526	1,550,442	1,440,020
INTEREST	161,941	182,260	25,000
MISCELLANEOUS	8,178	0	35,000
Special Programs Revenue Sub-Total	**1,880,645**	**1,732,702**	**1,500,020**
INTERGOVERNMENTAL	9,564,088	9,878,681	9,006,653
INTEREST	11,721	0	0
Grant Revenue Sub-Total	**9,575,809**	**9,878,681**	**9,006,653**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**606,901**	**638,535**	**395,240**
General Fund Support	**6,830,181**	**6,375,900**	**5,975,828**
Total Program Funding	**18,943,297**	**18,625,818**	**16,877,741**
Program Staffing (FTEs)	**310.0**	**307.0**	**301.9**

Program Summary

Department: SUPERIOR COURT
Program: CALENDAR SERVICES

Function

Provide the public, court staff, and related agencies with general case information, such as court hearings, case status, and court procedures. Assist the court in efficiently processing civil, criminal, family law, and probate cases.

Description of Services

Assist public with directions, case status, court procedures, and set hearing dates. Schedule judicial officers to hear events and accept paperwork for distribution to the appropriate departments. Process paperwork needed by the division. Review imaging documents and perform required data entry. Print and review calendars to assure documents are as error free as possible. Coordinate court activities with other court departments. Review caseloads for compliance and update database as required. Reassign cases or events as needed. Write and implement policy and procedures to achieve efficient case flow management.

Program Goals and Objectives

- Assist public with directions, case status, court procedures, and set hearing dates
- Increase automation capabilities by implementing new case management software (AGAVE)
- Schedule judicial officers to hear events and process paperwork needed by division
- Review caseloads for compliance and update database

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Cases filed	25,619	26,030	25,795

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	696,507	686,995	675,356
SUPPLIES AND SERVICES	19,438	25,735	24,770
Total Program Expenditures	**715,945**	**712,730**	**700,126**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**715,945**	**712,730**	**700,126**
Total Program Funding	**715,945**	**712,730**	**700,126**
Program Staffing (FTEs)	**18.0**	**18.0**	**18.0**

Program Summary

Department: SUPERIOR COURT
Program: CONCILIATION COURT

Function

Provide a continuum of alternative dispute resolution services in a safe, neutral setting, that can help mitigate the financial and emotional costs imposed by ongoing litigation to families involved in pre-decree, post decree, or paternity family law cases. To provide accurate and timely services and information to the family law bench in order to assist the court in making custody/parenting time decisions which are in the best interests of children and which can substantially reduce time and expenses to the Superior Court.

Description of Services

Provide mandatory parent education classes, conciliation counseling, custody/parenting time mediation, custody/parenting time evaluation services, parenting coordination, and community education to parties involved in family law cases. Supply all services in English and/or Spanish. Provide assistance and information to the family law bench through ongoing contract management, billing, and referral information of the Judicial Supervision Program (JSP) and Substance Abuse Testing Services, as well as billing and referral information on subsidized services ordered for needy families through the court's expedited fund.

Program Goals and Objectives

- Provide a continuum of alternative dispute resolution services to those involved in family law cases in the Superior Court
- Provide accurate and timely information to the family law bench in order to assist the judges in making custody/parenting time decisions for families
- Conduct mandatory parent education classes for parents involved in family law cases
- Assist parties to resolve their custody and parenting time disputes through a negotiated settlement process in a safe, neutral setting
- Provide ongoing program evaluation to ensure the proper and timely performance of all programs

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Mediation cases served	1,395	1,532	1,546
Evaulation reports prior to settlement conferences	98%	90%	90%
Conciliation cases served	102	120	138
Mandatory parent education classes held	141	119	140
JSP cases invoiced	1,154	1,200	1,200

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,178,244	1,232,827	1,235,184
SUPPLIES AND SERVICES	495,305	536,403	579,427
CAPITAL OUTLAY	3,191	0	0
Total Program Expenditures	**1,676,740**	**1,769,230**	**1,814,611**
Program Funding by Source			
Revenues			
Operating Revenue Sub-Total	**0**	**0**	**0**
CHARGES FOR SERVICES	712,186	563,945	616,700
INTEREST	54,638	42,684	12,400
MISCELLANEOUS	2,358	0	1,500
Special Programs Revenue Sub-Total	**769,182**	**606,629**	**630,600**
INTERGOVERNMENTAL	18,848	26,419	23,638
MISCELLANEOUS	4,131	0	0
Grant Revenue Sub-Total	**22,979**	**26,419**	**23,638**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,675**	**313,877**	**344,212**
General Fund Support	**882,904**	**822,305**	**816,161**
Total Program Funding	**1,676,740**	**1,769,230**	**1,814,611**
Program Staffing (FTEs)	**23.0**	**22.0**	**22.0**

Program Summary

Department: SUPERIOR COURT
Program: FILL THE GAP - OTHER COURT DEPARTMENTS

Function

Provide case processing assistance to participating courts in Pima County.

Description of Services

Continue the Criminal Case Reduction and Process Improvement Project that was initially funded by Fill The Gap in fiscal year 2001/02. This project is a multifaceted approach to improving criminal case processing and to streamlining workflow. (Note: This program contains Fill the Gap budgets for all courts except Superior Court. The Superior Court Fill The Gap budget is included in the Adjudication program.)

Program Goals and Objectives

- Provide probation supervision for Justice Courts
- Provide criminal document images within six hours of receiving document/minute entry distribution

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Justice Court probationers supervised	297	300	300
Criminal document images available six hours after receipt	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	452,796	430,090	393,829
SUPPLIES AND SERVICES	69,730	93,047	92,170
CAPITAL OUTLAY	18,503	0	0
Total Program Expenditures	**541,029**	**523,137**	**485,999**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**541,029**	**523,137**	**485,999**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**541,029**	**523,137**	**485,999**
Program Staffing (FTEs)	**10.2**	**9.2**	**9.2**

Program Summary

Department: SUPERIOR COURT
Program: INFORMATION SERVICES

Function

Provide coordinated long-range information technology system analysis, planning, development, and maintenance services in support of all court programs. Provide reliable, effective, and consistent high quality systems and services to the court and the public.

Description of Services

Conduct day-to-day system and equipment installation, maintenance, operation, and administrative support for the court's data networking system, computers, and software application programs. Coordinate and provide technology related purchasing advice, customer support, and desktop application support services. Provide the court's presence on the Internet. Services include software requirement analysis, design, and development; hardware and software implementation; network connectivity installation and service; system operations and maintenance scheduling; security functions and backup/recovery procedures; and response to customer service requests for problem resolution.

Program Goals and Objectives

- Provide reliable, effective, and consistent high quality technology systems and services to the court in a timely manner
- Enable and enhance public access to court information
- Continue the development of the court's case management system (AGAVE) and meet release deadlines
- Continue the development of the court's Pretrial Services system (PIMA) upgrade for completion
- Continue to manage a 4-year replacement program for personal computers

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Help Desk calls resolved	11,583	8,186	8,894
Phases of AGAVE 3.0 implemented as soon as available	yes	yes	yes
Phases of PIMA implemented as soon as available	yes	yes	yes
Computer replacements	231	74	150

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,801,969	1,796,236	1,714,078
SUPPLIES AND SERVICES	1,088,200	858,989	934,292
CAPITAL OUTLAY	139,474	450,000	185,000
Total Program Expenditures	**3,029,643**	**3,105,225**	**2,833,370**
Program Funding by Source			
Revenues			
MISCELLANEOUS	604	0	0
Operating Revenue Sub-Total	**604**	**0**	**0**
CHARGES FOR SERVICES	454,140	408,000	408,000
INTEREST	44,133	45,000	8,500
Special Programs Revenue Sub-Total	**498,273**	**453,000**	**416,500**
INTERGOVERNMENTAL	25,000	25,000	25,000
Grant Revenue Sub-Total	**25,000**	**25,000**	**25,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(34,783)**	**592,439**	**346,200**
General Fund Support	**2,540,549**	**2,034,786**	**2,045,670**
Total Program Funding	**3,029,643**	**3,105,225**	**2,833,370**
Program Staffing (FTEs)	**25.5**	**26.5**	**25.8**

Program Summary

Department: SUPERIOR COURT
Program: INTERPRETER

Function

Provide court interpreting services to limited and non-English speaking and hearing-impaired defendants, witnesses, and victims who are unable to understand the proceedings. Allow access to limited and non-English speaking members of the public to the Superior Court including to the various legal benches, the Office of the Jury Commissioner, Adult Probation office, and Conciliation Court by providing interpreting, translation, and direct language services and informational literature.

Description of Services

Deliver oral interpreting, written translation, and direct language services to over 46 court divisions and departments of Superior Court in 61 languages. Direct, monitor, and manage interpreter and translation services; support the legal benches (criminal, probate, family law/domestic, and civil) requiring oral interpreter services; accept, log, translate, and return accurate documents for court divisions and departments; identify, test, hire, and supervise five Spanish staff interpreters and over 100 per diems in Spanish and 60 additional languages including American Sign Language (ASL); process payment for per diem interpreters; provide Court Administration guidance to avoid legal liability on language issues arising from Title VI, Executive Orders 13-166 and 12-250, and the Americans with Disabilities Act (ADA); translate public information brochures and signage; contribute to the Committee on Judicial Education and Training (COJET) and other judicial training; develop training materials for interpreters and other court staff and legal personnel to promote effective use of interpretation services; support other court-wide activities such as the translation of public surveys, answering questions from the general public, record keeping, and other required paperwork; and maintain statistics.

Program Goals and Objectives

- Provide accurate oral interpretation for limited and non-English speaking court users
- Minimize the use of per diem interpretation and translation services for all court divisions
- Ensure timeliness of translation services for all court divisions and departments
- Provide for interpretation and translation services in 100% of cases
- Minimize the cost of interpretation and translation services

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Interpreted events	8,154	8,900	9,790
Interpreter events completed	99.4%	99.6%	100.0%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	379,403	411,363	390,813
SUPPLIES AND SERVICES	15,946	19,759	10,586
Total Program Expenditures	**395,349**	**431,122**	**401,399**
Program Funding by Source			
Revenues			
MISCELLANEOUS	300	0	0
Operating Revenue Sub-Total	**300**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**395,049**	**431,122**	**401,399**
Total Program Funding	**395,349**	**431,122**	**401,399**
Program Staffing (FTEs)	**6.8**	**7.0**	**7.0**

Program Summary

Department: SUPERIOR COURT
Program: JURY COMMISSIONER

Function

Provide qualified jurors to serve on trials in the Superior Court, Pima County Consolidated Justice Courts, Green Valley Justice Court, Tucson City Court, state and County grand juries, and other municipal courts as requested.

Description of Services

Maintain and update Master Jury List, which consists of registered Pima County voters and persons licensed by the Arizona Department of Transportation. Summon enough prospective jurors to meet the needs of the Superior Court, Pima County Consolidated Justice Courts, Green Valley Justice Court, and state and County grand juries. Provide prospective jurors with information about dates of jury service, rules of jury service, and jury service procedures. Process returned juror affidavit questionnaires to determine prospective jurors' qualifications. Process written, electronic, and telephone requests to be postponed, disqualified, or excused from jury service, and handle other juror-related. Coordinate and track juror needs with Case Management Services department and the judicial divisions. Provide orientation for jurors and oversee them in the jury assembly room. Randomly draw jurors for petit and grand jury panels, direct jurors to the proper courtrooms, and track their activities during the jury selection process. Track impaneled jurors and pay jurors upon completion of their jury service.

Program Goals and Objectives

- Provide the required number of qualified jurors for all jury trials in Arizona Superior Court in Pima County, Pima County Consolidated Justice Courts, Green Valley Justice Court, and for state and County grand juries
- Maintain ratio of jurors reporting to jurors empanelled to the extent possible in order to minimize the number of jurors required to report
- Randomly draw jurors for petit and grand jury panels
- Provide jurors to serve on misdemeanor jury trials in Tucson City Court

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Jurors summoned	85,472	90,000	85,500
Jurors reporting	28,543	29,000	28,500
Jurors drawn on panels	27,747	29,000	28,500
Juror Utilization	97%	100%	100%
Jury summons cancelled	13%	13%	13%
Jurors not called to jury box but reported	36%	35%	36%
Jurors summoned - City Court	29,675	30,000	24,000
Jurors reporting - City Court	4,043	5,000	5,000
Jurors drawn on panels - City Court	2,708	3,000	2,800

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	288,554	299,680	307,662
SUPPLIES AND SERVICES	21,179	20,675	16,937
CAPITAL OUTLAY	5,725	0	0
Total Program Expenditures	**315,458**	**320,355**	**324,599**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**315,458**	**320,355**	**324,599**
Total Program Funding	**315,458**	**320,355**	**324,599**
Program Staffing (FTEs)	**8.0**	**8.0**	**8.0**

Program Summary

Department: SUPERIOR COURT
Program: LAW LIBRARY

Function

Provide access to current legal materials and information per Arizona Revised Statute 12-305 as well as reference services and self-service access to court approved forms.

Description of Services

Provide a variety of constituents with an up-to-date collection of core legal material and assistance in the retrieval of information. Answer reference questions using best available resources, print or electronic. Offer assistance in selection and use of best electronic resources. Acquire, process, maintain, and inventory judicial collections. Offer alternative ways to access forms as well as resources for forms not offered in the self service center. Offer referrals to appropriate legal advice agencies.

Program Goals and Objectives

- Maintain library and research information on the Superior Court Law Library website
- Enrich and monitor law library's practice materials within budget
- Provide respectful and beneficial customer service
- Ensure adequate supply of forms available to all customers
- Maintain up-to-date judicial collections

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Patrons using library	23,155	20,200	25,000
Updates added to the collection	5,917	6,000	5,000
Reference questions answered	2,203	1,460	2,400
Westlaw sessions provided (estimated)	6,500	5,000	6,500
Items circulated (estimated)	700	700	700
New titles catalogued	215	195	200
Form packets sold	8,774	7,500	9,500
Items added to judicial collections	1,332	1,400	1,400

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	121,026	125,929	133,737
SUPPLIES AND SERVICES	297,899	316,979	330,433
Total Program Expenditures	**418,925**	**442,908**	**464,170**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	179,835	174,117	182,855
INTEREST	4,906	6,400	2,000
MISCELLANEOUS	30,196	25,000	25,000
Special Programs Revenue Sub-Total	**214,937**	**205,517**	**209,855**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(38,250)**	**54,261**	**75,300**
General Fund Support	**242,238**	**183,130**	**179,015**
Total Program Funding	**418,925**	**442,908**	**464,170**
Program Staffing (FTEs)	**4.0**	**4.0**	**4.0**

Program Summary

Department: SUPERIOR COURT
Program: PRETRIAL SERVICES

Function

Provide the court with timely information related to statutory release criteria in order to ensure each felony pretrial defendant and County misdemeanor arrestee is afforded the right to be considered for release under the least onerous conditions. Actively address court ordered conditions of release and other defendant identified needs for those defendants released under the supervision of Pretrial Services.

Description of Services

Interview each felony and County misdemeanor defendant and verify their stated community ties, research criminal history, and contact other third parties who might have information relevant to the release decision. Assess each defendant's risk for failure to appear and re-arrest, if released. Prepare a written report for the court of the findings and make a recommendation for release suitability. Screen County misdemeanor arrestees for eligibility for pre-release and release those suitable. Follow-up with those pre-released misdemeanor arrestees to remind them of their court date and monitor compliance of conditions of release for each defendant. Prepare for the court an updated report and recommendation on all motions to modify conditions of release initiated by the defense attorney. Minimize the issuance of warrants out of the arraignment court and arrange for the self-surrender in Superior Court for those who unintentionally fail to appear.

Program Goals and Objectives

- Reduce unnecessary pretrial detention by identifying defendants appropriate for non-financial release
- Interview 99% of the felony arrestees booked into the jail and provide a written report to the court at the time of the scheduled initial appearance which contains release alternatives
- Release 50% of the judicial precinct misdemeanor arrests eligible for post-booking release
- Ensure 80% of those defendants released by Pretrial Services make their next scheduled court appearance
- Submit written reports to the court for all hearings to modify conditions of release, when notice of such hearings was received

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Felony defendants presented at the jail	8,733	8,800	8,800
Misdemeanor arrests eligible for post-booking release	10,638	11,500	11,500
Defendants supervised	2,934	2,755	2,755
Initial appearance interviews/reports	99%	99%	99%
Misdemeanor release rates	54%	66%	66%
Misdemeanor appearance rates	85%	85%	85%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	2,117,299	1,984,491	2,302,836
SUPPLIES AND SERVICES	86,104	93,727	100,921
Total Program Expenditures	**2,203,403**	**2,078,218**	**2,403,757**
Program Funding by Source			
Revenues			
MISCELLANEOUS	8,175	0	40,000
Operating Revenue Sub-Total	**8,175**	**0**	**40,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**2,195,228**	**2,078,218**	**2,363,757**
Total Program Funding	**2,203,403**	**2,078,218**	**2,403,757**
Program Staffing (FTEs)	**40.3**	**40.3**	**48.1**

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SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Enterprise Funds	Total Expenditures
MEDICAL SERVICES				
INSTITUTIONAL HEALTH				
HEALTH CARE FINANCING	74,737,546			74,737,546
INSTITUTIONAL HEALTH	16,971,786			16,971,786
KINO - UPI	14,625,000			14,625,000
TOTAL INSTITUTIONAL HEALTH	106,334,332			106,334,332
PIMA HEALTH SYSTEM & SERVICES				
AMBULATORY PROGRAM			3,351,064	3,351,064
CLAIMS PROCESSING SERVICES			257,184	257,184
COMMUNITY SERVICES SYSTEM			4,976,004	4,976,004
LONG TERM CARE PROGRAM			189,744,981	189,744,981
TOTAL PIMA HEALTH SYSTEM & SERVICES			198,329,233	198,329,233
PUBLIC HEALTH				
ADMINISTRATIVE SERVICES		1,086,289		1,086,289
COMMUNITY HEALTH & DIETETIC SERVICES		3,414,847		3,414,847
CONSUMER HEALTH & FOOD SAFETY		1,850,303		1,850,303
DIRECTOR'S OFFICE		4,029		4,029
DISEASE CONTROL		5,196,133		5,196,133
EMERGENCY MGT/HOMELAND SECURITY		1,640,680		1,640,680
FAMILY PLANNING		1,465,071		1,465,071
MOBILE SERVICES		85,573		85,573
ONE PERCENT FOR YOUTH		100,000		100,000
PIMA ANIMAL CARE CENTER		5,124,007		5,124,007
PUBLIC HEALTH NURSING		5,107,134		5,107,134
TOBACCO PREVENTION & CONTROL		1,636,810		1,636,810
TOTAL PUBLIC HEALTH		26,710,876		26,710,876
TOTAL MEDICAL SERVICES	**106,334,332**	**26,710,876**	**198,329,233**	**331,374,441**

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Enterprise Funds	Total Revenues
MEDICAL SERVICES				
INSTITUTIONAL HEALTH				
INSTITUTIONAL HEALTH	69,765			69,765
KINO - UPI	4,678,912			4,678,912
TOTAL INSTITUTIONAL HEALTH	4,748,677			4,748,677
PIMA HEALTH SYSTEM & SERVICES				
AMBULATORY PROGRAM			3,492,937	3,492,937
CLAIMS PROCESSING SERVICES			257,184	257,184
COMMUNITY SERVICES SYSTEM			4,558,775	4,558,775
LONG TERM CARE PROGRAM			191,055,182	191,055,182
TOTAL PIMA HEALTH SYSTEM & SERVICES			199,364,078	199,364,078
PUBLIC HEALTH				
ADMINISTRATIVE SERVICES		1,373,946		1,373,946
COMMUNITY HEALTH & DIETETIC SERVICES		2,520,505		2,520,505
CONSUMER HEALTH & FOOD SAFETY		1,050,000		1,050,000
DISEASE CONTROL		2,737,757		2,737,757
EMERGENCY MGT/HOMELAND SECURITY		1,166,801		1,166,801
FAMILY PLANNING		967,888		967,888
MOBILE SERVICES		6,000		6,000
PIMA ANIMAL CARE CENTER		4,345,145		4,345,145
PUBLIC HEALTH NURSING		2,038,555		2,038,555
TOBACCO PREVENTION & CONTROL		1,520,146		1,520,146
TOTAL PUBLIC HEALTH		17,726,743		17,726,743
TOTAL MEDICAL SERVICES	**4,748,677**	**17,726,743**	**199,364,078**	**221,839,498**

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

Functional Area/Super Department/Programs	FTEs
MEDICAL SERVICES	
INSTITUTIONAL HEALTH	
HEALTH CARE FINANCING	24.0
INSTITUTIONAL HEALTH	6.0
TOTAL INSTITUTIONAL HEALTH	30.0
PIMA HEALTH SYSTEM & SERVICES	
ADMINISTRATION	92.0
COMMUNITY SERVICES SYSTEM	7.2
HEALTH MANAGEMENT	22.0
LONG TERM CARE PROGRAM	559.3
TOTAL PIMA HEALTH SYSTEM & SERVICES	680.5
PUBLIC HEALTH	
ADMINISTRATIVE SERVICES	37.6
COMMUNITY HEALTH & DIETETIC SERVICES	63.2
CONSUMER HEALTH & FOOD SAFETY	32.0
DIRECTOR'S OFFICE	11.3
DISEASE CONTROL	63.7
EMERGENCY MGT/HOMELAND SECURITY	9.3
FAMILY PLANNING	18.9
MOBILE SERVICES	1.6
PIMA ANIMAL CARE CENTER	78.5
PUBLIC HEALTH NURSING	63.1
TOBACCO PREVENTION & CONTROL	11.3
TOTAL PUBLIC HEALTH	390.5
TOTAL MEDICAL SERVICES	1,101.0

Note: Slight variances between the sum of Program FTEs and the Department total are due to rounding.

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Institutional Health

Expenditures: 106,334,332 **Revenues:** 4,748,677

FTEs 30.0

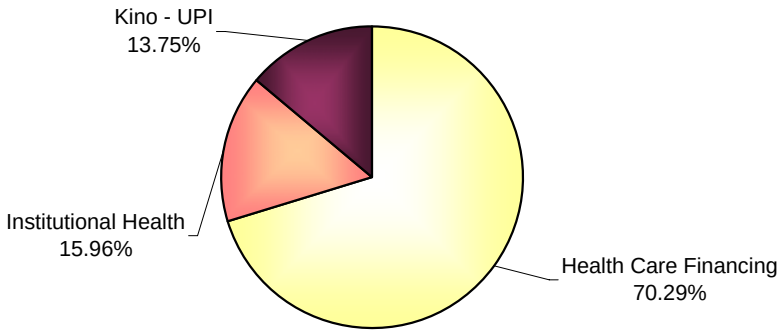
Function Statement:

Oversee the health care services provided to the populations at the County's Adult and Juvenile detention centers by monitoring the performance of health care providers under contract to provide such services, ensuring the provision of quality health care and the reduction of County liability. Ensure the County's compliance with statutory obligations regarding health care and mental health care by funding the County's mandated contributions to state health care delivery systems and by funding of, and adjudicating claims for, the County's Title 36 mental health responsibilities. Provide technical assistance and other support to County administration regarding the County's health care components including operational audits, feasibility studies, revenue maximization, and cost reduction. Provide lease oversight of University Physicians Healthcare Hospital, formerly known as Kino Community Hospital. Fund and administer the Pima County Restoration to Competency Program housed at the Pima County Adult Detention Center and fund services provided for program patients at the Arizona State Hospital.

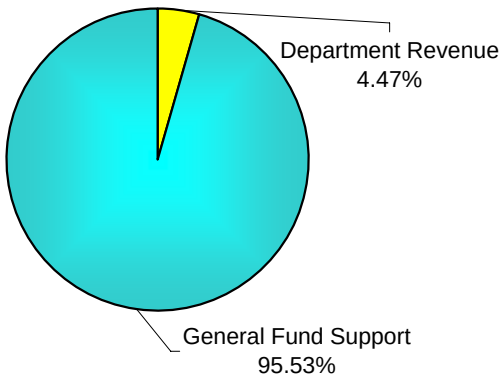
Mandates:

ARS Title 11, Chapter 2: Board of Supervisors, Article 7: Medical Facilities and Care of Indigents; ARS Title 13, Chapter 14: Sexual Offenses, Section 13-1414: Expenses of Investigation and Chapter 41: Incompetence to Stand Trial, Section 13-4512: Treatment Order; Commitment; ARS Title 31, Chapter 1: Jails, Article 4: Inmate Health Care; ARS Title 36, Chapter 5: Mental Health Services

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: INSTITUTIONAL HEALTH

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
HEALTH CARE FINANCING	68,441,438	70,162,712	74,737,546
INSTITUTIONAL HEALTH	13,164,910	17,024,598	16,971,786
KINO - UPI	25,000,000	25,000,000	14,625,000
Total Expenditures	**106,606,348**	**112,187,310**	**106,334,332**
Funding by Source			
Revenues			
HEALTH CARE FINANCING	206,300	0	0
INSTITUTIONAL HEALTH	715,374	69,765	69,765
KINO - UPI	72,054	63,204	4,678,912
Total Revenues	**993,728**	**132,969**	**4,748,677**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**5,668**	**0**	**0**
General Fund Support	**105,606,952**	**112,054,341**	**101,585,655**
Total Program Funding	**106,606,348**	**112,187,310**	**106,334,332**
Staffing (FTEs) by Program			
HEALTH CARE FINANCING	24.0	21.5	24.0
INSTITUTIONAL HEALTH	3.0	10.0	6.0
Total Staffing (FTEs)	**27.0**	**31.5**	**30.0**

Program Summary

Department: INSTITUTIONAL HEALTH
Program: HEALTH CARE FINANCING

Function

Fund and administer the County's contributions to state health care programs and Title 36 behavioral health care mandates to the eligible populations.

Description of Services

Pay the County's contribution of $14,951,800 to the Arizona Health Care Cost Containment System (AHCCCS) Acute Care and $45,065,100 to the Arizona Long Term Care System (ALTCS) programs, as well as $2,313,893 in additional contributions resulting from the October, 2001 implementation of Proposition 204. Contract for and fund $10,503,724 for the County's mandated responsibilities for mental health services. (Note: These four items do not exactly total $73,058,762 in budgeted supplies and services because there are other budgeted items in this number.)

Program Goals and Objectives

- Avoid sanctions and penalties through timely payment of the County's contributions to state health care delivery systems
- Limit the County's liability by aggressively reviewing mental health care related claims submitted for payment to screen out inappropriate claims, seek other payer sources, and exclude payment for ineligible patients

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Timely payments made to mandated state health programs	100%	100%	100%
All petition claims are reviewed (prepayment) for validity and coordination of benefits (COB)	yes	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,372,949	1,367,198	1,674,758
SUPPLIES AND SERVICES	67,063,740	68,784,314	73,058,762
CAPITAL OUTLAY	4,749	11,200	4,026
Total Program Expenditures	**68,441,438**	**70,162,712**	**74,737,546**
Program Funding by Source			
Revenues			
MISCELLANEOUS	206,300	0	0
Operating Revenue Sub-Total	**206,300**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**68,235,138**	**70,162,712**	**74,737,546**
Total Program Funding	**68,441,438**	**70,162,712**	**74,737,546**
Program Staffing (FTEs)	**24.0**	**21.5**	**24.0**

Program Summary

Department: INSTITUTIONAL HEALTH
Program: INSTITUTIONAL HEALTH

Function

Oversee and fund the County's obligation to provide health care to inmates at County correctional facilities. Provide technical assistance and analyses of the County's health care components to County administration. Oversee and fund the County's local Restoration to Competency (RTC) program.

Description of Services

Monitor, audit, and fund the provision of quality correctional health care at the Adult Detention Center and the Juvenile Detention Center. Monitor and fund the County's Restoration to Competency program at the Adult Detention Center. Evaluate and audit the County's health care components, report findings and make recommendations to County administration to improve efficiency, maximize revenues, and minimize expenses to the degree prudent.

Program Goals and Objectives

- Monitor and audit correctional health care vendor performance, program expenditures, and effectiveness to ensure fulfillment of health care mandates and prudent use of taxpayer dollars
- Provide meaningful and accurate data to County administration regarding health care practices and trends in the County, state, and nation as pertains to the health care services provided to County residents
- Minimize County liability through aggressive efforts in finding alternate payer sources for services previously funded by the County
- Oversee the County's mandated function to fund forensic examinations for evidence gathering in instances of reported sexual assault
- Minimize referrals of RTC patients to Arizona State Hospital (ASH) to less than three patients per month, while not exceeding the budgeted funding for the RTC program

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Monthly audits on contract staffing levels pursuant to correctional health contract terms	12	12	12
Contract performance indicators are identified and audited monthly pursuant to contract	yes	yes	yes
Liquidated damages and offsets assessed as indicated in contract terms	100%	100%	100%
Forensic examinations are provided pursuant to Violence Against Women Act standards	100%	100%	100%
Fewer than three RTC patients per month referred to ASH	n/a	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	300,275	977,606	604,725
SUPPLIES AND SERVICES	12,781,681	16,046,992	16,367,061
CAPITAL OUTLAY	82,954	0	0
Total Program Expenditures	**13,164,910**	**17,024,598**	**16,971,786**
Program Funding by Source			
Revenues			
MISCELLANEOUS	616,349	69,765	69,765
Operating Revenue Sub-Total	**616,349**	**69,765**	**69,765**
INTERGOVERNMENTAL	99,025	0	0
Grant Revenue Sub-Total	**99,025**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**5,668**	**0**	**0**
General Fund Support	**12,443,868**	**16,954,833**	**16,902,021**
Total Program Funding	**13,164,910**	**17,024,598**	**16,971,786**
Program Staffing (FTEs)	**3.0**	**10.0**	**6.0**

Program Summary

Department: INSTITUTIONAL HEALTH
Program: KINO - UPI

Function

Administer the County's contract with University Physicians, Inc. (UPI) for the lease and operation of University Physicians Healthcare Hospital (UPHH), previously known as Kino Community Hospital.

Description of Services

Monitor and/or audit the lease contract between Pima County and UPI for compliance to terms of the lease and related contract payments including expenses incurred, revenues generated, staffing levels, compliance with laws and regulations, and other terms and conditions expressed in the contract. Budget for revenues from the University of Arizona and offsetting expenditures intended as state match funds for potential Graduate Medical Education and Disproportionate Share Hospital federal matching funds to support continued hospital programs.

Program Goals and Objectives

- Ensure compliance with terms of the lease contract to maximize the potential benefit of the hospital to the residents in the vicinity
- Ensure that County funding is at an appropriate level to continue operation of the hospital under the terms approved by the Board of Supervisors
- Monitor hospital services available pursuant to terms of the lease to ensure the availability of a range of hospital services on Tucson's south side

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Contractor submits financial and narrative reports on a timely basis per lease agreement	yes	yes	yes
Payments to and collections from contractor are made on a timely basis	100%	100%	100%
Funding is at an appropriate level for the continued operation of the hospital	yes	yes	yes
Established hospital lines of business remain in place and viable	yes	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
SUPPLIES AND SERVICES	25,000,000	25,000,000	14,625,000
Total Program Expenditures	**25,000,000**	**25,000,000**	**14,625,000**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	0	0	4,625,000
INTEREST	72,054	63,204	53,912
Operating Revenue Sub-Total	**72,054**	**63,204**	**4,678,912**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**24,927,946**	**24,936,796**	**9,946,088**
Total Program Funding	**25,000,000**	**25,000,000**	**14,625,000**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

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Pima Health System & Services

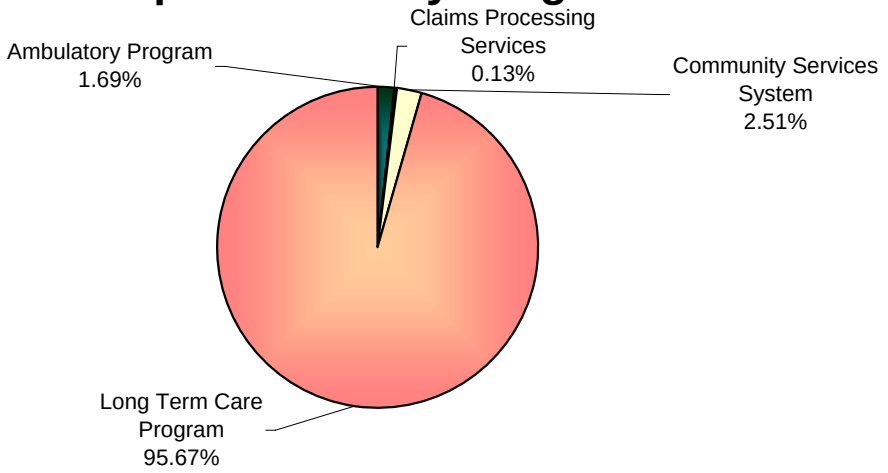
Expenditures: 198,329,233 **Revenues:** 199,364,078

FTEs 680.5

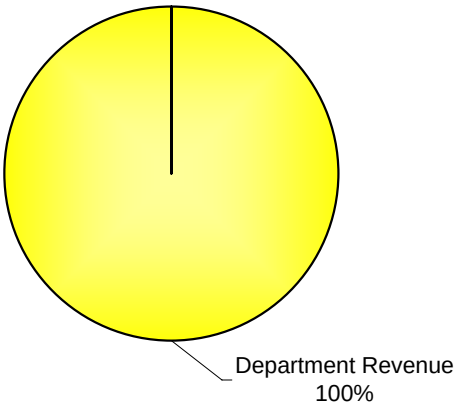
Function Statement: Operate an acute/ambulatory health plan for the Arizona Health Care Cost Containment System (AHCCCS) and administer a long term care program for the Arizona Long Term Care System (ALTCS).

Mandates: ARS Title 36, Chapter 29: Arizona Health Care Cost Containment System Administration, Article 1: Arizona Health Care Cost Containment System and Article 2: Arizona Long-Term Care System

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: PIMA HEALTH SYSTEM & SERVICES

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
AMBULATORY PROGRAM	117,224,897	33,926,561	3,351,064
CLAIMS PROCESSING SERVICES	257,181	257,182	257,184
COMMUNITY SERVICES SYSTEM	5,188,189	5,710,064	4,976,004
LONG TERM CARE PROGRAM	173,028,665	188,468,470	189,744,981
Total Expenditures	**295,698,932**	**228,362,277**	**198,329,233**
Funding by Source			
Revenues			
AMBULATORY PROGRAM	118,138,151	34,355,590	3,492,937
CLAIMS PROCESSING SERVICES	257,181	257,182	257,184
COMMUNITY SERVICES SYSTEM	4,722,756	5,058,552	4,558,775
LONG TERM CARE PROGRAM	177,045,298	189,296,165	191,055,182
Total Revenues	**300,163,386**	**228,967,489**	**199,364,078**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(4,464,454)**	**(605,212)**	**(1,034,845)**
Total Program Funding	**295,698,932**	**228,362,277**	**198,329,233**
Staffing (FTEs) by Program			
ADMINISTRATION	141.8	94.0	92.0
COMMUNITY SERVICES SYSTEM	8.8	6.5	7.2
HEALTH MANAGEMENT	56.8	27.0	22.0
LONG TERM CARE PROGRAM	785.0	572.7	559.3
Total Staffing (FTEs)	**992.4**	**700.2**	**680.5**

Program Summary

Department: PIMA HEALTH SYSTEM & SERVICES
Program: ADMINISTRATION

Function

Carry salary, benefit, supply, and service expenses relating to Pima Health System (PHS) central services divisions (PHS Administrative Services, Medical Claims Adjudication, Financial Services, Information Services, Provider Services/Contracts, Grievance & Appeals, and Member Services).

Description of Services

Perform overall administration and the following functions for PHS: Medical Claims Adjudication, Financial Management & Reporting, Information Systems Management, Maintenance & Reporting, Contract Maintenance & Negotiations, Provider Services & Relations Activities, Grievances & Appeals, and Member Services.

Note: The expenditures for this program are allocated out in full to the Ambulatory Program, Long Term Care Program (ALTCS), Community Services System (CSS), and Claims Processing Services.

Program Goals and Objectives

- Provide quality administrative services to ensure all programs provide superior healthcare services
- Ensure the Ambulatory and ALTCS programs meet mandated AHCCCS operating and financial requirements
- Continue to develop new services that provide a positive impact for communities that Pima Health System serves
- Pay at least 90% of claims within 30 days
- Pay 100% of claims within 90 days
- Limit unscheduled database server downtime to less than two hours per month
- Limit annual downtime for system and application server to less than six hours per year
- Receive a positive response on at least 90% of provider satisfaction surveys

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Vital written materials translated	100%	100%	100%
Full compliance with Cultural Competency Program	yes	yes	yes
Full compliance with Corporate Compliance/ Grievance Program	yes	yes	yes
Current funding maintained w/no Gen Fund Support	yes	yes	yes
Accounts Payable & Procurement meet all requirements	yes	yes	yes
Claims paid within 30 days	90%	90%	90%
Claims paid within 90 days	99%	99%	100%
Network Development Plan accepted by AHCCCS	yes	yes	yes
Submit quarterly reports within 60 days of qtr end	yes	yes	yes
Annual financial audit with no internal control issues	yes	yes	yes
Unscheduled database server downtime per month	1 hour	1 hour	1 hour
Unscheduled system & application server downtime per year	2 hours	4 hours	4 hours
Positive response rate to provider satisfaction survey	85%	88%	90%
PCP appointments scheduled within 21 days	98%	98%	98%
Days to schedule specialist appointments	within 45 days	within 45 days	within 45 days

Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
Total Program Funding	**0**	**0**	**0**
Program Staffing (FTEs)	**141.8**	**94.0**	**92.0**

Program Summary

Department: PIMA HEALTH SYSTEM & SERVICES
Program: AMBULATORY PROGRAM

Function

Provide quality, cost effective ambulatory/acute medical services to members enrolled in the PHS Arizona Health Care Cost Containment System (AHCCCS) Ambulatory Program in Pima County.

Description of Services

Provide a variety of medical services to qualified members of AHCCCS ambulatory program. These categories of service include inpatient, emergency, physician, laboratory, radiology, pharmacy, behavioral health, transportation, and other ancillary medical services.

Note 1: There are no FTEs assigned to this program. Personal services costs shown below are reimbursements to other programs.

Note 2: The department prepared a bid for the AHCCCS ambulatory contract that was to go into effect on October 1, 2008, but was not a successful bidder. However, they were awarded a capped contract which allows them to retain members that are both Medicare and Medicaid eligible, which accounts for the significant decrease in expenditures, revenue, and membership.

Program Goals and Objectives

- Improve the quality of services provided to members
- Receive a positive response on at least 95% of member satisfaction surveys

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Medical expense as a percent of operating revenue	95%	92%	92%
Administrative expense as a percent of operating revenue	5%	8%	8%
Positive response rate to member satisfaction survey	n/a	93%	95%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	4,646,374	857,187	138,437
SUPPLIES AND SERVICES	112,578,523	33,069,374	3,212,627
Total Program Expenditures	**117,224,897**	**33,926,561**	**3,351,064**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	116,420,726	33,841,918	3,443,626
INTEREST	1,203,180	513,672	49,311
MISCELLANEOUS	514,245	0	0
Operating Revenue Sub-Total	**118,138,151**	**34,355,590**	**3,492,937**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(913,254)**	**(429,029)**	**(141,873)**
Total Program Funding	**117,224,897**	**33,926,561**	**3,351,064**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: PIMA HEALTH SYSTEM & SERVICES
Program: CLAIMS PROCESSING SERVICES

Function

Provide support to the Department of Institutional Health (General Fund) for their Title 36 and correctional health responsibilities by performing claims processing/payment functions.

Description of Services

Use Pima Health System claims and financial personnel to ensure timely payment of medical claims.

Note: There are no FTEs assigned to this program. Personal services costs shown below are reimbursements for PHS claims and financial personnel.

Program Goals and Objectives

- Minimize administrative and financial burdens to the Department of Institutional Health for their Title 36 and correctional health care responsibilities

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Timely payments to hospitals & other medical providers to obtain quick pay discount	100%	100%	100%
Payments within contract provisions	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	206,087	148,465	146,952
SUPPLIES AND SERVICES	51,094	108,717	110,232
Total Program Expenditures	**257,181**	**257,182**	**257,184**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	0	257,182	257,184
MISCELLANEOUS	257,181	0	0
Operating Revenue Sub-Total	**257,181**	**257,182**	**257,184**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
Total Program Funding	**257,181**	**257,182**	**257,184**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: PIMA HEALTH SYSTEM & SERVICES
Program: COMMUNITY SERVICES SYSTEM

Function

Provide grant funded non medical in-home and community-based services to frail elderly and younger, physically disabled Pima County residents.

Description of Services

Provide personal care, home nursing, attendant care service, adult day health care, home repair and adaptation, emergency response system, shopper service, sheltered employment, caregiver education and support program, housekeeping, in-home respite, and facility respite services to the residents of Pima County. Utilize a case management model to evaluate client needs, authorize and monitor services, and control costs.

Program Goals and Objectives

- Assist low income elderly and younger disabled residents of Pima County in remaining independent as long as possible in the community setting, enhancing the individual's quality of life and avoiding premature, more costly institutionalization

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Clients served	2,042	2,100	2,100
Average case levels maintained by case mgrs	79%	93%	98%
Housekeeping allocation utilized	97%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	369,206	434,769	386,058
SUPPLIES AND SERVICES	4,818,983	5,275,295	4,589,946
Total Program Expenditures	**5,188,189**	**5,710,064**	**4,976,004**
Program Funding by Source			
Revenues			
MISCELLANEOUS	0	200	200
Operating Revenue Sub-Total	**0**	**200**	**200**
INTERGOVERNMENTAL	4,722,756	5,058,352	4,331,575
MISCELLANEOUS	0	0	227,000
Grant Revenue Sub-Total	**4,722,756**	**5,058,352**	**4,558,575**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**465,433**	**651,512**	**417,229**
Total Program Funding	**5,188,189**	**5,710,064**	**4,976,004**
Program Staffing (FTEs)	**8.8**	**6.5**	**7.2**

Program Summary

Department: PIMA HEALTH SYSTEM & SERVICES
Program: HEALTH MANAGEMENT

Function

Carry salary and benefit expenses relating to mandated health management activities required by both of the Arizona Health Care Cost Containment System (AHCCCS) contracts for the Arizona Long Term Care System (ALTCS) and the Ambulatory Program. Provide the following services: Office of Medical Management, Preventative Health, Maternal & Child Health, Quality Management, Pharmacy Benefit Management, and Utilization Management.

Description of Services

Provide medical claims, authorization review, pharmacy benefit management, acute care case management, chronic disease program coordination, HIV and transplant coordination, maternal and child health care, early and periodic screening, diagnosis and treatment (EPSDT) screening, practitioner/provider credentialing/recredentialing/profiling, abuse monitoring, concern investigations, and performance measure/performance improvement project monitoring/reporting.

Note: The expenditures for this program are allocated out in full to other department programs, and therefore net to zero.

Program Goals and Objectives

- Align the efforts of Pima Health System's medical staff within a distinct program so these personnel can focus on improving the medical care provided to members
- Meet/exceed AHCCCS mandated performance measures
- Ensure Medical Director reviews and signs all denied prior authorizations
- Review all non-formulary requests within 5 days
- Ensure all contracted practitioners and select providers are credentialed/recredentialed
- Investigate all complaints, including abuse issues
- Reassess all at risk member cases every 30 days or less
- Resolve all prior authorization issues within 28 days

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Medical Director reviews & signs all denied prior authorizations	yes	yes	yes
Days to review all non-formulary requests	5	5	5
All contracted practitioners and select providers are credentialed/recredentialed	yes	yes	yes
All complaints, including abuse issues investigated	yes	yes	yes
All at risk member cases reassessed every 30 days or less	yes	yes	yes
Prior authorization issues resolved within 28 days	yes	yes	yes
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
Total Program Funding	**0**	**0**	**0**
Program Staffing (FTEs)	**56.8**	**27.0**	**22.0**

Program Summary

Department: PIMA HEALTH SYSTEM & SERVICES
Program: LONG TERM CARE PROGRAM

Function

Serve as the Arizona Long Term Care System program contractor for Title XIX services in Pima and Santa Cruz counties.

Description of Services

Provide a complement of services in the Long Term Care program to better serve the medical needs of qualified residents of Pima and Santa Cruz counties to include institutional, home, and community based services (HCBS), medical services, behavioral health services, and case management. Carry the operating costs of Posada del Sol (PDS), the Behavioral Health (BH) team, and the Attendant Care Worker (ACW) program.

Program Goals and Objectives

- Continue to provide medical care that is both fiscally responsible and respectful towards the needs of its members
- Maintain or increase current membership, thereby allowing PHS to make a positive impact on the health of qualified residents of both Pima and Santa Cruz counties
- Receive a positive response on at least 96% of member satisfaction surveys

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Medical expense as a % of operating revenue	92%	90%	90%
Administrative expense as a % of operating revenue	6%	8%	8%
Enrolled membership at year end	4,068	4,239	4,407
Annual licensing of Adult Foster Care (AFC) homes	yes	yes	yes
Quarterly AFC home visit for periodic monitoring	yes	yes	yes
Asstd Living Homes/Center residents surveyed	20%	20%	20%
Annual evaluation of behavioral health providers	yes	yes	yes
Avail. behavioral hlth svcs fully AHCCCS compliant	yes	yes	yes
Well-child EPSDT screened for behavioral needs	75%	75%	75%
Case mgr intensive training within 45 days of hire	yes	yes	yes
Annual cost effective study for each HCBS member	yes	yes	yes
Level of care (LOC) assessment-HCBS members	every 90 days	every 90 days	every 90 days
LOC assessment for institutionalized members	every 180 days	every 180 days	every 180 days
Maintain BH licensure w/positive ADHS & Medicare reviews	yes	yes	yes
Maintain PDS licensure w/positive ADHS & Medicare reviews	yes	yes	yes
Maintain good standing with Medicaid/Medicare program requirements	yes	yes	yes
Positive response rate to member satisfaction survey	n/a	94%	96%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	39,502,865	31,493,191	32,286,800
SUPPLIES AND SERVICES	133,461,034	156,975,279	157,458,181
CAPITAL OUTLAY	64,766	0	0
Total Program Expenditures	**173,028,665**	**188,468,470**	**189,744,981**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	175,499,189	187,818,792	190,625,758
INTEREST	1,198,872	1,269,288	195,515
MISCELLANEOUS	275,119	208,085	233,909
MEMO REVENUE	72,118	0	0
Operating Revenue Sub-Total	**177,045,298**	**189,296,165**	**191,055,182**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(4,016,633)**	**(827,695)**	**(1,310,201)**
Total Program Funding	**173,028,665**	**188,468,470**	**189,744,981**
Program Staffing (FTEs)	**785.0**	**572.7**	**559.3**

Public Health

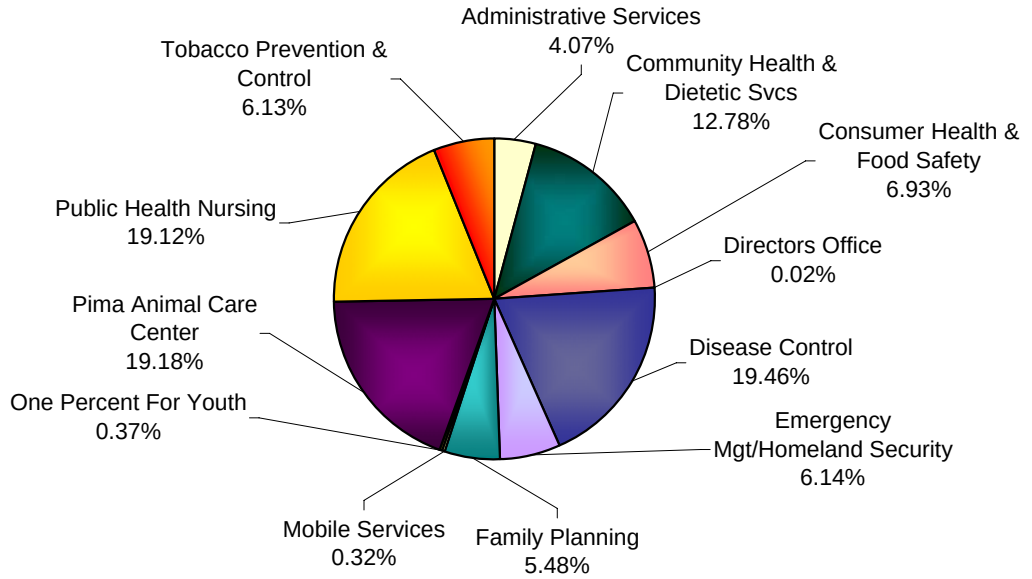
Expenditures: 26,710,876 **Revenues:** 17,726,743

FTEs 390.5

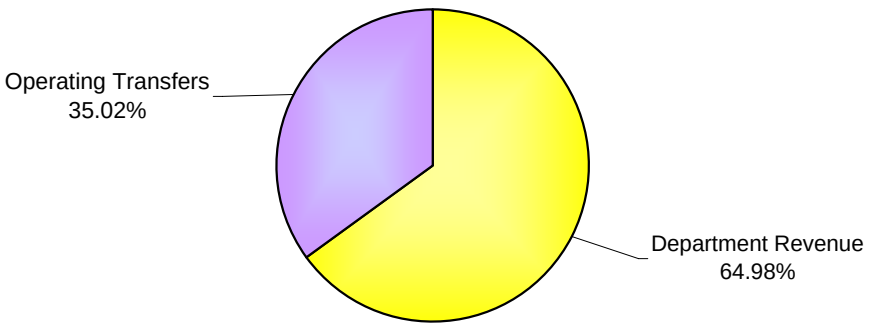
Function Statement: Monitor, protect and improve the community's health by conducting and coordinating a balanced program of primary, secondary, and tertiary prevention aimed at health promotion, disease prevention, and early, prompt medical treatment. Ensure commercial food establishments maintain environments which comply with food service standards, thereby protecting the community from food borne illness. Provide animal control and emergency management services.

Mandates: ARS Title 11, Chapter 7: Intergovernmental Operations, Article 6: Animal Control; ARS Title 26, Chapter 2: Emergency Management; ARS Title 36, Chapter 1: State and Local Boards and Departments of Health, Chapter 3: Vital Records and Public Health Statistics, and Chapter 6: Public Health Control; Pima County Code, Title 6: Animals, Title 8: Health and Safety, and Title 9: Public Peace, Morals and Welfare; Superfund Amendments and Reauthorization Act Title III: Emergency Planning and Community Right-To-Know

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: PUBLIC HEALTH

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATIVE SERVICES	702,918	931,422	1,086,289
COMMUNITY HEALTH & DIETETIC SERVICES	3,484,218	4,067,712	3,414,847
CONSUMER HEALTH & FOOD SAFETY	1,492,873	1,781,966	1,850,303
DIRECTOR'S OFFICE	89,609	245,356	4,029
DISEASE CONTROL	5,626,171	5,117,509	5,196,133
EMERGENCY MGT/HOMELAND SECURITY	936,637	835,958	1,640,680
FAMILY PLANNING	1,361,100	1,625,488	1,465,071
MOBILE SERVICES	122,506	90,167	85,573
ONE PERCENT FOR YOUTH	99,800	100,000	100,000
PIMA ANIMAL CARE CENTER	5,824,593	5,152,952	5,124,007
PUBLIC HEALTH NURSING	5,027,685	4,889,613	5,107,134
TOBACCO PREVENTION & CONTROL	2,277,703	2,449,950	1,636,810
Total Expenditures	**27,045,813**	**27,288,093**	**26,710,876**
Funding by Source			
Revenues			
ADMINISTRATIVE SERVICES	1,081,756	1,082,200	1,373,946
COMMUNITY HEALTH & DIETETIC SERVICES	2,934,284	2,987,103	2,520,505
CONSUMER HEALTH & FOOD SAFETY	1,025,023	1,132,830	1,050,000
DIRECTOR'S OFFICE	2,197	0	0
DISEASE CONTROL	3,604,009	2,758,078	2,737,757
EMERGENCY MGT/HOMELAND SECURITY	775,510	398,773	1,166,801
FAMILY PLANNING	592,000	1,058,676	967,888
MOBILE SERVICES	832	6,000	6,000
PIMA ANIMAL CARE CENTER	3,498,746	4,019,363	4,345,145
PUBLIC HEALTH NURSING	1,417,833	1,403,301	2,038,555
TOBACCO PREVENTION & CONTROL	2,340,607	2,449,950	1,520,146
Total Revenues	**17,272,797**	**17,296,274**	**17,726,743**
Net Operating Transfers In/(Out)	**10,072,307**	**9,689,214**	**9,353,853**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(299,291)**	**302,605**	**(369,720)**
Total Program Funding	**27,045,813**	**27,288,093**	**26,710,876**
Staffing (FTEs) by Program			
ADMINISTRATIVE SERVICES	36.1	35.3	37.6
COMMUNITY HEALTH & DIETETIC SERVICES	69.6	68.7	63.2
CONSUMER HEALTH & FOOD SAFETY	32.2	30.6	32.0
DIRECTOR'S OFFICE	4.2	11.3	11.3
DISEASE CONTROL	56.3	61.0	63.7
EMERGENCY MGT/HOMELAND SECURITY	8.0	9.0	9.3
FAMILY PLANNING	18.7	19.0	18.9
MOBILE SERVICES	2.5	1.6	1.6
PIMA ANIMAL CARE CENTER	77.6	78.5	78.5
PUBLIC HEALTH NURSING	62.6	65.0	63.1
TOBACCO PREVENTION & CONTROL	7.3	11.8	11.3
Total Staffing (FTEs)	**375.1**	**391.8**	**390.5**

Program Summary

Department: PUBLIC HEALTH
Program: ADMINISTRATIVE SERVICES

Function

Administer and coordinate all County public health services. Provide administrative services and financial support to all programs.

Description of Services

Manage human resources, finance, inventory supply, information systems, administration, budgetary control, vital records, and youth services.

Note: Effective fiscal year 2009/10, vital registration is no longer a program of its own, but is included in this program. Vital registration activity from prior years is now shown in this program.

Program Goals and Objectives

- Provide all health department programs with efficient support services to enhance the delivery of services rendered to the residents of Pima County

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Contracts managed	142	145	145
Personnel managed	375	392	391
Facilities managed	16	16	16
Birth/death certificates issued per year	93,283	95,745	98,139

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	581,570	842,732	860,229
SUPPLIES AND SERVICES	76,854	45,424	216,190
CAPITAL OUTLAY	44,494	43,266	9,870
Total Program Expenditures	**702,918**	**931,422**	**1,086,289**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	634	0	0
CHARGES FOR SERVICES	1,078,546	1,082,200	1,373,946
MISCELLANEOUS	2,576	0	0
Operating Revenue Sub-Total	**1,081,756**	**1,082,200**	**1,373,946**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(378,838)**	**(150,778)**	**(287,657)**
Total Program Funding	**702,918**	**931,422**	**1,086,289**
Program Staffing (FTEs)	**36.1**	**35.3**	**37.6**

Program Summary

Department: PUBLIC HEALTH
Program: COMMUNITY HEALTH & DIETETIC SERVICES

Function

Protect and promote the health of Pima County residents through the administration of programs providing quality supplemental food and appropriate nutrition education, breastfeeding education and breast pump loans, folate education and mult-vitamin distribution, and referrals to other health and social services as an adjunct to good health care during critical times of growth and development in order to prevent health problems and to improve the health status of eligible women, infants, children, and seniors.

Description of Services

Screen, determine eligibility (by income, category, nutrition risk, and residence), and enroll low income clients in the Commodity Supplemental Food Program (CSFP/FOOD Plus), AZ Farmer's Market Nutrition Program (AZFMNP), Special Supplemental Nutrition Program for Women, Infants & Children (WIC), and/or Folate Program. Assess health risks including growth monitoring and anemia. Provide clients with appropriate general health, nutrition, breastfeeding, high risk, and other education and information as applicable. Provide folate program education and multivitamin distribution to women of childbearing age to reduce the risk of neural tube birth defects which affect the brain and spinal cord, such as spina bifida.

Program Goals and Objectives

- Serve as many eligible participants as possible for the programs within established caseload as granted by the Arizona Department of Health Services
- Increase participation in community health events and establishing the division as a source of nutrition-related information to the community
- Distribute AZFMNP 12 month coupon booklets to a minimum of 2,500 low income individuals
- Meet monthly caseload of 14,500 WIC program participants and 4,411 CSFP program participants
- Provide a minimum of 85,000 health and nutrition education interventions to WIC and CFSP clients
- Provide at least 174,000 WIC food packages, redeemed through local grocery stores at a value of $12,180,000 to low income women, infants, and children
- Provide folate program education, intervention, and multivitamin distribution to no less than 4,000 limited income women in their childbearing years

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
AZ Farmer's Market coupon booklets issued	2,395	1,500	2,500
CSFP food packages issued	51,765	52,000	52,932
Folate program participants	4,315	4,000	4,000
Nutrition education interventions	80,917	100,000	85,000
WIC food packages issued	161,122	165,000	174,000

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	2,658,123	3,342,830	3,005,067
SUPPLIES AND SERVICES	824,356	688,382	404,280
CAPITAL OUTLAY	1,739	36,500	5,500
Total Program Expenditures	**3,484,218**	**4,067,712**	**3,414,847**
Program Funding by Source			
Revenues			
MISCELLANEOUS	889	0	0
Operating Revenue Sub-Total	**889**	**0**	**0**
INTERGOVERNMENTAL	2,889,482	2,967,103	2,520,505
MISCELLANEOUS	43,913	20,000	0
Grant Revenue Sub-Total	**2,933,395**	**2,987,103**	**2,520,505**
Net Operating Transfers In/(Out)	**542,265**	**1,032,305**	**902,258**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**7,669**	**48,304**	**(7,916)**
Total Program Funding	**3,484,218**	**4,067,712**	**3,414,847**
Program Staffing (FTEs)	**69.6**	**68.7**	**63.2**

Program Summary

Department: PUBLIC HEALTH
Program: CONSUMER HEALTH & FOOD SAFETY

Function

Enforce environmental health laws pertaining to food, recreational health (public and semi-public pools and spas), the housing sector, and public health nuisances.

Description of Services

Inspect food establishments, swimming pools and spas, motels, hotels, and mobile home/RV parks. Address and resolve public health nuisances as defined by Arizona Revised Statutes 36-601. Handle approximately 100,000 contacts with the public in person, telephone, or e-mail annually.

Program Goals and Objectives

- Comply with all mandated functions and duties delegated in agreement with Arizona Department of Health Services (ADHS)
- Ensure the compliance of regulated facilities and the prevention or elimination of public health nuisances as defined by Arizona Revised Statutes 36-601 and enforcement of Arizona Revised Statutes 36-601.01 (Smoke-free Arizona Act)
- Meet inspection frequency for public schools general and food sanitation
- Meet inspection frequency for public and athletic/health pools
- Meet the required inspection frequency per delegation agreement in 33% of the facilities designated Level 3 food operations
- Continued participation and progress in completing the FDA Voluntary National Retail Food Regulatory Program Standards

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Food service inspections completed	3,591	11,316	10,741
Swimming pool inspections completed	3,686	5,726	5,092
Housing inspections completed	833	891	847
Plan reviews (food, housing, and pools)	411	425	400
Certifications issued (food and pools)	1,339	2,700	2,000
Public nuisance complaints investigated	2,736	3,500	3,000
Arizona Smoke-free Act compliance checks	7,548	29,984	16,680
% of Level 3 food operations inspected at required frequency	n/a	n/a	33%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,205,207	1,589,063	1,693,993
SUPPLIES AND SERVICES	261,159	192,903	156,310
CAPITAL OUTLAY	26,507	0	0
Total Program Expenditures	**1,492,873**	**1,781,966**	**1,850,303**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	1,015,486	1,132,830	1,050,000
CHARGES FOR SERVICES	9,621	0	0
MISCELLANEOUS	(84)	0	0
Operating Revenue Sub-Total	**1,025,023**	**1,132,830**	**1,050,000**
Net Operating Transfers In/(Out)	**461,326**	**620,119**	**807,386**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**6,524**	**29,017**	**(7,083)**
Total Program Funding	**1,492,873**	**1,781,966**	**1,850,303**
Program Staffing (FTEs)	**32.2**	**30.6**	**32.0**

Program Summary

Department: PUBLIC HEALTH
Program: DIRECTOR'S OFFICE

Function

Ensure compliance and provision of statutorily mandated services and programs. Ensure compliance and provision of all Board of Supervisors mandated services and policies. Enforce laws and/or ordinances enacted or adopted by the respective jurisdictions relating to public health. Administer and coordinate all County public health services. Set department policy and operational goals and objectives. Serve as secretary for the Pima County Board of Health as mandated by ARS 36-186.

Description of Services

Administratively and fiscally responsible for 390.5 FTEs and $26,710,876 budget. Public health services provided include but are not limited to Disease Control and Reporting, Family Planning, HIV/AIDS counseling and testing, Community Nutrition and Dietetic Services, Immunizations, Tuberculosis Control, Public Health Nursing, Animal Control, Consumer Heath and Food Safety, and Emergency Management and Homeland Security. Respond to inquiries and requests from members and staff of the Board of Supervisors, County and Deputy County Administrators, and the public.

Program Goals and Objectives

- Help the residents of Pima County achieve and maintain an optimal level of wellness
- Exercise a leadership role in protecting health, preventing disease, and promoting community well-being through adoption of core public health functions and national standards
- Encourage an active network of public health and safety professionals and community-based organizations
- Systematically collect, assemble, analyze, and distribute information on health of the community
- Ensure that quality services, including personal health services needed for the protection of public health in the community, are available and accessible to all persons

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Programs directed	13	13	12
Program service sites	26	26	27
Grants managed	31	37	37
Public Health expenditures per capita	$26.94	$26.79	$25.81
General Fund subsidy per capita	$10.03	$9.51	$9.04

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	49,361	251,552	3,192
SUPPLIES AND SERVICES	40,248	(6,196)	837
Total Program Expenditures	**89,609**	**245,356**	**4,029**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	1,885	0	0
MISCELLANEOUS	312	0	0
Operating Revenue Sub-Total	**2,197**	**0**	**0**
Net Operating Transfers In/(Out)	**86,193**	**234,388**	**4,065**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,219**	**10,968**	**(36)**
Total Program Funding	**89,609**	**245,356**	**4,029**
Program Staffing (FTEs)	**4.2**	**11.3**	**11.3**

Program Summary

Department: PUBLIC HEALTH
Program: DISEASE CONTROL

Function

Decrease the incidence of communicable, vaccine preventable or intentionally caused diseases that threaten public health.

Description of Services

Develop and implement programs and plans that address disease control strategies through prevention, intervention, investigation, surveillance, education, immunization, screening, diagnosis, and treatment. Provide subject matter expertise on vaccine, communicable diseases, sexually transmitted infections, and emergency response activities that have a public health significance or component. Monitor disease patterns to detect increases or potential epidemics. Design and implement disease control protocols that address prevention, surveillance, investigation and control measures to protect the public's health. Conduct disease investigations and provide guidance to health care providers, infection control practitioners, and community partners in the detection, prevention and containment of communicable diseases. Provide training and education on tuberculosis for health care providers and the community. Report TB incidence to local, state, and federal health partners.

