Pima County
Arizona
Adopted Budget

Fiscal Year 2006/2007

PIMA COUNTY, ARIZONA

ADOPTED BUDGET

FISCAL YEAR 2006/2007

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District 5

RAMÓN VALADEZ, VICE CHAIR
District 2

SHARON BRONSON, ACTING CHAIR
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Submitted by:

C. H. HUCKELBERRY
COUNTY ADMINISTRATOR

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PREFACE

The Fiscal Year 2006/2007 Adopted Budget publication was developed to serve the needs of an audience that ranges from the Board of Supervisors and County Administration to the County departments and the general public. Since the need for financial information and detail varies with each group, the budget is presented in different formats, with differing levels of detail.

The *Budget Issues* section starts with a two-page brief that discusses the primary issues that the Board of Supervisors and County Administrator had to confront in developing the final budget. Since there are many who require more information on these considerations, the County Administrator's Recommended Budget, Tentative Budget, and Final Budget memoranda are also included in this section. These memoranda not only serve the purpose of providing background information on the fiscal year 2006/07 budget process, they also provide permanent documentation of the issues, considerations, and financial planning that went into the budget development.

Those individuals who are only interested in a broad-brush view of the budget may find all the information they require, by reviewing the Summary of All Activity by Fund (Schedule A) in the *State Reports* section of this publication. This schedule provides the total available resources and the total expenditures by fund.

Since others require a more comprehensive review of the budget, the *Budget Overview* section includes a discussion of Pima County's Financial Structure, as well as presentations of the expenditures, revenues, full time equivalents (positions with funded hours), and capital projects for fiscal year 2006/07.

The *Budget Planning Practices* section details the financial policies and provides an overview of the goals that guide Pima County's budget development process. The financial segment discusses the balanced budget requirement, taxes, the General Fund ending fund balance, accountability, and many other items that impact the budget development. The nonfinancial segment provides a general view of the nonfinancial and strategic planning goals and mission considerations that guide the departments.

Finally, detailed information on the program budgets are presented in the *Functional Areas* section. The introductory information in each functional area provides the program and department totals for expenditures, revenues, and full time equivalents, while the function statements, goals and objectives, performance measures, and financial summaries are presented in the department budget segments.

MEMORANDUM

Date: September 5, 2006

To: The Honorable Chairman and Members
Pima County Board of Supervisors

From: C.H. Huckelberry
County Administrator

Re: **Fiscal Year 2006/07 Adopted Budget**

Transmitted herewith is the budget for fiscal year 2006/07, as adopted by the Board on July 20, 2006. This document provides the detail for the fiscal year 2006/07 budget, which totals $1,279,658,041 in expenditures and $1,154,848,975 in revenues, with a projected ending fund balance of $23,000,000 for the General Fund.

Summary information by fund, department, and functional area provides a Countywide overview. Each department's operating budget is presented in a format that provides specific information on their revenues, authorized expenditures, staffing levels, programs, goals, and performance measures. The department information is divided into five broad functional areas (County Administration, Community & Economic Development, Justice & Law Enforcement, Medical Services, and Public Works) which reflect the basic service areas within the County. This format is consistent with the presentations made to the Board during the budget process.

This document provides a framework to guide Pima County operations during the year. It represents many months of work, which includes the efforts of elected officials, department representatives and administrative staff throughout the County, and the staff of the Budget Division. All those involved are to be commended for their efforts and contributions.

It should also be noted that the fiscal year 2005/06 budget document received the Distinguished Budget Presentation Award from the Government Finance Officers Association. This is the eighth consecutive year the County's budget was so recognized.

CHH/jj

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Pima County

Arizona

For the Fiscal Year Beginning

July 1, 2005

President

Executive Director

The Governmental Finance Officers Association of the United States and Canada (GFOA) Presented an award of Distinguished Presentation to Pima County for its annual budget for the fiscal year beginning July 1, 2005.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operational guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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TABLE OF CONTENTS

PIMA COUNTY CHARACTERISTICS

Arizona & Pima County Maps 1-1
Background Information 1-2
Demographic Data 1-4

INTRODUCTION

Organization 2-1
Services Provided 2-2
The Budgetary Process 2-3
Fund Composition 2-3
Basis of Presentation 2-3
Basis of Budgeting 2-3
Budgetary Control 2-3
Budget Amendments 2-4
Budget Preparation and Approval 2-4

LEGAL REQUIREMENTS

State Spending Limitation 3-1
Tentative Budget Preparation and Publication 3-1
Final Budget Adoption 3-1
Budget Revisions 3-2
Truth in Taxation 3-2
Adoption of Tax Levy 3-2
Property Tax Levy Limitation 3-3
Pima County Budget Resolution 3-5
County Free Library District Budget Resolution 3-6
Flood Control District Budget Resolution 3-7
Stadium District Budget Resolution 3-8
Levy of Taxes Resolution 3-9

BUDGET ISSUES

Issues Synopsis 4-1
Recommended Budget Memorandum 4-3
Tentative Budget Memorandum 4-45
Adopted Budget Memorandum 4-49

BUDGET OVERVIEW

Summary of Overview 5-1
Financial Structure 5-3
Consolidated Overview of County Budget by Fund 5-7
Total County Budget by Source and Use 5-8
Revenues & Expenditures for Fiscal Years 2004/2005 Through 2006/2007 5-9
Budget in Brief 2006/2007 5-11
Full Time Equivalent Positions 5-16
Capital Improvement Program 5-20

BUDGET PLANNING PRACTICES

Financial Policies 6-1
Non Financial and Strategic Planning 6-19

STATE REPORTS

Summary of Reports 7-1
Summary of All Activity by Fund 7-2
Summary of Tax Levy and Tax Rate Information 7-3
Summary of Revenues by Fund and Category 7-4
Summary of Other Financing Sources and Interfund Transfers 7-8
Summary of Expenditures by Fund and Department 7-11

SUMMARY SCHEDULES

Summary of Schedules 8-1
Fiscal Years 2004/2005 - 2006/2007
Summary of Changes in Fund Balances 8-2
Summary of Expenditures by Fund and Super Department 8-5
Summary of Revenues by Fund and Category 8-8
Summary of Expenditures by Functional Area and Super Department 8-12
Summary of Revenues by Functional Area and Super Department 8-14
Summary of Expenditures by Fund and Object: Department 8-16
Summary of Adopted Full Time Equivalent Positions 8-20
Fiscal Years 2006/2007 - 2010/2011 & Beyond
Summary of Active Capital Improvement Projects 8-22
Fiscal Year 2006/2007
Summary of Adopted Supplemental Packages 8-28

REVENUE SOURCES

Purpose, Source List, and Dollar Summary 9-1
General Fund 9-2
Capital Projects Fund 9-4
Communications Fund 9-5
County Free Library 9-6
Debt Service 9-7
Development Services 9-8
Economic Development and Tourism 9-9
Employment and Training 9-10
Environmental Quality 9-11
Fleet Services 9-12
Graphic Services 9-13
Medical Services 9-14
Other Special Revenue Funds 9-15
Parking Garages 9-17
Public Health 9-18
Regional Flood Control District 9-19
Risk Management 9-20
Solid Waste Management 9-21
Stadium District 9-22
Transportation 9-23
Wastewater Management 9-24
Summary of Revenues by Fund, Department, and Category 9-25

FUNCTIONAL AREAS BY PROGRAM

County Administration

Summary of Expenditures by Fund: Program 10-1
Summary of Revenues by Fund: Program 10-3
Summary of Full Time Equivalents: Program 10-5
Assessor 10-7
Board of Supervisors 10-11
Clerk of the Board 10-15
County Administrator 10-19
Elections 10-27
Finance & Risk Management 10-31
Forensic Science Center 10-39
Human Resources 10-43
Information Technology 10-49
Non Departmental 10-55
Procurement 10-65
Recorder 10-73
Treasurer 10-79

Community & Economic Development

Summary of Expenditures by Fund: Program 11-1
Summary of Revenues by Fund: Program 11-2
Summary of Full Time Equivalents: Program 11-3
Community & Economic Development Administration 11-5
Community Development & Neighborhood Conservation 11-9
Community Development & Neighborhood Conservation Outside Agencies 11-19
Community Resources 11-21
Community Services, Employment & Training 11-27
County Free Library 11-33
Economic Development & Tourism 11-41
School Superintendent 11-45
Stadium District 11-53

Justice & Law Enforcement

Summary of Expenditures by Fund: Program 12-1
Summary of Revenues by Fund: Program 12-3
Summary of Full Time Equivalents: Program 12-5
Clerk of the Superior Court 12-7
Constables 12-15
County Attorney 12-21
Indigent Defense 12-31
Justice Court Ajo 12-37
Justice Court Green Valley 12-43
Justice Courts Tucson 12-47
Juvenile Court 12-55
Office of Court Appointed Counsel 12-63
Public Fiduciary 12-67
Sheriff 12-71
Superior Court 12-85

Medical Services

Summary of Expenditures by Fund: Program 13-1
Summary of Revenues by Fund: Program 13-2
Summary of Full Time Equivalents: Program 13-3
Institutional Health 13-5
Pima Health System & Services 13-11
Public Health 13-21

Public Works

Summary of Expenditures by Fund: Program 14-1
Summary of Revenues by Fund: Program 14-3
Summary of Full Time Equivalents: Program 14-5
Capital Projects 14-7
Development Services 14-15
Environmental Quality 14-23
Facilities Management 14-29
Fleet Services 14-37
Graphic Services 14-45
Natural Resources, Parks & Recreation 14-49
Public Works Administration 14-59
Regional Flood Control District 14-65
Solid Waste Management 14-71
Transportation 14-77
Wastewater Management 14-85

SUPPLEMENTAL INFORMATION

Supplemental Information Summary 15-1
Glossary of Terms and Acronyms 15-2
Super Department Listing 15-15
Pima County Budget Policies 15-19
Pima County Debt Policies and Practices 15-29
Long Term Debt Service Schedules 15-39
Valuation Of Property For Taxing Purposes In Arizona 15-48
Components of Arizona's Property Tax System 15-49
Full Cash Values By Class: 2002 - 2006 15-50
Limited Values By Class: 2002 - 2006 15-51
Assessment Ratios By Class: 2002 - 2006 15-52
Secondary Net Assessed Values By Class: 2002 - 2006 15-53
Primary Net Assessed Values By Class: 2002 - 2006 15-54
Property Tax Levies And Collections - Ten Year History 15-55
Property Tax Rates-Direct and Overlapping Governments-Ten Year History 15-56
Pima County Population, Cities & Towns, and Unincorporated Areas: 1991 - 2005 15-57
Pima County Population Projections Compared with Arizona, Maricopa County and Other Counties: 2000 - 2005, 2010, 2020, 2030, 2040, 2050 15-58
Population & Employment - Ten Year History 15-59
Addresses & Telephone Numbers 15-60

Pima County Arizona

Map provided by: Pima Association of Governments

PIMA COUNTY CHARACTERISTICS

Pima County, the second largest of the four original counties, was created in 1864 and included approximately all of southern Arizona acquired from Mexico by the Gadsden Purchase. Settlement of the region goes back to the 1690s with the arrival of Spanish settlers who encountered Native Americans already living here.

About the middle of the 18th century, silver and gold were discovered in the region and prospectors from Mexico entered the area in droves. The latter part of the century saw expansion of mining and ranching in Pima County and an increase in population, despite the threat of attack from roaming bands of Apaches.

The Royal Presidio de San Augustin del Tucson was completed by 1781, and it remained the northernmost outpost of Mexico, until the arrival of American soldiers in 1856. From a population of 395 in 1820, Tucson has grown to be the second largest city in Arizona. It has always served as the Pima County seat and was the Arizona territorial capital from 1867 to 1877. Tucson is home to the University of Arizona and many historical and cultural attractions.

Just south of Tucson is the Mission San Xavier del Bac, founded in 1697 by Father Kino. The mission is still in use today. Within Pima County are two cactus forests, Saguaro National Park in the eastern portion and Organ Pipe Cactus National Monument in the western portion.

Although greatly reduced from its original size, Pima County still covers 9,189 square miles. It ranges in elevation from 1,200 feet to the 9,185 foot peak of Mount Lemmon. Together, the San Xavier, Pascua Yaqui and Tohono O'odham reservations cover 42.1 percent of Pima County's 5.9 million acres. Lands held in trust for the state's schools comprise another 14.7 percent of the County's land ownership, 27.9 percent is held as wildlife refuges, national forests, national parks and mounuments, or are controlled by Federal agencies. Military reserves and bases occupy 1.2 percent, and local government holdings, used for parks and recreation, are 0.2 percent of the County's acreage. Privately owned lands comprise 13.9 percent of the County's total acreage. Pima County has an Enterprise Zone, covering much of the Tucson metropolitan area and the unincorporated areas to the west and southwest of Tucson, and a foreign trade zone around the international airport. South Tucson and portions of the City of Tucson are located within an Empowerment Zone. Financial incentives are available for businesses locating within each of these zones.

CLIMATE CHARACTERISTICS

	Month with Highest Average	Month with Lowest Average	Annual Average
Daily Max Temperature[1]	June (100.2º)	January (64.5º)	82.5º
Daily Min Temperature[1]	July (73.4º)	January (38.9º)	54.8º
Average Precipitation[1]	August (2.30")	May/June (0.24")	Total Rainfall 12.17"
Possible Sunshine[2]	June (93%)	July (78%)	85%
Relative Humidity[2]	December (48.5%)	June (23.0%)	39.0%
Average Wind Speed[2]	June (8.6 mph)	December (7.2 mph)	8.0 mph

Source: [1]National Oceanic and Atmospheric Administration, 2005.

[2] Western Regional Climate Center, 2005.

TRANSPORTATION FACILITIES

Access to Pima County is provided by interstate highways, state highways, airlines, and railroads. Intracounty transportation is provided by city and County maintained roadways and the bus system owned by the city of Tucson.

Interstate 10 passes through eastern Pima County, connecting Tucson and the surrounding area with Phoenix, to the northwest, and then to points farther west such as Los Angeles. Interstate 10 connects with Interstate 8 in central Pinal County, providing Pima County with good highway access to Yuma and San Diego. To the east, Interstate 10 connects the area with New Mexico and other points in the southern and southeastern parts of the United States. Interstate 19 comes from Nogales and the border with Mexico and ends where it connects with Interstate 10 in Tucson.

There are many state routes passing through the County. State Route 77 leads north from Tucson in eastern Pima County and connects this part of the County with Globe, Miami, and the White Mountains of east-central Arizona. State Route 86 connects the more populated eastern part of the County with Indian Nation lands in the center of the County and with Ajo on the western side of the County. Route 86 ends where it meets State Route 85 at a community called Why. State Route 85 goes south from this point to the Mexican border at Lukeville, Arizona, and connects with Mexico Route 8 leading to the town of Rocky Point on the Gulf of California in Mexico. State Route 85 leads north from Why through Ajo on to Interstate 8 near the Maricopa County community of Gila Bend. There are other less significant state routes that lead to southern Pima County. City and County roads provide the remainder of the road network in the County. Pima County provides the road network for all of the unincorporated areas of the County, and the cities generally provide the road network within their boundaries.

Eastern Pima County is served by Amtrak for passenger service and the Union Pacific Railroad for freight service. The main line runs through Tucson. There is a spur line which connects the main line with Nogales and the Mexican border. The main line connects Tucson with the town of Maricopa near Phoenix and Los Angeles to the west and points east such as New Orleans.

Pima County has a number of small airports, an international airport and an Air Force base. The international airport is located on the southern edge of Tucson. It serves as the major air terminal for the whole of southeastern Arizona. There are eleven airlines using the facility, providing good flight service to other parts of the state, other parts of the United States, and Mexico. There are six smaller general aviation facilities, providing a variety of services, and Davis-Monthan Air Force Base.

Source: Pima County Budget Division.

TAX CHARACTERISTICS

CORPORATE INCOME TAX

Corporate income tax in Arizona is 6.968 percent of taxable income. The minimum Arizona corporate income tax is $50.

SALES TAX

Arizona has a general sales tax of 5.6 percent. South Tucson has a general sales tax of 2.5 percent and Marana, Oro Valley, Sahuarita, and Tucson have 2 percent tax rates. The Regional Transportation Authority in Pima County has a 0.5 percent sales tax for transportation-related improvements.

PAYROLL TAX

Payroll taxes in Arizona are computed based upon federal filings by employers and employees. Generally, withholding for state payroll taxes is between 10 percent and 37 percent of federal withholding. Employers must also pay an unemployment insurance premium that ranges from .02 percent to 5.4 percent on the first $7,000 of each employee's salary. Employers may also be subject to a 0.10% job training tax.

PROPERTY TAX

For details regarding property taxes, please see the various tax schedules in the *Supplemental Information* section.

POPULATION CHARACTERISTICS

Population increased 140 percent between 1970 and 2000. Shown below are historical and estimated population statistics for the County, unincorporated areas of the County, and the state of Arizona.

POPULATION

	1970	1980	1990	2000
Pima County	351,667	531,443	666,880	843,746
Unincorporated Pima County	82,514	191,189	245,219	305,059
Arizona	1,775,399	2,716,546	3,665,228	5,130,632

Source: U.S. Bureau of Census, Arizona Department of Economic Security. (Census on April 1 of each year.)

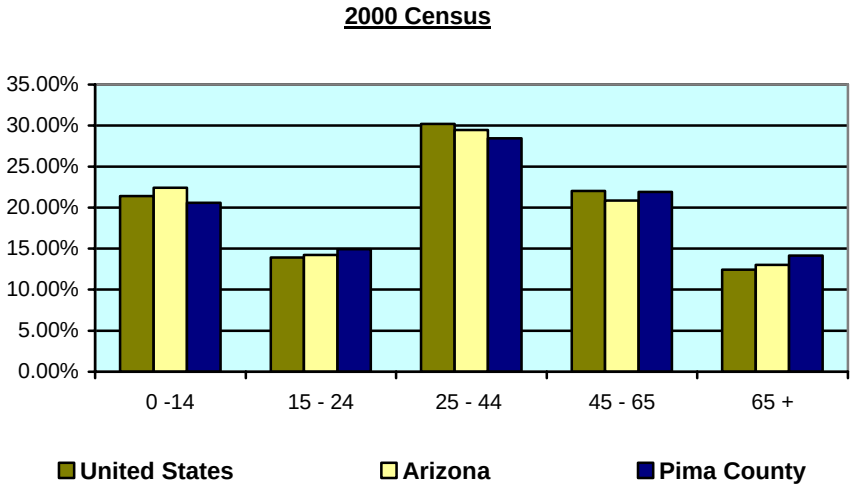
POPULATION GROWTH RATES

Average Annual Compounded Rate of Change

	1970 - 1980	1980 - 1990	1990 - 2000
Pima County	4.2%	2.3%	2.4%
Unincorporated Pima County	8.8%	2.5%	2.2%
Arizona	4.3%	3.0%	3.4%

Source: Pima County Budget Division.

AGE DISTRIBUTION

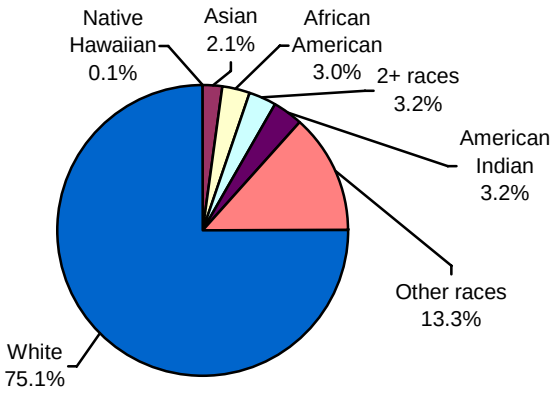


Source: Bureau of the Census, 2000 Census.

POPULATION DIVERSITY

Racial Mix

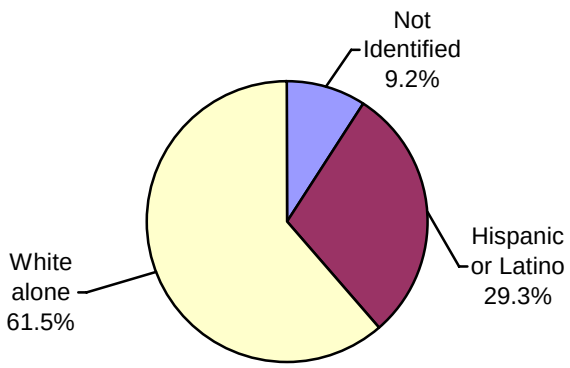
(PERCENT OF TOTAL POPULATION, 2000)



Source: Bureau of the Census, 2000 Census.

White & Hispanic/Latino

(PERCENT OF TOTAL WHITE POPULATION, 2000)



Source: Bureau of the Census, 2000 Census.

EMPLOYMENT CHARACTERISTICS

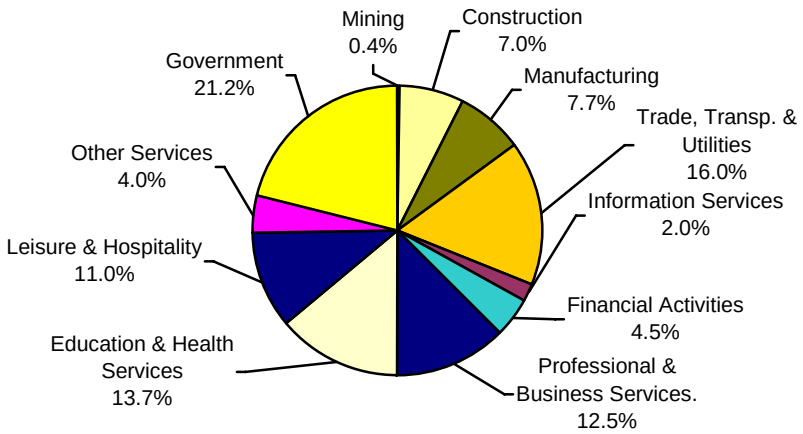
UNEMPLOYMENT RATES

	2000	2001	2002	2003	2004	2005
Pima County	3.7%	4.3%	5.6%	5.3%	4.6%	4.6%
Arizona	4.0%	4.7%	6.1%	5.7%	5.0%	4.7%
United States	4.0%	4.7%	5.8%	6.0%	5.5%	5.1%

Source: Arizona Department of Economic Security, and the U.S. Department of Labor.

EMPLOYMENT BY INDUSTRY

Percent of Non-Farm Employment 2005



Source: Arizona Department of Economic Security.

MAJOR EMPLOYERS (Employers with 2,000 or more employees)

Employer	Employment Sector	Employees	
		2004	2005
Raytheon Missile Systems Co.	Manufacturing	10,300	10,756
University of Arizona	Government (College Ed.)	10,348	10,282
State of Arizona	Government	9,750	9,742
Davis-Monthan Air Force Base	Government (Military)	8,727	8,233
Tucson Unified School District	Government (Ed. K-12)	7,684	7,623
Pima County[1]	Government	7,339	7,540
City of Tucson[1]	Government	5,897	6,042
Wal-Mart Stores	Trade (Retail)	4,595	4,980
Phelps Dodge	Mining	4,500	4,123
Carondelet Health Network	Services (Health)	4,590	3,751
Tohono O'odham Nation	Government	3,665	3,665
TMC Health Care	Services (Health)	3,135	3,276
University Medical Center	Services (Health)	2,918	2,969
United States Border Patrol	Government	2,300	2,500
Pima Community College	Government (College Ed.)	2,226	2,248
Pascua Yaqui Tribe	Government	2,597	2,184
Amphitheater Public Schools	Government (Ed. K-12)	2,014	2,174
Sunnyside Unified School District	Government (Ed. K-12)	2,223	2,126
Fry's Food & Drug Stores	Trade (Grocery)	2,034	2,063
CheckMate Professional Employer	Services (Business)	2,032	2,036
Basha's	Trade (Grocery)	1,963	2,021

Source: The Star 200 Directory, published by The Arizona Daily Star (March 2006).

[1] Budgeted full-time equivalents reported for fiscal years 2004/2005 and 2005/2006.

MAJOR MANUFACTURERS (Manufacturers with 400 or more employees)

Company	Type Business	Employees	
		2004	2005
Raytheon Missile Systems Co.	Missile Manufacturing	10,300	10,756
IBM Storage System Division	Computer Systems	1,700	1,800
Honeywell Aerospace	Aircraft Electronic Systems	800	740
Texas Instruments, Tucson	Operation Amplifiers	950	650
Bombardier Aerospace	Aircraft Manintenance	890	600
Ventana Medical Systems	Medical Equipment	446	498

Source: The Star 200 Directory, published by The Arizona Daily Star (2006).

EMPLOYMENT BY INDUSTRY based onNorth American Industry Classification System (NAICS)

Industry	2000	2001	2002	2003	2004	2005
Trade, Transportation, & Utilities	55,000	55,300	54,400	55,100	57,900	58,500
Educational & Health Services	42,000	41,800	43,600	45,700	47,800	50,300
Professional & Business Services	43,500	41,300	41,500	41,200	43,400	45,800
Leisure & Hospitality	39,900	38,200	37,300	37,200	39,100	40,200
Manufacturing	32,900	33,000	30,500	28,700	28,400	28,200
Construction	22,900	22,700	22,500	22,900	24,000	25,700
Financial Activities	14,800	14,500	14,400	15,500	15,900	16,400
Information Services	7,900	7,700	7,900	7,600	7,600	7,200
Mining	1,800	1,800	1,500	1,200	1,300	1,400

Source: Arizona Department of Economic Security.

EMPLOYMENT BY OCCUPATION

Occupations	Percent of Total
Office & Administrative Support Occupations	18.6%
Sales & Related Occupations	9.6%
Food Preparation & Serving-Related Occupations	9.4%
Education, Training, & Library Occupations	7.2%
Construction & Extraction Occupations	6.8%
Management Occupations	5.3%
Transportation & Material Moving Occupations	4.8%
Healthcare Practitioners & Technical Occupations	4.7%
Production Occupations	4.1%
Installation, Maintenance, & Repair Occupations	4.1%
Building & Grounds Cleaning & Maintenance Occupations	3.7%
Business & Financial Operations Occupations	3.5%
Architecture & Engineering Occupations	3.1%
Protective Service Occupations	2.9%
Healthcare Support Occupations	2.9%
Personal Care & Service Occupations	2.4%
Computer & Mathematical Occupations	2.3%
Community & Social Services Occupations	1.6%
Arts, Design, Entertainment, Sports, & Media Occupations	1.3%
Life, Physical, & Social Science Occupations	0.7%
Legal Occupations	0.7%
Farming, Fishing, & Forestry Occupations	0.1%

Source: Arizona Department of Economic Security.

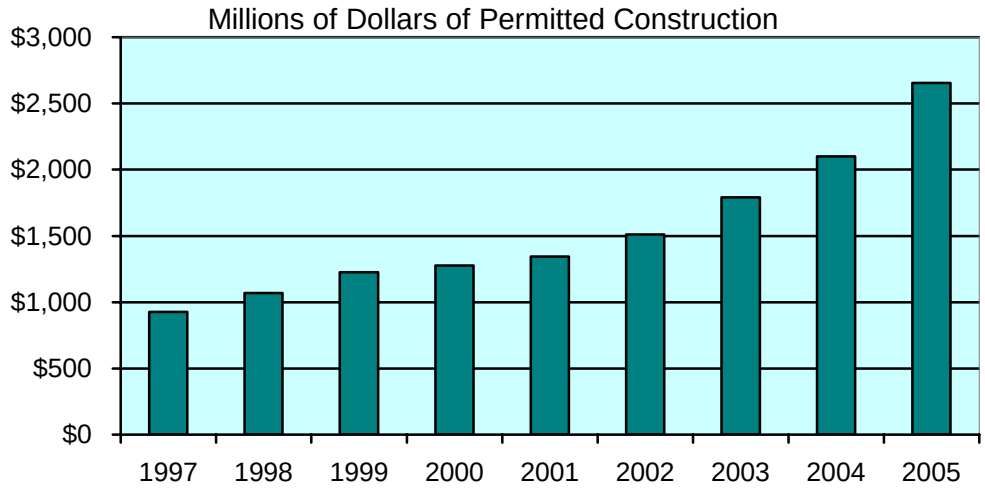
NEW COMPANIES IN PIMA COUNTY (New Companies announced between July 2005 and June 2006).

Company Name	Product or Service	# Jobs
Pella Corporation	Vinyl windows and doors	450
Glass Fiber Inc.	Fiber glass insulation	190
Arizona Canning Company/La Costeña	Food manufacturing/canning	175
Moll Industries	Plastic medical products	45
Macsteel Service Centers USA	Steel fabrication	35

Source: Tucson Regional Economic Opportunities, Inc. and Arizona Department of Commerce.

CONSTRUCTION ACTIVITY

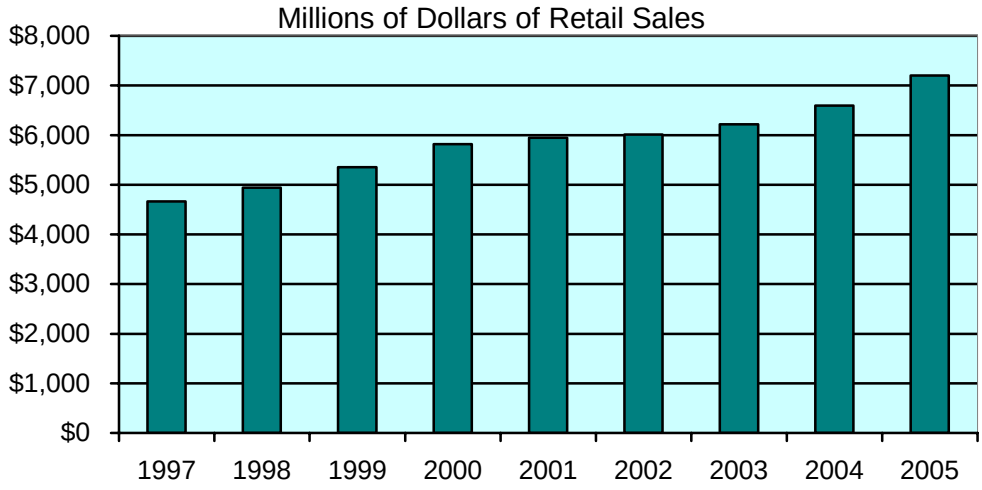
PIMA COUNTY: VALUE OF BUILDING PERMITS



Source: Arizona Real Estate Center, W.P. Carey School of Business, Arizona State University.

RETAIL SALES

PIMA COUNTY RETAIL SALES (not including food sales)



Source: Arizona Department of Revenue & Pima County Budget Division.

INTRODUCTION

ORGANIZATION

The governmental and administrative affairs of Pima County are directed by a five-member Board of Supervisors with each member elected from a designated district to serve a four-year term. The chairperson is selected by the Board from among its members. Other elected officials, often referred to as *constitutional officers*, are the Assessor, Clerk of the Superior Court, the Constables, County Attorney, Recorder, School Superintendent, Sheriff, and Treasurer. Presiding judges are appointed from elected members of the judicial bench.

REPORTING RELATIONSHIPS

Because of Arizona's constitutional provisions and the requirements promulgated by Arizona Revised Statutes, the government of Pima County is organized to have a direct and indirect relationship with the Board of Supervisors. The Board of Supervisors has direct control over the County's general government functions; community services; indigent defense; medical, health, and welfare services; and public works functions. These broad functions include the County's internal governmental administrative/management activities; maintenance and construction of the County's sewerage and sanitation infrastructures; County streets, roads, and bridges which comprise the County's transportation infrastructure; natural resources, parks, community centers, recreational facilities and libraries; and numerous clinics. Indirect relationships are maintained with the elected officials.

BOARD OF SUPERVISORS

The Pima County Board of Supervisors is responsible for establishing the policies of the County that provide direction for the various departments and for appointing a County Administrator. The Board has the legal authority and responsibility to establish spending limits and approve the budgets of all County departments, including those of the elected officials. The Board also sets the amount of taxes to be levied in the County.

The members of the Board of Supervisors also sit as the Board of Directors on other boards, commissions and/or committees such as the Corrections Officer Retirement Board, Board of Health, Metropolitan Tucson Convention and Visitors Bureau, Public Safety Retirement Board, Stadium District Board, Tucson-Pima Arts Council, and various Improvement Districts. The Board of Supervisors is also the statutory commission for the Tucson Airport Area Enterprise Zone and is the incorporator of the Pima County, Arizona Municipal Property Corporation.

COUNTY ADMINISTRATOR

Pima County's chief appointed official is the County Administrator who serves at the pleasure of the Board of Supervisors. The County Administrator reports directly to the Board. With the exception of certain duties of elected officials' departments, the County Administrator has direct responsibility for the oversight and operation of all County government functions in the areas of County Administration, Community & Economic Development, Justice & Law Enforcement, Medical Services, and Public Works.

The County Administrator implements Board policy and has the responsibility for developing the annual County budget and submitting a recommended budget to the Board of Supervisors for their consideration. Subsequent to public hearings and Board approval, the County Administrator also compiles and publishes the Adopted Budget.

SERVICES PROVIDED

Pima County offers a wide variety of governmental services that are organized into the following five functional areas:

COUNTY ADMINISTRATION

County Administration primarily provides internal administrative and support services to County departments directly serving the public. The departments comprising this function include the Assessor, Board of Supervisors, Clerk of the Board, Communications (a subordinate department under Information Technology), County Administrator, Elections, Finance & Risk Management, Forensic Science Center, Human Resources, Information Technology, Non Departmental, Procurement, Recorder, and the Treasurer.

COMMUNITY & ECONOMIC DEVELOPMENT

Community & Economic Development provides educational, cultural, social, economic development, and recreational programs to the public. The departments in this functional area are Community & Economic Development Administration; Community Development & Neighborhood Conservation; Community Resources; Community Services, Employment & Training; County Free Library; Economic Development & Tourism; School Superintendent; and the Stadium District.

JUSTICE & LAW ENFORCEMENT

Justice & Law Enforcement provides public safety, felony and misdemeanor investigation, and prosecution services for victims, witnesses, and those needing fiduciary assistance. Services are also provided in the areas of indigent defense, civil representation, correctional housing, and juvenile detention. Judicial services include jury selection, adjudication of trials, sentencing, and probation supervision. The child support services include Title IV-D and non-Title IV-D administrative functions such as maintaining child support, spousal maintenance, and special paternity case information; processing court orders; preparing and serving wage assignments; and receiving and processing court ordered payments. The departments within this area are the Clerk of the Superior Court, Constables, County Attorney, Indigent Defense, Justice Court Ajo, Justice Court Green Valley, Justice Courts Tucson, Juvenile Court, Office of Court Appointed Counsel, Public Fiduciary, Sheriff, and Superior Court.

MEDICAL SERVICES

Medical Services provides patient medical services, various public health and animal control services, and medical assistance to indigents. The component departments are Institutional Health, Pima Health System & Services, and Public Health. These departments comprise the major portion of the Pima County Integrated Health Care System, a diverse set of payer and provider operations for which the Department of Institutional Health serves as the administrative oversight structure.

PUBLIC WORKS

Public Works provides construction, operations, and maintenance services related to the County infrastructure and related planning and environmental issues. The departments within this area are Capital Projects; Development Services; Environmental Quality; Facilities Management; Fleet Services; Graphic Services; Natural Resources, Parks, & Recreation; Public Works Administration; Regional Flood Control District; Solid Waste Management; Transportation; and Wastewater Management.

THE BUDGETARY PROCESS

FUND COMPOSITION

The County adopts budgets for all governmental and enterprise funds. The internal service funds: Communications, Fleet Services, Graphic Services, and Risk Management are described in the budget document, but are not included in the total amount budgeted. To do so would duplicate the revenues and expenditures of the internal service funds in the budget as a whole.

BASIS OF PRESENTATION

As in prior years, departments are budgeted on a cost center/account line item basis. Fiscal year 1998/99 was the first year the budget presentation included and emphasized the programmatic components of County services. Accordingly, the fiscal year 2006/07 budget shows the costs and funding associated with programs, regardless of the funding source.

BASIS OF BUDGETING

The budgets of the governmental funds are presented on a modified accrual basis. The basis of the modified accrual methodology refers to how expenditures and revenues are projected and recognized. Under this methodology, revenues are recognized when they are measurable and available to finance current expenditures. Expenditures, on the other hand, are generally recognized when incurred. Exceptions to this policy are principal and interest expenditures on general long term debt which are budgeted either when due, or in period 12 (June), if the due date falls early in the subsequent fiscal year.

The budgets of the proprietary funds are presented using the accrual basis. Under this methodology, revenues are recognized when they are earned, and expenses are recognized when they are incurred.

Under the basis of budgeting for capital leases, the acquisition costs and corresponding proceeds of the capital lease agreement are recorded. Only the principal and interest payments applicable to the budget period are reflected in the budget document.

Note that under the requirements of the new Government Accounting Standards Board Statement No. 34 (GASB 34), Countywide audited financial statements are now produced on a full accrual basis. However, GASB 34 also requires that supplemental financial statements be produced that will serve as a crosswalk between the accounting basis of the audited financial statements and the budget.

BUDGETARY CONTROL

The County's adopted budget serves as a legal operating plan for the fiscal year. While its primary function is to provide a planning and allocation tool, it also serves management by providing the basis for measuring performance during the year.

The adopted budget has two levels of budgetary constraints: 1) within the General Fund, expenditures may not legally exceed appropriations at the department level and 2) within each Special Revenue Fund department, Capital Projects, Debt Service, and the Enterprise Fund, expenditures may not legally exceed the level of the total funding source. It should be noted that while budget limitations are based upon expenditures, emphasis is given in the budget documents to Net Fund Impact (NFI) for governmental funds and Net Assets Impact (NAI) for proprietary funds. NFI and NAI show the difference between total revenues and total expenditures for the fiscal year, plus or minus net operating transfers and other financing sources, when appropriate.

These concepts provide a clearer picture of how dollars are allocated, rather than emphasizing expenditures alone. For example, it is possible that a department could remain within its expenditure budget while, at the same time, fail to generate its corresponding budgeted revenues. In such an instance, more dollars would be required to meet the departmental and/or programmatic objectives than noted solely by the spending ceilings granted by the Board of Supervisors.

To monitor compliance with these budgetary constraints, on a monthly basis, both revenue and expenditure projections are prepared by the departments and compiled by the Budget Division. Variances between these projections and the full year appropriations are reported to the County Administrator and the Board of Supervisors. These analyses provide not only a mechanism for monitoring performance, but also for adjusting (when necessary) departmental operating plans and resource utilization.

BUDGET AMENDMENTS

While state statutes prohibit the County from exceeding the final adopted budget amount, the budget is still just a planning document, and as such remains sufficiently flexible to accommodate changes that may occur during the fiscal year.

There are two categories of change that may be required to the adopted budget: 1) those affecting line items within a single department and 2) those requiring a transfer between departments or funds. In the first instance, departments retain the authority to modify line item amounts within their own budgets, provided the total program budgeted amount remains unchanged. In the second instance, the County Administrator has the authority to evaluate departmental requests for changes between departments and make recommendations for approval to the Board of Supervisors. Should the County Administrator recommend the change to the Board of Supervisors, the recommendation will be considered at a regularly scheduled, open meeting of the Board.

BUDGET PREPARATION AND APPROVAL

The budget of Pima County is comprised of two components: 1) departmental operating budgets and 2) the Capital Improvement Budget.

Departmental Operating Budgets

All departments within each functional area, except those scheduled to develop zero base budgets, are required to prepare their next year's budget requests using a target-based budgeting approach. Under this approach, base budgets are developed wherein revenues are assumed to be identical with those of the prior year, unless new revenues are clearly identified. Additionally, expenditures are assumed identical to those of the prior year after adjusting for such items as: 1) Board of Supervisors' approved programs, 2) changes in employee benefits, 3) Internal Service Fund charges, 4) one-time expenses, 5) annualized cost of prior year positions, 6) annualized part-year costs associated with ongoing programs, and 7) annualized cost of prior year employee compensation.

In keeping with the target-based model, departments may also submit requests for supplemental funding, if they believe their base budget requests are too low to fund all programmatic needs. These supplemental requests must detail all needed support, including personal services, supplies and services, and capital. Supplemental requests must also identify the requested funding source. Additionally, supplemental requests must be prioritized for the department as a whole, and include an impact statement (should supplemental funding be denied) detailing the opportunity lost, mandate not met, measurement of services not provided, or outcome not achieved.

After these departmental budget requests are prepared, they are verified, corrected as necessary, and consolidated by the Budget Division for presentation to the County Administrator. The County Administrator then reviews and recommends base and supplemental requests to the Board of Supervisors (usually in the month of April or May). Following receipt and public discussion of this *Recommended Budget*, the Board of Supervisors, on or before the third Monday in July, adopts a *Tentative Budget* which sets a ceiling on expenditures that may be incurred for the County as a whole. A final step in the process is a public hearing and special Board meeting, where the *Final Budget* is adopted as required by Arizona Revised Statutes. Unless the budget process is accelerated, this special meeting is customarily held on the second Monday in August, for the adoption of the budget covering the fiscal year that began July 1.

Zero Base Budgets (ZBB)

Board of Supervisors Policy No. D22.5, adopted on October 26, 1999, mandated that, beginning with fiscal year 2000/01, every department shall develop an annual budget using a zero base budget methodology at least once during each subsequent four year period. Under the ZBB approach, no target is established. The department evaluates its current level of operations, its programmatic structure, and its staffing in the context of its function statement and mandates. Organizational revisions are made, if beneficial to the achievement of department goals. Programs are then divided into services which define the department's product, or benefit, to the County. Services are further subdivided into specific activities performed in order to deliver the services. Each service is individually budgeted at its current level and can be individually evaluated for adoption. Each line item for each service is evaluated and justified. During the year, the actual cost of each service can be captured and variances from budget monitored and analyzed. For fiscal year 2006/07, the following departments submitted budgets using the ZBB approach: Assessor; County Attorney; Finance & Risk Management; Indigent Defense; Justice Court Ajo; Justice Court Green Valley; Justice Courts Tucson; Office of Court Appointed Counsel; Recorder; and Sheriff.

Capital Improvement Budget

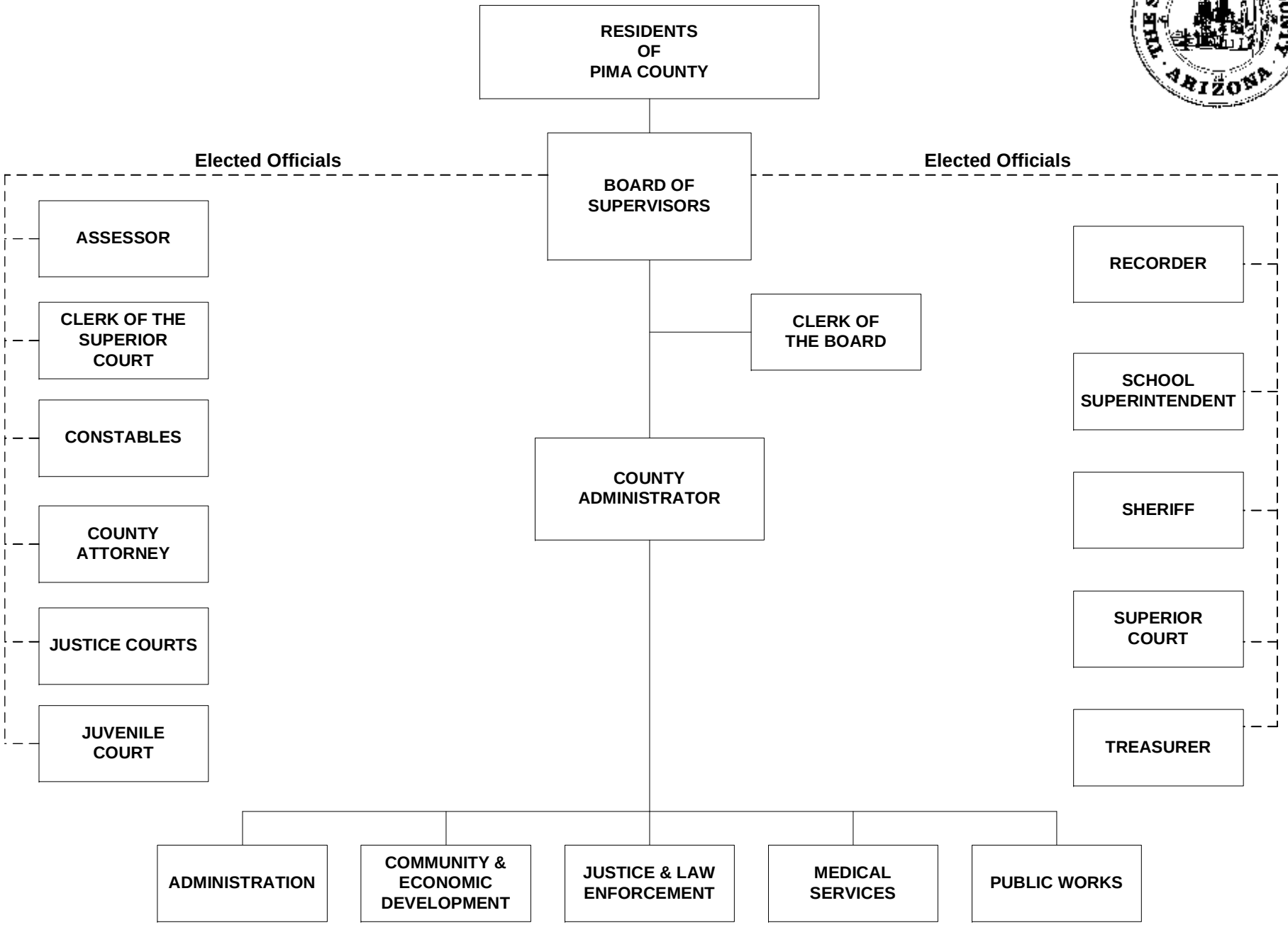
On an annual basis, the County Administrator's office prepares a five-year Capital Improvement Plan (CIP) and a one-year Capital Improvement Budget (CIB). A summary of capital improvement projects for fiscal year 2006/07-2010/11 and beyond is provided in the Summary Schedules section, and a capital improvement program overview is provided in the Budget Overview section.

Preparation and Approval Timetable

A timetable for the budget preparation and approval processes for fiscal year 2006/07 is provided below.

October 14, 2005	Program/cost center adjustments to departments.
November 4, 2005	Program/cost center adjustments due from departments.
November 7, 2005	Financial Planning System (the budget system), base target budgets, forms, assumptions, and other information are distributed to departments.
November 7, 2005	Budget Guide and FPS Users Manual posted on the County website.
November 7 - 10, 2005	Budget training for department representatives.
February 3, 2006	Budgets due back to the Budget Division from departments.
February 17, 2006	Zero Base Budgets due back to the Budget Division from departments.
March 20 - 24, 2006	County Administrator meets with department directors and managers.
April 3 - 21, 2006	County Administrator gives direction to the Budget Division.
April 28, 2006	County Administrator submits Recommended Budget to the Board.
May 16, 2006	Board of Supervisors Recommended Budget public hearings.
May 16, 2006	Board of Supervisors Tentative Budget adoption.
June 20, 2006	Board of Supervisors Final Budget adoption.
August 21, 2006	Board of Supervisors adoption of the Levy of Taxes.

PIMA COUNTY ORGANIZATIONAL CHART



LEGAL REQUIREMENTS

STATE SPENDING LIMITATION

Pima County, like all counties and cities in Arizona, is subject to numerous budgetary and related legal requirements. Article 9, Section 20. (1) of the Arizona Constitution sets limits on the County's legal budget capacity. In general, the Board of Supervisors cannot authorize expenditures of local revenues in excess of the expenditure limitations determined annually by the Arizona Economic Estimates Commission. This limitation is based on the County's actual expenditures incurred during fiscal year 1979/80, adjusted to reflect subsequent inflation and population growth. Not subject to this limit are items such as bond proceeds, related debt service, interest earnings, special voter approved districts, certain highway user revenue funds, federal funds, monies received pursuant to intergovernmental agreements, and state grants which are to be used for specific purposes.

TENTATIVE BUDGET PREPARATION AND PUBLICATION

State law (ARS § 42-17101) requires that on or before the third Monday in July of each fiscal year, the Board of Supervisors must prepare an estimate of expenditures and revenues. Pima County refers to these estimates as the *Tentative Budget*. According to ARS § 42-17101, this Tentative Budget must be included in the Board meeting minutes and, must be fully itemized in accordance with forms supplied by the auditor general. (See the *State Reports* section.) ARS § 42-17102 defines the contents of the estimates. The Tentative Budget and the reports include all monies used for County purposes including interest and principal payments on bonds and each special levy.

ARS § 42-17103 requires publication of the Tentative Budget once a week for at least two consecutive weeks. The published Tentative Budget must be accompanied by a notice of the scheduled date and time for a public hearing regarding the budget and the tax levy.

ARS § 42-17104 specifies that the Board of Supervisors shall hold a public hearing and special meeting at which any taxpayer may appear and speak for or against the Tentative Budget and tax levy. This meeting shall be on or before the fourteenth day before the day the Board levies taxes.

ARS § 42-17105 prescribes that once the Tentative Budget has been published, expenditures may not be increased above the published amounts; however, they may be decreased. In effect, with the publication of the Tentative Budget, the Board has set its maximum limits for expenditures, but these limits may be reduced upon final adoption.

FINAL BUDGET ADOPTION

State law (ARS § 42-17105) specifies that after the hearing required by ARS § 42-17104, the Board of Supervisors must adopt the estimate of proposed expenditures for the fiscal year at a special meeting called for that purpose. The adopted expenditures then become the budget for the upcoming fiscal year and shall not exceed the total amount proposed for expenditures in the published estimates (i.e., the Tentative Budget).

Copies of the Board of Supervisors' resolutions adopting the fiscal year 2006/07 budgets for Pima County, the County Free Library District, the Flood Control District, and the Stadium District are provided on pages 3-5 through 3-8.

According to ARS § 42-17106, once adopted, no expenditures shall be made for a purpose not included in the budget and no expenditures shall be made in excess of the amounts specified for each purpose in the budget, except as provided by law. This restriction applies whether or not the County has at any time received, or has on hand, funds or revenue in excess of those required to meet expenditures incurred under the budget.

BUDGET REVISIONS

ARS § 42-17106 requires that no expenditures be made for a purpose not included in the adopted budget in any fiscal year in excess of the amount specified for each purpose in the budget. Pima County defines *purpose* as a *program*, i.e., an activity or group of activities that accomplishes a single function or provides a category of service.

ARS § 42-17106 permits the Board of Supervisors, on the affirmation of a majority of the supervisors at a duly noticed public meeting, to authorize the transfer of funds between programs if the funds are available, if the transfer is in the public interest and based on a demonstrated need, so long as the transfer does not violate the set spending limitations.

TRUTH IN TAXATION

State law (ARS § 42-17052) requires that on or before the 10th of February, the County Assessor shall transmit to the Board of Supervisors an estimate of the total net assessed valuation of the County, including an estimate of new property that has been added to the tax roll since the previous levy of property taxes in the County. If the proposed primary property tax levy, excluding amounts that are attributable to new construction, is greater than the amount levied by the County in the preceding year, ARS § 42-17107 requires that the Board publish a notice of tax increase. The notice must be published twice; the first publication is not more than twenty days and the second is not more than ten days prior to the truth in taxation hearing.

ARS § 42-17107 requires the truth in taxation hearing to be held prior to the adoption of the budget. Furthermore, ARS § 42-17104 requires a hearing be held on or before the fourteenth day before the day taxes are levied. Pima County customarily holds the truth in taxation hearing on the same day and immediately preceding adoption of the Final Budget.

ADOPTION OF TAX LEVY

As specified by ARS § 42-17151, on or before the third Monday in August, the Board of Supervisors must fix, levy, and assess the amounts to be raised from primary property taxation and secondary property taxation. The Board must also designate the amounts to be levied for each purpose appearing in the adopted budget and determine and fix a primary property tax rate and the secondary tax rates.

Traditionally, in Pima County, the final assessment roll from the Assessor is available on the first Monday in August. This late timing allows the Assessor to produce the most accurate assessment roll possible, using the most current information for property value and exemption amounts. On the third Monday in August, the Board of Supervisors sets and assesses the primary and secondary property tax amounts, and fixes the tax rates for the County primary and secondary taxes. A copy of the Board of Supervisors' resolution for the levy of taxes for fiscal year 2006/07 is provided on pages 3-9 through 3-21.

PROPERTY TAX LEVY LIMITATION

The Arizona State Constitution and state law specify a property tax levy limitation system. This system consists of two categories of levy, a limited levy known as the primary property tax levy and a number of unlimited levies referred to as secondary property tax levies. The primary levy may be imposed for any purpose, while the secondary levies may only be used for specific purposes.

Primary Property Tax Levy: There is a strict limitation on how much the County can levy as a primary property tax. ARS § 42-17051 states this primary property tax levy shall be limited to an increase of two percent over the previous year's *maximum allowable primary levy*, plus an increased dollar amount due to a net gain in property not taxed the previous year. Even if the County does not adopt the maximum allowable primary levy from year to year, the two percent allowable increase will be based on the prior year's maximum allowable primary levy. The *net new property* factor is included in the calculation to take into account all new construction and any additional property added to a community through annexation. The two percent increase applies to all taxable property.

Secondary Property Tax Levy: The secondary property tax levy system allows the County to levy property taxes for numerous purposes. For many years, Pima County has levied four secondary taxes. ARS § 11-275 authorizes a secondary tax levy for the purpose of retiring the principal and paying interest on general obligation bonds. ARS § 48-807 mandates that the Board levy a Fire District Assistance Tax (FDAT). ARS § 48-3620 authorizes a secondary tax levy in order to pay the expenses of the Flood Control District, and ARS § 48-3903 authorizes a secondary tax levy in order to pay the expenses of the County Free Library District.

These levies are referred to as *unlimited levies* because these property taxes may be levied in amounts necessary to meet expenses (with the exception of the FDAT, for which the tax rate shall not exceed ten cents per $100 of assessed valuation).

Not only is the dollar amount of the secondary property tax levy unlimited, the actual full cash value of property that is used to determine the tax rate will be increased by changes in market value without a cap, unlike the primary tax system which uses a controlled assessment system to determine the tax rate (Article 9, Section 18 and 19, State Constitution).

Note: Copies of the resolutions for the Adoption of the County Budget, the Adoption of the County Free Library District Budget, the Adoption of the Flood Control District Budget, and Adoption of the Stadium District Budget are provided on the following four pages. Although each of the resolutions makes reference to the "accompanying schedules" which show the estimates of revenues and expenditures/expenses, the schedules have been withdrawn, since these schedules replicate the information provided in the section labeled *State Reports*. Please refer to the tab labeled *State Reports* for the estimates of revenues and expenditures/expenses.

RESOLUTION NO. 2006 - 138
PIMA COUNTY
RESOLUTION FOR THE ADOPTION OF THE BUDGET
FISCAL YEAR 2006/2007

WHEREAS, in accordance with the provisions of A.R.S. §42-17101 et. seq., the Board of Supervisors did, on May 16, 2006, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenue from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of Pima County, and

WHEREAS, publication has been duly made as required by law, of said estimates together with a notice that the Board will hold a public hearing and special board meeting for the purpose of hearing taxpayers at the designated time and place, and

WHEREAS, in accordance with A.R.S. §42-17104, the Board met on June 20, 2006, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies, and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate amount exceed that amount as computed in A.R.S. §42-17051.

NOW, THEREFORE, BE IT RESOLVED, that the said estimates of revenues and expenditures/expenses shown on the accompanying schedules, as now increased, reduced or changed by the same, are hereby adopted as the budget of Pima County for the Fiscal Year 2006/2007.

Passed and adopted this 20th day of June, 2006.

Chair, Pima County Board of Supervisors

JUN 2 0 2006

ATTEST:

Clerk of the Board

APPROVED AS TO FORM:

Deputy County Attorney

RESOLUTION NO. 2006 - LD 4
PIMA COUNTY
RESOLUTION FOR THE ADOPTION OF THE
FREE LIBRARY DISTRICT BUDGET FOR
FISCAL YEAR 2006/2007

WHEREAS, in accordance with the provisions of A.R.S. §42-17101 et. seq. and §48-3903, the Board of Supervisors, sitting as the Free Library District Board, did, on May 16, 2006, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenue from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the Pima County Free Library District, and

WHEREAS, publication has been duly made as required by law, of said estimates together with a notice that the Board will hold a public hearing and special board meeting for the purpose of hearing taxpayers at the designated time and place, and

WHEREAS, in accordance with said sections of said titles, the Board met on June 20, 2006, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies, and

NOW, THEREFORE, BE IT RESOLVED, that the said estimates of revenues and expenditures/expenses shown on the accompanying schedules, as now increased, reduced or changed by the same, are hereby adopted as the budget of the Pima County Free Library District for the Fiscal Year 2006/2007.

Passed and adopted this 20th day of June, 2006.

Chair, Pima County Free Library District Board

JUN 20 2006

ATTEST:

Clerk of the Board

APPROVED AS TO FORM:

Deputy County Attorney

RESOLUTION NO. 2006 - FC 7
PIMA COUNTY
RESOLUTION FOR THE ADOPTION OF THE FLOOD CONTROL DISTRICT BUDGET FOR FISCAL YEAR 2006/2007

WHEREAS, in accordance with the provisions A.R.S. §42-17101 et. seq. and §48-3620, the Board of Supervisors, sitting as the Flood Control District Board, did, on May 16, 2006, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenue from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the Pima County Flood Control District, and

WHEREAS, publication has been duly made as required by law, of said estimates together with a notice that the Board will hold a public hearing and special board meeting for the purpose of hearing taxpayers at the designated time and place, and

WHEREAS, in accordance with said sections of said titles, the Board met on June 20, 2006, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies, and

NOW, THEREFORE, BE IT RESOLVED, that the said estimates of revenues and expenditures/expenses shown on the accompanying schedules, as now increased, reduced or changed by the same, are hereby adopted as the budget of the Pima County Flood Control District for the Fiscal Year 2006/2007.

Passed and adopted this 20th day of June, 2006.

Chair, Pima County Flood Control District Board

JUN 2 0 2006

ATTEST:

Clerk of the Board

APPROVED AS TO FORM:

Deputy County Attorney

RESOLUTION NO. 2006 - SD_1_____
PIMA COUNTY
RESOLUTION FOR THE ADOPTION OF THE
STADIUM DISTRICT BUDGET FOR
FISCAL YEAR 2006/2007

WHEREAS, in accordance with the provisions of A.R.S. §42-17101 et. seq. and §48-4232, the Board of Supervisors, sitting as the Stadium District Board, did, on May 16, 2006, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenue from sources other than direct taxation, and

WHEREAS, publication has been duly made as required by law, of said estimates together with a notice that the Board will hold a public hearing and special board meeting for the purpose of hearing taxpayers at the designated time and place, and

WHEREAS, in accordance with said sections of said titles, the Board met on June 20, 2006, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses, and

NOW, THEREFORE, BE IT RESOLVED, that the said estimates of revenues and expenditures/expenses shown on the accompanying schedules, as now increased, reduced or changed by the same, are hereby adopted as the budget of the Pima County Stadium District for the Fiscal Year 2006/2007.

Passed and adopted this 20th day of June, 2006.

Chair, Pima County Stadium District Board

JUN 2 0 2006

ATTEST:

Clerk of the Board

APPROVED AS TO FORM:

Deputy County Attorney

RESOLUTION NO. 2006 - 225

RESOLUTION OF THE PIMA COUNTY BOARD OF SUPERVISORS FOR THE LEVY OF TAXES FOR FISCAL YEAR 2006/2007

WHEREAS, in accordance with the provisions of A.R.S. §11-275; A.R.S. §42-17101, et. seq.; and A.R.S. §48-3620 and 3903, the Pima County Board of Supervisors did on May 16, 2006, make an estimate of the different amounts required to meet the public expenditures/ expenses of Pima County, Pima County Flood Control District and Pima County Free Library District for the ensuing fiscal year, and on June 20, 2006, the Pima County Board of Supervisors did adopt the budget of Pima County, Pima County Flood Control District and Pima County Free Library District and the amounts to be raised by taxation upon real and personal property within Pima County for fiscal year 2006/2007, and;

WHEREAS, pursuant to A.R.S. §42-17104, a meeting was held on June 20, 2006, at which any taxpayer was privileged to appear and be heard in favor of or against any of the proposed Pima County expenditures or tax levies, and;

WHEREAS, in accordance with the provisions of A.R.S. §9-102(D), 15-972, 991.01, 992, 993, 994, 995, 1022, 1461 and 1462; A.R.S. §42-17151; and A.R.S. §48-575, 709, 723, 807, 955, 2223, 3114, 3715, 3715.02, 3778, 4501, and 4503; the Pima County Board of Supervisors has received the budgets and/or the expenditure amounts to be raised by taxation upon real property from School Districts within Pima County; the Unorganized School District Tax; the Education Assistance Tax; Pima Community College District; City of Tucson; City of South Tucson; the Business Improvement District; the Fire Districts within Pima County; the Improvement Districts within Pima County; the Street Lighting Improvement Districts within Pima County; the Health District within Pima County; the Irrigation Districts within Pima County; the Community Facilities Districts within Pima County, the Central Arizona Water Conservation District and the Central Arizona Groundwater Replenishment District.

WHEREAS, public notice of the levy of taxes having been duly made as required by law,

NOW, THEREFORE, BE IT RESOLVED, that the following amounts are taxes to be levied upon property located in Pima County for payment of taxes for fiscal year 2006/2007 for the entities listed:

PIMA COUNTY FISCAL YEAR 2006/07 TAX LEVY

JURISDICTION	VALUATION	TAX LEVY	RATE
STATE OF ARIZONA:			
State of Arizona Property Tax			
Primary	6,467,201,516	0	0.0000
PIMA COUNTY:			
Primary			
General Fund	6,467,201,516	248,469,882	3.8420
Secondary			
County Free Library	6,869,955,457	25,247,086	0.3675
Debt Service	6,869,955,457	49,120,182	0.7150
Fire District Assistance	6,869,955,457	2,851,032	0.0415
Flood Control District	6,113,952,541	22,902,866	0.3746
TOTAL PIMA COUNTY		348,591,048	5.3406
UNORGANIZED SCHOOL DISTRICT TAX:			
Primary	9,370,179	162,985	1.7394
EDUCATION ASSISTANCE:			
Primary	6,467,201,516	0	0.0000
PIMA COMMUNITY COLLEGE:			
Primary	6,467,201,516	68,358,320	1.0570
Secondary	6,869,955,457	13,362,063	0.1945
TOTAL PIMA COMMUNITY COLLEGE		81,720,383	1.2515
CENTRAL ARIZONA WATER CONSERVATION DISTRICT:			
Ad Valorem Secondary	6,869,955,457	5,495,964	0.0800
Water Storage Secondary	6,869,955,457	2,747,982	0.0400
Ground Water Replenishment (usage of 398.63 acre feet)			
Category 1 (rate per acre - foot)		100,056	251.0000
Category 2 (rate per acre - foot)		0	230.0000
CITY OF TUCSON:			
Primary	2,839,163,113	9,684,390	0.3411
Secondary	3,016,230,759	26,681,580	0.8846
TOTAL CITY OF TUCSON		36,365,970	1.2257
CITY OF TUCSON BUSINESS IMPROVEMENT DISTRICT:			
		351,015	list attached
CITY OF SOUTH TUCSON:			
Primary	19,000,276	45,278	0.2383

PIMA COUNTY FISCAL YEAR 2006/07 TAX LEVY

JURISDICTION	VALUATION	TAX LEVY	RATE
STREET LIGHTING IMPROVEMENT DISTRICTS:			
Cardinal Estates	904,138	9,045	1.0004
Carriage Hills Est. No. 1	2,245,719	6,976	0.3106
Carriage Hills Est. No. 3	975,525	3,142	0.3221
Desert Steppes	1,452,176	4,186	0.2883
Hermosa Hills Estates	1,940,284	3,588	0.1849
Lakeside No. 1	1,648,893	5,581	0.3385
Littletown	1,640,834	16,243	0.9899
Longview Estates No. 1	2,201,295	7,574	0.3441
Longview Estates No. 2	2,633,892	8,770	0.3330
Manana Grande "B"	1,826,404	5,980	0.3274
Manana Grande "C"	2,273,431	9,767	0.4296
Midvale Park	4,535,651	8,954	0.1974
Mortimore Addition	3,159,963	28,635	0.9062
Oaktree No. 1	940,472	15,235	1.6199
Oaktree No. 2	715,545	11,907	1.6640
Oaktree No. 3	855,167	15,623	1.8269
Orange Grove Valley	1,282,141	5,755	0.4489
Peach Valley	508,555	3,449	0.6782
Peppertree Ranch	7,768,228	6,791	0.0874
Rolling Hills	5,586,205	14,351	0.2569
Salida del Sol	670,832	10,126	1.5095
FIRE DISTRICTS:			
Avra Valley	25,557,418		
Operations		766,722	3.0000
Bonds		66,449	0.2600
Total Avra Valley		833,171	3.2600
Corona de Tucson	27,428,245	713,106	2.5999
Drexel Heights	165,062,861		
Operations		4,456,698	2.7000
Bonds		808,808	0.4900
Total Drexel Heights		5,265,506	3.1900
Golder Ranch	266,707,519		
Operations		5,040,772	1.8900
Bonds		539,549	0.2023
Total Golder Ranch		5,580,321	2.0923
Green Valley	244,514,539	4,279,004	1.7500
Heritage Hills	54,179,765	514,708	0.9500
Hidden Valley	10,632,006	74,424	0.7000
La Canada	28,006,945	350,086	1.2500
Mt. Lemmon	8,584,567	279,000	3.2500
North Ranch/Linda Vista	46,041,339	462,531	1.0046

PIMA COUNTY FISCAL YEAR 2006/07 TAX LEVY

JURISDICTION	VALUATION	TAX LEVY	RATE
FIRE DISTRICTS (continued):			
Northwest	811,214,969		
Operations		19,409,941	2.3927
Bonds		634,370	0.0782
Total Northwest		20,044,311	2.4709
Picture Rocks	30,810,580	1,001,345	3.2500
Rincon Valley	59,712,970	1,571,706	2.6321
Sabino Vista	28,177,475	248,187	0.8808
Three Points	27,438,721		
Operations		823,161	3.0000
Bonds		411,581	1.5000
Total Three Points		1,234,742	4.5000
Tucson Country Club Est.	17,397,417	70,842	0.4072
Why	864,883	22,593	2.6122
HEALTH DISTRICTS			
Ajo-Lukeville Health Dist.	13,233,207	99,249	0.7500
TUCSON UNIFIED SCHOOL DISTRICT NO 1:			
Primary	2,782,666,465		
Maint & Operation		157,885,713	5.6739
Unrestricted Capital		3,906,864	0.1404
Soft Capital		4,449,484	0.1599
Adjacent Ways		500,880	0.0180
TOTAL PRIMARY		166,742,941	5.9922
Secondary	2,951,009,121		
Class A Bond Interest and Redemption		34,633,043	1.1736
Class B Bond Interest and Redemption		6,489,269	0.2199
TOTAL SECONDARY		41,122,312	1.3935
MARANA UNIFIED SCHOOL DISTRICT NO 6:			
Primary	555,271,605		
Maint & Operation		19,692,152	3.5464
Soft Capital		945,628	0.1703
Adjacent Ways		805,699	0.1451
TOTAL PRIMARY		21,443,479	3.8618
Secondary	593,166,842		
Class A Bond Interest and Redemption		7,035,552	1.1861
Class B Bond Interest and Redemption		5,123,775	0.8638
TOTAL SECONDARY		12,159,327	2.0499

PIMA COUNTY FISCAL YEAR 2006/07 TAX LEVY

JURISDICTION	VALUATION	TAX LEVY	RATE
FLOWING WELLS UNIFIED SCHOOL DISTRICT NO. 8:			
Primary	176,501,076		
Maint & Operation		7,802,407	4.4206
Soft Capital		266,340	0.1509
TOTAL PRIMARY		8,068,747	4.5715
Secondary	184,631,194		
Class A Bond Interest and Redemption		1,641,741	0.8892
Override Maint. And Operation		2,597,761	1.4070
TOTAL SECONDARY		4,239,502	2.2962
AMPHITHEATER UNIFIED SCHOOL DISTRICT NO. 10:			
Primary	1,176,348,234		
Maint & Operation		45,277,644	3.8490
Unrestricted Capital		715,220	0.0608
Soft Capital		2,083,313	0.1771
Adjacent Ways		436,425	0.0371
TOTAL PRIMARY		48,512,602	4.1240
Secondary	1,253,084,786		
Class A Bond Interest and Redemption		17,439,181	1.3917
Override Maint. and Operation		7,563,620	0.6036
TOTAL SECONDARY		25,002,801	1.9953
SUNNYSIDE UNIFIED SCHOOL DISTRICT NO. 12:			
Primary	345,216,850		
Maint & Operation		16,373,635	4.7430
Unrestricted Capital		1,515,157	0.4389
Soft Capital		1,171,666	0.3394
Adjacent Ways		577,893	0.1674
TOTAL PRIMARY		19,638,351	5.6887
Secondary	368,702,550		
Class A Bond Interest and Redemption		5,166,998	1.4014
Override Maint. and Operation		7,605,596	2.0628
TOTAL SECONDARY		12,772,594	3.4642

PIMA COUNTY FISCAL YEAR 2006/07 TAX LEVY

JURISDICTION	VALUATION	TAX LEVY	RATE
TANQUE VERDE UNIFIED SCHOOL DISTRICT NO. 13:			
Primary	155,294,832		
Maint & Operation		5,926,827	3.8165
Unrestricted Capital		25,313	0.0163
Soft Capital		385,597	0.2483
Adjacent Ways		16,461	0.0106
TOTAL PRIMARY		6,354,198	4.0917
Secondary	169,903,216		
Class A Bond Interest and Redemption		1,266,459	0.7454
Override Maint. and Operation		814,856	0.4796
Override Election K-3		278,471	0.1639
TOTAL SECONDARY		2,359,786	1.3889
AJO UNIFIED SCHOOL DISTRICT NO. 15:			
Primary	14,851,356		
Maint & Operation		598,940	4.0329
Unrestricted Capital		30,000	0.2020
Soft Capital		38,316	0.2580
TOTAL PRIMARY		667,256	4.4929
Secondary	15,767,445	0	0.0000
CATALINA FOOTHILLS UNIFIED SCHOOL DISTRICT NO. 16:			
Primary	504,861,992		
Maint & Operation		19,505,848	3.8636
Unrestricted Capital		774,963	0.1535
Soft Capital		1,447,944	0.2868
Adjacent Ways		30,292	0.0060
TOTAL PRIMARY		21,759,047	4.3099
Secondary	528,078,948		
Class A Bond Interest and Redemption		8,450,847	1.6003
Class B Bond Interest and Redemption		882,948	0.1672
Override Maint. and Operation		2,247,504	0.4256
Override Election K-3		666,436	0.1262
Override Capital Outlay		599,898	0.1136
TOTAL SECONDARY		12,847,633	2.4329

PIMA COUNTY FISCAL YEAR 2006/07 TAX LEVY

JURISDICTION	VALUATION	TAX LEVY	RATE
VAIL UNIFIED SCHOOL DISTRICT NO. 20:			
Primary	300,483,286		
Maint & Operation		11,988,682	3.9898
Unrestricted Capital		39,363	0.0131
Soft Capital		597,661	0.1989
Adjacent Ways		1,251,813	0.4166
TOTAL PRIMARY		13,877,519	4.6184
Secondary	324,977,649		
Class A Bond Interest and Redemption		1,470,199	0.4524
Class B Bond Interest and Redemption		1,942,066	0.5976
Override Maint. and Operation		3,362,869	1.0348
TOTAL SECONDARY		6,775,134	2.0848
SAHUARITA UNIFIED SCHOOL DISTRICT NO. 30:			
Primary	174,384,334		
Maint & Operation		5,973,361	3.4254
Unrestricted Capital		618,716	0.3548
Soft Capital		310,927	0.1783
Adjacent Ways		499,960	0.2867
TOTAL PRIMARY		7,402,964	4.2452
Secondary	183,013,895		
Class A Bond Interest and Redemption		4,810,886	2.6287
Override Maint. and Operation		1,575,018	0.8606
TOTAL SECONDARY		6,385,904	3.4893
SAN FERNANDO ELEMENTARY SCHOOL DISTRICT NO. 35:			
Primary	817,772		
Maint & Operation		30,651	3.7481
TOTAL PRIMARY		30,651	3.7481
Secondary	831,896	0	0.0000
EMPIRE ELEMENTARY SCHOOL DISTRICT NO. 37:			
Primary	4,988,275		
Maint & Operation		423,325	8.4864
TOTAL PRIMARY		423,325	8.4864
Secondary	5,489,030	0	0.0000

PIMA COUNTY FISCAL YEAR 2006/07 TAX LEVY

JURISDICTION	VALUATION	TAX LEVY	RATE
CONTINENTAL ELEMENTARY SCHOOL DISTRICT NO. 39:			
Primary	236,963,632		
Maint & Operation		2,544,042	1.0736
Unrestricted Capital		31,279	0.0132
Soft Capital		206,395	0.0871
Adjacent Ways		26,066	0.0110
A.R.S. 15-992 B		1,313,963	0.5545
TOTAL PRIMARY		4,121,745	1.7394
Secondary	249,037,971		
Class A Bond Interest and Redemption		635,047	0.2550
Override Maint. and Operation		183,790	0.0738
TOTAL SECONDARY		818,837	0.3288
INDIAN OASIS UNIFIED SCHOOL DISTRICT NO. 40:			
Primary	1,182,352		
Maint & Operation		0	0.0000
TOTAL PRIMARY		0	0.0000
Secondary	1,182,591		
Class A Bond Interest and Redemption		0	0.0000
TOTAL SECONDARY		0	0.0000
REDINGTON ELEMENTARY SCHOOL DISTRICT NO. 44:			
Primary	1,218,734		
Maint & Operation		59,539	4.8853
TOTAL PRIMARY		59,539	4.8853
Secondary	1,339,389	0	0.0000
ALTAR VALLEY ELEMENTARY SCHOOL DISTRICT NO. 51:			
Primary	26,780,542		
Maint & Operation		1,112,383	4.1537
Unrestricted Capital		7,606	0.0284
Soft Capital		119,173	0.4450
Adjacent Ways		40,010	0.1494
TOTAL PRIMARY		1,279,172	4.7765
Secondary	28,087,662		
Override Maint. and Operation		278,939	0.9931
TOTAL SECONDARY		278,939	0.9931

PIMA COUNTY FISCAL YEAR 2006/07 TAX LEVY

JURISDICTION	VALUATION	TAX LEVY	RATE
FLOWING WELLS IRRIGATION DISTRICT 2,078.44 ACRES			
Maintenance & Operation		26,812	12.9000
SILVERBELL IRRIGATION & DRAINAGE DISTRICT 1,640 ACRES			
Maintenance & Operation		4,920	3.0000
CORTARO-MARANA IRRIGATION DISTRICT 12,322 ACRES (APPROX)			
		739,320	60.0000
GLADDEN FARMS COMMUNITY FACILITIES DISTRICT			
Secondary	10,295,278		
Maintenance and Operation		30,886	0.3000
Bond Indebtedness		257,382	2.5000
TOTAL SECONDARY		288,268	2.8000
VANDERBILT FARMS COMMUNITY FACILITIES DISTRICT			
Secondary	69,489		
Maintenance and Operation		208	0.3000
TOTAL SECONDARY		208	0.3000
TOTAL		964,631,024	

FISCAL YEAR 2006/07 TAX LEVY

CITY OF TUCSON BUSINESS IMPROVEMENT DISTRICT

PARCEL ID #	TAX LEVY	PARCEL ID #	TAX LEVY
117060850	525.23	11710066A	782.92
11706166A	3,748.11	117100670	632.08
11706168A	2,638.29	117100680	222.39
11706168B	100.91	11710069A	205.00
11706168C	224.51	11710069B	272.10
117061740	209.03	117100710	42.40
11706177A	475.46	117100750	1,239.03
11706177B	887.01	117100760	2,699.18
117061780	249.31	11710077A	1,161.02
11706179A	1,615.12	117100780	363.79
11706187D	2,366.45	11710079A	949.39
117061900	1,183.49	11710081B	344.29
117061910	1,682.11	11710081C	503.71
11706193A	1,922.52	11710082A	852.35
11706194A	453.26	11710082B	34.13
11706195A	1,933.02	11710083A	450.50
117061960	1,441.28	117100840	389.34
11706197A	1,061.22	11710089A	9,083.03
117062000	559.68	117100920	326.53
117062010	2,254.09	11710094A	247.51
117062020	3,529.91	117100950	278.25
117062050	1,127.10	117100960	465.61
117062060	1,292.88	117100970	200.08
117062070	1,824.10	11710098A	311.85
117062080	1,127.10	117100990	592.43
117062090	1,127.10	11710100A	774.44
117062100	2,976.96	117101010	1,654.29
117062110	463.11	117101020	1,167.70
117062120	856.22	117101210	1,205.91
117062160	1,731.40	117101250	441.33
117062170	2,584.28	117101260	538.69
11706218A	1,219.53	117101270	335.81
11706219D	2,459.20	117101280	699.60
117062200	2,350.29	117101290	472.23
117100600	1,374.40	117101300	346.20
117100610	765.90	117101310	307.29
117100620	1,235.59	117101320	286.52
117100630	1,356.54	11710133A	628.63
11710065A	872.17	117101350	392.36

FISCAL YEAR 2006/07 TAX LEVY

CITY OF TUCSON BUSINESS IMPROVEMENT DISTRICT

PARCEL ID #	TAX LEVY	PARCEL ID #	TAX LEVY
117101360	339.49	117120140	735.91
117110160	908.74	117120150	215.18
117110170	10,938.62	11712017A	2,004.78
117110180	487.71	11712019A	481.08
117110210	2,335.45	117120200	2,425.23
117110730	524.17	117120210	2,593.61
117110740	764.63	117120220	541.93
117110750	211.79	117120280	651.37
11711076A	834.75	117120290	717.83
11711076B	1,765.64	117120300	403.86
117110770	420.34	117120310	1,896.66
117110780	434.44	11712032B	14,422.78
117110790	766.82	11712033A	1,193.45
11711080A	21,275.26	117120360	254.40
11711080B	2,550.41	11712037A	1,639.05
117110820	1,129.85	117120470	1,359.56
117110830	1,298.50	11712048A	76.11
117110840	1,947.75	117120490	58.83
11711085A	2,452.68	117120860	1,308.89
117110880	1,634.10	117120870	4,295.49
117110890	756.10	11712088A	214.33
117110900	3,179.84	11712089A	1,525.87
117110910	941.28	11712091D	566.04
117110920	828.07	117120950	192.92
11711096C	8,637.52	11712098A	15,406.36
11711096D	7,411.00	11712099A	2,573.47
11711096E	4,683.93	11712103C	18,492.28
117110980	1,199.13	117121240	416.58
117110990	538.48	117121250	398.83
117111000	1,381.87	117121260	406.19
117111010	1,005.94	117121270	205.16
117111020	1,002.23	117121280	414.99
117111040	1,214.18	117121290	936.83
117111050	1,283.66	117130250	694.83
117111060	278.94	117130260	162.60
117120030	80.30	11713027A	530.56
11712006A	752.02	117130290	1,102.40
11712007A	3,052.80	117130300	201.40
117120080	3,309.43	117130310	201.40
117120130	516.06	117130360	1,134.47

FISCAL YEAR 2006/07 TAX LEVY

CITY OF TUCSON BUSINESS IMPROVEMENT DISTRICT

PARCEL ID #	TAX LEVY	PARCEL ID #	TAX LEVY
11713037A	1,004.03	11714081A	1,213.97
11713038E	4,175.50	117140860	2,291.72
117130390	3,942.72	117140870	1,490.78
117130400	2,078.55	117150010	2,104.95
117130410	1,585.97	117150030	741.31
117130420	897.34	117150040	826.80
117130430	1,304.75	117150050	1,659.85
117131560	3,368.52	117160050	1,028.41
11713157A	2,573.92	117160200	281.06
11713158A	801.68	117160220	845.62
117131590	780.43	117160230	1,857.65
117131600	2,938.72	117160280	530.00
117131610	583.00	117160320	265.00
117131620	884.25	117160330	764.05
117131630	97.94	117160360	795.00
117131640	657.20	117160370	975.20
117131650	26.50	117170010	2,070.82
117131660	826.80	117170020	779.10
117131670	826.80	117170060	467.46
117131680	344.05	11717007B	421.30
117131720	2,525.13	11717008B	976.58
117131740	1,093.81	117170090	1,471.28
117131750	461.21	117170100	3,461.27
117131760	702.78	117170110	1,735.17
117131770	833.16	117170120	2,298.24
117131780	636.00	117170170	2,558.36
117131790	366.34	11717020A	2,419.03
117131800	286.52	117170340	398.35
11713182A	2,593.18	117170380	812.54
117131830	1,029.79	11717044B	1,524.02
11714072A	864.85	11720024A	3,448.76
11714077A	1,578.92		
		Total Levy	351,015.23

Passed and adopted this 21st day of August, 2006.

Chairman, Pima County Board of Supervisors
AUG 2 1 2006

ATTEST:

Clerk of the Board

APPROVED AS TO FORM:

Deputy County Attorney

BUDGET ISSUES

This section of the Fiscal Year 2006/2007 Adopted Budget for Pima County identifies the predominant budget issues faced by the Pima County Board of Supervisors, during the formulation and adoption of this fiscal year's budget. The issues are delineated in the County Administrator's memorandum, *Transmittal of Recommended Fiscal Year 2006/07 Budget*, dated April 26, 2006; his May 16, 2006 memorandum *Tentative Budget Adoption: Fiscal Year 2006/07*; his June 20, 2006 memorandum, *Fiscal Year 2006/07 Final Budget Adoption*. (The memoranda are located on pages 4-3, 4-45, and 4-49, respectively.)

Issues Synopsis

- Budget Increases But Overall Tax Rate Decreases - The overall County budget, including all funds is $1,279,658,041, an increase of $77.2 million over the fiscal year 2005/06 budget. The increase is due to increased expenditures in the General Fund ($35.5 million), in Capital Projects ($12.1 million), the Enterprise Funds ($3.3 million), Special Revenue Funds ($20.6 million) and Debt Service Fund ($5.7 million).

- The total County tax rate decreased by $0.1205. The primary property tax rate for the General Fund decreased by $0.2300; the secondary tax rate for Bond Debt Service and the Regional Flood Control District remained the same; and the secondary tax rate for the Library District increased by $0.1100. The Fire District Assistance rate decreased by $0.0005.

- Library Transition – On February 21, 2006, the Board of Supervisors unanimously approved an agreement with the city of Tucson to transfer library operations and funding to the County Free Library District. The agreement allows the city to decrease its funding for library services incrementally until the year 2010. In the current year, city funding decreased to $8,000,000. For fiscal year 2006/07 the city's contribution will be $6,000,000, decreasing to zero in fiscal year 2009/10. To facilitate the transition of funding of the library system to the County and to provide for new and expanded facilities, the Board approved an increase of $0.1100 in the County Free Library District tax rate.

- Primary Property Tax Rate Reduction – In order to offset the impact of the transition and enhancement of the library system, the Board approved a decrease of $0.1100 in the primary property tax rate. In addition, the Board approved another $0.1200 reduction in the tax rate to lessen the impact of the substantial jump in market appreciation of property on taxpayers in the County. The total reduction in the primary property tax rate of $0.2300 (5.65 percent reduction in the tax rate) reduces the base revenues by $14,371,021.

- $17.3 million of the Fiscal Year 2005/06 Ending Fund Balance Used – The Board of Supervisors adopted the County Administrator's recommendations to use $17,283,497 of the fiscal year 2005/06 ending fund balance to fund fiscal year 2006/07 requirements. The Space Acquisition Fund, established to reserve funds to facilitate workspace expansion, was allocated $3,973,805. The Facilities Renewal Fund, established to provide resources for the on-going need to repair and rehabilitate existing, aging County buildings, was appropriated $3,000,000. The Board allocated $1,671,538 to fund numerous one-time, capital improvement and equipment needs of Natural Resources, Parks and Recreation facilities and properties, and $1,904,500 to fund other departmental requests for supplemental funding for one-time expenditures. The Information Technology Enhancement Fund, established to address the ongoing need to maintain and enhance the County's information systems, was allocated $900,000. The Board allocated $282,459 to retire the Graphic Services deficit, the last remaining long term deficit in the County. Set aside in the Reserve

Contingency Fund were the $375,000 County contribution to the Critical Path Institute, the $150,000 County share to commission a comprehensive study of the viability of a regional water authority, and $5,206,195 reserved for possible unallowable use of Vehicle License Tax (VLT) funds in fiscal year 2004/05.

- Rainy Day Funds Increased – $23,000,000 of the projected fiscal year 2005/06 ending fund balance is budgeted as the ending fund balance for fiscal year 2006/07. This is a $7.2 million increase over the fiscal year 2005/06 budgeted year-end fund balance of the General Fund. Having this budgeted reserve has given the County a favorable bond rating which has produced substantial savings from lower interest payments on County bonds. The reserve has also enabled the County to minimize the negative fiscal impacts of a variety of unforeseen events over which the County has had little or no control.

- Employees Receive a Salary Adjustment – Most County employees will be awarded a 2.8 percent increase to address inflation effective July 1, 2006. The General Fund cost for this salary adjustment for fiscal year 2006/07 is $4,889,494. The Board also approved an additional 1.7 percent salary adjustment to employees participating in the Arizona State Retirement System to offset an equal percentage increase in required employee contributions. The cost to the General Fund for this salary adjustment is $2,018,079. Non-General Fund supported departments will absorb these increases.

- Commissioned and corrections officers assigned to a Step Plan were awarded one step or 5 percent on their anniversary date in classification. The General Fund cost to fund this increase for fiscal year 2006/07 is $645,539.

- Supplemental Requests From Departments – The Board approved a General Fund net negative fund impact of $8,782,665 for supplemental funding requests. More than half of this total went to fund supplemental requests from the Justice and Law Enforcement System.

Board of Supervisors Memorandum

Date: April 28, 2006

To: The Honorable Chair and Members
Pima County Board of Supervisors

From: C.H. Huckelberry
County Administrator

Re: **Transmittal of Recommended Fiscal Year 2006/07 Budget**

Introduction

This memorandum is to transmit the Recommended Fiscal Year 2006/07 Budget for Pima County. These recommendations are made based on information available in mid-April 2006. It is possible that additional relevant information will become available for the Board as it deliberates on the budget prior to final adoption.

Significant events in the Budget adoption and tax levy process are scheduled as follows:

May 16, 2006	Budget Hearing
May 16, 2006	Tentative Budget Adoption (Sets Budget Ceiling)
June 20, 2006	Final Budget Adoption
August 21, 2006	Tax Levy Adoption (Date Set by State Statute)

This Recommended Budget is being transmitted prior to adjournment of the Arizona Legislature and adoption of the State Budget for Fiscal Year 2006/07. Many proposals are under consideration at the Legislature that would affect expenditures and revenues of Pima County. It is not possible at this time to precisely predict what the net impact of the State's Budget, when finally adopted, will be on Pima County. The County's base operating budget for all funds set forth in this recommendation does include projected continuing and new cost shifts, revenue reductions and revenue sharing from the State. It is possible, however, that this Recommended Budget will require revisions in some amount prior to final adoption to reflect additional fiscal impacts ultimately enacted by the State.

Following this budget memorandum are:

- Budget schedules showing fund balances, expenditures, revenues, transfers and other financing sources.

- A summary of each department's budget including a description of the budget on a line-item account basis.

- Descriptions of all supplemental funding packages requested by each department.

Included within the Recommended Budget is information derived from the zero-base budgeting methodology utilized for select departments. On October 26, 1999, the Board adopted Board of Supervisors Policy No. D 22.5, providing that all departmental budgets undergo a periodic zero-base budget review to evaluate the existing base level of funding as compared to the level and volume of services actually being provided. This year the requested General Fund budgets of the Assessor, County Attorney, Finance, Indigent Defense, Justice Court - Ajo, Justice Court - Green Valley, Justice Courts - Tucson, Office of Court Appointed Counsel, Recorder and Sheriff were constructed using a zero-base approach. The results of this process are discussed in Section V.B.(3) of this budget memorandum.

Index of Budget Memorandum

I. Overview of Recommended Budget 6

II. Summary of Key Budget Issues 7

III. General Fund Ending Fund Balance: Fiscal Year 2005/06 9

A. Positive Ending Fund Balance 9

B. Recommended Uses of General Fund Ending Fund Balance 10

1. Budgeted General Fund Ending Fund Balance: Fiscal Year 2006/07 10

2. Retirement of Last Long Term Deficit 11

3. C-Path 11

4. Facilities Renewal Fund 12

5. Natural Resources, Parks and Recreation: Renovations, Improvements and Equipment 12

6. Information Technology Enhancement Fund 13

7. Regional Water Authority Study 13

8. Departmental Requests for One-Time Supplemental Funding 14

9. Space Acquisition Fund 15

C. Summary of Recommended Uses of General Fund Ending Balance 15

IV. General Fund Base Budget: Fiscal Year 2006/07 16

A. General Fund Base Budget Revenues 16

1. General Government Revenues Other Than Property Taxes 16

2. Primary Property Tax Revenues 17

3. Departmental Revenues 18

B. General Fund Base Budget Expenditures 18

V. Recommended Adjustments to General Fund Base Budget 19

A. Recommended Decreases to General Fund Revenues 20

1. Library Transition Offset 20

2. Additional Primary Property Tax Rate Reduction 20

B. Recommended Increases to General Fund Base Budget Expenditures 21

1. Property Tax Rate Stabilization Fund 21

2. Employee Compensation 22

a. Shift Differential Pay Increase 22

b. Commissioned and Corrections Officers Assigned to a Step Plan 22

c. Cost of Living Adjustment 23

d. Employee Retirement Contribution Increase 23

3. Zero-Base Budget Adjustments 24

4. Recommended Departmental Requests for Supplemental Funding 26

a. Justice and Law Enforcement 26

b. Community Programs 28

c. Natural Resources, Parks and Recreation 29

d. Public Health 29

e. Forensic Science Center 30

f. Elections 30

g. Procurement 30

h. Facilities Management 30

VI. Summary of Recommended Adjustments to General Fund Base Budget 31

VII. The Overall Budget 31

A. County Travel Expenditures 31

B. Special Districts and Debt Service 33

1. County Library District 33

2. Debt Service Fund 34

3. Regional Flood Control District 35

4. Stadium District 36

C. Annual Capital Projects Fund Budget and Capital Improvement Plan Budget . . 37

1. Capital Projects Fund Budget 37

2. Wastewater Management Capital Budget 38

D. Combined Total County Budget 39

1. Combined County Property Tax Rate 39

2. Combined County Budget 39

VIII. Conclusion 40

I. Overview of Recommended Budget

- The Recommended Budget reduces the primary property tax rate by 23 cents, a 5.65 percent or $14,371,021 reduction in the levy from the current rate. This reduced rate, at $3.842, is the lowest primary rate in eight years. This reduction is more than the increase in the property tax base resulting from market appreciation of existing property. Therefore, the remaining dollar increase in the primary levy is entirely funded by new growth in the County.

- The combined rate of all County property tax levies is reduced 12 cents as the Library District rate is recommended to increase 11 cents to facilitate the continued transition of Library funding from the City of Tucson to the County and provide for all cost increases and expansions in the Library System next year. The resulting net combined rate, at $5.2991, is the lowest combined rate in eight years.

- Other than the Library District, this Budget does not propose to increase or establish new taxes or fees.

- This Budget continues to fund all existing County responsibilities, programs and functions and does not propose any cuts or eliminations within existing departmental budgets.

- This Budget addresses numerous needs relating to increased mandates, population growth, inflationary cost increases, decreasing grant revenues, and operating costs for new, voter approved bond projects including:

  - A total of more than $10 million of additional funding to enhance the Justice and Law Enforcement System, including almost $1.7 million for full and grant match funding to add 29 new Sheriff's deputies.

  - More than $7 million of additional funding to support, enhance and expand the countywide Library System.

  - More than $2.4 million for renovations, improvements and operating costs for new facilities in the Parks System.

  - Almost $1.4 million to replace federal and state grant reductions in criminal justice and job training revenues.

  - Almost $4.5 million for increased payments mandated by the State of Arizona to fund indigent acute and long term care programs.

  - Almost $8 million to remain competitive by increasing the compensation of the County workforce.

II. Summary of Key Budget Issues

- The projected General Fund available ending balance for Fiscal Year 2005/06 is $40,283,497, an increase of $24,483,497 over the budgeted balance of $15,800,000.

- It is recommended that the one-time Fiscal Year 2005/06 ending balance be allocated for the following purposes:

  - $23,000,000 as the budgeted General Fund ending balance for Fiscal Year 2006/07 which is 5 percent of General Fund revenues.

  - $282,459 to retire the last remaining accumulated, long-term fund deficit in the County: Graphic Services Internal Service Fund.

  - $375,000 for the second of five annual contributions to support establishment of the Critical Path Institute or C-Path.

  - $3,000,000 for the Facilities Renewal Fund to continue rehabilitation of ageing County buildings.

  - $1,671,538 for renovations, improvements, and equipment for Natural Resources, Parks and Recreation facilities.

  - $900,000 for the Information Technology Enhancement Fund to address related departmental supplemental and zero-base requests for increased funding.

  - $150,000 to fund a Regional Water Authority viability study subject to cooperation and financial participation by the City of Tucson.

  - $1,904,500 to fund a variety of departmental requests for supplemental, one-time funding, including vehicles and equipment for 15 additional Sheriff's deputies.

  - $9,000,000 for the Space Acquisition Fund to afford resources and flexibility to the Board of Supervisors as it considers alternatives to address a shortage of County workspace in the downtown area.

- Assuming continuation of the current primary property tax rate of $4.072, General Fund base revenues and transfers-in for Fiscal Year 2006/07 are projected to be $459,944,492.

- General Fund base expenditures and operating transfer-out for Fiscal Year 2006/07 are projected to be $428,883,506.

- The primary property tax rate is recommended to be reduced by 23 cents from the current $4.0720 to $3.8420 per $100 of assessed value with a corresponding decrease in the primary levy amount of $14,371,021.

- The recommended decrease in the primary levy amount will more than offset, in the aggregate, the increase in the valuation of existing property resulting from market appreciation. The remaining increase in the primary levy will be entirely funded by new growth in the County.

- Recommended increases to base expenditures using the $20,699,088 of excess revenues remaining after reduction of the primary levy are:

  - $3,200,000 set aside in the Property Tax Rate Stabilization Fund to avoid a roller coastering of the primary and County combined tax rates in future years.

  - $7,959,395 for an employee compensation package consisting of a 20 cent per hour increase in Shift Differential Pay, a one step or 5 percent increase for commissioned and corrections officers assigned to a Step Plan, 2.8 percent increase for employees not receiving a step increase to address inflation, and 1.7 percent for employees who are members of the Arizona State Retirement System whose required contribution will increase by that amount.

  - $4,333,066 for adjustments to eleven zero-based department budgets, primarily for increased costs of supplies, fuel and services.

  - $5,206,627 for supplemental departmental funding consisting of:

    - $3,290,780 for Justice and Law Enforcement including funding for 29 new Sheriff's deputies and replacement of over $1 million of reduced federal and state grants.

    - $566,983 for Community Programs including Neighborhood Reinvestment and Affordable Housing and replacement of over $300,000 of reduced federal job training grants.

    - $755,083 for Natural Resources, Parks and Recreation including operating costs for 8 new Parks facilities opening next year.

    - $209,718 for Public Health including additional Animal Care Officers, Public Nursing Services and disease control capabilities.

- $160,086 for the Forensic Science Center to address increased caseloads.

- $223,977 to address deficiencies in Elections, Procurement and Facilities Management.

- The recommended budget for the Library District is $34,445,185, and requires a recommended tax rate of $0.3675, an increase of $0.1100 over the current rate in order to continue to provide increased relief to the City of Tucson's General Fund and pay for increased costs, expanded services, and new facilities in the countywide Library System.

- The recommended budget for Debt Service is $73,418,403, a $5,679,741 increase from this year, and the recommended tax rate to support the General Obligation portion of that budget is $0.7150, the same as the current year.

- The recommended operating budget of the Flood Control District is $8,743,185, a $597,512 decrease from this year, and the recommended tax rate is the same as this year's at $0.3746.

- The recommended operating budget of the Stadium District is $2,478,906.

- The recommended combined County primary and secondary tax rates is $5.2991 per $100 of assessed value, a $0.1200 decrease from the current year.

- The overall recommended expenditure authority for all funds in the County is $1,280,611,368, a $68,189,291 increase in the current year County Budget.

III. General Fund Ending Fund Balance: Fiscal Year 2005/06

A. Positive Ending Fund Balance

The projected General Fund available ending balance for Fiscal Year 2005/06 is $40,283,497. This is a projected increase in the ending fund balance of $24,483,497 over the budgeted ending balance of $15,800,000. This substantial increase results primarily from two factors:

1. An actual, audited beginning fund balance this Fiscal Year that is $13,362,310 greater than the amount projected at the time this year's budget was developed in the spring of 2005. Significant factors contributing to this exceedance include:

    - Over $6 million of additional revenues including $1.7 million of State Shared Sales Tax, $1 million of property tax resulting from a higher than anticipated collection rate, $1 million of Kino Hospital receivables from prior years, a

$709,000 forfeiture from the Clerk of the Superior Court, $341,000 of fees from the Recorder related to increased housing transactions, and $346,000 of increased collection of contract attorney fees.

- Over $4 million in reduced expenditures including almost $3,000,000 less than anticipated for costs associated with detention healthcare and the state restoration to competency program.

2. Actual revenues in the current year, Fiscal Year 2005/06, that are significantly greater than originally forecast including $10.5 million additional State Shared Sales Tax and $900,000 additional Vehicle License Tax, both resulting from a stronger than anticipated economic recovery.

B. Recommended Uses of General Fund Ending Fund Balance

Set forth below are my recommendations for use of the $40,283,497 of non-recurring, one-time monies projected as the available ending balance of the General Fund on June 30, 2006.

1. **Budgeted General Fund Ending Fund Balance: Fiscal Year 2006/07**

It has been the stated goal of the County for many years pursuant to Board of Supervisors' Policy to build the reserve fund balance or rainy day fund, to a minimum of 5 percent of General Fund revenues. This goal tracks the recommendation of the Government Finance Officers Association that at least 5 percent of general operating revenues be set aside as fund balance.

During the past seven years the Board of Supervisors has taken a variety of significant actions to stabilize the finances and enhance the fiscal integrity of the County including increasing the reserve fund balance. Though resources were insufficient to reach the goal of 5 percent, the Board has steadily increased the reserve from a low of zero in Fiscal Year 1996/97 to $15.8 million this fiscal year.

Having this budgeted reserve has contributed to an enhanced bond rating being assigned to the County which has saved substantial public dollars in reduced interest payments on County bond projects. The reserve has also enabled the County to sustain the negative fiscal impacts of numerous unforeseen events over which the County has had little or no control.

Based on projected revenues and transfers-in for Fiscal Year 2006/07, $22,997,225 would need to be reserved to set aside 5 percent of General Fund revenues. I recommend that this goal, ten years in the making, be achieved next

year and that $23,000,000 of this year's projected General Fund ending balance be rolled over and budgeted as the ending balance for Fiscal Year 2006/07.

2. Retirement of Last Long Term Deficit

In 1998 the Pima County Attorney opined that the County could no longer continue its historic practice of rolling over from one fiscal year to the next accumulated, long-term deficits in any of its various enterprise and special revenue funds. Since that time the Board of Supervisors has appropriated a total $59,371,662 from the General Fund to retire these accumulated deficits. The largest payment of $49,363,539 was to the Kino Community Hospital Enterprise Fund which was retired in its entirety prior to dissolution of the Fund at the time University Physicians Inc. undertook operation of the Hospital.

At the time of adopting the current year Budget for the County the Board of Supervisors appropriated General Fund dollars sufficient to retire the final two remaining long term deficits including $683,123 for the Graphic Services Internal Service Fund. In the fall of 2005, however, the Board addressed a critical issue of attrition and overtime among corrections officers by granting market adjustments that had not been provided for in the Budget. The funding to cover the costs of those adjustments during Fiscal Year 2005/06 was transferred from the appropriation originally directed to the Graphic Services Fund deficit. The amount remaining after the transfer necessary to fully retire this last accumulated deficit is $282,459 which I recommend be appropriated.

3. C-Path

In the fall of 2004 the University of Arizona requested that Pima County provide support to locally establish an Institute for Global Pharmaceutical Development now known as The Critical Path Institute or C-Path. This non-profit Institute is a collaborative partnership involving the University of Arizona, SRI International, and the Federal Drug Administration. The purpose of the Institute is to facilitate expedited development and approval of new medications.

As an enhancement to local economic development, Pima County was asked to contribute $375,000 annually for five years to this project whose total annual budget was projected to be approximately $4 million. The first of these five contributions was appropriated by the Board of Supervisors in the current year's Budget. I recommend that the second year's contribution of $375,000 be allocated to the Reserve Contingency Fund for payment to the Institute during the next fiscal year.

4. Facilities Renewal Fund

Several years ago the Board of Supervisors established a Facilities Renewal Fund, subject to annual appropriation, to provide resources for the on-going need to repair and rehabilitate existing, ageing County buildings. Items that need to be addressed in the next fiscal year include asbestos abatement, chiller replacement, roof replacement, electrical component replacement, building resealing, parking lot repaving, and painting the exterior of the Old Court House. Continued funding of this program will allow the County to prolong the useful life of these structures by addressing issues of building code compliance, public safety, and continued utility.

I recommend that $3,000,000 be appropriated to this Fund to continue the rehabilitative work necessary to maintain the integrity of County buildings.

5. Natural Resources, Parks and Recreation: Renovations, Improvements and Equipment

Natural Resources, Parks and Recreation facilities and properties, including those newly acquired and that will come on line next fiscal year, have numerous one-time, capital improvement and equipment needs. I recommend the following appropriations for these purposes:

- $457,538 – Community Facilities Renovations : Expenditures include repaving at Northwest YMCA Community Center, Arthur Pack Park, Drexel Heights Community Center, and Manzanita District Park Swimming Pool, roof replacements at Centro del Sur Community Center, Ajo Golf Course clubhouse, and Pima Motorsports education building, and renovations for the Los Ninos Pool and bath house.

- $475,000 – Natural Resource Park Improvements: Expenditures include replacement of failing wells and waterlines for Tucson Mountain Park which also serves the leased properties of the Arizona Sonoran Desert Museum and Old Tucson Studios, and construction of new restroom facilities and bridge replacement at Agua Caliente Park.

- $150,000 – A7 Ranch Improvements and Safety: Expenditures include replacement of failing ranch generators and associated fuel tanks, livestock fencing, and improvements to the water storage and distribution system.

- $200,000 – Pima Air and Space Museum Water Supply: To be used to engineer, design and install a new water system to replace the existing failing, antiquated system at the Pima Air and Space Museum, a County leased property.

- $147,000 — Rillito Racetrack Improvements: Expenditures include installation of scaffolding for the race stewards, carpet replacement, and renovations to make the grandstand, club house and restrooms compliant with the Federal Americans with Disabilities Act.

- $242,000 — New Facilities Equipment: Expenditures include vehicles, computers, furniture, and tractors for new or expanded park facilities that will open during the first three quarters of next fiscal year including Robles Ranch Clothing and Community Food Banks, Amado Food Bank, Brandi Fenton Park (Phase II), Picture Rocks Pool, Catalina Community Park, Curtis District Park, and McDonald Park ball fields.

The total amount of the appropriations recommended above is $1,671,538. Of that total amount I recommend that the $242,000 for new facilities equipment be allocated to the Natural Resources, Parks and Recreation Department and the remaining amount be allocated to the Facilities Renewal Fund and reserved for these purposes.

6. Information Technology Enhancement Fund

More than $4.5 million in supplemental and zero-base budget requests for increased funding have been made by departments that relate to information technology. Several years ago the Board of Supervisors established an Information Technology Enhancement Fund, subject to annual appropriation, to address the on-going need to maintain, enhance and expand the County's information systems.

I recommend that $900,000 be allocated to this Fund to potentially fund those technology requests that I have not specifically recommended in other sections of this memorandum. Approval for expenditures from the Fund will be made by the County Administrator subject to a review and recommendation by the Information Technology Department based on uniform standards and protocols to be developed by the Department to assess the priority and urgency of a request within the context of all County technology needs, the increased quality and efficiency in the provision of services that will result, and the compatibility, value, and utility of a proposed technology procurement.

7. Regional Water Authority Study

Considerable discussion has occurred among the community, various local governments, and the Board of Supervisors concerning the need for better planning, conservation, and coordination of the limited water resources in eastern Pima County. Given the substantial growth that has and will occur in our region, it has become apparent that the current structure that parcels out control of water and wastewater resources among numerous jurisdictions is not optimal.

Consideration should be given to the possibility of consolidation of the current piecemeal arrangement into a single, regional governing authority to enhance the stewardship of this essential resource.

I recommend that $150,000 be set aside in the Reserve Contingency Fund to commission a comprehensive study of the viability and possible attributes of such a regional water authority subject to the City of Tucson committing to participate in the study and appropriating a like amount of funding.

8. Departmental Requests for One-Time Supplemental Funding

Numerous departmental requests for supplemental funding are for one-time expenditures next fiscal year. Because these costs are non-recurring they can be funded from the projected ending fund balance for the current fiscal year. Such requests that I recommend are:

- $540,000 — Additional Sheriff's Deputies: As further discussed in Section V.B.(4) below I am recommending that 15 new Sheriff's deputies be added to the force. This amount will fund the cost of vehicles and equipment for these new positions.

- $1,000,000 — Sheriff's Mobile Data Computer Replacements: Mobile data computers are used to efficiently dispatch and clear calls for service and perform records checks in the field. These units are heavily used and the existing units, over five years in service, are experiencing a high failure rate. This appropriation will fund the first year of a two year cycle to replace all of these units. I recommend that this amount be allocated to the Information Technology Enhancement Fund for this purpose.

- $152,000 — Elections Equipment Storage: The federal Help America Vote Act has required the County to obtain election computer systems and ballot processing equipment to utilize optical scan and vision impaired voting machines. Storage and maintenance of these new, expensive systems requires additional fixtures and equipment to ensure its protection and security. This amount will fund these items.

- $140,000 — Justice Courts Tucson IVR Phone System: The Justice Courts Tucson is overwhelmed with telephone calls from the public, receiving approximately 200,000 such calls each year. Call holding wait times and rates of customer call abandonment are substantial. This funding will purchase an interactive, automated telephone referral and response system to provide a more acceptable level of service to the public. I recommend that the appropriation be allocated to the Information Technology Enhancement Fund for this purpose.

- $24,000 — Justice Court Green Valley: This appropriation will replace a failing copier machine and worn out carpeting. I recommend that $17,000 of this total be allocated to the Facilities Renewal Fund for recarpeting.

- $20,000 — Forensic Science Remote Access: This appropriation will purchase an additional vehicle with all-terrain capability for the Forensic Science Center which has experienced a significant increase in caseload and must frequently provide service in remote areas of the County.

- $28,500 — Public Fiduciary Renovations: This amount, which I recommend be allocated to the Facilities Renewal Fund, will repair a malfunctioning vault and build-out existing space to accommodate additional workstations.

The total amount recommended above for departmental requests for one-time supplemental funding is $1,904,500.

9. Space Acquisition Fund

Lack of sufficient workspace in the downtown area has been and continues to be a pressing problem which has caused an over-reliance on leased space. While specific authorizations for past and future bond issuances have partially addressed this problem, they are insufficient to keep pace with the expansion of County programs as they respond to growth in the community. This is particularly true of the various offices that make-up the Justice and Law Enforcement System, including efforts to reduce the County's reliance on contracts for indigent defense by expanding in-house capability.

Various alternatives are under review to update the County's long term space needs plan and develop options for future acquisitions. In preparation to implement actions determined by the Board of Supervisors to be appropriate to address space needs, this and future budgets should begin reserving resources for this purpose. Accumulating a cash reserve to facilitate expansion will provide the County with additional flexibility to pursue a wider range of options and allow acquisitions to occur, in whole or part, on a pay-as-you-go basis. I recommend that a Space Acquisition Fund be established and that $9,000,000 be allocated to the Fund with future expenditures subject to specific approval of the Board of Supervisors.

C. Summary of Recommended Uses of General Fund Ending Balance

Table 1 below summarizes the recommendations discussed in Section III.B. above for allocation of the non-recurring, one-time resources projected as the Fiscal Year 2005/06 available ending fund balance of $40,283,497.

Table 1

Recommended Allocation of Fiscal Year 2005/06

General Fund Ending Balance

Recommendation	Amount
Budgeted Ending Fund Balance at 5%	$23,000,000
Retirement of Graphic Services Deficit	282,459
C-Path	375,000
Facilities Renewal Fund	3,000,000
Natural Resources, Parks and Recreation Renovations	1,671,538
Information Technology Enhancement Fund	900,000
Regional Water Authority Study	150,000
Departmental One-Time Supplemental Funding	1,904,500
Space Acquisition Fund	9,000,000
Total	$40,283,497

IV. General Fund Base Budget: Fiscal Year 2006/07

A. General Fund Base Budget Revenues

Assuming continuation of the current primary property tax rate of $4.0720, projected Fiscal Year 2006/07 base budget revenues and operating transfers to the General Fund total $459,944,492. This is a 10.79 percent or $44,802,854 increase over the current year's budgeted revenues and operating transfers to the General Fund.

Below is a brief discussion of each category of projected General Fund base revenues:

1. General Government Revenues Other Than Property Taxes

Excluding primary property tax revenues, projected Fiscal Year 2006/07 base budget General Government revenue from all other sources is $157,099,652, which is $19,745,881 or 14.38 percent more than the current adopted budget. Actual revenues in Fiscal Year 2005/06 will substantially exceed the current adopted budget. This is due to the unanticipated strength of the economy in the State and in Pima County. This results in a large increase between next fiscal year and the current adopted budget but only a marginal increase when comparing the current actual revenues to the revenue forecast for Fiscal Year 2006/07. This is especially true for state shared sales tax and vehicle license tax:

- State shared sales taxes — $15,792,000 or 17.03 percent increase projected over the current adopted budget.

- Vehicle license taxes — $925,006 or 3.8 percent increase projected over the current adopted budget.

Other significant increases in this category of revenues include:

- Business license and permit revenue — $493,096 increase resulting primarily from growth in the number of cable television hookups.

- Interest on cash balances — $1,000,000 increase as a result of substantially higher rates of return.

The State and County economies are projected to continue expanding through the early part of Fiscal Year 2006/07, but then begin to slow during the latter part of the fiscal year. Overall the rate of economic growth next fiscal year is not expected to be as strong as that which occurred in Fiscal Years 2004/05 and 2005/06 which was fueled by substantial population growth, low interest rates, and rapidly rising home prices which enabled more home equity to be converted into cash and spent. Projections for next fiscal year are that property values will rise more slowly, interest rates will continue to increase, and population growth will increase at a slower pace. Consequently, the substantial growth that the County is currently experiencing in General Fund revenues tied to relatively short term economic cycles, such as sales and vehicle license taxes, will not be sustained.

2. Primary Property Tax Revenues

The Assessor's Office has published the Preliminary Primary Assessed Value (PNAV) for Fiscal Year 2006/07 that totals $6,484,671,144, a 10.9 percent increase over the PNAV for Fiscal Year 2005/06. Approximately 5.4 percent of the total 10.9 percent increase in assessed valuation is attributable to an increased number of parcels and new construction added to the property tax rolls. The remainder of the increase represents market appreciation in the value of existing property. The assessed value of all classes of properties has grown over the past few years with the greatest growth being in owner occupied residential properties. Assuming the same primary rate as this year, $4.0720 per $100 of assessed value, and a collection rate of 96.35 percent, General Fund property tax revenues for Fiscal Year 2006/07 are budgeted to be $254,429,399 which is $25,710,053 greater than this year's budgeted property tax collections.

In addition to collection of current year property taxes, the County also receives revenue from payment of delinquent property taxes and associated interest and penalties which are projected to be $13,126,134. Together with the projected primary property tax collections next year as discussed above, the total base property tax revenues projected for Fiscal Year 2006/07 are $267,555,533 a 10.5 percent increase over Fiscal Year 2005/06.

3. Departmental Revenues

Base budget General Fund revenues from departments and operating transfers-in for Fiscal Year 2006/07 are projected to be $35,289,307. This amount is $365,671 less than the departmental revenues and operating transfers-in for this fiscal year. However, when current year one-time revenues to Elections and the Recorder related to the Regional Transportation Authority election, other special elections, and the purchase, with federal monies, of new election equipment complaint with the Help America Vote Act are backed out, departmental revenues will increase by $4,237,049 next fiscal year.

Significant departmental revenue increases include:

- $847,792 resulting from increased facilities rents.
- $280,000 related to primary and general elections services.
- $169,511 increase in wireless cell antenna contract amounts.
- $133,337 additional Parks revenue resulting from cattle sales at the A7 Ranch and Arthur Pack Golf Course rent.
- $125,000 of additional fees generated by the Forensic Sciences Center for services provided to other jurisdictions.

B. General Fund Base Budget Expenditures

The amount required to fund General Fund supported base budgets for both departmental expenditures and net operating transfers-out is $428,883,506 which is $9,732,745 more than the current fiscal year budget of $419,150,761. This base expenditure amount represents adopted departmental budgets adjusted for new or increased state and federal mandated payments, recurring supplemental requests adopted for Fiscal Year 2005/06, impacts to base pursuant to Board adopted budget policies and prior directives, and decreases for one-time expenditures in the current year.

Included within base expenditures are new, increased, continued, or adjusted appropriations for:

- State mandated payments to support the Arizona Health Care Cost Containment System and the Arizona Long Term Care System in the total amount of $62,654,074 which includes combined increases next year of $4,465,314.

- State mandated payments to fund the State's indigent mental health program of $8,925,570.

- State mandated cost shift requiring funding for the State Restoration to Competency Program of $2,000,000.

- State mandated employer contributions to the various State retirement systems totaling $18,971,024 which includes combined increases next year of $3,892,525.

- Funding for the County's contribution toward the cost of non-retirement benefits for our employees, primarily medical insurance premiums, totaling $34,148,628 including a combined increase next year of $1,816,938.

- Funding to annualize the cost of departmental supplemental funding requests previously approved by the Board of Supervisors, including the new pay plan for Corrections Officers, totaling $2,505,573.

- Funding for the cost of the 2006 primary and general elections of $3,061,920.

- Funding for adult and juvenile detention healthcare of $14,197,299 including an increase next fiscal year of $1,475,765 for adult detention.

- Funding for the Board Contingency Fund at its historic level of $1,000,000.

V. Recommended Adjustments to General Fund Base Budget

As discussed in Section IV. above the amount required to fund base budget expenditures is $35,070,109 less than the amount of base budget revenues projected for Fiscal Year 2006/07. Set forth below are my recommendations for adjustments to base revenues and expenditures.

A. Recommended Decreases to General Fund Revenues

1. Library Transition Offset

As discussed in Section VII.B.(1) below, I am recommending that the County Library District tax rate be increased by 11 cents in order to facilitate the transition of funding of the Library System to the County from the City of Tucson and to provide for new and expanded facilities and programs as they come on line. In order to offset the impact of this transition and enhancement of the Library System on the community, I recommend that the primary property tax rate be reduced in a like amount of 11 cents per $100 of assessed value. This rate adjustment will reduce projected General Fund base revenues by $6,873,097.

2. Additional Primary Property Tax Rate Reduction

Property valuations locally, statewide and nationally are experiencing unprecedented increases. While this is a positive development in adding significant worth to the property of individual and business owners, it is also adding potential increased property tax liability for these assets at a rapid pace. Based on the current primary property tax rate of $4.072 per $100 of assessed value, the levy will increase next fiscal year by $12,975,906 or 5.45 percent as a result of increases in valuation of existing properties. This increase represents an average of all valuations in the County, consequently many individual property valuations increased by more than 5.45 percent.

Given the substantial jump in market appreciation of property, consideration should be given to balancing the needs served by County programs against the impacts these increased valuations will have on taxpayers in our community. This is particularly important as they affect individuals and small businesses whose income is not increasing at as great a rate, as well as larger businesses that compete in national and international markets. The County needs to do what it can, as one of many property taxing jurisdictions within the County, to moderate these impacts. Therefore I recommend that the primary property tax rate be reduced an additional 12 cents per $100 of assessed value. This rate adjustment will reduce projected General Fund base revenues by an additional $7,497,924.

Combined with the Library District offset recommended above, the total reduction in the primary rate will be 23 cents, from the current rate of $4.072 to $3.842 per $100 assessed value. This is a 5.65 percent reduction in the primary rate and a total reduction in base revenues of $14,371,021. This is the lowest County primary rate in eight years. The amount of this reduction is greater than the increase in the primary tax base resulting from market appreciation of existing property which is $12,975,906 or 5.45 percent. Consequently, in the aggregate

the remaining increase in next year's primary levy will be entirely funded by new growth in the County.

B. Recommended Increases to General Fund Base Budget Expenditures

As discussed above the amount required to fund base budget expenditures is $35,070,109 less than the amount of base budget revenues projected for Fiscal Year 2006/07. This amount is reduced by $14,371,021 by the primary rate reduction of 23 cents recommended above leaving $20,699,088 of additional General Fund revenue available for appropriation. Set forth below are my recommendations for allocation of these resources.

1. Property Tax Rate Stabilization Fund

The recommended 23 cent reduction in the primary property tax rate has been made possible in substantial part by the extraordinary growth in sales tax collections that have occurred during the last year and are projected to continue through the remainder of calendar year 2006. Projected state shared sales taxes for next fiscal year are budgeted at $108,500,000 which is $15,792,000 more than the budgeted amount in the current year. As discussed in Section IV.A.(1) above, however, the pace of this growth is projected to slow beginning in 2007 for a number of reasons. In addition, sales tax, as well as other General Fund taxes such as vehicle license tax, are more sensitive to short term economic conditions and, therefore, more volatile and less predictable than property tax revenues. World events such as that which occurred in September of 2001 can cause sales taxes to decline unexpectedly and precipitously. Provision should be made to ensure that the recommended reduced primary rate and the total combined County rate will remain stable so that a future roller coastering of the rates is avoided. Instability in these rates, coupled with rapid increases in valuation, would make it difficult for individuals and businesses to plan for and accommodate their future property tax liability. Other factors that necessitate provision for future stabilization of the County primary and combined rates include:

- Offset of future increases in the Library District rate as the County continues to provide additional relief to the City of Tucson's General Fund by assuming more of the City's funding liability for the Library System as well as all future growth in Library facilities, programs, services and costs.

- Probable continued reductions and eliminations of long-standing federal and state grant revenues that currently provide significant funding to programmatic areas throughout the County.

- Continued uncertainly as to future actions of the State that would shift costs, reduce shared revenues, and increase mandates to the County, particularly in regard to the County's mandated contributions to fund the State's indigent long term, acute and mental health care programs.

Several years ago the Board of Supervisors established, subject to annual appropriation, a Property Tax Rate Stabilization Fund. In order to provide for future stabilization of the recommended reduced primary and combined property tax rates in this Budget, I recommend that $3,200,000 be allocated to this Fund.

2. Employee Compensation

The County continues to be challenged to remain competitive in attracting and retaining experienced, high quality personnel throughout our workforce. In order to address the continuing problem of loss of employees to other governmental jurisdictions I recommend the following compensation package.

a. Shift Differential Pay Increase

Pursuant to County Personnel Policies employees who work the second or evening shift are paid 40 cents per hour in addition to their regular hourly rate and those who work the third or night shift are paid an additional 45 cents per hour. These rates have not been increased for more than twenty years. As a result the County's shift differential rates are now lower, and in some instances substantially lower, than other local government employers with whom we compete for labor.

Therefore, I recommend that the Personnel Policies be amended to increase these two rates by 20 cents per hour or a total of 60 cents per hour for the evening shift and 65 cents for the night shift. Fourteen County departments have employees who are assigned to work these shifts, however, most, 70 percent, are employed in the Sheriff's Office. The cost of this increase to the General Fund next fiscal year is $406,283 which I recommend be appropriated. The cost to six non-General Fund departments of $74,148 will be absorbed in their existing budgets.

b. Commissioned and Corrections Officers Assigned to a Step Plan

I recommend that all commissioned and corrections officers assigned to a Step Plan be awarded one step or 5 percent on their anniversary date in classification. The cost to fund this increase next fiscal year is $645,539. The annualized cost in Fiscal Year 2007/08 will be $1,265,348.

c. Cost of Living Adjustment

Historically the County has rarely had resources available sufficient to award employee cost of living adjustments in amounts that corresponded to the increases projected by relevant consumer price indexes. While it may not be possible to continue the practice in future years, I recommend that such a corresponding adjustment be awarded next fiscal year given the continuing, widespread problem of losing employees to other government jurisdictions.

The Consumer Price Index for all Urban Consumers in the Western Region of the United States forecasts an increase in calendar year 2006 of 2.71 percent. I recommend that a 2.8 percent increase to address inflation be awarded effective July 1, 2006 to all eligible employees, except those who will receive a step increase pursuant to paragraph b above, but including those who have reached the top of the classification or step plan. The cost to the General Fund next fiscal year is $4,889,494. Non-General Fund supported departments will absorb this increase.

d. Employee Retirement Contribution Increase

The officers and employees of the County participate in one of five different state retirement plans depending upon their status. The required contributions to keep all of these plans adequately funded will increase next fiscal year. As a result of the state laws governing these different plans, however, only one plan, the Arizona State Retirement System (ASRS) to which most County personnel belong, will require both the employer's and the employees' contributions to increase. In the other four plans the entire contribution increase must be borne by the County and employees in those plans will see no change. Table 2 below sets forth increases in contribution rates for the plans in which the County participates.

Table 2

Required Contributions to Retirement Plans

Plan	Required Contributions					
	FY 2005/06		FY 2006/07		Increase	
	County	Employee	County	Employee	County	Employee
Arizona State Retirement System	7.40%	7.40%	9.10%	9.10%	1.70%	1.70%
Public Safety	17.36%	4.00%	22.50%	4.00%	5.14%	0.00%
Correction Officers	6.59%	8.50%	8.46%	8.50%	1.87%	0.00%
County Attorney Investigators	9.35%	7.65%	14.69%	7.65%	5.34%	0.00%
Elected Officials	13.00%	7.00%	17.00%	7.00%	4.00%	0.00%

As this table shows the contribution of employees who belong to ASRS will increase 1.7 percent. Because this cost is in addition to inflationary increases addressed by the compensation adjustment recommended in paragraph c above, I recommend that all county employees who are members of the ASRS on July 2, 2006 receive a 1.7 percent increase effective on that date. The cost to the General Fund next fiscal year is $2,018,079. Non-General Fund supported departments will absorb this cost.

3. Zero-Base Budget Adjustments

Pursuant to the schedule adopted by the Board of Supervisors, eleven General Fund supported departments/programs developed their budget requests using a zero-based approach without regard to their target base which has been the basis for their budget in prior years. Table 3 below summarizes these requests for zero-base budget adjustments.

Table 3

Zero-Base Adjustment Requests

Department	Expenditure Request	Revenue Request	Net General Fund Impact of Request
Assessor	$ 438,613	$ 0	$ (438,613)
County Attorney	956,368	0	(956,368)
Finance	364,617	12,000	(352,617)
Indigent Defense	(1,322)	0	1,322
Justice Court-Ajo	15,334	0	(15,334)
Justice Court - Green Valley	5,767	34,603	28,836
Justice Courts - Tucson	451,889	191,119	(260,770)
Office of Court Appointed Counsel	12,580	0	(12,580)
Contract Defense Attorneys	1,001,621	81,783	(919,838)
Recorder	23,260	(14,000)	(37,260)
Sheriff	2,760,594	209,700	(2,550,894)
Totals	$ 6,029,321	$ 515,205	$ (5,514,116)

I am recommending these requests subject to two adjustments:

1) In Section III.B.(6) above I recommended that $900,000 be allocated to the Information Technology Enhancement Fund to address technology related zero-base and supplemental funding requests with approval for expenditure subject to review for overall priority, resulting improvements to efficiency and quality of services performed, and compatibility, value and integrity of the proposed procurement. Therefore, requested increases in expenditures for Information Technology have been reduced by that amount.

2) Some of the departments submitted budget requests that reflect vacancy savings resulting from projected employee attrition, at varying rates, and some departments budgeted no vacancy savings. In recent years the countywide average attrition rate has been approximately 10 percent. Actual rates of attrition vary considerably among departments. If departments with less than 12 employees are excluded, current attrition in the zero-base departments ranges from a high of 18.9 percent to a low of 6 percent. Therefore, requested increases in expenditures have been adjusted as necessary to reflect a vacancy savings rate of 3 percent for those departments that are requesting more than $100,000 of increased expenditures and which do not expend substantial amounts for overtime to cover vacant positions thereby offsetting vacancy savings. Should any of these affected departments achieve a vacancy rate of less than 3 percent for an appreciable period during the fiscal year, they can request that the Board of Supervisors approve a mid-year transfer in an amount sufficient to make up the shortfall.

Table 4 below sets forth the zero-base budget requests, adjusted as described above, which I recommend be funded.

Table 4

Recommended Zero-Base Adjustments

Department	Expenditure Recommended	Revenue Recommended	Net General Fund Impact Recommended
Assessor	$ 184,821	$ 0	$ (184,821)
County Attorney	215,726	0	(215,726)
Finance	254,260	12,000	(242,260)
Indigent Defense	(1,322)	0	1,322
Justice Courts- Ajo	15,334	0	(15,334)
Justice Court - Green Valley	5,767	34,603	28,836
Justice Courts - Tucson	375,630	191,119	(184,511)
Office of Court Appointed Counsel	12,580	0	(12,580)
Contract Defense Attorneys	1,001,621	81,783	(919,838)
Recorder	23,260	(14,000)	(37,260)
Sheriff	2,760,594	209,700	(2,550,894)
Totals	$ 4,848,271	$ 515,205	$ (4,333,066)

These recommended adjustments include:

- Increased costs of office supplies.
- Increased costs of fuel.

- Increased costs of equipment maintenance and repair.
- Increased printing costs.
- Increased telephone charges.
- Increased utilization and cost of interpreters.
- Increased appointments of contract juvenile and criminal attorneys to defend the indigent.
- Increased corrections inmate housing revenue from other jurisdictions.

4. Recommended Departmental Requests for Supplemental Funding

A separate compilation of all materials submitted by departments in support of supplemental funding requests has been transmitted to the Board of Supervisors in conjunction with this Recommended Budget. The total net negative General Fund impact of all supplemental requests received by departments is $36,802,142. The amount of available to fund these requests after adjusting base revenues and expenditures as recommended above is $5,206,627.

Categorized below are brief descriptions of the supplemental requests that I am able to recommend.

a. Justice and Law Enforcement

- $852,885 — New Sheriff's Deputies: Funds 15 new positions, 12 for the new Tucson Mountain District and Substation, and 3 for the Park Enforcement Unit. This amount represents operating costs for three-fourths of the fiscal year. The one-time cost of purchasing vehicles and equipment for these deputies has been recommended for funding from the ending fund balance in Section III.B.(8) above.
- $132,523 — COPS in Schools Grant '02: Funds, as required by this grant, the final year of County assumption of the full cost of 4 deputies originally funded with federal dollars.
- $282,893 — COPS in Schools Grant '05: Funds the matching requirements of this federal grant awarded in August 2005 to hire 14 additional deputies.

- $568,194 — Sheriff's Office Grant Reductions: Replaces anticipated reductions or eliminations of federal and state grants that currently fund 11 law enforcement positions. Some uncertainty exists as to exactly when and in what amounts these reductions in revenue will occur during the coming fiscal year. Therefore, I recommend that this amount be allocated to the Reserve Contingency Fund for transfer in appropriate amounts when final confirmation of reductions are received from these granting agencies.

- $500,910 — County Attorney Grant Reductions: Replaces anticipated reductions or eliminations of four federal grants: Local Law Enforcement Block Grant, Edward Byrne Memorial Program (drug prosecution), Justice Assistance Grant, and Gun Prosecution Grant. These revenues fund numerous positions within the County Attorney's Office relating to criminal prosecution. Some uncertainty exists as to exactly when and in what amounts these reductions in revenue will occur. Therefore, I recommend that this amount be allocated to the Reserve Contingency Fund for transfer in appropriate amounts when final confirmation of reductions are received from these granting agencies.

- $289,117 — New County Attorney Support Staff Positions: Funds 8 new positions, 3 legal support staff for misdemeanor prosecution, and 5 legal support staff to assist four existing gun prosecution attorneys currently funded by a federal grant. This amount funds these positions for three-fourths of the fiscal year.

- $255,087 — New Public Defender Support Staff Positions: Currently the ratio of legal support staff to attorneys in the Public Defender's Office is approximately 1 to 1 while the ratio in the County Attorney's Office is approximately 2 to 1. The Public Defender has requested 20 new legal support staff to enhance efficient use and productivity of existing attorney positions. I recommend that 15 of these new positions be approved for next fiscal year and that the remaining 5 positions be considered for approval in Fiscal Year 2007/08 based upon a showing that the first 15 positions have in fact enabled attorneys in that Office to increase their caseloads. I further recommend that one-half of the funding for these positions be transferred from the increased funding for contract defense attorneys recommended in Section V.B.(3) above. Therefore, this $255,087 funds one-half of the cost of these positions for three-fourths of the fiscal year.

- $155,022 — Public Defender Implementation of Twice a Day Initial Appearances: Funds staff to provide client representation at initial appearances pursuant to the newly established twice per day schedule.

- $200,000 — Forensic Exams: Funds forensic exams performed by an outside agency for collection of forensic evidence for use in prosecution of sexual assault cases.

- $(22,041) — Justice Courts - Tucson Case Processing: This request is for $359,433 of additional expenditure authority to enhance the case processing capability of the Court including establishment of a Sentencing Enforcement Unit, adding 7 Case Processing Clerks and 2 Courtroom Clerks, and purchasing an Integrated Voice Response System, to improve Court responses to calls from the public. This Response System, at a cost of $140,000, has been recommended for funding from the ending fund balance in Section III.B.(8) above. The remaining cost of this request, $219,433, is more than offset by additional revenues of $241,474 projected to be generated by these expenditures resulting in a $22,041 positive net impact on the General Fund.

- $42,146 — Indigent Defense Eligibility Screening: Funds an additional position in the Office of Court Appointed Counsel to screen criminal defendants for eligibility as an indigent to receive a defense attorney at County expense.

- 34,044 — Forensic Anthropologist: Funds a new position to perform legally sufficient examinations, evaluations and assessment of skeletal remains for the purpose of reporting findings to law enforcement agencies and the courts.

The total amount recommended above for the Justice and Law Enforcement System is $3,290,780.

b. Community Programs

- $330,350 — Community Services Lost Grant Revenues: Replaces reductions and eliminations that have already occurred in federal grants that have been used to fund Adult Job Training for low-income, unemployed, underemployed and dislocated workers, and Older Worker Training for workers 55 or older to update or learn new skills necessitated by changed technology.

- $236,633 — Community Development and Neighborhood Reinvestment Additional Positions: Funds 5 additional positions to plan, coordinate, develop and implement Neighborhood Reinvestment and Housing Trust Fund projects and initiatives.

The total amount recommended above for Community Programs is $566,983.

c. Natural Resources, Parks and Recreation

- $707,583 — Operating and Maintenance Costs for New Parks: Funds the on-going costs of new or expanded Parks facilities that have recently opened or will open during the first three-quarters of next fiscal year including: Northwest YMCA building expansion and off-leash dog facility, Robles Ranch Clothing Bank, Community Food Bank and new picnic area, Amado Food Bank, Brandi Fenton Park (Phase II), Picture Rocks Pool, Catalina Community Park, Curtis District Park, and McDonald Park ballfield lighting.

- $25,000 — Invasive Plant Management: Funds continuation of an existing agreement with the University of Arizona to coordinate invasive plant management efforts in the County.

- $22,500 — Breast Cancer Boot Camp: Funds programmatic and operational support for the Breast Cancer Boot Camp program operated by an outside agency that will offer a motivational fitness program for victims of breast cancer at park locations throughout the County.

The total amount recommended above for Natural Resources, Parks and Recreation is $755,083.

d. Public Health

- $41,382 — Additional Animal Care Officers: Funds two new Animal Care officers to address call loads that have increased to over 80,000 calls annually for service from the public as result of growth in the County's population. The total cost is $69,382 which is offset by $28,000 of increased revenues projected to be generated by these positions.

- $135,300 — Disease Control Intervention: Funds an additional Communicable Disease Investigator to address increased caseloads and increased costs and utilization of supplies for communicable disease clinics.

- $33,036 — Public Health Nursing Services: Funds demands for Public Health nursing services in the district office that serves Sahuarita, Green Valley, Arivaca and Amado that have increased as a result of substantial growth in this area.

The total amount recommended above for Public Health is $209,718.

e. Forensic Science Center

- $125,412 — Forensic Pathologist: Funds an additional Pathologist to address substantially increased caseloads including increased border crosser deaths. This amount will fund the position for three-fourths of the fiscal year.

- $34,674 — Morgue Operations Supervisor: Funds establishment of this new position to enhance operational efficiency, organization and employee supervision within the Morgue that has experienced substantial increases in caseloads. This amount will fund the position for three-fourths of the fiscal year.

The total amount recommended above for the Forensic Science Center is $160,086.

f. Elections

- $45,000 — New Facility Operating Costs: Funds the additional operating costs associated with the new elections facility on South Mission Road.

g. Procurement

- $33,598 — MWBE Compliance: Funds a new position to ensure compliance with MWBE and Living Wage requirements throughout the County.

- $33,076 — P-Card Compliance: Funds a new position to ensure appropriate use of and compliance with County policies and procedures regulating Purchasing Card transactions.

The total amount recommended above for Procurement is $66,674.

h. Facilities Management

- $112,303 — Additional Positions: Funds 4 new positions to address increased service demands relating to Construction Management Services, Maintenance Operations, and Design Services.

The total amount recommended above to fund departmental requests for supplemental funding is $5,206,627.

VI. Summary of Recommended Adjustments to General Fund Base Budget

As discussed in Section IV. above the amount of projected General Fund revenues for Fiscal Year 2006/07 exceed the amount necessary to fund General Fund base expenditures by $35,070,109. Set forth in Table 5 below are the adjustments to base recommended in Section V. above.

Table 5

Recommended Adjustments to Base Budget

Base Revenues in Excess of Base Expenditures			$ 35,070,109
Recommended Decreases to Base Revenues:			
• Library Transition Offset: 11 cent Primary Rate Reduction	$ 6,873,097		
• Additional Primary Rate Reduction: 12 cents	7,497,924		
		$14,371,021	
Recommended Increases to Base Expenditures:			
• Property Tax Rate Stabilization Fund	3,200,000		
• Employee Compensation	7,959,395		
• Zero-Based Adjustments	4,333,066		
• Supplemental Department Funding:			
• Justice and Law Enforcement	3,290,780		
• Community Programs	566,983		
• Natural Resources, Parks and Recreation	755,083		
• Public Health	209,718		
• Forensic Science Center	160,086		
• Elections	45,000		
• Procurement	66,674		
• Facilities Management	112,303		
		$ 20,699,088	
Total			$ 35,070,109

VII. The Overall Budget

A. County Travel Expenditures

The inflationary cost increases related to business travel, driven in large part by the cost of fuel, have been and will likely continue to be substantially greater that increases in broader indexes measuring the affects of inflation. The total amount included in this Recommended Budget for travel, including training, is $3,642,218. Table 6 below itemizes this total by department.

Table 6
Fiscal Year 2006/07 Departmental Requests for Travel and Training Expenditures

DEPARTMENT	IN-STATE TRAVEL	IN-STATE TRAINING	OUT OF STATE TRAVEL	TOTAL REQUESTED
COUNTY ADMINISTRATION				
ASSESSOR	1,875	28,400	0	30,275
BOARD OF SUPERVISORS	2,809	500	3,048	6,357
CLERK OF THE BOARD	2,900	500	6,500	9,900
COUNTY ADMINISTRATOR	2,597	2,597	6,232	11,426
ELECTIONS	7,000	3,800	9,500	20,300
FINANCE and RISK MANAGEMENT	2,020	113,670	33,000	148,690
FORENSIC SCIENCE CENTER	0	0	12,200	12,200
HUMAN RESOURCES	0	4,500	0	4,500
INFORMATION TECHNOLOGY	0	120,458	44,800	165,258
PROCUREMENT	6,300	8,200	1,000	15,500
RECORDER	6,450	25,000	15,000	46,450
TREASURER	2,500	15,000	0	17,500
TOTAL COUNTY ADMINISTRATION	34,451	322,625	131,280	488,356
JUSTICE and LAW ENFORCEMENT				
CLERK OF SUPERIOR COURT	3,000	11,600	9,000	23,600
CONSTABLES	300	4,630	4,784	9,714
COUNTY ATTORNEY	34,070	147,027	244,897	425,994
INDIGENT DEFENSE ADMINISTRATION	0	370	0	370
JUSTICE COURTS	7,474	28,591	2,366	38,431
JUVENILE COURT	20,300	33,000	45,701	99,001
LEGAL DEFENDER	0	6,441	15,000	21,441
OFFICE OF COURT APPOINTED COUNSEL	440	3,000	3,000	6,440
PUBLIC DEFENDER	477	52,145	24,500	77,122
PUBLIC FIDUCIARY	409	2,650	2,500	5,559
SHERIFF	9,100	40,000	78,000	127,100
SUPERIOR COURT	24,594	102,790	62,059	189,443
TOTAL JUSTICE and LAW ENFORCEMENT	100,164	432,244	491,807	1,024,215
COMMUNITY and ECONOMIC DEVELOPMENT				
COMMUNITY and ECONOMIC DEVELOPMENT ADMIN	10,000	7,200	10,000	27,200
COMMUNITY DEVELOP and NEIGHBORHOOD CONSERV	18,259	9,910	132,947	161,116
COMMUNITY RESOURCES	5,108	2,395	3,484	10,987
COMMUNITY SVSC, EMPLOYMENT and TRAINING	12,922	3,115	30,123	46,160
COUNTY FREE LIBRARY	37,000	0	65,000	102,000
ECONOMIC DEVELOPMENT	4,050	2,700	6,600	13,350
SCHOOLS	6,200	9,900	10,200	26,300
TOTAL COMMUNITY and ECONOMIC DEVELOPMENT	93,539	35,220	258,354	387,113
MEDICAL SERVICES				
INSTITUTIONAL HEALTH	0	750	5,100	5,850
PIMA HEALTH SYSTEM	73,044	0	0	73,044
PUBLIC HEALTH	39,793	47,569	74,668	162,030
TOTAL MEDICAL SERVICES	112,837	48,319	79,768	240,924
PUBLIC WORKS				
CAPITAL PROJECTS	0	6,600	600	7,200
DEVELOPMENT SERVICES	38,420	260,292	68,020	366,732
ENVIRONMENTAL QUALITY	12,600	16,250	27,500	56,350
FACILITIES MANAGEMENT	9,029	42,095	28,449	79,573
FLEET SERVICES	0	10,500	7,600	18,100
GRAPHIC SERVICES	100	2,600	0	2,700
PARKS and RECREATION	6,200	41,800	5,000	53,000
PUBLIC WORKS ADMINISTRATION	8,000	38,000	35,600	81,600
REGIONAL FLOOD CONTROL DISTRICT	6,785	14,600	31,299	52,684
SOLID WASTE MANAGEMENT	5,000	7,500	10,000	22,500
TRANSPORTATION	42,130	197,050	85,600	324,780
WASTEWATER MANAGEMENT	51,870	197,695	186,826	436,391
TOTAL PUBLIC WORKS	180,134	834,982	486,494	1,501,610
TOTAL ALL DEPARTMENTS	521,125	1,673,390	1,447,703	3,642,218

The County currently has no uniform benchmarks, standards for justification or guidelines for determing either departmental allocations for these purposes or for approval of individual requests for travel. I will be directing staff to research and develop potential models that can be implemented to assist in making these determinations on a consistent, rational basis. While I am not recommending that any of the budget requests itemized in Table 6 be altered at this time, future recommendations to the Board of Supervisors on this subject may include mid-year transfers among travel accounts or an alternative methodology for budgeting travel accounts in future budgets.

B. Special Districts and Debt Service

1. County Library District

On February 21, 2006, the Board of Supervisors unanimously approved an agreement with the City of Tucson to transfer library operations and funding to the Pima County Free Library District. The agreement allows the City to decrease its funding for library services incrementally until the year 2010. In the current year City funding was decreased to $8 million. For Fiscal Year 2006/07, the City's contribution will be $6 million, decreasing to zero in Fiscal Year 2009/10. Governance and administration of the Library System and all library employees transfer to the Library District on July 1, 2006. Pursuant to an Intergovernmental Agreement between Pima County and the Pima County Free Library District, all Tucson/Pima Public Library employees will become Pima County employees on July 1, 2006. For budgetary purposes only, these employees are shown as FTEs within the Pima County Free Library District, and the related salary and benefit costs are budgeted directly in the Library District.

The City will lease all library facilities to the County at no cost. The County will be responsible for maintenance and repairs to most of the leased facilities. At transition, the City will pay the County for accrued employee leave bank expenses and will reimburse the Library District for certain repairs and updates needed for City library facilities.

The recommended Fiscal Year 2006/07 Library District operating expenditure budget is $34,445,185, which is partially offset by $6,000,000 in revenue from the City of Tucson. The budget includes funding for 350 permanent and 200 part-time and intermittent Library staff and for maintenance and repair of an additional 315,000 square feet of City library facilities, as well as for the collection materials and technology support for 24 libraries. There is also funding for purchase of additional library materials which includes books, audio visual materials, and electronic resources. The budget includes funding to open the Martha Cooper Midtown Library, design the new Flowing Wells Library, and begin the acquisition of materials and staff for the Wheeler Abbett Marana Library.

The recommended Library District tax rate necessary to support the recommended budget is $0.3675 per $100 of assessed value. This is an increase of $0.1100 over the current year's rate of $0.2575. This levy rate includes a projected June 2007 fund balance of $2,538,555, which is necessary to complete construction of the Flowing Wells and Marana libraries, to provide for the necessary collection materials and staff at the new libraries, to provide funding for salary and benefit adjustments for employee raises, and to cover unanticipated maintenance, repair, and utility costs which develop in the former City library facilities.

2. Debt Service Fund

The total recommended Fiscal Year 2006/07 Debt Service Fund budget is $73,418,403, a $5,679,741 increase from this fiscal year. The Debt Service Fund includes payments on the County's General Obligation debt, the Street and Highway Revenue Bond debt, Highway Expansion/Extension Loan Program debt, Flood Control General Obligation debt, and Improvement District debt, all of which are long-term debt.

- General Obligation Debt Service

  The County's General Obligation Debt Service is funded with a secondary property tax. The recommended General Obligation debt service of $51,091,093 will fund existing debt service as well as debt service on a proposed $95,000,000 bond sale expected to occur in January 2007.

  As originally planned when the 1997 Bond Program began, the debt service on new bond sales supported by the secondary tax levy is being offset by ongoing reductions in debt service for existing outstanding bonds. As the 1997 bonds are being retired, 2004 bonds are being sold incurring new debt.

  I recommend that the General Obligation Debt Service tax rate remain the same as this year's rate of $0.7150 per $100 of net assessed value for Fiscal Year 2006/07.

- Street and Highway Revenue Debt Service

  The 1997 Transportation Bond authorization provides for the sale of Street and Highway Revenue bonds with the debt service being repaid from the Highway User Fees (HURF) the Pima County Transportation Department receives from the State of Arizona. The recommended Street and Highway Revenue Bond debt service for Fiscal Year 2006/07 of $18,986,218 will fund existing debt service as well as debt service on a proposed $25,000,000 bond sale expected to occur in January 2007.

- Highway Expansion/Extension Loan Program (HELP)

  In addition to Street and Highway Revenue bonds, the Transportation Department has three HELP loans: one for the Shannon Road Project, a second for the Ajo Way Road project, and a third for the Alvernon Way project. HELP is a program developed by the Arizona State Transportation Board to provide short-term funding for specific transportation projects at below market rates. Fiscal Year 2006/07 debt service on the existing HELP loans is $2,194,241. This debt service is also paid from HURF revenues.

- Flood Control General Obligation Debt Service

  The Flood Control District's General Obligation Debt Service is funded by its secondary property tax. The Fiscal Year 2006/07 debt service for the Flood Control General Obligation bonds is $855,395 which represents approximately $0.0145 of its secondary tax rate.

- Improvement District Debt Service

  Pursuant to State law, Improvement Districts can be formed with the approval of the Board of Supervisors and a majority of affected property owners to fund improvements within a specified geographic location. The Fiscal Year 2006/07 Improvement District debt service of $291,456 is paid from direct assessments to the property owners in the respective improvement districts. There is currently one Improvement District paying debt service: La Cholla Boulevard. In addition, bonds are anticipated to be issued for the Camino Ojo de Agua Improvement District by July 2006. Although Pima County is not liable for the debt service of the individual improvement districts, the County is required to include them in its financial reporting.

3. Regional Flood Control District

The recommended operating budget for the Regional Flood Control District is $8,743,185, a $597,512 or 6.4 percent decrease from the current fiscal year. Also recommended are operating transfers totaling $14,744,261 of which $13,862,600 will be allocated to the Capital Projects Fund, $851,395 for payment of Flood Control General Obligation debt service, and $30,266 to the General Fund to partially offset the County's contribution to the Pima Association of Governments.

Flood Control Capital Projects funds are used to acquire, construct, expand and improve flood control facilities within the County including bank stabilization, channels, drainage ways, dikes, levees and other flood control improvements. This includes funding to continue the Board approved Riparian Protection Program as

a component of the Sonoran Desert Conversation Plan, and to procure flood prone land contiguous to existing watersheds within the County. These land acquisitions serve the dual purpose of protecting existing riparian habitat corridors and preventing future flood damages. I recommend that the District's tax rate remain the same as this year's rate of $0.3746 per $100 of net assessed value.

4. Stadium District

The Stadium District operating budget for Fiscal Year 2006/07 is $2,478,906, a $937,737 increase from this year's budgeted amount. The majority of this increase is due to the payment of $682,783 in administrative overhead to the General Fund, which had previously been waived. The District's budget also includes a $3,020,635 operating transfer from the Stadium District to the General Fund to pay the Stadium District Debt Service on the outstanding Certificates of Participation used to finance construction of the Stadium.

Funding for the District derives from four sources: a $3.50 per contract car rental surcharge, a $.50 per day rental tax on recreational vehicle spaces, a 2 percent hotel/motel tax in the unincorporated area of the County, and revenue from baseball and other events scheduled at Kino Veterans Memorial Stadium. Tourism directly affects the car rental surcharge, recreational vehicle surcharge, and hotel/motel tax, and also affects revenues generated from tickets sales, parking and concessions at Spring Training games.

Efforts are on-going to enhance revenues generated at the Stadium. The County is working closely with the Arizona Diamondbacks and Chicago White Sox to market Spring Training both locally and nationally. Efforts for next year will include aggressive group sales, Pima County Attractions marketing, increased destination marketing with the Metropolitan Tucson Convention and Visitors Bureau and local hospitality partnership marketing with specific focus on increased outreach in the Chicago, northern Arizona, and Mexico markets. In addition, efforts to increase revenues through non-baseball events held at the Stadium and adjacent facilities will continue with more emphasis on community music festivals, and sports tournaments.

On September 13, 2005 the Board of Supervisors approved an increase in the hotel/motel tax which will generate approximately $1.5 million of additional Funding annually for the District. These additional revenues will allow the District to fully fund its Debt Service which had previously been partially funded by the General Fund and to undertake capital improvements necessary to maintain the Stadium as a safe, attractive venue for public entertainment and at standards required for Major League Baseball play.

C. Annual Capital Projects Fund Budget and Capital Improvement Plan Budget

Transmitted under separate cover will be the Fiscal Year 2006/07 recommended Capital Improvement Budget, of $197,871,141, which consists of the Capital Projects Fund Budget of $155,901,786 and the Wastewater Management Capital Budget of $41,969,355 as set forth in Table 7 below.

Table 7

Recommended Fiscal Year 2006/07 Capital Projects Fund Budget and Capital Improvement Plan Budget

	FY 2005/06 Bond and Non-Bond Project Budgets	FY 2006/07 Bond and Non-Bond Projects Budget	Difference	1997 Bond Projects	2004 Bond Projects	Non-Bond Projects
Capital Projects Fund Budget						
Facilities Management	$34,159,949	$28,892,491	($5,267,458)	$737,065	$27,532,920	$622,506
Transportation	56,480,917	53,765,504	(2,715,413)	48,358,856		5,406,918
Flood Control	20,249,835	21,738,778	1,488,943	2,696,704	6,869,254	12,172,820
Parks and Recreation	14,542,719	13,908,586	(634,133)	2,303,490	11,605,096	
Open Space	9,138,000	21,715,199	12,577,199		21,715,199	
Cultural Resources	5,143,722	4,534,256	(609,466)	1,475,433	3,058,823	
Neighborhood Reinvest	1,187,667	4,150,245	2,962,578	845,564	3,304,681	
Solid Waste	2,296,000	5,862,000	3,566,000	5,378,000	484,000	
Sheriff Radio System		414,318	414,318		271,584	142,734
CIP Administration	578,141	920,409	342,268	75,331	845,078	
Total Capital Projects Fund Budget	143,776,950	155,901,786	12,124,836	61,870,173	75,686,635	18,344,978
Wastewater Management Capital Improvement Budget	21,834,215	41,969,355	20,135,140	580,365	31,946,258	9,442,732
Total Capital Improvement Plan Budget	$165,611,165	$197,871,141	$32,259,976	$62,450,538	$107,632,893	$27,787,710

1. Capital Projects Fund Budget

The $155,901,786 Capital Projects Fund Budget for Fiscal Year 2006/07 is an increase of $12,124,836 or 8 percent over the Capital Projects Fund Budget for the current fiscal year.

Overall the Capital Projects Fund Budget transitions from the 1997 bond program to the projects authorized by voters in 2004. Of the total Capital Projects Fund Budget, $61,870,173 is allocated to 1997 bond projects, $75,686,635 is allocated to 2004 bond projects, and the remaining $18,344,978 is allocated to non-bond projects.

Included in the recommended Capital Projects Fund Budget are construction expenditures for 103 projects now underway totaling $114,465,941, or 74 percent of the total. The remaining balance of project expenditures are for planning and design, right-of-way including open space, utility relocation, and public art expenses.

The two major budgeted projects for Facilities Management are the Kino Public Health Center and the Justice Court/Municipal Court Complex, both 2004 bond projects. There are major budgeted expenditures for six Transportation projects, all of which are 1997 bond projects: River Road, Campbell Avenue to Alvernon Way; Alvernon Way, Ft. Lowell Road to River Road; County Club Road, 36th Street to Milber; Craycroft Road, River Road to Sunrise; Cortaro Farms Road, Southern Pacific Railroad Crossing to Thornydale; and Valencia Road, Mark Road to Camino De La Tierra. Other significant projects include Flowing Wells Community Center, Brandi Fenton Memorial Park, and Santa Cruz River Linear Park in the vicinity of Continental Ranch.

Not included in the Capital Projects Fund budget are $10,800,000 of expenditures programmed by the U.S. Army Corps of Engineers (USACOE) on seven projects for which the Regional Flood Control District has budgeted its cost sharing responsibilities of $5,300,000. The major USACOE expenditure will be $8,000,000 for the Arroyo Chico Detention Basin.

2. <u>Wastewater Management Capital Budget</u>

The recommended capital budget for Wastewater Management will be increased by $20,135,140, or 92 percent. The Wastewater Management Capital Budget reflects the substantial completion of the 1997 sewer bond program. With total recommended budgeted capital expenditures for existing projects of $41,969,355, 1997 bond projects account for $580,365, or 1 percent. The 2004 bond projects account for $31,946,258, or 76 percent while the remaining $9,442,732, or 23 percent, are for non-bond projects. These expenditures include construction on the Santa Cruz Interceptor, Prince to Franklin; Marana Treatment Plant expansion and Roger Road Treatment Plant rehabilitation.

D. Combined Total County Budget

1. Combined County Property Tax Rate

The combined primary and secondary property taxes levied by the County fund about 27 percent of the combined total County Budget. These are the only County revenues over which the Board of Supervisors has substantial control. The remainder of the combined County Budget, 73 percent, is supported almost entirely by charges for services and intergovernmental revenues, primarily state revenue sharing and grants.

As discussed above, it is recommended that the primary property tax rate which supports the County General Fund be reduced 23 cents, the Library District rate be increased 11 cents to continue increased relief to the City of Tucson's General Fund and fund increased costs, expanded services and new facilities in the Library System, and that the property tax rates for Debt Service and the Flood Control District remain the same. The result is a net reduction in the combined County property tax rate of 12 cents from this year's rate of $5.4191 to $5.2991.

2. Combined County Budget

The combined total Recommended County Budget, described in the budget schedules and departmental budget summaries following this memorandum, is $1,280,611,368. The total Recommended Budget is $78,189,291 more than the current year. Of this total increase, $34,802,921 is in the General Fund as discussed in Sections IV and V above. Significant non-General Fund increases include:

- $19,460,444 in the County Library District Fund as discussed in Section VII. B.(1) above.
- $12,124,836 in the Capital Projects Fund as discussed in Section VII.D. above.
- $5,679,741 in the Debt Service Fund as discussed in Section VII.B.(2) above.
- $7,124,425 in the Wastewater Management enterprise fund to address increased maintenance and rehabilitation work needed for the ageing sewer system, and treatment capacity increases to accommodate population growth.
- $3,799,072 in Development Services to address the continued high level of development, building, and permitting activity that generates increased revenues but correspondingly requires increased service capacity.

Significant non-General Fund decreases include:

- $13,287,377 in Sheriff's grants as the responsibility for administering High Intensity Drug Trafficking Agency funds for other local jurisdictions has transferred from the Pima County Sheriff to the Arizona Criminal Justice Commission.

- $7,345,787 in Pima Health Systems as a result of implementation of Medicare D-Prescription Drug Coverage on January 1, 2006. The pharmaceuticals for Medicare members that the department is responsible for decreased and revenues from the Arizona Health Care Cost Containment System capitation rates have correspondingly been decreased to reflect this reduction in medical expense.

VIII. Conclusion

This Recommended Budget attempts to balance the impacts of rapidly increasing property valuations on taxpayers in our community against the service needs in our community for which the County is responsible.

This Budget reduces the primary levy which supports the General Fund by 23 cents. This is a 5.65 percent reduction in the rate from $4.072 to $3.842 per $100 assessed value. This is the lowest the primary rate has been in eight years. The reduction in the primary levy from the current rate is $14,371,021 which is more than the increase in the primary levy resulting from market appreciation of existing property. Consequently, in the aggregate the remaining increase in the primary levy is entirely funded by new growth in the County.

The Library District secondary tax is increased 11 cents. These additional revenues will fund continued, increased relief to the City of Tucson's General Fund and pay for increased costs, expanded services, and new facilities in the countywide Library System.

The net combined total County property tax rate for the primary and three secondary rates which the Board of Supervisors sets is decreased by 12 cents from the current rate of $5.4191 to $5.2991 per $100 of assessed value. This is the lowest the combined rate has been in eight years.

In addition to providing property tax relief to moderate the impacts of increased valuations, this Budget continues the County's commitment to invest in the community and improve services to the public. All existing County responsibilities, functions and programs continue to be funded without reduction in the level of services now being provided. This Budget also addresses increased costs of service delivery, increased demand for services as our population grows, progressively decreasing grant dollars

received from the federal and state governments, new mandated legal requirements for service delivery, and the need to fund new operating costs for voter approved bond projects as they come on-line.

Significant additional investments provided for in this Budget include:

- More than $10 million of new funding specifically to enhance the Justice and Law Enforcement System including $1.7 million for full and grant match funding to add 29 new Sheriff's deputies.

- More than $7 million of additional funding to support, enhance and expand the countywide Library System.

- More than $2.4 million for renovations, improvements and operating costs for new facilities in the Parks System.

- Almost $1.4 million to replace federal and state grant reductions in criminal justice and job training revenues.

- Almost $4.5 million for increased mandated contributions to support the State's indigent acute and long term care programs.

- Almost $8 million for an employee compensation package to continue to invest in the County's workforce and remain competitive in attracting and retaining personnel.

This Recommended Budget is being transmitted prior to adoption of the State's Budget for next fiscal year. While this Budget projects probable impacts, the State Budget actually adopted may require adjustments in some amount to this recommendation. This information will be transmitted to the Board when it becomes known.

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Board of Supervisors Memorandum

May 16, 2006

Tentative Budget Adoption: Fiscal Year 2006/2007

Background

Pursuant to State statute, the Board is required to adopt a tentative budget to establish a maximum ceiling for the County budget. Adoption of the tentative budget serves to set the maximum County expenditure ceiling and establish a maximum tax rate. Prior to final adoption on June 20, 2006 the Board may reallocate expenditures and revenues among departments differently than set forth in the tentative budget and may decrease expenditures as well as corresponding tax rates.

Status Report

Based on additional information available since transmittal of the Recommended Budget on April 28, 2006, I recommend the following adjustments to the original recommendations:

- Recent estimates indicate that the amount of revenues needed to be contributed next fiscal year by the Transportation Department to the Capital Projects Fund in order to implement their programmed projects needs to be increased. The result is that the Department's expenditures will be reduced by $2,500,000 and that amount transferred to the Capital Projects Fund as additional fund balance.

- The Deputy County Administrator for the Community and Economic Development functional area has requested that $580,000 be carried over to: cover the second half of the Summer Youth Intern and Employment Program, which crosses two fiscal years; and, to address timing issues related to the receipt of state and federal Workforce Investment Act Program funds. This increase in next year's expenditures will be funded by an increase in beginning fund balance, and this amount will be placed in the Contingency Fund carry-forward center.

- Facilities Management has submitted a cost listing of various departmental projects that have been started but will not be finished this year, necessitating the carry-forward of $537,094 of this year's expenditure authority to next fiscal year. This increase in next year's expenditures will be funded by an increase in beginning fund balance and this amount will be placed in the Contingency Fund carryforward center.

- Juvenile Court has requested that $311,625 of this year's expenditure authority be carried forward for various unbudgeted capital repair expenditures. Absent an itemized costing of the items specified in their request, and due to the fact that the items requested were not specifically budgeted for this year, I am recommending that this amount be made unavailable to Juvenile Court in this year's budget thereby increasing

next year's beginning fund balance. I am then recommending that this amount be transferred next fiscal year to the Facilities Renewal Fund for purposes deemed appropriate by the Director of Facilities Management, but not necessarily for Juvenile Court projects.

- The Director of the Office of Strategic Technology Planning has requested that $80,000 of this year's expenditure authority be carried forward to next year in order to pay for completion of programming work required for the Synergen System. This increase in next year's expenditures will be funded by an increase in beginning fund balance and this amount will be placed in the Contingency Fund carryforward center.

- The Clerk of the Court has requested that $37,954 of this year's expenditure authority (which had previously been carried forward from last fiscal year and placed in the Contingency Fund carry-forward center) continue to be carried forward to the next fiscal year. This is for unfinished software support for the Clerk of the Court's automated collection system. This increase in next year's expenditures will be funded by an increase in beginning fund balance and this amount will be placed in the Contingency Fund carry-forward center.

The effect of these adjustments is that the Recommended Budget amount of $1,280,611,368 will decrease by $953,327 to $1,279,658,041.

In addition, the way two budgeted transactions are recorded will change from the way they were presented in the Recommended Budget Book schedules. Neither will have any effect on the overall Recommended Budget amount:

- $3,200,000 recommended as being set aside for property tax rate stabilization will be recorded as an operating transfer from the General Fund to the Property Tax Rate Stabilization Special Revenue Fund under the County Administration Department.

- $2,040,000 recommended as being allocated to the Information Technology Enhancement Fund will be recorded as an operating transfer from the General Fund to this Special Revenue Fund under the Information Technology Department.

Prior to final adoption of the Budget on June 20, 2006, I will transmit to the Board any other recommended adjustments to the Recommended Budget that may be necessary to incorporate the most recent information available to project this year's General Fund ending fund balance and next year's revenues and costs. I will develop any such recommended adjustments within the tax rates already recommended to the Board which are the tax rates listed below.

At this point, the only substantial adjustment that may be recommended prior to final Budget adoption relates to possible additional costs to house remanded juveniles at Juvenile Court detention facilities. Due to operational constraints, additional costs by the Sheriff's Office will be incurred. While there has been some recent cooperation among the

parties, a number of issues remain outstanding including facility modification costs. Consequently, a transfer of dollars between these two budget units in some amount may prove to be appropriate.

Recommended Fiscal Year 2006/2007 Budgets and Tax Rates

The table below outlines the budgets and tax rates that I recommend for Fiscal Year 2006/2007. Should the Board at the time of tentative adoption take action to increase County expenditures beyond those included in the Recommended Budget, the budget ceiling and/or the tax rate may increase above the amounts listed below.