Program Goals and Objectives

- Initiate case investigations early to decrease community spread of infectious disease
- Maintain passive surveillance systems in schools for influenza-like illness
- Increase immunization coverage in Pima County by 5%
- Case manage all infants born to hepatitis B positive mothers
- Decrease incidence of vaccine preventable diseases by providing educational opportunities for providers and the community
- Assess immunization coverage and improve availability of non-stock vaccine
- Increase the number of individuals receiving appropriate screening, counseling, testing, and treatment services, especially among communities at highest risk for HIV and STDs
- Provide low or no cost HIV tests
- Increase number of clients receiving appropriate screening for STDs
- Develop public health response plans with community partners that address natural, man-made, or intentional public health emergencies and coordinate training and exercising on such plans
- Provide efficient and immediate incident management strategies for natural, manmade, or intentional public health emergencies
- Improve response through education, training and exercises of response plans with local, state, and federal partners
- Increase workforce capacity to deal with public health emergencies
- Identify all cases of active tuberculosis and ensure completion of therapy in at least 90% of the cases
- Identify, evaluate, and treat latent TB cases who are contacts to pulmonary TB

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Communicable disease investigations initiated within 24 hours of receipt of report	n/a	95%	95%
Communicable disease investigations entered in state computerized system (MEDSIS)	n/a	95%	95%
Immunization educational classes for community	8	21	22
Child care assessments completed	539	550	575
Number of low or no cost HIV tests	n/a	3,000	3,000
Proportion of primary & secondary syphilis patients interviewed within 30 days	n/a	95%	95%
Preparedness training events	3	6	6
Community members trained/exercised on plans	287	350	400
Public health and Incident Command System (ICS) staff trained on National Incident Management System (NIMS)	21	30	40
TB clients completing therapy within one year of being diagnosed	n/a	90%	90%
Contacts of newly reported sputum smear TB cases identified	n/a	90%	90%
Case managed infants born to hepatitis B positive mothers	n/a	95%	100%
Immunization coverage	n/a	43%	48%
Clients receiving STD screening	n/a	3,000	3,500

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	3,949,248	4,169,482	4,216,598
SUPPLIES AND SERVICES	1,603,692	931,427	977,535
CAPITAL OUTLAY	73,231	16,600	2,000
Total Program Expenditures	**5,626,171**	**5,117,509**	**5,196,133**

Program Summary

Department: PUBLIC HEALTH
Program: DISEASE CONTROL

Program Funding by Source			
Revenues			
LICENSES & PERMITS	34	0	0
CHARGES FOR SERVICES	197,033	169,000	134,300
MISCELLANEOUS	4,292	2,700	2,700
Operating Revenue Sub-Total	**201,359**	**171,700**	**137,000**
INTERGOVERNMENTAL	3,382,487	2,586,378	2,600,757
CHARGES FOR SERVICES	21	0	0
MISCELLANEOUS	20,142	0	0
Grant Revenue Sub-Total	**3,402,650**	**2,586,378**	**2,600,757**
Net Operating Transfers In/(Out)	**1,993,962**	**2,253,962**	**2,481,020**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**28,200**	**105,469**	**(22,644)**
Total Program Funding	**5,626,171**	**5,117,509**	**5,196,133**
Program Staffing (FTEs)	**56.3**	**61.0**	**63.7**

Program Summary

Department: PUBLIC HEALTH
Program: EMERGENCY MGT/HOMELAND SECURITY

Function

Prevent or mitigate the loss of life and reduce property damage to the citizens of Pima County from both human and natural disasters in accordance with ARS Title 26 and Pima County Code Title 9.

Description of Services

Provide professional emergency management services to include planning and prevention, protection, responding and recovery activities, and training to protect lives, property, and the environment in the event of a disaster. Develop County emergency response and mitigation plans and assist municipalities and local governments in developing their plans to ensure the highest level of individual and agency preparedness to respond and recover from a disaster. Perform all emergency management tasks required by law and local mandate. Comply with Homeland Security Presidential Directives, National Incident Management System (NIMS) and National Response Plan (NRP), National Infrastructure Protection Plan (NIPP), and National Preparedness Goals and Guidance. Assist each municipality in developing and maintaining an emergency response plan. Provide emergency response and management training opportunities to agency and municipality trainers.

Program Goals and Objectives

- Reduce response and recovery costs to the County by providing comprehensive response plans and ongoing mitigation projects to prevent or diminish the loss of life and extent of damage incurred during a disaster
- Provide a state of the art emergency operations center to ensure County and local jurisdictions have the ability to communicate and operate with local emergency response agencies, other County, state, and federal response organizations, as well as the public
- Maintain a comprehensive County emergency response plan that provides for the survival of the maximum number of people living in Pima County in the event of a natural or human caused disaster
- Coordinate and conduct regular, realistic emergency response exercises for County agencies and local jurisdictions
- Assist County agencies in maintaining a multi-hazard mitigation plan that guides local programs to eliminate or reduce the effects of potential disaster on the life and property of County residents, businesses, and public entities
- Provide quality recurring emergency management training to County and municipal departments and to local emergency response agencies
- Facilitate attendance for local responders at every opportunity to Federal and State emergency management training courses
- Participate, upon request, in local organization and jurisdiction, federal agency, and Arizona State Division of Emergency Management emergency response exercises
- Provide an appropriate measured emergency response to include opening and making operational the Emergency Operations Center within one hour of notification by the Board of Supervisors or County Administrator, by municipality within Pima County, or by an emergency response agency within Pima County

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Exercises conducted	13	25	18
Community Emergency Response Team (CERT) classes	13	12	12
Citizens trained in CERT	185	250	250
Business presentations	28	25	25
Civic presentations	24	10	10
Neighborhood presentations	4	10	10
Events for community planning and preparedness activities and exercises	301	300	300

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	582,583	594,706	631,125
SUPPLIES AND SERVICES	251,210	232,252	705,055
CAPITAL OUTLAY	102,844	9,000	304,500
Total Program Expenditures	**936,637**	**835,958**	**1,640,680**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	772,465	398,773	1,166,801
MISCELLANEOUS	3,045	0	0
Grant Revenue Sub-Total	**775,510**	**398,773**	**1,166,801**
Net Operating Transfers In/(Out)	**158,880**	**417,642**	**478,073**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**2,247**	**19,543**	**(4,194)**
Total Program Funding	**936,637**	**835,958**	**1,640,680**
Program Staffing (FTEs)	**8.0**	**9.0**	**9.3**

Program Summary

Department: PUBLIC HEALTH
Program: FAMILY PLANNING

Function

Provide individuals with information and means to exercise personal choice in determining the number and spacing of their children.

Description of Services

Provide birth control education, counseling, and contraceptive methods. Provide reproductive health exams, mammograms, various diagnostic tests, pap smears, and pregnancy testing. Provide testing and treatment for sexually transmitted diseases. Provide colposcopy examination and treatment for the follow-up of abnormal Pap smears. Provide community education/outreach. Provide referrals to agencies for tubal ligations, vasectomies, cancer treatment, surgery and other medical care needs of clients.

Program Goals and Objectives

- Increase by 10 percent the number of individuals served in Family Planning clinics, including at risk youth and detained youth
- Maintain the number of women served in the Well Woman Healthcheck Program
- Provide family planning clinic services to at least 8,030 clients
- Provide a minimum of 800 colposcopy clinic encounters
- Provide family planning education to at least 2,500 individuals in the community
- Continue to expand services, targeting teens, by providing family planning services to Kino Teen Center, the Mobile Clinic, Project Contact, and the Juvenile Detention Center
- Provide Well Woman Healthcheck services to no less than 1,462 eligible women
- Decrease the incidence of neural tube defects in women of child bearing age

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Family Planning unduplicated clients served	7,020	7,300	8,030
Colposcopy clinic encounters	568	850	800
Family Planning clinic encounters	11,580	13,500	14,000
Family Planning education encounters	1,840	2,800	2,500
Well Woman Healthcheck unduplicated clients served	1,710	1,462	1,462
Folate acid clients receiving education and vitamin distribution	2,258	2,200	2,200

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	882,905	1,084,802	950,265
SUPPLIES AND SERVICES	478,195	540,686	514,806
Total Program Expenditures	**1,361,100**	**1,625,488**	**1,465,071**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	122,547	134,000	130,235
MISCELLANEOUS	251	0	0
Operating Revenue Sub-Total	**122,798**	**134,000**	**130,235**
INTERGOVERNMENTAL	469,117	924,676	837,653
MISCELLANEOUS	85	0	0
Grant Revenue Sub-Total	**469,202**	**924,676**	**837,653**
Net Operating Transfers In/(Out)	**758,374**	**541,475**	**501,583**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**10,726**	**25,337**	**(4,400)**
Total Program Funding	**1,361,100**	**1,625,488**	**1,465,071**
Program Staffing (FTEs)	**18.7**	**19.0**	**18.9**

Program Summary

Department: PUBLIC HEALTH
Program: MOBILE SERVICES

Function

Maintain and operate a medical mobile health clinic to provide health services in designated sites. Maintain and operate dental van to provide dental health services in contracted sites. Maintain and operate educational van to assist in disease prevention primarily in the area of communicable diseases.

Description of Services

Operate mobile health clinic to designated sites and during scheduled events. Conduct routine and scheduled vehicle maintenance and coordinate repairs with in-house and outside vendors. Maintain supply inventory and maintenance logs.

Program Goals and Objectives

- Ensure vehicles are maintained and operational for use in providing health services, education, and screenings at designated sites
- Provide outreach services through mobile units
- Increase the number of clinics or use of all units

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Clinics served by the medical mobile unit	350	350	400
Clinics served by the dental mobile unit	202	171	180
Clients served by the educational van	157,000	157,000	200,000

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	77,553	67,454	61,181
SUPPLIES AND SERVICES	44,953	22,713	24,392
Total Program Expenditures	**122,506**	**90,167**	**85,573**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	(9,318)	0	0
MISCELLANEOUS	10,150	6,000	6,000
Operating Revenue Sub-Total	**832**	**6,000**	**6,000**
Net Operating Transfers In/(Out)	**119,977**	**80,405**	**80,277**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,697**	**3,762**	**(704)**
Total Program Funding	**122,506**	**90,167**	**85,573**
Program Staffing (FTEs)	**2.5**	**1.6**	**1.6**

Program Summary

Department: PUBLIC HEALTH
Program: ONE PERCENT FOR YOUTH

Function

Use funds available through the program to provide additional health and human services to the target age group (ages 0-19) of youth and young parents.

Description of Services

Support initiatives and programs directed at improving emotional and physical health of youth living in stressed areas of Pima County through Community Development & Neighborhood Conservation.

Program Goals and Objectives

- Provide support to community based programs that address health related issues for youth
- Provide support to initiatives directed at reducing impact of poverty on youth in distressed areas

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Young parents/families provided support	5,150	5,300	5,200
Youth/young adults provided support in school programs	3,025	3,055	3,000

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
SUPPLIES AND SERVICES	99,800	100,000	100,000
Total Program Expenditures	**99,800**	**100,000**	**100,000**
Program Funding by Source			
Net Operating Transfers In/(Out)	**100,000**	**100,000**	**100,000**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(200)**	**0**	**0**
Total Program Funding	**99,800**	**100,000**	**100,000**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: PUBLIC HEALTH
Program: PIMA ANIMAL CARE CENTER

Function

Protect public health and safety through education and enforcement of animal control laws and ordinances. Protect the welfare of animals through enforcement of animal welfare and cruelty laws and ordinances, and sheltering abandoned animals.

Description of Services

Enforce the ordinances and statutes pertaining to animal care and control. Conduct zoonosis surveillance. Administer the Pima County dog licensing program. Shelter stray and abandoned animals. Provide adoption services for unwanted animals. Educate the public on animal care issues.

Program Goals and Objectives

- Minimize the spread of zoonotic diseases and injuries caused by wild and domestic animals
- Maximize the care of companion animals to better meet community standards
- Mitigate the impact of companion animals on urban lifestyle
- Reduce the number of dog at large and animal bites per capita
- Increase the number of licenses issued per capita
- Increase public outreach events
- Increase the number of animals saved

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Licenses issued per capita	0.112	0.111	0.111
Animal bites per capita	0.0026	0.0022	0.0022
Dog bites at large per capita	0.00081	0.00072	0.00070
Animals saved	8,330	7,900	9,100
Education presentations	134	120	135

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	4,288,029	4,148,709	4,177,313
SUPPLIES AND SERVICES	1,501,006	950,818	946,694
CAPITAL OUTLAY	35,558	53,425	0
Total Program Expenditures	**5,824,593**	**5,152,952**	**5,124,007**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	1,388,331	1,319,400	1,679,169
INTERGOVERNMENTAL	1,227,867	1,779,413	1,619,714
CHARGES FOR SERVICES	534,738	578,250	711,405
FINES AND FORFEITS	180,396	206,800	200,557
MISCELLANEOUS	69,020	60,500	59,300
Operating Revenue Sub-Total	**3,400,352**	**3,944,363**	**4,270,145**
CHARGES FOR SERVICES	5	0	0
FINES AND FORFEITS	91	0	0
INTEREST	5,301	0	0
MISCELLANEOUS	92,997	75,000	75,000
Grant Revenue Sub-Total	**98,394**	**75,000**	**75,000**
Net Operating Transfers In/(Out)	**2,293,412**	**1,082,917**	**785,756**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**32,435**	**50,672**	**(6,894)**
Total Program Funding	**5,824,593**	**5,152,952**	**5,124,007**
Program Staffing (FTEs)	**77.6**	**78.5**	**78.5**

Program Summary

Department: PUBLIC HEALTH
Program: PUBLIC HEALTH NURSING

Function

Work in partnership with the community and service agencies to provide population based interventions that prevent disease, unintentional injuries, and promote health to the residents of Pima County.

Description of Services

Operate clinics that offer child/adult immunizations, international traveler immunizations, blood pressure checks, and TB screening. Provide well baby checkups, health and safety consultation for child care programs, newborn intensive care follow up, car seat safety education, oral health services, home visits/case management, and senior wellness services. Provide health and community emergency preparedness presentations.

Program Goals and Objectives

- Initiate, maintain and evaluate population based Public Health Nursing programs that promote optimal health/safety and disease prevention
  . Identify populations at risk
  . Plan and implement interventions
  . Participate in community health committees, partnerships, agency advisory boards to influence changes and advocate for populations at risk
- Initiate and maintain case management of individuals, families and communities through referral base district nursing to optimize the health and safety status of Pima County
  . Work collaboratively with clients, physicians, and other providers of health care and supportive services to develop and implement a plan that meets client needs and goals
  . Promote self care
  . Promote wellbeing of individuals and families through the nursing process
  . Utilize health teaching, advocacy, and collaboration
- Initiate and maintain Public Health Nursing population based interventions designed to prevent and control communicable disease
  . Work in collaboration with Health Department programs and outside agencies during exposures and outbreaks
  . Provide immunizations to children and adults
  . Provide health and safety training and consultation in child care centers
- Initiate and maintain public awareness of emergency readiness to decrease morbidity and lessen recovery time from catastrophic disasters
  . Participate in local and national trainings for disaster preparedness
  . Act as a liaison between the community, other agencies and service providers to help maintain integrity of community disaster system
- Engage and mentor students and volunteers to foster an understanding and interest in Public Health Nursing
  . Provide learning opportunities to students of public/community health programs
  . Provide learning/training opportunities for volunteers

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Clients served through community presentations	3,248	750	600
Number of people impacted by child care consultation /training	977	900	700
Nursing case management clients	10,285	8,000	6,500
Clients with improved outcomes	90%	90%	90%
Immunization visits	25,742	32,000	40,000
Major community collaborations/projects	4	4	4
People impacted in collaborative projects	400	400	400
Oral health visits	2,916	1,700	1,700
International travel clients	2,338	2,000	2,000

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	3,644,183	4,006,325	4,046,353
SUPPLIES AND SERVICES	1,253,508	881,588	1,059,081
CAPITAL OUTLAY	129,994	1,700	1,700
Total Program Expenditures	**5,027,685**	**4,889,613**	**5,107,134**

Program Summary

Department: PUBLIC HEALTH
Program: PUBLIC HEALTH NURSING

Program Funding by Source			
Revenues			
LICENSES & PERMITS	11	0	0
CHARGES FOR SERVICES	648,410	682,000	1,092,408
MISCELLANEOUS	4,657	0	0
Operating Revenue Sub-Total	**653,078**	**682,000**	**1,092,408**
INTERGOVERNMENTAL	590,594	537,112	824,796
MISCELLANEOUS	174,161	184,189	121,351
Grant Revenue Sub-Total	**764,755**	**721,301**	**946,147**
Net Operating Transfers In/(Out)	**3,557,918**	**3,326,001**	**3,095,738**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**51,934**	**160,311**	**(27,159)**
Total Program Funding	**5,027,685**	**4,889,613**	**5,107,134**
Program Staffing (FTEs)	**62.6**	**65.0**	**63.1**

Program Summary

Department: PUBLIC HEALTH
Program: TOBACCO PREVENTION & CONTROL

Function

Administer Tobacco-Free Ways, Pima County's local project for tobacco education and prevention, funded by the Arizona Department of Health Services.

Description of Services

Provide comprehensive tobacco education and prevention services to Pima County residents.

Program Goals and Objectives

- Save lives by reducing tobacco use and eliminating health disparities related to tobacco use through protecting residents from secondhand smoke
- Prevent and reduce youth tobacco use and access to tobacco products
- Provide cessation services to assist smokers in quitting
- Prevent initiation of tobacco use among youth of Pima County
- Eliminate nonsmoker's exposure to environmental or secondhand tobacco smoke (SHS)
- Educate business owners through Smoke Free Arizona program about Proposition 201 and the new laws protecting citizens from secondhand smoke
- Identify and eliminate the disparities related to tobacco use and its effects among different population groups
- Create community partnerships to collaborate on educating Pima County residents about tobacco

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Elementary and middle schools implementing intensive tobacco prevention curricula	279	204	122
Tobacco retailers provided merchant education to prevent tobacco sales to minors	121	100	100
Businesses receiving education and materials for complaince with Smoke Free Arizona	463	360	300
Community partnerships	n/a	10	10

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	499,606	554,579	637,299
SUPPLIES AND SERVICES	1,735,697	1,868,771	946,897
CAPITAL OUTLAY	42,400	26,600	52,614
Total Program Expenditures	**2,277,703**	**2,449,950**	**1,636,810**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	2,339,021	2,449,950	1,520,146
MISCELLANEOUS	1,586	0	0
Grant Revenue Sub-Total	**2,340,607**	**2,449,950**	**1,520,146**
Net Operating Transfers In/(Out)	**0**	**0**	**117,697**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(62,904)**	**0**	**(1,033)**
Total Program Funding	**2,277,703**	**2,449,950**	**1,636,810**
Program Staffing (FTEs)	**7.3**	**11.8**	**11.3**

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Expenditures
PUBLIC WORKS					
CAPITAL PROJECTS					
CAPITAL PROJECTS			200,124,512		200,124,512
TOTAL CAPITAL PROJECTS			200,124,512		200,124,512
DEVELOPMENT SERVICES					
PERMITTING				3,353,403	3,353,403
PLANNING				2,379,530	2,379,530
SUBDIVISION AND DEVELOPMENT REVIEW				889,574	889,574
SUPPORT				1,907,103	1,907,103
TOTAL DEVELOPMENT SERVICES				8,529,610	8,529,610
ENVIRONMENTAL QUALITY					
ADMINISTRATION		17,950			17,950
AIR		2,418,465			2,418,465
COMMUNICATION AND OUTREACH		622,600			622,600
ENFORCEMENT		7,000			7,000
WATER AND WASTE		705,898			705,898
TOTAL ENVIRONMENTAL QUALITY		3,771,913			3,771,913
FACILITIES MANAGEMENT					
ADMINISTRATION	1,546,100				1,546,100
ASSET MGT & PLANNING SERVICES	352,914				352,914
BUILDING SERVICES	13,425,731	3,981,900			17,407,631
BUSINESS SERVICES	337,545				337,545
DESIGN & CONSTRUCTION SERVICES	526,016				526,016
PARKING GARAGES				1,955,774	1,955,774
TOTAL FACILITIES MANAGEMENT	16,188,306	3,981,900		1,955,774	22,125,980
GRAPHIC SERVICES					
GRAPHIC SERVICES DESIGN	629,719				629,719
TOTAL GRAPHIC SERVICES	629,719				629,719
NATURAL RESOURCES, PARKS & RECREATION					
DEPARTMENTAL SERVICES	1,151,569	55,000			1,206,569
DEVELOPMENT	37,440	300,000			337,440
GIS & MULTIMEDIA SERVICES	242,929				242,929
NATURAL RESOURCE PARKS	2,399,477	415,000			2,814,477
OPERATIONS	7,281,497				7,281,497
PLANNING	144,674				144,674
RECREATION	3,641,645				3,641,645
TOTAL NATURAL RESOURCES, PARKS & RECREATION	14,899,231	770,000			15,669,231
PUBLIC WORKS ADMINISTRATION					
ADMINISTRATION	0				0
CULTURAL RESOURCES	92,625				92,625
REAL PROPERTY	0				0
TOTAL PUBLIC WORKS ADMINISTRATION	92,625				92,625
REGIONAL FLOOD CONTROL DISTRICT					
CAPITAL IMPROVEMENT		260,554			260,554
FLOOD CONTROL SUPPORT		3,927,334			3,927,334
HAZARD MITIGATION		1,458,318			1,458,318
INFRASTRUCTURE		3,304,131			3,304,131
REGULATORY		1,229,783			1,229,783
RIPARIAN PROTECTION		2,047,240			2,047,240
TOTAL REGIONAL FLOOD CONTROL DISTRICT		12,227,360			12,227,360

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Expenditures
SOLID WASTE MANAGEMENT					
COMMUNITY SERVICES		220,000			220,000
DEVELOPMENT, CLOSURE, AND REMEDIATION		4,000			4,000
RESOURCE MANAGEMENT		730,000			730,000
WASTE MANAGEMENT		6,224,250			6,224,250
TOTAL SOLID WASTE MANAGEMENT		7,178,250			7,178,250
TRANSPORTATION					
DIRECTOR'S OFFICE AND SUPPORT SVCS		9,806,455			9,806,455
SYSTEMS, OPERATIONS AND MAINTENANCE		28,155,506			28,155,506
TRANSPORTATION INFRASTRUCTURE		2,656,970			2,656,970
TOTAL TRANSPORTATION		40,618,931			40,618,931
WASTEWATER RECLAMATION					
CONVEYANCE SYSTEM				14,140,965	14,140,965
PLANNING & ENGINEERING				13,505,571	13,505,571
REGIONAL WASTEWATER RECLAMATION ADMIN				67,759,572	67,759,572
TREATMENT OPERATIONS				38,794,719	38,794,719
TOTAL WASTEWATER RECLAMATION				134,200,827	134,200,827
TOTAL PUBLIC WORKS	**31,809,881**	**68,548,354**	**200,124,512**	**144,686,211**	**445,168,958**
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY					
FLEET SERVICES					
FLEET MANAGEMENT ADMINISTRATION					5,265,390
FLEET PARTS SUPPLY					2,023,002
MAINTENANCE & OPERATIONS					3,928,904
SUPPORT SERVICES					5,667,897
VEHICLE ACQUISITION & DISPOSITION					10,800
TOTAL FLEET SERVICES					16,895,993
GRAPHIC SERVICES					
GRAPHIC SERVICES PRODUCTION					942,783
TOTAL INTERNAL SERVICE - PUBLIC WORKS					**17,838,776**

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Revenues
PUBLIC WORKS					
CAPITAL PROJECTS					
CAPITAL PROJECTS			63,216,238		63,216,238
TOTAL CAPITAL PROJECTS			63,216,238		63,216,238
DEVELOPMENT SERVICES					
PERMITTING				5,196,600	5,196,600
PLANNING				437,000	437,000
SUBDIVISION AND DEVELOPMENT REVIEW				560,000	560,000
SUPPORT				29,000	29,000
TOTAL DEVELOPMENT SERVICES				6,222,600	6,222,600
ENVIRONMENTAL QUALITY					
ADMINISTRATION		17,950			17,950
AIR		1,820,200			1,820,200
COMMUNICATION AND OUTREACH		622,600			622,600
ENFORCEMENT		7,000			7,000
WATER AND WASTE		614,898			614,898
TOTAL ENVIRONMENTAL QUALITY		3,082,648			3,082,648
FACILITIES MANAGEMENT					
ADMINISTRATION	53,846				53,846
BUILDING SERVICES	2,344,717	3,981,900			6,326,617
PARKING GARAGES				1,872,716	1,872,716
TOTAL FACILITIES MANAGEMENT	2,398,563	3,981,900		1,872,716	8,253,179
GRAPHIC SERVICES					
GRAPHIC SERVICES DESIGN	189,500				189,500
TOTAL GRAPHIC SERVICES	189,500				189,500
NATURAL RESOURCES, PARKS & RECREATION					
DEPARTMENTAL SERVICES		60,000			60,000
DEVELOPMENT		75,000			75,000
NATURAL RESOURCE PARKS	170,000	390,000			560,000
OPERATIONS	331,600				331,600
RECREATION	322,600				322,600
TOTAL NATURAL RESOURCES, PARKS & RECREATION	824,200	525,000			1,349,200
REGIONAL FLOOD CONTROL DISTRICT					
FLOOD CONTROL SUPPORT		23,408,588			23,408,588
RIPARIAN PROTECTION		190,000			190,000
TOTAL REGIONAL FLOOD CONTROL DISTRICT		23,598,588			23,598,588
SOLID WASTE MANAGEMENT					
RESOURCE MANAGEMENT		5,000			5,000
WASTE MANAGEMENT		5,123,250			5,123,250
TOTAL SOLID WASTE MANAGEMENT		5,128,250			5,128,250
TRANSPORTATION					
DIRECTOR'S OFFICE AND SUPPORT SVCS		52,537,197			52,537,197
SYSTEMS, OPERATIONS AND MAINTENANCE		3,047,241			3,047,241
TRANSPORTATION INFRASTRUCTURE		584,365			584,365
TOTAL TRANSPORTATION		56,168,803			56,168,803

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Revenues
WASTEWATER RECLAMATION					
REGIONAL WASTEWATER RECLAMATION ADMIN				147,931,945	147,931,945
TOTAL WASTEWATER RECLAMATION				147,931,945	147,931,945
TOTAL PUBLIC WORKS	**3,412,263**	**92,485,189**	**63,216,238**	**156,027,261**	**315,140,951**

INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY

FLEET SERVICES	
FLEET MANAGEMENT ADMINISTRATION	15,010,032
FLEET PARTS SUPPLY	500
MAINTENANCE & OPERATIONS	1,841,600
SUPPORT SERVICES	1,345,000
TOTAL FLEET SERVICES	18,197,132
GRAPHIC SERVICES	
GRAPHIC SERVICES PRODUCTION	954,000
TOTAL INTERNAL SERVICE - PUBLIC WORKS	**19,151,132**

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

Functional Area/Super Department/Programs	FTEs
PUBLIC WORKS	
CAPITAL PROJECTS	
CAPITAL PROJECTS	9.5
TOTAL CAPITAL PROJECTS	9.5
DEVELOPMENT SERVICES	
PERMITTING	35.1
PLANNING	21.1
SUBDIVISION AND DEVELOPMENT REVIEW	8.0
SUPPORT	7.0
TOTAL DEVELOPMENT SERVICES	71.2
ENVIRONMENTAL QUALITY	
ADMINISTRATION	10.0
AIR	19.5
COMMUNICATION AND OUTREACH	4.4
ENFORCEMENT	4.0
WATER AND WASTE	6.0
TOTAL ENVIRONMENTAL QUALITY	43.9
FACILITIES MANAGEMENT	
ADMINISTRATION	16.0
ASSET MGT & PLANNING SERVICES	5.0
BUILDING SERVICES	118.0
BUSINESS SERVICES	7.0
DESIGN & CONSTRUCTION SERVICES	24.0
PARKING GARAGES	3.0
TOTAL FACILITIES MANAGEMENT	173.0
FLEET SERVICES	
FLEET MANAGEMENT ADMINISTRATION	14.7
FLEET PARTS SUPPLY	4.0
MAINTENANCE & OPERATIONS	42.0
SUPPORT SERVICES	2.0
TOTAL FLEET SERVICES	62.7
GRAPHIC SERVICES	
GRAPHIC SERVICES DESIGN	6.0
GRAPHIC SERVICES PRODUCTION	9.6
TOTAL GRAPHIC SERVICES	15.6
NATURAL RESOURCES, PARKS & RECREATION	
DEPARTMENTAL SERVICES	16.6
DEVELOPMENT	4.0
GIS & MULTIMEDIA SERVICES	3.5
NATURAL RESOURCE PARKS	35.0
OPERATIONS	108.7
PLANNING	2.0
RECREATION	81.5
TOTAL NATURAL RESOURCES, PARKS & RECREATION	251.3

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

Functional Area/Super Department/Programs	FTEs
PUBLIC WORKS ADMINISTRATION	
ADMINISTRATION	9.0
CULTURAL RESOURCES	6.0
REAL PROPERTY	19.0
TOTAL PUBLIC WORKS ADMINISTRATION	34.0
REGIONAL FLOOD CONTROL DISTRICT	
CAPITAL IMPROVEMENT	8.0
FLOOD CONTROL SUPPORT	9.0
HAZARD MITIGATION	12.0
INFRASTRUCTURE	14.3
REGULATORY	18.0
RIPARIAN PROTECTION	9.0
TOTAL REGIONAL FLOOD CONTROL DISTRICT	70.3
SOLID WASTE MANAGEMENT	
RESOURCE MANAGEMENT	8.0
WASTE MANAGEMENT	26.5
TOTAL SOLID WASTE MANAGEMENT	34.5
TRANSPORTATION	
DIRECTOR'S OFFICE AND SUPPORT SVCS	52.1
SYSTEMS, OPERATIONS AND MAINTENANCE	204.0
TRANSPORTATION INFRASTRUCTURE	98.0
TOTAL TRANSPORTATION	354.1
WASTEWATER RECLAMATION	
CONVEYANCE SYSTEM	104.0
PLANNING & ENGINEERING	107.0
REGIONAL WASTEWATER RECLAMATION ADMIN	65.0
TREATMENT OPERATIONS	304.0
TOTAL WASTEWATER RECLAMATION	580.0
TOTAL PUBLIC WORKS	1,700.1

Note: Slight variances between the sum of Program FTEs and the Department total are due to rounding.

Capital Projects

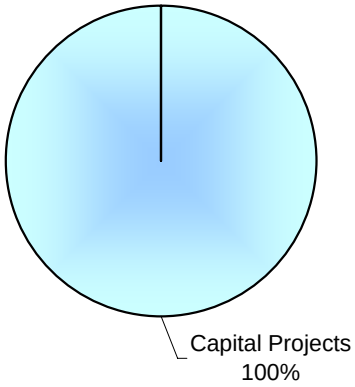
Expenditures: 200,124,512 **Revenues:** 63,216,238

FTEs 9.5

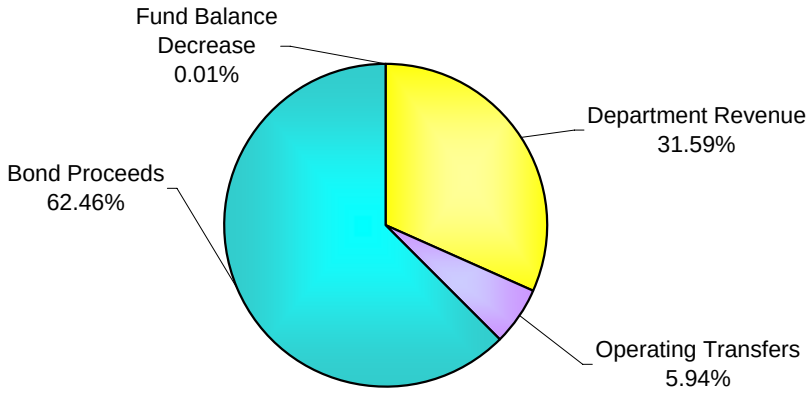
Function Statement: The Capital Projects budget reflects anticipated funding for the construction of Pima County capital improvement projects valued at $100,000 or more (excluding enterprise and internal service fund projects), as detailed in the proposed Fiscal Year 2010/14 Five Year Capital Improvement Plan.

Mandates: Pima County Code Title 3: Revenue and Finance, Chapter 3.06: Bonding Disclosure, Accountability, and Implementation

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: CAPITAL PROJECTS

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
CAPITAL PROJECTS	139,539,435	166,449,329	200,124,512
Total Expenditures	**139,539,435**	**166,449,329**	**200,124,512**
Funding by Source			
Revenues			
CAPITAL PROJECTS	33,841,188	36,485,609	63,216,238
Total Revenues	**33,841,188**	**36,485,609**	**63,216,238**
Net Operating Transfers In/(Out)	**(7,326,865)**	**25,770**	**11,312,871**
Other Funding Sources	**175,000,000**	**100,000,000**	**125,000,000**
Fund Balance Decrease/(Increase)	**(61,974,888)**	**29,937,950**	**595,403**
Total Program Funding	**139,539,435**	**166,449,329**	**200,124,512**
Staffing (FTEs) by Program			
CAPITAL PROJECTS	10.5	10.5	9.5
Total Staffing (FTEs)	**10.5**	**10.5**	**9.5**

Program Summary

Department: CAPITAL PROJECTS
Program: CAPITAL PROJECTS

Function

The Capital Projects budget reflects anticipated funding for the construction of Pima County funded capital projects valued at $100,000 or more and all projects funded with bonds, (excluding enterprise and internal service fund projects), as detailed in the five year Capital Improvement Plan (CIP). These projects are primarily funded through bond sales. The balance of the funding comes from Capital Projects revenue and operating transfers from other County departments.

Description of Services

The budgeted amount of $200,124,512 has been based on the following:

Transportation	$66,682,839
Facilities Management	46,768,470
Sheriff	27,719,205
Flood Control	14,070,845
Parks and Recreation	13,007,794
Finance	9,953,468
Neighborhood/Housing Reinvestment	13,163,602
Open Space	5,031,694
Cultural Resources	2,425,730
Solid Waste	577,361
Administrative Costs	723,504
Total CIP	$200,124,512

Program Goals and Objectives

- Complete capital projects on schedule and within cost projections
- Meet the reporting requirements of Pima County Code Title 3: Revenue and Finance, Chapter 3.06: Bonding Disclosure, Accountability and Implementation
- Obtain additional outside funding to offset the cost of capital projects to County taxpayers

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Bonds sold (excludes sewer revenue bonds)	$175,000,000	$75,000,000	$125,000,000
Revenues from outside sources	$33,841,188	$36,485,609	$63,216,238

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	688,049	639,643	723,504
SUPPLIES AND SERVICES	(116,521)	219,054	0
CAPITAL OUTLAY	138,967,907	165,590,632	199,401,008
Total Program Expenditures	**139,539,435**	**166,449,329**	**200,124,512**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	17,022,948	25,848,887	51,473,938
CHARGES FOR SERVICES	8,839,064	9,424,903	10,991,612
INTEREST	4,812,517	1,117,697	750,688
MISCELLANEOUS	3,166,659	94,122	0
Operating Revenue Sub-Total	**33,841,188**	**36,485,609**	**63,216,238**
Net Operating Transfers In/(Out)	**(7,326,865)**	**25,770**	**11,312,871**
Other Funding Sources	**175,000,000**	**100,000,000**	**125,000,000**
Fund Balance Decrease/(Increase)	**(61,974,888)**	**29,937,950**	**595,403**
Total Program Funding	**139,539,435**	**166,449,329**	**200,124,512**
Program Staffing (FTEs)	**10.5**	**10.5**	**9.5**

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2009/2010

For a comprehensive list of the active and new projects comprising the fiscal year 2010/14 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - *Summary of Active Capital Improvement Projects* .

Department/Program		FY 2009/10 Adopted
Transportation		
4INFRC	I-19 Frontage Road: Continental Road to Canoa Road	10,205,000
	Pavement Restoration	9,969,000
4RTCCI	La Canada Drive: Ina Road to Calle Concordia	6,815,000
4SRCRA	Sunrise Drive: Craycroft Road to Kolb Road	6,440,000
4TVCHH	Tanque Verde Road: Catalina Highway to Houghton Road	4,233,973
4RTKVI	Kolb and Valencia Intersection Improvement	3,675,244
4KRAWB	Kinney Road: Ajo Way to Bopp Road	3,211,761
4CLAST	Camino Loma Alta: Old Spanish Trail to Colossal Cave Road	2,907,585
4LCITR	La Cholla Boulevard: River Road to Ruthrauff Road	1,884,936
4LCRRI	La Canada Drive: Ina Road to River Road	1,700,000
4RTSCB	Sabino Canyon Road Bridge Deck Rehab	1,690,000
4RTLTM	La Cholla Boulevard: Tangerine Road to Magee Road	1,680,000
4SAFTY	Safety Improvements	890,000
4RTCCR	Camino del Sol Continental Roundabout	882,000
4RTVMW	Valencia Road: Mark Road to Wade Road	722,897
4RTVLS	Valencia Road Street Lighting, Sidewalk, and Widening	700,000
4CEMSR	Continental Elementary & Middle School Safe Routes	606,500
4RTIRO	Ina Road at Oracle Road Intersection	600,000
4BLFBO	Freeman Road Bike Lanes: Broadway to Old Spanish Trail	588,166
4HMSIM	Hohokam Middle School Bike Lane, Pathways, and Landscape	525,000
4SWFWR	Flowing Wells Sidewalks: River to Roger	502,500
4RTHSH	Houghton Road and Sahuarita Road Intersection Improvements	500,000
4RTCVV	Camino Verde/Valencia Rd Intersection Improvements	425,000
4PRDWE	Picture Rock & Desert Winds Enhancements	411,750
4MCFTL	Magee Road/Cortaro Farms Road: La Canada Drive to Thornydale Road	400,000
4RTMLI	Magee Road/Cortaro Farms Road: Magee/La Cholla Intersection	389,000
4COLRV	Camino De Oeste: Los Reales to Valencia Road	350,000
4BLEHO	Escalante Bike Lanes: Houghton to Old Spanish Trail	343,183
4LEMSI	Laguna Elementary School Sidewalks/Landscaping	326,050
4RTMLO	Mona Lisa/Orange Grove Intersection Improvements	277,000
4RTHCS	Curtis/Shannon HAWK	259,000
4SRSAC	Agua Caliente Safe Routes to School	250,000
4VAKDP	Valencia Road: Alvernon to Kolb	250,000
4SRTSD	Safe Routes to School Demonstration Project	229,000
4RTCAS	Campbell Avenue/Skyline Widening (Camino Luz)	185,000
4CRRSD	Craycroft: River to Sunrise	175,000
4RTALR	Alvernon Way/Los Reales	165,000
4IOSBP	Ina Road and Oracle Bus Pull Out	143,000
4SWCLC	Continental Sidewalks: La Canada to PCC Entrance	132,443
4HDBPE	Homer Davis Elementary Bicycle & Pedestrian Enhancement	120,000
4KINOP	Kino Parkway Overpass at 22nd Street	100,000
4RTAWV	Alvernon Way/Valencia Intersection Improvements	100,000
4BLCCS	Continental Road Bike Lanes: Camino Del Sol to La Canada	94,173
4DBLVD	Dodge Blvd: Ft Lowell Road to River Road Bike Lanes and Sidewalks	77,776
4NCTRP	Neighborhood Transportation Improvements	73,000
4HRSTV	Houghton Road: Interstate 10 to Tanque Verde Road	50,000
4MLREP	Mt. Lemmon Highway Repairs mile posts 9.8 to 10.5	50,000
4RTSUN	Sunset Road: Silverbell Road to I-10 to River Road	50,000
4TADAI	ADA Pedestrian Improvements	50,000
4VMCLT	Valencia Road: Mark Road to Camino de la Tierra	50,000

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2009/2010

For a comprehensive list of the active and new projects comprising the fiscal year 2010/14 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - *Summary of Active Capital Improvement Projects* .

Department/Program		FY 2009/10 Adopted
4INCRI	Canoa Road Interchange	35,289
4BLOGO	Orange Grove Bike Lanes: Oracle to Camino La Zorrola	29,053
4EWRDP	Edwin Road	25,000
4SSVSP	Sunset Villa Sidewalk/Pedestrian Enhancement	25,000
4TNRRB	Rose Neighborhood	25,000
4TVMEM	Veterans Memorial Overpass	25,000
4SHSRS	Sam Hughes Safe Routes to School	20,000
4BLTVP	Tanque Verde Bike Lanes: Powderhorn to Fennimore	13,560
4KRSCS	Kolb Road: Sabino Canyon Road to Sunrise Drive	5,000
4BLMPS	Mission Road Paved Shoulder	2,000
4OGSBI	Orange Grove/Silverbell Int Imp	2,000
4SSSRI	Sunset/Sunray Int Impr	2,000
4TSBBB	Silverbell Road at Blanco/Brawley Washes	2,000
4AWRRF	Alvernon Way: River Road to Ft Lowell Road	1,000
4BBECC	Broadway Boulevard: Euclid Avenue to Country Club	1,000
4BLAGL	Alvernon Bike Lanes: Golf Links to Ajo	1,000
4BLBCS	Bear Canyon Bike Lanes: Snyder to Indian Bend	1,000
4BLCCI	Country Club Road Bike Lane: Irvington to Valencia	1,000
4BLTTS	Tangerine Road Bike Lanes: Thornydale to Shannon	1,000
4BLVCM	Valencia Road Bike Lanes: Cardinal to Mission	1,000
4ITSCS	Intelligent Transportation Systems (Signals Coordination & Cabinet Upgrade)	1,000
4ITSVD	Video Detection at Traffic Signals	1,000
4MRLCO	Magee Road: La Cañada Drive to Oracle Road	1,000
4RTBAT	Traffic Signal Battery Back-up System	1,000
4RTICS	Ina Road Corridor Signal Timing	1,000
4RTWIR	Traffic Signal Wireless Communication System	1,000
4STBSP	Square Tube Breakaway Sign Posts	1,000
4TPSML	Twin Peaks: Sidewinder to Marana Town Limits	1,000
4TRRCA	River Road: Campbell Avenue to Alvernon Way	1,000
4VRISP	Colossal Cave Road: Acacia School to Old Vail Road	1,000
	Transportation Totals:	**66,682,839**
Facilities Management		
BPSYCH	Psychiatric Hospital	20,420,000
BPSYUC	Psychiatric Urgent Care Center	8,550,000
BWBLIB	Wilmot Branch Library	3,603,000
BJUSCT	Justice Court/Municipal Court Complex	3,500,000
	Stadium Projects	1,500,000
X6BUPG	33 N Stone: Elevator Mods	1,157,000
X6ADM9	Admin Building 9th Floor Rehab	947,000
BOWWOW	Animal Care Center	870,777
X6JACK	Jackson Employment Center	773,287
X6TRAN	Central Plant Transformer	710,000
BSCRM8	Superior Court 8th Floor Remodel	670,000
X6COMP	Downtown Complex	500,000
BRPCBD	Roy Place Commercial Bldg Restoration	483,268
X6GVLR	GV Library Roof & HVAC System Replacement	475,000
BJAMJP	Corrections Jail Security: Main Jail Pod Restoration	463,773
X6HWLU	H&W Leibert Units Replacement	300,000
X6NSTR	33 N. Stone: Transformer Replacement	300,000
X6PDSH	PDS HVAC & Emergency Power Upgrade	280,000

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2009/2010

For a comprehensive list of the active and new projects comprising the fiscal year 2010/14 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - *Summary of Active Capital Improvement Projects* .

Department/Program		FY 2009/10 Adopted
X6NSTE	33 N. Stone: Emergency Generator	275,000
X6QDLR	Quincy Douglas Library Roof Replacement	224,000
BSDGRW	Arizona Sonora Desert Museum: Gray Water	180,000
B14135	ADA Facility Accessibility Projects	167,408
X6PWBF	PWB Fire Pump Replacement	125,000
X6BADA	33 N Stone: ADA Restrooms	100,000
XAMAD2	Amado Food Bank Phase 2	100,000
X6BMOV	33 N Stone: Move in Coordination	75,000
X6BREM	33 N Stone: Remodels	18,957
	Facilities Management Totals:	**46,768,470**
Sheriff		
SCOMMS	Regional Public Safety Communications System	23,653,220
SCOMOC	Communications Emergency Operations Center	4,065,985
	Sheriff Totals:	**27,719,205**
Flood Control		
5URBAD	Urban Drainage	3,000,000
4F2205	Arroyo Chico Detention Basin (USACOE)	1,900,000
5FLPRA	Floodprone and Riparian Land Acquisition	1,200,000
4BFACQ	Floodprone Land Acquisition Program	1,000,000
5PTOWN	Pantano Wash: Pantano Townhomes Bank Protection	900,000
5UDTON	Tohono O'Odham Nation Urban Drainage	893,511
5PKOLB	Pantano Wash: Kolb Executive Park Bank Protection	814,000
5UDPYT	Pascua Yaqui Tribe Black Wash Urban Drainage Flood Control Improvements	802,700
5UDSTU	City of South Tucson Urban Drainage	677,634
5PWSTV	Pantano Wash: Speedway to Tanque Verde	608,000
5SERAJ	Santa Cruz River Flood Control, Erosion Control and Linear Park: Ajo to 29th St	500,000
5PMULL	Pantano Wash: Mullins Landfill Bank Protection	460,000
4FPDLI	Santa Cruz River: Paseo de Las Iglesias Restoration (USACOE)	300,000
5PWWSS	Pantano Wash Watershed Study	250,000
5SCWSS	Santa Cruz River Watershed Study	250,000
5CRLFR	Santa Cruz River Continental Ranch Remediation	100,000
5DVRDB	Diablo Village Regional Detention Basins	80,000
5WLISC	Santa Cruz Levee Improvements	80,000
5FTRDN	Tres Rios del Norte (USACOE)	50,000
5MEDIO	El Rio Medio (USACOE)	50,000
5SCRGF	Santa Cruz River: Grant Road to Camino del Cerro River Park	50,000
5SCRWY	Santa Cruz Right-of-Way: Franklin to Prince	50,000
5ACWTV	Agua Caliente Wash at Tanque Verde Road	30,000
5CDOPK	Canada del Oro River Park: Thornydale to Magee	25,000
	Flood Control Totals:	**14,070,845**
Parks and Recreation		
PJULPK	Julian Wash Linear Park	2,943,188
PPANTP	Pantano River Park: 22nd Street to Michael Perry Park	2,733,108
PBLSRD	Bicycle Lane on Sahuarita Road	1,470,021
PSHRNG	Southeast Regional Park/Shooting Range	1,083,775
PMEHPK	Mehl-Foothills Park	919,640
PTTSYS	Tortolita Trail System	861,459
PATTUR	Atturbury Wash Sanctuary	650,000

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2009/2010

For a comprehensive list of the active and new projects comprising the fiscal year 2010/14 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - *Summary of Active Capital Improvement Projects* .

Department/Program		FY 2009/10 Adopted
PRTJAY	Thomas Jay Park Improvements	479,585
PARRCH	Arroyo Chico	400,000
PRP451	Marana Rattlesnake Park/Continental Ranch	398,532
PNCMPK	Northside Community Park	341,898
PR5BUD	Future Play Field Improvements (to be determined)	334,215
PRP322	Divided Urban Pathway: Mountain Ave to First Ave	148,087
PRJMPK	Joaquin Murieta Park Improvements	96,025
PRT231	Various Trail Acquisitions/Developments	85,218
PXSAGU	Saguaro Ranch Trailhead	50,000
PRHCPK	Marana Cultural and Heritage Park	10,000
PHGREE	Houghton Greenway	3,043
	Parks and Recreation Totals:	**13,007,794**
Finance		
FNPMCR	FNPimacore	9,953,468
	Finance Totals:	**9,953,468**
Neighborhood/Housing Reinvestment		
HR4017	Sunnyside Pointe-Phase 1	1,464,218
HR4015	Esperanza En Escalante Veterans Housing Project	1,178,000
HR4006	Ghost Ranch Lodge	1,100,000
	NHS Program	970,000
HR4005	MLK Apartments	808,085
HR4016	Honea Heights Redevelopment Project	600,000
HR4014	Pima Foreclosure Recovery Project	500,000
NR4042	Menlo Park Neighborhood	498,975
NR4045	West University Neighborhood Association	476,190
NR4048	Dunbar Springs	464,826
NR4039	NW Neighborhood Assoc	457,850
NR4036	Kino Coalition: Hidalgo Park	457,000
NR4035	Continental Health Clinic	456,109
NR4029	Midtown Sidewalk Project	455,500
NR4014	Robles Junction/Three Points	411,355
NR4022	Barrio Anita	395,000
NR4024	Catalina Community Services Building	329,672
HR1611	Copper Vista Phase II	328,325
NR4032	Palo Verde Lighting Project	318,650
NR4041	Picture Rocks Neighborhood	290,000
NR4007	Rose Neighborhood Reinvestment	264,687
NR4034	Catalina Health Facility	250,000
NR4030	Miracle Manor II Neighborhood	183,331
NR1612	Barrios Unidos	150,000
NR4025	Barrio Viejo Park	118,516
NR4044	El Cortez Neighborhood Project	110,000
HR4010	Iowa Project	89,524
HR4008	Lessons From Civano Project	15,304
NR4011	Miles School	12,000
HR4012	Westmoreland Neighborhood Project	10,485
	Neighborhood/Housing Reinvestment Totals:	**13,163,602**

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2009/2010

For a comprehensive list of the active and new projects comprising the fiscal year 2010/14 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - *Summary of Active Capital Improvement Projects* .

Department/Program		FY 2009/10 Adopted
Open Space		
OSROCK	Rocking K Inholdings/Empirita	2,072,675
OS116B	36th Street Corridor - General	2,000,000
OSDD04	Sands Ranch	777,325
OSDMEP	Davis Monthan Encroachment Prevention	181,694
	Open Space Totals:	**5,031,694**
Cultural Resources		
FTLOWL	Fort Lowell - Atkins Steel Acquisition	684,100
DUNBAR	Dunbar School	625,000
CRBLDG	Canoa Ranch Buildings Rehabilitation	418,262
TUMAMO	Tumamoc Hill Acquisition	187,074
HONEYB	Honey Bee Village Site Acquisition	156,604
STEAMP	Steam Pump Ranch Rehabilitation	100,213
AJOCUR	Ajo Curley School Historic Art Institute	85,000
PANTOW	Pantano Townsite Preservation	49,500
DAKOTA	Dakota Wash Site Acquisition	45,332
CRGNRL	Canoa Ranch General: Repairs, etc.	36,145
ANZATR	Anza National Historic Trail	10,000
MMOUND	Marana Mound Community Site Acquisition	10,000
ATLANO	Anza Trail/Llano Grande Campsite	5,000
ATOITP	Anza Trail/Oit Pars Campsite	5,000
LMORTE	Los Morteros Preservation	5,000
ATLMOR	Anza Trail/Los Morteros Campsite	3,500
	Cultural Resources Totals:	**2,425,730**
Communications		
X7DTTS	Downtown Telephone Replacement and Upgrades	1,000,000
	Communications Totals:	**1,000,000**
Solid Waste		
211047	Environmental Remediation/El Camino Del Cerro Landfill	303,713
2ECDCR	El Camino del Cerro LOU Project	208,648
211037	Sahuarita Expansion Phase 1	65,000
	Solid Waste Totals:	**577,361**
Fleet Services		
FSFUEL	Fleet Management System	250,000
	Fleet Services Totals:	**250,000**
Wastewater Reclamation		
3RPI09	ROMP Plant Interconnect	25,016,811
3RIR06	Ina Road WPCF Biosolids Facilities Improvements	12,933,608
3RIR03	ROMP Ina Road WPCF HPO Replacement	6,849,893
3JOC0A	Large Line Rehabilitation & Construction JOC	6,293,832
3SCP04	Santa Cruz Interceptor, Phase III	5,029,053
3MVW01	Mission View Wash	4,506,000
3RIR04	ROMP Ina Road WPCF 12.5 MGD Expansion	3,520,270
3IRD16	Ina Road WPCF Digester Gas Equipment Replacement	3,100,000
3PES21	Park/18th Sewer Augmentation	2,500,000
3RWC11	ROMP 32 MGD Reclamation Campus	1,881,046

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2009/2010

For a comprehensive list of the active and new projects comprising the fiscal year 2010/14 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - *Summary of Active Capital Improvement Projects* .

Department/Program		FY 2009/10 Adopted
3IRG11	Ina Road WPCF-Gravity Belt Thickeners for Biosolids	1,450,000
3RSC15	ROMP SCADA	1,400,000
3PPS02	Prudence Lift Station	1,350,000
3AVS01	WW Avra Valley WRF Security	993,000
3RYP89	Richey Yard Field Operations Division Facility	749,642
3IRE07	Ina Road WPCF Enclosed Transfer Station Dewatering	736,000
3RWC13	PCRWRD Laboratory	708,770
3GVB20	Green Valley BNROD Exp 2.0 to 4.0 MGD	700,000
3RIR05	ROMP Ina Road WPCF BNRAS System Modification	557,405
3MAR10	Marana WWTP Expansion (1.0 mgd)	550,000
3IRS01	Ina Road WRF Rough Screens	539,500
3CLS83	Capstan Lift Station	460,000
3IWC01	Ina Road WRF Washer Compactor Replacement	455,000
3GVS11	Green Valley WWTF: Screens, Washer, & Compactors	360,000
3RWC14	ROMP Staff Facilities @ WRC	351,502
3IRS09	Ina Road WPCF SCADA Process Optimization	350,000
3ICO01	Ina Road WRF Odor Control for Centrifuge	325,000
312058	Tanque Verde Interceptor: Tucson Country Club to Craycroft Road	283,926
3AVT20	Avra Valley BNROD Expansion to 4 MGD	273,200
3CDT21	Corona de Tucson WWTF: Odor Control for Headworks	250,000
3CON02	RW Conveyance Vapor Treatment Unit Odor Control	250,000
3CPS04	Continental Ranch Regional Pump Station	214,000
3CON01	Region Wide Conveyance Odor Control System	200,000
3CON03	Region Wide Conveyance Odor Control	200,000
3GVS10	Green Valley WWTF: Sludge Digestion Facility Cover	200,000
3IRU13	Ina Road WPCF: Upgrade of Blower Heat Exchanger	200,000
3RPW01	Roger Road WRF Process Water	200,000
3SCP06	Sabino Creek Pump Station	195,000
3ROC01	Roger Road WRF Odor Control for Digesters	187,500
3RIR07	ROMP Ina Road WPCF Power Generation & Distribution	173,443
3RHE01	Roger Road WRF Heat Exchanger for Gas System	150,000
313118	Arivaca Junction WWTF Relief Sewer	117,000
3RWC12	Roger Road WWTP Demolition	83,307
3RR01B	Roger Road WWTP Rehabilitation Electrical Study	56,376
3CDT20	Corona de Tucson WWTF-Sludge Storage Facility	50,000
3MSL01	Marana WRF Sludge Loading	50,000
3W5080	Ina Scum Pumping System	50,000
3RIR08	R07F Ina Road WPCF Class A Biosolids Improvements	20,000
3APS01	Alhaja Pump Station Rehab	10,000
3SPS01	Sunrise Lift Station	10,000
3IRL04	Ina Road WPCF Lighting Improvements	5,000
	Wastewater Reclamation Totals:	**87,095,084**
	Total Capital Improvement Projects	**287,746,092**
	Administrative Costs	**723,504**
	Total Capital Improvement Program	**288,469,596**
	Less: Communications Capital Projects	**(1,000,000)**
	Less: Fleet Services Capital Projects	**(250,000)**
	Less: Wastewater Reclamation Capital Projects	**(87,095,084)**
	Total FY 2009/10 Recommended Capital Projects Fund	**200,124,512**

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Development Services

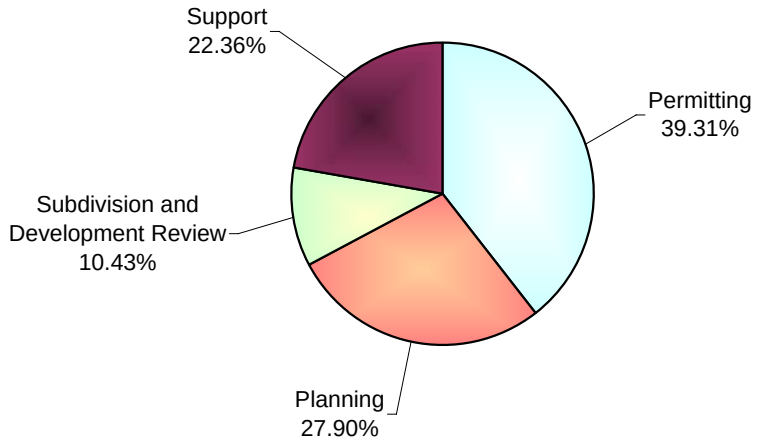
Expenditures: 8,529,610 **Revenues:** 6,222,600

FTEs 71.2

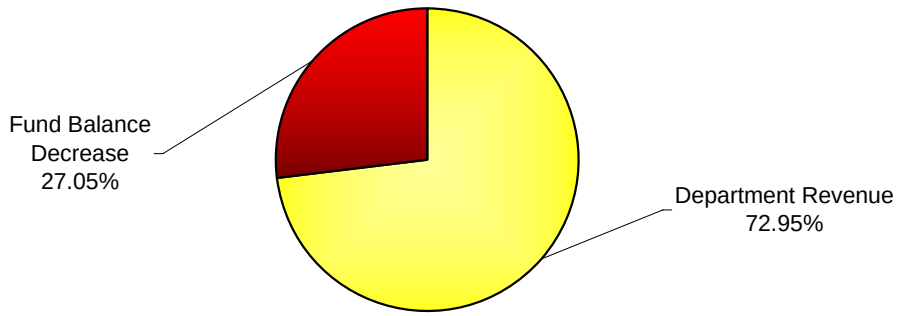
Function Statement: Provide land use planning, development, and permitting services. Administer the rezoning, comprehensive plan amendment, and appeals processes. Review subdivision plats and development plans for compliance with zoning and development regulations. Review all permit applications and issue permits. Review all building plans and perform compliance inspections. Enforce zoning and building codes complaints. Assign addresses, approve new street names, and process street name changes.

Mandates: ARS Title 11, Chapter 2: Board of Supervisors, Article 9: Building Permits; Chapter 6: County Planning and Zoning; Chapter 8: Development Fees; and Chapter 9: Protected Development Rights; and Pima County Code Title 15: Buildings and Construction; and Title 18: Zoning

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: DEVELOPMENT SERVICES

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERMITTING	5,962,305	6,215,056	3,353,403
PLANNING	3,574,315	2,717,393	2,379,530
SUBDIVISION AND DEVELOPMENT REVIEW	2,120,898	1,627,471	889,574
SUPPORT	3,298,403	1,958,200	1,907,103
Total Expenditures	**14,955,921**	**12,518,120**	**8,529,610**
Funding by Source			
Revenues			
PERMITTING	7,831,627	9,382,837	5,196,600
PLANNING	457,569	530,975	437,000
SUBDIVISION AND DEVELOPMENT REVIEW	887,461	1,142,225	560,000
SUPPORT	620,601	506,500	29,000
Total Revenues	**9,797,258**	**11,562,537**	**6,222,600**
Net Operating Transfers In/(Out)	**(77,074)**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**5,235,737**	**955,583**	**2,307,010**
Total Program Funding	**14,955,921**	**12,518,120**	**8,529,610**
Staffing (FTEs) by Program			
PERMITTING	98.0	72.0	35.1
PLANNING	35.3	29.6	21.1
SUBDIVISION AND DEVELOPMENT REVIEW	26.7	18.7	8.0
SUPPORT	22.0	15.0	7.0
Total Staffing (FTEs)	**182.0**	**135.3**	**71.2**

Program Summary

Department: DEVELOPMENT SERVICES
Program: PERMITTING

Function

Ensure building safety and sustainability through the review of construction plans and inspections. Ensure compliance with zoning code and other applicable regulations including grading, floodplain, and plant preservation requirements. Verify compatibility with surrounding neighborhoods, uses, and zones.

Description of Services

Provide plan review of commercial and residential structures. Make zoning determinations; verify permitted uses and adherence to adopted development standards such as height and setbacks. Issue addresses and street names, create construction permit applications, review permit applications for required approvals, issue construction permits, and collect fees. Schedule inspection requests and maintain construction records. Provide on-site inspections for building codes compliance and other County department requirements. Review lot split requests. Apply standards to minimize physical impact of hillside development and protect aesthetics by regulating grading. Regulate encroachment and building development within areas subject to flooding or erosion. Ensure consistent, comprehensive, and timely implementation of water and wastewater requirements related to building permitting. Implement processes and procedures to enforce rules, codes, and ordinances.

Program Goals and Objectives

- Provide timely processing of building permits and inspection requests
  . Approve at least 95% of permits within 5 working days from date of initialization
  . Perform 100% of building inspections on the scheduled inspection date
- Provide clear and accessible information to help customers understand and comply with requirements
  . Increase the percent of applicants who rate employees highly in terms of assisting them in understanding the permitting process
  . Increase the percent of building complainants or violators who rate employees highly in terms of assisting them in understanding the violation and remedy
  . Increase the percent of inspection customers who rate employees highly in terms of assisting them in understanding the inspection process
- Improve the efficiency of building safety enforcement process
  . Resolve building complaints within 100 working days

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Permits approved within 5 working days from date of initialization	66%	74%	95%
Permit applicants who rate employees highly in terms of assisting them in understanding the permitting process.	n/a	70%	80%
Building complaints resolved within 100 working days	66%	56%	100%
Building complainants or violators who rate employees highly in terms of assisting them in understanding the violation and remedy	n/a	70%	80%
Building inspections performed on the scheduled inspection date	93%	95%	100%
Inspection customers who rate employees highly in terms of assisting them in understanding the inspection process	n/a	70%	80%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	4,615,909	5,068,211	2,266,258
SUPPLIES AND SERVICES	1,346,396	1,146,845	1,087,145
Total Program Expenditures	**5,962,305**	**6,215,056**	**3,353,403**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	5,525,304	7,176,537	3,220,100
CHARGES FOR SERVICES	2,218,469	2,153,300	1,899,000
MISCELLANEOUS	87,854	53,000	77,500
Operating Revenue Sub-Total	**7,831,627**	**9,382,837**	**5,196,600**

Program Summary

Department: DEVELOPMENT SERVICES
Program: PERMITTING

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(1,869,322)	(3,167,781)	(1,843,197)
Total Program Funding	5,962,305	6,215,056	3,353,403
Program Staffing (FTEs)	98.0	72.0	35.1

Program Summary

Department: DEVELOPMENT SERVICES
Program: PLANNING

Function

Provide land use planning services including planning proposal reviews, ordinance development, comprehensive plans, and appeals in unincorporated Pima County. Administer the comprehensive plan amendment and update processes, rezoning process, appeals processes, Board of Adjustment, Design Review Committee, and hearing officer cases. Prepare zoning code text amendments as required.

Description of Services

Update, amend, and maintain the comprehensive plan. Participate in inter-jurisdictional planning efforts. Prepare special planning area studies. Prepare reports, notifications, and analyses on rezoning, specific plans, and special appeals. Update and maintain the official zoning base maps and records. Review rezoning, specific plans, and special appeals for environmental policy compliance. Coordinate environmental policy with other Public Works departments and perform necessary field work. Review plat note modifications, plat waivers, and other modification requests. Prepare Board of Adjustment and Design Review Committee packets and reports. Implement processes and procedures necessary to enforce and observe rules, codes, and ordinances as adopted by Pima County. Oversee and coordinate zoning code text amendments. Administer and staff the hearing officer process and prepare hearing officer appeal cases. Assist in the creation, adoption, and implementation of the Sonoran Desert Conservation Plan.

Program Goals and Objectives

- Meet statutory guidelines for completing comprehensive plan amendments
  . Ensure Board of Supervisors (BOS) act on the Annual Comprehensive Plan Amendment by December 31st
- Provide timely, accurate processing of rezoning applications, inspection requests, and code text amendments
  . Increase to 80% of rezoning applications approved by Board of Supervisors within 200 working days from the time accepted
- Provide clear and accessible information to help customers understand and comply with requirements
  . Increase to 80% the rezoning customers who rate employees highly in terms of assisting them in understanding the rezoning process
  . Increase to 80% the comprehensive plan amendment customers who rate employees highly in terms of assisting them in understanding the Comprehensive Plan Amendment process
- Improve the effectiveness of code text amendments
  . Increase to 80% the code text amendments approved/denied by the Board of Supervisors within eight months from the time of initiation
  . Improve communication so that at least 80% of the code implementers/interpreters rate the aggregate code amendments highly in terms of their effectiveness
  . Increase percent of zoning complaints and violators who rate employees highly in terms of assisting them in understanding the violation and remedy
- Improve the efficiency of zoning code enforcement process
  . Resolve zoning code complaints within 100 working days

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Annual Comprehensive Plan Amendment applications acted on by the BOS by December 31st of the application year	94%	75%	100%
Comprehensive Plan Amendment customers that rate employees highly in terms of assisting them in understanding the rezoning process	n/a	75%	80%
Rezoning applications approved by the BOS within 200 working days from the time accepted	75%	75%	80%
Rezoning customers who rate employees highly in terms of assisting them in understanding the rezoning process	100%	100%	100%
Code Text Amendments approved/denied by the BOS within 8 months from the time of public initiation	25%	60%	80%
Code implementers/interpreters who rate the aggregate code amendments highly in terms of their effectiveness	49%	75%	80%
Zoning complaints resolved within 100 working days	75%	79%	100%
Zoning complainants or violators who rate employees highly in terms of assisting them in understanding the violation and remedy	71%	75%	80%

Program Summary

Department: DEVELOPMENT SERVICES
Program: PLANNING

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	2,753,789	2,163,433	1,680,050
SUPPLIES AND SERVICES	795,198	553,960	699,480
CAPITAL OUTLAY	25,328	0	0
Total Program Expenditures	**3,574,315**	**2,717,393**	**2,379,530**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	364,722	467,975	400,000
MISCELLANEOUS	92,847	63,000	37,000
Operating Revenue Sub-Total	**457,569**	**530,975**	**437,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**3,116,746**	**2,186,418**	**1,942,530**
Total Program Funding	**3,574,315**	**2,717,393**	**2,379,530**
Program Staffing (FTEs)	**35.3**	**29.6**	**21.1**

Program Summary

Department: DEVELOPMENT SERVICES
Program: SUBDIVISION AND DEVELOPMENT REVIEW

Function

Review subdivision plats, development plans, and sewer and paving/grading improvement plans for conformity to Pima County codes and standards.

Description of Services

Review subdivision tentative and final plats for Arizona Department of Environmental Quality (ADEQ), Development Services, Department of Transportation, Wastewater Reclamation (WR), and Department of Environmental Quality (PDEQ) requirements. Review improvement plans for sanitary sewer, grading, paving, and hydrology engineering design. Prepare staff reports for Planning & Zoning, Design Review Committee, and Board of Adjustment meetings on infrastructure needs and considerations. Prepare reports on Design Review Committee appeals to hillside development zone, buffer overlay, and scenic gateway for the Design Review Committee. Review subdivision plats and development plans for compliance with landscaping and native plant preservation ordinances. Coordinate review and approval of subdivision plats and development plans with the Subdivision and Development Review Committee, utilities, and outside service providers.

Program Goals and Objectives

- Provide timely and accurate processing of development plan, subdivision plat, and improvement plan applications
  . Approve at least 90% of development plans and subdivision plats within 350 working days from the time of initiation
  . Approve at least 80% of development plans and subdivision on the second submittal
  . Approve at least 90% of sewer improvements within 125 working days from the time of submittal until the approval letter is distributed
  . Approve at least 95% of sewer improvements not requiring a revision initiated by PDEQ, ADEQ, or WR
  . Approve at least 90% of paving and grading improvement plans within 150 working days from the date of submittal
  . Approve al least 90% of paving and grading improvements by the third submittal

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Development plans and subdivision plats approved within 350 working days	66%	78%	90%
Development plans and subdivisions approved on the second submittal	43%	52%	80%
Sewer improvements approved within 125 working days	81%	87%	90%
Sewer improvements not requiring a revision initiated by PDEQ, ADEQ or Wastewater Reclamation approved	77%	95%	95%
Paving and grading improvement plans approved within 150 working days	72%	93%	90%
Paving and grading improvements approved by the third submittal	72%	90%	90%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,536,397	1,334,659	704,486
SUPPLIES AND SERVICES	584,501	292,812	185,088
Total Program Expenditures	**2,120,898**	**1,627,471**	**889,574**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	884,154	1,135,725	560,000
MISCELLANEOUS	3,307	6,500	0
Operating Revenue Sub-Total	**887,461**	**1,142,225**	**560,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,233,437**	**485,246**	**329,574**
Total Program Funding	**2,120,898**	**1,627,471**	**889,574**
Program Staffing (FTEs)	**26.7**	**18.7**	**8.0**

Program Summary

Department: DEVELOPMENT SERVICES
Program: SUPPORT

Function

Provide vision and leadership to the department, develop the strategic plan, ensure compliance with mandates and Pima County administrative and fiscal policy and procedures, and pioneer the automation and deployment of technology throughout the department and its processes.

Description of Services

Provide administrative, policy, financial, and organizational support and direction. Provide strategic planning and organizational development. Represent department's positions, decisions, and initiatives to the public, customers, and the media. Prepare and administer the budget for the department. Perform other functions as necessary in the administration of the department, in cases of emergencies, or as directed by the County Administrator or Deputy County Administrator. Ensure departmental operations have the needed information technology operations support, geographic information systems (GIS) support, and computer-aided design (CAD) support. Ensure departmental operations have the needed network, hardware, Help Desk, business application and electronic government support for land development.

Program Goals and Objectives

- Enhance financial stability
  . Increase the percent of department operating costs covered annually by generated revenue
- Provide excellent customer service
  . Increase the percent of customers who feel employees helped them fully understand and comply with regulatory policies and requirements
- Increase the number of core processes that achieve measurable process improvements in time, quality, and/or cost annually

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Department operating costs covered annually by generated revenue	66%	49%	80%
Customers who feel employees helped them fully understand and comply with regulatory policies and requirements	61%	70%	80%
Core processes that achieved measurable process improvements in time, quality, and/or cost annually	7	9	10

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	2,474,140	1,228,292	1,443,781
SUPPLIES AND SERVICES	824,263	729,908	463,322
Total Program Expenditures	**3,298,403**	**1,958,200**	**1,907,103**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	14	0	0
INTEREST	555,768	500,000	7,500
MISCELLANEOUS	26,226	6,500	21,500
MEMO REVENUE	38,593	0	0
Operating Revenue Sub-Total	**620,601**	**506,500**	**29,000**
Net Operating Transfers In/(Out)	**(77,074)**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**2,754,876**	**1,451,700**	**1,878,103**
Total Program Funding	**3,298,403**	**1,958,200**	**1,907,103**
Program Staffing (FTEs)	**22.0**	**15.0**	**7.0**

Environmental Quality

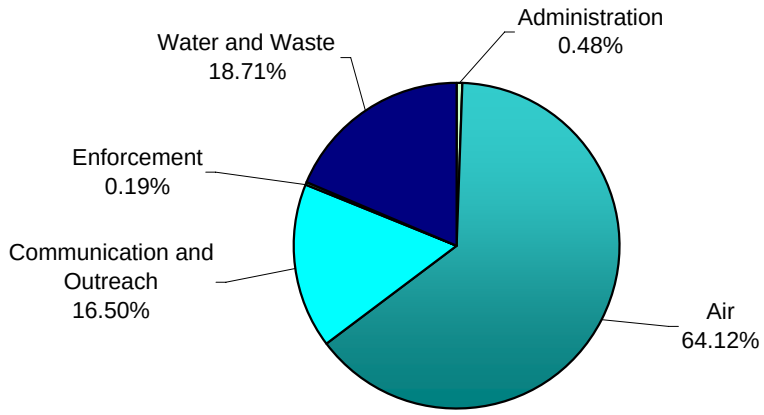
Expenditures: 3,771,913 **Revenues:** 3,082,648

FTEs 43.9

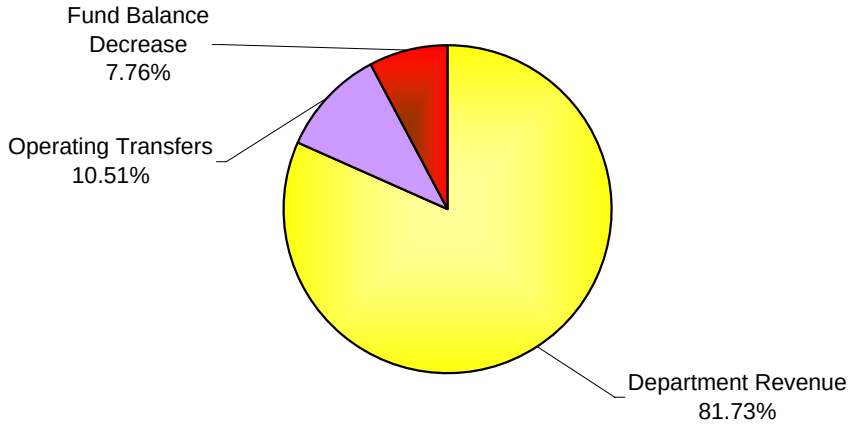
Function Statement: Preserve and protect the environment of Pima County for the long term benefit of the residents' health, welfare, safety, and quality of life. Identify and respond to environmental issues by providing services including monitoring, enforcement, information, and education.

Mandates: ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties, 11-269: Recycling and Waste Reduction; Title 49, Chapter 3: Air Quality, Article 1: General Provisions, 49-402: State and County Control; Article 3: County Air Pollution Control; and Pima County Code Title 7: Environmental Quality; Title 13: Public Services; and Title 17: Air Quality Control

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: ENVIRONMENTAL QUALITY

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATION	50,676	135,450	17,950
AIR	2,244,412	2,314,417	2,418,465
COMMUNICATION AND OUTREACH	660,395	731,513	622,600
ENFORCEMENT	76,150	25,300	7,000
WATER AND WASTE	1,353,549	959,313	705,898
Total Expenditures	**4,385,182**	**4,165,993**	**3,771,913**
Funding by Source			
Revenues			
ADMINISTRATION	51,878	35,450	17,950
AIR	2,319,052	1,792,700	1,820,200
COMMUNICATION AND OUTREACH	659,376	731,513	622,600
ENFORCEMENT	3,184	25,300	7,000
WATER AND WASTE	940,656	959,313	614,898
Total Revenues	**3,974,146**	**3,544,276**	**3,082,648**
Net Operating Transfers In/(Out)	**422,936**	**408,906**	**396,605**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(11,900)**	**212,811**	**292,660**
Total Program Funding	**4,385,182**	**4,165,993**	**3,771,913**
Staffing (FTEs) by Program			
ADMINISTRATION	12.5	10.5	10.0
AIR	23.1	23.6	19.5
COMMUNICATION AND OUTREACH	5.8	4.4	4.4
ENFORCEMENT	5.0	5.0	4.0
WATER AND WASTE	14.0	9.0	6.0
Total Staffing (FTEs)	**60.4**	**52.5**	**43.9**

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: ADMINISTRATION

Function

Plan, organize, and direct activities of the department.

Description of Services

Develop and implement all financial, administrative, and policy activities of the department. Provide the County Administrator's office and elected officials with briefings, presentations, and testimony regarding department operations and activities. Develop departmental monitoring, permitting, outreach, and enforcement priorities. Represent the department at workshops, public meetings, and public hearings.

Program Goals and Objectives

- Provide for the timely, efficient, and cost effective delivery of departmental services
  . Have knowledgeable and professional employees
  . Develop and improve new and existing processes to meet customers' needs

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Training and development plans updated for all employees	100%	100%	100%
Monthly briefings of department finances and revenue conducted	yes	yes	yes
Process improvements identified and implemented	yes	yes	yes
Provide administrative support and information to Environmental Quality Advisory Commitee	yes	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	9,974	139	347
SUPPLIES AND SERVICES	40,702	128,311	17,603
CAPITAL OUTLAY	0	7,000	0
Total Program Expenditures	**50,676**	**135,450**	**17,950**
Program Funding by Source			
Revenues			
INTEREST	51,549	35,000	17,500
MISCELLANEOUS	329	450	450
Operating Revenue Sub-Total	**51,878**	**35,450**	**17,950**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(1,202)**	**100,000**	**0**
Total Program Funding	**50,676**	**135,450**	**17,950**
Program Staffing (FTEs)	**12.5**	**10.5**	**10.0**

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: AIR

Function

Implement federal, state, and local air quality regulations within Pima County.

Description of Services

Develop air management strategies, issue permits to regulated facilities, conduct compliance activities, and monitor air quality for compliance with national air quality standards.

Program Goals and Objectives

- Maintain and protect the air quality of Pima County through research and regulation
- Meet the National Ambient Air Quality Standards (NAAQS) for air pollutants
- Meet or exceed the required air monitoring data recovery rate of 75%

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Air monitoring sites operational	31	31	31
Average air monitoring data recovery rate	97%	95%	95%
Stationary source inspections	35	100	50
Stationary source permits issued with revisions	12	12	15
Activity permits issued	513	400	400
NAAQS air pollutant standards met	yes	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,303,382	1,429,908	1,737,410
SUPPLIES AND SERVICES	850,629	827,530	676,555
CAPITAL OUTLAY	90,401	56,979	4,500
Total Program Expenditures	**2,244,412**	**2,314,417**	**2,418,465**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	1,202,585	1,202,500	1,175,000
INTERGOVERNMENTAL	50,000	50,000	50,000
FINES AND FORFEITS	87,700	0	0
MISCELLANEOUS	10,104	10,200	10,200
Operating Revenue Sub-Total	**1,350,389**	**1,262,700**	**1,235,200**
INTERGOVERNMENTAL	968,343	530,000	585,000
MISCELLANEOUS	320	0	0
Grant Revenue Sub-Total	**968,663**	**530,000**	**585,000**
Net Operating Transfers In/(Out)	**422,936**	**408,906**	**396,605**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(497,576)**	**112,811**	**201,660**
Total Program Funding	**2,244,412**	**2,314,417**	**2,418,465**
Program Staffing (FTEs)	**23.1**	**23.6**	**19.5**

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: COMMUNICATION AND OUTREACH

Function

Assist in the implementation of federal, state, and local air quality, water quality, and waste management and disposal regulations in Pima County.

Description of Services

Develop and implement public education and outreach programs to the public regarding mandated air quality, water quality, and waste reduction activities.

Program Goals and Objectives

- Maintain and protect the air quality of Pima County through community education events
- Maintain and protect the water quality of Pima County through community education events
- Reduce waste and encourage recycling through community education events

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Community education events instituted	271	260	260

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	273,025	313,582	294,698
SUPPLIES AND SERVICES	387,370	417,931	327,902
Total Program Expenditures	**660,395**	**731,513**	**622,600**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	116,344	158,125	123,500
Operating Revenue Sub-Total	**116,344**	**158,125**	**123,500**
INTERGOVERNMENTAL	542,783	573,288	499,000
MISCELLANEOUS	249	100	100
Grant Revenue Sub-Total	**543,032**	**573,388**	**499,100**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,019**	**0**	**0**
Total Program Funding	**660,395**	**731,513**	**622,600**
Program Staffing (FTEs)	**5.8**	**4.4**	**4.4**

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: ENFORCEMENT

Function

Enforce federal, state, and local air quality, water quality, and solid waste enforcement regulations within Pima County.

Description of Services

Develop and conduct enforcement activities for air quality, water quality, and solid waste. Perform enforcement activities including tracking all violations; recommending, developing, and executing settlement agreements and consent orders; and developing requests for County Attorney action. Conduct investigations, surveillance, and enforcement activities regarding illegal dumping of solid waste within Pima County. Conduct illegal dumping remediation projects on public land when responsible party cannot be identified.

Program Goals and Objectives

- Investigate instances of illegal dumping in Pima County
- Initiate clean up and remediation on public lands from such activities

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Illegal dumping sites investigated	712	650	675
Illegal waste removed from public lands (tons)	99	85	90

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	113,336	192,653	182,283
SUPPLIES AND SERVICES	(38,452)	(167,353)	(175,283)
CAPITAL OUTLAY	1,266	0	0
Total Program Expenditures	**76,150**	**25,300**	**7,000**
Program Funding by Source			
Revenues			
MISCELLANEOUS	3,184	25,300	7,000
Operating Revenue Sub-Total	**3,184**	**25,300**	**7,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**72,966**	**0**	**0**
Total Program Funding	**76,150**	**25,300**	**7,000**
Program Staffing (FTEs)	**5.0**	**5.0**	**4.0**

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: WATER AND WASTE

Function

Implement federal, state, and local regulations regarding water, wastewater, onsite disposal systems, and solid waste within Pima County. Implement storm water management programs and conduct storm water sampling pursuant to Pima County's Municipal Separate Storm Sewer System (NPDES) permit.

Description of Services

Issue approvals for the construction or modification of water, wastewater, and onsite disposal systems and conduct compliance activities. Conduct compliance activities for solid and liquid waste haulers. Implement storm water management, monitoring, and education activities as required by Pima County's federal storm water permit. Conduct private well testing in the Environmental Protection Agency superfund area.

Program Goals and Objectives

- Ensure the proper construction and operation of water, wastewater, and onsite disposal systems
- Comply with Arizona Department of Environmental Quality permit requirements for the Municipal Separate Storm Sewer System permit
- Educate and inform small privately owned water companies of water programs and water quality issues

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Septic site suitability and final inspections performed	808	400	350
Water and wastewater plans reviewed	765	320	250
Plans reviewed within licensing timeframe	100%	100%	100%
Minimum number of samples obtained for storm water events	yes	yes	yes
Private wells in superfund area tested to meet funding conditions	7	7	7
Waste Hauler Permits issued	46	46	46
Resource Conservation and Recovery Act inspections	26	6	6
Sanitary surveys conducted	35	20	10

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	675,227	656,470	618,031
SUPPLIES AND SERVICES	678,322	294,843	87,867
CAPITAL OUTLAY	0	8,000	0
Total Program Expenditures	**1,353,549**	**959,313**	**705,898**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	930,991	939,700	595,900
MISCELLANEOUS	621	100	100
Operating Revenue Sub-Total	**931,612**	**939,800**	**596,000**
INTERGOVERNMENTAL	9,044	19,513	18,898
Grant Revenue Sub-Total	**9,044**	**19,513**	**18,898**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**412,893**	**0**	**91,000**
Total Program Funding	**1,353,549**	**959,313**	**705,898**
Program Staffing (FTEs)	**14.0**	**9.0**	**6.0**

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Facilities Management

Expenditures: 22,125,980 **Revenues:** 8,253,179

FTEs 173.0

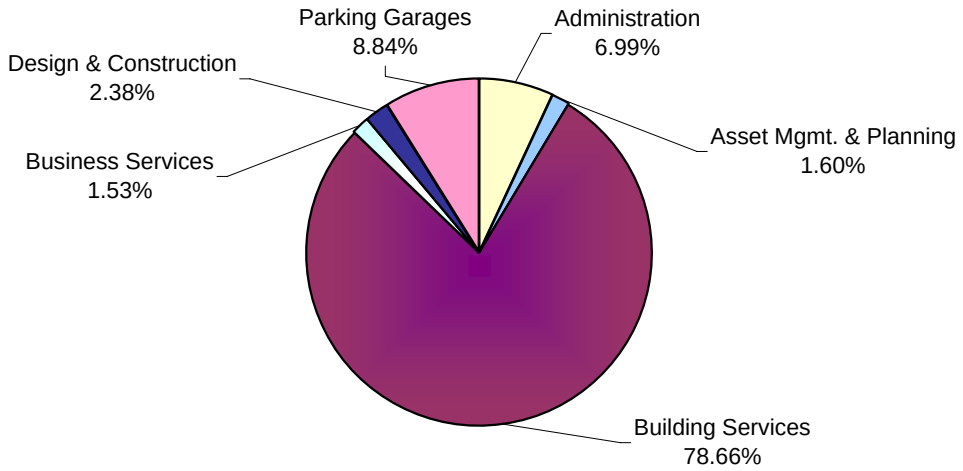
Function Statement:

Function Statement: Provide for well planned and well maintained Pima County government facilities through efficient and cost effective management, programs, and delivery of service to the public. Operate and manage Pima County's eight self-supporting, revenue generating parking garage/lot facilities, in order to offer safe, secure parking for employees and the public.

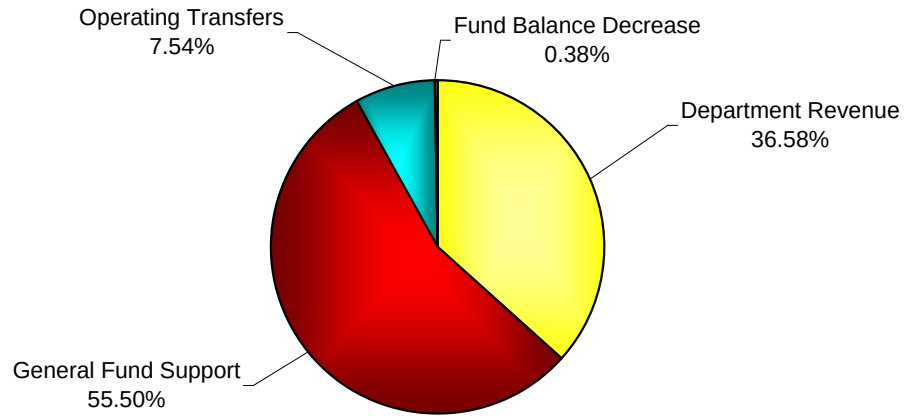
Mandates:

Occupational Safety and Health Administration (OSHA) Standard 1910.1001: Toxic and Hazardous Substances; Standard 1926.1101: Toxic and Hazardous Substances; United States Code, Title 40, Part 763: Asbestos

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: FACILITIES MANAGEMENT

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATION	1,310,948	1,323,245	1,546,100
ASSET MGT & PLANNING SERVICES	433,534	375,104	352,914
BUILDING SERVICES	13,697,042	13,963,654	17,407,631
BUSINESS SERVICES	270,918	325,089	337,545
DESIGN & CONSTRUCTION SERVICES	823,025	787,007	526,016
PARKING GARAGES	1,881,101	2,084,344	1,955,774
Total Expenditures	**18,416,568**	**18,858,443**	**22,125,980**
Funding by Source			
Revenues			
ADMINISTRATION	104,168	89,592	53,846
ASSET MGT & PLANNING SERVICES	4	0	0
BUILDING SERVICES	6,183,456	5,660,190	6,326,617
DESIGN & CONSTRUCTION SERVICES	18	0	0
PARKING GARAGES	1,824,266	1,882,946	1,872,716
Total Revenues	**8,111,912**	**7,632,728**	**8,253,179**
Net Operating Transfers In/(Out)	**0**	**(340,000)**	**1,508,723**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(243,071)**	**87,300**	**83,058**
General Fund Support	**10,547,727**	**11,478,415**	**12,281,020**
Total Program Funding	**18,416,568**	**18,858,443**	**22,125,980**
Staffing (FTEs) by Program			
ADMINISTRATION	11.0	12.0	16.0
ASSET MGT & PLANNING SERVICES	10.0	9.0	5.0
BUILDING SERVICES	118.0	119.0	118.0
BUSINESS SERVICES	5.0	7.0	7.0
DESIGN & CONSTRUCTION SERVICES	25.0	26.0	24.0
PARKING GARAGES	4.0	3.0	3.0
Total Staffing (FTEs)	**173.0**	**176.0**	**173.0**

Notes:
Effective July 1, 2009 the Public Works Building special revenue fund will be combined with the Facilities Renewal special revenue fund. The Public Works Building fund balance will be combined with the Facilities Renewal fund balance. Expenditures and non-County tenant revenue budgeted in fiscal year 2008/09 in the Public Works Building special revenue fund are budgeted in the Facilities Management department in fiscal year 2009/10.

Beginning in fiscal year 2009/10 rental revenue from County departments in County facilities will be recorded in the Facilities Renewal Fund. An operating transfer for these facilities' operating and maintenance costs will be made to Facilities Management. The amount of the operating transfer for fiscal year 2009/10 is $1,668,723. Rental income of $2,372,476 budgeted directly by Facilities Management is from non-County tenants.

Program Summary

Department: FACILITIES MANAGEMENT
Program: ADMINISTRATION

Function

Provide personnel and clerical support services for Facilities Management. Provide energy management program and manage support services which include janitorial, landscape, and pest control services for most County departments.

Description of Services

Provide personnel support to include new hire orientation, benefits, maintenance of employee files, and preparation of Personnel Action Forms (PAFs). Manage building and support services from outside vendors exclusive of building design and maintenance. Provide clerical support for the department.

Program Goals and Objectives

- Complete all PAFs by deadline to avoid $50 late fee
- Update employee records within 3 days of change
- Provide new hire orientations on first day of work
- Develop comprehensive energy management program and implement cost saving measures, including developing contracts with outside vendors
- Educate Pima County departments about energy cost saving programs
- Manage support services as required and additional services as requested by building occupants

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
PAFs turned in by deadline	98%	99%	100%
Employee records updated within 3 days of change	99%	100%	100%
New hire orientation provided on 1st day of work	100%	100%	100%
Energy management program developed	n/a	50%	90%
Educational materials developed for meetings with Pima County departments	n/a	50%	90%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	580,044	627,435	911,490
SUPPLIES AND SERVICES	729,341	695,810	634,610
CAPITAL OUTLAY	1,563	0	0
Total Program Expenditures	**1,310,948**	**1,323,245**	**1,546,100**
Program Funding by Source			
Revenues			
MISCELLANEOUS	104,168	89,592	53,846
Operating Revenue Sub-Total	**104,168**	**89,592**	**53,846**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,206,780**	**1,233,653**	**1,492,254**
Total Program Funding	**1,310,948**	**1,323,245**	**1,546,100**
Program Staffing (FTEs)	**11.0**	**12.0**	**16.0**

Program Summary

Department: FACILITIES MANAGEMENT
Program: ASSET MGT & PLANNING SERVICES

Function

Provide project planning and analysis for proposed building construction requests from various user groups; document and track construction process.

Description of Services

Optimize use of existing County buildings and accurately forecast and plan for future space needs by maintaining present building inventory and projecting future facility needs. Analyze new capital facilities and capital equipment replacement projects. Assess scope of development to accurately estimate costs, schedule, and impact of each project. Gather information and formulate County departmental needs assessment. Prepare new legal instruments for County departments in order to sell or lease real property, including lease renewals and required tenant improvements. Conduct due diligence inspections and prepare legal documents for County departments to purchase or occupy existing real property. Prepare legal instruments needed for the public to use County facilities for special events or activities.

Program Goals and Objectives

- Complete the annual inventory of space occupancy within first quarter of each fiscal year
- Respond to County departments' requests for space programming and planning services within two weeks of evaluation
- Complete initial inventory and assessment of capital needs to meet departmental budget development deadlines and the County's Capital Improvement Program (CIP) requirements
- Prepare final reports to meet departmental budget submission requirements and the County's CIP requirements
- Negotiate new leases and prepare legal instruments to meet the operational needs of County departments
- Renew leases as provided in lease agreements prior to expiration dates
- Prepare legal instruments needed for the public use of County facilities for special events

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Project analyses completed within deadlines	85%	88%	100%
Space inventory completed by fiscal year 1st quarter	n/a	n/a	yes
Legal instruments prepared by established deadlines	75%	90%	100%
Leases renewed prior to expiration dates	85%	90%	100%
Leases negotiated by deadlines set by management	85%	80%	100%
Space planning evaluations completed within 2 weeks of requests	100%	100%	100%
CIP requirements met	yes	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	332,954	318,709	327,742
SUPPLIES AND SERVICES	100,580	56,395	23,872
CAPITAL OUTLAY	0	0	1,300
Total Program Expenditures	**433,534**	**375,104**	**352,914**
Program Funding by Source			
Revenues			
MISCELLANEOUS	4	0	0
Operating Revenue Sub-Total	**4**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**433,530**	**375,104**	**352,914**
Total Program Funding	**433,534**	**375,104**	**352,914**
Program Staffing (FTEs)	**10.0**	**9.0**	**5.0**

Program Summary

Department: FACILITIES MANAGEMENT
Program: BUILDING SERVICES

Function

Provide for Pima County buildings and facilities the required preventive maintenance, repairs, upgrades, replacements, and remodeling according to recommended schedulings and service requests for equipment, machinery, and facilities.

Description of Services

Provide preventive maintenance services in accordance with manufacturers' recommendations in order to prolong the life of equipment, maintain warranties, and save money on premature replacement costs. Complete repairs, upgrades, replacements, and remodels in a cost effective and timely manner. Respond in a timely manner to service requests received from Pima County departments and tenants for facility maintenance and repairs.

Program Goals and Objectives

- Service all equipment at least annually
- Maintain the current level of personnel doing preventive maintenance (PM)
- Initiate the procurement process within 48 hours of request
- Requested materials and parts installed within 48 hours
- Respond to service requests within 48 hours of receipt
- Reduce the number of second requests for service

Financial Highlights and Significant Issues

The Facilities Management Building Services program has applied for and expects to receive $3,981,900 in new federal stimulus grant funds as part of the American Recovery and Reinvestment Act of 2009.

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Procurement initiated within 48 hours of request	94%	95%	100%
Parts/materials installed within 48 hours of request	96%	97%	100%
Service requests responded to within 48 hours	95%	96%	100%
Equipment serviced annually	98%	98%	100%
Personnel originally scheduled for PM work continuing to do PM	90%	90%	90%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	4,901,118	5,585,994	5,199,744
SUPPLIES AND SERVICES	8,645,152	8,375,060	12,205,867
CAPITAL OUTLAY	150,772	2,600	2,020
Total Program Expenditures	**13,697,042**	**13,963,654**	**17,407,631**
Program Funding by Source			
Revenues			
MISCELLANEOUS	4,564,391	4,106,785	2,344,717
Operating Revenue Sub-Total	**4,564,391**	**4,106,785**	**2,344,717**
INTEREST	240,485	155,892	0
MISCELLANEOUS	1,378,580	1,397,513	0
Special Programs Revenue Sub-Total	**1,619,065**	**1,553,405**	**0**
INTERGOVERNMENTAL	0	0	3,981,900
Grant Revenue Sub-Total	**0**	**0**	**3,981,900**
Net Operating Transfers In/(Out)	**0**	**(340,000)**	**1,508,723**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(299,906)**	**(114,098)**	**0**
General Fund Support	**7,813,492**	**8,757,562**	**9,572,291**
Total Program Funding	**13,697,042**	**13,963,654**	**17,407,631**
Program Staffing (FTEs)	**118.0**	**119.0**	**118.0**

Program Summary

Department: FACILITIES MANAGEMENT
Program: BUSINESS SERVICES

Function

Provide revenue, financial, accounts payable, and payroll services for Facilities Management. Develop and monitor the department's annual budget, as well as revenue and expenditure forecasts. Safeguard the department's fixed assets. Respond to management's requests for financial analysis.

Description of Services

Provide revenue, financial, accounts payable, and payroll services for Facilities Management. Process invoices for payment. Prepare deposit permits and track rental revenue. Process payroll and labor distributions. Develop and monitor the department's annual budget, as well as revenue and expenditure forecasts. Safeguard the department's fixed assets. Respond to management's requests for financial analysis.

Program Goals and Objectives

- Complete payroll by Finance department's deadline
- Complete labor distribution by Finance's deadline
- Process invoices within 2 days of receipt
- Deposit all incoming checks with Treasurer's office within 1 day of receipt
- Submit monthly budget projections by Finance's deadline

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Payroll submitted by deadline	100%	100%	100%
Labor distributions completed by deadline	100%	100%	100%
Invoices processed within 2 days of receipt	97%	98%	100%
Payments deposited within 1 day of receipt	99%	99%	100%
Monthly budget projections submitted by deadline	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	253,899	320,259	326,896
SUPPLIES AND SERVICES	14,623	4,830	9,149
CAPITAL OUTLAY	2,396	0	1,500
Total Program Expenditures	**270,918**	**325,089**	**337,545**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**270,918**	**325,089**	**337,545**
Total Program Funding	**270,918**	**325,089**	**337,545**
Program Staffing (FTEs)	**5.0**	**7.0**	**7.0**

Program Summary

Department: FACILITIES MANAGEMENT
Program: DESIGN & CONSTRUCTION SERVICES

Function

Provide building design project coordination for outsourced services and in-house staff services including architecture, interior design, and construction management for both new construction and remodel projects.

Description of Services

Provide interior design services utilizing both in-house and outsourced professionals for all remodels, tenant improvements, and new construction. Provide building design services, including architectural, interior, mechanical, electrical, plumbing, structural, and civil disciplines, by utilizing both in-house and outsourced professionals for all remodels, tenant improvements, and new construction. Provide construction contract management services and construction review services for architectural projects of all types. Projects include capital, non-capital, and CIP projects.

Program Goals and Objectives

- Schedule interviews with clients within seven days of receipt of project request
- Evaluate Solicitation of Qualification (SOQ) submissions within seven days of receipt to identify outside consultants and licensed contractors certified to provide services
- Service multiple interior design projects for bidding and installation of interior design goods and services
- Service multiple building design projects and produce contract documents for bidding and construction
- Coordinate relocation and moving services associated with interior design goods and services
- Stay within approved project budgets
- Stay within approved project completion schedules

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Client interviews scheduled within 7 days of receipt of request	95%	95%	100%
SOQ submittals evaluated within 7 days of receipt	94%	98%	100%
Percent of interior design projects provided within agreed upon completion schedule	95%	95%	100%
Percent of building design projects/contract documents provided within agreed schedule	95%	95%	100%
Moving projects provided within agreed schedule	95%	98%	100%
Percent of projects completed within approved budget	95%	98%	100%
Percent of projects completed within 110% of agreed completion schedule	95%	98%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	644,394	640,819	434,882
SUPPLIES AND SERVICES	176,519	146,188	87,134
CAPITAL OUTLAY	2,112	0	4,000
Total Program Expenditures	**823,025**	**787,007**	**526,016**
Program Funding by Source			
Revenues			
MISCELLANEOUS	18	0	0
Operating Revenue Sub-Total	**18**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**823,007**	**787,007**	**526,016**
Total Program Funding	**823,025**	**787,007**	**526,016**
Program Staffing (FTEs)	**25.0**	**26.0**	**24.0**

Program Summary

Department: FACILITIES MANAGEMENT
Program: PARKING GARAGES

Function

Operate and provide parking services and preventive maintenance for parking facilities managed by Pima County.

Description of Services

Provide motor vehicle parking services in eight County facilities in compliance with Administrative Procedure 51-2. Provide timely invoicing of accounts, adhere to financial accounting and tracking standards, and produce revenue for Pima County.

Program Goals and Objectives

- Complete parking facilities replacement schedule
- Remedy any state and County audit findings
- Reconcile with the Treasurer's cash balances

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Replacement schedule completed	74%	90%	100%
Audit findings received	0	0	0
Cash reconciled to Treasure's balance	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	295,535	255,833	305,896
SUPPLIES AND SERVICES	1,582,040	1,797,511	1,649,878
CAPITAL OUTLAY	3,526	31,000	0
Total Program Expenditures	**1,881,101**	**2,084,344**	**1,955,774**
Program Funding by Source			
Revenues			
INTEREST	103,848	118,000	50,000
MISCELLANEOUS	1,720,418	1,764,946	1,822,716
Special Programs Revenue Sub-Total	**1,824,266**	**1,882,946**	**1,872,716**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**56,835**	**201,398**	**83,058**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**1,881,101**	**2,084,344**	**1,955,774**
Program Staffing (FTEs)	**4.0**	**3.0**	**3.0**

Fleet Services

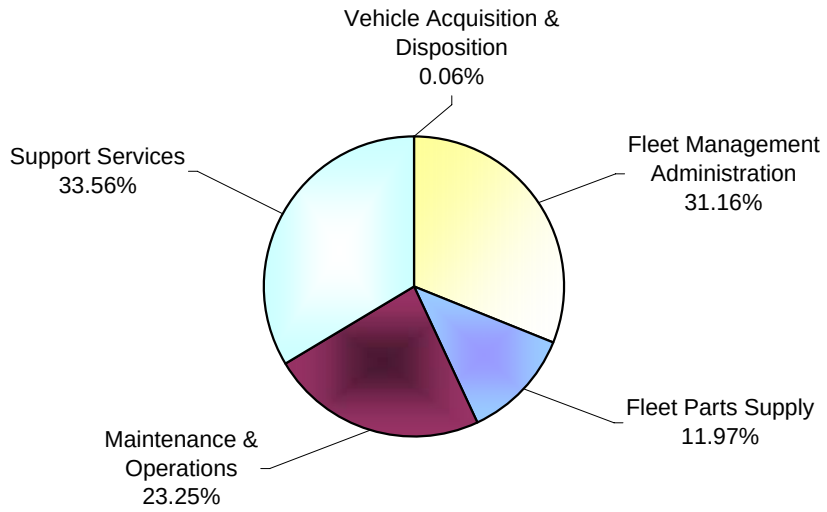
Expenditures: 16,895,993 **Revenues:** 18,197,132

FTEs 62.7

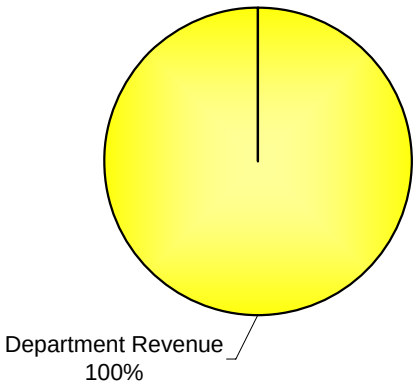
Function Statement: Purchase, maintain, and dispose of cars and light trucks, heavy trucks, and off-road heavy equipment. Provide fuel for all County vehicles and equipment from nine fueling sites located throughout the County and from mobile fuel trucks for off-road equipment. Maintain complete inventory and cost accounting records for all vehicles, equipment, fuel, and parts.

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: FLEET SERVICES

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
FLEET MANAGEMENT ADMINISTRATION	5,070,404	4,759,622	5,265,390
FLEET PARTS SUPPLY	2,064,121	1,867,463	2,023,002
MAINTENANCE & OPERATIONS	3,489,582	3,896,699	3,928,904
SUPPORT SERVICES	6,237,671	5,347,129	5,667,897
VEHICLE ACQUISITION & DISPOSITION	59,701	18,000	10,800
Total Expenditures	**16,921,479**	**15,888,913**	**16,895,993**
Funding by Source			
Revenues			
FLEET MANAGEMENT ADMINISTRATION	18,228,831	18,970,728	15,010,032
FLEET PARTS SUPPLY	18,900	2,500	500
MAINTENANCE & OPERATIONS	2,274,861	1,958,117	1,841,600
SUPPORT SERVICES	1,588,916	1,203,912	1,345,000
VEHICLE ACQUISITION & DISPOSITION	32,906	0	0
Total Revenues	**22,144,414**	**22,135,257**	**18,197,132**
Net Operating Transfers In/(Out)	**0**	**0**	**(137,306)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(5,222,935)**	**(6,246,344)**	**(1,163,833)**
Total Program Funding	**16,921,479**	**15,888,913**	**16,895,993**
Staffing (FTEs) by Program			
FLEET MANAGEMENT ADMINISTRATION	14.0	13.7	14.7
FLEET PARTS SUPPLY	4.0	4.0	4.0
MAINTENANCE & OPERATIONS	37.0	42.5	42.0
SUPPORT SERVICES	2.0	2.0	2.0
Total Staffing (FTEs)	**57.0**	**62.2**	**62.7**

Program Summary

Department: FLEET SERVICES
Program: FLEET MANAGEMENT ADMINISTRATION

Function

Provide management and direction to all Fleet Services divisions to ensure appropriate stewardship of Pima County's fleet of vehicles and equipment.

Description of Services

Provide oversight and direction to all divisions. Responsible for budget preparation, mileage rate preparation, contract and IGA execution, procurement requests, accounts payable, accounts receivable, Arizona Motor Vehicle Division license and title requests, Arizona Department of Environmental Quality emissions permits, payroll, and financial forecasts.

Program Goals and Objectives

- Provide administrative and financial support, management, and direction to all divisions to ensure cost effective maintenance and repair of all County vehicles and equipment
  . Develop a fleet rate structure that captures actual cost per mile
  . Maximize revenue per mile traveled by rightsizing fleet
  . Reduce staff time spent researching and collecting data for invoice generation by implementing a fully integrated fleet management system

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Actual fleet cost per mile	$0.78	$0.81	$0.76
Rightsizing of departmental fleet completed	35%	50%	70%
Staff time saved in research and data collection	n/a	10%	90%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	963,390	795,125	1,002,631
SUPPLIES AND SERVICES	4,089,431	3,957,297	4,256,759
CAPITAL OUTLAY	17,583	7,200	6,000
Total Program Expenditures	**5,070,404**	**4,759,622**	**5,265,390**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	5,757	27,594	0
CHARGES FOR SERVICES	17,516,883	18,377,029	14,750,336
INTEREST	273,096	180,000	52,776
MISCELLANEOUS	362,217	154,580	186,920
MEMO REVENUE	70,878	231,525	20,000
Operating Revenue Sub-Total	**18,228,831**	**18,970,728**	**15,010,032**
Net Operating Transfers In/(Out)	**0**	**0**	**(137,306)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(13,158,427)**	**(14,211,106)**	**(9,607,336)**
Total Program Funding	**5,070,404**	**4,759,622**	**5,265,390**
Program Staffing (FTEs)	**14.0**	**13.7**	**14.7**

Program Summary

Department: FLEET SERVICES
Program: FLEET PARTS SUPPLY

Function

Purchase parts and accessories needed for preventive or unscheduled maintenance of County vehicles and equipment.

Description of Services

Purchase and supply parts and accessories required to maintain and repair all County motor vehicles and equipment.

Program Goals and Objectives

- Maintain approximately the same inventory value while increasing the breadth of parts coverage
  . Achieve 85% or greater of parts availability for mechanic utilization
- Remove obsolete parts from inventory in favor of more current inventory
  . Ensure that parts turnover occurs at least five times per year

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Needed parts available	79%	82%	85%
Parts inventory turnover per year	4	4	5

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	155,908	176,812	176,302
SUPPLIES AND SERVICES	1,906,329	1,690,651	1,846,700
CAPITAL OUTLAY	1,884	0	0
Total Program Expenditures	**2,064,121**	**1,867,463**	**2,023,002**
Program Funding by Source			
Revenues			
MISCELLANEOUS	18,900	2,500	500
Operating Revenue Sub-Total	**18,900**	**2,500**	**500**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**2,045,221**	**1,864,963**	**2,022,502**
Total Program Funding	**2,064,121**	**1,867,463**	**2,023,002**
Program Staffing (FTEs)	**4.0**	**4.0**	**4.0**

Program Summary

Department: FLEET SERVICES
Program: MAINTENANCE & OPERATIONS

Function

Provide routine and preventive maintenance and repairs to Pima County's fleet of on and off road licensed vehicles, including cars and light, medium, and heavy trucks.

Description of Services

Perform routine and unscheduled repairs as needed on cars, light trucks, medium trucks, heavy trucks, and specialized equipment. Provide all resources necessary to accomplish repairs including parts, labor, and outside services.

Program Goals and Objectives

- Perform scheduled preventive maintenance services on all County vehicles and equipment in an effort to reduce unscheduled repairs
- Maximize utilization of fleet mechanic time at a target utilization rate of 75%
- Achieve 100% preventive maintenance compliance rate
- Achieve the industry standard vehicle-to-mechanic ratio of 25 to 1 within 3 years
  . Reduce the number of vehicles assigned per mechanic to 60 in fiscal year 2009/2010

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Preventive maintenance compliance rate	97%	100%	100%
Fleet vehicles assigned per mechanic	74	73	60
Mechanic utilization rate	70%	71%	75%
Scheduled/unscheduled repairs and maintenence performed timely and cost effective	yes	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,958,048	2,242,981	2,174,129
SUPPLIES AND SERVICES	1,521,859	1,649,218	1,754,775
CAPITAL OUTLAY	9,675	4,500	0
Total Program Expenditures	**3,489,582**	**3,896,699**	**3,928,904**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	2,274,011	1,958,117	1,841,000
MISCELLANEOUS	850	0	600
Operating Revenue Sub-Total	**2,274,861**	**1,958,117**	**1,841,600**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,214,721**	**1,938,582**	**2,087,304**
Total Program Funding	**3,489,582**	**3,896,699**	**3,928,904**
Program Staffing (FTEs)	**37.0**	**42.5**	**42.0**

Program Summary

Department: FLEET SERVICES
Program: SUPPORT SERVICES

Function

Provide fuel and maintain a fuel supply infrastructure for the operation of County owned and external customer owned vehicles and equipment. Also manage the County vehicle motor pool.

Description of Services

Provide and manage the inventory of fuel for County vehicles at various locations throughout the County. Provide a rental motor pool for County staff to utilize to conduct County business.

Program Goals and Objectives

- Ensure that a sufficient supply of fuel is available for County vehicles and equipment at all fueling facilities
  . Procure fuel in the most cost effective method and in compliance with State of Arizona Procurement statutes
  . Store and dispense fuel in a safe and environmentally correct manner and maintain appropriate records
- Provide a centralized motor pool to increase vehicle utilization and limit fleet size
  . Ensure 95% or greater availability of motor pool vehicles for County staff usage
- Provide internal customers with a wide range of motor pool vehicles
  . Maintain number of alternative fuel vehicles during current freeze on fleet purchases

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Motor pool vehicle requests fulfilled	100%	100%	100%
Above ground storage tanks installed	0	1	1
Number of alternative fuel vehicles in fleet	100	251	251
Fuel obtained in cost effective/compliant manner	yes	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	129,356	124,209	106,378
SUPPLIES AND SERVICES	6,108,315	5,222,920	5,561,519
Total Program Expenditures	**6,237,671**	**5,347,129**	**5,667,897**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	0	1,045,000	1,045,000
CHARGES FOR SERVICES	194,927	158,912	300,000
MISCELLANEOUS	1,393,989	0	0
Operating Revenue Sub-Total	**1,588,916**	**1,203,912**	**1,345,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**4,648,755**	**4,143,217**	**4,322,897**
Total Program Funding	**6,237,671**	**5,347,129**	**5,667,897**
Program Staffing (FTEs)	**2.0**	**2.0**	**2.0**

Program Summary

Department: FLEET SERVICES
Program: VEHICLE ACQUISITION & DISPOSITION

Function

Purchase and dispose of all County vehicles and equipment.

Description of Services

Purchase all vehicles and equipment required by County departments. At the end of a vehicle's useful life sell through internet auction.

Program Goals and Objectives

- Replace County obsolete/unreliable vehicles and equipment with safe, reliable, and cost efficient vehicles
  . Average no more than 180 days from time vehicle order placed until the equipment is received
  . Excluding law enforcement vehicles, vehicles placed in service within 30 days of receipt of vehicle
- Dispose of obsolete surplus vehicles and equipment in a timely and cost effective manner
  . Average no more than 45 days from date vehicle is removed from service to internet auction posting

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Vehicles received within 180 days from order date	100%	100%	100%
Vehicles placed in service within 30 days	100%	100%	100%
Vehicles meeting auction posting deadline	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	702	0	0
SUPPLIES AND SERVICES	58,999	18,000	10,800
Total Program Expenditures	**59,701**	**18,000**	**10,800**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	32,906	0	0
Operating Revenue Sub-Total	**32,906**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**26,795**	**18,000**	**10,800**
Total Program Funding	**59,701**	**18,000**	**10,800**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

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Graphic Services

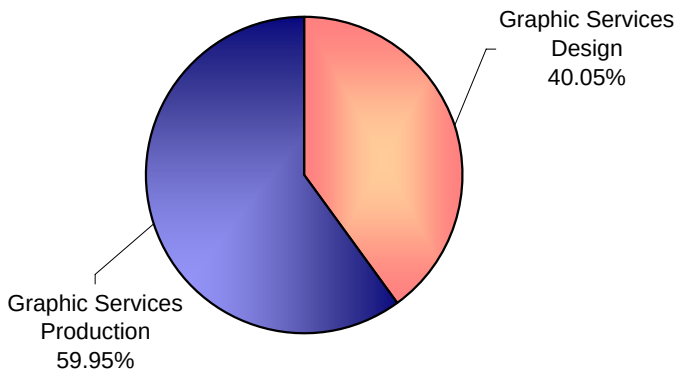
Expenditures: 1,572,502 **Revenues:** 1,143,500

FTEs 15.6

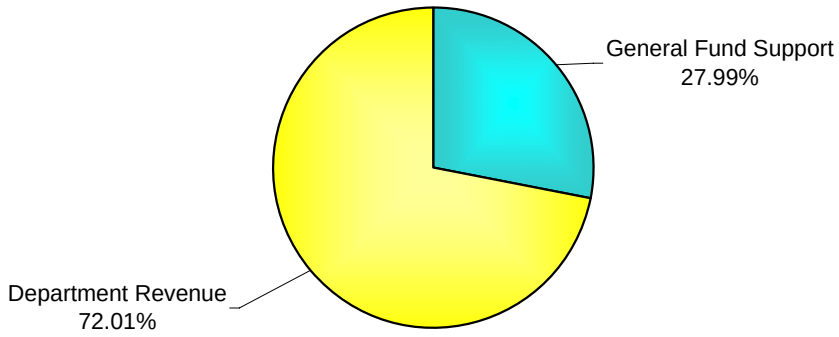
Function Statement: Provide graphic design, printing, and production services to all Pima County departments, County Administration, and the Board of Supervisors. Many of these products are often utilized by other governmental agencies, consultants, and the public.

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: GRAPHIC SERVICES

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
GRAPHIC SERVICES DESIGN	781,262	753,163	629,719
GRAPHIC SERVICES PRODUCTION	1,218,036	1,200,789	942,783
Total Expenditures	**1,999,298**	**1,953,952**	**1,572,502**
Funding by Source			
Revenues			
GRAPHIC SERVICES DESIGN	227,592	294,200	189,500
GRAPHIC SERVICES PRODUCTION	1,331,017	1,301,000	954,000
Total Revenues	**1,558,609**	**1,595,200**	**1,143,500**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(112,981)**	**(100,211)**	**(11,217)**
General Fund Support	**553,670**	**458,963**	**440,219**
Total Program Funding	**1,999,298**	**1,953,952**	**1,572,502**
Staffing (FTEs) by Program			
GRAPHIC SERVICES DESIGN	7.8	7.8	6.0
GRAPHIC SERVICES PRODUCTION	12.8	13.8	9.6
Total Staffing (FTEs)	**20.6**	**21.6**	**15.6**

Program Summary

Department: GRAPHIC SERVICES
Program: GRAPHIC SERVICES DESIGN

Function

Provide graphic design to all Pima County departments, County Administration, and the Board of Supervisors. Other governmental agencies, consultants, and the public often utilize many of these products.

Description of Services

Provide graphic design, computer graphics, desktop publishing, technical illustration, cartography, displays, and Web site design and development services. Utilize traditional and digital art media and illustration techniques, and manage all stages of publication production including layout, design, typography, editing, proofing, pre-press and printing processes, and costs. Other services include digital imaging, signage design, and the production of large exhibits.

Program Goals and Objectives

- Increase revenues and decrease expenses to minimize General Fund impact
  . Increase graphic designer billable hours
  . Reduce paper usage
  . Create a quality control process through Process Mapping exercises
- Enhance lines of communication between work force and management
  . Hold monthly departmental meetings to share information
  . Continue with Process Mapping to establish workflow procedures
- Increase customer service satisfaction
  . Track and reduce the number of customer complaints
  . Implement a job tracking system to provide immediate status reports

Financial Highlights and Significant Issues

Economic downturn affecting revenue. Printing and graphic design are generally reduced by departments trying to cut expenses. County administrator's directive to use Graphic Services combined with the departments' recent policy change which requires our approval of all county printing jobs will ensure the maximum revenue possible.

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Graphic designer time billed	40%	40%	55%
Number of customer complaints per total jobs	8 of 758	5 of 632	3 of 506

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	467,538	479,010	420,816
SUPPLIES AND SERVICES	313,724	274,153	208,903
Total Program Expenditures	**781,262**	**753,163**	**629,719**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	227,482	293,200	188,500
MISCELLANEOUS	110	1,000	1,000
Special Programs Revenue Sub-Total	**227,592**	**294,200**	**189,500**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**553,670**	**458,963**	**440,219**
Total Program Funding	**781,262**	**753,163**	**629,719**
Program Staffing (FTEs)	**7.8**	**7.8**	**6.0**

Program Summary

Department: GRAPHIC SERVICES
Program: GRAPHIC SERVICES PRODUCTION

Function

Provide high-speed digital black & white and color printing/copying, including file manipulation; offset printing; finishing and bindery services. Provide color and black & white large-format scanning and printing, and provide bindery services. The public, other governmental agencies and consultants often utilize these products.

Description of Services

Provide high-speed digital black & white and color printing/copying, including file manipulation, and offset press printing. Provide finishing and bindery services including collating, folding, and comb, velo, coil, tape, and steel edge binding, and drilling, punching, and numbering services. Provide forms design, high-speed digital color and black & white scanning, file manipulation, large format scan/ copy/print, and drymounting onto foam core. Provide pick-up and delivery service to all downtown County departments.

Program Goals and Objectives

- Increase revenues
  . Process more jobs in same time by improving both communication and internal processes by continuing Process Mapping exercises
  . Secure Intergovernmental Agreements (I.G.A.s) with other governmental entities to provide services
- Enhance lines of communication between employees and management
  . Hold departmental meetings and continue Process Mapping exercises
- Increase customer service satisfaction
  . Ensure press jobs are ready within 10 days
  . Track and reduce the number of customer complaints
  . Continue to add value added services
  . Increase quality control through Process Mapping

Financial Highlights and Significant Issues

Economic downturn affecting revenue. Printing and graphic design are generally reduced by departments trying to cut expenses. County administrator's directive to use Graphic Services plus the departments' recent policy change which requires our approval of all county printing jobs will ensure the maximum revenue possible.

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Quality Control - Number of jobs reworked in-house per total jobs	12 of 4,642	10 of 3,946	6 of 3,354
Press jobs ready in 10 days	80%	90%	95%
Number of customer complaints	12	8	4
I.G.A.s with outside governments	0	1	1

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	703,142	723,052	513,478
SUPPLIES AND SERVICES	514,894	477,737	429,305
Total Program Expenditures	**1,218,036**	**1,200,789**	**942,783**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	1,323,824	1,300,000	948,000
INTEREST	134	0	1,000
MISCELLANEOUS	7,059	1,000	5,000
Operating Revenue Sub-Total	**1,331,017**	**1,301,000**	**954,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(112,981)**	**(100,211)**	**(11,217)**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**1,218,036**	**1,200,789**	**942,783**
Program Staffing (FTEs)	**12.8**	**13.8**	**9.6**

Natural Resources, Parks & Recreation

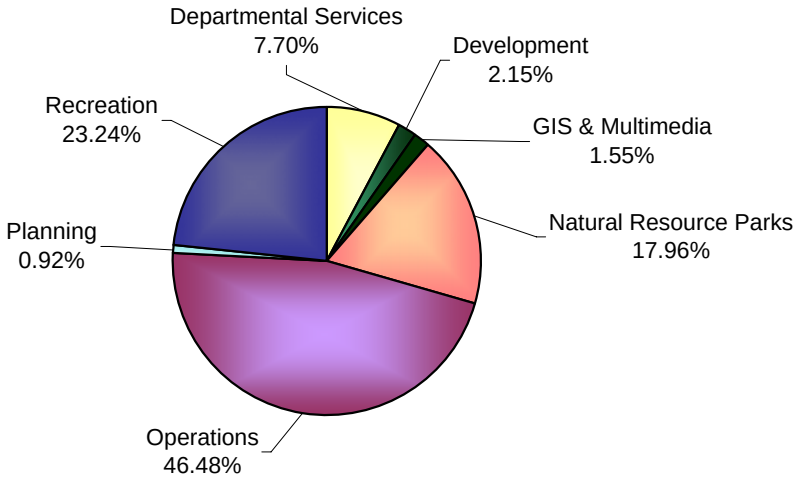
Expenditures: 15,669,231 **Revenues:** 1,349,200

FTEs 251.3

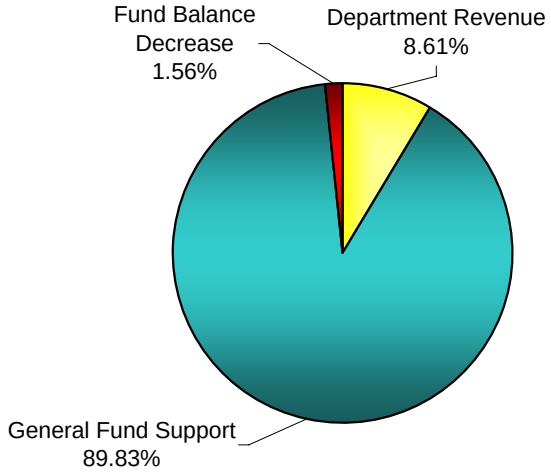
Function Statement: Manage Pima County natural resources, urban parks, and recreational programs. Lead community efforts to conserve the Sonoran Desert and enhance the urban environment. Provide quality recreation, education, and leisure activities.

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: NATURAL RESOURCES, PARKS & RECREATION

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
DEPARTMENTAL SERVICES	1,521,530	1,485,264	1,206,569
DEVELOPMENT	86,564	386,454	337,440
GIS & MULTIMEDIA SERVICES	125,678	83,591	242,929
NATURAL RESOURCE PARKS	2,929,289	3,129,754	2,814,477
OPERATIONS	8,328,383	7,756,432	7,281,497
PLANNING	110,573	86,324	144,674
RECREATION	3,870,585	4,204,006	3,641,645
Total Expenditures	**16,972,602**	**17,131,825**	**15,669,231**
Funding by Source			
Revenues			
DEPARTMENTAL SERVICES	61,577	70,000	60,000
DEVELOPMENT	48,743	75,000	75,000
GIS & MULTIMEDIA SERVICES	295	0	0
NATURAL RESOURCE PARKS	672,512	552,686	560,000
OPERATIONS	262,339	132,600	331,600
PLANNING	1,570	0	0
RECREATION	538,144	303,350	322,600
Total Revenues	**1,585,180**	**1,133,636**	**1,349,200**
Net Operating Transfers In/(Out)	**505,234**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**57,839**	**334,000**	**245,000**
General Fund Support	**14,824,349**	**15,664,189**	**14,075,031**
Total Program Funding	**16,972,602**	**17,131,825**	**15,669,231**
Staffing (FTEs) by Program			
DEPARTMENTAL SERVICES	18.0	19.0	16.6
DEVELOPMENT	8.5	9.0	4.0
GIS & MULTIMEDIA SERVICES	0.0	1.0	3.5
NATURAL RESOURCE PARKS	39.2	46.2	35.0
OPERATIONS	118.6	119.9	108.7
PLANNING	2.5	2.0	2.0
RECREATION	97.0	95.9	81.5
Total Staffing (FTEs)	**283.8**	**293.0**	**251.3**

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION
Program: DEPARTMENTAL SERVICES

Function

Provide management, leadership, and strategic and master planning for Pima County's large system of parks and natural resources.

Description of Services

Oversee operations of the following areas: Director's Office, Financial Operations, General Administration, and Supply Ordering and Distribution. Work with other departments in planning urban parks, natural resource parks, and recreation programs. Act as department representative at interdepartmental and intergovernmental meetings. Lead the department in the implementation of its portion of the Sonoran Desert Conservation Plan. Lead the department in the implementation of Pima County's Sustainability Plan. Provide management oversight to department accounts payable, accounts receivable, budgetary, and human resource areas. Assist training of new employees to ensure their compliance with the policies and procedures of the above systems. Provide contractual and financial oversight of all federal and state grants. Oversee efforts to update and improve technology related assets. Provide centralized supply ordering and distribution in support of every division within the Natural Resources, Parks and Recreation (NRPR) Department. Provide visitors to NRPR's office complex with outstanding customer service. Process all requests from the public and from other governmental agencies for the use of various features of our parks system (ramadas, meeting spaces, etc.).

Program Goals and Objectives

- Operate the department within the approved fiscal year budget
- Provide consistent systems training, coaching, and personnel skills enhancement throughout the year
- Ensure payroll processed within time constraints set by Pima County Finance Department with 3 or fewer errors
- Enroll new employees for benefits and process benefit changes on current employees within the time frames required
- Ensure Personnel Action Forms (PAFs) processed within timeframe set by Pima County Human Resources and Finance departments
- Process all invoices within 5 business days
- Distribute monthly financial reports to division managers and section supervisors within 3 business days
- Prepare 100% accurate budget status reports on a monthly, quarterly, and annual basis
- Increase amount of office supply purchases that are green products

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Expenditures within authorized budget amount	yes	yes	yes
Ratio of training completed to training required	80%	75%	100%
Number of pay periods not meeting standard of 3 or less calculation or keying errors on time authorization forms	1	1	0
New employees enrolled prior to 30-day mandated deadline	80%	100%	100%
Current employee changes processed within 3 days of notification of requested change	75%	90%	100%
Amount paid in fines for late PAFs ($50 per occurrence)	$5,000	$3,000	$0
Days to process invoices	7	5	4
Days to distribute financial reports to division managers after printing	5	4	3
Budget status reports containing errors	5%	4%	0%
Office supply purchases that are green products	0%	35%	75%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,220,319	1,143,277	929,165
SUPPLIES AND SERVICES	292,490	274,187	271,404
CAPITAL OUTLAY	8,721	67,800	6,000
Total Program Expenditures	**1,521,530**	**1,485,264**	**1,206,569**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	442	0	0
MISCELLANEOUS	(486)	0	0
Operating Revenue Sub-Total	**(44)**	**0**	**0**

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION
Program: DEPARTMENTAL SERVICES

INTEREST	2,031	0	0
MISCELLANEOUS	59,590	70,000	60,000
Special Programs Revenue Sub-Total	**61,621**	**70,000**	**60,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(10,645)**	**(21,000)**	**(5,000)**
General Fund Support	**1,470,598**	**1,436,264**	**1,151,569**
Total Program Funding	**1,521,530**	**1,485,264**	**1,206,569**
Program Staffing (FTEs)	**18.0**	**19.0**	**16.6**

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION
Program: DEVELOPMENT

Function

Manage and implement various planning, design, and construction projects which include Capital Improvement Programs (CIP)/Bond, grant, and other funded capital projects.

Description of Services

Plan, design, and develop trails, open space, and other properties to be used as parks. Administer and manage the CIP and various other funded capital projects. Oversee professional consultant and construction contracts. Develop related intergovernmental agreements and grants. Coordinate with other jurisdictions, agencies, and County departments.