Fiscal Year 2006/2007 Budget	Budget	Tax Rate
Total County Budget	$1,279,658,041	$3.8420
County Free Library District	34,917,185	0.3675
Flood Control District	8,743,185	0.3746
Debt Service	73,418,403	0.7150
Stadium District	2,478,906	-------

According to the Assessor, Pima County's neutral 2006 Primary Levy will be $251,079,903. A neutral levy is defined by State statute as containing no increase that results from any increase in the value of existing property in the County due to market appreciation. Under the Recommended Budget, with its 23 cent reduction in the primary property tax rate, the County's 2006 Primary Levy will be less than the neutral levy by $1,938,838 thus obviating the need, under State statute, to issue a Truth in Taxation Notice and hold a Truth in Taxation public hearing.

Following the Board's adoption of the tentative budget, the County is required to publish the tentative budget in a format prescribed by the Arizona Auditor General. The budget, presented in the required format, is attached.

Respectfully submitted,

C.H. Huckelberry
County Administrator

Attachment

Note: The final paragraph of this memorandum, Tentative Budget Adoption: Fiscal Year 2006/2007, May 16, 2006, makes reference to the publication of the Tentative Budget, ". . . in a format prescribed by the Arizona Auditor General" and indicates that the format is presented in the attachment. However, these pages, which show the estimates of revenues and expenditures/expenses, have been withdrawn, since they replicate the information provided in the section labeled State Reports. Please refer to the tab labeled State Reports for the estimates of revenues and expenditures/expenses.

Board of Supervisors Memorandum

June 20, 2006

Fiscal Year 2006/07 Final Budget Adoption

Background

The Fiscal Year 2006/07 Recommended Budget was transmitted to the Board on April 28, 2006. The Tentative Budget was adopted by the Board on May 16, 2006 as originally recommended, with some minor adjustments to accommodate appropriate budgeting organization and formatting for the coming year. Adoption of the Tentative Budget, pursuant to State law, set the maximum County expenditure ceiling.

Recommended Adjustments to the Tentative Budget

I recommend four adjustments to the Board adopted Tentative Budget, all of which can be accomplished within the Budget ceiling previously adopted by the Board:

1. Retirement Rates Adjustment

   During the current legislative session, the State Legislature passed Senate Bill 1357 changing some of the actuarial assumptions used in calculating retirement plan unfunded liabilities, resulting in lower fiscal year 2006/07 employer contribution rates in four of the five State retirement plans (excluding the Arizona State Retirement System). These new employer contribution rates will be lower than the rates previously provided to the County, which were used in developing the Fiscal Year 2006/07 Tentative Budget. The process of recalculating the employer contribution rates is in progress. At this time, revised employer contribution rate information is available only for the Public Safety and County Attorney Investigators retirement plans. General Fund savings from the reduced employer contribution rates for these two plans is estimated at $972,308. The proposed final adopted General Fund budgets for the Sheriff and County Attorney will be reduced by $957,982 and $14,326 respectively, and these savings, less $165,704 for tenant improvements as discussed in item 4 below, will be placed in the Budget Stabilization Fund. Savings for the Corrections Officers and Elected Officials retirement plans will be determined when the revised employer contribution rate information is received, and the resulting savings is also recommended to be moved to the Budget Stabilization Fund.

2. Juvenile Detention Center Remodeling

   At Tentative adoption, the Board approved a $3,000,000 appropriation from the General Fund to the Facilities Renewal Fund to continue the rehabilitative work necessary to maintain the integrity of County buildings. I recommend that up to $1,000,000 of this amount be earmarked specifically for necessary remodeling of the Juvenile Detention Facility to accommodate remanded juveniles who are currently being housed in the Adult Detention Facility.

3. Vehicle License Tax Use

As recommended in my Board Memorandum dated June 20, 2006, $5,026,195 should be set aside in the Budget Stabilization Fund, a General Fund account, for the purpose of paying these expenditures deemed unallowable by the Auditor General as not being for "transportation purposes" if an Attorney General's opinion is issued that indicates that the County's interpretation of allowable Vehicle License Tax expenditures is incorrect. I recommend that this amount be transferred to the Budget Stabilization Fund from the General Fund dollars originally recommended in a total amount of $9 million for appropriation into the Space Acquisition Fund for Fiscal Year 2006/07.

4. Tenant Improvements

The Assessor currently leases office space at 21 East Congress Street, and will soon be expanding that space to include approximately 4000 square feet at 25 E. Congress St. In order to accommodate this expansion, certain tenant improvements need to be made that will cost an estimated $185,704. The Assessor will designate $20,000 of his fiscal year 2006/07 budget for this purpose, leaving a balance of $165,704 that I recommend be covered by the retirement rate decrease savings discussed in item 1 above.

Recommendation

Set forth below are the proposed Fiscal Year 2006/07 Final Budget amounts and tax rates. These amounts and rates are the same as those in the Tentative Budget adopted by the Board and reflected in the attached Arizona Auditor General prescribed schedules.

Fiscal Year 2006/07 Budget	Proposed Final FY 2006/07 Budget Amount	Proposed FY 2006/07 Tax Rate
Total County Budget	$1,279,658,041	$3.8420
County Free Library District	34,917,185	0.3675
Flood Control District	8,743,185	0.3746
Debt Service	73,418,403	0.7150
Stadium District	2,478,906	-----

Respectfully submitted,

C.H. Huckelberry
County Administrator

CHH/jj (June 13, 2006)

Attachment

BUDGET OVERVIEW

Financial Structure

Consolidated Overview of the County Budget by Fund

Total County Budget by Source and Use

Revenues & Expenditures for Fiscal Years 2004/2005 Through 2006/2007

Budget in Brief Fiscal Year 2006/2007

Adopted Full Time Equivalent Positions for Fiscal Years 2004/2005 Through 2006/2007

Pima County Capital Improvement Program

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FINANCIAL STRUCTURE

Accounting policies: The Pima County accounting policies are guided by the State of Arizona Auditor General through the *Uniform Accounting Manual for Arizona Counties.* The policies conform to generally accepted accounting principles as promulgated by the Governmental Accounting Standards Board (GASB) and provide a consistent basis for presenting financial information of the County.

Fund accounting: The financial transactions of the County are recorded in individual funds, each of which is considered a separate fiscal entity. Each fund is accounted for with a separate set of *self-balancing* accounts that comprise its assets, liabilities, net assets, revenues, and expenditures or expenses, as appropriate.

The various funds and subsidiary ledgers are classified by category and type as follows:

Fund Type	Description	Funding Source
GOVERNMENTAL FUNDS	**Governmental Funds are referred to as "expendable funds" because the measurement focus is based upon the flow of current financial resources rather than the measurement of net profit. Governmental Funds are comprised of the following:**	
General Fund	The General Fund is the County's principal financing vehicle for general government operations and for resources that are not required to be accounted for in another fund.	Funded largely by primary property tax revenue and state shared sales tax revenue.
Special Revenue Funds	Account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. Special Revenue Funds include the following:	
	• Economic Development & Tourism – Accounts for resources used to promote business and job development and business retention in Pima County and the state of Arizona for the purpose of enhancing the economic welfare of the inhabitants of the County.	Hotel/motel tax revenues.
	• Employment & Training - Accounts for resources controlled by the County as a prime sponsor under the Workforce Investment Act of 1998, superseding the Jobs Training Partnership Act. Also includes Youth Opportunity (YO) grant, Pima Vocational High School, and many other grants.	Primarily Federal Government revenue.
	• Environmental Quality - Accounts for resources specifically identified to be expended for the protection of water, air, and land from pollutants.	Air quality inspection and application fees; revenues from alternate onsite disposal plans; and federal and state grants.
	• Library District – Accounts for resources used for the management and operation of the Pima County Free Library District.	Secondary property tax revenue.
	• Public Health - Accounts for resources used to finance activities involved in the conservation and improvement of public health, emergency management/homeland security, and various animal control functions.	Federal and state grants; charges for services provided; and operating transfers from the General Fund.

Fund Type	Description	Funding Source
GOVERNMENTAL FUNDS		
Special Revenue Funds (cont'd)		
	• Regional Flood Control District - Accounts for expenditures necessary to analyze, design, and maintain flood control improvements to protect persons and property from floodwaters.	Secondary taxes on real property.
	• School Reserve Fund – Accounts for resources specifically identified to be expended for education programs in the Pima County Accommodation District and specialized educational programs that extend outside the boundaries of individual school districts.	Federal and state grants; private donations.
	• Solid Waste Fund – Accounts for resources used to provide solid waste disposal facilities and services and tire recycling services.	Landfill tipping fees; County share of state tax on new tire sales.
	• Stadium District – Accounts for resources specifically identified to be expended for the management and operation of Tucson Electric Park.	Car rental surcharge fees; recreational vehicle surcharge fees; hotel/motel bed taxes; and charges for services provided.
	• Transportation - Accounts for administrative and operating costs expended for highways and streets, as well as resources transferred to the Capital Projects Fund for construction of highways and streets.	County share of gasoline tax collected by state Highway User revenues; Vehicle License Tax revenues; and charges for services.
	• Other Special Revenue Funds - Account for resources to be expended for various other programs of the County, including various probation programs, consumer protection programs, family support, antiracketeering programs, law library, etc.	Federal and state grants. Antiracketeering funding is provided by court ordered forfeitures, diversion fees, and restitution payments.
Debt Service Fund	Accounts for the accumulation of resources for, and the payment of, general long term debt principal and interest applicable to Governmental Funds. This fund manages the debt for improvement districts, the Regional Flood Control District, Transportation bonds, and General Obligation bonds.	Secondary tax levy on real and personal property; transfers of Highway User Revenues from the Transportation Special Revenue Fund for the payment of Transportation bonds; transfers of secondary property tax revenue from the Regional Flood Control District Special Revenue Fund for payment of Flood Control General Obligation bonds.
Capital Projects Fund	Accounts for financial resources to be used for the acquisition or construction of major capital assets, including land, buildings, roads and streets, drainage ways, libraries, and parks (other than those financed by Proprietary Funds).	Bond sale proceeds; federal and state grants; transfers of Regional Flood Control District and Library District monies; reimbursements associated with specific capital projects.

Fund Type	Description	Funding Source
PROPRIETARY FUNDS	**Governmental Funds Proprietary funds are accounted for using the flow of economic resources measurement focus. This measurement focus accounts for all cost allocations (including depreciation) associated with the fund, similar to non-governmental business enterprises, and determines the net profit from operations. Proprietary Funds are comprised of:**	
Enterprise Funds	Account for operations that are financed and operated in a manner similar to private business enterprises. Enterprise funds within Pima County include the following:	
	• Development Services - Accounts for the operations that provide zoning permits, enforce ordinances, and administer uniform building codes.	License and permit fees for plan examinations and zoning; penalties related to the issuance of building, plumbing, mechanical, electrical and mobile home permits; and charges for services such as plan checks and subdivision coordination.
	• Medical Services - Accounts for provider health care services for Pima Health System & Services, which operates health plans for the Arizona Health Care Cost Containment System (AHCCCS) and long term care under the Arizona Long Term Care System (ALTCS).	Primarily derived from capitation fees.
	• Parking Garages - Accounts for the management and operation of eight parking facilities located in downtown Tucson.	Parking fees from five public parking garages and three parking lots owned by Pima County.
	• Wastewater Management - Accounts for the management and operation of wastewater treatment and water pollution control facilities.	Sewer user and connection fees.
Internal Service Funds	Account for the financing of goods or services provided by one department to other departments of the County on a cost reimbursement basis. Internal Service funds include the following:	
	• Self Insurance Trust Fund - Accounts for the risk management function of the County. The fund is administered by an appointed board of trustees and provides self insurance for medical malpractice, workers compensation, unemployment, general liability, property damage, environmental damage, and employee dental benefits. It also acquires coverage for other risks.	Financed by charges to specific user departments and to the General Fund.
	• Other Internal Service Funds - Account for the acquisition, operation, and maintenance of automotive and communications equipment used by County departments and for printing/graphic services provided to County departments.	Financed by fees and reimbursements charged to user departments.

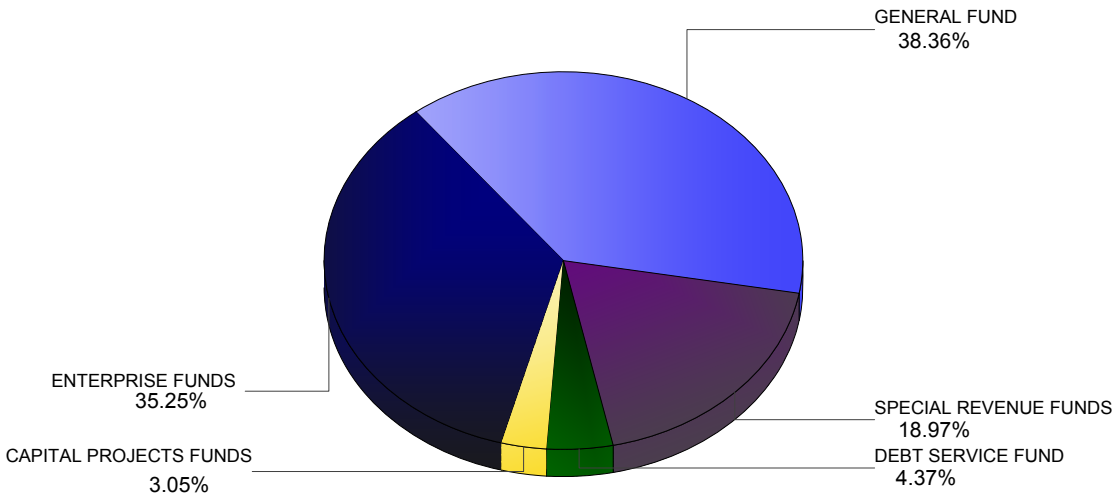
Fund Type	Description	Funding Source
FIDUCIARY FUNDS	**Fiduciary funds do not include resources belonging to Pima County; therefore, they are not part of the County's budgeting process. The County does, however, have custodial responsibility for these funds and reports for them in its Comprehensive Annual Financial Report.**	
Agency Funds	Account for cash and investments held by the County on behalf of various fire districts, cities and towns, individuals, the state and other agencies. Also included are clearing funds for payroll and property taxes.	
Investment Trust Fund	Accounts for cash and investments held by the County on behalf of various school districts.	

SUBSIDIARY LEDGERS

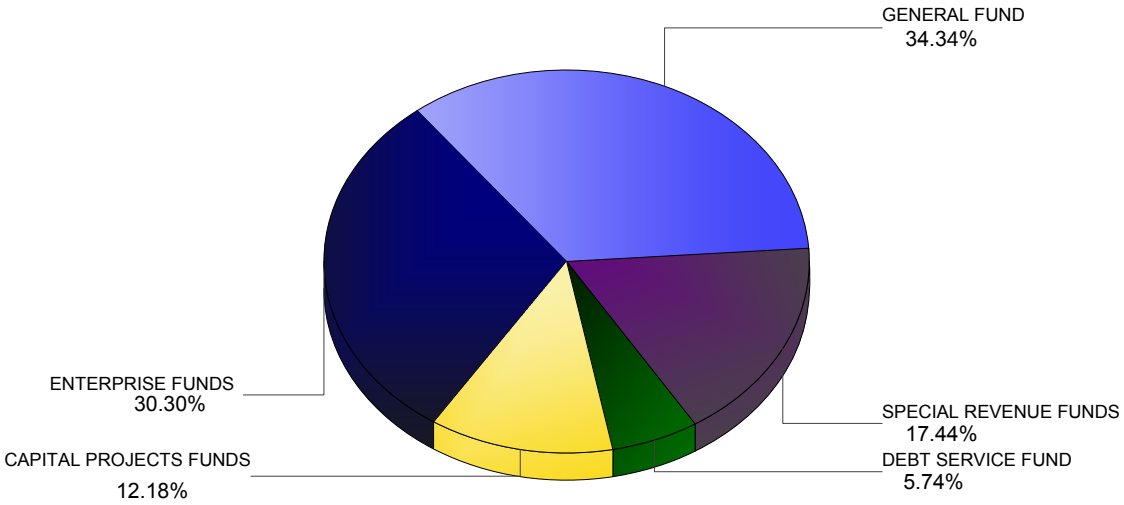
It should be noted that balances from the former General Fixed Asset Account Group and the General Long Term Debt Account Group are now considered subsidiary ledgers and are reported within the County's government-wide financial statements, as required by GASB 34.

CONSOLIDATED OVERVIEW OF COUNTY BUDGET BY FUND

REVENUES BY FUND



EXPENDITURES BY FUND

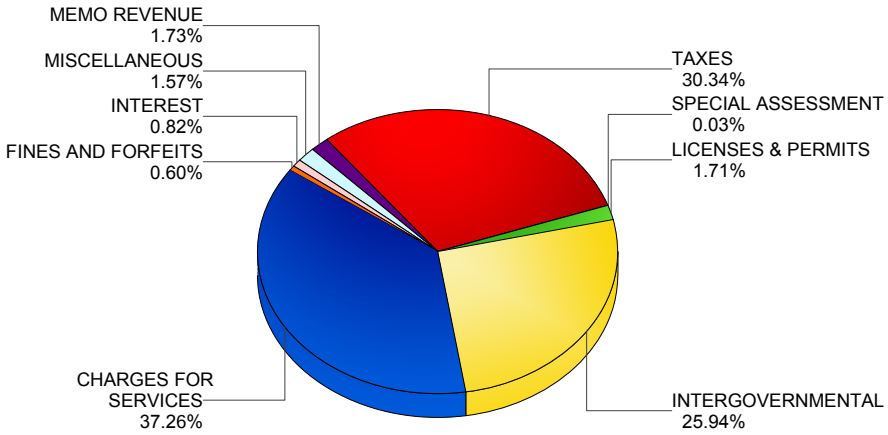


FUNDING SOURCES	EST. BEGINNING FUND BALANCE 2006/2007	ADOPTED REVENUES 2006/2007	ADOPTED EXPENDITURES 2006/2007	OTHER FINANCING SOURCES 2006/2007	INTERFUND TRANSFERS IN / (OUT)	ESTIMATED ENDING FUND BALANCE
GENERAL FUND	45,839,293	443,052,863	(439,535,427)	0	(26,356,729)	23,000,000
SPECIAL REVENUE FUNDS	60,307,420	219,041,113	(223,126,307)	0	(24,006,803)	32,215,423
DEBT SERVICE FUND	5,731,731	50,437,798	(73,418,403)	0	22,028,854	4,779,980
CAPITAL PROJECTS FUNDS	51,763,555	35,206,682	(155,901,786)	120,000,000	28,947,600	80,016,051
ENTERPRISE FUNDS	31,138,581	407,110,519	(387,676,118)	33,500,000	(1,200,000)	82,872,982

Note: The above charts do not include Internal Service Funds.

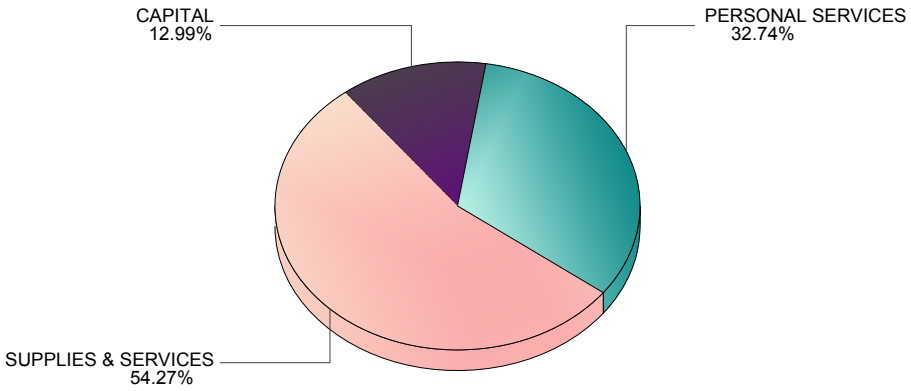
TOTAL COUNTY BUDGET BY SOURCE AND USE

REVENUES



REVENUES	FY 2004/2005 Actual	FY 2005/2006 Revised	FY 2006/2007 Adopted
TAXES	300,972,231	319,832,041	350,439,566
SPECIAL ASSESSMENT	21,954	290,801	291,456
LICENSES & PERMITS	18,172,851	17,096,201	19,705,867
INTERGOVERNMENTAL	281,355,402	292,218,059	299,571,012
CHARGES FOR SERVICES	394,163,630	415,564,492	430,412,081
FINES AND FORFEITS	6,039,463	6,220,734	6,904,517
INTEREST	6,784,892	3,055,359	9,422,527
MISCELLANEOUS	22,539,558	14,799,061	18,101,949
MEMO REVENUE	20,747,506	20,000,000	20,000,000
	1,050,797,487	**1,089,076,748**	**1,154,848,975**

EXPENDITURES



EXPENDITURES	FY 2004/2005 Actual	FY 2005/2006 Revised	FY 2006/2007 Adopted
PERSONAL SERVICES	331,024,241	371,082,430	418,913,431
SUPPLIES & SERVICES	581,811,305	677,434,396	694,503,103
CAPITAL OUTLAY	141,729,222	153,905,251	166,241,507
	1,054,564,768	**1,202,422,077**	**1,279,658,041**

Note: The above charts do not include Internal Service Funds.

REVENUES & EXPENDITURES
FISCAL YEARS 2004/2005 - 2006/2007

	ACTUAL 2004/2005	REVISED 2005/2006	ESTIMATED 2005/2006	ADOPTED 2006/2007
GENERAL FUND				
REVENUE				
TAXES	225,958,766	242,152,889	243,317,138	253,565,153
LICENSES & PERMITS	2,350,389	2,311,037	2,452,250	2,473,492
INTERGOVERNMENTAL	125,202,781	132,950,205	146,362,569	145,517,134
CHARGES FOR SERVICES	24,904,530	26,479,134	26,935,091	30,647,847
FINES AND FORFEITS	5,034,953	5,245,633	5,281,089	5,494,916
INTEREST	1,357,245	628,510	1,528,510	1,622,683
MISCELLANEOUS	4,434,661	2,531,400	3,272,140	3,731,638
MEMO REVENUE	8,520	0	0	0
TOTAL	**389,251,845**	**412,298,808**	**429,148,787**	**443,052,863**
EXPENDITURES				
PERSONAL SERVICES	195,396,501	220,536,916	211,572,579	239,003,744
SUPPLIES & SERVICES	173,998,445	179,018,513	188,403,065	198,293,582
CAPITAL OUTLAY	3,504,611	4,491,647	3,794,743	2,238,101
TOTAL	**372,899,557**	**404,047,076**	**403,770,387**	**439,535,427**
SPECIAL REVENUE FUNDS				
REVENUE				
TAXES	29,292,126	34,705,580	35,114,136	47,428,571
LICENSES & PERMITS	4,914,337	4,734,885	4,847,760	5,265,965
INTERGOVERNMENTAL	127,490,189	139,413,652	140,872,138	137,714,689
CHARGES FOR SERVICES	9,653,557	14,286,760	14,605,299	15,470,277
FINES AND FORFEITS	931,789	916,301	916,942	1,350,801
INTEREST	1,323,918	856,682	1,076,025	1,158,935
MISCELLANEOUS	13,412,165	9,229,111	9,554,045	10,651,875
MEMO REVENUE	16,850	0	0	0
TOTAL	**187,034,931**	**204,142,971**	**206,986,345**	**219,041,113**
EXPENDITURES				
PERSONAL SERVICES	67,487,242	76,720,624	77,864,701	94,929,202
SUPPLIES & SERVICES	88,917,481	120,527,856	102,590,251	119,882,492
CAPITAL OUTLAY	4,207,881	5,253,419	4,854,924	8,314,613
TOTAL	**160,612,604**	**202,501,899**	**185,309,876**	**223,126,307**
DEBT SERVICE FUND				
REVENUE				
TAXES	45,721,339	42,973,572	43,368,421	49,445,842
SPECIAL ASSESSMENT	21,954	290,801	290,801	291,456
INTERGOVERNMENTAL	8,790	7,500	7,500	7,500
INTEREST	610,626	304,200	304,200	693,000
MISCELLANEOUS	10,872	0	0	0
TOTAL	**46,373,581**	**43,576,073**	**43,970,922**	**50,437,798**
EXPENDITURES				
SUPPLIES & SERVICES	55,816,851	67,738,662	67,369,148	73,418,403
TOTAL	**55,816,851**	**67,738,662**	**67,369,148**	**73,418,403**
CAPITAL PROJECTS FUNDS				
REVENUE				
INTERGOVERNMENTAL	22,928,009	14,997,572	14,997,572	11,881,420
CHARGES FOR SERVICES	17,971,422	7,235,700	7,235,700	17,407,915
INTEREST	1,884,485	581,423	581,423	4,176,652
MISCELLANEOUS	771,502	1,334,255	1,334,255	1,740,695
TOTAL	**43,555,418**	**24,148,950**	**24,148,950**	**35,206,682**
EXPENDITURES				
PERSONAL SERVICES	0	432,326	400,437	799,786
SUPPLIES & SERVICES	0	136,815	126,723	106,247
CAPITAL OUTLAY	127,631,980	143,207,809	132,644,687	154,995,753
TOTAL	**127,631,980**	**143,776,950**	**133,171,848**	**155,901,786**

REVENUES & EXPENDITURES
FISCAL YEARS 2004/2005 - 2006/2007

	ACTUAL 2004/2005	REVISED 2005/2006	ESTIMATED 2005/2006	ADOPTED 2006/2007
ENTERPRISE FUNDS				
REVENUE				
LICENSES & PERMITS	10,908,125	10,050,279	11,901,284	11,966,410
INTERGOVERNMENTAL	5,725,633	4,849,130	4,956,438	4,450,269
CHARGES FOR SERVICES	341,634,121	367,562,898	366,901,049	366,886,042
FINES AND FORFEITS	72,721	58,800	40,000	58,800
INTEREST	1,608,618	684,544	2,110,369	1,771,257
MISCELLANEOUS	3,910,358	1,704,295	1,983,832	1,977,741
MEMO REVENUE	20,722,136	20,000,000	20,000,000	20,000,000
TOTAL	**384,581,712**	**404,909,946**	**407,892,972**	**407,110,519**
EXPENDITURES				
PERSONAL SERVICES	68,140,498	73,392,564	74,581,361	84,180,699
SUPPLIES & SERVICES	263,078,528	310,012,550	287,945,573	302,802,379
CAPITAL OUTLAY	6,384,750	952,376	6,988,258	693,040
TOTAL	**337,603,776**	**384,357,490**	**369,515,192**	**387,676,118**
TOTAL REVENUES	**1,050,797,487**	**1,089,076,748**	**1,112,147,976**	**1,154,848,975**
TOTAL EXPENDITURES	**1,054,564,768**	**1,202,422,077**	**1,159,136,451**	**1,279,658,041**

Note: The above data does not include Internal Service Funds.

BUDGET IN BRIEF

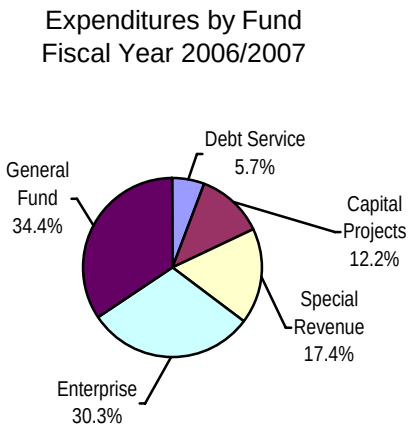
Arizona Revised Statute § 42-17105 requires the Pima County Board of Supervisors to adopt a budget for each fiscal year. On June 20, 2006, the Board adopted the budget for fiscal year 2006/07, which covers the period from July 1, 2006 through June 30, 2007.

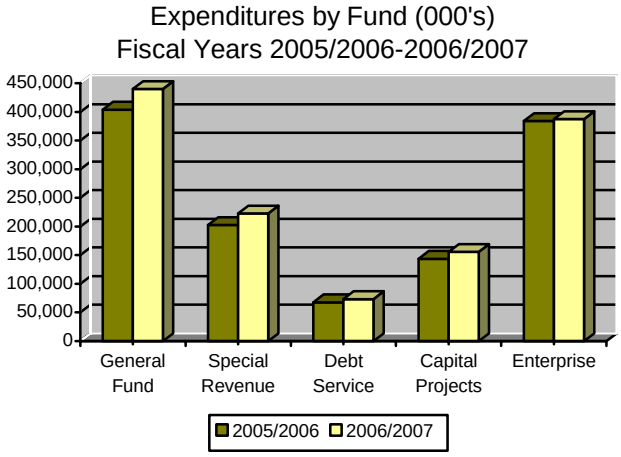
Pima County's Fiscal Year 2006/07 Adopted Budget includes:

- $1.280 billion in expenditures
- $1.155 billion in revenues
- $83.9 million in operating transfers between the various operating funds
- $153.5 million total in sales of General Obligation, Transportation, and Sewer Revenue Bonds

Graphic analyses of expenditures by fund and functional area are presented below:

Comparison of Expenditures by Fund





GENERAL FUND: The Fiscal Year 2006/07 Adopted Budget for General Fund expenditures increased by $35.5 million over fiscal year 2006/07. Major factors contributing to this net increase include:

- $8.2 million of expenditure authority in the Budget Stabilization Fund in anticipation of various legislative relief actions partially offset by like reductions in individual affected department budgets
- $8.0 million for an employee compensation package consisting of one step for commissioned and corrections staff, 2.8 percent for most other employees to address inflation, 1.7 percent for employees who are members of the Arizona State Retirement System whose required contribution will increase by that percentage, and an increase in the shift differential hourly rate
- $5.4 million in supplemental funding for individual departments
- $5.0 million reserve for possible unallowable fiscal year 2004/05 Transportation expenditures
- $4.8 million of various increases identified for General Fund departments that underwent the zero base budget process
- $4.6 million increase in payments to the Metropolitan Tucson Convention & Visitors Bureau
- $2.1 million net increase in state mandated employer contributions to the various state retirement systems; $1.8 million increase in the County's contribution toward the cost of other non-retirement benefits
- $1.7 million representing the annual cost of salary adjustments for corrections officers and specialists approved during fiscal year 2005/06
- $1.1 million in supplemental funding in the Budget Stabilization Fund to fund possible loss of grant funding by the County Attorney and Sheriff
- $3.1 million increase for the primary and general elections held in the fall of 2006 partially offset by a $1.6 million reduction for the regional transportation plan election held in the spring of 2006
- $1.9 million increase in the adult detention health care contract cost partially offset by a $551,000 decrease in juvenile detention health care contract costs
- $900,000 reduction for Vocation Rehabilitation costs moved to the Employment & Training Fund
- $1.8 million net reduction due to the transfer of Economic Development & Tourism funding to a new

special revenue fund
- $5.0 million scheduled decrease in the County's obligations under the agreement with University Physicians Healthcare to operate the former Kino Community Hospital
- also includes the annualization of fiscal year 2005/06 supplemental requests, annualization of fiscal year 2005/06 salary adjustments, other position related adjustments, adjustments for one time costs, etc.

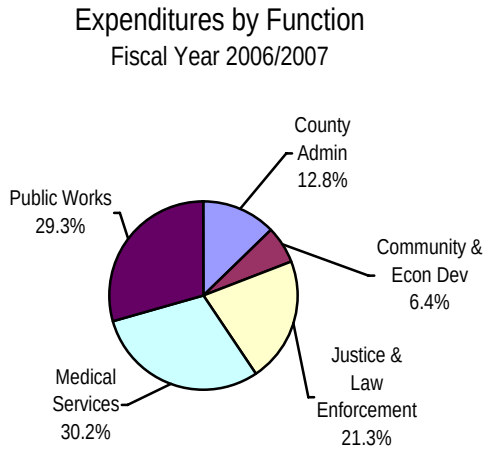
SPECIAL REVENUE FUNDS: The Fiscal Year 2006/07 Adopted Budget for Special Revenue Funds expenditures increased by $20.6 million over fiscal year 2005/06. Major factors contributing to this net increase include:
- $19.9 million increase in County Free Library District expenses reflecting the first full year of the transition of the Library System to the County
- $4.0 million increase due to the formation of the new Space Acquisition Fund
- $3.2 million increase due to the formation of the new Property Tax Rate Stabilization Fund
- $2.7 million increase in expenditures for the Facilities Renewal Fund
- $2.2 million increase reflecting the move of Economic Development & Tourism from the General Fund
- $2.0 million increase due to the formation of the new Information Technology Enhancement Fund
- $1.3 million net increase in the Public Health Special Revenue Fund reflecting higher costs in personnel, supplies and services, supplemental funding, etc.
- $938,000 increase in the Stadium District
- $439,000 of additional funding in the County Attorney's special revenue funds
- $459,000 net increase in various Fill the Gap funds
- $598,000 decrease in the Regional Flood Control District
- $1.1 million net decrease in the Transportation Special Revenue Fund operating and maintenance budget
- $15.9 million net decrease in anticipated grant funds
- also includes annualization of fiscal year 2005/06 salary adjustments, other position related adjustments, benefits adjustments, adjustments for one time costs, etc.

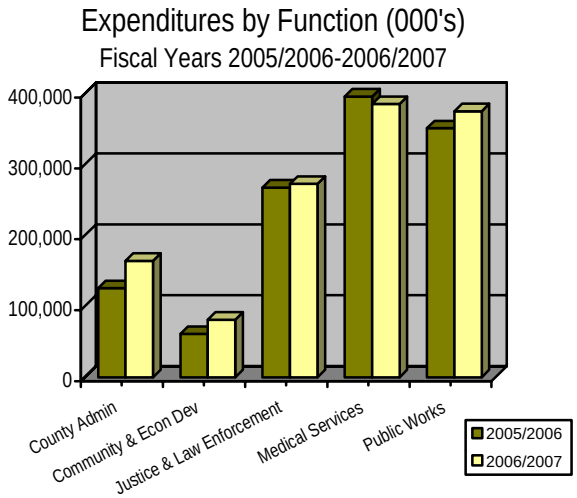
DEBT SERVICE FUND: The Fiscal Year 2006/07 Adopted Budget for Debt Service Fund expenditures increased $5.7 million over fiscal year 2005/06. This increase is the net of retired debt and anticipated debt service costs related to bond sales to be made in fiscal year 2006/07.

CAPITAL PROJECTS FUND: The Fiscal Year 2006/07 Adopted Budget for the Capital Projects Fund expenditures increased by $12.1 million over fiscal year 2005/06, based on the implementation of the approved current year Capital Improvement Budget, as detailed in the County's Fiscal Year 2006/07 to 2010/11 Capital Improvement Plan. (*See the Summary Schedules section - Summary of Active Capital Improvement Projects*.)

ENTERPRISE FUNDS: The Fiscal Year 2006/07 Adopted Budget for Enterprise Fund expenses increased by $3.3 million over fiscal year 2005/06. Significant changes include:
- $7.3 million net decrease in Pima Health System & Services primarily due to the introduction of Medicare D – Prescription Drug Coverage reducing overall pharmaceutical costs
- $6.8 million increase in the Wastewater Management Enterprise Fund, relating to the rehabilitation and expansion of the system, increased depreciation, debt service, etc.
- $3.8 million increase in Development Services reflecting increased permitting activity in the County and various anticipated office moves
- also includes position related adjustments, benefits adjustments, adjustments for one time costs, etc.

Comparison of Expenditures by Functional Area





COUNTY ADMINISTRATION: The Fiscal Year 2006/07 Adopted Budget for expenditures for the County Administration functional area increased by $38.5 million over fiscal year 2005/06. Major reasons for the net increase include:

- $8.2 million of expenditure authority in the Budget Stabilization Fund in anticipation of various legislative relief actions partially offset by like reductions in individual affected department budgets
- Fiscal Year 2006/07 Adopted Budget for Debt Service Fund expenditures increased $5.7 million over fiscal year 2005/06. This increase is the net of retired debt and anticipated debt service costs related to bond sales to be made in fiscal year 2006/07
- $5.0 million reserve for possible unallowable fiscal year 2004/05 Transportation expenditures
- $4.6 million increase in payments to the Metropolitan Tucson Convention & Visitors Bureau
- $4.0 million increase due to the formation of the new Space Acquisition Fund
- $3.2 million increase due to the formation of the new Property Tax Rate Stabilization Fund
- $2.7 million increase in expenditures for the Facilities Renewal Fund
- $1.1 million in supplemental funding in the Budget Stabilization Fund to fund possible loss of grant funding by the County Attorney and Sheriff
- $3.1 million increase for the primary and general elections held in the fall of 2006 partially offset by a $1.6 million reduction for the regional transportation plan election held in the spring of 2006
- $2.0 million increase due to the formation of the new Information Technology Enhancement Fund
- $488,000 in supplemental funding for individual departments
- also includes current year salary adjustments, other position related adjustments, benefits adjustments, adjustments for one time costs, etc.

COMMUNITY & ECONOMIC DEVELOPMENT: The Fiscal Year 2006/07 Adopted Budget for expenditures for the Community & Economic Development functional area increased by $20.0 million over fiscal year 2005/06. Major factors contributing to this net increase are:

- $19.9 million increase in County Free Library District expenses reflecting the first full year of the transition of the Library System to the County
- $938,000 increase in the Stadium District
- $567,000 in supplemental funding for individual departments
- $336,000 increase in Economic Development & Tourism Funds
- $821,000 net decrease in the Employment & Training Fund reflecting federal grant reductions plus $541,000 net decrease in Community Services Grants
- also includes current year salary adjustments, other position related adjustments, benefits adjustments, adjustments for one time costs, etc.

JUSTICE & LAW ENFORCEMENT: The Fiscal Year 2006/07 Adopted Budget for the Justice & Law Enforcement functional area increased by $5.2 million over fiscal year 2005/06. This net increase is due primarily to:

- $4.4 million of various increases identified for General Fund departments that underwent the zero base budget process
- $3.0 million of supplemental funding for various Justice & Law Enforcement departments
- $1.7 million representing the annual cost of salary adjustments for corrections officers and specialists approved during fiscal year 2005/06
- $439,000 of additional funding in the County Attorney's special revenue funds
- $459,000 net increase in various Fill the Gap funds
- $13.5 million net decrease in anticipated grant funds
- also includes annualization of fiscal year 2005/06 supplemental requests, annualization of fiscal year 2005/06 salary adjustments, current year salary adjustments, other position related adjustments, benefits adjustments, adjustments for one time costs, etc. These miscellaneous adjustments account for most of the increase between the fiscal years

MEDICAL SERVICES: The Fiscal Year 2006/07 Adopted Budget for the Medical Services functional area decreased by $10.6 million from fiscal year 2005/06. The main reasons for this net decrease include:

- $1.3 million net increase in the Public Health Special Revenue Fund reflecting higher costs in personnel, supplies and services, supplemental funding, etc.
- $1.9 million increase in the adult detention health care contract costs partially offset by a $551,000 decrease in juvenile detention health care contract costs
- $5.0 million scheduled decrease in the County's obligations under the agreement with University Physicians Healthcare to operate the former Kino Community Hospital
- $7.3 million net decrease in Pima Health System & Services primarily due to the introduction of Medicare D – Prescription Drug Coverage reducing overall pharmaceutical costs
- also includes current year salary adjustments, other position related adjustments, benefits adjustments, adjustments for one time costs, etc.

PUBLIC WORKS: The Fiscal Year 2006/07 Adopted Budget for the Public Works functional area increased by a net $24.2 million over fiscal year 2005/06. Significant changes include the following:

- Capital Projects Fund expenditures increased by $12.1 million, due to the implementation of the approved current year Capital Improvement Budget, as detailed in the County's proposed fiscal year 2006/07 to 2010/11 Capital Improvement Plan (*See the Summary Schedules section - Summary of Active Capital Improvement Projects*)
- $6.8 million increase in the Wastewater Management Enterprise Fund, relating to the rehabilitation and expansion of the system, increased depreciation, debt service, etc.
- $3.8 million increase in Development Services reflecting increased permitting activity in the County and various anticipated office moves
- $1.0 million of supplemental funding for Natural Resources, Parks & Recreation
- $598,000 decrease in the Regional Flood Control District
- $1.1 million net decrease in the Transportation Special Revenue Fund operating and maintenance budget
- also includes annualization of fiscal year 2005/06 supplemental requests, annualization of fiscal year 2005/06 salary adjustments, current year salary adjustments, other position related adjustments, benefits adjustments, adjustments for one time costs, etc.

Comparison of Revenues

Please refer to the *Revenue Sources* section for an analysis of significant revenue variances and trends.

Projected Net Changes in Fiscal Year End Fund Balances/Net Assets

The following funds are projected to experience significant changes (10% or more) in ending fund balances or net assets in fiscal year 2006/07:

General Fund

The fiscal year 2006/07 adopted ending fund balance for the General Fund is $23.0 million, a net decrease of $22.8 million from the budgeted beginning fund balance. Major factors contributing to this decrease are discussed under the Budget Issues Tab (pages 4-11 thru 4-18).

Special Revenue Funds

The fiscal year 2006/07 adopted ending fund balance for all Special Revenue Funds is $32.2 million, a net decrease of $28.1 million from the budgeted beginning fund balance. Major factors contributing to this decrease include:

- $11.5 million reduction in the Transportation Special Revenue Fund Balance reflecting higher operating and maintenance, capital project, and debt service costs
- $16.6 million net reduction in various other special revenue fund and grant fund balances reflecting increases or decreases in nearly 60 minor County funds due to restricted funds being spent on their specified services. These funds account for such diverse functions as Solid Waste Management, the County Free Library, Stadium District, Justice and Law Enforcement Grants, etc.

Debt Service Fund

The fiscal year 2006/07 adopted ending fund balance for the Debt Service Fund is $4.8 million, a net decrease of $952,000 from the budgeted beginning fund balance. Major factors contributing to this decrease include:

- A $5.7 million increase in overall debt service payments. This increase is the net of retired debt and anticipated debt service costs related to bond sales to be made in fiscal year 2006/07
- A $4.7 million increase in operating transfers in, primarily from Transportation

Capital Projects Fund

The fiscal year 2006/07 adopted ending fund balance for the Capital Projects Fund is $80.0 million, a net increase of $28.3 million from the budgeted beginning fund balance as existing bond and non-bond funds are expended in the implementation of the approved current year Capital Improvement Budget, as detailed in the County's proposed fiscal year 2006/07 to 2010/11 Capital Improvement Plan. (*See the Summary Schedules section - Summary of Active Capital Improvement Projects*)

Enterprise Funds

The fiscal year 2006/07 adopted ending net assets for all Enterprise Funds is $82.9 million, a net increase of $51.7 million over the budgeted beginning net assets. Major factors contributing to this increase include:

- $50.6 million increase in the Wastewater Management Enterprise Fund due to a combination of increases in sewer revenue and connection fees, and $33.5 million in additional bond funds
- $1.1 million increase in net assets of Pima County's Medical Services Enterprise Fund

A summary table of beginning and ending fund balances/net assets for all funds is located on pages 8-2 through 8-4 of the Summary Schedules section.

ADOPTED FULL TIME EQUIVALENT POSITIONS
FISCAL YEARS 2004/2005 - 2006/2007

FUNCTIONAL AREA/SUPER DEPARTMENT	ADOPTED 2004/2005	REVISED 2005/2006	ADOPTED 2006/2007	CHANGE 05/06 to 06/07
COUNTY ADMINISTRATION				
ASSESSOR	152.0	161.0	161.0	0.0
BOARD OF SUPERVISORS	22.9	23.2	21.1	(2.1)
CLERK OF THE BOARD	19.0	19.0	19.0	0.0
COUNTY ADMINISTRATOR	37.2	16.2	16.3	0.1
ELECTIONS	12.0	15.4	14.0	(1.4)
FINANCE & RISK MANAGEMENT	101.7	113.8	112.6	(1.2)
FORENSIC SCIENCE CENTER	24.0	25.0	27.5	2.5
HUMAN RESOURCES	44.0	42.4	40.9	(1.5)
INFORMATION TECHNOLOGY	79.5	111.5	120.6	9.1
NON DEPARTMENTAL	0.0	0.0	0.0	0.0
PROCUREMENT	30.0	30.0	33.8	3.8
RECORDER	64.0	57.0	66.0	9.0
TREASURER	44.0	41.0	41.0	0.0
TOTAL COUNTY ADMINISTRATION	**630.3**	**655.5**	**673.8**	**18.3**
COMMUNITY & ECONOMIC DEVELOPMENT				
COMMUNITY & ECONOMIC DEVELOPMENT ADMIN	6.4	8.0	7.6	(0.4)
COMMUNITY DEVELOPMENT & NEIGHBORHOOD CONSERV	18.4	22.2	27.5	5.3
COMMUNITY RESOURCES	84.0	76.6	72.9	(3.7)
COMMUNITY SERVICES, EMPLOYMENT & TRAINING	144.5	105.6	115.3	9.7
COUNTY FREE LIBRARY	1.0	1.0	337.9	336.9
ECONOMIC DEVELOPMENT & TOURISM	2.0	2.0	2.0	0.0
SCHOOL SUPERINTENDENT	15.5	15.9	15.4	(0.5)
STADIUM DISTRICT	0.0	0.0	11.4	11.4
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**271.8**	**231.3**	**590.0**	**358.7**
JUSTICE & LAW ENFORCEMENT				
CLERK OF SUPERIOR COURT	228.0	219.5	230.1	10.6
CONSTABLES	11.2	12.7	13.0	0.3
COUNTY ATTORNEY	395.2	404.2	402.2	(2.0)
INDIGENT DEFENSE	156.6	177.5	197.7	20.2
JUSTICE COURT AJO	8.8	9.8	9.8	0.0
JUSTICE COURT GREEN VALLEY	8.5	8.5	8.5	0.0
JUSTICE COURTS TUCSON	97.3	107.0	118.0	11.0
JUVENILE COURT	559.9	565.4	557.3	(8.1)
OFFICE OF COURT APPOINTED COUNSEL	0.0	10.0	11.0	1.0
PUBLIC FIDUCIARY	33.5	35.3	36.1	0.8
SHERIFF	1,300.0	1,328.7	1,365.0	36.3
SUPERIOR COURT	630.6	647.2	654.7	7.5
TOTAL JUSTICE & LAW ENFORCEMENT	**3,429.6**	**3,525.8**	**3,603.4**	**77.6**

ADOPTED FULL TIME EQUIVALENT POSITIONS
FISCAL YEARS 2004/2005 - 2006/2007

FUNCTIONAL AREA/SUPER DEPARTMENT	ADOPTED 2004/2005	REVISED 2005/2006	ADOPTED 2006/2007	CHANGE 05/06 to 06/07
MEDICAL SERVICES				
INSTITUTIONAL HEALTH	13.0	18.0	27.0	9.0
PIMA HEALTH SYSTEM & SERVICES	894.1	940.0	968.3	28.3
PUBLIC HEALTH	354.9	358.4	368.5	10.1
TOTAL MEDICAL SERVICES	**1,262.0**	**1,316.4**	**1,363.8**	**47.4**
PUBLIC WORKS				
CAPITAL PROJECTS	7.0	7.3	11.0	3.7
DEVELOPMENT SERVICES	161.5	170.0	183.0	13.0
ENVIRONMENTAL QUALITY	60.6	53.9	62.8	8.9
FACILITIES MANAGEMENT	142.9	157.7	166.6	8.9
FLEET SERVICES	56.0	59.5	56.0	(3.5)
GRAPHIC SERVICES	25.0	20.5	20.6	0.1
NATURAL RESOURCES, PARKS & RECREATION	227.6	246.9	261.8	14.9
PUBLIC WORKS ADMINISTRATION	32.7	32.5	35.5	3.0
REGIONAL FLOOD CONTROL DISTRICT	54.0	60.8	63.0	2.2
SOLID WASTE MANAGEMENT	48.8	52.5	52.6	0.1
TRANSPORTATION	422.2	417.5	416.7	(0.8)
WASTEWATER MANAGEMENT	506.5	531.8	570.6	38.8
TOTAL PUBLIC WORKS	**1,744.8**	**1,810.9**	**1,900.2**	**89.3**
TOTAL ALL FUNCTIONAL AREAS	**7,338.5**	**7,539.9**	**8,131.2**	**591.3**

Major net changes in Full Time Equivalent (FTE) positions from fiscal year 2005/06 to 2006/07 are generally explained below:

FTEs in County Administration increased by 18.3 or 3%. Major factors contributing to this net increase include:

- 2.1 FTE decrease in the Board of Supervisors primarily due to elimination of unfilled positions
- 7.0 FTE increase in Communications primarily due to transfer of positions from Fleet Services and Information Technology
- 1.4 FTE decrease in the Elections department due to reduced need for temporary employees
- 1.2 FTE net decrease in Finance & Risk Management primarily due to position transferred to Procurement and decrease in hours for existing positions partially offset by transfer of part-time position from Public Works Admin
- 2.5 FTE increase in Forensic Science Center due to new positions of Forensic Pathologist and Morgue Operations Supervisor, and additional Forensic Pathologist
- 1.5 FTE decrease in the Human Resources department due to the elimination of positions
- 2.1 FTE net increase in Information Technology primarily due to new positions added, change in how former Kino transition employee is charged, and transfer of position from Natural Resources, Parks & Recreation, partially offset by position transferred to Communications
- 3.8 FTE increase in Procurement due to position added to Design & Construction Services, new supplemental funded positions, and transfer of position from Finance & Risk Management
- 9.0 FTE increase in the Recorder due to the addition of voter registration workers

FTEs in Community & Economic Development increased by 358.7 or 155%. Major factors contributing to this net increase include:

- 5.3 FTE increase in Community Development & Neighborhood Conservation due to increased hours for existing positions and new supplemental funded positions
- 3.7 FTE net decrease in Community Resources primarily due to transfers of funded hours to the Stadium District partially offset by additional positions in the Recreation Program and increased hours for existing positions
- 9.7 FTE net increase in Community Services, Employment & Training primarily due to intermittent employees in the Adult Worker and Student Worker Experience programs inadvertently budgeted as contract positions in the previous year partially offset by decreases in hours for existing positions and elimination of positions due to reductions in grant funding
- 336.9 FTE increase in County Free Library primarily due to transition of library system from city of Tucson
- 11.4 FTE increase in Stadium District primarily due to change in presentation of County employees providing services to the District

FTEs in Justice & Law Enforcement increased by 77.6 or 2%. Major factors contributing to this net increase include:

- 20.2 FTE increase in Indigent Defense primarily due to the annualization of additional positions that became effective during FY 2005/06 and supplemental package funding for new support staff positions.

- 33.3 FTE increase in Sheriff General Fund positions for supplemental package funding for new deputies, the transfer and reclassification of positions from Natural Resources, Parks & Recreation for patrolling parks, the transfer of positions due to lack of grant funding, and new public safety support specialists in the jail
- 6.1 FTE net decrease in various Justice and Law enforcement special revenue fund and grant departments
- 3.8 FTE increase in the Superior Court General Fund positions as a result of the annualization of additional positions that became effective during FY 2005/06 for the establishment of two new divisions of the Superior Court
- 10.0 FTE increase in Justice Courts Tucson General Fund positions primarily due to supplemental package funding for case processing staff
- 2.0 FTE increase in the County Attorney General Fund positions for the Civil Litigation Division and 6.0 FTE for the Criminal Division primarily due to supplemental package funding for additional support staff
- 10.1 FTE increase in Clerk of the Superior Court General Fund positions primarily due to the annualization of additional positions that became effective during FY 2005/06 for the establishment of two new divisions of the Superior Court, and additional hours to existing positions left vacant during FY 2005/06 to fund FY 2004/05 salary adjustments
- 3.9 FTE decrease in Juvenile Court General Fund positions primarily due to a decrease in juvenile detention officer positions
- 1.0 FTE increase in Office of Court Appointed Counsel due to supplemental package funding for an additional financial counselor

FTEs in Medical Services increased by 47.4 or 4%. Major factors contributing to this net increase include:

- 28.3 FTE increase in Pima Health System and Services due to the creation of new positions for programmatic changes and increased hours to existing positions mainly for intermittent attendant care workers
- 9.0 FTE increase in Institutional Health due to addition of Technical Assistance and Compliance Office personnel and a main office support position
- 10.1 FTE increase in Public Health due to the addition of two Animal Care Center Officers, one Communicable Disease Investigator, one Vital Registration position, one half time Public Health Nurse, and adjustments to existing positions of 5.6 FTEs

FTEs in Public Works increased by 89.3 or 5%. Major factors contributing to this net increase include:

- 8.9 FTE increase in Facilities Management primarily due to new positions for transition of library system, Kino Public Health Building coming on-line, and supplemental package funding for staffing increases in the Administration, Design, and Maintenance & Operations programs
- 14.9 FTE increase in Natural Resources, Parks & Recreation primarily representing positions needed to maintain new parks facilities coming on line in fiscal year 2006/07
- 38.8 FTE net increase in Wastewater Management resulting from a return to normal staffing levels after temporary reductions in fiscal year 2004/05 due to cash flow problems caused by the Speedway sinkhole, supplemental package funding for increased project management capacity, and enhanced maintenance and rehabilitation activities
- 26.7 net FTE increase in various other Public Works departments to meet increased service demands in these areas

PIMA COUNTY CAPITAL IMPROVEMENT PROGRAM SUMMARY

Introduction

Pima County's Fiscal Year 2006/07 Adopted Budget for its Capital Improvement Program (CIP) consists of ten categories: Facilities Management; Transportation; the Regional Flood Control District; Natural Resources, Parks and Recreation; Open Space; Cultural Resources; Neighborhood/Housing Conservation; Wastewater Management; Solid Waste Management; and Sheriff's Department for the Regional Public Safety Communications System.

Distinct from the Capital Improvement Program (CIP), Pima County's Capital Projects Fund includes the approved projects for all categories except Wastewater Management. Because Wastewater Management is an Enterprise Fund, its projects are accounted for within the Wastewater Management operating fund, and expenditures are capitalized according to generally accepted accounting principles. Wastewater Management projects are included in the narrative section of this report, while the charts and tables address only the projects in the Capital Projects Fund.

This report provides an overview of Pima County's CIP for fiscal year 2006/07, summary data for projects that are part of the adopted Capital Projects Fund for fiscal year 2006/07, and summary operations and maintenance (O&M) data for fiscal year 2006/07.

Overview

In two special elections in 1997, Pima County voters approved $711,980,000 in general obligation, sewer revenue, and Highway User Revenue Fund (HURF) revenue bonds. In preparation for these bond elections, the Board of Supervisors approved two Bond Implementation Plan ordinances (Ordinance Numbers 1997-35 and 1997-80) that identified specific projects and the extent of those projects, bond allocations and other funding allocations, and implementation schedules. In a special election in 2004, Pima County voters approved $732,250,000 in general obligation and sewer revenue bonds. In preparation for this election, the Board of Supervisors approved another Bond Implementation Plan Ordinance (Number 2004-18). In a special election in 2006, Pima County voters approved $54,000,000 in general obligation bonds. In preparation for this election, the Board of Supervisors approved another Bond Implementation Plan Ordinance (Number 2006-29). The Bond Implementation Plan ordinances provide a framework for the development of a CIP budget. New projects (i.e., those not included in the 1997, 2004, and 2006 bond elections) are added to the CIP budget as infrastructure needs dictate and as funding availability permits. No CIP projects are undertaken without full funding.

Transportation is the largest component of the budget for CIP in terms of expenditures. Facilities Management – which manages projects related to County facilities as well as capital improvements for the Sheriff's Department, the Superior Court, Medical Services, and Community and Economic Development – has the next largest CIP expenditure authorization; currently one large project, Kino Public Health Center, accounts for well over a third of the currently budgeted expenditures. Regional Flood Control District has the third largest, Open Space has the fourth largest, and Natural Resources Parks and Recreation has the fifth largest expenditures component.

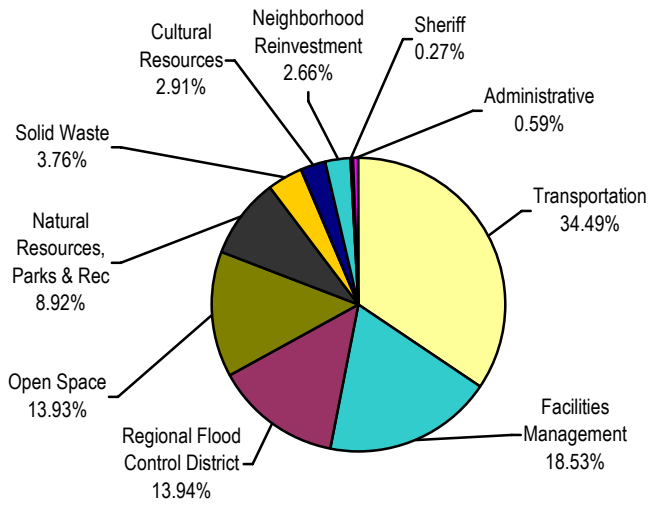
The Regional Flood Control District has a number of projects being developed in cooperation with the Army Corps of Engineers, which typically funds from two-thirds to three-quarters of project costs. The magnitude of the public improvements associated with the Regional Flood Control District's portion of budgeted CIP is much larger than the figures indicate, as the expenditures in the CIP budget include only the County's local cost sharing responsibilities.

Taken together, the remaining categories of CIP comprise a small percentage of the County's overall budgeted CIP. Cultural Resources projects provide for acquisition and rehabilitation of historic structures and mitigation of archaeological resources. The Neighborhood/Housing Conservation Program funds infrastructure investments in high stress neighborhoods throughout the community. Solid Waste programs consist of environmental remediation projects and infrastructure expansion.

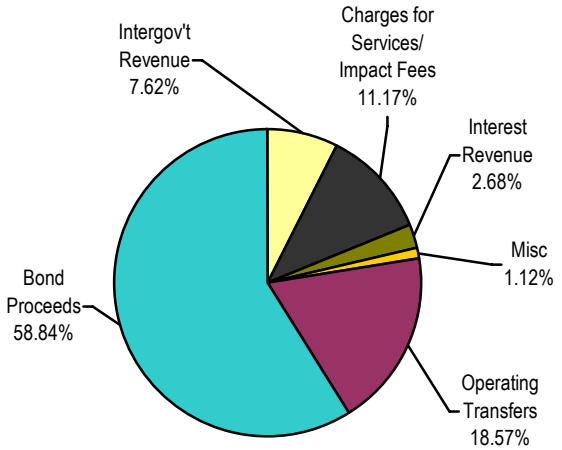
The following charts provide summary information for Pima County's fiscal year 2006/07 adopted expenditures, revenues, and other funding sources for all Capital Projects Fund projects.

Pima County FY 2006/07 Capital Projects Fund[1]

Expenses by Category



Sources of Funding



Expenses by Category	
Transportation	$53,765,504
Facilities Management	28,892,491
Regional Flood Control District	21,738,778
Open Space	21,715,199
Natural Resources, Parks & Recreation	13,908,586
Solid Waste Management	5,862,000
Cultural Resources	4,534,256
Neighborhood Reinvestment	4,150,245
Sheriff	414,318
Administrative Costs	920,409
TOTAL	**$155,901,786**

Sources of Funding	
Intergovernmental Revenue	$11,881,420
Charges for Services/Impact Fees	17,407,915
Interest Revenue	4,176,652
Miscellaneous Revenue	1,740,695
Other Funding: Operating Transfers	28,947,600
Other Funding: Bond Proceeds	91,747,504
TOTAL	**$155,901,786**

[1] Capital Projects Fund only; does not include Wastewater Management projects. Refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* for a complete list of all projects, including Wastewater Management projects and related expenses.

Relationship Between Operating and Capital Budgets

A direct relationship exists between Pima County's CIP budget and its annual operating budget. Impacts on expenditure budgets and the availability of future revenues to support these new costs are and will continue to be an important factor in determining the timing of construction and origination of new projects.

Capital projects, when completed, tend to require increases in operating budgets to cover new upkeep, maintenance, security, and other costs. For some capital improvements the incremental impact of completed projects on the County's operating budget is relatively small. For example, new or expanded roadways tend to have little impact on operating expenditures (if not decreasing expenditures due to maintenance savings). On the other hand, projects like the Kino Public Health Center (scheduled for completion in fiscal year 2006/07) will require significant additional operations and maintenance (O&M) expenditures: increased personal services expenditures for additional building maintenance staff, additional supplies and services expenditures for utilities, general maintenance, supplies, etc.

When new projects are considered for funding in the County's budgeted CIP, increased operating costs are taken into consideration. Departments are required to project the impact of additional operating costs over the life of a project, and the analysis and eventual approval of Capital Projects takes these estimates into account. Additionally, in each annual budgeting cycle, General Fund departments submit supplemental budget requests to cover new operating costs resulting from projects whose completion will impact operating expenditures in the fiscal year under consideration, and non-General Fund departments add O&M estimates to their base budget requests. Information relating to additional funding needs for O&M is evaluated for accuracy, and expenditures and revenues resulting from the completed project are projected over a five-year period. These projections are included in departmental plans in the current year and in subsequent years.

More detailed information on the impact of completed capital projects on Pima County's fiscal year 2006/07 operating budget may be found in the final section of this report.

Capital Projects by Category: Summary

Facilities Management

Facilities Management, which manages projects related to County facilities as well as capital improvements for the Sheriff Department, the Superior Court, Medical Services, and Community and Economic Development, has seventeen active projects in fiscal year 2006/07. Three of the seventeen projects were approved by voters in the May 20,1997 bond elections; thirteen were approved in the May 18, 2004 bond election. Two of the 2004 bond projects are substantial: $11.9 million for construction of a building for the Kino Public Health Center, and $4.5 million for planning and construction for the Justice Court/Municipal Court Complex.

Fifteen of the seventeen Facilities Management projects active in fiscal year 2006/07 will be under construction during the course of this fiscal year; construction expenditures are projected to be $24 million or eighty-three percent of the total Facilities Management CIP. The remaining projects are in pre-construction phases, and the expenditures for those projects are earmarked for planning and design, land acquisition, and miscellaneous startup requirements.

Transportation

The fiscal year 2006/07 CIP associated with Transportation consists of thirty-one active projects with total expenditures of $53.8 million. Eighteen of these projects are part of the bond package approved by voters in the 1997 special elections. Of the projects approved in the 1997 special elections, twenty-three address capacity improvements to major, critical roadway segments throughout Pima County's metropolitan areas. Identified as part of the Transportation Safety Program are eight safety sub-projects totaling $2 million.

Twenty-three Transportation projects are projected to be under construction during the course of fiscal year 2006/07. Construction expenditures are estimated at $44.3 million, or approximately 82 percent, of Transportation's portion of CIP for fiscal year 2006/07. The remaining expenditures will be for planning and design, land acquisition, and miscellaneous other expenditures. Major projects include Craycroft Road, River Road to Sunrise; Valencia Road, Mission Road to Interstate-19; River Road, Campbell Avenue to Alvernon Way; Alvernon Way, Ft. Lowell to River Road; Country Club Road, 36th Street to Milber; Valencia Road, Mark Road to Camino de la Tierra; and Cortaro Farms Road, Southern Pacific Railroad Crossing to Thornydale Road.

Regional Flood Control District

The Regional Flood Control District has twenty-eight active CIP projects in fiscal year 2006/07, with total estimated expenditures of $21.7 million. Three of the projects are part of the bond package approved by voters in the 1997 special elections and eight projects are part of the bond package approved by voters in 2004. The Regional Flood Control District will partner with the Army Corps of Engineers on seven projects in fiscal year 2006/07, with the Army Corps of Engineers contributing an additional $10.8 million to those projects.

Eighty-one percent, or $17.5 million of fiscal year 2006/07 expenditures, is estimated for construction expenditures; the remaining Flood Control related expenditures are for planning and design, land acquisition, and miscellaneous expenditures. Major projects include Urban Drainage, Santa Cruz River Linear Park vicinity of Continental Ranch, and Arroyo Chico Detention Basin.

Natural Resources, Parks & Recreation

There are thirty-one CIP projects, with total projected expenditures of $13.9 million, scheduled for activity in fiscal year 2006/07 for Natural Resources, Parks & Recreation. All of these thirty-one projects are part of the bond packages approved by voters, eight in the 1997 special elections and twenty-three in the 2004 special election.

Twenty-two of the thirty-one Natural Resources, Parks & Recreation projects are scheduled to be under construction during the course of fiscal year 2006/07. The estimated construction expenditures of $11.8 million represent eighty-five percent of total expenditures for the year; the balance is planning and design, land acquisition, and startup expenditures. Major projects include Flowing Wells Community Center, Brandi Fenton Memorial Park, Curtis Park – Flowing Wells East, and Picture Rocks Pool.

Open Space

There are eight open space acquisition projects, with total projected expenditures of $21.7 million, scheduled for fiscal year 2006/07 for Open Space. All of the projects are part of the $173.4 million approved in the 2004 bond election, with the largest budgeted acquisitions within the Avra Valley Project Area and Davis Monthan Encroachment Prevention.

Cultural Resources

There are sixteen CIP projects, with total expenditures of $4.5 million, scheduled for activity in fiscal year 2006/07. Cultural Resources is a program that stresses equally the acquisition and rehabilitation of historic structures and provides for mitigation of archaeological resources. Voters approved the sixteen projects in the bond elections; three were approved in the1997 special elections, thirteen were approved in the 2004 election. The largest project is the Juan Bautista de Anza National Historic Trail.

Nine of the sixteen Cultural Resources projects will be under construction during fiscal year 2006/07. The estimated construction expenditures of $3 million are approximately sixty-seven percent of the projected Cultural Resources activity. The remaining expenditures will be for land acquisition, planning and design, and miscellaneous other expenditures.

Neighborhood/Housing Conservation

The Neighborhood/Housing Conservation category for fiscal year 2006/07 consists of small, bond-funded individual projects grouped under three master bond and project numbers. All of the projects will be under construction during the course of the year; the projected expenditures total is $4.2 million.

Solid Waste Management

The fiscal year 2006/07 CIP budget for Solid Waste Management consists of four projects, three of which were approved by voters at the May 20, 1997 special election. One was approved in the 2004 election. Projected expenditures for the projects are $5.9 million. Two of the projects will have construction during fiscal year 2006/07. The estimated construction expenditures of $4.8 million are approximately eighty-three percent of the projected total Solid Waste activity.

Sheriff's Department Regional Public Safety Communications System

The fiscal year 200607 CIP budget for the Regional Public Safety Communications System is $414 thousand and is for preliminary planning for the system.

Wastewater Management

The fiscal year 2006/07 adopted CIP budget for Wastewater Management consists of thirty-two projects with total expenditures of $42.0 million. Major projects for fiscal year 2006/07 include the Santa Cruz Interceptor, Prince to Franklin; Marana Wastewater Treatment Plant Expansion; Miscellaneous Water Reclamation Facilities; and Roger Road Wastewater Treatment Plant Rehabilitation.

Complete Capital Project List FY 2006/07

For a comprehensive list of the active and new projects comprising Pima County's fiscal year 2006/07 CIP budget refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects.*

Impact of Completed Capital Projects on Operations and Maintenance and Revenue: Fiscal Year 2006/07

During the budget cycle for fiscal year 2006/07, data concerning projected O&M expenditures was collected from departments. For Enterprise and Special Revenue funds, the departments added the incremental O&M expenditure and revenue amounts to their base budget requests. For General Fund departments, O&M for completed capital projects and associated revenues were included in the form of supplemental requests or by adjustments to their existing departmental base budgets. The following table summarizes the adopted expenditures and revenues associated with Capital Projects scheduled for completion in fiscal year 2006/07.

Completed CIP Project Operations and Maintenance Expenditures and Revenue by Category

	Number of Projects Scheduled for Completion FY 2006/07	FY 2006/07 O&M Expenditures Associated with Completed Projects	Annualized Future O&M Expenditures Associated with Completed Projects	FY 2006/07 Revenue Associated with Completed Projects	Annualized Future Revenue Associated with Completed Projects
Facilities Management	12	$429,100	$788,600	$0	$0
Transportation	17	21,146	41,563	0	0
Regional Flood Control District	13	20,500	23,500	0	0
Natural Resources, Parks & Recreation	11	896,841	1,112,697	11,000	19,000
Open Space	14	69,425	74,548	0	0
Solid Waste Management	1	236,848	315,008	452,000	601,160
Cultural Resources	8	127,000	138,750	0	0
Neighborhood/Housing Conservation	8	0	0	0	0
	84	$1,800,860	$2,494,666	$463,000	$620,160

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FINANCIAL POLICIES

This section details the financial policies that guide Pima County's budget development process.

Adopt a Balanced Budget

Arizona Revised Statute 42-17151 states, in pertinent part:
On or before the third Monday in August each year the governing body of each county shall fix, levy and assess the amount to be raised from primary and secondary property taxation. This amount, plus all other sources of revenue and unencumbered balances from the preceding fiscal year, shall equal the total of amounts proposed to be spent in the budget for the current fiscal year.

This requirement, in effect, mandates the adoption of a balanced budget. Furthermore, it is Pima County's policy that unencumbered balances from the preceding fiscal year are considered "one-time" monies and are not to be used to fund recurring expenses, i.e., recurring operating expenditures must be matched by recurring operating revenues.

Adhere to a Well Defined Budgetary Process

Refer to pages 2-3 through 2-5 for an in depth discussion of the various elements of the budgetary process including the basis of presentation, basis of budgeting, budgetary control, budget amendments, and budget preparation and approval.

Promote Budget Accountability

With the fiscal year 1999/2000 budget, the Board of Supervisors adopted a Budget Accountability Policy (see the *Supplemental Information* section - *Pima County Budget Policies*). The purpose of the policy is to establish guidelines and a methodology for the Board of Supervisors to perform their duties related to the budget and to operate Pima County Government as provided by law, by exercising financial and programmatic control over expenditures and revenues related to County programs and services. It specifically addresses appropriations for supplemental funding, transfers of appropriations among programs, and budget exceedence.

Follow a Programmatic Method of Budgeting

Prior to fiscal year 1998/99, departments within Pima County budgeted solely on a cost center/account line item basis. While this type of presentation provides valuable information, it does not identify the full cost or funding sources associated with programs.

Starting in fiscal year 1998/99, and continuing since then, the budget has been presented using a line item and programmatic method. The goal of this presentation is to plan and measure financial operations and to evaluate programs and the impact they have on the community. *Programs* in this context are defined as *a group of closely related activities or services*. Departments organize their activities into programs and report quantitative results for each. They also provide a statement describing the main function or purpose of each program, the primary services provided, and goals and objectives.

Additionally, departments are asked to provide outcome, quality, output, and/or efficiency performance measures in their program submissions. To highlight performance trends, departments are asked to report each program performance measure for a three-year period, the actual result for fiscal year 2004/05, the estimated result for fiscal year 2005/06, and the planned result for fiscal year 2006/07. As this type of presentation evolves, the goal will be to have quality, outcome, and customer service performance measures added to departmental budget submissions.

Conduct Periodic Base Budget Reviews

Board of Supervisors Policy No. D22.5, adopted on October 26, 1999, mandated that, beginning with fiscal year 2000/01, every department shall develop an annual budget using a zero base budget (ZBB) methodology at least once during each subsequent four-year period. Pursuant to the Board schedule, this fiscal year fourteen departments developed annual budgets using a zero base budget methodology. Other departments used the target base approach traditionally employed by the County.

Each department undergoing the zero base review is asked to budget on the basis of its current level of service without regard to its target base. Increased funding for new programs, mandates, or services is presented in supplemental requests. Departments are asked to conduct a thorough assessment of service demands; review, and if necessary, redefine program goals and objectives; and develop performance measures linked to the goals and objectives. Each line item request has to be fully justified and costs allocated to the appropriate service and activity.

The participating departments and Budget Division staff agree that the ZBB process is time consuming, but benefits derived from the process justify the time and personnel resources used. The ZBB process provides departments an opportunity to assess and justify department operations, identify services needed to meet goals and objectives, determine optimal levels of funding, accurately allocate revenue and expenditures to the appropriate programs, and prioritize services. All departments have completed the ZBB process at least once, with most having completed the process twice. With each turn, departments are encouraged to build upon their previous experience and improve on their efforts to achieve the objectives of the process, particularly in the areas of cost justification, performance measures, and operational efficiency.

Provide Justification for all Supplemental Requests

During the budget process, any departmental funding request that exceeds the prior year's level of funding (with authorized adjustments) must include an impact statement describing the ramifications should additional funding not be granted. This impact can be stated in terms of opportunities lost, mandates not met, services not provided, or outcomes not achieved. Departments are also instructed to be as explicit as possible, when describing the effect of unfunded proposals, especially regarding the impact on Pima County residents. For fiscal year 2006/07 funding approved for supplemental requests includes a net fund impact of $8,782,665 for General Fund operating departments. (See *Summary Schedules* section - *Summary of Adopted Supplemental Packages.)*

Diversify the County's Revenue Sources

Property Taxes

The fiscal year 2006/07 Adopted Budget relies on a $0.2300 decrease in the property tax rate for General Government, no change in the Debt Service tax rate, a $0.1100 increase in the Library District tax rate, and no change in the Flood Control District tax rate. The total property tax rate for Pima County decreases from $5.4611 to $5.3406 per $100 of assessed valuation. (This includes $0.0415 of the Fire District Assistance tax rate, set by state formula.)

General Government Revenues other than Property Taxes

Excluding revenues related to primary property taxes, projected fiscal year 2006/07 general government revenue from all other sources is $156.7 million, an increase of $19.4 million over the fiscal year 2005/06 adopted budget. State shared sales taxes are expected to increase by $15.8 million. Other increases in revenue include $3.7 million in contributions from enterprise funds, a $925 thousand increase in Vehicle License Tax revenue, and $1.5 million more from the County

Hotel / Motel Tax primarily due to a change in the tax rate. General Government Fees are budgeted to be $34 thousand higher than last fiscal year's adopted budget. The Business License budget has been increased $160 thousand and the Alcoholic Beverage Tax budget has been increased $60 thousand. Revenue from interest has been budgeted to be $1.0 million more than last year's budget. The adopted budget assumes that the $3.8 million in State funding for Proposition 204 hold-harmless will not be forthcoming in fiscal year 2006/07. The $74.5 thousand of Treasurer's lien processing fees that were recognized as delinquent property tax penalties in the past will be recognized as miscellaneous revenue in fiscal year 2006/07.

State Shared Income Taxes

In the tax equity battle that occurred with the state legislature in the 1990's, tax equity for Pima County was defined as a three-legged stool, with redistribution of sales tax, highway user revenue funds (HURF), and state shared income tax each defining one leg of the stool. Sales tax equity was achieved first, followed by HURF equity in 1997. There has been no progress made in obtaining the third leg of the tax equity stool, which is state shared income tax.

All incorporated jurisdictions in Arizona receive state shared income taxes. If unincorporated Pima County were a municipality, it would be the third largest city in the state. The County's share of income tax would be equivalent to more than $30 million each year. If these revenues were received, they could be used to further reduce the primary property tax by $0.51 per $100 of assessed value.

Local Sales Tax

Several times over the course of the fiscal year 1999/2000 budget planning process, the Board of Supervisors discussed and voted on whether to adopt a half-cent general excise tax (sales tax). As permitted by Arizona Revised Statutes, a unanimous vote of the Board would have enacted such a tax. However, a unanimous vote was not forthcoming, despite the County Administrator's strong recommendation that a sales tax be approved. During subsequent fiscal year budget planning processes, there was little such discussion, although the County Administrator remains firm in his belief that a sales tax should be enacted, in order to provide property tax relief, as well as to address the pressing needs of the County.

It is estimated that between 13 and 20 percent of an excise tax in Pima County would be paid by nonresidents of the County. The estimated fiscal year 2005/06 half-cent sales tax revenues of $67.0 million would have been the equivalent of a primary property levy of $1.19 per $100 of assessed value.

Departmental Revenue Enhancements/Increases

During each fiscal year's budget planning and preparation, opportunities for non-tax revenue enhancements and increases are routinely explored. For a complete schedule of revenue adjustments, including new fees and other charges, as well as existing fee increases, refer to the *Revenue Sources* section – *Summary of Revenue by Fund, Department, and Category*.

Stabilize/Reduce the Property Tax Rates

Table 1 underscores the Board of Supervisor's commitment to stabilize, if not reduce, property tax rates. The total rate for fiscal year 2003/04 remained the same in fiscal year 2004/05 (except for the Fire District Assistance Tax, set by State formula), decreased by 0.7 percent in fiscal year 2005/06, and will decrease by 2.2 percent in fiscal year 2006/07.

Table 1

Comparison of Property Tax Rates

	FY 2003/04 Tax Rates	FY 2004/05 Tax Rates	FY 2005/06 Tax Rates	FY 2006/07 Tax Rates
Pima County Primary (General Gov't)	$4.0720	$4.0720	$4.0720	$3.8420
Debt Service	0.8150	0.8150	0.7150	0.7150
Library District	0.2124	0.2124	0.2575	0.3675
Flood Control District	0.3546	0.3546	0.3746	0.3746
Fire District Assistance Tax	0.0441	0.0427	0.0420	0.0415
Total	$5.4981	$5.4967	$5.4611	$5.3406

Maintain an Adequate Ending General Fund Balance

Over the past seven years, the unreserved ending General Fund balance ranged from an actual low of $19.7 million for fiscal year 2000/01 to a projected high of $45.8 million for fiscal year 2005/06. The Board of Supervisors has adopted an unreserved ending General Fund Balance of $23 million for fiscal year 2006/07, which is 5.2 percent of budgeted operating revenues. This is within the Government Finance Officers Association (GFOA) recommendation that "no less than five to fifteen percent of regular general fund operating revenues be maintained as unreserved fund balance". Over the past seven years, actual unreserved ending fund balance typically has been significantly higher than the amount that had been budgeted, as seen in Table 2 below. If this trend continues, in fiscal year 2006/07, Pima County can expect to see an actual unreserved ending fund balance that exceeds this 5.2 percent.

Table 2

General Fund Unreserved Ending Fund Balance

	Budgeted	Actual		% of Revenue
Fiscal Year 1999/00	$ 2,000,000	$23,221,039		8.4
Fiscal Year 2000/01	$ 6,780,498	$19,653,279		6.6
Fiscal Year 2001/02	$11,500,000	$28,655,034		9.0
Fiscal Year 2002/03	$13,600,000	$30,999,355		9.4
Fiscal Year 2003/04	$13,400,000	$25,628,388		7.2
Fiscal Year 2004/05	$13,000,000	$33,171,433		8.9
Fiscal Year 2005/06	$15,800,000	$45,839,293	*	10.6
Fiscal Year 2006/07	$23,000,000			5.2

***** projected

Close monitoring of expenditures, and strong intergovernmental revenues (e.g., state shared sales tax, vehicle license tax, etc.) have accounted for the favorable variances from budget. Continuing cost shifts from the State, as it faced its own fiscal crisis, led to a drop in the unreserved ending fund balances in fiscal years 2003/04 and 2004/05.

Maximize the Generation and Collection of Fines, Fees, and Reimbursements

The Financial Management and Audit Division reviews and analyzes the County's cash position, coordinates and monitors County collection activities, and conducts routine cash handling,

performance, management, and contract audits pertaining to all County departments and Elected Officials' Offices.

Eliminate Long Term Cash Deficits

The long-term cash deficits of certain funds are those that have accumulated as a result of losses over multiple years that cannot be covered by accounts receivable for those funds. Since fiscal year 1999/2000 the County has made a concerted effort, through the transfer of General Fund dollars, to eliminate the long-term cash deficits of a number of funds including: Kino Community Hospital (now managed by an outside contractor), the Recycling and Solid Waste funds, and the Stadium District.

Only one fund remains that has an accumulated cash deficit. The Graphic Services Internal Service Fund is projected to have an accumulated cash deficit of $282,459 at the end of fiscal year 2005/06. This will be paid in fiscal year 2006/07 by a budgeted operating transfer from the General Fund.

Provide Board of Supervisors General Contingency Funding

The Board of Supervisors unreserved Contingency Fund is funded at $1.0 million, which is a typical amount. With the Board's continued judicious management of this fund, as well as the Budget Stabilization Fund discussed below, and or other reasons discussed elsewhere in this section, it is realistic to assume that the fiscal year 2005/06 ending General Fund balance will be substantially higher than the budgeted amount. For fiscal year 1999/2000, similar planned management was responsible for a large part of the increase in the General Fund ending fund balance from a budgeted amount of $2 million to an actual amount of $23.2 million; for the fiscal year 2000/01 ending fund balance increase of $12.9 million over the budgeted amount; for the fiscal year 2001/02 ending fund balance increase of $17.2 million over the budgeted amount; for the fiscal year 2002/03 ending fund balance increase of $17.4 million over the budgeted amount; for the fiscal year 2003/04 ending fund balance increase of $12.2 million over the budgeted amount; for the fiscal year 2004/05 ending fund balance increase of $20.2 million over the budgeted amount; and for the fiscal year 2005/06 projected ending fund balance increase of $30 million over the budgeted amount.

Provide Property Tax Reduction/Debt Retirement & Property Tax Rate Stabilization Funds

The Tax Reduction/Debt Retirement Fund was established in fiscal year 1999/2000 for the purpose of pooling revenues from various actions or activities in order to offset possible future tax increases. Revenue sources include any new revenues derived from expense recoveries, such as federal or state reimbursements for criminal justice and law enforcement, the sale of surplus property, certain medical related refunds, and fee increases by General Fund departments, where General Fund support is reduced or the fees are not for a specified purpose. Since the fund's inception the following deposits have been made: over $5.6 million in federal State Criminal Alien Assistance Program (SCAAP) revenue; over $800 thousand in federal Southwest Border Prosecution Initiative (SWBPI) revenue; over $2.5 million in medical refunds or reimbursements for the County's annual contribution to the Arizona Long Term Care System (ALTCS) and for Kino Hospital (while it was a County directed facility); and over $300 thousand in various other one time revenue sources.

In fiscal year 2006/07 the Board of Supervisors augmented the Tax Reduction/Debt Retirement Fund by establishing the Property Tax Rate Stabilization Special Revenue Fund, funded via a General Fund appropriation of $3.2 million. The recommended 23 cent reduction in the primary property tax rate for fiscal year 2006/07 has been made possible in substantial part by the extraordinary growth in sales tax collections that have occurred during the last year and are projected to continue through the remainder of calendar year 2006. However, the pace of this growth is projected to slow beginning in 2007 for a number of reasons. In addition, state shared sales tax, as well as other General Fund taxes such as vehicle license tax, are more sensitive to short term economic conditions and, therefore, more volatile and less predictable than property tax revenues. World events such as that which occurred in September of 2001 can cause state shared sales taxes

to decline unexpectedly and precipitously. Provision should be made to ensure that the recommended reduced primary rate and the total combined County rate will remain stable so that a future roller coastering of the rates is avoided. Instability in these rates, coupled with rapid increases in valuation, would make it difficult for individuals and businesses to plan for and accommodate their future property tax liability. Other factors that necessitate provision for future stabilization of the County primary and combined rates include:

- Offset of future increases in the Library District rate as the County continues to provide additional relief to the city of Tucson's General Fund by assuming more of the city's funding liability for the Library system as well as all future growth in Library facilities, programs, services and costs.

- Probable continued reductions and eliminations of long-standing federal and state grant revenues that currently provide significant funding to programmatic areas throughout the County.

- Continued uncertainly as to future actions of the State that would shift costs, reduce shared revenues, and increase mandates to the County, particularly in regard to the County's mandated contributions to fund the State's indigent long term, acute, and mental health care programs.

Provide a Budget Stabilization Fund

Prior to fiscal year 1999/2000, the only method of managing budget exceedences had been to reserve funding in the Board of Supervisors Contingency Fund for that purpose. In fiscal year 1999/2000 this process was further developed and institutionalized through the establishment of the Budget Stabilization Fund (in the General Fund). For fiscal year 2006/07, budgeted expenditure authority in the Budget Stabilization Fund amounts to $17,094,670. Funding is reserved for the items listed in the following table:

Table 3

Budget Stabilization Fund

Justice Courts Tucson - pro tem costs	$ 58,880
Recorder - City of Tucson mass mailing	68,472
Recorder - ballot inserter machine	115,000
Regional Water Authority Study	150,000
Critical Path	375,000
Juvenile Court - probation relief	396,100
County Attorney - grant reductions	500,910
Sheriff's Office - grant reductions	568,194
Superior Court - probation relief	985,800
Net Retirement Rate Change Savings	1,645,019
Superior Court - restoration to competency	2,000,000
Transportation - reserve for FY 2004/05	5,026,195
ALTCS - contribution relief	5,205,100
Total Budget Stabilization Fund	$ 17,094,670

Obtain Pre-approval of Grants with Fund Impact

Pima County receives significant grant funding from federal, state, and local agencies. Often, the Board of Supervisors had not been apprised of grant applications and resulting fiscal impacts to the County, until after grants were awarded and funding was pending or, in some cases, already received. Further, information and analysis accompanying requests for grant acceptance were inconsistent and in some cases insufficient to allow the Board to plan for the short and long term fiscal needs of the County. With the adoption of the fiscal year 1999/2000 budget, the Board directed that a policy be established to address these issues and to detail their expectations concerning acceptance terms and conditions under which grant funding is received. Board of Supervisors Policy No. D22.6 was adopted on October 26, 1999, and is contained in the *Supplemental Information* section - *County Budget Policies.*

Maintain Adequate Funding for Self-Insurance Trust Fund

Pima County's Self-Insurance Trust Fund is a statutory trust covering the cost of tort liability, workers' compensation, self-insured dental, unemployment, and related administrative and loss control costs. An annual actuarial analysis estimates outstanding liabilities and future year funding requirements. The Trust is overseen by seven Trustees, no more than one of which can be a County employee, and is audited annually. Funding exceeding a 75 percent confidence level has been maintained for the past ten years (present value funding).

Provide Adequate Employee Compensation

In his Fiscal Year 2006/07 Recommended Budget Memorandum to the Board of Supervisors (see *Budget Issues* section*)*, the County Administrator states, "The County continues to be challenged to remain competitive in attracting and retaining experienced, high quality personnel throughout our workforce."

In order to address the continuing problem of loss of employees to other governmental jurisdictions, with the adoption of the fiscal year 2006/07 budget, the Board of Supervisors approved a general salary adjustment of 2.8 percent effective the July 1, 2006. The Board also approved an additional 1.7 percent general salary adjustment to compensate employees for an equal percentage increase in employee contributions to the Arizona State Retirement System. In addition, Sheriff's deputies and corrections officers will receive a one step increase on their anniversary date. The following table summarizes the salary increases over the past eight years.

Table 4

Salary Increase Summary

Fiscal Year	Salary Increase
FY 1999/00	2.5% general adjustment effective Jan 2, 2000
	2 .5% anniversary with successful performance evaluation
FY 2000/01	2.5% anniversary with successful performance evaluation
FY 2001/02	2.5 % general adjustment effective Sep 9, 2001
	5.0% market adjustment on anniversary
	establish step plan for Sheriff
FY 2002/03	$0.8135 per hour or one time $500 general adjustment effective Dec 19, 2002
	1 step adjustment for Sheriff non command staff effective date in class

FY 2003/04	No general adjustment, anniversary increases, or step increases awarded
FY 2004/05	2.5% general adjustment effective Aug 8, 2004
	2.5% general adjustment effective Dec 26, 2004
	1 step adjustment for Sheriff non-command staff effective date in class
	new step plan for Sheriff's non-command staff, offering a market adjustment to bring officers in line with other local jurisdictions
FY 2005/06	2.5% general adjustment effective Jul 10, 2005
	1.7% general adjustment effective Jul 10, 2005 to compensate for increased retirement rate contribution for members of the Arizona State Retirement System
	1 step adjustment for Sheriff's corrections non-command staff effective date in class
FY 2006/07	2.8% general adjustment effective Jul 1, 2006
	1.7% general adjustment effective Jul 1, 2006 to compensate for increased retirement rate contribution for members of the Arizona State Retirement System
	1 step adjustment for Sheriff's corrections non-command staff, deputies, and sergeants effective date in class

Continue to Implement the County Ordinances that Authorize Bond Projects

Capital Improvement Plan and Capital Projects Budget

Bonding is not a new or unique method of financing public infrastructure and expansion in Pima County, as there have been nine voter-approved bond elections since 1974 yielding over $2 billion in voter-approved bonds.

In May and November of 1997, voters authorized approximately $257 million of general obligation bonds, $105 million of sewer revenue bonds, and $350 million of transportation bonds, for a total 1997 authorization of $712 million. In May 2004, voters authorized approximately $582 million of general obligation bonds and $150 million of sewer revenue bonds, for a total 2004 authorization of $732 million. In May 2006, voters approved general obligation bonds of $18 million for Psychiatric Urgent Care Facilities and $36 million for Psychiatric Inpatient Hospital Facilities. Combining the 1997, 2004 and 2006 authorization provides total bond proceeds of $1.5 billion.

Pima County currently has $1.31 billion in active, bond funded capital improvement projects (including Wastewater Management) and $407 million in active non-bond projects, resulting in a total capital improvement program of $1.72 billion. The proposed Capital Improvement Plan (CIP) for fiscal years 2006/07 - 2010/11 identifies, among other items: active projects, funding sources, debt profiles, unfunded needs, and a schedule of bond sales. The CIP currently has 171 capital improvement projects, including 32 funded by Wastewater Management and a total of $197.9 million budgeted for fiscal year 2006/07. Of this amount, Wastewater Management funds $42 million, with $155.9 million approved in the fiscal year 2006/07 Capital Projects Adopted Budget. In addition, $18.4 million is expected in matching funds with the primary source being $10.1 million from the Corps of Engineers for Flood Control projects. (For project-by-project details, see the *Summary Schedules* section – *Summary of Active Capital Improvement Projects*.)

The following table shows that, of the $1.5 billion bond authorization, $604.4 million in bonds have been sold with $893.6 million remaining. None of the 2004 Sewer Revenue Bonds or the 2006 General Obligation bond obligation has been sold.

Table 5

1997, 2004 and 2006 Bond Authorizations

	Authorization (million)	Sold (million)	Remaining (million)
1997 General Obligation Bonds	$ 257.0	$ 216.6	$ 40.4
1997 Sewer Revenue Bonds	105.0	100.6	4.4
1997 Transportation Bonds	350.0	181.2	168.8
2004 General Obligation Bonds	582.0	106.0	476.0
2004 Sewer Revenue Bonds	150.0		150.0
2006 General Obligation Bonds	54.0		54.0
Total	$1,498.0	$ 604.4	$ 893.6

Legal Debt Limits

- County General Obligation Bonds

General obligation debt may not exceed six percent of the value of the County's taxable property as of the latest assessment. However, with voter approval, debt may be incurred up to 15 percent of the value of taxable property. Legal debt margin at June 30, 2005, is as follows (in thousands):

Net assessed valuation:		$5,620,156
Debt Limit (15% of net assessed valuation):		$ 843,023
Amount of debt applicable to debt limit:		
General obligation bonds outstanding	$ 267,270	
Less net assets in debt service fund available for payment of general obligation bond principal	(8,899)	(258,371)
Legal debt margin available		$ 584,652

- Flood Control District General Obligation Bonds

Flood Control general obligation debt may not exceed five percent of the value of the Flood Control District's taxable property as of the latest assessment. Legal debt margin at June 30, 2005, is as follows (in thousands):

Net assessed valuation:		$4,907,357
Debt Limit (5% of net assessed valuation):		$ 245,368
Amount of debt applicable to debt limit:		
Flood Control general obligation bonds outstanding	$3,010	
Less net assets in debt service fund available for payment of flood control bond principal	(25)	(2,985)
Legal debt margin available		$ 242,383

For fiscal year 2005/06, debt percentages were estimated to be 4.75 percent for general obligation bonds and .06 percent for Flood Control general obligation bonds. (For details see the *Supplemental Information* section – *Long Term Debt Service Schedules.*)

- Street and Highway Revenue Bonds

Arizona Revised Statute § 11-378 presently requires that in order for the County to issue bonds payable from Street and Highway Revenues, the County must have received Street and Highway Revenues in the year preceding the issuance of the additional bonds in an amount equal to at least one and one-half times the highest annual principal and interest requirements thereafter to come due on all such bonds to be outstanding following the issuance of the additional bonds, provided that if the Street and Highway Revenues received in the preceding year do not equal at least two times the highest annual principal and interest requirements, the proposed bonds must bear a rating at the time of issuance of "A" or better by at least one nationally recognized credit rating service, taking into account any credit enhancement facility in effect with respect to such bonds.

Each time Pima County has issued Street and Highway Revenue Bonds, the County has met the requirements of Arizona Revised Statute § 11-378. In fiscal year 2004/05, the County issued $51.2 million in Street and Highway Revenue Bonds and met the statutory requirement. An additional $25 million in bonds is expected to be issued in fiscal year 2006/07. HURF revenues are budgeted at $46.2 million, and $19.0 million in Street and Highway Revenue Bonds debt service is scheduled, providing approximately 2.4 times coverage.

The 1997 and 1999 state legislatures passed what is known as "HURF equity" legislation. This legislation changed the distribution formulas to account for, in part, unincorporated populations, netting Pima County a 28 percent increase in HURF receipts in fiscal year 1997/98, the first year the legislation took effect. Over the ten year period ending with fiscal year 2006/07, the HURF equity legislation is estimated to net an additional $144.6 million to Pima County. These additional dollars have been and will continue to be used first for debt service on transportation revenue bonds, with the remainder used for other transportation related expenses.

- Sewer Revenue Bonds

There is no statutory legal debt limit on Sewer Revenue Bonds. Within the bond documents for Sewer Revenue Bonds, the County has provided a covenant to the bond holders which limits the issuance of additional Sewer Revenue Bonds unless the covenant set forth in Board of Supervisors' Resolution No. 1991-138 has been met. That covenant requires that the net revenues of the sewer system for the year preceding an issuance of bonds be at least 120 percent of the maximum annual debt service for all bonds.

Matching of Bond Proceeds

Over the years, the County has been very successful in matching bond proceeds with other funding sources. For example, the $712 million 1997 bond authorization is expected to be leveraged with $788 million in other funding sources, such as federal and state aid, private contributions from home owners associations and developers, Flood Control District tax revenues, HURF revenues, roadway impact fees, lease purchase payments, and sewer connection fees. When completed, the 1997 Bond Program will result in a $1.5 billion investment in the community. Furthermore, the 2004 bond authorization is expected to leverage between $116 million to over $213 million in other funding sources such as those mentioned immediately above, for an additional total potential community investment of $945 million.

Operating and Maintenance Costs

The sale of bonds not only obligates the County for the repayment of principal and interest, but also obligates it for the payment of future costs related to the continued operating and maintenance of capital improvements. To plan for these future costs, Pima County routinely studies projected expenditures associated with completed CIP projects. This planning enables the County to better judge the amount of other revenues needed to maintain facilities and identify appropriate alternative sources of funding in advance of actual needs. Additional information about operations and maintenance expenditures associated with capital improvement projects can be found in the *Budget Overview* section - *Pima County Capital Improvement Program.*

Bond Sales Scheduling

The schedule of bond sales is premised upon pledges by the Board of Supervisors to maintain secondary property taxes for general obligation debt at or below $0.815 per $100 of assessed valuation, and debt service for transportation revenue bonds at or below the increment received as a result of passage of "HURF equity" legislation. In general, annual increases in Wastewater Management user fees of 8 percent or less and annual increases in connection fees of 12 percent or less are the goals.

- General Obligation Bonds

For fiscal year 2006/07, the secondary tax rate is unchanged from the fiscal year 2005/06 rate of $0.7150 per $100 of assessed valuation.

- Sewer Revenue Bonds

In fiscal year 1997/98, sewer user and connection fees increased 4.3 percent and 12 percent respectively. No fee increases occurred in fiscal year 1998/99. User fees and connection fees increased by 5.3 percent and 11 percent respectively in fiscal year 1999/2000, by 5 percent and 11 percent in fiscal year 2000/01, by 3.8 percent and 12 percent in fiscal year 2001/02, and by 5 percent and 12 percent in fiscal year 2002/03. The Board also approved two additional 12 percent rate increases in Connection Fees (Participating Rates) to be effective on June 1, 2003, and on September 1, 2003. User fees and connection fees increased by 4 percent and 6 percent respectively in fiscal year 2004/05 and by 8 percent and 10 percent in fiscal year 2005/06. Two 6 percent increases will occur in sewer user fees and connection fees in fiscal year 2006/07; the first to be effective August 11, 2006, the second to be effective on January 1, 2007.

Table 6

Increases in Sewer User and Connection Fees

Fiscal Year	User Fees	Connection Fees
1997/98	4.3%	12.0%
1998/99	0.0%	0.0%
1999/00	5.3%	11.0%
2000/01	5.0%	11.0%
2001/02	3.8%	12.0%
2002/03 (effective 7/1/2002)	5.0%	0.0%
2002/03 (effective 4/1/2003)	0.0%	12.0%

2002/03 (effective 6/1/2003)	0.0%	12.0%
2003/04	0.0%	12.0%
2004/05	4.0%	6.0%
2005/06	8.0%	10.0%
2006/07 (effective 8/11/2006)	6.0%	6.0%
2006/07 (effective 1/1/2007)	6.0%	6.0%

Implement Health Care System Reforms, Contributing to Financial Stability

Kino Community Hospital

On February 3, 2004 the Board of Supervisors voted to approve a services agreement with University Physicians, Inc. (UPI) to operate Kino Community Hospital (Kino) effective that date, and the agreement continued through June 15, 2004. On June 16, 2004 Kino ceased to be a Pima County budgeting/accounting entity per se, as UPI entered into 25-year lease agreement to manage and operate the hospital. This ended Pima County's operation of Kino after a 27-year run and, it is believed, will lead eventually to the provision of a full range of medical services at Kino without the need for General Fund support.

Over a 10-year period, however, Pima County will continue to provide General Fund support to UPI/Kino according to the schedule in Table 7.

Table 7

General Fund Support to UPI/Kino

Year 1 (FY 2004/05)	$25,833,333
Year 2	$19,791,667
Year 3	$14,791,667
Year 4 through 7	$10,000,000
Year 8	$ 9,958,333
Year 9	$ 8,958,333
Year 10 (FY 2013/14)	$ 7,666,667

Institutional Health

As a result of voter-approved Proposition 204 in 2001, Pima County transitioned its Medical Assistance Department, which had processed eligibility applications for public health programs, into the Department of Institutional Health. This new department continued funding the County's mandated contributions to State health programs, but also assumed oversight of the County's correctional health care responsibility. The creation of Institutional Health also helped meet the County's need to develop a centralized pool of expertise to serve as the administrative oversight structure for the Pima County Integrated Health System (PCIHS). Included under PCIHS is a diverse set of payer and provider operations including: the Public Health Department, Pima Health System & Services (Pima County's acute care and long term care plans), provision of health care at the adult and juvenile detention centers, Posada del Sol Nursing Home, provision of mandated behavioral health services, and lease oversight of University Physicians Healthcare Hospital at Kino Campus, formerly Kino Community Hospital.

The four main functions of the Department of Institutional Health include:

- Administration and funding of the County's mandated contributions toward State health care programs, such as contributions to the Arizona Health Care Cost Containment System (AHCCCS), the Arizona Long Term Care System (ALTCS), and the Arizona Department of Health Services.

- Oversight and funding of local health care mandates, such as provision of Title 36 behavioral health services, and correctional health care at the County's adult and juvenile detention centers.

- Technical assistance/consultation for County administration regarding PCIHS functions and activities, including development and maintenance of a library to serve as "institutional memory" on health care issues.

- Coordination of corporate compliance activities within the PCIHS.

Conduct Studies of Criminal Justice System Elements, Leading to Financial Stability

Since the summer of 2000, private contractors have conducted three major studies of various elements of the Pima County Criminal Justice System. These studies were performed in order to provide the Board of Supervisors with the information necessary to make critical funding decisions regarding the disparate organizations that comprise this system.

Harvey M. Rose Accountancy Corporation

Shortly after the adoption of the fiscal year 2000/01 budget, Pima County issued a request for proposals from consultants to conduct performance/operations audits of the departments comprising the criminal justice system. Departments included in the audit were the Superior Court, Juvenile Court, Ajo Justice Court, Green Valley Justice Court, Justice Courts Tucson, Indigent Defense, County Attorney, and Sheriff. The Harvey M. Rose Accountancy Corporation was selected to perform the audit and presented its report to the Board of Supervisors on May 8, 2001.

The Board of Supervisors directed that the audit project include the following goals:

- Determine General Fund cost impacts resulting from criminal justice system operations.

- Identify revenue enhancement opportunities, such as increased opportunities for federal reimbursement, due to the County's "border county" status.

- Identify cost recovery opportunities, with special emphasis on increasing revenues in the Justice Courts and recovering costs from the city of Tucson Municipal Courts, where possible.

- Develop recommendations for achieving program and service delivery economies, cost efficiencies, and operational improvements.

- Determine the cost effectiveness of drug court and the reduction of time (convicted, but not yet sentenced inmates) spent in the County jail, pending transfer to the State Department of Corrections.

- Assess existing management controls and develop recommendations for improvements, with emphasis on the number of conflict cases in the Public Defender and Legal Defender offices, and the use of the 1984 "Joe U. Smith" caseload standards by the Public Defender and Legal Defender offices to withdraw from representation and hire a contract attorney as a replacement.

- Assess criminal justice system department performance and compliance with laws and/or regulations set by management, applicable technical standards or norms, expert opinions, prior year performance by similar entities, and other measurements.

- Identify the costs and resulting benefits from a 10 percent criminal trial rate.

The final Management Audit report contained 22 findings and more than 100 recommendations, addressing such diverse issues as reducing criminal case processing delays, improving security and public access to the courts, obtaining jail staffing efficiencies, managing the Juvenile Detention Center population, consolidating crime laboratory services, and increasing revenue collection effectiveness. Harvey M. Rose estimated that ".... the proper implementation of (the) recommendations would result in the County realizing at least $1.7 million in net savings including reduced costs and increased revenues." Staff from the County Administrator's office has been assigned to review and follow up on the recommendations contained in the audit report.
In the area of Indigent Defense, the Rose audit noted that the lack of formalized standards in the Public Defender and Legal Defender offices limited external oversight of the offices' productivity and that weights needed to be developed for each case type to elaborate on the numerical standards referred to in the case of "Joe U. Smith".

Among the recommendations of the Rose audit that have been implemented are the following:

- The Superior Court, through Administrative Order 2000-51, addressed the issues of continuances, trial dates, changes of plea, and conflict withdrawals in an effort to improve its criminal case flow management system and achieve an earlier disposition of cases;

- Probation Services and the Early Intervention and Prevention divisions were consolidated into one division;

- The human resources departments in the Superior Court, Adult Probation and Juvenile Court and Adult Probation were consolidated;

- The finance units of the Superior and Juvenile Courts were consolidated;

- All court related debt collection services were centralized under the Clerk of the Superior Court;

- A new risk assessment tool was implemented at the Juvenile Detention Center, resulting in the reduction of incarcerated juveniles from an average of 175 to 125;

- Pima County successfully lobbied for the passage of legislation that permits the Juvenile Court to assess the costs of detention in a county juvenile detention facility against parents or guardians based on their ability to pay.

<u>American Prosecutor Research Institute</u>

In an effort to provide better criminal justice services to the citizens of Pima County and determine if there are areas in which efficiencies could be achieved, the Pima County Attorney's Office secured funding from the Board of Supervisors in response to the Harvey M. Rose audit to have the American Prosecutor Research Institute (APRI) study the time needed to adjudicate cases in the criminal justice system and the resources needed by the prosecutor's office to handle their caseload.

Overall, in a report issued in August 2003, APRI found the Pima County Attorney's Office to be efficient and effective in its processing of criminal cases. However, APRI determined that the Pima County Attorney's Office needed 25 additional attorneys and 4 additional investigators. To address this additional staffing need, for the past two fiscal years the County Attorney submitted

supplemental requests that would have added additional staff in the misdemeanor and juvenile case units. Because of funding constraints, the Board of Supervisors has not been able to provide funding for these requests.

The Spangenburg Group

On June 1, 2004 Robert Spangenburg presented to the Board of Supervisors *A Review of the Delivery of Indigent Defense Services of Pima County (Review)*, the culmination of a three-year study. The goal of the study was to conduct a quantitative case-weighting study of the three indigent defense agencies: Public Defender, Legal Defender, and Contract Attorneys. The Spangenburg Group's task was to develop workload standards based on the different case types and the actual work that was being performed by attorneys representing indigent defendants in Pima County. While the *Review* reported that the study went well, knowledge surfaced of several important issues that would make the implementation of new workload standards difficult.

- The data systems of the indigent defense agencies do not reliably track information necessary to implement new workload standards;

- The data systems within other agencies of the criminal justice system (i.e., the Courts, County Attorney, and Sheriff) are not compatible with each other or the indigent defense agencies;

- A comprehensive and reliable projection of future workload by case type needs to be fully developed;

- The criminal justice system agencies do not act as an integrated system, and instead have been operating to a large extent in isolation rather than as part of a network of agencies that together can improve the operation and efficiency of the Pima County criminal justice system.

From the study, the Spangenburg Group study presented 37 recommendations covering the entire Pima County criminal justice system. The main recommendation was for Pima County to establish a criminal justice system task force (committee) in order to address the various systematic problems encountered. To this end, the County Administrator prepared an ordinance, which remains under consideration by the Board of Supervisors, that formed the Pima County Justice Coordinating Council. The council includes Pima County department representatives from the Sheriff, County Attorney, Public Defender, Legal Defender, the Office of Court Appointed Counsel, the Clerk of the Superior Court, the County Administrator's Office, plus a member of the Board of Supervisors, the presiding judges of the Superior Court, Juvenile Court, and Justice Courts, along with the Tucson Chief of Police and presiding judge of the Tucson City Courts. The council has also formed six sub-committees that address a number of justice and law enforcement issues and provide periodic reports to the council.

Among the issues being addressed is a comprehensive case management/tracking system; a comparison of the various data systems in each criminal justice entity in order to recommend changes, which would result in a higher degree of compatibility between the entities; the development of a case-weighting system to determine Public Defender (PD), Legal Defender (LD) or contract attorney case assignment. Since then the Office of Court Appointed Council (OCAC) has developed a case-weighting system.

The case-weighting system is designed to analyze the PD and LD office caseloads per year based upon the number of attorneys. Case-weighting standards were developed as a result of the 2004 Spangenberg Group study. Cases are weighted according to the felony case level and are as follows:

F2-F3	2.77
F4-F6	9.00
Extraditions	0.44
Probation Revocations	0.31

The case-weighting system provides a running tally for the past year based upon the last date ran. Terminated Case reports are produced monthly by Superior Court, and from that data the case-weighting system performs numerous algorithms to determine the current credit level and a comparison is made to the suggested caseload as determined by the Spangenberg analysis. In addition to the opening screen detailing the basic credit breakdown of PD and LD caseloads (based upon terminated cases), the system can provide information on open caseloads per attorney in each office (including OCAC), and display summaries of cases in various stages of the legal system. Open cases may also be summarized by felony level and broken down into specific cases if needed.

This system has also grown into use for managing the caseload of individual attorneys based upon Superior Court case data imported into the SQL Server and displayed in an ASP.NET Data Grid (with drill-down capability using hyperlink buttons in the grid). Charts and graphs demonstrating the current and historical breakdown of percentages of Indigent Defense systems (IDS) cases handled by PD, OCAC, LD, and privately retained counsel is available from this system. In addition, case-weighting analysis for specific periods is available.

With a new Public Defender hired in 2005 and a number of operational changes implemented by OCAC, if the arrest rate remains constant there should be a decrease in the number of contract attorneys appointed on felony matters, and a corresponding decrease in felony contract expenditures. In the fiscal year 2005/06 budget, the Board of Supervisors approved a $931,000 supplemental package to hire ten additional Public Defender attorneys to handle more complex felony cases (the OCAC budget was reduced by $931,000). The Public Defender discontinued misdemeanor representation effective July 1, 2005, therefore increasing misdemeanor contracted attorney expenditures. In addition, the weight originally assigned to the felony levels will be reviewed in 2006 to determine if the weight factors are still relevant or if adjustments should be made.

Implement Wastewater Management Reforms, Contributing to Financial Stability

Wastewater Management's Fiscal Year 2006/07 Budget as well as its 2006 Financial Plan builds upon the findings and recommendations of the Fiscal Year 2004/05 Black & Veatch Management Audit, the 2005 Black & Veatch Rate Study, the 2005 Financial Plan and the 2006 Metropolitan Facility Plan Update.

Management Audit of Wastewater Management Department

The Black & Veatch management audit identified deficiencies and concerns including:

- Insufficient sewer user fees to support debt service associated with rehabilitation and regulatory needs along with fully funding operations/maintenance since at least 1996;

- Lack of adequate funding to sufficiently repair, rehabilitate, and replace system assets in a systematic fashion

Some of the recommendations made by Black & Veatch implemented to date include:

- Completion of a comprehensive wastewater rate study and analysis of Wastewater Management's five-year financial plan;

- Adoption of increased user and connection fee increases in fiscal year 2005/06 to begin addressing increased needs to operate and maintain the sewerage system;

- Organizational restructuring of Wastewater Management with a renewed emphasis on capital project management;

- Completion of a 20-year Facility Plan that was adopted by the Board of Supervisors on March 21, 2006.

Wastewater Management Department Rate Study

The Black & Veatch Rate Study concluded that significant and sustained wastewater user and connection fee increases are necessary in order to accomplish essential wastewater system repair, rehabilitation, and replacement, as well as to meet new environmental standards required by the Arizona Department of Environmental Quality. In addition, increased system capacity is needed in both the conveyance and treatment systems.

Rates and fees adopted by the Board of Supervisors are intended to initially address the following issues:

- Enhance the department's efforts to repair and rehabilitate the sewerage system (treatment and conveyance);

- Estimated funding of $1.4 billion over the next twenty years for system expansion, development, repair, rehabilitation, replacement and regulatory compliance;

- Increased operating and maintenance costs associated with new capacity expansion.

By implementing organizational and process changes, increasing rates and fees, and continually monitoring processes, procedures and fees, the financial stability of Wastewater Management has significantly improved.

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NON FINANCIAL AND STRATEGIC PLANNING

Provide Services Mandated by Legislation and by Community Consensus

County government in Arizona is structured to provide services to county residents as stipulated by law and as deemed desirable by the elected representatives of county residents. To these ends, Pima County has organized its service delivery units into five basic functional areas corresponding to the primary services required. These areas are County Administration, Community & Economic Development, Justice & Law Enforcement, Medical Services, and Public Works. In each functional area, a function statement guides operational planning at a strategic level, while more specific departmental goals and objectives form the basis for budget development.

Implement Strategic Planning Methodology and Performance Budgeting

Pima County departed from its traditional line item budget presentation utilizing a target base and has now implemented a program-oriented presentation of its budget developed from a zero base as provided under Board of Supervisors Policy No. D22.5. This policy requires that each department prepare its budget from a zero base with a thorough review of operations once every four years. This approach incorporates the establishment of departmental function statements, goals, objectives, and their related performance measures. An increasing emphasis has been placed on the performance aspect of this process, with the intent of improving efficiency and effectiveness of the County's service delivery by all departments. The following departmental function statements serve as a starting point for defining strategic plans in each functional area.

County Administration consists of providing services mandated by law such as elections, property valuation and tax assessment, official document recording, conducting Board of Supervisors' meetings, financial reporting, and internal business matters including human resources, purchasing, and risk management.

ASSESSOR

Locate, identify, and value all real and personal property in Pima County. Annually value and add to the tax roll all new construction, additions, changes in ownership, subdivisions and parcel splits. Educate and assist the public in the valuation and appeals process. Department goals address:

- Timely and accurate performance of mandated duties
- Innovations in procedure, such as process automation
- Interdepartmental support for property valuation issues

BOARD OF SUPERVISORS

Fulfill the duties and responsibilities set forth in Arizona Revised Statutes. Fund and maintain public health and safety. Lay out, maintain, and manage roads and bridges within the County. Provide health care and legal services to the indigent population of the County. Supervise the official conduct of all County officers charged with assessing, collecting, safekeeping, managing, or disbursing public revenues. Initiate and support state legislation beneficial to Pima County. Pursue federal and state funding to support services for County residents. Respond to constituents' problems, suggestions, inquiries, or complaints. Establish policies and goals to be carried out and achieved by County departments. Set spending limits and approve budgets of all County departments. Department goals address:

- Growth management
- Fiscal responsibility
- Quality of life in Pima County

CLERK OF THE BOARD

Record and publish all proceedings of the Board of Supervisors. Preserve and file all accounts acted upon by the Board. Provide efficient management, suitable storage, and utilization of Pima County records. Process, preserve, and file all petitions, various licenses, and applications. Process subscriptions, publicize amendments, and codify ordinances for inclusion in the Pima County Code. Fulfill requirements of boards, commissions, and committees. Discharge statutory requirements for special taxing districts. Perform all other duties required by law, rule, or order of the Board. Department goals address:

- Timely and accurate performance of mandated duties
- Innovations in procedure, such as process automation

COUNTY ADMINISTRATOR

Carry out the policies and attain goals established by the Board of Supervisors. Provide information and technical assistance to the Board. Administer and oversee all non-elected official department operations. Provide management, coordination, and communication on all legislative issues and intergovernmental needs. Oversee such programs as the Sonoran Desert Conservation Plan, Facilities Renewal Fund, and Space Acquisition Fund. Department goals address:

- Implementation of Board of Supervisors policies and plans
- Revenue enhancement opportunities

ELECTIONS

Conduct fair, honest, and efficient elections pursuant to all federal and state laws and regulations. Provide election support to all jurisdictions (cities, towns, schools, fire districts, and other special districts within Pima County) that contract with the County. Serve as the filing office for candidate nomination filings. Serve as the filing office for campaign finance reports. Administer reprecincting and redistricting as required by the Board of Supervisors. Conduct community outreach and assistance to ensure compliance with the Americans With Disabilities Act, Voting Rights Act, and Help America Vote Act. Department goals address:

- Proper and efficient conduct of elections
- Timely reporting of results

FINANCE & RISK MANAGEMENT

Provide centralized financial services to both internal and external customers of the County, including administration, bond financing, budget development and monitoring, tax levy and tax rate compilation, financial statement preparation, financial systems control, accounts payable, payroll processing, records maintenance, and mail services. [See fiscal goals in the preceding Financial Policies part of this section.] Manage the Pima County Risk Management program to protect and conserve Pima County's human, financial, and physical assets while providing continuity of mandated services and fiscal integrity. Invest in long-term risk reduction through a comprehensive program designed to lessen the County's exposure to loss. Provide funding to pay for losses incurred without disrupting the County budget. Minimize the total net impact of the Risk Management program on the County budget. Department goals include:

- Loss reduction
- Compliance with laws, rules, and regulations
- Adequate funding for loss coverage

FORENSIC SCIENCE CENTER

Perform investigations regarding individuals whose deaths are under the jurisdiction of the office of the Medical Examiner. Department goals address:

- Improvement in the quality of death investigation standards

HUMAN RESOURCES

Provide the full range of personnel services including recruitment and selection, classification, compensation and benefits, training, labor relations, affirmative action reporting, and employment rights. Conduct scheduled audits of all County departments to ensure compliance with ordinances, policies, rules, County directives, and practices. Department goals address:

- Assurance of market competitiveness
- Compliance with mandated personnel policy
- Interdepartmental support for human resources issues

INFORMATION TECHNOLOGY

Manage and administer the County's mainframe computer, network servers, wide area network, telecommunications, wireless radio communications, financial application systems development and support, computer hardware/software acquisition, and software licensing. Manage franchise licensing and contract coordination for cable, fiber, and competitive local exchange carriers. Train County employees in the use of computer hardware and software. Provide a central help desk function for computer hardware and software problem resolution. Coordinate all Pima County IT activities with various agencies and the general public. Departmental goals address:

- Process improvements and consolidation of County IT systems
- Increased utilization of IT by elected officials
- Improved quality of voice/data infrastructure

NON DEPARTMENTAL

This is a budgeted funds management mechanism, rather than an operating department. Other departments carry out its functions; therefore, it does not formulate goals or objectives.

PROCUREMENT

Procure materials and services for County departments, except as specified by delegation pursuant to the procurement code or the small purchase procedure. Administer the Pima County Minority/Women-Owned Business Enterprise Program in accordance with County Code requirements for outreach, price preference, subcontractor goals, and compliance review. Ensure compliance with the Living Wage Ordinance 2002-1 by assisting, reviewing, and monitoring County contracts. Manage the contracts review approval process. Assist and educate vendors concerning bid preparation, bonds and insurance, and the conduct of business with the County. Track and monitor all County contracts. Department goals address:

- Efficiency of purchasing process
- Compliance with Procurement policy and procedure
- Vendor assistance with County transactions

RECORDER

Record and maintain all documents presented for public information. Maintain voter registration rolls in an efficient and cost effective manner. Conduct early voting activity as prescribed by Title 16 of the Arizona Revised Statutes. Department goals address:

- Access to the voting process for all citizens
- Accuracy and timeliness of document recording
- Efficiency in performing mandated functions

TREASURER

Serve as the custodian of public monies and as ex officio tax collector. Account for the collection, custody, and disbursement of public revenue, and report the same to the Board of Supervisors. Collect and distribute taxes for all taxing jurisdictions in Pima County. Accept

deposits, clear warrants, and provide investment services to Pima County and its political subdivisions. Department goals address the following:

- Investment revenue optimization
- Innovations in procedure, particularly in process automation
- Efficiency in performing mandated functions

Community & Economic Development encompasses programs and initiatives which enable County residents to benefit from economic, cultural, and educational opportunities made possible, at least in part, by public funding. Because these services involve more latitude, and are generally covered by enabling rather than mandating legislation, they depend more on special revenue funding than on General Fund support, compared to many of the administrative services. This functional area was restructured in fiscal year 2004/2005 to focus on coordination of similar functions, expansion and better utilization of available funding, and a greater emphasis on the issues of economic development and affordable housing.

COMMUNITY & ECONOMIC DEVELOPMENT ADMINISTRATION
Administer the Economic Development & Tourism; Community Services, Employment & Training; Community Development & Neighborhood Conservation; Community Resources. Department goals address:

- Use and leveraging of $10 million in bond funding for neighborhood reinvestment
- Expansion of the Local Housing Trust Fund, leveraged with federal HOME funds and private funds
- Administration of After-school Recreation funding

COMMUNITY DEVELOPMENT & NEIGHBORHOOD CONSERVATION
Enhance the economic welfare of inhabitants of Pima County by promoting more and better human service delivery, promoting intergovernmental and community collaboration, addressing critical human and community needs, and promoting infrastructure, economic, and social service development in low and moderate income communities. Department goals address:

- Augmentation and leveraging of funding
- Increase in number of residents served in the areas of housing assistance, human services, and youth programs
- Improvement in collaboration with private and nonprofit sectors in delivery of services

COMMUNITY RESOURCES
Improve the quality of life for residents of Pima County by providing a variety of cultural, recreational, educational, and health related services through various facilities operated by Pima County. Department goals address improvements in:

- Recreation programs at Kino Veteran's Memorial Community Center
- Operation of Kino Teen Clinic
- Operation of Las Artes education center
- Pima Vocational High School and Las Artes education center

COMMUNITY SERVICES, EMPLOYMENT & TRAINING
Provide services that assist local employers, improve the education and skill level of workers and youth, increase the average household income, and improve the economic, physical, and social well being of the entire community, with particular focus on lower income neighborhoods and communities. Department goals address:

- Promotion of youth education
- Coordination of shared resources
- Improvement of standard of living through employability skills, education, and economic assistance to low income residents

COUNTY FREE LIBRARY

Meet current and future public library needs of Pima County residents. Provide a forum for community issues and a linkage of community, state, and national information services. Department goals address:

- Promotion of community literacy and education
- Quality of information service
- Improvement of library collection and its accessibility

ECONOMIC DEVELOPMENT & TOURISM

Facilitate business, economic, and tourism growth with various community partners located in Pima County and the state of Arizona. Department goals address:

- Coordination of public funding
- Awareness of Pima County as a travel destination
- Utilization of County Facilities (e.g., County Fairgrounds, Tucson Electric Park)

SCHOOL SUPERINTENDENT

Perform functions mandated by the Arizona Revised Statutes and State Board of Education. Administer the funds of local public school districts, including the issuance of payrolls. Prepare financial information for the Board of Supervisors for setting the property tax rates. Department goals address:

- Compliance with state mandates and educational standards
- Pursuit of educational grants
- Collaboration with other agencies in addressing educational issues

STADIUM DISTRICT

Operate and manage Tucson Electric Park during the major league baseball spring training season, minor league baseball season, and community events held in the stadium. Department goals address:

- Marketing strategy
- Expansion of field usage and availability
- Expansion of gem & mineral shows and other non-sports events

Justice & Law Enforcement, encompassing the courts, sheriff patrol and detention operations, prosecution, as well as public defense responsibilities, works to ensure public safety and provide needed legal services as mandated under constitutional and statutory provisions of County, state, and federal governments.

CLERK OF THE SUPERIOR COURT

Maintain and hold accessible, for the public and the court, all Pima County division records of the Superior Court. Assist the public and all parties dealing with the court system. Establish, execute, and administer policies and procedures in compliance with the statutes of the state of Arizona and the Judicial Merit System. Coordinate the prompt and orderly disposition of the business of the court with the presiding judge and court administrator. Collect and disburse fees. Monitor revenues and expenditures. Provide clerk services during trials and other proceedings. Receive, record, and disburse all court ordered payments of child support, spousal maintenance, and special paternity. Maintain permanent civil, probate, criminal, and child support case files. Department goals address:

- Development of automated processing
- Means to improve operating efficiency
- Improvement in customer service delivery

CONSTABLES

Act as Peace Officer for the Justice Courts. Serve criminal and civil summons. Evict tenants under writs of restitution. Collect debts on writs of execution. Serve restraining orders. Perform arrests and bring defendants to court on civil warrants. Department goals address:

- Compliance with state mandates
- Improvement in quality and efficiency of service delivery

COUNTY ATTORNEY

Represent the state in felony matters occurring throughout Pima County and in all misdemeanor cases occurring in unincorporated areas of Pima County. Provide legal advice to the Board of Supervisors, County departments, and other government entities. Provide advocacy and crisis intervention for victims and witnesses via the Victim Witness Program. Investigate and prosecute racketeering crime and administer resources for all Pima County law enforcement agencies via the Antiracketeering Program. Assist County residents in collecting bad check restitution via the Bad Check Program. Operate the 88-Crime telephone hotline 24 hours a day, receiving citizen tips to assist in solving crimes. Support and administer youth related programs working with nonprofit agencies. Provide community protection by working with neighborhoods in order to reduce trends in youth violence, increase public safety, and reduce crime. Administer the Adult Diversion Program as an alternative to prosecution. Department goals address:

- Protection of Pima County residents' safety and legal rights
- Emphasis on prosecution of violent, dangerous, repetitive offenders
- Community outreach
- Effective representation of Pima County in civil matters
- Improvement in efficiency, particularly in automated systems

INDIGENT DEFENSE

Provide quality legal representation in an efficient, cost effective manner to indigent individuals entitled to appointed counsel. Department goals address:

- Quality of representation for indigent clients
- Retention of legal staff
- Efficiency of service delivery

JUSTICE COURT AJO

Provide prompt and consistent delivery of services to the public, litigants, and attorneys within the judicial precinct in compliance with court mandates. Provide prompt and orderly disposition of civil, criminal, and traffic cases. Maintain orderly, complete, and accurate records. Collect, record, and disburse fees and fines in accordance with statutes, County ordinances, court orders, policies and guidelines established by the Administrative Office of the Courts. Issue marriage licenses. Prepare various reports prescribed by law. Provide general information to the public regarding various County departments. Serve and protect society by offering selected offenders the opportunity to become law-abiding and productive citizens through the Adult Probation program. Department goals address:

- Compliance with mandated functions
- Collection of fee revenue
- Improvements in operating efficiency
- Quality of customer service

JUSTICE COURT GREEN VALLEY

Provide prompt and consistent delivery of judicial services according to law with respect and fairness to all parties. Coordinate the prompt and orderly disposition of civil, criminal, and traffic cases. Collect and disburse fees in compliance with statutes, County ordinances, and accounting standards set by the Supreme Court. Departmental goals address:

- Compliance with mandated functions

- Collection of fee revenue
- Improvements in operating efficiency
- Quality of customer service

JUSTICE COURTS TUCSON

Serve the public, litigants, and attorneys by providing prompt and orderly disposition of civil, criminal, and traffic cases. Maintain orderly, complete, and accurate records. Prepare statistical reports and other reports as prescribed by law. Collect, record, and disburse fees and fines in accordance with statutes, court orders, ordinances, and policy. Follow court performance guidelines set by court rules, statutes, administrative orders, and the Administrative Office of the Supreme Court. Meet ethical standards for court staff and judges, as written and enforced by the Commission on Judicial Conduct. Accomplish financial management, as guided and enforced by the minimum accounting standards set by the Supreme Court and by the State Auditor General. Adhere to the established operational guidelines reviewed by the Court Services Division of the Supreme Court. Provide a safe and secure environment for employees, elected officials, and the public. Department goals address:

- Compliance with mandated functions
- Collection of fee revenue
- Improvements in operating efficiency
- Quality of customer service

JUVENILE COURT

Exercise jurisdiction, under federal and state constitutions, laws, and Rules of the Court, over all children under the age of 18 years who are referred to the court for reasons of mental health, incorrigibility, or delinquency and for all families involved in matters of dependency, severance, and adoption. Promote the interests and safety of the community, promote the rehabilitation of children and their families, facilitate the protection of children who are abused or neglected, and facilitate the provision of services to those children and families involved with the court in accordance with the due process of law. Work actively with, and provide leadership to, the community, the public, and private agencies to promote justice, education, and prevention of juvenile delinquency and abuse. Department goals address:

- Effectiveness of detainee rehabilitation
- Improvement in case processing efficiency
- Effectiveness of probation programs

OFFICE OF COURT APPOINTED COUNCIL

Provide eligibility screening and recommend attorney assessments for legal representation of out-of-custody defendants charged with criminal offenses in Superior, Juvenile, and Justice Courts. Provide administrative support by reviewing contract compliance and reviewing and processing claims submitted by contract attorneys and other defense related professional services in seven functional areas including misdemeanor, felony, first degree murder, Title 36, Rule 32, Juvenile Court, and the Court of Appeals. Department goals address:

- Quality and cost efficiency of services
- Adherence to rules and professional standards

PUBLIC FIDUCIARY

Accept appointment by the Superior Court to serve as conservator, guardian, or personal representative for individuals. Maintain and administer insurance benefits to meet estate planning needs. Maintain and liquidate securities. Prepare taxes. Determine eligibility of and provide burial for indigent persons. Department goals address:

- Quality of service delivery
- Efficiency of service delivery
- Minimization of procedural error

- Respectful, cost effective indigent burial

SHERIFF

Provide law enforcement and public safety services in unincorporated Pima County. Provide safe and secure detainment of inmates. Provide support services for law enforcement and corrections personnel. Department goals address:

- Quality and completeness of mandated responsibilities
- Performance of special law enforcement functions
- Provisions for the health and welfare of inmates
- Public outreach

SUPERIOR COURT

Adjudicate cases in which exclusive jurisdiction is not vested in another court. Provide administrative services and automated information systems to the court. Provide interpreting services to non-English speaking and hearing impaired defendants, witnesses, and victims. Provide custody/visitation evaluation and mediation, marriage/divorce counseling, and custody evaluations. Provide a legal collection and library facility and assist in the retrieval of information. Provide jurors for Superior Court, Justice Courts, and Tucson Municipal Court. Publish the daily calendar, collect and analyze statistics, and manage the daily calendars for Superior Court divisions. Conduct investigations of defendants and provide supervision of probationers. Provide information about arrestees and detainees to the judicial divisions and monitor compliance with conditions of release. Department goals address:

- Performance that ensures public confidence in the judicial system
- Efficiency in operating procedures including automated systems
- Interpreter services and jury administration
- Improvement in adult probation outcomes
- Compliance with mandated responsibilities

Medical Services departments provide health services and health care to Pima County residents and administer funding to and from state and other sources.

INSTITUTIONAL HEALTH

Oversee the health care services provided to the populations at the County's Adult and Juvenile Detention centers by monitoring the performance of health care providers under contract to provide such services, ensuring the provision of quality health care and the reduction of County liability. Ensure the County's compliance with statutory obligations regarding health care and mental health care by funding the county's mandated contributions to state health care delivery systems and by funding of, and adjudicating claims for, the County's Title 36 mental health responsibilities. Provide technical assistance and other support to County administration regarding the County's health care components, including operational audits, feasibility studies, revenue maximization, and cost reduction. Provide lease oversight of University Physicians Healthcare Hospital (UPHH) at Kino Campus, formerly known as Kino Community Hospital. Department goals address:

- Compliance with Arizona Health Care Cost Containment System (AHCCCS) requirements
- Cost control with budget guidelines
- Improvement in effectiveness of health care delivery
- Assistance to UPHH in re-opening the hospital to a full service hospital and promoting greater accessibility to health care on Tucson's south side

PIMA HEALTH SYSTEM & SERVICES

Operate an acute/ambulatory health plan for AHCCCS, and administer a long term care program for the Arizona Long Term Care System (ALTCS). Department goals address:

- Compliance with AHCCCS/ALTCS mandated requirements
- Coordination and efficiency of the health system
- Expansion and quality of services provided
- Efficiency in administration of system operations

PUBLIC HEALTH

Monitor the County's health by conducting and coordinating a balanced program of primary, secondary, and tertiary prevention aimed at health promotion, disease prevention, and prompt medical treatment. Provide animal control and emergency management services. Department goals address:

- Efficiency in support services to all health services
- Expansion in number of county residents served
- Compliance with mandated responsibilities
- Improvement in quality of health care services offered

Public Works provides for the infrastructure of the County, which encompasses floodwater management, roads, recreational facilities, county buildings, sewer and landfill operations, as well as environmental issues.

CAPITAL PROJECTS

The Capital Projects budget reflects anticipated funding for the construction of Pima County capital improvement projects valued at $100,000 or more (excluding Wastewater Management Enterprise Fund projects), as detailed in the proposed fiscal year 2006/2007 – 2010/2011 Five Year Capital Improvement Plan. Department goals address:

- Responsibility in fiscal management and reporting
- Implementation of the Capital Improvement Plan

DEVELOPMENT SERVICES

Provide land use planning, development, and permitting services. Administer the rezoning, comprehensive plan amendment, and appeals processes. Review subdivision plats and development plans for compliance with zoning and development regulations. Review all permit applications and issue permits. Review all building plans and perform compliance inspections. Enforce zoning and building codes complaints. Assign addresses, approve new street names, and process street name changes. Department goals address:

- Quality of customer service
- Compliance with mandated responsibilities, codes, and regulations
- Effectiveness of enforcement operations
- Facilitation of approved development by effective delivery of review and permitting services

ENVIRONMENTAL QUALITY

Preserve and protect the environment of Pima County for the long-term benefit of residents' health, welfare, safety, and quality of life. Identify and respond to environmental issues by providing services including monitoring, enforcement, information, and education. Department goals address:

- Efficiency in the delivery of administrative services
- Compliance with air quality standards and water quality standards
- Compliance with solid and hazardous waste standards
- Public education and outreach

FACILITIES MANAGEMENT

Service over 4.6 million square feet of facility space to provide a safe, clean, and functional working environment for Pima County employees and citizens visiting the facilities. Manage professionals in maintenance, refrigeration, plumbing, painting, electrical service, and electronics. Obtain and manage contracts for landscape service, janitorial service, pest control, termite eradication, and elevator maintenance and repair. Remodel, renovate, and perform new construction. Plan, design, prepare, and process bids. Operate and manage Pima County's eight revenue-generating parking garage facilities, in order to offer safe, secure parking for employees and the public. Develop design plans for construction oversight and project acceptance. Department goals address:

- Efficiency of operational administration
- Minimization of cost overruns
- Quality of customer service
- Compliance with code and regulations

FLEET SERVICES

Purchase, maintain, and dispose of cars and light trucks, heavy trucks, and off-road heavy equipment. Provide fuel for all County vehicles and equipment from nine fueling sites located throughout the County and from mobile fuel trucks for off-road equipment. Maintain complete inventory and cost accounting records for all vehicles, equipment, fuel, and parts. Department goals address:

- Improvement in cost effectiveness of fleet resources including fuel and vehicle usage
- Improvement in efficiency of administration

GRAPHIC SERVICES

Provide graphic design, printing, and production services to all Pima County departments, County Administration, and the Board of Supervisors. Other governmental agencies, consultants, and the public often utilize many of these products. Department goals address:

- Quality of workforce and its retention
- Expansion of services
- Upgrade of equipment

NATURAL RESOURCES, PARKS & RECREATION

Manage Pima County natural resources, urban parks, and recreation programs. Lead community efforts to conserve the Sonoran Desert and enhance the urban environment. Provide quality recreation, education, and leisure activities. Department goals address:

- Effectiveness of administration including fiscal management, training, and reporting functions
- Improvement in public utilization
- Enhancement in quality of facility operation and maintenance

PUBLIC WORKS ADMINISTRATION

Provide administrative services and cultural resources services, and direct the real property function for the departments within the Public Works functional area. Department goals address:

- Quality and effectiveness of all Public Works operating departments
- Effectiveness in administration of real property and fiscal resources

REGIONAL FLOOD CONTROL DISTRICT

Protect public health, safety, and welfare by implementing structural flood control solutions and providing comprehensive non-structural flood prevention services. Enhance natural floodplain characteristics and community environmental quality by preserving and protecting riparian habitat resources. Support Pima County's Section 10(a) permit application to the U.S.

Fish and Wildlife Service and fulfill the mission pertaining to riparian elements set forth by the Board of Supervisors in the Sonoran Desert Conservation Plan. Department goals address:

- Responsibility for public safety and compliance with federal flood insurance guidelines
- Provisions for flood warnings and flood damage mitigation
- Provision of flood control infrastructure projects
- Support for the Sonoran Desert Conservation Plan

SOLID WASTE MANAGEMENT

Provide efficient and environmentally responsible solid waste facilities for the people of Pima County. Manage and operate the solid waste disposal and transfer facilities necessary for the safe and sanitary disposal of solid waste generated within its jurisdiction. Department goals address:

- Provision of adequate solid waste disposal facilities
- Efficient operation and closure of existing facilities
- Control of wildcat dumping
- Effective administration, tracking, and reporting of operations

TRANSPORTATION

Provide for the safe and efficient movement of people and goods. Maintain and rehabilitate Pima County's street and highway system. Review and regulate new developments relative to regional transportation plan considerations. Plan, design, and implement all transportation capital construction projects. Install, upgrade, and improve traffic control devices to enhance or sustain traffic flow and motorist safety. Provide alternate modes of transportation. Develop, integrate, and maintain an automated mapping/facilities, management/geographic information system. Continue implementation and development of the records modernization program. Form and administer improvement districts. Department goals address:

- Fiscal responsibility
- Workforce development
- Enhancement of the safety and utility of the county's road system
- Improvement of information systems

WASTEWATER MANAGEMENT

Protect the public health and environment in Pima County through the safe delivery, treatment, and reuse of wastewater. Department goals address:

- Effectiveness and efficiency in the operation of the sewerage system
- Compliance with applicable sewage regulations
- Improvement in long range capital planning

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STATE REPORTS

This section includes copies of Pima County's official State Budget Reports for fiscal year 2006/2007 in the format required by the State of Arizona's Office of the Auditor General and as prescribed by Arizona Revised Statute § 42-17102:

Schedule A - Summary of All Activity by Fund

Schedule B - Summary of Tax Levy and Tax Rate Information

Schedule C - Summary of Revenues by Fund and Category

Schedule D - Summary of Other Financing Sources and Interfund Transfers

Schedule E - Summary of Expenditures by Fund and Department

PIMA COUNTY
SUMMARY OF ALL ACTIVITY BY FUND
FISCAL YEAR 2006/2007

FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2005/2006	ACTUAL EXPENDITURES/ EXPENSES 2005/2006*	UNRESERVED FUND BAL / NET ASSETS 7/1/2006 (est)*	DIRECT PROPERTY TAX REVENUE 2006/2007	ESTIMATED REVENUE OTHER THAN PROPERTY TAX 2006/2007	PROCEEDS FROM OTHER FINANCING SOURCES 2006/2007	INTERFUND TRANSFERS 2006/2007 IN	INTERFUND TRANSFERS 2006/2007 OUT	TOTAL FINANCIAL RESOURCES AVAILABLE 2006/2007	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2006/2007
GENERAL FUND	404,047,076	403,770,387	45,839,293	253,565,153 **	189,487,710	0	3,301,287	29,658,016	462,535,427	439,535,427
SPEC REV FUNDS										
COUNTY FREE LIBRAR`	14,984,741	14,984,741	2,913,436	24,764,378	8,834,870	0	0	485,000	36,027,684	34,917,185
EMPLOY & TRAIN	12,507,152	13,407,152	386,457	0	11,397,767	0	289,100	0	12,073,324	11,686,452
ENV QUALITY	3,892,458	3,870,998	1,846,357	0	3,811,565	0	399,791	0	6,057,713	4,601,473
REG FLOOD CONTROL	9,340,697	9,074,054	5,329,238	22,664,193	129,000	0	0	14,744,261	13,378,170	8,743,185
PUBLIC HEALTH	25,236,582	24,103,701	1,261,954	0	15,540,495	0	9,515,376	0	26,317,825	25,301,309
SOLID WASTE MGMT	8,344,916	7,215,056	3,031,430	0	7,123,000	0	0	0	10,154,430	8,468,395
STADIUM DISTRICT	1,541,169	1,759,652	737,331	0	2,799,263	0	2,950,742	3,020,635	3,466,701	2,478,906
TRANSPORTATION	42,577,109	39,723,089	15,672,958	0	62,718,932	0	0	32,807,845	45,584,045	41,433,934
OTHER SPEC REV	84,077,075	71,171,433	29,128,259	0	59,257,650	0	15,915,929	2,020,000	102,281,838	85,495,468
TOTAL SPECIAL REV	202,501,899	185,309,876	60,307,420	47,428,571	171,612,542	0	29,070,938	53,077,741	255,341,730	223,126,307
CAPITAL PROJECTS	143,776,950	133,171,848	51,763,555	0	35,206,682	120,000,000	28,947,600	0	235,917,837	155,901,786
DEBT SERVICE	67,738,662	67,369,148	5,731,731	49,445,842	991,956	0	22,028,854	0	78,198,383	73,418,403
TOTAL OTHER FUNDS	211,515,612	200,540,996	57,495,286	49,445,842	36,198,638	120,000,000	50,976,454	0	314,116,220	229,320,189
ENTERPRISE FUNDS										
DEVELOPMENT SVCS	13,418,511	14,358,265	14,585,436	0	17,240,726	0	0	0	31,826,162	17,217,583
MEDICAL SERVICES	269,112,607	264,697,693	(1,874,890)	0	264,019,222	0	0	1,200,000	260,944,332	261,766,820
PARKING GARAGES	1,356,340	1,356,340	1,009,832	0	1,512,518	0	0	0	2,522,350	1,498,042
WASTEWATER MGMT	100,470,032	89,102,894	17,418,203	0	124,338,053	33,500,000	0	0	175,256,256	107,193,673
TOTAL ENT FUNDS	384,357,490	369,515,192	31,138,581	0	407,110,519	33,500,000	0	1,200,000	470,549,100	387,676,118
TOTAL ALL FUNDS	1,202,422,077	1,159,136,451	194,780,580	350,439,566	804,409,409	153,500,000	83,348,679	83,935,757	1,502,542,477	1,279,658,041

* Unreserved beginning fund balances/net assets are estimates based on actual revenues and expenses as of February 28, 2006 plus projected revenues and expenses for the remainder of the fiscal year.

** Includes a budgeted $48,000 in the Sheriff Department for penalties on delinquent property tax collections.

EXPENDITURE LIMITATION	2005/2006	2006/2007
1. Budgeted Expenditures/Expenses	1,202,422,077	1,279,658,041
2. Add/(Subtract): Estimated Net Reconciling Items	(104,078,008)	(126,388,770)
3. Budgeted Expenditures/Expenses Adjusted for Reconciling Items	1,098,344,069	1,153,269,271
4. Less: Estimated Exclusions	687,153,198	715,140,725
5. Amount Subject to Expenditure Limitation	411,190,871	438,128,546
6. EEC Expenditure Limitation	411,190,872	438,128,547

SCHEDULE A

PIMA COUNTY
SUMMARY OF TAX LEVY AND TAX RATE INFORMATION
Fiscal Year 2006/2007

		2005/2006 FISCAL YEAR	2006/2007 FISCAL YEAR
1.	Maximum allowable primary property tax levy calculated in accordance with A.R.S. §42-17051(A) and HB2876, Chapter 354, Second Regular Session, 2006.	$277,170,022	$256,916,184
2.	Amount received from primary property taxation in fiscal year 2005/06 in excess of the sum of that year's maximum allowable primary property tax levy A.R.S. §42-17102 (A) (18).	$0	
3.	Property tax levy amount		
	A. Primary Property Taxes	$238,193,628	$248,469,882
	B. Secondary Property Taxes		
	General Fund-Override election	$0	$0
	Debt Service	$43,264,293	$49,120,182
	Flood Control District	$19,941,580	$22,902,866
	Library District	$15,581,196	$25,247,086
	Fire Assistance District	$2,541,399	$2,851,032
	Total Secondary Property Taxes	$81,328,468	$100,121,166
	C. Total Property Tax Levy Amounts	$319,522,096	$348,591,048
4.	Property taxes collected *		
	A. Primary property taxes		
	(1) 2005/06 year's levy	$231,850,000	
	(2) Prior years' levy	$5,832,910	
	(3) Total primary property taxes	$237,682,910	
	B. Secondary property taxes		
	(1) 2005/06 year's levy	$78,774,685	
	(2) Prior years' levy	$2,151,483	
	(3) Total secondary property taxes	$80,926,168	
	C. Total Property Taxes Collected	$318,609,078	
5.	Property Tax Rates		
	A. County Tax Rate		
	(1) Primary property tax rate	$4.0720	$3.8420
	(2) Secondary property tax rates		
	General Fund-Override election	$0.0000	$0.0000
	Debt Service	$0.7150	$0.7150
	Flood Control District	$0.3746	$0.3746
	Library District	$0.2575	$0.3675
	Fire District Assistance	$0.0420	$0.0415
	(3) Total County Tax Rate	$5.4611	$5.3406
	B. Special Assessment district tax rates Secondary property tax rates	None	None

* Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax for the remainder of the fiscal year.

SCHEDULE B

PIMA COUNTY
SUMMARY OF REVENUES BY FUND AND CATEGORY
FISCAL YEAR 2006/2007

SOURCE OF REVENUES	ADOPTED REVENUES 2005/2006	ESTIMATED REVENUES 2005/2006*	ADOPTED REVENUES 2006/2007
GENERAL FUND			
PROPERTY TAX			
Real Property Taxes	225,460,347	225,515,546	235,180,381
Personal Property Taxes	10,935,941	12,167,364	11,818,993
Penalties/Delinq Taxes	699,673	577,300	687,883
Interest/Delinq Taxes	5,056,928	5,056,928	5,877,896
TOTAL PROPERTY TAX	**242,152,889**	**243,317,138**	**253,565,153**
LICENSES & PERMITS			
Business Licenses & Permits	2,311,037	2,452,250	2,473,492
TOTAL LICENSES & PERMITS	**2,311,037**	**2,452,250**	**2,473,492**
INTERGOVERNMENTAL			
Federal Grants & Aid	3,026,000	3,135,606	2,986,000
State Grants & Aid	9,764,495	9,074,495	641,634
Sales & Use Tax	92,708,000	103,200,000	108,500,000
Shared Vehicle License Tax	24,342,270	25,240,000	25,267,276
Alcoholic Beverages	43,600	97,600	103,600
City Participation	198,240	198,240	728,556
Transient Lodging Tax	2,867,600	5,416,628	7,290,068
TOTAL INTERGOVERNMENTAL	**132,950,205**	**146,362,569**	**145,517,134**
CHARGES FOR SERVICES			
Health Fees	880,000	950,000	1,015,000
Court Fees	3,838,247	3,964,114	4,156,260
General Government	2,425,137	2,417,068	2,163,268
Correctional Housing	5,982,162	6,210,321	6,315,350
Recorder Fees	3,290,000	3,350,000	3,240,000
Sheriff Dept Fees	420,000	400,000	405,000
Culture & Recreation Fees	603,175	603,175	636,475
Contributions/Pub Enterprs	9,040,413	9,040,413	12,716,494
TOTAL CHARGES FOR SERVICES	**26,479,134**	**26,935,091**	**30,647,847**
FINES AND FORFEITS			
Justice CTS-Fines & Frfts	3,999,883	4,031,439	4,250,666
Superior CTS-Fines & Frfts	213,000	213,000	211,500
Other Fines & Forfeits	1,032,750	1,036,650	1,032,750
TOTAL FINES & FORFEITS	**5,245,633**	**5,281,089**	**5,494,916**
INTEREST			
Interest	628,510	1,528,510	1,622,683
TOTAL INTEREST	**628,510**	**1,528,510**	**1,622,683**
MISCELLANEOUS			
Rents and Royalties	1,425,895	1,636,397	2,435,645
Other Misc. Revenues	1,105,505	1,635,743	1,295,993
TOTAL MISC. REVENUES	**2,531,400**	**3,272,140**	**3,731,638**
TOTAL GENERAL FUND REVENUE	**412,298,808**	**429,148,787**	**443,052,863**

SCHEDULE C

PIMA COUNTY
SUMMARY OF REVENUES BY FUND AND CATEGORY
FISCAL YEAR 2006/2007

SOURCE OF REVENUES	ADOPTED REVENUES 2005/2006	ESTIMATED REVENUES 2005/2006*	ADOPTED REVENUES 2006/2007
SPECIAL REVENUE FUNDS			
COUNTY FREE LIBRARY			
Property Taxes	14,984,741	15,403,136	24,764,378
Intergovernmental	2,000	2,000	7,247,000
Fines & Forfeits	0	0	500,000
Interest	100,000	100,000	0
Miscellaneous	0	254,899	1,087,870
TOTAL COUNTY FREE LIBRARY	**15,086,741**	**15,760,035**	**33,599,248**
EMPLOYMENT AND TRAINING			
Intergovernmental	12,331,607	13,231,607	11,395,767
Miscellaneous	1,650	1,650	2,000
TOTAL EMP AND TRAINING	**12,333,257**	**13,233,257**	**11,397,767**
ENVIRONMENTAL QUALITY			
Licenses and Permits	1,969,055	2,184,760	2,473,335
Intergovernmental	1,351,395	1,376,471	1,245,080
Fines and Forfeits	0	50,941	0
Interest	14,000	35,808	45,000
Miscellaneous	150	1,732	48,150
TOTAL ENVIRONMENTAL QUALITY	**3,334,600**	**3,649,712**	**3,811,565**
PUBLIC HEALTH			
Licenses and Permits	2,480,830	2,338,000	2,497,630
Intergovernmental	11,557,258	10,387,726	10,305,504
Charges for Services	2,223,590	2,264,590	2,420,020
Fines and Forfeits	205,801	155,501	205,801
Miscellaneous	52,460	275,579	111,540
TOTAL PUBLIC HEALTH	**16,519,939**	**15,421,396**	**15,540,495**
REGIONAL FLOOD CONTROL DISTRICT			
Property Taxes	19,720,839	19,711,000	22,664,193
Intergovernmental	31,700	5,100	2,500
Charges for Services	0	0	1,500
Interest	100,000	120,000	100,000
Miscellaneous	22,000	42,700	25,000
TOTAL REG FLOOD CONTROL DIST	**19,874,539**	**19,878,800**	**22,793,193**
SOLID WASTE MANAGEMENT			
Intergovernmental	1,090,000	1,182,404	1,200,000
Charges for Services	5,330,000	4,648,639	5,782,000
Interest	40,000	40,000	40,000
Miscellaneous	86,000	86,000	101,000
TOTAL SOLID WASTE MANAGEMENT	**6,546,000**	**5,957,043**	**7,123,000**
STADIUM DISTRICT			
Intergovernmental	1,740,000	1,740,000	1,655,000
Interest	20,000	9,713	20,000
Miscellaneous	1,061,263	1,061,964	1,124,263
TOTAL STADIUM DISTRICT	**2,821,263**	**2,811,677**	**2,799,263**

SCHEDULE C

PIMA COUNTY
SUMMARY OF REVENUES BY FUND AND CATEGORY
FISCAL YEAR 2006/2007

SOURCE OF REVENUES	ADOPTED REVENUES 2005/2006	ESTIMATED REVENUES 2005/2006*	ADOPTED REVENUES 2006/2007
TRANSPORTATION			
Licenses and Permits	285,000	325,000	295,000
Intergovernmental	56,135,693	57,308,107	61,418,732
Charges for Services	510,500	1,142,000	520,100
Interest	300,000	380,000	300,000
Miscellaneous	194,700	594,378	185,100
TOTAL TRANSPORTATION	**57,425,893**	**59,749,485**	**62,718,932**
OTHER SPECIAL REVENUE FUNDS & GRANTS			
Intergovernmental	55,173,999	55,638,723	43,245,106
Charges for Services	6,222,670	6,550,070	6,746,657
Fines and Forfeits	710,500	710,500	645,000
Interest	282,682	390,504	653,935
Miscellaneous	7,810,888	7,235,143	7,966,952
TOTAL OTHER SP REV & GRANTS	**70,200,739**	**70,524,940**	**59,257,650**
TOTAL SPECIAL REVENUE FUNDS	**204,142,971**	**206,986,345**	**219,041,113**
DEBT SERVICE			
Property Taxes	42,973,572	43,368,421	49,445,842
Special Assessment	290,801	290,801	291,456
Intergovernmental	7,500	7,500	7,500
Interest	304,200	304,200	693,000
TOTAL DEBT SERVICE	**43,576,073**	**43,970,922**	**50,437,798**
CAPITAL PROJECTS			
Intergovernmental	14,997,572	14,997,572	11,881,420
Charges for Services	7,235,700	7,235,700	17,407,915
Interest	581,423	581,423	4,176,652
Miscellaneous	1,334,255	1,334,255	1,740,695
TOTAL CAPITAL PROJECTS	**24,148,950**	**24,148,950**	**35,206,682**
ENTERPRISE FUNDS			
DEVELOPMENT SERVICES			
Licenses and Permits	10,050,279	11,889,784	11,946,410
Charges for Services	3,824,082	4,788,667	4,888,366
Interest	116,396	335,216	264,860
Miscellaneous	184,887	171,352	141,090
TOTAL DEVELOPMENT SERVICES	**14,175,644**	**17,185,019**	**17,240,726**
MEDICAL SERVICES			
Intergovernmental	4,307,830	4,307,830	4,307,830
Charges for Services	264,694,314	261,195,682	258,638,359
Interest	457,954	919,153	1,052,733
Miscellaneous	16,300	188,780	20,300
TOTAL MEDICAL SERVICES	**269,476,398**	**266,611,445**	**264,019,222**

SCHEDULE C

PIMA COUNTY
SUMMARY OF REVENUES BY FUND AND CATEGORY
FISCAL YEAR 2006/2007

SOURCE OF REVENUES	ADOPTED REVENUES 2005/2006	ESTIMATED REVENUES 2005/2006*	ADOPTED REVENUES 2006/2007
PARKING GARAGES			
Interest	10,000	26,000	53,664
Miscellaneous	1,493,040	1,493,632	1,458,854
TOTAL PARKING GARAGES	**1,503,040**	**1,519,632**	**1,512,518**
WASTEWATER MANAGEMENT			
Licenses and Permits	0	11,500	20,000
Intergovernmental	541,300	648,608	142,439
Charges for Services	99,044,502	100,916,700	103,359,317
Fines and Forfeits	58,800	40,000	58,800
Interest	100,194	830,000	400,000
Miscellaneous	10,068	130,068	357,497
Capital Contributions	20,000,000	20,000,000	20,000,000
TOTAL WASTEWATER MGT.	**119,754,864**	**122,576,876**	**124,338,053**
TOTAL ENTERPRISE FUNDS	**404,909,946**	**407,892,972**	**407,110,519**
GRAND TOTAL ALL FUNDS	**1,089,076,748**	**1,112,147,976**	**1,154,848,975**

* These amounts include actual revenues as of February 28, 2006 plus projected revenues for the remainder of the fiscal year.

PIMA COUNTY
SUMMARY OF OTHER FINANCING SOURCES AND INTERFUND TRANSFERS
FISCAL YEAR 2006/2007

FUND/DEPARTMENT	PROCEEDS FROM OTHER FINANCING SOURCES 2006/2007	INTERFUND TRANSFERS 2006/2007 IN	INTERFUND TRANSFERS 2006/2007 OUT
General Fund			
County Admin - Facilities Renewal Fund			4,786,663
Employee Benefit Liability Fund			1,000,000
Employment & Training			289,100
Environmental Quality - Air Quality			399,791
Graphic Services - Administrative Overhead			99,237
Graphic Services - Deficit Reduction			282,459
Graphic Services - Stone Avenue Lease			205,382
Improvement Districts Formation Fund			50,000
IT Enhancement Fund			2,040,000
Property Tax Rate Stabilization Fund			3,200,000
Public Health - G.F. Support			9,515,376
Public Works Building - 97 E Congress			470,347
Public Works Building - Pub Hlth Ctr Loan			395,114
Regional Flood Control - PAG		30,266	
Space Acquisition Fund			3,973,805
Stadium District - Debt Service		3,020,635	
Stadium District - Hotel Tax Proceeds			2,950,742
Sheriff Inmate Welfare Fund - Inmate Health		120,000	
Transportation - PAG		130,386	
Total General Fund	0	3,301,287	29,658,016
Special Revenue Funds			
County Admin - Facilities Renewal Fund		4,786,663	
County Free Library - Flowing Wells Library			485,000
Employee Benefit Liability Fund		1,000,000	
Employment & Training		289,100	
Environmental Quality - Air Quality		399,791	
Improvement Districts Formation Fund		50,000	
IT Enhancement Fund		2,040,000	
Regional Flood Control			
Capital Projects			13,862,600
General Fund - PAG Payments			30,266
Debt Service			851,395
Total Regional Flood Control	0	0	14,744,261
Public Works Building			
General Fund - 97 E Congress		470,347	
General Fund - Public Health Center Loan		395,114	
Capital Projects - Public Health Center			1,900,000
Total Public Works Building	0	865,461	1,900,000
Sheriff Inmate Welfare Fund - Inmate Health			120,000

SCHEDULE D

PIMA COUNTY
SUMMARY OF OTHER FINANCING SOURCES AND INTERFUND TRANSFERS
FISCAL YEAR 2006/2007

FUND/DEPARTMENT	PROCEEDS FROM OTHER FINANCING SOURCES 2006/2007	INTERFUND TRANSFERS 2006/2007 IN	INTERFUND TRANSFERS 2006/2007 OUT
Space Acquisition Fund		3,973,805	
Property Tax Rate Stabilization Fund		3,200,000	
Public Health		9,515,376	
Transportation			
Capital Projects			11,500,000
Debt Service - Transportation Bonds			18,983,218
Debt Service - HELP Loans			2,194,241
General Fund - PAG			130,386
Total Transportation	0	0	32,807,845
Stadium District			
General Fund Debt Service			3,020,635
General Fund - Hotel Tax Proceeds		2,950,742	
Total Stadium District	0	2,950,742	3,020,635
Total Special Revenue Funds	0	29,070,938	53,077,741
Capital Projects			
Bond Proceeds - General Obligation	95,000,000		
Bond Proceeds - Transportation	25,000,000		
County Free Library - Flowing Wells Library		485,000	
Flood Control		13,862,600	
Pima Health System - Public Health Center		1,200,000	
Public Works Building - Public Health Center		1,900,000	
Transportation		11,500,000	
Total Capital Projects	120,000,000	28,947,600	0
Debt Service			
Flood Control - Debt Service		851,395	
Transportation - Transportation Bonds		18,983,218	
Transportation - HELP Loans		2,194,241	
Total Debt Service	0	22,028,854	0
Enterprise Funds			
Pima Health System - Capital Projects			1,200,000
Wastewater Management			
Bond Proceeds	25,000,000		
WIFA Loans	8,500,000		
Total Wastewater Management	33,500,000	0	0
Total Enterprise Funds	33,500,000	0	1,200,000
Grand Total	**153,500,000**	**83,348,679**	**83,935,757**

SCHEDULE D

PIMA COUNTY
SUMMARY OF OTHER FINANCING SOURCES AND INTERFUND TRANSFERS
FISCAL YEAR 2006/2007

FUND/DEPARTMENT	PROCEEDS FROM OTHER FINANCING SOURCES 2006/2007	INTERFUND TRANSFERS 2006/2007 IN	INTERFUND TRANSFERS 2006/2007 OUT
THE FOLLOWING IS PROVIDED FOR INFORMATIONAL PURPOSES ONLY			
Internal Service Funds			
Graphic Services - Administrative Overhead		99,237	
Graphic Services - Deficit Reduction		282,459	
Graphic Services - Stone Avenue Lease		205,382	
	0	587,078	0
Total Internal Service Funds	0	587,078	0

SCHEDULE D

PIMA COUNTY
SUMMARY OF EXPENDITURES BY FUND AND DEPARTMENT
FISCAL YEAR 2006/2007

FUND/DEPARTMENT	ADOPTED EXPENDITURE/ EXPENSES 2005/2006	EXPENSE ADJUSTMENTS APPROVED 2005/2006	ESTIMATED EXPENDITURE/ EXPENSES 2005/2006*	ADOPTED EXPENDITURE/ EXPENSES 2006/2007
GENERAL FUND				
COUNTY ADMINISTRATION				
ASSESSOR	7,867,912	0	7,605,212	8,470,373
BOARD OF SUPERVISORS	1,608,925	0	1,608,925	1,674,540
COUNTY ADMINISTRATION	38,060,352	0	38,402,777	58,076,385
RECORDER	2,547,940	0	2,462,892	2,825,823
TREASURER	2,269,933	0	1,898,350	2,377,339
TOTAL COUNTY ADMINISTRATION	**52,355,062**	**0**	**51,978,156**	**73,424,460**
COMMUNITY & ECONOMIC DEVELOPMENT				
COMMUNITY RESOURCES	17,024,343	0	15,497,343	15,609,951
SCHOOL SUPERINTENDENT	1,273,130	0	1,280,047	1,332,450
TOTAL COMMUNITY & ECONOMIC DEVELOP	**18,297,473**	**0**	**16,777,390**	**16,942,401**
JUSTICE & LAW ENFORCEMENT				
CLERK OF SUPERIOR COURT	9,997,993	0	9,963,993	10,652,984
CONSTABLES	821,924	0	821,924	847,330
COUNTY ATTORNEY	17,310,897	0	17,308,597	19,062,235
JUSTICE & LAW ENFORCEMENT	25,306,453	0	25,246,622	27,838,691
JUSTICE COURTS	6,504,793	0	6,370,395	7,579,377
JUVENILE COURT CENTER	23,092,877	0	22,761,252	23,907,347
SHERIFF	93,196,897	0	95,833,226	103,696,664
SUPERIOR COURT	26,955,490	0	26,955,490	27,425,722
SUPERIOR CT MANDATED SVCS	1,575,085	0	1,626,482	1,575,085
TOTAL JUSTICE & LAW ENFORCEMENT	**204,762,409**	**0**	**206,887,981**	**222,585,435**
MEDICAL SERVICES	**101,955,776**	**0**	**101,955,776**	**98,145,731**
PUBLIC WORKS	**26,676,356**	**0**	**26,171,084**	**28,437,400**
TOTAL GENERAL FUND	**404,047,076**	**0**	**403,770,387**	**439,535,427**
SPECIAL REVENUE FUNDS				
COUNTY ADMINISTRATION				
COUNTY ADMINISTRATOR GRANTS	430,000	0	430,000	6,921
COUNTY ADMIN SPACE ACQUISITION	0	0	0	3,973,805
EMPLOYEE BENEFIT LIABILITY FUND	1,000,000	0	1,000,000	1,000,000
FACILITIES RENEWAL FUND	2,057,858	0	2,057,858	4,786,663
FORENSIC SCIENCE CENTER GRANTS	0	0	24,689	0
IMPROVEMENT DISTRICT FORMATION	25,000	0	34,200	45,000
IT ENHANCEMENT FUND	0	0	0	2,040,000
PROPERTY TAX RATE STABILIZATION	0	0	0	3,200,000
RECORDER-DOC STOR & RETRIEVAL	1,776,976	0	1,749,523	1,943,880
TAXPAYER INFO FUND	491,601	0	64,700	504,601
TOTAL COUNTY ADMINISTRATION	**5,781,435**	**0**	**5,360,970**	**17,500,870**
COMMUNITY & ECONOMIC DEVELOPMENT				
COMMUNITY SERVICES GRANTS	7,286,368	0	7,479,288	6,745,600
COUNTY FREE LIBRARY	14,984,741	0	14,984,741	34,445,185
COUNTY FREE LIBRARY GRANTS	0	0	0	472,000
ECONOMIC DEVELOPMENT	0	0	0	2,155,884
EMPLOYMENT & TRAINING	11,764,324	0	12,664,324	10,648,995
HOUSING TRUST FUND	1,000,000	0	0	1,000,000
NEIGHBORHOOD CONSERVATION	1,450,000	0	0	1,450,000
PIMA VOCATIONAL HIGH SCHOOL	742,828	0	742,828	1,037,457
SCHOOL RESERVE FUND	4,221,000	0	4,221,000	3,910,000
STADIUM DISTRICT	1,541,169	0	1,759,652	2,478,906
TOTAL COMMUNITY & ECONOMIC DEVELOP	**42,990,430**	**0**	**41,851,833**	**64,344,027**
JUSTICE & LAW ENFORCEMENT				
CLERK OF THE COURT-SPEC. PROG.	1,002,477	0	997,257	1,061,163
CLERK OF THE COURT GRANTS	0	0	37,200	72,750
COUNTY ATTY GRANTS	2,957,413	0	2,523,098	2,652,012
COUNTY ATTY-SPEC. PROGRAMS	6,785,616	0	2,415,794	7,275,487

PIMA COUNTY
SUMMARY OF EXPENDITURES BY FUND AND DEPARTMENT
FISCAL YEAR 2006/2007

FUND/DEPARTMENT	ADOPTED EXPENDITURE/ EXPENSES 2005/2006	EXPENSE ADJUSTMENTS APPROVED 2005/2006	ESTIMATED EXPENDITURE/ EXPENSES 2005/2006*	ADOPTED EXPENDITURE/ EXPENSES 2006/2007
JUSTICE COURT GRANTS	43,260	0	43,260	0
JUSTICE COURT-SPEC. PROG.	459,000	0	459,000	731,406
JUVENILE COURT GRANTS	11,227,362	0	11,227,362	11,154,186
JUVENILE CT. SPECIAL PROG	557,783	0	557,783	671,357
INDIGENT DEFENSE-GRANTS	60,000	0	80,000	78,286
INDIGENT DEFENSE-SPEC. PROG	1,371,362	0	73,738	1,682,835
SHERIFF GRANTS	18,775,594	0	14,500,222	5,488,217
SHERIFF-SPECIAL PROG.	5,382,320	0	5,436,814	5,501,771
SUPERIOR COURT GRANTS	9,019,457	0	8,859,603	9,092,981
SUP. COURT-SPEC. PROG.	5,246,080	0	4,848,673	4,779,615
TOTAL JUSTICE & LAW ENFORCEMENT	**62,887,724**	**0**	**52,059,804**	**50,242,066**
MEDICAL SERVICES				
INSTITUTIONAL HEALTH GRANTS	0	0	500,000	500,000
PUBLIC HEALTH GRANTS	10,550,675	0	9,355,836	9,318,614
PUBLIC HEALTH	14,685,907	0	14,747,865	15,982,695
TOTAL MEDICAL SERVICES	**25,236,582**	**0**	**24,603,701**	**25,801,309**
PUBLIC WORKS				
ENVIRON. QUALITY GRANTS	1,174,731	0	1,210,246	1,128,033
ENVIRONMENTAL QUALITY	2,717,727	0	2,660,752	3,473,440
PARKS & RECREATION GRANTS	95,000	0	124,200	139,424
PARKS-SPECIAL PROGS.	55,000	0	125,623	426,362
PUBLIC WORKS BUILDING	1,300,548	0	1,300,548	1,425,262
REGIONAL FLOOD CONTROL DISTRICT	9,340,697	0	9,074,054	8,743,185
SOLID WASTE MANAGEMENT	7,159,916	0	5,797,051	7,053,377
TIRE FUND	1,185,000	0	1,418,005	1,415,018
TRANSPORTATION	42,577,109	0	39,723,089	41,433,934
TOTAL PUBLIC WORKS	**65,605,728**	**0**	**61,433,568**	**65,238,035**
TOTAL SPECIAL REVENUE FUNDS	**202,501,899**	**0**	**185,309,876**	**223,126,307**
DEBT SERVICE FUND	**67,738,662**	**0**	**67,369,148**	**73,418,403**
CAPITAL PROJECTS FUND	**143,776,950**	**0**	**133,171,848**	**155,901,786**
ENTERPRISE FUNDS				
MEDICAL SERVICES				
PIMA HEALTH SYSTEM & SERVICES	264,804,777	0	260,389,863	257,458,990
PIMA HEALTH SYSTEM GRANTS	4,307,830	0	4,307,830	4,307,830
TOTAL MEDICAL SERVICES	**269,112,607**	**0**	**264,697,693**	**261,766,820**
PUBLIC WORKS				
DEVELOPMENT SERVICES	13,418,511	0	14,358,265	17,217,583
PARKING GARAGES	1,356,340	0	1,356,340	1,498,042
WASTEWATER MANAGEMENT	99,919,312	0	88,444,218	107,043,737
WASTEWATER MGMT GRANTS	550,720	0	658,676	149,936
TOTAL PUBLIC WORKS	**115,244,883**	**0**	**104,817,499**	**125,909,298**
TOTAL ENTERPRISE FUNDS	**384,357,490**	**0**	**369,515,192**	**387,676,118**
GRAND TOTAL ALL FUNDS	**1,202,422,077**	**0**	**1,159,136,451**	**1,279,658,041**

* These amounts include actual expenditures/expenses as of February 28, 2006 plus projected expenses for the remainder of the year.