Program Goals and Objectives

- Meet all CIP program requirements
- Comply with all regulatory agency standards
- Identify and meet all federal and state project standards

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
CIP standards met	100%	100%	100%
Regulatory agency standards met	100%	100%	100%
Federal and state program standards met	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	142,512	5,562	61,252
SUPPLIES AND SERVICES	(55,948)	329,117	276,188
CAPITAL OUTLAY	0	51,775	0
Total Program Expenditures	**86,564**	**386,454**	**337,440**
Program Funding by Source			
Revenues			
MISCELLANEOUS	64	0	0
Operating Revenue Sub-Total	**64**	**0**	**0**
CHARGES FOR SERVICES	18,420	75,000	75,000
INTEREST	30,259	0	0
Special Programs Revenue Sub-Total	**48,679**	**75,000**	**75,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(47,093)**	**225,000**	**225,000**
General Fund Support	**84,914**	**86,454**	**37,440**
Total Program Funding	**86,564**	**386,454**	**337,440**
Program Staffing (FTEs)	**8.5**	**9.0**	**4.0**

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION
Program: GIS & MULTIMEDIA SERVICES

Function

Provide geographic information and multimedia services to all Pima County Natural Resources, Parks and Recreation (NRPR) divisions.

Description of Services

Update and maintain the NRPR website. Generate Geographic Information Systems (GIS) mapping products and provide spatial analyses. Develop educational materials, multimedia presentations, and interpretive exhibits for NRPR properties and facilities.

Program Goals and Objectives

- Capture comprehensive spatial data for all NRPR properties and integrate this information into the Countywide GIS system
- Establish department protocol for the use of Global Positioning System (GPS) equipment and information transfer
- Increase public awareness of NRPR facilities, services, and programs through a comprehensive identity program and expanded Web presence

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Web pages designed	n/a	50	60
GIS products used	n/a	230	250
Park identity programs created	n/a	5	7

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	8,548	28,928	156,396
SUPPLIES AND SERVICES	111,828	43,255	60,897
CAPITAL OUTLAY	5,302	11,408	25,636
Total Program Expenditures	**125,678**	**83,591**	**242,929**
Program Funding by Source			
Revenues			
MISCELLANEOUS	295	0	0
Operating Revenue Sub-Total	**295**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**125,383**	**83,591**	**242,929**
Total Program Funding	**125,678**	**83,591**	**242,929**
Program Staffing (FTEs)	**0.0**	**1.0**	**3.5**

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION
Program: NATURAL RESOURCE PARKS

Function

Manage, maintain, and protect natural resource and mountain parks, open space lands, and cultural/historic resource sites. Educate the public about the importance of the sites and how to appropriately use them.

Description of Services

Manage and protect mountain parks and natural resource parks, natural preserves, non urban trails/trailheads, open space lands, and cultural/historic resource sites through routine monitoring, maintenance, and planned management actions. Provide environmental and historical education programs for diverse audiences. Provide passive and active natural resource based recreational opportunities on NRPR lands. Develop and implement an invasive species management program. Assist with identification, due diligence background reporting, and acquisition of new open space lands under the Sonoran Desert Conservation Plan.

Program Goals and Objectives

- Increase the level of public participation in environmental and conservation education programs
- Develop, implement, and monitor management plans for open space properties
- Routinely monitor and maintain non urban trail system and associated trail heads
- Monitor and provide operations maintenance support to maintain safe and functioning natural resource parks, open space lands, and cultural/historic resource sites

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Environmental education program participants	16,555	18,000	25,000
Miles of trails maintained	32	40	50
Acres of park, ranch, open space, and cultural resource lands maintained	170,500	172,000	175,000
Comprehensive management plans completed	2	5	2
Properties monitored annually	n/a	95	100

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,663,811	1,899,312	1,706,247
SUPPLIES AND SERVICES	1,112,839	1,214,442	1,108,230
CAPITAL OUTLAY	152,639	16,000	0
Total Program Expenditures	**2,929,289**	**3,129,754**	**2,814,477**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	12,990	0	0
CHARGES FOR SERVICES	146,274	133,000	130,000
MISCELLANEOUS	33,753	47,000	40,000
Operating Revenue Sub-Total	**193,017**	**180,000**	**170,000**
INTEREST	15,647	0	0
MISCELLANEOUS	307,740	300,000	300,000
Special Programs Revenue Sub-Total	**323,387**	**300,000**	**300,000**
INTERGOVERNMENTAL	156,108	72,686	90,000
Grant Revenue Sub-Total	**156,108**	**72,686**	**90,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**115,584**	**130,000**	**25,000**
General Fund Support	**2,141,193**	**2,447,068**	**2,229,477**
Total Program Funding	**2,929,289**	**3,129,754**	**2,814,477**
Program Staffing (FTEs)	**39.2**	**46.2**	**35.0**

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION
Program: OPERATIONS

Function

Manage, operate, and maintain Pima County's urban park system that provides vital green space and vegetative buffers to construction and development while providing opportunities to the public to be physically active. Provide groundwater recharge areas, flood plain protection, natural sound barriers, storm water protection, and carbon uptake from trees and vegetation that help keep the environment healthy.

Description of Services

Manage, operate, and maintain 40 parks, with 85 ball fields (62 lighted) while scheduling and coordinating with various sports organizations using the ball fields. Provide skilled maintenance support for 11 recreation/fine arts centers, various open space properties and ranches, natural resource parks and preserves, 9 public swimming pools, various government and community buildings, and water works systems throughout Pima County. Maintain the grounds of the downtown government complex. Update, coordinate, and implement a comprehensive division safety program. Coordinate and schedule ball fields for sports leagues and special events.

Program Goals and Objectives

- Develop cyclic maintenance for asphalt paths, parking lots, and entrance roads to improve safety, reduce long term maintenance costs, and prolong life expectancy
- Develop replacement programs for playground structures; bring playgrounds up to national standards and guidelines; install shade canopies over structures, and make them accessible by the disabled
- Remove graffiti within 72 hours at least 85% of the time

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Miles of river parks maintained	32	33	34
Urban parks operated and maintained	43	44	40
Ball fields operated, maintained, and scheduled	90	94	85
Graffiti removed within 72 hours at parks	75%	80%	90%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	5,215,936	5,342,477	5,012,207
SUPPLIES AND SERVICES	2,650,577	2,390,955	2,267,690
CAPITAL OUTLAY	461,870	23,000	1,600
Total Program Expenditures	**8,328,383**	**7,756,432**	**7,281,497**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	86,219	0	0
CHARGES FOR SERVICES	138,835	103,700	291,700
MISCELLANEOUS	37,285	28,900	39,900
Operating Revenue Sub-Total	**262,339**	**132,600**	**331,600**
Net Operating Transfers In/(Out)	**494,209**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**7,571,835**	**7,623,832**	**6,949,897**
Total Program Funding	**8,328,383**	**7,756,432**	**7,281,497**
Program Staffing (FTEs)	**118.6**	**119.9**	**108.7**

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION
Program: PLANNING

Function

Prepare and execute plans for parks, open space preserves, river parks, trails, and green spaces, both urban and rural. Review rezoning requests, specific plans, subdivision plats, development plans, and abandonment proposals to protect and secure trails and park space. Secure access to public lands. Identify, analyze, and assist with the acquisition of park land, open space, and trail corridors. Manage and administer the in-lieu park fees program. Plan, design and construct recreational trails consistent with the Eastern Pima County Trail System Master Plan.

Description of Services

Review and comment on rezonings, specific plans, subdivision plats, and development plans to secure parks, open spaces, and trails through the development process. Administer all aspects of the Eastern Pima County Trail System Master Plan. Manage recreation areas in residential subdivisions. Review and comment on state land applications, County right-of-way, and easement abandonments. Prepare master plans for parks, open space, trails, and greenways, individually and in systems. Prepare management plans for open space properties. Analyze and participate in the acquisition of park land, open space, and trail corridors. Secure access to public lands. Provide information to the public; provide technical assistance to other jurisdictions; prepare bond program requests; prepare grants and raise funds; draft ordinances, resolutions, leases, memorandums of understandings, and intergovernmental agreements. Conduct legislative analyses and develop park, open space, and trail policies. Work with other jurisdictions to implement projects that cross political boundaries.

Program Goals and Objectives

- Secure trail corridors, park land, and open space through the development review process
- Implement and periodically update the Eastern Pima County Trail System Master Plan
- Resolve access challenges to the public lands that surround Tucson
- Prepare management plans for new open space properties as they are acquired
- Design public facilities on newly acquired open space properties

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Eastern Pima County Trail System Master Plan updated	100%	100%	100%
Access challenges to newly acquired public lands resolved	95%	100%	100%
Management plans prepared for newly acquired public lands	yes	yes	yes
Public facilities designed on newly acquired open space properties	yes	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	86,734	35,850	144,674
SUPPLIES AND SERVICES	23,839	43,484	0
CAPITAL OUTLAY	0	6,990	0
Total Program Expenditures	**110,573**	**86,324**	**144,674**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	1,200	0	0
MISCELLANEOUS	370	0	0
Operating Revenue Sub-Total	**1,570**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**109,003**	**86,324**	**144,674**
Total Program Funding	**110,573**	**86,324**	**144,674**
Program Staffing (FTEs)	**2.5**	**2.0**	**2.0**

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION
Program: RECREATION

Function

Operate community centers, swimming pools, art and leisure classes, a boxing gym, and three shooting ranges. Also operate parks and recreation elements in Ajo.

Description of Services

Provide special interest classes, workshops, aquatics, sporting events, skill contests, teen dances, outdoor education, shooting sports, camping, hiking, community nutrition programs, related social services, and special events. Offer room rentals, performing arts space, and cooperative management with other agencies and private nonprofit groups. Provide activities to meet the unique interests of various age groups and populations. Offer age appropriate, supervised activities in a welcoming and safe environment.

Program Goals and Objectives

- Offer recreation programs at community centers, swimming pools, shooting ranges, and elsewhere
- Provide a safe environment at all locations and properly document activities and issues
- Provide trained professional staff and volunteers
- Provide safe, modern recreation facilities within existing resources
- Identify and rectify facilities issues, such as safety related problems at recreation sites
- Maintain clean, secure facilities
- Identify and repair, or have repaired, all mechanical maintenance issues at recreation sites

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Recreation/community center participants	313,113	325,000	275,000
Aquatics program participants	132,560	135,000	135,000
Shooting range users	19,010	20,000	20,000
Volunteer hours	19,550	20,000	20,000
Notices of significant regulatory violation	0	1	0
Staff safety training seminars held	5	5	5
Accidents reported within 2 days	80%	90%	100%
Repairs completed within 2 weeks	80%	85%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	3,121,498	3,319,259	2,826,865
SUPPLIES AND SERVICES	700,163	884,747	814,780
CAPITAL OUTLAY	48,924	0	0
Total Program Expenditures	**3,870,585**	**4,204,006**	**3,641,645**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	1,155	0	0
CHARGES FOR SERVICES	523,414	299,350	322,600
MISCELLANEOUS	13,568	4,000	0
Operating Revenue Sub-Total	**538,137**	**303,350**	**322,600**
INTEREST	7	0	0
Special Programs Revenue Sub-Total	**7**	**0**	**0**
Net Operating Transfers In/(Out)	**11,025**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(7)**	**0**	**0**
General Fund Support	**3,321,423**	**3,900,656**	**3,319,045**
Total Program Funding	**3,870,585**	**4,204,006**	**3,641,645**
Program Staffing (FTEs)	**97.0**	**95.9**	**81.5**

Public Works Administration

Expenditures: 92,625 **Revenues:** 0

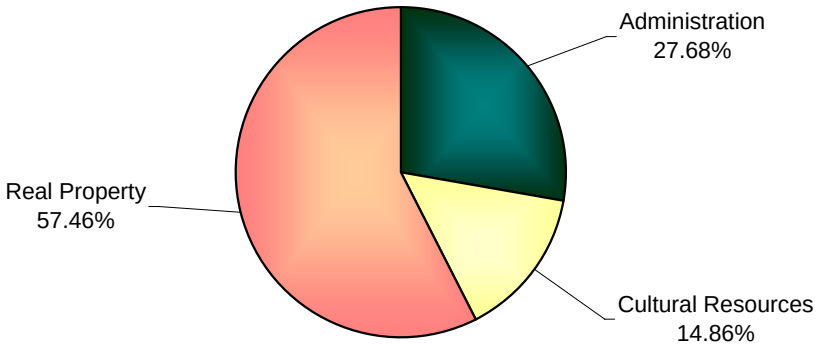
FTEs 34.0

Function Statement: Provide administrative services and cultural resources services and direct the real property function for the departments within the Public Works functional area.

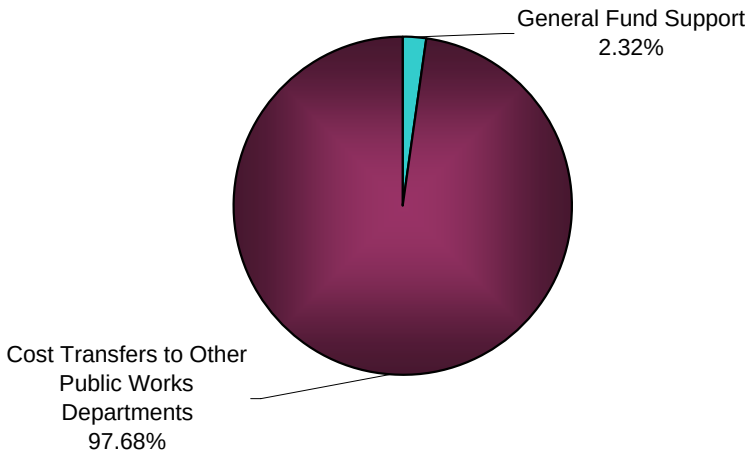
Mandates: None

Note: Expenditure percentages for Administration, Cultural Resources, and Real Property are shown only for illustrative purposes, as all of the costs of these programs except $92,625 of Cultural Resources are transferred to other Public Works departments.

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: PUBLIC WORKS ADMINISTRATION

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
ADMINISTRATION	2	0	0
CULTURAL RESOURCES	74,699	95,000	92,625
REAL PROPERTY	(1)	0	0
Total Expenditures	**74,700**	**95,000**	**92,625**
Funding by Source			
Revenues			
REAL PROPERTY	6,000	0	0
Total Revenues	**6,000**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**68,700**	**95,000**	**92,625**
Total Program Funding	**74,700**	**95,000**	**92,625**
Staffing (FTEs) by Program			
ADMINISTRATION	9.0	9.5	9.0
CULTURAL RESOURCES	7.0	6.9	6.0
REAL PROPERTY	21.5	22.0	19.0
Total Staffing (FTEs)	**37.5**	**38.4**	**34.0**

Program Summary

Department: PUBLIC WORKS ADMINISTRATION
Program: ADMINISTRATION

Function

Provide administrative direction and support services to departments within the Public Works functional area.

Description of Services

Manage capital projects and other administrative services. Provide administration, management, and planning support to Real Property Services, Cultural Resources & Historic Preservation Services, Geographic Information Services, Capital Improvement Program, and all departments within the Public Works functional area. Oversee, guide, and direct as necessary the implementation of County policies, capital projects, community relations, and other administrative services. Provide management and administrative support to the of Pima, Cochise, Santa Cruz, and Pinal counties, and the sister region of Puerto Penasco, Mexico.

(Note: The program's expenditures will be allocated in full to the other departments in the Public Works functional area. Therefore, all budgeted expenditures will net to zero.)

Program Goals and Objectives

- Ensure quality public service by providing efficient and effective management services to the Public Works departments
- Coordinate efforts of Public Works departments in support of the Public Works mission and vision
- Coordinate and facilitate the collaboration between the Public Works departments
- Manage Public Works departments to measurable progress in providing professional, progressive, fiscally responsible, and timely services to Pima County

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Each department's strategic plan and work plan updated annually and reviewed at mid-year	100%	100%	100%
Reports obtained from each department detailing activities related to providing progressive, fiscally responsible, and timely services	100%	100%	100%
Joint projects undertaken and completed	6	7	7

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1	0	0
SUPPLIES AND SERVICES	(13,327)	0	0
CAPITAL OUTLAY	13,328	0	0
Total Program Expenditures	**2**	**0**	**0**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**2**	**0**	**0**
Total Program Funding	**2**	**0**	**0**
Program Staffing (FTEs)	**9.0**	**9.5**	**9.0**

Program Summary

Department: PUBLIC WORKS ADMINISTRATION
Program: CULTURAL RESOURCES

Function

Provide management, technical, and administrative services to all County departments and the public ensuring compliance with federal, state, and County historic preservation laws and policies. Manage County historic preservation bond projects. Promote cultural resource conservation and implement historic preservation projects throughout Pima County.

Description of Services

Review all County Capital Improvement Program projects and private sector development proposals and plans. Manage and protect County owned cultural resources. Procure and administer grants, provide public information and heritage education, develop and implement Sonoran Desert Conservation Plan (SDCP) policies for cultural resources and ranching, develop and implement 1997 and 2004 bond program historic preservation projects, assist designation of the Santa Cruz Valley National Heritage Area. Implement mitigation measures.

Program Goals and Objectives

- Review and ensure compliance of County and private sector development projects
- Implement the 1997 and 2004 Historic Preservation Bond program
- Define project scopes of work for cultural resources services contracts
- Procure additional grant funds
- Develop and implement SDCP cultural resources and ranch conservation goals and policies
- Develop plans for Cultural Resources and Open Space preservation
- Work toward congressional designation of the Santa Cruz Valley National Heritage Area

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Compliance actions for County projects	95	125	150
Compliance reviews for private development	99	150	150
Preservation bond funds expended	2,043,795	$4,000,000	$3,000,000

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	178,546	94,956	92,625
SUPPLIES AND SERVICES	(118,664)	44	0
CAPITAL OUTLAY	14,817	0	0
Total Program Expenditures	**74,699**	**95,000**	**92,625**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**74,699**	**95,000**	**92,625**
Total Program Funding	**74,699**	**95,000**	**92,625**
Program Staffing (FTEs)	**7.0**	**6.9**	**6.0**

Program Summary

Department: PUBLIC WORKS ADMINISTRATION
Program: REAL PROPERTY

Function

Direct and administer the real property function for Pima County departments.

Description of Services

Provide appraisal, acquisition, relocation, property management, and property disposal services to Pima County departments. License the use of County rights-of-way for encroachments and water franchises. Track the number of appraisals and acquisitions per year

(Note: It is intended that the program's expenditures will be allocated in full to the other departments in the Public Works functional area. Therefore, all budgeted expenditures net to zero.)

Program Goals and Objectives

- Monitor all expenditures and charge expenditures to Public Works departments in an accurate and timely manner

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Appraisals/Nominals per year	280	280	290
Acquisition agreements per year	149	150	160
Escrow closings per year	129	130	140

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	187,418	0	0
SUPPLIES AND SERVICES	(205,254)	0	0
CAPITAL OUTLAY	17,835	0	0
Total Program Expenditures	**(1)**	**0**	**0**
Program Funding by Source			
Revenues			
MISCELLANEOUS	6,000	0	0
Operating Revenue Sub-Total	**6,000**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**(6,001)**	**0**	**0**
Total Program Funding	**(1)**	**0**	**0**
Program Staffing (FTEs)	**21.5**	**22.0**	**19.0**

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Regional Flood Control District

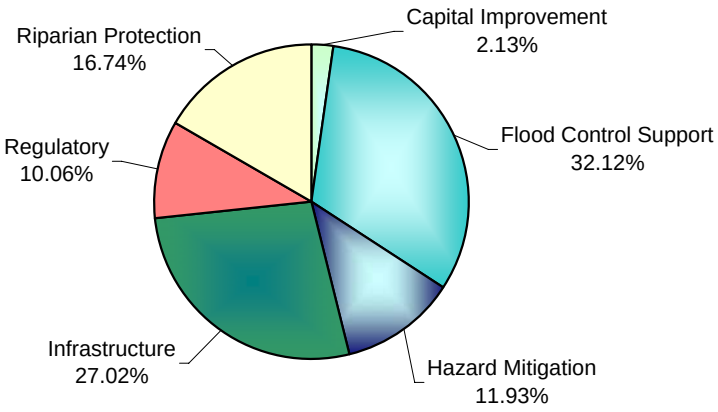
Expenditures: 12,227,360 **Revenues:** 23,598,588

FTEs 70.3

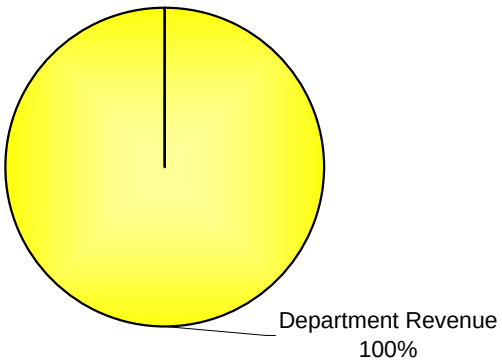
Function Statement: Protect public health, safety, and welfare by implementing structural flood control solutions and provide comprehensive nonstructural flood prevention services. Enhance natural floodplain characteristics and community environmental quality by preserving and protecting riparian habitat resources. Support Pima County's Section 10(a) permit application to the U.S. Fish and Wildlife Service and fulfill the mission pertaining to riparian elements set forth by the Board of Supervisors in the Sonoran Desert Conservation Plan.

Mandates: ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties; 11-257: Flood Water Control Works, Tax Levy; Title 48, Chapter 21: Flood Control Districts; and Pima County Code Title 16: Floodplain and Erosion Hazard Management

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: REGIONAL FLOOD CONTROL DISTRICT

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
CAPITAL IMPROVEMENT	230,981	190,878	260,554
FLOOD CONTROL SUPPORT	4,341,649	3,912,270	3,927,334
HAZARD MITIGATION	1,686,169	1,752,141	1,458,318
INFRASTRUCTURE	4,793,673	3,667,134	3,304,131
REGULATORY	2,188,326	1,039,786	1,229,783
RIPARIAN PROTECTION	1,457,971	1,982,378	2,047,240
Total Expenditures	**14,698,769**	**12,544,587**	**12,227,360**
Funding by Source			
Revenues			
CAPITAL IMPROVEMENT	85	0	0
FLOOD CONTROL SUPPORT	25,689,917	25,638,399	23,408,588
INFRASTRUCTURE	915,377	0	0
REGULATORY	102	0	0
RIPARIAN PROTECTION	38,816	367,470	190,000
Total Revenues	**26,644,297**	**26,005,869**	**23,598,588**
Net Operating Transfers In/(Out)	**(11,401,261)**	**(10,787,716)**	**(10,030,266)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(544,267)**	**(2,673,566)**	**(1,340,962)**
Total Program Funding	**14,698,769**	**12,544,587**	**12,227,360**
Staffing (FTEs) by Program			
CAPITAL IMPROVEMENT	9.0	7.0	8.0
FLOOD CONTROL SUPPORT	8.0	8.0	9.0
HAZARD MITIGATION	14.0	11.5	12.0
INFRASTRUCTURE	13.4	13.5	14.3
REGULATORY	18.0	17.0	18.0
RIPARIAN PROTECTION	13.0	10.0	9.0
Total Staffing (FTEs)	**75.4**	**67.0**	**70.3**

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT
Program: CAPITAL IMPROVEMENT

Function

Manage the development and construction of Capital Improvement Projects (CIP) for the Flood Control District. This includes the initiation, planning, monitoring and control, execution, and closing of District's CIP.

Description of Services

Design and construct flood control improvements along the major watercourses, including bank protection, levee, detention basins, environmental restoration, and linear park improvements. Prepare feasibility studies/concept design reports for flood control projects including reports and studies to obtain federal and state funds and grants for flood control and environmental restoration projects. Participate with other agencies and departments for construction of major flood control and environmental restoration projects. Provide comprehensive review and monitoring of construction to ensure project quality and compliance with project specifications.

Program Goals and Objectives

- Initiate and deliver the Flood Control Bond Projects and other CIP projects, monitor the progress of each project, and control the successful planning, design, construction, and closing of each project
- Implement and train division staff to develop constructible projects by utilizing value engineering to optimize design, monitor construction costs during design and construction, and provide project specifications that assure quality and utilize proper procurement practices

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Bond projects completed on schedule and budget	90%	90%	100%
Projects constructed within 5% of engineer's cost estimate	80%	82%	100%
1997 bond projects completed	90%	90%	98%
2004 bond projects completed	15%	30%	35%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	298,366	315,555	370,409
SUPPLIES AND SERVICES	(91,835)	(132,677)	(129,355)
CAPITAL OUTLAY	24,450	8,000	19,500
Total Program Expenditures	**230,981**	**190,878**	**260,554**
Program Funding by Source			
Revenues			
MISCELLANEOUS	85	0	0
Operating Revenue Sub-Total	**85**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**230,896**	**190,878**	**260,554**
Total Program Funding	**230,981**	**190,878**	**260,554**
Program Staffing (FTEs)	**9.0**	**7.0**	**8.0**

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT
Program: FLOOD CONTROL SUPPORT

Function

Direct, lead, and support the district floodplain management and flood control activities in the incorporated and unincorporated areas of Pima County by maintaining a fiscally responsible, environmentally conscientious, and multi-objective approach to managing regional watercourses, floodplains, water resources, and riparian habitats.

Description of Services

Provide leadership, financial management, and personnel for district operations. Provide direction and set policies for short range and long range regional flood control planning. Provide administrative support services to procure, manage, and audit contracts and services for the district. Ensure that district activities conform to federal and state laws, flood insurance standards, and floodplain management goals. Ensure the District meets the Federal Emergency Management Agency (FEMA) goals for local flood control activities and programs to prevent flood damage and mitigate potential flood hazards resulting in lower flood insurance rates to residents and businesses and making the community eligible for flood mitigation grants and disaster assistance.

Program Goals and Objectives

- Operate the District in a responsible manner that is protective of public safety, reduces future flood hazards, and meets Federal Flood Insurance Program goals
  . Be rated as a top community, class 5 or better, in floodplain management and flood prevention as determined by FEMA's Community Rating System allowing residents and businesses to obtain flood insurance premium discounts
  . Conduct outreach program to inform property owners about their susceptibility to flooding and increase the number of flood insurance policies in Pima County to a minimum of 3,100
- Provide up-to-date, accurate floodplain information to the general public and municipalities in the County including providing digital mapping and GIS information on floodplains, water resources, and associated comprehensive planning data for flood control
  . Provide a regional flood control plan and long-term flood prevention strategy and implementation plan

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Divisions that developed a one-year and five-year operating plan	0	3	4
Projects with no discrepancies in schedule or budget	25%	70%	100%
FEMA's community class rating for Pima County	5	5	5
Savings on Flood Insurance premiums in Pima County	25%	25%	25%
Total Flood Insurance policies in Pima County	2,453	2,900	3,100

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,943,036	1,337,648	1,403,927
SUPPLIES AND SERVICES	2,367,460	2,574,622	2,523,407
CAPITAL OUTLAY	31,153	0	0
Total Program Expenditures	**4,341,649**	**3,912,270**	**3,927,334**
Program Funding by Source			
Revenues			
TAXES	25,331,448	25,332,649	23,292,838
INTERGOVERNMENTAL	8,280	0	0
CHARGES FOR SERVICES	165,126	175,000	50,000
INTEREST	144,984	100,000	35,000
MISCELLANEOUS	40,079	30,750	30,750
Operating Revenue Sub-Total	**25,689,917**	**25,638,399**	**23,408,588**
Net Operating Transfers In/(Out)	**(11,401,261)**	**(10,787,716)**	**(10,030,266)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(9,947,007)**	**(10,938,413)**	**(9,450,988)**
Total Program Funding	**4,341,649**	**3,912,270**	**3,927,334**
Program Staffing (FTEs)	**8.0**	**8.0**	**9.0**

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT
Program: HAZARD MITIGATION

Function

Provide flood hazard mapping and information resources to protect Pima County residents from flooding and associated hazards. Conduct long-range planning services to promote wise and environmentally sound developments in and adjacent to flood hazard areas. Ensure compliance with federal, state, and local regulations for development projects impacting Pima County regional watercourses, floodplains, and riparian areas.

Description of Services

Provide compliance with floodplain management regulation and emergency preparedness as required to meet federal and state laws and local mandates. Review plans, issue permits, perform investigations, conduct hydrologic and hydraulic studies, interface with other governmental agencies, instill public awareness, and respond to flood events. Provide comprehensive planning and review of flood control infrastructure constructed by private development. Conduct comprehensive river and basin management studies and prepare financial program reports. Coordinate management of the Flood Insurance Rate Maps, the Community Rating System, and flood hazard mitigation and emergency repair activities with the Federal Emergency Management Agency (FEMA). Conduct and review flood insurance studies. Review development plans for compliance with FEMA. Coordinate FEMA approved mapping changes. Participate in the National Flood Insurance Program and the Community Rating Systems. Initiate flood education and awareness activities. Identify, plan, and study needs Prepare plans or studies, develop scopes of works, and oversee work to completion. Prepare the annual report and the Five Year Comprehensive Report.

Program Goals and Objectives

- Discourage development in flood and erosion hazard areas
- Encourage natural resource protection
- Continue participating in the Flood Insurance Program
- Identify cost-effective solutions to flood and erosion hazards
- Encourage interagency cooperation
- Meet or exceed state and federal requirements for preserving and protecting environmental resources, including those mandated by the Threatened and Endangered Species Act and the Sonoran Desert Conservation Plan

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Development project plans received, logged in, and reviewed within time frame established by Pima County Development Services	79%	85%	100%
FEMA reviews received, logged in, and reviewed within a four-week period	85%	60%	100%
Floodplain residents that receive informational and/or educational materials, e.g. floodplain map change notices, educational brochures	50%	50%	100%
Acres of watersheds studied annually to update flood hazard information	143,000	175,000	200,000
Linear miles of rivers studied and reviewed annually	67	75	300
Rezonings and plans that provide for natural washes and preserve floodplains	80%	75%	85%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	879,230	897,779	962,638
SUPPLIES AND SERVICES	806,939	852,662	492,680
CAPITAL OUTLAY	0	1,700	3,000
Total Program Expenditures	**1,686,169**	**1,752,141**	**1,458,318**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,686,169**	**1,752,141**	**1,458,318**
Total Program Funding	**1,686,169**	**1,752,141**	**1,458,318**
Program Staffing (FTEs)	**14.0**	**11.5**	**12.0**

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT
Program: INFRASTRUCTURE

Function

Protect the health, safety, and welfare of Pima County residents by providing comprehensive maintenance, operation, and development of flood control infrastructure through a balanced, multi-objective approach to managing regional watercourses, floodplains, and storm water resources.

Description of Services

Inspect, construct, and maintain flood control facilities. Develop operation and maintenance plans for flood control infrastructure including emergency preparedness and incorporating environmentally sensitive solutions for flood control. Coordinate maintenance activities with external departments and agencies at the city, County, state, and federal levels. Develop and maintain an Asset Management Program containing a complete inventory of all district flood control and related infrastructure including real property, bank protection, drainage ways, easements, and other flood conveyance structures. Develop plans for the operation and maintenance of the real property including coordination with other County departments and local, state, and federal agencies.

Program Goals and Objectives

- Provide inspection and maintenance of flood control improvements that embody sound maintenance principles and in a cost effective manner
- Establish data management procedures that provide support to the various programs within the District including data sources as well as geographic information data sources

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
District property inventoried in geographical information system (GIS) database	70%	80%	99%
Infrastructure assets inventoried in GIS database	40%	80%	99%
Assets inventoried	5,498	5,500	5,500
Subdivision Release of Assurance inspections completed within 10 days of request	99%	100%	100%
Infrastructure inventory inspected annually	25%	66%	66%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,118,723	1,729,400	1,662,491
SUPPLIES AND SERVICES	3,667,664	1,905,234	1,631,140
CAPITAL OUTLAY	7,286	32,500	10,500
Total Program Expenditures	**4,793,673**	**3,667,134**	**3,304,131**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	915,377	0	0
Operating Revenue Sub-Total	**915,377**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**3,878,296**	**3,667,134**	**3,304,131**
Total Program Funding	**4,793,673**	**3,667,134**	**3,304,131**
Program Staffing (FTEs)	**13.4**	**13.5**	**14.3**

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT
Program: REGULATORY

Function

Protect the health, safety, and welfare of Pima County residents by providing comprehensive compliance plans and customer service programs through a balanced, fiscally responsible, multi-objective approach to managing local and regional watercourses, floodplains, and riparian resources.

Description of Services

Ensure compliance with floodplain management regulations as required by federal and state laws and local mandates governing floodplains. Implement a regulatory permitting and compliance program to provide information and outreach services that explain floodplain requirements. Review applications, plans, and engineering studies for conformance with standards and requirements, and issue permits if acceptable. Perform site investigations in order to verify that improvements were constructed in compliance with the Floodplain and Erosion Hazard Management Ordinance. Initiate enforcement activities for construction not in compliance. Conduct hydrologic and hydraulic studies. Interface with other governmental agencies, instill public awareness, and respond to flood events. Provide comprehensive planning and review of flood control infrastructure constructed by private development.

Program Goals and Objectives

- Meet or exceed federal and state requirements for floodplain management, including those mandated for participation in the National Flood Insurance Program
- Ensure that development activities in flood hazard areas are in compliance with federal and state laws and the Floodplain and Erosion Hazard Management Ordinance
- Provide floodplain management plans that embody sound engineering principles and preserve natural resources
- Provide consistent and comprehensive information regarding flood and erosion hazards, and impacts to riparian areas in order to assist in creating awareness of the issues, and promote development with the least impact within these areas

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Flood Hazard Information Sheets completed per requests from property owners, prospective property owners, and mortgage companies	4,363	4,600	4,500
Outreach events held to inform residents about flood hazards	7	7	5
Certified Floodplain Managers	14	11	11
Floodplain Use Permit applications initially reviewed within 15 business days (either approved or comment letter)	66%	80%	100%
Complaints responded to within 10 business days	73%	60%	100%
Completed elevation certificates returned	56%	90%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	948,254	975,378	1,173,807
SUPPLIES AND SERVICES	1,231,647	64,408	55,976
CAPITAL OUTLAY	8,425	0	0
Total Program Expenditures	**2,188,326**	**1,039,786**	**1,229,783**
Program Funding by Source			
Revenues			
MISCELLANEOUS	102	0	0
Operating Revenue Sub-Total	**102**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**2,188,224**	**1,039,786**	**1,229,783**
Total Program Funding	**2,188,326**	**1,039,786**	**1,229,783**
Program Staffing (FTEs)	**18.0**	**17.0**	**18.0**

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT
Program: RIPARIAN PROTECTION

Function

Enhance floodplain characteristics and ecosystem functions by preserving, protecting, and restoring the natural resources within Pima County, including those activities mandated by federal, state, and local regulations. Fulfill the mission set forth by the Pima County Board of Directors in the Sonoran Desert Conservation Plan (SDCP), as it pertains to riparian and water resource protection.

Description of Services

Manage and administer the riparian protection elements of the SDCP and the Floodplain and Erosion Hazard Management Ordinance (Floodplain Ordinance) through coordination, review, and enforcement of land use improvement plans for both private and public development. Oversee the planning, designing, constructing, and maintaining of riparian habitat ecosystem restoration projects. Evaluate and make recommendations on properties for flood-prone, riparian habitat, and open space acquisition. Manage Regional Flood Control District (RFCD) property including unique high value riparian preserves. Participate with other County departments, governmental and nongovernmental entities on riparian area needs, availability, and conservation. Identify concerns surrounding water usage and availability and develop policies that help address these issues. Coordinate with other agencies on the planning, design, construction, operation and maintenance of groundwater recharge projects associated with flood control projects. Review and comment on possible water resource impacts of a proposed development. Determine water needs for existing riparian habitat areas and RFCD ecosystem restoration projects. Maintain, operate, and expand the Automated Local Evaluation in Real Time (ALERT) system to ensure rainfall and stream flow is accurately measured and assessed in real-time. Monitor rainfall and stream flow runoff to determine potential flooding and coordinate with appropriate emergency response agencies during significant events. Develop, regulate, and enforce riparian measures that serve to preserve and protect valued ecosystem habitat. Provide timely storm related information and system analyses to County personnel and other emergency response agencies. Preserve, protect, and enhance riparian resources throughout Pima County.

Program Goals and Objectives

- Support and ensure compliance with Floodplain Ordinance and the SDCP as it applies to floodplains, riparian habitat, and RFCD property
. Manage RFCD property in a manner that protects and enhances natural resources throughout Pima County using appropriate environmental sensitivity means
. Plan, design, construct, and maintain cost effective high valued riparian habitat ecosystem restoration projects
- Maintain and operate an integrated flood warning and emergency response system in cooperation with the National Weather Service, Pima County Office of Emergency Management, and the state

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Riparian habitat mitigation plan permits inspected annually for regulatory compliance based on permits issued	9%	12%	12%
Non-functional ALERT field site sensors repaired or replaced within two weeks, weather and hardware permitting	95%	95%	95%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	876,837	1,194,653	1,345,990
SUPPLIES AND SERVICES	556,447	690,325	584,650
CAPITAL OUTLAY	24,687	97,400	116,600
Total Program Expenditures	**1,457,971**	**1,982,378**	**2,047,240**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	0	217,470	40,000
MISCELLANEOUS	38,816	150,000	150,000
Operating Revenue Sub-Total	**38,816**	**367,470**	**190,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,419,155**	**1,614,908**	**1,857,240**
Total Program Funding	**1,457,971**	**1,982,378**	**2,047,240**
Program Staffing (FTEs)	**13.0**	**10.0**	**9.0**

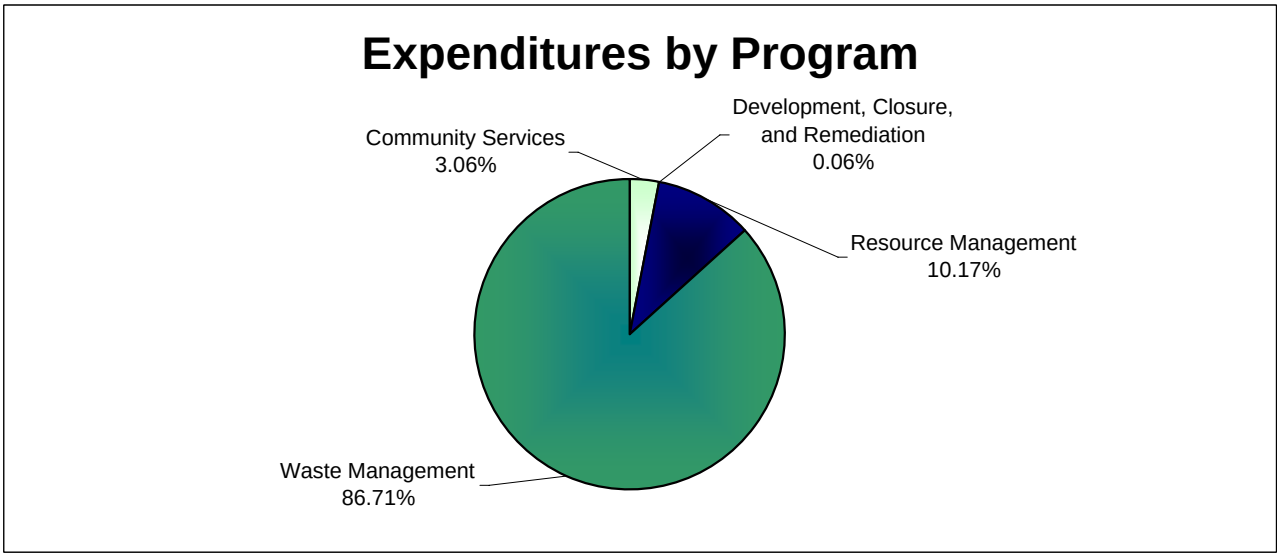
Solid Waste Management

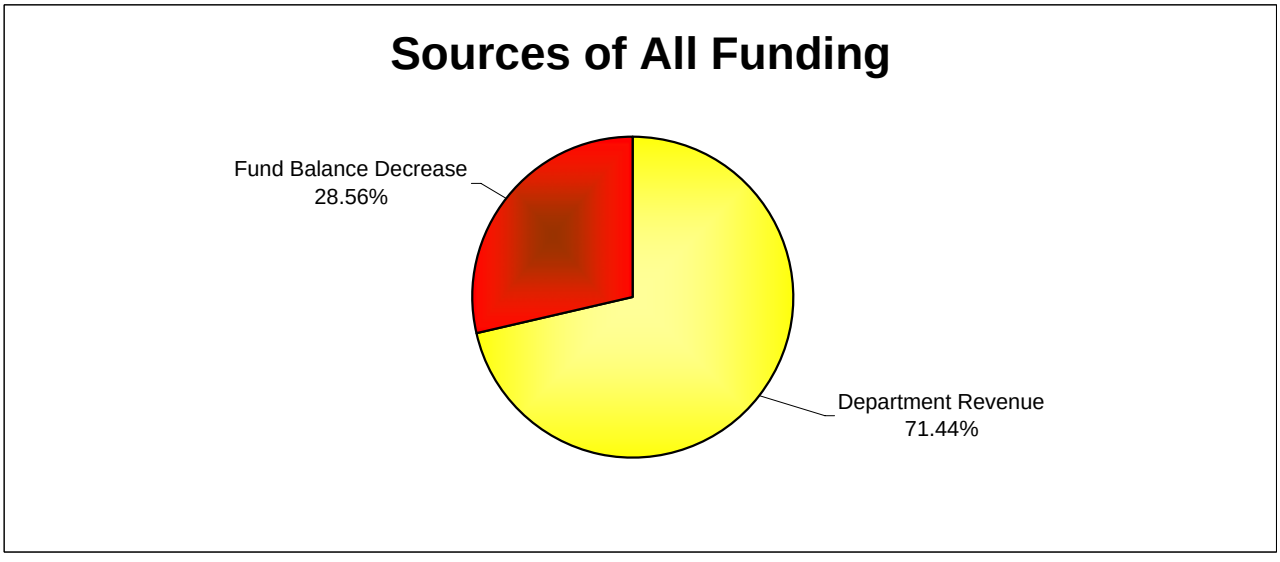
Expenditures: 7,178,250 **Revenues:** 5,128,250

FTEs 34.5

Function Statement: Provide efficient and environmentally responsible solid waste facilities for the people of Pima County. Manage and operate the solid waste disposal and transfer facilities necessary for the safe and sanitary disposal of solid waste generated within its jurisdiction.

Mandates: ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties, 11-269 Recycling and Waste Reduction; Title 49, Chapter 4: Solid Waste Management; and Pima County Code Title 7: Environmental Quality, 7.25: Waste Collection; 7.29: Solid Waste; and 7.33: Removal of Rubbish, Trash Weeds, Filth, and Debris





Department Summary by Program

Department: SOLID WASTE MANAGEMENT

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
COMMUNITY SERVICES	140,089	334,300	220,000
DEVELOPMENT, CLOSURE, AND REMEDIATION	19,082	25,500	4,000
RESOURCE MANAGEMENT	937,676	683,700	730,000
WASTE MANAGEMENT	7,212,820	7,216,375	6,224,250
Total Expenditures	**8,309,667**	**8,259,875**	**7,178,250**
Funding by Source			
Revenues			
COMMUNITY SERVICES	102	0	0
RESOURCE MANAGEMENT	87,016	5,000	5,000
WASTE MANAGEMENT	7,156,624	5,297,075	5,123,250
Total Revenues	**7,243,742**	**5,302,075**	**5,128,250**
Net Operating Transfers In/(Out)	**500,000**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**565,925**	**2,957,800**	**2,050,000**
Total Program Funding	**8,309,667**	**8,259,875**	**7,178,250**
Staffing (FTEs) by Program			
COMMUNITY SERVICES	0.0	1.0	0.0
RESOURCE MANAGEMENT	11.0	11.0	8.0
WASTE MANAGEMENT	42.0	30.6	26.5
Total Staffing (FTEs)	**53.0**	**42.6**	**34.5**

Program Summary

Department: SOLID WASTE MANAGEMENT
Program: COMMUNITY SERVICES

Function

Provide funding, using Solid Waste tipping fees if available, for the Pima County Department of Environmental Quality Wildcat Dump Program. Provide staffing and equipment to support community clean up operations and the Wildcat Dump Program.

Description of Services

Provide bins and drivers at no charge and waive tipping fees for organized Pima County community clean up operations, Board of Supervisors clean up requests, and the Pima County Department of Environmental Quality Wildcat Dump Program. Provide funding, if available, for the Wildcat Dump Program.

Program Goals and Objectives

- Keep Pima County clean
- Provide resources, if available, to support community neighborhood and Wildcat Dump clean up operations

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Complaints received regarding community clean ups	0	0	0
Illegal dumping sites investigated	712	650	675
Illegal waste removed from public lands (tons)	99	85	90

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	110,192	55,443	2,224
SUPPLIES AND SERVICES	29,897	278,857	217,776
Total Program Expenditures	**140,089**	**334,300**	**220,000**
Program Funding by Source			
Revenues			
MISCELLANEOUS	102	0	0
Operating Revenue Sub-Total	**102**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**139,987**	**334,300**	**220,000**
Total Program Funding	**140,089**	**334,300**	**220,000**
Program Staffing (FTEs)	**0.0**	**1.0**	**0.0**

Program Summary

Department: SOLID WASTE MANAGEMENT
Program: DEVELOPMENT, CLOSURE, AND REMEDIATION

Function

Plan and manage all Solid Waste development, closure, and remediation activities. Closure indicates that a landfill facility, or a portion of a landfill facility, has reached capacity, stopped receiving waste, and disposal operations have ceased. Closure refers to all closure and post-closure activities. Remediation includes investigation, design, and construction for remedial activities associated with waste sites.

Description of Services

Implement requisite facility development and interim closure activities at County landfills. Plan and manage remediation services to include investigation, design, and construction.

Program Goals and Objectives

- Track waste management capacity and remediation services capability
- Plan and manage the development, expansion, closure, and required remediation at County landfills

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Monthly waste data tracking completed	yes	yes	yes
Landfill forecasts updated semi-annually	yes	yes	yes
Groundwater wells and gas probes monitored	44	46	46

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	8,956	5,100	1,595
SUPPLIES AND SERVICES	10,126	20,400	2,405
Total Program Expenditures	**19,082**	**25,500**	**4,000**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**19,082**	**25,500**	**4,000**
Total Program Funding	**19,082**	**25,500**	**4,000**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: SOLID WASTE MANAGEMENT
Program: RESOURCE MANAGEMENT

Function

Provide financial management, procurement, and administrative support services. Project for the timely replacement of equipment.

Description of Services

Manage department administration and equipment replacement.

Program Goals and Objectives

- Provide administration for integrated solid waste management development, operations, landfill facilities closure, and post-closure activities
- Manage financial, staffing, and administrative resources
- Project equipment funding and request replacement

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Invoices prepared by 7th of each month	yes	yes	yes
Equipment plan updated	yes	yes	yes
Long range staffing plan updated	yes	yes	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	422,508	261,139	297,504
SUPPLIES AND SERVICES	511,434	422,561	432,496
CAPITAL OUTLAY	3,734	0	0
Total Program Expenditures	**937,676**	**683,700**	**730,000**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	9,884	5,000	5,000
INTEREST	76,615	0	0
MISCELLANEOUS	517	0	0
Operating Revenue Sub-Total	**87,016**	**5,000**	**5,000**
Net Operating Transfers In/(Out)	**500,000**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**350,660**	**678,700**	**725,000**
Total Program Funding	**937,676**	**683,700**	**730,000**
Program Staffing (FTEs)	**11.0**	**11.0**	**8.0**

Program Summary

Department: SOLID WASTE MANAGEMENT
Program: WASTE MANAGEMENT

Function

Perform integrated waste management at all Pima County solid waste facilities. Plan for future expansions of existing landfill facilities.

Description of Services

Provide landfill, transfer station, and recycling operations, including waste tire collection and recycling. Prepare annual Solid Waste Development Plan update. Plan and manage the appropriate development of expansions at existing landfill facilities.

Program Goals and Objectives

- Provide long term integrated solid waste management services
- Develop, operate, and close facilities to meet County needs in compliance with applicable laws and regulations
- Plan, develop, and implement new solid waste management facilities in response to County needs

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Arizona Department of Environmental Quality inspections passed	83%	100%	100%
Accidents resulting in lost time	4	0	0
Landfills operated	4	4	4
Transfer stations operated	2	2	2
Rural collection centers operated	11	4	4
Waste tonnage handled	207,584	145,822	123,872
Tire tonnage recycled	13,080	12,400	13,000
Other materials tonnage recycled	1,193	1,000	1,000

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	2,065,924	1,842,102	1,482,332
SUPPLIES AND SERVICES	5,146,896	5,374,273	4,741,918
Total Program Expenditures	**7,212,820**	**7,216,375**	**6,224,250**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	5,700,172	3,787,500	3,775,000
MISCELLANEOUS	87,769	54,250	33,750
Operating Revenue Sub-Total	**5,787,941**	**3,841,750**	**3,808,750**
INTERGOVERNMENTAL	1,152,277	1,200,000	1,200,000
CHARGES FOR SERVICES	132,429	170,000	84,000
INTEREST	83,212	85,325	30,500
MISCELLANEOUS	765	0	0
Special Programs Revenue Sub-Total	**1,368,683**	**1,455,325**	**1,314,500**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**56,196**	**1,919,300**	**1,101,000**
Total Program Funding	**7,212,820**	**7,216,375**	**6,224,250**
Program Staffing (FTEs)	**42.0**	**30.6**	**26.5**

Transportation

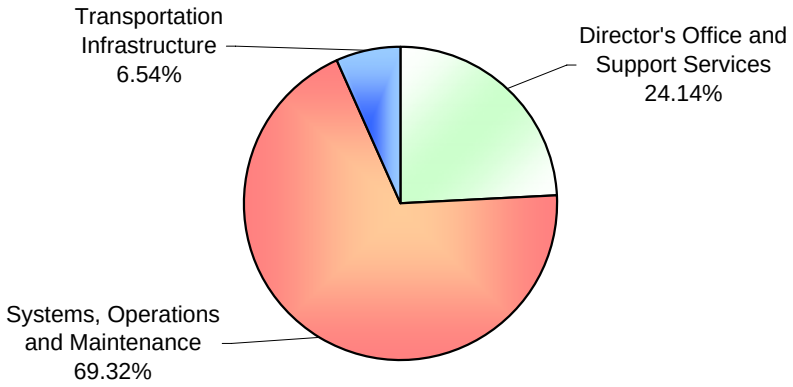
Expenditures: 40,618,931 **Revenues:** 56,168,803

FTEs 354.1

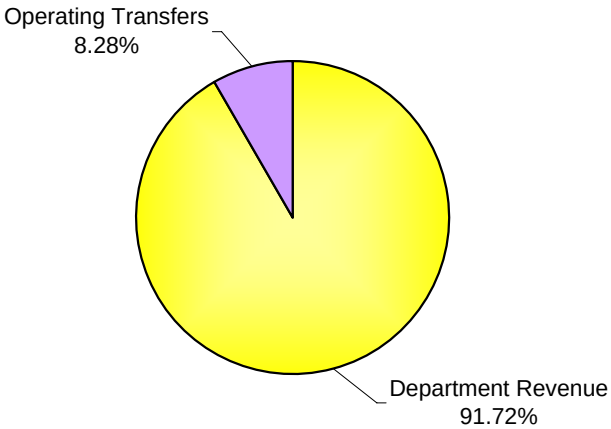
Function Statement: Provide for the safe and efficient movement of people and goods. Maintain and rehabilitate Pima County's street and highway system. Review and regulate new developments relative to regional transportation plan considerations. Plan, design, and implement all transportation capital construction projects. Install, upgrade, and improve traffic control devices to enhance or sustain traffic flow and motorist safety. Provide alternate modes of transportation. Develop, integrate, and maintain an automated mapping/facilities, management/geographic information system. Continue implementation and development of the records modernization program.

Mandates: ARS Title 28, Chapter 19: County Highways; and Pima County Code Title 10: Traffic and Highways

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: TRANSPORTATION

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
DIRECTOR'S OFFICE AND SUPPORT SVCS	9,193,888	10,163,612	9,806,455
SYSTEMS, OPERATIONS AND MAINTENANCE	33,179,815	36,672,737	28,155,506
TRANSPORTATION INFRASTRUCTURE	1,311,067	1,493,888	2,656,970
Total Expenditures	**43,684,770**	**48,330,237**	**40,618,931**
Funding by Source			
Revenues			
DIRECTOR'S OFFICE AND SUPPORT SVCS	61,351,889	61,292,609	52,537,197
SYSTEMS, OPERATIONS AND MAINTENANCE	3,394,655	3,551,056	3,047,241
TRANSPORTATION INFRASTRUCTURE	287,792	388,160	584,365
Total Revenues	**65,034,336**	**65,231,825**	**56,168,803**
Net Operating Transfers In/(Out)	**(21,494,348)**	**(17,150,429)**	**(16,496,170)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**144,782**	**248,841**	**946,298**
Total Program Funding	**43,684,770**	**48,330,237**	**40,618,931**
Staffing (FTEs) by Program			
DIRECTOR'S OFFICE AND SUPPORT SVCS	80.9	72.7	52.1
SYSTEMS, OPERATIONS AND MAINTENANCE	239.5	240.0	204.0
TRANSPORTATION INFRASTRUCTURE	105.5	102.0	98.0
Total Staffing (FTEs)	**425.9**	**414.7**	**354.1**

Program Summary

Department: TRANSPORTATION
Program: DIRECTOR'S OFFICE AND SUPPORT SVCS

Function

Provide leadership and support to the department in the areas of strategic planning and capital programming, administration, intergovernmental relations, environmental compliance, finance, real property, and technical services.

Description of Services

Provide direction and leadership to organize, manage, and administer the activities of the department management and staff. Implement departmental procedures consistent with County ordinances, policies, and directives. Serve as a liaison between the department, County Administrator, Board of Supervisors, and taxpayers. Manage public education and the community relations activities of the department. Act as the primary liaison with the community, government agencies, neighborhood organizations, and special interest groups. Ensure intergovernmental document quality, coordination, department review, and comment on key state and federal legislation. Provide training and consultation on process improvement, budgeting, planning, and organizational development. Ensure appropriate compliance of the department's activities with federal, state, and local government requirements and regulations on environmental issues. Provide research, investigation, data collection, and advisory and defense support of departmental tort related claims and lawsuits. Provide administrative support, including employee services, procurement, financial management, and general services to the department. Provide Capital Improvement Plan (CIP) administrative management services including documentation of CIP project expenditures and project progress, development of reimbursement requests from federal, state, and local agencies, and compilation of audit files/audit capable documentation.

Program Goals and Objectives

- Develop and operate the department within the approved current fiscal year budget
  . Ensure that the department's budget meets approved and planned work objectives and lead the department's annual budget development process
  . Provide financial data for the County's Capital Improvement Plan within four weeks of obtaining quarterly actual expenditures
- Continue the development and implementation of a strategic plan ensuring alignment with the policies, ordinances, and directives of the Board of Supervisors, the County Administrator and the Deputy County Administrator for Public Works
  . Plan, schedule, and lead all department planning and Quality Council sessions
- Develop and retain a high performing workforce
  . Provide consistent technical and personal development skills training and coaching within the divisions throughout the year
- Meet customer requests by completing acquisitions and giving possession of property to customers for facility development
  . Track the number of appraisals and acquisitions per year
- Provide premier customer service by promptly responding to all constituent inquiries and concerns and requests from the Board of Supervisors, the County Administrator, and the Deputy County Administrator for Public Works
  . Track and respond to each inquiry, concern, or request received within 24 hours of receipt
- Process invoices within five business days of receipt

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Constituent inquiries and concerns received	5,359	6,000	6,000
Constituent inquiries and concerns responded to or resolved within 24 hours of receipt	90%	92%	100%
Technical assistance and /or environmental documents reviewed annually	183	150	150
Introduced bills having an impact on the department that receive divisional review and are reported in writing to the Chief Deputy County Administrator	100%	100%	100%
Quarterly financial data updates provided to the County's CIP unit within 4 weeks of obtaining the quarterly actual expenditures	100%	100%	100%
Invoices processed within 5 business days of receipt	100%	100%	100%
Budget unit requests submitted on time	100%	100%	100%

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	4,009,036	4,176,670	3,654,542
SUPPLIES AND SERVICES	5,168,160	5,986,942	6,151,913
CAPITAL OUTLAY	16,692	0	0
Total Program Expenditures	**9,193,888**	**10,163,612**	**9,806,455**

Program Summary

Department: TRANSPORTATION
Program: DIRECTOR'S OFFICE AND SUPPORT SVCS

Program Funding by Source			
Revenues			
LICENSES & PERMITS	35,690	30,000	513,608
INTERGOVERNMENTAL	60,561,338	60,429,451	51,655,216
CHARGES FOR SERVICES	145,406	146,840	69,720
INTEREST	503,448	606,318	69,372
MISCELLANEOUS	105,983	80,000	109,281
MEMO REVENUE	24	0	120,000
Operating Revenue Sub-Total	**61,351,889**	**61,292,609**	**52,537,197**
Net Operating Transfers In/(Out)	**(21,494,348)**	**(17,150,429)**	**(16,496,170)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(30,663,653)**	**(33,978,568)**	**(26,234,572)**
Total Program Funding	**9,193,888**	**10,163,612**	**9,806,455**
Program Staffing (FTEs)	**80.9**	**72.7**	**52.1**

Program Summary

Department: TRANSPORTATION
Program: SYSTEMS, OPERATIONS AND MAINTENANCE

Function

Operate and maintain a safe and efficient transportation system including roadway infrastructure, traffic control systems, bicycle and pedestrian facilities, Ajo airport, transit services, and geographic information services.

Description of Services

Perform routine pavement maintenance to ensure safe driving surfaces for vehicles. Perform road grading, shoulder grading and repair, pothole patching, street sweeping, vegetation management, storm cleanup, snow and ice control, emergency response, and other incidental support functions. Provide roadway surface treatments to enhance, preserve, and improve the existing infrastructure. Conduct roadway and transportation related safety improvements consisting of dust control, hazard identification and elimination, safety standard upgrades of existing facilities, and other special projects as identified. Provide planning, design, and construction of projects that exceed the scope of pavement preservation (surface treatments), yet do not reach the scope of the traditional Capital Improvement Program (CIP) definition. Provide drainage maintenance services under assignment from the Flood Control District. Install and maintain active traffic control systems (signing, striping, signals, and street lighting) to safely and efficiently control and monitor the traffic flow of vehicle drivers, pedestrians, and bicyclists. Respond to citizen traffic concerns with appropriate studies. Perform planning and design reviews for new roadway projects related to the County's roadway network; partner with residents to minimize traffic impacts in neighborhoods; and actively participate in the regional Intelligent Transportation System (ITS) led by the Pima Association of Governments (PAG). Establish necessary safety projects, develop scope and program priority of projects, and send to Infrastructure Group to contract out projects for design and construction. Manage design and construction of projects using funding and priorities from the Department DOT-57 program, the PAG Regional Transportation Authority (RTA) program, and traffic and impact fees. Provide rural public transit and special needs services in Pima County. Identify, implement, and integrate automated systems and tools to facilitate department mandated functions. Provide Geographic Information System (GIS) programming and analysis, data conversion, and storage, along with related services and support to Pima County departments. Maintain a records modernization program. Provide Internet-related GIS technical support to all County departments.

Program Goals and Objectives

- Investigate, study, and respond to inquiries from internal and external customers in a timely manner regarding the safe and efficient traffic flow on the Pima County roadway network
  . Investigate citizen requests and take action to deliver appropriate service within eight weeks
  . Investigate Board of Supervisor (BOS) requests and take action to deliver appropriate service within four weeks
- Reduce stops and delays to drivers on Pima County arterial roadways in the County and across jurisdictional boundaries
- Make Pima County roads safer to walk, bicycle and drive on
  . Reduce three year rolling average fatal crashes on Pima County roadway system each year
  . Coordinate engineering and enforcement functions through monthly meetings with Sheriff's Operations Bureau
  . Provide annual update to Safety Management System report by August 31 of each year
- Provide for the safe and efficient movement of people, goods, and services by performing routine roadway and bridge maintenance
  . Perform at least 60 percent of required routine maintenance such as road grading, shoulder grading, and street sweeping on regular established cycle times
  . Perform 12,000 sign item actions each year
  . Perform 800 sign maintenance services calls each year
- Preserve, improve, and extend the useful life of roadway facilities in such a manner that the facility is maintained in a condition as near as originally constructed as possible
  . Increase preventive surface treatments of roadway facilities every year
- Provide safe and reliable public transit in unincorporated Pima County
- Provide up-to-date, accurate GIS information
  . Apply GIS data updates utilizing automated processes and modern spatial data technology within a month after logging data into the GIS project tracking system
  . Improve the accuracy and information content of GIS data layers through the integration of GPS and digital imagery by establishing and maintaining open relationship with GIS data providers within the region

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
GIS projects completed (includes Sonoran Desert Conservation Plan projects)	597	650	700
GIS layer updates completed within one month from the time that they are logged into the GIS project tracking system.	89%	90%	100%
Routine roadway maintenance activities performed by established cycle times	66%	75%	75%
Roadways receiving annual surface treatments	4.00%	0.25%	2.10%
Signal maintenance service calls performed	1,009	830	830
Sign item actions performed	17,251	15,000	12,000
RTA & grant funding secured for bicycle/pedestrian facilities and safety programs	$2,716,000	$2,318,000	$1,423,000

Program Summary

Department: TRANSPORTATION
Program: SYSTEMS, OPERATIONS AND MAINTENANCE

Citizen requests investigated within eigth weeks	n/a	n/a	100%
BOS requests investigated within four weeks	n/a	n/a	100%
Engineering and enforcement coordination meetings with Sheriff's Office Bureau conducted	n/a	n/a	10
Safety Management System report updated by August 31	n/a	n/a	yes

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	11,596,813	11,586,652	10,951,036
SUPPLIES AND SERVICES	21,289,371	24,992,685	17,204,470
CAPITAL OUTLAY	293,631	93,400	0
Total Program Expenditures	**33,179,815**	**36,672,737**	**28,155,506**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	495	0	1,512
INTERGOVERNMENTAL	3,200,058	3,473,606	2,945,067
CHARGES FOR SERVICES	63,520	20,000	27,562
MISCELLANEOUS	105,602	57,450	73,100
MEMO REVENUE	24,980	0	0
Operating Revenue Sub-Total	**3,394,655**	**3,551,056**	**3,047,241**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**29,785,160**	**33,121,681**	**25,108,265**
Total Program Funding	**33,179,815**	**36,672,737**	**28,155,506**
Program Staffing (FTEs)	**239.5**	**240.0**	**204.0**

Program Summary

Department: TRANSPORTATION
Program: TRANSPORTATION INFRASTRUCTURE

Function

Plan, design, and construct transportation projects, including bicycle, pedestrian and transit facilities, in a cost-effective manner to provide for the safe and efficient transportation of people and goods.

Description of Services

Provide management, technical, and administrative support as well as coordination of services within the transportation systems division. Provide for the development of short and long range plans for the County roadway system in concert with other regional planning agencies, the programming of capital improvements on both a five-year and longer term time horizon, and allocating funding sources for projects including application for funds from regional and state sources. Provide right-of-way and roadway management functions and reporting required under various federal and state rules. Perform development review functions as the DOT interface for Development Services Department and other privately funded infrastructure components. Manage the planning and design of transportation projects, including roadways, bridges, and roadway related drainage improvements. Prepare reports, plans, specifications, estimates and bid documents for transportation construction projects. Provide technical review of all local, County, and state projects that impact the county transportation system. Inspect, inventory, and maintain records on all bridge crossings. Perform land survey, construction inspection, material testing, and contract administration on department and other capital improvement construction projects. Perform inspection and material testing on all utility and private construction work in the public right-of-way. Attend capital improvement cash flow meetings. Prepare annual capital improvement budget.

Program Goals and Objectives

- Deliver the capital improvement program as scheduled and budgeted in the 5-year plan
- Ensure federal and regional transportation funds are equitably allocated to projects in Pima County
- Manage, in a cost effective manner, the planning, design, and construction of the CIP 5-year plan
- Minimize the number of negative findings from certification acceptance inspections and other quality audits
- Ensure that Transportation Infrastructure's operating and capital improvements budgets meet approved and planned work objectives by quarterly monitoring of revenues and expenditures to meet approved budget and service goals
- Ensure financial stability for capital improvements by providing regular financial forecasts, aggressively seeking alternative funding and implementing project management strategies
- Provide leadership and direction to the Transportation Infrastructure Management Team to provide for annual work plans and long range plans to meet goals for finance, process improvement, innovation and learning, and customer service

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Planned project completions based on fiscal year adopted budget	95%	85%	100%
Planned expenditures meeting fiscal year adopted budget	78%	85%	100%
Projects starting construction within 180 days of adopted baseline established 3/1/08	n/a	100%	100%
Survey requests completed by proposed due date as agreed upon by both parties	90%	85%	100%
Independent assurance samples that achieve scores of 3 or greater	80%	90%	90%
Right-of-way encroachments sucessufully resolved prior to legal action	100%	100%	100%
Negative findings from certification acceptance inspections and other audits	0	0	0

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	1,989,977	2,493,193	2,676,504
SUPPLIES AND SERVICES	(716,812)	(999,305)	(433,534)
CAPITAL OUTLAY	37,902	0	414,000
Total Program Expenditures	**1,311,067**	**1,493,888**	**2,656,970**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	163,515	180,000	178,716
INTERGOVERNMENTAL	0	0	277,000
CHARGES FOR SERVICES	122,302	208,160	128,649
MISCELLANEOUS	1,975	0	0
Operating Revenue Sub-Total	**287,792**	**388,160**	**584,365**

Program Summary

Department: TRANSPORTATION
Program: TRANSPORTATION INFRASTRUCTURE

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	1,023,275	1,105,728	2,072,605
Total Program Funding	1,311,067	1,493,888	2,656,970
Program Staffing (FTEs)	105.5	102.0	98.0

Wastewater Reclamation

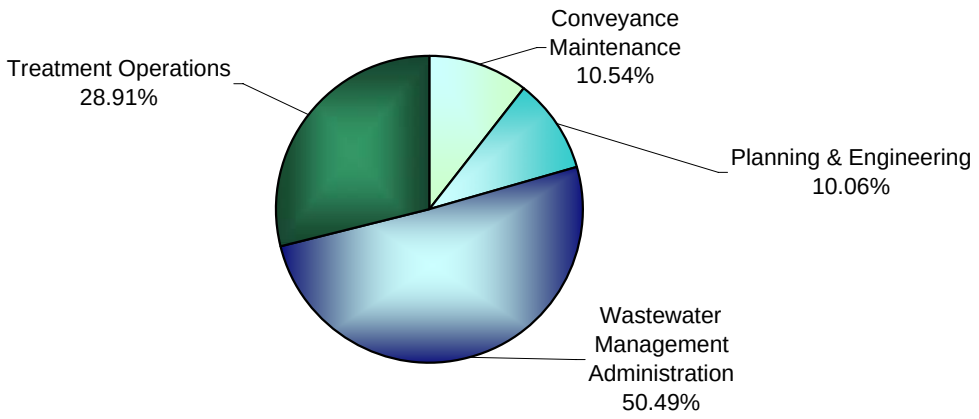
Expenditures: 134,200,827 **Revenues:** 147,931,945

FTEs 580.0

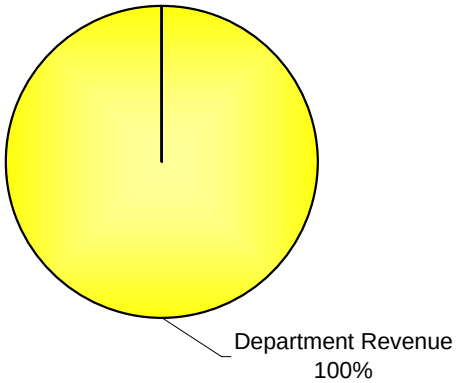
Function Statement: Protect the public health and environment in Pima County through the safe delivery, treatment, and reuse of wastewater.

Mandates: ARS Title 11, Chapter 2: Board of Supervisors, 11-264: Authority to operate a sewage system; liens; sewage system fees; Title 14, Chapter 14: Sanitary Districts; and Pima County Code Title 7: Environmental Quality, 7.21: Liquid Waste

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: WASTEWATER RECLAMATION

Expenditures by Program	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
CONVEYANCE SYSTEM	10,003,129	11,152,833	14,140,965
PLANNING & ENGINEERING	10,296,949	15,001,459	13,505,571
REGIONAL WASTEWATER RECLAMATION ADMIN	48,225,332	67,447,359	67,759,572
TREATMENT OPERATIONS	38,997,322	38,691,698	38,794,719
Total Expenditures	**107,522,732**	**132,293,349**	**134,200,827**
Funding by Source			
Revenues			
PLANNING & ENGINEERING	793,051	0	0
REGIONAL WASTEWATER RECLAMATION ADMIN	132,468,727	139,492,346	147,931,945
TREATMENT OPERATIONS	(2,400)	0	0
Total Revenues	**133,259,378**	**139,492,346**	**147,931,945**
Net Operating Transfers In/(Out)	**(636,806)**	**(9,646,635)**	**(21,525,780)**
Other Funding Sources	**75,000,000**	**28,942,363**	**85,002,383**
Fund Balance Decrease/(Increase)	**(100,099,840)**	**(26,494,725)**	**(77,207,721)**
Total Program Funding	**107,522,732**	**132,293,349**	**134,200,827**
Staffing (FTEs) by Program			
CONVEYANCE SYSTEM	112.8	110.0	104.0
PLANNING & ENGINEERING	106.5	108.0	107.0
REGIONAL WASTEWATER RECLAMATION ADMIN	67.6	72.0	65.0
TREATMENT OPERATIONS	296.8	309.0	304.0
Total Staffing (FTEs)	**583.7**	**599.0**	**580.0**

Program Summary

Department: WASTEWATER RECLAMATION
Program: CONVEYANCE SYSTEM

Function

Provide the community with an environmentally sound, effective, and efficient sanitary sewage conveyance system.

Description of Services

Provide inspection services to repair, rehabilitate, and/or construct sanitary sewage collection, conveyance, treatment, disposal or reuse, and odor control facilities in compliance with federal, state, and local regulatory requirements including National Pollution Discharge Elimination System (NPDES), Arizona Pollution Discharge Elimination System (AZPDES), sanitary sewerage overflow (SSO), aquifer protection permit (APP), storm water, air pollution, endangered species, critical habitat, the Sonoran Desert Conservation Plan, and Section 401 and 404 requirements. Operate a proactive, comprehensive preventive maintenance program for the sanitary sewage conveyance system including inspection, cleaning, systematic vector (roach) control, and odor mitigation programs for more than 3,400 miles of public gravity sanitary sewers and 32 public wastewater pumping systems throughout the 350 square mile public sewerage service area of eastern Pima County.

Program Goals and Objectives

- Provide public sewage conveyance facilities (gravity and pumping) that are reliable and adequate to minimize the unintended/unauthorized releases of sewage to the environment (sanitary sewer overflow)
  . Reduce sanitary sewer overflows
- Operate the sanitary sewage conveyance system (gravity and pumping systems) effectively, efficiently and in compliance with federal and state mandates and regulations
  . Service 14,000,000 feet annually
- Maintain an effective vector control program by providing treatment applications to 50% of the conveyance system manholes annually
- Maintain an effective and efficient Odor Abatement Program to significantly minimize odors system wide (treatment facilities and conveyance)
  . Reduce odor complaint phone calls
- Respond efficiently and effectively to customer service requests

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Sanitary sewer overflow	93	80	72
Feet of sewer system serviced	13,020,000	13,580,000	14,000,000
Information requests provided in the same day	95%	95%	100%
Odor complaint phone calls	356	325	293

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	5,421,828	6,560,575	6,295,886
SUPPLIES AND SERVICES	3,926,846	4,464,408	7,785,209
CAPITAL OUTLAY	654,455	127,850	59,870
Total Program Expenditures	**10,003,129**	**11,152,833**	**14,140,965**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**10,003,129**	**11,152,833**	**14,140,965**
Total Program Funding	**10,003,129**	**11,152,833**	**14,140,965**
Program Staffing (FTEs)	**112.8**	**110.0**	**104.0**

Program Summary

Department: WASTEWATER RECLAMATION
Program: PLANNING & ENGINEERING

Function

Develop and implement the Capital Improvement Program (CIP) of the department, including long range and facility planning, initial project concepts, and design and construction of all capital facilities. Conduct engineering and inspection services, review development plans, and administer the overall planning and capacity management of the regional sewerage system.

Description of Services

Develop and implement a regional long range facility plan (metro and non-metro). Research, monitor, review, and follow environmental policy that may effect system operations and facility planning. Provide project development engineering design and oversight of consultant design efforts; coordinate cultural and real property needs for CIP projects; and provide project planning, project management, CIP oversight/coordination, and construction management services. Provide Blue Stake utility location services. Provide sewer plan review for conveyance projects. Provide sewer construction inspection services. Manage system models, rehabilitation projects, system design standards, and other special projects of a technical nature. Coordinate Wastewater Management Advisory Committee meetings. Represent the department to local, regional, and national public agencies and industry associations. Provide specialized maps for department and County presentations. Evaluate the availability of sewer capacity to serve new development for local government agencies and the land development industry. Provide assistance and information to developers and others with capacity-related issues. Prepare and track Master Sewer Service and Development agreements.

Program Goals and Objectives

- Develop, initiate, manage, and complete CIP projects efficiently
  . Review CIP Projects twice each month
  . Assist with the updating of the annual Financial Plan (CIP components)
  . Complete projects within 5% of budget
  . Complete projects within 90 days of approved schedule
- Update the Regional Metropolitan Area Facility Plan
- Provide sewer system construction inspections
- Review sewer design plans for compliance with standards

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Projects completed within 5% of budget	n/a	90%	100%
Projects completed within 90 days of approved schedule	n/a	90%	100%
Average number of days to issue capacity response letter	33	31	14
Planning studies reviewed	20	20	20
Number of capacity analyses performed	478	450	500
Sewer construction inspections performed	120	90	80
Sewer design plans reviewed	200	180	170

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	5,590,131	6,927,509	6,692,665
SUPPLIES AND SERVICES	20,889,529	8,023,850	6,800,006
CAPITAL OUTLAY	(16,182,711)	50,100	12,900
Total Program Expenditures	**10,296,949**	**15,001,459**	**13,505,571**
Program Funding by Source			
Revenues			
MISCELLANEOUS	(56)	0	0
Operating Revenue Sub-Total	**(56)**	**0**	**0**
INTERGOVERNMENTAL	791,630	0	0
MISCELLANEOUS	1,477	0	0
Special Programs Revenue Sub-Total	**793,107**	**0**	**0**

Program Summary

Department: WASTEWATER RECLAMATION
Program: PLANNING & ENGINEERING

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	9,503,898	15,001,459	13,505,571
Total Program Funding	10,296,949	15,001,459	13,505,571
Program Staffing (FTEs)	106.5	108.0	107.0

Program Summary

Department: WASTEWATER RECLAMATION
Program: REGIONAL WASTEWATER RECLAMATION ADMIN

Function

Direct department operations and short and long term financial planning. Provide administrative support services for the department. Provide technical and regulatory compliance services for wastewater treatment facilities. Identify sources and monitor the department's revenue. Identify, secure, and monitor bond and non-bond funding for capital projects.

Description of Services

Supervise, monitor, and direct department operations, short and long term financial planning, and capital improvement planning. Provide system development funds (SDF) for capital projects, monitor expenses, and allocate and reconcile funds. Provide revenue, financial, payroll, and employee services for the department. Develop and coordinate capital planning for the five-year Capital Improvement Plan (CIP) and track CIP expenses. Develop department financial plan and rate increase proposals, identify and secure alternative funding sources (grants or system development funds), and recommend bond sales. Record and monitor annual depreciation charges related to fixed assets, debt service costs of current bonds and outstanding loans, and department revenue. Operate a state licensed laboratory to test samples for regulatory compliance. Collect samples and prepare requisite reports and submittals in accordance with federal and state permit requirements.

Program Goals and Objectives

- Allocate system development funds (SDF)
- Comply with CIP bond implementation plans
- Provide administrative, revenue collection, financial, and personnel services
- Develop and implement financial plans that sustain the operating and capital improvement budgets
- Reduce the introduction of kitchen grease into the sanitary sewer system through a proactive public education program
- Provide assurance that federal and state permit reporting requirements for wastewater treatment facilities are met
- Obtain 34,000 quality assured regulatory compliance samples for the environmental laboratory

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Delinquency rate of sewer user accounts	0.99%	0.06%	1.20%
Invoices processed	879	945	950
System development funds allocated quarterly	yes	yes	yes
Number of sewer accounts serviced	260,007	261,000	262,500
Customer inquiries promptly responded to	22,080	19,600	20,000
Change Orders	821	925	900
Weekly invoice resolution	100%	100%	100%
Permit reporting requirements met	100%	100%	100%
Regulatory compliance samples obtained	18,985	24,000	34,000

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	6,700,300	6,226,033	5,916,081
SUPPLIES AND SERVICES	44,141,249	60,873,436	61,605,991
CAPITAL OUTLAY	(2,616,217)	347,890	237,500
Total Program Expenditures	**48,225,332**	**67,447,359**	**67,759,572**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	14,025	5,000	5,000
CHARGES FOR SERVICES	105,739,055	121,916,920	137,439,045
FINES AND FORFEITS	12,411	58,800	10,000
INTEREST	3,759,651	2,411,626	377,900
MISCELLANEOUS	106,093	100,000	100,000
MEMO REVENUE	22,837,492	15,000,000	10,000,000
Operating Revenue Sub-Total	**132,468,727**	**139,492,346**	**147,931,945**

Program Summary

Department: WASTEWATER RECLAMATION
Program: REGIONAL WASTEWATER RECLAMATION ADMIN

Net Operating Transfers In/(Out)	(636,806)	(9,646,635)	(21,525,780)
Other Funding Sources	75,000,000	28,942,363	85,002,383
Fund Balance Decrease/(Increase)	(158,606,589)	(91,340,715)	(143,648,976)
Total Program Funding	48,225,332	67,447,359	67,759,572
Program Staffing (FTEs)	67.6	72.0	65.0

Program Summary

Department: WASTEWATER RECLAMATION
Program: TREATMENT OPERATIONS

Function

Protect the public health and environment through the operation and maintenance of wastewater treatment facilities that comply with federal and state laws.

Description of Services

Operate and maintain wastewater treatment facilities to treat over 24 billion gallons of sanitary sewage annually including associated biosolid facilities. Implement, in partnership with the Compliance and Regulatory Affairs Office (CRAO), the Environmental Protection Agency (EPA) mandated industrial pretreatment program through permitting, inspection, sampling, and enforcement. Conduct investigations and studies on treatment related issues and concerns.

Program Goals and Objectives

- Treat over 24 billion gallons of sanitary sewage annually in compliance with federal and state laws
- Exceed the mandated biochemical oxygen demand removal rate of 93%
- Effectively administer the industrial pretreatment program in partnership with CRAO
- Effectively operate the treatment facilities to ensure that permit limits are met; prevent pass through, interference, and upset at the Publicly Owed Treatment Works (POTW); and meet all regulatory compliance and reporting requirements for treatment and disposal of biosolids
- Generate and maximize utilization of renewable resources including biogas

Program Performance Measures	FY2007/2008 Actual	FY2008/2009 Estimated	FY2009/2010 Planned
Cubic feet of methane converted to energy	137 million	152 million	166 million
Gallons of wastewater treated annually	25 billion	25.5 billion	24 billion
Biochemical oxygen demand removal rate	93%	93%	95%
Reportable environmental exceedences	1	<5	<5

Program Expenditures by Object	FY2007/2008 Actual	FY2008/2009 Adopted	FY2009/2010 Adopted
PERSONAL SERVICES	17,417,279	18,384,744	18,184,502
SUPPLIES AND SERVICES	19,410,481	20,098,394	20,548,719
CAPITAL OUTLAY	2,169,562	208,560	61,498
Total Program Expenditures	**38,997,322**	**38,691,698**	**38,794,719**
Program Funding by Source			
Revenues			
MISCELLANEOUS	(2,400)	0	0
Operating Revenue Sub-Total	**(2,400)**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**38,999,722**	**38,691,698**	**38,794,719**
Total Program Funding	**38,997,322**	**38,691,698**	**38,794,719**
Program Staffing (FTEs)	**296.8**	**309.0**	**304.0**

PIMA COUNTY CAPITAL IMPROVEMENT PROGRAM SUMMARY

Introduction

Pima County's Fiscal Year 2009/10 Adopted Budget for its Capital Improvement Program (CIP) consists of thirteen categories: Transportation; Facilities Management; Sheriff for the Regional Public Safety Communications System; Regional Flood Control District; Natural Resources, Parks and Recreation; Finance; Neighborhood/Housing Reinvestment; Open Space; Cultural Resources; Communications; Solid Waste Management; Fleet Services; and Wastewater Reclamation.

Distinct from the CIP, Pima County's Capital Projects Fund includes the approved projects for all categories except Communications, Fleet Services, and Wastewater Reclamation. Because Communications and Fleet Services are Internal Service Funds and Wastewater Reclamation is an Enterprise Fund, their projects are accounted for within their operating fund, and expenses are capitalized according to generally accepted accounting principles. Communications, Fleet Services, and Wastewater Reclamation projects are included in the narrative section of this report, while the charts and tables address only the projects in the Capital Projects Fund.

This report provides an overview of Pima County's CIP for fiscal year 2009/10, summary data for projects that are part of the adopted Capital Projects Fund for fiscal year 2009/10, and projected operations and maintenance (O&M) data for fiscal year 2009/10 and the following four years.

Overview

In two special elections in 1997, Pima County voters approved $711,980,000 in general obligation, sewer revenue, and Highway User Revenue Fund (HURF) revenue bonds. In preparation for these bond elections, the Board of Supervisors approved two Bond Implementation Plan ordinances (Ordinance Numbers 1997-35 and 1997-80) that identified specific projects and the extent of those projects, bond allocations and other funding allocations, and implementation schedules. In a special election in 2004, Pima County voters approved $732,250,000 in general obligation and sewer revenue bonds. In preparation for this election, the Board of Supervisors approved another Bond Implementation Plan Ordinance (Number 2004-18). In a special election in 2006, Pima County voters approved $54,000,000 in general obligation bonds. In preparation for this election, the Board of Supervisors approved another Bond Implementation Plan Ordinance (Number 2006-29). The Bond Implementation Plan ordinances provide a framework for the development of a CIP budget. New projects (i.e., those not included in the 1997, 2004, and 2006 bond elections) are added to the CIP budget as infrastructure needs dictate and as funding availability permits. No CIP projects are undertaken without full funding.

Wastewater Reclamation is the largest component of the capital improvement program in terms of budget, although it is budgeted separately from the Capital Projects Fund. Transportation is the second largest, followed by Facilities Management – which manages projects related to County facilities as well as capital improvements for the Sheriff's Department, the Superior Court, Medical Services, and Community and Economic Development. The Regional Public Safety Communications System has the fourth largest, Regional Flood Control District has the fifth largest, Natural Resources, Parks and Recreation has the sixth largest, Neighborhood/Housing Reinvestment is the seventh largest, and Finance has the eighth largest in terms of the budget.

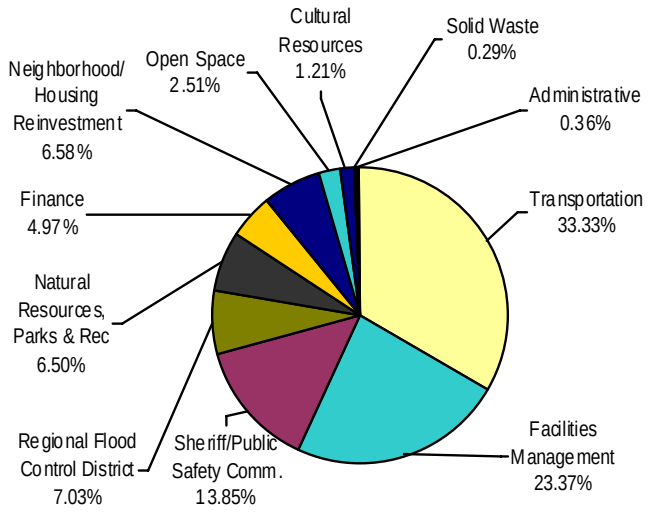
The Regional Flood Control District has a number of projects being developed in cooperation with the Army Corps of Engineers, which typically funds from two-thirds to three-quarters of project costs. The magnitude of the public improvements associated with the Regional Flood Control District's portion of budgeted CIP is much larger than the figures indicate, as the expenditures in the CIP budget include only the County's local cost sharing responsibilities.

Taken together, the remaining categories of CIP comprise a small percentage of the County's overall budgeted CIP. Open Space is designated for open space acquisition. Cultural Resources projects provide for acquisition and rehabilitation of historic structures and mitigation of archaeological resources. The Solid Waste programs consist of environmental remediation projects and solid waste infrastructure management.

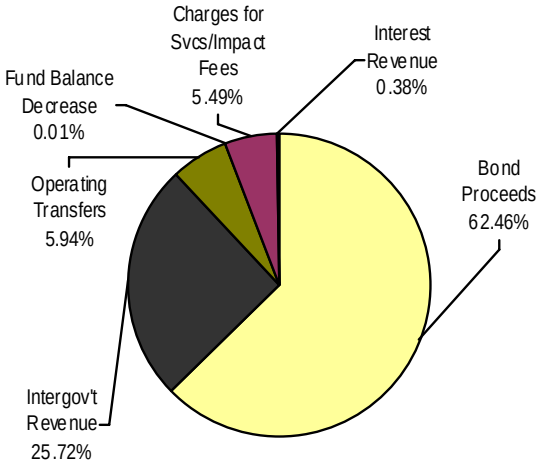
The following charts provide summary information for Pima County's fiscal year 2009/10 adopted expenditures, revenues, and other funding sources for all Capital Projects Fund projects.

Pima County FY 2009/10 Capital Projects Fund[1]

Expenses by Category



Sources of Funding



Expenses by Category	
Transportation	$66,682,839
Facilities Management	46,768,470
Sheriff	27,719,205
Flood Control	14,070,845
Parks and Recreation	13,007,794
Finance	9,953,468
Neighborhood/Housing Reinvestment	13,163,602
Open Space	5,031,694
Cultural Resources	2,425,730
Solid Waste	577,361
Administrative Costs	723,504
Total	$200,124,512

Sources of Funding	
Other Funding: Bond/COPs Proceeds	$125,000,000
Intergovernmental Revenue	51,473,938
Other Funding: Operating Transfers	11,880,665
Other Funding: Fund Balance Decrease	27,609
Charges for Services/Impact Fees	10,991,612
Interest Revenue	750,688
Total	$200,124,512

[1] Capital Projects Fund only; does not include enterprise and internal services projects. Refer to the *Summary of Active Capital Improvement Projects* for a complete list of all projects, including enterprise and internal services projects and related expenses.

Relationship Between Operating and Capital Budgets

A direct relationship exists between Pima County's CIP budget and its annual operating budget. Impacts on expenditure budgets and the availability of future revenues to support these new costs are and will continue to be an important factor in determining the timing of construction and origination of new projects.

Capital projects, when completed, tend to require increases in operating budgets to cover new upkeep, maintenance, security, and other costs. For some capital improvements the incremental impact of completed projects on the County's operating budget is relatively small. For example, new or expanded roadways tend to have little impact on operating expenditures (if not decreasing expenditures due to maintenance savings). On the other hand, projects like the Justice Court/Municipal Court Complex, although not scheduled to be completed for several years, will eventually require significant additional operations and maintenance (O&M) expenditures: increased personal services expenditures for additional building maintenance staff, additional supplies and services expenditures for utilities, general maintenance, supplies, etc.

When new projects are considered for funding in the County's budgeted CIP, increased operating costs are taken into consideration. Departments are required to project the impact of additional operating costs over the life of a project, and the analysis and eventual approval of Capital Projects takes these estimates into account. Additionally, in each annual budgeting cycle, General Fund departments submit supplemental budget requests to cover new operating costs resulting from projects whose completion will impact operating expenditures in the fiscal year under consideration, and non-General Fund departments add O&M estimates to their base budget requests. Information relating to additional funding needs for O&M is evaluated for accuracy, and expenditures and revenues resulting from the completed project are projected over a five-year period. These projections are included in departmental plans in the current year and in subsequent years.

More detailed information on the impact of completed capital projects on Pima County's fiscal year 2009/10 operating budget may be found in the final section of this report.

Capital Projects by Category: Summary

Transportation

The fiscal year 2009/10 CIP associated with Transportation consists of 80 projects with total expenditures of $66.7 million. Major projects include $10.2 million for I-19 Frontage Road: Continental Road to Canoa Road; $6.8 million for La Canada Drive: Ina Road to Calle Concordia; and $6.4 million for Sunrise Drive: Craycroft Road to Kolb Road.

Facilities Management

Facilities Management, which manages projects related to County facilities as well as capital improvements for the Sheriff Department, the Superior Court, Medical Services, and Community and Economic Development, has 27 active projects in fiscal year 2009/10. Four of the largest projects in relation to the budget are $20.4 million for the Psychiatric Hospital, $8.5 million for the Psychiatric Urgent Care Center, $3.6 million for the Wilmot Branch Library, and $3.5 million for the Justice Court/Municipal Court Complex.

Open Space

In fiscal year 2009/10, $5.0 million is designated for open space acquisitions. The two largest projects are $2.1 million for the Rocking K Inholdings/Empirita and $2.0 million for the 36th Street Corridor. All

of the projects are part of the $173.4 million approved in the 2004 bond election.

Regional Flood Control District

The Regional Flood Control District has 24 active CIP projects in fiscal year 2009/10, with total budget of $14.1 million. The Regional Flood Control District will partner with the Army Corps of Engineers on four projects in fiscal year 2009/10, with the Army Corps of Engineers contributing an additional $2.5 million to those projects. Major projects include $3.0 million for Urban Drainage and $1.9 million for the Arroyo Chico Detention Basis project.

Natural Resources, Parks & Recreation

There are 18 CIP projects, with total projected expenditures of $13.0 million, scheduled for activity in fiscal year 2009/10 for Natural Resources, Parks & Recreation. Major projects include $2.9 million for the Julian Wash Linear Park project and $2.7 million for the Pantano: 22nd Street to Michael Perry Park project.

Sheriff's Department Regional Public Safety Communications System

The fiscal year 2009/10 CIP budget for the Regional Public Safety Communications System is $23.6 million and the Communication Emergency Operations Center is $4.1 million.

Cultural Resources

There are 16 CIP projects, with total expenditures of $2.4 million, scheduled for activity in fiscal year 2009/10. Cultural Resources is a program that stresses equally the acquisition and rehabilitation of historic structures and provides for mitigation of archaeological resources. The largest two projects with relation to the budget are the Fort Lowell – Atkins Steel and the Dunbar School.

Neighborhood/Housing Reinvestment

There are 30 CIP projects, with total expenditures of $13.2 million, scheduled for activity in fiscal year 2009/10. The largest project related to the budget is $1.5 million for the Sunnyside Pointe-Phase 1 housing project.

Solid Waste Management

The fiscal year 2009/10 CIP budget for Solid Waste Management is $577,361 and includes the Environmental Remediation/El Camino Del Cerro project, the El Camino Del Cerro LOU project, and the Sahuarita Expansion Phase 1 project.

Communications

The fiscal year 2009/10 CIP budget for Communications is $1.0 million for the Downtown Telephone Replacement and Upgrades project.

Fleet Services

The fiscal year 2009/10 CIP budget for Fleet Services is $250,000 for the Fuel Management System.

Wastewater Reclamation

The fiscal year 2009/10 adopted CIP budget for Wastewater Reclamation consists of 51 projects with

total expenditures of $87.1 million. Major projects for fiscal year 2009/10 include $25.0 million for the ROMP Plant Interconnect project, $12.9 million for the Ina Road WPCF Biosolids Facilities Improvement project, $6.8 million for the ROMP Ina Road WPCF HPO Replacement project, $6.3 million for the Large Line Rehabilitation and Construction project, and $5.0 million for the Santa Cruz Interceptor, Phase II project.

Complete Capital Project List FY 2009/10

For a comprehensive list of the active and new projects comprising Pima County's fiscal year 2009/10 CIP budget refer to the *Summary of Active Capital Improvement Projects.*

Impact of Completed Capital Projects on Operations and Maintenance and Revenue: Fiscal Year 2009/10

During the budget cycle for fiscal year 2009/10, data concerning projected O&M expenditures was collected from departments. For Enterprise and Special Revenue funds, the departments added the incremental O&M expenditure and revenue amounts to their base budget requests. For General Fund departments, O&M for completed capital projects and associated revenues were included in the form of supplemental requests or by adjustments to their existing departmental base budgets. The following table presents the projected Operations and Maintenance (O&M) expenditures and revenues by project.

IMPACT OF COMPLETED CAPITAL PROJECTS ON OPERATIONS AND MAINTENANCE AND REVENUE
FISCAL YEARS 2009/2010 - 2013/2014

Department/Program		FY 2009/10 Adopted	Incr/Decr for FY 2010/11	Incr/Decr for FY 2011/12	Incr/Decr for FY 2012/13	Incr/Decr for FY 2013/14
O&M Expenditures						
Transportation						
4INFRC	I-19 Frontage Road: Continental Road to Canoa Road			4,500		
4KRAWB	Kinney Road: Ajo Way to Bopp Road			900		
4LCITR	La Cholla Boulevard: River Road to Ruthrauff Road	1,500			12,000	
4SRCRA	Sunrise Drive: Craycroft Road to Kolb Road			2,000		
4TVCHH	Tanque Verde Road: Catalina Highway to Houghton Road			1,300		
4VMCLT	Valencia Road: Mark Road to Camino De La Tierra				16,000	
TR-93-011	Wetmore Road and Ruthrauff Road: La Cholla Boulevard to Fairview Avenue		16,000			
TR-95-021	River Road: First Avenue to Campbell			39,427	(18,000)	
TR-97-018	Cortaro Farms Road: Union Pacific Railroad Crossing to Thornydale Road		500			
TR-97-053	Sunrise Drive: Swan to Craycroft	8,000				
TR-98-005	La Canada Drive: Ina to Lambert Lane				2,500	
TR-98-007	Ajo Way: Country Club Road to Alvernon Way	8,000				
TR-98-026	Orange Grove Road: Thornydale Road to Oracle Road			2,000		
TR-98-027	La Cholla Boulevard, River Road to Magee Road			16,000		
TR-98-045	Catalina Highway: Tanque Verde to Houghton Road			12,000		
	Transportation Totals:	**$17,500**	**$16,500**	**$78,127**	**$12,500**	
Facilities Management						
FM-04-305	Interagency Victim Advocacy Center	30,810	2,700			25,631
X6JACK	Jackson Employment Center		(2,240)			
	Facilities Management Totals:	**$30,810**	**$460**			**$25,631**
Sheriff						
SCOMMS	Regional Public Safety Communications System	16,545	16,959	155,291	965,263	
	Sheriff Totals:	**$16,545**	**$16,959**	**$155,291**	**$965,263**	
Flood Control						
3MVW01	Mission View Wash		30,000	750	750	750
4BFACQ	Floodprone Land Acquisition Program	22,000	100	100	100	
4F2205	Arroyo Chico Detention Basin (USACOE)				116,000	2,900
4FTVCS	Tanque Verde Creek: Sabino Canyon to Craycroft (USACOE)					66,200
5CDOPK	Canada del Oro River Park: Thornydale to Magee	196,988	144,315	31,179	3,925	3,917
5FLPRA	Floodprone and Riparian Land Acquisition	500	500	50		
5MEDIO	El Rio Medio (USACOE)					48,000
5PWSTV	Pantano Wash: Speedway to Tanque Verde				5,000	5,000
5SCRGF	Santa Cruz River: Grant Road to Camino del Cerro River Park			212,900	236,367	(70,677)
5SCRWY	Santa Cruz Right-of-Way: Franklin to Prince	102,400	2,560	2,560	2,560	2,560
5SERAJ	Santa Cruz River Flood Control, Erosion Control and Linear Park: Ajo to 29th St					48,240
5URBAD	Urban Drainage	125	125	125	125	125
5WLISC	Santa Cruz Levee Improvements	2,000	50	50	50	50
5WLISR	Pegler Wash Levee Improvements	2,000	50	50	50	50
FC-00-004	Santa Cruz River: Cortaro Mesquite Bosque	1,020	910	910	19,910	(5,490)

IMPACT OF COMPLETED CAPITAL PROJECTS ON OPERATIONS AND MAINTENANCE AND REVENUE
FISCAL YEARS 2009/2010 - 2013/2014

Department/Program		FY 2009/10 Adopted	Incr/Decr for FY 2010/11	Incr/Decr for FY 2011/12	Incr/Decr for FY 2012/13	Incr/Decr for FY 2013/14
FC-04-502	Urban Drainage Infrastructure Program	250	1,250	400	5,400	525
FC-04-508	Rillito River Linear Park: Alvernon to Craycroft	111,500	2,788	2,788	2,788	2,788
FC-98-005	Rillito and Swan Wetlands (USACOE)	3,200	3,200	3,200	(67,200)	800
PRP361	Santa Cruz River Park: Irvington to Valencia		186,279	(42,000)		
	Flood Control Totals:	**$441,983**	**$372,127**	**$213,062**	**$325,825**	**$105,738**
Parks and Recreation						
P-05	Tucson Athletic and Play Field Improvements	6,000	46,200	12,200		
PCCPRK	Catalina Community Park	119,050	(35,000)		7,275	
PR-04-420	Sports Field Lighting of Existing Fields	70,265				
PRP111	Yaqui Park Improvements A			236,117	(40,000)	
PRP511	Lawrence Park Infrastructure Improvements		73,974	226,108	(40,000)	
PRT231	Various Trail Acquisitions/Developments	34,900				3,490
PSHRNG	Southeast Regional Park/Shooting Range	71,554	416,210			
	Parks and Recreation Totals:	**$301,769**	**$501,384**	**$474,425**	**($72,725)**	**$3,490**
Neighborhood/Housing Reinvestment						
NR4000	Neighborhood Reinvestment 2004 Authorization	76,604				
	Neighborhood/Housing Reinvestment Totals:	**$76,604**				
Open Space						
OSAD99	2004 Open Space Balance	232,550	(82,000)		15,150	
	Open Space Totals:	**$232,550**	**($82,000)**		**$15,150**	
Cultural Resources						
AJOCUR	Ajo Curley School Historic Art Institute		198,251	(25,000)		
ANZATR	Anza National Historic Trail	61,450	(20,000)	8,850		
DAKOTA	Dakota Wash Site Acquisition	34,390				4,395
	Cultural Resources Totals:	**$95,840**	**$178,251**	**($16,150)**		**$4,395**
Solid Waste Management						
211047	Environmental Remediation/El Camino Del Cerro Landfill	1,575	5,085			
SW-97-003	Sahuarita Explansion Phase 2 Cell 2 West	23,700			(1,542,840)	(115,060)
	Solid Waste Management Totals:	**$25,275**	**$5,085**		**($1,542,840)**	**($115,060)**
Information Technology						
IT-07-003	Radio Equipment and Tower Upgrade					
	Information Technology Totals:					
Wastewater Reclamation						
3AVT20	Avra Valley BNROD Expansion to 4 MGD	149,900	34,445	22,167	22,776	35,414
3CDT20	Corona de Tucson WWTF Sludge Storage Facility		13,120	656	689	723
3CDT21	Corona de Tucson WWTF Odor Control for Headworks		12,220	611	642	13,473
3CDT22	Corona de Tucson WWTF UV Disinfection and Filtration			41,500	12,075	2,679
3CON01	Region Wide Conveyance Odor Control System		(35,624)	(8,765)	(2,219)	(2,347)
3CON02	RW Conveyance Vapor Treatment Unit Odor Control		10,256	10,769	1,051	1,104
3CON03	Region Wide Conveyance Odor Control	1,750	8,488	512	537	564
3GVB20	Green Valley BNROD Exp 2.0 to 4.0 MGD				375,000	
3GVS10	Green Valley WWTF Sludge Digestion Facility Cover			10,720	536	563
3IRD16	Ina Road WPCF Digester Gas Equipment Replacement	(504,000)	(200,000)			
3IRL04	Ina Road WPCF Lighting Improvements	1,000	50	2,053	155	163
3PES21	Park/18th Sewer Augmentation				10,000	500
3RIR03	ROMP Ina Road WPCF HPO Replacement					1,400,000
3RIR04	ROMP Ina Road WPCF 12.5 MGD Expansion					1,800,000
3RIR06	Ina Road WPCF Biosolids Facilities Improvements					500,000
3RYP89	Richey Yard Field Operations Division Facility	10,787	751	788	828	870
3SCP06	Sabino Creek Pump Station			32,982	1,649	1,732
WL-04-603	Santa Cruz Interceptor: Prince to Franklin	5,000	250	5,263	526	552
WL-04-610	New Marana WWTP BNROD Expansion (2.2 mgd)			286,950	14,348	15,065
WL-04-612	Mt. Lemmon Sewer System			22,300	1,115	1,171
WL-08-3L1	Ina Road WPCF Variable Frequency	(20,000)				
WL-08-3L3	Ina Road WPCF Relocate Final Effluent Samplers	(50,000)				
WL-08-3L7	Ina Road WPCF Enclosed Transfer Station Dewatering	(50,000)				
WR-07-309	Roger Road WWTP to Ina Road WPCF Plant Interconnect		20,000	1,250	1,313	1,378
	Wastewater Reclamation Totals:	**($455,563)**	**($136,045)**	**$429,754**	**$441,019**	**$3,773,603**
	Total O&M Expenditures	**$783,313**	**$872,721**	**$1,334,509**	**$144,192**	**$3,797,797**
Revenue						
Facilities Management						
FM-04-305	Interagency Victim Advocacy Center	32,391				
	Facilities Management Totals:	**$32,391**				
Natural Resources, Parks and Recreation						
PRP111	Yaqui Park Improvements A			5,000		
PRP511	Lawrence Park Infrastructure Improvements			5,000		
PSHRNG	Southeast Regional Park/Shooting Range	50,000	160,000			
	Natural Resources, Parks and Recreation Totals:	**$50,000**	**$160,000**	**$10,000**		
Cultural Resources						
AJOCUR	Ajo Curley School Historic Art Institute		10,000			
	Cultural Resources Totals:		**$10,000**			
Solid Waste Management						
SW-97-003	Sahuarita Explansion Phase 2 Cell 2 West				(1,465,000)	
	Solid Waste Management Totals:				**($1,465,000)**	
	Total Revenue	**$82,391**	**$170,000**	**$10,000**	**($1,465,000)**	

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Department/Program		Prior Years Expenditures	FY 2009/10 Adopted	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
Transportation									
4AWRRF	Alvernon Way: River Road to Ft Lowell Road	8,838,870	1,000						8,839,870
4BBECC	Broadway Boulevard: Euclid Avenue to Country Club	1,352,136	1,000				8,412,000	15,234,864	25,000,000
4BLAGL	Alvernon Bike Lanes: Golf Links to Ajo	23,000	1,000						24,000
4BLBCS	Bear Canyon Bike Lanes: Snyder to Indian Bend	54,000	1,000						55,000
4BLCCI	Country Club Road Bike Lane: Irvington to Valencia	23,000	1,000						24,000
4BLCCS	Continental Road Bike Lanes: Camino Del Sol to La Canada	47,327	94,173						141,500
4BLEHO	Escalante Bike Lanes: Houghton to Old Spanish Trail	156,817	343,183						500,000
4BLFBO	Freeman Road Bike Lanes: Broadway to Old Spanish Trail	61,834	588,166						650,000
4BLMPS	Mission Road Paved Shoulder	500	2,000	294,000					296,500
4BLOGO	Orange Grove Bike Lanes: Oracle to Camino La Zorrola	406,947	29,053						436,000
4BLTTS	Tangerine Road Bike Lanes: Thornydale to Shannon	17,000	1,000						18,000
4BLTVP	Tanque Verde Bike Lanes: Powderhorn to Fennimore	336,440	13,560						350,000
4BLVCM	Valencia Road Bike Lanes: Cardinal to Mission	9,000	1,000						10,000
4CEMSR	Continental Elementary & Middle School Safe Routes	396,629	606,500	110,000					1,113,129
4CFCOT	Cortaro Farms Road: Camino de Oeste to Thornydale	1,080,127						15,094,479	16,174,606
4CLAST	Camino Loma Alta: Old Spanish Trail to Colossal Cave Road	585,884	2,907,585	506,531					4,000,000
4COLRV	Camino De Oeste: Los Reales to Valencia Road	35,000	350,000	1,800,000	315,000				2,500,000
4CRRSD	Craycroft: River to Sunrise	31,769,436	175,000						31,944,436
4DBLVD	Dodge Blvd: Ft Lowell Road to River Road Bike Lanes and Sidewalks	1,388,878	77,776						1,466,654
4DTBAW	Drexel Road: Tucson to Alvernon	42,598						19,957,652	20,000,250
4EWRDP	Edwin Road	1,385,514	25,000						1,410,514
4HDBPE	Homer Davis Elementary Bicycle & Pedestrian Enhancement	297,662	120,000	570,000	70,000				1,057,662
4HMSIM	Hohokam Middle School Bike Lane, Pathways, and Landscape	189,921	525,000	50,079					765,000
4HRSTV	Houghton Road: Interstate 10 to Tanque Verde Road	5,000	50,000	50,000	155,000	150,000	150,000	32,000,000	32,560,000
4INCRI	Canoa Road Interchange	6,214,711	35,289						6,250,000
4INFRC	I-19 Frontage Road: Continental Road to Canoa Road	4,282,524	10,205,000	2,207,476	505,000				17,200,000
4IOSBP	Ina Road and Oracle Bus Pull Out	5,000	143,000						148,000
4ITSCS	Intelligent Transportation Systems (Signals Coordination & Cabinet Upgrade)	1,261,899	1,000						1,262,899
4ITSVD	Video Detection at Traffic Signals	566,370	1,000						567,370
4KINOP	Kino Parkway Overpass at 22nd Street	994,330	100,000	50,000	4,200,000	4,655,670			10,000,000
4KRAWB	Kinney Road: Ajo Way to Bopp Road	3,175,350	3,211,761	6,216,517	10,932,782				23,536,410
4KRSCS	Kolb Road: Sabino Canyon Road to Sunrise Drive	2,868,563	5,000	5,000	5,000	5,000	5,000	10,954,437	13,848,000
4LCITR	La Cholla Boulevard: River Road to Ruthrauff Road	2,904,701	1,884,936	10,484,000	10,420,419	349,224	2,490,905		28,534,185
4LCRRI	La Canada Drive: Ina Road to River Road	3,515,696	1,700,000	4,307,000	8,050,000	12,300,000	12,050,000	4,102,270	46,024,966
4LEMSI	Laguna Elementary School Sidewalks/Landscaping	343,514	326,050	230,000					899,564
4MBTLT	Mainsail Boulevard and Twin Lakes Drive / Twenty-Seven Wash	246,887						7,152,280	7,399,167
4MCAFW	Madera Canyon at Florida Canyon Wash	389,780		2,000,000					2,389,780
4MCAMW	Madera Canyon Road at Medium Wash	399,421		2,000,000					2,399,421
4MCFTL	Magee Road/Cortaro Farms Road: La Canada Drive to Thornydale Road	1,840,014	400,000	588,000	5,521,124	10,503,881	12,645,980	4,090,001	35,589,000
4MLREP	Mt. Lemmon Highway Repairs mile posts 9.8 to 10.5	101,823	50,000						151,823
4MRLCO	Magee Road: La Cañada Drive to Oracle Road	795,789	1,000	131,000	3,570,388	3,713,000	5,497,823		13,709,000
4NCTRP	Neighborhood Transportation Improvements	538,355	73,000	73,000	73,000	73,000	73,000	8,376,310	9,279,665
4OGAFW	Orange Grove Road at Geronimo Wash	117,078						1,782,924	1,900,002
4OGCOR	Orange Grove Road: Corona Drive to Oracle Road (Phase 1)	1,127,014						16,655,529	17,782,543
4OGSBI	Orange Grove/Silverbell Int Imp		2,000						2,000
4OGTCD	Orange Grove Road: Thornydale Road to Corona Drive (Phase 2)	2,898,959						15,346,315	18,245,274
4OTNHS	Old Tucson-Nogales Highway - Summit	146,581						6,053,419	6,200,000
4PRDWE	Picture Rock & Desert Winds Enhancements	291,609	411,750	516,623					1,219,982
4RTALR	Alvernon Way/Los Reales	185,000	165,000						350,000
4RTAWV	Alvernon Way/Valencia Intersection Improvements	66,000	100,000	2,334,000					2,500,000
4RTBAR	Barraza/Aviation Parkway: Palo Verde Road to I-10							19,600,000	19,600,000
4RTBAT	Traffic Signal Battery Back-up System	249,000	1,000						250,000
4RTCAS	Campbell Avenue/Skyline Widening (Camino Luz)	40,000	185,000						225,000
4RTCCI	La Canada Drive: Ina Road to Calle Concordia	6,014,557	6,815,000	12,189,979	11,255,592	2,552,550			38,827,678

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Department/Program		Prior Years Expenditures	FY 2009/10 Adopted	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
4RTCCR	Camino del Sol Continental Roundabout	50,000	882,000						932,000
4RTCVV	Camino Verde/Valencia Rd Intersection Improvements	475,000	425,000						900,000
4RTFIR	First Avenue: Orange Grove Road to Ina Road							7,256,000	7,256,000
4RTHCS	Curtis/Shannon HAWK	40,000	259,000						299,000
4RTHSH	Houghton Road and Sahuarita Road Intersection Improvements	3,500,000	500,000	500,000					4,500,000
4RTICS	Ina Road Corridor Signal Timing	224,000	1,000						225,000
4RTIRO	Ina Road at Oracle Road Intersection	250,000	600,000	1,000,000	2,200,000				4,050,000
4RTKVI	Kolb and Valencia Intersection Improvement	825,713	3,675,244	2,100,000	300,000				6,900,957
4RTLTM	La Cholla Boulevard: Tangerine Road to Magee Road	175,000	1,680,000	840,000	1,000			50,337,160	53,033,160
4RTMLI	Magee Road/Cortaro Farms Road: Magee/La Cholla Intersection	17,843	389,000	5,064,433	1,975,000				7,446,276
4RTMLO	Mona Lisa/Orange Grove Intersection Improvements	108,000	277,000						385,000
4RTRAI	Railroad Overpass: Ruthrauff Road							62,000,000	62,000,000
4RTSCB	Sabino Canyon Road Bridge Deck Rehab		1,690,000						1,690,000
4RTSUN	Sunset Road: Silverbell Road to I-10 to River Road		50,000	50,000	50,000	50,000	50,000	17,514,000	17,764,000
4RTVEA	Valencia Road: Mt. Eagle Road to Ajo Highway						250,000	13,750,000	14,000,000
4RTVLS	Valencia Road Street Lighting, Sidewalk, and Widening	17,000	700,000	500,000					1,217,000
4RTVMW	Valencia Road: Mark Road to Wade Road	1,327,516	722,897	1,367,858	1,406,250	6,370,000	3,788,000		14,982,521
4RTVWE	Valencia Road: Wade Road to Mt. Eagle Road							16,000,000	16,000,000
4RTWIL	Wilmot Road: South of I-10							10,290,000	10,290,000
4RTWIR	Traffic Signal Wireless Communication System	999,000	1,000						1,000,000
4SAFTY	Safety Improvements	420,498	890,000	20,000	20,000	728,449			2,078,947
4SHSRS	Sam Hughes Safe Routes to School	22,500	20,000	257,500					300,000
4SRCRA	Sunrise Drive: Craycroft Road to Kolb Road	2,413,257	6,440,000	6,902,411	500,000				16,255,668
4SRSAC	Agua Caliente Safe Routes to School	447,000	250,000						697,000
4SRTSD	Safe Routes to School Demonstration Project	18,000	229,000						247,000
4SSSRI	Sunset/Sunray Int Impr		2,000						2,000
4SSVSP	Sunset Villa Sidewalk/Pedestrian Enhancement	1,266,519	25,000						1,291,519
4STBSP	Square Tube Breakaway Sign Posts	330,130	1,000						331,130
4SWCLC	Continental Sidewalks: La Canada to PCC Entrance	42,557	132,443						175,000
4SWFWR	Flowing Wells Sidewalks: River to Roger	60,000	502,500						562,500
4TADAI	ADA Pedestrian Improvements	295,598	50,000	50,000	50,000	50,000	29,232		524,830
4TNRRB	Rose Neighborhood	158,848	25,000						183,848
4TPSML	Twin Peaks: Sidewinder to Marana Town Limits	219,315	1,000					7,519,094	7,739,409
4TRRCA	River Road: Campbell Avenue to Alvernon Way	25,597,356	1,000						25,598,356
4TRVEN	River Road at Ventana Canyon Wash	790,575						7,208,825	7,999,400
4TSBBB	Silverbell Road at Blanco/Brawley Washes	407,944	2,000	2,000	2,102,053				2,513,997
4TTCLV	Thornydale: Cortaro Farms to Linda Vista	954,257						19,445,747	20,400,004
4TVCHH	Tanque Verde Road: Catalina Highway to Houghton Road	2,627,027	4,233,973	9,030,000	3,289,000				19,180,000
4TVMEM	Veterans Memorial Overpass	25,366,628	25,000						25,391,628
4VAKDP	Valencia Road: Alvernon to Kolb	1,349,224	250,000	850,000	1,350,000	100,000	100,000	42,298,776	46,298,000
4VMCLT	Valencia Road: Mark Road to Camino de la Tierra	19,727,358	50,000	320,000					20,097,358
4VRISP	Colossal Cave Road: Acacia School to Old Vail Road	1,515,380	1,000						1,516,380
	Pavement Restoration		9,969,000						9,969,000
	Transportation Totals:	**182,123,088**	**66,682,839**	**75,567,407**	**68,316,608**	**41,600,774**	**45,541,940**	**430,020,082**	**909,852,738**
Facilities Management									
B14135	ADA Facility Accessibility Projects	59,040	167,408						226,448
BJAMJP	Corrections Jail Security: Main Jail Pod Restoration	161,531	463,773						625,304
BJUSCT	Justice Court/Municipal Court Complex	22,054,912	3,500,000	3,025,000		43,327,690	68,427,398		140,335,000
BOLDCT	Rehabilitation of Old Courthouse	5,000				500,000	3,995,000		4,500,000
BOWWOW	Animal Care Center	3,639,959	870,777						4,510,736
BPSYCH	Psychiatric Hospital	7,175,106	20,420,000	20,097,849	3,707,046				51,400,001
BPSYUC	Psychiatric Urgent Care Center	2,330,328	8,550,000	8,475,000	944,672				20,300,000
BRPCBD	Roy Place Commercial Bldg Restoration	316,732	483,268						800,000
BSCRM8	Superior Court 8th Floor Remodel	280,000	670,000						950,000

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Department/Program		Prior Years Expenditures	FY 2009/10 Adopted	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
BSDGRW	Arizona Sonora Desert Museum: Gray Water	20,000	180,000						200,000
BTLEEC	Theresa Lee Health Clinic	371,561		130,000	675,000	671,331			1,847,892
BWBLIB	Wilmot Branch Library	631,103	3,603,000	2,726,109					6,960,212
X6ADM9	Admin Building 9th Floor Rehab	308,000	947,000						1,255,000
X6BADA	33 N Stone: ADA Restrooms	192,523	100,000	66,802	65,675				425,000
X6BMOV	33 N Stone: Move in Coordination	230,529	75,000	75,000	52,758				433,287
X6BREM	33 N Stone: Remodels	516,043	18,957	20,000	20,000				575,000
X6BUPG	33 N Stone: Elevator Mods	400,000	1,157,000						1,557,000
X6COMP	Downtown Complex		500,000						500,000
X6GVLR	GV Library Roof & HVAC System Replacement		475,000						475,000
X6HWLU	H&W Leibert Units Replacement		300,000						300,000
X6JACK	Jackson Employment Center	1,206,713	773,287						1,980,000
X6NSTE	33 N. Stone: Emergency Generator		275,000						275,000
X6NSTR	33 N. Stone: Transformer Replacement		300,000						300,000
X6PDSH	PDS HVAC & Emergency Power Upgrade		280,000						280,000
X6PWBF	PWB Fire Pump Replacement		125,000						125,000
X6QDLR	Quincy Douglas Library Roof Replacement		224,000						224,000
X6TRAN	Central Plant Transformer	40,000	710,000						750,000
XAMAD2	Amado Food Bank Phase 2	60,000	100,000						160,000
	Stadium Projects		1,500,000						1,500,000
	Facilities Management Totals:	**39,999,080**	**46,768,470**	**34,615,760**	**5,465,151**	**44,499,021**	**72,422,398**		**243,769,880**
Sheriff									
SCOMMS	Regional Public Safety Communications System	4,189,898	23,653,220	5,774,055	20,150,703	7,492,757			61,260,633
SCOMOC	Communications Emergency Operations Center	7,098,901	4,065,985	11,682,578	11,892,708	1,312,751			36,052,923
	Sheriff Totals:	**11,288,799**	**27,719,205**	**17,456,633**	**32,043,411**	**8,805,508**			**97,313,556**
Flood Control									
4BFACQ	Floodprone Land Acquisition Program	13,895,220	1,000,000	1,000,000	2,000,000	2,000,000	2,000,000		21,895,220
4F2205	Arroyo Chico Detention Basin (USACOE)	8,091,430	1,900,000	250,000	250,000	1,500,000			11,991,430
4FPDLI	Santa Cruz River: Paseo de Las Iglesias Restoration (USACOE)	2,793,605	300,000	50,000	50,000	50,000	50,000		3,293,605
5ACWTV	Agua Caliente Wash at Tanque Verde Road	840,019	30,000						870,019
5CDOPK	Canada del Oro River Park: Thornydale to Magee	915,516	25,000	3,450,000					4,390,516
5CRLFR	Santa Cruz River Continental Ranch Remediation	199,639	100,000	500,000	500,000	6,000,000	5,000,000		12,299,639
5DVRDB	Diablo Village Regional Detention Basins	1,452,657	80,000			5,150,000			6,682,657
5FLPRA	Floodprone and Riparian Land Acquisition	2,438,925	1,200,000	792,281					4,431,206
5FTRDN	Tres Rios del Norte (USACOE)	1,280,407	50,000	50,000	50,000	100,000	250,000		1,780,407
5MEDIO	El Rio Medio (USACOE)	925,075	50,000	25,000	25,000	25,000	25,000		1,075,075
5PKOLB	Pantano Wash: Kolb Executive Park Bank Protection	82,000	814,000						896,000
5PMULL	Pantano Wash: Mullins Landfill Bank Protection	52,000	460,000						512,000
5PTOWN	Pantano Wash: Pantano Townhomes Bank Protection	82,000	900,000						982,000
5PWSTV	Pantano Wash: Speedway to Tanque Verde	413,704	608,000	4,360,000	3,700,000				9,081,704
5PWWSS	Pantano Wash Watershed Study	250,000	250,000	250,000					750,000
5SCRGF	Santa Cruz River: Grant Road to Camino del Cerro River Park	660,264	50,000	2,065,659	3,400,000				6,175,923
5SCRWY	Santa Cruz Right-of-Way: Franklin to Prince	50,000	50,000						100,000
5SCWSS	Santa Cruz River Watershed Study	250,000	250,000	250,000					750,000
5SERAJ	Santa Cruz River Flood Control, Erosion Control and Linear Park: Ajo to 29th Street	2,047	500,000	5,000,000		8,500,000			14,002,047
5UDPYT	Pascua Yaqui Tribe Black Wash Urban Drainage Flood Control Improvements	197,300	802,700						1,000,000
5UDSTU	City of South Tucson Urban Drainage	1,050,992	677,634						1,728,626
5UDTON	Tohono O'Odham Nation Urban Drainage	606,489	893,511						1,500,000
5URBAD	Urban Drainage	1,572,094	3,000,000	2,200,000	3,000,000	3,000,000	3,000,000		15,772,094
5WLISC	Santa Cruz Levee Improvements	120,000	80,000						200,000
4FTVCS	Tanque Verde Creek:Sabino Canyon to Craycroft (USACOE)	549,295		350,000	1,000,000				1,899,295
	Flood Control Totals:	**38,770,678**	**14,070,845**	**20,592,940**	**13,975,000**	**26,325,000**	**10,325,000**		**124,059,463**

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Department/Program		Prior Years Expenditures	FY 2009/10 Adopted	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
Parks and Recreation									
PARRCH	Arroyo Chico	200,000	400,000	400,000					1,000,000
PATTUR	Atturbury Wash Sanctuary	197,263	650,000	352,737					1,200,000
PBLSRD	Bicycle Lane on Sahuarita Road	29,259	1,470,021						1,499,280
PCCPRK	Catalina Community Park	377,000				623,000			1,000,000
PHGREE	Houghton Greenway	43,193	3,043					1,353,765	1,400,001
PJULPK	Julian Wash Linear Park	756,318	2,943,188						3,699,506
PMEHPK	Mehl-Foothills Park	576,360	919,640	504,000					2,000,000
PNCMPK	Northside Community Park	217,796	341,898	4,940,306					5,500,000
PPANTP	Pantano River Park: 22nd Street to Michael Perry Park	791,892	2,733,108	1,240,000					4,765,000
PR5BUD	Future Play Field Improvements		334,215						334,215
PRHCPK	Marana Cultural and Heritage Park	990,000	10,000						1,000,000
PRIOVP	Rio Vista Natural Resource Park	245,000						1,255,000	1,500,000
PRJMPK	Joaquin Murieta Park Improvements	53,975	96,025						150,000
PRLCCD	Lawrence Park Ball Field and Lighting					300,000			300,000
PRLINC	Lincoln Park Softball Field Improvements	222,180					1,190,000	2,087,820	3,500,000
PRP111	Yaqui Park Improvements	649,957					301,589	663,306	1,614,852
PRP322	Divided Urban Pathway: Mountain Ave to First Ave	65,000	148,087	148,087	148,089				509,263
PRP361	Santa Cruz River Park: Irvington to Valencia	20,445						1,113,376	1,133,821
PRP371	Santa Cruz River Community Park	1,518						848,482	850,000
PRP451	Marana Rattlesnake Park/Continental Ranch	15,977	398,532						414,509
PRP511	Lawrence Park Infrastructure Improvements	236,976				398,324			635,300
PRT231	Various Trail Acquisitions/Developments	457,765	85,218						542,983
PRTJAY	Thomas Jay Park Improvements	468,084	479,585						947,669
PRUDAL	Udall Park Sports Field Improvements	110,001					2,157,603	205,000	2,472,604
PSCOMP	Southeast Community Park	90,000					4,250,000	1,660,000	6,000,000
PSHRNG	Southeast Regional Park/Shooting Range	1,105,745	1,083,775	786,293					2,975,813
PTTSYS	Tortolita Trail System	338,545	861,459						1,200,004
PXSAGU	Saguaro Ranch Trailhead		50,000	150,000		658,547			858,547
	Parks and Recreation Totals:	**8,260,249**	**13,007,794**	**8,521,423**	**148,089**	**1,979,871**	**7,899,192**	**9,186,749**	**49,003,367**
Finance									
FNPMCR	FNPimacore		9,953,468	10,358,893	4,169,845				24,482,206
	Finance Totals:		**9,953,468**	**10,358,893**	**4,169,845**				**24,482,206**
Neighborhood/Housing Reinvestment									
HR1611	Copper Vista Phase II	267,142	328,325						595,467
HR4005	MLK Apartments	464,593	808,085	363,404					1,636,082
HR4006	Ghost Ranch Lodge		1,100,000						1,100,000
HR4008	Lessons From Civano Project	143,489	15,304	11,308					170,101
HR4010	Iowa Project	77,016	89,524						166,540
HR4012	Westmoreland Neighborhood Project	396,515	10,485						407,000
HR4014	Pima Foreclosure Recovery Project		500,000	1,000,000					1,500,000
HR4015	Esperanza En Escalante Veterans Housing Project		1,178,000						1,178,000
HR4016	Honea Heights Redevelopment Project		600,000						600,000
HR4017	Sunnyside Pointe-Phase 1		1,464,218						1,464,218
NR1612	Barrios Unidos		150,000						150,000
NR4000	Neighborhood Reinvestment 2004 Authorization					269,644			269,644
NR4007	Rose Neighborhood Reinvestment	38,313	264,687						303,000
NR4011	Miles School	476,245	12,000						488,245
NR4014	Robles Junction/Three Points	310,967	411,355						722,322
NR4022	Barrio Anita		395,000						395,000
NR4023	Barrio Hollywood Grande Project			497,080					497,080
NR4024	Catalina Community Services Building	245,358	329,672						575,030
NR4025	Barrio Viejo Park		118,516						118,516

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Department/Program		Prior Years Expenditures	FY 2009/10 Adopted	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
NR4029	Midtown Sidewalk Project		455,500						455,500
NR4030	Miracle Manor II Neighborhood	50,000	183,331						233,331
NR4032	Palo Verde Lighting Project		318,650						318,650
NR4034	Catalina Health Facility		250,000						250,000
NR4035	Continental Health Clinic	226,638	456,109						682,747
NR4036	Kino Coalition: Hidalgo Park	43,000	457,000						500,000
NR4039	NW Neighborhood Assoc		457,850						457,850
NR4040	Barrio San Antonio			486,244					486,244
NR4041	Picture Rocks Neighborhood	8,100	290,000						298,100
NR4042	Menlo Park Neighborhood		498,975						498,975
NR4043	Avondale Neighborhood Project					295,600			295,600
NR4044	El Cortez Neighborhood Project		110,000						110,000
NR4045	West University Neighborhood Association		476,190						476,190
NR4048	Dunbar Springs		464,826						464,826
	NHS Program		970,000						970,000
	Neighborhood/Housing Reinvestment Totals:	**2,747,376**	**13,163,602**	**2,358,036**		**565,244**			**18,834,258**
Open Space									
OS116B	36th Street Corridor - General	5,979	2,000,000						2,005,979
OSAD99	2004 Open Space Balance						2,254,766		2,254,766
OSDD04	Sands Ranch	21,046,600	777,325						21,823,925
OSDMEP	Davis Monthan Encroachment Prevention	2,116,643	181,694						2,298,337
OSROCK	Rocking K Inholdings/Empirita	8,850,000	2,072,675						10,922,675
OSTOMP	Tortolita Mountains Project Area				5,000,000				5,000,000
	Open Space Totals:	**32,019,222**	**5,031,694**		**5,000,000**		**2,254,766**		**44,305,682**
Cultural Resources									
AJOCUR	Ajo Curley School Historic Art Institute	157,814	85,000	307,186	250,000	200,000			1,000,000
ANZATR	Anza National Historic Trail	79,936	10,000	24,913					114,849
ATLANO	Anza Trail/Llano Grande Campsite	13,472	5,000	246,137	75,000	150,000	216,835		706,444
ATLMOR	Anza Trail/Los Morteros Campsite	648,791	3,500	90,000	100,000	251,268			1,093,559
ATOITP	Anza Trail/Oit Pars Campsite	2,196	5,000	80,000	200,000	219,804			507,000
CRBLDG	Canoa Ranch Buildings Rehabilitation	168,265	418,262	437,993	183,136	100,000			1,307,656
CRGNRL	Canoa Ranch General: Repairs, etc.	187,589	36,145	115,211					338,945
DAKOTA	Dakota Wash Site Acquisition	511,668	45,332	43,000					600,000
DUNBAR	Dunbar School	156,778	625,000	436,222					1,218,000
FTLOWL	Fort Lowell - Atkins Steel Acquisition	1,126,713	684,100	462,187	227,000				2,500,000
HONEYB	Honey Bee Village Site Acquisition	1,183,396	156,604						1,340,000
LMORTE	Los Morteros Preservation	245,000	5,000						250,000
MMOUND	Marana Mound Community Site Acquisition	28,490	10,000	321,510					360,000
PANTOW	Pantano Townsite Preservation	500	49,500						50,000
STEAMP	Steam Pump Ranch Rehabilitation	4,720,330	100,213	177,264					4,997,807
TUMAMO	Tumamoc Hill Acquisition	69,161	187,074						256,235
	Cultural Resources Totals:	**9,300,099**	**2,425,730**	**2,741,623**	**1,035,136**	**921,072**	**216,835**		**16,640,495**
Communications									
X7DTTS	Downtown Telephone Replacement and Upgrades		1,000,000	1,500,000					2,500,000
	Communications Totals:	**0**	**1,000,000**	**1,500,000**					**2,500,000**
Solid Waste									
211037	Sahuarita Expansion Phase 1	8,778,661	65,000						8,843,661
211047	Environmental Remediation/El Camino Del Cerro Landfill	2,314,912	303,713						2,618,625
2ECDCR	El Camino del Cerro LOU Project	2,447,027	208,648	350,000					3,005,675
2RLADC	Regional Landfill Acquisition and Initial Disposal Cell	34,200						1,965,800	2,000,000
2TANGC	Tangerine Closure					3,914,000	5,086,000		9,000,000