SCHEDULE E

SUMMARY SCHEDULES

Summary of Changes in Fund Balances

Summary of Expenditures by Fund and Super Department

Summary of Revenues by Fund and Category

Summary of Expenditures by Functional Area and Super Department

Summary of Revenues by Functional Area and Super Department

Summary of Expenditures by Fund and Object: Department

Summary of Adopted Full Time Equivalent Positions

Summary of Active Capital Improvement Projects

Summary of Adopted Supplemental Packages

SUMMARY OF CHANGES IN FUND BALANCES
FISCAL YEARS 2004/2005 - 2006/2007

	Actual 2004/2005	Revised 2005/2006	Adopted 2006/2007
GENERAL FUND			
FUND BALANCE, BEGINNING (See note)	25,628,389	19,809,123	45,839,293
REVENUES			
TAXES	225,958,766	242,152,889	253,565,153
LICENSES & PERMITS	2,350,389	2,311,037	2,473,492
INTERGOVERNMENTAL	125,202,781	132,950,205	145,517,134
CHARGES FOR SERVICES	24,904,530	26,479,134	30,647,847
FINES AND FORFEITS	5,034,953	5,245,633	5,494,916
INTEREST	1,357,245	628,510	1,622,683
MISCELLANEOUS	4,434,661	2,531,400	3,731,638
MEMO REVENUE	8,520	0	0
TOTAL REVENUES	389,251,845	412,298,808	443,052,863
EXPENDITURES			
COMMUNITY & ECONOMIC DEVELOPMENT	(14,637,227)	(18,297,473)	(16,942,401)
COUNTY ADMINISTRATION	(52,588,622)	(52,355,062)	(73,424,460)
JUSTICE & LAW ENFORCEMENT	(186,258,794)	(204,762,409)	(222,585,435)
MEDICAL SERVICES	(96,996,071)	(101,955,776)	(98,145,731)
PUBLIC WORKS	(22,418,843)	(26,676,356)	(28,437,400)
TOTAL EXPENDITURES	(372,899,557)	(404,047,076)	(439,535,427)
OTHER ADJUSTMENTS	3,012,024	0	0
NET OPERATING TRANSFERS	(11,821,268)	(12,260,855)	(26,356,729)
FUND BALANCE, ENDING	33,171,433	15,800,000	23,000,000
SPECIAL REVENUE FUNDS			
FUND BALANCE, BEGINNING (See note)	43,445,297	47,900,019	60,307,420
REVENUES			
TAXES	29,292,126	34,705,580	47,428,571
LICENSES & PERMITS	4,914,337	4,734,885	5,265,965
INTERGOVERNMENTAL	127,490,189	139,413,652	137,714,689
CHARGES FOR SERVICES	9,653,557	14,286,760	15,470,277
FINES AND FORFEITS	931,789	916,301	1,350,801
INTEREST	1,323,918	856,682	1,158,935
MISCELLANEOUS	13,412,165	9,229,111	10,651,875
MEMO REVENUE	16,850	0	0
TOTAL REVENUES	187,034,931	204,142,971	219,041,113
EXPENDITURES			
COMMUNITY & ECONOMIC DEVELOPMENT	(35,351,108)	(42,990,430)	(64,344,027)
COUNTY ADMINISTRATION	(2,168,085)	(5,781,435)	(17,500,870)
JUSTICE & LAW ENFORCEMENT	(48,347,741)	(62,887,724)	(50,242,066)
MEDICAL SERVICES	(24,705,686)	(25,236,582)	(25,801,309)
PUBLIC WORKS	(50,039,984)	(65,605,728)	(65,238,035)
TOTAL EXPENDITURES	(160,612,604)	(202,501,899)	(223,126,307)
NET OPERATING TRANSFERS	(11,348,054)	(22,285,697)	(24,006,803)
FUND BALANCE, ENDING	58,519,570	27,255,394	32,215,423

SUMMARY OF CHANGES IN FUND BALANCES
FISCAL YEARS 2004/2005 - 2006/2007

	Actual 2004/2005	Revised 2005/2006	Adopted 2006/2007
DEBT SERVICE FUND			
FUND BALANCE, BEGINNING (See note)	4,202,449	10,915,750	5,731,731
REVENUES			
TAXES	45,721,339	42,973,572	49,445,842
SPECIAL ASSESSMENT	21,954	290,801	291,456
INTERGOVERNMENTAL	8,790	7,500	7,500
INTEREST	610,626	304,200	693,000
MISCELLANEOUS	10,872	0	0
TOTAL REVENUES	46,373,581	43,576,073	50,437,798
EXPENDITURES			
COUNTY ADMINISTRATION	(55,816,851)	(67,738,662)	(73,418,403)
TOTAL EXPENDITURES	(55,816,851)	(67,738,662)	(73,418,403)
NET OPERATING TRANSFERS	15,534,362	17,320,677	22,028,854
FUND BALANCE, ENDING	10,293,541	4,073,838	4,779,980
CAPITAL PROJECTS FUNDS			
FUND BALANCE, BEGINNING (See note)	97,270,322	105,905,288	51,763,555
REVENUES			
INTERGOVERNMENTAL	22,928,009	14,997,572	11,881,420
CHARGES FOR SERVICES	17,971,422	7,235,700	17,407,915
INTEREST	1,884,485	581,423	4,176,652
MISCELLANEOUS	771,502	1,334,255	1,740,695
TOTAL REVENUES	43,555,418	24,148,950	35,206,682
EXPENDITURES			
PUBLIC WORKS	(127,631,980)	(143,776,950)	(155,901,786)
TOTAL EXPENDITURES	(127,631,980)	(143,776,950)	(155,901,786)
BOND PROCEEDS	116,200,000	0	120,000,000
NET OPERATING TRANSFERS	18,256,155	16,220,596	28,947,600
FUND BALANCE, ENDING	147,649,915	2,497,884	80,016,051
ENTERPRISE FUNDS			
NET ASSETS, BEGINNING (See note)	(4,979,326)	12,472,309	31,138,581
REVENUES			
LICENSES & PERMITS	10,908,125	10,050,279	11,966,410
INTERGOVERNMENTAL	5,725,633	4,849,130	4,450,269
CHARGES FOR SERVICES	341,634,121	367,562,898	366,886,042
FINES AND FORFEITS	72,721	58,800	58,800
INTEREST	1,608,618	684,544	1,771,257
MISCELLANEOUS	3,910,358	1,704,295	1,977,741
MEMO REVENUE	20,722,136	20,000,000	20,000,000
TOTAL REVENUES	384,581,712	404,909,946	407,110,519

SUMMARY OF CHANGES IN FUND BALANCES
FISCAL YEARS 2004/2005 - 2006/2007

	Actual 2004/2005	Revised 2005/2006	Adopted 2006/2007
EXPENSES			
MEDICAL SERVICES	(249,502,486)	(269,112,607)	(261,766,820)
PUBLIC WORKS	(88,101,290)	(115,244,883)	(125,909,298)
TOTAL EXPENSES	(337,603,776)	(384,357,490)	(387,676,118)
OTHER SOURCES OF FUNDING	(5,661,152)	10,400,000	33,500,000
NET OPERATING TRANSFERS	(3,139,066)	0	(1,200,000)
NET ASSETS, ENDING	33,198,392	43,424,765	82,872,982

THE FOLLOWING IS PROVIDED FOR INFORMATIONAL PURPOSES ONLY

INTERNAL SERVICE FUNDS

NET ASSETS, BEGINNING (See note)	15,509,840	13,594,184	(920,124)
REVENUES			
INTERGOVERNMENTAL	38,584	37,000	34,000
CHARGES FOR SERVICES	29,475,743	30,436,938	34,365,852
INTEREST	869,270	537,500	737,500
MISCELLANEOUS	1,525,999	526,555	1,567,864
MEMO REVENUE	233,162	224,255	210,000
TOTAL REVENUES	32,142,758	31,762,248	36,915,216
EXPENSES			
COUNTY ADMINISTRATION	(22,614,879)	(19,282,353)	(20,884,335)
PUBLIC WORKS	(13,824,893)	(14,909,188)	(15,678,186)
TOTAL EXPENSES	(36,439,772)	(34,191,541)	(36,562,521)
OTHER ADJUSTMENTS	(10,623,612)	0	0
NET OPERATING TRANSFERS	198,540	1,005,279	587,078
NET ASSETS, ENDING	787,754	12,170,170	19,649

Note: Fund balances on this schedule are not comparable from year to year because the beginning budgeted fund balances for fiscal year 2005/2006 and fiscal year 2006/2007 are based on estimates made before the end of each preceding fiscal year.

SUMMARY OF EXPENDITURES BY FUND AND SUPER DEPARTMENT
FISCAL YEARS 2004/2005 - 2006/2007

FUND/FUNCTIONAL AREA/SUPER DEPT	ACTUAL 2004/2005	REVISED 2005/2006	ADOPTED 2006/2007
GENERAL FUND			
COUNTY ADMINISTRATION			
ASSESSOR	7,168,417	7,867,912	8,470,373
BOARD OF SUPERVISORS	1,419,291	1,608,925	1,674,540
CLERK OF THE BOARD	1,125,466	1,266,838	1,322,838
COUNTY ADMINISTRATOR	2,241,652	1,326,571	1,500,821
ELECTIONS	2,831,127	5,375,964	3,824,652
FINANCE & RISK MANAGEMENT	4,373,780	5,806,229	6,792,697
FORENSIC SCIENCE CENTER	2,188,565	2,202,287	2,578,742
HUMAN RESOURCES	2,083,373	2,443,825	2,576,884
INFORMATION TECHNOLOGY	5,424,567	5,876,520	6,344,484
NON DEPARTMENTAL	18,568,689	12,372,014	31,532,101
PROCUREMENT	1,289,943	1,390,104	1,603,166
RECORDER	2,171,842	2,547,940	2,825,823
TREASURER	1,701,910	2,269,933	2,377,339
TOTAL COUNTY ADMINISTRATION	**52,588,622**	**52,355,062**	**73,424,460**
COMMUNITY & ECONOMIC DEVELOPMENT			
COMMUNITY & ECONOMIC DEVELOPMENT ADMIN	646,552	636,636	707,974
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	4,160,205	4,189,797	4,863,202
COMMUNITY RESOURCES	4,142,349	4,529,205	4,686,037
COMMUNITY SVCS, EMPLOYMENT & TRAINING	3,125,696	5,848,674	5,352,738
ECONOMIC DEVELOPMENT & TOURISM	1,388,547	1,820,031	0
SCHOOL SUPERINTENDENT	1,173,878	1,273,130	1,332,450
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**14,637,227**	**18,297,473**	**16,942,401**
JUSTICE & LAW ENFORCEMENT			
CLERK OF SUPERIOR COURT	9,195,852	9,997,993	10,652,984
CONSTABLES	712,510	821,924	847,330
COUNTY ATTORNEY	16,092,273	17,310,897	19,062,235
INDIGENT DEFENSE	11,046,382	13,250,693	14,827,645
JUSTICE COURT AJO	363,755	579,037	618,159
JUSTICE COURT GREEN VALLEY	389,035	414,753	447,306
JUSTICE COURTS TUCSON	4,821,139	5,511,003	6,513,912
JUVENILE COURT	21,052,534	23,092,877	23,907,347
OFFICE OF COURT APPOINTED COUNSEL	9,878,057	9,804,274	10,643,586
PUBLIC FIDUCIARY	2,001,491	2,251,486	2,367,460
SHERIFF	84,694,160	93,196,897	103,696,664
SUPERIOR COURT	26,011,606	28,530,575	29,000,807
TOTAL JUSTICE & LAW ENFORCEMENT	**186,258,794**	**204,762,409**	**222,585,435**
MEDICAL SERVICES			
INSTITUTIONAL HEALTH	96,996,071	101,955,776	98,145,731
TOTAL MEDICAL SERVICES	**96,996,071**	**101,955,776**	**98,145,731**
PUBLIC WORKS			
FACILITIES MANAGEMENT	11,153,284	13,439,665	13,999,549
NATURAL RESOURCES, PARKS & RECREATION	11,235,793	13,136,691	14,337,851
PUBLIC WORKS ADMINISTRATION	29,766	100,000	100,000
TOTAL PUBLIC WORKS	**22,418,843**	**26,676,356**	**28,437,400**
TOTAL GENERAL FUND	**372,899,557**	**404,047,076**	**439,535,427**

SUMMARY OF EXPENDITURES BY FUND AND SUPER DEPARTMENT
FISCAL YEARS 2004/2005 - 2006/2007

FUND/FUNCTIONAL AREA/SUPER DEPT	ACTUAL 2004/2005	REVISED 2005/2006	ADOPTED 2006/2007
SPECIAL REVENUE FUNDS			
COUNTY ADMINISTRATION			
COUNTY ADMINISTRATOR	403,510	2,487,858	8,767,389
FINANCE & RISK MANAGEMENT	13,512	25,000	45,000
FORENSIC SCIENCE CENTER	4,490	0	0
INFORMATION TECHNOLOGY	0	0	2,040,000
NON DEPARTMENTAL	500,000	1,000,000	4,200,000
RECORDER	1,176,995	1,776,976	1,943,880
TREASURER	69,578	491,601	504,601
TOTAL COUNTY ADMINISTRATION	**2,168,085**	**5,781,435**	**17,500,870**
COMMUNITY & ECONOMIC DEVELOPMENT			
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	4,536,350	9,736,368	9,195,600
COMMUNITY RESOURCES	722,312	742,828	1,037,457
COMMUNITY SVCS, EMPLOYMENT & TRAINING	15,355,411	11,764,324	10,648,995
COUNTY FREE LIBRARY	10,283,065	14,984,741	34,917,185
ECONOMIC DEVELOPMENT & TOURISM	0	0	2,155,884
SCHOOL SUPERINTENDENT	2,846,740	4,221,000	3,910,000
STADIUM DISTRICT	1,607,230	1,541,169	2,478,906
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**35,351,108**	**42,990,430**	**64,344,027**
JUSTICE & LAW ENFORCEMENT			
CLERK OF SUPERIOR COURT	414,579	1,002,477	1,133,913
COUNTY ATTORNEY	5,645,359	9,743,029	9,927,499
INDIGENT DEFENSE	135,529	1,431,362	1,761,121
JUSTICE COURT AJO	12,000	0	12,000
JUSTICE COURT GREEN VALLEY	9,367	9,000	3,000
JUSTICE COURTS TUCSON	190,121	493,260	716,406
JUVENILE COURT	11,179,652	11,785,145	11,825,543
SHERIFF	18,448,914	24,157,914	10,989,988
SUPERIOR COURT	12,312,220	14,265,537	13,872,596
TOTAL JUSTICE & LAW ENFORCEMENT	**48,347,741**	**62,887,724**	**50,242,066**
MEDICAL SERVICES			
INSTITUTIONAL HEALTH	0	0	500,000
PUBLIC HEALTH	24,705,686	25,236,582	25,301,309
TOTAL MEDICAL SERVICES	**24,705,686**	**25,236,582**	**25,801,309**
PUBLIC WORKS			
ENVIRONMENTAL QUALITY	3,902,655	3,892,458	4,601,473
FACILITIES MANAGEMENT	1,044,871	1,300,548	1,425,262
NATURAL RESOURCES, PARKS & RECREATION	45,988	150,000	565,786
REGIONAL FLOOD CONTROL DISTRICT	6,697,474	9,340,697	8,743,185
SOLID WASTE MANAGEMENT	0	8,344,916	8,468,395
TRANSPORTATION	38,348,996	42,577,109	41,433,934
TOTAL PUBLIC WORKS	**50,039,984**	**65,605,728**	**65,238,035**
TOTAL SPECIAL REVENUE FUNDS	**160,612,604**	**202,501,899**	**223,126,307**
DEBT SERVICE FUND			
COUNTY ADMINISTRATION			
NON DEPARTMENTAL	55,816,851	67,738,662	73,418,403
TOTAL COUNTY ADMINISTRATION	**55,816,851**	**67,738,662**	**73,418,403**
TOTAL DEBT SERVICE FUND	**55,816,851**	**67,738,662**	**73,418,403**

SUMMARY OF EXPENDITURES BY FUND AND SUPER DEPARTMENT
FISCAL YEARS 2004/2005 - 2006/2007

FUND/FUNCTIONAL AREA/SUPER DEPT	ACTUAL 2004/2005	REVISED 2005/2006	ADOPTED 2006/2007
CAPITAL PROJECTS FUNDS			
PUBLIC WORKS			
CAPITAL PROJECTS	127,631,980	143,776,950	155,901,786
TOTAL PUBLIC WORKS	**127,631,980**	**143,776,950**	**155,901,786**
TOTAL CAPITAL PROJECTS FUNDS	**127,631,980**	**143,776,950**	**155,901,786**
ENTERPRISE FUNDS			
MEDICAL SERVICES			
PIMA HEALTH SYSTEM & SERVICES	249,502,486	269,112,607	261,766,820
TOTAL MEDICAL SERVICES	**249,502,486**	**269,112,607**	**261,766,820**
PUBLIC WORKS			
DEVELOPMENT SERVICES	10,777,043	13,418,511	17,217,583
FACILITIES MANAGEMENT	1,468,181	1,356,340	1,498,042
SOLID WASTE MANAGEMENT	5,852,084	0	0
WASTEWATER MANAGEMENT	70,003,982	100,470,032	107,193,673
TOTAL PUBLIC WORKS	**88,101,290**	**115,244,883**	**125,909,298**
TOTAL ENTERPRISE FUNDS	**337,603,776**	**384,357,490**	**387,676,118**
TOTAL EXPENDITURES/EXPENSES	**1,054,564,768**	**1,202,422,077**	**1,279,658,041**
Internal Service Funds -- Informational Purposes Only			
INTERNAL SERVICE FUNDS			
COMMUNICATIONS	1,892,697	2,249,021	3,392,657
FINANCE & RISK MANAGEMENT	20,722,182	17,033,332	17,491,678
FLEET SERVICES	12,178,755	13,097,731	13,784,357
GRAPHIC SERVICES	1,646,138	1,811,457	1,893,829
TOTAL INTERNAL SERVICE FUNDS	**36,439,772**	**34,191,541**	**36,562,521**
TOTAL ALL FUNDS	**1,091,004,540**	**1,236,613,618**	**1,316,220,562**

SUMMARY OF REVENUES BY FUND AND CATEGORY

FISCAL YEARS 2004/2005 - 2006/2007

SOURCES OF REVENUE	Actual 2004/2005	Revised 2005/2006	Adopted 2006/2007
GENERAL FUND			
PROPERTY TAX			
REAL PROPERTY TAXES	208,305,571	225,460,347	235,180,381
PERSONAL PROPERTY TAXES	11,582,364	10,935,941	11,818,993
INTEREST ON DELINQUENT TAX	5,409,119	5,056,928	5,877,896
PENALTIES ON DELINQUENT TAX	661,712	699,673	687,883
TOTAL PROPERTY TAX	**225,958,766**	**242,152,889**	**253,565,153**
LICENSES AND PERMITS			
BUSINESS LICENSES & PERMITS	2,350,386	2,311,037	2,473,492
NON-BUSINESS LICENSES & PERMITS	3	0	0
TOTAL LICENSES AND PERMITS	**2,350,389**	**2,311,037**	**2,473,492**
INTERGOVERNMENTAL			
FEDERAL GRANTS AND AID	2,825,019	3,026,000	2,986,000
STATE GRANTS AND AID	4,712,813	9,764,495	641,634
SALES AND USE TAX	90,284,731	92,708,000	108,500,000
ALCOHOLIC BEVERAGES	98,225	43,600	103,600
AUTO LIEU TAX	23,629,641	24,342,270	25,267,276
TRANSIENT LODGING TAX	2,885,159	2,867,600	7,290,068
CITY PARTICIPATION	767,193	198,240	728,556
TOTAL INTERGOVERNMENTAL	**125,202,781**	**132,950,205**	**145,517,134**
CHARGES FOR SERVICES			
GENERAL GOVERNMENT	2,097,897	2,342,137	2,080,268
RECORDER FEES	3,465,282	3,290,000	3,240,000
COURT FEES	4,092,383	3,838,247	4,156,260
SHERIFF DEPT FEES	456,671	420,000	405,000
CORRECTIONAL HOUSING	5,343,636	5,982,162	6,315,350
HEALTH FEES	1,133,527	880,000	1,015,000
RECREATION FEES	664,663	603,175	636,475
EMPLOYEE HEALTH PREMIUMS	(3,663)	0	0
OVERHEAD - GRANTS	86,073	83,000	83,000
CONTRIBUTIONS FOR ADMINISTRATIVE OVERHEAD	7,568,061	9,040,413	12,716,494
TOTAL CHARGES FOR SERVICES	**24,904,530**	**26,479,134**	**30,647,847**
FINES AND FORFEITS			
SUPERIOR COURT - FINES AND FORFEITS	235,378	213,000	211,500
JUSTICE COURTS FINES AND FORFEITS	3,503,096	3,999,883	4,250,666
OTHER FINES AND FORFEITS	1,296,479	1,032,750	1,032,750
TOTAL FINES AND FORFEITS	**5,034,953**	**5,245,633**	**5,494,916**
INTEREST			
INTEREST	1,357,245	628,510	120,483
INT. REV - POOLED INV	0	0	1,502,200
TOTAL INTEREST	**1,357,245**	**628,510**	**1,622,683**
MISCELLANEOUS			
RENTS AND ROYALTIES	955,817	1,425,895	2,435,645
OTHER MISCELLANEOUS REVENUE	3,478,844	1,105,505	1,295,993
TOTAL MISCELLANEOUS	**4,434,661**	**2,531,400**	**3,731,638**
MEMO REVENUE			
OTHER MISCELLANEOUS REVENUE	8,520	0	0
TOTAL MEMO REVENUE	**8,520**	**0**	**0**
TOTAL GENERAL FUND	**389,251,845**	**412,298,808**	**443,052,863**

SUMMARY OF REVENUES BY FUND AND CATEGORY

FISCAL YEARS 2004/2005 - 2006/2007

SOURCES OF REVENUE	Actual 2004/2005	Revised 2005/2006	Adopted 2006/2007
SPECIAL REVENUE FUNDS			
EMPLOYMENT AND TRAINING			
INTERGOVERNMENTAL	15,176,878	12,331,607	11,395,767
MISCELLANEOUS	62,772	1,650	2,000
TOTAL EMPLOYMENT AND TRAINING	**15,239,650**	**12,333,257**	**11,397,767**
ENVIRONMENTAL QUALITY			
LICENSES AND PERMITS	2,273,073	1,969,055	2,473,335
INTERGOVERNMENTAL	1,567,773	1,351,395	1,245,080
CHARGES FOR SERVICES	11,923	0	0
FINES AND FORFEITS	37,662	0	0
INTEREST	22,018	14,000	45,000
MISCELLANEOUS	21,648	150	48,150
TOTAL ENVIRONMENTAL QUALITY	**3,934,097**	**3,334,600**	**3,811,565**
PUBLIC HEALTH			
LICENSES AND PERMITS	2,294,449	2,480,830	2,497,630
INTERGOVERNMENTAL	12,453,021	11,557,258	10,305,504
CHARGES FOR SERVICES	2,159,168	2,223,590	2,420,020
FINES AND FORFEITS	225,246	205,801	205,801
INTEREST	939	0	0
MISCELLANEOUS	248,798	52,460	111,540
TOTAL PUBLIC HEALTH	**17,381,621**	**16,519,939**	**15,540,495**
REGIONAL FLOOD CONTROL DISTRICT			
TAXES	17,381,100	19,720,839	22,664,193
INTERGOVERNMENTAL	23,240	31,700	2,500
CHARGES FOR SERVICES	46,440	0	1,500
INTEREST	121,950	100,000	100,000
MISCELLANEOUS	117,238	22,000	25,000
TOTAL REGIONAL FLOOD CONTROL DISTRICT	**17,689,968**	**19,874,539**	**22,793,193**
TRANSPORTATION			
LICENSES AND PERMITS	346,815	285,000	295,000
INTERGOVERNMENTAL	55,792,392	56,135,693	61,418,732
CHARGES FOR SERVICES	686,928	510,500	520,100
INTEREST	406,014	300,000	300,000
MISCELLANEOUS	587,004	194,700	185,100
MEMO REVENUE	16,850	0	0
TOTAL TRANSPORTATION	**57,836,003**	**57,425,893**	**62,718,932**
OTHER SPECIAL REVENUE FUNDS AND GRANTS			
INTERGOVERNMENTAL	40,679,415	55,173,999	43,245,106
CHARGES FOR SERVICES	6,749,098	6,222,670	6,746,657
FINES AND FORFEITS	668,881	710,500	645,000
INTEREST	595,009	282,682	653,935
MISCELLANEOUS	11,209,637	7,810,888	7,966,952
TOTAL OTHER SPECIAL REVENUE FUNDS AND GRANTS	**59,902,040**	**70,200,739**	**59,257,650**
SOLID WASTE MANAGEMENT			
INTERGOVERNMENTAL	0	1,090,000	1,200,000
CHARGES FOR SERVICES	0	5,330,000	5,782,000
INTEREST	0	40,000	40,000
MISCELLANEOUS	0	86,000	101,000
TOTAL SOLID WASTE MANAGEMENT	**0**	**6,546,000**	**7,123,000**

SUMMARY OF REVENUES BY FUND AND CATEGORY

FISCAL YEARS 2004/2005 - 2006/2007

SOURCES OF REVENUE	Actual 2004/2005	Revised 2005/2006	Adopted 2006/2007
COUNTY FREE LIBRARY			
TAXES	11,911,026	14,984,741	24,764,378
INTERGOVERNMENTAL	2,291	2,000	7,247,000
FINES AND FORFEITS	0	0	500,000
INTEREST	146,325	100,000	0
MISCELLANEOUS	47,851	0	1,087,870
TOTAL COUNTY FREE LIBRARY	**12,107,493**	**15,086,741**	**33,599,248**
STADIUM DISTRICT			
INTERGOVERNMENTAL	1,795,179	1,740,000	1,655,000
INTEREST	31,663	20,000	20,000
MISCELLANEOUS	1,117,217	1,061,263	1,124,263
TOTAL STADIUM DISTRICT	**2,944,059**	**2,821,263**	**2,799,263**
TOTAL SPECIAL REVENUE FUNDS	**187,034,931**	**204,142,971**	**219,041,113**
DEBT SERVICE FUND			
TAXES	45,721,339	42,973,572	49,445,842
SPECIAL ASSESSMENT	21,954	290,801	291,456
INTERGOVERNMENTAL	8,790	7,500	7,500
INTEREST	610,626	304,200	693,000
MISCELLANEOUS	10,872	0	0
TOTAL DEBT SERVICE FUND	**46,373,581**	**43,576,073**	**50,437,798**
CAPITAL PROJECTS FUNDS			
INTERGOVERNMENTAL	22,928,009	14,997,572	11,881,420
CHARGES FOR SERVICES	17,971,422	7,235,700	17,407,915
INTEREST	1,884,485	581,423	4,176,652
MISCELLANEOUS	771,502	1,334,255	1,740,695
TOTAL CAPITAL PROJECTS FUNDS	**43,555,418**	**24,148,950**	**35,206,682**
ENTERPRISE FUNDS			
MEDICAL SERVICES			
INTERGOVERNMENTAL	3,761,557	4,307,830	4,307,830
CHARGES FOR SERVICES	245,742,907	264,694,314	258,638,359
INTEREST	769,670	457,954	1,052,733
MISCELLANEOUS	52,497	16,300	20,300
TOTAL MEDICAL SERVICES	**250,326,631**	**269,476,398**	**264,019,222**
DEVELOPMENT SERVICES			
LICENSES AND PERMITS	10,879,686	10,050,279	11,946,410
CHARGES FOR SERVICES	3,850,305	3,824,082	4,888,366
INTEREST	205,565	116,396	264,860
MISCELLANEOUS	200,886	184,887	141,090
TOTAL DEVELOPMENT SERVICES	**15,136,442**	**14,175,644**	**17,240,726**
WASTEWATER MANAGEMENT			
LICENSES AND PERMITS	28,439	0	20,000
INTERGOVERNMENTAL	1,964,076	541,300	142,439
CHARGES FOR SERVICES	92,040,909	99,044,502	103,359,317
FINES AND FORFEITS	72,721	58,800	58,800
INTEREST	576,149	100,194	400,000
MISCELLANEOUS	2,149,554	10,068	357,497
MEMO REVENUE	20,722,136	20,000,000	20,000,000
TOTAL WASTEWATER MANAGEMENT	**117,553,984**	**119,754,864**	**124,338,053**

SUMMARY OF REVENUES BY FUND AND CATEGORY
FISCAL YEARS 2004/2005 - 2006/2007

SOURCES OF REVENUE	Actual 2004/2005	Revised 2005/2006	Adopted 2006/2007
PARKING GARAGES			
INTEREST	57,234	10,000	53,664
MISCELLANEOUS	1,507,421	1,493,040	1,458,854
TOTAL PARKING GARAGES	**1,564,655**	**1,503,040**	**1,512,518**
TOTAL ENTERPRISE FUNDS	**384,581,712**	**404,909,946**	**407,110,519**
TOTAL REVENUES	**1,050,797,487**	**1,089,076,748**	**1,154,848,975**
THE FOLLOWING IS PROVIDED FOR INFORMATIONAL PURPOSES ONLY			
INTERNAL SERVICE FUNDS			
COMMUNICATIONS			
CHARGES FOR SERVICES	2,140,729	2,219,309	2,307,374
INTEREST	15,998	7,500	7,500
MISCELLANEOUS	2,414	0	760,485
TOTAL COMMUNICATIONS	**2,159,141**	**2,226,809**	**3,075,359**
FLEET SERVICES			
INTERGOVERNMENTAL	38,584	37,000	34,000
CHARGES FOR SERVICES	12,301,657	12,927,856	13,947,347
INTEREST	53,672	30,000	30,000
MISCELLANEOUS	787,886	526,555	797,229
MEMO REVENUE	233,162	224,255	210,000
TOTAL FLEET SERVICES	**13,414,961**	**13,745,666**	**15,018,576**
GRAPHIC SERVICES			
CHARGES FOR SERVICES	1,467,882	1,490,270	1,579,150
MISCELLANEOUS	143	0	10,150
TOTAL GRAPHIC SERVICES	**1,468,025**	**1,490,270**	**1,589,300**
RISK MANAGEMENT			
CHARGES FOR SERVICES	13,565,475	13,799,503	16,531,981
INTEREST	799,600	500,000	700,000
MISCELLANEOUS	735,556	0	0
TOTAL RISK MANAGEMENT	**15,100,631**	**14,299,503**	**17,231,981**
TOTAL INTERNAL SERVICE FUNDS	**32,142,758**	**31,762,248**	**36,915,216**
TOTAL ALL FUNDS	**1,082,940,245**	**1,120,838,996**	**1,191,764,191**

SUMMARY OF EXPENDITURES BY FUNCTIONAL AREA AND SUPER DEPARTMENT
FISCAL YEARS 2004/2005 - 2006/2007

FUNCTIONAL AREA/SUPER DEPT.	ACTUAL EXPENDITURES/ EXPENSES 2004/2005	REVISED EXPENDITURES/ EXPENSES 2005/2006	ADOPTED EXPENDITURES/ EXPENSES 2006/2007
COUNTY ADMINISTRATION			
ASSESSOR	7,168,417	7,867,912	8,470,373
BOARD OF SUPERVISORS	1,419,291	1,608,925	1,674,540
CLERK OF THE BOARD	1,125,466	1,266,838	1,322,838
COUNTY ADMINISTRATOR	2,645,162	3,814,429	10,268,210
ELECTIONS	2,831,127	5,375,964	3,824,652
FINANCE & RISK MANAGEMENT	4,387,292	5,831,229	6,837,697
FORENSIC SCIENCE CENTER	2,193,055	2,202,287	2,578,742
HUMAN RESOURCES	2,083,373	2,443,825	2,576,884
INFORMATION TECHNOLOGY	5,424,567	5,876,520	8,384,484
NON DEPARTMENTAL	74,885,540	81,110,676	109,150,504
PROCUREMENT	1,289,943	1,390,104	1,603,166
RECORDER	3,348,837	4,324,916	4,769,703
TREASURER	1,771,488	2,761,534	2,881,940
TOTAL COUNTY ADMINISTRATION	**110,573,558**	**125,875,159**	**164,343,733**
JUSTICE & LAW ENFORCEMENT			
CLERK OF SUPERIOR COURT	9,610,431	11,000,470	11,786,897
CONSTABLES	712,510	821,924	847,330
COUNTY ATTORNEY	21,737,632	27,053,926	28,989,734
INDIGENT DEFENSE	11,181,911	14,682,055	16,588,766
JUSTICE COURT AJO	375,755	579,037	630,159
JUSTICE COURT GREEN VALLEY	398,402	423,753	450,306
JUSTICE COURTS TUCSON	5,011,260	6,004,263	7,230,318
JUVENILE COURT	32,232,186	34,878,022	35,732,890
OFFICE OF COURT APPOINTED COUNSEL	9,878,057	9,804,274	10,643,586
PUBLIC FIDUCIARY	2,001,491	2,251,486	2,367,460
SHERIFF	103,143,074	117,354,811	114,686,652
SUPERIOR COURT	38,323,826	42,796,112	42,873,403
TOTAL JUSTICE & LAW ENFORCEMENT	**234,606,535**	**267,650,133**	**272,827,501**
COMMUNITY & ECONOMIC DEVELOPMENT			
COMMUNITY & ECONOMIC DEVELOPMENT ADMIN	646,552	636,636	707,974
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	8,696,555	13,926,165	14,058,802
COMMUNITY RESOURCES	4,864,661	5,272,033	5,723,494
COMMUNITY SVCS, EMPLOYMENT & TRAINING	18,481,107	17,612,998	16,001,733
COUNTY FREE LIBRARY	10,283,065	14,984,741	34,917,185
ECONOMIC DEVELOPMENT	1,388,547	1,820,031	2,155,884
SCHOOL SUPERINTENDENT	4,020,618	5,494,130	5,242,450
STADIUM DISTRICT	1,607,230	1,541,169	2,478,906
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**49,988,335**	**61,287,903**	**81,286,428**
MEDICAL SERVICES			
INSTITUTIONAL HEALTH	96,996,071	101,955,776	98,645,731
PIMA HEALTH SYSTEM & SERVICES	249,502,486	269,112,607	261,766,820
PUBLIC HEALTH	24,705,686	25,236,582	25,301,309
TOTAL MEDICAL SERVICES	**371,204,243**	**396,304,965**	**385,713,860**
PUBLIC WORKS			
CAPITAL PROJECTS	127,631,980	143,776,950	155,901,786
DEVELOPMENT SERVICES	10,777,043	13,418,511	17,217,583
ENVIRONMENTAL QUALITY	3,902,655	3,892,458	4,601,473
FACILITIES MANAGEMENT	13,666,336	16,096,553	16,922,853
NATURAL RESOURCES, PARKS & RECREATION	11,281,781	13,286,691	14,903,637
PUBLIC WORKS ADMINISTRATION	29,766	100,000	100,000
REGIONAL FLOOD CONTROL DISTRICT	6,697,474	9,340,697	8,743,185
SOLID WASTE MANAGEMENT	5,852,084	8,344,916	8,468,395
TRANSPORTATION	38,348,996	42,577,109	41,433,934
WASTEWATER MANAGEMENT	70,003,982	100,470,032	107,193,673
TOTAL PUBLIC WORKS	**288,192,097**	**351,303,917**	**375,486,519**

SUMMARY OF EXPENDITURES BY FUNCTIONAL AREA AND SUPER DEPARTMENT
FISCAL YEARS 2004/2005 - 2006/2007

FUNCTIONAL AREA/SUPER DEPT.	ACTUAL EXPENDITURES/ EXPENSES 2004/2005	REVISED EXPENDITURES/ EXPENSES 2005/2006	ADOPTED EXPENDITURES/ EXPENSES 2006/2007
TOTAL ALL FUNCTIONAL AREAS	**1,054,564,768**	**1,202,422,077**	**1,279,658,041**
Internal Service Funds -- Informational Purposes Only			
INTERNAL SERVICE FUNDS			
RISK MANAGEMENT	20,722,182	17,033,332	17,491,678
COMMUNICATIONS	1,892,697	2,249,021	3,392,657
FLEET SERVICES	12,178,755	13,097,731	13,784,357
GRAPHIC SERVICES	1,646,138	1,811,457	1,893,829
TOTAL INTERNAL SERVICE FUNDS	**36,439,772**	**34,191,541**	**36,562,521**
TOTAL ALL FUNDS	**1,091,004,540**	**1,236,613,618**	**1,316,220,562**

Note 1: The Information Technology totals above, under COUNTY ADMINISTRATION, are shown exclusive of the Communications Department budget which is listed under INTERNAL SERVICE FUNDS. These amounts are broken out for this summary. They are combined, however, in the Information Technology Department Summary by Program on page 10-50.

Note 2: The Finance & Risk Management totals above, under COUNTY ADMINISTRATION, are shown exclusive of the Risk Management Department budget which is listed under INTERNAL SERVICE FUNDS. These amounts are broken out for this summary. They are combined, however, in the Finance & Risk Management Department Summary by Program on page 10-32.

SUMMARY OF REVENUES BY FUNCTIONAL AREA AND SUPER DEPARTMENT
FISCAL YEARS 2004/2005 - 2006/2007

FUNCTIONAL AREA/SUPER DEPT.	ACTUAL REVENUES 2004/2005	REVISED REVENUES 2005/2006	ADOPTED REVENUES 2006/2007
COUNTY ADMINISTRATION			
ASSESSOR	7,606	6,000	6,000
BOARD OF SUPERVISORS	135	0	0
CLERK OF THE BOARD	14,480	10,000	10,000
COUNTY ADMINISTRATOR	266,227	0	0
ELECTIONS	679,801	4,262,000	685,000
FINANCE & RISK MANAGEMENT	32,403	48,500	60,000
FORENSIC SCIENCE CENTER	1,165,973	891,500	1,026,500
HUMAN RESOURCES	(1,358)	3,850	3,850
INFORMATION TECHNOLOGY	936,461	589,900	691,262
NON DEPARTMENTAL	408,642,856	425,184,533	465,454,760
PROCUREMENT	79,255	0	0
RECORDER	5,214,279	5,004,400	5,036,500
TREASURER	109,424	111,150	124,150
TOTAL COUNTY ADMINISTRATION	**417,147,542**	**436,111,833**	**473,098,022**
JUSTICE & LAW ENFORCEMENT			
CLERK OF SUPERIOR COURT	4,463,337	3,447,797	3,513,847
CONSTABLES	422,705	382,500	422,500
COUNTY ATTORNEY	8,379,152	7,953,038	8,440,345
INDIGENT DEFENSE	353,782	337,000	408,886
JUSTICE COURT AJO	268,003	262,225	262,225
JUSTICE COURT GREEN VALLEY	263,077	217,113	251,716
JUSTICE COURTS TUCSON	5,484,143	6,323,854	6,712,689
JUVENILE COURT	11,645,908	12,072,467	11,997,116
OFFICE OF COURT APPOINTED COUNSEL	1,079,770	648,000	729,783
PUBLIC FIDUCIARY	513,649	446,120	446,120
SHERIFF	20,189,180	27,461,929	14,734,917
SUPERIOR COURT	13,087,119	12,692,044	12,986,930
TOTAL JUSTICE & LAW ENFORCEMENT	**66,149,825**	**72,244,087**	**60,907,074**
COMMUNITY & ECONOMIC DEVELOPMENT			
COMMUNITY & ECONOMIC DEVELOPMENT ADMIN	7	0	0
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	4,962,867	8,394,938	7,890,440
COMMUNITY RESOURCES	1,032,211	1,025,699	1,220,509
COMMUNITY SVCS, EMPLOYMENT & TRAINING	14,418,409	12,393,258	10,359,428
COUNTY FREE LIBRARY	12,107,493	15,086,741	33,599,248
ECONOMIC DEVELOPMENT	0	0	1,388,584
SCHOOL SUPERINTENDENT	2,861,883	4,334,200	3,886,200
STADIUM DISTRICT	2,944,059	2,821,263	2,799,263
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**38,326,929**	**44,056,099**	**61,143,672**
MEDICAL SERVICES			
INSTITUTIONAL HEALTH	413,460	69,765	569,765
PIMA HEALTH SYSTEM & SERVICES	250,326,631	269,476,398	264,019,222
PUBLIC HEALTH	17,381,621	16,519,939	15,540,495
TOTAL MEDICAL SERVICES	**268,121,712**	**286,066,102**	**280,129,482**
PUBLIC WORKS			
CAPITAL PROJECTS	43,555,418	24,148,950	35,206,682
DEVELOPMENT SERVICES	15,136,442	14,175,644	17,240,726
ENVIRONMENTAL QUALITY	3,934,097	3,334,600	3,811,565
FACILITIES MANAGEMENT	4,090,728	4,516,474	5,243,624
NATURAL RESOURCES, PARKS & RECREATION	1,254,839	821,663	1,094,950
PUBLIC WORKS ADMINISTRATION	0	0	0
REGIONAL FLOOD CONTROL DISTRICT	17,689,968	19,874,539	22,793,193
SOLID WASTE MANAGEMENT	6,492,904	6,546,000	7,123,000
TRANSPORTATION	57,836,003	57,425,893	62,718,932
WASTEWATER MANAGEMENT	111,061,080	119,754,864	124,338,053
TOTAL PUBLIC WORKS	**261,051,479**	**250,598,627**	**279,570,725**

SUMMARY OF REVENUES BY FUNCTIONAL AREA AND SUPER DEPARTMENT
FISCAL YEARS 2004/2005 - 2006/2007

FUNCTIONAL AREA/SUPER DEPT.	ACTUAL REVENUES 2004/2005	REVISED REVENUES 2005/2006	ADOPTED REVENUES 2006/2007
TOTAL ALL FUNCTIONAL AREAS	**1,050,797,487**	**1,089,076,748**	**1,154,848,975**
Internal Service Funds -- Informational Purposes Only			
INTERNAL SERVICE FUNDS			
RISK MANAGEMENT	15,100,631	14,299,503	17,231,981
COMMUNICATIONS	2,159,141	2,226,809	3,075,359
FLEET SERVICES	13,414,961	13,745,666	15,018,576
GRAPHIC SERVICES	1,468,025	1,490,270	1,589,300
TOTAL INTERNAL SERVICE FUNDS	**32,142,758**	**31,762,248**	**36,915,216**
TOTAL ALL FUNDS	**1,082,940,245**	**1,120,838,996**	**1,191,764,191**

Note 1: The Information Technology totals above, under COUNTY ADMINISTRATION, are shown exclusive of the Communications Department budget which is listed under INTERNAL SERVICE FUNDS. These amounts are broken out for this summary. They are combined; however, in the Information Technology Department Summary by Program on page 10-50.

Note 2: The Finance & Risk Management totals above, under COUNTY ADMINISTRATION, are shown exclusive of the Risk Management Department budget which is listed under INTERNAL SERVICE FUNDS. These amounts are broken out for this summary. They are combined; however, in the Finance & Risk Management Department Summary by Program on page 10-32.

Note 3: The Wastewater Management totals above, under PUBLIC WORKS, do not include Solid Waste Management as it is listed separately. Prior to becoming a special revenue fund in fiscal year 2005/2006, Solid Waste Management was in the Wastewater Management Enterprise Fund. The Wastewater Management revenue totals on page 8-10 include Solid Waste Management in fiscal year 2004/2005 only.

SUMMARY OF EXPENDITURES BY FUND AND OBJECT: DEPARTMENT

FUND/DEPARTMENTS	PERSONAL SERVICES	SUPPLIES	SERVICES AND OTHER CHARGES	CAPITAL OUTLAY	OTHER	TOTAL EXPENDITURES
GENERAL FUND						
ASSESSOR	7,627,562	139,885	668,276	34,650		8,470,373
BOARD OF SUPERVISORS	1,403,244	29,146	236,150	6,000		1,674,540
CLERK OF SUPERIOR COURT	10,174,987	124,098	353,899			10,652,984
CLERK OF THE BOARD	992,516	24,944	305,378			1,322,838
COMMUNITY & ECONOMIC DEVELOPMENT ADMIN	469,958	17,470	212,746	7,800		707,974
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	979,762	33,461	3,840,679	9,300		4,863,202
COMMUNITY RESOURCES	2,799,835	357,015	1,462,127	67,060		4,686,037
COMMUNITY SERVICES	2,256,745	41,580	3,054,413			5,352,738
CONSTABLES	740,449	15,804	88,677	2,400		847,330
CONTINGENCY			1,946,494		17,569,670	19,516,164
CONTRACT ATTORNEYS			9,885,517			9,885,517
COUNTY ADMINISTRATOR	1,354,115	34,800	111,906			1,500,821
COUNTY ATTORNEY	16,446,161	710,222	1,691,514	214,338		19,062,235
ELECTIONS	2,070,902	113,500	1,458,150	182,100		3,824,652
FACILITIES MANAGEMENT	7,899,477	889,363	5,135,634	75,075		13,999,549
FINANCE	5,853,945	96,523	804,229	38,000		6,792,697
FORENSIC SCIENCE CENTER	2,162,975	75,123	310,644	30,000		2,578,742
GENERAL FUND DEBT SERVICE					3,020,635	3,020,635
GENERAL GOVERNMENT REVENUES			705,000			705,000
HUMAN RESOURCES	2,119,491	48,130	399,263	10,000		2,576,884
INDIGENT DEFENSE	13,108,745	434,499	1,251,330	33,071		14,827,645
INFORMATION TECHNOLOGY	4,497,166	263,083	1,555,240	28,995		6,344,484
INSTITUTIONAL HEALTH	1,853,430	38,755	96,251,846	1,700		98,145,731
JUSTICE COURT AJO	449,884	9,050	159,225			618,159
JUSTICE COURT GREEN VALLEY	385,663	5,805	49,338	6,500		447,306
JUSTICE COURTS TUCSON	5,444,375	157,496	880,541	31,500		6,513,912
JUVENILE COURT	20,791,599	897,564	2,183,684	34,500		23,907,347
NATURAL RESOURCES, PARKS & RECREATION	9,916,152	1,069,775	2,973,281	378,643		14,337,851
NON DEPARTMENTAL			8,290,302			8,290,302
OFFICE OF COURT APPOINTED COUNSEL	728,427	8,455	16,687	4,500		758,069
PROCUREMENT	1,529,781	34,750	38,635			1,603,166
PUBLIC FIDUCIARY	2,072,111	21,008	274,341			2,367,460
PUBLIC WORKS ADMINISTRATION	100,000	58,300	(58,300)			100,000
RECORDER	2,115,599	47,200	663,024			2,825,823
SCHOOL SUPERINTENDENT	922,463	33,150	357,837	19,000		1,332,450
SHERIFF	83,398,089	5,659,918	13,654,488	984,169		103,696,664
SUPERIOR COURT	24,342,361	601,586	2,481,775			27,425,722
SUPERIOR COURT MANDATED SERVICES		9,929	1,565,156			1,575,085
TREASURER	1,995,775	97,794	244,970	38,800		2,377,339
TOTAL GENERAL FUND	**239,003,744**	**12,199,181**	**165,504,096**	**2,238,101**	**20,590,305**	**439,535,427**
SPECIAL REVENUE FUNDS						
EMPLOYMENT AND TRAINING						
EMPLOYMENT & TRAINING	2,137,076	69,066	8,414,053	28,800		10,648,995
PIMA VOCATIONAL HIGH SCHOOL	779,942	85,277	128,038	44,200		1,037,457
EMPLOYMENT AND TRAINING	**2,917,018**	**154,343**	**8,542,091**	**73,000**		**11,686,452**
ENVIRONMENTAL QUALITY						
ENVIRONMENTAL QUALITY	2,797,083	70,441	428,216	177,700		3,473,440
ENVIRONMENTAL QUALITY GRANTS	485,598	25,912	518,523	98,000		1,128,033
ENVIRONMENTAL QUALITY	**3,282,681**	**96,353**	**946,739**	**275,700**		**4,601,473**
REGIONAL FLOOD CONTROL DISTRICT						
REGIONAL FLOOD CONTROL DISTRICT	4,078,860	101,920	4,402,555	159,850		8,743,185
REGIONAL FLOOD CONTROL DISTRICT	**4,078,860**	**101,920**	**4,402,555**	**159,850**		**8,743,185**

SUMMARY OF EXPENDITURES BY FUND AND OBJECT: DEPARTMENT

FUND/DEPARTMENTS	PERSONAL SERVICES	SUPPLIES	SERVICES AND OTHER CHARGES	CAPITAL OUTLAY	OTHER	TOTAL EXPENDITURES
PUBLIC HEALTH						
PUBLIC HEALTH	12,037,747	1,246,149	2,491,733	207,066		15,982,695
PUBLIC HEALTH GRANTS	5,602,067	362,359	3,210,610	143,578		9,318,614
PUBLIC HEALTH	**17,639,814**	**1,608,508**	**5,702,343**	**350,644**		**25,301,309**
TRANSPORTATION						
TRANSPORTATION	19,156,986	2,499,872	18,178,486	1,598,590		41,433,934
TRANSPORTATION	**19,156,986**	**2,499,872**	**18,178,486**	**1,598,590**		**41,433,934**
OTHER SPECIAL REVENUE FUNDS						
CO ATTY BAD CHECK PROGRAM	725,825	12,000	106,938			844,763
CO ATTY C.O.T. CONSUMER PROTECTION			30,580			30,580
CO ATTY FILL THE GAP	838,149	16,015	6,220	14,990		875,374
CO ATTY VICTIM RESTITUTION			2,652			2,652
CO ATTY VICTIM WITNESS COMP	73,718		448,400			522,118
COC CHILD SUPPORT INCENTIVE	13,013					13,013
COC DOCUMENT STORAGE & RETRIEVAL			112,000		81,240	193,240
COC JUDICIAL COLLECTION ENHANCEMENT		72,750				72,750
COC LOCAL COURT AUTOMATION FUND		10,500	53,070	13,500		77,070
COC SPOUSAL MAINTENANCE ENFORCEMENT	25,724	500	500	2,500		29,224
COC TIME PAY FEES		30,000		650,000	61,932	741,932
COC VICTIM LOCATION FUND	6,184	500				6,684
COMMUNITY SERVICES GRANTS	596,685	11,220	6,134,695	3,000		6,745,600
COUNTY ADMINISTRATOR GRANTS			6,921			6,921
COUNTY ATTORNEY GRANTS	2,075,555	10,220	478,157	88,080		2,652,012
COUNTY LAW ENFORCEMENT ANTIRACKETEERING	721,655	389,018	3,475,700	413,627		5,000,000
COURTS FILL THE GAP	848,903		50,768	93,926		993,597
ECONOMIC DEVELOPMENT & TOURISM	167,173	20,000	1,363,172		605,539	2,155,884
EMPLOYEE BENEFIT LIABILITY FUND	1,000,000					1,000,000
FACILITIES RENEWAL FUND		15,000	675,038	785,000	3,311,625	4,786,663
HOUSING TRUST FUND			1,000,000			1,000,000
IMPROVEMENT DISTRICTS FORMATION FUND	45,000					45,000
INDIGENT DEFENSE FILL THE GAP		603,076	1,079,759			1,682,835
INSTITUTIONAL HEALTH GRANTS			500,000			500,000
IT ENHANCEMENT FUND					2,040,000	2,040,000
JC AJO TIME PAY FEES			12,000			12,000
JC GV TIME PAY FEES		1,000	2,000			3,000
JC TUCSON TIME PAY FEES	77,406	55,000	84,000	500,000		716,406
JUVENILE COURT GRANTS	6,574,273	43,957	4,535,956			11,154,186
JUVENILE PROBATION SERVICES	634,927		750			635,677
JUVENILE VICTIM RESTITUTION			35,680			35,680
LEGAL DEFENDER TRAINING FUND			21,441			21,441
NEIGHBORHOOD CONSERVATION					1,450,000	1,450,000
PARKS & RECREATION GRANTS		5,000	67,000	67,424		139,424
PARKS SPECIAL PROGRAMS			426,362			426,362
PROPERTY TAX RATE STABILIZATION FUND					3,200,000	3,200,000
PUBLIC DEFENDER TRAINING FUND			56,845			56,845
PUBLIC WORKS BUILDING	70,561	24,300	1,330,401			1,425,262
RECORDER DOC STORAGE & RETRIEVAL	579,105	82,500	620,250	662,025		1,943,880
SCHOOL RESERVE FUND			3,910,000			3,910,000
SHERIFF COMMISSARY OPERATIONS	279,028	543,000	85,100			907,128
SHERIFF CRIMINAL JUSTICE ENHANCEMENT		100,000	150,000	150,000		400,000
SHERIFF FEDERAL RICO FUND			500,000			500,000
SHERIFF GRANTS	2,613,640	252,994	2,234,336	387,247		5,488,217
SHERIFF INMATE WELFARE FUND	99,643	184,000	211,000	100,000		594,643
SHERIFF MANTIS ANTIRACKETEERING			2,600,000			2,600,000
SHERIFF STATE RICO FUND			500,000			500,000
SPACE ACQUISITION FUND					3,973,805	3,973,805

SUMMARY OF EXPENDITURES BY FUND AND OBJECT: DEPARTMENT

FUND/DEPARTMENTS	PERSONAL SERVICES	SUPPLIES	SERVICES AND OTHER CHARGES	CAPITAL OUTLAY	OTHER	TOTAL EXPENDITURES
SUPERIOR COURT CHILD SUPPORT VISITATION			120,350			120,350
SUPERIOR COURT CONCILIATION	426,194	15,677	164,670			606,541
SUPERIOR COURT COUNTY LAW LIBRARY		255,273	6,300			261,573
SUPERIOR COURT GRANTS	8,390,995	21,703	655,773	24,510		9,092,981
SUPERIOR COURT PROBATE		300	14,795			15,095
SUPERIOR COURT PROBATION SERVICES	2,238,808	4,872	143,779			2,387,459
SUPERIOR CRT LOCAL COURT AUTOMATION FUND		49,000	117,000	229,000		395,000
TAXPAYER INFORMATION FUND			291,101	213,500		504,601
OTHER SPECIAL REVENUE FUNDS	**29,122,164**	**2,829,375**	**34,421,459**	**4,398,329**	**14,724,141**	**85,495,468**
SOLID WASTE MANAGEMENT						
SOLID WASTE MANAGEMENT	2,191,203	614,800	3,996,174	46,000	205,200	7,053,377
TIRE FUND	170,935		1,244,083			1,415,018
SOLID WASTE MANAGEMENT	**2,362,138**	**614,800**	**5,240,257**	**46,000**	**205,200**	**8,468,395**
COUNTY FREE LIBRARY						
COUNTY FREE LIBRARY	15,686,607	6,194,990	8,151,088	1,412,500	3,000,000	34,445,185
COUNTY FREE LIBRARY GRANTS		350,000	122,000			472,000
COUNTY FREE LIBRARY	**15,686,607**	**6,544,990**	**8,273,088**	**1,412,500**	**3,000,000**	**34,917,185**
STADIUM DISTRICT						
STADIUM DISTRICT	682,934	216,718	1,579,254			2,478,906
STADIUM DISTRICT	**682,934**	**216,718**	**1,579,254**	**0**		**2,478,906**
TOTAL SPECIAL REVENUE FUNDS	**94,929,202**	**14,666,879**	**87,286,272**	**8,314,613**	**17,929,341**	**223,126,307**
DEBT SERVICE FUND						
DEBT SERVICE					73,418,403	73,418,403
TOTAL DEBT SERVICE FUND					**73,418,403**	**73,418,403**
CAPITAL PROJECTS FUNDS						
CAPITAL PROJECTS	799,786	16,000	90,247	154,995,753		155,901,786
TOTAL CAPITAL PROJECTS FUNDS	**799,786**	**16,000**	**90,247**	**154,995,753**		**155,901,786**
ENTERPRISE FUNDS						
DEVELOPMENT SERVICES						
DEVELOPMENT SERVICES	11,575,812	278,029	5,243,742	120,000		17,217,583
DEVELOPMENT SERVICES	**11,575,812**	**278,029**	**5,243,742**	**120,000**		**17,217,583**
MEDICAL SERVICES						
PIMA HEALTH SYSTEM & SERVICES	38,293,497	2,040,158	217,125,335			257,458,990
PIMA HEALTH SYSTEM GRANTS			4,307,830			4,307,830
MEDICAL SERVICES	**38,293,497**	**2,040,158**	**221,433,165**	**0**		**261,766,820**
PARKING GARAGES						
PARKING GARAGES	172,301	29,065	1,294,676	2,000		1,498,042
PARKING GARAGES	**172,301**	**29,065**	**1,294,676**	**2,000**		**1,498,042**
WASTEWATER MANAGEMENT						
WASTEWATER GRANTS	28,886	1,250	119,800			149,936
WASTEWATER MANAGEMENT	34,110,203	7,996,446	47,928,639	571,040	16,437,409	107,043,737
WASTEWATER MANAGEMENT	**34,139,089**	**7,997,696**	**48,048,439**	**571,040**	**16,437,409**	**107,193,673**
TOTAL ENTERPRISE FUNDS	**84,180,699**	**10,344,948**	**276,020,022**	**693,040**	**16,437,409**	**387,676,118**

SUMMARY OF EXPENDITURES BY FUND AND OBJECT: DEPARTMENT

FUND/DEPARTMENTS	PERSONAL SERVICES	SUPPLIES	SERVICES AND OTHER CHARGES	CAPITAL OUTLAY	OTHER	TOTAL EXPENDITURES
TOTAL EXPENDITURES/EXPENSES	**418,913,431**	**37,227,008**	**528,900,637**	**166,241,507**	**128,375,458**	**1,279,658,041**
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY						
INTERNAL SERVICE FUNDS						
COMMUNICATIONS	1,134,244	446,463	1,811,950			3,392,657
FLEET SERVICES	3,009,710	5,687,819	5,067,828	19,000		13,784,357
GRAPHIC SERVICES	1,077,720	209,950	603,561	2,598		1,893,829
RISK MANAGEMENT	2,277,721	195,190	15,011,767	7,000		17,491,678
TOTAL INTERNAL SERVICE FUNDS	**7,499,395**	**6,539,422**	**22,495,106**	**28,598**		**36,562,521**
TOTAL ALL FUNDS	**426,412,826**	**43,766,430**	**551,395,743**	**166,270,105**	**128,375,458**	**1,316,220,562**

SUMMARY OF ADOPTED FULL TIME EQUIVALENT POSITIONS
FISCAL YEARS 2004/2005 - 2006/2007

FUNCTIONAL AREA/SUPER DEPARTMENT	ADOPTED 2004/2005	REVISED 2005/2006	ADOPTED 2006/2007
COUNTY ADMINISTRATION			
ASSESSOR	152.0	161.0	161.0
BOARD OF SUPERVISORS	22.9	23.2	21.1
CLERK OF THE BOARD	19.0	19.0	19.0
COUNTY ADMINISTRATOR	37.2	16.2	16.3
ELECTIONS	12.0	15.4	14.0
FINANCE & RISK MANAGEMENT	82.7	95.8	94.6
FORENSIC SCIENCE CENTER	24.0	25.0	27.5
HUMAN RESOURCES	44.0	42.4	40.9
INFORMATION TECHNOLOGY	69.5	100.5	102.6
PROCUREMENT	30.0	30.0	33.8
RECORDER	64.0	57.0	66.0
TREASURER	44.0	41.0	41.0
TOTAL COUNTY ADMINISTRATION	**601.3**	**626.5**	**637.8**
COMMUNITY & ECONOMIC DEVELOPMENT			
COMMUNITY & ECONOMIC DEVELOPMENT ADMIN	6.4	8.0	7.6
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	18.4	22.2	27.5
COMMUNITY RESOURCES	84.0	76.6	72.9
COMMUNITY SVCS, EMPLOYMENT & TRAINING	144.5	105.6	115.3
COUNTY FREE LIBRARY	1.0	1.0	337.9
ECONOMIC DEVELOPMENT & TOURISM	2.0	2.0	2.0
SCHOOL SUPERINTENDENT	15.5	15.9	15.4
STADIUM DISTRICT	0.0	0.0	11.4
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**271.8**	**231.3**	**590.0**
JUSTICE & LAW ENFORCEMENT			
CLERK OF SUPERIOR COURT	228.0	219.5	230.1
CONSTABLES	11.2	12.7	13.0
COUNTY ATTORNEY	395.2	404.2	402.2
INDIGENT DEFENSE	156.6	177.5	197.7
JUSTICE COURT AJO	8.8	9.8	9.8
JUSTICE COURT GREEN VALLEY	8.5	8.5	8.5
JUSTICE COURTS TUCSON	97.3	107.0	118.0
JUVENILE COURT	559.9	565.4	557.3
OFFICE OF COURT APPOINTED COUNSEL	0.0	10.0	11.0
PUBLIC FIDUCIARY	33.5	35.3	36.1
SHERIFF	1,300.0	1,328.7	1,365.0
SUPERIOR COURT	630.6	647.2	654.7
TOTAL JUSTICE & LAW ENFORCEMENT	**3,429.6**	**3,525.8**	**3,603.4**
MEDICAL SERVICES			
INSTITUTIONAL HEALTH	13.0	18.0	27.0
PIMA HEALTH SYSTEM & SERVICES	894.1	940.0	968.3
PUBLIC HEALTH	354.9	358.4	368.5
TOTAL MEDICAL SERVICES	**1,262.0**	**1,316.4**	**1,363.8**
PUBLIC WORKS			
CAPITAL PROJECTS	7.0	7.3	11.0
DEVELOPMENT SERVICES	161.5	170.0	183.0
ENVIRONMENTAL QUALITY	60.6	53.9	62.8
FACILITIES MANAGEMENT	142.9	157.7	166.6
NATURAL RESOURCES, PARKS & RECREATION	227.6	246.9	261.8
PUBLIC WORKS ADMINISTRATION	32.7	32.5	35.5
REGIONAL FLOOD CONTROL DISTRICT	54.0	60.8	63.0
SOLID WASTE MANAGEMENT	48.8	52.5	52.6

SUMMARY OF ADOPTED FULL TIME EQUIVALENT POSITIONS
FISCAL YEARS 2004/2005 - 2006/2007

FUNCTIONAL AREA/SUPER DEPARTMENT	ADOPTED 2004/2005	REVISED 2005/2006	ADOPTED 2006/2007
TRANSPORTATION	422.2	417.5	416.7
WASTEWATER MANAGEMENT	506.5	531.8	570.6
TOTAL PUBLIC WORKS	**1,663.8**	**1,730.9**	**1,823.6**
TOTAL FUNCTIONAL AREAS	**7,228.5**	**7,430.9**	**8,018.6**
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY			
INTERNAL SERVICE FUNDS			
COMMUNICATIONS	10.0	11.0	18.0
FINANCE & RISK MANAGEMENT	19.0	18.0	18.0
FLEET SERVICES	56.0	59.5	56.0
GRAPHIC SERVICES	25.0	20.5	20.6
TOTAL INTERNAL SERVICE FUNDS	110.0	109.0	112.6
TOTAL ALL FUNDS	**7,338.5**	**7,539.9**	**8,131.2**

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
FISCAL YEARS 2006/2007 - 2010/2011 AND BEYOND

Department/Program		Prior Years Expenditures	FY 2006/07 Adopted	FY 2007/08	FY 2008/09	FY 2009/10	FY 2010/11	Beyond	Total
Facilities Management									
FM-95-011	Improve Disabled Access	974,314	129,056						1,103,370
FM-95-027	Fire Sprinkler/Asbestos Removal - Legal Services Building	5,144,732							5,144,732
FM-95-055	Downtown Complex	4,343,178	500,268						4,843,446
FM-97-010	City of Tucson Midtown Library	2,021,258	107,741						2,128,999
FM-97-019	Kino Hospital Repair	8,894,290							8,894,290
FM-02-005	Forensic Science Center Expansion	2,838,673							2,838,673
FM-03-001	Flowing Wells Community Center	437,644	137,356						575,000
FM-04-201	Kino Public Health Center	16,142,343	11,957,657						28,100,000
FM-04-202	Psychiatric Hospital	21,373	1,069,000	5,430,000	5,479,627				12,000,000
FM-04-203	Theresa Lee Health Clinic	79,907		1,077,094	316,000	227,000	300,000		2,000,001
FM-04-204	Animal Care Center	79,848	490,000	1,517,000	913,152				3,000,000
FM-04-206	Green Valley Performing Arts Center Phase 2	1,262,963	2,737,037						4,000,000
FM-04-207	Mt. Lemmon Community Center	125,912	874,087						999,999
FM-04-208	Amado Food Bank Kitchen	0				300,000			300,000
FM-04-212	Arizona Sonora Desert Museum - Auditorium	771,584	228,416						1,000,000
FM-04-213	Arizona Sonora Desert Museum - Gray Water	0				200,000			200,000
FM-04-214	Pima Air and Space Museum - Hangar	1,603	998,397						1,000,000
FM-04-302	Justice Court/Municipal Court Complex	5,880,441	4,532,804	6,124,902	24,470,000	24,630,000	10,361,853		76,000,000
FM-04-303	Rehabilitation of Old Courthouse	0					4,500,000		4,500,000
FM-04-304	Corrections Jail Security Project	1,141,467	1,824,550						2,966,017
FM-04-305	Interagency Victim Advocacy Center	85,783	400,000	1,533,000	3,981,217				6,000,000
FM-04-306	Juvenile Court Build-Out	1,079,027	920,972						1,999,999
FM-04-444	Marana Continental Ranch New Library	678,644	1,500,000	2,321,356					4,500,000
FM-04-445	Oro Valley Library Expansion	950,000							950,000
FM-04-446	Wilmot Branch Library	0		102,000	1,500,000	2,000,000	3,398,000		7,000,000
FM-05-001	WIC Program Modular Building	582,881							582,881
FM-05-002	Sheriff's Admin Air Conditioning System	800,000							800,000
FM-05-003	Mission Road - Building 27 Tenant Improvements	292,000							292,000
FM-05-004	Forensic Science Auxiliary Walk-in Cooler	150,000							150,000
FM-05-005	Flowing Wells Library	52,850	485,150	862,000					1,400,000
	Facilities Management Totals:	**$54,832,715**	**$28,892,491**	**$18,967,352**	**$36,659,996**	**$27,357,000**	**$18,559,853**	**$0**	**$185,269,407**
Transportation									
TR-93-002	Veterans Memorial Overpass	25,592,895	1,016,000						26,608,895
TR-94-006	Silverbell Rd at Blanco/ Brawley Washes	397,330					2,230,172		2,627,502
TR-95-027	ADA Pedestrian Improvements	181,107	50,000	50,000	50,000	50,000	50,000	150,000	581,107
TR-96-003	River Rd at Ventana Wash	625,412				302,747	4,492,168		5,420,327
TR-97-013	Alvernon Way, Ft Lowell Road to River Road	5,558,963	3,024,018						8,582,981
TR-97-018	Cortaro Farms Road, Union Pacific RR Crossing to Thornydale Rd	8,473,387	3,516,832	2,661,834	5,850,000	6,347,100			26,849,153
TR-97-019	Craycroft Road, River Road to Sunrise Drive	8,824,479	9,992,250	9,154,992	2,832,809				30,804,530
TR-97-026	La Canada: River Rd to Ina Road	27,567	210,000	350,000	520,000	6,619,567	12,986,366	6,778,500	27,492,000
TR-97-033	Colossal Cave Rd: Acacia School to Old Vail Road	871,973	80,000				50,000	3,991,443	4,993,416
TR-97-034	Valencia Road, Mark Road to Camino De La Tierra	2,964,490	3,785,647	7,204,787	3,402,000				17,356,924
TR-97-047	Thornydale Road, Cortaro Farms Road to Linda Vista Boulevard	943,129				2,993,807	9,319,000	1,484,872	14,740,808
TR-97-050	Madera Canyon Road at Medium Wash	387,311					1,261,066		1,648,377
TR-97-051	Madera Canyon Road at Florida Canyon Wash	377,365					1,356,413		1,733,778
TR-97-054	Aviation/ Golf Links Bike Path Connection	149,417							149,417
TR-98-001	River Road, Campbell Avenue to Alvernon Way	16,505,119	6,668,268						23,173,387
TR-98-002	Magee Road, La Cañada Drive to Oracle Road	787,815				1,000	1,000	12,225,860	13,015,675
TR-98-003	Orange Grove Road at Geronimo Wash	67,340			1,132,660				1,200,000
TR-98-006	Country Club Road, 36th Street to Milber	2,191,265	4,196,569	2,905,365					9,293,199

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
FISCAL YEARS 2006/2007 - 2010/2011 AND BEYOND

Department/Program		Prior Years Expenditures	FY 2006/07 Adopted	FY 2007/08	FY 2008/09	FY 2009/10	FY 2010/11	Beyond	Total
TR-98-010	Interstate 19 Southbound (West) Frontage Rd at Continental Rd	1,767,437	925,000						2,692,437
TR-98-013	Houghton Road, Golf Links Road to Interstate 10	0					1,000,000	19,000,000	20,000,000
TR-98-015	Kolb Road, Sabino Canyon Road to Sunrise Drive	2,843,519	2,996	667,429	6,201,543	300,000		24,371,700	34,387,187
TR-98-019	Interstate-19 Northbound Frontage Rd, Canoa TI to Continental TI	32,320	210,000	360,000	704,000	11,046,700			12,353,020
TR-98-023	Neighborhood Transportation Improvements	804,176	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	4,195,824	10,000,000
TR-98-025	S. 12th Ave, 38th Street to Los Reales	7,697,343	2,110,007						9,807,350
TR-98-026	Orange Grove Road, Thornydale Road to Oracle Road	4,260,721	210,000	1,280,000	4,550,856	12,000,000	15,128,451		37,430,028
TR-98-028	Sunrise Drive, Craycroft Road to Kolb Road	4,985,200	1,425,224	40,000	4,660,773	7,724,500	4,496,043		23,331,740
TR-98-030	Valencia Road, Mission Road to Interstate-19	1,533,248	7,347,159	1,948,000					10,828,407
TR-98-031	Kinney Road, Ajo Way to Bopp Road	567,721				1,337,500	65,000	7,691,800	9,662,021
TR-98-034	Old Tucson-Nogales Highway-Summit Neighborhood	109,895						1,278,800	1,388,695
TR-98-035	Mt. Lemmon Shuttle	569,827	1,300,888						1,870,715
TR-98-037	Broadway Boulevard, Euclid Avenue to Campbell	1,160,000	340,000			9,500,000	10,000,000	4,000,000	25,000,000
TR-98-038	Transportation Safety Improvements:	15,101,280	2,008,728	1,750,000	1,000,000	730,696			20,590,704
TR-98-040	Mainsail Boulevard and Twin Lakes Dr, Twenty-Seven Wash	204,711						4,797,600	5,002,311
TR-00-006	Magee/Cortaro Farms Rd: Thornydale to La Canada	4,200						44,706,620	44,710,820
TR-03-002	Colossal Cave Road: Camino Loma Alta to Vail Road	2,200,713							2,200,713
TR-03-004	Edwin Road	922,954		700,000					1,622,954
TR-04-001	Hayhook Ranch Road Improvement District	392,193	672,023		996,021				2,060,237
TR-05-001	Canoa Road Interchange	592,057	1,407,943						2,000,000
TR-05-002	Dodge Blvd: Ft Lowell Rd to River Rd Bike Lanes and Sidewalks	109,933	384,179	232,336					726,448
TR-05-003	Kino Parkway Overpass at 22nd Street	300,166	295,000			2,999,834	3,605,000	2,800,000	10,000,000
TR-05-005	Houghton Road and Sahuarita Road	52,366	315,353						367,719
TR-05-006	Transportation Overlay Program	2,141,756	480,000	2,500,000	2,500,000	2,500,000	2,500,000		12,621,756
TR-05-007	Sunset Villa Sidewalk/Pedestrian Enhancement	41,012	410,000	155,371					606,383
TR-06-002	Camino Ojo de Aqua Improvement District	188,086	131,420						319,506
TR-06-003	Laguna Elementary School Sidewalks/Landscaping	15,000	125,000	386,000					526,000
TR-06-004	Hohokam Middle School Bike Lane, Pathways, and Landscape	18,000	125,000	413,800					556,800
TR-06-005	Bell Road Improvement District	0						300,000	300,000
TR-06-007	El Camino Del Cerro Improvement District	0						1,625,000	1,625,000
TR-06-009	Snyder Hill, Sandario-Marstellar Improvement District	0						404,000	404,000
TR-06-010	Sweetwater Improvement District	0						1,465,000	1,465,000
TR-06-011	Taylor Lane Improvement District	0						1,490,000	1,490,000
TR-06-013	Houghton Rd: Camino del Toro Intersection	900,000							900,000
	Transportation Totals:	**$124,442,198**	**$53,765,504**	**$33,759,914**	**$35,400,662**	**$65,453,451**	**$69,540,679**	**$142,757,019**	**$525,119,427**
Regional Flood Control District									
FC-87-001	Agua Caliente Wash at Tanque Verde Road	574,912		619					575,531
FC-87-046	Floodprone Land Acquisition Program	18,255,690	1,300,000	2,300,000	2,000,000	822,078			24,677,768
FC-92-004	Highlands Wash	20,000	480,000						500,000
FC-92-005	Arroyo Chico Detention Basin (USACOE)	4,304,619	2,040,000	20,000					6,364,619
FC-97-009	Tanque Verde Creek: Sabino Canyon to Craycroft (USACOE)	467,481	398,574	1,050,000	150,000				2,066,055
FC-97-025	Earp Wash Detention Basin - City of Tucson	2,326,522	100,000						2,426,522
FC-97-028	Mission Wash	785,892	2,465,100	3,054,000					6,304,992
FC-97-030	Tucson Diversion Channel Drainage Improvements	368,896	131,104						500,000
FC-98-003	Santa Cruz River: Paseo de Las Iglesias Restoration (USACOE)	1,763,818	500,000	1,000,000	1,000,000				4,263,818
FC-98-004	Rillito Creek Environmental Restoration/ El Rio Antigua (USACOE)	1,470,370							1,470,370
FC-98-005	Rillito/Swan Wetlands (USACOE)	792,157	697,593						1,489,750
FC-98-006	Ajo Detention Basin Wetlands (USACOE)	2,016,901	1,290,000	410,000					3,716,901
FC-00-003	Tres Rios del Norte (USACOE Study)	1,020,948	200,000	1,000,000	990,000	97,012			3,307,960
FC-00-004	Santa Cruz River: Cortaro Mesquite Bosque	419,241							419,241
FC-03-001	El Rio Medio (USACOE Study)	790,913	240,000	290,000	165,000	83,148			1,569,061

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
FISCAL YEARS 2006/2007 - 2010/2011 AND BEYOND

Department/Program		Prior Years Expenditures	FY 2006/07 Adopted	FY 2007/08	FY 2008/09	FY 2009/10	FY 2010/11	Beyond	Total
FC-03-002	Urban Drainage	2,173,317	3,070,500	3,600,000	3,500,000	2,730,231			15,074,048
FC-03-003	Oro Valley Flood Control District Levy Drainage	10,514	321,500						332,014
FC-03-005	River Road/Camino Real Wash	2,303,700							2,303,700
FC-03-006	Poinsettia Drive/Oro Valley	15,000	145,000						160,000
FC-03-007	Camino Verde/Valencia Box Culvert	165,111	45,000	725,000					935,111
FC-03-011	Rillito River: Campbell Ave to Alvernon Way & La Cholla to I-10	167,100							167,100
FC-04-001	Canada del Oro Flood Hazard Mitigation Project	1,723,062	600,000						2,323,062
FC-04-501	Floodprone and Riparian Land Acquisition	2,833,131	255,000	1,000,000	500,000	197,090			4,785,221
FC-04-502	Urban Drainage Infrastructure Program	1,528,751	590,241	1,707,000	1,032,000		897,000	2,914,931	8,669,923
FC-04-503	City of South Tucson Urban Drainage	130,000	499,000	267,500	310,600	519,900			1,727,000
FC-04-504	Tohono O'Odham Nation Drainage Improvements	756,767	745,000						1,501,767
FC-04-505	Black Wash Urban Drainage Flood Control Improvements	500,000	500,000						1,000,000
FC-04-506	Santa Cruz River, Erosion Control and Linear Park, Ajo to 29th St	2,016				5,000,000	5,000,000	4,000,000	14,002,016
FC-04-507	Santa Cruz River, Grant Road to Camino del Cerro	538,691		436,800	1,996,500	2,420,000			5,391,991
FC-04-508	Rillito River Linear Park, Alvernon to Craycroft	681,473	1,000,000	1,570,000					3,251,473
FC-04-509	Santa Cruz River Linear Park in vicinity of Continental Ranch	178,645	2,825,000	999,011					4,002,656
FC-04-510	Canada del Oro River Park, Thornydale to Magee	147,076	455,013	1,665,000	760,000	3,950,000			6,977,089
FC-05-003	Cienega - Empirita Restoration	93,826	60,153	49,000	49,000				251,979
FC-05-004	Canoa Ranch Flood Control	505,711	60,000						565,711
FC-06-001	Various Additional Mt Lemon Projects	295,000	725,000						1,020,000
	Regional Flood Control District Totals:	**$50,127,251**	**$21,738,778**	**$21,143,930**	**$12,453,100**	**$15,819,459**	**$5,897,000**	**$6,914,931**	**$134,094,449**
Natural Resources, Parks and Recreation									
P-05	Tucson Athletic and Play Field Improvements	1,326,725	450,000	561,985	400,000				2,738,710
P-09	James Kriegh Park (High School Lighting Improvements)	250,000							250,000
P-11	Yaqui Park Improvements	677,097	188,000	452,342					1,317,439
P-18	Armory Park/Children's Museum Improvements	300		233,200					233,500
P-31	Rillito River Park - Campbell to Alvernon	1,533,564	602,562	261,383					2,397,509
P-32	Rillito Park at Columbus Boulevard District Park	117,569	133,210	315,054					565,833
P-34	Oro Valley Cañada Del Oro River Park	196,968	215,459	587,573					1,000,000
P-36	Santa Cruz River Park, Irvington to Valencia	804		176,816	956,200				1,133,820
P-37	Santa Cruz River Community Park	1,518		150,000	698,482				850,000
P-45	Marana Rattlesnake Park (Continental Ranch)	396	20,000	394,113					414,509
P-46	Columbus Park	526,027	443,000	1,030,973					2,000,000
P-51	Lawrence Community Center	139,493	90,000	405,807					635,300
P-56	Thomas Jay Community Center	226,909		611,537					838,446
P-57	Quincie Douglas Park Pool	2,050,000							2,050,000
T-19	36th Street Trailhead	55,840	52,000	92,160					200,000
T-20	Tortolita Mountain Park Trail System	0		150,000					150,000
T-21	Various Trailhead Parking/Staging	131,678	50,000	68,322					250,000
T-22	Tucson Diversion Channel Trail Connection	2,586		297,414					300,000
T-23	Various Trail Acquisitions	667,701	59,259	32,356					759,316
PR-04-418	Flowing Wells Community Center	389,456	3,110,544						3,500,000
PR-04-419	Southeast Regional Park/Shooting Range - Phase II	213,308	206,000	770,000	2,410,692				3,600,000
PR-04-420	Sports Field Lighting of Existing Fields	1,450,151	377,750	453,650	718,449				3,000,000
PR-04-421	Curtis Park - Flowing Wells East	378,616	1,588,720	282,664					2,250,000
PR-04-422	Catalina Community Park	150,605	120,000	729,395					1,000,000
PR-04-423	Dan Felix Memorial Park - Pegler Wash	0	15,000	252,875	1,482,125				1,750,000
PR-04-424	Brandi Fenton Memorial Park (River Bend)	3,097,244	2,959,577		143,000				6,199,821
PR-04-425	Mehl-Foothills Park	25,639	82,000	613,000	315,000	315,000	649,361		2,000,000
PR-04-426	Rillito Race Track	1,379,012	370,988	500,000					2,250,000
PR-04-427	Kino Public Sports Field Lighting	0				650,000			650,000

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
FISCAL YEARS 2006/2007 - 2010/2011 AND BEYOND

Department/Program		Prior Years Expenditures	FY 2006/07 Adopted	FY 2007/08	FY 2008/09	FY 2009/10	FY 2010/11	Beyond	Total
PR-04-428	Feliz Paseos Universal Access Park	799,350	350,650						1,150,000
PR-04-429	Picture Rocks Pool	964,493	1,035,507						2,000,000
PR-04-430	Eastside Sports Complex and Senior Center	9,716	6,000	4,437,484	1,546,800				6,000,000
PR-04-431	Northside Community Park	9,951	358,400	3,909,148	1,222,501				5,500,000
PR-04-432	Southeast Community Park	17,162	30,000	4,311,980	1,640,858				6,000,000
PR-04-433	Houghton Greenway	23,068	180,000	1,196,932					1,400,000
PR-04-434	Julian Wash Linear Park	23,642	40,000	1,910,982	1,725,376				3,700,000
PR-04-435	Arroyo Chico	0		45,000	75,000	75,000	805,000		1,000,000
PR-04-436	Atturbury Wash Sanctuary	22,149		139,845	1,240,000	598,006			2,000,000
PR-04-437	Pantano River Park, 22nd Street to Michael Perry Park	344,173	121,679	1,707,000	527,148				2,700,000
PR-04-438	Rio Vista Natural Resource Park	62,790	165,000	922,210	350,000				1,500,000
PR-04-439	Marana Cultural and Heritage Park	195,719	204,281	600,000					1,000,000
PR-04-440	Tortolita Trail System	182,418	283,000	734,582					1,200,000
PR-04-441	Anamax Park Multi-Use Ball Field	0			192,143	307,857			500,000
PR-04-442	Bicycle Lane on Sahuarita Road	0		226,400	713,400	560,200			1,500,000
	Natural Resources, Parks & Recreation Totals:	**$17,643,837**	**$13,908,586**	**$29,564,182**	**$16,357,174**	**$2,506,063**	**$1,454,361**	**$0**	**$81,434,203**
Open Space									
SD-00	Open Space Acquisitions	1,511,632						4,639,189	6,150,821
SD-10	Tumamoc Hill - Open Space	30,027						1,369,974	1,400,001
OS-04-102	Tucson Mountain Park - Camino de Oeste	348,325	1,000,000		656,673				2,004,998
OS-04-103	Tucson Mountain Park - Dos Picos	0						1,000,000	1,000,000
OS-04-104	Tortolita Mountain Park Arizona Preserve Initiative	0						7,000,000	7,000,000
OS-04-105	Tucson Mountain Park Arizona Preserve Initiatives	0						1,000,000	1,000,000
OS-04-107	Canoa Ranch Parcels	1,844,801	1,155,199						3,000,000
OS-04-108	Tucson Mountain Park - Los Morteros	39,703						960,298	1,000,001
OS-04-110	Tortolita Mountain Park - East Biological Corridor Arizona Preserve I	0						10,000,000	10,000,000
OS-04-111	Catalina State Park Expansion Priorities	0						5,000,000	5,000,000
OS-04-112	Colossal Cave Mountain Park	0						6,000,000	6,000,000
OS-04-113	Tucson Mountain Park - Painted Hills	0						4,500,000	4,500,000
OS-04-114	Tucson Mountain Park - South Corridor	2,231,080							2,231,080
OS-04-115	Agua Caliente	573,257						4,426,743	5,000,000
OS-04-116	City of Tucson - 36th Street Corridor	1,252,628					3,747,515		5,000,143
OS-04-117	City of Tucson - Habitat at 36th and Kino	1,187						998,813	1,000,000
OS-04-118	Town of Oro Valley - Kelly Ranch	5,802						2,494,198	2,500,000
OS-04-119	Town of Sahuarita - Santa Cruz River Open Space	215,636				1,283,845			1,499,481
OS-04-120	Davis Monthan Encroachment Prevention	19,265	5,000,000					4,980,735	10,000,000
OS-04-121	Southeast Project Area	11,395,732	1,000,000					25,500,000	37,895,732
OS-04-122	Santa Cruz Basin Project Area	477,444	400,000						877,444
OS-04-123	Altar Valley Project Area	21,272,302	2,400,000						23,672,302
OS-04-124	Avra Valley Project Area	120,432	760,000					4,085,021	4,965,453
OS-04-125	Tortolita Mountains Project Area	17,905						10,986,929	11,004,834
OS-04-126	Tucson Basin Project Area	7,500						6,000,000	6,007,500
OS-04-127	San Pedro Project Area	6,511,059	10,000,000						16,511,059
	Open Space Totals:	**$47,875,717**	**$21,715,199**	**$0**	**$656,673**	**$1,283,845**	**$3,747,515**	**$100,941,900**	**$176,220,849**
Cultural Resources									
HP-97-003	Empirita Ranch Buildings Rehabilitation	106,186	193,814						300,000
HP-97-006	Canoa Ranch Buildings Rehabilitation (1997 Auth)	294,533	569,541	435,926					1,300,000
HP-97-007	Anza National Trail and Campsites	460,636	712,078	110,022					1,282,736
HP-04-401	Empirita Ranch Buildings Rehabilitation	12,139	118,117						130,256
HP-04-402	Canoa Ranch Buildings Rehabilitation	125,987	324,013	150,000	2,100,000				2,700,000

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
FISCAL YEARS 2006/2007 - 2010/2011 AND BEYOND

Department/Program		Prior Years Expenditures	FY 2006/07 Adopted	FY 2007/08	FY 2008/09	FY 2009/10	FY 2010/11	Beyond	Total
HP-04-403	Juan Bautista de Anza National Historic Trail	850,892	980,881	724,536	745,672	168,357			3,470,338
HP-04-404	Fort Lowell Acquisition & San Pedro Chapel	207,402	638,825	1,792,265	361,508				3,000,000
HP-04-405	Helvetia Townsite Acquisition	2,926	7,000		90,074				100,000
HP-04-406	Steam Pump Ranch Rehabilitation	42,806	10,000	3,105,000	1,840,001				4,997,807
HP-04-407	Binghampton Historic Buildings Rehabilitation	652,750	147,250						800,000
HP-04-409	Dakota Wash Site Acquisition	467,781	65,000	217,219					750,000
HP-04-411	Honey Bee Village Site Acquisition	145,578	608,000	225,000	21,422				1,000,000
HP-04-412	Performing Arts Center Rehabilitation	3,327		678,673					682,000
HP-04-414	Los Morteros Preservation	59,101	40,899						100,000
HP-04-415	Pantano Townsite Preservation	0	13,000	37,000					50,000
HP-04-416	Ajo Curley School Art Institute	21,682	6,000	6,000	1,500	1,500	463,318		500,000
HP-04-417	Dunbar School	15,162	99,838	882,400	220,600				1,218,000
HP-04-408	Marana Mound Community Site Acquisition	12,171			1,987,829				2,000,000
	Cultural Resources Totals:	**$3,481,059**	**$4,534,256**	**$8,364,041**	**$7,368,606**	**$169,857**	**$463,318**	**$0**	**$24,381,137**
Neighborhood/Housing Reinvestment									
NR-1	Neighborhood Reinvestment	8,113,751	845,564	1,040,685					10,000,000
NR-04-209	Neighborhood Reinvestment 2004 Authorization	389,001	1,557,681	2,154,318	1,700,000	1,700,000	12,499,000		20,000,000
HR-04-210	Housing Reinvestment 2004 Authorization	312,611	1,747,000	900,000	900,000	900,000		4,540,389	9,300,000
	Neighborhood/Housing Reinvestment Totals:	**$8,815,363**	**$4,150,245**	**$4,095,003**	**$2,600,000**	**$2,600,000**	**$12,499,000**	**$4,540,389**	**$39,300,000**
Solid Waste									
SW-97-002	Tangerine Closure	3,990,404	320,000	3,100,000	3,000,000				10,410,404
SW-97-003	Sahuarita Expansion	1,417,123	4,550,000						5,967,123
SW-97-004	Environmental Remediation/El Camino Del Cerro	6,000	508,000	245,000	530,000	550,000			1,839,000
SW-04-211	Waste Tire Collection Site Relocation	0	484,000	1,010,000					1,494,000
	Solid Waste Totals:	**$5,413,527**	**$5,862,000**	**$4,355,000**	**$3,530,000**	**$550,000**	**$0**	**$0**	**$19,710,527**
Sheriff									
SD-04-301	Regional Public Safety Communications System	357,266	414,318	15,000,000	15,000,000	15,000,000		46,228,416	92,000,000
	Sheriff Totals:	**$357,266**	**$414,318**	**$15,000,000**	**$15,000,000**	**$15,000,000**	**$0**	**$46,228,416**	**$92,000,000**
Wastewater Management									
WL-87-001	Miscellaneous Sewer Relocations	2,940,004							2,940,004
WL-87-427	Arivaca Junction Wastewater Treatment Facility Sewer Extension	968,225	100,000	322,600	1,370,945	1,300,000			4,061,770
WL-90-019	Green Valley Trunk Sewer Protection at Drainageway No. 7	333,309		486,446					819,755
WL-91-001	Ina Road WPCF Process Change and Expansion to 37.5 Mgd	84,613,672	370,365						84,984,037
WL-94-1L4	South Rillito Interceptor. - Glenn to Kleindale	202,114		555,000	2,330,300				3,087,414
WL-94-4L7	Green Valley Sewer Protection	213,421	88,000						301,421
WL-94-5L6	West Branch Santa Cruz River Sewer Crossing Protection	107,237	161,195						268,432
WL-97-4L3	Tanque Verde Interceptor, Craycroft to Tucson Country Club (1997 A	1,265,619	110,000	3,334,016					4,709,635
WL-98-2L5	Carrillo School/El Paso Street Sewer Rehabilitation	3,378,965							3,378,965
WL-98-3L1	Marana Wastewater Treatment Facility (1997 Auth Phase)	2,050,000							2,050,000
WL-99-2L1	Old Nogales Highway Colonia Sewer Extension	325,448							325,448
WL-00-3L1	Marana Colonia Project	1,422,877							1,422,877
WL-00-3L2	Avra Valley BNROD Expansion	1,548,137							1,548,137
WL-01-1L1	Tangerine Road Sewer Crossing at Big Wash	127,241		543,581	2,000,000				2,670,822
WL-01-2L1	Sewer Replacement at Alvernon Way and Hayne Street	114,256							114,256
WL-02-3L3	Roger Road WWTF Admin Building	0	150,000	850,000					1,000,000
WL-02-3L4	Roger Road WWTF Security	0	85,000	315,000					400,000
WL-02-3L7	Roger Road WWTF Chlorine Control	70,794							70,794
WL-02-3L8	Roger Road WWTF Storm Sewer	138,033							138,033

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
FISCAL YEARS 2006/2007 - 2010/2011 AND BEYOND

Department/Program		Prior Years Expenditures	FY 2006/07 Adopted	FY 2007/08	FY 2008/09	FY 2009/10	FY 2010/11	Beyond	Total
WL-03-4L1	Federal Prison Sewer System	670,813	2,747,822	2,561,956					5,980,591
WL-04-601	Roger Road WWTP Rehabilitation	3,298,072	3,939,365	5,245,000	4,295,000	5,500,000	4,194,000	1,975,000	28,446,437
WL-04-602	Miscellaneous Conveyance System Rehabilitation and Repair	933,184	644,600						1,577,784
WL-04-603	Santa Cruz Interceptor, Prince to Franklin (2004 Auth Phase)	646,883	12,035,687	13,980,851	6,500,000				33,163,421
WL-04-604	Roger Road WWTP to Ina Road WPCF. Plant Interconnect	304,542	350,000	1,000,000	13,196,739	8,500,000			23,351,281
WL-04-605	Tanque Verde Interceptor: Craycroft to Tucson Country Club (2004	0		2,495,000	3,093,500				5,588,500
WL-04-606	Marana Regional Airport Sewer Connection	0	500,000	2,300,000					2,800,000
WL-04-607	Ina Road WPCF Denitrification	0		3,000,000	7,000,000	7,000,000			17,000,000
WL-04-610	Marana WWTP Expansion (1.0 mgd) (2004 Auth Phase)	1,610,050	8,226,606	2,591,738					12,428,394
WL-04-611	Miscellaneous Water Reclamation Facilities	0	6,000,000	20,000,000	9,549,000				35,549,000
WL-04-612	Mt. Lemmon Sewer System	1,224	250,000	1,250,000	2,500,000	3,200,000			7,201,224
WL-05-0L2	Process Simulating Training	154,234							154,234
WL-05-0L4	SCR Basin Nitrification/Denitrification Implementation Study	391,082	1,300,000						1,691,082
WL-05-0L8	Santa Cruz Interceptor Out-of-Service	0		85,000	444,473				529,473
WL-05-1L1	Richey Yard Field Operations Division Facility	606,329	230,000		2,120,000				2,956,329
WL-05-2L1	Kino Environmental Restoration Chlorination/Dechlorination Project	78,763	175,000	50,000					303,763
WL-05-3F1	Ina Rd WPCF Safety Railings	750,000							750,000
WL-05-3L2	Capstan Lift Station	99,000	732,000						831,000
WL-05-3L3	Green Valley Flood Control Protection Wall	40,000	265,000						305,000
WL-05-3L4	Green Valley Recharge Monitoring System	26,000	4,000						30,000
WL-05-3L6	Roger Road WWTP Miscellaneous Upgrades	0		2,000,000	48,000,000	50,000,000			100,000,000
WL-05-3L7	Avra Valley BNROD Expansion to 4 MGD	220,000		11,500,000	18,000,000	5,160,000			34,880,000
WL-05-3L8	Arthur Pack Park Water Reclamation Line	695,907							695,907
WL-05-3R1	Sludge Line CCTV Inspection	0	696,715						696,715
WL-05-3R2	Variable Frequency Drive at Pump Station No 4	180,000							180,000
WL-05-3R3	Stormwater Basin Rehabilitation	210,000	375,000						585,000
WL-05-3R6	Roger Road SCADA Upgrades	0	500,000						500,000
WL-05-4L2	Corona de Tucson WWTF 0.30 to 1.30 MGD Expansion	106,716	30,000	2,070,000					2,206,716
WL-05-4L3	Sabino Canyon Crossing	55,843	510,000						565,843
WL-05-4L4	Corona de Tucson WWTF Interim Improvements	141,146	900,000	1,500,000					2,541,146
WL-05-5F1	Ina Road - Replace Pond #3 Liner	0	150,000						150,000
WL-05-5L2	Ina Road Biosolids Building and Equipment	0	85,000	3,000,000	3,393,000				6,478,000
WL-06-3L1	Continental Ranch Regional Pump Station	22,000	192,000						214,000
WL-06-3L2	Continental Ranch Regional Pump Station Electric Room	200,000	66,000						266,000
	Wastewater Management Totals:	**$111,261,140**	**$41,969,355**	**$81,036,188**	**$123,792,957**	**$80,660,000**	**$4,194,000**	**$1,975,000**	**$444,888,640**
	Total Capital Improvement Projects	**$424,250,073**	**$196,950,732**	**$216,285,610**	**$253,819,168**	**$211,399,675**	**$116,355,726**	**$303,357,655**	**$1,722,418,639**
	Funded by Wastewater Management		**($41,969,355)**						
	Administrative Unit Costs		**$920,409**						
	Total FY 2006/07 Adopted Capital Projects Fund:		**$155,901,786**						

SUMMARY OF ADOPTED SUPPLEMENTAL PACKAGES
BY FUNCTIONAL AREA AND DEPARTMENT
FISCAL YEAR 2006/2007

FUNCTIONAL AREA/DEPARTMENT		SUPPLEMENTAL PACKAGE	EXPENDITURE	REVENUE	NET IMPACT	
COUNTY ADMINISTRATION						
Elections	B	New Facility - Help America Vote Act	197,000	0	197,000	
Forensic Science Center	B	Forensic Anthropologist	44,044	10,000	34,044	
	C	Morgue Operations Supervisor	34,674	0	34,674	
	E	4-Wheel Drive Van	20,000	0	20,000	
	F	Forensic Pathologist	125,412	0	125,412	
Procurement	B	MWBE Supplemental	33,598	0	33,598	
	C	P-Card Supplemental	33,076	0	33,076	
TOTAL COUNTY ADMINISTRATION			**487,804**	**10,000**	**477,804**	
COMMUNITY & ECONOMIC DEVELOPMENT						
Community Develop & Neighborhood Conserv.	B	Housing Bonds & Community Planning	236,633	0	236,633	
Community Services	B	Adult Training	185,350	0	185,350	
	C	Older Worker Training	145,000			
County Free Library	B	Secondary Tax Revenue Increase	0	7,298,048	(7,298,048)	1
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT			**566,983**	**7,298,048**	**(6,731,065)**	
JUSTICE & LAW ENFORCEMENT						
County Attorney	B	Gun Violence Prosecution	433,318	0	433,318	2
	F	Federal Funding Staffing Reductions	356,709	0	356,709	2
Indigent Defense	B	Optimize Attorney Productivity	255,087	0	255,087	5
	D	Twice A Day Initial Appearances	155,022	0	155,022	
Justice Court Green Valley	C	New Carpet/Flooring	17,000	0	17,000	3
	E	Copier	7,000	0	7,000	
Justice Courts Tucson	D	Expedited Case Processing / Revenue Enhancement	359,433	241,474	117,959	4
Office of Court Appointed Counsel	B	One FTE Financial Counselor - Eligibility	42,146	0	42,146	
Public Fiduciary	C	Replace The Vault Door	3,500	0	3,500	3
	D	Build Out	25,000	0	25,000	3
Sheriff	D	Additional Commissioned Staff	1,392,885	0	1,392,885	
	G	Mobile Data Computer Replacements	1,000,000	0	1,000,000	4
	H	Final Funding For Cops In Schools '02	132,523	0	132,523	
	I	Add'l Funding For Cops In Schools '05	282,893	0	282,893	
	P	Funding Changes For FY 0506 Grant Positions	568,194	0	568,194	2
TOTAL JUSTICE & LAW ENFORCEMENT			**5,030,710**	**241,474**	**4,789,236**	
MEDICAL SERVICES						
Institutional Health	B	Adult Forensic Exam Program Costs	200,000	0	200,000	
Public Health	B	PACC Enforcement	69,382	28,000	41,382	
	C	Public Health Nursing Services	61,086	28,050	33,036	
	F	Disease Control Intervention	135,300	0	135,300	
TOTAL MEDICAL SERVICES			**465,768**	**56,050**	**409,718**	

SUMMARY OF ADOPTED SUPPLEMENTAL PACKAGES
BY FUNCTIONAL AREA AND DEPARTMENT
FISCAL YEAR 2006/2007

FUNCTIONAL AREA/DEPARTMENT	SUPPLEMENTAL PACKAGE	EXPENDITURE	REVENUE	NET IMPACT
PUBLIC WORKS				
Development Services	B Office Space Expansion & Remodel	1,200,000	0	1,200,000 [1]
Facilities Management	C Design Staff	46,218	0	46,218
	E CMS Administrative Position	26,618	0	26,618
	F Asst Manager - Maintenance	39,467	0	39,467
Natural Resources, Parks & Recreation	B CIP Park Projects First Quarter 06/07	135,842	500	135,342
	C CIP Park Projects Second Quarter 06/07	398,317	10,000	388,317
	D CIP Park Projects Third Quarter 06/07	426,924	1,000	425,924
	F Community Facilities Renovations	457,538	0	457,538 [3]
	H A7 Ranch Improvements & Safety	150,000	0	150,000 [3]
	I Natural Resource Parks Improvements	475,000	0	475,000 [3]
	L Pima Air & Space Museum Water Supply	200,000	0	200,000 [3]
	M Rillito Racetrack Improvements	147,000	0	147,000 [3]
	N Invasive Plant Management Coordination	25,000	0	25,000
	P Breast Cancer Boot Camp	25,000	2,500	22,500
Wastewater Management	B Bonds	167,524	0	167,524 [1]
TOTAL PUBLIC WORKS		**3,920,448**	**14,000**	**3,906,448**
TOTAL ALL FUNCTIONAL AREAS		**10,471,713**	**7,619,572**	**2,852,141**
Total General Fund		**9,104,189**	**321,524**	**8,782,665**
Total Non General Fund		**1,367,524**	**7,298,048**	**(5,930,524)**
TOTAL ALL FUNDS		**10,471,713**	**7,619,572**	**2,852,141**

Note: In addition to $5,206,627 identified in the County Administrator's Recommended Budget Memo (Table 5) as supplemental funding base budget adjustments, certain other one-time supplemental requests, totalling $3,576,038 were funded from beginning General Fund balance.

[1] No net General Fund impact
[2] A portion of this funding is budgeted in the Board of Supervisors' Reserve Contingency Fund
[3] Full/partial funding is included in the Facilities Renewal Fund
[4] Full/partial funding is included in the Information Technology Enhancement Fund
[5] An additional $255,087 of this amount is included in Contract Attorneys

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REVENUE SOURCES

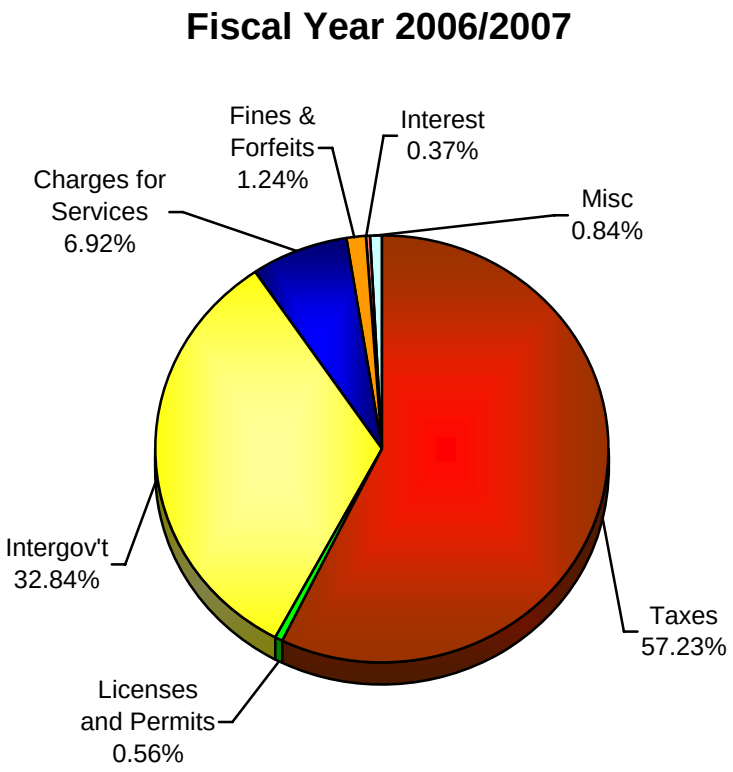
The following section provides information regarding various revenues earned by the County. Information shown at the fund level may contain numbers for multiple departments within the fund, including grants. Information regarding revenues for a specific department is included in the individual department analysis in each of the functional area sections.

Revenues are provided for a five-year period beginning with fiscal year 2002/2003 and ending with fiscal year 2006/2007. Revenues for fiscal years 2002/2003, 2003/2004, and 2004/2005 are based on audited actuals. Revenues for fiscal year 2005/2006 are based on the Revised Budget. Fiscal year 2006/2007 revenues are from the Adopted Budget.

A summary of the total budgeted fiscal year 2006/2007 revenue by fund is shown below, and a Summary of Revenue by Fund, Department, and Category is provided on pages 9-25 through 9-30.

	Total Revenue
General Fund	$443,052,863
Capital Projects Fund	35,206,682
Communications Fund	3,075,359
County Free Library	33,599,248
Debt Service	50,437,798
Development Services	17,240,726
Economic Development & Tourism	1,388,584
Employment & Training	11,397,767
Environmental Quality	3,811,565
Fleet Services	15,018,576
Graphic Services	1,589,300
Medical Services	264,019,222
Other Special Revenue Funds	57,869,066
Parking Garages	1,512,518
Public Health	15,540,495
Regional Flood Control District	22,793,193
Risk Management	17,231,981
Solid Waste Management	7,123,000
Stadium District	2,799,263
Transportation	62,718,932
Wastewater Management	124,338,053

Tax revenues are derived from primary tax levies on real and personal property. The fiscal year 2006/07 primary net assessed value is $6,467,201,516, an increase of $617,652,698 over fiscal year 2005/06. The primary tax rate for fiscal year 2006/07 is lowered from the 2005/06 rate of $4.0720 per $100 to $3.8420 per $100 of net assessed value. Total budgeted primary property tax collections are $253,565,153 with current year collections of $240,391,019, delinquent taxes of $6,608,355, and interest and penalties on delinquent taxes totaling $6,565,779. Tax revenues will increase a total of $11,412,264 between fiscal year 2005/06 and fiscal year 2006/07.



Licenses and Permits revenues increased $162,455 for fiscal year 2006/07. This increase is the result of rising collections of cable TV franchise fees due to the growth in unincorporated Pima County, and an increased number of pawn businesses which purchase annual permits from the Sheriff's Office.

Intergovernmental revenues increased $12,566,929 to $145,517,134 in fiscal year 2006/07. Due to a very strong economy, State Shared Sales Tax revenue increased by $15,792,000 to $108,500,000, and the Auto In-Lieu tax increased by $925,006 to $25,267,276. The Unincorporated Transient Lodging Excise Tax revenue increased $4,422,468 because of the continuing increase in rate, higher occupancy and doubling of the tax rate. Rapid expansion of the population in unincorporated areas is causing more retail space to open. The prospect of new restaurants, lounges, and liquor stores increased Alcoholic Beverage revenues by $60,000 in fiscal year 2006/07.

State grant and aid revenues decreased $9,122,861. The loss of one-time state appropriations in fiscal year 2005/06 for voting equipment for the visually impaired, and the ending of special funding for the formation of the regional transportation agency created a $4,412,400 decline in state revenues. The "hold-harmless" Prop. 204 state appropriation of $3,817,800 was not budgeted due to uncertainty of state approval. Vocational rehabilitation grant funds are now accounted for under Special Revenue Funds instead of under General Fund revenues.

Revenue from towns and cities increased $530,316 to $728,556. The increase in budgeted revenue is due to the local, primary, and general elections which will be held this fiscal year.

Charges for Services revenues increased $4,168,713 for fiscal year 2006/07. The amount paid by Enterprise Fund departments for services provided by General Fund departments increased General Government revenues by $3,676,081. This major increase is the result of the County Free Library District receiving and paying for more services as the County assumes more responsibility for operations, and the Stadium District paying its full share of administrative expenses. General Government Fees decreased $311,869 primarily because of a $294,528 net decrease in Contingency revenue resulting from the completion of a special election for the Regional Transportation Authority in fiscal year 2005/06, partially offset by a payment from the city of Tucson for a proposed mail-out-mail-back election. The only other revenue decrease anticipated for Charges for Services is a slight drop in adoption fees at the Juvenile Court.

Overall Court Fees will increase $318,013. Most of this increase will be from Justice Courts Tucson through more aggressive collection of probation fees, civil filing fees, and appearance fees. On the same note, the Office of Court Appointed Counsel is expecting a strong increase in revenue due to better eligibility screening to determine those that can pay at least part of their attorneys' fees. Other revenue increases are through the efforts of the Constables and the Clerk of the Superior Court.

Revenue from Correctional Housing fees will increase $333,188 in fiscal year 2006/07. This is due to an increase in rates and a new contract between Juvenile Court and the Pasqua Yaqui Tribe to house juvenile detainees.

Fines and Forfeits to the General Fund are budgeted to increase $249,283 in fiscal year 2006/07. The approval of additional funding for Justice Courts Tucson enables them to increase their capability to improve fine and forfeiture processing. This fiscal year they will increase revenue by $214,527 by continuing to decrease case backlogs and improve throughput for the payment of fines and processing forfeitures. Justice Court Green Valley will see a significant increase in the volume of cases brought before the court. Juvenile Court fine collections will decline but this will be more than made up by increased fine collections by the Sheriff for expired licenses.

Interest revenue for the General Fund increased $994,173 in fiscal year 2006/07. This increase is the result of higher rates of return on slightly higher cash balances. Total interest income for the General Fund will be $1,622,683 in fiscal year 2006/07.

Miscellaneous revenues increased $1,200,238 in fiscal year 2006/07. An increase of $1,009,750 is from Rents and Royalties revenues with the remaining $190,488 increase being realized from changes in Other Miscellaneous revenues for twenty-one departments. Major changes in Rents and Royalties income include rents from the new Kino Public Health building, increased antenna/cellular rights-of-way charges, and a new operator contract at the Arthur Pack Golf Course. These increases are somewhat offset by declines in rents at the Kino Community Center, the 97 E. Congress building, and the El Rio Center. Much of the increase in Other Miscellaneous revenues is due to an accounting change which moved treasurer lien processing fees from Delinquent Property Tax Penalties. Other increases came from a variety of departments for a wide range of reasons including cattle sales and recycling paper. The largest decrease in Other Miscellaneous revenue is due to Information Technology reducing services at University Physicians Healthcare Hospital as they become more self sufficient.

More detailed information on the changes in revenue for each department is available in the Summary of Revenue By Fund, Category, and Department provided on pages 9-25 through 9-30.

Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Taxes	**194,552,236**	**209,671,644**	**225,958,766**	**242,152,889**	**253,565,153**
Licenses & Permits	**2,010,372**	**2,165,680**	**2,350,389**	**2,311,037**	**2,473,492**
Intergovernmental	**112,529,615**	**120,057,663**	**125,202,781**	**132,950,205**	**145,517,134**
Charges for Svcs	**23,749,724**	**24,133,581**	**24,904,530**	**26,479,134**	**30,647,847**
Fines & Forfeits	**4,110,813**	**4,023,395**	**5,034,953**	**5,245,633**	**5,494,916**
Interest	**1,015,230**	**530,331**	**1,357,245**	**628,510**	**1,622,683**
Miscellaneous	**2,884,495**	**2,133,922**	**4,443,181**	**2,531,400**	**3,731,638**
Total Revenue	**340,852,485**	**362,716,216**	**389,251,845**	**412,298,808**	**443,052,863**

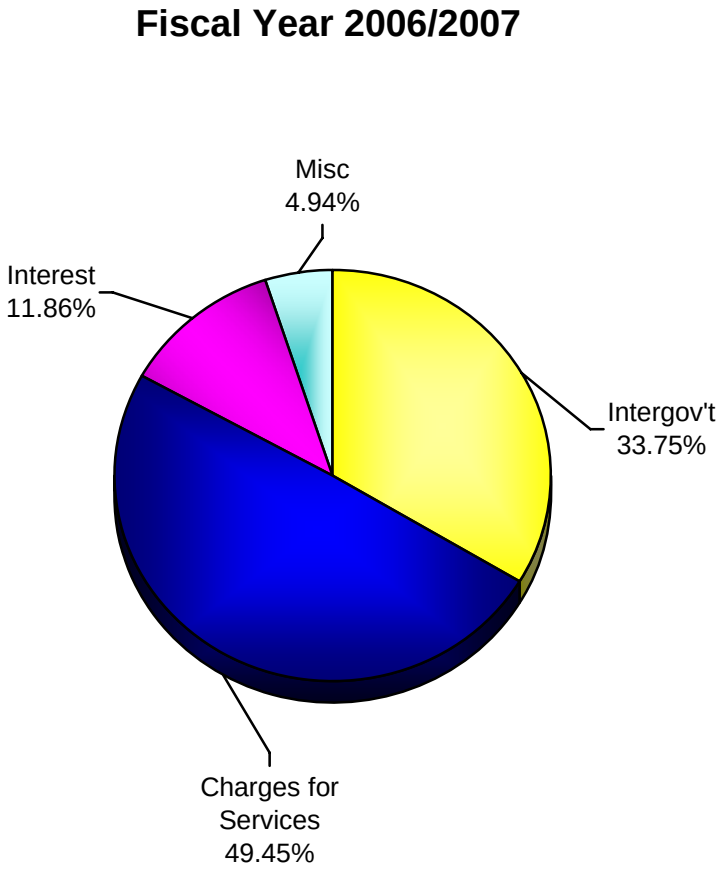
CAPITAL PROJECTS FUND
Capital Projects Fund

Intergovernmental revenues consist of $7,054,421 in federal grants and reimbursements, $3,700,981 in state grants and reimbursements, and $1,126,018 in city participation for specified projects. These revenues are projected to decrease by $3,116,152 from fiscal year 2005/06 due to the irregular nature of the funding sources and project schedules.

Charges for Services represent the impact fees collected for new development and contributions from developers and other outside sources. These revenues are expected to increase by $10,172,215 over fiscal year 2005/06 due to continued strong development activity.

Interest earnings are expected to increase, since the cash balance in the Local Government Investment Pool will be larger than fiscal year 2005/06.

Miscellaneous revenues are various reimbursements.



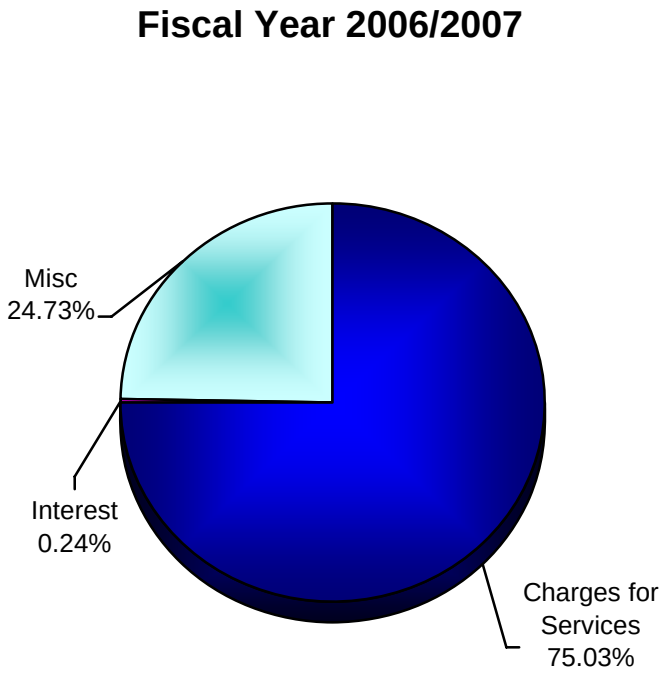
Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Intergovernmental	**4,642,120**	**16,855,166**	**22,928,009**	**14,997,572**	**11,881,420**
Charges for Services	**3,682,652**	**9,536,768**	**17,971,422**	**7,235,700**	**17,407,915**
Interest	**1,242,315**	**996,627**	**1,884,485**	**581,423**	**4,176,652**
Miscellaneous	**1,344,173**	**1,642,147**	**771,502**	**1,334,255**	**1,740,695**
Total Revenue	**10,911,260**	**29,030,708**	**43,555,418**	**24,148,950**	**35,206,682**

COMMUNICATIONS FUND
Internal Service Fund

Charges for Services include basic telephone line charges of $1,436,724, long distance charges of $200,000, and infrastructure service charges of $670,650 paid by other County departments. The increase between fiscal year 2005/06 and fiscal year 2006/07 is due to growth in number of lines. The monthly rate per line was not increased.

Interest earnings are from the Treasurer's commingled interest distribution.

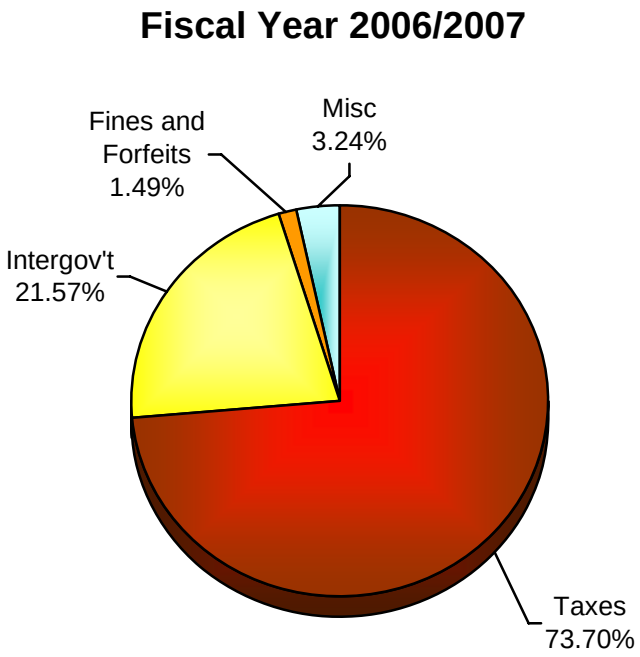
Miscellaneous revenues in fiscal year 2003/04 were contributed by another County department for the acquisition of a fax server and were recorded here as miscellaneous revenue. In fiscal year 2006/07, miscellaneous revenues represent monthly charges to other County departments for wireless radio services.



Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Charges for Services	**1,307,967**	**1,424,807**	**2,140,729**	**2,219,309**	**2,307,374**
Interest	**10,257**	**9,541**	**15,998**	**7,500**	**7,500**
Miscellaneous	**75**	**35,059**	**2,414**		**760,485**
Total Revenue	**1,318,299**	**1,469,407**	**2,159,141**	**2,226,809**	**3,075,359**

COUNTY FREE LIBRARY
Special Revenue Fund

Tax revenues are derived from a secondary tax levy on real property and personal property. The fiscal year 2006/07 secondary net assessed value is $6,869,955,457 which amounts to an increase of $819,005,417 over fiscal year 2005/06. The tax rate for fiscal year 2006/07 is $0.3675, an increase of $0.1100 over the fiscal year 2005/06 rate of $0.2575 per $100 of net assessed value in order to fund the transition of the Library System from the city of Tucson to the Pima County Free Library District. Total secondary property tax collections are budgeted at $24,764,378, with current year collections of $24,382,114 and delinquent taxes of $382,264. (The current year collections reflect expected collection rates.)



Intergovernmental revenues consist of $472,000 in federal and state grants for library projects, $6,450,000 from the city of Tucson for transition of the Library System to the Pima County Free Library District, and $325,000 in city participation fees from the town of Oro Valley.

Fines and Forfeits represent library fines. Prior to the transfer of the Library System in fiscal year 2006/07, library fines were collected by the city, not the Pima County Free Library District.

Interest revenues for fiscal years 2002/03 through 2005/06 were for interest from the Local Government Investment Pool on funds received from property tax collections as a result of an increased cash balance. No interest revenues have been projected for fiscal year 2006/07.

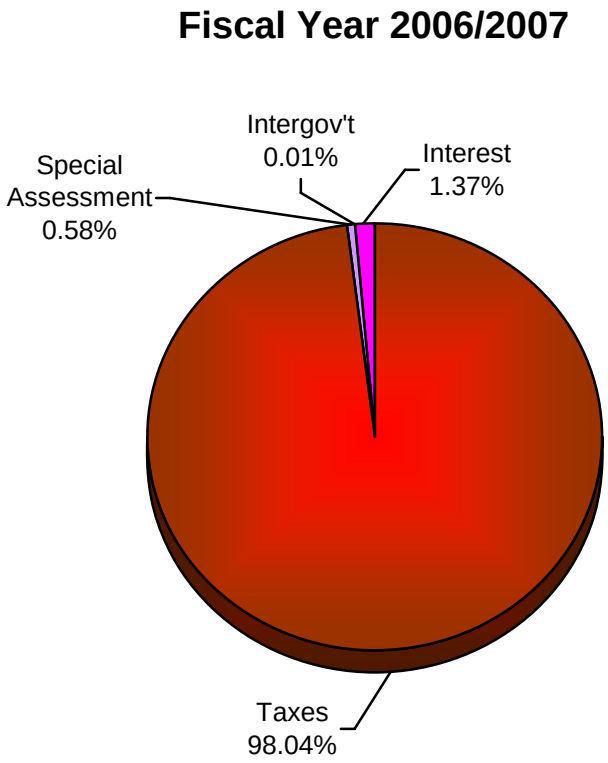
Miscellaneous revenues in fiscal year 2006/07 represent donations. Prior to the transfer of the Library System in fiscal year 2006/07, donations were collected by the city, not the Pima County Free Library District. In fiscal years 2002/03 through 2004/05, miscellaneous revenues are prior year transaction adjustments.

Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Taxes	**10,126,225**	**11,073,514**	**11,911,026**	**14,984,741**	**24,764,378**
Intergovernmental	**1,584**	**5,734**	**2,291**	**2,000**	**7,247,000**
Fines and Forfeits					**500,000**
Interest	**125,573**	**73,713**	**146,325**	**100,000**	
Miscellaneous	**3,084**	**(28)**	**47,851**		**1,087,870**
Total Revenue	**10,256,466**	**11,152,933**	**12,107,493**	**15,086,741**	**33,599,248**

DEBT SERVICE
Debt Service Fund

Tax revenues are derived from a secondary tax levy on real property and personal property. The fiscal year 2006/07 secondary net assessed value is $6,869,955,457, which amounts to an increase of $819,005,417 over fiscal year 2005/06. The tax rate for fiscal year 2006/07 is unchanged from the fiscal year 2005/06 rate of $0.7150 per $100 of net assessed value. Total secondary property tax collections are budgeted at $49,445,842, with current year collections of $47,475,835 and delinquent taxes of $1,970,007. (The current year collections reflect expected collection rates.)

Special Assessment revenues are taxes levied against specific properties to pay for improvements benefiting only those property owners. Revenue levels vary, due to the changing number of improvement districts and taxes levied.



Intergovernmental revenues are derived from state and city in lieu payments.

Interest earnings of $600,000 are expected from the Local Government Investment Pool, and $93,000 from other deposits.

Miscellaneous revenue in fiscal year 2003/04 is primarily from the write off of bond liability and fiscal year 2004/05 revenue is primarily from the refund of a portion of bond issuance costs.

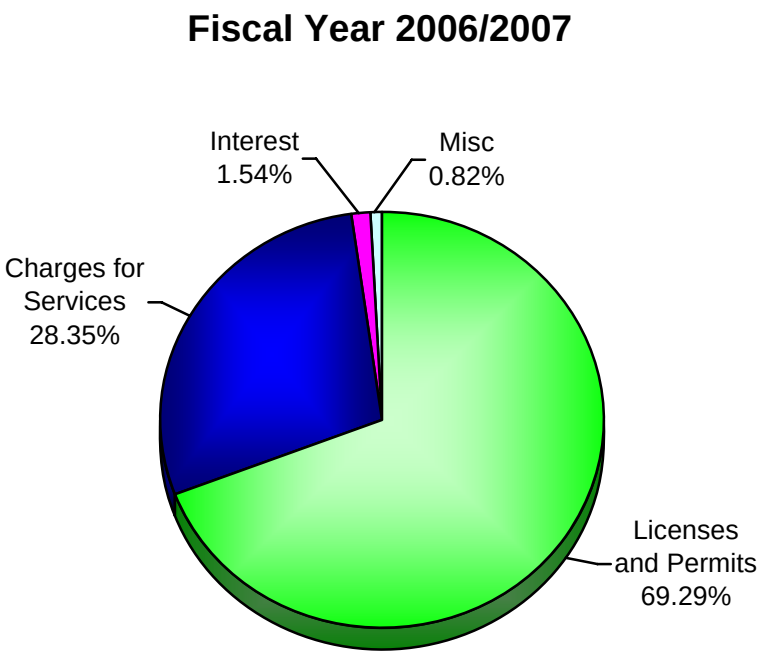
Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Taxes	**39,166,195**	**42,797,675**	**45,721,339**	**42,973,572**	**49,445,842**
Special Assessment	**299,984**	**222,452**	**21,954**	**290,801**	**291,456**
Intergovernmental	**6,928**	**22,360**	**8,790**	**7,500**	**7,500**
Interest	**486,505**	**299,563**	**610,626**	**304,200**	**693,000**
Miscellaneous		**6,015**	**10,872**		
Total Revenue	**39,959,612**	**43,348,065**	**46,373,581**	**43,576,073**	**50,437,798**

DEVELOPMENT SERVICES
Enterprise Fund

Licenses and Permits includes building permits of $7,740,210, plumbing permits of $1,653,000, electrical permits of $1,508,200, and mechanical permits of $1,045,000. An increase in licenses and permits revenue is expected, due to continued strong development activity.

Charges for Services include $2,364,302 for checking plans, $1,257,252 for zoning fees, $1,066,648 for subdivision fees, $13,062 for conditional use permits, $34,696 for technical permits, $36,000 for Board of Adjustment hearing fees, $27,708 for native plant preservation fees, $51,000 for records maintenance fees and service charges, and $37,698 for various other service charges.

Fines and Forfeits revenue in fiscal year 2003/04 was from a court-ordered fine for a zoning violation.



Interest earnings of $264,860 are expected in fiscal year 2006/07 from the Local Government Investment Pool.

Miscellaneous revenues come from various sources: $46,000 from intergovernmental agreements with the cities of Tucson, Oro Valley, and Marana for addressing services; $9,188 from copies and the sale of reports, maps, and books; $9,866 from building code violations; $54,689 from Board of Adjustment hearings; and $21,347 from employee reimbursements and other cost recovery.

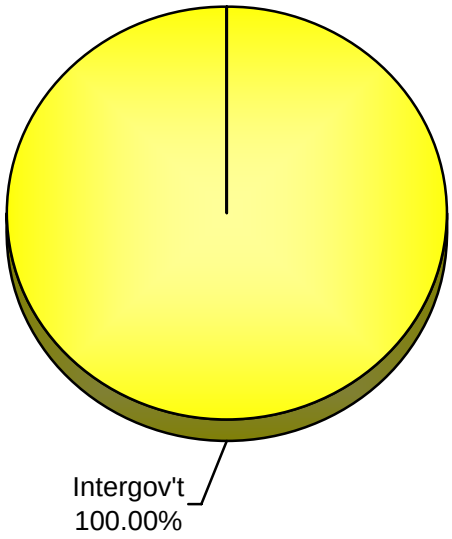
Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Licenses and Permits	**5,584,283**	**8,202,988**	**10,879,686**	**10,050,279**	**11,946,410**
Charges for Services	**2,879,891**	**3,621,562**	**3,850,305**	**3,824,082**	**4,888,366**
Fines and Forfeits		**5,000**			
Interest	**97,905**	**84,034**	**205,565**	**116,396**	**264,860**
Miscellaneous	**167,524**	**163,406**	**200,886**	**184,887**	**141,090**
Total Revenue	**8,729,603**	**12,076,990**	**15,136,442**	**14,175,644**	**17,240,726**

ECONOMIC DEVELOPMENT & TOURISM
Special Revenue Fund

Intergovernmental revenues represent hotel/motel taxes designated for economic development activities.

Legislation from the state of Arizona (A.R.S. 42-6108) allowing the County to increase its transient lodging excise (hotel/motel) tax from 2% to 6% became effective on August 12, 2005. In response to this legislation, the Board of Supervisors approved the increase of the County's hotel/motel tax rate to 6% starting on January 1, 2006. Hotel/motel tax revenues are to be distributed to tourism (50%), the Stadium District (34%) and economic development (16%).

Fiscal Year 2006/2007



In response to the new legislation, a new special revenue fund, the Economic Development & Tourism Fund, was created to account for the new funding source and its related activity. Hotel/motel tax revenues have been booked into this fund since its implementation in January 2006. Beginning July 1, 2006, economic development activities will be accounted for in this special revenue fund rather than the General Fund.

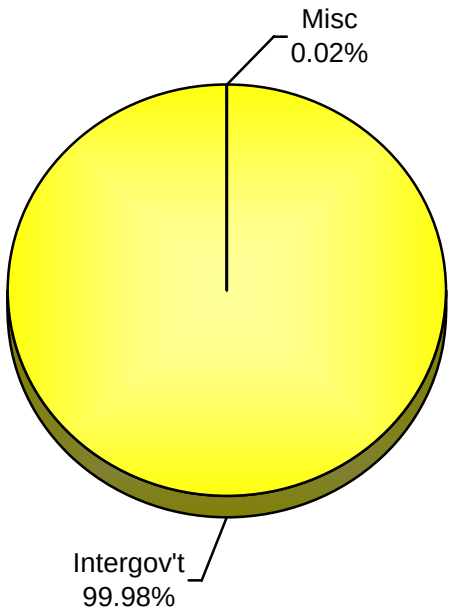
Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Intergovernmental					**1,388,584**
Total Revenue					**1,388,584**

EMPLOYMENT & TRAINING
Special Revenue Fund

Intergovernmental revenues are comprised of federal grants for employment and training programs targeted for low-income individuals. These funds go to programs that include counseling of the homeless and employment training, as well as summer youth employment. Additional funding for these programs is provided by the state of Arizona. Additional funding is provided to Pima Vocational High School (Charter School) via federal stimulus grants and state educational reimbursement funding.

Funding sources are projected to decrease in fiscal year 2006/07 as a result of federal funding reductions and the state educational reimbursement being affected by the projected student population.

Fiscal Year 2006/2007



Service demands have continued to increase due to the poverty level and population increases. Amounts received fluctuate from year to year. However, over the last four fiscal years there is a continuing downward trend of these revenues. As a result of decreased funding and grants ending or not being renewed, fiscal year 2006/07 intergovernmental revenues are projected to decrease $935,840.

Miscellaneous revenues are composed of donations from local businesses for employment counseling for laid-off workers. These amounts vary widely from year to year.

Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Intergovernmental	**21,397,285**	**16,659,709**	**15,176,878**	**12,331,607**	**11,395,767**
Miscellaneous	**157,175**	**128,570**	**62,772**	**1,650**	**2,000**
Total Revenue	**21,554,460**	**16,788,279**	**15,239,650**	**12,333,257**	**11,397,767**

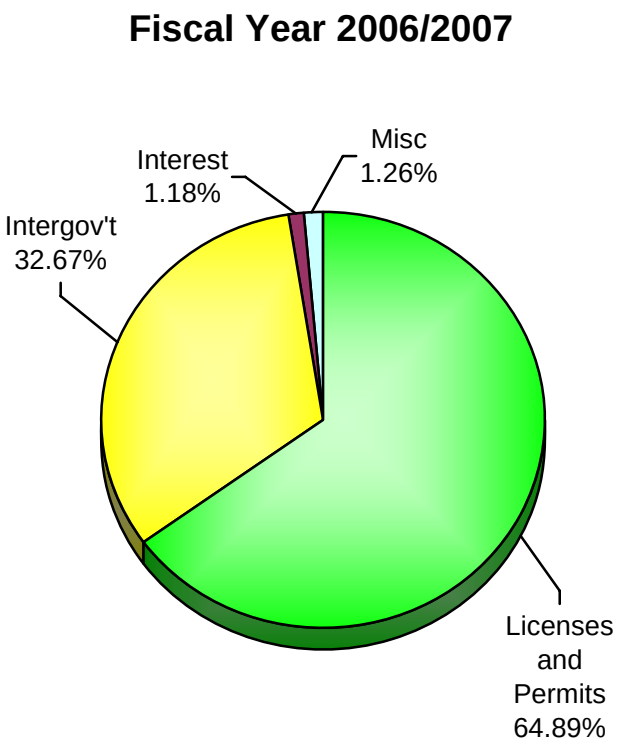
ENVIRONMENTAL QUALITY
Special Revenue Fund

Licenses and Permits revenues include $885,185 from air quality inspection and application fees, $165,025 from hazardous material related permits, and $1,423,125 from review and inspection of water, septic, and sewer plans and systems.

Intergovernmental revenues consist of $471,900 in federal grants, $755,765 in state program funding and grants, and $17,415 in city participation.

Charges for Services in prior years consist of small business waste assistance program fees and miscellaneous recycling revenues.

Fines and Forfeits in prior fiscal years reflect fines collected for violations of environmental regulations. Because fines and forfeits are not easily forecasted, they are budgeted as zero for fiscal year 2006/07.



Interest earnings of $45,000 are expected in fiscal year 2006/07 from the Local Government Investment Pool.

Miscellaneous revenue is $48,000 of tribal government grants and $150 of copy fees.

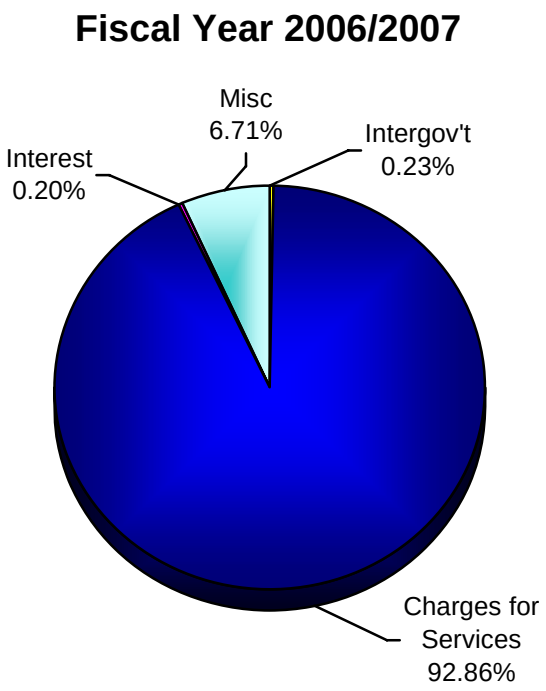
Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Licenses and Permits	**1,462,120**	**2,001,661**	**2,273,073**	**1,969,055**	**2,473,335**
Intergovernmental	**1,749,814**	**1,595,468**	**1,567,773**	**1,351,395**	**1,245,080**
Charges for Services	**15,669**	**17,775**	**11,923**		
Fines and Forfeits	**28,126**	**18,540**	**37,662**		
Interest	**9,902**	**11,944**	**22,018**	**14,000**	**45,000**
Miscellaneous	**32,616**	**16,947**	**21,648**	**150**	**48,150**
Total Revenue	**3,298,247**	**3,662,335**	**3,934,097**	**3,334,600**	**3,811,565**

FLEET SERVICES
Internal Service Fund

Intergovernmental revenues represent diesel fuel tax refunds from the state. A diesel fuel tax is paid to the state when diesel fuel is purchased. Refunds are made at a later date based on the gallons of fuel used for off-road miles driven.

Charges for Services revenues include $12,327,347 in per mile fees received from other County departments for the use of vehicles and $1,620,000 for reimbursements for the cost of fuel, parts, and labor for approximately 800 items of County equipment. The anticipated increase in per mile fees for fiscal year 2006/07 is due to mileage rate increases that resulted from higher fuel costs.

Interest earnings of $30,000 are expected from the Treasurer's commingled interest distribution.



Miscellaneous revenues include $100,000 from insurance companies and individuals for accident-related repairs to County vehicles, $680,230 for fuel and maintenance provided to other government agencies, $16,999 for rent charged to the Communications Fund for wireless radio services space, and $210,000 from the sale of obsolete vehicles and equipment.

Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Intergovernmental	**36,692**	**16,413**	**38,584**	**37,000**	**34,000**
Charges for Services	**11,436,729**	**12,034,694**	**12,301,657**	**12,927,856**	**13,947,347**
Interest	**69,338**	**32,733**	**53,672**	**30,000**	**30,000**
Miscellaneous	**834,233**	**1,030,458**	**1,021,048**	**750,810**	**1,007,229**
Total Revenue	**12,376,992**	**13,114,298**	**13,414,961**	**13,745,666**	**15,018,576**

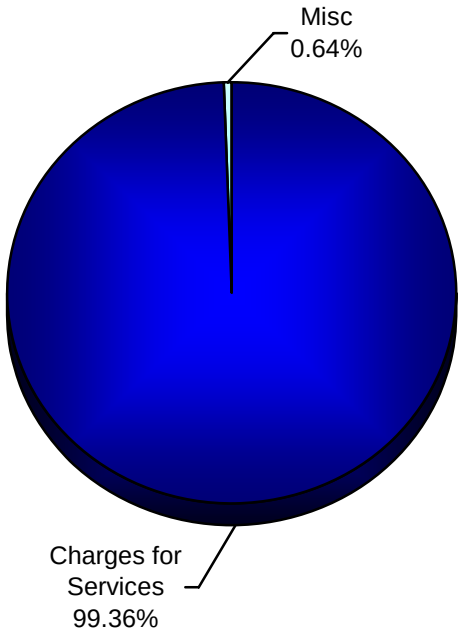
GRAPHIC SERVICES
Internal Service Fund

Charges for Services revenues consist of fees paid by other County departments for various graphic design and printing services.

Interest earnings in fiscal year 2002/03 were from the Treasurer's commingled interest distribution.

Miscellaneous revenues include gains and (losses) from the sale of fixed assets and sale of reports and atlases to the public. Revenue for fiscal year 2002/03 reflects a net loss.

Fiscal Year 2006/2007



Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Charges for Services	1,627,533	1,539,738	1,467,882	1,490,270	1,579,150
Interest	324				
Miscellaneous	(11,024)	35,408	143		10,150
Total Revenue	1,616,833	1,575,146	1,468,025	1,490,270	1,589,300

MEDICAL SERVICES
Enterprise Fund

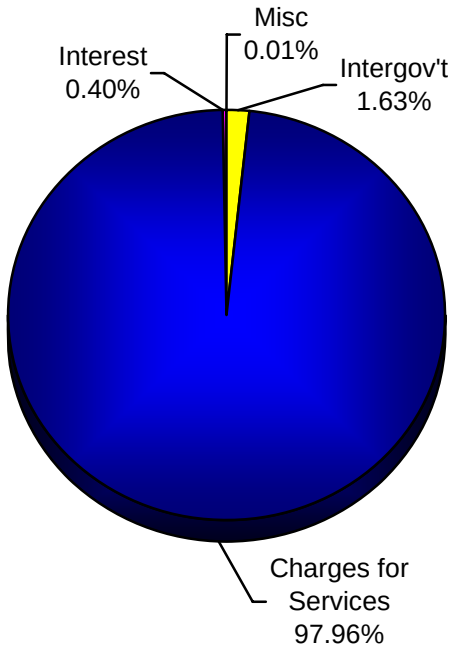
Intergovernmental revenues consist of $4,307,830 in federal and state grants.

Charges for Services consist of $102,392,734 in Pima Health Plan capitation fees, $155,988,443 in Pima Long Term Care capitation fees, and $257,182 in claims processing fees. The decrease in revenue is primarily due to decreases in capitation fees as a result of the introduction of Medicare D-Prescription Drug Coverage, as well as projected decreases in membership for Pima Health Plan and Pima Long Term Care.

Interest is earned on Pima Health System & Services' cash balance. The increase in revenue is due to a projected increase in interest rates.

Miscellaneous revenues include record copying charges and cafeteria sales.

Fiscal Year 2006/2007

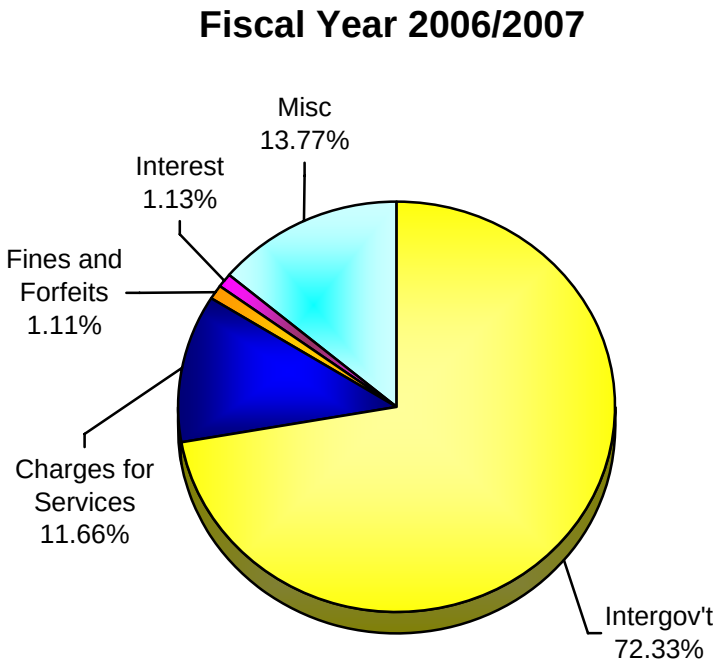


Note: Effective June 16, 2004, Kino Community Hospital no longer existed as a Pima County budgeting and accounting entity. The amounts reflected in the table below prior to fiscal year 2004/05 reflect amounts for Kino Community Hospital and the elimination of intercompany transactions between Kino Community Hospital and Pima Health System & Services.

Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Intergovernmental	**4,886,017**	**4,398,380**	**3,761,557**	**4,307,830**	**4,307,830**
Charges for Services	**200,049,341**	**226,309,860**	**245,742,907**	**264,694,314**	**258,638,359**
Interest	**575,690**	**369,180**	**769,670**	**457,954**	**1,052,733**
Miscellaneous	**328,642**	**181,297**	**52,497**	**16,300**	**20,300**
Total Revenue	**205,839,690**	**231,258,717**	**250,326,631**	**269,476,398**	**264,019,222**

OTHER SPECIAL REVENUE FUNDS
Special Revenue Fund

Intergovernmental revenues consist of federal and state funds received under County Law Enforcement Antiracketeering $1,125,000; Fill the Gap funds for County Attorney, various courts, and Indigent Defense $1,445,798; Victim Witness Compensation $415,400; Sheriff Criminal Justice Enhancement $400,000; Sheriff State RICO funds $100,000; and the Clerk of the Superior Court Child Support Incentive $15,000. The grants budgeted in Special Revenue Funds include Community Service Block Grants and Community Development Block Grants $6,690,918, County Attorney $2,371,863, Juvenile Court $11,017,147, Sheriff $5,488,217, Superior Court $9,009,684, Institutional Health $500,000 Indigent Defense $75,545, Natural Resources Parks & Recreation $5,950, and the School Reserve Fund $3,196,000.



Charges for Services revenues include fees collected by the Superior Court Local Court Automation Fund $384,000, Child Support Visitation Program $93,600, Conciliation Court $414,200, Law Library $195,670, and Probation Services $1,524,451; the Clerk of the Court Time Pay Fees $200,000, Local Court Automation Fund $230,000, Spousal Maintenance $19,000, and Document Storage and Retrieval $240,000; Juvenile Court Probation Services $371,600; Justice Courts Time Pay Fees $239,136; the Treasurer Taxpayer Information Fund $60,000; Natural Resources, Parks & Recreation Special Programs $75,000; Recorder Document Storage and Retrieval $1,400,000; and Sheriff Commissary Operations $1,300,000.

Fines and Forfeits revenues consist of forfeiture funds and fines received by the County Attorney Bad Check Program $635,000 and Juvenile Court Victim Restitution fines $10,000.

Interest earnings are from the Local Government Investment Pool and commingled interest allocation for the Clerk of the Superior Court Spousal Maintenance Enforcement $1,900, Time Pay Fees $32,952, Local Court Automation Fund $12,000, Child Support Incentive $700, Victim Location Fund $175, and Document Storage and Retrieval $9,500; County Attorney Law Enforcement Antiracketeering Fund $153,000, Bad Check Program $15,000, Fill The Gap $19,500, Victim Restitution $85, and County Attorney Grants $14,419; Indigent Defense Fill the Gap $31,900 and Indigent Defense Grants $2,741; Superior Court Local Court Automation Fund $6,000, Courts Fill The Gap $15,000, Conciliation $5,000, Child Support Visitation $1,500, Law Library $3,854, Probate $400, and Probation Services $57,450; Sheriff Criminal Justice Enhancement $15,000, and RICO $2,000; Recorder Document Storage and Retrieval $96,500; Juvenile Court Probation Services $8,700 and Victim Restitution $680; Justice Courts Time Pay Fees $1,642; Treasurer Taxpayer Information Fund $18,000; Neighborhood Conservation $40.000; and Public Works Building $88,337. The amounts departments have budgeted for interest earnings are historically lower than the actual amounts realized because some revenue sources are unpredictable and projections have generally been conservative. Budgeted interest increased for fiscal year 2006/07 based on past actual interest earned and higher anticipated interest rates.

Miscellaneous revenues include funds paid to County Attorney Antiracketeering $3,303,338, Bad Check Program $2,300, and Victim Witness Compensation $33,000; Housing Trust Fund $1,000,000; Juvenile Court Victim Restitution $25,000, Probation $1,100, and Grants $137,039; the Superior Court Law Library $12,000; rents received for space in the Public Works Building $1,830,993; Sheriff Commissary Operations $700,000; Taxpayer Information Fund $46,000; Community Services Grants $54,682; Parks Special Programs $200,000; Clerk Of the Superior Court Time Pay Fees $1,500; and Schools Reserve Grants $620,000.

Note: The following table presents Other Special Revenue Funds, excluding Economic Development & Tourism. Total Other Special Revenue Funds & Grants, as presented on page 8-9, includes this revenue source in the amount of $1,388,584. With this revenue source included, the total revenues of Other Special Revenue Funds for fiscal year 2006/2007 is $59,257,650.

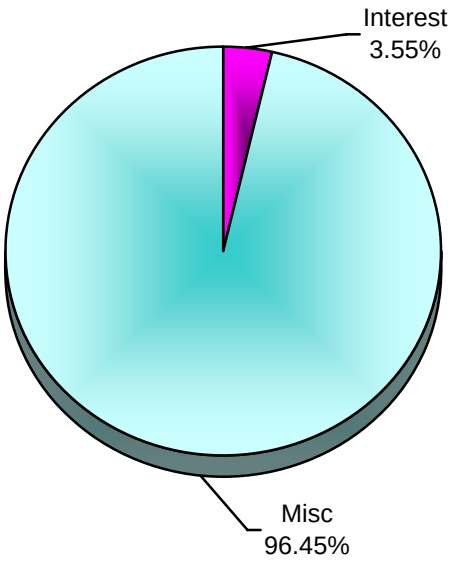
Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Intergovernmental	**44,378,762**	**48,393,590**	**43,464,102**	**55,173,999**	**41,856,522**
Charges for Services	**4,864,308**	**6,284,283**	**6,749,098**	**6,222,670**	**6,746,657**
Fines and Forfeits	**703,755**	**777,424**	**668,881**	**710,500**	**645,000**
Interest	**384,581**	**345,209**	**595,009**	**282,682**	**653,935**
Miscellaneous	**7,565,827**	**9,112,358**	**8,424,950**	**7,810,888**	**7,966,952**
Memo Revenue		**950**			
Total Revenue	**57,897,233**	**64,913,814**	**59,902,040**	**70,200,739**	**57,869,066**

PARKING GARAGES
Enterprise Fund

Interest earnings of $53,664 are expected from the Treasurer's commingled interest distribution.

Miscellaneous revenues are parking fees from five parking garages and three parking lots owned by Pima County: the A-Level parking garage, B-Level parking garage, El Presidio parking garage, Legal Services Building parking garage, Public Works Building parking garage, the Old Courts Building parking lot, the Stone Avenue parking lot, and the Sixth Avenue and Broadway parking lot.

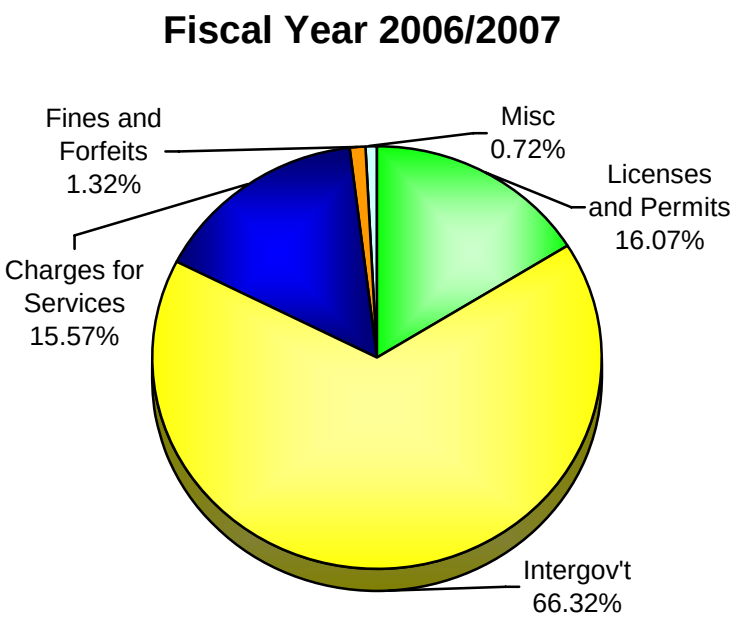
Fiscal Year 2006/2007



Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Interest	**41,518**	**41,679**	**57,234**	**10,000**	**53,664**
Miscellaneous	**1,412,663**	**1,460,027**	**1,507,421**	**1,493,040**	**1,458,854**
Total Revenue	**1,454,181**	**1,501,706**	**1,564,655**	**1,503,040**	**1,512,518**

PUBLIC HEALTH
Special Revenue Fund

Licenses and Permits are required by businesses that must adhere to sanitation and health regulations mandated by state and federal statutes. The businesses include restaurants and food companies, hotels, motels, mobile home parks, and public swimming pools. An increase in the volume of Animal Care Center enforcement activities is expected to generate increased revenue.



Intergovernmental revenues include various state and federal government contributions for emergency management and homeland security, and grants for family planning, WIC, child health initiatives, and HIV surveillance. Revenues are also derived from animal control services provided to incorporated municipalities including the city of Tucson. Decreased grant funding is expected primarily in Homeland Security pass through grants. This is slightly offset by increased city of Tucson participation revenue.

Charges for Services include services that range from processing birth and death certificates to providing immunizations and other public health related services. The department also charges fees for animal care services. Fees are charged for housing impounded animals; transferring and copying licensing records; adoption, spay, and neutering services; vaccinations; and other services. Because of increasing demand for birth and death certificates, and international travel clinics, increased revenues are anticipated in Vital Registration and Public Health Nursing; increased revenue is also anticipated from animal control for new fees at spay/neuter clinics and adoptions.

Fines and Forfeits include city court fines, animal control citations, and penalties for late licensing.

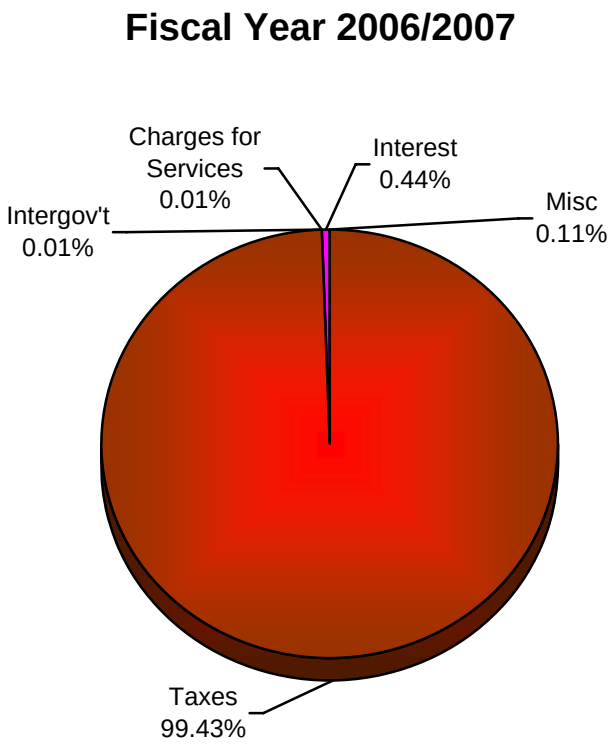
Interest earned in fiscal year 2002/03 was primarily from the payroll clearing account cash balance, and interest earned in fiscal years 2003/04 and 2004/05 was from an animal care cash balance.

Miscellaneous revenues include postage, copying services, bad check collections, and local program funding.

Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Licenses and Permits	**2,018,774**	**2,101,802**	**2,294,449**	**2,480,830**	**2,497,630**
Intergovernmental	**7,933,181**	**11,739,073**	**12,453,021**	**11,557,258**	**10,305,504**
Charges for Services	**1,955,163**	**2,086,585**	**2,159,168**	**2,223,590**	**2,420,020**
Fines and Forfeits	**204,554**	**191,543**	**225,246**	**205,801**	**205,801**
Interest	**8,015**	**588**	**939**		
Miscellaneous	**139,688**	**111,325**	**248,798**	**52,460**	**111,540**
Total Revenue	**12,259,375**	**16,230,916**	**17,381,621**	**16,519,939**	**15,540,495**

REGIONAL FLOOD CONTROL DISTRICT
Special Revenue Fund

Tax revenues are only derived from a secondary tax levy on real property and secured personal property; unsecured personal property is not taxed for the Regional Flood Control District levy. The fiscal year 2006/07 secondary net assessed value of real and secured personal property is $6,113,952,541, which is an increase of $790,516,630 over fiscal year 2005/06. The tax rate for fiscal year 2006/07 is unchanged from the fiscal year 2005/06 rate of $0.3746 per $100 of net assessed value. Total secondary property tax collections are budgeted at $22,664,193 with current year collections of $22,039,232 and delinquent taxes of $624,961. (The current year collections reflect expected collection rates.)



Intergovernmental revenues are state and city payments in lieu of taxes. Prior fiscal years also included Aspen Fire reimbursements and grants.

Charges for Services are document sales and blasting permit fees.

Interest earnings of $100,000 are expected in fiscal year 2006/07 from the Local Government Investment Pool.

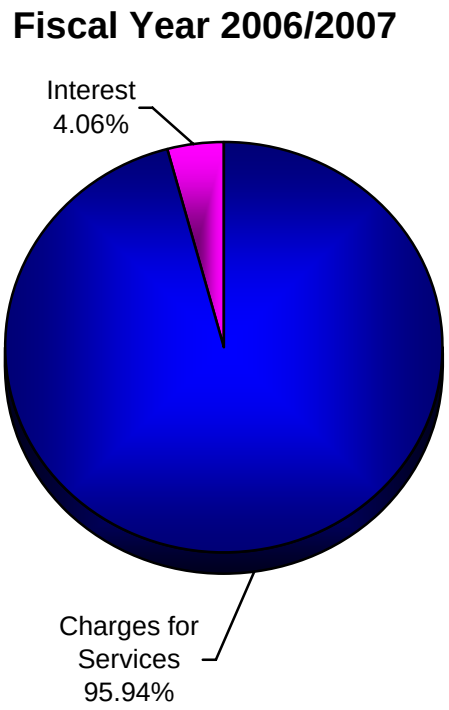
Miscellaneous revenues include $20,000 from rentals of property and $5,000 from riparian area development mitigation payments.

Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Taxes	**14,530,898**	**15,984,177**	**17,381,100**	**19,720,839**	**22,664,193**
Intergovernmental	**2,545**	**546,791**	**23,240**	**31,700**	**2,500**
Charges for Services	**120**	**1,901**	**46,440**		**1,500**
Interest	**102,000**	**70,989**	**121,950**	**100,000**	**100,000**
Miscellaneous	**22,044**	**27,675**	**117,238**	**22,000**	**25,000**
Total Revenue	**14,657,607**	**16,631,533**	**17,689,968**	**19,874,539**	**22,793,193**

RISK MANAGEMENT
Internal Service Fund

Charges for Services revenues include Self Insurance Reserve premium payments from departments which cover occupational medical management $5,840,221, liability claims $7,729,322, other liabilities $1,644,396, environmental damage $128,854, and property damage $1,189,188. The premium revenue changes are based on the number and type of claims filed. Actuaries recommend premium guideline levels based upon established accounting standards.

Interest earnings of $700,000 are expected from the Local Government Investment Pool for the Trust Fund Reserve. In previous years, actual interest exceeded budgeted interest due to the amount of the fund balance.



Miscellaneous revenues earned prior to fiscal year 2005/06 are primarily from settlements of environmental damage claims.

Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Charges for Services	**14,319,603**	**15,322,748**	**13,565,475**	**13,799,503**	**16,531,981**
Interest	**650,375**	**503,540**	**799,600**	**500,000**	**700,000**
Miscellaneous	**109,995**	**451,328**	**735,556**		
Total Revenue	**15,079,973**	**16,277,616**	**15,100,631**	**14,299,503**	**17,231,981**

SOLID WASTE MANAGEMENT
Special Revenue Fund

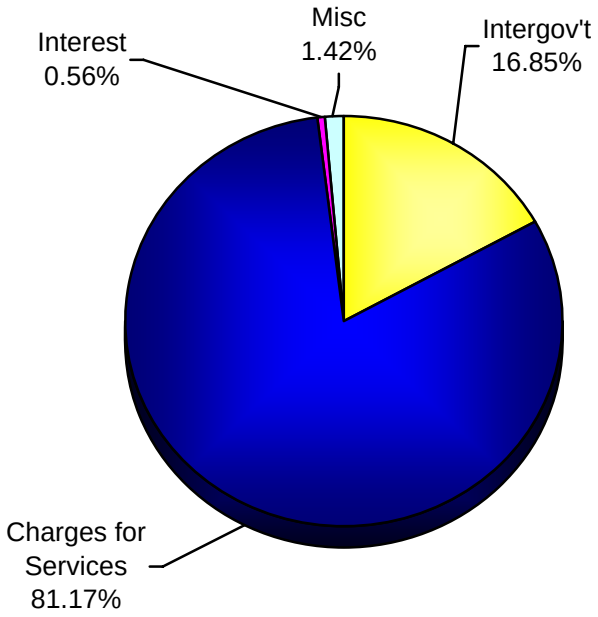
Intergovernmental revenue of $1,200,000 is state tire recycling funding.