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Department/Program		Prior Years Expenditures	FY 2009/10 Adopted	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
2TIRER	Waste Tire Collection Site Relocation							1,500,000	1,500,000
	Solid Waste Totals:	**13,574,800**	**577,361**	**350,000**		**3,914,000**	**5,086,000**	**3,465,800**	**26,967,961**
Fleet Services									
FSFUEL	Fleet Management System		250,000						250,000
	Fleet Services Totals:	**0**	**250,000**						**250,000**
Wastewater Reclamation									
312058	Tanque Verde Interceptor: Tucson Country Club to Craycroft Road	1,526,397	283,926	250,000					2,060,323
313118	Arivaca Junction WWTF Relief Sewer	70,755	117,000			2,053,000	1,062,000		3,302,755
3APS01	Alhaja Pump Station Rehab	240,000	10,000						250,000
3AVS01	WW Avra Valley WRF Security		993,000	163,000					1,156,000
3AVT20	Avra Valley BNROD Expansion to 4 MGD	55,584,864	273,200						55,858,064
3CDT20	Corona de Tucson WWTF Sludge Storage Facility	150,000	50,000						200,000
3CDT21	Corona de Tucson WWTF Odor Control for Headworks		250,000						250,000
3CDT22	Corona de Tucson WWTF UV Disinfection and Filtration			2,000,000	2,000,000				4,000,000
3CLS83	Capstan Lift Station	614,434	460,000						1,074,434
3CON01	Region Wide Conveyance Odor Control System		200,000	200,000					400,000
3CON02	RW Conveyance Vapor Treatment Unit Odor Control	55,900	250,000	189,100					495,000
3CON03	Region Wide Conveyance Odor Control	200,000	200,000	540,000					940,000
3CPS04	Continental Ranch Regional Pump Station		214,000						214,000
3GVB20	Green Valley BNROD Exp 2.0 to 4.0 MGD		700,000	9,300,000	20,000,000				30,000,000
3GVS10	Green Valley WWTF Sludge Digestion Facility Cover		200,000	300,000					500,000
3GVS11	Green Valley WWTF Screens, Washer, & Compactors	600,000	360,000						960,000
3ICO01	Ina Road WRF Odor Control for Centrifuge		325,000						325,000
3IRC14	Ina Road WPCF Corrosion Prevention Program			100,000	100,000	100,000			300,000
3IRC15	Ina Road WPCF Concrete Floor Replacements	94,000		100,000	100,000	100,000	100,000		494,000
3IRD16	Ina Road WPCF Digester Gas Equipment Replacement	900,025	3,100,000						4,000,025
3IRE07	Ina Road WPCF Enclosed Transfer Station Dewatering	114,000	736,000						850,000
3IRG11	Ina Road WPCF Gravity Belt Thickeners for Biosolids	50,000	1,450,000						1,500,000
3IRH17	Ina Road WPCF New Heat Exchanger			110,000					110,000
3IRL04	Ina Road WPCF Lighting Improvements	95,000	5,000	200,000					300,000
3IRR02	Ina Road WPCF Road Replacements/Additions	19,026		500,000	250,000				769,026
3IRS01	Ina Road WRF Rough Screens		539,500						539,500
3IRS09	Ina Road WPCF SCADA Process Optimization	250,000	350,000	350,000	350,000	350,000			1,650,000
3IRU13	Ina Road WPCF Upgrade of Blower Heat Exchanger		200,000	2,000,000					2,200,000
3IWC01	Ina Road WRF Washer Compactor Replacement		455,000						455,000
3JOC0A	Large Line Rehabilitation & Construction JOC	5,794,415	6,293,832	8,000,000	9,000,000	9,644,384			38,732,631
3MAR10	Marana WWTP Expansion (1.0 MGD)	19,161,340	550,000	1,000,000	15,032,116	6,215,000			41,958,456
3MBE19	Marana BNROD Exp 1.5 to 3.0 MGD							20,000,000	20,000,000
3MSL01	Marana WRF Sludge Loading	150,000	50,000						200,000
3MVW01	Mission View Wash	1,527,000	4,506,000						6,033,000
3PES21	Park/18th Sewer Augmentation		2,500,000	15,000,000	17,500,000				35,000,000
3PIT03	Prince Road and I-10 ADOT Sewer Modifications	199,635			224,340	1,750,000	5,350,000	1,100,000	8,623,975
3PPS02	Prudence Lift Station		1,350,000						1,350,000
3RHE01	Roger Road WRF Heat Exchanger for Gas System	50,000	150,000						200,000
3RIR03	ROMP Ina Road WPCF HPO Replacement	4,973,643	6,849,893	9,586,605	41,452,540	42,936,996	18,750,323		124,550,000
3RIR04	ROMP Ina Road WPCF 12.5 MGD Expansion	3,369,916	3,520,270	9,249,374	31,893,041	17,913,391	1,844,008		67,790,000
3RIR05	ROMP Ina Road WPCF BNRAS System Modification	1,576,058	557,405	2,002,340	7,119,582	3,650,260	394,355		15,300,000
3RIR06	Ina Road WPCF Biosolids Facilities Improvements	3,645,037	12,933,608	14,401,032	16,885,844	12,958,181	3,446,298		64,270,000
3RIR07	ROMP Ina Road WPCF Power Generation & Distribution	176,316	173,443	8,190,368	20,839,873				29,380,000
3RIR08	R07F Ina Road WPCF Class A Biosolids Improvements	107,837	20,000	20,000				21,662,163	21,810,000
3ROC01	Roger Road WRF Odor Control for Digesters	62,500	187,500						250,000
3RPI09	ROMP Plant Interconnect	9,788,739	25,016,811	4,743,097					39,548,647
3RPW01	Roger Road WRF Process Water		200,000						200,000

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Department/Program		Prior Years Expenditures	FY 2009/10 Adopted	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
3RR01B	Roger Road WWTP Rehabilitation Electrical Study	1,766,438	56,376						1,822,814
3RSC15	ROMP SCADA	405,186	1,400,000	3,276,064	3,344,212	3,299,150	1,697,082	38,306	13,460,000
3RWC11	ROMP 32 MGD Reclamation Campus	1,360,836	1,881,046	3,808,703	14,548,680	90,565,971	143,446,775	19,487,989	275,100,000
3RWC12	Roger Road WWTP Demolition	88,120	83,307	83,307	83,307	82,988	83,307	37,785,664	38,290,000
3RWC13	PCRWRD Laboratory	76,009	708,770	2,846,552	11,679,602	2,349,067			17,660,000
3RWC14	ROMP Staff Facilities @ WRC	56,712	351,502	1,777,679	7,513,234	1,510,873			11,210,000
3RYP89	Richey Yard Field Operations Division Facility	2,256,506	749,642						3,006,148
3SCP04	Santa Cruz Interceptor, Phase III	500,000	5,029,053	11,970,947	2,500,000				20,000,000
3SCP06	Sabino Creek Pump Station	8,946	195,000	816,054					1,020,000
3SPS01	Sunrise Lift Station	171,000	10,000						181,000
3TVC05	Tanque Verde Interceptor: Craycroft to Tucson Country Club				2,524,344	8,718,469			11,242,813
3W5080	Ina Scum Pumping System	686,131	50,000						736,131
	Wastewater Reclamation Totals:	**118,522,721**	**87,095,084**	**113,074,222**	**224,940,715**	**204,197,730**	**176,174,148**	**100,074,122**	**1,024,078,742**
	Total Capital Improvement Projects	**456,606,112**	**287,746,092**	**287,136,937**	**355,093,955**	**332,808,220**	**319,920,279**	**542,746,753**	**2,582,058,348**
	Administrative Costs		**723,504**						
	Total Capital Improvement Program		**288,469,596**						
	Less: Communications Capital Projects		**(1,000,000)**						
	Less: Fleet Services Capital Projects		**(250,000)**						
	Less: Wastewater Reclamation Capital Projects		**(87,095,084)**						
	Total FY 2009/10 Recommended Capital Projects Fund		**200,124,512**						

MAJOR CAPITAL IMPROVEMENT PROGRAM PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Project Name
ROMP 32 MGD Reclamation Campus

Project ID: 3RWC11

Department
Wastewater Reclamation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	1,360,836	1,881,046	3,808,703	14,548,680	90,565,971	143,446,775	19,487,989	275,100,000

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Design and contract a 32 MGD facility in the vicinity of the existing Roger Road WWTP to achieve nutrient removal. The wastewater treatment system will accommodate a future biological phosphorus removal system based on the Bardenpho process. The new facility will not include biosolids handling as this process will be accomplished at the Ina Road WPCF.

Project Justification
The 32 MGD facility in the vicinity of the Roger Road wastewater treatment plant will achieve nutrient removal.

Project Name
Justice Court/Municipal Court Complex

Project ID: BJUSCT

Department
Facilities Management

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	22,054,912	3,500,000	3,025,000	0	43,327,690	68,427,398	0	140,335,000

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Design, construct, and co-locate a new Pima County Justice Court and City of Tucson Municipal Court. The Pima County Justice Court building will provide for a minimum of 16 courtrooms, as well as office space for departments supporting the courts such as the Constables, the County Public Defender, and Legal Defender. The City of Tucson Municipal Court will provide for a minimum of 22 courtrooms, as well as office space for departments supporting the courts such as the City Prosecutor and City Public Defender.

Project Justification
Pima County Justice Courts are now located in three separate facilities downtown: the Old Courthouse, the Legal Services Building, and leased facilities. The existing facilities are too small for current and projected volumes of work. By co-locating the Justice Court and Municipal Court, Pima County and the City of Tucson can design, construct, and operate shared spaces, functions, and activities such as central plant, mechanical and electric spaces, a building entrance lobby, security screening stations, jury assembly space, and public restrooms.

MAJOR CAPITAL IMPROVEMENT PROGRAM PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Project Name
ROMP Ina Road WPCF HPO Replacement

Project ID: 3RIR03

Department
Wastewater Reclamation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	4,973,643	6,849,893	9,586,605	41,452,540	42,936,996	18,750,323	0	124,550,000

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services					1,400,000		
Capital							
Total O&M	0	0	0	0	1,400,000	0	1,400,000
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	(1,400,000)	0	(1,400,000)
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Design and construct new facilities and modifications to existing HPO wastewater treatment system at Ina Road WPCF for nutrient removal and biosolids improvements. The wastewater treatment system will accommodate a future biological phosphorus removal system based on the Bardenpho process. The project will also upgrade the effluent disinfection using an enhanced chlorination process. The project will also include a new operations lab to accommodate the future operations needs.

Project Justification
The wastewater treatment system will accommodate a future biological phosphorus removal system based on the Bardenpho process, upgrade the effluent disinfection using an enhanced chlorination process, and will also include a new operations lab to accommodate the future operations needs.

Project Name
ROMP Ina Road WPCF 12.5 MGD Expansion

Project ID: 3RIR04

Department
Wastewater Reclamation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	3,369,916	3,520,270	9,249,374	31,893,041	17,913,391	1,844,008	0	67,790,000

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services					1,800,000		
Capital							
Total O&M	0	0	0	0	1,800,000	0	1,800,000
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	(1,800,000)	0	(1,800,000)
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Design and construct new facilities and modifications to add a 12.5 MGD wastewater treatment system at Ina Road WPCF for nutrient removal. The wastewater treatment system will accommodate a future biological phosphorus removal system based on the Bardenpho process. Preliminary and primary treatment facilities will be expanded to accommodate the additional 12.5 MGD capacity. The project will also include effluent disinfection using an enhanced chlorination process.

Project Justification
The wastewater treatment system will accommodate a future biological phosphorus removal system based on the Bardenpho process. The project will also include effluent disinfection using an enhanced chlorination process.

MAJOR CAPITAL IMPROVEMENT PROGRAM PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Project Name
Ina Road WPCF Biosolids Facilities Improvements

Project ID: 3RIR06

Department
Wastewater Reclamation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	3,645,037	12,933,608	14,401,032	16,885,844	12,958,181	3,446,298	0	64,270,000

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services					500,000		
Capital							
Total O&M	0	0	0	0	500,000	0	500,000
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	(500,000)	0	(500,000)
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Design and construct new facilities and modifications to increase the biosolids processing capacity of the Ina facility for the immediate future during the overall facility expansion. Design and construct the complete biosolids handling facilities including thickening, digestion, and dewatering for the Ina Road WPCF to process all biosolids from Ina Road WPCF and the new Water Reclamation Campus. The new facilities will be designed to accommodate an upgrade to Class A biosolids production in the future.

Project Justification
The new facilities and modifications will increase the biosolids processing capacity of the Ina facility for the immediate future during the overall facility expansion

Project Name
Railroad Overpass: Ruthrauff Road

Project ID: 4RTRAI

Department
Transportation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	0	0	0	0	0	0	62,000,000	62,000,000

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Design and construct a new railroad overpass at Ruthrauff Road

Project Justification
Elimination of at-grade crossings with overpasses provides major improvements in mitigation of traffic congestion and provides air quality benefits.

MAJOR CAPITAL IMPROVEMENT PROGRAM PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Project Name
Regional Public Safety Communications System

Project ID: SCOMMS

Department
Sheriff

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	4,189,898	23,653,220	5,774,055	20,150,703	7,492,757	0	0	61,260,633

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services			11,832				
Supplies & Services	16,545	16,959	143,459	965,263			
Capital							
Total O&M	16,545	16,959	155,291	965,263	0	0	1,154,058
Revenue	0	0	0	0	0	0	0
Net Fund Impact	(16,545)	(16,959)	(155,291)	(965,263)	0	0	(1,154,058)
Additional FTEs	0.0	0.0	0.3	0.0	0.0	0.0	

Project Description
Design, procurement, and deployment of a regional public safety voice and data communications network to serve twenty fire districts, eleven police agencies, and the Pima County Office of Emergency Management and Homeland Security. Collectively these entities are responsible for providing public safety and emergency management services to the Pima County populace and most specifically to their individual jurisdictions.

Project Justification
County needs a regional public safety voice and data communications network that will serve twenty fire districts, eleven police agencies, and the Pima County Office of Emergency Management and Homeland Security.

Project Name
Avra Valley BNROD Expansion to 4 MGD

Project ID: 3AVT20

Department
Wastewater Reclamation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	55,584,864	273,200	0	0	0	0	0	55,858,064

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services	137,900	34,445	22,167	22,776	23,415		
Capital	12,000				12,000		
Total O&M	149,900	34,445	22,167	22,776	35,415	0	264,703
Revenue	0	0	0	0	0	0	0
Net Fund Impact	(149,900)	(34,445)	(22,167)	(22,776)	(35,415)	0	(264,703)
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Design and construction of a new 4 MGD Biological Nutrient Removal Oxidation Ditch (BNROD) wastewater treatment facility.

Project Justification
The increased treatment capacity will be available to meet the projected future demand for wastewater service due to the anticipated large population increase and will also produce high quality effluent.

MAJOR CAPITAL IMPROVEMENT PROGRAM PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Project Name
La Cholla Boulevard: Tangerine Road to Magee Road

Project ID: 4RTLTM

Department
Transportation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	175,000	1,680,000	840,000	1,000	0	0	50,337,160	53,033,160

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Widen La Cholla to a 4-lane desert parkway between Tangerine Road and Magee Road including a raised landscaped median, a new 4-lane bridge at the Canada del Oro Wash north of Magee Road, and bike lanes in both directions. Install new turning lanes and traffic signals as needed at Naranja Road, Lambert Lane, and Overton Road.

Project Justification
Provide a parkway-type alternative route to Oracle Road.

Project Name
Psychiatric Hospital

Project ID: BPSYCH

Department
Facilities Management

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	7,175,106	20,420,000	20,097,849	3,707,046	0	0	0	51,400,001

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Construct a 50 bed psychiatric facility to complement existing psychiatric services at the University Physicians Healthcare Hospital (UPHH) at Kino. This facility will be located adjacent to UPHH to take advantage of medical and other support services provided by the hospital.

Project Justification
Currently, Pima County provides inpatient psychiatric services in UPHH. The majority of the psychiatric inpatient beds are located in wings originally designed as medical/surgical nursing units.

MAJOR CAPITAL IMPROVEMENT PROGRAM PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Project Name
Valencia Road: Alvernon to Kolb

Project ID: 4VAKDP

Department
Transportation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	1,349,224	250,000	850,000	1,350,000	100,000	100,000	42,298,776	46,298,000

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14
Personal Services					
Supplies & Services					
Capital					
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Reconstruct and widen Valencia Road from Alvernon Way to Kolb Road to a six-lane desert parkway per the adopted RTA plan.

Project Justification
Improvements will accommodate projected increased traffic in the area as well as public safety.

Project Name
La Canada Drive: Ina Road to River Road

Project ID: 4LCRRI

Department
Transportation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	3,515,696	1,700,000	4,307,000	8,050,000	12,300,000	12,050,000	4,102,270	46,024,966

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14
Personal Services					
Supplies & Services	1,500			12,000	
Capital					
Total O&M	1,500	0	0	12,000	0	0	13,500
Revenue	0	0	0	0	0	0	0
Net Fund Impact	(1,500)	0	0	(12,000)	0	0	(13,500)
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Widen La Canada from the existing 2/3 lane roadway to 4 lanes with medians, turn lanes, bike lanes, sidewalks, equestrian paths, and new drainage structures at wash crossings throughout the corridor.

Project Justification
The improvements will benefit the area by accommodating the existing and projected increased traffic in the area as well as improve vehicular, pedestrian, bicycle, and equestrian safety. In addition, the improved drainage will provide all weather crossings thus improving the overall mobility for emergency providers, residents, and citizens using this route.

MAJOR CAPITAL IMPROVEMENT PROGRAM PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Project Name
Marana WWTP Expansion (1.0 mgd)

Project ID: 3MAR10

Department
Wastewater Reclamation

Capital Expenditures:

Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
19,161,340	550,000	1,000,000	15,032,116	6,215,000	0	0	41,958,456

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
This project provides for completion of the design and construction of an expansion to the existing Marana WWTP including required setbacks to provide capacity for the growth in the area as well as produce reclaimed water for reuse and/or recharge.

Project Justification
Expanding population in the Marana WWTP service area necessitates increased wastewater treatment capacity.

Project Name
ROMP Plant Interconnect

Project ID: 3RPI09

Department
Wastewater Reclamation

Capital Expenditures:

Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
9,788,739	25,016,811	4,743,097	0	0	0	0	39,548,647

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Design, acquire easements, and construct approximately 5 miles of sewer (gravity/pressure), the associated wastewater pumping system (WWPS), and other system improvements needed to provide operational flexibility to treat tributary flows at either the Roger Road or the Ina Road treatment facilities.

Project Justification
The plant Interconnect will provide the ability to divert part of the flow normally treated at the Roger Road Facility to the Ina Road Facility and vice-versa. This will allow de-activation of parts of either plant for repairs or maintenance and allow the balancing of treatment demand with available plant capacity.

MAJOR CAPITAL IMPROVEMENT PROGRAM PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Project Name
La Canada Drive: Ina Road to Calle Concordia

Project ID: 4RTCCI

Department
Transportation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	6,014,557	6,815,000	12,189,979	11,255,592	2,552,550	0	0	38,827,678

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Widen La Canada to a 4-lane arterial between Calle Concordia and River Road with a raised landscaped median, multi-use lanes in both directions, and an equestrian trail on the east side of the roadway. New turning lanes and traffic signals as needed at intersections with Orange Grove Road, Ina Road, Magee Road, and Hardy Road as well as new box culverts at the Pegler Wash, Carmack Wash, Garfield South Wash, Roller Coaster Wash, Casas Adobes Wash, and Nanini Wash to convey 100-year peak discharge under the road.

Project Justification
This project doubles the roadway capacity from Calle Concordia to River Road and relieves major current capacity problems.

Project Name
Large Line Rehabilitation & Construction JOC

Project ID: 3JOC0A

Department
Wastewater Reclamation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	5,794,415	6,293,832	8,000,000	9,000,000	9,644,384	0	0	38,732,631

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Portions of the conveyance system date back to 1900 and include nine different pipe materials. In 2003, Wastewater Reclamation commissioned a conveyance condition assessment as part of its on-going asset management program to evaluate 230 miles of trunk and interceptor sewers 15 inches or greater in diameter. This assessment was performed utilizing the national Association of Sewer Service Companies (NASSCO) condition codes ranging from "excellent" (Class 1) to "immediate attention required" (Class 5).

Project Justification
Rehabilitation and construction of large lines.

MAJOR CAPITAL IMPROVEMENT PROGRAM PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Project Name
Roger Road WWTP Demolition

Project ID: 3RWC12

Department
Wastewater Reclamation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	88,120	83,307	83,307	83,307	82,988	83,307	37,785,664	38,290,000

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Demolish the existing 41 MGD Roger Road WWTP. The existing Roger Road WWTP will be decommissioned and demolished once the new 32-MGD Wastewater Reclamation Campus (WRC) is complete and in operation.

Project Justification
Replaced by regional reclamation campus.

Project Name
Communications Emergency Operations Center

Project ID: SCOMOC

Department
Sheriff

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	7,098,901	4,065,985	11,682,578	11,892,708	1,312,751	0	0	36,052,923

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Design, construct, and occupy a communication and emergency operations center to co-locate and support the Pima County Sheriff's Department, Tucson Police Department, Tucson Fire Department, and Pima County Office of Emergency Management & Homeland Security. Project will also include 9-1-1 telecommunications equipment to support the 9-1-1 service requirements of these agencies.

Project Justification
In 2004 voters authorized the County to design, construct, and occupy a communication and emergency operations center to co-locate and support the Pima County Sheriff's Department, Tucson Police Department, Tucson Fire Department, and Pima County Office of Emergency Management & Homeland Security.

MAJOR CAPITAL IMPROVEMENT PROGRAM PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Project Name
Magee Road/Cortaro Farms Road: La Canada Drive to Thornydale Road

Project ID: 4MCFTL

Department
Transportation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	1,840,014	400,000	588,000	5,521,124	10,503,881	12,645,980	4,090,001	35,589,000

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Widen Magee Road to a 4-lane arterial between Thornydale and La Canada with a raised landscaped median, bike lanes in each direction, and ADA-accessible sidewalks. Eliminate the “jog” in the road alignment that currently exists at La Cholla Boulevard. Design and construct a new bridge across the Canada del Oro Wash. Add turn lane, signalization, and intersection improvements at Thornydale Road, both Shannon Road intersections, and La Cholla Boulevard. Add new culverts throughout to convey the 100-year peak discharge under the road.

Project Justification
Provides continuous east-west connectivity in the urbanized Northwest area. Improves safety by eliminating rural roadway stretches and the roadway “jog” at La Cholla Boulevard.

Project Name
Park/18th Sewer Augmentation

Project ID: 3PES21

Department
Wastewater Reclamation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	0	2,500,000	15,000,000	17,500,000	0	0	0	35,000,000

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services				10,000	500		
Capital							
Total O&M	0	0	0	10,000	500	0	10,500
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	(10,000)	(500)	0	(10,500)
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Upgrade approximately 1,050 feet of a 33 inch existing sewer that is expected to reach capacity.

Project Justification
This project would relieve the flows in the existing 33'' sewer by constructing a new 42" line.

MAJOR CAPITAL IMPROVEMENT PROGRAM PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Project Name
Houghton Road: Interstate 10 to Tanque Verde Road

Project ID: 4HRSTV

Department
Transportation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	5,000	50,000	50,000	155,000	150,000	150,000	32,000,000	32,560,000

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Widen Houghton Road to a four-lane cross section with multi-use lanes, curbs, storm drains, and outside landscaping The segment between Old Vail Road and Golf Links Road is to have a six-lane cross section.

Project Justification
The project will reduce congestion and enhance safety along Houghton Road.

Project Name
Craycroft: River to Sunrise

Project ID: 4CRRSD

Department
Transportation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	31,769,436	175,000	0	0	0	0	0	31,944,436

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Reconstruct and widen existing Craycroft Road to a four-lane divided roadway with a raised landscape median and median left turn lanes as determined by local access and circulation studies; multi-use lanes, outside curbs, storm drains, landscaping, neighborhood screening, and noise mitigation as warranted. The project will include new culverts for the Craycroft Wash and other transverse drainage as necessary.

Project Justification
The project will reduce congestion and enhance safety along Craycroft Road.

MAJOR CAPITAL IMPROVEMENT PROGRAM PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Project Name
Green Valley BNROD Exp 2.0 to 4.0 MGD

Project ID: 3GVB20

Department
Wastewater Reclamation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	0	700,000	9,300,000	20,000,000	0	0	0	30,000,000

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services				375,000			
Capital							
Total O&M	0	0	0	375,000	0	0	375,000
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	(375,000)	0	0	(375,000)
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Planning for future expansion needs to accommodate the growing population.

Project Justification
Planning for future expansion needs to accommodate the growing population.

Project Name
ROMP Ina Road WPCF Power Generation & Distribution

Project ID: 3RIR07

Department
Wastewater Reclamation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	176,316	173,443	8,190,368	20,839,873	0	0	0	29,380,000

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Design and construct new facilities to produce and distribute the energy required to operate the facility. Biogas produced at the site will be 100% utilized. Facilities will include primary and alternate power requirements.

Project Justification
New facilities will produce and distribute the energy required to operate the facility.

MAJOR CAPITAL IMPROVEMENT PROGRAM PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Project Name
La Cholla Boulevard: River Road to Ruthrauff Road

Project ID: 4LCITR

Department
Transportation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	2,904,701	1,884,936	10,484,000	10,420,419	349,224	2,490,905	0	28,534,185

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services	1,500			12,000			
Capital							
Total O&M	1,500	0	0	12,000	0	0	13,500
Revenue	0	0	0	0	0	0	0
Net Fund Impact	(1,500)	0	0	(12,000)	0	0	(13,500)
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Project is part the improvement plans for the entire La Cholla corridor to provide additional transportation facility of regional significance to serve the northwest area. The project includes widening of La Cholla Boulevard from Ruthrauff Road north to River Road including a new Rillito River bridge. The project will have six through traffic lanes with a raised landscape median, multi-use lanes, outside curbs, storm drains, and landscaping. Neighborhood noise mitigation will be incorporated in the vicinity of residential areas.

Project Justification
This project will provide additional regional access into the heavily developed northwest area.

Project Name
River Road: Campbell Avenue to Alvernon Way

Project ID: 4TRRCA

Department
Transportation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	25,597,356	1,000	0	0	0	0	0	25,598,356

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Widen and realign River Road from east of Campbell Avenue to the extension of Alvernon Way, east of Dodge Boulevard. The road cross section will consist of two through lanes in each direction with a landscaped median, multi-use lanes, storm drains, and landscaping. Improve transverse drainage for the Camino Real and Finger Rock washes as well as other smaller drainages that currently cross River Road. Acquire open space and mitigation area between the improved River Road and the Rillito River through the River Bend area. Continue development within the watershed including the Camino Real Wash which requires improvement to stabilize the channel and banks between River Road and the Rillito Creek.

Project Justification
The project will reduce congestion and enhance safety along River Road.

MAJOR CAPITAL IMPROVEMENT PROGRAM PROJECTS
FISCAL YEARS 2009/2010 - 2013/2014 AND BEYOND

Project Name
Veterans Memorial Overpass

Project ID: 4TVMEM

Department
Transportation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	25,366,628	25,000	0	0	0	0	0	25,391,628

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Reconstruct the Veterans Memorial Overpass (Palo Verde Road bridge).

Project Justification
The existing bridge is inadequate and will be replaced by a new structure with greater load capacity, width clearance, and safety.

Project Name
Broadway Boulevard: Euclid Avenue to Country Club

Project ID: 4BBECC

Department
Transportation

Capital Expenditures:	Prior Years	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Beyond	Total
	1,352,136	1,000	0	0	0	8,412,000	15,234,864	25,000,000

O&M Impact	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14		
Personal Services							
Supplies & Services							
Capital							
Total O&M	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0
Net Fund Impact	0	0	0	0	0	0	0
Additional FTEs	0.0	0.0	0.0	0.0	0.0	0.0	

Project Description
Widen Broadway Boulevard to six or eight lanes from Euclid Avenue to Campbell, including improved intersections, traffic signals, a landscaped median, multi-use lanes, sidewalks, street lighting, storm drains, public art, and other urban arterial features. Replace the current five-lane section with a contemporary urban arterial.

Project Justification
Reduce congestion and enhance safety along Broadway Boulevard as well as providing significant opportunities to revise the urban streetscape and development pattern along Tucson's main street.

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GLOSSARY OF TERMS AND ACRONYMS

Account - An individual item of expenditure or revenue used in line item budgeting, e.g., books, out-of-state travel, overtime, court fees, interest.

Accounting Method (Accrual Basis & Modified Accrual Basis) - Under the accrual method, revenues are recognized when they are earned, and expenses are recognized when they are incurred. The budgets of the proprietary funds are presented using the accrual basis. Under a modified accrual method, revenues are recognized when they are measurable and available to finance expenditures. Expenditures, on the other hand, are generally recognized when incurred. (Exceptions to this policy are principal and interest expenditures on general long term debt which are budgeted either when due, or in period 12 (June), if the due date falls early in the subsequent fiscal year.) The budgets of the governmental funds are presented on a modified accrual basis.

Activity - An effort of a department that contributes to the achievement of a program objective. The smallest operational element of a strategic budget, organized as follows:

- Program
- Service
- Activity

Ad Valorem Tax - A tax based on the value of property.

ADA - Americans with Disabilities Act - An enactment to protect the employment and accessibility rights of disabled individuals.

Adopted Budget - Per ARS §42-17105, the Board of Supervisors shall "....finally determine and adopt estimates of proposed expenditures" and such "adopted estimates" shall "constitute the budget of the County .... for the current fiscal year." Per statute, this must be done on or before the fourteenth day before the day on which the Board levies taxes (which, in turn, must be done on or before the third Monday in August each year).

AFCAP - Actual Full Cost Allocation Plan - The plan that identifies the costs of support services provided by the central service departments of Pima County to its operating departments and special revenue, internal service, and enterprise fund departments. The AFCAP for a given fiscal year is based on the actual expenditures of the prior fiscal year. The plan is prepared annually by the Financial Control & Reporting Division of the Department of Finance and Risk Management.

AGAVE - Software used by Pima County Superior Court and Clerk of the Superior Court, primarily for case management, calendaring, arbitration tracking and statistical data collection of criminal, civil, and family law cases.

AHCCCS - Arizona Health Care Cost Containment System - The Arizona Medicaid alternative program that provides prepaid (capitation rate) health care for eligible citizens through health maintenance organizations or fee for service programs.

Alcoholic Beverage License Revenue – Intergovernmental revenue from the State of Arizona, whereby Pima County receives $3,000 each time a new liquor license is granted to a business operating in the unincorporated area of the county.

ALTCS - Arizona Long Term Care System - The Arizona Medicaid alternative program for long term care added to the AHCCCS program effective January 1, 1989.

Annualized Cost - Operating cost incurred at annual rates for a portion of the prior fiscal year and which must be incurred at similar rates for the entire twelve months of the succeeding fiscal year.

Antiracketeering Fund - A group of special revenue funds administered pursuant to ARS §13-2314.03. The County Attorney and the Sheriff administer their own antiracketeering funds. The County Attorney's fund includes funds held for other local law enforcement agencies. Racketeering is defined as any illegal act committed for financial gain.

AOC Retirement Plan - Administrative Office of Courts Retirement Plan - A qualified pension plan under the Corrections Officer Retirement Plan (CORP) that provides retirement and other benefits to County judiciary probation, surveillance, and juvenile detention officers. The AOC Retirement Plan is administered by the Public Safety Personnel Retirement System (PSPRS).

Appropriation - A legal authorization granted by the County Board of Supervisors to make expenditures/expenses and to incur obligations for specific purposes during a fiscal year.

ARRA - American Recovery and Reinvestment Act - Federal legislation enacted during February 2009 to speed the nation's economic recovery, create and save jobs, and provide services to people affected by the recession. The economic stimulus measures provided by the ARRA include investment in the areas of community and economic development, infrastructure, human services, transportation, and workforce development.

ARS - Arizona Revised Statutes - The revision and codification of the laws of the state of Arizona of a general or public nature and enacted into law as the Arizona Revised Statutes, Laws 1955, Third Special Session, Chapter 3.

ASRS - Arizona State Retirement System - A defined benefit plan as described in section 414(j) of the Internal Revenue Code that provides retirement and other benefits to state employees and employees of participating state political subdivisions not covered by one of the Public Safety Personnel Retirement System (PSPRS) plans. Most Pima County employees are members of the ASRS.

Assessed Valuation - An annual determination of the just or fair value of real estate or other property by the County Assessor and the Arizona Department of Revenue as a basis for levying taxes.

Assessment Ratio - The percentage factors that are associated with the various legal classes of a property. The ratios are set by the State Legislature. A history of the values is shown in the table "Assessment Ratios By Class For Tax Years 2005–2009" in this section.

Base Budget - The Financial Planning System contains packages A through Z. Package A refers to a department's Base or Target Budget, or for non-General Fund departments, the level of operating expenditures/expenses which can be supported by a department's current financial resources. The base budget is the prior year's budget adjusted for known financial changes, such as the annualization of approved prior year supplemental packages and prior year salary and benefit adjustments.

Board of Deposit - The Board of Supervisors, sitting as the Board of Deposit, designates the servicing bank for the deposits of state and County monies. ARS §35-325 specifies the requirements and procedures which govern the conduct of this board.

Bond - A written promise to pay a specified sum of money (called the face value or principal amount) at a specified date in the future (called the maturity date), together with periodic interest at a specific rate.

Bond Implementation Ordinances - Ordinances Nos. 1997-35, 1997-80, 2004-18, and 2006-29 that schedule the sale of bonds authorized by Pima County voters in the May and November 1997 bond elections, the May 2004 bond election, and the May 2006 bond election. These ordinances also establish basic parameters as to how the County will program capital improvements funded with bond revenues. Compliance with these restrictions is governed by Truth in Bonding ordinances, which provide specific guidance on bonding disclosure, accountability, and implementation.

Bond Principal - The face value of a written promise to pay a specified sum of money at a specified date(s) in the future, called the maturity date(s).

Budget - A financial plan consisting of an estimate of proposed expenditures/expenses and their purposes for a given period and the proposed means of financing them.

Budget Amendment Process - Procedure a department must follow in order to request modification of its adopted budget. Budget amendments must be approved by the Board of Supervisors.

Budget Stabilization Fund - Prior to fiscal year 1999/2000, the only method of managing budget exceedences was to reserve funding for this purpose in the Board of Supervisors' Contingency fund. In fiscal year 1999/2000, this process was further developed and institutionalized through the establishment of the Budget Stabilization fund within the Contingency department of the General Fund budget. Items which are funded in Budget Stabilization include planned salary compensation, and approved department supplemental packages, where the exact timing or details of the project are not yet determined.

Budget System - Financial Planning System (FPS). See FPS.

Business Licenses and Permits - Revenues derived from businesses and occupations that must be licensed before operating in the unincorporated area of Pima County, i.e., licenses for itinerant peddlers, pawn broker businesses, initial application fees for industrial users of the wastewater system, the initial license to provide cable TV services to residents, and periodic operating charges levied on providers of cable TV services. Most revenues come from operating charges for cable TV in the unincorporated area and the use of County owned rights-of-way by cable and other telecommunications companies.

C-Path - The Critical Path Institute (C-Path), a non-profit institute, is a collaborative partnership involving the University of Arizona, SRI International, and the Federal Drug Administration for the purpose of expediting development and approval of new medications. As an enhancement to local government, Pima County contributes annually to the project.

CAA - Community Action Agency - Refers to grants administered by the Community Services, Employment & Training Department to assist community agencies in providing services to families and individuals living at or below poverty level.

CAFR - Comprehensive Annual Financial Report – The official annual report for Pima County prepared in accordance with generally accepted accounting principles (GAAP) and in conformance with standards of financial reporting as established by the Governmental Accounting Standards Board (GASB) using guidelines recommended by the Government Finance Officers Association (GFOA). The CAFR includes financial statements and analysis, along with statistical data on financial, nonfinancial, and demographic trends. It is also used by bond rating agencies, such as Moody's, Standard & Poor's, and Fitch, to determine credit risk, and thus interest rates, for bonds issued by the County.

Capital Expenditures Object Level - A collection of capital expenditure/expense accounts grouped and assembled by type for budgeting purposes.

Capital Project - Construction, remodeling, infrastructure, or other projects costing $100,000 or more that are part of the Capital Improvement Program (CIP).

Capital Project Expenditures - Expenditures for construction, remodeling, infrastructure, or other projects costing $100,000 or more that are part of the CIP.

Capital Projects Fund - A fund used to account for financial resources to be used for the acquisition, remodeling, or construction of major capital facilities (other than those financed by Proprietary Funds).

Carryover Appropriations - Amounts budgeted in the current fiscal year for expenditures that were originally budgeted in the previous fiscal year and for which obligations have been incurred that cannot be met by the end of the previous fiscal year. Carryover appropriations for General Fund departments are reserved in prior year carryovers within the Contingency department. All carryovers must be approved by the County Administrator.

CDBG - Community Development Block Grant - Housing and Urban Development block grant funds to be used for increasing available housing stock and to assist in the physical improvement of low and moderate income communities.

Charges for Services - Fees charged for performance of a service.

Chart of Accounts - A listing of the asset, liability, equity, expenditure, and revenue accounts that are used in the accounting, operations, and budgeting processes.

CIP - Capital Improvement Program - A program outlining all the acquisition, remodeling, and construction of projects costing $100,000 or more to be undertaken by Pima County during the current budget year and the following four fiscal years.

CJEF - Criminal Justice Enhancement Fund - A 47 percent surcharge on all traffic fines collected. The state treasurer administers the funds and allocates them among different agencies such as law enforcement, courts, and health services.

Classification - A title and code assigned to a grouping of similar personnel positions as described in the appropriate class specification (the official document defining the type and level of duties and responsibilities and the minimum qualifications of positions assigned to a particular classification).

COLA - Cost of Living Adjustment - An adjustment of the compensation rates of regular County employees who are not elected officials. The frequency of such adjustments is determined by the Board of Supervisors, as is the manner in which the COLA is applied.

Combined Property Tax Rate – The overall rate at which property is taxed, including both the primary property tax rate and secondary property tax rate.

Community & Economic Development - The organizational entity comprised of the following departments: Community & Economic Development Administration; Community Development & Neighborhood Conservation; Community Services, Employment & Training; County Free Library District; Economic Development & Tourism; Kino Sports Complex; School Superintendent; and the Stadium District.

Contingency Funds - Funds reserved by the Board of Supervisors for services or programs which the Board may release for departments to use during the course of the fiscal year. The current reserve categories are Prior Year Carryovers, General Contingency (unreserved), Budget Stabilization, Tax Reduction/Debt Retirement, and General Fund Reserve.

COPs - Certificates of Participation - A common form of lease-purchase financing, Certifications of Participation are lease-purchase agreements that are divided into fractions and sold to multiple investors, similar to stocks, usually in $5,000 denominations. COPs are tax-exempt agreements that fund capital improvement projects, with the underlying project assets serving as collateral for investors who receive a share of whatever revenue is derived from the lease or lease-purchase.

COPS Grants - As a component of the U.S. Department of Justice, the Office of Community Oriented Policing Services (COPS) was created through the Violent Crime Control and Law Enforcement Act of 1994. Funds from COPS Grants are used to advance the practice of community policing, provide training and technical assistance at all levels of law enforcement, and provide resources to acquire and deploy innovative crime-fighting technologies.

CORP - Corrections Officer Retirement Plan - A qualified pension plan under section 401 of the Internal Revenue Code that provides retirement and other benefits to various state and municipal corrections/detention employees, county detention officers, and non-uniformed county sheriff department employees whose primary duties require direct contact with inmates. The CORP is administered by the Public Safety Personnel Retirement System (PSPRS).

Cost Allocation Plan - The documents identifying, accumulating, and allocating or developing billing rates based on the allowable cost of services provided by a governmental unit to its departments. Pima County uses an Internal Cost Allocation Plan to recover indirect costs from Enterprise Funds, Internal Service Funds, and some Special Revenue Funds. The County recovers indirect costs based on a combination of actual costs and usage information from prior fiscal years. Pima County uses a second Cost Allocation Plan to recover indirect costs from federal grant programs. This plan is prepared following federal guidelines specified in Circular A-87.

Cost Center - The lowest financial organization unit. Each center is identified by a unique seven-digit identifier. The first three digits (numeric digits or a combination of alpha characters and numeric digits) identify the department to which the center is assigned. Financial transactions are recorded by fund/center/account.

County Administration - The organizational entity comprised of the departments of Assessor, Board of Supervisors, Clerk of the Board, County Administrator, Elections, Finance and Risk Management, Forensic Science Center, Human Resources, Information Technology (includes Communications, an internal service fund department), Non Departmental (Contingency, Debt Service, General Fund Debt Service, General Government Revenues, and Non Departmental), Procurement, Recorder, and Treasurer.

County Free Library District - A special countywide taxing district established under Arizona Revised Statutes, Title 48, Chapter 24, and Title 11, Chapter, 7, to provide county residents with free and equitable access to information resources needed for full participation in the community and for the enrichment of individual lives. In addition to other powers, the Board of Supervisors, sitting as the board of directors for the County Free Library District, is authorized to levy a secondary property tax on all property within the district to fund necessary expenditures/expenses for the benefit of property holders in the district.

Debt Service Fund – A segregated fund used to account for the accumulation of resources for, and the payment of, general long term debt principal and interest.

Debt Service Requirement - The amount of money required to pay both the interest and principal on outstanding debt over a set period of time.

Department - A grouping of cost centers that share a common purpose and funding source. In the accounting and budget systems, cost centers are represented/denoted by a seven-digit alphanumeric code. Cost centers that are a component of a department have in common the first three digits of the numeric or alphanumeric identifier. For example, the aggregation of all cost centers beginning with the digits “160" is the County Attorney Department and the aggregation of all cost centers beginning with the digits “W" is Wastewater Reclamation. (Also see Super Department definition.)

DSH – Disproportionate Share Hospital Program - Program whereby hospitals that serve a disproportionate number of low income patients receive a separate payment in addition to their standard Medicare and/or Medicaid reimbursement. Pass through funding is received by Pima County from the Arizona Board of Regents and paid to AHCCCS as the state match to draw down federal DSH matching funds.

Direct Cost - A cost that can be identified with a specific cost objective and not a common, joint, or collective purpose.

Discretionary Programs - Programs that are not mandated by law or any other authority.

Division – An element or segment of government that is organized as a specific administrative or functional unit.

ECAP - Employee Combined Appeal Program - The annual Pima County work site fund raiser, allowing employees to contribute to their favorite charity through payroll deduction or a one time donation.

Economic Estimates Commission - Commission mandated under the Arizona Constitution to establish each year an aggregate expenditure limitation from local revenues for counties, cities and towns, community college districts, and local school districts.

Enterprise Fund - A fund used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

EORP - Elected Officials' Retirement Plan - A qualified pension plan under section 401 of the Internal Revenue Code that provides retirement and other benefits to state and county elected officials, supreme court justices, superior court and court of appeals judges, and full-time superior court commissioners. The EORP is administered by the Public Safety Personnel Retirement System (PSPRS).

Excise Tax - A tax imposed by federal, state, or local governments on the sale or consumption of specific goods or services. In its broadest meaning, an excise tax is similar to a sales tax, which typically levies a fixed percentage tax on the monetary value of goods or services when purchased by consumers. Title 42, Chapter 6, Article 3, of the Arizona Revised Statutes allows the voters in most Arizona counties to enact countywide jail facilities, capital projects, and transportation excise taxes. More than twenty years ago, the County approved a 1 percent tax (now 6 percent) on the rental of hotel/motel rooms in the unincorporated area of the County, and in May 2006 voters approved the Regional Transportation Authority’s countywide 0.5 percent transportation excise tax. Upon the unanimous vote of the Board of Supervisors, the County is allowed by statute to enact up to a 0.5 percent general county excise tax. At this time, Pima County does not impose such an excise tax. (Also see Sales Tax and Transaction Privilege Tax.)

Exemption from Property Taxes - The Arizona Constitution exempts property held by federal, state, or local governments and educational, charitable, and religious nonprofit organizations from property tax. The few remaining veterans of certain foreign wars, widows/widowers, and disabled persons are eligible for partial exemptions determined by income and value of their property. All household goods used in a residence and owned by the user are also exempt from a personal property tax.

Expenditure - Refers to the outflow of funds paid for assets, goods, or services obtained which are used for funds other than the Enterprise Fund and Internal Service Fund departments (the Proprietary Funds). A capital expenditure is an expenditure from a departmental operating budget for the acquisition of, or addition to, a fixed asset that costs more than $1,000 and has a useful life of at least one year.

Expenditure Limitation - On June 3, 1980, Arizona voters approved Arizona Constitution, Article IX, §20 and §21, prescribing an expenditure limitation for each county, city, town, and community college district. The purpose of the expenditure limitation is to control expenditures and limit future changes in spending to adjustments for inflation, deflation, and population growth.

Expense - Charges incurred (whether paid immediately or unpaid) for Proprietary Funds.

Facilities Renewal Fund - A fund established, subject to annual appropriation, to provide resources for the on-going need to repair and rehabilitate existing, aging County buildings.

FARE - Fines/Fees and Restitution Enforcement – A program administered by the Arizona Supreme Court to assist courts in obtaining payment for court ordered fines, fees, and restitution cases in default.

Fill The Gap - A funding mechanism enacted by the state in 1999 to provide counties with resources to improve criminal case processing. A state appropriation in addition to a seven percent surcharge on court fines and forfeitures, as well as a five percent contribution of court collections by each county to its own Local Courts Assistance Fund, provides funding for this program.

Fines and Forfeits - Revenue from penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations, neglect of official duty, and the forfeiture of deposits held as performance or appearance guarantees.

Fire District Assistance Tax - Established by ARS §48-807, which requires, in part, that the Board of Supervisors shall “levy a County Fire District Assistance Tax on the taxable property in the County....” The funds raised by this secondary property tax supplement the operating budgets of the eighteen fire districts in the county.

Flood Control District - See Regional Flood Control District.

FMAP - Federal Medical Assistance Percentage - The share of each state’s Medicaid program paid by the federal government. The share runs from a minimum of 50% to a maximum of 83%, and is determined by the per capita income of each state.

FMS - Financial Management System - Computerized central data system that performs the County's accounting and financial reporting functions.

Forecast - A projection of future revenues, expenses, population, building permits, assessed values, etc. based on historical and current economic, financial, and demographic information.

FPS - Financial Planning System - Computerized network based budgetary planning system used by Pima County. The Financial Planning System is also known as the Budget System.

FTE - Full Time Equivalent - Decimal conversion of the number of hours authorized for a position into a full time position. One FTE is defined as 2,080 funded hours per fiscal year, i.e., one FTE represents 26 pay periods per fiscal year times 80 hours per pay period for 2,080 hours per fiscal year.

Full Cash Value - The appraised value of a property approximating the "market value" of the property. The Full Cash Value is used to determine the Secondary Net Assessed Value which is then used to levy Secondary Property Taxes.

Functional Area - Grouping of departments with similar programs and services. Groupings used by Pima County are: Community & Economic Development, County Administration, Justice & Law Enforcement, Medical Services, and Public Works.

Fund - A system of accounts that segregates all financial transactions for restricted or designated uses by a government entity. The fund categories used by Pima County are the General Fund, Special Revenue Funds, Capital Projects Fund, Debt Service Fund, Enterprise Funds, and Internal Service Funds. (Also see individual fund definitions.)

Fund Balance - The difference between the assets and liabilities of governmental funds. Governmental funds include the General Fund, Special Revenue Funds, Capital Projects Fund, and Debt Service Fund.

FY - Fiscal Year - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. For Pima County, the fiscal year is from July 1 through June 30.

GASB - Government Accounting Standards Board - An independent, rule making body that establishes and improves standards of financial accounting and reporting for state and local governments. It is recognized as the official source of generally accepted accounting principles for state and local governments. Organized in 1984, GASB is the successor to the National Council on Governmental Accounting, whose standards remain in force unless amended or superseded by the GASB.

General Fund - The General Fund is used to account for all financial resources except those accounted for in other funds. The General Fund is the County's principal financing vehicle for general government services and is funded largely by primary property tax revenue and state shared sales tax revenue.

General Fund Reserve - An amount of money held to cover expenses associated with unforeseen events. The reserve is a contingency expense budgeted at about five percent of general fund revenues in accordance with the recommendations of the Government Finance Officers Association (GFOA). Such a reserve is looked upon favorably by bond underwriters. Maintaining this reserve has the effect of lowering the interest rates on bonds sold by the County.

General Obligation Bonds - Bonds backed by the full faith and credit of Pima County used to finance a variety of public projects. These bonds require voter approval. General Obligation Bonds are limited tax bonds that are secured by the County's secondary property tax.

GFOA – Government Finance Officers Association – A professional association of state, provincial, and local government finance officers in the U.S. and Canada founded to enhance and promote professional management of government for the public benefit by identifying and developing financial policies and practices.

GME – Graduate Medical Education Program – Postgraduate training program for physicians after medical school, also known as a residency program. Pass through funding is received by Pima County from the Arizona Board of Regents and paid to AHCCCS as the state match to draw down federal GME matching funds.

Governmental Funds - Funds that are used to account for the County's expendable financial resources and related current liabilities, except those accounted for in Proprietary Funds. Governmental funds include the General Fund, Special Revenue Funds, Capital Projects Fund, and Debt Service Fund.

Graffiti Abatement Program – A Pima County Department of Transportation program that provides graffiti removal service free of charge to private, residential property owners in the unincorporated area of the county.

Grants - Contributions or gifts of cash or other assets from another government or private entity to be used or expended for a specified purpose, activity, or facility.

HAVA - Help America Vote Act – A federal law that established a program to provide funds to states to replace punch card voting systems; established the Election Assistance Commission to assist in the administration of Federal elections and to otherwise provide assistance with the administration of certain Federal election laws and programs; established minimum election administration standards for states and units of local government with responsibility for the administration of federal elections; and for other purposes.

Pima County may use HAVA funds received in 2009 for voting equipment/machines, voter registration enhancements, voter education above the amount in the County maintenance of effort, poll worker recruitment and training above the amount in the County maintenance of effort, and/or other elections projects that can be approved as HAVA projects by the Arizona Secretary of State and do not supplant County maintenance of effort. Approval must be given by the Arizona Secretary of State prior to spending any funds. HAVA funds must be expended by June 30, 2011.

HCBS - Home and Community Based Services - A variety of programs, such as foster care, home delivered meals, congregate meals, and day care provided to clients in their homes or in a community setting as an alternative to institutional care.

HELP - Highway Extension/Expansion Loan Program - A financing mechanism established by the state of Arizona under the provisions of the National Highway System Designation Act of 1995. Pima County uses this program to seek funding to expedite projects that would otherwise be delayed until federal grant money becomes available or the County has the capability to pay-as-you-go.

HHW - Household Hazardous Waste Program - A program to educate the public about the concerns and problems of household chemical disposal and to provide collection sites to divert household chemicals from the sewerage system and landfills.

HIDTA - High Intensity Drug Trafficking Area - Investigation and enforcement efforts involving complex drug related activities in high drug trafficking areas. The HIDTA program is supported by grant funding.

Hotel/Motel Bed Tax - See Transient Lodging Excise Tax.

HSA - Health Savings Account - A tax-exempt trust or custodial savings account set up by an employee to pay or reimburse current and future qualified medical expenses. Enacted under provisions of the Internal Revenue Code, it is an alternative to traditional health insurance. An employee must be covered by a high deductible health plan and can contribute tax-free earnings to the HSA each year up to set limits. The necessary minimum deductible and maximum contribution levels are indexed for inflation over time.

HURF - Highway User Revenue Fund - Funds allocated by the state to fund the construction and maintenance of the County's highway and street system. This is the primary funding source for the Transportation Department and provides funds for the construction and maintenance of the County's roads and connecting infrastructure.

HURF Equity Legislation - Legislation passed by the 1997 State Legislature that resulted in a change in the formula to distribute Highway User Revenue Funds. The formula now includes the population of unincorporated areas in the calculation of distribution amounts. During FY 1996/97, the change increased the distribution to Pima County by $3.3 million, and the increase over a twenty-year period is estimated to be $392.6 million.

Improvement District - A special taxing district that is established by the Board of Supervisors, at the request of the property owners within a specific area, for the purpose of installing local public improvements and distributing the cost of the improvements among the property owners within the district based upon the benefit derived. The Board of Supervisors sits as the board of directors for the County's Hayhook Ranch Improvement District, the operation and maintenance budget of which is funded by a Secondary Property Tax levy on all property located within the district. Other improvement districts exist in the county, but they are authorized and operated by municipalities and other independent boards of directors.

Incumbent - A Pima County employee or individual assigned to a particular Position Control Number (PCN).

Indirect Cost - A cost that is incurred for a common or joint purpose benefitting more than one cost objective that is not readily assignable to the individual cost objectives specifically benefitted.

Information Technology - Computer based systems which are used to acquire, store, and process information in various forms. This includes any hardware, whether primary equipment such as central processing units and personal computers, or ancillary equipment such as printers, scanners, video monitors, keyboards, etc. Information technology also includes the software and program applications which allow the equipment and systems to operate. (The department that manages the County's mainframe computer, network servers, wide area network, wireless radio services, and telecommunications is named Information Technology.)

Information Technology Enhancement Fund - A fund established to provide a source of funding for various specific information technology projects designated during the County's budget process.

Intergovernmental Revenues - Revenues received from other governments for general financial assistance used in performing specific functions or as sharing of tax proceeds. State shared sales and vehicle license taxes and Highway User Revenue Fund monies comprise the largest share of Intergovernmental Revenues, with shared Lottery and Alcoholic Beverage License revenues, and Payments in Lieu of Taxes from the Arizona Department of Transportation. Intergovernmental revenues received by Pima County from the federal government include Payments in Lieu of Taxes (PILT) on federal lands exempt from property taxation and grant monies.

Intermittent Employee - A person who has been hired for seasonal, on-call, or as-needed employment that does not exceed 1,040 paid hours per fiscal year.

Internal Service Fund - A fund used to account for the financing of goods or services provided by one County department to other County departments on a cost reimbursement basis.

JALE - Justice & Law Enforcement - An organizational entity comprised of the departments of Clerk of the Superior Court, Constables, County Attorney, Indigent Defense, Justice Court Ajo, Justice Court Green Valley, Justice Courts Tucson, Juvenile Court, Office of Court Appointed Counsel, Public Fiduciary, Sheriff, Superior Court, and Superior Court Mandated Services.

KERP - Kino Environmental Restoration Project - A cooperative project of the U.S. Army Corps of Engineers, Pima County, and the Pima County Flood Control District which was designed for three primary purposes: create native ecosystems; harvest urban storm water; and control flooding. This project was the result of the agencies' desire to redevelop an existing unlined storm water detention basin, the Tucson (Ajo) Detention Basin, into a detention basin that was more environmentally sensitive and aesthetically pleasing to the Tucson community.

Lease Purchase Agreement - An agreement providing that portions of a lease payment may be applied toward the purchase of the property under lease.

Legal Class - A property classification defined by the State Legislature and used to establish various Assessment Ratios to be applied to the Full Cash Value and the Limited Value of a property to determine both the Primary Net Assessed Value and Secondary Net Assessed Value of taxable property. Legal Class is determined by the use of the property.

Levy - Imposition of taxes and/or special assessments for the support of government activities.

Levy Limitation - The annual growth rate of the Primary Property Tax Levy is limited to two percent plus the percentage growth of the physical tax base. The levy limitation applies to counties, cities and towns, and community college districts.

Library District - See County Free Library District.

Limited Property Value - The basis for establishing the primary tax on a property. If there has not been a change of use or substantial modification to the property, it is the greater of: (1) the previous year's Limited Property Value increased by 10%; or, (2) 25% of the difference between the current year's Full Cash Value and the previous year's Limited Property Value. If there has been a change in use or a substantial change made to the property, the Limited Property Value is determined by using the average percentage that the Limited Property Value comprises of the Secondary Property Value of like properties in the area. The Limited Property Value can never exceed the Secondary Property Value.

Line Item Budget - A budget that allocates funds to specific cost centers, accounts, or objects, e.g., salaries and office supplies.

LGIP - Local Government Investment Pool - A pooled investment fund that is maintained by the state treasurer for the collective investment of state monies. The state treasurer deposits state monies in the pooled investment fund and such monies as any county, city, or town may supply. When a depositor provides monies to the pooled investment fund, it specifies the date or dates on which it will require the monies. The pooled investment fund shall be invested by the state treasurer for such periods as will facilitate the return of the monies to the originating bodies in accordance with the instructions received at the time of deposit. Earned interest increments are to be credited promptly after calculation.

Mandated Programs - Programs that are imposed by law or another authority.

Medical Services - An organizational entity comprised of the departments of Institutional Health, Public Health, and Pima Health System & Services.

Memo Revenue - Revenue from sale of County owned land and fixed assets, including buildings, vehicles, surplus property, capital lease proceeds, and an offset to budgeted depreciation expense not requiring actual outlay of monies.

Miscellaneous Revenue - Revenue from rents and royalties received in exchange for the right to use County land, buildings, improvements, and other property; monies received from private sources not associated with transfer of County property or services; reimbursements as compensation for damages to County property; and monies received as refunds and recoveries from outside sources.

MTCVB – Metropolitan Tucson Convention and Visitors Bureau – The recognized tourism promotion agency in the county whose goal is to enhance economic prosperity through the marketing and promotion of the metropolitan Tucson region for meetings, conventions, sporting events, and tourism. The MTCVB's film office also promotes the region as a location for the television, motion picture, and advertising industries.

MWBE - Minority & Women-owned Business Enterprises - Businesses owned and operated by women or minorities. It is the policy of Pima County government to ensure full and equitable economic opportunities to persons or businesses that compete for business with Pima County government, including minority-owned business enterprises (MBE) and woman-owned business enterprises (WBE); the goal being to encourage and support business growth and success. The Pima County Minority and Women-owned Business Enterprise Program is a narrowly tailored remedial plan intended to correct identified disparities.

NAI - Net Assets Impact - A term applicable to proprietary funds describing a change in retained earnings. Prior to a GASB rule change, the term Net Retained Earnings Impact (NREI) was used. The concept is similar to the philosophy of NFI, as applied to other funds.

NAV - Net Assessed Value - The assessed value less the exceptions and exemptions allowed by the state constitution and statutes.

NFI - Net Fund Impact - Defined as total revenues for the fiscal year, plus net operating transfers, and minus total expenditures, this calculation quantifies the difference between the fund balances at the beginning and end of the fiscal year. Used in developing and monitoring budgets of Special Revenue Funds, Debt Service Fund, and the Capital Projects Fund.

NGFI - Net General Fund Impact - The same as NFI, applicable to the General Fund.

NSP - Neighborhood Stabilization Program - A collaborative program between Pima County and the federal Department of Housing and Urban Development, as authorized by the Housing and Economic Recovery Act of 2008, to acquire, rehabilitate, and rent to low income residents properties located in areas hard-hit by blight and abandonment of vacant or foreclosed homes. The County's program is concentrated on foreclosed property acquisition and rehabilitation in the Cardinal/Valencia Road area and redevelopment projects in Ajo and South Tucson through contracts with non-profit organizations.

Object - A collection of accounts grouped and assembled by general type. For budgeting purposes, expenditure/expense objects are: Personal Services; Supplies; Services and Other Charges; Capital; Debt Service; and Other Financing Sources. Revenue objects are: Taxes; Special Assessment; Licenses & Permits; Intergovernmental; Charges for Services; Fines & Forfeits; Interest; Miscellaneous; and Memo Revenue.

One Percent Constitutional Limitation - Article 9, Section 18, of the Arizona Constitution requires the maximum amount of ad valorem Primary Property Tax that may be collected from owner occupied residential property in any tax year shall not exceed one percent of the property's Limited Property Value. The one percent limitation does not apply when voters have approved overrides above budget, expenditure or tax limitations, or for Secondary Property Tax levies and assessments to retire debt or fund the operations of voter approved Special Taxing Districts.

OPEB – Other Post Employment Benefits – Costs associated with non-pension related post retirement healthcare benefits for retired County employees and their beneficiaries in Pima County's healthcare benefit plan.

Operating Budgets - Plans of current expenditures/expenses and the proposed means of financing them. The annual operating budget is the primary means by which most financing, acquisition, spending, and service delivery activities of a government are controlled.

Operating Expenditures/Expenses - Expenditures/expenses charged in a fixed period of time to reflect the day-to-day operations.

Operating Revenues - Revenues earned in a fixed period of time from daily operations. Property taxes collected make up the bulk of operating revenues for the General Fund, Regional Flood Control District, County Free Library District, and Debt Service Fund. Grant revenues are not considered operating revenues.

Operating Transfers - The movement of cash or assets from a fund that has the resources to a fund that will use them. Operating transfers "in" or "out" are not considered "revenues" or "expenses."

Outside Agencies - A group of organizations that are not associated with nor allocated to any particular Pima County department. Outside agencies submit requests for funding to provide economic development, health, and social services for the County, and funds for approved service programs are distributed to the outside agencies via discretionary fund contracts. The Community Development & Neighborhood Conservation Department administers the Outside Agency Program.

PAG - Pima Association of Governments - A nonprofit council of governments serving as the regional planning agency for Pima County and the Tucson metropolitan area. It is operated by a nine-member board of directors comprising executive officers from each of the nine jurisdictions: Pima County, Tucson, Marana, Oro Valley, Sahuarita, South Tucson, Pasqua Yaqui Tribe, Tohono O'odham Nation, and the State Transportation Board. PAG receives funds from federal, state, and local governments for planning programs in air quality, water quality, transportation, and other regional programs.