Charges for Services includes $5,682,000 in landfill waste disposal fees and tire collection fees of $100,000. Completion of the Sahuarita Landfill expansion capital project will allow commercial haulers to resume using the facility and is the primary reason that revenues are $452,000 higher than fiscal year 2005/06.

Interest earnings of $40,000 are from the Local Government Investment Pool.

Miscellaneous revenues of $101,000 are from the sale of recyclable items from the landfills and collection stations.

Fiscal Year 2006/2007



Note: Prior to becoming a special revenue fund in fiscal year 2005/06, Solid Waste Management was in the Wastewater Management Enterprise Fund. Fiscal years 2002/03 through 2004/05 are shown here for historical purposes, but are still included in the Wastewater Management Enterprise Fund on page 8-10. The revenues on page 8-14 show the totals separately for Wastewater Management and Solid Waste Management.

Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Intergovernmental	**958,603**	**1,146,492**	**1,162,869**	**1,090,000**	**1,200,000**
Charges for Services	**5,690,740**	**4,826,508**	**4,670,429**	**5,330,000**	**5,782,000**
Interest	**36,363**	**39,846**	**78,019**	**40,000**	**40,000**
Miscellaneous	**50,277**	**72,407**	**581,587**	**86,000**	**101,000**
Total Revenue	**6,735,983**	**6,085,253**	**6,492,904**	**6,546,000**	**7,123,000**

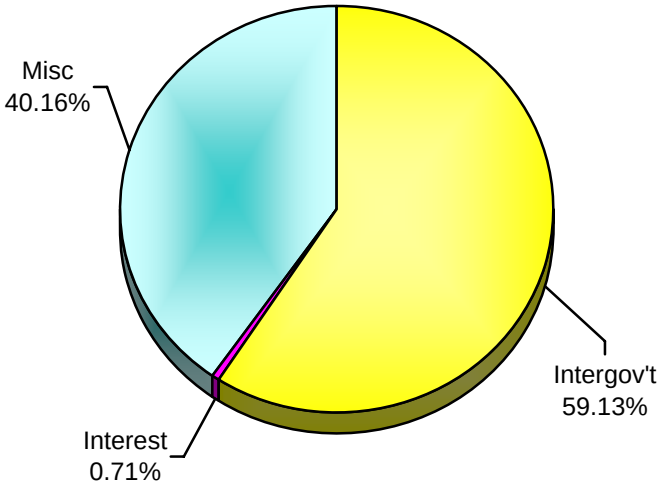
STADIUM DISTRICT
Special Revenue Fund

Intergovernmental revenues consist of a recreational vehicle space surcharge and a car rental surcharge. Pima County is authorized by the state to collect up to $3.50 per car rental contract. The County also levies a surcharge of $0.50 per day for recreational vehicles. The collections are budgeted at $1,450,000 for car rentals and at $205,000 for recreational vehicle space surcharges.

Interest earnings of $20,000 are expected in fiscal year 2006/07 as a result of a positive cash balance in the Local Government Investment Pool.

Miscellaneous revenues include major league revenue from spring training activities, rent from the Tucson Sidewinders baseball team, parking and concessions, and other events held at the stadium complex. Events include concerts, car shows, and other similar activities.

Fiscal Year 2006/2007

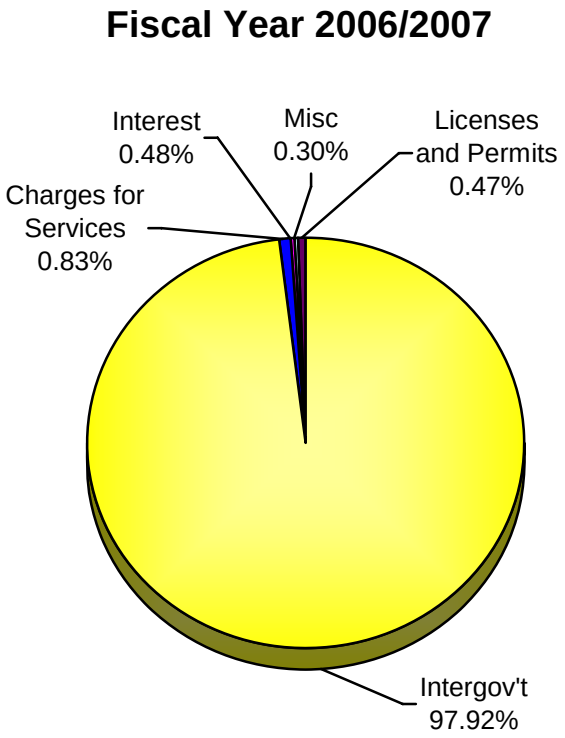


Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Intergovernmental	**1,630,850**	**1,702,414**	**1,795,179**	**1,740,000**	**1,655,000**
Interest	**129**		**31,663**	**20,000**	**20,000**
Miscellaneous	**977,329**	**960,651**	**1,117,217**	**1,061,263**	**1,124,263**
Total Revenue	**2,608,308**	**2,663,065**	**2,944,059**	**2,821,263**	**2,799,263**

TRANSPORTATION
Special Revenue Fund

Licenses and Permits revenues include $275,000 in permits and inspection fees for construction in rights of way and $20,000 for the use of rights of way.

Intergovernmental revenues consist primarily of $46,230,865 in Highway User Revenue Funds (HURF) distributed by the state of Arizona for the development and maintenance of County roads. Another large component is $12,584,160 of state shared vehicle license tax revenue. Other revenue includes $2,000 from the federal government's National Forest Reserve, $911,234 in federal Rural Transit and Safe Route grant funding, state rural transit and grant funding of $265,100, state HELP program funding of $1,322,000, and $20,373 from the city of Tucson for Safe Route and Bicycle and Pedestrian Safety grant match funding and $83,000 from the town of Marana for transit services.



Charges for Services include $450,000 from inspection and testing of streets and drainage of newly constructed subdivisions, $50,000 from the abandonment of County property, $5,000 from oversize vehicle operating fees, and $15,100 from miscellaneous services.

Interest earnings of $300,000 are expected in fiscal year 2006/07 from the Local Government Investment Pool.

Miscellaneous revenues include $150,100 in earnings from County rental properties, $22,500 in reimbursements for damages to property, $7,500 from sales of reports and other information, and $5,000 in miscellaneous cost recovery reimbursements.

Memo revenue prior to fiscal year 2005/06 was from the sale of land and cattle guards.

Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Licenses and Permits	**595,932**	**295,639**	**346,815**	**285,000**	**295,000**
Intergovernmental	**49,448,831**	**53,627,979**	**55,792,392**	**56,135,693**	**61,418,732**
Charges for Services	**618,332**	**617,521**	**686,928**	**510,500**	**520,100**
Interest	**788,320**	**326,247**	**406,014**	**300,000**	**300,000**
Miscellaneous	**429,500**	**1,309,979**	**587,004**	**194,700**	**185,100**
Memo	**1,000**	**2,376**	**16,850**		
Total Revenue	**51,881,915**	**56,179,741**	**57,836,003**	**57,425,893**	**62,718,932**

WASTEWATER MANAGEMENT
Enterprise Fund

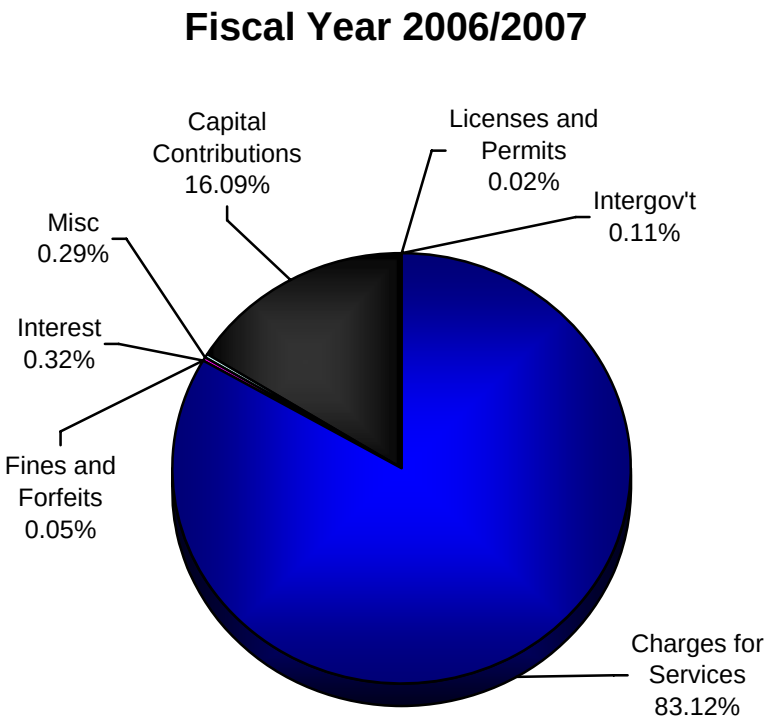
Licenses and Permits revenues are payments for industrial waste control pretreatment and discharge permits.

Intergovernmental revenues are a federal grant for the Arid West Water Quality Research Project.

Charges for Services consist of $65,237,885 in sewer user and septage hauler fees, $38,108,432 in participating and nonparticipating sewer connection fees, and $13,000 in small construction activity permits.

Fines and Forfeits consist of industrial pretreatment fines of $58,800 assessed against various commercial customers of Wastewater Management.

Interest earnings of $400,000 are from the Local Government Investment Pool.



Miscellaneous revenues of $357,497 are cost recovery and miscellaneous reimbursements.

Capital Contributions are non-operating revenue. These non-cash capital contributions are physical assets and are not available to fund department operations.

Revenue Object	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07
Licenses and Permits	**14,639**	**22,098**	**28,439**		**20,000**
Intergovernmental	**303,934**	**719,762**	**801,207**	**541,300**	**142,439**
Charges for Services	**65,844,168**	**77,193,657**	**87,370,480**	**99,044,502**	**103,359,317**
Fines and Forfeits	**76,385**	**48,548**	**72,721**	**58,800**	**58,800**
Interest	**977,985**	**213,288**	**498,130**	**100,194**	**400,000**
Miscellaneous	**842,580**	**1,017,518**	**1,567,967**	**10,068**	**357,497**
Capital Contributions	**12,473,664**	**22,213,973**	**20,722,136**	**20,000,000**	**20,000,000**
Total Revenue	**80,533,355**	**101,428,844**	**111,061,080**	**119,754,864**	**124,338,053**

Note: Prior to becoming a special revenue fund in fiscal year 2005/06, Solid Waste Management was in the Wastewater Management Enterprise Fund. Solid Waste Management fiscal years 2002/03 through 2004/05 are not shown here, instead they are shown separately on pages 8-14 and 9-21, and are still included in the Wastewater Management Enterprise Fund for historical purposes on page 8-10.

SUMMARY OF REVENUE BY FUND, DEPARTMENT, and CATEGORY
Fiscal Year 2005/2006 vs Fiscal Year 2006/2007

SOURCE OF REVENUES	ADOPTED REVENUES FY 2005/2006	ADOPTED REVENUES FY 2006/2007	CHANGE	EXPLANATION
GENERAL FUND				
Assessor				
Other Miscellaneous Revenues	6,000	6,000	0	
Clerk of the Board				
Alcoholic Beverages	1,600	1,600	0	
General Government Fees	300	300	0	
Other Miscellaneous Revenues	8,100	8,100	0	
Clerk of the Superior Court				
Federal Revenue	260,000	265,000	5,000	Increased reimbursement for child support from the Department of Economic Security
General Government Fees	181,958	180,000	(1,958)	Decrease in fees collected for passports
Other Miscellaneous Revenues	29,650	88,200	58,550	Amount budgeted for collecting past due accounts based on 28% collection fee
Court Fees	1,116,264	1,142,720	26,456	Increase in number of civil case filings and marriage licenses
Interest	15,000	17,200	2,200	Increase in interest rate
Other Fines & Forfeits	850,000	850,000	0	
Fines	208,000	208,000	0	
Community Development & Neighborhood Conservation				
Other Miscellaneous Revenues	104,840	104,840	0	
Community Resources				
Culture & Recreation Fees	144,300	153,700	9,400	Increase in Kino Recreation Center revenue
Other Miscellaneous Revenues	2,500	2,500	0	
Rents and Royalties	38,900	25,970	(12,930)	Decrease in Kino Community Center facility rentals
Community Services				
State Revenue	900,000	0	(900,000)	Vocational Rehabilitation grant properly recorded in special revenue fund for FY 2006/07
Constables				
Court Fees	360,500	400,500	40,000	Increase in papers served, along with improvements in customer service has created new business
Miscellaneous	22,000	22,000	0	
Contingency				
Federal Revenue	300,000	300,000	0	
General Government Fees	363,000	68,472	(294,528)	Recorder-Special Elections (363k); City of Tucson mass mailing 68k
County Administrator				
Court Fees	0	0	0	
County Attorney				
Other Miscellaneous Revenues	40,000	40,000	0	
City Participation	32,440	32,440	0	
Elections				
General Government Fees	5,000	5,000	0	
City Participation	150,000	680,000	530,000	Increased due to primary and general elections scheduled for FY 2006/07
State Revenue	4,107,000	0	(4,107,000)	Decrease for reimbursement for purchase of vision-impaired voting equipment and funding of County Bond election in FY 2005/06
Facilities Management				
Rents and Royalties	1,011,607	1,807,276	795,669	New Kino Public Health Building 847.8k; increase in other rent 7.6k; decrease in rent for 97 E. Congress (32.1k) and El Rio (27.6k)
Other Miscellaneous Revenues	3,000	4,500	1,500	Increase in recycling paper revenue
Finance				
Other Miscellaneous Revenues	48,000	60,000	12,000	Increase in late Personnel Action Form fees
Forensic Science Center				
General Government Fees	6,500	6,500	0	
Charges for Services	880,000	1,015,000	135,000	Increase in out of county cases
Miscellaneous	5,000	5,000	0	
General Fund Debt Service				
Interest	25,000	25,000	0	

SUMMARY OF REVENUE BY FUND, DEPARTMENT, and CATEGORY
Fiscal Year 2005/2006 vs Fiscal Year 2006/2007

SOURCE OF REVENUES	ADOPTED REVENUES FY 2005/2006	ADOPTED REVENUES FY 2006/2007	CHANGE	EXPLANATION
General Government Revenues				
Alcoholic Beverages	42,000	102,000	60,000	Increase in number of businesses being built in unincorporporated Pima County that sell alcoholic products
Auto Lieu Tax	24,342,270	25,267,276	925,006	Increased newer vehicle sales and population growth in the County
Business Licenses & Permits	2,297,537	2,457,992	160,455	Higher number of cable connections in unincorporated Pima County
City Participation	15,800	16,116	316	Marginal increase in City Payments in Lieu of Taxes, higher values, and more eligible property
Contributions/Pub Enterprise	9,040,413	12,716,494	3,676,081	Increase per Pima County Central Cost Allocation Plan & increase in Stadium Dist. & Library Dist. share
Federal Revenue	1,909,000	1,909,000	0	
General Government Fees	748,968	782,735	33,767	Increase per Pima County Central Cost Allocation Plan
Interest	588,510	1,580,483	991,973	Increase due to higher cash balances and rising interest rates
Other Miscellaneous Revenues	56,900	131,400	74,500	Treasurer Tax Lien Processing Fees recognized as Other Misc. Revenue instead of Delinquent Property Tax Penalties
Overhead - Grant Reimbursement	83,000	83,000	0	
Sales & Use Tax	92,708,000	108,500,000	15,792,000	Increase due to rising population, inflation and personal income in the State and Pima County
State Revenue	4,087,573	269,773	(3,817,800)	Exclusion of Prop 204 hold harmless revenues that were included in last years budget
Taxes / Interest on Delq. Prop. Taxes	5,056,928	5,877,896	820,968	Tax liens that are being purchased are older thus having more interest accrued against them
Taxes / Penalties on Delq. Prop.Taxe	679,673	639,883	(39,790)	Treasurer Tax Lien Processing Fees recognized as Other Misc. Revenue instead of Delinquent Property Tax Penalties
Taxes / Personal Property	10,935,941	11,818,993	883,052	Rise due to a 5.5% valuation increase, 5.7% tax rate decrease, 6% collection rate increase, & higher delq. tax collections
Taxes / Real Property	225,460,347	235,180,381	9,720,034	Increase of 11.69% in values, 5.41% growth & 6.28% appreciation, 5.7% tax rate decrease & lower delq. property tax collections
Transient Lodging Tax	1,433,800	2,950,742	1,516,942	Increased tax collections due to higher rates and occupancy, and an increased tax rate
Human Resources				
General Government Fees	1,350	2,200	850	Increase due to increased requests for personnel files and duplicate ID's
Other Miscellaneous Revenues	2,500	1,650	(850)	Decrease due to reduced miscellaneous revenue
Information Technology				
Other Miscellaneous Revenues	354,700	317,988	(36,712)	Reduced revenue from University Physicians Healthcare Hospital operations support
Rents and Royalties	235,200	373,274	138,074	Increased antenna/cellular rights-of-way charges
Institutional Health				
Other Miscellaneous Revenues	69,765	69,765	0	
Justice Court Ajo				
General Government Fees	1,355	1,355	0	
Justice Courts - Fines	203,140	203,140	0	
Other Miscellaneous Revenues	350	350	0	
Court Fees	18,258	18,258	0	
State Revenue	30,214	30,214	0	
Justice Court Green Valley				
State Revenue	30,299	33,346	3,047	Increased Justice of the Peace salary reimbursement based on FY 2006/07 salary increase
Court Fees	11,500	11,500	0	
Justice Courts - Fines	168,444	200,000	31,556	Increase in number of filings
Justice Courts Tucson				
State Revenue	254,009	298,301	44,292	Increased Justice of the Peace salary reimbursement based on FY 2006/07salary increase
General Government Fees	847,956	877,956	30,000	Increased defensive driving fees due to increase in filings and case processing staff
Court Fees	1,147,382	1,285,156	137,774	Increased civil filing and appearance fees due to increase in filings and case processing staff
Justice Courts - Fines	3,622,999	3,837,526	214,527	Increase in criminal and traffic fines from Clerk of the Superior Court collections and the Debt Set-off program
Other Fines & Forfeits	182,750	182,750	0	
Rents and Royalties	0	6,000	6,000	AllianceOne collection agency rent
Juvenile Court				
Federal Revenue	225,000	180,000	(45,000)	Decrease in national school lunch reimbursement
Court Fees	30,000	22,000	(8,000)	Decrease in adoption fees
Superior Courts - Fines	5,000	3,500	(1,500)	Decrease in total fines assessed
Correctional Housing	92,162	215,350	123,188	Increase in Pascua Yaqui contract to house juvenile detainees
Other Miscellaneous Revenues	10,000	5,000	(5,000)	Decrease in revenues received from miscellaneous sources

SUMMARY OF REVENUE BY FUND, DEPARTMENT, and CATEGORY
Fiscal Year 2005/2006 vs Fiscal Year 2006/2007

SOURCE OF REVENUES	ADOPTED REVENUES FY 2005/2006	ADOPTED REVENUES FY 2006/2007	CHANGE	EXPLANATION
Natural Resources, Parks, & Recreation				
Culture & Recreation Fees	458,875	482,775	23,900	Fees from new CIP facilities, a new program, and volume increase at existing facilities
General Government Fees	20,600	20,600	0	
Other Miscellaneous Revenues	47,000	87,500	40,500	A7 Ranch cattle sales
Rents and Royalties	140,188	223,125	82,937	New Arthur Pack Golf Course lease with new course operator
Non Departmental				
Transient Lodging Tax	1,433,800	4,339,326	2,905,526	Increased tax collections due to higher rates and occupancy, and an increased tax rate
Office of Court Appointed Counsel				
Court Fees	598,000	719,783	121,783	Increase in collections due to increased effectiveness of financial screening
State Revenue	50,000	10,000	(40,000)	Decrease in number of death penalty post conviction relief cases qualifying for reimbursement from state
Public Fiduciary				
Court Fees	431,120	431,120	0	
General Government Fees	15,000	15,000	0	
Recorder				
General Government Fees	3,290,000	3,240,000	(50,000)	Decreased recording fees due to reduction in number of documents recorded
Other Miscellaneous Revenues	264,000	300,000	36,000	Increase in postage fees collected
State Revenue	305,400	0	(305,400)	Decrease due to one-time reimbursement of voter registration cost from the state for transportation bond election in FY 2005/06
School Superintendent				
Federal Revenue	70,000	70,000	0	
Other Miscellaneous Revenues	200	200	0	
Sheriff				
Penalties/Delinquent Taxes	20,000	48,000	28,000	Increase in seizure fees based on prior year activity
Business Licenses & Permits	13,500	15,500	2,000	Increase in volume of licenses issued
General Government Fees	150,000	120,000	(30,000)	Decrease in charges to inmates participating in the work release program
Jury Fees	200	200	0	
Sheriff Dept Fees	420,000	405,000	(15,000)	Decrease in fees charged to inmates for work furlough (20k); partially offset by increase in fees collected for providing copies of records 5k
Correctional Housing	5,890,000	6,100,000	210,000	Increase in rates charged to state and cities for correctional housing
Justice Courts - Traffic Fines	5,300	10,000	4,700	Increase in number of fines collected for expired licenses
Other Miscellaneous Revenues	21,000	31,000	10,000	Increase in restitution payments from inmates
Superior Court				
Federal Revenue	262,000	262,000	0	
Superior Court Mandated Services				
Court Fees	125,023	125,023	0	
Other Miscellaneous Revenues	10,000	10,000	0	
Treasurer				
General Government Fees	150	150	0	
TOTAL GENERAL FUND REVENUE	**412,298,808**	**443,052,863**	**30,754,055**	
SPECIAL REVENUE FUNDS				
County Free Library				
Taxes	14,984,741	24,764,378	9,779,637	Increase in net assessed valuations 819m and tax rate increase of 0.1100
Intergovernmental	2,000	7,247,000	7,245,000	Tucson city participation 6m; Oro Valley city participation 325k; phone system 450k; Federal and State grants 472k
Interest	100,000	0	(100,000)	No interest revenues projected
Fines and Forfeits	0	500,000	500,000	Library fines will be revenue for the Library District in FY 2006/07
Miscellaneous	0	1,087,870	1,087,870	Library donations will be revenue for the Library District in FY 2006/07
Employment and Training				
Intergovernmental	12,331,607	11,395,767	(935,840)	Voc Rehab grant properly recorded 900k; loss of Youth Opportunity grant (750k); 3% funding reductions for Workplace Investment Act grants (1.284m); State reimbursement per student (8.4k); increase in PVHS federal grants 206.4k
Miscellaneous	1,650	2,000	350	Increase in PVHS contributions

SUMMARY OF REVENUE BY FUND, DEPARTMENT, and CATEGORY
Fiscal Year 2005/2006 vs Fiscal Year 2006/2007

SOURCE OF REVENUES	ADOPTED REVENUES FY 2005/2006	ADOPTED REVENUES FY 2006/2007	CHANGE	EXPLANATION
Environmental Quality				
Interest	14,000	45,000	31,000	Earnings from the Local Government Investment Pool which were under budgeted in FY 2005/06
Intergovernmental	1,351,395	1,245,080	(106,315)	Decreased federal EPA air grants(68k), state Natural Events Action Plan (dust control) (7k), state urban haze grant (20k), state auto emission repair program (11k)
Licenses and Permits	1,969,055	2,473,335	504,280	Increased septic tank 412k, air program 55k, water/sewer plan review 30k, all other adjustments net increase 7k
Miscellaneous	150	48,150	48,000	New gas cap replacement grant 8k and new undocumented entrant trail/dump cleanup grant 40k
Flood Control District				
Interest	100,000	100,000	0	
Miscellaneous	22,000	25,000	3,000	Increased rental property revenue
Taxes	19,720,839	22,664,193	2,943,354	Increased current year property tax collections from increase in valuations 2.923m and increased delinquent tax collections 20k
Intergovernmental	31,700	2,500	(29,200)	Two budgeted FY 05/06 grants not awarded and not budgeted in FY 06/07 28.6k, decreased in lieu of taxes payments .6k
Charges for Services	0	1,500	1,500	Report sales and blasting fees not budgeted in FY 05/06
Other Special Revenue Funds				
Intergovernmental	2,962,435	4,889,782	1,927,347	Indigent Defense Fill the Gap 36.7k; Co Atty Victim Witness Comp (44.8k); Co Atty Law Enforcement Antiracketeering 399.8k; Economic Development Fund 1.389m; Courts Fill the Gap 147k
Charges for Services	6,222,670	6,746,657	523,987	Parks Spec Programs 20k; Juvenile Probation Services (20k); Sheriff Commissary 200k; SC Probation 62k; COC Time Pay Fees (65k); COC Local Crt Automation (10k); COC Doc Storage & Retrieval 12k; SC Cty Law Library (3k); SC Child Visitation 28k; Recorder Document Storage & Retrieval 300k
Fines and Forfeits	710,500	645,000	(65,500)	Co Atty Bad Check Program (65k); Juvenile Victim Restitution (.5k)
Interest	270,611	636,775	366,164	Public Works Building 54k; Courts Fill the Gap 5k; SC Probation 28k; Sheriff Criminal Just Enhancement 15k; SC Cty Law Library 2k; COC Spousal Maintenance 2k; COC Child Support 1k; Sheriff Commissary (3k); COC Time Pay Fees 22k; COC Local Crt Automation 10k; COC Doc Storage & Retrieval 4k; Indigent Defense Fill the Gap 17k; Recorder Document Storage & Retrieval 52k; Co Atty Fill the Gap 15k; Taxpayer Information Fund 12k; Improvement District Formation Fund (.5k); Neighborhood Conservation 40k; Co Atty Law Enforcement Antiracketeering 83k; Co Atty Bad Check Program 5k; Juvenile Probation Services 4k
Miscellaneous	6,940,572	7,155,231	214,659	Parks Spec Programs 100k; Juvenile Victim Restitution (7k); Sheriff Commissary 160k; SC Cty Law Library 5k; COC Time Pay Fees 2k; Public Works Building (133k); Taxpayer Information Fund 1k; Co Atty Law Enforcement Antiracketeering 75k; Co Atty Victim Witness Comp 9k; Co Atty Bad Check Program 2k; Juvenile Probation Services 1k
Other Special Revenue Funds Grants				
Intergovernmental	52,211,564	38,355,324	(13,856,240)	Juvenile Court Grants (105k); County Attorney Grants (4k); School Reserve Fund (448k); Community Services Grants (542k); Sheriff Grants (13.299m); Superior Court Grants 20k; Parks Grants 6k; Institutional Health Grants 500k; Public Defender Training Fund 16k; Legal Defender Training Fund 1k
Interest	12,071	17,160	5,089	Sheriff Grants (9k); County Attorney Grants 14k;
Miscellaneous	870,316	811,721	(58,595)	Juvenile Court Grants (13k); Community Services Grants (2k); Justice Courts Tucson Grants (44k)
Public Health				
Charges for Services	2,223,590	2,420,020	196,430	Public Health Nursing immunization fees 93k; Animal Care collections 78k; Vital Registration records 45k; Disease Control immunization records (20k)
Fines and Forfeits	205,801	205,801	0	
Intergovernmental	11,557,258	10,305,504	(1,251,754)	Homeland Security, primarily pass through grants (1.653m); Tobacco Prevention grant 424k; Animal Care City Participation 58k; other miscellaneous changes in grant funding (81k)
Licenses and Permits	2,480,830	2,497,630	16,800	Increased volume of Animal Care Center license collections
Miscellaneous	52,460	111,540	59,080	Local program funding 45k; Vital Registration 10k; Animal Care 4k
Solid Waste				
Intergovernmental	1,090,000	1,200,000	110,000	Increased state tire recycling program funding
Charges for Services	5,330,000	5,782,000	452,000	Reopen Sahuarita landfill to commercial customers 437k, increases at other landfills 10k, increased tire collection fees 5k
Interest	40,000	40,000	0	
Miscellaneous	86,000	101,000	15,000	Increased sales of recyclable items from landfills
Stadium District				
Intergovernmental	1,740,000	1,655,000	(85,000)	Decrease in car rental surcharge (100k) offset by increase in in RV space surcharge 15k
Interest	20,000	20,000	0	
Miscellaneous	1,061,263	1,124,263	63,000	Increase in rental income for events

SUMMARY OF REVENUE BY FUND, DEPARTMENT, and CATEGORY
Fiscal Year 2005/2006 vs Fiscal Year 2006/2007

SOURCE OF REVENUES	ADOPTED REVENUES FY 2005/2006	ADOPTED REVENUES FY 2006/2007	CHANGE	EXPLANATION
Transportation				
Charges for Services	510,500	520,100	9,600	Increased sales of electronic GIS data
Interest	300,000	300,000	0	
Intergovernmental	56,135,693	61,418,732	5,283,039	Increased Highway User Revenue Funds and state Shared Vehicle License Taxes
Licenses and Permits	285,000	295,000	10,000	Increased use of highway easements
Miscellaneous	194,700	185,100	(9,600)	Decreased rental property revenues and miscellaneous
TOTAL SPECIAL REVENUE FUNDS	**204,142,971**	**219,041,113**	**14,898,142**	
DEBT SERVICE				
Taxes	42,973,572	49,445,842	6,472,270	Current year collections primarily due to increases in NAV 5.875m; prior year collections 597k
Special Assessment	290,801	291,456	655	Changes in debt service for improvement districts: Camino Ojo de Agua 56k; Cimarron (43k); La Cholla (12k)
Intergovernmental	7,500	7,500	0	
Interest	304,200	693,000	388,800	Higher interest rates
TOTAL DEBT SERVICE	**43,576,073**	**50,437,798**	**6,861,725**	
CAPITAL PROJECTS				
Intergovernmental	14,997,572	11,881,420	(3,116,152)	Decreased state project funding
Charges for Services	7,235,700	17,407,915	10,172,215	Increased road impact fees 8.979m and contributions from developers and/or other outside sources 1.193m
Interest	581,423	4,176,652	3,595,229	Increased earnings from the Local Government Investment Pool
Miscellaneous	1,334,255	1,740,695	406,440	Increased miscellaneous cost recovery
TOTAL CAPITAL PROJECTS	**24,148,950**	**35,206,682**	**11,057,732**	
ENTERPRISE FUNDS				
Development Services				
Licenses and Permits	10,050,279	11,946,410	1,896,131	Increased building, mechanical, electrical, and plumbing permits and inspections
Charges for Services	3,824,082	4,888,366	1,064,284	Increased levels of plan checks and reviews, subdivision fees, zoning permits and fees, conditional use permits, technical fees, plan amendments, hearings, copy and records fees, and other service charges
Interest	116,396	264,860	148,464	Increased earnings from Local Government Investment Pool
Miscellaneous	184,887	141,090	(43,797)	Decreased intergovernmental addressing services and miscellaneous cost recovery
Medical Services				
Intergovernmental	4,307,830	4,307,830	0	
Charges for Services	264,694,314	258,638,359	(6,055,955)	Pima Health System & Services (PHS&S) decrease in capitation fee revenue (6.111m) and AHCCCS premium tax (105k) primarily due to Medicare D-Prescription Drug Coverage; increase in claims processing revenue 159k
Interest	457,954	1,052,733	594,779	PHS&S anticipated increase in interest rates
Miscellaneous	16,300	20,300	4,000	PHS&S increase Posada del Sol (PDS) food 2k, other miscellaneous PDS 2k
Parking Garages				
Interest	10,000	53,664	43,664	Increased earnings from Local Government Investment Pool
Miscellaneous	1,493,040	1,458,854	(34,186)	Decreased parking revenues due to new city garage in vicinity of Legal Service Building Garage
Wastewater Management				
Licenses and Permits	0	20,000	20,000	Industrial waste permits budgeted in Charges for Services in FY 2005/06
Intergovernmental	541,300	142,439	(398,861)	Federal grant funding ends October 2006
Charges for Services	99,044,502	103,359,317	4,314,815	Increased sewer connection fees
Fines and Forfeits	58,800	58,800	0	
Interest	100,194	400,000	299,806	Increased earnings from the Local Government Investment Pool
Memo Revenue	20,000,000	20,000,000	0	
Miscellaneous	10,068	357,497	347,429	Increased miscellaneous cost recoveries
TOTAL ENTERPRISE FUNDS	**404,909,946**	**407,110,519**	**2,200,573**	
GRAND TOTAL ALL FUNDS	**1,089,076,748**	**1,154,848,975**	**65,772,227**	

SUMMARY OF REVENUE BY FUND, DEPARTMENT, and CATEGORY
Fiscal Year 2005/2006 vs Fiscal Year 2006/2007

SOURCE OF REVENUES	ADOPTED REVENUES FY 2005/2006	ADOPTED REVENUES FY 2006/2007	CHANGE	EXPLANATION
THE FOLLOWING IS PROVIDED FOR INFORMATIONAL PURPOSES ONLY				
INTERNAL SERVICE FUNDS				
Communications				
Charges for Services	2,219,309	2,307,374	88,065	Increased voice/data infrastructure charges, and fax and internet server charges
Interest	7,500	7,500	0	
Miscellaneous	0	760,485	760,485	New wireless radio revenues 757.5k and Mt. Lemmon Weather Radio Transmitter System revenue 3k
Fleet Services				
Charges for Services	12,927,856	13,947,347	1,019,491	Increase in motor pool rates 1.6m and department direct/special bill rates 10k; offset by transfer of wireless radio services to Communications (544k)
Interest	30,000	30,000	0	
Intergovernmental	37,000	34,000	(3,000)	Decrease in state tax refund for off road diesel fuel consumption
Memo Revenue	224,255	210,000	(14,255)	Decrease in sale of fixed assets
Miscellaneous	526,555	797,229	270,674	Increase in other government agencies fuel sales/maintenance revenue 253.7k and new space rental from Communications 17k
Graphic Services				
Charges for Services	1,490,270	1,579,150	88,880	Anticipated increase in job volume after capital equipment upgrades
Miscellaneous	0	10,150	10,150	Sales of reports and atlases to the public not budgeted in FY 2005/06
Risk Management				
Charges for Services	13,799,503	16,531,981	2,732,478	Increased self insurance premiums
Interest	500,000	700,000	200,000	Increase due to increase in fund balance
TOTAL INTERNAL SERVICE FUNDS	**31,762,248**	**36,915,216**	**5,152,968**	
TOTAL REVENUES	**1,120,838,996**	**1,191,764,191**	**70,925,195**	

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Debt Service Fund	Total Expenditures
COUNTY ADMINISTRATION				
ASSESSOR				
ADMINISTRATION	1,633,170			1,633,170
ASSESSOR STATUTORY MANDATES	6,837,203			6,837,203
TOTAL ASSESSOR	8,470,373			8,470,373
BOARD OF SUPERVISORS				
BOARD OF SUPERVISORS	1,674,540			1,674,540
TOTAL BOARD OF SUPERVISORS	1,674,540			1,674,540
CLERK OF THE BOARD				
ADMINISTRATION/MANAGEMENT	794,372			794,372
DOCUMENT & MICROGRAPHIC MGMT	528,466			528,466
TOTAL CLERK OF THE BOARD	1,322,838			1,322,838
COUNTY ADMINISTRATOR				
COUNTY ADMINISTRATOR	1,500,821			1,500,821
FACILITIES RENEWAL FUND		8,760,468		8,760,468
SONORAN DESERT CONSERVATION PLAN		6,921		6,921
TOTAL COUNTY ADMINISTRATOR	1,500,821	8,767,389		10,268,210
ELECTIONS				
ELECTIONS	3,824,652			3,824,652
TOTAL ELECTIONS	3,824,652			3,824,652
FINANCE & RISK MANAGEMENT				
ADMINISTRATION	1,195,519			1,195,519
BUDGET	1,321,792			1,321,792
FINANCIAL CONTROL & REPORTING	1,521,571			1,521,571
FINANCIAL MANAGEMENT & AUDIT	1,115,774	45,000		1,160,774
FINANCIAL OPERATIONS	1,638,041			1,638,041
TOTAL FINANCE & RISK MANAGEMENT	6,792,697	45,000		6,837,697
FORENSIC SCIENCE CENTER				
FORENSIC SCIENCE CENTER	2,578,742			2,578,742
TOTAL FORENSIC SCIENCE CENTER	2,578,742			2,578,742
HUMAN RESOURCES				
COMPENSATION/BENEFITS/CLASSIFICATION	1,062,114			1,062,114
RECRUITMENT/EMPLOYMENT RIGHTS	1,075,220			1,075,220
STAFF SERVICES	439,550			439,550
TOTAL HUMAN RESOURCES	2,576,884			2,576,884
INFORMATION TECHNOLOGY				
INFORMATION TECHNOLOGY	6,344,484	2,040,000		8,384,484
TOTAL INFORMATION TECHNOLOGY	6,344,484	2,040,000		8,384,484
NON DEPARTMENTAL				
CONTINGENCY	19,516,164	3,200,000		22,716,164
DEBT SERVICE			73,418,403	73,418,403
EMPLOYEE BENEFIT LIABILITY FUND		1,000,000		1,000,000
GENERAL FUND DEBT SERVICE	3,020,635			3,020,635
GENERAL GOVERNMENT REVENUES	705,000			705,000
NON DEPARTMENTAL	8,290,302			8,290,302
TOTAL NON DEPARTMENTAL	31,532,101	4,200,000	73,418,403	109,150,504

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Debt Service Fund	Total Expenditures
PROCUREMENT				
ADMINISTRATION	512,559			512,559
CONTRACTS-MATERIALS & SVCS DIV	907,184			907,184
VENDOR RELATIONS & COMPLIANCE	183,423			183,423
TOTAL PROCUREMENT	1,603,166			1,603,166
RECORDER				
ADMINISTRATION	418,797			418,797
INFORMATION SERVICES		1,943,880		1,943,880
RECORDER DIVISION	1,021,548			1,021,548
VOTER REGISTRATION	1,385,478			1,385,478
TOTAL RECORDER	2,825,823	1,943,880		4,769,703
TREASURER				
INFORMATION TECHNOLOGIES	485,930	504,601		990,531
TREASURER OPERATIONS	1,891,409			1,891,409
TOTAL TREASURER	2,377,339	504,601		2,881,940
TOTAL COUNTY ADMINISTRATION	**73,424,460**	**17,500,870**	**73,418,403**	**164,343,733**
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY				
FINANCE & RISK MANAGEMENT				
RISK MANAGEMENT				17,491,678
INFORMATION TECHNOLOGY				
COMMUNICATIONS				3,392,657
TOTAL INTERNAL SERVICE - COUNTY ADMINISTRATION				**20,884,335**

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Debt Service Fund	Total Revenues
COUNTY ADMINISTRATION				
ASSESSOR				
ASSESSOR STATUTORY MANDATES	6,000			6,000
TOTAL ASSESSOR	6,000			6,000
CLERK OF THE BOARD				
ADMINISTRATION/MANAGEMENT	10,000			10,000
TOTAL CLERK OF THE BOARD	10,000			10,000
ELECTIONS				
ELECTIONS	685,000			685,000
TOTAL ELECTIONS	685,000			685,000
FINANCE & RISK MANAGEMENT				
FINANCIAL OPERATIONS	60,000			60,000
TOTAL FINANCE & RISK MANAGEMENT	60,000			60,000
FORENSIC SCIENCE CENTER				
FORENSIC SCIENCE CENTER	1,026,500			1,026,500
TOTAL FORENSIC SCIENCE CENTER	1,026,500			1,026,500
HUMAN RESOURCES				
STAFF SERVICES	3,850			3,850
TOTAL HUMAN RESOURCES	3,850			3,850
INFORMATION TECHNOLOGY				
INFORMATION TECHNOLOGY	691,262			691,262
TOTAL INFORMATION TECHNOLOGY	691,262			691,262
NON DEPARTMENTAL				
CONTINGENCY	368,472			368,472
DEBT SERVICE			50,437,798	50,437,798
GENERAL FUND DEBT SERVICE	25,000			25,000
GENERAL GOVERNMENT REVENUES	410,284,164			410,284,164
NON DEPARTMENTAL	4,339,326			4,339,326
TOTAL NON DEPARTMENTAL	415,016,962		50,437,798	465,454,760
RECORDER				
INFORMATION SERVICES		1,496,500		1,496,500
RECORDER DIVISION	3,500,000			3,500,000
VOTER REGISTRATION	40,000			40,000
TOTAL RECORDER	3,540,000	1,496,500		5,036,500
TREASURER				
INFORMATION TECHNOLOGIES		124,000		124,000
TREASURER OPERATIONS	150			150
TOTAL TREASURER	150	124,000		124,150
TOTAL COUNTY ADMINISTRATION	**421,039,724**	**1,620,500**	**50,437,798**	**473,098,022**

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Debt Service Fund	Total Revenues
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY				
FINANCE & RISK MANAGEMENT				
RISK MANAGEMENT				17,231,981
INFORMATION TECHNOLOGY				
COMMUNICATIONS				3,075,359
TOTAL INTERNAL SERVICE - COUNTY ADMINISTRATION				**20,307,340**

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

Functional Area/Super Department/Programs	FTEs
COUNTY ADMINISTRATION	
ASSESSOR	
ADMINISTRATION	20.5
ASSESSOR STATUTORY MANDATES	140.5
TOTAL ASSESSOR	161.0
BOARD OF SUPERVISORS	
BOARD OF SUPERVISORS	21.1
TOTAL BOARD OF SUPERVISORS	21.1
CLERK OF THE BOARD	
ADMINISTRATION/MANAGEMENT	9.0
DOCUMENT & MICROGRAPHIC MGMT	10.0
TOTAL CLERK OF THE BOARD	19.0
COUNTY ADMINISTRATOR	
COUNTY ADMINISTRATOR	16.3
TOTAL COUNTY ADMINISTRATOR	16.3
ELECTIONS	
ELECTIONS	14.0
TOTAL ELECTIONS	14.0
FINANCE & RISK MANAGEMENT	
ADMINISTRATION	12.6
BUDGET	14.0
FINANCIAL CONTROL & REPORTING	22.0
FINANCIAL MANAGEMENT & AUDIT	17.0
FINANCIAL OPERATIONS	29.0
TOTAL FINANCE & RISK MANAGEMENT	94.6
FORENSIC SCIENCE CENTER	
FORENSIC SCIENCE CENTER	27.5
TOTAL FORENSIC SCIENCE CENTER	27.5
HUMAN RESOURCES	
COMPENSATION/BENEFITS/CLASSIFICATION	16.3
RECRUITMENT/EMPLOYMENT RIGHTS	17.3
STAFF SERVICES	7.3
TOTAL HUMAN RESOURCES	40.9
INFORMATION TECHNOLOGY	
INFORMATION TECHNOLOGY	102.6
TOTAL INFORMATION TECHNOLOGY	102.6
PROCUREMENT	
ADMINISTRATION	8.5
CONTRACTS-MATERIALS & SVCS DIV	13.0
DESIGN & CONSTRUCTION SERVICES	8.4
VENDOR RELATIONS & COMPLIANCE	3.9
TOTAL PROCUREMENT	33.8

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

Functional Area/Super Department/Programs	FTEs
RECORDER	
ADMINISTRATION	5.0
INFORMATION SERVICES	11.0
RECORDER DIVISION	21.0
VOTER REGISTRATION	29.0
TOTAL RECORDER	66.0
TREASURER	
INFORMATION TECHNOLOGIES	7.0
TREASURER OPERATIONS	34.0
TOTAL TREASURER	41.0
TOTAL COUNTY ADMINISTRATION	**637.8**
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY	
FINANCE & RISK MANAGEMENT	
RISK MANAGEMENT	18.0
TOTAL FINANCE & RISK MANAGEMENT	18.0
INFORMATION TECHNOLOGY	
COMMUNICATIONS	18.0
TOTAL INFORMATION TECHNOLOGY	18.0
TOTAL INTERNAL SERVICE COUNTY ADMINISTRATION	36.0

Assessor

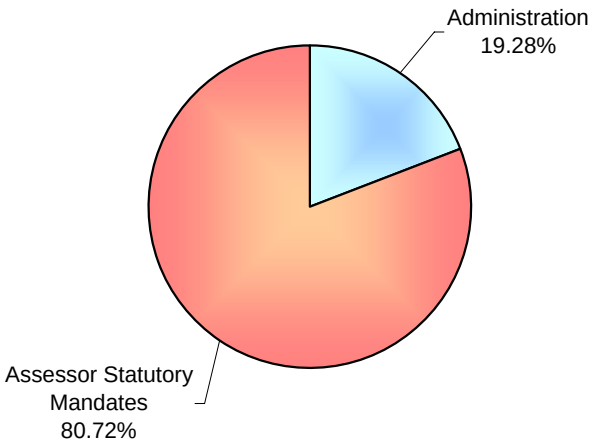
Expenditures: 8,470,373 **Revenues:** 6,000

FTEs 161.0

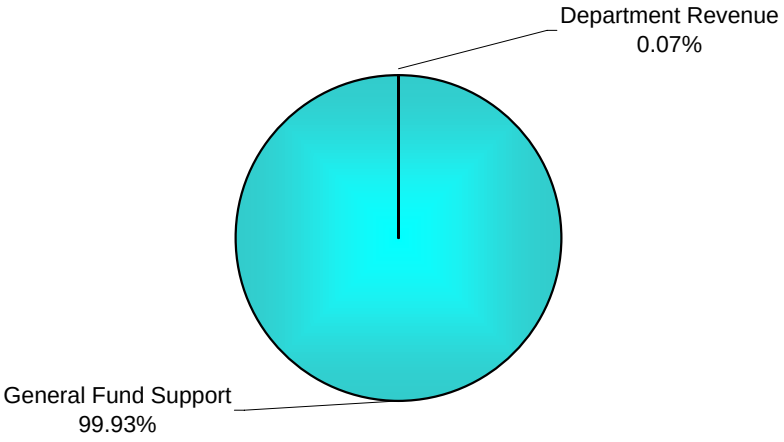
Function Statement: Locate, identify, and value all real and personal property in Pima County. Annually value and add to the tax roll all new construction, additions, changes in ownership, subdivisions, and parcel splits. Educate and assist the public in the valuation and appeals process.

Mandates: ARS Title 42: Taxation

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: ASSESSOR

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATION	1,576,996	1,464,504	1,633,170
ASSESSOR STATUTORY MANDATES	5,591,421	6,403,408	6,837,203
Total Expenditures	**7,168,417**	**7,867,912**	**8,470,373**
Funding by Source			
Revenues			
ADMINISTRATION	12	0	0
ASSESSOR STATUTORY MANDATES	7,594	6,000	6,000
Total Revenues	**7,606**	**6,000**	**6,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**7,160,811**	**7,861,912**	**8,464,373**
Total Program Funding	**7,168,417**	**7,867,912**	**8,470,373**
Staffing (FTEs) by Program			
ADMINISTRATION	20.0	20.0	20.5
ASSESSOR STATUTORY MANDATES	132.0	141.0	140.5
Total Staffing (FTEs)	**152.0**	**161.0**	**161.0**

Program Summary

Department: ASSESSOR
Program: ADMINISTRATION

Function

Provide administrative and managerial support to all departmental programs.

Description of Services

Provide personnel, payroll, procurement services, and operational planning. Develop departmental procedures. Administer the department's information systems.

Program Goals and Objectives

- Ensure the proper and timely performance of all programs mandated to the Assessor by law
- Administer, direct, and manage County personnel policies and procedures
- Prepare fiscally realistic and responsible budgets
- Monitor procurement and operational services
- Direct and monitor non mandated services currently provided
- Develop new methods for maintaining historical data
- Maintain a local area network (LAN) with current technologies
- Develop management strategies through education
- Develop electronic methods to enhance processing of tabular and graphic data

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Training, education and assistance provided to staff	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	914,765	1,105,189	1,079,044
SUPPLIES AND SERVICES	363,813	359,315	519,476
CAPITAL OUTLAY	298,418	0	34,650
Total Program Expenditures	**1,576,996**	**1,464,504**	**1,633,170**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	12	0	0
Operating Revenue Sub-Total	**12**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,576,984**	**1,464,504**	**1,633,170**
Total Program Funding	**1,576,996**	**1,464,504**	**1,633,170**
Program Staffing (FTEs)	**20.0**	**20.0**	**20.5**

Program Summary

Department: ASSESSOR
Program: ASSESSOR STATUTORY MANDATES

Function

Provide services in conformance with statutory mandates, legislative changes, and policies of the U.S. Department of Commerce, the Arizona Department of Revenue, and the Arizona Department of Commerce.

Description of Services

Identify, classify, and value all taxable property. Defend established values during the administrative appeal, notice of error, and notice of change processes. Assist taxpayers.

Program Goals and Objectives

- Defend values established for all real and personal property
- List, value, and classify all new construction and additions to both real and personal property including mobile homes and business accounts
- Implement new applications to the LAN system to include tabular and graphic data
- Ensure Assessor database interacts with Transportation and Development Services databases to coordinate graphic database with Assessor's base maps
- Establish electronic Board Resolution file in conjunction with the Treasurer and Board of Supervisors to ensure timely processing of corrections
- Grant exemption status to qualifying applicants as mandated
- Migrate from the County's mainframe to a local area network (LAN)
- Migrate existing exemption manual functions performed to computer applications
- Accept, review, route, update, and respond to petitions filed during the Administrative Appeal process
- Accept, review, route, update, and respond to Notices of Error and Notices of Claims filed
- Accept, review, and grant legislative freeze applications
- Implement and maintain enterprise zones as directed by state and federal agencies

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
New commercial, residential, field and personal property inspections completed	97%	98%	98%
Percentage of property transfers, splits, and subdivisions processed within the year of receipt	89%	95%	96%
Percentage of telephone inquiries regarding personal and real property answered	100%	100%	100%
Petitions filed during the Administrative Appeal process accepted, reviewed and answered	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	5,033,249	6,199,078	6,548,518
SUPPLIES AND SERVICES	551,030	204,330	288,685
CAPITAL OUTLAY	7,142	0	0
Total Program Expenditures	**5,591,421**	**6,403,408**	**6,837,203**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	47	0	0
MISCELLANEOUS	7,547	6,000	6,000
Operating Revenue Sub-Total	**7,594**	**6,000**	**6,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**5,583,827**	**6,397,408**	**6,831,203**
Total Program Funding	**5,591,421**	**6,403,408**	**6,837,203**
Program Staffing (FTEs)	**132.0**	**141.0**	**140.5**

Board of Supervisors

Expenditures: 1,674,540 **Revenues:** 0

FTEs 21.1

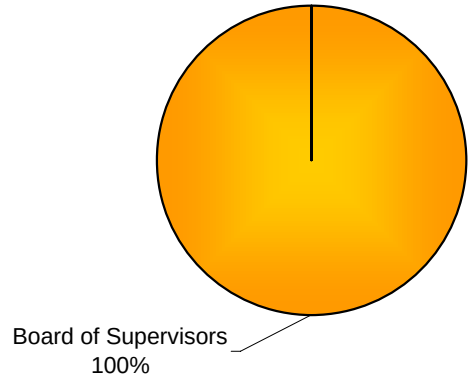
Function Statement:

Fulfill the duties and responsibilities set forth in Arizona Revised Statutes. Fund and maintain public health and safety. Lay out, maintain, and manage roads and bridges within the County. Provide health care and legal services to the indigent population of the County. Supervise the official conduct of all County officers charged with assessing, collecting, safekeeping, managing, or disbursing public revenues. Initiate and support state legislation beneficial to Pima County. Pursue federal and state funding to support services to County residents. Respond to constituents' problems, suggestions, inquiries, or complaints. Establish policies and goals to be carried out and achieved by County departments. Set spending limits and approve budgets of all County departments.

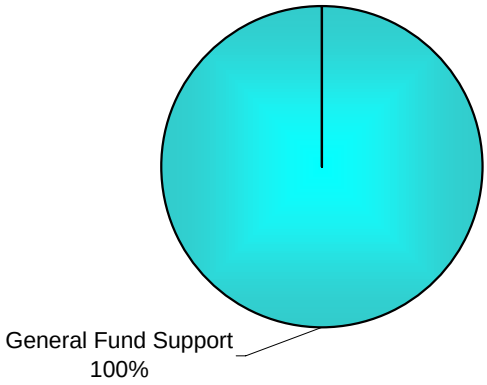
Mandates:

ARS Title 11, Chapter 2: Board of Supervisors

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: BOARD OF SUPERVISORS

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
BOARD OF SUPERVISORS	1,419,291	1,608,925	1,674,540
Total Expenditures	**1,419,291**	**1,608,925**	**1,674,540**
Funding by Source			
Revenues			
BOARD OF SUPERVISORS	135	0	0
Total Revenues	**135**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,419,156**	**1,608,925**	**1,674,540**
Total Program Funding	**1,419,291**	**1,608,925**	**1,674,540**
Staffing (FTEs) by Program			
BOARD OF SUPERVISORS	22.9	23.2	21.1
Total Staffing (FTEs)	**22.9**	**23.2**	**21.1**

Program Summary

Department: BOARD OF SUPERVISORS
Program: BOARD OF SUPERVISORS

Function

Fulfill the duties and responsibilities set forth in Arizona Revised Statute Title 11, Chapter 2.

Description of Services

Fund and maintain public health and safety. Lay out, maintain, and manage roads and bridges within the County. Provide health care and legal services to the indigent population of the County. Supervise the official conduct of all County officers charged with assessing, collecting, safekeeping, managing, or disbursing public funds. Initiate and support state legislation beneficial to Pima County. Pursue federal and state funding to support services to County residents. Respond to constituents' problems, suggestions, inquiries, or complaints. Establish policies and goals to be carried out and achieved by County departments. Set spending limits and approve budgets of all County departments. Levy taxes.

Program Goals and Objectives

- Manage growth in a way that provides maximum benefits to residents, minimizes future taxes, and achieves community and environmental goals

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Meetings required by statute held on time	yes	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,293,237	1,403,524	1,403,244
SUPPLIES AND SERVICES	124,613	199,401	265,296
CAPITAL OUTLAY	1,441	6,000	6,000
Total Program Expenditures	**1,419,291**	**1,608,925**	**1,674,540**
Program Funding by Source			
Revenues			
MISCELLANEOUS	135	0	0
Operating Revenue Sub-Total	**135**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,419,156**	**1,608,925**	**1,674,540**
Total Program Funding	**1,419,291**	**1,608,925**	**1,674,540**
Program Staffing (FTEs)	**22.9**	**23.2**	**21.1**

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Clerk of the Board

Expenditures: 1,322,838 **Revenues:** 10,000

FTEs 19.0

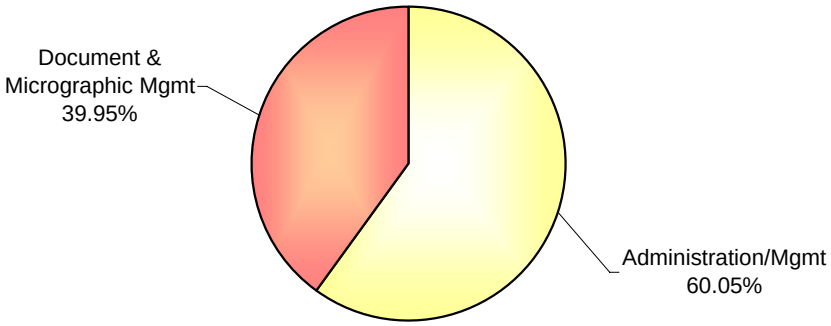
Function Statement:

Record and publish all proceedings of the Board of Supervisors. Preserve and file all accounts acted upon by the Board. Provide efficient management, suitable storage, and utilization of Pima County records. Process, preserve, and file all petitions, various licenses, and applications. Process subscriptions, publicize amendments, and codify ordinances for inclusion in the Pima County Code. Fulfill requirements of boards, commissions, and committees. Discharge statutory requirements for special taxing districts. Perform all other duties required by law, rule, or order of the Board.

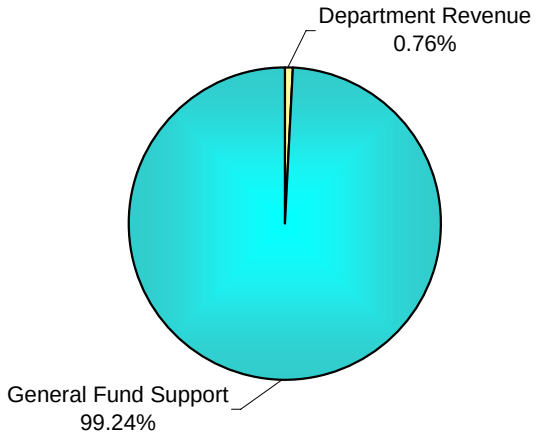
Mandates:

ARS Title 4: Alcoholic Beverages; Title 5: Amusements and Sports; Title 11: Counties; Title 12: Courts and Civil Proceedings; Title 35: Public Finances: Title 36: Public Health and Safety; Title 38: Public Officers and Employees; Title 39: Public Records, Printing and Notices; Title 41: State Government; Title 42: Taxation; and Title 48: Special Taxing Districts; Board of Supervisors' Policy C 4-2: Pima County Records Management Program.

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: CLERK OF THE BOARD

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATION/MANAGEMENT	700,338	775,816	794,372
DOCUMENT & MICROGRAPHIC MGMT	425,128	491,022	528,466
Total Expenditures	**1,125,466**	**1,266,838**	**1,322,838**
Funding by Source			
Revenues			
ADMINISTRATION/MANAGEMENT	14,419	10,000	10,000
DOCUMENT & MICROGRAPHIC MGMT	61	0	0
Total Revenues	**14,480**	**10,000**	**10,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,110,986**	**1,256,838**	**1,312,838**
Total Program Funding	**1,125,466**	**1,266,838**	**1,322,838**
Staffing (FTEs) by Program			
ADMINISTRATION/MANAGEMENT	9.0	9.0	9.0
DOCUMENT & MICROGRAPHIC MGMT	10.0	10.0	10.0
Total Staffing (FTEs)	**19.0**	**19.0**	**19.0**

Program Summary

Department: CLERK OF THE BOARD
Program: ADMINISTRATION/MANAGEMENT

Function

Record and publish all proceedings of the Board of Supervisors. Preserve and file all accounts acted upon by the Board. Process, preserve, and file all petitions, various licenses, and applications. Process subscriptions and publicize amendments to the Pima County Code. Fulfill requirements of boards, commissions, and committees. Discharge statutory requirements for special taxing districts. Perform all other duties required by law, rule, or order of the Board.

Description of Services

Coordinate, prepare, and post the Board of Supervisors meeting agendas/addenda including all substantiating documents in hard copy and electronically on the Internet. Transcribe and publish Board meeting minutes. Transcribe and type "verbatims." Process Board meeting paperwork. Maintain permanent records of minutes, resolutions, and ordinances. Fulfill requests for public records. Maintain a database of Pima County Code materials and provide subscriptions. Process various licenses and applications, including those for liquor, bingo, and fireworks displays. Maintain records of membership for boards, commissions, and committees. Maintain and distribute Board of Supervisors policies. Fulfill statutory duties relating to special taxing districts.

Program Goals and Objectives

- Perform all duties within mandated deadlines
- Continue to improve/modify the features of the electronic agenda
- Continue to participate in the countywide development of Homepage improvements and Internet security
- Continue with ongoing database development project of converting microfilmed records into searchable text files

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Electronic agenda prepared/uploaded	82	82	82
Licenses/permits processed	170	175	175
Litigation/claims processed	445	450	450

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	459,122	495,679	525,870
SUPPLIES AND SERVICES	241,216	267,258	268,502
CAPITAL OUTLAY	0	12,879	0
Total Program Expenditures	**700,338**	**775,816**	**794,372**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	2,225	1,600	1,600
CHARGES FOR SERVICES	659	300	300
MISCELLANEOUS	11,535	8,100	8,100
Operating Revenue Sub-Total	**14,419**	**10,000**	**10,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**685,919**	**765,816**	**784,372**
Total Program Funding	**700,338**	**775,816**	**794,372**
Program Staffing (FTEs)	**9.0**	**9.0**	**9.0**

Program Summary

Department: CLERK OF THE BOARD
Program: DOCUMENT & MICROGRAPHIC MGMT

Function

Provide an efficient and effective Pima County Records Management Program in accordance with Arizona Revised Statute 41-1346 and Board of Supervisor's Policy C 4-2.

Description of Services

Store active and inactive public records. Establish records retention schedules. Implement records destruction based on retention schedules. Microfilm permanent records. Access, retrieve, and deliver stored information. Provide training in records management practices to County personnel.

Program Goals and Objectives

- Continue promoting the Pima County Records Management Program to ensure countywide compliance
- Expand our services to include making file requests and retrieving box information via the County Intranet
- Continue marketing micrographic services to other local jurisdictions to generate revenue
- Continue utilizing recycling services for destruction of records to offset costs for the shredding of confidential documents
- Identify and provide storage in our vault for original microfilm, backup tapes, and CDs of vital documents currently stored in County offices

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Frames microfilmed	1,485,000	1,493,000	1,498,000
Records handled per cubic foot	67,170	67,170	68,750
Permanent records stored	9.0%	8.0%	7.5%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	377,956	429,207	466,646
SUPPLIES AND SERVICES	47,172	61,815	61,820
Total Program Expenditures	**425,128**	**491,022**	**528,466**
Program Funding by Source			
Revenues			
MISCELLANEOUS	61	0	0
Operating Revenue Sub-Total	**61**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**425,067**	**491,022**	**528,466**
Total Program Funding	**425,128**	**491,022**	**528,466**
Program Staffing (FTEs)	**10.0**	**10.0**	**10.0**

County Administrator

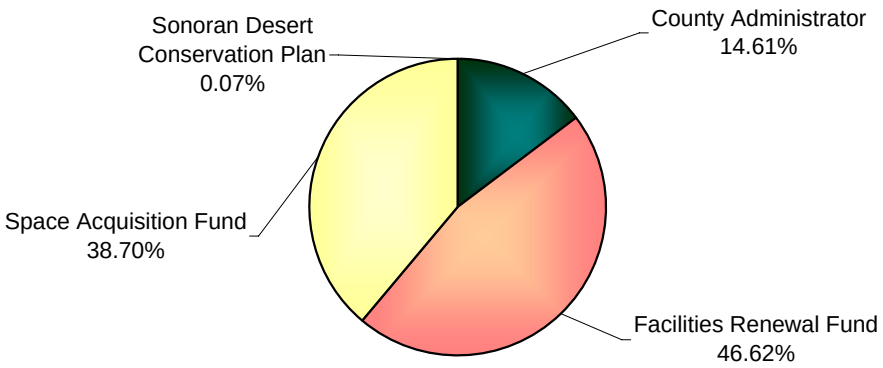
Expenditures: 10,268,210 **Revenues:** 0

FTEs 16.3

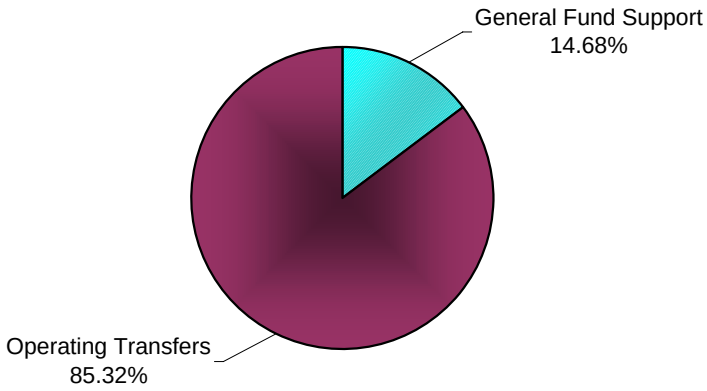
Function Statement: Carry out the policies and attain goals established by the Board of Supervisors. Provide information and technical assistance to the Board. Administer and oversee all nonelected official department operations. Provide management, coordination, and communication on all legislative issues and intergovernmental needs. Oversee such programs as the Sonoran Desert Conservation Plan, Facilities Renewal Fund, and Space Acquisition Fund.

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: COUNTY ADMINISTRATOR

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
COUNTY ADMINISTRATOR	1,251,817	1,326,571	1,500,821
FACILITIES RENEWAL FUND	166,874	2,057,858	4,786,663
OFFICE OF REVENUE & COLLECTIONS	989,835	0	0
SONORAN DESERT CONSERVATION PLAN	236,636	430,000	6,921
SPACE ACQUISITION FUND	0	0	3,973,805
Total Expenditures	**2,645,162**	**3,814,429**	**10,268,210**
Funding by Source			
Revenues			
FACILITIES RENEWAL FUND	26,759	0	0
OFFICE OF REVENUE & COLLECTIONS	10	0	0
SONORAN DESERT CONSERVATION PLAN	239,458	0	0
Total Revenues	**266,227**	**0**	**0**
Net Operating Transfers In/(Out)	**(1,263,000)**	**1,612,258**	**8,760,468**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**445,600**	**0**
General Fund Support	**3,641,935**	**1,756,571**	**1,507,742**
Total Program Funding	**2,645,162**	**3,814,429**	**10,268,210**
Staffing (FTEs) by Program			
COUNTY ADMINISTRATOR	17.2	16.2	16.3
OFFICE OF REVENUE & COLLECTIONS	20.0	0.0	0.0
Total Staffing (FTEs)	**37.2**	**16.2**	**16.3**

Program Summary

Department: COUNTY ADMINISTRATOR
Program: COUNTY ADMINISTRATOR

Function

Carry out the policies and attain goals established by the Board of Supervisors.

Description of Services

Administer and oversee all nonelected official department operations. Provide management, coordination, and communications on all legislative issues and intergovernmental needs.

Program Goals and Objectives

- Implement the Board of Supervisors policies and work with the State Legislature on issues affecting Pima County
- Identify ways to generate increased revenue for services

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Department budget requests reviewed	yes	yes	yes
Board requests met	yes	yes	yes
Mandated reports completed	yes	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,115,384	1,179,870	1,354,115
SUPPLIES AND SERVICES	131,728	146,701	146,706
CAPITAL OUTLAY	4,705	0	0
Total Program Expenditures	**1,251,817**	**1,326,571**	**1,500,821**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,251,817**	**1,326,571**	**1,500,821**
Total Program Funding	**1,251,817**	**1,326,571**	**1,500,821**
Program Staffing (FTEs)	**17.2**	**16.2**	**16.3**

Program Summary

Department: COUNTY ADMINISTRATOR
Program: FACILITIES RENEWAL FUND

Function

Provide for the maintenance of the County's service delivery infrastructure and address neglected service needs.

Description of Services

Provide funds and a comprehensive review, analysis, justification, and approval process to provide continuing reinvestment in maintenance and repair of County facilities.

Program Goals and Objectives

- Identify and fund critical facilities maintenance and repair projects

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Facilities renewal approval plan complete	yes	yes	yes
Facilities repair projects completed	2	2	3

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	134	0	0
SUPPLIES AND SERVICES	162,871	2,057,858	4,001,663
CAPITAL OUTLAY	3,869	0	785,000
Total Program Expenditures	**166,874**	**2,057,858**	**4,786,663**
Program Funding by Source			
Revenues			
INTEREST	25,400	0	0
MISCELLANEOUS	1,359	0	0
Special Programs Revenue Sub-Total	**26,759**	**0**	**0**
Net Operating Transfers In/(Out)	**(1,263,000)**	**1,612,258**	**4,786,663**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**445,600**	**0**
General Fund Support	**1,403,115**	**0**	**0**
Total Program Funding	**166,874**	**2,057,858**	**4,786,663**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: COUNTY ADMINISTRATOR
Program: OFFICE OF REVENUE & COLLECTIONS

Function

Serve in an independent capacity to provide revenue collection services, audits, and recommendations based upon audit findings.

Description of Services

The Office of Revenue, Collections & Audit has been transferred to the Finance and Risk Management department. Funding for the Office of Court Appointed Council, also included in this program, has been transferred to its own department. Data presented here is for historic information only.

Program Goals and Objectives

n/a

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Research, analyze, and report on projects as requested by the County Administrator	yes	n/a	n/a
Prepare the County Administrator's quarterly collections report for the BOS	yes	n/a	n/a

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	925,985	0	0
SUPPLIES AND SERVICES	57,240	0	0
CAPITAL OUTLAY	6,610	0	0
Total Program Expenditures	**989,835**	**0**	**0**
Program Funding by Source			
Revenues			
MISCELLANEOUS	10	0	0
Operating Revenue Sub-Total	**10**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**989,825**	**0**	**0**
Total Program Funding	**989,835**	**0**	**0**
Program Staffing (FTEs)	**20.0**	**0.0**	**0.0**

Program Summary

Department: COUNTY ADMINISTRATOR
Program: SONORAN DESERT CONSERVATION PLAN

Function

Coordinate research and other activities related to the development of the Sonoran Desert Conservation Plan.

Description of Services

Services will be established by the terms of the implementing agreement upon final adoption.

Program Goals and Objectives

- Apply for a Section 10 Permit under the Endangered Species Act from the United States Fish and Wildlife Service as early as possible

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Issue all draft documents on schedule	yes	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
SUPPLIES AND SERVICES	236,636	430,000	6,921
Total Program Expenditures	**236,636**	**430,000**	**6,921**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	236,636	0	0
INTEREST	2,822	0	0
Grant Revenue Sub-Total	**239,458**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**(2,822)**	**430,000**	**6,921**
Total Program Funding	**236,636**	**430,000**	**6,921**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: COUNTY ADMINISTRATOR
Program: SPACE ACQUISITION FUND

Function

Provide funds to acquire sufficient workspace for County departments.

Description of Services

Accumulate a cash reserve to facilitate workspace expansion to provide the County with additional flexibility to pursue a wider range of options and allow acquisitions to occur, in whole or part, on a pay-as-you-go basis.

Program Goals and Objectives

-Reserve resources in preparation to implement actions determined by the Board of Supervisors to be appropriate to address space needs

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Establish a cash reserve to be utilized for space acquisition	n/a	n/a	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
SUPPLIES AND SERVICES	0	0	3,973,805
Total Program Expenditures	**0**	**0**	**3,973,805**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**3,973,805**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**0**	**0**	**3,973,805**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

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Elections

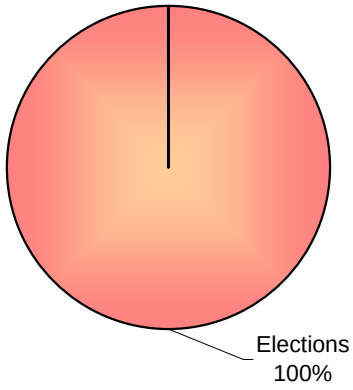
Expenditures: 3,824,652 **Revenues:** 685,000

FTEs 14.0

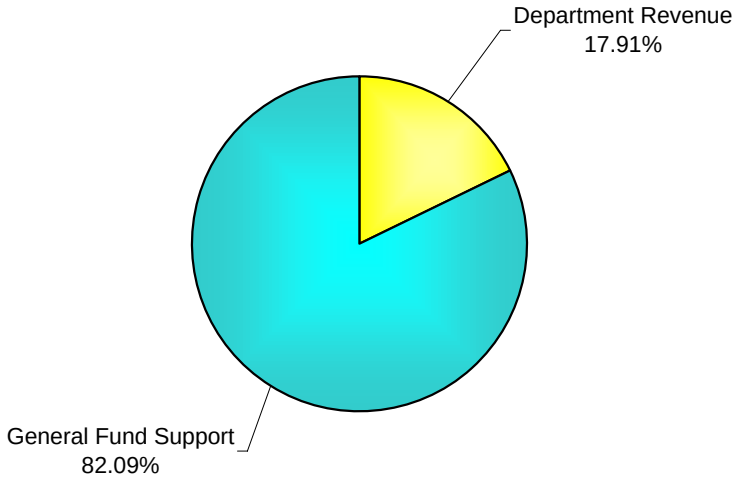
Function Statement: Conduct fair, honest, and efficient elections pursuant to all federal and state laws and regulations. Provide election support to all jurisdictions (cities, towns, school districts, fire districts, and any other special districts within Pima County) that contract with the County. Serve as the filing office for candidate nomination filings. Serve as the filing office for campaign finance reports. Administer reprecincting and redistricting as required by the Board of Supervisors. Conduct community outreach and assistance to ensure compliance with the Americans With Disabilities Act, the Voting Rights Act, and the Help America Vote Act.

Mandates: ARS Title 16: Elections and Electors

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: ELECTIONS

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ELECTIONS	2,831,127	5,375,964	3,824,652
Total Expenditures	**2,831,127**	**5,375,964**	**3,824,652**
Funding by Source			
Revenues			
ELECTIONS	679,801	4,262,000	685,000
Total Revenues	**679,801**	**4,262,000**	**685,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**2,151,326**	**1,113,964**	**3,139,652**
Total Program Funding	**2,831,127**	**5,375,964**	**3,824,652**
Staffing (FTEs) by Program			
ELECTIONS	12.0	15.4	14.0
Total Staffing (FTEs)	**12.0**	**15.4**	**14.0**

Program Summary

Department: ELECTIONS
Program: ELECTIONS

Function

Conduct fair, honest, and efficient elections pursuant to all federal and state laws and regulations. Provide election support to all jurisdictions that contract with the County.

Description of Services

Conduct fair, honest, and efficient elections pursuant to all federal and state laws and regulations. Provide election support to all jurisdictions (cities, towns, schools, fire districts, and any other special districts within Pima County) that contract with the County. Serve as the filing office for candidates' nomination filings. Serve as the filing office for campaign finance reports. Responsible for redefining precincts and redistricts as required by the Board of Supervisors. Conduct community outreach and assistance to ensure compliance with the Americans with Disabilities Act and the Voting Rights Act.

Program Goals and Objectives

- Conduct fair and open elections
- Comply with all federal and state mandates and statutes.

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Sample ballots mailed on time	yes	yes	yes
Boardworkers recruited for jurisdictional elections	3,500	1,500	3,800
Sufficient ballots on hand	yes	yes	yes
Results available for 10:00 P.M. news	yes	yes	yes
Visually impaired voting devices at every polling place	no	no	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,569,916	1,665,964	2,070,902
SUPPLIES AND SERVICES	1,256,064	873,500	1,571,650
CAPITAL OUTLAY	5,147	2,836,500	182,100
Total Program Expenditures	**2,831,127**	**5,375,964**	**3,824,652**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	674,678	4,257,000	680,000
CHARGES FOR SERVICES	4,683	5,000	5,000
MISCELLANEOUS	440	0	0
Operating Revenue Sub-Total	**679,801**	**4,262,000**	**685,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**2,151,326**	**1,113,964**	**3,139,652**
Total Program Funding	**2,831,127**	**5,375,964**	**3,824,652**
Program Staffing (FTEs)	**12.0**	**15.4**	**14.0**

Supplemental Packages Approved

Supplemental Package B - Election New Facility/Help America Vote Act - is associated with this program. Funding of this package provides $45,000 for supplies and services and $152,000 for capital to provide accommodations at the department's new facility at 1301 S. Mission Road. Data presented on this page includes $197,000 in expenditures.

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Finance & Risk Management

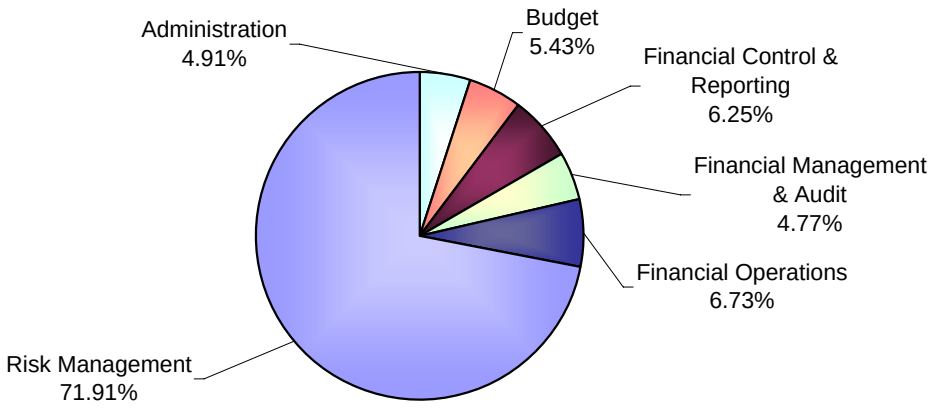
Expenditures: 24,329,375 **Revenues:** 17,291,981

FTEs 112.6

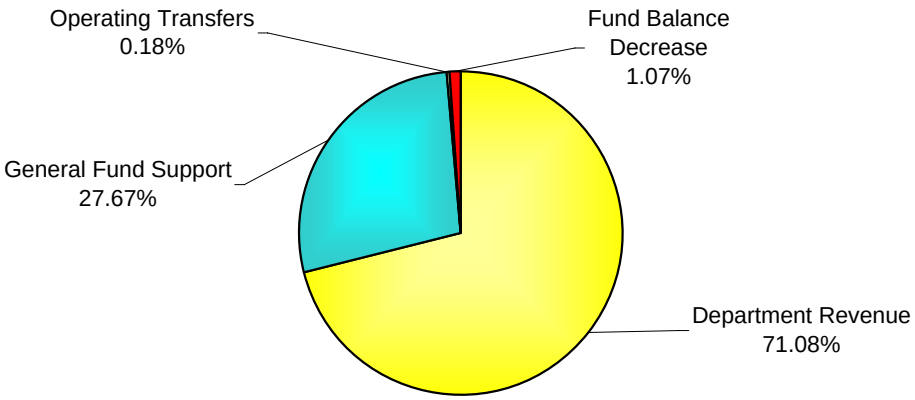
Function Statement: Provide centralized financial services to both internal and external customers of the County. Includes administration, bond financing, budget development and monitoring, tax levy and rate compilation, financial statement preparation, financial systems control, accounts payable, payroll processing, records maintenance, and mail services. Manage the Pima County Risk Management program to protect and conserve Pima County's human, financial, and physical assets while providing continuity of mandated services and fiscal integrity.

Mandates: ARS Title 11: Counties, Title 23: Labor, Title 34: Public and Building Improvements, Title 38: Public Officers and Employees, Title 41: State Government, and Title 42: Taxation; and Pima County Code 3.04: Risk Management

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: FINANCE & RISK MANAGEMENT

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATION	362,030	1,086,506	1,195,519
BUDGET	1,049,715	1,197,319	1,321,792
FINANCIAL CONTROL & REPORTING	888,414	1,301,731	1,521,571
FINANCIAL MANAGEMENT & AUDIT	13,512	771,752	1,160,774
FINANCIAL OPERATIONS	2,073,621	1,473,921	1,638,041
RISK MANAGEMENT	20,722,182	17,033,332	17,491,678
Total Expenditures	**25,109,474**	**22,864,561**	**24,329,375**
Funding by Source			
Revenues			
ADMINISTRATION	(13,032)	0	0
FINANCIAL CONTROL & REPORTING	52	0	0
FINANCIAL MANAGEMENT & AUDIT	1,591	500	0
FINANCIAL OPERATIONS	43,792	48,000	60,000
RISK MANAGEMENT	15,100,631	14,299,503	17,231,981
Total Revenues	**15,133,034**	**14,348,003**	**17,291,981**
Net Operating Transfers In/(Out)	**0**	**0**	**50,000**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**5,633,472**	**2,758,329**	**254,697**
General Fund Support	**4,342,968**	**5,758,229**	**6,732,697**
Total Program Funding	**25,109,474**	**22,864,561**	**24,329,375**
Staffing (FTEs) by Program			
ADMINISTRATION	11.6	14.5	12.6
BUDGET	14.0	14.0	14.0
FINANCIAL CONTROL & REPORTING	17.6	23.3	22.0
FINANCIAL MANAGEMENT & AUDIT	0.0	14.0	17.0
FINANCIAL OPERATIONS	39.5	30.0	29.0
RISK MANAGEMENT	19.0	18.0	18.0
Total Staffing (FTEs)	**101.7**	**113.8**	**112.6**

Note: During fiscal year 2005/06, the Finance Department was renamed the Finance & Risk Management Department to clarify the structure of the department. Beginning with the fiscal year 2006/07 budget presentation, the Risk Management Division is shown as a program within the Finance & Risk Management Department.

During fiscal year 2005/06, the operational management of the Improvement Districts Formation Fund was transferred from the Public Works Administration Department to the Finance & Risk Management Department. The historical amounts include the activity when the fund was under the Public Works Administration Department.

Program Summary

Department: FINANCE & RISK MANAGEMENT
Program: ADMINISTRATION

Function

Plan, organize, direct, and manage the operation of the Department of Finance and Risk Management.

Description of Services

Perform the above stated function, in order to accomplish the following: process payroll and accounts payable; monitor risk factors affecting finances and work force; prepare external and internal financial reports; coordinate and monitor County budgets; administer the County's long term debt; coordinate mail services; perform internal audits; monitor cash position for all County departments; and collect delinquent receivables.

Program Goals and Objectives

- Complete special reports, investigations, and analyses as directed by the County Administrator
- Prepare debt packages for the underwriters to obtain the most advantageous interest rate possible for bonds, Water Infrastructure Finance Authority (WIFA) loans, Highway Extension/Expansion Loan Program (HELP) Loans, improvement district bonds
- Install integrated Countywide program for asset management, procurement, and work order management

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Special reports/analyses/investigations completed	4	4	4
Debt packages	3	4	2
Departments working online in new Synergen system	n/a	85%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	322,453	872,807	827,784
SUPPLIES AND SERVICES	35,800	213,699	342,585
CAPITAL OUTLAY	3,777	0	25,150
Total Program Expenditures	**362,030**	**1,086,506**	**1,195,519**
Program Funding by Source			
Revenues			
MISCELLANEOUS	(13,032)	0	0
Operating Revenue Sub-Total	**(13,032)**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**375,062**	**1,086,506**	**1,195,519**
Total Program Funding	**362,030**	**1,086,506**	**1,195,519**
Program Staffing (FTEs)	**11.6**	**14.5**	**12.6**

Program Summary

Department: FINANCE & RISK MANAGEMENT
Program: BUDGET

Function

Develop and monitor Pima County's annual budget. Manage Pima County's annual property tax assembly process.

Description of Services

Produce the Recommended, Tentative, and Adopted Budget schedules and books. Monitor the budget and compile monthly revenue and expenditure forecasts. Respond to management's requests for financial analyses and reports. Compile the property tax levies and rates. Work with the Assessor's and Treasurer's offices to produce the property tax roll extension, print tax bills, and answer taxpayer queries via the taxpayer telephone hotline.

Program Goals and Objectives

- Prepare/publish budget schedules/books in a timely manner:
  -- Budget schedules/books prepared by due dates established by the County Administrator
- Publish a budget document that satisfies the Government Finance Officers Association (GFOA) guidelines for effective budget presentation:
  -- Achieve rating of proficient/outstanding for each of the GFOA review criteria
  -- Receive the GFOA Distinguished Budget Presentation Award
- Provide County residents timely and accurate information regarding real and secured personal property taxes:
  -- Compile tax rates/levies by the legislated due date
  -- Print and mail approximately 390,000 tax statements at least 21 days before the tax due date
  -- Provide informational service via the taxpayer telephone hotline with no taxpayer complaints
- Prepare reliable budget projections:
  -- Prepare General Fund budget projections within 1% of year-end audited actual revenues and expenditures

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Budget schedules/books produced by due dates	yes	yes	yes
GFOA review criteria rating of proficient/outstanding	93 of 93	93 of 93	93 of 93
GFOA Budget Presentation Award received	yes	yes	yes
Tax rates/levies compiled by due date	yes	yes	yes
Days tax statements mailed prior to taxes due	22	23	22
Taxpayer complaints received re: telephone hotline	0	0	0
FYE projection vs CAFR actual (General Fund)	2% difference	<1% difference	<1% difference

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	802,948	921,342	1,031,229
SUPPLIES AND SERVICES	244,704	268,477	285,563
CAPITAL OUTLAY	2,063	7,500	5,000
Total Program Expenditures	**1,049,715**	**1,197,319**	**1,321,792**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,049,715**	**1,197,319**	**1,321,792**
Total Program Funding	**1,049,715**	**1,197,319**	**1,321,792**
Program Staffing (FTEs)	**14.0**	**14.0**	**14.0**

Program Summary

Department: FINANCE & RISK MANAGEMENT
Program: FINANCIAL CONTROL & REPORTING

Function

Perform centralized financial reporting and accounting/finance functions for Pima County departments and funds.

Description of Services

Monitor financial activity, process journal entries, prepare interim and year end financial statements, and prepare various schedules in support of the production of the Comprehensive Annual Financial Report (CAFR). Prepare and file external and internal annual financial reports (e.g., the Expenditure Limitation Report and the Indirect Cost Allocation Report). Reconcile cash, property tax revenues, and investments with the records of the Pima County Treasurer. Respond to management's requests for financial analyses and reports. Monitor grant financial activity and grant compliance with applicable policies, procedures, laws, and regulations.

Program Goals and Objectives

- Meet December 31st deadline for submitting the County's audited Comprehensive Annual Financial Report for the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting
- Meet the March 31st deadline for filing the Schedule of Expenditures and Federal Awards (SEFA) as determined by OMB Circular A-133 Subpart C.320
- Establish and begin implementation of a centralized database for capturing and monitoring County grants
- Minimize non-compliance with federal laws to begin reclassification of County from a high risk entity to low risk entity (3 year process)

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
GFOA financial reporting award received	yes	yes	yes
SEFA deadline met	yes	yes	yes
Infrastructure recorded in CAFR	yes	yes	yes
Indirect cost allocation deadline met	yes	yes	yes
Quarterly financial statements issued for Wastewater Management, Development Services, and Risk Management	yes	yes	yes
Wastewater Management, Development Services, and Risk Management audits completed by 10/31	yes	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	819,372	1,251,370	1,455,196
SUPPLIES AND SERVICES	42,506	45,861	66,375
CAPITAL OUTLAY	26,536	4,500	0
Total Program Expenditures	**888,414**	**1,301,731**	**1,521,571**
Program Funding by Source			
Revenues			
MISCELLANEOUS	52	0	0
Operating Revenue Sub-Total	**52**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**888,362**	**1,301,731**	**1,521,571**
Total Program Funding	**888,414**	**1,301,731**	**1,521,571**
Program Staffing (FTEs)	**17.6**	**23.3**	**22.0**

Program Summary

Department: FINANCE & RISK MANAGEMENT
Program: FINANCIAL MANAGEMENT & AUDIT

Function

Perform centralized cash analysis function for County departments, ensure that internal control processes are in place and functioning, collect delinquent accounts receivable for various County departments, and perform all phases of the improvement district process.

Description of Services

Review and analyze County cash position; plan, organize, and coordinate all phases of the improvement district process; coordinate and monitor County collection activities; and conduct routine cash handling, performance, management, and contract audits pertaining to all County departments. (Note: Prior to fiscal year 2005/06 this program was in the County Administrator's department. In addition, the Improvement Districts Formation Fund special revenue fund was transferred from the Public Works Administration Department for fiscal year 2006/07.)

Program Goals and Objectives

- Prepare and analyze monthly cash flow components for the major County departments
- Provide collection services on all delinquent accounts
- Perform internal audits on high risk areas
- Plan, organize, and coordinate all phases of the improvement district process

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Departmental cash flow analyses prepared	n/a	10	10
Updated administration policy on collection	n/a	yes	n/a
High risk audits completed	n/a	4	4
Updated improvement district procedures	n/a	n/a	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	0	716,361	1,094,283
SUPPLIES AND SERVICES	13,512	34,391	58,641
CAPITAL OUTLAY	0	21,000	7,850
Total Program Expenditures	**13,512**	**771,752**	**1,160,774**
Program Funding by Source			
Revenues			
Operating Revenue Sub-Total	**0**	**0**	**0**
INTEREST	1,591	500	0
Special Programs Revenue Sub-Total	**1,591**	**500**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**50,000**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**11,921**	**24,500**	**(5,000)**
General Fund Support	**0**	**746,752**	**1,115,774**
Total Program Funding	**13,512**	**771,752**	**1,160,774**
Program Staffing (FTEs)	**0.0**	**14.0**	**17.0**

Program Summary

Department: FINANCE & RISK MANAGEMENT
Program: FINANCIAL OPERATIONS

Function

Perform centralized payment functions of payroll and accounts payable. Provide relevant, accurate financial data to customers on a timely basis, so there is reasonable and judicious use of County resources.

Description of Services

Create a systematic and consistent method of performing financial operations tasks through the establishment and maintenance of department financial procedures. Enter financial documents into the County's financial management systems, accurately and in a timely manner. Perform accounts payable functions, including paying, researching, and auditing claims. Perform payroll functions, including paying County employees and researching problems. Distribute incoming and outgoing mail accurately, in a timely manner, and in accordance with federal regulations.

Program Goals and Objectives

- Provide accurate and timely payment information
- Enhance confidence in the financial systems as sound tools for management and decision making
- Process invoices within 7-10 days of receipt
- Meet statutory deadlines for payroll

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Invoices processed within 7-10 working days at least 95% of the time	yes	yes	yes
1099s mailed by statutory due date	yes	yes	yes
Incoming and outgoing mail processed within one day of receipt	yes	yes	yes
Employees paid in accordance with federal timelines	yes	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,741,287	1,371,195	1,490,453
SUPPLIES AND SERVICES	290,604	102,726	147,588
CAPITAL OUTLAY	41,730	0	0
Total Program Expenditures	**2,073,621**	**1,473,921**	**1,638,041**
Program Funding by Source			
Revenues			
MISCELLANEOUS	43,792	48,000	60,000
Operating Revenue Sub-Total	**43,792**	**48,000**	**60,000**
Special Programs Revenue Sub-Total	**0**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**2,029,829**	**1,425,921**	**1,578,041**
Total Program Funding	**2,073,621**	**1,473,921**	**1,638,041**
Program Staffing (FTEs)	**39.5**	**30.0**	**29.0**

Program Summary

Department: FINANCE & RISK MANAGEMENT
Program: RISK MANAGEMENT

Function

Direct the risk management, safety, and loss prevention programs for the County, Flood Control District, Stadium District and Library District. Comply with environmental laws and rules, manage environmental tort litigation and provide funding for losses. Manage Workers' Compensation, Return to Work, Occupational Medicine, and Ergonomics programs. Fund unemployment insurance and self-insured employee dental benefits. Insure County properties.

Description of Services

Administer the self-insurance and insurance programs. Protect and conserve human, financial and physical assets. Administer a comprehensive risk reduction program. Provide funding to pay for losses without disrupting entity budgets. Minimize the total net cost of the Risk Management program. Provide safety and loss prevention regulatory administration, training, inspection, and consulting. Conduct safety investigations and analyses. Fund safety improvements. Provide technical support on environmental issues. Adjust, defend and fund liability and workers' compensation claims. Return injured employees to work as early as possible. Administer the Job Retraining and Placement Program.

Program Goals and Objectives

- Comply with laws, rules, and policies
- Reduce/prevent losses
- Provide funding for investigation of claims, suits, administrative actions and to pay losses without disrupting entity budgets
- Reduce workers' compensation losses through early return to work, transitional duty, and the Job Retraining and Placement programs
- Provide occupational medical surveillance and services required by law, rule, or policy
- Provide ergonomic services in support of safety and loss prevention
- Provide coordination and compliance with the Americans with Disabilities Act
- Provide funding for portion of County Attorney's Civil Division

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Annual high risk safety reviews performed	7	7	7
Biannual low risk safety reviews performed	12	12	12
Information provided in a timely manner	95%	100%	100%
Advice provided in a timely manner	95%	100%	100%
Claims investigated thoroughly	95%	95%	95%
Small claims processed without statutory denial	85%	85%	85%
Undisputed bills paid within 60 days	50%	90%	95%
Claims accepted/denied within statutory period	90%	95%	99%
Trust Fund maintained at 75% confidence level	yes	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,852,188	2,051,359	2,277,721
SUPPLIES AND SERVICES	18,857,128	14,976,974	15,206,957
CAPITAL OUTLAY	12,866	4,999	7,000
Total Program Expenditures	**20,722,182**	**17,033,332**	**17,491,678**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	13,565,475	13,799,503	16,531,981
INTEREST	799,600	500,000	700,000
MISCELLANEOUS	735,556	0	0
Special Programs Revenue Sub-Total	**15,100,631**	**14,299,503**	**17,231,981**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**5,621,551**	**2,733,829**	**259,697**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**20,722,182**	**17,033,332**	**17,491,678**
Program Staffing (FTEs)	**19.0**	**18.0**	**18.0**

Forensic Science Center

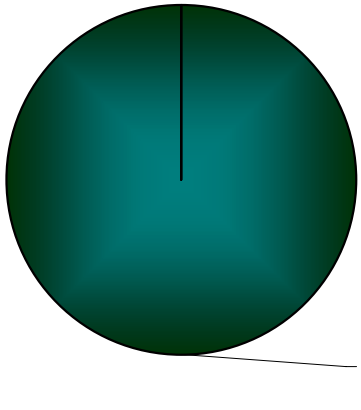
Expenditures: 2,578,742 **Revenues:** 1,026,500

FTEs 27.5

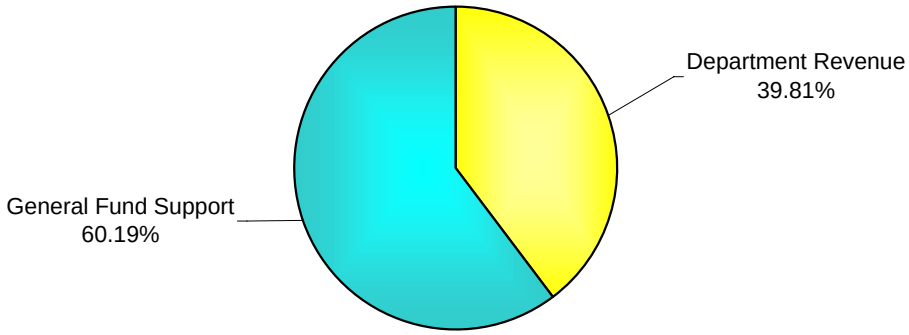
Function Statement: Perform investigations regarding individuals whose deaths are under the jurisdiction of the office of the Medical Examiner.

Mandates: ARS Title 11, Chapter 3, Article 12: County Medical Examiner

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: FORENSIC SCIENCE CENTER

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
FORENSIC SCIENCE CENTER	2,193,055	2,202,287	2,578,742
Total Expenditures	**2,193,055**	**2,202,287**	**2,578,742**
Funding by Source			
Revenues			
FORENSIC SCIENCE CENTER	1,165,973	891,500	1,026,500
Total Revenues	**1,165,973**	**891,500**	**1,026,500**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,027,082**	**1,310,787**	**1,552,242**
Total Program Funding	**2,193,055**	**2,202,287**	**2,578,742**
Staffing (FTEs) by Program			
FORENSIC SCIENCE CENTER	24.0	25.0	27.5
Total Staffing (FTEs)	**24.0**	**25.0**	**27.5**

Program Summary

Department: FORENSIC SCIENCE CENTER
Program: FORENSIC SCIENCE CENTER

Function

Perform investigations regarding individuals whose deaths are under the jurisdiction of the office of the Medical Examiner as mandated by ARS Title 11, Chapter 3, Article 12: County Medical Examiner.

Description of Services

Perform death investigation functions to include autopsies, certifying cause and manner of death, information gathering, report preparation, and court testimony. Provide these services, upon request and for a fee, to other counties in Arizona.

Program Goals and Objectives

- Maintain the highest possible quality death investigation standards

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Requests to remove bodies responded to within 30 minutes	98%	60%	98%
Autopsy rate	70%	70%	85%
Reports prepared within 3-4 weeks	85%	93%	93%
Cremation authorization completed within 1 day	85%	80%	90%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,723,310	1,794,191	2,162,975
SUPPLIES AND SERVICES	465,255	403,296	385,767
CAPITAL OUTLAY	4,490	4,800	30,000
Total Program Expenditures	**2,193,055**	**2,202,287**	**2,578,742**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	1,155,253	886,500	1,021,500
MISCELLANEOUS	10,720	5,000	5,000
Operating Revenue Sub-Total	**1,165,973**	**891,500**	**1,026,500**
Grant Revenue Sub-Total	**0**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,027,082**	**1,310,787**	**1,552,242**
Total Program Funding	**2,193,055**	**2,202,287**	**2,578,742**
Program Staffing (FTEs)	**24.0**	**25.0**	**27.5**

Supplemental Packages Approved

Supplemental Package B - Forensic Anthropologist - is associated with this program. Funding of this package provides $70,044 for personal services, savings of $26,000 for supplies and services, and $10,000 in revenue. Data presented on this page includes $44,044 in expenditures and $10,000 in revenue.

Supplemental Package C - Morgue Operations Supervisor - is associated with this program. Partial funding of this package provides for three-fourths of this new position. The package requested $46,233 in personal services. Data presented on this page includes $34,674 in expenditures.

Supplemental Package E - 4-Wheel Drive Van - is associated with this program. Funding of this package provides savings of $5,000 for supplies and services and $25,000 for capital expenditures. Data presented on this page includes $20,000 in expenditures.

Supplemental Package F - Forensic Pathologist - is associated with this program. Partial funding of this package provides for three-fourths of this new position. The package requested $142,217 in personal services. Data presented on this page includes $125,412 in expenditures.

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Human Resources

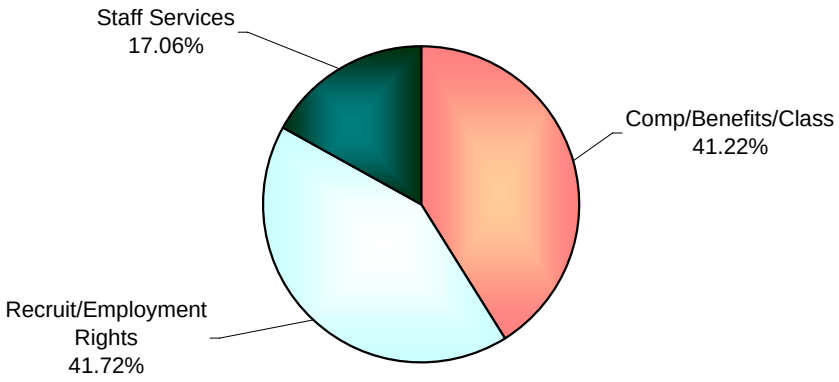
Expenditures: 2,576,884 **Revenues:** 3,850

FTEs 40.9

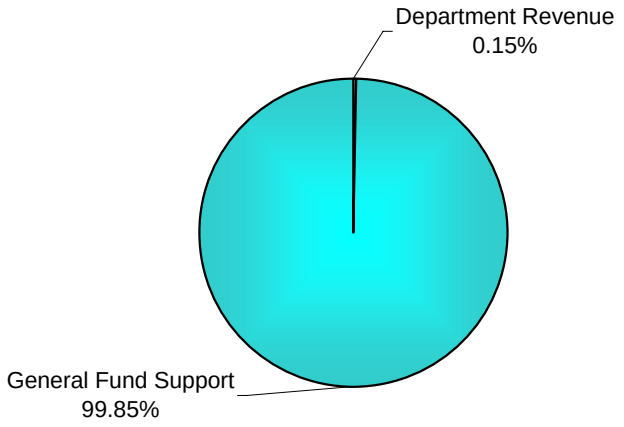
Function Statement: Provide full range of personnel services including recruitment and selection, classification, compensation and benefits, training, labor relations, affirmative action reporting, and employment rights. Conduct scheduled audits of all County departments to ensure compliance with ordinances, policies, rules, County directives, and practices.

Mandates: ARS Title 11-351: Definitions; Title 11-352: Adoption of limited County Employee Merit System by Resolution; Removal of Certain Administrative Positions by Resolution; Title 11-353: County Employee Merit System Commission; Members; Terms; Vacancies; Title 11-354: Powers and Duties of the Commission; Title 11-355: Minimum Qualifications for Employment; and Title 11-356: Dismissal, Suspension or Reduction in Rank of Employees; Appeals; Hearings

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: HUMAN RESOURCES

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
COMPENSATION/BENEFITS/CLASSIFICATION	850,498	1,069,651	1,062,114
RECRUITMENT/EMPLOYMENT RIGHTS	892,222	953,564	1,075,220
STAFF SERVICES	340,653	420,610	439,550
Total Expenditures	**2,083,373**	**2,443,825**	**2,576,884**
Funding by Source			
Revenues			
COMPENSATION/BENEFITS/CLASSIFICATION	(3,504)	2,500	0
STAFF SERVICES	2,146	1,350	3,850
Total Revenues	**(1,358)**	**3,850**	**3,850**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**2,084,731**	**2,439,975**	**2,573,034**
Total Program Funding	**2,083,373**	**2,443,825**	**2,576,884**
Staffing (FTEs) by Program			
COMPENSATION/BENEFITS/CLASSIFICATION	18.4	18.8	16.3
RECRUITMENT/EMPLOYMENT RIGHTS	18.4	17.3	17.3
STAFF SERVICES	7.2	6.3	7.3
Total Staffing (FTEs)	**44.0**	**42.4**	**40.9**

Program Summary

Department: HUMAN RESOURCES
Program: COMPENSATION/BENEFITS/CLASSIFICATION

Function

Develop and maintain a classification, compensation, and benefits plan for County employees.

Description of Services

Perform position audits and major classification studies; market evaluations, salary surveys, and compensation review; benefits advocacy; contract development, negotiations, and renewals; benefits enrollment; and special program coverage plans.

Program Goals and Objectives

- Ensure all County employees are working within properly defined classifications
- Process classification and audit requests to ensure less than 5% of requests initiated during the year are open at year end for enhanced service to user departments and employees
- Perform compensation reviews for market competitiveness and enhanced retention efforts
- Ensure grade recommendations are completed within 10 business days of final evaluation/market review in order to encourage retention and provide competitive pay
- Ensure adequate performance and cost application by benefits providers
- Inform benefits providers of major complaints within one business day of receipt of a complaint

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Total audits open at year end	4.7%	5%	5%
Average days for grade recommendations	5.4	10	10
Major complaints reported within one business day	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	724,788	851,768	844,761
SUPPLIES AND SERVICES	125,710	214,133	213,603
CAPITAL OUTLAY	0	3,750	3,750
Total Program Expenditures	**850,498**	**1,069,651**	**1,062,114**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	(3,663)	0	0
MISCELLANEOUS	159	2,500	0
Operating Revenue Sub-Total	**(3,504)**	**2,500**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**854,002**	**1,067,151**	**1,062,114**
Total Program Funding	**850,498**	**1,069,651**	**1,062,114**
Program Staffing (FTEs)	**18.4**	**18.8**	**16.3**

Program Summary

Department: HUMAN RESOURCES
Program: RECRUITMENT/EMPLOYMENT RIGHTS

Function

Provide staffing and testing services for Pima County. Establish, monitor, and interpret Board of Supervisors rules and policies. Respond to employee complaints. Serve as administrative staff for the Merit System Commission.

Description of Services

Review and advertise requests to fill positions. Screen and test applicants. Develop and interpret rules and policies. Provide mediation and train mediators and grievance committee members. Investigate employee complaints, appeals and grievances, and recommend corrective action. Provide staff support to the Merit System Commission for appeals. Review and monitor Americans with Disabilities Act (ADA) accessibility and accommodation issues.

Program Goals and Objectives

- Determine the state of the recruitment market for future planning, stability, and outreach services
- Track and comparatively chart, on a monthly basis, the number of employment applications
- Utilize, promote, and expand the mediation program
- Continue to provide a more feasible tool for resolving complaints via mediation
- Assist management in making proper employment related decisions and provide employees with reliable information
- Track and record the number of requests for assistance in interpreting the rules, policies, and administrative procedures so that frequently asked questions (FAQs) can be added to our website and interpretations consistently applied

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Certification/applications received and reviewed	1,326/17,582	1,250/18,000	1,400/18,000
Complaints mediated	142	150	150
Requests for interpretation of rules and policies answered	3,781	5,000	4,000

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	682,039	758,564	874,860
SUPPLIES AND SERVICES	210,183	192,500	196,610
CAPITAL OUTLAY	0	2,500	3,750
Total Program Expenditures	**892,222**	**953,564**	**1,075,220**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**892,222**	**953,564**	**1,075,220**
Total Program Funding	**892,222**	**953,564**	**1,075,220**
Program Staffing (FTEs)	**18.4**	**17.3**	**17.3**

Program Summary

Department: HUMAN RESOURCES
Program: STAFF SERVICES

Function

Provide mandatory training, affirmative action reporting, rules and policies auditing, departmental financing review and budgeting, and official records maintenance for County employees.

Description of Services

Develop curricula and train managers and supervisors on federal, state, and County mandates. Coach employees for improved conduct and services, when necessary. Report on the makeup of the County's workforce, as required by law, and maintain the official personnel files. Conduct Countywide audits to ensure mandate compliance, and prepare and review financial requirements for the department. Administer the employee discount program.

Program Goals and Objectives

- Train managers/supervisors to enhance performance and communicate organizational expectations
- Ensure official records are maintained in accordance with federal requirements
- Ensure departments are operating in accordance with various federal, state, and local mandates
- Report the County's workforce makeup in accordance with federal law
- Generate annual reports to record the County's ethnic makeup, including women and minorities

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Records scheduled for compliance review	1,120	2,000	2,000
Management training sessions held	84	96	75
Affirmative Action reporting compliance	yes	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	290,445	331,180	399,870
SUPPLIES AND SERVICES	50,208	70,680	37,180
CAPITAL OUTLAY	0	18,750	2,500
Total Program Expenditures	**340,653**	**420,610**	**439,550**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	1,364	1,350	2,200
MISCELLANEOUS	782	0	1,650
Operating Revenue Sub-Total	**2,146**	**1,350**	**3,850**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**338,507**	**419,260**	**435,700**
Total Program Funding	**340,653**	**420,610**	**439,550**
Program Staffing (FTEs)	**7.2**	**6.3**	**7.3**

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Information Technology

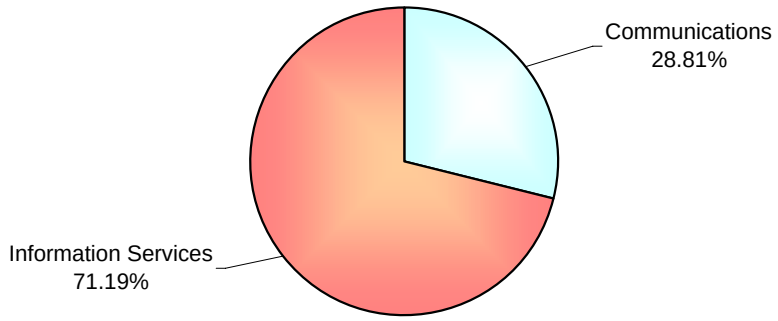
Expenditures: 11,777,141 **Revenues:** 3,766,621

FTEs 120.6

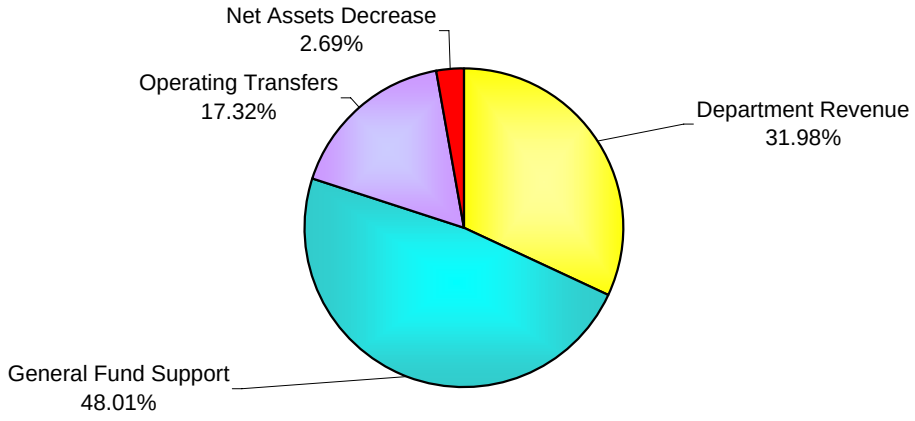
Function Statement: Information Technology (IT) includes management and administration of the County's: mainframe computer; network servers; wide area network (data backbone); telecommunications; wireless radio communications; financial application systems development and support; computer hardware and software acquisition and licensing; franchise license and contract coordination for cable, fiber, cellular, and competitive local exchange carriers (CLECs); training County employees in the use of computer software and hardware; and providing a central help desk function for computer hardware and software problem resolution. The Information Technology Department coordinates all Pima County IT activities with various agencies and the general public.

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: INFORMATION TECHNOLOGY

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
COMMUNICATIONS	1,892,697	2,249,021	3,392,657
INFORMATION TECHNOLOGY	5,424,567	5,876,520	8,384,484
Total Expenditures	**7,317,264**	**8,125,541**	**11,777,141**
Funding by Source			
Revenues			
COMMUNICATIONS	2,159,141	2,226,809	3,075,359
INFORMATION TECHNOLOGY	936,461	589,900	691,262
Total Revenues	**3,095,602**	**2,816,709**	**3,766,621**
Net Operating Transfers In/(Out)	**0**	**0**	**2,040,000**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(266,444)**	**22,212**	**317,298**
General Fund Support	**4,488,106**	**5,286,620**	**5,653,222**
Total Program Funding	**7,317,264**	**8,125,541**	**11,777,141**
Staffing (FTEs) by Program			
COMMUNICATIONS	10.0	11.0	18.0
INFORMATION TECHNOLOGY	69.5	100.5	102.6
Total Staffing (FTEs)	**79.5**	**111.5**	**120.6**

Note: For fiscal year 2006/07, Wireless Radio Communications have been transferred from Fleet Services to the Communications Internal Service Fund, including five positions. In addition, the department has requested a sixth position for the support of Wireless Radio Communications services.

Also, for fiscal year 2006/07, the IT Enhancement Fund, a special revenue fund, has been created.

Program Summary

Department: INFORMATION TECHNOLOGY
Program: COMMUNICATIONS

Function

Provide communications for Pima County Government. Provide for the planning, installation, and maintenance of the County's high-speed network infrastructure. Provide wireless communications services for Pima County Government.

Description of Services

Provide voice (telephone), data, wireless communications, network, and associated services to Pima County departments.

Program Goals and Objectives

- Provide the highest quality phone services at the lowest possible cost
- Initiate, maintain, and follow communication procedures pertaining to customer service, standardization for contractors, and long-range planning as technology warrants
- Coordinate all County cell telephone contracts and usage
- Absorb and improve upon processes for communications usage billing
- Provide an electronic data network infrastructure to support the growing demands of County departments
- Provide wireless communications services for all County departments

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Repairs completed within 4 hours of request	100%	100%	100%
Service orders documented	100%	100%	100%
Operate at or below budget	yes	yes	yes
Satisfaction determined by follow-up calls	93%	95%	95%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	559,445	629,077	1,134,244
SUPPLIES AND SERVICES	1,303,981	1,619,944	2,258,413
CAPITAL OUTLAY	29,271	0	0
Total Program Expenditures	**1,892,697**	**2,249,021**	**3,392,657**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	2,140,729	2,219,309	2,307,374
INTEREST	15,998	7,500	7,500
MISCELLANEOUS	2,414	0	760,485
Special Programs Revenue Sub-Total	**2,159,141**	**2,226,809**	**3,075,359**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(266,444)**	**22,212**	**317,298**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**1,892,697**	**2,249,021**	**3,392,657**
Program Staffing (FTEs)	**10.0**	**11.0**	**18.0**

Program Summary

Department: INFORMATION TECHNOLOGY
Program: INFORMATION TECHNOLOGY

Function

Provide a secure and cost effective platform for the processing and storage of the electronic information resources of Pima County. Provide technical support for mainframe, AS/400, and network servers including terminals, networked PCs, network printers, other peripheral equipment, and software. Support the automation needs of County departments. Provide a high-speed, secure, and cost effective electronic data communications network and a global e-mail facility for Pima County. Maintain the Pima County Internet web page, fax server, and e-commerce services. Provide technical assistance to client departments in the areas of project management, applications development, and training services. Coordinate and monitor the acquisition of computer hardware and software for County departments. Coordinate and administer contracts for antenna, cellular telephone tower, competitive local exchange carriers (CLECs), and cable companies using County facilities and rights of way.

Description of Services

Provide online transaction processing, offline processing, database services, central data communications, high speed laser printing services, forms design, and security for accessing stored data. Provide classroom and individual instruction on PCs and PC software applications. Provide a Help Desk function to assist supported clients with software and hardware. Install new computer hardware and software for clients. Develop charts, diagrams, and inventories of equipment for the purpose of determining capacity and developing long range plans for network growth. Participate in the planning for wiring of new and remodeled facilities to ensure they meet current and future communications requirements. Provide Internet connectivity and firewall and virus protection software. Assist in the development and management of a Countywide fiber and wireless network. Provide support to County departments that lack the resources to implement needed technology. Maintain the Pima County Internet web page and assist departments in providing links to various areas. Coordinate the acquisition of computer hardware and software for County departments using standardized configurations and specifications. Coordinate and administer contacts for antenna, cellular telephone tower, CLECs, and cable companies using County facilities and rights of way.

Program Goals and Objectives

- Complete consolidating the directory, authentication, and system security structure of the County so that systems can work together more effectively
- Complete implementation of the Synergen System
- Complete consolidating the main servers for e-mail, database, and file sharing on to a few high end, highly available, and expandable systems
- Voluntary participation by Elected Officials may occur as services provide tangible benefits in their areas of interest

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Scheduled outages on Z800 per year	14	12	12
Scheduled outages at UPHH at Kino per year	12	12	12
Time online system is available	99%	99%	99%
PC repairs completed in 2 workdays	98%	98%	99%
Citizen complaints against cable companies resolved within two business days	98%	98%	98%
Time application servers are available	99%	99%	99%
Time County backbone is available	99%	99%	99%
Time Internet is available	99%	99%	99%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	3,688,015	4,046,626	4,497,166
SUPPLIES AND SERVICES	1,245,703	1,461,949	3,858,323
CAPITAL OUTLAY	490,849	367,945	28,995
Total Program Expenditures	**5,424,567**	**5,876,520**	**8,384,484**
Program Funding by Source			
Revenues			
MISCELLANEOUS	936,461	589,900	691,262
Operating Revenue Sub-Total	**936,461**	**589,900**	**691,262**

Program Summary

Department: INFORMATION TECHNOLOGY
Program: INFORMATION TECHNOLOGY

Net Operating Transfers In/(Out)	0	0	2,040,000
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	4,488,106	5,286,620	5,653,222
Total Program Funding	5,424,567	5,876,520	8,384,484
Program Staffing (FTEs)	69.5	100.5	102.6

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Non Departmental

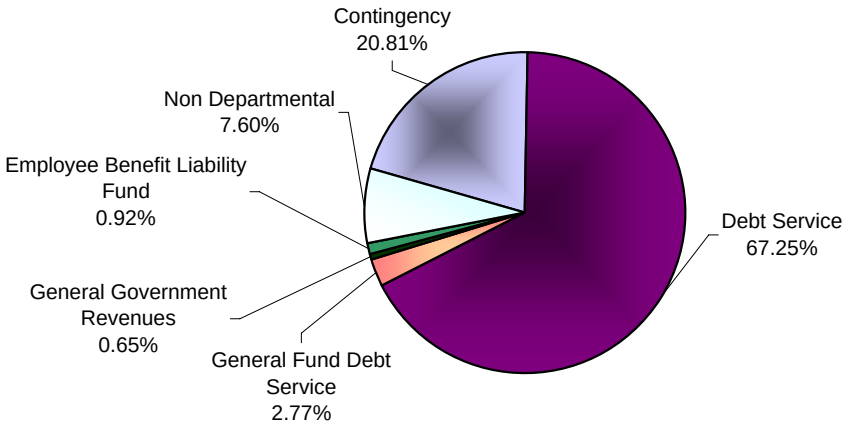
Expenditures: 109,150,504 **Revenues:** 55,170,596

FTEs 0.0

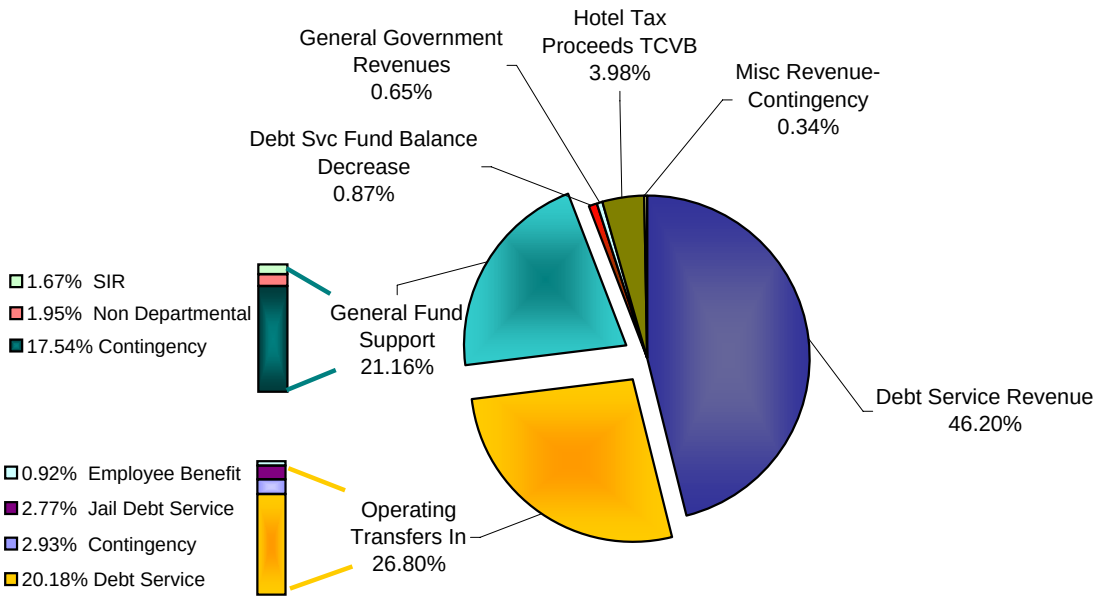
Function Statement: Record and report the receipt, transfer, and/or payment transactions for Non Departmental, General Government Revenues, Contingency, General Fund Debt Service, Debt Service, and Employee Benefit Liability Fund activities. (Note: Total revenue for this department amounts to $465,454,760 with $410,284,164 coming from general government revenues used to support General Fund operations. The difference between these amounts, or $55,170,596, is the amount to be considered as departmental revenue.)

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: NON DEPARTMENTAL

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
CONTINGENCY	5,787,194	5,376,860	22,716,164
DEBT SERVICE	55,816,851	67,738,662	73,418,403
EMPLOYEE BENEFIT LIABILITY FUND	500,000	1,000,000	1,000,000
GENERAL FUND DEBT SERVICE	2,769,466	3,047,760	3,020,635
GENERAL GOVERNMENT REVENUES	1,350,002	500,000	705,000
NON DEPARTMENTAL	8,662,027	3,447,394	8,290,302
Total Expenditures	**74,885,540**	**81,110,676**	**109,150,504**
Funding by Source			
Revenues			
CONTINGENCY	1,325,188	663,000	368,472
DEBT SERVICE	46,373,581	43,576,073	50,437,798
GENERAL FUND DEBT SERVICE	17,203	25,000	25,000
GENERAL GOVERNMENT REVENUES	359,484,305	379,486,660	410,284,164
NON DEPARTMENTAL	1,442,579	1,433,800	4,339,326
Total Revenues	**408,642,856**	**425,184,533**	**465,454,760**
Net Operating Transfers In/(Out)	**4,204,147**	**6,059,822**	**737,586**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(5,953,645)**	**6,841,912**	**951,751**
General Fund Support	**(332,007,818)**	**(356,975,591)**	**(357,993,593)**
Total Program Funding	**74,885,540**	**81,110,676**	**109,150,504**
Staffing (FTEs) by Program			
Total Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: NON DEPARTMENTAL
Program: CONTINGENCY

Function

Provide funding for emergencies or unforeseen needs that may arise during the year. Provide reserve funds for programs/projects which may be implemented during the fiscal year.

Description of Services

Account for all transactions which occur throughout the year within various detail funds. The Budget Stabilization Fund was established to address potential deficits and tentative funding needs in County departments. The Property Tax Rate Stabilization Special Revenue Fund was established in fiscal year 2006/07 to provide for future stabilization of the primary and combined property tax rates. The Tax Reduction and Debt Retirement Fund was established to reduce cash flow borrowing and to reduce or offset future property tax rate increases. Carryover items and unreserved contingency funding are also reflected in this program.

Program Goals and Objectives

- Keep the Board of Supervisors informed of the status of funds throughout the year

Financial Highlights and Significant Issues

Unreserved contingency funds of $1.0 million were included in the budget to provide flexibility for the Board to respond to changing needs and unforeseen circumstances.

State Criminal Alien Assistance Program (SCAAP) revenue of $300,000 is budgeted in the Tax Reduction and Deficit Retirement Fund.

The Budget Stabilization Fund provides for the following expenditures:

Arizona Long Term Care System (ALTCS) Contribution Relief	$ 5,205,100
Reserve for Possible Unallowable FY 2004/05 Transportation Expenses	5,026,195
Superior Court - Restoration to Competency	2,000,000
Net Retirement Rate Change Savings	1,645,019 *
Superior Court State Probation Relief	985,800
Sheriff - Grants	568,194
County Attorney - Grants	500,910
Juvenile Court State Probation Relief	396,100
Critical Path	375,000
Regional Water Authority Study	150,000
Recorder - Ballot Inserter Machine	115,000
Recorder - City of Tucson Mass Mailing	68,472 **
Justice Courts Tucson - Pro Tem Costs	58,880
Total	$ 17,094,670

Carryovers from Fiscal Year 2005/06:

Various Departments - Facilities Improvements	$ 537,094
Community Services - Summer Intern Program	580,000
Assessor - Tenant Improvements	165,704
Information Technology - Synergen Implementation	80,000
Clerk of Superior Court - Software Services	37,954
Procurement - SPIRIT	20,742
Total	$ 1,421,494

The Property Tax Rate Stabilization Special Revenue Fund includes $3.2 million to provide for future stabilization of the primary and the combined property tax rates.

* Included in this amount is an additional allocation of $237,060 for outside agencies approved by the Board of Supervisors on July 11, 2006.

** Revenue of $68,472 is associated with this item.

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Monthly accounting reconciliations performed	12	12	12
Status report updated for each transaction	yes	yes	yes

Program Summary

Department: NON DEPARTMENTAL
Program: CONTINGENCY

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	2,332,223	0	0
SUPPLIES AND SERVICES	3,334,229	5,376,860	22,716,164
CAPITAL OUTLAY	120,742	0	0
Total Program Expenditures	**5,787,194**	**5,376,860**	**22,716,164**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	72,918	300,000	300,000
CHARGES FOR SERVICES	0	363,000	68,472
INTEREST	96,154	0	0
MISCELLANEOUS	1,148,416	0	0
MEMO REVENUE	7,700	0	0
Operating Revenue Sub-Total	**1,325,188**	**663,000**	**368,472**
Net Operating Transfers In/(Out)	**0**	**(1,283,123)**	**3,200,000**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**4,462,006**	**5,996,983**	**19,147,692**
Total Program Funding	**5,787,194**	**5,376,860**	**22,716,164**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: NON DEPARTMENTAL
Program: DEBT SERVICE

Function

Account for the accumulation of resources for the payment of general long term debt principal and interest.

Description of Services

Manage the debt for Improvement Districts, Flood Control, Transportation bonds, Transportation HELP loans, and General Obligation bonds. (Note: See the Long Term Debt Service Schedule portion, in the Supplemental Information section, for the Reconciliation of Long Term Debt to Budgeted Debt Service Expenditures.)

Program Goals and Objectives

- Account for long term debt and provide payment in an accurate and timely manner

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Transactions accurately recorded	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
SUPPLIES AND SERVICES	55,816,851	67,738,662	73,418,403
Total Program Expenditures	**55,816,851**	**67,738,662**	**73,418,403**
Program Funding by Source			
Revenues			
TAXES	45,721,339	42,973,572	49,445,842
SPECIAL ASSESSMENT	21,954	290,801	291,456
INTERGOVERNMENTAL	8,790	7,500	7,500
INTEREST	610,626	304,200	693,000
MISCELLANEOUS	10,872	0	0
Operating Revenue Sub-Total	**46,373,581**	**43,576,073**	**50,437,798**
Net Operating Transfers In/(Out)	**15,396,915**	**17,320,677**	**22,028,854**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(5,953,645)**	**6,841,912**	**951,751**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**55,816,851**	**67,738,662**	**73,418,403**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: NON DEPARTMENTAL
Program: EMPLOYEE BENEFIT LIABILITY FUND

Function

Provide a centralized account to fund employee benefit payoffs.

Description of Services

Consolidate into one centralized account the payoff to terminating and retiring employees of up to 240 hours of unused vacation leave and the allowable percentage of accumulated sick leave, as provided by Pima County Personnel Policies.

Program Goals and Objectives

- Ensure that appropriate funds are budgeted to cover payoffs to employees required by County policies

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Required employee payoffs funded	yes	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	500,000	1,000,000	1,000,000
Total Program Expenditures	**500,000**	**1,000,000**	**1,000,000**
Program Funding by Source			
Net Operating Transfers In/(Out)	**500,000**	**1,000,000**	**1,000,000**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**500,000**	**1,000,000**	**1,000,000**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: NON DEPARTMENTAL
Program: GENERAL FUND DEBT SERVICE

Function

Record and report the annual debt service on major General Fund lease purchases.

Description of Services

Manage the debt service pertaining to the lease purchase of the County jail facility.

Program Goals and Objectives

- Manage the General Fund debt service and provide payment in an accurate and timely manner

Financial Highlights and Significant Issues

General Fund Debt Service requirements are summarized as follows:

	P&I	Fiscal Charges	Total
Jail Facility	$3,015,035	$5,600	$3,020,635

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Transactions accurately recorded	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
SUPPLIES AND SERVICES	2,769,466	3,047,760	3,020,635
Total Program Expenditures	**2,769,466**	**3,047,760**	**3,020,635**
Program Funding by Source			
Revenues			
INTEREST	17,203	25,000	25,000
Operating Revenue Sub-Total	**17,203**	**25,000**	**25,000**
Net Operating Transfers In/(Out)	**2,562,178**	**2,562,178**	**3,020,635**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**190,085**	**460,582**	**(25,000)**
Total Program Funding	**2,769,466**	**3,047,760**	**3,020,635**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: NON DEPARTMENTAL
Program: GENERAL GOVERNMENT REVENUES

Function

Record all revenues associated with the General Fund that are not generated by specific departments.

Description of Services

Forecast and monitor General Fund revenues and advise County management of any anticipated changes in revenue or the County's revenue base. (Note: See the Summary of Other Financing Sources and Interfund Transfers, in the State Reports section, for details regarding Net Operating Transfers Out.)

Program Goals and Objectives

- Provide timely and accurate revenue information to County management
- Ensure that earned revenues are actually received

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Revenue status reports produced	9	9	9

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
SUPPLIES AND SERVICES	1,350,002	500,000	705,000
Total Program Expenditures	**1,350,002**	**500,000**	**705,000**
Program Funding by Source			
Revenues			
TAXES	225,919,898	242,132,889	253,517,153
LICENSES & PERMITS	2,334,838	2,297,537	2,457,992
INTERGOVERNMENTAL	121,483,586	124,538,443	139,014,907
CHARGES FOR SERVICES	8,383,821	9,872,381	13,582,229
INTEREST	898,890	588,510	1,580,483
MISCELLANEOUS	463,272	56,900	131,400
Operating Revenue Sub-Total	**359,484,305**	**379,486,660**	**410,284,164**
Net Operating Transfers In/(Out)	**(14,254,946)**	**(13,539,910)**	**(28,511,903)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**(343,879,357)**	**(365,446,750)**	**(381,067,261)**
Total Program Funding	**1,350,002**	**500,000**	**705,000**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: NON DEPARTMENTAL
Program: NON DEPARTMENTAL

Function

Budget and provide for expenditure and/or revenue authority for specified General Fund programs, projects, and items for which no direct responsibility has been assigned to any single department. Report the General Fund portion of self insurance reserve (SIR) payments.

Description of Services

Report the receipt of the Transient Lodging Excise Tax revenues of $4,339,326 and payments of $5,997,490 to the Metropolitan Tucson Convention & Visitors Bureau (MTCVB). The $1,658,164 difference in revenues and payments to MCTVB represents the fiscal year 2005/06 increase in the County's hotel/motel tax rate effective January 1, 2006 that was not to be distributed until fiscal year 2006/07 (see Financial Highlights and Significant Issues below). This tax is only charged to hotels/motels located in unincorporated areas of Pima County. Provide expenditure authority for dues to the County Supervisors Association of $63,250 and the U.S. Mexico Border Counties Coalition of $9,600, and Lobbyist costs of $40,000. Provide expenditure authority of $360,000 for network infrastructure and $1,819,962 for the General Fund portion of self insurance costs.

Program Goals and Objectives

- Provide and account for all Non Departmental activity

Financial Highlights and Significant Issues

Legislation from the state of Arizona (A.R.S. 42-6108) allowing the County to increase its transient lodging excise (hotel/motel) tax from 2% to 6% became effective on August 12, 2005. In response to this legislation, the Board of Supervisors approved the increase of the County's hotel/motel tax rate to 6% starting on January 1, 2006. Hotel/motel tax revenues are to be distributed to tourism (50%), the Stadium District (34%) and economic development (16%).

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Transactions accurately recorded	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	0	136,517	0
SUPPLIES AND SERVICES	8,024,057	3,310,877	8,290,302
CAPITAL OUTLAY	637,970	0	0
Total Program Expenditures	**8,662,027**	**3,447,394**	**8,290,302**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	1,442,579	1,433,800	4,339,326
Operating Revenue Sub-Total	**1,442,579**	**1,433,800**	**4,339,326**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**7,219,448**	**2,013,594**	**3,950,976**
Total Program Funding	**8,662,027**	**3,447,394**	**8,290,302**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

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Procurement

Expenditures: 1,603,166 **Revenues:** 0

FTEs 33.8

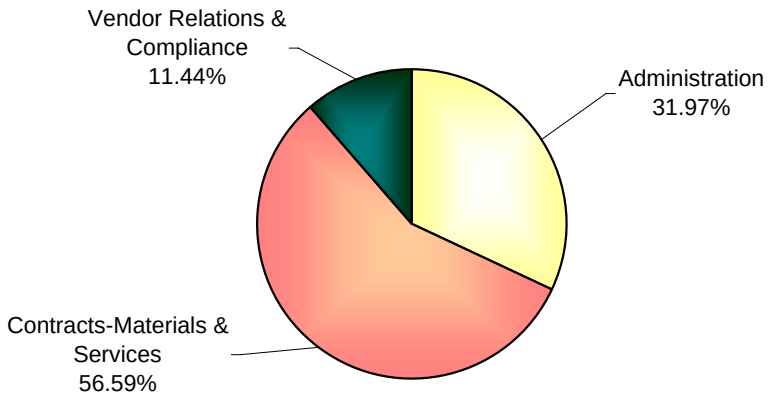
Function Statement:

Procure materials and services for County departments, except as specified by delegation pursuant to the procurement code or the small purchase procedure. Administer the County Minority/Women-Owned Business Enterprise Program in accordance with the County Code requirements for outreach, price preference, subcontractor goals, and compliance review. Ensure compliance with the Living Wage Ordinance 2002-1 by assisting, reviewing, and monitoring County contracts. Manage the contracts review approval process, assist and educate vendors concerning bid preparation, bonds and insurance, and the conduct of business with the County. Track and monitor all County contracts.

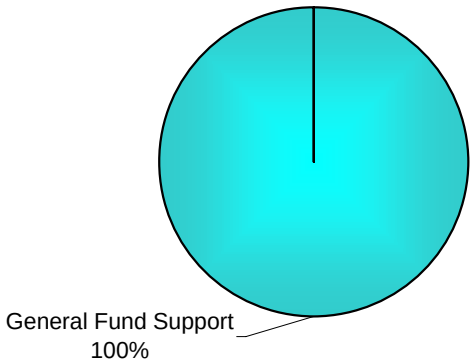
Mandates:

Pima County Code Title 11: Procurement Code, and Title 20: Minority and Women-Owned Business Enterprise Code; Board Policies D29.1: Selection and Contracting of Architectural and Engineering Related Professional Services and Alternative Project Delivery Methods under ARS Title 34; and Policy D29.7: Selection and Contracting of Architectural and Engineering Related Professional Services and Alternative Project Delivery Methods under ARS Title 34

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: PROCUREMENT

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATION	251,931	317,369	512,559
CONTRACTS-MATERIALS & SVCS DIV	898,423	915,694	907,184
DESIGN & CONSTRUCTION SERVICES	0	(3,139)	0
VENDOR RELATIONS & COMPLIANCE	139,589	160,180	183,423
Total Expenditures	**1,289,943**	**1,390,104**	**1,603,166**
Funding by Source			
Revenues			
CONTRACTS-MATERIALS & SVCS DIV	78,691	0	0
DESIGN & CONSTRUCTION SERVICES	364	0	0
VENDOR RELATIONS & COMPLIANCE	200	0	0
Total Revenues	**79,255**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,210,688**	**1,390,104**	**1,603,166**
Total Program Funding	**1,289,943**	**1,390,104**	**1,603,166**
Staffing (FTEs) by Program			
ADMINISTRATION	5.6	5.6	8.5
CONTRACTS-MATERIALS & SVCS DIV	14.0	14.0	13.0
DESIGN & CONSTRUCTION SERVICES	7.4	7.4	8.4
VENDOR RELATIONS & COMPLIANCE	3.0	3.0	3.9
Total Staffing (FTEs)	**30.0**	**30.0**	**33.8**

Program Summary

Department: PROCUREMENT
Program: ADMINISTRATION

Function

Administer all functions of the Procurement Department. Provide support to each function to meet the needs of the department. Conduct contracts review and process all County contracts for approval and inclusion in the contracts maintenance system. Manage e-Procurement.

Description of Services

Provide support services such as agenda preparation, word processing, and contracts processing to support the departmental programs. Perform data entry for the requisition tracking system, purchase orders, contracts maintenance system, Synergen, and vendor database. Provide a centralized control point where all County contracts are reviewed for compliance with County Code, policies, and procedures prior to execution. Route contracts for signature, scan fully executed contracts, and enter relevant data into the County contracts maintenance system. Maintain and distribute the official County Procurement Manual. Perform administrative functions related to budget, human resources/payroll, and office management. Upgrade and maintain department databases. Administer the County Procurement card program and develop electronic procurement systems.

Program Goals and Objectives

- Support an efficient central procurement process
- Ensure contract compliance with County Code, policies, and procedures

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Requisitions entered	2,943	3,500	3,830
Requisition lines entered	8,723	9,700	9,400
Contracts entered	3,591	3,500	3,700

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	241,237	303,869	499,509
SUPPLIES AND SERVICES	10,694	13,500	13,050
Total Program Expenditures	**251,931**	**317,369**	**512,559**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**251,931**	**317,369**	**512,559**
Total Program Funding	**251,931**	**317,369**	**512,559**
Program Staffing (FTEs)	**5.6**	**5.6**	**8.5**

Supplemental Packages Approved

Supplemental Package C - P-Card Supplemental - is associated with this program. Funding of this package provides $31,176 in personal services and $1,900 in supplies and services to fund a new position to ensure appropriate use of Purchasing Cards and compliance with County policies and procedures. The data presented on this page includes $33,076 in expenditures.

Program Summary

Department: PROCUREMENT
Program: CONTRACTS-MATERIALS & SVCS DIV

Function

Provide tactical and strategic guidance to all County Departments regarding centralized Procurement and de-centralized Purchasing on a wide variety of materials and complex services, with the exception of Design and Construction Services. Act as the central interpretive authority regarding Procurement policy, code, procedure, and practice.

Description of Services

Receive purchase requisitions and respond by developing solicitation documents and conducting solicitation(s) for competitive price quotations or proposals utilizing verbal or written quotations, formal Invitation for Bids, or Requests for Proposals as authorized and prescribed by Board Policy, Administrative Procedures, and Procurement Code and Procedures in a manner that optimizes value received by the County. Issue purchase orders and procurement-related contract documents, change orders, and revision and amendment documents. Provide training to division and all County departments' staff; develop and design appropriate standards, specifications, and solicitation documents; analyze and select authorized, appropriate, and optimal Procurement processes; and conduct the procurement process in a manner that delivers best value to the County and regional community. Support the actions of Finance and requesting departments involving the resolution of order, payment, and performance issues.

Program Goals and Objectives

- Reduce old requisitions by providing timely responses to purchase requests and accelerating the delivery of required materials and services to requesting departments
- Promote staff competency and knowledge regarding the application of advanced Public Procurement practices
- Promote the Procurement Department's image as a progressive and competent procurement agency
- Promote the development of collaborative procurements with regional agencies to acquire advantageous control of supply and/or pricing

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Formal procurement requisitions of age greater than 90 days (avg/wk)	9	6	3
Informal procurement requisitions of age greater than 30 days (avg/wk)	2	2	1
Professional procurement staff w/ professional procurement certification	20%	33%	50%
National procurement awards/recognition	0	2	2
Meetings conducted with other agencies re: collaborative procurements	n/a	4	8

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	804,280	881,644	872,249
SUPPLIES AND SERVICES	92,783	34,050	34,935
CAPITAL OUTLAY	1,360	0	0
Total Program Expenditures	**898,423**	**915,694**	**907,184**
Program Funding by Source			
Revenues			
MISCELLANEOUS	78,691	0	0
Operating Revenue Sub-Total	**78,691**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**819,732**	**915,694**	**907,184**
Total Program Funding	**898,423**	**915,694**	**907,184**
Program Staffing (FTEs)	**14.0**	**14.0**	**13.0**

Program Summary

Department: PROCUREMENT
Program: DESIGN & CONSTRUCTION SERVICES

Function

Procure design, construction, and real property appraisal and acquisition services for all County departments. Consult with Public Works departments and Facilities Management regarding solicitations, project management, and contracts administration.

Description of Services

Develop and conduct construction acquisitions in accordance with state law and county code. Develop solicitations and conduct procurement of architectural, engineering, and related services. Research and draft complex contractual documents. Maintain and administer the qualified consultants list in accordance with County policies. Advise departments on acquisition strategies, contractual language, contract administration, and disputes. Provide training in alternative project delivery methods. Draft policies and procedures to conform to changes in state law, County Code, and Board policies. Participate in state-wide organizations to improve use and application of alternative delivery methods. Process contracts, amendments, and change orders. Identify and implement process improvements.

Program Goals and Objectives

- Reduce contract processing overhead by at least ten percent
- Implement use of purchase orders in lieu of contracts for at least seventy-five percent of Qualified Consultants List (QCL) contracts

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Professional services contracts entered	290	280	422
Amendments & change orders entered	321	362	470
Construction bids entered	63	63	122
Professional services solicitations processed	35	64	73
QCL contracts as purchase orders	n/a	n/a	75%
All contracts as purchase orders	n/a	n/a	10%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	0	(3,139)	0
Total Program Expenditures	**0**	**(3,139)**	**0**
Program Funding by Source			
Revenues			
MISCELLANEOUS	364	0	0
Operating Revenue Sub-Total	**364**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**(364)**	**(3,139)**	**0**
Total Program Funding	**0**	**(3,139)**	**0**
Program Staffing (FTEs)	**7.4**	**7.4**	**8.4**

Program Summary

Department: PROCUREMENT
Program: VENDOR RELATIONS & COMPLIANCE

Function

Manage Pima County Vendor Relations, Minority/Women-Owned Business Enterprise (MWBE), and Living Wage Compliance Programs as mandated by Pima County Ordinances 1997-44 and 2002-1. Ensure compliance with the Living Wage Ordinance through assistance, review, and monitoring of eligible Pima County contracts. Assist Pima County departments with MWBE compliance in design and construction projects and in the procurement of goods and services. Maintain a database of vendors with specific capabilities of identifying Minority and Women-Owned Enterprises. Track dollars spent on and procurement opportunities offered in County MWBE efforts.

Description of Services

Manage and coordinate Pima County's Living Wage, MWBE, and Vendor Relations Programs.

Living Wage: Review and monitor eligible contracts under covered services with Pima County for adherence to the specified living wage amount mandated by Ordinance 2002-1. Ensure compliance through contract monitoring, on-site visits, employee interviews, and review of payroll and basic records.

Minority/Women-Owned Business Enterprise (MWBE): Assist MWBE vendors in certification efforts with the City of Tucson's Equal Opportunity Office. Provide MWBE vendors with assistance concerning bid preparation, bond and insurance information, and in conducting business with Pima County. Maintain certified list of eligible minority and women vendors. Oversee the review and setting of MWBE goals for design and construction projects in Pima County. Generate quarterly MWBE reports identifying MWBE design and construction goals met and dollars spent by Pima County with Minority and Women-Owned Business Enterprises.

Vendor Relations: Maintain and update Pima County Vendor Registration Database, which provides current vendor information to assist in procurement opportunities to all departments in Pima County. Provide quarterly anticipated bid notifications to public via web page. Provide education and vendor assistance through collaborative outreach events with state and local agencies. Conduct trainings and/or seminars to educate vendors regarding the process of how to do business with Pima County. Promote procurement equity among large and small businesses. Pursue cooperative procurement opportunities. Determine if certain contracts can be reduced in size to encourage increased participation by small businesses.

Program Goals and Objectives

- Administer the Living Wage, MWBE and Vendor Relations programs to meet the standards set by the Board of Supervisors
- Provide implementation and compliance requirements of the Living Wage Ordinance, 2002-1
- Increase MWBE procurement opportunities by evaluating County projects and setting goals for equitable distribution of projects and dollars to minority and women-owned business enterprises, as required by MWBE Ordinance 1997-44
- Increase awareness of Pima County's MWBE and Vendor Relations programs through continued and focused business and community outreach efforts
- Maintain a County vendor database with current information
- Ensure that all vendors are aware of the process of how to do business with Pima County

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Vendor training programs provided	9	7	10
Internal procurement training programs provided	11	10	12
MWBE outreach programs:			
- Pima County sponsored programs administered	6	7	10
- Other agency sponsored programs administered	19	21	20
MWBEs certified	327	364	380
County vendors in database	5,250	6,949	7,500
Minority (MBE) vendors in database	615	1,015	1,100
Women (WBE) vendors in database	900	1,068	1,100
Living Wage contracts reviewed	37	25	30
On-site compliance Living Wage visits	50	38	50

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	124,998	131,738	158,023
SUPPLIES AND SERVICES	14,591	28,442	25,400
Total Program Expenditures	**139,589**	**160,180**	**183,423**

Program Summary

Department: PROCUREMENT
Program: VENDOR RELATIONS & COMPLIANCE

Program Funding by Source			
Revenues			
MISCELLANEOUS	200	0	0
Operating Revenue Sub-Total	**200**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**139,389**	**160,180**	**183,423**
Total Program Funding	**139,589**	**160,180**	**183,423**
Program Staffing (FTEs)	**3.0**	**3.0**	**3.9**

Supplemental Packages Approved

Supplemental Package B - MWBE Supplemental - is associated with this program. Funding of this package provides $33,598 in personal services to fund a new position to ensure compliance with MWBE and Living Wage requirements throughout the County. The data presented on the preceding page includes $33,598 in expenditures.

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Recorder

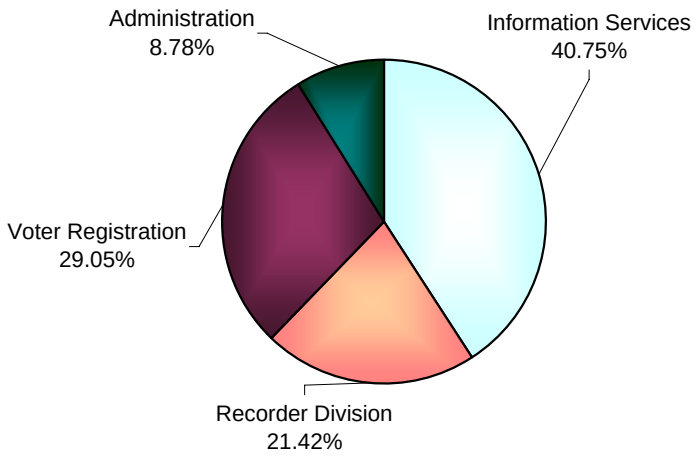
Expenditures: 4,769,703 **Revenues:** 5,036,500

FTEs 66.0

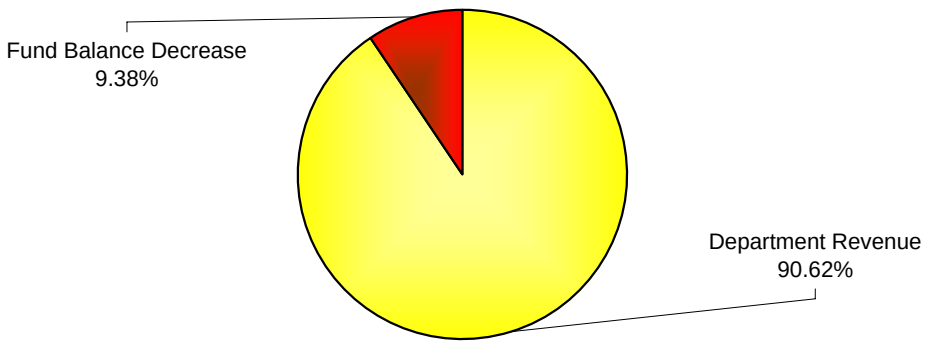
Function Statement: Record and maintain all documents presented for public information. Maintain voter registration rolls in an efficient and cost effective manner. Conduct early voting activity as prescribed by Title 16 of the Arizona Revised Statutes.

Mandates: ARS Title 11: Counties; Title 16: Elections and Electors; Title 19: Initiative, Referendum and Recall; and Title 48: Special Taxing Districts

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: RECORDER

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATION	31,212	0	418,797
INFORMATION SERVICES	1,176,995	1,776,976	1,943,880
RECORDER DIVISION	1,078,331	1,235,772	1,021,548
VOTER REGISTRATION	1,062,299	1,312,168	1,385,478
Total Expenditures	**3,348,837**	**4,324,916**	**4,769,703**
Funding by Source			
Revenues			
INFORMATION SERVICES	1,468,871	1,145,000	1,496,500
RECORDER DIVISION	3,606,186	3,454,000	3,500,000
VOTER REGISTRATION	139,222	405,400	40,000
Total Revenues	**5,214,279**	**5,004,400**	**5,036,500**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(291,876)**	**631,976**	**447,380**
General Fund Support	**(1,573,566)**	**(1,311,460)**	**(714,177)**
Total Program Funding	**3,348,837**	**4,324,916**	**4,769,703**
Staffing (FTEs) by Program			
ADMINISTRATION	0.0	0.0	5.0
INFORMATION SERVICES	8.0	11.0	11.0
RECORDER DIVISION	27.0	25.0	21.0
VOTER REGISTRATION	29.0	21.0	29.0
Total Staffing (FTEs)	**64.0**	**57.0**	**66.0**

Program Summary

Department: RECORDER
Program: ADMINISTRATION

Function

Provide management oversight, budget and personnel services to all programs in the Pima County Recorder's office.

Description of Services

Responsible for ensuring compliance with statutory mandates, setting the policies for the department, implementing those policies; hiring, supervising, monitoring and evaluating personnel, planning the activities of the department, budgeting and monitoring the use of public funds, and purchasing adequate resources, equipment and supplies for the department. (Note: These activities were previously included within different programs in prior budget years.)

Program Goals and Objectives

- Ensure that public funds allocated to the Recorder's office are expended in compliance with County policy and state law
- Ensure that the statutory mandates on the Recorder's office in both the Voter Registration and Document Recording divisions of the department are met at all times
- Hire, train, and monitor adequate personnel to perform the statutory mandates of the department
- Procure adequate equipment, supplies, and resources to enable the employees of the department to perform their functions

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
All supplies and materials purchases so that there is no downtime due to a shortage	yes	n/a	yes
Begin the recruiting process to fill all vacant positions within 2 weeks of the vacancy being created	yes	n/a	yes
Meet all statutory mandates placed on the Recorder under Title 16 of the Arizona Statutes	yes	n/a	yes
Meet all statutory mandates placed on the Recorder under Title 11 of the Arizona Statutes	yes	n/a	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	62,424	0	827,194
SUPPLIES AND SERVICES	0	0	10,400
Total Program Expenditures	**62,424**	**0**	**837,594**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**31,212**	**0**	**418,797**
Total Program Funding	**31,212**	**0**	**418,797**
Program Staffing (FTEs)	**0.0**	**0.0**	**5.0**

Program Summary

Department: RECORDER
Program: INFORMATION SERVICES

Function

Modernize and keep the Recorder's document storage and retrieval systems current with technology. Maintain optimum uptime on systems for the Recorder's online system and the voter registration system.

Description of Services

Update and maintain the Recorder's document storage and retrieval systems pursuant to ARS 11-475.01. Keep the local area network operating with no unscheduled downtime. Make annual changes to programming for voter registration to comply with changes in statutes and variations in election requirements for jurisdictions affected. Perform annual changes to recording and voter registration software required by manufacturer's modifications and updates.

Program Goals and Objectives

- Keep local area network operating with no unscheduled downtime
- Make annual changes to programming for voter registration to comply with changes in statutes and variations in election requirements for jurisdictions affected
- Perform annual changes to recording and voter registration software required by manufacturer's modifications and updates

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Computer system uptime	100%	100%	100%
Upgrade continuing programs within 1 year after upgrade become available for 90% of programs in use	yes	yes	yes
Modify voter registration program as required by statutory modifications prior to the first effective election for all changes	yes	yes	yes
Maintain and upgrade the computer system to the most efficient operations possible	yes	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	863,668	1,150,792	1,158,210
SUPPLIES AND SERVICES	762,580	1,343,000	1,405,500
CAPITAL OUTLAY	727,742	1,060,160	1,324,050
Total Program Expenditures	**2,353,990**	**3,553,952**	**3,887,760**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	1,380,720	1,100,000	1,400,000
INTEREST	76,364	45,000	96,500
MISCELLANEOUS	11,787	0	0
Special Programs Revenue Sub-Total	**1,468,871**	**1,145,000**	**1,496,500**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(291,876)**	**631,976**	**447,380**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**1,176,995**	**1,776,976**	**1,943,880**
Program Staffing (FTEs)	**8.0**	**11.0**	**11.0**

Program Summary

Department: RECORDER
Program: RECORDER DIVISION

Function

Provide quality service to the public by ensuring prompt and efficient recording and filing of documents presented for public record, and expeditious retrieval and reproduction of documents in accordance with statutory requirements.

Description of Services

Receive, record, index, maintain, and permanently preserve all instruments presented for recording as a public document as mandated by ARS Title 11. Maintain a public access area for all recorded documents to allow convenient public inspection of all documents.

Program Goals and Objectives

- Enter all information for recording each document with attention to accuracy, then check each entry by another operator, perform a third check, electronically image, and return through the mail room
- Record all documents presented, on the day of receipt (statutory requirement) with the second checking completed no later than the next business day after receipt, answer all telephone inquires promptly and courteously, complete cashiering close out daily with no overage/shortage
- Process all documents completely through the mail room, return within 10 work days
- Assist members of public visiting public access area within an average of 5 minutes
- Survey all title companies for customer satisfaction

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Documents recorded	285,000	295,000	350,000
Documents reviewed for accuracy (2nd check)	100%	100%	100%
Documents reviewed for accuracy (3rd check)	100%	100%	100%
Telephone inquiries answered daily	50	55	60
Pages microfilmed and digitized	1,425,000	1,567,500	1,900,000
All documents returned by mail/private courier	yes	yes	yes
Customers assisted daily in public area	85	85	80
Average cost per document recorded	$3.15	$3.15	$3.50
Documents received and recorded same day	100%	100%	100%
Number of documents recorded per day	1,188	1,230	1,400
Average time spent with customers in public area	5 min	5 min	5 min
Time to process document to return to originator	7 days	7 days	10 days
Customers served within 5 minutes	85%	85%	90%
Accuracy rate for recorded documents	99.5%	99.5%	99.5%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,692,400	2,030,110	1,559,946
SUPPLIES AND SERVICES	464,262	441,434	483,150
Total Program Expenditures	**2,156,662**	**2,471,544**	**2,043,096**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	3,326,060	3,190,000	3,200,000
MISCELLANEOUS	280,126	264,000	300,000
Operating Revenue Sub-Total	**3,606,186**	**3,454,000**	**3,500,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**(2,527,855)**	**(2,218,228)**	**(2,478,452)**
Total Program Funding	**1,078,331**	**1,235,772**	**1,021,548**
Program Staffing (FTEs)	**27.0**	**25.0**	**21.0**

Program Summary

Department: RECORDER
Program: VOTER REGISTRATION

Function

Provide quality service to the public by promptly registering or making changes to voter files and maintaining voter files in an orderly and efficient manner. Conduct early voting in an orderly and efficient manner while providing quality service. Verify petition signatures on petitions for recall, initiative, referendum, annexations, or challenged candidates for office.

Description of Services

Protect the rights of all eligible voters by conducting early voting in compliance with state and federal law and preserving all voted ballots for tabulation by the Division of Elections. Maintain voter registration rolls as mandated in accordance with ARS Title 16 in an efficient and cost effective manner for Pima County and all taxing districts within Pima County (schools, fire districts, water districts, cities, and towns).

Program Goals and Objectives

- Enter information from voter registration affidavits into the voter registration computer system correctly and digitize affidavits
- File original affidavits correctly as mandated by state law
- Issue early ballots at remote voting sites and by U.S. mail accurately
- Mail voter registration cards, generated by information entered, within 30 days (ARS Title 16-164)
- Issue and mail early ballots within 48 hours after request (ARS Title 16-542)
- Issue early ballots and receive voted ballots, validate each and turn over to Pima County Elections Division for tabulation within mandated time allowed (ARS Title 16)

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Voter registration affidavits processed	183,000	80,000	150,000
Voter cancellations processed	55,000	20,000	50,000
Telephone inquiries received	20,800	20,800	31,000
Average cost per affidavit	$4.27	$4.27	$5.00
Political parties satisfied with service	100%	100%	100%
Early ballots issued	275,000	90,000	300,000
Ballots issued and mailed within statutory requirements	100%	100%	100%
Early ballots received and validated (signatures verified)	210,000	81,000	285,000
Ballots turned over to Pima County Elections within statutory requirements	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,468,180	1,501,344	1,844,058
SUPPLIES AND SERVICES	656,418	1,122,992	926,898
Total Program Expenditures	**2,124,598**	**2,624,336**	**2,770,956**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	0	305,400	0
CHARGES FOR SERVICES	139,222	100,000	40,000
Operating Revenue Sub-Total	**139,222**	**405,400**	**40,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**923,077**	**906,768**	**1,345,478**
Total Program Funding	**1,062,299**	**1,312,168**	**1,385,478**
Program Staffing (FTEs)	**29.0**	**21.0**	**29.0**

Treasurer

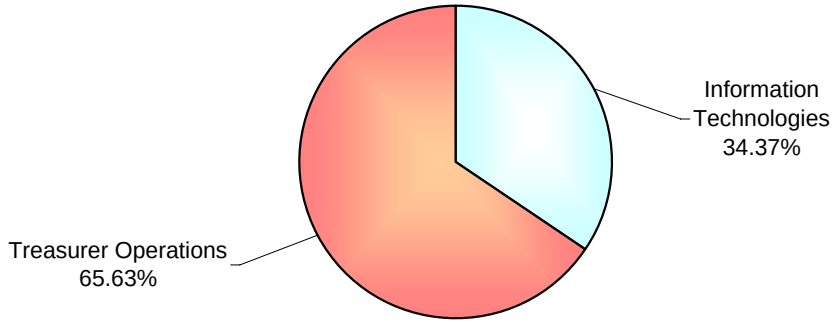
Expenditures: 2,881,940 **Revenues:** 124,150

FTEs 41.0

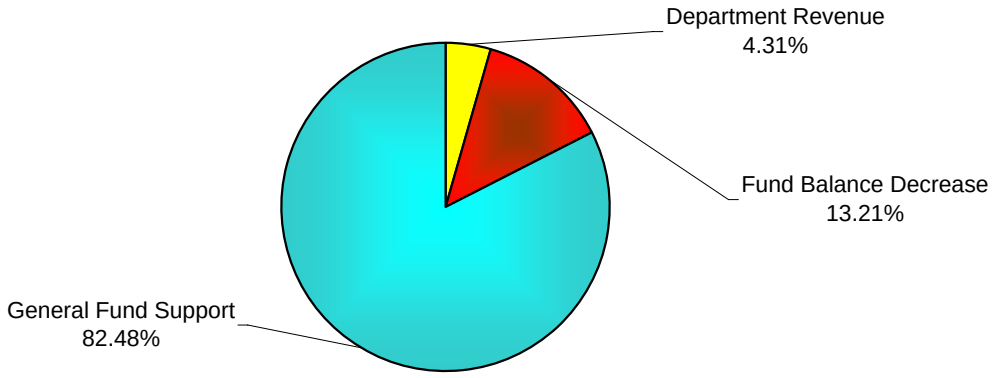
Function Statement: Serve as the custodian of public monies and as ex officio tax collector. Account for the collection, custody, and disbursement of public revenue, and report the same to the Board of Supervisors. Collect and distribute taxes. Accept deposits, clear warrants, and provide investment services to Pima County and its political subdivisions.

Mandates: ARS Title 11: Counties; Title 35: Public Finances; and Title 42: Taxation

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: TREASURER

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
INFORMATION TECHNOLOGIES	351,314	962,698	990,531
TREASURER OPERATIONS	1,420,174	1,798,836	1,891,409
Total Expenditures	**1,771,488**	**2,761,534**	**2,881,940**
Funding by Source			
Revenues			
INFORMATION TECHNOLOGIES	109,336	111,000	124,000
TREASURER OPERATIONS	88	150	150
Total Revenues	**109,424**	**111,150**	**124,150**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(39,758)**	**380,601**	**380,601**
General Fund Support	**1,701,822**	**2,269,783**	**2,377,189**
Total Program Funding	**1,771,488**	**2,761,534**	**2,881,940**
Staffing (FTEs) by Program			
INFORMATION TECHNOLOGIES	7.0	7.0	7.0
TREASURER OPERATIONS	37.0	34.0	34.0
Total Staffing (FTEs)	**44.0**	**41.0**	**41.0**

Program Summary

Department: TREASURER
Program: INFORMATION TECHNOLOGIES

Function

Provide a revenue source for information technologies per Arizona Revised Statute 11-495.

Description of Services

Provide a revenue source for development of information technologies for the Treasurer's office. This includes the purchase of computer hardware and software, training of employees to operate the system, and updating the system hardware and software.

Program Goals and Objectives

- Develop an integrated Treasurer's information system
- Use new technology developments as they become available
- Replace at least 30% of hardware systems annually

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Hardware purchased/upgraded	30%	30%	30%
Information system completed	50%	60%	85%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	252,361	427,487	431,116
SUPPLIES AND SERVICES	30,992	415,911	330,215
CAPITAL OUTLAY	67,961	119,300	229,200
Total Program Expenditures	**351,314**	**962,698**	**990,531**
Program Funding by Source			
Revenues			
Operating Revenue Sub-Total	**0**	**0**	**0**
CHARGES FOR SERVICES	56,600	60,000	60,000
INTEREST	7,519	6,000	18,000
MISCELLANEOUS	45,217	45,000	46,000
Special Programs Revenue Sub-Total	**109,336**	**111,000**	**124,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(39,758)**	**380,601**	**380,601**
General Fund Support	**281,736**	**471,097**	**485,930**
Total Program Funding	**351,314**	**962,698**	**990,531**
Program Staffing (FTEs)	**7.0**	**7.0**	**7.0**

Program Summary

Department: TREASURER
Program: TREASURER OPERATIONS

Function

Serve as the custodian of public monies and as ex officio tax collector as mandated by Arizona Revised Statutes.

Description of Services

Account for the collection, custody, and disbursement of public revenue and report the same to the Board of Supervisors. Collect and distribute taxes. Accept deposits, clear warrants, and provide investment services to Pima County and its political subdivisions.

Program Goals and Objectives

- Process tax payments within three days of receipt
- Reduce outstanding delinquent taxes
- Increase investment revenues
- Maintain a customer-friendly atmosphere
- Achieve timely and accurate reporting
- Strengthen internal controls
- Document policies and procedures

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Tax collections distributed as mandated by statutes	100%	100%	100%
Tax assessments and corrections processed	100%	100%	100%
Tax payments processed within three days	yes	yes	yes
Reduced number of parcels available at each tax sale	yes	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,114,003	1,447,560	1,564,659
SUPPLIES AND SERVICES	301,371	349,276	303,650
CAPITAL OUTLAY	4,800	2,000	23,100
Total Program Expenditures	**1,420,174**	**1,798,836**	**1,891,409**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	0	150	150
MISCELLANEOUS	88	0	0
Operating Revenue Sub-Total	**88**	**150**	**150**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,420,086**	**1,798,686**	**1,891,259**
Total Program Funding	**1,420,174**	**1,798,836**	**1,891,409**
Program Staffing (FTEs)	**37.0**	**34.0**	**34.0**

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Total Expenditures
COMMUNITY & ECONOMIC DEVELOPMENT			
COMMUNITY & ECONOMIC DEVELOPMENT ADMIN			
ADMINISTRATION	707,974		707,974
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT ADMIN	707,974		707,974
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV			
COMM DEV & NEIGHBORHOOD CONSERV ADMIN	317,549		317,549
GENERAL SERVICES	1,441,302		1,441,302
HOUSING	361,150	2,928,983	3,290,133
HUMAN SERVICES	1,124,211		1,124,211
NEIGHBORHOOD CONSERVATION	459,422	1,450,000	1,909,422
RURAL DEVELOPMENT/OUTSIDE AGENCIES	251,168	4,816,617	5,067,785
YOUTH SERVICES	908,400		908,400
TOTAL COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	4,863,202	9,195,600	14,058,802
COMMUNITY RESOURCES			
RECREATION	3,108,658		3,108,658
TEEN HEALTH	659,183		659,183
VOCATIONAL/REMEDIAL EDUCATION	918,196	1,037,457	1,955,653
TOTAL COMMUNITY RESOURCES	4,686,037	1,037,457	5,723,494
COMMUNITY SVCS, EMPLOYMENT & TRAINING			
CAA/EMERGENCY SERVICES NETWORK	153,853	2,019,295	2,173,148
ONE STOP	5,198,885	8,629,700	13,828,585
TOTAL COMMUNITY SVCS, EMPLOYMENT & TRAINING	5,352,738	10,648,995	16,001,733
COUNTY FREE LIBRARY			
ADMINISTRATION		7,822,981	7,822,981
PUBLIC SERVICES		19,559,208	19,559,208
SUPPORT SERVICES		5,471,019	5,471,019
TECHNOLOGY MANAGEMENT		2,063,977	2,063,977
TOTAL COUNTY FREE LIBRARY		34,917,185	34,917,185
ECONOMIC DEVELOPMENT & TOURISM			
ECONOMIC DEVELOPMENT & TOURISM		2,155,884	2,155,884
TOTAL ECONOMIC DEVELOPMENT & TOURISM		2,155,884	2,155,884
SCHOOL SUPERINTENDENT			
ACCOUNTING	359,122		359,122
ADMINISTRATION	395,789		395,789
EDUCATIONAL SERVICES	577,539		577,539
PIMA ACCOMMODATION DISTRICT		2,400,000	2,400,000
PIMA SPECIAL PROGRAMS		1,510,000	1,510,000
TOTAL SCHOOL SUPERINTENDENT	1,332,450	3,910,000	5,242,450
STADIUM DISTRICT			
ADMINISTRATION		1,224,251	1,224,251
BASEBALL		1,207,684	1,207,684
RECREATION		46,971	46,971
TOTAL STADIUM DISTRICT		2,478,906	2,478,906
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**16,942,401**	**64,344,027**	**81,286,428**

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Total Revenues
COMMUNITY & ECONOMIC DEVELOPMENT			
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV			
GENERAL SERVICES	104,840		104,840
HOUSING		2,928,983	2,928,983
NEIGHBORHOOD CONSERVATION		40,000	40,000
RURAL DEVELOPMENT/OUTSIDE AGENCIES		4,816,617	4,816,617
TOTAL COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	104,840	7,785,600	7,890,440
COMMUNITY RESOURCES			
RECREATION	182,170		182,170
VOCATIONAL/REMEDIAL EDUCATION		1,038,339	1,038,339
TOTAL COMMUNITY RESOURCES	182,170	1,038,339	1,220,509
COMMUNITY SVCS, EMPLOYMENT & TRAINING			
CAA/EMERGENCY SERVICES NETWORK		2,019,295	2,019,295
ONE STOP		8,340,133	8,340,133
TOTAL COMMUNITY SVCS, EMPLOYMENT & TRAINING		10,359,428	10,359,428
COUNTY FREE LIBRARY			
ADMINISTRATION		32,186,378	32,186,378
PUBLIC SERVICES		1,412,870	1,412,870
TOTAL COUNTY FREE LIBRARY		33,599,248	33,599,248
ECONOMIC DEVELOPMENT & TOURISM			
ECONOMIC DEVELOPMENT & TOURISM		1,388,584	1,388,584
TOTAL ECONOMIC DEVELOPMENT & TOURISM		1,388,584	1,388,584
SCHOOL SUPERINTENDENT			
ADMINISTRATION	200		200
EDUCATIONAL SERVICES	70,000		70,000
PIMA ACCOMMODATION DISTRICT		2,306,000	2,306,000
PIMA SPECIAL PROGRAMS		1,510,000	1,510,000
TOTAL SCHOOL SUPERINTENDENT	70,200	3,816,000	3,886,200
STADIUM DISTRICT			
ADMINISTRATION		1,675,000	1,675,000
BASEBALL		901,503	901,503
RECREATION		222,760	222,760
TOTAL STADIUM DISTRICT		2,799,263	2,799,263
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**357,210**	**60,786,462**	**61,143,672**

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

Functional Area/Super Department/Programs	FTEs
COMMUNITY & ECONOMIC DEVELOPMENT	
COMMUNITY & ECONOMIC DEVELOPMENT ADMIN	
ADMINISTRATION	7.6
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT ADMIN	7.6
COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	
COMM DEV & NEIGHBORHOOD CONSERV ADMIN	3.0
HOUSING	5.5
NEIGHBORHOOD CONSERVATION	6.2
RURAL DEVELOPMENT/OUTSIDE AGENCIES	12.8
TOTAL COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV	27.5
COMMUNITY RESOURCES	
RECREATION	38.8
TEEN HEALTH	8.1
VOCATIONAL/REMEDIAL EDUCATION	26.0
TOTAL COMMUNITY RESOURCES	72.9
COMMUNITY SVCS, EMPLOYMENT & TRAINING	
CAA/EMERGENCY SERVICES NETWORK	10.0
ONE STOP	105.3
TOTAL COMMUNITY SVCS, EMPLOYMENT & TRAINING	115.3
COUNTY FREE LIBRARY	
ADMINISTRATION	14.5
PUBLIC SERVICES	297.9
SUPPORT SERVICES	18.0
TECHNOLOGY MANAGEMENT	7.5
TOTAL COUNTY FREE LIBRARY	337.9
ECONOMIC DEVELOPMENT & TOURISM	
ECONOMIC DEVELOPMENT & TOURISM	2.0
TOTAL ECONOMIC DEVELOPMENT & TOURISM	2.0
SCHOOL SUPERINTENDENT	
ACCOUNTING	6.0
ADMINISTRATION	5.4
EDUCATIONAL SERVICES	4.0
TOTAL SCHOOL SUPERINTENDENT	15.4
STADIUM DISTRICT	
ADMINISTRATION	0.6
BASEBALL	10.4
RECREATION	0.4
TOTAL STADIUM DISTRICT	11.4
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	**590.0**

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Community & Economic Development Admin

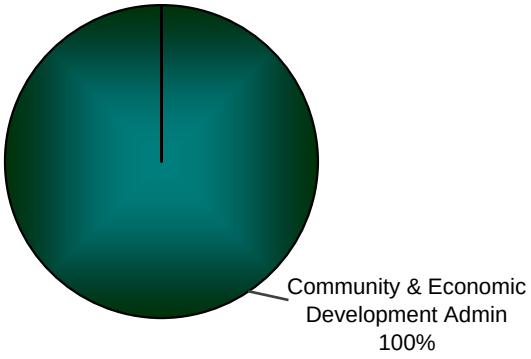
Expenditures: 707,974 **Revenues:** 0

FTEs 7.6

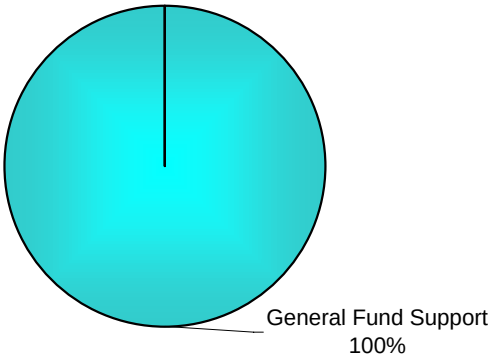
Function Statement: Administer the Economic Development & Tourism; Community Services, Employment & Training; Community Development & Neighborhood Conservation; and Community Resources departments.

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: COMMUNITY & ECONOMIC DEVELOPMENT ADMIN

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATION	646,552	636,636	707,974
Total Expenditures	**646,552**	**636,636**	**707,974**
Funding by Source			
Revenues			
ADMINISTRATION	7	0	0
Total Revenues	**7**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**646,545**	**636,636**	**707,974**
Total Program Funding	**646,552**	**636,636**	**707,974**
Staffing (FTEs) by Program			
ADMINISTRATION	6.4	8.0	7.6
Total Staffing (FTEs)	**6.4**	**8.0**	**7.6**

Program Summary

Department: COMMUNITY & ECONOMIC DEVELOPMENT ADMIN
Program: ADMINISTRATION

Function

Administer the Economic Development & Tourism; Community Services, Employment & Training; Community Development & Neighborhood Conservation; and Community Resources departments.

Description of Services

Provide administrative oversight and support for all grant, bond, and General Fund programs and projects within the four departments.

Program Goals and Objectives

- Initiate an expanded Neighborhood Reinvestment program to use and leverage $10 million of bonds approved in May 2004
- Institute a more comprehensive Local Housing Trust Fund which will combine $10 million of bonds approved in May 2004 with federal home funds and increased private sector contributions
- Contract after-school recreation funds to the school districts
- Maintain or increase the rate and dollars contributed to Employee Combined Appeal Program (ECAP)

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Quality of service maintained	yes	yes	yes
Procedures modified to increase efficiency	yes	yes	yes
Maintain or increase the rate and dollars contributed to ECAP	yes	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	418,341	490,027	469,958
SUPPLIES AND SERVICES	225,591	140,009	230,216
CAPITAL OUTLAY	2,620	6,600	7,800
Total Program Expenditures	**646,552**	**636,636**	**707,974**
Program Funding by Source			
Revenues			
MISCELLANEOUS	7	0	0
Operating Revenue Sub-Total	**7**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**646,545**	**636,636**	**707,974**
Total Program Funding	**646,552**	**636,636**	**707,974**
Program Staffing (FTEs)	**6.4**	**8.0**	**7.6**

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Community Development & Neighborhood Conservation

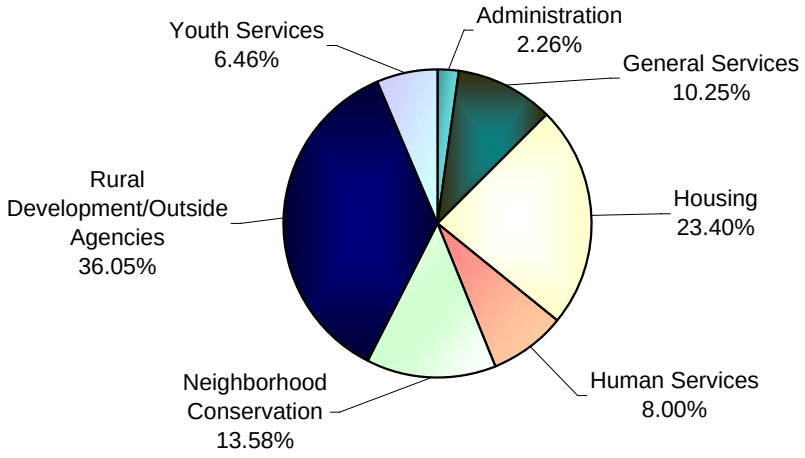
Expenditures: 14,058,802 **Revenues:** 7,890,440

FTEs 27.5

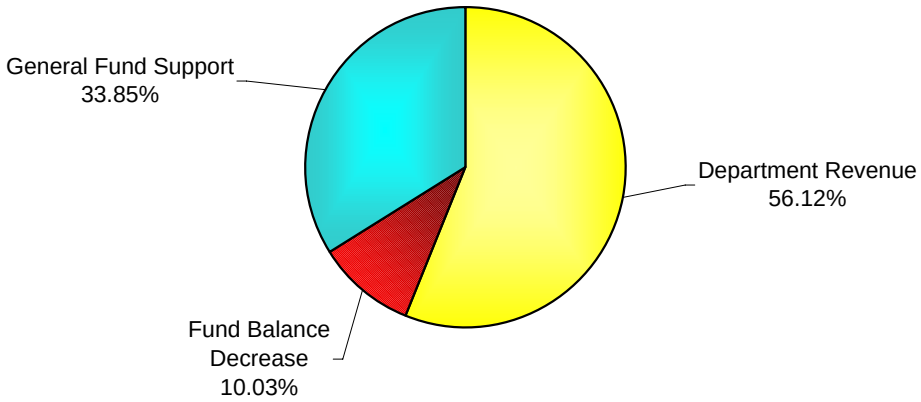
Function Statement: Enhance the economic welfare of inhabitants of Pima County by promoting more and better human service delivery, promoting intergovernmental and community collaboration, addressing critical human and community needs, and promoting infrastructure, economic, and social service development in low and moderate income communities.

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
COMM DEV & NEIGHBORHOOD CONSERV ADMIN	176,406	235,462	317,549
GENERAL SERVICES	1,198,907	1,100,888	1,441,302
HOUSING	1,145,166	3,281,992	3,290,133
HUMAN SERVICES	1,313,020	1,110,144	1,124,211
NEIGHBORHOOD CONSERVATION	354,391	1,806,131	1,909,422
RURAL DEVELOPMENT/OUTSIDE AGENCIES	3,646,604	5,491,602	5,067,785
YOUTH SERVICES	862,061	899,946	908,400
Total Expenditures	**8,696,555**	**13,926,165**	**14,058,802**
Funding by Source			
Revenues			
GENERAL SERVICES	104,840	104,840	104,840
HOUSING	1,188,641	3,005,923	2,928,983
NEIGHBORHOOD CONSERVATION	16,180	0	40,000
RURAL DEVELOPMENT/OUTSIDE AGENCIES	3,653,206	5,284,175	4,816,617
Total Revenues	**4,962,867**	**8,394,938**	**7,890,440**
Net Operating Transfers In/(Out)	**1,450,000**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(1,771,677)**	**1,446,270**	**1,410,000**
General Fund Support	**4,055,365**	**4,084,957**	**4,758,362**
Total Program Funding	**8,696,555**	**13,926,165**	**14,058,802**
Staffing (FTEs) by Program			
COMM DEV & NEIGHBORHOOD CONSERV ADMIN	2.0	2.0	3.0
HOUSING	3.7	4.3	5.5
NEIGHBORHOOD CONSERVATION	4.0	4.0	6.2
RURAL DEVELOPMENT/OUTSIDE AGENCIES	8.7	11.9	12.8
Total Staffing (FTEs)	**18.4**	**22.2**	**27.5**

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: COMM DEV & NEIGHBORHOOD CONSERV ADMIN

Function

Provide administrative oversight to the department, which includes grants, general fund, and bond funded programs. The functional oversight addresses such areas as personnel, budget, and programmatic components. Administrative oversight also involves reporting to County Administration, Board of Supervisors, County appointed committee representatives, and the general public.

Description of Services

Provide administrative oversight and support for all grant, bond, and general fund programs and projects within the department.

Program Goals and Objectives

- Increase the public's access to programs and services through improved community awareness
- Develop mechanisms for enhanced community participation through the establishment of citizen advisory committees and commissions
- Create effective interdepartmental relationships in order to maximize effectiveness of services to the public and improve efficiencies with bond, grant, and general fund projects

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Strategies implemented to access programs and services through improved community awareness	1	2	3
Performance reporting measures re-evaluated for a major program	1	1	4
Community asset and needs reports developed for targeted areas	3	1	3
Participation on local and national committees which address legislative and programatic issues impacting the County	1	1	3

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	126,569	141,247	216,093
SUPPLIES AND SERVICES	29,384	87,915	95,156
CAPITAL OUTLAY	20,453	6,300	6,300
Total Program Expenditures	**176,406**	**235,462**	**317,549**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**176,406**	**235,462**	**317,549**
Total Program Funding	**176,406**	**235,462**	**317,549**
Program Staffing (FTEs)	**2.0**	**2.0**	**3.0**

Supplemental Packages Approved

Supplemental Package B - Housing Bonds and Community Planning - is associated with this program. Funding of this package provides $236,633 in personal services to fund five additional positions to plan, coordinate, develop, and implement Neighborhood Reinvestment and Housing Trust Fund projects and initiatives. Data presented on this page includes $56,420 in expenditures. This supplemental request is associated with other programs within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: GENERAL SERVICES

Function

Promote intergovernmental and community collaboration for the common good.

Description of Services

Participate in intergovernmental agreements to fund special action and study commissions. Provide grants to community agencies to support cultural and community improvement projects.

Program Goals and Objectives

- Provide funds to assist with planning and implementing policies that promote access to community resources
- Increase the visibility of community cultural programs and events that encourage community involvement and participation

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Contracts implemented for community program grants and IGAs	12	13	13

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
SUPPLIES AND SERVICES	1,198,907	1,100,888	1,441,302
Total Program Expenditures	**1,198,907**	**1,100,888**	**1,441,302**
Program Funding by Source			
Revenues			
MISCELLANEOUS	104,840	104,840	104,840
Operating Revenue Sub-Total	**104,840**	**104,840**	**104,840**
Grant Revenue Sub-Total	**0**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,094,067**	**996,048**	**1,336,462**
Total Program Funding	**1,198,907**	**1,100,888**	**1,441,302**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: HOUSING

Function

Assist low income residents in obtaining affordable, decent, safe, and sanitary housing in unincorporated Pima County. Expand home ownership opportunities and provide access to affordable housing for low income residents.

Description of Services

Assist low income residents with down payment assistance and repair of owner occupied homes. Provide subsidy for the development of rental housing for low income residents. Participate with other jurisdictions and nonprofit and for profit organizations within Pima County to develop effective strategies, secure funding and implement housing programs serving low income residents. Manage housing programs including the Home Investments Partnership (HOME), New Hope, Housing Opportunities for Persons with AIDS (HOPWA), Supportive Housing Program (SHP) and general obligation bond funds for the Affordable Housing Program. Assist low income residents to qualify with local lenders for affordable, livable housing. Develop planning documents to guide the department's activities.

Program Goals and Objectives

- Develop the Pima County Housing Trust Fund structure to collect the contribution fees and work with the Housing Commission on the affordable housing strategies for all housing related programs
- Increase home ownership opportunities for low income residents of Pima County
- Reduce substandard housing in unincorporated areas of Pima County
- Increase the services provided to homeless and special needs populations
- Assist in the development of programs that will increase the number of affordable housing units in order to promote the preservation and conservation of neighborhoods located in high stress areas in Pima County
- Build effective partnerships and collaborations with the private and nonprofit sectors to address key issues that impede housing opportunities for low income residents and develop effective community strategies to correct inequities
- Maintain effective relationships with the secondary markets and mortgage lenders to deliver market rate affordable mortgage products
- Prepare Consolidated/Annual Plan, Consolidated Annual Performance and Evaluation Report (CAPER), and other documents and reports to assist in implementation of department programs
- Contract for and supervise reliable, professional reports that provide an analysis of community needs, emerging needs, trends, and barriers to services for affordable housing and quality of life issues for urban and rural residents

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
New construction home development projects	53	40	80
Downpayment support to new home buyers	40	60	75
Rental units produced	103	110	120
Rehabilitated homes sold	3	5	5
Community and partnership forums and meetings	20	30	30
Roadway Dev. impact fee waivers granted	148	150	150
Assistance for homeless and special needs agencies funded	10	12	6

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	233,782	271,383	347,883
SUPPLIES AND SERVICES	907,294	3,010,609	2,942,250
CAPITAL OUTLAY	4,090	0	0
Total Program Expenditures	**1,145,166**	**3,281,992**	**3,290,133**
Program Funding by Source			
Revenues			
MISCELLANEOUS	0	1,000,000	1,000,000
Special Programs Revenue Sub-Total	**0**	**1,000,000**	**1,000,000**
INTERGOVERNMENTAL	954,324	1,948,843	1,876,801
MISCELLANEOUS	234,317	57,080	52,182
Grant Revenue Sub-Total	**1,188,641**	**2,005,923**	**1,928,983**

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: HOUSING

Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(143,182)**	**(550)**	**0**
General Fund Support	**99,707**	**276,619**	**361,150**
Total Program Funding	**1,145,166**	**3,281,992**	**3,290,133**
Program Staffing (FTEs)	**3.7**	**4.3**	**5.5**

Supplemental Packages Approved

Supplemental Package B - Housing Bonds and Community Planning - is associated with this program. Funding of this package provides $236,633 in personal services to fund five additional positions to plan, coordinate, develop, and implement Neighborhood Reinvestment and Housing Trust Fund projects and initiatives. Data presented on the preceding page includes $76,345 in expenditures. This supplemental request is associated with other programs within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: HUMAN SERVICES

Function

Promote the availability of human services to improve the quality of life for Pima County residents.

Description of Services

Provide oversight and administration of grants to 22 nonprofit agencies, focusing on programs for low income families, youth, and rural communities. Provide grants to nonprofit agencies to increase and improve services or to add specified new services, especially in economically and socially disadvantaged communities. Supply technical assistance and grants to nonprofit agencies.

Program Goals and Objectives

- Increase the number of residents receiving services in order to assist low income, rural, and other economically and socially disadvantaged populations
- Improve the quality of life for rural, low income, and needy Pima County residents, targeting populations in need of basic services, self-sufficiency support services, and recreational programs
- Increase availability and access to social services for rural, low income, and needy communities of Pima County
- Assist nonprofit agencies with technical assistance and grant funds to support services for rural, low income, and needy communities in Pima County

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Contracts implemented for human service programs	20	20	20
Nonprofit agencies receiving technical assistance	20	20	22
Clients served	40,745	40,000	40,000

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
SUPPLIES AND SERVICES	1,313,020	1,110,144	1,124,211
Total Program Expenditures	**1,313,020**	**1,110,144**	**1,124,211**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,313,020**	**1,110,144**	**1,124,211**
Total Program Funding	**1,313,020**	**1,110,144**	**1,124,211**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: NEIGHBORHOOD CONSERVATION

Function

Provide coordination of services and funding to communities identified to be in social or economic need in order to address crucial human needs and promote community stability. Support initiatives to strengthen communities, develop leadership, and address emerging needs.

Description of Services

Work with neighborhood residents to identify and implement desired infrastructure and public facilities improvement projects that will improve the quality of life in their communities. Implement strategies for stabilizing communities through the support of community based initiatives by partner agencies, organizations, churches, and other jurisdictions. Identify service gaps in communities and work with residents to prioritize needs for programs and services.

Program Goals and Objectives

- Identify, develop, and utilize public, private, and community resources for implementation of neighborhood conservation projects in economically and socially distressed areas in Pima County
- Identify and implement consensus building processes that facilitate public participation and enhance community asset building initiatives
- Develop short and long term strategic planning methods and action plans for establishing collaborations and coordinating community resources available for stressed areas within Pima County
- Implement developed mechanisms for obligating and monitoring available bond funds for qualified projects
- Identify and pursue funding opportunities that will augment and enhance community projects that are eligible for bond funding or identified as collaborative initiatives that will direct resources to unmet needs in economically and socially distressed areas

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Neighborhoods assisted	26	36	45
Projects approved/funded	8	12	24
Projects completed	10	12	15
Action plans developed	13	15	15
Collaborations coordinated	10	12	15
Sources of leveraged funds pursued	10	15	15

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	264,040	238,465	354,890
SUPPLIES AND SERVICES	82,325	1,565,866	1,551,532
CAPITAL OUTLAY	8,026	1,800	3,000
Total Program Expenditures	**354,391**	**1,806,131**	**1,909,422**
Program Funding by Source			
Revenues			
INTEREST	16,180	0	40,000
Special Programs Revenue Sub-Total	**16,180**	**0**	**40,000**
Net Operating Transfers In/(Out)	**1,450,000**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(1,466,180)**	**1,450,000**	**1,410,000**
General Fund Support	**354,391**	**356,131**	**459,422**
Total Program Funding	**354,391**	**1,806,131**	**1,909,422**
Program Staffing (FTEs)	**4.0**	**4.0**	**6.2**

Supplemental Packages Approved

Supplemental Package B - Housing Bonds and Community Planning - is associated with this program. Funding of this package provides $236,633 in personal services to fund five additional positions to plan, coordinate, develop, and implement Neighborhood Reinvestment and Housing Trust Fund projects and initiatives. Data presented on this page includes $103,868 in expenditures. This supplemental request is associated with other programs within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: RURAL DEVELOPMENT/OUTSIDE AGENCIES

Function

Promote infrastructure and rural development which improve youth, social, and cultural services in low and moderate income communities, especially communities in South Tucson, Marana, Sahuarita, and unincorporated Pima County.

Description of Services

Provide grants to governments and nonprofit community agencies for infrastructure construction and improvement in low and moderate income communities outside of the city of Tucson. Provide grants to governments and nonprofit community agencies to increase or improve services or to add specified new services, especially in economically disadvantaged and rural communities. Supply technical assistance and grants to governments and nonprofit community agencies for community development planning and resource development. Provide emergency housing repair and rehabilitation in low income communities outside of the city of Tucson.

Program Goals and Objectives

- Provide needed social services to low income areas
- Provide community facilities to low income areas
- Provide physical infrastructure in low income areas
- Identify and complete revitalization projects in low and moderate income neighborhoods and rural communities
- Identify and complete new Community Development Block Grant (CDBG) projects in low and moderate income communities
- Rehabilitate houses for low income elderly, disabled, and seriously disadvantaged clients

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Public facilities improved	20	10	10
CDBG public service grants implemented	7	21	20
New CDBG projects completed	40	50	40
Youth program grants implemented	40	10	10
Human services program grants implemented	41	11	12
Neighborhood revitalization projects completed	10	25	20
Houses rehabilitated	225	458	400

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	397,413	608,784	657,581
SUPPLIES AND SERVICES	3,143,827	4,878,018	4,407,204
CAPITAL OUTLAY	105,364	4,800	3,000
Total Program Expenditures	**3,646,604**	**5,491,602**	**5,067,785**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	3,276,765	5,284,175	4,814,117
MISCELLANEOUS	376,441	0	2,500
Grant Revenue Sub-Total	**3,653,206**	**5,284,175**	**4,816,617**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(162,315)**	**(3,180)**	**0**
General Fund Support	**155,713**	**210,607**	**251,168**
Total Program Funding	**3,646,604**	**5,491,602**	**5,067,785**
Program Staffing (FTEs)	**8.7**	**11.9**	**12.8**

Program Summary

Department: COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
Program: YOUTH SERVICES

Function

Promote the availability of youth services, focusing on economically disadvantaged and rural communities.

Description of Services

Provide grants to nonprofit agencies to increase and improve youth services delivered in economically disadvantaged and rural communities.

Program Goals and Objectives

- Maintain the number of youth receiving services

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Youth service grants implemented	40	18	20
Nonprofit agencies receiving technical assistance	20	20	22
Youth served	19,350	22,210	22,210

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
SUPPLIES AND SERVICES	862,061	899,946	908,400
Total Program Expenditures	**862,061**	**899,946**	**908,400**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**862,061**	**899,946**	**908,400**
Total Program Funding	**862,061**	**899,946**	**908,400**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Community Development & Neighborhood Conservation

Adopted Funding for Outside Agencies

Agency	Funding	
Pima Association of Governments	271,450	
Pima Council on Aging	250,000	
El Pueblo Health Center, Inc	220,000	
Community Food Bank, Inc	186,330	
Tucson Urban League, Inc (includes program formerly under Project YES, Inc)	185,000	
Tucson Pima Arts Council	152,200	(4)
Child & Family Resources, Inc	144,100	(1)
Our Family Services, Inc	142,300	
Catholic Community Services of Southern Arizona, Inc, dba Pio Decimo Center	139,240	
The Brewster Center Domestic Violence Services, Inc	121,000	
House of Neighborly Service	117,400	(1)
Southern Arizona AIDS Foundation	113,800	
United Way, dba PRO Neighborhoods	98,000	
Tucson Youth Development, Inc	81,000	
San Ignacio Yaqui Council, Inc	79,321	
Youth on Their Own	67,000	
Information and Referral Services, Inc	64,000	
Metropolitan Education Commission	61,604	
Catalina Community Services	60,000	
Family Advocacy, Resource, and Wellness Centers, Inc	60,000	(2)
Volunteer Center of Southern Arizona	58,600	(1)
University of Arizona: Pima County Cooperative Extension	57,900	(1)
New Beginnings for Women and Children	57,400	
University of Arizona: Rural Health Office	55,248	
Wingspan	54,300	(1)
Arizona's Children Association (formerly Parent Connection, Inc)	52,600	
Tucson Clean & Beautiful	49,000	
Chicanos Por La Causa, Inc (includes program formerly under Parents Anonymous of AZ, Inc)	48,600	(2)
Tucson Botanical Gardens	45,000	(4)
Tucson Children's Museum	45,000	(4)
Travelers Aid Society of Tucson	41,600	
Pima County/Tucson Women's Commission	39,200	
Southern Arizona Association for the Visually Impaired	37,000	
Arizona Youth Partnership (formerly Pima Youth Partnership)	35,600	
Primavera Foundation, Inc	34,000	
Open Inn, Inc	33,600	
Tucson Centers for Women and Children	33,400	
United Way, dba Early Childhood Partnership of Southern Pima County	30,600	(2)
TMM Family Services, Inc	30,600	
El Tour de Tucson	30,000	(4)
Casa de los Ninos	28,000	
Southern Arizona Legal Aid, Inc	27,800	
Portable Practical Education Preparation, Inc (Project PPEP)	27,200	
One-on-One Partners, Inc	26,900	
Desert Waste Not Warehouse	22,400	(2)
Planned Parenthood of Southern Arizona, Inc	21,700	(3)
Arivaca Coordinating Council	21,200	

Community Development & Neighborhood Conservation

Adopted Funding for Outside Agencies

Agency	Funding	
YWCA of Tucson	19,360	(1)
Altar Valley Elementary School District	15,000	
Pima Prevention Partnership	14,800	
Rehobeth Anchor Programs, Inc	13,600	
Interfaith Community Services (formerly Northwest Interfaith Center)	13,500	
International Sonoran Desert Alliance	12,500	(2)
Compass Health Care, Inc	12,000	(2)
Bear Essential Educational Services Foundation, Inc	10,000	(2)
Tucson-Pima County Historical Commission	9,800	
Jewish Family & Children's Service of Southern Arizona, Inc	9,000	
New Parents Network, Inc	5,000	(2)
Total	**$3,792,753**	

(1) Includes base and supplemental allocations approved by the Board of Supervisors. On July 11, 2006, the Board approved an additional allocation of $237,060 for outside agencies over and above the base amount budgeted. The supplemental allocations will be charged to the Budget Stabilization Fund.

(2) Allocation is 100% funded by the supplemental allocation approved by the Board of Supervisors on July 11, 2006 as noted above.

(3) Contract administered by Pima Health System & Services.

(4) Contract administered by Economic Development & Tourism.

Community Resources

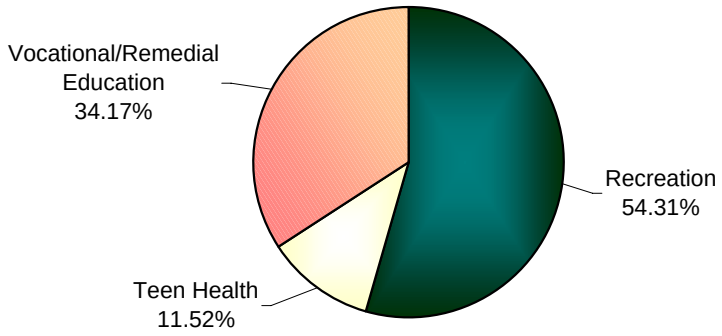
Expenditures: 5,723,494 **Revenues:** 1,220,509

FTEs 72.9

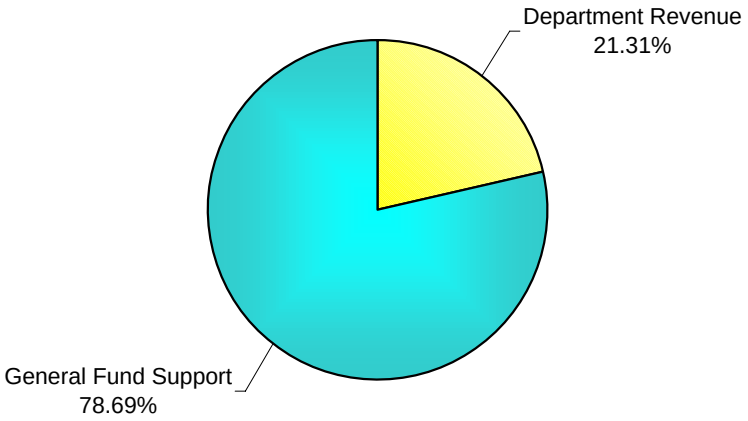
Function Statement: Improve the quality of life for residents of Pima County by providing a variety of cultural, recreational, educational, and health related services through various facilities operated by Pima County.

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: COMMUNITY RESOURCES

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATION	228,949	0	0
RECREATION	2,859,924	3,011,073	3,108,658
TEEN HEALTH	552,103	627,401	659,183
VOCATIONAL/REMEDIAL EDUCATION	1,223,685	1,633,559	1,955,653
Total Expenditures	**4,864,661**	**5,272,033**	**5,723,494**
Funding by Source			
Revenues			
ADMINISTRATION	527	0	0
RECREATION	207,397	185,700	182,170
TEEN HEALTH	933	0	0
VOCATIONAL/REMEDIAL EDUCATION	823,354	839,999	1,038,339
Total Revenues	**1,032,211**	**1,025,699**	**1,220,509**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(100,681)**	**(97,171)**	**(882)**
General Fund Support	**3,933,131**	**4,343,505**	**4,503,867**
Total Program Funding	**4,864,661**	**5,272,033**	**5,723,494**
Staffing (FTEs) by Program			
ADMINISTRATION	6.3	0.0	0.0
RECREATION	45.9	43.5	38.8
TEEN HEALTH	9.1	8.1	8.1
VOCATIONAL/REMEDIAL EDUCATION	22.7	25.0	26.0
Total Staffing (FTEs)	**84.0**	**76.6**	**72.9**

Note: Per an intergovernmental agreement between the Pima County Stadium District and Pima County, employees performing work for the Pima County Stadium District are Pima County employees assigned to do work for the Pima County Stadium District. Effective fiscal year 2006/07, these employees are no longer shown as employees in the Community Resources Department, but are now shown as FTEs within the Pima County Stadium District for budgetary purposes only. The actual status of these employees during the course of the Intergovernmental Agreement will continue to be as Pima County employees, subject to the Pima County Personnel Policies and Merit Rules.

Program Summary

Department: COMMUNITY RESOURCES
Program: ADMINISTRATION

Function

Administer and coordinate human and recreation services to improve the quality of life for Pima County residents.

Description of Services

Provide oversight and management of Community Resources, Stadium District, Kino Veterans Memorial Community Center, Kino Teen Center, Pima Vocational High School, and Las Artes. (Note: Effective fiscal year 2005/06, administration expenditures are allocated to other department programs, and administration is no longer a separate program.)

Program Goals and Objectives

- Ensure department services are maintained by monitoring individual departments' performance measures

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Services provided are kept at current levels	yes	n/a	n/a

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	214,513	0	0
SUPPLIES AND SERVICES	14,436	0	0
Total Program Expenditures	**228,949**	**0**	**0**
Program Funding by Source			
Revenues			
MISCELLANEOUS	527	0	0
Operating Revenue Sub-Total	**527**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**228,422**	**0**	**0**
Total Program Funding	**228,949**	**0**	**0**
Program Staffing (FTEs)	**6.3**	**0.0**	**0.0**

Program Summary

Department: COMMUNITY RESOURCES
Program: RECREATION

Function

Provide recreation, fitness, and camp services to youth and adult residents of Pima County in order to foster group participation, teamwork, and skill building in a safe, supervised environment.

Description of Services

Provide recreation facilities for the community offering health and nutrition classes; childcare; physical fitness programs; summer camp programs; art classes; youth basketball, hockey, volleyball and softball leagues; recreational services for seniors; and aquatic programs.

Program Goals and Objectives

- Maintain the facilities to ensure all rooms and equipment are available 100% of the time
- Increase participation in the Teach Our Toddlers Skills (TOTS) program by 5% over the prior year's participation
- Increase the number of seniors programs by 5% over the prior year's participation
- Increase basketball league teams and open gym participation by 5%
- Increase weight room usage by 5%

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
TOTS program participants	140	147	144
Seniors programs	14	15	14
Basketball league teams	71	75	114
Basketball open gym participants	9,062	9,515	9,209
Weight room participants	15,340	16,107	14,510

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,362,835	1,534,844	1,697,726
SUPPLIES AND SERVICES	1,444,334	1,398,232	1,361,932
CAPITAL OUTLAY	52,755	77,997	49,000
Total Program Expenditures	**2,859,924**	**3,011,073**	**3,108,658**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	148,149	144,300	153,700
MISCELLANEOUS	59,248	41,400	28,470
Operating Revenue Sub-Total	**207,397**	**185,700**	**182,170**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**2,652,527**	**2,825,373**	**2,926,488**
Total Program Funding	**2,859,924**	**3,011,073**	**3,108,658**
Program Staffing (FTEs)	**45.9**	**43.5**	**38.8**

Program Summary

Department: COMMUNITY RESOURCES
Program: TEEN HEALTH

Function

Provide adolescent health care services through the Kino Teen Clinic for youth ages 12-21. Contract and network with other providers to provide for the unique health care needs of at-risk youth.

Description of Services

Provide prevention education and health services to youth including: immunizations; physicals; medical intervention for uncomplicated acute illness; family planning; sexually transmitted disease treatment and prevention services; prenatal care, birthing, and parenting classes; health education for nutrition; substance abuse and smoking cessation; decision making; mental health intake assessments with referrals for crisis intervention and counseling; and network referrals for education and employment needs.

Program Goals and Objectives

- Provide staff and facilities for prevention, intervention, and health programs specifically designed for youth
- Network with other providers to offer health care services to include prenatal care, medical care, and mental health service referrals
- Assist clients in obtaining health care coverage through Arizona Health Care Cost Containment System (AHCCCS)
- Provide outreach to low-income pregnant women through referrals to Baby Arizona (Baby AZ), increasing the number of women who receive preventative prenatal care
- Provide Pima Community Access Program (PCAP) services on site for electronic AHCCCS application and PCAP program eligibility for Juvenile detention clients, Kino Teen Center clients, and their families
- Facilitate a new health education program for females in juvenile detention

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Clinical health care visits	4,803	4,803	5,000
Clients evaluated and referred to AHCCCS, Baby AZ, or PCAP	250	306	320
Females in juvenile detention attending health education classes	200	211	220

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	351,729	381,976	412,618
SUPPLIES AND SERVICES	194,677	243,925	245,065
CAPITAL OUTLAY	5,697	1,500	1,500
Total Program Expenditures	**552,103**	**627,401**	**659,183**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	16	0	0
MISCELLANEOUS	917	0	0
Operating Revenue Sub-Total	**933**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**551,170**	**627,401**	**659,183**
Total Program Funding	**552,103**	**627,401**	**659,183**
Program Staffing (FTEs)	**9.1**	**8.1**	**8.1**

Program Summary

Department: COMMUNITY RESOURCES
Program: VOCATIONAL/REMEDIAL EDUCATION

Function

Administer and coordinate vocational and employment training services for low-income and disadvantaged Pima County youth resulting in increased job placement and continuing education opportunities.

Description of Services

Provide minority, low-income, and at-risk youth with core General Education Diploma (GED) classes, employment skills training, job shadowing, youth internships, and support services. Provide vocational education and a sense of community involvement through participation in public art projects. Offer intensive case management and counseling services to promote graduation and continuing education, and provide job placement of Las Artes graduates.

Program Goals and Objectives

- Increase the number of of Pima Vocational High School (PVHS) graduates and training placements by 10%
- Maintain a minimum of 75% placement rate for PVHS youth upon graduation
- Provide each of 85 Las Artes students with 10 weeks of vocational education experience
- Provide intensive case management services to sustain a Las Artes GED graduation rate of at least 90%
- Complete at least 7 public art projects

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Las Artes GED sessions provided	7	6	7
Las Artes GED graduation rate	90%	97%	95%
PVHS pre-employment participants	100	110	120
PVHS training placements	100	110	120
PVHS graduates	32	36	38
Las Artes public art projects completed	7	7	7

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	943,954	1,305,839	1,469,433
SUPPLIES AND SERVICES	277,875	309,016	425,460
CAPITAL OUTLAY	1,856	18,704	60,760
Total Program Expenditures	**1,223,685**	**1,633,559**	**1,955,653**
Program Funding by Source			
Revenues			
MISCELLANEOUS	361	0	0
Operating Revenue Sub-Total	**361**	**0**	**0**
INTERGOVERNMENTAL	821,043	838,349	1,036,339
MISCELLANEOUS	1,950	1,650	2,000
Grant Revenue Sub-Total	**822,993**	**839,999**	**1,038,339**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(100,681)**	**(97,171)**	**(882)**
General Fund Support	**501,012**	**890,731**	**918,196**
Total Program Funding	**1,223,685**	**1,633,559**	**1,955,653**
Program Staffing (FTEs)	**22.7**	**25.0**	**26.0**

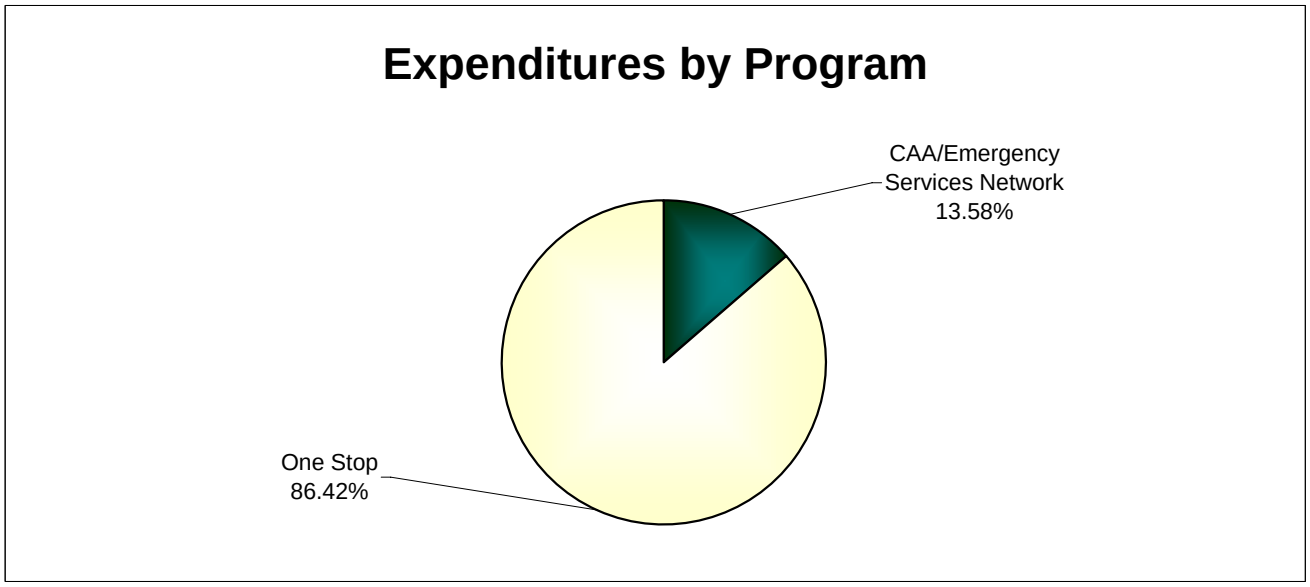
Community Services, Employment & Training

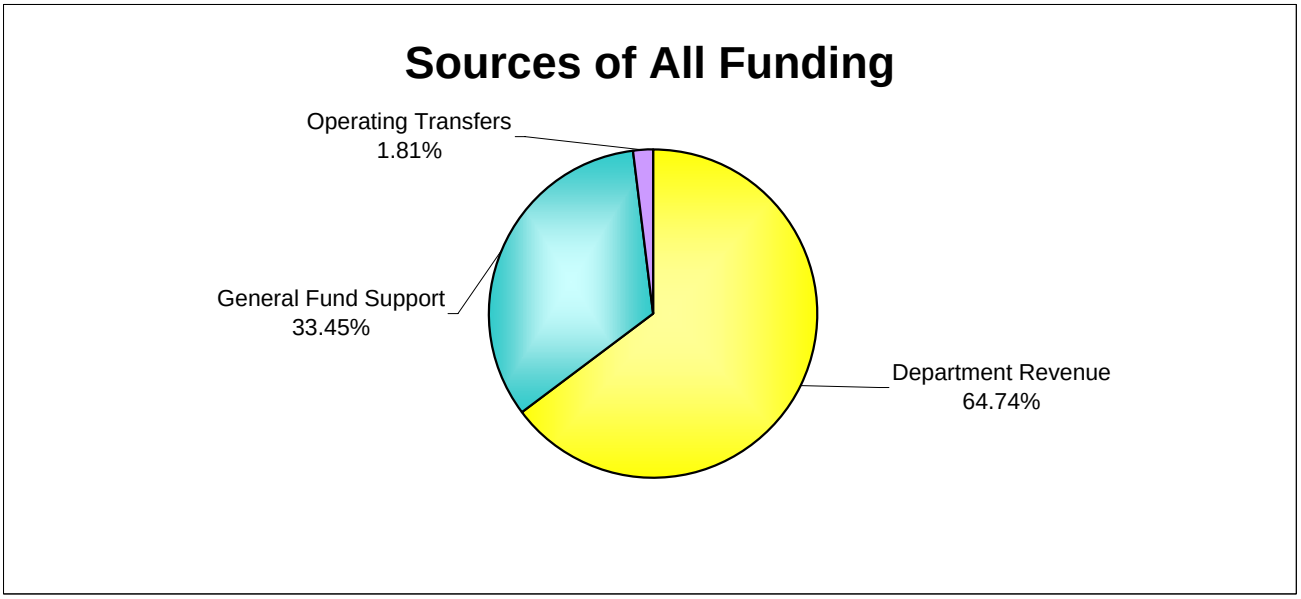
Expenditures: 16,001,733 **Revenues:** 10,359,428

FTEs 115.3

Function Statement: Provide services that assist local employers, improve the education and skill level of workers and youth, increase the average household income, and improve the economic, physical, and social well being of the entire community, with particular focus on lower income neighborhoods and communities.

Mandates: None





Department Summary by Program

Department: COMMUNITY SVCS, EMPLOYMENT & TRAINING

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
CAA/EMERGENCY SERVICES NETWORK	2,680,661	2,171,888	2,173,148
ONE STOP	15,800,446	15,441,110	13,828,585
Total Expenditures	**18,481,107**	**17,612,998**	**16,001,733**
Funding by Source			
Revenues			
CAA/EMERGENCY SERVICES NETWORK	2,579,109	1,992,295	2,019,295
ONE STOP	11,839,300	10,400,963	8,340,133
Total Revenues	**14,418,409**	**12,393,258**	**10,359,428**
Net Operating Transfers In/(Out)	**289,100**	**289,100**	**289,100**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**649,654**	**(18,034)**	**463**
General Fund Support	**3,123,944**	**4,948,674**	**5,352,742**
Total Program Funding	**18,481,107**	**17,612,998**	**16,001,733**
Staffing (FTEs) by Program			
CAA/EMERGENCY SERVICES NETWORK	11.2	11.2	10.0
ONE STOP	133.3	94.4	105.3
Total Staffing (FTEs)	**144.5**	**105.6**	**115.3**

Program Summary

Department: COMMUNITY SVCS, EMPLOYMENT & TRAINING
Program: CAA/EMERGENCY SERVICES NETWORK

Function

Combat poverty and provide a safety net of basic services for low-income individuals and families in Pima County. Connect immediate assistance with case management and additional resources to promote self-sufficiency and economic independence.

Description of Services

The Community Action Agency (CAA) operates a community emergency assistance network to eliminate duplication of services. Basic needs and services are provided in partnership with nine community non-profit and rural community service agencies which comprise the Emergency Services Network (ESN). The CAA provides these services directly as well as contracting with each agency in the ESN to provide the services. Services are provided for low-income older adults, families, and individuals, and include: rental assistance to prevent eviction, utility assistance to prevent shutoff, rental security and utility deposits, mortgage assistance to prevent foreclosure, emergency food boxes, transportation assistance, and other basic needs. Individualized case management, financial counseling, and information and referral are used to identify the causes of crisis and develop a plan to increase overall self-sufficiency. Households must meet specific eligibility criteria to qualify for assistance under various federal, state, and local funding sources for these services, and include: federal Community Services Block Grant (CSBG); federal Social Services Block Grant (SSBG); Federal Emergency Management Agency (FEMA); federal utility assistance; Low-Income Home Energy Assistance Program (LIHEAP); state Utility Repair, Replacement, and Deposit Program (URRD); state Eviction Prevention/Emergency Homeless grant (EPEH); and Tucson Water Utility Assistance Program (TWUAP). The grants fund programs that produce measurable outcomes for low-income populations. Goals are different for each grant depending on the needs identified by each applicant. Grants are made in the following priority areas as adopted by the Pima County Community Action Agency Advisory Board: inability to meet emergency needs, starvation and malnutrition, inadequate housing, incomplete use of programs and services, and youth services.

Program Goals and Objectives

- Improve the standard of living and mitigate the effects of poverty
- Provide a safety net that prevents homelessness and provides stability to households experiencing a crisis
- Assist people and communities of Pima County, especially those with lower incomes, to become economically self-sufficient

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Rent/mortgage/housing assistance clients	1,453	1,506	1,000
Emergency utility assistance clients	4,264	3,357	4,000
City water bills paid	1,978	1,956	800
Crisis case management provided to families/persons	7,368	6,000	7,000
Telephone Assistance Program clients	1,072	483	300

Program Expenditures by Object			ted
PERSONAL SERVICES	464,241	480,410	473,529
SUPPLIES AND SERVICES	2,211,060	1,689,678	1,699,619
CAPITAL OUTLAY	5,360	1,800	0
Total Program Expenditures	**2,680,661**	**2,171,888**	**2,173,148**
Program Funding by Source			
Revenues			
MISCELLANEOUS	431	0	0
Operating Revenue Sub-Total	**431**	**0**	**0**
INTERGOVERNMENTAL	2,575,106	1,992,295	2,019,295
MISCELLANEOUS	3,572	0	0
Grant Revenue Sub-Total	**2,578,678**	**1,992,295**	**2,019,295**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,933**	**(2,747)**	**0**
General Fund Support	**99,619**	**182,340**	**153,853**
Total Program Funding	**2,680,661**	**2,171,888**	**2,173,148**
Program Staffing (FTEs)	**11.2**	**11.2**	**10.0**

Program Summary

Department: COMMUNITY SVCS, EMPLOYMENT & TRAINING
Program: ONE STOP

Function

Reduce poverty and unemployment by helping low-income and other disadvantaged citizens increase their earning power through improved skills. Support a healthy business climate by assisting local employers to find and train qualified workers. Promote economic development by ensuring a skilled workforce. Specific targeted community impacts include: increased incomes providing at least an 18% return on investment, increased tax base, increased employment at livable wages, reduced high school drop out rates, increased rates of educational attainment, prepared and stable workforce to support economic development, increased self sufficiency, and reduced dependency on government services.

Description of Services

Offer a continuum of career development services for both youth and adults and conduct special outreach to low-income, homeless, dislocated worker, and high-school dropout populations. Services are coordinated centrally but delivered through a network of more than 50 organizations ranging from community-based non-profit organizations to governmental agencies and proprietary trainers. Provide support to employers in recruiting, staffing, and training a viable workforce. Provide job order registration, applicant screening, and job matching in person and online. The One Stop also works with industry clusters and other employer groups to design new training needed to address workforce shortages in fields with high occupational demand.

Program Goals and Objectives

- Promote entry, retention, or promotion in livable-wage jobs
- Improve clients' skills to achieve increased earnings
- Promote attainment of skills as measured by credentials, degrees, certifications, and pre/post-program tests showing improved numeric, literacy, and technology skills
- Improve client stability as measured by improved circumstances related to housing, child care, health care, safety, and other basic issues
- Direct youth toward completion of high school or General Education Diploma (GED) attainment
- Promote youth entry into post-secondary education
- Address employer skill shortages especially in high-tech, high-wage, and high-demand occupations

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Client entry into unsubsidized employment	2,149	2,362	1,950
Client earnings increased by $5,000 per year	1,000	730	1,000
Youth attaining high school diploma or GED	250	138	240
Employers matched to clients	300	555	280
Youth receiving post-secondary education or vocational training	161	128	150

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	4,174,348	3,776,180	3,920,292
SUPPLIES AND SERVICES	11,418,997	11,664,930	9,879,493
CAPITAL OUTLAY	207,101	0	28,800
Total Program Expenditures	**15,800,446**	**15,441,110**	**13,828,585**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	0	900,000	0
INTEREST	67	0	0
MISCELLANEOUS	1,254	0	0
Operating Revenue Sub-Total	**1,321**	**900,000**	**0**
INTERGOVERNMENTAL	11,780,729	9,500,963	8,340,133
MISCELLANEOUS	57,250	0	0
Grant Revenue Sub-Total	**11,837,979**	**9,500,963**	**8,340,133**
Net Operating Transfers In/(Out)	**289,100**	**289,100**	**289,100**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**647,721**	**(15,287)**	**463**
General Fund Support	**3,024,325**	**4,766,334**	**5,198,889**
Total Program Funding	**15,800,446**	**15,441,110**	**13,828,585**

Program Summary

Department: COMMUNITY SVCS, EMPLOYMENT & TRAINING
Program: ONE STOP

	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
Program Staffing (FTEs)	**133.3**	**94.4**	**105.3**

Supplemental Packages Approved

Supplemental Package B - Adult Training - is associated with this program. Funding of this package provides $185,350 in supplies and services to replace reductions and eliminations that have already occurred in federal grants that have been used to fund Adult Job Training for low-income, unemployed, underemployed, and dislocated workers. The data presented on the preceding page includes $185,350 in expenditures.

Supplemental Package C - Older Worker Training - is associated with this program. Funding of this package provides $145,000 in supplies and services to replace reductions and eliminations that have already occurred in federal grants that have been used to fund Older Worker Training for workers 55 or older to update or learn new skills necessitated by changed technology. The data presented on the preceding page includes $145,000 in expenditures.

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County Free Library

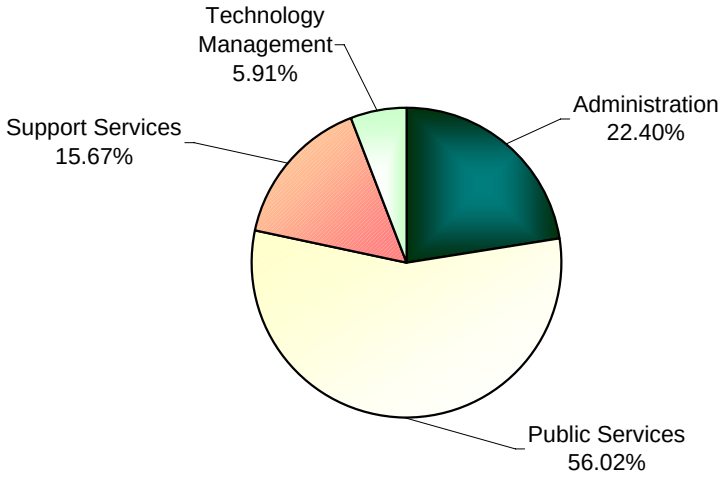
Expenditures: 34,917,185 **Revenues:** 33,599,248

FTEs 337.9

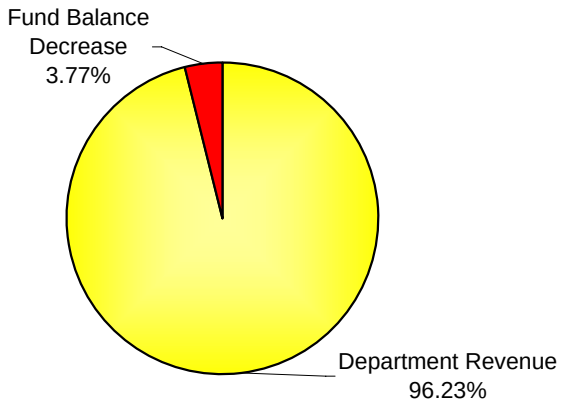
Function Statement: Meet current and future public library needs of Pima County residents. Provide a forum for community issues and a linkage of community, state, and national information services.

Mandates: ARS Title 11, Chapter 7: Intergovernmental Operations, Article 1: Public Libraries

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: COUNTY FREE LIBRARY

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATION	9,239,552	13,792,522	7,822,981
PUBLIC SERVICES	1,043,513	1,192,219	19,559,208
SUPPORT SERVICES	0	0	5,471,019
TECHNOLOGY MANAGEMENT	0	0	2,063,977
Total Expenditures	**10,283,065**	**14,984,741**	**34,917,185**
Funding by Source			
Revenues			
ADMINISTRATION	12,089,148	15,086,741	32,186,378
PUBLIC SERVICES	18,345	0	1,412,870
Total Revenues	**12,107,493**	**15,086,741**	**33,599,248**
Net Operating Transfers In/(Out)	**(748,384)**	**0**	**(485,000)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(1,076,044)**	**(102,000)**	**1,802,937**
Total Program Funding	**10,283,065**	**14,984,741**	**34,917,185**
Staffing (FTEs) by Program			
ADMINISTRATION	1.0	1.0	14.5
PUBLIC SERVICES	0.0	0.0	297.9
SUPPORT SERVICES	0.0	0.0	18.0
TECHNOLOGY MANAGEMENT	0.0	0.0	7.5
Total Staffing (FTEs)	**1.0**	**1.0**	**337.9**

Note: Effective July 1, 2006, the Pima County Free Library District assumed full responsibility for the library branches within the city of Tucson. Since 1986, intergovernmental agreements entered into between the Pima County Free Library District and the city of Tucson had designated the city to operate a unified library system and established a dollar amount for the District contribution. In 2004, the city of Tucson determined it was no longer able to continue support and administration of the library system. The city negotiated a transition date of July 1, 2006 to transfer the library system to the Pima County Free Library District. To facilitate the transition of the library system to the Pima County Free Library District, the city has agreed to provide financial support of $6,000,000 in fiscal year 2006/07, $4,000,000 in fiscal year 2007/08, and $2,000,000 in fiscal year 2008/09.

Pursuant to the Intergovernmental Agreement between the Pima County Free Library District and Pima County for Cooperative Support Services Contract No. 01-30-P-138083-00606 (dated June 6, 2006, recorded in Docket 12824 at Page 955 on June 13, 2006), employees performing work for the Pima County Free Library District are Pima County employees assigned to do work for the Pima County Free Library District. For budgetary purposes only, these employees are shown as FTEs within the Pima County Free Library District. The actual status of these employees during the course of the Intergovernmental Agreement will continue to be as Pima County employees, subject to the Pima County Personnel Policies and Merit Rules. The Intergovernmental Agreement terminates on June 5, 2031.

Program Summary

Department: COUNTY FREE LIBRARY
Program: ADMINISTRATION

Function

Enrich the lives of residents, and build community by providing opportunities to learn, know, interact, and grow. Provide equitable access to information, recreational reading, and lifelong learning materials and programs. Provide leadership and vision to fulfill the library's mission, and deliver quality library services through the operation of 24 libraries, remote online electronic access, and outreach services including library outlets in the Jail, Detention Center, a bookmobile, home delivery of library materials for special needs customers, and deposit collections at many locations. Report to the Board of Supervisors acting as the Library District Board, and coordinate library services with County departments. Work with the citizen Library Advisory Board, as well as with Friends groups, the Library Foundation, and other community interest groups.

Description of Services

Report to County Administration on library operations and services provided to the residents of Pima County. Build community support for the library by working with the Library Advisory Board, Friends groups, and the Library Foundation. Inform the community about new library services. Ensure that library services are responsive and relevant to the communities served. Develop and implement marketing and community relations strategies promoting library services to the appropriate audiences and raising community awareness of the wide range of services provided by the library.

Program Goals and Objectives

- Strengthen community support for the Library District and individual branches by fostering community collaboration with Friends, the Library Foundation and other community agencies, and interest groups
  - -- Hold an annual joint retreat for members of Library Advisory Board and all representatives of the Friends and Foundation to foster communication and collaboration through development of shared vision and goals
  - -- Keep all support groups informed of library services and strategic planning for library services through regular communication at meetings and through written reports
- Develop a Marketing Plan to promote the library's strategic initiatives and programs to specified audiences
  - -- Make library customers aware of the programs and services that meet their interest and needs

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Advertising equivalency of promotional media coverage for library programs and services	n/a	n/a	$500,000
Positions filled in a timely manner	n/a	n/a	90%
Staff attending customer service training	n/a	n/a	75%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	77,822	96,923	556,399
SUPPLIES AND SERVICES	9,161,730	13,695,599	7,266,582
Total Program Expenditures	**9,239,552**	**13,792,522**	**7,822,981**
Program Funding by Source			
Revenues			
TAXES	11,911,026	14,984,741	24,764,378
INTERGOVERNMENTAL	2,291	2,000	6,450,000
FINES AND FORFEITS	0	0	500,000
INTEREST	146,325	100,000	0
MISCELLANEOUS	29,506	0	0
Operating Revenue Sub-Total	**12,089,148**	**15,086,741**	**31,714,378**
INTERGOVERNMENTAL	0	0	472,000
Grant Revenue Sub-Total	**0**	**0**	**472,000**
Net Operating Transfers In/(Out)	**(748,384)**	**0**	**(485,000)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(2,101,212)**	**(1,294,219)**	**(23,878,397)**
Total Program Funding	**9,239,552**	**13,792,522**	**7,822,981**

Program Summary

Department: COUNTY FREE LIBRARY
Program: ADMINISTRATION

Program Staffing (FTEs)	**1.0**	**1.0**	**14.5**

Supplemental Packages Approved

Supplemental Package B - Secondary Tax Revenue Increase - is associated with this program. Partial funding of this package provides for increasing the tax rate by $0.1100, from $0.2575 to $0.3675, to facilitate the transition of the city of Tucson Library System to the County and to provide for new and expanded facilities and programs. The package requested a total of $9,288,424 in secondary tax revenues. Data presented on the preceding page includes $7,298,048 in revenues.

Program Summary

Department: COUNTY FREE LIBRARY
Program: PUBLIC SERVICES

Function

Provide residents with information and materials through lending services, electronic information services, and public access computers at the Main Library and 23 branches.

Description of Services

Provide access to a wide variety of information resources including books, DVDs, and downloadable and online information resources. Serve as community gathering places where residents can share information, learn, and engage in the community. Provide a safe, welcoming place where young children are introduced to language, reading, and literacy; where school-age students find homework assistance and materials to help them succeed in school and become lifelong learners; and where adults can pursue individual interests and engage in personal discovery and connect with their community. Assist people in finding information, answer questions, and provide personalized assistance and structured programs that focus on the needs of the library customer in the pursuit of knowledge.

Program Goals and Objectives

Lifelong Learning:
- Provide library materials and programs to help address the desire for self-directed personal growth and development opportunities for all residents
  -- Provide preschool story times and pre-literacy activities to foster a love of books and develop reading readiness
  -- Provide retired people with meaningful opportunities to reengage in their community through volunteer activities and programs that enhance lifelong learning at or through the library

Commons:
- Serve as a catalyst for building strong, healthy communities where residents come together to share information, interact with others in their community, and to participate in public discourse about community issues
  -- Provide a variety of adult community meetings, library programs, and classes to enrich their understanding of various topics and

General Information:
- Meet the needs of residents for information on a broad array of topics related to work, school, and personal life
- Provide homework help for students
- Bridge the digital divide by making electronic resources available to all residents

Current Topics & Titles:
- Fulfill residents' appetite for information about popular cultural and social trends by providing access to recreational reading, book clubs, and information about popular culture through library materials and programs in both English and Spanish
  -- Encourage youth to read for pleasure and promote self discovery through Summer Reading Programs
  -- Provide adults with information on topics of current interest through programs and book discussion clubs

Cultural Awareness:
- Provide opportunities for residents to gain an understanding of their own cultural heritage and the cultural heritage of others
  -- Celebrate the cultural heritage of Pima County residents and the Southwest
  -- Increase circulation of Spanish language Business Information:
- Provide support for the financial literacy of the community by addressing the need for business information
  -- Teach small business owners and representatives from non-profit agencies to use specialized reference resources to research grants, market data and other business start up information
  -- Introduce teenagers to job readiness skills and provide training through job-related programs including volunteer and employment opportunities

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Preschoolers attending story times	92,747	101,210	111,321
People attending library programs or community meetings at the library	264,316	283,338	311,671
Youth receiving homework help	8,530	12,121	13,333
Items borrowed from the library	6,249,123	6,132,301	6,438,916
Youth registering for Summer Reading	28,612	31,473	34,620
People attending grant or business workshops who indicate library resources are useful	n/a	n/a	95%
Teens participating in internships or volunteer programs to develop work experience	n/a	n/a	250
Visitors to the library	3,007,336	3,479,828	3,877,800
Visits to the library website	488,587	989,726	1,237,158
Questions answered by "Ask A Librarian" telephone/e-mail service	37,570	49,738	54,711
Parents, teachers, caregivers, or community members attending educational workshops who indicate the information was useful	n/a	n/a	95%

Program Summary

Department: COUNTY FREE LIBRARY
Program: PUBLIC SERVICES

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	0	0	13,894,052
SUPPLIES AND SERVICES	1,043,513	1,192,219	5,365,156
CAPITAL OUTLAY	0	0	300,000
Total Program Expenditures	**1,043,513**	**1,192,219**	**19,559,208**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	0	0	325,000
MISCELLANEOUS	18,345	0	1,087,870
Operating Revenue Sub-Total	**18,345**	**0**	**1,412,870**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,025,168**	**1,192,219**	**18,146,338**
Total Program Funding	**1,043,513**	**1,192,219**	**19,559,208**
Program Staffing (FTEs)	**0.0**	**0.0**	**297.9**

Program Summary

Department: COUNTY FREE LIBRARY
Program: SUPPORT SERVICES

Function

Provide the support operations for branch libraries and other public services including the cataloging and acquisition of library materials, maintenance of facilities, hiring, payroll and management of human resources, processing of accounts, and budgetary planning and support.

Description of Services

Acquisition Department:
Order, make payments, and manage vendor relations for the purchase of library materials in a variety of formats.

Cataloging:
Manage the inventory of over 1.5 million items including the cataloging of new materials added to the collection.

Human Resources:
Manage all hiring, payroll, and related departmental personnel issues.

Business Office:
Provide support for budgeting, accounts receivable, and accounts payable.

Support Services:
Manage facilities maintenance and planning for all new library facilities.

Program Goals and Objectives

- Ensure budget projects are complete and annual expenditures come in within budget
  -- Monitor budget throughout the year and take appropriate steps to keep budget on track
- Provide residents of Pima County with equitable access to libraries and library services through the planned construction of libraries to meet demand of growth
- Provide customers with access to quality library materials in a variety of formats to meet their information and recreational interests and needs
  -- Allocate 15% of the operating budget for the purchase of library materials in a wide variety of formats in both English and Spanish
  -- Increase number of library materials shipped directly to individual branches to improve speed of distribution

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Items added to collection	256,739	260,000	312,500
Items shipped directly to branches	0%	0%	50%
Items borrowed from other libraries	2,177	3,503	4,000
Items loaned to other libraries	2,283	2,189	2,300
Operating budget allocated for purchase of library materials	14%	13%	15%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	0	0	794,899
SUPPLIES AND SERVICES	0	0	4,626,120
CAPITAL OUTLAY	0	0	50,000
Total Program Expenditures	**0**	**0**	**5,471,019**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**5,471,019**
Total Program Funding	**0**	**0**	**5,471,019**
Program Staffing (FTEs)	**0.0**	**0.0**	**18.0**

Program Summary

Department: COUNTY FREE LIBRARY
Program: TECHNOLOGY MANAGEMENT

Function

Ensure that library staff and patrons have access to technology, including computers and electronic resources to fulfill their information needs.

Description of Services

Maintain, support, and replace computers, software, and computer networks used by staff and the public to access information and electronic resources. Provide support for the library software applications that manage the inventory of library materials and access to public computers. Provide support for the library website and electronic resources. Research new trends in technology that may enhance and advance the delivery of library services.

Program Goals and Objectives

- Provide access to information resources on computers that are up-to-date and meet standards for both library customers and staff
  -- Annually replace computers and related equipment in accordance with approved replacement schedule
  -- Purchase and install a new phone system to meet the needs of the entire library system
- Provide uninterrupted access to information resources during the transition of computer support from the city of Tucson to the County
  -- Assist in the transition of 25 servers from the city Information Technology department over to the County Information Technology department
  -- Assist in establishing e-mail accounts for library staff, mapping of Internet Protocol addresses for all public and staff computers, and transferring files and data to implement the transition from city to County Information Technology support as seamlessly as possible

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Public access computers	363	460	500
Computer sessions utilized by the public	547,568	673,069	740,375

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	0	0	441,257
SUPPLIES AND SERVICES	0	0	560,220
CAPITAL OUTLAY	0	0	1,062,500
Total Program Expenditures	**0**	**0**	**2,063,977**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**2,063,977**
Total Program Funding	**0**	**0**	**2,063,977**
Program Staffing (FTEs)	**0.0**	**0.0**	**7.5**

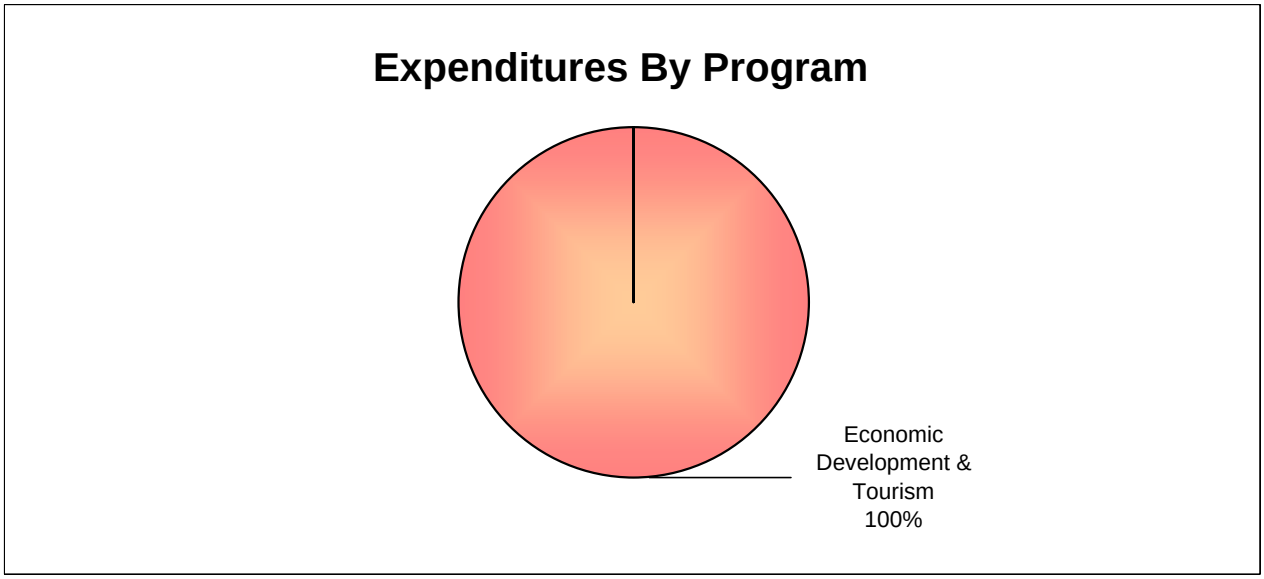
Economic Development & Tourism

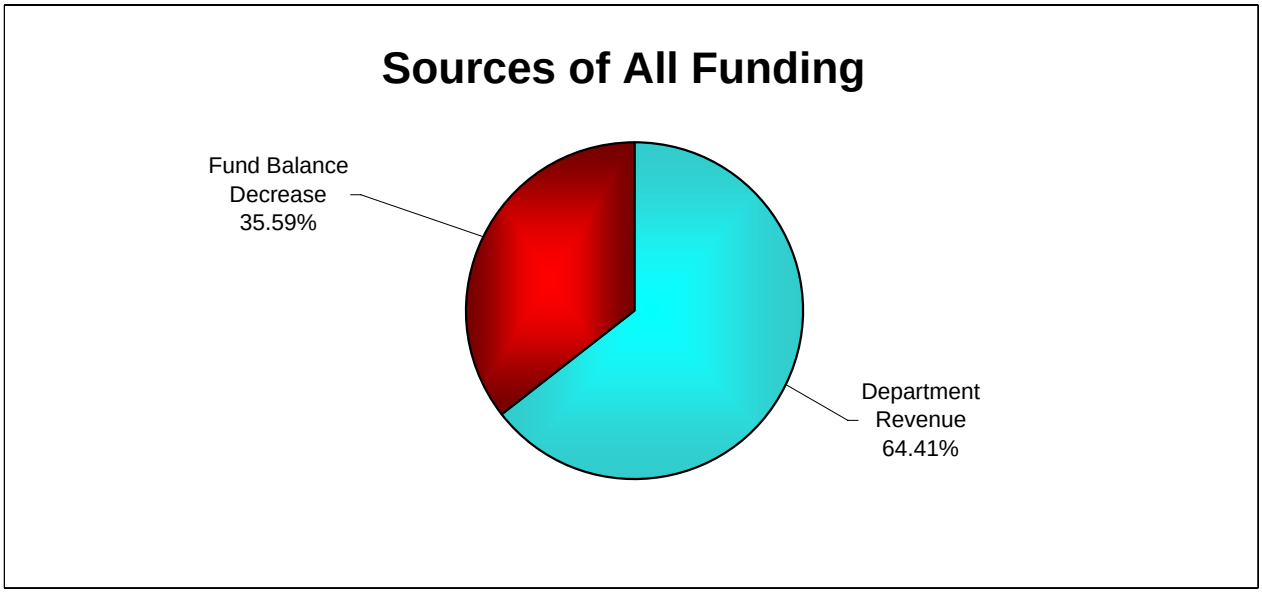
Expenditures: 2,155,884 **Revenues:** 1,388,584

FTEs 2.0

Function Statement: Facilitate business and economic growth with various community partners located in Pima County and the state of Arizona.

Mandates: ARS Title 42: Taxation





Department Summary by Program

Department: ECONOMIC DEVELOPMENT & TOURISM

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ECONOMIC DEVELOPMENT & TOURISM	1,388,547	1,820,031	2,155,884
Total Expenditures	**1,388,547**	**1,820,031**	**2,155,884**
Funding by Source			
Revenues			
ECONOMIC DEVELOPMENT & TOURISM	0	0	1,388,584
Total Revenues	**0**	**0**	**1,388,584**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**767,300**
General Fund Support	**1,388,547**	**1,820,031**	**0**
Total Program Funding	**1,388,547**	**1,820,031**	**2,155,884**
Staffing (FTEs) by Program			
ECONOMIC DEVELOPMENT & TOURISM	2.0	2.0	2.0
Total Staffing (FTEs)	**2.0**	**2.0**	**2.0**

Note: Legislation from the state of Arizona (A.R.S. 42-6108) allowing the County to increase its transient lodging excise (hotel/motel) tax from 2% to 6% became effective on August 12, 2005. In response to this legislation, the Board of Supervisors approved the increase of the County's hotel/motel tax rate to 6% starting on January 1, 2006. Hotel/motel tax revenues are to be distributed to tourism (50%), the Stadium District (34%) and economic development (16%).

In response to the new legislation, a new special revenue fund, Economic Development, was created to account for the new funding source and its related activity. Hotel/motel tax revenues have been booked into this fund since its implementation in January 2006. Beginning July 1, 2006, economic development activities will be accounted for in this special revenue fund rather than the General Fund.

For comparison purposes only, the General Fund activity for years prior to fiscal year 2006/07 is presented in all tables along with the new fiscal year 2006/07 adopted special revenue fund budget.

Program Summary

Department: ECONOMIC DEVELOPMENT & TOURISM
Program: ECONOMIC DEVELOPMENT & TOURISM

Function

Facilitate business and tourism growth with various community partners located in Pima County and the state of Arizona. The Economic Development and Tourism department is a marketing outreach agency promoting the quality of life of the region to create potential leisure and business opportunities with meeting planners, conference attendees, and leisure visitors. Coordinate activities with both public and private sector partners.

Description of Services

Act as primary liaison with the business, academic, and tourism community to enhance the economic well being of the region. Provide business development, marketing, training, and revenue enhancement programs to Pima County's leased asset partners (i.e., Arizona-Sonora Desert Museum, Old Tucson Studios, Colossal Cave Mountain Park, Pima Air and Space Museum, Pima County Fairgrounds, and other Pima County leased asset partners).

Program Goals and Objectives

- Coordinate Pima County's economic development resources to concentrate on collaborative community efforts in business and job creation, business retention and expansion, increased tourism, and enhance the quality of life
- Effectively coordinate all public resources to produce a sustaining positive business development climate
- Create a unique awareness of Pima County through branding to increase business and leisure travel
- Develop a more comprehensive marketing plan in partnership with the Metropolitan Tucson Convention and Visitors Bureau with the following initiatives: increase Mexican tourism to the attractions, create a destination special event department in Tucson, develop a marketing assistance grant program for the area attractions, assist in the development of new air routes to Tucson, and increase the number of film and video production companies utilizing Pima County as their base shooting and production headquarters
- Increase cultural and heritage awareness of Pima County
- Develop optional use concepts for County land at the Pima County Fairgrounds, leased property attractions, and environmental friendly businesses
- Develop a partnership approach to County involvement in all public and private organizations involved in economic and tourism development
- Increase the number of special events and revenue producing activities at Tucson Electric Park (TEP)
- Assist Natural Resources, Parks, and Recreation (NRPR) in major public activities and events where attendance is projected to be over 3,000

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Increase in attendance at leased properties	5%	3%	4%
Increase in major events held at TEP	2	2	4
Increase in number of sponsored events	0	1	2
Increase in business and leisure travelers	5.0%	4.5%	4.0%
Increase in spring training revenue	5%	10%	5%
Training programs	2	2	5

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	155,634	163,814	167,173
SUPPLIES AND SERVICES	1,229,791	1,647,717	1,988,711
CAPITAL OUTLAY	3,122	8,500	0
Total Program Expenditures	**1,388,547**	**1,820,031**	**2,155,884**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	0	0	1,388,584
Operating Revenue Sub-Total	**0**	**0**	**1,388,584**
Special Programs Revenue Sub-Total	**0**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**767,300**
General Fund Support	**1,388,547**	**1,820,031**	**0**
Total Program Funding	**1,388,547**	**1,820,031**	**2,155,884**
Program Staffing (FTEs)	**2.0**	**2.0**	**2.0**

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School Superintendent

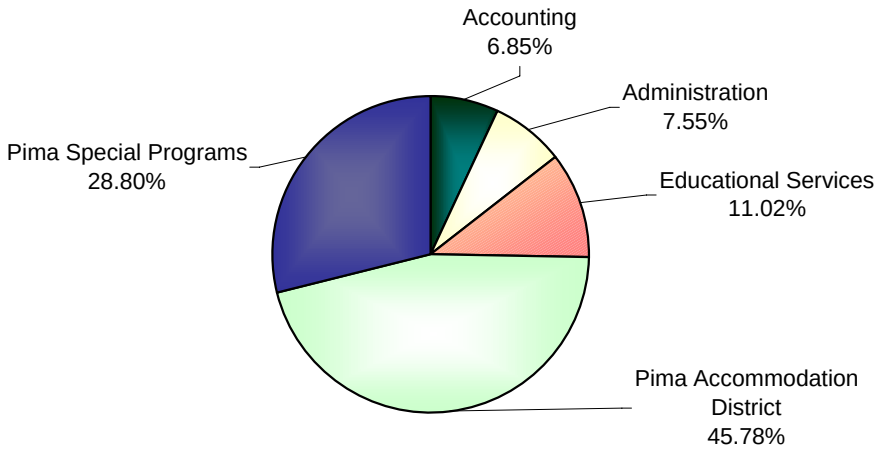
Expenditures: 5,242,450 **Revenues:** 3,886,200

FTEs 15.4

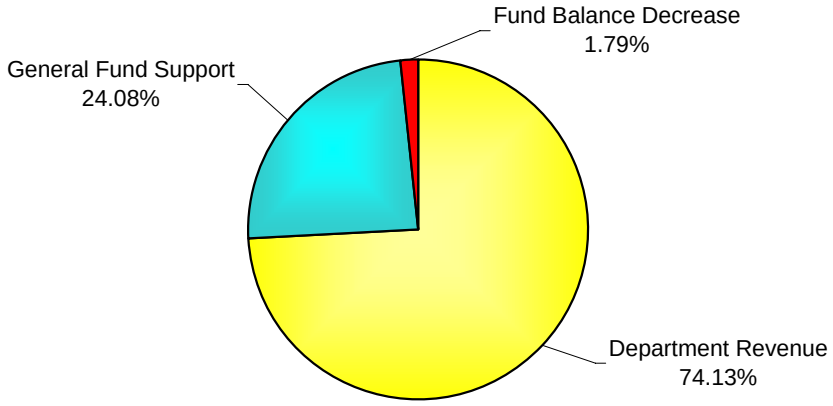
Function Statement: Perform functions mandated by the Arizona Revised Statutes and State Board of Education. Administer the funds of local public school districts, including the issuance of payrolls. Prepare financial information for the Board of Supervisors for setting the property tax rates.

Mandates: ARS Title 15: Education

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: SCHOOL SUPERINTENDENT

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ACCOUNTING	316,817	356,531	359,122
ADMINISTRATION	389,963	417,919	395,789
EDUCATIONAL SERVICES	467,098	498,680	577,539
PIMA ACCOMMODATION DISTRICT	0	2,756,000	2,400,000
PIMA SPECIAL PROGRAMS	2,846,740	1,465,000	1,510,000
Total Expenditures	**4,020,618**	**5,494,130**	**5,242,450**
Funding by Source			
Revenues			
ACCOUNTING	5,805	0	0
ADMINISTRATION	27	200	200
EDUCATIONAL SERVICES	71,364	70,000	70,000
PIMA ACCOMMODATION DISTRICT	0	2,754,000	2,306,000
PIMA SPECIAL PROGRAMS	2,784,687	1,510,000	1,510,000
Total Revenues	**2,861,883**	**4,334,200**	**3,886,200**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**62,053**	**(43,000)**	**94,000**
General Fund Support	**1,096,682**	**1,202,930**	**1,262,250**
Total Program Funding	**4,020,618**	**5,494,130**	**5,242,450**
Staffing (FTEs) by Program			
ACCOUNTING	6.0	6.0	6.0
ADMINISTRATION	6.5	6.9	5.4
EDUCATIONAL SERVICES	3.0	3.0	4.0
Total Staffing (FTEs)	**15.5**	**15.9**	**15.4**

Program Summary

Department: SCHOOL SUPERINTENDENT
Program: ACCOUNTING

Function

Perform mandated accounting functions in accordance with new and updated electronic reporting requirements established by the Arizona Legislature.

Description of Services

Perform accounting activities relating to budgets, tax rates, and the issuance of warrants for the school districts.

Program Goals and Objectives

- Meet statutory deadlines

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Accounting transactions	10,432,666	14,089,298	14,100,000
School district revenue collected	$857,965,609	$914,399,686	$920,000,000
School district expenditures processed	$454,243,025	$457,810,386	$460,000,000
School district warrants issued	126,153	121,247	130,000
Certificates of educational convenience issued	117	122	150
School district elections conducted	17	3	16

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	303,051	333,121	319,422
SUPPLIES AND SERVICES	13,766	23,410	39,700
Total Program Expenditures	**316,817**	**356,531**	**359,122**
Program Funding by Source			
Revenues			
MISCELLANEOUS	5,805	0	0
Operating Revenue Sub-Total	**5,805**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**311,012**	**356,531**	**359,122**
Total Program Funding	**316,817**	**356,531**	**359,122**
Program Staffing (FTEs)	**6.0**	**6.0**	**6.0**

Program Summary

Department: SCHOOL SUPERINTENDENT
Program: ADMINISTRATION

Function

Administer the mandated functions of the office. Provide support to each function to meet the needs and mandates of the department.

Description of Services

Serve as a community resource for educational services. Perform a variety of duties for school districts including functioning as fiscal agent/administrator. Function as project director for educational programs that extend beyond the boundaries of individual school districts. Serve as the technology liaison to rural school districts and special programs. Perform mandated functions.

Program Goals and Objectives

- Administer all functions of the department to meet the mandates set by the state

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Teaching certificates maintained	34,361	37,531	38,000
Board members appointed	4	2	3

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	309,108	337,419	299,439
SUPPLIES AND SERVICES	64,439	60,500	77,350
CAPITAL OUTLAY	16,416	20,000	19,000
Total Program Expenditures	**389,963**	**417,919**	**395,789**
Program Funding by Source			
Revenues			
MISCELLANEOUS	27	200	200
Operating Revenue Sub-Total	**27**	**200**	**200**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**389,936**	**417,719**	**395,589**
Total Program Funding	**389,963**	**417,919**	**395,789**
Program Staffing (FTEs)	**6.5**	**6.9**	**5.4**

Program Summary

Department: SCHOOL SUPERINTENDENT
Program: EDUCATIONAL SERVICES

Function

Provide assistance in obtaining education grants for Pima County.

Description of Services

Provide educational service to those populations that are not served and those that are underserved.

Program Goals and Objectives

- Obtain grants to benefit Pima County school districts and residents

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Home schooled children tracked	3,046	3,068	3,100
Private schooled children tracked	4,218	4,272	5,500

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	200,863	227,630	303,602
SUPPLIES AND SERVICES	266,235	271,050	273,937
Total Program Expenditures	**467,098**	**498,680**	**577,539**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	71,004	70,000	70,000
MISCELLANEOUS	360	0	0
Operating Revenue Sub-Total	**71,364**	**70,000**	**70,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**395,734**	**428,680**	**507,539**
Total Program Funding	**467,098**	**498,680**	**577,539**
Program Staffing (FTEs)	**3.0**	**3.0**	**4.0**

Program Summary

Department: SCHOOL SUPERINTENDENT
Program: PIMA ACCOMMODATION DISTRICT

Function

Administer educational programs in the Pima County Jail, Juvenile Detention Center, and for students residing in the unincorporated area of Mt. Lemmon.

Description of Services

Provide educational services to incarcerated students, at risk students, and students residing in unincorporated areas of Pima County through three school sites.

Program Goals and Objectives

- Meet state educational standards

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Juvenile detention students served	1,265	1,322	1,450
County jail students served	105	122	90

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
SUPPLIES AND SERVICES	0	2,756,000	2,400,000
Total Program Expenditures	**0**	**2,756,000**	**2,400,000**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	0	2,694,000	2,246,000
MISCELLANEOUS	0	60,000	60,000
Grant Revenue Sub-Total	**0**	**2,754,000**	**2,306,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**2,000**	**94,000**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**0**	**2,756,000**	**2,400,000**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: SCHOOL SUPERINTENDENT
Program: PIMA SPECIAL PROGRAMS

Function

Serve as fiscal agent/administrator for several specialized educational programs that extend beyond the boundaries of individual school districts.

Description of Services

The specialized educational programs include strong consortium efforts with local school districts; others are in response to federal, state, and local agency concerns regarding unserved school-age youth in Pima County.

Program Goals and Objectives

- Maintain efforts to work collaboratively toward solutions to meet the educational needs of the community

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Special programs operated	16	16	18

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
SUPPLIES AND SERVICES	2,846,740	1,465,000	1,510,000
Total Program Expenditures	**2,846,740**	**1,465,000**	**1,510,000**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	0	950,000	950,000
MISCELLANEOUS	2,784,687	560,000	560,000
Grant Revenue Sub-Total	**2,784,687**	**1,510,000**	**1,510,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**62,053**	**(45,000)**	**0**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**2,846,740**	**1,465,000**	**1,510,000**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

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Stadium District

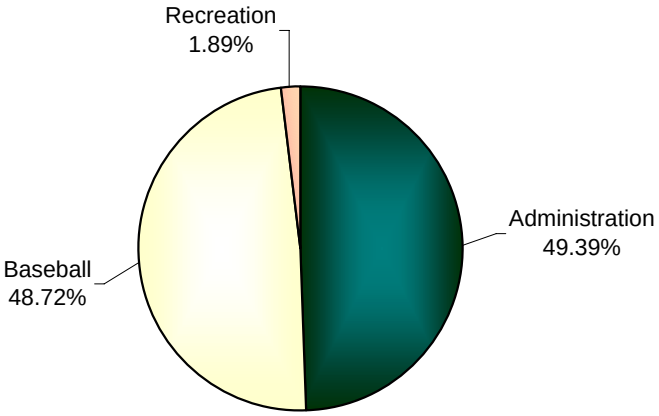
Expenditures: 2,478,906 **Revenues:** 2,799,263

FTEs 11.4

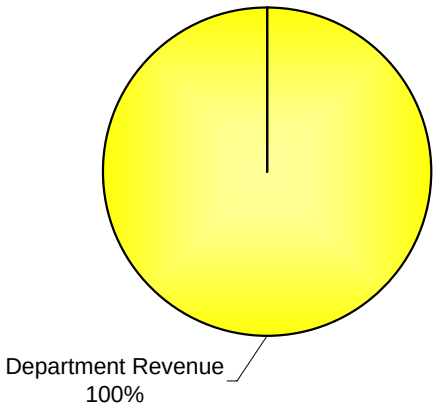
Function Statement: Operate and manage Tucson Electric Park during the major league baseball spring training season, minor league baseball season, and community events held in the stadium.

Mandates: ARS Title 48, Chapter 26: Stadium Districts

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: STADIUM DISTRICT

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATION	439,204	353,190	1,224,251
BASEBALL	1,129,451	1,138,219	1,207,684
RECREATION	38,575	49,760	46,971
Total Expenditures	**1,607,230**	**1,541,169**	**2,478,906**
Funding by Source			
Revenues			
ADMINISTRATION	1,832,499	1,780,000	1,675,000
BASEBALL	1,055,825	881,503	901,503
RECREATION	55,735	159,760	222,760
Total Revenues	**2,944,059**	**2,821,263**	**2,799,263**
Net Operating Transfers In/(Out)	**(1,266,470)**	**(1,128,378)**	**(69,893)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(70,359)**	**(151,716)**	**(250,464)**
Total Program Funding	**1,607,230**	**1,541,169**	**2,478,906**
Staffing (FTEs) by Program			
ADMINISTRATION	0.0	0.0	0.6
BASEBALL	0.0	0.0	10.4
RECREATION	0.0	0.0	0.4
Total Staffing (FTEs)	**0.0**	**0.0**	**11.4**

Note: Pursuant to the Intergovernmental Agreement between Pima County and the Pima County Stadium District for Personnel and Services Contract No. 01-57-P-132729-0603 (dated June 17, 2003, recorded in Docket 12080 at Page 213 on June 26, 2003), employees performing work for the Pima County Stadium District are Pima County employees assigned to do work for the Pima County Stadium District. For budgetary purposes only, these employees are shown as FTEs within the Pima County Stadium District. The actual status of these employees during the course of the Intergovernmental Agreement will continue to be as Pima County employees, subject to the Pima County Personnel Policies and Merit Rules. The Intergovernmental Agreement terminates on February 1, 2012.

Legislation from the state of Arizona (A.R.S. 42-6108) allowing the County to increase its transient lodging excise (hotel/motel) tax from 2% to 6% became effective on August 12, 2005. In response to this legislation, the Board of Supervisors approved the increase of the County's hotel/motel tax rate to 6% starting on January 1, 2006. Hotel/motel tax revenues are to be distributed to tourism (50%) the Stadium District (34%), and economic development (16%).

Program Summary

Department: STADIUM DISTRICT
Program: ADMINISTRATION

Function

Provide management and administrative functions at the Kino Sports Complex.

Description of Services

Provide oversight and direction of the Kino Sports Complex. Provide a venue for organized baseball, community recreation, and special events. Oversee promotion, marketing, financial accountability, site maintenance, contracts, personnel, and scheduling.

Program Goals and Objectives

- Monitor and manage contracts for compliance
- Develop marketing strategy to increase the number of special events, as well as community use of complex facilities

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Maintain contracts with 2 major league teams	yes	yes	yes
Maintain contracts with 1 minor league team	yes	yes	yes
Special events, per year increase	1	2	1

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	70,406	46,103	117,993
SUPPLIES AND SERVICES	368,798	279,587	1,106,258
CAPITAL OUTLAY	0	27,500	0
Total Program Expenditures	**439,204**	**353,190**	**1,224,251**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	1,795,179	1,740,000	1,655,000
INTEREST	31,663	20,000	20,000
MISCELLANEOUS	5,657	20,000	0
Operating Revenue Sub-Total	**1,832,499**	**1,780,000**	**1,675,000**
Net Operating Transfers In/(Out)	**(1,266,470)**	**(1,128,378)**	**(69,893)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(126,825)**	**(298,432)**	**(380,856)**
Total Program Funding	**439,204**	**353,190**	**1,224,251**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.6**

Program Summary

Department: STADIUM DISTRICT
Program: BASEBALL

Function

Provide baseball and softball facilities.

Description of Services

Provide a venue for major and minor league baseball teams and community baseball/softball tournaments and leagues.

Program Goals and Objectives

- Ensure fields and facilities are available for use and are maintained efficiently
- Increase field usage by community baseball/softball leagues and tournaments
- Maintain field availability during extended spring training season with flexible scheduling
- Maximize irrigation efficiency by implementing Maxicom recommendations

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Revenue increase in ticket and concession sales	10%	10%	5%
Stormwater harvested, acre feet	131	140	140
Reclaimed water used, acre feet	206	130	130
Baseball/softball leagues held	6	6	6
Baseball/softball tournaments held	4	4	4

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	436,412	473,328	543,190
SUPPLIES AND SERVICES	657,732	664,891	664,494
CAPITAL OUTLAY	35,307	0	0
Total Program Expenditures	**1,129,451**	**1,138,219**	**1,207,684**
Program Funding by Source			
Revenues			
MISCELLANEOUS	1,055,825	881,503	901,503
Operating Revenue Sub-Total	**1,055,825**	**881,503**	**901,503**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**73,626**	**256,716**	**306,181**
Total Program Funding	**1,129,451**	**1,138,219**	**1,207,684**
Program Staffing (FTEs)	**0.0**	**0.0**	**10.4**

Program Summary

Department: STADIUM DISTRICT
Program: RECREATION

Function

Provide a venue for community use and revenue generation.

Description of Services

Provide space and facilities for community recreation and activities such as the Casa Car Show, Fort Lowell Shootout, Tucson Gem and Mineral Show, Belo Marketing Solutions, and concerts.

Program Goals and Objectives

- Provide facilities for the Fort Lowell Shootout and the Old Pueblo Invitational Soccer events
- Increase the number of Tucson Gem and Mineral Show events
- Increase the number of non-sporting events such as trade, car, and manufactured home shows

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Concerts held	2	3	3
Soccer events held	2	3	3
Tucson Gem & Mineral Show events held	3	3	3
Nonsporting events held	4	3	3

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	24,030	6,493	21,751
SUPPLIES AND SERVICES	12,849	43,267	25,220
CAPITAL OUTLAY	1,696	0	0
Total Program Expenditures	**38,575**	**49,760**	**46,971**
Program Funding by Source			
Revenues			
MISCELLANEOUS	55,735	159,760	222,760
Operating Revenue Sub-Total	**55,735**	**159,760**	**222,760**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(17,160)**	**(110,000)**	**(175,789)**
Total Program Funding	**38,575**	**49,760**	**46,971**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.4**

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SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Total Expenditures
JUSTICE & LAW ENFORCEMENT			
CLERK OF SUPERIOR COURT			
ARCHIVES	1,353,266	1,012,242	2,365,508
COLLECTIONS	439,464		439,464
COURT SERVICES	5,381,441		5,381,441
FAMILY SUPPORT	402,660	13,013	415,673
MANAGEMENT SERVICES	3,076,153	108,658	3,184,811
TOTAL CLERK OF SUPERIOR COURT	10,652,984	1,133,913	11,786,897
CONSTABLES			
AJO CONSTABLE	27,520		27,520
GREEN VALLEY CONSTABLE	78,475		78,475
TUCSON CONSTABLES	741,335		741,335
TOTAL CONSTABLES	847,330		847,330
COUNTY ATTORNEY			
ADMINISTRATION	1,763,780		1,763,780
CIVIL LEGAL SERVICES	3,099,821		3,099,821
COMMUNITY SUPPORT	459,989	883,263	1,343,252
CRIMINAL PROSECUTION	13,738,645	9,044,236	22,782,881
TOTAL COUNTY ATTORNEY	19,062,235	9,927,499	28,989,734
INDIGENT DEFENSE			
LEGAL DEFENDER	2,904,633	21,441	2,926,074
PUBLIC DEFENDER	11,923,012	1,739,680	13,662,692
TOTAL INDIGENT DEFENSE	14,827,645	1,761,121	16,588,766
JUSTICE COURT AJO			
JUSTICE COURT AJO	618,159		618,159
JUSTICE COURT AJO TIME PAY FEES		12,000	12,000
TOTAL JUSTICE COURT AJO	618,159	12,000	630,159
JUSTICE COURT GREEN VALLEY			
JUSTICE COURT GREEN VALLEY	447,306	3,000	450,306
TOTAL JUSTICE COURT GREEN VALLEY	447,306	3,000	450,306
JUSTICE COURTS TUCSON			
ADMINISTRATION	1,652,105	716,406	2,368,511
COURT OPERATIONS	3,391,635		3,391,635
JUDICIAL OPERATIONS	1,470,172		1,470,172
TOTAL JUSTICE COURTS TUCSON	6,513,912	716,406	7,230,318
JUVENILE COURT			
ADMINISTRATIVE SERVICES	4,678,531	205,789	4,884,320
CHILDREN & FAMILY SERVICES	576,888	781,536	1,358,424
DETENTION SERVICES	9,768,523	130,296	9,898,819
JUDICIAL SERVICES	2,100,967		2,100,967
PROBATION SERVICES	6,782,438	10,707,922	17,490,360
TOTAL JUVENILE COURT	23,907,347	11,825,543	35,732,890
OFFICE OF COURT APPOINTED COUNSEL			
CONTRACT ATTORNEYS	9,885,517		9,885,517
OFFICE OF COURT APPOINTED COUNSEL	758,069		758,069
TOTAL OFFICE OF COURT APPOINTED COUNSEL	10,643,586		10,643,586

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Total Expenditures
PUBLIC FIDUCIARY			
BURIALS	220,910		220,910
MANDATED FIDUCIARY SERVICES	2,146,550		2,146,550
TOTAL PUBLIC FIDUCIARY	2,367,460		2,367,460
SHERIFF			
ADMINISTRATIVE	15,975,249	75,378	16,050,627
CORRECTIONS	37,082,621	2,015,659	39,098,280
FORFEITURES		3,600,000	3,600,000
HIDTA		3,185,302	3,185,302
INVESTIGATIONS	18,497,770	719,223	19,216,993
OPERATIONS	32,141,024	1,394,426	33,535,450
TOTAL SHERIFF	103,696,664	10,989,988	114,686,652
SUPERIOR COURT			
ADJUDICATION	12,637,978	883,371	13,521,349
ADMINISTRATION	3,010,405		3,010,405
ADULT PROBATION	6,607,112	10,960,893	17,568,005
CALENDAR SERVICES	770,923		770,923
CONCILIATION COURT	804,331	755,359	1,559,690
FILL THE GAP - OTHER COURT DEPARMENTS		482,200	482,200
INFORMATION SERVICES	1,985,710	529,200	2,514,910
INTERPRETER	360,230		360,230
JURY COMMISSIONER	347,230		347,230
LAW LIBRARY	219,034	261,573	480,607
PRETRIAL SERVICES	2,257,854		2,257,854
TOTAL SUPERIOR COURT	29,000,807	13,872,596	42,873,403
TOTAL JUSTICE & LAW ENFORCEMENT	**222,585,435**	**50,242,066**	**272,827,501**

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Total Revenues
JUSTICE & LAW ENFORCEMENT			
CLERK OF SUPERIOR COURT			
ARCHIVES		723,752	723,752
COLLECTIONS	657,720		657,720
FAMILY SUPPORT	265,300	17,900	283,200
MANAGEMENT SERVICES	1,828,100	21,075	1,849,175
TOTAL CLERK OF SUPERIOR COURT	2,751,120	762,727	3,513,847
CONSTABLES			
AJO CONSTABLE	1,120		1,120
GREEN VALLEY CONSTABLE	14,440		14,440
TUCSON CONSTABLES	406,940		406,940
TOTAL CONSTABLES	422,500		422,500
COUNTY ATTORNEY			
COMMUNITY SUPPORT		653,020	653,020
CRIMINAL PROSECUTION	72,440	7,714,885	7,787,325
TOTAL COUNTY ATTORNEY	72,440	8,367,905	8,440,345
INDIGENT DEFENSE			
LEGAL DEFENDER		21,441	21,441
PUBLIC DEFENDER		387,445	387,445
TOTAL INDIGENT DEFENSE		408,886	408,886
JUSTICE COURT AJO			
JUSTICE COURT AJO	253,317		253,317
JUSTICE COURT AJO TIME PAY FEES		8,908	8,908
TOTAL JUSTICE COURT AJO	253,317	8,908	262,225
JUSTICE COURT GREEN VALLEY			
JUSTICE COURT GREEN VALLEY	244,846	6,870	251,716
TOTAL JUSTICE COURT GREEN VALLEY	244,846	6,870	251,716
JUSTICE COURTS TUCSON			
ADMINISTRATION	6,120,168	225,000	6,345,168
JUDICIAL OPERATIONS	367,521		367,521
TOTAL JUSTICE COURTS TUCSON	6,487,689	225,000	6,712,689
JUVENILE COURT			
ADMINISTRATIVE SERVICES	12,500	205,789	218,289
CHILDREN & FAMILY SERVICES	18,000	781,536	799,536
DETENTION SERVICES	395,350	130,296	525,646
PROBATION SERVICES		10,453,645	10,453,645
TOTAL JUVENILE COURT	425,850	11,571,266	11,997,116
OFFICE OF COURT APPOINTED COUNSEL			
CONTRACT ATTORNEYS	729,783		729,783
TOTAL OFFICE OF COURT APPOINTED COUNSEL	729,783		729,783
PUBLIC FIDUCIARY			
BURIALS	15,000		15,000
MANDATED FIDUCIARY SERVICES	431,120		431,120
TOTAL PUBLIC FIDUCIARY	446,120		446,120

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Total Revenues
SHERIFF			
ADMINISTRATIVE	30,200	75,378	105,578
CORRECTIONS	6,471,000	2,528,888	8,999,888
FORFEITURES		102,000	102,000
HIDTA		3,185,302	3,185,302
INVESTIGATIONS	218,500	719,223	937,723
OPERATIONS	10,000	1,394,426	1,404,426
TOTAL SHERIFF	6,729,700	8,005,217	14,734,917
SUPERIOR COURT			
ADJUDICATION	397,023	1,239,377	1,636,400
ADULT PROBATION		10,072,038	10,072,038
CONCILIATION COURT		542,768	542,768
INFORMATION SERVICES		524,200	524,200
LAW LIBRARY		211,524	211,524
TOTAL SUPERIOR COURT	397,023	12,589,907	12,986,930
TOTAL JUSTICE & LAW ENFORCEMENT	**18,960,388**	**41,946,686**	**60,907,074**

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

Functional Area/Super Department/Programs	FTEs
JUSTICE & LAW ENFORCEMENT	
CLERK OF SUPERIOR COURT	
ARCHIVES	34.0
COLLECTIONS	9.0
COURT SERVICES	116.4
FAMILY SUPPORT	9.0
MANAGEMENT SERVICES	61.7
TOTAL CLERK OF SUPERIOR COURT	230.1
CONSTABLES	
AJO CONSTABLE	1.0
GREEN VALLEY CONSTABLE	1.0
TUCSON CONSTABLES	11.0
TOTAL CONSTABLES	13.0
COUNTY ATTORNEY	
ADMINISTRATION	29.0
CIVIL LEGAL SERVICES	70.4
COMMUNITY SUPPORT	22.0
CRIMINAL PROSECUTION	280.8
TOTAL COUNTY ATTORNEY	402.2
INDIGENT DEFENSE	
LEGAL DEFENDER	36.0
PUBLIC DEFENDER	161.7
TOTAL INDIGENT DEFENSE	197.7
JUSTICE COURT AJO	
JUSTICE COURT AJO	9.8
TOTAL JUSTICE COURT AJO	9.8
JUSTICE COURT GREEN VALLEY	
JUSTICE COURT GREEN VALLEY	8.5
TOTAL JUSTICE COURT GREEN VALLEY	8.5
JUSTICE COURTS TUCSON	
ADMINISTRATION	26.5
COURT OPERATIONS	80.5
JUDICIAL OPERATIONS	11.0
TOTAL JUSTICE COURTS TUCSON	118.0
JUVENILE COURT	
ADMINISTRATIVE SERVICES	51.0
CHILDREN & FAMILY SERVICES	29.3
DETENTION SERVICES	201.3
JUDICIAL SERVICES	27.9
PROBATION SERVICES	247.8
TOTAL JUVENILE COURT	557.3
OFFICE OF COURT APPOINTED COUNSEL	
OFFICE OF COURT APPOINTED COUNSEL	11.0
TOTAL OFFICE OF COURT APPOINTED COUNSEL	11.0

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

Functional Area/Super Department/Programs	FTEs
PUBLIC FIDUCIARY	
BURIALS	0.7
MANDATED FIDUCIARY SERVICES	35.4
TOTAL PUBLIC FIDUCIARY	36.1
SHERIFF	
ADMINISTRATIVE	164.3
CORRECTIONS	600.7
HIDTA	24.5
INVESTIGATIONS	232.0
OPERATIONS	343.5
TOTAL SHERIFF	1,365.0
SUPERIOR COURT	
ADJUDICATION	172.3
ADMINISTRATION	44.2
ADULT PROBATION	307.2
CALENDAR SERVICES	18.0
CONCILIATION COURT	19.0
FILL THE GAP - OTHER COURT DEPARMENTS	10.2
INFORMATION SERVICES	25.5
INTERPRETER	6.0
JURY COMMISSIONER	8.0
LAW LIBRARY	4.0
PRETRIAL SERVICES	40.3
TOTAL SUPERIOR COURT	654.7
TOTAL JUSTICE & LAW ENFORCEMENT	**3,603.4**

Clerk of the Superior Court

Expenditures: 11,786,897 **Revenues:** 3,513,847

FTEs 230.1

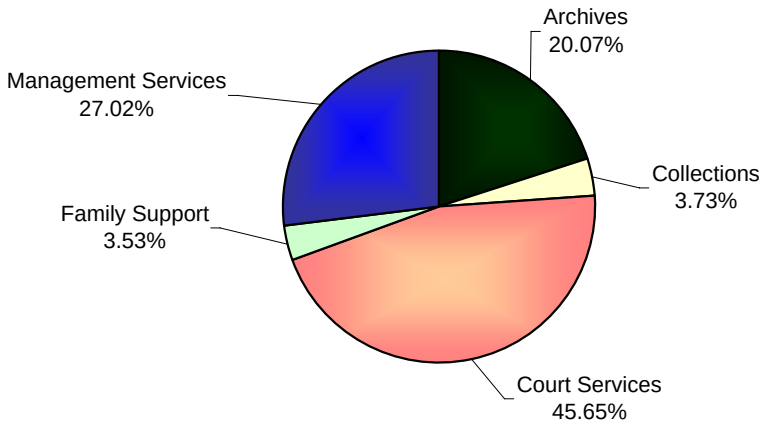
Function Statement:

Maintain and hold accessible for the public and the court all Pima County division records of the Superior Court. Assist the public and all parties dealing with the court system. Establish, execute, and administer policies and procedures in compliance with the statutes of the state of Arizona and the Judicial Merit System. Coordinate the prompt and orderly disposition of the business of the court with the presiding judge and court administrator. Collect and disburse fees. Monitor the department's revenues and expenditures. Provide clerk services during trials and other proceedings. Receive, record, and disburse all court ordered payments of child support, spousal maintenance, and special paternity. Maintain permanent civil, probate, criminal, and child support case files.

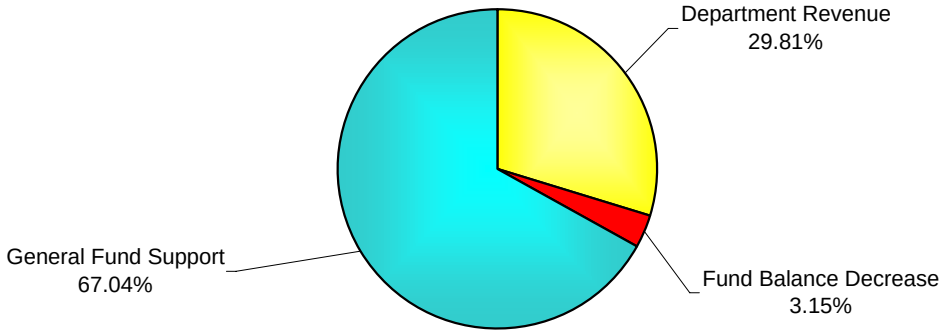
Mandates:

ARS Title 12, Chapter 2, Article 8: Clerk of the Superior Court

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: CLERK OF SUPERIOR COURT

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ARCHIVES	1,625,019	2,226,478	2,365,508
COLLECTIONS	313,236	360,409	439,464
COURT SERVICES	4,380,907	4,887,190	5,381,441
FAMILY SUPPORT	389,369	421,362	415,673
MANAGEMENT SERVICES	2,901,900	3,105,031	3,184,811
Total Expenditures	**9,610,431**	**11,000,470**	**11,786,897**
Funding by Source			
Revenues			
ARCHIVES	854,907	751,100	723,752
COLLECTIONS	51,637	600,470	657,720
COURT SERVICES	1,512	0	0
FAMILY SUPPORT	341,076	276,475	283,200
MANAGEMENT SERVICES	3,214,205	1,819,752	1,849,175
Total Revenues	**4,463,337**	**3,447,797**	**3,513,847**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(554,723)**	**226,132**	**371,186**
General Fund Support	**5,701,817**	**7,326,541**	**7,901,864**
Total Program Funding	**9,610,431**	**11,000,470**	**11,786,897**
Staffing (FTEs) by Program			
ARCHIVES	33.0	33.7	34.0
COLLECTIONS	6.0	8.0	9.0
COURT SERVICES	114.0	104.3	116.4
FAMILY SUPPORT	12.6	9.5	9.0
MANAGEMENT SERVICES	62.4	64.0	61.7
Total Staffing (FTEs)	**228.0**	**219.5**	**230.1**

Program Summary

Department: CLERK OF SUPERIOR COURT
Program: ARCHIVES

Function

Manage all court records.

Description of Services

Manage, maintain, film, and store all court records.

Program Goals and Objectives

- Continue to automate the recording of all court records in a cost effective manner
- Retrieve and return records in an efficient manner

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Records processed (# of pages)	3,895,887	4,100,000	4,216,000
Records retrieved/delivered within 3 hours of request	100%	100%	100%
Records returned to file within 1 day of receipt	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,110,207	1,218,018	1,283,866
SUPPLIES AND SERVICES	423,566	468,460	418,142
CAPITAL OUTLAY	91,246	540,000	663,500
Total Program Expenditures	**1,625,019**	**2,226,478**	**2,365,508**
Program Funding by Source			
Revenues			
MISCELLANEOUS	62	0	0
Operating Revenue Sub-Total	**62**	**0**	**0**
CHARGES FOR SERVICES	809,397	733,000	670,000
INTEREST	40,763	18,100	52,252
MISCELLANEOUS	4,685	0	1,500
Special Programs Revenue Sub-Total	**854,845**	**751,100**	**723,752**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(468,418)**	**199,460**	**288,490**
General Fund Support	**1,238,530**	**1,275,918**	**1,353,266**
Total Program Funding	**1,625,019**	**2,226,478**	**2,365,508**
Program Staffing (FTEs)	**33.0**	**33.7**	**34.0**

Program Summary

Department: CLERK OF SUPERIOR COURT
Program: COLLECTIONS

Function

Collection of all court ordered delinquent fines/fees/restitution/assessments within the Superior Court Adult Probation, Justice Courts, and Clerk of the Superior Court entities. (Note: The Collections section added Justice Court collections at the end of FY 2004/05.)

Description of Services

Collect court ordered assessments that are in arrears and ensure the court receives all monies due.

Program Goals and Objectives

- Establish a central collection unit for the Pima County courts
- Develop consistent policies, procedures, and standards for collections
- Reduce the duplication of collection efforts
- Increase collection of court ordered restitution, fees, and fines with an automated software package
- Improve the Court's ability to bill, track, and collect fees on accounts receivable accounts
- Provide monthly statistical report regarding year-to-date revenue
- Ensure accuracy for all financial records in the collection database
- Research and review outstanding accounts receivable for write-off criteria

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
New cases imported	9,600	12,500	20,000
Amounts collected for all entities	$345,000	$5,547,327	$6,102,058
Monthly reports provided	12	12	12

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	270,214	338,659	389,364
SUPPLIES AND SERVICES	40,393	21,750	50,100
CAPITAL OUTLAY	2,629	0	0
Total Program Expenditures	**313,236**	**360,409**	**439,464**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	0	272,720	272,720
FINES AND FORFEITS	0	300,000	300,000
MISCELLANEOUS	51,637	27,750	85,000
Operating Revenue Sub-Total	**51,637**	**600,470**	**657,720**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**261,599**	**(240,061)**	**(218,256)**
Total Program Funding	**313,236**	**360,409**	**439,464**
Program Staffing (FTEs)	**6.0**	**8.0**	**9.0**

Program Summary

Department: CLERK OF SUPERIOR COURT
Program: COURT SERVICES

Function

Provide staff at all court sessions, record minutes of all proceedings, and carry out the processes of all court proceedings.

Description of Services

Administer oaths to witnesses, jurors, interpreters and law clerks. Record minutes, mark exhibits, assign criminal dockets, attend Grand Jury hearings, and issue and quash bench warrants for the Superior Court. Provide assistance to other court agencies and staff.

Program Goals and Objectives

- Process accurate minutes of court proceedings
- Provide timely processing of court documents
- Maintain and keep current records of all case types
- Integrate new technology in the courtroom
- Enhance electronic disbursement of minute entries

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Criminal jury court trials	450	465	478
Criminal dispositions	4,625	4,690	4,705
Civil jury court trials	165	173	186
Civil dispositions	6,655	6,705	7,089
Family law trials	345	355	365
Family law dispositions	7,100	7,185	7,269
Probate court trials	35	35	41
Probate dispositions	1,825	1,830	1,853

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	4,180,699	4,741,215	5,223,666
SUPPLIES AND SERVICES	190,231	145,975	157,775
CAPITAL OUTLAY	9,977	0	0
Total Program Expenditures	**4,380,907**	**4,887,190**	**5,381,441**
Program Funding by Source			
Revenues			
MISCELLANEOUS	1,512	0	0
Operating Revenue Sub-Total	**1,512**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**4,379,395**	**4,887,190**	**5,381,441**
Total Program Funding	**4,380,907**	**4,887,190**	**5,381,441**
Program Staffing (FTEs)	**114.0**	**104.3**	**116.4**

Program Summary

Department: CLERK OF SUPERIOR COURT
Program: FAMILY SUPPORT

Function

Provide child support services as mandated by Arizona Revised Statutes 12-282 and 46-442.

Description of Services

Receive, record, and disburse all court ordered payments for child support, spousal maintenance, and special paternity cases. Maintain both IV-D and non IV-D computer systems to ensure proper record keeping of client records. Receive child support payments from contempt hearings ordered by judges to be paid through Clerk of the Superior Court. Provide customer service by telephone and in person for IV-D and non IV-D child support cases. Process IV-D and non IV-D wage assignments to non-custodial parents' employer, and maintain all information pertinent to the wage assignment, such as quash orders and employment termination. Maintain financial information in Arizona Tracking and Location Automated System (ATLAS) for non IV-D cases pursuant to court orders. Load new non IV-D cases in to ATLAS for receipt of payments. Maintain demographics in ATLAS for both IV-D and non IV-D cases. Process requests for hearing to stop wage assignments. Prepare Pro Per paperwork and files for domestic default hearings, and process paperwork after hearing.

Program Goals and Objectives

- Assist the public and the courts by keeping current all records pertaining to child support cases and maintain the standards of quality set by this administration
- Enter all new cases to ATLAS

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Reimbursements from DES for services	$261,127	$275,000	$280,000
New cases added to ATLAS per month	225	235	250

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	349,820	377,762	393,723
SUPPLIES AND SERVICES	31,192	25,600	21,950
CAPITAL OUTLAY	8,357	18,000	0
Total Program Expenditures	**389,369**	**421,362**	**415,673**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	238,228	260,000	265,000
MISCELLANEOUS	30	0	300
Operating Revenue Sub-Total	**238,258**	**260,000**	**265,300**
INTERGOVERNMENTAL	22,899	15,000	15,000
INTEREST	2,756	1,475	2,900
MISCELLANEOUS	77,163	0	0
Special Programs Revenue Sub-Total	**102,818**	**16,475**	**17,900**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(86,305)**	**26,672**	**(4,887)**
General Fund Support	**134,598**	**118,215**	**137,360**
Total Program Funding	**389,369**	**421,362**	**415,673**
Program Staffing (FTEs)	**12.6**	**9.5**	**9.0**

Program Summary

Department: CLERK OF SUPERIOR COURT
Program: MANAGEMENT SERVICES

Function

Coordinate with the Presiding Judge and Court Administrator to accomplish the business of the court in a prompt and orderly manner.

Description of Services

Provide quality accessibility and streamlined Court related services to the Judicial system and the public.

Program Goals and Objectives

- Provide timely customer service in a courteous manner
- Manage the resources of the office in an efficient and effective manner
- Strive for improvement and excellence in the services provided
- Foster an environment of integrity by treating others honestly and with dignity
- Facilitate all department employees' ability to fulfill their job responsibilities

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Domestic cases filed	12,543	14,610	15,210
Civil cases filed	9,675	9,856	9,985
Marriage licenses issued	6,125	6,223	6,345
Passports issued	9,778	10,000	10,000
Notary bonds processed	3,000	3,200	3,350
Average customer waiting time	10 minutes	10 minutes	10 minutes
Customers/day	300	310	315
Customer satisfaction rating	98%	99%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	2,533,335	2,892,490	2,929,289
SUPPLIES AND SERVICES	331,418	212,541	253,022
CAPITAL OUTLAY	37,147	0	2,500
Total Program Expenditures	**2,901,900**	**3,105,031**	**3,184,811**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	1,301,040	1,025,502	1,050,000
FINES AND FORFEITS	1,452,825	758,000	758,000
INTEREST	344,927	15,000	17,200
MISCELLANEOUS	8,410	1,900	2,900
Operating Revenue Sub-Total	**3,107,202**	**1,800,402**	**1,828,100**
CHARGES FOR SERVICES	34,271	19,000	19,000
INTEREST	1,094	350	2,075
MISCELLANEOUS	38	0	0
Special Programs Revenue Sub-Total	**35,403**	**19,350**	**21,075**
INTERGOVERNMENTAL	71,600	0	0
Grant Revenue Sub-Total	**71,600**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**87,583**
General Fund Support	**(312,305)**	**1,285,279**	**1,248,053**
Total Program Funding	**2,901,900**	**3,105,031**	**3,184,811**
Program Staffing (FTEs)	**62.4**	**64.0**	**61.7**

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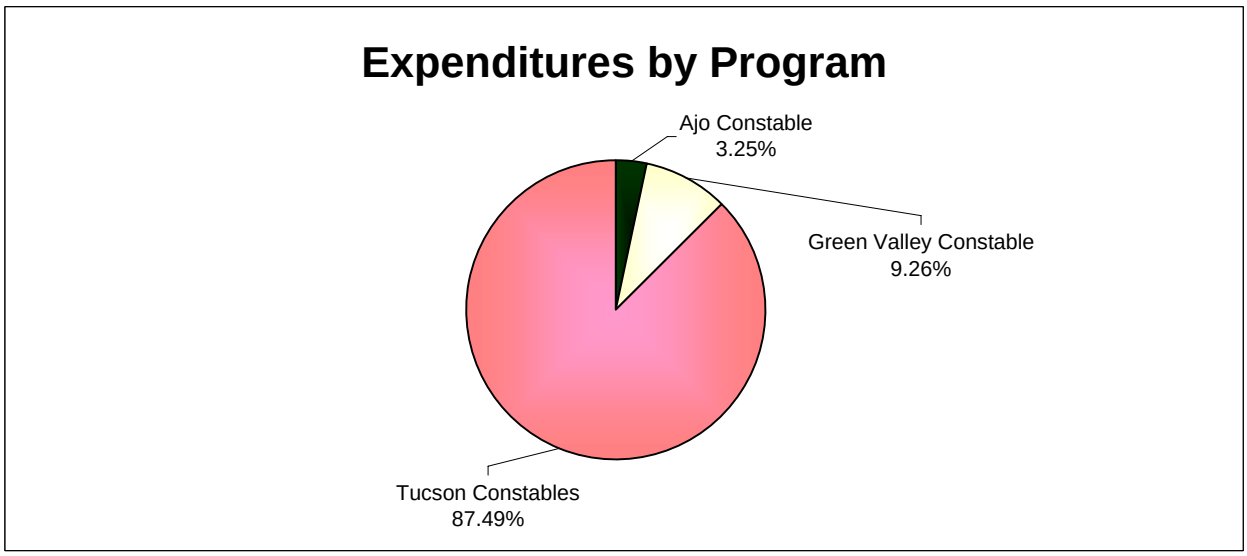
Constables

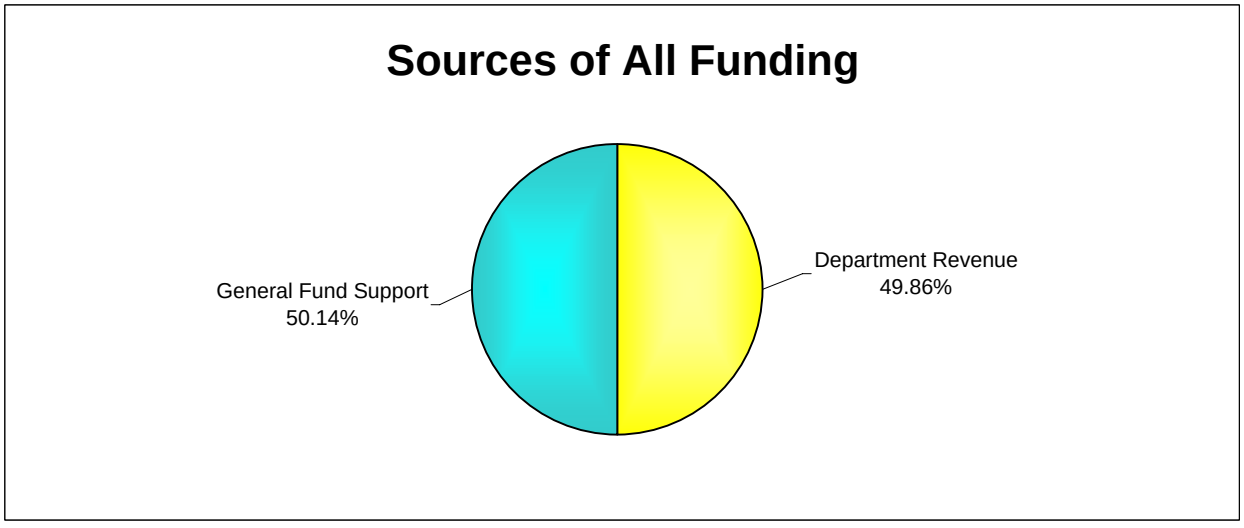
Expenditures: 847,330 **Revenues:** 422,500

FTEs 13.0

Function Statement: Act as Peace Officer for the Justice Courts. Serve criminal and civil summons. Evict tenants under writs of restitution. Collect debts on writs of execution. Serve restraining orders. Perform arrests and bring defendants to court on civil warrants.

Mandates: ARS Title 22, Chapter 1, Article 1: Justice Precincts and Precinct Officers;
ARS Title 22, Chapter 1, Article 3: Constables





Department Summary by Program

Department: CONSTABLES

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
AJO CONSTABLE	21,760	27,412	27,520
GREEN VALLEY CONSTABLE	8,970	74,722	78,475
TUCSON CONSTABLES	681,780	719,790	741,335
Total Expenditures	**712,510**	**821,924**	**847,330**
Funding by Source			
Revenues			
AJO CONSTABLE	2,613	1,000	1,120
GREEN VALLEY CONSTABLE	4,046	13,000	14,440
TUCSON CONSTABLES	416,046	368,500	406,940
Total Revenues	**422,705**	**382,500**	**422,500**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**289,805**	**439,424**	**424,830**
Total Program Funding	**712,510**	**821,924**	**847,330**
Staffing (FTEs) by Program			
AJO CONSTABLE	1.0	1.0	1.0
GREEN VALLEY CONSTABLE	0.5	1.0	1.0
TUCSON CONSTABLES	9.7	10.7	11.0
Total Staffing (FTEs)	**11.2**	**12.7**	**13.0**

Program Summary

Department: CONSTABLES
Program: AJO CONSTABLE

Function

Serve Justice Court papers as required by ARS 22-102 and 22-131 a and b. Act as Peace Officer for the Pima County Justice Court located in Ajo.

Description of Services

Serve and return civil, criminal, and traffic court papers within the precinct. Serve and attend the Justice of the Peace of the court within the precinct. Serve criminal and civil papers received from other counties and states.

Program Goals and Objectives

- Carry out state statute mandated duties
- Serve civil, criminal, and traffic papers from Justice Court Ajo, as well as from other counties and states
- Improve the quality of service to the community

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Attempt to serve all Justice Court papers	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	17,810	21,763	19,281
SUPPLIES AND SERVICES	3,950	5,649	8,239
Total Program Expenditures	**21,760**	**27,412**	**27,520**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	2,613	1,000	1,120
Operating Revenue Sub-Total	**2,613**	**1,000**	**1,120**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**19,147**	**26,412**	**26,400**
Total Program Funding	**21,760**	**27,412**	**27,520**
Program Staffing (FTEs)	**1.0**	**1.0**	**1.0**

Program Summary

Department: CONSTABLES
Program: GREEN VALLEY CONSTABLE

Function

Serve Justice Court papers as required by ARS 22-102 and 22-131 a and b. Act as Peace Officer for the Pima County Justice Court located in Green Valley.

Description of Services

Serve and return civil, criminal, and traffic court papers within the precinct. Serve and attend the Justice of the Peace of the court within the precinct. Serve criminal and civil papers received from other counties and states.

Program Goals and Objectives

- Carry out state statute mandated duties
- Serve civil, criminal, and traffic papers from Justice Court Green Valley, as well as from other counties and states
- Improve the quality of service to the community

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Attempt to serve all Justice Court papers	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	0	64,842	65,329
SUPPLIES AND SERVICES	7,383	9,880	13,146
CAPITAL OUTLAY	1,587	0	0
Total Program Expenditures	**8,970**	**74,722**	**78,475**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	4,046	13,000	14,440
Operating Revenue Sub-Total	**4,046**	**13,000**	**14,440**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**4,924**	**61,722**	**64,035**
Total Program Funding	**8,970**	**74,722**	**78,475**
Program Staffing (FTEs)	**0.5**	**1.0**	**1.0**

Program Summary

Department: CONSTABLES
Program: TUCSON CONSTABLES

Function

Serve Justice Court papers as required by ARS 22-102 and 22-131 a and b. Act as Peace Officer for the Pima County Justice Courts.

Description of Services

Serve and return civil, criminal, and traffic court papers within the precincts. Serve and attend the Justice of the Peace of the courts within the precincts in which they were elected to serve. Serve criminal and civil papers received from other counties and states.

Program Goals and Objectives

- Carry out state statute mandated duties
- Serve civil, criminal, and traffic papers from the justice courts, as well as from other counties and states
- Improve efficiency of service to the precincts
- Improve the quality of service to the community

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Civil papers served	91%	93%	93%
Civil fees collected	96%	98%	98%
Criminal/traffic papers served	76%	76%	76%
Domestic violence/harassment orders served	84%	86%	86%
Attempt to serve all Justice Court papers	100%	100%	100&

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	562,002	644,521	655,839
SUPPLIES AND SERVICES	116,604	75,269	83,096
CAPITAL OUTLAY	3,174	0	2,400
Total Program Expenditures	**681,780**	**719,790**	**741,335**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	384,663	346,500	384,940
MISCELLANEOUS	31,383	22,000	22,000
Operating Revenue Sub-Total	**416,046**	**368,500**	**406,940**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**265,734**	**351,290**	**334,395**
Total Program Funding	**681,780**	**719,790**	**741,335**
Program Staffing (FTEs)	**9.7**	**10.7**	**11.0**

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County Attorney

Expenditures: **28,989,734** **Revenues:** **8,440,345**

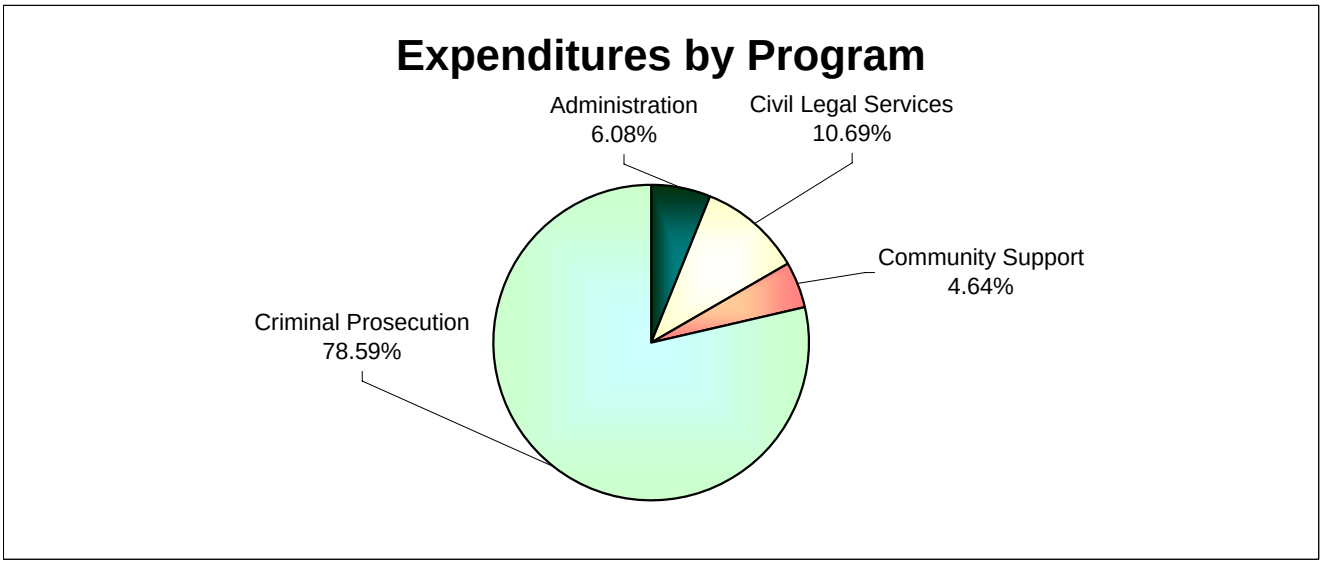
FTEs **402.2**

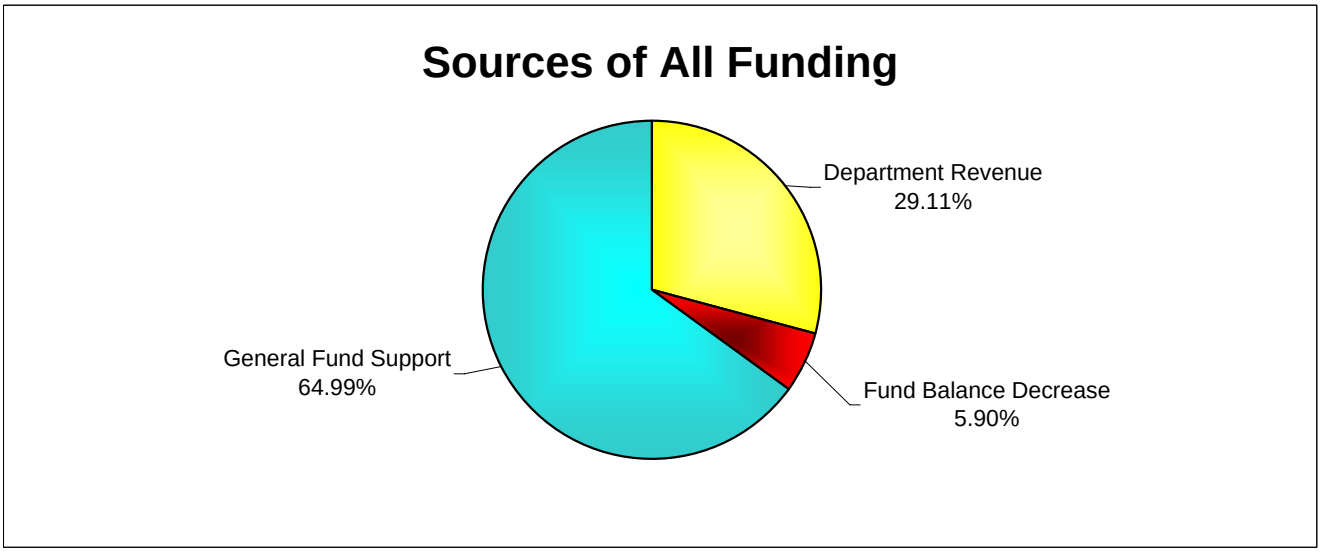
Function Statement:

Represent the state in felony matters occurring throughout Pima County and in all misdemeanor cases occurring in unincorporated areas of Pima County. Provide legal advice to the Board of Supervisors, County departments, and other government entities. Provide advocacy and crisis intervention for victims and witnesses via the Victim Witness Program. Investigate and prosecute racketeering crime, and administer resources for all Pima County law enforcement agencies via the Antiracketeering Program. Assist County residents and merchants in collecting bad check restitution via the Bad Check Program. Operate 88-Crime telephone hotline 24 hours a day, receiving citizen tips to assist in solving crimes. Support and administer youth related programs by working with nonprofit agencies. Provide community protection by working with neighborhoods in order to reduce trends in youth violence, increase public safety, and reduce crime. Administer the Adult Diversion Program as an alternative to prosecution.

Mandates:

ARS Title 11, Chapter 3, Article 6: County Attorney; ARS Title 12: Courts and Civil Proceedings; ARS Title 13: Criminal Code; ARS Title 21: Juries





Department Summary by Program

Department: COUNTY ATTORNEY

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATION	1,753,200	2,124,883	1,763,780
CIVIL LEGAL SERVICES	2,143,748	2,487,935	3,099,821
COMMUNITY SUPPORT	1,411,977	1,606,696	1,343,252
CRIMINAL PROSECUTION	16,428,707	20,834,412	22,782,881
Total Expenditures	**21,737,632**	**27,053,926**	**28,989,734**
Funding by Source			
Revenues			
ADMINISTRATION	173	15,000	0
CIVIL LEGAL SERVICES	20,638	0	0
COMMUNITY SUPPORT	729,928	792,504	653,020
CRIMINAL PROSECUTION	7,628,413	7,145,534	7,787,325
Total Revenues	**8,379,152**	**7,953,038**	**8,440,345**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(2,623,619)**	**1,862,431**	**1,559,594**
General Fund Support	**15,982,099**	**17,238,457**	**18,989,795**
Total Program Funding	**21,737,632**	**27,053,926**	**28,989,734**
Staffing (FTEs) by Program			
ADMINISTRATION	29.0	29.0	29.0
CIVIL LEGAL SERVICES	60.0	68.4	70.4
COMMUNITY SUPPORT	29.0	29.0	22.0
CRIMINAL PROSECUTION	277.2	277.8	280.8
Total Staffing (FTEs)	**395.2**	**404.2**	**402.2**

Program Summary

Department: COUNTY ATTORNEY
Program: ADMINISTRATION

Function

Implement programs, procedures, and information technology consistent with the direction and priorities established by the County Attorney. Provide administrative and technical support services in support of departmental missions.

Description of Services

Administer personnel, payroll, purchasing, budget and finance, information technology, and public information services for the department. Set priorities and provide direction for the department as a whole.

Program Goals and Objectives

- Provide open communications between the County Attorney's office, other County departments, other governmental agencies, and the public
- Provide attorneys and support staff with the 21st Century resources necessary to conduct the affairs of the office constantly striving for positive returns on investment and ensure compliance with federal and state guidelines, laws, statutes, and local mandates (including Pima County Board of Supervisors Policies, Pima County Administrative Procedures, Pima County Merit System Rules & Personnel Policies, and departmental policies & procedures)
- Submit bi-weekly payroll to the Finance Department by established deadline, 100% of the time
- Comply with deadlines for financial reporting of various County, state, and federal funds
- Ensure at least 90% of travel arrangements for witnesses/victims are made in a timely, cost effective manner
- Identify the needs of each program and increase by at least 10% the number of volunteers and interns to be recruited and trained for these programs for the purpose of supplementing the work force, as well as to provide additional resources for each program area
- Complete at least 95% of the design, development, and implementation of departmental and non-departmental databases, applications, and reports within mutually established deadlines
- Attain at least a 96% uptime rate of the network infrastructure for the six departmental and non-departmental facilities from 7:00 AM to 6:00 PM, seven days a week
- Efficiently install, upgrade, and maintain infrastructure components and peripherals with at least a 95% customer satisfaction rate
- Perform research, statistical analysis, and auditing functions with at least a 95% customer satisfaction rate
- Conduct 45 monthly audits and achieve at least a 95% data systems accuracy

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Biweekly payroll submitted on time	100%	100%	100%
Financial reporting deadlines met	422	505	481
Witness travel and victim arrangements completed in a timely manner	100%	100%	100%
Increase in volunteers recruited/trained	0%	15%	25%
Database projects completed	95%	15%	25%
Network infrastructure uptime	99%	96%	96%
Customers satisfied with information systems maintenance/installation efficiency	95%	95%	95%
Customers satisifed with information systems research and auditing functions	95%	95%	95%
Data systems audits conducted	50	50	45
Data systems accuracy achieved	95%	95%	95%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,435,235	1,768,766	1,422,004
SUPPLIES AND SERVICES	298,405	327,717	428,719
CAPITAL OUTLAY	19,560	28,400	(86,943)
Total Program Expenditures	**1,753,200**	**2,124,883**	**1,763,780**

Program Funding by Source			
Revenues			
LICENSES & PERMITS	2	0	0
MISCELLANEOUS	171	0	0
Operating Revenue Sub-Total	**173**	**0**	**0**
INTERGOVERNMENTAL	0	15,000	0
Grant Revenue Sub-Total	**0**	**15,000**	**0**

Program Summary

Department: COUNTY ATTORNEY
Program: ADMINISTRATION

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	0	0	0
General Fund Support	1,753,027	2,109,883	1,763,780
Total Program Funding	1,753,200	2,124,883	1,763,780
Program Staffing (FTEs)	29.0	29.0	29.0

Program Summary

Department: COUNTY ATTORNEY
Program: CIVIL LEGAL SERVICES

Function

The function of the Civil Division of the Pima County Attorney's Office is to serve as in-house legal counsel to provide legal representation and advice to the Pima County Board of Supervisors, other Pima County elected officials (including the County Attorney, Sheriff, Assessor, Treasurer, Recorder, School Superintendent, Justices of the Peace, Constables, etc.) , the Pima County Administrator, Deputy Pima County Administrators, all Pima County departments, boards, committees, commissions, hearing officers, and special taxing districts (including the Flood Control District, Stadium District, Library District, certain fire districts, etc.), collectively referred to hereinafter as "Pima County."

Description of Services

The Pima County Attorney's Office Civil Division provides comprehensive legal services and representation to Pima County in diverse areas of law, including employment, tort (personal injury, excessive force, negligent road design, medical malpractice, and civil rights), bankruptcy (collecting on tax liens), property tax, environmental (federal environmental regulations, prosecution of toxic tort, air quality, wildcat dumping, hazardous materials, and water quality violations), health care, elections, eminent domain, planning and zoning, the adoption and enforcement of building codes and other local ordinances, transportation, construction contracts, other types of contracts and inter-governmental agreements, real property, and telecommunications. Legal services provided by the division include giving legal advice to Pima County, defending Pima County in all litigation filed against it, prosecuting violations of Pima County ordinances; representing and advising Pima County in administrative hearings; negotiating and drafting contracts, sale and purchase agreements, leases, and other legal documents; and drafting Pima County ordinances, resolutions, and regulations. Additionally, the Civil Division provides various legal services required of the Pima County Attorney by state statute, including initiating involuntary mental health commitment actions, enforcing elections laws, enforcing the open meetings law, enforcing conflicts of interest laws, and enforcing other similar regulatory laws relating to public officials and public entities.

Program Goals and Objectives

-Serve the public with integrity by fostering ethical, effective and efficient government through the provision of the highest quality legal services
-Provide quality legal defense in legal actions brought against Pima County as authorized or directed or as required by law
-Provide quality legal prosecution of County code violations in civil and administrative actions brought on behalf of Pima County as authorized or directed or as required by law
-Provide timely, accurate, and complete legal advice to Pima County as authorized or directed or as required by law
-Provide timely, accurate, and complete education and training services to Pima County in order to promote the effectiveness of Pima County functions and to reduce liability
-Ensure attorneys and staff receive needed training to perform their required functions and remain current within their relevant areas of law
-Where conflicts of interest or other circumstances prevent the Pima County Attorney's Office Civil Division from representing Pima County in certain, specific matters, the Pima County Attorney's Office Civil Division enlists the services of competent outside counsel and prepares the contracts necessary to employ such outside counsel on behalf of Pima County.

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Savings from successful legal defense based on calendar year 2005 data	98.5%	75%	75%
Satisfactory or above ratings on client evaluations for defense of legal proceedings	100%	99%	99%
Monies awarded by courts from prosecution	$1,248,775	$1,450,000	$1,725,000
Cases in which the County prevails in obtaining requested relief	98%	92%	92%
Requests for reports/orders acted on within statutory or mutually established deadlines	100%	100%	100%
Satisfactory or above ratings on client evaluations for prosecutions of civil actions	100%	99%	99%
Hours spent providing legal representation at regularly scheduled meetings of County boards, commissions, departments where legal counsel is required or requested to be present	820	1,000	1,000
Satisfactory or above ratings on client evaluations for legal advice and consultation	97%	98%	99%
Routine contracts reviewed	1,065	1,250	1,500
Routine contracts reviewed within 5 days	97%	98%	98%
IGAs/ordinances/resolutions reviewed	456	625	900
IGAs/ordinances/resolutions reviewed within 5 days	98%	98%	98%
Client education training hours provided	205	156	168
Satisfactory or above ratings on client evaluation	100%	99%	99%

Program Summary

Department: COUNTY ATTORNEY
Program: CIVIL LEGAL SERVICES

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	2,014,655	2,483,319	2,762,540
SUPPLIES AND SERVICES	100,600	(63,779)	194,659
CAPITAL OUTLAY	28,493	68,395	142,622
Total Program Expenditures	**2,143,748**	**2,487,935**	**3,099,821**
Program Funding by Source			
Revenues			
MISCELLANEOUS	20,638	0	0
Operating Revenue Sub-Total	**20,638**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**2,123,110**	**2,487,935**	**3,099,821**
Total Program Funding	**2,143,748**	**2,487,935**	**3,099,821**
Program Staffing (FTEs)	**60.0**	**68.4**	**70.4**

Program Summary

Department: COUNTY ATTORNEY
Program: COMMUNITY SUPPORT

Function

Operate 88-Crime 24 hours a day, receiving citizen tips assisting in solving crimes. Assist Pima County residents and businesses by collecting payment for victims of check fraud and provide financial accountability as a diversion option from prosecution via the Bad Check Program. Support and administer youth related programs working with nonprofit agencies. Provide community protection by working with neighborhoods designed to reduce trends in youth violence, increase public safety, and reduce crime. Involve communities in reducing crime in their neighborhoods by establishing Community Justice Boards (CJBs).

Description of Services

Provide information on major unsolved crimes, received through the 88-Crime program anonymous telephone hotline, to law enforcement agencies. Collect payment for victims of check fraud and provide financial accountability services through the Bad Check Program. Provide programs designed to reduce trends in youth violence through partnerships with communities, public and private sector agencies, and government institutions.

Program Goals and Objectives

- Engage and support the community by administering innovative programs that increase public safety and reduce costs to the community by holding individuals accountable in a cost effective and efficient manner
- Increase community use of hotline
- Increase personal contacts made at community events
- Increase participation of 88-Crime at community events by at least 10%
- Increase participation in the Bad Check Program
- Increase the amount of restitution returned to participating individuals and merchants
- Increase bad check collection effectiveness
- Provide and increase the number of Communities Addressing Responsible Gun Ownership (CARGO) presentations designed to promote gun safety awareness
- Conduct County wide truancy sweeps
- Coordinate and develop a Community Justice Board Program that holds juvenile offenders accountable to the victim and community through the use of community volunteers who provide consequences via family conferences
- Provide criminal eviction assistance training on criminal eviction laws and procedures for all private and commercial rental housing owners and assist landlords in eviction proceedings
- Provide training to agency staff, Community Justice Board volunteers, and case managers at the Center for Juvenile Alternatives on case management and prevention/resiliency

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Calls received by the hotline that result in cases forwarded to law enforcement	15,923	16,080	16,080
Personal contacts made at community events	60,000	65,000	67,000
Presentations made at community events	248	248	248
Bad Check Program participants	6,106	6,200	6,300
Bad checks submitted	7,540	7,600	7,700
Restitution collected	$1,155,542	$1,200,000	$1,200,500
Checks collected of those submitted	100%	100%	100%
CARGO Program presentations	82	84	96
CARGO Participants	2,100	2,520	2,880
Countywide truancy sweeps conducted	4	4	4
Eviction training sessions	4	4	8
Eviction proceedings	3	4	15
CJB/Staff training programs	4	5	6
Community Justice Boards	10	13	16

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,155,193	1,426,578	1,147,543
SUPPLIES AND SERVICES	188,061	160,628	192,414
CAPITAL OUTLAY	68,723	19,490	3,295
Total Program Expenditures	**1,411,977**	**1,606,696**	**1,343,252**

Program Summary

Department: COUNTY ATTORNEY
Program: COMMUNITY SUPPORT

Program Funding by Source			
Revenues			
MISCELLANEOUS	208	0	0
Operating Revenue Sub-Total	**208**	**0**	**0**
FINES AND FORFEITS	663,123	700,000	635,000
INTEREST	17,001	10,000	15,000
MISCELLANEOUS	3,030	0	2,300
Special Programs Revenue Sub-Total	**683,154**	**710,000**	**652,300**
INTERGOVERNMENTAL	84,770	82,000	0
INTEREST	640	504	720
MISCELLANEOUS	(38,844)	0	0
Grant Revenue Sub-Total	**46,566**	**82,504**	**720**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**265,650**	**383,092**	**230,243**
General Fund Support	**416,399**	**431,100**	**459,989**
Total Program Funding	**1,411,977**	**1,606,696**	**1,343,252**
Program Staffing (FTEs)	**29.0**	**29.0**	**22.0**

Program Summary

Department: COUNTY ATTORNEY
Program: CRIMINAL PROSECUTION

Function

Represent the state in felony and juvenile matters occurring throughout Pima County and all misdemeanor cases occurring in unincorporated areas of Pima County. Provide advocacy and crisis intervention for victims and witnesses via the Victim Witness Program.

Description of Services

Prosecute in the court systems those individuals charged with felony, misdemeanor, and juvenile crimes. Review all felony cases presented by law enforcement to determine whether or not the admissible evidence is sufficient to file criminal charges. Present all felony filings for probable cause determination either to magistrate at a preliminary hearing or to a grand jury. Review all juvenile physical and paper referrals presented by law enforcement to determine whether or not the admissible evidence is sufficient to file criminal charges. Investigate and prosecute racketeering crime and administer resources for all Pima County law enforcement agencies via the Antiracketeering Program. Offer diversion programs to low level offenders as an alternative to prosecution. Provide advocacy and crisis intervention for victims and witnesses via the Victim Witness Program. Maintain a unit specifically designed for the purpose of victim notification to ensure that all victims are notified of all criminal proceedings as mandated by Arizona Revised Statutes.

Program Goals and Objectives

- Serve and protect the rights of the citizens of Pima County to life, liberty, personal security, and security of property by enforcing the criminal laws of the state of Arizona
- Hold criminals accountable for violations of the law by investigating and prosecuting criminal cases in a manner that maximizes public safety
- Target dangerous, violent, and repetitive criminal defendants for trial
- Process all requests for subpoenas, arrests warrants, interviews, and investigations
- Prosecute all misdemeanor cases filed by law enforcement in Justice Court
- Provide 24 hour/7 day a week call out services to law enforcement for legal advice in homicides, sex crimes, gang, and narcotic investigations
- Provide attorney for night time initial appearances 365 days a year to ensure appropriate release conditions are recommended to maximize public safety
- Prevent re-victimization by creating an environment where victims are treated with dignity, compassion, and respect
- Provide crisis intervention and victimology training to citizens, volunteers, and prosecutors
- Provide comprehensive intervention and prevention services to children who witness/experience domestic violence in their homes
- Ensure the rights of victims as dictated by the Arizona constitution
- Support and assist victims and witnesses at legal proceedings, hearings, and trials
- Provide court room support and assistance to victims and witnesses at legal proceedings, hearings, and trials
- Provide a victim witness representative at initial appearances to ensure that victims have an opportunity to appear and be heard concerning the conditions of release for the accused
- Provide 24 hour/7 days a week crisis response to victims as requested by law enforcement
- Ensure victim compensation claims are processed within 60 days of the receipt of claim
- Administer and distribute Crime Victim Compensation Fund monies to victims in a timely manner
- Sustain a viable volunteer crisis advocate program that allows us to continue 24 hour response to all victims of crime and their family
- Provide comprehensive legal training and advice for prosecutors, staff, law enforcement, and other criminal justice agencies
- Administer antiracketeering revolving funds for their proper use and intended purposes for local law enforcement agencies

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Felony cases presented for review by law enforcement	10,487	10,000	10,500
Grand jury and preliminary hearing presentations	5,950	5,900	5,950
Percent of violent, dangerous, repetitive offenders actually tried	44%	45%	48%
Juvenile cases presented for review by law enforcement	10,206	10,500	11,000
Requests for investigative services	10,861	11,000	11,500
Misdemeanor cases filed by law enforcement in Justice Court prosecuted	36,341	36,500	36,750
Written victim notifications	156,000	175,000	180,000
Victim restitutions processed within guidelines	100%	100%	100%
Initial appearance hearings (two per day) attended	455	730	730
Crisis response hours provided to victims	16,000	14,411	16,000
Cost savings using a volunteer force to respond to crisis calls	$288,000	$286,074	$288,000
Average number of days to process claims	46	42	40
Claims processed within 60 days	97%	98%	98%

Program Summary

Department: COUNTY ATTORNEY
Program: CRIMINAL PROSECUTION

Total claims processed	294	275	300
Training hours provided	200	200	200
Legal reviews and corresponding disbursements of funds to local law enforcement agencies	103	85	95
Criminal call outs provided	65	80	100

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	12,517,059	14,543,393	15,548,976
SUPPLIES AND SERVICES	3,554,883	6,005,134	6,561,844
CAPITAL OUTLAY	356,765	285,885	672,061
Total Program Expenditures	**16,428,707**	**20,834,412**	**22,782,881**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	32,450	32,440	32,440
INTEREST	3	0	0
MISCELLANEOUS	56,702	40,000	40,000
Operating Revenue Sub-Total	**89,155**	**72,440**	**72,440**
INTERGOVERNMENTAL	1,621,945	1,465,435	1,820,400
INTEREST	186,847	74,500	172,585
MISCELLANEOUS	4,421,301	3,253,110	3,336,338
Special Programs Revenue Sub-Total	**6,230,093**	**4,793,045**	**5,329,323**
INTERGOVERNMENTAL	1,218,548	2,278,799	2,371,863
INTEREST	(19,275)	1,250	13,699
MISCELLANEOUS	109,892	0	0
Grant Revenue Sub-Total	**1,309,165**	**2,280,049**	**2,385,562**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(2,889,269)**	**1,479,339**	**1,329,351**
General Fund Support	**11,689,563**	**12,209,539**	**13,666,205**
Total Program Funding	**16,428,707**	**20,834,412**	**22,782,881**
Program Staffing (FTEs)	**277.2**	**277.8**	**280.8**

Supplemental Packages Approved

Supplemental Package B - Gun Violence Prosecution - is associated with this program. Partial funding of this package provides for positions previously funded by grants which are now unavailable and for additional support staff. Data presented on this page includes $174,155 in expenditures, $144,509 for personal services, $18,265 for supplies and services and $11,381 in capital. The package requested a total of $481,488 in expenditures ($451,842 in personal services, $18,265 in supplies and services, and $11,381 for capital). Data presented on this page does not include an additional $259,163 in expenditures that have been adopted, because the budget authority is being retained in the Board of Supervisor's Budget Stabilization Fund, until final confirmation of grant reductions are determined.

Supplemental Package F - Federal Funding Staffing Reductions - is associated with this program. Partial funding of this package provides for positions previously funded by grants which are now unavailable and for additional support staff. Data presented on this page includes $114,962 in expenditures, $83,798 for personal services, $25,564 for supplies and services, and $5,600 in capital. The package requested a total of $555,738 in expenditures ($524,574 for personal services, $25,564 for supplies and services, and $5,600 in capital). Data presented on this page does not include $241,747 in expenditures that have been adopted, because the budget authority is being retained in the Board of Supervisor's Budget Stabilization Fund, until final confirmation of grant reductions are determined.

Indigent Defense

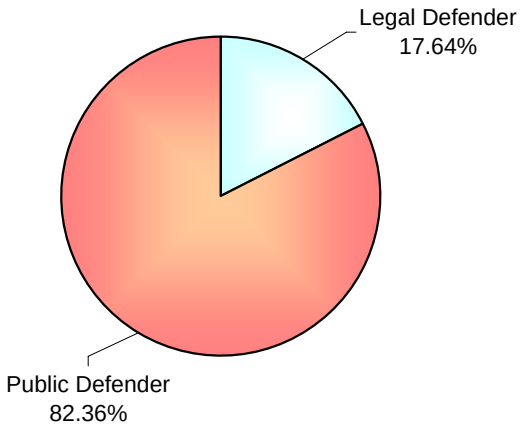
Expenditures: 16,588,766 **Revenues:** 408,886

FTEs 197.7

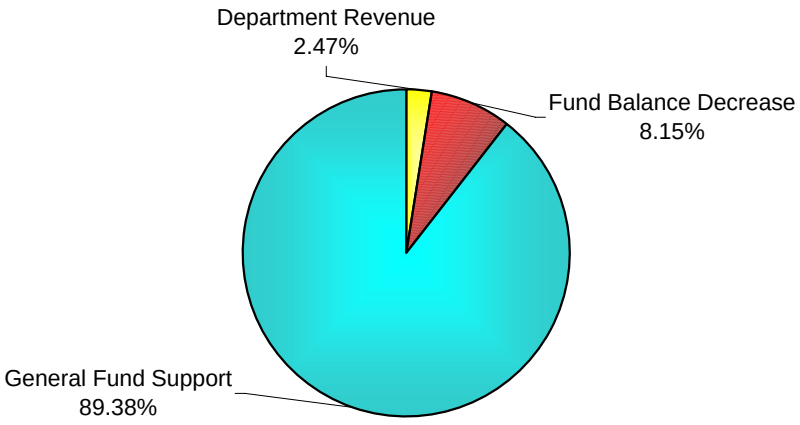
Function Statement: Provide quality legal representation in an efficient, cost effective manner for indigent individuals entitled to appointed counsel.

Mandates: ARS Title 11, Chapter 3, Article 11: Public Defenders; ARS Title 12: Courts and Civil Proceedings; ARS Title 13: Criminal Code; ARS Title 14, Chapter 5: Protection of Persons Under Disability and Their Property; ARS Title 8: Children

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: INDIGENT DEFENSE

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
LEGAL DEFENDER	2,467,555	2,712,520	2,926,074
PUBLIC DEFENDER	8,714,356	11,969,535	13,662,692
Total Expenditures	**11,181,911**	**14,682,055**	**16,588,766**
Funding by Source			
Revenues			
LEGAL DEFENDER	18,939	20,000	21,441
PUBLIC DEFENDER	334,843	317,000	387,445
Total Revenues	**353,782**	**337,000**	**408,886**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(215,965)**	**1,094,362**	**1,352,235**
General Fund Support	**11,044,094**	**13,250,693**	**14,827,645**
Total Program Funding	**11,181,911**	**14,682,055**	**16,588,766**
Staffing (FTEs) by Program			
LEGAL DEFENDER	33.0	33.0	36.0
PUBLIC DEFENDER	123.6	144.5	161.7
Total Staffing (FTEs)	**156.6**	**177.5**	**197.7**

Program Summary

Department: INDIGENT DEFENSE
Program: LEGAL DEFENDER

Function

Provide quality legal representation to defendants entitled to court appointed counsel.

Description of Services

Represent adults charged with felonies, file appeals, handle post conviction relief matters, and probation revocation matters.

Program Goals and Objectives

- Provide the highest quality legal representation by recruiting and retaining the most qualified and productive employees by furnishing a competitive pay plan, rewarding work environment, and comprehensive training opportunities
- Maintain an annual attorney retention rate of 90% or greater
- Provide at least 4 hours of relevant training for 35% of support staff every year
- Develop the most efficient and cost effective means for delivering legal services without compromising the quality of representation

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Annual attorney retention rate	100%	93%	90%
Support staff training rate	47%	45%	35%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	2,185,057	2,337,311	2,607,408
SUPPLIES AND SERVICES	270,372	375,209	318,666
CAPITAL OUTLAY	12,126	0	0
Total Program Expenditures	**2,467,555**	**2,712,520**	**2,926,074**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	74	0	0
MISCELLANEOUS	204	0	0
Operating Revenue Sub-Total	**278**	**0**	**0**
INTERGOVERNMENTAL	17,073	19,500	19,204
INTEREST	1,267	500	2,237
MISCELLANEOUS	321	0	0
Grant Revenue Sub-Total	**18,661**	**20,000**	**21,441**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(5,779)**	**0**	**0**
General Fund Support	**2,454,395**	**2,692,520**	**2,904,633**
Total Program Funding	**2,467,555**	**2,712,520**	**2,926,074**
Program Staffing (FTEs)	**33.0**	**33.0**	**36.0**

Supplemental Packages Approved

Supplemental Package B - Support Staff Positions - is associated with this program. Partial funding of this package provides $107,580 for personal services and $6,122 for supplies and services for additional legal assistants, legal secretaries, and social workers. The package requested a total of $647,869 for personal services and $32,364 for supplies and services. Data presented on this page includes $113,702 in additional expenditures. This supplemental request is associated with other programs within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: INDIGENT DEFENSE
Program: PUBLIC DEFENDER

Function

Provide quality legal representation to defendants entitled to court appointed counsel.

Description of Services

Represent adults charged with felonies. Handle post conviction relief matters and probation revocation cases. Represent juveniles charged with delinquency and those facing transfer to adult courts.

Program Goals and Objectives

- Provide the highest quality legal representation by recruiting and retaining the most qualified and productive employees by furnishing a competitive pay plan, rewarding work environment, and comprehensive training opportunities
- Maintain annual attorney retention rate of 90% or better
- Develop the most efficient and cost effective means for delivering legal services without compromising the quality of representation
- Provide at least 4 hours of relevant training for 35% of support staff every year

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Annual attorney retention rate	98%	82%	90%
Support staff training rate	37%	35%	35%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	7,662,766	9,444,486	10,501,337
SUPPLIES AND SERVICES	1,016,664	2,467,814	3,128,284
CAPITAL OUTLAY	34,926	57,235	33,071
Total Program Expenditures	**8,714,356**	**11,969,535**	**13,662,692**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	744	0	0
INTEREST	1	0	0
MISCELLANEOUS	1,265	0	0
Operating Revenue Sub-Total	**2,010**	**0**	**0**
INTERGOVERNMENTAL	262,272	262,000	298,700
INTEREST	20,326	15,000	31,900
MISCELLANEOUS	1,348	0	0
Special Programs Revenue Sub-Total	**283,946**	**277,000**	**330,600**
INTERGOVERNMENTAL	47,853	39,700	56,341
INTEREST	647	300	504
MISCELLANEOUS	387	0	0
Grant Revenue Sub-Total	**48,887**	**40,000**	**56,845**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(210,186)**	**1,094,362**	**1,352,235**
General Fund Support	**8,589,699**	**10,558,173**	**11,923,012**
Total Program Funding	**8,714,356**	**11,969,535**	**13,662,692**
Program Staffing (FTEs)	**123.6**	**144.5**	**161.7**

Program Summary

Department: INDIGENT DEFENSE
Program: PUBLIC DEFENDER

Supplemental Packages Approved

Supplemental Package B - Support Staff Positions - is associated with this program. Partial funding of this package provides $306,612 for personal services and $89,860 for supplies and services for additional legal assistants, legal secretaries, and social workers. The package requested a total of $647,869 for personal services and $32,364 for supplies and services. Data presented on the previous page includes $396,472 in additional expenditures. This supplemental request is associated with other programs within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package D - Twice A Day Initial Appearances - is associated with this program. Funding of this package provides $155,022 for personal services to fund 1 part-time attorney to represent clients at evening initial appearance trials, 2 legal assistants, and compensation for attorneys covering weekend initial appearances. Data presented on the previous page includes $155,022 in expenditures.