Part Time Employee - A person who occupies a position that provides employment for less than 80 hours per pay period.

PCIHS - Pima County Integrated Health Care System - Diverse set of payer and provider operations including: Public Health Department, Pima Health System & Services (Pima County's acute care and long term care plans), provision of health care at the adult and juvenile detention centers, Posada del Sol Nursing Home, provision of mandated behavioral health services, and lease oversight of University Physicians Healthcare Hospital at Kino Campus, formerly Kino Community Hospital.

PCN - Position Control Number - A unique seven digit numeric identifier used by the Position Control and Financial Planning systems to differentiate between specific positions within the County.

Per Capita - A measure for revenue or expenditure/expense on a per person basis.

Performance Based Budget - A budget that allocates funds for programs and services based on their worth, performance, effectiveness, and contribution to the organization's overall mission, goals, and objectives. Theoretically, the decision to appropriate more or fewer resources for programs and services from year to year is based on how well they achieve their stated goals and outcomes. In order to assess the work efficiency of operating units, different types of performance measures are used: input, output, outcome, quality, and efficiency.

Performance Measure - A quantitative measure or qualitative assessment of how well a department has met or will meet its goals and objectives. Performance measures summarize the relationship between inputs and outputs in achieving outcomes with respect to effectiveness, efficiency, and quality. Performance measures demonstrate what the program service outputs are, what the expected quality levels are for these outputs, and what productivity is expected from expended person-hours and dollars.

Personal Property - Property of every kind, both tangible and intangible, not included in the definition of real estate. Generally, personal property is moveable property. In Arizona there are two types of personal property, secured and unsecured. The owner of secured personal property is required to have his property declared as secured property. Secured property is taxed at the same time and in the same way as real property. Much of the equipment and the buildings of mines and utilities are secured personal property. Unsecured personal property is usually moveable property that is not exempted by the Arizona Constitution. Business equipment and mobile homes are the most common types of unsecured personal property. The Assessor must include in the assessment roll of property in the County an estimate of the value of unsecured personal property.

Personal Services - All costs of compensating Pima County employees including salaries and employee benefit costs such as Pima County contributions for retirement, social security, and health, dental, life, unemployment, and workers' compensation insurance.

Photo Traffic Enforcement Program – A program that commenced during fiscal year 2008/09 to enhance the quality of life in Pima County by improving driver compliance with traffic speed laws. A photo enforcement vendor selected by the County identifies, via cameras, drivers who have violated traffic speed limits within unincorporated Pima County. The Pima County Sheriff's Department, independently or via an agency agreement with the photo enforcement vendor, then determines violations shown by the photo evidence and mails a notice of violation to the responsible party. Persons who request a hearing or fail to respond to the notice of violation are served with a citation for their alleged speeding violations, which are adjudicated through the Pima County Justice Courts.

PILT - Payments in Lieu of Taxes - Properties owned by federal, state, county, and municipal governments are exempt from property taxation. Because such property is exempt, the revenue needs of a jurisdiction are borne by all other taxpayers within the jurisdiction. To offset the increased burden imposed on other taxpayers, federal and state statutes authorize the County to receive payments "in lieu" of the property tax that would have been imposed had such property been subject to local taxes.

Pima County Attorney Investigator Retirement Plan - A qualified pension plan under section 401 of the Internal Revenue Code that provides retirement and other benefits to Pima County Attorney Investigators. The plan is part of and is administered by the Public Safety Personnel Retirement System (PSPRS).

Pima County Sheriffs Retirement Plan - A qualified pension plan under section 401 of the Internal Revenue Code that provides retirement and other benefits to Pima County Sheriff's Department uniformed and other select department personnel. The plan is part of and is administered by the Public Safety Personnel Retirement System (PSPRS).

PNAV - Primary Net Assessed Value - Determined by multiplying the Limited Property Value by the Assessment Ratio for the property and subtracting the value of any applicable property exemption. The Primary Net Assessed Value is used to determine the Primary Property Taxes due on a given property.

Pooled Investment Interest Revenue - Interest revenue earned on fixed income securities held in local government investment pools invested by the County or State Treasurer. Assets from two or more jurisdictions are combined into an investment pool to facilitate the implementation of more diversified, lower cost investment strategies while maintaining separate accounting and audit trails for the funds provided by each jurisdiction.

Position Control System - Mainframe based position tracking system, sometimes referred to by the acronym PCON.

Primary Property Tax - All ad valorem taxes except for secondary property taxes. It is determined by dividing the PNAV by 100 and then multiplying the quotient by the Primary Tax Rate. The Primary Property Tax is used by the County, schools, cities, and towns to support ongoing operations of the jurisdiction as opposed to capital improvements or override amounts which must be approved by the voters. If the amount of primary taxes to be levied in a given year is more than the amount of natural growth in the tax base, there must be a public hearing before the increase is imposed. The amount of primary taxes that can be imposed is limited by statute.

Program - A group of closely related activities and services provided by an organization within the County. Programs produce some type of measurable result. The activities or services can be mandatory or discretionary. The activities or services also can have different funding sources (e.g., General Fund support, grants, Special Revenue Funds, etc.).

Program Budget - A budget that organizes revenues and expenditures according to program output rather than departmental consumption, as in a line item budget, perhaps crossing standard organizational lines (youth program, for example).

Program Budgeting - A budget methodology that relates appropriations to goals. Budget developers practicing this approach strive to appropriate funds for goal oriented units.

Project PimaCore - An effort underway within the County to replace existing financial management, human resources, and other related business systems with a fully integrated business system that will eliminate redundancy and provide for a single point of data entry. The goal of the new system is to transform financial and related business systems to provide the efficiency, transparency and accountability necessary for the effective performance of County government; reduce costs through the elimination of redundant systems; streamline data entry and system reconciliations; and enhance the quality and accessibility of business information while accommodating the growth of County activities.

Property Tax Rate Stabilization Fund - A special revenue fund established to provide for future stabilization of the primary and combined property tax rates. Financial resources are provided by operating transfers from the General Fund.

Proposition 100 - Prop. 100 - A state initiative passed by voters in November 2006 which amended Article 2, Section 22 of the Arizona Constitution to prevent persons who have entered or remain illegally in the United States from being eligible for bail should they be charged with a criminal offense under Arizona law that would allow the person to be released on bail.

Proposition 101 - Prop. 101 - A state initiative passed by voters in November 2006 which amended Article 9, Section 19 of the Arizona Constitution by changing the base year for the primary property tax levy limit of each county, city, town, and community college district. The base year changed from tax year 1980 to tax year 2005. The proposition was initiated by the Arizona legislature to reduce any excess levying capacity that the jurisdictions had built up over the years. The approval of the proposition by the voters reduced Pima County's primary property tax levy limit from $277,200,000 in tax year 2005 to $256,100,000 in 2006. In tax year 2006 Pima County's actual primary property tax levy was $248,469,882.

Proposition 204 - A state initiative passed in November 2000 that raised the income limits for Arizona residents to qualify for medical assistance, allowing a greater number to receive subsidized health care.

Proposition 204 County Hold-Harmless - Prior to the implementation of Proposition 204, counties were paying for eligibility and medical liability costs. When the state assumed these costs as part of Proposition 204, it made three changes in county financing to generate funds. It reduced Disproportionate Share Hospital payments and created two new county contributions – the Uncompensated Care contribution and the AHCCCS Administration Cost contribution. While all of these changes resulted in a total net gain for some counties, they also created a total net loss for others. In order to ensure that counties did not suffer a net loss as a result of the implementation of Proposition 204, the state enacted County Hold-Harmless payments. These payments began in fiscal year 2002/03 and remained unchanged through fiscal year 2007/08. No County Hold-Harmless payments were received during fiscal year 2008/09, and none are budgeted for fiscal year 2009/10.

Proprietary Funds - Funds used to account for the County's ongoing activities that are similar to those found in the private sector. Proprietary funds include the County's Enterprise and Internal Service funds.

PSPRS - Public Safety Personnel Retirement System - A qualified pension plan under section 401 of the Internal Revenue Code that provides retirement and other benefits to public safety personnel who are regularly assigned hazardous duty in the employ of the state of Arizona or a political subdivision thereof, including Pima County. Pima County public safety personnel are covered by the Pima County Sheriffs Retirement Plan or the Pima County Attorney Investigator Retirement Plan. In addition, the PSPRS also administers the Corrections Officer Retirement Plan (CORP) and the Elected Officials' Retirement Plan (EORP).

PTOC - Property Tax Oversight Commission - A commission authorized by the Arizona Legislature to oversee the constitutional and statutory limitations on primary property tax levies of the counties, cities and towns, and community college districts.

Public Works - The organizational entity comprised of the departments of Capital Projects, Development Services, Environmental Quality, Facilities Management (includes Parking Garages, an enterprise fund), Fleet Services, Regional Flood Control District, Graphic Services, Natural Resources, Parks & Recreation, Public Works Administration, Solid Waste Management, Transportation, and Wastewater Reclamation.

Real Property - Land and improvements attached to the land. Exceptions are some improvements in those legal classes that are primarily valued by the Arizona Department of Revenue. In many cases the improvements for these classes of property are defined as secured personal property.

Recommended Budget - The budget, as proposed by the County Administrator to the Board of Supervisors, during the annual budget process.

Recreational Vehicle Space Surcharge - A 50¢ per night per space surcharge on recreational vehicles and travel trailers leasing space in an RV park or mobile home park for less than 12 months. An owner paying personal property tax on a vehicle instead of a vehicle license tax and who leases a space for longer than 12 months is exempt. The tax was imposed by the Board of Supervisors sitting as the Board of Directors of the County Stadium District.

Regional Flood Control District - A special countywide taxing district established under Arizona Revised Statutes, Title 48, Chapter 21, to protect public health, safety, and welfare by implementing flood control solutions and providing comprehensive flood prevention services, and to enhance natural floodplain characteristics and environmental quality by preserving and protecting riparian habitat resources. In addition to other powers, the Board of Supervisors, sitting as the board of directors for the Regional Flood Control District, is authorized to levy a secondary property tax on real property in the district to fund necessary expenditures/expenses for the benefit of property holders within the district.

Regional Logistics Workforce - A federal grant for Workforce Innovation in Regional Economic Development (WIRED) Innovation Frontier under the Community Services, Employment & Training Department's One Stop Program, which works in partnership with Cochise, Santa Cruz and Yuma Counties and educational institutions to develop a skilled workforce for our regional transportation logistics industry and other industries that rely on logistics.

Regular Employee - An employee who is employed full time, part time, or variable time on a continuous and continuing basis.

Retirement Plans - Eligible Pima County employees are members of and receive retirement and other benefits from one of six retirement plans: Arizona State Retirement System (ASRS), Corrections Officer Retirement Plan (CORP), Elected Officials' Retirement Plan (EORP), Pima County Attorney Investigator Retirement Plan, Pima County Sheriffs Plan, or Administrative Office of Courts Retirement Plan (AOC). The Public Safety Personnel Retirement System administers all retirement plans except the ASRS. Each of the six retirement plans covering Pima County employees is described in the glossary.

Revenues - Monies received as income. It includes such items as tax payments, fees for specific services, receipts from other governments, fines, interest income, etc.

Revised Budget - A department's authorized budget, as modified during the fiscal year, by the Board of Supervisors via the Budget Amendment Process.

RTA - Regional Transportation Authority - Created in 2004, the RTA is a public body authorized by ARS §48-5301 through §48-5315 to identify multi-modal transportation priorities and design projects to meet needs under the Regional Transportation Plan. Members include Pima County, Marana, Oro Valley, Pascua Yaqui Tribe, Sahuarita, South Tucson, Tohono O'odham Nation, Tucson, the Pima Association of Governments, and the Arizona State Transportation Board. Projects developed under the Regional Transportation Plan are funded by a 20-year countywide transportation excise tax approved by voters in May 2006. The excise tax rate on most purchases taxed under Arizona law is 0.5 percent, including the leasing of commercial real property, and is commonly referred to as the "half-cent RTA sales tax."

Sales Tax - A tax imposed by state and local governments on the purchase of certain taxable goods and services. The tax is typically a fixed percentage of the monetary value of the good or service and is paid at the time the final consumer purchases the good or service. Items or materials purchased by businesses for resale are generally exempt from sales tax, as the tax will be imposed at the time the final consumer purchases the good or service. (Also see Excise Tax and Transaction Privilege Tax.)

SCAAP - State Criminal Alien Assistance Program - A federal program that provides reimbursement to states and other jurisdictions that incurred correctional officers' salary costs for detaining criminal illegal aliens.

SDCP - Sonoran Desert Conservation Plan - A comprehensive regional conservation and urban planning effort initiated in 1998 and adopted by the Board of Supervisors in 2001 to protect and enhance the natural and cultural environment of Pima County. Led by a steering committee, with extensive participation by the public, the scientific community, and many County departments, the Sonoran Desert Conservation Plan focuses on critical and sensitive habitat conservation, historic and cultural preservation, and riparian protection. The Sonoran Desert Conservation Plan represents the community's long term strategy for the coexistence of Pima County's natural and urban environments, while upholding and giving the broadest application to the ecosystem protection goals of the Endangered Species Act.

Secondary Property Tax - Generally, a property tax approved by voters to pay interest and retire debt used for capital improvements or to fund ongoing operation expenses of special voter-approved districts. Pima County has four secondary property taxes. The Secondary Property Tax for Debt Service is used to pay interest and principal on County debt incurred for capital improvements and approved budget overrides. The Secondary Property Tax for the Regional Flood Control District and the Secondary Property Tax for the County Free Library District fund the ongoing operation expenses of each respective district. The County also has a state-mandated, non-voluntary Secondary Property Tax called the Fire District Assistance Tax, which assists in funding the operations of the eighteen fire districts in the county. Other jurisdictions may impose their own secondary property taxes.

Self Insurance Trust Fund - An internal service fund that accounts for the risk management function of the County. The fund is administered by an appointed Board of Trustees and provides self insurance coverage to the County for medical malpractice, workers compensation, unemployment, general liability, property damage, environmental damage, and employee dental benefits. It also acquires coverage for other risks. The fund is financed by the General Fund and specific user departments.

Service - Defines the department's product or benefit to the County. Services may be identified, by combining the department's major activities with a common purpose into one group. For example, recruiting, training, and classification are activities that make up *Personnel Service* under the department's Administration Program.

Sewer Revenue Bonds - Bonds issued by Pima County for Wastewater Reclamation capital improvement projects that are pledged to be repaid from sewer user fees and/or sewer connection fees instead of being repaid from secondary property tax revenue.

SLID - Street Lighting Improvement District - A special taxing district authorized under Arizona Revised Statutes, Title 48, Chapter 6, for the purpose of funding and maintaining lighting improvements for streets and parks and to purchase the energy needed to operate those improvements. The Board of Supervisors sits as the board of directors for twenty-one County SLIDs, the budgets of which are funded by a Secondary Property Tax levy on all property located within the SLID.

SNAV - Secondary Net Assessed Value - This value is determined by multiplying the Full Cash Value times the proper Assessment Ratio for the property and subtracting the value of any Exemption applicable to the property. The Secondary Net Assessed Value is used to determine the Secondary Property Taxes due on a given property.

Southwest Border Prosecution Initiative - An initiative (previously called the Southwest Border Local Assistance Initiative) that provides funds to Arizona, and three other border states, to reimburse state, county, tribal, and municipal governments for costs associated with the prosecution of federally initiated and declined-referred criminal cases.

Special Revenue Funds - A fund category used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. Special Revenue Funds include Transportation, Public Health, the Regional Flood Control District, Employment & Training, the County Free Library, the Stadium District, Environmental Quality, Solid Waste Management, and various departmental programs.

Special Taxing District - A district established under Arizona Revised Statutes, Title 48, whose board of directors is authorized to levy secondary property taxes or assessments on property located within the boundary of the district to fund expenditures/expenses for the benefit of property holders in the district. The Pima County Board of Supervisors sits as the board of directors for three countywide special taxing districts: the County Free Library District, the Regional Flood Control District and the Stadium District. The Board of Supervisors also sits as the board of directors for twenty-two smaller special taxing districts, including the Hayhook Ranch Improvement District and twenty-one Street Lighting Improvement Districts. Within Pima County, there are other independent special taxing districts such as the fire, irrigation and water improvement districts, along with municipal business improvement and community facilities districts.

Stadium District - A special taxing district established under Arizona Revised Statutes, Title 48, Chapter 26, to provide family entertainment for Pima County residents through sports recreation and community events and to develop relationships with professional baseball teams that will have a positive impact on the local economy. The Board of Supervisors sits as the board of directors for the Stadium District, and has earmarked revenues from the County's Vehicle Rental and Recreational Vehicle Space Surcharges, along with a portion of revenues from the Transient Lodging Tax, to fund the expenditures/expenses of the district.

State Aid to Education - The State of Arizona provides financial aid to school districts throughout the state by funding various types of assistance through its General Fund budget, lottery and Indian gaming revenues, and revenues from a 0.6% sales tax earmarked for educational uses. The State also reduces local primary property taxes paid by owner-occupied residential taxpayers in each school district. Commonly called the "Homeowner's Rebate," this subsidy is legally known as Additional State Aid. Homeowners can receive a subsidy up to $580 during FY2009/10 against their local school district primary tax. There is an exception to the maximum subsidy should the combined Primary Property Tax levies for all jurisdictions where the homeowner resides exceed one percent of the homeowner's Limited Property Value. When this exception occurs, a further amount of state aid is determined and added to Additional State Aid so that the combined Primary Property Tax levies paid by the homeowner to all jurisdictions do not exceed one percent of his/her Limited Property Value.

State Shared Sales Taxes - Sales taxes collected by the State of Arizona, which are distributed to the State General Fund and to the General Funds of Arizona counties and cities to supplement revenues.

Street & Highway Revenue Bonds - Transportation bonds issued for the purpose of constructing street and highway projects. They are secured by state shared gasoline tax revenue collections in the state of Arizona Highway User Revenue Fund (HURF). Debt service on these bonds is paid from the County's share of HURF funding received through the Transportation Department.

Super Department - An aggregation of departments that share a specific common purpose and are administered by a single department director/manager or elected official. ("Super Department" should not be confused with "Functional Area" which is a grouping of departments sharing a *broad* common purpose**.** For example, the Sheriff and the County Attorney departments, which are administered by different elected officials and are entirely separate departments, belong to the Justice & Law Enforcement functional area.) All Super Departments, except Wastewater Reclamation, are represented by a four-digit numeric or alphanumeric designator that usually, but not always, corresponds to the first four digits of the operating department designator. For example, "1600" represents the County Attorney Super Department which is comprised of the following departments:

1600000 - County Attorney (operating department)
5110000 - Fill the Gap
5160000 - Victim Restitution
5200000 - County Law Enforcement Antiracketeering
5210000 - Victim Witness Comp
5220000 - Employer Sanctions
5230000 - Bad Check Program
5270000 - Consumer Protection
8300000 - Grants

The Super Departments and their component departments are presented in a listing within this Supplemental Information section.

Supplemental Package - The Financial Planning System contains packages A through Z. Packages B through Z refer to supplemental requests for funding in excess of the department Base Budget or expansion of the Operating Budget.

Supplies – Articles and commodities, which are consumed or materially altered when used, e.g., office supplies, maps, blueprints, repair and maintenance supplies, and small tools, equipment or computer software costing less than $1,000 per item.

Tax Rate - As applied to property taxes, the tax rate is the rate per $100 of net assessed value at which a property will be taxed. Both the Primary and Secondary Tax rates are set by the County Board of Supervisors or the governing boards of other taxing jurisdictions. The rate is determined by dividing the levy by the sum total of the Primary or Secondary Net Assessed Value (per $100 of net assessed value) within the jurisdiction. The rate is then applied to the Primary or Secondary Net Assessed value (per $100 of net assessed value for each individual property) to determine the amount of the taxes due on that property.

Tax Reduction/Debt Retirement Fund - The Tax Reduction/Debt Retirement Fund was established in fiscal year 1999/2000 for the purpose of pooling revenues from various activities in order to offset possible future tax increases. Fund sources include any new revenues derived from expense recoveries, such as federal or state reimbursements for criminal justice and law enforcement, sale of surplus property, and fee increases by General Fund departments where General Fund support is reduced or the fees are not earmarked for a specific purpose.

Tax Year - The year in which a lien for property taxes is imposed. Liens are imposed on property on January 1st of the year in which the levy is set. The first half-year taxes are due on October 1st of the tax year, and the second half-year taxes are due on March 1st of the following calendar year. If taxes are not paid when due, the lien will be offered for sale.

Temporary Employee - An employee who has been appointed on a full-time, part-time, or variable-time basis for a limited period not to exceed eighteen months.

Tentative Budget - Per ARS §42-17101, the Board of Supervisors " . . . on or before the third Monday in July each year, shall prepare . . . an estimate of the different amounts that will be required to meet the . . . public expense . . . for the current fiscal year."

Title IV-D - Referring to that portion of Social Security law covering the child support enforcement program, Federal Division of Child Support Enforcement.

Total Net Assets - The difference between the assets and liabilities of proprietary funds. Proprietary funds include the County's Enterprise and Internal Service funds.

Transaction Privilege Tax - Arizona's version of a sales or excise tax. The seller is responsible for paying the entire amount of the tax due based on the gross taxable proceeds or gross taxable income of the business. The seller may include the tax in the purchase price or absorb the tax itself; however, in practice the tax is typically passed on to the consumer. Many types of transactions such as the purchase of unprepared food for consumption at home, prescription drugs and medical equipment, and most services are exempt from the tax under Arizona law.

Transient Lodging Excise Tax - A special tax levied on individuals who secure accommodations in any hotel, motel, or other organization that offers accommodations located in any jurisdiction which does not levy a municipal occupational license tax. Receipts from Pima County's transient lodging excise tax are distributed to the Stadium District (34%), the Economic Development and Tourism Special Revenue Fund (16%), and to the Metropolitan Tucson Convention & Visitors Bureau for tourism promotion (50%).

TREO - Tucson Regional Economic Opportunities, Inc - Formed in 2005 to serve as the lead economic development agency for the greater Tucson area, TREO supports the creation of new businesses, the expansion of existing businesses within the region, and the attraction of high-impact companies that share the community's values.

Truth in Bonding Ordinance - Ordinance 1997-25 that added Pima County Code Chapter 3.06 "Bonding Disclosure, Accountability, and Implementation," requiring the Board of Supervisors to provide notification to voters prior to a bond election of what projects will be constructed with bond revenues and provide assurances that the County will carry out the bond programs as authorized.

Truth in Taxation - Whenever a proposed Primary Property Tax levy, excluding amounts attributable to new construction, is greater than the amount levied by the County in the preceding year, the Board of Supervisors is required by ARS § 42-17107 to publish a notice of tax increase and hold a public truth in taxation hearing before approving the adopted budget. ARS § 42-17104 requires such a public hearing be held on or before the fourteenth day before the day taxes are levied. Whenever a truth in taxation hearing has been required, Pima County has customarily held such a hearing on the same day and immediately preceding the Board's approval of the adopted budget.

UPHH at Kino Campus - University Physicians Healthcare Hospital at Kino Campus - The hospital, formerly known as Kino Community Hospital, is operated by University Physicians Healthcare under a 25 year lease with the County that began on June 16, 2004.

Vacancy Savings - A savings realized when budgeted positions are left vacant for all or part of a fiscal year. The line item "Budgeted Personal Services Reduction" is used to account for vacancy savings. This reduction to the personal services budget allows the department to use these amounts to fund other items.

VLT - Vehicle License Tax - An ad valorem tax imposed on cars, trucks, and trailers in the state of Arizona. This tax is usually collected by the counties, but some counties have opted to have the state collect the tax. In Pima County, this tax is collected by the Arizona Department of Motor Vehicles and then redistributed to the County. The VLT is a major revenue source for Pima County. (Note: The Chart of Accounts identifies the VLT revenue account as Shared Vehicle License Tax – 44701.)

WIFA - Water Infrastructure Finance Authority - An independent state agency authorized to finance the construction, rehabilitation and/or improvement of drinking water, wastewater, wastewater reclamation, and other water quality facilities/projects. Generally, WIFA offers borrowers below market interest on loans for one hundred percent of eligible project costs.

WIRED - Workforce Innovation in Regional Economic Development - A federal grant to the Community Services, Employment & Training Department for the Pima County One Stop program, which will align workforce development, economic development, and educational efforts around a regional (including Cochise, Santa Cruz, Yuma, and Pima Counties) strategy to promote innovation and increase the region's prosperity.

Workforce Investment Act (WIA) of 1998 - The act that requires states to streamline and consolidate their training systems by creating a "one stop" approach for the delivery of services. The WIA replaced the Job Training Partnership Act and established a new workforce development program for the nation.

Zero Base Budget - This type of budget is generally used in conjunction with program budgeting (although it may be applied to line item budgeting). It is a budget for which the funding level must be justified without regard to prior year funding levels. Under a target base approach, the prior year's budget is adjusted for known financial changes, such as approved salary and benefit adjustments, and is then used as the starting point for the current year. Modifications to this base are requested in supplemental packages. Under a zero base approach, no specific target base is established. The department evaluates its current level of operations, programmatic structure, and staffing in the context of its function statement and mandates. Organizational revisions, if beneficial to the achievement of department goals, are made. Programs are then subdivided into services and activities which define the department's products or benefits to the County. Each service is individually budgeted at its current level and can be individually evaluated for adoption. Each line item for each service is evaluated and justified. During the fiscal year, the actual costs of each service can be captured, and variances from budgeted costs are monitored and analyzed.

SUPER DEPARTMENT LISTING FOR FISCAL YEAR 2009/2010

Super Department		Department	
1000	ASSESSOR		
		1000000	ASSESSOR
1100	BOARD OF SUPERVISORS		
		1100000	BOARD OF SUPERVISORS
1300	CLERK OF THE BOARD		
		1300000	CLERK OF THE BOARD
1400	CLERK OF SUPERIOR COURT		
		1400000	CLERK OF SUPERIOR COURT
		5100000	COC VICTIM LOCATION FUND
		5130000	COC SPOUSAL MAINTENANCE ENFORCEMENT
		5140000	COC LOCAL COURT AUTOMATION FUND
		5260000	COC CHILD SUPPORT INCENTIVE
		5330000	COC DOCUMENT STORAGE & RETRIEVAL
		5340000	COC TIME PAY FEES
		8670000	COC JUDICIAL COLLECTION ENHANCEMENT
1500	CONSTABLES		
		1500000	CONSTABLES
1600	COUNTY ATTORNEY		
		1600000	COUNTY ATTORNEY
		5110000	CO ATTY FILL THE GAP
		5160000	CO ATTY VICTIM RESTITUTION
		5200000	COUNTY LAW ENFORCEMENT ANTIRACKETEERING
		5210000	CO ATTY VICTIM WITNESS COMP
		5220000	CO ATTY EMPLOYER SANCTIONS
		5230000	CO ATTY BAD CHECK PROGRAM
		5270000	CO ATTY C.O.T. CONSUMER PROTECTION
		8300000	COUNTY ATTORNEY GRANTS
1700	COUNTY ADMINISTRATOR		
		1700000	COUNTY ADMINISTRATOR
		5150000	FACILITIES RENEWAL FUND
		5530000	SPACE ACQUISITION FUND
		8350000	COUNTY ADMINISTRATOR GRANTS
1710	ELECTIONS		
		1710000	ELECTIONS
		8540000	ELECTIONS GRANTS
1850	NON DEPARTMENTAL		
		0400000	IMPROVEMENT DISTRICTS
		1850000	NON DEPARTMENTAL
		3290000	GENERAL GOVERNMENT REVENUES
		3300000	CONTINGENCY
		3340000	GENERAL FUND DEBT SERVICE
		5370000	EMPLOYEE BENEFIT LIABILITY FUND
		5372000	PROPERTY TAX RATE STABILIZATION FUND
		5800000	DEBT SERVICE
1900	FACILITIES MANAGEMENT		
		1900000	FACILITIES MANAGEMENT
		5520000	PUBLIC WORKS BUILDING
		7210000	PARKING GARAGES
		8370000	FACILITIES MANAGEMENT GRANTS

SUPER DEPARTMENT LISTING FOR FISCAL YEAR 2009/2010

Super Department		Department	
2000	FINANCE & RISK MANAGEMENT		
		2000000	FINANCE
		5510000	IMPROVEMENT DISTRICTS FORMATION FUND
		8050000	RISK MANAGEMENT
2320	INFORMATION TECHNOLOGY		
		2320000	INFORMATION TECHNOLOGY
		5373000	IT ENHANCEMENT FUND
		8020000	COMMUNICATIONS
2500	INSTITUTIONAL HEALTH		
		2500000	INSTITUTIONAL HEALTH
2600	INDIGENT DEFENSE		
		2600000	INDIGENT DEFENSE
		5120000	INDIGENT DEFENSE FILL THE GAP
		5620000	LEGAL DEFENDER TRAINING FUND
		5660000	PUBLIC DEFENDER TRAINING FUND
		8620000	LEGAL DEFENDER TRAINING FUND
		8660000	PUBLIC DEFENDER TRAINING FUND
2700	JUSTICE COURT AJO		
		2700000	JUSTICE COURT AJO
		5490000	JC AJO TIME PAY FEES
		5491000	JC AJO COURT AUTOMATION FUND
		5492000	JC AJO FARE SPECIAL REVENUE
		5493000	JC AJO PHOTO TRAFFIC ENFORCEMENT
2710	JUSTICE COURT GREEN VALLEY		
		2710000	JUSTICE COURT GREEN VALLEY
		5480000	JC GV TIME PAY FEES
		5481000	JC GV COURT AUTOMATION FUND
		5482000	JC GV FARE SPECIAL REVENUE
		5483000	JC GV PHOTO TRAFFIC ENFORCEMENT
2720	JUSTICE COURTS TUCSON		
		2720000	JUSTICE COURTS TUCSON
		5380000	JC TUCSON TIME PAY FEES
		5381000	COURT AUTOMATION FUND
		5382000	JC TUCSON FARE SPECIAL REV
		5383000	PHOTO TRAFFIC ENFORCEMENT
		5384000	JC TUCSON PROBATION FEE
		8550000	JUSTICE COURTS TUCSON GRANTS
2730	OFFICE OF COURT APPOINTED COUNSEL		
		2610000	CONTRACT ATTORNEYS
		2730000	OFFICE OF COURT APPOINTED COUNSEL
2920	PUBLIC WORKS ADMINISTRATION		
		2920000	PUBLIC WORKS ADMINISTRATION
2940	KINO SPORTS COMPLEX		
		2940000	KINO SPORTS COMPLEX
2950	COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV		
		2950000	COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
		5171000	NEIGHBORHOOD CONSERVATION
		5172000	HOUSING TRUST FUND
		8900000	COMMUNITY DEVELOPMENT GRANTS

SUPER DEPARTMENT LISTING FOR FISCAL YEAR 2009/2010

Super Department		Department	
2970	COMMUNITY & ECONOMIC DEVELOPMENT ADMIN		
		2970000	COMMUNITY & ECONOMIC DEVELOPMENT ADMIN
3000	JUVENILE COURT		
		3000000	JUVENILE COURT
		5090000	JUVENILE TITLE IV-E
		5240000	JUVENILE VICTIM RESTITUTION
		5390000	JUVENILE PROBATION SERVICES
		8600000	JUVENILE COURT GRANTS
3250	FORENSIC SCIENCE CENTER		
		3250000	FORENSIC SCIENCE CENTER
		8140000	FORENSIC SCIENCE CENTER GRANTS
3310	COMMUNITY SVCS, EMPLOYMENT & TRAINING		
		3310000	COMMUNITY SERVICES
		9410000	EMPLOYMENT & TRAINING
		9740000	PIMA VOCATIONAL HIGH SCHOOL
3350	HUMAN RESOURCES		
		3350000	HUMAN RESOURCES
3400	NATURAL RESOURCES, PARKS & RECREATION		
		3400000	NATURAL RESOURCES, PARKS & RECREATION
		5190000	PARKS SPECIAL PROGRAMS
		8690000	PARKS & RECREATION GRANTS
3600	PUBLIC FIDUCIARY		
		3600000	PUBLIC FIDUCIARY
3800	PROCUREMENT		
		3800000	PROCUREMENT
3900	RECORDER		
		3900000	RECORDER
		5350000	RECORDER DOC STORAGE & RETRIEVAL
4000	SHERIFF	**4000000**	SHERIFF
		5300000	SHERIFF STATE RICO FUND
		5400000	SHERIFF CNA ANTIRACKETEERING FUND
		5440000	SHERIFF FEDERAL RICO FUND
		5470000	SHERIFF CRIMINAL JUSTICE ENHANCEMENT
		5540000	SHERIFF COMMISSARY OPERATIONS
		5570000	SHERIFF INMATE WELFARE FUND
		8750000	SHERIFF GRANTS
4100	SCHOOL SUPERINTENDENT		
		4100000	SCHOOL SUPERINTENDENT
		8790000	SCHOOL RESERVE FUND
4200	SUPERIOR COURT		
		4200000	SUPERIOR COURT
		4210000	SUPERIOR COURT MANDATED SERVICES
		5080000	SUPERIOR CRT LOCAL COURT AUTOMATION FUND
		5180000	COURTS FILL THE GAP
		5280000	SUPERIOR COURT CHILD SUPPORT VISITATION
		5310000	SUPERIOR COURT COUNTY LAW LIBRARY
		5360000	SUPERIOR COURT PROBATE
		5410000	SUPERIOR COURT CONCILIATION
		5430000	SUPERIOR COURT PROBATION SERVICES
		8100000	SUPERIOR COURT GRANTS

SUPER DEPARTMENT LISTING FOR FISCAL YEAR 2009/2010

Super Department		Department	
4300	TREASURER		
		4300000	TREASURER
		5560000	TAXPAYER INFORMATION FUND
4610	TRANSPORTATION		
		4610000	TRANSPORTATION
4810	PUBLIC HEALTH		
		4810000	PUBLIC HEALTH
		8400000	PUBLIC HEALTH GRANTS
5010	REGIONAL FLOOD CONTROL DISTRICT		
		5010000	REGIONAL FLOOD CONTROL DISTRICT
5610	ENVIRONMENTAL QUALITY		
		5610000	ENVIRONMENTAL QUALITY
		8380000	ENVIRONMENTAL QUALITY GRANTS
5630	SOLID WASTE MANAGEMENT		
		5630000	SOLID WASTE MANAGEMENT
		5640000	TIRE FUND
6010	COUNTY FREE LIBRARY		
		6010000	COUNTY FREE LIBRARY
		8290000	COUNTY FREE LIBRARY GRANTS
6020	STADIUM DISTRICT		
		6020000	STADIUM DISTRICT
6030	ECONOMIC DEVELOPMENT & TOURISM		
		6030000	ECONOMIC DEVELOPMENT & TOURISM
6400	CAPITAL PROJECTS		
		6400000	CAPITAL PROJECTS
7260	PIMA HEALTH SYSTEM & SERVICES		
		7260000	PIMA HEALTH SYSTEM & SERVICES
		8630000	PIMA HEALTH SYSTEM GRANTS
7360	DEVELOPMENT SERVICES		
		7360000	DEVELOPMENT SERVICES
8000	FLEET SERVICES		
		8000000	FLEET SERVICES
8010	GRAPHIC SERVICES		
		3740000	GRAPHIC SERVICES DESIGN
		8010000	GRAPHIC SERVICES PRODUCTION
W000	WASTEWATER RECLAMATION		
		W000000	WASTEWATER RECLAMATION
		8780000	WASTEWATER GRANTS
		W600000	WASTEWATER SYSTEM DEVELOPMENT FUND
		W700000	WASTEWATER CONSTRUCTION FUND

PIMA COUNTY, ARIZONA
BOARD OF SUPERVISORS POLICY

Subject: **Budget Accountability**	Policy Number	Page
	D22.2	1 of 2

PURPOSE

To establish guidelines and a methodology for the Board of Supervisors to perform their duties relating to the budget needed to operate Pima County Government as provided for by law by exercising financial and programmatic control over expenditures and revenues related to County programs and services.

BACKGROUND

Pursuant to the Constitution and Statues of Arizona governing the financial responsibilities of counties:

1. The Board of Supervisors must annually adopt a balanced budget for the operation of Pima County government.
2. Within that annual budget the Board has the authority and responsibility to determine the individual budgets of all elected and appointed County officers.
3. Elected and appointed officers of the County may not expend public monies in excess of those appropriated by the Board.
4. Elected and appointed officers of the County may not expend public monies for a purpose not included in the annual budget adopted by the Board or expend public monies in excess of the amount specified for each purpose in the budget.
5. In order to perform their financial duties the Board may examine and scrutinize all accounts and financial transitions of County officers having the care, management, collection or disbursement of public monies.
6. The Board of Supervisors acting in its legislative capacity has exclusive authority to annually levy such tax on the property of the County as is necessary to fund the expenses of County government at a level the Board determines to be appropriate.

POLICY

A. **Appropriations for Supplemental Funding**

If the Board of Supervisors appropriates supplemental funding to a department in excess of the base budget or targeted funding level allocated to that department for development of its annual operating budget, then that supplemental appropriation shall be expended only for the purpose(s) set forth in the original request or proposal for the supplemental funding together with any modifications or restrictions imposed by the Board on the appropriation. Alternative use of any portion of a supplemental appropriation requires prior approval of the Board of Supervisors and such

Subject: **Budget Accountability**	Policy Number	Page
	D22.2	2 of 2

requests shall be submitted, processed and transmitted to the Board pursuant to an administrative procedure developed by the County Administrator. At the time of submitting budget requests for the next fiscal year each department that received supplemental funding in the last budget adopted by the Board shall also submit a report accounting for the actual and projected expenditure of each such appropriation during the current fiscal year. Supplemental monies not expended for the purpose for which they were appropriated shall revert at the end of the fiscal year to the fund from which they were appropriated unless otherwise directed by the Board.

B. **Transfers of Appropriations Among Programs**

Appropriations by the Board of Supervisors to fund a County program shall not be transferred to or used for any other County program or purpose without approval of the Board if such transfer would add or delete a program or substantially increase or decrease the monies expended or substantially change the levels of service being provided by any County program including the acceptance or continuance of any grant that will cause the direct or indirect expenditure of any non-grant monies of the County. Requests for Board approval of such transfers shall be submitted, processed and transmitted to the Board pursuant to an administrative procedure developed by the County Administrator.

For purposes of this policy "Program" means an activity or group of activities, together with related and necessary equipment and facilities, that accomplish a single function or category of service and includes each of multiple programs within a single department.

C. **Budget Exceedance**

The County Administrator shall provide to each director or officer of a department of the County a monthly report beginning at the end of the first quarter of each fiscal year setting forth actual expenditures and revenues to date of their department and a comparison to the adopted budget.

If at any time after the fiscal year to date report for the month of March the net fund impact of a department is ten percent more negative than the adopted budget based upon a straight line apportionment of the adopted budget throughout the fiscal year, the director or officer of that department shall immediately develop and implement a budget remediation plan to ensure that the department's budgeted net fund impact is not exceeded at the end of the fiscal year. Within ten days from the issuance of a monthly report showing a department's net fund impact to be ten percent more negative than the adopted budget the director or officer of that department shall submit to the Board of Supervisors through the County Administrator a written budget remediation plan or, if applicable, an alternative projection utilizing methodology other than straight line that more accurately predicts no negative variance in net fund impact of the department for the fiscal year.

If at the end of any fiscal year a department's net fund impact was more negative than that authorized by the adopted budget, then the director or officer of that department shall submit a report to the Board of Supervisors prior to September 1 describing what remedial actions were taken to avoid the budget exceedance and why such actions were inadequate.

D. **Applicability**

This policy applies to all departments and special districts of Pima County, whether under the supervision of an elected or appointed official, as identified in the adopted County Budget.

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PIMA COUNTY, ARIZONA
BOARD OF SUPERVISORS POLICY

Subject:	Policy Number	Page
Performance Audits of County Departments	D 22.3	1 of 3

Purpose

To establish a countywide policy for the use of performance audits to facilitate and enhance the effectiveness and efficiency of County departments and programs.

Background

Pursuant to law the Board of Supervisors must each year adopt a balanced budget for the operation of Pima County government that appropriates sufficient funding to "pay as you go". Correspondingly, elected and appointed officials and managers of the County cannot, pursuant to law, expend monies in excess of the amount appropriated by the Board. Notwithstanding this requirement, each fiscal year numerous County offices, departments and programs have historically overspent their budget or under realized budgeted revenues thereby creating substantial fiscal uncertainty and an inability for the Board to adequately meet its responsibility to plan for the budgetary needs of the County.

To constructively address this problem performance audits will be utilized pursuant to this policy to professionally and independently evaluate how funding is being used and managed to achieve program results and to recommend appropriate improvements to facilitate increased efficiency and effectiveness.

Policy

A. **Definitions**

In this policy, unless the context otherwise requires:

1. "Audit objectives" means the specific issues to be addressed and results to be achieved by an audit.
2. "Audit scope" means the programs, activities and functions to be included in an audit.
3. "Economy and Efficiency Audit" means an audit that determines:
   (a) Whether the department is acquiring, protecting and using its resources economically and efficiently,
   (b) The causes of identified inefficiencies or uneconomical practices, and
   (c) Whether the department has complied with applicable laws, regulations and policies relating to economy and efficiency.
4. "Management controls" means the plan of organization, methodology and procedures adopted by management to measure and report performance and ensure that operational and departmental goals are met.
5. "Net Fund Impact" or "NFI" means the calculation that quantifies the difference between revenues and expenditures for a department.

Subject: Performance Audits of County Departments	Policy Number	Page
	D 22.3	2 of 3

6. "Performance Audit" means the objective and systematic examination of evidence for the purpose of providing an independent assessment of the performance of a County department, program, activity or function in order to provide information to improve accountability to the public and facilitate fiscal and programmatic decision-making including the initiation of appropriate corrective action and includes an economy and efficiency audit and a program audit.

7. "Program Audit" means an audit that determines:

   (a) The extent to which desired results or benefits are being achieved,

   (b) The effectiveness of programs, activities, or functions, and

   (c) Whether the department complies with laws, regulations and policies applicable to programs, activities, or functions.

B. **Performance Audits to be Undertaken**

Each year those departments that exceeded their budgeted NFI for the previous fiscal year by more than $250,000 shall be subject to a performance audit as described in section D below. The County Administrator, based upon a review of the previous fiscal year's expenditures and revenues related to each program within such a department, may limit the scope of the performance audit to only those programs, activities or functions that substantially contributed to the NFI exceedance or that have a cash deficit.

C. **Selection of Auditors**

The County Administrator shall, at least biennially, advertise for interested consultants qualified to perform audits pursuant to this policy on an as needed basis. A Request for Qualifications shall be sent to each consultant who responds to the advertisement and to all certified MWBE firms qualified to perform the types of audits listed in the advertisement. All Qualifications Statements submitted in response to the Request for Qualifications shall be maintained by the County Administrator's Office. As performance audits are required pursuant to this policy, the County Administrator shall negotiate contracts with particular consultants based on subject matter expertise, availability and/or resources appropriate to the size of each audit. The contract shall identify the scope of work and the specific objectives for each audit. The contracts shall be executed by the County Administrator or the Board as required by the County Code.

D. **Performance Audit Objectives and Conduct**

Each performance audit shall include a program audit and an economy and efficiency audit guided by specific audit objectives developed for each performance audit. The objectives of each performance audit may include, but are not limited to:

1. Determination of the cause(s) of NFI accedence.
2. Identification of revenue enhancement opportunities.
3. Identification of opportunities for cost recovery.
4. Development of recommendations for achieving program and service delivery economies, cost efficiencies and operational improvements.
5. Assessment of the performance and compliance of department programs measured against the purpose or goals prescribed by law or regulation or set by management, applicable technical standards or norms, expert opinions, prior years' performance and performance of similar entities.
6. Assessment of existing management controls and development of recommendations for their

Subject: Performance Audits of County Departments	Policy Number	Page
	D 22.3	3 of 3

Each department subject to a performance audit, including all of its personnel, shall fully cooperate and assist the auditors and make all records, documents and information not confidential by law available for use by the auditors.

E. **Audit Report**

Upon completion of the audit an Audit Report shall be transmitted to each member of the Board of Supervisors, the County Administrator and the official or director of the audited department that includes at least the following:

1. Audit scope, objectives and methodology.
2. Significant findings and conclusions developed in response to each audit objective.
3. Recommendations for actions to correct deficiencies and improve operations.
4. All instances of significant noncompliance.
5. The comments of the department official or director concerning the auditor's findings, conclusions and recommendations including plans to correct deficiencies.
6. Noteworthy accomplishments of the department.
7. The nature of any material information omitted from the report and the reason for its nondisclosure.

OCT 2 6 1999

PIMA COUNTY, ARIZONA
BOARD OF SUPERVISORS POLICY

Subject:	Policy Number	Page
Tax Reduction and Debt Retirement Fund	D 22.4	1of1

Purpose

The purpose of this policy is to establish a Pima County Tax Reduction and Debt Retirement Fund to be used to reduce cash flow borrowing as well as reduce or offset property tax rate increases that would otherwise be required to retire long term deficits within the County or fund other one-time expenditures necessary to provide for the health, safety or welfare of County residents.

Policy

There is established a Pima County Tax Reduction and Debt Retirement Fund. The Fund consists of unrestricted monies specifically budgeted or transferred to the Fund by the Board of Supervisors.

Monies to be considered by the Board for potential budgeting or transfer to the Fund shall include:

1. Unanticipated reimbursements for previously provided services.
2. Unbudgeted revenues from newly implemented fee schedules.
3. Unbudgeted revenue sharing or cost savings resulting from actions of the state or federal government.
4. Proceeds from the sale of County assets.
5. Unbudgeted monetary judgments in favor of the County.

The minimum target balance for the Fund is five million dollars and may be increased by recommendation of the County Administrator and approval by the Board.

The Fund shall be used by the Board of Supervisors in adopting the annual operating budget for the County to reduce the amount of countywide taxes that would otherwise be necessary to be levied.

Expenditures and uses of the Fund may include:

1. Fiscal stabilization by supplementing revenues during economic downturns. Such use shall include a plan to implement appropriate budgetary and financial management changes to accommodate the new, constrained economic environment.
2. Retiring outstanding long and/or short term debt.
3. Reduction of cash flow borrowing.
4. Funding of one-time capital purchases with cash to avoid incurring debt, as long as sufficient reserves remain to ensure financial stability.
5. Funding of outstanding but otherwise unfunded liabilities of the County including liabilities associated with major County assets.

The County Administrator shall include within the annual Recommended Budget recommendations consistent with this policy for allocations to and expenditures from the Fund. During a Fiscal Year the County Administrator may recommend to the Board that monies identified by this policy be transferred into the Fund.

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PIMA COUNTY, ARIZONA
BOARD OF SUPERVISORS POLICY

Subject: Periodic Review of Departmental Base Budgets	Policy Number	Page
	D 22.5	1of1

Purpose

To provide for a periodic, comprehensive review of the base budgets of all County departments; to thoroughly reevaluate the expenditures and revenues attributable to each program within a department; and to determine optimal levels of funding that coincide with workload, projected revenues, operational management controls and policy priorities.

Background

Pima County uses a system of target base budgeting to develop and recommend to the Board of Supervisors an annual operating budget. Under this system a department's budgeted expenditures and revenues are adjusted from year-to-year only to the extent that readily identifiable changes to laws or factual circumstances directly impact expenditures or revenues or to implement specific actions of the Board. The cumulative effect of target base budgeting is that ongoing programs within departments are never subject to a comprehensive, systematic reevaluation that examines whether expenditures and revenues originally assigned within the base continue to be justified within the context of changing service demands and overall County policies and priorities. This policy addresses this deficiency by providing for such reevaluation for all departments on a periodic basis.

Policy

A. **Utilization of Zero-Base Budgeting** - Beginning with fiscal year 2000/2001, every department in Pima County shall develop an annual operating budget at least once during each subsequent four year period using zero-base budgeting methodology as described in subsection B of this policy. The County Administrator shall, prior to December 1, forward to the Board of Supervisors for approval a list of departments recommended for zero-base budget development for the next fiscal year. For fiscal year 2000/2001 the County Administrator's recommended list shall emphasize departments that exceeded budgeted net fund impact in fiscal year 1998/1999.

B. **Zero-Base Budgeting Methodology** - The County Administrator shall develop, adopt and implement administrative procedures for zero-base budget development that accomplish the following policy objectives:

1. Requires a department and all of its programs to build a budget from zero to a level based upon actual services performed.

2. Compares the projected cost of services provided by each program with costs incurred by other public providers of that service.

3. Requires departments to prioritize and justify the continued existence of each of their programs.

4. Provides the Board of Supervisors with additional relevant information to facilitate a decision as to whether each program within a department should be continued, discontinued or continued at an increased or decreased level of funding and service delivery. This information should include a description of the projected impacts of incremental reductions to funding received by each program in the previous fiscal year.

5. Requires departments to submit separate zero-base budget requests for new or expanded services.

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PIMA COUNTY, ARIZONA
BOARD OF SUPERVISORS POLICY

Subject:	Policy Number	Page
Policy for Accepting and Administering Grants	D 22.6	1 of 3

Purpose

The purpose of this policy is to ensure optimum financial terms and reimbursements for Pima County when receiving grant funding and to facilitate informed, timely decisions by the Board of Supervisors when considering and accepting grants by establishing a formal, uniform process for:

1. Evaluating, applying for and accepting grants,
2. Negotiating the terms and conditions of grant agreements, and
3. Monitoring grant related expenditures.

Background

Pima County receives significant grant funding from federal, state and local agencies. Prior to the adoption of this policy, the Board of Supervisors frequently was not apprised of grant applications and resulting fiscal impacts to the County until after grants were awarded and funding was pending or, in some cases, already received. Further, information and analysis accompanying requests for grant acceptance were inconsistent and in some instances insufficient to allow the Board to manage and plan for the short and long term fiscal needs of the County. This policy addresses these issues as well as setting forth the Board's expectations concerning acceptable terms and conditions under which grant funding is received.

Policy

A. **Definitions**

In this policy, unless the context otherwise requires:

1. "Board" means the Pima County Board of Supervisors.
2. "Fund Impact" means any cash or in-kind matching requirement for the receipt of grant funds and includes overhead charges if such charges are not entirely supported by grant funds.
3. "Grant" means any contribution or gift of cash or other assets from a governmental or private entity to be used for a specific purpose.
4. "Ongoing Grant" means a grant program that is expected to provide grant funding each year for an unlimited duration and for which the terms and conditions remain substantially unchanged.
5. "Overhead Charges" means direct and indirect administrative costs incurred by the County that are attributable to and benefit a grant program that are calculated and allocated by the Finance Department in conformance with federal law and accepted principles of governmental accounting.
6. "Responsible Department" means the department, office or agency under the budgetary jurisdiction of the Board that has direct oversight responsibility for the program(s) or service(s) to be funded partially or entirely with funds from a grant award.

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B. Approval to Apply for Grants

1. Except in the case of ongoing grants that have previously been approved by the Board, all applications for grants that will have a fund impact must be approved by the County Administrator prior to submittal.

2. Prior to submission of an application for grant funding, the responsible department shall determine whether receipt of the grant will create current or future fund impact. If a fund impact will occur the responsible department shall:

   a) Calculate the amount of fund impact, both cash and in-kind, for the current and future fiscal years including the cost to continue the grant funded services when the grant funds expire. If in-kind match is to be provided the calculation must include impacts on other existing departmental programs and services.

   b) Prepare a cost benefit analysis of the grant including whether the grant funded services are mandated by law.

   c) Transmit to the County Administrator and the Finance Department the information described in items (a) and (b) above together with a description of all material grant terms and conditions including the method and schedule of grant disbursements and whether all overhead charges will be paid from grant funds.

3. The County Administrator shall periodically report to the Board pending grant applications.

C. Approval to Accept Grants

1. All grants must be accepted and approved by the Board prior to receipt and expenditure of grant funds.

2. Requests by responsible departments for approval to accept grants shall:

   (a) Be transmitted to the County Administrator for placement on the Board's meeting agenda,

   (b) Include the information, revised as appropriate to reflect the actual grant award, required by section B, paragraph 2 of this policy relating to application for grants, and

   © Be copied to the Finance Department.

3. If required to comply with a material deadline for acceptance of a grant, the County Administrator may preliminarily approve acceptance of a grant subject to subsequent ratification by the Board.

D. Terms and Conditions of Grants

Though the Board may authorize exceptions for specific grants, it is the general expectation of the Board that all grants:

1. Pay all of their overhead charges as calculated and allocated by the Finance Department.

2. Be distributed in advance of expenditures by the County for grant funded services or, if unavoidable, reimbursed after such expenditures no less frequently than each month. If expenses will be reimbursed interest expense incurred by the County to advance cash for the services should be supported by the grant funding.

3. Utilize in-kind contributions in lieu of cash to satisfy match requirements and, if cash must be utilized, that revenue sources other than General Fund be expended.

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Implementation

The County Administrator shall develop and distribute an administrative procedure to promote uniform reporting and processing of grant approvals pursuant to this policy.

Prior Policies and Procedures

All previously adopted Board of Supervisors' Policies and County Administrative Procedures in conflict with this policy are repealed to the extent of such conflicts.

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PIMA COUNTY DEBT POLICIES AND PRACTICES

This section presents the types of debt, uses, restrictions, legal requirements, and other considerations related to the issuance of debt by Pima County. Individual long-term debt schedules are included in the following *Supplemental Information* section - *Long Term Debt Schedules.* All of the following items except Line of Credit are considered long term debt.

Line of Credit. The County maintains a revolving line of credit with its servicing bank, currently the Bank of America National Association, to address short term borrowing needs for cash flow purposes. There is a maximum line of credit of $50,000,000, and as of June 30, 2009, this entire amount was available. Advances on the line of credit are payable on demand. The County's general taxing authority secures the credit line.

General Obligation Bonds. General Obligation Bonds are considered to be a general debt of the County. According to the Arizona State Constitution, general obligation debt may not exceed 6 percent of the value of the County's taxable property, as of the latest assessment. However, with voter approval, debt may be incurred up to 15 percent of the value. The legal debt margin projected as of June 30, 2010 is specified in the *Supplemental Information* section - *Long Term Debt Service Schedules*. Chapter 3.06 of the Pima County Code, *Bonding Disclosure, Accountability and Implementation* (the last seven pages of this section)*,* sets forth requirements for presenting general obligation and revenue bond packages to the electorate for approval and for monitoring utilization of the proceeds from authorized bonds. General obligation bonding is to be used to make local infrastructure investments and capital improvements and is not to be used to fund operating activities. Neither is general obligation debt to be used for enterprise improvements. General obligation bond debt authorized by the voters is retired through an annual levy of a secondary property tax assessed against the value of all property in Pima County.

In 1997, voters approved $257,000,000 of general obligation bonds. Per Pima County Board of Supervisors Ordinance No. 1997-35 (*Bond Improvement Plan,* as amended*),* the term of this debt is to be not longer than 15 years, and the secondary property tax rate required to pay off the debt is to be maintained at or below $1.00 per $100 of assessed valuation. For fiscal year 2008/09, the secondary tax rate was $0.6050 per $100 of assessed valuation, and will be increased to $0.7100 for fiscal year 2009/10.

A special bond election was held on May 18, 2004 approving additional general obligation bonds in the amount of $582,250,000. Per Pima County Board of Supervisors Ordinance No. 2004-18 (*Bond Implementation Plan,* as amended), the term of the general obligation bond debt is to be not longer than 15 years, and the secondary property tax rate required to pay off the debt is to be maintained at no higher than the rate in effect at the time, $0.8150 per $100 of assessed valuation, throughout this term. On May 16, 2006, voters approved another $54,000,000 of general obligation bonds for the construction of psychiatric care facilities. Per Pima County Board of Supervisors Ordinance No. 2006-29 (*Bond Implementation Plan),* the term of this debt is to be not longer than 15 years, and the secondary property tax rate required to pay off all general obligation bond debt service is to be maintained at or below $0.7150 per $100 of assessed valuation.

Revenue Bonds. Sewer revenue bonds may be issued to provide financing for improvements to the County's wastewater reclamation system. Such bonds are a debt obligation of Wastewater Reclamation enterprise operations. Revenues, comprised primarily of sewer fees and connection fees, are pledged to retire the debt. Before Wastewater can issue bonds, voters must authorize the Enterprise Fund to incur debt, but not to exceed a specified amount. The authorization must also specify the purpose for which the proceeds will be used. Board of Supervisors Resolution 1991-138 directs Wastewater Reclamation to maintain a "bond coverage ratio" which is calculated as the product of total revenue minus operational expenses and divided by debt service costs. This resolution mandates that the "bond coverage ratio" must be at least 1.20. Through this resolution, the

County establishes and maintains rates, fees and charges for service supplied by the wastewater system fully sufficient at all times to pay the reasonable operation and maintenance costs of the system, as well as 1.20 times debt service costs. Per Pima County Board of Supervisors Ordinance No. 1997-35, the schedule of bond sales on $105 million of voter approved debt was premised on annual increases in Regional Wastewater Reclamation user fees of approximately five percent and increases in connection fees of approximately 12 percent. Fee increases under this ordinance were as follows:

	User Fees	Connection Fees
Fiscal Year 1999/2000	5.3%	11%
Fiscal Year 2000/01	5%	11%
Fiscal Year 2001/02	3.8%	12%
Fiscal Year 2002/03	5%	12%
Fiscal Year 2003/04	-	12%
Fiscal Year 2004/05	4%	6%

Additional sewer revenue bonds in the amount of $150,000,000 were approved in the special bond election held on May 18, 2004. Per Pima County Board of Supervisors Ordinance No. 2004-18, user fees can increase as much as eight percent and connection fees can increase as much as 12 percent as a result of the new issuance. Actual increases were eight percent and 10 percent, respectively.

Per Pima County Ordinance No. 2006-52, user fees increase as much as six percent on August 11, 2006 and an additional six percent on January 1, 2007. Per Pima County Ordinance No. 2006-51, connection fees can increase as much as six percent on August 11, 2006 and an additional six percent on January 1, 2007. These increases were implemented as approved.

Per Pima County Ordinance No. 2007-109, user fees increase nine percent on January 1, 2008 and 9.5 percent on July 1, 2008. Per Pima County Ordinance No. 2007-110, connection fees increase six percent on January 1, 2008 and 9.5 percent on July 1, 2008.

Per Pima County Ordinance No. 2009-014. user fees increased 12.5 percent on March 20, 2009, 12.5 percent on July 1, 2009, and will increase 12.5 percent on January 20, 2010.

Transportation revenue bonds, authorized in the November 1997 bond election, are repaid with Highway User Revenue Fund (HURF) revenues. Arizona Revised Statute § 11-378 requires specific ratios between HURF revenues and debt service payments. Aggregate debt service payments budgeted for fiscal year 2009/2010 are within the statutory requirements.

Certificates of Participation – 2007. On February 6, 2007, the Board of Supervisors approved financing for the acquisition of the Bank of America Plaza in conjunction with the Justice Building Project and the Jackson Learning Center Project. Accordingly, Pima County issued $30,320,000 principal amount of Certificates of Participation. These certificates are scheduled to be repaid by the General Fund over a fifteen year term.

Certificates of Participation – 2008. On June 17, 2008, the Board of Supervisors approved additional financing for capital projects of Transportation and Regional Wastewater Reclamation. Accordingly, Pima County issued $50,000,000 principal amount of Certificates of Participation. These certificates are scheduled to be repaid over a three year term.

Certificates of Participation – 2009. On April 14, 2009, the Board of Supervisors approved additional financing for capital projects of Transportation and Regional Wastewater Reclamation. Accordingly, Pima County issued $35,000,000 principal amount of Certificates of Participation. These certificates are scheduled to be repaid over a three year term.

The Adopted Budget further provides for an additional issue of $95,000,000 in Certificates of Participation for various capital projects in fiscal year 2009/2010.

Special District Bonds. Pima County is authorized to create several different types of special taxing districts, each bound by separate statutory provisions. Special districts so created are:
Regional Flood Control District. The Regional Flood Control District is coterminous with Pima County and can issue debt when voters authorize the district to levy a tax on the secondary valuation of real property. The authorization must specify the purpose for which the proceeds will be used, not to exceed a specified amount. Payments for principal and interest on general obligation bonds of the Regional Flood Control District are made from the Debt Service Fund, with property tax revenues transferred from the district. Regional Flood Control District general obligation debt may not exceed five percent of the value of the district's taxable property as of the latest assessment. Currently, no Regional Flood Control debt is outstanding.

Library District. The Library District is coterminous with Pima County and can issue debt when voters authorize the District to levy a tax on the secondary valuation of real and personal property. The authorization must specify the purpose for which the proceeds will be used, not to exceed a certain amount. To date, the Library District has issued no debt.

Stadium District. The Pima County Stadium District is coterminous with Pima County and can issue debt upon authorization of the Board of Directors to pledge District revenues to retire the debt. The Baseball Stadium was financed with proceeds of the sale of the Pima County Adult Detention Facility to First Trust of Arizona, National Association for $34,500,000 on February 1, 1997. Money for the bank's purchase of the Adult Detention Facility came from the County's issuance of $35,660,000 principal amount of Certificates of Participation. Also on February 1, 1997, the County entered into a Capital Lease of the Adult Detention Facilities with First Trust for $35,660,000 for a 15 year term. On September 1, 1999, Pima County amended this lease-purchase agreement for the Adult Detention Facility. The amendment lowered the debt service payments through fiscal year 2002/03, extended the lease term to 2014, and increased the County's obligation under the lease agreement by $290,000. A second amendment in 2003 extended the lower payments through fiscal year 2018.

Improvement Districts. The Board of Supervisors may create specific improvement districts upon petition of property owners proposing the district. Each district is created to finance improvements that benefit all properties in the district. Improvement District loans may be approved to finance the improvements and property owners are assessed their portion of the debt over a period of years. Pima County generally issues these loans for not more than a ten-year period.

Other Districts. There are many other special taxing or assessment districts throughout the County; however, Pima County has limited, or no, involvement with their operations or their specific debt programs. These districts include, but are not limited to: fire districts, and irrigation districts.

Public Authorities. Certain public authorities can be created by Pima County but are considered separate and autonomous from the County. Due to the autonomy of such authorities, any debt issued by the authorities is not considered debt of the County. An authority so created by Pima County is the Industrial Development Authority (IDA). The IDA has issued a wide variety and substantial number of bonds and notes for the purpose of economic development. The County considers the debt issued by the IDA no commitment debt.

Lease Purchase Contracts. As a practical matter, a lease purchase contract is a financing mechanism with all the characteristics of debt. The payment of principal and interest is subject to annual appropriation out of operating monies and cannot utilize the secondary property tax. Authorization to enter into a lease purchase contract is based on the County's own policies and procedures on entering into contracts.

Loans Payable. Several federal and state agencies are authorized to provide below-market rate loans to government jurisdictions to assist in developing infrastructure that is required to comply with federal laws, or to provide bridge loans until other funds become available. Pima County has entered into several loan agreements to date with the state Water Infrastructure Finance Authority (WIFA). The Regional Wastewater Reclamation Enterprise Fund has entered into these loan agreements to provide funds for the defeasance of prior sewer revenue bonds and the construction and improvement of wastewater treatment facilities.

Notes Payable. It is the current practice of Pima County to facilitate the purchase of land parcels used in the construction of capital projects by issuing notes to landowners, thereby reducing the need for third-party financing. Issued notes have been of relatively short duration, usually less than three years, and cannot exceed five years, per Arizona Revised Statute § 11-251(45).