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Justice Court Ajo

Expenditures: 630,159 **Revenues:** 262,225

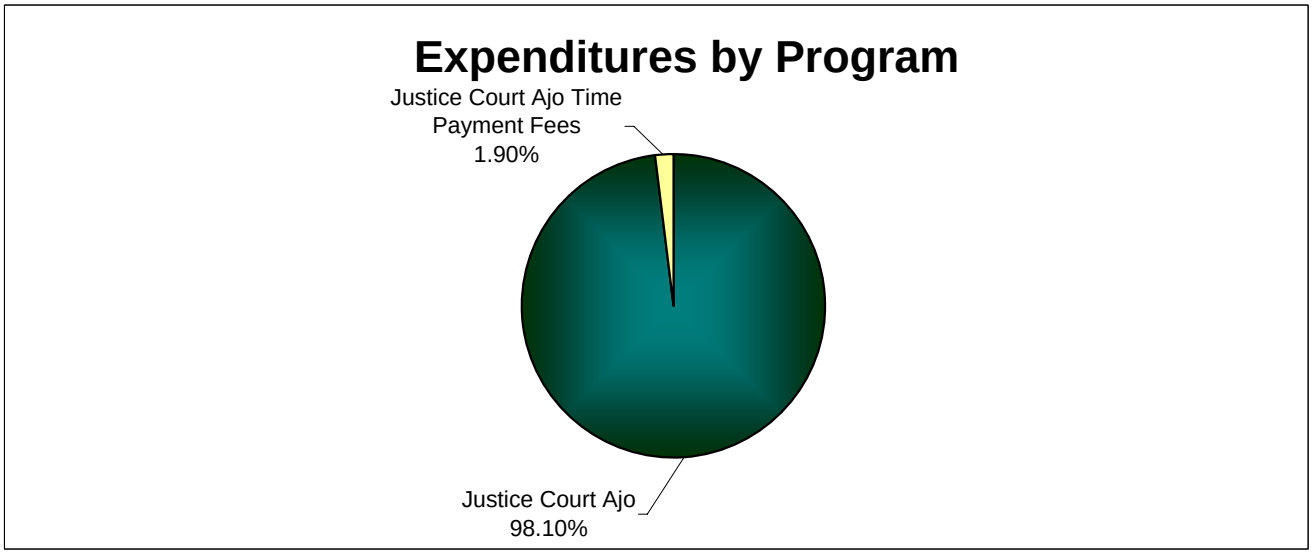
FTEs 9.8

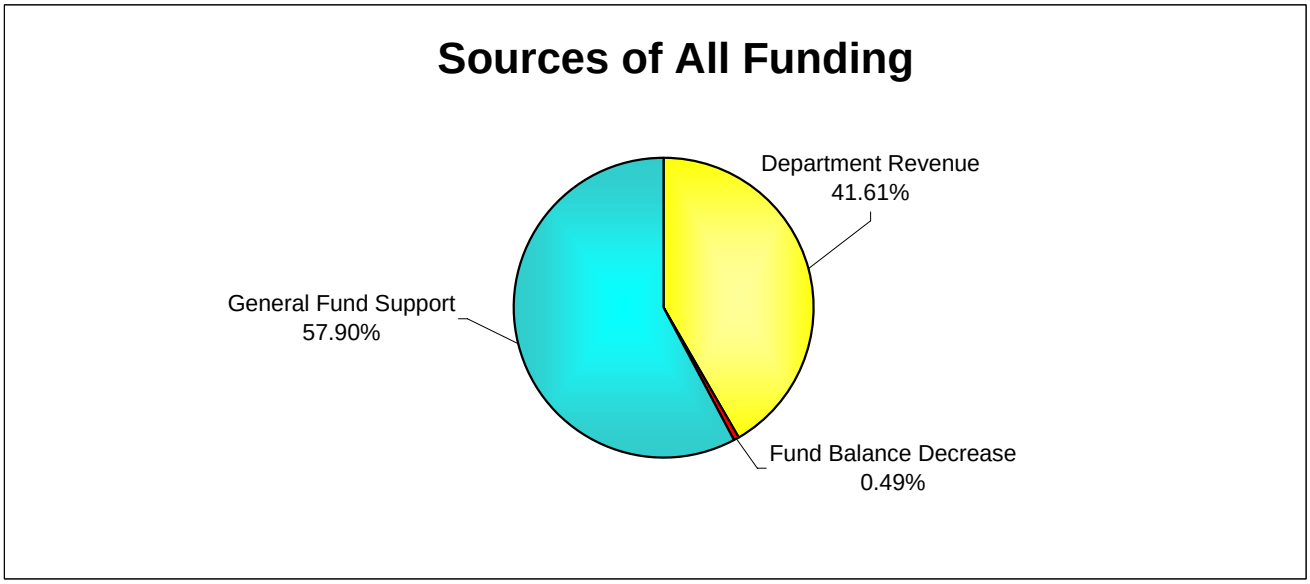
Function Statement:

Provide prompt and consistent delivery of services to the public, litigants, and attorneys within the judicial precinct in compliance with court mandates. Provide prompt and orderly disposition of civil, criminal, and traffic cases. Maintain orderly, complete, and accurate records. Collect, record, and disburse fees and fines in accordance with statutes, County ordinances, court orders, and policies and guidelines established by the Administrative Office of the Courts. Issue marriage licenses. Prepare various reports prescribed by law. Provide general information to the public regarding various County departments. The Adult Probation office serves and protects society while offering selected offenders the opportunity to become law-abiding and productive citizens.

Mandates:

ARS Title 22: Justices of the Peace and Other Courts Not of Record; ARS Title 12: Courts and Civil Proceedings; ARS Title 13: Criminal Code; ARS Title 21: Juries; ARS Title 28, Chapter 3: Traffic and Vehicle Regulation, Chapter 4: Driving Under the Influence, Chapter 5: Penalties and Procedures for Vehicle Violations





Department Summary by Program

Department: JUSTICE COURT AJO

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
JUSTICE COURT AJO	363,755	579,037	618,159
JUSTICE COURT AJO TIME PAY FEES	12,000	0	12,000
Total Expenditures	**375,755**	**579,037**	**630,159**
Funding by Source			
Revenues			
JUSTICE COURT AJO	261,170	253,317	253,317
JUSTICE COURT AJO TIME PAY FEES	6,833	8,908	8,908
Total Revenues	**268,003**	**262,225**	**262,225**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**5,167**	**(8,908)**	**3,092**
General Fund Support	**102,585**	**325,720**	**364,842**
Total Program Funding	**375,755**	**579,037**	**630,159**
Staffing (FTEs) by Program			
JUSTICE COURT AJO	8.8	9.8	9.8
Total Staffing (FTEs)	**8.8**	**9.8**	**9.8**

Program Summary

Department: JUSTICE COURT AJO
Program: JUSTICE COURT AJO

Function

Provide prompt and consistent delivery of services to the public, litigants, and attorneys within the judicial precinct in compliance with court mandates.

Description of Services

Comply with court policies, procedures, rules, and Arizona Revised Statutes. Act as liaison between Ajo Justice Court and the Pima County Sheriff's department. Provide information to the public regarding other County agencies, office hours, and telephone numbers. Maintain orderly, complete, and accurate records. Process payroll. Collect and disburse monies in accordance with statutes, County ordinances, and court orders. Prepare monthly statistical reports pertaining to case filings, domestic violence hearings and orders of protection. Collect restitution and fees from probationers. Screen probationers for needs and risk to the community, and provide appropriate services. Provide drug and alcohol treatment programs for probationers. Provide prompt and orderly disposition of civil, criminal, and traffic cases. Dispense justice in criminal, traffic, and civil matters according to the laws of the state in a fair and impartial manner. Be responsive and receptive to the needs of victims, defendants, and self represented litigants. Contribute to the quality of life in our community by fairly, impartially, and promptly administering justice in an effective, accountable, and professional manner. Serve and protect society while offering selected offenders the opportunity to become law abiding and productive citizens.

Program Goals and Objectives

- Provide support in the areas of administration, human resources, security, and accounting in compliance with court mandates and rules
- Comply with court mandates, Supreme Court orders, and rules
- Complete special projects within allotted time frames
- Comply with court policies, and County policies and procedures
- Comply with the minimum accounting standards for the State Auditor General, Supreme Court, and County administrative procedures
- Dispense/exonerate bonds and overpayments in a timely manner as set forth by minimum accounting standards
- Maintain court ledgers along with the computer system and ensure that monies are being distributed to the appropriate accounts and agencies
- Provide prompt, courteous, and expeditious service to the public while processing cases in a timely manner
- Provide prompt and efficient telephone service to all customers
- Provide administrative support to the Justice of the Peace pertaining to records, case management, courtroom services, and judicial operations
- Provide interpreter services, services of counsel, and jurors for jury trial
- Complete docketing and minute entries prior to the start of courtroom proceedings
- Dispense justice in a fair, impartial, and prompt manner in compliance with statutes and rules
- Initiate court action of debtors that have not paid by their payment due date
- Report defaulted cases to the Fines/Fees and Restitution Enforcement (FARE) program administered by the Arizona Supreme Court
- Hold probationers accountable and offer rehabilitative services designed to reduce or eliminate future criminal activity
- Supervise DUI and domestic violence probationers to ensure compliance with court orders
- Ensure ongoing training is provided for judicial staff, probation personnel, and all court staff
- Ensure that the safety and security of internal and external customers is maintained

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Cases filed	5,705	4,746	5,225
General Fund revenue generated	$261,170	$253,317	$253,317
Projects completed	100%	100%	100%
Court staff Committee on Judicial Education and Training (COJET) compliant	100%	100%	100%
Minimum accounting standards compliant	100%	100%	100%
Bonds exonerated and refunded	99%	99%	99%
Technical support error rate	5%	5%	5%
In-custody defendants	814	868	841
Defaults, suspensions, and nonresident violators compacts (NRVCs) issued	1,155	1,206	1,300
Orders to show cause (OSC), review, and status hearings	326	425	425
Minute entries filed	2,358	2,679	3,000
Proceedings (hearings/pretrial/sentencing)	2,352	3,250	3,250
Telephone calls/correspondence answered	6,377	5,112	5,700
Customers satisfied with service	99%	99%	99%
Misdemeanor cases per probation officer	45	45	45
Probationers not convicted of new crime	80%	80%	80%
Warrants addressed	90%	90%	90%
Probationers in behavioral health treatment	85%	85%	85%
Probationers requiring court assessment	60%	60%	60%

Program Summary

Department: JUSTICE COURT AJO
Program: JUSTICE COURT AJO

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	250,379	447,381	449,884
SUPPLIES AND SERVICES	113,376	131,656	168,275
Total Program Expenditures	**363,755**	**579,037**	**618,159**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	33,702	30,214	30,214
CHARGES FOR SERVICES	19,240	19,613	19,613
FINES AND FORFEITS	208,226	203,140	203,140
MISCELLANEOUS	0	350	350
Operating Revenue Sub-Total	**261,168**	**253,317**	**253,317**
INTEREST	2	0	0
Grant Revenue Sub-Total	**2**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**102,585**	**325,720**	**364,842**
Total Program Funding	**363,755**	**579,037**	**618,159**
Program Staffing (FTEs)	**8.8**	**9.8**	**9.8**

Program Summary

Department: JUSTICE COURT AJO
Program: JUSTICE COURT AJO TIME PAY FEES

Function

Collect and record time payment fees assessed on each person who pays (on a time payment basis) a court ordered penalty, fine, or sanction.

Description of Services

Assess a fee when a fine/civil sanction is imposed, and the fine/civil sanction is not paid in full.

Program Goals and Objectives

- Collect Justice Court time payment fees
- Comply with ARS Title 12, Chapter 116: Time Payment Fee

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Cases assessed time payment fee	2,090	2,125	2,161
Time payment fees collected	5,436	4,900	7,936

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
SUPPLIES AND SERVICES	12,000	0	12,000
Total Program Expenditures	**12,000**	**0**	**12,000**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	5,436	7,936	7,936
INTEREST	1,226	972	972
MISCELLANEOUS	171	0	0
Special Programs Revenue Sub-Total	**6,833**	**8,908**	**8,908**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**5,167**	**(8,908)**	**3,092**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**12,000**	**0**	**12,000**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

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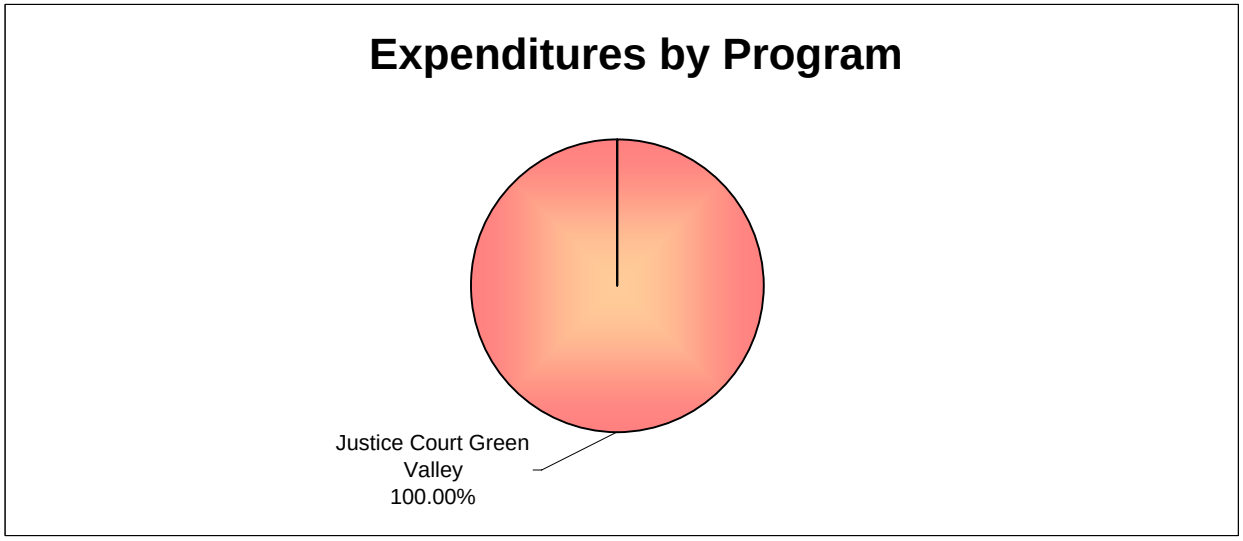
Justice Court Green Valley

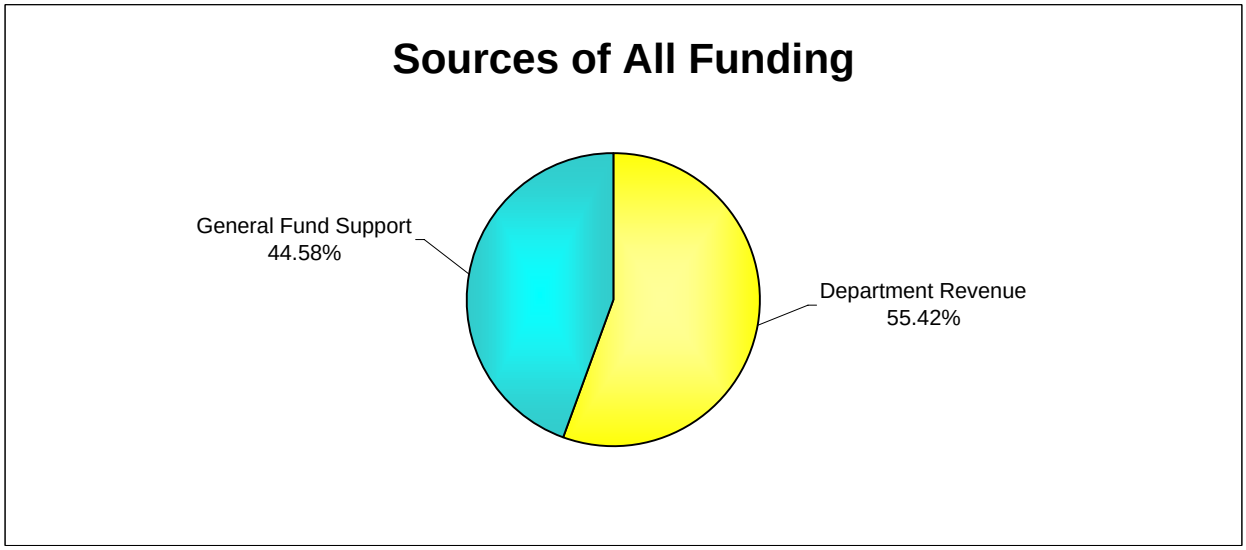
Expenditures: 450,306 **Revenues:** 251,716

FTEs 8.5

Function Statement: Provide prompt and consistent delivery of judicial services according to law with respect and fairness to all parties. Manage court services in the most efficient and effective way to generate more revenues.

Mandates: ARS Title 22: Justices of the Peace and Other Courts Not of Record; ARS Title 12: Courts and Civil Proceedings; ARS Title 13: Criminal Code; ARS Title 21: Juries; ARS Title 28, Chapter 3: Traffic and Vehicle Regulation, Chapter 4: Driving Under the Influence, Chapter 5: Penalties and Procedures for Vehicle Violations





Department Summary by Program

Department: JUSTICE COURT GREEN VALLEY

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
JUSTICE COURT GREEN VALLEY	398,402	423,753	450,306
Total Expenditures	**398,402**	**423,753**	**450,306**
Funding by Source			
Revenues			
JUSTICE COURT GREEN VALLEY	263,077	217,113	251,716
Total Revenues	**263,077**	**217,113**	**251,716**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**2,674**	**2,130**	**(3,870)**
General Fund Support	**132,651**	**204,510**	**202,460**
Total Program Funding	**398,402**	**423,753**	**450,306**
Staffing (FTEs) by Program			
JUSTICE COURT GREEN VALLEY	8.5	8.5	8.5
Total Staffing (FTEs)	**8.5**	**8.5**	**8.5**

Program Summary

Department: JUSTICE COURT GREEN VALLEY
Program: JUSTICE COURT GREEN VALLEY

Function

Provide prompt and consistent delivery of services to the public, litigants, and attorneys within this judicial precinct in compliance with court mandates. Protect children, families and communities. Be accountable and improve communication and cooperation with the community.

Description of Services

Establish, execute, and administer policies and procedures in compliance with court mandates. Coordinate the prompt and orderly disposition of civil, criminal, and traffic cases. Collect and disburse fees in compliance with the minimum accounting standards.

Court performance guidelines are set by court rules, statutes, administrative orders, and guidelines established by the Administrative Office of the Courts. Ethical standards for court staff and judges are written and are enforced by the Commission on Judicial Conduct. Financial management is guided and enforced by the minimum accounting standards set by the Supreme Court and audited by the State Auditor General. Adherence to the established operational guidelines is reviewed by the Court Services Division of the Supreme Court by measuring court performance.

Program Goals and Objectives

- Go from good to great as part of the Arizona Supreme Courts Strategic Agenda for 2005 - 2010.
- Provide prompt and orderly disposition of civil, criminal, and traffic cases
- Complete state mandated COJET (Court Ordered Judicial Education and Training)
- Maintain orderly, complete, and accurate records
- Perform internal audit every six months on all files
- Collect, record, and disburse fees and fines in accordance with statute, court orders and policy
- Report defaulted cases to Fine/Fees and Restitution Enforcement program (FARE) for collection
- Provide courteous and accurate information to the public in a safe and secure environment
- Audit customer information packets
- Provide security to the court facility, staff, and litigants
- Strive through innovation to become an E-Court
- Evaluate visits to court website to determine if modifications to website are needed

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
% of employees in compliance with State mandatory COJET training	100%	100%	100%
% of case files found to be accurate	95%	95%	98%
% defaulted case assigned to FARE	0%	98%	99%
# of audits on customer information packets	1	1	2
% of filings from web page forms	0%	0%	25%
Estimated # of website hits per year	0	1,000	10,000

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	334,110	368,108	385,663
SUPPLIES AND SERVICES	60,077	55,645	58,143
CAPITAL OUTLAY	4,215	0	6,500
Total Program Expenditures	**398,402**	**423,753**	**450,306**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	34,151	30,299	33,346
CHARGES FOR SERVICES	12,979	11,500	11,500
FINES AND FORFEITS	206,629	168,444	200,000
MISCELLANEOUS	2,625	0	0
Operating Revenue Sub-Total	**256,384**	**210,243**	**244,846**
CHARGES FOR SERVICES	5,537	6,200	6,200
INTEREST	1,013	670	670
MISCELLANEOUS	143	0	0
Special Programs Revenue Sub-Total	**6,693**	**6,870**	**6,870**

Program Summary

Department: JUSTICE COURT GREEN VALLEY
Program: JUSTICE COURT GREEN VALLEY

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	2,674	2,130	(3,870)
General Fund Support	132,651	204,510	202,460
Total Program Funding	398,402	423,753	450,306
Program Staffing (FTEs)	8.5	8.5	8.5

Supplemental Packages Approved

Supplemental Package E - Copier - is associated with this program. Partial funding of this package provides for a new copy machine in the court's front office. The package requested a total of $7,060 in expenditures ($560 for supplies and services and $6,500 for capital). Data presented on the previous page includes $7,000 in expenditures.

Justice Courts Tucson

Expenditures: 7,230,318 **Revenues:** 6,712,689

FTEs 118.0

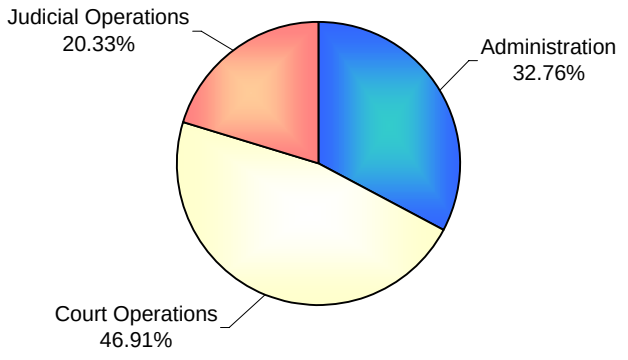
Function Statement:

Serve the public, litigants, and attorneys by providing prompt and orderly disposition of civil, criminal, and traffic cases. Maintain orderly, complete, and accurate records. Prepare statistical reports and other reports as prescribed by law. Collect, record, and disburse fees and fines in accordance with statutes, court orders, ordinances, and policy. Follow court performance guidelines set by court rules, statutes, administrative orders, and guidelines established by the Administrative Office of the Supreme Court. Meet ethical standards for court staff and judges, as written and enforced by the Commission on Judicial Conduct. Accomplish financial management, as guided and enforced by the Minimum Accounting Standards set by the Supreme Court and by the State Auditor General. Adhere to the established operational guidelines reviewed by the Court Services Division of the Supreme Court. Provide a safe and secure environment for employees, elected officials, and the public.

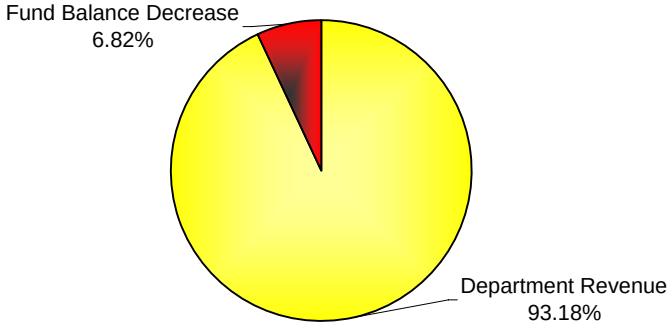
Mandates:

ARS Title 22: Justices of the Peace and Other Courts Not of Record; ARS Title 12: Courts and Civil Proceedings; ARS Title 13: Criminal Code; ARS Title 21: Juries; ARS Title 28, Chapter 3: Traffic and Vehicle Regulation, Chapter 4: Driving Under the Influence, Chapter 5: Penalties and Procedures for Vehicle Violations

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: JUSTICE COURTS TUCSON

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATION	1,480,249	2,018,355	2,368,511
COURT OPERATIONS	2,394,184	2,738,407	3,391,635
JUDICIAL OPERATIONS	1,203,618	1,247,501	1,470,172
Total Expenditures	**5,078,051**	**6,004,263**	**7,230,318**
Funding by Source			
Revenues			
ADMINISTRATION	5,229,556	5,968,821	6,345,168
COURT OPERATIONS	54,933	43,558	0
JUDICIAL OPERATIONS	199,654	311,475	367,521
Total Revenues	**5,484,143**	**6,323,854**	**6,712,689**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(52,968)**	**224,502**	**491,406**
General Fund Support	**(353,124)**	**(544,093)**	**26,223**
Total Program Funding	**5,078,051**	**6,004,263**	**7,230,318**
Staffing (FTEs) by Program			
ADMINISTRATION	20.5	24.5	26.5
COURT OPERATIONS	65.3	71.5	80.5
JUDICIAL OPERATIONS	11.5	11.0	11.0
Total Staffing (FTEs)	**97.3**	**107.0**	**118.0**

Program Summary

Department: JUSTICE COURTS TUCSON
Program: ADMINISTRATION

Function

Coordinate all non-judicial court activities. Provide, administer, and execute state and local court policies and procedures. Maintain accurate financial records. Collect, deposit, and disburse monies. Prepare monthly statistical reports pertaining to case filings, domestic violence hearings and orders of protection, and monthly judicial productivity numbers. Identify and report monthly collection of revenues by account. Comply with employment law and accounting procedures. Provide and coordinate internal and external training to meet Administrative Office of the Courts (AOC) and Council on Judicial Education and Training (COJET) requirements. Maintain and enhance automated systems and website for court personnel and the general public respectively.

Description of Services

Administration: Coordinate all non-judicial activities of the court, including but not limited to, personnel, budget, technology, staff training and education, facilities management, and all services related to case processing and administrative support to eight justices of the peace and judges pro tem.

Human Resources: Prepare and process employee leave requests, personnel action forms, worker's compensation claims, County risk management reports, employee insurance forms, and submit payroll to County Finance within established deadlines. Maintain and update salary information and work to select the most qualified applicants for positions within the court at competitive salaries.

Finance: Oversee the overall financial management of the court including: accounts payable, accounts receivable, collection and processing of court ordered fines, fees, and assessments, payroll preparation, budget preparation and monitoring, financial reporting to court, County and state agencies, financial planning and analysis, grant preparation, assurance of compliance with generally accepted accounting principles and Arizona Supreme Court Minimum Accounting Standards, preparation and negotiation of contracts, pursue outside collections efforts.

Information and Technology: Provide ongoing system and equipment installation, maintenance, operation and administrative support for the court's data networking systems, personal computers and software application programs. Coordinate and provide technology related to purchasing, troubleshooting, maintenance, desktop application. Support the court's internet and intranet availability. Maintain and report all relevant statistical data, monitor and establish quality control policies and procedures, design and conduct qualitative and quantitative research to measure the effectiveness of court programs, and develop in-house automated programs in an effort to improve upon the court's effectiveness and efficiency in a variety of areas.

Security: Conduct security checks on all persons entering the courthouse. Monitor courtrooms, staff areas, and lobbies for unauthorized persons and packages. Respond to court emergencies and, when necessary, ensure that justices of the peace, court personnel, and the public evacuate the building safely and promptly. Develop, coordinate, and publish emergency procedures.

Program Goals and Objectives

- Develop personnel policies and revise merit rules
- Enhance customer service and the public's access to court services and information
- Increase court collections of court ordered fines and assessments
- Ensure that the court maintains competitive salaries to attract and retain the most qualified and knowledgeable applicants
- Ensure safety of judiciary, staff, and users of the court system
- Maintain the court building in a manner that ensures that court proceedings are conducted in an atmosphere that reflects the dignity and professionalism of the third branch of government
- Maintain customer trust and confidence in the consumption of taxpayer dollars
- Provide reliable, effective, and up-to-date technology services to the court in a timely manner in an effort to create greater efficiency and responsiveness

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Funds administered	5,078,051	6,323,854	6,712,689
Positions managed	97	107	118
Public use of buildings	390,000	400,000	415,000
Security incidents	77	84	92

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	929,531	1,219,686	1,375,712
SUPPLIES AND SERVICES	518,788	512,669	492,799
CAPITAL OUTLAY	31,930	286,000	500,000
Total Program Expenditures	**1,480,249**	**2,018,355**	**2,368,511**

Program Summary

Department: JUSTICE COURTS TUCSON
Program: ADMINISTRATION

Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	68,925	0	0
CHARGES FOR SERVICES	1,812,982	1,937,872	2,093,892
FINES AND FORFEITS	3,145,090	3,805,749	4,020,276
MISCELLANEOUS	14,307	0	6,000
Operating Revenue Sub-Total	**5,041,304**	**5,743,621**	**6,120,168**
CHARGES FOR SERVICES	187,814	225,000	225,000
Special Programs Revenue Sub-Total	**187,814**	**225,000**	**225,000**
INTEREST	438	200	0
Grant Revenue Sub-Total	**438**	**200**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(43,493)**	**224,800**	**491,406**
General Fund Support	**(3,705,814)**	**(4,175,266)**	**(4,468,063)**
Total Program Funding	**1,480,249**	**2,018,355**	**2,368,511**
Program Staffing (FTEs)	**20.5**	**24.5**	**26.5**

Supplemental Packages Approved

Supplemental Package D - Expedited Case Processing/Revenue Enhancement is associated with this program. Partial funding of this package provides $241,474 in revenue as a result of additional support staff positions to improve case processing. The package requested a total of $359,433 in expenditures ($179,833 for personal services, $8,100 for supplies and services and $171,500 for capital) and $241,474 in revenues. Data on this page includes $241,474 in revenues. This supplemental request is associated with other programs within the department, therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: JUSTICE COURTS TUCSON
Program: COURT OPERATIONS

Function

Process cases and provide services to the public in cases for which the Court has exclusive or concurrent jurisdiction as established by state constitution or statute.

Description of Services

Process the following types of cases accurately, efficiently, and expediently:

- Misdemeanor and criminal offenses punishable by a fine not exceeding $2,500, or imprisonment in the County jail not to exceed six months, or by both fines and imprisonment
- Felonies for the purpose of commencing action, issuing warrants, conducting preliminary hearings, and holding the defendant to answer to the Superior Court or dismissing charges for failure to show probable cause
- Initial appearances in compliance with Arizona Rules of Criminal Procedure 4.1
- Civil actions when the amount involved, exclusive of interest, costs, and awarded attorney fees when authorized by law, is $5,000 or less and concurrent jurisdiction with Superior Court when the amount exceeds $5,000 but is less than $10,000
- Domestic violence and harassment cases
- Forcible entry and detainer when the amount involved is less than $10,000
- Matters involving possession of, but not title to, real property
- Small claims proceedings when the amount involved does not exceed $2,500

Provide service to the public, litigants, jurors, attorneys, and members of the bar. Prepare case transcripts. Maintain case files. Prepare and distribute court notices and minute entries.

Program Goals and Objectives

- Provide prompt and consistent delivery of services to the public, litigants, and attorneys
- Acquire new case management system
- Image court documents into electronic case files
- Acquire an automated file tracking system to better manage court files and documents
- Develop a training program for staff to improve their knowledge of court procedures and processing that will increase customer service as well as accuracy and efficiency in processing court documents
- Improve Department of Public Safety (DPS) disposition reporting

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Filings	175,958	181,236	186,673
Dispositions	194,919	200,767	206,790
Pending Cases	121,808	118,154	114,609

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	2,182,468	2,584,067	3,098,619
SUPPLIES AND SERVICES	211,716	154,340	261,516
CAPITAL OUTLAY	0	0	31,500
Total Program Expenditures	**2,394,184**	**2,738,407**	**3,391,635**
Program Funding by Source			
Revenues			
MISCELLANEOUS	96	0	0
Operating Revenue Sub-Total	**96**	**0**	**0**
INTERGOVERNMENTAL	12,176	0	0
MISCELLANEOUS	42,661	43,558	0
Grant Revenue Sub-Total	**54,837**	**43,558**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(9,475)**	**(298)**	**0**
General Fund Support	**2,348,726**	**2,695,147**	**3,391,635**
Total Program Funding	**2,394,184**	**2,738,407**	**3,391,635**
Program Staffing (FTEs)	**65.3**	**71.5**	**80.5**

Program Summary

Department: JUSTICE COURTS TUCSON
Program: COURT OPERATIONS

Supplemental Packages Approved

Supplemental Package D - Expedited Case Processing/Revenue Enhancement - is associated with this program. Partial funding of this package provides $179,833 for personal services, $8,100 for supplies and services and $31,500 in capital, for nine additional positions and related equipment. The package requested a total of $359,433 in expenditures ($179,833 for personal services, $8,100 for supplies and services and $171,500 for capital) and $241,474 in revenues. Data on the previous page includes $219,433 in expenditures. This supplemental request is associated with other programs within the department, therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: JUSTICE COURTS TUCSON
Program: JUDICIAL OPERATIONS

Function

Adjudicate cases in which exclusive or concurrent jurisdiction has been established by state constitution or statute.

Description of Services

Adjudicate cases including:

- Misdemeanor and criminal offenses punishable by a fine not exceeding $2,500 or imprisonment in the County jail not to exceed six months or by both fine and imprisonment
- Felonies for the purpose of commencing action, issuing warrants, conducting preliminary hearings, and holding the defendant to answer to the Superior Court or dismissing charges for failure to show probable cause
- Initial appearances in compliance with Arizona Rules of Criminal Procedure 4.1
- Civil actions when the amount involved, exclusive of interest, costs, and awarded attorney fees when authorized by law, is $5,000 or less. Concurrent jurisdiction with superior court when the amount exceeds $5,000 but is less than $10,000
- Domestic violence and harassment cases
- Concurrent jurisdiction with Superior Court in cases of forcible entry and detainer when the amount involved is less than $10,000
- Matters involving possession of, but not title to, real property
- Small claims proceedings when the amount involved does not exceed $2,500

Program Goals and Objectives

- Adjudicate cases in a manner that is fair, impartial and expeditious while upholding the integrity of the judiciary
- Reduce the number of pending cases and dispose of new cases in a timely manner

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Filings	175,958	181,236	186,673
Dispositions	194,919	200,767	206,790
Pending cases	121,808	118,154	114,609

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	845,118	999,496	1,047,450
SUPPLIES AND SERVICES	358,500	248,005	422,722
Total Program Expenditures	**1,203,618**	**1,247,501**	**1,470,172**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	173,789	254,009	298,301
CHARGES FOR SERVICES	25,865	57,466	69,220
Operating Revenue Sub-Total	**199,654**	**311,475**	**367,521**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,003,964**	**936,026**	**1,102,651**
Total Program Funding	**1,203,618**	**1,247,501**	**1,470,172**
Program Staffing (FTEs)	**11.5**	**11.0**	**11.0**

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Juvenile Court

Expenditures: 35,732,890 **Revenues:** 11,997,116

FTEs 557.3

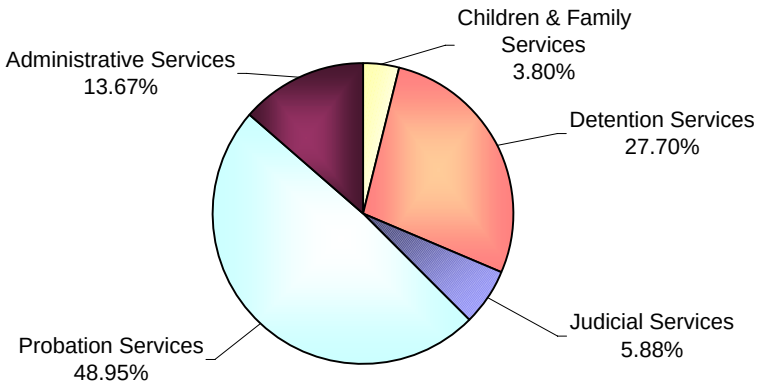
Function Statement:

Exercise jurisdiction, under federal and state constitutions, laws, and Rules of the Court, over all children under the age of 18 years who are referred to the court for reasons of mental health, incorrigibility, or delinquency and for all families involved in matters of dependency, severance, and adoption. Promote the interests and safety of the community, promote the rehabilitation of children and their families, facilitate the protection of children who are abused or neglected, and facilitate the provision of services to those children and families involved with the court in accordance with the due process of law. Work actively with, and provide leadership to, the community, the public, and private agencies to promote justice, education, and prevention of juvenile delinquency and abuse.

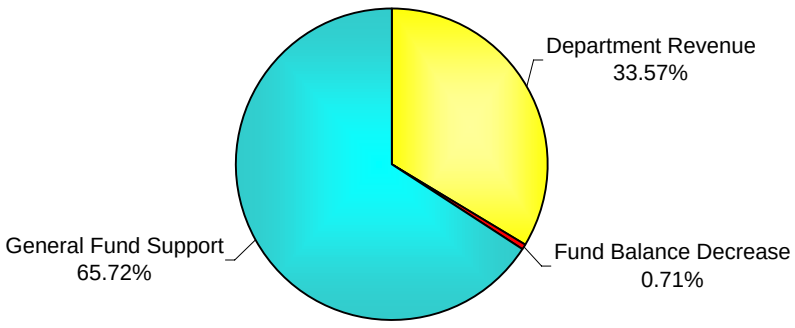
Mandates:

ARS Title 8: Children; ARS Title 12: Courts and Civil Proceedings; ARS Title 13: Criminal Code; ARS Title 21: Juries; ARS Title 25: Marital and Domestic Relations

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: JUVENILE COURT

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATIVE SERVICES	4,794,834	4,665,120	4,884,320
CHILDREN & FAMILY SERVICES	1,513,071	1,666,646	1,358,424
DETENTION SERVICES	8,511,082	9,676,348	9,898,819
JUDICIAL SERVICES	1,876,800	2,040,926	2,100,967
PROBATION SERVICES	15,536,399	16,828,982	17,490,360
Total Expenditures	**32,232,186**	**34,878,022**	**35,732,890**
Funding by Source			
Revenues			
ADMINISTRATIVE SERVICES	270,032	394,346	218,289
CHILDREN & FAMILY SERVICES	997,298	1,125,485	799,536
DETENTION SERVICES	578,083	459,140	525,646
JUDICIAL SERVICES	181	0	0
PROBATION SERVICES	9,800,314	10,093,496	10,453,645
Total Revenues	**11,645,908**	**12,072,467**	**11,997,116**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**36,437**	**74,840**	**254,277**
General Fund Support	**20,549,841**	**22,730,715**	**23,481,497**
Total Program Funding	**32,232,186**	**34,878,022**	**35,732,890**
Staffing (FTEs) by Program			
ADMINISTRATIVE SERVICES	51.5	47.6	51.0
CHILDREN & FAMILY SERVICES	29.2	34.9	29.3
DETENTION SERVICES	209.0	208.3	201.3
JUDICIAL SERVICES	26.7	28.6	27.9
PROBATION SERVICES	243.5	246.0	247.8
Total Staffing (FTEs)	**559.9**	**565.4**	**557.3**

Program Summary

Department: JUVENILE COURT
Program: ADMINISTRATIVE SERVICES

Function

Provide the basic support services required to operate and manage the programs of the Juvenile Court.

Description of Services

Provide financial management, including budgeting, accounting, grant management, and fee collection functions. Provide information technology services, and manage court calendar and assessment functions. Maintain facility, warehousing, and motor pool operations.

Program Goals and Objectives

- Ensure equal justice for all children and families
- Comply with all pertinent laws and rules
- Ensure accountability and effective management of public resources
- Effectively coordinate the work activity and all operations of multiple juvenile court divisions
- Maintain a consumer satisfaction rating of at least 90%
- Ensure compliance with federal, state, and County laws and ordinances pertaining to facility management and safety
- Submit financial reports within required time frames
- Ensure that Court expenditures do not exceed authorized budget allocation
- Ensure computer infrastructure (AS400 and network servers) is operative 99% of the time

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Public satisfaction rating	98%	90%	90%
Compliance with applicable laws/rules	99%	100%	100%
Financial reports submitted within time frames	99%	100%	100%
Budget compliance	100%	100%	100%
Computer infrastructure is operative	95%	99%	99%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	2,745,163	2,448,313	2,921,175
SUPPLIES AND SERVICES	2,026,611	2,209,107	1,928,645
CAPITAL OUTLAY	23,060	7,700	34,500
Total Program Expenditures	**4,794,834**	**4,665,120**	**4,884,320**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	13,680	0	4,000
FINES AND FORFEITS	13,050	5,000	3,500
MISCELLANEOUS	8,186	10,000	5,000
Operating Revenue Sub-Total	**34,916**	**15,000**	**12,500**
INTERGOVERNMENTAL	216,687	371,646	199,046
MISCELLANEOUS	18,429	7,700	6,743
Grant Revenue Sub-Total	**235,116**	**379,346**	**205,789**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**142,565**	**(802)**	**0**
General Fund Support	**4,382,237**	**4,271,576**	**4,666,031**
Total Program Funding	**4,794,834**	**4,665,120**	**4,884,320**
Program Staffing (FTEs)	**51.5**	**47.6**	**51.0**

Program Summary

Department: JUVENILE COURT
Program: CHILDREN & FAMILY SERVICES

Function

Oversee dependency case flow and compliance with state and federal statutes.

Description of Services

Perform intake of dependency cases, assign attorneys for all parties, set initial hearings within statutory timeframes, facilitate prehearing conferences, recruit, oversee and assign court appointed special advocates, adoption and guardianship home studies and certifications, guardianship reviews, intensive case management for substance-abusing parents in Family Drug Court, mediation or facilitation of contested matters through alternative dispute resolution processes.

Program Goals and Objectives

- Manage dependency and adoption cases in a manner which is in the best interest of the child, family, and community
- Maintain a public customer satisfaction rating of at least 90%
- Complete guardianship reviews on 100% of cases ordered by the court
- Mediate or facilitate 100% of cases requested by parties or referred by the courts.
- Maintain a 40:1 ratio of volunteers to coordinators
- Recruit, train, mentor, and support volunteers
- Comply with state and national Court Appointed Special Advocate (CASA) regulations and guidelines
- Assess 100% of eligible clients for Family Drug Court as mandated by the Substance and Abuse Mental Health Services Administration (SAMHSA) grant
- Comply with Federal Adoptions and Safe Families Act (ASFA) timelines in 100% of dependency cases

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Ratio of volunteers to coordinators	40:1	40:1	40:1
CASA regulation compliance rate	100%	100%	100%
Eligible clients assessed for drug court	95%	100%	100%
Cases handled within ASFA timelines	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,244,924	1,468,032	1,276,097
SUPPLIES AND SERVICES	268,147	198,614	82,327
Total Program Expenditures	**1,513,071**	**1,666,646**	**1,358,424**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	18,136	30,000	18,000
Operating Revenue Sub-Total	**18,136**	**30,000**	**18,000**
INTERGOVERNMENTAL	971,577	1,095,485	781,536
INTEREST	613	0	0
MISCELLANEOUS	6,972	0	0
Grant Revenue Sub-Total	**979,162**	**1,095,485**	**781,536**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**139,107**	**(6,273)**	**0**
General Fund Support	**376,666**	**547,434**	**558,888**
Total Program Funding	**1,513,071**	**1,666,646**	**1,358,424**
Program Staffing (FTEs)	**29.2**	**34.9**	**29.3**

Program Summary

Department: JUVENILE COURT
Program: DETENTION SERVICES

Function

Provide the community with a secure residential facility for juveniles who are pre-adjudicated pending placement, adjudicated probation violators, and courtesy holds for other juvenile justice jurisdictions.

Description of Services

Provide detained juveniles basic care, including food, shelter, clothing, physical and mental health care, physical fitness activities, educational programs, and living skills development.

Program Goals and Objectives

- Provide detained juveniles a safe, structured, and healthy learning environment, and programs in a secure residential setting
- Reduce by 5% the number of mentally ill juveniles detained by utilizing community services and alternative placement

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Youth completing stabilization level in 3 days	85%	95%	85%
Youth completing recognition level in 7 days	85%	95%	75%
Youth completing assessment level in 10 days	85%	95%	65%
Youth ordered to complete planning level in 17 days	85%	95%	50%
Division reorganization plan achieved	95%	100%	n/a
Transports without accident or escape	100%	100%	100%
Youth reporting assigned mentor in Detention has been beneficial to them	n/a	80%	75%
Youth reporting positive Detention experience	n/a	73%	65%
Youth reporting aquiring life skills in Detention	n/a	65%	75%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	7,839,152	8,993,119	9,223,707
SUPPLIES AND SERVICES	666,942	683,229	675,112
CAPITAL OUTLAY	4,988	0	0
Total Program Expenditures	**8,511,082**	**9,676,348**	**9,898,819**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	217,134	225,000	180,000
CHARGES FOR SERVICES	231,960	92,162	215,350
MISCELLANEOUS	43	0	0
Operating Revenue Sub-Total	**449,137**	**317,162**	**395,350**
INTERGOVERNMENTAL	3,945	0	0
INTEREST	1	0	0
MISCELLANEOUS	125,000	141,978	130,296
Grant Revenue Sub-Total	**128,946**	**141,978**	**130,296**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(94,406)**	**(518)**	**0**
General Fund Support	**8,027,405**	**9,217,726**	**9,373,173**
Total Program Funding	**8,511,082**	**9,676,348**	**9,898,819**
Program Staffing (FTEs)	**209.0**	**208.3**	**201.3**

Program Summary

Department: JUVENILE COURT
Program: JUDICIAL SERVICES

Function

Provide judicial services to juveniles and families in the community.

Description of Services

Adjudicate all juvenile delinquency, dependency, severance, and mental health cases filed in Pima County.

Program Goals and Objectives

- Provide the community with judicial services to ensure public safety
- Process all dependency hearings within mandated time frames
- Reduce contested dependency trials and contested termination hearings to 25% of all filings
- Maintain at least a 90% very good to superior approval rating of all judicial officers as rated by the public

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Dependency hearings held within legal time frames	95%	90%	90%
Hearings contested	27%	25%	25%
Approval rating of judicial officers	98%	90%	90%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,593,126	1,816,849	1,857,809
SUPPLIES AND SERVICES	283,674	224,077	243,158
Total Program Expenditures	**1,876,800**	**2,040,926**	**2,100,967**
Program Funding by Source			
Revenues			
MISCELLANEOUS	181	0	0
Operating Revenue Sub-Total	**181**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,876,619**	**2,040,926**	**2,100,967**
Total Program Funding	**1,876,800**	**2,040,926**	**2,100,967**
Program Staffing (FTEs)	**26.7**	**28.6**	**27.9**

Program Summary

Department: JUVENILE COURT
Program: PROBATION SERVICES

Function

Provide community supervision services to juveniles referred to the court in accordance with state mandates and statutes.

Description of Services

Provide supervision, diversion, and treatment services for juveniles.

Program Goals and Objectives

- Ensure community safety by providing supervision and diversion services to court referred juveniles
- Hold juveniles accountable for their actions through sanctions and restitution requirements
- Provide mandated services in a fiscally responsible manner
- Ensure probationers' compliance with drug court conditions of probation
- Ensure probationers' compliance with court-ordered restitution
- Ensure probationers' compliance with court-ordered community restitution
- Complete all court reports within 24 hours
- Victims satisfied with notification and service
- Standard probationers successfully complete court ordered conditions of probation
- Intensive probationers successfully complete court ordered conditions of probation
- Juveniles successfully complete diversion consequences contracts within 90 days

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Successful completion of drug court	60%	60%	60%
Juveniles complying with court ordered restitution	85%	80%	80%
Juveniles complying with court ordered community restitution	69%	75%	75%
Reports completed within 24 hours	90%	90%	90%
Victim customer service satisfaction rating	95%	95%	95%
Successful completion of standard probation	70%	75%	75%
Successful completion of intensive probation	86%	85%	85%
Successful completion of consequences within 90 days	75%	75%	75%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	10,776,420	11,637,959	12,722,011
SUPPLIES AND SERVICES	4,728,600	5,191,023	4,768,349
CAPITAL OUTLAY	31,379	0	0
Total Program Expenditures	**15,536,399**	**16,828,982**	**17,490,360**
Program Funding by Source			
Revenues			
MISCELLANEOUS	75	0	0
Operating Revenue Sub-Total	**75**	**0**	**0**
CHARGES FOR SERVICES	383,774	391,748	371,600
FINES AND FORFEITS	5,758	10,500	10,000
INTEREST	8,508	4,900	9,380
MISCELLANEOUS	34,939	31,500	26,100
Special Programs Revenue Sub-Total	**432,979**	**438,648**	**417,080**
INTERGOVERNMENTAL	9,368,527	9,654,848	10,036,565
INTEREST	1,573	0	0
MISCELLANEOUS	(2,840)	0	0
Grant Revenue Sub-Total	**9,367,260**	**9,654,848**	**10,036,565**

Program Summary

Department: JUVENILE COURT
Program: PROBATION SERVICES

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(150,829)	82,433	254,277
General Fund Support	5,886,914	6,653,053	6,782,438
Total Program Funding	15,536,399	16,828,982	17,490,360
Program Staffing (FTEs)	243.5	246.0	247.8

Office of Court Appointed Counsel

Expenditures: 10,643,586 **Revenues:** 729,783

FTEs 11.0

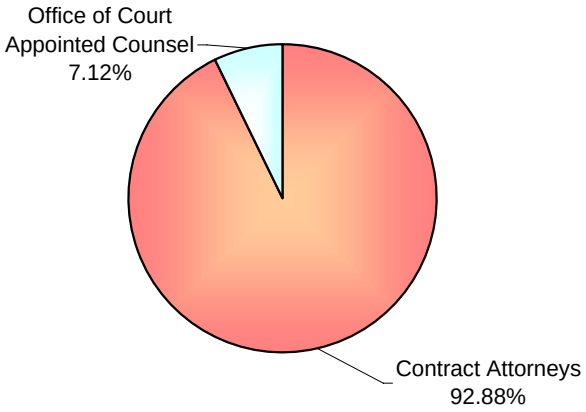
Function Statement:

Provide eligibility screening and recommend attorney assessments for legal representation of out-of-custody defendants charged with criminal offenses in the Superior, Juvenile, and Justice Courts. Provide administrative support by reviewing contract compliance and review and processing of claims submitted by contract attorneys and other defense related professional services in seven functional areas including misdemeanor, felony, first degree murder, Title 36, Rule 32, Juvenile Court, and the Court of Appeals.

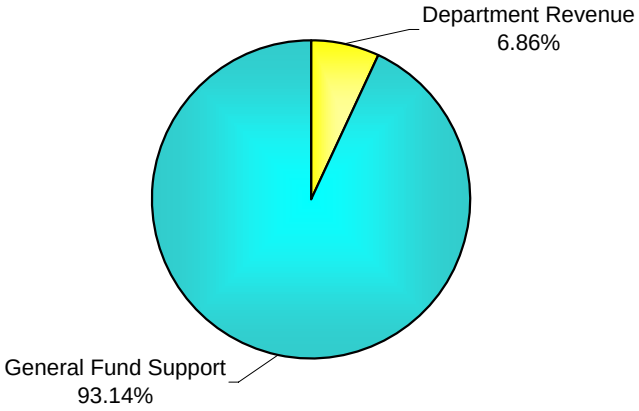
Mandates:

ARS Title 11, Chapter 3, Article 11: Public Defenders; ARS Title 12: Courts and Civil Proceedings; ARS Title 13: Criminal Code; ARS Title 14, Chapter 5: Protection of Persons Under Disability and Their Property

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: OFFICE OF COURT APPOINTED COUNSEL

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
CONTRACT ATTORNEYS	9,878,057	9,138,983	9,885,517
OFFICE OF COURT APPOINTED COUNSEL	0	665,291	758,069
Total Expenditures	**9,878,057**	**9,804,274**	**10,643,586**
Funding by Source			
Revenues			
CONTRACT ATTORNEYS	1,079,770	648,000	729,783
Total Revenues	**1,079,770**	**648,000**	**729,783**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**8,798,287**	**9,156,274**	**9,913,803**
Total Program Funding	**9,878,057**	**9,804,274**	**10,643,586**
Staffing (FTEs) by Program			
OFFICE OF COURT APPOINTED COUNSEL	0.0	10.0	11.0
Total Staffing (FTEs)	**0.0**	**10.0**	**11.0**

Program Summary

Department: OFFICE OF COURT APPOINTED COUNSEL
Program: CONTRACT ATTORNEYS

Function

Provide representation through contracted private attorneys and contracted ancillary service providers for indigent and quasi-indigent individuals (those with incomes between total indigence and those who are ineligible for any public representation) who qualify for court appointed counsel. (Note: The appropriations for contract attorney expenditures were moved from the Indigent Defense department to the Office of Court Appointed Counsel in fiscal year 2005/06. Effective July 1, 2005, contract attorneys provide all of the court appointed representation for eligible defendants in Justice Court proceedings.)

Description of Services

Provide contract attorney representation to indigent and quasi-indigent persons in the following criminal and civil proceedings: misdemeanor, probation violation, appeals and other post conviction matters, mental health commitments, sexually violent persons, and witness representation, as well as juvenile proceedings for delinquency, dependency, severance, and mental health commitments.

Administer contracts for ancillary service providers (paralegals, investigators, and mitigation specialists) who are part of the criminal defense team.

Program Goals and Objectives

Provide effective, quality representation to individuals eligible for court appointed counsel in Pima County and adhere to the applicable standards of conduct and representation as set forth in the:
- Arizona Rules of Professional Conduct
- American Bar Association Guidelines for the Appointment and Performance of Defense Counsel in Death Penalty Cases
- National Legal Aid and Defender Association Guidelines for Criminal Defense Representation
- National Council of Juvenile and Family Court Judges "Resource Guidelines"
- American Bar Association Standards of Practice for Lawyers Who Represent Children in Abuse and Neglect Cases
- Arizona Statewide Standards and Training Guidelines for Attorneys in Dependency Cases

Provide cost efficient representation for individuals eligible for court appointed counsel in Pima County by:
- Following the procedures for extraordinary fees and ancillary expenses set forth in their contracts with Pima County
- Following the procedures set forth in the Pima County Guidelines for Payment

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Eligible individuals receiving qualified contract attorney representation for Title 36 mental health proceedings	100%	100%	100%
Eligible individuals receiving qualified contract attorney representation for dependency and severance proceedings in Juvenile Court	100%	100%	100%
Eligible individuals receiving qualified contract attorney representation for misdemeanor cases in Justice Court	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
SUPPLIES AND SERVICES	9,878,057	9,138,983	9,885,517
Total Program Expenditures	**9,878,057**	**9,138,983**	**9,885,517**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	45,502	50,000	10,000
CHARGES FOR SERVICES	1,023,179	598,000	719,783
MISCELLANEOUS	11,089	0	0
Special Programs Revenue Sub-Total	**1,079,770**	**648,000**	**729,783**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**8,798,287**	**8,490,983**	**9,155,734**
Total Program Funding	**9,878,057**	**9,138,983**	**9,885,517**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: OFFICE OF COURT APPOINTED COUNSEL
Program: OFFICE OF COURT APPOINTED COUNSEL

Function

Provide administrative support for the contract attorney program and other ancillary functions in Pima County.

Description of Services

Screen Justice Court and Superior Court out-of-custody adult defendants to determine eligibility for court appointed counsel and make recommendations for attorney fee assessments in order to defray part of the cost of providing appointed counsel. Develop and update attorney (misdemeanor, felony, murder, Title 36, appeals, Rule 32 post-conviction relief and juvenile), paralegal, investigator, and mitigation specialist contracts. Review invoice and additional compensation requests as submitted by contractors, expert witnesses and other miscellaneous services, ensuring court orders or Office of Court Appointed Counsel (OCAC) approvals are attached to invoices when appropriate. Review and process all contract attorney, ancillary service provider, expert witness, and other case specific payments. Manage the daily appointment of counsel for all indigent defendants charged with the commission of a felony offense or a misdemeanor offense with the possibility of incarceration.

Program Goals and Objectives

- Attend Justice Court and Superior Court arraignments Monday through Friday to screen all out-of-custody defendants that may require or request court appointed counsel and provide financial assessment recommendations to judges
- Enter current indigent appointments into the OCAC case management system on a daily basis
- Process all contractor claims and defense related expenses in a timely manner
- Provide information to indigent defendants regarding appointment of counsel and assessment payments
- Reduce the number of vendor claims returned by Finance as a result of mathematical errors
- Process at least 95% of vendor claims within 10 working days of receipt

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Appointment of counsel entered into data warehouse	95%	100%	100%
Vendor claims processed within ten working days	90%	95%	97%
Monthly case weighting data provided to Public Defender and Legal Defender	90%	100%	100%
DUI and Domestic Violence misdemeanor defendants screened for eligibility of counsel	80%	85%	95%
Felony indigents and quasi indigents screened for eligibility of counsel	95%	95%	97%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	0	642,289	728,427
SUPPLIES AND SERVICES	0	23,002	25,142
CAPITAL OUTLAY	0	0	4,500
Total Program Expenditures	**0**	**665,291**	**758,069**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**0**	**665,291**	**758,069**
Total Program Funding	**0**	**665,291**	**758,069**
Program Staffing (FTEs)	**0.0**	**10.0**	**11.0**

Supplemental Packages Approved

Supplemental Package B - Financial Eligibility Screening- is associated with this program. Funding of this package provides $34,252 for personal services, $3,394 for supplies and services and $4,500 for capital to fund a financial counselor. The data on this page includes $42,146 in additional expenditures.

Public Fiduciary

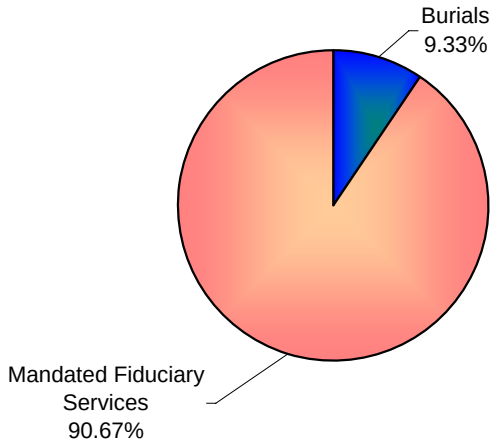
Expenditures: 2,367,460 **Revenues:** 446,120

FTEs 36.1

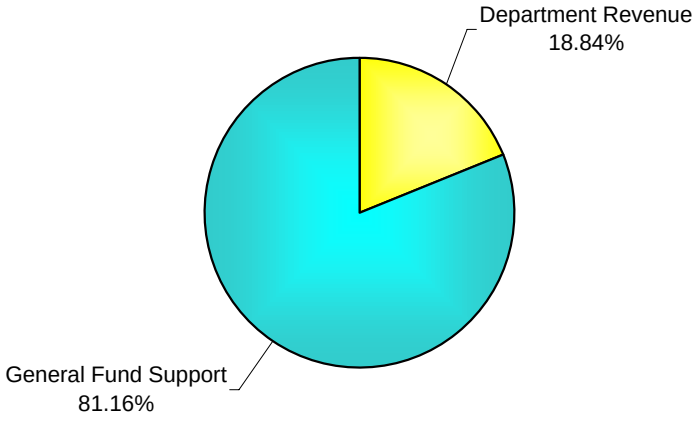
Function Statement: Accept appointment by the Superior Court to serve as conservator, guardian, or personal representative for individuals. Maintain and administer insurance benefits to meet estate planning needs. Maintain and liquidate securities. Prepare taxes. Determine eligibility of and provide burial for indigent persons.

Mandates: ARS Title 14, Chapter 5, Article 6: Public Fiduciary

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: PUBLIC FIDUCIARY

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
BURIALS	207,822	219,251	220,910
MANDATED FIDUCIARY SERVICES	1,793,669	2,032,235	2,146,550
Total Expenditures	**2,001,491**	**2,251,486**	**2,367,460**
Funding by Source			
Revenues			
BURIALS	22,685	15,000	15,000
MANDATED FIDUCIARY SERVICES	490,964	431,120	431,120
Total Revenues	**513,649**	**446,120**	**446,120**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,487,842**	**1,805,366**	**1,921,340**
Total Program Funding	**2,001,491**	**2,251,486**	**2,367,460**
Staffing (FTEs) by Program			
BURIALS	0.7	0.7	0.7
MANDATED FIDUCIARY SERVICES	32.8	34.6	35.4
Total Staffing (FTEs)	**33.5**	**35.3**	**36.1**

Program Summary

Department: PUBLIC FIDUCIARY
Program: BURIALS

Function

Provide burial for indigent persons.

Description of Services

Determine eligibility and arrange burial service for indigent persons.

Program Goals and Objectives

- Provide cost effective, respectful indigent burial services

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Cases closed within 60 days of date of interment	100%	100%	100%
Applications processed and eligibilty determined within 72 hours	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	0	27,879	30,168
SUPPLIES AND SERVICES	207,822	191,372	190,742
Total Program Expenditures	**207,822**	**219,251**	**220,910**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	22,685	15,000	15,000
Operating Revenue Sub-Total	**22,685**	**15,000**	**15,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**185,137**	**204,251**	**205,910**
Total Program Funding	**207,822**	**219,251**	**220,910**
Program Staffing (FTEs)	**0.7**	**0.7**	**0.7**

Program Summary

Department: PUBLIC FIDUCIARY
Program: MANDATED FIDUCIARY SERVICES

Function

Accept Superior Court appointment to serve as conservator and/or guardian or personal representative when there is no person or corporation qualified or willing to act.

Description of Services

Receive and investigate referrals. Gather information and determine if an adjudication proceeding is warranted. Assume legal custody of wards upon court appointment. Ensure wards reside in the least restrictive environment available. Manage wards' income and disbursements. Seek income supplements and investigate the availability of public benefits on behalf of the ward. Monitor care and medical treatment of wards. File mandatory reports with the court. Maintain or liquidate estate assets.

Program Goals and Objectives

- Provide cost effective, quality, and humane service delivery
- Improve time keeping
- Reduce inappropriate referrals
- Minimize breaches of fiduciary duties

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Average caseload per case manager (National Guardianship caseload recommendation is 40)	65	55	50
Initial case staffing within 1 week of appointment	82%	82%	85%
Annual reports (5) to Superior Court filed on time	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,698,712	1,954,171	2,041,943
SUPPLIES AND SERVICES	87,734	78,064	104,607
CAPITAL OUTLAY	7,223	0	0
Total Program Expenditures	**1,793,669**	**2,032,235**	**2,146,550**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	486,453	431,120	431,120
MISCELLANEOUS	4,511	0	0
Operating Revenue Sub-Total	**490,964**	**431,120**	**431,120**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,302,705**	**1,601,115**	**1,715,430**
Total Program Funding	**1,793,669**	**2,032,235**	**2,146,550**
Program Staffing (FTEs)	**32.8**	**34.6**	**35.4**

Sheriff

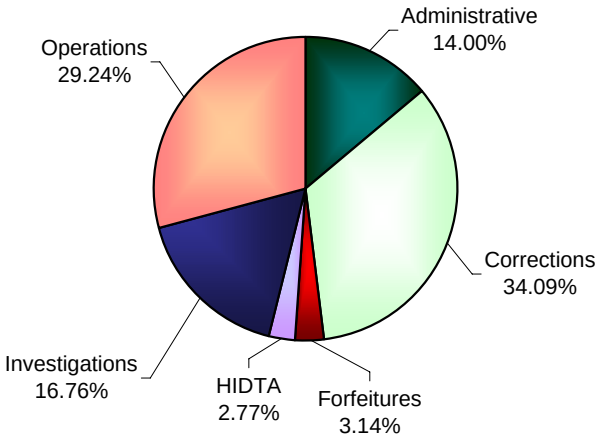
Expenditures: 114,686,652 **Revenues:** 14,734,917

FTEs 1,365.0

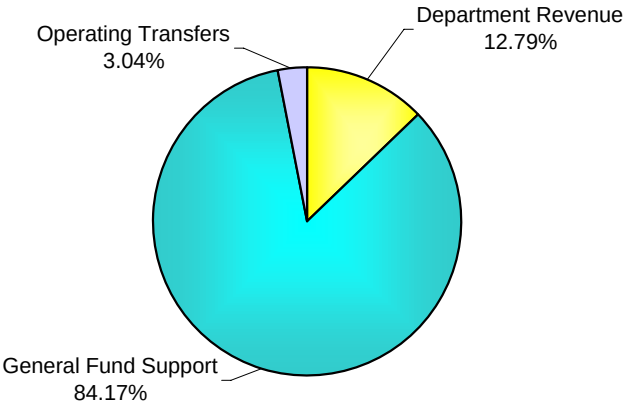
Function Statement: Provide law enforcement and public safety services for Pima County. Provide safe and secure detainment of inmates. Provide support services for law enforcement and corrections personnel.

Mandates: ARS Title 11, Chapter 3, Article 2: Sheriff; ARS Title 13: Criminal Code
ARS Title 31: Prisons and Prisoners

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: SHERIFF

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATIVE	15,022,318	13,712,744	16,050,627
CORRECTIONS	33,409,746	37,936,382	39,098,280
FORFEITURES	3,109,715	3,535,514	3,600,000
HIDTA	11,145,395	17,340,270	3,185,302
INVESTIGATIONS	13,963,397	14,859,129	19,216,993
OPERATIONS	26,492,503	29,970,772	33,535,450
Total Expenditures	**103,143,074**	**117,354,811**	**114,686,652**
Funding by Source			
Revenues			
ADMINISTRATIVE	551,466	579,982	105,578
CORRECTIONS	7,937,759	8,454,000	8,999,888
FORFEITURES	13,106	102,000	102,000
HIDTA	9,980,874	17,348,290	3,185,302
INVESTIGATIONS	855,172	710,621	937,723
OPERATIONS	850,803	267,036	1,404,426
Total Revenues	**20,189,180**	**27,461,929**	**14,734,917**
Net Operating Transfers In/(Out)	**3,096,609**	**3,433,514**	**3,498,000**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**729,811**	**(218,165)**	**(513,229)**
General Fund Support	**79,127,474**	**86,677,533**	**96,966,964**
Total Program Funding	**103,143,074**	**117,354,811**	**114,686,652**
Staffing (FTEs) by Program			
ADMINISTRATIVE	149.0	152.5	164.3
CORRECTIONS	611.0	631.7	600.7
HIDTA	24.0	25.5	24.5
INVESTIGATIONS	194.0	195.0	232.0
OPERATIONS	322.0	324.0	343.5
Total Staffing (FTEs)	**1,300.0**	**1,328.7**	**1,365.0**

Program Summary

Department: SHERIFF
Program: ADMINISTRATIVE

Function

Provide administrative, technical, special investigations, and other services in support of the department mission.

Description of Services

The Administrative Program provides a comprehensive menu of administrative, technical, investigative, and other services in support of the Sheriff Department's mission. These services include human resource, financial management, staff training and development, community services, information technology, communications, internal investigations and audits, and other related functions.

Program Goals and Objectives

The goals and objectives of the Administrative Program are organized into three general divisions : Administrative, Information Technology, and Special Investigations. Within each division are sections/units that perform specific functions.

ADMINISTRATIVE DIVISION

Financial Services
- Compile, process, and analyze the financial transactions including accounts payable, payroll, travel, petty cash, contracts, purchasing cards, intergovernmental agreements, state and federal grants, and revenues
- Provide relevant, reliable, and timely financial information to staff, management, Pima County, outside law enforcement agencies, and the Federal Government
- Prepare the annual departmental budget

Staff Services/Personnel
- Handle personnel related actions including hiring, terminations, promotions, demotions, transfers, and pay adjustments while ensuring compliance with Equal Employment Opportunity requirements

Training
- Provide basic, advanced, and in-service training for law enforcement, corrections, and civilian personnel
- Coordinate all operational and training activities conducted at the shooting range
- Maintain and upkeep the shooting range and other training facilities

Material Management
- Provide control, distribution, and disposal of fixed assets
- Acquire, receive, distribute, and store consumable supplies
- Maintain reproduction equipment contracting and control
- Initiate, schedule, and manage facility projects, contracts, and maintenance
- Perform all duties associated with fleet distribution, assessment, and collision tracking
- Maintain auxiliary communication equipment distribution, tracking, and service

Community Services & Community Resources
- Provide various services and resources to the community such as public information officer (PIO), crime prevention programs, and Sheriff auxiliary volunteers

Grants & Planning
- Research, identify, and complete application of state and federal grants
- Update policies and procedures for departmental manual
- Conduct research to find and compare relevant statistics and data
- Coordinate off-duty assignments

INFORMATION TECHNOLOGY DIVISION

Information Systems & Technology
- Deploy and maintain voice and data networks and systems that support the telephone and information resource needs of the administrative, civil, corrections, and law enforcement functions of the department
- Maintain an interface to the Arizona Criminal Justice Information System (ACJIS) network to provide 24 hour access to the National Crime Information Center (NCIC) and the Arizona Crime Information Center (ACIC)
- Maintain and support the Department's law enforcement records management and retrieval systems including the Spillman application, COPLINK, and InSight, which provide 24 hour access to criminal justice information
- Develop, maintain, and support administrative records management systems to support the personnel, financial, and other business requirements of the department
- Maintain and support the department's wide area network
- Maintain and support the department's local area networks
- Maintain the department's WEB server and Internet services
- Provide data storage solutions to meet law enforcement and administrative requirements
- Maintain and support the department's nine-node telephone network and voice messaging systems
- Provide personal computer hardware and software support

Program Summary

Department: SHERIFF
Program: ADMINISTRATIVE

- Provide user training and help desk support
- Deploy and maintain a fleet of mobile data computers that provide criminal justice information, computer aided dispatch, and mobile reporting solutions to enhance delivery and efficiency of law enforcement services

Terminal Operations
- Responsible for the record keeping functions associated with arrest warrants, court orders, stolen/stored vehicles, missing persons, and stolen property
- Respond to requests for confirmations of computer entries within designated time frames established by National Crime Information Center policies
- Coordinate extradition between the Pima County Attorney's office and various law enforcement agencies across the country, and victims' rights notifications required by Arizona law
- Maintain 100% accuracy of all computer entries
- Enter arrest warrant data within the following time lines: felony warrants and court orders within 6 hours of receipt, misdemeanor warrants within two weeks of receipt
- Successfully pass annual records audits by the FBI and AZ DPS

Communications
- Provide reliable, professional, timely responses to 9-1-1 calls, dispatch law enforcement personnel and resources, and provide communications support to field units to assure effective and timely completion of their tasks
- Answer all 9-1-1 calls within six seconds and all other calls within 18 seconds
- Dispatch all priority one calls within two minutes of receipt and all other calls as soon as field resources are available
- Contact complainants filing telephonic reports within two hours of their complaint
- Maintain records of unit activities that reflect the services requested and the services deployed in response
- Provide comprehensive training to new staff to develop highly skilled public safety telecommunications specialists

OFFICE OF SPECIAL INVESTIGATIONS

Internal Affairs
- Conduct thorough, unbiased investigations of all complaints that the Bureau Chiefs deem to be of a significant nature to warrant a formal investigation
- Process all minor complaints referred to the district/division level for investigation and follow up to ensure appropriate action was taken
- Maintain a computerized tracking system of all complaints
- Maintain a system for secure storage of internal affairs records and periodically purge said files according to established criteria
- Provide quarterly and annual statistical reports to the Bureau Chiefs, to include the number and types of complaints received, findings and dispositions, and summaries of all sustained cases

Internal Audit
- Perform operational audits to evaluate the efficiency and effectiveness of departmental operations
- Review internal controls for reasonableness and compliance
- Review the means of safeguarding assets and verifying their existence
- Review the reliability and integrity of financial information
- Audit financial records to assess accuracy, completeness, and propriety
- Prevent fraud or illegal acts
- Provide financial or operating data to management for decision making purposes

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Access to law enforcement database	24hrs/7 days	24hrs/7 days	24hrs/7 days
Telephone services for HQ, HIDTA Information Ctr, Jail, Ajo, Foothills, GV, San Xavier, & Rincon offices	24hrs/7 days	24hrs/7 days	24hrs/7 days
Database access uptime	99.5%	99.7%	99.9%
Telephone service availability	99.9%	99.9%	99.9%
Communications logged calls for service	164,096	169,308	174,766
9-1-1 calls	240,805	252,254	264,866
9-1-1 calls from cellular source	116,814	116,767	116,800
Average pre-dispatch time on priority one calls	33 seconds	36 seconds	35 seconds
Ring time: 9-1-1 calls	9 seconds	9 seconds	9 seconds
10 minute warrant confirmations	99.9%	99.9%	99.9%
Average elapsed time for felony warrant entry	6 hours	6 hours	6 hours
Average elapsed time for misdemeanor warrant entry	7 weeks	7 weeks	7 weeks
Priority 1 calls dispatched in less than 2 minutes	96.6%	96.6%	96.6%

Program Summary

Department: SHERIFF
Program: ADMINISTRATIVE

Ratio of telephone reports received to total calls for service	7.8%	6.7%	6.9%
Ring time: all other calls	13 seconds	13 seconds	13 seconds
Average length of time : 9-1-1 calls	121 seconds	128 seconds	128 seconds

Program Expenditures by Object	**FY2004/05 Actual**	**FY2005/06 Adopted**	**FY2006/07 Adopted**
PERSONAL SERVICES	10,088,496	9,598,426	9,934,593
SUPPLIES AND SERVICES	4,396,659	3,864,318	5,400,298
CAPITAL OUTLAY	537,163	250,000	715,736
Total Program Expenditures	**15,022,318**	**13,712,744**	**16,050,627**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	1,327	200	200
MISCELLANEOUS	43,522	20,000	30,000
Operating Revenue Sub-Total	**44,849**	**20,200**	**30,200**
INTERGOVERNMENTAL	504,194	550,465	75,378
INTEREST	2,423	9,317	0
Grant Revenue Sub-Total	**506,617**	**559,782**	**75,378**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**51,717**	**(11,943)**	**0**
General Fund Support	**14,419,135**	**13,144,705**	**15,945,049**
Total Program Funding	**15,022,318**	**13,712,744**	**16,050,627**
Program Staffing (FTEs)	**149.0**	**152.5**	**164.3**

Supplemental Packages Approved

Supplemental Package D - Additional Commissioned Staff - is associated with this program. Partial funding of this package provides $600,136 for personal services, $89,367 for supplies and services, and $465,736 in capital The package requested a total of $8,452,663 in expenditures ($5,130,577 for personal services, $631,136 for supplies and services, and $2,690,950 in capital). Data presented on the previous page includes $1,155,239 in expenditures. This supplemental request is associated with other programs within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package P - Funding for Grant Positions - is associated with this program. Funding of this package provides for ten positions previously funded by grants which are now unavailable. The package requested a total of $429,402 in personal services. Data presented on the previous page does not reflect the $429,402 in expenditures that have been adopted, because the budget authority is being retained in the Board of Supervisor's Budget Stabilization Fund, until final confirmation of grant reductions are determined. This supplemental request is associated with other programs within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: SHERIFF
Program: CORRECTIONS

Function

Provide custodial supervision of incarcerated persons for Pima County, the state of Arizona, and contracted municipalities under intergovernmental agreements. Provide inmate services and other administrative support for the Corrections Bureau.

Description of Services

The Corrections Program provides safe and secure detention of pretrial defendants, sentenced inmates, and in-custody inmate waiting transfer to their institutions or remanded to Pima County. Services in this program include: transportation of inmates to and from court appearances and other institutions; the care and custody of those inmates while outside the confines of bureau facilities; providing necessary sustenance; meeting basic human needs; maintaining the rights of each prisoner; and maintaining safety and security at the Superior Court.

Program Goals and Objectives

The goals and objectives of the Corrections Program are organized into two general divisions: Security Operations and Support Services.

SECURITY OPERATIONS DIVISION
Inmate Detention - Tower Unit, East Unit, West Unit, and Minimum Security Facility
- Provide custodial care of pretrial adult male and female inmates, juvenile male and female inmates, and male and female inmates on suicide watches and/or diagnosed as mentally ill
- Provide safe and secure housing of inmates
- Provide timely and effective initial classification, reclassification, and counseling of inmates
- Provide scheduled and special visits for inmates with their families and friends
- Facilitate professional contact visitation between inmates and their attorneys, officers of the courts, health or mental care professionals, and representatives of any law enforcement agencies on an "as requested" basis
- Facilitate delivery of three meals a day, access to medical and psychiatric care, access to recreational activities, and scheduled programs to inmates
- Facilitate inmate court attendance
- Facilitate juvenile inmate attendance at Court Alternative Program for Education (CAPE) classes and activities conducted in the juvenile housing unit
- Provide custodial care of sentenced adult male and female inmates who are part of the Work Furlough/Work Release programs
- Provide placement into court ordered treatment programs or participation in release programs
- Provide inmate labor for kitchen, sanitation, landscaping, material management, supply, and laundry sections, as well as special work crews as required
- Provide job skill training to inmates who are sentenced to working in the community in cooperation with community agencies and Adult Probation department
- Provide custodial care of pretrial adult male inmates and any adult male inmate on a disciplinary or administrative segregation status
- Process all new arrests through a photo and fingerprint identification system
- Process all book ID release inmates as ordered through the courts
- Process all sentenced inmates as ordered through the courts

Security Services
- Provide a safe and secure setting for the staff, inmates, and public while at the Pima County Detention Center
- Provide good customer service to visitors who come to the facilities
- Provide liaison and helpful information that result in a safer environment
- Investigate security matters within the Corrections Bureau including criminal and in-house activities that warrant investigation
- Gather intelligence information on gangs and security threat groups to be shared/disseminated with other law enforcement agencies
- Safeguard inmate property and evidence within the facilities
- Ensure that mail within the facilities is screened for contraband items and drugs

SUPPORT SERVICES DIVISION

Inmate Transportation
- Provide safe and secure transportation of inmates to and from their court appearances as scheduled
- Provide safe and secure transportation of inmates to the Arizona State Department of Corrections intake center after they have been sentenced to prison

Food Services & Inmate Supplies
- Provide food services for all inmates in the corrections facilities
- Maintain and provide the necessary supplies for all inmates and staff (items provided to inmates include bedding, uniforms, towels, and sanitation goods)
- Operate the Jail Commissary and other inmate programs

Inmate Records
- Perform all duties associated with booking, inmate records, and classification records
- Process all bookings, court paperwork from multiple jurisdictions, sentence computations, wants and warrant checks, and inmate releases

Program Summary

Department: SHERIFF
Program: CORRECTIONS

- Maintain custody files on every inmate in custody including all booking and court information as well as internally generated documents

Environmental Services
- Perform daily sanitation procedures on the corrections facilities and grounds
- Oversee improvement projects, handle fire and occupational safety issues, and liaison with Facilities Management on maintenance and construction projects

Planning & Programs
- Handle grievances, hearings, policy and procedures, statistics, information gathering, and special reports for the Corrections Bureau
- Oversee inmate programs such as educational and religious services

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Inmates booked	41,128	42,979	44,913
Average daily inmate population	1,822	1,930	2,024
Inmate court transports	23,884	25,158	26,386
Escapes (not failures to return)	0	1	0
Serious injuries to staff	1	0	0
Suicides	2	1	0
Erroneous releases	2	2	0
Failures to release (cases)	0	2	0

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	26,546,344	30,501,164	31,499,491
SUPPLIES AND SERVICES	6,681,707	7,235,218	7,298,520
CAPITAL OUTLAY	181,695	200,000	300,269
Total Program Expenditures	**33,409,746**	**37,936,382**	**39,098,280**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	5,570,126	6,310,000	6,470,000
MISCELLANEOUS	(4,967)	1,000	1,000
Operating Revenue Sub-Total	**5,565,159**	**6,311,000**	**6,471,000**
INTERGOVERNMENTAL	449,071	400,000	400,000
CHARGES FOR SERVICES	1,187,715	1,100,000	1,300,000
INTEREST	42,770	3,000	15,000
MISCELLANEOUS	635,326	540,000	700,000
Special Programs Revenue Sub-Total	**2,314,882**	**2,043,000**	**2,415,000**
INTERGOVERNMENTAL	57,718	100,000	113,888
Grant Revenue Sub-Total	**57,718**	**100,000**	**113,888**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(223,927)**	**(196,194)**	**(513,229)**
General Fund Support	**25,695,914**	**29,678,576**	**30,611,621**
Total Program Funding	**33,409,746**	**37,936,382**	**39,098,280**
Program Staffing (FTEs)	**611.0**	**631.7**	**600.7**

Program Summary

Department: SHERIFF
Program: FORFEITURES

Function

Enhance law enforcement and public safety services through forfeiture proceeds.

Description of Services

Receive allocations of seized antiracketeering monies from the state and various federal agencies as ordered by the courts. (Note: The County Attorney Law Enforcement Antiracketeering Fund, Sheriff RICO Funds, and Sheriff Antiracketeering Fund each have a pool of antiracketeering dollars. These funds are received and recorded in the County Attorney's subfund. Incurred expenses are offset by revenues recorded in the County Attorney's subfund. For information purposes only, this summary shows the operating transfer from the County Attorney's subfund.)

Program Goals and Objectives

- Enhance law enforcement and public safety services through the use of forfeiture proceeds

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
n/a			

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,075,498	0	0
SUPPLIES AND SERVICES	1,878,223	3,535,514	3,600,000
CAPITAL OUTLAY	155,994	0	0
Total Program Expenditures	**3,109,715**	**3,535,514**	**3,600,000**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	0	100,000	100,000
INTEREST	6,043	2,000	2,000
MISCELLANEOUS	7,063	0	0
Special Programs Revenue Sub-Total	**13,106**	**102,000**	**102,000**
Net Operating Transfers In/(Out)	**3,096,609**	**3,433,514**	**3,498,000**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**3,109,715**	**3,535,514**	**3,600,000**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: SHERIFF
Program: HIDTA

Function

Receive High Intensity Drug Trafficking Areas (HIDTA) grants awarded by the federal government.

Description of Services

The HIDTA program accounts for the federal funds awarded by High Intensity Drug Trafficking Area grant. The HIDTA funds are allocated to supplement law enforcement operations to combat drug trafficking in the southwest border areas. (Note: In prior years, the Sheriff Department was the administrator and recipient of HIDTA funds. The department relinquished the role of administrator in fiscal year 2005/06 and will no longer distribute funds to other law enforcement agencies.)

Program Goals and Objectives

- Prepare annual budgets to request HIDTA funds for the department
- Comply with federal rules and guidelines regarding allowable costs and proper accounting procedures for the HIDTA funds
- Use HIDTA funds to pay for salaries, overtime, law enforcement equipment, and other investigative costs to combat drug trafficking in the southwest borders

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
n/a			

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,510,954	1,635,298	998,060
SUPPLIES AND SERVICES	9,504,000	15,316,489	2,187,242
CAPITAL OUTLAY	130,441	388,483	0
Total Program Expenditures	**11,145,395**	**17,340,270**	**3,185,302**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	9,980,874	17,348,290	3,185,302
Grant Revenue Sub-Total	**9,980,874**	**17,348,290**	**3,185,302**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,164,521**	**(8,020)**	**0**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**11,145,395**	**17,340,270**	**3,185,302**
Program Staffing (FTEs)	**24.0**	**25.5**	**24.5**

Program Summary

Department: SHERIFF
Program: INVESTIGATIONS

Function

Provide criminal investigation, homeland security, judicial services, and other technical support functions for the department.

Description of Services

The Investigations Program provides criminal investigations, homeland security, judicial services, and other technical support functions for the department.

Program Goals and Objectives

The goals and objectives of the Investigations Program are organized into two general divisions: Criminal Investigations and Homeland Securities. Within each division are sections/units that perform specific functions.

CRIMINAL INVESTIGATIONS DIVISION

Violent Crimes & Targeted Offenders
- Investigate violations of Arizona Revised Statutes with the goal of identifying the offenders and presenting accurate and sufficient relevant information to the County Attorney to facilitate prosecution, if deemed appropriate
- Provide investigative services for homicide, robbery/assault, Fugitive Investigations Strike Team (FIST), domestic violence, cold case, and intelligence

Crimes Against Family & Property
- Investigate violations of Arizona Revised Statutes with the goal of identifying the offenders and presenting accurate and sufficient relevant information to the County Attorney to facilitate prosecution, if deemed appropriate
- Provide investigative services for burglary, community problems, crimes against children, auto theft, arson, fraud, and other economic crimes

Counter Narcotics Alliance (CNA)
- Work with other law enforcement agencies to identify offenders who have committed major narcotics related offenses

HOMELAND SECURITY DIVISION

Homeland Security
- Coordinate and serve as liaison with other local, state, and federal groups and agencies to plan for and manage homeland security emergencies
- Apply and obtain state and federal funds to procure emergency response equipment

County Government Security
- Provide building security services for Pima County government buildings and physical facilities
- Provide management oversight of contract security services
- Provide County departments and assist with development of building security plans as requested by County facilities
- Conduct background screening of security guard applicants and private contractors/employees
- Provide security surveys for Pima County government buildings and physical facilities

Court Security
- Maintain safety and security at the Superior Court, Juvenile Court, and Justice Court
- Provide detention of inmates prior to, during, and after their court appearance
- Provide court surveillance

Civil Enforcement
- Carry out the statutory mandates imposed on the Sheriff by ARS 11-441, 11-446, and 11-447 to serve process and notices in the manner prescribed by law
- Enforce the statutory obligations assessed to the Sheriff by ARS 42-19108 through 42-19118 regarding the collection of delinquent personal property taxes (all personnel in carrying out this mission will apply the principles of "Due Diligence")
- Serve or return to the court common legal process (summons, subpoena, citation, order, notice, etc.) that is received by the Sheriff for service within ten judicial days after date of receipt
- Complete 90% of all Writs of Restitution within eight judicial days after receipt
- Collect delinquent tax or appropriately clear at least 90% of all delinquent tax warrants issued to the Sheriff for collection within a calendar year

Dial Dictation
- Transcribe law enforcement reports, enter physical and out of custody arrest records into the Spillman Law Enforcement database, and disseminate reports to law enforcement investigations and criminal justice processes
- Transcribe physical arrest reports so that the finished product is available to the court liaison prior to initial appearance (within 24 hours of arrest)
- Transcribe case reports requested by Homicide, Internal Affairs, and other criminal investigation units where an arrest is imminent
- Transcribe all other reports within three days of receipt
- Provide instructional services for new employee introduction to the dictation system

Program Summary

Department: SHERIFF
Program: INVESTIGATIONS

- Perform quality control and make corrections to incident reports per deputy instructions

Forensics
- Provide around the clock expert technical crime scene processing and evidence gathering services to support the department's law enforcement mission
- Provide electronic fingerprint identification services, on behalf of the state, for local law enforcement agencies to aid in the identification of suspects and prisoners
- Provide around the clock, highly technical, crime scene processing and evidence collection services
- Meet departmental requests for public relations photography services
- Provide fingerprint services as an Arizona Automated Fingerprint Identification System (AZ AFIS), Full Access System Terminal (FAST) site (services involve fingerprint preparation, electronic submission to the state database, and comparison services)
- Positively identify inmates booked into the Pima County Adult Detention Center by agencies served under the AZ AFIS intergovernmental agreement prior to their release
- Provide in house photographic processing services in support of the department's law enforcement and other units
- Provide statutorily mandated sex offender registration services

Property & Evidence
- Support the department's law enforcement function and provide a service to the public by maintaining a system of secure, safe, efficient storage of property and evidence coming into possession of the department, providing laboratory evidence analysis services, maintaining accurate records, allowing lawful access to evidence, and providing for lawful disposal of unneeded property
- Provide timely customer service to internal and external clients either by appointment, or at the public counter
- Barcode all new and existing property and evidence inventory to improve the department's ability to manage warehouse inventory operations, and to provide real time information to detectives and other personnel about the status of individual pieces of evidence
- Reduce the volume of manual records associated with the chain-of-custody by converting to automated, electronic records to allow faster, more convenient review of evidence item descriptions.
- Identify and dispose of all evidence associated with misdemeanor cases no longer needed for criminal prosecution
- Dispose of unnecessary marijuana inventory
- Develop and implement a new property disposal policy consistent with state law that will emphasize sale of property authorized for disposal to benefit the General Fund
- Develop and implement a disposal policy for firearms which may permit trading weapons authorized for disposal to a distributor that will credit the department with the value of the lot toward the purchase of duty weapons and equipment
- Provide crime lab services in support of the department's criminal investigation function

Records Maintenance
- Collect, process, maintain, and disseminate criminal and traffic information generated by the department
- Disseminate law enforcement records as requested by entitled public persons and criminal justice agencies
- Provide courtroom testimony as required by subpoena
- Process and distribute incoming documents as required by other agencies
- Maintain an audit trail of financial transactions
- Administer document transfer and retention schedules
- Submit Uniform Crime Reports (UCR) to Arizona Department of Public Safety (AZ DPS)
- Provide customer service and information to the public and law enforcement personnel

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Calendar year clearance % - violent crimes	57%	50%	60%
Calendar year clearance % - property crimes	11%	9%	16%
% of writs of restitution completed with 8 judicial days of receipt	99%	99%	99%
% of delinquent tax warrants resolved	97%	97%	97%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	12,103,886	13,524,364	16,620,970
SUPPLIES AND SERVICES	1,644,318	1,334,765	2,562,123
CAPITAL OUTLAY	215,193	0	33,900
Total Program Expenditures	**13,963,397**	**14,859,129**	**19,216,993**
Program Funding by Source			
Revenues			
TAXES	38,868	20,000	48,000

Program Summary

Department: SHERIFF
Program: INVESTIGATIONS

LICENSES & PERMITS	15,548	13,500	15,500
CHARGES FOR SERVICES	160,339	150,000	155,000
MISCELLANEOUS	2,072	0	0
Operating Revenue Sub-Total	**216,827**	**183,500**	**218,500**
INTERGOVERNMENTAL	638,345	527,121	719,223
Grant Revenue Sub-Total	**638,345**	**527,121**	**719,223**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(263,332)**	**(1,378)**	**0**
General Fund Support	**13,371,557**	**14,149,886**	**18,279,270**
Total Program Funding	**13,963,397**	**14,859,129**	**19,216,993**
Program Staffing (FTEs)	**194.0**	**195.0**	**232.0**

Supplemental Packages Approved

Supplemental Package P - Funding for Grant Positions - is associated with this program. Funding of this package provides for one position previously funded by a grant which is now unavailable. The package requested a total of $138,792 in personal services. Data presented on the previous page does not reflect the $138,792 in expenditures that have been adopted, because the budget authority is being retained in the Board of Supervisor's Budget Stabilization Fund, until final confirmation of grant reductions are determined. This supplemental request is associated with other programs within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: SHERIFF
Program: OPERATIONS

Function

Provide emergency, non-emergency, and other public safety services to the unincorporated areas of Pima County.

Description of Services

The Operations Program deploys commissioned deputies to preserve the peace, arrest criminals, and prevent/suppress breaches of the peace. This program implements community policing initiatives to improve interaction with the service population, identifying problem areas, and responding accordingly. Also included in this program are specially trained officers to support the patrol functions.

Program Goals and Objectives

The goals and objectives of the Operations Program are organized into two general divisions: Patrol and Support Operations.

PATROL DIVISION

Patrol Districts - Ajo, Foothills, Green Valley, Rincon, San Xavier, and Tucson Mountain
- Patrol districts to answer emergency and non-emergency calls for services from the public
- Investigate all traffic incidents
- Enforce Arizona State laws and County ordinances
- Conduct a proactive patrol 24 hours a day, seven days a week
- Facilitate a safe environment and improve the quality of life for the citizens of Pima County, in part, through active community policing

SUPPORT OPERATIONS DIVISION

Special Operations includes the following units: Motorcycle Enforcement, Traffic Investigations, School Resource Officers, DARE (Drug Abuse Resistance Education), Park Enforcement, Search & Rescue, and Sheriff's Posse

Tactical Response includes the following units: Air Unit, Bomb Squad, Canine, Hostage Negotiations, SWAT (Special Weapons & Tactics), Safe Streets, and Regional SWAT Training

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Calls for service	154,485	161,685	170,000
Arrests	18,366	17,523	18,000
On-site calls	24,541	24,072	25,000
Response time (minutes) for priority one calls	7:23	7:27	7:00

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	20,991,355	24,749,695	27,337,286
SUPPLIES AND SERVICES	5,156,272	5,221,077	5,626,653
CAPITAL OUTLAY	344,876	0	571,511
Total Program Expenditures	**26,492,503**	**29,970,772**	**33,535,450**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	883	0	0
FINES AND FORFEITS	9,133	5,300	10,000
MISCELLANEOUS	2,851	0	0
Operating Revenue Sub-Total	**12,867**	**5,300**	**10,000**
INTERGOVERNMENTAL	829,861	261,736	1,394,426
MISCELLANEOUS	8,075	0	0
Grant Revenue Sub-Total	**837,936**	**261,736**	**1,394,426**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**832**	**(630)**	**0**
General Fund Support	**25,640,868**	**29,704,366**	**32,131,024**
Total Program Funding	**26,492,503**	**29,970,772**	**33,535,450**

Program Summary

Department: SHERIFF
Program: OPERATIONS

Program Staffing (FTEs)	**322.0**	**324.0**	**343.5**

Supplemental Packages Approved

Supplemental Package D - Additional Commissioned Staff - is associated with this program. Partial funding of this package provides $140,912 for personal services, $22,470 for supplies and services, and $74,264 in capital. The package requested a total of $8,452,663 in expenditures ($5,130,577 for personal services, $631,136 for supplies and services, and $2,690,950 in capital). Data presented on the previous page includes $237,646 in expenditures. This supplemental request is associated with other programs within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package H - Final Funding for COPS in Schools '02 Grant - is associated with this program. Funding of this package provides $132,523 for personal services to complete funding of the program for four deputies. The data presented on the previous page includes $132,523 in additional expenditures.

Supplemental Package I - Funding for COPS in Schools '05 Grant - is associated with this program. Funding of this package provides $143,225 for personal services and $139,668 for supplies and services which represent Pima County's annual matching requirement for four deputies for the COPS in Schools '05 grant. The data presented on the previous page includes $282,893 in additional expenditures.

Superior Court

Expenditures: 42,873,403 **Revenues:** 12,986,930

FTEs 654.7

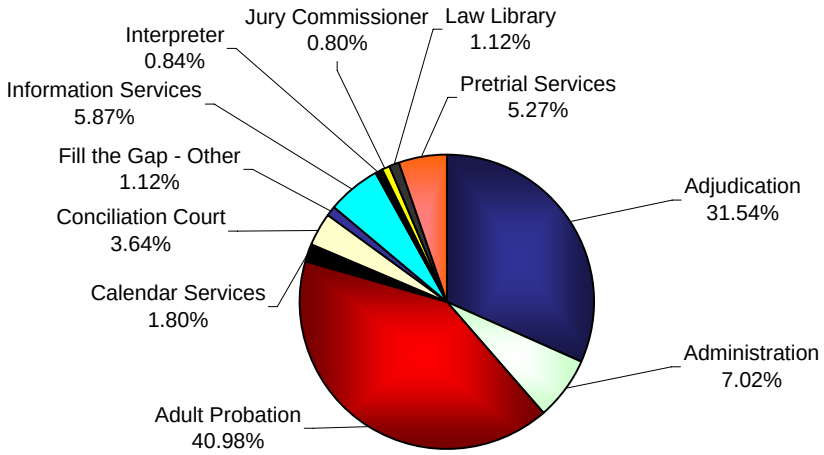
Function Statement:

Adjudicate cases in which exclusive jurisdiction is not vested in another court. Provide administrative services and automated information systems to the court. Provide interpreting services to non-English speaking and hearing impaired defendants, witnesses, and victims. Provide custody/visitation evaluation and mediation, marriage/divorce counseling, and custody evaluations. Provide a legal collection and library facility and assist in the retrieval of information. Provide jurors for Superior Court, Justice Courts, and Tucson Municipal Court. Publish the daily calendar, collect and analyze statistics, and manage the daily calendars for Superior Court divisions. Conduct investigations of defendants and provide supervision of probationers. Provide information about arrestees and detainees to the judicial divisions and monitor compliance with conditions of release.

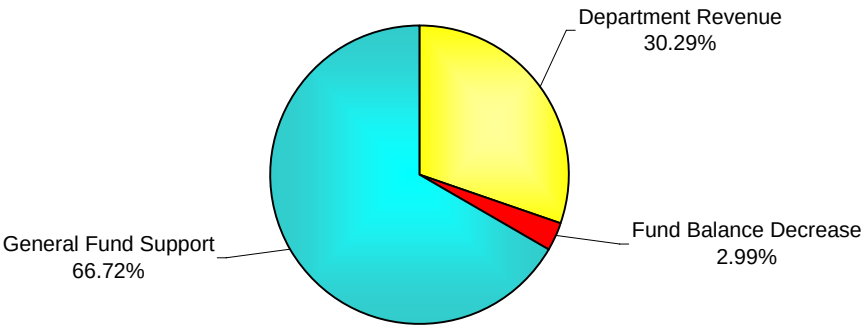
Mandates:

ARS Title 12: Courts and Civil Proceedings; ARS Title 13: Criminal Code;
ARS Title 21: Juries; ARS Title 25: Marital and Domestic Relations;
ARS Title 31: Prisons and Prisoners; and ARS Title 41: State Government

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: SUPERIOR COURT

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADJUDICATION	11,757,311	13,004,403	13,521,349
ADMINISTRATION	1,940,519	2,674,217	3,010,405
ADULT PROBATION	16,816,228	18,374,686	17,568,005
CALENDAR SERVICES	652,393	731,369	770,923
CONCILIATION COURT	1,245,249	1,567,739	1,559,690
FILL THE GAP - OTHER COURT DEPARMENTS	403,976	483,080	482,200
INFORMATION SERVICES	2,514,588	2,649,896	2,514,910
INTERPRETER	314,233	352,413	360,230
JURY COMMISSIONER	306,517	339,882	347,230
LAW LIBRARY	391,847	449,286	480,607
PRETRIAL SERVICES	1,980,965	2,169,141	2,257,854
Total Expenditures	**38,323,826**	**42,796,112**	**42,873,403**
Funding by Source			
Revenues			
ADJUDICATION	1,649,233	1,501,179	1,636,400
ADMINISTRATION	4,070	0	0
ADULT PROBATION	9,917,757	9,703,995	10,072,038
CALENDAR SERVICES	6	0	0
CONCILIATION COURT	562,371	510,328	542,768
INFORMATION SERVICES	716,518	770,200	524,200
INTERPRETER	140	0	0
LAW LIBRARY	237,017	206,342	211,524
PRETRIAL SERVICES	7	0	0
Total Revenues	**13,087,119**	**12,692,044**	**12,986,930**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(270,244)**	**1,970,516**	**1,282,689**
General Fund Support	**25,506,951**	**28,133,552**	**28,603,784**
Total Program Funding	**38,323,826**	**42,796,112**	**42,873,403**
Staffing (FTEs) by Program			
ADJUDICATION	160.9	167.9	172.3
ADMINISTRATION	31.3	43.8	44.2
ADULT PROBATION	304.3	305.5	307.2
CALENDAR SERVICES	18.0	18.0	18.0
CONCILIATION COURT	19.0	19.0	19.0
FILL THE GAP - OTHER COURT DEPARMENTS	7.0	9.2	10.2
INFORMATION SERVICES	28.5	25.5	25.5
INTERPRETER	6.0	6.0	6.0
JURY COMMISSIONER	8.0	8.0	8.0
LAW LIBRARY	4.0	4.0	4.0
PRETRIAL SERVICES	43.6	40.3	40.3
Total Staffing (FTEs)	**630.7**	**647.2**	**654.7**

Program Summary

Department: SUPERIOR COURT
Program: ADJUDICATION

Function

Adjudicate all cases filed in the Superior Court.

Description of Services

Adjudicate cases in which exclusive jurisdiction is not vested in another court, cases of equity and of law which involve title to or possession of real property, cases involving the legality of any tax imposed or assessment, cases involving the legality of any toll or municipal ordinance, cases in which the demand or value of property in controversy amounts to $5,000 or more, and criminal felony and misdemeanor cases not otherwise provided for by law. Ensure the security of citizens and staff occupying or visiting court facilities.

Program Goals and Objectives

- Provide for the timely, fair and efficient administration of justice under the law, in a manner that instills and sustains the public's confidence in the judicial system
- Ensure safety of public and employees occupying court facilities and safeguard all physical assets

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Population served	926,052	943,795	961,519
Total cases filed	24,623	24,940	25,268
Total cases pending	30,111	30,659	30,946
Visitors screened entering building	695,895	740,996	776,000

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	9,489,656	10,591,274	11,190,915
SUPPLIES AND SERVICES	2,255,239	2,348,529	2,283,434
CAPITAL OUTLAY	12,416	64,600	47,000
Total Program Expenditures	**11,757,311**	**13,004,403**	**13,521,349**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	341,077	262,000	262,000
CHARGES FOR SERVICES	132,432	125,023	125,023
MISCELLANEOUS	24,272	10,000	10,000
Operating Revenue Sub-Total	**497,781**	**397,023**	**397,023**
INTERGOVERNMENTAL	776,285	720,000	867,098
INTEREST	12,251	10,197	15,400
MISCELLANEOUS	88	0	0
Special Programs Revenue Sub-Total	**788,624**	**730,197**	**882,498**
INTERGOVERNMENTAL	362,696	373,959	356,879
INTEREST	132	0	0
Grant Revenue Sub-Total	**362,828**	**373,959**	**356,879**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(405,684)**	**(301,692)**	**(356,006)**
General Fund Support	**10,513,762**	**11,804,916**	**12,240,955**
Total Program Funding	**11,757,311**	**13,004,403**	**13,521,349**
Program Staffing (FTEs)	**160.9**	**167.9**	**172.3**

Program Summary

Department: SUPERIOR COURT
Program: ADMINISTRATION

Function

Provide administrative services to the court and its departments.

Description of Services

Services provided include human resources management, training and education, facility and resource management, research and statistical information, and financial management. (Note: In January 2006, Superior Court and Juvenile Court Human Resource and Training and Education departments were each consolidated to form a combined department serving both courts.)

Program Goals and Objectives

- Continue efforts to obtain outside funding in support of court operations
- Ensure all mandated services are provided
- Establish protocols for achieving mandates with continuing efforts
- Ensure adequate security
- Enhance the responsiveness to the needs of the judicial divisions
- Ensure that all employees achieve mandatory training requirements
- Maintain suitable facilities in which to hold court
- Produce mandated monthly Supreme Court reports

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Court staff supported	631	1,213	1,212
Job applicants processed	2,585	3,850	5,000
Funds administered	$38,275,689	$41,719,362	$42,873,403
Grants/state programs managed	18	18	18

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,654,841	2,474,193	2,655,512
SUPPLIES AND SERVICES	283,630	200,024	354,893
CAPITAL OUTLAY	2,048	0	0
Total Program Expenditures	**1,940,519**	**2,674,217**	**3,010,405**
Program Funding by Source			
Revenues			
MISCELLANEOUS	4,070	0	0
Operating Revenue Sub-Total	**4,070**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,936,449**	**2,674,217**	**3,010,405**
Total Program Funding	**1,940,519**	**2,674,217**	**3,010,405**
Program Staffing (FTEs)	**31.3**	**43.8**	**44.2**

Program Summary

Department: SUPERIOR COURT
Program: ADULT PROBATION

Function

Serve the court, actively promote community safety, facilitate positive behavioral change in probationers, and promote victim rights.

Description of Services

Provide the court with the highest quality information available to assist in judicial decisions. Assess defendants' risk to the community, identify and address their needs by implementing outcome-based supervision plans designed to bring about lasting behavioral change. Seek victims' input and facilitate their involvement in the restoration process. Monitor and facilitate probationer compliance with court orders and laws, reward progress, and respond appropriately to violations. Participate in the research, development, and advancement of community supervision.

Program Goals and Objectives

- Support the Drug and Mental Health Court models that address specific offender populations
- Continue to provide specialized services that address specific offender populations, including chronic DUI offenders, the special learning needs population, those with severe mental health issues, those that abuse illegal substances, those convicted of sex or sex-related crimes, and domestic violence offenders
- Maintain the Adult Probation Enterprise Tracking System (APETS)
- Promote the development of motivational interviewing skills for line staff
- Increase participation in the Literacy Education and Resource Network (LEARN) which provides the opportunity to earn a high school equivalency diploma
- Continue to promote the Safe Neighborhood program
- Continue association with the Fugitive Investigative Strike Team and improve the apprehension of absconders
- Continue involvement with the Animal Cruelty Task force of Southern Arizona
- Continue community service involvement with three neighborhood Weed and Seed Projects, which attempt to reduce crime in targeted areas

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Probationers supervised	7,387	7,551	7,715
Reports written prior to sentencing	4,082	4,188	4,540
Community service hours completed	226,532	197,926	197,926
Probation fees collected	$1,373,461	$1,314,762	$1,362,003
Probationers enrolled in adult education	708	520	650
GEDs awarded	79	75	80
Negative drug tests	95%	88%	88%
Absconders apprehended	770	662	662
Probationers successfully terminated	66%	69%	69%
Violators brought before court	1,348	2,078	2,078

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	13,488,214	15,530,538	15,371,266
SUPPLIES AND SERVICES	3,246,161	2,844,148	2,172,229
CAPITAL OUTLAY	81,853	0	24,510
Total Program Expenditures	**16,816,228**	**18,374,686**	**17,568,005**
Program Funding by Source			
Revenues			
MISCELLANEOUS	1,633	0	0
Operating Revenue Sub-Total	**1,633**	**0**	**0**
CHARGES FOR SERVICES	1,513,271	1,462,476	1,524,451
INTEREST	51,033	29,450	57,450
MISCELLANEOUS	14,457	0	0
Special Programs Revenue Sub-Total	**1,578,761**	**1,491,926**	**1,581,901**
INTERGOVERNMENTAL	8,328,645	8,212,069	8,490,137
INTEREST	8,718	0	0
Grant Revenue Sub-Total	**8,337,363**	**8,212,069**	**8,490,137**

Program Summary

Department: SUPERIOR COURT
Program: ADULT PROBATION

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	(144,249)	1,474,489	888,855
General Fund Support	7,042,720	7,196,202	6,607,112
Total Program Funding	16,816,228	18,374,686	17,568,005
Program Staffing (FTEs)	304.3	305.5	307.2

Program Summary

Department: SUPERIOR COURT
Program: CALENDAR SERVICES

Function

Provide general information to the public regarding the court and specific case information. Work with divisions in assuring cases comply with court rules and procedures.

Description of Services

Provide printed and online calendaring information. Manage databases used for reports and statistics. Review cases for compliance. Assist the public with directions, case status, court procedures, and set hearing dates. Schedule judicial officers to hear events. Coordinate court activities with other court departments.

Program Goals and Objectives

- Provide increased assistance to pro per litigants
- Increase automation capabilities
- Work with division staff to improve case management

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Cases filed	24,623	24,940	25,268
Cases disposed	23,654	24,392	24,981
Population served	926,052	943,795	961,519

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	634,668	715,890	755,444
SUPPLIES AND SERVICES	17,725	15,479	15,479
Total Program Expenditures	**652,393**	**731,369**	**770,923**
Program Funding by Source			
Revenues			
MISCELLANEOUS	6	0	0
Operating Revenue Sub-Total	**6**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**652,387**	**731,369**	**770,923**
Total Program Funding	**652,393**	**731,369**	**770,923**
Program Staffing (FTEs)	**18.0**	**18.0**	**18.0**

Program Summary

Department: SUPERIOR COURT
Program: CONCILIATION COURT

Function

Provide alternatives to costly litigation, such as, custody/parenting time mediations, evaluations, and conciliation counseling by order of the court and as provided by statute. Administer the judicial supervision program, parent information program, and payments for professional services through the expedited child support and parenting fund. Serve as parent coordinator in family law cases.

Description of Services

Provide mandatory mediation, custody and access evaluations, and conciliation counseling as direct mandated services. Provide parent coordinator services to the court, administer and monitor the Mandatory Parent Information Program, Judicial Supervision Program, Limited Child Custody Evaluation Panel, and Contract Court/Community Services. Serve as a resource to the court and the community by providing training and education in human/cultural diversity.

Program Goals and Objectives

- Provide mandated child and family services for the family law division of the Superior Court
- Survey mandatory parent divorce education programs and judicial supervision clients
- Complete analysis of domestic violence screening results and present findings with policy recommendations
- Ongoing program evaluation of parenting coordinator program

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Mediation cases processed	1,572	1,750	1,850
Custody evaluation cases reviewed	94	90	90
Parent education clients educated	4,541	4,500	4,750
Conciliation case counseling provided	104	100	100
Judicial supervision of cases involving children	305	300	300
Expedited Fund cases reviewed	166	165	165
Active Parent Coordinator cases	3	4	5
Non-petitioned counseling cases	34	36	40

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	858,538	1,037,437	1,021,462
SUPPLIES AND SERVICES	386,711	530,302	538,228
Total Program Expenditures	**1,245,249**	**1,567,739**	**1,559,690**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	529,782	480,100	507,800
INTEREST	11,593	6,500	6,500
MISCELLANEOUS	2,095	0	0
Special Programs Revenue Sub-Total	**543,470**	**486,600**	**514,300**
INTERGOVERNMENTAL	18,901	23,728	28,468
Grant Revenue Sub-Total	**18,901**	**23,728**	**28,468**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(15,967)**	**297,000**	**212,591**
General Fund Support	**698,845**	**760,411**	**804,331**
Total Program Funding	**1,245,249**	**1,567,739**	**1,559,690**
Program Staffing (FTEs)	**19.0**	**19.0**	**19.0**

Program Summary

Department: SUPERIOR COURT
Program: FILL THE GAP - OTHER COURT DEPARMENTS

Function

Provide case processing assistance to participating courts in Pima County.

Description of Services

The Superior Court in Pima County, on behalf of the Clerk of the Superior Court and the Justice Courts proposes to continue the Criminal Case Reduction and Process Improvement Project that was funded by Fill The Gap in fiscal year 2001/02 and fiscal year 2002/03. This project is a multifaceted approach to improving criminal case processing and to streamlining workflow. (Note: This program contains Fill the Gap budgets for all courts except Superior Court. The Superior Court Fill The Gap budget is included in the Adjudication program.)

Program Goals and Objectives

- Improve probation collections as a result of continuation of noticing project
- Cost savings from utilizing electronic means of document/minute entry distribution
- Probation supervision provided for Justice Courts
- Automated data transfer for weekend cases from Tucson to Ajo Justice Court
- Improved criminal case flow practices

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
n/a			

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	330,746	415,440	404,506
SUPPLIES AND SERVICES	31,760	39,340	30,768
CAPITAL OUTLAY	41,470	28,300	46,926
Total Program Expenditures	**403,976**	**483,080**	**482,200**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**403,976**	**483,080**	**482,200**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**403,976**	**483,080**	**482,200**
Program Staffing (FTEs)	**7.0**	**9.2**	**10.2**

Program Summary

Department: SUPERIOR COURT
Program: INFORMATION SERVICES

Function

Provide coordinated long range information technology system analysis, planning, and design services in support of all court programs. Provide maintenance and technical assistance for all court technology infrastructure and equipment.

Description of Services

Conduct day to day system and equipment installation, maintenance, operation, and administrative support for the court's data networking systems, personal computers, and software application programs. Coordinate and provide technology related purchasing advice, troubleshooting, maintenance, desktop application support, and the court's presence on the internet.

Program Goals and Objectives

- Provide reliable, effective, and consistent high quality technology systems and services to the court in a timely manner
- Enable and enhance public access to court information

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Help Desk calls resolved:	4,426	4,000	3,900
During the initial call	33%	33%	33%
During the same day	56%	62%	62%
Within 24 hours	86%	87%	87%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,556,074	1,688,598	1,776,810
SUPPLIES AND SERVICES	700,829	732,298	509,100
CAPITAL OUTLAY	257,685	229,000	229,000
Total Program Expenditures	**2,514,588**	**2,649,896**	**2,514,910**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	397,110	384,000	384,000
INTEREST	11,082	6,000	6,000
Special Programs Revenue Sub-Total	**408,192**	**390,000**	**390,000**
INTERGOVERNMENTAL	308,326	380,200	134,200
Grant Revenue Sub-Total	**308,326**	**380,200**	**134,200**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(60,496)**	**(6,192)**	**5,000**
General Fund Support	**1,858,566**	**1,885,888**	**1,985,710**
Total Program Funding	**2,514,588**	**2,649,896**	**2,514,910**
Program Staffing (FTEs)	**28.5**	**25.5**	**25.5**

Program Summary

Department: SUPERIOR COURT
Program: INTERPRETER

Function

Provide court interpreting service to non-English speaking defendants, witnesses, and victims who are unable to understand the proceedings. The court interpreter is the language conduit which allows the defendant, witness, and victim to be linguistically and cognitively present in the courtroom as well as to allow them to take advantage of services provided by other court departments such as Pretrial Service and Adult Probation. Allow access to the Superior Courts, including the Office of the Jury Commissioner, Probate, and Conciliation Courts, by limited and non-English speaking members of the public, by providing interpreting, translation, and direct language services and informational literature.

Description of Services

Provide interpreting services to non-English speaking and hearing impaired defendants, witnesses, and victims who are unable to understand court proceedings.

Program Goals and Objectives

- Provide effective coverage to the courts with minimal utilization of per diem interpreters
- Ensure effective communication services for the monolingual and deaf
- Recruit additional lesser-used language interpreters
- Provide enhanced training and workshops to maintain a base of court trained uncommon language interpreters

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Hearings interpreted	5,426	6,422	7,706

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	305,818	339,745	347,562
SUPPLIES AND SERVICES	8,415	12,668	12,668
Total Program Expenditures	**314,233**	**352,413**	**360,230**
Program Funding by Source			
Revenues			
MISCELLANEOUS	140	0	0
Operating Revenue Sub-Total	**140**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**314,093**	**352,413**	**360,230**
Total Program Funding	**314,233**	**352,413**	**360,230**
Program Staffing (FTEs)	**6.0**	**6.0**	**6.0**

Program Summary

Department: SUPERIOR COURT
Program: JURY COMMISSIONER

Function

Provide qualified jurors to serve on trials in the Superior Court, Pima County Consolidated Justice Courts, Tucson City Court, state and county grand juries, and other municipal courts as requested.

Description of Services

Maintain and update the Pima County master jury list from Pima County registered voters and persons licensed by the Arizona Department of Transportation. Summon and qualify prospective jurors. Track and facilitate payment of jurors.

Program Goals and Objectives

- Continue to address jurors who fail to report to jury service
- Work with state legislators to revise recently enacted legislation which overburdens jurors legitimately eligible to be excused from jury service

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Jurors summoned	112,390	116,250	114,200
Population served	926,052	943,795	961,519

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	263,766	326,415	328,952
SUPPLIES AND SERVICES	31,092	13,467	18,278
CAPITAL OUTLAY	11,659	0	0
Total Program Expenditures	**306,517**	**339,882**	**347,230**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**306,517**	**339,882**	**347,230**
Total Program Funding	**306,517**	**339,882**	**347,230**
Program Staffing (FTEs)	**8.0**	**8.0**	**8.0**

Program Summary

Department: SUPERIOR COURT
Program: LAW LIBRARY

Function

Provide access to current legal materials and information per ARS 12-305 as well as reference services and self-service access to court approved forms.

Description of Services

Provide a variety of constituents with an up-to-date collection of core legal material and assistance in the retrieval of information.

Program Goals and Objectives

- Maintain library and research information on the Superior Court Law Library website
- Enrich and monitor law library's practice materials within budget (filing fees)
- Continue respectful and beneficial customer service

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Books circulated	1,767	1,902	1,942
Library users	15,582	20,142	21,322
Reference interviews	2,351	2,958	3,261
Reference materials added or deleted	6,942	6,268	6,194
Invoices paid	218	177	184
Materials received	7,903	7,323	7,495
Books processed	8,913	12,865	11,428
Books returned to shelves	8,045	8,961	9,142

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	182,146	204,419	203,024
SUPPLIES AND SERVICES	209,701	244,867	277,583
Total Program Expenditures	**391,847**	**449,286**	**480,607**
Program Funding by Source			
Revenues			
MISCELLANEOUS	918	0	0
Operating Revenue Sub-Total	**918**	**0**	**0**
CHARGES FOR SERVICES	219,553	198,210	195,670
INTEREST	2,967	1,453	3,854
MISCELLANEOUS	13,579	6,679	12,000
Special Programs Revenue Sub-Total	**236,099**	**206,342**	**211,524**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(47,824)**	**23,831**	**50,049**
General Fund Support	**202,654**	**219,113**	**219,034**
Total Program Funding	**391,847**	**449,286**	**480,607**
Program Staffing (FTEs)	**4.0**	**4.0**	**4.0**

Program Summary

Department: SUPERIOR COURT
Program: PRETRIAL SERVICES

Function

Provide the court with timely information related to statutory release criteria in order to ensure each felony pretrial defendant and county misdemeanor arrestee is afforded the right to be considered for release under the least onerous conditions. Actively address court ordered conditions of release and other defendant identified needs for those defendants released under the supervision of Pretrial Services.

Description of Services

Interview each felony and county misdemeanor defendant and verify their stated community ties. Research criminal history databases for felony charged defendants (National Crime Information Center, Arizona Crime Information Center, Interstate Identification Index, County Attorney's Prosecutor System, Case Automated Tracking System, Juvenile On Line Tracking System, and the Sheriff Department's Inmate Tracking System). Research databases for misdemeanor charged defendants (Justice Court system, City Court system, Department of Motor Vehicles, and the Sheriff Department's Inmate Tracking System). Contact other third parties who might have information relevant to the release decision (Child Protection Services, parole/probation officers, alleged victims, out of state jurisdictions). Assess each defendant's risk for failure to appear and re-arrest, if released. Prepare a written, succinct report for the court of the findings and make a recommendation for release suitability. Screen county misdemeanor arrestees for eligibility for pre-release and release those suitable. Provide follow-up contact with those pre-released misdemeanor arrestees to remind them of their court date, and if a defendant failed to appear, follow-up contact is required to arrange for voluntary surrender. Reinvestigate those felony defendants held on bond to determine, with additional information, if the defendant would now be suitable for non-financial release. Initiate the setting of a review hearing with Superior Court, if there is a change in the defendant's circumstances that now warrant a rehearing on conditions of release. Prepare for the court an updated report and recommendation on all motions to modify conditions of release initiated by the defense attorney. Monitor compliance of conditions of release for each defendant released into the custody of this department and notify the court in a timely manner if a defendant is out of compliance. Identify appropriate referrals for each defendant based on court ordered conditions of release and any defendant identified needs. Minimize the issuance of warrants out of the arraignment court. Arrange for the self-surrender in Superior Court for those cases where warrants issued and the failure to appear does not seem intentional. Maintain an automated data system that is used to track demographic, case, and performance information on each felony pretrial defendant. Compile information related to staff workload and performance measurements.

Program Goals and Objectives

- Reduce unnecessary pretrial detention by identifying defendants appropriate for non-financial release
- Provide release alternatives to the court
- Provide assurance to the court that conditions of release are being observed on defendants supervised by this department
- Maintain an automated data system that captures relevant information pertaining to defendants and their cases, as well as information on staff workload measurements

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Felony initial appearance reports	9,247	9,468	10,013
Felony cases supervised	2,739	2,882	3,000
Reports submitted to Superior Court	3,341	2,990	3,045
County misdemeanor defendants processed	8,866	10,812	12,000

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,915,428	2,101,545	2,191,808
SUPPLIES AND SERVICES	65,537	67,596	66,046
Total Program Expenditures	**1,980,965**	**2,169,141**	**2,257,854**
Program Funding by Source			
Revenues			
MISCELLANEOUS	7	0	0
Operating Revenue Sub-Total	**7**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,980,958**	**2,169,141**	**2,257,854**
Total Program Funding	**1,980,965**	**2,169,141**	**2,257,854**
Program Staffing (FTEs)	**43.6**	**40.3**	**40.3**

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Enterprise Funds	Total Expenditures
MEDICAL SERVICES				
INSTITUTIONAL HEALTH				
HEALTH CARE FINANCING	68,275,025			68,275,025
INSTITUTIONAL HEALTH	15,079,039	500,000		15,579,039
KINO - UPI	14,791,667			14,791,667
TOTAL INSTITUTIONAL HEALTH	98,145,731	500,000		98,645,731
PIMA HEALTH SYSTEM & SERVICES				
AMBULATORY PROGRAM			101,368,476	101,368,476
CLAIMS PROCESSING SERVICES			257,182	257,182
COMMUNITY SERVICES SYSTEM			4,997,442	4,997,442
LONG TERM CARE PROGRAM			155,143,720	155,143,720
TOTAL PIMA HEALTH SYSTEM & SERVICES			261,766,820	261,766,820
PUBLIC HEALTH				
ADMINISTRATIVE SERVICES		679,011		679,011
COMMUNITY HEALTH & DIETETIC SERVICES		4,110,377		4,110,377
CONSUMER HEALTH & FOOD SAFETY		1,472,931		1,472,931
DIRECTOR'S OFFICE		67,488		67,488
DISEASE CONTROL		4,302,085		4,302,085
EMERGENCY MGT/HOMELAND SECURITY		913,812		913,812
FAMILY PLANNING		1,930,389		1,930,389
MOBILE SERVICES		101,610		101,610
ONE PERCENT FOR YOUTH		100,000		100,000
PIMA ANIMAL CARE CENTER		4,710,867		4,710,867
PUBLIC HEALTH NURSING		4,669,955		4,669,955
TOBACCO PREVENTION & CONTROL		1,778,368		1,778,368
VITAL REGISTRATION		464,416		464,416
TOTAL PUBLIC HEALTH		25,301,309		25,301,309
TOTAL MEDICAL SERVICES	**98,145,731**	**25,801,309**	**261,766,820**	**385,713,860**

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Enterprise Funds	Total Revenues
MEDICAL SERVICES				
INSTITUTIONAL HEALTH				
INSTITUTIONAL HEALTH	69,765	500,000		569,765
TOTAL INSTITUTIONAL HEALTH	69,765	500,000		569,765
PIMA HEALTH SYSTEM & SERVICES				
AMBULATORY PROGRAM			103,083,625	103,083,625
CLAIMS PROCESSING SERVICES			257,182	257,182
COMMUNITY SERVICES SYSTEM			4,308,130	4,308,130
LONG TERM CARE PROGRAM			156,370,285	156,370,285
TOTAL PIMA HEALTH SYSTEM & SERVICES			264,019,222	264,019,222
PUBLIC HEALTH				
COMMUNITY HEALTH & DIETETIC SERVICES		2,947,753		2,947,753
CONSUMER HEALTH & FOOD SAFETY		1,132,830		1,132,830
DISEASE CONTROL		2,758,684		2,758,684
EMERGENCY MGT/HOMELAND SECURITY		647,491		647,491
FAMILY PLANNING		945,041		945,041
PIMA ANIMAL CARE CENTER		3,157,841		3,157,841
PUBLIC HEALTH NURSING		1,257,327		1,257,327
TOBACCO PREVENTION & CONTROL		1,778,368		1,778,368
VITAL REGISTRATION		915,160		915,160
TOTAL PUBLIC HEALTH		15,540,495		15,540,495
TOTAL MEDICAL SERVICES	**69,765**	**16,040,495**	**264,019,222**	**280,129,482**

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

Functional Area/Super Department/Programs	FTEs
MEDICAL SERVICES	
INSTITUTIONAL HEALTH	
HEALTH CARE FINANCING	24.0
INSTITUTIONAL HEALTH	3.0
TOTAL INSTITUTIONAL HEALTH	27.0
PIMA HEALTH SYSTEM & SERVICES	
ADMINISTRATION	96.7
AMBULATORY PROGRAM	26.8
COMMUNITY SERVICES SYSTEM	7.8
HEALTH MANAGEMENT	51.9
LONG TERM CARE PROGRAM	785.1
TOTAL PIMA HEALTH SYSTEM & SERVICES	968.3
PUBLIC HEALTH	
ADMINISTRATIVE SERVICES	22.3
COMMUNITY HEALTH & DIETETIC SERVICES	76.0
CONSUMER HEALTH & FOOD SAFETY	26.8
DIRECTOR'S OFFICE	4.2
DISEASE CONTROL	49.7
EMERGENCY MGT/HOMELAND SECURITY	8.9
FAMILY PLANNING	23.7
MOBILE SERVICES	1.5
PIMA ANIMAL CARE CENTER	75.0
PUBLIC HEALTH NURSING	64.4
TOBACCO PREVENTION & CONTROL	5.8
VITAL REGISTRATION	10.2
TOTAL PUBLIC HEALTH	368.5
TOTAL MEDICAL SERVICES	**1,363.8**

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Institutional Health

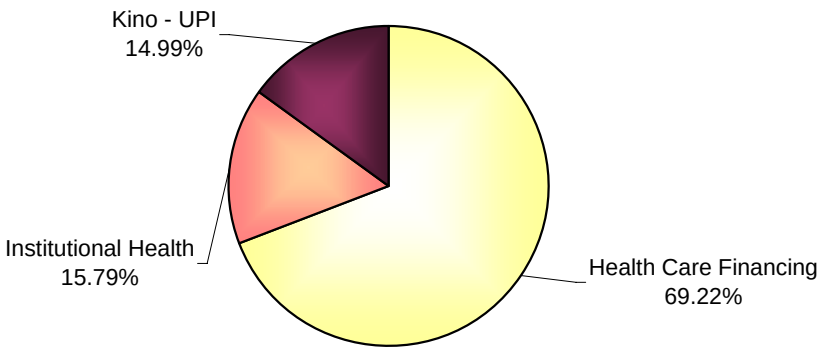
Expenditures: 98,645,731 **Revenues:** 569,765

FTEs 27.0

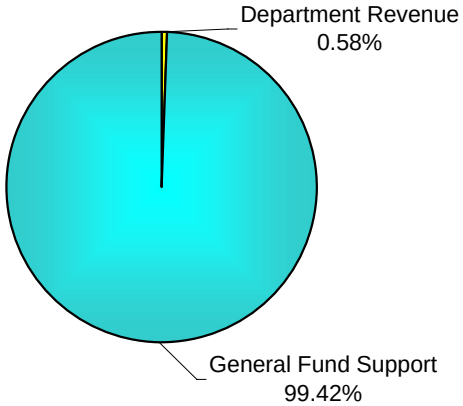
Function Statement: Oversee the health care services provided to the populations at the County's Adult and Juvenile detention centers by monitoring the performance of health care providers under contract to provide such services, ensuring the provision of quality health care and the reduction of County liability. Ensure the County's compliance with statutory obligations regarding health care and mental health care by funding the County's mandated contributions to state health care delivery systems and by funding of, and adjudicating claims for, the County's Title 36 mental health responsibilities. Provide technical assistance and other support to County administration regarding the County's health care components, including operational audits, feasibility studies, revenue maximization, and cost reduction. Provide lease oversight of University Physicians Healthcare Hospital at Kino, formerly known as Kino Community Hospital.

Mandates: ARS Title 11, Chapter 2: Board of Supervisors, Article 7: Medical Facilities and Care of Indigents; ARS Title 13, Chapter 14: Sexual Offenses, Section 13-1414: Expenses of Investigation; ARS Title 31, Chapter 1: Jails, Article 4: Inmate Health Care; ARS Title 36, Chapter 5: Mental Health Services

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: INSTITUTIONAL HEALTH

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
HEALTH CARE FINANCING	63,672,861	68,318,200	68,275,025
INSTITUTIONAL HEALTH	8,531,543	13,845,909	15,579,039
KINO - UPI	24,791,667	19,791,667	14,791,667
Total Expenditures	**96,996,071**	**101,955,776**	**98,645,731**
Funding by Source			
Revenues			
HEALTH CARE FINANCING	(1,070)	0	0
INSTITUTIONAL HEALTH	414,280	69,765	569,765
KINO - UPI	250	0	0
Total Revenues	**413,460**	**69,765**	**569,765**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**96,582,611**	**101,886,011**	**98,075,966**
Total Program Funding	**96,996,071**	**101,955,776**	**98,645,731**
Staffing (FTEs) by Program			
HEALTH CARE FINANCING	10.0	16.0	24.0
INSTITUTIONAL HEALTH	3.0	2.0	3.0
Total Staffing (FTEs)	**13.0**	**18.0**	**27.0**

Program Summary

Department: INSTITUTIONAL HEALTH
Program: HEALTH CARE FINANCING

Function

Fund and administer the County's contributions to state health care programs and Title 36 behavioral health care mandates to the eligible populations.

Description of Services

Pay the County's contribution of $14,951,800 to the Arizona Health Care Cost Containment System (AHCCCS) and $40,304,200 to the Arizona Long Term Care System (ALTCS) programs, as well as $2,192,974 in additional contributions resulting from the October, 2001 implementation of Proposition 204. Contract for and fund $9,035,570 for the County's mandated responsibilities for mental health services. (Note: These four items do not add exactly to the $66,694,915 in budgeted supplies and services because there are other budgeted items in this number.)

Program Goals and Objectives

- Avoid sanctions and penalties through timely payment of the County's contributions to state health care delivery systems
- Limit the County's liability by aggressively reviewing mental health care related claims submitted for payment and paying in a timely manner to realize quick pay discounts and exclude payments for unqualified patients

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Timely payment of all contributions	100%	100%	100%
Monthly audits of petition claims	yes	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	927,100	993,777	1,578,410
SUPPLIES AND SERVICES	62,730,230	67,324,423	66,694,915
CAPITAL OUTLAY	15,531	0	1,700
Total Program Expenditures	**63,672,861**	**68,318,200**	**68,275,025**
Program Funding by Source			
Revenues			
MISCELLANEOUS	(1,070)	0	0
Operating Revenue Sub-Total	**(1,070)**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**63,673,931**	**68,318,200**	**68,275,025**
Total Program Funding	**63,672,861**	**68,318,200**	**68,275,025**
Program Staffing (FTEs)	**10.0**	**16.0**	**24.0**

Program Summary

Department: INSTITUTIONAL HEALTH
Program: INSTITUTIONAL HEALTH

Function

Oversee and fund the County's obligation to provide health care to inmates at County correctional facilities. Provide technical assistance and analysis of the County's health care components to County administration.

Description of Services

Monitor, audit, and fund the provision of quality correctional health care at the Adult Detention Center and the Juvenile Detention Center . Evaluate and audit the County's health care components and report findings and make recommendations to County administration to improve efficiency, maximize revenues, and minimize expenses to the degree prudent.

Program Goals and Objectives

- Monitor and audit correctional health care vendor performance, program expenditures, and effectiveness to ensure fulfillment of health care mandates and prudent use of taxpayer dollars
- Provide meaningful and accurate data to County administration regarding health care practices and trends in the County, state, and nation as pertains to the health care services provided to County residents
- Minimize County liability through aggressive efforts in finding alternate payer sources for services previously funded by the County

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Monthly audits of correctional health care	yes	yes	yes
Inpatient inmates reviewed for AHCCCS eligibility	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	181,406	166,880	275,020
SUPPLIES AND SERVICES	8,308,321	13,679,029	15,304,019
CAPITAL OUTLAY	41,816	0	0
Total Program Expenditures	**8,531,543**	**13,845,909**	**15,579,039**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	270,833	0	0
MISCELLANEOUS	143,447	69,765	69,765
Operating Revenue Sub-Total	**414,280**	**69,765**	**69,765**
INTERGOVERNMENTAL	0	0	500,000
Grant Revenue Sub-Total	**0**	**0**	**500,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**8,117,263**	**13,776,144**	**15,009,274**
Total Program Funding	**8,531,543**	**13,845,909**	**15,579,039**
Program Staffing (FTEs)	**3.0**	**2.0**	**3.0**

Supplemental Packages Approved

Supplemental Package B - Adult Forensic Program Costs - is associated with this program. Partial funding of this package provides for forensic exams performed by an outside agency for collection of forensic evidence to be used in the prosecution of sexual assault cases. The package requested $253,560 in supplies and services. Data presented on this page includes $200,000 in expenditures.

Program Summary

Department: INSTITUTIONAL HEALTH
Program: KINO - UPI

Function

Administer the County's contract with University Physicians, Inc. (UPI) for the lease and operation of University Physicians Heathcare Hospital at Kino (UPHH), previously known as Kino Community Hospital.

Description of Services

Monitor and/or audit the lease contract between Pima County and UPI for compliance to terms of the lease and related contract payments, including expenses incurred, revenues generated, staffing levels, compliance with laws and regulations, and other terms and conditions expressed in the contract.

Program Goals and Objectives

- Ensure compliance with terms of the lease contract to maximize the potential benefit of the hospital to the residents in the vicinity
- Monitor and facilitate, as possible, UPI's progress in restoring the facility to a full service hospital to promote greater accessibility to health care on Tucson's south side
- Verify, through monitoring and auditing, UPI's expenses, revenues, and staffing levels to ensure that County funding levels are appropriate and in the best interest of the community

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Contractor in compliance with terms of lease	yes	yes	yes
Specialty services added to UPHH	4	6	2
Timely payments to contractor per lease	yes	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
SUPPLIES AND SERVICES	24,791,667	19,791,667	14,791,667
Total Program Expenditures	**24,791,667**	**19,791,667**	**14,791,667**
Program Funding by Source			
Revenues			
MISCELLANEOUS	250	0	0
Operating Revenue Sub-Total	**250**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**24,791,417**	**19,791,667**	**14,791,667**
Total Program Funding	**24,791,667**	**19,791,667**	**14,791,667**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

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Pima Health System & Services

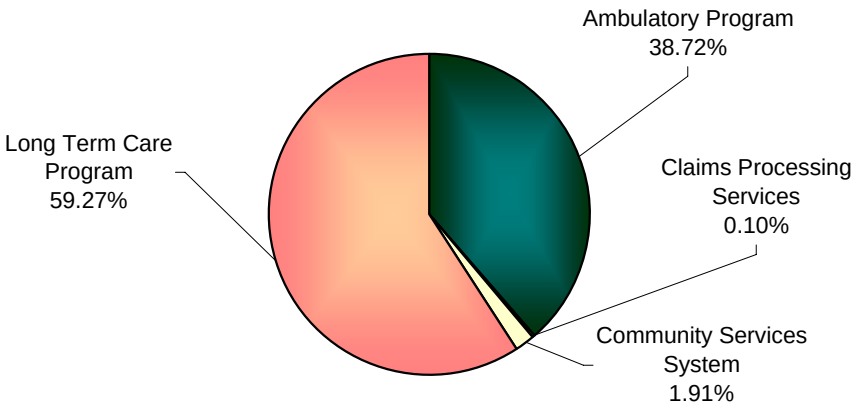
Expenditures: 261,766,820 **Revenues:** 264,019,222

FTEs 968.3

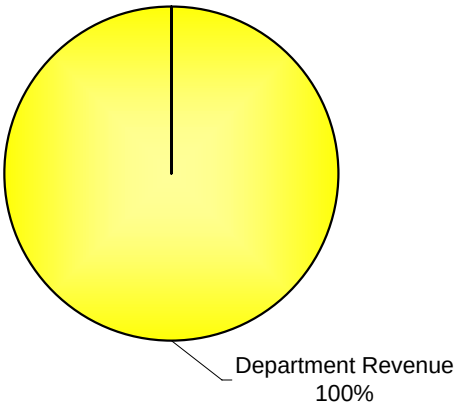
Function Statement: Operate an acute/ambulatory health plan for the Arizona Health Care Cost Containment System (AHCCCS) and administer a long term care program for the Arizona Long Term Care System (ALTCS).

Mandates: ARS Title 36, Chapter 29: Arizona Health Care Cost Containment System Administration, Article 1: Arizona Health Care Cost Containment System and Article 2: Arizona Long-Term Care System

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: PIMA HEALTH SYSTEM & SERVICES

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATION	(3,393,221)	0	0
AMBULATORY PROGRAM	98,443,591	105,626,618	101,368,476
CLAIMS PROCESSING SERVICES	58,416	97,718	257,182
COMMUNITY SERVICES SYSTEM	4,281,205	4,994,846	4,997,442
HEALTH MANAGEMENT	2,708,704	0	0
LONG TERM CARE PROGRAM	147,403,791	158,393,425	155,143,720
Total Expenditures	**249,502,486**	**269,112,607**	**261,766,820**
Funding by Source			
Revenues			
ADMINISTRATION	245,493	0	0
AMBULATORY PROGRAM	99,309,892	105,086,765	103,083,625
CLAIMS PROCESSING SERVICES	58,416	97,718	257,182
COMMUNITY SERVICES SYSTEM	3,761,557	4,308,130	4,308,130
LONG TERM CARE PROGRAM	146,951,273	159,983,785	156,370,285
Total Revenues	**250,326,631**	**269,476,398**	**264,019,222**
Net Operating Transfers In/(Out)	**0**	**0**	**(1,200,000)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(824,145)**	**(363,791)**	**(1,052,402)**
Total Program Funding	**249,502,486**	**269,112,607**	**261,766,820**
Staffing (FTEs) by Program			
ADMINISTRATION	78.2	87.6	96.7
AMBULATORY PROGRAM	23.9	26.8	26.8
COMMUNITY SERVICES SYSTEM	7.3	8.3	7.8
HEALTH MANAGEMENT	43.6	50.6	51.9
LONG TERM CARE PROGRAM	741.1	766.7	785.1
Total Staffing (FTEs)	**894.1**	**940.0**	**968.3**

Program Summary

Department: PIMA HEALTH SYSTEM & SERVICES
Program: ADMINISTRATION

Function

Carry salary, benefit, supply, and service expenses relating to Pima Health System (PHS) central services divisions (PHS Administrative Services, PHS & S Administrative Services, Medical Claims Adjudication, Financial Services, Information Services, Provider Services/Contracts, Grievance & Appeals, and Member Services).

Description of Services

Perform overall administration and the following functions for PHS: Medical Claims Adjudication, Financial Management & Reporting, Information Systems Management, Maintenance & Reporting, Contract Maintenance & Negotiations, Provider Services & Relations Activities, Grievances & Appeals, and Member Services. (Note: The FY 2005/06 and FY 2006/07 Adopted expenditures for this program are allocated out in full to the Ambulatory Program, Long Term Care Program (ALTCS), Community Services System (CSS), and Claims Processing Services.)

Program Goals and Objectives

- Provide quality administrative services to ensure all programs provide superior healthcare services
- Ensure the Ambulatory and ALTCS programs meet mandated AHCCCS operating and financial requirements
- Continue to develop new services that provide a positive impact for communities that Pima Health System serves
- Receive contract to continue operating the ALTCS line of business in both Pima and Santa Cruz counties which will be bid during fiscal year 2006/07

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Vital written materials translated	100%	100%	100%
Full compliance with Cultural Competency Program	yes	yes	yes
Full compliance with Corp. Comp./Grievance Pgrm.	yes	yes	yes
Current funding maintained w/no Gen Fund Support	yes	yes	yes
Accts. Pyble. & Procurement meet all requirements	yes	yes	yes
Claims paid within 30 days	90%	90%	90%
Claims paid within 90 days	99%	99%	99%
ALTCS contract awarded	n/a	n/a	yes
Submit quarterly reports within 60 days of qtr end	yes	yes	yes
Annual fin. audit with no internal control issues	yes	yes	yes
Unscheduled database server downtime per month	4 hours	1 hour	1 hour
Unsched. system & apps. server downtime per yr	2 hours	4 hours	4 hours
Response to provider satisfaction survey	n/a	n/a	40%
PCP appointments scheduled within 21 days	98%	98%	98%
Days to schedule specialist appointments	within 45 days	within 45 days	within 45 days
Network Development Plan accepted by AHCCCS	n/a	n/a	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	(5,693,763)	0	0
SUPPLIES AND SERVICES	2,300,542	0	0
Total Program Expenditures	**(3,393,221)**	**0**	**0**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	245,493	0	0
Operating Revenue Sub-Total	**245,493**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(3,638,714)**	**0**	**0**
Total Program Funding	**(3,393,221)**	**0**	**0**
Program Staffing (FTEs)	**78.2**	**87.6**	**96.7**

Program Summary

Department: PIMA HEALTH SYSTEM & SERVICES
Program: AMBULATORY PROGRAM

Function

Provide quality, cost effective ambulatory/acute medical services to members enrolled in the PHS Arizona Health Care Cost Containment System (AHCCCS) Ambulatory Program in Pima and Santa Cruz counties.

Description of Services

Provide a variety of medical services to qualified members of AHCCCS's ambulatory program. These categories of service include inpatient, emergency, physician, laboratory, radiology, pharmacy, behavioral health, transportation, and other ancillary medical services.

Program Goals and Objectives

- Improve the quality of services provided to members
- Continue to grow in membership

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Medical expense as a percent of operating revenue	91%	91%	91%
Administrative expense as a percent of operating revenue	7%	6%	6%
Enrolled membership at year end	28,832	28,806	28,949

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	3,887,174	3,105,918	3,107,052
SUPPLIES AND SERVICES	94,556,417	102,492,740	98,261,424
CAPITAL OUTLAY	0	27,960	0
Total Program Expenditures	**98,443,591**	**105,626,618**	**101,368,476**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	98,812,074	104,792,301	102,392,734
INTEREST	497,818	294,464	690,891
Operating Revenue Sub-Total	**99,309,892**	**105,086,765**	**103,083,625**
Net Operating Transfers In/(Out)	**0**	**0**	**(1,200,000)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(866,301)**	**539,853**	**(515,149)**
Total Program Funding	**98,443,591**	**105,626,618**	**101,368,476**
Program Staffing (FTEs)	**23.9**	**26.8**	**26.8**

Program Summary

Department: PIMA HEALTH SYSTEM & SERVICES
Program: CLAIMS PROCESSING SERVICES

Function

Provide support to the Department of Institutional Health (General Fund) for their Title 36 and correctional health responsibilities by performing coordination of benefits and claims processing/payment functions. Provide utilization management for Title 36 claims.

Description of Services

Use Pima Health System (PHS) utilization management personnel to manage the placement of Title 36 patients in community hospitals and validate the County's liability to ensure proper payment. Use PHS claims and financial personnel to coordinate benefits and ensure timely payment of medical claims. (Note: There are no FTEs assigned to this program. Personal services costs shown below are reimbursements for PHS claims and financial personnel.)

Program Goals and Objectives

- Minimize administrative and financial burdens to the Department of Institutional Health for their Title 36 and correctional health care responsibilities

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Timely payments to hospitals & other medical providers to obtain quick pay discount	100%	100%	100%
Payments within contract provisions	100%	90%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	43,276	57,696	146,952
SUPPLIES AND SERVICES	15,140	39,488	110,230
CAPITAL OUTLAY	0	534	0
Total Program Expenditures	**58,416**	**97,718**	**257,182**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	58,416	97,718	257,182
Operating Revenue Sub-Total	**58,416**	**97,718**	**257,182**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
Total Program Funding	**58,416**	**97,718**	**257,182**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: PIMA HEALTH SYSTEM & SERVICES
Program: COMMUNITY SERVICES SYSTEM

Function

Provide grant funded non-medical in-home and community-based services to frail elderly and younger, physically disabled Pima County residents.

Description of Services

Provide personal care, home nursing, attendant care service, adult day health care, home repair and adaptation, emergency response system, shopper service, sheltered employment, caregiver education and support program, housekeeping, in-home respite, and facility respite services to the residents of Pima County. The system utilizes a case management model to evaluate client needs, authorize and monitor services, and control costs.

Program Goals and Objectives

- Assist low income elderly and younger disabled residents of Pima County in remaining independent as long as possible in the community setting, enhancing the individual's quality of life and avoiding premature, more costly institutionalization

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Clients served	1,867	2,025	2,074
Average case levels maintained by case mgrs	84%	91%	94%
Housekeeping allocation utilized	84%	91%	91%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	396,128	465,947	473,929
SUPPLIES AND SERVICES	3,885,077	4,528,899	4,523,513
Total Program Expenditures	**4,281,205**	**4,994,846**	**4,997,442**
Program Funding by Source			
Revenues			
MISCELLANEOUS	0	300	300
Operating Revenue Sub-Total	**0**	**300**	**300**
INTERGOVERNMENTAL	3,761,557	4,307,830	4,307,830
Grant Revenue Sub-Total	**3,761,557**	**4,307,830**	**4,307,830**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**519,648**	**686,716**	**689,312**
Total Program Funding	**4,281,205**	**4,994,846**	**4,997,442**
Program Staffing (FTEs)	**7.3**	**8.3**	**7.8**

Program Summary

Department: PIMA HEALTH SYSTEM & SERVICES
Program: HEALTH MANAGEMENT

Function

The Health Management program includes salary and benefit expenses relating to mandated health management activities required by both of the Arizona Health Care Cost Containment System (AHCCCS) contracts for the Arizona Long Term Care System (ALTCS) and the Ambulatory Program. The specific services included are: Office of Medical Management, Preventative Health, Maternal & Child Health, Quality Management, Pharmacy Benefit Management, and Utilization Management.

Description of Services

Provide medical claims, authorization review, pharmacy benefit management, maternal and child health care, early and periodic screening, diagnosis and treatment (EPSDT), provider credentialing, fraud/abuse monitoring, and concurrent review. (Note: The FY 2005/06 and FY 2006/07 Adopted expenditures for this program are allocated out in full to other department programs, and therefore net to zero.)

Program Goals and Objectives

- Align the efforts of Pima Health System's medical staff within a distinct program so these personnel can focus on improving the medical care provided to members

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Med. Dir. reviews/signs all denied prior auths	yes	yes	yes
Days to review all non-formulary requests	7	7	7
1st trimester pregnant members administered prenatal care	64%	68%	70%
EPSDT well-child visits completed	80%	81%	82%
Adult women members receiving mammography screening	52%	51%	66%
All required providers utilized are credentialed	yes	yes	yes
Complaints investigated for vailidity	100%	100%	100%
All at-risk member cases reassessed every 30 days or less	yes	yes	yes
Prior auth issues resolved within 30 days	yes	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	2,708,704	0	0
Total Program Expenditures	**2,708,704**	**0**	**0**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**2,708,704**	**0**	**0**
Total Program Funding	**2,708,704**	**0**	**0**
Program Staffing (FTEs)	**43.6**	**50.6**	**51.9**

Program Summary

Department: PIMA HEALTH SYSTEM & SERVICES
Program: LONG TERM CARE PROGRAM

Function

Serve as the Arizona Long Term Care System program contractor for Title XIX services in Pima and Santa Cruz counties.

Description of Services

Provide a complement of services in the Long Term Care program to better serve the medical needs of qualified residents of Pima and Santa Cruz counties to include institutional, home, and community based services (HCBS), medical services, behavioral health services, and case management. The operating costs of Posada del Sol (PDS), the Behavioral Health (BH) team, and the Attendant Care Worker (ACW) program are included in the Long Term Care program.

Program Goals and Objectives

- Continue to provide medical care that is both fiscally responsible and respectful towards the needs of its members
- Maintain current membership, thereby allowing PHS to make a positive impact on the health of qualified residents of both Pima and Santa Cruz counties

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Medical expense as a % of operating revenue	92%	88%	88%
Administrative expense as a % of operating revenue	10%	10%	10%
Enrolled membership at year end	3,906	3,924	3,924
Annual licensing of Adult Foster Care (AFC) homes	yes	yes	yes
Quarterly AFC home visit for periodic monitoring	yes	yes	yes
Asstd Living Homes/Center residents surveyed	20%	20%	20%
ACW "Service Hour" gaps as a % of total svc. hours	n/a	n/a	< 1%
ACW "Service Gap" occurences as a % of total client days	n/a	n/a	< 1%
ACW adverse outcomes to clients as a result of service gaps	n/a	n/a	0
Annual evaluation of behavioral health providers	yes	yes	yes
Avail. behavioral hlth svcs fully AHCCCS compliant	yes	yes	yes
Well-child EPSDT screened for behavioral needs	75%	75%	75%
Case mgr intensive training within 45 days of hire	yes	yes	yes
Annual cost effective study for each HCBS member	yes	yes	yes
Level of care (LOC) assessment-HCBS members	every 90 days	every 90 days	every 90 days
LOC assessment for institutionalized members	every 180 days	every 180 days	every 180 days
Maintain BH licensure w/positive ADHS & Medicare reviews	yes	yes	yes
Maintain PDS licensure w/positive ADHS & Medicare reviews	yes	yes	yes
Maintain good standing with Medicaid/Medicare program requirements	yes	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	31,919,225	32,203,034	34,565,564
SUPPLIES AND SERVICES	115,484,566	126,140,785	120,578,156
CAPITAL OUTLAY	0	49,606	0
Total Program Expenditures	**147,403,791**	**158,393,425**	**155,143,720**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	146,626,924	159,804,295	155,988,443
INTEREST	271,852	163,490	361,842
MISCELLANEOUS	52,497	16,000	20,000
Operating Revenue Sub-Total	**146,951,273**	**159,983,785**	**156,370,285**

Program Summary

Department: PIMA HEALTH SYSTEM & SERVICES
Program: LONG TERM CARE PROGRAM

Net Operating Transfers In/(Out)	0	0	0
Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	452,518	(1,590,360)	(1,226,565)
Total Program Funding	147,403,791	158,393,425	155,143,720
Program Staffing (FTEs)	741.1	766.7	785.1

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Public Health

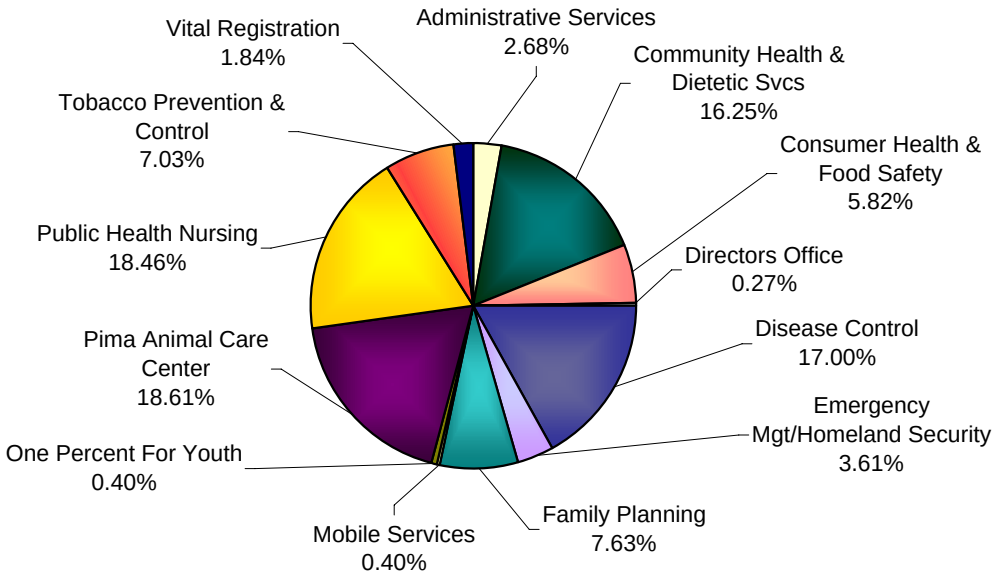
Expenditures: 25,301,309 **Revenues:** 15,540,495

FTEs 368.5

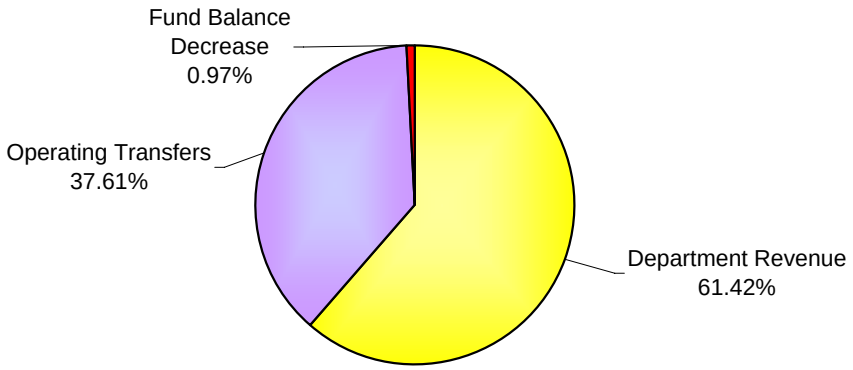
Function Statement: Monitor the County's health by conducting and coordinating a balanced program of primary, secondary, and tertiary prevention aimed at health promotion, disease prevention, and prompt medical treatment. Provide animal control and emergency management services.

Mandates: ARS Title 11, Chapter 7: Intergovernmental Operations, Article 6: Animal Control; ARS Title 26, Chapter 2: Emergency Management; ARS Title 36, Chapter 1: State and Local Boards and Departments of Health, Chapter 3: Vital Records and Public Health Statistics, and Chapter 6: Public Health Control; Pima County Code, Title 6: Animals, Title 8: Health and Safety, and Title 9: Public Peace, Morals and Welfare; Superfund Amendments and Reauthorization Act Title III: Emergency Planning and Community Right-To-Know

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: PUBLIC HEALTH

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATIVE SERVICES	314,755	581,881	679,011
COMMUNITY HEALTH & DIETETIC SERVICES	3,383,690	3,826,870	4,110,377
CONSUMER HEALTH & FOOD SAFETY	1,327,098	1,445,394	1,472,931
DIRECTOR'S OFFICE	59,884	194,278	67,488
DISEASE CONTROL	5,343,756	4,024,450	4,302,085
EMERGENCY MGT/HOMELAND SECURITY	3,020,707	2,614,334	913,812
FAMILY PLANNING	1,227,675	1,913,163	1,930,389
MOBILE SERVICES	134,246	115,813	101,610
ONE PERCENT FOR YOUTH	64,692	100,000	100,000
PIMA ANIMAL CARE CENTER	3,783,893	4,187,783	4,710,867
PUBLIC HEALTH NURSING	4,337,018	4,463,609	4,669,955
TOBACCO PREVENTION & CONTROL	1,298,068	1,353,868	1,778,368
VITAL REGISTRATION	410,204	415,139	464,416
Total Expenditures	**24,705,686**	**25,236,582**	**25,301,309**
Funding by Source			
Revenues			
ADMINISTRATIVE SERVICES	(27)	0	0
COMMUNITY HEALTH & DIETETIC SERVICES	2,436,680	2,743,410	2,947,753
CONSUMER HEALTH & FOOD SAFETY	1,009,083	1,132,830	1,132,830
DIRECTOR'S OFFICE	5,164	0	0
DISEASE CONTROL	3,445,619	2,711,611	2,758,684
EMERGENCY MGT/HOMELAND SECURITY	2,725,059	2,302,362	647,491
FAMILY PLANNING	897,222	968,317	945,041
MOBILE SERVICES	14,570	0	0
PIMA ANIMAL CARE CENTER	3,069,783	3,000,776	3,157,841
PUBLIC HEALTH NURSING	1,503,523	1,444,996	1,257,327
TOBACCO PREVENTION & CONTROL	1,452,875	1,355,637	1,778,368
VITAL REGISTRATION	822,070	860,000	915,160
Total Revenues	**17,381,621**	**16,519,939**	**15,540,495**
Net Operating Transfers In/(Out)	**6,616,866**	**8,782,212**	**9,515,376**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**707,199**	**(65,569)**	**245,438**
Total Program Funding	**24,705,686**	**25,236,582**	**25,301,309**
Staffing (FTEs) by Program			
ADMINISTRATIVE SERVICES	21.8	23.2	22.3
COMMUNITY HEALTH & DIETETIC SERVICES	81.2	73.5	76.0
CONSUMER HEALTH & FOOD SAFETY	26.0	27.3	26.8
DIRECTOR'S OFFICE	4.0	4.2	4.2
DISEASE CONTROL	50.1	45.7	49.7
EMERGENCY MGT/HOMELAND SECURITY	6.7	9.4	8.9

Department Summary by Program

Department: PUBLIC HEALTH

FAMILY PLANNING	20.1	23.7	23.7
MOBILE SERVICES	1.7	1.7	1.5
PIMA ANIMAL CARE CENTER	63.6	69.5	75.0
PUBLIC HEALTH NURSING	63.9	66.0	64.4
TOBACCO PREVENTION & CONTROL	6.8	5.2	5.8
VITAL REGISTRATION	9.0	9.0	10.2
Total Staffing (FTEs)	**354.9**	**358.4**	**368.5**

Program Summary

Department: PUBLIC HEALTH
Program: ADMINISTRATIVE SERVICES

Function

Administer and coordinate all County public health services. Provide administrative services and financial support to all programs.

Description of Services

Manage human resources, finance, inventory supply, information systems, administration, budgetary control, health planning, mobile services, and youth services.

Program Goals and Objectives

- Provide all health department programs with efficient support services to enhance the delivery of all services rendered to the residents of Pima County

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Contracts managed	200	210	210
Personnel managed	355	358	369
Facilities managed	24	24	24

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	54,669	287,716	198,377
SUPPLIES AND SERVICES	235,550	247,365	412,834
CAPITAL OUTLAY	24,536	46,800	67,800
Total Program Expenditures	**314,755**	**581,881**	**679,011**
Program Funding by Source			
Revenues			
MISCELLANEOUS	(27)	0	0
Operating Revenue Sub-Total	**(27)**	**0**	**0**
Net Operating Transfers In/(Out)	**263,963**	**557,620**	**632,719**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**50,819**	**24,261**	**46,292**
Total Program Funding	**314,755**	**581,881**	**679,011**
Program Staffing (FTEs)	**21.8**	**23.2**	**22.3**

Program Summary

Department: PUBLIC HEALTH
Program: COMMUNITY HEALTH & DIETETIC SERVICES

Function

Protect and promote the health of Pima County residents through the administration of programs providing supplemental food, nutrition education, breastfeeding education, cardiovascular disease prevention, breast and cervical cancer screening and detection, and folate education.

Description of Services

Screen, determine eligibility, and enroll low income clients in the Commodity Supplemental Food Program (CSFP/FOOD Plus), AZ Farmer's Market Nutrition Program (AZFMNP), Special Supplemental Nutrition Program for Women, Infants & Children (WIC), and/or Folate Program. Assess health risks, including growth monitoring, then provide client nutrition, breastfeeding, general health, high risk, and/or other education. Issue redeemable food instruments or certification cards to qualified, low income families to be used to obtain nutrient rich food through local vendors. Implement and evaluate heart disease prevention program that promotes physical activity among low income, primarily minority, grade school students. Screen, refer, and case manage uninsured and underinsured women (over 40 years of age) for breast and cervical cancer. Provide folate program education and multivitamin distribution to childbearing aged women to reduce neurotube birth defects.

Program Goals and Objectives

- Distribute AZFMNP 12 month coupon booklets to a minimum of 2,000 low income individuals
- Complete at least 52,000 certifications of low income women, infants, children, and seniors for WIC and CSFP programs
- Provide folate program education, intervention, and multivitamin distribution to no less than 5,000 limited income women in their childbearing years
- Enroll at least 2,800 grade school students in a physical activity program to reduce heart disease
- Provide a minimum of 100,000 health and nutrition education interventions to WIC and CSFP clients
- Provide no less than 1,250 uninsured or underinsured women with breast and cervical cancer screening, referral, and case management services
- Provide at least 195,000 WIC food packages, redeemed through local grocery stores for $9.8 million, to low income women, infants, and children

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
AZ Farmer's Market food packages issued	3,730	2,200	2,000
CSFP food packages issued	57,042	54,600	55,000
Folate program participants	1,207	5,000	5,000
Heart disease prevention students	3,350	3,200	2,800
Nutrition education interventions	95,102	100,000	100,000
Well Woman program participants	1,163	1,250	1,250
WIC food packages issued	196,231	195,000	195,000

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	2,659,964	2,999,313	3,286,451
SUPPLIES AND SERVICES	723,726	815,057	802,726
CAPITAL OUTLAY	0	12,500	21,200
Total Program Expenditures	**3,383,690**	**3,826,870**	**4,110,377**
Program Funding by Source			
Revenues			
MISCELLANEOUS	558	0	0
Operating Revenue Sub-Total	**558**	**0**	**0**
INTERGOVERNMENTAL	2,418,606	2,743,410	2,907,753
MISCELLANEOUS	17,516	0	40,000
Grant Revenue Sub-Total	**2,436,122**	**2,743,410**	**2,947,753**
Net Operating Transfers In/(Out)	**794,126**	**1,038,412**	**1,083,361**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**152,884**	**45,048**	**79,263**
Total Program Funding	**3,383,690**	**3,826,870**	**4,110,377**
Program Staffing (FTEs)	**81.2**	**73.5**	**76.0**

Program Summary

Department: PUBLIC HEALTH
Program: CONSUMER HEALTH & FOOD SAFETY

Function

Enforce environmental health laws pertaining to food, recreational health (public and semi-public pools and spas), the housing sector, and public health nuisances.

Description of Services

Inspect food service establishments, swimming pools and spas, motels, hotels, and mobile home/RV parks. Address and resolve public health nuisances as defined by Arizona Revised Statutes 36-601.

Program Goals and Objectives

- Comply with all mandated functions and duties delegated in agreement with Arizona Department of Health Services (ADHS)
- Ensure the compliance of regulated facilities and the prevention or elimination of public health nuisances as defined by Arizona Revised Statutes 36-601.

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Food service inspections completed	7,535	8,918	9,007
Swimming pool inspections completed	4,017	5,025	5,025
Housing inspections completed	754	847	847
Plan reviews (food, housing, and pools)	285	325	350
Certifications issued (food and pools)	1,251	1,500	2,000
Public nuisance complaints investigated	484	584	600

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,197,263	1,314,547	1,310,234
SUPPLIES AND SERVICES	129,835	130,847	162,697
Total Program Expenditures	**1,327,098**	**1,445,394**	**1,472,931**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	978,864	1,132,830	1,132,830
CHARGES FOR SERVICES	28,797	0	0
MISCELLANEOUS	1,422	0	0
Operating Revenue Sub-Total	**1,009,083**	**1,132,830**	**1,132,830**
Net Operating Transfers In/(Out)	**266,675**	**299,568**	**316,914**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**51,340**	**12,996**	**23,187**
Total Program Funding	**1,327,098**	**1,445,394**	**1,472,931**
Program Staffing (FTEs)	**26.0**	**27.3**	**26.8**

Program Summary

Department: PUBLIC HEALTH
Program: DIRECTOR'S OFFICE

Function

Ensure compliance and provision of statutorily mandated services. Enforce any law or ordinance enacted or adopted by the respective jurisdiction relating to public health. Administer and coordinate all County public health services. Ensure compliance and provision of all Board of Supervisors mandated services and policies. Set policy for the Public Health Department. Establish overall operational objectives. Ensure performance measures are met. Set department-wide goals. Provide administrative direction to all programs. Serve as secretary for the Pima County Board of Health as mandated by ARS 36-186.

Description of Services

Administratively and fiscally responsible for 368.5 FTEs and $25,301,309 budget. Respond to inquiries and requests from members and staff of the Board of Supervisors, County and Deputy County Administrators, and the public. Services provided to the public through the Health Department include, but are not limited to, Disease Control, Family Planning, HIV/AIDS counseling and testing, WIC, Immunizations, Public Health Nursing, Tuberculosis (TB) Control, Animal Control, Consumer Heath and Food Safety, and Emergency Management and Homeland Security.

Program Goals and Objectives

- Provide the administrative support necessary to ensure all Public Health Department program services are delivered as efficiently and as effectively as possible
- Ensure the demonstration of fiscal and management responsibility for services provided through all grants, including but not limited to, Health Start, Title V, research on infant mortality in the Native American and African American communities, Family Planning, Preventive Health, and the Tobacco Program
- Continue to address staffing, equipment, and response issues concerning potential terrorists threats and biological/chemical agent incidents

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Programs directed	13	13	13
Program service sites	25	25	26
Grants managed	34	34	34
Public Health expenditures per capita	$25.79	$26.49	$26.02
General Fund subsidy per capita	$7.94	$9.15	$10.04

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	22,684	112,428	(14,687)
SUPPLIES AND SERVICES	37,200	81,850	82,175
Total Program Expenditures	**59,884**	**194,278**	**67,488**
Program Funding by Source			
Revenues			
MISCELLANEOUS	5,164	0	0
Operating Revenue Sub-Total	**5,164**	**0**	**0**
Net Operating Transfers In/(Out)	**45,886**	**186,200**	**62,887**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**8,834**	**8,078**	**4,601**
Total Program Funding	**59,884**	**194,278**	**67,488**
Program Staffing (FTEs)	**4.0**	**4.2**	**4.2**

Program Summary

Department: PUBLIC HEALTH
Program: DISEASE CONTROL

Function

Limit morbidity/mortality of infectious and chronic diseases and public health emergencies in Pima County through prevention, intervention, investigation, surveillance, education, immunization, screening, and treatment.

Description of Services

Perform community health assessment and prevention planning. Provide 24/7 phone coverage to receive, triage, and evaluate disease reports. Collect, evaluate, investigate, and report all appropriate cases of disease in Pima County. Investigate disease outbreaks and disease clusters. Apply appropriate disease interventions including medication, immunization, and contact notification. Provide examination, testing, and treatment for sexually transmitted diseases. Provide anonymous counseling and testing for HIV. Evaluate and enforce daycare and school compliance with state immunization rules. Provide the public and health professionals with infectious disease training and education. Ensure compliance with laboratory regulations and procedures. Plan Public Health emergency responses per Arizona Department of Health Services protocols. These services are provided by HIV/STD programs, vaccine preventable disease program, disease control management, and the bioterrorism program.

Program Goals and Objectives

- Conduct passive and active surveillance and disease specific and population specific screening and treatment activities on an ongoing basis to identify disease and other health threats to residents of Pima County
- Conduct timely and thorough investigations of all cases of reportable disease received to identify source of infection and threat of transmission
- Implement disease specific and population specific prevention and education activities based on findings of surveillance and investigation activities
- Plan and implement interventions as directed by Chief Medical Officer to control spread of disease based on findings of surveillance and investigation activities
- Maintain quality programs in compliance with state and federal regulations

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
24/7 telephone coverage	yes	yes	yes
Assess quality of education/prevention presentations	n/a	n/a	100%
Priority cases investigated within timelines	n/a	100%	100%
Required audits/monitors completed within timelines	85%	85%	100%
Health care providers receiving disease reporting rules information	n/a	400	600
Prevention education to reported cases of enteric disease	n/a	80%	85%
Targeted, disease specific prevention activities to target population	n/a	85%	85%
Communicable disease newsletter produced	n/a	yes	yes
Pima County Health Status Report produced	n/a	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	2,926,295	2,541,394	2,817,234
SUPPLIES AND SERVICES	2,347,538	1,472,556	1,454,151
CAPITAL OUTLAY	69,923	10,500	30,700
Total Program Expenditures	**5,343,756**	**4,024,450**	**4,302,085**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	288	0	0
INTERGOVERNMENTAL	960	0	0
CHARGES FOR SERVICES	198,209	157,000	137,000
MISCELLANEOUS	2,184	0	0
Operating Revenue Sub-Total	**201,641**	**157,000**	**137,000**
INTERGOVERNMENTAL	3,209,933	2,554,611	2,616,684
MISCELLANEOUS	34,045	0	5,000
Grant Revenue Sub-Total	**3,243,978**	**2,554,611**	**2,621,684**

Program Summary

Department: PUBLIC HEALTH
Program: DISEASE CONTROL

Net Operating Transfers In/(Out)	**1,591,704**	**1,258,253**	**1,438,178**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**306,433**	**54,586**	**105,223**
Total Program Funding	**5,343,756**	**4,024,450**	**4,302,085**
Program Staffing (FTEs)	**50.1**	**45.7**	**49.7**

Supplemental Packages Approved

Supplemental Package F - Disease Control Intervention - is associated with this program. Funding of this package provides $58,925 for personal services for a Communicable Disease Investigator and $76,375 for supplies and services for disease control/testing supplies. Data presented on the preceding page includes $135,300 in expenditures.

Program Summary

Department: PUBLIC HEALTH
Program: EMERGENCY MGT/HOMELAND SECURITY

Function

Prevent or mitigate the loss of life and reduce property damage to the citizens of Pima County from both human and natural disasters in accordance with ARS Title 26 and Pima County Code Title 9.

Description of Services

Provide professional emergency management services to include planning and prevention, protection, responding and recovery activities, and training to protect lives, property, and the environment in the event of a disaster. Develop County emergency response and mitigation plans and assist municipalities and local governments in developing their plans to ensure the highest level of individual and agency preparedness to respond and recover from a disaster. Perform all emergency management tasks required by law and local mandate. Comply with Homeland Security Presidential Directives, National Incident Management System (NIMS) and National Response Plan (NRP), National Infrastructure Protection Plan (NIPP), and National Preparedness Goals and Guidance.

Program Goals and Objectives

- Reduce response and recovery costs to the County by providing comprehensive response plans and ongoing mitigation projects to prevent or diminish the loss of life and extent of damage incurred during a disaster
- Provide a state of the art emergency operations center to ensure County and local jurisdictions have the ability to communicate and operate with local emergency response agencies, other County, state, and federal response organizations, as well as the public
- Maintain a comprehensive County emergency response plan that provides for the survival of the maximum number of people living in Pima County in the event of a natural or human caused disaster
- Assist each municipality in developing and maintaining an emergency response plan
- Coordinate and conduct regular, realistic emergency response exercises for County agencies and local jurisdictions
- Assist County agencies in maintaining a multi-hazard mitigation plan that guides local programs to eliminate or reduce the effects of potential disaster on the life and property of County residents, businesses, and public entities
- Provide quality recurring emergency management training to County and municipal departments and to local emergency response agencies
- Facilitate attendance for local responders at every opportunity to Federal and State emergency management training courses

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Exercises conducted	16	30	30
Community Emergency Response Team (CERT) classes	18	33	15
Citizens trained in CERT	235	350	350
Business presentations	15	25	30
Civic presentations	25	25	30
Neighborhood presentations	11	75	75
Schools receiving consultation/training	23	30	30
Events for community planning and preparedness activities and exercises	161	140	140

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	546,706	588,909	564,985
SUPPLIES AND SERVICES	2,461,393	1,972,425	264,349
CAPITAL OUTLAY	12,608	53,000	84,478
Total Program Expenditures	**3,020,707**	**2,614,334**	**913,812**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	140,198	116,000	116,000
MISCELLANEOUS	175	0	0
Operating Revenue Sub-Total	**140,373**	**116,000**	**116,000**
INTERGOVERNMENTAL	2,581,855	2,186,362	531,491
MISCELLANEOUS	2,831	0	0
Grant Revenue Sub-Total	**2,584,686**	**2,186,362**	**531,491**
Net Operating Transfers In/(Out)	**247,919**	**299,001**	**248,164**

Program Summary

Department: PUBLIC HEALTH
Program: EMERGENCY MGT/HOMELAND SECURITY

Other Funding Sources	0	0	0
Fund Balance Decrease/(Increase)	47,729	12,971	18,157
Total Program Funding	3,020,707	2,614,334	913,812
Program Staffing (FTEs)	6.7	9.4	8.9

Program Summary

Department: PUBLIC HEALTH
Program: FAMILY PLANNING

Function

Provide individuals with information and means to exercise personal choice in determining the number and spacing of their children.

Description of Services

Provide birth control education, counseling, and methods. Provide reproductive health exams, Pap smears, and pregnancy testing. Provide testing and treatment for sexually transmitted diseases. Provide HIV counseling and testing. Provide colposcopy examination and treatment for the follow-up of abnormal Pap smears. Provide community education/outreach. Provide referrals to agencies for tubal ligations, vasectomies, and other medical care needs of clients.

Program Goals and Objectives

- Provide family planning clinic services to at least 7,100 clients
- Provide a minimum of 800 colposcopy clinic encounters
- Provide family planning education to at least 2,500 individuals in the community
- Continue to expand services, targeting teens, by providing family planning services to Kino Teen Center, the Mobile Clinic, the Homeless Outreach Project, and the Juvenile Detention Center

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Family planning clients served	6,985	7,250	7,250
Colposcopy clinic encounters	875	800	800
Family planning clinic encounters	13,463	13,775	13,000
Family planning education encounters	3,521	2,000	2,500

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	834,968	1,413,993	1,401,369
SUPPLIES AND SERVICES	392,707	499,170	529,020
Total Program Expenditures	**1,227,675**	**1,913,163**	**1,930,389**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	138,899	120,000	120,000
MISCELLANEOUS	9,146	0	0
Operating Revenue Sub-Total	**148,045**	**120,000**	**120,000**
INTERGOVERNMENTAL	746,843	848,317	825,041
MISCELLANEOUS	2,334	0	0
Grant Revenue Sub-Total	**749,177**	**848,317**	**825,041**
Net Operating Transfers In/(Out)	**277,105**	**905,561**	**918,171**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**53,348**	**39,285**	**67,177**
Total Program Funding	**1,227,675**	**1,913,163**	**1,930,389**
Program Staffing (FTEs)	**20.1**	**23.7**	**23.7**

Program Summary

Department: PUBLIC HEALTH
Program: MOBILE SERVICES

Function

Maintain and operate a mobile health clinic for use in providing health services in designated sites. Maintain an education van for use in providing education and screening services in designated sites.

Description of Services

Conduct routine and scheduled vehicle maintenance and coordinate repairs with in-house and outside vendors. Maintain supply inventory and maintenance logs. Operate mobile health clinic to designated sites and during scheduled events.

Program Goals and Objectives

- Ensure vehicles are maintained and operational for use in providing health services, education, and screenings at designated sites

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Number of times health vehicle used	148	200	200
Number of times education van used	129	155	155

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	94,846	79,027	69,824
SUPPLIES AND SERVICES	30,476	31,786	31,786
CAPITAL OUTLAY	8,924	5,000	0
Total Program Expenditures	**134,246**	**115,813**	**101,610**
Program Funding by Source			
Revenues			
MISCELLANEOUS	14,570	0	0
Operating Revenue Sub-Total	**14,570**	**0**	**0**
Net Operating Transfers In/(Out)	**100,356**	**110,998**	**94,683**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**19,320**	**4,815**	**6,927**
Total Program Funding	**134,246**	**115,813**	**101,610**
Program Staffing (FTEs)	**1.7**	**1.7**	**1.5**

Program Summary

Department: PUBLIC HEALTH
Program: ONE PERCENT FOR YOUTH

Function

Use funds available through the program to provide additional health and human services to the target age group (ages 0-19) of youth and young parents.

Description of Services

Support initiatives and programs directed at improving emotional and physical health of youth living in stressed areas of Pima County through Community Development & Neighborhood Conservation.

Program Goals and Objectives

- Provide support to community based programs that address health related issues for youth
- Provide support to initiatives directed at reducing impact of poverty on youth in distressed areas

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Young parents provided support	225	225	230
Youth provided support in school programs	435	400	425

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	10,593	0	0
SUPPLIES AND SERVICES	54,099	100,000	100,000
Total Program Expenditures	**64,692**	**100,000**	**100,000**
Program Funding by Source			
Net Operating Transfers In/(Out)	**54,248**	**100,000**	**100,000**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**10,444**	**0**	**0**
Total Program Funding	**64,692**	**100,000**	**100,000**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: PUBLIC HEALTH
Program: PIMA ANIMAL CARE CENTER

Function

Protect the public health and safety through education and enforcement of animal control laws and ordinances. Protect the welfare of animals through enforcement of animal welfare and cruelty laws and ordinances, and sheltering abandoned animals.

Description of Services

Enforce the ordinances and statutes pertaining to animal care and control. Conduct zoonosis surveillance. Administer the Pima County dog licensing program. Shelter stray and abandoned animals. Provide adoption services for unwanted animals. Educate the public on animal care issues.

Program Goals and Objectives

- Reduce the spread of zoonotic diseases and injuries caused by wild and domestic animals
- Ensure that care of all companion animals meet community standards
- Mitigate the impact of companion animals on urban lifestyle

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Licenses issued per capita	0.119	0.119	0.120
Enforcement calls per capita	0.038	0.040	0.043
Animal rabies cases identified	99	100	100
Animal bites per capita	0.0029	0.0030	0.0025
Dog bites at large per capita	0.0009	0.0007	0.0007
Animals handled per capita	0.0179	0.0190	0.0200
Animals returned to owner/adopted	31%	35%	37%
Education presentations	118	120	130
Licenses issued per capita (Ajo)	0.073	0.080	0.083
Enforcement calls per capita (Ajo)	0.144	0.080	0.083
Animals handled per capita (Ajo)	0.088	0.099	0.099
Animals returned to owner/adopted (Ajo)	42%	40%	40%
Total licenses issued	111,110	110,000	115,000

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	2,757,426	3,059,425	3,535,605
SUPPLIES AND SERVICES	966,177	1,030,678	1,044,582
CAPITAL OUTLAY	60,290	97,680	130,680
Total Program Expenditures	**3,783,893**	**4,187,783**	**4,710,867**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	1,315,332	1,348,000	1,364,800
INTERGOVERNMENTAL	896,688	857,925	915,890
CHARGES FOR SERVICES	554,913	536,590	614,970
FINES AND FORFEITS	225,246	205,801	205,801
MISCELLANEOUS	57,215	52,460	56,380
Operating Revenue Sub-Total	**3,049,394**	**3,000,776**	**3,157,841**
INTERGOVERNMENTAL	20	0	0
INTEREST	939	0	0
MISCELLANEOUS	19,430	0	0
Grant Revenue Sub-Total	**20,389**	**0**	**0**
Net Operating Transfers In/(Out)	**598,825**	**1,133,495**	**1,440,330**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**115,285**	**53,512**	**112,696**
Total Program Funding	**3,783,893**	**4,187,783**	**4,710,867**

Program Summary

Department: PUBLIC HEALTH
Program: PIMA ANIMAL CARE CENTER

Program Staffing (FTEs)	**63.6**	**69.5**	**75.0**

Supplemental Packages Approved

Supplemental Package B - PACC Enforcement - is associated with this program. Funding of this package provides $69,382 for personal services for two field officers, and $28,000 in fine/fee revenue. Data presented on the preceding page includes $69,382 in expenditures and $28,000 in revenue.

Program Summary

Department: PUBLIC HEALTH
Program: PUBLIC HEALTH NURSING

Function

Promote health programs and protect the health of identified vulnerable populations. Implement effective and efficient preventive nursing interventions that have a beneficial impact on the population's health status in collaboration with departmental interdisciplinary teams, community groups, and relevant neighborhood leaders.

Description of Services

Support and carry out mandated programs to prevent communicable diseases. Provide preventive, well child services to the underinsured and uninsured. Implement disease and injury prevention services in homes, schools, child care programs, and neighborhoods of at-risk populations. Provide health promotion and education activities to vulnerable populations and initiate services designed to prevent and control communicable diseases. Perform community assessment at the neighborhood level. Support bioterrorism preparedness activities of the department to reduce the impact of terrorist attack by biological or chemical agents.

Program Goals and Objectives

- Improve access to health care and health related services through direct provision of services, referral to health care and service programs, identification of at risk individuals and families, and amelioration of socioeconomic, psychosocial, or health issues that create barriers to health
- Serve as the community liaison to establish a public health perspective in program planning and service delivery
- Reduce health disparities among at risk populations
- Establish community links with health care organizations to facilitate timely and effective referral of individuals needing health related services
- Assess and interpret the community's maternal child health status and implement health promotion and education programs based on identified needs
- Provide current effective treatment for TB disease to prevent the spread of disease through testing and treatment, and to decrease the pool of disease through surveillance and treatment of latent TB infection of high risk populations
- Provide efficient cost-effective community services that address target population needs

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Health promotion activities	222	250	300
Childcare consultations/trainings	317	300	340
Nursing case management clients	5,026	6,000	6,500
Improved client outcomes	n/a	70%	75%
Immunization visits	36,926	38,000	39,000

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	3,048,592	3,314,894	3,736,511
SUPPLIES AND SERVICES	1,244,067	1,129,929	917,658
CAPITAL OUTLAY	44,359	18,786	15,786
Total Program Expenditures	**4,337,018**	**4,463,609**	**4,669,955**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	425,064	550,000	643,050
MISCELLANEOUS	268	0	0
Operating Revenue Sub-Total	**425,332**	**550,000**	**643,050**
INTERGOVERNMENTAL	1,005,043	894,996	614,277
CHARGES FOR SERVICES	17,822	0	0
MISCELLANEOUS	55,326	0	0
Grant Revenue Sub-Total	**1,078,191**	**894,996**	**614,277**
Net Operating Transfers In/(Out)	**2,376,059**	**2,893,104**	**3,179,969**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**457,436**	**125,509**	**232,659**
Total Program Funding	**4,337,018**	**4,463,609**	**4,669,955**

Program Summary

Department: PUBLIC HEALTH
Program: PUBLIC HEALTH NURSING

Program Staffing (FTEs)	**63.9**	**66.0**	**64.4**

Supplemental Packages Approved

Supplemental Package C - Public Health Nursing - is associated with this program. Funding of this package provides $33,386 for personal services, $22,300 for supplies and services, $5,400 for capital, and $28,050 in revenue to provide immunization, family planning, and preventive health screening services for the growing population served by the Green Valley district office. Data presented on the preceding page includes $61,086 in expenditures and $28,050 in revenue.

Program Summary

Department: PUBLIC HEALTH
Program: TOBACCO PREVENTION & CONTROL

Function

Administer Tobacco-Free Ways, Pima County's local project for tobacco education and prevention, funded by the Arizona Department of Health Services.

Description of Services

Comprehensive tobacco education and prevention services for Pima County residents.

Program Goals and Objectives

- Decrease initiation of tobacco use among Pima County residents
- Provide tobacco cessation classes in health care settings, work places, and in the community
- Reduce exposure to second-hand smoke (SHS) among adults and youth

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Number of schools implementing prevention education	144	145	150
Number of prevention events and activities	32	50	75
Number of tobacco cessation classes	48	40	40
Number of sites disseminating SHS information	n/a	100	103

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	230,240	267,651	314,308
SUPPLIES AND SERVICES	1,063,288	1,086,217	1,464,060
CAPITAL OUTLAY	4,540	0	0
Total Program Expenditures	**1,298,068**	**1,353,868**	**1,778,368**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	1,452,875	1,355,637	1,778,368
Grant Revenue Sub-Total	**1,452,875**	**1,355,637**	**1,778,368**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(154,807)**	**(1,769)**	**0**
Total Program Funding	**1,298,068**	**1,353,868**	**1,778,368**
Program Staffing (FTEs)	**6.8**	**5.2**	**5.8**

Program Summary

Department: PUBLIC HEALTH
Program: VITAL REGISTRATION

Function

Record births and deaths in Pima County and provide County residents with timely and accurate birth and death certificates.

Description of Services

Register birth certificates, death certificates, and fetal death certificates. Provide certified copies of birth and death certificates to residents. Provide computer generated birth certificates to County residents.

Program Goals and Objectives

- Register all births and deaths that occur in Pima County
- Issue burial transit permits to funeral homes and hospitals for disposal of human remains
- Assist Pima County residents with paternity affidavits and affidavits to correct their vital records

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Certificates issued	100,537	108,000	124,000
Certificates registered by each FTE	11,171	12,000	12,157

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	353,850	349,326	419,603
SUPPLIES AND SERVICES	40,532	44,813	44,813
CAPITAL OUTLAY	15,822	21,000	0
Total Program Expenditures	**410,204**	**415,139**	**464,416**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	(35)	0	0
CHARGES FOR SERVICES	795,464	860,000	905,000
MISCELLANEOUS	26,641	0	10,160
Operating Revenue Sub-Total	**822,070**	**860,000**	**915,160**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(411,866)**	**(444,861)**	**(450,744)**
Total Program Funding	**410,204**	**415,139**	**464,416**
Program Staffing (FTEs)	**9.0**	**9.0**	**10.2**

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Expenditures
PUBLIC WORKS					
CAPITAL PROJECTS					
CAPITAL PROJECTS			155,901,786		155,901,786
TOTAL CAPITAL PROJECTS			155,901,786		155,901,786
DEVELOPMENT SERVICES					
PERMITTING				9,100,215	9,100,215
PLANNING				2,965,226	2,965,226
SUBDIVISION AND DEVELOPMENT REVIEW				2,613,160	2,613,160
SUPPORT				2,538,982	2,538,982
TOTAL DEVELOPMENT SERVICES				17,217,583	17,217,583
ENVIRONMENTAL QUALITY					
ADMINISTRATION		153,501			153,501
AIR		2,986,409			2,986,409
WASTE		264,786			264,786
WATER		1,196,777			1,196,777
TOTAL ENVIRONMENTAL QUALITY		4,601,473			4,601,473
FACILITIES MANAGEMENT					
ADMINISTRATION	532,666				532,666
CONSTRUCTION MANAGEMENT SERVICES	234,017				234,017
DESIGN	882,226				882,226
MAINTENANCE & OPERATIONS	11,971,367	1,425,262			13,396,629
PARKING GARAGES				1,498,042	1,498,042
PLANNING	379,273				379,273
TOTAL FACILITIES MANAGEMENT	13,999,549	1,425,262		1,498,042	16,922,853
NATURAL RESOURCES, PARKS & RECREATION					
DEPARTMENTAL SERVICES	1,401,832				1,401,832
NATURAL RESOURCE PARKS	2,119,237	447,000			2,566,237
PLANNING & DEVELOPMENT	167,444	50,000			217,444
RECREATION	3,136,939	68,786			3,205,725
URBAN PARK OPERATIONS	7,512,399				7,512,399
TOTAL NATURAL RESOURCES, PARKS & RECREATION	14,337,851	565,786			14,903,637
PUBLIC WORKS ADMINISTRATION					
ADMINISTRATION	0				0
CULTURAL RESOURCES	100,000				100,000
REAL PROPERTY	0				0
TOTAL PUBLIC WORKS ADMINISTRATION	100,000				100,000
REGIONAL FLOOD CONTROL DISTRICT					
FLOOD CONTROL SUPPORT		3,785,418			3,785,418
FLOOD PREVENTION		2,340,131			2,340,131
INFRASTRUCTURE		1,554,235			1,554,235
RIPARIAN PROTECTION		1,063,401			1,063,401
TOTAL REGIONAL FLOOD CONTROL DISTRICT		8,743,185			8,743,185
SOLID WASTE MANAGEMENT					
COMMUNITY SERVICES		323,453			323,453
DEVELOPMENT, CLOSURE, AND REMEDIATION		41,711			41,711
RESOURCE MANAGEMENT		861,574			861,574
WASTE MANAGEMENT		7,241,657			7,241,657
TOTAL SOLID WASTE MANAGEMENT		8,468,395			8,468,395

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Expenditures
TRANSPORTATION					
DIRECTOR'S OFFICE AND SUPPORT SVCS		9,972,180			9,972,180
OPERATIONS AND MAINTENANCE		28,919,289			28,919,289
TRANSPORTATION INFRASTRUCTURE		2,542,465			2,542,465
TOTAL TRANSPORTATION		41,433,934			41,433,934
WASTEWATER MANAGEMENT					
CONVEYANCE MAINTENANCE & DEVELOPMENT				11,958,271	11,958,271
PLANNING & ENGINEERING				7,864,111	7,864,111
RESEARCH GRANTS				149,936	149,936
TREATMENT OPERATIONS				33,147,800	33,147,800
WASTEWATER MANAGEMENT ADMINISTRATION				54,073,555	54,073,555
TOTAL WASTEWATER MANAGEMENT				107,193,673	107,193,673
TOTAL PUBLIC WORKS	**28,437,400**	**65,238,035**	**155,901,786**	**125,909,298**	**375,486,519**
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY					
FLEET SERVICES					
FLEET MANAGEMENT					1,929,385
FUEL SERVICE					4,043,145
OFF-ROAD EQUIPMENT MAINTENANCE					1,332,907
ON-ROAD EQUIPMENT MAINTENANCE					3,572,896
VEHICLE REPLACE/DEPRECIATE					2,906,024
TOTAL FLEET SERVICES					13,784,357
GRAPHIC SERVICES					
GRAPHIC SERVICES					1,893,829
TOTAL INTERNAL SERVICE - PUBLIC WORKS					**15,678,186**

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Revenues
PUBLIC WORKS					
CAPITAL PROJECTS					
CAPITAL PROJECTS			35,206,682		35,206,682
TOTAL CAPITAL PROJECTS			35,206,682		35,206,682
DEVELOPMENT SERVICES					
PERMITTING				15,492,476	15,492,476
PLANNING				369,800	369,800
SUBDIVISION AND DEVELOPMENT REVIEW				1,099,456	1,099,456
SUPPORT				278,994	278,994
TOTAL DEVELOPMENT SERVICES				17,240,726	17,240,726
ENVIRONMENTAL QUALITY					
ADMINISTRATION		45,150			45,150
AIR		2,118,850			2,118,850
WASTE		205,025			205,025
WATER		1,442,540			1,442,540
TOTAL ENVIRONMENTAL QUALITY		3,811,565			3,811,565
FACILITIES MANAGEMENT					
ADMINISTRATION	76,821				76,821
MAINTENANCE & OPERATIONS	1,734,955	1,919,330			3,654,285
PARKING GARAGES				1,512,518	1,512,518
TOTAL FACILITIES MANAGEMENT	1,811,776	1,919,330		1,512,518	5,243,624
NATURAL RESOURCES, PARKS & RECREATION					
DEPARTMENTAL SERVICES	213,325				213,325
NATURAL RESOURCE PARKS	212,475	205,950			418,425
PLANNING & DEVELOPMENT	2,600	75,000			77,600
RECREATION	231,100				231,100
URBAN PARK OPERATIONS	154,500				154,500
TOTAL NATURAL RESOURCES, PARKS & RECREATION	814,000	280,950			1,094,950
REGIONAL FLOOD CONTROL DISTRICT					
FLOOD CONTROL SUPPORT		22,788,193			22,788,193
RIPARIAN PROTECTION		5,000			5,000
TOTAL REGIONAL FLOOD CONTROL DISTRICT		22,793,193			22,793,193
SOLID WASTE MANAGEMENT					
RESOURCE MANAGEMENT		40,000			40,000
WASTE MANAGEMENT		7,083,000			7,083,000
TOTAL SOLID WASTE MANAGEMENT		7,123,000			7,123,000
TRANSPORTATION					
DIRECTOR'S OFFICE AND SUPPORT SVCS		60,656,425			60,656,425
OPERATIONS AND MAINTENANCE		1,327,507			1,327,507
TRANSPORTATION INFRASTRUCTURE		735,000			735,000
TOTAL TRANSPORTATION		62,718,932			62,718,932
WASTEWATER MANAGEMENT					
RESEARCH GRANTS				149,936	149,936
WASTEWATER MANAGEMENT ADMINISTRATION				124,188,117	124,188,117
TOTAL WASTEWATER MANAGEMENT				124,338,053	124,338,053
TOTAL PUBLIC WORKS	**2,625,776**	**98,646,970**	**35,206,682**	**143,091,297**	**279,570,725**

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area/Super Department/Program	General Fund	Special Revenue Funds	Capital Projects Fund	Enterprise Funds	Total Revenues
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY					
FLEET SERVICES					
FLEET MANAGEMENT					14,321,347
FUEL SERVICE					680,230
VEHICLE REPLACE/DEPRECIATE					16,999
TOTAL FLEET SERVICES					15,018,576
GRAPHIC SERVICES					
GRAPHIC SERVICES					1,589,300
TOTAL INTERNAL SERVICE - PUBLIC WORKS					**16,607,876**

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

Functional Area/Super Department/Programs	FTEs
PUBLIC WORKS	
CAPITAL PROJECTS	
CAPITAL PROJECTS	11.0
TOTAL CAPITAL PROJECTS	11.0
DEVELOPMENT SERVICES	
PERMITTING	111.5
PLANNING	23.8
SUBDIVISION AND DEVELOPMENT REVIEW	25.7
SUPPORT	22.0
TOTAL DEVELOPMENT SERVICES	183.0
ENVIRONMENTAL QUALITY	
ADMINISTRATION	13.0
AIR	29.8
WASTE	7.0
WATER	13.0
TOTAL ENVIRONMENTAL QUALITY	62.8
FACILITIES MANAGEMENT	
ADMINISTRATION	8.0
CONSTRUCTION MANAGEMENT SERVICES	6.8
DESIGN	16.5
MAINTENANCE & OPERATIONS	125.3
PARKING GARAGES	3.0
PLANNING	7.0
TOTAL FACILITIES MANAGEMENT	166.6
NATURAL RESOURCES, PARKS & RECREATION	
DEPARTMENTAL SERVICES	18.0
NATURAL RESOURCE PARKS	35.3
PLANNING & DEVELOPMENT	11.0
RECREATION	83.6
URBAN PARK OPERATIONS	113.9
TOTAL NATURAL RESOURCES, PARKS & RECREATION	261.8
PUBLIC WORKS ADMINISTRATION	
ADMINISTRATION	7.5
CULTURAL RESOURCES	6.0
REAL PROPERTY	22.0
TOTAL PUBLIC WORKS ADMINISTRATION	35.5
REGIONAL FLOOD CONTROL DISTRICT	
FLOOD CONTROL SUPPORT	4.0
FLOOD PREVENTION	30.0
INFRASTRUCTURE	14.0
RIPARIAN PROTECTION	15.0
TOTAL REGIONAL FLOOD CONTROL DISTRICT	63.0
SOLID WASTE MANAGEMENT	
RESOURCE MANAGEMENT	12.8
WASTE MANAGEMENT	39.8
TOTAL SOLID WASTE MANAGEMENT	52.6

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

Functional Area/Super Department/Programs	FTEs
TRANSPORTATION	
DIRECTOR'S OFFICE AND SUPPORT SVCS	75.2
OPERATIONS AND MAINTENANCE	234.6
TRANSPORTATION INFRASTRUCTURE	106.9
TOTAL TRANSPORTATION	416.7
WASTEWATER MANAGEMENT	
CONVEYANCE MAINTENANCE & DEVELOPMENT	142.8
PLANNING & ENGINEERING	77.0
RESEARCH GRANTS	0.5
TREATMENT OPERATIONS	283.3
WASTEWATER MANAGEMENT ADMINISTRATION	67.0
TOTAL WASTEWATER MANAGEMENT	570.6
TOTAL PUBLIC WORKS	**1,823.6**
INTERNAL SERVICE FUNDS -- INFORMATIONAL PURPOSES ONLY	
FLEET SERVICES	
FLEET MANAGEMENT	3.0
FUEL SERVICE	2.0
OFF-ROAD EQUIPMENT MAINTENANCE	10.0
ON-ROAD EQUIPMENT MAINTENANCE	26.0
VEHICLE REPLACE/DEPRECIATE	15.0
TOTAL FLEET SERVICES	56.0
GRAPHIC SERVICES	
GRAPHIC SERVICES	20.6
TOTAL GRAPHIC SERVICES	20.6
TOTAL INTERNAL SERVICE PUBLIC WORKS	76.6

Capital Projects

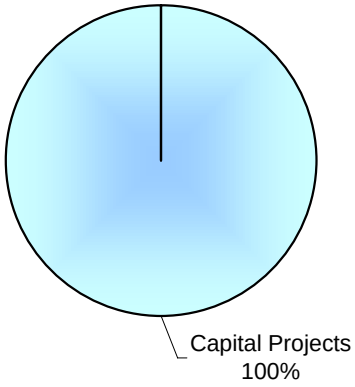
Expenditures: 155,901,786 **Revenues:** 35,206,682

FTEs 11.0

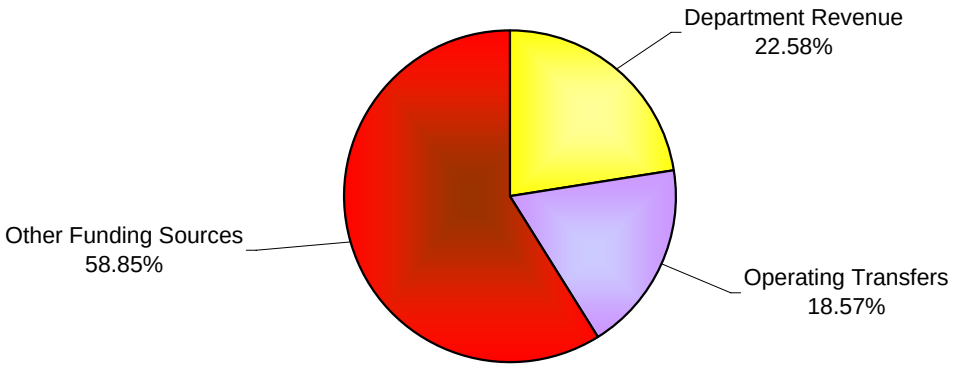
Function Statement: The Capital Projects budget reflects anticipated funding for the construction of Pima County capital improvement projects valued at $100,000 or more (excluding Wastewater Management Enterprise Fund projects), as detailed in the proposed Fiscal Year 2007/11 Five Year Capital Improvement Plan.

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: CAPITAL PROJECTS

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
CAPITAL PROJECTS	127,631,980	143,776,950	155,901,786
Total Expenditures	**127,631,980**	**143,776,950**	**155,901,786**
Funding by Source			
Revenues			
CAPITAL PROJECTS	43,555,418	24,148,950	35,206,682
Total Revenues	**43,555,418**	**24,148,950**	**35,206,682**
Net Operating Transfers In/(Out)	**18,254,167**	**16,220,596**	**28,947,600**
Other Funding Sources	**116,200,000**	**0**	**120,000,000**
Fund Balance Decrease/(Increase)	**(50,377,605)**	**103,407,404**	**(28,252,496)**
Total Program Funding	**127,631,980**	**143,776,950**	**155,901,786**
Staffing (FTEs) by Program			
CAPITAL PROJECTS	7.0	7.3	11.0
Total Staffing (FTEs)	**7.0**	**7.3**	**11.0**

Program Summary

Department: CAPITAL PROJECTS
Program: CAPITAL PROJECTS

Function

The Capital Projects budget reflects anticipated funding for the construction of Pima County funded capital projects valued at $100,000 or more (excluding Wastewater Management Enterprise Fund projects), as detailed in the five year Capital Improvement Plan. These projects are primarily funded through bond sales. The balance of the funding comes from Capital Projects revenue and operating transfers from other County departments.

Description of Services

The budgeted amount of $155,901,786 has been developed based upon the following:

Facilities Management	$28,892,491
Transportation	53,765,504
Flood Control District	21,738,778
Natural Resources, Parks and Recreation	13,908,586
Open Space	21,715,199
Neighborhood Reinvestment	4,150,245
Solid Waste	5,862,000
Cultural Resources	4,534,256
Sheriff	414,318
CIP Administration	920,409
Total CIP	$155,901,786

Program Goals and Objectives

- Complete capital projects on schedule and within cost projections for fiscal year 2006/07
- Meet the reporting requirements of Pima County Code Title 3: Revenue and Finance, Chapter 3.06: Bonding Disclosure, Accountability and Implementation
- Obtain additional outside funding to offset the cost of capital projects to County taxpayers

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Bonds sold (excludes sewer revenue bonds)	$116,200,000	$0	$120,000,000
Outside revenue sources	$43,555,418	$24,148,950	$35,206,682

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	0	432,326	799,786
SUPPLIES AND SERVICES	0	136,815	106,247
CAPITAL OUTLAY	127,631,980	143,207,809	154,995,753
Total Program Expenditures	**127,631,980**	**143,776,950**	**155,901,786**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	22,928,009	14,997,572	11,881,420
CHARGES FOR SERVICES	17,971,422	7,235,700	17,407,915
INTEREST	1,884,485	581,423	4,176,652
MISCELLANEOUS	771,502	1,334,255	1,740,695
Operating Revenue Sub-Total	**43,555,418**	**24,148,950**	**35,206,682**
Net Operating Transfers In/(Out)	**18,254,167**	**16,220,596**	**28,947,600**
Other Funding Sources	**116,200,000**	**0**	**120,000,000**
Fund Balance Decrease/(Increase)	**(50,377,605)**	**103,407,404**	**(28,252,496)**
Total Program Funding	**127,631,980**	**143,776,950**	**155,901,786**
Program Staffing (FTEs)	**7.0**	**7.3**	**11.0**

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2006/07

For a comprehensive list of the active and new projects comprising the fiscal year 2007/11 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program		FY 2006/07 Adopted
Facilities Management		
FM-04-201	Kino Public Health Center	11,957,657
FM-04-302	Justice Court/Municipal Court Complex	4,532,804
FM-04-206	Green Valley Performing Arts Center Phase 2	2,737,037
FM-04-304	Corrections Jail Security Project	1,824,550
FM-04-444	Marana Continental Ranch New Library	1,500,000
FM-04-202	Psychiatric Hospital	1,069,000
FM-04-214	Pima Air and Space Museum - Hangar	998,397
FM-04-306	Juvenile Court Build-Out	920,972
FM-04-207	Mt. Lemmon Community Center	874,087
FM-95-055	Downtown Complex	500,268
FM-04-204	Animal Care Center	490,000
FM-05-005	Flowing Wells Library	485,150
FM-04-305	Interagency Victim Advocacy Center	400,000
FM-04-212	Arizona Sonora Desert Museum - Auditorium	228,416
FM-03-001	Flowing Wells Community Center	137,356
FM-95-011	Improve Disabled Access	129,056
FM-97-010	City of Tucson Midtown Library	107,741
	Facilities Management Total:	**28,892,491**
Transportation		
TR-97-019	Craycroft Road, River Road to Sunrise Drive	9,992,250
TR-98-030	Valencia Road, Mission Road to Interstate 19	7,347,159
TR-98-001	River Road, Campbell Avenue to Alvernon Way	6,668,268
TR-98-006	Country Club Road, 36th Street to Milber	4,196,569
TR-97-034	Valencia Road, Mark Road to Camino De La Tierra	3,785,647
TR-97-018	Cortaro Farms Road, Union Pacific RR Crossing to Thornydale Rd	3,516,832
TR-97-013	Alvernon Way, Ft Lowell Road to River Road	3,024,018
TR-98-025	S. 12th Ave, 38th Street to Los Reales	2,110,007
TR-98-038	Transportation Safety Improvements	2,008,728
TR-98-028	Sunrise Drive, Craycroft Road to Kolb Road	1,425,224
TR-05-001	Canoa Road Interchange	1,407,943
TR-98-035	Mt. Lemmon Shuttle	1,300,888
TR-93-002	Veterans Memorial Overpass	1,016,000
TR-98-023	Neighborhood Transportation Improvements	1,000,000
TR-98-010	Interstate 19 Southbound (West) Frontage Rd at Continental Rd	925,000
TR-04-001	Hayhook Ranch Road Improvement District	672,023
TR-05-006	Transportation Overlay Project	480,000
TR-05-007	Sunset Villa Sidewalk/Pedestrian Enhancement	410,000
TR-05-002	Dodge Blvd: Ft Lowell Rd to River Rd Bike Lanes and Sidewalks	384,179
TR-98-037	Broadway Boulevard, Euclid Avenue to Campbell	340,000
TR-05-005	Houghton Road and Sahuarita Road	315,353
TR-05-003	Kino Parkway Overpass at 22nd Street	295,000
TR-97-026	La Canada: River Rd to Ina Road	210,000
TR-98-019	Interstate 19 Northbound Frontage Rd, Canoa TI to Continental TI	210,000
TR-98-026	Orange Grove Road, Thornydale Road to Oracle Road	210,000
TR-06-002	Camino Ojo de Agua Improvement District	131,420
TR-06-003	Laguna Elementary School Sidewalks/Landscaping	125,000
TR-06-004	Hohokam Middle School Bike Lane, Pathways, and Landscape	125,000

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2006/07

For a comprehensive list of the active and new projects comprising the fiscal year 2007/11 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program		FY 2006/07 Adopted
TR-97-033	Colossal Cave Rd: Acacia School to Old Vail Road	80,000
TR-95-027	ADA Pedestrian Improvements	50,000
TR-98-015	Kolb Road, Sabino Canyon Road to Sunrise Drive	2,996
	Transportation Total:	**53,765,504**
Regional Flood Control District		
FC-03-002	Urban Drainage	3,070,500
FC-04-509	Santa Cruz River Linear Park in vicinity of Continental Ranch	2,825,000
FC-97-028	Mission Wash	2,465,100
FC-92-005	Arroyo Chico Detention Basin (USACOE)	2,040,000
FC-87-046	Floodprone Land Acquisition Program	1,300,000
FC-98-006	Ajo Detention Basin Wetlands (USACOE)	1,290,000
FC-04-508	Rillito River Linear Park, Alvernon to Craycroft	1,000,000
FC-04-504	Tohono O'Odham Nation Drainage Improvements	745,000
FC-06-001	Various Additional Mt Lemmon Projects	725,000
FC-98-005	Rillito/Swan Wetlands (USACOE)	697,593
FC-04-001	Cañada del Oro Flood Hazard Mitigation Project	600,000
FC-04-502	Urban Drainage Infrastructure Program	590,241
FC-04-505	Pascua Yaqui Tribe Black Wash Urban Drainage Flood Control	500,000
FC-98-003	Santa Cruz River: Paseo de Las Iglesias Restoration (USACOE)	500,000
FC-04-503	City of South Tucson Urban Drainage	499,000
FC-92-004	Highlands Wash	480,000
FC-04-510	Cañada del Oro River Park, Thornydale to Magee	455,013
FC-97-009	Tanque Verde Creek: Sabino Canyon to Craycroft (USACOE)	398,574
FC-03-003	Oro Valley Flood Control District Levy Drainage	321,500
FC-04-501	Floodprone and Riparian Land Acquisition	255,000
FC-03-001	El Rio Medio (USACOE Study)	240,000
FC-00-003	Tres Rios del Norte (USACOE Study)	200,000
FC-03-006	Poinsettia Drive/Oro Valley	145,000
FC-97-030	Tucson Diversion Channel Drainage Improvements	131,104
FC-97-025	Earp Wash Detention Basin - City of Tucson	100,000
FC-05-003	Cienega - Empirita Restoration	60,153
FC-05-004	Canoa Ranch Flood Control	60,000
FC-03-007	Camino Verde/Valencia Box Culvert	45,000
	Regional Flood Control District Total:	**21,738,778**
Natural Resources, Parks & Recreation		
PR-04-418	Flowing Wells Community Center	3,110,544
PR-04-424	Brandi Fenton Memorial Park (River Bend)	2,959,577
PR-04-421	Curtis Park - Flowing Wells East	1,588,720
PR-04-429	Picture Rocks Pool	1,035,507
P-31	Rillito River Park - Campbell to Alvernon	602,562
P-05	Tucson Athletic and Play Field Improvements	450,000
P-46	Columbus Park	443,000
PR-04-420	Sports Field Lighting of Existing Fields	377,750
PR-04-426	Rillito Race Track	370,988
PR-04-431	Northside Community Park	358,400
PR-04-428	Feliz Paseos Universal Access Park	350,650
PR-04-440	Tortolita Trail System	283,000

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2006/07

For a comprehensive list of the active and new projects comprising the fiscal year 2007/11 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program		FY 2006/07 Adopted
P-34	Oro Valley Cañada Del Oro River Park	215,459
PR-04-419	Southeast Regional Park/Shooting Range - Phase II	206,000
PR-04-439	Marana Cultural and Heritage Park	204,281
P-11	Yaqui Park Improvements	188,000
PR-04-433	Houghton Greenway	180,000
PR-04-438	Rio Vista Natural Resource Park	165,000
P-32	Rillito Park at Columbus Boulevard District Park	133,210
PR-04-437	Pantano River Park, 22nd Street to Michael Perry Park	121,679
PR-04-422	Catalina Community Park	120,000
P-51	Lawrence Community Center	90,000
PR-04-425	Mehl-Foothills Park	82,000
T-23	Various Trail Acquisitions	59,259
T-19	36th Street Trailhead	52,000
T-21	Various Trailhead Parking/Staging	50,000
PR-04-434	Julian Wash Linear Park	40,000
PR-04-432	Southeast Community Park	30,000
P-45	Marana Rattlesnake Park (Continental Ranch)	20,000
PR-04-423	Dan Felix Memorial Park - Pegler Wash	15,000
PR-04-430	Eastside Sports Complex and Senior Center	6,000
	Natural Resources, Parks & Recreation Total:	**13,908,586**
Open Space		
OS-04-127	San Pedro Project Area	10,000,000
OS-04-120	Davis Monthan Encroachment Prevention	5,000,000
OS-04-123	Altar Valley Project Area	2,400,000
OS-04-107	Canoa Ranch Parcels	1,155,199
OS-04-102	Tucson Mountain Park - Camino de Oeste	1,000,000
OS-04-121	Southeast Project Area	1,000,000
OS-04-124	Avra Valley Project Area	760,000
OS-04-122	Santa Cruz Basin Project Area	400,000
	Open Space Total:	**21,715,199**
Neighborhood/Housing Reinvestment		
HR-04-210	Housing Reinvestment	1,747,000
HR-04-209	Neighborhood Reinvestment (2004 Authorization)	1,557,681
NR-1	Neighborhood Reinvestment	845,564
	Neighborhood Housing/Conservation Total:	**4,150,245**
Cultural Resources		
HP-04-403	Juan Bautista de Anza National Historic Trail	980,881
HP-97-007	Anza National Trail and Campsites	712,078
HP-04-404	Fort Lowell Acquisition & San Pedro Chapel	638,825
HP-04-411	Honey Bee Village Site Acquisition	608,000
HP-97-006	Canoa Ranch Buildings Rehabilitation	569,541
HP-04-402	Canoa Ranch Buildings Rehabilitation	324,013
HP-97-003	Empirita Ranch Buildings Rehabilitation	193,814
HP-04-407	Binghampton Historic Buildings Rehabilitation	147,250
HP-04-401	Empirita Ranch Buildings Rehabilitation	118,117
HP-04-417	Dunbar School	99,838
HP-04-409	Dakota Wash Site Acquisition	65,000

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2006/07

For a comprehensive list of the active and new projects comprising the fiscal year 2007/11 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program		FY 2006/07 Adopted
HP-04-414	Los Morteros Preservation	40,899
HP-04-415	Pantano Townsite Preservation	13,000
HP-04-406	Steam Pump Ranch Rehabilitation	10,000
HP-04-405	Helvetia Townsite Acquisition	7,000
HP-04-416	Ajo Curley School Art Institute	6,000
	Cultural Resources Total:	**4,534,256**
Wastewater Management		
WL-04-603	Santa Cruz Interceptor, Prince to Franklin	12,035,687
WL-04-610	Marana WWTP Expansion (1.0 mgd)	8,226,606
WL-04-611	Miscellaneous Water Reclamation Facilities	6,000,000
WL-04-601	Roger Road WWTP Rehabilitation	3,939,365
WL-03-4L1	Federal Prison Sewer System	2,747,822
WL-05-0L4	SCR Basin Nitrification/Denitrification Implementation Study	1,300,000
WL-05-4L4	Corona de Tucson WWTF Interim Improvements	900,000
WL-05-3L2	Capstan Lift Station	732,000
WL-05-3R1	Sludge Line CCTV Inspection	696,715
WL-04-602	Miscellaneous Conveyance System Rehabilitation and Repair	644,600
WL-05-4L3	Sabino Canyon Crossing	510,000
WL-04-606	Marana Regional Airport Sewer Connection	500,000
WL-05-3R6	Roger Road SCADA Upgrades	500,000
WL-05-3R3	Stormwater Basin Rehabilitation	375,000
WL-91-001	Ina Road WPCF Process Change and Expansion to 37.5 mgd	370,365
WL-04-604	Roger Road WWTP to Ina Road WPCF Plant Interconnect	350,000
WL-05-3L3	Green Valley Flood Control Protection Wall	265,000
WL-04-612	Mt Lemmon Sewer System	250,000
WL-05-1L1	Richey Yard Field Operations Division Facility	230,000
WL-06-3L1	Continental Ranch Regional Pump Station	192,000
WL-05-2L1	Kino Environmental Restoration Chlorination/Dechlorination	175,000
WL-94-5L6	West Branch Santa Cruz River Sewer Crossing Protection	161,195
WL-02-3L3	Roger Road WWTF Admin Building	150,000
WL-05-5F1	Ina Road - Replace Pond #3 Liner	150,000
WL-97-4L3	Tanque Verde Interceptor, Craycroft to Tucson Country Club	110,000
WL-87-427	Arivaca Junction Wastewater Treatment Facility Sewer Extension	100,000
WL-94-4L7	Green Valley Sewer Protection	88,000
WL-02-3L4	Roger Road WWTF Security	85,000
WL-05-5L2	Ina Road Biosolids Building and Equipment	85,000
WL-06-3L2	Continental Ranch Regional Pump Station Electric Room	66,000
WL-05-4L2	Corona de Tucson WWTF Expansion 0.3 mgd to 1.30 mgd	30,000
WL-05-3L4	Green Valley Recharge Monitoring System	4,000
	Wastewater Management Total:	**41,969,355**
Solid Waste Management		
SW-97-003	Sahuarita Expansion	4,550,000
SW-97-004	Environmental Remediation/El Camino Del Cerro	508,000
SW-04-211	Waste Tire Collection Site Relocation	484,000
SW-97-002	Tangerine Closure	320,000
	Solid Waste Management Total:	**5,862,000**

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2006/07

For a comprehensive list of the active and new projects comprising the fiscal year 2007/11 Pima County Capital Improvement Plan refer to the *Summary Schedules* section - *Summary of Active Capital Improvement Projects* .

Department/Program		FY 2006/07 Adopted
Sheriff		
SD-04-301	Regional Public Safety Communications System	414,318
	Communications System Total:	**414,318**
	Total Capital Improvement Projects:	**196,950,732**
	Funded by Wastewater Management:	**(41,969,355)**
	Administrative Costs:	**920,409**
	Total FY 2006/07 Adopted Capital Projects Fund:	**155,901,786**

Development Services

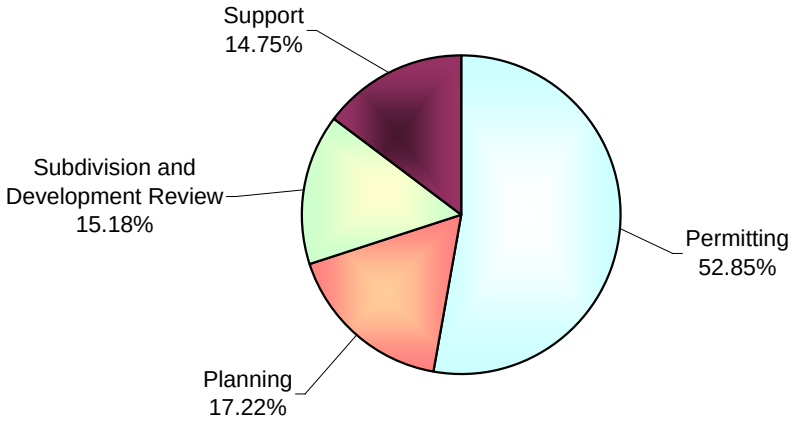
Expenditures: 17,217,583 **Revenues:** 17,240,726

FTEs 183.0

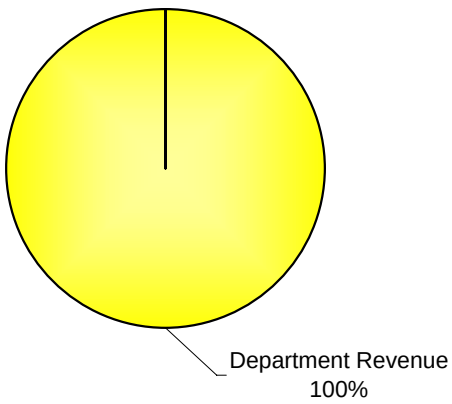
Function Statement: Provide land use planning, development, and permitting services. Administer the rezoning, comprehensive plan amendment, and appeals processes. Review subdivision plats and development plans for compliance with zoning and development regulations. Review all permit applications and issue permits. Review all building plans and perform compliance inspections. Enforce zoning and building codes complaints. Assign addresses, approve new street names, and process street name changes.

Mandates: ARS Title 11, Chapter 2: Board of Supervisors, Article 9: Building Permits; Chapter 6: County Planning and Zoning; Chapter 8: Development Fees; and Chapter 9: Protected Development Rights; and Pima County Code Title 15: Buildings and Construction; and Title 18: Zoning

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: DEVELOPMENT SERVICES

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERMITTING	5,890,444	6,871,678	9,100,215
PLANNING	1,715,184	2,442,724	2,965,226
SUBDIVISION AND DEVELOPMENT REVIEW	901,918	1,523,203	2,613,160
SUPPORT	2,269,497	2,580,906	2,538,982
Total Expenditures	**10,777,043**	**13,418,511**	**17,217,583**
Funding by Source			
Revenues			
PERMITTING	13,772,798	12,841,327	15,492,476
PLANNING	382,094	451,573	369,800
SUBDIVISION AND DEVELOPMENT REVIEW	740,415	731,048	1,099,456
SUPPORT	241,135	151,696	278,994
Total Revenues	**15,136,442**	**14,175,644**	**17,240,726**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(4,359,399)**	**(757,133)**	**(23,143)**
Total Program Funding	**10,777,043**	**13,418,511**	**17,217,583**
Staffing (FTEs) by Program			
PERMITTING	91.0	100.0	111.5
PLANNING	24.0	23.8	23.8
SUBDIVISION AND DEVELOPMENT REVIEW	24.0	24.7	25.7
SUPPORT	22.5	21.5	22.0
Total Staffing (FTEs)	**161.5**	**170.0**	**183.0**

Program Summary

Department: DEVELOPMENT SERVICES
Program: PERMITTING

Function

Ensure building safety through the review of construction plans and inspections. Ensure structural compatibility with surrounding neighborhoods, uses, and zones. Ensure proper grading, flood mitigation, and plant preservation on every lot.

Description of Services

Provide on-site inspections for building codes compliance and other County department requirements including septic inspections and flood plain compliance. Provide plan review of commercial and residential structures and support of those functions. Make zoning determinations and verify permitted uses, heights, and setbacks. Issue addresses and street names, create construction permit applications, issue construction permits and collect fees, review permit applications for required approvals, inspections, and fees. Schedule inspection requests from the public and maintain construction records. Reduce the physical impact of hillside development and protect aesthetics by regulating grading on private and public land. Implement processes and procedures necessary to enforce and observe rules, codes, and ordinances as adopted by Pima County. Regulate encroachment and building development within areas subject to flooding or erosion. Ensure consistent, comprehensive, and timely implementation of the Water Quality and Wastewater Management programs.

Program Goals and Objectives

- Protect and enhance public health, safety, and welfare and promote the sound stewardship of the natural and built environment by providing high quality and timely permitting services
  . Provide timely and accurate review of permit applications within the specified timeframe
  . Ensure timely and consistent inspections through ongoing training
  . Provide resolution of zoning violations within four (4) months

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Residential and commercial plans reviewed within 16 days	n/a	90%	100%
Scheduled inspections completed daily	98%	98%	100%
Inspectors attend minimum of two technical classes per year and required certifications	90%	90%	100%
Cases responded to within 30 days of initial complaint and subsequent follow-ups within 5 days of deadlines	n/a	90%	100%
Permit applications reviewed within three days	98%	90%	100%
Model reviews completed in four days	99%	90%	100%
Address reviews of plats and plans completed within deadline	100%	100%	100%
Addresses assigned within 5 days	100%	100%	100%
Inspection results updated within 3 days	50%	90%	100%
Permit files created within 1 day	97%	90%	100%
Department of Environmental Quality plans reviewed in 7 days	n/a	90%	100%
Type II hillside grading plans reviewed in 5 days	n/a	90%	100%
Large wastewater plans issued connection fees in 5 days	n/a	90%	100%
Right of way permit applications approved in 2 days	85%	90%	100%
Customers greeted within 15 minutes	95%	90%	100%
Plans reviewed by zoning within 5 days	75%	90%	100%
Completed development plans reviewed within 30 days	95%	95%	100%
Complaint cases opened within 1 week after receiving complaint	75%	75%	100%
Zoning violation complaints resolved or citations issued within 4 months	75%	75%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	4,403,841	4,937,439	6,141,649
SUPPLIES AND SERVICES	1,387,869	1,900,739	2,958,566
CAPITAL OUTLAY	98,734	33,500	0
Total Program Expenditures	**5,890,444**	**6,871,678**	**9,100,215**

Program Summary

Department: DEVELOPMENT SERVICES
Program: PERMITTING

Program Funding by Source			
Revenues			
LICENSES & PERMITS	10,879,686	10,050,279	11,946,410
CHARGES FOR SERVICES	2,791,412	2,701,533	3,488,088
MISCELLANEOUS	101,700	89,515	57,978
Operating Revenue Sub-Total	**13,772,798**	**12,841,327**	**15,492,476**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(7,882,354)**	**(5,969,649)**	**(6,392,261)**
Total Program Funding	**5,890,444**	**6,871,678**	**9,100,215**
Program Staffing (FTEs)	**91.0**	**100.0**	**111.5**

Supplemental Packages Approved

Supplemental Package B - Office Space Expansion and Remodel - is associated with this program. Partial funding of this package provides for office space expansion and renovation after the Regional Flood Control District moves to the 97 East Congress building. The package requested $2,500,000 in expenditures for supplies and services. Data presented on the preceding page includes $720,000 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: DEVELOPMENT SERVICES
Program: PLANNING

Function

Provide land use planning services including reports, reviews, ordinances, comprehensive plan, and appeals governing land use in unincorporated Pima County. Administer the comprehensive plan amendment and update processes, rezoning of land, appeals process of the Boards of Adjustment, Hearing Officer cases, and Design Review Committee. Prepare zoning code text amendments as required by the elected officials.

Description of Services

Update, amend, and maintain the comprehensive plan document, plan map, and land use database. Participate in inter-jurisdictional planning efforts. Prepare special planning area studies and airport environs planning maps and studies. Prepare reports, notifications, and analysis on rezoning, specific plans, and special appeals. Update and maintain the official zoning base maps and records. Review rezoning, specific plans, and special appeals for environmental policy compliance. Coordinate environmental policy with other Public Works departments and perform necessary field work for analysis and violation issues. Review lot splits, plat note and plat waivers, and modification requests. Prepare Board of Adjustment agenda packets and reports. Oversee and coordinate zoning code text amendments. Record and staff hearing officer cases. Prepare hearing officer appeal cases. Assist in the creation, adoption, and implementation of the Sonoran Desert Conservation Plan.

Program Goals and Objectives

- Promote the sound stewardship of the natural and built environment by providing high quality and timely land use planning services
  . Prepare and process all reports, plan amendments, and reviews for completeness in a timely manner
  . Develop appropriate development review standards to govern developments in environmentally sensitive areas

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Geographic information system map updates incorporated after Board of Supervisors decision on plan amendments	n/a	100%	100%
Plan amendment reports drafted 10 days prior to Planning & Zoning (P&Z) Commission hearing	n/a	100%	100%
Rezoning cases adhering to published schedule from date site analysis is declared complete to initial P&Z Commission hearing	n/a	95%	95%
Board of Supervisors packets for rezoning and special action cases transmitted to Clerk of Board within 6 weeks of P&Z Commission recommendation	n/a	95%	95%
Total native plant reviews completed within 20 working days	n/a	95%	95%
Initial single lot native plant reviews completed within 10 working days from date of receipt of completed application	n/a	95%	95%
Total landscaping plans completed within 20 days	n/a	95%	95%
Variance staff reports completed 10 days prior to variance hearing	n/a	95%	95%
Zoning code text amendments or administrative policy changes, actively in progress, designed to improve one or more processes	n/a	10	10
Applications completed by statute (ARS 11-809) from date application deemed complete until date of approval (which is to occur within 30 days)	n/a	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,237,496	1,548,296	2,047,302
SUPPLIES AND SERVICES	468,099	886,940	917,924
CAPITAL OUTLAY	9,589	7,488	0
Total Program Expenditures	**1,715,184**	**2,442,724**	**2,965,226**

Program Summary

Department: DEVELOPMENT SERVICES
Program: PLANNING

Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	318,301	391,501	300,822
MISCELLANEOUS	63,793	60,072	68,978
Operating Revenue Sub-Total	**382,094**	**451,573**	**369,800**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,333,090**	**1,991,151**	**2,595,426**
Total Program Funding	**1,715,184**	**2,442,724**	**2,965,226**
Program Staffing (FTEs)	**24.0**	**23.8**	**23.8**

Supplemental Packages Approved

Supplemental Package B - Office Space Expansion and Remodel - is associated with this program. Partial funding of this package provides for office space expansion and renovation after the Regional Flood Control District moves to the 97 East Congress building. The package requested $2,500,000 in expenditures for supplies and services. Data presented on the preceding page includes $240,000 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: DEVELOPMENT SERVICES
Program: SUBDIVISION AND DEVELOPMENT REVIEW

Function

Review subdivision plats and development plans for conformity to Pima County codes and standards.

Description of Services

Review subdivision tentative and final plats for Department of Transportation, Wastewater Management, and Department of Environmental Quality requirements. Review improvement plans for sanitary sewer, grading, paving and hydrology engineering design. Prepare staff reports for Planning & Zoning, Design Review Committee and Board of Adjustment meetings on infrastructure needs and considerations. Review subdivision plats for zoning compliance. Prepare reports on Design Review Committee appeals to hillside development zone, buffer overlay, and scenic gateway for the Design Review Committee. Review and enforce subdivision plats and development plans for compliance with landscaping and native plant preservation ordinances. Coordinate review and approval of subdivision plats and development plans with the Subdivision and Development Review Committee, utilities, and outside service providers.

Program Goals and Objectives

- Promote the sound stewardship of the natural and built environment by providing high quality and timely development review services
- Review development plans and subdivision plats in a timely manner
- Provide quality customer service by communicating with customer in a timely manner
  . Conduct seminars and workshops to convey standards and guidelines to improve quality of submittals

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Transmittals completed within 3 working days	n/a	90%	100%
Training seminars held for private consulting engineers to assist with the preparation of submittals	2	2	2
Plans reviewed within 20 working days	75%	90%	100%
Staff reports for the Planning & Zoning Commission, Design Review Committee and Board of Adjustment completed by the requested transmittal date	n/a	90%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	737,059	910,463	1,764,105
SUPPLIES AND SERVICES	148,069	611,740	849,055
CAPITAL OUTLAY	16,790	1,000	0
Total Program Expenditures	**901,918**	**1,523,203**	**2,613,160**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	740,415	731,048	1,099,456
Operating Revenue Sub-Total	**740,415**	**731,048**	**1,099,456**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**161,503**	**792,155**	**1,513,704**
Total Program Funding	**901,918**	**1,523,203**	**2,613,160**
Program Staffing (FTEs)	**24.0**	**24.7**	**25.7**

Supplemental Packages Approved

Supplemental Package B - Office Space Expansion and Remodel - is associated with this program. Partial funding of this package provides for office space expansion and renovation after the Regional Flood Control District moves to the 97 East Congress building. The package requested $2,500,000 in expenditures for supplies and services. Data presented on this page includes $240,000 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Program Summary

Department: DEVELOPMENT SERVICES
Program: SUPPORT

Function

Provide vision and leadership to the department, develop the strategic plan, ensure compliance with mandates and Pima County administrative and fiscal policy and procedures, and pioneer the automation and deployment of technology throughout the department and its processes.

Description of Services

Provide administrative, policy, financial, and organizational support and direction. Provide strategic planning and organizational development. Represent department positions, decisions, and initiatives to the public, customers, and the media. Prepare and administer the budget for the department. Perform other functions as necessary in the administration of the department, in cases of emergencies, or as directed by the County Administrator or Deputy County Administrator. Ensure departmental operations have the needed information technology permitting operations support, geographic information systems (GIS) support, and computer-aided design (CAD) support for land development. Ensure departmental operations have the needed network and hardware support, Help Desk support, IT Division-controlled service survey support, and electronic government support for land development.

Program Goals and Objectives

- Provide leadership, technological, and administrative direction and support in the delivery of land use planning, development review, and permitting services
  . Ensure progress and completion towards strategic goals and objectives
  . Respond and communicate with customers, staff, county administration, and board offices in a timely manner
  . Return 80% of phone calls received in Director's office within 24 hours
  . Manage the department budget to achieve expenditures at or below approved budget amounts
  . Ensure the departmental operations have the needed information technology permitting operations support
  . Ensure the departmental operations have the needed Help Desk Support, IT Division-controlled service survey support, and electronic government support for land development
  . Ensure the departmental operations have the needed GIS and CAD support for land development

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Strategic objectives completed within timeframe	90%	95%	95%
Quarterly reports completed	90%	95%	95%
Phone calls to the director's office returned on time	80%	80%	80%
Department expenditures at or under budget	no	no	yes
Availability of business operations permitting operations during operating hours	99%	99%	99%
Technological solutions for streamlining processes documented in a process improvement plan with resources committed to implementing the plan	2	2	2
Availability of PimaXpress.com website	99%	99%	99%
Availability of GIS and CAD support during departmental operating hours	99%	99%	99%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,359,628	1,513,676	1,622,756
SUPPLIES AND SERVICES	938,922	931,930	796,226
CAPITAL OUTLAY	(29,053)	135,300	120,000
Total Program Expenditures	**2,269,497**	**2,580,906**	**2,538,982**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	177	0	0
INTEREST	205,565	116,396	264,860
MISCELLANEOUS	35,393	35,300	14,134
Operating Revenue Sub-Total	**241,135**	**151,696**	**278,994**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**2,028,362**	**2,429,210**	**2,259,988**
Total Program Funding	**2,269,497**	**2,580,906**	**2,538,982**
Program Staffing (FTEs)	**22.5**	**21.5**	**22.0**

Environmental Quality

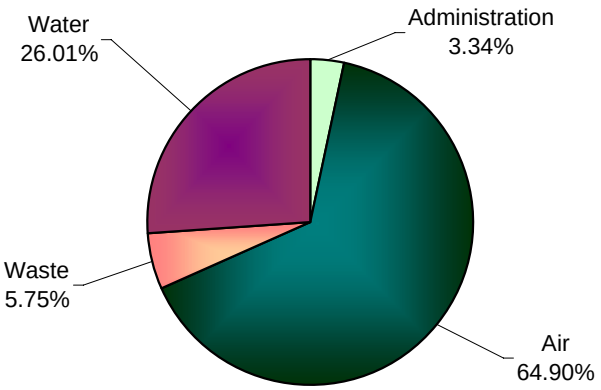
Expenditures: 4,601,473 **Revenues:** 3,811,565

FTEs 62.8

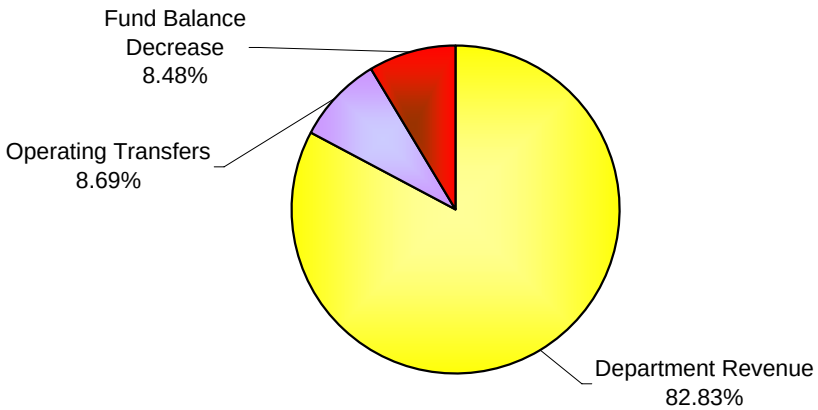
Function Statement: Preserve and protect the environment of Pima County for the long term benefit of the residents' health, welfare, safety, and quality of life. Identify and respond to environmental issues by providing services including monitoring, enforcement, information, and education.

Mandates: ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties, 11-269: Recycling and Waste Reduction; Title 49, Chapter 3: Air Quality, Article 1: General Provisions, 49-402: State and County Control; Article 3: County Air Pollution Control; and Pima County Code Title 7: Environmental Quality; Title 13: Public Services; and Title 17: Air Quality Control

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: ENVIRONMENTAL QUALITY

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATION	41,131	44,215	153,501
AIR	2,776,080	2,853,007	2,986,409
WASTE	399,143	288,512	264,786
WATER	686,301	706,724	1,196,777
Total Expenditures	**3,902,655**	**3,892,458**	**4,601,473**
Funding by Source			
Revenues			
ADMINISTRATION	22,345	14,150	45,150
AIR	2,410,125	2,161,780	2,118,850
WASTE	362,980	163,350	205,025
WATER	1,138,647	995,320	1,442,540
Total Revenues	**3,934,097**	**3,334,600**	**3,811,565**
Net Operating Transfers In/(Out)	**362,788**	**381,036**	**399,791**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(394,230)**	**176,822**	**390,117**
Total Program Funding	**3,902,655**	**3,892,458**	**4,601,473**
Staffing (FTEs) by Program			
ADMINISTRATION	8.0	9.0	13.0
AIR	32.6	31.9	29.8
WASTE	13.0	6.0	7.0
WATER	7.0	7.0	13.0
Total Staffing (FTEs)	**60.6**	**53.9**	**62.8**

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: ADMINISTRATION

Function

Plan, organize, and direct activities of the department.

Description of Services

Develop and implement all financial, administrative, and policy activities of the department. Provide the County Administrator's office and elected officials with briefings, presentations, and testimony regarding department operations and activities. Develop departmental monitoring, permitting, outreach, and enforcement priorities. Represent the department at workshops, public meetings, and public hearings.

Program Goals and Objectives

- Provide for the timely, efficient, and cost effective delivery of departmental services
  . Have knowledgeable and professional employees
  . Develop and improve new and existing processes to meet customers' needs

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Quarterly activity reports completed	4	4	4
Training and development plans updated for all employees	n/a	n/a	yes
Best management practices identified and implemented	n/a	n/a	yes
Process improvements identified and implemented	n/a	n/a	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	331,111	13,215	749,598
SUPPLIES AND SERVICES	(308,763)	0	(701,097)
CAPITAL OUTLAY	18,783	31,000	105,000
Total Program Expenditures	**41,131**	**44,215**	**153,501**
Program Funding by Source			
Revenues			
INTEREST	22,018	14,000	45,000
MISCELLANEOUS	327	150	150
Operating Revenue Sub-Total	**22,345**	**14,150**	**45,150**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**18,786**	**30,065**	**108,351**
Total Program Funding	**41,131**	**44,215**	**153,501**
Program Staffing (FTEs)	**8.0**	**9.0**	**13.0**

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: AIR

Function

Implement federal, state, and local air quality regulations within Pima County.

Description of Services

Develop air management strategies, issue permits to regulated facilities, conduct compliance activities, provide outreach and education to the public, and monitor air quality for compliance with national air quality standards.

Program Goals and Objectives

- Maintain and protect the air quality of Pima County through research, education, and regulation
- Meet the National Ambient Air Quality Standards (NAAQS) for air pollutants
- Meet the required air monitoring data recovery rate of 75%

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Air monitoring sites operational	23	23	23
Average air monitoring data recovery rate	98%	96%	96%
Community education events instituted	549	307	625
Stationary source inspections	62	95	95
Stationary source permits issued with revisions	13	26	26
Activity permits issued	593	1,000	1,000
NAAQS air pollutant standards met	yes	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,541,356	1,455,872	1,552,313
SUPPLIES AND SERVICES	1,073,070	1,263,735	1,351,996
CAPITAL OUTLAY	161,654	133,400	82,100
Total Program Expenditures	**2,776,080**	**2,853,007**	**2,986,409**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	957,722	830,355	885,185
INTERGOVERNMENTAL	186,881	171,763	165,047
FINES AND FORFEITS	37,613	0	0
MISCELLANEOUS	732	0	0
Operating Revenue Sub-Total	**1,182,948**	**1,002,118**	**1,050,232**
INTERGOVERNMENTAL	1,227,177	1,159,662	1,060,618
MISCELLANEOUS	0	0	8,000
Grant Revenue Sub-Total	**1,227,177**	**1,159,662**	**1,068,618**
Net Operating Transfers In/(Out)	**362,788**	**381,036**	**399,791**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**3,167**	**310,191**	**467,768**
Total Program Funding	**2,776,080**	**2,853,007**	**2,986,409**
Program Staffing (FTEs)	**32.6**	**31.9**	**29.8**

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: WASTE

Function

Implement federal, state, and local solid and hazardous waste regulations within Pima County.

Description of Services

Develop solid and hazardous waste management strategies, issue permits to regulate hauled waste, conduct compliance activities, and provide outreach and education to the public. Conduct investigations, surveillance, and enforcement activities regarding illegal dumping of solid waste within Pima County. Monitor generators of solid waste with respect to the Resource Conservation and Recovery Act (RCRA) requirements.

Program Goals and Objectives

- Ensure the proper handling and disposal of solid and hazardous waste

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
RCRA inspections	48	54	54
Waste hauler permits issued	40	40	40
Illegal dumping sites investigated	631	636	625
Illegal waste removed from public lands (tons)	61	60	80

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	500,863	146,512	269,330
SUPPLIES AND SERVICES	(103,084)	140,500	(50,844)
CAPITAL OUTLAY	1,364	1,500	46,300
Total Program Expenditures	**399,143**	**288,512**	**264,786**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	189,893	163,350	165,025
INTERGOVERNMENTAL	140,990	0	0
CHARGES FOR SERVICES	11,923	0	0
FINES AND FORFEITS	49	0	0
MISCELLANEOUS	20,125	0	0
Operating Revenue Sub-Total	**362,980**	**163,350**	**165,025**
MISCELLANEOUS	0	0	40,000
Grant Revenue Sub-Total	**0**	**0**	**40,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**36,163**	**125,162**	**59,761**
Total Program Funding	**399,143**	**288,512**	**264,786**
Program Staffing (FTEs)	**13.0**	**6.0**	**7.0**

Program Summary

Department: ENVIRONMENTAL QUALITY
Program: WATER

Function

Implement federal, state, and local regulations regarding water, wastewater, and onsite disposal systems within Pima County. Implement storm water management programs and conduct storm water sampling pursuant to Pima County's Municipal Separate Storm Sewer System (NPDES) permit. Provide outreach and education on water program issues.

Description of Services

Issue approvals for the construction or modification of water, wastewater, and onsite disposal systems; conduct compliance activities; and provide outreach and education to the public. Conduct sanitary surveys on public water systems. Implement storm water management, monitoring, and education activities as required by Pima County's federal storm water permit. Conduct private well testing in the Environmental Protection Agency superfund area.

Program Goals and Objectives

- Ensure the proper construction and operation of water, wastewater, and onsite disposal systems
- Implement requirements of Pima County's Municipal Separate Storm Sewer System (NPDES) permit
- Educate and inform the public of water programs and water quality issues

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Septic site suitability and final inspections performed	94	30	1,990
Water and wastewater plans reviewed	843	1,036	1,275
Plans reviewed within licensing timeframe	100%	100%	100%
Storm water events sampled	10	9	10
Private wells in superfund area tested	8	8	8
Sanitary surveys conducted	73	75	80

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	375,222	272,650	711,440
SUPPLIES AND SERVICES	303,391	426,574	443,037
CAPITAL OUTLAY	7,688	7,500	42,300
Total Program Expenditures	**686,301**	**706,724**	**1,196,777**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	1,125,458	975,350	1,423,125
MISCELLANEOUS	464	0	0
Operating Revenue Sub-Total	**1,125,922**	**975,350**	**1,423,125**
INTERGOVERNMENTAL	12,725	19,970	19,415
Grant Revenue Sub-Total	**12,725**	**19,970**	**19,415**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(452,346)**	**(288,596)**	**(245,763)**
Total Program Funding	**686,301**	**706,724**	**1,196,777**
Program Staffing (FTEs)	**7.0**	**7.0**	**13.0**

Facilities Management

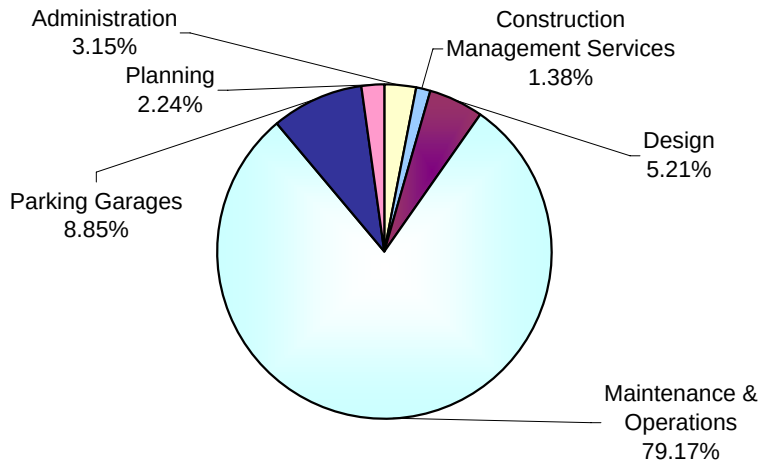
Expenditures: 16,922,853 **Revenues:** 5,243,624

FTEs 166.6

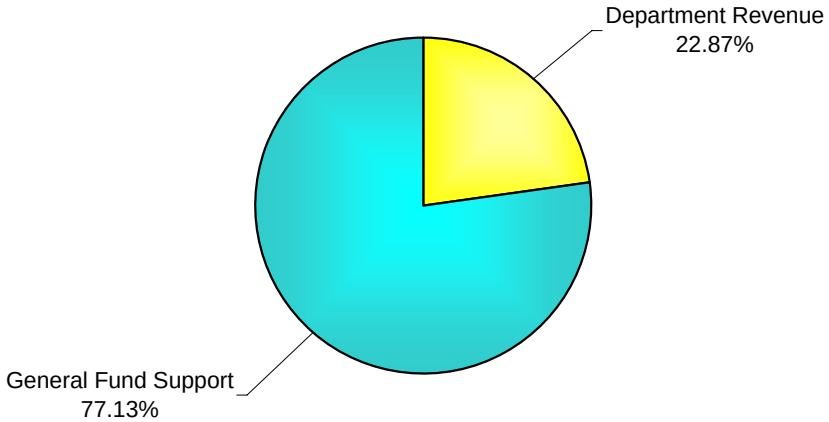
Function Statement: Service over 4.6 million square feet of facility space to provide a safe, clean, and functional working environment for Pima County employees and citizens visiting the facilities. Manage professionals in maintenance, refrigeration, plumbing, painting, electrical service, and electronics. Obtain and manage contracts for landscape service, janitorial service, pest control, termite eradication, and elevator maintenance and repair. Perform new, remodel, and renovation construction. Plan, design, prepare, and process bids. Operate and manage Pima County's eight revenue-generating parking garage facilities in order to offer safe, secure parking for employees and the public. Develop design plans for construction oversight and project acceptance.

Mandates: Occupational Safety and Health Administration (OSHA) Standard 1910.1001: Toxic and Hazardous Substances; Standard 1926.1101: Toxic and Hazardous Substances; United States Code, Title 40, Part 763: Asbestos

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: FACILITIES MANAGEMENT

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATION	300,510	552,054	532,666
CONSTRUCTION MANAGEMENT SERVICES	127,013	188,117	234,017
DESIGN	586,769	822,314	882,226
MAINTENANCE & OPERATIONS	10,954,139	12,853,982	13,396,629
PARKING GARAGES	1,468,181	1,356,340	1,498,042
PLANNING	229,724	323,746	379,273
Total Expenditures	**13,666,336**	**16,096,553**	**16,922,853**
Funding by Source			
Revenues			
ADMINISTRATION	191,130	96,858	76,821
CONSTRUCTION MANAGEMENT SERVICES	42	0	0
MAINTENANCE & OPERATIONS	2,334,901	2,916,576	3,654,285
PARKING GARAGES	1,564,655	1,503,040	1,512,518
Total Revenues	**4,090,728**	**4,516,474**	**5,243,624**
Net Operating Transfers In/(Out)	**0**	**0**	**(1,900,000)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(1,229,311)**	**(844,979)**	**525,995**
General Fund Support	**10,804,919**	**12,425,058**	**13,053,234**
Total Program Funding	**13,666,336**	**16,096,553**	**16,922,853**
Staffing (FTEs) by Program			
ADMINISTRATION	6.0	7.8	8.0
CONSTRUCTION MANAGEMENT SERVICES	5.0	5.8	6.8
DESIGN	14.0	15.5	16.5
MAINTENANCE & OPERATIONS	109.9	119.8	125.3
PARKING GARAGES	3.0	3.0	3.0
PLANNING	5.0	5.8	7.0
Total Staffing (FTEs)	**142.9**	**157.7**	**166.6**

Program Summary

Department: FACILITIES MANAGEMENT
Program: ADMINISTRATION

Function

Provide financial management and public and tenant services for Facilities Management.

Description of Services

Process invoices, prepare deposit permits, maintain contracts and purchase orders, prepare County required reports, and prepare the department's budget. Respond properly to service requests so the appropriate corrective action is taken by designated staff. Prepare the employee payroll biweekly and process the labor distribution biweekly. Update and maintain employees' profile information and process annual reviews.

Program Goals and Objectives

- Process all invoices received for payment
- Deposit all incoming checks with Treasurer's office
- Complete payroll by deadline
- Complete the labor distribution by deadline
- Update all personnel action forms (PAFs) by deadline to avoid $50 late fee

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Invoices processed within 2 days of receipt	90%	96%	99%
Payments deposited within 1 day of receipt	100%	100%	100%
Payroll turned in by deadline	100%	100%	100%
Labor distribution completed by deadline	100%	100%	100%
PAFs turned in by deadline	90%	90%	99%
Phones attended	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	282,039	487,276	514,008
SUPPLIES AND SERVICES	17,193	59,378	16,858
CAPITAL OUTLAY	1,278	5,400	1,800
Total Program Expenditures	**300,510**	**552,054**	**532,666**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	1	0	0
MISCELLANEOUS	191,109	96,858	76,821
MEMO REVENUE	20	0	0
Operating Revenue Sub-Total	**191,130**	**96,858**	**76,821**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**109,380**	**455,196**	**455,845**
Total Program Funding	**300,510**	**552,054**	**532,666**
Program Staffing (FTEs)	**6.0**	**7.8**	**8.0**

Program Summary

Department: FACILITIES MANAGEMENT
Program: CONSTRUCTION MANAGEMENT SERVICES

Function

Provide construction management and document review for all Facilities Management projects.

Description of Services

Represent and protect Pima County's interests by providing construction management from the bidding phase through the end of the construction phase. Review specifications and drawings during the design phase for constructability and conformance to Pima County design standards using in-house documents or those prepared by a consultant.

Program Goals and Objectives

- Minimize cost overruns with the accumulative cost of all non-additive scope of work changes to within 5% of the accepted bid per construction project
- Minimize construction schedule overruns to within 110% of original calendar days per contract schedule
- Minimize amount of turn-around time for document review

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Cost overruns within 5% of bid	65%	85%	90%
Projects completed within 110% schedule	80%	85%	90%
Reviews completed within 7 days of receipt	85%	95%	95%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	252,346	277,310	214,632
SUPPLIES AND SERVICES	(127,797)	(99,434)	885
CAPITAL OUTLAY	2,464	10,241	18,500
Total Program Expenditures	**127,013**	**188,117**	**234,017**
Program Funding by Source			
Revenues			
MISCELLANEOUS	42	0	0
Operating Revenue Sub-Total	**42**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**126,971**	**188,117**	**234,017**
Total Program Funding	**127,013**	**188,117**	**234,017**
Program Staffing (FTEs)	**5.0**	**5.8**	**6.8**

Supplemental Packages Approved

Supplemental Package E - CMS Administrative Position - is associated with this program. Funding of this package provides $20,853 in personal services, $3,765 in supplies and services, and $2,000 in capital to fund one new position to address increased service demands relating to Construction Management Services. The data presented on this page includes $26,618 in expenditures.

Program Summary

Department: FACILITIES MANAGEMENT
Program: DESIGN

Function

Provide design and project coordination for outsourced services and in-house staff services for new construction and remodel projects.

Description of Services

Manage outsourced professional consultants and contractors to provide design and construction for projects which are too complex for current Facilities Management resources. Utilize Facilities Management design staff, whenever possible, to provide design and construction for new construction and remodeling projects.

Program Goals and Objectives

- Provide client consultation to determine needs and project program requirements
- Prepare required scope of services for in-house focus or for outsourced solicitation of qualifications (SOQ), evaluate SOQs, and recommend consultant for contract award in a timely fashion
- Provide contract documents (CD) for competitive bidding, evaluate bids, and make recommendation for general construction awards
- Provide professionally trained staff to directly address smaller scope projects within the department's current resource capabilities
- Provide prompt administration of multiple small construction contracts as required by the department staff in order to adhere to the limitations of the Pima County Procurement Code
- Provide professional support for Facilities Management construction management division staff on larger scale construction and remodel projects

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Initial client meetings held within 5 days	85%	95%	95%
SOQs recommended within 7 days	85%	95%	95%
CD reviews responded to within 7 days	85%	95%	95%
Construction bids recommended within 7 days	85%	95%	95%
Outsourced projects reviewed within 7 days	90%	95%	95%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	903,780	943,622	840,842
SUPPLIES AND SERVICES	(317,011)	(138,008)	23,184
CAPITAL OUTLAY	0	16,700	18,200
Total Program Expenditures	**586,769**	**822,314**	**882,226**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**586,769**	**822,314**	**882,226**
Total Program Funding	**586,769**	**822,314**	**882,226**
Program Staffing (FTEs)	**14.0**	**15.5**	**16.5**

Supplemental Packages Approved

Supplemental Package C - Design Staff - is associated with this program. Funding of this package provides $40,701 in personal services, $1,317 in supplies and services, and $4,200 in capital to fund two new positions to address increased service demands relating to Design Services. The data presented on this page includes $46,218 in expenditures.

Program Summary

Department: FACILITIES MANAGEMENT
Program: MAINTENANCE & OPERATIONS

Function

Provider of Pima County buildings and facilities and the required preventive maintenance, repairs, upgrades, replacements, and remodeling according to recommended scheduling for equipment, machinery, and service requests from other County departments.

Description of Services

Provide preventive maintenance services in accordance with the manufacturers' recommendations to prolong the life of the equipment, maintain warranties, and save money on premature replacements. Repair, upgrade, replace, and remodel County facilities in a cost effective and timely manner. Provide timely responses to service requests received from Pima County departments for facility maintenance and repairs.

Program Goals and Objectives

- Service all equipment annually
- Schedule personnel to do preventive maintenance (PM)
- Abide by the County's procurement process
- Install requested materials and parts within 48 hours of request
- Respond to service requests within 48 hours of request
- Reduce the number of third service requests

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Equipment serviced annually	75%	80%	85%
Assigned personnel doing PM	90%	90%	95%
Procurement initiated within 48 hrs of request	90%	95%	96%
Parts/materials installed within 48 hrs of request	90%	90%	93%
Service requests responded to within 48 hrs	95%	95%	95%
Reduction in third service requests	75%	90%	90%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	5,503,876	6,291,875	6,072,561
SUPPLIES AND SERVICES	5,303,396	6,542,507	7,287,493
CAPITAL OUTLAY	146,867	19,600	36,575
Total Program Expenditures	**10,954,139**	**12,853,982**	**13,396,629**
Program Funding by Source			
Revenues			
MISCELLANEOUS	285,693	917,749	1,734,955
Operating Revenue Sub-Total	**285,693**	**917,749**	**1,734,955**
INTEREST	49,282	34,544	88,337
MISCELLANEOUS	1,999,926	1,964,283	1,830,993
Special Programs Revenue Sub-Total	**2,049,208**	**1,998,827**	**1,919,330**
Net Operating Transfers In/(Out)	**0**	**0**	**(1,900,000)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(1,132,837)**	**(698,279)**	**540,471**
General Fund Support	**9,752,075**	**10,635,685**	**11,101,873**
Total Program Funding	**10,954,139**	**12,853,982**	**13,396,629**
Program Staffing (FTEs)	**109.9**	**119.8**	**125.3**

Supplemental Packages Approved

Supplemental Package F - Assistant Manager-Maintenance - is associated with this program. Funding of this package provides $36,928 in personal services, $39 in supplies and services, and $2,500 in capital to fund one new position to address increased service demands relating to Maintenance Operations. The data presented on this page includes $39,467 in expenditures.

Program Summary

Department: FACILITIES MANAGEMENT
Program: PARKING GARAGES

Function

Operate and provide preventive maintenance to parking facilities managed by Pima County.

Description of Services

Provide timely invoicing of accounts, adhere to financial accounting and tracking standards, and produce revenue for Pima County. Provide motor vehicle parking services in eight County facilities in compliance with the policies of the Board of Supervisors and Administrative Procedure 51-2.

Program Goals and Objectives

- Comply with annual state and County audits
- Reconcile cash to the Treasurer's cash balance
- Replace failed gate arms promptly

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Audit recommendations received	0	0	0
Cash reconciled to Treasurer's balance	100%	100%	100%
Failed gate arms replaced within 2 hours	10	10	8

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	155,676	162,148	172,301
SUPPLIES AND SERVICES	1,310,485	1,189,682	1,323,741
CAPITAL OUTLAY	2,020	4,510	2,000
Total Program Expenditures	**1,468,181**	**1,356,340**	**1,498,042**
Program Funding by Source			
Revenues			
INTEREST	57,234	10,000	53,664
MISCELLANEOUS	1,507,421	1,493,040	1,458,854
Special Programs Revenue Sub-Total	**1,564,655**	**1,503,040**	**1,512,518**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(96,474)**	**(146,700)**	**(14,476)**
General Fund Support	**0**	**0**	**0**
Total Program Funding	**1,468,181**	**1,356,340**	**1,498,042**
Program Staffing (FTEs)	**3.0**	**3.0**	**3.0**

Program Summary

Department: FACILITIES MANAGEMENT
Program: PLANNING

Function

Provide Capital Improvement Project (CIP) delivery, development, and space planning.

Description of Services

Provide project management services on behalf of the County. Report on the design, procurement, construction, and commissioning of new capital facilities projects and capital equipment replacement projects. Gather information and formulate needs assessments. Develop projections to accurately estimate the scope, cost, scheduling, and other impacts of each project. Design and maintain reports for the department's annual capital budget requests. Continue to update and maintain the County's building inventory in order to optimize the use of existing County buildings and accurately forecast and plan for future space requirements.

Program Goals and Objectives

- Stay within 5% of the scheduled completion date for all CIP projects
- Stay within the approved budget at fiscal year end for all Facilities Management (FM) managed projects

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Projects completed within +/- 5% of scheduled date	85%	85%	100%
Projects completed within approved budget	85%	90%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	341,010	390,904	327,995
SUPPLIES AND SERVICES	(111,286)	(69,458)	51,278
CAPITAL OUTLAY	0	2,300	0
Total Program Expenditures	**229,724**	**323,746**	**379,273**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**229,724**	**323,746**	**379,273**
Total Program Funding	**229,724**	**323,746**	**379,273**
Program Staffing (FTEs)	**5.0**	**5.8**	**7.0**

Fleet Services

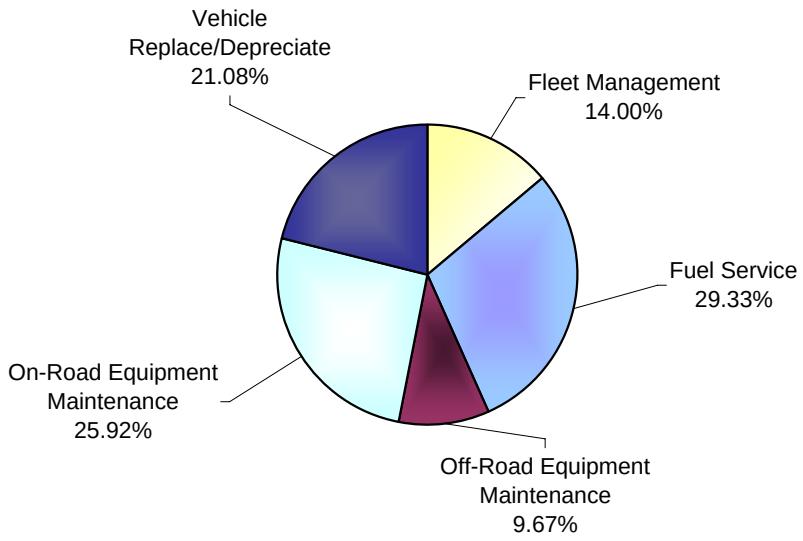
Expenditures: 13,784,357 **Revenues:** 15,018,576

FTEs 56.0

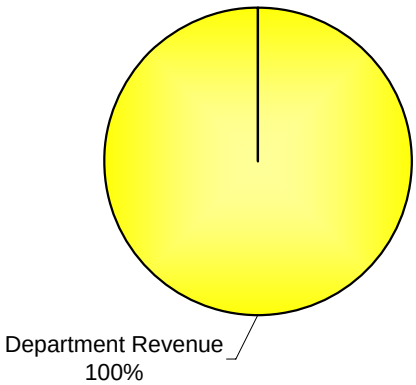
Function Statement: Purchase, maintain, and dispose of cars and light trucks, heavy trucks, and off-road heavy equipment. Provide fuel for all County vehicles and equipment from nine fueling sites located throughout the County and from mobile fuel trucks for off-road equipment. Maintain complete inventory and cost accounting records for all vehicles, equipment, fuel, and parts.

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: FLEET SERVICES

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
COMMUNICATION EQUIPMENT MAINTENANCE	599,816	535,485	0
FLEET MANAGEMENT	3,205,334	1,855,682	1,929,385
FUEL SERVICE	3,232,547	3,345,788	4,043,145
OFF-ROAD EQUIPMENT MAINTENANCE	1,041,895	1,538,200	1,332,907
ON-ROAD EQUIPMENT MAINTENANCE	1,816,883	3,352,188	3,572,896
VEHICLE REPLACE/DEPRECIATE	2,282,280	2,470,388	2,906,024
Total Expenditures	**12,178,755**	**13,097,731**	**13,784,357**
Funding by Source			
Revenues			
COMMUNICATION EQUIPMENT MAINTENANCE	0	543,561	0
FLEET MANAGEMENT	10,737,652	1,859,027	14,321,347
FUEL SERVICE	706,238	3,380,965	680,230
OFF-ROAD EQUIPMENT MAINTENANCE	1,524,318	1,547,710	0
ON-ROAD EQUIPMENT MAINTENANCE	375,502	3,383,515	0
VEHICLE REPLACE/DEPRECIATE	71,251	3,030,888	16,999
Total Revenues	**13,414,961**	**13,745,666**	**15,018,576**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(1,236,206)**	**(647,935)**	**(1,234,219)**
Total Program Funding	**12,178,755**	**13,097,731**	**13,784,357**
Staffing (FTEs) by Program			
COMMUNICATION EQUIPMENT MAINTENANCE	5.5	5.5	0.0
FLEET MANAGEMENT	4.0	5.5	3.0
FUEL SERVICE	2.0	2.0	2.0
OFF-ROAD EQUIPMENT MAINTENANCE	10.0	10.0	10.0
ON-ROAD EQUIPMENT MAINTENANCE	23.5	23.5	26.0
VEHICLE REPLACE/DEPRECIATE	11.0	13.0	15.0
Total Staffing (FTEs)	**56.0**	**59.5**	**56.0**

Note: Effective January 1, 2006, Wireless Radio Communications was transferred to the Communications Internal Service Fund, including five existing positions. For the second half of fiscal year 2005/06, Fleet Services covered the costs since the services were built into the current motor pool rates. For fiscal year 2006/07, the funding for these costs are covered by a monthly radio fee charged by the Communications Internal Service Fund.

Program Summary

Department: FLEET SERVICES
Program: COMMUNICATION EQUIPMENT MAINTENANCE

Function

Provide support for Pima County's inventory of radio communications equipment and vehicular emergency warning devices. (Note: The communications program has been moved to the Information Technology Department effective January 1, 2006. This information has been provided for historical purposes only.)

Description of Services

Provide engineering, maintenance, installation, and management of wireless voice and data communications systems, support infrastructure, end user subscriber equipment, and various forms of vehicular signaling, warning, safety, and special equipment.

Program Goals and Objectives

- Maintain 800 megahertz trunking radio system and support infrastructure at maximum efficiency
- Standardize and upgrade user equipment
- Provide support of radio users
- Increase reliability and coverage of radio systems
- Conduct performance renewal program (PRP) twice a year
- Provide technical support for Pima County Wireless Integrated Network
- Test antennas for maximum radio frequency performance

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
PRPs conducted in fiscal year	2	2	n/a
Training sessions conducted	3	8	n/a
Control computers replaced	9	1	n/a

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	320,634	310,629	0
SUPPLIES AND SERVICES	279,182	224,856	0
Total Program Expenditures	**599,816**	**535,485**	**0**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	0	543,561	0
Operating Revenue Sub-Total	**0**	**543,561**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**599,816**	**(8,076)**	**0**
Total Program Funding	**599,816**	**535,485**	**0**
Program Staffing (FTEs)	**5.5**	**5.5**	**0.0**

Program Summary

Department: FLEET SERVICES
Program: FLEET MANAGEMENT

Function

Provide fleet management and disposal of Pima County's vehicle fleet equipment.

Description of Services

Provide a centralized program to fund all of the Fleet Services Department's required expense obligations: central administration, insurance, Public Works administration, safety support, information systems technical support, and licenses and permits.

Program Goals and Objectives

- Provide management of the Fleet Services Department's resources in a manner consistent with the policies and expectations of the Board of Supervisors, County Administrator, and Deputy County Administrator for Public Works
- Provide funding as required for Fleet Services' share of the costs for support from General Fund departments
- Provide funding as required for all costs related to services provided by municipal, state, and federal agencies
- Manage departmental operations in support of the fleet to maintain average fleet rates less than $0.588 per mile
- Provide funding to County departments for general administrative support at the level prescribed
- Provide funding to the Risk Management Department for vehicle liability insurance at the level prescribed
- Provide funding to the Public Works Administration Department for general administrative support at the level prescribed
- Provide funding to the Wastewater Management Department for safety program support at the level prescribed
- Provide funding to the Transportation Department for IS network support at the level prescribed
- Provide funding as necessary to the State of Arizona Motor Vehicle Division for vehicle licenses and title application fees
- Provide funding to the State of Arizona Department for Environmental Quality for vehicle emission inspection permit fees
- Provide funding as necessary to the Federal Communications Commission for broadcasting license fees

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Average fleet cost per mile	$0.59	<$0.48	<$0.588
Prescribed costs funded	100%	100%	100%
Vehicle licenses and titles paid	100%	100%	100%
Vehicle emission inspection fees paid	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	420,613	552,766	349,605
SUPPLIES AND SERVICES	2,784,721	1,302,916	1,579,780
Total Program Expenditures	**3,205,334**	**1,855,682**	**1,929,385**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	19,097	37,000	34,000
CHARGES FOR SERVICES	10,214,764	1,041,217	13,947,347
INTEREST	53,672	30,000	30,000
MISCELLANEOUS	216,523	526,555	100,000
MEMO REVENUE	233,596	224,255	210,000
Operating Revenue Sub-Total	**10,737,652**	**1,859,027**	**14,321,347**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(7,532,318)**	**(3,345)**	**(12,391,962)**
Total Program Funding	**3,205,334**	**1,855,682**	**1,929,385**
Program Staffing (FTEs)	**4.0**	**5.5**	**3.0**

Program Summary

Department: FLEET SERVICES
Program: FUEL SERVICE

Function

Provide fuel and maintain a fuel supply infrastructure for the operation of County owned and external customer owned vehicles and equipment.

Description of Services

Purchase inventory and dispense gasoline and diesel fuel from nine fueling stations. Operate two fueling trucks to dispense fuel on-site to heavy equipment. Operate a motor pool for County employees.

Program Goals and Objectives

- Procure fuel in the most cost effective method and in compliance with State of Arizona Procurement Statutes
- Store and dispense fuel in a safe and environmentally correct manner and maintain appropriate records
- Provide a centralized motor pool to increase vehicle utilization and limit fleet size
- Utilize cooperative purchasing agreements and a competitive bid process to acquire fuel at a cost minimum of one cent below Tucson average track rate
- Replace obsolete fuel dispensers at the Mission Road Station
- Meet all state and federal regulations for safe and environmentally sound practices of fuel storage
- Increase revenues by charging external customers a minimum of an additional four cents per gallon of fuel sold
- Provide internal customers with an appropriate Motor Pool vehicle for their intermittent needs by fulfilling a minimum of 95% of all requests

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Cost of fuel received compared to Tucson average	<$0.01	<$0.01	<$0.01
Fuel dispensers replaced	4	3	3
Citations received from state/fed regulators	0	0	0
Additional revenue from external customers	$0.05	$0.04	$0.05
Motor pool vehicle requests fulfilled	95%	95%	95%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	109,678	108,696	114,444
SUPPLIES AND SERVICES	3,122,869	3,237,092	3,928,701
Total Program Expenditures	**3,232,547**	**3,345,788**	**4,043,145**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	19,487	0	0
CHARGES FOR SERVICES	142,796	3,380,965	0
MISCELLANEOUS	543,955	0	680,230
Operating Revenue Sub-Total	**706,238**	**3,380,965**	**680,230**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**2,526,309**	**(35,177)**	**3,362,915**
Total Program Funding	**3,232,547**	**3,345,788**	**4,043,145**
Program Staffing (FTEs)	**2.0**	**2.0**	**2.0**

Program Summary

Department: FLEET SERVICES
Program: OFF-ROAD EQUIPMENT MAINTENANCE

Function

Provide routine and preventive maintenance and repair to Pima County's fleet of off-road vehicles, heavy construction equipment, and welding and fabrication service.

Description of Services

Perform field service and perform routine and unscheduled repairs as needed to crawler tractors, motor graders, scrapers, loaders, and specialized equipment. Provide all resources necessary to accomplish repairs including parts, labor, and outside services.

Program Goals and Objectives

- Keep maintenance expenses to a minimum
- Maximize equipment "uptime"
- Maintain and operate the shop and conduct field service with an emphasis on safety
- Perform corrective maintenance correctly the first time at least 95% of the time to avoid repeat work
- Perform preventive maintenance on schedule at least 95% of the time to reduce unscheduled maintenance
- Maintain heavy equipment fleet at a level to ensure at least 75% availability
- Reduce on the job injuries
- Reduce employee Industrial Commission of Arizona (ICA) hours

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Repeat work	<5%	<5%	<5%
Late preventive maintenance	<5%	<5%	<5%
Equipment availability	>75%	>75%	>75%
On the job injuries	2	<2	<2
Employee ICA hours	45	<45	<45

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	524,326	548,710	569,283
SUPPLIES AND SERVICES	515,282	989,490	763,624
CAPITAL OUTLAY	2,287	0	0
Total Program Expenditures	**1,041,895**	**1,538,200**	**1,332,907**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	1,520,918	1,547,710	0
MISCELLANEOUS	3,400	0	0
Operating Revenue Sub-Total	**1,524,318**	**1,547,710**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(482,423)**	**(9,510)**	**1,332,907**
Total Program Funding	**1,041,895**	**1,538,200**	**1,332,907**
Program Staffing (FTEs)	**10.0**	**10.0**	**10.0**

Program Summary

Department: FLEET SERVICES
Program: ON-ROAD EQUIPMENT MAINTENANCE

Function

Provide routine and preventive maintenance and repair to Pima County's fleet of on-road licensed vehicles, including cars and light, medium, and heavy trucks.

Description of Services

Perform routine and unscheduled repairs as needed on cars, light trucks, medium trucks, heavy trucks, and specialized equipment. Provide all resources necessary to accomplish repairs including parts, labor, and outside services.

Program Goals and Objectives

- Minimize fleet maintenance expenses
- Maximize fleet "uptime"
- Maintain and operate the shops with an emphasis on safety
- Maintain compliance with State of Arizona's emission requirements for all on-road vehicles
- Perform corrective maintenance correctly the first time at least 95% of the time to avoid repeat work
- Perform preventive maintenance on schedule at least 95% of the time to reduce unscheduled maintenance
- Maintain the fleet at a level to ensure at least 95% availability
- Reduce on the job injuries
- Reduce employee Industrial Commission of Arizona (ICA) hours
- Employ a minimum of three State of Arizona certified gasoline emissions inspectors
- Employ a minimum of three State of Arizona certified diesel emissions inspectors
- Have available a minimum of one State of Arizona Certified emissions gas analyzer

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Repeat work	<5%	<5%	<5%
Late preventive maintenance	<5%	<5%	<5%
Fleet availability	>95%	>95%	>95%
On the job injuries	6	<6	<6
Employee ICA hours	80	75	75
Certified gasoline inspectors	2	3	3
Certified diesel inspectors	2	3	3
Certified emissions analyzers	1	1	1

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,098,140	1,142,713	1,298,966
SUPPLIES AND SERVICES	718,743	2,193,575	2,273,930
CAPITAL OUTLAY	0	15,900	0
Total Program Expenditures	**1,816,883**	**3,352,188**	**3,572,896**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	375,723	3,383,515	0
MISCELLANEOUS	(221)	0	0
Operating Revenue Sub-Total	**375,502**	**3,383,515**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,441,381**	**(31,327)**	**3,572,896**
Total Program Funding	**1,816,883**	**3,352,188**	**3,572,896**
Program Staffing (FTEs)	**23.5**	**23.5**	**26.0**

Program Summary

Department: FLEET SERVICES
Program: VEHICLE REPLACE/DEPRECIATE

Function

Provide all administrative services, accounting for depreciation, and vehicle and equipment replacement funding.

Description of Services

Provide vehicle and equipment replacement funding and depreciation. Provide maintenance parts funding and inventory control. Provide administrative services, budget, and cost accounting services.

Program Goals and Objectives

- Ensure client departments' obsolete and/or unreliable vehicles and equipment are replaced with safe, reliable, cost efficient vehicles, and equipment appropriate to their operational needs
- Dispose of obsolete surplus vehicles and equipment
- Maintain accurate and reliable inventory, budget, and cost accounting records
- Replace 86 vehicles that have reached the end of their useful life
- Replace five pieces of off-road heavy equipment that have reached the end of their useful life
- Conduct a minimum of ten public auctions to dispose of obsolete surplus vehicles and equipment
- Maintain financial records in conformance with established policies and procedures to assure adequate control
- Maintain cost accounting records in conformance with established policies and procedures to assure adequate control
- Maintain parts inventory and inventory records in conformance with established policies and procedures to assure adequate control

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Vehicles replaced	84	86	85
Pieces of off-road heavy equipment replaced	8	5	6
Public auctions conducted	4	4	10
Annual audit findings	0	0	0

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	489,843	529,160	677,412
SUPPLIES AND SERVICES	1,740,267	1,925,228	2,209,612
CAPITAL OUTLAY	52,170	16,000	19,000
Total Program Expenditures	**2,282,280**	**2,470,388**	**2,906,024**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	47,456	3,030,888	0
MISCELLANEOUS	24,229	0	16,999
MEMO REVENUE	(434)	0	0
Operating Revenue Sub-Total	**71,251**	**3,030,888**	**16,999**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**2,211,029**	**(560,500)**	**2,889,025**
Total Program Funding	**2,282,280**	**2,470,388**	**2,906,024**
Program Staffing (FTEs)	**11.0**	**13.0**	**15.0**

Graphic Services

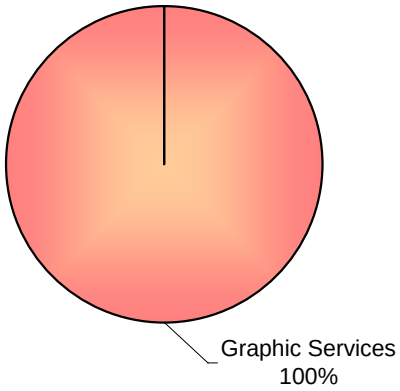
Expenditures: 1,893,829 **Revenues:** 1,589,300

FTEs 20.6

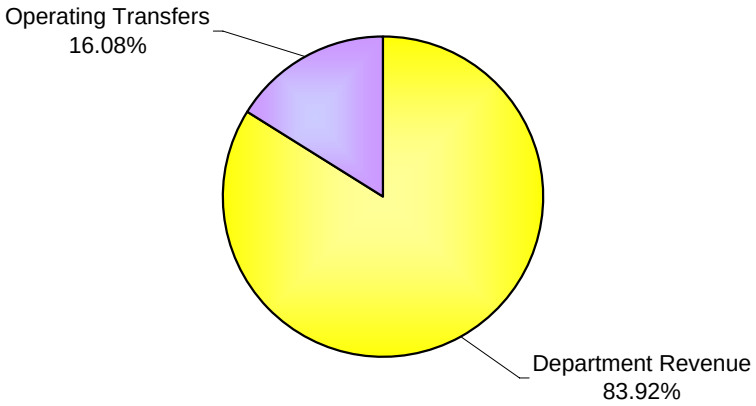
Function Statement: Provide graphic design and printing and production services to all Pima County departments, County Administration, and the Board of Supervisors. Many of these products are often utilized by other governmental agencies, consultants, and the public.

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: GRAPHIC SERVICES

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
GRAPHIC SERVICES	1,646,138	1,811,457	1,893,829
Total Expenditures	**1,646,138**	**1,811,457**	**1,893,829**
Funding by Source			
Revenues			
GRAPHIC SERVICES	1,468,025	1,490,270	1,589,300
Total Revenues	**1,468,025**	**1,490,270**	**1,589,300**
Net Operating Transfers In/(Out)	**198,540**	**1,005,279**	**587,078**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(20,427)**	**(684,092)**	**(282,549)**
Total Program Funding	**1,646,138**	**1,811,457**	**1,893,829**
Staffing (FTEs) by Program			
GRAPHIC SERVICES	25.0	20.5	20.6
Total Staffing (FTEs)	**25.0**	**20.5**	**20.6**

Program Summary

Department: GRAPHIC SERVICES
Program: GRAPHIC SERVICES

Function

Provide graphic design and printing and production services to all Pima County departments, County Administration, and the Board of Supervisors. Many of these products are often utilized by other governmental agencies, consultants, and the public.

Description of Services

Provide graphic design, computer graphics, desktop publishing, technical illustration, cartography, displays, and Web-site design and development services. Serve as the County webmaster. Utilize traditional and digital art media and illustration techniques, and manage all stages of publication production including layout, design, typography, editing, proofing, pre-press and printing processes and costs. Other services include digital imaging, signage design and the production of large exhibits. Provide forms design; high-speed color as well as black and white scanning; high-speed black and white and color printing and copying; offset printing; finishing and bindery services including collating, folding, comb, velo, coil, tape and steel edge; drilling and punching and numbering. Provide pick-up and delivery services to all downtown County departments.

Program Goals and Objectives

- Increase revenues
  . Increase graphic designer billable time
  . Process more jobs by improving turn-around time by process improvement and by replacement of old equipment when possible
  . Continue ongoing analysis of service portfolio
- Maintain a secure and united workforce
  . Enhance lines of communication between work force and management
  . Hold monthly departmental meetings to share information
- Increase customer service satisfaction
  . Implement a job tracking system to provide immediate status reports
  . Complete standard press jobs within 10 working days
  . Conduct customer satisfaction surveys
  . Receive ratings of good or better for overall customer satisfaction on 90% of survey responses

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Graphic designer billable time	42%	50%	55%
Standard press jobs completed in 10 working days	n/a	65%	100%
Departmental meetings held	4	8	12
Customer satisfaction survey responses of good or better	n/a	n/a	90%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	939,947	1,033,026	1,077,720
SUPPLIES AND SERVICES	706,191	778,431	813,511
CAPITAL OUTLAY	0	0	2,598
Total Program Expenditures	**1,646,138**	**1,811,457**	**1,893,829**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	1,467,882	1,490,270	1,579,150
MISCELLANEOUS	143	0	10,150
Operating Revenue Sub-Total	**1,468,025**	**1,490,270**	**1,589,300**
Net Operating Transfers In/(Out)	**198,540**	**1,005,279**	**587,078**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(20,427)**	**(684,092)**	**(282,549)**
Total Program Funding	**1,646,138**	**1,811,457**	**1,893,829**
Program Staffing (FTEs)	**25.0**	**20.5**	**20.6**

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Natural Resources, Parks & Recreation

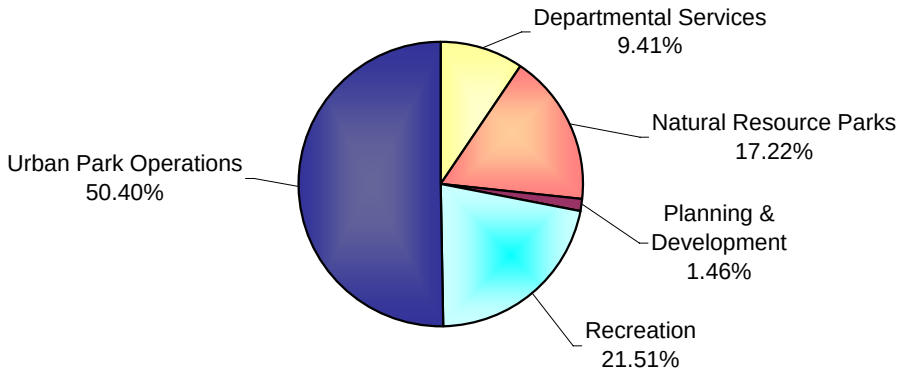
Expenditures: 14,903,637 **Revenues:** 1,094,950

FTEs 261.8

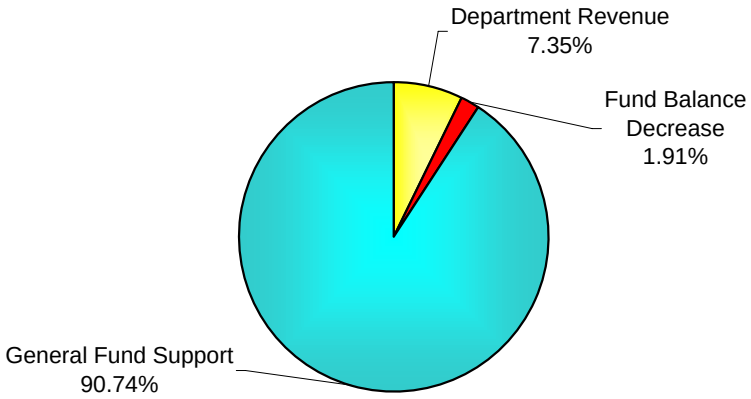
Function Statement: Manage Pima County natural resources, urban parks, and recreation programs. Lead community efforts to conserve the Sonoran Desert and enhance the urban environment. Provide quality recreation, education, and leisure activities.

Mandates: None

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: NATURAL RESOURCES, PARKS & RECREATION

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
DEPARTMENTAL SERVICES	1,205,630	1,458,417	1,401,832
NATURAL RESOURCE PARKS	1,585,687	2,144,593	2,566,237
PLANNING & DEVELOPMENT	24,250	202,614	217,444
RECREATION	2,547,725	2,773,356	3,205,725
URBAN PARK OPERATIONS	5,918,489	6,707,711	7,512,399
Total Expenditures	**11,281,781**	**13,286,691**	**14,903,637**
Funding by Source			
Revenues			
DEPARTMENTAL SERVICES	223,101	116,388	213,325
NATURAL RESOURCE PARKS	526,534	272,375	418,425
PLANNING & DEVELOPMENT	34,742	57,600	77,600
RECREATION	276,809	216,600	231,100
URBAN PARK OPERATIONS	193,653	158,700	154,500
Total Revenues	**1,254,839**	**821,663**	**1,094,950**
Net Operating Transfers In/(Out)	**5,429**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(300,585)**	**(5,000)**	**284,836**
General Fund Support	**10,322,098**	**12,470,028**	**13,523,851**
Total Program Funding	**11,281,781**	**13,286,691**	**14,903,637**
Staffing (FTEs) by Program			
DEPARTMENTAL SERVICES	20.0	20.0	18.0
NATURAL RESOURCE PARKS	26.0	33.9	35.3
PLANNING & DEVELOPMENT	10.0	10.0	11.0
RECREATION	78.0	77.4	83.6
URBAN PARK OPERATIONS	93.6	105.6	113.9
Total Staffing (FTEs)	**227.6**	**246.9**	**261.8**

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION
Program: DEPARTMENTAL SERVICES

Function

Provide management, leadership, and strategic and master planning for a very large parks and natural resource system. Provide and oversee accounts payable, accounts receivable, payroll, human resources, and contract administration services.

Description of Services

Work with other programs and departments in planning urban parks, natural resource parks, and recreation programs. Act as department representative at interdepartmental and intergovernmental relations meetings. Negotiate and administer leased property facilities contracts. Prepare the department for the addition of new parcels of land purchased for the preservation of Pima County's unique heritage and diverse wildlife.

Create a good first impression while providing greeting and assistance services to customers visiting the Natural Resources, Parks & Recreation (NRPR) headquarters complex. Provide training for new employees and ongoing training in Synergen, purchasing, and internal policies. Perform research upon request for the Board of Supervisors, County administration, and other entities both public and private. Review research performed by the Natural Resources program.

Work with the Capital Improvement Program team to ensure they remain on budget. Administer and monitor grants and contracts. Prepare and oversee the department budget.

Program Goals and Objectives

- Ensure the department meets its budget
- Manage/complete grant projects on time
- Improve communication between the NRPR headquarters complex and field staff
- Install wireless DSL in 14 parks and recreation centers to give field staff access to e-mail, Synergen, and personal folders
- Process invoices within 5 days

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Grant projects completed on time	85%	100%	100%
Parks and recreation centers with wireless DSL service	0	1	3
Average number of days to process an invoice	7	5	3

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	990,660	1,052,374	1,012,757
SUPPLIES AND SERVICES	184,525	349,647	335,277
CAPITAL OUTLAY	30,445	56,396	53,798
Total Program Expenditures	**1,205,630**	**1,458,417**	**1,401,832**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	9,739	0	0
MISCELLANEOUS	213,362	116,388	213,325
Operating Revenue Sub-Total	**223,101**	**116,388**	**213,325**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**982,529**	**1,342,029**	**1,188,507**
Total Program Funding	**1,205,630**	**1,458,417**	**1,401,832**
Program Staffing (FTEs)	**20.0**	**20.0**	**18.0**

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION
Program: NATURAL RESOURCE PARKS

Function

Manage, maintain, and protect natural resource areas, mountain parks, and new open space lands.

Description of Services

Manage and protect mountain parks, natural preserves, special use areas, trails, trailheads, and open space. Manage outside lease agreements.

Program Goals and Objectives

- Increase the level of public participation in environmental education programs
- Document new open space properties
- Maintain or reduce the operating cost per acre
- Develop new management plans for open space properties

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Environmental education programs participants	14,963	19,000	25,000
Trailhead parking spaces provided	225	250	275
Acres of park, ranch, and open space lands maintained	44,998	120,000	150,000
Comprehensive management plans completed	0	1	4
Operating cost per acre of new open space lands	$32	$15	$14

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,009,238	1,281,812	1,327,679
SUPPLIES AND SERVICES	472,897	576,931	1,176,558
CAPITAL OUTLAY	103,552	285,850	62,000
Total Program Expenditures	**1,585,687**	**2,144,593**	**2,566,237**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	171,621	169,975	170,075
MISCELLANEOUS	47,442	2,400	42,400
Operating Revenue Sub-Total	**219,063**	**172,375**	**212,475**
INTEREST	145	0	0
MISCELLANEOUS	175,424	100,000	200,000
Special Programs Revenue Sub-Total	**175,569**	**100,000**	**200,000**
INTERGOVERNMENTAL	36,902	0	5,950
MISCELLANEOUS	95,000	0	0
Grant Revenue Sub-Total	**131,902**	**0**	**5,950**
Net Operating Transfers In/(Out)	**5,429**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(270,143)**	**(5,000)**	**241,050**
General Fund Support	**1,323,867**	**1,877,218**	**1,906,762**
Total Program Funding	**1,585,687**	**2,144,593**	**2,566,237**
Program Staffing (FTEs)	**26.0**	**33.9**	**35.3**

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION
Program: NATURAL RESOURCE PARKS

Supplemental Packages Approved

Supplemental Package C - CIP/Park Projects Second Quarter 06/07 - is associated with this program. Funding of this package provides for operations and maintenance for new facilities at Brandi Fenton Memorial Park, the new Picture Rocks Pool, and environmental education activities. The package requested a total of $398,317 in expenditures ($157,620 for personal services, $177,697 for supplies and services, and $63,000 for capital), and $10,000 of revenue. Data presented on the preceding page includes $5,000 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package D - CIP/Park Projects Third Quarter 06/07 - is associated with this program. Funding of this package provides for operations and maintenance for new facilities at Curtis Park, Catalina Community Park, and McDonald Park. The package requested a total of $426,924 in expenditures ($155,024 for personal services, $128,400 for supplies and services, and $143,500 for capital), and $1,000 of revenue. Data presented on the preceding page includes $194,494 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package N - Invasive Plant Management Coordination - is associated with this program. Partial funding of this package provides support for a contract with the University of Arizona. The package requested a total of $75,000 for supplies and services. Data presented on the preceding page includes $25,000 in expenditures.

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION
Program: PLANNING & DEVELOPMENT

Function

Manage land acquisitions, design, planning, and construction projects.

Description of Services

Plan trails, open space, and land use. Administer and manage the Capital Improvement Projects (CIP).

Program Goals and Objectives

- Identify, establish, and complete CIP, Community Development Block Grants, and various other federal and state funded projects

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
CIP standards met	85%	95%	100%
Regulatory agency standards met	100%	100%	100%
Federal and state program standards met	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	50,459	86,390	118,962
SUPPLIES AND SERVICES	(26,209)	106,224	88,982
CAPITAL OUTLAY	0	10,000	9,500
Total Program Expenditures	**24,250**	**202,614**	**217,444**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	1,020	2,600	2,600
MISCELLANEOUS	22	0	0
Operating Revenue Sub-Total	**1,042**	**2,600**	**2,600**
CHARGES FOR SERVICES	33,700	55,000	75,000
Special Programs Revenue Sub-Total	**33,700**	**55,000**	**75,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(33,700)**	**0**	**(25,000)**
General Fund Support	**23,208**	**145,014**	**164,844**
Total Program Funding	**24,250**	**202,614**	**217,444**
Program Staffing (FTEs)	**10.0**	**10.0**	**11.0**

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION
Program: RECREATION

Function

Operate community centers, swimming pools, art and leisure classes, fairs, a performing arts center, and three shooting ranges.

Description of Services

Provide special interest classes, workshops, garden/arts and crafts/antique fairs, aquatics, sports, skill contests, teen dances, outdoor education, shooting sports, camping, hiking, community nutrition programs, related social services, and special events. Offer room rentals, performing arts space, and cooperative management with other agencies and private non-profit groups. Offer activities to meet the unique interests of various age groups and populations. Offer age-appropriate, supervised activities in a welcoming and safe environment.

Program Goals and Objectives

- Design and implement first class education, recreation, and leisure programs at all sites, with a focus on the environment
- Ensure safety of all participants
- Plan for the future of recreation in Pima County
- Meet requirements of state, federal and County regulations, as well as budget and revenue expectations

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Recreation/community centers operated	9	9	10
Recreation/community center participants	215,543	216,500	234,090
Swimming pools operated	8	9	10
Aquatics program participants	126,560	126,600	136,072
Antique fairs participants	42,000	45,500	47,250
Shooting range users	3,989	9,000	11,500
Volunteer hours	23,785	18,000	19,000

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,946,288	2,219,248	2,503,430
SUPPLIES AND SERVICES	576,951	554,108	630,871
CAPITAL OUTLAY	24,486	0	71,424
Total Program Expenditures	**2,547,725**	**2,773,356**	**3,205,725**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	266,187	216,600	227,100
MISCELLANEOUS	4,950	0	4,000
Operating Revenue Sub-Total	**271,137**	**216,600**	**231,100**
CHARGES FOR SERVICES	2,000	0	0
INTEREST	1,254	0	0
Special Programs Revenue Sub-Total	**3,254**	**0**	**0**
CHARGES FOR SERVICES	2,418	0	0
Grant Revenue Sub-Total	**2,418**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**3,258**	**0**	**68,786**
General Fund Support	**2,267,658**	**2,556,756**	**2,905,839**
Total Program Funding	**2,547,725**	**2,773,356**	**3,205,725**
Program Staffing (FTEs)	**78.0**	**77.4**	**83.6**

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION
Program: RECREATION

Supplemental Packages Approved

Supplemental Package C - CIP/Park Projects Second Quarter 06/07 - is associated with this program. Funding of this package provides for operations and maintenance for new facilities at Brandi Fenton Memorial Park, the new Picture Rocks Pool, and environmental education activities. The package requested a total of $398,317 in expenditures ($157,620 for personal services, $177,697 for supplies and services, and $63,000 for capital), and $10,000 of revenue. Data presented on the preceding page includes $140,547 in expenditures and $10,000 in revenue. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package P - Breast Cancer Boot Camp - is associated with this program. Funding of this package provides for a new fitness and support program for breast cancer survivors. The package requested a total of $25,000 in expenditures ($16,245 for personal services and $8,755 for supplies and services), and $2,500 in revenue. Data presented on the preceding page includes $25,000 in expenditures and $2,500 in revenue.

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION
Program: URBAN PARK OPERATIONS

Function

Manage, operate, and maintain Pima County's urban park system, river parks system (in partnership with the Pima County Regional Flood Control District), and trailheads. Manage and support the intergovernmental agreements with four school districts and the various leases of County property including the Pima Air Museum, Arthur Pack Golf Course, Ajo Country Club, and Sportspark. Provide maintenance, repair, and construction support for all parks, facilities, open space, and cultural resource sites throughout Pima County. Coordinate and schedule the 80 ball fields, of which 45 are lighted, for sports leagues and special events. Develop and coordinate the department's industrial safety program and perform related work as required.

Description of Services

Manage, operate, and maintain 36 county parks, with 88 ball fields (54 lighted) that we schedule and coordinate with various sports organizations, Provide skilled maintenance support for our 10 recreation centers, various open space properties, natural resource parks, eight public swimming pools, various government and community buildings, leased properties, and water works systems throughout Pima County. Maintain the grounds of the downtown government complex. Develop, implement, and administer a comprehensive department safety program.

Program Goals and Objectives

- Increase efficiency of water use
- Prolong the life of equipment and facilities
- Respond to at least 90% of customer inquiries in one day
- Repair at least 90% of vandalized property within 72 hours
- Review all safety programs annually

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Park water auditor programs developed	1	2	4
Customer inquiries responded to within 1 work day	80%	85%	90%
Vandalized property repaired within 72 hours	80%	85%	90%
Urban parks operated and maintained	35	36	38
Lighted ball fields operated, maintained, and scheduled	33	45	54
Ball fields operated, maintained, and scheduled	73	80	88
Customer complaints average resolution time	2 days	2 days	2 days

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	3,693,789	4,451,982	4,953,324
SUPPLIES AND SERVICES	2,060,449	2,050,614	2,309,730
CAPITAL OUTLAY	164,251	205,115	249,345
Total Program Expenditures	**5,918,489**	**6,707,711**	**7,512,399**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	74,894	90,300	103,600
MISCELLANEOUS	117,959	68,400	50,900
MEMO REVENUE	800	0	0
Operating Revenue Sub-Total	**193,653**	**158,700**	**154,500**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**5,724,836**	**6,549,011**	**7,357,899**
Total Program Funding	**5,918,489**	**6,707,711**	**7,512,399**
Program Staffing (FTEs)	**93.6**	**105.6**	**113.9**

Program Summary

Department: NATURAL RESOURCES, PARKS & RECREATION
Program: URBAN PARK OPERATIONS

Supplemental Packages Approved

Supplemental Package B - CIP/Park Projects First Quarter 06/07 - is associated with this program. Partial funding of this package provides for operations and and maintenance of new or improved facilities at the Robles Ranch Community Center, the Northwest YMCA Community Center fields, and the Amado Food Bank. The package requested a total of $229,823 in expenditures ($151,373 for personal services, $49,450 for supplies and services, and $29,000 for capital), and $500 in revenue. Data presented on the preceding page includes $135,842 in expenditures and $500 in revenue.

Supplemental Package C - CIP/Park Projects Second Quarter 06/07 - is associated with this program. Funding of this package provides for operations and maintenance for new facilities at Brandi Fenton Memorial Park, the new Picture Rocks Pool, and environmental education activities. The package requested a total of $398,317 in expenditures ($157,620 for personal services, $177,697 for supplies and services, and $63,000 for capital), and $10,000 of revenue. Data presented on the preceding page includes $252,770 in expenditures. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Supplemental Package D - CIP/Park Projects Third Quarter 06/07 - is associated with this program. Funding of this package provides for operations and maintenance for new facilities at Curtis Park, Catalina Community Park, and McDonald Park. The package requested a total of $426,924 in expenditures ($155,024 for personal services, $128,400 for supplies and services, and $143,500 for capital), and $1,000 of revenue. Data presented on the preceding page includes $232,430 in expenditures and $1,000 in revenue. This supplemental request is associated with another program within the department; therefore, each program summary reflects only that part of the funding applicable to a specific program.

Public Works Administration

Expenditures: 100,000 **Revenues:** 0

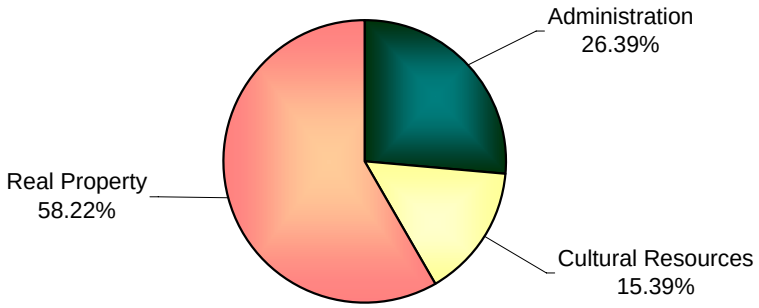
FTEs 35.5

Function Statement: Provide administrative services and cultural resources services and direct the real property function for the departments within the Public Works functional area.

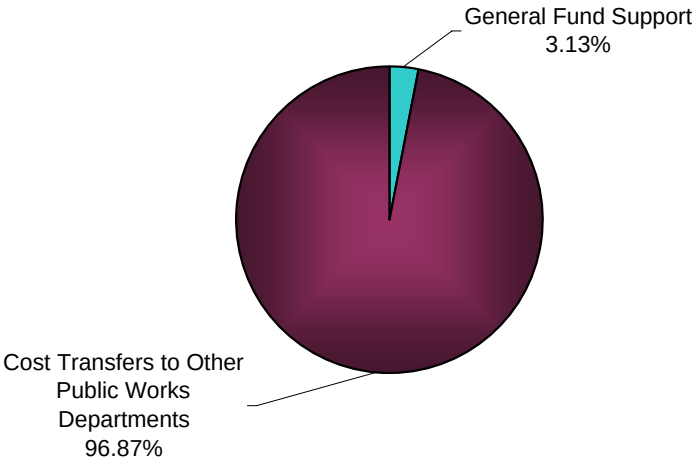
Mandates: None

Note: Expenditure percentages for Administration, Cultural Resources, and Real Property are shown only for illustrative purposes, as all of the costs of these programs except $100,000 of Cultural Resources are transferred to other Public Works departments.

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: PUBLIC WORKS ADMINISTRATION

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
ADMINISTRATION	27,841	0	0
CULTURAL RESOURCES	1,361	100,000	100,000
REAL PROPERTY	564	0	0
Total Expenditures	**29,766**	**100,000**	**100,000**
Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**29,766**	**100,000**	**100,000**
Total Program Funding	**29,766**	**100,000**	**100,000**
Staffing (FTEs) by Program			
ADMINISTRATION	6.0	6.0	7.5
CULTURAL RESOURCES	4.7	5.0	6.0
REAL PROPERTY	22.0	21.5	22.0
Total Staffing (FTEs)	**32.7**	**32.5**	**35.5**

Program Summary

Department: PUBLIC WORKS ADMINISTRATION
Program: ADMINISTRATION

Function

Provide administrative direction and support services to departments within the Public Works functional area.

Description of Services

Manage capital projects, community relations, and other administrative services. Provide Real Property Services, Cultural Resources Services, and Capital Improvement Program administration; management guidance; and planning in these and other areas for departments within the Public Works functional area. Oversee, guide, and direct as necessary the implementation of County policies, capital projects, community relations, and other administrative services.

(Note: It is intended that the program's expenditures will be allocated in full to the other departments in the Public Works functional area; therefore, all budgeted expenditures net to zero.)

Program Goals and Objectives

- Ensure quality public service by providing efficient and effective management services to the Public Works departments
- Coordinate efforts of Public Works departments in support of the Public Works mission and vision
- Coordinate and facilitate the collaboration between the Public Works departments
- Manage Public Works departments to measurable progress in providing professional and progressive services to Pima County

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Each department's strategic plan and work plan updated annually and reviewed at mid-year	100%	100%	100%
Reports obtained from each department detailing activities related to providing progressive, fiscally responsible, and timely services	100%	100%	100%
Joint projects undertaken and completed	8	9	10

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	27,842	0	0
SUPPLIES AND SERVICES	(3,551)	0	0
CAPITAL OUTLAY	3,550	0	0
Total Program Expenditures	**27,841**	**0**	**0**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**27,841**	**0**	**0**
Total Program Funding	**27,841**	**0**	**0**
Program Staffing (FTEs)	**6.0**	**6.0**	**7.5**

Program Summary

Department: PUBLIC WORKS ADMINISTRATION
Program: CULTURAL RESOURCES

Function

Provide management, technical, and administrative services to all County departments and the public to ensure compliance with federal, state, and County historic preservation laws and policies. Promote cultural resource conservation and implement historic preservation projects throughout Pima County.

Description of Services

Review all County Capital Improvement Program projects, review all private sector development proposals and plans, manage and protect County owned cultural resources, procure and administer grants, provide public information and heritage education, develop and implement Sonoran Desert Conservation Plan (SDCP) policies for cultural resources and ranching, and develop and implement 1997 and 2004 bond program historic preservation projects.

(Note: The Cultural Resources Office was consolidated from County Administration and the Transportation Department into Public Works Administration in fiscal year 2004/05. It is intended that most of the program's expenditures will be allocated to the other departments in the Public Works.)

Program Goals and Objectives

- Review and ensure compliance of County and private sector development projects
- Implement mitigation measures
- Implement the 1997 and 2004 Historic Preservation Bond program
- Complete defined project scopes
- Procure additional grant funds
- Develop and implement SDCP cultural resources and ranch conservation goals and policies
- Manage and protect County owned cultural resources
- Develop plans for open space preservation

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Compliance actions for County projects	181	180	200
Compliance reviews for private development	165	192	200
Preservation bond funds expended	$3,017,352	$2,500,000	$3,000,000

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	105,623	100,000	100,000
SUPPLIES AND SERVICES	(104,262)	0	0
Total Program Expenditures	**1,361**	**100,000**	**100,000**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**1,361**	**100,000**	**100,000**
Total Program Funding	**1,361**	**100,000**	**100,000**
Program Staffing (FTEs)	**4.7**	**5.0**	**6.0**

Program Summary

Department: PUBLIC WORKS ADMINISTRATION
Program: REAL PROPERTY

Function

Direct and administer the real property function for Public Works departments.

Description of Services

Provide appraisal, acquisition, relocation, property management, and property disposal services to Public Works departments. License the use of County rights-of-way for encroachments and franchises.

(Note: It is intended that the program's expenditures will be allocated in full to the other departments in the Public Works functional area; therefore, all budgeted expenditures net to zero.)

Program Goals and Objectives

- Track the number of appraisals and acquisitions per year
- Monitor all expenditures and charge expenditures to Public Works departments in an accurate and timely manner

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Appraisals per year	98	120	210
Acquisition agreements per year	150	250	280
Escrow closings per year	160	280	285
Percent compliance for insurance on licenses	59%	62%	90%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	155,466	0	0
SUPPLIES AND SERVICES	(163,782)	0	0
CAPITAL OUTLAY	8,880	0	0
Total Program Expenditures	**564**	**0**	**0**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**0**	**0**	**0**
General Fund Support	**564**	**0**	**0**
Total Program Funding	**564**	**0**	**0**
Program Staffing (FTEs)	**22.0**	**21.5**	**22.0**

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Regional Flood Control District

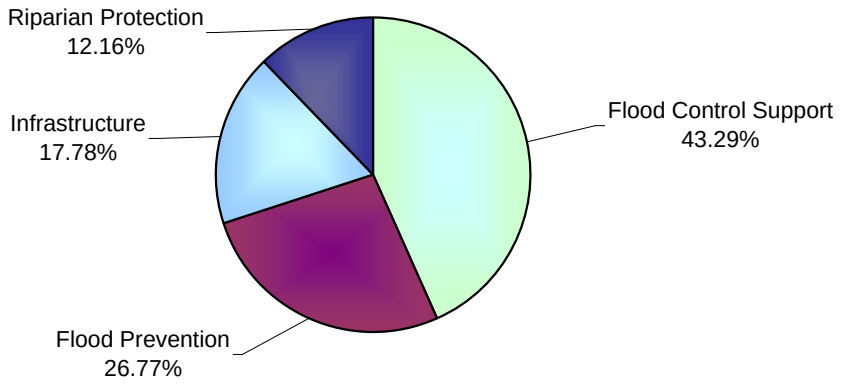
Expenditures: 8,743,185 **Revenues:** 22,793,193

FTEs 63.0

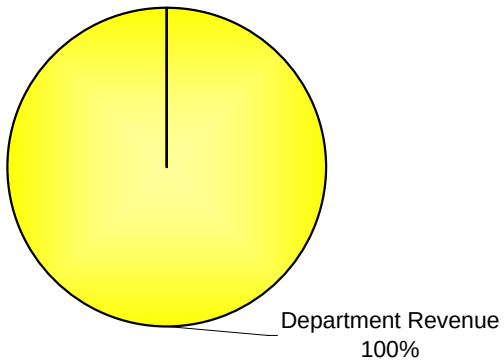
Function Statement: Protect public health, safety, and welfare by implementing structural flood control solutions and provide comprehensive nonstructural flood prevention services. Enhance natural floodplain characteristics and community environmental quality by preserving and protecting riparian habitat resources. Support Pima County's Section 10(a) permit application to the U.S. Fish and Wildlife Service and fulfill the mission pertaining to riparian elements set forth by the Board of Supervisors in the Sonoran Desert Conservation Plan.

Mandates: ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties; 11-257: Flood Water Control Works, Tax Levy; Title 48, Chapter 21: Flood Control Districts; and Pima County Code Title 16: Floodplain and Erosion Hazard Management

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: REGIONAL FLOOD CONTROL DISTRICT

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
FLOOD CONTROL SUPPORT	3,368,161	3,983,902	3,785,418
FLOOD PREVENTION	1,777,361	2,172,990	2,340,131
INFRASTRUCTURE	848,527	1,901,147	1,554,235
RIPARIAN PROTECTION	703,425	1,282,658	1,063,401
Total Expenditures	**6,697,474**	**9,340,697**	**8,743,185**
Funding by Source			
Revenues			
FLOOD CONTROL SUPPORT	17,628,300	19,840,939	22,788,193
FLOOD PREVENTION	8,634	0	0
RIPARIAN PROTECTION	53,034	33,600	5,000
Total Revenues	**17,689,968**	**19,874,539**	**22,793,193**
Net Operating Transfers In/(Out)	**(9,150,808)**	**(10,153,457)**	**(14,744,261)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(1,841,686)**	**(380,385)**	**694,253**
Total Program Funding	**6,697,474**	**9,340,697**	**8,743,185**
Staffing (FTEs) by Program			
FLOOD CONTROL SUPPORT	2.0	4.0	4.0
FLOOD PREVENTION	26.0	28.5	30.0
INFRASTRUCTURE	12.0	13.5	14.0
RIPARIAN PROTECTION	14.0	14.8	15.0
Total Staffing (FTEs)	**54.0**	**60.8**	**63.0**

Pursuant to the Intergovernmental Agreement between Pima County and the Regional Flood Control District Cost Sharing Agreement for Cooperative Support Services Contract No. 01-59-P-135988-0505 (dated May 3, 2005, recorded in Docket 12459 at Page 1313 on May 10, 2005), employees performing work for the Regional Flood Control District are Pima County employees assigned to do work for the Regional Flood Control District. For budgetary purposes only, these employees are shown as FTEs within the Regional Flood Control District. The actual status of these employees during the course of the Intergovernmental Agreement will continue to be as Pima County employees, subject to the Pima County Personnel Policies and Merit Rules. The Intergovernmental Agreement terminates on May 10, 2015.

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT
Program: FLOOD CONTROL SUPPORT

Function

Direct, lead, and support the district floodplain management and flood control activities in incorporated and unincorporated areas of Pima County by maintaining a fiscally responsible, environmentally conscientious, and multi-objective approach to managing regional watercourses, floodplains, water resources, and riparian habitats.

Description of Services

Provide leadership, financial management, and personnel for district operations. Provide direction and set policies for short range and long range regional flood control planning; provide administrative support services to procure, manage and audit contracts and services for the district; provide procurement services; initiate contracts and audits; create annual budgets; and ensure district activities conform to federal and state laws, flood insurance standards, and floodplain management goals. Services, activities and programs are provided to ensure the District meets the Federal Emergency Management Agency (FEMA) goals for local flood control activities and programs to prevent flood damage and mitigate potential flood hazards. Through FEMA's Community Rating System (CRS) the community's flood control services and programs are rated. Favorable ratings result in lower flood insurance rates to residents and businesses and the community is eligible for flood mitigation grants and disaster assistance.

Program Goals and Objectives

- Operate the District in a responsible manner that is protective of public safety, reduces future flood hazards, and meets Federal Flood Insurance Program goals
  . Be rated as a top community in floodplain management and flood prevention as determined by FEMA's Community Rating System
- Provide up-to-date, accurate floodplain information to the general public and municipalities including providing digital mapping and GIS information on floodplains, water resources, and associated comprehensive planning data for flood control
  . Provide a regional flood control plan and long-term flood prevention strategy and implementation plan

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
FEMA Community Rating System rating	97%	98%	97%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,373,986	1,442,815	1,496,891
SUPPLIES AND SERVICES	1,994,175	2,537,087	2,258,527
CAPITAL OUTLAY	0	4,000	30,000
Total Program Expenditures	**3,368,161**	**3,983,902**	**3,785,418**
Program Funding by Source			
Revenues			
TAXES	17,381,100	19,720,839	22,664,193
INTERGOVERNMENTAL	3,825	3,100	2,500
CHARGES FOR SERVICES	46,440	0	1,500
INTEREST	121,950	100,000	100,000
MISCELLANEOUS	74,985	17,000	20,000
Operating Revenue Sub-Total	**17,628,300**	**19,840,939**	**22,788,193**
Net Operating Transfers In/(Out)	**(9,150,808)**	**(10,153,457)**	**(14,744,261)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(5,109,331)**	**(5,703,580)**	**(4,258,514)**
Total Program Funding	**3,368,161**	**3,983,902**	**3,785,418**
Program Staffing (FTEs)	**2.0**	**4.0**	**4.0**

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT
Program: FLOOD PREVENTION

Function

Protect the health, safety, and welfare of Pima County residents by providing comprehensive operational and infrastructure flood prevention services through a balanced, fiscally responsible, multi-objective approach for management of regional watercourses, floodplains, and water and natural resources.

Description of Services

Provide compliance with floodplain management regulation and emergency preparedness as required to meet federal and state laws and local mandates governing floodplains. Review plans, issue permits, perform investigations, conduct hydrologic and hydraulic studies, interface with other governmental agencies, instill public awareness, respond to flood events, and operate a flood warning system. Provide comprehensive planning and review of flood control infrastructure constructed by private development. Escalating private development activities have increased for both the number of permits issued annually and floodplain status inquiries for refinancing, subdivision plan reviews, and compliance investigations.

Program Goals and Objectives

- Meet or exceed federal and state requirements for floodplain management, including those mandated for participation in the National Flood Insurance Program
- Ensure that development activities in flood hazard areas are in compliance with federal and state laws and the Floodplain Ordinance
- Provide floodplain management plans that embody sound engineering principles and preserve natural resources

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Floodplain permits issued	833	608	1,000
Floodplain status responses issued	5,999	6,336	7,000
Public education events held	6	6	6
Significant storm events responded to under the Flood Warning System	23	10	15
Drainage complaints received	289	350	450
Drainage complaints resolved	287	352	450

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,322,855	1,523,489	1,567,513
SUPPLIES AND SERVICES	445,369	633,501	755,118
CAPITAL OUTLAY	9,137	16,000	17,500
Total Program Expenditures	**1,777,361**	**2,172,990**	**2,340,131**
Program Funding by Source			
Revenues			
MISCELLANEOUS	8,634	0	0
Operating Revenue Sub-Total	**8,634**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**1,768,727**	**2,172,990**	**2,340,131**
Total Program Funding	**1,777,361**	**2,172,990**	**2,340,131**
Program Staffing (FTEs)	**26.0**	**28.5**	**30.0**

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT
Program: INFRASTRUCTURE

Function

Protect the health, safety, and welfare of Pima County residents by providing comprehensive maintenance, operation, and development of flood control infrastructure through a balanced, multi-objective approach to managing regional watercourses, floodplains, and storm water resources.

Description of Services

Design, construct, and maintain flood control facilities. Develop concept plans for flood control needs and develop cost effective, environmentally sensitive structural solutions for flood control. Evaluate alternative solutions, calculate engineering parameters, prepare construction plans and specifications, oversee construction, and perform maintenance as needed. Provide for operation and maintenance of the flood control infrastructure and emergency preparedness. Planning, design, and construction of Flood Control District structural improvements adopted in the Capital Improvement Program in recent years has increased with the District expected to complete the projects authorized in the 1997 and 2004 Bond elections. Partnering with both federal and state agencies for the planning, design, and construction of flood control and riparian restoration infrastructure including significant work elements associated with the US Army Corps of Engineers flood control and environmental projects in Pima County, the District continues to work at completing on-going projects.

Program Goals and Objectives

- Provide flood control improvements for the benefit of County residents that meet the program goals authorized by the voters' approval of the 1997 and 2004 General Obligation Bond Program
  . Implement and manage the CIP budget and projects in a fiscally responsible manner
- Obtain federal and state funds and grants to assist in construction of local flood control projects

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
2004 Bond Program completed	2%	12%	21%
1997 Bond Program completed	80%	86%	93%
Federal and state funding received for CIP	$14,100,000	$12,000,000	$10,000,000

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	187,157	336,327	402,015
SUPPLIES AND SERVICES	650,798	1,535,820	1,120,420
CAPITAL OUTLAY	10,572	29,000	31,800
Total Program Expenditures	**848,527**	**1,901,147**	**1,554,235**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**848,527**	**1,901,147**	**1,554,235**
Total Program Funding	**848,527**	**1,901,147**	**1,554,235**
Program Staffing (FTEs)	**12.0**	**13.5**	**14.0**

Program Summary

Department: REGIONAL FLOOD CONTROL DISTRICT
Program: RIPARIAN PROTECTION

Function

Preserve, protect, and restore environmental and water resources within Pima County to fulfill the mission set forth by the Board of Directors in the Sonoran Desert Conservation Plan as it pertains to resource protection and enable Pima County to submit an application to the U.S. Fish and Wildlife Service to obtain a Section 10(a) Permit under the Endangered Species Act.

Description of Services

Manage and plan as required to meet and enforce federal laws and local mandates governing riparian species including the development of land management plans in riparian conservation properties purchased under the Floodprone Land Acquisition Program. Review riparian plans and issue riparian mitigation permits for private and public development. Perform environmental and water resources investigations and studies, coordinate floodprone land acquisitions with the County's conservation land acquisition for the Sonoran Desert Conservation Plan, and interface with federal, state, and local agencies on issues relating to the Sonoran Desert Conservation Plan and riparian protection. Design, construct, and maintain riparian habitat restoration projects.

Program Goals and Objectives

- Support and comply with the Sonoran Desert Conservation Plan
  . Acquire riparian habitat conservation lands
  . Develop environmentally sensitive land management plans
- Preserve and protect riparian habitat
  . Develop mitigation and protection standards
  . Enforce riparian habitat preservation and protection measures

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Riparian Habitat Plan permits issued	32	45	50
Floodprone acres acquired	64	200	250
Riparian habitat conservation land management plans completed	5	7	8

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	583,251	788,798	612,441
SUPPLIES AND SERVICES	76,412	424,660	370,410
CAPITAL OUTLAY	43,762	69,200	80,550
Total Program Expenditures	**703,425**	**1,282,658**	**1,063,401**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	19,415	28,600	0
MISCELLANEOUS	33,619	5,000	5,000
Operating Revenue Sub-Total	**53,034**	**33,600**	**5,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**650,391**	**1,249,058**	**1,058,401**
Total Program Funding	**703,425**	**1,282,658**	**1,063,401**
Program Staffing (FTEs)	**14.0**	**14.8**	**15.0**

Solid Waste Management

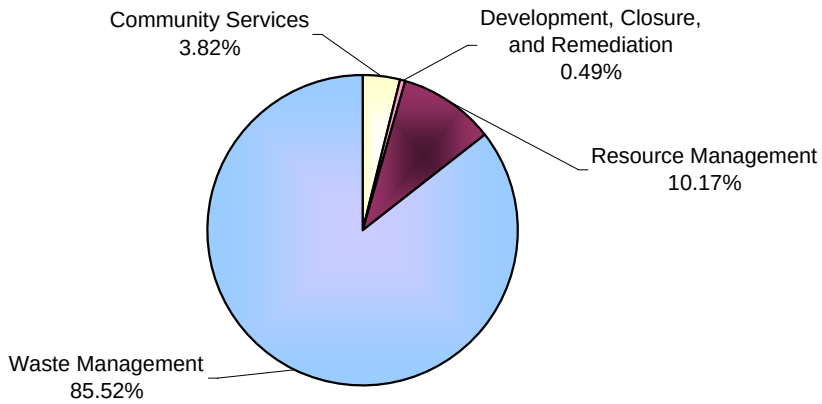
Expenditures: 8,468,395 **Revenues:** 7,123,000

FTEs 52.6

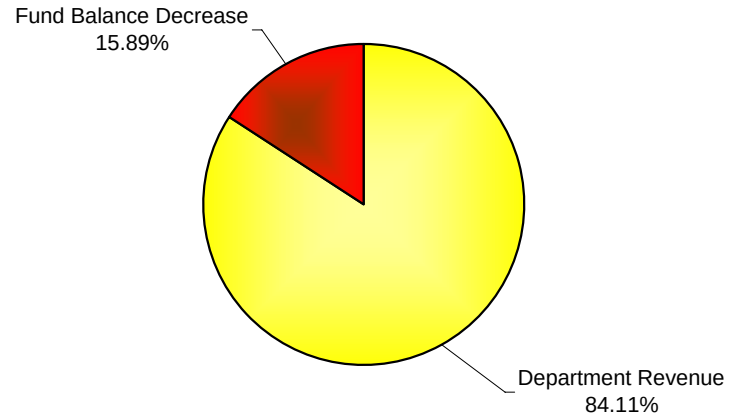
Function Statement: Provide efficient and environmentally responsible solid waste facilities for the people of Pima County. Manage and operate the solid waste disposal and transfer facilities necessary for the safe and sanitary disposal of solid waste generated within its jurisdiction.

Mandates: ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties, 11-269 Recycling and waste reduction; Title 49, Chapter 4: Solid Waste Management; and Pima County Code Title 7: Environmental Quality, 7.25: Waste Collection; 7.29: Solid Waste; and 7.33: Removal of Rubbish, Trash Weeds, Filth, and Debris

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: SOLID WASTE MANAGEMENT

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
COMMUNITY SERVICES	195,345	381,631	323,453
DEVELOPMENT, CLOSURE, AND REMEDIATION	26,162	93,357	41,711
RESOURCE MANAGEMENT	1,118,881	751,688	861,574
WASTE MANAGEMENT	4,511,696	7,118,240	7,241,657
Total Expenditures	**5,852,084**	**8,344,916**	**8,468,395**
Funding by Source			
Revenues			
DEVELOPMENT, CLOSURE, AND REMEDIATION	6,046	0	0
RESOURCE MANAGEMENT	469,319	40,000	40,000
WASTE MANAGEMENT	6,017,539	6,506,000	7,083,000
Total Revenues	**6,492,904**	**6,546,000**	**7,123,000**
Net Operating Transfers In/(Out)	**(52,742)**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(588,078)**	**1,798,916**	**1,345,395**
Total Program Funding	**5,852,084**	**8,344,916**	**8,468,395**
Staffing (FTEs) by Program			
RESOURCE MANAGEMENT	12.3	14.0	12.8
WASTE MANAGEMENT	36.5	38.5	39.8
Total Staffing (FTEs)	**48.8**	**52.5**	**52.6**

Program Summary

Department: SOLID WASTE MANAGEMENT
Program: COMMUNITY SERVICES

Function

Provide funding, using Solid Waste tipping fees if available, for the Pima County Department of Environmental Quality Wildcat Dump Program. Provide staffing and equipment to support community clean up operations and the Wildcat Dump Program.

Description of Services

Provide bins and drivers at no charge and waive tipping fees for organized Pima County community clean up operations, Board of Supervisors clean up requests, and the Pima County Department of Environmental Quality Wildcat Dump Program. Provide funding, if available, for the Wildcat Dump Program.

Program Goals and Objectives

- Keep Pima County clean
- Provide resources, if available, to support community neighborhood and Wildcat Dump clean up operations

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Community Service clean ups performed	48	56	as requested
Complaints received regarding community clean ups	0	0	0
Annual Community Service report prepared	yes	yes	yes
Illegal dumping sites investigated	631	636	625
Illegal waste removed from public lands (tons)	61	60	80

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	5,404	25,021	64,509
SUPPLIES AND SERVICES	188,537	356,610	258,944
CAPITAL OUTLAY	1,404	0	0
Total Program Expenditures	**195,345**	**381,631**	**323,453**
Program Funding by Source			
Net Operating Transfers In/(Out)	**(52,742)**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**248,087**	**381,631**	**323,453**
Total Program Funding	**195,345**	**381,631**	**323,453**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: SOLID WASTE MANAGEMENT
Program: DEVELOPMENT, CLOSURE, AND REMEDIATION

Function

Plan and manage all Solid Waste development, closure, and remediation activities. Closure indicates that a landfill facility, or a portion of a landfill facility, has reached capacity, stopped receiving waste, and disposal operations have ceased. Closure refers to all closure and post-closure activities. Remediation includes investigation, design, and construction for remedial activities associated with waste sites.

Description of Services

Implement requisite facility development and interim closure activities at County landfills. Plan and manage remediation services to include investigation, design, and construction.

Program Goals and Objectives

- Track waste management capacity, and remediation services capability
- Plan and manage the development, expansion, closure, and required remediation at County landfills

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Monthly waste data tracking completed	yes	yes	yes
Landfill forecasts updated semi-annually	yes	yes	yes
Facilities re-permitted	1	1	2
Facilities expanded	0	1	2
Groundwater wells and gas probes monitored	22	22	23

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	3,723	15,234	6,392
SUPPLIES AND SERVICES	22,439	78,123	35,319
Total Program Expenditures	**26,162**	**93,357**	**41,711**
Program Funding by Source			
Revenues			
INTEREST	6,046	0	0
Operating Revenue Sub-Total	**6,046**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**20,116**	**93,357**	**41,711**
Total Program Funding	**26,162**	**93,357**	**41,711**
Program Staffing (FTEs)	**0.0**	**0.0**	**0.0**

Program Summary

Department: SOLID WASTE MANAGEMENT
Program: RESOURCE MANAGEMENT

Function

Provide financial management, procurement, and administrative support services. Project for the timely replacement of equipment.

Description of Services

Manage department administration and equipment replacement.

Program Goals and Objectives

- Provide administration for integrated solid waste management development, operations, landfill facilities closure, and post-closure
- Manage financial, staffing, and administrative resources
- Project equipment funding and request replacement

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Invoices prepared by 7th of each month	100%	100%	100%
Equipment plan updated	yes	yes	yes
Long range staffing plan updated	yes	yes	yes

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	586,971	566,694	337,072
SUPPLIES AND SERVICES	321,478	122,994	512,502
CAPITAL OUTLAY	210,432	62,000	12,000
Total Program Expenditures	**1,118,881**	**751,688**	**861,574**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	6,044	0	0
INTEREST	71,973	40,000	40,000
MISCELLANEOUS	391,302	0	0
Operating Revenue Sub-Total	**469,319**	**40,000**	**40,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**649,562**	**711,688**	**821,574**
Total Program Funding	**1,118,881**	**751,688**	**861,574**
Program Staffing (FTEs)	**12.3**	**14.0**	**12.8**

Program Summary

Department: SOLID WASTE MANAGEMENT
Program: WASTE MANAGEMENT

Function

Perform integrated waste management at all Pima County solid waste facilities. Plan for future expansions of existing landfill facilities.

Description of Services

Provide landfill, transfer station, and recycling operations, including waste tire collection and recycling. Prepare annual Solid Waste Development Plan update. Plan and manage the appropriate development of expansions at existing landfill facilities.