CHAPTER 3.06

BONDING DISCLOSURE, ACCOUNTABILITY AND IMPLEMENTATION

Sections:

3.06.010 Intent.
3.06.020 Bond implementation plan.
3.06.030 Advance publication of bond implementation plan.
3.06.040 Pima County bond advisory committee: Capital planning, program and implementation review.
3.06.050 Conservation acquisition commission.
3.06.060 Monitoring and reporting on sold bonds.
3.06.070 Substantial modification of an adopted bond implementation plan.
3.06.080 Coordination with other capital planning of the county and region, and applicability to county bond projects within other jurisdictions.
3.06.090 Design, construction, and equipping of county bond projects by other jurisdictions.

3.06.10 Intent.

The board of supervisors is authorized by Arizona Revised Statutes § 35-452 to call special elections for the purpose of seeking voter authorization to incur bonded indebtedness. The board of supervisors desires to provide voters with complete information on projects, along with their estimated costs, that will be constructed from proceeds of bonded indebtedness, as well as provide voters, to the maximum extent practicable, firm assurances that these projects will be constructed within the estimated costs and time tables established by the board of supervisors. Because it is not practicable to list on a ballot question all of the projects and estimated costs that would be constructed from the sale of authorized bonded indebtedness, the board of supervisors establishes this chapter setting forth requirements for presenting general obligation and revenue bond packages to the electorate for approval and for monitoring utilization of the proceeds from authorized bonds. (Ord. 1997-25 § 1 (part), 1997)

3.06.020 Bond implementation plan.

Prior to the start of early voting for a special election called by the board of supervisors pursuant to ARS § 35-452, the board of supervisors shall adopt by ordinance a "bond implementation plan," which shall be adopted for each bond election and question ordered by the board of supervisors pursuant to ARS § 35-452. The title of the ordinance shall contain the date of the special bond election. After adoption, the ordinance shall govern the development or construction of all listed projects, including the approximate project cost and the proposed construction schedule, unless the ordinance is amended pursuant to Section 3.06.050. The ordinance shall contain the following information:

A. A complete list of all projects to be constructed or acquired by proceeds from the sale of authorized bonds. The project list shall identify each project by name and location and provide a short narrative project description.

    1. For capital construction projects, the following information shall also be provided for each project:

a. A project scope of work containing a description of the facility to be constructed including the size or capacity and whether construction is for a new facility or an expansion, rehabilitation or reconstruction of an existing facility.

b. The purpose and specific benefits to be achieved by construction of the project.

c. A construction schedule that identifies by major task (i.e. planning/design/right-of-way; construction; other) and by fiscal year the projected start and completion dates.

d. The estimated future operating and maintenance costs, what jurisdiction or county department will be responsible for these costs, and whether ability to fund these costs should impact scheduling of the project.

2. For each land acquisition project related to open space, trails or historic/cultural preservation, the following information shall be provided:

a. An estimate of the number of acres to be acquired and any special designation relating to the property such as recreational, open space planning, floodplain, or historic/cultural preservation.

b. The desirable location of the property by section, township, and range, the assessor parcel number, and existing zoning of the property.

c. The benefits to be achieved by the acquisition.

d. The estimated future management and security costs, and identification of the management agency if other than the county.

B. The total estimated cost of each project or acquisition, total estimated costs by major task, a discussion of how estimated costs were derived, and analysis of the potential for actual costs to increase or decrease from estimated costs.

C. The source (federal or state aid, local governments, other county revenues, private sources) of any other revenues that may be obtained for the project or revenues that are required as cost sharing from other governmental entities or private parties, including an assessment of the certainty or uncertainty that other sources will be secured and options that would be available if the other sources are not secured.

D. A detailed strategy for managing the sale of bonds, including discussion of the factors upon which the county will base decisions on the timing, size, and terms of bond sales.

E. For general obligation bonds, discussion of commitments to manage the sale of bonds within limits on secondary property tax rates and analysis of how approval and sale of general obligation bonds could impact actual property taxes paid for debt service.

F. For revenue bonds, a discussion of sources of revenues that will be used to service bond debt and whether fees will be raised, and by how much, if revenue bonds are approved and sold. (Ord. 2004-16 § 1 (part), 2004; Ord. 1997-25 §1 (part), 1997)

3.06.030 Advance publication of bond implementation plan.

A bond implementation plan adopted pursuant to this chapter shall be published at least once in a newspaper of general circulation in the county prior to the start of early voting for the special bond election. The publication shall set forth the ordinance containing the bond implementation

plan adopted by the board of supervisors. Upon adoption, the board of supervisors shall also publish the bond implementation plan on the county's web site prior to the start of early voting for the special bond election. (Ord. 2004-16 § 1 (part), 2004; Ord. 1997-25 § 1 (part), 1997)

3.06.040 Pima County bond advisory committee: Capital planning, program and implementation review.

A. The duties and responsibilities of the Pima County bond advisory committee as adopted by the board of supervisors on July 15, 2003, are expanded to include monitoring and review of implementation of the bond implementation plan.

B. The Pima County bond advisory committee members shall be appointed to a term of six years. Upon resignation of any member, the appointing authority shall appoint another member to begin a new six-year term.

C. The committee will meet as often as it deems necessary but in any event no less frequently than semi-annually.

D. Under direction of the county administrator, county staff shall prepare progress reports and otherwise brief the committee on the status of implementation of the bond implementation plan, with special attention paid to major issues impacting implementation of the bond improvement plan.

E. The committee shall review and make recommendations to the board of supervisors on all proposed amendments to the bond implementation plan.

F. The Committee shall review and approve the semiannual progress reports on the bond implementation plan prior to it being transmitted to the board of supervisors and published, as required by section 3.06.060. (Ord. 2004-16 § 1 (part), 2004; Ord. 1997-25 § 1 (part), 1997)

3.06.050 Conservation acquisition commission.

A. The board of supervisors hereby establishes the conservation acquisition commission.

B. The conservation acquisition commission shall have a total of eleven members, appointed as follows:

1. Five members, one appointed by each member of the board of supervisors;

2. Two members appointed by land conservation organizations active in Pima County;

3. One member appointed from the Pima County natural resources, parks and recreation commission;

4. One member appointed by the local board of realtors;

5. One member appointed by the ranching community; and

6. One member appointed by the county administrator.

C. Appointments to the commission are for a term of eight years. Upon the resignation of any member, the appointing authority shall appoint another member to begin a new eight-year term.

D. The duties and responsibilities of the commission are as follows:

1. Oversee and monitor all open space bond acquisitions placed before the board of supervisors for consideration including, but not limited to, acquisitions funded by general obligation bonds.

2. Make recommendations to the board of supervisors and the Pima County bond advisory committee for priorities in the scheduling of open space acquisitions and periodic assessment and change in priorities as necessary.

3. Make recommendations to the board of supervisors and the Pima County bond advisory committee on any aspects of open space land management, including management of lands acquired for open space.

4. Make recommendations to the county administrator, and the Pima County bond advisory committee on any aspect relating to internal county management of the open space acquisition process.

E. The commission will meet as often as it deems necessary but in any event no less frequently than quarterly.

F. Under direction of the county administrator, county staff shall prepare progress reports and otherwise brief the commission on the status of implementation of the conservation bond program component of the bond implementation plan, with special attention paid to major issues impacting implementation of the conservation bond program.

G. The commission shall review and make recommendations to the board of supervisors on all potential amendments to conservation bond program components of the bond implementation plan.

H. The commission shall review and approve the semiannual progress reports on the conservation bond program component of the bond implementation plan prior to it being transmitted to the Pima County bond advisory committee as required by Section 3.06.040. (Ord. 2004-16 § 1 (part), 2004; Ord. 1997-25 § 1 (part), 1997)

3.06.060 Monitoring and reporting on sold bonds.

The county administrator shall prepare semiannual reports on the progress of the bond implementation plan implementation which shall be transmitted to the board of supervisors for review. Upon transmittal to the board of supervisors on or before January 1 and July 1, semiannual progress reports shall also be posted on the county's web site. Progress reports shall be prepared and transmitted by the county administrator until a bond implementation plan is determined by the board of supervisors to have been completed. Each progress report shall contain the following information on the status of every project or program contained in the plan:

A. The project implementation schedule status, including design, construction, acquisition, and completion.

B. Any estimated substantial variances from the project cost and revenue sources in the adopted bond implementation plan.

C. Any major issues that may affect implementation of the bond implementation plan.

D. Plans and options for addressing substantial modifications in costs or revenue sources or other major issues, including the potential need for substantial modifications in the bond implementation plan as provided for in Section 3.06.070.

E. A fiscal status report, including discussion of bond sales completed and projected; interest rates and terms of completed sales; interest rates received on deposits of bond proceeds; updated projections on conditions in municipal bond markets; current debt service schedules and updated projections of secondary property tax rates for debt service; updated projections of secondary property tax rates with projected future sales of bonds; and analysis and projection of fiscal impacts of completed and projected sales of revenue bonds. (Ord. 2004-16 § 1 (part), 2004; Ord. 1997-25 § 1 (part), 1997)

3.06.070 Substantial modification of an adopted bond implementation plan.

A. A substantial modification in the implementation of an adopted bond implementation plan shall not be made except as provided in this section.

B. For purposes of this section, "substantial modification" means any of the following:

1. An increase or decrease in total actual project costs by twenty-five percent or more.

2. An increase or decrease in actual bond costs by twenty-five percent or more.

3. An increase or decrease in actual other revenues by twenty-five percent or more.

4. A delay in a project construction or implementation schedule of twelve months or more.

5. A delay in the scheduled years of sale of bonds of twenty-four months or more caused by changes in municipal bond market conditions or county financial conditions and necessary to maintain commitments to capping the secondary property tax rate for debt service.

6. Any project that is not constructed.

7. Any project that is added to those to be constructed.

8. Any increase or decrease in the project scope that alters the disclosed project benefits.

9. All changes to a bond implementation plan necessitated by only a portion of the proposed bond questions being approved at the special election.

C. Cost estimates may vary, up or down, as a project proceeds through planning, design, procurement, contract award, and construction, or through appraisals and negotiations for conservation acquisitions. Variations in cost estimates do not constitute "substantial modifications." "Substantial modifications" relating only to cash amounts may occur pursuant to official action by the board of supervisors, in open session, that establish actual costs through awards of construction contracts, contract amendments or change orders, or approval of a contract for acquisition. Such board actions shall be accompanied by notice that the action will require a bond ordinance amendment.

D. Any substantial modification in the implementation of an adopted bond implementation plan requires an specific amendment to the ordinance that adopted the plan. The ordinance amendment must be enacted by the board of supervisors at a public hearing for which at least fifteen days' prior notice was published in a newspaper of general circulation in the county.

1. Bond ordinance amendments shall be scheduled to coincide with transmittal of the semiannual bond progress reports as required by Section 3.06.060.

2. Recommendations for bond ordinance amendments shall be reviewed by the Pima County bond advisory committee, as required by Section 3.06.040, and for conservation acquisitions by the conservation acquisition commission, as required by Section 3.06.050.

3. Substantial modifications of costs, bond funding, or other funding ordinance amendments may be scheduled for the next regular transmission of the semiannual bond progress report, provided the modifications were previously approved by the board of supervisors.

4. All other substantial modifications require amendment of the bond ordinance prior to the substantial modification. (Ord. 2004-16 § 1 (part), 2004; Ord. 1997-25 § 1 (part), 1997)

3.06.080 Coordination with other capital planning of the county and region, and applicability to county bond projects within other jurisdictions.

A bond implementation plan shall be integrated into a five year capital improvement plan to be adopted at the time the annual budget of the county is adopted. The county five-year capital improvement program shall be reported to the Metropolitan Planning Organization for all necessary coordination and integration into a regional capital plan. Any project contained within a bond implementation plan that is being implemented by a political subdivision other than the county shall conform with the requirements of this chapter. Specific program or project oversight for the purposes of conforming with this chapter shall remain with the county. (Ord. 2004-16 § 1 (part), 2004; Ord. 1997-25 § 1 (part), 1997)

3.06.090 Design, construction, and equipping of county bond projects by other jurisdictions.

A. Pursuant to Pima County Code Section 3.06.080, bond projects authorized by the board of supervisors in a bond implementation plan for a special bond election to be designed, constructed, or equipped by another political subdivision using county general obligation bonds to fund a project in whole or part shall be funded by the county only pursuant to an intergovernmental agreement executed between Pima County and the implementing subdivision. Each such project shall be authorized and implemented with separate intergovernmental agreements. The intergovernmental agreement shall authorize the jurisdiction to design, construct, or equip the project, subject to compliance with the terms and mutual responsibilities of the parties agreed upon in the intergovernmental agreement.

B. Unless waived by the board of supervisors as being in the best interests of the county and warranted by the circumstances of the bond funded project at issue, the intergovernmental agreement shall include, but not be limited to, the following responsibilities of the implementing subdivision:

1. That the implementing political subdivision shall operate and maintain the improvements constructed by county bond funds for a period of not less than twenty-five (25) years.

2. That the implementing political subdivision shall not charge a fee for use of the constructed improvement that is more than a fee charged by the county for a similar purpose.

3. That the implementing political subdivision agrees to insure the improvements constructed with county bond funds and will replace same them if they are damaged or destroyed.

4. That the implementing political subdivision agrees to make the improvements available to all residents of Pima County without restriction or preference to jurisdiction of residence.

5. That the implementing political subdivision agrees to comply with all provisions of Chapter 3.06 (Bonding Disclosure, Accountability, and Implementation) of the Pima County Code and will provide all reports to the county in a format and schedule agreed upon by the parties.

6. That the county will only transfer county general obligation bond proceeds to the implementing jurisdiction upon request from the implementing jurisdiction, with full documentation.

7. That the implementing political subdivision agrees to a provision requiring compliance with federal arbitrage regulations.

8. That the implementing jurisdiction, by action of its governing body at a public hearing, shall notify the county of events that would require an amendment of the bond implementation plan ordinance and formally request the board of supervisors to hold a public hearing on the necessary ordinance amendment.

9. That the intergovernmental agreement shall establish the amount of county bond funds to be allocated to a specific project, establish the stated amount as a maximum of county bond monies to be allocated to the project, and commit the implementing political subdivision to pay for any and all costs in excess of county bond funds. (Ord. 2004-16 § 1 (part), 2004; Ord. 1997-25 § 1 (part), 1997)

LONG TERM DEBT

General Obligation Bonds

Payment Source

Payments for principal and interest on general obligation bonds are made from property tax revenues of the Debt Service Fund.

Debt Service Requirements

The debt service requirements on general obligation bonds are summarized as follows:

	PRINCIPAL	INTEREST	TOTAL
2010	$51,580,000	$17,762,436	$69,342,436
2011	41,240,000	17,802,406	59,042,406
2012	35,105,000	16,018,058	51,123,058
2013	35,030,000	14,482,756	49,512,756
2014	33,400,000	12,945,406	46,345,406
2015	32,515,000	11,458,181	43,973,181
2016	33,105,000	10,033,314	43,138,314
2017	33,940,000	8,604,806	42,544,806
2018	31,160,000	7,162,606	38,322,606
2019	34,035,000	5,902,594	39,937,594
2020	31,785,000	4,544,256	36,329,256
2021	27,595,000	3,324,858	30,919,858
2022	28,500,000	2,199,506	30,699,506
2023	15,685,000	999,506	16,684,506
2024	6,000,000	300,000	6,300,000
TOTALS	**$470,675,000**	**$133,540,689**	**$604,215,689**

Legal Debt Margin

Under the Arizona Constitution, general obligation debt may not exceed six percent of the value of the County's taxable property as of the latest assessment. However, with voter approval, debt may be incurred up to 15 percent of the value of taxable property. Legal debt margin projected at June 30, 2010 is as follows:

	6% Limitation	15% Limitation
Secondary Net Assessed Valuation	$9,860,980,900	$9,860,980,900
Debt Limit	591,658,854	1,479,147,135
General Obligation Bonds Outstanding	(470,675,000)	(470,675,000)
Assets Available for Principal	10,261,823	10,261,823
Debt Applicable to Limit	(460,413,177)	(460,413,177)
Legal Debt Margin Available	$131,245,677	$1,018,733,958

Legal Debt Margin Percentage:
General Obligation Bonds Outstanding $ 470,675,000 = 4.78%
Secondary Net Assessed Valuation $ 9,860,980,900

LONG TERM DEBT

Transportation Bonds

Payment Source

Payments for principal and interest on transportation bonds are made from Highway User Revenue Funds.

Debt Service Requirements

The debt service requirements on transportation bonds are summarized as follows:

	PRINCIPAL	INTEREST	TOTAL
2010	$12,870,000	$6,026,469	$18,896,469
2011	14,430,000	5,840,900	20,270,900
2012	15,015,000	5,202,813	20,217,813
2013	10,970,000	4,562,288	15,532,288
2014	11,415,000	4,117,425	15,532,425
2015	11,890,000	3,654,950	15,544,950
2016	12,400,000	3,168,388	15,568,388
2017	12,945,000	2,608,987	15,553,987
2018	13,510,000	2,048,549	15,558,549
2019	10,615,000	1,472,087	12,087,087
2020	11,080,000	1,056,587	12,136,587
2021	5,950,000	627,700	6,577,700
2022	6,200,000	395,337	6,595,337
2023	1,500,000	150,000	1,650,000
2024	1,500,000	75,000	1,575,000
TOTALS	**$152,290,000**	**$41,007,480**	**$193,297,480**

Legal Debt Margin

Arizona Revised Statute § 11-378 presently requires that in order for the County to issue bonds payable from Street and Highway Revenues, the County must have received Street and Highway Revenues in the year preceding the issuance of the additional bonds in an amount equal to at least one and one-half times the highest annual principal and interest requirements thereafter to come due on all such bonds to be outstanding following the issuance of the additional bonds, provided that if the Street and Highway Revenues received in the preceding year do not equal at least two times the highest annual principal and interest requirements, the proposed bonds must bear a rating at the time of issuance of “A” or better by at least one nationally recognized credit rating service, taking into account any credit enhancement facility in effect with respect to such bonds.

	PRIOR FISCAL YEAR HURF REVENUE	HIGHEST FUTURE DEBT SERVICE PAYMENT
Series 1998	$33,445,603	$6,151,333
Series 2002	$49,398,596	$11,904,825
Series 2003	$47,074,605	$14,608,613
Series 2005	$52,587,700	$16,767,639
Series 2007	$56,936,526	$19,330,859
Series 2008	$58,637,523	$18,521,469
Series 2010	$53,906,177	$20,270,900

LONG TERM DEBT

Certificates of Participation

Payment Source

Payments for principal and interest on certificates of participation are made from funds transferred from Facilities Renewal Fund, Fleet Services, Communications Fund, Transportation, and Regional Wastewater Reclamation Fund.

Debt Service Requirements

The debt service requirements on certificates of participation including estimated amounts for planned issues in fiscal year 2009/2010 are summarized as follows:

	PRINCIPAL	INTEREST	TOTAL
2010	$20,000,000	$1,865,000	$21,865,000
2011	20,927,000	2,100,000	23,027,000
2012	5,973,350	1,153,650	7,127,000
2013	1,022,018	904,982	1,927,000
2014	1,073,118	853,882	1,927,000
2015	1,126,774	800,226	1,927,000
2016	1,183,113	743,887	1,927,000
2017	1,242,269	684,731	1,927,000
2018	1,304,382	622,618	1,927,000
2019	1,369,601	557,399	1,927,000
2020	1,438,081	488,919	1,927,000
2021	1,509,985	417,015	1,927,000
2022	1,585,485	341,515	1,927,000
2023	1,664,759	262,241	1,927,000
2024	1,747,997	179,003	1,927,000
2025	1,832,068	91,604	1,923,672
TOTALS	**$65,000,000**	**$12,066,672**	**$77,066,672**

Summary of Debt Service Fund Expenditures

Long Term Debt:	
General Obligation Bonds (GOB)	$69,342,436
Transportation Revenue Bonds	18,896,469
Certificates of Participation	21,865,000
Total Long Term Debt	$110,103,905
Fiscal and Other Charges	35,000
Total Budgeted Debt Service Expenditures	**$110,138,905**

LONG TERM DEBT

Stadium District Debt

Payment Source

Payments for principal and interest on Stadium District debt are made from stadium revenues, Transient Lodging Excise Tax proceeds, Recreational Vehicle Space Surcharge proceeds, and Rental Car Tax proceeds.

Debt Service Requirements

The debt service requirements on Stadium District debt are summarized as follows:

	PRINCIPAL	INTEREST	TOTAL
2010	$2,025,000	$982,335	$3,007,335
2011	2,125,000	878,585	3,003,585
2012	2,230,000	774,385	3,004,385
2013	2,780,000	646,860	3,426,860
2014	2,482,000	510,950	2,992,950
2015	2,605,000	399,390	3,004,390
2016	2,710,000	293,090	3,003,090
2017	2,820,000	181,080	3,001,080
2018	2,935,000	61,635	2,996,635
TOTALS	**$22,712,000**	**$4,728,310**	**$27,440,310**

Note:
This table does not include $5,600 of fiscal charges budgeted each fiscal year.

LONG TERM DEBT

Special Assessment Obligations

Payment Source

Special assessment obligations are secured by pledges of revenues from improvement districts which were established in order to finance specific construction projects which benefit a limited geographical area. While there is no legal requirement for the County to further secure the special assessment obligations of the districts, the County has made a moral commitment to take steps necessary to prevent default. Payments for principal and interest on special assessment obligations are made from assessments received in the Improvement Districts Special Revenue Fund.

Debt Service Requirements

The debt service requirements on special assessment obligations are summarized below.

	PRINCIPAL	INTEREST	TOTAL
2010	$339,537	$61,568	$401,105
2011	339,537	32,112	371,649
2012	321,719	11,886	333,605
TOTALS	**$1,000,793**	**$105,566**	**$1,106,359**

Legal Debt Margin

There is no legal debt margin for special assessment obligations.

LONG TERM DEBT

Loans Payable

Payment Source

Payments for principal and interest on loans payable are made from user charges received in the Regional Wastewater Reclamation Enterprise Fund.

Debt Service Requirements

The debt service requirements on loans payable are summarized as follows:

	PRINCIPAL	INTEREST	TOTAL
2010	$6,736,650	$2,533,791	$9,270,441
2011	8,129,514	2,331,264	10,460,778
2012	8,436,095	2,028,983	10,465,078
2013	7,501,541	1,737,541	9,239,082
2014	6,622,549	1,478,860	8,101,409
2015	6,887,401	1,231,512	8,118,913
2016	7,125,415	974,823	8,100,238
2017	7,412,808	708,671	8,121,479
2018	1,838,367	540,342	2,378,709
2019	1,901,378	474,102	2,375,480
2020	1,970,647	405,583	2,376,230
2021	2,041,216	334,542	2,375,758
2022	2,113,128	260,937	2,374,065
2023	2,191,427	184,722	2,376,149
2024	2,266,159	105,648	2,371,807
2025	1,442,372	23,871	1,466,243
TOTALS	**$74,616,667**	**$15,355,192**	**$89,971,859**

Legal Debt Margin

There is no legal debt margin for loans payable.

LONG TERM DEBT

Sewer Revenue Bonds

Payment Source

Payments for principal and interest on sewer revenue bonds are made from user charges received in the Regional Wastewater Reclamation Enterprise Fund.

Debt Service Requirements

The debt service requirements on sewer revenue bonds are summarized as follows:

	PRINCIPAL	INTEREST	TOTAL
2010	$8,900,000	$7,947,113	$16,847,113
2011	8,425,000	7,386,008	15,811,008
2012	8,795,000	7,014,645	15,809,645
2013	10,405,000	6,618,188	17,023,188
2014	12,030,000	6,144,738	18,174,738
2015	12,590,000	5,594,631	18,184,631
2016	10,720,000	5,002,869	15,722,869
2017	11,250,000	4,542,094	15,792,094
2018	11,810,000	4,058,557	15,868,557
2019	12,405,000	3,569,750	15,974,750
2020	13,025,000	3,049,488	16,074,488
2021	13,685,000	2,411,800	16,096,800
2022	14,375,000	1,830,256	16,205,256
2023	15,105,000	1,199,288	16,304,288
2024	5,210,000	536,100	5,746,100
2025	3,550,000	291,200	3,841,200
2026	3,730,000	149,200	3,879,200
TOTALS	**$176,010,000**	**$67,345,925**	**$243,355,925**

Legal Debt Margin

There is no legal debt margin for sewer revenue bonds.

LONG TERM DEBT

Certificates of Participation

Payment Source

Payments for principal and interest on certificates of participation are made from the General Fund.

Debt Service Requirements

The debt service requirements on certificates of participation are summarized as follows:

	PRINCIPAL	INTEREST	TOTAL
2010	$1,610,000	$1,298,500	$2,908,500
2011	1,675,000	1,234,100	2,909,100
2012	1,740,000	1,167,100	2,907,100
2013	1,810,000	1,097,500	2,907,500
2014	1,890,000	1,020,575	2,910,575
2015	1,970,000	940,250	2,910,250
2016	2,065,000	841,750	2,906,750
2017	2,170,000	738,500	2,908,500
2018	2,280,000	630,000	2,910,000
2019	2,395,000	516,000	2,911,000
2020	2,515,000	396,250	2,911,250
2021	2,640,000	270,500	2,910,500
2022	2,770,000	138,500	2,908,500
TOTALS	**$27,530,000**	**$10,289,525**	**$37,819,525**

Regional Wastewater Reclamation Certificates of Participation

Certificates of Participation in the amount of $75,000,000 are planned for issuance in fiscal year 2009/2010. Accordingly, interest has been budgeted in the amount of $1,875,000. As the terms of these certificates including interest rates or principal repayment schedule have not yet been determined, no debt service requirements table is presented here. Payments for principal and interest will be made from the Regional Wastewater Reclamation Enterprise Fund.

Legal Debt Margin

There is no legal debt margin for certificates of participation.

VALUATION OF PROPERTY FOR TAXING PURPOSES IN ARIZONA

The largest revenue source for Pima County is the property tax. Property tax is paid in accordance with the value of real and personal property. There are a number of County functions that are paid for by property taxes. The *primary tax* goes to the General Fund and is used for continuing maintenance and operation of the County. The *secondary tax* is used to pay for capital expenditures and some "budget override" amounts approved by the voters. These two levies are supported by two different property values. The *primary tax* is supported by the *limited value* and the *secondary tax* is supported by the *full cash value*. The tax is based on the *net assessed values* of the property. The *net assessed value* is set by multiplying the *full* and *limited* values of the property by an *assessment ratio* and subtracting any constitutionally defined *exemptions*.

The *full cash value*[1] of each parcel of property is set by the County Assessor or the Arizona Department of Revenue in accordance with standards and procedures established by the Arizona Department of Revenue and the legislature. The value of railroads, mines, utilities, and some other types of personal property are valued by the Arizona Department of Revenue. The "market standard" is used by Arizona for the establishment of the *full cash value* of a property. In other words, the value of a property must come close to the selling price of a similar property which has been sold in an arms length transaction without stress or duress on the part of the seller or buyer. It takes about two years for market values to be reflected in the full cash value.

The *limited value*[2] of a property is determined by one of two formulas. The *limited value* will change by the formula that produces the largest increase in value of the two formulas. One formula increases the value 10 percent from the previous year's *limited value*, while the other formula produces a change in the value that is 25 percent of the difference between the previous year's *limited value* and the current year's *full cash value*. The *limited value* can never be greater than the *full cash value*.

The *assessment ratios*[3] are defined by the Arizona Legislature. They are assigned to a property in accordance with its use. There are nine basic classes of property all having different *assessment ratios*. The same *assessment ratio* is applied to both the *full cash value* and the *limited value* to determine the *assessed value* for the *secondary*[4] and *primary*[5] taxes.

The Arizona Constitution stipulates that certain types of property will not be fully taxed or will not be taxed at all. Properties owned by government or nonprofit organizations are not taxed, as long as they are not used in commerce. Widows, widowers, disabled individuals, and certain veterans are given partial exemptions from property tax. The amount of the exemption is determined by the *full cash value* of the property and the person's income.

All property in the County has a *full cash assessed value* and a *limited assessed value*. The Assessor identifies the amount that is exempt. The largest amount of exempt properties in the County is vacant land which is owned by state and federal agencies. Although these agencies do not pay property taxes, some agencies do pay "in lieu" taxes to compensate those jurisdictions in which the property is located for minimal services provided to the property. The *secondary value* of the exemption is subtracted from the total *secondary assessed value* to derive the *net secondary assessed value*. The same is done to the *primary value* to derive the *net primary assessed value.*

For the current year, the County's *secondary net assessed value* increased 2.8 percent over the previous year. This increase was due to both new construction and value increases experienced in the market two years ago. The *primary net assessed value* increased 9.1 percent.

Endnotes

[1] See Full Cash Value By Class: 2005-2009.

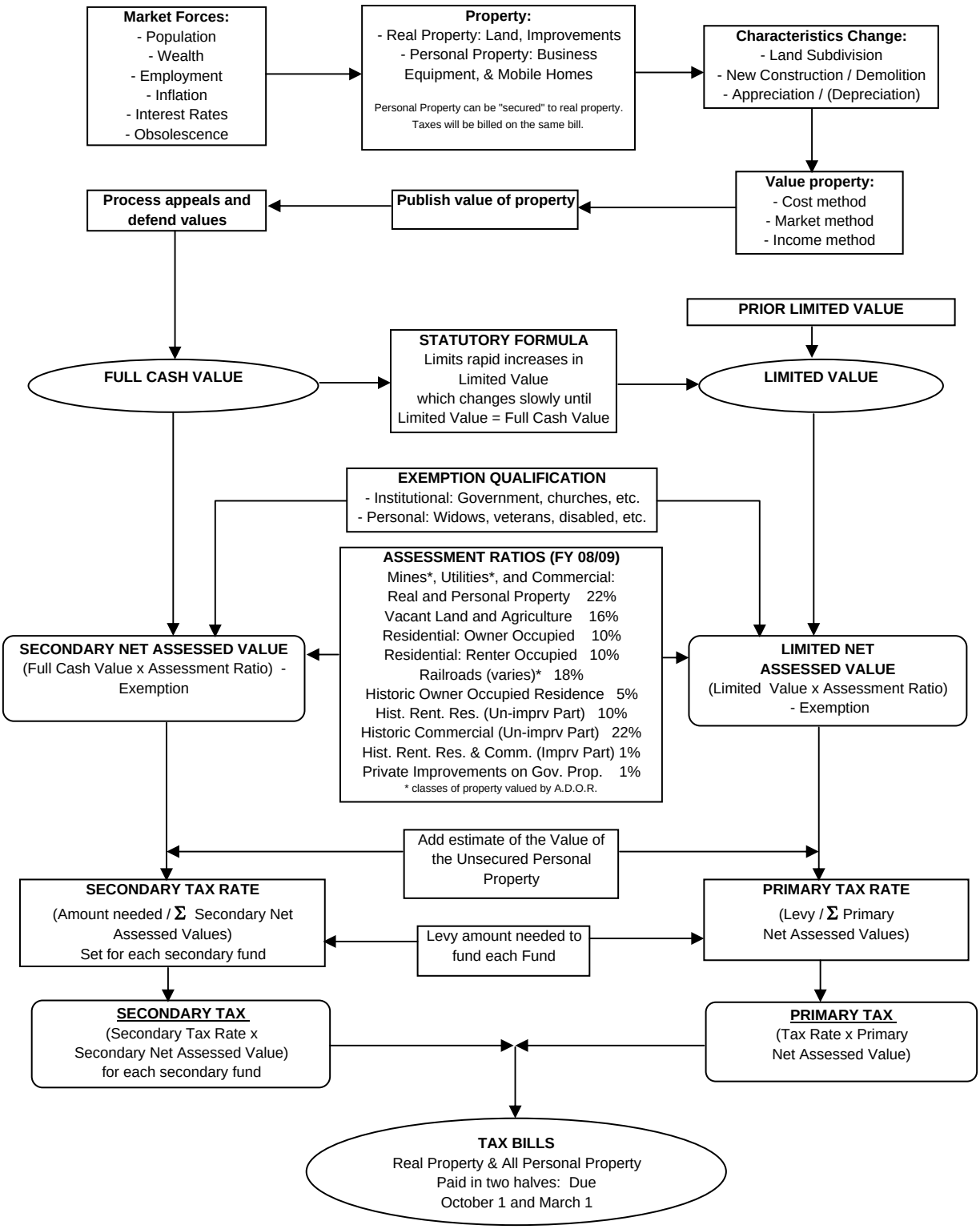
[2] See Limited Value By Class: 2005-2009.

[3] See Assessment Ratios By Class: 2005-2009.

[4] See Secondary Net Assessed Value By Class: 2005-2009.

[5] See Primary Net Assessed Value By Class: 2005-2009.

COMPONENTS OF ARIZONA'S PROPERTY TAX SYSTEM



FULL CASH VALUE BY CLASS FOR TAX YEARS 2005-2009

Legislative Class	2005 Amount	2005 % of Total	2006 Amount	2006 % of Total	2007 Amount	2007 % of Total	2008 Amount	2008 % of Total	2009 Amount	2009 % of Total
I. 1-11,13 Commercial, Mines & Utilities	5,994,693,213	11.46%	6,950,042,918	11.60%	7,980,507,691	11.06%	9,055,112,780	10.53%	10,723,625,990	12.17%
I. 11-12. Commercial & Telecommunications P.P.	1,764,108,957	3.37%	1,761,090,145	2.94%	1,958,512,717	2.72%	2,184,716,466	2.54%	2,256,220,764	2.56%
All Class I Property	7,758,802,170	14.83%	8,711,133,063	14.54%	9,939,020,408	13.78%	11,239,829,246	13.07%	12,979,846,754	14.73%
II. R. Vacant Land / Agricultural R.E.	6,745,162,627	12.89%	7,981,879,531	13.33%	9,234,110,084	12.81%	10,839,757,420	12.61%	11,488,270,826	13.04%
II. P. Vacant Land / Agricultural P.P.	27,031,454	0.05%	37,142,434	0.06%	37,620,096	0.05%	33,586,273	0.04%	53,089,988	0.06%
All Class II Property	6,772,194,081	12.94%	8,019,021,965	13.39%	9,271,730,180	12.86%	10,873,343,693	12.64%	11,541,360,814	13.10%
III. Residential, Owner Occupied	31,774,365,704	60.71%	36,150,457,238	60.36%	44,330,385,822	61.48%	53,600,930,756	62.33%	52,821,161,537	59.96%
IV. Residential, Renter Occupied	5,592,245,273	10.69%	6,531,605,677	10.91%	7,980,929,834	11.07%	9,512,500,942	11.06%	10,008,610,719	11.36%
V. Railroads	48,322,833	0.09%	47,272,238	0.08%	39,171,996	0.05%	39,441,008	0.05%	40,514,870	0.05%
VI. Historic Owner Residential, Enterprise & Trade Zones	383,791,820	0.73%	425,092,608	0.71%	532,947,112	0.74%	717,903,605	0.83%	694,227,932	0.79%
VII. Historic Commercial	3,624,325	0.01%	3,553,067	0.01%	4,878,364	0.01%	6,655,003	0.01%	6,775,267	0.01%
VIII. Historic Rental Residential	1,764,736	0.00%	2,093,141	0.00%	2,257,492	0.00%	2,641,984	0.00%	3,256,451	0.00%
IX. Possessory Interests	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
All Property	52,335,110,942		59,890,228,997		72,101,321,208		85,993,246,237		88,095,754,344	
Percent Change from Previous Year	7.96%		14.44%		20.39%		19.27%		2.44%	

Sources: Pima County Clerk of the Board of Supervisors' "Abstract by Legislative Class," for all years.
Abbreviations: R.P. - Real Property, P.P. - Personal Property, R.E. - Real Estate.

LIMITED VALUE BY CLASS FOR TAX YEARS 2005-2009

Legislative Class	2005 Amount	2005 % of Total	2006 Amount	2006 % of Total	2007 Amount	2007 % of Total	2008[1] Amount	2008[1] % of Total	2009[2] Amount	2009[2] % of Total
I. 8-11, 13. Commercial, Mines & Utilities R. P.	5,854,154,644	11.56%	6,497,342,049	11.50%	7,308,652,785	11.36%	8,359,244,792	11.43%	9,744,578,744	12.09%
I. 11-12. Commercial & Telecommunications P.P.	1,763,660,346	3.49%	1,760,303,077	3.13%	1,946,962,701	3.02%	2,005,790,771	2.74%	2,060,625,193	2.56%
All Class I Property	7,617,814,990	15.05%	8,257,645,126	14.63%	9,255,615,486	14.38%	10,365,035,563	14.17%	11,805,203,937	14.65%
II. R. Vacant Land / Agricultural R.E.	6,156,354,847	12.16%	6,704,647,742	11.88%	7,443,253,638	11.57%	8,355,692,158	11.43%	9,283,115,939	11.52%
II. P. Vacant Land / Agricultural P.P.	27,016,510	0.05%	37,119,347	0.07%	37,502,194	0.06%	40,415,754	0.06%	27,978,510	0.03%
All Class II Property	6,183,371,357	12.21%	6,741,767,089	11.95%	7,480,755,832	11.63%	8,396,107,912	11.49%	9,311,094,449	11.55%
III. Residential, Owner Occupied	31,190,803,007	61.60%	34,974,190,615	61.97%	40,161,510,519	62.41%	45,689,108,412	62.48%	49,705,721,781	61.68%
IV. Residential, Renter Occupied	5,227,374,538	10.32%	6,023,851,910	10.67%	6,951,475,037	10.80%	8,067,979,725	11.03%	9,104,140,815	11.30%
V. Railroads	44,836,516	0.09%	45,063,416	0.08%	35,902,186	0.06%	35,439,085	0.05%	34,904,555	0.04%
VI. Historic Owner Residential, Enterprise & Trade Zones	362,391,142	0.72%	390,389,319	0.69%	456,856,689	0.71%	561,193,622	0.77%	623,835,450	0.77%
VII. Historic Commercial	3,123,821	0.01%	3,118,137	0.01%	3,557,985	0.01%	5,611,553	0.01%	710,197	0.00%
VIII. Historic Rental Residential	1,551,843	0.00%	1,764,740	0.00%	1,984,944	0.00%	2,022,669	0.00%	2,369,283	0.00%
IX. Possessory Interests	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5,140,924	0.01%
All Property	$50,631,267,214		$56,437,790,352		$64,347,658,678		$73,122,498,541		$80,593,121,391	
Percent Change From Previous Year	8.31%		11.47%		14.02%		13.64%		10.22%	

Sources: Pima County Clerk of the Board of Supervisors' "Abstract by Legislative Class," for all years.

Notes: [1]Values from the 2008 Abstract have been adjusted to the Net Assessed Value appearing on the Levy Limit Calculation Worksheet.

[2]Values from the 2009 Abstract have been adjusted to the Net Assessed Value appearing on the 5/6/09 Property Tax Oversight Commission Levy Limit Calculation Worksheet.

ASSESSMENT RATIOS BY CLASS FOR TAX YEARS 2005-2009

Legislative Class	2005	2006	2007	2008	2009
I. 1-13 Commercial, Mines, Utilities - Real & Personal Property	25.00%	24.50%	24.00%	23.00%	22.00%
II. Vacant Land/Agricultural - Real & Personal Property	16.00%	16.00%	16.00%	16.00%	16.00%
III. Residential, Owner Occupied	10.00%	10.00%	10.00%	10.00%	10.00%
IV. Residential, Renter Occupied	10.00%	10.00%	10.00%	10.00%	10.00%
V. Railroads	21.00%	22.00%	21.00%	20.00%	18.00%
VI. Historic Noncommercial (Note 1)	5.00%	5.00%	5.00%	5.00%	5.00%
VII. Historic Commercial (Note 2)	1.00%	1.00%	1.00%	1.00%	1.00%
VIII. Historic Rental Residential (Note 2)	1.00%	1.00%	1.00%	1.00%	1.00%
IX. Possessory Interests	1.00%	1.00%	1.00%	1.00%	1.00%
Weighted Average Assessment Ratio of Secondary	12.94%	12.85%	12.65%	12.38%	12.52%
Weighted Average Assessment Ratio of Primary	12.93%	12.78%	12.66%	12.47%	12.41%

Note 1. Legislative Class VI also includes property in foreign trade zones, military reuse zones, enterprise zones, and property used in the manufacture of environmental technology and in environment remediation.

Note 2. The 1 percent assessment ratio applies to the value of recent renovations and improvements and applies for 10 years after the improvements are made. The remainder of the value is at the rate for the class as determined by the use of the property.

SECONDARY NET ASSESSED VALUE BY CLASS FOR TAX YEARS 2005-2009

Legislative Class	2005 Amount	2005 % of Total	2006 Amount	2006 % of Total	2007 Amount	2007 % of Total	2008 Amount	2008 % of Total	2009 Amount	2009 % of Total
I. 8-11, 13. Commercial, Mines & Utilities R. P.	1,495,463,905	24.71%	1,702,480,070	24.79%	1,914,895,588	23.29%	2,081,473,246	21.69%	2,357,915,272	23.91%
I. 11-12. Commercial & Telecommunications P.P.	422,402,374	6.98%	409,755,652	5.96%	452,579,359	5.50%	453,661,230	4.73%	495,819,206	5.03%
All Class I Property	1,917,866,279	31.69%	2,112,235,722	30.75%	2,367,474,947	28.79%	2,535,134,476	26.42%	2,853,734,478	28.94%
II. R. Vacant Land / Agricultural R.E.	387,348,663	6.40%	473,541,124	6.89%	601,487,673	7.32%	715,416,651	7.46%	699,478,507	7.09%
II. P. Vacant Land / Agricultural P.P.	3,616,738	0.06%	5,175,675	0.08%	5,765,884	0.07%	5,346,068	0.06%	7,482,674	0.08%
All Class II Property	390,965,401	6.46%	478,716,799	6.97%	607,253,557	7.39%	720,762,719	7.52%	706,961,181	7.17%
III. Residential, Owner Occupied	3,154,764,574	52.14%	3,592,188,566	52.29%	4,410,687,100	53.66%	5,334,745,214	55.60%	5,251,746,309	53.26%
IV. Residential, Renter Occupied	555,380,099	9.18%	652,713,510	9.50%	797,586,456	9.70%	950,749,698	9.91%	1,000,332,932	10.14%
V. Railroads	10,147,793	0.17%	10,399,898	0.15%	8,226,125	0.10%	7,888,196	0.08%	7,292,679	0.07%
VI. Historic Owner Residential, Enterprise & Trade Zones	21,284,455	0.35%	23,153,379	0.34%	28,455,813	0.35%	45,070,586	0.47%	39,097,114	0.40%
VII. Historic Commercial	375,773	0.01%	338,267	0.00%	486,086	0.01%	246,432	0.00%	1,490,562	0.02%
VIII. Historic Rental Residential	165,666	0.00%	209,316	0.00%	225,751	0.00%	264,198	0.00%	325,645	0.00%
IX. Possessory Interests	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	$6,050,950,040		$6,869,955,457		$8,220,395,835		$9,594,861,519		$9,860,980,900	
Percent Change From Previous Year	7.67%		13.54%		19.66%		16.72%		2.77%	

Sources: Pima County Clerk of the Board of Supervisors' "Abstract by Legislative Class," for all years.
Abbreviations: R.P. - Real Property, P.P. - Personal Property, R.E. - Real Estate.

PRIMARY NET ASSESSED VALUE FOR TAX YEARS 2005-2009

Legislative Class	2005 Amount	2005 % of Total	2006 Amount	2006 % of Total	2007 Amount	2007 % of Total	2008[1] Amount	2008[1] % of Total	2009[2] Amount	2009[2] % of Total
I. 8-11, 13. Commercial, Mines & Utilities R. P.	1,460,588,573	24.97%	1,591,573,968	24.61%	1,754,175,478	23.86%	1,922,635,822	23.33%	2,142,538,291	23.84%
I. 11-12. Commercial & Telecommunications P.P.	422,290,221	7.22%	409,562,820	6.33%	449,896,362	6.12%	435,623,369	5.29%	425,664,953	4.74%
All Class I Property	1,882,878,794	32.19%	2,001,136,788	30.94%	2,204,071,840	29.97%	2,358,259,191	28.62%	2,568,203,244	28.58%
II. R. Vacant Land / Agricultural R.E.	319,532,991	5.46%	354,488,545	5.48%	422,738,665	5.75%	486,936,666	5.91%	521,643,825	5.80%
II. P. Vacant Land / Agricultural P.P.	3,614,344	0.06%	5,173,230	0.08%	5,746,900	0.08%	6,118,012	0.07%	4,134,626	0.05%
All Class II Property	323,147,335	5.52%	359,661,775	5.56%	428,485,565	5.83%	493,054,678	5.98%	525,778,451	5.85%
III. Residential, Owner Occupied	3,096,602,265	52.94%	3,474,658,680	53.73%	3,995,335,563	54.33%	4,546,560,603	55.18%	4,944,071,553	55.02%
IV. Residential, Renter Occupied	519,000,732	8.87%	601,941,408	9.31%	694,636,372	9.45%	806,355,576	9.79%	909,875,313	10.13%
V. Railroads	9,415,670	0.16%	9,913,949	0.15%	7,539,464	0.10%	7,087,816	0.09%	6,282,822	0.07%
VI. Historic Owner Residential, Enterprise & Trade Zones	18,057,463	0.31%	19,440,158	0.30%	22,745,061	0.31%	27,954,627	0.34%	31,055,866	0.35%
VII. Historic Commercial	299,793	0.01%	272,282	0.00%	318,730	0.00%	196,913	0.00%	156,244	0.00%
VIII. Historic Rental Residential	146,766	0.00%	176,476	0.00%	198,493	0.00%	202,268	0.00%	236,929	0.00%
IX. Possessory Interests	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	51,408	0.00%
All Property	$5,849,548,818		$6,467,201,516		$7,353,331,088		$8,239,671,672		$8,985,711,830	
Percent Change From Previous Year	8.07%		10.56%		13.70%		12.05%		9.05%	

Sources: Pima County Clerk of the Board of Supervisors' "Abstract by Legislative Class," for all years.

Notes: [1]Values from the 2008 Abstract have been adjusted to the Net Assessed Value appearing on the Levy Limit Calculation Worksheet.

[2]Values from the 2009 Abstract have been adjusted to the Net Assessed Value appearing on the 5/6/09 Property Tax Oversight Commission Levy Limit Calculation Worksheet.

PROPERTY TAX LEVIES AND COLLECTIONS - 10 YEAR HISTORY

(in thousands)

Fiscal Year	Original Real Property Tax Levy	Tax Roll Corrections	Adjusted Levy	Collected through June 30th End of Tax Fiscal Year[1]		Collected through June 30, 2008[1]	
				Amount	Percent of Original Levy	Amount	Percent of Adjusted Levy
1998-99	180,550	-1,553	178,997	172,330	95.4%	179,489	100.3%
1999-00	201,925	-1,167	200,758	192,409	95.3%	200,970	100.1%
2000-01	214,642	-974	213,668	204,424	95.2%	213,578	100.0%
2001-02	228,477	-1,023	227,454	218,192	95.5%	227,178	99.9%
2002-03	241,416	-1,013	240,403	231,619	95.9%	240,285	100.0%
2003-04	260,570	-987	259,583	250,929	96.3%	259,564	100.0%
2004-05	281,172	-494	280,678	271,841	96.7%	280,508	99.9%
2005-06	302,127	-78	302,049	292,019	96.7%	301,464	99.8%
2006-07	330,240	-322	329,918	318,520	96.5%	329,522	99.9%
2007-08	362,535	-602	361,933	348,741	96.2%	348,741	96.4%

Source: Pima County Comprehensive Annual Financial Report, June 30, 2008.

[1] Amounts collected are on a cash basis rather than the modified accrual basis used in the financial statements.

PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS - 10 YEAR HISTORY[1]

(Per $100 Net Assessed Value)

Fiscal Year	Pima County	Regional Flood Control District[2]	County Free Library	State of Arizona	State Education Assistance	Junior College District[3]	City of Tucson[4]	City of South Tucson	Central AZ Water Conservation District[5]
2000/01	5.0565	0.3046	0.2024	0.0000	0.5123	1.5574	1.1270	0.2918	0.1300
2001/02	5.0158	0.3546	0.2124	0.0000	0.4974	1.5470	1.1202	0.2828	0.1300
2002/03	4.9328	0.3546	0.2124	0.0000	0.4889	1.5333	1.1202	0.2706	0.1300
2003/04	4.9311	0.3546	0.2124	0.0000	0.4717	1.4884	1.1569	0.2513	0.1200
2004/05	4.9297	0.3546	0.2124	0.0000	0.4560	1.3428	1.1847	0.2383	0.1200
2005/06	4.8290	0.3746	0.2575	0.0000	0.4358	1.3114	1.2364	0.2383	0.1200
2006/07	4.5985	0.3746	0.3675	0.0000	0.0000	1.2515	1.2257	0.2383	0.1200
2007/08	4.3253	0.3446	0.3975	0.0000	0.0000	1.1845	1.1321	0.2258	0.1000
2008/09	4.0374	0.2935	0.3393	0.0000	0.0000	1.1355	0.9601	0.2143	0.1000
2009/10	4.0639	0.2635	0.2643	0.0000	0.3306	1.0770	0.9344	0.2035	0.1000

(1) Some rates apply to limited areas or base measures.

(2) The Regional Flood Control District property tax applies to real property and not personal property.

(3) Combined adopted tax rate for Pima Community College district during fiscal year 2009/10, which reflects an adopted primary property tax rate of $0.9356 pursuant to A.R.S. §42-17051 and §42-17052 and an adopted secondary rate of $0.1414. As the closed roll valuation of property within the district exceeded the primary net assessed value under A.R.S. §42-17052 and the district adopted a primary levy not to exceed $84,070,000, the actual primary tax rate upon which property within the district was taxed during fiscal year 2009/10 was $0.9330, while the secondary tax rate was $0.1414.

(4) Combined adopted tax rate for City of Tucson during fiscal year 2009/10, which reflects an adopted primary property tax rate of $0.3144 pursuant to A.R.S. §42-17051 and §42-17052 and an adopted secondary rate of $0.6200. As the closed roll valuation of property within the City of Tucson exceeded the primary net assessed value under A.R.S. §42-17052 and the City adopted a primary levy not to exceed $11,404,150, the actual primary tax rate upon which property within the City of Tucson was taxed during fiscal year 2009/10 was $0.3136, while the secondary tax rate was $0.6200.

(5) Under the Central Arizona Water Conservation District is a Ground Water Replenishment District with a per Acre Foot Water Fee of $187.00 in fiscal year 2000/01, $188.00 in 2001/02, $198.00 in 2002/03, $199.00 in 2003/04, $208.00 in 2004/05, $226.00 in 2005/06, $251.00 in 2006/07, $265.00 in 2007/08, $305.00 in 2008/09, and $333.00 in 2009/10.

PIMA COUNTY POPULATION
CITIES & TOWNS AND
UNINCORPORATED AREAS: 1995 - 2008

	Incorporated Towns & Cities		Unincorporated Pima County		Total Pima County	
Year	Population	Annual % Change	Population	Annual % Change	Population	Annual % Change
1995	474,221	3.91%	269,783	1.11%	744,004	2.88%
1996	484,736	2.22%	282,408	4.68%	767,144	3.11%
1997	496,388	2.40%	288,396	2.12%	784,784	2.30%
1998	512,372	3.22%	290,129	0.60%	802,501	2.26%
1999	523,879	2.25%	300,973	3.74%	824,852	2.79%
2000	538,716	2.83%	310,029	3.01%	848,745	2.90%
2001	556,695	3.33%	313,915	1.25%	870,610	2.58%
2002	569,880	2.37%	320,665	2.15%	890,545	2.29%
2003	585,660	2.77%	325,500	1.51%	911,160	2.31%
2004	599,095	2.29%	332,740	2.22%	931,835	2.27%
2005	615,515	2.74%	342,120	2.82%	957,635	2.77%
2006	629,175	2.22%	352,105	2.92%	981,280	2.47%
2007	642,870	2.18%	360,365	2.35%	1,003,235	2.24%
2008	649,916	1.10%	364,107	1.04%	1,014,023	1.08%

Note: Population as of July 1 of the indicated year.

Sources: Pima Association of Governments, *Population Estimates, 1980 – 2005*, for population from 1995 through 2000; Arizona Department of Economic Security, Research Administration, Population Statistics Unit, *Population Estimates for Arizona's Counties, Incorporated Places and Balance of County*, for population from 2001 through 2006; and Arizona Department of Commerce, Population Statistics Unit, *Population Estimates for Arizona's Counties, Incorporated Places and Balance of County*, for 2007 and 2008 population.

POPULATION ESTIMATES & PROJECTIONS
PIMA COUNTY COMPARED WITH
ARIZONA, MARICOPA COUNTY AND OTHER COUNTIES
FOR YEARS 2000 - 2008, 2010, 2020, 2030, 2040, 2050

	Arizona	Pima County		Maricopa County		Other Counties	
Year	Population	Population	% of State	Population	% of State	Population	% of State
2000	5,130,632	843,746	16.45%	3,072,149	59.88%	1,214,737	23.68%
2001	5,319,785	870,610	16.37%	3,192,125	60.00%	1,257,050	23.63%
2002	5,470,720	890,545	16.28%	3,296,250	60.25%	1,283,925	23.47%
2003	5,642,725	911,160	16.15%	3,406,170	60.36%	1,325,395	23.49%
2004	5,845,250	931,835	15.94%	3,537,630	60.52%	1,375,785	23.54%
2005	6,077,740	957,635	15.76%	3,681,300	60.57%	1,438,805	23.67%
2006	6,305,210	981,280	15.56%	3,792,675	60.15%	1,531,255	24.29%
2007	6,500,194	1,003,235	15.43%	3,907,492	60.11%	1,589,467	24.45%
2008	6,629,455	1,014,023	15.30%	3,987,942	60.15%	1,627,490	24.55%
2010	6,999,810	1,070,723	15.30%	4,217,427	60.25%	1,711,660	24.45%
2020	8,779,567	1,271,912	14.49%	5,276,074	60.09%	2,231,581	25.42%
2030	10,347,543	1,442,420	13.94%	6,207,980	59.99%	2,697,143	26.07%
2040	11,693,553	1,585,983	13.56%	7,009,664	59.94%	3,097,906	26.49%
2050	12,830,829	1,709,026	13.32%	7,661,423	59.71%	3,460,380	26.97%

Source for April 1, 2000, census population: *Tables DP-1. Profile of General Demographic Characteristics: 2000*, for Arizona, Maricopa County and Pima County, U. S. Bureau of the Census.

Source for July 1, 2001, to July 1, 2006, population estimates: *Population Estimates for Arizona's Counties, Incorporated Places and Balance of County*, Arizona Department of Economic Security, Research Administration, Population Statistics Unit.

Source for July 1, 2007, and July 1, 2008, population estimates: *Population Estimates for Arizona's Counties, Incorporated Places and Balance of County*, Arizona Department of Commerce, Population Statistics Unit.

Source for July 1, 2010, to July 1, 2050, population projections: *Arizona State and County Projections 2006-2055*, Arizona Department of Economic Security, Research Administration, Population Statistics Unit, March 31, 2006.

PIMA COUNTY
POPULATION & EMPLOYMENT: 10-YEAR HISTORY

Year	Population as of July 1	Total Employment	Unemployment Rate	Natural Resources & Mining	Construction	Manufacturing	Private Service Providers	Government Services
1999	824,852	389,200	3.2%	1,900	22,100	30,300	209,000	70,100
2000	848,745	393,700	3.7%	1,800	22,900	32,900	216,100	73,300
2001	870,610	395,500	4.3%	1,800	22,700	33,000	213,100	73,800
2002	890,545	399,300	5.7%	1,500	22,500	30,500	213,400	74,900
2003	911,160	405,800	5.3%	1,100	22,900	28,600	216,800	75,700
2004	931,835	417,800	4.6%	1,300	24,000	28,400	226,400	76,900
2005	957,635	419,800	4.4%	1,400	25,700	28,300	234,200	77,100
2006	981,280	431,600	4.0%	1,600	27,900	28,100	245,700	76,300
2007	1,003,235	442,500	3.7%	1,800	26,500	27,500	251,700	77,900
2008	1,014,023	454,100	5.1%	1,900	22,600	27,300	248,700	80,600

Sources: Calendar year employment and unemployment rate information from U.S. Department of Labor, Bureau of Labor Statistics.
Population estimates for 1999 and 2000 are from Pima Association of Governments, *Population Estimates, 1980 - 2005*. Estimates for 2001 through 2006 are from the Arizona Department of Economic Security, Research Administration, Population Statistics Unit, *Population Estimates for Arizona's Counties, Incorporated Places and Balance of County.* Estimates for July 1, 2007, and July 1, 2008, are from the Arizona Department of Commerce, Population Statistics Unit, *Population Estimates for Arizona's Counties, Incorporated Places and Balance of County*.

PIMA COUNTY GOVERNMENT
ADDRESSES & TELEPHONE NUMBERS

NOTE: Area Code is 520 for all areas. City, State & ZIP Code is Tucson, AZ 85701 unless otherwise noted.

County Operator		**740-8011**
Telecommunications Device for the Hearing Impaired		**740-8093**
Superior Court Building	**110 W. Congress Street**	
Old Courthouse	**115 N. Church Avenue**	
Administration Building	**130 W. Congress Street**	
Health & Welfare Building	**150 W. Congress Street**	
Legal Services Building	**32 N. Stone Avenue**	
Public Works Building	**201 N. Stone Avenue**	
Bank of America Building	**33 N. Stone Avenue**	

County Administration

Supervisor District 1	**Ann Day**	**130 W. Congress St, 11th Fl**	**740-2738**
Supervisor District 2	**Ramón Valadez**	**130 W. Congress St, 11th Fl**	**740-8126**
Supervisor District 3	**Sharon Bronson**	**130 W. Congress St, 11th Fl**	**740-8051**
Supervisor District 4	**Raymond Carroll**	**130 W. Congress St, 11th Fl**	**740-8094**
Supervisor District 5	**Richard Elías**	**130 W. Congress St, 11th Fl**	**740-8126**
Assessor	**Bill Staples**	**115 N. Church Ave, 3rd Fl**	**740-8172**
Clerk of the Board	**Lori Godoshian**	**130 W. Congress St, 5th Fl**	**740-8449**
County Administrator	**C. H. Huckelberry**	**130 W. Congress St, 10th Fl**	**740-8751**
Elections	**Brad R. Nelson**	**3434 E. 22nd Street Tucson, AZ 85713**	**351-6830**
Finance & Risk Management	**Tom Burke**	**130 W. Congress St, 10th Fl**	**740-3030**
Forensic Science Center	**Dr. Bruce O. Parks**	**2825 E. District St Tucson, AZ 85714**	**243-8600**
Human Resources	**Gwyn Hatcher**	**150 W. Congress St, 4th Fl**	**740-8672**
Information Technology	**Lionel Bittner**	**150 W. Congress St, 6th Fl**	**740-8322**
Procurement	**George Widugiris**	**130 W. Congress St, 3rd Fl**	**740-8161**
Recorder	**F. Ann Rodriguez**	**115 N. Church Ave, 1st Fl**	**740-4350**
Treasurer	**Elizabeth Ford**	**115 N. Church Ave, 1st Fl**	**740-8775**

Community & Economic Development

Community & Economic Development Admin	**Hank Atha**	**130 W. Congress St, 10th Fl**	**740-3992**
Community Development & Neighborhood Conservation	**Margaret Kish**	**2797 E. Ajo Way Tucson, AZ 85713**	**243-6745**
Community Services, Employment & Training	**Art Eckstrom**	**2797 E. Ajo Way Tucson, AZ 85713**	**243-6741**
Education/Teen Center	**Art Eckstrom**	**2797 E. Ajo Way Tucson, AZ 85713**	**243-6741**
Economic Development & Tourism	**Tom Moulton**	**33 N. Stone Ave, 7th Fl**	**243-7353**
County Free Library	**Nancy Ledeboer**	**101 N. Stone Ave, 4th Fl**	**594-5601**
Kino Sports Complex	**Chris Bartos**	**2500 E. Ajo Way Tucson, AZ 85713**	**434-1301**
School Superintendent	**Dr. Linda Arzoumanian**	**130 W. Congress St, 4th Fl**	**740-8451**
Stadium District	**Chris Bartos**	**2500 E. Ajo Way Tucson, AZ 85713**	**434-1301**

PIMA COUNTY GOVERNMENT
ADDRESSES & TELEPHONE NUMBERS

Justice & Law Enforcement

Clerk of the Superior Court	Patricia A. Noland	110 W. Congress St, 1st Fl	740-3201
Constables	Vince Roberts, Admin Constable	32 N. Stone Ave, 1st Fl	740-5442
County Attorney	Barbara LaWall	32 N. Stone Ave, 14th Fl	740-5622
Indigent Defense	Isabel Garcia, Legal Defender	32 N. Stone Ave, 8th Fl	740-5775
Indigent Defense	Robert Hirsch, Public Defender	33 N. Stone Ave, Ste 2100	243-6800
Justice Court Ajo	Judge Maria Alvillar	111 La Mina Avenue, Ajo, AZ 85321	387-7684
Justice Court Green Valley	Judge Gail Wight	601 N. La Cañada Drive, Green Valley, AZ 85614	648-0658
Justice Courts Tucson	Presiding Judge Maria Felix	115 N. Church Ave	740-3505
Juvenile Court	Presiding Judge Patricia Escher	2225 E. Ajo Way, Tucson, AZ 85713	740-2054
Office of Court Appointed Counsel	Lindy Funkhouser	130 W. Congress St, 10th Fl	740-8311
Public Fiduciary	Anita Royal	10 E. Pennington, 2nd Fl	740-5471
Sheriff	Clarence W. Dupnik	1750 E. Benson Highway, Tucson, AZ 85714	741-4700
Superior Court	Presiding Judge Jan E. Kearney	110 W. Congress St, 4th Fl	740-3155

Medical Services

Institutional Health	Larry Kraus	3950 S. Country Club Rd, Ste 300 Tucson, AZ 85714	243-7838
Pima Health System & Services	Patricia Alvarez-Hurley	3950 S. Country Club Rd, Ste 400 Tucson, AZ 85714	243-8385
Public Health	Sherry Daniels	3950 S. Country Club Rd, Ste 100 Tucson, AZ 85714	243-7704

Public Works

Capital Projects	Mary Tyson	33 N. Stone Ave, 7th Fl	243-7162
Development Services	Carmine DeBonis, Jr.	201 N. Stone Ave, 1st Fl	740-6506
Environmental Quality/ Solid Waste Management	Ursula Kramer	150 W. Congress St, 1st Fl	740-3352
Facilities Management	Reid H. Spaulding	150 W. Congress St, 5th Fl	740-3104
Fleet Services	Frank Samaniego	1301 S. Mission Rd Tucson, AZ 85713	740-2670
Graphic Services	Susan Beebe	17 E. Pennington, 1st Fl	243-1984
Natural Resources, Parks & Recreation	Rafael Payan	3500 W. River Rd Tucson, AZ 85741	877-6209
Public Works Admin	John Bernal	130 W. Congress St, 10th Fl	740-8480
Regional Flood Control District	Suzanne Shields	97 E Congress, 3rd Fl	243-1881
Transportation	Priscilla Cornelio	201 N. Stone Ave, 3rd Fl	740-6340
Regional Wastewater Reclamation	Michael Gritzuk	201 N. Stone Ave, 8th Fl	740-6549