Program Goals and Objectives

- Provide long term integrated solid waste management services
- Develop, operate, and close facilities to meet County needs in compliance with applicable laws and regulations
- Plan, develop, and implement new solid waste management facilities in response to County needs

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Arizona Department of Environmental Quality inspections passed	100%	100%	100%
Accidents resulting in lost time	1	5	0
Expansion planning for all landfills initiated	100%	100%	100%
Landfills operated	4	4	4
Transfer stations operated	2	2	2
Rural collection centers operated	13	14	14
Waste tonnage handled	188,344	182,000	230,000
Tire tonnage recycled	12,751	15,500	15,500
Other materials tonnage recycled	1,471	4,000	4,000

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	1,594,654	1,842,576	1,954,165
SUPPLIES AND SERVICES	2,902,110	4,889,666	5,253,492
CAPITAL OUTLAY	14,932	385,998	34,000
Total Program Expenditures	**4,511,696**	**7,118,240**	**7,241,657**
Program Funding by Source			
Revenues			
CHARGES FOR SERVICES	4,547,497	5,235,000	5,682,000
MISCELLANEOUS	186,767	86,000	101,000
Operating Revenue Sub-Total	**4,734,264**	**5,321,000**	**5,783,000**
INTERGOVERNMENTAL	1,162,869	1,090,000	1,200,000
CHARGES FOR SERVICES	116,888	95,000	100,000
MISCELLANEOUS	3,518	0	0
Special Programs Revenue Sub-Total	**1,283,275**	**1,185,000**	**1,300,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(1,505,843)**	**612,240**	**158,657**
Total Program Funding	**4,511,696**	**7,118,240**	**7,241,657**
Program Staffing (FTEs)	**36.5**	**38.5**	**39.8**

Transportation

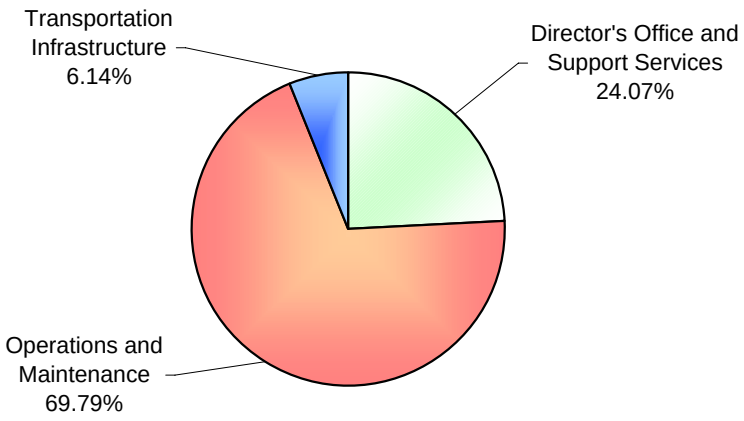
Expenditures: 41,433,934 **Revenues:** 62,718,932

FTEs 416.7

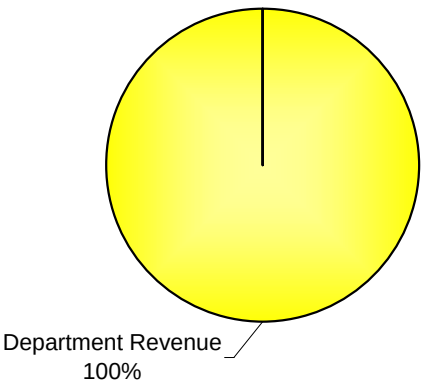
Function Statement: Provide for the safe and efficient movement of people and goods. Maintain and rehabilitate Pima County's street and highway system. Review and regulate new developments relative to regional transportation plan considerations. Plan, design, and implement all transportation capital construction projects. Install, upgrade, and improve traffic control devices to enhance or sustain traffic flow and motorist safety. Provide alternate modes of transportation. Develop, integrate, and maintain an automated mapping/facilities, management/geographic information system. Continue implementation and development of the records modernization program. Form and administer improvement districts.

Mandates: ARS Title 28, Chapter 19: County Highways; and Pima County Code Title 10: Traffic and Highways

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: TRANSPORTATION

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
DIRECTOR'S OFFICE AND SUPPORT SVCS	9,314,604	8,893,573	9,972,180
OPERATIONS AND MAINTENANCE	27,686,509	31,181,709	28,919,289
TRANSPORTATION INFRASTRUCTURE	1,347,883	2,501,827	2,542,465
Total Expenditures	**38,348,996**	**42,577,109**	**41,433,934**
Funding by Source			
Revenues			
DIRECTOR'S OFFICE AND SUPPORT SVCS	55,082,673	55,283,056	60,656,425
OPERATIONS AND MAINTENANCE	1,931,588	1,407,837	1,327,507
TRANSPORTATION INFRASTRUCTURE	821,742	735,000	735,000
Total Revenues	**57,836,003**	**57,425,893**	**62,718,932**
Net Operating Transfers In/(Out)	**(16,486,685)**	**(23,548,468)**	**(32,807,845)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(3,000,322)**	**8,699,684**	**11,522,847**
Total Program Funding	**38,348,996**	**42,577,109**	**41,433,934**
Staffing (FTEs) by Program			
DIRECTOR'S OFFICE AND SUPPORT SVCS	78.5	76.6	75.2
OPERATIONS AND MAINTENANCE	235.7	231.1	234.6
TRANSPORTATION INFRASTRUCTURE	108.0	109.8	106.9
Total Staffing (FTEs)	**422.2**	**417.5**	**416.7**

Program Summary

Department: TRANSPORTATION
Program: DIRECTOR'S OFFICE AND SUPPORT SVCS

Function

Provide leadership and support to the department in the areas of strategic planning and capital programming, administration, intergovernmental relations, environmental compliance, finance, real property, and technical services.

Description of Services

Provide direction and leadership to organize, manage, and administer the activities of the department management and staff. Implement departmental procedures consistent with County ordinances, policies and directives. Serve as a liaison between the department, County Administrator, Board of Supervisors and taxpayers. Manage public education and the community relations activities of the department. Act as the primary liaison with the community, government agencies, neighborhood organizations and special interest groups. Ensure intergovernmental document quality, coordination, and department review. Comment on key state and federal legislation. Provide training and consultation on process improvement, budgeting, planning, and organizational development. Ensure appropriate compliance of the department's activities with federal, state, and local government requirements and regulations on environmental issues. Provide research, investigation, data collection, advisory, and defense support of departmental tort related claims and lawsuits. Provide administrative support, including employee services, procurement, financial management, and general services to the department. Provide Capital Improvement Plan (CIP) administrative management services including documentation of CIP project expenditures and project progress, development of pay requests from federal, state and local agencies, and compilation of audit files/audit capable documentation.

Program Goals and Objectives

- Develop and operate the department within the approved current fiscal year budget
  . Ensure that the department's budget meets approved and planned work objectives and lead the department's annual budget development process
  . Provide the most current and complete financial data to the County's CIP unit
- Continue the development and implementation of a strategic plan ensuring alignment with the policies, ordinances, and directives of the Board of Supervisors, the County Administrator, and the Deputy County Administrator for Public Works
  . Plan, calendar, and lead all department planning and Quality Council sessions
- Develop and retain a high performing workforce
  . Provide consistent technical and personal development skills training and coaching within the divisions throughout the year
- Meet customer requests by completing acquisitions and giving possession of property to customers for facility development
  . Track the number of appraisals and acquisitions per year
- Provide premier customer service by promptly responding to all constituent inquiries and concerns and requests from the Board of Supervisors, the County Administrator, and the Deputy County Administrator for Public Works
  . Track the number and response time of each inquiry, concern, or request received

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Quarterly financial data updates provided to the County's CIP unit within four weeks of obtaining the quarterly actual expenditures	100%	100%	100%
Employees actively involved in balanced scorecard implementation work teams	58.5%	60.0%	60.0%
Employees with an approved training and development plan on September 30 of each year	100%	100%	100%
Very good or excellent ratings as measured in the annual Internal Customer Survey	67%	80%	80%
Environmental procedures/programs reviewed and updated or developed and approved	56	57	58
Constituent inquiries and concerns received	3,621	3,800	3,850
Constituent inquiries and concerns responded to or resolved within 24 hours of receipt	85%	88%	89%
Introduced bills having an impact on the department that receive review and are reported in writing to the Chief Deputy County Administrator	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	3,520,185	3,289,605	3,902,365
SUPPLIES AND SERVICES	5,775,134	5,551,147	5,986,415
CAPITAL OUTLAY	19,285	52,821	83,400
Total Program Expenditures	**9,314,604**	**8,893,573**	**9,972,180**

Program Summary

Department: TRANSPORTATION
Program: DIRECTOR'S OFFICE AND SUPPORT SVCS

Program Funding by Source			
Revenues			
LICENSES & PERMITS	47,581	10,000	20,000
INTERGOVERNMENTAL	54,105,713	54,763,056	60,137,025
CHARGES FOR SERVICES	158,417	50,000	50,000
INTEREST	322,717	300,000	300,000
MISCELLANEOUS	348,098	160,000	149,400
MEMO REVENUE	16,850	0	0
Operating Revenue Sub-Total	**54,999,376**	**55,283,056**	**60,656,425**
INTEREST	83,297	0	0
Special Programs Revenue Sub-Total	**83,297**	**0**	**0**
Net Operating Transfers In/(Out)	**(16,353,087)**	**(23,548,468)**	**(32,807,845)**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**(29,414,982)**	**(22,841,015)**	**(17,876,400)**
Total Program Funding	**9,314,604**	**8,893,573**	**9,972,180**
Program Staffing (FTEs)	**78.5**	**76.6**	**75.2**

Program Summary

Department: TRANSPORTATION
Program: OPERATIONS AND MAINTENANCE

Function

Operate and maintain a safe and efficient transportation system including roadway infrastructure, bicycle and pedestrian facilities, Ajo airport, transit services, and geographic information services.

Description of Services

Perform routine pavement maintenance to ensure safe driving surfaces for vehicles. Perform road grading, shoulder grading and repair, pothole patching, street sweeping, vegetation management, storm cleanup, snow and ice control, emergency response, and other incidental support functions. Provide roadway surface treatments to enhance, preserve, and improve the existing infrastructure. Conduct roadway and transportation related safety improvements consisting of dust control, hazard identification and elimination, safety standard upgrades of existing facilities, and other special projects as identified. Provide planning, design, and construction of projects that exceed the scope of pavement preservation (surface treatments), yet do not reach the scope of the traditional capital improvement program definition. Provide drainage maintenance services under assignment from the Flood Control District.

Install and maintain active traffic control systems (signing, striping, signals, street lighting) to safely and efficiently control and monitor the traffic flow of vehicle drivers, pedestrians, and bicyclists. Respond to citizen traffic concerns with appropriate studies. Perform planning and design reviews for new roadway projects related to the County's roadway network, partnering with residents to minimize traffic impacts in neighborhoods, and actively participating in the regional Intelligent Transportation System (ITS) led by the Pima Association of Governments.

Provide Geographic Information System (GIS) programming and analysis, data conversion and storage, along with related services and support to Pima County departments. Implement a records modernization program. Provide Internet related GIS technical support to all County departments.

Program Goals and Objectives

- Investigate, study, and respond to inquiries regarding the safe and efficient traffic flow on the Pima County roadway network from internal and external customers in a timely manner
  . Investigate citizen requests and take action to deliver appropriate service in a timely manner
- Reduce stops and delays to drivers on Pima County arterial roadways in the County and across jurisdictional boundaries
- Design and implement various ITS projects (wireless signal communication system, countywide emergency signal preempt system, and signal power supply back-up system)
- Make Pima County roads safer
  . Reduce fatal accidents on Pima County roadway system
- Provide for the safe and efficient movement of people, goods and services by performing routine roadway and bridge maintenance
  . Provide routine maintenance of road grading, shoulder grading, and street sweeping on regular established cycle times
- Preserve, improve, and extend the useful life of roadway facilities in such a manner that the facility is maintained in a condition as near as originally constructed as possible
  . Increase preventive surface treatments of roadway facilities every year
- Provide up-to-date, accurate GIS information
  . Apply GIS data and metadata updates within a specified time frame utilizing automated processes and modern spatial data technology
  . Improve the spatial accuracy and information content of GIS data layers through the integration of GPS and digital imagery by establishing and maintaining open relationships with regional GIS data providers

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Employees with an approved training and development plan on September 30 of each year	100%	100%	100%
Routine roadway maintenance activities performed by established cycle times	76%	80%	80%
Very good or excellent ratings for Maintenance services as measured in the annual internal customer survey	70%	80%	80%
Roadways receiving annual surface treatments	3.4%	4.0%	4.0%
Internal customers rating GIS as good or excellent	92%	95%	95%
GIS projects completed	594	700	850
Very good or excellent ratings for Engineering Information services as measured in the annual internal customer survey	98%	100%	100%
Sections of GIS parcel land base rectified to digital orthophotos	58	75	125
Preventive maintenance and unscheduled field service calls on the system of traffic signals	949	950	950
Total road tube volume/speed counts collected	1,248	1,250	1,255

Program Summary

Department: TRANSPORTATION
Program: OPERATIONS AND MAINTENANCE

Neighborhood improvement plans implemented	5	10	10
Very good or excellent ratings for Planning and Funding services as measured in the annual internal customer survey	95%	95%	95%
Ratio of complaints received per passenger	.00026	.00025	.00020
Target dates achieved for each open automation plan project	90%	91%	92%
New funding secured for bicycle/pedestrian facilities and safely programs	$1,600,000	$1,500,000	$1,500,000

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	9,503,905	10,897,612	11,336,961
SUPPLIES AND SERVICES	16,978,542	19,020,011	16,267,428
CAPITAL OUTLAY	1,204,062	1,264,086	1,314,900
Total Program Expenditures	**27,686,509**	**31,181,709**	**28,919,289**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	1,686,679	1,372,637	1,281,707
CHARGES FOR SERVICES	7,440	500	10,100
MISCELLANEOUS	237,469	34,700	35,700
Operating Revenue Sub-Total	**1,931,588**	**1,407,837**	**1,327,507**
Net Operating Transfers In/(Out)	**(133,598)**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**25,888,519**	**29,773,872**	**27,591,782**
Total Program Funding	**27,686,509**	**31,181,709**	**28,919,289**
Program Staffing (FTEs)	**235.7**	**231.1**	**234.6**

Program Summary

Department: TRANSPORTATION
Program: TRANSPORTATION INFRASTRUCTURE

Function

Plan, design, and construct a safe, efficient, and equitable transportation system including roadway infrastructure, bicycle and pedestrian facilities, and transit services.

Description of Services

Develop short and long range County roadway system plans in concert with other regional planning agencies. Program capital improvements on a five-year and longer term basis. Apply for regional and state funds and allocate funds. Recommend and monitor changes in the department's operations with respect to the current capital improvement plan. Administer and oversee the impact fee ordinance and technical data pertaining to fee assessments and collections.

Manage the design and construction of transportation projects, including roadways, bridges, airports, and roadway related drainage improvements. Prepare reports, plans, specifications, estimates, and bid documents for transportation construction projects. Provide technical review of all local, County, and state projects that impact the County transportation system. Inspect, inventory, and maintain records on all bridge crossings. Perform land survey, construction inspection, material testing, and contract administration for capital improvement construction projects, and utility and private construction work in the public right-of-way.

Program Goals and Objectives

- Ensure federal and regional transportation funds are equitably allocated to projects in unincorporated areas
  . Within five years have the regional transportation funds allocation be proportional to Pima County unincorporated population
- Manage, in a cost effective manner, the planning, design, and construction of transportation projects
  . Construct projects within 5% of engineering estimate
- Ensure all construction materials and workmanship meet or exceed requirements
  . Minimize the number of negative findings from certification acceptance inspections and other audits

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Quarterly financial data updates provided to the County's CIP unit within four weeks of obtaining the quarterly actual expenditures	100%	100%	100%
Notifications made to the County's CIP unit within 2 days upon learning of significant changes in financial data	100%	100%	100%
Independent assurance samples that achieve scores of 3 or greater	94%	90%	90%
Negative findings from certification acceptance inspections and other audits	0	0	0
Right-of-way encroachments successfully resolved prior to legal action	100%	100%	90%
Employees with an approved training and development plan on September 30 of each year	100%	100%	100%
CIP dollars spent on roadway construction	$31m	$22m	$30m
Very good or excellent ratings for Subdivision/Permit Inspection services as measured in the annual external customer survey	85%	85%	85%
Scores of 4 or better on a scale of 1 - 5 on stakeholder project closeout surveys	95%	90%	90%
Very good or excellent ratings for Design services as measured in the annual internal customer survey	58%	80%	80%
Active design projects fully funded within five year plan	100%	100%	100%
Final project construction cost compared to bid amount	108%	105%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	2,746,108	4,249,434	3,917,660
SUPPLIES AND SERVICES	(1,536,946)	(1,974,807)	(1,575,485)
CAPITAL OUTLAY	138,721	227,200	200,290
Total Program Expenditures	**1,347,883**	**2,501,827**	**2,542,465**

Program Summary

Department: TRANSPORTATION
Program: TRANSPORTATION INFRASTRUCTURE

Program Funding by Source			
Revenues			
LICENSES & PERMITS	299,234	275,000	275,000
CHARGES FOR SERVICES	521,071	460,000	460,000
MISCELLANEOUS	1,437	0	0
Operating Revenue Sub-Total	**821,742**	**735,000**	**735,000**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**526,141**	**1,766,827**	**1,807,465**
Total Program Funding	**1,347,883**	**2,501,827**	**2,542,465**
Program Staffing (FTEs)	**108.0**	**109.8**	**106.9**

Wastewater Management

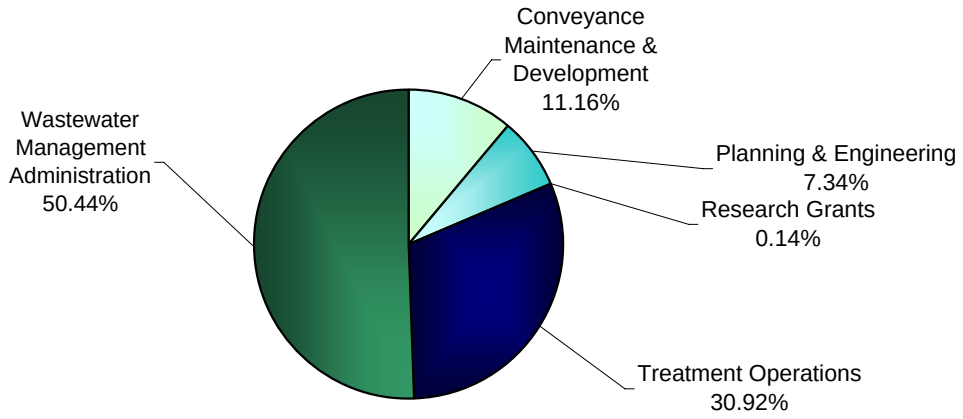
Expenditures: 107,193,673 **Revenues:** 124,338,053

FTEs 570.6

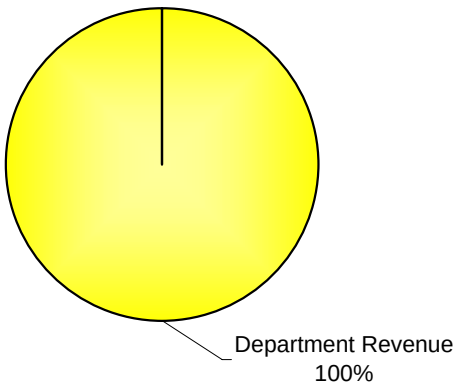
Function Statement: Protect the public health and environment in Pima County through the safe delivery, treatment, and reuse of wastewater.

Mandates: ARS Title 11, Chapter 2: Board of Supervisors, 11-264: Authority to operate a sewage system; liens; sewage system fees; Title 14, Chapter 14: Sanitary Districts; and Pima County Code Title 7: Environmental Quality, 7.21: Liquid Waste

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: WASTEWATER MANAGEMENT

Expenditures by Program	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
CONVEYANCE MAINTENANCE & DEVELOPMENT	7,398,288	11,373,377	11,958,271
PLANNING & ENGINEERING	6,262,249	8,312,730	7,864,111
RESEARCH GRANTS	564,966	550,720	149,936
TREATMENT OPERATIONS	21,604,698	32,110,719	33,147,800
WASTEWATER MANAGEMENT ADMINISTRATION	34,173,781	48,122,486	54,073,555
Total Expenditures	**70,003,982**	**100,470,032**	**107,193,673**
Funding by Source			
Revenues			
PLANNING & ENGINEERING	761,712	0	0
RESEARCH GRANTS	405,063	551,368	149,936
TREATMENT OPERATIONS	1,410	0	0
WASTEWATER MANAGEMENT ADMINISTRATION	109,892,895	119,203,496	124,188,117
Total Revenues	**111,061,080**	**119,754,864**	**124,338,053**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**10,400,000**	**33,500,000**
Fund Balance Decrease/(Increase)	**(41,057,098)**	**(29,684,832)**	**(50,644,380)**
Total Program Funding	**70,003,982**	**100,470,032**	**107,193,673**
Staffing (FTEs) by Program			
CONVEYANCE MAINTENANCE & DEVELOPMENT	115.0	129.5	142.8
PLANNING & ENGINEERING	54.0	66.8	77.0
RESEARCH GRANTS	2.0	2.0	0.5
TREATMENT OPERATIONS	248.8	267.5	283.3
WASTEWATER MANAGEMENT ADMINISTRATION	86.7	66.0	67.0
Total Staffing (FTEs)	**506.5**	**531.8**	**570.6**

Note: In fiscal year 2006/07, $41,969,355 of fund balance is budgeted to be spent on system development.

Program Summary

Department: WASTEWATER MANAGEMENT
Program: CONVEYANCE MAINTENANCE & DEVELOPMENT

Function

Provide the community with an environmentally sound, effective, and efficient sanitary sewage conveyance system.

Description of Services

Provide inspection services to repair, rehabilitate and/or construct sanitary sewage collection, conveyance, treatment, disposal or reuse, and odor control facilities in compliance with federal, state, and local regulatory requirements; including National Pollution Discharge Elimination System (NPDES), Arizona Pollution Discharge Elimination System (AZPDES), sanitary sewerage overflow (SSO), aquifer protection, storm water, air pollution, endangered species, critical habitat, the Sonoran Desert Conservation Plan, and Section 401 and 404 requirements. Provide mapping and records services. Operate a proactive, comprehensive preventive maintenance program for the sanitary sewage conveyance system. This includes inspection, cleaning, and systematic vector (roach) control and odor mitigation programs for more than 3,080 miles of public gravity sanitary sewers and 34 public wastewater pumping systems, throughout the 350 square mile public sewerage service area of eastern Pima County.

Program Goals and Objectives

- Provide public sewage conveyance facilities (gravity and pumping systems) that are reliable and adequate to minimize the possibility of unintended/unauthorized releases of sewage to the environment (sanitary sewage overflows)
- Operate the sanitary sewage conveyance system (gravity sewers and pumping systems) effectively, efficiently, and in compliance with federal and state mandates and regulations
- Maintain an effective vector control program by providing treatment applications to 50% of the conveyance system man holes
- Respond efficiently and effectively to requests for mapping, sewer records, connection information, and engineering records not available on the Internet
- Respond efficiently to requests for flow monitoring, system capacity, and other information

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Public sanitary sewerage overflows	120	100	90
Conveyance system miles serviced	1,674	1,827	2,000
Vector control program completed	n/a	yes	yes
Information request responses	34,079	30,731	25,000
Meter flow requests fulfilled	156	182	210

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	5,435,307	6,597,040	7,927,509
SUPPLIES AND SERVICES	1,874,514	4,613,552	3,995,962
CAPITAL OUTLAY	88,467	162,785	34,800
Total Program Expenditures	**7,398,288**	**11,373,377**	**11,958,271**
Program Funding by Source			
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**7,398,288**	**11,373,377**	**11,958,271**
Total Program Funding	**7,398,288**	**11,373,377**	**11,958,271**
Program Staffing (FTEs)	**115.0**	**129.5**	**142.8**

Program Summary

Department: WASTEWATER MANAGEMENT
Program: PLANNING & ENGINEERING

Function

Provide long-term capital improvement program (CIP) project planning, engineering design, and construction services. Oversee all engineering projects from initial design through final phases of construction. Oversee research projects.

Description of Services

Provide CIP design, engineering, and construction management services. Provide Blue Stake location services. Manage system models, rehabilitation projects, and special projects. Develop and implement long range facility plans. Research, monitor, review, and address environmental policy and legislative issues. Prepare intergovernmental agreements. Represent the department with wastewater industry and research groups.

Program Goals and Objectives

- Complete CIP projects
- Review CIP projects twice each month
- Update the biennial Metropolitan Area Facility Plan
- Update the biennial Non-Metropolitan Area Facility Plan
- Update the annual financial plan
- Respond to Blue Stake locate requests within 48 hours as required by law

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
CIP project expenses	$6,277,538	$10,000,000	$41,969,355
Value of design and construction contracts initiated	n/a	$15,000,000	$45,000,000
CIP project review sessions held	n/a	24	24
Wastewater Management Advisory Committee meetings held	9	10	10
Metropolitan Area Facility Plan updated	n/a	yes	n/a
Non-Metropolitan Area Facility Plan updated	n/a	n/a	yes
Financial plan updated	yes	yes	yes
Blue Stake locates performed	88,075	99,000	105,000
Blue Stake locate requests responded to on time	100%	100%	100%

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	3,230,727	3,872,236	5,171,343
SUPPLIES AND SERVICES	(2,589,095)	4,416,244	2,656,688
CAPITAL OUTLAY	5,620,617	24,250	36,080
Total Program Expenditures	**6,262,249**	**8,312,730**	**7,864,111**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	237,298	0	0
INTEREST	1,173	0	0
MISCELLANEOUS	523,241	0	0
Operating Revenue Sub-Total	**761,712**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**5,500,537**	**8,312,730**	**7,864,111**
Total Program Funding	**6,262,249**	**8,312,730**	**7,864,111**
Program Staffing (FTEs)	**54.0**	**66.8**	**77.0**

Supplemental Packages Approved

Supplemental Package B - Bonds - is associated with this program. Funding of this package provides for additional management and administrative personnel for increased capital improvement program project activity. The package requested a total of $167,524 in expenditures for personal services. Data presented on this page includes $167,524 in expenditures.

Program Summary

Department: WASTEWATER MANAGEMENT
Program: RESEARCH GRANTS

Function

Conduct the Arid West Water Quality Research Project.

Description of Services

Manage scientific research on appropriate water quality criteria, standards, and uses for the arid west. Disseminate scientific research findings to regulated community and regulators at local, state, tribal, and federal levels.

Program Goals and Objectives

- Improve the scientific basis for the regulation of water quality

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Research studies conducted	3	3	1
Scientific/regulatory meetings held	1	1	1
Request for proposals prepared and advertised	1	2	0
Requests for reimbursement submitted	12	12	4
Presentations of research results at conferences	7	11	1

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	90,615	95,965	28,886
SUPPLIES AND SERVICES	471,037	449,455	121,050
CAPITAL OUTLAY	3,314	5,300	0
Total Program Expenditures	**564,966**	**550,720**	**149,936**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	405,205	541,300	142,439
INTEREST	182	0	0
MISCELLANEOUS	(324)	10,068	7,497
Grant Revenue Sub-Total	**405,063**	**551,368**	**149,936**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**159,903**	**(648)**	**0**
Total Program Funding	**564,966**	**550,720**	**149,936**
Program Staffing (FTEs)	**2.0**	**2.0**	**0.5**

Program Summary

Department: WASTEWATER MANAGEMENT
Program: TREATMENT OPERATIONS

Function

Protect the public health and environment through the operation of wastewater treatment facilities that comply with federal and state standards. Provide technical and regulatory compliance support services for wastewater treatment facilities.

Description of Services

Operate and maintain wastewater treatment facilities to treat over 60 million gallons of sanitary sewage daily, including associated biosolid facilities. Permit, inspect, sample, and enforce the approved industrial pretreatment program. Collect samples and prepare requisite reports and submittals in accordance with federal and state permit requirements. Implement the EPA-mandated industrial pretreatment program. Operate a state-licensed laboratory to test samples for regulatory compliance. Conduct investigations and studies on treatment-related issues and concerns.

Program Goals and Objectives

- Treat over 60 million gallons of sanitary sewage daily in compliance with federal and state standards
- Exceed mandated biochemical oxygen demand removal rate of 85%
- Effectively administer the industrial pretreatment program
- Effectively operate the treatment facilities to ensure that permit limits are met and to prevent pass through, interference, and upset at the Publicly Owned Treatment Works (POTW)
- Provide assurance that federal and state permit reporting requirements for wastewater treatment facilities are met
- Obtain 20,000 quality assured regulatory compliance samples for the environmental laboratory

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Cubic feet of methane converted to energy	79 million	92 million	125 million
Gallons of wastewater treated	23.964 billion	24.625 billion	25.286 billion
Biochemical oxygen demand removal rate	93%	93%	93%
No discharge interference or upset at POTW	yes	yes	yes
Permit reporting requirements met	100%	100%	100%
Regulatory compliance samples obtained	18,404	20,000	26,000

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	11,664,691	13,391,388	15,848,825
SUPPLIES AND SERVICES	9,633,116	18,530,983	17,214,175
CAPITAL OUTLAY	306,891	188,348	84,800
Total Program Expenditures	**21,604,698**	**32,110,719**	**33,147,800**
Program Funding by Source			
Revenues			
INTERGOVERNMENTAL	28,345	0	0
MISCELLANEOUS	(26,935)	0	0
Operating Revenue Sub-Total	**1,410**	**0**	**0**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**0**	**0**
Fund Balance Decrease/(Increase)	**21,603,288**	**32,110,719**	**33,147,800**
Total Program Funding	**21,604,698**	**32,110,719**	**33,147,800**
Program Staffing (FTEs)	**248.8**	**267.5**	**283.3**

Program Summary

Department: WASTEWATER MANAGEMENT
Program: WASTEWATER MANAGEMENT ADMINISTRATION

Function

Direct department operations and short and long term financial planning. Provide administrative services for the department. Identify sources and monitor the department's revenue. Identify, secure, and monitor bond and non-bond funding for capital projects.

Description of Services

Supervise, monitor, and direct department operations, short and long term financial planning, and capital improvement planning. Provide system development funds (SDF) for capital projects, monitor expenses, and allocate and reconcile funds. Provide revenue, financial, payroll, and employment services for the department. Develop and coordinate capital planning for the five-year Capital Improvement Plan (CIP) and track CIP expenses. Develop department financial plan and rate increase proposals, identify and secure alternative funding sources (such as grants or system development funds), and recommend bond sales. Record and monitor annual depreciation charges related to fixed assets, debt service costs of current bonds and outstanding loans, and department revenue.

Program Goals and Objectives

- Allocate system development funds (SDF)
- Comply with CIP Bond implementation plans
- Provide administrative, revenue collection, financial, and personnel services
- Develop and implement financial plans that sustain the operating and capital improvement budgets
- Reduce the introduction of kitchen grease into the sanitary sewer system through a proactive public education program

Program Performance Measures	FY2004/05 Actual	FY2005/06 Estimated	FY2006/07 Planned
Delinquency rate of sewer user accounts	1.69%	1.62%	1.60%
Personnel action forms processed	547	605	660
Invoices processed	7,918	7,597	3,799
Long term debt financing obtained	$0	$0	$33,500,000
System development funds allocated	quarterly	quarterly	quarterly

Program Expenditures by Object	FY2004/05 Actual	FY2005/06 Adopted	FY2006/07 Adopted
PERSONAL SERVICES	4,373,962	4,531,318	5,162,526
SUPPLIES AND SERVICES	29,759,206	43,279,373	48,495,669
CAPITAL OUTLAY	40,613	311,795	415,360
Total Program Expenditures	**34,173,781**	**48,122,486**	**54,073,555**
Program Funding by Source			
Revenues			
LICENSES & PERMITS	28,439	0	20,000
INTERGOVERNMENTAL	130,359	0	0
CHARGES FOR SERVICES	87,370,480	99,044,502	103,359,317
FINES AND FORFEITS	72,721	58,800	58,800
INTEREST	496,775	100,194	400,000
MISCELLANEOUS	1,071,985	0	350,000
MEMO REVENUE	20,722,136	20,000,000	20,000,000
Operating Revenue Sub-Total	**109,892,895**	**119,203,496**	**124,188,117**
Net Operating Transfers In/(Out)	**0**	**0**	**0**
Other Funding Sources	**0**	**10,400,000**	**33,500,000**
Fund Balance Decrease/(Increase)	**(75,719,114)**	**(81,481,010)**	**(103,614,562)**
Total Program Funding	**34,173,781**	**48,122,486**	**54,073,555**
Program Staffing (FTEs)	**86.7**	**66.0**	**67.0**

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SUPPLEMENTAL INFORMATION SUMMARY

Page

Glossary of Terms and Acronyms 15-2
Super Department Listing 15-15
Pima County Budget Policies 15-19
Pima County Debt Policies and Practices 15-29
Long Term Debt Service Schedules 15-39
Valuation Of Property For Taxing Purposes In Arizona 15-48
Components of Arizona's Property Tax System 15-49
Full Cash Values By Class: 2002 - 2006 15-50
Limited Values By Class: 2002 - 2006 15-51
Assessment Ratios By Class: 2002 - 2006 15-52
Secondary Net Assessed Values By Class: 2002 - 2006 15-53
Primary Net Assessed Values By Class: 2002 - 2006 15-54
Property Tax Levies And Collections - Ten Year History 15-55
Property Tax Rates-Direct and Overlapping Governments-Ten Year History 15-56
Pima County Population, Cities & Towns, and Unincorporated Areas: 1991 - 2005 15-57
Pima County Population Projections Compared With Arizona, Maricopa County and Other Counties: 2000 - 2005, 2010, 2020, 2030, 2040, 2050 15-58
Pima County Population & Employment - Ten Year History 15-59
Addresses & Telephone Numbers 15-60

GLOSSARY OF TERMS AND ACRONYMS

Account – An individual item of expenditure or revenue used in line item budgeting, e.g., books, out-of-state travel, overtime, court fees, interest.

Accounting Method (Accrual Basis & Modified Accrual Basis) - Under the accrual method, revenues are recognized when they are earned, and expenses are recognized when they are incurred. The budgets of the proprietary funds are presented using the accrual basis. Under a modified accrual method, revenues are recognized when they are measurable and available to finance expenditures. Expenditures, on the other hand, are generally recognized when incurred. (Exceptions to this policy are principal and interest expenditures on general long term debt which are budgeted either when due, or in period 12 (June), if the due date falls early in the subsequent fiscal year.) The budgets of the governmental funds are presented on a modified accrual basis.

Activity - An effort of a department that contributes to the achievement of a program objective. The smallest operational element of a strategic budget, organized as follows:

- Program
- Service
- Activity

Actual Full Cost Allocation Plan (AFCAP) - The plan that identifies the costs of support services provided by the central service departments of Pima County to its operating departments and special revenue, internal service, and enterprise fund departments. The AFCAP for a given fiscal year is based on the actual expenditures of the prior fiscal year. The plan is prepared annually by the Financial Control & Reporting Division of the Department of Finance and Risk Management.

ADA - Americans with Disabilities Act - An enactment to protect the employment and accessibility rights of disabled individuals.

Adopted Budget - Per ARS §42-17105, the Board of Supervisors shall "....finally determine and adopt estimates of proposed expenditures" and such "adopted estimates shall constitute the budget of the County .... for the current fiscal year." Per statute, this must be done on or before the fourteenth day before the day on which the Board levies taxes (which, in turn, must be done on or before the third Monday in August each year).

AHCCCS - Arizona Health Care Cost Containment System - The Arizona Medicaid alternative program that provides prepaid (capitation rate) health care for eligible citizens through health maintenance organizations or fee for service programs.

ALTCS - Arizona Long Term Care System - The Arizona Medicaid alternative program for long term care added to the AHCCCS program effective January 1, 1989.

Annualized Cost - Operating cost incurred at annual rates for a portion of the prior fiscal year and which must be incurred at similar rates for the entire twelve months of the succeeding fiscal year.

Antiracketeering Fund - A group of special revenue funds administered pursuant to ARS §13-2314.03. The County Attorney and the Sheriff administer their own Antiracketeering Fund. The County Attorney's fund includes funds held for other local law enforcement agencies. Racketeering is defined as any illegal act committed for financial gain.

Appropriation - A legal authorization granted by the County Board of Supervisors to make expenditures/expenses and to incur obligations for specific purposes during a fiscal year.

ARS - Arizona Revised Statutes - The revision and codification of the laws of the state of Arizona of a general or public nature and enacted into law as the Arizona Revised Statutes, Laws 1955, Third Special Session, Chapter 3.

Assessed Valuation - An annual determination of the just or fair value of real estate or other property by the County Assessor as a basis for levying taxes.

Assessment Ratio - The percentage factors that are associated with the various legal classes of a property. The ratios are set by the State Legislature. A history of the values is shown in the table "Assessment Ratios by Class For Tax Years 2002 - 2006" in this section.

Base Budget - The Financial Planning System contains packages A through Z. Package A refers to a department's Base Budget, or for non-General Fund departments, the level of operating expenditures/expenses which can be supported by a department's current sources of revenue. The base budget is the prior year's budget adjusted for known financial changes, such as the annualization of approved prior year supplemental packages and prior year salary and benefit adjustments.

Board of Deposit - The Board of Supervisors, sitting as the Board of Deposit, designates the servicing bank for the deposits of state and County monies. ARS §35-325 specifies the requirements and procedures which govern the conduct of this board.

Bond - A written promise to pay a specified sum of money (called the face value or principal amount) at a specified date in the future (called the maturity date), together with periodic interest at a specific rate.

Bond Implementation Ordinances - Ordinances Nos. 1997-35, 1997-80, and 2004-18 that schedule the sale of bonds authorized by Pima County voters in the May and November 1997 bond elections and the May 2004 bond election. These ordinances also establish basic parameters as to how the County will program capital improvements funded with bond revenues. Compliance with these restrictions is governed by Truth in Bonding ordinances, which provide specific guidance on bonding disclosure, accountability, and implementation.

Bond Principal - The face value of a written promise to pay a specified sum of money at a specified date(s) in the future, called the maturity date(s).

Budget - A financial plan consisting of an estimate of proposed expenditures/expenses and their purposes for a given period and the proposed means of financing them.

Budget Amendment Process - Procedure a department must follow in order to request modification of its adopted budget. Budget amendments must be approved by the Board of Supervisors.

Budget Stabilization Fund - Prior to fiscal year 1999/2000, the only method of managing budget exceedences was to reserve funding for this purpose in the Board of Supervisors' Contingency fund. In fiscal year 1999/2000, this process was further developed and institutionalized through the establishment of the Budget Stabilization fund within the Contingency "department." Items which are funded in Budget Stabilization include approved department supplemental packages, where the required timing or need is not well enough defined.

Budget System - Financial Planning System (FPS). See Financial Planning System.

CAA - Community Action Agency - Refers to grants administered by the Community Services, Employment & Training Department to assist community agencies in providing services to families and individuals living at or below poverty level.

Capital Project - Construction, remodeling, infrastructure, or other projects costing $100,000 or more that are part of the Capital Improvement Program (CIP).

Capital Project Expenditures – Expenditures for construction, remodeling, infrastructure, or other projects costing $100,000 or more that are part of the CIP.

Capital Projects Fund - A 4000 series fund used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds).

Carryover Appropriations - Amounts budgeted in the current fiscal year for an expenditure that was originally budgeted in the previous fiscal year and for which an obligation has been incurred that cannot be met by the end of the previous fiscal year. Carryover appropriations for General Fund departments are reserved in *allocated contingency* within the Contingency "department." All carryovers must be approved by the County Administrator.

CDBG - Community Development Block Grant - Housing and Urban Development block grant funds to be used for increasing available housing stock and to assist in the physical improvement of low and moderate income communities.

Charges for Services - Fees charged for performance of a service.

Chart of Accounts - A listing of the asset, liability, equity, expenditure, and revenue accounts that are used in the accounting, operations, and budgeting processes.

CIP - Capital Improvement Program - A program outlining all the construction projects costing $100,000 or more to be undertaken by Pima County during the current budget year and the following four fiscal years.

CJEF - Criminal Justice Enhancement Fund - A 47 percent surcharge on all traffic fines collected. The state treasurer administers the funds and allocates them among different agencies such as law enforcement, courts, and health services.

Classification - A title and code assigned to a grouping of similar positions as described in the appropriate class specification (the official document defining the type and level of duties and responsibilities and the minimum qualifications of positions assigned to a particular classification).

COLA - Cost of Living Adjustment - An adjustment of the compensation rates of regular County employees who are not elected officials. The frequency of such adjustments is determined by the Board of Supervisors, as is the manner in which the COLA is applied.

Community & Economic Development - The organizational entity comprised of the departments of Community & Economic Development Administration; Community Development & Neighborhood Conservation; Community Resources; Community Services, Employment & Training; County Free Library; Economic Development & Tourism; School Superintendent; and the Stadium District. (Prior to July 1, 2004, this functional area was named Community Resources.)

Contingency Funds - Funds reserved by the Board of Supervisors for services or programs which the Board may release for departments to use during the course of the fiscal year. The current reserve categories are Allocated Contingency (carryovers), General Contingency (unreserved), Budget Stabilization, Tax Reduction/Debt Retirement, and Property Tax Rate Stabilization.

Cost Allocation Plan - The documents identifying, accumulating, and allocating or developing billing rates based on the allowable cost of services provided by a governmental unit to its departments. Pima County uses an Internal Cost Allocation Plan to recover indirect costs from Enterprise Funds, Internal Service Funds, and some Special Revenue Funds. The County recovers indirect costs based on a combination of actual costs and usage information from prior fiscal years. Pima County uses a second Cost Allocation Plan to recover indirect costs from federal grant programs. This plan is prepared following federal guidelines specified in Circular A-87.

Cost Center - The lowest financial organization unit. Each center is identified by a unique seven-digit identifier. The first three digits (numeric digits or a combination of alpha characters and numeric digits) identify the department to which the center is assigned. Financial transactions are recorded by fund/center/account.

County Administration - The organizational entity comprised of the departments of Assessor, Board of Supervisors, Clerk of the Board, County Administrator, Elections, Finance and Risk Management, Forensic Science Center, Human Resources, Information Technology (includes Communications, an internal service fund department), Non Departmental (Contingency, Debt Service, General Fund Debt Service, General Government Revenues, and Non Departmental), Procurement, Recorder, and Treasurer.

Debt Service Fund - Fund 3000 is used to account for the accumulation of resources for, and the payment of, general long term debt principal and interest.

Debt Service Requirement - The amount of money required to pay both the interest and principal on outstanding debt over a period of time.

Department - A grouping of cost centers that share a common purpose and funding source. In the accounting and budget systems, cost centers are represented/denoted by a seven-digit alphanumeric code. Cost centers that are a component of a department have in common the first three digits of the numeric or alphanumeric identifier. For example, the aggregation of all cost centers beginning with the digits “160" is the County Attorney Department and the aggregation of all cost centers beginning with the digits “W00" is Wastewater Management. (Also see Super Department definition.)

Direct Cost - A cost that can be identified with a specific cost objective and not a common, joint, or collective purpose.

Discretionary Programs - Programs that are not mandated by law or any other authority.

Enterprise Fund - A 5000 series fund used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Exemption from Property Taxes - The Arizona Constitution exempts property held by federal, state, or local governments and educational, charitable, and religious nonprofit organizations from property tax. The few remaining veterans of certain foreign wars, widows/widowers, and disabled persons are eligible for partial exemptions determined by income and value of their property. All household goods used in a residence and owned by the user are also exempt from a personal property tax.

Expenditure - Refers to the outflow of funds paid for assets, goods, or services obtained which are used for funds other than the Enterprise Fund and Internal Service Fund departments (the proprietary funds). A capital expenditure is an expenditure from a departmental operating budget for the acquisition of, or addition to, a fixed asset that costs more than $1,000 and has a useful life of at least one year.

Expenditure Limitation - On June 3, 1980, Arizona voters approved Arizona Constitution, Article IX, §20 and §21, prescribing an expenditure limitation for each county, city, town, and community college district. The purpose of the expenditure limitation is to control expenditures and limit future changes in spending to adjustments for inflation, deflation, and population growth.

Expense - Charges incurred (whether paid immediately or unpaid) for Proprietary Funds.

Fill The Gap - A funding mechanism enacted by the state in 1999 to provide counties with resources to improve criminal case processing. A state appropriation in addition to a seven percent surcharge on court fines and forfeitures, as well as a five percent contribution of court collections by each county to its own Local Courts Assistance Fund, provides funding for this program.

Fire District Assistance Tax - Established by ARS §48-807, which requires, in part, that the Board of Supervisors shall "levy a County Fire District Assistance Tax on the taxable property in the County...." The funds raised by this secondary property tax supplement the operating budgets of the fire districts.

FMAP – The acronym for the Federal Medical Assistance Percentage, which is the share of each state's Medicaid program paid by the federal government. The share runs from a minimum of 50% to a maximum of 83%, and is determined by the per capita income of each state.

FMS - Financial Management System - Computerized central data system that performs the County's accounting and financial reporting functions.

Forecast – A projection of future revenues and/or expenses based on historical and current economic, financial, and demographic information.

FPS - Financial Planning System - Computerized PC-based budgetary planning system used by Pima County. The Financial Planning System is also known as the Budget System.

FTE - Full Time Equivalent - Decimal conversion of the number of hours authorized for a position into a full time position. One FTE is defined as 2,080 funded hours (26 pay periods/fiscal year X 80 hours per pay period = 2,080 hours/fiscal year).

Full Cash Value - The appraised value of a property approximating the "market value" of the property. The Full Cash Value is used to determine the Secondary Net Assessed Value which is then used to levy Secondary Property Taxes.

Functional Area - Grouping of departments with similar programs and services. Groupings used by Pima County are: Community & Economic Development, County Administration, Justice & Law Enforcement, Medical Services, and Public Works.

Fund - A system of accounts that segregates all financial transactions for restricted or designated uses by a government entity. The fund categories used by Pima County are the General Fund, Special Revenue Funds, Capital Projects Fund, Debt Service Fund, Enterprise Funds, and Internal Service Funds. (Also see individual fund definitions.)

Fund Balance - The difference between the assets and liabilities of governmental funds. Governmental funds include the General Fund, Special Revenue Funds, Capital Projects Fund, and Debt Service Fund.

FY - Fiscal Year - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. For Pima County, the fiscal year is from July 1 through June 30.

General Fund - Fund 1000 is used to account for all financial resources except those accounted for in another fund. The General Fund is the County's principal financing vehicle for general government services and is funded largely by primary property tax revenue and state shared sales tax revenue.

General Obligation Bonds - Bonds backed by the full faith and credit of Pima County used to finance a variety of public projects. These bonds require voter approval. General Obligation Bonds are limited tax bonds that are secured by the County's secondary property tax.

Governmental Funds - Funds that are used to account for the County's expendable financial resources and related current liabilities, except those accounted for in proprietary funds. Governmental funds include the General Fund, Special Revenue Funds, Capital Projects Fund, and Debt Service Fund.

Grants - Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity, or facility.

HELP - Highway Extension/Expansion Loan Program - A financing mechanism established by the state of Arizona under the provisions of the National Highway System Designation Act of 1995. Pima County uses this program to seek funding to expedite projects that would otherwise be delayed until federal grant money becomes available or the County has the capability to pay-as-you go.

HHW - Household Hazardous Waste Program - A program to educate the public about the concerns and problems of household chemical disposal and to provide collection sites to divert household chemicals from the sewerage system and landfills.

HIDTA - High Intensity Drug Trafficking Area - Investigation and enforcement efforts involving complex drug related activities in high drug trafficking areas. The HIDTA program is supported by grant funding.

Home and Community Based Services (HCBS) - A variety of programs, such as foster care, home delivered meals, congregate meals and day care provided to clients in their homes or in a community setting as an alternative to institutional care.

Hotel/Motel Bed Tax - See Transient Lodging Excise Tax.

HURF - Highway User Revenue Fund - Funds allocated by the state to fund the construction and maintenance of the County's highway and street system. This is the primary funding source for the Transportation Department and provides funds for the construction and maintenance of the County's roads and connecting infrastructures.

HURF Equity Legislation - Legislation passed by the 1997 State Legislature that resulted in a change in the formula to distribute Highway User Revenue Funds. The formula now includes the population of unincorporated areas in the calculation of distribution amounts. During FY 1996/97, the change increased the distribution to Pima County by $3.3 million, and the increase over a twenty-year period was estimated to be $370.3 million.

Incumbent - The current individual assigned to a particular Position Control Number (PCN).

Indirect Cost - A cost that is incurred for a common or joint purpose benefitting more than one cost objective that is not readily assignable to the individual cost objectives specifically benefitted.

Information Technology - Computer based systems which are used to acquire, store, and process information in various forms. This includes any hardware, whether primary equipment such as central processing units, personal computers, or ancillary equipment such as printers, scanners, video monitors, keyboards, etc. Information technology also includes the software and program applications which allow the equipment and systems to operate. (The department that manages the County's mainframe computer, network servers, wide area network, wireless radio services, and telecommunications is named Information Technology.)

Intermittent Employee - A person who has been hired for seasonal, on-call, or as-needed employment that does not exceed 1,040 paid hours per fiscal year.

Internal Service Fund - A 6000 series fund used to account for the financing of goods or services provided by one County department to other County departments on a cost reimbursement basis.

Justice & Law Enforcement (JALE) - An organizational entity comprised of the departments of Clerk of the Superior Court, Constables, County Attorney, Indigent Defense, Justice Court Ajo, Justice Court Green Valley, Justice Courts Tucson, Juvenile Court, Office of Court Appointed Counsel, Public Fiduciary, Sheriff, Superior Court, and Superior Court Mandated Services.

Lease Purchase Agreement - An agreement providing that portions of a lease payment may be applied toward the purchase of the property under lease.

Legal Class – A property classification defined by the State Legislature and used to establish various Assessment Ratios to be applied to the Full Cash Value and the Limited Value of a property to determine both the Primary Net Assessed Value and Secondary Net Assessed Value of taxable property. Legal Class is determined by the use of the property.

Levy - Imposition of taxes and/or special assessments for the support of government activities.

Levy Limitation - The annual growth rate of the Primary Levy is limited to two percent plus the percentage growth of the physical tax base. The levy limit applies to counties, cities and towns, and community college districts.

Limited Property Value - The basis for establishing the primary tax on a property. If there has not been a change of use or substantial modification to the property, it is the greater of (1) the previous year's Limited Property Value increased by 10% or (2) 25% of the difference between the current year's Full Cash Value and the previous year's Limited Property Value. If there has been a change in use or a substantial change made to the property, the Limited Property Value is determined by using the average percentage that the Limited Value comprises of the Secondary Property Value of like properties in the area. The Limited Property Value can never be greater than the Secondary Property Value.

Line Item Budget - A budget that allocates funds to specific cost centers, accounts, or objects, e.g., salaries and office supplies.

Local Government Investment Pool - A pooled investment fund that is maintained by the state treasurer for the collective investment of state monies. The state treasurer deposits state monies in the pooled investment fund and such monies as any county, city, or town may supply. When a depositor provides monies to the pooled investment fund, it specifies the date or dates on which it will require the monies. The pooled investment fund shall be invested by the state treasurer for such periods as will facilitate the return of the monies to the originating bodies in accordance with the instructions received at the time of deposit. Earned interest increments are to be credited promptly after calculation.

Mandated Programs - Programs that are imposed by law or another authority.

Medical Services - An organizational entity comprised of the departments of Institutional Health, Public Health, and Pima Health System & Services.

NAV - Net Assessed Value - The assessed value less the exceptions and exemptions allowed by the state constitution and statutes.

Net Assets Impact (NAI) - A term applicable to proprietary funds to describe a change in retained earnings. Prior to a GASB rule change, the term Net Retained Earnings Impact (NREI) was used. The concept is similar to the philosophy of NFI, as applied to other funds.

Net Fund Impact (NFI) - Total revenues for the fiscal year plus net operating transfers minus total expenditures. This calculation quantifies the difference between the fund balances at the beginning and end of the fiscal year. Used in developing and monitoring budgets of Special Revenue Funds, Debt Service Fund, and the Capital Projects Fund.

Net General Fund Impact (NGFI) - The same as NFI, applicable to the General Fund.

Object - A collection of accounts grouped and assembled by general type. For budgeting purposes, expenditure/expense objects are: Personal Services, Supplies & Services, Capital, Debt Service, and Other Financing Sources. Revenue objects are: General Property Taxes, Special Assessment, Licenses & Permits, Intergovernmental, Charges for Services, Fines & Forfeits, Interest, and Miscellaneous.

One Percent For Youth - A program that was established by the Board of Supervisors with the adoption of the fiscal year 1997/98 budget. At that time, the Board mandated a buildup of funding for various youth related programs, over the next four years, so that, by the fourth year (fiscal year 2000/01), one percent of the General Fund budget (excluding state mandated payments) would be so allocated.

Operating Budgets - Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most financing, acquisition, spending, and service delivery activities of a government are controlled.

Operating Expenditures/Expenses - Expenditures/expenses charged in a fixed period of time to reflect the day-to-day operations.

Operating Revenues - Revenues earned in a fixed period of time from daily operations. Property taxes collected make up the bulk of operating revenues for the General Fund, Flood Control District, County Free Library District, and Debt Service Fund. Grant revenues are not considered operating revenues.

Outside Agencies - A group of organizations that are not associated with nor allocated to any particular Pima County department. The outside agencies submit requests for funding to provide economic development, health, and social services for the County, and funds for approved service programs are distributed to the outside agencies via discretionary fund contracts. The Community Development & Neighborhood Conservation Department administers the Outside Agency Program.

PAG - Pima Association of Governments - A nonprofit council of governments serving as the regional planning agency and regional transportation authority for Pima County and the Tucson Metro Area. It is operated by a board of directors made up of elected executive officers from each of the six jurisdictions: Pima County, Tucson, Marana, Oro Valley, Sahuarita, and South Tucson. PAG receives funds from federal, state, and local governments for planning programs in air quality, water quality, transportation, and other regional programs.

Part Time Employee - A person who occupies a position that provides employment for less than 80 hours per pay period.

PCN - Position Control Number - A unique seven digit numeric identifier used by the Position Control and Financial Planning systems to differentiate between specific positions within the County.

Performance Based Budget - A budget that allocates funds for programs and services based on their worth, performance effectiveness, and contribution to the organization's overall mission, goals, and objectives. Theoretically, the decision to appropriate more or fewer resources for programs and services from year to year is based on how well they achieve their stated goals and outcomes. In order to assess the work efficiency of operating units, different types of performance measures are used: input, output, outcome, quality, and efficiency.

Performance Measure - A quantitative measure or qualitative assessment of how well a department has met or will meet its goals and objectives. Performance measures summarize the relationship between inputs and outputs in achieving outcomes with respect to effectiveness, efficiency, and quality. Performance measures demonstrate what the program service outputs are, what the expected quality levels are for these outputs, and what productivity is expected from expended man-hours and dollars.

Personal Property - Property of every kind, both tangible and intangible, not included in the definition of real estate. Generally, personal property is moveable property. In Arizona there are two types of personal property, secured and unsecured. The owner of secured personal property is required to have his property declared as secured property. Secured property is taxed at the same time and in the same way as real property. Much of the equipment and the buildings of mines and utilities are secured personal property. Unsecured personal property is usually moveable property that is not exempted by the Arizona Constitution. Business equipment and mobile homes are the most common types of unsecured personal property. The Assessor must include in the Abstract of Values an estimate of the value of the unsecured personal property.

Personal Services - All costs of compensating Pima County employees including employee benefit costs such as Pima County contributions for retirement, social security, health, and industrial insurance.

Position Control System - Mainframe based position tracking system, sometimes referred to by the acronym PCON.

PNAV - Primary Net Assessed Value - Determined by multiplying the Limited Value times the Assessment Ratio for the property and subtracting the value of any applicable property exemption. The Primary Net Assessed Value is used to determine the Primary Property Taxes due on a given property.

Primary Property Tax - All ad valorem taxes except for secondary property taxes. It is determined by dividing the PNAV by 100 and then multiplying the quotient times the Primary Tax Rate. The Primary Property Tax is used by the County, schools, towns, and cities to support ongoing operations of the jurisdiction as opposed to capital improvements or override amounts which must be approved by the voters. If the amount of primary taxes to be levied in a given year is more than the amount of natural growth in the tax base, there must be a public hearing before the increase is imposed. The amount of primary taxes that can be imposed is limited by statute.

Program - A group of closely related activities or services provided by an organization within the County. Programs produce some type of measurable result. The activities or services can be mandatory or discretionary. The activities or services also can have different funding sources (e.g., General Fund support, grants, Special Revenue Funds, etc.).

Program Budget - A budget that allocates funds to a higher level of organizational need, perhaps crossing standard organizational lines (youth program, for example).

Program Budgeting - A budget methodology that relates appropriations to goals. Budget developers practicing this approach strive to appropriate funds for goal-oriented units.

Proposition 204 - A state initiative passed in November 2000, that raised the income limits for Arizona residents to qualify for medical assistance, allowing a greater number to receive subsidized health care.

Proprietary Funds - Funds used to account for the County's ongoing activities that are similar to those found in the private sector. Proprietary funds include the County's Enterprise and Internal Service funds.

Public Works - The organizational entity comprised of the departments of Capital Projects; Development Services; Environmental Quality; Facilities Management (includes Parking Garages, an enterprise fund), Fleet Services; Regional Flood Control District; Graphic Services; Natural Resources, Parks & Recreation; Public Works Administration; Solid Waste Management; Transportation; and Wastewater Management.

Real Property - Land and improvements attached to the land. Exceptions are some improvements in those legal classes that are primarily valued by the Arizona Department of Revenue. In many cases the improvements for these classes of property are defined as secured personal property.

Recommended Budget - The budget, as proposed by the County Administrator to the Board of Supervisors, during the annual budget process.

Recreational Vehicle Space Surcharge - A 50¢ per night per space surcharge on recreational vehicles and travel trailers that lease a space in an RV park or mobile home park for less than 12 months. Vehicles that are paying personal property taxes on their vehicle instead of a vehicle license tax and have a longer than 12-month lease are exempt. The tax was imposed by the Board of Supervisors sitting as the Board of Directors of the County Stadium District.

Regular Employee - An employee who is employed full time, part time, or variable time on a continuous and continuing basis.

Revenues - Monies received as income. It includes such items as tax payments, fees for specific services, receipts from other governments, fines, interest income, etc.

Revised Budget - A department's authorized budget, as modified during the fiscal year, by the Board of Supervisors via the Budget Amendment Process.

SCAAP - State Criminal Alien Assistance Program - A federal program that provides reimbursement to states and other jurisdictions that incurred correctional officers' salary costs for detaining criminal illegal aliens.

Secondary Property Tax - Generally, a property tax approved by the voters. The Secondary Property Tax is used to retire the debt imposed to pay for capital improvements and approved budget overrides. Pima County has a number of Secondary Property Taxes. These taxes include the Regional Flood Control District, Library District, Debt Service and a non-voluntary tax called the Fire District Assistance tax. Other jurisdictions may impose their own secondary property taxes.

Self Insurance Trust Fund - An internal service fund that accounts for the risk management function of the County. The fund is administered by an appointed Board of Trustees and provides self insurance coverage to the County for medical malpractice, workers compensation, unemployment, general liability, property damage, environmental damage, and employee dental benefits. It also acquires coverage for other risks. The fund is financed by the General Fund and specific user departments.

SNAV - Secondary Net Assessed Value - This value is determined by multiplying the Full Cash Value times the proper Assessment Ratio for the property and subtracting the value of any Exemption applicable to the property. The Secondary Net Assessed Value is used to determine the Secondary Property Taxes due on a given property.

Sonoran Desert Conservation Plan - An initiative adopted in February 1998 by the Board of Supervisors to preserve and protect Pima County's desert environment. Led by a steering committee with the involvement of the public and multiple County departments, the plan will be developed with respect to critical and sensitive habitat conservation, historic and cultural preservation, and riparian protection. The goal of the Sonoran Desert Conservation Plan is to qualify for a Section 10(a) permit from the United States Department of the Interior. The permit will support a comprehensive conservation plan that guides the long term coexistence of Pima County's natural and urban environments, while upholding and giving the broadest application to the ecosystem protection goals of the Endangered Species Act.

Southwest Border Prosecution Initiative - An initiative (previously called the Southwest Border Local Assistance Initiative) that provides funds to Arizona, and three other border states, to reimburse state, county, tribal, and municipal governments for costs associated with the prosecution of federally initiated and declined-referred criminal cases.

Special Revenue Funds - A fund category used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. Special Revenue Funds include Transportation, Public Health, the Regional Flood Control District, Employment & Training, the County Free Library, the Stadium District, Environmental Quality, Solid Waste Management, and various departmental programs.

State Shared Sales Taxes - A state sales tax collected by the state, which is distributed by the state to the state general fund and to Arizona counties and cities to supplement revenues.

Super Department - An aggregation of departments that share a *specific* common purpose and are administered by a single department director/manager or elected official. ("Super Department" should not be confused with "Functional Area" which is a grouping of departments sharing a *broad* common purpose**.** For example, the Sheriff and the County Attorney departments, which are administered by different elected officials and are entirely separate departments, belong to the Justice & Law Enforcement functional area.) All Super Departments, except Wastewater Management, are represented by a four-digit numeric or alphanumeric designator that usually, but not always, corresponds to the first four digits of the operating department designator. For example, "1600" represents the County Attorney Super Department which is comprised of the following departments:

1600000 - County Attorney (operating department)
5110000 - Fill the Gap
5160000 - Victim Restitution
5200000 - County Law Enforcement Antiracketeering
5210000 - Victim Witness Comp
5230000 - Bad Check
5270000 - Consumer Protection
8300000 - Grants

The Super Departments and their component departments are presented in a listing within this Supplemental Information section.

Supplemental Package - The Financial Planning System contains packages A through Z. Packages B through Z refer to supplemental requests for funding in excess of the department Base Budget or expansion of the Operating Budget.

Tax Rate - As applied to property taxes, the tax rate is the rate per $100 of net assessed value at which a property will be taxed. Both the Primary and Secondary Tax rates are set by the County Board of Supervisors or the governing boards of other taxing jurisdictions. The rate is determined by dividing the levy by the sum total of the Primary or Secondary Net Assessed Value (per $100 of net assessed value) within the jurisdiction. The rate is then applied to the Primary or Secondary Net Assessed value (per $100 of net assessed value for each individual property) to determine the amount of the taxes due on that property.

Tax Reduction/Debt Retirement Fund - The Tax Reduction/Debt Retirement Fund was established in fiscal year 1999/2000 for the purpose of pooling revenues from various activities in order to offset possible future tax increases. Fund sources include any new revenues derived from expense recoveries, such as federal or state reimbursements for criminal justice and law enforcement, sale of surplus property, and fee increases by General Fund departments, where General Fund support is reduced or the fees are not earmarked for a specific purpose.

Tax Year - The year in which a lien for property taxes is imposed. Liens are imposed on property on January 1st of the year in which the levy is set. The first half-year taxes are due on October 1st of the tax year, and the second half-year taxes are due on March 1st of the following calendar year. If taxes are not paid when due, the lien will be offered for sale.

Temporary Employee - An employee who has been appointed on a full-time, part-time, or variable-time basis for a limited period not to exceed eighteen months.

Tentative Budget - Per ARS §42-17101, the Board of Supervisors " . . . on or before the third Monday in July each year, shall prepare . . . an estimate of the different amounts that will be required to meet the . . . public expense . . . for the current fiscal year."

Transient Lodging Excise Tax - A special tax levied on individuals who secure accommodations in any hotel, motel, or other organization that offers accommodations located in any jurisdiction which does not levy a municipal occupational license tax. Receipts from Pima County's transient lodging excise tax are distributed to the Stadium District (34%), the Economic Development Special Revenue Fund (16%) and to the Metropolitan Tucson Convention & Visitors Bureau for tourism promotion (50%).

Truth in Bonding Ordinance - Ordinance 1997-25 that added Pima County Code Chapter 3.06 "Bonding Disclosure, Accountability, and Implementation," requiring the Board of Supervisors to provide notification to voters prior to a bond election of what projects will be constructed with bond revenues and provide assurances that the County will carry out the bond programs as authorized.

VLT - Vehicle License Tax - An ad valorem tax imposed on cars, trucks, and trailers in the state of Arizona. This tax is usually collected by the counties, but some counties have opted to have the state collect the tax. In Pima County, this tax is collected by the Arizona Department of Motor Vehicles and then redistributed to the County. The VLT is a major revenue source for Pima County. (Note: The Chart of Accounts identifies the VLT revenue account as Shared Vehicle License Tax – 44701.)

Workforce Investment Act (WIA) of 1998 – The act that requires states to streamline and consolidate their training systems by creating a "one stop" approach for the delivery of services. The WIA replaced the Job Training Partnership Act and established a new workforce development program for the nation.

Zero Base Budget - This type of budget is generally used in conjunction with program budgeting (although it may be applied to line item budgeting). It is a budget for which the funding level must be justified without regard to prior year funding levels. Under a target base approach, the prior year's budget is adjusted for known financial changes, such as approved salary and benefit adjustments, and is then used as the starting point for the current year. Modifications to this base are requested in supplemental packages. Under a zero base approach, no specific target base is established. The department evaluates its current level of operations, programmatic structure, and staffing in the context of its function statement and mandates. Organizational revisions, if beneficial to the achievement of department goals, are made. Programs are then subdivided into services which define the department's product, or benefit, to the County. Each service is individually budgeted at its current level and can be individually evaluated for adoption. Each line item for each service is evaluated and justified. During the fiscal year, the actual costs of each service can be captured, and variances from budgeted costs are monitored and analyzed.

SUPER DEPARTMENT LISTING FOR FISCAL YEAR 2006/2007

Super Department		Department	
1000	ASSESSOR		
		1000000	ASSESSOR
1100	BOARD OF SUPERVISORS		
		1100000	BOARD OF SUPERVISORS
1300	CLERK OF THE BOARD		
		1300000	CLERK OF THE BOARD
1400	CLERK OF SUPERIOR COURT		
		1400000	CLERK OF SUPERIOR COURT
		5100000	COC VICTIM LOCATION FUND
		5130000	COC SPOUSAL MAINTENANCE ENFORCEMENT
		5140000	COC LOCAL COURT AUTOMATION FUND
		5260000	COC CHILD SUPPORT INCENTIVE
		5330000	COC DOCUMENT STORAGE & RETRIEVAL
		5340000	COC TIME PAY FEES
		8670000	COC JUDICIAL COLLECTION ENHANCEMENT
1500	CONSTABLES		
		1500000	CONSTABLES
1600	COUNTY ATTORNEY		
		1600000	COUNTY ATTORNEY
		5110000	CO ATTY FILL THE GAP
		5160000	CO ATTY VICTIM RESTITUTION
		5200000	COUNTY LAW ENFORCEMENT ANTIRACKETEERING
		5210000	CO ATTY VICTIM WITNESS COMP
		5230000	CO ATTY BAD CHECK PROGRAM
		5250000	CO ATTY CHILD SUPPORT
		5270000	CO ATTY C.O.T. CONSUMER PROTECTION
		8300000	COUNTY ATTORNEY GRANTS
1700	COUNTY ADMINISTRATOR		
		1700000	COUNTY ADMINISTRATOR
		5150000	FACILITIES RENEWAL FUND
		5530000	SPACE ACQUISITION FUND
		8350000	COUNTY ADMINISTRATOR GRANTS
1710	ELECTIONS		
		1710000	ELECTIONS
1850	NON DEPARTMENTAL		
		1850000	NON DEPARTMENTAL
		3290000	GENERAL GOVERNMENT REVENUES
		3300000	CONTINGENCY
		3340000	GENERAL FUND DEBT SERVICE
		5370000	EMPLOYEE BENEFIT LIABILITY FUND
		5372000	PROPERTY TAX RATE STABILIZATION FUND
		5800000	DEBT SERVICE
1900	FACILITIES MANAGEMENT		
		1900000	FACILITIES MANAGEMENT
		5520000	PUBLIC WORKS BUILDING
		7210000	PARKING GARAGES

SUPER DEPARTMENT LISTING FOR FISCAL YEAR 2006/2007

Super Department		Department	
2000	FINANCE & RISK MANAGEMENT		
		2000000	FINANCE
		5510000	IMPROVEMENT DISTRICTS FORMATION FUND
		8050000	RISK MANAGEMENT
		8060000	MOUNT LEMMON FIRE
2320	INFORMATION TECHNOLOGY		
		2320000	INFORMATION TECHNOLOGY
		5373000	IT ENHANCEMENT FUND
		8020000	COMMUNICATIONS
2500	INSTITUTIONAL HEALTH		
		2500000	INSTITUTIONAL HEALTH
2600	INDIGENT DEFENSE		
		2600000	INDIGENT DEFENSE
		5120000	INDIGENT DEFENSE FILL THE GAP
		8470000	INDIGENT DEFENSE GRANTS
		8620000	LEGAL DEFENDER TRAINING FUND
		8660000	PUBLIC DEFENDER TRAINING FUND
2700	JUSTICE COURT AJO		
		2700000	JUSTICE COURT AJO
		5490000	JC AJO TIME PAY FEES
		8730000	JUSTICE COURT AJO GRANTS
2710	JUSTICE COURT GREEN VALLEY		
		2710000	JUSTICE COURT GREEN VALLEY
		5480000	JC GV TIME PAY FEES
2720	JUSTICE COURTS TUCSON		
		2720000	JUSTICE COURTS TUCSON
		5380000	JC TUCSON TIME PAY FEES
		8550000	JUSTICE COURTS TUCSON GRANTS
2730	OFFICE OF COURT APPOINTED COUNSEL		
		2610000	CONTRACT ATTORNEYS
		2730000	OFFICE OF COURT APPOINTED COUNSEL
2920	PUBLIC WORKS ADMINISTRATION		
		2920000	PUBLIC WORKS ADMINISTRATION
2940	COMMUNITY RESOURCES		
		2940000	COMMUNITY RESOURCES
		9740000	PIMA VOCATIONAL HIGH SCHOOL
2950	COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV		
		2950000	COMMUNITY DEVELOP & NEIGHBORHOOD CONSERV
		5171000	NEIGHBORHOOD CONSERVATION
		5172000	HOUSING TRUST FUND
		8900000	COMMUNITY SERVICES GRANTS
2970	COMMUNITY & ECONOMIC DEVELOPMENT ADMIN		
		2970000	COMMUNITY & ECONOMIC DEVELOPMENT ADMIN

SUPER DEPARTMENT LISTING FOR FISCAL YEAR 2006/2007

Super Department		Department	
3000	JUVENILE COURT		
		3000000	JUVENILE COURT
		5240000	JUVENILE VICTIM RESTITUTION
		5390000	JUVENILE PROBATION SERVICES
		8600000	JUVENILE COURT GRANTS
3250	FORENSIC SCIENCE CENTER		
		3250000	FORENSIC SCIENCE CENTER
3310	COMMUNITY SVCS, EMPLOYMENT & TRAINING		
		3310000	COMMUNITY SERVICES
		9410000	EMPLOYMENT & TRAINING
3350	HUMAN RESOURCES		
		3350000	HUMAN RESOURCES
3400	NATURAL RESOURCES, PARKS & RECREATION		
		3400000	NATURAL RESOURCES, PARKS & RECREATION
		5190000	PARKS SPECIAL PROGRAMS
		8690000	PARKS & RECREATION GRANTS
3600	PUBLIC FIDUCIARY		
		3600000	PUBLIC FIDUCIARY
3800	PROCUREMENT		
		3800000	PROCUREMENT
3900	RECORDER		
		3900000	RECORDER
		5350000	RECORDER DOC STORAGE & RETRIEVAL
4000	SHERIFF		
		4000000	SHERIFF
		5300000	SHERIFF STATE RICO FUND
		5400000	SHERIFF MANTIS ANTIRACKETEERING
		5440000	SHERIFF FEDERAL RICO FUND
		5470000	SHERIFF CRIMINAL JUSTICE ENHANCEMENT
		5540000	SHERIFF COMMISSARY OPERATIONS
		5570000	SHERIFF INMATE WELFARE FUND
		8750000	SHERIFF GRANTS
4100	SCHOOL SUPERINTENDENT		
		4100000	SCHOOL SUPERINTENDENT
		8790000	SCHOOL RESERVE FUND
4200	SUPERIOR COURT		
		4200000	SUPERIOR COURT
		4210000	SUPERIOR COURT MANDATED SERVICES
		5080000	SUPERIOR CRT LOCAL COURT AUTOMATION FUND
		5180000	COURTS FILL THE GAP
		5280000	SUPERIOR COURT CHILD SUPPORT VISITATION
		5310000	SUPERIOR COURT COUNTY LAW LIBRARY
		5360000	SUPERIOR COURT PROBATE
		5410000	SUPERIOR COURT CONCILIATION
		5430000	SUPERIOR COURT PROBATION SERVICES
		8100000	SUPERIOR COURT GRANTS

SUPER DEPARTMENT LISTING FOR FISCAL YEAR 2006/2007

Super Department		Department	
4300	TREASURER		
		4300000	TREASURER
		5560000	TAXPAYER INFORMATION FUND
4610	TRANSPORTATION		
		4610000	TRANSPORTATION
4810	PUBLIC HEALTH		
		4810000	PUBLIC HEALTH
		8400000	PUBLIC HEALTH GRANTS
5010	REGIONAL FLOOD CONTROL DISTRICT		
		5010000	REGIONAL FLOOD CONTROL DISTRICT
5610	ENVIRONMENTAL QUALITY		
		5610000	ENVIRONMENTAL QUALITY
		8380000	ENVIRONMENTAL QUALITY GRANTS
5630	SOLID WASTE MANAGEMENT		
		5630000	SOLID WASTE MANAGEMENT
		5640000	TIRE FUND
6010	COUNTY FREE LIBRARY		
		6010000	COUNTY FREE LIBRARY
		8290000	COUNTY FREE LIBRARY GRANTS
6020	STADIUM DISTRICT		
		6020000	STADIUM DISTRICT
6030	ECONOMIC DEVELOPMENT & TOURISM		
		6030000	ECONOMIC DEVELOPMENT & TOURISM
6400	CAPITAL PROJECTS		
		6400000	CAPITAL PROJECTS
7260	PIMA HEALTH SYSTEM & SERVICES		
		7260000	PIMA HEALTH SYSTEM & SERVICES
		8630000	PIMA HEALTH SYSTEM GRANTS
7360	DEVELOPMENT SERVICES		
		7360000	DEVELOPMENT SERVICES
8000	FLEET SERVICES		
		8000000	FLEET SERVICES
8010	GRAPHIC SERVICES		
		8010000	GRAPHIC SERVICES
W000	WASTEWATER MANAGEMENT		
		W000000	WASTEWATER MANAGEMENT
		8780000	WASTEWATER GRANTS

PIMA COUNTY, ARIZONA
BOARD OF SUPERVISORS POLICY

Subject: **Budget Accountability**	Policy Number	Page
	D22.2	1 of 2

PURPOSE

To establish guidelines and a methodology for the Board of Supervisors to perform their duties relating to the budget needed to operate Pima County Government as provided for by law by exercising financial and programmatic control over expenditures and revenues related to County programs and services.

BACKGROUND

Pursuant to the Constitution and Statues of Arizona governing the financial responsibilities of counties:

1. The Board of Supervisors must annually adopt a balanced budget for the operation of Pima County government.

2. Within that annual budget the Board has the authority and responsibility to determine the individual budgets of all elected and appointed County officers.

3. Elected and appointed officers of the County may not expend public monies in excess of those appropriated by the Board.

4. Elected and appointed officers of the County may not expend public monies for a purpose not included in the annual budget adopted by the Board or expend public monies in excess of the amount specified for each purpose in the budget.

5. In order to perform their financial duties the Board may examine and scrutinize all accounts and financial transitions of County officers having the care, management, collection or disbursement of public monies.

6. The Board of Supervisors acting in its legislative capacity has exclusive authority to annually levy such tax on the property of the County as is necessary to fund the expenses of County government at a level the Board determines to be appropriate.

POLICY

A. **Appropriations for Supplemental Funding**

If the Board of Supervisors appropriates supplemental funding to a department in excess of the base budget or targeted funding level allocated to that department for development of its annual operating budget, then that supplemental appropriation shall be expended only for the purpose(s) set forth in the original request or proposal for the supplemental funding together with any modifications or restrictions imposed by the Board on the appropriation. Alternative use of any portion of a supplemental appropriation requires prior approval of the Board of Supervisors and such

requests shall be submitted, processed and transmitted to the Board pursuant to an administrative procedure developed by the County Administrator. At the time of submitting budget requests for the next fiscal year each department that received supplemental funding in the last budget adopted by the Board shall also submit a report accounting for the actual and projected expenditure of each such appropriation during the current fiscal year. Supplemental monies not expended for the purpose for which they were appropriated shall revert at the end of the fiscal year to the fund from which they were appropriated unless otherwise directed by the Board.

B. Transfers of Appropriations Among Programs

Appropriations by the Board of Supervisors to fund a County program shall not be transferred to or used for any other County program or purpose without approval of the Board if such transfer would add or delete a program or substantially increase or decrease the monies expended or substantially change the levels of service being provided by any County program including the acceptance or continuance of any grant that will cause the direct or indirect expenditure of any non-grant monies of the County. Requests for Board approval of such transfers shall be submitted, processed and transmitted to the Board pursuant to an administrative procedure developed by the County Administrator.

For purposes of this policy "Program" means an activity or group of activities, together with related and necessary equipment and facilities, that accomplish a single function or category of service and includes each of multiple programs within a single department.

C. Budget Exceedance

The County Administrator shall provide to each director or officer of a department of the County a monthly report beginning at the end of the first quarter of each fiscal year setting forth actual expenditures and revenues to date of their department and a comparison to the adopted budget.

If at any time after the fiscal year to date report for the month of March the net fund impact of a department is ten percent more negative than the adopted budget based upon a straight line apportionment of the adopted budget throughout the fiscal year, the director or officer of that department shall immediately develop and implement a budget remediation plan to ensure that the department's budgeted net fund impact is not exceeded at the end of the fiscal year. Within ten days from the issuance of a monthly report showing a department's net fund impact to be ten percent more negative than the adopted budget the director or officer of that department shall submit to the Board of Supervisors through the County Administrator a written budget remediation plan or, if applicable, an alternative projection utilizing methodology other than straight line that more accurately predicts no negative variance in net fund impact of the department for the fiscal year.

If at the end of any fiscal year a department's net fund impact was more negative than that authorized by the adopted budget, then the director or officer of that department shall submit a report to the Board of Supervisors prior to September 1 describing what remedial actions were taken to avoid the budget exceedance and why such actions were inadequate.

D. Applicability

This policy applies to all departments and special districts of Pima County, whether under the supervision of an elected or appointed official, as identified in the adopted County Budget.

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PIMA COUNTY, ARIZONA
BOARD OF SUPERVISORS POLICY

Subject:	Policy Number	Page
Performance Audits of County Departments	D 22.3	1 of 3

Purpose

To establish a countywide policy for the use of performance audits to facilitate and enhance the effectiveness and efficiency of County departments and programs.

Background

Pursuant to law the Board of Supervisors must each year adopt a balanced budget for the operation of Pima County government that appropriates sufficient funding to "pay as you go". Correspondingly, elected and appointed officials and managers of the County cannot, pursuant to law, expend monies in excess of the amount appropriated by the Board. Notwithstanding this requirement, each fiscal year numerous County offices, departments and programs have historically overspent their budget or under realized budgeted revenues thereby creating substantial fiscal uncertainty and an inability for the Board to adequately meet its responsibility to plan for the budgetary needs of the County.

To constructively address this problem performance audits will be utilized pursuant to this policy to professionally and independently evaluate how funding is being used and managed to achieve program results and to recommend appropriate improvements to facilitate increased efficiency and effectiveness.

Policy

A. **Definitions**

In this policy, unless the context otherwise requires:

1. "Audit objectives" means the specific issues to be addressed and results to be achieved by an audit.

2. "Audit scope" means the programs, activities and functions to be included in an audit.

3. "Economy and Efficiency Audit" means an audit that determines:

   (a) Whether the department is acquiring, protecting and using its resources economically and efficiently,

   (b) The causes of identified inefficiencies or uneconomical practices, and

   (c) Whether the department has complied with applicable laws, regulations and policies relating to economy and efficiency.

4. "Management controls" means the plan of organization, methodology and procedures adopted by management to measure and report performance and ensure that operational and departmental goals are met.

5. "Net Fund Impact" or "NFI" means the calculation that quantifies the difference between revenues and expenditures for a department.

6. "Performance Audit" means the objective and systematic examination of evidence for the purpose of providing an independent assessment of the performance of a County department, program, activity or function in order to provide information to improve accountability to the public and facilitate fiscal and programmatic decision-making including the initiation of appropriate corrective action and includes an economy and efficiency audit and a program audit.

7. "Program Audit" means an audit that determines:

   (a) The extent to which desired results or benefits are being achieved,

   (b) The effectiveness of programs, activities, or functions, and

   (c) Whether the department complies with laws, regulations and policies applicable to programs, activities, or functions.

B. **Performance Audits to be Undertaken**

Each year those departments that exceeded their budgeted NFI for the previous fiscal year by more than $250,000 shall be subject to a performance audit as described in section D below. The County Administrator, based upon a review of the previous fiscal year's expenditures and revenues related to each program within such a department, may limit the scope of the performance audit to only those programs, activities or functions that substantially contributed to the NFI exceedance or that have a cash deficit.

C. **Selection of Auditors**

The County Administrator shall, at least biennially, advertise for interested consultants qualified to perform audits pursuant to this policy on an as needed basis. A Request for Qualifications shall be sent to each consultant who responds to the advertisement and to all certified MWBE firms qualified to perform the types of audits listed in the advertisement. All Qualifications Statements submitted in response to the Request for Qualifications shall be maintained by the County Administrator's Office. As performance audits are required pursuant to this policy, the County Administrator shall negotiate contracts with particular consultants based on subject matter expertise, availability and/or resources appropriate to the size of each audit. The contract shall identify the scope of work and the specific objectives for each audit. The contracts shall be executed by the County Administrator or the Board as required by the County Code.

D. **Performance Audit Objectives and Conduct**

Each performance audit shall include a program audit and an economy and efficiency audit guided by specific audit objectives developed for each performance audit. The objectives of each performance audit may include, but are not limited to:

1. Determination of the cause(s) of NFI accedence.
2. Identification of revenue enhancement opportunities.
3. Identification of opportunities for cost recovery.
4. Development of recommendations for achieving program and service delivery economies, cost efficiencies and operational improvements.
5. Assessment of the performance and compliance of department programs measured against the purpose or goals prescribed by law or regulation or set by management, applicable technical standards or norms, expert opinions, prior years' performance and performance of similar entities.
6. Assessment of existing management controls and development of recommendations for their

Each department subject to a performance audit, including all of its personnel, shall fully cooperate and assist the auditors and make all records, documents and information not confidential by law available for use by the auditors.

E. **Audit Report**

Upon completion of the audit an Audit Report shall be transmitted to each member of the Board of Supervisors, the County Administrator and the official or director of the audited department that includes at least the following:

1. Audit scope, objectives and methodology.
2. Significant findings and conclusions developed in response to each audit objective.
3. Recommendations for actions to correct deficiencies and improve operations.
4. All instances of significant noncompliance.
5. The comments of the department official or director concerning the auditor's findings, conclusions and recommendations including plans to correct deficiencies.
6. Noteworthy accomplishments of the department.
7. The nature of any material information omitted from the report and the reason for its nondisclosure.

OCT 2 6 1999

PIMA COUNTY, ARIZONA
BOARD OF SUPERVISORS POLICY

Subject:	Policy Number	Page
Tax Reduction and Debt Retirement Fund	D 22.4	1of1

Purpose

The purpose of this policy is to establish a Pima County Tax Reduction and Debt Retirement Fund to be used to reduce cash flow borrowing as well as reduce or offset property tax rate increases that would otherwise be required to retire long term deficits within the County or fund other one-time expenditures necessary to provide for the health, safety or welfare of County residents.

Policy

There is established a Pima County Tax Reduction and Debt Retirement Fund. The Fund consists of unrestricted monies specifically budgeted or transferred to the Fund by the Board of Supervisors.

Monies to be considered by the Board for potential budgeting or transfer to the Fund shall include:

1. Unanticipated reimbursements for previously provided services.
2. Unbudgeted revenues from newly implemented fee schedules.
3. Unbudgeted revenue sharing or cost savings resulting from actions of the state or federal government.
4. Proceeds from the sale of County assets.
5. Unbudgeted monetary judgments in favor of the County.

The minimum target balance for the Fund is five million dollars and may be increased by recommendation of the County Administrator and approval by the Board.

The Fund shall be used by the Board of Supervisors in adopting the annual operating budget for the County to reduce the amount of countywide taxes that would otherwise be necessary to be levied.

Expenditures and uses of the Fund may include:

1. Fiscal stabilization by supplementing revenues during economic downturns. Such use shall include a plan to implement appropriate budgetary and financial management changes to accommodate the new, constrained economic environment.
2. Retiring outstanding long and/or short term debt.
3. Reduction of cash flow borrowing.
4. Funding of one-time capital purchases with cash to avoid incurring debt, as long as sufficient reserves remain to ensure financial stability.
5. Funding of outstanding but otherwise unfunded liabilities of the County including liabilities associated with major County assets.

The County Administrator shall include within the annual Recommended Budget recommendations consistent with this policy for allocations to and expenditures from the Fund. During a Fiscal Year the County Administrator may recommend to the Board that monies identified by this policy be transferred into the Fund.

OCT 2 6 1999

PIMA COUNTY, ARIZONA
BOARD OF SUPERVISORS POLICY

Subject: Periodic Review of Departmental Base Budgets	Policy Number	Page
	D 22.5	1of1

Purpose

To provide for a periodic, comprehensive review of the base budgets of all County departments; to thoroughly reevaluate the expenditures and revenues attributable to each program within a department; and to determine optimal levels of funding that coincide with workload, projected revenues, operational management controls and policy priorities.

Background

Pima County uses a system of target base budgeting to develop and recommend to the Board of Supervisors an annual operating budget. Under this system a department's budgeted expenditures and revenues are adjusted from year-to-year only to the extent that readily identifiable changes to laws or factual circumstances directly impact expenditures or revenues or to implement specific actions of the Board. The cumulative effect of target base budgeting is that ongoing programs within departments are never subject to a comprehensive, systematic reevaluation that examines whether expenditures and revenues originally assigned within the base continue to be justified within the context of changing service demands and overall County policies and priorities. This policy addresses this deficiency by providing for such reevaluation for all departments on a periodic basis.

Policy

A. Utilization of Zero-Base Budgeting - Beginning with fiscal year 2000/2001, every department in Pima County shall develop an annual operating budget at least once during each subsequent four year period using zero-base budgeting methodology as described in subsection B of this policy. The County Administrator shall, prior to December 1, forward to the Board of Supervisors for approval a list of departments recommended for zero-base budget development for the next fiscal year. For fiscal year 2000/2001 the County Administrator's recommended list shall emphasize departments that exceeded budgeted net fund impact in fiscal year 1998/1999.

B. Zero-Base Budgeting Methodology - The County Administrator shall develop, adopt and implement administrative procedures for zero-base budget development that accomplish the following policy objectives:

1. Requires a department and all of its programs to build a budget from zero to a level based upon actual services performed.

2. Compares the projected cost of services provided by each program with costs incurred by other public providers of that service.

3. Requires departments to prioritize and justify the continued existence of each of their programs.

4. Provides the Board of Supervisors with additional relevant information to facilitate a decision as to whether each program within a department should be continued, discontinued or continued at an increased or decreased level of funding and service delivery. This information should include a description of the projected impacts of incremental reductions to funding received by each program in the previous fiscal year.

5. Requires departments to submit separate zero-base budget requests for new or expanded services.

OCT 2 6 1999

PIMA COUNTY, ARIZONA
BOARD OF SUPERVISORS POLICY

Subject:	Policy Number	Page
Policy for Accepting and Administering Grants	D 22.6	1 of 3

Purpose

The purpose of this policy is to ensure optimum financial terms and reimbursements for Pima County when receiving grant funding and to facilitate informed, timely decisions by the Board of Supervisors when considering and accepting grants by establishing a formal, uniform process for:

1. Evaluating, applying for and accepting grants,
2. Negotiating the terms and conditions of grant agreements, and
3. Monitoring grant related expenditures.

Background

Pima County receives significant grant funding from federal, state and local agencies. Prior to the adoption of this policy, the Board of Supervisors frequently was not apprised of grant applications and resulting fiscal impacts to the County until after grants were awarded and funding was pending or, in some cases, already received. Further, information and analysis accompanying requests for grant acceptance were inconsistent and in some instances insufficient to allow the Board to manage and plan for the short and long term fiscal needs of the County. This policy addresses these issues as well as setting forth the Board's expectations concerning acceptable terms and conditions under which grant funding is received.

Policy

A. **Definitions**

In this policy, unless the context otherwise requires:

1. "Board" means the Pima County Board of Supervisors.
2. "Fund Impact" means any cash or in-kind matching requirement for the receipt of grant funds and includes overhead charges if such charges are not entirely supported by grant funds.
3. "Grant" means any contribution or gift of cash or other assets from a governmental or private entity to be used for a specific purpose.
4. "Ongoing Grant" means a grant program that is expected to provide grant funding each year for an unlimited duration and for which the terms and conditions remain substantially unchanged.
5. "Overhead Charges" means direct and indirect administrative costs incurred by the County that are attributable to and benefit a grant program that are calculated and allocated by the Finance Department in conformance with federal law and accepted principles of governmental accounting.
6. "Responsible Department" means the department, office or agency under the budgetary jurisdiction of the Board that has direct oversight responsibility for the program(s) or service(s) to be funded partially or entirely with funds from a grant award.

B. **Approval to Apply for Grants**

1. Except in the case of ongoing grants that have previously been approved by the Board, all applications for grants that will have a fund impact must be approved by the County Administrator prior to submittal.

2. Prior to submission of an application for grant funding, the responsible department shall determine whether receipt of the grant will create current or future fund impact. If a fund impact will occur the responsible department shall:

   a) Calculate the amount of fund impact, both cash and in-kind, for the current and future fiscal years including the cost to continue the grant funded services when the grant funds expire. If in-kind match is to be provided the calculation must include impacts on other existing departmental programs and services.

   b) Prepare a cost benefit analysis of the grant including whether the grant funded services are mandated by law.

   c) Transmit to the County Administrator and the Finance Department the information described in items (a) and (b) above together with a description of all material grant terms and conditions including the method and schedule of grant disbursements and whether all overhead charges will be paid from grant funds.

3. The County Administrator shall periodically report to the Board pending grant applications.

C. **Approval to Accept Grants**

1. All grants must be accepted and approved by the Board prior to receipt and expenditure of grant funds.

2. Requests by responsible departments for approval to accept grants shall:

   (a) Be transmitted to the County Administrator for placement on the Board's meeting agenda,

   (b) Include the information, revised as appropriate to reflect the actual grant award, required by section B, paragraph 2 of this policy relating to application for grants, and

   ◦ Be copied to the Finance Department.

3. If required to comply with a material deadline for acceptance of a grant, the County Administrator may preliminarily approve acceptance of a grant subject to subsequent ratification by the Board.

D. **Terms and Conditions of Grants**

Though the Board may authorize exceptions for specific grants, it is the general expectation of the Board that all grants:

1. Pay all of their overhead charges as calculated and allocated by the Finance Department.

2. Be distributed in advance of expenditures by the County for grant funded services or, if unavoidable, reimbursed after such expenditures no less frequently than each month. If expenses will be reimbursed interest expense incurred by the County to advance cash for the services should be supported by the grant funding.

3. Utilize in-kind contributions in lieu of cash to satisfy match requirements and, if cash must be utilized, that revenue sources other than General Fund be expended.

Implementation

The County Administrator shall develop and distribute an administrative procedure to promote uniform reporting and processing of grant approvals pursuant to this policy.

Prior Policies and Procedures

All previously adopted Board of Supervisors' Policies and County Administrative Procedures in conflict with this policy are repealed to the extent of such conflicts.

OCT 2 6 1999

PIMA COUNTY DEBT POLICIES AND PRACTICES

This section presents the types of debt, uses, restrictions, legal requirements, and other considerations related to the issuance of debt by Pima County. Individual long-term debt schedules are included in the following *Supplemental Information* section - *Long Term Debt Schedules.* All of the following items except Line of Credit are considered long term debt.

Line of Credit. The County maintains a revolving line of credit with its servicing bank, currently the Bank of America National Association, to address short term borrowing needs for cash flow purposes. There is a maximum line of credit of $50,000,000, and as of June 30, 2006, this entire amount was available. Advances on the line of credit are payable on demand. The County's general taxing authority secures the credit line.

General Obligation Bonds. General Obligation Bonds are considered to be a general debt of the County. According to the Arizona State Constitution, general obligation debt may not exceed 6 percent of the value of the County's taxable property, as of the latest assessment. However, with voter approval, debt may be incurred up to 15 percent of the value. The legal debt margin projected as of June 30, 2007 is specified in the *Supplemental Information* section - *Long Term Debt Service Schedules*. Chapter 3.06 of the Pima County Code, *Bonding Disclosure, Accountability and Implementation* (the last seven pages of this section), sets forth requirements for presenting general obligation and revenue bond packages to the electorate for approval and for monitoring utilization of the proceeds from authorized bonds. General obligation bonding is to be used to make local infrastructure investments and capital improvements and is not to be used to fund operating activities. Neither is general obligation debt to be used for enterprise improvements. General obligation bond debt authorized by the voters is retired through an annual levy of a secondary property tax assessed against the value of all property in Pima County.

In 1997, voters approved $257 million of general obligation bonds. Per Pima County Board of Supervisors Ordinance No. 1997-35 (*Bond Improvement Plan,* as amended*),* the term of this debt is to be not longer than 15 years, and the secondary property tax rate required to pay off the debt is to be maintained at or below $1.00 per $100 of assessed valuation. For fiscal year 2005/06, the secondary tax rate was reduced to $0.7150 per $100 of assessed valuation, and will be maintained at that rate for fiscal year 2006/07.

A special bond election was held on May 18, 2004 approving additional general obligation bonds in the amount of $582,250,000. Per Pima County Board of Supervisors Ordinance No. 2004-18 (*Bond Implementation Plan,* as amended), the term of the general obligation bond debt is to be not longer than 15 years, and the secondary property tax rate required to pay off the debt is to be maintained at no higher than the rate in effect at the time, $0.8150 per $100 of assessed valuation, throughout this term. Again, as stated above, for fiscal year 2005/06, the secondary tax rate was reduced to $0.7150 per $100 of assessed valuation, and will be maintained at that rate for fiscal year 2006/07.

On May 16, 2006, voters approved another $54,000,000 of general obligation bonds for the construction of psychiatric care facilities. Per Pima County Board of Supervisors Ordinance No. 2006-29 (*Bond Implementation Plan),* the term of this debt is to be not longer than 15 years, and the secondary property tax rate required to pay off all general obligation bond debt service is to be maintained at or below $0.7150 per $100 of assessed valuation. For fiscal year 2005/06, the secondary tax rate was reduced to $0.7150 per $100 of assessed valuation, and will be maintained at that rate for fiscal year 2006/07.

Revenue Bonds. Sewer revenue bonds may be issued to provide financing for improvements to the County's wastewater management system. Such bonds are a debt obligation of Wastewater Management enterprise operations. Revenues, comprised primarily of sewer fees and connection

fees, are pledged to retire the debt. Before Wastewater can issue bonds, voters must authorize the Enterprise Fund to incur debt, but not to exceed a specified amount. The authorization must also specify the purpose for which the proceeds will be used. Board of Supervisors Resolution 1991-138 directs Wastewater Management to maintain a "bond coverage ratio" which is calculated as the product of total revenue minus operational expenses and divided by debt service costs. This resolution mandates that the "bond coverage ratio" must be at least 1.20. Through this resolution, the County establishes and maintains rates, fees and charges for service supplied by the wastewater system fully sufficient at all times to pay the reasonable operation and maintenance costs of the system, as well as 1.20 times debt service costs. Per Pima County Board of Supervisors Ordinance No. 1997-35, the schedule of bond sales on $105 million of voter approved debt was premised on annual increases in Wastewater Management user fees of approximately 5 percent and increases in connection fees of approximately 12 percent. User fees and connection fees increased by 5.3 percent and 11 percent respectively in fiscal year 1999/2000, by 5 percent and 11 percent in fiscal year 2000/01, by 3.8 percent and 12 percent in fiscal year 2001/02, and by 5 percent and 12 percent in fiscal year 2002/03. Additional increases in connection fees of 12 percent became effective on June 1, 2003 and September 1, 2003. An increase of 4 percent in user fees and 6 percent in connection fees became effective July 1, 2004. Additional sewer revenue bonds in the amount of $150,000,000 were approved in the special bond election held on May 18, 2004. Per Pima County Board of Supervisors Ordinance No. 2004-18, user fees can increase as much as 8 percent and connection fees can increase as much as 12 percent as a result of the new issuance. On June 21, 2005 user fees were increased by 8 percent and connection fees were increased by 10 per cent. Per Pima County Ordinance No. 2006-52, user fees can increase as much as 6 percent on August 11, 2006 and an additional 6 percent on January 1, 2007. Per Pima County Ordinance No. 2006-51, connection fees can increase as much as 6 percent on August 11, 2006 and an additional 6 percent on January 1, 2007. In fiscal year 2006/07 user fees and connection fees both will increase by 12 percent in 6 percent increments on the dates specified above.

Transportation revenue bonds, authorized in the November 1997 bond election, are repaid with Highway User Revenue Fund (HURF) revenues. Arizona Revised Statute § 11-378 requires specific ratios between HURF revenues and debt service payments. Aggregate debt service payments budgeted for fiscal year 2006/07 are within the statutory requirements.

Special District Bonds. Pima County is authorized to create several different types of special taxing districts, each bound by separate statutory provisions. Special districts so created are:

Regional Flood Control District. The Regional Flood Control District is coterminous with Pima County and can issue debt when voters authorize the district to levy a tax on the secondary valuation of real property. The authorization must specify the purpose for which the proceeds will be used, not to exceed a specified amount. Payments for principal and interest on general obligation bonds of the Regional Flood Control District are made from the Debt Service Fund, with property tax revenues transferred from the district. Regional Flood Control District general obligation debt may not exceed five percent of the value of the district's taxable property as of the latest assessment. Currently, the legal debt margin percentage is less than one percent.

Library District. The Library District is coterminous with Pima County and can issue debt when voters authorize the District to levy a tax on the secondary valuation of real and personal property. The authorization must specify the purpose for which the proceeds will be used, not to exceed a certain amount. To date, the Library District has issued no debt.

Stadium District. The Pima County Stadium District is coterminous with Pima County and can issue debt upon authorization of the Board of Directors to pledge District revenues to retire the debt. The Baseball Stadium was financed with proceeds of the sale of the Pima County Adult Detention Facility to First Trust of Arizona, National Association for $34,500,000 on February 1, 1997. Money for the bank's purchase of the Adult Detention Facility came from the County's issuance of $35,660,000

principal amount of bonds called "Certificates of Participation." Also on February 1, 1997, the County entered into a Capital Lease of the Adult Detention Facilities with First Trust for $35,660,000 for a 15 year term. On September 1, 1999, Pima County amended this lease-purchase agreement for the Adult Detention Facility. The amendment lowered the debt service payments through fiscal year 2002/03, extended the lease term to 2014, and increased the County's obligation under the lease agreement by $290,000. A second amendment in 2003 extended the lower payments through fiscal year 2018.

Improvement Districts. The Board of Supervisors may create specific improvement districts upon petition of property owners proposing the district. Each district is created to finance improvements to the district that benefit the specific property. Improvement District bonds may be issued to finance the improvements, and property owners are assessed their portion of the debt over a period of years. Pima County generally issues these bonds for not more than a ten-year period.

Other Districts. There are many other special taxing or assessment districts throughout the County; however, Pima County has limited, or no, involvement with their operations or their specific debt programs. These districts include, but are not limited to: fire districts, and irrigation districts.

Public Authorities. Certain public authorities can be created by Pima County but are considered separate and autonomous from the County. Due to the autonomy of such authorities, any debt issued by the authorities is not considered debt of the County. An authority so created by Pima County is the Industrial Development Authority (IDA). The IDA has issued a wide variety and substantial number of bonds and notes for the purpose of economic development. The County considers the debt issued by the IDA no commitment debt.

Lease Purchase Contracts. As a practical matter, a lease purchase contract is a financing mechanism with all the characteristics of debt. The payment of principal and interest is subject to annual appropriation out of operating monies and cannot utilize the secondary property tax. Authorization to enter into a lease purchase contract is based on the County's own policies and procedures on entering into contracts.

Loans Payable. Several federal and state agencies are authorized to provide below-market rate loans to government jurisdictions to assist in developing infrastructure that is required to comply with federal laws, or to provide bridge loans until other funds become available. Pima County has entered into five loan agreements to date with the state Water Infrastructure Finance Authority (WIFA). The Wastewater Management Enterprise Fund has entered into these loan agreements to provide funds for the defeasance of prior sewer revenue bonds and the construction and improvement of wastewater treatment facilities.

The state of Arizona has created the Highway Extension/Expansion Loan Program (HELP), a financing mechanism established under the provisions of the National Highway System Designation Act of 1995. Pima County has received HELP funding to expedite several projects that otherwise would have been delayed until federal grant money or the ability to pay-as-you go became available. All loans are on parity with the respective County departments' bonds, as the debt service is paid from the same source.

Notes Payable. It is the current practice of Pima County to facilitate the purchase of land parcels used in the construction of capital projects by issuing notes to landowners, thereby reducing the need for third-party financing. Issued notes have been of relatively short duration, usually less than three years, and cannot exceed five years, per Arizona Revised Statute § 11-251(45).

CHAPTER 3.06

BONDING DISCLOSURE, ACCOUNTABILITY AND IMPLEMENTATION

Sections:

3.06.010 Intent.
3.06.020 Bond implementation plan.
3.06.030 Advance publication of bond implementation plan.
3.06.040 Pima County bond advisory committee: Capital planning, program and implementation review.
3.06.050 Conservation acquisition commission.
3.06.060 Monitoring and reporting on sold bonds.
3.06.070 Substantial modification of an adopted bond implementation plan.
3.06.080 Coordination with other capital planning of the county and region, and applicability to county bond projects within other jurisdictions.
3.06.090 Design, construction, and equipping of county bond projects by other jurisdictions.

3.06.10 Intent.

The board of supervisors is authorized by Arizona Revised Statutes §35-452 to call special elections for the purpose of seeking voter authorization to incur bonded indebtedness. The board of supervisors desires to provide voters with complete information on projects, along with their estimated costs, that will be constructed from proceeds of bonded indebtedness, as well as provide voters, to the maximum extent practicable, firm assurances that these projects will be constructed within the estimated costs and time tables established by the board of supervisors. Because it is not practicable to list on a ballot question all of the projects and estimated costs that would be constructed from the sale of authorized bonded indebtedness, the board of supervisors establishes this chapter setting forth requirements for presenting general obligation and revenue bond packages to the electorate for approval and for monitoring utilization of the proceeds from authorized bonds. (Ord. 1997-25 § 1 (part), 1997)

3.06.020 Bond implementation plan.

Prior to the start of early voting for a special election called by the board of supervisors pursuant to ARS §35-452, the board of supervisors shall adopt by ordinance a "bond implementation plan," which shall be adopted for each bond election and question ordered by the board of supervisors pursuant to ARS §35-452. The title of the ordinance shall contain the date of the special bond election. After adoption, the ordinance shall govern the development or construction of all listed projects, including the approximate project cost and the proposed construction schedule, unless the ordinance is amended pursuant to Section 3.06.050. The ordinance shall contain the following information:

A. A complete list of all projects to be constructed or acquired by proceeds from the sale of authorized bonds. The project list shall identify each project by name and location and provide a short narrative project description.

    1. For capital construction projects, the following information shall also be provided for each project:

a. A project scope of work containing a description of the facility to be constructed including the size or capacity and whether construction is for a new facility or an expansion, rehabilitation or reconstruction of an existing facility.

b. The purpose and specific benefits to be achieved by construction of the project.

c. A construction schedule that identifies by major task (i.e. planning/design/right-of-way; construction; other) and by fiscal year the projected start and completion dates.

d. The estimated future operating and maintenance costs, what jurisdiction or county department will be responsible for these costs, and whether ability to fund these costs should impact scheduling of the project.

2. For each land acquisition project related to open space, trails or historic/cultural preservation, the following information shall be provided:

a. An estimate of the number of acres to be acquired and any special designation relating to the property such as recreational, open space planning, floodplain, or historic/cultural preservation.

b. The desirable location of the property by section, township, and range, the assessor parcel number, and existing zoning of the property.

c. The benefits to be achieved by the acquisition.

d. The estimated future management and security costs, and identification of the management agency if other than the county.

B. The total estimated cost of each project or acquisition, total estimated costs by major task, a discussion of how estimated costs were derived, and analysis of the potential for actual costs to increase or decrease from estimated costs.

C. The source (federal or state aid, local governments, other county revenues, private sources) of any other revenues that may be obtained for the project or revenues that are required as cost sharing from other governmental entities or private parties, including an assessment of the certainty or uncertainty that other sources will be secured and options that would be available if the other sources are not secured.

D. A detailed strategy for managing the sale of bonds, including discussion of the factors upon which the county will base decisions on the timing, size, and terms of bond sales.

E. For general obligation bonds, discussion of commitments to manage the sale of bonds within limits on secondary property tax rates and analysis of how approval and sale of general obligation bonds could impact actual property taxes paid for debt service.

F. For revenue bonds, a discussion of sources of revenues that will be used to service bond debt and whether fees will be raised, and by how much, if revenue bonds are approved and sold. (Ord. 2004-16 § 1 (part), 2004; Ord. 1997-25 §1 (part), 1997)

3.06.030 Advance publication of bond implementation plan.

A bond implementation plan adopted pursuant to this chapter shall be published at least once in a newspaper of general circulation in the county prior to the start of early voting for the special bond election. The publication shall set forth the ordinance containing the bond implementation

plan adopted by the board of supervisors. Upon adoption, the board of supervisors shall also publish the bond implementation plan on the county's web site prior to the start of early voting for the special bond election. (Ord. 2004-16 § 1 (part), 2004; Ord. 1997-25 § 1 (part), 1997)

3.06.040 Pima County bond advisory committee: Capital planning, program and implementation review.

A. The duties and responsibilities of the Pima County bond advisory committee as adopted by the board of supervisors on July 15, 2003, are expanded to include monitoring and review of implementation of the bond implementation plan.

B. The Pima County bond advisory committee members shall be appointed to a term of six years. Upon resignation of any member, the appointing authority shall appoint another member to begin a new six-year term.

C. The committee will meet as often as it deems necessary but in any event no less frequently than semi-annually.

D. Under direction of the county administrator, county staff shall prepare progress reports and otherwise brief the committee on the status of implementation of the bond implementation plan, with special attention paid to major issues impacting implementation of the bond improvement plan.

E. The committee shall review and make recommendations to the board of supervisors on all proposed amendments to the bond implementation plan.

F. The Committee shall review and approve the semiannual progress reports on the bond implementation plan prior to it being transmitted to the board of supervisors and published, as required by section 3.06.060. (Ord. 2004-16 § 1 (part), 2004; Ord. 1997-25 § 1 (part), 1997)

3.06.050 Conservation acquisition commission.

A. The board of supervisors hereby establishes the conservation acquisition commission.

B. The conservation acquisition commission shall have a total of eleven members, appointed as follows:

1. Five members, one appointed by each member of the board of supervisors;

2. Two members appointed by land conservation organizations active in Pima County;

3. One member appointed from the Pima County natural resources, parks and recreation commission;

4. One member appointed by the local board of realtors;

5. One member appointed by the ranching community; and

6. One member appointed by the county administrator.

C. Appointments to the commission are for a term of eight years. Upon the resignation of any member, the appointing authority shall appoint another member to begin a new eight-year term.

D. The duties and responsibilities of the commission are as follows:

1. Oversee and monitor all open space bond acquisitions placed before the board of supervisors for consideration including, but not limited to, acquisitions funded by general obligation bonds.

2. Make recommendations to the board of supervisors and the Pima County bond advisory committee for priorities in the scheduling of open space acquisitions and periodic assessment and change in priorities as necessary.

3. Make recommendations to the board of supervisors and the Pima County bond advisory committee on any aspects of open space land management, including management of lands acquired for open space.

4. Make recommendations to the county administrator, and the Pima County bond advisory committee on any aspect relating to internal county management of the open space acquisition process.

E. The commission will meet as often as it deems necessary but in any event no less frequently than quarterly.

F. Under direction of the county administrator, county staff shall prepare progress reports and otherwise brief the commission on the status of implementation of the conservation bond program component of the bond implementation plan, with special attention paid to major issues impacting implementation of the conservation bond program.

G. The commission shall review and make recommendations to the board of supervisors on all potential amendments to conservation bond program components of the bond implementation plan.

H. The commission shall review and approve the semiannual progress reports on the conservation bond program component of the bond implementation plan prior to it being transmitted to the Pima County bond advisory committee as required by Section 3.06.040. (Ord. 2004-16 § 1 (part), 2004; Ord. 1997-25 § 1 (part), 1997)

3.06.060 Monitoring and reporting on sold bonds.

The county administrator shall prepare semiannual reports on the progress of the bond implementation plan implementation which shall be transmitted to the board of supervisors for review. Upon transmittal to the board of supervisors on or before January 1 and July 1, semiannual progress reports shall also be posted on the county's web site. Progress reports shall be prepared and transmitted by the county administrator until a bond implementation plan is determined by the board of supervisors to have been completed. Each progress report shall contain the following information on the status of every project or program contained in the plan:

A. The project implementation schedule status, including design, construction, acquisition, and completion.

B. Any estimated substantial variances from the project cost and revenue sources in the adopted bond implementation plan.

C. Any major issues that may affect implementation of the bond implementation plan.

D. Plans and options for addressing substantial modifications in costs or revenue sources or other major issues, including the potential need for substantial modifications in the bond implementation plan as provided for in Section 3.06.070.

E. A fiscal status report, including discussion of bond sales completed and projected; interest rates and terms of completed sales; interest rates received on deposits of bond proceeds; updated projections on conditions in municipal bond markets; current debt service schedules and updated projections of secondary property tax rates for debt service; updated projections of secondary property tax rates with projected future sales of bonds; and analysis and projection of fiscal impacts of completed and projected sales of revenue bonds. (Ord. 2004-16 § 1 (part), 2004; Ord. 1997-25 § 1 (part), 1997)

3.06.070 Substantial modification of an adopted bond implementation plan.

A. A substantial modification in the implementation of an adopted bond implementation plan shall not be made except as provided in this section.

B. For purposes of this section, "substantial modification" means any of the following:

1. An increase or decrease in total actual project costs by twenty-five percent or more.

2. An increase or decrease in actual bond costs by twenty-five percent or more.

3. An increase or decrease in actual other revenues by twenty-five percent or more.

4. A delay in a project construction or implementation schedule of twelve months or more.

5. A delay in the scheduled years of sale of bonds of twenty-four months or more caused by changes in municipal bond market conditions or county financial conditions and necessary to maintain commitments to capping the secondary property tax rate for debt service.

6. Any project that is not constructed.

7. Any project that is added to those to be constructed.

8. Any increase or decrease in the project scope that alters the disclosed project benefits.

9. All changes to a bond implementation plan necessitated by only a portion of the proposed bond questions being approved at the special election.

C. Cost estimates may vary, up or down, as a project proceeds through planning, design, procurement, contract award, and construction, or through appraisals and negotiations for conservation acquisitions. Variations in cost estimates do not constitute "substantial modifications." "Substantial modifications" relating only to cash amounts may occur pursuant to official action by the board of supervisors, in open session, that establish actual costs through awards of construction contracts, contract amendments or change orders, or approval of a contract for acquisition. Such board actions shall be accompanied by notice that the action will require a bond ordinance amendment.

D. Any substantial modification in the implementation of an adopted bond implementation plan requires an specific amendment to the ordinance that adopted the plan. The ordinance amendment must be enacted by the board of supervisors at a public hearing for which at least fifteen days' prior notice was published in a newspaper of general circulation in the county.

1. Bond ordinance amendments shall be scheduled to coincide with transmittal of the semiannual bond progress reports as required by Section 3.06.060.

2. Recommendations for bond ordinance amendments shall be reviewed by the Pima County bond advisory committee, as required by Section 3.06.040, and for conservation acquisitions by the conservation acquisition commission, as required by Section 3.06.050.

3. Substantial modifications of costs, bond funding, or other funding ordinance amendments may be scheduled for the next regular transmission of the semiannual bond progress report, provided the modifications were previously approved by the board of supervisors.

4. All other substantial modifications require amendment of the bond ordinance prior to the substantial modification. (Ord. 2004-16 § 1 (part), 2004; Ord. 1997-25 § 1 (part), 1997)

3.06.080 Coordination with other capital planning of the county and region, and applicability to county bond projects within other jurisdictions.

A bond implementation plan shall be integrated into a five year capital improvement plan to be adopted at the time the annual budget of the county is adopted. The county five-year capital improvement program shall be reported to the Metropolitan Planning Organization for all necessary coordination and integration into a regional capital plan. Any project contained within a bond implementation plan that is being implemented by a political subdivision other than the county shall conform with the requirements of this chapter. Specific program or project oversight for the purposes of conforming with this chapter shall remain with the county. (Ord. 2004-16 § 1 (part), 2004; Ord. 1997-25 § 1 (part), 1997)

3.06.090 Design, construction, and equipping of county bond projects by other jurisdictions.

A. Pursuant to Pima County Code Section 3.06.080, bond projects authorized by the board of supervisors in a bond implementation plan for a special bond election to be designed, constructed, or equipped by another political subdivision using county general obligation bonds to fund a project in whole or part shall be funded by the county only pursuant to an intergovernmental agreement executed between Pima County and the implementing subdivision. Each such project shall be authorized and implemented with separate intergovernmental agreements. The intergovernmental agreement shall authorize the jurisdiction to design, construct, or equip the project, subject to compliance with the terms and mutual responsibilities of the parties agreed upon in the intergovernmental agreement.

B. Unless waived by the board of supervisors as being in the best interests of the county and warranted by the circumstances of the bond funded project at issue, the intergovernmental agreement shall include, but not be limited to, the following responsibilities of the implementing subdivision:

1. That the implementing political subdivision shall operate and maintain the improvements constructed by county bond funds for a period of not less than twenty-five (25) years.

2. That the implementing political subdivision shall not charge a fee for use of the constructed improvement that is more than a fee charged by the county for a similar purpose.

3. That the implementing political subdivision agrees to insure the improvements constructed with county bond funds and will replace same them if they are damaged or destroyed.

4. That the implementing political subdivision agrees to make the improvements available to all residents of Pima County without restriction or preference to jurisdiction of residence.

5. That the implementing political subdivision agrees to comply with all provisions of Chapter 3.06 (Bonding Disclosure, Accountability, and Implementation) of the Pima County Code and will provide all reports to the county in a format and schedule agreed upon by the parties.

6. That the county will only transfer county general obligation bond proceeds to the implementing jurisdiction upon request from the implementing jurisdiction, with full documentation.

G. That the implementing political subdivision agrees to a provision requiring compliance with federal arbitrage regulations.

H. That the implementing jurisdiction, by action of its governing body at a public hearing, shall notify the county of events that would require an amendment of the bond implementation plan ordinance and formally request the board of supervisors to hold a public hearing on the necessary ordinance amendment.

I. That the intergovernmental agreement shall establish the amount of county bond funds to be allocated to a specific project, establish the stated amount as a maximum of county bond monies to be allocated to the project, and commit the implementing political subdivision to pay for any and all costs in excess of county bond funds. (Ord. 2004-16 § 1 (part), 2004; Ord. 1997-25 § 1 (part), 1997)

LONG TERM DEBT

General Obligation Bonds

Payment Source

Payments for principal and interest on general obligation bonds are made from property tax revenues of the Debt Service Fund.

Debt Service Requirements

The debt service requirements on general obligation bonds are summarized as follows:

	PRINCIPAL	INTEREST	TOTAL
2007	$38,668,333	$12,402,760	$51,071,093
2008	31,338,333	12,972,238	44,310,571
2009	26,593,333	11,533,422	38,126,755
2010	26,123,333	10,362,705	36,486,038
2011	23,523,333	9,099,058	32,622,391
2012	23,858,333	8,012,792	31,871,125
2013	24,218,333	6,914,425	31,132,758
2014	22,268,333	5,806,558	28,074,891
2015	19,598,333	4,785,492	24,383,825
2016	19,603,333	3,887,706	23,491,039
2017	19,833,333	3,016,359	22,849,692
2018	16,183,333	2,125,092	18,308,425
2019	16,663,333	1,465,575	18,128,908
2020	11,503,333	814,284	12,317,617
2021	6,333,338	316,667	6,650,005
TOTALS	**$326,310,000**	**$93,515,133**	**$419,825,133**

Legal Debt Margin

Under the Arizona Constitution, general obligation debt may not exceed six percent of the value of the County's taxable property as of the latest assessment. However, with voter approval, debt may be incurred up to 15 percent of the value of taxable property. Legal debt margin projected at June 30, 2007 is as follows:

	6% Limitation	15% Limitation
Secondary Net Assessed Valuation	$6,869,955,457	$6,869,955,457
Debt Limit	412,197,327	1,030,493,319
General Obligation Bonds Outstanding	(326,310,000)	(326,310,000)
Assets Available for Principal	2,458,256	2,458,256
Debt Applicable to Limit	(323,851,744)	(323,851,744)
Legal Debt Margin Available	$88,345,583	$706,641,575

Legal Debt Margin Percentage:		
General Obligation Bonds Outstanding	$ 326,310,000	= 4.75%
Secondary Net Assessed Valuation	$ 6,869,955,457	

LONG TERM DEBT

Regional Flood Control District
General Obligation Bonds

Payment Source

Payments for principal and interest on general obligation bonds of the Regional Flood Control District are made from property tax revenues of the Debt Service Fund of the district.

Debt Service Requirements

The debt service requirements on general obligation bonds of the Regional Flood Control District are summarized as follows:

	PRINCIPAL	INTEREST	TOTAL
2007	$760,000	$91,395	$851,395
2008	745,000	60,995	805,995
2009	725,000	30,450	755,450
TOTALS	**$2,230,000**	**$182,840**	**$2,412,840**

Legal Debt Margin

Under Arizona Revised Statute § 48-3619, Regional Flood Control general obligation debt may not exceed five percent of the value of the Regional Flood Control District's taxable property as of the latest assessment. Legal debt margin projected at June 30, 2007 is as follows:

	5% Limitation
Secondary Net Assessed Valuation	$6,113,952,541
Debt Limit	305,697,627
Flood Control GO Bonds Outstanding	(2,230,000)
Legal Debt Margin Available	$303,467,627

Legal Debt Margin Percentage:		
Flood Control GO Bonds Outstanding	$ 2,230,000	= 0.04%
Secondary Net Assessed Valuation	$ 6,113,652,541	

LONG TERM DEBT

Transportation Bonds

Payment Source

Payments for principal and interest on transportation bonds are made from Highway User Revenue Funds.

Debt Service Requirements

The debt service requirements on transportation bonds are summarized as follows:

	PRINCIPAL	INTEREST	TOTAL
2007	$13,101,667	$5,881,551	$18,983,218
2008	13,411,667	5,919,192	19,330,859
2009	13,131,667	5,359,746	18,491,413
2010	13,601,667	4,820,544	18,422,211
2011	14,116,667	4,218,430	18,335,097
2012	14,666,667	3,590,933	18,257,600
2013	8,281,667	2,962,663	11,244,330
2014	8,561,667	2,614,729	11,176,396
2015	8,861,667	2,255,596	11,117,263
2016	9,186,667	1,884,462	11,071,129
2017	9,536,667	1,447,967	10,984,634
2018	9,896,667	1,041,858	10,938,525
2019	6,786,667	616,800	7,403,467
2020	7,026,667	354,266	7,380,933
2021	1,666,662	83,333	1,749,995
TOTALS	**$151,835,000**	**$43,052,070**	**$194,887,070**

Legal Debt Margin

Arizona Revised Statute § 11-378 presently requires that in order for the County to issue bonds payable from Street and Highway Revenues, the County must have received Street and Highway Revenues in the year preceding the issuance of the additional bonds in an amount equal to at least one and one-half times the highest annual principal and interest requirements thereafter to come due on all such bonds to be outstanding following the issuance of the additional bonds, provided that if the Street and Highway Revenues received in the preceding year do not equal at least two times the highest annual principal and interest requirements, the proposed bonds must bear a rating at the time of issuance of "A" or better by at least one nationally recognized credit rating service, taking into account any credit enhancement facility in effect with respect to such bonds.

	PRIOR FISCAL YEAR HURF REVENUE	HIGHEST FUTURE DEBT SERVICE PAYMENT
Series 1998	$33,445,603	$6,151,333
Series 2002	$49,398,596	$11,904,825
Series 2003	$47,074,605	$14,608,613
Series 2005	$52,587,700	$16,767,639
Series 2007	$56,337,324	$19,330,859

LONG TERM DEBT

Sewer Revenue Bonds

Payment Source

Payments for principal and interest on sewer revenue bonds are made from user charges received in the Wastewater Management Enterprise Fund.

Debt Service Requirements

The debt service requirements on sewer revenue bonds are summarized as follows:

	PRINCIPAL	INTEREST	TOTAL
2007	$7,236,667	$3,198,045	$10,434,712
2008	7,466,667	3,506,168	10,972,835
2009	7,691,667	3,181,410	10,873,077
2010	6,946,667	2,816,077	9,762,744
2011	7,181,667	2,504,443	9,686,110
2012	8,176,667	2,161,872	10,338,539
2013	7,576,667	1,766,969	9,343,636
2014	8,511,667	1,389,986	9,901,653
2015	9,736,667	966,721	10,703,388
2016	1,666,667	500,000	2,166,667
2017	1,666,667	416,667	2,083,334
2018	1,666,667	333,333	2,000,000
2019	1,666,667	250,000	1,916,667
2020	1,666,667	166,666	1,833,333
2021	1,666,662	83,333	1,749,995
TOTALS	**$80,525,000**	**$23,241,690**	**$103,766,690**

Legal Debt Margin

There is no legal debt margin for sewer revenue bonds.

LONG TERM DEBT

Special Assessment Bonds

Payment Source

Special assessment bonds are secured by pledges of revenues from improvement districts which were established in order to finance specific construction projects which benefit a limited geographical area. While there is no legal obligation for the County to further secure the special assessment bonds of the districts, the County has made a moral commitment to take steps necessary to prevent default. Payments for principal and interest on special assessment bonds are made from assessments received in the Debt Service Fund.

Debt Service Requirements

The debt service requirements on special assessment bonds are summarized below.

	PRINCIPAL	INTEREST	TOTAL
2007	$182,171	$53,285	$235,456
2008	182,171	41,444	223,615
2009	182,171	29,603	211,774
2010	182,171	17,762	199,933
2011	182,171	5,921	188,092
TOTALS	**$910,855**	**$148,015**	**$1,058,870**

Legal Debt Margin

There is no legal debt margin for special assessment bonds.

LONG TERM DEBT

Loans Payable

Payment Source

Payments for principal and interest on loans payable are made from user charges received in the Wastewater Enterprise Fund.

Debt Service Requirements

The debt service requirements on loans payable are summarized as follows:

	PRINCIPAL	INTEREST	TOTAL
2007	$5,502,957	$2,800,044	$8,303,001
2008	5,721,589	2,633,640	8,355,229
2009	5,955,046	2,422,506	8,377,552
2010	6,316,651	2,200,457	8,517,108
2011	7,604,514	1,948,065	9,552,579
2012	7,891,095	1,666,783	9,557,878
2013	6,936,540	1,397,141	8,333,681
2014	6,032,549	1,161,060	7,193,609
2015	6,272,401	937,312	7,209,713
2016	6,490,415	705,223	7,195,638
2017	6,747,808	464,471	7,212,279
2018	1,148,367	322,742	1,471,109
2019	1,186,378	284,101	1,470,479
2020	1,225,647	244,182	1,469,829
2021	1,266,216	202,942	1,469,158
2022	1,308,128	160,337	1,468,465
2023	1,351,427	116,322	1,467,749
2024	1,396,159	70,849	1,467,008
2025	1,442,372	23,871	1,466,243
TOTALS	**$81,796,259**	**$19,762,048**	**$101,558,307**

Legal Debt Margin

There is no legal debt margin for loans payable.

LONG TERM DEBT

Transportation
Highway Extension/Expansion Loan Program
(HELP) Loans

Payment Source

HELP loans were established by the state of Arizona under the provisions of the National Highway System Designation Act of 1995. Pima County uses this program to seek funding to expedite projects that would otherwise be delayed until federal grant money becomes available or the County has the capability to pay-as-you go. Payments for fiscal year 2006/2007 will be funded by an operating transfer from Transportation Special Revenue Fund.

Debt Service Requirements

The debt service requirements on Transportation HELP loans payable are summarized as follows:

	PRINCIPAL	INTEREST	TOTAL
2007	$2,024,772	$169,469	$2,194,241
2008	2,714,000	113,611	2,827,611
2009	1,000,000	61,180	1,061,180
TOTALS	**$5,738,772**	**$344,260**	**$6,083,032**

LONG TERM DEBT

Reconciliation of Long Term Debt to Budgeted Debt Service Expenditures

Long Term Debt:	
General Obligation Bonds (GOB)	$51,071,093
Flood Control GOB	851,395
Transportation Revenue Bonds	18,983,218
Transportation HELP Loans	2,194,241
Special Assessment Bonds	235,456
Total Long Term Debt	$73,335,403
Additional budgeted Special Assessment principal and interest	56,000
Fiscal and Other Charges	27,000
Total Budgeted Debt Service Expenditures	**$73,418,403**

LONG TERM DEBT

Stadium District Debt

Payment Source

Payments for principal and interest on Stadium District debt are made from stadium revenues, Transient Lodging Excise Tax proceeds, Recreational Vehicle Space Surcharge proceeds, and Rental Car Tax proceeds.

Debt Service Requirements

The debt service requirements on Stadium District debt are summarized as follows:

	PRINCIPAL	INTEREST	TOTAL
2007	$1,785,000	$1,230,035	$3,015,035
2008	1,870,000	1,138,660	3,008,660
2009	1,965,000	1,062,435	3,027,435
2010	2,025,000	982,335	3,007,335
2011	2,125,000	878,585	3,003,585
2012	2,230,000	774,385	3,004,385
2013	2,780,000	646,860	3,426,860
2014	2,482,000	510,950	2,992,950
2015	2,605,000	399,390	3,004,390
2016	2,710,000	293,090	3,003,090
2017	2,820,000	181,080	3,001,080
2018	2,935,000	61,635	2,996,635
TOTALS	**$28,332,000**	**$8,159,440**	**$36,491,440**

Note:
This table does not include $5,600 of fiscal charges which will be paid in each fiscal year.

VALUATION OF PROPERTY FOR TAXING PURPOSES IN ARIZONA

The primary revenue source for Pima County is the property tax. Property tax is paid in accordance with the value of real and personal property. There are a number of County functions that are paid for by property taxes. The *primary tax* goes to the General Fund and is used for continuing maintenance and operation of the County. The *secondary tax* is used to pay for capital expenditures and some "budget override" amounts approved by the voters. These two levies are supported by two different property values. The *primary tax* is supported by the *limited value* and the *secondary tax* is supported by the *full cash value*. The tax is based on the *net assessed values* of the property. The *net assessed value* is set by multiplying the *full* and *limited* value of the property by an *assessment ratio* and subtracting any constitutionally defined *exemptions*.

The *full cash value*[1] of each parcel of property is set by the Assessor or the Arizona Department of Revenue in accordance with standards and procedures established by the Arizona Department of Revenue and the legislature. The value of railroads, mines, utilities, and some other types of personal property are valued by the Arizona Department of Revenue. The "market standard" is used by Arizona for the establishment of the *full cash value* of a property. In other words, the value of a property must come close to the selling price of a similar property which has been sold in an arms length transaction without stress or duress on the part of the seller or buyer.

The *limited value*[2] of a property is determined by one of two formulas. The *limited value* will change by the formula that produces the largest increase in value of the two formulas. One formula increases the value 10 percent from the previous year's *limited value*, while the other formula produces a change in the value that is 25 percent of the difference between the previous year's *limited value* and the current year's *full cash value*. The *limited value* can never be greater than the *full cash value*.

The *assessment ratios*[3] are defined by the Arizona Legislature. They are assigned to a property in accordance with its use. There are nine basic classes of property all having different *assessment ratios*. The same *assessment ratio* is applied to both the *full cash value* and the *limited value* to determine the *assessed value* for the *secondary*[4] and *primary*[5] taxes.

The Arizona Constitution stipulates that certain types of property will not be fully taxed or will not be taxed at all. Properties owned by government or nonprofit organizations are not taxed, as long as they are not used in commerce. Widows, widowers, disabled individuals, and certain veterans are given partial exemptions from property tax. The amount of the exemption is determined by the *full cash value* of the property and the person's income.

All property in the County has a *full cash assessed value* and a *limited assessed value*. The Assessor identifies the amount that is exempt. The largest amount of exempt properties in the County is vacant lands which are owned by state and federal agencies. Although these agencies do not pay property taxes, some agencies do pay "in lieu" taxes to compensate those jurisdictions in which the property is located for minimal services provided to the property. The *secondary value* of the exemption is subtracted from the total *secondary assessed value* to derive the *net secondary assessed value*. The same is done to the *primary value* to derive the *net primary assessed value.*

For the current year, the County's *secondary net assessed value* increased 13.5 percent over the previous year. This increase was due to both new construction and value increases which came with an expanding economy. The *primary net assessed value* increased 10.6 percent.

Endnotes

[1] See Full Cash Values By Class: 2002-2006.

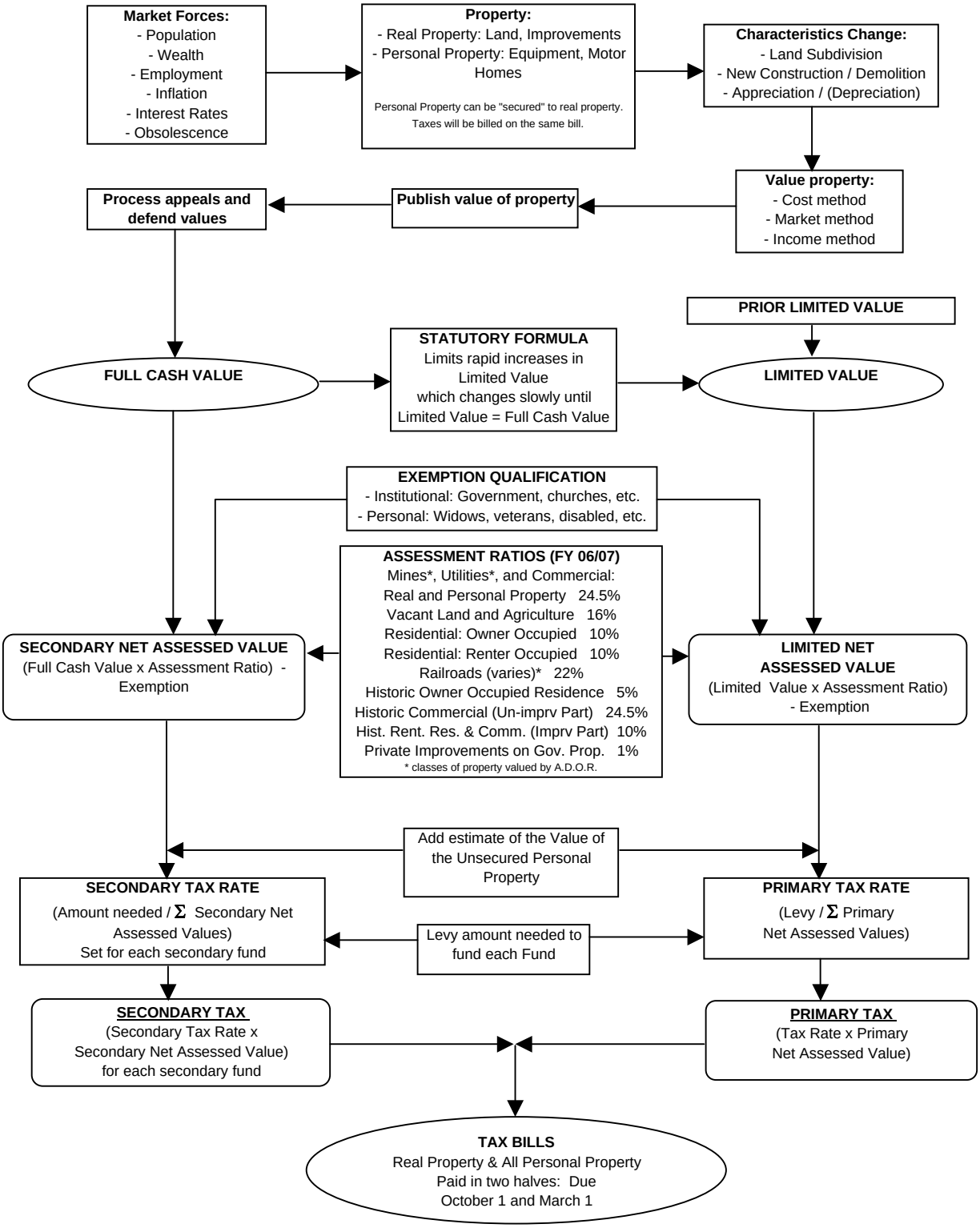
[2] See Limited Values By Class: 2002-2006.

[3] See Assessment Ratios By Class: 2002-2006.

[4] See Secondary Net Assessed Values By Class: 2002-2006.

[5] See Primary Net Assessed Values By Class: 2002-2006.

COMPONENTS OF ARIZONA'S PROPERTY TAX SYSTEM



FULL CASH VALUE BY CLASS FOR TAX YEARS 2002-2006

Legislative Class	2002 Amount	2002 % of Total	2003 Amount	2003 % of Total	2004 Amount	2004 % of Total	2005 Amount	2005 % of Total	2006 Amount	2006 % of Total
I. 1-11,13 Commercial, Mines & Utilities	5,623,963,083	13.68%	5,681,096,641	12.79%	5,831,044,716	12.03%	5,994,693,213	11.45%	6,950,042,918	11.60%
I. 11-12. Commercial & Telecommunications P.P.	1,556,456,040	3.79%	1,695,593,877	3.82%	1,718,637,105	3.55%	1,764,108,957	3.37%	1,761,090,145	2.94%
All Class I Property	7,180,419,123	17.47%	7,376,690,518	16.61%	7,549,681,821	15.57%	7,758,802,170	14.83%	8,711,133,063	14.55%
II. R. Vacant Land / Agricultural R.E.	5,894,762,368	14.34%	6,303,294,736	14.19%	6,565,270,413	13.54%	6,745,162,627	12.89%	7,981,879,531	13.33%
II. P. Vacant Land / Agricultural P.P.	23,950,376	0.06%	27,368,011	0.06%	25,069,720	0.05%	27,031,454	0.05%	37,142,434	0.06%
All Class II Property	5,918,712,744	14.40%	6,330,662,747	14.25%	6,590,340,133	13.60%	6,772,194,081	12.94%	8,019,021,965	13.39%
III. Residential, Owner Occupied	23,664,684,767	57.56%	25,875,787,513	58.25%	29,140,441,666	60.11%	31,774,365,704	60.71%	36,150,457,238	60.36%
IV. Residential, Renter Occupied	4,090,912,238	9.95%	4,527,003,155	10.19%	4,859,819,622	10.03%	5,592,245,273	10.69%	6,531,605,677	10.91%
V. Railroads	41,805,045	0.10%	47,824,412	0.11%	44,043,338	0.09%	48,322,833	0.09%	47,272,238	0.08%
VI. Historic Owner Occupied Residential	211,046,489	0.51%	261,812,512	0.59%	280,010,199	0.58%	383,791,820	0.73%	425,092,608	0.71%
VII. Historic Commercial	640,494	0.00%	1,322,486	0.00%	1,482,314	0.00%	3,624,325	0.01%	3,553,067	0.01%
VIII. Historic Rental Residential	1,776,305	0.00%	2,061,613	0.00%	1,885,735	0.00%	1,764,736	0.00%	2,093,141	0.00%
IX. Possessory Interests	n/a	n/a	n/a	n/a	6,832,222	0.01%	n/a	n/a	n/a	n/a
All Property	41,109,997,205		44,423,164,956		48,474,537,050		52,335,110,942		59,890,228,997	
Percent Change From Previous Year	7.63%		8.06%		9.12%		7.96%		14.44%	

Sources: Pima County Clerk of the Board of Supervisors' "Abstract by Legislative Class," for all years.

LIMITED VALUES BY CLASS FOR TAX YEARS 2002-2006

Legislative Class	2002 Amount	2002 % of Total	2003 Amount	2003 % of Total	2004 Amount	2004 % of Total	2005 Amount	2005 % of Total	2006 Amount	2006 % of Total
I. 8-11, 13. Commercial, Mines & Utilities R. P.	5,392,118,336	13.51%	5,410,281,490	12.60%	5,661,172,864	12.11%	5,854,154,644	11.56%	6,497,342,049	11.51%
I. 11-12. Commercial & Telecommunications P.P.	1,554,987,632	3.90%	1,693,654,077	3.95%	1,728,331,100	3.70%	1,763,660,346	3.48%	1,760,303,077	3.12%
All Class I Property	6,947,105,968	17.41%	7,103,935,567	16.55%	7,389,503,964	15.81%	7,617,814,990	15.05%	8,257,645,126	14.63%
II. R. Vacant Land / Agricultural R.E.	5,412,289,168	13.56%	5,746,624,285	13.39%	6,014,295,914	12.86%	6,156,354,847	12.16%	6,704,647,742	11.88%
II. P. Vacant Land / Agricultural P.P.	24,130,738	0.06%	27,536,277	0.06%	25,276,104	0.05%	27,016,510	0.05%	37,119,347	0.07%
All Class II Property	5,436,419,906	13.62%	5,774,160,562	13.45%	6,039,572,018	12.92%	6,183,371,357	12.21%	6,741,767,089	11.95%
III. Residential, Owner Occupied	23,353,931,152	58.52%	25,499,721,235	59.40%	28,413,619,617	60.77%	31,190,803,007	61.60%	34,974,190,615	61.97%
IV. Residential, Renter Occupied	3,928,648,401	9.84%	4,258,343,717	9.92%	4,602,322,299	9.84%	5,227,374,538	10.32%	6,023,851,910	10.67%
V. Railroads	40,051,613	0.10%	44,662,755	0.10%	38,620,427	0.08%	44,836,516	0.09%	45,063,416	0.08%
VI. Historic Owner Occupied Residential	200,635,036	0.50%	244,141,200	0.57%	260,703,135	0.56%	362,391,142	0.72%	390,389,319	0.69%
VII. Historic Commercial	443,773	0.00%	911,027	0.00%	1,090,101	0.00%	3,123,821	0.01%	3,118,137	0.01%
VIII. Historic Rental Residential	1,555,227	0.00%	1,860,881	0.00%	1,723,628	0.00%	1,551,843	0.00%	1,764,740	0.00%
IX. Possessory Interests	n/a	n/a	n/a	n/a	6,853,705	0.01%	n/a	n/a	n/a	n/a
All Property	$39,908,791,076		$42,927,736,944		$46,754,008,894		$50,631,267,214		$56,437,790,352	
Percent Change From Previous Year	7.11%		7.56%		8.91%		8.29%		11.47%	

Sources: Pima County Clerk of the Board of Supervisors' "Abstract by Legislative Class," for all years.

ASSESSMENT RATIOS BY CLASS FOR TAX YEARS 2002-2006

Legislative Class	2002	2003	2004	2005	2006
I. 1-13 Commercial, Mines & Utilities R.P. & P.P.	25.00%	25.00%	25.00%	25.00%	24.50%
II. Vacant Land/Agricultural R.P & P.P.	16.00%	16.00%	16.00%	16.00%	16.00%
III. Residential, Owner Occupied	10.00%	10.00%	10.00%	10.00%	10.00%
IV. Residential, Renter Occupied	10.00%	10.00%	10.00%	10.00%	10.00%
V. Railroads	20.00%	20.00%	21.00%	21.00%	22.00%
VI. Historic Owner Occupied Residential (Note 1)	5.00%	5.00%	5.00%	5.00%	5.00%
VII. Historic Commercial (Note 2)	1.00%	1.00%	1.00%	1.00%	1.00%
VIII. Historic Rental Residential	1.00%	1.00%	1.00%	1.00%	1.00%
IX. Possessory Interests	1.00%	1.00%	1.00%	1.00%	1.00%
Weighted Average Assessment Ratio of Secondary	13.33%	13.31%	13.10%	12.94%	12.85%
Weighted Average Assessment Ratio of Primary	13.27%	13.24%	13.09%	12.93%	12.78%

Note 1. Legislative Class VI also includes property in foreign trade zones, military reuse zones, enterprise zones, and property used in the manufacture of environmental technology and in environment remediation.

Note 2. The 1 percent assessment ratio applies to the value of recent renovations and improvements and applies for 10 years after the improvements are made. The remainder of the value is at the rate for the class as determined by the use of the property.

SECONDARY NET ASSESSED VALUE BY CLASS FOR TAX YEARS 2002-2006

Legislative Class	2002 Amount	2002 % of Total	2003 Amount	2003 % of Total	2004 Amount	2004 % of Total	2005 Amount	2005 % of Total	2006 Amount	2006 % of Total
I. 8-11, 13. Commercial, Mines & Utilities R. P.	1,399,865,067	28.95%	1,418,748,334	27.17%	1,453,945,172	25.87%	1,495,463,905	24.71%	1,702,480,070	24.78%
I. 11-12. Commercial & Telecommunications P.P.	336,870,974	6.97%	414,095,241	7.93%	413,203,951	7.35%	422,402,374	6.98%	409,755,652	5.96%
All Class I Property	1,736,736,041	35.92%	1,832,843,575	35.10%	1,867,149,123	33.22%	1,917,866,279	31.69%	2,112,235,722	30.74%
II. R. Vacant Land / Agricultural R.E.	320,566,878	6.63%	341,819,546	6.55%	363,250,951	6.46%	387,348,663	6.40%	473,541,124	6.89%
II. P. Vacant Land / Agricultural P.P.	2,758,597	0.06%	4,016,095	0.08%	3,400,515	0.06%	3,616,738	0.06%	5,175,675	0.08%
All Class II Property	323,325,475	6.69%	345,835,641	6.63%	366,651,466	6.52%	390,965,401	6.46%	478,716,799	6.97%
III. Residential, Owner Occupied	2,347,473,853	48.55%	2,567,153,305	49.17%	2,877,594,368	51.20%	3,154,764,574	52.14%	3,592,188,566	52.29%
IV. Residential, Renter Occupied	408,735,261	8.45%	452,292,430	8.66%	484,955,731	8.63%	555,380,099	9.18%	652,713,510	9.50%
V. Railroads	8,423,458	0.18%	9,564,876	0.18%	9,249,102	0.16%	10,147,793	0.18%	10,399,898	0.15%
VI. Historic Owner Occupied Residential	10,529,637	0.22%	13,044,386	0.25%	13,929,007	0.25%	21,284,455	0.35%	23,153,379	0.34%
VII. Historic Commercial	160,123	0.00%	330,622	0.01%	370,579	0.01%	375,773	0.01%	338,267	0.00%
VIII. Historic Rental Residential	177,371	0.00%	206,162	0.00%	188,575	0.00%	165,666	0.00%	209,316	0.00%
IX. Possessory Interests	n/a	n/a	n/a	n/a	68,323	0.00%	n/a	n/a	n/a	n/a
	$4,835,561,219		$5,221,270,997		$5,620,156,274		$6,050,950,040		$6,869,955,457	
Percent Change From Previous Year	7.66%		7.98%		7.64%		7.67%		13.54%	

Sources: Pima County Clerk of the Board of Supervisors' "Abstract by Legislative Class," for all years.

PRIMARY NET ASSESSED VALUE FOR TAX YEARS 2002-2006

Legislative Class	2002 Amount	2002 % of Total	2003 Amount	2003 % of Total	2004 Amount	2004 % of Total	2005 Amount	2005 % of Total	2006 Amount	2006 % of Total
I. 8-11, 13. Commercial, Mines & Utilities R. P.	1,342,144,858	28.74%	1,351,067,500	26.90%	1,411,647,857	26.08%	1,460,588,573	24.97%	1,591,573,968	24.61%
I. 11-12. Commercial & Telecommunications P.P.	336,503,870	7.21%	413,589,302	8.23%	411,943,870	7.61%	422,290,221	7.22%	409,562,820	6.33%
All Class I Property	1,678,648,728	35.95%	1,764,656,802	35.14%	1,823,591,727	33.69%	1,882,878,794	32.19%	2,001,136,788	30.94%
II. R. Vacant Land / Agricultural R.E.	260,482,054	5.58%	277,199,827	5.52%	298,890,167	5.52%	319,532,991	5.46%	354,488,545	5.48%
II. P. Vacant Land / Agricultural P.P.	2,788,200	0.06%	4,043,019	0.08%	3,432,956	0.06%	3,614,344	0.06%	5,173,230	0.08%
All Class II Property	263,270,254	5.64%	281,242,846	5.60%	302,323,123	5.59%	323,147,335	5.52%	359,661,775	5.56%
III. Residential, Owner Occupied	2,316,475,976	49.61%	2,529,622,089	50.37%	2,805,801,628	51.84%	3,096,602,265	52.94%	3,474,658,680	53.73%
IV. Residential, Renter Occupied	392,592,468	8.41%	425,444,257	8.47%	459,238,565	8.48%	519,000,732	8.87%	601,941,408	9.31%
V. Railroads	8,072,773	0.17%	8,932,551	0.18%	8,110,288	0.15%	9,415,670	0.16%	9,913,949	0.15%
VI. Historic Owner Occupied Residential	10,009,278	0.21%	12,161,790	0.24%	12,971,322	0.24%	18,057,463	0.31%	19,440,158	0.30%
VII. Historic Commercial	110,946	0.00%	227,790	0.00%	272,526	0.01%	299,793	0.01%	272,282	0.00%
VIII. Historic Rental Residential	155,261	0.00%	186,089	0.00%	172,365	0.00%	146,766	0.00%	176,476	0.00%
IX. Possessory Interests	n/a	n/a	n/a	n/a	68,536	0.00%	n/a	n/a	n/a	n/a
All Property	$4,669,335,684		$5,022,474,214		$5,412,550,080		$5,849,548,818		$6,467,201,516	
Percent Change From Previous Year	7.06%		7.56%		7.77%		8.07%		10.56%	

Sources: Pima County Clerk of the Board of Supervisors' "Abstract by Legislative Class," for all years.

PROPERTY TAX LEVIES AND COLLECTIONS - 10 YEAR HISTORY[1]

(in thousands)

Fiscal Year	Original Real Property Tax Levy	Tax Roll Corrections	Adjusted Levy	Collected through June 30th End of Tax Fiscal Year[2]		Collected through June 30, 2005[2]	
				Amount	Percent of Original Levy	Amount	Percent of Adjusted Levy
1995-96	147,786	-594	147,192	140,805	95.3%	146,632	99.6%
1996-97	152,009	-1,066	150,943	145,204	95.5%	150,543	99.7%
1997-98	168,688	-748	167,940	160,593	95.2%	167,225	99.6%
1998-99	180,550	-1,553	178,997	172,330	95.4%	179,489	100.3%
1999-00	201,925	-1,167	200,758	192,409	95.3%	200,970	100.1%
2000-01	214,642	-754	213,888	204,424	95.2%	213,546	99.8%
2001-02	228,477	-742	227,735	218,192	95.5%	227,148	99.7%
2002-03	241,416	-792	240,624	231,619	95.9%	240,427	99.9%
2003-04	260,570	-793	259,777	250,929	96.3%	259,690	100.0%
2004-05	281,172	-118	281,054	271,841	96.7%	271,841	96.7%

Source: Pima County Comprehensive Annual Financial Report, June 30, 2005.

(1) Unsecured personal property taxes are not included in this schedule, because the dates of the monthly property tax rolls vary each year. On average, 93 percent of the unsecured property taxes are collected within 90 days after the due date.

(2) Amounts collected are on a cash basis rather than the modified accrual basis used in the financial statements.

PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS - 10 YEAR HISTORY[1]

(Per $100 Net Assessed Value)

Fiscal Year	Pima County	Pima Flood Control District[2]	County Free Library	State of Arizona	Education Assistance	Junior College District	City of Tucson	City of South Tucson	Central AZ Water Conservation District[3]
1997/98	4.6388	0.3296	0.2224	0.0000	0.5300	1.1836	0.9916	0.2937	0.1400
1998/99	4.7017	0.3246	0.2224	0.0000	0.5300	1.1922	0.9601	0.2937	0.1400
1999/00	5.0581	0.3046	0.2024	0.0000	0.5217	1.3696	1.0238	0.2937	0.1400
2000/01	5.0565	0.3046	0.2024	0.0000	0.5123	1.5574	1.1270	0.2918	0.1300
2001/02	5.0158	0.3546	0.2124	0.0000	0.4974	1.5470	1.1202	0.2828	0.1300
2002/03	4.9328	0.3546	0.2124	0.0000	0.4889	1.5333	1.1202	0.2706	0.1300
2003/04	4.9311	0.3546	0.2124	0.0000	0.4717	1.4884	1.1569	0.2513	0.1200
2004/05	4.9297	0.3546	0.2124	0.0000	0.4560	1.3428	1.1847	0.2383	0.1200
2005/06	4.8290	0.3746	0.2575	0.0000	0.4358	1.3114	1.2364	0.2383	0.1200
2006/07	4.5985	0.3746	0.3675	0.0000	0.0000	1.2515	1.2257	0.2383	0.1200

(1) Some rates apply to limited areas or base measures.

(2) The Flood Control District Tax Levy applies only to real property.

(3) Under the Central Arizona Water Conservation District is a Ground Water Replenishment District with a per Acre Foot Water Fee of $177.00 in fiscal year 1998/99, $178.00 in 1999/00, $187.00 in 2000/01, $188.00 in 2001/02, $198.00 in 2002/03, $199.00 in 2003/04, $208.00 in 2004/05, $226.00 In 2005/06, and $251.00 in 2006/07.

PIMA COUNTY POPULATION
CITIES & TOWNS AND
UNINCORPORATED AREAS: 1991 - 2005[1]

	Incorporated Towns & Cities		Unincorporated Pima County		Total Pima County	
Year	Population	Annual % Change	Population	Annual % Change	Population	Annual % Change
1991	425,325	2.10%	248,750	0.88%	674,075	1.64%
1992	434,473	2.15%	251,953	1.29%	686,426	1.83%
1993	443,386	2.05%	258,929	2.77%	702,315	2.31%
1994	456,369	2.93%	266,830	3.05%	723,199	2.97%
1995	474,221	3.91%	269,783	1.11%	744,004	2.88%
1996	484,736	2.22%	282,408	4.68%	767,144	3.11%
1997	496,388	2.40%	288,396	2.12%	784,784	2.30%
1998	512,372	3.22%	290,129	0.60%	802,501	2.26%
1999	523,879	2.25%	300,973	3.74%	824,852	2.79%
2000	541,992	3.46%	306,393	1.80%	848,385	2.85%
2001	556,695	2.71%	313,915	2.46%	870,610	2.62%
2002	569,880	2.37%	320,665	2.15%	890,545	2.29%
2003	585,660	2.77%	325,500	1.51%	911,160	2.31%
2004	599,095	2.29%	332,740	2.22%	931,835	2.27%
2005	615,515	2.74%	342,120	2.82%	957,635	2.77%

[1] Source: Arizona Department of Economic Security, *Population Estimates for Arizona's Counties, Incorporated Places and Balance of County*, February 23, 2006, and Pima Association of Governments, Draft *Population Estimates & Projections*, March 15, 2004.
Note: Population numbers are as of July 1 of the indicated year.

POPULATION PROJECTIONS & ESTIMATES
PIMA COUNTY COMPARED WITH
ARIZONA, MARICOPA COUNTY AND OTHER COUNTIES
FOR YEARS 2000 to 2005, 2010, 2020, 2030, 2040 & 2050

	Arizona	Pima County		Maricopa County		Other Counties	
Year	Population	Population	% of State	Population	% of State	Population	% of State
2000	5,130,632	843,746	16.45%	3,072,149	59.88%	1,214,737	23.68%
2001	5,319,785	870,610	16.37%	3,192,125	60.00%	1,257,050	23.63%
2002	5,470,720	890,545	16.28%	3,296,250	60.25%	1,283,925	23.47%
2003	5,642,725	911,160	16.15%	3,406,170	60.36%	1,325,395	23.49%
2004	5,845,250	931,835	15.94%	3,537,630	60.52%	1,375,785	23.54%
2005	6,044,985	957,635	15.84%	3,648,545	60.36%	1,438,805	23.80%
2010	6,999,810	1,070,723	15.30%	4,217,427	60.25%	1,711,660	24.45%
2020	8,779,567	1,271,912	14.49%	5,276,074	60.09%	2,231,581	25.42%
2030	10,347,543	1,442,420	13.94%	6,207,980	59.99%	2,697,143	26.07%
2040	11,693,553	1,585,983	13.56%	7,009,664	59.94%	3,097,906	26.49%
2050	12,830,829	1,709,026	13.32%	7,661,423	59.71%	3,460,380	26.97%

Source for year April 1, 2000, census population: *Tables DP-1. Profile of General Demographic Characteristics: 2000*, for Arizona, Maricopa, and Pima Counties, U. S. Census Bureau.

Source for July 1, 2001, to July 1, 2005, population estimates: *Arizona Demographics, DES Official Population Estimates*, Arizona Department of Economic Security, Research Administration, Population Statistics Unit.

Source for July 1, 2010, to July 1, 2050, population projections: *Arizona Population Projections 2006-2055*, Arizona Department of Economic Statistics, Research Administration, Population Statistics Unit, March 31, 2006.

PIMA COUNTY

POPULATION & EMPLOYMENT: 10-YEAR HISTORY

Year	Population as of July 1	Total Employment	Unemployment Rate	Natural Resources & Mining	Construction	Manufacturing	Private Service Providers	Government Services
1996	767,144	358,600	3.8%	2,300	20,400	27,200	188,000	69,400
1997	784,784	350,800	3.3%	2,200	20,600	27,600	193,700	71,300
1998	802,501	358,800	2.7%	2,100	20,600	28,400	201,500	71,700
1999	824,852	372,600	3.1%	1,900	22,100	30,300	209,000	73,100
2000	848,385	373,700	3.7%	1,800	22,900	32,900	216,100	76,300
2001	870,610	395,500	4.3%	1,800	22,700	33,000	213,100	76,800
2002	890,545	397,600	5.6%	1,500	22,500	30,500	213,400	77,900
2003	911,160	403,200	5.3%	1,200	22,900	28,700	216,800	78,700
2004	931,835	416,800	4.6%	1,300	24,000	28,400	226,400	79,900
2005	957,635	415,500	4.6%	1,400	25,700	28,200	233,100	77,400

Sources: Employment and unemployment rate information are from the Arizona Department of Economic Security. Employment data from 1996 through 2000 are benchmarked to first quarter of 2002, data for 2001 through 2003 are benchmarked to 2004 Q1, and data for 2004 and 2005 are benchmarked to 2005 Q1. Unemployment rates before 2000 were revised during February 2004.
Population information is from the Arizona Department of Economic Security, *Population Estimates for Arizona's Counties, Incorporated Places and Balance of County*, February 23, 2006, and Pima Association of Governments, Draft *Population Estimates & Projections*, March 15, 2004.

PIMA COUNTY GOVERNMENT
ADDRESSES & TELEPHONE NUMBERS

NOTE: Area Code is 520 for all areas. City, State & ZIP Code is Tucson, AZ 85701 unless otherwise noted.

County Operator		**740-8011**
Telecommunications Device for the Hearing Impaired		**740-8093**
Superior Court Building	**110 W. Congress Street**	
Old Courthouse	**115 N. Church Avenue**	
Administration Building	**130 W. Congress Street**	
Health & Welfare Building	**150 W. Congress Street**	
Legal Services Building	**32 N. Stone Avenue**	
Public Works Building	**201 N. Stone Avenue**	

County Administration

Supervisor District 1	**Ann Day**	**130 W. Congress St, 11th Fl**	**740-2738**
Supervisor District 2	**Ramón Valadez**	**130 W. Congress St, 11th Fl**	**740-8126**
Supervisor District 3	**Sharon Bronson**	**130 W. Congress St, 11th Fl**	**740-8051**
Supervisor District 4	**Raymond Carroll**	**130 W. Congress St, 11th Fl**	**740-8094**
Supervisor District 5	**Richard Elías**	**130 W. Congress St, 11th Fl**	**740-8126**
Assessor	**Bill Staples**	**115 N. Church Ave, 3rd Fl**	**740-8172**
Clerk of the Board	**Lori Godoshian**	**130 W. Congress St, 5th Fl**	**740-8449**
County Administrator	**C. H. Huckelberry**	**130 W. Congress St, 10th Fl**	**740-8751**
Elections	**Brad Nelson**	**130 W. Congress St, 8th Fl**	**740-4260**
Finance & Risk Management	**Tom Burke**	**130 W. Congress St, 10th Fl**	**740-3030**
Forensic Science Center	**Dr. Bruce Parks**	**2825 E. District St Tucson, AZ 85714-2081**	**243-8600**
Human Resources	**Gwyn Hatcher**	**150 W. Congress St, 4th Fl**	**740-8672**
Information Technology	**Bill Glasner**	**150 W. Congress St, 5th Fl**	**740-8308**
Procurement	**George Widugiris**	**130 W. Congress St, 3rd Fl**	**740-8161**
Recorder	**F. Ann Rodriguez**	**115 N. Church Ave, 1st Fl**	**740-4350**
Treasurer	**Elizabeth Ford**	**115 N. Church Ave, 1st Fl**	**740-8775**

Community & Economic Development

Community & Economic Development Admin	**Hank Atha**	**130 W. Congress St, 10th Fl**	**740-3992**
Community Development & Neighborhood Conservation	**Margaret Kish**	**2797 E. Ajo Way Tucson, AZ 85713**	**243-6745**
Community Resources	**Kate O'Rielly**	**2500 E. Ajo Way Tucson, AZ 85713**	**434-1000**
Community Services, Employment & Training	**Art Eckstrom**	**2797 E. Ajo Way Tucson, AZ 85713**	**243-6741**
Economic Development	**Tom Moulton**	**120 N. Stone Ave, Ste 200**	**243-1900**
County Free Library	**Nancy Ledeboer**	**101 N. Stone Ave, 4th Fl**	**791-4391**
School Superintendent	**Linda Arzoumanian**	**130 W. Congress St, 4th Fl**	**740-8451**
Stadium District	**Kate O'Rielly**	**2500 E. Ajo Way Tucson, AZ 85713**	**434-1000**

PIMA COUNTY GOVERNMENT
ADDRESSES & TELEPHONE NUMBERS

Justice & Law Enforcement

Clerk of the Superior Court	Patricia A. Noland	110 W. Congress St, 1st Fl	740-3201
Constables	Vince Roberts, Admin Constable	32 N. Stone Ave, 7th Fl	740-5442
County Attorney	Barbara LaWall	32 N. Stone Ave, 14th Fl	740-5600
Indigent Defense	Isabel Garcia, Legal Defender	32 N. Stone Ave, 7th Fl	740-5775
Indigent Defense	Robert Hooker, Public Defender	32 N. Stone Ave, 4th Fl	740-5300
Justice Court Ajo	Judge Maria Alvillar	111 La Mina Avenue, Ajo, AZ 85321	387-7684
Justice Court Green Valley	Judge Gail Wight	601 N. La Cañada Drive, Green Valley, AZ 85614	648-0658
Justice Courts Tucson	Presiding Judge Jim Angiulo	115 N. Church Ave	740-3505
Juvenile Court	Presiding Judge Patricia Escher	2225 E. Ajo Way, Tucson, AZ 85713	740-2054
Office of Court Appointed Counsel	Patricia Alvarez Hurley	130 W. Congress St, 10th Fl	740-8311
Public Fiduciary	Anita Royal	10 E. Pennington, 2nd Fl	740-5471
Sheriff	Clarence W. Dupnik	1750 E. Benson Highway, Tucson, AZ 85714	741-4700
Superior Court	Presiding Judge John S. Leonardo	110 W. Congress St, 4th Fl	740-3155

Medical Services

Institutional Health	Felipe Lundin	150 W. Congress St, 2nd Fl	740-3748
Pima Health System & Services	Karen Fields	5055 E. Broadway, A-200 Tucson, AZ 85711	546-4486
Public Health	Dennis W. Douglas	150 W. Congress St, 2nd Fl	740-8267

Public Works

Capital Projects	Don Spiece	100 N. Stone Ave, Ste 300	205-8332
Development Services	Carmine DeBonis	201 N. Stone Ave, 1st Fl	740-6506
Environmental Quality	Ursula Kramer	150 W. Congress St, 1st Fl	740-3352
Facilities Management	Mike Tuinstra	150 W. Congress St, 5th Fl	740-3090
Fleet Services	Frank Samaniego	1301 S. Mission Rd Tucson, AZ 85713	740-2670
Graphic Services	Susan Beebe	17 E. Pennington, 1st Fl	205-8303
Natural Resources, Parks & Recreation	Rafael Payan	3500 W. River Rd Tucson, AZ 85741	877-6000
Public Works Admin	John Bernal	130 W. Congress St, 10th Fl	740-8480
Regional Flood Control District	Suzanne Shields	97 E Congress, 3rd Fl	243-1800
Solid Waste Management	Ursula Kramer	150 W. Congress St, 1st Fl	740-3352
Transportation	Priscilla Cornelio	201 N. Stone Ave, 3rd Fl	740-6437
Wastewater Management	Michael Gritzuk	201 N. Stone Ave, 8th Fl	740-6549

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